

## **Campus Kilpatrick Evaluation**

### **Goals of Evaluation**

The National Council on Crime & Delinquency (NCCD) and Leap & Associates will be conducting a program evaluation to assess the implementation and effectiveness of the LA Model at Campus Kilpatrick over the course of two years. The evaluation includes a process study to examine the status of the implementation of the LA Model, and an outcome study to evaluate youth experiences and the impact of LA Model services on various youth outcomes.

Leap & Associates is a leading expert in Los Angeles County on gathering qualitative data on vulnerable populations. In order to evaluate Campus Kilpatrick most effectively, NCCD welcomes the opportunity to partner with Leap & Associates, who will lead data collection of all qualitative data for this evaluation.

### **Four Primary Research Questions**

1. How has the LA Model been implemented so far at Campus Kilpatrick, and how are its services being delivered?
2. What are the facilitators and barriers of LA Model implementation at Campus Kilpatrick?
3. How are Campus Kilpatrick youth experiencing the LA Model services, and how do experiences regarding camp environment and staff service delivery compare with those of youth at other LA County camps?
4. What impact is the LA Model having on Campus Kilpatrick youths' emotional and psychosocial well-being, interpersonal effectiveness skills, educational and vocational engagement, development of positive social supports, life goal plans, and recidivism?

### **Methods and Approaches to Collecting Data**

The evaluation will use a mixed research design using a variety of qualitative and quantitative data collection methods (described below). Deliverables for the project will include ongoing communication throughout the study period, written reports detailing methodology, findings and associated recommendations, and in-person presentations of those findings and recommendations to stakeholders.

#### **Youth Interviews**

All youth interviews will have a qualitative piece with open-ended questions designed to assess youth experiences at camp, their expectations while at camp, and their outlook for their future. The open-ended questions will vary somewhat depending on the time point (baseline, pre-release, and 6- and 12-month post-release). The interview will conclude with a self-report survey consisting of close-ended questions to gather quantitative data on self-efficacy, self-control, and sociodemographics. The self-report survey will be the same at each time point.

#### **Campus Kilpatrick Youth Baseline Interviews**

- Held within 2 weeks of youth arriving at camp

- A total of 44 60-minute interviews will be conducted, one for each youth
- Interviews will focus on youths' experiences entering camp, their expectations of camp, their future outlook and goals, their self-control and self-efficacy, and their sociodemographics.
- *Sample open-ended question: So far, do you feel physically safe here at camp?*
- *Sample close-ended question: Other people decide what happens to me. (YES! Very True; Yes. Somewhat True; No. Somewhat False; NO! Very False)*

#### **Campus Kilpatrick Youth Pre-Release Interviews**

- Held within 2 weeks of youths' release from camp
- A total of 44 60-minute interviews will be conducted, one for each youth
- Interview will focus on youths' experiences at the camp, the skills and knowledge they learned at the camp, their future outlook and goals, changes to their self-control and self-efficacy, and their sociodemographics.
- *Sample open-ended question: What does a typical day look like for you while you are in your group cottage?*
- *Sample close-ended question: I am responsible for what happens to me. (YES! Very True; Yes. Somewhat True; No. Somewhat False; NO! Very False)*

#### **Campus Kilpatrick Youth 6-Month Post-Release Interviews**

- 6 months post youths' release from camp
- A total of 44 60-minute interviews will be conducted, one for each youth
- Interview will focus on youths' transition from camp into their homes and communities, the skills and knowledge they have retained and how they are using them, their future outlook and goals, changes to their self-control and self-efficacy, and their sociodemographics.
- *Sample open-ended question: Looking back, what do you think about your time at camp?*
- *Sample close-ended question: It is important to think before you act. (YES! Very True; Yes. Somewhat True; No. Somewhat False; NO! Very False)*

#### **Campus Kilpatrick Youth 12-Month Post-Release Interviews**

- 12 months post youths' release from camp
- A total of 44 60-minute interviews will be conducted, one for each youth
- Interview will focus on youths' progress since six-month interviews, the skills and knowledge they have retained and how they are using them, their future outlook and goals, changes to their self-control and self-efficacy, and their sociodemographics.
- *Sample open-ended question: Please tell me about how things are going at home since we last spoke six months ago.*
- *Sample close-ended question: I do whatever I feel like doing. (YES! Very True; Yes. Somewhat True; No. Somewhat False; NO! Very False)*

#### **Focus Groups**

All youth focus groups will have a qualitative piece with open-ended questions designed to assess youth perceptions of camp services, experiences with programming, and their relationships with camp staff. The focus groups on service delivery will also include quantitative data gathered on the case planning, programming, behavior management, trauma-responsive principles, trauma-specific services, and mentoring offered to the youth.

#### Youth Focus Groups on Camp Environment

- Held at Campus Kilpatrick and other LA County camps
- Eligible participants will be approximately 3 months into their stay at camp
- A total of three 60-minute focus groups, each with 6-8 youth, will be conducted from youth at other camps
- A total of two 60-minute focus groups, each with 6-8 youth, will be conducted from Campus Kilpatrick youth
- Focus groups will focus on youths' perceptions of and experiences with camp services, their experience with camp programming, and their relations with camp staff.
- *Sample question: What do you think of the physical layout of the camp itself?*
- *Sample question: Can you please share with us how staff reward you for good behavior?*

#### Youth Focus Groups on Staff Service Delivery

- Held at Campus Kilpatrick and in other LA County camps
- Eligible participants will be approximately 3 months into their stay at camp
- A total of three 60-minute focus groups, each with 6-8 youth, will be conducted from youth at other camps
- A total of two 60-minute focus groups, each with 6-8 youth, will be conducted from Campus Kilpatrick youth
- Focus groups will focus on staff behaviors related to their delivery of services to youth, including case planning, engaged programming, behavior management, trauma-responsive principles, trauma-specific services, and mentoring.
- *Sample question: In the previous month, how often have you witnessed the following here at camp: Staff communicates treatment and important program information to us. (Often, Sometimes, Rarely, Never)*
- *Sample question: In the previous month, how often have you witnessed the following here at camp: Staff actively involves us in making choices about activities. (Often, Sometimes, Rarely, Never)*

#### Staff Interviews

Campus Kilpatrick staff interviews will be qualitative with open-ended questions designed to gather information on the implementation of the LA Model, organization issues, staff engagement, staff support, staff service provision, and delivery of services to youth.

#### Campus Kilpatrick Staff Interviews on Services and LA Model Implementation

- A total of thirty-six 60-minute interviews will be conducted, one staff member at a time
- Interviews will focus on the implementation of LA Model services, including facilitators and barriers to implementation, organizational issues, staff engagement and support, staff service provision, and staff delivery of services to youth.
- *Sample question: How is the implementation of the small group model going?*
- *Sample question: How would you describe employee engagement and morale at this camp?*

#### Parent Focus Groups

Parent focus groups will obtain qualitative research through open-ended questions on the experiences they had with parent engagement at the camp, obstacles to parent engagement, and suggestions for improvement.

### Parent Focus Groups on Parent Engagement

- A total of two 60-minute focus groups, each with 6-8 parents, will be conducted
- Focus groups will focus on parents' experiences engaging with their child's camp program, facilitators and barriers to engagement, and recommendation for enhancing parent engagement.
- *Sample question: How has Campus Kilpatrick staff tried to involve you in your child's program?*
- *Sample question: Does the camp provide enough information and help for you to know how to be involved in your son's program?*

### System and Multi-Disciplinary Team Meeting Data

#### Probation Case Management System and Multi-Disciplinary Team Meeting Data

- Deidentified administrative data on Campus Kilpatrick youth will be collected
- Data will include sociodemographics, scope and dosage of services, safety-related incidents, population-based data on mental health diagnoses and medications at camp, education and vocational progress, family visits and support, aftercare goals, recidivism, onboarding assessments, case progress, and youth behavior
- This quantitative data will be analyzed in several ways, including change over time for Campus Kilpatrick youth and, possibly, aggregate comparisons between Campus Kilpatrick and other LA County camps.

### Estimated Timeline for Data Collection

January – July 2019	Baseline Interviews with Youth (44) Interviews with Campus Kilpatrick Staff (36)
June 2019 – February 2020	Pre-Release Interviews (44)
December 2019 – August 2020	6-Months Post-Release Interviews (44)
June 2020 – February 2021	12-Months Post-Release Interviews (44)
TBD Dates	Youth Focus Groups (2) on Camp Environment Youth Focus Groups (2) on Staff Service Delivery at Campus Kilpatrick Youth Focus Groups (3) on Staff Service Delivery at different sites Parent Focus Groups (2) on Parental Engagement