

Draft FY 2026-27 Measure A Spending Plan

Department of Homeless Services and Housing

Community Town Hall



Chief
Executive
Office.



County of Los Angeles
Homeless
Initiative



Welcome

Housekeeping:

- We will be asking everyone to speak slowly and pause at the end of sentences so that the interpreters have time to complete render the message.
- The chat is disabled for today so that we can capture questions in the Q&A section. You will only be able to send messages to the host.



Scan the QR code for a copy of the Draft FY 2026-27 Measure A Spending Plan and to submit Public Comment.

Q&A

To ask a question:

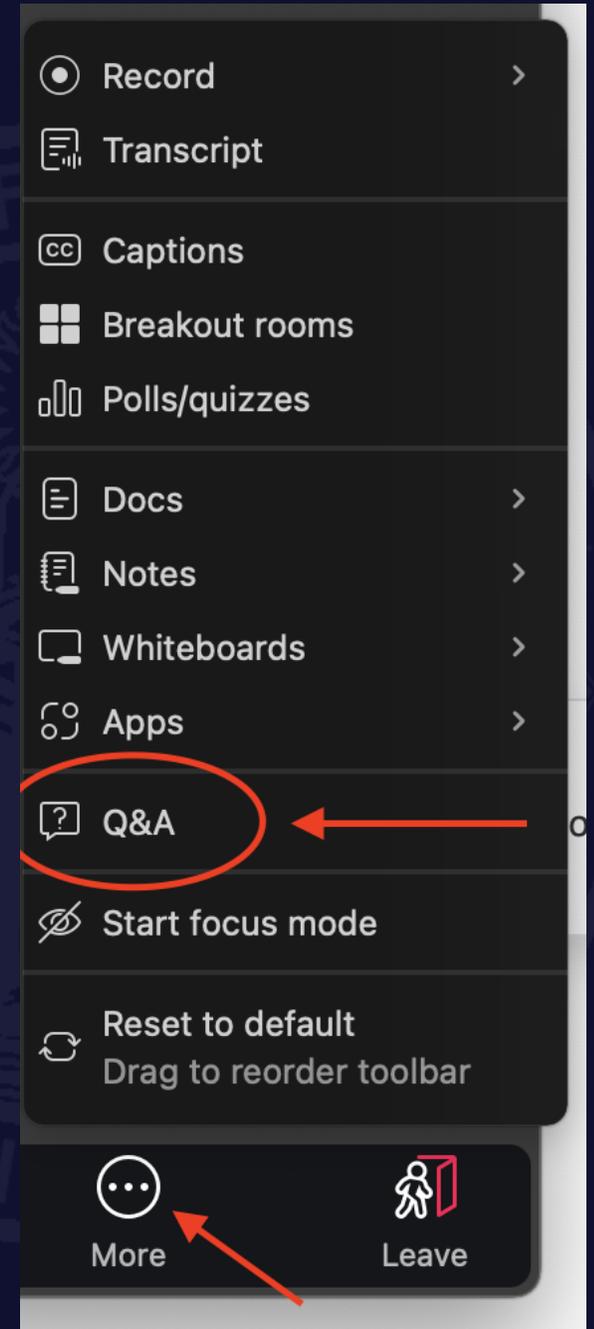
Click on "**More**" button at the bottom of your screen and then click on "**Q&A**"

You can add a *new* question

OR

You can *like* someone else's question

We will do our best to answer many questions, but we know we won't be able to answer all of them. If you **like or upvote** a question it will let us know that this question should be prioritized.



Agenda

1. Community Agreements
2. Opening Remarks by Co-Chairs of the Leadership Table for Regional Homeless Alignment, Peter Laugharn and Miguel Santana
3. Draft FY 2026-27 Measure A Spending Plan Presentation
4. Q&A
5. Breakout Rooms
6. Report Back
7. Next Steps



Scan the QR code for a copy of the Draft FY 2026-27 Measure A Spending Plan and to submit Public Comment.

Community Agreements

- **Respect confidentiality**
- **Be present and engaged**
- **Respect the wisdom in the group**
- **One person speaks at a time**
- **Take space and make space**
- **Be patient with the technology**
- **Expect and accept non-closure**
- **Respect one another**
- **Recognize that conflict may arise, just respond respectfully**

If disregard for the community agreement continues, you may be removed from the meeting.



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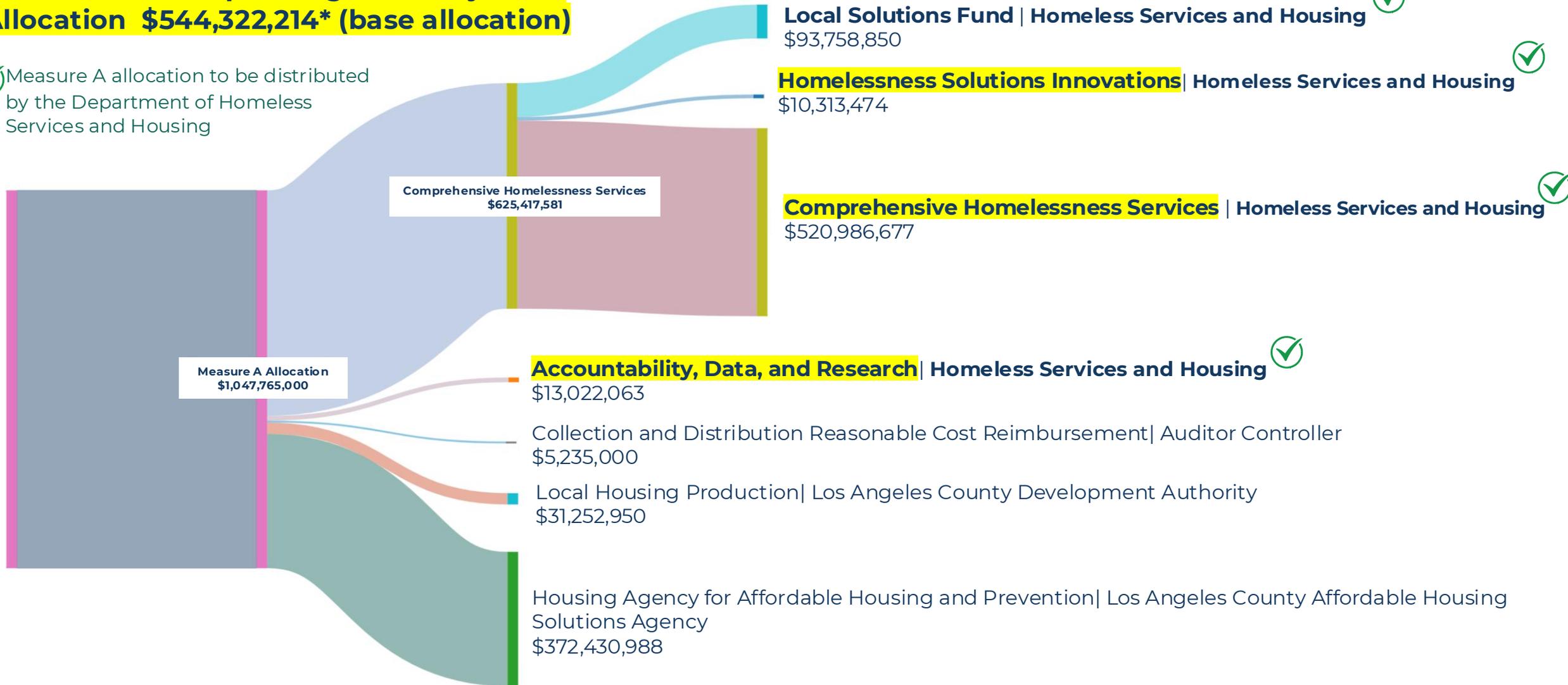
FY 2026-26 Measure A Spending Plan

Process

FY 2026-27 Projected Measure A Revenue

HSH Measure A Spending Plan Projected Allocation \$544,322,214* (base allocation)

Measure A allocation to be distributed by the Department of Homeless Services and Housing



*Does not include Local Solutions Fund or 8% projected carryover from FY 2025-26

Developing the Measure A Spending Plan

The FY 2026-27 Measure A Spending Plan is shaped by two main components:

- **The Measure A ordinance language**, which determines what we can invest in, ensuring those investments are directly tied to Measure A outcomes
- **The fiscal deficit**, which determines how much we can invest across programs/services

Fiscal Landscape: Deficit Scenario

Comprehensive Homelessness Services:

<i>We need</i> \$865M ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27 (includes expected growth in PSH and IH portfolios, IH bed rate increase and Pathway Home)	-	<i>We have</i> \$562M* PROJECTED FY 2026-27 MEASURE A ALLOCATION (*includes 8% projected carryover from FY 2025-26)	=	<i>The gap</i> -\$303M PROJECTED FY 2026-27 DEFICIT
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Homelessness Solutions Innovations:

<i>We need</i> \$10.60M ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27	-	<i>We have</i> \$10.31M PROJECTED FY 2026-27 MEASURE A ALLOCATION	=	<i>The gap</i> -\$290K PROJECTED FY 2026-27 DEFICIT
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Accountability, Data and Research:

<i>We need</i> \$13.38M ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27	-	<i>We have</i> \$13.02M PROJECTED FY 2026-27 MEASURE A ALLOCATION	=	<i>The gap</i> -\$360K PROJECTED FY 2026-27 DEFICIT
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Strategic Decision Making

Phase 1: Rubric

Phase 1: Rubric Findings for Comprehensive Homelessness Services

Pillar Category	Programs/Services Curtailed in Phase 1
Coordinate	Regional Coordination; Youth Collaboration; Education Coordinators; Youth Homeless Demonstration Program Support; Referral, Access and Data Unit (DMH); Improved Coordination for Document Readiness for Veterans
Prevent	Youth Family Reconnection; Emergency Basic Support Services; Housing Related Assistance
Connect (Outreach)	Encampment Assessments; Mobile Public Health Clinical Services for PEH; Campus Peer Navigation
Interim Housing	Interim Housing Staff and Administration; Interim Housing Inspections; Emergency Housing (DPH)
Permanent Housing	Housing Supportive Services Program (HSSP) Staff and Administration; Homeless Incentive Program
Stabilize	Benefits Advocacy (DMH and MVA); Criminal Records Clearing Project; Employment for Adults Experiencing Homelessness

Projected Deficit After Phase 1

Comprehensive Homelessness Services Projected Deficit:

$$\begin{array}{rcl} \mathbf{\$865M} & - & \mathbf{\$562M} & = & \mathbf{\$303M} \\ \text{ESTIMATE TO MAINTAIN} & & \text{PROJECTED FY 2026-27} & & \text{PROJECTED FY} \\ \text{ALL CURRENTLY FUNDED} & & \text{MEASURE A ALLOCATION} & & \text{2026-27} \\ \text{EFFORTS IN FY 2026-27} & & \text{(includes 8\% projected carryover from} & & \text{DEFICIT} \\ \text{(includes expected growth in PSH and IH} & & \text{FY 2025-26)} & & \\ \text{portfolios, IH bed rate increase and} & & & & \\ \text{Pathway Home)} & & & & \end{array}$$

Comprehensive Homelessness Services Projected Deficit After Phase 1:

$$\begin{array}{rcl} \mathbf{\$303M} & - & \mathbf{\$33M^*} & = & \mathbf{\$270M} \\ \text{PROJECTED FY} & & \text{TOTAL} & & \text{PROJECTED} \\ \text{2026-27} & & \text{CURTAILMENTS} & & \text{FY 2026-27} \\ \text{DEFICIT} & & \text{FROM PHASE 1} & & \text{DEFICIT AFTER} \\ & & & & \text{PHASE 1} \end{array}$$

*Does not include total associated staffing and administrative costs for all LAHSA programs/services curtailed in Phase 1



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Strategic Decision Making

Phase 2: Impact and Performance Review

Phase 2: Program-Level Review

Prioritizing Equity: Does this program/service address populations facing the greatest disparities (e.g., BIPOC, TAY, families, older adults)?

Outcomes and Performance: Does this program/service demonstrate clear, measurable outcomes to show efficacy?

Leveraging Other Resources: In what ways has the administrator of the program/service leveraged or exhausted all other funding sources beyond Measure A to support this program/service?

**Due to data limitations, not all analysis is feasible for all program areas*



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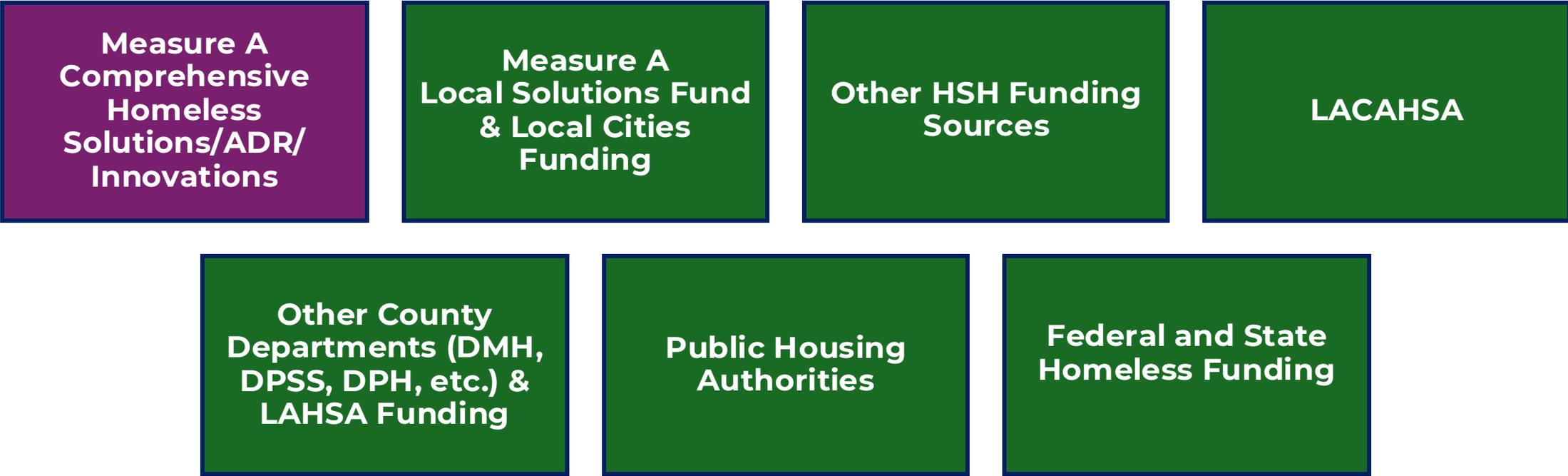


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Draft FY 2025-26 Measure A Spending Plan

Overview: LA County Homeless System Funding

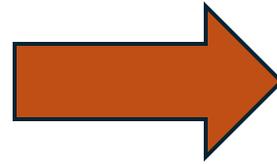


Measure A-Funded Prevention

Change from FY 2025-26 to FY 2026-27

FY 2025-26

- *HFH Homelessness Prevention Unit (HPU): **300 Slots**
- LAHSA Prevention: **375 Slots**
- LAHSA Problem Solving: **Estimated 165 Households Served Annually**



FY 2026-27

- **HSH HPU: **300 Slots**

**Funded in the Homelessness Innovations Solutions budget.*

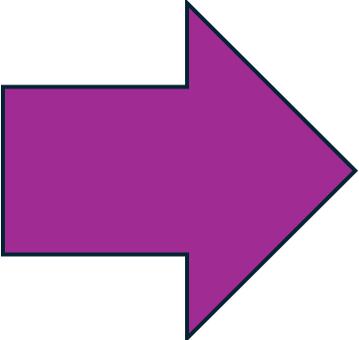
*** Administered by DHS-HFH in FY 2025-26.*

Measure A-Funded Adult System: Outreach Change from FY 2025-26 to FY 2026-27

FY 2025-26

- HFH MDTs: **36 MDTs**
- HFH MDTs Public Spaces Generalists: **8 Teams**
- LAHSA HET: **34 Teams**

Total: 78 Teams



FY 2026-27

- *HSH MDTs: **28 MDTs**
- *HSH MDTs Weekend Part-Time Generalists: **8 Teams**
- *HSH MDTs Generalist Outreach: **3 Teams**
- **HSH Countywide Outreach: **15 Teams**

Total: 54 Teams

**Administered by DHS-HFH in FY 2025-26.*

***Administered by LAHSA in FY 2025-26.* 18

Measure A-Funded Adult System: Outreach Change from FY 2025-26 to FY 2026-27

24 fewer teams will be funded in FY 2026-27, a **31% reduction** from FY 2025-26

Impacts:

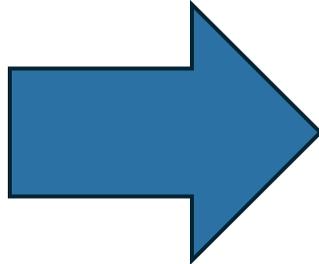
- Slower response times
- **Longer wait times** for LA-HOP and ECRC requests
- Teams will need to cover **significantly larger geographies**
- Less responsive outreach

Measure A-Funded Adult System: Interim Housing Change from FY 2025-26 to FY 2026-27

FY 2025-26

- LAHSA and HFH Single Adult Interim Housing: **3,318 Beds**
- CEO-HI Pathway Home: **265 Rooms Only**
- DPH Recovery Bridge Housing Beds (Standing Obligation): **550 Beds**

Total: 3,868 Beds, 265 Rooms



FY 2026-27

- *HSH Single Adult Interim Housing: **3,189 Beds**
- **HSH Pathway Home Interim Housing: **166 Rooms and services for 145 beds**
- DPH Recovery Bridge Housing (Standing Obligation): **550 Beds**

Total: 3,739 Beds, 166 Rooms

**Administered by DHS-HFH and LAHSA in FY 2025-26.*

***Administered by CEO-HI in FY 2025-26.*

Measure A-Funded Adult System: Interim Housing Change from FY 2025-26 to FY 2026-27

129 fewer beds and 99 fewer rooms will be funded in FY 2026-27, a **3% reduction of beds and 63% reduction of rooms** from FY 2025-26

Impacts:

- **Less interim housing capacity** across LA County
- **Longer wait times** for available beds
- Less beds available for Pathway Home participants, **meaning fewer Pathway Home operations leveraging motel-based interim housing**
- Increased efforts to demobilize sites results in **limited capacity to plan new Pathway Home operations**

Measure A-Funded Adult System: Permanent Housing Change from FY 2025-26 to FY 2026-27

FY 2025-26

Services

- HFH ICMS: **26,100 Slots**
- LAHSA Housing Navigation: **2,420 Slots**

TOTAL: 32,020 Service Slots

Rental Subsidies and Services

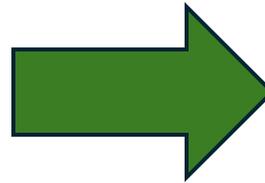
- LAHSA Adult TLS : **1,843 Slots**
- LAHSA Shallow Subsidy: **621 Slots**

TOTAL: 2,464 Rental Subsidies and Services

Rental Subsidies

- HFH FHSP PSH: **2,360 Slots**
- DPSS Subsidized Housing for Homeless Disabled Individuals Pursuing SSI: **1,690 Slots**
- CEO-HI Permanent Housing for Older Adults: **700 Slots**

TOTAL: 4,750 Rental Subsidies



FY 2026-27

Services

- *HSH ICMS: **24,250 Slots**
- *HSH ICMS Pathway Home: **146 Slots**

TOTAL: 24,396 Service Slots

Rental Subsidies and Services

- **HSH Adult TLS : **1,843 Slots**
- **HSH Shallow Subsidy: **621 Slots**

TOTAL: 2,464 Rental Subsidies and Services

Rental Subsidies

- **HSH FHSP PSH: **3,675 Slots**
- **HSH FHSP Pathway Home: **146 Slots**
- DPSS Subsidized Housing for Homeless Disabled Individuals Pursuing SSI: **1,055 Slots**
- ***HSH Permanent Housing for Older Adults: **350 Slots**

TOTAL: 5,226 Rental Subsidies Slots

**Administered by LAHSA in FY 2025-26.*

***Administered by DHS-HFH in FY 2025-26.*

****Administered by CEO-HI in FY 2025-26.*

Chart does not show Master Leasing or RPSS.

Measure A-Funded Adult System: Permanent Housing Change from FY 2025-26 to FY 2026-27

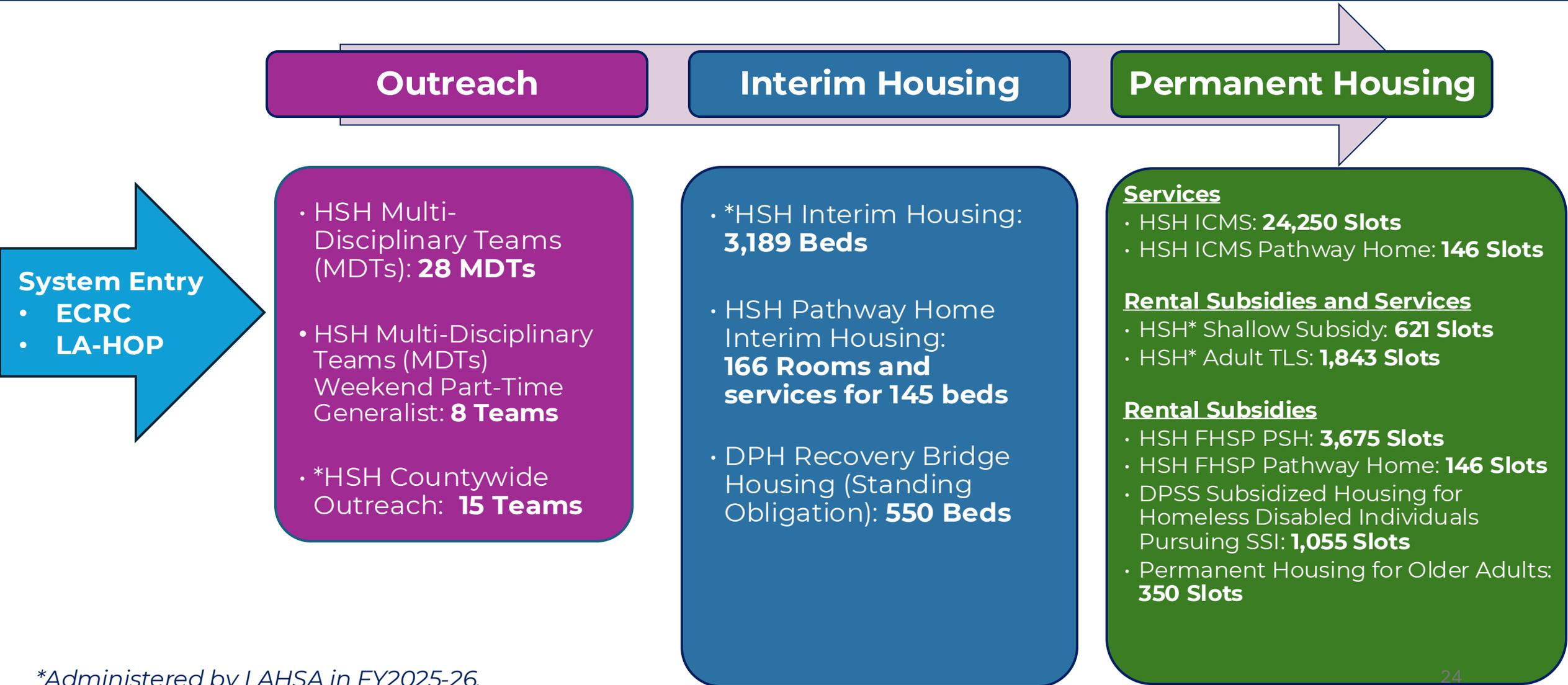
7,624 fewer service slots will be funded in FY 2026-27, a **24% decrease** from FY 2025-26:

- **Rental subsidies and services slots** will remain level in FY 2026-27
- **476 more rental subsidy slots** will be funded in FY 2026-27, a **10% increase** from FY 2025-26 due to expiring one time funding being replaced with Measure A

Impacts:

- **Less housing navigation services** to connect people transitioning out of homelessness to permanent housing outside of outreach and interim housing

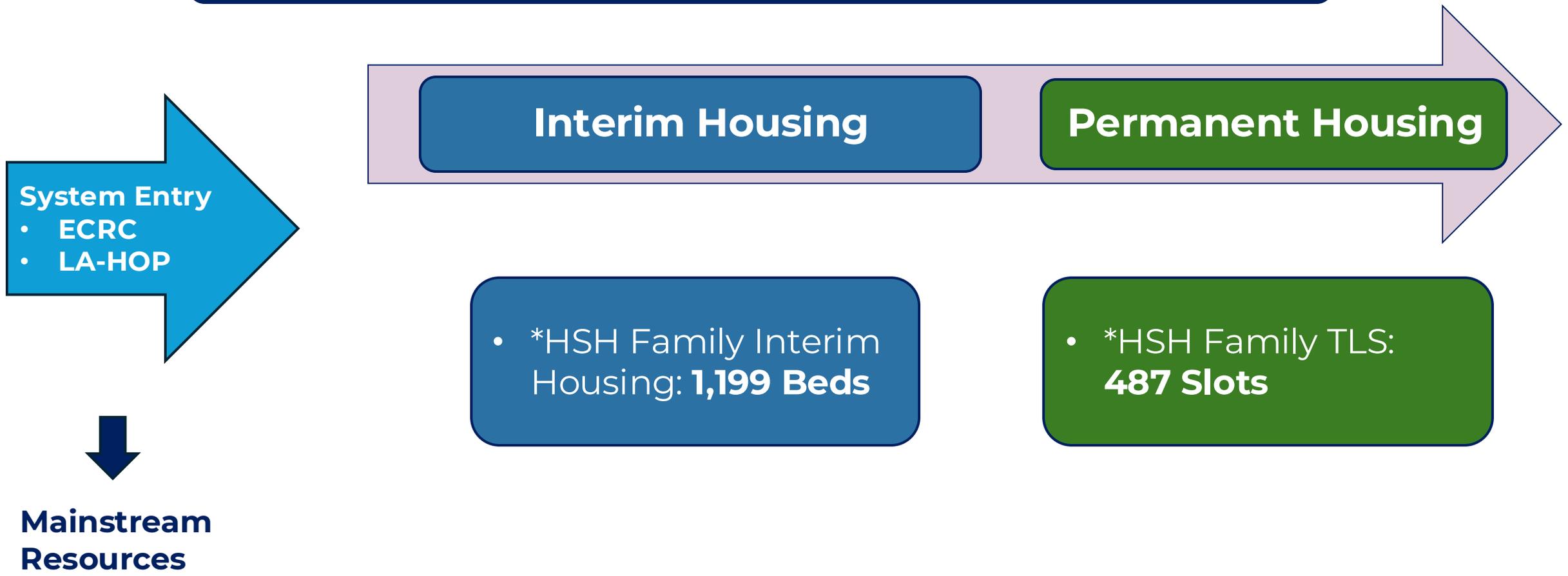
Measure A-Funded Adult System: FY 2026-27



*Administered by LAHSA in FY2025-26.

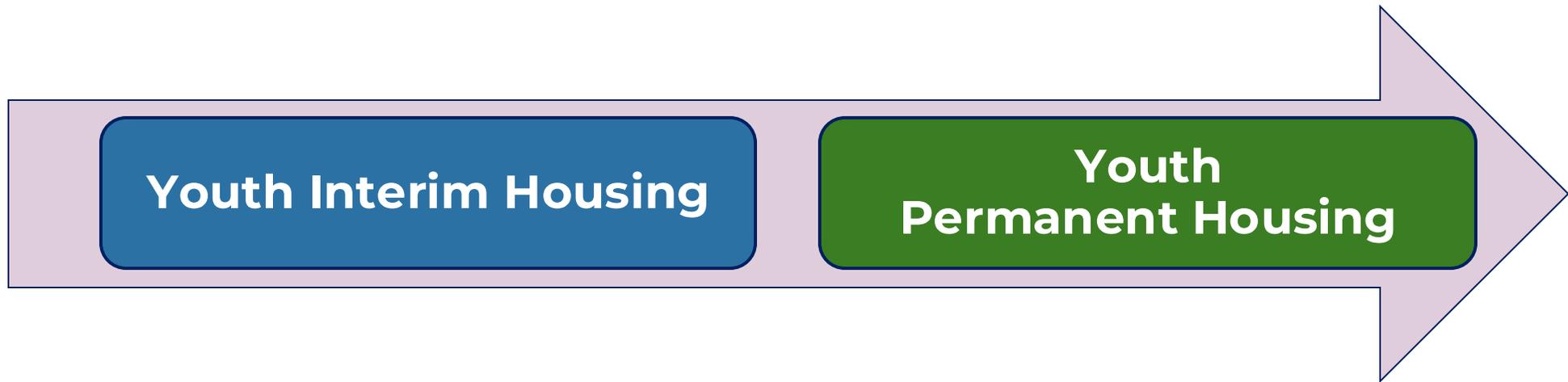
Measure A-Funded Family System FY 2025-26 and FY 2026-27

There were no changes in funding for interim and permanent housing services for families between FY 2025-26 and FY 2026-27



Measure A-Funded Youth System FY 2025-26 and FY 2026-27

The only reduction in funding for interim and permanent housing resources for youth from FY 2025-26 in FY 2026-27 is TAY Host Homes: 55 Slots



- *HSH Youth Interim Housing: **809 Beds**

- *HSH Transition-Age Youth (TAY) Time-Limited Subsidies: **120 Slots**

Measure A-Funded Gender-Based Violence System FY 2025-26 and FY 2026-27

There were no changes in funding for Gender-Based Violence resources between FY 2025-26 and FY 2026-27

Interim Housing

Permanent Housing

- *HSH DV Interim Housing:
45 Beds

- *HSH DV Time-Limited
Subsidies: **115 Slots**

The Future of Pathway Home in FY 2026-2027

The Bottom Line

Pathway Home was scaled up with one-time funding (Measure H and ERF). Therefore, the FY 2026-2027 recommendation is to significantly scale down the program while maintaining its capacity to function in every Supervisorial District, which requires \$8M more Measure A funding than last year but less Measure A funding in the long run.

	Interim Housing		Permanent Housing		RV Program		Total Operational Impact	
	FY 25-26	FY 26-27	FY 25-26	FY 26-27	FY 25-26	FY 26-27	FY 25-26	FY 26-27
Measure A	\$10M	\$11M	\$0	\$7M	\$0	\$0	\$10M	\$18M
Other \$\$	\$96M	\$33M	\$31M	\$17M	\$12M	\$8M	\$140M	\$58M
TOTAL	\$106M	\$44M (↓58%)	\$31M	\$24M (↓23%)	\$12M	\$8M (↓33%)	\$150M	\$76M (↓49%)
Scale Down	Continue right-sizing plan for FY 2025-2026, which closes 5 sites with 210 beds Close 8 additional sites with 575 beds.		Eliminate ICMS Pre-Match for all participants. Reduce the number of funded exit slots for non-ERF participants in sites that are continuing.		Right-size the budget based on historical underspend and focus the budget on RVs removed during Pathway Home operations.		Operations that leverage motel-based interim housing would reduce from 30 to 10 operations per year. RV removal capacity would be reduced to 300 per year.	
Maintain	7 sites and 460 beds, maintaining the capacity to do motel-based encampment resolution in every district.		Use ERF funding to exit participants from ERF sites that are closing and <u>use Measure A funding to exit clients from closing non-ERF sites.</u> Leverage Project Homekey and turnover slots for the remaining exit capacity		Many of the RV expenses are not an eligible use of Measure A, so the remaining costs will need to shift to other funding sources as one-time funding runs out.		Additional operations will coordinate with ECRC to leverage vacancies in congregate interim housing beds across the County's funded portfolio.	

Coordinate

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	<p>Continuum of Care (CoC) Housing and Urban Development (HUD) Cash Match Supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.</p>	\$961,000	N/A	\$961,000	N/A
LAHSA	<p>CoC Planning Grant Cash Match Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new Permanent Supportive Housing (PSH).</p>	\$95,000	N/A	\$95,000	N/A
TOTAL		\$1,056,000		\$1,056,000	

Prevent					
Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	<p>Problem Solving Supports the Problem-Solving program which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.</p>	\$138,000	1.5 Contract FTE Estimated 165 Households Served Annually	\$0	--
LAHSA	<p>Homeless Prevention Case Management & Financial Assistance Supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.</p>	\$2,758,000	2 LAHSA FTE Estimated 15 Contract FTE 375 Slots Estimated 1,100 Households Served Annually	\$0	--
TOTAL		\$2,896,000		\$0	30

Connect/Outreach

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	<p>Countywide Outreach Multi-Disciplinary Teams (MDTs) Supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$27,633,000	36 MDTs 8 Part-Time Weekend MDTs 8 Public Spaces Generalists Estimated 12,000 Engagements Annually	\$17,781,000	28MDTs 8 Part-Time Weekend MDT Generalist Teams 3 MDT Generalist Outreach Teams Estimated 9,400 Engagements Annually
HSH	<p>Countywide Outreach Teams Supports direct service staff tasked with conducting street outreach to encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$8,933,000	68 LAHSA FTEs Estimated 9,000 Engagements Annually	\$3,850,000	33 HSH FTE Estimated 3,800 Engagements Annually
LAHSA	<p>Housing Navigation Supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.</p>	\$12,866,000	2,420 Slots	\$0	--
LAHSA	<p>Safe Parking Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.</p>	\$1,716,000	4 Sites	\$0	--
TOTAL		\$51,148,000		\$21,631,000	

Interim Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	<p>Single Adult Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	\$95,129,000	3,318 Beds	\$138,860,000	3,189 Beds
HSH	<p>Family Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	\$34,871,000	1,199 Beds	\$58,313,000	1,199 Beds
HSH	<p>Youth Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$27,116,000	765 Beds	\$45,615,000	809 Beds
	<p>Youth Interim Housing (HHAP Funded) Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$4,362,000		\$4,256,000	

Interim Housing					
Dept/Agency	Interim Housing	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	<p>DV/IPV Interim Housing Supports short-term housing and/or emergency beds for people experiencing homelessness with supportive services and case management. Programs serve populations including women, older adults, individuals experiencing DV/IPV and others.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$1,033,000	45 Beds	\$1,905,000	45 Beds
HSH	<p>Pathway Home Interim Housing Supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p> <p><i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i></p>	\$10,000,000	265 Rooms Only	\$11,536,000	166 Rooms Services for 145 Beds
DPH	<p>Interim Housing Supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.</p>	\$12,668,000	550 Beds 2.5 DPH FTE	\$12,668,000	550 Beds 2.5 DPH FTE
LAHSA	<p>Host Homes for Youth Supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.</p>	\$780,000	55 Slots	\$0	--
TOTAL		\$185,959,000		\$273,153,000	33

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	<p>Shallow Subsidy Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$12,025,000	621 Slots 6 Contract FTE	\$12,025,000	621 Slots 6 Contract FTE
HSH	<p>Single Adult Time-Limited Subsidy (TLS) Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$27,251,000	1,843 Slots	\$24,600,000	1,843 Slots
HSH	<p>Family TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$14,000,000	487 Slots	\$12,800,000	487 Slots
HSH	<p>Youth TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,833,000	120 Slots	\$2,733,000	120 Slots

Permanent Housing

Dept/Agency	Permanent Housing	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	<p>DV/IPV TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,990,000	115 Slots	\$2,890,000	115 Slots
DPSS	<p>Subsidized Housing for Homeless Disabled Individuals Pursuing SSI Supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief benefits and pursuing SSI.</p>	\$10,415,000	1,690 Slots	\$6,500,000	Estimated 1,055 Slots
HSH	<p>Intensive Case Management Services (ICMS) Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in PSH, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$68,839,000	26,100 Slots	\$22,759,000	24,250
HSH	<p>ICMS (HHAP Funded) Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in PSH, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$36,378,000		\$64,596,000	

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>HSH</p>	<p>Rental Subsidies/Tenancy Support Services Supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	<p>\$49,305,000</p>	<p>2,360 Slots</p>	<p>\$82,975,000</p>	<p>3,675 Slots</p>
<p>HSH</p>	<p>Pathway Home Permanent Housing Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p>	<p>\$0</p>	<p>N/A</p>	<p>\$6,724,000</p>	<p>ICMS Slots: 146 FHSP-TL Slots: 146</p>
<p>HSH</p>	<p>Master Leasing Supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	<p>\$7,000,000</p>	<p>Estimated 1,400 Units</p>	<p>\$1,735,000</p>	<p>Estimated 775 Units</p>

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>HSH</p>	<p>Permanent Housing for Older Adults Supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County’s social safety net.</p>	<p>\$5,000,000</p>	<p>Estimated 700 Older Adults Served Annually</p>	<p>\$0</p>	<p>Estimated 350 Older Adults Served Annually</p>
<p>DPH</p>	<p>Client Engagement and Navigation Services (CENS) Supports CENS Substance Use Disorder (SUD) counselors serving clients living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages</p>	<p>\$3,606,000</p>	<p>15 DPH FTE 285 PSH Sites Served Estimated 3,500 Clients Served Annually</p>	<p>\$0</p>	<p>--</p>
<p>LAHSA</p>	<p>Residential Property Services Section (RPSS) Supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.</p>	<p>\$5,349,000</p>	<p>1,224 Units</p>	<p>\$0</p>	<p>--</p>

TOTAL		<p>\$244,991,000</p>		<p>\$240,337,000</p>	<p>37</p>
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Stabilize

Dept/Agency	Programs/Services	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>DPSS</p>	<p>Benefits Advocacy Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.</p>	<p>\$5,000,000</p>	<p>2,000 Applications and Appeals Submitted</p>	<p>\$0</p>	<p>--</p>
<p>LAHSA</p>	<p>Legal Services Supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.</p>	<p>\$746,000</p>	<p>822 Legal Services Slots</p>	<p>\$0</p>	<p>--</p>
<p>TOTAL</p>		<p>\$5,746,000</p>		<p>\$0</p>	<p>38</p>

Local Jurisdictions

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
CEO	<p>Continuums of Care (CoCs) Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and time limited subsidies.</p>	\$10,000,000	N/A	\$0	--
TOTAL		\$10,000,000		\$0	

HSH Staffing & Administration

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Supports programmatic staffing related to permanent housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$101,714,000	110 FTE	\$23,330,000	114 FTE
HSH	Supports programmatic staffing related to interim housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		40 FTE	\$9,875,000	42 FTE
HSH	Supports programmatic staffing related to outreach. This excludes the additional 33 HSH FTE in the Countywide Outreach Teams line item to avoid duplication. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		22 FTE	\$4,723,000	22 FTE
HSH	Supports programmatic staffing related to data systems and analytics. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$7,725,000	49 FTE
HSH	Supports programmatic staffing related to strategy and partnerships. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$6,500,000	25 FTE
HSH	Supports costs related to fiscal, and contractual administration and oversight. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$45,975,000	TBD
TOTAL			\$101,714,000		\$98,128,000



**Chief
Executive
Office.**



County of Los Angeles
**Homeless
Initiative**



Accountability, Data and Research (ADR) & Homelessness Solutions Innovations

Accountability, Data and Research					
Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	<p>Homeless Count Supports costs associated with the federally-mandated annual Homeless Count, a point-in-time (PIT) survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County). Measure A requires that 1) funding for programs and services should be allocated according to need and equity, considering factors such as the PIT count or other similar measures of the population experiencing homelessness or housing instability; 2) the Local Solutions Fund shall be distributed to cities, Councils of Government, and to the County on behalf of unincorporated areas via a formula based on the PIT count and/or similar measures of people experiencing homelessness; and 3) that baseline and target metrics must be formulated by April 1, 2025, and reported on regularly. The baseline and target metrics adopted by the Board of Supervisors includes PIT count data as one of the data sources for the baseline and target metrics. This reflects an increase in funding to support continuous improvement and enhancement of the PIT count.</p>	\$384,000	N/A	\$2,320,000	N/A
LAHSA	<p>Homeless Management Information System (HMIS) Supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County. Supports the ability to track client outcomes as well as measure and evaluate program effectiveness. HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Ongoing funding is needed to support Measure A data needs and support provider and local jurisdiction access across the region.</p>	\$2,100,000	N/A	\$5,770,000	N/A
LAHSA	<p>Client Portal Supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.</p>	\$143,000	1 FTE Estimated 2,500 Clients/ Providers Served	\$143,000	1 FTE Estimated 2,500 Clients/ Providers Served
LAHSA	<p>Administration (8%) Supports administrative costs for accountability, data, and research efforts administered by LAHSA.</p>	\$228,000	8% Administrati on Only	\$716,000	N/A

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>HSH</p>	<p>Accountability, Data and Research Staff Continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH -- previously listed as HI and HFH staff) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. This allocation sustains core positions that provide analytic, technical, and evaluative support to County homelessness programs, ensuring the capacity needed to meet Measure A’s mandates for data integration, performance measurement, and public reporting.</p>	<p>\$2,389,000</p>	<p>14 FTE</p>	<p>\$3,682,000</p>	<p>14 FTE</p>
<p>HSH</p>	<p>Accountability, Data and Research, Contractors, Consultants, Technology and Services Supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Decrease reflects reallocation of funding to the following line items: Homeless Count HMIS Client Portal Regional Data Integration Blueprint and Data Acquisition Community Engagement and Accountability Annual Evaluation Agenda Implementation Data Integration Staffing InfoHub and Data Integration Infrastructure Expanding Local Partner Data Access</p> <p><i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i></p>	<p>\$7,640,000</p>	<p>N/A</p>	<p>\$150,000</p>	<p>N/A</p>

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p style="text-align: center;">HSH</p>	<p>Regional Data Integration Blueprint and Data Acquisition In collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition - such as federal income supports and non-County health or behavioral health data - by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand the countywide InfoHub's analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.</p>	\$0	N/A	\$718,000	N/A
<p style="text-align: center;">HSH</p>	<p>Community Engagement and Accountability Supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing as well as goals, progress, and objectives.</p>	\$500,000	N/A	\$150,000	N/A
<p style="text-align: center;">HSH</p>	<p>Annual Evaluation Agenda Implementation Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance's outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions - such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities - to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate impact of investments across the system as a whole. This function is central to Measure A's accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.</p>	\$0	N/A	\$1,047,000	N/A

Accountability, Data and Research					
Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
CEO-CIO	<p>Data Integration Staffing Provides direct staffing support to the County CEO-Chief Information Office (CIO) to develop and maintain the countywide InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CIO’s team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.</p>	\$0	N/A	\$663,000	2.5 FTE
CEO-CIO	<p>InfoHub and Data Integration Infrastructure The Countywide Information Hub (CWIH) and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, City, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A’s requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.</p>	\$0	N/A	\$438,000	N/A
CEO-CIO	<p>Expanding City and Local Partner Data Capacity and Access Dedicates staffing support in the County CEO-CIO to advise cities and other local partners on building effective data infrastructure and supports access to County data through the Open Data Portal and other regional data tools. The investment funds expert guidance on designing scalable data and reporting systems so cities and local partners can reliably track, analyze, and communicate Measure A spending and results. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.</p>	\$0	N/A	\$225,000	N/A
TOTAL		\$13,384,000		\$16,022,000	45

Homelessness Solutions Innovations

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>HSH</p>	<p>Community Liaisons Based on designs emerging from the HSH community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across the County. Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.</p>	<p>\$0</p>	<p>N/A</p>	<p>\$300,000</p>	<p>N/A</p>
<p>HSH</p>	<p>Faith-Based Regional Coordinators (FBRCs) Supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.</p>	<p>\$600,000</p>	<p>8 Faith-Based Coordinators</p>	<p>\$600,000</p>	<p>8 Faith-Based Coordinators</p>
<p>HSH</p>	<p>Homeless Prevention Unit Supports the pilot Homeless Prevention Unit (HPU), which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform next steps.</p>	<p>\$6,300,000</p>	<p>1.3 DHS FTE 300 Slots / 750 Clients</p>	<p>\$6,109,000</p>	<p>1.3 DHS FTE 300 Slots / 750 Clients</p>

Homelessness Solutions Innovations

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
<p>HSH</p>	<p>Youth Homelessness and Prevention Supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County’s social safety net. HSH, the CEO-Poverty Alleviation Initiative, County departments, and stakeholders are partnering to develop and implement this new initiative.</p>	<p>\$3,332,000</p>	<p>Estimated 500 Youth Served Annually</p>	<p>\$3,332,000</p>	<p>Estimated 500 Youth Served Annually</p>
<p>MVA</p>	<p>Veteran Call Center Supports a centralized call center designed to streamline and optimize support for homeless veterans. By creating a single point of contact, the call center ensures that veterans receive immediate, coordinated access to critical homeless services and resources.</p>	<p>\$158,000</p>	<p>1 MVA FTE</p>	<p>\$158,000</p>	<p>1 MVA FTE</p>
<p>MVA</p>	<p>Homeless Veteran Resource Centers Supports the development of Homeless Veteran Resource Centers in strategic partnership with cities, aiming to enhance and expand pathways that connect veterans experiencing homelessness to vital housing and services.</p>	<p>\$158,000</p>	<p>1 MVA FTE</p>	<p>\$158,000</p>	<p>1 MVA FTE</p>

TOTAL

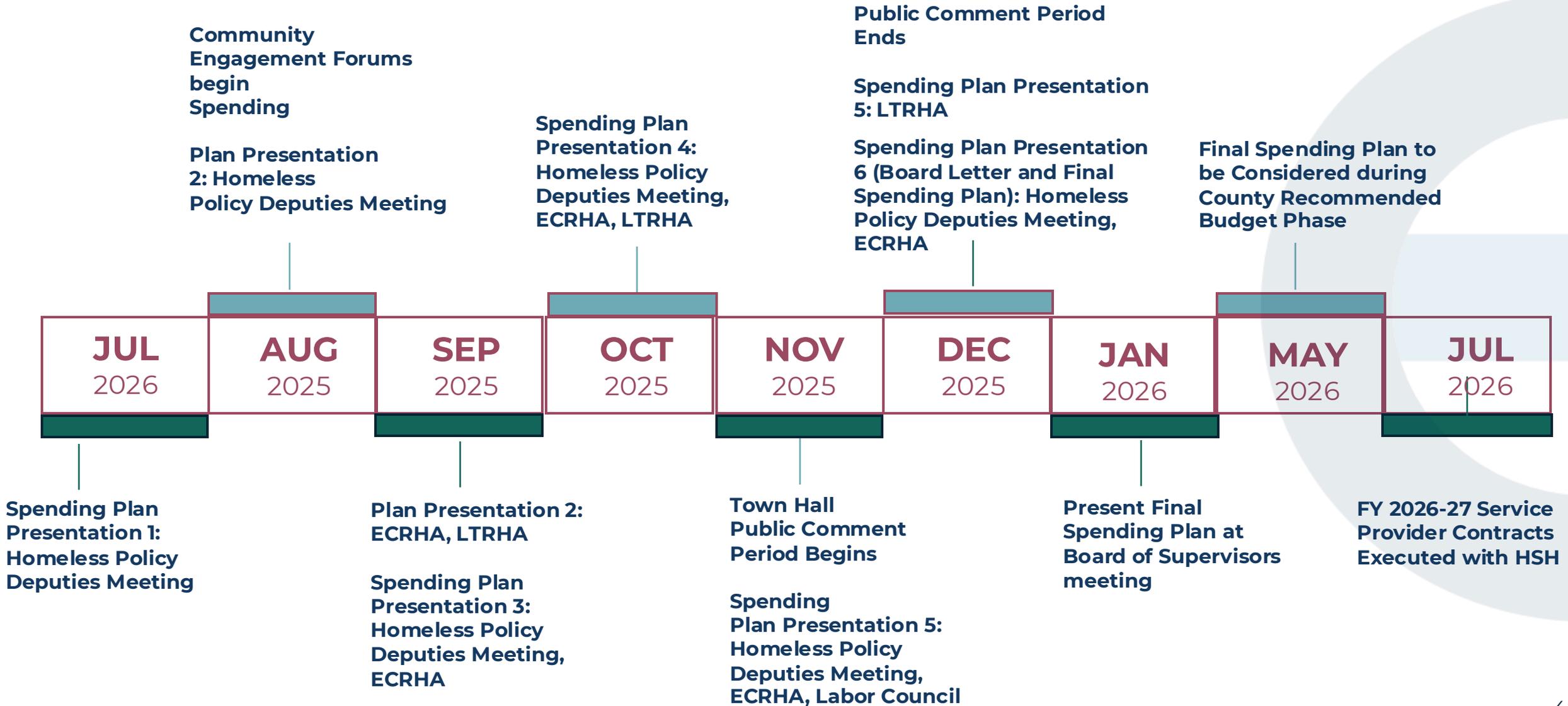
\$10,548,000

\$10,657,000

47

FY 2026-27 Spending Plan Timeline

Opportunities for public comment



Q&A

To ask a question:

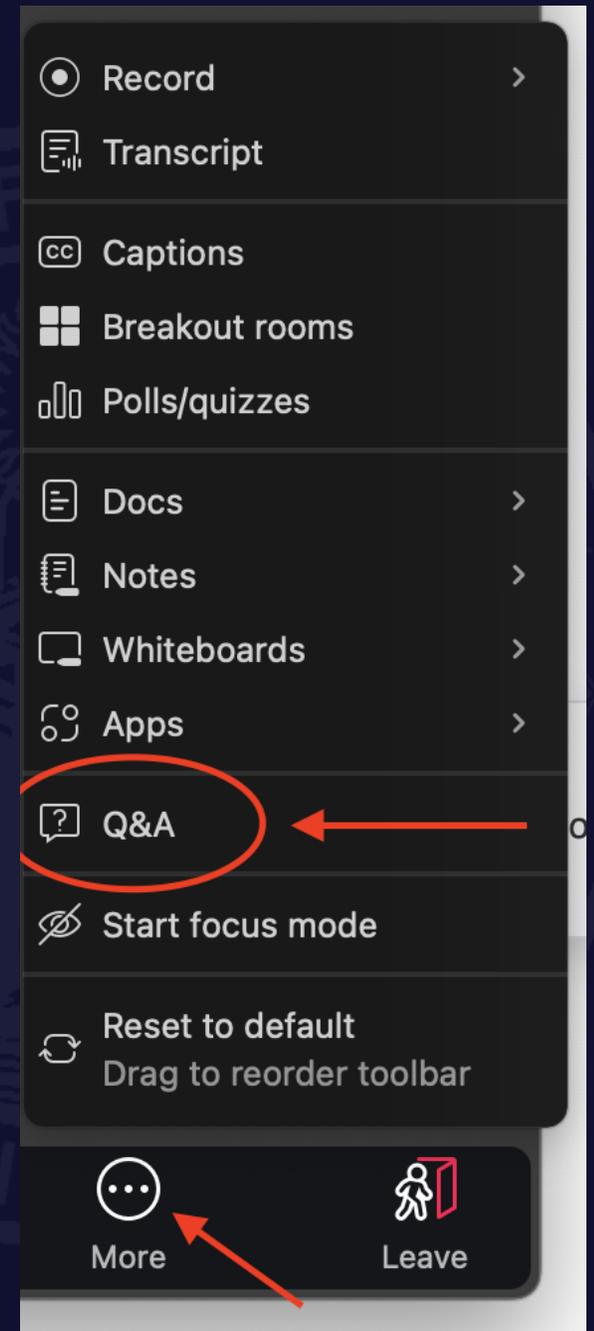
Click on "**More**" button at the bottom of your screen and then click on "**Q&A**"

You can add a *new* question

OR

You can *like* someone else's question

We will do our best to answer many questions, but we know we won't be able to answer all of them. If you **like or upvote** a question it will let us know that this question should be prioritized.



Breakout Rooms

- We are a large group, so please be patient, give everyone grace with technology, and **please remember the community agreements.**
- When we open the breakout rooms, you will see an invitation to join a room at the bottom of your screen.
- There will be a **facilitator and a notetaker in each breakout room.** You'll have **20 minutes for discussion** and then we'll come back together for the final part of the Town Hall.

*****For those that need interpretation, please stay in this room.
Do not accept the breakout room invitation*****

Breakout Room Discussion Questions

- 1. How can HSH reduce spending without exacerbating racial/ethnic/gender disparities and balance the needs of subpopulations experiencing homelessness?**
- 2. How can HSH continue to provide maximum transparency as we work through this challenging fiscal environment?**
- 3. Do the reductions outlined in the presentation reflect the priorities of the community?**

Thank You



County of Los Angeles
**Homeless
Initiative**

