

Homeless Initiative Quarterly Report No. 10 – As of July 13, 2018

Status of Strategies to Combat Homelessness

(H) after Strategy Name indicates strategy is eligible to Measure H funding.

Acronyms are spelled out in full at first mention; see appended chart for full list of acronyms.

<p style="text-align: center;">Strategy Implementation Date (Actual or Target)</p>	<p style="text-align: center;">Status</p>	<p style="text-align: center;">Next Steps</p>
<p>PREVENT HOMELESSNESS</p>		
<p>A1: Homeless Prevention Program for Families (H)</p> <p><u>Actual Implementation Dates:</u> Phase 1: May 2016 Phase 2: November 2016</p>	<ul style="list-style-type: none"> • With guidance from Housing and Urban Development (HUD) Technical Assistance and USC’s Homeless Policy Research Institute, all three (3) population-specific prevention targeting tools have been updated for providers to use for FY 2018-19. • Technical Assistance (TA) – the Los Angeles Homeless Services Authority (LAHSA) continues to meet with HUD TA on a weekly basis to discuss creating a Diversion screening tool, as well as training on Diversion for funded providers. Two training videos were created to show providers what diversion looks like in practice. • Prevention Scope of Required Services was created for LAHSA-funded Prevention & Diversion providers which streamlines and clearly communicates what expenses are allowable in prevention programs. • Lawyers Preventing and Ending Homelessness Program (PEHP) provided legal training to all Los Angeles Homeless Services Authority (LAHSA)-funded prevention providers. This is the first in a series of trainings that PEHP will provide. This first training was an overall overview of the legal landscape. 	<ul style="list-style-type: none"> • LAHSA will continue to work with HUD Technical Assistance to enhance the diversion screening tool and create a training on diversion. • LAHSA, in partnership with legal partners, will continue to provide legal services training. • LAHSA plans to implement, or establish and implement, learning communities for prevention providers to provide hands on guidance and support.
<p>A2: Discharge Planning Guidelines</p> <p><u>Actual Implementation Date:</u> June 2017</p>	<ul style="list-style-type: none"> • The Discharge Planning Guidelines have been developed and are available to all government and private agencies. 	<p>Chief Executive Office-Homeless Initiative (CEO-HI) will continue to work with agencies interested in implementing the Guidelines.</p>

<p>A3: Housing Authority Family Reunification Program</p> <p><u>Actual Implementation Date:</u> March 2016</p>	<ul style="list-style-type: none"> • Los Angeles Sheriff Department (LASD) continues to screen and refer potential clients from in-custody population, prior to release. • Probation continues screening and referring homeless individuals, served at Probation area offices adjacent to A3 providers, who fit the criteria for A3 participation. 	<p>Lead agencies will continue to expand outreach efforts to identify supervised persons who can qualify for, and benefit from this program.</p>
<p>A4: Discharges from Foster Care and Juvenile Probation</p> <p><u>Actual Implementation Date:</u> Phase 1: January 2018</p> <p><u>Target Implementation Date:</u> Phase 2: August 2018</p>	<ul style="list-style-type: none"> • Phase 1 – Partnership with the Youth Coordinated Entry System (YCES): <ul style="list-style-type: none"> ○ Co-location of YCES Lead agencies at Department of Children and Family Services (DCFS) Regional Offices has been expanded to all Service Planning Areas (SPAs). ○ Funded pilot in SPA 2 serving AB 12 youth has resulted in 17 young people being housed, with an additional 8 more young people targeted for housing by the end of July 2018. ○ Funded pilot in SPA 3 serving youth at Camp Rocky has resulted in 5 young people being housed upon release from camp. Several additional young people are in the pipeline, on probation awaiting release from camp custody. • Phase 2 – Strengthened internal discharge planning policy and, potentially, additional staffing focused on homelessness: <ul style="list-style-type: none"> ○ A DCFS Policy “For Your Information” (FYI) was completed, and will be used by the Children’s Social Worker staff as a guide and learning tool for implementation of the DCFS discharge planning policy which DCFS is strengthening based on the work of the Strategy A4 workgroup. Strengthened policy consists of beginning the discharge planning process sooner and conducting more comprehensive assessments of a youth’s needs upon discharge. ○ The Probation Department’s discharge planning policy is under review by upper management and the Labor Relations Representatives. ○ DCFS has applied for the HUD Family Reunification/Transition Age Youth (TAY) housing vouchers to secure additional, permanent housing for youth in care, as well as, those who have been emancipated from foster care. 	<ul style="list-style-type: none"> • Continue to monitor implementation of CESY and DCFS/Probation Pilots. • Continue internal processes to implement strengthened discharge policies in both DCFS and Probation.
<p>A5: Homeless Prevention Program for Individuals (H)</p>	<ul style="list-style-type: none"> • Prevention Tools – With guidance from HUD, LAHSA updated all three population-specific prevention targeting tools, which will be sent out to providers to use for this new program year (FY 2018-19). 	<ul style="list-style-type: none"> • Learning Communities – There are plans to implement learning communities for prevention

<p>Actual Implementation Dates: Homeless prevention services: February 2018</p> <p>Legal services for people at risk of homelessness: March 2018</p>	<ul style="list-style-type: none"> • Prevention Scope of Required Services (SRS) – A revised SRS was created for LAHSA-funded Prevention & Diversion providers. The new SRS provides Prevention & Diversion contractors clearer, more streamlined program guidance, as well as better instruction related to allowable financial costs. • Technical Assistance (TA) – LAHSA continues to meet with HUD TA on a weekly basis to discuss creating a Diversion screening tool, as well as training on Diversion for funded providers. Two training videos were created to show providers what diversion looks like in practice. • LAHSA Legal Services partners have provided training for providers on the unlawful detainer/eviction process. 	<p>providers. The purpose is to provide hands-on guidance and assistance as well as to address system barriers.</p> <ul style="list-style-type: none"> • LAHSA will continue to work with HUD TA on a Diversion screening tool. • LAHSA will continue to work with HUD TA to create training on Diversion.
<p>SUBSIDIZE HOUSING</p>		
<p>B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI (H)</p> <p>Actual Implementation Dates: Phase 1: June 2016 Phase 2: October 2016</p>	<ul style="list-style-type: none"> • The Homeless Initiative, Departments of Health Services (DHS), Mental Health (DMH) and Public Health (DPH), Housing Authority of the County of Los Angeles (HACoLA) and LAHSA have focused on how to better connect participants receiving a Strategy B1 subsidy to the full array of countywide homeless services and permanent housing resources. • Continued to monitor approved Strategy B1 subsidies and disengagements. • Executed agreement with LAHSA providing Department of Public Social Services (DPSS) access to Homeless Management Information System (HMIS). • Met with Community-Based and Faith-Based Organizations to provide an update on Strategy B1 and explore potential partnerships that could enhance resources/services for General Relief Participants. 	<ul style="list-style-type: none"> • Continue to explore opportunities to transition Strategy B1 participants to other housing resources. • Provide HMIS access and training to DPSS Homeless Case Managers. • Continue to explore opportunities to integrate feedback from Lived Experience Advisory Group.
<p>B2: Expand Interim Assistance Reimbursement to additional County Departments and LAHSA</p> <p>Target Implementation Date: Phase 1: August 2018 Phase 2 : December 2018</p>	<ul style="list-style-type: none"> • CEO convened two meetings during this quarter with impacted departments/agencies to explore expansion of Interim Assistance Reimbursement (IAR). Workgroup determined implementation will be phased-in to test claiming and documentation process required to validate IAR claims. • DPSS will process IAR claims on behalf of County for Phase 1 using existing resources. Based on Phase 1, DPSS will determine if additional resources are needed to process IAR for Phase 2. • Phase 1 implementation of expanded IAR collection will target DHS Countywide Benefit Entitlement Services Team (CBEST) clients where subsidies and services are being provided through both Measure H and Housing and Disability Advocacy Program (HDAP) funding from the California Department of Social Services. 	<ul style="list-style-type: none"> • CEO will explore feasibility of automating claiming and documentation process between departments claiming IAR and DPSS who will process IAR claims on their behalf. • Continue to work with impacted departments/agencies to prepare for Phase 2 implementation.

	<ul style="list-style-type: none"> Phase 2 implementation will target remaining CBEST clients and other departments/agencies providing eligible services. 	
<p>B3: Partner with Cities to Expand Rapid Re-Housing (H)</p> <p><u>Actual Implementation Dates:</u> Housing and Jobs Collaborative (HJC): January 2016 LAHSA’s Family and Youth Rapid Re-housing: September 2016 LAHSA’s Single Adult Rapid Re-housing: July 2017</p>	<ul style="list-style-type: none"> A revised Scope of Required Services (SRS) was created for LAHSA-funded Rapid Re-housing (RRH) providers, which communicated clearer, more streamlined program guidance, as well as better guidance related to allowable financial costs. RRH Learning Communities are continuing to provide support to providers. Domestic Violence-Intimate Partner Violence (DV-IPV) Learning Communities are meeting monthly; in addition, the LAHSA DV Coordinator and RRH Coordinator meet monthly with the DV-IPV pilot providers. Providers are collaborating to create a universal referral sheet within the pilot to streamline referrals. LAHSA hosted an RRH boot camp on June 19th and 20th for providers’ direct line staff that are new to the field. Participants learned about housing retention barriers, and working with clients to overcome those barriers. The average amount of time boot camp attendees had been working in the field was about 4 months. LAHSA is in the beginning stages of launching the Shallow Subsidy Pilot, which will provide a rental subsidy to households exiting RRH whose primary barrier in achieving housing stability is their ability to pay rent. LAHSA is currently analyzing data on LA County’s RRH programs to better understand who this program will serve. A Request for Information (RFI) for the shallow subsidy program was released. Responses are due on August 6th. LAHSA is utilizing active contract management and providing ongoing technical assistance (TA) support as needed to providers. DHS has completed programmatic reviews for FY 17-18 for all contractors. LAHSA and DHS RRH providers referred participants in the program who require longer term supportive services to the Housing Choice Voucher (HCV) program and the HI Strategy D7 program for supportive services. LAHSA and DHS held calls with providers to discuss this long-term housing resource and provide step-by-step guidance on the application process. 	<ul style="list-style-type: none"> The RFP for the Shallow Subsidy Program will be released by the end of the first quarter of FY 2018-19. The program is estimated to begin in April 2019. RRH Learning Communities will continue to meet. DHS will finalize agreements to expand RRH with Culver City, Santa Monica, and Burbank in the coming months.
<p>B4: Facilitate Utilization of Federal Housing Subsidies (H)</p> <p><u>Actual Implementation Date:</u> May 2016</p>	<ul style="list-style-type: none"> HACoLA attended 18 meetings throughout the County to market its incentive programs and educate the public. These included the SouthLA Community Pop-up Event in Exposition Park, Homeless Connect Day at Lincoln Park, Puente Valley Inaugural Community Celebration in La Puente, and the 21st Annual Memorial Day Tribute at Arcadia County Park. 	<ul style="list-style-type: none"> Explore other marketing options. Continue to schedule HouseLA events. Expand marketing and outreach efforts, and recruit new landlords to participate in the incentive programs.

	<ul style="list-style-type: none"> • In April, HACoLA co-hosted HouseLA Events in Long Beach (in partnership with the Housing Authority of the City of Long Beach (HACLB) and Santa Monica (in partnership with the Housing Authority of the City of Los Angeles (HACLA). These events were held in collaboration with respective Board members. These events educated landlords about the incentive programs. • During the past quarter, HACoLA utilized the following new marketing strategies: movie theater advertisements, Facebook advertisements, and Google platform advertisements. 	
<p>B5: Expand General Relief Housing Subsidies</p> <p><u>Actual Implementation Date:</u> December 2017</p>	<ul style="list-style-type: none"> • In April 2018 and May 2018, DPSS met with DPH to discuss the financial and operational implications of access to Drug Medi-Cal funding for General Relief (GR) participants. • DPSS is currently assessing the Mandatory Substance Use Disorder Recovery Program (MSUDRP) savings resulting from implementation of the System Transformation to Advance Recovery and Treatment – Los Angeles County’s Substance Use Disorder Organized Delivery System (START-ODS) Program. Through START-ODS, most of the expenditures for MSUDRP treatment services are now payable by Medi-Cal. 	<ul style="list-style-type: none"> • Determination of final Fiscal Year (FY) 2017-18 MSUDRP savings that will be reinvested into Strategy B5. • Ongoing discussion with DPH around maximizing and leveraging Medi-Cal billing for MSUDRP.
<p>B6: Family Reunification Housing Subsidy (H)</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<ul style="list-style-type: none"> • Monthly Strategy B6 collaborative meetings at Children’s Court continue to be held. Partners attending include all contracted housing agency managers, Court Liaison, Community Development Commission (CDC), and DPSS. • Continued collaboration with Corporation for Supportive Housing on One Roof Leadership Institute for Supportive Housing and Child Welfare Partnerships. Through this work, collaborative had developed Memorandum of Understanding (MOU) and is jointly drafting the application for additional Family Unification Program subsidies made available through HUD Notice of Funding Availability (NOFA). • DCFS formed committee with DPSS staff to discuss housing services for mutual clients. 	<p>Continue efforts to increase the numbers of families reunified and housed through Strategy B6.</p>
<p>B7: Interim/Bridge Housing for Those Exiting Institutions (H)</p> <p><u>Actual Implementation Date:</u> October 2016</p>	<ul style="list-style-type: none"> • Meetings were convened by CEO-HI, with DCFS, DHS, LAHSA, and the Office of Child Protection (OCP) to discuss the possibility of converting DCFS Group Homes for use as B7 funded Bridge/Interim Housing. As a result, DCFS conducted initial outreach to contracted agencies to inquire if they would be interested in exploring 	<ul style="list-style-type: none"> • B7 lead agencies will continue to work on a centralized referral system to improve collaboration and ensure that each individual referred is

	<p>opportunities for B7 funding to serve youth exiting foster care and juvenile probation.</p> <ul style="list-style-type: none"> • Agencies that expressed interest in discussing alternative funding to support their programs were evaluated by LAHSA to identify appropriateness of programming at these sites. • A training presentation was provided to existing DCFS contractors on Youth CES, LAHSA Crisis Housing and Bridge Housing, LAHSA's RFSQ process, and LAHSA's Interim Housing RFP timeline. • To better connect participants with the appropriate level of care, LAHSA, DMH, and DHS meet regularly to discuss the status of current interim housing resources and ways to identify and place participants in the appropriate settings and to develop continuity across three elements in shelters: coordinated matching, Inter-agency referral systems, and Inter-agency facility standards. • DHS, DMH, and LAHSA hired "air traffic controllers," to coordinate and maintain the interim housing network and communication among the agencies to ensure clients are properly and adequately served. • To facilitate the collaboration between entities, a universal authorization and referral form was developed for LAHSA, DPH, DHS and DMH. This referral form facilitates the "warm handoff" of clients from one agency to another. • DPH-SAPC extended the allowable length of stay in Recovery Bridge Housing (RBH) from 90 days to 180 days for adults 18 years and older. The extension provides homeless clients additional time when needed to be matched to alternative or permanent housing. 	<p>admitted to the most appropriate bed, given their level of care needs.</p> <ul style="list-style-type: none"> • Interagency facility standards incorporating and building off of current County and city facility ordinances are being developed and will include a web-based application with implementation tools to standardize processes and allow for the sharing of facility review outcomes among lead agencies. • DHS, DMH, and DPH continue to work with faith-based organizations to expand B7 bed capacity and involve said agencies in related activities, such as annual conferences. • DPH-SAPC will continue to coordinate with referral agencies to ensure effective flow of clients from various institutions to RBH.
<p>B8: Housing Choice Vouchers for Permanent Supportive Housing</p> <p><u>Actual Implementation Date:</u> June 2016</p>	<ul style="list-style-type: none"> • On April 11, 2017, HACoLA was determined by HUD to be a shortfall agency due to federal funding limitations. HACoLA was required to suspend all vouchers and applications issued for the HCV. The suspension was lifted on February 5, 2018. Since then, HACoLA lifted the suspension on vouchers for the 211 voucher holders and 276 applicants who were affected by the cessation of leasing activities due to the shortfall. • LAHSA referred 500 chronically homeless families utilizing the Coordinated Entry System to HACoLA. Of those, 400 referred families were selected from HACoLA's waiting list and were issued an application for housing assistance. To date, 118 applications have been completed and returned to HACoLA. • HACoLA selected 2700 homeless households from its waiting list. These families self-identified as homeless and were provided special preference points to elevate their position on the list ahead of others. 	<ul style="list-style-type: none"> • Continue to refer voucher holders to the Housing Advisory Unit (related to CEO-HI Strategy B4) for housing locator assistance. • Continue to expeditiously process new contracts for voucher holders who have located housing. • HACoLA will continue dialogue with Compton, which has expressed interest in participating, to secure a commitment for FY 2018-19.

	<ul style="list-style-type: none"> • The entire 3200 selected households (LAHSA-referred and self-certified) received “homeless preference.” • For FY18/19, HACoLA secured commitments from Baldwin Park and Inglewood PHAs (10 vouchers each). Both PHAs are amending their Administrative Plans and reviewing interagency agreements in order to execute and receive Homeless Incentive Program (HIP) funding. 	
INCREASE INCOME		
<p>C1: Enhance the CalWORKS Subsidized Employment Program for Homeless Families</p> <p><u>Actual Implementation Date:</u> December 2016</p>	<ul style="list-style-type: none"> • The CalWORKS Subsidized Employment Program for Homeless Families continues to serve homeless Welfare-to-Work participants. 	<p>In FY 2018-19, the C1 Program will have a target of 200 subsidized employment placements.</p>
<p>C2: Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise (H)</p> <p><u>Implementation Dates:</u> Phase 1 (County adoption of Social Enterprise Preference Program): Actual – October 2016 County adoption of Social Enterprise Sub-contractor Preference Program: Target – November 2018</p> <p>Phase 2 (Complete Feasibility Study assessing capacity of Social Enterprises to perform as Alternative Staffing Organizations (ASOs):</p>	<ul style="list-style-type: none"> • Workforce Development, Aging and Community Services (WDACS) has been working with the seven workforce development boards (WDBs) to scale the LA:RISE program countywide. • A procurement process resulted in six (6) Social Enterprises (SEs) being awarded funding to provide 500 more individuals with LA:RISE employment services throughout the region in FY2018-19. Contracts were finalized in July. • SEs and America’s Job Centers of California (AJCCs) will begin a month of LA:RISE training on August 1, 2018. Training includes such topics as LA:RISE culture and model, intake and recruitment, data tracking and management, trauma-informed case management, job readiness assessments, employment pathways, employment retention services, contracting monitoring requirements, and budgets and invoicing. • WDACS finalized a regionwide LA:RISE data tracking mechanism and policies to be utilized by all WDBs. This will allow WDACS to report on regionwide program data. • Roberts Enterprise Development Fund (REDF) is completing its feasibility study assessing the capacity of existing SEs to serve as Alternative Staffing Organizations (ASOs). 	<ul style="list-style-type: none"> • SEs and AJCCs continue month-long training on LA:RISE followed by monthly LA:RISE Academy trainings to improve delivery of employment services to people experiencing homelessness. • FY 2018-19 LA:RISE program enrollments will begin August 15, 2018. • Between September 2018 and November 2018, WDACS will engage AJCCs countywide in training on serving people experiencing homelessness via LAHSA’s Centralized Training Academy.

<p>Target – September 2018.</p> <p>Phase 3 (Place DPSS Transitional Subsidized Employment (TSE) participants with ASOs): Target – November 2018 (pending results of Phase 2)</p> <p>C7: Subsidized Employment for Homeless Adults (H)</p> <p><u>Implementation Dates:</u></p> <p>Phase 1 (Expand LA:RISE model): Actual – July 2017 - June 2018</p> <p>Phase 2 (Scale LA:RISE Countywide): Target – July 2018 - June 2019</p>		
<p>C3: Expand Targeted Recruitment and Hiring Process to Homeless/Recently Homeless People to increase Access to County Jobs</p> <p><u>Actual Implementation Dates:</u> Phase 1: October 2016 Phase 2: May 2017</p>	<ul style="list-style-type: none"> • As of June 30, 2018, 34 formerly homeless individuals have been hired by the County through DHR’s TempLA Registry. • In April, DHR participated in the Homeless Service Professionals Job Fair at LA Trade/Technical College and presented at the Housing Summit on pipelines for employment in the County. • In June, DHR attended the 17th Annual "Achieving Your Goal" Career Fair at the LA Mission in Downtown Los Angeles, where many of their clients are experiencing homelessness. • DHR also presented to the Department of Rehabilitation Van Nuys Foothill District Office staff and vendors. Many of their vendors provide services to people experiencing homelessness. 	<p>Continue to expand DHR’s network and outreach to Community Based Organizations (CBOs) and SEAs to promote the County, engage them in partnering with the County, and help more participants obtain permanent County employment.</p>

<p>C4, C5, C6: Countywide Benefits Entitlement Services Teams (CBEST) (H):</p> <p>C4: Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness</p> <p>C5: Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or at Risk of Homelessness</p> <p><u>Actual Implementation Date:</u> April 2017</p> <p>C6: Targeted SSI Advocacy for Inmates</p> <p><u>Actual Implementation Date:</u> December 2017</p>	<ul style="list-style-type: none"> • DHS staff, in collaboration with DPSS, DMH, and Inner-City Law Center, held two 5-day CBEST “Bootcamps” for contracted staff in April and June 2018. • Comprehensive Health and Accompaniment Management Platform (CHAMP) training provided to clinical staff from DHS and DMH. • CBEST teams in SPA 3 received training on Foster Youth and SSI from the Alliance for Children’s Rights in preparation for upcoming pilot with DCFS in assisting youth transitioning out of foster care with disability applications. • CBEST teams received Medical Records 101 training from Inner City Law Center and DHS Doctor specializing in SSI Benefits documentation. • Case Conferencing continues to occur on a weekly or bi-weekly basis. • Annual monitoring visits of each CBEST contracted provider concluded on 6/30/2018. • DHS continues to host monthly and quarterly advisory group meetings with partner departments - Department of Military and Veterans Affairs (DMVA) DPSS, LASD, and DMH. • CBEST clinical staff, including DHS and DMH staff, are now co-located at each community-based site and DMH directly- operated clinics. • CBEST has successfully tested and implemented its second round of process improvement cycles, including the implementation of standardized processes and procedures, weekly application clinics and monthly case conferences 	<ul style="list-style-type: none"> • DHS, in partnership with DCFS and CBEST SPA 3 team, is launching a pilot to serve foster youth transitioning out of the foster care system in SPA 3. • DHS and CBEST will launch a CBEST pilot to serve hospital patients at Rancho Los Amigos spinal cord injury clinic. • CBEST SPA 5 team will co-locate benefits specialists on the VA- West Los Angeles campus to assist veterans with SSI/SSDI applications and provide support to VA staff with Veterans Benefits applications. • DHS will host a community stakeholder meeting in FY 2018-19.
<p>PROVIDE CASE MANAGEMENT AND SERVICES</p>		
<p>D1: Model Employment Retention Support Program</p> <p>Actual Implementation Dates: Phase 1: January 2017 (DPSS Lead) Phase 2: July 2017 and on-going (WDACS Lead)</p>	<ul style="list-style-type: none"> • WDACS continued to develop and implement employment retention supports for people experiencing homelessness through the countywide roll out of the LA:RISE employment program. • Strategies that LA:RISE collaborating partners employed to assist participants to retain employment include: <ul style="list-style-type: none"> ○ Ongoing communication with newly-employed individuals to provide support and identify potential on-the-job challenges. ○ Continued soft skills development and coaching to support newly-employed individual’s in successfully managing relationships with co-workers and supervisors. 	<ul style="list-style-type: none"> • Award 25 contracts to six Social Enterprises (SEs). Engage 11 additional One Stops to pair with SEs to provide LA:RISE services. • Strengthen newly-engaged SEs and AJCCs through month-long LA:RISE training including in Employment Retention Supports (August 2018). • Continue to plan with CEO-HI the Homeless Employment Task Force to develop and broaden homeless

	<ul style="list-style-type: none"> ○ Implementation of 30, 60 and 90-day employment retention incentives for newly placed individuals to stay on the job and continue to stay in touch with One-Stop career development specialist and Personal Support providers to receive on-going support services and career advancement support. ○ Continued career counseling and support of continued education and training to encourage and support promotion. ● As a part of an employment and homelessness taskforce that will soon be initiated by the CEO, WDACS is working with CEO HI to determine how the employment retention model employed in LA:RISE and elsewhere can be implemented by County departments, homeless services providers, and other entities providing workforce development programming for people experiencing homelessness. 	<p>employment retention strategies beyond LA:RISE and across multiple County departments and stakeholders.</p>
<p>D2: Expand Jail In Reach (H)</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<ul style="list-style-type: none"> ● D2 Planning/collaboration meetings were held during this quarter in conjunction with the Office of Diversion and Reentry (ODR), Housing for Health, LASD, and DHS Correctional Health staff. ● Contracted agencies are working to maintain a staffing level of 12 total case managers under D2. Recruitment of new hires as well as jail clearances for staff, are ongoing. ● A Care Coordination Plan form was developed for case managers, which includes all D2 data metrics and details on the housing plan and other services in the client's release plan. ● Discussions continued with LAHSA to improve the functionality of the Clarity D2 program in order for D2 to move from manual tracking to tracking in Clarity. ● DHS Clinical Social Workers conducted a care coordination training for D2 agency case managers and supervisors on the use of the new Care Coordination Plan form and changes in the use of Clarity to document client contacts and services. ● D2 staff continued to strengthen partnerships and referral mechanisms with various community agencies during this reporting period. 	<ul style="list-style-type: none"> ● In-reach agencies to continue recruitment for vacant case manager positions. ● Implement transition to Clarity data tracking.
<p>D3: Supportive Service Standards for Subsidized Housing</p> <p><u>Target Implementation Date:</u> March 2019</p>	<ul style="list-style-type: none"> ● In July 2018, LAHSA added a new staff member to co-facilitate the leading of this strategy. ● LAHSA will invite the smaller public housing authorities in the County to participate in the process of developing standards for supportive services in subsidized/permanent supportive housing. 	<ul style="list-style-type: none"> ● LAHSA is currently working to schedule a meeting of County Department representatives and other stakeholders. ● In Fall 2018, LAHSA and the Workgroup will create draft standards.

		<ul style="list-style-type: none"> • LAHSA will set up community meetings to gather input from permanent supportive housing (PSH), provider agencies, and PSH residents with lived experience.
<p>D4: Regional Integrated Re-entry Networks – Homeless Focus (H)</p> <p>Target Implementation Date: TBD: New date will be identified subsequent to upcoming meeting between CEO-HI, DHS, and LASD to revisit this strategy.</p>	<ul style="list-style-type: none"> • In response to the reprogramming proposal submitted by D4 leads to CEO-HI, a meeting was held to discuss the best use of D4 funds. The meeting resulted in an agreement among DHS-Housing for Health, Correctional Health Services, LASD, and CEO-HI, that before a decision can be made, an information gathering process needs to take place to identify existing efforts and gaps in service for individuals experiencing homelessness. The information looks at programs/initiatives that serve the homeless justice involved individuals both while incarcerated and post release. • A data collection document has been created to capture information from relevant programs including Jail Linkage, HI strategies B3, B7, C6, D2, D7 and E8, the Whole Person Care (WPC) Reentry program, and Office of Diversion and Reentry programs. 	<ul style="list-style-type: none"> • Brief and solicit input from Board Deputies and external stakeholders on the restructuring of D4.
<p>D5: Support for Homeless Case Managers</p> <p>Implementation Dates: December 2016-July 2018: Alternate Public Defender (APD), Chief Executive Office (CEO), Child Support Services Department (CSSD), Department of Animal Care & Control (DACC), Department of Public Health (DPH), Department of Public Social Services (DPSS), LA County Library, Public Defender, and Workforce Development, Aging, & Senior Services (WDACS).</p>	<ul style="list-style-type: none"> • LAHSA conducted D5 Homeless Referral Trainings for County staff in April, May, and July 2018. • The following County Departments began submitting D5 Homeless Referrals during the past quarter: DACC and the CEO. • APD, CEO, CSSD, DACC, DPH, Library, and PD submitted 98 referrals to homeless service providers during the past quarter. • LAHSA assisted WDACS and the City of Los Angeles Aging Department in the launch of a pilot, focused on connecting older adults accessing meal programs with the homeless services delivery system. 	<ul style="list-style-type: none"> • D5 Homeless Referral Trainings will continue, so new County department staff can make appropriate referrals for people experiencing homelessness. • DPSS will start making D5 Homeless Referrals in August 2018. • WDACS will launch a co-location pilot with People Assisting the Homeless (PATH) and Volunteers of America Los Angeles (VOALA), in August 2018, at three of their Adult Protective Services offices.

<p>Target Implementation Dates: Winter 2018: Remaining applicable County Departments from which referrals for homeless services are appropriate.</p>		
<p>D6: Criminal Record Clearing Project (H)</p> <p><u>Actual Implementation Date:</u> January 2018</p>	<ul style="list-style-type: none"> • D6 funding was increased to include support for the LA County Homeless Court Program, thereby combining the Public Defenders and City Attorney's efforts in expunging records for our homeless neighbors. • 37 Criminal Record Clearing events were held; 7 were convened at faith based organizations. 	<ul style="list-style-type: none"> • Continue scheduling criminal record clearing events with CBOs and government agencies. • Continue development of homeless assessment status in the Public Defender's Client Case Management System. • Continue collaboration with Strategy D5 Support for Case Managers Referral System.
<p>D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (H)</p> <p><u>Actual Implementation Date:</u> July 2017</p>	<ul style="list-style-type: none"> • DPH-Substance Abuse Prevention and Control (DPH-SAPC): Began implementation of Client Engagement and Navigation Services (CENS) by screening and referring residents in supportive housing to substance use disorder treatment services. • DHS: Staff completed assessment of Phase I of the D7 flexible allocation funding requests for project-based PSH providers. • DMH: In May 2018, executed contracts with 3 Housing Full Service Partnership (FSP) providers to deliver Housing FSP services (specialty mental health services) to clients through D7 in 6 different PSH sites. • DMH: Hosted the first Housing FSP provider meeting. 	<ul style="list-style-type: none"> • DHS funding commitments for D7 Flexible Allocation funding will be made in July and August 2018. • DHS will lead an input session in Fall 2018 to obtain information on the need for services funding for existing PSH clients in scattered site housing. • DPH-SAPC will identify additional PSH sites to deliver CENS.
<p>CREATE A COORDINATED SYSTEM</p>		
<p>E1: Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits</p>	<ul style="list-style-type: none"> • CEO-HI appointee to West Los Angeles Veterans Affairs (West LA VA) Campus Oversight and Engagement Board continues to participate as ex-officio Board member and provide input on the development of the West LA VA campus to strengthen access and connection to resources. • CBEST continues collaboration with the SSA to maximize effectiveness of working relationship with SSA and streamline SSI application process for disabled homeless individuals. 	<ul style="list-style-type: none"> • Continue collaboration with SSA and monitoring of administrative processes developed for CBEST. • Continued coordination with VA, DMVA, Veterans' Service Organizations, and DHS to continue exploring opportunities for enhanced

<p><u>Actual Implementation Dates:</u> Advocacy with SSA – April 2017 Advocacy with VA – December 2017</p>		<p>partnership and collaboration to streamline application processes for Veterans benefits.</p>
<p>E2: Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services</p> <p><u>Actual Implementation Date:</u> July 2017</p>	<ul style="list-style-type: none"> • As part of the implementation of the Drug Medi-Cal Organized Delivery System (DMC-ODS), DPH-SAPC developed and executed the Provider Incentive Framework that aims to provide high quality care to patients. • DPH-SAPC developed SUD-specific care improvement areas/performance standards, with the initial incentives focused on benefits acquisition and accurate data entry. • DPH-SAPC enhanced the Service Bed & Availability Tool (SBAT) to incorporate additional filtering options that reflect provider agencies' abilities to provide population-specific services to clients, such as those with disabilities and the Lesbian Gay Bisexual Transgender Queer (LGBTQ) community. • DPH-SAPC has retained a consultant to review the existing financing formula and fiscal structure, and recommend rate adjustments (if applicable). 	<ul style="list-style-type: none"> • Develop rates for new levels of care/services that will be submitted to the Department of Health Care Services (DHCS) in the Fall of 2018. • Expand the Field-Based Services (FBS) program to incorporate expanded service components that may include in-home treatment services, targeting populations that have been historically difficult to reach. • Conduct regional workshops and individualized technical assistance to providers to support: 1) obtaining DMC certification; and 2) improving business capacity and treatment delivery. Telehealth will be considered to expand access to services for beneficiaries.
<p>E3: Creating Partnerships for Effective Access and Utilization of ACA Services by People Experiencing Homelessness</p> <p><u>Target Implementation Dates:</u> The one remaining WPC program will be implemented in Summer 2018.</p>	<ul style="list-style-type: none"> • Implemented 15 out of 16 WPC programs serving: high-risk homeless populations, justice-involved populations, individuals with serious mental illness (SMI), high-risk pregnant women, individuals with SUD, people with chronic medical conditions who have frequent hospital admissions, and a legal medical partnership program. • Continued design improvements for CHAMP to streamline the client platform to reduce barriers for program placement, improve client care, and increase data quality. • Finalized data use agreements with the Health Plans. • In June, hosted a WPC-wide annual meeting to provide an overview of the programs' progress as well as an opportunity to provide input on WPC's strategic plan. 	<ul style="list-style-type: none"> • Finalize data use agreements with community-based organizations. • Integrate WPC and Housing for Health's CHAMP databases. • Implement comprehensive training for new Community Health Workers (CHWs), including development of an intensive six-week long training program. • Continue program improvement efforts across all WPC programs to

<p>Strategies involving Health Home opportunities will be implemented in 2019.</p>		<p>build capacity, increase enrollments, and improve care coordination.</p>
<p>E4: First Responders training</p> <p><u>Actual Implementation Date:</u> October 2016</p>	<ul style="list-style-type: none"> • First Responders training classes have expanded and First Responders training curriculum has been integrated into trainings for new outreach case workers and case managers. The initial training sessions with non-First Responders personnel is scheduled for September 20, 2018. • LASD continues to attend various events to discuss and promote the LASD First Responders Training. 	<ul style="list-style-type: none"> • The Homeless First Responder training session will continue as part of the LASD Patrol School. A class has been scheduled for August 14, 2018. • The Homeless First Responder training class has been integrated into the training for new outreach case workers and case managers, for the first time. A class is scheduled for September 20, 2018.
<p>E5: Decriminalization Policy</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<p>LASD continues to disseminate Homeless Policy and Newsletter to all law enforcement personnel.</p>	
<p>E6: Countywide Outreach System (H)</p> <p><u>Actual Implementation Date:</u> March 2017</p>	<ul style="list-style-type: none"> • LAHSA and the Health Agency continued to host meetings with agencies contracted for E6 Multidisciplinary Teams (MDT) and Outreach Coordination to discuss MDT implementation and outreach coordination plans for each SPA. • Processes continued to launch LA-HOP, the Countywide web-based portal for requests for outreach and coordination of outreach activities. The portal was launched Countywide on July 19, 2018. • During this reporting period, internal testing and external training for outreach workers and outreach coordinators for the Homeless Outreach Portal (LA-HOP) was completed. • E6 lead agencies convened several meetings and trainings, and technical assistance sessions with County, city and other key partners to discuss ways to better coordinate, collaborate, and enhance the efficacy of street-based engagement activities and connections to services, and various housing options ranging from shelter to supportive housing. • Discussions took place to identify a process for outreach teams to directly access interim/bridge/crisis housing beds and permanent housing, and to connect clients to DMH services. 	<ul style="list-style-type: none"> • Continue recruitment, onboarding, and training of E6 staff. • Continue technical assistance for contracted community-based agencies. • The Health Agency and LAHSA will continue to plan and implement collaborative training strategies for all outreach staff including those not funded under Measure H. This will provide a shared training foundation and increased opportunity for collaboration and coordination for all outreach teams. • The Health Agency and LAHSA will continue to explore, with stakeholders, how to best deploy

	<ul style="list-style-type: none"> • The Health Agency conducted/completed on-site contract monitoring for all E6 DHS contracted providers. • LAHSA continues to explore different tools to improve the ability to report location-based outreach data. • 85% of the MDTs and 75% of the Public Space Generalist Teams were hired towards the goal of implementing 36 MDTs and 20 Public Space Generalist Teams. • From June 18, 2018 through June 22, 2018, LAHSA and the health Agency facilitated the first ever Street-Based Engagement Training and Orientation Week for all newly-hired HET, MDT, Public Space Generalists, HOME, and SB 82 Mobile Triage Teams. The average daily attendance was approximately 150 participants. On the final day, the training occurred in each SPA to share resources and collaborate. Over 240 people attended these regional meetings, representing a wide variety of resources, programs, and populations. 	<p>outreach teams to strategically cover the entire County.</p> <ul style="list-style-type: none"> • LAHSA will continue to explore how to support street-based response in emergency and emergent situations.
<p>E7: Strengthen the Coordinated Entry System (H)</p> <p><u>Actual Implementation Date:</u> July 2017</p>	<ul style="list-style-type: none"> • CES Policies – Prioritization and Matching policies were adopted in June. The Evaluation policy has been released for public comment. • Legal Services – Referral forms finalized. A training/orientation on legal services covered a wide range of services. • Centralized Training Academy – 705 community providers have registered for the Direct Service Training series as of June 29, 2018. Developed a new procurement process to identify qualifications for training instructors. Released procurement for 45 additional training topics. • Rep Payee – LAHSA contracted with 4 agencies that will cover all 8 SPAs. • Housing Location – LAHSA has contracted with PATH to provide a countywide Housing Location program. • Technical Assistance RFP <ul style="list-style-type: none"> • Request to rollover underspent FY 2017-18 funds to FY 2018-19 has been approved. Final amount that will rollover is \$1,692,761. • Request to transfer administrative oversight of the organization Capacity Building Technical Assistance RFP to United Way of Greater Los Angeles Home for Good team was approved, and the contract was approved on July 27th. The transfer will allow LAHSA staff to connect with providers to help with the application process and eliminate any perceived or real conflicts of interest, as evaluation of applications will be handled by United Way staff instead of LAHSA staff. 	<ul style="list-style-type: none"> • Conduct a solicitation process, on a rolling basis, to procure training instructors for the requested topics for technical assistance. • Collaborate with United Way's Everyone In campaign to increase landlord participation.

	<ul style="list-style-type: none"> LAHSA provided 77 scholarships to allow providers to attend the CSH Supportive Housing Conference. 	
<p>E8: Enhance the Emergency Shelter System (H)</p> <p><u>Actual Implementation Date:</u> October 2016</p>	<p><u>LAHSA</u></p> <ul style="list-style-type: none"> Launched and hosted an orientation in June 2018 for the four providers participating in Trauma Informed Bridge Housing for Women. Three of the four programs have been implemented. Hosted the Winter Shelter Mandatory Proposers meeting. Developed data dashboards for all active crisis housing and bridge housing contracts, which are currently used by LAHSA and its contractors to monitor and enhance performance. Updated and enhanced the Scope of Required Services for LAHSA’s crisis housing and bridge housing programs to make it easier for the providers to interpret and implement. Updated the Facility Standards and Program Standards in collaboration with DMH and DHS to create and adopt countywide standards for Interim Housing facilities and programs. Hosted a feedback session for current contractors to assess the animals/pet accommodation program. A training presentation was provided to existing DCFS contractors on Youth CES, LAHSA Crisis Housing and Bridge Housing, LAHSA’s RFSQ process, and LAHSA’s Interim Housing RFP timeline. To better connect participants with the appropriate level of care, LAHSA, DMH, and DHS met to discuss the status of current shelter resources and ways to identify and place participants in the appropriate settings and develop continuity across three elements of the shelter system: coordinated matching, Inter-agency referral systems, and Inter-agency facility standards. DHS, DMH, and LAHSA hired “air traffic controllers,” to coordinate and maintain the interim housing network and communication among the agencies to ensure clients are properly and adequately served. A universal authorization and referral form was developed for LAHSA, DPH, DHS, and DMH to meet clients’ needs that may shift from basic, intermediate, and intensive care. 	<p>Host learning communities with the Crisis and Bridge Housing Programs providers, to discuss programming challenges and identify best practices to address barriers to successful programming and operations.</p>

	<p><u>DHS</u></p> <ul style="list-style-type: none"> Continued to implement/improve medication support programs and related policies and procedures, in partnership with ODR, within the contracted interim housing sites. Continued efforts to build capacity and provide assistance with staff development for interim housing contractors. Provided 11 different trainings, including: motivational interviewing, trauma informed care, suicide prevention, overdose prevention/response, mental health concerns (e.g., hoarding behavior), and partner violence. 	
<p>E9: Discharge Data Tracking System</p> <p><u>Actual Implementation Date:</u> June 2017</p>	<ul style="list-style-type: none"> Continued migration to Clarity HMIS: Remaining historical records (including uploaded documents and photos) handed off to HMIS vendor and currently in quality review phase prior to appending into system for all users. In the process of reviewing and revising HMIS policies to more clearly define participating organizations and levels of access with HUD technical assistance to obtain clarity for County Departments such as DCFS and Probation on accessing HMIS. Convened meeting to discuss AB210 and avenues for centralized access to data. 	<ul style="list-style-type: none"> Build flags into HMIS to track the 5% highest user list and additional indicators necessary to better coordinate discharge. Continue to engage hospitals, jails, LASD, DCFS, etc. to discuss opportunities for leveraging HMIS data to support discharge planning. Continue to work on revising HMIS policies to clarify and address HMIS access questions. Begin incorporating J-SPDAT into HMIS.
<p>E10: Regional Coordination of Los Angeles County Housing Authorities</p> <p><u>Actual Implementation Date:</u> May 2016</p>	<p>There has been no further activity since the last quarterly report.</p>	<ul style="list-style-type: none"> Continuation of quarterly meetings with Housing Authorities to discuss strategies, share Measure H tools and success stories, and identify additional areas of collaboration. Continue to advocate with the remaining Housing Authorities within LA County to collaborate with the County by allocating federal rental subsidies for permanent supportive housing.

<p>E11: County Specialist Support Team (Super Connect)</p> <p><u>Actual Implementation Date:</u> December 2017</p>	<ul style="list-style-type: none"> • Assessed/monitored the most recent 5% list (the list of heavy utilizers of County services) to identify service providers to offer assistance in securing housing and services to stabilize these clients. • Refined referral and tracking systems to more appropriately analyze and assist community providers. • Conducted 20 trainings for various County departments and community service providers to inform them of Super Connect mission/referral process. • Participated in ongoing SPA CES meetings to provide support and assistance for challenging cases. • Developed expedited coordinated action plans for clients on the 5% list who are found in the community. 	<ul style="list-style-type: none"> • Develop a tracking system to monitor the clients that have been housed and stabilized to better address retention rates and housing components for the most vulnerable clients with severe mental illness. • In collaboration with County Departments, develop a flag for E11-appropriate clients that are difficult to reach. • Once the new 5% list is generated in August, begin to work with the top utilizers identified. • DPH-SAPC will integrate into its newly-launched electronic health record system (Sage) a process to notify substance use disorder (SUD) treatment providers, if they have active clients on the 5% list. DPH_SAPC will also finalize its protocol on what additional services SUD providers would need to deliver, to address the needs of this high-utilizer population.
<p>E12: Enhanced Data Sharing and Tracking</p> <p><u>Actual Implementation Date:</u> June 2017</p>	<ul style="list-style-type: none"> • Research and Evaluation Services (RES) finalized an enhanced version of the 5% list which utilizes the County's new authority under AB 210 to share service information. The enhanced list, along with a list without service information, will be disseminated to County departments in August 2018, once department personnel have completed AB 210 training and signed confidentiality agreements. • RES is working with the CEO-HI evaluation contractor to finalize the first evaluation for FY 2016-17. A draft was presented to the Homeless Policy Deputies on June 28, 2018. • RES and the CEO-HI presented a plan to procure a series of intensive, individual strategy evaluations at the June 14, 2018 deputies meeting and estimated that contracts could be executed by October 2018. RES is working 	<ul style="list-style-type: none"> • Data collection for Year 2 (FY 2017-18) CEO-HI evaluation began in June 2018. • Draft and release RFP for the AB 210 automated system, based on the requirements determined by the AB 210 automated system workgroup. • RES is working with University of Chicago Urban Lab and California Policy Lab (UL/CPL) on the data use and no-cost work agreements necessary to initiate efforts to build

	<p>with the Homeless Policy Research Institute to draft and release a solicitation for these evaluations which will look at the effects and operations of specific CEO-HI strategies.</p> <ul style="list-style-type: none"> • The CIO is working with CEO-HI to generate the business requirements for the AB 210 automated system. A workgroup of County departments and other agencies involved with the CEO-HI has been meeting for several months. • Selected vendor to perform the Enterprise Linkages Project (ELP) modernization, which will enable the Integrated Data System to leverage the expanded repository of County clients available via the Countywide Master Data Management (CWMDM) platform. Board notification of intent to execute a work order was submitted in July 2018. 	<p>predictive models to enhance prevention and prioritization efforts. A target date of October 31, 2018 has been set for execution of these agreements.</p>
<p>E13: Coordination of Funding for Supportive Housing</p> <p><u>Target Implementation Date:</u> Fall 2018</p>	<ul style="list-style-type: none"> • The research, design, and implementation of a coordinated funding application continues to be the goal prioritized by this workgroup. With input from the subcommittee, the Housing and Community Investment Department of the City of LA (HCID-LA) Systems Division is taking the lead on the identification of project goals, cost, and implementation schedule. • Design and underwriting criteria have been analyzed by CDC staff and were reviewed with HCID-LA for potential opportunities for better aligning both front end and back end underwriting impacts, including monitoring and asset management review, in time for the Spring 2019 CDC and HCID-LA NOFAs. • Coordination of monitoring of affordable housing projects is under discussion, with a target implementation date in the Fall of 2018. 	<ul style="list-style-type: none"> • HCID will go to City Council to accept funds from CDC/HACoLA and the Housing Authority of the City of LA (HACLA) to engage a software developer. • Execute MOU with HCID-LA. • Begin discussions with software developer to gather requirements for universal application.
<p>E14: Enhanced Services for Transition Age Youth (H)</p> <p><u>Actual Implementation Dates:</u> Phase 1: August 2016 Phase 2: September 2016 Phase 3: July 2018 Phase 4: October 2016</p>	<ul style="list-style-type: none"> • Phase 1: Work with the Los Angeles Coalition to End Youth Homelessness (LACEYH) <ul style="list-style-type: none"> ◦ LAHSA and the CEO-HI continue to engage with LACEYH and participate in LACEYH as Steering Committee Members. • Phase 2: Support the Enhancement of the YCES <ul style="list-style-type: none"> ◦ Youth Family Reconnection (YFR) was launched through a 2-day training led by LAHSA and the Los Angeles LGBT Center's Recognize, Intervene, Support, Empower (LA-RISE) Program. Evaluation plan for YFR also drafted by UCLA Support to Reunite, Involve and Value Each Other (STRIVE) Project. ◦ LAHSA, Los Angeles Community College District (LACCD) and other colleges and universities serving the region have continued to work on strengthening 	<ul style="list-style-type: none"> • Continue work with HYFLA around Youth Empowerment Forum, targeted for November 2018. • Expand use of the Youth Housing Stability tool to other partners, such as, the Los Angeles Unified School District, Los Angeles County Office of Education, Libraries, and community youth programs beginning late Fall 2018. • LAHSA will work with youth TH providers and former TH participants

	<p>linkages between higher education and YCES. SPA-level convenings with YCES and colleges and universities were held in July 2018. The goal of each SPA meeting was to support higher-education institutions to identify strategies for strengthening their connections, enhancing housing access for college students experiencing homelessness, and improving access to higher education for YCES participants.</p> <ul style="list-style-type: none"> ○ Youth Collaboration is on-going through LAHSA’s lived experience advisory group for youth, which is called the Homeless Youth Forum of LA (HYFLA). HYFLA planned and executed a launch event to market the opening of nominations for the group and promote their upcoming first inaugural Youth Empowerment Forum. ○ CES Education Coordinators implemented in all SPAs. ○ Ongoing monthly meetings convened with YCES regional coordinators to share progress, identify barriers, and propose solutions, including areas for targeted technical assistance. <ul style="list-style-type: none"> ● Phase 3 - Design a Youth Housing Stability Pilot <ul style="list-style-type: none"> ○ A referral tool consisting of a decision tree to assess for housing instability and appropriateness for a referral to YCES, and a corresponding referral form, have been created. ○ All City of Los Angeles Economic and Workforce Development Department (EWDD) Youth Source Centers were trained on the Youth Housing Stability tool in June 2018, and began piloting use of the tool in July 2018. ● Phase 4 - Expand programs providing housing navigation, access/drop-in centers, shelters, aftercare/case management and transitional housing for youth. <ul style="list-style-type: none"> ○ LAHSA hosted the first-ever Transitional Housing (TH) Provider Forum with youth TH providers throughout the County. Providers discussed challenges and opportunities related to services, YCES, and programmatic outcomes for participants. 	<p>to develop a set of TH Program Standards.</p> <ul style="list-style-type: none"> ● CES Education Coordinators will expand their presence at Youth and Family CES sites. ● LAHSA will release an Interim Housing RFP in Fall 2018 to fund additional Crisis, Bridge, and Transitional Housing beds. The RFP will include funding for Host Homes for youth. ● LAHSA and LACCD will host a full Higher Ed and Homelessness Work Group meeting in Fall 2018. ● LAHSA will work collaboratively with DCFS and Probation to plan for, and execute the scale-up of current pilots.
<p>E15: Homeless Voter Registration and Access to Vital Records</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<ul style="list-style-type: none"> ● During this quarter, the Registrar-Recorder/County Clerk (RR/CC) participated in three Homeless Connect days offering information on how to obtain birth certificates using a fee waiver, voter registration opportunities, and election information. ● Provided first of two trainings to the ACLU of Southern California and other community organizations to teach voter registration techniques and best practices 	<ul style="list-style-type: none"> ● RR/CC will continue to promote voter education and civic engagement with homeless services agencies including Homeless Connect Days. ● RR/CC will continue outreach to new community partners and explore more

	for eligible voters who are incarcerated. Included a significant segment on registering inmates who are homeless.	opportunities with current partners, with emphasis on the upcoming November 2018 election.
<p>E16: Affordable Care Act opportunities</p> <p><u>Implementation Dates:</u> Actual: July 2017 Health Homes: Targeted for 2019</p>	<ul style="list-style-type: none"> Continued partnerships with health plans, clinics, and hospitals to better serve WPC clients. Implemented Popular Education seminars for Community Health Workers and internal WPC personnel. Formed a Medi-Cal working group to standardize Medi-Cal training for Community Health Workers. The Performance Improvement team hosted a skills-building workshop to continue investing in a culture of Continual Program Improvement. 	Hiring will continue to be a focused activity for WPC.
<p>E17: Regional Homelessness Advisory Council (RHAC) and Implementation Coordination</p> <p><u>Actual Implementation Date:</u> February 2017</p>	The RHAC met on June 12, 2018 and reviewed and discussed the 2018 Homeless Count results, homeless system dashboards, system performance measures, Measure H-funded legal services, and capacity building/technical assistance efforts.	The RHAC will meet quarterly in 2018, in September and December.
INCREASE AFFORDABLE/HOMELESS HOUSING		
<p>F1: Promote Regional SB 2 Compliance</p> <p><u>Actual Implementation Date:</u> November 2016</p>	Completed as of January 31, 2018.	The SB 2 Guide will continue to be a resource for cities that are working toward SB 2 compliance.
<p>F2: Linkage Fee Nexus Study, and F5: Incentive Zoning/Value Capture Strategies</p> <p><u>Actual Implementation Date:</u> January 2018</p>	Completed as of January 31, 2018.	DRP continues to work on four housing ordinances initiated by the Board of Supervisors on February 20, 2018: <ul style="list-style-type: none"> Homeless Housing Ordinance; Inclusionary Housing Ordinance; Affordable Housing Preservation Ordinance; and By-right Housing Ordinance.

<p>F3: Support for Inclusionary Zoning for Affordable Rental Units</p> <p><u>Actual Implementation Date:</u> March 2016</p>	<p>County-supported AB 1505 took effect on January 1, 2018. Following the passage of AB 1505, the Board instructed DRP to develop an Inclusionary Housing Ordinance for the unincorporated areas.</p>	<p>As part of the housing ordinances initiated by the Board of Supervisors on February 20, 2018, DRP has begun preparations to develop an Inclusionary Housing Ordinance.</p>
<p>F4: Development of Second Dwelling Unit Pilot Project</p> <p><u>Actual Implementation Date:</u> October 2017</p>	<p><u>ADU Pilot Program</u></p> <ul style="list-style-type: none"> • A selection committee comprised of DRP, CDC/HACoLA, and CEO met to select participants for the new construction track of the pilot program; • CDC completed initial site visits for both new and existing unpermitted ADUs; • CDC completed financial analysis on all three homeowners for the new ADU construction, and the three homeowners for the existing unpermitted ADUs; and <p><u>YES to ADU Design Competition</u></p> <ul style="list-style-type: none"> • The Design Competition sought creative ADU designs to spur excitement around ADUs and to share winning designs in the public realm where homeowners could access those designs for potential use. Three winning designs were selected in April 2018. • Arts Commission held three YES to ADU events with community partners to continue building excitement and sharing information on ADU development. <p><u>ADU Ordinance</u></p> <ul style="list-style-type: none"> • On May 22, 2018, the Board of Supervisors approved the ADU Ordinance for the unincorporated areas. 	<ul style="list-style-type: none"> • Groundbreaking on new ADU construction projects targeted for October 2018. • Final selection of up to 3 owners for legalization of existing unpermitted ADUs for the pilot program. • Create permanent ADU Pilot Program webpage on CDC’s website. • Arts Commission to publish winning YES to ADU designs online.
<p>F6: Use of Public Land for Homeless Housing</p> <p><u>Target Implementation Date:</u> Mid - 2018</p>	<p>Ongoing meetings with CEO Asset Management Branch and CEO-HI have taken place to discuss 1) potential vacant or underutilized properties to be used for temporary and/or permanent housing for people experiencing homelessness, and 2) occupied and unoccupied county properties for potential safe overnight parking.</p>	<ul style="list-style-type: none"> • CEO to obtain approval from Board Offices for use of County property for housing for people experiencing homelessness. • For Safe Overnight Parking on County property: <ul style="list-style-type: none"> ○ Develop operating policies and procedures for safe parking program; ○ Confirm current locations of concentration of people living in vehicles; and

		<ul style="list-style-type: none"> ○ Identify potential sites and assess zoning and land use restrictions.
<p>F7: Preserve and Promote the Development of Affordable Housing for Homeless Families and Individuals (H)</p> <p><u>Actual Implementation Date:</u> NOFA 23-A released in September 2017</p>	<p>Five projects from NOFA 23-A are scheduled to receive Measure H funds:</p> <ul style="list-style-type: none"> ● PATH Villas at South Gate (received notification of award for 9% tax credits in June 2018) ● Kensington Campus (awarded 4% tax credits and expected to close construction financing by July 2018) ● The Spark at Midtown (applied for 9% tax credits in July 2018; will hear back in September 2018) ● Florence Apartments (received notification of award for AHSC funding in June 2018 and applied for tax-exempt bonds and 4% tax credits in July 2018) ● Sun Commons 	<ul style="list-style-type: none"> ● Sun Commons expected to apply for 9% tax credits in 2019.
<p>F7: One-time Housing Innovation Fund (H)</p> <p><u>Implementation Dates:</u> Actual RFP release: June 2018 Target selection of winning proposals: December 2018</p>	<p><u>Housing Innovation Challenge</u> The Housing Innovation Challenge was launched on June 7, 2018. To date, the site has 174 registered users. The application, scoring rubric, and evaluation panel can be accessed on the website: www.HousingInnovationChallenge.com.</p> <p>CEO-HI continues bi-weekly conference calls with consultant to review site metrics including:</p> <ul style="list-style-type: none"> ● Number of registered users ● Number of visits to the website ● Number of web sessions ● Progress toward completing applications <p>CEO-HI continues to work with County Counsel on specific contract terms.</p>	<p><u>Housing Innovation Challenge</u></p> <ul style="list-style-type: none"> ● Registration Deadline: September 5, 2018 ● Registrant Webinar: September 7, 2018 ● Application Submission Deadline: October 2, 2018 ● Judges Training Webinar: October 2, 2018 ● Announcement of Winners: December 2018

ACA	Affordable Care Act	HUD	U.S. Department of Housing and Urban Development
ADU	Accessory Dwelling Unit	IAR	Interim Assistance Reimbursement
AJCC	America's Job Center of California	ICMS	Intensive Case Management Services
ASO	Alternative Staffing Organization	IPV	Intimate Partner Violence
CBEST	Countywide Benefits Entitlement Services Teams	LACAC	Los Angeles County Arts Commission
CBO	Community Based Organization	LACEYH	Los Angeles Coalition to End Youth Homelessness
CDC	Community Development Corporation	LACOE	Los Angeles County Office of Education
CES	Coordinated Entry System	LAHSA	Los Angeles Homeless Services Authority
CEO	Chief Executive Office	LASD	Los Angeles Sheriff Department
CENS	Client Engagement and Navigation Services	MDT	Multidisciplinary Team
CoC	Continuum of Care	NOFA	Notice of Funding Availability
COG	Council of Governments	ODR	Office of Diversion and Re-entry
DCFS	Department of Children and Family Services	PD	Public Defender
DHR	Department of Human Resources	PH	Permanent Housing
DHS	Department of Health Services	PHA	Public Housing Authority
DMC-ODS	Drug Medi-Cal Organized Delivery System	PSH	Permanent Supportive Housing
DMH	Department of Mental Health	RBH	Recovery Bridge Housing
DMVA	Department of Military and Veteran's Affairs	RCB-ICMS	Reentry Community-Based Intensive Case Management Services
DPH	Department of Public Health	REDF	Roberts Enterprise Development Fund
DPSS	Department of Public Social Services	RES	Research and Evaluation Services
DPW	Department of Public Works	RHAC	Regional Homelessness Advisory Council
DRP	Department of Regional Planning	RRH	Rapid Re-Housing
DV	Domestic Violence	RR/CC	Registrar Recorder/County Clerk
E-TSE	Enhanced Transitional Subsidized Employment	SAPC	Substance Abuse Prevention and Control
FSC	Family Solutions Center	SPA	Service Planning Area
FSP	Full Service Partnership	SSA	Social Security Administration
GR	General Relief	SSI	Supplemental Security Income
HACLA	Housing Authority of City of Los Angeles	TAY	Transition Age Youth
HACoLA	Housing Authority of County of Los Angeles	TSE	Transitional Subsidized Employment
HCID-LA	Los Angeles Housing and Community Investment Department	VA	Veterans Administration
HCV	Housing Choice Voucher	VI-SPDAT	Vulnerability Index – Service Prioritization Decision Tool
HET	Homeless Engagement Team	WDACS	Workforce Development Aging and Community Services
HIP	Housing Incentive Program	WIOA	Workforce Innovation and Opportunity Act
HJC	Housing and Jobs Collaborative		
HMIS	Homeless Management Information System		