

## **AMERICAN RESCUE PLAN - PHASE ONE SPENDING PLAN**

- \$975.0 Million -

### **FIRST PILLAR**

# EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS \$567.9 million

The American Rescue Plan represents a once-in-a-generation opportunity to address LA County's most urgent inequities. This first pillar, "Emerging from the Pandemic Better than Before through Equity-Based Investments," makes investments that will increase housing for people experiencing homelessness, create more affordable housing, resource the Board's "Care First, Jails Last" vision, reduce the digital divide, and build wealth in communities that have historically been left out of generational wealth gains.

#### 1.1 Housing for People Experiencing Homelessness - \$400.0 million

Seize the moment to address LA County's urgent humanitarian crisis by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness.

Program	Description	Allocation (\$Millions)
Project Homekey 2.0	Through the State's Project Homekey program, create new interim and permanent supportive housing for individuals an families with complex health or behavioral health conditions who are experiencing homelessness by acquiring new hotels motels, and apartment complexes.	
Conversion of Interim Housing Units to Permanent Housing	Fund the conversion of existing interim housing units owned by LA County into permanent housing units, including permanent supportive housing, to support the countywide permanent housing shortfall.	\$113.2
Permanent Supportive and Interim Housing	Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on LA County-owned or city-owned or leased property, and by the strategic renovation of existing LA County facilities.	\$100.0
Rental Subsidies for Permanent Supportive Housing	Create permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by providing rental subsidies that can be used in the private rental market, for master leasing, and for project-based sites without rental subsidies, among other options, without any upfront capital costs.	\$30.0



Program	Description	Allocation
Intensive Case Management Services (ICMS) and Tenancy Support Services for Federal Voucher Holders	Provide Intensive Case Management Services (ICMS) and move-in assistance for approximately 1,500 federal subsidy recipients who are coming out of homelessness and matched to a permanent housing opportunity.	\$16.7
Homelessness Prevention	Support the Department of Health Services' (DHS) Housing for Health Homelessness Prevention Unit, a proactive, collaborative, data-driven effort to identify people in LA County who are at-risk of losing their housing and provide them with support services and flexible cash assistance to address an array of needs, including rent and utility arrears, and connection to mainstream services and benefits.	\$13.75
Interim Housing Operating Costs for Community-Based Sites	Support the operation of 261 interim housing beds in 10 different sites located throughout LA County, including at three new Recuperative Care Centers opened on DHS hospital campuses in response to COVID-19.	\$6.0
Interim Housing Operating Costs for Safe Landing Site	Support the Safe Landing Program, which provides interim supportive housing to people experiencing homelessness who can be diverted from jail or from the emergency room, including 24/7 admissions and onsite health and mental health clinical assessment and care.	\$4.25
Safe Parking	Establish five 20-space Safe Parking Program sites, one in each Supervisorial District, that would operate from January 2022 to December 2024 (24-months).	\$1.1

\$400.0

## 1.2 Reduce the Affordable Housing Shortfall - \$40.0 million

Reduce the Countywide affordable housing shortfall by investing in private affordable housing developments.

Program	Description	Allocation
Funding New Private Sector Affordable Housing Development	Supplement the annual Notice of Funding Availability, administered by the Los Angeles County Development Authority (LACDA), with additional funds to support more affordable housing developments in LA County.	\$40.0

\$40.0



#### 1.3 Care First, Jails Last - \$47.1 million

As a complement to Board-driven efforts to reverse the trajectory of a jails-first approach, including the Alternatives to Incarceration Initiative and Care First and Community Investments (formerly Measure J), expand the system of care, support decarceration, and provide community-based diversion, treatment, and reentry as an alternative to jails.

Program	Description	Allocation
Alternative Crisis Response	Jumpstart the Alternative Crisis Response, a multiagency effort led by mental health professionals and first responders to promote the appropriate care and treatment of people in crisis as a primary alternative to a law enforcement response or jail.	\$18.5
System of Care Expansion	Expand the LA County's community-based system of care for people experiencing serious mental illness and substance use disorder by facilitating service providers' capabilities and capacity.	\$10.5
Job Programs for Reentry Populations	Provide a variety of job placement programming for individuals returning from serving sentences in jail or prison, with a focus on women and the LGBTQI+ community, including the Careers for a Cause, Skills and Experience for the Careers of Tomorrow (SECTOR), and Fire Camp programs.	\$8.6
ODR Interim Housing Beds	Extend funding for the Office of Diversion and Reentry's (ODR) "Covid19 Jail Release," which are interim housing beds to provide housing for people who are experiencing homelessness and have severe mental illness and physical health issues who were released during pandemic-caused jail decompression.	\$5.0
Mapping Resources for Justice-Involved Populations	Develop a resource map of service networks for justice- involved individuals to identify assets and deficits that will inform the development of programs and services and raise awareness of the existence of these programs and services for this population.	\$1.5
Bed Availability Navigator System	Develop a mobile application (app) for first responders and system navigators that will conduct a needs-assessment, identify the nearest available appropriate facility, and facilitate the person's transport and intake.	\$1.5
Arts for Justice-Involved Youth	Support arts community-based organizations to provide arts for justice-involved youth in LA County detention and in justice- and system-impacted communities as a prevention measure, and fund organizations whose programs are deployed through a justice lens.	\$1.5



## 1.4 Digital Divide - \$12.0 million

Attack the Digital Divide so that all LA County residents can enjoy educational and economic opportunities and prosperity.

Program	Description	Allocation
Library Laptop and Hotspot Lending and WorkReady Programs	Add 1,400 Chromebook kits to the LA County Library's existing Laptop & Hotspot Loan program and fund necessary equipment, software, and licenses, with a focus on low-income communities and communities of color with limited access to broadband internet and devices.	\$3.4
Delete the Divide Initiative	Led by the Internal Services Department (ISD) and through an innovative public-private partnership model, Delete the Divide seeks to unify efforts to provide youth in disadvantaged communities with direct access to modern technologies, as well as, training and support services, educational programs, technical certifications, job shadowing, mentoring, corporate tours, paid work experience, academic scholarships, practical hands-on experience, and pathways to well-paying careers.	\$2.9
LA Community Impact Hubs	In partnership with the Greater LA Education Foundation, the Los Angeles County Office of Education (LACOE), private sector partners and nonprofits, support Teen Tech Centers as after-school spaces equipped with cutting-edge technology and staffed by youth development professionals who provide a safe, supporting learning environment.	\$2.0
Public Wi-Fi at LA County Parks	Install public Wi-Fi at 36 LA County parks that serve communities hardest hit by the pandemic and with the lowest rates of home broadband access.	\$1.5
LA County Library "Park and Connect" Program	Expand the Library's "Park and Connect" program by installing outdoor Wi-Fi antennas at 55 LA County libraries, which will offer public internet access in the library parking lots and adjacent public spaces.	\$1.5
Building a Better Connection for Older Adults	Through a partnership with theDepartment of Workforce Development, Aging and Community Services (WDACS) and the Aging Network, the program will provide a tablet computer designed for use by older adults, along with internet connection, technical assistance, and ongoing support.	\$0.7

\$12.0



#### 1.5 Breaking the Cycle of Intergenerational Poverty - \$19.8 million

Disrupt the cycle of poverty by building intergenerational wealth in communities with historically limited economic opportunities and relatively poor health and educational outcomes.

Program	Description	Allocation
Guaranteed Basic Income	Launch a Guaranteed Basic Income Pilot Program to improve the financial stability of populations most impacted by COVID by reducing destabilizing and catastrophic income volatility.	\$16.3
Volunteer Income Tax Assistance (VITA) for People Experiencing Homelessness	Work with homeless services providers to increase tax filings for homeless and formerly homeless individuals and families, prioritizing meeting the deadline for non-filers to receive federal and state stimulus checks.	\$2.3
Financial Coaching Partnerships	Establish a network of financial ambassadors to provide financial coaching and debt avoidance services for LA County residents impacted by COVID-19.	\$1.2

\$19.8

#### 1.6 Direct Community Investments - \$49.0 million

As a complement to other LA County efforts to fund community-based support and recovery, including Care First and Community Investment (formerly Measure J), work with a third-party administrator(s) to resource community-based organizations that provide pandemic recovery services related to justice-involved populations, healthy communities, and economic and workforce development.

Program	Description	Allocation
Trauma Prevention Partnerships	Grants to community-based organizations to support crisis response, violence disruption, and gang prevention and intervention.	\$20.0
Community Food Resource Grants	Grants to community organizations producing, distributing, or promoting culturally relevant food and services, including baby formula and essential supplies like diapers, to families who are unable to access or fully utilize sufficient food from other programs.	\$8.0
Capacity-Building Grants for Justice-Focused Community-Based Organizations	Grants to justice-focused community-based organizations to support strategic planning and assessment of post-pandemic programmatic operations, as well as strengthening fiscal, development, and fundraising capacity.	\$5.0



Program	Description	Allocation
Grants to Support Youth Workforce Development	Grants to organizations focused on creating jobs and career pathways for youth through direct grants, with a focus on youth in communities with disparate health and educational outcomes.	\$3.5
Grants to Community- Based Organizations Focused on Financial Wellbeing and Wealth Building in Low-Income and Immigrant Communities	Grants to community-based organizations and community development financial institutions that serve LA County's low-income communities of color, with a focus on intergenerational wealth-building, financial coaching, and homeownership.	\$3.5
Street Vending Collaborative for Health, Safety, and Economic Mobility	In partnership with community-based organizations that work closely with sidewalk vendors, launch a linguistically competent and culturally affirming campaign to educate vendors about public health and other regulatory standards, including safety measures to prevent the spread of COVID-19, and connect vendors with financial support necessary to obtain code-compliant carts and equipment.	\$3.5
Capacity Building for Immigrant-Focused CBOs	Grants to immigrant-focused community-based organizations to grow post-pandemic programmatic, fiscal, and fundraising capacity.	\$3.5
Legal Representation for Immigrants at Risk of Removal	To help stabilize the cultural and economic fabric of immigrant communities, support nonprofit legal services providers and community-based organizations that ensure due process to immigrants at risk of removal.	\$2.0

\$49.0



#### **SECOND PILLAR**

## BUILDING A BRIDGE TO AN EQUITABLE RECOVERY \$239.68 million

The pandemic has caused untold harms in our County, but those living in low-income communities, communities of color, and places with relatively poor social determinants of health have borne the brunt. This second pillar, "Building a Bridge to an Equitable Recovery," recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most.

#### 2.1 Small Businesses, Entrepreneurs, and Nonprofits - \$70.5 million

Stabilize small businesses and entrepreneurs who are the cultural and economic engines of LA County, with a focus on investments in small businesses and entrepreneurs who have been excluded from past opportunities due to institutional racism, redlining, and language and cultural barriers; and support nonprofits that extend LA County's critical safety net infrastructure and played an outsized role in LA County's COVID-19 response.

Program	Description	Allocation
LA Regional COVID Fund: Small and Microbusiness Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to small businesses and microentrepreneurs, including veteran-owned businesses and disadvantaged businesses.	\$20.0
LA Regional COVID Fund: Nonprofit Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to nonprofits that provide safety net services in communities hardest hit by the pandemic.	\$15.0
Economic Mobility Initiative	In partnership with community development financial institutions and community-based organizations, target investment in communities with high proportions of disadvantaged businesses and close the gender gap in entrepreneurship to reduce poverty, create jobs, and spur growth and innovation, including but not limited to the creation of an entrepreneurship academy, mentorship, technical assistance, capacity building, revolving loan funds, recovery navigators, and other critical supports.	\$15.0
Keep LA Dining	Extend and expand LACDA's existing restaurant grant program, with a focus on equitable distribution of funding to preserve businesses in communities that lack access to traditional forms of capital.	\$10.0
Small Business Rent Relief	Support small businesses (and their landlords) in unincorporated areas who are struggling to pay rent due to COVID-19.	\$7.5



Program	Description	Allocation
Legal Aid for Small Business Owners	In partnership with nonprofit legal services providers, offer legal advice and landlord-tenant support for income-qualified small businesses.	\$1.5
"Shop Local" Campaigns	Partner with local chambers of commerce on hyperlocal campaigns to encourage consumers to return to vital small business corridors, with emphasis on the unincorporated areas.	\$1.0
Safer at Work	Extend and expand the Safer at Work campaign, a public education campaign to improve compliance with public health orders, and the PPE for Small Business Program, which provides much needed personal protective equipment to micro and small enterprises.	\$0.5

\$70.5

#### 2.2 Arts and the Creative Economy - \$21.25 million

Address the impacts of the pandemic on the arts and the creative economy, one of the most economically significant and hardest-hit sectors, while leveraging the unique capacity of arts and culture to catalyze our region's economic recovery, civic connectivity, and community wellbeing.

Program	Description	Allocation
Arts Relief and Recovery Grants to Nonprofits and Individuals	An arts recovery grant fund to support nonprofit arts organizations and social service/social justice organizations that engage the arts to meet the needs of their often-vulnerable constituents to support recovery due to COVID-19 related closures, interruptions, losses, and new health protocols.	\$12.0
Creative Works Jobs for Artists	Engage artists, intermediaries, and cultural organizations to develop artist-led projects and public programs.	\$5.0
Reopening Culture, Tourism, and Marketing Initiative	Partner with the cultural community, as well as LA Tourism, Metro, and other agencies, on a communications outreach campaign to increase information, marketing, and promotion of arts and cultural activities in the LA County region. This effort would also provide funding and other marketing support to diverse arts organizations and ethnic media; strengthen digital and communications infrastructure and assets used to promote arts and culture in a regional campaign to boost reopening and to support the recovery of the arts and creative economy.	\$1.9



Program	Description	Allocation
Creative Career Pathways for Youth	Funding for programs at LA County Parks' Innovation Labs that prepare youth for careers in arts and media, so that youth who have historically experienced barriers to accessing these careers are job-ready as the economy recovers and stabilizes.	\$1.6
Arts Education Program for Vulnerable LA County Schools	Support innovative programs offered by the Los Angeles County Museum of Art (LACMA) in partnership with schools, public libraries, community centers and artists, including Creative Classrooms, Communities Create LA!, Mobile Arts, K- 12 Free Transportation, Evenings for Educators, and Teaching Artist Training	\$0.75

\$21.25

## 2.3 Employment Opportunities for Workers and Youth - \$37.0 million

Create opportunities for under-skilled and hard-to-employ workers to secure employment in the post-pandemic economy, with an emphasis on workforce development opportunities for LA County's youth.

Program	Description	Allocation
Pandemic Recovery Rapid Reemployment	In partnership with community-based organizations, labor, and educational partners, support individuals and businesses in the economic recovery through immediate, rapid re-employment, targeting recovery-focused industries.	\$20.0
High Road Training Partnerships	Expand and build new pre-apprenticeships and apprenticeships in the areas of health care, advanced manufacturing, construction, film and digital media, early childhood education and early care, social/human services, transportation and warehousing, bioscience, and information technology.	\$9.0
Youth@Work	Increase capacity for the Youth@Work program, which offers youth in priority populations, including but not limited to foster, probation, and LGBTQI+ youth, paid enrichment training, and work experience in public, non-profit, and private organizations in high-growth industry sectors.	\$5.0



Program	Description	Allocation
Fair Chance Campaign	Provide funding for the existing Fair Chance Campaign to increase employment of justice-involved individuals, while also providing incentives to employers.	\$2.0
Wraparound Services for Critical Employment Initiatives	Support rapid re-employment and high-road training partnerships by offering wraparound supports while in training, including stipends, childcare, mentoring, support with housing, help with technology barriers, and other case management.	\$1.0

\$37.0

#### 2.4 Stable Housing - \$18.5 million

Complement substantial existing federal and state rental relief and homeowner resources with hyperlocal financial support and outreach to ensure those most at risk of eviction and disruptive displacement remain in their homes.

Program	Description	Allocation
Stay Housed LA County	Expand and sustain Stay Housed LA County, a first-of-its-kind partnership between LA County, community-based organizations, and nonprofit legal services providers to provide outreach, education, full-scope legal representation, and emergency rental assistance to low-income residents facing eviction.	\$12.0
LA County Mortgage Relief Partnership	As a complement to state and federal mortgage relief, offer United States Department of Housing and Urban Development (HUD)-certified foreclosure prevention counseling and mortgage relief to property owners of 1-4 units and financial assistance for residents in areas of naturally occurring affordable housing, with a high risk of displacement and gentrification.	\$5.0
Landlord-Tenant Mediations	Through a partnership led by WDACS with the Department of Consume and Business Affairs (DCBA), city agencies, and community-based organizations, provide additional funding and capacity to help landlord and tenants arrive at mutually agreeable outcomes to avoid disruptive displacements resulting from pandemic-related economic hardships.	
Tenant Protections Hotline and Small Claims Advisor Program	Provide additional funding for DCBA's Tenant Protections Hotline and its Small Claims Advisor program as they field inquiries from tenants and landlords seeking to understand their rights and responsibilities, as well as the required judicial process under new state laws for unpaid rent during the pandemic.	\$0.5

\$18.5



## 2.5 Healthy Families - \$49.13 million

Support LA County families by funding our network of childcare providers, creating healthy childhood environments, and providing families with needed support to thrive post-pandemic.

Program	Description	Allocation
Childcare Providers Grants and Incubator Program	Expand the existing Child Care Provider Grant program offered by LACDA and establish a training institute to provide entrepreneurial and industry-specific training for individuals who want to launch childcare provider businesses, and support individuals to hire qualified employees. Institute graduates would receive startup grant funding for their businesses.	\$20.0
Home Visiting Services	Through the Department of Public Health's (DPH) Maternal, Child, and Adolescent Health Programs, provide supportive home-based visitation services to high-risk, low-income pregnant and parenting families, including perinatal and parental support, education, and empowerment; regular screenings and assessments for mental health symptoms and early child developmental delays; as well as referrals and linkages to community and government services.	\$9.2
Recreation and Aquatics at LA County Parks	Address the devastating impacts of COVID-19 and provide much- needed healing and community connection through youth recreational and aquatics programming at LA County parks in areas most impacted by the pandemic.	\$8.8
Healthy Food Kickstarter Program	Provide grants and technical assistance to entrepreneurs seeking to establish healthy food outlets in low-income communities and communities of color to support the long-term resiliency of the healthy food supply chain in those communities.	\$5.0
Nurse Family Partnership	Supplement funding for DPH's Nurse-Family Partnership Program, which provides regular visits by specially trained nurses for young, first-time mothers and mothers-to-be in foster care starting in early pregnancy and continuing through the child's second birthday.	\$2.7
Market Match	Provide grants to Market Match or similar healthy food incentive programs to subsidize the purchase of healthy food among low-income families, reducing the effect of economic pressure to purchase unhealthy food.	\$2.0



Program	Description	Allocation
LA County Library Early Literacy and Education	Support LA County Library early literacy and educational programs, including the LA County Library's Student and Tutors Reading Achieving Success (STARS), the Reading Machine program, the LA County Library MakMo, and the School Readiness Program	\$1.43

\$49.13

## 2.6 Addressing Trauma and Violence - \$10.7 million

Address the devastating impacts of violence and trauma, which have been exacerbated by the economic and isolating effects of the pandemic.

Program	Description	Allocation
Domestic Violence Shelter-Based Program	Provide supplemental funding to 18 contracted agencies to provide 24-hour shelter, food, clothing, basic needs, case management and counseling to survivors of domestic violence.	\$8.0
Small Dollar Loans and Grants for Domestic Violence Survivors	Provide survivors of domestic violence with small-dollar grants and interest-free loans to pay for relocation expenses, medical bills, and other costs necessary to secure financial independence.	\$1.4
Increase Capacity to Address Pandemic- Related Hate	Led by WDACS's Human Relations Commission, fund efforts to address and end hate, bias, and discrimination, with a focus on Asian Americans and Pacific Islanders and Native Hawaiian and Pacific Islander (AAPI/NHPI) communities subjected to increased hate-based violence as a result of the COVID-19 pandemic.	\$1.0
Domestic Violence Experts for DCFS Hotline	Co-locate domestic violence experts at the Department of Children and Family Services (DCFS) Hotline to educate hotline operators about the nuances of working with sufferers of domestic violence and assist hotline operators screen callers in real time.	\$0.3

\$10.7



#### 2.7 Food Resources - \$32.6 million

Provide for the basic needs of individuals, families, and older adults so they can focus on their personal pandemic recovery journeys.

Program	Description	Allocation
Elder Nutrition Program+	Additional support for WDACS' Elder Nutrition Program+, which provides free nutritious meals to low-income seniors, operated in partnership with community-based and nonprofit organizations.	\$17.3
Grocery Voucher Program	Through an existing public-private partnership involving over 40 community-based organizations, provide grocery gift cards (either physical or online app) to low-income individuals and families who do not qualify for CalFresh or other long-term food support programs.	\$10.0
Food for People Experiencing Homelessness	Continue the existing program, administered by DHS in partnership with LAHSA, the Department of Mental Health (DMH), and nonprofit service providers, to distribute bagged meals to people experiencing homelessness using homeless outreach workers to reduce potential for COVID spread.	\$4.8
Food Assistance Awareness Campaign	Extend an existing LA County communications program to implement paid media campaigns and increase public awareness of sustainable food assistance programs.	\$0.5

\$32.6



## **THIRD PILLAR**

## FISCAL STABILITY AND SOCIAL SAFETY NET \$167.42 million

Throughout the pandemic, LA County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and departmental curtailments. The third pillar, "Fiscal Stability and Social Safety Net," recognizes the need to ensure LA County's infrastructure of last resort – the "safety net" – is on firm financial footing as we emerge from the pandemic.

#### 3.1 Shoring Up LA County's Safety Net - \$77.32 million

Shore up LA County's safety net by funding critical pandemic-related services.

Program	Description	Allocation
Disaster Services Workers and Pandemic-Related Costs	Fund LA County's ongoing disaster services worker program, which provides essential services, from support for people experiencing homelessness, to food distribution, to the distribution of personal protective equipment and other critical supplies, and pay for COVID-19-related costs incurred by departments to meet public health mandates.	\$65.0
Advanced Provider Response Units (APRU)	Expand funding for the Fire District's APRU program, which partners a nurse practitioner with a firefighter paramedic on a specialty response unit that targets low-acuity patients, primarily in underserved areas, in an effort to treat patients in place and reduce unnecessary ambulance transports and Emergency Room visits.	\$8.1
Administrative Costs	Funding for centralized administrative costs, including equity tool development, website design, data, auditing, and associated costs.	\$4.22

\$77.32

#### 3.2 Hyperlocal and Community-Based Outreach - \$17.6 Million

Push information regarding services and resources to the community, through community members, to ensure equitable access to all.

Program	Description	Allocation
Community-Based Outreach	Support for community-based partnership, <i>promotores</i> programs, community health workers, and community ambassador programs to ensure local communities are aware of recovery resources and services as they emerge from the pandemic.	\$15.0



Program	Description	Allocation
Ethnic and Hyperlocal Media	Continue investments in and outreach to hyperlocal and ethnic media outlets to push critical pandemic and recovery information to all communities and sustain ethnic media competencies and connections established by the LA County Joint Information Center.	\$2.6

\$17.6

## 3.3 Support the Sustained Public Health Response to COVID-19 - \$22.5 million

Support a sustained public health response to ensure all residents are safe from COVID-19.

Program	Description	Allocation
Public Health Emergency Funding	Support the public health response to critical and emerging pandemic needs where no other funding source is available, including but not limited to quarantine and isolation housing, surveillance, and contact tracing.	\$20.0
Sanitation Services for People Experiencing Homelessness	Provide sanitation and garbage collection services for people experiencing homelessness to ensure clean public spaces and prevent the spread of disease.	\$2.5

\$22.5

## 3.4 Capital Programs - \$50.0 million

Fund capital costs for the infrastructure necessary to meet LA County's most serious challenges.

Program	Description	Allocation
Capital Programs	Fund one-time capital construction costs for projects that increase LA County's capacity to provide public health, health care, alternatives to incarceration, and safety net services.	\$50.0

\$50.0