



**Los Angeles County  
Children and Families Budget  
Fiscal Year 2002-03**





# Los Angeles County Children and Families Budget

## Fiscal Year 2002-03

### Board of Supervisors

**Gloria Molina**  
Supervisor, First District

**Zev Yaroslavsky, Chair**  
Supervisor, Third District

**Yvonne Brathwaite Burke**  
Supervisor, Second District

**Don Knabe**  
Supervisor, Fourth District



**Michael D. Antonovich**  
Supervisor, Fifth District

**Chief Administrative Officer**  
**David E. Janssen**

### Participating Departments

Animal Care and Control, *Marcia Mayeda*  
Arts Commission, *Laura Zucker*  
Auditor Controller, *J. Tyler McCauley*  
Beaches and Harbors, *Stan Wisniewski*  
Chief Administrative Office, *David E. Janssen*  
Child Support Services, *Philip L. Browning*  
Children and Family Services, *Anita M. Bock*  
Community and Senior Services, *Robert Ryans*  
District Attorney, *Steve Cooley*  
Fire, *Michael Freeman*  
Health Services, *Dr. Thomas L. Garthwaite*  
Human Resources, *Michael J. Henry*  
Mental Health, *Marvin J. Southard, D.S.W.*

Museum Of Art, *Dr. Andrea L. Rich*  
Museum Of Natural History, *Jane G. Pisano*  
Parks and Recreation, *Timothy Gallagher*  
Probation, *Richard Shumsky*  
Public Defender, *Michael P. Judge*  
Public Library, *Margaret Donnellan*  
Public Social Services, *Bryce Yokomizo*  
Public Works, *James A. Noyes*  
Sheriff, *Leroy D. Baca*

Children's Planning Council, *Yolie Flores Aguliar*  
New Directions Task Force, *Bryce Yokomizo*





# Table of Contents



## Section One

Message from David Janssen,  
Chief Administrative Officer

1



## Section Two

Efforts to Improve Outcomes for  
Children and Families

11



## Section Three

Condition of Children and Families  
in Los Angeles County

15



## Section Four

County-Administered Programs  
Serving Children and Families

25



## Section Five

Departmental Program Performance  
and Results Budget Detail

73



## Section Six

Funding Sources and  
Revenue Streams

161



## Appendices





**Message from  
Chief Administrative Officer  
David E. Janssen**

**Section One**





**David E. Janssen, Chief Administrative Officer**

## **FISCAL YEAR 2002-03 CHILDREN AND FAMILIES BUDGET**

### **Introduction**

As a result of the partnership between the Children’s Planning Council (CPC), the New Directions Task Force (NDTF), and my Office’s Service Integration Branch, a restructured Los Angeles County Children and Families Budget is presented for the first time as an addendum to the County’s Proposed Budget. This Budget will be evolving over the next five years to provide a comprehensive program performance and results budget.

Full implementation of the restructured Children and Families Budget will provide the Board of Supervisors, County departments, and the community with a better understanding of how resources are being utilized, how well services are being provided, and what are the results of the services: is anyone better off? The County will evaluate the efficiency, effectiveness, and results of individual programs, as well as review the collective cross-agency contributions being made toward improving the five Board-approved outcomes for children and families in Los Angeles County.

- Good Health
- Safety and Survival
- Economic Well-Being
- Emotional and Social Well-Being
- Education and Workforce Readiness

The Fiscal Year 2002-03 Children and Families Budget begins the process of linking program performance measures with budget allocations, actual expenditures and funding sources. The Budget provides a summary of efforts being taken to improve outcomes for children and families; a review of the current condition of children and families in Los Angeles County; an identification of County-administered programs; departmental program performance and results budget detail; and a summary of funding source and revenue stream data.

A critical first step in developing the restructured Children and Families Budget was identifying all County Programs serving children and families. For purposes of the Children and Families Budget, programs included in the inventory had to meet the following criteria:

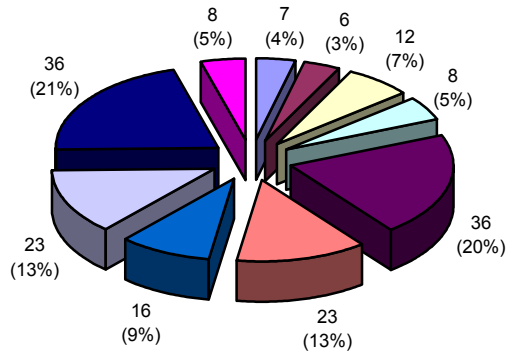
- The target population serves a significant number of children and families;
- The delivery of services are focused and include discrete goals, objectives, and intervention strategies, and an identifiable service population and funding source;
- The resource allocation and effort associated with the program is significant and it contributes to meeting the department’s mission; and
- The program aligns with the department’s current management structure and strategic plan.

Twenty-two County departments submitted 175 programs, and identified which children and family outcome areas each program is contributing towards. To better understand and analyze the interrelationship of these programs, they have also been grouped by cross-agency service delivery functions. The establishment of a Countywide inventory of children and family programs will assist with strengthening collaborative efforts and avoiding duplication and fragmentation.

### **Cross-Agency Service Delivery Functions**

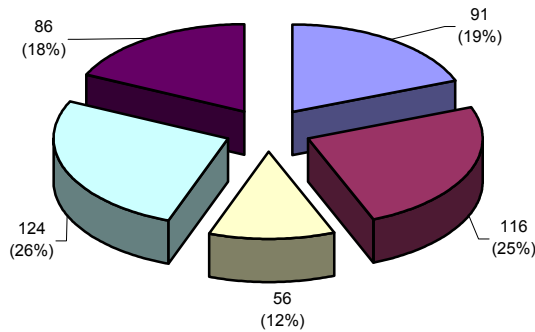


**Children and Family Programs Per Functional Area**



- Assessment and Disposition
- Child Abuse Treatment
- Child Protection
- Emancipation Services/ILP
- Enrichment/Education
- Family-Centered Services
- Out-of-Home Care
- Special Population Services
- Support Services
- Supervision and Case Management

**Children and Family Programs Per Outcome**



- Good Health
- Economic Well-Being
- Education and Workforce Readiness
- Safety and Survival
- Emotional and Social Well-Being

Departments selected a minimum of two programs to provide individual program budget detail, which reflects prior year actuals and current projection, a program description and goal, the number of children and families served, and performance measures based on the Results-Based Decision Making (RBDM) model. A Multiple Program Overview Budget provides the cost and revenue for the department's remaining children and family related

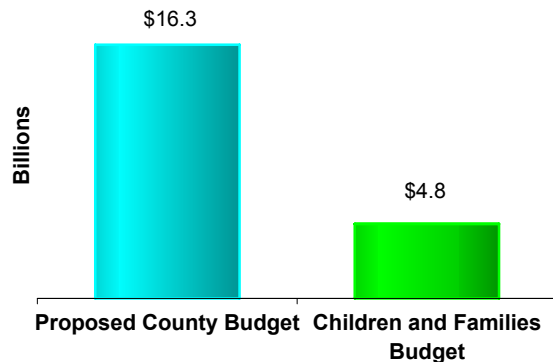
programs. The individual Program Budgets and Multiple Program Overview are rolled-up to also provide a department Budget Summary of total cost and revenue.

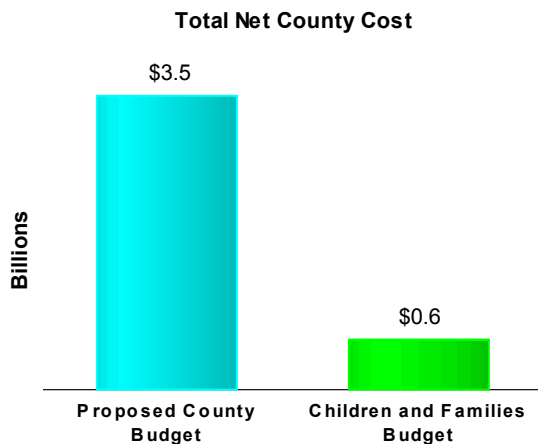
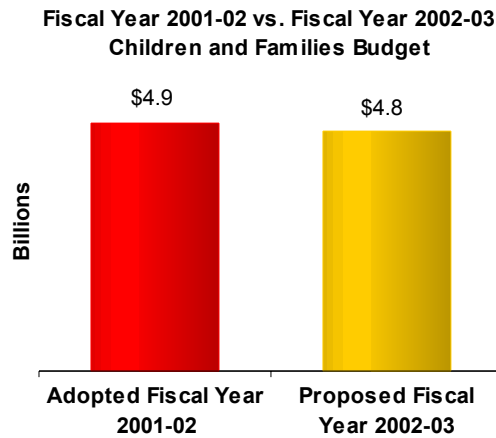
Incremental implementation of the Children and Families Budget will continue over the next five fiscal years. Departments will provide Program Budgets for a minimum of 25 percent of their programs by Fiscal Year 2003-04; 50 percent in Fiscal Year 2004-05; and 75 percent in Fiscal Year 2005-06. By Fiscal Year 2006-07, the Multiple Program Overview Budget will be eliminated and every program in Los Angeles County serving children and families will have an individual Program Budget that will roll-up to the departments' Budget Summary.

**Children and Families Budget Overview**

The Fiscal Year 2002-03 Children and Families Budget gross appropriation is \$4.8 billion. This proposed spending for children and families accounts for 29 percent of the total County Proposed Budget of \$16.3 billion. The Children and Families Budget represents a 2 percent decline in spending as compared to last fiscal year's adopted budget allocation for children and family programs. The net County cost for children and family programs is \$600 million. This represents 17 percent of the total net County cost for the County's Proposed Fiscal Year 2002-03 Budget, which is \$3.5 billion.

**Fiscal Year 2002-03 County Proposed Budget vs. Children and Families Budget**





**Budget Issues**

One of the strategies identified in the Governor’s Proposed 2002-03 State Budget includes implementing program cuts to fill the estimated \$12.5 billion funding gap between revenue and expenditures. The budget includes \$5.2 billion in spending reductions, with \$1.5 billion (29 percent) coming from Health and Human Services programs, which is about proportional to the agency’s share of the 2000-2001 General Fund budget (28 percent).

The Department of Public Social Services (DPSS) is one of the hardest hit County agencies by the Governor’s proposed program cuts. The DPSS Fiscal Year 2002-03 Proposed Budget reflects a decrease of \$285.1 million in gross appropriation and the elimination of 2,086 positions; over 1,600 of which are currently vacant. The Department of Health Services (DHS) continues to experience chronic

funding challenges, which include the need to use \$272.6 million in designation (reserve funds) to fully fund the current Proposed 2002-03 Budget. The Department of Mental Health (DMH) Proposed Budget provides for funding at the minimum State Maintenance of Effort requirement, and an additional \$44.3 million in funding has resulted due to revenue increases.

The Department of Children and Family Services (DCFS) Proposed Budget reflects a gross appropriation increase of \$67.7 million and a net County Cost increase of \$12.1 million. The department’s total appropriation of \$1.3 billion is allocated to serving children and families. Federal revenue increased by \$37 million, State revenue increased by \$20.7 million, intrafund revenue transfers increased by \$1.5 million, and other revenue decreased by \$3.6 million. The Adoption Assistance Program (AAP) caseload is projected to increase by 21 percent and the case cost for Severely Emotionally Disturbed (SED) children is projected to increase by 8 percent. Foster care case costs are projected to decrease by 9 percent and child abuse prevention program costs are being reduced by slightly more than 10 percent to stay within the available State allocation. The average population at MaLaren Children’s Center (MCC) is budgeted at the State licensed capacity of 156 youth and a higher percentage (56 percent) of youth are projected to transition into community-based settings within the 30 days of intake at MCC.

Although the Probation Department’s Proposed Budget reflects a net County cost increase of \$20.9 million, program curtailments are required to stay within the targeted funding level. Required curtailments include closure of one camp; reduction in juvenile supervision services; elimination of the Department Community Outreach Unit; reduction in community-based prevention contracts; termination of the Adult Work Furlough Program; and reductions in Pretrial Supervised Release and adult services.

**Children and Family Initiatives in Los Angeles County**

In 1984, the Los Angeles Roundtable for Children requested its Research Committee to formulate and carry out a study on the County’s funding of children’s services. The study, completed in 1986, analyzed the Children’s Budget for three fiscal years during which significant changes were made in human and social services funding at Federal and State levels.



In May of 1988, the Board of Supervisors approved the report and recommendations of the Children's Budget Implementation Coordination Committee (CBICC) to develop an ongoing Children's Budget and planning mechanism.

On June 11, 1991, the Board of Supervisors created the Children's Planning Council to plan and promote the coordination of services for all children in Los Angeles County to affect their protection, healthy growth, and development. At the request of the CBICC, the responsibility for preparing the children's budget analysis, detail, and recommendations was transferred to the Children's Planning Council with the Chief Administrative Office continuing to prepare departmental budget data for the Children's Budget.

In January 1993, the Board adopted five outcomes for children and families that represent the basic conditions of well-being that we want for children and families in Los Angeles County:

- Good Health
- Economic Well-Being
- Safety and Survival
- Emotional and Social Well-Being
- Education and Workforce Readiness

In November 1999, the Board adopted a comprehensive County Vision and four Strategic Plan Goals. These goals included Service Excellence, Workforce Excellence, Organizational Effectiveness, and Fiscal Responsibility. At the time of adoption of these goals, the Board instructed the Chief Administrative Officer, with the participation of the CPC, to include a section in the County's Strategic Plan dedicated to children and families which outlines how the County can better coordinate and integrate services available to this group, with the plan to include guidelines for those departments which allocate monies to children and families that will measure the five key outcome areas.

A workgroup, Working Together for Children, was created and co-chaired by the Chief Administrative Office Service Integration Branch (SIB) and CPC to respond to the Board's instruction. The workgroup included key representatives from the community, County departments, Los Angeles Unified School District, Los Angeles County Office of Education, Interagency Operations Group, Interagency Children's Services Consortium, and Children and Families First - Proposition 10 Commission. As a

result of the efforts of the workgroup and the leadership of the New Directions Task Force, a fifth programmatic goal focused on children and families has been developed and included in the County's Strategic Plan.

#### **Goal 5: Improve Children and Families' Well-Being**

*Improve the well-being of children and families in Los Angeles County as measured by achievements in the five outcome areas adopted by the Board.*

Goal 5 includes the following strategies and associated objectives:

- 1) Coordinate, collaborate, and integrate services for children and families across functional and jurisdictional boundaries with primary objectives to develop and implement a Service Integration Action Plan which focuses on implementing a number of action priorities for making the County's service delivery system more family-focused, culturally competent, accessible, responsive, and accountable for outcomes for children and families;
- 2) Implement a system to measure progress towards improving the five outcomes for children and families with primary objectives to adopt a common analytical framework, establish a standard set of Countywide indicators, and restructure the Children's Budget; and
- 3) Engage individual departments in their planning efforts towards achieving the five outcomes for children and families with the primary objective of identifying how individual departmental services and programs are aimed at improving the five outcomes.

This fifth strategic planning goal incorporates and links the strategies from the four organizational goals while focusing on improving the lives of children and families in Los Angeles County. Implementation of Goal 5 has been underway since March 2001 and the following accomplishments have occurred:

- Development of Service Integration Action Plan (SIAP) implementation recommendations that will focus on improving access to services; customer service and satisfaction; data sharing; multi-agency service delivery; and funding for services.
- Adoption of the Results-Based Decision Making (RBDM) model by the health and human





services agencies to serve as a common analytical framework for measuring progress towards the five outcome areas for children and families, which includes results and performance accountability.

- Adoption of a small set of Countywide indicators for quantifying and measuring progress towards achieving the five outcome areas for children and families.
- Production of this restructured Children and Families Budget that demonstrates the County's contribution toward improving the lives of children and families and identifies specific program performance measures and results as well as budget information.

Building on current Goal 5 accomplishments, additional strategies are being developed to create a Countywide commitment to focus on improving the lives of a specific and targeted sub-population of children and/or families, and to strengthen cross-agency collaboration and departmental planning in support of improving the five outcomes. Several departments have identified common goals in their strategic plans to become more consumer/client-focused; to value community partnerships and collaborations; to emphasize values and integrity; and to use a strengths-based and multi-disciplinary approach.

### **Conclusion**

The restructuring of the Children and Families Budget and institutionalization of processes for measuring program performance, results, and resource allocation, demonstrates the commitment the County has made to improve the lives of children and families in the five outcome areas. The County family, which includes the Board of Supervisors, County departments, Councils and Commissions, service provider partners, and the community, is making substantial progress toward developing an integrated service delivery system that is focused on what difference programs are making in the lives of the children and families served.

Establishment of a common vision and Countywide strategic plan is having a substantial positive impact on the way the County does business. Collaborative partnerships are creating the will and synergy to achieve the Board's goal of a seamless delivery system for children and families. Barriers to change are being overcome and service enhancements are

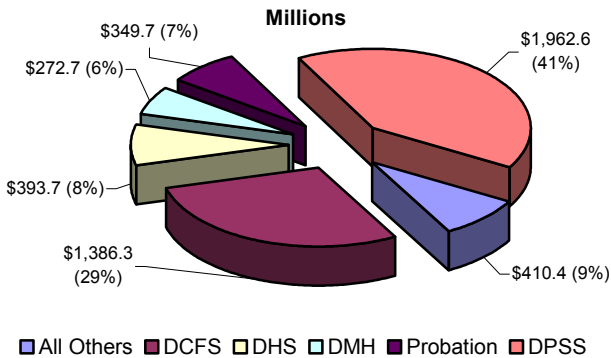
being achieved through efforts to share information, optimize resources, and identify best practices.

While the State's current fiscal situation has declined from the good economic times of recent years, challenges lie ahead that will test the County family's commitment to a common vision and shared results. The value of collaboration among agencies and integration of services must remain in the forefront of our efforts. We must not retreat in the progress we have made, but must continue to look for opportunities to improve the lives of children and families in Los Angeles County.

## COUNTY DEPARTMENTS WITH LARGEST CHILDREN AND FAMILIES BUDGETS

The proposed budgets for DPSS, DHS, DMH, DCFS, and Probation account for 91 percent of the total Children and Families Budget. Of these five departments, DPSS has the largest proportion representing 41 percent and DCFS has the second largest proportion representing 29 percent of the total gross appropriation of funds to children and families.

**Comparison of Gross Appropriations for Children and Family Programs by Department**

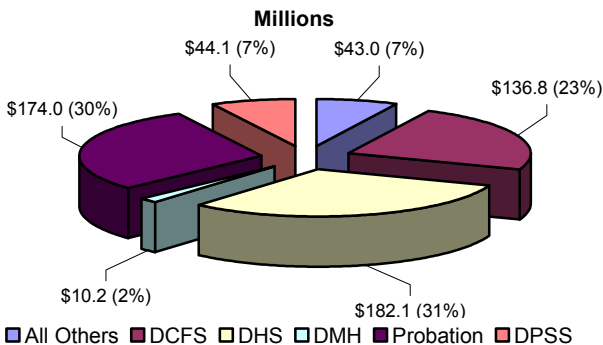


## Department of Public Social Services

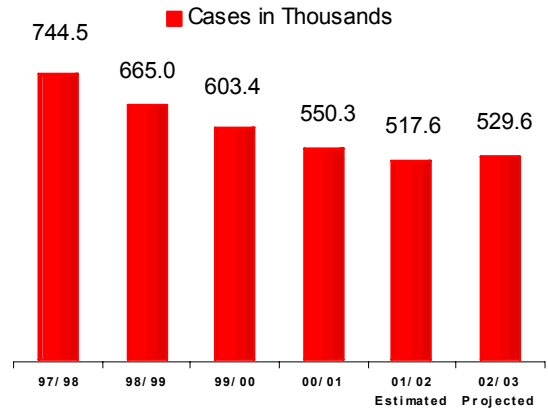
DPSS Fiscal Year 2002-03 Proposed Budget reflects a decrease of \$285.1 million in gross appropriation and the elimination of 2,086 positions, over 1,600 of which are currently vacant. Significant reductions include \$263.1 million in the California Work Opportunities and Responsibility Kids (CalWORKs) program; \$35.4 million in the Medi-Cal program; \$7.2 million in the Non-Assistance Food Stamps program; \$0.6 million for the Special Circumstances program; \$4.5 million to the Adult Protective Services program; and \$90.1 million in administrative support costs.

The CalWORKs program, representing a significant proportion of the department's budget, provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and achieve economic self-sufficiency. The number of CalWORKs cases has been on a decline the past five years, but is projected to increase in Fiscal Year 2002-03.

**Comparison of Net County Cost for Children and Family Programs by Department**



## CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS



DPSS budget reductions are partially offset by the following increases in program funding: \$5 million in the In-Home Supportive Services (IHSS) caseload; \$4.1 million for Supplemental Security Income (SSI) for the Cash Assistance Program for Immigrants; and \$47.2 million for the Long-Term Family Self-Sufficiency (LTFSS) Plan to maintain current service levels.

With the 60-month lifetime limit to public assistance imposed by welfare reform on non-exempt

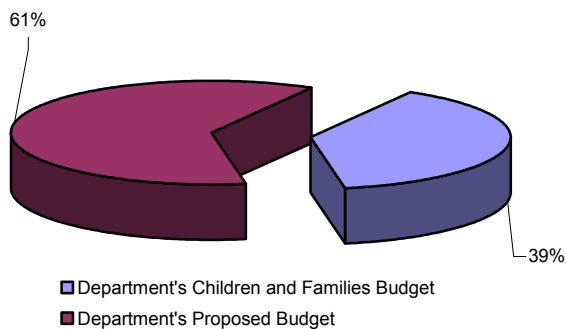


participants being realized this coming fiscal year, the CalWORKs Greater Avenues for Independence (GAIN) Refugee Immigrant Training and Employment (RITE) program will be significantly reduced. The Department will assume the case management activities for the remaining RITE participants from RITE contractors

DPSS's proposed gross appropriation for children and families for Fiscal Year 2002-03 is nearly \$2 billion. This represents a \$295 million decrease from Fiscal Year 2001-02. DPSS has allocated approximately 39 percent of their total proposed budget of almost \$3.1 billion to programs serving children and families.

**DPSS Budget for Children and Families**

**Total Budget - \$3.1 billion**



**Department of Health Services**

DHS continues to experience chronic funding challenges, which includes the need to use \$272.6 million in designation (reserve funds) to fully fund the current Proposed 2002-03 Budget. Revenue reductions include \$61.6 million in 1115 Waiver Medicaid Demonstration Project (Waiver) revenues, consistent with the Waiver extension agreement; \$68.2 million in one-time revenues for the Trust Fund; and \$26.9 million in SB 855 Disproportionate Share Hospital (DSH) revenue.

DHS funding has been predominantly directed to support the increased demand for patient care while delaying investments in information technology, training, medical equipment purchases, facility maintenance, and capital projects. One-time funding in the amount of \$1.0 million has been allocated to the Security Action Plan and to the Juvenile Court Health Services budget for costs related to the

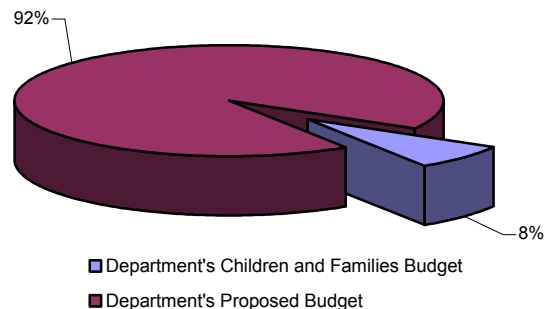
Department of Justice investigation. Ambulatory care program enhancements, tobacco control and prevention programs, public health programs, and other non-sanctionable Waiver commitments are being funded by \$41.8 million in Tobacco Settlement Funds.

The DHS Proposed Budget also provides for additional funding for increased salaries and employee benefits; consumer price index adjustments for contracts containing cost-of-living adjustment (COLA) provisions; increased funding for information system costs; County resources for the In-Home Supportive Services (IHSS) provider health benefits plan; and changes in operations, enrollment and capitation for the Community Health Plan (Medi-Cal managed care) and Health Families Program. The Department's critical needs are being prioritized using a system-wide planning process as part of the restructuring recommendation that will be presented to the Board of Supervisors during final changes.

DHS has identified nearly \$394 million, 8 percent of their total gross appropriation of almost \$4.8 billion as dedicated to children and family programs. This represents a \$28 million increase from Fiscal Year 2001-02.

**DHS Budget for Children and Families**

**Total Budget - \$4.8 billion**



**Department of Mental Health**

The DMH Proposed Budget provides for funding at the minimum State maintenance of effort requirement. An additional \$44.3 million in funding has resulted due to revenue increases and will support the following enhanced services:

- \$26.6 million in additional Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) and Federal Financial Participation (FFP) Medi-



Cal revenues, State Mandate (SB-90) funds; and Federal Block Grant and Demonstration Grant will create a dedicated mental health section focused on the needs of children in foster care; continue efforts to provide services to CalWORKs, Welfare-to-Work program participants; enhance services for dually diagnosed substance abusing mental ill persons; increase services for children eligible for the State mandated Special Education Pupil program; and continue the Mentally Ill Offender Crime Reduction program for mentally ill incarcerated women, in collaboration with the Sheriff's Department.

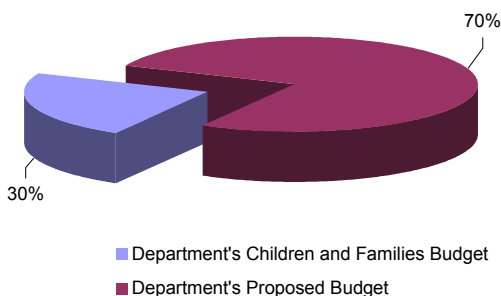
- \$16.8 million in FFP Medi-Cal revenues will be generated through increased revenue maximization and cost control efforts and will assist in funding current service levels that were started with one-time resources.
- \$0.8 million in Medicaid Administrative Activities (MAA) will be generated through revenue maximization efforts.
- \$2.7 million in Realignment Sales Tax revenues will support mental health service delivery.
- \$27.8 million in State EPSDT and FFP Medi-Cal revenues will provide for increased mental health services by private contract providers and for the continuation of the increase in rates.

DMH will also be generating \$2.8 million in State Hospital cost savings due to continuing efforts to provide effective adult targeted case management services. A reduction of \$9.8 million will be realized in relation to the planned phase out of Medicaid Section 1115 Waiver revenue, fully offset by the Department of Health Services.

DMH's proposed gross appropriation for children and families for Fiscal Year 2002-03 is nearly \$273 million. This represents a \$4.8 million increase from Fiscal Year 2001-02. DMH has allocated 30 percent of their total proposed budget of almost \$917 million to programs serving children and families.

**DMH Budget for Children and Families**

**Total Budget - \$917 million**



**Department of Children and Family Services**

The DCFS Proposed Budget reflects a gross appropriation increase of \$67.7 million and a net County cost increase of \$12.1 million. The department's total appropriation of \$1.3 billion is allocated to serving children and families. Federal revenue increased by \$37 million, State revenue increased by \$20.7 million, intrafund revenue transfers increased by \$1.5 million, and other revenue decreased by \$3.6 million. Funding increases will support the following:

- \$15.7 million contracts for Wraparound services for children with complex and enduring needs;
- \$2.8 million to fund Wraparound administrative infrastructure costs;
- \$1.6 million to fund the Department's minimum match requirement to access available State and Federal funding;
- \$3.8 million to fund the child health and education passport pilot project;
- \$27.6 million to support increase in the Adoption Assistance Program (AAP) caseload;
- \$1.3 million to fund LTFSS projects;
- \$1.7 million increase in services to Seriously Emotionally Disturbed (SED) children;
- \$0.3 million to cover three positions transferred from the DCFS Administration budget to MCC;
- \$1.7 million to fund services at MacLaren Children's Center (MCC) provided by the Department of Health Services including Certified Nursing Attendants;
- \$4.6 million to cover unavoidable salary and operating cost increases at MCC partially offset by an increase in revenue as a result of more timely placements from MCC and a slight reduction (\$.02 million) in projected utility cost;
- \$18 million for negotiated salaries and employee benefits, and pension bond costs; and
- \$0.1 million in Productivity Investment Grant funding to implement a grant development and management project.

Funding decreases include \$11.1 million in the Foster Care (FC) caseload; and \$.04 million in the Child Abuse Prevention Program appropriation to stay within available State funding. The DCFS Proposed Budget reflects the redirection of services and

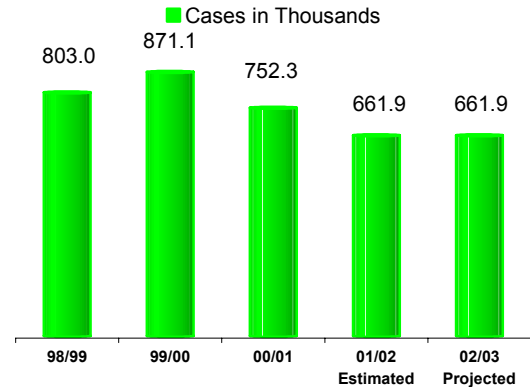


supplies appropriation to salaries and employee benefits to fund additional positions for information technology, public health nurses, and transportation workers.

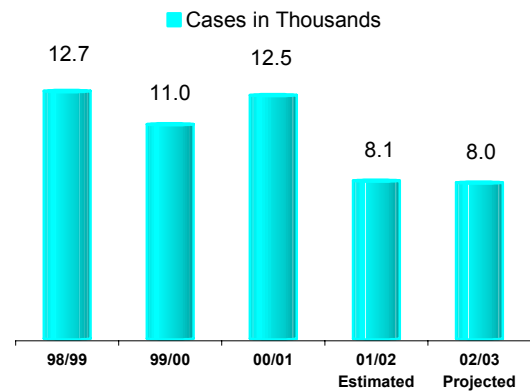
The DCFS Proposed Budget assumes the Adoption Assistance Program (AAP) caseload will increase by 21 percent and the case costs for Seriously Emotionally Disturbed (SED) children will increase by 8 percent. Foster care case costs are projected to decrease by 9 percent and child abuse prevention program cost are being reduced by slightly more than 10 percent to stay within the available State allocation.

The following reflects the major workload of the Department: Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services. The adoption caseloads represent the number of adoptive services completed for foster-care children, natural parents, stepparents, and applicants seeking independent adoptions.

**CHILD PROTECTIVE SERVICES**



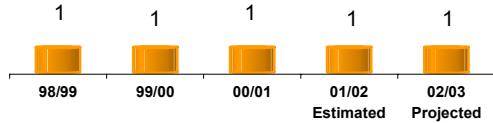
**ADOPTIONS**



The DCFS Proposed Budget also assumes that the average population at MCC will not exceed the State licensed capacity of 156 youth and that a higher percentage (55.7 percent) of youth will transition into community-based settings within 30 days of intake at MCC. Currently, the total average daily population at MCC, ages 5-18, is 143. For children, ages 0-4, the average daily population in the nursery is one child.

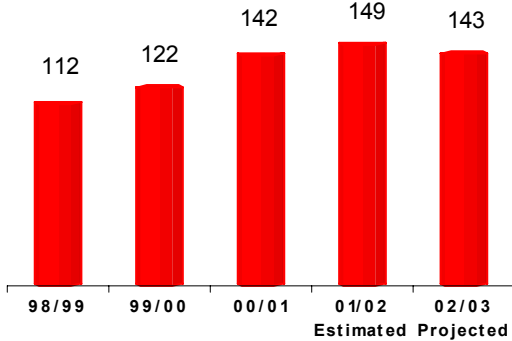
**NURSERY**

■ Average Daily Population



**COTTAGES**

■ Average Daily Population

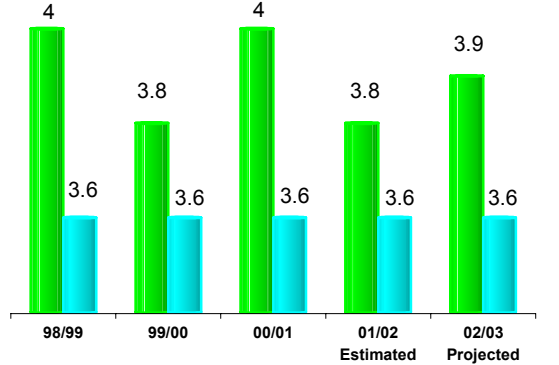


Year 2002-03 from 3,800 to 3,900. At the same time, the bed capacity is projected to remain level at 3,600, representing a shortfall of beds.

**PROBATION JUVENILE HALLS/CAMPS POPULATION**

Cases in Thousands

■ Juvenile Detention Camps Population ■ Bed Capacity



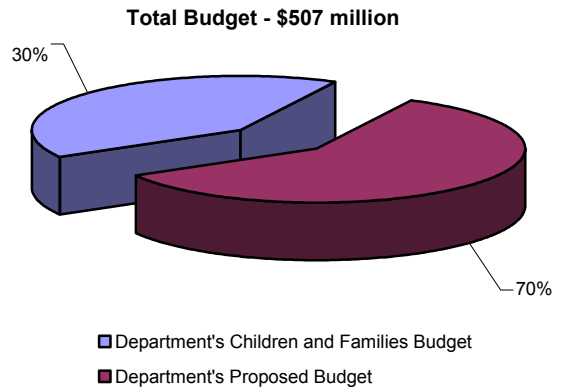
Probation's proposed gross appropriation for children and families for Fiscal Year 2002-03 is nearly \$350 million. This represents a \$13.8 million increase from Fiscal Year 2001-02. Probation has allocated 30 percent of their total proposed budget of almost \$507 million to programs serving children and families.

**Probation Department**

Although the Probation Department's Proposed Budget reflects a net County cost increase of \$20.9 million, program curtailments were required to stay within the targeted funding level. Increase funding was needed to primarily fund negotiated salary and employee benefits; medical services in the juvenile halls and camps; group home placement costs; enhanced services for placement wards; and staffing to operate the 35-bed Camp Scott expansion for female wards. Required curtailments include closure of one camp; reduction in juvenile supervision services; elimination of the Department Community Outreach Unit; reduction in community-based prevention contracts; termination of the Adult Work Furlough Program; and reductions in Pretrial Supervised Release and adult services.

The Probation Department's juvenile hall and camp populations are projected to increase slightly in Fiscal

**Probation Budget for Children and Families**











**Efforts to Improve  
Outcomes for  
Children and Families**

**Section Two**





## Efforts to Improve Outcomes for Children and Families

For over ten years, the County of Los Angeles has held on to a vision that all of its children should reach adulthood having experienced a safe, healthy, and nurturing childhood which prepares them to become responsible and contributing members of the community. The Los Angeles County Board of Supervisors adopted this vision in 1992, as the first step toward realizing better outcomes for the children and their families of Los Angeles County. Over the past decade, many more steps have been taken that reflect County government's intention and commitment to making progress on the well-being of children. Indeed, the Vision for Children has guided and sustained what for many has been difficult, yet promising, work. It has encouraged the formation of essential partnerships, required that the County and its partners take giant leaps of faith on innovative ideas and initiatives, and it has led the County to continuously assess what more must be done to improve outcomes for children and families. Until results can be seen, the County and its community partners must stay on this path. Los Angeles County, and the thousands of children and families who rely on County government to better their lives, deserve no less.

### Background

In 1984, the Los Angeles Roundtable for Children – a group of children's advocates – began an intensive two-year study of County expenditures on behalf of children and families. A 1986 report, *The Children's Budget of Los Angeles County Government*, analyzed County expenditures for children, using data from the 1980-81, 1981-82, and 1984-85 budget years (McCroskey 1988). The findings of this report revealed that over \$11 billion was spent that year on services for children in Los Angeles County by numerous providers – including 20 County departments, 81 school districts, 88 cities, over 1,100 private social service agencies, and hundreds of other organizations – with no overall strategic plan, no system for tracking outcomes, and no mechanism for working collaboratively. Despite increased spending each year, measurable outcomes for children (poverty, child abuse, teen pregnancy, juvenile arrests, high school drop out rates) were getting worse.<sup>1</sup>

<sup>1</sup> Laying the Groundwork for Change, Children's Planning Council, February 1998

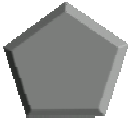
The Roundtable report became the impetus for the Board's creation of the Children's Planning Council (CPC) to plan for the future of the Los Angeles County's children. The Council, a public/private body chaired by the Chair Pro-Tem of the Board of Supervisors, was created to formulate the vision and goals, and promote the planning and coordination needed to improve outcomes for Los Angeles County children and their families.

During its first decade, the Council developed a series of recommendations that were adopted by the Board and which have "laid the groundwork for change" within the County. One of the most significant recommendations is the adoption of five outcomes of child and family well-being:

- Good Health
- Safety and Survival
- Economic Well-Being
- Emotional and Social Well-Being
- Education and Workforce Readiness

To gauge progress in each of these outcome areas, the Children's Planning Council has developed specific data indicators of child and family well-being that are tracked regularly through the CPC Children's ScoreCard. The County and its collaborative partners must be held accountable to make progress on these indicators – or "turning the curve". While all of the indicators are important, the CPC in collaboration with County departments, CAO, Proposition 10, and other community partners identified a sub-set of these indicators for purposes of measuring progress toward Goal 5 of the County's Strategic Plan.

Another important recommendation was the development of Service Planning Areas (SPAs) intended to help the County improve planning efforts across multiple County departments. Adopted by the Board of Supervisors in 1993, the eight geographic SPAs, and the American Indian Council (AIC), are used for planning, information sharing, and data gathering. More importantly, the SPAs are intended to further promote and enhance the effective coordination and integration of services and programs for children and youth throughout the County. Today, the SPAs are utilized by County departments that serve children and families, including the departments of Children and Family Services, Mental Health, Health Services, Public Social Services, Probation, and the Office of Education. Other departments – and non-County entities such as Proposition 10 and United Way – also recognize and use the SPAs for planning.



## Partnerships and Initiatives for Children and Families

While other key recommendations have helped to cultivate an environment of change in Los Angeles County, the outcomes have been particularly instrumental in realizing the Vision for Children.

The adoption and utilization of the five outcomes for children and families represent an important strategic commitment from the County to move towards focusing on results. Further, the outcomes approach has required that the services provided to children and families be better integrated, that cross-departmental collaboration efforts become real, and that the County track and measure its progress against each of the five outcomes. Accomplishing all of this, however, has been anything but easy, not surprising for a governmental system as big and complex as Los Angeles County.

Making this monumental task to improve on the five outcomes possible are the partnerships between various internal and external entities. Four key partnerships include: The New Directions Taskforce (NDTF), the Interagency Operations Group (IOG), the Service Integration Branch (SIB), and the Children's Planning Council (CPC). These four entities link strategically to each other to provide the essential elements required for change. The following represents the roles each of the partners play to move forward the outcomes agenda:

- **NDTF** is composed of the directors of key County departments, plus additional entities, whose charge is to move forward the County's service integration agenda by setting policy in support of the Board's instruction to design a seamless social service delivery model. NDTF reports to the Board of Supervisors.
- **IOG** is composed of senior-level managers of key County departments. The IOG promotes the County's vision for children and families by facilitating and accelerating the implementation of effective, integrated services and generates solutions to remove operational barriers.
- **SIB** was created to support and coordinate collaborative policy development initiatives; to assist County Departments integrate service delivery systems; and to help provide children and families with needed information. SIB also provides leadership, planning, and data infrastructure development for integrating the

service delivery system to improve outcomes for children and families.

- **CPC** rounds out this group, providing a vehicle for informed public feedback as policies and programs are conceived and implemented. CPC links government with the private, non-profit and advocacy worlds, and provides communities with a voice, a seat at the policy table, and information about programs, processes, and outcomes.

A recent addition to the partnership is the Los Angeles County Children and Families First Proposition 10 Commission (Prop. 10). Prop. 10's adoption of the five outcomes – with an emphasis on investments to impact the lives of babies and young children, prenatal to age five – ensure an important linkage to the county's efforts. Working in concert, these five entities can play a powerful role in helping to achieve the outcomes.

In addition to the partnerships, three key initiatives/efforts have emerged to help propel our efforts forward: 1) the Service Integration Action Plan; 2) Long-Term Family Self-Sufficiency (LTFSS) Plan; and 3) SPA Councils.

As a key strategy to the Los Angeles County Strategic Plan Goal 5: Children and Families' Well-Being, the Service Integration Action Plan (SIAP) was created to make substantial progress toward an integrated service delivery system for improving outcomes for children and families. SIAP is composed of six key focus areas:

1. Access to Services
2. Customer Service and Satisfaction
3. Multi-Agency Service Delivery
4. Data/Information Sharing
5. Funding for Services
6. Pursuing Long-Term Success

As a result of the work of the workgroups that addressed each of these focus areas, a series of implementation activities and recommendations have been developed that will make substantial positive impact on changing the way the County does business. The efforts of the Workgroups represent a microcosm of what can be done system-wide when representatives of the County, community, and consumers of service work together to develop practical ways to make County services more accessible, customer friendly, better integrated, and outcome focused.



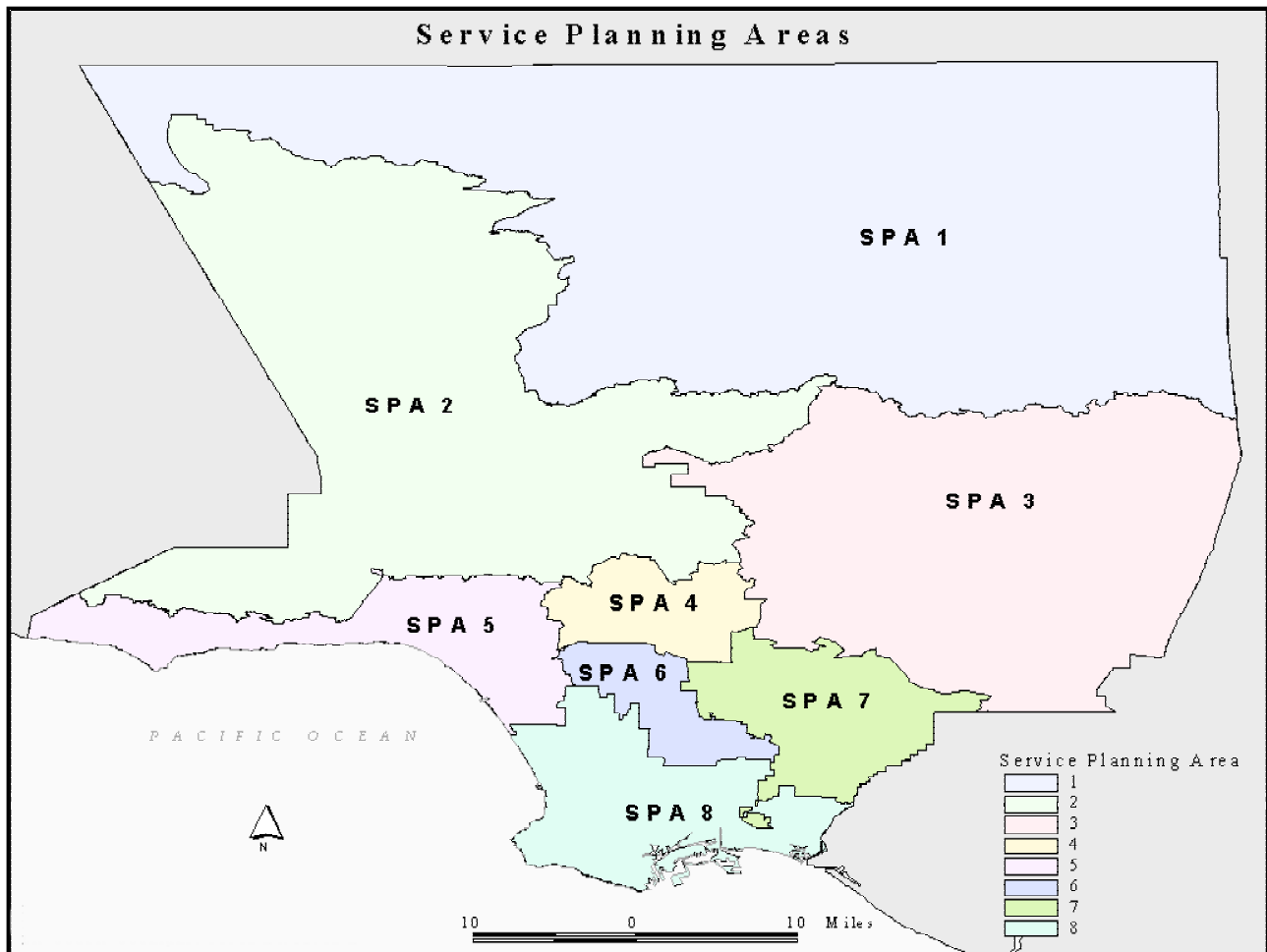
The LTFSS Plan is composed of 46 projects, having an impact across the five outcomes, which will help families move from welfare dependency to self-sufficiency. These projects represent service integration efforts across multiple departments in action.

And, finally, the SPA/AIC Councils have emerged as a powerful and important link between County government and the community to help impact the five outcomes for children. The eight Service Planning Area Councils and the American Indian Children's Council – all connected to the Countywide Children's Planning Council – are mobilizing communities across Los Angeles County. Their work and their efforts to engage residents, cities, schools, community-based organizations and groups, businesses, labor, and others represent a fundamental shift in how we think about improving children's lives. This shift acknowledges that no one entity, no one system, no one group, can – alone –

achieve the Vision for Children. And, it reflects a new understanding that ensures that the broad voice of Los Angeles' diverse communities is clearly heard in decision-making around children, youth, and families.

### Moving Forward

Much has been accomplished and much is in play, but there is much more to do to improve on the five outcomes for children and families. The Board of Supervisors, the CAO, the key collaborative partners, and every individual throughout the County have a responsibility to continue moving forward. The County and its collaborative partners believe that the efforts for children and families are on track, and there is sufficient evidence that suggests that a focus on outcomes and results will further our Vision for children in Los Angeles.







# **The Condition of Children and Families in Los Angeles County**

## **Section Three**







## Condition of Children and Families in Los Angeles County

### Introduction

Understanding the condition of the lives of children and families in Los Angeles County is critical to identifying how to enhance the County health and human service systems to improve the well-being of children and families. The County and its partners rely on several important tools for monitoring the health and well-being of the County’s children, families, and communities. These tools, including the Children’s Planning Council (CPC) Children’s ScoreCard, the CPC Family and Community ScoreCard, and a small set of Countywide indicators, provide a current snapshot of the status of children and families in Los Angeles County within the five outcomes areas.

CPC publishes the Children’s ScoreCard, which tracks and monitors the health and well-being of the County’s children and families. For the first time, CPC will also publish a Family and Community ScoreCard this year that includes additional indicators within the five outcome areas that track and monitor the health and well-being of adults and communities. To focus County efforts on a smaller set of key data, a subset of indicators were selected from the CPC Scorecards to serve as Countywide indicators. The Countywide indicators can be thought of as an answer to the following questions, “What should/can County government do to improve the lives of children and families in each of the five outcome areas?” – or – “What are the desired results of our shared efforts?”

The CPC ScoreCards and Countywide Indicators assist the County in monitoring the health and well-being of children and families Countywide and by Service Planning Area (SPA). While indicators never tell the whole story, they do offer valuable snapshots that capture the reality of a child’s or family’s quality of life in Los Angeles County. Indicators can provide focus for County efforts to improve systems serving children and families and basic conditions at the community level. Indicators also offer reliable measures to track over time so that the County can chart its progress.

<b>Countywide Indicators to Measure Progress in the Five Outcome Areas</b>		
<p><b>Good Health</b></p> <ul style="list-style-type: none"> <li>▪ Newborns with low birth weight</li> <li>▪ Individuals with health insurance</li> <li>▪ Children adequately immunized by age 2</li> <li>▪ Elderly adults vaccinated against the flu</li> </ul>	<p><b>Safety and Survival</b></p> <ul style="list-style-type: none"> <li>▪ Calls to hotline resulting in open child abuse and neglect cases</li> <li>▪ Felony arrests</li> <li>▪ Deaths as a result of accident or assault</li> <li>▪ Domestic violence-related calls for assistance and arrests</li> </ul>	<p><b>Economic Well-Being</b></p> <ul style="list-style-type: none"> <li>▪ Children living in poverty</li> <li>▪ Family income used for housing costs</li> <li>▪ Adult unemployment rate</li> <li>▪ Adults receiving the Earned Income Tax Credit (EITC)</li> <li>▪ Demand for publicly subsidized child care</li> </ul>
<p><b>Emotional and Social Well-Being</b></p> <ul style="list-style-type: none"> <li>▪ Children placed in out-of-home care</li> <li>▪ Registered voters</li> <li>▪ Child and young adult library books checked out</li> <li>▪ Teen births</li> </ul>	<p><b>Educational and Workforce Readiness</b></p> <ul style="list-style-type: none"> <li>▪ Educational attainment of high school diploma or GED</li> <li>▪ Mother’s educational attainment at child’s birth</li> <li>▪ Public school students reading at appropriate level</li> <li>▪ Young adults in school or employed</li> </ul>	

**Measuring Progress In Communities**

The Service Planning Area (SPA) Councils and American Indian Council (AIC) have committed to focus their efforts within their communities on a wide array of indicators associated with the five outcome areas. There is overlap between many of the SPA/AIC indicators and the Countywide indicators, reflecting the collaborative efforts underway between County government and the community to improve the lives of children and families Countywide and within SPAs. While the SPAs/AIC recognize that positive trends in all of the indicators listed in the chart below are important, each Council has identified a small set of indicators as action priorities in 2002-03.

The SPA/AIC indicators reflect long-term commitments of CPC and the SPA Councils, which includes increasing enrollments in, and sustained use of Medi-Cal, Healthy Families, and other health insurance programs. Other indicators reflect significant evolution in the focus and capacity of the SPA Councils by focusing on crime rates in public schools, enrollment in the Earned Income Tax Credit (EITC), and an array of indicators associated with school readiness, a key focus of the CPC.

**Outcomes And Indicators Targeted By Each SPA/AIC Council**

Outcome and Indicators	SPA/AIC Council								AICC
	1	2	3	4	5	6	7	8	

**Good Health**

Percentage of children with health insurance			■		■	■	■		
Percentage of adults with health insurance			■		■	■	■		
Enrollments in/use of Medi-Cal and Healthy Families			■	■	■				
Access to and utilization of health care services				■		■			
Quality of health care services				■					
Access to medical care						■			
Teen pregnancy						■			
Sexually transmitted diseases						■			
Use of pre-natal care						■			
Weekly physical activity by children						■			
Children 0-6 who receive immunizations on time								■	
Percentage of children who begin school having had a physical exam								■	

**Safety and Survival**

Juvenile crime rates	■								
Crime rates in public schools	■								
Number of schools, CBOs, and others giving sensitivity training		■							
Child abuse and neglect referrals for emergency Response					■				■
Assaults						■			
Misdemeanor and felony arrests for ages 10-17							■		



Outcome and Indicators	SPA/AIC Council								AICC
	1	2	3	4	5	6	7	8	

**Economic Well-Being**

Access to quality child care experiences			■						■	
Availability of quality child care experiences			■	■						
Enrollment in Earned Income Tax Credit Program									■	
Employment rates									■	

**Social and Emotional Well-Being**

Suicides					■					
Cutting and other acts of self-mutilation					■					
Hospitalizations due to self-inflicted injuries					■					
Hospitalizations due to eating disorders					■					
Acts that lead to 601s and 602s					■					
Participation in structured out-of-school activities					■					
Emotional attachment to a caring adult					■					
Children in out of home placements						■				■
Children placed in adoption										■
Emotional well-being of children										■
Emotional well-being of parents										■
Level of biculturation among children and parents										■

**School Readiness (aka Education and Workforce Readiness)**

Attendance in after-school programs	■									
Number of children entering kindergarten assessed for developmental milestones		■								
Stakeholder awareness of link between developmental milestones and school success		■								
School attendance rates			■							
Parent involvement in schools			■							
3rd and 9th grade reading levels				■		■				
Access to Family Literacy and Resources				■						
Utilization of school-based health services				■						
API scores by school						■	■			
Credentialed teachers						■				
Leadership teams in each district							■			

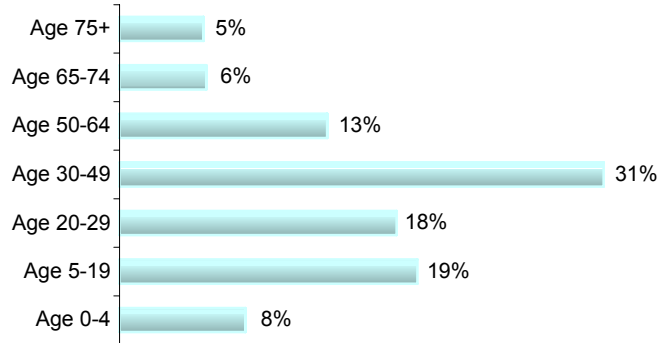
## A Snapshot of the Well-Being of the County's Children and Families

The following is a snapshot of what can be learned from the CPC ScoreCards and the Countywide Indicators, in addition to demographic data on the children and families of Los Angeles County. The data presented below is presented for each of the five outcomes: good health, safety and survival, economic well-being, social and emotional well-being, and education and workforce readiness. The most recent indicator data available is for 1999.

**Los Angeles County Population By Age**

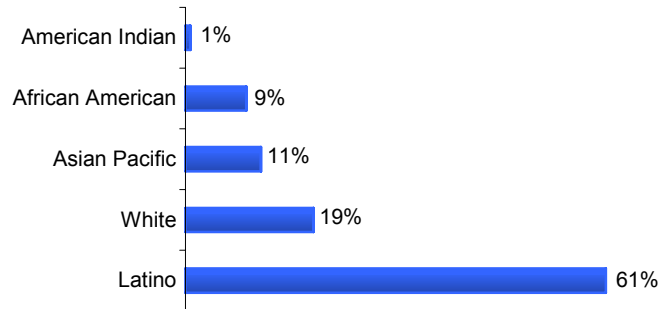
### Demographics of Los Angeles County

In 1999, Los Angeles County was home to almost 9.8 million people. Its population is rich in racial and ethnic diversity, as well as age diversity. The largest age group consists of individuals between the ages of 30-49. This adult working-age population is a significant majority representing more than 62 percent of the County's total population.



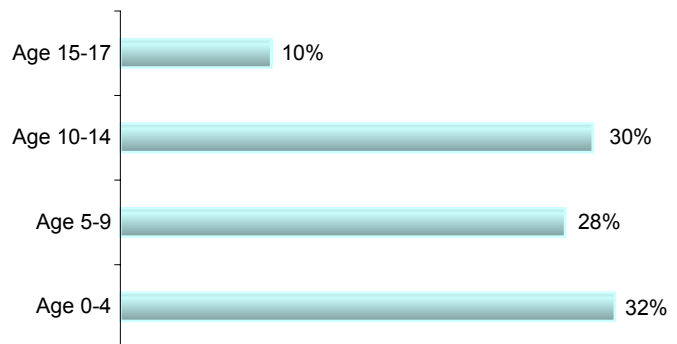
Los Angeles County is home to almost 2.5 million children, which represents over 25 percent of the County's total population. This is a slight decline from 1998, when there were over 2.5 million children in the County. The children of Los Angeles are a diverse group, reflecting the diversity of the population as a whole. However, Latino children remain the significant majority at 61 percent, White children are the second largest group representing 19 percent of the population. Asian Pacific Americans are 11 percent of the children population and African Americans 9 percent. American Indians remain constant at 1 percent of the County's children's population.

**Racial/Ethnic Diversity of Los Angeles County Children**



In terms of age diversity, the majority of children are spread fairly evenly between 0-4, 5-9 and 10-14 age groups, ranging between 28-32 percent of the children's population. High school age teenagers are a significant minority, representing only 10 percent of the children's population.

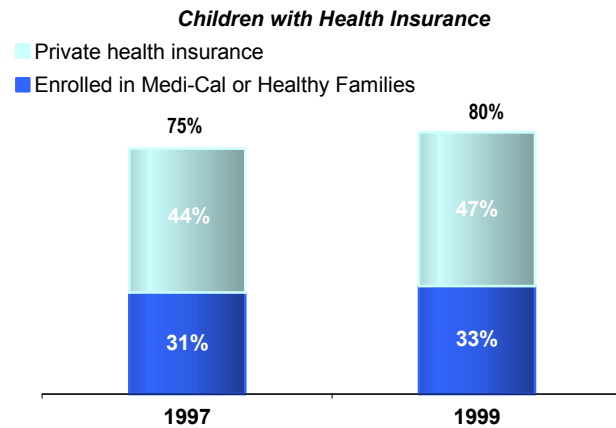
**Los Angeles County Children By Age**





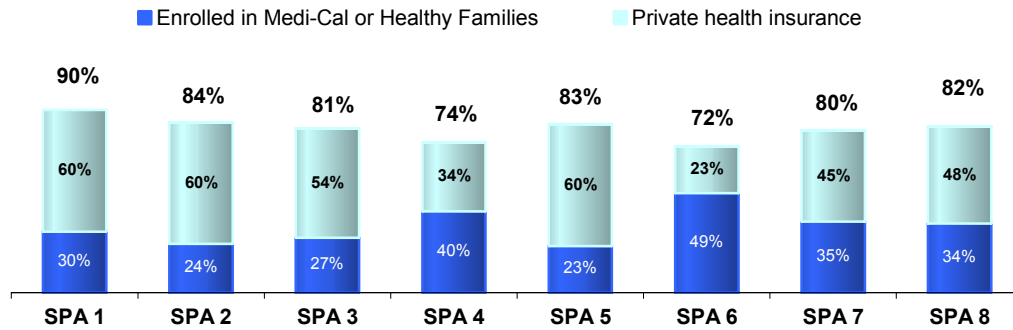
### Good Health

Lack of adequate health insurance has been identified as the single most important barrier to health care services for children in the United States. The data shows that one in five of the County's children lack health insurance. Compared to children with health insurance, children who are uninsured are more likely to: lack a regular provider; receive fewer immunizations and other well-child care; rely on emergency rooms for care, and forego needed care for health conditions such as ear and throat infections and asthma. The lack of adequate health insurance has been identified as the single most important barrier to health care services for children and has an impact on all other areas of child well-being. From 1997 to 1999, there was an improvement in the number of children with health insurance, which increased by 5 percent.

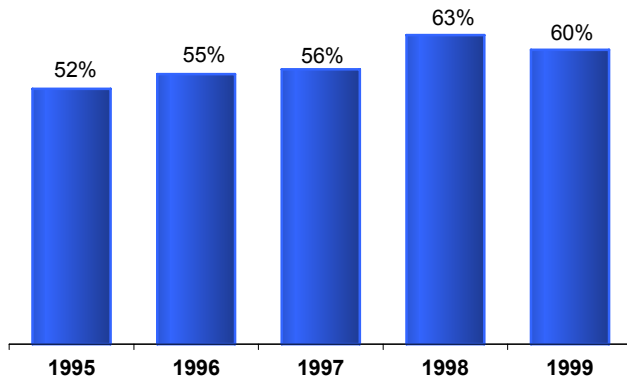


However, children are not covered by health insurance at equal levels across the County. SPA 1 has the highest rate of health insurance coverage for children, with 90 percent of all children covered. At the other extreme, only 72 percent of children in SPA 6 have health insurance. Furthermore, the type of health insurance coverage also varies. The majority of children living in SPAs 4 and 6 rely most heavily on public health insurance such as Medi-Cal and Healthy Families.

### Children with Health Insurance by SPA



### Children Adequately Immunized at Age 2



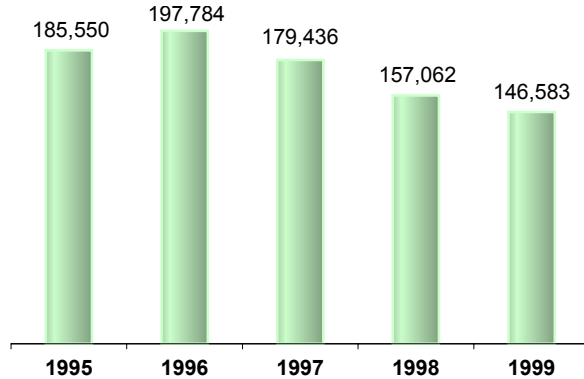
Another indicator of good health for children is whether or not they are adequately immunized by the age of two. According to the recommended children's immunization schedule, a child should have received vaccines to protect them against vaccine-preventable diseases such as the measles, mumps, and polio by the age of two. While the rate increased steadily from 1995 to 1998, there was a slight decrease from 1998 to 1999. More

disaggregate data is needed to identify service supply and access challenges for children getting adequately immunized in specific communities.

### Safety and Survival

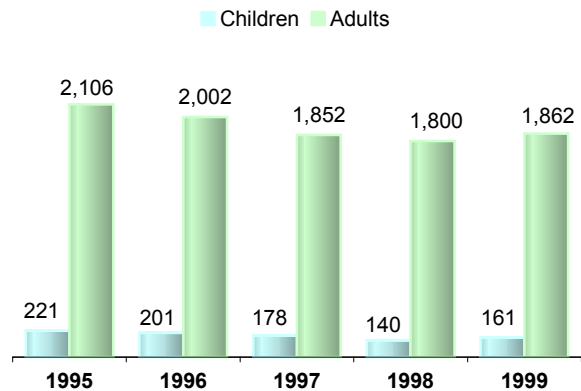
The number of child abuse and neglect referrals to Emergency Response were one third lower in 1999 compared to 1997. These numbers not only portray hardships for children living in desperate conditions, but indicate the challenges inherent in identifying and investigating cases of abuse and neglect, and protecting children from future harm.

**Child Abuse and Neglect Referrals to Emergency Response**



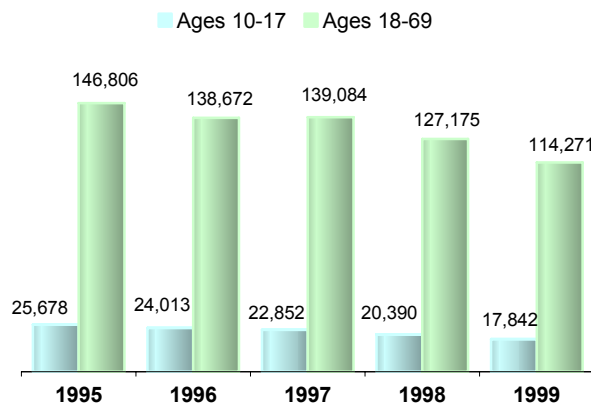
Accidental deaths due to injury of children and adults alike steadily decreased from 1995 to 1998. However, accidental deaths increased for both groups in 1999 by 15 percent and 3.4 percent, respectively. More disaggregate data, especially for children's deaths are needed to identify contributing factors and geographic and community specific impacts related to this increase.

**Accidental Injury Deaths Countywide**



Felony arrests for all persons in Los Angeles County have declined during the past five years, mirroring national trends. The data for felony arrests include violent, property, and drug offenses. Felony arrests for children age 10-17 declined by 31 percent and for adults age 18-69 by over 22 percent.

**Countywide Felony Arrests**

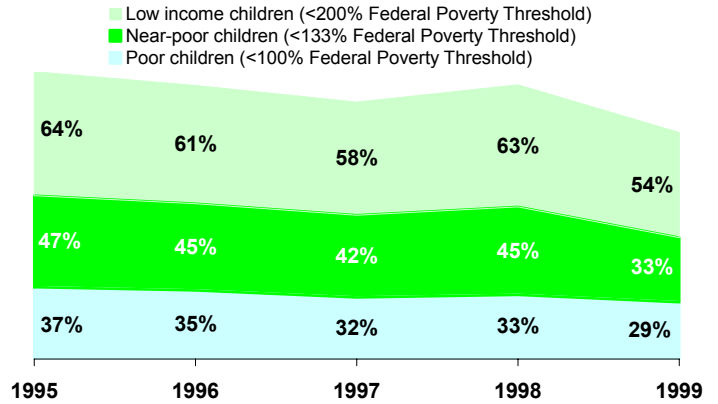




**Economic Well-Being**

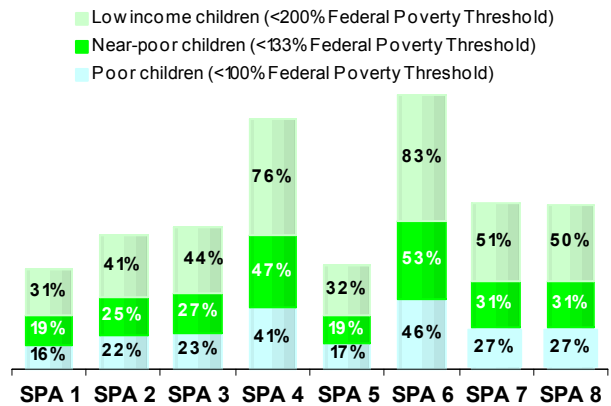
One-third – or an estimated 830,000 – of the County’s children live in extreme poverty, defined as at or below the Federal poverty level. (The 1999 Federal poverty level for a family of four is an annual income of \$16,895). Nearly one-half – about 1.2 million – of the County’s children live barely above this level, at 133 percent of poverty. While economic prosperity has improved for some over time, and the overall proportion of the County’s children in poverty declined, the disparities across the County are striking.

**Children Living in Poverty**



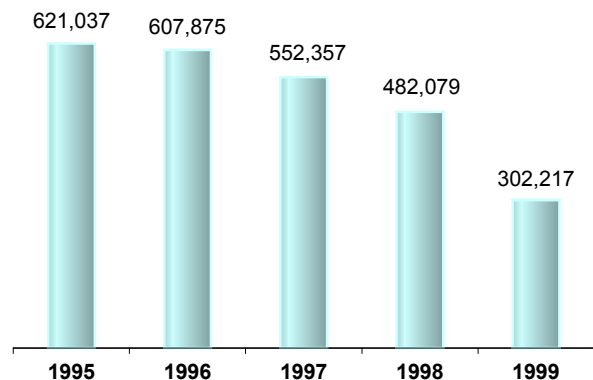
The concentration of the County’s children living in poverty continues to be in central and south Los Angeles, SPA 4 and 6 respectively. Not only do these SPAs have the greatest number of children living in poverty, but many of these children live in extreme poverty, with the majority of them living at or below the poverty level.

**Children Living in Poverty by SPA**



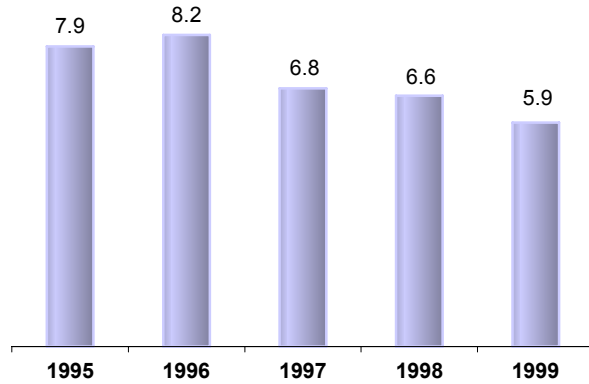
At the same time, changes in the nation’s welfare system have challenged state and local governments to redefine the safety net and support for those in need. The decline in the numbers of children supported by CalWORKs from 1995 to 1999 dramatizes these changes. In a five-year period, the number of children supported by CalWORKs was reduced by half.

**Children Supported by CalWORKs**



The adult unemployment rate mirrored the general positive trends seen in children living in poverty and supported by CalWORKS at the County level. While the adult unemployment rate decreased by over 25 percent during this five-year period across the County, attempts to disaggregate data by SPAs will help to identify the clusters of chronic unemployment in specific communities.

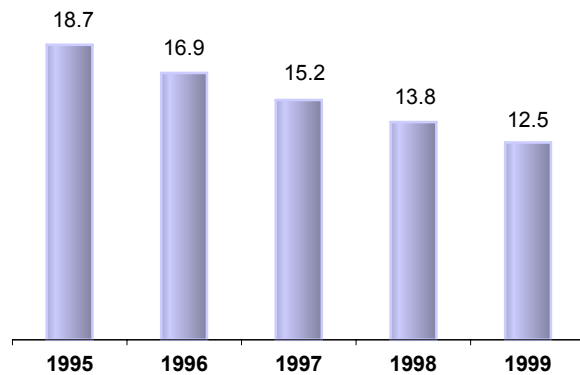
**Countywide Adult Unemployment Rate**



**Social and Emotional Well-Being**

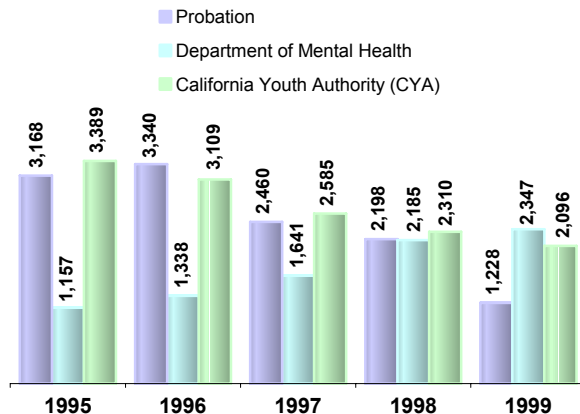
The rate of teen births is an important predictor of a child’s social and emotional well-being since bearing a child during adolescence is often associated with long-term difficulties for the mother, her child, and society. Between 1995 and 1999 there has been a steady decline – a decline of over 25 percent over a five-year period. This positive downward trend offers encouragement that the County can “turn the curve” on conditions of well-being when there is commitment, joint effort, and dedicated resources toward a common goal.

**Teen Birth Rate  
(Cases per 1,000 Females, Ages 10-17)**



The number of children that are separated from their natural parents and immediate family members represents another indicator of children’s social and emotional well-being. On a County level, the trends of children in out-of-home care is improving with regard to the number of placements tracked in three of the four major departments and agencies which oversee the safety and discipline of children. The increase in out-of-home placement by the Department of Mental Health warrants a more in-depth look at the factors contributing to the County-level and SPA-level trends.

**Children Placed in Out-of-Home Care**

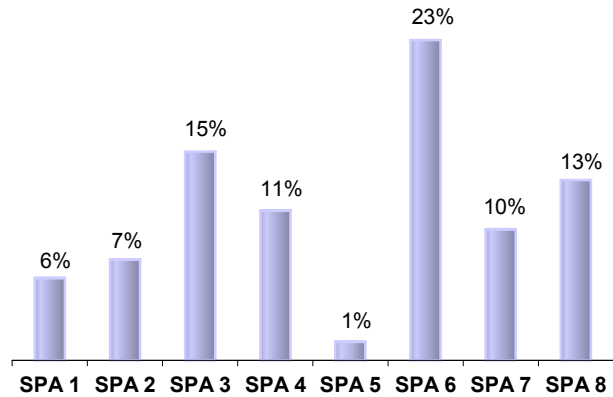






Due to the significantly larger caseload of the Department of Family and Children Services (DCFS) as well as lack of data prior to 1997, their data was excluded from the chart above. They did experience an 8 percent decline in the number of children placed in foster care, decreasing from almost 53,000 children to almost 49,000. However, the concentration of children placed in foster care is concerning. Approximately one out of four children placed in foster care is from south Los Angeles (SPA 6).

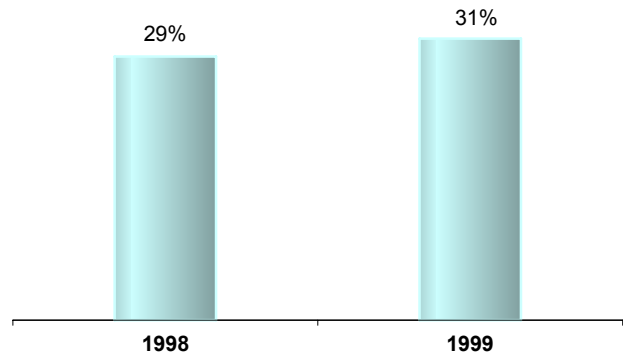
**Percent of Children in Foster Care by SPA**



**Education and Workforce Readiness**

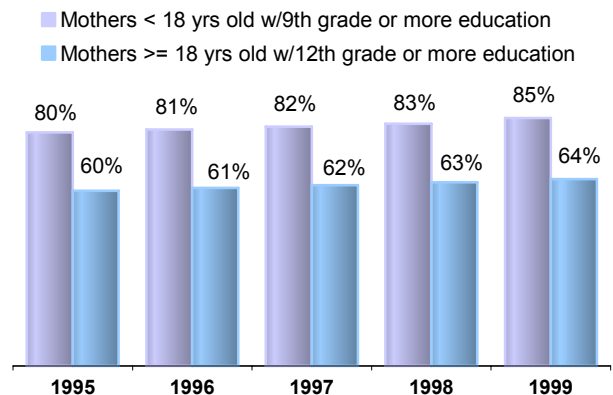
A key indicator that demonstrates children’s school readiness and success in school is the number of children reading at the appropriate level in third grade. Reading at the appropriate grade level measures the success of early literacy, which will, in turn, indicate improvement in the proportion of children who complete high school. Thus, reading by grade three is an important milestone for all children and one that will reflect successes in the promotion of early literacy.

**3rd Grade Students Reading at Appropriate Grade Level**



Another important indicator of a child’s education readiness and success in school is the level of a mother’s education at the child’s birth. Research has shown that the level of education of the mother at her child’s birth is significant in large part because of the primary role she has in her child’s health, well-being, care, and development.

**Mother’s Educational Attainment at Child’s Birth**



## **CONCLUSION**

The indicators highlighted above represent a mix of improvement and continued challenges that impact the well-being of children in Los Angeles County. In a County as vast and complex as Los Angeles, the improvements in child well-being are encouraging. However, there is much work ahead for the County and its partners to improve the support and protection of the County's children, families, and communities.

While progress has been made in all five outcome areas, a number of indicators have remained relatively static or showed worsening conditions. The data highlighted regarding poverty, health insurance, and 3<sup>rd</sup> grade reading levels tells us these investments should be yielding better results. Especially when looking at the indicators by Service Planning Areas (SPAs) over time, it is evident that children living in certain communities continue to be at-risk and suffer from dangerous situations at critical levels.

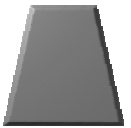
In order for there to be greater improvement in our most vulnerable communities and a reversal of these harmful trends, the County must continue to work across-agencies and with communities. Collectively, the County and its partners can better address the needs of children and families. There is mounting evidence that partnerships and collaborations are paying off, that data and outcomes matter, and that the transformations of the County systems underway can help significantly improve the well-being for children and their families.



**County-Administered Programs  
Serving Children and Families**

**Section Four**



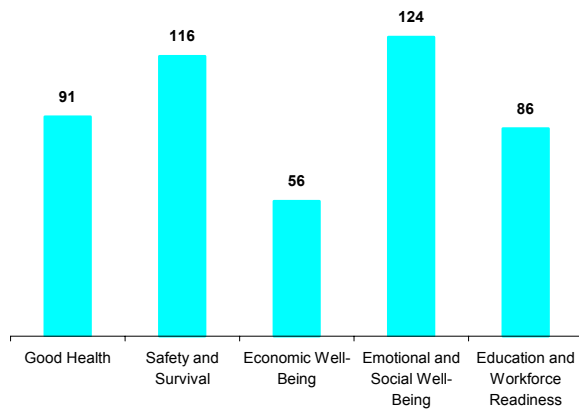


## County-Administered Programs Serving Children and Families

The County's health and human services programs represent the County's contribution to improving outcomes for children and their families. This section of the Children and Families Budget presents information on 175 County-administered programs that serve children and families. The programs were identified by departments, based on the following criteria:

- A significant portion of the program's target population includes children and/or families;
- The program represents a focused delivery of services with identifiable and discrete goals and objectives, intervention strategy, service population, and funding sources;
- The program represents a significant resource allocation and effort on behalf of the department to meet its mission; and
- The program aligns with the department's current management structure and strategic plan.

**Number of Children and Family Programs Per Outcome**



Identifying all of the County programs serving children and families allows for an ongoing review and assessment of individual programs, the interrelationship between programs, and the effect individual and collective programs have on the outcomes.

Number of Programs Serving Children and Families Per Department	
Animal Care and Control	1
Arts Commission	1
Auditor Controller	2
Beaches and Harbors	1
Chief Administrative Office	1
Child Support Services	2
Children and Family Services	48
Community and Senior Services	9
District Attorney	4
Fire Department	7
Health Services	25
Human Resources	1
Mental Health	13
Museum of Art	4
Museum of Natural History	8
Parks and Recreation	2
Probation Department	20
Public Defender	3
Public Library	1
Public Works	5
Public Social Services	19
Sheriff	3
<b>Total</b>	<b>180</b>

*Note: The total number of programs listed in the chart above includes five collaborative programs that were identified by more than one department.*

Program information is presented as follows:

1. **Program-Outcome Matrix** - provides a summary of County programs, organized by department with an identification of their contribution to the five Board-approved outcomes;
2. **Children and Family Programs Organized by Function** – provides a summary of County programs by cross-agency service delivery functions.

# COUNTY OF LOS ANGELES CHILDREN AND FAMILY PROGRAMS

<b>ANIMAL CARE AND CONTROL</b>
School Visitation
<b>ARTS COMMISSION</b>
Arts Education Hub
<b>AUDITOR CONTROLLER</b>
Children's Services Inspector General Children's Services Ombudsman
<b>BEACHES AND HARBORS</b>
WATER Youth Program
<b>CHILD SUPPORT SERVICES</b>
Child Support Services Program Keep Your Freedom, Keep Your Dreams
<b>CHIEF ADMINISTRATIVE OFFICE</b>
Office of Child Care

<b>CHILDREN AND FAMILY SERVICES (DCFS)</b>	
Administration * Adoptions * Alumni Resource Center * Asian Pacific Project * Assistance Payments * Black Family Investment Project * Bridges Transitional Housing Program for Emancipated Foster Youth * Central Los Angeles Sexual Abuse Unit * Child Abduction Unit * Child Abuse Prevention, Intervention, Treatment * Child Care Program * Child Protection Hotline * Crisis Intervention Team Deaf Services Unit * Drug Endangered Children * Emancipation/Independent Living Program * Emergency Response Command Post * Emergency Response Investigations * Emergency Shelter Care Recruitment Program * Enrichment Plus Program and Educational Initiative * Family Assessment and Services Team * Family Group Decision-Making Project * Family Preservation * Family Support Program * Family-to-Family Initiative * Foster Family Home Development and Support *	Health-Related Services * Home Connection * Indian Child Welfare Unit * Interagency Comprehensive Assessment Team * Job Development Services * Juvenile Court Services * Kinship Care Services * Latino Family Preservation Project * MacLaren Children's Center * Medical Placement Units * Minor Parent Services * Resource Utilization Management * Risk Assessment * Rites of Passage Project * Runaway Adolescent Project * Services for Emancipated Foster Youth * Start Taking Action Responsibly Today * Supervision and Case Management * Transitional Housing Placement Program * Victims of Crime Program * Wraparound * Youth Transitional Housing

<b>COMMUNITY AND SENIOR SERVICES</b>
Adult Protective Services * CalWORKS Youth Jobs Community Service Block Grant (CSBG) Community Service Centers/Senior Centers Older Americans Act * Refugee Employment Program Refugee Immigrant Training and Employment Program Workforce Investment Act Adult/Dislocated Worker Workforce Investment Act Youth Programs
<b>DISTRICT ATTORNEY</b>
Abolish Chronic Truancy Program Legal Enrichment and Decision-Making Program Rescue Youth Program * Strategy Against Gang Environment
<b>FIRE DEPARTMENT</b>
Explorers * Junior Lifeguard Cadet Program Junior Lifeguard Program * Nature in the Neighborhood Rescue Youth Program * WATER Youth Program Yogi Bear Schoolhouse

<b>HEALTH SERVICES</b>
Adolescent Intervention, Treatment and Recovery Program * Black Infant Health Program * California Children Services Program * Child Abuse Crisis Center Children's Health Outreach Initiative * Child Health & Disability Prevention Program Childhood Injury Prevention Center * Childhood Lead Poisoning Prevention Program Health Care Program for Children in Foster Care * Immunization Program Juvenile Court Health Services * Lactation Specialist and Breastfeeding Support Program Newborn Hearing Screening Program * Nurse Family Partnership Obstetrics/Pediatrics Services * Pediatric Spectrum of Disease Perinatal Alcohol and Drug Program Services * Perinatal Outreach and Education Program Prenatal Care Guidance Program * Psychiatric Adolescent Inpatient and Outpatient Services Respiratory Syncytial Virus Prophylaxis * School Based Clinics (Vaughn, Kennedy and Pacoima) Suspected Child Abuse and Neglect * Violence Prevention Program Women and Children's Residential Treatment Services

## HUMAN RESOURCES

Programs for County Employees with Children

## MENTAL HEALTH

Child Abuse Program AB 1733  
Children's Crisis Team and other Crisis Teams  
Children's System of Care \* Disabled Minors AB 3632  
Family Preservation  
Foster Care Mental Health/D-Rate Assessment Program  
Healthy Start Support Services for Children  
Interagency Comprehensive and Assessment Team  
Juvenile Justice Mental Health Services  
Outpatient Mental Health Services  
Start Taking Action Responsibility Today  
Transition Age Services \* Wraparound

## MUSEUM OF ART

Docent Tours \* Family Programs  
School Programs \* Special Constituencies

## MUSEUM OF NATURAL HISTORY

Enrichment Programs \* Exhibition Programs  
George C. Page Museum Programs  
Interpretive Education Programs  
Membership Programs \* School and Teacher Programs  
Technology and Education Research Programs  
William S. Hart Museum Programs

## PROBATION

Camp Community Transition Program (CCTP)  
Camp Residential Treatment  
Children's System of Care (SOC)  
Community Detention Program  
Court Officer Services  
Day Treatment Program  
Detention Services  
Dorothy Kirby Center  
Family Preservation Program  
Independent Living Program  
Intake Detention Control  
Juvenile Alternative Work Service (JAWS)  
Juvenile Court Investigation  
Juvenile Court Supervision  
Operation Read  
School-Based Supervision Program-LTFSS/JCPA  
Specialized Gang Suppression Program  
Suitable Placement Program  
TANF Community-Based Organization Services  
Youth/Family Accountability Model

## PARKS AND RECREATION

Recreation Programs  
Summer Food Service Program

## PUBLIC LIBRARY

Services for Children and Young People

## PUBLIC DEFENDER

Client, Assessment, Referral, Evaluation  
Juvenile Representation  
Post Disposition Participation Project

## PUBLIC SOCIAL SERVICES

After School Enrichment Program  
Cal-Learn Program  
CalWORKs (Cash Assistance)  
CalWORKs (Stage I Child Care)  
CalWORKs (Welfare-to-Work)  
Careers in Child Care  
Child Care Grant & Loan Program  
Child Care to Non-Needy Caretakers  
Child Care Training Institute/Provider Start-Up Kits  
Community-Based Teen Services Program  
Emergency Assistance to Prevent Eviction

## PUBLIC SOCIAL SERVICES

Food Stamp Nutrition Program  
Multi-Disciplinary Family Inventory \* Safe Places  
Services to Cal-Learn & Other Teen Parents  
Services to Teens with Special Needs  
Specialized Unit to Expedite the Licensing Process  
Teen "Passport to Success"  
Transitional Support for Homeless CalWORKs Families

## PUBLIC WORKS

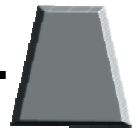
Crossing Guard Program  
Environmental Defenders Elementary Education Program  
Suggested Safe Route Maps to School  
Teen Pedestrian Safety Education  
Transportation Services

## SHERIFF

Deputy Explorer  
Success Through Awareness and Resistance  
Youth Activity Leagues



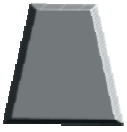




## PROGRAM-OUTCOME MATRIX

The Program-Outcome Matrix displays all County programs, organized by department, and demonstrates the impact of each program on the five outcomes. The inventory includes 174 programs that directly or indirectly provide services to children and families in Los Angeles County. As the matrix demonstrates, each of the programs included in the inventory directly contributes to at least one outcome, while most programs have an affect on multiple outcomes.

Education and Workforce Readiness					
Emotional and Social Well-Being					
Economic Well-Being					
Safety and Survival					
Good Health					
<b>ANIMAL CARE AND CONTROL</b>					
School Visitation .....		✓		✓	
<b>ARTS COMMISSION</b>					
Arts Education Hub .....				✓	✓
<b>AUDITOR-CONTROLLER</b>					
Children's Services Inspector General .....	✓	✓	✓	✓	✓
Children's Services Ombudsman .....	✓	✓	✓	✓	✓
<b>BEACHES AND HARBORS</b>					
W.A.T.E.R. Youth Program .....	✓	✓		✓	✓
<b>CHIEF ADMINISTRATIVE OFFICE</b>					
Office of Child Care .....			✓	✓	
<b>CHILD SUPPORT SERVICES</b>					
Child Support Services Program .....			✓		
Keep Your Freedom, Keep Your Dreams .....	✓			✓	✓
<b>CHILDREN AND FAMILY SERVICES</b>					
Administration .....	✓	✓	✓	✓	✓
Adoptions .....	✓	✓	✓	✓	✓
Alumni Resource Center (ARC) .....	✓	✓	✓	✓	✓
Asian Pacific Project .....	✓	✓	✓	✓	
Assistance Payments .....	✓	✓	✓	✓	
Black Family Investment Project (BFIP) .....	✓	✓	✓	✓	
Bridges Transitional Housing Program for Emancipated Foster Youth .....	✓	✓	✓	✓	✓
Central Los Angeles Sexual Abuse Unit .....	✓	✓		✓	
Child Abduction Unit .....	✓	✓		✓	
Child Abuse Prevention, Intervention, Treatment .....	✓	✓		✓	
Child Care Program .....	✓	✓		✓	
Child Protection Hotline .....	✓	✓		✓	
Crisis Intervention Team .....	✓	✓		✓	
Deaf Services Unit (DSU) .....	✓	✓		✓	



**Education and Workforce Readiness**

**Emotional and Social Well-Being**

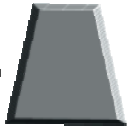
**Economic Well-Being**

**Safety and Survival**

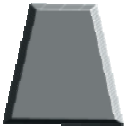
**Good Health**

**CHILDREN AND FAMILY SERVICES (Continued)**

Drug Endangered Children (DEC).....	✓	✓		✓	
Emancipation/Independent Living Program .....	✓	✓	✓	✓	✓
Emergency Response Command Post (ERCP).....	✓	✓		✓	
Emergency Response Investigations .....	✓	✓		✓	
Emergency Shelter Care Recruitment Program.....	✓	✓		✓	
Enrichment Plus Program and Educational Initiative .....					✓
Family Assessment and Services Team (FAST).....	✓	✓	✓	✓	
Family Group Decision-Making Project (FGDM).....		✓		✓	
Family Preservation.....	✓	✓	✓	✓	✓
Family Support Program.....	✓	✓	✓	✓	✓
Family-to-Family Initiative.....	✓	✓		✓	✓
Foster Family Home Development and Support .....	✓	✓	✓	✓	✓
Health-Related Services.....	✓	✓		✓	
Home Connection Program.....	✓	✓	✓	✓	✓
Indian Child Welfare Unit (ICWU).....	✓		✓	✓	✓
Interagency Comprehensive Assessment Team (ICAT).....	✓	✓		✓	✓
Job Development Services .....					✓
Juvenile Court Services.....		✓			
Kinship Care Services .....	✓	✓		✓	
Latino Family Preservation Project (LFPP) .....	✓	✓	✓	✓	
MacLaren Children’s Center (MCC) .....		✓		✓	
Medical Placement Units (MPU) .....	✓	✓		✓	
Minor Parent Services (MPS).....		✓		✓	
Resource Utilization Management (RUM).....	✓	✓	✓	✓	✓
Risk Assessment.....		✓			
Rites of Passage Project.....	✓	✓		✓	✓
Runaway Adolescent Project (RAP).....	✓	✓		✓	✓
Services for Emancipated Foster Youth (LTFSS #19) .....				✓	✓
Start Taking Action Responsibility Today (START) .....	✓	✓		✓	✓
Supervision and Case Management .....	✓	✓	✓	✓	✓
Transitional Housing Placement Program (THPP).....	✓	✓	✓	✓	
Victims of Crime Program (VOC) .....	✓	✓	✓	✓	
Wraparound.....	✓		✓	✓	✓
Youth Transitional Housing .....	✓	✓	✓	✓	✓



<b>Education and Workforce Readiness</b>					
<b>Emotional and Social Well-Being</b>					
<b>Economic Well-Being</b>					
<b>Safety and Survival</b>					
<b>Good Health</b>					
<b>COMMUNITY AND SENIOR SERVICES</b>					
Adult Protective Services (APS).....		✓			
CalWORKs Youth Jobs (LTFSS #23).....					✓
Community Services Block Grant (CSBG).....			✓	✓	
Community Service Centers/Senior Centers.....	✓		✓	✓	
Older Americans Act (OAA).....	✓			✓	
Refugee Employment Program (REP).....			✓		✓
Refugee Immigrant Training and Employment Program.....			✓		✓
Workforce Investment Act (WIA) Adult/Dislocated Worker.....			✓		✓
Workforce Investment Act (WIA) Youth Programs.....			✓		✓
<b>DISTRICT ATTORNEY</b>					
Abolish Chronic Truancy (ACT) Program.....		✓			✓
Legal Enrichment and Decision-Making Program (Project L.E.A.D.).....		✓			
Rescue Youth Program.....	✓		✓	✓	✓
Strategy Against Gang Environment (S.A.G.E.).....		✓			
<b>FIRE</b>					
Explorers.....	✓	✓	✓	✓	✓
Junior Lifeguard Cadet Program.....	✓	✓	✓	✓	✓
Junior Lifeguard Program.....	✓	✓	✓	✓	✓
Nature in the Neighborhood.....	✓	✓		✓	✓
Rescue Youth Program.....	✓	✓	✓	✓	✓
W.A.T.E.R. Youth Program.....	✓	✓		✓	✓
Yogi Bear Schoolhouse.....		✓			
<b>HEALTH SERVICES</b>					
Adolescent Intervention, Treatment and Recovery Program (AITRP).....				✓	
Black Infant Health Program.....	✓			✓	
California Children Services (CSS) Program.....	✓				
Child Abuse Crisis Center.....	✓	✓		✓	
Children's Health Outreach Initiative (CHOI).....	✓			✓	
Child Health and Disability Prevention (CHDP) Program.....	✓				
Childhood Injury Prevention Center.....	✓		✓	✓	
Childhood Lead Poisoning Prevention Program (CLPPP).....	✓	✓			
Health Care Program for Children in Foster Care (HCPCFC).....	✓				
Immunization Program.....	✓				✓
Juvenile Court Health Services.....	✓				
Lactation Specialist and Breastfeeding Support Program.....	✓		✓	✓	
New Born Hearing Screening Program (NHSP).....	✓				
Nurse Family Partnership.....	✓		✓		✓
Obstetrics/Pediatrics Services.....	✓				



**Education and Workforce Readiness**

**Emotional and Social Well-Being**

**Economic Well-Being**

**Safety and Survival**

**Good Health**

**HEALTH SERVICES (Continued)**

Pediatric Spectrum of Disease .....	✓	✓			
Perinatal Alcohol and Drug Program Services .....	✓				✓
Perinatal Outreach and Education Program .....	✓			✓	
Prenatal Care Guidance Program .....	✓			✓	
Psychiatric Adolescent Inpatient and Outpatient Services .....	✓			✓	
Respiratory Syncytial Virus (RSV) Prophylaxis .....	✓	✓	✓		
School-Based Clinics (Vaughn, Kennedy, and Pacoima) .....	✓	✓			
SCAN - Suspected Child Abuse and Neglect .....		✓		✓	
Violence Prevention Program .....		✓		✓	
Women and Children's Residential Treatment Services .....	✓			✓	

**HUMAN RESOURCES**

Programs for County Employees with Children .....				✓	✓
---	--	--	--	---	---

**MENTAL HEALTH**

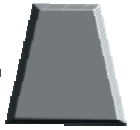
Child Abuse Program AB 1733 .....	✓	✓		✓	
Children's Crisis Team and Other Crisis Teams .....		✓		✓	
Children's System of Care (SOC) .....	✓	✓		✓	
Disabled Minors AB 3632 .....				✓	✓
Family Preservation .....		✓		✓	
Foster Care Mental Health/D-Rate Assessment Program .....		✓		✓	✓
Healthy Start Support Services for Children .....	✓	✓		✓	
Interagency Comprehensive Assessment Team (ICAT) .....	✓	✓		✓	✓
Juvenile Justice Mental Health Services .....		✓		✓	
Outpatient Mental Health Services .....		✓		✓	✓
Start Taking Action Responsibly Today (START) .....	✓	✓		✓	✓
Transition Age Services .....	✓	✓	✓	✓	✓
Wraparound .....	✓		✓	✓	✓

**MUSEUM OF ART**

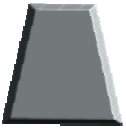
Docent Tours .....					✓
Family Programs .....				✓	
School Programs .....				✓	✓
Special Constituencies .....					✓

**MUSEUM OF NATURAL HISTORY**

Enrichment Programs .....				✓	✓
Exhibition Programs .....				✓	✓
George C. Page Museum Programs .....				✓	✓
Interpretive Education Programs .....				✓	✓
Membership Programs .....				✓	



<b>Education and Workforce Readiness</b>					
<b>Emotional and Social Well-Being</b>					
<b>Economic Well-Being</b>					
<b>Safety and Survival</b>					
<b>Good Health</b>					
<b>MUSEUM OF NATURAL HISTORY</b>					
School and Teacher Programs.....				✓	✓
Technology and Education Research Programs.....				✓	✓
William S. Hart Museum Programs.....				✓	✓
<b>PARKS AND RECREATION</b>					
Recreation Programs.....	✓	✓		✓	✓
Summer Food Service Program.....	✓				
<b>PROBATION</b>					
Camp Community Transition Program (CCTP).....		✓			
Camp Residential Treatment.....		✓			✓
Children's System of Care (SOC).....	✓	✓		✓	
Community Detention Program.....		✓			
Court Officer Services.....		✓			
Day Treatment Program.....		✓		✓	
Detention Services.....		✓			✓
Dorothy Kirby Center.....	✓	✓			
Family Preservation Program.....		✓		✓	
Independent Living Program.....		✓		✓	
Intake Detention Control.....		✓			
Juvenile Alternative Work Service (JAWS).....		✓			
Juvenile Court Investigation.....		✓			
Juvenile Court Supervision.....		✓			✓
Operation Read.....		✓			✓
School-Based Supervision Program-LTFSS/JCPA.....		✓		✓	✓
Specialized Gang Suppression Program.....		✓			
Suitable Placement Program.....		✓		✓	
TANF Community-Based Organization Services.....		✓		✓	✓
Youth/Family Accountability Model (YFAM).....		✓		✓	
<b>PUBLIC DEFENDER</b>					
Client, Assessment, Referral, Evaluation.....				✓	
Juvenile Representation.....		✓			
Post Disposition Participation Project.....				✓	
<b>PUBLIC LIBRARY</b>					
Library Services for Children and Young People Program.....				✓	✓
<b>PUBLIC SOCIAL SERVICES</b>					
After School Enrichment Program.....	✓	✓	✓	✓	✓
Cal-Learn Program.....	✓	✓	✓	✓	✓
CalWORKs (Cash Assistance).....	✓	✓	✓	✓	✓
CalWORKs (Stage I Child Care).....		✓	✓	✓	✓
CalWORKs (Welfare-to-Work).....		✓	✓	✓	✓



**Education and Workforce Readiness**

**Emotional and Social Well-Being**

**Economic Well-Being**

**Safety and Survival**

**Good Health**

**PUBLIC SOCIAL SERVICES (Continued)**

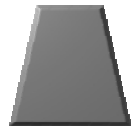
Careers in Child Care .....		✓	✓	✓	✓
Child Care Grant and Loan Program .....			✓		✓
Child Care to Non-Needy Caretakers (LTFSS #31A) .....				✓	
Child Care Training Institute/Provider Start-Up Kits .....		✓	✓	✓	✓
Community-Based Teen Services Program (LTFSS #17) .....	✓	✓	✓	✓	✓
Emergency Assistance to Prevent Eviction .....		✓	✓	✓	✓
Food Stamp Nutrition Program .....	✓	✓	✓	✓	✓
Multi-Disciplinary Family Inventory (LTFSS #38) .....	✓	✓	✓	✓	✓
Safe Places .....		✓		✓	✓
Services to Cal-Learn & Other Teen Parents (LTFSS #22) .....					✓
Services to Teens with Special Needs (LTFSS #18) .....	✓	✓	✓	✓	✓
Specialized Unit to Expedite the Licensing Process (Child Care) .....		✓	✓		✓
Teen "Passport to Success" (LTFSS #20) .....	✓	✓		✓	✓
Transitional Support for Homeless CalWORKs Families .....		✓	✓	✓	

**PUBLIC WORKS**

Crossing Guard Services .....		✓			
Environmental Defenders Elementary Education Program .....					✓
Suggested Safe Route Maps to School .....		✓			
Teen Pedestrian Safety Education .....		✓			
Transportation Services .....	✓		✓	✓	✓

**SHERIFF**

Deputy Explorer .....	✓				✓
Success Through Awareness and Resistance (S.T.A.R.) .....		✓			✓
Youth Activity Leagues (Y.A.L.) .....		✓		✓	



## Children and Family Programs Organized by Function

The County’s health and human service delivery system is comprised of numerous programs aimed at addressing the myriad of children and families’ needs. Despite the diversity of these programs, many programs serve the same clients, rely on similar or complementary intervention and prevention strategies, or address similar client needs. To better understand and analyze the interrelationship of these programs, they have been grouped into ten cross-agency functional areas. The inventory categorizes the programs by function and identifies the County-administered program name, program description, and collaborative partners supporting the development or service delivery of the program.



The ten functional areas are defined as follows:

**Assessment and Disposition** – Programs that provide client assessment and recommendations for appropriate disposition to best address the needs of the child and/or family.

**Child Abuse Treatment** – Programs that provide treatment for child abuse.

**Child Protection** – Programs that protect or promote the welfare and safety of children by attempting to prevent or remedy problems resulting from neglect, abuse, and/or exploitation.

**Emancipation Services/ILP** – Programs that assist current and former foster youth, ages 16 to 21, to transition into adulthood.

**Enrichment/Education** – Programs that provide education, training or cultural enrichment services to children and/or families.

**Family Centered Services** – Programs that provide services to children and families by building on the strengths and addressing the needs of the entire family.

**Out-of-Home Care** – Programs that provide services and support to dependent, delinquent, and/or emotionally disturbed children who are in the care of the County.

**Special Population Services** – Programs that provide services that are targeted for a specific population.

**Support Services** – Programs that provide necessary support services, including departmental administrative operations, to meet the economic, health, and safety needs of children and families.

**Supervision and Case Management** – Programs that provide case management services and/or supervision of children and families.

Number of Programs Per Functional Area	
Assessment and Disposition	7
Child Abuse Treatment	6
Child Protection	12
Emancipation Services/ILP	8
Enrichment/Education	36
Family Centered Services	23
Out-of-Home Care	16
Special Population Services	23
Support Services	36
Supervision and Case Management	8
<b>Grand Total of Programs:</b>	<b>175</b>



## Assessment and Disposition

Client, Assessment, Referral, Evaluation  
Court Officer Services  
Intake Detention Control  
Interagency Comprehensive Assessment  
Team  
Juvenile Court Investigation  
Juvenile Representation  
Post Disposition Participation Project

## Child Abuse Treatment

Central Los Angeles Sexual Abuse Unit  
Child Abuse Crisis Center  
Child Abuse Prevention, Intervention, Treatment  
Child Abuse Program AB 1733  
Victims of Crime Program  
Suspected Child Abuse and Neglect

## Family-Centered Services

Adoptions  
Adult Protective Services  
Black Family Investment Project  
Child Health Outreach Initiative  
Children's System of Care  
Community Services Block Grant  
Community Service Center  
Senior Centers  
Day Treatment Program  
Family Assessment and Services Team  
Family Group Decision-Making Project  
Family Preservation  
Family Programs

Family Support Program  
Family-to-Family Initiative  
Latino Family Preservation Project  
Multi-Disciplinary Family Inventory  
Older Americans Act  
Out-of-Home Care  
Risk Assessment  
Strategy Against Gang Environment  
TANF Community-Based Organization  
Services  
Teen "Passport to Success"  
Workforce Investment Act Adult/  
Dislocated Worker

## Special Population Services

Adolescent Intervention, Treatment,  
and Recovery Program  
Asian Pacific Project  
Black Infant Health Program  
Cal-Learn Program  
California Children Services Program  
Deaf Services Unit  
Drug Endangered Children  
Indian Child Welfare Unit  
Keep Your Freedom, Keep Your Dreams  
Minor Parent Services  
Perinatal Alcohol and Drug Program Services  
Perinatal Outreach and Education Program

Prenatal Care Guidance Program  
Refugee Employment Program  
Refugee Immigrant Training and  
Employment Program  
Runaway Adolescent Project  
School-Based Clinics

Services to Teens with Special Needs  
Special Constituencies  
Start Taking Action Responsibly Today  
Transition Age Services  
Women and Children's Residential  
Treatment Services

## Out-of-Home Care

Camp Residential Treatment  
Children's Services Ombudsman  
Crisis Intervention Team  
Detention Services  
Dorothy Kirby Center  
Emergency Shelter Care Recruitment Program  
Foster Care Mental Health/  
D-Rate Assessment Program  
Foster Family Home Development and Support  
Home Connection Program  
Juvenile Court Health Services  
Kinship Care Services  
MacLaren Children's Center  
Medical Placement Units  
Resource Utilization Management  
Suitable Placement Program  
Wraparound



## Child Protection

Child Abduction Unit  
Child Protection Hotline  
Childhood Lead Poisoning Prevention Program  
Children's Services Inspector General  
Crossing Guard Program  
Emergency Response Command Post  
Emergency Response Investigations  
Junior Lifeguard Program  
Juvenile Court Services  
Suggested Safe Route Maps to School  
Teen Pedestrian Safety Education  
Violence Protection Program

## Support Services

Administration  
Assistance Payments  
CalWORKS (Cash Assistance)  
CalWORKS (Stage I Health Care)  
CalWORKS (Welfare-to-Work)  
CalWORKS Youth Jobs  
Child Care Grant and Loan Program  
Child Care Program  
Child Care to Non-Needy Caretakers  
Child Care Training Institute/Provider Start-Up Kits  
Child Health and Disability Prevention Program  
Child Support Services Program  
Childhood Injury Prevention Center  
Children's Crisis Team and Other Crisis Teams  
Emergency Assistance to Prevent Eviction  
Food Stamp Nutrition Program  
Health Care Program for Children in Foster Care  
Health-Related Services  
Healthy Start Support Services for Children  
Immunization Program

## Education/Enrichment

Abolish Chronic Truancy Program  
After School Enrichment Program  
Arts Education Hub  
Careers in Child Care  
Community-Based Teen Services Program  
Disabled Minors AB 3632  
Docent Tours  
Enrichment Plus Program and Educational Initiative  
Enrichment Program  
Environmental Defenders Elementary Education Program  
Exhibition Program  
Explorer Program (Fire and Sheriff)  
George C. Page Museum Programs  
Interpretive Education Programs  
Junior Lifeguard Cadet Program  
Legal Enrichment and Decision-Making Program  
Library Services for Children and Young People  
Membership Programs  
Nature in the Neighborhood  
Operation Read  
Rescue Youth Program  
Recreation Programs  
Rites of Passage Project  
School and Teacher Programs  
School Programs  
School Visitation  
Services to Cal-Learn and Other Teen Parents  
Success through Awareness and Resistance  
Technology and Education Research Programs  
WATER Youth Program  
William S. Hart Museum Programs  
Workforce Investment Act Youth Programs  
Yogi Bear Schoolhouse  
Youth Activity Leagues

## Supervision and/or Case Management

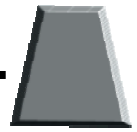
Camp Community Transition Program  
Community Detention Program  
Juvenile Alternative Work Service  
Juvenile Court Supervision  
School-Based Supervision Program  
Specialized Gang Suppression Program  
Supervision and Case Management  
Youth/Family Accountability Model

## Emancipation

### Services

Alumni Resource Center  
Bridges Transitional Housing Program for Emancipated Foster Youth  
Emancipation/Independent Living Program  
Independent Living Program  
Job Development Services  
Services for Emancipated Foster Youth  
Transitional Housing Placement Program  
Youth Transitional Housing





## PROGRAMS ORGANIZED BY FUNCTION

### ASSESSMENT AND DISPOSITION

#### **Children and Family Services**

**Interagency Comprehensive Assessment Team (ICAT)** Department of Mental Health

Develops services that work toward addressing the mental health needs of DCFS children through collaboration and a liaison between DMH and within the various operations in DCFS.

#### **Mental Health**

**Interagency Comprehensive Assessment Team (ICAT)** DCFS, Association of Community Human Services Agencies

Multi-disciplinary assessment and consultation for children/youth entering the child welfare system that are in need of mental health services. Assists Children Service's Workers by linking mental health services, and promotes stabilization by averting placement disruptions.

#### **Probation**

**Court Officer Services** Sheriff, Local Police Departments, DA, Public Defender, DMH, DHS, and Juvenile Courts

Deputy Probation Officers (DPO) are assigned to juvenile courts as a representative of the Probation Officer. The DPO coordinates activities between Probation, the court, and other juvenile justice agencies, and provides resource information for minors and parents. All decisions made by the court are communicated by the court DPO to the pertinent Probation office or program.

**Intake Detention Control** Sheriff, Local Police Departments, DA, Public Defender, DMH, DHS, and Juvenile Courts

Responsible for receiving and processing requests for detention juveniles as indicated in the Welfare and Institutions Code, including petitions and other documents. Juveniles are assessed as to the need for detention pending their appearance in court on present allegations.

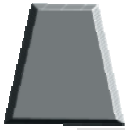
#### **Juvenile Court Investigation**

Provides reports to the Juvenile Court that assists bench officers in making proper dispositions for adjudicated minors. Deputy Probation Officers conduct in-depth investigations and prepare detailed reports, including recommendations supporting the needs of the minor and consider the safety of the community.

#### **Public Defender**

**Client, Assessment, Referral, Evaluation (C.A.R.E.)** Superior Court, Probation

Serves children who are entering the juvenile justice system in the County's juvenile halls who are exhibiting serious mental health problems. These children may exhibit disruptive behavior disorders, major depression, bi-polar disorders, and psychosis. The psychiatric social worker assigned to children forms effective treatment plans to reduce the likelihood of re-offending, by addressing the issues that put youth at-risk for delinquent behavior. The information developed by the social worker and paralegals plays a key role in assisting the attorney to individualize and humanize the view of each child before the court.



**Public Defender (continued)**

**Juvenile Representation**

Probation Department's mission program of defending juveniles who are accused of crimes.

**Post Disposition Participation Project**

Superior Court, Probation

In the Post Disposition Participation Program, social workers look at minors identified by the Probation Department who are in camps, which cannot provide all services needed by children who have multiple psychosocial problems. The Social Worker does an assessment and makes a recommendation to the court on whether a more suitable setting is needed, which can provide multi-level services required by the particular child, and, if so, requests the child be moved.

**CHILD ABUSE TREATMENT**

**Children and Family Services**

**Central Los Angeles Sexual Abuse Unit**

Provides clinical services to families that are involved with sexual abuse and internship programs for staff seeking hours for licensure. Licensed clinicians within DCFS are utilized to provide the hours of supervision.

**Child Abuse Prevention, Intervention, Treatment**

ICAN, Community-based support, DHS, LAPD, Probation, and LAUSD

The focus of these programs is on preventing families from entering the protective services system by providing a comprehensive array of counseling and support services. The overall program is administered by the DCFS Community-Based Support Division, in collaboration with the County's Interagency Council on Child Abuse and Neglect (ICAN).

**Victims of Crime Program (VOC)**

State of California Victim Compensation and Government Claims Board, District Attorney, State of California State Board of Control Victims of Crime Program

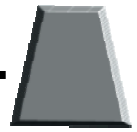
VOC was created to serve children that are dependents of the Juvenile Court under WIC Section 300. The incidents of violence inflicted on minor children, who are dependents, reached such an alarming high rate that the need to establish the VOC Section become a priority. With VOC funding, dependent children are now able to receive mental health treatment by service providers who do not accept Medi-Cal.

**Health Services**

**Child Abuse Crisis Center**

DHS, DCFS, DMH and District Attorney

Provides specialized multidisciplinary forensic evaluations of suspected child sexual abuse, physical abuse, neglect, abduction, and child witness to homicide/violent crime. Expert medical exams and forensic interviews provided. Also, consultations, referrals, training, and court testimony provided. Program consists of multidisciplinary team with staff from DHS, DCFS, DMH, and Office of the District Attorney Victim Services Program.



**Health Services (continued)**

**SCAN - Suspected Child Abuse and Neglect** DCFS

The SCAN Center conducts physical and social evaluation of children suspected of physical or sexual abuse. This center is a joint-venture involving DCFS. Services include: identification processing, reporting, counseling, and examination and follow-up care for scheduled appointments only.

**Mental Health**

**Child Abuse Program AB 1733** DCFS, ICAN, Association of Community Human Services Agencies

AB 1733 funds are awarded to various community-based agencies to provide education, prevention, and early intervention child abuse services to at risk families. Such services may consist of outpatient, case management, and groups.

**CHILD PROTECTION**

**Auditor-Controller**

**Children's' Services Inspector General**

Responsible for the investigation of matters involving the death of children who have had contact with or are currently being supervised by the Department of Children and Family Services (DCFS). The Inspector General's function also includes the investigation of matters concerning the re-abuse of children under the supervision of DCFS and the completion of special projects as directed by the Los Angeles County Board of Supervisors.

**Children and Family Services**

**Child Abduction Unit** Find the Children, District Attorney's Office, FBI, law enforcement, and Mexican Consulate

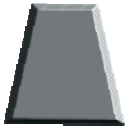
The Child Abduction Unit housed in the Juvenile Dependency Court works in collaboration with Find the Children, Law Enforcement, the FBI, District Attorney's Office, the Mexican Consulate, and other agencies. The unit coordinates the recovery and reunification of children that are abducted by parents or strangers.

**Child Protection Hotline**

Receives all incoming calls for allegations involving child abuse, neglect or exploitation. The Hotline gathers critical information from the reporter to determine whether the report meets the criteria for investigation and then determines the appropriate response required. The Hotline will also cross report to the appropriate law enforcement agencies as necessary.

**Emergency Response Command Post (ERCP)**

Receives all immediate response referrals from the Child Protection Hotline (CHPL) for allegations involving child abuse, neglect or exploitation during after hours, weekends, and holidays. ERCP investigates these allegations, gathers critical information from all parties involved to determine whether the report meets the criteria for abuse and then determines the appropriate response. ERCP will also cross report to the appropriate law enforcement agencies as necessary.



**Children and Family Services (continued)**

**Emergency Response Investigations**

Law Enforcement, community-based providers including AB 1733/ AB 2994, DMH, DHS, individuals, schools districts, and community stakeholders.

Emergency response investigations are performed as a seven-day/24 hour operation. Daytime child protection investigations are divided regionally into the North and South County Service Planning Area (SPA) Offices. The after-hours investigations are performed Countywide by the Emergency Response Command Post (ERCP) during nights, weekends, and holidays. The programs are under the supervision of the North and South County SPA Offices, Emergency Response Team, Dependency Investigators, and Triage Teams. The Emergency Response Teams are responsible for investigating all daytime referrals of child abuse and neglect in the geographic areas by zip code that fall within the regional SPA Offices. The Dependency Investigations units conduct detailed investigations of the allegations and assessments of the family to provide a thorough report including a case plan and service recommendations detailing the issues that brought the family before the court. The Triage Teams are multi-disciplinary comprised of an experienced Children's Social Worker and a Public Health Nurse to review highly complex and high-risk referrals to identify issues that will assist the Child Protection Investigator.

**Juvenile Court Services**

Courts, Probation, shelter care services

On behalf of endangered children whose safety and protection can only be ensured by the supervision of Juvenile Court, DCFS initiates legal action by filing a petition with the Court. Juvenile Court Services serves as a liaison between the Department and the Court. Intake, detention, and control services are initiated; based on the social worker's report, petitions are filed; and contact with the family is established per the Welfare and Institutions Code. In addition, this service coordinates the Department's response in child abduction cases. The liaison service represents the Department in legal actions and advises the field social worker of court decisions, procedures, or concerns. Liaison staff also coordinates the Department's involvement in joint protective services and juvenile probation cases. Shelter care services transports and cares for children while they await their hearings, and the clerical operation is responsible for routing paperwork between the field and the Court.

**Fire**

**Junior Lifeguard Program**

County departments and public providers

This program for boys and girls in Los Angeles County is designed to instruct community youth (ages 9 to 17) in beach and ocean skills. The six-week program provides instruction in water safety, swimming, body surfing, physical conditioning, competition skills, first aid, lifesaving, rescue techniques, and C.P.R.

**Health Services**

**Childhood Lead Poisoning Prevention Program (CLPPP)**

The goals of this program include screening children six months to 6 years of age for lead exposure at each well-child visit (included free with CHDP exams) and minimizing the complications of lead exposure by early detection and follow-up. Services provided by CLPPP include surveillance, provider and public health education, nursing case management, environmental inspection and follow-up, and referral of remediation services to the families of lead-poisoned children.





**Health Services (continued)**

**Violence Prevention Program**

LAUSD, Carson High School, Carnegie Middle School, and Peace Games Los Angeles

Works within the Los Angeles Unified School District to teach conflict resolution and violence prevention. A yearly forum is held with youths from middle and high schools to discuss issues of violence and personal safety.

**Public Works**

**Crossing Guard Services**

American Public Works Association, LACOE

Provides crossing guard services to elementary school age pedestrians walking to and from school. There are currently over 190 crossing guard locations throughout the unincorporated area of the County. School districts are responsible for sending crossing guard service requests to the Department of Public Works (DPW). Prior to implementing service, DPW conducts a study to determine whether or not a particular location meets the minimum criteria adopted by the Board of Supervisors.

**Suggested Safe Route Maps to School**

LACOE, LAUSD

Jointly funded by a \$136,000 grant from Office of Traffic Safety and \$153,000 of County funds (not including in-kind services). The goal of this program is to enhance the safety of elementary school-age children and their parents by increasing their awareness of suggested pedestrian routes to schools. This program is required to develop, update, and distribute "Suggested Pedestrian Routes to School" maps for public elementary schools within unincorporated areas of Los Angeles County.

**Teen Pedestrian Safety Education**

Office of Traffic Safety and Schools

Funded by a \$350,000 (not including in-kind services) grant from the State Office of Traffic Safety. The goals and objectives of this two-year program are to implement an education program directed towards teens to increase their awareness of traffic laws and promote safe pedestrian-related behaviors to reduce the number of pedestrian-related injuries and fatalities among teens. The program will prepare teens for a higher level of responsibility as future adult pedestrians and motorists by conducting pedestrian education classes and pedestrian collision assessment training and training teens to conduct pedestrian safety rodeos for elementary students.

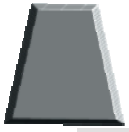
**EMANCIPATION SERVICES**

**Children and Family Services**

**Alumni Resource Center (ARC)**

Annie Casey Foundation, United Friends of the Children, Teague Foundation, 95.5 KLOS Scholarship Foundation, Probation, DMH, Community College Foundation, and Wells Fargo Scholarships

Provides services to youth ages 18-21 who have emancipated from foster care. ARC offers both Independent Living Program (ILP) follow-up support and a drop-in center for computer access and specialized training classes. The goal of ARC is to equip emancipated youths from out-of-home care with the skills and resources needed for self-sufficient adult living.



**Children and Family Services (continued)**

**Bridges Transitional Housing Program for Emancipated Foster Youth**

United Friends of the Children, DMH, CDC

Provides housing and life-support guidance/resource provisions to homeless youth who have recently emancipated from foster care. The program provides youth participants with furnished apartments, utilities, household supplies, and stipends for food/personal needs, savings account management, case management, life skills, education career, and employment guidance.

**Emancipation/Independent Living Program**

Los Angeles County Housing Department, Community College system, United Friends of the Children

Provides Emancipation Services to current and former foster care youth between the ages of 14 and 21. Training and services are provided to prepare and assist emancipating youth to live successfully on their own. Services include assessing the needs of each youth and identifying the type of skills training required, providing counseling, vocational training, and career development. Also includes housing assistance, job training and placement, mentoring, and conducting education services provided through a grant from the Weingart Foundation and other public and private partnerships.

**Job Development Services**

Casey Family Programs, Jobs for Progress, Inc., Operation Confidants, and United Friends of the Children

JDS staff is responsible for Job recruitment by working with County departments and the private sector to identify entry-level jobs for foster youth throughout Los Angeles County. JDS services consists of job counseling, job information, and job referrals. In addition, the JDS' staff provides employment readiness training for foster youth ages 14 up to their 21st birthday.

**Services for Emancipated Foster Youth (LTFSS #19)**

Local community colleges; Los Angeles Trade Tech, National Family Life and Education Center, Los Angeles County Public Counsel

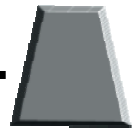
Currently, this program, which is administered by DCFS, provides housing, job training, and life skills training to youth leaving foster care. It will be expanded to accommodate those leaving foster care that are parents and need parenting skills training.

**Transitional Housing Placement Program (THPP)**

California Department of Social Services, community-based organizations, Project Focus, Youth Employment Systems (Y.E.S.), G.L.A.S.S., Hope Opportunity Motivation Education (H.O.M.E.), and First Steps National Family Life

The Transitional Housing Placement Program (THPP) was established in accordance with AB 2774, making 17 and 18 year-old youths in out-of-home placement eligible to participate in the County's Transitional Housing Placement Program. The program provides an intensified Independent Living Skills Program to ensure that youth receive training and skills for emancipation, appropriate, and affordable housing prior to emancipation and successful integration into the community when emancipated.





**Children and Family Services (continued)**

**Youth Transitional Housing**

Funding provided by the Weingart Foundation and HUD

A Transitional Housing Program was started to offer temporary housing and support services for emancipated foster youth who are not prepared to live independently. Two grants from the U.S. Department of Housing and Urban Development were used to finance housing and support services for 70 youth. Another grant in 1996 from the Weingart Foundation was used to serve 300 additional youth. DCFS continues to utilize HUD grants to acquire additional housing and provide transitional housing for emancipated youth.

**Probation**

**Independent Living Program**

DPSS, Housing Department, Community-based organizations, and DMH

Aids eligible youths to achieve self-sufficiency prior to leaving the foster care support system and through the continuum of emancipation. A written Transitional Independent Living Plan assists each participating youth in achieving independence by identifying individualized services.

**EDUCATION/ENRICHMENT**

**Animal Care and Control**

**School Visitation**

School districts, local schools requesting site visitations

Animal Control Officers visit schools to talk to students about the importance of responsible pet ownership, kindness towards animals, and safety around animals.

**Arts Commission**

**Arts Education Hub**

LACOE

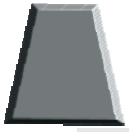
The Los Angeles County Arts Commission, in partnership with LACOE, established the Arts Education Hub to serve as a central coordinating agency to foster systemic sequential arts education for children in school districts throughout the County, by coordinating a comprehensive training program for artists, developing an on-line interactive resource directory of approved curriculum based programs, and coordinating monthly meetings for Arts Education Program Directors.

**Beaches and Harbors**

**W.A.T.E.R. Program**

Fire Department, DCFS, Parks and Recreation, LAUSD

The Water Awareness, Training, Education and Recreation (W.A.T.E.R.) Youth Program's mission is to educate Los Angeles County young people and increase awareness of ocean and beach safety through organized activities which provide skills, knowledge and positive personal experiences. Special effort is made to support youngsters with limited access or opportunity to experience ocean and beach activities. Qualified applicants may be eligible for financial aid for tuition fees and from transportation from non-beach communities. This program is a joint effort between the Fire Department Lifeguard Division and the Department of Beaches and Harbors.



**Children and Family Services**

**Enrichment Plus Program and Educational Initiative**

LACOE, LAUSD, Stuart foundation, other education agencies, Probation, and Community College Foundation

A collaborative relationship is developed as DCFS interfaces with 82 school districts and other education agencies to develop the tools and resources needed by parents, staff, and caregivers to help children succeed academically.

**Rites of Passage Project**

National Family Life, LAUSD

Teaches the ten-step rites of passage, consisting of spiritual, emotional, social, personal, mental, cultural, historical, political, economic, and physical components. The youth that participate in Rites of Passage are exposed to educational workshops, field trips, skills development training, violence prevention methods, martial arts, dance, tutoring, and study groups. Rites of Passage teaches concepts which are fundamental to the process of passage from child to adulthood.

**Community and Senior Services**

**Workforce Investment Act (WIA) Youth Programs**

Employment Development Department, local youth service providers

Provides ten comprehensive core services, designed to prepare high-risk, low-income youth, ages 14 to 21, for successful transition into the workforce, and continued training and education.

**District Attorney**

**Abolish Chronic Truancy (ACT) Program**

School administrators, teachers, parents

Paces prosecutors in the schools to work with administrators, teachers, parents, and students to intervene at the very beginning of the truancy cycle.

**Legal Enrichment and Decision-Making Program (Project L.E.A.D.)**

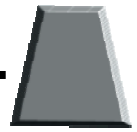
LAUSD

A law related education program, targeting fifth grade students. A challenging is designed to develop the knowledge, skills, understanding, and attitudes that will prepare students for their role as a participatory citizen in a democratic society. The program focuses on the issues involving drug abuse, violence, and hate crimes, and provides the social tools and skills for coping with peer pressure and conflict resolution.

**Rescue Youth Program**

Fire, LAUSD

A joint effort between the District Attorney's Office and Los Angeles County's fire Department. Participants in this program are "at-risk" youth, who are identified by their school districts and placed in the mentoring program with Los Angeles County Firefighters. Students meet with their assigned mentor at the fire station for two to four hours per week with the expectation that exposure to the Firefighters and the discipline of station life will help inspire the students to become better people in all aspects of their lives, and to deter them from delinquency, drugs, and gang activity.



**Fire**

**Explorers**

Boy Scouts of America

The Los Angeles County Fire Department Explorer Program, a joint venture with the Learning for Life Organization, is designed for young adults from 15 to 21 years of age who are interested in learning about a career in the Fire Service. In addition to learning about the Fire Service, the Explorer program's main goal is to provide the young adult with a sense of responsibility to their neighborhood through ongoing community-related activities.

**Junior Lifeguard Cadet Program**

Provides 16 and 17 year old veteran Junior Lifeguards additional experience in the Ocean Lifeguard profession by advanced lifeguard training and ocean skills improvement. The Cadets assist Instructors during the program, as well as receive preparation in ocean rescues, equipment, resume writing, interview skills, and in tower work assignments with Lifeguards. In addition, successful Cadets receive college credit with El Camino College in Torrance.

**Nature in the Neighborhood**

Elementary Schools

Every year, over 3,000 elementary students partake in an awareness program at the Malibu Forestry Facility. In addition to learning about nature and natural resources, the children visit the on-site museum and hike on a nature trail. Often, this is the first opportunity for students to experience nature and all its wonders.

**Rescue Youth Program**

DA

A joint effort of the District Attorney's Office and Los Angeles County Fire Department. Through this program "at risk" youth identified by their school districts are placed in a mentoring program with Los Angeles County Firefighters. The students meet with their assigned mentor at the fire station for 2 to 4 hours per week, with the hopes that the exposure to Firefighters and station life will help inspire the student to become a better person in all aspects of their lives, and deter them from delinquency, drugs, and gang activity.

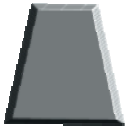
**W.A.T.E.R. Program**

Beaches & Harbors

The Water Awareness, Training, Education and Recreation (W.A.T.E.R.) Youth Program's mission is to educate Los Angeles County young people and increase awareness of ocean and beach safety through organized activities, which provide skills, knowledge and personal experiences. Special effort is made to support youngsters with limited access or opportunity to experience ocean and beach activities. Qualified applicants may be eligible for financial aid for tuition fees and free transportation from non-beach communities. This program is a joint effort between Fire Department Lifeguard Division and Department of Beaches and Harbors.

**Yogi Bear Schoolhouse**

This program, known as the Children's Earthquake Safety Education Program, features the use of a sophisticated mobile earthquake simulator, known as the Yogi Bear Schoolhouse, to heighten public awareness about earthquake preparedness.



**Mental Health**

**Disabled Minors AB 3632**

School districts

AB 3632 and AB 882 became effective in 1986 and require agencies to provide coordinated services, which include mental health services for designated special education students from age 3 to 22, at no cost to parent or child. DMH's AB 3632 Assessment Unit, assess children referred by school districts.

**Museum of Art**

**Docent Tours**

LAUSD, Museum Associates

Tours of the Museum of Art are available free of charge, for students in grades 1-12, from October through May. Volunteer Docents are responsible for conducting thematic, specialized, special exhibition, and Family Program tours for students.

**School Programs**

Elementary school

School Programs, offered by the Museum of Art, include Living with Art and the Maya Mobile Programs. Through Living with Art, an artist visits LAUSD classrooms, leads art activities and discussions about what art is, why artist create it, and why people and museums collect it. Students visit galleries to view and discuss works of art, and create artworks of their own. The Maya Mobile provides instruction in the arts and culture of ancient civilizations for sixth-grade classes.

**Museum of Natural History**

**Enrichment Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

Youth and Family programs including winter and summer camp programs, sleepovers, scout programs, field trips, internships for high schools and college youth, workshops and classes are offered year-round for youth and their families. These programs are generally fee-based, and offered to the Museum's members as well as to members of the general public.

**Exhibition Programs**

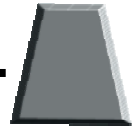
LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

The Museum sustains 15 permanent gallery spaces and two temporary installation galleries which host rotating special exhibitions. Exhibitions are designed with the youth and their families as the target audience.

**George C. Page Museum Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

The George C. Page Museum of La Brea Discoveries (La Brea Tar Pits) provides guided and unguided tours for school children visiting the Museum and park on field trips. Outreach programs, living history re-enactments, hands-on classes, workshops, summer camp, sleepovers, and intensive academic programs customized for G.A.T.E. (Gifted and Talented Education) groups are offered.



**Museum of Natural History (continued)**

**Interpretive Education Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

Children and families visiting the Museum experience educational programs throughout the Museum Galleries and in special exhibitions such as the Discovery Center, Insect Zoo, and Butterfly Pavilion. These programs are presented by professional museum educators, such as Gallery Interpreters and Theater Actors, to ensure an educational and fun filled experience. Families may also make use of the member's loan program, which allows them to check out and take home specimens from the Museum's Education Collection, and attend special on-site fairs and festivals such as the annual Insect Fair.

**Membership Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

Membership to the Natural History's Family of Museums offers children and their family's unlimited admission to the Natural History Museum at Exposition Park, the George C. Page Museum at the La Brea Tar Pits in Hancock Park, and the William S. Hart Museum and Ranch in Newhall. Potential members can choose from nine levels designed to make membership possible for all County residents. Members enjoy a variety of benefits including member preview days, discounted registration in the Museum's summer camp program, year-round youth and family classes, workshops, and events, including our popular Open House.

**School and Teacher Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

The Education Division of the Natural History Museum supports the Education of Los Angeles County youth ages pre-K through high school with guided and unguided school tours, special education outreach, volunteer and docent programs, and hands-on adventure classes, and through mobile outreach programs including: Earth Mobile, Sea Mobile, Skimobile, Museum on the Move, Earth Odyssey Program, and Special Education Outreach.

**Technology and Education Research Programs**

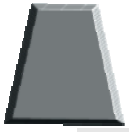
LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

The Museum's Web site provides children and their families with access to multiple lessons and activities related to the Museum's research activities and presentations, and down-loadable on-line materials. Education specialists in the area of social science and science education conduct professional development, implement original research projects, and interpret the scholarship of the Museum's researches to the general public with emphasis on youth and their families through publications, workshops and web-based activities.

**William S. Hart Museum Programs**

LAUSD, Boy Scouts of America, Girl Scouts USA and Probation (YFAM program)

The William S. Hart Museum - a historic home located in the Santa Clarita Valley - offers school and public tours Wednesday through Sunday. Lectures, concerts, workshops and children's classes are offered year-round, and traveling outreach program, complete with curriculum materials and hands-on artifacts, visits schools throughout the northern part of the County year-round.



**Parks and Recreation**

**Recreation Programs**

Various schools, Federal entities, and other departments and agencies (depending on the specific program)

Through programs offered by the Department of Parks and Recreation, youth are involved in activities that include the Computer Club, sports leagues, Junior Golf Program, Competitive Swim Program, day camps, arts and crafts, and nature hikes.

**Probation**

**Operation Read**

DCFS, Community Colleges, Public Library, and community-based organizations

Teaches reading and decoding skills to Probation and DCFS foster youth who are reading at or below the fourth grade level. In the 40-hour, eight-week course, youth are expected to increase one grade level.

**Public Library**

**Library Services for Children and Young People Program**

Parks and Recreation, DCFS, DHS, LAUSD, LACOE, Coalition of Libraries in Southern California, Los Angeles Times Reading by 9, Los Angeles Dodgers, In-N-Out Burgers and Pentel of America, Inc.

A multi-faceted program meeting the educational, recreational, reading and information needs of children under age 18, parents, teachers and caregivers, by providing a collection of books and non-profit materials to meet the developmental needs of young people; The Library provides assistance to its culturally and economically diverse clientele by: conducting early childhood education programs; offering programs on pregnancy and parenting skills; providing reading motivational activities to encourage school age children to read; fostering educational partnering opportunities between school districts, teachers, and libraries; setting up Homework Centers at selected library sites; training adults and children about the importance of reading; and, utilizing the public library as a community resource.

**Public Social Services**

**After School Enrichment Program**

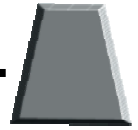
LAUSD, LACOE

Provides educational, health, social, recreational, and cultural programs for children from first through sixth grade. The program is also designed to address the enormous need for quality after-school child care in Los Angeles County and ensure a safe environment for CalWORKs children. Two public education institutions, LACOE, and LAUSD, through a contract with DPSS, are providing After School Enrichment Programs.

**Careers in Child Care**

Ten community colleges; Citrus, Compton, East Los Angeles, El Camino, Long Beach, LA Mission, Southwest, Mt. San Antonio, Rio Hondo, and Santa Monica

An education in child development is offered to CalWORKs participants in ten local community colleges. The two-year program provides CalWORKs participants with a Teacher's Credential in child development. At completion of the program, students will be placed in high quality childcare settings.



**Public Social Services (continued)**

**Community-Based Teen Services Program (LTFSS #17)**

School Districts, community-based organizations, and County departments

Currently, there is little coordination of effort to help youth prepare for their futures as self-sufficient adults. CalWORKs Performance Incentives offer an opportunity to leverage together public schools, community-based organizations, County departments, other public agencies, and parents and teens themselves to integrate services to help teens avoid pregnancy, graduate from high school, read at grade level, and reject violence. Implementation pending in 36 target high-attendance areas.

**Services to Cal-Learn & Other Teen Parents (LTFSS #22)**

Cal-Learn contractors, school districts, Service Delivery Areas and other education and training providers.

Building on the success of the current Cal-Learn program, this program extends and enhances services to teens enrolled in the Cal-Learn program and other parenting teens, to help them pursue educational/vocational training and obtain employment. Implementation has begun.

**Public Works**

**Environmental Defender**

Corporate Sponsors: Microsoft Corp, AM 710 Radio Disney, Prang Fun Crayons

Over 800,000 students in the County's 1,600 elementary schools will be reached through a staged assembly performance of the Environmental Defenders. This program has been successful in expanding a child's knowledge on issues of recycling, household hazardous waste, and the effects of pollution in receiving waters. The program incorporates a variety of features, including state-of-the-art video projection, action-packed games, fun and interactive competitions, giveaways for all children as well as special prizes for kids chosen to participate in the show.

**Sheriff**

**Deputy Explorer**

Boys Scouts of America

The Law Enforcement Explorer Program is a Sheriff's Department youth-oriented program, affiliated with the special interest phase of the Boys Scouts of America. The program provides hands-on experiences related to what's involved in being a career law enforcement officer. Through this program the Sheriff's Department utilizes additional staff, and taps an important channel of understanding within an energetic and concerned group of young people.



**Sheriff (continued)**

**Success Through Awareness & Resistance (STAR) Unit**

Los Angeles Office of Education  
Quality and Productivity Commission (Grant Source)

Provides drug and violence prevention programs to more than 118,000 students on a monthly basis, from 365 schools, within 50 school districts, in 30 contract cities and the unincorporated areas of Los Angeles County. Prevention lessons target the last two grade levels of elementary school and the first two grade levels of middle school, with an offering of the lessons Unit provides drug, gang, and violence prevention programs to more than 365 schools, within 50 school districts, in 30 contract cities and the unincorporated areas of Los Angeles County. The prevention lessons are geared toward the last two grade levels of elementary school with the first two grade levels of middle school, with lessons offered to other grades according to requests from contract cities. The STAR unit also offers two additional programs: The Primary Safety Education Program, which focuses on pedestrian and wheeled toy safety and is designed for K–2<sup>nd</sup> grade children; and High School Star Leadership Academy (SLA).

**Youth Activity Leagues (Y.A.L.)**

Parks and Recreation

Provides safe, supportive havens for counseling, educational tutoring, and after school recreational activities for youth, in addition to functioning as neighborhood sources of information on other types of vital community services. Ten of 17 Sheriff's Stations offer organized Y.A.L. activities for girls and boys as viable alternatives to drug involvement and gang membership. More than 20,000 children and teenagers participate in Y.A.L. activities each year, with activities divided by age brackets.

**FAMILY CENTERED SERVICES**

**Children and Family Services**

**Adoptions**

DPSS, DMH, LACOE, Foster Care Providers, Relative Care Providers, Post-Adoptive Providers, Superior Court, Juvenile Court, Public Counsel (pro bono law firm) Alliance for Children (pro bono law firm, Licensed Private Adoptions Agencies, UCLA Ties for Adoptions Project, and Other Individuals and Organizations

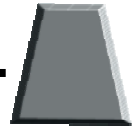
Provides adoption services which include evaluation of children for adoption, recruitment and placement of children in adoptive homes, supervision of adoptive placement until the adoption is finalized, post-adoptive services to birth parents and adoptive parents, and services and recommendations to the Superior Court on adoptions.

**Black Family Investment Project (BFIP)**

Community-based service, LAPD, Probation, LAUSD

The Black Family Investment Project (BFIP) helps African American families stay together; assists parents in developing new strategies to rear their children; and teaches parents techniques to guide their children in their struggle away from anti-social activity and destructive gang involvement. Specifically, this project provides short-term intensive, in-home family and community-based services to African American families; culturally sensitive, pre-placement prevention and family preservation/support services are provided to children within a highly impacted area of South Central Los Angeles, who are at risk of removal from their families.





**Children and Family Services (continued)**

**Family Assessment and Services Team (FAST)** First Supervisorial District, Probation, DMH, Law Enforcement, LAUSD

This program is in response to the growing number of children being placed at-risk as a result of their own or a family member's gang involvement. FAST is a multidisciplinary effort involving DCFS, Probation, First Supervisorial District, Law Enforcement, and DMH. The objective of the units is to empower parents to better protect their children from gang violence and/or from becoming involved in gangs. FAST serves families living in East Los Angeles and Montebello.

**Family Group Decision-Making Project (FGDM)** Board of Supervisors Juvenile Court, Panel Attorneys, Dependency Court, County Counsel, Mediation Court, DMH, Sheriff's department

FGDM is a pilot program developed and implemented in full partnership with the Juvenile Dependency Court. The purpose of the program is to provide DCFS families with a process to improve the care and protection of their children by building strong alliances between the family, community, and the department, and to address children's attachment needs. The program model was designed in full collaboration with an Oversight Committee. Members of the Oversight Committee include the following: Juvenile Court Services, DCFS regional staff, Judges, Panel Attorneys, Dependency Court Legal Services, County Counsel, Court Appointed Special Advocate (CASA), Mediation Court, DMH, the Board of Supervisors, and Sheriff Deputies.

**Family Preservation** DCFS, Probation, community-based organizations, CFPN, DMH, and DPSS

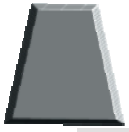
Family Preservation is an integrated, comprehensive approach to strengthening and preserving families who are at risk of, or already experiencing, problems in family functioning, with the goal of promoting and insuring child safety. The program serves children and families under DCFS supervision. Services are delivered through a system of Community Family Preservation Networks (CFPN). These networks include community-based organizations, identified as lead agencies, and other community service providers who offer families core and linkage services in order to address identified problems associated with child abuse and neglect.

**Family Support Program** Community-based support

Designed to prevent families from entering public systems by providing activities and services to foster healthy child development, strengthen family relationships; increasing family financial independence; and empowering communities to support families. It offers a vast array of community-based services to meet family needs in order to prevent child abuse and neglect.

**Family-to-Family Initiative** Community resources, LAUSD

The guiding principles of Family-to-Family are: Foster care must take a family-centered approach that is tailored to the individual needs of children and their families, rooted in the child's community or neighborhood, sensitive to cultural differences, and able to serve many of the children now placed in group homes and institutions.



**Children and Family Services (continued)**

**Latino Family Preservation Project (LFPP)** First Supervisorial District, Community agencies, Probation, DMH, Law Enforcement, LAUSD

LFPP was developed in response to the growing number of Latino children who were entering the foster care system. The objectives of the program are to protect children from abuse and neglect, prevent or reduce placements, reduce the need of court involvement with families, empower and strengthen families, and develop a network of community-based services and support.

**Risk Assessment** DPSS, Children's Research Center

This program is one of seven operating throughout California as a three-year pilot program. The goal of the project is to develop assessment tools that will be an integral part of a Structured Decision-Making (SDM) process. The risk assessment will identify families that have high, moderate, or low probabilities of continuing to abuse or neglect their children.

**Community and Senior Services**

**Adult Protective Services (APS)** DMH, District Attorney, Public Guardian's, Consumer's Affairs, and DHS

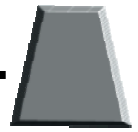
APS provides crisis intervention and case management services to elders and dependent adults who are victims of neglect, abuse, or exploitation, or who are unable to protect their own interests, and to family members on behalf of the victims. APS receives an average of 1,625 reports per month of suspected elder/dependent adult abuse, neglect, financial exploitation, and self-neglect.

**Community Services Block Grant (CSBG)**

Community Services Programs assist individuals and families in crisis resulting from substance abuse, domestic violence, homelessness, and other causes. In addition, these programs provide services that assist low-income persons and families to move beyond poverty to self-sufficiency. The programs also integrate CSBG funding with other program dollars, including: Workforce Investment Act (WIA), Domestic Violence, Parents Fair Share, Los Angeles Homeless Services Authority Homeless programs, and DCSS Service Centers. Also included in Community Services Program's are the Native American Indian Commission, which provides services to the Indian Community, and Dispute Resolution services which reduce court cost by diverting court cases to mediation.

**Community Service Centers/Senior Centers** EDD, Community Adult Schools, DMH, District Attorney, City of Santa Clarita, Alcohol and/or Substance Abuse Rehab Programs, Community-based Organization, Community College Network

The Community Services Center's provide direct services to individuals and families to meet immediate, critical needs, including 38,000 emergency food baskets, emergency shelter, emergency gas, and electric bill payments, and "Ombudsman" assistance for persons in crisis. Other services include immigration counseling, health care, nutrition services, substance abuse, counseling, and building supervision for tenant service agencies. In addition to the above services, the Service Centers are part of the delivery system for the DCSS grant programs. Six of these programs operate out of the Centers: The Parent's Fair Share program to increase child support payments by parents of AFDC children, Voluntary Mediation Services to divert court cases, Domestic Violence, CalWORKs Project to assist domestic violence victims secure financial independence, Non-Custodial Parent to Work Project to assist immigrants, and Refugee Employment Social Services Public Charge Project for naturalization outreach and translation services.



**Community and Senior Services (continued)**

**Older Americans Act (OAA)**

The OAA of 1965, as amended, offers services to assist older adults and their families, especially those older persons at risk of losing their independence. Services are delivered in the client's home or in a Community-Based setting, and include, for example, care management, congregate, home delivered meals, legal assistance, in-home care, and Alzheimer's day care.

**Workforce Investment Act (WIA)  
Adult/Dislocated Worker**

DPSS, WorkSource Career Centers

This program provides seamless one-stop employment services to all adults who are aged 18 or older, and is intended to be customer-focused, to help customers access the tools they need to manage their careers through information and high quality services, and assist employers to find skilled workers. This program allows adults and dislocated workers to enter or re-enter the workforce in order to establish and maintain self-sufficiency as well as enable them to provide a better quality of life for their families.

**District Attorney**

**Strategy Against Gang Environment  
(S.A.G.E.)**

Community-based organizations

The S.A.G.E program assigns experienced Deputy District Attorneys to cities of violence-torn areas, to work with established agencies to develop new programs to combat gangs. Key to S.A.G.E.'s success are the civil injunctions enacted by the Courts, which drastically reduce drug dealing, violence, graffiti, loitering, harassment of residents, curfew violations, and drinking on the streets, in communities plagued with these problems. S.A.G.E Deputy District Attorneys actively teach the residents of the communities in which they work, how to: spot and recognize early signs of gang involvement on the part of their own children; divert their children from gangs; improve conditions in their neighborhoods, and effectively use the services provided by law enforcement.

**Health Services**

**Children's Health Outreach Initiative (CHOI)**

DPSS, Community-based organizations

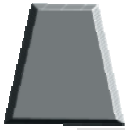
The CHOI Unit administers the Long-Term Family Self-Sufficiency grant Project 10A: "Community-Based Outreach, Enrollment and Retention Project." CHOI works closely with DPSS to develop policies and procedures that assist families in getting eligible children enrolled in free and low cost insurance programs. The program contracts with community-based agencies to provide outreach and enrollment assistance services. The collaborative partners are DPSS, contracting Community-Based Organizations, LAUSD, LACOE, and the Cities of Pasadena and Long Beach.

**Mental Health**

**Children's System of Care (SOC)**

Probation, DCFS, Group Home Agency Associations, Parent Advocates, Vocational Agencies, Substance Abuse Agencies, LAUSD, and local school districts

SOC is a specialized family-centered and child-focused interagency demonstration project for "children at risk of out-of-home placements." The project integrates and coordinates resources and service planning across departments (DCFS, Probation, and the local school districts) and offers intensive mental health interventions for children ages 3 through 18 who receive services from these multiple agencies. (AB 3771, AB 3015/SB 1667)



**Mental Health (continued)**

**Family Preservation**

DCFS, Probation, community-based agencies, Commission for Children and Families

Protects children in their own homes and prevents out-of-home placement through the provision of supervision and supportive services. Families are referred to a Family Preservation contract agency by DCFS, DMH, or Probation. A multidisciplinary case planning conference is conducted and a case plan developed with required visits and services.

**Museum of Art**

**Family Programs**

Sheila and Wally Weisman, and other private donors

Family Programs provides for children, ages 5-12, and families to participate in “create your own art” projects, and Docent-lead family tours of the Museum’s ancient to contemporary treasures. Special program features include free participation, with paid admission, in the Toddler Tarp and music concerts.

**Probation**

**Children's System of Care (SOC)**

DCFS, Group Home Agency Associations, Parents Advocates, Vocational Agencies, Substance Abuse Agencies, and LAUSD

A specialized family-centered and child-focused interagency demonstration project for children at-risk of out-of-home placement. The project's intent is to demonstrate that when public sector departments integrate and coordinate resources and services planning, and offset intensive mental health interventions for children, opportunities for positive outcomes for both the child and family are enhanced. When families are preserved, public agencies avoid the high cost of out-of-home placements.

**Day Treatment Program**

DCFS, DMH, DPSS, and Day Treatment providers

Allows a child to live in his own parental home while attending a highly structured day treatment program at a child care facility. The Central Placement Office, with the assistance of regional placement staff, works closely with the public sector to develop and enhance the delivery of child care services to the County. These efforts include collaboration with other County departments .

**Family Preservation Program**

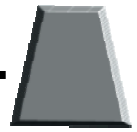
DCFS, community-based organizations and Commission for Children and Families

A joint program with the DCFS and DMH that focuses on reducing the number of minors in residential placement. Family reunification and family maintenance services are provided to families whose children are in danger of out-of-home placement.

**TANF Community-Based Organization Services**

Community-based organizations

Designed to serve children who are habitual truants, runaways, at-risk of being wards of the court under Section 601 or 602, or under juvenile court supervision services such as counseling, parenting, and life skills. Also served are the child's parents or other family members if the services will promote increased self-sufficiency, personal responsibility, and family stability for the child. Services are provided pursuant to a family service plan.



**Public Social Services**

**Multi-Disciplinary Family Inventory (LTFSS #38)**

DCFS, DHS, LACOE

Will identify barriers and develop solutions to the barriers in order for families to achieve long-term family self-sufficiency. A strengths and barriers assessment is conducted and solutions are developed/referrals for services made. If necessary, a case planning conference is conducted and a case plan developed.

**Teen "Passport to Success" (LTFSS #20)**

Job Club contractor (currently LACOE)

Parents who participate in Job Club often express a desire to involve their children in the program. This program will offer CalWORKs parents and their teenage children structured activities focused on the various components of the Passport to Success which is used in Job Club. Components include education, employment, health, and five other areas. Implementation pending.

**OUT-OF-HOME CARE**

**Auditor-Controller**

**Children's Services Ombudsman**

Serves as an advocate and problem solver for children placed in group homes. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to call or e-mail the Ombudsman who will conduct an investigation of the issues they raise, if needed, and provide assistance in resolution of problems. Conversations between the Ombudsman and children are confidential. The Ombudsman also acts as the monitor to ensure program compliance with group home program service statements. Additionally, the Ombudsman oversees the integration of services provided to children residing in the MacLaren Children's Center (MCC), as described in the Interagency Children's Services Consortium Operational Agreement. The Ombudsman conducts quarterly surveys of MCC residents to determine their perception of the services provided.

**Children and Family Services**

**Crisis Intervention Team**

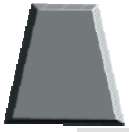
DMH, Group Home Providers, Local Law Enforcement, Private Contract Crisis Response Agencies

DCFS and DMH collaboratively provide 24-hour crisis intervention to DCFS children with highly specialized needs, who are placed in group homes and residential treatment facilities. The program focuses on helping these children avoid unnecessary psychiatric hospitalization and/or placement disruptions.

**Emergency Shelter Care Recruitment Program**

Law enforcement, Licensed Foster Parents, and Community Care Licensing

The Emergency Shelter Care Program provides and ensures the availability of licensed foster homes for the placement of children taken into protective custody after hours, weekends, and holidays. These homes also take children that are diverted from MacLaren Children's Center. The homes are identified and recruited based on Service Planning Area needs.



**Children and Family Services (continued)**

**Foster Family Home Development and Support**

DPSS Community Care Licensing, Probation, DMH, Community Colleges, Service Planning Area Councils, Foster Parents, Foster Parents Associations, Schools, Relative Caregivers, Regional Center

The Foster Family Home Development and Support Section recruits and trains potential foster parents in targeted areas, provides training and support to caregivers and non-related legal guardians, and assists regional staff to certify pending licensure and with licensing issues. This section also conducts orientations and home evaluations for applicant caregivers that seek the opportunities of specialized foster care programs such as D and F rate. In addition, this Section oversees the Foster Parent and Kinship Caregiver Recruitment and Mentoring Programs.

**Home Connection Program**

Faith-Based Organizations, DMH, Probation, Regional Center, Community Care Licensing, Community Colleges, Service Planning Area Council, Foster Parents, Foster Parent Associations, Relative Caregivers and Schools

Recruits and provides support services for Faith-Based Foster Families, who are connected with faith communities. A faith community identified as a church, synagogue or mosque will recruit families from the congregation, and each faith community is committed to supporting that family in providing a permanent home for a particular child. These faith communities are prepared to make a commitment to the child for as long as the child needs help, even if the child is hospitalized or incarcerated. Children are provided services under a Wraparound model. The faith communities work closely with community resources and utilize members from their congregations to provide supportive services to children with severe and persistent emotional problems and developmental children with multiple placements. The services may include mentoring, tutoring, counseling, and structured activities.

**Kinship Care Services**

DCSS, DPSS, Foster Care Policy Branch, Other Community Agencies

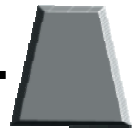
In collaboration with our departmental and community partners, Kinship Care Services provide resources, services, and support to relative caregivers and children placed in their care to support the provision of a comprehensive child protection system of prevention, preservation, and permanency to ensure that children grow up safe, physically and emotionally healthy, educated, and in permanent homes. The objective is to ensure that the caregivers are offered the knowledge, support, information, and resources necessary to provide safe and legally permanent homes for children placed in their care. Supporting relative caregivers can help keep families together, improve the lives of children, and increase the children's opportunities for happy and productive lives.

**MacLaren Children's Center (MCC)**

DHS, DMH, LACOE, DCFS, and Probation

MacLaren Children's Center (MCC) is the County's emergency shelter for abused, neglected, and abandoned children. MCC provides safe, supportive, temporary care while providing multidisciplinary assessment, diagnosis, and treatment services to successfully transition children and youth to family and/or community-based living.





**Children and Family Services (continued)**

**Medical Placement Units (MPU)** Medical centers, Hospitals, clinics and other medical professional agencies

The Medical Placement Units provide services to medically-fragile children throughout Los Angeles County. The goal is to place medically-fragile children, referred to the Department as a result of abuse and neglect, in the most home-like/least restrictive environment.

**Resource Utilization Management (RUM)** DMH, Group Home Providers, Foster Caregivers, Law Enforcement, Private Contract Crisis Response Agencies, Attorney's Court, Probation, Child Advocates, Regional Center, Community Care Licensing and Schools

RUM provides resource support services to line operations in locating appropriate placement and treatment resources for children with specialized needs. A designated RUM liaison is assigned to each SPA/Region of DCFS to convene children's case planning conferences, consult with CSW's on group home treatment programs, and avert the placement disruption of children in group home care or other specialized care resources by means of crisis intervention in collaboration with DMH. RUM staff is also assigned to Metropolitan State Hospital and other placement resources when necessary, on a rotating basis, to monitor program activities.

**Wraparound** DPSS, DMH, DHS, Probation, LACOE, LAUSD, contract providers

Wraparound is a strengths-based, family-oriented approach with an overall goal of maintaining children in a permanent family setting using community-based services and supports. The Wraparound philosophy of "no reject, no eject" ensures that agencies are unconditionally committed to preserve until all goals of the Child and Family Plan of Care have been met. The Wraparound Program allows agencies to pool their foster care funds so they can individualize services and use whatever resources are necessary to support children in their homes and communities.

**Health Services**

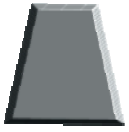
**Juvenile Court Health Services** Probation, DCFS

Juvenile Court Health Services provides health care services to children and youth in the County Probation Department's detention and residential facilities and the DCFS' MacLaren Children's Center.

**Mental Health**

**Foster Care Mental Health/D-Rate Assessment Program** DCFS, Probation, Group Home Agency Associations, and Association of Community Human Service Agencies

Assesses seriously emotionally disturbed children in foster care system for appropriate placement. Enables foster caregivers to receive enhanced compensation for care of these children and prioritizes this population of children for treatment in DMH's outpatient services.



**Mental Health (continued)**

**Wraparound**

DCFS, Probation, Association of Community Human Services Agencies

Family-centered, strengths-based, needs-driven planning and service delivery process. It advocates for a family-professional partnership to ensure family voice, choice, and ownership of intervention strategies designed to facilitate access to normalized and inclusive community options, activities and opportunities. It includes a commitment to create and provide highly individualized services and perseverance to the achievement of desirable outcomes for children and their families.

**Probation**

**Camp Residential Treatment**

DMH, DHS, LACOE

Aids in reducing the occurrence and impact of crime in the community by providing a residential experience that introduces each ward to effective life skills. Through the application of these skills, wards can redirect their physical, social, and emotional energies into constructive activities. Camps place emphasis on core development needs including education, health mental health, socialization, community services, and vocational experiences.

**Detention Services**

Community-based organizations, LACOE, DHS, DMH

Administers three juvenile halls for the temporary detention of juveniles. These facilities keep juvenile offenders in temporary protective custody until the Court orders their release or until they are transferred to another facility. During the juvenile's stay, mental health and health care screenings are completed as well as an educational assessment. Detention staff also provide supervision for detainees and make available a variety of enrichment opportunities, including: art, drama, dance, athletics, and optional religious instruction.

**Dorothy Kirby Center**

DMH, LACOE, community-based organizations

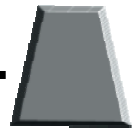
A secure, coeducational treatment center for wards requiring intensive psychological counseling during confinement. A psychiatrist or clinical psychologist provides direct services in addition to group therapy, the backbone treatment at Kirby Center. Residents are provided with an opportunity to resolve problems with their parents through family conferences or group settings. The Center provides exposure to a variety of community-based organizations.

**Suitable Placement Program**

Juvenile Court, Community-based organizations, DCFS, Group Home Providers

Provides a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional problems. Minors are placed in an environment best suited to meet their needs, which may be a group home, family home, or psychiatric hospital.





## SPECIAL POPULATION SERVICES

### Children and Family Services

#### **Asian Pacific Project**

Asian Pacific Islander Children, Network Against Asian Pacific Domestic Violence, Youth and Family Council

Serves the Asian Pacific Islander communities and is capable of handling approximately 12 language/dialects spoken in the target communities. The program's CSWs handle cases from Hotline referral until a case is terminated. A few CSWs also play the role of educator as well as case manager, for families of minority languages where such resources are nonexistent. The program continues in its effort to develop new resources for these and other families who encounter the similar problems of finding appropriate resources.

#### **Deaf Services Unit (DSU)**

LAUSD, educational center for the hearing impaired, medical centers

Serves as a centralized unit for all deaf and deaf-related cases in DCFS. It is vertically organized to provide a continuum of services to children and their families. DSU provides services to deaf and hard-of-hearing children, their parents, and other deaf or hard-of-hearing family members.

#### **Drug Endangered Children (DEC)**

Los Angeles Interagency Metro, District Attorney, Police Apprehension Crime Task Force (LA IMPACT)

Responds to the growing number of children living in hazardous conditions with methamphetamine production labs being operated within family homes. DEC provides these children with complete medical care services that are both short and long-term. Providing permanency in a safe home environment that enhances opportunities for positive change; and pursues legal measures and prosecution to ensure continual well-being.

#### **Indian Child Welfare Unit (ICWU)**

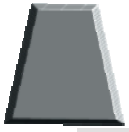
Local Indian Agencies, Indian tribes, Tribal Government

Provides generic case management services to families referred to DCFS for allegations of child abuse and neglect. The staff works closely with local Indian agencies and tribal government to ensure that families receive culturally-appropriate services and that the mandates of the Indian Child Welfare Act are followed.

#### **Minor Parent Services (MPS)**

DPSS, LAUSD, Los Angeles County Medical Centers

The Teen Pregnancy Disincentive program creates a new requirement for TANF eligibility for unmarried pregnant or parenting teens. In order to receive TANF benefits, minor parents must live in the home of their parent(s), legal guardian, an adult relative, or in an adult-supervised living arrangement, unless they meet one of the exemptions to the live-at-home rule. Once it is determined that the minor parent and child are eligible for services, a voluntary family maintenance program is offered to help maintain a stable and safe home environment.



**Children and Family Services (continued)**

**Runaway Adolescent Project (RAP)**

Juvenile Court, Homeless Shelters

RAP is a special project that provides a number of services to runaway, homeless, "thrown" or "pushed" out of home adolescents (14-17 years of age), who have a history of physical, sexual, or emotional abuse or neglect. RAP provides case management and counseling services, long-term placement (voluntary for six months), court intervention, if needed, family reunification services, independent living skills training, and transportation services for out-of-State runaways wishing to return home. RAP also prepares youth for emancipation, if there is no family involvement in the child's life.

**Start Taking Action Responsibly Today (START)**

Children's Social Workers, Probation, DMH, DHS, LAUSD, LACOE

Developed to address Board of Supervisors' concerns about the growing number of dependent youth exhibiting delinquent behavior and entering the juvenile justice system. START is a multidisciplinary team comprised of Children's Social Workers; Deputy Probation Officers; DMH; psychologist; and school counselors from LACOE and LAUSD.

**Child Support Services**

**Keep Your Freedom, Keep Your Dreams**

LACOE

Designed to reduce teen pregnancy in Los Angeles County. Teen parents are recruited for employment as student workers. Student workers are given 40 hours of training in telling their stories about the challenges of teen parenting. The student workers then go to middle schools, high schools, and community groups to present their stories.

**Community and Senior Services**

**Refugee Employment Program**

DPSS, DHS

Provides appropriate educational, cultural, and linguistic training and employment services to refugees and immigrants, who have resided in the United States five (5) years or less, and have encountered multiple barriers to employment.

**Refugee Immigrant Training and Employment Program**

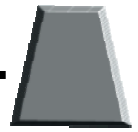
Provides services through a network of 14 community-based organizations to all non-English/non-Spanish speaking CalWORKS participants in a culturally and linguistically appropriate manner. Services under this program include case management and Welfare-to-Work services such as orientation, appraisal, job club, job search, vocational assessment, clinical assessment, mentoring, community service, and supportive services.

**Health Services**

**Adolescent Intervention, Treatment and Recovery Program (AITRP)**

Community-based organizations

The newly implemented AITRP service was established to provide a comprehensive age-specific service to substance abusing adolescents. The program includes outreach, intervention, residential, and non-residential services.



**Health Services (continued)**

**Black Infant Health Program**

Developed out of the recognition that the African American community continues to experience approximately double the rate of infant morbidity and mortality rates observed in other populations and ethnic groups. The program focuses on interventions that reach beyond the traditional medical/clinical model of prevention. The Social Support and Empowerment Model addresses social issues and provides a framework to teach specific skills. The Prenatal Care Outreach Model links women to early and continuous prenatal care and related services in select zip codes within the County.

**California Children Services (CCS) Program** All County Hospitals, private providers, DPSS and DCFS

Provides medical care for children whose families cannot afford all or part of their health care needs. The program only treats children with certain physical limitations and diseases. Diagnosis and treatment of CCS-eligible conditions at CCS-approved hospitals, Special Care Centers, and Medical Therapy Programs. The program provides medically-necessary care and case management to infants, children, and adolescents meeting program eligibility requirements, including hospitalization, in-home nursing services, and children under 21 years of age who have serious medical and disabling conditions that are covered by CCS.

**Perinatal Alcohol and Drug Program Services** Community-based organizations

Through collaboration with 35 contract, community-based organizations, alcohol and other drug (AOD), abuse services are provided to pregnant women who are either at-risk for abuse, or who are addicted. These comprehensive and culturally-sensitive systems of family support and treatment services are located throughout the Los Angeles County.

**Perinatal Outreach and Education Program**

Serves pregnant women living in identified high-risk zip codes based on perinatal health indicators such as: low birth weight, infant mortality, teen pregnancy, and the Kessner Index for Adequacy of prenatal care.

**Prenatal Care Guidance Program**

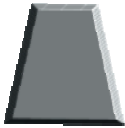
Public Health Nurses (PHNs) specialize in the case management of women with medically high-risk pregnancies, and provide outreach and case management services that include home visits to high-risk and low-income women.

**School-Based Clinics (Vaughn, Kennedy and Pacoima)** LAUSD/A & B

Provides pediatric primary care, immunizations, episodic services and Family PACT. These programs serve areas where there is currently inadequate geographic access to primary care services.

**Women and Children’s Residential Treatment Services** Community Based Organizations

Provides alcohol and drug residential services and is a 24 hour residential program where recovery services, and/or specialized recovery services are made available to individuals and to pregnant and parenting women and their children (including, but not limited to, homeless persons) who have alcohol and/or drug problems.



**Mental Health**

**Start Taking Action Responsibly Today (START)**

DCFS, Probation

START's goal is to prevent children served by DCFS from entering the juvenile justice system through the provision of targeted multi-agency and multidisciplinary services in a community-based environment. To support this multi-agency effort, DMH staff is co-located at DCFS Regional Offices.

**Transition Age Services**

CDC, DCFS, a Community of Friends, Homes for Life (private partners)

The transitional age youth target population is identified as those youth and young adults in the mental health system who are between the ages of 15 to 21 years old. The target population is also inclusive of homeless youth who may be younger than 15 years of age. Transition services are comprehensive preparatory services that take place before and after the youth enter into program and services that are adult-oriented. The Child and the Adult Mental Health Services Bureaus, as well as non-mental health systems of care, must collaboratively develop, coordinate, actualize, and build upon client-driven transitional services. The intent is to link consumers with "agencies of opportunity," the full spectrum of systems.

**Museum of Art**

**Special Constituencies**

LAUSD, Museum Associates

Extends art appreciation outreach efforts to individuals with special needs, such as visual or hearing impairments, emotional, physical and learning disabilities, and at-risk youth. In collaboration with the LAUSD, this program offers, throughout the year, Museum tours, art workshops for special education classes, slide-illustrated lectures, and lectures related to the museum's collection.

**Public Social Services**

**Cal-Learn Program**

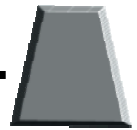
Community-based providers

Designed to attack long-term welfare dependency by encouraging and assisting teen parents on CalWORKS to stay in or return to school. Cal-Learn is a mandatory program for CalWORKS recipients who are under 19 years old (there is no minimum age limit), are pregnant or parenting, and have not yet completed their high school education. The focus of Cal-Learn is to give these youths the support they need to complete their high school education or equivalent.

**Services to Teens With Special Needs (LTFSS #18)**

School districts, community-based organizations, and County departments

Some groups of teens have such special needs and are so dispersed geographically that their needs may not be adequately addressed through the Community-Based Teen Services Program. Under this project, there will be a separate allocation, which will be intended to support services to teens with special needs.



## SUPERVISION AND/OR CASE MANAGEMENT

### Children and Family Services

#### Supervision and Case Management

Community Groups, DHS, DMH, DPSS, Foster Parents, Law Enforcement Agencies, Juvenile Court, Relatives, Legal Guardians, and Adoptive Parents

Provides supervision and case management services for all of the following program areas: Family Maintenance/Family Reunification, Permanent Placement, Specialized Case Programs, including Asian Pacific, Latino, Black Family Investment Project, Medical Placement Cases, and Adoptions.

### Probation

#### Camp Community Transition Program (CCTP)

Community-based organizations

Provides after-care services beginning at the time the minor is pending release to the community. A 30-day furlough is supervised intensively to ensure prompt school enrollment, community service, and participation in selected community-based organization programs. All transitional areas include an emphasis on family participation.

#### Community Detention Program

Law Enforcement Agencies

Referrals from Probation Intake and Detention Control officers and judicial officers result in the diversion of minors to this alternative program, which provides for at-home-detention, and intensive supervision, from an assigned Deputy Probation Officer.

#### Juvenile Alternative Work Service (JAWS)

Sheriff's Department, DPW, MTA, and Cities and Schools throughout the County

Provides 13- to 18-year olds with an innovative alternative to custody, as ordered by the court, allowing probationers to remain in their communities with sanctions instead of detention. The JAWS program provides probation-supervised weekend and holiday labor crews employed on a variety of work projects such as cleaning brush and debris from flood control basins and channels, removing litter and brush from roadsides, and removing graffiti.

#### Juvenile Court Supervision

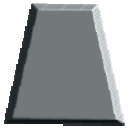
Community-based organizations

Services juveniles placed on community supervision. Deputy Probation Officers work with minors, families, schools, and other relevant resources to evaluate progress and to monitor compliance with court orders.

#### School-Based Supervision Program - LTFSS/JCPA

LAUSD and School Districts throughout the County

A collaboration between schools and the Probation Department, and an effective intervention and prevention model for youth who are on formal probation and for children at risk. With manageable caseloads, specific to a school site or cluster of schools, Deputy Probation Officers (DPOs) spend most of the workday monitoring the daily attendance, behavior, and the school performance of youth on their caseloads. DPOs and school staff develop a case plan to help each youngster achieve satisfactory school performance and adjustment in the community. The program is primarily funded by Federal LTFSS funds and the State's Juvenile Crime Prevention Act (JCPA).



**Probation (continued)**

**Specialized Gang Suppression Program**

Reduces gang violence and protects the community by enforcing court orders through intensive supervision of gang identified probationers.

**Youth/Family Accountability Model (YFAM)**

Probation, District Attorney, Public Defender, Juvenile Court, and community-based organizations

Minors assigned to YFAM participate in an intensive supervision program, which is designed to address conditions of probation by providing after school homework assistance, tutoring, mentoring, drug and alcohol abuse education, and recreational services centered in Community Reporting Centers.

**SUPPORT SERVICES**

**Chief Administrative Office**

**Office of Child Care**

Child Care Planning Committee members including: parents, child care providers, community representatives, public agency representatives

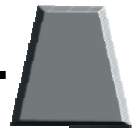
Serves as a contact point on issues related to childcare and development services for persons living in, receiving services from, or working for the County Los Angeles. The Office provides staff support to the Policy Roundtable for Child Care, the Child Care Planning Committee, and the Labor Management Child Care Task Force. The Office is also responsible for implementation of the Investigating in Early Educators AB 212 Program; the Centralized Eligibility List (CEL) Pilot Project; and enhancements to County-sponsored centers.

**Child Support Services**

**Child Support Services Program**

DPSS, Superior Court, Orange and San Diego Counties

Responsible for enforcing child and spousal support obligations and determining paternity in cases where children are born out of wedlock. This program was established under Title IV-D of the Social Security Act and operates under Section 17300 et seq. of the Family Code and Section 270B of the Penal Code.



## Children and Family Services

### Administration

Board of Supervisors, Board Approved Children's Commission, Community Groups, and Advisory Groups

Provides Administrative and Management functions for the four Bureaus of the Department: Bureau of Technology Services, Bureau of Finance and Administration, Bureau of Child Protection, and Bureau of Children and Family Services (BCFS). For BCFS, the administrative functions also consist of those for all Regional Services for the Family Maintenance/Family Reunification, Permanent Placement, Specialized and Alternative Services, and Adoptions. The functions performed include: monitoring of compliance with State and Federal Regulations, quality assurance of services, management of fiscal and human resources, personnel management and tracking, and reporting of performance measures to the DCFS Executive Office.

### Assistance Payments Program

The Assistance Payments budget funds programs to: 1) maintain children who are placed in out-of-home care because of actual or potential abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an Individualized Educational Plan; 3) aid prospective adoptive parents in meeting the additional expense of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

### Child Care Program

Community-based organizations

DCFS provides subsidized child care for eligible protective services clients who select qualified child care providers. These providers must meet all DCFS conditions for ensuring child safety, for responding to individual child needs, and for complying with all billing and payment requirements.

### Health-Related Services

DHS, DMH, Hospitals & Physicians, Probation, CHDP, Health Nurses from Long Beach and Pasadena, Medi-Cal, ISAP, and Federal and State Agencies

The mission of the Health, Health-Related and Substance Abuse Services Section is to identify and respond to the health and other specialized needs of children and their families who are served by DCFS, by ensuring resources are available and accessible. The Section's initiatives address the needs of these children and families in the areas of child abuse, health, orthodontia, and substance abuse. When resources are not available, the Section links with existing teams and/or develops multi-agency, multidisciplinary service planning and delivery teams with the public and private sectors to develop needed services.

## Community and Senior Services

### CalWORKS Youth Jobs (LTFSS #23)

DPSS, Service Delivery Areas, and local youth service providers

Provides paid work-based learning opportunities to CalWORKS youth in Los Angeles County area; summer work experience; functional basic skills; career planning; and employment readiness. CalWORKS teens between the ages of 14-19 will be eligible to participate in the program, with priority given to pregnant and parenting teens.



## Health Services

### Child Health and Disability Prevention (CHDP) Program Probation and DCFS

Children with Med-Cal (birth to age 12) or children without Medi-Cal (birth to age 19) in low-to-moderate income families are eligible for free immunizations and health check-ups. Families can choose a CHDP-approved private doctor, clinic or other health care providers. Services include regular, complete health check-ups and immunizations, diagnosis and treatment (including hospitalization) for conditions found during the health check-up, and prescription medicines.

### Childhood Injury Prevention Center

LAUSD, LAPD, Sheriff's City of Carson, Safety Belt Safe USA, Office of Transportation, Safety Cities of Hawthorne and Lawndale, Los Angeles Housing Authority, Wilmington Boys/Girls Club, City and County Fire Departments, National Fire Prevention Association

The Center provides: Community Based Injury Prevention, Child Passenger Safety, Bicycle Safety, Risk Watch Curriculum in Schools, Literacy Program, and Pedestrian Safety.

### Health Care Program for Children in Foster Care (HCPCFC)

In collaboration with DCFS, this program provides Public Health Nurses (PHNs) to function as health care consultants to the Children's Social Workers to ensure that children under DCFS supervision receive needed, comprehensive health care services.

### Immunization Program

Program activities include: surveillance for vaccine-preventable diseases; immunization coverage assessments; outbreak investigation and control; education and training; community outreach and education; vaccine management and distribution; pediatric hepatitis B case management; immunization registry development; and special program activities and projects designed for communities with children at high risk of under-immunization.

### Lactation Specialist and Breastfeeding Support Program

Provides breastfeeding information and education to the prenatal patients in the OB clinics and consults to the patients on the postpartum ward. Provides breastfeeding classes to nurses and physicians from the Pediatric, Family Medicine and OB services. Administer the hospital's breastfeeding help line number.

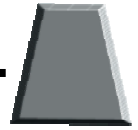
### Newborn Hearing Screening Program (NHSP)

NHSP offers inpatient hearing screening to families of all newborns prior to the newborns' discharge for the birth admission. This program will also offer screening for the hearing of all newborns and infants who receive care in the neonatal intensive care unit.

### Nurse Family Partnership

DPSS, Proposition 10 Commission

Originally called the Public Health Nurse Home Visitation Project, began Countywide in February 2000. The program uses a national nurse home visitation model developed by Dr. David Olds, to serve first-time pregnant women who are living in poverty. Public Health Nurses visit clients in their homes to provide educational and support services that have been proven (through 20 years of research) to improve maternal health, parental behavior, social functioning, and child health/development.



**Health Services (continued)**

**Obstetrics/Pediatrics Services**

Serves pregnant women, adolescents, children, newborns, and neonates. The Obstetric units provide labor and delivery services. Some facilities have a Level III nursery for premature and other newborns with medical conditions requiring intensive care. Some facilities have a Pediatric ICU for adolescents and children with medical conditions requiring intensive care. These services are provided in the following geographical areas: San Fernando Valley Cluster, Southwest Cluster, and the LAC+USC Health Care Network.

**Pediatric Spectrum of Disease**

Countywide Surveillance, Dr. Laurene Mascola

A program of Pediatrics HIV/AIDS at Harbor-UCLA Medical Center that provides care for children and adolescents with HIV. Also provides care for children infected with HIV from their mothers and coordinates the care of HIV infected pregnant women with the Obstetric and Internal Medicine Departments. The Pediatric HIV Program is engaged in outreach activities in the community to prevent HIV.

**Psychiatric Adolescent Inpatient and Outpatient Services**

Provides comprehensive psychiatric care to acutely disturbed adolescents who, because of mental disorder, are a danger to themselves or others and cannot be managed at home or in a less restrictive level of care facility. The psychiatric Outpatient Clinic provides mental health services to chronically mentally ill children, adolescents, and their families.

**Respiratory Syncytial Virus (RSV) Prophylaxis**

Indigent patient pharmacist – Robert Appell, PharmD

Ongoing tracking program to provide RSV prophylaxis during RSV season to premature or at-risk infants. Patients in this program need monthly vaccinations of a costly vaccine – palivizumab. Prevents 7-10 day ICU admission and re-intubation.

**Human Resources**

**Programs for County Employees with Children** All County departments via their personnel office

The Department of Human Resources offers a wide range of educational and support services that affect the children, parents, and families of County employees. Program Services include: Noontime Parenting Classes with the expertise of a Child Development Specialist; the Child Care Newsletter as a resource guide; the Parent Resource Center, which provides reference materials, books, videos and magazines on parenting and work/life issues; and Lactation Program that provides nursing mothers with information regarding the latest nursing equipment and standards of care.

**Mental Health**

**Children's Crisis Team and other Crisis Teams**

Sheriff's Department, LAPD, Long Beach Police Department, Association of Community Human Services Agencies, and DCFS

Three Children's Crisis Teams have been formed in Los Angeles County: Mental Evaluation Team (MET), Systemwide Mental Assessment Response Team (SMART) and Long Beach Mental Evaluation Team (LBMET). The purpose of these Crisis Teams is to assist field officers (Sheriff's, LAPD, and Long Beach Police Department, whenever they make contact with suspected mentally ill persons. The following services are also offered: crisis intervention, assessment for acute hospitalization, brief treatment, medication, linkage, referral, case management, and training to assist both the child and caregivers to develop improved stress coping skills.

**Mental Health (continued)**

**Healthy Start Support Services for Children** DHS, DCFS, DPSS, school districts

Provides mental health services such as outpatient, case management, and parent education at school sites or close proximity when a school is awarded a Healthy Start grant.

**Juvenile Justice Mental Health Services** Probation, Association of Community Human Service Agencies, LACOE, DHS, and Courts

Through the expansion of Schiff-Cardenas, provides mental health screening for every child detained in juvenile hall. A complete array of mental health services, including: medication, therapy, case management, and linkage are provided while the youth is in detention, and Community-Based Agencies have been contracted to provide the continuum of care upon the youth's release.

**Outpatient Mental Health Services** Association of Community Human Services Agencies

Outpatient mental health services, including case management, individual/family therapy, group therapy, day treatment, medication support, are provided to children throughout Los Angeles County by directly operated County clinics and a network of contract agencies. The target population for this program are children who are emotionally disturbed and who have a diagnosable mental disorder.

**Parks and Recreation**

**Summer School Food Service Program** State Department of Education

Provides free nutritious lunches to children 18 years and under, Monday through Friday during the summer months of July and August, in low-income areas. The Summer Food Service program is Federally subsidized program administered by the State Department of Education.

**Public Social Services**

**CalWORKs (Cash Assistance)**

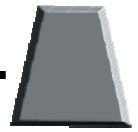
Provides temporary financial assistance to families with minor children who have income and property below State maximum limits for their family size.

**CalWORKs (Stage I Child Care)** Resource and Referral, Alternative Payment Program Provider Agencies

Provides child care assistance to CalWORKs parents/participants who work or are participating in Welfare-to-Work activities. The program serves children through age 12, provided funding is available. Parental choice options include licensed and license-exempt child care. Contracted non-profit Resource & Referral (R&R) agencies have multi-lingual, co-located staff in all DPSS offices to provide referrals for licensed care. Payments for services are made directly to child care providers by contracted (R&R)/Alternative Payment Program (APP) agencies.

**CalWORKs (Welfare-to-Work)** LACOE, Department of Children and Family Services, Community and Senior Services, Department of Mental Health, Department of Probation, Parks, and the Public Library

Provides GAIN participants with a full range of training, educational, employment, post-employment, and supportive services. The program maintains a "work first" approach by making employment the principal goal for every able-bodied adult recipient.



**Public Social Services (continued)**

**Child Care Grant & Loan Program**

Community Development Commission, CDSS,  
Community Care Licensing Division

Funds are now available to new and existing child care providers to increase the number of child care slots in family child care homes and centers in areas with the greatest need.

**Child Care to Non-Needy Caretakers (LTFSS #31A)**

Resource and Referral, Alternative Payment  
Program Provider Agencies

Provides child care assistance to a limited number of non-needy (unaided) caretaker relatives of CalWORKs children.

**Child Care Training Institute/Provider Start-Up Kits**

County departments, and/or public providers

LACOE has conducted workshops on quality child care for 2,635 parents and providers. Workshops include: what to look for in a quality child care setting and legal barriers to starting a child care center or home. New providers are eligible to receive start-up packages which include: mats, toys, smoke alarms, crayons etc., after they have attended two of the workshops given by LACOE.

**Emergency Assistance to Prevent Eviction**

Community Development Commission, Housing  
Authority

Designed to help CalWORKs families who, due to a sudden financial hardship or crisis, are in jeopardy of being evicted. This once-in-a-lifetime benefit is restricted to families who, except for this sudden crisis, would otherwise have a reasonable expectation of meeting their expenses.

**Food Stamp Nutrition Program**

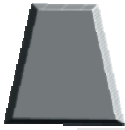
DHS, LA Regional Food Bank, Asian Pacific  
Health Care, Venture and other Community-  
based organizations in Los Angeles County

Provides food nutrition assistance to families with children under 22 years of age living together in a household who have income and property below Federal limits for their family size.

**Safe Places**

LACOE, Department of Children and Family  
Services, Community and Senior Services,  
Department of Mental Health, Department of  
Probation, Parks, and the Public Library

Will establish places of safety within the community for youth and their families from 6:00 a.m. to 9:00 p.m., Monday through Saturday. The facilities will provide safe places where children and youths can engage in recreational and homework-support activities. The main focus, however, is during non-school hours between 3:00 p.m. and 6:00 p.m. and Saturdays when children and youth, whose parents are engaged in education/training/employment activities, are most likely to engage in behavior harmful to themselves and others. The Safe Places program will also provide ways of ensuring safe passage to and from schools and other locations for the youth and their families.



**Public Social Services (continued)**

**Specialized Unit to Expedite the Licensing Process (Child Care)**

Community Care Licensing Division

A DPSS-funded special unit within the State's Community Care Licensing Division was created to expedite the licensing process for potential providers who provide care in the County's high need areas.

**Transitional Support for Homeless CalWORKs Families**

Community Development Commission, Housing Authorities, Non-Profit Housing Service Providers, Private Industry Councils, United States Department of Labor, W-t-W Grantees

Provides \$1,500 in housing relocation assistance to CalWORKs families who currently reside in a transitional shelter. This assistance is supplemented with a Section 8 rental assistance voucher, and housing counseling assistance to help families find and secure permanent housing.

**Public Works**

**Transportation Services**

Transportation services are provided in various communities, which improves the mobility of residents of the unincorporated areas of Los Angeles County.

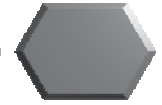


**Departmental Program  
Performance and Results  
Budget Detail**

**Section Five**







## Departmental Program Performance and Results Budget Detail

To assess the County's progress in contributing to improved outcomes for children and families, the following questions are often posed about the County's health and human service delivery system:

**What services and resources does the County deliver for children and families?**

**How are these resources being used?**

To assess the efficiency and effectiveness of individual programs serving children and families the following questions need to be addressed:

**How well is service provided?**

**What is the result of the service, are children and families better off?**

To assist with answering these questions, the County's health and human services departments have identified the Results Based Decision-Making (RBDM) model<sup>1</sup>. This results and performance accountability model, serves as a common analytical framework for measuring progress in the health and human service delivery system.

The Fiscal Year 2002-03 Children and Families Budget begins the process of linking program performance measures with budget allocations, actual expenditures, and funding sources. Given the need for County departments to develop program level budgeting tools and develop processes to collect, track and provide program performance measurement data, implementation of the Children and Families Budget is being phased in over a five-year period, beginning in this fiscal year and concluding in Fiscal Year 2006-07.

<sup>1</sup> The Results-Based Decision Making Model is an analytical framework created by Mark Friedman, of the Fiscal Policy Institute, to assist government entities with planning efforts to improve the lives of children, families, and communities.

## Performance Measures for County Programs

Central to evaluating the impact County programs are having on improved outcomes, is the development of program performance measures. For this fiscal year, departments identified program performance measures, and provided data if available, for a minimum of two programs. In Fiscal Year 2003-04, data will be available for these two programs, in addition to the inclusion of performance measures for a minimum of 25 percent of their programs. Incremental implementation will continue with an identification of performance measures for an additional 25 percent of their remaining programs in each subsequent year. By Fiscal Year 2006-07, departments will have identified performance measures for all departmental programs serving children and families. Measurement systems to track the data and develop trend lines to assess the impact of the programs on the populations served over time will be fully institutionalized.

## Budget Detail for County Programs

Evaluating the County's total resource allocation for children and families requires expanded program budget detail which involves disaggregating the County's Budget. Through consistent identification of program budget information, the County will be able to analyze resource allocation within departments and across agencies to assess how well resources are contributing to improving outcomes. Departments will also be putting into place needed accounting and reporting systems to expand their ability to provide individual program budget detail for all of their programs over the next five years.

## Overview of Program Performance and Results Budget Detail

Included in this section is program performance and results budget information for 22 County departments. This information is captured, by department, in individual program budgets, a multiple program overview budget and a budget summary. The following describes the purpose and content of these three sections:



- **Program Budget**

The Program Budget includes program budget detail and performance measures for individual departmental programs. The Program Budget includes a brief description of the program, identification of which of the five outcomes are targeted by the program, the number of children and families served, and headline performance measures that assess how well a service has been provided and what impact it had on the clients served. It should be noted that a few departments have identified only one program serving children and families.

- **Multiple Program Overview Budget**

The Multiple Program Overview Budget represents the aggregated budget detail of the department's remaining children and family programs that have not been disaggregated into an individual program budget. Departments that have included a separate Program Budget for all of programs serving children and families or have less than two programs serving children and families will not have a Multiple Program Overview Budget. With the phased implementation of the Children's Budget, concluding in FY 2006-07, the Multiple Program Overview Budget will be replaced with individual Program Budgets.

- **Budget Summary**

The Budget Summary is the aggregate total of the department's individual Program Budgets and the Multiple Program Overview Budget, which represents the total departmental expenditure on children and family services. This summary shows the total budget for programs serving children and families as well as the total number of children and families served by the department. Since some children and families are served by multiple programs and/or departments, the number of children and families served may be inflated.



**Department of Animal Care and Control**  
*Marcia Mayeda, Director*

<b>School Visitation Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Animal Control Officers visit schools to talk to students about the importance of responsible pet ownership, kindness toward animals, and safety around animals.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To educate children on how to care for pets and the importance of safety around animals.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 1,000</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of school visits conducted each year.</li> <li>• Percent of schools in the County visited.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of children educated on how to care for pets and the importance of safety around animals.</li> <li>• Percentage of pet incidents involving child related injuries reported to the Department of Animal Care and Control.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                  Safety and Survival • Emotional and Social Well-Being</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$19,000	\$20,000	\$20,000	\$40,000	\$20,000
Services and Supplies	1,000	1,000	1,000	1,000	0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$20,000</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$41,000</b>	<b>\$20,000</b>
Revenue/Intrafund Transfer					
<b>Net County Cost</b>	<b>\$20,000</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$41,000</b>	<b>\$20,000</b>
Budgeted Positions	0	0	0	1	1
<b>Number of Children/Families Served</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>1,000</b>	<b>700</b>

**Department of Animal Care and Control (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$19,000	\$20,000	\$20,000	\$40,000	\$20,000
Services and Supplies	1,000	1,000	1,000	1,000	0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$20,000</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$41,000</b>	<b>\$20,000</b>
Revenue/Intrafund Transfer					
<b>Net County Cost</b>	<b>\$20,000</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$41,000</b>	<b>\$20,000</b>
Budgeted Positions	0	0	0	1	1
<b>Number of Children/Families Served</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>1,000</b>	<b>700</b>



**Arts Commission**  
*Laura Zucker, Executive Director*

<b>Arts Education Hub Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Los Angeles County Arts Commission, in partnership with LACOE, established the Arts Education Hub to serve as a central coordinating agency to foster systemic sequential arts education for children in school districts throughout the County, by coordinating a comprehensive training program for artists, developing an on-line interactive resource directory of approved curriculum based programs, and conducting monthly meetings for Arts Education Program Directors. The Arts Commission and LACOE are engaged in a strategic planning process, to identify and prioritize the actions required to guide future efforts by the Arts Education Hub to realize the goal of ensuring that K-12 art education activities are offered in Los Angeles County Schools.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To increase K-12 arts education activities for children in the Los Angeles County Schools.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 1.7 million</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of artists participating in Content Standards training through the Arts Education Hub.</li> <li>• Number of artists that are approved to work in participating schools, and provide content-based, sequential arts instruction to students.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of artists completing Arts Education Hub training.</li> <li>• Percent of teachers utilizing the approved artists to provide arts instruction to students.</li> </ul>
---	---

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Social and Emotional Well-Being • Education and Workforce Readiness</p>
--

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	0	225,000	225,000	310,000	85,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$310,000</b>	<b>\$85,000</b>
Revenue/Intrafund Transfer	\$0	\$225,000	\$225,000	\$310,000	\$85,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>0</b>	<b>1.7 million</b>	<b>1.7 million</b>	<b>1.7 million</b>	<b>0</b>

**Arts Commission (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	0	225,000	225,000	310,000	85,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$310,000</b>	<b>\$85,000</b>
Revenue/Intrafund Transfer	\$0	\$225,000	\$225,000	\$310,000	\$85,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>0</b>	<b>1.7 million</b>	<b>1.7 million</b>	<b>1.7 million</b>	<b>0</b>



**Department of Auditor-Controller**  
*J. Tyler McCauley, Auditor-Controller*

<b>Children's Services Inspector General</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The office of the Children's Services Inspector General is responsible for the investigation of matters involving the death of children who have had contact with or are currently being supervised by the Department of Children and Family Services (DCFS). The Inspector General's function also includes the investigation of matters concerning the re-abuse of children under the supervision of DCFS and the completion of special projects as directed by the Los Angeles County Board of Supervisors.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To investigate and make recommendations for adoption by the Board and implementation by DCFS to decrease the death rate of children who have had contact with or are under the supervision of DCFS.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 4,250</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Percent of investigations of deceased children completed within 90 days of notification of death.</li> <li>• 100 percent of recommendations, submitted by the Inspector General, were adopted by the Board to decrease the number of deaths of children.</li> <li>• 60 percent of Board-adopted recommendations were implemented by DCFS.</li> </ul>	<ul style="list-style-type: none"> <li>• Number of policies and procedures for serving children that were enhanced due to Auditor-Controller recommendations.</li> </ul>

Note: The Children's Services Inspector General position has been vacant for over one year. It currently is not known when this position will be filled or whether the Inspector General will have the same goals in the future. Program performance measures will be established once these issues have been resolved.

<b>Targeted Outcomes for Children and Families</b>
Good Health • Safety and Survival • Economic Well-Being Emotional and Social Well-Being • Education and Workforce Readiness

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
<b>Salaries and Employee Benefits</b>	\$213,955	\$175,000	\$253,000	\$312,000	\$59,000
<b>Services and Supplies</b>	15,983	25,000	30,000	30,000	0
<b>Other Charges</b>	0	0	0	1,000	1,000
<b>Fixed Assets</b>	0	0	0	0	0
<b>Other Financing Uses</b>	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$229,938</b>	<b>\$200,000</b>	<b>\$283,000</b>	<b>\$343,000</b>	<b>\$60,000</b>
<b>Revenue/Intrafund Transfer</b>	\$246,580	\$310,000	\$393,000	\$392,000	(\$1,000)
<b>Net County Cost</b>	<b>(\$16,642)</b>	<b>(\$110,000)</b>	<b>(\$110,000)</b>	<b>(\$49,000)</b>	<b>\$61,000</b>
<b>Budgeted Positions</b>	3	3	3	3	0
<b>Number of Children/Families Served</b>	<b>3,417</b>	<b>3,750</b>	<b>4,025</b>	<b>4,250</b>	<b>225</b>



**Department of Auditor-Controller (Cont'd.)**

<b>Children's Services Ombudsman</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Serves as an advocate and problem solver for children placed in group homes. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to call or e-mail the Ombudsman who will conduct an investigation of the issues they raise, if needed, and provide assistance in the resolution of problems. Conversations between the Ombudsman and children are confidential. The Ombudsman also acts as the monitor to ensure program compliance with group home program service statements. Additionally, the Ombudsman oversees the integration of services provided to children residing in the MacLaren Children's Center (MCC), as described in the Interagency Children's Services Consortium Operational Agreement. The Ombudsman conducts quarterly surveys of MCC residents to determine their perception of the services provided.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To advocate for and help children in group homes with problem solving; ensure group homes remain in compliance with program requirements; and determine MCC residents' perception of the quality of services they receive.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 6,700</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of Ombudsman hotline calls received from children in group homes.</li> <li>• Percent of hotline calls answered within one (1) working day.</li> <li>• Percent of group homes monitored on an annual basis.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of MCC policies and procedures for serving children that were enhanced due to Auditor-Controller recommendations.</li> <li>• 98 percent of group homes took necessary corrective action within the required timeframe.</li> <li>• Percentage of group homes found with no material deficiencies.</li> </ul>
--	---

**Targeted Outcomes for Children and Families**

Good Health • Safety and Survival • Economic Well-Being • Emotional and Social Well-Being  
Education and Workforce Readiness

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$300,051	\$304,500	\$304,500	\$368,000	\$63,500
Services and Supplies	47,273	66,500	66,500	65,500	(1,000)
Other Charges	0	0	0	5,000	5,000
Fixed Assets	0	18,000	18,000	0	(18,000)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$347,324</b>	<b>\$389,000</b>	<b>\$389,000</b>	<b>\$438,500</b>	<b>\$49,500</b>
Revenue/Intrafund Transfer	\$472,400	\$503,000	\$503,000	\$497,000	(\$6,000)
<b>Net County Cost</b>	<b>(\$125,076)</b>	<b>(\$114,000)</b>	<b>(\$114,000)</b>	<b>(\$58,500)</b>	<b>\$55,500</b>
Budgeted Positions	4	4	4	4	0
<b>Number of Children/Families Served:</b>					
Hot Line Investigations	501	800	850	1,000	150
Group Home Audits	3,000	3,600	3,850	4,000	150
MacLaren Children Center's Quality Assur	2,000	1,500	1,600	1,700	100



**Department of Auditor-Controller (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
<b>Salaries and Employee Benefits</b>	\$514,006	\$479,500	\$557,500	\$680,000	\$122,500
<b>Services and Supplies</b>	63,256	91,500	96,500	95,500	(1,000)
<b>Other Charges</b>	0	0	0	6,000	6,000
<b>Fixed Assets</b>	0	18,000	18,000	0	(18,000)
<b>Other Financing Uses</b>	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$577,262</b>	<b>\$589,000</b>	<b>\$672,000</b>	<b>\$781,500</b>	<b>\$109,500</b>
<b>Revenue/Intrafund Transfer</b>	\$718,980	\$813,000	\$896,000	\$889,000	(\$7,000)
<b>Net County Cost</b>	<b>(\$141,718)</b>	<b>(\$224,000)</b>	<b>(\$224,000)</b>	<b>(\$107,500)</b>	<b>\$116,500</b>
<b>Budgeted Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>





**Department of Beaches and Harbors**  
*Stan Wisniewski, Director*

<b>W.A.T.E.R. Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Water Awareness, Training, Education, and Recreation (W.A.T.E.R.) Youth Program's mission is to educate Los Angeles County young people and increase awareness of ocean and beach safety through organized activities which provide skills, knowledge, and personal experiences. Special effort is made to support youngsters with limited access or opportunity to experience ocean and beach activities. Qualified applicants may be eligible for financial aid for tuition fees and free transportation from non-beach communities. This program is a joint effort between the Fire Department Lifeguard Division and the Department of Beaches and Harbors.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To teach youth ocean and beach safety and provide them with a positive personal experience.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 4,830</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 4,120 youth served by the program.</li> <li>• Number of classes held.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of children leaving their own surroundings, visiting the ocean for the first time.</li> <li>• Percent of youth who indicate the program was a positive personal experience.</li> </ul>
--	--

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Emotional and Social Well-Being                      Education and Workforce Readiness</p>
---

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$352,598	\$422,000	\$380,000	\$390,000	\$10,000
Services and Supplies	44,503	59,583	60,000	110,000	50,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$397,101</b>	<b>\$481,583</b>	<b>\$440,000</b>	<b>\$500,000</b>	<b>\$60,000</b>
Revenue/Intrafund Transfer	\$356,542	\$440,024	\$352,000	\$480,000	\$128,000
<b>Net County Cost</b>	<b>\$40,559</b>	<b>\$41,559</b>	<b>\$88,000</b>	<b>\$20,000</b>	<b>(\$68,000)</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>3,744</b>	<b>4,120</b>	<b>4,120</b>	<b>4,830</b>	<b>710</b>

**Department of Beaches and Harbors (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$352,598	\$422,000	\$380,000	\$390,000	\$10,000
Services and Supplies	44,503	59,583	60,000	110,000	50,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$397,101</b>	<b>\$481,583</b>	<b>\$440,000</b>	<b>\$500,000</b>	<b>\$60,000</b>
Revenue/Intrafund Transfer	\$356,542	\$440,024	\$352,000	\$480,000	\$128,000
<b>Net County Cost</b>	<b>\$40,559</b>	<b>\$41,559</b>	<b>\$88,000</b>	<b>\$20,000</b>	<b>(\$68,000)</b>
Budgeted Positions	0	0	0	0	0
Number of Children/Families Served	3,744	4,120	4,120	4,830	710



**Chief Administrative Office**  
David E. Janssen, Chief Administrative Officer

<b>Office of Child Care</b>	
<b>Program Description</b>	<b>Program Goal</b>
<p>The Office of Child Care serves as a contact point on issues related to childcare and development services for persons residing in, receiving services in, or working for the County of Los Angeles. The Office provides staff support to the Policy Roundtable for Child Care, the Child Care Planning Committee, and the Labor Management Child Care Task Force. The Office is also responsible for implementation of the Investing in Early Educators AB 212 Program; the Centralized Eligibility List (CEL) Pilot Project; and enhancements to County-sponsored centers.</p>	<p>To integrate efforts by the Policy Roundtable for Child Care, the Child Care Planning Committee, the Labor Management Child Care Task Force, and County departments aimed at enhancing client, employee, and public access to quality and affordable child care services.</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of stipend payments processed within 30 days of receiving certificated educational records and work experience verification.</li> <li>• Number of enhancements to County-sponsored centers funding requests reviewed by the Office of Child Care within five business days of submission.</li> <li>• Number of users accessing the County's CEL for subsidized child care services.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of applicants successfully completing three semester college units in child development or related field or participating in the management training classes and maintaining employment in subsidized child care programs for 9 months.</li> <li>• Percent of funding requests granted per site, per year.</li> <li>• Percent of centers reporting that enhancements to County-sponsored centers funding positively impacted the quality of their facility's health and safety standards and/or curriculum.</li> </ul>

**Targeted Outcomes for Children and Families**  
Economic Well-Being • Emotional and Social Well-Being

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
<b>Salaries and Employee Benefits</b>	\$252,008	\$315,000	\$376,000	\$376,000	\$0
<b>Services and Supplies</b>	163,100	385,000	458,000	5,219,000	4,761,000
<b>Other Charges</b>	0	0	0	0	0
<b>Fixed Assets</b>	12,855	0	0	0	0
<b>Other Financing Uses</b>	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$427,963</b>	<b>\$700,000</b>	<b>\$834,000</b>	<b>\$5,595,000</b>	<b>\$4,761,000</b>
<b>Revenue/Intrafund Transfer</b>	\$345,157	\$636,000	\$677,000	\$5,438,000	\$4,761,000
<b>Net County Cost</b>	<b>\$82,806</b>	<b>\$64,000</b>	<b>\$157,000</b>	<b>\$157,000</b>	<b>\$0</b>
<b>Budgeted Positions</b>	4	4	4	4	0
<b>Number of Children/Families Served</b>	0	0	0	0	0

**Chief Administrative Office (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$252,008	\$315,000	\$376,000	\$376,000	\$0
Services and Supplies	163,100	385,000	458,000	5,219,000	4,761,000
Other Charges	0	0	0	0	0
Fixed Assets	12,855	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$427,963</b>	<b>\$700,000</b>	<b>\$834,000</b>	<b>\$5,595,000</b>	<b>\$4,761,000</b>
Revenue/Intrafund Transfer	\$345,157	\$636,000	\$677,000	\$5,438,000	\$4,761,000
<b>Net County Cost</b>	<b>\$82,806</b>	<b>\$64,000</b>	<b>\$157,000</b>	<b>\$157,000</b>	<b>\$0</b>
Budgeted Positions	4	4	4	4	0
Number of Children/Families Served	0	0	0	0	0





## Department of Children and Family Services

Anita M. Bock, Director

<b>Adoptions</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Provides adoption services which include evaluation of children for adoption, recruitment and placement of children in adoptive homes, supervision of adoptive placement until the adoption is finalized, post-adoptive services to birth parents and adoptive parents, and services and recommendations to the Superior Court on adoptions.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide services to ensure children are placed with adoptive parents who provide safe, permanent, loving, and supportive homes.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 18,662</p>

### Headline Program Performance Measures

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• 3,200 children supervised by the Adoption's Division.</li> <li>• Number/percent of adoptions completed within 18.5 months of termination of parental rights.</li> <li>• Number of home studies successfully completed within 13.2 months.</li> </ul>	<ul style="list-style-type: none"> <li>• 3,105 finalized adoptions without dissolution.</li> <li>• 3,268 children placed with adoptive parents.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b> Emotional and Social Well-Being</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

### Program Budget Detail

Financing Uses Classification	Actual* Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
<b>Salaries and Employee Benefits</b>	\$24,234,824	\$35,175,733	\$39,585,000	\$34,358,000	(\$5,227,000)
<b>Services and Supplies</b>	7,201,300	6,701,779	1,752,000	1,642,000	(110,000)
<b>Other Charges</b>	210,165	205,488	746,000	1,147,000	401,000
<b>Fixed Assets</b>	0	0	0	0	0
<b>Other Financing Uses</b>	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$31,646,289</b>	<b>\$42,083,000</b>	<b>\$42,083,000</b>	<b>\$37,147,000</b>	<b>(\$4,936,000)</b>
<b>Revenue/Intrafund Transfer</b>	\$31,646,289	\$40,349,458	\$40,189,000	\$34,473,000	(5,716,000)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$1,733,542</b>	<b>\$1,894,000</b>	<b>\$2,674,000</b>	<b>\$780,000</b>
<b>Budgeted Positions</b>	166	527	527	527	0
<b>Number of Children/Families Served</b>	<b>13,658</b>	<b>15,370</b>	<b>15,370</b>	<b>18,662</b>	<b>3,292</b>

\* Adoption Program budget for FY2000-2001 included the claim under Adoption Allocation only. No CWS Funded for Adoption Program was included

**Department of Children and Family Services (Cont'd.)**

**Assistance Payments Program**

<p><b>Program Description</b></p> <p>The Assistance Payments budget funds programs to: 1) support children who are placed in out-of-home care because of actual or potential abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an Individualized Educational Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.</p>	<p><b>Program Goal</b></p> <p>To provide funding to support children and their individualized needs.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 53,862</p> <p>Note: Counts reflect not only children in placement but those in their own homes or adoptive homes receiving services by the Department.</p>
---	--

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of payments issued timely and within state and federal requirements.</li> <li>• Percent of payments distributed in appropriate amounts.</li> <li>• Number of public and private agencies assisting with providing child abuse and neglect prevention and intervention programs.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of children placed in out-of-home care receiving Assistance Payments funds.</li> <li>• Number of emotionally in disturbed children with Individualized Education Plans receiving Assistance Payments.</li> <li>• Number of special needs children with prospective adoptive parents receiving Assistance Payments.</li> </ul>
--	---

**Targeted Outcomes for Children and Families**

Good Health • Safety and Survival • Economic Well-Being • Emotional and Social Well-Being  
Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	0	\$0	\$0	\$0	\$0
Services and Supplies	2,967,475	3,083,000	3,333,000	2,987,000	(346,000)
Other Charges	636,702,897	676,293,000	662,679,000	680,870,000	18,191,000
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$639,670,372</b>	<b>\$679,376,000</b>	<b>\$666,012,000</b>	<b>\$683,857,000</b>	<b>\$17,845,000</b>
Revenue/Intrafund Transfer	\$591,139,772	\$626,850,000	\$620,795,000	\$640,919,000	20,124,000
<b>Net County Cost</b>	<b>\$48,530,600</b>	<b>\$52,526,000</b>	<b>\$45,217,000</b>	<b>\$42,938,000</b>	<b>(\$2,279,000)</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>53,106</b>	<b>53,512</b>	<b>53,862</b>	<b>53,862</b>	<b>0</b>

Notes:  
Children/Families served represents monthly average assistance caseloads.  
Staffing specific to assistance have not been identified.



**Department of Children and Family Services (Cont'd.)**

<b>Emancipation/Independent Living Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Provides Emancipation Services to current and former foster care youth between the ages of 14 and up to 21<sup>st</sup> birthday. Training and services are provided to prepare and assist emancipating youth to live successfully on their own. Services include assessing the needs of each youth and identifying the type of skills training required, vocational training, and assistance w/housing, employment. And educational needs; also includes services provided through a grant from the Weingart Foundation, HUD funding and other public and private partnerships. <b>Participation in services is voluntary.</b></p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide current and former foster care youth with needed life skills, employment, housing and educational services to enable them to live successfully on their own.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 8,100</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of youth enrolled in life skills training.</li> <li>• Number of youth provided job training/vocational training.</li> <li>• Percent of youth with Transitional Independent Living Plan (TILP).</li> <li>• Percent of youth receiving services identified within their TILP plan.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of youth completing life skill classes with improved skills, attitude, and knowledge.</li> <li>• Percent of youth living in safe, affordable housing, upon service termination at age 21.</li> <li>• Percent of youth employed (full/part-time).</li> <li>• Percent of youth with high school diploma/GED/ enrolled in higher education.</li> </ul>

**Targeted Outcomes for Children and Families**

Good Health • Safety and Survival • Economic Well-Being • Emotional and Social Well-Being  
Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$4,646,700	\$3,663,000	\$6,085,000	\$8,163,000	\$2,078,000
Services and Supplies	14,294,000	13,549,000	16,886,000	12,770,000	(4,116,000)
Other Charges	0	2,474,000	0	439,000	439,000
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$18,940,700</b>	<b>\$19,686,000</b>	<b>\$22,971,000</b>	<b>\$21,372,000</b>	<b>(\$1,599,000)</b>
Revenue/Intrafund Transfer	\$17,950,000	\$19,686,000	\$19,686,000	\$21,372,000	1,686,000
<b>Net County Cost</b>	<b>\$990,700</b>	<b>\$0</b>	<b>\$3,285,000</b>	<b>\$0</b>	<b>(\$3,285,000)</b>
Budgeted Positions	101	101	101	101	0
<b>Number of Children/Families Served</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,100</b>	<b>100</b>

**Department of Children and Family Services (Cont'd.)**

<b>MacLaren Children's Center</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>MacLaren Children's Center (MCC) is the County's emergency shelter for abused, neglected, and abandoned children. MCC provides safe, supportive, temporary care while providing multidisciplinary assessment, diagnosis, and treatment services to successfully transition children and youth to family and/or community-based living.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide safe, supportive, temporary care, treatment services and successful transition to family, relative, or community-based living.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 1,075</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of youth admitted to MCC.</li> <li>• Percent of youth medically assessed within 15 days.</li> <li>• Percent of youth referred for crisis intervention.</li> <li>• Percent of youth receiving services within 36 hours of evaluation by the crisis intervention team.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of youth receiving all services identified in the case plan.</li> <li>• Percent of youth transitioned to placement with family, relative, or community-based setting within 30 days of admittance to MCC.</li> <li>• Percent of youth that do not experience an unplanned disruption in placement for 6 months after transitioning from MCC.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b> Safety and Survival • Emotional and Social Well-Being</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	20,533,879	\$24,543,000	\$25,816,000	\$27,216,000	\$1,400,000
Services and Supplies	5,118,495	6,534,000	6,534,000	12,253,000	5,719,000
Other Charges	0	500,000	500,000	0	(500,000)
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$25,652,374</b>	<b>\$31,577,000</b>	<b>\$32,850,000</b>	<b>\$39,469,000</b>	<b>\$6,619,000</b>
Revenue/Intrafund Transfer	\$13,784,662	\$16,360,000	\$20,772,000	\$21,772,000	\$1,000,000
<b>Net County Cost</b>	<b>\$11,867,712</b>	<b>\$15,217,000</b>	<b>\$12,078,000</b>	<b>\$17,697,000</b>	<b>\$5,619,000</b>
Budgeted Positions	366	436	436	439	3
<b>Number of Children/Families Served</b>	<b>1,150</b>	<b>1,082</b>	<b>1,082</b>	<b>1,075</b>	<b>(7)</b>



**Department of Children and Family Services (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

Name of Programs: Interagency Comprehensive Assessment Team (ICAT), Emergency Response Command Post (ERCP), Emergency Response Investigations, Alumni Resource Center (ARC), Bridges Transitional Housing Program for Emancipated Foster Youth, Job Development Services, Services for Emancipated Foster Youth, Transitional Housing Placement Program (THPP), Youth Transitional Housing, Rites of Passage, Family Assessment and Services Team (FAST), Family Support Program, Latino Family Preservation Project (LFPP), Risk Assessment, Emergency Shelter Care Recruitment Program, Foster Care Recruitment, Training and Support, Home Connection Program, Kinship Care Services, Medical Placement Units (MPS), Resource Utilization Management (RUM), Wraparound, Deaf Services Unit, Drug Endangered Children, Minor Parent Services, Runaway Adolescent Project, Black Family Investment Project, Family Group Decision Making and Family Preservation, Central Los Angeles Sexual Abuse Unit, Child Abuse Prevention, Intervention, Treatment, Victims of Crime Program, Child Abduction Unit, Child Protection Hotline, Juvenile Court Services, Crisis Intervention Team, Asian Pacific Project, Indian Child Welfare Unit, Start Taking Action Responsibly Today (START), Child Care Program, Enrichment Plus Program and Educational Initiative.

**Budget Detail for Multiple Programs**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	303,965,953	\$330,492,267	\$338,706,000	\$364,932,000	\$26,226,000
Services and Supplies	104,649,858	139,816,221	145,585,000	154,107,000	8,522,000
Other Charges	57,233,758	65,080,512	68,084,000	83,651,000	15,567,000
Fixed Assets	667,597	1,935,000	2,220,000	1,720,000	(500,000)
Other Financing Uses	185,600	0	0	0	0
<b>Gross Appropriation</b>	<b>\$466,702,766</b>	<b>\$537,324,000</b>	<b>\$554,595,000</b>	<b>\$604,410,000</b>	<b>\$49,815,000</b>
Revenue/Intrafund Transfer	\$395,367,060	\$476,304,542	\$492,342,000	\$530,912,000	38,570,000
<b>Net County Cost</b>	<b>\$71,335,706</b>	<b>\$61,019,458</b>	<b>\$62,253,000</b>	<b>\$73,498,000</b>	<b>\$11,245,000</b>
Budgeted Positions	5,783	5,858	5,858	5,900	42
Number of Children/Families Served	93,262	82,754	82,404	75,805	(6,599)

**DEPARTMENT BUDGET SUMMARY**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	353,381,356	\$393,874,000	\$410,192,000	\$434,669,000	\$24,477,000
Services and Supplies	134,231,128	169,684,000	174,090,000	183,759,000	9,669,000
Other Charges	694,146,820	744,553,000	732,009,000	766,107,000	34,098,000
Fixed Assets	667,597	1,935,000	2,220,000	1,720,000	(500,000)
Other Financing Uses	185,600	0	0	0	0
<b>Gross Appropriation</b>	<b>\$1,182,612,501</b>	<b>\$1,310,046,000</b>	<b>\$1,318,511,000</b>	<b>\$1,386,255,000</b>	<b>\$67,744,000</b>
Revenue/Intrafund Transfer	\$1,049,887,783	\$1,179,550,000	\$1,193,784,000	\$1,249,448,000	55,664,000
<b>Net County Cost</b>	<b>\$132,724,718</b>	<b>\$130,496,000</b>	<b>\$124,727,000</b>	<b>\$136,807,000</b>	<b>\$12,080,000</b>
Budgeted Positions	6,416	6,922	6,922	6,967	45
Number of Children/Families Served	169,176	160,718	160,718	157,504	(3,214)

Note:  
Number of children/families served for FY 2001-02 Adopted reflected the Estimated count.





**Department of Child Support Services**  
*Philip Browning, Director*

<b>Child Support Services Program</b>	
<p align="center"><b>Program Description</b></p> <p>The Child Support Services Department is responsible for enforcing child and spousal support obligations and determining paternity in cases where children are born out of wedlock. This program was established under Title IV-D of the Social Security Act and operates under Section 17300 et seq. of the Family Code and Section 270B of the Penal Code.</p>	<p align="center"><b>Program Goal</b></p> <p>The Child Support Services Department enforces the financial responsibility of parents to support their children.</p> <p align="center"><b>Children and Families to be Served</b></p> <p align="center">Fiscal Year 2002-03: 500,000</p>

**Headline Program Performance Measures**

<p align="center"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of paternity established.</li> <li>• Percent of cases where child support is ordered.</li> </ul>	<p align="center"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of current support collected.</li> <li>• Percent of cases with arrearage collections.</li> </ul>
---	--

<p><b>Targeted Outcomes for Children and Families</b>                  Economic Well-Being</p>
--

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$85,788,218	\$95,702,000	\$111,104,000	\$114,103,000	\$2,999,000
Services and Supplies	65,334,781	72,430,000	61,558,000	69,072,000	7,514,000
Other Charges	60,235	151,000	151,000	151,000	\$0
Fixed Assets	299,714	62,000			
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$151,482,948</b>	<b>\$168,345,000</b>	<b>\$172,813,000</b>	<b>\$183,326,000</b>	<b>\$10,513,000</b>
Less Int Trfs	\$1,674,999				
<b>Net Total</b>	<b>\$149,807,949</b>	<b>\$168,345,000</b>	<b>\$172,813,000</b>	<b>\$183,326,000</b>	<b>\$10,513,000</b>
Revenue	\$150,350,434	\$173,051,000	\$172,813,000	\$183,326,000	\$10,513,000
<b>Net County Cost</b>	<b>(\$542,485)</b>	<b>(\$4,706,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	1,811	2,034	2,034	2,035	1
<b>Number of Children/Families Served</b>	<b>551,070</b>	<b>540,000</b>	<b>540,000</b>	<b>500,000</b>	<b>(40,000)</b>



**Department of Child Support Services (Cont'd.)**

<b>Keep Your Freedom, Keep Your Dreams</b>	
<p><b>Program Description</b></p> <p>The Keep Your Freedom, Keep Your Dreams Program is designed to reduce teen pregnancy in Los Angeles County. Teen parents are recruited for employment as student workers. Student workers are given 40 hours of training in telling their stories about the challenges of teen parenting. The student workers then go to middle schools, high schools, and community groups to present their stories.</p>	<p><b>Program Goal</b></p> <p>To raise awareness regarding challenges of teen parenting and prevent teen pregnancy.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 60,000</p>

**Headline Program Performance Measures**

<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of schools in the County participating in the program.</li> <li>• Number of students who have seen/heard the presentation.</li> <li>• Number of teens parents who are trained to present their story to other teens.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of students who have changed their attitude toward sexuality after hearing the presentation.</li> <li>• Percent of teen parents that are still in school/have graduated/continued their education.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                      Good Health • Emotional and Social Well-Being                      Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$19,000	\$50,000	\$50,000	\$51,000	\$1,000
Services and Supplies	103,000	188,000	188,000	188,000	0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$122,000</b>	<b>\$238,000</b>	<b>\$238,000</b>	<b>\$239,000</b>	<b>\$1,000</b>
Revenue/Intrafund Transfer	\$122,000	\$238,000	\$238,000	\$239,000	\$1,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions		0	0	0	0
<b>Number of Children/Families Served</b>	<b>25,000</b>	<b>40,000</b>	<b>40,000</b>	<b>50,000</b>	<b>10,000</b>





**Department of Child Support Services (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$85,807,218	\$95,752,000	\$111,154,000	\$114,154,000	\$3,000,000
Services and Supplies	65,437,781	72,618,000	61,746,000	69,260,000	7,514,000
Other Charges	60,235	151,000	151,000	151,000	0
Fixed Assets	299,714	62,000	0	0	0
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$151,604,948</b>	<b>\$168,583,000</b>	<b>\$173,051,000</b>	<b>\$183,565,000</b>	<b>\$10,514,000</b>
Less Int Trfs	\$1,674,999	\$0	\$0	\$0	\$0
<b>Net Total</b>	<b>\$149,929,949</b>	<b>\$168,583,000</b>	<b>\$173,051,000</b>	<b>\$183,565,000</b>	<b>\$10,514,000</b>
Revenue	\$150,350,434	\$173,051,000	\$173,051,000	\$183,565,000	\$10,514,000
<b>Net County Cost</b>	<b>(\$420,485)</b>	<b>(\$4,468,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	1,811	2,034	2,034	2,035	1
<b>Number of Children/Families Served</b>	<b>576,070</b>	<b>580,000</b>	<b>580,000</b>	<b>550,000</b>	<b>(30,000)</b>





**Community and Senior Services**  
*Robert Ryans, Director*

<b>Refugee Employment Program (REP)</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Refugee Program provides appropriate educational, cultural, and linguistic training and employment services to refugees, who have resided in the United States for five (5) years or less, and have encountered multiple barriers to employment.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To improve conditions for refugee children and families by providing vocational training and employment placement.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 5,800</p>
<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of REP refugees receiving program services in their respective primary languages.</li> <li>• Percent of refugees provided basic skills remediation.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of refugees continuing educational/vocational training after 90 days.</li> <li>• Percent of refugees placed in employment by REP.</li> <li>• Percent of refugees retaining REP placement employment after 90 days.</li> </ul>
<b>Targeted Outcomes for Children and Families</b>	
<p>Economic Well-Being • Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$418,000	\$505,000	\$672,000	\$748,000	\$76,000
Services and Supplies	3,995,000	4,122,000	5,042,000	4,966,000	(76,000)
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$4,413,000</b>	<b>\$4,627,000</b>	<b>\$5,714,000</b>	<b>\$5,714,000</b>	<b>\$0</b>
<b>Revenue/Intrafund Transfer</b>					
<b>Net County Cost</b>	<b>\$4,413,000</b>	<b>\$4,627,000</b>	<b>\$5,714,000</b>	<b>\$5,714,000</b>	<b>\$0</b>
<b>Budgeted Positions</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>1</b>
<b>Number of Children/Families Served</b>	<b>4,005</b>	<b>5,553</b>	<b>5,800</b>	<b>5,800</b>	<b>0</b>

**Community and Senior Services (Cont'd.)**

<b>Workforce Investment Act (WIA) Youth Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The WIA Youth Program provides ten comprehensive core services designed to prepare high-risk, low-income youth ages 14 to 21 for a successful transition into the workforce and continued training and education.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To expose high-risk and low-income youth to career opportunities, and to equip them with the necessary tools to obtain future employment and continued education and training.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 5,386</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Total number of high risk and low-income youth, ages 14 to 21 receiving long-term comprehensive services through WIA Youth.</li> <li>• Percent of youth receiving basic skills remediation or occupational skills training through the WIA Youth Program.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of youth placed in paid employment by WIA Youth Program.</li> <li>• Percent of high risk and low-income youth employed, nine (9) months after exiting the WIA Youth Program.</li> <li>• Percent of high risk and low-income youth in the military, nine (9) months after exiting the WIA Youth Program.</li> <li>• Percent of high risk and low-income youth enrolled and participating in higher education, nine (9) months after exiting the WIA Youth Program.</li> </ul>

**Targeted Outcomes for Children and Families**  
Economic Well-Being • Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$870,000	\$930,000	\$1,077,000	\$1,266,000	\$189,000
Services and Supplies	13,656,000	14,070,000	16,299,000	16,247,000	(52,000)
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$14,526,000</b>	<b>\$15,000,000</b>	<b>\$17,376,000</b>	<b>\$17,513,000</b>	<b>\$137,000</b>
Revenue/Intrafund Transfer	\$14,526,000	\$15,000,000	\$17,376,000	\$17,513,000	\$137,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	13	13	13	13	0
<b>Number of Children/Families Served</b>	<b>4,254</b>	<b>5,549</b>	<b>5,549</b>	<b>5,386</b>	<b>(163)</b>



**Community and Senior Services (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

Name of Programs: Community Service Block Grant (CSBG); CalWORKS Youth Jobs (LTFSS #23); Community Service Centers/Senior Centers; Adult Protective Services (APS); Older Americans Act (OAA); Refugee Immigrant Training and Employment; Workforce Investment Act; Adult/Dislocated Worker.

**Budget Detail for Multiple Programs**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$25,354,510	\$23,266,800	\$28,864,770	\$26,288,000	(\$2,576,770)
Services and Supplies	84,882,490	77,893,200	96,634,230	89,709,000	(\$6,925,230)
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$110,237,000</b>	<b>\$101,160,000</b>	<b>\$125,499,000</b>	<b>\$115,997,000</b>	<b>(\$9,502,000)</b>
Revenue/Intrafund Transfer	\$107,929,000	\$98,211,000	\$122,550,000	\$113,048,000	(\$9,502,000)
<b>Net County Cost</b>	<b>\$2,308,000</b>	<b>\$2,949,000</b>	<b>\$2,949,000</b>	<b>\$2,949,000</b>	<b>\$0</b>
Budgeted Positions	385	389	389	392	3
<b>Number of Children/Families Served</b>	<b>159,922</b>	<b>163,328</b>	<b>163,328</b>	<b>166,428</b>	<b>3,100</b>

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$26,642,510	\$24,701,800	\$30,613,770	\$28,302,000	(\$2,311,770)
Services and Supplies	102,533,490	96,085,200	117,975,230	110,922,000	(\$7,053,230)
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$129,176,000</b>	<b>\$120,787,000</b>	<b>\$148,589,000</b>	<b>\$139,224,000</b>	<b>(\$9,365,000)</b>
Revenue/Intrafund Transfer	\$122,455,000	\$113,211,000	\$139,926,000	\$130,561,000	(\$9,365,000)
<b>Net County Cost</b>	<b>\$6,721,000</b>	<b>\$7,576,000</b>	<b>\$8,663,000</b>	<b>\$8,663,000</b>	<b>\$0</b>
Budgeted Positions	404	409	410	414	4
<b>Number of Children/Families Served</b>	<b>168,181</b>	<b>174,430</b>	<b>174,677</b>	<b>177,614</b>	<b>2,937</b>





**Office of District Attorney**  
*Steve Cooley, District Attorney*

<b>Abolish Chronic Truancy (A.C.T.) Program</b>	
<b>Program Description</b>	<b>Program Goal</b>
Places prosecutors in the schools to work with administrators, teachers, parents, and students to intervene at the very beginning of the truancy cycle.	To diminish chronic truancy and improve school attendance.

<b>Headline Program Performance Measures</b>	
<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>97 percent of parents, notified of student truancy problems, attended follow-up parent conferences.</li> <li>Percent of parents who attend School Attendance Review Team (SART) meetings, scheduled for parents with children showing no improvement in attendance after parent conference.</li> <li>Percent of students attending scheduled SART meetings for students who show no improvement, after parent and SART meetings.</li> </ul>	<ul style="list-style-type: none"> <li>85 percent of students school attendance improved after parent conferences.</li> <li>94 percent of students school attendance improved after SART meetings.</li> <li>Percent of students whose school attendance improved after SARB meetings.</li> </ul>
<b>Targeted Outcomes for Children and Families</b> Safety and Survival • Education and Workforce Readiness	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	Not Available	\$711,000	\$711,000	\$726,000	\$15,000
Services and Supplies		0	0	0	0
Other Charges		0	0	0	0
Fixed Assets		0	0	0	0
Other Financing Uses		0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$711,000</b>	<b>\$711,000</b>	<b>\$726,000</b>	<b>\$15,000</b>
Revenue/Intrafund Transfer		\$711,000	\$711,000	\$726,000	\$15,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Budgeted Positions</b>		5	5	5	
<b>Number of Children/Families Served</b>		<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>

**Office of District Attorney (Cont'd.)**

**Legal Enrichment and Decision-Making Program (Project L.E.A.D.)**

Program Description	Program Goal
<p>The Legal Enrichment and Decision-Making Program (Project L.E.A.D.) is a law related education program, targeting fifth grade students. A challenging curriculum is designed to develop the knowledge, skills, understanding, and attitudes that will prepare students for their role as a participatory citizen in a democratic society. The program focuses on issues involving drug abuse, violence, and hate crimes, and provides the social tools and skills for coping with peer pressure and conflict resolution.</p>	<p>To teach fifth graders about the issues of drug abuse, violence, and hate crimes, and to provide students with the social tools needed to cope with peer pressure to engage in this type of behavior.</p>

**Headline Program Performance Measures**

How Well is Service Provided	Result of Service
<ul style="list-style-type: none"> <li>47 schools, within Los Angeles County's 36 school districts, provide training.</li> <li>55 law-related classes conducted for fifth grade students.</li> </ul>	<ul style="list-style-type: none"> <li>Number of fifth graders receiving training on the impact of drug abuse, violence and hate crimes, and its consequences.</li> </ul>

**Targeted Outcomes for Children and Families**  
Safety and Survival

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	Not Available	\$49,000	\$49,000	\$51,000	\$2,000
Services and Supplies		0	0	0	0
Other Charges		0	0	0	0
Fixed Assets		0	0	0	0
Other Financing Uses		0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$49,000</b>	<b>\$49,000</b>	<b>\$51,000</b>	<b>\$2,000</b>
Revenue/Intrafund Transfer		\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$49,000</b>	<b>\$49,000</b>	<b>\$51,000</b>	<b>\$2,000</b>
Budgeted Positions		1	1	1	0
Number of Children/Families Served		Not Available	Not Available	Not Available	Not Available





**Office of District Attorney (Cont'd.)**

<b>Rescue Youth Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Rescue Youth Program is a joint effort between the District Attorney's Office and Los Angeles County's Fire Department. Participants in this program are "at-risk" youth, who are identified by their school districts and placed in this mentoring program with Los Angeles County Firefighters. Students meet with their assigned mentor at the fire station for two to four hours per week with the expectation that exposure to the Firefighters and the discipline of station life will help inspire the students to become better people in all aspects of their lives, and to deter them from delinquency, drugs, and gang activity.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide troubled youth with mentors and role models, and help them to appreciate and internalize positive values.</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 103 chronically truant students referred to the Rescue Youth Program.</li> <li>• Number of students successfully completing the program.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of participants that show improvement in their overall attitude and well being.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                  Good Health • Safety and Survival • Economic Well-Being                  Emotional and Social Well-Being • Education and Workforce Readiness</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	Not Available	\$142,000	\$142,000	\$147,000	\$5,000
Services and Supplies		0	0	0	0
Other Charges		0	0	0	0
Fixed Assets		0	0	0	0
Other Financing Uses		0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$142,000</b>	<b>\$142,000</b>	<b>\$147,000</b>	<b>\$5,000</b>
Revenue/Intrafund Transfer		\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$142,000</b>	<b>\$142,000</b>	<b>\$147,000</b>	<b>\$5,000</b>
<b>Budgeted Positions</b>		2	2	2	0
<b>Number of Children/Families Served</b>		<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>

**Office of District Attorney (Cont'd.)**

**Strategy Against Gang Environment (S.A.G.E.)**

**Program Description**

The S.A.G.E. program assigns experienced Deputy District Attorneys to cities of violence torn areas, to work with established agencies to develop new programs to combat gangs. Key to S.A.G.E.'s success are the civil injunctions enacted by the Courts, which drastically reduced drug dealing, violence, graffiti, loitering, harassment of residents, curfew violations, and drinking on the streets, in communities plagued with these problems. S.A.G.E. Deputy District Attorneys actively teach the residents of the communities in which they work, how to: spot and recognize the early signs of gang involvement on the part of their own children; divert their children from gangs; improve conditions in their neighborhoods, and effectively use the services provided by law enforcement.

**Program Goal**

To take back the streets of Los Angeles from gangs, and eradicate the problems of drugs and violence associated with gang presence in communities.

**Headline Program Performance Measures**

**How Well is Service Provided**

- 100 apartment owners requested Criminal Nuisance Abatement training to cope with criminal activity occurring on their property.

**Result of Service**

- 250-300 problem tenants evicted as a result of Criminal Nuisance Abatement training since 1999.

**Targeted Outcomes for Children and Families**

Emotional and Social Well-Being • Safety and Survival

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	Not Available	\$1,122,000	\$1,122,000	\$1,147,000	\$25,000
Services and Supplies		0	0	0	0
Other Charges		0	0	0	0
Fixed Assets		0	0	0	0
Other Financing Uses		0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$1,122,000</b>	<b>\$1,122,000</b>	<b>\$1,147,000</b>	<b>\$25,000</b>
Revenue/Intrafund Transfer		\$712,000	\$712,000	\$712,000	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$410,000</b>	<b>\$410,000</b>	<b>\$435,000</b>	<b>\$25,000</b>
Budgeted Positions		8	8	8	
Number of Children/Families Served		Not Available	Not Available	Not Available	Not Available



**Office of District Attorney (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	Not Available	\$2,024,000	\$2,024,000	\$2,071,000	\$47,000
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$0</b>	<b>\$2,024,000</b>	<b>\$2,024,000</b>	<b>\$2,071,000</b>	<b>\$47,000</b>
Revenue/Intrafund Transfer	\$0	\$1,423,000	\$1,423,000	\$1,438,000	\$15,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$601,000</b>	<b>\$601,000</b>	<b>\$633,000</b>	<b>\$32,000</b>
Budgeted Positions	0	16	16	16	0
<b>Number of Children/Families Served</b>	<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>	<b>Not Available</b>





**Fire Department**  
*P. Michael Freeman, Fire Chief*

<b>Explorers</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Los Angeles County Fire Department Explorer Program, a joint venture with the Learning for Life Organization, is designed for young adults from 15 to 21 years of age who are interested in learning about a career in the Fire Service. In addition to learning about the Fire Service, the Explorer program's main goal is to provide the young adult with a sense of responsibility to their neighborhood through ongoing community-related activities.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide young adults with information about careers in Fire Service and also provide them with a sense of responsibility.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 177</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 1,600 students enrolled in the Explorer Program.</li> <li>• 1,292 students have completed the Explorer Program.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• 75 explorers who have become Los Angeles County Firefighters.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Educational and Workforce Readiness                      Economic Well-Being • Emotional and Social Well-Being</p>	

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$223,000	\$235,000	\$235,000	\$258,000	\$23,000
Services and Supplies	6,000	6,000	6,000	8,000	\$2,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$229,000</b>	<b>\$241,000</b>	<b>\$241,000</b>	<b>\$266,000</b>	<b>\$25,000</b>
Revenue	\$0	\$0	\$0	\$0	\$0
<b>Net District Cost</b>	<b>\$229,000</b>	<b>\$241,000</b>	<b>\$241,000</b>	<b>\$266,000</b>	<b>\$25,000</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>133</b>	<b>133</b>	<b>133</b>	<b>177</b>	<b>44</b>

**Fire Department (Cont'd.)**

<b>Junior Lifeguard Cadet Program</b>	
<p><b>Program Description</b></p> <p>Provides 16 and 17 year old veteran Junior Lifeguards additional experience in the Ocean Lifeguard profession by advanced lifeguard training and ocean skills improvement. The Cadets assist Instructors during the program, as well as receive preparation in ocean rescues, equipment, resume writing, interview skills, and in tower work assignments with Lifeguards. In addition, successful Cadets receive college credit with El Camino College in Torrance.</p>	<p><b>Program Goal</b></p> <p>To provide advanced Lifeguard training for Junior Lifeguards who are interested in a career as an Ocean Lifeguard.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 40</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• 51 students enrolled in the Junior Lifeguard Cadet Program.</li> <li>• 10 Cadets took the Ocean Lifeguard Exam.</li> <li>• Percent of Cadets who pass the Ocean Lifeguard exam.</li> </ul>	<ul style="list-style-type: none"> <li>• 4 Cadets became Ocean Lifeguards.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Educational and Workforce Readiness Economic Well-Being • Emotional and Social Well-Being</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$18,000	\$23,000	\$23,000	\$27,000	\$4,000
Services and Supplies	5,000	2,000	2,000	5,000	\$3,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$23,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$32,000</b>	<b>\$7,000</b>
Revenue	\$13,000	\$15,000	\$15,000	\$10,000	(\$5,000)
<b>Net District Cost</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$22,000</b>	<b>\$12,000</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>44</b>	<b>51</b>	<b>51</b>	<b>40</b>	<b>(11)</b>



**Fire Department (Cont'd.)**

<b>Junior Lifeguard</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>This program for boys and girls in Los Angeles County is designed to instruct community youth (ages 9 to 17) in beach and ocean skills. The six-week program provides instruction in water safety, swimming, body surfing, physical conditioning, competition skills, first aid, lifesaving, rescue techniques, and C.P.R.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide boys and girls in Los Angeles County with water safety and ocean skills.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 2,500</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 2,221 participants enrolled in Junior Lifeguard Program.</li> <li>• 98 percent of participants completed the Junior Lifeguard Program.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of youth whose water safety skills have improved.</li> <li>• Number of youth who receive CPR hands-on training.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Educational and Workforce Readiness Economic Well-Being • Emotional and Social Well-Being</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$456,000	\$481,000	\$481,000	\$510,000	\$29,000
Services and Supplies	127,000	127,000	127,000	142,000	\$15,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$583,000</b>	<b>\$608,000</b>	<b>\$608,000</b>	<b>\$652,000</b>	<b>\$44,000</b>
Revenue	\$558,000	\$635,000	\$635,000	\$665,000	\$30,000
<b>Net District Cost</b>	<b>\$25,000</b>	<b>(\$27,000)</b>	<b>(\$27,000)</b>	<b>(\$13,000)</b>	<b>\$14,000</b>
Budgeted Positions	1	1	1	1	0
<b>Number of Children/Families Served</b>	<b>2,168</b>	<b>2,390</b>	<b>2,390</b>	<b>2,500</b>	<b>110</b>

**Fire Department (Cont'd.)**

<b>Nature in the Neighborhood</b>	
<p><b>Program Description</b></p> <p>Every year, over 3,000 elementary students partake in an awareness program at the Malibu Forestry Facility. In addition to learning about nature and natural resources, the children visit the on-site museum and hike on a nature trail. Often, this is the first opportunity for students to experience nature and all its wonders.</p>	<p><b>Program Goal</b></p> <p>To provide elementary students the opportunity to learn about nature and natural resources.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 5,250</p>
<b>Headline Program Performance Measures</b>	
<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>Percent of schools in the Los Angeles Unified School District that have inquired about the program.</li> <li>53 schools in Los Angeles Unified School District have participated in the program.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>4,857 children in Los Angeles Unified School District have participated in the program.</li> </ul>
<b>Targeted Outcomes for Children and Families</b>	
<p>Good Health • Safety and Survival • Emotional and Social Well-Being</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$17,000	\$18,000	\$18,000	\$19,000	\$1,000
Services and Supplies	0	0	0	0	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$17,000</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$19,000</b>	<b>\$1,000</b>
Revenue	\$0	\$0	\$0	\$0	\$0
<b>Net District Cost</b>	<b>\$17,000</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$19,000</b>	<b>\$1,000</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>4,857</b>	<b>5,000</b>	<b>5,000</b>	<b>5,250</b>	<b>250</b>





**Fire Department (Cont'd.)**

<b>Rescue Youth Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>A joint effort of the District Attorney's Office and the Los Angeles County Fire Department. Through this program, "at-risk" youth identified by their school districts are placed in a mentoring program with Los Angeles County Firefighters. The students meet with their assigned mentor at the fire station for two to four hours per week, with the hopes that the exposure to Firefighters and station life will help inspire the student to become a better person in all aspects of their lives, and deter them from delinquency, drugs, and gang activity.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide troubled youth with a mentor and role model and help them internalize positive values.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 72</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 72 students referred to the Rescue Youth Program.</li> <li>• Percent of students who successfully complete the program.</li> <li>• 2 to 1 ratio of kids to Firefighters.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• 63 percent of participants showed improvement in their overall attitude and well-being.</li> </ul>
---	---

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Educational and Workforce Readiness</p> <p>Economic Well-Being • Emotional and Social Well-Being</p>
---

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$477,000	\$479,000	\$479,000	\$516,000	\$37,000
Services and Supplies	0	0	0	0	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$477,000</b>	<b>\$479,000</b>	<b>\$479,000</b>	<b>\$516,000</b>	<b>\$37,000</b>
Revenue	\$0	\$0	\$0	\$0	\$0
<b>Net District Cost</b>	<b>\$477,000</b>	<b>\$479,000</b>	<b>\$479,000</b>	<b>\$516,000</b>	<b>\$37,000</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>72</b>	<b>69</b>	<b>69</b>	<b>72</b>	<b>3</b>

**Fire Department (Cont'd.)**

<b>W.A.T.E.R. Program</b>	
<p align="center"><b>Program Description</b></p> <p>The Water Awareness, Training, Education and Recreation (W.A.T.E.R.) Youth Program's mission is to educate Los Angeles County young people and increase awareness of ocean and beach safety through organized activities, which provide skills, knowledge, and personal experiences. Special effort is made to support youngsters with limited access or opportunity to experience ocean and beach activities. Qualified applicants may be eligible for financial aid for tuition fees and free transportation from non-beach communities. This program is a joint effort between the Fire Department Lifeguard Division and the Department of Beaches and Harbors.</p>	<p align="center"><b>Program Goal</b></p> <p>To teach youth ocean and beach safety and provide them with a positive personal experience.</p> <p align="center"><b>Children and Families to be Served</b></p> <p align="center">Fiscal Year 2002-03: 4,830</p>

**Headline Program Performance Measures**

<p align="center"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of applicants who are eligible to receive financial aid and free transportation to the program.</li> <li>• 3,740 youths served by the program.</li> <li>• Number of classes held.</li> </ul>	<p align="center"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of youth who indicate the program was a positive personal experience.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                  Good Health • Safety and Survival • Emotional and Social Well Being                  Education and Workforce Readiness</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$353,000	\$380,000	\$380,000	\$380,000	\$0
Services and Supplies	0	0	0	0	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$353,000</b>	<b>\$380,000</b>	<b>\$380,000</b>	<b>\$380,000</b>	<b>\$0</b>
Revenue	\$353,000	\$380,000	\$380,000	\$380,000	\$0
<b>Net District Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>3,740</b>	<b>4,120</b>	<b>4,120</b>	<b>4,830</b>	<b>710</b>



**Fire Department (Cont'd.)**

<b>Yogi Bear Schoolhouse</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>This program, known as the Children's Earthquake Safety Education Program, features the use of a sophisticated mobile earthquake simulator, known as the Yogi Bear Schoolhouse, to heighten public awareness about earthquake preparedness.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To heighten children's awareness of earthquake safety through the use of mobile earthquake simulators.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 65,000</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 163 earthquake safety events scheduled annually.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• 68,274 children have participated in the program.</li> <li>• Percent of children who improve their earthquake preparedness knowledge.</li> </ul>
---	---

**Targeted Outcomes for Children and Families**  
Safety and Survival

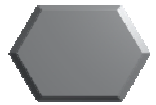
Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$28,000	\$30,000	\$30,000	\$31,000	\$1,000
Services and Supplies	27,000	28,000	28,000	30,000	\$2,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$55,000</b>	<b>\$58,000</b>	<b>\$58,000</b>	<b>\$61,000</b>	<b>\$3,000</b>
<b>Revenue</b>	<b>\$19,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$21,000</b>	<b>\$1,000</b>
<b>Net District Cost</b>	<b>\$36,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$40,000</b>	<b>\$2,000</b>
<b>Budgeted Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>Number of Children/Families Served</b>	<b>68,274</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>0</b>

**Fire Department (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$1,572,000	\$1,646,000	\$1,646,000	\$1,741,000	\$95,000
Services and Supplies	165,000	163,000	163,000	185,000	\$22,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$1,737,000</b>	<b>\$1,809,000</b>	<b>\$1,809,000</b>	<b>\$1,926,000</b>	<b>\$117,000</b>
Revenue	\$943,000	\$1,050,000	\$1,050,000	\$1,076,000	\$26,000
<b>Net District Cost</b>	<b>\$794,000</b>	<b>\$759,000</b>	<b>\$759,000</b>	<b>\$850,000</b>	<b>\$91,000</b>
Budgeted Positions	2	2	2	2	0
<b>Number of Children/Families Served</b>	<b>79,288</b>	<b>76,763</b>	<b>76,763</b>	<b>77,869</b>	<b>1,106</b>



**Department of Health Services**  
*Dr. Thomas L. Garthwaite, Director*

<b>Immunization Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Program activities include: surveillance for vaccine-preventable diseases; immunization coverage assessments; outbreak investigation and control; education and training; community outreach and education; vaccine management and distribution; pediatric hepatitis B case management; immunization registry development; and special program activities and projects designed for communities with children at high risk of under-immunization.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To increase immunization levels and decrease preventable diseases for all children in Los Angeles County.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 2,830,000</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>52,303 of vaccine doses administered on site to infants and children ages 0-20 at County health facilities.</li> <li>Percent of children receiving Measles, Mumps, Rubella (MMR) vaccinations, and other vaccine-preventable diseases at County health facilities.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>Percent of children, seen at County health facilities, adequately immunized (as defined by the State Department of Health) by age 2.</li> <li>Percent of reduction in the number of vaccine preventable disease cases among children seen at County health facilities.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                  Good Health • Education and Workforce Readiness</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed* Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$3,465,296	\$3,884,576	\$4,016,607	\$4,248,861	\$232,254
Services and Supplies	2,334,259	2,288,044	2,321,402	1,849,033	(\$472,369)
Other Charges	0	0	0	0	\$0
Fixed Assets	34,965	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$5,834,520</b>	<b>\$6,172,620</b>	<b>\$6,338,009</b>	<b>\$6,097,894</b>	<b>(\$240,115)</b>
Revenue/Intrafund Transfer	\$5,396,645	\$5,740,105	\$5,885,635	\$5,645,520	(\$240,115)
<b>Net County Cost</b>	<b>\$437,875</b>	<b>\$432,515</b>	<b>\$452,374</b>	<b>\$452,374</b>	<b>\$0</b>
Budgeted Positions	61.40	66.80	71.96	78.38	6.42
<b>Number of Children/Families Served **</b>	<b>2,830,000</b>	<b>2,830,000</b>	<b>2,830,000</b>	<b>2,830,000</b>	<b>0</b>

\* Based on the FY 2002-03 DHS Budget Request submitted to the CAO on January 30, 2002.

\*\* The number of Children/Families served for children 0-18 in Los Angeles County reflects an estimate based on the 2000 Census of 0-17 year old children plus an average birth cohort of 160,000.

**Department of Health Services (Cont'd.)**

<b>Prenatal Care Guidance Program</b>	
<p align="center"><b>Program Description</b></p> <p>Public Health Nurses (PHNs) specialize in the case management of women with medically high-risk pregnancies, and provide outreach and case management services that include home visits to high-risk and low-income women.</p>	<p align="center"><b>Program Goal</b></p> <p>To provide prenatal care to pregnant women identified with medically high-risk pregnancies and increase the healthy babies birth rate within this group.</p> <p align="center"><b>Children and Families to be Served</b></p> <p align="center">Fiscal Year 2002-03: 420</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• 601 referrals screened for program eligibility.</li> <li>• 210 high-risk and low-income pregnant women enrolled in the program.</li> <li>• 5 trained Nurses and 1 support staff demonstrating competency in case management.</li> <li>• Percent of women keeping scheduled prenatal care appointments.</li> <li>• Percent of women in compliance with care plan objectives throughout enrollment in the program.</li> <li>• Number of women counseled about obtaining medical insurance coverage.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of women obtaining medical insurance coverage.</li> <li>• 46 percent of pregnant women improved at least one unhealthy pregnancy behavior.</li> <li>• Percent of infants receiving age-appropriate immunization.</li> </ul>

**Targeted Outcomes for Children and Families**

Good Health • Emotional and Social Well-Being

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed * Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$768,856	\$1,351,327	\$1,507,689	\$1,552,865	\$45,176
Services and Supplies	101,432	272,524	154,919	146,633	(\$8,286)
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$870,288</b>	<b>\$1,623,851</b>	<b>\$1,662,608</b>	<b>\$1,699,498</b>	<b>\$36,890</b>
Revenue/Intrafund Transfer	\$502,659	\$1,244,684	\$1,289,090	\$1,280,224	(\$8,866)
<b>Net County Cost</b>	<b>\$367,629</b>	<b>\$379,167</b>	<b>\$373,518</b>	<b>\$419,274</b>	<b>\$45,756</b>
Budgeted Positions	11.08	18.33	20.33	20.33	0
<b>Number of Children/Families Served</b>	<b>210</b>	<b>300</b>	<b>420</b>	<b>420</b>	<b>0</b>



**Department of Health Services (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

**Name of Programs:** Alcohol and Drug Programs Administration - Perinatal Alcohol and Drug Program Services; Adolescent Intervention, Treatment and Recovery Program Services (AITRP); Women and Children's Residential Treatment Services; Children's Medical Services - California Children's Services (CCS) Program; Child Health and Disability Prevention (CHDP) Program; Health Care Program for Children in Foster Care (HCPCFC); Public Health Programs and Services - Black Infant Health Program; Perinatal Outreach and Education Program; Childhood Lead Poisoning Prevention Program (CLPP); Nurse Family Partnership; Children's Health Outreach Initiative (CHOI); Juvenile Court Health Services - Juvenile Court Health Services; LAC+USC Health Care Network - Psychiatric Adolescent Inpatient and Outpatient Services; Obstetrics/Pediatrics Inpatient and Clinics; Coastal Cluster - Child Abuse Crisis Center; Violence Prevention Program; Childhood Injury Prevention Center; Lactation Specialist and Breast Feeding Support Program; Newborn Hearing Screening Program (NHSP); Pediatric Spectrum of Disease; Respiratory Syncytial Virus (RSV) Prophylaxis; Southwest Cluster - Pediatrics (Inpatient and Outpatient); Obstetrics (Inpatient and Outpatient); Psychiatric Adolescent Inpatient and Outpatient Services; Rancho Los Amigos National Rehabilitation Center - Pediatrics; San Fernando Valley Cluster - Newborn Hearing Screening Program (NHSP); Pediatrics (Inpatient and Outpatient); SCAN - Suspected Child Abuse and Neglect; School Based Clinics (Vaughn, Kennedy and Pacoima).

**Budget Detail for Multiple Programs \***

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed ** Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$196,670,959	\$212,952,005	\$209,593,787	\$226,766,886	\$17,173,099
Services and Supplies	120,834,997	130,890,959	129,855,240	139,996,574	\$10,141,334
Other Charges	13,176,900	15,627,973	14,718,859	15,631,601	\$912,742
Fixed Assets	275,910	284,738	263,336	265,214	\$1,878
Other Financing Uses	3,282,216	3,141,463	2,921,560	3,235,707	\$314,147
<b>Gross Appropriation</b>	<b>\$334,240,982</b>	<b>\$362,897,138</b>	<b>\$357,352,782</b>	<b>\$385,895,982</b>	<b>\$28,543,200</b>
Revenue/Intrafund Transfer	\$163,936,970	\$192,699,183	\$198,929,467	\$204,647,922	\$5,718,455
<b>Net County Cost</b>	<b>\$170,304,012</b>	<b>\$170,197,955</b>	<b>\$158,423,315</b>	<b>\$181,248,060</b>	<b>\$22,824,745</b>
Budgeted Positions	3,001.58	3,128.16	3,238.35	3,245.64	7.29
<b>Number of Children/Families Served:</b>	<b>1,815,511</b>	<b>1,979,904</b>	<b>2,196,917</b>	<b>1,870,905</b>	<b>(326,012)</b>
Inpatient Days	16,916	17,081	12,116	17,081	4,965
Outpatient Visits	124,639	122,539	119,348	122,539	3,191

\* For Public Health Programs & Services, the Fiscal Year 2001-02 estimate includes Medi-Cal Outreach and State Children's Health Insurance Programs that ends/ended June 30, 2002 and December 31, 2001, respectively.

\*\* Based on the FY 2002-03 DHS Budget Request submitted to the CAO on January 30, 2002, except for Children's Medical Services and Juvenile Court Health Services which are based on the FY 2002-03 CAO Proposed Budget.

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed * Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$200,905,111	\$218,187,908	\$215,118,083	\$232,568,612	\$17,450,529
Services and Supplies	123,270,688	133,451,527	132,331,561	141,992,240	\$9,660,679
Other Charges	13,176,900	15,627,973	14,718,859	15,631,601	\$912,742
Fixed Assets	310,875	284,738	263,336	265,214	\$1,878
Other Financing Uses	3,282,216	3,141,463	2,921,560	3,235,707	\$314,147
<b>Gross Appropriation</b>	<b>\$340,945,790</b>	<b>\$370,693,609</b>	<b>\$365,353,399</b>	<b>\$393,693,374</b>	<b>\$28,339,975</b>
Revenue/Intrafund Transfer	\$169,836,274	\$199,683,972	\$206,104,192	\$211,573,666	\$5,469,474
<b>Net County Cost</b>	<b>\$171,109,516</b>	<b>\$171,009,637</b>	<b>\$159,249,207</b>	<b>\$182,119,708</b>	<b>\$22,870,501</b>
Budgeted Positions	3,074.06	3,213.29	3,330.64	3,344.35	13.71
<b>Number of Children/Families Served</b>	<b>4,645,721</b>	<b>4,810,204</b>	<b>5,027,337</b>	<b>4,701,325</b>	<b>(326,012)</b>
Inpatient Days	16,916	17,081	12,116	17,081	4,965
Outpatient Visits	124,639	122,539	119,348	122,539	3,191

\* Based on the FY 2002-03 DHS Budget Request submitted to the CAO on January 30, 2002, except for Children's Medical Services and Juvenile Court Health Services which are based on the FY 2002-03 CAO Proposed Budget.







**Department of Human Resources**  
 Michael J. Henry, Director

**Program for County Employees with Children**

<p align="center"><b>Program Description</b></p> <p>The Department of Human Resources offers a wide range of educational and support services that affect the children, parents, and families of County employees. Program services include: Noontime Parenting Classes with the expertise of a Child Development Specialist; the Child Care Newsletter as a resource guide; the Parent Resource Center, which provides reference materials, books, videos and magazines on parenting and work/life issues; and a Lactation Program that provides nursing mothers with information regarding the latest nursing equipment and standards of care.</p>	<p align="center"><b>Program Goal</b></p> <p>To provide relevant information, that will ease parental concerns about being on the job and away from their children and families, and that will enable employees to effectively handle their parenting responsibilities.</p> <p align="center"><b>Children and Families to be Served</b></p> <p align="center">Fiscal Year 2002-03: 30,040</p>
--	---

**Headline Program Performance Measures**

<p align="center"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of County employees attending Noontime Parenting Seminars at the Civic Center work sites.</li> <li>• Number of nursing mothers/County employees utilizing lactation rooms at two designated County worksites.</li> <li>• Percent of County departments receiving childcare information.</li> </ul>	<p align="center"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of nursing mothers/County employees with continued participation in the Lactation Program, six (6) months after returning to work.</li> <li>• Percent of nursing mothers/County employees who were able to continue working because of the availability of the Lactation Program.</li> </ul>
--	--

**Targeted Outcomes for Children and Families**  
 Emotional and Social Well-Being • Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$6,000	\$7,000	\$7,000	\$0
Services and Supplies	3,000	19,000	7,000	24,000	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$3,000</b>	<b>\$25,000</b>	<b>\$14,000</b>	<b>\$31,000</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$3,000	\$25,000	\$14,000	\$31,000	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0.05	0.05	0.05	0
<b>Number of Children/Families Served</b>	<b>0</b>	<b>15,020 <sup>1</sup></b>	<b>30,040 <sup>2</sup></b>	<b>30,040 <sup>2</sup></b>	<b>0</b>

1. Reflects 15,000 Children/Families serviced with Childcare Newsletter; and Parent Resource Center.  
 2. Reflects 30,000 Children/Families serviced with Childcare Newsletter; and Parent Resource Center.



**Department of Human Resources (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$0	\$6,000	\$7,000	\$7,000	\$0
Services and Supplies	3,000	19,000	7,000	24,000	\$0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$3,000</b>	<b>\$25,000</b>	<b>\$14,000</b>	<b>\$31,000</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$3,000	\$25,000	\$14,000	\$31,000	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0.05	0.05	0.05	0
<b>Number of Children/Families Served</b>	<b>0</b>	<b>15,020 <sup>1</sup></b>	<b>30,040 <sup>2</sup></b>	<b>30,040 <sup>2</sup></b>	<b>0</b>

1. Reflects 15,000 Children/Families serviced with Childcare Newsletter; and Parent Resouce Center.
2. Reflects 30,000 Children/Families serviced with Childcare Newsletter; and Parent Resource Center.

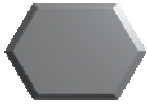


**Department of Mental Health**  
*Dr. Marvin J. Southard, Director*

<b>Child Abuse Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>AB 1733 funds are awarded to various community-based agencies to provide education, prevention, and early intervention child abuse services to at-risk families. Such services may consist of outpatient, case management, and group services.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide education, prevention, and early intervention child abuse services to at-risk families.</p>
<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of children/families referred to community-based agencies for outpatient services, case management, and groups.</li> <li>• Number of community-based agencies awarded funds to provide outpatient services.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of at risk families who receive outpatient services from community-based agencies.</li> <li>• Percent of at risk families who receive case management and group services from community-based agencies.</li> <li>• Percent of families serviced that have no further incidents of child abuse.</li> </ul>
<p><b>Targeted Outcome for Children and Families</b>                      Safety and Survival • Emotional and Social Well-Being</p>	

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits					
Services and Supplies	\$1,993,365	\$2,354,065	\$2,354,065	\$2,354,065	\$0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$1,993,365</b>	<b>\$2,354,065</b>	<b>\$2,354,065</b>	<b>\$2,354,065</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$1,993,365	\$2,354,065	\$2,354,065	\$2,354,065	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Budgeted Positions</b>					
<b>Number of Children/Families Served</b>	1,736	2,510	2,510	2,510	-



**Department of Mental Health (Cont'd.)**

**Foster Care Mental Health/D-Rate Assessment Program**

<p><b>Program Description</b>                  Assess seriously emotionally disturbed children in foster care system for appropriate placement. Enables foster caregivers to receive enhanced compensation for care of these children and prioritizes this population of children for treatment in the department's outpatient programs/services.</p>	<p><b>Program Goal</b>                  To assess and place emotionally disturbed children and ensure that foster care providers who care for these children receive appropriate compensation.</p>
---	--

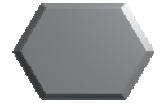
**Headline Program Performance Measures**

<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of mental health assessments performed on emotionally disturbed foster care children.</li> <li>• Percent of seriously emotionally disturbed children in foster care system.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Numbers of children receiving prioritized outpatient programs/services.</li> <li>• Percent of emotionally disturbed foster care children placed in out-of-home care that provides the necessary support services.</li> <li>• Percent of foster caregivers receiving enhanced compensation to care for emotionally disturbed children.</li> </ul>
---	---

**Targeted Outcome for Children and Families**  
 Safety and Survival • Emotional and Social Well-Being

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits					
Services and Supplies	\$489,000	\$489,000	\$489,000	\$489,000	\$0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$489,000</b>	<b>\$489,000</b>	<b>\$489,000</b>	<b>\$489,000</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$489,000	\$489,000	\$489,000	\$489,000	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Budgeted Positions</b>			0	0	0
<b>Number of Children/Families Served</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>-</b>



**Department of Mental Health (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

Name of Programs: Children's Crisis Team and Other Crisis Teams, Children's System of Care, Disabled Minors-AB3632. Family Preservation, Healthy Start Support Services for Children, Juvenile Justice Mental Health Services, Transition Age Services, ICAT, START, Wraparound, Outpatient Mental Health Services.

**Budget Detail for Multiple Programs**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$25,871,450	\$34,314,156	\$48,157,703	\$50,848,408	\$2,690,705
Services and Supplies	162,284,467	211,469,332	216,868,555	218,982,877	\$2,114,322
Other Charges	4,101	36,750	36,750	36,750	\$0
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$188,160,018</b>	<b>\$245,820,238</b>	<b>\$265,063,008</b>	<b>\$269,868,035</b>	<b>\$4,805,027</b>
Revenue/Intrafund Transfer	\$188,160,018	\$245,820,238	\$257,340,008	\$259,641,035	\$2,301,027
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,723,000</b>	<b>\$10,227,000</b>	<b>\$2,504,000</b>
Budgeted Positions	370	490	688	687	(1)
Number of Children/Families Served	58,243	76,149	82,345	82,345	-

**DEPARTMENT BUDGET SUMMARY**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$25,871,450	\$34,314,156	\$48,157,703	\$50,848,408	\$2,690,705
Services and Supplies	164,766,832	214,312,397	219,711,620	221,825,942	\$2,114,322
Other Charges	4,101	36,750	36,750	36,750	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$190,642,383</b>	<b>\$248,663,303</b>	<b>\$267,906,073</b>	<b>\$272,711,100</b>	<b>\$4,805,027</b>
Revenue/Intrafund Transfer	\$190,642,383	\$248,663,303	\$260,183,073	\$286,011,075	\$2,301,027
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,723,000</b>	<b>\$10,227,000</b>	<b>\$2,504,000</b>
Budgeted Positions	370	490	688	687	(1)
Number of Children/Families Served	61,379	80,059	86,255	86,255	-





**Museum of Art**  
*Dr. Andrea Rich, President and Director*

<b>Docent Tours</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Tours of the Museum of Art are available free of charge, for students grades 1-12, from October through May. Volunteer Docents are responsible for conducting thematic, specialized and special exhibition tours for students.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To increase students' powers of perception, analysis and judgment, and to cultivate student interest in and appreciation for our collective cultural heritage.</p> <p style="text-align: center;"><b>Children and Families to be Served</b>                      Fiscal Year 2002-03: 35,000</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 34,076 students participated in tours of the Museum of Art's permanent collection and special exhibitions.</li> <li>• 100 percent of students participated in Docent lead group discussions about Museum tours.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of students expressing increased knowledge of the arts, after completing the tours.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                      Education and Workforce Readiness</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
<b>Salaries and Employee Benefits</b>	\$37,469	\$39,200	\$37,692	\$37,692	\$0
<b>Services and Supplies</b>	31,538	19,327	16,354	16,354	\$0
<b>Other Charges</b>	0	0	0	0	\$0
<b>Fixed Assets</b>	0	0	0	0	\$0
<b>Other Financing Uses</b>	0	0	0	0	\$0
<b>Gross Appropriation</b>	\$69,007	\$58,527	\$54,046	\$54,046	\$0
<b>Revenue/Intrafund Transfer</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$69,007	\$58,527	\$54,046	\$54,046	\$0
<b>Budgeted Positions</b>	1	1	1	1	0
<b>Number of Children/Families Served</b>	34,706	35,000	35,000	35,000	0

**Museum of Art (Cont'd.)**

<b>Family Programs</b>	
<p><b>Program Description</b>                      Family Programs provides for children, ages 5-12, and families to participate in "create your own art" projects, and Docent-lead family tours of the Museum's ancient to contemporary treasures. Special program features include free participation, with paid admission, in the Toddler Tarp and music concerts.</p>	<p><b>Program Goal</b>                      To increase student appreciation of, and readiness to engage in the artistic and creative process, along with creating new opportunities for family togetherness.</p> <p><b>Children and Families to be Served</b>                      Fiscal Year 2002-03: 20,000</p>
<b>Headline Program Performance Measures</b>	
<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of students and families participating in the Family Sundays activities.</li> <li>• Number of family gallery tours.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of children expressing increased knowledge of the art, after completing gallery tours and participation in hands-on at projects.</li> </ul>
<b>Targeted Outcomes for Children and Families</b> Emotional and Social Well-Being	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
<b>Salaries and Employee Benefits</b>	\$32,154	\$44,395	\$47,241	\$47,241	\$0
<b>Services and Supplies</b>	110,842	120,356	128,260	128,260	\$0
<b>Other Charges</b>	0	0	0	0	\$0
<b>Fixed Assets</b>	0	0	0	0	\$0
<b>Other Financing Uses</b>	0	0	0	0	\$0
<b>Gross Appropriation</b>	\$142,996	\$164,751	\$175,501	\$175,501	\$0
<b>Revenue/Intrafund Transfer</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$142,996	\$164,751	\$175,501	\$175,501	\$0
<b>Budgeted Positions</b>	1	1	1	1	0
<b>Number of Children/Families Served</b>	18,282	20,000	20,000	20,000	0

Note: Amounts reflect combined County and Museum Associates funding.





**Museum of Art (Cont'd.)**

<b>Special Constituencies</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Special Constituencies program extends art appreciation outreach efforts to individuals with special needs, such as visual or hearing impairments, emotional, physical and learning disabilities, and at-risk youth. In collaboration with LAUSD, this program offers, throughout the year, Museum tours, art workshops for special education classes, slide illustrated lectures, and lectures related to the Museum's collection.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To breakdown barriers, created by special needs and disabilities, that hinder the full appreciation of, and readiness for, engaging in the artistic and creative process by increasing accessibility, developing a user friendly environment, and presenting a welcoming attitude at the Museum of Art.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 6,500</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 1,503 students participated in youth-at-risk workshops presented by the program.</li> <li>• 1,266 special education students participated in tours and art workshops.</li> <li>• Number of adults with disabilities participating in tours and workshops.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• 100 percent of students participated in youth-at-risk workshops that experimented with new media, and gained new technical skills.</li> <li>• 95 percent of special education students, participated program tours and art workshops, who learned new art techniques and acquired the ability to make and appreciate art.</li> </ul>
--	---

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Education and Workforce Readiness • Social and Emotional Well-Being</p>
--

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$1,475	\$15,145	\$16,700	\$16,700	\$0
Services and Supplies	57,529	55,229	55,370	55,370	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$59,004</b>	<b>\$70,374</b>	<b>\$72,070</b>	<b>\$72,070</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$59,004</b>	<b>\$70,374</b>	<b>\$72,070</b>	<b>\$72,070</b>	<b>\$0</b>
Budgeted Positions	1	1	1	1	0
<b>Number of Children/Families Served</b>	<b>6,476</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>0</b>

Note: Amounts reflect combined County and Museum Associates funding.

**Museum of Art (Cont'd.)**

<b>School Programs</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>School Programs, offered by the Museum of Art, include the Living with Art and the Maya Mobile Programs. Through Living with Art, an artist visits LAUSD classrooms, leads art activities and discussions about what art is, why artists create it, and why people and museums collect it. Students visit galleries to view and discuss works of art, and then create artworks of their own. The Maya Mobile provides instruction in the arts and culture of ancient civilizations for sixth-grade classes.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide arts education for students, on the history of art, the inspiration for art, the different media in which art is expressed, through museum tours and hands-on art experiences.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 23,000</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of students participating in the Living with Art Program.</li> <li>• Number of students served by the After-School program.</li> <li>• Number of students served by the Maya Mobile.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of students participating art experience workshops that experimented with new media.</li> <li>• Percent of students, participating in tours and art workshops who learned new art techniques and acquired the ability to make and appreciate art.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b> Emotional and Social Well-Being • Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$65,705	\$103,383	\$99,407	\$99,407	\$0
Services and Supplies	194,370	226,272	257,936	257,936	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$260,075</b>	<b>\$329,655</b>	<b>\$357,343</b>	<b>\$357,343</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$260,075</b>	<b>\$329,655</b>	<b>\$357,343</b>	<b>\$357,343</b>	<b>\$0</b>
Budgeted Positions	2	3	3	3	0
<b>Number of Children/Families Served</b>	<b>22,608</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>0</b>

Note: Amounts reflect combined County and Museum Associates funding.



**Museum of Art (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$136,803	\$202,124	\$201,040	\$201,040	\$0
Services and Supplies	394,279	421,184	457,920	457,920	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$531,082</b>	<b>\$623,308</b>	<b>\$658,960</b>	<b>\$658,960</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$531,082</b>	<b>\$623,308</b>	<b>\$658,960</b>	<b>\$658,960</b>	<b>\$0</b>
Budgeted Positions	4	5	5	5	0
Number of Children/Families Served	82,072	84,500	84,500	84,500	0





NATURAL HISTORY MUSEUM  
OF LOS ANGELES COUNTY

**Museum of Natural History**  
*Dr. Jane G. Pisano, President and Director*

<b>Interpretive Education Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Children and families visiting the Museum experience educational programs throughout the Museum Galleries and in special exhibitions such as the Discovery Center, Insect Zoo, and Butterfly Pavilion. These programs are presented by professional museum educators, such as Gallery Interpreters and Theater Actors, to ensure an educational and fun-filled experience. Families may also make use of the member's loan program, which allows them to check out and take home specimens from the Museum's Education Collection, and attend special on-site fairs and festivals, such as the annual Insect Fair.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide children and families with an educational experience at the Museum and special exhibitions presented by professional museum educators.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 647,343</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of educational publications (gallery guides, discover cards, etc.) distributed to visitors annually.</li> <li>• Number of presentations presented by the museum annually.</li> <li>• Number of individuals that make use of the Museum's loan program.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of children who participate in interpretive education programs.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b> Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$491,187	\$526,533	\$580,498	\$597,913	\$17,415
Services and Supplies	50,860	51,166	57,975	59,714	1,739
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$542,047</b>	<b>\$577,699</b>	<b>\$638,473</b>	<b>\$657,627</b>	<b>\$19,154</b>
Revenue/Intrafund Transfer	\$0	\$37,950	\$37,950	\$37,950	\$0
<b>Net County Cost</b>	<b>\$542,047</b>	<b>\$539,749</b>	<b>\$600,523</b>	<b>\$619,677</b>	<b>\$19,154</b>
<b>Budgeted Positions</b>	<b>30</b>	<b>30</b>	<b>28</b>	<b>30</b>	<b>2</b>
<b>Number of Children/Families Served</b>	<b>610,183</b>	<b>628,488</b>	<b>628,488</b>	<b>647,343</b>	<b>18,855</b>

Note: Amounts reflect combined County and Museum Foundation fundings.



**Museum of Natural History (Cont'd.)**

<b>School and Teacher Program</b>	
<p><b>Program Description</b></p> <p>The Education Division of the Natural History Museum supports the education of Los Angeles County youth ages pre-K through high school with guided and unguided school tours, special education outreach, volunteer and docent programs, and hands-on adventure classes, and through mobile outreach programs including: Earth Mobile, Sea Mobile, Skimobile, Museum on the Move, Earth Odyssey Program, and Special Education Outreach.</p>	<p><b>Program Goal</b></p> <p>To provide Los Angeles County youth with tours of the Museum, hands-on classes, and mobile outreach programs.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 465,861</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of schools receiving training or teaching material in advance of their participation.</li> <li>• Percent of schools in Los Angeles County that have participated in tours offered by the Museum.</li> <li>• Percent of schools in Los Angeles County who request a visit from mobile outreach program.</li> </ul>	<ul style="list-style-type: none"> <li>• Number of children who receive services from mobile outreach programs.</li> <li>• Number of children who have participated in guided and unguided tours.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b> Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$478,366	\$536,818	\$536,818	\$552,923	\$16,105
Services and Supplies	881,865	1,001,411	1,001,411	1,031,453	30,042
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$1,360,231</b>	<b>\$1,538,229</b>	<b>\$1,538,229</b>	<b>\$1,584,376</b>	<b>\$46,147</b>
Revenue/Intrafund Transfer	\$0	\$1,654,316	\$1,682,362	\$1,682,362	\$0
<b>Net County Cost</b>	<b>\$1,360,231</b>	<b>(\$116,087)</b>	<b>(\$144,133)</b>	<b>(\$97,986)</b>	<b>\$46,147</b>
<b>Budgeted Positions</b>	<b>19</b>	<b>24</b>	<b>23</b>	<b>23</b>	<b>0</b>
<b>Number of Children/Families Served</b>	<b>439,119</b>	<b>452,293</b>	<b>452,293</b>	<b>465,861</b>	<b>13,568</b>



## Museum of Natural History (Cont'd.)

### MULTIPLE PROGRAM OVERVIEW BUDGET

**Name of Programs:** Enrichment Programs (youth and family programs including: scout programs, sleepover programs, internship programs); Technology and Education Research Programs; W.S. Hart Education Programs; George C. Page Museum Programs; Exhibition Programs, Membership Programs.

#### Budget Detail for Multiple Programs

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$1,935,338	\$1,841,540	\$1,787,575	\$1,754,055	(\$33,520)
Services and Supplies	1,972,166	1,852,314	1,845,505	1,900,871	55,366
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$3,907,504</b>	<b>\$3,693,854</b>	<b>\$3,633,080</b>	<b>\$3,654,926</b>	<b>\$21,846</b>
Revenue/Intrafund Transfer	\$3,361,070	\$1,668,804	\$1,640,758	\$1,640,758	\$0
<b>Net County Cost</b>	<b>\$546,434</b>	<b>\$2,025,050</b>	<b>\$1,992,322</b>	<b>\$2,014,168</b>	<b>\$21,846</b>
Budgeted Positions	74	79	80	78	(2)
Number of Children/Families Served	53,725	93,447	93,447	267,023	173,576

### DEPARTMENT BUDGET SUMMARY

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$2,904,891	\$2,904,891	\$2,904,891	\$2,904,891	\$0
Services and Supplies	2,904,891	2,904,891	2,904,891	2,992,038	87,147
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$5,809,782</b>	<b>\$5,809,782</b>	<b>\$5,809,782</b>	<b>\$5,896,929</b>	<b>\$87,147</b>
Revenue/Intrafund Transfer	\$3,361,070	\$3,361,070	\$3,361,070	\$3,361,070	\$0
<b>Net County Cost</b>	<b>\$2,448,712</b>	<b>\$2,448,712</b>	<b>\$2,448,712</b>	<b>\$2,535,859</b>	<b>\$87,147</b>
Budgeted Positions	123	133	131	131	0
Number of Children/Families Served	1,103,027	1,174,228	1,174,228	1,380,227	205,999

Note: Amounts reflect combined County and Museum Foundation fundings.







**Department of Parks and Recreation**  
*Timothy Gallagher, Director*

<b>Recreation Programs</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Through programs offered by the Department of Parks and Recreation, youth are involved in activities that include the Computer Club, sports leagues, the Junior Golf Program, the Competitive Swim Program, day camps, arts and crafts, and nature hikes.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide youth with physical and sport activities that will develop a sense of sportsmanship and teamwork, while enhancing their level of responsibility and personal self-esteem.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 3,300,500</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of youth participating in after-school activities/programs.</li> <li>• Number of youth age 8-18 served by the Junior Golf Program.</li> <li>• Number of children ages 4 to 18 served by the Competitive Swim Program.</li> <li>• Number of children enrolled in computer skills training classes.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of youth displaying improvement in their overall attitude and well being.</li> <li>• Percent of youth with improved golf skills and knowledge of game rules and techniques.</li> <li>• Percent of youth with improved swimming skills and techniques.</li> <li>• Percent of youth with improved computer literacy skills.</li> </ul>

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Good Health • Safety and Survival • Emotional and Social Well-Being                  Education and Workforce Readiness</p>
---

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$10,250,000	\$10,586,000	\$10,586,000	\$10,639,000	\$53,000
Services and Supplies	735,000	1,080,000	1,080,000	1,234,000	154,000
Other Charges	0	0	0	0	0
Fixed Assets	48,000	154,000	154,000	0	(154,000)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$11,033,000</b>	<b>\$11,820,000</b>	<b>\$11,820,000</b>	<b>\$11,873,000</b>	<b>\$53,000</b>
Revenue/Intrafund Transfer	\$1,323,863	\$2,159,000	\$2,159,000	\$2,159,000	\$0
<b>Net County Cost</b>	<b>\$9,709,137</b>	<b>\$9,661,000</b>	<b>\$9,661,000</b>	<b>\$9,714,000</b>	<b>\$53,000</b>
Budgeted Positions*	390	393	393	395	2
<b>Number of Children/Families Served</b>	<b>3,097,000</b>	<b>3,200,200</b>	<b>3,200,200</b>	<b>3,300,500</b>	<b>100,300</b>

\*Full-Time Equivalent (FTE)

**Department of Parks and Recreation (Cont'd.)**

**Summer School Food Service Program**

**Program Description**

The Summer Food Service Program provides free nutritious lunches to children 18 years and under, Monday through Friday during the summer months of July and August, in low-income areas. The Summer Food Service program is a federally subsidized program administered by the State Department of Education.

**Program Goal**

To ensure that children in low-income areas receive nutritious meals during the summer months.

**Headline Program Performance Measures**

**How Well is Service Provided**

- Number of eligible children age 18 and under participating in the program.
- Number of participating food service sites.
- Number of nutritious lunches served at all program sites.

**Result of Service**

- Percent of eligible children participating in the program.
- Percent of eligible food service sites serving nutritious lunches daily.
- Percent of children receiving nutritious lunches daily.

**Targeted Outcomes for Children and Families**

Good Health • Emotional and Social Well-Being

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$182,000	\$187,000	\$187,000	\$193,000	\$6,000
Services and Supplies	404,000	416,000	416,000	428,000	12,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$586,000</b>	<b>\$603,000</b>	<b>\$603,000</b>	<b>\$621,000</b>	<b>\$18,000</b>
Revenue/Intrafund Transfer	\$586,000	\$603,000	\$603,000	\$621,000	\$18,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	4	4	4	4	0
<b>Number of Children/Families Served</b>	<b>6,268</b>	<b>6,700</b>	<b>5,800</b>	<b>6,000</b>	<b>200</b>



**Department of Parks and Recreation (Cont'd.)**

**DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$10,432,000	\$10,773,000	\$10,773,000	\$10,832,000	\$59,000
Services and Supplies	1,139,000	1,496,000	1,496,000	1,662,000	166,000
Other Charges	0	0	0	0	0
Fixed Assets	48,000	154,000	154,000	0	(154,000)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$11,619,000</b>	<b>\$12,423,000</b>	<b>\$12,423,000</b>	<b>\$12,494,000</b>	<b>\$71,000</b>
Revenue/Intrafund Transfer	\$1,909,863	\$2,762,000	\$2,762,000	\$2,780,000	\$18,000
<b>Net County Cost</b>	<b>\$9,709,137</b>	<b>\$9,661,000</b>	<b>\$9,661,000</b>	<b>\$9,714,000</b>	<b>\$53,000</b>
Budgeted Positions*	394	397	397	399	2
<b>Number of Children/Families Served</b>	<b>3,103,268</b>	<b>3,206,900</b>	<b>3,206,000</b>	<b>3,306,500</b>	<b>100,500</b>

\*Full Time Equivalent (FTE)





**Probation Department**  
*Richard Shumsky, Chief Probation Officer*

<b>Community Detention Program</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Referrals from Probation Intake and Detention Control officers and judicial officers result in the diversion of minors to this alternative program, which provides for at-home-detention, and intensive supervision, from an assigned Deputy Probation Officer.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide an alternative to predisposition detention, by allowing minors to be detained at home.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 4,200</p>

**Headline Program Performance Measures**

<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of participating minors, male and female, detained at home with electronic monitoring.</li> <li>• Average number of days served by participating minors, male and female, in CDP.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of CDP participating minors completing CDP with no arrests during the predisposition period.</li> <li>• Cost avoidance savings per child per day by utilizing CDP as compared to juvenile hall.</li> <li>• Percent of participating minors maintaining attendance at their local community school during the predisposition period.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                      Safety and Survival • Social and Emotional Well-Being</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$1,238,000	\$1,432,000	\$1,387,000	\$1,487,000	\$100,000
Services and Supplies	379,000	527,000	432,000	489,000	\$57,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$1,617,000</b>	<b>\$1,959,000</b>	<b>\$1,819,000</b>	<b>\$1,976,000</b>	<b>\$157,000</b>
Revenue/Intrafund Transfer	\$59,000	\$50,000	\$56,000	\$50,000	(\$6,000)
<b>Net County Cost</b>	<b>\$1,558,000</b>	<b>\$1,909,000</b>	<b>\$1,763,000</b>	<b>\$1,926,000</b>	<b>\$163,000</b>
Budgeted Positions	18	20	20	20	0
<b>Number of Children/Families Served</b>	<b>3,584</b>	<b>4,000</b>	<b>3,800</b>	<b>4,200</b>	<b>400</b>

**Probation Department (Cont'd.)**

**Youth/Family Accountability Model (YFAM)**

<b>Program Description</b>	<b>Program Goal</b>
Minors assigned to YFAM participate in an intensive supervision program, which is designed to address conditions of probation by providing after school homework assistance, tutoring, mentoring, drug and alcohol abuse education, and recreational services centered in Community Reporting Centers.	To ensure that minors comply with their conditions of probation.  <b>Children and Families to be Served</b>  Fiscal Year 2002-03: 500

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>Number of minors participating in YFAM activities on a daily basis.</li> <li>Number of YFAM minors attending drug and alcohol education classes.</li> </ul>	<ul style="list-style-type: none"> <li>Percent of YFAM minors complying with court-ordered restitution conditions.</li> <li>Percent of YFAM minors completing the program without new arrests.</li> <li>Percent of YFAM minors completing 16 hours of drug and alcohol education classes.</li> </ul>

**Targeted Outcomes for Children and Families**  
Safety and Survival • Emotional and Social Well-Being

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$177,000	\$773,000	\$834,000	\$710,000	(\$124,000)
Services and Supplies	968,000	2,118,000	2,128,000	3,693,000	\$1,565,000
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$1,145,000</b>	<b>\$2,891,000</b>	<b>\$2,962,000</b>	<b>\$4,403,000</b>	<b>\$1,441,000</b>
Revenue/Intrafund Transfer	\$1,145,000	\$2,891,000	\$2,962,000	\$4,403,000	\$1,441,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	3	12	12	12	0
<b>Number of Children/Families Served</b>	<b>500</b>	<b>530</b>	<b>530</b>	<b>500</b>	<b>(30)</b>



## Probation Department (Cont'd.)

### MULTIPLE PROGRAM OVERVIEW BUDGET

Names of Programs: Camp Community Transition Program (CCTP), Camp Residential Treatment, Children's System of Care (SOC), Court Officer Services, Day Treatment Programs, Detention Services, Dorothy Kirby Center, Family Preservation Program, Independent Living Program, Intake Detention Control, Juvenile Alternative Work Service (JAWS), Juvenile Court Investigation, Juvenile Court Supervision, Operation Read, School-Based Supervision Program - LTFSS/JCPA, Specialized Gang Suppression Program, Suitable Placement Program, and TANF Community-Based Organization Services.

#### Budget Detail for Multiple Programs

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$201,616,000	\$213,317,000	\$214,519,000	\$224,435,000	\$9,916,000
Services and Supplies	58,743,000	93,321,000	90,546,000	90,416,000	(130,000)
Other Charges	13,667,000	29,699,000	26,048,000	28,511,000	2,463,000
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$274,026,000</b>	<b>\$336,337,000</b>	<b>\$331,113,000</b>	<b>\$343,362,000</b>	<b>\$12,249,000</b>
Revenue/Intrafund Transfer	\$132,081,000	\$167,391,000	\$165,215,000	\$171,304,000	\$6,089,000
<b>Net County Cost</b>	<b>\$141,945,000</b>	<b>\$168,946,000</b>	<b>\$165,898,000</b>	<b>\$172,058,000</b>	<b>\$6,160,000</b>
Budgeted Positions	3,018	3,229	3,229	3,172	(57)
<b>Number of Children/Families Served</b>	<b>56,949</b>	<b>55,654</b>	<b>55,654</b>	<b>56,715</b>	<b>1,061</b>

### DEPARTMENT BUDGET SUMMARY

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$203,031,000	\$215,522,000	\$216,740,000	\$226,632,000	\$9,892,000
Services and Supplies	60,090,000	95,966,000	93,106,000	94,598,000	\$1,492,000
Other Charges	13,667,000	29,699,000	26,048,000	28,511,000	\$2,463,000
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$276,788,000</b>	<b>\$341,187,000</b>	<b>\$335,894,000</b>	<b>\$349,741,000</b>	<b>\$13,847,000</b>
Revenue/Intrafund Transfer	\$133,285,000	\$170,332,000	\$168,233,000	\$175,757,000	\$7,524,000
<b>Net County Cost</b>	<b>\$143,503,000</b>	<b>\$170,855,000</b>	<b>\$167,661,000</b>	<b>\$173,984,000</b>	<b>\$6,323,000</b>
Budgeted Positions	3,039	3,261	3,261	3,204	(57)
<b>Number of Children/Families Served</b>	<b>61,033</b>	<b>60,184</b>	<b>59,984</b>	<b>61,415</b>	<b>1,431</b>







**Office of Public Defender**  
*Michael Judge, Public Defender*

<b>Client Assessment, Referral, Evaluation (C.A.R.E.) Program</b>	
<p><b>Program Description</b></p> <p>The C.A.R.E. Program serves children who are entering the juvenile justice system in the County's juvenile halls and who are exhibiting serious mental health problems. These children may exhibit disruptive behavior disorders, major depression, bi-polar disorders, and psychosis. The psychiatric social worker assigned to children forms effective treatment plans to reduce the likelihood of re-offending, by addressing the issues that put youth at-risk for delinquent behavior. The information developed by the social worker and paralegals plays a key role in assisting the attorney to individualize and humanize the view of each child before the court.</p>	<p><b>Program Goal</b></p> <p>To assess and develop an effective mental health treatment plan to ensure appropriate services are rendered, to assist the attorney in representing the child, and to help the child avoid recidivism.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 1,615</p>

**Headline Program Performance Measures**

<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Percent of juveniles represented by the Public Defender, who were served by the C.A.R.E. program.</li> <li>• Percent of children who receive assessment within 45 days of C.A.R.E. referral.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Percent of children served by C.A.R.E., in which the court followed the recommendation of the Public Defender, to the benefit of the child's social well-being.</li> </ul>
---	---

<p><b>Targeted Outcomes for Children and Families</b>                      Emotional and Social Well-Being • Safety and Survival</p>
--

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$1,418,000	\$1,462,000	\$1,462,000	\$1,572,000	\$110,000
Services and Supplies	216,000	235,000	235,000	235,000	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$1,634,000</b>	<b>\$1,697,000</b>	<b>\$1,697,000</b>	<b>\$1,807,000</b>	<b>\$110,000</b>
Revenue/Intrafund Transfer	\$1,162,000	\$1,024,000	\$1,024,000	\$1,024,000	\$0
<b>Net County Cost</b>	<b>\$472,000</b>	<b>\$673,000</b>	<b>\$673,000</b>	<b>\$783,000</b>	<b>\$110,000</b>
Budgeted Positions	21	21	21	21	0
<b>Number of Children/Families Served</b>	<b>2,406</b>	<b>1,615</b>	<b>1,615</b>	<b>1,615</b>	<b>0</b>



**Office of Public Defender (Cont'd.)**

<b>Post Disposition Participation Program</b>	
<p><b>Program Description</b></p> <p>In the Post Disposition Participation Program, social workers look at minors identified by the Probation Department who are in camps, which cannot provide all services needed by children who have multiple psychosocial problems. The social worker does an assessment and makes a recommendation to the court on whether a more suitable setting is needed, which can provide multi-level services required by the particular child, and, if so, requests the child be moved.</p>	<p><b>Program Goal</b></p> <p>To place post-adjudicated, mentally ill and troubled youth in an environment that provides appropriate supervision, treatment, and counseling, and other needed community services.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 100</p>
<b>Headline Program Performance Measures</b>	
<p><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• 37,700 of post-adjudicated youth evaluated during the budget year.</li> <li>• 70 percent of post-adjudicated youth determined to have mental illness.</li> </ul>	<p><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• 92 percent of post-adjudicated youth moved to more supportive settings where service needs can be met.</li> <li>• Percent of youth served by the Post Disposition Participation Program in which the court agreed to remove the minor from camp.</li> </ul>
<b>Targeted Outcomes for Children and Families</b>	
<p>Safety and Survival</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
<b>Salaries and Employee Benefits</b>	\$290,000	\$290,000	\$290,000	\$296,000	\$6,000
<b>Services and Supplies</b>	164,000	54,000	54,000	45,000	(9,000)
<b>Other Charges</b>	0	0	0	0	0
<b>Fixed Assets</b>	0	0	0	0	0
<b>Other Financing Uses</b>					
<b>Gross Appropriation</b>	<b>\$454,000</b>	<b>\$344,000</b>	<b>\$344,000</b>	<b>\$341,000</b>	<b>(\$3,000)</b>
<b>Revenue/Intrafund Transfer</b>	\$454,000	\$344,000	\$344,000	\$341,000	(\$3,000)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Budgeted Positions</b>	4	4	4	4	0
<b>Number of Children/Families Served</b>	<b>99</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>0</b>



**Office of Public Defender (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

Name of Program: Juvenile Representation.

**Budget Detail for Multiple Programs**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$7,151,863	\$7,373,000	\$7,373,000	\$8,169,000	\$796,000
Services and Supplies	793,793	860,000	860,000	860,000	0
Other Charges	145,976	146,000	146,000	146,000	0
Fixed Assets	0	0	0	0	0
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$8,091,632</b>	<b>\$8,379,000</b>	<b>\$8,379,000</b>	<b>\$9,175,000</b>	<b>\$796,000</b>
Revenue/Intrafund Transfer	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$8,091,632</b>	<b>\$8,379,000</b>	<b>\$8,379,000</b>	<b>\$9,175,000</b>	<b>\$796,000</b>
Budgeted Positions	77	77	77	77	0
<b>Number of Children/Families Served</b>	<b>40,791</b>	<b>39,757</b>	<b>39,757</b>	<b>37,709</b>	<b>(2,048)</b>

**DEPARTMENT BUDGET SUMMARY**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$8,859,000	\$9,125,000	\$9,125,000	\$10,037,000	\$912,000
Services and Supplies	1,173,793	1,149,000	1,149,000	1,140,000	(9,000)
Other Charges	145,976	146,000	146,000	146,000	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$10,178,769</b>	<b>\$10,420,000</b>	<b>\$10,420,000</b>	<b>\$11,323,000</b>	<b>\$903,000</b>
Revenue/Intrafund Transfer	\$1,616,000	\$1,368,000	\$1,468,000	\$1,365,000	(\$103,000)
<b>Net County Cost</b>	<b>\$8,562,769</b>	<b>\$9,052,000</b>	<b>\$8,952,000</b>	<b>\$9,958,000</b>	<b>\$1,006,000</b>
Budgeted Positions	102	102	102	102	0
<b>Number of Children/Families Served</b>	<b>43,296</b>	<b>41,472</b>	<b>41,472</b>	<b>39,424</b>	<b>(2,048)</b>





**Public Library**  
Margaret Donnellan Todd, County Librarian



**Library Services for Children and Young People Program**

Program Description	Program Goal
<p>Library services to children is a multi-faceted program meeting the educational, recreational, reading and information needs of children ages 0-13, their parents, teachers, and caregivers. The Library provides collections of books and non-print materials to meet the varying developmental and cultural needs of young people. Library staff conducts early childhood education programs; provides reading motivational activities to encourage school age children to read; and provides homework centers at selected sites. Library staff works with schools and teachers to develop educational partnerships and works with parents and caregivers to foster reading and learning in the home.</p>	<p>To meet the educational, recreational reading and information needs of children, parents, caregivers and teachers, and to motivate children to read and learn.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 910,332</p>

**Headline Program Performance Measures**

How Well is Service Provided	Result of Service
<ul style="list-style-type: none"> <li>• Number of children age 0-13 who have Library cards.</li> <li>• Number of children's books circulated annually.</li> <li>• Number of school children reached through school relations.</li> <li>• Number of programs for preschool children.</li> <li>• Number of programs for school age children.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of children with Library cards.</li> <li>• Number of children's books checked out per capita.</li> <li>• Percent of children participating in school/class visits.</li> <li>• Percent of children participating in early childhood programs.</li> <li>• Percent of children participating in school age programs.</li> </ul>

**Targeted Outcomes for Children and Families**

Emotional and Social Well-Being • Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$15,481,997	\$16,877,000	\$16,928,000	\$19,531,000	\$2,603,000
Services and Supplies	9,173,972	10,717,000	10,777,000	10,557,000	(220,000)
Other Charges	350,213	322,000	355,000	295,000	(60,000)
Fixed Assets	538,257	672,000	529,000	393,000	(136,000)
Other Financing Uses	0	0	0	0	0
Designation	273,700	302,000	302,000	330,000	28,000
<b>Gross Appropriation</b>	<b>\$25,818,139</b>	<b>\$28,890,000</b>	<b>\$28,891,000</b>	<b>\$31,106,000</b>	<b>\$2,215,000</b>
Revenue / Other Financing Source	25,818,139	28,890,000	28,891,000	31,106,000	2,215,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	303.1	304.9	304.9	307.0	2.1
<b>Number of Children (0 -14 Years) Served</b>	<b>893,389</b>	<b>898,867</b>	<b>898,867</b>	<b>910,332</b>	<b>11,465</b>

## Public Library (Cont'd.)

## DEPARTMENT BUDGET SUMMARY

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$15,481,997	\$16,877,000	\$16,928,000	\$19,531,000	\$2,603,000
Services and Supplies	9,173,972	10,717,000	10,777,000	10,557,000	(220,000)
Other Charges	350,213	322,000	355,000	295,000	(60,000)
Fixed Assets	538,257	672,000	529,000	393,000	(136,000)
Other Financing Uses	0	0	0	0	0
Designation	273,700	302,000	302,000	330,000	28,000
<b>Gross Appropriation</b>	<b>\$25,818,139</b>	<b>\$28,890,000</b>	<b>\$28,891,000</b>	<b>\$31,106,000</b>	<b>\$2,215,000</b>
Revenue / Other Financing Source	25,818,139	28,890,000	28,891,000	31,106,000	2,215,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	303.1	304.9	304.9	307.0	2.1
<b>Number of Children (0 - 14 Years) Served</b>	<b>893,389</b>	<b>898,867</b>	<b>898,867</b>	<b>910,332</b>	<b>11,465</b>



**Department of Public Social Services**  
*Bryce Yokomizo, Director*

<b>CalWORKs Stage I Child Care Program</b>	
<p><b>Program Description</b></p> <p>Provides child care assistance to CalWORKs parents/participants who work or are participating in Welfare-to-Work activities. The program serves children through age 12, provided funding is available. Parental choice options include licensed and licensed-exempt child care. Contracted nonprofit Resource and Referral (R&amp;R) agencies have multi-lingual, co-located staff in all DPSS offices to provide referrals for licensed care. Payments for services are made directly to child care providers by contracted (R&amp;R)/Alternative Payment Program (APP) agencies.</p>	<p><b>Program Goal</b></p> <p>To provide licensed or licensed-exempt child care for children through age 12 to enable CalWORKs parents/participants to work or participate in Welfare-to-Work activities.</p> <p><b>Children and Families to be Served</b></p> <p>Fiscal Year 2002-03: 264,000</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• 264,000 of CalWORKs eligible children received child care.</li> <li>• 28 percent of CalWORKs eligible children received child care.</li> <li>• Percent of new applications for child care processed within 30 days.</li> <li>• Percent of parents/participants receiving child care that have filed child care complaints.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of GAIN parents/participants receiving child care, whose CalWORKs cases have been terminated as a result of employment.</li> <li>• Percent of GAIN parents/participants receiving child care, whose CalWORKs cases have been terminated, due to employment, for more than six months.</li> <li>• Percent of parents/participants receiving child care, who found employment and continue to receive CalWORKs.</li> </ul>

**Targeted Outcomes for Children and Families**

Safety and Survival • Economic Well-Being  
 Emotional and Social Well-Being • Education and Workforce Readiness

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$5,081,565	\$1,836,355	\$3,806,144	\$4,387,000	\$580,856
Services and Supplies	1,447,788	436,978	22,902,000	21,313,000	(1,589,000)
Other Charges	152,563,165	157,743,055	170,852,000	138,000,000	(32,852,000)
Fixed Assets	0	0	17,166	1,000	(16,166)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$159,092,518</b>	<b>\$160,016,388</b>	<b>\$197,577,310</b>	<b>\$163,701,000</b>	<b>(\$33,876,310)</b>
Revenue/Intrafund Transfer	\$159,092,518	\$160,016,388	\$197,577,310	\$163,701,000	(\$33,876,310)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	41	41	54	46	(8)
<b>Number of Children/Families Served</b>	<b>222,013</b>	<b>240,000</b>	<b>240,000</b>	<b>264,000</b>	<b>24,000</b>



**Department of Public Social Services (Cont'd.)**

<b>Specialized Unit to Expedite the Licensing Process (Child Care)</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>A DPSS-funded special unit within the State's Community Care Licensing Division was created to expedite the licensing process for potential providers who provide care in the County's high need areas.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To expedite the licensing process for child care providers in high need areas of the County.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 13,500</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Percent of total Countywide child care provider licenses processed by the specialized unit.</li> <li>• Number of child care provider licenses processed by the specialized unit.</li> </ul>	<ul style="list-style-type: none"> <li>• Number of child care slots created as a result of licenses processed by the specialized unit.</li> <li>• Percent of new Countywide child care slots created by providers licensed by the specialized unit.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b></p> <p>Safety and Survival • Economic Well-Being • Education and Workforce Readiness</p>	

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	549,372	650,000	650,000	550,000	(100,000)
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$549,372</b>	<b>\$650,000</b>	<b>\$650,000</b>	<b>\$550,000</b>	<b>(\$100,000)</b>
Revenue/Intrafund Transfer	\$549,372	\$650,000	\$650,000	\$550,000	(\$100,000)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>13,762</b>	<b>14,000</b>	<b>14,000</b>	<b>13,500</b>	<b>(500)</b>





## Department of Public Social Services (Cont'd.)

### MULTIPLE PROGRAM OVERVIEW BUDGET

Name of Programs: After School Enrichment; Cal-Learn Program; CalWORKs (Cash Assistance); CalWORKs (Welfare-to-Work); Careers in Child Care; Child Care Grant and Loan Program; Child Care to Non-Needy Caretakers; Child Care Training Institute and Provider Start-Up Kits; Community-Based Teen Services Program; Food Stamp Nutrition Program; Multi-Disciplinary Family Inventory; Services to Cal-Learn and Other Teen Parents; Teen "Passport to Success;" Services to Teens with Special Needs; Emergency Assistance to Prevent Eviction; Transitional Support for Homeless CalWORKs Families; Safe Places.

#### Budget Detail for Multiple Programs

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$236,703,493	\$270,030,847	\$290,269,530	\$257,964,023	(\$32,305,507)
Services and Supplies	138,855,357	144,090,453	229,580,576	184,812,948	(44,767,628)
Other Charges	1,273,508,718	1,396,712,077	1,538,310,076	1,355,523,456	(182,786,620)
Fixed Assets	0	0	1,456,776	78,316	(1,378,460)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$1,649,067,568</b>	<b>\$1,810,833,377</b>	<b>\$2,059,616,958</b>	<b>\$1,798,378,743</b>	<b>(\$261,238,215)</b>
Revenue/Intrafund Transfer	\$1,591,995,912	\$1,769,190,110	\$2,018,582,711	\$1,754,300,597	(\$264,282,114)
<b>Net County Cost</b>	<b>\$57,071,656</b>	<b>\$41,643,267</b>	<b>\$41,034,247</b>	<b>\$44,078,146</b>	<b>\$3,043,899</b>
Budgeted Positions	4,173	3,839	4,180	3,497	(683)
<b>Number of Children/Families Served</b>	<b>447,403</b>	<b>443,531</b>	<b>459,975</b>	<b>453,656</b>	<b>(6,319)</b>

### DEPARTMENT BUDGET SUMMARY

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$241,785,058	\$271,867,202	\$294,075,674	\$262,351,023	(\$31,724,651)
Services and Supplies	140,852,517	145,177,431	253,132,576	206,675,948	(46,456,628)
Other Charges	1,426,071,883	1,554,455,132	1,709,162,076	1,493,523,456	(215,638,620)
Fixed Assets	0	0	1,473,942	79,316	(1,394,626)
Other Financing Uses	0	0	0	0	0
<b>Gross Appropriation</b>	<b>\$1,808,709,458</b>	<b>\$1,971,499,765</b>	<b>\$2,257,844,268</b>	<b>\$1,962,629,743</b>	<b>(\$295,214,525)</b>
Revenue/Intrafund Transfer	\$1,751,637,802	\$1,929,856,498	\$2,216,810,021	\$1,918,551,597	(\$298,258,424)
<b>Net County Cost</b>	<b>\$57,071,656</b>	<b>\$41,643,267</b>	<b>\$41,034,247</b>	<b>\$44,078,146</b>	<b>\$3,043,899</b>
Budgeted Positions	4,214	3,880	4,234	3,543	(691)
<b>Number of Children/Families Served</b>	<b>683,178</b>	<b>697,531</b>	<b>713,975</b>	<b>731,156</b>	<b>17,181</b>





**Department of Public Works**  
*Jim Noyes, Director*

<b>Crossing Guard Services</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Provides crossing guard services to elementary school age pedestrians walking to and from school. There are currently over 190 crossing guard locations throughout the unincorporated area of the County. School districts are responsible for sending crossing guard service requests to the Department of Public Works (DPW). Prior to implementing service, DPW conducts a study to determine whether or not a particular location meets the minimum criteria adopted by the Board of Supervisors.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>School Districts that meet the Board accepted criteria for elementary schools throughout unincorporated areas of Los Angeles County will be provided with crossing guard services.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 960,000</p>

<b>Headline Program Performance Measures</b>	
<p style="text-align: center;"><b>How Well is Service Provided</b></p> <ul style="list-style-type: none"> <li>• Number of schools served, in locations either completely or partially within unincorporated County areas.</li> <li>• Average number of crossing guards per schools served, in locations either completely or partially within unincorporated County areas.</li> <li>• Number of crossing guards.</li> </ul>	<p style="text-align: center;"><b>Result of Service</b></p> <ul style="list-style-type: none"> <li>• Number of accidents involving elementary school-age pedestrians throughout unincorporated County areas.</li> </ul>
<p><b>Targeted Outcomes for Children and Families</b>                  Safety and Survival</p>	

Note: Full data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	1,533,902	1,547,000	1,547,000	1,547,000	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$1,533,902</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,533,902</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>952,893</b>	<b>960,000</b>	<b>960,000</b>	<b>960,000</b>	<b>0</b>

**Department of Public Works (Cont'd.)**

<b>Environmental Defenders</b>	
<b>Program Description</b>	<b>Program Goal</b>
Over 800,000 students in the County's 1,600 elementary schools will be reached through a staged assembly performance of the Environmental Defenders. This program has been successful in expanding a child's knowledge on issues of recycling, household hazardous waste, and the effects of pollution on receiving waters. The program incorporates a variety of features, including state-of-the-art video projection, action-packed games, fun and interactive competitions, giveaways for all children as well as special prizes for kids chosen to participate in the show.	To provide children with knowledge on issues concerning recycling, household hazardous waste, and the effects of pollution on receiving waters.  <b>Children and Families to be Served</b> Fiscal Year 2002-03: 420,000

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Fifty percent of schools in Los Angeles County are provided environmental assembly every two years.</li> <li>• Number of schools that have participated in the environmental assembly.</li> <li>• Number of teachers requesting educational materials and resources guides to use in the classroom.</li> </ul>	<ul style="list-style-type: none"> <li>• Number of children that have participated in the environmental assembly.</li> <li>• Percent of retention that the children have successfully had.</li> </ul>

**Targeted Outcomes for Children and Families**

Good Health • Safety and Survival

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	800,000	800,000	800,000	800,000	\$0
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$0</b>
Revenue/Intrafund Transfer	\$800,000	\$800,000	\$800,000	\$800,000	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>230,907</b>	<b>391,500</b>	<b>391,500</b>	<b>420,000</b>	<b>28,500</b>



**Department of Public Works (Cont'd.)**

**MULTIPLE PROGRAM OVERVIEW BUDGET**

Name of Programs: Teen Pedestrian Traffic Safety Education (Road Fund), Suggested Pedestrian Routes to School (Road Fund), Transportation Services.

**Budget Detail for Multiple Programs**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	2,903,646	3,764,500	4,315,200	4,227,500	(\$87,700)
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$2,903,646</b>	<b>\$3,764,500</b>	<b>\$4,315,200</b>	<b>\$4,227,500</b>	<b>(\$87,700)</b>
Revenue/Intrafund Transfer	\$2,903,646	\$3,764,500	\$4,315,200	\$4,227,500	(\$87,700)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served</b>	<b>1,183,800</b>	<b>1,351,500</b>	<b>1,351,500</b>	<b>1,380,000</b>	<b>28,500</b>

**DEPARTMENT BUDGET SUMMARY**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	5,237,548	6,111,500	6,662,200	6,574,500	(\$87,700)
Other Charges	0	0	0	0	\$0
Fixed Assets	0	0	0	0	\$0
Other Financing Uses	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$5,237,548</b>	<b>\$6,111,500</b>	<b>\$6,662,200</b>	<b>\$6,574,500</b>	<b>(\$87,700)</b>
Revenue/Intrafund Transfer	\$3,703,646	\$4,564,500	\$5,115,200	\$5,027,500	(\$87,700)
<b>Net County Cost</b>	<b>\$1,533,902</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$1,547,000</b>	<b>\$0</b>
Budgeted Positions	0	0	0	0	0
<b>Number of Children/Families Served *</b>					

\* Data is not available for all programs contained in this summary.





**Sheriff's Department**  
*Leroy D. Baca, Sheriff*

<b>Deputy Explorer</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>The Law Enforcement Explorer Program is a youth oriented program, affiliated with the special interest phase of the Boy Scouts of America. The program provides hands-on experiences related to what's involved in being a career law enforcement officer. Through this program the Sheriff's Department utilizes additional staff, and taps an important channel of understanding within an energetic and concerned group of young people.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To provide an opportunity, through actual experience for interested young men and women to make an informed decision about pursuing a career in law enforcement.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 1,100</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of young people enrolled in the explorer program.</li> <li>• Percent of young people participating in the required 184 hours of instruction during the 18 week training period.</li> <li>• Number of enrolled children age 8-17 with delinquent and socialization behavioral problems.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of young people completing program requirements.</li> <li>• Percent of young people earning school credits for program participation.</li> <li>• Percent of program participants who became Deputy Sheriffs.</li> <li>• Number of young people developing communication skills and enhancing their sense of civic responsibility.</li> </ul>

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Safety and Survival • Education and Workforce Readiness</p>
--

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$415,000	\$456,000	\$456,000	\$479,000	\$23,000
Services and Supplies	18,005	20,000	20,000	20,000	\$0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$433,005</b>	<b>\$476,000</b>	<b>\$476,000</b>	<b>\$499,000</b>	<b>\$23,000</b>
<b>Revenue/Intrafund Transfer</b>					
<b>Net County Cost</b>	<b>\$433,005</b>	<b>\$476,000</b>	<b>\$476,000</b>	<b>\$499,000</b>	<b>\$23,000</b>
<b>Budgeted Positions</b>	6	6	6	6	0
<b>Number of Children/Families Served</b>			1,100	1,100	0

**Sheriff's Department (Cont'd.)**

**Success Through Awareness and Resistance (STAR) Unit**

Program Description	Program Goal
<p>Provides drug, gang and violence prevention programs to more than 118,000 students on a monthly basis, from 365 schools, within 50 school districts, in 30 contract cities and the unincorporated areas of Los Angeles County. Prevention lessons target the last two grade levels of elementary school and the first two grade levels of middle school, with an offering of the lessons to other grade according to requests received from contract cities. The STAR Unit also offers two additional programs: The Primary Safety Education Program, which focuses on pedestrian and wheeled toy safety and is designed for K – 2<sup>nd</sup> grade children; and the High School Star Leadership Academy (SLA).</p>	<p>To provide proactive alternatives and teach avoidance/prevention skills to students.</p> <p style="text-align: center;"><b>Children and Families to be Served</b> Fiscal Year 2002-03: 1,416,000</p>

**Headline Program Performance Measures**

How Well is Service Provided	Result of Service
<ul style="list-style-type: none"> <li>• Number of students enrolled in the pregnancy, drug, gang, and violence prevention programs.</li> <li>• Number of elementary and middle school students participating in the program.</li> <li>• Number of Deputy Sheriffs visiting students at the 365 participating school sites.</li> <li>• Number of enrolled students with delinquent and socialization behavioral problems.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of students earning school credits for prevention program participation.</li> <li>• Percent of students developing communication, decision making and refusal skills.</li> <li>• Percent of students completing conflict resolution and anger management classes.</li> <li>• Percent of students showing improvement in overall attitude and well-being.</li> </ul>

**Targeted Outcomes for Children and Families**  
Safety and Survival • Education and Workforce Readiness

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
<p>Salaries and Employee Benefits Services and Supplies Other Charges Fixed Assets Other Financing Uses</p>	\$3,824,868	\$4,718,600	\$4,718,600	\$4,954,579	\$235,979
<b>Gross Appropriation</b>	<b>\$3,824,868</b>	<b>\$4,731,000</b>	<b>\$4,731,000</b>	<b>\$4,968,000</b>	<b>\$237,000</b>
<b>Revenue/Intrafund Transfer</b>					
<b>Net County Cost</b>	<b>\$3,824,868</b>	<b>\$4,731,000</b>	<b>\$4,731,000</b>	<b>\$4,968,000</b>	<b>\$237,000</b>
Budgeted Positions	50	60	60	60	0
<b>Number of Children/Families Served</b>			<b>1,416,000</b>	<b>1,416,000</b>	<b>0</b>





**Sheriff's Department (Cont'd.)**

<b>Youth Activities League (Y.A.L.)</b>	
<p style="text-align: center;"><b>Program Description</b></p> <p>Provides safe, supportive havens for counseling, educational tutoring, and after-school recreational activities for youth, in addition to functioning as neighborhood sources of information on other types of vital community services. Ten of seventeen (17) Sheriff's Stations offer organized Y.A.L. activities for girls and boys as viable alternatives to drug involvement and gang membership. More than 20,000 children and teenagers participate in Y.A.L. activities each year, with activities divided by age brackets.</p>	<p style="text-align: center;"><b>Program Goal</b></p> <p>To present Sheriff Stations as safe and supportive havens, where counseling, educational tutoring, and after-school recreational activities are provided for youth as an alternative to drug involvement and gang membership.</p> <p style="text-align: center;"><b>Children and Families to be Served</b></p> <p style="text-align: center;">Fiscal Year 2002-03: 20,000</p>

**Headline Program Performance Measures**

<b>How Well is Service Provided</b>	<b>Result of Service</b>
<ul style="list-style-type: none"> <li>• Number of youth participants, boys and girls, enrolled in the Y.A.L. programs.</li> <li>• Number of youth participating in available recreational activities, such as basketball, baseball, soccer, scuba diving, soapbox racing, dancing, and camping.</li> <li>• Number of youth participating in computer skills training.</li> <li>• Number of youth receiving employment training and counseling.</li> <li>• Number of youth participating in Library use and cultural field trips.</li> </ul>	<ul style="list-style-type: none"> <li>• Percent of youth completing Y.A.L. program requirements.</li> <li>• Percent of youth with improved school attendance and academic performance.</li> <li>• Percent of youth displaying improvement in their overall attitude and well being.</li> <li>• Percent of youth completing computer skills training.</li> <li>• Percent of youth employed/job referrals.</li> </ul>

<p><b>Targeted Outcomes for Children and Families</b></p> <p>Safety and Survival • Social and Emotional Well-Being</p>
--

Note: Data is currently not available. Processes are being put in place to collect, track and provide data for the Fiscal Year 2003-04 Children and Families Budget.

**Program Budget Detail**

Financing Uses Classification	Actual Fiscal Year 2000-01	Estimated Fiscal Year 2001-02	Adopted Fiscal Year 2001-02	Proposed Fiscal Year 2002-03	Changes from 2001-02 Adopted
Salaries and Employee Benefits	\$2,387,000	\$2,626,000	\$2,626,000	\$2,757,000	\$131,000
Services and Supplies	15,000	20,000	20,000	20,000	\$0
Other Charges					
Fixed Assets					
Other Financing Uses					
<b>Gross Appropriation</b>	<b>\$2,402,000</b>	<b>\$2,646,000</b>	<b>\$2,646,000</b>	<b>\$2,777,000</b>	<b>\$131,000</b>
<b>Revenue/Intrafund Transfer</b>					
<b>Net County Cost</b>	<b>\$2,402,000</b>	<b>\$2,646,000</b>	<b>\$2,646,000</b>	<b>\$2,777,000</b>	<b>\$131,000</b>
Budgeted Positions	45	45	45	45	0
<b>Number of Children/Families Served</b>			<b>20,000</b>	<b>20,000</b>	<b>0</b>

**Sheriff's Department (Cont'd.)****DEPARTMENT BUDGET SUMMARY**

<b>Financing Uses Classification</b>	<b>Actual Fiscal Year 2000-01</b>	<b>Estimated Fiscal Year 2001-02</b>	<b>Adopted Fiscal Year 2001-02</b>	<b>Proposed Fiscal Year 2002-03</b>	<b>Changes from 2001-02 Adopted</b>
<b>Salaries and Employee Benefits</b>	\$6,626,868	\$7,800,600	\$7,800,600	\$8,190,579	\$389,979
<b>Services and Supplies</b>	33,005	52,400	52,400	53,421	\$1,021
<b>Other Charges</b>	0	0	0	0	\$0
<b>Fixed Assets</b>	0	0	0	0	\$0
<b>Other Financing Uses</b>	0	0	0	0	\$0
<b>Gross Appropriation</b>	<b>\$6,659,873</b>	<b>\$7,853,000</b>	<b>\$7,853,000</b>	<b>\$8,244,000</b>	<b>\$391,000</b>
<b>Revenue/Intrafund Transfer</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$6,659,873</b>	<b>\$7,853,000</b>	<b>\$7,853,000</b>	<b>\$8,244,000</b>	<b>\$391,000</b>
<b>Budgeted Positions</b>	101	111	111	111	0
<b>Number of Children/Families Served</b>	0	0	1,437,100	1,437,100	0



## **Funding Sources and Revenue Streams**

### **Section Six**





## Funding Sources and Revenue Streams

Identification and optimization of funding sources and revenue streams supports the achievement of the *County's Strategic Plan Goal 4: Fiscal Responsibility: to strengthen the County's fiscal capacity* and *Goal 5: Children and Families' Well-Being, Strategy 2: "...to link program performance measures with budget allocations, actual expenditures and funding sources."*

The Service Integration Action Plan (SIAP) Funding for Services Workgroup is developing strategies and guidelines for increased leveraging and/or matching of funds. Plans are underway to create an Internet-accessible, interactive database to help County agencies and their partners identify potential revenue sharing opportunities.

As an initial step, the Workgroup developed a survey to begin gathering needed funding source and revenue stream data. County departments serving children and families were requested by the Chief Administrative Office to complete the survey. Progress is also being made toward developing a set of interdepartmental strategies and guidelines for identifying opportunities to leverage and match funds for enhancing services to children and families.

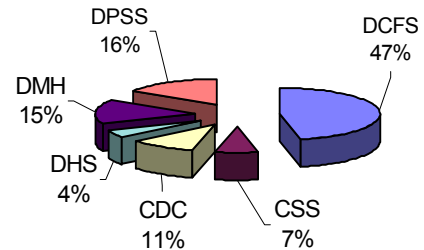
Funding source and revenue stream data was reported by the following six County departments:

- Children and Family Services
- Community and Senior Services
- Community Development Commission (CDC)
- Health Services
- Mental Health
- Public Social Services

These departments have identified a total of eighty-nine County programs representing a combined expenditure of approximately \$2.0 billion. The largest expenditure reported was by DCFS \$940 million (47percent), followed by DPSS at \$320 million (16 percent); DMH at \$300 million (15 percent); CDC at \$220 million (11 percent); CSS at \$140 million (7 percent); and DHS at \$80 million (4 percent).

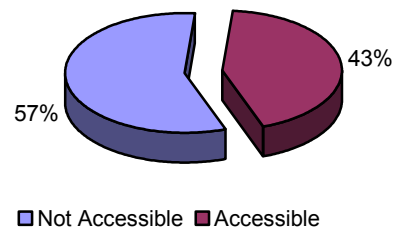
Additional survey data is in the process of being gathered from other departments. This data along with the existing data will be further verified and analyzed.

Percentage of Expenditures Reported by Department



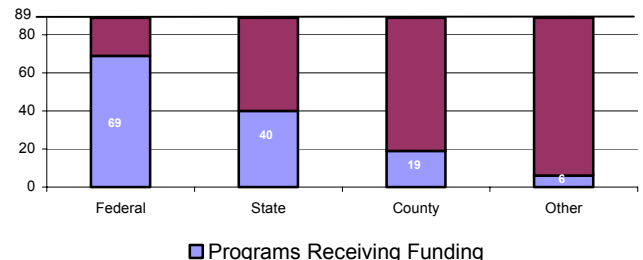
Thirty-eight of the programs (43 percent) reported funds were accessible to Community groups through competitive bidding processes.

Percentage of Programs Reporting Funds Accessible by Community Groups



Moreover, sixty-nine of the programs reported having Federal funds as a component of their overall funding portfolio. Forty programs reported having State funds; nineteen County funds; and six funds from "other" sources.

Number of Programs Utilizing Funding Source



The following provides a summary of the top ten expenditures reported by departments, which represents approximately \$1.4 billion (70 percent) of all funds reported.

### ***Top Ten Expenditures Reported By Departments***

<b>Expenditures</b>	<b>County Department</b>	<b>Funded Program Name</b>	<b>Funding Source</b>
\$ 322,324,879	Children and Family Services	Child Welfare Services (CWS)	Federal, State, County
\$ 321,229,259	Children and Family Services	Foster Care (Administrative and Assistance)	Federal, State, County
\$ 236,000,000	Mental Health	Medi-Cal (Title for Medicaid in California)	Federal Financial Participation
\$ 116,732,956	Children and Family Services	Adoptions (Administrative and Assistance)	Federal, State, County
\$ 115,853,596	Community Development Commission	Section 8 Voucher	U.S. Department of Housing and Urban Development
\$ 82,670,797	Children and Family Services	TANF Probation Camps	Federal
\$ 60,000,000	Mental Health	EPSDT (Early and Periodic Screening, Diagnosis and Treatment)	State General Funds
\$ 44,781,660	Community Development Commission	Community Development Block Grant	U.S. Department of Housing and Urban Development
\$ 43,229,070	Community and Senior Services	Welfare-to-Work	California Department of Labor
\$ 37,324,602	Health Services	CMS Case Management Program	State of California, Children's Medical Services

### **Program Funding Information**

The Program Funding Summary consists of preliminary information collected via the electronic survey developed by the SIAP Funding for Services Workgroup. Data is sorted alphabetically by County department and program name, and includes the following elements:

- Name of the funded program/initiative
- Expenditure
- Name of Funding Source
- Legislative reference
- Description of services provided
- Client eligibility requirements
- Accessibility of funds by community groups



<b>Department of Children and Family Services</b>	
<b>Funded Initiative: Adoptions (Administrative and Assistance)</b>	
<p><b>Program Expenditures</b> \$117,663,798</p> <p><b>Funding Source</b> Federal/State/County</p> <p><b>Legislative Reference</b> Title IV-E</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Administrative: adoptive placement, adoptability assessment, adoptive applicant screening, home study, adoptions assistance program assessment, adoption backlog, providing training to staff.</li> <li>• Assistance: cash payment is made to the adoptive parents to meet the basic needs of the child and, if assessed, to meet extra care and supervision associated with the child's special needs.</li> </ul> <p><b>Eligibility Requirements</b> Children who are under the supervision of County welfare department, as a dependent or subject of a legal guardian; relinquished and found to be "at risk" of dependency; mental, physical, emotional, or medical disability certified by a licensed professional. Child must meet one of the following criteria:</p> <ol style="list-style-type: none"> <li>1. Mental, physical, medical, or emotional handicap;</li> <li>2. Over three years of age;</li> <li>3. Member of a sibling group to be adopted by one family; and</li> <li>4. Adverse parental background.</li> </ol> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Child Abuse Prevention, Intervention, and Treatment Program</b>	
<p><b>Program Expenditures</b> \$3,063,065</p> <p><b>Funding Source</b> California Department of Social Services, Office of Child Abuse Prevention</p> <p><b>Legislative Reference</b> AB1733, AB 2994</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Counseling</li> <li>• Crisis Intervention</li> <li>• Family Therapy and Group Therapy</li> <li>• In-home services</li> <li>• Medical services</li> <li>• Parenting education and support</li> <li>• Psychological assessment</li> <li>• Respite care</li> <li>• Training and technical assistance to funded agencies provided regarding delivering services to high-risk children and their families.</li> </ul> <p><b>Eligibility Requirements</b> None.</p> <p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations (CBOs) can access funds through a competitive bidding process. Contracts have been executed with the following agencies:</p> <ul style="list-style-type: none"> <li>• Assistance League</li> <li>• Bienvenidos Children's Center</li> <li>• Big Sisters of Los Angeles</li> <li>• Boys and Girls Club of San Fernando Valley</li> <li>• Childnet Youth and Family Services</li> <li>• Children's Center of Antelope Valley</li> <li>• Children's Institute International - I-IV</li> <li>• Chinatown Service Center - I and V</li> <li>• D'Veal Family and Youth Service</li> <li>• El Centro Del Pueblo - I</li> <li>• El Nido Family Centers - II - V</li> <li>• Family Services of Pomona - I Five Acres – Deaf Services</li> <li>• Five Acres - Family Resource</li> <li>• Foothill Family Service- I, V-p, V-w</li> <li>• For the Child Inc. -IV</li> <li>• Korean Youth and Community Center - I -V</li> <li>• Little Tokyo Service Center - I, II, IV</li> <li>• Los Angeles Center Therapy Education</li> <li>• Los Angeles Youth Network-II</li> <li>• Office of Samoan Affairs - II and IV</li> <li>• Options - The Family Center</li> <li>• Parents Anonymous Inc.</li> <li>• Hacienda La Puente USD</li> <li>• Hathaway Children and Family</li> <li>• Health Research Association</li> <li>• Helpline Youth Counseling - IV</li> <li>• Hillside Home for Children - V</li> <li>• Human Services Association - I</li> <li>• Jewish Family Services of Los Angeles-III</li> </ul>

**Department of Children and Family Services (Cont'd)**

**Funded Initiative: Child Development Program (Child Care)**

**Program Expenditures**  
\$12,595,261

**Funding Source**  
Federal/State

**Legislative Reference**  
Federal Alternative Payment and  
State General Alternative payment

**Services Provided**

- Child day care services.
- Supervision and guidance of children by a licensed family day care facility for parents or guardians who work or attend school.
- Supervise Child Care providers: recruitment, site inspection, license verification, eligibility determination, review and placement supervision.

**Eligibility Requirements**

Children aged birth through 13 years of age and children who are under the supervision of the County welfare department, as a dependent or subject of a legal guardian; relinquished and found to be "at risk" of dependency; mental, physical, emotional, or medical disability certified by a licensed professional. Child/family must meet one of the following: Parents/Legal Guardian/Relative Caregiver working, seeking employment, or in job training/education program leading directly to recognized trade, paraprofession or profession; parent and any other adult(s) counted in the family size are incapacitated to the extent that the adults are unable to provide normal care for the child as documented by a legally qualified professional.

**Community-Based Organizations access to funds:**

Community-Based Organizations (CBOs) can access these funds through a competitive bidding process. Current list of executed child care contracts include:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Child Care Information Service</li> <li>• Child Care Resource Center</li> <li>• Child and Family Services</li> <li>• Children's Home Society of California</li> <li>• City of Norwalk</li> <li>• Community Housing Services</li> <li>• Connections for Children</li> </ul> | <ul style="list-style-type: none"> <li>• Crystal Stairs Inc.</li> <li>• Drew Child Development Corporation</li> <li>• Equipoise Inc.</li> <li>• International Institute of Los Angeles</li> <li>• Mexican American Opportunity Foundation</li> <li>• Options - A Child Care and Human Services Agency</li> <li>• Pomona Unified School District</li> </ul> |
|---|--|





<b>Department of Children and Family Services (Cont'd)</b>	
<b>Funded Initiative: Child Welfare Services (CWS)</b>	
<p><b>Program Expenditures</b> \$321,884,061</p> <p><b>Funding Source</b> Federal/State/County</p> <p><b>Legislative Reference</b> Titles IV-B, IV-E and XIX Funds</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>Assists children who are Medi-Cal eligible, including all foster and Severely Emotionally Disturbed (SED) children, gain access to medical services and/or maintain a favorable physical or mental health condition by assisting them in identifying and understanding their health needs or securing and utilizing treatment and health maintenance services.</li> <li>Case management: assessing the child's/family needs, developing the case plan, monitoring progress in achieving case plan objectives, and ensuring that all services specified in the case plan are provided.</li> <li>Case plan: identifies a case plan goal, objectives to be achieved, specific services to be provided, and case management activities to be performed.</li> <li>Counseling: assists the child and his/her family to analyze and better understand the situation; select methods of problem-solving; identifying goals; and exploring alternative behavior.</li> <li>Court-related activities: prepare and/or participate in any judicial determination regarding a child; prepare or file court documents.</li> </ul> <p><b>Eligibility Requirements</b> Children who are dependent of the court, or who are at risk of being dependent of the Court.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Emancipated Youth Stipends</b>	
<p><b>Program Expenditures</b> \$1,339,448</p> <p><b>Funding Source</b> State</p> <p><b>Legislative Reference</b> State General Fund</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>Administer special needs stipends for emancipating foster youth.</li> <li>Assists with finding affordable housing, textbooks for college or vocational training, employment searches, emergency personal needs and bus vouchers.</li> </ul> <p><b>Eligibility Requirements</b> Child aged 14 - 21 years and currently in Foster Care.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Emergency Assistance (EA)</b>	
<p><b>Program Expenditures</b> \$9,432,197</p> <p><b>Funding Source</b> Federal/County</p> <p><b>Legislative Reference</b> Title IV-A</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>Funding for benefits and services granted to children and families in emergency situations.</li> <li>Receive emergency referrals, assess whether the referral is a child welfare service referral, complete the ER protocol, and investigate emergency allegations, including collateral contacts.</li> </ul> <p><b>Eligibility Requirements</b> Child welfare cases placed in EA foster care. Children determined to be at risk due to abuse, neglect, abandonment, or exploitation.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>

**Department of Children and Family Services (Cont'd)**

**Funded Initiative: Family Preservation and Support Program**

**Program Expenditures**  
\$6,643,001

**Funding Source**  
Federal

**Legislative Reference**  
Titles IV-B

**Services Provided**

- Assists probation youth and their families so that they can also be maintained.
- Family counseling services, respite care for parents and other caregivers, early development of children to assess the needs of children, literacy services, and health education for children and parents.
- Assist families to alleviate crises that might lead to an out-of-home placement for children.
- Assist troubled families to stay together and keep children safe in their own homes.
- Home visitation, parent education.
- Information and referral services.
- Maintain safety of children in their home.
- Needed resources and services to aid families to move from dependency into self-sufficiency.
- Needed services and resources to children and families where children have been abused and/or neglected.
- Support families preparing to reunite or to adopt a child

**Eligibility Requirements**

Eligibility established by County planning bodies.

**Community-Based Organizations access to funds:**

Community-Based Organizations (CBOs) can access these funds through a competitive bidding process. Current contracts have been executed with the following agencies:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Boys and Girls Club of San Fernando Valley</li> <li>• Children's Center of the Antelope Valley</li> <li>• Community Family Guidance Center</li> <li>• El Proyecto Del Barrio</li> <li>• Friends of the Family</li> <li>• Glendale Unified School District</li> <li>• Hathaway Children's Services</li> <li>• Helpline Youth Counseling Inc.</li> <li>• Hillside Home for Children, Human Services Association</li> <li>• Korean Youth and Community Center</li> <li>• Keep Youth Doing Something</li> <li>• Mar Vista Family Center</li> </ul> | <ul style="list-style-type: none"> <li>• Pomona Valley Youth Employment Services</li> <li>• Santa Anita Family Services</li> <li>• Santa Clarita Child and Family Development</li> <li>• Shield for Families Project</li> <li>• Soledad Enrichment Action</li> <li>• South Bay Center for Counseling</li> <li>• Youth Intervention</li> <li>• Youth Opportunities</li> <li>• Pacific Clinics</li> <li>• Para Los Ninos</li> <li>• Pasadena Mental Health Association</li> <li>• Pico Union Westlake Cluster Network</li> </ul> |
|---|--|



<b>Department of Children and Family Services (Cont'd)</b>	
<b>Funded Initiative: Foster Family Licensing</b>	
<p><b>Program Expenditures</b> \$75,118</p> <p><b>Funding Source</b> Federal/State</p> <p><b>Legislative Reference</b> FC-IVE</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Licensing information/data system activities.</li> <li>• Public information on out-of-home care programs.</li> <li>• Re-certification, renewal, suspension, revocation, and complaint investigation actions affecting licensing.</li> <li>• Recruitment, study, certification, licensing, and approval of foster family homes for children.</li> <li>• Support participation of the public in such care.</li> </ul> <p><b>Eligibility Requirements</b> Foster family homes for children.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Foster Parent Training and Recruitment (AB 2129)</b>	
<p><b>Program Expenditures</b> \$1,058,514</p> <p><b>Funding Source</b> Federal</p> <p><b>Legislative Reference</b> Title IV-E</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Expanded training for foster care parents.</li> <li>• Expanded recruitment activities for minority and sibling placement.</li> <li>• Specialized training for foster parents of children with special care needs.</li> </ul> <p><b>Eligibility Requirements</b> Must be a Foster Parent of children with special needs.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Group Home Monthly Visit</b>	
<p><b>Program Expenditures</b> \$2,786,369</p> <p><b>Funding Source</b> Federal/State</p> <p><b>Legislative Reference</b> Senate Bill 933 (Chapter 311, Statutes of 1998)</p>	<p><b>Services Provided</b> Conduct monthly visits with the child placed an in-state group home facility.</p> <p><b>Eligibility Requirements</b> Child under eighteen years of age placed in an in-state group home facility.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Group Home Monthly Visit</b>	
<p><b>Program Expenditures</b> \$2,786,369</p> <p><b>Funding Source</b> Federal/State</p> <p><b>Legislative Reference</b> Senate Bill 933 (Chapter 311, Statutes of 1998)</p>	<p><b>Services Provided</b> Conduct monthly visits with the child placed an in-state group home facility.</p> <p><b>Eligibility Requirements</b> Child under eighteen years of age placed in an in-state group home facility.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>

**Department of Children and Family Services (Cont'd)**

**Funded Initiative: Independent Living Program (ILP)**

**Program Expenditures**  
\$16,610,609

**Funding Source**  
Federal/State

**Legislative Reference**  
Omnibus Budget  
Reconciliation Act of 1993  
(Public Law 103-66)

**Services Provided**

- Counseling and instruction in basic living skills such as money management, home management, consumer skills, parenting, health care, access to community resources, transportation, housing options and location.
- Coordination with other components of the State's ILP such as transitional living; establishment of linkages with Federal, State and local agencies and organizations such as the Department of Education, special and vocational education programs and local agencies, State colleges and Department of Labor Employment and Training Administration programs; volunteer programs; medical and dental public and private providers; State and community mental health agencies and organizations; and local housing advisors.
- Counseling and other similar assistance related to educational and vocational training; preparation for higher education, academic support, and job placement programs.
- Establishment of an outreach system that encourages youth in foster care and youth formerly in foster care to participate in ILPs.

**Eligibility Requirements**

Child between sixteen and twenty-one years of age and currently in Foster Care.

**Community-Based Organizations access to funds:**

Community-Based Organizations (CBOs) can access these funds through a competitive bidding process. Contracts have been executed with the following agencies:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Aviva Center</li> <li>• Bridges Children's Foundation</li> <li>• Community College Foundation (California Community)</li> <li>• David and Margaret Home</li> <li>• Durham Transportation</li> <li>• LA Opportunities Inc.</li> </ul> | <ul style="list-style-type: none"> <li>• Los Angeles Center for Therapy and Education</li> <li>• Murrell's Family and Boys Home</li> <li>• National Family Life and Education</li> <li>• Penny Lane Pomona Valley Youth</li> <li>• Employment Services Project Impact</li> <li>• Service-Jobs for Progress</li> <li>• Special Services for Groups</li> </ul> |
|---|--|



<b>Department of Children and Family Services (Cont'd)</b>	
<b>Funded Initiative: Kinship Guardianship Assistance Payment Program (Kin-GAP)</b>	
<p><b>Program Expenditures</b> \$24,077,736</p> <p><b>Funding Source</b> <i>Federal (Temporary Aid for Needy Families)/ State/County</i></p> <p><b>Legislative Reference</b> <i>Senate Bill 1901 (Ch 1055, Statutes of 1998) modified by AB 1111 and AB 2876</i></p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Conduct eligibility determinations and benefit payment functions.</li> <li>• Enhances family preservation and stability by recognizing:                             <ol style="list-style-type: none"> <li>1. Children are in long-term, stable placements with relatives;</li> <li>2. Placements are the permanent plan;</li> <li>3. Dependencies are dismissed;</li> <li>4. Legal guardianship is granted to the relative.</li> </ol> </li> <li>• Home visits, inter-County transfers and program status changes.</li> <li>• Various intake activities such as screening, approvals, denials, and other dispositions of requests for aid, including restorations.</li> </ul> <p><b>Eligibility Requirements</b> Children must have lived with the relative for at least twelve months, the relative guardianship must be established and juvenile court dependency must be dismissed anytime after January 1, 2000.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Kinship Supportive Services and Kinship and Foster Care Emergency Funds</b>	
<p><b>Program Expenditures</b> \$127,332</p> <p><b>Funding Source</b> <i>State</i></p> <p><b>Legislative Reference</b> <i>100% State General Fund Assembly Bill 1193 Chapter794, Statutes of 1997)</i></p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Emergency fund offering one-time assistance for necessary housing needs, such as extra beds and clothing and short-term support services, such as crisis counseling.</li> <li>• Community-based family support services to kinship (relative) caregivers of the children.</li> </ul> <p><b>Eligibility Requirements</b> Child must be: Living in the home of a relative; placed by the Juvenile Court; at risk of dependency or delinquency.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Medi-Cal</b>	
<p><b>Program Expenditures</b> \$5,742,696</p> <p><b>Funding Source</b> <i>Federal</i></p> <p><b>Legislative Reference</b> <i>Title XIX</i></p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Acceptance and processing of initial applications, reapplications, and transfers-in.</li> <li>• Assist with hearing activities and preparation and/or presentation of a case for a hearing.</li> <li>• Dental</li> <li>• Medical services</li> <li>• Prescriptions</li> </ul> <p><b>Eligibility Requirements</b> Children and adolescents 0 to 21 years of age who meet Medi-Cal eligibility criteria and medical necessity criteria.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>

**Department of Children and Family Services (Cont'd)**

**Funded Initiative: Post-adoptive Services**

**Program Expenditures**  
\$1,461,075

**Funding Source**  
Federal

**Legislative Reference**  
Adoption Incentive Payments Program

**Services Provided**

- Arrange for respite care.
- Arrange for therapy, parent support groups.
- Identify and coordinate resources, travel time, post adoptive assessments and case management.

**Eligibility Requirements**  
Families who have adopted children from the foster care system.

**Community-Based Organizations access to funds: not at this time.**

**Funded Initiative: SB 163 Wraparound Services Pilot and Title IV-E Waiver**

**Program Expenditures**  
\$130,985

**Funding Source**  
Federal/State/County

**Legislative Reference**  
FC-IVE, State General Fund (Chapter 797, Statutes of 1997)

**Services Provided**

- 22 placement visits.
- Arrange for a lower level placement or to return the child home.
- Arrange for the provision of services and referrals for other services, when necessary.
- Assess child's/family's needs and developing a case plan as indicated in regulations.
- Assist the family and child in all life domain area.
- Management and supervision of the case, participation in case conferences, permanency planning meetings, and administrative reviews.
- Perform life domain needs assessment; facilitating child/family teams; develop individualized family and child service resource plan; implement and monitor appropriate services and resources.
- Recruitment activities, develop and distribute resource material, consult and coordinate with service providers and community-based organizations.
- Work with placement providers or child's family to prepare them for receiving the child.

**Eligibility Requirements**  
Children who are currently residing, or at risk of being placed, in a group home licensed at a rate classification level of 10 or 14.

**Community-Based Organizations access to funds:**  
Community-Based Organizations (CBOs) have access to these funds through a competitive bidding process. Contracts have been executed with the following agencies.

- The Sycamores
- Vista Del Mar Child and Family Services



<b>Department of Children and Family Services (Cont'd)</b>	
<b>Funded Initiative: Severely Emotional Disturbance (SED)</b>	
<p><b>Program Expenditures</b> \$8,493,636</p> <p><b>Funding Source</b> State</p> <p><b>Legislative Reference</b> State General Fund</p>	<p><b>Services Provided</b> SED program is for children who are not abused and neglected and are placed in out-of-home care pursuant to an Individualized Education Program (IEP) completed by the Mental Health Department.</p> <p><b>Eligibility Requirements</b> Children under 18 years of age and who have a serious emotional disorder.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: State Family Preservation Program</b>	
<p><b>Program Expenditures</b> \$12,127,063</p> <p><b>Funding Source</b> State/County</p> <p><b>Legislative Reference</b> State General Fund</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Assist to maintain probation youth and their families together.</li> <li>• Family counseling services, respite care for parents and other caregivers, early development of children to assess the needs of children, literacy services, and health education for children and parents.</li> <li>• Assist families alleviate crises that might lead to out-of-home placement.</li> <li>• Assist troubled families stay together and keep children safe in their own homes.</li> <li>• Home visitation, parent education.</li> <li>• Information and referral services.</li> <li>• Maintain the safety of children in their homes.</li> <li>• Needed resources and services to assist families to move from dependency to self-sufficiency.</li> <li>• Needed services and resources for children and families where children have been abused and/or neglected.</li> <li>• Support families preparing to reunite or adopt a child.</li> </ul> <p><b>Eligibility Requirements</b> Eligibility established by County planning bodies.</p>
<p><b>Community-Based Organizations access to funds:</b> Contracts have been executed with the following agencies:</p> <ul style="list-style-type: none"> <li>• East Valley Boy's and Girl's Club</li> <li>• Guidance Community Development</li> <li>• Helpline Youth Counseling Inc.</li> <li>• Human Services Association</li> <li>• Institute for Black Parenting</li> <li>• Project Impact, Boy's and Girl's Club of San Fernando Valley</li> <li>• Pico Union (California Hospital Medical Center)</li> <li>• Children's Center of the Antelope Valley</li> <li>• Children's Institute International</li> <li>• Children Youth and Family Services</li> <li>• City of Long Beach</li> <li>• Drew Child Development</li> <li>• El Centro Del Pueblo Equipoise, Inc.</li> <li>• Five Acres Boy's and Girl's</li> <li>• Joint Efforts</li> <li>• Para Los Ninos</li> <li>• Personal Involvement Center</li> <li>• Plaza Community Center</li> <li>• Pomona Unified School District</li> <li>• Spirit Family Services</li> <li>• National Council on Alcohol and Drugs of South Bay</li> <li>• Richstone Center</li> <li>• Shields for Families</li> <li>• Los Angeles Wings of Faith</li> <li>• Triangle Christian Services</li> <li>• Youth Intervention</li> </ul>	



**Department of Children and Family Services (Cont'd)**

**Funded Initiative: Supportive and Therapeutic Options Program**

**Program Expenditures**  
\$3,150,193

**Funding Source**  
State

**Legislative Reference**  
State General Fund

**Services Provided**

- Expanded "day treatment" type services to families with at-risk children and youth that cannot access services through current mental health services or other funding mechanisms.
- Family-centered and community-based services which may include: individual, family, or group counseling; crisis response; education and recreational services; vocational skills training and anger management.

**Eligibility Requirements**

Children who are not Medi-Cal eligible and for whom services are available but not accessible.

**Community-Based Organizations access to funds: not at this time.**

**Funded Initiative: TANF Probation Camps**

**Program Expenditures**  
\$82,670,797

**Funding Source**  
Federal

**Legislative Reference**  
Temporary Aid To Needy Families (TANF)

**Services Provided**

- Activities involving a structured format, or those involving actual instructions in which the minor and/or family move toward a more acceptable life style.
- Education advocacy and attendance monitoring.
- Home detention.
- Family Mentoring.
- Life skills counseling.
- Individual, family, and group counseling.
- Drug and alcohol education.
- Monitor and treatment.
- Sex and health education.
- Violence prevention and conflict resolution.
- Therapeutic day treatment.
- Travel related to any of the above activities.
- Direct supervision of and referral to prevocational and vocational training.
- Information and referrals regarding the availability of community services.
- Aftercare services as juveniles transition back into the community and reintegrate into their families.
- Mental Health assessment and counseling.
- Social responsibility training.
- Parent peer support.
- Family crisis intervention.
- Parenting skills development.
- Respite care-counseling.
- Gang intervention.
- Case Management.
- Emergency and temporary shelter.

**Eligibility Requirements**

Juvenile probation cases formerly eligible for Title IV-A Emergency Assistance.

**Community-Based Organizations access to funds: not at this time.**





<b>Department of Children and Family Services (Cont'd)</b>	
<b>Funded Initiative: Transitional Housing/Housing Urban Development (HUD) Program</b>	
<p><b>Program Expenditures</b> \$2,444,666</p> <p><b>Funding Source</b> Federal</p> <p><b>Legislative Reference</b> HUD</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Bus Tickets/Passes (adults)</li> <li>• Case management</li> <li>• Counseling</li> <li>• Day Care</li> <li>• Food</li> <li>• Home Appliance/Kitchen Wares</li> <li>• Housing/Lodging</li> <li>• Utilities</li> </ul> <p><b>Eligibility Requirements</b> Emancipating Youth ages 18 to 21 who are former Foster Kids and are at risk of being homeless.</p>
<p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations can check for Notices of Funding and apply for a grant.</p>	

## Community and Senior Services

### Funded Initiative: Adult Protective Services (APS)

**Program Expenditures**

\$21,000,000

**Funding Source**

State general funds,  
Federal Title XIX funds and  
County matching funds

**Legislative Reference**

California Welfare and  
Institutions Code

**Services Provided**

APS clients are provided, what are described in the Welfare and Institutions Code as 'case management' services, consisting of: investigation, assessment and analysis of the client's problems, establishment of a service plan, counseling, stabilizing and linking with community resources, monitoring, and follow up and reassessments. Many clients are also provided with immediate crisis information services to alleviate danger, such as immediate hospitalization or law enforcement intervention.

**Eligibility Requirements**

None.

**Community-Based Organizations access to funds:**

Community-Based Organizations can access these funds through a competitive bidding process issued by the Area Agency on Aging (AAA).

### Funded Initiative: Community Services Block Grant (CSBG)

**Program Expenditures**

TBD

**Funding Source**

State of California - Health and  
Human Services Agency –  
Department of Community Services  
and Development

**Legislative Reference**

1998 CSBG Reauthorization Act

**Services Provided**

Activities relating to employment, education, housing, emergency services, nutrition, and health services.

**Eligibility Requirements**

Clients must meet the Federal poverty income levels for families.

**Community-Based Organizations access to funds:**

CSBGs are subcontracted with the Department through a Request for Proposal process.

### Funded Initiative: Community-Based Services Program

**Program Expenditures**

\$1,619,857

**Funding Source**

California Department of Aging

**Legislative Reference**

Older Californians Act,  
Assembly Bill 2800

**Services Provided**

- Alzheimer's Day Care Resource Centers (ADCRC)
- Health Insurance Counseling and Advocacy Program (HICAP)
- Respite Registry

**Eligibility Requirements**

Eligibility Requirements are program specific.

**Community-Based Organizations access to funds:**

Community-Based Organizations can access funds by submitting a proposal through an open-competitive process. Proposals submitted are reviewed and scored against the evaluation criteria. Area Agency on Aging notifies applicants by certified mail of decision. Applicants not selected may request that an appeal hearing be held.



<b>Community and Senior Services (Cont'd)</b>	
<b>Funded Initiative: Welfare-to-Work</b>	
<p><b>Program Expenditures</b> \$43,229,070</p> <p><b>Funding Source</b> Department of Labor, California Employment Development Department</p> <p><b>Legislative Reference</b> Balanced Budget Act of 1997 amended the Social Security Act</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Employment Services</li> <li>• Job Readiness Services</li> <li>• Job Retention and Supportive Services</li> <li>• Placement Services</li> <li>• Post-Employment Services, such as Vocational Education, English as a Second Language</li> </ul> <p><b>Eligibility Requirements</b> There are two ways TANF recipients can be eligible, they must be currently receiving cash aid and be long-term welfare recipients (30 months or more) on aid or they must be currently receiving cash aid and have at least one long-term welfare dependence characteristic as defined by the local Workforce Investment Board. For former TANF recipients to be eligible, they would have had to exhaust their benefits due to the Federal lifetime limits and would otherwise be eligible to receive TANF. The Non-Custodial parent must be either unemployed, under employed, or having difficulty paying child support and have entered into a verbal or written Personal Responsibility agreement and meet one of the three following criteria: 1) Non-Custodial parent may be eligible if either the children or custodial parent have been receiving TANF Long-term (30+ months); 2) The children of the Non-Custodial parents are currently receiving aid; 3) The Non-Custodial parent may also be eligible if their children are not receiving aid.</p>
<p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations or other similar contract providers have been able to access Welfare-to-Work funds through a competitive proposal process. Open proposals were listed on the Office of Small Business Website, the Los Angeles County Workforce Investment Board Website, newspapers, and notices were mailed to those entities who have requested to be on our mailing list. The proposal applications were posted on the Internet and were available for pick-up at our facility. In addition, the Department hosted bidder conferences and posted the Questions and Answers obtained on-line in an attempt to assist agencies completing the application. Rating teams independently evaluated the proposal applications and if the scores differ beyond the allowable margin, a third rater was brought in. Once the funding recommendations are made, the non-funded agencies are given time to review and/or dispute their scores.</p>	
<b>Funded Initiative: Dispute Resolution Program</b>	
<p><b>Program Expenditures</b> \$209,000</p> <p><b>Funding Source</b> Civil first paper filing fees surcharge</p> <p><b>Legislative Reference</b> California State Senate Bill 2064</p>	<p><b>Services Provided</b> Mediation, Arbitration, Conciliation, Facilitation of other disputes, Resolution process services.</p> <p><b>Eligibility Requirements</b> One of the parties involved must be a resident of Los Angeles County.</p>
<p><b>Community-Based Organizations access to funds:</b> A request for proposal (RFP) is issued every three (3) years. The RFP is an open competitive bidding process.</p>	

## Community and Senior Services (Cont'd)

### Funded Initiative: Mini-Career Centers

**Program Expenditures**

\$1,500,000

**Funding Source**

CalWORKs funding - Single Allocation and Performance Incentive

**Legislative Reference**

California Work Opportunity and Responsibility to Kids Act

**Services Provided**

- Career Path Planning
- Career Preparation
- Case management
- Counseling
- Employment assistance
- Employment assistance teams
- In-depth vocational and personal assessment
- Job coaching
- Vocational and Educational Training

**Eligibility Requirements**

Clients must be recipients of CalWORKs/TANF benefits or a non-custodial parent of a child receiving CalWORKs/TANF benefits.

**Community-Based Organizations access to funds:**

Public solicitation through a competitive Request for Proposal process.

### Funded Initiative: Older Americans Act (OAA) - Nutrition Services and Supportive Services

**Program Expenditures**

\$12,407,640

**Funding Source**

Federal Government

**Legislative Reference**

Title II-B, Title III-C1, Title III- C2, Title III-D, Title III-F, Title VII-Elder Abuse

**Services Provided**

- Care Management
- Congregate Nutrition
- Home Delivered Meals (HDM)
- Information and Assistance
- In-Home Services for Frail Older Individuals: Minor Home Modifications, Chore, Visiting, Homemaking/Housekeeping.
- In-Home Services: Registry, Respite Care, Personal Care, Housekeeping/Homemaking
- Legal Assistance
- Long-term Care Ombudsman
- Prevention of Abuse, Neglect, and Exploitation of Older Individuals
- Telephone Reassurance

**Eligibility Requirements**

Older adults aged 60 or over and their spouses, regardless of age. HDM: A disabled person under age 60 who resides at home with and accompanies an older individual eligible under OAA or a disabled person who resides in housing facilities occupied primarily by older persons at which Congregate Services are provided. A person aged 60 or above who is frail, homebound by reason of illness, incapacitating disability or otherwise isolated.

**Community-Based Organizations access to funds:**

Community-Based Organizations can access funds by submitting a proposal through an open-competitive process. Proposals submitted are reviewed and scored against evaluation criteria. Applicants are notified by certified mail of decisions. Applicants not selected may request an appeal hearing be held.



<b>Community and Senior Services (Cont'd)</b>	
<b>Funded Initiative: Refugee Employment Program (REP)</b>	
<p><b>Program Expenditures</b> \$TBD</p> <p><b>Funding Source</b> Federal Office of Refugee Resettlement (ORR)</p> <p><b>Legislative Reference</b> Refugee Act of 1980 (Public Law 96-212, U.S.C. 1522C)</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Bus Tickets/Passes (adults)</li> <li>• Car insurance, DMV registration</li> <li>• Car Repair</li> <li>• Case management</li> <li>• Classes</li> <li>• Clothing</li> <li>• Counseling</li> <li>• Day Care</li> <li>• Mediation</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Psychological Evaluations</li> <li>• Mentoring</li> <li>• School Supplies</li> <li>• Substance Abuse</li> <li>• Tutoring</li> </ul> <p><b>Eligibility Requirements</b> Refugees who are receiving cash assistance (RCA) and mandatory CalWORKs Refugee recipients.</p>
<p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations are made aware of available resources via print and electronic media through a formal Request For Proposal process approved by the Board of Supervisors. Successful applicants are awarded funding based on the organization size and the ability to provide services.</p>	
<b>Funded Initiative: Refugee/Immigrant Training and Employment Program</b>	
<p><b>Program Expenditures</b> \$TBD</p> <p><b>Funding Source</b> Federal Temporary Aid to Needy Families (TANF) Program</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Bus Tickets/Passes (adults)</li> <li>• Bus Tickets/Passes (children)</li> <li>• Car Repair</li> <li>• Case management</li> <li>• Classes*Clothing</li> <li>• Counseling</li> <li>• Day Care</li> <li>• Home Appliance/Kitchen Wares</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Psychological Evaluations</li> <li>• Mental Health-Treatment Services</li> <li>• Mentoring</li> <li>• School Supplies</li> <li>• Substance Abuse</li> <li>• Tutoring</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs recipients are eligible for the Los Angeles County DPSS Welfare-to-Work Program.</p>
<p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations are made aware of the available resources via print and electronic media through a formal Request For Proposal process approved by the Board of Supervisors. Successful applicants are awarded funding based on organizational size and the ability to provide services.</p>	

## Community and Senior Services (Cont'd)

### **Funded Initiative: Senior Community Services Employment Program**

**Program Expenditures**

\$2,046,996

**Funding Source**

State and Federal Government funds

**Legislative Reference**

Title V

**Services Provided**

- Assist in the transition of enrollees to private or other unsubsidized job placements.
- Classes.
- Job-related training.
- Useful part-time opportunities in subsidized community service employment for older workers.
- Supportive services such as personal and job-related counseling, job-training and job referral.

**Eligibility Requirements**

Participants must be residents of Los Angeles County, at least 55 years of age, and have an income not exceeding 125% of poverty level.

**Community-Based Organizations access to funds: not at this time.**

### **Funded Initiative: Workforce Investment Act Title I - Adult Program**

**Program Expenditures**

\$13,615,224

**Funding Source**

Department of Labor through the State Employment Development Department

**Legislative Reference**

Workforce Investment Act of 1998, Title I

**Services Provided**

- Bus Tickets/Passes (adults)
- Car Repair
- Case management
- Classes
- Counseling
- Day Care
- Drug Testing
- Gas Vouchers (adult)
- Mental Health-Assessment
- Mental Health-Psychological Evaluations
- Mental Health-Vocational
- Mental Health-Vocational preparation
- Substance Abuse
- Tutoring

**Eligibility Requirements**

If limited services are available, Workforce Investment Areas can target all low-income persons.

**Community-Based Organizations access to funds:**

Community-Based Organizations are able to apply to become One-Stop Career Centers through a Workforce Investment Board (WIB) formal process that certifies the agencies for job information/seeking/placement/training services.



<b>Community and Senior Services (Cont'd)</b>	
<b>Funded Initiative: Workforce Investment Act (WIA) Title I - Dislocated Worker Program</b>	
<p><b>Program Expenditures</b> \$14,927,839</p> <p><b>Funding Source</b> Department of Labor and State Employment Development Department</p> <p><b>Legislative Reference</b> Workforce Investment Act, 1998 Title I</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Classes</li> <li>• Counseling</li> <li>• Day Care</li> <li>• Gas Vouchers (adult)</li> <li>• Gas Vouchers (adult)</li> <li>• Housing/Lodging</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Psychological Evaluations</li> <li>• Mental Health-Treatment Services</li> <li>• Mental Health-Vocational</li> <li>• Per Diem for adults</li> <li>• Substance Abuse</li> </ul> <p><b>Eligibility Requirements</b> None.</p>
<p><b>Community-Based Organizations access to funds:</b> Community-Based Organizations are able to apply to become One- Stop Career Centers through a Workforce Investment Board (WIB) formal process that certifies agencies for job information/seeking/placement/training services.</p>	

**Community and Senior Services (Cont'd)**

**Funded Initiative: Workforce Investment Act (WIA) Youth Program**

**Program Expenditures**  
\$15,610,558

**Funding Source**  
State Department of Labor  
(DOL)

**Legislative Reference**  
Workforce Investment Act,  
Title I, Part 664

**Services Provided**  
The purpose of the WIA Youth Program is to move away from one-time, short-term interventions to a long-term comprehensive system of services. This is a year round program and replaces previous JTPA Youth Programs wherein youth received services and then terminated from the program. The WIA Youth Program is meant to provide comprehensive services on a year round basis. The norm will be youth enrolled in the program for a one to two year period. Services include access to the required 10 core elements of the WIA program. Services include: (1) tutoring, study skills training, and instruction leading to secondary school completion, including dropout prevention strategies. (2) Alternative secondary school services. (3) Summer employment directly linked to academic and occupational learning. (4) Paid and unpaid work experience, including internships and job shadowing. (5) Occupational skill training. (6) Leadership development opportunities.

**Eligibility Requirements**  
A citizen of the United States or an eligible non-citizen; and between 14- 21 years of age; and low income; and has one or more of the following at-risk barriers: deficient in basic skills; school drop out; homeless or foster child; pregnant or parenting; offender; is an individual (including a youth with a disability) who requires additional assistance to complete an educational program or to secure or hold employment, which has been further defined as a youth who has one or more of the following: attending continuation school; low self-esteem; involved in gang activities; a substance abuser; little or no family direction/negative role identification; alienated by sexual preference; physically or mentally challenged; an emancipated minor; language or cultural barriers; emotional problems; at risk of dropping out of school; or at least two grade levels below age.

**Community-Based Organizations access to funds:**  
Interested parties were notified through a Request for Proposal (RFP) advertised in local newspapers, at Workforce Investment Board (WIB) meetings, at seven Community Forums, and a notice was sent to over 200 entities on our RFP mailing list. A total of 30 proposals were submitted and through a comprehensive rating process (rated Collaboration, Lead Agency Experience, Youth Center Suitability, Program Design, Fiscal Capability/Program Budget, and Program Sustainability) twenty-one proposals were funded. An Appeals Process was available for those applicants not recommended for funding.

**Funded Initiative: Capital Fund Program (CFP) 2000**

**Program Expenditures**  
\$7,120,624

**Funding Source**  
HUD

**Legislative Reference**  
HUD Act of 1998 as  
amended

**Services Provided**  
Construction Rehabilitation and Resident Initiatives.

**Eligibility Requirements**  
Eligibility based on age, income, and family size.

**Community-Based Organizations access to funds: not at this time.**





<b>Community Development Commission / Housing Authority</b>	
<b>Funded Initiative: Child Care Capacity Development Grant and Loan Program</b>	
<p><b>Program Expenditures</b> \$12,475,000</p> <p><b>Funding Source</b> State of California</p> <p><b>Legislative Reference</b> Performance Incentive Funds</p>	<p><b>Services Provided</b> Day Care</p> <p><b>Eligibility Requirements</b> Criteria for the provider applicants include: providing services in the designated high need zip code area in the County of Los Angeles; licensed family child care home providers; licensed child care centers (including faith-based); serve CalWorks children, non-English speaking children, special needs children and infants (0-2), toddlers and Kindergartners; operates during non-traditional work hours, provide transportation to and from child care facility; has two years experience in providing licensed child care in a Family Child Care Home or three years experience in providing licensed child care in a Child Care Center; has 12 hours Early Childhood Education or related training within the last 12 months; and has the ability to provide linguistically-appropriate care.</p>
<p><b>Community-Based Organizations access to funds:</b> A Child Care Capacity Development Grant and Loan Program Application must be submitted for review for approval of funds. The Child Care Providers are notified of scheduled workshops held throughout the County of Los Angeles to inform them of the criteria and process in applying for the funds. Technical support is provided in application preparation and State licensing.</p>	
<b>Funded Initiative: City of Industry Affordable Housing Program</b>	
<p><b>Program Expenditures</b> \$8,167,217</p> <p><b>Funding Source</b> Industry Urban Development Agency</p> <p><b>Legislative Reference</b> SB 1718</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Client Home Repairs</li> <li>• Housing/Lodging</li> </ul> <p><b>Eligibility Requirements</b> Clients submit source documentation evidencing annual income of household.</p>
<p><b>Community-Based Organizations access to funds:</b> Request for Proposals are periodically advertised in local newspapers, and on the Office of Small Business and CDC/HACOLA websites.</p>	

**Community Development Commission / Housing Authority (Cont'd)**

**Funded Initiative: Community Development Block Grant**

<p><b>Program Expenditures</b> \$44,781,660</p> <p><b>Funding Source</b> U.S. Department of Housing and Urban Development</p> <p><b>Legislative Reference</b> 24 CFR Part 570</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Classes</li> <li>• Client Home Repairs</li> <li>• Clothing</li> <li>• Counseling</li> <li>• Day Care</li> <li>• Dental</li> <li>• Diversion - fire setting, petty theft</li> <li>• Food</li> <li>• Housing/Lodging</li> <li>• Lessons - Music, dance, sports</li> <li>• Mediation</li> <li>• Medical services</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Psychological Evaluations</li> <li>•</li> </ul> <p><b>Eligibility Requirements</b> None.</p>	<ul style="list-style-type: none"> <li>• Mental Health-Rehabilitation</li> <li>• Mental Health-Treatment Services</li> <li>• Mental Health-Vocational</li> <li>• Mental Health-Vocational preparation</li> <li>• Mentoring</li> <li>• Respite care</li> <li>• Sanitation Cleaning</li> <li>• School Supplies</li> <li>• School Supplies</li> <li>• Substance Abuse</li> <li>• Tutoring</li> <li>• Utilities</li> </ul>
---	---	--

**Community-Based Organizations access to funds:**  
 Once a Community-Based Organization (CBO) contacts the CDC, we prescreen the applicant for eligibility. If the CBO meets basic Eligibility Requirements, an application is sent out to the agency to be completed. Once the application is returned, it is reviewed and provided with a recommendation to the respective Supervisorial District Office. Recommendations vary depending on funding availability and priority.

**Funded Initiative: Comprehensive Grant Program (CGP) 1998**

<p><b>Program Expenditures</b> \$6,480,117</p> <p><b>Funding Source</b> Housing and Urban Development (HUD)</p> <p><b>Legislative Reference</b> Housing and Community Development Act (HCD) of 1987 as amended</p>	<p><b>Services Provided</b> Construction Rehabilitation and Resident Initiatives</p> <p><b>Eligibility Requirements</b> Eligibility based on age, income, and family size.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
--	---



<b>Community Development Commission / Housing Authority (Cont'd)</b>	
<b>Funded Initiative: Comprehensive Grant Program (CGP) 1999</b>	
<p><b>Program Expenditures</b> \$7,566,618</p> <p><b>Funding Source</b> Housing and Urban Development (HUD)</p> <p><b>Legislative Reference</b> Housing and Community Development Act (HCD) of 1987 as amended</p>	<p><b>Services Provided</b> Construction Rehabilitation and Resident Initiatives.</p> <p><b>Eligibility Requirements</b> Eligibility based on age, income, and family size.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Emergency Shelter Grant</b>	
<p><b>Program Expenditures</b> \$1,297,390</p> <p><b>Funding Source</b> U.S. Department of Housing and Urban Development</p> <p><b>Legislative Reference</b> McKinney Funds</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Housing/Lodging</li> </ul> <p><b>Eligibility Requirements</b> Clients must be homeless.</p>
<b>Community-Based Organizations access to funds:</b> Via a competitive Request for Proposal process administered by the Los Angeles Homeless Services Authority.	
<b>Funded Initiative: HOME Investment Partnership Program</b>	
<p><b>Program Expenditures</b> \$9,855,230</p> <p><b>Funding Source</b> Federal</p> <p><b>Legislative Reference</b> Housing and Urban Development (HUD)</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Client Home Repairs</li> <li>• Housing/Lodging</li> </ul> <p><b>Eligibility Requirements</b> 92.203 of the HOME Program Regulations require that clients submit source documentation verifying annual income for the household.</p>
<b>Community-Based Organizations access to funds:</b> Funds are available for Community-Based Organizations that qualify as Community Housing Development Organizations, as defined in 92.2 of the HOME Program Regulations.	

**Community Development Commission / Housing Authority (Cont'd)**

**Funded Initiative: Section 8 Moderate Rehabilitation**

**Program Expenditures**  
\$4,690,345

**Funding Source**  
U.S. Department of Housing and Urban Development

**Legislative Reference**  
Section 8 of the U.S. Housing Act of 1937, 24 CFR 882

**Services Provided**  
Housing/Lodging

**Eligibility Requirements**  
Must meet income requirement of extremely low to low-income households (up to 80 percent of Area Median Income).

**Community-Based Organizations access to funds: not at this time.**

**Funded Initiative: Section 8 New Construction**

**Program Expenditures**  
\$1,706,691

**Funding Source**  
U.S. Department of Housing and Urban Development

**Legislative Reference**  
Section 8 of the U.S. Housing Act of 1937, 24 CFR 880

**Services Provided**  
Housing/Lodging

**Eligibility Requirements**  
Must meet income requirement of extremely low to low-income households (up to 80 percent of Area Median Income).

**Community-Based Organizations access to funds: not at this time.**

**Funded Initiative: Section 8 Voucher**

**Program Expenditures**  
\$115,853,596

**Funding Source**  
U.S. Department of Housing and Urban Development

**Legislative Reference**  
Section 8 of the U.S. Housing Act of 1937, 24 CFR 982

**Services Provided**  
Housing/Lodging

**Eligibility Requirements**  
Must meet income requirement of extremely low to low-income households (Up to 80 percent of Area Median Income).

**Community-Based Organizations access to funds: not at this time.**



<b>Community Development Commission / Housing Authority (Cont'd)</b>	
<b>Funded Initiative: Shelter Plus Care</b>	
<p><b>Program Expenditures</b> \$1,030,238</p> <p><b>Funding Source</b> U.S. Department of Housing and Urban Development</p> <p><b>Legislative Reference</b> Title IV Subtitle F- Stewart B. McKinney Act, 24 CFR 582</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Classes</li> <li>• Counseling</li> <li>• Drug Testing</li> <li>• Housing/Lodging</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Psychological Evaluations</li> <li>• Mental Health-Rehabilitation</li> <li>• Mental Health-Treatment Services</li> <li>• Psychological assessment</li> </ul> <p><b>Eligibility Requirements</b> Homeless with disabilities, diagnosed with mental illness, substance abuse, or HIV/AIDS. Extremely low to very low-income (up to 50 percent of Area Median Income).</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: California Children's Services Medical Therapy Program</b>	
<p><b>Program Expenditures</b> \$16,262,273</p> <p><b>Funding Source</b> State of California Children's Medical Services</p> <p><b>Legislative Reference</b> Title XIX</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Occupational Therapy</li> <li>• Physical Therapy</li> </ul> <p><b>Eligibility Requirements</b> Children whose families are below 200 percent of the Federal Poverty Level and suffer from a qualifying medical condition and need physical and/or occupational therapy.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>

<b>Department of Health Services</b>	
<b>Funded Initiative: Child Health and Disability Prevention</b>	
<p><b>Program Expenditures</b> \$4,485,502</p> <p><b>Funding Source</b> State of California Children's Medical Services</p> <p><b>Legislative Reference</b> Title XIX</p>	<p><b>Services Provided</b> Comprehensive Health Assessment and Screening</p> <hr/> <p><b>Eligibility Requirements</b> Child must meet Medi-Cal Eligibility Requirements</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Childhood Lead Poisoning Prevention Program (CLPPP)</b>	
<p><b>Program Expenditures</b> \$4,160,168</p> <p><b>Funding Source</b> Health and Safety Code, Section 105275 et seq. and Childhood Lead Poisoning Prevention Act of 1991</p> <p><b>Legislative Reference</b> California Department of Health Services Childhood Lead Poisoning Prevention Branch #00-90436</p>	<p><b>Services Provided</b> The CLPPP is responsible for minimizing the complications of lead exposure by early detection and follow-up visits. Services provided by CLPPP include: surveillance, provider and public health education, nursing case management, environmental inspections and follow-up, and referral of remediation services to the families of lead-poisoned children.</p> <hr/> <p><b>Eligibility Requirements</b> N/A</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Children Medical Services (CMS) Case Management Program</b>	
<p><b>Program Expenditures</b> \$37,324,602</p> <p><b>Funding Source</b> State of California, Children's Medical Services</p> <p><b>Legislative Reference</b> Title XIX</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Dental</li> <li>• Patient and Family travel costs to and from therapy visits</li> <li>• Prescriptions</li> </ul> <hr/> <p><b>Eligibility Requirements</b> Children whose family income is below 200 percent of the federal poverty level and who suffer from a CMS eligible condition.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>



<b>Department of Health Services (Cont'd)</b>	
<b>Funded Initiative: Health Care Program for Children in Foster Care (HCPCFC)</b>	
<b>Program Expenditures</b> \$6,511,980  <b>Funding Source</b> State of California Children's Medical Services  <b>Legislative Reference</b> Title XIX	<b>Services Provided</b> Comprehensive Health Assessment and Screening  <b>Eligibility Requirements</b> Child must be in Foster Care.  <b>Community-Based Organizations access to funds: not at this time.</b>
<b>Funded Initiative: Immunization Program</b>	
<b>Program Expenditures</b> \$5,396,645  <b>Funding Source</b> State  <b>Legislative Reference</b> California Department of Health Services	<b>Services Provided</b> <ul style="list-style-type: none"> <li>• Enhanced immunization services (e.g., outreach, reminder calls, extended hour services, etc.)</li> <li>• Perinatal Hepatitis B case management.</li> <li>• Provider education.</li> <li>• Vaccine management support</li> </ul> <b>Eligibility Requirements</b> All children in Los Angeles County 0-18 year of age.
<b>Community-Based Organizations access to funds:</b> California Department of Health Services conducts a Request for Application (RFA) process and awards funds through local Health Jurisdictions. The agreements for each of these selected contracts are submitted to the Board of Supervisors for approval. Community-Based Organizations are reimbursed in arrears according to terms of Board approved contracts.	

**Department of Health Services (Cont'd)**

**Funded Initiative: Maternal, Child, and Adolescent Health Programs - Black Infant Health (BIH) Program**

**Program Expenditures**

\$1,319,143

**Funding Source**

California Department of Health Services  
Maternal Child Health Grant #200019

**Legislative Reference**

Health and Safety Code Section  
123255,  
Title V of the Public Health Service Act, and  
Title V of the Social Security Act of 1935.

**Services Provided**

The BIH Program was developed out of the recognition that the African-American community continues to experience approximately double the rate of infant morbidity and mortality observed in other populations. The program focuses on intervention that reaches beyond the traditional medical/clinical model of prevention. The Social Support and Empowerment Model addresses social factors and provides a framework to teach specific skills. The Prenatal Care Outreach Model links women to early and continuous prenatal care and related services.

**Eligibility Requirements**

To be considered for an allocation, County must submit a plan and budget for the County's MCH program in accordance with maternal and child health plans and priorities to be approved by the California State Department of Health Services under Title V of the Public Health Service Act.

**Community-Based Organizations access to funds:**

Community-Based Organizations (CBOs) are selected through a competitive solicitation process, and the recommended contracts are submitted to the Board of Supervisors for approval. CBOs are reimbursed in arrears according to terms of Board approved Contracts.

**Funded Initiative: Medi-Cal Outreach**

**Program Expenditures**

\$3,857,537

**Funding Source**

The State of California,  
Department of Health Services,  
Office of Medi-Cal Procurement.

**Legislative Reference**

Federal Welfare Reform Law –  
Medi-Cal 1931(b)

**Services Provided**

- Assist Medi-Cal eligible clients to enroll in Medi-Cal programs.
- Outreach to encourage Medi-Cal eligible clients to enroll in Medi-Cal programs.

**Eligibility Requirements**

Eligibility criteria for Medi-Cal and Healthy Families established by the State.

**Community-Based Organizations access to funds:**

A Request for Proposal process was issued for competitive bids for Medi-Cal outreach services in November 1998. Eighteen bids were accepted, reviewed and scored. Ten community-based agencies were chosen to provide services in Los Angeles County. Los Angeles Unified School District and Los Angeles Office of Education, were awarded sole-source contracts to provide access for school-based outreach efforts. The service contracts began on January 1, 1999 and continued through June 30, 2001.





<b>Department of Health Services (Cont'd)</b>	
<b>Funded Initiative: Nurse-Family Partnership</b>	
<p><b>Program Expenditures</b> \$3,065,744</p> <p><b>Funding Source</b> Department of Public Social Services, Long-Term Family Self Sufficiency</p> <p><b>Legislative Reference</b> N/A</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Bus Tickets/Passes (adults)</li> <li>• Case management</li> <li>• Classes</li> <li>• Counseling</li> <li>• Home visiting</li> <li>• Medical assessment and referral</li> <li>• Mental Health-Assessment</li> <li>• Parental education on child care</li> <li>• Psychological assessment</li> <li>• Referral for identified health problems</li> <li>• Substance Abuse</li> <li>• Substance Abuse: Evaluation and Referral</li> </ul> <p><b>Eligibility Requirements</b> First-time pregnant, living in poverty, receiving CalWORKs funds or meets the State's "Needy-Family" criteria.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: CalWORKs (California Work Opportunity and Responsibility to Kids)</b>	
<p><b>Program Expenditures</b> \$16,000,000</p> <p><b>Funding Source</b> State General Funds</p> <p><b>Legislative Reference</b> AB1542 (Ducheny)</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Counseling</li> <li>• Medical services</li> <li>• Mental Health-Assessment</li> <li>• Mental Health-Treatment Services</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs mental health supportive services can be accessed through self-disclosure of a mental health barrier to employment by the client to their DPSS worker, or if such a barrier is identified by DPSS staff during vocational assessment screening.</p> <p><b>Community-Based Organizations access to funds:</b> Contract with Department of Children and Family Services and/or Department of Mental Health.</p>

**Department of Mental Health**

**Funded Initiative: Early and Periodic Screening, Diagnosis and Treatment (EPSDT)**

**Program Expenditures**  
N/A

**Funding Source**  
State General Funds

**Legislative Reference**  
Federal Omnibus Budget  
Reconciliation Act 1989

**Services Provided**

- Mental Health-Assessment
- Mental Health-Psychological Evaluations
- Mental Health-Rehabilitation
- Mental Health-Treatment Services
- Psychological assessment

**Eligibility Requirements**

Client must be covered by Medi-Cal and be severely, chronically mentally ill, or at risk, and be between the ages of 0 and 21.

**Community-Based Organizations access to funds:**

Contract with the Department of Mental Health (DMH) to provide covered services to Medi-Cal eligible clients in Los Angeles County between the ages of 0 and 21. Document the service and enter the unit of service data into DMH's information system database. DMH will bill the State and pay the provider for State approved services. The Federal government pays for a percentage of the cost and the provider must provide the local match. Under EPSDT rules, the State establishes a baseline for EPSDT eligible services. For services provided below the baseline, the provider must provide the match finding. For services that exceed the baseline, the State picks up the cost of the local match. So services to EPSDT eligible beneficiaries above the baseline level are fully funded by a combination of Federal Financial Participation and State General Funds.

**Funded Initiative: Medi-Cal (title of the Medicaid program in California)**

**Program Expenditures**  
\$236,000,000

**Funding Source**  
FFP (Federal Financial  
Participation dollars)

**Legislative Reference**  
AB 757

**Services Provided**

- Case management
- Mental Health-Assessment
- Mental Health-Psychological Evaluations
- Mental Health-Rehabilitation
- Mental Health-Treatment Services
- Psychological assessment

**Eligibility Requirements**

Client must be covered by Medi-Cal and be severely, chronically mentally ill.

**Community-Based Organizations access to funds:**

Contract with Department of Mental Health (DMH) to provide Medi-Cal covered services (see Question #7) to Medi-Cal eligible clients in Los Angeles County. Document the services and enter the unit of service data into the DMH information system database. DMH will bill the State and pay the provider for State approved services. The Federal government pays for a percentage of the cost, based on the current Federal Medical Assistance Percentage for California. Currently the FFP percentage is 51.40 percent. The provider of the service is required to provide the local match that is currently 48.6 percent. The FFP percentage is adjusted each October 1.



<b>Department of Public Social Services</b>	
<b>Funded Initiative: After-School Enrichment Program</b>	
<p><b>Program Expenditures</b> \$20,262,214</p> <p><b>Funding Source</b> CalWORKs Single Allocation and Performance Incentives</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996 and AB1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Day Care</li> <li>• Lessons - Music, dance, sports</li> <li>• Tutoring</li> </ul> <p><b>Eligibility Requirements</b> Children of CalWORKs participants.</p>
<b>Community-Based Organizations access to funds:</b> Community-Based Organizations can access these funds through a competitive bidding process	
<b>Funded Initiative: Cal-Learn</b>	
<p><b>Program Expenditures</b> \$ 8,135,524</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996 and AB 2772</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Bus Tickets/Passes (adults)</li> <li>• Case management</li> <li>• Counseling</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs recipients must be under age 19, with dependent child(ren) and no high school diploma or equivalent.</p>
<b>Community-Based Organizations access to funds:</b> Community-Based Organizations can access these funds through a competitive bidding process.	
<b>Funded Initiative: CalWORKs Domestic Violence</b>	
<p><b>Program Expenditures</b> \$ 13,200,000</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Counseling</li> <li>• Psychological assessment</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs recipients who are victim of domestic violence.</p>
<b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for domestic violence services.	

**Department of Public Social Services (Cont'd)**

**Funded Initiative: CalWORKs Family Preservation**

**Program Expenditures**  
\$ 1,300,000

**Funding Source**  
TANF - CalWORKs Single Allocation

**Legislative Reference**  
Work Opportunity Reconciliation Act (PRWORA) of 1996

**Services Provided**

- Counseling
- Day Care
- Mental Health-Treatment Services
- Substance Abuse

**Eligibility Requirements**

CalWORKs recipients whose Family Preservation activities are included in their Welfare-to-Work Plan. In Fiscal Year 2001-02, also providing services to families meeting the State's definition of "Needy Family."

**Community-Based Organizations access to funds:**

By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.

**Funded Initiative: CalWORKs Mental Health Services**

**Program Expenditures**  
\$ 16,500,000

**Funding Source**  
State General Fund

**Legislative Reference**  
AB 1542, Statutes of 1997

**Services Provided**

- Mental Health-Assessment
- Mental Health-Treatment Services

**Eligibility Requirements**

CalWORKs recipients for whom mental health is a barrier to employment.

**Community-Based Organizations access to funds:**

By responding to a Request for Proposals for this program.

**Funded Initiative: CalWORKs Substance Abuse Services**

**Program Expenditures**  
\$ 22,700,000

**Funding Source**  
State General Funds

**Legislative Reference**  
Assembly Bill 1542, Chapter 270, Statutes of 1997

**Services Provided**

- Drug Testing
- Substance Abuse

**Eligibility Requirements**

CalWORKs participants for whom substance abuse is a barrier to employment.

**Community-Based Organizations access to funds:**

By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.



<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Careers in Child Care</b>	
<p><b>Program Expenditures</b> \$ 1,600,000</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996.</p>	<p><b>Services Provided</b> Classes</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs recipients participating in a Welfare- to-Work activity.</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Requests for Proposals, Request for Qualifications, or Information for Bids for the given program.</p>	
<b>Funded Initiative: Child Care Capacity Grant and Loan Program</b>	
<p><b>Program Expenditures</b> \$9,244,000</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Classes</li> <li>• Counseling</li> <li>• Expand Child Care</li> </ul> <hr/> <p><b>Eligibility Requirements</b> Licensed childcare providers located in areas where the majority of children live under the 200 percent Federal Poverty Level.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: GAIN Case Management</b>	
<p><b>Program Expenditures</b> \$ 8,500,000</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b> Case management</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs recipients who are participating in Welfare-to-Work activities</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Requests for Proposals, Request for Qualifications, or Information for Bids for a given program.</p>	

**Department of Public Social Services (Cont'd)**

**Funded Initiative: GAIN/Cal Learn Child Care**

**Program Expenditures**  
\$ 162,639,402

**Funding Source**  
TANF - CalWORKs Single Allocation

**Legislative Reference**  
Personal Responsibility and Work  
Opportunity Reconciliation Act  
(PRWORA) of 1996

**Services Provided**  
Day Care

**Eligibility Requirements**  
CalWORKs recipients who are participating in Welfare-to-Work activities or employed former CalWORKs recipients and Cal Learn participants.

**Community-Based Organizations access to funds:**  
Community-Based Organizations may respond to DPSS Request for Proposals.

**Funded Initiative: GAIN/Cal Learn Transportation**

**Program Expenditures**  
\$ 14,200,000

**Funding Source**  
TANF - CalWORKs Single Allocation

**Legislative Reference**  
Personal Responsibility and Work  
Opportunity Reconciliation Act  
(PRWORA) of 1996 and AB 2772

**Services Provided**

- Bus Tickets/Passes (adults)
- Bus Tickets/Passes (children)

**Eligibility Requirements**  
CalWORKs recipients who are participating in a Welfare-to-Work activity.

**Community-Based Organizations access to funds: not at this time.**

**Funded Initiative: GAIN/Cal-Learn Ancillary**

**Program Expenditures**  
\$ 4,400,000

**Funding Source**  
TANF - CalWORKs Single Allocation

**Legislative Reference**  
Personal Responsibility and Work  
Opportunity Reconciliation Act  
(PRWORA) of 1996 and AB 2772

**Services Provided**

- Issue payments to cover the cost of items necessary for a GAIN activity
- School Supplies

**Eligibility Requirements**  
CalWORKs recipients who are participating in a Welfare-to-Work activity and Cal-Learn participants.

**Community-Based Organizations access to funds: not at this time.**



<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Greater Avenues for Independence (GAIN) Appraisal/Motivation Services</b>	
<p><b>Program Expenditures</b> \$ 3,800,000</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996.</p>	<p><b>Services Provided</b> One-day orientation/motivation session.</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs recipients who are participating in Welfare-to-Work activities.</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.</p>	
<b>Funded Initiative: Greater Avenues for Independence (GAIN) Job Search Services</b>	
<p><b>Program Expenditures</b> \$ 7,000,000</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b> Three weeks of intensive Job Search services.</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs recipients who are participating in Welfare-to-Work activities.</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.</p>	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #4 County Apprenticeship Program</b>	
<p><b>Program Expenditures</b> \$ 41,751</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Classes</li> <li>• Counseling</li> <li>• Mentoring</li> </ul> <hr/> <p><b>Eligibility Requirements</b> For CalWORKs clients-CalWORKs eligibility; for "Needy Families"-Income requirements, child in home and residency; for teenage verification.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>



<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #6 Housing Relocation Program</b>	
<p><b>Program Expenditures</b> \$ 10,501</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Appliance Subsidy</li> <li>• Housing Subsidy</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs clients and CalWORKs Welfare-to-Work participants.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #9 Mini-Career Centers</b>	
<p><b>Program Expenditures</b> \$ 150,000</p> <p><b>Funding Source</b> Performance Incentives and CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Counseling</li> <li>• Mental Health</li> <li>• Vocational preparation</li> <li>• Mentoring</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs eligibility and Non-custodial parents, parents of CalWORKs eligible children.</p>
<b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #17 Community-Based Teen Services Program</b>	
<p><b>Program Expenditures</b> \$ 573,190</p> <p><b>Funding Source</b> Performance Incentives</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Counseling</li> <li>• Mentoring</li> <li>• Tutoring</li> </ul> <p><b>Eligibility Requirements</b> Teenage verification.</p>
<b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.	





<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #23 CalWORKs Youth Jobs</b>	
<p><b>Program Expenditures</b> \$10,448,509</p> <p><b>Funding Source</b> <i>Performance Incentives and CalWORKs Single Allocation</i></p> <p><b>Legislative Reference</b> <i>Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</i></p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Basic Skills Remediation</li> <li>• Career Planning</li> <li>• Employment Readiness Skills</li> <li>• Summer Employment Opportunities/Paid Work Experience</li> <li>• Support Services</li> </ul> <p><b>Eligibility Requirements</b> Youth between the ages of 14-19, who is a CalWORKs Pregnant/Parenting Teen, and/or a member of a family receiving CalWORKs cash assistance.</p>
<p><b>Community-Based Organizations access to funds:</b> Interested parties were notified through a Request for Proposal (RFP) advertised in local newspapers, at Workforce Investment Board (WIB) meetings, at seven Community Forum meetings, and a notice was sent to over 200 entities on our RFP mailing list. A total of 30 proposals were submitted. Through a comprehensive rating process (which rated Collaboration, Lead Agency Experience, Youth Center Suitability, Program Design, Fiscal Capability/Program Budget, and Program Sustainability) twenty-one proposals were funded. An Appeals Process was available for those applicants not recommended for funding.</p>	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #25 Operation Read</b>	
<p><b>Program Expenditures</b> \$ 236,387</p> <p><b>Funding Source</b> <i>Performance Incentives</i></p> <p><b>Legislative Reference</b> <i>Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</i></p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Counseling</li> <li>• Mentoring</li> <li>• Tutoring</li> </ul> <p><b>Eligibility Requirements</b> Teenage verification</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.</p>	

<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #38 Multi-Disciplinary Family Inventory and Case Planning Teams</b>	
<p><b>Program Expenditures</b> \$ 798,793</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Counseling</li> <li>• Mental Health</li> <li>• Assessment</li> <li>• Mentoring</li> </ul> <p><b>Eligibility Requirements</b> CalWORKs clients-CalWORKs eligibility.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #41 Service Planning Area Council Staff and Technical Assistance</b>	
<p><b>Program Expenditures</b> \$ 102,700</p> <p><b>Funding Source</b> Performance Incentives</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Case management</li> <li>• Counseling</li> <li>• Mentoring</li> </ul> <p><b>Eligibility Requirements</b> For CalWORKs clients: CalWORKs eligibility. For "Needy Families:" Income requirements, child in home and residency; teenage verification.</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>
<b>Funded Initiative: Long-Term Family Self-Sufficiency Project #46 Long-Term Family Self-Sufficiency Evaluation</b>	
<p><b>Program Expenditures</b> \$ 246,265</p> <p><b>Funding Source</b> Performance Incentives and CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act of 1996 and AB 1542, Chapter 270, Statutes of 1997</p>	<p><b>Services Provided</b> Evaluation of Long-Term Family Self-Sufficiency Plan.</p> <p><b>Eligibility Requirements</b> N/A</p> <p><b>Community-Based Organizations access to funds: not at this time.</b></p>



<b>Department of Public Social Services (Cont'd)</b>	
<b>Funded Initiative: Refugee/Immigrant Training and Employment (RITE) Program</b>	
<p><b>Program Expenditures</b> \$ 14,703,153</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b> Case management</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs Welfare-to-Work participants whose primary language is other than English or Spanish (Non-English/Non-Spanish speaking GAIN participants)</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.</p>	
<b>Funded Initiative: U.S. Department of Housing and Urban Development Section 8 Welfare-to-Work Rental Voucher Program Services.</b>	
<p><b>Program Expenditures</b> \$1,950,000</p> <p><b>Funding Source</b> CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> AB 1542</p>	<p><b>Services Provided</b></p> <ul style="list-style-type: none"> <li>• Classes</li> <li>• Counseling</li> </ul> <hr/> <p><b>Eligibility Requirements</b> CalWORKs Eligibility and Welfare-to-Work participants.</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Request for Proposals, Request for Quotations, or Information for Bids for this program.</p>	
<b>Funded Initiative: Vocational/Career Assessment Services</b>	
<p><b>Program Expenditures</b> \$ 2,300,000</p> <p><b>Funding Source</b> TANF - CalWORKs Single Allocation</p> <p><b>Legislative Reference</b> Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996</p>	<p><b>Services Provided</b> Vocational/Career Assessment</p> <hr/> <p><b>Eligibility Requirements</b> CalWORKs recipients who are participating in Welfare-to-Work activities.</p>
<p><b>Community-Based Organizations access to funds:</b> By responding to Requests for Proposals, Requests for Quotations, or Information for Bids for this program.</p>	





# Appendices







MINUTES OF THE BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Joanne Sturges, Executive Officer  
Clerk of the Board of Supervisors  
383 Kenneth Hahn Hall of Administration  
Los Angeles, California 90012

Director of Public Social Services

At its meeting held June 17, 1997, the Board took the following action:

16

Supervisor Knabe made the following statement:

"Given the many challenges before us regarding a multiplicity of issues, Los Angeles County has an ideal opportunity to review the way we provide services and operate programs. From decisions on the delivery of services that are related to welfare reform such as employment and training, child care, child support, mental health services, drug and alcohol counseling, children's protective services and now even probation services, we are in a position to reflect on the way we organize and configure our programs to most effectively serve the residents of Los Angeles County.

"Consideration should be given to providing County residents with a more efficient and effective social services system, one that appears seamless to users of the system. New ways of doing business must be explored, such as the enhanced use of blended funding strategies that result in maximizing revenues for the County and create a multidisciplinary approach to the provision of services.

"The recent success of County Departments working together at the Interdepartmental Working Group on Welfare Reform has demonstrated that departments can and will forge partnerships where appropriate for the betterment of our citizenry. That dialogue should continue to enable us to determine how most effectively we can deliver our services as well as how our services should evolve as program structure and changes occur at the Federal and State levels."

(Continued on Page 2)



Syn. 16 (Continued)

Therefore, on motion of Supervisor Knabe, seconded by Supervisor Molina, unanimously carried, the Interdepartmental Working Group on Welfare Reform was instructed to serve as the base for the creation of a Task Force on New Directions for the purpose of reviewing the current structure of the County's service delivery with the goal of designing a seamless social services delivery model that maximizes Federal, State and local revenue; and to keep the Board apprised of initiatives and developments as they occur.

20617-8.com

Copies distributed:

- Each Supervisor
- Chief Administrative Officer
- County Counsel
- Director of Children and Family Services
- Executive Director, Community  
Development Commission
- Interim Director of Community  
and Senior Services
- Director of Health Services
- Director of Mental Health
- Acting Chief Probation Officer
- Superintendent of Schools
- Los Angeles County Legislative Strategist



**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
ACTION PLAN OUTLINE**

	<b>PAGE</b>
<b>I. Why Service Integration .....</b>	<b>1</b>
<b>II. Development of the Service Integration Action Plan .....</b>	<b>2</b>
<b>III. Service Integration Values and Goals .....</b>	<b>3</b>
<b>IV. Overview of the Action Plan: The Six Focus Areas .....</b>	<b>4</b>
<b>➤ Access to Services .....</b>	<b>4</b>
<b>➤ Customer Service and Satisfaction .....</b>	<b>4</b>
<b>➤ Multi-Agency Service Delivery .....</b>	<b>5</b>
<b>➤ Data Sharing .....</b>	<b>5</b>
<b>➤ Funding for Services .....</b>	<b>5</b>
<b>➤ Pursuing Long-Term Success .....</b>	<b>5</b>
<b>V. Implementation of the Service Integration Action Plan .....</b>	<b>6</b>
<b>VI. A Commitment to Accountability .....</b>	<b>7</b>
<b>VII. Definition of Terms .....</b>	<b>8</b>
<b>VIII. Acronyms .....</b>	<b>9</b>

**LOS ANGELES COUNTY  
SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES**

**I. WHY SERVICE INTEGRATION?**

In January 1993, the Board of Supervisors made a historic commitment. The Board unanimously adopted five outcomes for children and families in Los Angeles County: good health, safety and survival, economic well-being, social and emotional well-being, and education and workforce readiness.

The Board's commitment was historical for two reasons: first, because it sought to galvanize a countywide commitment to children and families; and second, because it signaled an intention to move beyond simple fiscal accountability toward assessing the impact of County efforts on children and families. The magnitude of this shift can hardly be overstated. For decades program managers have been held accountable for how they spend their budget allocations, and how staff spend their time, but rarely if ever for the difference their programs made in the lives of the people they served.

Over the last 8 years, numerous organizations and collaborative efforts have worked to improve the capacity of the human services system to help achieve the County's outcomes for children and families. These efforts have included the New Directions Task Force, the Countywide Strategic Planning Work Group, the Interagency Children's Services Consortium, the Children's Planning Council (CPC), the Interagency Council on Child Abuse and Neglect (ICAN), the Interagency Operations Group (IOG), the Proposition 10 Commission, the Policy Roundtable for Child Care, and the Child Care Planning Committee.

While these efforts have led to important changes in the County's health and human services system, the system remains enormously complicated and fragmented. Myriad studies, including the June 1998 report from the LA Productivity Commission, have documented the effects of this service fragmentation. Put simply, families often go without services they need, advocates and service professionals waste many hours trying to navigate an inefficient and sometimes chaotic system, and taxpayers grow ever more skeptical about public services that seem to produce little benefit.

We can do better.

While no single strategy – in isolation – can achieve the County's outcomes for children and families, a consensus has emerged among County and community leaders that making substantial improvements in the County's human services system will significantly contribute to the achievement of these outcomes. On several occasions, the Board has given voice to this consensus, articulating its commitment to an integrated service delivery system as an essential strategy in the County's efforts to improve outcomes for children and families.

## II. DEVELOPMENT OF THE SERVICE INTEGRATION PLAN

In May 2000, responding to the recommendations of many County and community leaders, the Board expanded its commitment to this service integration strategy by creating the Service Integration Branch (SIB) within the Chief Administrative Office (CAO). The Board approved three purposes for the SIB: (1) to support and coordinate collaborative policy development initiatives; (2) to assist County departments integrate service delivery systems; and (3) to help provide children and families with needed information. The Board also concurred with David Janssen, Chief Administrative Officer, that the SIB was created to provide the leadership, planning, real time data, and ability to measure results necessary to achieve a seamless service system for children and families.

On September 20 and 21, 2000, the SIB, acting on a suggestion from New Directions, convened a two-day Service Integration Forum. Forum participants included representatives from collaboratives, departments, public agencies, and community organizations. The Purpose of the Forum was to begin establishing long-range, system-wide service integration goals and setting measurable outcomes and performance measures for the SIB.

Forum participants confirmed their commitment to develop a countywide effort to dramatically improve and integrate the services system for children and families. Forum participants also made clear that service integration is not the bottom line. *Improving outcomes for children and families is the bottom line.* Developing an integrated services system is just one strategy – a crucial strategy – toward improved outcomes for children and families. Forum participants agreed that the five County outcomes for children and families—good health, safety and survival, economic well-being, social and emotional well-being, and education and workforce readiness – would be the ultimate measure of whether any strategy, including service integration, was working.

During the Forum, participants began to expand their understanding of what an integrated services system would require. By the end of the two days, participants had identified a number of action priorities for making the County's service delivery system more *family-focused, culturally competent, accessible, responsive, and accountable for outcomes for children and families.*

At the conclusion of the Forum, participants created an ad hoc workgroup that represented a broad array of departments, agencies, and community partners. The workgroup was asked to draft an Action Plan that promised *immediate and substantial* progress toward an integrated service delivery system. Specifically, Forum participants asked the workgroup to: (1) develop a draft Action Plan for service integration, focusing on changes that could be made or initiated over the next two years; (2) develop a draft set of performance measures for the Action Plan and for the SIB; and (3) develop a recommendation for the feedback loops for the draft plan. Forum participants agreed to reconvene on December 7, 2000 to review the workgroup's progress.

The workgroup met throughout October and November 2000. On December 7, the workgroup brought to the Forum a draft Action Plan, draft performance measures for the SIB, a recommendation for how to develop performance measures for the overall Action Plan, and a recommendation for the feedback loops and approval process for the plan.

After a full day of hands-on deliberation, Forum participants unanimously agreed to submit the draft Action Plan to the feedback loops and approval process recommended by the workgroup. Feedback loops included County department staff, the Interagency Operations Group (IOG), the Service Planning Area (SPA) Councils and the American Indian Council (AIC); the Children's Planning Council; the New Directions Task Force; the Proposition 10 Commission; and other county collaboratives and community partners. Following these feedback loops, the workgroup reconvened in late January 2001 to make recommended changes to the plan.

The New Directions Task Force approved the plan on February 13, 2001. The Children's Planning Council, following its own feedback process with the Service Planning Area Councils and the American Indian Council, will review and provide input to the plan on March 21, 2001.

### **III. SERVICE INTEGRATION VALUES AND GOALS**

As a first step in its work to articulate this Action Plan, the ad hoc workgroup articulated a set of overarching values and goals. Embraced by Forum participants at the December 7 meeting, these values and goals are intended to guide the implementation and evolution of the Action Plan. These values and goals include:

- Families are treated with respect in every encounter they have with the health, educational, and social services systems.
- Families can easily access a broad range of services to address their needs, build on their strengths, and achieve their goals.
- There is no "wrong door": wherever a family enters the system is the right place.
- Families receive services tailored to their unique situations and needs.
- Service providers and advocates involve families in the process of determining service plans, and proactively provide families with coordinated and comprehensive information, services, and resources.
- The County service system is flexible, able to respond to service demands for both the countywide population and specific population groups.
- The County service system acts to strengthen communities, recognizing that just as individuals live in families, families live in communities.

- In supporting families and communities, County agencies work seamlessly with public and private service providers, community-based organizations, and other community partners.
- County agencies and their partners work together seamlessly to demonstrate substantial progress towards making the system more strength-based, family-focused, culturally-competent, accessible, user-friendly, responsive, cohesive, efficient, professional, and accountable.
- County agencies and their partners focus on administrative and operational enhancements to optimize the sharing of information, resources, and best practices while also protecting the privacy rights of families.
- County agencies and their partners pursue multi-disciplinary service delivery, a single service plan, staff development opportunities, infrastructure enhancements, customer service and satisfaction evaluation, and revenue maximization.
- County agencies and their partners create incentives to reinforce the direction toward service integration and a seamless service delivery system.
- The County human service system embraces a commitment to the disciplined pursuit of results accountability across systems. Specifically, any strategy designed to improve the County human services system for children and families should ultimately be judged by whether it helps achieve the County's five outcomes for children and families: good health, safety and survival, economic well-being, social and emotional well-being, and education and workforce readiness.

#### IV. OVERVIEW OF THE ACTION PLAN: THE SIX FOCUS AREAS

In developing the draft Action Plan, the workgroup took seriously its charge to articulate action steps that promised *immediate* and *substantial* progress toward an integrated service delivery system. To organize its recommended action steps, the workgroup divided the plan into six focus areas. What follows is a brief summary of each focus area and the actions associated with it.

- **Access to Services**  
Through this focus area, agencies and departments will act to minimizing language, cultural and other barriers, including time delays, which prevent families from obtaining the full range of services for which they are eligible. For appropriate target populations, agencies and departments will work to develop and share: a single intake screening form; a universal needs assessment tool; a comprehensive menu of available services; and an automated Countywide referral system.
- **Customer Service and Satisfaction**  
Action in this focus area will ensure that agencies, departments, and their community partners develop effective service delivery partnerships to provide services in a safe and professional environment. Plans include enhanced support and resources for staff and customer service standards and measures. Agencies, departments, and

community partners will also work to develop a strengthened system of family advocates and processes for involving families in developing their own service plans.

- **Multi-Agency Service Delivery**

Action in this focus area will develop an inventory of existing integrated service initiatives, and identify the strategies for providing multi-agency service delivery to families in a seamless manner. Agencies, departments, and community partners will also develop strategies to optimize staff and fiscal resources, including providing training and recruitment across departments.

- **Data Sharing**

An integrated approach for sharing information between agencies, departments and community partners will enable families to access a much broader range of services while minimizing the burden of interacting with multiple service providers. Action in this focus area will enhance data sharing among agencies and departments, including the creation of a single customer identifier and the development of accessible databases for referral and program assessment purposes. Every effort undertaken in this focus area will be guided by a commitment to respect the confidentiality and privacy rights of children and families.

- **Funding for Services**

As agencies, departments and their partners identify opportunities to leverage and match funding among themselves, programs and services will be expanded to better serve more families and children. Action in this focus area will develop strategies and guidelines for increased leveraging and/or matching of funds. Agencies and departments will also work to create an Internet-accessible, interactive database to help them identify potential revenue sharing opportunities.

- **Pursuing Long-Term Success**

The first five focus areas reflect a commitment to immediate action, action to be initiated in the next year and extended through at least year two. As vital as these actions will be, however, the ad hoc workgroup recognized that fully achieving the County's outcomes for children and families would require more. To more profoundly impact these outcomes will require changes in the human services system and other support structures for children and families that extend well beyond the scope of the current Action Plan. Such changes can only emerge from processes of sustained inquiry and critical reflection.

The ad hoc workgroup recommended the creation of this sixth focus area to oversee the work that would lead to this deeper level of change. Specifically, action in this focus area will accomplish three interrelated tasks: (1) facilitating the coordination and integration of the efforts of the other five focus area workgroups with each other and with other change efforts underway in the County, including the County Strategic Plan; (2) finalizing a draft set of performance measures for this service integration initiative, to be approved by the New Directions Task Force; and (3) designing processes of reflection and innovation that, over time, initiate more profound levels of change.

These levels of change can only emerge from processes of sustained inquiry and critical reflection that extend beyond the current reach of the Action Plan and lead to new strategies and approaches. Some of the questions that might point to such strategies and approaches include: How would our systems function if our principal approach was to strengthen a community's capacity to meet the needs of its families and a family's capacity to meet the needs of its children? How would our systems function if every approach we took to serving children and families included partnerships with local businesses, schools, churches, and other community institutions? How would our systems function if they were guided by a broad community consensus about outcomes for children and families? The "Pursuing Long-Term Success" workgroup will spearhead this process of sustained inquiry and critical reflection.

## **V. IMPLEMENTATION OF THE SERVICE INTEGRATION ACTION PLAN**

To ensure the effective implementation of this Action Plan, the workgroup proposed and New Directions and the Children's Planning Council agreed to the following governance structure:

- The New Directions Task Force will act as the governing body overseeing the implementation of the Action Plan. This choice reflects the Board's direction to New Directions to design a seamless social services delivery model.
- The Service Integration Forum participants will meet periodically during the next two years to provide input and feedback to the workgroups and help keep the Action Plan on track.
- The SIB will assist lead agencies and departments in gathering information and identifying resources, and will provide technical support as needed.
- The lead entity for each focus area will form a workgroup consisting of representatives from identified participating entities and coordinate implementation activities. The support entity will contribute resources as necessary for the completion of the Action Plan tasks.
- Each workgroup will be responsible for identifying the initial charge to identify the target populations for their focus area which may include the entire County population; children and families who are in need and eligible to receive services; children and families who are in need of services, but are not eligible; and/or children and families who are not receiving services and are eligible to receive services.
- As detailed above, the workgroup for the sixth focus area will have three interrelated tasks: facilitating the coordination and integration of the efforts of the other five focus area workgroups; finalizing a draft set of performance measures for this service integration initiative; and designing processes of reflection and innovation that, over time, move toward more profound levels of change.

The membership for this workgroup will include: leaders of the other five workgroups; and one representative from each of New Directions member agencies and each SPA Council, including the American Indian Council. *Any representative on this workgroup must have authority to speak on behalf of the organization she or he represents, and, when appropriate, to make commitments on behalf of that organization.*

To carry out its third task – to design and initiate processes of critical reflection and innovation – the workgroup may form a sub-committee composed of members of the workgroup and additional representatives outside this workgroup.

- The Action Plan will be linked with other service integration activities within and outside the County, including the County Strategic Plan. As noted above, one of the major tasks of the Pursuing Long-Term Success workgroup will be to link the Action Plan and the planning processes of County departments.

## **VI. A COMMITMENT TO ACCOUNTABILITY**

The attached Action Plan details the tasks to be undertaken for each of the six focus areas; start and finish dates for each task; the lead entities and support agencies for each focus area; and the composition of the six workgroups.

This plan is, of course, a living document. As workgroups begin the work of their focus areas, some of the tasks and timelines will likely change. But even as these modifications emerge, the structure of this plan, with lead entities and timelines clearly identified, is designed to ensure a first level of accountability: did we do what we said we would do, when we said we would do it?

Beyond this first level of accountability, however, is a more fundamental level of accountability. This level of accountability asks: did what we do make a difference? Are the lives of children and families better for the changes we have made?

This Action Plan also embraces this second level of accountability. To answer the question – Did we make a difference for children and families? – will require the development of assessment processes that will help us answer this question. The first step in developing these assessment processes is to develop a set of performance measures for this overall plan. The task of developing these performance measures is one of the first priorities for the sixth focus area workgroup. The plan calls for the New Directions Task Force to approve performance measures for the Action Plan by August 2001.



## VII. DEFINITION OF TERMS

<b>Outcomes</b>	<p>Bottom-line conditions of well-being for children and families.</p> <p>The overall results of how children and families have benefitted from Service Integration in terms of: 1) good health, 2) safety and survival, 3) economic well-being, 4) social and emotional well-being, and 5) education/workforce readiness.</p>
<b>Indicator</b>	<p>A measure that quantifies the achievement of an outcome. For example, if the outcome is good health, has there been an increase in the percentage of children with health insurance?</p> <p>How, in measurable terms, will we know if we have achieved the outcomes for children and families?</p>
<b>Strategy</b>	<p>A coherent collection of actions that have a reasoned chance of improving outcomes.</p> <p>This Action Plan details a coherent collection of actions that, taken together, define our strategy of service integration.</p>
<b>Performance Measure</b>	<p>A measure of how well each element of a strategy is working. For example, have children attending an after school program, improved their reading skills?</p> <p>How can we assess how well we are implementing each element of our service integration strategy, and the impact that each element is having on our desired outcomes?</p>
<b>Family</b>	<p>A support group of people consisting of children, their caretakers, and other adults, including seniors, who relate to each other and are interdependent for meeting their basic living needs.</p>
<b>Family Advocates</b>	<p>Individuals or groups of individuals who assist children and families navigate the service delivery systems of County agencies and departments.</p>
<b>Lead Entity</b>	<p>The entity identified within the Action Plan responsible for coordinating the implementation process for a particular task. This includes convening and conducting needed meetings, reporting on progress, and identifying agency and department needs or lack of resources that may impede implementation.</p>
<b>Partners</b>	<p>Community-based and public agencies that work with County agencies and departments in the provision of services to children and families.</p>
<b>Participating Entity</b>	<p>The entity identified in the Action Plan who will serve as a member of a workgroup responsible for supporting the development and implementation activities of a particular task.</p>
<b>Service Integration</b>	<p>A strategy to evolve a family focused, culturally competent, accessible, and responsive human services system that contributes significantly to the improvement of outcomes for children and families.</p>
<b>Support Entity</b>	<p>The entity identified in the Action Plan responsible for providing the staffing resources to complete the tasks necessary to coordinate a particular task.</p>
<b>Workgroup</b>	<p>A group of representatives from County departments, agencies, and partner agencies who support the development and implementation activities for a particular task.</p>

<b>VIII. ACRONYMS</b>	
<b>A-C</b>	Auditor-Controller
<b>AA</b>	Affirmative Action
<b>AIC</b>	American Indian Council
<b>CAO</b>	Chief Administrative Office
<b>CAO Space Mgt.</b>	Chief Administrative Office Space Management
<b>CDC</b>	Community Development Commission
<b>CIO</b>	Chief Information Office
<b>CPC</b>	Children's Planning Council
<b>CSS</b>	Community and Senior Services Department
<b>DCFS</b>	Department of Children and Family Services
<b>DHR</b>	Department of Human Resources
<b>DHS</b>	Department of Health Services
<b>DMH</b>	Department of Mental Health
<b>DPSS</b>	Department of Public Social Services
<b>FFS Wkgrp.</b>	Funding for Services Workgroup
<b>IOG</b>	Interagency Operations Group
<b>ISD</b>	Internal Services Department
<b>LACOE</b>	Los Angeles County Office of Education
<b>LAUSD</b>	Los Angeles Unified School District
<b>Library</b>	County Public Library
<b>New Directions</b>	New Directions Task Force
<b>Parks and Recreation</b>	Department of Parks and Recreation
<b>Probation</b>	Probation Department
<b>Prop 10</b>	Los Angeles County Children and Families First: Proposition 10 Commission
<b>SIB</b>	Service Integration Branch
<b>SPA Councils</b>	Service Area Planning Councils

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>1</b>	<b>ACCESS TO SERVICES: CREATING A 'NO WRONG DOOR' POLICY - Workgroup (CAO, CDC, CSS, DCFS, DHS, DMH, DPSS, LACOE, LAUSD, Library, Parks and Recreation, Probation, CIO, CPC, Community Partners, Families)</b>			<b>DHS</b>		
<b>1.1</b>	Identify and automate a menu of services offered by agencies, departments, and community partners - "What doors exist?"	5/1/01	Year 2			1.5.6
1.1.1	Survey departments/agencies and collect data to include languages served, hours of operation, geographic distribution of service locations (random or contiguous), access to public transportation, provision of or plans to provide off-site services.	5/1/01	10/31/01	SIB	SIB	
1.1.2	Develop criteria for determining what should be included in the menu of services.	5/1/01	10/31/01	SIB	SIB	
1.1.3	Create interactive data base of children and family County services using a comprehensive menu of services.	12/3/01	Year 2			4.6
<b>1.2</b>	Determine need for additional access points and develop implementation plan.	5/1/01	Year 2			
1.2.1	Assess the feasibility of providing services at existing and new non-traditional sites, such as schools, family resource centers, or churches; or co-locating at more facilities. Resolve any State/church issues.	5/1/01	10/31/01	SIB	SIB	
1.2.2	Identify access barriers which prevent/limit access to services, including geographic service boundaries.	10/1/01	Year 2	SIB	SIB	
1.2.3	Develop an implementation plan to provide services at existing and new non-traditional sites based on the results of the feasibility study.	10/1/01	Year 2	SIB	DHS, DPSS	
1.2.4	Address oversight and control of non-traditional sites.	10/1/01	Year 2	SIB	DHS, DPSS	
<b>1.3</b>	Develop a single screening/intake eligibility review process for County agencies/departments and their partners.	5/1/01	Year 2			3.4, 4.1
1.3.1	Identify involved departments/agencies; Identify population to be served.	5/1/01	10/31/01	DPSS	SIB	
1.3.2	Collect and review current screening/intake eligibility forms to determine common data elements, new data elements to be collected, required data (County, State, etc.).	5/1/01	10/31/01	DPSS	SIB	
1.3.3	Determine the feasibility and benefit of single screening/intake eligibility forms. Consider "County Intake Services" and hotline to handle all intake issues.	8/1/01	10/31/01	DPSS	SIB	
1.3.4	If feasible and beneficial to the community/families, create single screening/intake eligibility review form. Determine whether the form should be on a real-time interactive database.	10/1/01	Year 2	DPSS	SIB	
1.3.5	Train all involved staff on usage of form. Staff must have knowledge and expertise to administer the form.	Year 2	Year 2			
1.3.6	Implement screening/eligibility form for County use.	Year 2	Year 2			

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>1.4</b>	Create a universal needs assessment tool which is linked to financial eligibility criteria and identify trends in needs and gaps.	5/1/01	Year 2			
1.4.1	Identify involved departments/agencies; Identify population to be served.	5/1/01	10/31/01	DHS	SIB	
1.4.2	Collect and review current assessment forms.	5/1/01	10/31/01	DHS	SIB	
1.4.3	Determine the feasibility and benefit of a universal needs assessment tool.	8/1/01	10/31/01	DHS	SIB	
1.4.4	If feasible and beneficial to the community/families, create universal needs assessment tool. Determine whether the form should be on a real-time interactive database.	10/1/01	Year 2	DHS	SIB	
1.4.5	Train all involved staff on usage of form. Staff must have knowledge and expertise to administer the form.	Year 2	Year 2			
1.4.6	Implement assessment tool for County use.	Year 2	Year 2			
1.4.7	Based on data collected from assessment tool, identify needs to be addressed.	Year 2	Year 2			
1.4.8	Create method to identify trends in needs and gaps in services, based on needs assessment data.	Year 2	Year 2			
<b>1.5</b>	Develop methods to improve access to services.	5/1/01	Year 2			3.4
1.5.1	Evaluate the feasibility of a "lead case manager" to families receiving multiple services.	5/1/01	9/30/01	DPSS, DHS, DHR, CPC	SIB	2.4.5, 3.4.1
1.5.2	Develop a plan to offer expanded hours of operation (24/7) for crucial services, as needed.	5/1/01	11/30/01	CPC, IOG	SIB	
1.5.3	Develop a Communications Plan on how the community and families will be informed of service changes through print, voice, County and non-County websites, or kiosks.	5/1/01	1/31/02	DHS, DHR	SIB	3.3.4
1.5.4	Evaluate the feasibility of placing Kiosks at County and non-County sites, libraries, malls, etc., to display menu; and review other existing technologies to distribute information. Information must be understandable and in the community's language.	10/1/01	Year 2	SIB	CIO	2.4
1.5.5	Develop an automated system-wide referral system.	12/3/01	Year 2	Prop 10	SIB, CIO	4.6
1.5.6	Develop multi-disciplinary training for department/agency staff to allow them to access a full range of services using the Countywide menu of services and referral system.	12/3/01	Year 2			1.1, 4.7
1.5.7	Identify and begin implementing strategies to overcome access barriers.	1/1/02	Year 2	SIB	CIO	
1.5.8	Identify strategies and develop recommendations to improve services for Limited-English and hearing-impaired families receiving services.	1/1/02	Year 2	SIB	DPSS, DHS	
1.5.9	Develop strategies to improve access to services through policy or legislative changes. This includes identifying any needed funding.	10/1/01	Year 2	DHS	SIB/DPSS	

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>2</b>	<b>CUSTOMER SERVICE AND SATISFACTION - Workgroup (CAO, CDC, CSS, DCFS, DHS, DMH, DPSS, LACOE, LAUSD, Library, Parks and Recreation, Probation, DHR, ISD, CPC, Community Partners, Families (including seniors and emancipated youth), Labor Unions)</b>			<b>CPC</b>		
<b>2.1</b>	Ensure departments, agencies, and their partners, treat families with respect and professionalism and involve families in the development and ongoing implementation of customer-friendly service delivery systems.	5/1/01	Year 2			
2.1.1	Establish a process for getting input from families who have been served by County departments and their partners about acceptable standards of customer service.	5/1/01	8/31/01	CPC, IOG	SIB	
2.1.2	Establish standards for customer service.	5/1/01	8/31/01	CPC, IOG	SIB	
2.1.3	Establish guiding principles for partnering with communities and families, which are based on mutual respect and accountability.	5/1/01	11/30/01	CPC, IOG	SIB	
2.1.4	Consider literacy challenges and limited-English proficiency, and incorporate the need to address this issue in any related MOUs, contracts.	7/1/01	11/30/01	CPC, IOG	SIB	
2.1.5	Establish a continual quality improvement process for receiving feedback from families, the community, service providers and staff.	7/1/01	11/30/01	CPC, IOG	SIB	
2.1.6	Evaluate current services to determine cultural competency.	9/1/01	Year 2	DPSS, SIB	DHR, Affirmative Action	3.3.3
<b>2.2</b>	Develop an improved capacity to evaluate and track staff's performance in the areas of customer service and satisfaction. (Work with the labor unions in this area.)	5/1/01	12/31/01			
2.2.1	Identify promising practices in the area of staff training.	5/1/01	7/31/01	DHR	SIB	
2.2.2	Identify quality improvement standards and measures for evaluating staff.	5/1/01	8/31/01	DHR	SIB	
2.2.3	Determine the method to be used in evaluating staff. Evaluations should reflect how staff treat clients.	5/1/01	8/31/01	DHR	SIB, CPC	
2.2.4	Review hiring and selection process for hiring staff to get the best buy-in and assistance.	5/1/01	8/31/01	DHR	SIB	
2.2.5	Develop guidelines to test process for achieving staff quality improvements.	8/1/01	12/31/01	DHR	SIB, A-C	
2.2.6	Develop monitoring systems to hold departments/agencies accountable to their customers, staff and community-based partners.	9/1/01	12/31/01	SIB	Auditor-Controller	4.6

## SERVICE INTEGRATION ACTION PLAN FOR CHILDREN AND FAMILIES YEAR 1

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>2.3</b>	Ensure work environments are responsive to staff needs and promote customer service by better framing the importance of customer service. (Work with the labor unions in this area.)	5/1/01	Year 2			
2.3.1	Define role of staff in serving families and the community. Work should not be "just a job".	5/1/01	6/30/01	SIB	CPC, DHR, IOG	
2.3.2	Identify promising practices/what works related to service delivery models that help staff better manage workload and improve customer satisfaction. Look at State, federal and "grass roots" systems.	5/1/01	10/31/01	SIB	CPC, DHR, IOG	
2.3.3	Identify opportunities and develop a plan for partnering with community-based providers to better manage the workload and improve customer satisfaction.	5/1/01	10/31/01	CPC, IOG	SIB	
2.3.4	Evaluate facility environments for safety, comfort and access.	5/1/01	11/30/01	DHR	SIB, ISD, CAO	
2.3.5	Establish standards that promote training, and provide the necessary tools, emotional support and incentives to reduce turnover of workers and ensure worker satisfaction/retention.	7/1/01	10/31/01	CPC, DHR	SIB	3.3
2.3.6	Provide County line staff with training and support to improve levels of customer service, including personal development opportunities, opportunities to learn about multiple systems and approaches for serving children/families, and technical assistance.	10/1/01	Year 2	CPC, DHR	SIB	3.3.6, 3.3.8
2.3.7	Evaluate the feasibility of incentives for staff who develop creative ways to service clients.	12/3/01	Year 2	DHR	SIB	
<b>2.4</b>	Enhance system of family advocates by partnering with community-based resources (beyond community-based providers) to assist families in navigating through the service system.	7/1/01	Year 2			1.5.4, 3.2, 3.3.6
2.4.1	Review promising practices in other jurisdictions and existing projects to see how family advocates could enhance the service delivery system.	7/1/01	1/31/02	CPC	SIB	
2.4.2	Review services provided by community agencies to determine gaps, if any, that could be filled by family advocates.	10/1/01	1/31/02	CPC	SIB	
2.4.3	Identify existing family advocates who work with multiple agencies. Determine whether these family advocates are voluntary or fee-based.	10/1/01	1/31/02	CPC	SIB	
2.4.4	Explore funding for family advocate functions and explore broadening that role if it becomes a viable option. Develop any necessary MOUs and contracts to include required contract monitoring.	10/1/01	1/31/02	SIB	CPC	
2.4.5	Develop a system to assign a lead case manager to families receiving multiple services with whom family advocates could work. (If determined appropriate by task 1.5.1)	10/1/01	1/31/02	CPC, DPSS, DHS, DHR	SIB	1.5.1, 3.4.1
2.4.6	Provide joint training of family advocates and department/agency staff to increase understanding of roles, legal mandates and mission of agencies and their service population's needs.	10/1/01	Year 2	CPC, DHR	SIB	2.3.6, 3.3.6

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>3</b>	<b>MULTI-AGENCY SERVICE DELIVERY - Workgroup (CAO, CDC, CSS, DCFS, DHS, DMH, DPSS, LACOE, LAUSD, Library, Parks and Recreation, Probation, CPC, Community Partners, Families, New Directions/LOG Staff Development Workgroup, Labor Unions)</b>			<b>DPSS</b>		
<b>3.1</b>	Compile an inventory of current County integrated, multi-agency service initiatives, such as Interagency Children's Service Consortium, and based on that data, develop a report on lessons learned to date from these initiatives.	5/1/01	10/31/01			
3.1.1	Define "integrated multi-agency service initiative".	5/1/01	6/30/01	SIB	DPSS, DHS, CPC	
3.1.2	Compile an inventory/matrix of the initiatives for departments/agencies and their partners.	5/1/01	8/31/01	SIB	SIB	
3.1.3	Develop criteria for reviewing/evaluating county and non-county systems and initiatives for the inventory.	5/1/01	8/31/01	SIB	SIB	
3.1.4	Review and evaluate existing multi-agency service systems and current initiatives within/among agencies/departments, and identify lessons learned in planning process and implementation. This would include reviewing current MOUs between departments.	7/1/01	10/31/01	SIB	SIB	
<b>3.2</b>	Develop policy and procedures, and a fiscal assessment for sharing existing resources across agencies/departments, including staffing, funding, facilities, translators, and other resources.	5/1/01	Year 2			2.4
3.2.1	Assess barriers, including job classification barriers and other limitations.	5/1/01	Year 2	CAO, DHR	SIB	
3.2.2	Examine contractual relationships between departments and community agencies that may present a barrier for sharing resources.	5/1/01	Year 2	CAO, DHR	SIB	
3.2.3	Broaden department job classifications which allow for career development.	5/1/01	Year 2	CAO, DHR	SIB	
3.2.4	Develop the policy and procedures for use by departments/agencies.	5/1/01	Year 2	CAO, DHR	SIB	
3.2.5	Assess barriers to sharing non-staffing related resources, i.e., facilities, translators, and other resources.	7/1/01	Year 2	CAO, DHR	SIB	
<b>3.3</b>	Develop training and staff development for department/agency staff which would allow them to serve families using a multi-disciplinary team approach.	5/1/01	Year 2			2.3.5, 2.3.6
3.3.1	Conduct a needs assessment of training/staff development needs for line staff.	5/1/01	10/31/01	DHR	SIB	
3.3.2	Provide a briefing for line staff on service integration efforts within the County.	5/1/01	Year 2	DHR	SIB	
3.3.3	Evaluate and enhance the existing County cultural competency curriculum.	5/1/01	Year 2	Affirmative Action	DHR	2.1.6

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
3.3.4	Develop a Communication Plan for informing departments, agencies, community and families of pending changes at all steps of the process, i.e., planning, development, implementation.	5/1/01	Year 2	DHR, DHS	SIB	1.5.3, 3.3.1
3.3.5	Develop cross-training for multi-agency service delivery teams across County departments.	5/1/01	Year 2	DHR	SIB	
3.3.6	Develop focused training for line staff to increase interagency understanding of roles, legal mandates and mission of agencies and their service population needs. Include community reps as trainers.	7/1/01	Year 2	DHR, CPC	SIB	2.3.6, 2.4.6, 3.3.8
3.3.7	Provide training to managers on how to support line staff.	7/1/01	Year 2	DHR	SIB	
3.3.8	Training curriculum for staff should include empathy training, and must have a customer service focus.	7/1/01	Year 2	DHR	SIB	2.3.6
<b>3.4</b>	<b>Develop strategies for delivering multi-agency services across agencies/departments and outline benefits to departments, agencies, community, and families.</b>	<b>5/1/01</b>	<b>Year 2</b>			<b>1.5, 4.1</b>
3.4.1	Consider creation of a "lead agency" and a "lead case manager" for a family.	5/1/01	9/30/01	DPSS, DHS, DHR, CPC	SIB	1.5.1, 2.4.5
3.4.2	Research and identify opportunities and gaps to providing multi-agency services.	9/1/01	Year 2	DPSS, CPC	SIB	
3.4.3	Solicit input from the community and families on the strategies.	10/1/01	2/28/02	DPSS, CPC	SIB	
3.4.4	Determine desired protocols to implement expanded multi-agency services, including multi-agency service teams.	10/1/01	Year 2	DPSS, CPC	SIB	
3.4.5	Develop a plan for integrating space and staff.	10/1/01	Year 2	DPSS, CAO Space Mgt		
<b>3.5</b>	<b>Develop an implementation plan for multi-agency service delivery with input from families and the community and identify performance measures.</b>	<b>Year 2</b>	<b>Year 2</b>			
3.5.1	Develop the Implementation Plan outlining how the County will deliver multi-agency services among departments/agencies using input from departments, agencies, community and families.	Year 2	Year 2			
3.5.2	Identify performance measures to assess the impact of multi-agency services.	Year 2	Year 2			
<b>4</b>	<b>DATA SHARING - Workgroup (CAO, CDC, CSS, DCFS, DHS, DMH, DPSS, LACOE, LAUSD, Library, Parks and Recreation, Probation, County Counsel, ISD, CPC, Community Partners, Families, State)</b>			<b>SIB</b>		
<b>4.1</b>	<b>Identify departments/agencies/community partners that should share data, the purpose for sharing data, and the ability to share data.</b>	<b>5/1/01</b>	<b>11/30/01</b>			<b>1.3, 3.4</b>



**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
4.1.1	Identify all partners that need to share data (county and non-county).	5/1/01	7/31/01	SIB	CIO	
4.1.2	Define the purpose for sharing data; identify each shared data element and the reason data is needed/required.	5/1/01	7/31/01	SIB	CIO	
4.1.3	Identify and address confidentiality issues - the legality of those partners sharing data, while ensuring privacy rights. Address all barriers, such as, HIPAA.	5/1/01	7/31/01	SIB	County Counsel	
4.1.4	Develop a system that ensures "Informed Consent" regardless of adult or child, to the extent it is required by law.	9/1/01	11/30/01	SIB	County Counsel	
<b>4.2</b>	<b>Conduct an assessment of existing hardware and software capabilities/limitations in impacted agencies.</b>	<b>8/1/01</b>	<b>1/31/02</b>			
4.2.1	Identify the hardware and software that exists in each of the agencies (county and non-county).	8/1/01	1/31/02	SIB	CIO	
4.2.2	Identify the ability for Internet access.	8/1/01	1/31/02	SIB	CIO	
4.2.3	Assess the ability to transfer data, exchange files, revise systems, etc.	8/1/01	1/31/02	SIB	CIO	
4.2.4	Determine the need to interface with State and other existing databases.	8/1/01	1/31/02	SIB	CIO	
<b>4.3</b>	<b>Prepare a data dictionary and define a common terminology for all.</b>	<b>9/1/01</b>	<b>2/28/02</b>			
4.3.1	Create a data dictionary defining data elements and terms to be collected/shared.	9/1/01	2/28/02	SIB	CIO	
<b>4.4</b>	<b>Create a single identifier for persons receiving services.</b>	<b>9/1/01</b>	<b>2/28/02</b>			
4.4.1	Review systems that have developed a single case identifier across multiple departments.	9/1/01	11/30/01	SIB	CIO	
4.4.2	Identify need for single identifier, define term and develop a methodology for identifying a person/family.	11/1/01	1/31/02	SIB	CIO	
4.4.3	Develop a common core of case identifying information that would identify the child/family, the agency providing services, and a contact person within each agency.	12/3/01	2/28/02	SIB	CIO	
4.4.4	Determine where the single identifier will reside.	1/1/02	2/28/02	SIB	CIO	
<b>4.5</b>	<b>Prepare Information Technology Plan for Data Sharing.</b>	<b>7/1/01</b>	<b>3/31/02</b>			
4.5.1	Identify client population for databases (all/some cases, and all/some records).	7/1/01	10/31/01			
4.5.2	Determine involvement of the CPC's Data Partnership for Children & Families.	7/1/01	10/31/01	SIB	CPC, CIO	
4.5.3	Prepare Plan summarizing the hardware, software, internet access, and data elements to be collected and shared by county and non-county users.	9/1/01	2/28/02	SIB	CIO	
4.5.4	Address the following within the plan: data integrity, data updates by all users, confidentiality, correction of data, frequency of updates, back-up plans in the event of data loss or system problems, client appeal process.	9/1/01	2/28/02	SIB	CIO	

## SERVICE INTEGRATION ACTION PLAN FOR CHILDREN AND FAMILIES YEAR 1

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
4.5.5	Define data types: internal, external, information only, confidential, partner agency utilization, etc.	10/1/01	2/28/02	SIB	CIO	
4.5.6	Define security access and levels for county and non-county users. Identify who has capability to access what data. Ensure confidentiality and privacy rights are protected.	11/1/01	2/28/02	SIB	CIO	
4.5.7	Establish timeline for implementation.	12/3/01	2/28/02	SIB, Prop 10, FFS Wkgrp	CIO, ISD	
4.5.8	Determine where the databases will reside, who will maintain, etc.	1/1/02	3/31/02	SIB, Prop 10, FFS Wkgrp	CIO	
4.5.9	Identify the solution for each of the databases, i.e., interactive, internet, intranet, tape update, etc.	1/1/02	3/31/02	SIB, Prop 10, FFS Wkgrp	CIO	
4.5.10	Identify costs and staffing resources associated with implementing Information Technology Plan for Data Sharing. Consider costs for community-based agencies to access data.	1/1/02	3/31/02	SIB, Prop 10, FFS Wkgrp	CIO	
<b>4.6</b>	To support implementation of the Action Plan, create databases which will allow agencies to share data, track and evaluate the quality of services provided, refer persons to services in other agencies, and identify opportunities for leveraging funds.	12/3/01	Year 2			1.1.3, 1.5.5, 2.2.6, 5.4.3
4.6.1	Develop Agreements (MOUs) with all users which defines scope of work, user responsibilities, type of data to be accessed, security levels, action to be taken when misused, etc.	12/3/01	3/31/02	SIB	CIO	
4.6.2	Secure approval for funding of Information Technology Plan for Data Sharing.	2/1/02	Year 2	SIB, Prop 10, FFS Wkgrp	CIO	
4.6.3	Design databases to accomplish each of the goals within the Action Plan, and develop test databases prior to full implementation.	2/1/02	Year 2	SIB	ISD,CIO	
4.6.4	Develop a process for updating the Information Technology Plan.	3/1/02	Year 2	SIB	CIO	
4.6.5	Track trends in client access/receipt of services to identify future needs.	3/1/02	Year 2	SIB	CIO	
<b>4.7</b>	Develop Training and Education Plan.	12/3/01	Year 2			1.5.6
4.7.1	Identify training population.	12/3/01	2/28/02	SIB	CIO	
4.7.2	Identify trainers (county and non-county) and identify funding for this effort.	12/3/01	3/31/02	SIB	CIO	
4.7.3	Develop Training Plan for all users of the databases.	12/3/01	Year 2	SIB	CIO	

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>5</b>	<b>FUNDING FOR SERVICES - Workgroup (CAO, CDC, CSS, DCFS, DHS, DMH, DPSS, LACOE, LAUSD, Library, Parks and Recreation, Probation, Auditor-Controller, CPC, Community Partners, State)</b>			<b>IOG</b>		
<b>5.1</b>	Identify funding streams in each department/agency.	5/1/01	8/31/01			
5.1.1	Survey departments and agencies to identify program description, target population, eligibility requirements, and department/agency contact person for each funding stream.	5/1/01	8/31/01	FFS Wkgrp	SIB	
5.1.2	Determine funding source, sharing ratios and funding restrictions.	5/1/01	8/31/01	FFS Wkgrp	SIB	
5.1.3	Create summary report of findings.	7/1/01	8/31/01	FFS Wkgrp	SIB	
<b>5.2</b>	Compile/harvest lessons learned in successful projects which have maximized funding by leveraging funds to enhance/expand the program.	5/1/01	8/31/01			
5.2.1	Based on survey data, review successful projects within and outside of the County, and describe the effect and outcomes of those programs.	5/1/01	7/31/01	FFS Wkgrp	SIB	
5.2.2	Identify the administrative mechanism used for funding.	5/1/01	7/31/01	FFS Wkgrp	SIB	
5.2.3	Identify any barriers to leveraging funds.	7/1/01	8/31/01	FFS Wkgrp	SIB	
<b>5.3</b>	Identify opportunities to match/leverage funds between departments/agencies, as well as using outside funds, such as Prop 10, federal/foundation funds and grants.	9/1/01	3/31/02			
5.3.1	Review data to identify opportunities to match or leverage funding between departments, agencies and community partners.	9/1/01	2/28/02	FFS Wkgrp	SIB	
5.3.2	Hire a consultant to identify opportunities beyond the local level. Identify funds that could be leveraged with State or Federal funds.	9/1/01	2/28/02	FFS Wkgrp	SIB	
5.3.3	Identify possible legislative or regulatory initiatives to enhance the ability to maximize and utilize funding.	2/1/02	3/31/02	FFS Wkgrp	SIB	
<b>5.4</b>	Develop guidelines for interagency funding.	10/1/01	Year 2			
5.4.1	Define the process. Identify what departments/agencies must consider when leveraging funds. Address any applicable audit considerations.	10/1/01	2/28/02	FFS Wkgrp	SIB	
5.4.2	Explore the feasibility of a central unit to provide technical assistance in this area.	10/1/01	2/28/02	FFS Wkgrp	SIB	
5.4.3	Ensure departments/agencies consider opportunities to leverage funds. Prepare a checklist or matrix which would assist them in this effort, and post to interactive Website.	10/1/01	Year 2	FFS Wkgrp	SIB	4.6

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
<b>6</b>	<b>PURSuing LONG-TERM SUCCESS - Workgroup (One representative from each New Direction's member agency and each SPA/AIC.)</b>			<b>CAO</b>		
<b>6.1</b>	Develop Plan to Coordinate & Monitor Progress toward 5 Focus Areas.	5/1/01	8/31/01			
6.1.1	Determine process for organizing workgroups for each focus area including governance and performance accountability structure.	5/1/01	6/30/01			
6.1.2	Determine necessary resources to complete identified focus area tasks at county and non-county (including community) level.	5/1/01	6/30/01			
6.1.3	Identify reporting structure for each of the focus areas to report on their progress.	5/1/01	6/30/01			
6.1.4	Determine process for workgroups to advance issues that may impact other focus areas, necessitate further clarification, and/or require strategic direction setting or policy discussion.	5/1/01	6/30/01			
6.1.5	Confirm process for advising New Directions on the status of implementing the plan.	5/1/01	6/30/01			
6.1.6	Have workgroups develop flow chart of tasks/objectives for each of the focus areas.	5/1/01	8/31/01			
<b>6.2</b>	Confirm Performance Measures for Service Integration.	5/1/01	Year 2			
6.2.1	Establish indicators for each of the five outcome areas.	5/1/01	7/31/01			
6.2.2	Establish performance measures for Service Integration Action plan.	5/1/01	7/31/01			
6.2.3	Determine data collection, tabulation and reporting process.	6/1/01	7/31/01			
6.2.4	Identify data sources for indicators and performance measures.	6/1/01	7/31/01			
6.2.5	Present performance measures and implementation plan to New Directions for approval.	7/1/01	8/31/01			
6.2.6	Implement plan for reporting on performance measures.	8/1/01	Year 2			
<b>6.3</b>	Design and initiate a process for moving the County toward more profound levels of change, towards strategies and approaches that help to more fully realize the values and goals.	5/1/01	Year 2			
6.3.1	Assess Values and Goals in relation to the five components of the Action Plan. Identify the steps in the plan that help realize the V and G. Develop a plan to address V and G which will not be substantially realized through current components of the plan.	5/1/01	8/31/01			
6.3.2	Identify opportunities and plans for system reform both small and large.	5/1/01	8/31/01			

**SERVICE INTEGRATION ACTION PLAN  
FOR CHILDREN AND FAMILIES  
YEAR 1**

Task No.	Task Name	Start Date	Finish Date	Lead	Support	Linkages
6.3.3	Identify process for resolving issues brought forward by workgroups that necessitate further clarification and/or require strategic direction setting or policy discussion.	5/1/01	8/31/01			
6.3.4	Identify information/data needs to assess service population and breadth of services available for identifying opportunities for better managing the continuum of services to reduce demand for services through prevention.	5/1/01	8/31/01			
6.3.5	Conduct feasibility analysis for determining which opportunities should be pursued.	8/1/01	12/31/01			
6.3.6	Conduct fit/gap analysis between departmental plans and opportunities.	1/1/02	Year 2			
6.3.7	Develop action plan for identifying steps for pursuing opportunity.	Year 2	Year 2			