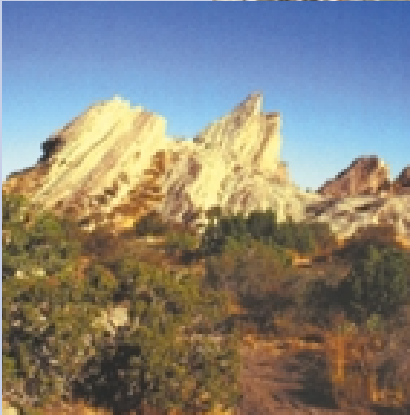
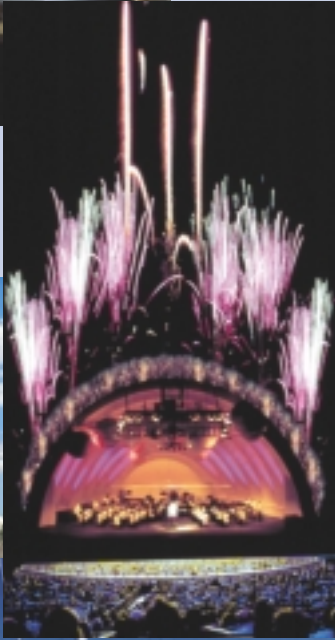




The County of Los Angeles Annual Report 2000-2001



On the Cover:

(from the top)

Walt Disney Concert Hall

First District

Fireworks at the Hollywood Bowl

Third District

Natural History Museum

Second District

Marina del Rey

Fourth District

Vasquez Rocks

Fifth District

Los Angeles County Vision

Our ***purpose*** is to improve the quality of life in Los Angeles County by providing responsive, efficient, and high quality public services that promote the self-sufficiency, well-being and prosperity of individuals, families, businesses and communities.



Our ***philosophy*** of teamwork and collaboration is anchored in our shared values:

- ▶ responsiveness
- ▶ professionalism
- ▶ accountability
- ▶ compassion
- ▶ integrity
- ▶ commitment
- ▶ a can-do attitude
- ▶ respect for diversity

Our ***position*** as the premiere organization for those working in the public interest is established by:

- ▶ a capability to undertake programs that have public value,
- ▶ an aspiration to be recognized through our achievements as the model for civic innovation,
- ▶ a pledge to always work to earn the public trust.

Our ***strategic plan goals***

- ▶ **Service Excellence:** Provide the public with easy access to quality information and services that are both beneficial and responsive.
- ▶ **Workforce Excellence:** Enhance the quality and productivity of the County workforce.
- ▶ **Organizational Effectiveness:** Ensure that service delivery systems are efficient, effective, and goal-oriented.
- ▶ **Fiscal Responsibility:** Strengthen the County's fiscal capacity.

Map of Los Angeles County

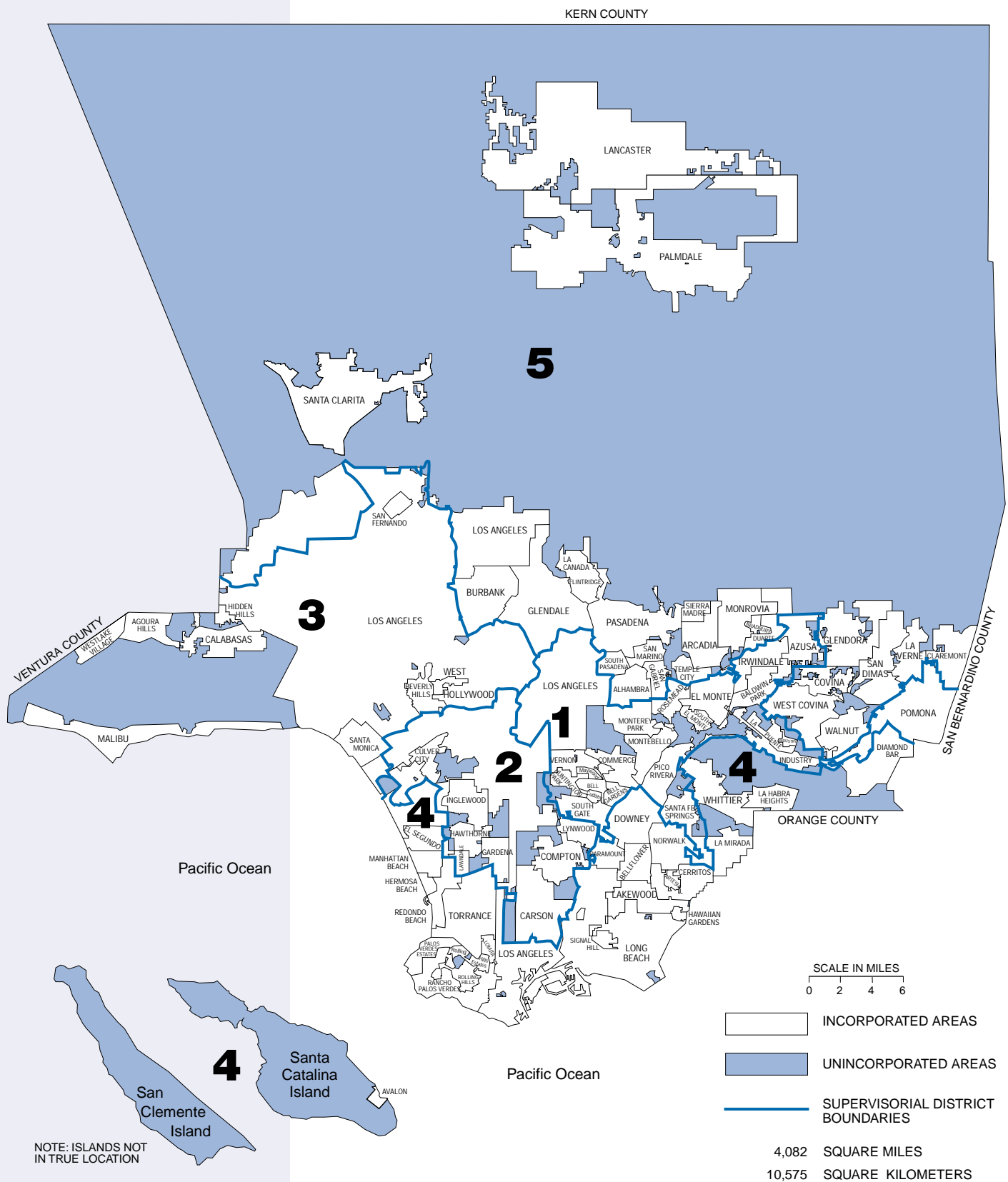


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Los Angeles County: Celebrating 150 Years

On February 18, 2000, the Board of Supervisors held a special session to celebrate the 150th Birthday of the County's establishment on February 18, 1850. The special session included presentations and performances reflecting the County's rich history



and diversity. On Sunday, February 20th the County held a “parade of nations” to celebrate the diverse communities that are home to the nearly 10 million County residents. Over 1,700 parade participants in native attire representing over 50 nations marched down Wilshire Boulevard.





Chair's Message

The County of Los Angeles Annual Report 2000-2001

It is with great pride and pleasure that I present the **County of Los Angeles Annual Report 2000-2001**. As the County continues to recover after several years of budget crisis where we faced deeply challenging choices in ensuring maintenance of our most critical health and safety services, we now face perhaps equally daunting challenges. An improved economy and more fiscally prudent policies pursued by the Board of Supervisors have brought greater stability to the County's finances and allowed targeted enhancement of key programs. However, this opportunity challenges us to strategically employ our additional resources to best ensure our long-term fiscal health, and to collaboratively focus these resources on those key public service priorities where the County's role is most critical and where we can make the most positive difference in the lives of those who reside here.

The County of Los Angeles represents the most culturally diverse and vibrant community in the nation, perhaps the world. It is also a County where many communities rely on key public services to sustain them as they seek to improve their lives, support their families and make substantive contributions to their community. These services include quality health care and child care, as well as public protection and recreation. Gearing and regearing our public service programs to meet the unique, diverse, and changing needs of our population is a continuing challenge, but also a richly rewarding opportunity as we seek to provide the most responsive, effective public service to all our residents.

Consistent with reaching out to our various communities, this budget reflects continued efforts to focus on the needs of our unincorporated communities and enhancing the coordination of the array of services we provide them. These areas rely upon the County, not only for our regional services, but for all local, municipal services normally provided by cities. These efforts will be further assisted and guided through the development of a strategic plan for unincorporated area services.

This year marked the County's 150th Birthday. The celebrations held in honor of this event rightly looked back with pride at the County's accomplishments in meeting the needs of its residents and helping them in realizing their dreams and aspirations. Perhaps our greatest challenge is striving to ensure that those who follow us to celebrate the County's 200th Birthday, and beyond, look back with equal pride at our efforts.

This **Annual Report** is dedicated to all of the residents of this County who seek to build bridges among its various communities and ensure that all share in our common advancement, and to the dedicated and conscientious employees of this County who daily commit themselves to support and further these efforts.

Gloria Molina
Chair of the Board of Supervisors
Supervisor, First District

Government of Los Angeles County

Los Angeles County has the distinction of being one of the original twenty-seven California counties. It was formed in 1850, the year California became the thirty-first state in the Union.

Originally, the County occupied a comparatively small area along the coast between Santa Barbara and San Diego, but within a year its boundaries were enlarged from 4,340 square miles to 34,520 square miles, an area sprawling east to the Colorado River.

During subsequent years, Los Angeles County slowly ebbed to its present size, the last major detachment occurring in 1889 with the creation of Orange County. In spite of the reductions in size, Los Angeles County remains one of the nation's largest counties with 4,083 square miles, an area some 800 square miles larger than the combined area of the states of Delaware and Rhode Island.

The jurisdiction of Los Angeles County includes the islands of San Clemente and Santa Catalina. It has a population of nearly 10 million—more residents than any other county in the nation, exceeded by only eight states. Within its boundaries are 88 cities. The governing body is the Board of Supervisors.

The Board, created by the State Legislature in 1852, consists of five supervisors who are elected to four-year terms of office by voters within their respective districts. The Board functions as both the executive and legislative body of County government.



The current Board members are (l to r): Michael D. Antonovich (Supervisor, Fifth District), Yvonne Brathwaite Burke (Supervisor, Second District), Gloria Molina (Chair and Supervisor, First District), Don Knabe (Supervisor, Fourth District), and Zev Yaroslavsky (Supervisor, Third District).

To assist the Board of Supervisors, a chief administrative officer with a staff experienced in management provides administrative supervision to 36 departments and numerous committees, commissions and special districts of the County.



Gloria Molina

Supervisor, First District

Population: 2,008,700

Square Miles: 215

Yvonne Brathwaite Burke

Supervisor, Second District

Population: 1,939,600

Square Miles: 157

Zev Yaroslavsky

Supervisor, Third District

Population: 1,881,100

Square Miles: 432

Don Knabe

Supervisor, Fourth District

Population: 1,953,500

Square Miles: 426

Michael D. Antonovich

Supervisor, Fifth District

Population: 2,067,100

Square Miles: 2,853



Chief Administrative Officer's Message - The County of Los Angeles Annual Report 2000-2001

David Janssen

The County of Los Angeles

The County of Los Angeles, the most populous county in the nation, is a diverse and vibrant community that provides exceptional opportunities and services to its nearly 10 million residents. Our County encompasses urban, suburban, rural, coastal and wilderness areas and supports the lifestyles associated with these environments. Our residents enjoy a wealth of world-class cultural, educational and recreational resources probably unmatched anywhere.

These factors have contributed to the County's multi-faceted and powerful economic engine. Los Angeles County is a major world center for manufacturing, banking and finance, aerospace, information technology, the recording and film industries and international trade. Consequently, the County's vitality significantly impacts the health not only of the region, but the State, the nation, and the international community.

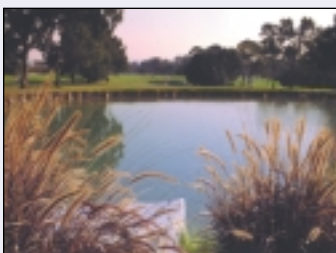
County Government as a Leader and Service Provider

The dynamic, future-oriented Los Angeles County region demands responsive and relevant government services that keep pace with the growing and changing needs of our residents. Under the leadership of the Board of Supervisors, County government leads the nation in gearing its key vital services to diverse and unique needs of its population. These key services include:

Public Protection: The County provides public prosecution, indigent defense, probation, Grand Jury and coroner services within the justice system. The County Sheriff provides law enforcement services in unincorporated areas and 41 contract cities, and also operates the County jail system. The County Fire Department provides fire prevention and suppression, emergency medical services, hazardous materials control and wildland management.

Recreation and Culture: The County maintains 27 miles of public beaches; four major botanic gardens and arboreta; public golf courses; local, community regional and regional parks; natural areas and wildlife sanctuaries; extensive equestrian and hiking trails; public swimming pools; the Ford Amphitheatre, the Hollywood Bowl; the Performing Arts Center; and the County Museums of Art and Natural History. The County Public Library system includes 84 libraries, three bookmobiles and resource centers for African American, American Indian, Asian American and Chicano communities.

Human Services: With the second largest public health system in the nation, the County's Department of Health Services serves as the primary safety net for the significant percentage of the population that is medically-uninsured. Services are provided via six hospitals, 33 health centers, six comprehensive health centers, two residential rehabilitation centers, and over 100 public-private partnership sites that provide a full range of health services. The County also administers mental health, child and family welfare, and other social and human services programs for County residents.



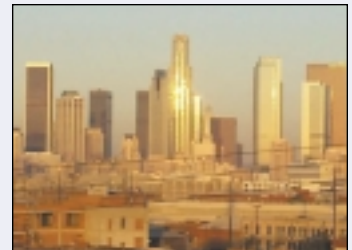
County Vision and Strategic Plan

In 1999, the Board of Supervisors adopted the first County of Los Angeles Vision and Strategic Plan Goals, depicted elsewhere in this **Annual Report**. This endeavor is intended to promote a collaborative vision in pursuit of key public service, workforce, organizational and fiscal goals, ensuring that these values and qualities are reflected, not only in key policy initiatives and programs, but in our everyday routine tasks and interactions with the community we serve.

It is indeed timely that we issue this **Annual Report** at this juncture in the County's history, as it embodies the countywide, or enterprise-wide, perspective of the County as promoted by the Vision and Strategic Plan. Part of this vision is designing and delivering key services and programs as part of a well-planned, collaborative and coordinated service system, rather than separate disciplines servicing unique clienteles.

I deeply believe that serving the needs and promoting the advancement of the County of Los Angeles is among the most challenging, exciting and rewarding experiences that contemporary public service has to offer. I hope that, through this **Annual Report**, we are able to impart some of these qualities to you.

David E. Janssen
Chief Administrative Officer



Organizational Chart of Los Angeles County



LEGEND

- APPOINTEE**
- ☒ **REQUIRED BY COUNTY CHARTER**
 - ☐ **REQUIRED OR AUTHORIZED BY STATE LAW**
 - ☒ **ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS**
- ELECTIVE**
- ☒ **REQUIRED BY COUNTY CHARTER**
 - ☐ **REQUIRED BY STATE LAW/STATE AGENCIES FOR WHICH COUNTY RETAINS LIMITED RESPONSIBILITY**

Los Angeles County Budget Facts

Some of the Key Public Services that the County Budget Funds

The Adopted Budget for Fiscal Year 2000-2001 provides the following public services:

Public Protection

- Fire and emergency services provided by 2,793 firefighters to over 3.8 million residents
- Probation-detention for an average daily population of 4,100 juveniles in camps and halls
- Patrol services provided by 4,000 law enforcement personnel
- Ocean lifeguard rescue services to protect an estimated 52 million beach visitors

Health Services

- 3,077,000 outpatient visits
- 401,000 hospital emergency room visits
- 673,000 hospital inpatient days

Mental Health

- 14,000 additional outpatient clinic visits
- Case management services for 3,700 additional clients
- Crisis stabilization services for 2,700 additional clients

Social Services

- Medi-Cal eligibility services for 1.5 million persons per month, including an additional 120,000 children
- Child care for 23,000 children per month in the CalWORKS Program whose parents are involved in employment or educational programs
- In-Home Supportive Services for over 100,000 aged, blind or disabled persons (average monthly caseload)
- Over 2,500,000 meals provided to older Americans
- Training programs for 30,000 participants, including dislocated workers
- Family Support services to 576,000 families

Recreation and Cultural

- Parks and recreation services for 18.3 million visitors and 1.8 million rounds of golf
- Museum of Art and Museum of Natural History exhibits for 1.5 million visitors
- Library services to 11.5 million visitors

General Government

- Issuance of 68,000 marriage licenses
- Performance of 7,600 marriage ceremonies
- Consumer affairs counseling for 324,044 clients
- Issuance of 55,000 building permits
- Adoption or return of over 25,000 dogs and cats

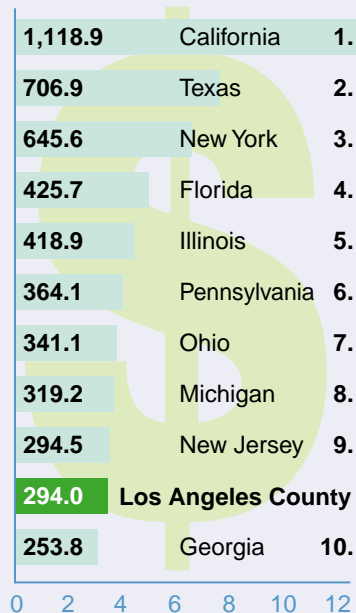




Property Valuation (1999-2000)

| | |
|------------------------------|--------------------------|
| Local Assessed— Secured | \$496,649,088,322 |
| Local Assessed— Unsecured | 36,597,569,379 |
| State Assessed | 13,084,257,569 |
| Total | \$546,330,915,270 |

Gross Product (\$ Billions)



Los Angeles County Facts

History

The County of Los Angeles was established February 18, 1850 as one of the 27 original counties in the State of California. There are 88 cities in Los Angeles County; the first city to incorporate was Los Angeles on April 4, 1850 and the most recent city to incorporate was Calabasas on April 5, 1991.

On November 5, 1912, voters approved the Charter County form of government, which took effect on June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. The voter approved County seat is the City of Los Angeles.

The County is also represented in Congress by 17 representatives and at the State level by 14 Senators and 25 Assembly members.

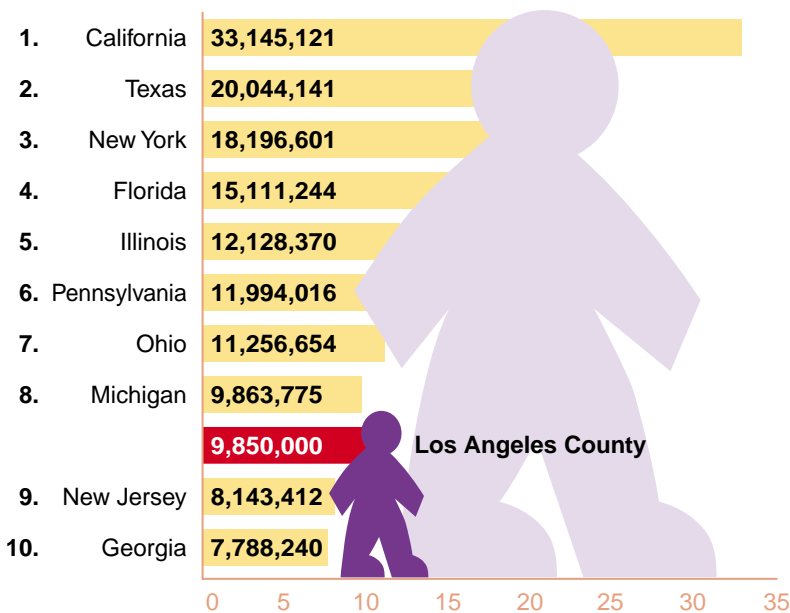
The County population is 9,850,000, which includes 8,822,800 residents in the incorporated area and 1,027,200 residents in the unincorporated area.

Geography

The County of Los Angeles encompasses an area of 4,082 square miles, roughly the size of Jamaica, with altitudes that vary from nine feet below sea level in Wilmington to 10,080 feet above sea level at Mt. San Antonio. There are 72 miles of beaches, which represents nearly 9 percent of California's 840 mile coastline. Motorists utilize 528 miles of roadway on 25 freeways and 382 miles of highway. The average daily high/low temperatures in the Civic Center are 68°/49° in January, and 85°/66° in August. Annual precipitation in the County is 14.77 inches.

How does Los Angeles County rank among the 50 states?

Population



Population statistics based on Population Estimates Program, 1999, U.S. Census Bureau.

Gross Product based on Northeast-Midwest staff calculations of data from the Department of Commerce, Bureau of Economic Analysis, 1998.

Los Angeles gross product data from the Los Angeles County Economic Development Corporation.



Expenditures, Revenue and Debt Management

Expenditures

The County budget for 2000-2001, including special districts and special funds, provides for expenditures of \$15.6 billion. The Departmental Summaries section of this annual report highlights County "departmental" budgets. The expenditure categories reflected in the charts are consistent with those recognized by the State and differ somewhat from the County service program groupings reflected in the Departmental Summaries section.

Revenue

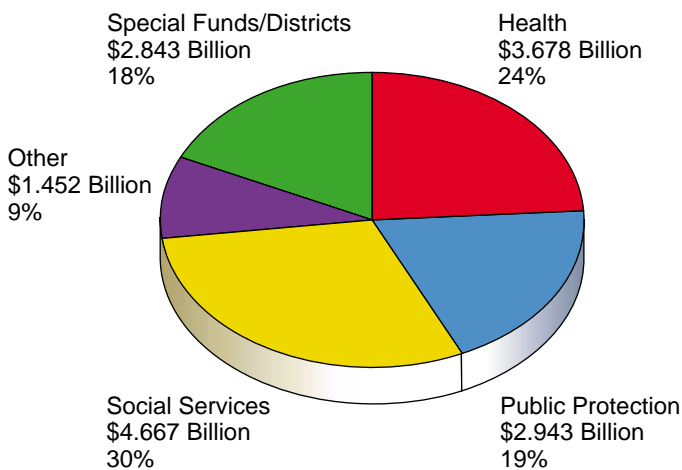
County expenditures are financed by Federal, State and local revenues. In general, Federal and State revenues are available primarily for specific human services, such as welfare grants, health, mental health, social and child welfare services and related administration. The County also pays a share of these costs with funding from local sources.

Local funds include the County's share of the property tax, vehicle license fees, sales and use taxes, fines and charges for services. They are the primary funding sources for public protection, recreation and cultural services and general government services.

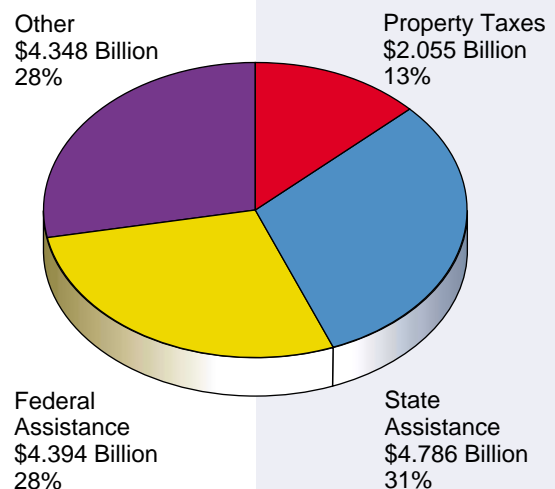
Debt Management

Through its cash management program, the County issues short-term tax and revenue anticipation notes (TRANS) to meet annual cash-flow requirements. The County also issues long-term general obligation bonds and revenue bonds to meet the cost of major capital projects, which will benefit future County residents. The County has developed a comprehensive debt management program to assure a prudent level of debt.

**Los Angeles County
2000-2001 Adopted Budget
Total Expenditures
\$15.583 Billion**



**Los Angeles County
2000-2001 Adopted Budget
Total Revenue
\$15.583 Billion**





Estimated Population of the 88 Cities of Los Angeles County

| Cities | Population | Cities | Population |
|----------------------|------------|-----------------------|------------|
| Agoura Hills | 21,800 | Lancaster | 132,500 |
| Alhambra | 92,800 | Lawndale | 30,800 |
| Arcadia | 53,700 | Lomita | 21,400 |
| Artesia | 17,700 | Long Beach | 455,100 |
| Avalon | 3,600 | Los Angeles | 3,741,550 |
| Azusa | 46,000 | Lynwood | 74,200 |
| Baldwin Park | 79,200 | Malibu | 14,400 |
| Bell | 37,500 | Manhattan Beach | 35,700 |
| Bell Gardens | 48,400 | Maywood | 30,200 |
| Bellflower | 70,800 | Monrovia | 40,900 |
| Beverly Hills | 34,400 | Montebello | 66,900 |
| Bradbury | 900 | Monterey Park | 71,200 |
| Burbank | 103,900 | Norwalk | 108,300 |
| Calabasas | 22,000 | Palmdale | 125,800 |
| Carson | 92,000 | Palos Verdes Estates | 14,700 |
| Cerritos | 59,200 | Paramount | 54,600 |
| Claremont | 35,200 | Pasadena | 142,600 |
| Commerce | 14,300 | Pico Rivera | 68,800 |
| Compton | 101,100 | Pomona | 148,800 |
| Covina | 53,700 | Rancho Palos Verdes | 44,000 |
| Cudahy | 27,400 | Redondo Beach | 66,750 |
| Culver City | 41,900 | Rolling Hills | 2,000 |
| Diamond Bar | 58,700 | Rolling Hills Estates | 8,800 |
| Downey | 105,000 | Rosemead | 60,500 |
| Duarte | 25,800 | San Dimas | 36,900 |
| El Monte | 122,100 | San Fernando | 24,900 |
| El Segundo | 17,000 | San Gabriel | 41,700 |
| Gardena | 59,400 | San Marino | 13,800 |
| Glendale | 199,600 | Santa Clarita | 151,000 |
| Glendora | 56,900 | Santa Fe Springs | 18,500 |
| Hawaiian Gardens | 15,800 | Santa Monica | 94,600 |
| Hawthorne | 79,600 | Sierra Madre | 11,500 |
| Hermosa Beach | 19,500 | Signal Hill | 9,000 |
| Hidden Hills | 2,000 | South El Monte | 25,400 |
| Huntington Park | 64,100 | South Gate | 98,500 |
| Industry | 700 | South Pasadena | 28,300 |
| Inglewood | 121,000 | Temple City | 36,200 |
| Irwindale | 1,200 | Torrance | 147,300 |
| La Canada Flintridge | 20,500 | Vernon | 100 |
| La Habra Heights | 7,600 | Walnut | 33,100 |
| La Mirada | 48,700 | West Covina | 113,100 |
| La Puente | 43,700 | West Hollywood | 38,400 |
| La Verne | 33,900 | Westlake Village | 8,600 |
| Lakewood | 80,800 | Whittier | 90,300 |



Public Protection



Public Protection



| | |
|-------------------|--------------|
| Net Appropriation | \$24,852,000 |
| Revenue | \$103,000 |
| Net County Cost | \$24,749,000 |
| Positions | 211.0 |

Alternate Public Defender

Bruce Hoffman, Alternate Public Defender

The Alternate Public Defender provides constitutionally-mandated legal representation to indigent adults and juveniles certified as adults, whom the Public Defender is unable to represent due to a conflict of interest in Superior Court proceedings, and in appeals to higher courts. The Department was created in 1994 by the Board of Supervisors to provide a second tier of representation for indigent defendants and a cost efficient alternative to court-appointed private counsel.

Major Accomplishments 1999-2000

- Provided quality legal representation in 70 death penalty/special circumstances cases, of which 36 resulted in jury trials.
- Recognized by the California Public Defenders Association for consistent and impressive capital case litigation work and by the California Attorneys for Criminal Justice for handling the largest number of death penalty jury trials in a year.
- Invited to the "National Summit Meeting of Capital Trials Unit" and sought as instructors in capital litigation by many organizations, such as the National Association for the Advancement of Colored People Legal Defense Fund and Death Penalty College in Santa Clara, California.
- Developed a comprehensive approach to address issues arising from the Los Angeles City Police Department Rampart investigation.
- Reduced legal research costs by providing Internet access for all attorneys.

Major Objectives 2000-2001

- Evaluate and address issues arising from the Los Angeles City Police Department Rampart investigation; take appropriate legal action in pending and closed criminal cases.
- Continue to work with all judicial agencies to ensure effectiveness in the Court Unification process.
- Evaluate and upgrade the existing Case Management System to enhance the Department's ability to track and provide various detailed statistical reports and information.

Coroner

Anthony T. Hernandez
Director

Lakshmanan Sathyavagiswaran, M.D.
Chief Medical Examiner-Coroner

The Coroner investigates and determines the cause and mode of all sudden, violent or unusual deaths within the County. In carrying out these critical duties, comprehensive scientific County investigations are conducted including toxicological, histological, and scanning electron microscopy analysis. Utilizing state-of-the-art equipment and methodologies, scientists provide quality scientific evaluations of physical evidence regarding the cause, manner, and time of death to deputy medical examiners, law enforcement agencies and the judicial system. The Coroner works proactively with these agencies and County departments to provide comprehensive autopsy reports and professional witness testimony from the forensic pathologists, criminalists, or investigators.

On the average, one out of every three deaths occurring in the County is a Coroner's case. The Department is committed to work toward a 48-hour turnaround time for Coroner cases.

In an innovative effort to dissuade young drivers from drinking and driving, the Department created the Youthful Drunk Driving Visitation Program. The program, authorized by the California Vehicle Code Section 23145, is intended to serve either as a condition of probation or alternative sentence. The program allows young drivers to see firsthand the tragic results of drunk driving by visiting an emergency room at a local trauma hospital, and then touring the Coroner's facilities.

Major Accomplishments 1999-2000

- Coordinated with the Sheriff, Los Angeles Police Department, Public Defender, and District Attorney, to complete initial steps for videoconferencing from the Forensic Science Center.
- Provided mutual aid and Federal Disaster Mortuary activation to assist Ventura County during the recovery and identification of Alaskan Airline Flight 261 victims, January 31, 2000.
- Expanded the Youthful Drunk Driving Visitation Program.

Major Objectives 2000-2001

- Maintain full accreditation status with the forensic pathology residency program.
- Purchase and install laboratory equipment to conduct gunshot residue evaluation and toxicology testing on biological specimens.
- Complete a needs-assessment and establish program and design criteria for a medical annex to house the biological functions of the Department including autopsy, decedent storage, laboratories, and evidence storage.



| | |
|-------------------|--------------|
| Net Appropriation | \$18,004,000 |
| Revenue | \$2,038,000 |
| Net County Cost | \$15,966,000 |

| | |
|-----------|-------|
| Positions | 212.0 |
|-----------|-------|



*Department of Coroner
Operations Bureau.*

Public Protection



Net Appropriation \$366,514,000
 Revenue \$273,478,000
 Net County Cost \$93,036,000

Positions 3,982.0



District Attorney Field Investigator.



Participating in a mock trial.

District Attorney

Gil Garcetti, District Attorney to December 4, 2000

Steve Cooley, District Attorney after December 4, 2000

The District Attorney represents the People in all felony prosecutions, all juvenile adjudications, and all misdemeanor prosecutions where there is no city prosecutor. The District Attorney's Bureau of Family Support Operations processes and prosecutes civil and criminal complaints of failure to provide support for families and collects outstanding obligations for support. Special prosecution units provide vertical prosecution, where one attorney is assigned to a major case from beginning to end, such as gang violence, family violence, sexual assault, child abuse, stalking, narcotics, insurance fraud, consumer fraud and high technology crimes.

Major Accomplishments 1999-2000

- Achieved a 94 percent conviction rate in the prosecution of more than 60,000 felony crimes, 260,000 misdemeanors and 30,000 juvenile petitions, most of which were felonies.
- Established four new or enhanced prosecution programs: *Elder Abuse*, which provides staff who are specially trained and dedicated to prosecuting crimes against the elderly; *Juvenile Accountability*, which establishes greater accountability of juveniles in the justice system through prevention and prosecution programs as stipulated in the newly enacted Proposition 21; *District Attorney Response Team (Rollout)*, which investigates and evaluates law enforcement conduct relative to any criminal violations of the law and for the possible prosecution of officer-involved shootings and in-custody deaths; and *Community Prosecution*, which enhances crime prevention efforts and enables the District Attorney's Office to work more closely with local governments and civic and police agencies to identify and address criminal justice issues.
- Conducted public awareness campaigns in cooperation with local educational institutions and other community partners to educate the public about date rape drugs, stalking and hate crime prevention.
- Handled 576,000 family support cases and distributed \$381 million in outstanding family support obligations, an increase of 19.8 percent over the previous year.

Major Objectives 2000-2001

- Reduce serious and violent crime through the effective prosecution of criminal offenses throughout the County.
- Complete the transition of the Bureau of Family Support Operations from the Office of the District Attorney to an independent Department of Child Support Services.
- Further strengthen juvenile justice accountability programming in cooperation with local law enforcement agencies, the courts, school districts, cities and community partners.
- Continue to enhance the quality of life in Los Angeles communities through implementation of Community Prosecution strategies.



At the Call Center.

Fire

P. Michael Freeman, Fire Chief

The Fire Department proudly protects lives, property, and the environment, by providing prompt, skillful, and cost-effective fire protection and life safety services to over 3.8 million residents in 57 cities and all unincorporated County areas. It is the Fire Department's responsibility to suppress all fires and to respond to all requests for emergency medical assistance within its 2,280-square-mile jurisdiction.

In addition to traditional fire protection and paramedic emergency services, other Department programs include: ocean lifeguard services, paramedic air squad services, fire suppression camp crews, hazardous materials incident response teams, disaster preparedness, public education, fire prevention, vegetative management, watershed protection, urban search and rescue services, and 911 dispatch services. Its many resources allow effective and timely emergency response from the Department's more than 345 facilities.

Major Accomplishments 1999-2000

- Established an expanded 24-hour program for local urban search and rescue response.
- Developed a terrorism first responder preparedness plan.
- Complied with the Year 2000 (Y2K) standards to ensure continued timely emergency response to the public.
- Responded to over 220,000 fire/emergency medical service incidents and made over 9,400 rescues on 32 miles of beach.
- Developed and implemented a new Public Education Program (PEP) designed to educate and instruct the public on emergency preparedness and fire safety at schools, fairs, and other public events.

Major Objectives 2000-2001

- Provide additional engine company staffing to meet Federal and State 2-in/2-out requirements so that sufficient fire personnel will arrive at an incident within acceptable time limits to safely implement interior searches and fire fighting activities.
- Supplement existing paramedic service in rural areas so that personnel on the first-in fire unit provide advanced life support intervention.
- Finalize the development of an Air Operations Five-Year Plan to update the Department's air fleet and the level of service delivery.
- Implement Internet services that will directly link the public from homes, businesses, community centers, and libraries to information and services that are currently only available by in-person, mail, or telephone. Examples of services may include: film permits, Health Hazardous Materials Program forms, and Fire Department employment opportunities.

Canadair SuperScooper, leased from government of Quebec, makes a practice water drop as part of a training exercise to strengthen Los Angeles County Fire Department brush fire fighting capabilities.



Fire District

| | |
|---------------------|---------------|
| Financing Uses | \$557,342,000 |
| Available Financing | \$557,342,000 |

| | |
|-----------|---------|
| Positions | 4,027.0 |
|-----------|---------|

Lifeguard Services

| | |
|-------------------|--------------|
| Net Appropriation | \$12,075,000 |
| Revenue | \$0 |
| Net County Cost | \$12,075,000 |

Aerial ladder truck and Los Angeles County Fire Department fire fighting personnel operate at a commercial structure fire.



Los Angeles County Fire Department Lifeguard Division "Bay Watch" rescue patrol.

Public Protection



| | |
|------------------------|-------------|
| <i>Appropriation</i> | \$1,201,000 |
| <i>Revenue/IFT</i> | \$12,000 |
| <i>Net County Cost</i> | \$1,189,000 |
| <i>Positions</i> | 5.0 |

Grand Jury

The Grand Jury consists of two separate grand juries, a Criminal Grand Jury and a Civil Grand Jury. A Grand Jury consists of 23 jurors and four alternates. The law requires all criminal matters discussed before the Grand Juries and votes taken to be private and confidential.

The Criminal Grand Jury conducts criminal indictment hearings brought against individuals accused of committing public offenses. The District Attorney or Attorney General present evidence and witnesses, under oath, before the Criminal Grand Jury. The Criminal Grand Jury must determine whether there is sufficient evidence to create a strong suspicion that a criminal offense was committed and that the alleged suspects were involved. A vote of 14 jurors is required to return an indictment.

The Civil Grand Jury reviews and evaluates procedures, methods, and systems used by governmental agencies to determine whether they comply with the stated objectives of the agency and if their operation can be made more efficient and effective. It may inquire into any aspect of County or city government, including special districts and joint powers agencies, to ascertain that the best interests of Los Angeles County residents are being served. The results of inquiries into civil matters are released to the public in a final report issued at the conclusion of the Civil Grand Jury's term of service.

Human Resources - Office of Public Safety

Bayan Lewis, Chief

The Office of Public Safety is a specialized law enforcement agency that provides police protection for the patrons, employees, and properties of County departments that request this service. The Office utilizes vehicle, bicycle and foot patrol police services within and around County facilities, for the departments of Mental Health, Probation, Public Social Services, and Parks and Recreation. Protection is also provided for the downtown Civic Center and the County hospitals, clinics and public health facilities—the second largest health care system in the nation.

The Office of Public Safety serves one of the most extensive park and recreational systems in the United States including regional, community and local parks, nature centers and natural areas, and golf courses. Many of the areas patrolled are well-known icons and recognized internationally; including the Hollywood Bowl, John Anson Ford Amphitheatre, and the Arboretum of Los Angeles County.

Major Accomplishments 1999-2000

- Established a “roll-out team” for officer-involved shootings. This is a risk management program where a trained and specialized team is deployed immediately to investigate the “use of force” by police officers.
- Established the Office of Public Safety Emergency Operations Center at Rancho Los Amigos and participated in the Countywide disaster exercise in November, 1999.
- Launched the Office of Public Safety Web page.
- Established the Office of Public Safety Training Center at Rancho Los Amigos Hall. This is the first training center designated specifically for County police officers to conduct large-scale training and in-service programs mandated by the State of California.

Major Objectives 2000-2001

- Mount a more aggressive recruitment campaign for new officers, targeting academies and other venues for qualified candidates.
- Develop and implement a comprehensive training program at the Rancho Los Amigos Hall Training Center, including executive development programs for captains and lieutenants.
- Complete the renovation of part of Rancho Los Amigos Hall as a dispatch center.



Color Guard.



| | |
|--------------------------|---------------------|
| <i>Net Appropriation</i> | <i>\$39,643,000</i> |
| <i>Revenue</i> | <i>\$32,041,000</i> |
| <i>Net County Cost</i> | <i>\$7,602,000</i> |

Positions 697.0



Inspecting the squad.

Public Protection



| | |
|-------------------|-----------|
| Net Appropriation | \$628,000 |
| Revenue | \$0 |
| Net County Cost | \$628,000 |
| Positions | 9.0 |

Office of Ombudsman

Rudy De Leon, Ombudsman

The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing investigations concerning the Los Angeles County Sheriff's Department, the Office of Public Safety and other County departments and agencies.

Mutual cooperation and trust between the public and law enforcement is essential for the protection of the community. Public trust is jeopardized by the perception that authority has been misused. All matters discussed with the Office of Ombudsman are confidential.

Major Accomplishments 1999-2000

- Completed training of staff to further develop the skills necessary for conflict resolution, dispute mediation, crisis management, legal analysis, and County policy and procedure interpretation.
- Provided support to families of deceased victims when death was due to alleged police misconduct.
- Resolved conflicts between the residents of Los Angeles County and Los Angeles County Departments and agencies.
- Relocated to a larger facility to accommodate growing staff needs and provide confidential locations for client meetings.
- Sponsored the first seminar for Sheriff's command staff and members of the judges' review panel to discuss ways to improve the citizen complaint process.

Major Objectives 2000-2001

- Implement an extensive community outreach program.
- Improve response time and provide a comprehensive case analysis for the increasing number of inquiries and complaints submitted by Los Angeles County residents.
- Provide ongoing staff development on conflict resolution, dispute mediation, applicable laws, and County policies and practices.
- Network with civilian oversight boards, inspector generals, and other ombudsmen in California and throughout the United States.

Probation

Richard Shumsky, Chief Probation Officer

The Probation Department investigates and makes recommendations in adult and juvenile cases to supervise and provide programs for rehabilitation of persons placed on probation by the courts. The Department operates three juvenile halls, 18 juvenile probation camps, the Dorothy Kirby Center, and suitable placement housing for youth through a network of contract providers. As an alternative to detention in the halls and camps, Probation has a Home Supervision Program, and encourages prevention and early intervention programs for juvenile offenders. In addition, the Department operates 16 adult and juvenile investigation and supervision field offices throughout the County.

Other special programs have been instituted to foster rehabilitation and re-assimilation of offenders into the community. Juvenile Drug Treatment established at Camps Munz and Mendenhall, in consultation with the Drug and Alcohol Program Office in the Department of Health Services, is the first such program in the nation. The Narcotic Testing Office also provides pre-release/post-release drug testing and treatment referral services.

Major Accomplishments 1999-2000

- Committed over \$25 million to repair deteriorating camp and hall facilities.
- Increased probationer collections of restitution, fines and fees by over \$1.5 million.
- Initiated a Department-wide Intranet to improve intradepartmental communication and the dissemination of policies, procedures, and other information pertinent to the supervision of probationers.
- Implemented a pilot kiosk report-in system, which increases accountability for minimum supervision caseloads.
- Established an electronic link between the Courts and the Probation Department, which increases efficiency in preparing and filing timely court reports.

Major Objectives 2000-2001

- Break ground on the Central Juvenile Hall expansion project and identify, prioritize, and recommend other facilities requiring renovation.
- Expand the effectiveness of Deputy Probation Officers' casework by increasing the timeliness of court reports, improving court report content quality, and increasing the rate of reporting probation violations.
- Enhance the quality of education for juveniles in the Department's care by raising relative academic achievement, and offering special educational curriculum for both gifted and academically challenged pupils.
- Collaborate with the courts and community-based organizations to expand the Department's network of effective alternatives to detention of minors.



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| <i>Net Appropriation</i> | <i>\$378,256,000</i> |
| <i>Revenue</i> | <i>\$149,764,000</i> |
| <i>Net County Cost</i> | <i>\$228,492,000</i> |
| <i>Positions</i> | <i>4,933.0</i> |



Participants in "One Block at a Time."

Public Protection



Net Appropriation \$106,892,000

Revenue \$4,097,000

Net County Cost \$102,795,000

Positions 979.0

Office of the Public Defender

Michael P. Judge, Public Defender

The Office of the Public Defender provides constitutionally-mandated legal representation to indigent adults and juveniles who have been charged with a crime. Counsel is provided in the Superior Court, State Appellate Court, and Federal Appellate Court. The Department also represents clients in civil proceedings which involve possible incarceration, and in mental health and conservatorship proceedings. The Department's goal is to provide fully competent legal representation in a cost-effective manner.

The 42 offices throughout Los Angeles County handle approximately 500,000 misdemeanor cases, over 60,000 felonies, and approximately 45,000 juvenile matters per year. The Department has taken a leadership role in such innovative efforts as: the Early Disposition Program, which allows felony cases to be settled as early as the first court appearance; the Video Arraignment Program, which allows defendants to be arraigned at the jail facility by appearing in court through video conferencing; and the Juvenile Drug Court, which focuses on juvenile delinquency matters and status offenses that involve substance-abusing juveniles.

Major Accomplishments 1999-2000

- Established the Public Integrity Assurance Section, which will develop and address justice system reform proposals, and investigate potential wrongful convictions.
- Initiated an Innocence Project with an in-house deoxyribonucleic acid (DNA) committee, which will identify closed cases warranting follow-up forensic testing and provide DNA training.
- Formed a mental health team to facilitate appropriate case dispositions for adult and juvenile clients suffering from mental illnesses. Implemented two grant-funded programs to help meet the psycho-social needs of children in juvenile court proceedings.
- Worked with other justice agencies to expand the Juvenile Drug Court Program and to improve the Domestic Violence Courts. Participated in the development of Homeless Courts and Community Courts.
- Participated on the Judicial Council's Subcommittee on Collaborative Justice Courts to develop a statewide policy on drug treatment, domestic violence and mental health.
- Established an internship/mentoring program with Wilson/Lincoln High School Magnet Law Academy.

Major Objectives 2000-2001

- Evaluate and address issues arising from the Los Angeles City Police Department Rampart investigation; take appropriate legal action in pending and closed criminal cases.
- Develop programs, practices and protocol for providing effective representation of minors prosecuted as adults under Proposition 21.
- Expand the high school internship/mentoring program.
- Re-establish a paid law clerk program.
- Continue facilitating positive reform of the criminal justice system through internal and external collaborative efforts.

Sheriff

Leroy D. Baca, Sheriff

The Sheriff's Department provides law enforcement services for 41 contract cities and all unincorporated areas of the County. The Department is also charged with the housing and care of an average daily population of over 21,000 inmates, as well as providing security for the County Superior Court.

The Sheriff routinely provides a wide range of specialized and technical traffic control and law enforcement services to 41 contract cities, the Southern California Regional Rail Authority, the Los Angeles County Metropolitan Transportation Authority, and unincorporated areas in the County. These services include homicide, narcotics, organized crime, missing persons, child abuse, and fugitive warrant investigations; fingerprint identification and classification; and criminalistics laboratory services. The Sheriff also provides bailiff services to Superior Court, inmate incarceration and security during court proceedings, and transportation of in-custody defendants to and from courts throughout the County.

The Sheriff's Department maintains 21 patrol stations and nine custody facilities. Patrol responsibilities encompass over 3,100 square miles and a population in excess of 2.7 million residents. Over 300,000 reported incidents were handled by the Department and almost 91,000 arrests were made in 1999.

Over 15,000 personnel are employed by the Department. These employees perform a myriad of duties and all are committed to continuing the Department's "Tradition of Service" to the citizens of Los Angeles County.

Major Accomplishments 1999-2000

- Initiated the Asian Crime Task Force to serve the specific needs of the many Asian cultures in Los Angeles County. The Task Force provides investigative services, a field suppression team and community-based programs while building a trust and rapport with the Asian community.
- Formed the Family Crimes Bureau whose primary task is to investigate all incidents of family violence and abuse. Investigators address the full spectrum of family crimes, from initial investigation through referral to community social service resources.
- Formed the Community Oriented Policing Services Bureau (COPS) whose primary goal is to develop a rapport with, while addressing the needs of, the residents of various communities throughout Los Angeles County. Team members conducted pro-active law enforcement strategies while tailoring their problem-solving techniques to the particular community they served.
- Designed and implemented the Vital Intervention and Directional Alternatives (VIDA) program to deal with at-risk youth utilizing proactive, innovative techniques for positive redirection. Overseen by deputy personnel, the program offers treatment, prevention, and family intervention to alter aggressive behavior.

Major Objectives 2000-2001

- Establish an Office of Independent Review in cooperation with the Board of Supervisors. The Office will provide for civilian oversight of various aspects of the Sheriff's Department.
- Continue efforts to recruit 1,500 new deputy sheriffs.
- Continue efforts to establish a new regional crime lab.
- Expand the "Town Sheriff" community-policing program, initiated as a successful pilot program at Industry Station in 1999.



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| Net Appropriation | \$1,457,057,000 |
| Revenue | \$887,424,000 |
| Net County Cost | \$569,633,000 |

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| Positions | 15,835.0 |
|-----------|----------|



The Department's new Air Rescue 5.



Introducing the STAR Program.



Radio coordination and one of the boats from the Marina Station.



Human Services



Human Services



Net Appropriation \$1,204,106,000
 Revenue \$1,069,654,000
 Net County Cost \$134,452,000

Positions 6,416.0



*Dedicated to
 those we serve,
 the children and
 families of
 Los Angeles
 County.*



Children and Family Services

Anita Bock, Director

The Department of Children and Family Services provides a wide range of social services for children and their families when a child is at risk due to actual or potential abuse or neglect. Services are provided in the family's home or in out-of-home placement. The goal is to strengthen families or to place the child in a permanent safe environment.

The services provided by the Department include: operation of a 24-hour emergency response hot line; family maintenance and family reunification services; foster care placement and permanent placement services; and adoption services. The Department also provides independent living services for foster care youth between the ages of 16 and 21 to prepare them for a successful transition into social and financial independence; placement assistance for seriously emotionally disturbed children; and temporary emergency shelter care for abandoned, abused and neglected children at MacLaren Children's Center.

Major Accomplishments 1999-2000

- Provided in-home services for an average monthly population of over 10,000 children and their families.
- Provided family reunification services for an average monthly population of over 12,000 children in out-of-home care and their families.
- Met the need for permanent homes for children by completing 1,557 adoptions.
- Worked with the United Friends of the Children to provide 139 Independent Living Program graduate scholarships for youth emancipating from foster care, allowing them to continue their education at the college level.

Major Objectives 2000-2001

- Establish a multi-disciplinary assessment team, including the Departments of Mental Health, Health Services, and Children and Family Services, to assess risk to minors residing with their families, implement case management plans, and provide Juvenile Court with appropriate placement recommendations.
- Expand the Family Group Decision Making Program, which involves the development of a case plan through a joint effort of family members, significant family support groups, and a multi-disciplinary professional team.
- Expand services to relative care-givers, including assisting them in obtaining legal guardianship when the children are unable to return to their parents, thus enhancing the relative care-givers' ability to provide for the children in their care.
- Continue to increase the number of children receiving permanent homes through adoption by recruiting additional staff, and expanding efforts in the Adoptions Day Programs.
- Expand efforts through the Transitional Housing Placement, Independent Living Program, and Emancipation Programs to assist youth emancipating from foster care to successfully transition to financial and social independence.

Community Development Commission/ Housing Authority

Carlos Jackson, Executive Director

The Community Development Commission endeavors to generate and commit resources to provide housing and to provide community development services to improve the quality of life and environment for individuals, families and communities in Los Angeles County.

The Commission focuses primarily on unincorporated County areas developing viable urban communities through structural improvements and elimination of blight. The agency also promotes homeownership and small business development through bond programs, mortgage credit certificates and a variety of low-interest loan programs. Rehabilitation of neighborhoods is targeted through the provision of low-interest loans to owners and landlords and infrastructure improvements.

The Commission stimulates financial and community development, as well as business revitalization in target communities. The Los Angeles County Community Development Block Grant (CDBG) program and the County's Public Housing Authority and Redevelopment Agency are also administered by the Commission. As the Housing Authority, the agency oversees the Federal government's Section 8 rental subsidy programs in Los Angeles County. The agency also manages and maintains 3,680 public housing units throughout the County.

Major Accomplishments 1999-2000

- Obtained \$1.5 million in loans for businesses in the County and cities participating in the Los Angeles County Recycling Market Development Zone, and \$600,000 via 12 new loans for new or smaller businesses through the Direct Guarantee Micro Loan Program.
- Maintained an occupancy rate of 98.7 percent in public housing sites and achieved "High Performer" status as designated by the Federal Department of Housing and Urban Development.
- Completed construction of 255 units of affordable rental housing and 332 single-family homes for sale; acquired vacant underutilized sites to develop 84 units of affordable housing for low- and moderate-income families.
- Achieved a 95 percent lease-up rate in the Section 8 rental assistance program; completed 35,695 inspections to ensure assisted families live in decent, safe and sanitary housing.

Major Objectives 2000-2001

- Fund new small business loans totaling up to \$3.5 million and administer \$4.26 million in other County loan programs.
- Complete construction of 27 new for-sale homes and condominiums, as well as multi-family rental units for qualified low-income home buyers and renters.
- Issue \$124 million in Southern California Home Financing Authority single-family bonds and issue \$30 million in Mortgage Credit Certificates for 230 loans, primarily for first-time home buyers who are in the low- to moderate-income range.



An innovative training program that promotes self-sufficiency in the "green industry."



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|-------------------|---------------|
| Net Appropriation | \$355,751,000 |
| Revenue | \$355,751,000 |
| Net County Cost | \$0 |

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|-----------|--------|
| Positions | 522.0* |
|-----------|--------|

** Reflects Community Development Commission/Housing Authority positions, not County budgeted positions.*



Above: On "Raise the Roof Day," the need for decent and affordable housing was raised to a national level.

Human Services



Net Appropriation \$130,338,000
 Revenue \$126,697,000
 Net County Cost \$3,641,000

Positions 544.0

Community and Senior Services

Stephanie Klopfleisch, Director

The Department of Community and Senior Services administers a wide variety of County, State, and Federal programs designed to provide employment and training opportunities, alleviate poverty, help prevent delinquency, mediate civil disputes and provide shelter and other services for family violence victims and the homeless. The Department is also key to services to the elderly as the County provider for Adult Protective Services, and as administrator for numerous programs for senior citizens, including congregate and home-delivered meals, transportation and in-home assistance. The Department operates 14 community and senior services centers which offer services provided by both public and private social service agencies.

Major Accomplishments 1999-2000

- Researched and produced "Preparing for the Future," a report on the increasing demand for older adult services in Los Angeles County in the coming decades.
- In conjunction with the Department of Public Social Services, implemented the General Relief Opportunities for Work (GROW) program, giving General Relief recipients the opportunity to enter the employment market by providing training and work experience.
- Established employment Web sites and kiosks throughout the community to help job seekers find employment.
- Established the Integrated Care Management Demonstration Project that enables functionally impaired adults to live in the least restrictive setting.
- Implemented the Emergency Shelter Program for adults who are victims of severe abuse and neglect, and the Long Term Family Self-Sufficiency Plan, which provides employment and training opportunities for low- to moderate-income families and youth.

Major Objectives 2000-2001

- Begin the implementation of the Ten-Year County Plan for new services for the senior population.
- Maximize employment potential of the unemployed and underemployed through the One-Stop Career Centers service delivery system.
- Develop strategies to increase the overall success of the GROW program and implement the GROW Domestic Violence Supportive Services program.
- Implement the Federal Hazard Analysis Critical Control Points frozen meal program standards to ensure food safety and efficient production and delivery of frozen home-delivered meals.



Willowbrook sewing class.



Willowbrook senior citizens line dancing.

- Enhance services to non-custodial parents, increasing their ability to obtain and retain permanent employment through their participation in the Job Club/ Employment Resource Center.
- Complete infrastructure repairs and renovations at 11 service centers.

Health Services

Mark Finucane, Director

The Department of Health Services leads the County effort to prevent disease, promote health, and provide quality personal health services to the residents of Los Angeles County, 2.7 million of whom are medically uninsured. The Department's services are critical for the medically indigent and those otherwise without access to health care.

The Department is the nation's second largest health system, with a network of six hospitals, six comprehensive health centers, 33 health centers/clinics, two residential rehabilitation centers, and over 100 public-private partner sites. The Department is responsible for providing a full range of health services, including communicable disease control and treatment; preventive and investigative public health services, including the prevention of infectious diseases; 24-hour emergency medical care; clinical and hospital care; training of health care professionals; environmental management programs, including sanitation and the control of toxic wastes; drug abuse, alcoholism, and AIDS programs; and the enforcement of all State and County laws related to public health.

Major Accomplishments 1999-2000

- Reached agreement on a five-year 1115 Waiver Medicaid Demonstration Project that will result in significant resources from County, State and Federal governments to maintain and improve access to health care for Medi-Cal patients and the uninsured.
- Expanded the Department's ambulatory care capacity through both County and public-private partnership sites from 2.7 to 3 million visits annually.
- Enrolled over 112,000 children in Medi-Cal in collaboration with the Department of Public Social Services and community-based organizations.
- Received the prestigious Foster McGaw prize for excellence in community service at Los Angeles County (LAC)+University of Southern California (USC) Medical Center. Two County hospitals, LAC+USC Medical Center and Rancho Los Amigos National Rehabilitation Center, were also among those recognized by U.S. News and World Report as the best hospitals in the country.
- Expanded women's access to preventative health services and established the Cervical Cancer Prevention and Education Initiative through the Office of Women's Health in collaboration with over 170 community partners.
- Expanded and enhanced the Public Health Web site lapublichealth.org, which makes many public health resources available on-line, including newsletters, special reports, County restaurant ratings, complaint reporting and interactive tools such as the Home Food Safety Score Card.
- Initiated the Child Health and Disability Prevention Foster Care Program to ensure that foster children receive needed health care services and expanded the Public Health Nurse Home Visitation Program to provide Public Health Nurse home visits to first-time, young mothers from late pregnancy through the first two years of the child's life.

Major Objectives 2000-2001

- Develop a strategic plan which will enable the Department to achieve its commitments under the 1115 Waiver, including maintaining the current level of ambulatory care services, while addressing the need for reducing costs and increasing revenue.
- Implement a Worker Retraining Program designed to assist workers in meeting the challenges of a restructured health system, as included in the Department's strategic plan.
- Develop and implement a countywide plan for outreach strategies to increase enrollment in Medi-Cal, Healthy Families, and other health coverage programs making health services available to families who have not taken advantage of these government-sponsored programs.



Net Appropriation \$4,229,418,000
 Revenue \$3,700,505,000
 Net County Cost \$528,913,000

Positions 23,831.5



Using cutting-edge technology, perioperative staff Drs. Eugene Pollack and John Yadegan ensure the provision of high quality service.



Caring, compassion, and keeping patients well informed about their plan of care are critical priorities for Critical Care Unit Nurse Olivia Manalo, RN.



Yuri Espino's courage and Rancho's treatment team combined to power her across a personal bridge to independence.

Human Services



Net Appropriation \$2,186,000
 Revenue \$410,000
 Net County Cost \$1,776,000

Positions 24.0



*Teens and young adults
 celebrate at a youth
 conference on non-violence at
 Cal State L.A. in May, 2000.*

Human Relations Commission

Robin S. Toma, Executive Director

The Human Relations Commission works to foster harmonious relations among the County's diverse cultures. Multi-culturalism has become a defining characteristic of daily life that enriches the County in countless ways. At the same time, this diversity creates unique challenges for the 88 cities and the nearly 10 million people who call the County home.

The Commission provides services that impact the quality of life in every community across the County. The Commission helps develop community-specific programs to stop racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment and other divisive attitudes that can lead to inter-cultural tension, hate crimes, and related violence. Teaming up with law enforcement, schools, cities, community-based organizations, youth, academics, policymakers, business people and other local leaders, the Commission brings the key players together to resolve immediate conflicts and lay the groundwork for a long-term campaign to eradicate bias and prejudice. In the process of providing assistance to ease a given conflict, the Commission seeks to equip communities and municipalities with the resources and know-how to resolve their own local human-relations issues.

The Commission works extensively to combat hate crimes. Nationally recognized for its leadership in hate-crime prevention, the Commission has founded and sustains the Network Against Hate Crime, the Human Relations Mutual Assistance Consortium (HRMAC), the Corporate Advisory Committee, the Media Image Coalition, and several other projects.

The Commission established the County's Cultural Diversity Month, which takes place each October, and the John Anson Ford Awards, which annually recognize some of the best practices in human relations work in the County.

Major Accomplishments 1999-2000

- Co-founded the San Fernando Valley Hate Crime Alliance to address the large increase in hate crimes in the Valley. The Alliance has held two town-hall meetings on hate crime and has established a hate crime advisory committee for the Los Angeles Police Department's Devonshire Division Station in Northridge.
- Held a major training conference on inter-cultural conflicts and hate crimes for public schools which was attended by administrators from more than 22 school districts Countywide. The conference provided practical tools to help school districts combat and prevent hate crimes.
- Issued detailed recommendations on improving inter-cultural relations in the Centinela Valley Union High School District following an outbreak of racial tensions between African-American and Latino students in the spring of 2000.

Major Objectives 2000-2001

- Strengthen HRMAC by implementing a "Regional Cluster Model" to encourage neighboring communities to work together to resolve their shared human relations issues.
- Launch a Human Relations Public Education Media Campaign to creatively disseminate messages that would improve human relations among youth.
- Advance the Commission-sponsored Hate Crime Victim Assistance/Community Advocacy Initiative to increase community-level resources to fight hate crimes.
- Raise awareness among law enforcement agencies about the need to accurately report hate crimes. Continue to work with the County Chiefs of Police Association, the California Attorney General's Civil Rights Commission on Hate Crimes and other groups to resolve the critical issue of under-reporting of hate crimes.

Mental Health

Marvin J. Southard, D.S.W., Director

The Department of Mental Health is responsible for providing systems of care that include State licensed and regulated mental health services for children, adolescents, adults, and older adults. These services are used primarily by residents with severe mental illnesses who do not have the resources to access mental health care from other service providers.

The Department develops and coordinates services to address the mental health needs of the County's residents through a community-based Comprehensive Community Care planning process. Services are provided in an effective, efficient, and integrated manner. Primary services include case management, inpatient care, outpatient services including crisis intervention and emergency response, and day treatment programs provided through a network of contracted and County-operated mental health clinics and hospitals. The Department reviews and monitors the clinical and fiscal performance of all service providers by using standards established by law and regulation.

The Director of Mental Health serves as Public Guardian, acting as conservator for persons gravely disabled by mental illness, and as appointed by the court for the frail elderly. The Director is also the County's Conservatorship Investigation Officer and has the responsibility to assure that patient's rights are protected in all public and private programs providing involuntary assessment, care and treatment.

Major Accomplishments 1999-2000

- Modified and enhanced the Adult, Older Adult, and Child Systems of Care to achieve an integrated, effective, and seamless System of Care.
- Instituted a new Mental Health Intern Training Program service agreement with the California State University of Long Beach (CSULB) Foundation for interns from the University of Southern California, the University California Los Angeles, CSULB, and the California School of Professional Psychology.
- Received three National Association of Counties awards for the following projects: 1) the Santa Monica Dual Diagnosis Project, which provides outreach, housing, and access to health and mental health care for homeless individuals with substance abuse and mental or physical health problems; 2) the Specialized Medication and Sample/Dispensary Program, which ensures greater success in transitioning mental health clients to the newer psychotropic medications; and 3) the Medi-Cal Consolidation Services, which provides reimbursement to Fee-For-Service Providers serving Medi-Cal recipients.



*Art project by Long Beach
Mental Health Center
Rehabilitation Program.*

Major Objectives 2000-2001

- Improve clinical outcomes for clients in inpatient and outpatient settings by instituting the "Geographic Initiative" which focuses on initiating a number of changes in specific geographical areas that will improve the mental health delivery system.
- Expand the number of clients served through the Adult Targeted Case Management Program and the Assembly Bill 34 Homeless Program to reduce recidivism in acute inpatient hospital and jail environments.
- Enhance dual diagnosis services to enable each service area to serve substance-abusing mentally ill children and adults.



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|-------------------|---------------|
| Net Appropriation | \$796,805,000 |
| Revenue | \$727,154,000 |
| Net County Cost | \$69,651,000 |

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| Positions | 2,920.3 |
|-----------|---------|

Human Services



| | |
|-------------------|-------------|
| Net Appropriation | \$1,561,000 |
| Revenue | \$758,000 |
| Net County Cost | \$804,000 |

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|-----------|------|
| Positions | 23.8 |
|-----------|------|

Military and Veterans Affairs

Joseph N. Smith, Director

The Department of Military and Veterans Affairs assists veterans and their dependents and survivors in pursuing service-related claims for State and Federal benefits, and in obtaining needed support services. The Department also provides burials for veterans, and maintains Patriotic Hall, a multi-use veterans memorial building, available to the public as well as to veterans and veterans organizations.

Military and Veteran Affairs participates in the planning and staging of area Veterans Care Days, health fairs, and job fairs to help homeless, unemployed and low-income veterans and their families. The Department also conducts a Stand Down program that provides additional direct services to homeless and unemployed veterans. This program is a joint partnership with various veterans, community-based organizations, Federal, State and County agencies, as well as private contributors.

The Department operates six field offices throughout the County to provide convenient and efficient assistance to clients. The Veterans Service Division works with over 10,000 veterans annually in resolving a wide range of personal and family issues.

Major Accomplishments 1999-2000

- Hosted the Spring Training Conference of the California Association of County Veterans Service Officers, to develop policies and procedures to streamline and expand assistance to veterans, ensure compliance with State and Federal regulations, and identify new non-County funding support.
- Participated in over 250 veterans organization activities, patriotic events, Stand Downs, health fairs, and job fairs.
- Remodeled the Wilson and Nimitz rooms to a single space at Patriotic Hall to provide veterans, governmental agencies and the general public another large venue for large group events.

Major Objectives 2000-2001

- Expand outreach to veterans in the San Fernando and San Gabriel Valleys by establishing additional field offices.
- Publicize the College Tuition Fee Waiver for dependents and survivors of disabled veterans to all Los Angeles County high schools, colleges, libraries, community centers, and churches.
- Continue to improve automation and expand access to the Federal Department of Veterans Affairs Benefits Delivery Network to improve service to veterans.



Exhibit in Patriotic Hall main lobby.

- Study the feasibility of constructing a vertical parking structure behind Patriotic Hall to accommodate increased rentals.
- Make Patriotic Hall reservations available via the Internet, allowing direct public access from homes, businesses, community centers, and libraries.

Public Social Services

Lynn W. Bayer, Director

The Department of Public Social Services serves an ethnically and culturally diverse community through programs designed to both alleviate hardship and promote family health, personal responsibility, and economic independence. Most of the programs are mandated by Federal and State laws, providing temporary financial assistance and employment services to low-income residents and determining eligibility for free and low-cost health care programs and services for low-income families with children, pregnant women, and aged, blind, or disabled adults.

The Department also offers special programs to develop, enhance and supplement resources and services to its clients countywide. Public Social Services has formed the SoCalWORKS partnership with business and economic development organizations, public and nonprofit education and training agencies, and local government to provide a unique variety of services designed to meet work force needs. Under this program, at no cost to the employer, the Department provides referrals of job applicants from among its program participants, screening of applicants to job specifications, training programs for new and current employees, information on tax credits for employers and support services for low-income families.

Major Accomplishments 1999-2000

- Implemented the After School Enrichment Program in 200 elementary schools throughout the County, providing educational enrichment programs for more than 18,000 children.
- Exceeded the Child Medi-Cal Enrollment Project (CMEP) goal of enrolling 100,000 uninsured children in Medi-Cal programs.
- Implemented the public Child Care Web site which included access to appropriate childcare provider listings.
- Received Productivity and Quality Awards for the Child Medi-Cal Enrollment Project, General Relief Opportunities for Work (GROW), CalWORKs Supportive Services Project, After School Enrichment Program, and Cash Assistance Program for Immigrants (CAPI).
- Coordinated development and initial implementation of a Long Term Family Self-Sufficiency Plan (LTFSS) including 46 individual projects designed to promote self-sustaining employment, ensure access to healthcare, support stable housing, help teens become self-sufficient adults, promote youth literacy, curb violence, build strong families and integrate the Human Services Delivery System. The plan is managed by 13 different departments/agencies.

Major Objectives 2000-2001

- Increase the rate of job placements and sustained employment for GROW and CalWORKs Greater Avenues for Independence (GAIN) participants.
- Coordinate full implementation of the LTFSS Plan projects.
- Implement a Food Stamp Outreach Campaign and increase the non-cash participation by low-income families making the transition from welfare to work, thereby ensuring that they are able to purchase healthy and nutritious food.
- Enroll an additional 120,000 children in Medi-Cal programs.
- Continue expansion of information available to the public on the Department's Internet Web site and to the business community on the SoCalWORKS Web site.
- Increase the capacity of licensed child care spaces in the County and develop programs to enhance the quality of care, using models such as Head Start.



| | |
|-------------------|-----------------|
| Net Appropriation | \$3,331,546,000 |
| Revenue | \$3,006,257,000 |
| Net County Cost | \$325,289,000 |

| | |
|-----------|----------|
| Positions | 13,454.0 |
|-----------|----------|



While parents tend to business, their children are kept happy and entertained in the new play area.



Children and the Toy Loan Program.

Recreation and Cultural Services





Net Appropriation \$3,795,000
Revenue \$244,000
Net County Cost \$3,551,000

African drumming workshop.



John Anson Ford Amphitheatre.



Korean Dance Academy.

Arts Commission

Laura Zucker, Executive Director

The Los Angeles County Arts Commission fosters excellence in emerging and multi-cultural arts organizations through grant programs, technical assistance, and by making information available to the community, artists, arts organizations, and municipalities. Through its grant programs, the Commission awarded \$1.6 million to regional non-profit arts organizations this year and provided management assistance to more than 100 of these organizations. The Commission operates the 1,241 seat John Anson Ford Amphitheater, which houses the *Summer Nights at the Ford* series. The Commission produced the fifth annual Los Angeles County Arts Open House, in which more than 150 art organizations opened their doors for free on the first Saturday in October, and the 40th Annual Los Angeles County Holiday Celebration at the Performing Arts Center, broadcasted live on KCET. The Commission operates a year-round free music program in conjunction with the Recording Industries' Music Performance Trust Funds through the Musicians Union Local 47, which funds more than 100 concerts in public sites.

Major Accomplishments 1999-2000

- Created a new partnership with the J. Paul Getty Trust that established the nation's largest arts internship program, awarding over \$1 million for visual, performing, and literary arts summer internships throughout Los Angeles County for 301 performing and literary arts internships at 154 organizations. Together, the Getty and the County introduced young people to a variety of arts-related careers and helped develop future cultural leaders.
- Completed a new \$1.6 million entryway to the Ford Amphitheater with a significant private contribution by Edison International, which provides accessibility to the facility, including additional picnic areas and a waterfall.
- Hosted the Americans for the Arts Conference, a week-long gathering for more than 1,000 national leaders in the arts, with pre-conferences on public art, technical assistance, and united art funds.
- Initiated and led the California Cultural Tourism Initiative, receiving a merit award from the California State Association of Counties (CSAC) and the prestigious national Odyssey Award from the travel industry.

Major Objectives 2000-2001

- Develop a leadership training program for arts administrators that will strengthen their skills and stabilize arts organizations.
- Oversee production of expanded family programming at the Ford Amphitheater, including collaborative programs funded by the California Presenters Initiative.
- Research needs and develop strategies to improve arts education in the 82 school districts in the County.



Ballet Folklorico Macias.

Beaches and Harbors

Stan Wisniewski, Director

The Department of Beaches and Harbors operates and manages Los Angeles County beaches and Marina del Rey providing maintenance and property management services for 19 beaches along 27 miles of County coastline, including volleyball courts, concession stands, lifeguard facilities and playgrounds; managing the only recreational vehicle campground in Los Angeles County located directly on the beach; and embarking on implementation of the Marina del Rey Asset Management Strategy to guide the harbor's second-generation development/redevelopment into an exciting and user-friendly attraction for boaters, residents and visitors.

Public facilities managed at Marina del Rey include the launch ramp, Admiralty Park and its physical fitness course, Chace Park and its transient docks, boat storage facilities, view piers and the Marina Visitor Center. Additionally, Marina del Rey provides 6,000 boat slips and 5,900 residential units, restaurants, hotels, charter and sport fishing businesses, retail establishments and office space. Public events include free music concerts and July 4th fireworks during the summer months and the Tournament of Lights Boat Parade during the holiday season.

Major Accomplishments 1999-2000

- Increased by over 20 percent participation in the Department's inner-city youth programs, W.A.T.E.R. (Water Awareness, Training, Education and Recreation) and "Day in the Marina", which provide year-round ocean safety and water sports activities, by increasing participation of foster children, children with hearing impairments and those in special education programs.
- Received the National Association of Counties special achievement award for creation of the Orange Coast Marketing Coalition, which enabled the Department to develop private sponsorship programs for Orange County and its cities in exchange for participation in contract revenues.
- Partnered with Los Angeles County Department of Public Works to develop plans for a direct Route 90 (Marina del Rey Freeway) connection to Admiralty Way, to facilitate public access to the harbor. Also in partnership with Public Works, completed a multi-year project to restore the Marina's seawall.
- Restored recreational boating safety by completing the first Marina del Rey design-depth dredging project since 1969, removing sediment from the harbor's channel entrances while enhancing recreational opportunities at Redondo Beach by restoring it with clean sand from the dredging project.
- Dedicated and opened the Dockweiler Beach Volleyball and Hang-Gliding Center.

Major Objectives 2000-2001

- Establish a Marina del Rey Convention and Visitors Bureau with the goal of increasing business travelers' and tourists' recognition of the Marina as a major travel destination.
- Facilitate public access to Marina del Rey by continuing development of the waterfront entertainment/retail project and revitalization of the Marina "Mother's Beach" area.
- Provide public access to both the Marina and beaches through dissemination of information.
- Implement a long-term Beach Facilities Management Strategy that ensures ongoing enhancement of appearance, utility and public enjoyment of beach facilities.
- Cultivate funding sources for a Marina del Rey public waterfront promenade and Marina aquatic center facilities.



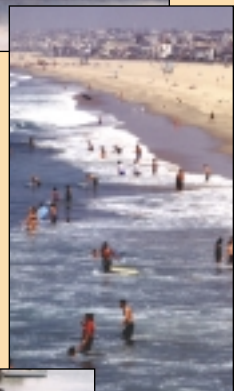
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|-------------------|--------------|
| Net Appropriation | \$24,922,000 |
| Revenue | \$19,930,000 |
| Net County Cost | \$4,992,000 |

Positions 204.0

Enjoying the beach.



Manhattan Beach, operated by Beaches and Harbors.



Skimmer boat in Marina del Rey.





Net Appropriation \$16,855,000
Revenue \$116,000
Net County Cost \$16,739,000

Positions 58.0



Visitors in the American Art
Galleries.



Children participating in hands-on
art making activities.

Museum of Art

Andrea L. Rich, President and Director

The Los Angeles County Museum of Art serves the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods, for the benefit of present and future generations. Through the translation of these collections into meaningful educational, aesthetic, intellectual and cultural experiences for the widest array of audiences possible, the Museum seeks to increase the public's awareness and appreciation of art.

The Museum of Art is the largest general art museum in the West and annually serves nearly 609,000 visitors. The museum's permanent collection includes over 110,000 objects representing ancient civilizations to present-day artists, and the Museum is host to special traveling exhibitions from around the world. A diverse program of lectures, symposia, film and music are a staple in the Museum's community outreach programs to enhance the art experience for an ever-growing constituency. It conducts a broad range of educational programs for children, teens, adults and families including classes, tours and after-school programs. The Museum of Art offers summer art camps for children and teenagers who can choose from various classes, including life drawing, ancient art and caricatures.

Major Accomplishments 1999-2000

- Raised over \$50 million in private support for Museum projects and operations, and acquired more than 1,300 art objects to enhance the permanent collection, including the Moore collection of Korean art.
- Renovated galleries and reinstalled permanent collections of Far Eastern, Ancient and 20th Century art.
- Presented over 70 special exhibitions and installations, including Diego Rivera: Art and Revolution; Pompeii: Life in a Roman Town; and Pharaohs of the Sun: Akhenaten, Nefertiti, and Tutankhamen.
- Increased Family Day educational programs from once a month to weekly; expanded community, teacher and school outreach programs in conjunction with exhibitions; and opened the experimental Boone Children's Gallery.
- Completed the refurbishment of Hancock Park, including an amphitheatre, walkways, lighting and landscaping, and reconstructed the façade of the Ahmanson building and bridge, including new gallery space, a welcome center, concierge desk and retail space.

Major Objectives 2000-2001

- Present *Made in California: Art, Image and Identity, 1900-2000*, a panoramic exhibition that will chart the relationship between the arts in California and popular conceptions of the State over the course of the 20th Century.
- Continue updating the computerized collection management system which creates digital images of the permanent collection.



Natural History Museum

Dr. James L. Powell, Director

The Museum of Natural History focuses on education, exhibits, research, and publications based on its irreplaceable collections spanning the fields of natural science and cultural history. Assisted by the non-profit Los Angeles County Museum of Natural History Foundation, it is the largest and most diverse museum addressing issues of bio-diversity and cultural diversity outside of the Smithsonian Institution. Its three museums, the Natural History Museum in Exposition Park, the Page Museum at the La Brea Tar Pits on Museum Row, and the Hart Museum in Newhall, attract nearly one million visitors annually. The Museum has various programs focusing on children and families, including the interactive hands-on Discovery Center, the Traveling Insect Zoo, and overnight camping and stargazing trips.

The Museum holds in trust for current and future generations over 33 million specimens acquired over the past century. Its exhibit program is designed to enable people of all backgrounds to better understand the wide-ranging world of nature and the diverse world of humankind. Collections include geological material, biological specimens, anthropological artifacts and paleontological finds. The Museum also houses the world's most extensive collection of Ice Age flora and fauna, and the best collection of early Hollywood artifacts.

Major Accomplishments 1999-2000

- Secured the future of the Petersen Automotive Museum as an independent, self-supporting and growing museum.
- Created and obtained private funding for an after-school program to provide new educational opportunities to at-risk and other youth.
- Completed, in cooperation with the County Museum of Art, the restoration of Hancock Park to allow better access to, and programming for, the world-famous La Brea Tar Pits, to improve connections between the Park, the Page Museum and Museum of Art, and enhance the aesthetic and community spaces in the Park.
- Obtained nearly \$8 million in grants and donations for education programs, exhibits, research, and collection management.
- Mounted 17 exhibits, on subjects ranging from bears to contemporary Latino culture; built a new pavilion for summer exhibition of live butterflies; and renovated several galleries to create a new changing exhibit space that opened with the Museum-created exhibit entitled "Savage Ancient Seas," about marine life during the era of the dinosaurs.

Major Objectives 2000-2001

- Continue planning, identify a location, and begin private funding to replace the current Museum in Exposition Park, in order to better serve the public through enhanced programs for the next century and to protect the Museum's collections.
- Complete the design and construction of the privately funded "Skymobile", a tractor-trailer-based science education program supplementing the Museum's existing award-winning "Earthmobile" and "Seamobile" programs in order to better serve students of the Los Angeles Unified School District at their schools.
- Design and mount a new temporary exhibit entitled "Tiniest Giants", including dinosaur fossil egg and embryo specimens, in order to better educate the public about this popular topic.



NATURAL HISTORY MUSEUM
OF LOS ANGELES COUNTY

| | |
|-------------------|--------------|
| Net Appropriation | \$10,707,000 |
| Revenue | \$70,000 |
| Net County Cost | \$10,637,000 |

| | |
|-----------|------|
| Positions | 53.0 |
|-----------|------|



*African Diorama in the Museum
of Natural History.*

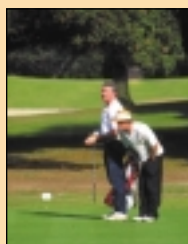
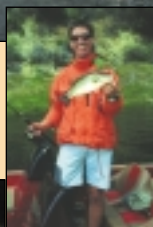


Net Appropriation \$83,282,000
Revenue \$36,501,000
Net County Cost \$46,781,000

Positions 1,197.0



Fishing and
boating at Lake
Castaic.



Santa Anita Golf
Course.



Whittier
Narrows Nature
Center offers
hands-on
experience.



Soccer players at Whittier Narrows.

Parks and Recreation

Rodney E. Cooper, Director

The Department of Parks and Recreation provides the public with diverse and unique parks and recreational activities that promote good health, education and a sense of community to the residents and visitors of Los Angeles County. The Department is responsible for the operation, maintenance and management of more than 130 facilities, which include eight major regional parks, 79 local and community regional parks, four arboreta and botanic gardens, 18 natural areas and 19 golf courses on which more than 1.8 million rounds of golf are played annually. Additionally, the Department operates 31 swimming pools and 344 miles of equestrian and hiking trails.

The Department of Parks and Recreation operations include the Catalina Island Interpretive Center featuring recordings of whales, dolphins and sea lions, and a monthly nature day camp for children 5 to 12 years old as well as Whittier Narrows Nature Center focusing on river environments with activities such as hay rides, bird walks and junior ranger programs. The Department also maintains the world-renowned Hollywood Bowl, the summer home of the Los Angeles Philharmonic, and sponsors major annual community events including the Hawaiian Festival, Cinco de Mayo festivals and Black History Week celebrations attended by tens of thousands of Los Angeles County residents and visitors.

Major Accomplishments 1999-2000

- Earned a countywide award from the National Association of Counties for the best After School Computer Club, which provided over 2,200 youth with homework assistance using educational and entertainment software programs.
- Earned a Productivity and Quality Award in partnership with the Public Library for the Read Together program that provides library services at three County parks.
- Completed several construction and improvement projects, including: construction of new gymnasiums at City Terrace Park, Castaic Sports Complex, and East Rancho Dominguez Park; renovation of the entryway at John Anson Ford Amphitheatre; construction of a new senior center at Steinmetz Park; and development of the Dr. Richard Rioux Memorial Park in Stevenson Ranch.
- Expanded the Adventure Nature Camp, a program for Los Angeles County youth that provides an opportunity to experience outdoor adventure, nature study and overnight camping at Placerita Canyon, Vasquez Rocks, Castaic Lake and Devil's Punchbowl.

Major Objectives 2000-2001

- Complete the rehabilitation of Victoria Golf Course, initiate the development of South Coast Golf Course and enhance the Diamond Bar Golf Course.
- Create Family Safety Zones at all park facilities in an effort to provide a safe environment for family recreation.
- Establish 14 new computer clubs with Internet access.
- Develop a five-year facility maintenance program for 50 percent of all park facilities, including an inventory of each park to determine the condition and potential need for refurbishments.

Performing Arts Center of Los Angeles County

Joanne C. Kozberg, President

The Performing Arts Center of Los Angeles County, as a public/private partnership, is one of the world's premier cultural organizations and among the three largest performing arts centers in the nation. More than 4 million people annually attend performances at the Dorothy Chandler Pavilion, the Mark Taper Forum, and the Ahmanson Theatre. The Performing Arts Center will also be home to the future Walt Disney Concert Hall. The Performing Arts Center Resident Companies include the Los Angeles Philharmonic, the Center Theatre Group, the Los Angeles Opera and the Los Angeles Master Chorale as well as special events. The Center provides quality music, dance, opera and plays to the community, as well as arts education programs for over 1 million students and teachers each year.

The Performing Arts Center hosts various community festivals, shows and programs, including the annual "Very Special Arts Festival" which celebrates the creative achievements of disabled and non-disabled youth. The Performing Arts Center has an Education Division which presents more than 13,500 annual events in nearly 250 Southern California communities. All programs incorporate four key attributes: a distinguished roster of artists; the integration of educational goals and standards; an emphasis on teacher participation and training; and program evaluation and assessment.

Los Angeles County supports the Center through a budget that provides for the general maintenance, custodial services, utility costs, insurance, security and usher services at the Center.

Major Accomplishments 1999-2000

- Completed raising the funds required to commence construction of the Center's fourth venue, the Walt Disney Concert Hall.
- Completed a major corporate structure reorganization by streamlining the operating, fundraising, and education branches of the Center, allowing the Center to serve its constituents and the Los Angeles community more efficiently.
- Implemented an aggressive preventative maintenance program ensuring the viability of all operating systems for facility longevity.

Major Objectives 2000-2001

- Renovate three new orchestra pit lifts in the Dorothy Chandler Pavilion with state-of-the-art equipment to provide needed flexibility to accommodate the theatre's rigorous schedule and diverse programming.
- Complete the accessibility program for the Mark Taper Forum to further allow equal access for all patrons.
- Augment customer service through additional staffing and training programs.

PERFORMING ARTS CENTER of Los Angeles County



| | |
|-------------------|-------------|
| Net Appropriation | \$9,508,000 |
| Revenue | \$3,667,000 |
| Net County Cost | \$5,841,000 |



Dorothy Chandler Pavilion.



*Performing Arts
Center at night.*



Financing Uses \$75,339,000
Available Financing \$75,339,000

Positions 866.1



*Library Storytime.
Kids come to
watch and listen...
and stay to read.*



Public Library

Wendy Romano, Acting County Librarian

The County of Los Angeles Public Library is a network of community-focused libraries that meet the informational, educational and recreational needs of a highly diverse public. The Library is committed to supporting lifelong learning and knowledge through self-education. The Library offers a broad and relevant collection, and expanding information networks which use current technology. The Library is in the business of satisfying the customer's need to know.

The Department provides library services and programs to the unincorporated areas, 51 cities and over 2 million registered borrowers, circulating over 14 million items and answering over 10 million information questions. Through 84 libraries and three bookmobiles, customers can access a full range of library information services, consumer health information and resource centers for American Indian, African-American, Asian-American and Chicano communities. Additionally, the libraries offer literacy tutoring programs, homework centers, story times, summer reading programs and public access Internet computers. Library staff provides specialized services to children and families through the development of quality collections, programs to promote reading and community outreach.

Major Accomplishments 1999-2000

- Increased service hours to six or seven days per week at five regional libraries: Lancaster, Carson, Norwalk, Montebello and West Covina.
- Improved customer access to information by adding 21 new on-line databases including encyclopedias for different age levels, a photo archive, and literature and biography resources.
- Received two of the top 10 Productivity and Quality Awards: 1) the Read Together program, in conjunction with the Department of Parks and Recreation, which provides library services at three parks; and 2) the Developer Fee program, which establishes a mandatory fee paid by residential developers upon construction of new homes, thereby funding library services to meet population growth.
- Completed construction of a 2,500-square-foot addition to the Lloyd Taber Marina del Rey Library, and facility improvements to 24 additional libraries.

Major Objectives 2000-2001

- Meet customer requests for information through the use of multiple new technologies and databases.
- Construct and occupy new and replacement facilities in Canyon Country, Agoura Hills and Westlake Village.
- Implement Urban Outreach Bookmobile service to selected unincorporated areas.

General Government Services





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|-------------------|--------------|
| Net Appropriation | \$21,500,000 |
| Revenue | \$18,024,000 |
| Net County Cost | \$3,476,000 |
| Positions | 336.0 |

Pest management employee applying chemical for tumbleweed eradication.



Inspectors checking produce at Los Angeles International Airport for insects and diseases.



Agricultural Commissioner/Weights and Measures *Cato R. Fiksdal, Agricultural Commissioner/Director of Weights and Measures*

The Agricultural Commissioner/Weights and Measures Department provides economic and environmental protection services to all County residents. Departmental services provided to the public include enforcement of quality standards at the downtown Los Angeles produce market (the largest produce market in the United States), protecting the State and County agricultural industry by detecting and eradicating dangerous pests, and safeguarding the public and environment from harmful pesticide residues through chemical analyses of air, water, soil, and produce.

The Department operates the State's largest environment toxicology laboratory, a fully accredited laboratory that performs a wide variety of chemical analyses. The Department also protects consumers against fraud and deception by inspecting the accuracy of weights and measure devices, including gas station pumps, produce scales and price scanners. Additionally, the Department protects residents from fire hazard through weed, brush and flammable debris removal.

Major Accomplishments 1999-2000

- Developed and implemented an Urban Coyote Public Education Program.
- Finalized a new two-year contract with the Air Quality Management District (AQMD) to incorporate AQMD tasks into routine Weights and Measures gasoline station inspections. The contract is scheduled to generate over \$100,000 in revenue to the Department.
- Coordinated efforts for the release of parasitic wasps to combat Redgum Lerp Psyllid, which is devastating the eucalyptus trees.
- Established an Africanized Honey Bee Control program in unincorporated areas.
- Treated all 188 identified Red Imported Fire Ant sites.

Major Objectives 2000-2001

- Develop and implement an interactive Departmental Web site for Weed Abatement, Pesticide Regulation and Weights and Measures programs.
- Expand the Taxi Cab Inspection Program to reduce fraud and violations.
- Develop an Africanized Honey Bee Home Proofing Program for prevention of future problems with the Africanized Honey Bee.
- Complete Red Imported Fire Ant delimitation surveys in the County (i.e. mark areas of Fire Ants infestation). Eradicate the ants at currently identified sites.



Hazard removal by weed abatement inspectors.

Animal Care and Control

Sandy Hill, Acting Director

The Department of Animal Care and Control is the largest animal service agency in the United States. The Department serves an area that covers 3,200 square miles and has a population of 3.5 million residents. The Department's six animal care shelters house an average of 100,000 domestic and livestock animals a year. Animal control officers respond to more than 125,000 requests for service on a 24-hour, seven-day a week basis.

Animal Care and Control is responsible for enforcement of State laws and County ordinances regarding the care and control of domestic animals in all unincorporated areas of Los Angeles County. The Department also provides services to 52 cities in Los Angeles and Ventura counties on a contract basis. Departmental services include animal sheltering and placement, rabies vaccination, dog and cat licensing and public safety-related removal and impoundment of domestic animals.

Major Accomplishments 1999-2000

- Designed, created and launched a multi-function Web site that allows the owners of lost pets to search for their dogs and cats on-line. Users can select adoptable animals on-line and the site also offers a wide variety of pet care and lost-and-found information.
- Launched an innovative "SAVE 2000" animal adoption campaign, designed to increase sheltered dog and cat adoptions. The campaign increased adoptions by 2,000 and the Department expects to double its goal by the end of calendar year 2000.
- Earned the California State Association of Counties 1999 Merit Award for the Animal Round-up for Safety (ARFS) team. This specially trained team of animal control officers focuses on areas with high concentrations of aggressive or vicious dogs that menace communities. The ARFS team is credited with removing hundreds of problem dogs from all parts of the Department's service area.

Major Objectives 2000-2001

- Initiate a three-year shelter reconstruction program, upgrading kennel facilities that are up to 50 years old to relieve animal overcrowding.
- Continue the SAVE 2000 Program, with a goal of placing up to 25,000 shelter animals within a one-year period.
- Launch a program to implant identification microchips in all dogs and cats released for placement and offer microchip implanting services to pet owners throughout the Department's service area.



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| Net Appropriation | \$15,861,000 |
| Revenue | \$11,228,000 |
| Net County Cost | \$4,633,000 |

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| Positions | 271.0 |
|-----------|-------|



A member of the County's ARFS team impounds a dog as part of a neighborhood sweep for dangerous and vicious animals.

An Animal Control Officer shows a little girl how to pet dogs and play with them in a safe manner.





Net Appropriation \$107,867,000
Revenue \$50,357,000
Net County Cost \$57,510,000

Positions 1,524.0

Assessor

Rick Auerbach, Assessor

The Office of the Assessor is responsible for assessing all taxable property within Los Angeles County. The Department's assessment jurisdiction is the largest in the United States, covering a 4,082 square mile territory with 9.9 million residents, and 2.3 million taxable real estate parcels and 308,000 business properties. The net local assessable value of these properties was over \$533 billion for fiscal year 1999-2000. The end result of all assessment activity is an annual property assessment roll used by the County as a basis for collecting property taxes.

In addition, the Assessor processes exemption claims and ownership changes, updates map records and legal property descriptions, and represents and defends the County's interests at Assessment Appeals Board hearings.

Major Accomplishments 1999-2000

- Implemented a document imaging system that allows staff to view images of deeds and preliminary change of ownership records and to electronically process changes in ownership. The system has improved processing and resulted in more timely assessments. Further, historical property information available to staff is improving responsiveness to public inquiries.
- Earned a Productivity and Quality Award, in conjunction with the Department of Public Works, for the Geographical Imaging System (GIS) Map Base Project. This project enables users to geographically locate and monitor property ownership, maintain transportation systems, establish communication links among agencies and plot underground facilities.
- Accomplished the second phase of the Department's Reengineering Project, which reviewed and identified potential opportunities to improve the processes associated with the property tax functions and systems supporting those functions.
- Began the consolidation of the twelve regional offices into four district offices. This will allow the Department to house and more efficiently provide all public services within each district.

Major Objectives 2000-2001

- Provide staff development to satisfy State Board of Equalization Certification requirements.
- Initiate the implementation phase of the Department's reengineering project, which will streamline the property tax collection process.
- Continue the consolidation of the remaining regional offices.

Consumer Affairs

Pastor Herrera, Jr., Director

The Department of Consumer Affairs provides consumer counseling and information services to the public. It accepts, investigates and mediates complaints of unethical or deceptive business practices between consumers and merchants, and conducts special investigations, which are presented to appropriate prosecuting agencies for civil and criminal prosecution. It is the central reporting agency for real estate fraud complaints and works closely with private industry groups, government and law enforcement agencies to detect and prevent real estate fraud.

To increase the efficiency of access to the justice system, the Department educates litigants about the Small Claims Court process which relieves court overcrowding. It also promotes an alternative dispute resolution process that diverts cases from the courts by providing mediation and conciliation to potential litigants. Consumer Affairs also administers a pilot Self-Help Legal Access Center at the Van Nuys Courthouse.

The Department protects the welfare and interests of the County and cable television subscribers residing in the unincorporated area through the administration and monitoring of the County's 41 Cable Television Franchises.

Major Accomplishments 1999-2000

- Secured approximately \$5.7 million in restitution on behalf of consumers victimized by fraudulent schemes.
- Investigated approximately 4,000 consumer complaints and conducted seven major fraud investigations that led to the criminal/civil prosecution of unscrupulous businesses.
- Counseled approximately 315,000 consumers.
- Maximized the use of volunteers and interns for consumer counseling and mediation services, which represented an in-kind contribution of approximately \$271,000 to the County.
- Developed the pilot Self-Help Legal Access Center at the Van Nuys Courthouse (Third Supervisorial District) with other County departments and the Courts.
- Publicized Department services and activities through over 120 media contacts and interviews.
- Reconstructed the Department's Web site allowing the general public to interact with the Department through the Internet.

Major Objectives 2000-2001

- Provide counseling, outreach, and investigative services to at-risk senior citizens.
- Administer the service agreement contract of the pilot Self-Help Legal Access Center at the Van Nuys Courthouse.
- Develop and implement various training programs for staff and volunteers to enhance public service and technical skills.
- Explore the feasibility of translating the Department's Web site into multiple languages.
- Install Internet access connection in five of the branch offices.



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|--------------------------|--------------------|
| <i>Net Appropriation</i> | <i>\$2,555,000</i> |
| <i>Revenue</i> | <i>\$1,531,000</i> |
| <i>Net County Cost</i> | <i>\$1,024,000</i> |

Positions 47.0



Financing Uses \$1,211,347,000
Available Financing \$1,207,164,000
Net County Cost \$4,183,000

Positions 3,975.0



Inspection of Crowne Plaza
Hotel construction project at
Commerce Casino.



Road improvement work.



Flood control channel cleanup.

Public Works

Harry W. Stone, Director

The Department of Public Works serves nearly 10 million residents in Los Angeles County, which covers 4,082 square miles. The Department is responsible for designing, constructing, operating and maintaining roads and highways, flood control and water conservation facilities, and water and sewer systems; operating airports; administering public transit programs; managing capital projects for other County departments; meeting and monitoring environmental requirements; and providing general engineering and building regulation services for the unincorporated areas of the County. In addition, the Department provides services to many cities within Los Angeles County on a contract basis.

Major Accomplishments 1999-2000

- Implemented the Los Angeles Regional Uniform Building Code Program on July 1, 1999 which standardized countywide permitting and is estimated to save County citizens and the building industry \$20 million or more annually. This program won the Grand Award in the County Productivity and Quality Awards.
- In a joint effort with the U.S. Army Corps of Engineers, improved the storm runoff capacity of the Los Angeles and the Rio Hondo Rivers, and Compton Creek through the Los Angeles County Drainage Area (LACDA) project, to comply with Federal standards. The first of three phases has been completed. When the project is completed in 2001, the LACDA is projected to be five years ahead of schedule with costs of approximately \$100 million less than were projected.
- Continued a number of multi-year projects funded by Federal Hazard Mitigation Grant monies thereby preserving limited special district funding for the flood control and water works districts. Projects include Big Dalton Dam, Thompson Creek and the Headquarters project.
- Implemented an automated Red Light Photo Enforcement Program to decrease accidents at signalized intersections.

Major Objectives 2000-2001

- Improve the condition of County-maintained roads by raising to 95 percent the percentage of County unincorporated roadways rated as being in very good, good, or fair condition.
- Ensure compliance with the Federal Clean Water Act. DPW has embarked on a Storm Water Management Plan to reduce pollutants in storm and urban runoff water.
- Aggressively manage the countywide Traffic Signal Forum, traffic signal synchronization and advanced traffic systems projects by developing and implementing the project scopes and consultant contracts and advertising six projects. This traffic system will help alleviate current traffic problems by improving traffic flow throughout Los Angeles County.
- Aggressively manage the development of the design phase of the LAC+USC Medical Center replacement project.
- Develop and implement guidelines which integrate the planning process for the solution of regional drainage problems. This includes considering watershed management techniques in lieu of constructing traditional storm drain projects.



Traffic signal maintenance.

Regional Planning

James E. Hartl, Director

The Department of Regional Planning provides comprehensive long-range planning for the physical, social and economic development of the County through the preparation and maintenance of the countywide General Plan, including area and community plans, and the administration of the County's subdivision and zoning ordinances. The Department, as the planning authority for unincorporated areas, encourages business retention and promotes a positive business atmosphere in the unincorporated communities. The Department also develops and maintains an information base on demographic conditions in the County for use in formulating programs that encourage effectuation of the County's General Plan.

Major Accomplishments 1999-2000

- Completed draft plan for the Santa Monica Mountains North Area.
- Completed Green Line Transit-Oriented District plans and implementing ordinances.
- Obtained Regional Planning Commission (RPC) approval of Roseberry Park zone changes and Community Standards.
- Completed environmental analysis for the East Los Angeles Civic Center and completed recommendations for implementation.
- Conducted 210 One Stop counseling sessions and provided information and counsel to more than 3,000 people in the field offices. Responded to more than 16,000 telephone inquiries.
- Processed over 2,000 development permit applications, including business license referrals, and reviewed over 7,400 zoning violation reports and condition checks.
- Conducted over 670 public hearings before Hearing Officers, the RPC and Board of Supervisors.
- Prepared more than 800 house numbering, case hearing, index, special study, and ordinance maps.

Major Objectives 2000-2001

- Prepare a draft update to the County General Plan, including selected community, area-wide and specialized local planning studies within the unincorporated area.
- Finalize the Santa Monica Mountains North Area Plan and complete the Local Coastal Plan for the Santa Monica Mountains.
- Participate in a joint land use study with the City of Santa Clarita.
- Complete and publish a Countywide Significant Ecological Areas Study.
- Coordinate and participate in specialized, issue-specific multi-agency task forces such as bar abatement and the auto repair task force.
- Continue business streamlining efforts, including permit streamlining, timely case processing and enforcement efforts.



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|--------------------------|---------------------|
| <i>Net Appropriation</i> | <i>\$11,403,000</i> |
| <i>Revenue</i> | <i>\$5,264,000</i> |
| <i>Net County Cost</i> | <i>\$6,139,000</i> |
| <i>Positions</i> | <i>128.0</i> |



*Land Development
Coordinating Center.*



Net Appropriation \$66,277,000
Revenue \$50,341,000
Net County Cost \$15,936,000

Positions 868.0



Multilingual polling place.



Registrar-Recorder/County Clerk

Conny B. McCormack, Register Recorder/County Clerk

The Department of Registrar-Recorder/County Clerk registers voters, maintains voter files, conducts Federal, State, local and special elections and verifies initiatives, referendums and recall petitions. Los Angeles County, with over 500 political districts and in excess of 3.8 million registered voters, is the largest and most complex election jurisdiction in the country. In addition to presidential and gubernatorial primary and general elections, the Department annually conducts approximately 200 city, school and special district elections.

The Registrar-Recorder/County Clerk also records real property; maintains vital records of birth, death and marriage; issues marriage licenses; and processes business filings and other documents. Annually, the Department records approximately 1.7 million real estate documents, issues in excess of 1 million vital record certificates or copies and processes over 180,000 fictitious business name filings.

Major Accomplishments 1999-2000

- Installed a PC-based election Voter Information Management System (VIMS) that includes voter registration, absentee voting, petitions, pollworker management and precinct operations.
- Implemented a new computer system that scans, digitizes and images up to 15,000 property documents daily. The new system has significantly reduced the turnaround time in recording and returning original documents to the public. Additionally, the system provides the Assessor's Office access to the digital images, which eliminates the transmission of thousands of pages of paper documents.
- Reduced the percentage of property documents accepted for recording by working in conjunction with the Public/Private Recordable Document Task Force to educate realtors, escrow companies and title representatives on the most common reasons documents are rejected for recording.
- Received Productivity and Quality Awards for Fictitious Business Name Services, County Employee Pollworker, Florence/Firestone District Office, An All American Polling Place Video and Enhanced Services to Multilingual Voters Programs.

Major Objectives 2000-2001

- Implement Intelligent Character Recognition (ICR) technology to process voter registration affidavits, thereby eliminating or greatly reducing the number of key strokes necessary to enter a voter into the system.
- Determine the technical and logistical feasibility of implementing a limited test employment of Touch Screen Voting devices for the 2000 Presidential General Election.
- Open a new field office in the Los Angeles International Airport (LAX) area to provide local residents access to Departmental services in their community.
- Develop system enhancements to enable the printing of birth, death and marriage record certificates from digital images.

Treasurer and Tax Collector

Mark J. Saladino, Treasurer and Tax Collector

The Treasurer and Tax Collector manages the County's treasury, and provides for property tax and debt collection and investment of funds. The Treasurer and Tax Collector serves as the Public Administrator over decedent estates, and provides financial services for estates of conservatees in accordance with State law.

The Department bills and collects on approximately 3.3 million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes. In addition, the Department issues and collects on approximately 9,000 business licenses, and 61,000 public health licenses.

The Public Administrator operation annually manages approximately 3,500 estates for decedents where no executor, legatee, or heir has sought to administer the estate. It also administers the estates and provides trust accounting and property management services for approximately 5,500 Public Guardian conservatees.

Major Accomplishments 1999-2000

- Completed the solicitation, negotiation and award of a contract to replace the Department's obsolete remittance processing system. The new system will capture images of the payment documents, maintain an image archive, and provide retrievable images on personal computers throughout the Department's public service areas.
- Developed recommendations, in conjunction with the Business License Commission and County Counsel, to the Board of Supervisors to strengthen the taxicab licensing and enforcement process to eliminate so-called bandit taxicabs.
- Established the use of CD ROMs as an alternative to current microfiche services for departments and special districts.
- Conducted multiple secured property auctions to address a backlog of tax defaulted properties, thereby restoring them to the annual tax roll sooner and accelerating recovery of taxes owed to the County and other taxing jurisdictions.
- Completed Phase I of the upgrade of the Department's PropTax telephone system to interface with the other three property tax departments (Auditor-Controller, Assessment Appeals Board in the Executive Office of the Board of Supervisors, and the Assessor). The enhanced telephone system provides a single point of contact for taxpayers who have tax-related inquiries while providing toll-free "800" number access.

Major Objective 2000-2001

- Implement Phases II and III of the PropTax telephone system. Implementation will allow taxpayers to obtain information about their specific property taxes (e.g., current taxes due, payment history, direct assessments, assessed value) via an Interactive Voice Response application using their touch-tone telephone or for Internet (Web) users via their computer.
- Install an upgraded automated estate management system that will be utilized by the Treasurer and Tax Collector, County Counsel, and the Departments of Mental Health and the Coroner for public administrator and public guardian functions.
- Establish an internal audit group to analyze the risk and efficiency of new procedures, streamline operations, and ensure that departmental controls are operating as intended.



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| Net Appropriation | \$45,744,000 |
| Revenue | \$29,188,000 |
| Net County Cost | \$16,556,000 |

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| Positions | 612.0 |
|-----------|-------|



Treasurer and Tax Collector employee "safeguarding daily collections."

Central Support Services



Central Support Services



Net Appropriation \$2,607,000
 Revenue \$999,000
 Net County Cost \$1,608,000

Positions 36.0

Affirmative Action Compliance Office

Dennis A. Tafoya, Director

The Office of Affirmative Action Compliance, in conjunction with County departments, Superior Court, and special districts, ensures that all individuals have equal employment opportunity and equal access to all County programs and services.

Affirmative Action coordinates the development, implementation, and monitoring of County affirmative action programs, facilitates Countywide diversity program initiatives, conducts civil-rights related training, and monitors departmental compliance with all applicable County, State and Federal Equal Employment Opportunity (EEO)/affirmative action (AA) laws. The Office investigates and responds to all charges of employment discrimination filed under County, State or Federal law and ensures implementation of the Board-approved Sheriff's Protocols.

The Office of Affirmative Action Compliance ensures County compliance with Titles I and II of the Americans with Disabilities Act (ADA) of 1990 to ensure that persons with disabilities have equal access to all programs and services, and investigates complaints of County program discrimination based on disability. The Office monitors all construction contracts for EEO/AA compliance as well as the Board-adopted Living Wage Ordinance. Additionally, the Department coordinates the Community Business Enterprise Program, which encourages participation of minority, women, disadvantaged and disabled veteran-owned business enterprises in the County's contracting program.

Major Accomplishments 1999-2000

- Conducted 700 training sessions in Diversity and Unlearning Prejudice for 13,000 County managers, supervisors, and employees; 400 training sessions in Sexual Harassment Prevention for 10,000 County managers, supervisors, and employees; and 30 training sessions in Employment Discrimination Prevention for 600 managers and supervisors.
- Implemented Model Diversity Plans in seven County departments.
- Developed a Civil Rights Service Related Discrimination Complaint Process for members of the public, and developed a state-of-the-art Employment Discrimination, Harassment, and Retaliation Complaint Process.
- Developed and implemented Sheriff's Protocols to address employment discrimination complaints filed with the Sheriff's Department.
- Assisted in the development of the Board-adopted Living Wage Ordinance.
- Met the County's minimum Federal mandate to comply with ADA by completing departmental Self-Evaluation Plans and Transition Plans.

Major Objectives 2000-2001

- Implement Model Diversity Plans in ten major County departments.
- Train 10,000 County employees on Sexual Harassment Prevention and 15,000 County employees on Diversity and Unlearning Prejudice.
- Develop and implement an ADA Title II Complaint Process to respond to public complaints of ADA violations. Implement the new Employment Discrimination, Harassment and Retaliation Complaint process countywide.
- Establish an Office of Affirmative Action Compliance Internet Web site to enhance public, County management, and employees' access to and knowledge of the Department's services.
- Implement the Civil Rights Related Discrimination process for members of the public developed in 1999-2000.

Auditor-Controller

J. Tyler McCauley, Auditor-Controller

The Department of Auditor-Controller provides financial leadership and advocates for financial integrity and accountability in Los Angeles County government. This is accomplished through monitoring financial performance, reporting financial results, promoting economy and efficiency in County programs, and fulfilling the legal duties and responsibilities of the Auditor-Controller.

The primary functions of the Department are to: promulgate financial policies, procedures and internal control guidelines for County departments; exercise accounting control over all financial transactions of the County; perform audits and special investigations; develop, implement, and maintain automated systems that support operations and common business functions for County departments; perform mandated property tax functions; act as paymaster for vendor payments, employee payroll and welfare recipients; and oversee the Children's Services Inspector General, Children's Services Ombudsman and the Risk Management Inspector General.

Major Accomplishments 1999-2000

- Implemented an integrated property tax phone system that allows customers to call one number for all their property tax inquiries.
- Established the Risk Management Inspector General function to develop methods for controlling risks and preventing losses to the County.
- Developed the Auditor-Controller Web page to provide the community with on-line access to services and publications.
- Implemented the group home monitoring function to ensure that contracted levels of services are provided to children residing in the group homes.

Major Objectives 2000-2001

- Advance the Department's strategic plan to achieve expanded fiscal control and improve business practices.
- Continue to implement the departmental information technology plan to improve customer service by maximizing customer service access to information, and develop efficient and effective information systems that support both departmental and countywide operational and strategic goals.
- Focus on implementation of the Los Angeles Eligibility Automated Determination Evaluation Reporting System (LEADER) to improve efficiency in welfare issuances.
- Improve the effectiveness of service provided to County property taxpayers and their representatives.



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| <i>Net Appropriation</i> | <i>\$23,372,000</i> |
| <i>Revenue</i> | <i>\$10,868,000</i> |
| <i>Net County Cost</i> | <i>\$12,504,000</i> |
| <i>Positions</i> | <i>407.0</i> |

Central Support Services



| | |
|-------------------|--------------|
| Net Appropriation | \$58,590,000 |
| Revenue | \$2,870,000 |
| Net County Cost | \$55,720,000 |
| Positions | 293.0 |



*Information Resource
Management staff monitor
the Board's E-mail servers.*



*Reviewing the Board letters
before finalizing the agenda
is a weekly activity of the
Board Operations staff.*

Serving the public with a smile.



Board of Supervisors

Violet Varona-Lukens, Executive Officer

The Board of Supervisors, as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office strives to be the standard of excellence for providing support services to the Board of Supervisors and to the citizens of Los Angeles County based on the values of customer service, teamwork, commitment and integrity. In that capacity, the staff of the Executive Office prepares the Board's weekly agenda and its statement of proceedings, maintains its official records, and provides technological support, accounting, procurement, personnel, payroll, facility management and other administrative services to the Board.

A wide variety of other services are also provided to client departments and to the public. They include staffing various County commissions, committees and task forces, and administering the Assessment Appeals Board and Lobbyist Ordinance programs.

Major Accomplishments 1999-2000

- Redesigned and expanded the Executive Office's Web page to provide the public with more useful on-line information and services including Web casting of the meetings of the Board of Supervisors.
- Implemented, in furtherance of the County's emphasis on ethics in government, training programs for both County staff and staff from other public agencies.
- Provided continuing support staff to the Census 2000 Complete Count Committee; began providing staff support to the newly created Family Support Advisory Board, and assisted the Commission for Women in sponsoring the First Annual 5k Run/Walk for Girls at Risk.
- Effected a comprehensive upgrade of the department's computer systems to better serve the Board, County departments and the public by expediting the flow of information.
- Spearheaded the successful effort to enact County-supported legislation calling for uniform training requirements for Assessment Appeals Board members and provided leadership and technical input in the State Board of Equalization's revision of the State's Property Tax Rules.

Major Objectives 2000-2001

- Install a new automated Board agenda system that will enhance County department and public access to Board agendas and records via the Internet and will further automate agenda preparation procedures within the Executive Office, Board of Supervisors.
- Process and schedule a hearing on assessment appeal cases within one year of filing an application, which is in accordance with the strategic goal of improving efficiency.
- Develop a plan for electronic document storage for the Board's official records that will be available for both internal use and for Web access by the public to effectively improve service.
- Install and implement the Assessment Appeals Board 2000 Automation System in the Assessment Appeals Division to provide public access to records and services through the Board of Supervisors' Web site and to enable future assessment appeal-related e-commerce.

Chief Administrative Officer

David E. Janssen, Chief Administrative Officer

The Chief Administrative Office, in concert with the Board of Supervisors, promotes financial stability and sound policy-making, assuring the highest level of public service and integrity to the citizens of Los Angeles County. Through its leadership role, the Office fosters collaborative efforts among its departments to ensure that County government works in a cooperative, efficient and accountable manner.

Major Accomplishments 1999-2000

- Coordinated the development of a Countywide Vision Statement, Organizational Goals and Five Year Strategic Plan, which were adopted by the Board of Supervisors, to improve collaboration and accountability among the County's departments and agencies.
- Worked with the Board and County departments to promote County interests at the State and Federal levels.
- Received the National Association of Counties Award and Productivity and Quality Award for the Earthquake Survival Program, Neighborhood Preparedness "Aware" Plan.
- Received the National Association of Counties Award and Productivity and Quality Award for the Community of Care Integration Project, which, through the Interagency Children's Services Consortium, provided multiple services to families in a "seamless" fashion at MacLaren Children's Center.
- Implemented the Office of Unincorporated Area Services in order to enhance awareness of the needs of residents in these areas, and to improve the responsiveness and coordination of County services to these areas.
- Coordinated the countywide celebration of Los Angeles County's 150th Birthday.

Major Objectives 2000-2001

- Provide leadership in the implementation of the Strategic Plan by integrating the County Vision and Strategies in County departmental operations and processes. Coordinate the development of strategic plans for 1) unincorporated area services and 2) service integration for delivery of children's services.
- Provide leadership and facilitation to County departments and entities in coordinating timely, responsive and collaborative pursuit of high priority Board initiatives and projects, ensuring adherence to Board policy directives.
- Implement the County's Strategic Asset Management Plan in order to improve the County's planning and management of its real property assets and enhance the Board's ability to control changes in capital facility and space needs in an effective and orderly fashion.
- Implement the Board approved Services Integration Branch, which will focus on collaborative, seamless service delivery for children and their families.



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| Net Appropriation | \$22,458,000 |
| Revenue | \$9,103,000 |
| Net County Cost | \$13,355,000 |

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| Positions | 353.0 |
|-----------|-------|

The County's Employee Rideshare Program, administered by the CAO, promotes carpooling, vanpooling, public transit, and air quality awareness to 96,000 employees.



Central Support Services



| | |
|-------------------|-------------|
| Net Appropriation | \$2,594,000 |
| Revenue | \$0 |
| Net County Cost | \$2,594,000 |
| Positions | 15.0 |

Chief Information Officer

Jon W. Fullinwider, Chief Information Officer

The Chief Information Office provides the vision and strategic direction for the use of information technology (I/T) and provides leadership, guidance, countywide coordination, and oversight of I/T in Los Angeles County government. The Chief Information Office's experienced professional staff provides planning guidance to departments consistent with the countywide Strategic Plan and departmental appropriations; coordination of interdepartmental I/T issues to reduce redundant data, hardware and software; improvement of data accessibility between departments; and guidance on countywide I/T policies and practices that influence implementation of department I/T initiatives, procurement, project management, and risk management. The Chief Information Office also provides consultant services to individual departments.

Major Accomplishments 1999-2000

- Managed the County's successful Year 2000 remediation of computer systems and embedded chips. Josh Koskinen, Chair of the President's Council on Year 2000 Conversion, reported that the County of Los Angeles was the best prepared county in the nation.
- Initiated the first countywide planning process for use, management and deployment of I/T resources, including formalization and publication of the 1999-2000 Integrated Business Automation Plan.
- Partnered with the Internal Services Department to negotiate and gain Board approval for a new countywide agreement for telecommunication services. The resulting agreement reduces County telephone services expenditures by an estimated 30 percent and supports the development and deployment of a broadband telecommunications network infrastructure.
- Provided project management and oversight of electronic government prototype applications—Public Library's For Your Information (FYI) and Animal Care and Control's Web site. Governing Magazine profiled "FYI" in the April 2000 issue.

Major Objectives 2000-2001

- Provide direction and support to implement a communications network between all County departments.
- Coordinate the continued implementation of Internet/Intranet technology to improve delivery of County services.
- Refine and improve the 2000-2001 countywide I/T planning process.
- Provide greater information and analysis to the Board of Supervisors to enhance and facilitate informed decision-making on 2000-2001 information technology issues.
- Obtain approval to implement Telecommunicating Enterprise Resource Planning to integrate countywide financial and management business functions.

County Counsel

Lloyd W. Pellman, County Counsel

The County Counsel is mandated by County charter and State statutes to provide legal advice and representation in all civil matters to the Board of Supervisors, County departments and special districts. The Office represents and advises the Superior Court and also acts as general counsel to the Metropolitan Transportation Authority.

The Office of the County Counsel provides a broad range of corporate civil legal services including: advising on the law as it applies to County operations, drafting legal documents, representing the County in civil court actions and in financial funding issues. The Office also represents the functions of the Public Administrator and the Public Guardian and assists in representing the County's position in the State legislature and before State regulatory agencies and administrative hearing boards.

Major Accomplishments 1999-2000

- Received three Productivity and Quality Awards for: 1) the Retail Food Inspection Program in partnership with the Department of Health Services; 2) the Developer Fee Program for Library Facilities in partnership with the Public Library; and 3) the utilization of a software program to automatically organize the facts, which are time-critical to a lawsuit.
- Received a Litigation Program Award, presented by the Litigation Overview Committee of the County Counsels Association of California, for contributions to their program over the past year.
- Drafted the ordinance and procedures for the contractor debarment process, which established a legal method for the County to prohibit contractors with poor work records from continuing business with Los Angeles County for a specified period of time.
- Drafted the ordinance and contract language for the Living Wage program.

Major Objectives 2000-2001

- Review and revise contracts with outside counsel, including strengthening controls on expenditures for expert witnesses and consultants.
- Provide assistance in preparing for the supervisorial redistricting process as a result of the 2000 Census.
- Implement an automated document management system to create a searchable database enabling greater access to County Counsel written documents, thereby increasing overall department efficiency.



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| Net Appropriation | \$19,012,000 |
| Revenue | \$15,759,000 |
| Net County Cost | \$3,253,000 |

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| Positions | 502.0 |
|-----------|-------|



The County Counsel's Law Library.

Central Support Services



| | |
|-------------------|--------------|
| Net Appropriation | \$24,782,000 |
| Revenue | \$18,957,000 |
| Net County Cost | \$5,825,000 |

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|-----------|-------|
| Positions | 262.0 |
|-----------|-------|

Human Resources

Michael J. Henry, Director of Personnel

The Department of Human Resources ensures fairness and equity for employees and the public seeking employment with the County through a range of services. Most prominent is the development and implementation of an aggressive promotion, recruitment, and training program designed to address the need to develop quality County managers and technical staff in line with the goals of the Countywide Strategic Plan. Additionally, the Department administers County salary and benefits, employee appeals, and discipline issues.

Major Accomplishments 1999-2000

- Administered an estimated 125 recruitments/examinations, including extensive recruitments for executive and six department head positions, resulting in approximately 36,000 applications being processed.
- Implemented Phase I of the Los Angeles County Training Academy, an innovative partnership with the California State University system, community college districts, and Los Angeles Unified School District (LAUSD) Adult Education Program, for ongoing training and development of the County workforce. Provided training programs for approximately 19,000 County employees, including a pilot New Employee Orientation Program and the innovative Clerical Certificate Training Program, and continued administration of the Administrative Intern Program.
- Implemented the first phase of the five-year review cycle of the Department's Classification Long-Range Strategic Plan. Approximately 406 classes were reviewed and 200 classes were deleted. Also continued to develop broad generic classes consistent with the public and private sector.
- Implemented a Board-adopted program to help managers and supervisors recognize the signs of domestic violence and provide support to employees who are victims of domestic violence.
- Implemented the Early Return-to-Work Program resulting in over \$1 million in countywide savings and two awards from the Quality and Productivity Commission.

Major Objectives 2000-2001

- Implement five additional certificate programs in the Training Academy for approximately 820 participants.
- Continue the Clerical Training Program, allowing an additional 240 employees to enhance their skills.
- Administer recruitments and examinations for an estimated 39,000 applicants.
- Continue to update the countywide classification program.
- Provide countywide training in the identification and prosecution of Workers' Compensation fraud.

Internal Services

Joan Ouderkirk, Director

The Internal Services Department provides high quality, cost-effective support services to County departments in the areas of purchasing and contracting, facilities operations and information technology.

The Department consistently focuses on service improvement as exhibited in its identification of four Strategic Issues: Customer Focus and Service, County Leadership, Infrastructure and Logistics, and Employee Excellence under which goals, objectives and activities have been developed. The Internal Service Department's strategic plan is monitored through a balanced scorecard that measures customer satisfaction, employee excellence, financial viability, infrastructure maintenance and leadership performance. Customer and employee surveys also add valuable feedback and improve service delivery.

Major Accomplishments 1999-2000

- Completed the Departmental and Service Level Strategic Plans, Customer Service Plan, and Performance Measure Plan.
- Initiated a Facilities Services Coordinator Program, to improve delivery of building services.
- Led development of Living Wage training for County departments.
- Implemented the programming changes for Y2K compliance to over 250 computer systems, and inspected and certified 2,488 County facilities for embedded chip remediation.
- Worked with the CAO, Chief Information Office, and County Counsel on the implementation of the new Carrier Services Agreement with PacBell (estimated savings of \$14.7 million annually).
- Secured \$3.5 million in Productivity Investment Funds to complete the energy retrofits.
- Established an Internet Division to provide dedicated resources to assist County departments in support of increasing demands for Web-enabling services and e-commerce.
- Initiated a Technology Academy to provide technology training for programming staff.
- Provided job order contracting and in-house resources to facilitate the completion of \$66.1 million in renovations and deferred maintenance projects.

Major Objectives 2000-2001

- Design a comprehensive customer service/relations program.
- Develop a Facilities Operations Service (FSO) automated facilities management information system.
- Develop and implement a Foster Youth Program and an a Building Crafts Apprenticeship Program.
- Partner with all County departments to identify business goals and develop technology solutions. Develop and begin to implement a plan for providing countywide telecommunications network infrastructures to meet County needs.
- Provide Internet-based access to customers for requesting and obtaining status on Departmental services, as well as a Web-based comprehensive service directory.
- Develop a purchasing policies and standards training program for departments and publish purchasing policies and standards on the Purchasing and Contracting Services Web site.



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|-------------------|--------------|
| Net Appropriation | \$73,124,000 |
| Revenue | \$70,892,000 |
| Net County Cost | \$2,232,000 |

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|-----------|---------|
| Positions | 2,423.0 |
|-----------|---------|



*Steam/
Refrigeration
craftsmen.*



*Technician
setting up
audio
system.*



*Oat Nike
Microwave
Tower.*



*Sign Shop—
Framing
Department's
Visions.*

Adopted Capital Projects and Refurbishments Summarized by Supervisorial District Fiscal Year 2000-2001





Adopted Capital Projects and Refurbishments Summarized by Supervisorial District Fiscal Year 2000-01

| | Appropriation | Revenue | Net County Cost |
|---|---------------|------------|-----------------|
| First District | | | |
| Animal Care and Control | | | |
| Baldwin Park | 194,000 | 194,000 | 0 |
| Auditor-Controller | | | |
| 2615 S. Grand | 225,000 | 0 | 225,000 |
| Hall of Records | 525,000 | 0 | 525,000 |
| Capital Projects - Various | | | |
| Grand Avenue | 375,000 | 0 | 375,000 |
| Hall of Administration | 650,000 | 0 | 650,000 |
| Children's Services | | | |
| MacLaren Children's Center | 5,000,000 | 0 | 5,000,000 |
| Consumer Affairs | | | |
| Kenneth Hahn Hall of Administration | 249,000 | 0 | 249,000 |
| Coroner, Department of | | | |
| Coroners Building | 9,911,000 | 0 | 9,911,000 |
| Criminal Justice Facilities | | | |
| Temporary Construction | | | |
| Superior Court, Southeast District | 420,000 | 420,000 | 0 |
| East Los Angeles Civic Center | | | |
| East Los Angeles Civic Center | 23,661,000 | 0 | 23,661,000 |
| Federal & State Disaster Aid | | | |
| Biscailuz Center | 160,000 | 160,000 | 0 |
| Fire Department - ACO Fund | | | |
| Command & Control | 350,000 | 350,000 | 0 |
| Fs 166 - El Monte | 500,000 | 500,000 | 0 |
| Fs 183 - Pomona | 100,000 | 100,000 | 0 |
| Fs 54 - South Gate | 750,000 | 750,000 | 0 |
| Klinger Headquarters | 1,270,000 | 1,270,000 | 0 |
| New Admin Headquarters | 1,000,000 | 1,000,000 | 0 |
| Health Services, Department of | | | |
| Edward Roybal Comprehensive Health Center | 196,000 | 0 | 196,000 |
| El Monte Comprehensive Health Center | 120,000 | 0 | 120,000 |
| La Puente Health Center | 132,000 | 0 | 132,000 |
| LAC+USC Medical Center | 906,000 | 0 | 906,000 |
| Northeast Health Center | 210,000 | 0 | 210,000 |
| Internal Services Department | | | |
| ISD Headquarters | 916,000 | 916,000 | 0 |
| LAC+USC Replacement Fund | | | |
| LAC+USC Medical Center | 31,265,000 | 31,265,000 | 0 |
| Los Angeles County Fairgrounds | | | |
| Los Angeles County Fairgrounds | 4,350,000 | 1,850,000 | 2,500,000 |



| | Appropriation | Revenue | Net County Cost |
|--|--------------------|--------------------|-------------------|
| Parks and Recreation, Department of | | | |
| Allen Martin Park | 93,000 | 93,000 | 0 |
| Atlantic Avenue Park | 400,000 | 0 | 400,000 |
| Avocado Heights Local Park | 182,000 | 182,000 | 0 |
| Bassett County Park | 1,422,000 | 672,000 | 750,000 |
| Belvedere Local Park | 584,000 | 279,000 | 305,000 |
| City Terrace Park | 522,000 | 22,000 | 500,000 |
| Dalton Park | 138,000 | 125,000 | 13,000 |
| Eddie Heredia Boxing Club | 61,000 | 61,000 | 0 |
| Mayberry Local Park | 880,000 | 372,000 | 508,000 |
| Rimgrove County Park | 306,000 | 293,000 | 13,000 |
| Roosevelt Local Park | 2,458,000 | 2,313,000 | 145,000 |
| Salazar Local Park | 911,000 | 555,000 | 356,000 |
| San Angelo Park | 378,000 | 278,000 | 100,000 |
| Santa Fe Dam Reg Rec Area | 2,208,000 | 2,208,000 | 0 |
| Saybrook Local Park | 255,000 | 234,000 | 21,000 |
| Sorensen County Park | 839,000 | 539,000 | 300,000 |
| Sunshine Local Park | 490,000 | 75,000 | 415,000 |
| Valleydale Park | 2,130,000 | 507,000 | 1,623,000 |
| Various Parks-1st District | 200,000 | 200,000 | 0 |
| Whittier Narrows | 7,912,000 | 7,836,000 | 76,000 |
| Probation Department | | | |
| Central Juvenile Hall | 31,539,000 | 25,346,000 | 6,193,000 |
| South Central Area Office | 875,000 | 0 | 875,000 |
| Public Library | | | |
| Anthony Quinn Library | 500,000 | 0 | 500,000 |
| Graham Library | 639,000 | 0 | 639,000 |
| Public Works Department - Airports | | | |
| El Monte Airport | 712,000 | 712,000 | 0 |
| Public Works Department - Road | | | |
| Central Yard | 2,300,000 | 2,300,000 | 0 |
| Sheriff, Department of | | | |
| Biscailuz Center | 1,808,000 | 835,000 | 973,000 |
| Communications/Fleet Mgt Bureau | 571,000 | 0 | 571,000 |
| Industry Sheriff Station | 500,000 | 300,000 | 200,000 |
| Men's Central Jail | 161,000 | 161,000 | 0 |
| Scientific Svc Bureau-1st District | 800,000 | 800,000 | 0 |
| Special Enforcement Bureau | 10,000,000 | 10,000,000 | 0 |
| Sybil Brand Institute | 4,060,000 | 4,049,000 | 11,000 |
| Subtotal-First District/Oper Budget | 160,269,000 | 100,122,000 | 60,147,000 |



| | Appropriation | Revenue | Net County Cost |
|--|-------------------|-------------------|-------------------|
| Second District | | | |
| Animal Care and Control, Department of Gardena/Carson | 194,000 | 194,000 | 0 |
| Community & Senior Services, Department of Community & Senior Citizens Headquarters | 800,000 | 800,000 | 0 |
| Fire Department - ACO Fund FS 38 - Windsor Hills | 700,000 | 700,000 | 0 |
| Health Services, Department of Florence/Firestone Health Center | 316,000 | 0 | 316,000 |
| Harbor-UCLA Medical Center | 4,208,000 | 3,070,000 | 1,138,000 |
| M. L. King, Jr./Drew Med Center | 173,000 | 0 | 173,000 |
| Military and Veterans Affairs Patriotic Hall | 2,450,000 | 0 | 2,450,000 |
| Museum of Natural History, Los Angeles County Natural History Museum | 340,000 | 0 | 340,000 |
| Parks and Recreation, Department of Alondra Regional Park | 600,000 | 600,000 | 0 |
| Athens Local Park | 207,000 | 207,000 | 0 |
| Bethune Park | 442,000 | 442,000 | 0 |
| Bodger Local Park | 444,000 | 444,000 | 0 |
| Campanella Park | 579,000 | 579,000 | 0 |
| Carver Park | 495,000 | 495,000 | 0 |
| Del Aire Local Park | 227,000 | 190,000 | 37,000 |
| Earvin Magic Johnson Recreation Area | 3,178,000 | 1,428,000 | 1,750,000 |
| Enterprise Park | 167,000 | 167,000 | 0 |
| Ingold Park | 504,000 | 480,000 | 24,000 |
| Jesse Owens Regional Park | 5,623,000 | 1,854,000 | 3,769,000 |
| Keller Park | 583,000 | 583,000 | 0 |
| Kenneth Hahn State Recreation Area | 11,533,000 | 9,279,000 | 2,254,000 |
| Ladera Park | 758,000 | 758,000 | 0 |
| Lennox Local Park | 1,722,000 | 1,648,000 | 74,000 |
| Mona Park | 639,000 | 639,000 | 0 |
| Ted Watkins Memorial Park | 789,000 | 789,000 | 0 |
| Various Parks-2nd District | 200,000 | 200,000 | 0 |
| Victoria Golf Course | 2,563,000 | 2,563,000 | 0 |
| Victoria Local Park | 10,000 | 10,000 | 0 |
| Washington Park | 3,046,000 | 796,000 | 2,250,000 |
| Public Library Lennox Library | 2,350,000 | 2,350,000 | 0 |
| Public Works Department - Airports Compton Airport | 891,000 | 891,000 | 0 |
| Regional Park & Open Space District Kenneth Hahn State Rec Area | 231,000 | 231,000 | 0 |
| Victoria Park | 90,000 | 90,000 | 0 |
| Sheriff, Department of Athens Sheriff Station (proposed) | 500,000 | 0 | 500,000 |
| Carson Sheriff Station | 750,000 | 500,000 | 250,000 |
| Lennox Sheriff Station | 1,497,000 | 0 | 1,497,000 |
| Subtotal-Second District/Oper Budget | 49,799,000 | 32,977,000 | 16,822,000 |



| | Appropriation | Revenue | Net County Cost |
|--|-------------------|-------------------|-------------------|
| Third District | | | |
| Beaches and Harbors, Department of | | | |
| Dan Blocker Beach | 497,000 | 0 | 497,000 |
| Various County Beaches - 3rd District | 2,000,000 | 2,000,000 | 0 |
| Venice Beach | 3,183,000 | 3,183,000 | 0 |
| Will Rogers State Beach | 6,671,000 | 6,671,000 | 0 |
| Criminal Justice Facilities Temporary Construction | | | |
| Superior Court, West District | 1,622,000 | 1,622,000 | 0 |
| Federal & State Disaster Aid | | | |
| Mid-Valley Comprehensive Health Center | 507,000 | 507,000 | 0 |
| San Fernando Comprehensive Health Center | 51,000 | 51,000 | 0 |
| Fire Department - ACO Fund | | | |
| Camp 13 | 450,000 | 450,000 | 0 |
| FS 7 - West Hollywood | 502,000 | 502,000 | 0 |
| FS 71 - Malibu | 2,900,000 | 2,900,000 | 0 |
| FS 72 - Malibu | 400,000 | 400,000 | 0 |
| FS 89 - Agoura | 4,500,000 | 4,500,000 | 0 |
| FS 99 - Malibu | 900,000 | 900,000 | 0 |
| Pacoima Facility | 3,600,000 | 3,600,000 | 0 |
| Hazardous Waste Enforcement Fund | | | |
| West Los Angeles Office | 250,000 | 250,000 | 0 |
| Health Services, Department of | | | |
| Burke Health Center | 144,000 | 130,000 | 14,000 |
| Hollywood Wilshire Health Center | 2,935,000 | 0 | 2,935,000 |
| North Hollywood Health Center | 622,000 | 0 | 622,000 |
| Pacoima Health Center | 150,000 | 0 | 150,000 |
| San Fernando Health Center | 6,429,000 | 1,500,000 | 4,929,000 |
| Parks and Recreation, Department of | | | |
| Calabasas Peak | 600,000 | 600,000 | 0 |
| Cold Creek Canyon Trail | 100,000 | 100,000 | 0 |
| El Cariso Regional Park | 2,268,000 | 1,481,000 | 787,000 |
| Ford Theater | 278,000 | 0 | 278,000 |
| Hollywood Bowl | 19,779,000 | 13,779,000 | 6,000,000 |
| Malibu Creek | 108,000 | 108,000 | 0 |
| Mission Canyon Trail | 750,000 | 0 | 750,000 |
| Upper Nicholas Canyon | 857,000 | 857,000 | 0 |
| Virginia Robinson Gardens | 1,084,000 | 0 | 1,084,000 |
| Probation Department | | | |
| Camp Gonzales | 150,000 | 150,000 | 0 |
| Camp Miller | 150,000 | 150,000 | 0 |
| Public Works Department - Airports | | | |
| Whiteman Airport | 2,655,000 | 2,655,000 | 0 |
| Public Works Department - Road | | | |
| Agoura Road Division 339/539 | 200,000 | 200,000 | 0 |
| Subtotal-Third District/Oper Budget | 67,292,000 | 49,246,000 | 18,046,000 |



| | Appropriation | Revenue | Net County Cost |
|--|-------------------|-------------------|-------------------|
| Fourth District | | | |
| Animal Care and Control, Department of Downey | 2,579,000 | 2,110,000 | 469,000 |
| Beaches and Harbors, Department of | | | |
| Dockweiler State Beach | 8,316,000 | 8,316,000 | 0 |
| Marina Del Rey | 200,000 | 0 | 200,000 |
| Point Vicente Fishing Access | 492,000 | 492,000 | 0 |
| Torrance Beach | 2,861,000 | 2,861,000 | 0 |
| Various County Beaches - 4th District | 442,000 | 442,000 | 0 |
| Beaches and Harbors - Marina ACO Fund | | | |
| Marina Del Rey | 1,000,000 | 1,000,000 | 0 |
| Criminal Justice Facilities Temporary Construction | | | |
| Superior Court, Southwest District | 239,000 | 239,000 | 0 |
| Fire Department | | | |
| Catalina Isthmus | 65,000 | 0 | 65,000 |
| Fire Department - ACO Fund | | | |
| FS 110 - Marina Del Rey | 250,000 | 250,000 | 0 |
| FS 30 - Cerritos | 500,000 | 500,000 | 0 |
| FS 46 - Southeast Basin | 700,000 | 700,000 | 0 |
| Health Services, Department of | | | |
| Rancho Los Amigos Medical Center | 625,000 | 0 | 625,000 |
| Internal Services Department | | | |
| ISD Downey Data Center | 2,500,000 | 0 | 2,500,000 |
| Parks and Recreation, Department of | | | |
| Adventure Park | 3,816,000 | 3,494,000 | 322,000 |
| Amigo Park | 1,363,000 | 613,000 | 750,000 |
| Bill Blevins Park | 160,000 | 160,000 | 0 |
| Carolyn Rosas Park | 944,000 | 944,000 | 0 |
| Cerritos Regional Park | 5,272,000 | 5,272,000 | 0 |
| Countrywood Local Park | 142,000 | 42,000 | 100,000 |
| Diamond Bar Golf Course | 180,000 | 0 | 180,000 |
| Friendship Park | 3,469,000 | 3,434,000 | 35,000 |
| La Mirada Golf Course | 375,000 | 0 | 375,000 |
| La Mirada Regional Park | 1,400,000 | 1,100,000 | 300,000 |
| Los Amigos Golf Course | 2,250,000 | 1,125,000 | 1,125,000 |
| Los Robles Park | 888,000 | 877,000 | 11,000 |
| Manzanita County Park | 1,673,000 | 1,630,000 | 43,000 |
| Pathfinder Park | 985,000 | 985,000 | 0 |
| Peter F. Schabarum Regional Park | 3,078,000 | 2,327,000 | 751,000 |
| Rowland Heights Park | 648,000 | 598,000 | 50,000 |
| South Coast Botanical Gardens | 1,959,000 | 1,959,000 | 0 |
| Steinmetz Park | 200,000 | 0 | 200,000 |
| Various Parks-4th District | 2,744,000 | 0 | 2,744,000 |
| Public Library | | | |
| Bellflower Library | 200,000 | 0 | 200,000 |
| Hermosa Beach Library | 100,000 | 0 | 100,000 |
| Iacaboni Library | 1,020,000 | 0 | 1,020,000 |
| Lomita Library | 100,000 | 0 | 100,000 |
| Public Works Department - Flood | | | |
| Eighty-third Street Yard | 200,000 | 200,000 | 0 |
| Public Works Department - Road | | | |
| Walnut Road MD417 | 200,000 | 200,000 | 0 |
| Subtotal-Fourth District/Oper Budget | 54,135,000 | 41,870,000 | 12,265,000 |

| | Appropriation | Revenue | Net County Cost |
|--|---------------|------------|-----------------|
| Fifth District | | | |
| Animal Care and Control, Department of Lancaster | 614,000 | 536,000 | 78,000 |
| Courthouse Construction Fund Superior Court, North District | 22,000,000 | 22,000,000 | 0 |
| Del Valle ACO Fund Del Valle Training Center | 1,821,000 | 1,821,000 | 0 |
| Federal & State Disaster Aid Camp Routh | 7,000 | 7,000 | 0 |
| Olive View Medical Center | 4,970,000 | 4,970,000 | 0 |
| Fire Department - ACO Fund Camp 16 | 100,000 | 100,000 | 0 |
| FS 100 - Santa Clarita Valley | 800,000 | 800,000 | 0 |
| FS 104 - Santa Clarita Valley | 800,000 | 800,000 | 0 |
| FS 108 - Santa Clarita Valley | 1,179,000 | 1,179,000 | 0 |
| FS 114 - Lake Los Angeles | 250,000 | 250,000 | 0 |
| FS 124 - Pico & I-5 | 2,075,000 | 2,075,000 | 0 |
| FS 126 - Valencia | 3,913,000 | 3,913,000 | 0 |
| FS 128 - Santa Clarita Valley | 1,178,000 | 1,178,000 | 0 |
| FS 136 - Palmdale | 2,100,000 | 2,100,000 | 0 |
| FS 139 - Palmdale | 1,480,000 | 1,480,000 | 0 |
| FS 142 - South Antelope Valley | 2,300,000 | 2,300,000 | 0 |
| FS 37 - Palmdale | 1,450,000 | 1,450,000 | 0 |
| FS 75 - Chatsworth | 500,000 | 500,000 | 0 |
| FS 82 - La Canada Flintridge | 250,000 | 250,000 | 0 |
| FS 93 - Palmdale | 2,100,000 | 2,100,000 | 0 |
| Health Services, Department of Burbank Health Center | 22,000 | 0 | 22,000 |
| High Desert Hospital | 460,000 | 0 | 460,000 |
| Olive View Medical Center | 209,000 | 0 | 209,000 |
| Tujunga Health Center | 14,000 | 0 | 14,000 |
| Parks and Recreation, Department of 96th Street Trail | 100,000 | 100,000 | 0 |
| Acton Park | 1,550,000 | 1,550,000 | 0 |
| Antelope Valley Wetland | 735,000 | 735,000 | 0 |
| Arboretum of Los Angeles County | 418,000 | 418,000 | 0 |
| Arcadia Regional Park | 370,000 | 0 | 370,000 |
| Arrastre Canyon Trail | 126,000 | 126,000 | 0 |
| Bonelli Regional Park | 1,330,000 | 1,330,000 | 0 |
| Castaic Lake | 2,656,000 | 2,626,000 | 30,000 |
| Charter Oak Local Park | 1,000,000 | 1,000,000 | 0 |
| Chesebrough Park | 1,000,000 | 1,000,000 | 0 |
| Descanso Gardens | 1,332,000 | 1,114,000 | 218,000 |
| Devil's Punchbowl Regional Park | 228,000 | 228,000 | 0 |
| Everett Martin Park | 310,000 | 0 | 310,000 |
| George Lane Park | 175,000 | 0 | 175,000 |
| Hart Regional Park | 214,000 | 214,000 | 0 |
| Jackie Robinson Park | 2,666,000 | 2,666,000 | 0 |
| Lake Los Angeles | 125,000 | 125,000 | 0 |
| Loma Alta Park | 2,647,000 | 2,647,000 | 0 |
| Marshall Canyon Regional Park | 608,000 | 608,000 | 0 |
| Pamela Park | 2,175,000 | 2,175,000 | 0 |
| Peck Road Water Conserv Park | 200,000 | 200,000 | 0 |
| Placerita Canyon Natural Area | 1,817,000 | 1,817,000 | 0 |
| Plum Canyon Park | 1,020,000 | 1,020,000 | 0 |





| | Appropriation | Revenue | Net County Cost |
|---|--------------------|------------------|-------------------|
| Parks and Recreation, Department of (Con't.) | | | |
| Val Verde Regional Park | 1,016,000 | 716,000 | 300,000 |
| Various Parks-5th District | 200,000 | 200,000 | 0 |
| Vasquez Rocks Regional Park | 2,144,000 | 2,035,000 | 109,000 |
| Veterans Memorial Park | 257,000 | 7,000 | 250,000 |
| Walnut Creek Park | 1,032,000 | 954,000 | 78,000 |
| Probation Department | | | |
| Camp Challenger | 848,000 | 0 | 848,000 |
| Camp Holton | 150,000 | 150,000 | 0 |
| Camp Mendenhall | 150,000 | 150,000 | 0 |
| Camp Munz | 150,000 | 150,000 | 0 |
| Camp Paige | 150,000 | 150,000 | 0 |
| Camp Rockey | 150,000 | 150,000 | 0 |
| Camp Routh | 150,000 | 150,000 | 0 |
| Camp Scott | 3,121,000 | 2,071,000 | 1,050,000 |
| Camp Scudder | 150,000 | 150,000 | 0 |
| Public Library | | | |
| Acton-Agua Dulce Library | 1,400,000 | 0 | 1,400,000 |
| PL - Charter Oak Library | 150,000 | 0 | 150,000 |
| PL - La Crescenta Library | 3,400,000 | 0 | 3,400,000 |
| PL - Lake Los Angeles Library | 150,000 | 0 | 150,000 |
| Public Works Department - Airports | | | |
| Brackett Field | 1,630,000 | 1,630,000 | 0 |
| William Fox Airfield | 521,000 | 521,000 | 0 |
| Public Works Department - Flood | | | |
| Headquarters Building | 1,143,000 | 1,143,000 | 0 |
| Public Works Department - Other Enterprise | | | |
| Vincent Grade/Acton Pk | 155,000 | 155,000 | 0 |
| Public Works Department - Prop C Local Return | | | |
| Traffic Management Center | 2,542,000 | 2,542,000 | 0 |
| Public Works Department - Road | | | |
| Castaic Road MD556 | 200,000 | 200,000 | 0 |
| Palmdale Yard | 200,000 | 200,000 | 0 |
| Public Works Department - Sewer Maintenance | | | |
| Sewer Maintenance District | 2,000,000 | 2,000,000 | 0 |
| Public Works Department - Waterworks | | | |
| Antelope Valley | 2,500,000 | 2,500,000 | 0 |
| Regional Park & Open Space District | | | |
| Del Valle Park | 43,000 | 43,000 | 0 |
| Hart Regional Park | 6,000 | 6,000 | 0 |
| San Dimas Canyon Park | 9,000 | 9,000 | 0 |
| Sheriff, Department of | | | |
| Altadena/Crescenta Valley Station | 800,000 | 0 | 800,000 |
| P. Pitchess Honor Ranch | 6,223,000 | 5,571,000 | 652,000 |
| Palmdale Sheriff Station | 1,053,000 | 0 | 1,053,000 |
| San Dimas Station | 901,000 | 0 | 901,000 |
| Santa Clarita Sheriff Station | 1,163,000 | 0 | 1,163,000 |
| Subtotal-Fifth District/Oper Budget | 109,251,000 | 95,061,00 | 14,190,000 |



| | Appropriation | Revenue | Net County Cost |
|--|--------------------|--------------------|--------------------|
| Non-district | | | |
| Beaches and Harbors, Department of | | | |
| Various County Beaches | 4,015,000 | 0 | 4,015,000 |
| Capital Projects - Various | | | |
| Superior Court Projects | 11,839,000 | 5,500,000 | 6,339,000 |
| Various Facilities | 48,771,000 | 1,978,000 | 46,793,000 |
| Childcare Facilities | | | |
| Various Childcare Facilities | 1,350,000 | 0 | 1,350,000 |
| Family Restrooms | | | |
| Various Facilities | 334,000 | 0 | 334,000 |
| Federal & State Disaster Aid | | | |
| Earthquake Recovery Projects | 60,000,000 | 60,000,000 | 0 |
| Fire Department - ACO Fund | | | |
| Various Fire Department Sites | 3,350,000 | 3,350,000 | 0 |
| Health Services, Department of | | | |
| Health Various Sites | 3,721,000 | 0 | 3,721,000 |
| Parks and Recreation, Department of | | | |
| Various Parks-Non-district | 837,000 | 0 | 837,000 |
| Public Library | | | |
| Library Facilities Services | 1,098,000 | 1,098,000 | 0 |
| Public Works Department - Road | | | |
| Whittier Road MD446a | 200,000 | 200,000 | 0 |
| Sheriff, Department of | | | |
| Various Seismic Upgrades | 2,343,000 | 1,757,000 | 586,000 |
| Subtotal-Non-District/Oper Budget | 137,858,000 | 73,883,000 | 63,975,000 |
| Total Capital Proj/Refurb-Oper Budget | 578,604,000 | 393,159,000 | 185,445,000 |



Acknowledgments

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County of Los Angeles Official Seal

The Goddess Pomona—the goddess of gardens and fruit trees—is holding in her arms a sheaf of grain, an orange, a lemon, an avocado and a few grapes to represent Los Angeles County’s agriculture.

She stands on the shore of the Pacific Ocean with the San Gabriel Mountains in the background.

The engineering instruments—the triangle and the caliper—relate to the industrial construction complex of the County of Los Angeles’ vital contribution to the conquest of space.

The Spanish galleon is the San Salvador, which Cabrillo sailed into San Pedro Harbor on October 8, 1542.

The tuna represents the fishing industry of Los Angeles County, and the championship cow, Pearlette, represents the dairy industry.

The Hollywood Bowl indicates the cultural activities, while the two stars represent the County’s motion picture and television industries.

The cross represents the influence of the church and the missions of California.

Oil derricks are symbolic of the oil fields that were discovered on Signal Hill.

The words “*County of Los Angeles, California*” surround the seal.

(The County Seal was designed by Supervisor Kenneth Hahn, drawn by Millard Sheets and adopted by the Board of Supervisors March 1, 1957.)