



County of Los Angeles Homeless Initiative

Homeless Initiative

Draft FY 2025-26 Funding Recommendations

January 16, 2025

AGENDA

- 1. Los Angeles County Homeless Initiative
- 2. FY 2025-26 Community and Stakeholder Engagement
- 3. Measure A
- 4. Draft FY 2025-26 Funding Recommendations: Structural Deficit and Curtailments
- 5. Draft FY 2025-26 Funding Recommendations
- 6. Draft FY 2025-26 Funding Recommendations: Comprehensive Homelessness Services and Homeless Housing, Assistance, and Prevention (HHAP)
- 7. Draft FY 2025-26 Funding Recommendations: Accountability, Data, and Research / Homelessness Solutions Innovations / Local Solutions Fund
- 8. Timeline & Next Steps
- 9. Q & A



To submit a question:

Click on the **Q&A icon** on the top left your screen, and type in your question.



County of Los Angeles Homeless Initiative

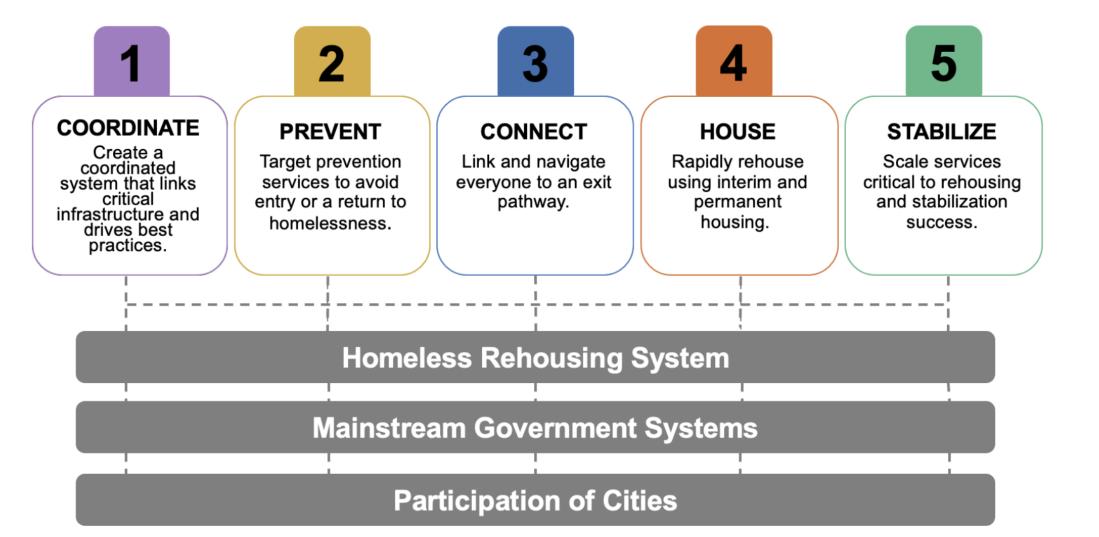
Los Angeles County Homeless Initiative

County of Los Angele Homeless Initiative

The Homeless Initiative is the central coordinating body for Los Angeles County's (County) effort to expand and enhance services for people experiencing or at risk of homelessness.

- Created by the Board of Supervisors in August 2015
- Part of the County's Chief Executive Office
- Administers funding to address housing and homelessness, including Measure H, Measure A, and state Homeless Housing, Assistance, and Prevention (HHAP) grant funds

Framework to End Homelessness



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State of Emergency

On January 10, 2023, Los Angeles County declared a State of Emergency on Homelessness with a focus on four missions:

- 1. **Reducing encampments** to bring unsheltered people indoors
- 2. Increasing interim and permanent housing Placements
- Ramping up mental health and substance use disorder services for people experiencing Homelessness
- 4. Eviction prevention (as of October 3, 2023)

Under the State of Emergency, the County allows for:

- Faster, more streamlined housing creation
- Expanded services
- More effective and efficient use of funds
- Expedited contracting and procurement and accelerated hiring
- Coordinated efforts with State and federal governments, and local jurisdictions within the County lead by the Homeless Initiative





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FY 2025-26 Community and Stakeholder Engagement Process

Community and Stakeholder Engagement

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22 Listening Sessions were conducted from August through October 2024, just under **1,300 participants**, including 138 with lived experience. Session participants were also invited to provide further input through an online survey, which 150 participants completed.

- 8 Service Planning Area (SPA) Sessions, one in each SPA •
- **3 City/COG Sessions**
- **3** Sessions with People with Lived Expertise including Transition Aged Youth
- **3 Homeless Service Providers including Education Stakeholders** •
- 2 Countywide Sessions in Spanish
- **1** Session with Faith Based Partners
- **1** Session focusing on Older Adults
- **1** General Countywide Session

Simultaneously, meetings were held weekly with system lead partners, including **DMH**, **DHS**, and LAHSA, from July through December to collaboratively discuss FY 2025-26 funding needs. 9

Community and Stakeholder Engagement

Next Steps

- Public presentation of Listening Session findings from EverExcel
 - Rescheduling from 1/9/25
- Written summary of listening session findings
- Transition from an annual funding recommendation listening session process to a year-round continuous community

engagement process

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What is Measure A?



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- Measure A, or the Affordable Housing, Homeless Solutions, and Prevention Now Transactions and Use Tax Ordinance, is an initiative passed by a majority of voters in LA County on November 5, 2024
- The tax **repeals and replaces Measure H**, which is the existing ¼ cent sales tax for County homeless services set that was set to expire in 2027
- The ordinance imposes a ½ cent sales tax countywide to fund County homeless services and the Los Angeles County Affordable Housing Solutions Agency (LACAHSA)
- Measure A tax collection will **begin on April 1, 2025**



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- 1. Increase the number of people moving from **encampments into permanent housing** to reduce unsheltered homelessness;
- 2. Reduce the number of people with **mental illness and/or substance use disorders** who experience homelessness;
- 3. Increase the number of people **permanently leaving homelessness;**
- 4. **Prevent** people from falling into homelessness; and
- 5. Increase the number of **affordable housing units** in the County

The County's Role



Homeless Initiative

- Collect and distribute the tax
- Directly administer all components of Comprehensive Homelessness Services funding and Accountability, Data, and Research funding
- S Evaluate and adopt a regional plan
- Establish and manage an annual evaluation agenda
- S Make ongoing community education efforts
- G Hold two public listening and learning sessions each year

- Establish a labor council by June 30, 2025, to provide recommendations to the BOS by June 30, 2026
- Review payment rates to inform rate changes every 3 years and administrative rates every 5 years
- - Receive a report from each funding recipient annually with awards and expenditures, status of project, and funds carried over



Conduct an annual audit of receipts and expenditures



Compile reports and provide to the Auditor-Controller



S Auditor-Controller annually prepares and transmits a report on all receipts and expenditures in the preceding fiscal year

Measure A: Allocation



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Measure A Allocation	% per Measure A	Funding Allocated
Total Projected Measure A Revenue		\$1,076,076,350
Collection and Distribution Reasonable Cost	0.50%	\$5,380,382
Reimbursement		\$3,300,302
Remaining Revenue		\$1,070,695,968
1) Comprehensive Homelessness Services	60%	\$642,417,581
1a. Local Solutions Fund	<mark>1</mark> 5%	\$96,362,637
1b. Homelessness Solutions Innovations	1.65%	\$10,559,890
1c. Comprehensive Homeless Services	83.35%	\$535,455,054
2) Accountability, Data, and Research	1.25%	\$13,383,700
3) LACDA – Local Housing Production	3%	\$32,120,879
4) Housing Agency for Affordable Housing and Prevention	35.75%	\$382,773,809



County of Los Angeles Homeless Initiative

Draft FY 2025-26 Funding Recommendations: Structural Deficit and Curtailments

Current Landscape of Revenue

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Funding Type	FY 2024-25 Budgeted Revenue	FY 2025-26 Projected Revenue
Measure H/Measure A*	\$545M	\$535M
Prior Year Unspent Measure H	\$42M	\$59M
Committed Obligated Fund Balance	\$30M**	\$0
HHAP Grant	\$55M Round 5 - Tranche 1	\$43M Round 5 - Tranche 2
TOTAL	\$672M	\$637M

*Measure A will repeal and replace Measure H as the revenue source on April 1, 2025.

**The revenue projection for FY 2025-26 is \$35M less than FY 2024-25. The curtailment estimate for FY 2025-26 is approximately \$62M. The difference is due to the need to increase funding for certain foundational programs in FY 2025-26.

Funding Considerations

FUNDING PRIORITY CONSIDERATIONS

- Foundational Services
- Legal Settlements/Agreements
- Historical Underspend
- Program Impact & Efficiencies
- Programs with a Fund Match Requirement
- Community and Stakeholder Input
- Programs with Comparable Services

CURTAILMENT IMPACT MITIGATION STRATEGIES

- Opportunities to draw down other revenue streams
- Streamlining from inefficiencies
- Exploring additional strategies

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Proposed Curtailments



Strategy	Funded Department or Agency	Curtailment
Coordinated Entry System	LAHSA	\$10,780,000
Problem Solving	LAHSA, DPH	\$598,000
Targeted Prevention	LAHSA, DCFS	\$20,334,000
Coordinated Outreach & Engagement	LAHSA, DPH	\$2,120,000
Jail In-Reach	LASD, DHS	\$2,866,000
Navigation	LAHSA	\$1,189,000
Access Centers	LAHSA	\$966,000
Transitional Housing for Special Populations	LAHSA, DPH	\$2,786,000
Housing Acquisition	LAHSA	\$1,087,000
Legal & Financial Services	LAHSA	\$3,244,000
Employment & Income Support	LAHSA	\$3,330,000



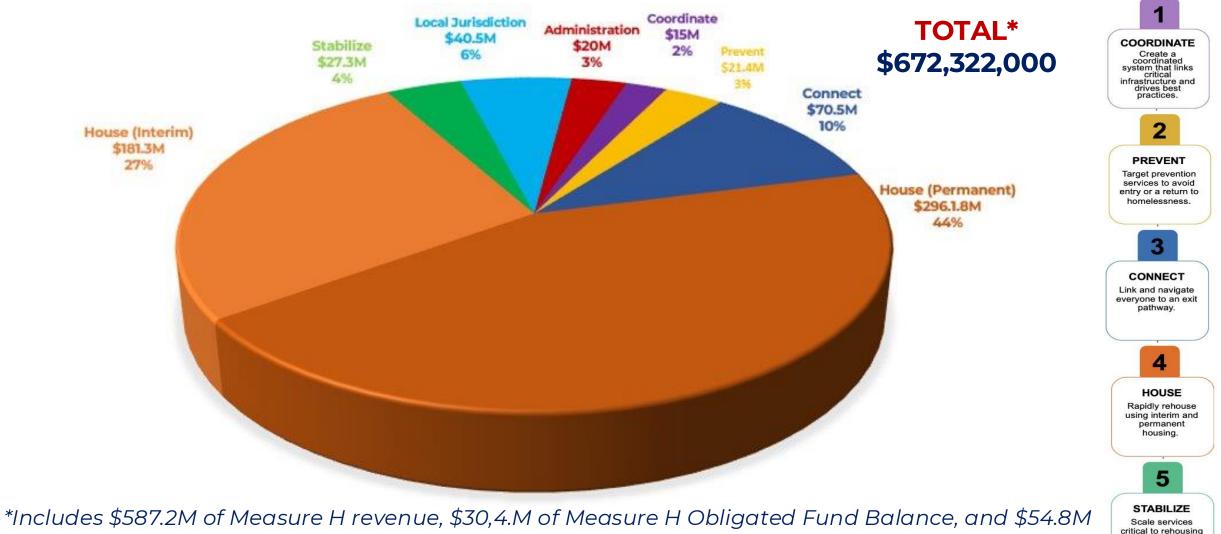
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Draft FY 2025-26 Funding Recommendations

FY 2024-25 Homeless Initiative Approved Funding Recommendations

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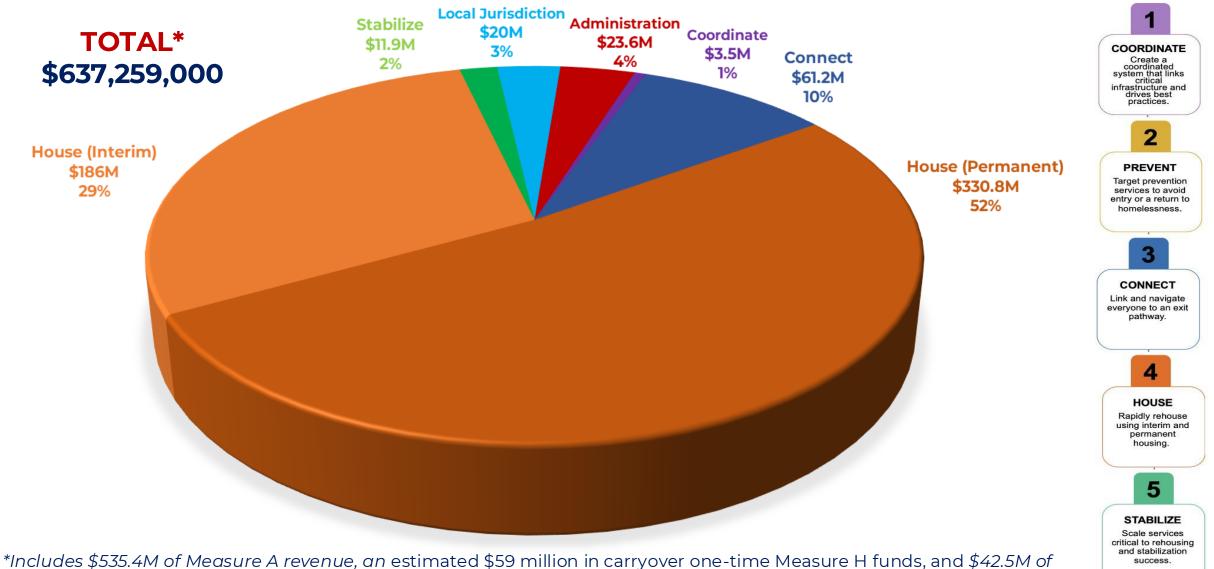


*Includes \$587.2M of Measure H revenue, \$30,4.M of Measure H Obligated Fund Balance, and \$54.8M of State HHAP Round 5. It does not include additional one-time investments or remaining Obligated Fund Balance allocations.

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and stabilization success.

FY 2025-26 Homeless Initiative Draft Funding Recommendations



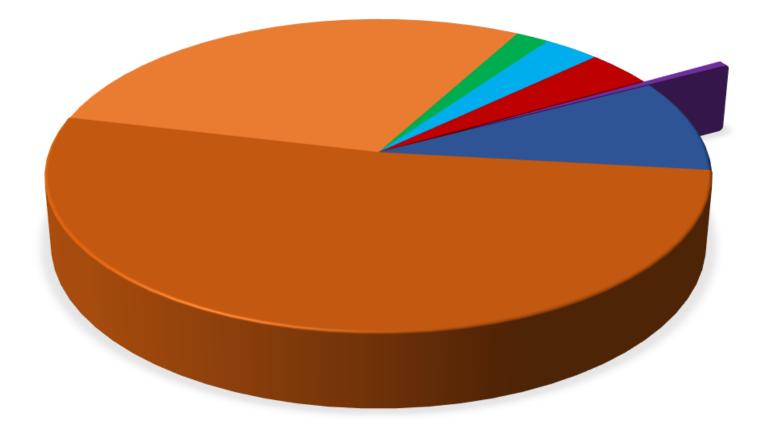
*Includes \$535.4M of Measure A revenue, an estimated \$59 million in carryover one-time Measure H funds, and \$42.5M State HHAP Round 5, Tranche 2. It does not include additional one-time investments. Homeless

COORDINATE

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Create a coordinated system that links critical infrastructure and drives best practices.





100%

COORDINATE

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Strategy	Coordinated Entry System	
LAHSA	Youth Collaboration	Supports Los Angeles Homeless Services Authority's (LAHSA) Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	\$25,000
	Continuum of Care (CoC) Housing and Urban Development (HUD) Cash Match	Supports Coordinated Entry System (CES) through a HUD Coordinated Assessment Expansion Grant, which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and Domestic Violence (DV) CES Renewal.	\$961,000
	Planning Grant Renewal	Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new Permanent Supportive Housing (PSH).	\$95,000
	Youth Homeless Demonstration Program (YHDP) Support	Supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	\$333,000
	Staff and Administration	Supports staffing and administrative costs for CES efforts administered by LAHSA.	\$1,626,000
DMH	Referral, Access, and Data Unit	Supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	\$661,000
MVA	Improved Coordination for Document Readiness	Supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	\$258,000
TOTAL			\$3,959,000

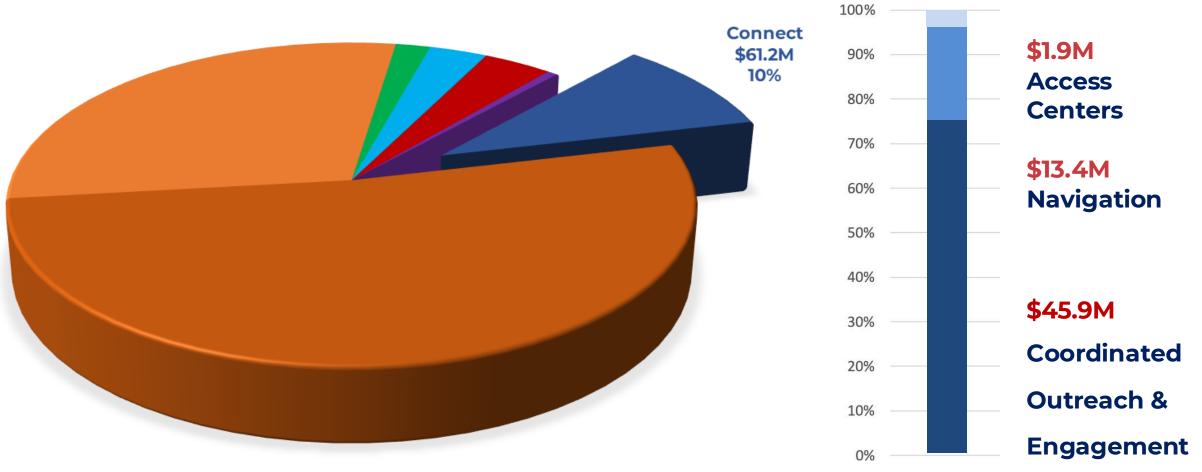




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Link and navigate everyone to an exit pathway.



CONNECT

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Strategy: C	Coordinated Outreach & Engagement	
CEO	Emergency Centralized Response Center (ECRC)	Supports the centralized response call center to enhance coordination and communication for outreach efforts and encampment resolutions in partnership with elected officials, jurisdictions, governmental agencies, and outreach teams.	\$2,823,000
LAHSA	Countywide Outreach System Staff and Administration	Supports staffing and administrative costs for coordinated outreach and engagement efforts administered by LAHSA.	\$9,710,000
DHS	Countywide Outreach System/Multi- Disciplinary Teams (MDTs)	Supports MDTs who engage and connect unsheltered PEH with complex health and/or behavioral health conditions to needed resources and services. MDTs include a health specialist, mental health specialist, substance use specialist, peer with lived experience, and a generalist.	\$27,633,000
	Staff and Administration	Supports staffing and administrative costs for coordinated outreach and engagement efforts administered by DHS.	\$3,609,000
DPH	Encampment Assessments	Supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving PEH.	\$185,000
	Mobile Public Health Clinical Services for PEH	Supports Mobile Vaccine and Testing Team PEH Unit in coordinating low- barrier access to vaccination, screening, and harm reduction services for PEH throughout the County.	\$2,000,000
Subtotal			\$45,960,000

CONNECT (Cont.)

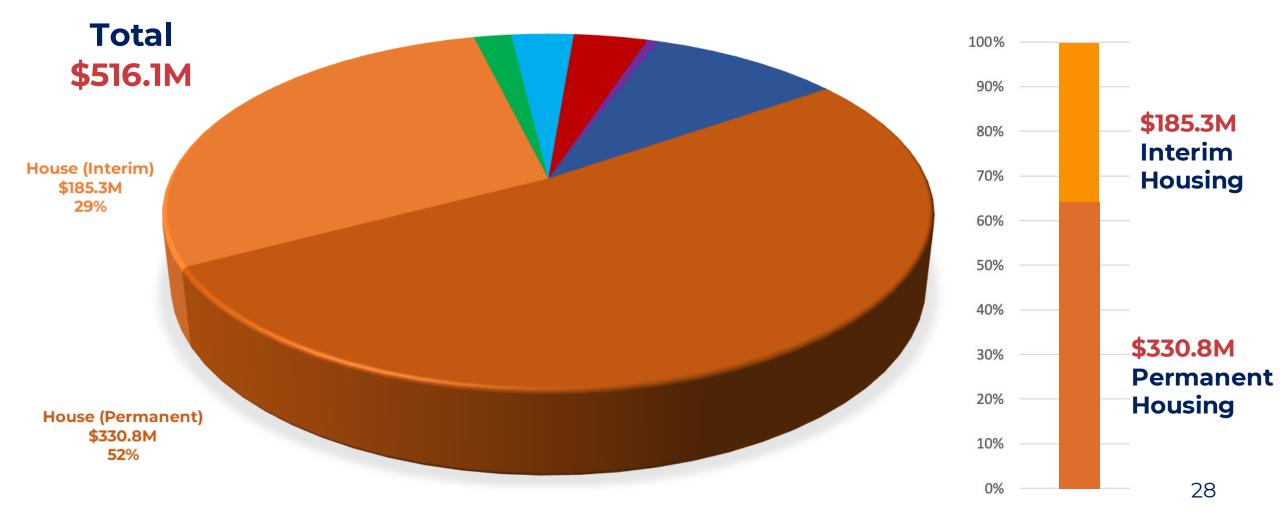
Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Strate	gy: Navigation	
LAHSA	Housing Navigation	Supports housing navigation, which assists PEH with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,342,000
	Administration	Supports administrative costs for housing navigation efforts administered by LAHSA.	\$1,073,000
Subtotal			\$13,415,000
	Strategy	r: Access Centers	
LAHSA	Safe Parking	Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000
	Administration	Supports administrative costs for Safe Parking efforts administered by LAHSA.	\$149,000
Subtotal			\$1,865,000
TOTAL			\$61,240,000



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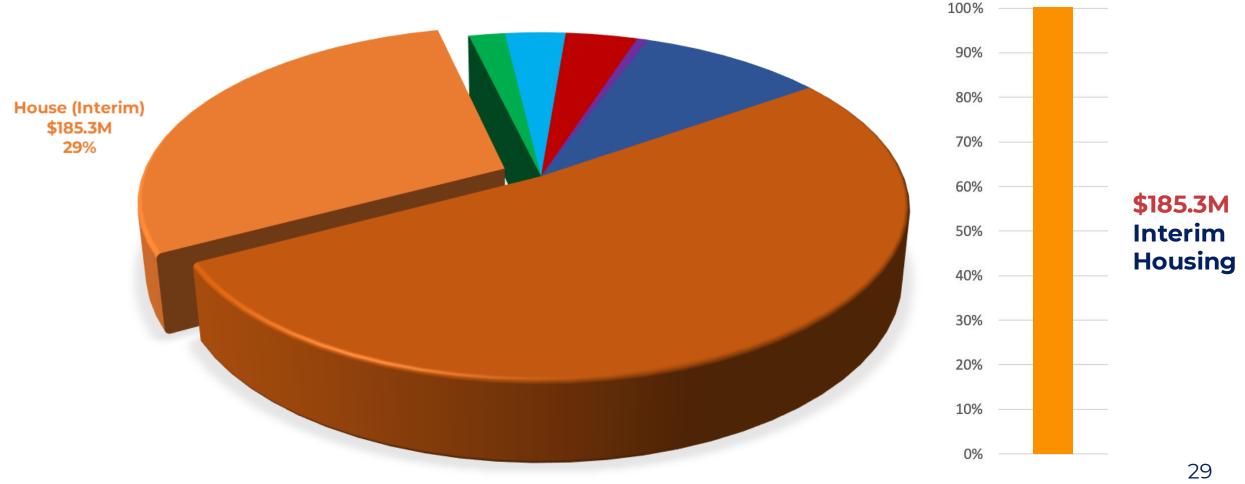
Rapidly rehouse using interim and permanent housing.



Homeless Initiative

INTERIM HOUSING

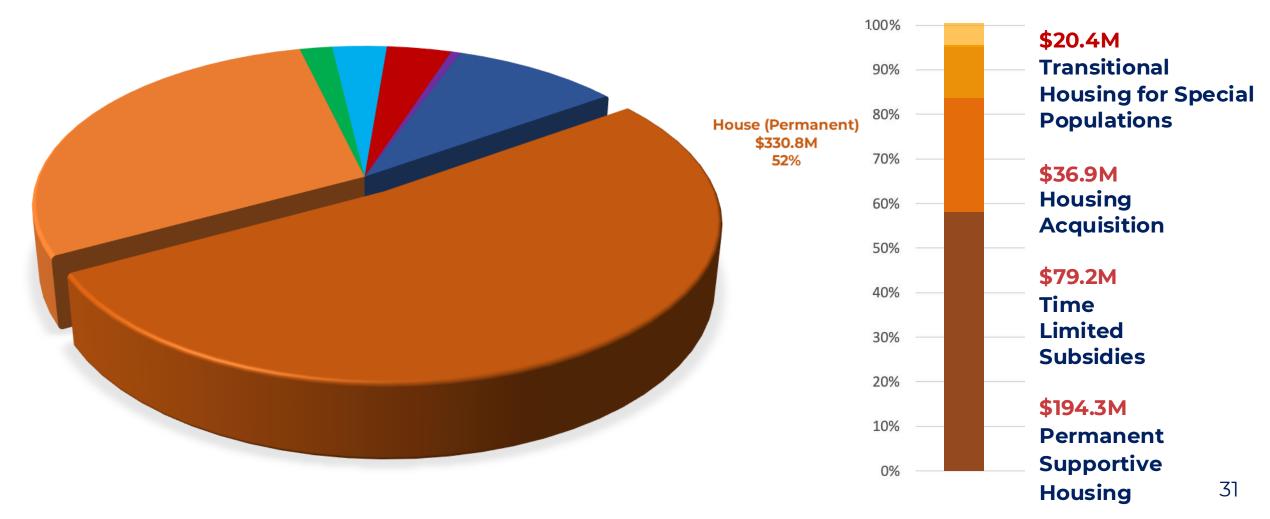
Provides safe temporary accommodations for people who otherwise have nowhere to spend the night.



HOUSE FY 2025-26 Service Type **Description of Services** Agency **Draft Allocation** Strategy: Interim Housing Supports short-term housing and/or emergency beds for PEH with supportive services and case management. Programs serve populations including but not limited to women, older adults, individuals experiencing domestic/intimate partner violence (DV/IPV) and \$78,970,000 Interim Housing others. LAHSA Supports staffing and administrative costs for interim housing efforts administered by Staff and Administration \$9.395.000 I AHSA Supports stabilization housing, which provides 24-hour interim housing beds for PEH with supportive services and case management for people with complex health and/or Interim Housing behavioral health conditions who require a higher level of onsite supportive services, and \$71.130.000 recuperative care, which provides the same services as stabilization housing with added DHS medical oversight. Supports staffing and administrative costs for interim housing efforts administered by Staff and Administration \$11,464,000 DHS. Supports staffing costs for DMH for staff who work with DHS and LAHSA to triage interim Interim Housing DMH \$268,000 housing referrals as part of "air traffic control" and ensure appropriate placement. Staff and Administration Supports Recovery Bridge Housing beds, which provide interim housing to clients co-\$12,668,000 Interim Housing enrolled in a substance use disorder treatment program. Supports regular inspections of interim housing facilities to ensure they are within DPH \$703.000 Interim Housing Inspections approved living standards and comply with applicable laws and ordinances. Supports PEH served by DPH infectious disease programs with lodging, meals, and **Emergency Housing** \$100.000 transportation. Supports maintenance of County-owned interim housing sites that are serviced by the CEO County's Internal Services Department staff to ensure safe and hygienic conditions at all Interim Housing \$604,000 sites. TOTAL \$185,302,000

PERMANENT HOUSING

Provide either short- or long-term rental subsidies in combination with varied levels of supportive services.



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Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Stra	tegy: Time-Limited Subsidies	
LAHSA	Shallow Subsidy and Problem Solving	Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. Supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and cash assistance.	\$12,025,000
	Time-Limited Subsidy (TLS)	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.	\$47,074,000
	Staff and Administration	Supports staffing and administrative costs for TLS and Shallow Subsidy efforts administered by LAHSA.	\$9,664,000
DPSS	Subsidized Housing for Homeless Disabled Individuals Pursuing SSI	Supports rental subsidies for PEH or at risk of homelessness who are receiving General Relief benefits and pursuing Supplemental Security Income (SSI).	\$10,415,000
Subtotal			\$79,178,000

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Strate	gy: Permanent Supportive Housing	
DHS	Intensive Case Management Services (ICMS)	Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in PSH, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.	\$107,036,000
	Rental Subsidies/Tenancy Support Services	Supports locally funded rental subsidies for a subset of PSH clients and Tenancy Support Services, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.	\$49,305,000
	Staff and Administration	Supports staffing and administrative costs for PSH efforts administered by DHS.	\$29,997,000
CEO	Permanent Housing for Older Adults	Supports direct housing assistance for older adults who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.	\$5,000,000
DMH	Housing Supportive Services Program (HSSP) Staff and Administration	Supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH.	\$2,985,000
Subtotal			\$194,323,000

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
	Strategy: Transitional Hous	sing for Special Populations	
DPH	Client Engagement and Navigation Services (CENS)	Supports CENS Substance Use Disorder counselors serving clients living in project and tenant-based PSH.	\$3,606,000
LAHSA	Transitional Housing for Transition Age Youth (TAY)	Supports Housing First, low-barrier, harm reduction-based transitional housing for TAY and is part of a crisis response program that provides safe, client-driven supportive services and access to 24-hour interim housing for young people ages 18 to 24.	\$15,514,000
	Administration	Supports administrative costs for transitional housing efforts administered by LAHSA.	\$1,349,000
Subtotal			\$20,469,000

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation
Strategy: Housing Acquisition			
LACDA	Homeless Incentive Program	Supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with services such as move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	\$15,217,000
LAHSA	Residential Property Services Section (RPSS)	Supports multi-year agreements between service providers and owners of multi- family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000
	Housing Location	Supports clients in the homelessness services system in securing housing through engagement with landlords and provides incentives, and support for landlords, property owners, and property managers. Cultivates and sustains a deep network of providers and properties with the inventory of units centralized, categorized, accessible, and searchable in a user-friendly, online inventory management system maintained in real-time.	\$5,000,000
	Master Leasing	Supports LAHSA in centralizing the leasing of entire buildings and individual apartments to quickly and permanently house PEH through a range of incentives offered to property owners and developers to facilitate increased usage of tenant- based vouchers.	\$7,000,000
	Staff and Administration	Supports staffing and administrative costs for housing acquisition efforts administered by LAHSA.	\$4,293,000
Subtotal			\$36,859,000
Total			\$330,829,000

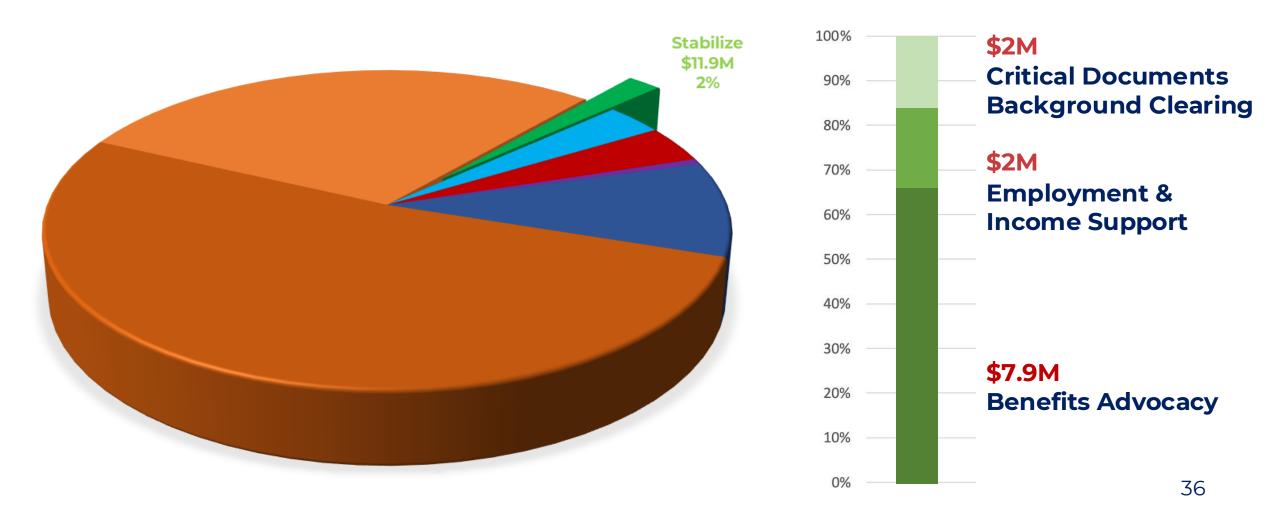


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Scale services critical to rehousing and stabilization success.



STABILIZE

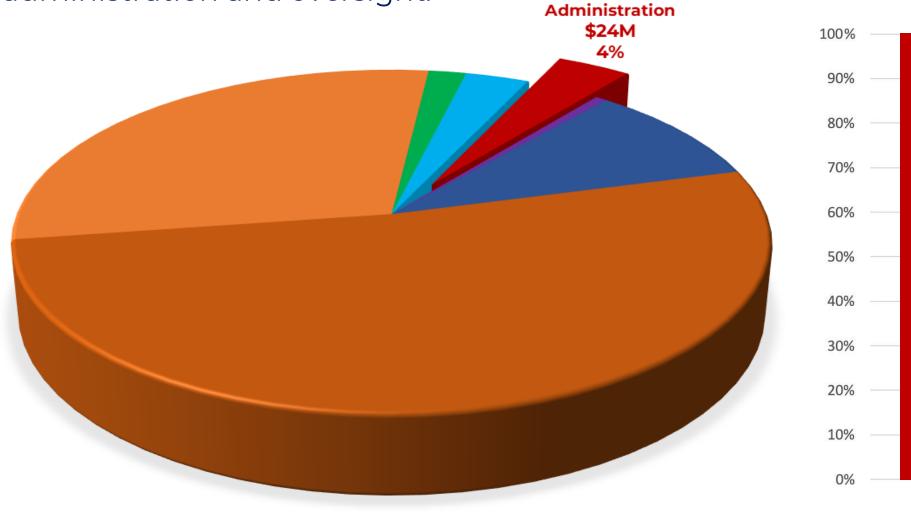
Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation				
Strategy: Benefits Advocacy							
DPSS	Benefits Advocacy	Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	\$5,000,000				
DMH	Benefits Advocacy	Supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	\$1,544,000				
MVA	Benefits Advocacy	Supports MVA with providing veterans with benefits advocacy services.	\$1,372,000				
Subtotal			\$1,372,000				
	St	rategy: Critical Documents & Background Clearing					
PD	Criminal Records Clearing Project	Supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	\$2,000,000				
Subtotal			\$2,000,000				
Strategy: Employment & Income Support							
DEO		Supports the Regional Initiative for Social Enterprises (LA:RISE) that unites the City of LA and County Workforce Development System with employment Social Enterprises to assist those impacted by homelessness get good jobs and remain employed.	\$1,780,000				
	Administration	Supports administrative costs for employment efforts administered by LAHSA.	\$220,000				
Subtotal			\$2,000,000				
TOTAL			\$11,916,000				

ADMINISTRATION

County of Los Angele Homeless

Initiative

Homeless Initiative programmatic, fiscal, and contractual administration and oversight.



\$24M Administration

ADMINISTRATION

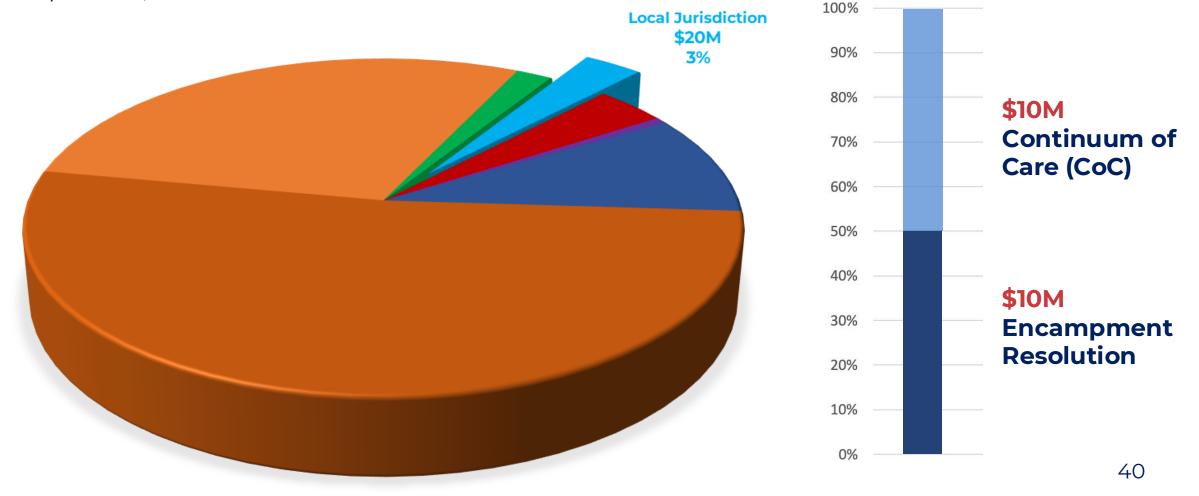
Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation				
Strategy: Administration							
CEO	Administration	Supports the Homeless Initiative's ongoing programmatic, fiscal, and contractual administration and oversight functions, ensuring accountability and the equitable distribution of funds in alignment with Measure A. This effort includes promoting transparency and accountability through independent audits, fostering innovation, coordinating regional plans, deploying and managing local solutions funds, and providing ongoing community education.	\$24,013,000				
Total			\$24,013,000				

LOCAL JURISDICTIONS

County of Los Angele Homeless

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Strengthen collaboration and co-investment opportunities with cities and COGs to create more housing solutions, reduce the number of encampments, and advance innovative solutions.



LOCAL JURISDICTIONS

Agency	Service Type	Description of Services	FY 2025-26 Draft Allocation			
Strategy: Continuum of Care (CoC)						
CEO	CoC	Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and time limited subsidies.	\$10,000,000			
Strategy: Encampment Resolution						
CEO	Pathway Home	Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	\$10,000,000			
Total			\$20,000,000			

OTHER MEASURE A CATEGORIES

- County of Los Angeles Homeless Initiative
- **\$13.4M Accountability, Data, and Research** supports accountability,
 - oversight, universal data, and outcome evaluation and expands capacity for data collection and reporting by Funding Recipients, contractors, and service providers
- **\$10.6M Homelessness Solutions Innovations** supports innovative strategies and demonstration projects designed to achieve the goals outlined in Measure A
- \$96.4M Local Solutions Fund supports evidence-based regional and local coinvestment solutions with cities, COGs, and unincorporated areas to create effective pathways to housing and services

Measure A LSF Implementation Process Milestones

CEO- HI research, evaluate, and develop draft LSF formulas using measures of PEH Brief BOS' Offices on LSF Distribution and Disbursement options	CEO-Admin & County Council develop MA-LSF Template Data Subcommittee will produce baseline metrics by January 15, 2025	Board determines formula, and CEO-HI holds LSF Information sessions. DHS, DMH, LAHSA, and A-C provides Jurisdictional Homeless and Sub- Contracting Training Academy	Jurisdictions provide CEO-HI with draft Statements of Work and Pricing Schedules	Contract agreement review, approval, and execution process
December 2024	January 2025	February/March 2025	April 2025	May/June 2025
Request Auditor-Controller provide contract management control guidance	Inform cities & COGs of draft formulas & disbursement options Survey Cities & COGs	ECHRA formulates baseline & target metrics no later than April 1, 2025	Jurisdictions are programming funds and providing CEO-HI with final Statements of Work and Pricing Schedules	Agreements executed within ## months (targeting July 1, 2025)



County of Los Angeles Homeless Initiative

Timeline and Next Steps

Timeline & Next Steps

Funding Recommendations Next Steps

- The video of this webinar and supplemental materials can be found on the Homeless Initiative website's <u>FY 2025-26 Funding</u>
 <u>Recommendations page</u>
- Public Comment on the draft 2025-26 Funding Recommendations can be provided from January 16 - January 28, 2025





Homeless Initiative

County of Los A Homeless Initiative

Draft FY 2025-26 Funding Recommendations are currently scheduled to be presented at the following meetings (dates are subject to change):

- January 24, 2025: Executive Committee for Regional Homeless Alignment
- January 31, 2025: Leadership Table for Regional Homeless Alignment
- February 13, 2025: Homeless Policy Deputies Meeting
- March 2025: Board of Supervisor Meeting





To submit a question:

Click on the Q&A text box on the

top left of your screen, and

type in your question.

Thank You





County of Los Angeles Homeless Initiative