



County of Los Angeles

2013-14 Recommended Budget

Board of Supervisors

Gloria Molina

Supervisor, First District

Mark Ridley-Thomas

Supervisor, Second District

Zev Yaroslavsky

Supervisor, Third District

Don Knabe

Supervisor, Fourth District

Michael D. Antonovich

Supervisor, Fifth District

William T Fujioka

Chief Executive Officer

Wendy L. Watanabe

Auditor-Controller

**Submitted to the
Board of Supervisors
April 2013**

Volume One

County of Los Angeles Board of Supervisors



Gloria Molina

Supervisor, First District
Population: 1,984,438
Square Miles: 246



Mark Ridley-Thomas

Supervisor, Second District
Population: 2,004,622
Square Miles: 162



Zev Yaroslavsky

Supervisor, Third District
Population: 1,980,668
Square Miles: 431



Don Knabe

Supervisor, Fourth District
Population: 1,987,696
Square Miles: 440



Michael D. Antonovich

Supervisor, Fifth District
Population: 1,964,128
Square Miles: 2,807



Enriching Lives

County of Los Angeles

2013-14 Recommended Budget

April 2013

**Submitted
to the**

**County of Los Angeles
Board of Supervisors**

by

William T Fujioka
Chief Executive Officer

and

Wendy L. Watanabe
Auditor-Controller



County of Los Angeles
CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
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WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 16, 2013

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**FISCAL YEAR 2013-14 RECOMMENDED COUNTY BUDGET
(3-VOTES)**

The Fiscal Year (FY) 2013-14 County of Los Angeles Recommended Budget total of \$24.699 billion reflects a decrease of \$679 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds (\$19.217 billion), reflect a net decrease of \$126 million. Special District/Special Funds reflect a decrease of \$553 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2013-14 (Dollars in Billions)				
Fund	2012-13 Budget	2013-14 Recommended	Change	% Change
Total General County	\$19.343	\$19.217	\$(0.126)	-0.7%
Special Districts/Special Funds	6.035	5.482	(0.553)	-9.2%
Total Budget	\$25.378	\$24.699	\$(0.679)	-2.7%
Budgeted Positions	103,054	103,148	94	0.1%

"To Enrich Lives Through Effective And Caring Service"

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Intra-County Correspondence Sent Electronically Only***

BUDGET ECONOMIC OUTLOOK

The current economic outlook for the nation and California shows moderate growth for the remainder of 2013 and continuing into 2014. This positive economic growth has been driven by improvements in the housing market and the continued downward trend in unemployment. The housing market recovery began in early 2012, aided by historically low-interest rates and a decline in foreclosure activity. The turnaround in the housing market gained momentum towards the end of 2012 into 2013 and is expected to continue. Improvements in the housing market and the continued downward trend in unemployment have strengthened consumer confidence and increased consumer spending. As a result, we have experienced positive gains in retail sales and sales tax revenues led by increased sales of autos, gasoline, and construction materials.

The labor market is slowly improving as businesses begin to rebound, contributing to a decline in unemployment rates; however, unemployment rates in Los Angeles County remain at historically high levels.

<u>Month</u>	<u>Unemployment Rate</u>
January 2012	11.6%
November 2012	10.4%
December 2012	10.3%
January 2013	10.4%

The economic outlook, although positive, continues to face challenges and uncertainties. The impact of health care reform, sequestration, and the federal government's long-term fiscal imbalance remain to be seen. In addition, low housing inventory and tighter lending standards can potentially hinder the housing recovery. Nevertheless, economic recovery continues but the critical factor is its sustainability. We will continue to monitor economic indicators, as we move forward, throughout the budget process.

BUDGET OVERVIEW

Today, we recommend a budget to the Board without a budget gap. For the first time in four (4) years, the net County cost (NCC) portion of the County's budget is financed entirely with ongoing revenue sources. As a result of the recent recession, the County experienced a "cyclical" budget deficit. This occurred when the economy went into recession and County revenues declined, while spending on safety net programs and unavoidable costs increased. For the first time in four years, the County does not have to rely on reserves or other one-time funding solutions to balance the budget. The chart below illustrates the progress that has been made in reducing our budget gap during the economic crisis.

Fiscal Year	NCC Budget Gap
2008-09	\$33.0 million
2009-10	\$360.5 million
2010-11	\$491.6 million
2011-12	\$185.2 million
2012-13	\$103.6 million
2013-14	\$0

Since 2008-09 the County has faced significant budget deficits in the NCC portion of our budget. NCC is that portion of our budget financed with locally generated revenues. These deficits were managed without service reductions, layoffs, or furloughs. This achievement was made possible through the leadership of the Board, County managers, and the hard work of all County employees. The Board's long-standing conservative budget practices and our strong compliance to fiscal policies enabled us to weather these trying economic times.

To control costs the County has also aggressively pursued savings through our Efficiency Initiative Program and implemented a hard-hiring freeze and a freeze on non-essential services, supplies and equipment. Throughout this difficult period, employee labor groups have actively partnered with the County by agreeing to zero salary increases, while step increases for County managers were, and continue to be, suspended.

These collective actions to manage our budget during these trying times was recognized last fall when the credit rating agency, Standard and Poor's (S&P), raised the County's long-term credit rating. S&P underscored the County's strong financial management as one of the reasons for the upgrade. This was significant since the County was the largest municipality to have received a rating upgrade in 2012, while in the same period rating agencies downgraded 580 municipal ratings in comparison to just 191 rating upgrades across the nation. The County has also received highest short-term credit rating for the last 16 years, which contributed to record low-interest costs.

Following are the primary components of change recommended in the 2013-14 NCC Budget.

2013-14 Net County Cost Budget Components

2012-13 One-Time Budget Solutions	\$(103.6) million
Unavoidable Cost Increases	(92.4) million
Program Changes	(56.5) million
Revenue Increases	218.1 million
Ongoing Funding Used for One-Time Needs in 2012-13	34.4 million
Total Budget Gap	\$ 0

2012-13 One-Time Budget Solutions

Our principle strategies to deal with the past budget deficits were to judiciously use reserves, take limited departmental curtailments that did not create significant service impacts, reduce capital funding, and aggressively pursue savings from efficiencies. Had the County relied solely on departmental curtailments, the impact to County services and its residents would have been much more draconian and would have resulted in the reduction of critical services and the layoff of a large number of County employees. This would have put an even greater strain on an already fragile local economy. We believe that the effects of the recession on our budget (i.e., declines in revenues and increases in assistance caseloads) are a cyclical consequence of the recession and its aftermath. Over the last four years, structural changes to the budget came from departmental curtailments of approximately \$358.6 million. These measured actions, along with the use of one-time funding sources, have allowed us to strategically achieve a balanced budget by maintaining critical core services. Through this strategy, we have sought to avoid extensive reductions to department budgets. As noted previously, the 2013-14 Recommended County budget does not include any one-time budget solutions for ongoing expenses.

Unavoidable Cost Increases

The primary drivers of unavoidable cost increases are employee benefits. The County's retirement contribution rates will increase primarily due to the losses sustained by the Los Angeles County Employees Retirement Association (LACERA) in FY 2008-09 and the reduction in the assumed investment rate of return. Under California county retirement law, liabilities not funded through member contributions are the responsibility of the employer. LACERA's funding policy calls for asset gains and losses to be smoothed over a five-year period, and the unfunded portion of the liability to be

amortized over thirty years. In addition, increases in health insurance premiums for County employees.

Revenue Increases

Just as the economy has improved, so have the County's revenues and we are once again forecasting increases in a variety of locally generated revenues along with increases in statewide sales tax revenues.

For the third year in a row, the Assessor is forecasting a preliminary assessed valuation increase. For 2013-14, the change is estimated to be 2.88 percent. Since the forecast is preliminary and the Assessor is scheduled to release updated forecasts in May 2013 with a final assessment roll forecast in July 2013, our office will continue to work with the Assessor's office to monitor and update our property tax projection accordingly. In addition, we are recommending a \$40.0 million (ongoing) and \$20.0 million (one-time) increase in property tax revenue residual from the dissolution of redevelopment agencies.

Once again, we are seeing year-over-year growth in Proposition 172 Sales Tax and Realignment Sales Tax. Based upon this increase and a survey of local economic forecasts, we have assumed a 4.0 percent growth factor in our overall sales tax projection for the 2013-14 Recommended Budget. Like property taxes, we will continue to monitor these revenue sources and update our projections going forward, throughout the budget process.

The increases in property tax and sales tax are partially offset by a decrease in the property tax administrative fees, interest earnings, and a reduction in business license taxes due to the impending closure of the Puente Hills Landfill.

Looking Forward

Achieving a balanced budget is a notable accomplishment given the economic crisis that we have endured without service reductions, layoffs, or furloughs; however, the County still faces a number of challenges and uncertainties ahead, and we must continue with our conservative budget practices. During the budget crisis, we utilized reserves and capital funds to help balance our budget. Serious consideration should be given to restoring our reserves and working towards the County budget policy that calls for a ten percent (10%) reserve of locally generated revenues in our Rainy Day Fund, and providing funding to address the County's deferred maintenance needs. As noted above, the County also utilized ongoing departmental budget curtailments to help achieve a balanced budget. On average, departments suffered a 15% reduction to the NCC portion of their budgets while at the same time absorbing certain employee benefit

cost increases. Some departments also have structural deficits caused by several years of curtailments and cost absorptions. Strategically restoring these curtailments and correcting structural deficits should be given strong consideration as we move forward. County employees have also gone without a cost-of-living adjustment since August 2008 for safety employees, and January 2009 for the remaining employees. Finally, one of the biggest areas of uncertainty concerns the impact that health care reform (Affordable Care Act) will have on the County Health Department.

OTHER FUNDING RECOMMENDATIONS

Listed below are some important recommendations included in the 2013-14 Recommended Budget.

- **Citizens' Commission on Jail Violence (CCJV)** – Reflects \$1.0 million in funding and the allocation of 4.0 budgeted positions to the Sheriff's Department as recommended by the CCJV. In addition, we recommend that an additional \$10.0 million be set aside in the Provisional Financing Uses budget pending completion of a program analysis by the implementation monitor and subject-matter experts along with a financial analysis by our office. It should be noted that our review will likely result in the need for additional funding. Once our analyses are complete, our office will provide recommendations to the Board for consideration during a subsequent budget phase.
- **Office of Inspector General (OIG)** – Sets aside \$5.0 million in ongoing funding in the Provisional Financing Uses budget for an Inspector General. On October 2, 2012, the Board directed County Counsel and our office to evaluate the feasibility of creating an OIG. The OIG would provide comprehensive oversight and monitoring of the Sheriff's Department and its jails. This funding would be used to address the operational needs of OIG. Once the full analysis determines the cost of the OIG, we will provide the Board with recommendations for consideration.
- **Summer Gang Suppression** – Allocates \$3.6 million funding in the Provisional Financing Uses budget for the Sheriff's Summer Gang Suppression program.
- **Unincorporated Area Stormwater Urban Runoff Quality Program** – Reflects \$10.0 million in ongoing funding and \$6.0 million in one-time funding to address regulatory stormwater and urban runoff compliance requirements in the unincorporated areas of the County.
- **Mental Health** – Recommends that \$4.0 million be added to the Department of Mental Health's budget to add 50 additional Institution for Mental Diseases (IMD)

beds. Adding IMD beds will provide critical care for individuals who require these services and help to alleviate overcrowding of emergency rooms and hospital inpatient beds throughout the County.

- **Probation Juvenile Day Reporting Centers (JDRC)** – Sets aside an additional \$1.3 million in the Provisional Financing Uses budget, bringing the total amount set aside for JDRC to \$2.3 million. JDRCs provide the Courts with an alternative to incarceration (probation camps) and help to reduce camp population by providing intensive community-based services to moderate- to high-risk juvenile probationers.
- **High-Tech Cyber Crime** – Recommends \$1.0 million in funding and 7.0 budgeted positions to supplement the District Attorney's High-Tech Cyber Crime team to help protect the County's network infrastructure from cyber attacks and to address significant increases in high-tech cyber crimes.
- **Health Care Reform** – Reflects a net increase of 107.0 budgeted positions for the Department of Public Social Services' Administration budget. Enactment of the Affordable Care Act (ACA) will provide increased health coverage for hundreds of thousands of County residents. This change in health coverage eligibility will increase the Department's existing Medi-Cal caseload starting in January 2014 and will markedly increase the Medi-Cal workload thereafter.
- **Children's Welcome Center** – Recommends that \$3.2 million in appropriation be added to the Department of Children and Family Services' Administration budget to improve the department's Emergency Response Command Post operations to ensure the safety of children awaiting after-hours placement. This increase in appropriation is partially offset with \$2.2 million in State and federal revenues.
- **Energy Efficiency Projects** – Reflects an increase in appropriation and revenue of \$26.9 million to the County's utilities budget unit to fund investor-owned utilities and other energy efficiency programs. The increase will continue and grow the County's leadership role in the State's immediate and longer term objectives towards development of a sustainable, clean-energy economy.

HEALTH SERVICES

The Department of Health Services (DHS) is continuing to develop its analysis of the impact of the Affordable Care Act (ACA), which is effective January 1, 2014. The potential impact of ACA has not yet been factored into the Department's 2013-14 Recommended Budget.

The mid-year implementation of the ACA makes projecting the impact for the entire 2013-14 fiscal year (FY) more difficult. Disproportionate Share Hospital, Medi-Cal fee-for-service, Safety Net Care Pool, and Healthy Way LA (HWLA) matched funding will be impacted in FY 2013-14 in varying degrees. The analysis is further complicated as certain Waiver-related funding streams are shared among the public hospitals statewide, based on a distribution formula that takes into account the numbers of uninsured patients and other factors. The varying impacts of the ACA in counties with public hospitals are factored into the formula. Only when that process is completed will the Department be able to determine how much of the shared funds the County will receive for FY 2013-14. The ACA will also impact the Department's payer mix and this factor will be included in the analysis. Any one of these items has the potential to materially impact the Department's projections.

Additionally, the two major features of the ACA that will have the most significant effect on DHS are: 1) patient choice; and 2) payment based on capitation or bundled payments rather than expenses. DHS must be successful in addressing these features or could face huge financial shortfalls and/or closure of facilities. DHS is rapidly taking the necessary steps to prepare for the ACA implementation, including, but not limited to:

- Developing and instituting a patient-centered medical home model
- Empanelling patients in primary care homes
- Increasing enrollment in HWLA
- Increasing the number of primary care, specialty care, and diagnostic outpatient appointments
- Implementing an electronic health record information system
- Installing a disease management registry to track necessary patient interventions
- Launching eConsultation to improve provider communication about patient care and to optimize the use of specialty care capacity
- Improving the patient experience, and
- Decreasing the cost of services while improving quality and service levels

The 2013-14 Recommended Budget is fully funded with available resources. The Department is continuing to refine its projection analysis for the various funding streams in light of these complexities and will update them in a future budget phase.

POTENTIAL STATE/FEDERAL BUDGET IMPACTS

State Budget

On January 10, 2013, the Governor released his 2013-14 Proposed State Budget, which includes \$97.7 billion in State General Fund expenditures. While the Governor's budget plan contains no significant reductions to County-administered programs, it

outlines his proposals to implement federal Health Care Reform, which is a critical priority to the County. The Governor's plan does contain a potential risk to the County's 1991 Realignment revenue allocation. The Brown Administration has expressed significant interest in redirecting 1991 Realignment funds from counties to the State. These funds, estimated at \$395.0 million, are used to fund critical health and public health services. At the direction of the Board, we continue a comprehensive legislative strategy to address this issue.

Since the State budget situation continues to unfold and remains fluid, we are deferring recommendations to align the County budget with actions by the Governor and the Legislature until later phases of the State Budget process when their situation becomes clearer. Similarly, we are deferring Public Safety Realignment (AB 109) budget adjustments, since AB 109 allocations to counties are expected to be addressed in the Governor's May Budget Revision.

Federal Budget

Congress did not reach agreement on full-year funding for Federal Fiscal Year (FFY) 2013 (which began on October 1, 2012) until March 21, 2013. The President is required to release a proposed budget for the coming fiscal year by the first Monday in February. However, as of March 21, 2013, President Obama has not yet released his Proposed FFY 2014 Budget, and is not expected to do so until mid-April. Such delays in the Federal budget cycle have become common with the deep differences between the two parties, neither of which control both houses of Congress.

Continued gridlock on Federal budget matters, would mean that the Federal government will continue to run huge budget deficits. This year, the annual Federal budget deficit is expected to fall below \$1 trillion for the first time since 2008 due to the improving economy; short-term spending increases and tax cuts that expired on December 31, 2012; and the \$85 billion in across-the-board sequestration spending cuts that were imposed on March 1, 2013. These sequestration cuts will reduce the County's overall Federal revenue by less than one percent because the vast majority of the County's Federal revenue comes from mandatory (entitlement) programs, such as Medicaid, Title IV-E Foster Care and Adoption Assistance, Temporary Assistance for Needy Families, Child Support Enforcement, and the Supplemental Nutrition Assistance Program, which are exempt from such cuts. Non-defense discretionary programs for which funding levels are set through annual appropriations bills were cut by 5 percent for FFY 2013.

The County's Federal Medicaid revenue will grow in the coming years largely due to Medicaid expansions enacted under the Affordable Care Act. However, under current Federal law, the funding outlook for County revenue received through Federal

discretionary programs is far less promising. Under current law, even larger sequestration cuts totaling over \$109 billion a year will be applied to non-exempt programs over the next eight years. The sequestration cuts for FFY 2013 were reduced to \$85 billion under the legislation that was enacted this year to avert the “fiscal cliff.” We will continue to monitor and report to the Board on the latest developments.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

Capital Projects

The 2013-14 Recommended Capital Projects/Refurbishments Budget appropriates \$976.9 million for continued development, design, and construction of projects that address high priority health, public safety, recreation, and infrastructure needs. The funded projects reflect the new programmatic direction being undertaken on a national level with regard to health care and with respect to the State of California's policies over the incarceration of adult and juvenile offenders.

The recommended 2013-14 appropriation also reflects a decrease of \$401.1 million from the 2012-13 Final Adopted Budget, due to the completion of 19 projects in 2012-13, and the issuance of long-term bonds to finance certain projects that were initially funded in the Capital Projects/Refurbishments Budget. Bond-financed projects are no longer accounted for in the Capital Projects/Refurbishments Budget once bonds have been issued. Such projects include the seismic retrofit of the County's acute care inpatient facilities, expansion of the County's surgical and emergency room facilities, and rehabilitation of two historic assets.

In terms of currently funded projects, the 2013-14 Recommended Budget reflects the implementation of Public Safety Realignment (AB 109) Realignment, and Juvenile Justice Realignment (SB 81). The County is also investing in new outpatient centers at the Martin Luther King Jr., and Rancho Los Amigos Medical Center campuses, and in the High Desert area. In addition, construction of a new community hospital is underway at the Martin Luther King Jr., Medical Center campus which will provide a new inpatient care option for the residents of South Los Angeles.

The County jail system is also experiencing a major programmatic shift with the enactment of AB 109, the State's Public Safety Realignment Act. Under AB 109 Realignment, certain State inmates are transferred to the County's jail system. The influx of new inmates, combined with the longer sentences of State inmates, has significantly increased the County's jail population. To mitigate this impact, the County is developing a plan to modernize and expand its detention facilities. The Recommended 2013-14 Budget appropriates \$157.5 million for facility improvements under the plan. Once the Board-order consultant study is completed, we will finalize the

plan to improve the County's detention services. In order to implement SB 81, an additional \$41.1 million is being recommended to construct a reconfigured juvenile detention facility at Camp Kilpatrick to accommodate a new evidence-based rehabilitation and educational model. The project is partially funded by a State grant.

In addition to these health and public protection projects, the County continues to refurbish and construct new libraries, parks, and beach facilities to enrich the lives of County residents, as well as address its own governmental needs through the construction of new facilities, such as a new countywide data center.

Sustainable Design Program

In January 2007, the Board of Supervisors approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the Program is to support the County's goal of a 20% reduction in its facility's energy and resource consumption by the year 2015 through the integration of sustainable, "green building" technologies into the designs of the County's capital improvement and refurbishment projects. The 2013-14 Recommended Capital Projects/Refurbishments Budget reflects the County's continued commitment to the ideal of sustainability, with the incorporation of sustainable design technologies into 144, or 46 percent of the County's 311 active building or refurbishment related projects.

Extraordinary Maintenance

The County continues to direct ongoing investment to meet performance requirements and expectations for its facilities. The 2013-14 Recommended Budget appropriates \$106.0 million for high priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks, and for various roof repairs throughout the County.

The 2013-14 Recommended Budget also appropriates funds for a pilot program approved by the Board of Supervisors on September 4, 2012, which will lead to an overall plan resulting in physical assessments and ongoing maintenance tracking for 21.8 million square feet of County-owned space, and allowing for long-range facility planning. The pilot program includes a typical public health center, community and senior center, park and fire station.

Countywide Efficiency Efforts

The County continues to aggressively explore efficiencies as a means to generate ongoing and one-time savings while improving operations. With the support of the

Board, our office has placed a high emphasis on both countywide and departmental efficiencies over the last four (4) years, working with departments to cut operating costs through diligent efforts and innovative reengineering of existing processes. The County's ability to avoid the serious cutbacks and layoffs that many other jurisdictions have suffered in this economic crisis is in part due to these cost-saving efforts. To date, the County has achieved over \$250 million in operational efficiencies. The FY 2013-14 Recommended Budget includes the continuation of numerous efficiency projects, as well as two new efforts. Projects include:

- Refinancing of bonds issued by former Redevelopment Agencies saving ongoing funding for the County, schools, and local cities (potentially \$100.0 million over 20 years);
- Fuel Management System to accurately track and monitor fuel usage;
- Dramatically lower pharmaceutical drug costs through streamlined/volume purchasing and inventory management (\$100.3 million per year);
- Conversion of General Relief recipients to collect Supplemental Security Income (\$18.6 million one-time savings);
- Negotiation of enterprise software licenses (\$10.8 million one-time savings);
- Improved Medi-Cal claims processing and reduction of denied days (\$8.0 million per year);
- Increased clinic participation and expansion of industry-sponsored assistance to reduce indigent client medication costs (\$6.1 million per year);
- Systematic monitoring and termination of all unused phone/data lines (\$5.5 million per year);
- Increased collections through offering payment plans at hospitals (\$2.5 million per year); and
- Requiring all county contractors to be current on their personal and real property taxes (\$3.7 million one-time savings).

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 16, 2013
Commence Public Budget Hearings	May 15, 2013
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 24, 2013

Prior to deliberations on the FY 2013-14 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2013-14 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the “permanent record” require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

1. Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary and approve the revised figures as the Recommended Budget for 2013-14; order the publication of the necessary notices; and set May 15, 2013 as the date that public budget hearings will begin.
2. Approve discounted prepayment on the County's retirement contribution, if it is within the County economic interest to do so, and authorize the Chief Executive Officer to negotiate with LACERA on the County's behalf in this regard.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'W. T. Fujioka', with a long horizontal stroke extending to the right.

WILLIAM T FUJIOKA
Chief Executive Officer

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General Information

County of Los Angeles *Strategic Plan*



County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of **teamwork** and **collaboration** is anchored in our shared values:

- **Accountability** —We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** —We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** —We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** —We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** —We act consistent with our values and the highest ethical standards.
- **Leadership** —We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** —We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** —We value the uniqueness of every individual and their perspective.
- **Responsiveness** —We take the action needed in a timely manner.

Strategic Plan Goals

— Countywide Goal —

1. **Operational Effectiveness:** Maximize the effectiveness of the process, structure, and operations to support timely delivery of customer-oriented and efficient public service.

— Programmatic Goals —

2. **Fiscal Sustainability:** Strengthen and enhance the County's capacity to sustain essential County services through proactive and prudent fiscal policies and stewardship.
3. **Integrated Services Delivery:** Maximize opportunities to measurably improve client and community outcomes and leverage resources through the continuous integration of health, community, and public safety services.

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Michael D. Antonovich
Supervisor, Fifth District

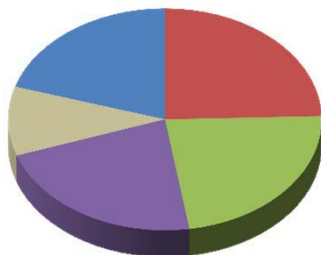
2013-14 RECOMMENDED BUDGET FINANCIAL SUMMARY TOTAL COUNTY

(in Billions of Dollars)				
	2012-13 Budget	2013-14 Recommended Budget	Change	Percent Change
General County	\$ 19.343	\$ 19.217	-\$ 0.126	-0.7%
Special Revenue Funds	2.734	2.459	-0.275	-10.1%
Capital Project Special Funds	0.508	0.265	-0.243	-47.8%
Special Districts	2.110	2.069	-0.041	-1.9%
Other Proprietary Funds	0.198	0.210	0.012	6.1%
Agency Fund	0.485	0.479	-0.006	-1.2%
TOTAL	\$ 25.378	\$ 24.699	-\$ 0.679	-2.7%

The 2013-14 recommended net operating budget totals \$24.7 billion, a decrease of \$679.0 million, or 2.7 percent less than the FY 2012-13 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2013-14 are subject to public hearings, scheduled for May 2013, and adoption by the Board, anticipated in June. Changes are detailed by department and/or funds within the 2013-14 Recommended Budget.

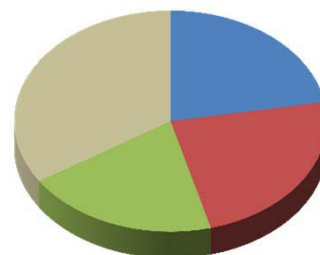
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$2.2 billion, artificially inflate the budget by almost 9 percent, resulting in an operating budget of \$26.9 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

**TOTAL COUNTY
REQUIREMENTS: \$24.7 Billion**



Social Services	23%
Health	25%
Public Protection	20%
Other	10%
Special Districts/Funds	22%

**TOTAL COUNTY
RESOURCES: \$24.7 Billion**



Property Taxes	20%
State Assistance	24%
Federal Assistance	22%
Other	34%

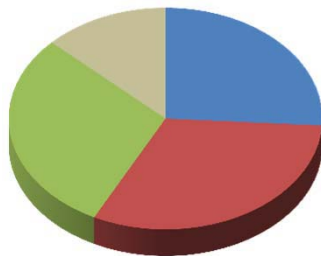
2013-14 RECOMMENDED BUDGET FINANCIAL SUMMARY GENERAL COUNTY

(in Billions of Dollars)				
	2012-13 Budget	2013-14 Recommended Budget	Change	Percent Change
General Fund	\$ 16.751	\$ 16.658	-\$ 0.093	-0.56%
Hospital Enterprise Funds	2.592	2.559	0.033	-1.17%
TOTAL	\$ 19.343	\$ 19.217	-\$ 0.126	-0.65%

The 2013-14 recommended net operating budget for general County operations is \$19.2 billion, a decrease of \$126.0 million, or 0.65 percent less than the FY 2012-13 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

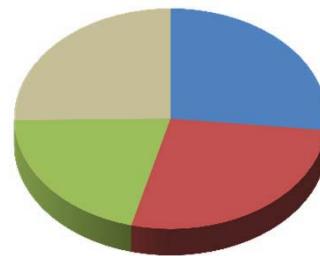
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$1.4 billion, artificially inflate the budget by almost 8 percent, resulting in an operating budget of \$20.7 billion.

**GENERAL COUNTY
REQUIREMENTS: \$19.2 Billion**



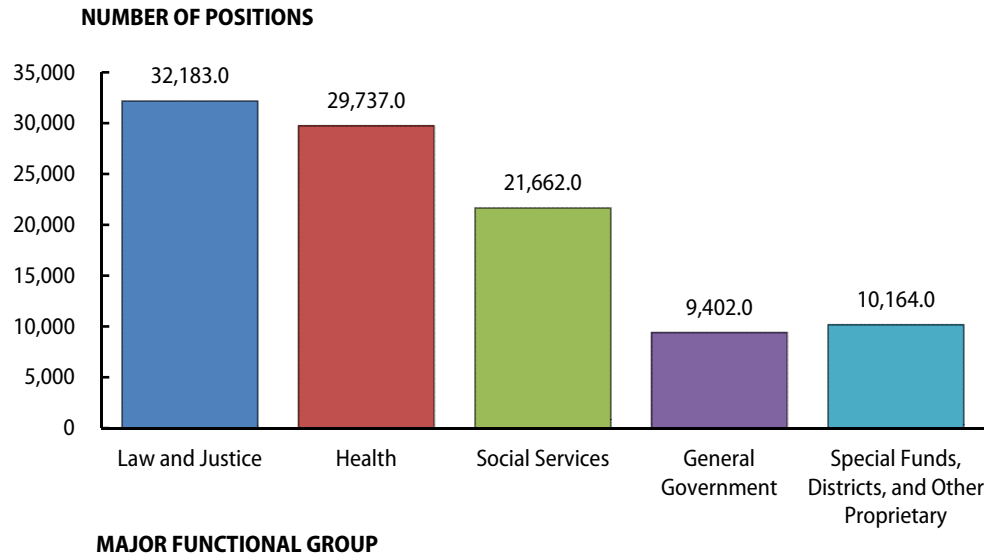
	Social Services	30%
	Health	32%
	Public Protection	26%
	Other	12%

**GENERAL COUNTY
RESOURCES: \$19.2 Billion**



	Property Taxes	21%
	State Assistance	27%
	Federal Assistance	27%
	Other	25%

**BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP**
TOTAL BUDGETED POSITIONS: 103,148.0



The 2013-14 Recommended Budget provides funding for 103,148.0 budgeted full-time equivalent positions, which represents an increase of 94.0 from the 2012-13 level of 103,054.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice functional group and the health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

The major changes in budgeted positions are attributable to the following:

- Beaches and Harbors - increase of 23.0 to provide adequate coverage at various County beach restrooms during the busy summer months.
- Children and Family Services - increase of 103.0 to support the Title IV-E Waiver Reinvestment strategies, Children's Welcome Center, and expanded foster care (Assembly Bill 12) population.
- Health Services/Hospital Enterprise - increase of 93.0 primarily to assist with the implementation of the Electronic Health Records Information System (EHRIS) as well as to provide patient care and medical care coordination at various County hospitals and health centers.
- Probation - increase of 67.0 to provide support for camp operations, information technology infrastructures, risk management operations, as well as for the Citation Diversion and Juvenile Justice Crime Prevention Act programs. It also reflects the addition in the Department's Professional Standards Bureau for the review and investigation of potential cases of fraudulent activities.
- Public Health - increase of 21.0 for the First 5 LA Childhood Obesity Prevention Program and other efforts to achieve positive public health outcomes for County residents.
- Public Social Services - increase of 87.0 to support various operating needs and address workload increases due to the implementation of the Affordable Care Act. The increase is partially offset by the deletion of vacant budgeted positions.
- Public Works - increase of 23.0 for the Unincorporated Area Stormwater Urban Runoff Quality Program.
- Sheriff - decrease of 333.0 primarily due to termination of the Immigration and Customs Enforcement (ICE) contract with the federal government.
- Other - net increase of 10.0 in the remaining departments primarily to implement and support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2012-13	RECOMMENDED FISCAL YEAR 2013-14	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	392.0	394.0	2.0
	ALTERNATE PUBLIC DEFENDER	289.0	291.0	2.0
	ANIMAL CARE AND CONTROL	356.0	357.0	1.0
	ASSESSOR	1,431.0	1,432.0	1.0
	AUDITOR-CONTROLLER	592.0	594.0	2.0
	BEACHES AND HARBORS	257.0	280.0	23.0
	BOARD OF SUPERVISORS	358.0	360.0	2.0
	CHIEF EXECUTIVE OFFICER	529.0	531.0	2.0
	CHIEF INFORMATION OFFICE	24.0	24.0	0.0
	CHILD SUPPORT SERVICES	1,632.0	1,630.0	(2.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	7,391.0	7,494.0	103.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	509.0	509.0	0.0
	CONSUMER AFFAIRS	57.0	57.0	0.0
	CORONER	216.0	216.0	0.0
	COUNTY COUNSEL	563.0	564.0	1.0
	DISTRICT ATTORNEY	2,128.0	2,132.0	4.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - ELECTRONIC HEALTH RECORD INFORMATION SYST	0.0	86.0	86.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,480.0	1,452.0	(28.0)
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	272.0	254.0	(18.0)
	HEALTH SERVICES - OFFICE OF MANAGED CARE	247.0	247.0	0.0
	HUMAN RESOURCES	351.0	353.0	2.0
	INTERNAL SERVICES	2,135.0	2,143.0	8.0
	MENTAL HEALTH	4,615.0	4,623.0	8.0
	MILITARY AND VETERANS AFFAIRS	25.0	31.0	6.0
	MUSEUM OF ART	40.0	38.0	(2.0)
	MUSEUM OF NATURAL HISTORY	20.0	19.0	(1.0)
	PARKS AND RECREATION	1,484.0	1,464.0	(20.0)
	PROBATION	6,509.0	6,576.0	67.0
	PUBLIC DEFENDER	1,139.0	1,130.0	(9.0)
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	103.0	105.0	2.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	807.0	809.0	2.0
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	228.0	228.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,059.0	3,076.0	17.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	265.0	265.0	0.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,541.0	13,628.0	87.0
	REGIONAL PLANNING	187.0	187.0	0.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,071.0	1,071.0	0.0
	SHERIFF	19,491.0	19,158.0	(333.0)
	TREASURER AND TAX COLLECTOR	526.0	529.0	3.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
TOTAL GENERAL FUND		74,374.0	74,392.0	18.0

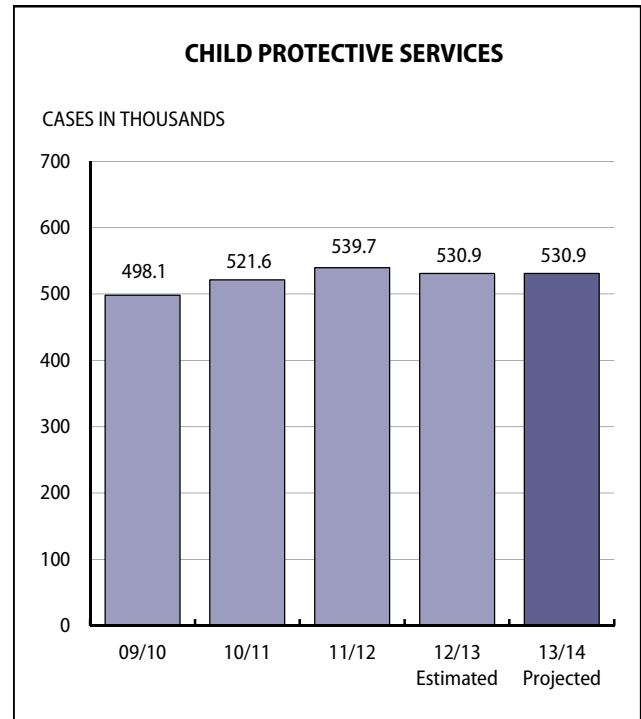
RECOMMENDED BUDGETED POSITIONS
General Information

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2012-13	RECOMMENDED FISCAL YEAR 2013-14	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	LAC+USC HEALTHCARE NETWORK	8,476.0	8,506.0	30.0
	METROCARE NETWORK	5,179.0	5,189.0	10.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,597.0	1,596.0	(1.0)
	VALLEYCARE NETWORK	3,287.0	3,301.0	14.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	18,539.0	18,592.0	53.0
TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE		92,913.0	92,984.0	71.0
INTERNAL SERVICE FUND	PUBLIC WORKS	4,229.0	4,252.0	23.0
	TOTAL INTERNAL SERVICE FUND	4,229.0	4,252.0	23.0
TOTAL OTHER PROPRIETARY FUNDS		4,229.0	4,252.0	23.0
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,572.0	4,580.0	8.0
	TOTAL SPECIAL DISTRICT FUNDS	4,572.0	4,580.0	8.0
SPECIAL REVENUE FUNDS	PUBLIC LIBRARY	1,340.0	1,332.0	(8.0)
	TOTAL SPECIAL REVENUE FUNDS	1,340.0	1,332.0	(8.0)
TOTAL ALL FUNDS		103,054.0	103,148.0	94.0

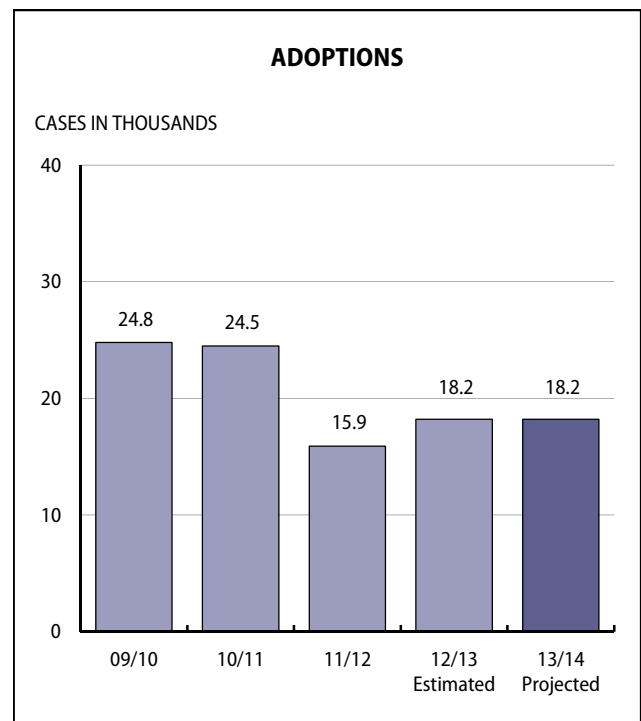
CHILDREN AND FAMILY SERVICES

MAJOR CASELOADS

These caseloads reflect the major workload of the Department:
Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



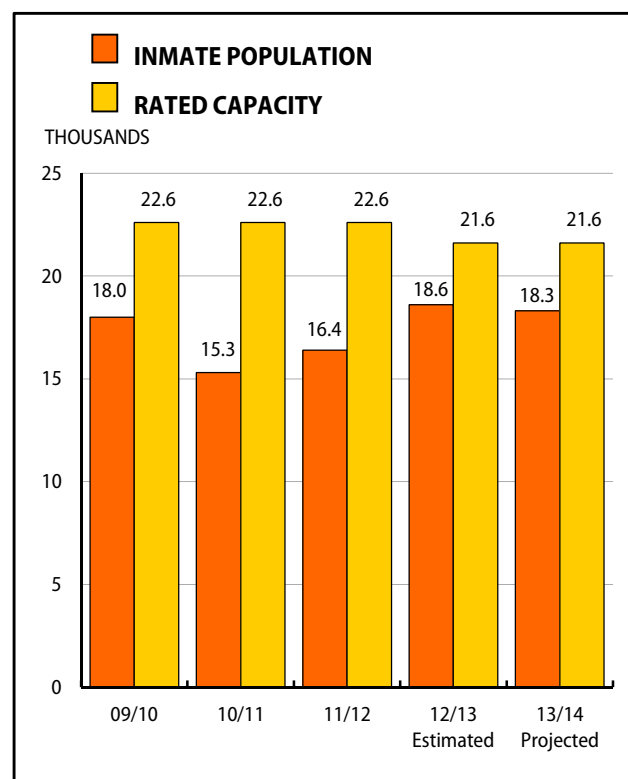
The adoptions caseloads represent the average number of families receiving adoption assistance payments.



DETENTION POPULATION

SHERIFF INMATE POPULATION

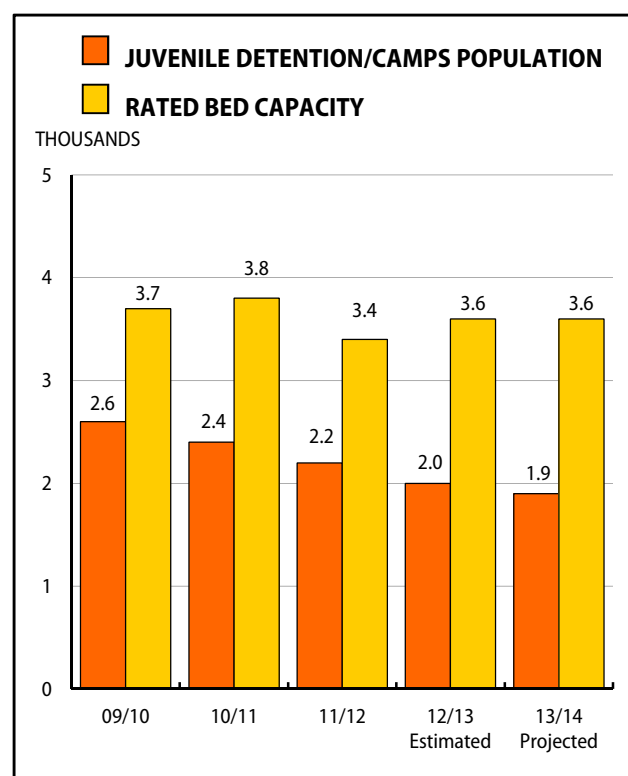
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in six custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, and the Peter J. Pitchess Detention Center Facilities (South Facility, East Facility, and the North County Correctional Facility). The estimated average length of stay that inmates spend in jail in 2012-13 has increased to 53 days compared to an average of 47.8 days in 2011-12.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in ages 8-18 who are awaiting adjudication and disposition of legal matters in three separate facilities: Central, Los Padrinos, and Barry J. Nidorf.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 14 facilities as wards of the Juvenile Court for an average period of 25 weeks. The estimated 2012-13 and projected 2013-14 figures reflect that three camps are temporarily closed.

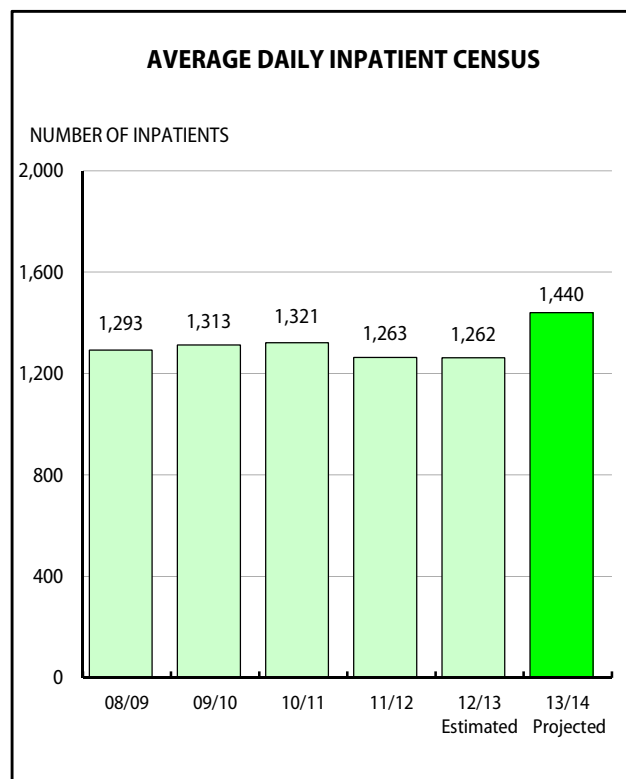


HEALTH SERVICES

INPATIENT CENSUS

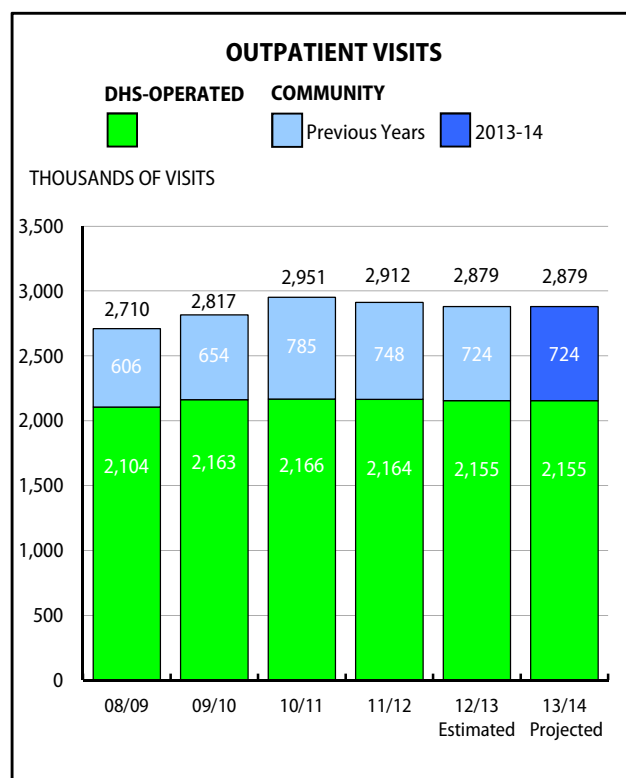
The Department of Health Services' (DHS) inpatient census has generally stabilized from previous years declines and has remained relatively static over the past four years. Prior to 2008-09, DHS experienced an overall decline in census due to various factors including: continual efforts by DHS to reduce denied days; continual decrease in obstetrics patients and births; vigorous marketing to Medi-Cal patients by the private sector; and efforts by DHS to reduce the average length of stay at their hospitals. The census also declined due to the conversion of Martin Luther King, Jr.-Harbor Hospital (MLK) to MLK Multi-Service Ambulatory Care Center, which included the purchase of inpatient beds in the community, rather than inpatient beds directly operated by the County and the transition of LAC+USC Medical Center to a smaller replacement facility in November 2008.

DHS estimates the 2012-13 census to remain at a similar level as the 2011-12 census. DHS currently projects the 2013-14 census to be higher than the 2012-13 estimated census. DHS is anticipating the implementation of the Affordable Care Act (ACA) beginning January 1, 2014, and is making operational changes to transform DHS into an integrated health system that can address the challenges posed by the ACA. DHS will continue to review their projected census as they evaluate the impact of the ACA on their census in future years.



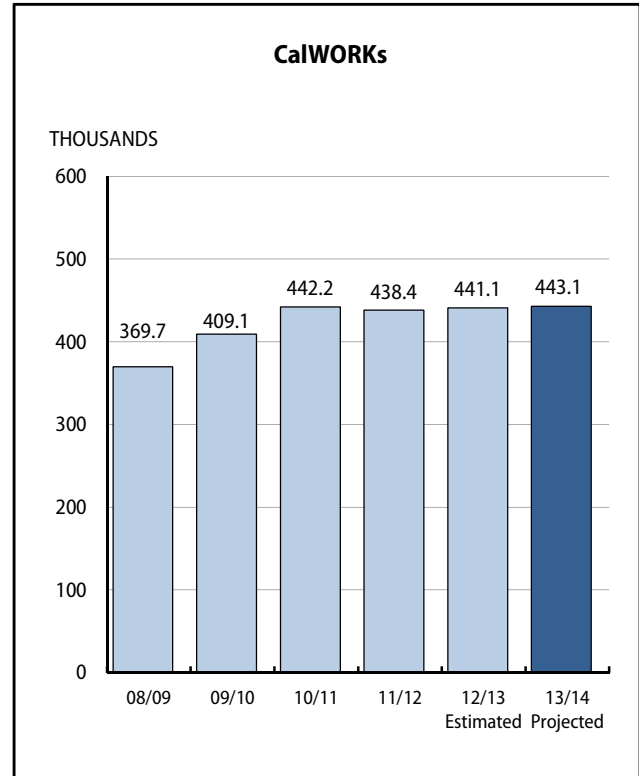
OUTPATIENT VISITS

In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the creation of the Public/Private Partnership (PPP) program, currently known as the Community Partners (CP) program, which allowed DHS to buy additional outpatient visits from private providers in the community. Outpatient visits increased further in 2009-10 due to the Healthy Way LA program and expanded access to health care in South Los Angeles, as well as in 2010-11, due to the CP clinic capacity expansion related to additional funding approved by the Board. DHS projects outpatient visits to remain at similar levels for 2012-13 and 2013-14. Although DHS expects outpatient visits to increase in the future with the transition to the ACA, it does not have enough information to determine the impact on outpatient visits at this time.

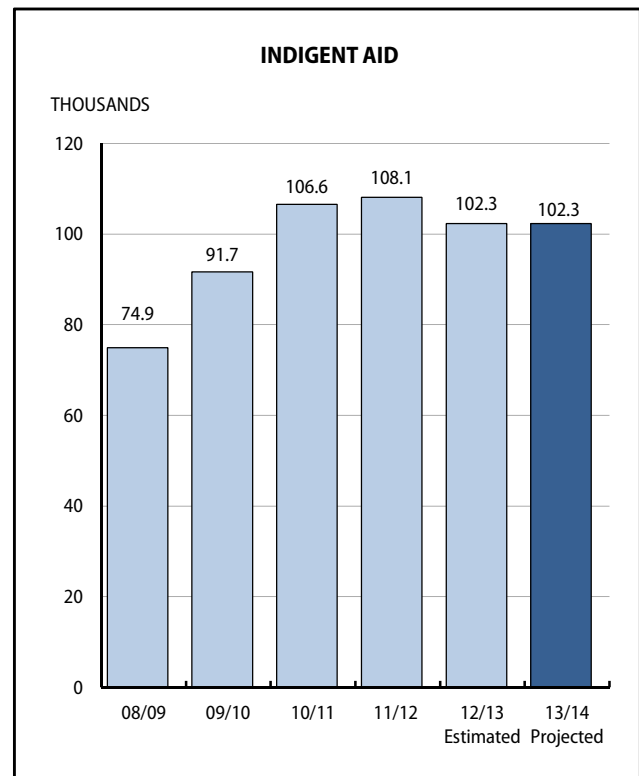


PUBLIC ASSISTANCE**CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS (CalWORKs)**

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the CalWORKs program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

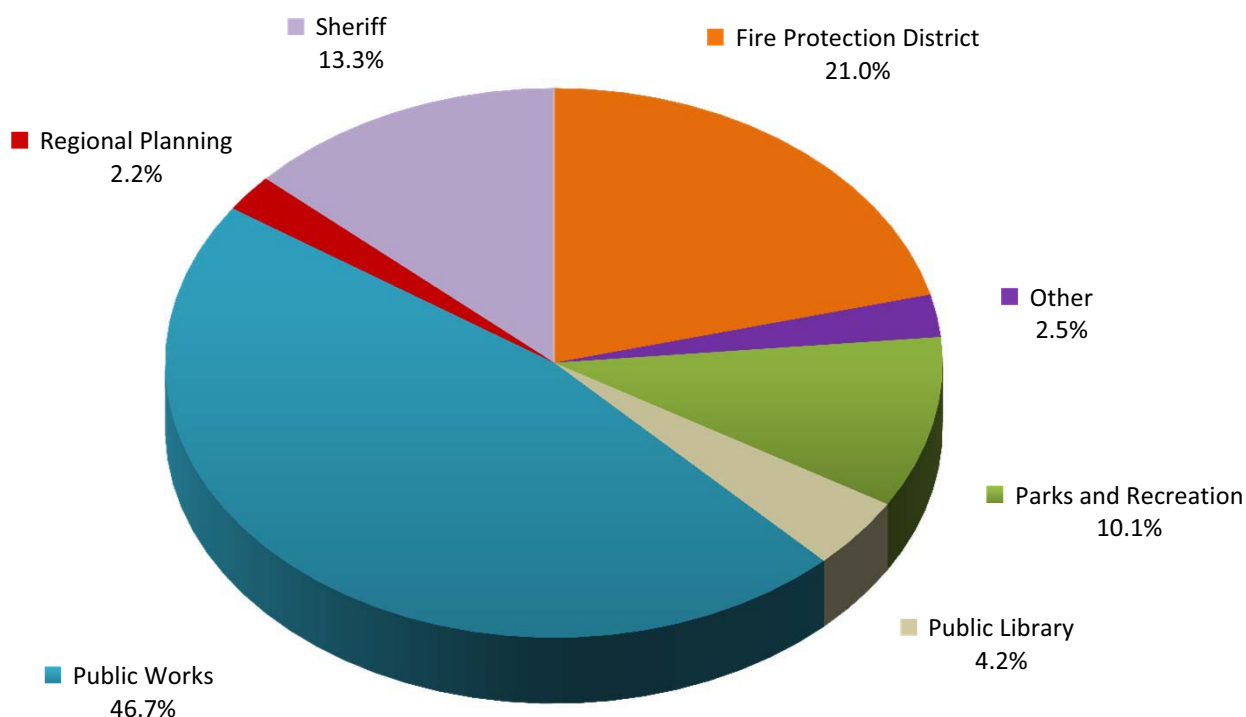
**INDIGENT AID**

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY

GROSS APPROPRIATION: \$1,182.37 Million



Amounts in Millions		
■	Public Works - Public Works Services	\$ 551.67
■	Sheriff - Patrol Services*	156.76
■	Fire Protection District - Regional Operations	249.16
■	Parks and Recreation - Parks Services	119.10
■	Public Library - Library Services	49.27
■	Regional Planning - Planning and Land Use Regulation Services	26.31
■	Other	
	Animal Care and Control - Animal Housing and Field Services	10.76
	Beaches and Harbors - Marina del Rey	2.72
	Chief Executive Office - Unincorporated Area Services	1.98
	Community and Senior Services - Community and Senior Centers	5.17
	County Counsel - Code Enforcement	1.32
	District Attorney - Prosecution and Code Enforcement Services	3.00
	Public Health Programs - Environmental Health Services	3.62
	Treasurer and Tax Collector - Business License Services	1.53
		<u>30.10</u>

*Includes direct patrol costs based on FY 2012-13 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.

Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at <http://lacounty.gov>.

THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES (Volume 1)

The Budget Summaries section of the Recommended County Budget provides detailed information about each budget. The following information is included in this section for each department:

- 2013-14 Budget Summary
- Mission Statement
- 2013-14 Budget Message
- Critical/Strategic Planning Initiatives
- Changes From 2012-13 Budget
- Unmet Needs (*as applicable*)
- Departmental Budget Detail
- Program Summary
- Organization Chart

PROGRAM SUMMARY

As of the 2012-13 Recommended Budget, the Program Summary, which provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget, is incorporated into Volume One.

BUDGET DETAIL SCHEDULES (Volume 2)

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds (Enterprise and Internal Service Funds), and Agency Fund (the Community Development Commission and the Housing Authority Funds).

CAPITAL PROJECTS/REFURBISHMENTS (Volume 2)

The Capital Projects/Refurbishments schedule is a section in the Budget Detail Schedules. The Capital Projects/Refurbishments schedule provides summary information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

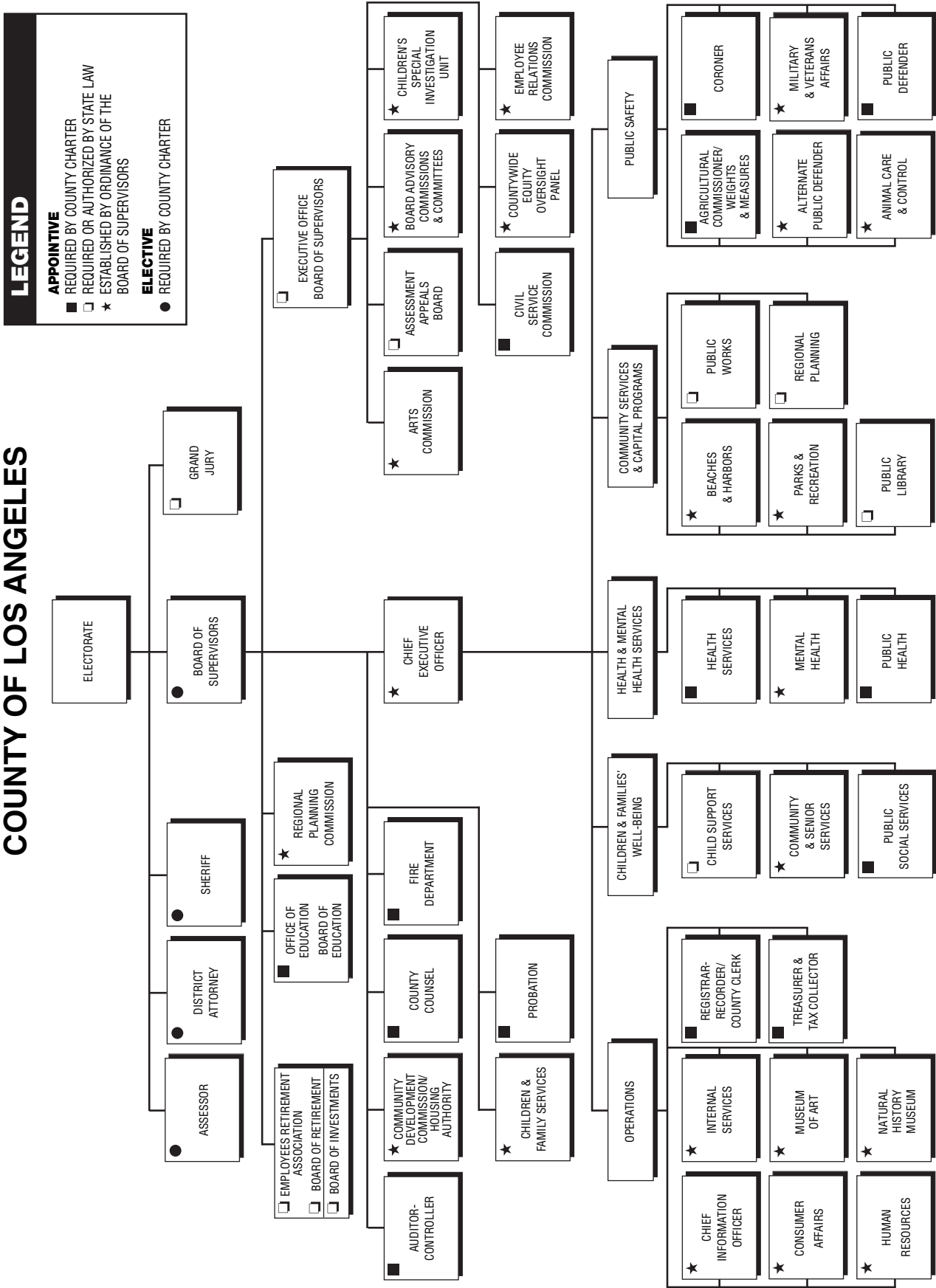
BUDGET SUMMARY SCHEDULES (Volume 2)

These schedules provide summary and detailed information on financing uses and sources.

AUDITOR-CONTROLLER SCHEDULES (Volume 2)

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

COUNTY OF LOS ANGELES



Footnote: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office through the clusters. These are: Assessor, Auditor-Controller, Executive Office of the Board of Supervisors, County Counsel (Operations); Community Development Commission (Community Services and Capital Programs); Children & Family Services (Children & Families' Well-Being); Sheriff, District Attorney, Fire, Probation (Public Safety).



Budget Summaries

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 30,020,350.73	\$ 28,959,000	\$ 29,980,000	\$ 29,956,000	\$ 30,333,000	\$ 353,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 30,082,173.07	\$ 31,000,000	\$ 32,604,000	\$ 33,687,000	\$ 33,687,000	\$ 1,083,000
SERVICES & SUPPLIES	7,163,293.04	7,706,000	7,706,000	7,138,000	7,135,000	(571,000)
OTHER CHARGES	192,448.52	337,000	337,000	337,000	337,000	0
CAPITAL ASSETS - EQUIPMENT	1,061,644.14	140,000	140,000	0	0	(140,000)
GROSS TOTAL	\$ 38,499,558.77	\$ 39,183,000	\$ 40,787,000	\$ 41,162,000	\$ 41,159,000	\$ 372,000
INTRAFUND TRANSFERS	(531,035.59)	(635,000)	(635,000)	(613,000)	(613,000)	22,000
NET TOTAL	\$ 37,968,523.18	\$ 38,548,000	\$ 40,152,000	\$ 40,549,000	\$ 40,546,000	\$ 394,000
NET COUNTY COST	\$ 7,948,172.45	\$ 9,589,000	\$ 10,172,000	\$ 10,593,000	\$ 10,213,000	\$ 41,000
 BUDGETED POSITIONS	 392.0	 392.0	 392.0	 394.0	 394.0	 2.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
PROTECTION INSPECTION

Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an overall net County cost (NCC) increase of \$41,000 primarily due to Board-approved increases in employee benefits, partially offset by the deletion of one-time funding and revenue increases in High Risk Pest Exclusion. The Recommended Budget also includes 1.0 Safety Officer I position to oversee the Department's risk management function and 1.0 support position in the Weights and Measures program, fully offset by State revenue.

Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue additional revenue source opportunities, through proactive involvement in legislation development, coordination with upper management of the California Department of Food and Agriculture and Division of Measurement Standards, and establishment of partnerships with other agencies, to more effectively perform its mission.
- Implement the Department's long-term strategies to continue to improve Service Excellence and Workforce Excellence through ongoing employee development and development of the Agricultural Commissioner/Weights and Measures (ACWM) Internet website and other outreach efforts to enhance public awareness of the Department and its services.
- Maintain focus of recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	40,787,000	635,000	29,980,000	10,172,000	392.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	272,000	--	--	272,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	412,000	--	--	412,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	133,000	--	--	133,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	61,000	--	--	61,000	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
6. Pest Exclusion/Produce Quality Program: Reflects the addition of 1.0 ACWM Inspector III position to oversee the program fully offset by the elimination of 1.0 ACWM Inspector II position and a reduction in services and supplies. Also reflects a reduction of revenue to match the High Risk Contract allocation, partially offset by increases in export inspection and unclaimed gas tax revenues.	(19,000)	--	(65,000)	46,000	--
7. Weights and Measures Program: Reflects increases in device registration, calibration services and State contract revenues, partially offset with the addition of 1.0 Intermediate Typist Clerk position and services and supplies to support the programs.	99,000	--	362,000	(263,000)	1.0
8. Environmental Toxicology Program: Reflects decreases in intrafund transfers and revenue based on anticipated reductions in services provided to the Departments of Public Works and Public Health.	(35,000)	(35,000)	(52,000)	52,000	--
9. Administration: Reflects funding and a net increase of 1.0 Safety Officer I position to strengthen the Department's risk management operation.	142,000	--	--	142,000	1.0
10. Environmental Protection Program: Reflects anticipated increases in pesticide mill tax, structural fumigation investigations and license revenues, partially offset by decreases in services and supplies requirements for this program.	(32,000)	--	306,000	(338,000)	--
11. Weed Hazard/Integrated Pest Management Program: Reflects an anticipated reduction in revenue for weed hazard work and integrated animal management contracts. Also reflects reduction in services and supplies expenditures and an increase in intrafund transfers for Integrated Weed Management.	(18,000)	13,000	(198,000)	167,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
12. One-time Funding: Reflects the deletion of one-time carryover funding for the purchase of fume hoods and miscellaneous office equipment.	(642,000)	--	--	(642,000)	--
Total Changes	372,000	(22,000)	353,000	41,000	2.0
2013-14 Recommended Budget	41,159,000	613,000	30,333,000	10,213,000	394.0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	\$ 11,563,027.94	\$ 12,353,000	\$ 12,971,000	\$ 12,073,000	\$ 12,073,000	\$ (898,000)
BUSINESS LICENSES	7,428,546.26	7,500,000	7,403,000	7,752,000	7,752,000	349,000
CHARGES FOR SERVICES - OTHER	3,902,629.32	3,557,000	4,057,000	4,303,000	4,303,000	246,000
LEGAL SERVICES	549,166.47	575,000	575,000	575,000	575,000	0
MISCELLANEOUS	600,650.93	233,000	233,000	257,000	257,000	24,000
OTHER SALES	(6,237.20)	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	165,579.89	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	34,686.97	0	0	0	0	0
STATE - OTHER	149,516.97	150,000	150,000	157,000	157,000	7,000
STATE AID - AGRICULTURE	5,632,783.18	4,288,000	4,288,000	4,536,000	4,913,000	625,000
TOTAL REVENUE	\$ 30,020,350.73	\$ 28,959,000	\$ 29,980,000	\$ 29,956,000	\$ 30,333,000	\$ 353,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 19,767,917.46	\$ 19,888,000	\$ 21,252,000	\$ 21,540,000	\$ 21,335,000	\$ 83,000
CAFETERIA PLAN BENEFITS	4,002,390.52	4,195,000	4,284,000	4,448,000	4,448,000	164,000
DEFERRED COMPENSATION BENEFITS	377,804.13	651,000	761,000	764,000	764,000	3,000
EMPLOYEE GROUP INS - E/B	946,738.89	749,000	790,000	757,000	962,000	172,000
OTHER EMPLOYEE BENEFITS	44,332.00	52,000	52,000	52,000	52,000	0
RETIREMENT - EMP BENEFITS	4,248,169.42	4,719,000	4,719,000	5,286,000	5,286,000	567,000
WORKERS' COMPENSATION	694,820.65	746,000	746,000	840,000	840,000	94,000
TOTAL S & E B	30,082,173.07	31,000,000	32,604,000	33,687,000	33,687,000	1,083,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	698,374.29	721,000	721,000	741,000	741,000	20,000
AGRICULTURAL	279,823.10	552,000	552,000	552,000	552,000	0
CLOTHING & PERSONAL SUPPLIES	52,301.64	60,000	60,000	55,000	55,000	(5,000)
COMMUNICATIONS	224,916.45	150,000	150,000	165,000	165,000	15,000
COMPUTING-MAINFRAME	12,747.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	196,967.47	200,000	200,000	220,000	220,000	20,000
COMPUTING-PERSONAL	299,043.00	150,000	150,000	150,000	150,000	0
HOUSEHOLD EXPENSE	18,464.55	25,000	25,000	24,000	24,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	22,022.00	119,000	119,000	150,000	150,000	31,000
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	4,986.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	207,097.21	647,000	647,000	86,000	86,000	(561,000)
MAINTENANCE - EQUIPMENT	152,122.87	168,000	168,000	179,000	179,000	11,000
MEDICAL DENTAL & LAB SUPPLIES	231,004.06	276,000	276,000	243,000	243,000	(33,000)
MEMBERSHIPS	21,605.00	9,000	9,000	10,000	10,000	1,000
MISCELLANEOUS EXPENSE	66,712.89	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	176,187.27	177,000	177,000	187,000	187,000	10,000
PROFESSIONAL SERVICES	107,505.79	195,000	195,000	129,000	129,000	(66,000)
PUBLICATIONS & LEGAL NOTICE	0.00	5,000	5,000	6,000	6,000	1,000
RENTS & LEASES - BLDG & IMPRV	314,734.31	250,000	250,000	335,000	334,000	84,000
RENTS & LEASES - EQUIPMENT	768.76	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	47,053.76	61,000	61,000	61,000	61,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	37,768.53	79,000	79,000	77,000	77,000	(2,000)
TECHNICAL SERVICES	1,716,426.42	1,575,000	1,575,000	1,512,000	1,510,000	(65,000)
TELECOMMUNICATIONS	365,666.75	440,000	440,000	442,000	442,000	2,000
TRAINING	56,787.44	101,000	101,000	99,000	99,000	(2,000)
TRANSPORTATION AND TRAVEL	1,644,590.95	1,391,000	1,391,000	1,366,000	1,366,000	(25,000)
UTILITIES	207,615.53	239,000	239,000	233,000	233,000	(6,000)
TOTAL S & S	7,163,293.04	7,706,000	7,706,000	7,138,000	7,135,000	(571,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	27,998.07	172,000	172,000	172,000	172,000	0
RET-OTHER LONG TERM DEBT	164,450.45	165,000	165,000	165,000	165,000	0
TOTAL OTH CHARGES	192,448.52	337,000	337,000	337,000	337,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	21,847.88	0	0	0	0	0
ELECTRONIC EQUIPMENT	33,819.95	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	231,923.30	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	140,000	140,000	0	0	(140,000)
VEHICLES & TRANSPORTATION EQUIPMENT	774,053.01	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,061,644.14	140,000	140,000	0	0	(140,000)
TOTAL CAPITAL ASSETS	1,061,644.14	140,000	140,000	0	0	(140,000)
GROSS TOTAL	\$ 38,499,558.77	\$ 39,183,000	\$ 40,787,000	\$ 41,162,000	\$ 41,159,000	\$ 372,000
INTRAFUND TRANSFERS	(531,035.59)	(635,000)	(635,000)	(613,000)	(613,000)	22,000
NET TOTAL	\$ 37,968,523.18	\$ 38,548,000	\$ 40,152,000	\$ 40,549,000	\$ 40,546,000	\$ 394,000
NET COUNTY COST	\$ 7,948,172.45	\$ 9,589,000	\$ 10,172,000	\$ 10,593,000	\$ 10,213,000	\$ 41,000
BUDGETED POSITIONS	392.0	392.0	392.0	394.0	394.0	2.0

Departmental Program Summary

1. Pest Detection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,894,000	--	4,391,000	2,503,000	74.0
<i>Less Administration</i>	1,340,000	--	124,000	1,216,000	--
Net Program Costs	5,554,000	--	4,267,000	1,287,000	74.0

Authority: Mandated program - California Food and Agricultural Code (CFAC), Sections 401 and 5101.

To protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	125,000	--	104,000	21,000	1.0
<i>Less Administration</i>	19,000	--	--	19,000	--
Net Program Costs	106,000	--	104,000	2,000	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated program – California Health & Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials. The Commissioner shall forward these inventories to Los Angeles County Certified Unified Program Agencies (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

3. Agricultural Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	270,000	--	201,000	69,000	3.0
<i>Less Administration</i>	38,000	--	--	38,000	--
Net Program Costs	232,000	--	201,000	31,000	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where we are unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentation for public, private, and governmental employees, fairs and seminars. Maintain Africanized Honey Bee (AHB) Hotline. Coordinate with the industry responses to AHB complaint calls.

4. Pesticide Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,800,000	--	2,247,000	553,000	23.0
<i>Less Administration</i>	453,000	--	60,000	393,000	--
Net Program Costs	2,347,000	--	2,187,000	160,000	23.0

Authority: Mandated program – CFAC Sections 22872(B) (5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of the County's agricultural production.

5. Nursery/Seed

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	254,000	--	107,000	147,000	2.0
<i>Less Administration</i>	38,000	--	--	38,000	--
Net Program Costs	216,000	--	107,000	109,000	2.0

Authority: Mandated program – CFAC, Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,562,000	--	2,416,000	146,000	17.0
<i>Less Administration</i>	307,000	--	60,000	247,000	--
Net Program Costs	2,255,000	--	2,356,000	(101,000)	17.0

Authority: Mandated program – CFAC, Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of county agricultural inspectors.

Low Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs (Phytosanitary Certification)	1,553,000	--	1,061,000	492,000	13.0
<i>Less Administration</i>	249,000	--	60,000	189,000	--
Net Program Costs	1,304,000	--	1,001,000	303,000	13.0

Authority: Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The Low Risk Program promotes commerce, equipment, and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories and Sudden Oak Death (SOD)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	368,000	--	299,000	69,000	3.0
<i>Less Administration</i>	57,000	--	--	57,000	--
Net Program Costs	311,000	--	299,000	12,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to Department programs, i.e., Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering Los Angeles County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The SOD program enforces federal and State quarantine against *Phytophthora ramorum* (P. ramorum). County agricultural inspectors inspect and sample nurseries in Los Angeles County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

7. Glassy-Winged Sharpshooter

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,523,000	--	1,248,000	275,000	18.0
<i>Less Administration</i>	326,000	--	60,000	266,000	--
Net Program Costs	1,197,000	--	1,188,000	9,000	18.0

Authority: Mandated program – CFAC, Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate; prevent the artificial spread of the insect pest that carry Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

8. Produce Standardization

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,599,000	--	699,000	900,000	14.0
<i>Less Administration</i>	249,000	--	60,000	189,000	--
Net Program Costs	1,350,000	--	639,000	711,000	14.0

Authority: Mandated program – CFAC, Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

9. Scales and Meters Accuracy – Device

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,841,000	--	5,669,000	172,000	48.0
<i>Less Administration</i>	893,000	--	--	893,000	--
Net Program Costs	4,948,000	--	5,669,000	(721,000)	48.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

10. Scanner Inspection – Price Verification

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,530,000	--	2,163,000	367,000	22.0
<i>Less Administration</i>	399,000	--	--	399,000	--
Net Program Costs	2,131,000	--	2,163,000	(32,000)	22.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

11. Business Practices and Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,462,000	--	237,000	1,225,000	13.0
<i>Less Administration</i>	228,000	--	--	228,000	--
Net Program Costs	1,234,000	--	237,000	997,000	13.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC Section 12512.

12. Integrated Pest Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,286,000	176,000	3,388,000	722,000	38.0
<i>Less Administration</i>	705,000	--	60,000	645,000	--
Net Program Costs	3,581,000	176,000	3,328,000	77,000	38.0

Authority: Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and Los Angeles County Code, Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and the efficient control methods.

13. Weed Abatement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,021,000	371,000	4,695,000	955,000	40.0
<i>Less Administration</i>	724,000	--	--	724,000	--
Net Program Costs	5,297,000	371,000	4,695,000	231,000	40.0

Authority: Mandated program – CHSC, Sections 14875-14922; California Government Code, Sections 39560-39588, and 51182; and California Public Resources Code, Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

14. Environmental Toxicology Laboratory

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,071,000	66,000	1,408,000	1,597,000	24.0
<i>Less Administration</i>	440,000	--	--	440,000	--
Net Program Costs	2,631,000	66,000	1,408,000	1,157,000	24.0

Authority: Non-mandated, discretionary program.

The lab analyzes water, produce, wipe, paint and other environmental samples for toxic contaminants including heavy metals, pesticides and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

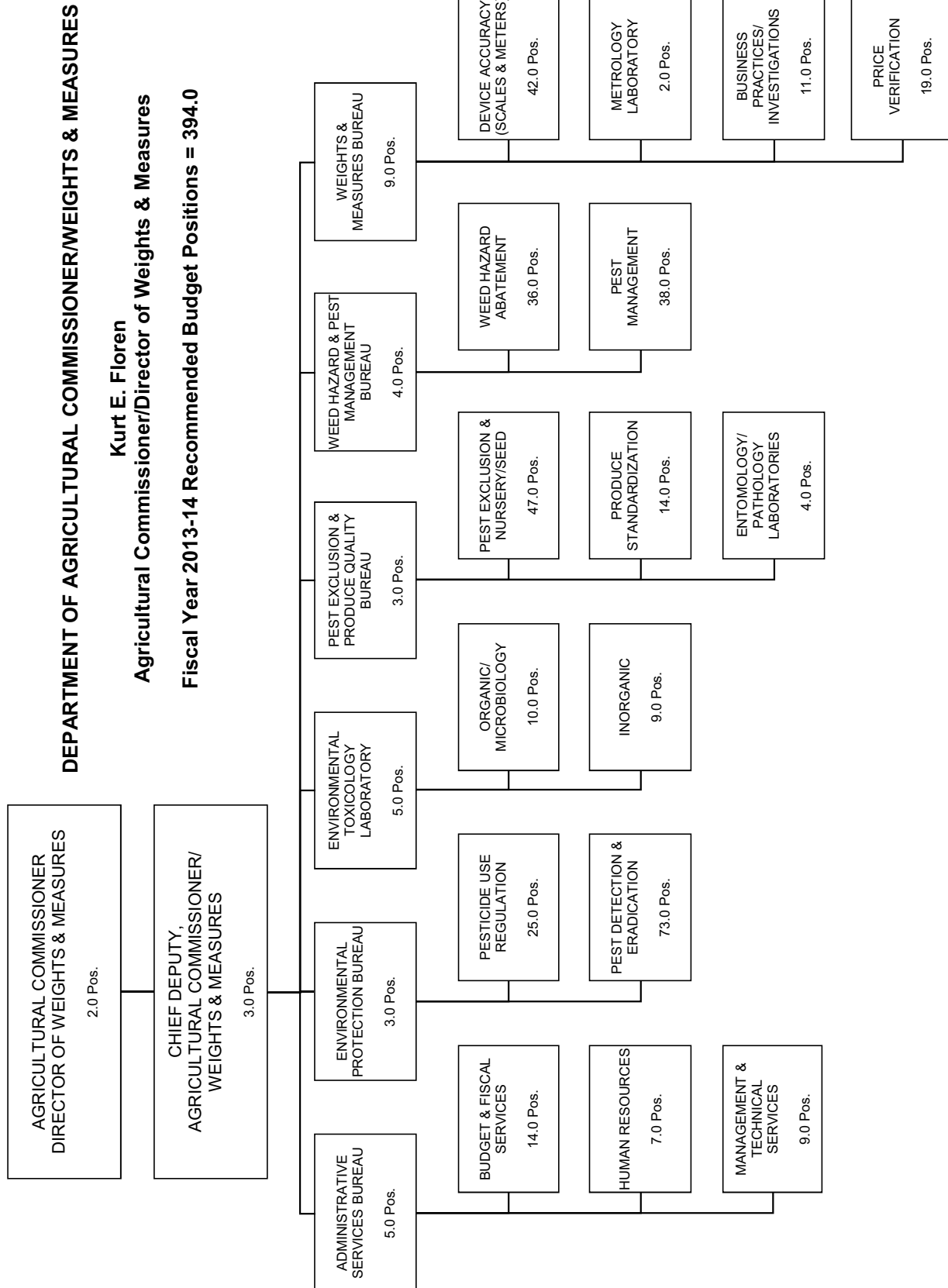
15. Administrative Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,465,000	--	484,000	5,981,000	41.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,465,000	--	484,000	5,981,000	41.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology. It includes the executive office.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	41,159,000	613,000	30,333,000	10,213,000	394.0



Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 381,114.79	\$ 724,000	\$ 724,000	\$ 1,068,000	\$ 724,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 45,802,756.50	\$ 48,970,000	\$ 50,660,000	\$ 52,064,000	\$ 51,932,000	\$ 1,272,000
SERVICES & SUPPLIES	4,369,757.54	4,412,000	4,412,000	4,115,000	4,110,000	(302,000)
OTHER CHARGES	124.07	173,000	173,000	173,000	165,000	(8,000)
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	\$ 50,172,638.11	\$ 53,599,000	\$ 55,289,000	\$ 56,396,000	\$ 56,251,000	\$ 962,000
NET TOTAL	\$ 50,172,638.11	\$ 53,599,000	\$ 55,289,000	\$ 56,396,000	\$ 56,251,000	\$ 962,000
NET COUNTY COST	\$ 49,791,523.32	\$ 52,875,000	\$ 54,565,000	\$ 55,328,000	\$ 55,527,000	\$ 962,000
BUDGETED POSITIONS	285.0	289.0	289.0	291.0	291.0	2.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	JUDICIAL					

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$0.9 primarily due to Board-approved increases in employee benefits; the addition of 2.0 Investigator II positions; and funding to address the department's services and supplies structural deficit, partially offset by the deletion of one-time carryover funding.

Critical/Strategic Planning Initiatives

The Department continues to:

- Work with justice partners to implement the Public Safety State Realignment Program;
- Implement and refine its programs and initiatives to correspond with the County's Strategic Plan Goals, emphasizing operational effectiveness and public safety;
- Collaborate with the Internal Services Department and the Chief Information Office to migrate the Department's Active Directory structure to the County's;
- Migrate the Department's Case Management System to a browser based technology and assist the Public Defender in implementing this system for their office; and
- Collaborate with the Internal Services Department to migrate the Department's application and data servers to the County's Virtual Server Cloud.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	55,289,000	0	724,000	54,565,000	289.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	233,000	--	--	233,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	794,000	--	--	794,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, fully offset by ministerial adjustments in other employee benefits based on expenditure trends.	--	--	--	--	--
4. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(8,000)	--	--	(8,000)	--
5. One-Time Funding: Reflects the deletion of one-time carryover funding.	(1,100,000)	--	--	(1,100,000)	--
6. Long Beach Courthouse Lease Increase: Reflects a net increase in lease costs associated with the opening of the new Long Beach Courthouse.	198,000	--	--	198,000	--
7. Services and Supplies Structural Deficit: Reflects funding to address the department's ongoing structural deficit in services and supplies.	600,000	--	--	600,000	--
8. Investigators: Reflects funding for 2.0 Investigator II positions to conduct case investigations.	245,000	--	--	245,000	2.0
Total Changes	962,000	0	0	962,000	2.0
2013-14 Recommended Budget	56,251,000	0	724,000	55,527,000	291.0

Unmet Needs

The Department requires funding for 3.0 Investigator positions.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 154.80	\$ 0	\$ 0	\$ 0	\$ 0	0
COURT FEES & COSTS	10,899.53	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	123,928.80	67,000	67,000	67,000	67,000	0
MISCELLANEOUS	161,658.66	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT REVENUE	84,473.00	566,000	566,000	910,000	566,000	0
TOTAL REVENUE	\$ 381,114.79	\$ 724,000	\$ 724,000	\$ 1,068,000	\$ 724,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 31,390,788.24	\$ 32,971,000	\$ 34,661,000	\$ 34,931,000	\$ 34,833,000	\$ 172,000
CAFETERIA PLAN BENEFITS	4,571,695.17	4,833,000	4,833,000	4,875,000	4,858,000	25,000
DEFERRED COMPENSATION BENEFITS	1,386,788.08	2,161,000	2,161,000	2,181,000	2,169,000	8,000
EMPLOYEE GROUP INS - E/B	1,942,048.31	1,703,000	1,703,000	1,925,000	1,938,000	235,000
OTHER EMPLOYEE BENEFITS	39,958.50	49,000	49,000	49,000	49,000	0
RETIREMENT - EMP BENEFITS	6,394,185.28	7,171,000	7,171,000	8,002,000	7,984,000	813,000
WORKERS' COMPENSATION	77,292.92	82,000	82,000	101,000	101,000	19,000
TOTAL S & E B	45,802,756.50	48,970,000	50,660,000	52,064,000	51,932,000	1,272,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,098,399.03	865,000	865,000	865,000	865,000	0
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	86,966.82	102,000	102,000	82,000	82,000	(20,000)
COMPUTING-MAINFRAME	16,520.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	(21,536.59)	46,000	46,000	46,000	46,000	0
COMPUTING-PERSONAL	113,296.47	20,000	20,000	20,000	20,000	0
HOUSEHOLD EXPENSE	4,424.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	8,941.00	156,000	156,000	156,000	156,000	0
INSURANCE	1,076.04	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	388,363.01	309,000	309,000	319,000	319,000	10,000
MAINTENANCE - EQUIPMENT	2,095.00	12,000	12,000	12,000	12,000	0
MEDICAL DENTAL & LAB SUPPLIES	36.88	0	0	0	0	0
MEMBERSHIPS	72,130.81	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	250,408.90	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	59,461.66	142,000	142,000	107,000	102,000	(40,000)
PROFESSIONAL SERVICES	23,479.04	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	771,352.56	741,000	741,000	641,000	641,000	(100,000)
RENTS & LEASES - EQUIPMENT	116,247.17	122,000	122,000	320,000	320,000	198,000
SPECIAL DEPARTMENTAL EXPENSE	14,270.97	217,000	217,000	167,000	167,000	(50,000)
TECHNICAL SERVICES	72,979.43	440,000	440,000	40,000	40,000	(400,000)
TELECOMMUNICATIONS	605,613.07	415,000	415,000	515,000	515,000	100,000
TRAINING	4,415.00	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	81,894.33	128,000	128,000	128,000	128,000	0
UTILITIES	598,922.94	410,000	410,000	410,000	410,000	0
TOTAL S & S	4,369,757.54	4,412,000	4,412,000	4,115,000	4,110,000	(302,000)

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	0.00	170,000	170,000	170,000	162,000	(8,000)
TAXES & ASSESSMENTS	124.07	0	0	0	0	0
TOTAL OTH CHARGES	124.07	173,000	173,000	173,000	165,000	(8,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	\$ 50,172,638.11	\$ 53,599,000	\$ 55,289,000	\$ 56,396,000	\$ 56,251,000	\$ 962,000
NET TOTAL	\$ 50,172,638.11	\$ 53,599,000	\$ 55,289,000	\$ 56,396,000	\$ 56,251,000	\$ 962,000
NET COUNTY COST	\$ 49,791,523.32	\$ 52,875,000	\$ 54,565,000	\$ 55,328,000	\$ 55,527,000	\$ 962,000
BUDGETED POSITIONS	285.0	289.0	289.0	291.0	291.0	2.0

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	53,189,000	--	724,000	52,465,000	274.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	53,189,000	--	724,000	52,465,000	274.0

Authority: Mandated program – Federal and State Constitutions and Section 987.2 of the California Penal Code.

This program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are leases and utilities.

2. Administration

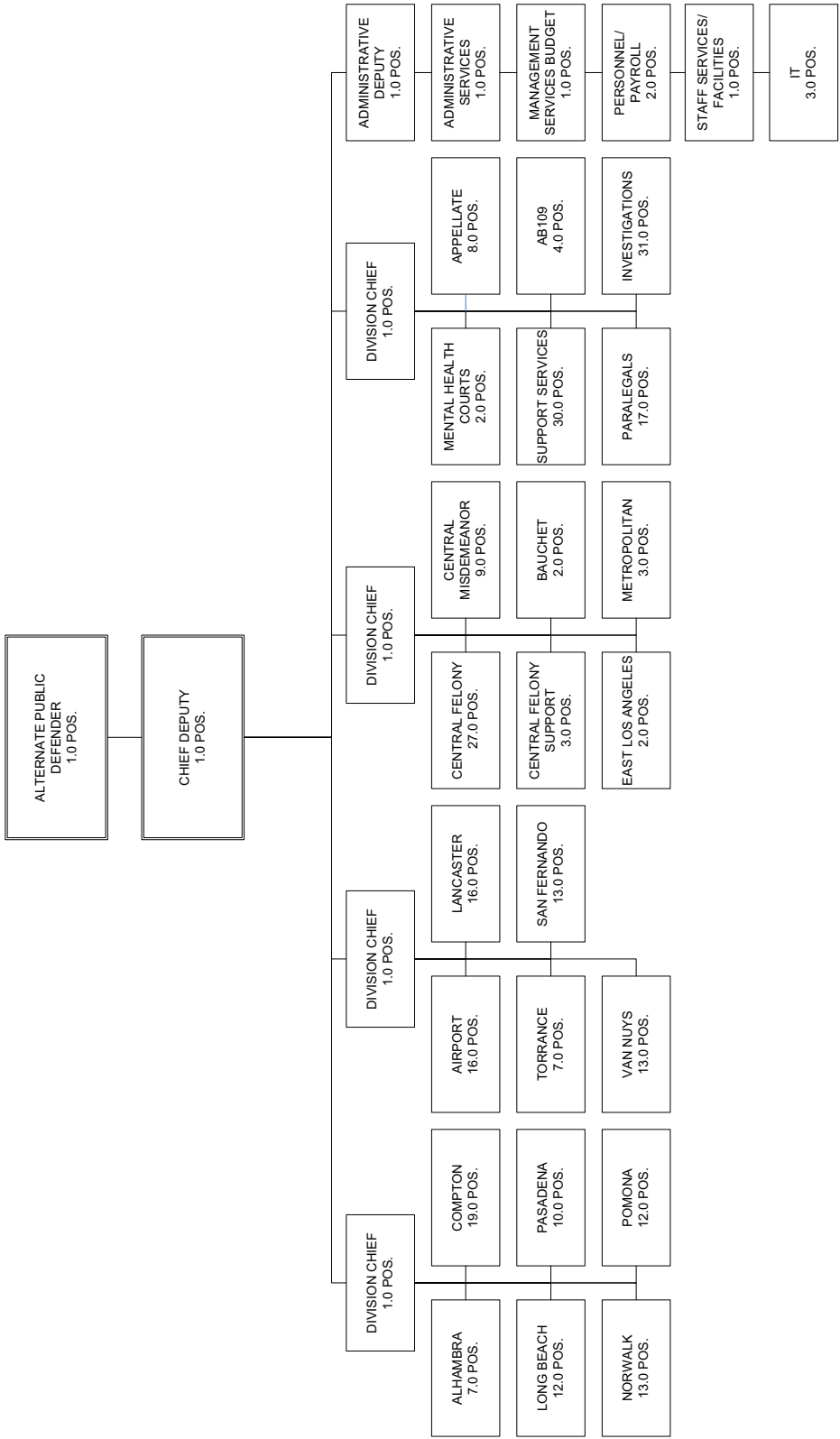
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,062,000	--	--	3,062,000	17.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,062,000	--	--	3,062,000	17.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	56,251,000	0	724,000	55,527,000	291.0

ALTERNATE PUBLIC DEFENDER
JANICE Y. FUKAI, ALTERNATE PUBLIC DEFENDER
FY 2013-14 RECOMMENDED BUDGET POSITONS = 291.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 14,853,705.98	\$ 14,104,000	\$ 14,359,000	\$ 14,709,000	\$ 14,359,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 25,436,867.23	\$ 26,993,000	\$ 27,300,000	\$ 29,623,000	\$ 27,964,000	\$ 664,000
SERVICES & SUPPLIES	6,823,179.89	7,516,000	7,516,000	9,276,000	6,979,000	(537,000)
OTHER CHARGES	702,943.76	285,000	285,000	285,000	290,000	5,000
CAPITAL ASSETS - EQUIPMENT	12,596.18	0	0	1,030,000	0	0
OTHER FINANCING USES	336,308.63	336,000	396,000	296,000	296,000	(100,000)
GROSS TOTAL	\$ 33,311,895.69	\$ 35,130,000	\$ 35,497,000	\$ 40,510,000	\$ 35,529,000	\$ 32,000
INTRAFUND TRANSFERS	(2,936.50)	0	0	0	0	0
NET TOTAL	\$ 33,308,959.19	\$ 35,130,000	\$ 35,497,000	\$ 40,510,000	\$ 35,529,000	\$ 32,000
NET COUNTY COST	\$ 18,455,253.21	\$ 21,026,000	\$ 21,138,000	\$ 25,801,000	\$ 21,170,000	\$ 32,000
 BUDGETED POSITIONS	 352.0	 356.0	 356.0	 386.0	 357.0	 1.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department are enforcement of applicable animal control laws, medical care and sheltering of impounded animals, recovery and redemption of lost animals with their owners, adoption and placement of available animals, investigation of animal cruelty and dangerous animal complaints, rabies vaccination, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries and evacuation of animals during local and regional emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an overall increase in NCC of \$32,000 primarily due to increases in employee benefits, funding for 1.0 position to enhance the Department's Information Technology (IT) Division, and one-time funding for a private kennel lease in the Antelope Valley. These increases are partially offset by the deletion of one-time funding for the Animal Care Replacement System, website project, video surveillance cameras, and the costs associated with the Athens stable project.

Critical/Strategic Planning Initiatives

The Department is proceeding with plans to replace its existing animal management application. The project involves the documentation of current and ideal business processes, design and testing of the new application, and an implementation strategy that includes the acquisition and deployment of new mobile accessibility hardware. The planned software and hardware components will provide staff with mobile access to the new application both in the field and within the housing facilities of each animal care center. The implementation of these strategies will afford the Department opportunities to enhance the level of care provided to animals housed at the care center, improve operational efficiencies in handling calls for service, and ensure accuracy and accountability.

The Department continues to strategize and redesign operational practice to ensure effective and professional services. The Department is in the process of restructuring the Major Case Unit with a Central Case Processing Unit to optimize staff resource and improve performance.

The refurbishment of aged kennel buildings and other animal housing facilities continues to be a primary focus of the Department's facility management strategy. Work is also commencing on a long-term facility plan to address the need to site and develop fully enclosed community animal care centers in strategic locations within the Department's service areas.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	35,497,000	0	14,359,000	21,138,000	356.0
<i>New/Expanded Programs</i>					
1. Administration: Reflects an increase in salaries and employee benefits and services and supplies for an IT Manager I position to enhance and oversee the daily operations of the IT Division.	151,000	--	--	151,000	1.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	157,000	--	--	157,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	369,000	--	--	369,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums fully offset by a decrease in unemployment insurance expenses.	--	--	--	--	--
4. Kennel Lease: Reflects an increase in one-time funding for a private kennel lease in the Antelope Valley funded by the 5th District.	96,000	--	--	96,000	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	5,000	--	--	5,000	--
6. One-Time Funding: Reflects the deletion of one-time funding for the Phase III of the Animal Care System, Phase II of the website project, replacement of video surveillance cameras at Castaic Lake, Antelope Valley kennel lease, and Athens stables project.	(746,000)	--	--	(746,000)	--
7. Ministerial Adjustment: Reflects an increase in services and supplies fully offset by a decrease in other financing uses due to a decrease in loan payments for various capital projects.	--	--	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8. Position Reclassification: Reflects Board-approved position reclassifications to classes that appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
Total Changes	32,000	0	0	32,000	1.0
2013-14 Recommended Budget	35,529,000	0	14,359,000	21,170,000	357.0

Unmet Needs

The Department's unmet needs request includes restoration of programmatic staffing curtailed to address the County's projected structural deficit, replacement of aged vehicles, and various critical IT projects.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	\$ 3,699,967.11	\$ 3,800,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 0
CHARGES FOR SERVICES - OTHER	2,093,387.85	900,000	1,152,000	1,502,000	1,152,000	0
HUMANE SERVICES	8,976,301.38	9,100,000	9,600,000	9,600,000	9,600,000	0
MISCELLANEOUS	80,863.00	300,000	400,000	400,000	400,000	0
SALE OF CAPITAL ASSETS	3,186.64	4,000	7,000	7,000	7,000	0
TOTAL REVENUE	\$ 14,853,705.98	\$ 14,104,000	\$ 14,359,000	\$ 14,709,000	\$ 14,359,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 15,628,228.67	\$ 17,342,000	\$ 16,560,000	\$ 17,689,000	\$ 16,654,000	\$ 94,000
CAFETERIA PLAN BENEFITS	4,070,184.67	4,265,000	4,268,000	4,742,000	4,442,000	174,000
DEFERRED COMPENSATION BENEFITS	244,385.48	409,000	368,000	431,000	376,000	8,000
EMPLOYEE GROUP INS - E/B	539,348.17	534,000	506,000	580,000	491,000	(15,000)
OTHER EMPLOYEE BENEFITS	41,573.16	43,000	48,000	48,000	48,000	0
RETIREMENT - EMP BENEFITS	3,930,483.17	3,365,000	4,484,000	5,067,000	4,887,000	403,000
WORKERS' COMPENSATION	982,663.91	1,035,000	1,066,000	1,066,000	1,066,000	0
TOTAL S & E B	25,436,867.23	26,993,000	27,300,000	29,623,000	27,964,000	664,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	532,708.51	648,000	480,000	601,000	480,000	0
CLOTHING & PERSONAL SUPPLIES	97,245.23	103,000	112,000	132,000	112,000	0
COMMUNICATIONS	156,221.89	155,000	183,000	213,000	183,000	0
COMPUTING-MAINFRAME	193.37	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	117,816.45	106,000	60,000	60,000	60,000	0
COMPUTING-PERSONAL	89,093.39	57,000	7,000	7,000	7,000	0
CONTRACTED PROGRAM SERVICES	7,035.00	0	0	0	0	0
HOUSEHOLD EXPENSE	263,084.02	250,000	249,000	249,000	249,000	0
INFORMATION TECHNOLOGY SERVICES	181,910.00	431,000	488,000	814,000	57,000	(431,000)
INSURANCE	3,544.19	4,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,010,965.37	718,000	668,000	668,000	668,000	0
MAINTENANCE - EQUIPMENT	44,237.91	55,000	53,000	53,000	53,000	0
MEDICAL DENTAL & LAB SUPPLIES	592,166.85	707,000	775,000	775,000	775,000	0
MEMBERSHIPS	150.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	170,559.37	174,000	172,000	322,000	172,000	0
OFFICE EXPENSE	158,429.87	210,000	184,000	184,000	189,000	5,000
PROFESSIONAL SERVICES	853,337.85	1,179,000	1,244,000	1,504,000	1,064,000	(180,000)
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	49,264.09	70,000	156,000	156,000	156,000	0
RENTS & LEASES - EQUIPMENT	8,448.12	47,000	6,000	6,000	6,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,454.89	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	705,452.08	776,000	770,000	1,313,000	839,000	69,000
TECHNICAL SERVICES	41,266.25	79,000	35,000	35,000	35,000	0
TELECOMMUNICATIONS	539,430.07	491,000	663,000	973,000	663,000	0
TRAINING	26,141.50	25,000	30,000	30,000	30,000	0
TRANSPORTATION AND TRAVEL	768,348.32	777,000	743,000	743,000	743,000	0
UTILITIES	401,675.30	450,000	430,000	430,000	430,000	0

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	6,823,179.89	7,516,000	7,516,000	9,276,000	6,979,000	(537,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	521,564.59	77,000	134,000	134,000	139,000	5,000
RET-OTHER LONG TERM DEBT	181,379.17	208,000	151,000	151,000	151,000	0
TOTAL OTH CHARGES	702,943.76	285,000	285,000	285,000	290,000	5,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	0	0	600,000	0	0
MACHINERY EQUIPMENT	12,596.18	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	430,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	12,596.18	0	0	1,030,000	0	0
TOTAL CAPITAL ASSETS	12,596.18	0	0	1,030,000	0	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	336,308.63	336,000	396,000	296,000	296,000	(100,000)
TOTAL OTH FIN USES	336,308.63	336,000	396,000	296,000	296,000	(100,000)
GROSS TOTAL	\$ 33,311,895.69	\$ 35,130,000	\$ 35,497,000	\$ 40,510,000	\$ 35,529,000	\$ 32,000
INTRAFUND TRANSFERS	(2,936.50)	0	0	0	0	0
NET TOTAL	\$ 33,308,959.19	\$ 35,130,000	\$ 35,497,000	\$ 40,510,000	\$ 35,529,000	\$ 32,000
NET COUNTY COST	\$ 18,455,253.21	\$ 21,026,000	\$ 21,138,000	\$ 25,801,000	\$ 21,170,000	\$ 32,000
BUDGETED POSITIONS	352.0	356.0	356.0	386.0	357.0	1.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,142,000	--	4,637,000	4,505,000	99.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,142,000	--	4,637,000	4,505,000	99.0

Authority: Mandated program - California Food and Agriculture Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

The program includes: (1) impound, housing, and provision of medical care to stray and abandoned animals; (2) return of licensed, micro-chipped, or tagged animals to owners of record; (3) adoption of available animals to the public, animal rescues, and adoption partners; and (4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Canvassing)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,947,000	--	3,947,000	--	50.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,947,000	--	3,947,000	--	50.0

Authority: Mandated program - California Food and Agricultural Code Sections 30801-05, 30952, 31105-08, 31252, 31254, and 32252-53 and Los Angeles County Code Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated areas of the County and contract cities.

The Canvassing program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,370,000	--	5,106,000	5,264,000	130.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,370,000	--	5,106,000	5,264,000	130.0

Authority: Mandated program - California Food and Agriculture Code Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,025,000	--	669,000	4,356,000	31.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,025,000	--	669,000	4,356,000	31.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 30503, 31101, 31105, 31602, and 31751.3

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, surgical repair, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Major Case Unit)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,193,000	--	--	1,193,000	14.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,193,000	--	--	1,193,000	14.0

Authority: Spay and Neuter Program: Mandated program - California Food and Agricultural Code Sections 30503 and 31751.3. Major Case Unit: Mandated program - California Food and Agricultural Code Sections 31645 and 31646; California Penal Code Sections 399.5, 597, and 599aa; and Los Angeles County Code Sections 10.20.280, 10.28.020, 10.28.270, and 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated areas of the County.

The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals.

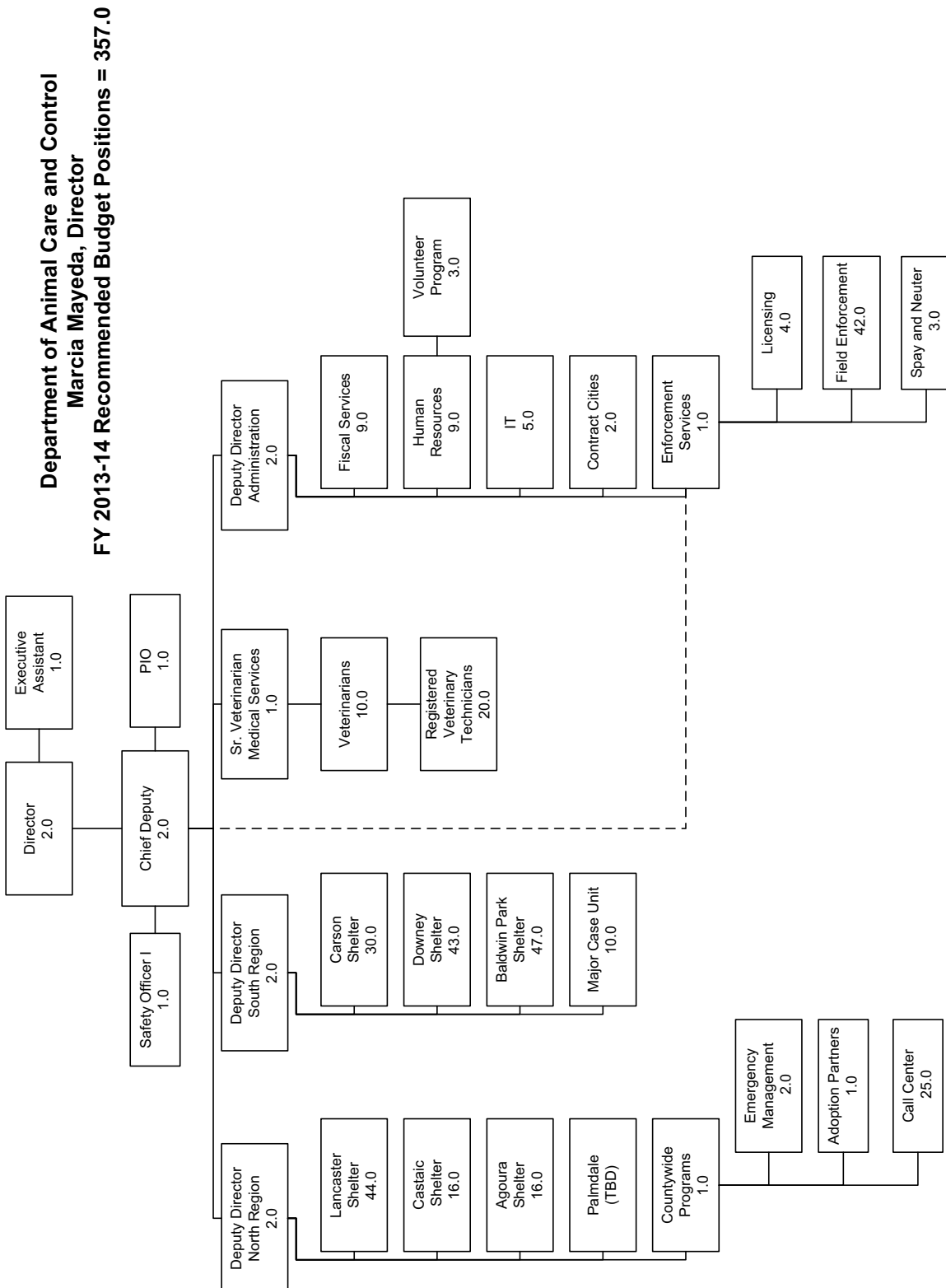
6. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,852,000	--	--	5,852,000	33.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,852,000	--	--	5,852,000	33.0

Authority: Non-mandated, discretionary program

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	35,529,000	0	14,359,000	21,170,000	357.0



Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,100,849.98	\$ 1,702,000	\$ 1,702,000	\$ 1,446,000	\$ 1,446,000	\$ (256,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 8,942,419.13	\$ 10,260,000	\$ 10,260,000	\$ 12,431,000	\$ 10,703,000	\$ 443,000
GROSS TOTAL	\$ 8,942,419.13	\$ 10,260,000	\$ 10,260,000	\$ 12,431,000	\$ 10,703,000	\$ 443,000
INTRAFUND TRANSFERS	(245,460.00)	(669,000)	(669,000)	(669,000)	(669,000)	0
NET TOTAL	\$ 8,696,959.13	\$ 9,591,000	\$ 9,591,000	\$ 11,762,000	\$ 10,034,000	\$ 443,000
NET COUNTY COST	\$ 7,596,109.15	\$ 7,889,000	\$ 7,889,000	\$ 10,316,000	\$ 8,588,000	\$ 699,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding, and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations, and municipalities.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net increase of \$699,000 primarily due to funding for the Arts Internship program, Ford Theatre, Organizational Grant program, and Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for Civic Art and Free Concerts.

Critical/Strategic Planning Initiatives

- Continue a multi-year initiative to implement the Board-adopted *Arts for All*, a comprehensive strategic plan for systemic, sequential K-12 arts education in all 81 school districts in the County encompassing 1.7 million students.
- Institute a number of new systems to improve grants and professional development programs, including continued implementation of an online grant application system to streamline the application process for constituents and administration.
- Begin implementation of the Master Plan for the current and future facilities of the John Anson Ford Theatres focusing on upgrades to the theatre itself while preserving the historic elements of the theatre and the completion of an environmental impact report.
- Continue the integration of civic art into more than 40 ongoing capital projects, with a continuing emphasis on the development of County-based artists, community engagement, and creative placemaking.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	10,260,000	669,000	1,702,000	7,889,000	0.0
Other Changes					
1. Ford Theatre: Reflects restoration of the funding curtailed in FY 2009-10 as well as funding to address an anticipated revenue shortfall at the Ford Theatre.	119,000	--	--	119,000	--
2. Ford Theatre: Reflects a net increase in one-time funding for the Signature Series at the Ford as well as ongoing funding for additional Jazzed and Motivated sessions provided by the Third Supervisorial District.	131,000	--	--	131,000	--
3. Arts Internship: Reflects the full restoration of the funding curtailed in FY 2009-10.	250,000	--	--	250,000	--
4. Civic Art: Reflects the deletion of one-time funding provided to install vertical banners in the unincorporated areas of Lennox, East Rancho Dominguez, and Willowbrook.	(57,000)	--	--	(57,000)	--
5. Free Concerts: Reflects the deletion of one-time funding as well as allocation of another year of one-time funding from the Third Supervisorial District.	--	--	--	--	--
6. Organizational Grant: Reflects one-time funding to increase the total program funding level to \$4,318,000.	200,000	--	--	200,000	--
7. Ministerial Adjustments: Reflects appropriation and revenue adjustments for the Technical Assistance, Arts Education, and Civic Art programs based on anticipated revenue changes.	(256,000)	--	(256,000)	--	--
8. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	18,000	--	--	18,000	--
9. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	38,000	--	--	38,000	--
Total Changes	433,000	0	(256,000)	699,000	0.0
2013-14 Recommended Budget	10,693,000	669,000	1,446,000	8,588,000	0.0

Unmet Needs

The Arts Commission's critical unmet needs include funding for positions related to the John Anson Ford Theatres and full restoration of the Free Concerts program. In addition, funding is requested to fully restore and expand the Organizational Grant program to include non-arts organizations such as social services and higher education and address various outdated information technology infrastructure at the Arts Commission.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 57,600.00	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000	\$ 0
FEDERAL - OTHER	65,000.00	238,000	238,000	175,000	175,000	(63,000)
MISCELLANEOUS	584,249.98	1,023,000	1,023,000	830,000	830,000	(193,000)
STATE - OTHER	14,000.00	15,000	15,000	15,000	15,000	0
TRANSFERS IN	380,000.00	380,000	380,000	380,000	380,000	0
TOTAL REVENUE	\$ 1,100,849.98	\$ 1,702,000	\$ 1,702,000	\$ 1,446,000	\$ 1,446,000	\$ (256,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 2,254,238.16	\$ 2,688,000	\$ 2,688,000	\$ 3,033,000	\$ 2,813,000	\$ 125,000
CLOTHING & PERSONAL SUPPLIES	213.13	0	0	0	0	0
COMMUNICATIONS	20,757.13	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	2,809.56	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,480,000	4,480,000	5,480,000	4,680,000	200,000
FOOD	527.07	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	2,397.48	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	25,000	25,000	669,000	25,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	18,765.71	35,000	35,000	35,000	35,000	0
MAINTENANCE - EQUIPMENT	874.13	20,000	20,000	20,000	20,000	0
MEDICAL DENTAL & LAB SUPPLIES	76.41	0	0	0	0	0
MEMBERSHIPS	3,750.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	377.46	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	22,966.41	20,000	20,000	20,000	20,000	0
PROFESSIONAL SERVICES	6,528,727.90	2,905,000	2,905,000	3,087,000	3,023,000	118,000
PUBLICATIONS & LEGAL NOTICE	396.75	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	14,680.06	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	400.45	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,737.08	0	0	0	0	0
TECHNICAL SERVICES	23,258.20	0	0	0	0	0
TELECOMMUNICATIONS	23,632.63	0	0	0	0	0
TRAINING	500.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	20,333.41	7,000	7,000	7,000	7,000	0
TOTAL S & S	8,942,419.13	10,260,000	10,260,000	12,431,000	10,703,000	443,000
GROSS TOTAL	\$ 8,942,419.13	\$ 10,260,000	\$ 10,260,000	\$ 12,431,000	\$ 10,703,000	\$ 443,000
INTRAFUND TRANSFERS	(245,460.00)	(669,000)	(669,000)	(669,000)	(669,000)	0
NET TOTAL	\$ 8,696,959.13	\$ 9,591,000	\$ 9,591,000	\$ 11,762,000	\$ 10,034,000	\$ 443,000
NET COUNTY COST	\$ 7,596,109.15	\$ 7,889,000	\$ 7,889,000	\$ 10,316,000	\$ 8,588,000	\$ 699,000

Arts Commission - Arts Programs Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 1,581,000	\$ 1,581,000	\$ 1,346,000	\$ 1,346,000	\$ (235,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 0.00	\$ 9,413,000	\$ 9,413,000	\$ 11,662,000	\$ 9,934,000	\$ 521,000
GROSS TOTAL	\$ 0.00	\$ 9,413,000	\$ 9,413,000	\$ 11,662,000	\$ 9,934,000	\$ 521,000
NET TOTAL	\$ 0.00	\$ 9,413,000	\$ 9,413,000	\$ 11,662,000	\$ 9,934,000	\$ 521,000
NET COUNTY COST	\$ 0.00	\$ 7,832,000	\$ 7,832,000	\$ 10,316,000	\$ 8,588,000	\$ 756,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Arts Commission - Civic Art Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 121,000	\$ 121,000	\$ 100,000	\$ 100,000	\$ (21,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 0.00	\$ 847,000	\$ 847,000	\$ 769,000	\$ 769,000	\$ (78,000)
GROSS TOTAL	\$ 0.00	\$ 847,000	\$ 847,000	\$ 769,000	\$ 769,000	\$ (78,000)
INTRAFUND TRANSFERS	0.00	(669,000)	(669,000)	(669,000)	(669,000)	0
NET TOTAL	\$ 0.00	\$ 178,000	\$ 178,000	\$ 100,000	\$ 100,000	\$ (78,000)
NET COUNTY COST	\$ 0.00	\$ 57,000	\$ 57,000	\$ 0	\$ 0	\$ (57,000)

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,686,000	--	16,000	4,670,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,686,000	--	16,000	4,670,000	--

Authority: Non-mandated, discretionary program.

The program provides financial support, technical assistance, and professional development services to over 350 non-profit arts organizations annually. Programs assist and strengthen non-profit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity-building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Non-profit Management and Long Beach Non-profit Partnership, and to attend local conferences.

2. Arts Internships

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	671,000	--	45,000	626,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	671,000	--	45,000	626,000	--

Authority: Non-mandated, discretionary program.

The program provides 74 paid, 10-week summer internships for undergraduate college students at 74 performing and literary arts non-profits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,382,000	--	905,000	477,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,382,000	--	905,000	477,000	--

Authority: Non-mandated, discretionary program.

The Arts Commission provides leadership for the 2002 Board-adopted *Arts for All*, a dynamic, countywide collaboration working to create vibrant classrooms, schools, communities, and economies through the restoration of all arts disciplines into the core curriculum for each of our 1.6 million public school students in grades kindergarten - 12. Key strategies include: 1) assisting school districts in planning and implementation of arts education; 2) providing school-based high quality, sequential artist residencies; 3) publishing online directories of arts education programs for students and educators; and 4) evaluating *Arts for All* through surveying school districts on key arts education success factors.

4. John Anson Ford Theatres

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,398,000	--	48,000	1,350,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,398,000	--	48,000	1,350,000	--

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres and supports its flagship program, the Ford Amphitheatre Summer Partnership Program, which provides resources to Los Angeles County resident arts organizations and assists them to successfully present performances in its historic 1,200-seat amphitheatre. This appropriation does not reflect earned income, which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the non-profit fundraising arm of the Ford.

5. Holiday Celebration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	921,000	--	332,000	589,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	921,000	--	332,000	589,000	--

Authority: Non-mandated, discretionary program.

The County Holiday Celebration, which celebrated its 53rd year in 2012, is a three-hour music and dance production held every December 24th at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is broadcast live on KCET and streamed on the Internet and is watched by an estimated one million local households. Highlights of this program, the largest one of its kind in the country, are rebroadcast nationally on PBS stations, as well as on the Armed Forces Network, bringing the show to United States service men and women living on military bases around the world.

6. Free Concerts in Public Sites

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	30,000	--	--	30,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	30,000	--	--	30,000	--

Authority: Non-mandated, discretionary program.

Free Concerts in Public Sites includes concerts and participatory workshops that are free to the public. Events include concerts at non-profit, municipal, and County sites which apply for funding from the Board to support musician fees, and interactive music and dance workshops designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

7. Civic Art

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	769,000	669,000	100,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	769,000	669,000	100,000	--	--

Authority: Non-mandated, discretionary program.

The program provides leadership in the development of high quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to residents and visitors of the County. It also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program has developed and maintains the records and inventory for County-owned civic artwork.

8. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	846,000	--	--	846,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	846,000	--	--	846,000	--

Authority: Non-mandated, discretionary program.

The administrative unit, which consists of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology (IT), marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board. This appropriation also includes general administrative and IT supplies.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	10,703,000	669,000	1,446,000	8,588,000	0.0

Assessor

John R. Noguez, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 66,777,252.27	\$ 71,770,000	\$ 74,568,000	\$ 58,410,000	\$ 58,410,000	\$ (16,158,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 121,275,731.33	\$ 124,932,000	\$ 128,971,000	\$ 132,896,000	\$ 132,052,000	\$ 3,081,000
SERVICES & SUPPLIES	21,325,370.65	23,720,000	22,968,000	28,590,000	24,438,000	1,470,000
OTHER CHARGES	1,360,046.57	1,571,000	1,629,000	1,588,000	1,588,000	(41,000)
CAPITAL ASSETS - EQUIPMENT	248,579.03	134,000	71,000	319,000	123,000	52,000
GROSS TOTAL	\$ 144,209,727.58	\$ 150,357,000	\$ 153,639,000	\$ 163,393,000	\$ 158,201,000	\$ 4,562,000
INTRAFUND TRANSFERS	(61,950.24)	(87,000)	(87,000)	(87,000)	(87,000)	0
NET TOTAL	\$ 144,147,777.34	\$ 150,270,000	\$ 153,552,000	\$ 163,306,000	\$ 158,114,000	\$ 4,562,000
NET COUNTY COST	\$ 77,370,525.07	\$ 78,500,000	\$ 78,984,000	\$ 104,896,000	\$ 99,704,000	\$ 20,720,000
 BUDGETED POSITIONS	 1,457.0	 1,431.0	 1,431.0	 1,432.0	 1,432.0	 1.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		FINANCE	

Mission Statement

To value people and property by creating an accurate and timely assessment roll while delivering exceptional and professional public service with integrity.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$20.7 million primarily due to the backfilling of property tax administrative fees (PTAF) lost due to the California Supreme Court ruling on the Alhambra lawsuit, funding to continue the Department's systems automation efforts, and Board-approved increases in employee benefits and the absorption of these costs.

Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services;
- Pursue enhancements to appraisal tools to assist in determining market values of properties affected by the declining housing market and to address the additional demands resulting from an increased volume in assessment appeals cases;
- Develop the ability to store critical assessment documents and forms electronically, and create various electronic workflows to increase productivity by allowing staff to better manage process, store and retrieve these documents; and
- Pursue shorter duration, multi-year re-engineering projects that automate and improve the assessment process.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	153,639,000	87,000	74,568,000	78,984,000	1,431.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	420,000	--	202,000	218,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	566,000	--	566,000	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,723,000	--	827,000	896,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and unemployment insurance costs based on historical experience, partially offset by a decrease in unemployment insurance costs.	172,000	--	172,000	--	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	125,000	--	60,000	65,000	--
6. Administrative Services: Reflects the ongoing funding for 1.0 Administrative Deputy II, Unclassified position.	177,000	--	--	177,000	1.0
7. PTAF: Reflects ongoing funding to replace the revenues lost as a result of the California Supreme Court ruling on the City of Alhambra lawsuit.	--	--	(13,499,000)	13,499,000	--
8. One-time Funding: Reflects an increase in one-time funding to continue the automation of the Department's systems to meet mandated requirements and to backfill revenues resulting from the loss of PTAF, partially offset by a reduction in other charges.	1,379,000	--	(3,486,000)	4,865,000	--
9. Ongoing Funding: Reflects ongoing funding to backfill the loss of PTAF revenues.	--	--	(1,000,000)	1,000,000	--
10. Property Tax Administrative Program (PTAP): Reflects the deletion of one-time transfer for PTAP funds (-\$4,400,000) to meet workloads in FY 2012-13, offset by the addition of one-time transfer of PTAP funds (\$4,400,000) to meet increased workloads in FY 2013-14.	--	--	--	--	--
Total Changes	4,562,000	0	(16,158,000)	20,720,000	1.0
2013-14 Recommended Budget	158,201,000	87,000	58,410,000	99,704,000	1,432.0

Unmet Needs

The Assessor's critical needs include \$2.5 million for the replacement of outdated and troublesome telephone systems; \$435,000 for various software needs including the expansion of the document imaging project; \$599,000 to replace old computers and printers; \$323,000 for other computer hardware; \$357,000 for business intelligence software; and \$164,000 for various training needs.

The Department also has a critical need to improve the County's Property Tax System by expanding the electronic content management system in order to keep pace with the increasing workload and to reduce paper and storage costs. In addition, the acquisition of integration software (Service-Oriented Architecture) is necessary to combine the Department's primary disparate work processes into one integrated system, as well as replace its Unsecured Property Database. In all, these projects remain to be critical and expensive items facing the Department and are in line with the County's Strategic Plan for operational effectiveness.

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 65,049,574.10	\$ 63,751,000	\$ 67,779,000	\$ 51,624,000	\$ 51,624,000	\$ (16,155,000)
AUDITING AND ACCOUNTING FEES	0.00	11,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	1,457.76	57,000	6,000	3,000	3,000	(3,000)
COURT FEES & COSTS	2,189.72	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	1,259,714.34	2,263,000	1,000,000	1,064,000	1,064,000	64,000
LEGAL SERVICES	10,002.19	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	(158,162.70)	962,000	982,000	982,000	982,000	0
OTHER SALES	150,908.71	164,000	164,000	164,000	164,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	77,710.27	80,000	144,000	80,000	80,000	(64,000)
RECORDING FEES	1,112.00	1,000	1,000	1,000	1,000	0
ROYALTIES	108,745.88	70,000	70,000	70,000	70,000	0
STATE - OTHER	274,000.00	4,400,000	4,400,000	4,400,000	4,400,000	0
TOTAL REVENUE	\$ 66,777,252.27	\$ 71,770,000	\$ 74,568,000	\$ 58,410,000	\$ 58,410,000	\$ (16,158,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 81,683,087.43	\$ 84,932,000	\$ 85,726,000	\$ 86,605,000	\$ 85,854,000	\$ 128,000
CAFETERIA PLAN BENEFITS	16,120,524.47	16,408,000	16,382,000	17,577,000	16,818,000	436,000
DEFERRED COMPENSATION BENEFITS	1,255,546.48	1,627,000	3,017,000	1,713,000	3,033,000	16,000
EMPLOYEE GROUP INS - E/B	1,967,564.77	1,980,000	2,339,000	2,066,000	2,279,000	(60,000)
OTHER EMPLOYEE BENEFITS	207,712.04	214,000	243,000	219,000	243,000	0
RETIREMENT - EMP BENEFITS	18,750,805.09	18,486,000	19,938,000	23,352,000	22,261,000	2,323,000
WORKERS' COMPENSATION	1,290,491.05	1,285,000	1,326,000	1,364,000	1,564,000	238,000
TOTAL S & E B	121,275,731.33	124,932,000	128,971,000	132,896,000	132,052,000	3,081,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	931,849.40	1,007,000	933,000	977,000	977,000	44,000
CLOTHING & PERSONAL SUPPLIES	1,304.66	0	0	1,000	1,000	1,000
COMMUNICATIONS	30,202.47	31,000	31,000	33,000	33,000	2,000
COMPUTING-MAINFRAME	1,340,018.00	1,897,000	1,897,000	1,550,000	1,550,000	(347,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	975,054.77	1,554,000	1,480,000	2,212,000	1,756,000	276,000
COMPUTING-PERSONAL	1,169,067.54	882,000	824,000	1,738,000	873,000	49,000
HOUSEHOLD EXPENSE	10,133.97	45,000	45,000	45,000	45,000	0
INFORMATION TECHNOLOGY SERVICES	2,752,850.00	3,163,000	3,046,000	3,763,000	3,763,000	717,000
INFORMATION TECHNOLOGY-SECURITY	46,501.16	54,000	54,000	54,000	9,000	(45,000)
INSURANCE	43,993.01	202,000	202,000	174,000	174,000	(28,000)
MAINTENANCE - BUILDINGS & IMPRV	3,644,030.44	3,567,000	3,508,000	3,730,000	3,730,000	222,000
MAINTENANCE - EQUIPMENT	256,562.96	190,000	190,000	258,000	258,000	68,000
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	8,020.00	8,000	8,000	9,000	9,000	1,000
MISCELLANEOUS EXPENSE	9,521.29	27,000	27,000	17,000	17,000	(10,000)
OFFICE EXPENSE	734,132.68	774,000	774,000	772,000	770,000	(4,000)
PROFESSIONAL SERVICES	342,218.17	801,000	515,000	827,000	827,000	312,000
RENTS & LEASES - BLDG & IMPRV	2,665,660.69	2,793,000	2,793,000	2,739,000	2,739,000	(54,000)
RENTS & LEASES - EQUIPMENT	20,119.85	34,000	34,000	98,000	98,000	64,000
SMALL TOOLS & MINOR EQUIPMENT	75.90	0	0	0	0	0

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	287.64	2,000	2,000	1,000	1,000	(1,000)
TECHNICAL SERVICES	190,404.02	258,000	258,000	247,000	227,000	(31,000)
TELECOMMUNICATIONS	1,539,873.45	1,628,000	1,628,000	4,252,000	1,651,000	23,000
TRAINING	124,665.60	250,000	166,000	349,000	186,000	20,000
TRANSPORTATION AND TRAVEL	1,311,675.82	1,455,000	1,455,000	1,454,000	1,454,000	(1,000)
UTILITIES	3,177,147.16	3,097,000	3,097,000	3,289,000	3,289,000	192,000
TOTAL S & S	21,325,370.65	23,720,000	22,968,000	28,590,000	24,438,000	1,470,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	10,720.08	62,000	224,000	78,000	78,000	(146,000)
RET-OTHER LONG TERM DEBT	1,349,193.45	1,504,000	1,400,000	1,505,000	1,505,000	105,000
TAXES & ASSESSMENTS	133.04	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,360,046.57	1,571,000	1,629,000	1,588,000	1,588,000	(41,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	210,024.17	134,000	71,000	319,000	123,000	52,000
VEHICLES & TRANSPORTATION EQUIPMENT	38,554.86	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	248,579.03	134,000	71,000	319,000	123,000	52,000
TOTAL CAPITAL ASSETS	248,579.03	134,000	71,000	319,000	123,000	52,000
GROSS TOTAL	\$ 144,209,727.58	\$ 150,357,000	\$ 153,639,000	\$ 163,393,000	\$ 158,201,000	\$ 4,562,000
INTRAFUND TRANSFERS	(61,950.24)	(87,000)	(87,000)	(87,000)	(87,000)	0
NET TOTAL	\$ 144,147,777.34	\$ 150,270,000	\$ 153,552,000	\$ 163,306,000	\$ 158,114,000	\$ 4,562,000
NET COUNTY COST	\$ 77,370,525.07	\$ 78,500,000	\$ 78,984,000	\$ 104,896,000	\$ 99,704,000	\$ 20,720,000
 BUDGETED POSITIONS	 1,457.0	 1,431.0	 1,431.0	 1,432.0	 1,432.0	 1.0

Departmental Program Summary

1. Appraisals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	86,834,000	48,000	32,060,000	54,726,000	786.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	86,834,000	48,000	32,060,000	54,726,000	786.0

Authority: Mandated program - Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes over 2.3 million parcels throughout the County and over 300,000 business properties, which together have a revenue-producing assessment value of slightly over \$1.0 trillion. This program also provides public service throughout the Assessor's Office. The district offices also handle approximately 194,000 telephone calls a year and assist nearly 65,000 taxpayers in person.

2. Roll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	45,737,000	25,000	16,887,000	28,825,000	414.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	45,737,000	25,000	16,887,000	28,825,000	414.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; providing advice on legal and ownership matters to staff; creating and maintaining over 3,141 map books; processing property tax exemptions; and serving as the nucleus of the Assessor's public information efforts; and handling over 168,000 telephone calls, of which 124,566 were public service issues and 44,079 were ownership issues.

3. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,373,000	7,000	4,568,000	7,798,000	112.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,373,000	7,000	4,568,000	7,798,000	112.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support, and production of the its automated systems. It is composed of a highly technical group of analysts, programmers, and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contract management through the Help Desk. This program also supports its multi-departmental property tax websites, which provided information on assessments, taxation, and appeals to over 6.5 million visitors in 2012.

4. Administration

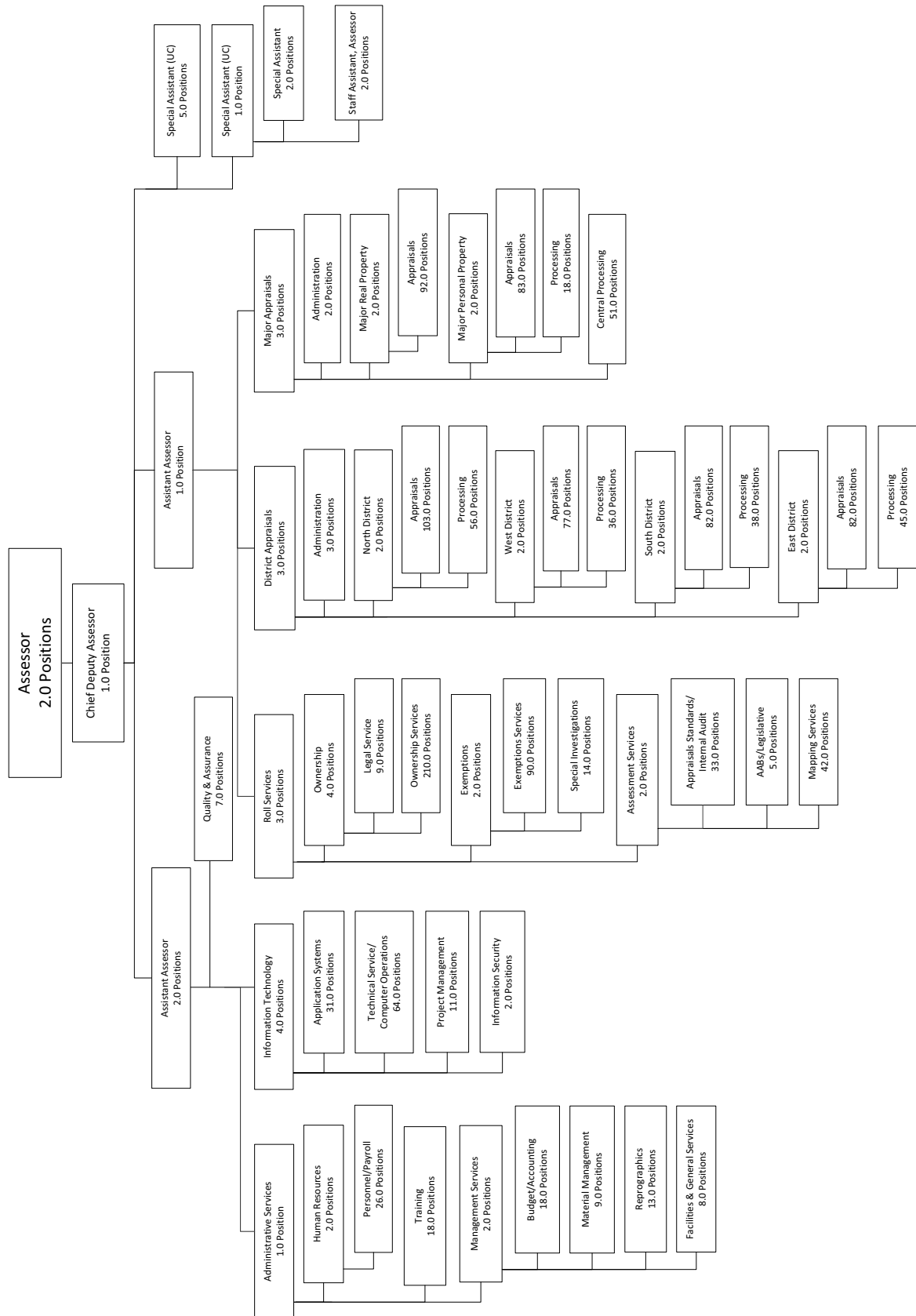
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	13,257,000	7,000	4,895,000	8,355,000	120.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	13,257,000	7,000	4,895,000	8,355,000	120.0

Authority: Non-mandated, discretionary program.

This program consists of the executive office, which provides leadership and direction, budget services, accounting, human resources, and facilities and general services, as well as the reprographics and materials management sections, which provide administrative support to the Department.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	158,201,000	87,000	58,410,000	99,704,000	1,432.0

OFFICE OF THE ASSESSOR
JOHN R. NOGUEZ, ASSESSOR
FY 2013-14 Recommended Budget Positions = 1,432.0



Auditor-Controller

Wendy L. Watanabe, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 18,681,461.73	\$ 18,579,000	\$ 18,980,000	\$ 18,386,000	\$ 18,351,000	\$ (629,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 59,771,682.73	\$ 62,613,000	\$ 66,773,000	\$ 71,926,000	\$ 68,617,000	\$ 1,844,000
SERVICES & SUPPLIES	15,720,333.48	17,096,000	18,193,000	15,023,000	14,893,000	(3,300,000)
OTHER CHARGES	161,441.74	226,000	218,000	232,000	230,000	12,000
CAPITAL ASSETS - EQUIPMENT	0.00	19,000	19,000	0	0	(19,000)
GROSS TOTAL	\$ 75,653,457.95	\$ 79,954,000	\$ 85,203,000	\$ 87,181,000	\$ 83,740,000	\$ (1,463,000)
INTRAFUND TRANSFERS	(40,339,263.84)	(42,110,000)	(45,817,000)	(47,971,000)	(44,202,000)	1,615,000
NET TOTAL	\$ 35,314,194.11	\$ 37,844,000	\$ 39,386,000	\$ 39,210,000	\$ 39,538,000	\$ 152,000
NET COUNTY COST	\$ 16,632,732.38	\$ 19,265,000	\$ 20,406,000	\$ 20,824,000	\$ 21,187,000	\$ 781,000
 BUDGETED POSITIONS	 590.0	 592.0	 592.0	 616.0	 594.0	 2.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies, and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In

addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$781,000 primarily to backfill the property tax administrative fee (PTAF) loss due to the California Supreme Court ruling on the Alhambra lawsuit, as well as Assembly Bill (AB)x1 26 Redevelopment Agency Dissolution, funding for a position transferred from the Probation Department (Probation), and Board-approved increases in employee benefits, partially offset by the elimination of one-time carryovers.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;

- Working with the Chief Executive Office (CEO) to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Working with the CEO to resolve the structural deficit for Shared Services in order to properly fund the program that supports 18 client departments' needs for fiscal and payroll services;
- Implementing and maintaining eCAPS (vendor self-service, content management) and the Advantage eHR suite of applications to centralize and consolidate the County's financial management, reporting, human resources, and talent management functions;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Promoting use of direct deposit to pay vendors, thereby reducing the County's reliance on check disbursements;
- Advocating for development of an integrated, enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support; and
- Promoting County efficiency initiatives such as the Mileage Authorization Reimbursement System and the County Travel Program.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	85,203,000	45,817,000	18,980,000	20,406,000	592.0
New/Expanded Programs					
1. Mandated Certifications: Reflects the addition of 1.0 Senior Accountant-Auditor position in the Audit Division to address new mandated certifications of County departments' operations and financial reports.	116,000	116,000	--	--	1.0
Other Changes					
1. One-Time Carryover: Reflects the deletion of one-time carryover funding for Measure U (\$658,000), information technology refresh needs (\$202,000), and critical renovations (\$1,086,000).	(1,946,000)	--	--	(1,946,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases for health insurance subsidies.	312,000	155,000	82,000	75,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	259,000	184,000	75,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, offset by a decrease in unemployment insurance costs.	20,000	12,000	8,000	--	--
5. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	938,000	506,000	207,000	225,000	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,000)	(2,000)	--	--	--
7. Shared Services Shortfall: Reflects funding necessary to address the Shared Services Division's structural deficit so the program can be properly funded to support the fiscal, procurement, and payroll needs of 18 client departments.	--	(915,000)	--	915,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8. PTAF: Reflects funding to replace the revenues lost as a result of the California Supreme Court ruling on the City of Alhambra lawsuit.	--	--	(489,000)	489,000	--
9. Revenue Loss: Reflects funding to replace the revenue lost by the Tax Division which was recovered through PTAF billings to Community Redevelopment Agencies (CRA), but is not prohibited due to ABx1 26.	--	--	(852,000)	852,000	--
10. Position Transfer: Reflects funding for 1.0 Program Specialist VI position tranferred from Probation in 2010-11.	171,000	--	--	171,000	1.0
11. CRA Legal Costs: Reflects an increase in overtime and legal costs associated with the CRA dissolution.	1,028,000	--	1,028,000	--	--
12. Ministerial Adjustments: Reflects an alignment of expenditures, billings for services, and revenues based on historical and anticipated trends.	(2,359,000)	(1,671,000)	(688,000)	--	--
Total Changes	(1,463,000)	(1,615,000)	(629,000)	781,000	2.0
2013-14 Recommended Budget	83,740,000	44,202,000	18,351,000	21,187,000	594.0

Unmet Needs

The Auditor-Controller's unmet needs include staff to provide systems support to the Department; funding for critical audit services that preserves the independence of those functions and ensures the necessary resources to respond to Board directives; and central funding for an integrated, enterprise Property Tax System (estimated cost is \$70.0 million over several years).

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 8,612,651.79	\$ 7,651,000	\$ 8,731,000	\$ 7,381,000	\$ 7,381,000	\$ (1,350,000)
AUDITING AND ACCOUNTING FEES	4,755,781.77	7,540,000	6,428,000	7,761,000	7,789,000	1,361,000
CHARGES FOR SERVICES - OTHER	4,430,966.79	2,501,000	2,672,000	2,345,000	2,282,000	(390,000)
CIVIL PROCESS SERVICES	151,808.50	143,000	170,000	145,000	145,000	(25,000)
FEDERAL AID - MENTAL HEALTH	272,318.10	330,000	505,000	349,000	349,000	(156,000)
LEGAL SERVICES	13,212.76	0	0	0	0	0
MISCELLANEOUS	444,722.02	414,000	474,000	405,000	405,000	(69,000)
TOTAL REVENUE	\$ 18,681,461.73	\$ 18,579,000	\$ 18,980,000	\$ 18,386,000	\$ 18,351,000	\$ (629,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 39,653,113.27	\$ 40,314,000	\$ 44,416,000	\$ 47,229,000	\$ 44,639,000	\$ 223,000
CAFETERIA PLAN BENEFITS	7,027,191.63	7,651,000	7,399,000	7,776,000	7,477,000	78,000
DEFERRED COMPENSATION BENEFITS	1,550,207.30	2,237,000	2,613,000	2,777,000	2,629,000	16,000
EMPLOYEE GROUP INS - E/B	2,415,254.07	2,156,000	2,144,000	2,485,000	2,421,000	277,000
OTHER EMPLOYEE BENEFITS	65,927.96	72,000	95,000	95,000	95,000	0
RETIREMENT - EMP BENEFITS	8,770,223.63	9,838,000	9,769,000	11,215,000	11,007,000	1,238,000
WORKERS' COMPENSATION	289,764.87	345,000	337,000	349,000	349,000	12,000
TOTAL S & E B	59,771,682.73	62,613,000	66,773,000	71,926,000	68,617,000	1,844,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	386,231.16	350,000	451,000	367,000	367,000	(84,000)
COMMUNICATIONS	30,232.35	27,000	28,000	27,000	27,000	(1,000)
COMPUTING-MAINFRAME	5,307,505.02	4,085,000	4,955,000	2,406,000	2,406,000	(2,549,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	97,420.00	94,000	117,000	243,000	243,000	126,000
COMPUTING-PERSONAL	170,599.10	442,000	478,000	270,000	270,000	(208,000)
INFORMATION TECHNOLOGY SERVICES	2,517,877.77	2,092,000	2,729,000	2,784,000	2,784,000	55,000
INSURANCE	12,210.73	54,000	54,000	54,000	54,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,143,864.34	2,005,000	2,211,000	1,188,000	1,188,000	(1,023,000)
MAINTENANCE - EQUIPMENT	111,579.09	117,000	132,000	121,000	121,000	(11,000)
MEMBERSHIPS	13,184.00	15,000	15,000	15,000	15,000	0
MISCELLANEOUS EXPENSE	2,953.41	48,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,199,385.63	1,312,000	1,272,000	1,389,000	1,259,000	(13,000)
PROFESSIONAL SERVICES	974,041.75	2,562,000	1,880,000	2,225,000	2,225,000	345,000
RENTS & LEASES - BLDG & IMPRV	1,316,226.10	1,345,000	1,364,000	1,379,000	1,379,000	15,000
RENTS & LEASES - EQUIPMENT	7,323.42	7,000	7,000	7,000	7,000	0
SMALL TOOLS & MINOR EQUIPMENT	837.38	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	107.19	0	0	0	0	0
TECHNICAL SERVICES	404,470.60	339,000	335,000	338,000	338,000	3,000
TELECOMMUNICATIONS	616,952.97	641,000	631,000	650,000	650,000	19,000
TRAINING	11,040.00	106,000	16,000	48,000	48,000	32,000
TRANSPORTATION AND TRAVEL	79,906.18	79,000	94,000	88,000	88,000	(6,000)
UTILITIES	1,316,385.29	1,376,000	1,376,000	1,376,000	1,376,000	0
TOTAL S & S	15,720,333.48	17,096,000	18,193,000	15,023,000	14,893,000	(3,300,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	55,000	25,000	25,000	25,000	0

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	161,396.75	171,000	193,000	207,000	205,000	12,000
TAXES & ASSESSMENTS	44.99	0	0	0	0	0
TOTAL OTH CHARGES	161,441.74	226,000	218,000	232,000	230,000	12,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	19,000	19,000	0	0	(19,000)
TOTAL CAPITAL ASSETS	0.00	19,000	19,000	0	0	(19,000)
GROSS TOTAL	\$ 75,653,457.95	\$ 79,954,000	\$ 85,203,000	\$ 87,181,000	\$ 83,740,000	\$ (1,463,000)
INTRAFUND TRANSFERS	(40,339,263.84)	(42,110,000)	(45,817,000)	(47,971,000)	(44,202,000)	1,615,000
NET TOTAL	\$ 35,314,194.11	\$ 37,844,000	\$ 39,386,000	\$ 39,210,000	\$ 39,538,000	\$ 152,000
NET COUNTY COST	\$ 16,632,732.38	\$ 19,265,000	\$ 20,406,000	\$ 20,824,000	\$ 21,187,000	\$ 781,000
BUDGETED POSITIONS	590.0	592.0	592.0	616.0	594.0	2.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,924,000	1,436,000	1,450,000	5,038,000	63.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,924,000	1,436,000	1,450,000	5,038,000	63.0

Authority: Mandated program - United States Government Code Title 26; State Controller Office of Management and Budget (OMB) A-87 and A-133; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Codes 41760.2, and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; and allocates interest among treasury pool participants; and per legal agreement serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,686,000	6,318,000	756,000	1,612,000	63.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,686,000	6,318,000	756,000	1,612,000	63.0

Authority: Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,257,000	5,487,000	--	770,000	46.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,257,000	5,487,000	--	770,000	46.0

Authority: Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,982,000	5,041,000	212,000	1,729,000	57.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,982,000	5,041,000	212,000	1,729,000	57.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,865,000	6,685,000	1,194,000	(1,014,000)	37.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,865,000	6,685,000	1,194,000	(1,014,000)	37.0

Authority: Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI), Children's Group Home Ombudsman, and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,347,000	3,856,000	437,000	54,000	27.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,347,000	3,856,000	437,000	54,000	27.0

OCI

Authority: Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of misconduct and fraud by County employees, contractors, and vendors. The OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman**Authority:** Non-mandated, discretionary program.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, who will conduct a thorough investigation of the issues that are raised, if needed, and provide assistance in resolving problems.

HIPAA Privacy**Authority:** Mandated program – The federal HIPAA and Health Information Technology for Economic Clinical Health (HITECH) Act Privacy Rule (45 CFR Parts 160, 162 and 164) became effective April 14, 2003 and September 23, 2009, respectively.

The HIPAA Compliance Unit maintains oversight of and provides guidance to the County's HIPAA-covered and Memorandum of Understanding (MOU) departments. The principal activities of the HIPAA Compliance Unit are: liaison to the United States Department of Health and Human Services Office for Civil Rights; implement the HIPAA and HITECH privacy regulations to the covered and MOU departments; audit covered departments to ensure compliance; develop and update policies and procedures in order to maintain compliance with the regulations; investigate complaints and breaches; ensure departments train workforce members on HIPAA and HITECH regulations; coordinate efforts with the Chief Information Office on HIPAA/HITECH Security Rule matters; and provide periodic reports to the Board.

7. Shared Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,163,000	3,176,000	--	4,987,000	89.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,163,000	3,176,000	--	4,987,000	89.0

Authority: Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide Information Technology (IT) Development and Maintenance, and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,882,000	10,801,000	2,527,000	2,554,000	97.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,882,000	10,801,000	2,527,000	2,554,000	97.0

Countywide IT Development and Maintenance**Authority:** Mandated program support for separately reported mandated programs (i.e., Accounting and Reporting, Property Tax, Countywide Payroll, and Disbursements Programs).

The program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; eHR; Secured Tax Roll System; and Countywide Timekeeping and Personnel/Payroll System; welfare/foster care systems; trust; disbursement; and property tax systems.

IT Network and PC Support Services (ITS)**Authority:** Non-mandated, discretionary program.

While ITS is not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

9. Property Tax

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,092,000	227,000	11,059,000	806,000	84.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,092,000	227,000	11,059,000	806,000	84.0

Authority: Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102, and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration and Special Projects (Red Team)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,542,000	1,175,000	716,000	4,651,000	31.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,542,000	1,175,000	716,000	4,651,000	31.0

Administration**Authority:** Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, efficiency initiative coordination, and special projects.

Special Projects (Red Team)

Authority: Non-mandated, discretionary program.

At the direction of the Auditor-Controller, the Special Projects Division handles special projects which may include audits, coordination of audit follow-ups, special Board assignments, and assistance to departments experiencing fiscal, contractual, operational, or program problems.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	83,740,000	44,202,000	18,351,000	21,187,000	594.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 4,781,400.00	\$ 4,836,000	\$ 4,836,000	\$ 4,919,000	\$ 4,919,000	\$ 83,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 46,859,786.22	\$ 56,724,000	\$ 59,111,000	\$ 57,220,000	\$ 57,139,000	\$ (1,972,000)
GROSS TOTAL	\$ 46,859,786.22	\$ 56,724,000	\$ 59,111,000	\$ 57,220,000	\$ 57,139,000	\$ (1,972,000)
INTRAFUND TRANSFERS	(21,248,000.00)	(22,105,000)	(22,105,000)	(22,511,000)	(22,511,000)	(406,000)
NET TOTAL	\$ 25,611,786.22	\$ 34,619,000	\$ 37,006,000	\$ 34,709,000	\$ 34,628,000	\$ (2,378,000)
NET COUNTY COST	\$ 20,830,386.22	\$ 29,783,000	\$ 32,170,000	\$ 29,790,000	\$ 29,709,000	\$ (2,461,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller. The current budget reflects funding for costs associated with the eCAPS/eHR Project. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, and other functions. In the future, other Auditor-Controller managed enterprise applications will be included in this budget.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net decrease of \$2.5 million primarily due to the elimination of one-time funding for contract and development, offset by the increase in one-time funding to meet an accelerated eCAPS Project deliverables schedule.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	59,111,000	22,105,000	4,836,000	32,170,000	0.0
Other Changes					
1. eCAPS/eHR Project: Reflects the deletion of one-time funding of \$16.9 million, partially offset by one-time funding of \$11.8 million for service level agreement and County operating costs.	(5,014,000)	--	--	(5,014,000)	--
2. eCAPS/eHR Support: Reflects the addition of one-time funding for the second year for 1.0 Senior Accounting Systems Analyst and 4.0 Accounting Systems Analyst II positions (\$529,000) in the Systems Operations Division to provide eCAPS support to County departments and to implement the eHR module. These costs will be billed from the Auditor-Controller operating budget and funding will be revisited after the third year.	529,000	--	--	529,000	--
3. eCAPS Deliverables: Reflects the addition of one-time funding to meet an accelerated eCAPS Project deliverables.	2,024,000	--	--	2,024,000	--
4. eCAPS/eHR Maintenance: Reflects an increase in ongoing funding for the Internal Services Department's costs associated with eCAPS/eHR maintenance.	489,000	406,000	83,000	--	--
Total Changes	(1,972,000)	406,000	83,000	(2,461,000)	0.0
2013-14 Recommended Budget	57,139,000	22,511,000	4,919,000	29,709,000	0.0

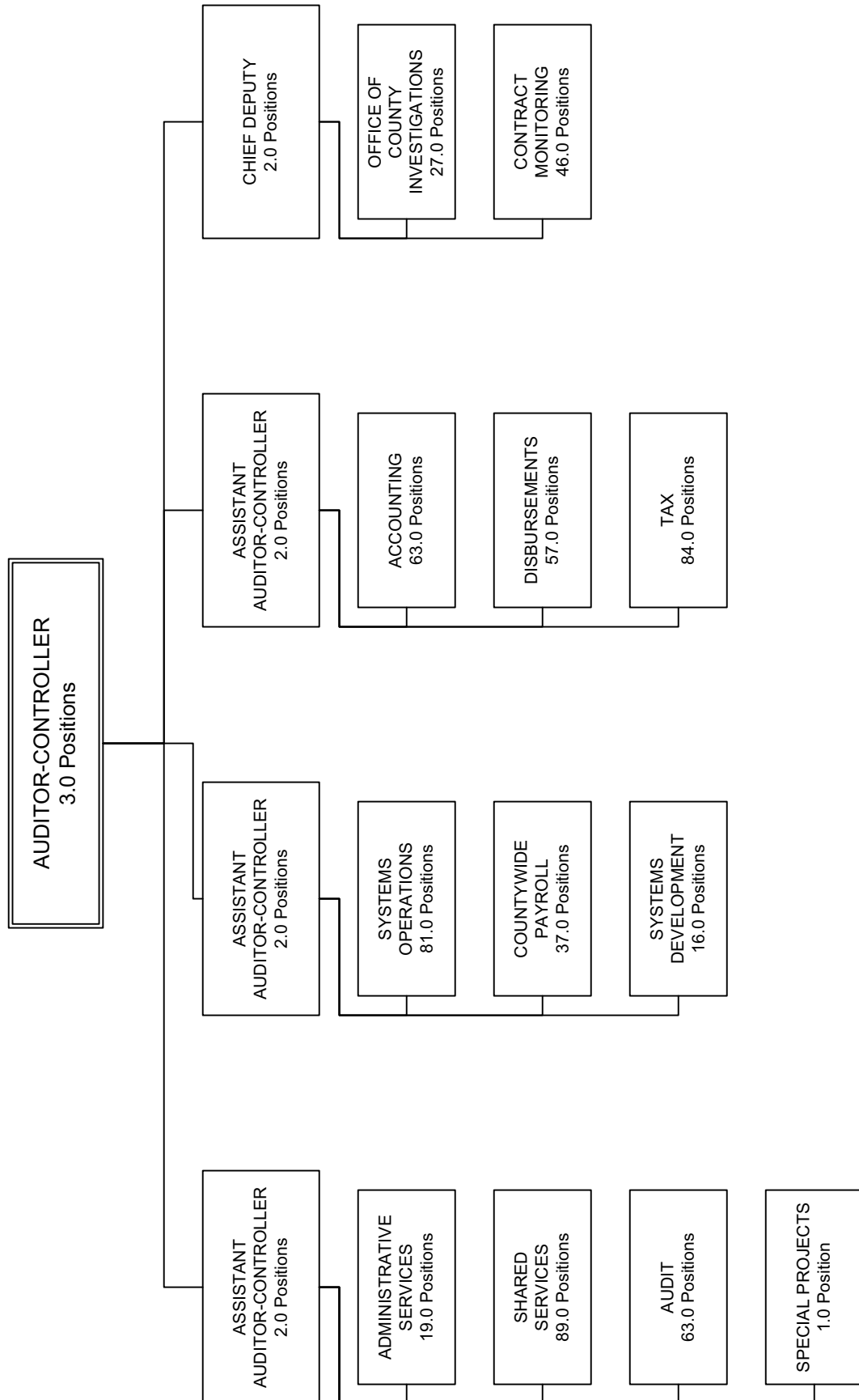
Auditor-Controller - Transportation Clearing Account Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 21,203,670.06	\$ 24,000,000	\$ 24,000,000	\$ 26,000,000	\$ 26,000,000	\$ 2,000,000
S & S EXPENDITURE DISTRIBUTION	(20,688,828.22)	(24,000,000)	(24,000,000)	(26,000,000)	(26,000,000)	(2,000,000)
TOTAL S & S	514,841.84	0	0	0	0	0
GROSS TOTAL	\$ 514,841.84	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 514,841.84	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 514,841.84	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		FINANCE	

2013-14 Budget Message

The Transportation Clearing Account is a central receiving point for transportation costs charges incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2013-14 Recommended Budget reflects an increase in appropriation due to potential transit vendor fare increase, the continuing conversion to the Transit Access Pass (TAP) program from the traditional paper bus passes, and escalating fuel and transportation costs.

DEPARTMENT OF AUDITOR-CONTROLLER
WENDY L. WATANABE, AUDITOR-CONTROLLER
FY 2013-14 Recommended Budget Positions = 594.0



Beaches and Harbors

Santos H. Kreimann, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 63,305,990.45	\$ 62,319,000	\$ 62,112,000	\$ 61,943,000	\$ 61,943,000	\$ (169,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 18,323,855.00	\$ 19,923,000	\$ 20,769,000	\$ 22,722,000	\$ 22,146,000	\$ 1,377,000
SERVICES & SUPPLIES	13,927,384.87	15,746,000	15,571,000	14,825,000	14,703,000	(868,000)
OTHER CHARGES	3,276,828.58	3,217,000	3,449,000	3,747,000	3,477,000	28,000
CAPITAL ASSETS - EQUIPMENT	0.00	1,607,000	1,607,000	680,000	50,000	(1,557,000)
OTHER FINANCING USES	1,171,683.00	2,021,000	2,021,000	2,086,000	2,086,000	65,000
GROSS TOTAL	\$ 36,699,751.45	\$ 42,514,000	\$ 43,417,000	\$ 44,060,000	\$ 42,462,000	\$ (955,000)
INTRAFUND TRANSFERS	(174,212.05)	(255,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	\$ 36,525,539.40	\$ 42,259,000	\$ 43,412,000	\$ 44,055,000	\$ 42,457,000	\$ (955,000)
NET COUNTY COST	\$ (26,780,451.05)	\$ (20,060,000)	\$ (18,700,000)	\$ (17,888,000)	\$ (19,486,000)	\$ (786,000)
BUDGETED POSITIONS	255.0	257.0	257.0	280.0	280.0	23.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

Caring for County-owned or operated beaches in a sustainable manner by providing clean, safe, and accessible public urban beaches and Marina del Rey harbor while promoting quality of life, economic vitality, boating and other recreational opportunities.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$0.8 million net decrease in NCC attributable to the deletion of one-time funding, partially offset with increases in employee benefits and the countywide cost allocation adjustment. The Recommended Budget includes the addition of 20.0 Grounds Maintenance Worker I (GMW I) temporary positions to clean beach restrooms, 2.0 positions for human resources, and 1.0 Electrician position, offset with projected increases in Marina revenue. The Department has restored funding for the popular Day in the Marina Program and the annual Discover Marina del Rey Day, offset with savings in the Facilities and Property Maintenance budget. The Recommended Budget also reflects a budget realignment based on historical experience and anticipated requirements.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) visitors to our beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "crown jewel" through redeveloped leasehold properties and beautiful and well maintained public amenities.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	43,417,000	5,000	62,112,000	(18,700,000)	257.0
Efficiencies					
1. Fuel Management System: Reflects a \$65,000 transfer from services and supplies to other financing uses to repay a Productivity Investment Fund loan for the Fuel Management System. This system will accurately track fuel usage, and reduce hours staff spend manually administering fuel operations.	--	--	--	--	--
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	284,000	--	--	284,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	124,000	--	--	124,000	--
3. Retiree Health Insurance: Reflects a projected \$85,000 increase in retiree health insurance premiums, offset with a reduction in services and supplies.	--	--	--	--	--
4. Unavoidable Costs: Reflects a \$1,000 increase due to changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance costs based on historical experience. This adjustment is fully offset by a decrease in services and supplies.	--	--	--	--	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	14,000	--	--	14,000	--
6. One-time Funding: Reflects the deletion of one-time funding of \$1,080,000 for pay-and-display parking equipment and \$128,000 for parking citation equipment.	(1,208,000)	--	--	(1,208,000)	--
7. Beach Restroom Maintenance: Reflects the addition of 20.0 GMW I temporary positions to ensure adequate beach restroom coverage during the busy summer months, offset by an increase in Marina revenue.	556,000	--	556,000	--	20.0
8. New Positions: Reflects the addition of 3.0 positions, which includes 1.0 Management Analyst, 1.0 Training Coordinator for Human Resources, and 1.0 Electrician for the Facilities and Property Maintenance Division; offset by an increase in Marina revenue.	305,000	--	305,000	--	3.0
9. Position Reclassification: Reflects the reclassification of 8.0 Parking Control Officers to Code Enforcement Officer positions, offset by a reduction in services and supplies.	--	--	--	--	--
10. One-time Revenue: Reflects the deletion of one-time grant funds from the Department of Fish and Game (\$28,000) and revenue from the sale of Parcel 8 (\$879,000).	(907,000)	--	(907,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
11. Budget Realignment: Reflects the loss of sponsorship revenues, offset with a projected increase in parking revenue and a reduction in services and supplies. Also reflects budgetary realignments based on historical experience and anticipated requirements.	(123,000)	--	(123,000)	--	--
Total Changes	(955,000)	0	(169,000)	(786,000)	23.0
2013-14 Recommended Budget	42,462,000	5,000	61,943,000	(19,486,000)	280.0

Unmet Needs

The Department's Official Budget Request reflects an increase of \$1.6 million in appropriation from the 2012-13 Recommended Budget. Included is 1.0 Staff Assistant I position for the Parking Unit; a \$0.5 million decrease in the Department's salary savings in order to fill additional vacancies; funding for leased vehicles and equipment; ten portable radios for the Parking Unit; an electronic car counting system that displays the number of available spaces in parking lots and parking lot signage; and 120 short-term parking meter/credit card upgrades.

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 178,100.00	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 0
CHARGES FOR SERVICES - OTHER	14,459,380.35	14,375,000	14,075,000	14,535,000	14,535,000	460,000
CONSTRUCTION PERMITS	140,296.79	145,000	145,000	145,000	145,000	0
INTEREST	106,407.39	42,000	42,000	24,000	24,000	(18,000)
MISCELLANEOUS	1,052,153.11	855,000	955,000	265,000	265,000	(690,000)
OTHER GOVERNMENTAL AGENCIES	5,000.00	0	0	0	0	0
OTHER LICENSES & PERMITS	62,161.23	28,000	0	25,000	25,000	25,000
OTHER SALES	0.00	879,000	879,000	0	0	(879,000)
PLANNING & ENGINEERING SERVICES	4,443.61	0	0	0	0	0
RENTS & CONCESSIONS	46,333,661.15	44,905,000	44,938,000	45,899,000	45,899,000	961,000
SALE OF CAPITAL ASSETS	4,869.22	12,000	0	0	0	0
STATE - OTHER	18,000.00	28,000	28,000	0	0	(28,000)
TRANSFERS IN	100,000.00	0	0	0	0	0
VEHICLE CODE FINES	841,517.60	900,000	900,000	900,000	900,000	0
TOTAL REVENUE	\$ 63,305,990.45	\$ 62,319,000	\$ 62,112,000	\$ 61,943,000	\$ 61,943,000	\$ (169,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 11,769,284.61	\$ 12,730,000	\$ 13,478,000	\$ 14,787,000	\$ 14,237,000	\$ 759,000
CAFETERIA PLAN BENEFITS	2,553,974.36	2,702,000	2,633,000	2,789,000	2,776,000	143,000
DEFERRED COMPENSATION BENEFITS	224,276.51	393,000	430,000	463,000	461,000	31,000
EMPLOYEE GROUP INS - E/B	537,882.13	541,000	628,000	649,000	649,000	21,000
OTHER EMPLOYEE BENEFITS	22,438.00	24,000	33,000	33,000	33,000	0
RETIREMENT - EMP BENEFITS	2,708,334.38	2,949,000	2,997,000	3,433,000	3,422,000	425,000
WORKERS' COMPENSATION	507,665.01	584,000	570,000	568,000	568,000	(2,000)
TOTAL S & E B	18,323,855.00	19,923,000	20,769,000	22,722,000	22,146,000	1,377,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	570,149.31	719,000	460,000	566,000	566,000	106,000
CLOTHING & PERSONAL SUPPLIES	36,847.57	66,000	113,000	113,000	113,000	0
COMMUNICATIONS	163,200.19	190,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	1,129.83	2,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	64,334.70	83,000	84,000	84,000	84,000	0
COMPUTING-PERSONAL	22,887.17	85,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	17,849.23	0	50,000	50,000	50,000	0
FOOD	5,831.72	8,000	0	0	0	0
HOUSEHOLD EXPENSE	350,770.65	415,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	15,781.60	60,000	117,000	129,000	129,000	12,000
INSURANCE	59,005.46	10,000	12,000	12,000	12,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,899,210.24	3,275,000	3,438,000	3,337,000	3,337,000	(101,000)
MAINTENANCE - EQUIPMENT	338,560.71	958,000	938,000	489,000	367,000	(571,000)
MEDICAL DENTAL & LAB SUPPLIES	10,462.92	41,000	3,000	3,000	3,000	0
MEMBERSHIPS	7,360.95	7,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	16,984.25	21,000	12,000	12,000	12,000	0
OFFICE EXPENSE	130,020.69	164,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,373,039.75	1,787,000	1,768,000	1,552,000	1,552,000	(216,000)
RENTS & LEASES - BLDG & IMPRV	8,549.57	2,000	12,000	12,000	12,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	81,145.55	108,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	158,045.25	175,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,577,769.49	1,711,000	1,828,000	1,832,000	1,832,000	4,000
TECHNICAL SERVICES	2,977,886.36	2,990,000	3,081,000	2,979,000	2,979,000	(102,000)
TELECOMMUNICATIONS	386,951.16	423,000	426,000	426,000	426,000	0
TRAINING	59,977.34	96,000	96,000	96,000	96,000	0
TRANSPORTATION AND TRAVEL	1,676,431.75	1,425,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	917,201.46	925,000	880,000	880,000	880,000	0
TOTAL S & S	13,927,384.87	15,746,000	15,571,000	14,825,000	14,703,000	(868,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	845,214.78	814,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	210,394.50	130,000	130,000	130,000	130,000	0
RET-OTHER LONG TERM DEBT	2,183,860.02	2,234,000	2,436,000	2,734,000	2,464,000	28,000
TAXES & ASSESSMENTS	37,359.28	39,000	39,000	39,000	39,000	0
TOTAL OTH CHARGES	3,276,828.58	3,217,000	3,449,000	3,747,000	3,477,000	28,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,607,000	1,607,000	680,000	50,000	(1,557,000)
TOTAL CAPITAL ASSETS	0.00	1,607,000	1,607,000	680,000	50,000	(1,557,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,171,683.00	2,021,000	2,021,000	2,086,000	2,086,000	65,000
TOTAL OTH FIN USES	1,171,683.00	2,021,000	2,021,000	2,086,000	2,086,000	65,000
GROSS TOTAL	\$ 36,699,751.45	\$ 42,514,000	\$ 43,417,000	\$ 44,060,000	\$ 42,462,000	\$ (955,000)
INTRA-FUND TRANSFERS	(174,212.05)	(255,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	\$ 36,525,539.40	\$ 42,259,000	\$ 43,412,000	\$ 44,055,000	\$ 42,457,000	\$ (955,000)
NET COUNTY COST	\$ (26,780,451.05)	\$ (20,060,000)	\$ (18,700,000)	\$ (17,888,000)	\$ (19,486,000)	\$ (786,000)
BUDGETED POSITIONS	255.0	257.0	257.0	280.0	280.0	23.0

Departmental Program Summary

1. Marina

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,147,000	--	45,643,000	(30,496,000)	58.0
<i>Less Administration</i>	1,516,000	--	--	1,516,000	16.0
Net Program Costs	13,631,000	--	45,643,000	(32,012,000)	42.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	26,780,000	5,000	16,300,000	10,475,000	221.0
<i>Less Administration</i>	3,690,000	--	--	3,690,000	41.0
Net Program Costs	23,090,000	5,000	16,300,000	6,785,000	180.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned or operated beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education and Recreation Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	535,000	--	--	535,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	535,000	--	--	535,000	1.0

Authority: Non-mandated, discretionary program.

Educate County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

4. Administration

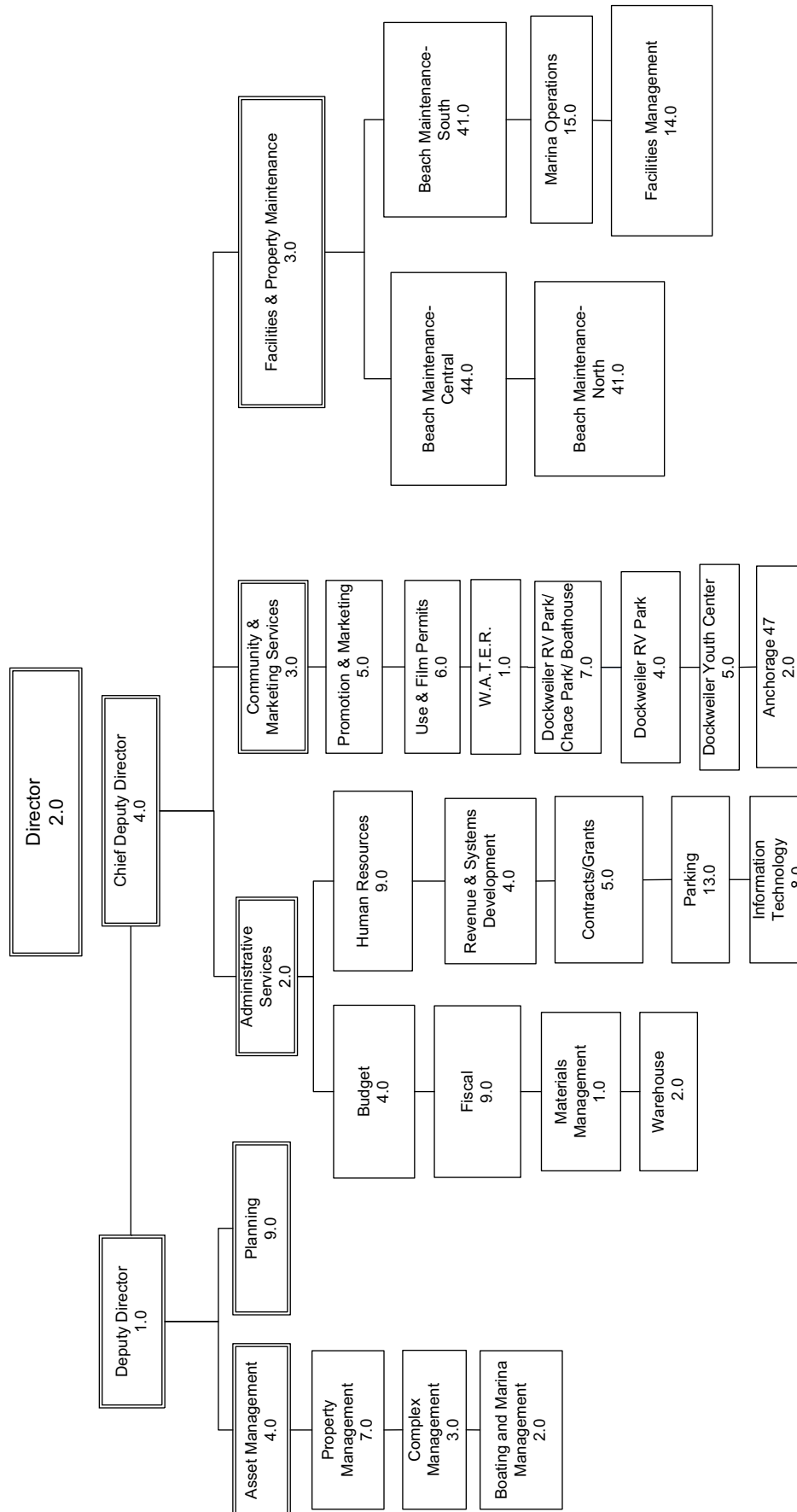
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,206,000	--	--	5,206,000	57.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,206,000	--	--	5,206,000	57.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information technology, materials management, contracts and grants, legislation, parking, and auditing.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	42,462,000	5,000	61,943,000	(19,486,000)	280.0

DEPARTMENT OF BEACHES AND HARBORS
SANTOS H. KREIMANN, DIRECTOR
FY 2013-14 Recommended Budget Positions = 280.0



Board of Supervisors

Sachi A. Hamai, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 17,645,177.11	\$ 11,075,000	\$ 11,075,000	\$ 11,631,000	\$ 10,859,000	\$ (216,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 43,869,990.29	\$ 48,536,000	\$ 48,536,000	\$ 50,276,000	\$ 49,685,000	\$ 1,149,000
SERVICES & SUPPLIES	55,980,250.38	54,483,000	105,438,000	111,849,000	106,070,000	632,000
S & S EXPENDITURE DISTRIBUTION	(8,628,107.00)	(8,748,000)	(8,748,000)	(9,170,000)	(9,170,000)	(422,000)
TOTAL S & S	47,352,143.38	45,735,000	96,690,000	102,679,000	96,900,000	210,000
OTHER CHARGES	274,346.33	296,000	296,000	316,000	298,000	2,000
CAPITAL ASSETS - EQUIPMENT	325,270.82	235,000	235,000	260,000	235,000	0
OTHER FINANCING USES	0.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	\$ 91,821,750.82	\$ 94,927,000	\$ 145,882,000	\$ 153,656,000	\$ 147,243,000	\$ 1,361,000
INTRAFUND TRANSFERS	(17,334,829.95)	(20,288,000)	(20,288,000)	(21,110,000)	(20,926,000)	(638,000)
NET TOTAL	\$ 74,486,920.87	\$ 74,639,000	\$ 125,594,000	\$ 132,546,000	\$ 126,317,000	\$ 723,000
NET COUNTY COST	\$ 56,841,743.76	\$ 63,564,000	\$ 114,519,000	\$ 120,915,000	\$ 115,458,000	\$ 939,000
BUDGETED POSITIONS	331.0	358.0	358.0	366.0	360.0	2.0

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
LEGISLATIVE AND ADMINISTRATIVE**Mission Statement**

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) provides a full range of administrative support to the Board. The mission of the Executive Office is, by 2018, to be recognized as the County's leading department providing innovative and efficient government services through quality information and customer service.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an overall increase in NCC of \$939,000, primarily due to additional funding to support the departmental administration, funding to replace the loss of revenues related to the property tax administration fees (PTAF), and increases in employee benefits, partially offset by funding for community programs, deletion of one-time funding, and carryovers for various programs.

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2013-14. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	145,882,000	20,288,000	11,075,000	114,519,000	358.0
<i>New/Expanded Programs</i>					
1. Administration: Reflects an increase in funding and 1.0 position needed to address the increased workload associated with compliance and regulatory requirements.	159,000	--	--	159,000	1.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	239,000	21,000	3,000	215,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	476,000	38,000	7,000	431,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	183,000	--	183,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends as well as unemployment insurance costs based on historical experience.	23,000	--	23,000	--	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	2,000	--	--	2,000	--
6. One-time and Carryover Funding Adjustment: Reflects the deletion of one-time funding and carryover funding for the Executive Office.	(218,000)	--	--	(218,000)	--
7. PTAF: Reflects funding to replace the revenues lost as a result of the California Supreme Court ruling on the City of Alhambra lawsuit.	--	--	(340,000)	340,000	--
8. Proprietorship Program: Reflects an increase in building proprietorship costs of \$422,000, fully offset by an expenditure distribution to tenant departments.	--	--	--	--	--
9. Arts Commission: Reflects restoration of the funding and 1.0 position curtailed in FY 2009-10 to address the countywide structural deficit.	69,000	69,000	--	--	1.0
10. Countywide Criminal Justice Coordination Committee Grant: Reflects a decrease in funding primarily due to the grant expiring.	(352,000)	--	(352,000)	--	--
11. Commission on HIV: Reflects an increase in funding due to increases in the federal grant.	281,000	--	281,000	--	--
12. Community Programs: Reflects the restoration of ongoing funding provided to the Department of Community and Senior Services from the First District for Potrero Heights equipment (\$20,000), Senior Community Center (\$30,000), as well as funding for patriotic banners (\$40,000).	90,000	--	--	90,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
13. Community Programs: Reflects the deletion of one-time funding from the First District's Community Programs Funds for the Vandalism Enforcement Project with Sheriff.	(80,000)	--	--	(80,000)	--
14. Community Programs: Reflects the restoration of ongoing funding provided to the Department of Public Works from the Fourth District's Community Programs Fund for the Graffiti Tracker Program in Hacienda Heights.	7,000	--	--	7,000	--
15. Community Programs: Reflects one-time funding for the Inside Out Writers Fund from the Third District's Community Programs Fund.	(177,000)	--	--	(177,000)	--
16. Community Programs: Reflects ongoing funding from the First District's Community Programs Fund for Potrero Heights.	(30,000)	--	--	(30,000)	--
17. Community Programs: Reflects ongoing funding for the Third District's Community Programs related to the LA Opera Opening Night Simulcast.	200,000	--	--	200,000	--
18. Ministerial Adjustments: Reflects adjustments to appropriation, intrafund transfers, and revenue based on actual experience.	489,000	510,000	(21,000)	--	--
Total Changes	1,361,000	638,000	(216,000)	939,000	2.0
2013-14 Recommended Budget	147,243,000	20,926,000	10,859,000	115,458,000	360.0

Unmet Needs

The Department's unmet needs include restoration of various programmatic funding curtailed to address the County's structural deficit as well as additional funding to address increased costs from other County departments for services received.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 1,518,800.30	\$ 1,250,000	\$ 1,250,000	\$ 1,467,000	\$ 1,126,000	\$ (124,000)
BUSINESS LICENSES	2,800.00	4,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	750,603.43	959,000	959,000	1,390,000	959,000	0
CIVIL PROCESS SERVICES	94,199.50	68,000	68,000	96,000	96,000	28,000
COURT FEES & COSTS	85.00	0	0	0	0	0
FEDERAL - OTHER	625,546.60	730,000	730,000	659,000	659,000	(71,000)
INTEREST	8,793.15	2,000	0	0	0	0
MISCELLANEOUS	14,137,796.30	6,720,000	6,726,000	6,677,000	6,677,000	(49,000)
SALE OF CAPITAL ASSETS	16,870.58	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	49,482.00	466,000	466,000	466,000	466,000	0
STATE - OTHER	435,071.50	826,000	826,000	826,000	826,000	0
TRANSFERS IN	5,128.75	50,000	50,000	50,000	50,000	0
TOTAL REVENUE	\$ 17,645,177.11	\$ 11,075,000	\$ 11,075,000	\$ 11,631,000	\$ 10,859,000	\$ (216,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 29,332,298.00	\$ 32,502,000	\$ 32,502,000	\$ 33,044,000	\$ 32,656,000	\$ 154,000
CAFETERIA PLAN BENEFITS	4,663,829.28	4,953,000	4,953,000	5,059,000	5,011,000	58,000
DEFERRED COMPENSATION BENEFITS	1,086,182.57	1,744,000	1,744,000	1,787,000	1,754,000	10,000
EMPLOYEE GROUP INS - E/B	2,370,426.17	2,010,000	2,010,000	2,285,000	2,236,000	226,000
OTHER EMPLOYEE BENEFITS	37,548.40	38,000	38,000	38,000	38,000	0
RETIREMENT - EMP BENEFITS	6,174,872.15	7,071,000	7,071,000	7,832,000	7,759,000	688,000
WORKERS' COMPENSATION	204,833.72	218,000	218,000	231,000	231,000	13,000
TOTAL S & E B	43,869,990.29	48,536,000	48,536,000	50,276,000	49,685,000	1,149,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,153,010.82	2,950,000	2,950,000	2,717,000	3,015,000	65,000
CLOTHING & PERSONAL SUPPLIES	106,144.82	0	0	0	0	0
COMMUNICATIONS	944,285.75	465,000	465,000	534,000	465,000	0
COMPUTING-MAINFRAME	285,456.13	9,000	9,000	11,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,585,178.82	1,411,000	1,411,000	1,422,000	1,415,000	4,000
COMPUTING-PERSONAL	4,627,473.77	3,997,000	3,997,000	3,971,000	3,997,000	0
CONTRACTED PROGRAM SERVICES	19,288,832.86	17,818,000	68,773,000	75,012,000	69,747,000	974,000
FOOD	5,333.06	0	0	0	0	0
HOUSEHOLD EXPENSE	63,448.04	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	4,114,025.00	5,251,000	5,251,000	5,342,000	5,251,000	0
INSURANCE	39,070.26	50,000	50,000	50,000	50,000	0
MAINTENANCE - BUILDINGS & IMPRV	7,642,092.53	7,461,000	7,461,000	7,575,000	7,534,000	73,000
MAINTENANCE - EQUIPMENT	7,358.79	18,000	18,000	9,000	6,000	(12,000)
MEDICAL DENTAL & LAB SUPPLIES	3,470.95	0	0	0	0	0
MEMBERSHIPS	4,890.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	80,118.29	225,000	225,000	75,000	150,000	(75,000)
OFFICE EXPENSE	764,985.78	1,662,000	1,662,000	103,000	573,000	(1,089,000)
PROFESSIONAL SERVICES	3,570,873.50	4,486,000	4,486,000	5,514,000	4,697,000	211,000
PUBLICATIONS & LEGAL NOTICE	577,237.20	469,000	469,000	414,000	414,000	(55,000)
RENTS & LEASES - BLDG & IMPRV	1,282,542.97	1,161,000	1,161,000	1,244,000	1,161,000	0
RENTS & LEASES - EQUIPMENT	414,169.34	200,000	200,000	200,000	200,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	2,650.46	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	37,910.92	55,000	55,000	715,000	385,000	330,000
TECHNICAL SERVICES	3,063,442.61	2,688,000	2,688,000	2,819,000	2,950,000	262,000
TELECOMMUNICATIONS	2,103,421.24	1,894,000	1,894,000	1,993,000	1,879,000	(15,000)
TRAINING	30,327.93	245,000	245,000	146,000	200,000	(45,000)
TRANSPORTATION AND TRAVEL	677,192.55	480,000	480,000	495,000	484,000	4,000
UTILITIES	1,505,305.99	1,486,000	1,486,000	1,486,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(8,628,107.00)	(8,748,000)	(8,748,000)	(9,170,000)	(9,170,000)	(422,000)
TOTAL S & S	47,352,143.38	45,735,000	96,690,000	102,679,000	96,900,000	210,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	84,731.55	75,000	75,000	97,000	75,000	0
RET-OTHER LONG TERM DEBT	189,477.87	188,000	188,000	186,000	190,000	2,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	136.91	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	274,346.33	296,000	296,000	316,000	298,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	268,983.20	205,000	205,000	205,000	205,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	56,287.62	0	0	25,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	325,270.82	235,000	235,000	260,000	235,000	0
TOTAL CAPITAL ASSETS	325,270.82	235,000	235,000	260,000	235,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	125,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	0.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	\$ 91,821,750.82	\$ 94,927,000	\$ 145,882,000	\$ 153,656,000	\$ 147,243,000	\$ 1,361,000
INTRAFUND TRANSFERS	(17,334,829.95)	(20,288,000)	(20,288,000)	(21,110,000)	(20,926,000)	(638,000)
NET TOTAL	\$ 74,486,920.87	\$ 74,639,000	\$ 125,594,000	\$ 132,546,000	\$ 126,317,000	\$ 723,000
NET COUNTY COST	\$ 56,841,743.76	\$ 63,564,000	\$ 114,519,000	\$ 120,915,000	\$ 115,458,000	\$ 939,000
BUDGETED POSITIONS	331.0	358.0	358.0	366.0	360.0	2.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	101,274,000	6,662,000	3,322,000	91,290,000	214.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	101,274,000	6,662,000	3,322,000	91,290,000	214.0

Authority: Mandated Program with discretionary service levels – California Constitution, California Government Code 26227.

The program consists of five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares Board agendas, prepares minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology (IT) support.

2. Assessment Appeals Board

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,495,000	--	1,123,000	2,372,000	19.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,495,000	--	1,123,000	2,372,000	19.0

Authority: Mandated Program with discretionary service levels – Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. Information Systems Advisory Body

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,573,000	10,791,000	1,567,000	215,000	7.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,573,000	10,791,000	1,567,000	215,000	7.0

Authority: Non-mandated, discretionary program.

The Information Systems Advisory Body (ISAB) consists of two programs, the Integration Services program and the Videoconferencing program. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Videoconferencing program provides funding for the maintenance, operations, and expansion of additional videoconferencing and interviewer stations throughout the County.

4. Administrative Services

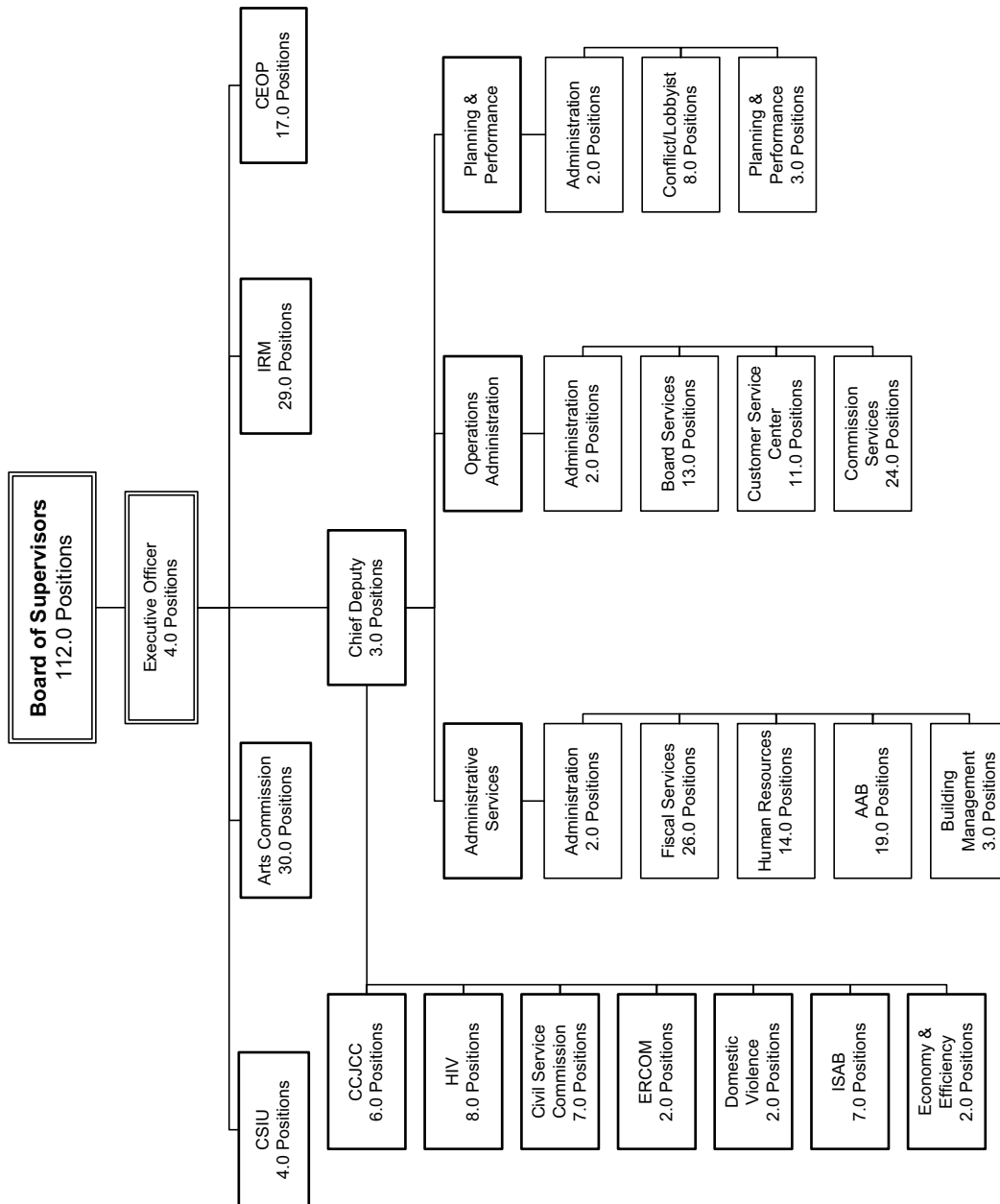
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	29,901,000	3,473,000	4,847,000	21,581,000	120.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	29,901,000	3,473,000	4,847,000	21,581,000	120.0

Authority: Non-mandated, discretionary program.

The program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, IT, personnel and payroll. It also provides services to client departments including office support and temporary clerical services to other County departments and budget units; a comprehensive building management program for the Kenneth Hahn Hall of Administration, and provides legislation and sundry operational support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	147,243,000	20,926,000	10,859,000	115,458,000	360.0

BOARD OF SUPERVISORS
Sachi A. Hamai, Executive Officer
FY 2013-14 Recommended Budget Positions = 360.0



Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 35,643,208.36	\$ 61,774,000	\$ 334,604,000	\$ 270,086,000	\$ 270,086,000	\$ (64,518,000)
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	\$ 225,870.00	\$ 401,000	\$ 3,612,000	\$ 401,000	\$ 401,000	\$ (3,211,000)
CAPITAL ASSETS - B & I	100,168,157.61	132,038,000	921,771,000	790,726,000	790,726,000	(131,045,000)
TOTAL CAPITAL PROJECT	100,394,027.61	132,439,000	925,383,000	791,127,000	791,127,000	(134,256,000)
TOTAL CAPITAL ASSETS	100,394,027.61	132,439,000	925,383,000	791,127,000	791,127,000	(134,256,000)
GROSS TOTAL	\$ 100,394,027.61	\$ 132,439,000	\$ 925,383,000	\$ 791,127,000	\$ 791,127,000	\$ (134,256,000)
NET COUNTY COST	\$ 64,750,819.25	\$ 70,665,000	\$ 590,779,000	\$ 521,041,000	\$ 521,041,000	\$ (69,738,000)

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates \$976.9 million for 311 active projects that address high priority health, public safety, recreation, and infrastructure needs.

Of the total recommended 2013-14 appropriation, \$791.1 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health, and general government functions funded by \$270.1 million in one-time revenue from grants and other sources, and \$521.0 million in local discretionary monies. The General Fund appropriation represents the 2013-14 budgetary requirements of 188 projects that are currently under development, design, or construction.

The total appropriation for the 2013-14 Recommended Budget represents a decrease of \$134.3 million from the 2012-13 Final Adopted Budget. The net decrease reflects the completion of 19 projects in 2012-13 and continuing progress on 188 other projects that are currently under development, design, or construction.

2013-14 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENT GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Animal Care and Control	\$19,439,000	\$17,275,000	\$2,164,000
Auditor Controller	40,000	0	40,000
Beaches and Harbors	8,788,000	7,000,000	1,788,000
Board of Supervisors	213,000	0	213,000
Child Care Facilities	560,000	0	560,000
Coroner	326,000	36,000	290,000
Federal & State Disaster Aid	5,294,000	2,478,000	2,816,000
Health Services	14,079,000	4,366,000	9,713,000
ISD-Special Projects	5,422,000	5,422,000	0
Mental Health	20,268,000	20,045,000	223,000
Museum of Natural History	542,000	295,000	247,000
Parks and Recreation	97,995,000	52,605,000	45,390,000
Probation	49,006,000	28,728,000	20,278,000
Public Health	2,940,000	0	2,940,000
Public Library	48,438,000	325,000	48,113,000
Public Works - Public Ways/Public Facilities	2,441,000	173,000	2,268,000
Sheriff	304,936,000	105,757,000	199,179,000
Trial Courts	2,882,000	1,208,000	1,674,000
Various Capital Projects/Refurbishments	207,518,000	24,373,000	183,145,000
Total - General Fund	\$791,127,000	\$270,086,000	\$521,041,000

*Departments not mentioned have no budgeted Capital Projects

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects which are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds, summarized in Volume Two. These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, the Martin Luther King Jr. Inpatient Tower Project, Countywide Data Center Project, Rancho Los Amigos Seismic Retrofit and Inpatient Consolidation Project, Manhattan Beach Library Project, and various Fire District projects. There are 66 projects in development, design, or construction with a total construction value of \$1.73 billion.

The 2013-14 Recommended Budget does not reflect projects that have been financed through the issuance of long-term bonds. Such projects include the Hall of Justice Rehabilitation Project, the Harbor-UCLA Surgery and Emergency Room Replacement Project, the Patriotic Hall Refurbishment Project, the Coroner Annex Building Project, Martin Luther King Jr. Multi-Service Ambulatory Care Center Project, and the Harbor-UCLA SB 1953 Seismic Retrofit Project. In the aggregate, these projects are valued at \$996.8 million. Bond financed funds are held and administered by independent bond trustees.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	925,383,000	0	334,604,000	590,779,000	0.0
Other Changes					
1. Animal Care and Control: Animal Care and Control's capital program is valued at \$26.4 million and includes the acquisition of property for the Carson/Gardena Animal Care Center; development of the East Antelope Valley Animal Care Center Project (EAVACC); the design of the Castaic Spay/Neuter Clinic (CSNC) and Administration Building Project; and the project closeout of three projects. The increase in appropriation, revenue, and NCC reflects the addition of funding to fully fund project expenditures for the EAVACC Project and the CSNC and Administration Building Project.	2,582,000	--	2,450,000	132,000	--
2. Auditor Controller: Auditor-Controller's capital program is valued at \$241,000 and is limited to the completion of the Kenneth Hahn Hall of Administration Basement Office Refurbishment Project. The net increase in appropriation and NCC reflects the transfer of funds from the Auditor-Controller's operating budget to fully fund the project.	40,000	--	--	40,000	--
3. Beaches and Harbors: Beaches and Harbors' capital program is valued at \$49.2 million and includes 14 projects: two projects in development or design, one ongoing project, five projects in construction, and six projects scheduled for completion or in project budget closeout. The decrease in appropriation, revenue, and NCC reflects project expenditures primarily for the Will Rogers State Beach View Pier/Parking Lot Project, Transient Docks Replacement Project and Marina Del Rey Seawall Refurbishment Project and ongoing design, and construction expenditures on nine general improvement projects.	(18,808,000)	--	(18,264,000)	(544,000)	--
4. Community and Senior Services: Community and Senior Services' capital program is valued at \$2.4 million with one project in development and one project scheduled for completion. The reduction in appropriation and NCC reflects the completion of the San Pedro Senior Center Renovation Project.	(473,000)	--	--	(473,000)	--
5. Coroner: The Coroner's capital program is valued at \$469,000 with one project in construction. The decrease in appropriation and revenue reflects civic art expenditures for a meditative garden at the Crypt Replacement Project.	(15,000)	--	(15,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6. Federal and State Disaster Aid: The Federal and State Disaster Aid's capital program is valued at \$10.3 million and provides economic recovery assistance following major emergencies. The reduction in appropriation, revenue, and NCC reflects ongoing activities for five capital projects to replace various structures destroyed during the 2008 Sayre and 2009 Station Fires. Construction of the Olive View Medical Center Child Care Facility destroyed during the 2008 Sayre Fire is currently underway and is funded by a combination of federal and State Public Assistance Grants, NCC from extraordinary maintenance, and the Department of Health Services.	(5,021,000)	--	(4,791,000)	(230,000)	--
7. Health Services: Health Services' capital program is valued at \$68.2 million and includes 24 projects: three projects in development, two projects in design, 12 projects in construction, and seven projects in completion. The decrease in appropriation, revenue, and NCC reflect the completion of the Claude Hudson CHC Pharmacy Refurbishment Project; the Rancho Los Amigos and LAC+USC Talyst Projects; Humphrey X-Ray Room Renovation Project; Hubert H. Humphrey Comprehensive Health Center General Improvements Phase I; and the LAC+USC and High Desert Dental Hubs.	(6,837,000)	--	(3,870,000)	(2,967,000)	--
8. ISD Special Projects: ISD Special Projects' capital program is valued at \$7.1 million and includes four active projects: one project is currently in design, and three projects are under construction. The reduction in appropriation and revenue reflects expenditures for the design and development of the Rio Hondo New Tower and Communications Equipment Building, the Puente Hills New Tower and Communications Equipment Building, and the new towers at Hauser Peak and Bald Mountain.	(400,000)	--	(400,000)	--	--
9. Mental Health: Mental Health's capital program is valued at \$30.8 million and consists of four capital projects: two projects in project budget closeout, one project in development, and one design-build project. The decrease in appropriation, revenue, and NCC reflects continued project budget closeout activities of the Olive View Psychiatric Urgent Care Center Project and Public Guardian 15 th Floor Refurbishment Project; and pre-construction activities for the Arcadia Mental Health Center Replacement Project.	(219,000)	--	(215,000)	(4,000)	--
10. Military and Veterans Affairs: Military and Veterans Affairs' capital program is valued at \$304,000 and includes one project in project closeout. The decrease in appropriation and revenue reflects civic art expenditures for three large scale murals for the Bob Hope Patriotic Hall General Improvements Project.	(19,000)	--	(19,000)	--	--
11. Museum of Natural History: Museum of Natural History's capital program is valued at \$542,000 and consists of two capital projects: the Electrical Panel Upgrade Project and Phase II of the Hancock Park Pit 91 Drainage Project. The decrease in appropriation and revenue reflects the completion of Phase I of the Hancock Park Pit 91 Drainage Project.	(519,000)	--	(519,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
12. Parks and Recreation: Parks and Recreation's capital program is valued at \$248.2 million and consists of 122 capital improvement and refurbishment projects in various phases, 58 of which are active and include: four acquisition projects for preservation of open space; development of a new passive park and a trail staging area; 34 projects in development; five projects in design; 11 projects in construction; and four projects to be delivered through the design-build method. The remaining 64 projects consist of 52 projects that are in completion or project budget closeout, 11 are ongoing to fund yet to be identified projects, and one cancelled project. The reduction in appropriation, revenue, and NCC reflects continuing design and construction expenditures and completion of projects, which include the completion of the Vasquez Rocks Nature Center; Alondra Park Pool Replacement, New Skate Park and Waterplay Area; Castaic Sports Complex Pool Complex; El Cariso Park Gymnasium and Community Building; Stephen Sorenson Park Gymnasium; and Arcadia Park Pool Replacement. Other completed projects enhance safety and compliance with the Americans with Disabilities Act and requirements of State and federal regulatory agencies.	(30,404,000)	--	(19,307,000)	(11,097,000)	--
13. Probation: Probation's capital program is valued at \$79.7 million and includes eight projects: one project in development, one project in design, five projects in project budget closeout, and one project in construction. The decrease in appropriation, revenue, and NCC reflects the completion of the security enhancement projects, ongoing planning and design expenditures for the Camp Vernon Kilpatrick Replacement Project, and construction expenditures for the Camp Challenger Closed-Circuit Television (CCTV) Phase II Project.	(9,272,000)	--	(844,000)	(8,428,000)	--
14. Public Health: Public Health's capital program is valued at \$3.2 million and includes the development of the refurbishment of the Torrance Health Center. The reduction in appropriation and NCC reflects expenditures for the construction activities of the Environmental Health and Safety Underground Storage Tank Removal and Replacement Project.	(237,000)	--	--	(237,000)	--
15. Public Library: Public Library's capital program is valued at \$121.8 million and includes 17 projects: 11 projects in development and six projects in project budget closeout. The decrease in appropriation and NCC reflects expenditures for the ongoing design and construction of the San Gabriel Valley, East Rancho Dominguez, Topanga, and Manhattan Beach Libraries. The increase in revenue reflects the addition of funding for the development of the Quartz Hill New Library.	(9,559,000)	--	180,000	(9,739,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
16. Public Works – Public Ways/Public Facilities: The Public Ways/Public Facilities' capital program is valued at \$11.8 million and consists of five capital projects: three projects in construction, one project in project budget closeout, and one completed project. The decrease in appropriation and NCC reflects the expenditures for continued construction and project budget closeout activities for various projects.	(2,266,000)	--	--	(2,266,000)	--
17. Sheriff: The Sheriff Department's capital program is valued at \$395.3 million and includes 22 capital projects: 11 projects in development, nine projects in construction, and two projects in project budget closeout. The decrease in appropriation and NCC reflects design and construction expenditures for the remaining phase of the Biscailuz Center Regional Training Campus Projects; Hall of Records Office renovation; Castaic Lake Office Renovation Project; and the continuation of soil and water remediation projects at various Sheriff facilities.	(18,346,000)	--	--	(18,346,000)	--
18. Various Capital Projects: The Various Capital Projects capital program is valued at \$304.2 million for various non-departmental or countywide projects. The decrease in appropriation, revenue, and NCC reflects the ongoing development, design, and construction expenditures of various high-priority projects such as the San Fernando Valley Family Support Center; Lennox Library and Community Center; Eastern Hill Improvements; Santa Monica Canyon Channel Diversion; replacement of septic systems for various beaches; life safety improvements for various fire camps; major soil and groundwater remediation; and improvement expenditures that are countywide in nature and not linked to a specific department's function or operation. The decrease in appropriation and NCC also reflects the transfer of funding to the John Anson Ford Foundation for the development of the Ford Theatre Master Plan Project.	(34,483,000)	--	(18,904,000)	(15,579,000)	--
Total Changes	(134,256,000)	0	(64,518,000)	(69,738,000)	0.0
2013-14 Recommended Budget	791,127,000	0	270,086,000	521,041,000	0.0

Chief Executive Officer

William T Fujioka, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 14,862,121.79	\$ 18,796,000	\$ 29,070,000	\$ 33,187,000	\$ 33,187,000	\$ 4,117,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 65,249,471.52	\$ 68,488,000	\$ 75,965,000	\$ 77,219,000	\$ 77,219,000	\$ 1,254,000
SERVICES & SUPPLIES	18,940,943.70	33,168,000	40,058,000	36,813,000	36,813,000	(3,245,000)
OTHER CHARGES	506,776.45	534,000	534,000	544,000	544,000	10,000
CAPITAL ASSETS - EQUIPMENT	244,133.37	750,000	500,000	500,000	500,000	0
OTHER FINANCING USES	53,000.00	0	0	0	0	0
GROSS TOTAL	\$ 84,994,325.04	\$ 102,940,000	\$ 117,057,000	\$ 115,076,000	\$ 115,076,000	\$ (1,981,000)
INTRAFUND TRANSFERS	(34,457,568.16)	(40,018,000)	(43,861,000)	(43,861,000)	(43,861,000)	0
NET TOTAL	\$ 50,536,756.88	\$ 62,922,000	\$ 73,196,000	\$ 71,215,000	\$ 71,215,000	\$ (1,981,000)
NET COUNTY COST	\$ 35,674,635.09	\$ 44,126,000	\$ 44,126,000	\$ 38,028,000	\$ 38,028,000	\$ (6,098,000)
 BUDGETED POSITIONS	 513.0	 529.0	 529.0	 531.0	 531.0	 2.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

Provide fiscal and management leadership to facilitate policy development and effective program implementation, on behalf of the Board, to achieve the County's mission.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects the deletion of \$7.7 million in carryover funds and \$1.1 million of grant funding from the Department of Justice and Los Angeles Network Enhanced Services Health Data Project; the addition of \$0.9 million due to increases in employee benefits and rent allocation adjustments; \$0.2 million to support Valinda community enhancement team efforts; the addition of 1.0 senior manager level position to focus on integrating and coordinating Children and Family Services within social services, health and mental health, and public safety departments; the restoration of training funds eliminated during budget curtailments; and at no additional NCC, implement the Race to the Top-Early Learning Challenge Grant, 1.0 position to provide additional support to the County's Employee Commute Reduction Program, and the realignment of operating requirements to meet projected operating expenditures.

Critical/Strategic Planning Initiatives

The latest County Strategic Plan update was approved by the Board in March 2013, which included updated strategic initiatives under Goal 1 (Operational Effectiveness), Goal 2 (Fiscal Responsibility), and Goal 3 (Integrated Service Delivery). Each Goal continues to include a number of key, high impact strategic initiatives that reflect some of the County's most pressing challenges. These strategic initiatives may be multi-year efforts, but include three to five action items to be completed during the calendar year. The structure of the Strategic Plan is designed to:

- Be more responsive to the dynamic environment in which the County operates;
- Clearly identify and focus on the highest-impact strategic priorities, reflecting a limited set of priority issues and opportunities; and
- Recognize the uniqueness of individual department goals and ensure that these equally important priorities are addressed effectively and timely through department strategic planning and operations.

The Department continues to promote collaboration between operating units and identification and implementation of efficiency measures and initiatives throughout the County.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	117,057,000	43,861,000	29,070,000	44,126,000	529.0
Collaborative Programs					
1. Children's Service Integration: Reflects the addition of a senior manager level position to provide project management expertise focusing on integrating and coordinating Children and Family Services within social services, health and mental health, and public safety departments.	265,000	--	--	265,000	1.0
New/Expanded Programs					
1. Unincorporated Area Services: Reflects funding from the First Supervisorial District to support Valinda community enhancement team efforts.	209,000	--	--	209,000	--
2. Workplace Programs: Reflects the addition of 1.0 position to provide support to the County's Employee Commute Reduction Program; fully offset by departmental billings.	71,000	--	71,000	--	1.0
3. Office of Child Care: Reflects grant funding from the California Department of Education to implement the American Recovery and Reinvestment Act, Race to the Top-Early Learning Challenge program as approved by the Board on October 30, 2012.	5,150,000	--	5,150,000	--	--
4. Training: Reflects restoration of training funds that were eliminated due to budget curtailments.	218,000	--	--	218,000	--
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	719,000	--	--	719,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	199,000	--	--	199,000	--
3. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	10,000	--	--	10,000	--
4. Departmental Adjustments: Reflects the realignment of departmental resources as well as the deletion of prior-year carryover, and funding related to the Los Angeles Network for Enhanced Services Health Data Highway Project and the Second Chance Grant from the Department of Justice.	(8,822,000)	--	(1,104,000)	(7,718,000)	--
Total Changes	(1,981,000)	0	4,117,000	(6,098,000)	2.0
2013-14 Recommended Budget	115,076,000	43,861,000	33,187,000	38,028,000	531.0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	\$ 454.46	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	7,812,395.47	9,955,000	12,166,000	12,237,000	12,237,000	71,000
FEDERAL - OTHER	3,913,108.44	5,549,000	5,757,000	9,778,000	9,778,000	4,021,000
FEDERAL AID - MENTAL HEALTH	171,541.91	138,000	138,000	138,000	138,000	0
MISCELLANEOUS	604,253.53	710,000	710,000	735,000	735,000	25,000
OTHER SALES	1.38	0	0	0	0	0
PERSONNEL SERVICES	923,387.43	905,000	905,000	905,000	905,000	0
RENTS & CONCESSIONS	530,423.71	539,000	1,694,000	1,694,000	1,694,000	0
SALE OF CAPITAL ASSETS	6,919.42	0	0	0	0	0
STATE - OTHER	899,636.04	1,000,000	7,700,000	7,700,000	7,700,000	0
TOTAL REVENUE	\$ 14,862,121.79	\$ 18,796,000	\$ 29,070,000	\$ 33,187,000	\$ 33,187,000	\$ 4,117,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 44,056,423.21	\$ 44,913,000	\$ 51,970,000	\$ 52,227,000	\$ 52,227,000	\$ 257,000
CAFETERIA PLAN BENEFITS	6,861,626.55	6,978,000	8,248,000	8,011,000	8,011,000	(237,000)
DEFERRED COMPENSATION BENEFITS	1,936,823.01	2,659,000	2,306,000	2,324,000	2,324,000	18,000
EMPLOYEE GROUP INS - E/B	2,718,082.64	2,812,000	2,244,000	2,439,000	2,439,000	195,000
OTHER EMPLOYEE BENEFITS	73,730.49	75,000	96,000	96,000	96,000	0
RETIREMENT - EMP BENEFITS	9,148,922.95	10,585,000	10,640,000	11,610,000	11,610,000	970,000
WORKERS' COMPENSATION	453,862.67	466,000	461,000	512,000	512,000	51,000
TOTAL S & E B	65,249,471.52	68,488,000	75,965,000	77,219,000	77,219,000	1,254,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,361,548.81	1,619,000	1,297,000	1,481,000	1,481,000	184,000
CLOTHING & PERSONAL SUPPLIES	1,549.69	0	0	0	0	0
COMMUNICATIONS	52,392.64	75,000	73,000	75,000	75,000	2,000
COMPUTING-MAINFRAME	258,629.92	291,000	204,000	194,000	194,000	(10,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	260,785.71	427,000	271,000	408,000	408,000	137,000
COMPUTING-PERSONAL	565,983.41	143,000	164,000	149,000	149,000	(15,000)
CONTRACTED PROGRAM SERVICES	1,287,455.14	10,750,000	14,985,000	7,762,000	7,762,000	(7,223,000)
INFORMATION TECHNOLOGY SERVICES	620,829.59	930,000	1,807,000	1,316,000	1,316,000	(491,000)
INFORMATION TECHNOLOGY-SECURITY	1,100.72	65,000	65,000	60,000	60,000	(5,000)
INSURANCE	10,669.52	8,000	81,000	81,000	81,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,509,019.38	1,555,000	1,445,000	1,510,000	1,510,000	65,000
MAINTENANCE - EQUIPMENT	81,595.34	111,000	159,000	154,000	154,000	(5,000)
MEMBERSHIPS	6,049.00	15,000	14,000	14,000	14,000	0
MISCELLANEOUS EXPENSE	149,498.06	183,000	175,000	175,000	175,000	0
OFFICE EXPENSE	388,650.60	727,000	1,721,000	1,509,000	1,509,000	(212,000)
PROFESSIONAL SERVICES	5,281,741.98	6,676,000	7,335,000	11,797,000	11,797,000	4,462,000
PUBLICATIONS & LEGAL NOTICE	21,526.81	27,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,229,419.15	1,360,000	1,343,000	1,343,000	1,343,000	0
RENTS & LEASES - EQUIPMENT	18,227.20	20,000	70,000	70,000	70,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,513,050.48	3,038,000	3,819,000	3,679,000	3,679,000	(140,000)
TECHNICAL SERVICES	372,939.24	416,000	392,000	272,000	272,000	(120,000)
TELECOMMUNICATIONS	1,304,436.41	3,024,000	2,924,000	2,875,000	2,875,000	(49,000)
TRAINING	138,345.70	130,000	158,000	276,000	276,000	118,000

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	178,431.09	298,000	256,000	246,000	246,000	(10,000)
UTILITIES	1,327,068.11	1,280,000	1,274,000	1,341,000	1,341,000	67,000
TOTAL S & S	18,940,943.70	33,168,000	40,058,000	36,813,000	36,813,000	(3,245,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,695.49	45,000	43,000	34,000	34,000	(9,000)
RET-OTHER LONG TERM DEBT	503,024.89	488,000	490,000	509,000	509,000	19,000
TAXES & ASSESSMENTS	56.07	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	506,776.45	534,000	534,000	544,000	544,000	10,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	250,000	0	0	0	0
DATA HANDLING EQUIPMENT	34,293.22	0	0	0	0	0
ELECTRONIC EQUIPMENT	209,840.15	259,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	241,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	244,133.37	750,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	244,133.37	750,000	500,000	500,000	500,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	53,000.00	0	0	0	0	0
TOTAL OTH FIN USES	53,000.00	0	0	0	0	0
GROSS TOTAL	\$ 84,994,325.04	\$ 102,940,000	\$ 117,057,000	\$ 115,076,000	\$ 115,076,000	\$ (1,981,000)
INTRAFUND TRANSFERS	(34,457,568.16)	(40,018,000)	(43,861,000)	(43,861,000)	(43,861,000)	0
NET TOTAL	\$ 50,536,756.88	\$ 62,922,000	\$ 73,196,000	\$ 71,215,000	\$ 71,215,000	\$ (1,981,000)
NET COUNTY COST	\$ 35,674,635.09	\$ 44,126,000	\$ 44,126,000	\$ 38,028,000	\$ 38,028,000	\$ (6,098,000)
BUDGETED POSITIONS	513.0	529.0	529.0	531.0	531.0	2.0

Departmental Program Summary

1. Financial Resource Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	13,095,000	3,378,000	505,000	9,212,000	69.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	13,095,000	3,378,000	505,000	9,212,000	69.0

Authority: Mandated program with discretionary level of funding. California Government Code Sections 29040, 29042, 29044, 29060 to 29062, and 29065.5 and County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board's budget policy implementation at the departmental and nondepartmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, Special Districts, Special Revenue Funds, and other funds; and projection and management of the General Fund cash flow.

2. Facilities and Asset Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,079,000	10,012,000	4,485,000	1,582,000	95.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,079,000	10,012,000	4,485,000	1,582,000	95.0

Authority: Asset Management: Mandated program with discretionary level of funding. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts and Homeland Security Grants.

3. Compensation, Classification and Employee Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,224,000	4,460,000	1,301,000	2,463,000	47.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,224,000	4,460,000	1,301,000	2,463,000	47.0

Authority: Non-mandated, discretionary program.

The Compensation Policy function provides for the development of strategic planning and advance strategies in support of countywide economic issues and the development of timely pay and benefits program recommendations. These recommendations are generally the result of significant man hours involving classification studies and evaluations; salary surveys of other public and private entities; analysis of employee benefits programs; and researching workforce trends and employee turnover, as well as conducting vital actuarial studies touching on a variety of health and welfare issues.

The Classification and Compensation Administration function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long standing County practice, and generally accepted principles of public sector classification.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies; conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

4. Unincorporated Area Services (UAS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,980,000	256,000	14,000	1,710,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,980,000	256,000	14,000	1,710,000	6.0

Authority: Non-mandated, discretionary program.

This program provides coordination between Board deputies and the Community Services and Capital Programs Cluster departments and support for: civic centers and one-stop centers; access services including community guides and websites; economic development and revitalization; emergency management planning; enhanced unincorporated community municipal services; and interdepartmental projects requiring facilitation and leadership by the UAS staff.

5. Health and Human Service Integration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,343,000	4,282,000	230,000	1,831,000	31.5
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,343,000	4,282,000	230,000	1,831,000	31.5

Authority: Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

6. Child Care

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	18,476,000	--	18,061,000	415,000	14.5
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	18,476,000	--	18,061,000	415,000	14.5

Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (Assembly Bill 212) and the administration of the Steps to Excellence Project.

7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	490,000	149,000	--	341,000	3.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	490,000	149,000	--	341,000	3.0

Authority: Non-mandated, discretionary program.

The HPI represents a \$100.0 million investment, unanimously approved by the Board to focus on reducing and/or preventing homelessness. This includes two categories of program: ongoing homeless assistance programs and one-time only programs which are included in the HHPF. The programs include: rental subsidies, eviction protection, and moving assistance; low-cost predevelopment loans for developers of special needs and affordable housing; capital and operating subsidies for developers of emergency, transitional, and permanent supportive housing; and housing assistance and supportive services for homeless persons discharged from County facilities.

8. Intergovernmental and External Affairs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,667,000	1,044,000	53,000	3,570,000	23.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,667,000	1,044,000	53,000	3,570,000	23.0

Authority: Non-mandated, discretionary program.

The purpose of the Intergovernmental and External Affairs program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. Major elements of this program are the development of federal and State Legislative Agendas, which are prepared in collaboration with County departments, advocates, and the Legislative Strategist. The Agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Program staff analyze initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations.

The County's policies and positions are represented in Washington, DC and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

9. Risk Management (RM)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,734,000	13,529,000	3,487,000	718,000	91.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,734,000	13,529,000	3,487,000	718,000	91.0

Authority: Creation of the RM program as approved by Board order on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program with discretionary level of funding - California Labor Code 3700 and County Code Section 5.31.050, 5.31.060, 5.31.070, 6.20.070. Occupational Health and Disability Management: Non-mandated, discretionary program. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the RM programs is to use available RM tools to evaluate County risks; develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Occupational Health; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); Short-Term and Long-Term Disability; and RM Inspector General functions (including Corrective Action Plans).

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; claim administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments to reduce exposure and meet State and federal workplace safety requirements; administration of health programs to minimize effects of employee injuries and illnesses; provide psychological evaluations and counseling; monitor Corrective Action Plans; and assist employees and departments with return-to-work efforts.

10. Emergency Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,396,000	3,093,000	23,000	280,000	21.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,396,000	3,093,000	23,000	280,000	21.0

Authority: Non-mandated, discretionary program.

The Emergency Management program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas; and in support of the Operational Area. This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, State, and federal governments.

11. Countywide Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,811,000	3,635,000	4,970,000	8,206,000	83.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,811,000	3,635,000	4,970,000	8,206,000	83.0

Authority: Office of Protocol: Non-mandated, discretionary program. Workplace Programs: Mandated with discretionary level of funding - County Code Chapter 4.30, and California Health and Safety Code Section 44223.

The CEO provides leadership, coordination, and support for a variety of countywide programs and efforts including the following:

Strategic Planning Coordination: Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*.

Quality and Productivity: Provides advice, assistance, and support to the County's elected officials, managers, and employees to promote the quality, productivity, and effectiveness of County activities and public services. Supports implementation of programs such as the Productivity Investment Fund, Productivity and Quality Awards, and Commission conferences that enhance the quality and productivity of the delivery of County services.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

Workplace Programs: Coordinates countywide Employee Commute Reduction Program, which is a mandated Rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program and County logo merchandise.

Strategic Initiatives: Leads and coordinates several high profile countywide or multi-departmental initiatives including review of redevelopment activities of the County's cities, development of a County Records and Archives Program, and managing various task force efforts to address Board-identified issues.

Cable and Multimedia: Leads and coordinates projects across the County related to cable and multimedia, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative, pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way. Also, provides photographic and graphic arts services to Board and County departments as well as maintaining the County's website.

Countywide Information Technology Services: Provides support for countywide systems involving CEO-lead programs, including the budget system and emergency management.

12. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,781,000	23,000	58,000	7,700,000	47.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,781,000	23,000	58,000	7,700,000	47.0

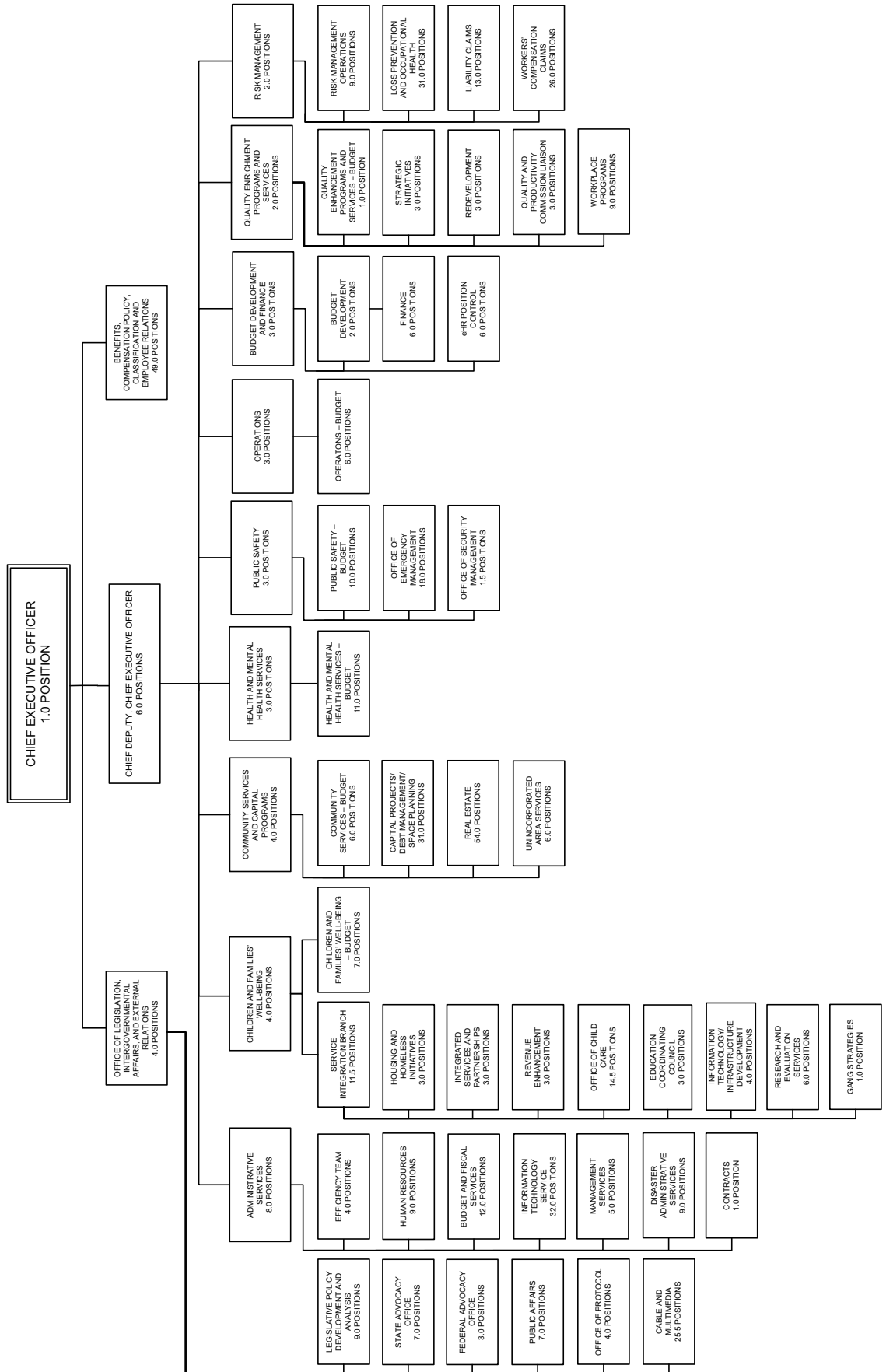
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, management support, and information technology services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	115,076,000	43,861,000	33,187,000	38,028,000	531.0

**CHIEF EXECUTIVE OFFICER
WILLIAM T FUJIOKA**

2013-14 RECOMMENDED BUDGET POSITIONS = 531.0



Chief Information Office

Richard Sanchez, Chief Information Officer

Chief Information Office Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 653.94	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 3,697,732.07	\$ 4,229,000	\$ 4,541,000	\$ 4,824,000	\$ 4,616,000	\$ 75,000
SERVICES & SUPPLIES	911,314.42	995,000	995,000	895,000	886,000	(109,000)
GROSS TOTAL	\$ 4,609,046.49	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
NET TOTAL	\$ 4,609,046.49	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
NET COUNTY COST	\$ 4,608,392.55	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
BUDGETED POSITIONS	23.0	24.0	24.0	25.0	24.0	0.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		OTHER GENERAL	

Mission Statement

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board regarding prudent allocation of IT resources.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a decrease in NCC of \$34,000 primarily due to the elimination of one-time carryover funding for the Countywide Managed Print Services project, partially offset by increases in employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Maintain a countywide strategic IT planning program including an IT governance structure, which ensures alignment of IT initiatives with County strategic goals and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	5,536,000	0	0	5,536,000	24.0
Other Changes					
1. Managed Print Services: Reflects the deletion of one-time funding for the Countywide Managed Print Services project.	(102,000)	--	--	(102,000)	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	29,000	--	--	29,000	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	39,000	--	--	39,000	--
4. Unavoidable Costs: Reflects a projected increase in retiree health insurance premiums offset by decreases in workers' compensation and long-term disability costs as well as a reduction in services and supplies.	--	--	--	--	--
Total Changes	(34,000)	0	0	(34,000)	0.0
2013-14 Recommended Budget	5,502,000	0	0	5,502,000	24.0

Unmet Needs

The Department's unmet needs include additional funding for 1.0 Senior Information Technology Consultant, CIO position to support the County's Information Security Program and address increasing responsibilities attributable to State and federal security and privacy regulatory compliance.

CHIEF INFORMATION OFFICE BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 500.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
MISCELLANEOUS	153.94	0	0	0	0	0
TOTAL REVENUE	\$ 653.94	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,495,981.81	\$ 2,798,000	\$ 3,033,000	\$ 3,176,000	\$ 3,042,000	\$ 9,000
CAFETERIA PLAN BENEFITS	361,039.51	462,000	479,000	502,000	479,000	0
DEFERRED COMPENSATION BENEFITS	121,525.10	190,000	242,000	252,000	242,000	0
EMPLOYEE GROUP INS - E/B	215,028.55	165,000	165,000	228,000	203,000	38,000
OTHER EMPLOYEE BENEFITS	954.00	2,000	2,000	2,000	2,000	0
RETIREMENT - EMP BENEFITS	478,223.37	585,000	593,000	636,000	625,000	32,000
WORKERS' COMPENSATION	24,979.73	27,000	27,000	28,000	23,000	(4,000)
TOTAL S & E B	3,697,732.07	4,229,000	4,541,000	4,824,000	4,616,000	75,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	392,593.75	166,000	166,000	129,000	126,000	(40,000)
CLOTHING & PERSONAL SUPPLIES	483.44	0	0	0	0	0
COMMUNICATIONS	0.00	5,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	43,000	43,000	49,000	49,000	6,000
COMPUTING-PERSONAL	1,416.00	7,000	7,000	0	0	(7,000)
INFORMATION TECHNOLOGY SERVICES	24,064.00	105,000	105,000	90,000	90,000	(15,000)
INSURANCE	18.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	600.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	(1,416.00)	15,000	15,000	9,000	9,000	(6,000)
MEMBERSHIPS	17,121.00	12,000	12,000	15,000	15,000	3,000
MISCELLANEOUS EXPENSE	1,001.52	3,000	3,000	2,000	2,000	(1,000)
OFFICE EXPENSE	7,148.48	43,000	43,000	41,000	35,000	(8,000)
PROFESSIONAL SERVICES	47,938.86	0	0	48,000	48,000	48,000
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	1,000	1,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	356,688.27	366,000	366,000	379,000	379,000	13,000
SPECIAL DEPARTMENTAL EXPENSE	1,536.66	3,000	3,000	0	0	(3,000)
TECHNICAL SERVICES	4,450.62	133,000	133,000	1,000	1,000	(132,000)
TELECOMMUNICATIONS	37,140.81	65,000	65,000	95,000	95,000	30,000
TRAINING	5,847.50	3,000	3,000	8,000	8,000	5,000
TRANSPORTATION AND TRAVEL	14,845.51	17,000	17,000	16,000	16,000	(1,000)
UTILITIES	(164.00)	0	0	0	0	0
TOTAL S & S	911,314.42	995,000	995,000	895,000	886,000	(109,000)
GROSS TOTAL	\$ 4,609,046.49	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
NET TOTAL	\$ 4,609,046.49	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
NET COUNTY COST	\$ 4,608,392.55	\$ 5,224,000	\$ 5,536,000	\$ 5,719,000	\$ 5,502,000	\$ (34,000)
BUDGETED POSITIONS	23.0	24.0	24.0	25.0	24.0	0.0

Departmental Program Summary

1. Effective Application of Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,224,000	--	--	4,224,000	18.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,224,000	--	--	4,224,000	18.0

Authority: Part federal-mandated – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

This program provides vision, direction, analysis, and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; preparation of risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development, and implementation on federal-mandated HIPAA security regulations and countywide security issues, protects critical information assets, and mitigates the impact of computer security incidents.

2. Administration

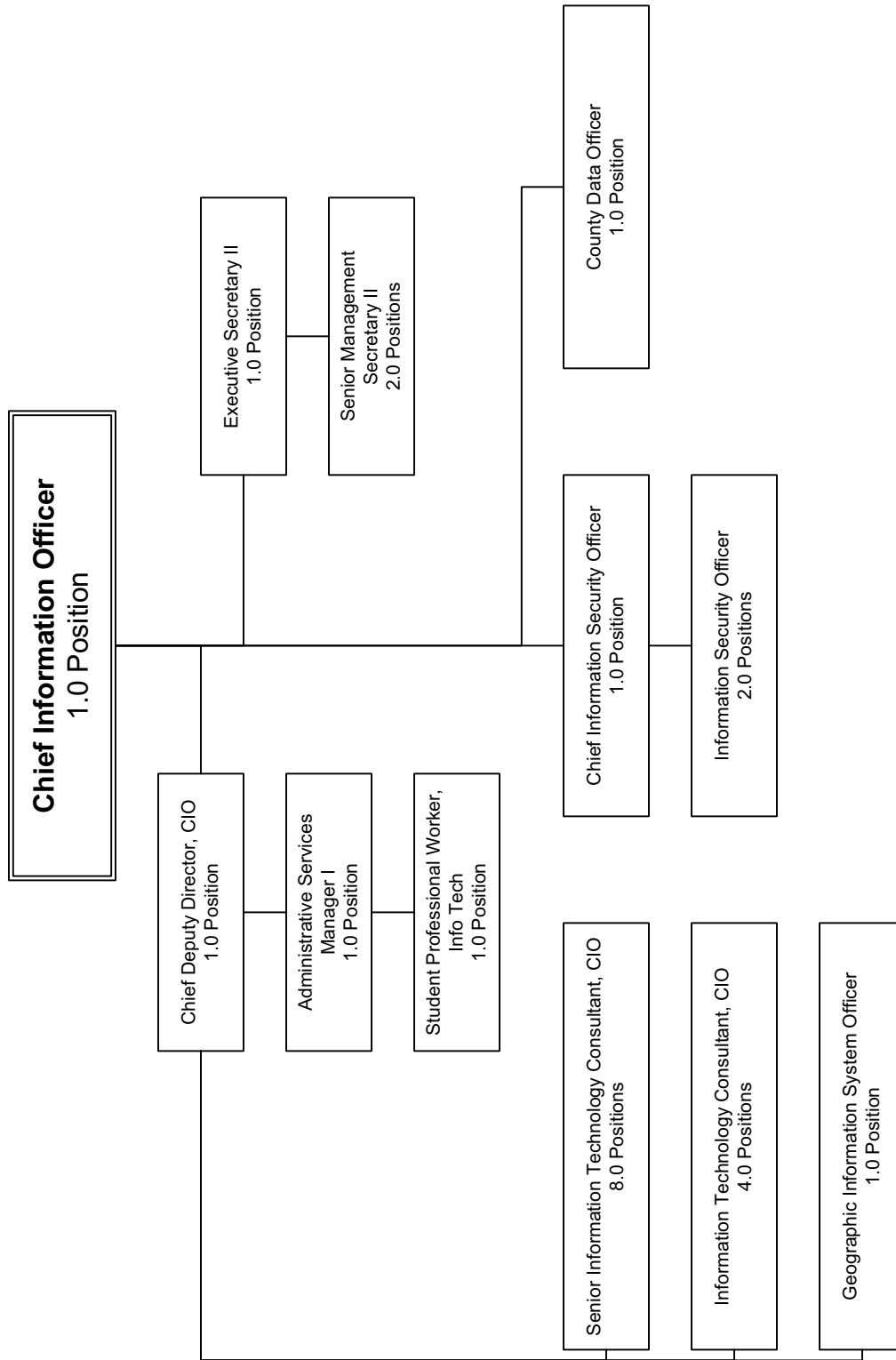
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,278,000	--	--	1,278,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,278,000	--	--	1,278,000	6.0

Authority: Non-mandated, discretionary.

This program provides direction, management and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	5,502,000	0	0	5,502,000	24.0

CHIEF INFORMATION OFFICE
Richard Sanchez, Chief Information Officer
FY 2013-14 Recommended Budget Positions = 24.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 165,706,262.84	\$ 164,616,000	\$ 165,713,000	\$ 166,743,000	\$ 166,743,000	\$ 1,030,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 141,698,969.34	\$ 141,589,000	\$ 142,663,000	\$ 142,892,000	\$ 142,892,000	\$ 229,000
SERVICES & SUPPLIES	20,851,340.09	21,211,000	21,468,000	22,150,000	22,150,000	682,000
OTHER CHARGES	2,163,980.94	2,890,000	2,908,000	1,813,000	1,813,000	(1,095,000)
CAPITAL ASSETS - EQUIPMENT	91,407.63	79,000	64,000	15,000	15,000	(49,000)
GROSS TOTAL	\$ 164,805,698.00	\$ 165,769,000	\$ 167,103,000	\$ 166,870,000	\$ 166,870,000	\$ (233,000)
INTRAFUND TRANSFERS	(97,736.00)	(100,000)	(100,000)	(17,000)	(17,000)	83,000
NET TOTAL	\$ 164,707,962.00	\$ 165,669,000	\$ 167,003,000	\$ 166,853,000	\$ 166,853,000	\$ (150,000)
NET COUNTY COST	\$ (998,300.84)	\$ 1,053,000	\$ 1,290,000	\$ 110,000	\$ 110,000	\$ (1,180,000)
 BUDGETED POSITIONS	 1,674.0	 1,632.0	 1,632.0	 1,630.0	 1,630.0	 (2.0)

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich our community by providing child support services in an efficient, effective and professional manner, one family at a time.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects \$166.9 million in gross appropriation and \$0.1 million in NCC. The budget continues to reflect a flat baseline administrative cost allocation from the California Department of Child Support Services (DCSS) that has not increased in 11 consecutive years. The State allocation for the Electronic Data Processing Maintenance and Operation (EDPMO) budget also assumes the same base funding level as FY 2012-13. The budget reflects the elimination of one-time funding for the integration project at 8300 Vermont and Magnolia Place County buildings; a reduction in intrafund transfer from the Department of Children and Family Services (DCFS) associated with decreased utilization of the Electronic Data Service Document Processing (EDP) contract; and, the elimination of one-time carryover funding. The budget also includes the deletion of 12.0 vacant budgeted positions, and the addition of 10.0 new positions to address critical needs of the Department.

Critical/Strategic Planning Initiatives

The Department continues to engage senior, mid-level and line staff in its Child Support Statistical process to strategize and redesign business practices using current and real time statistical data to align resources and improve performance. The Department remains committed to measures that ensure effective and professional service delivery and support the County's Strategic Plan goals. In addition, the Department also has begun a "Child Support 2017" initiative in which we are seeking opportunities to leverage resources and build an organization that is structurally sound, efficient, financially healthy, and focused on its goals and mission. Furthermore, the Department continues to align its performance measures with the County's Strategic Plan and the federal and State performance measures for local child support agencies.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	167,103,000	100,000	165,713,000	1,290,000	1632.0
Other Changes					
1. Integration Project: Reflects the elimination of one-time funding for the integration project at 8300 Vermont and Magnolia Place County buildings.	(265,000)	--	(175,000)	(90,000)	--
2. EDP: Reflects a reduction in intrafund transfer from DCFS associated with decreased utilization of the EDP contract by DCFS.	(83,000)	(83,000)	--	--	--
3. Salaries and Employee Benefits/Retirement: Primarily reflects Board-approved increases in health insurance subsidies. It also reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,273,000	--	1,163,000	110,000	--
4. Information Technology (IT) and Support: Reflects the addition of 4.0 IT positions and 6.0 support positions to address critical needs of the Department. The positions will be funded with the elimination of 12.0 vacant positions.	--	--	--	--	(2.0)
5. Operating Costs: Reflects a net decrease in operating costs and the elimination of one-time NCC carryover. In addition, reflects adjustments to properly align appropriation and revenue.	(1,158,000)	--	42,000	(1,200,000)	--
Total Changes	(233,000)	(83,000)	1,030,000	(1,180,000)	(2.0)
2013-14 Recommended Budget	166,870,000	17,000	166,743,000	110,000	1,630.0

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 6,580.39	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - OTHER	104,730,036.00	111,641,000	110,228,000	110,051,000	110,051,000	(177,000)
MISCELLANEOUS	690,601.53	4,300,000	6,819,000	7,040,000	7,040,000	221,000
OTHER SALES	316.25	0	0	0	0	0
PERSONNEL SERVICES	30,810.67	0	0	0	0	0
STATE - OTHER	60,247,918.00	48,675,000	48,666,000	49,652,000	49,652,000	986,000
TOTAL REVENUE	\$ 165,706,262.84	\$ 164,616,000	\$ 165,713,000	\$ 166,743,000	\$ 166,743,000	\$ 1,030,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 89,971,271.10	\$ 86,598,000	\$ 88,814,000	\$ 87,745,000	\$ 87,745,000	\$ (1,069,000)
CAFETERIA PLAN BENEFITS	20,255,068.94	20,696,000	20,058,000	21,211,000	21,211,000	1,153,000
DEFERRED COMPENSATION BENEFITS	2,115,604.84	3,220,000	3,485,000	3,293,000	3,293,000	(192,000)
EMPLOYEE GROUP INS - E/B	3,726,280.49	3,931,000	3,261,000	3,571,000	3,571,000	310,000
OTHER EMPLOYEE BENEFITS	196,198.93	195,000	222,000	222,000	222,000	0
RETIREMENT - EMP BENEFITS	22,092,642.08	23,528,000	23,553,000	23,435,000	23,435,000	(118,000)
WORKERS' COMPENSATION	3,341,902.96	3,421,000	3,270,000	3,415,000	3,415,000	145,000
TOTAL S & E B	141,698,969.34	141,589,000	142,663,000	142,892,000	142,892,000	229,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,265,128.13	2,445,000	2,688,000	2,688,000	2,688,000	0
COMMUNICATIONS	97,259.62	102,000	102,000	102,000	102,000	0
COMPUTING-MAINFRAME	58,264.30	30,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	177,150.08	162,000	99,000	466,000	466,000	367,000
COMPUTING-PERSONAL	142,973.94	73,000	68,000	68,000	68,000	0
HOUSEHOLD EXPENSE	6,282.76	5,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	112,836.73	1,000	1,000	99,000	99,000	98,000
INSURANCE	55,834.07	76,000	76,000	76,000	76,000	0
MAINTENANCE - BUILDINGS & IMPRV	64,106.97	71,000	71,000	71,000	71,000	0
MAINTENANCE - EQUIPMENT	195,549.11	212,000	170,000	170,000	170,000	0
MEDICAL DENTAL & LAB SUPPLIES	3,437.41	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	41,351.75	106,000	127,000	127,000	127,000	0
MISCELLANEOUS EXPENSE	18,226.89	15,000	15,000	15,000	15,000	0
OFFICE EXPENSE	746,854.63	1,339,000	1,255,000	1,203,000	1,203,000	(52,000)
PROFESSIONAL SERVICES	565,850.23	1,090,000	1,288,000	1,288,000	1,288,000	0
RENTS & LEASES - BLDG & IMPRV	9,915,062.03	9,998,000	10,005,000	10,357,000	10,357,000	352,000
RENTS & LEASES - EQUIPMENT	60,428.89	9,000	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	494.81	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	1,079,328.75	1,093,000	1,128,000	1,045,000	1,045,000	(83,000)
TECHNICAL SERVICES	1,912,456.79	1,954,000	1,944,000	1,944,000	1,944,000	0
TELECOMMUNICATIONS	1,996,969.70	2,130,000	2,130,000	2,130,000	2,130,000	0
TRAINING	21,696.94	30,000	30,000	30,000	30,000	0
TRANSPORTATION AND TRAVEL	270,462.17	224,000	210,000	210,000	210,000	0
UTILITIES	43,333.39	45,000	45,000	45,000	45,000	0
TOTAL S & S	20,851,340.09	21,211,000	21,468,000	22,150,000	22,150,000	682,000

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,817.41	709,000	709,000	192,000	192,000	(517,000)
RET-OTHER LONG TERM DEBT	2,158,163.53	2,181,000	2,199,000	1,621,000	1,621,000	(578,000)
TOTAL OTH CHARGES	2,163,980.94	2,890,000	2,908,000	1,813,000	1,813,000	(1,095,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	78,986.48	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	12,421.15	79,000	64,000	15,000	15,000	(49,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	91,407.63	79,000	64,000	15,000	15,000	(49,000)
TOTAL CAPITAL ASSETS	91,407.63	79,000	64,000	15,000	15,000	(49,000)
GROSS TOTAL	\$ 164,805,698.00	\$ 165,769,000	\$ 167,103,000	\$ 166,870,000	\$ 166,870,000	\$ (233,000)
INTRAFUND TRANSFERS	(97,736.00)	(100,000)	(100,000)	(17,000)	(17,000)	83,000
NET TOTAL	\$ 164,707,962.00	\$ 165,669,000	\$ 167,003,000	\$ 166,853,000	\$ 166,853,000	\$ (150,000)
NET COUNTY COST	\$ (998,300.84)	\$ 1,053,000	\$ 1,290,000	\$ 110,000	\$ 110,000	\$ (1,180,000)
 BUDGETED POSITIONS	 1,674.0	 1,632.0	 1,632.0	 1,630.0	 1,630.0	 (2.0)

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	155,373,000	17,000	155,356,000	--	1,541.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	155,373,000	17,000	155,356,000	--	1,541.0

Authority: State mandated program – California Family Code Section 17304 requires the creation of an independent Child Support Services Department for each county in California.

The Child Support Services Department is responsible for establishing, modifying and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	11,497,000	--	11,387,000	110,000	89.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	11,497,000	--	11,387,000	110,000	89.0

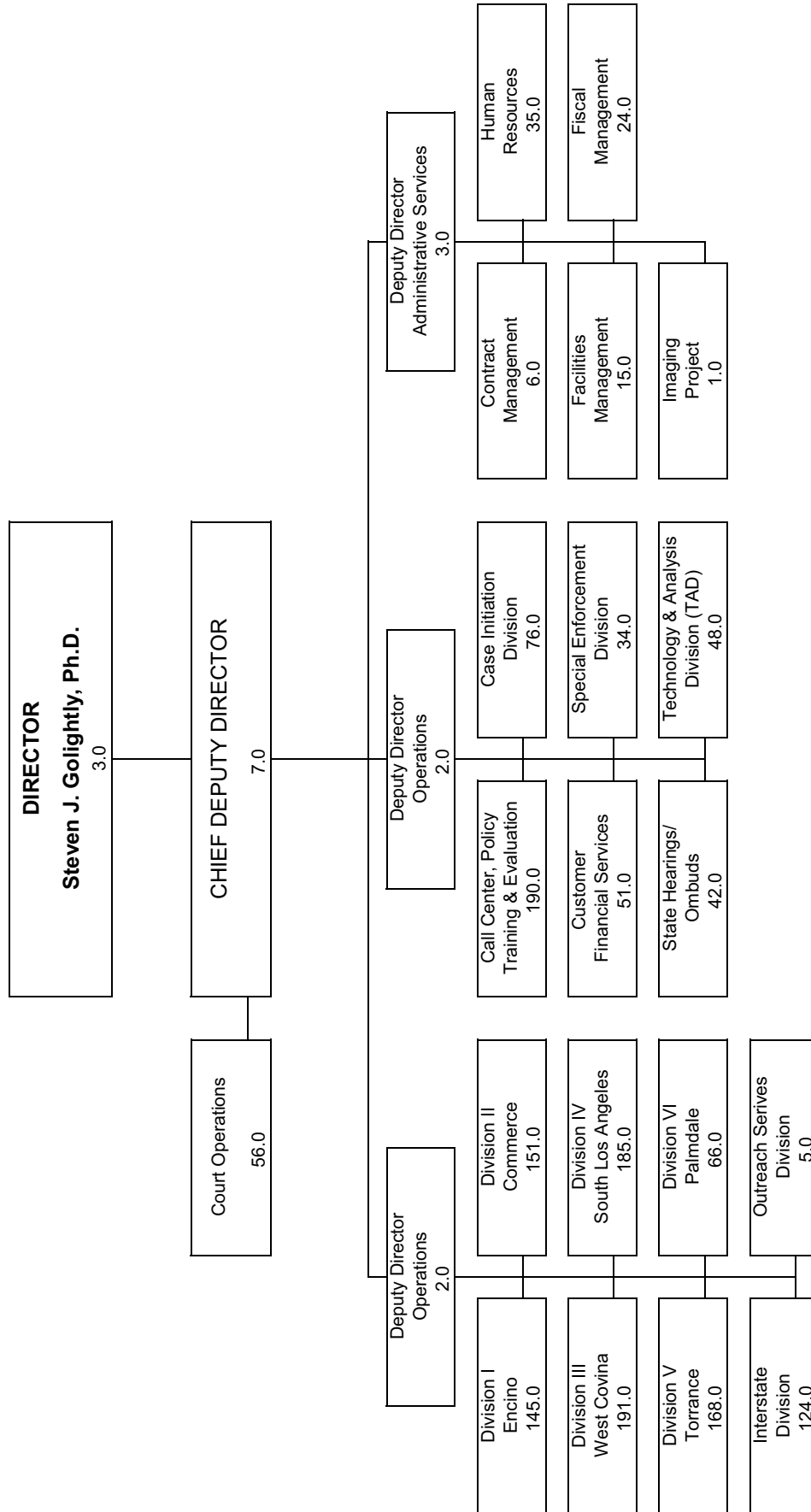
Authority: Non-mandated, discretionary program.

Administrative support provided to the Department, includes executive office, fiscal management (budget, procurement, and accounting), human resources (personnel, payroll, and employee relations), facilities management, contract management services, and staff development.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	166,870,000	17,000	166,743,000	110,000	1,630.0

CHILD SUPPORT SERVICES DEPARTMENT

FY 2013-14 Recommended Budget Positions = 1,630.0



Children and Family Services

Philip L. Browning, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,443,139,504.17	\$ 1,498,448,000	\$ 1,479,550,000	\$ 1,584,461,000	\$ 1,566,322,000	\$ 86,772,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 664,749,980.80	\$ 693,903,000	\$ 694,187,000	\$ 940,103,000	\$ 732,397,000	\$ 38,210,000
SERVICES & SUPPLIES	220,575,740.87	245,324,000	255,275,000	251,776,000	251,776,000	(3,499,000)
OTHER CHARGES	859,987,799.35	901,104,000	895,379,000	954,091,000	954,091,000	58,712,000
CAPITAL ASSETS - EQUIPMENT	343,747.66	354,000	354,000	390,000	390,000	36,000
OTHER FINANCING USES	145,055.00	0	0	0	0	0
GROSS TOTAL	\$1,745,802,323.68	\$ 1,840,685,000	\$ 1,845,195,000	\$ 2,146,360,000	\$ 1,938,654,000	\$ 93,459,000
INTRAFUND TRANSFERS	(2,686,006.71)	(1,670,000)	(1,661,000)	(3,877,000)	(3,877,000)	(2,216,000)
NET TOTAL	\$1,743,116,316.97	\$ 1,839,015,000	\$ 1,843,534,000	\$ 2,142,483,000	\$ 1,934,777,000	\$ 91,243,000
NET COUNTY COST	\$ 299,976,812.80	\$ 340,567,000	\$ 363,984,000	\$ 558,022,000	\$ 368,455,000	\$ 4,471,000
BUDGETED POSITIONS	7,329.0	7,391.0	7,391.0	9,383.0	7,494.0	103.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 651,634,935.48	\$ 665,603,000	\$ 668,995,000	\$ 715,056,000	\$ 696,917,000	\$ 27,922,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 664,749,980.80	\$ 693,903,000	\$ 694,187,000	\$ 940,103,000	\$ 732,397,000	\$ 38,210,000
SERVICES & SUPPLIES	214,951,649.15	238,901,000	248,852,000	245,868,000	245,868,000	(2,984,000)
OTHER CHARGES	23,382,936.03	31,236,000	32,114,000	32,641,000	32,641,000	527,000
CAPITAL ASSETS - EQUIPMENT	343,747.66	354,000	354,000	390,000	390,000	36,000
OTHER FINANCING USES	145,055.00	0	0	0	0	0
GROSS TOTAL	\$ 903,573,368.64	\$ 964,394,000	\$ 975,507,000	\$ 1,219,002,000	\$ 1,011,296,000	\$ 35,789,000
INTRAFUND TRANSFERS	(979,955.71)	(992,000)	(983,000)	(983,000)	(983,000)	0
NET TOTAL	\$ 902,593,412.93	\$ 963,402,000	\$ 974,524,000	\$ 1,218,019,000	\$ 1,010,313,000	\$ 35,789,000
NET COUNTY COST	\$ 250,958,477.45	\$ 297,799,000	\$ 305,529,000	\$ 502,963,000	\$ 313,396,000	\$ 7,867,000
BUDGETED POSITIONS	7,329.0	7,391.0	7,391.0	9,383.0	7,494.0	103.0

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

The Department of Children and Family Service (DCFS) will practice a uniform service delivery model that measurably improves child safety, permanency, and access to effective and caring services.

2013-14 Budget Message

The 2013-14 Recommended Budget for Administration reflects a \$35.8 million net increase in gross appropriation, funded with a \$27.9 million increase in revenue and a \$7.9 million increase in NCC. This increase is due primarily to: 1) \$1.3 million in Title IV-E Waiver Savings from the Provisional Financing Uses (PFU) budget to fund Board-approved Waiver strategies to improve critical performance outcomes; 2) \$0.4 million in Katie A. funds to continue funding for the Board-approved Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan); 3) \$1.0 million to partially fund the operational costs for the Children Welcome Center (CWC); and 4) \$11.1 million to partially fund increases in employee benefits subsidies. These are partially offset by decreases of: 1) \$3.0 million due to increased Realignment Sales Tax revenue; 2) \$2.6 million in the elimination of one-time funding associated with the transfer of the Department's Information Technology (IT) function to the Internal Services Department (ISD); and 3) \$0.3 million in the elimination of one-time funding for the Vermont/Magnolia Integration Project.

The Recommended Budget also reflects 103.0 additional positions consisting of: 1) 27.0 Public Health Nurse positions for the Expanded Medical Hubs, fully offset by Title XIX federal revenue and 2011 State Realignment; 2) 58.0 line-operational positions for the Extended Foster Care (EFC) program, fully offset by the federal and State Realignment revenue; 3) 17.0 positions for the CWC; and 4) 1.0 Performance Management position to implement the Education-Based Discipline Program to enhance workforce accountability.

Critical/Strategic Planning Initiatives

DCFS continues its collaborative initiatives with the Chief Executive Office (CEO), other County departments and community partners to support and strengthen the ability of families and communities to help children thrive and to maintain child and youth safety. This challenging and demanding undertaking involves responding to more than 170,000 reports of child abuse each year and caring for more than 35,000 children who are entrusted to DCFS' charge on any given day. Since January 2010, more than 9,000 families have been reunified. In addition, the lives of eight tiny newborns were spared through the utilization of the safe surrender process.

In September 2012, the Department completed the development, the first in over a decade, of a comprehensive Strategic Plan (Strategic Plan 2012-16) that guides operations over the next three to five years. The development of the plan included extensive input from staff throughout the Department, community partners, and other key stakeholders. The Plan entails DCFS' Vision, Mission and Values and three overarching Goals (Emphasizing Child Centered Practices, Pursuing Workforce Excellence, and Strengthening Organizational Operation and Systems).

DCFS' Strategic Plan, overarching Goals, and initiatives are in alignment with the County's 2012 Updated Strategic Plan. Despite the fiscal constraints placed on public services due to the economic downturn, DCFS continues to demonstrate significant improvements in the quality of service delivery and strengthening of its organizational structures. DCFS developed and implemented strategies and initiatives designed to maximize operational effectiveness, utilize creative and innovative practices, and facilitate the timely application of client-centered supportive services as follows:

- **Shared Core Practice Model (CPM):** As part of enhanced collaborative efforts to improve the quality of child welfare and mental health services, DCFS and the Department of Mental Health (DMH) developed and implemented a shared, consistent approach to working with families and children. The two departments are committed to a shared CPM, which requires substantive systemic and practice changes to integrate services and support.
- **Katie A. State Settlement:** As part of the settlement, DCFS collaborated with DMH to develop a plan to implement Intensive Home Based Services (IHBS), Intensive Care Coordination (ICC) and Therapeutic Foster Care (TFC). This plan identifies intensive needs for children and youth who are full-scope Medi-Cal eligible, meeting medical necessity, and having an open child welfare services case. In addition, the Department made significant strides in Katie A. outcome improvements, such as reducing the number of kids under 12 years old placed in group homes from 179 to 104. This accomplishment was made possible by enhancement of the pre-placement screening process and increasing the percentage of children receiving mental health screening to the 98 percent level.
- **CWC:** On May 22, 2012, the Board directed DCFS to collaborate with other departments to develop and implement plans to overhaul Emergency Response Command Post (ERCP) operations and ensure the safety of children, particularly those under the age of ten, awaiting placement. The CWC, located adjacent to the Los Angeles County-University of Southern California Medical Hub, opened on July 16, 2012 provides comfortable, short-term care and supervision for children up to age ten awaiting placement after-hours, weekends or holidays. A limited number of children over age

ten are also accommodated as they await placement with their younger family members and teenage mothers and their infant children also accommodated at this site. More recently, DCFS and the Department of Health Services (DHS) recognized the need to gradually expand the CWC's age eligibility to children ages 10, 11 and 12. Since its opening through the end of December 2012, 1,144 children have awaited placement at CWC.

- **Web-based Drug Testing System:** DCFS provided access to the drug and alcohol test results through the use of the Pacific Toxicology's web-based system. With the implementation of this system, the manual faxing of test results in over 20,000 transactions has been eliminated.
- **Delinquency Prevention Project:** This project utilizes existing Child Welfare Services/Case Management System (CWS/CMS) and Structured Decision Making (SDM) technology to project youth who are at potential risk of future delinquent behavior. The employment of this tool as soon as a child welfare case is opened enables both in depth case planning and immediate intervention. The project is especially important in that one-fourth of the Dependency Court youth becomes formal wards of Delinquency Court. The Department's objective is to align practice model and resources in a manner that provides for those children with the greatest needs.

These endeavors have been made possible by the use of flexible funds under the Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project (CADP), which allowed DCFS to implement critical system changes in the way child welfare services are provided to children and families in the County. As evidenced in the IV-E Waiver indicators below, DCFS continues to make meaningful improvements in the following key performance indicators (from July 1, 2010 to June 30, 2012):

- **Timely Response to ER Referrals (Immediate Response)** increased from 97.2 percent to 99.0 percent;
- **Timely Response to ER Referrals (5-day)** increased from 94.2 percent to 97.3 percent;
- **Re-entry following reunification** decreased from 12.4 percent to 11.5 percent; and
- **Placement Stability** (children in out-of-home care from 8 days to 12 months) increased from 85.6 percent to 87.5 percent. The National Standard is 86.0 percent.

In addition, the following strategies and initiatives implemented in FY 2012-13 continue to support and generate the desired outcomes:

- **Data-Driven Decision Making Practice:** DCFS continues to refine and enhance the capability and functionality of the Data-Driven Decision Making Practice and monthly stats meetings. Through the implementation of these processes, participants use data and the stories behind to provide a format for discussion regarding strengths, challenges, strategies and best practices. The process includes reviewing data, engaging staff in conversations about the key performance indicators and focusing collective attention critical elements of our work. In addition, a newly installed data dashboard on the DCFS internal website allows all staff and managers to monitor current data regarding key performance indicators and statistics related to child safety and well-being.
- **California Fostering Connections to Success Act** (formerly known as AB12): Effective January 1, 2012, the Department has successfully implemented a new EFC law which extends foster care benefits to foster youth from age 18 to 21. The objective of this law is for foster youth and the adults in their lives to work in new ways to help youth achieve goals such as education, work, and health in order to successfully transition to adulthood. Since the inception of EFC, the Department has served close to 1,300 EFC population including 705 (86 percent) of the 809 foster youth turning 18 through December 30, 2012; and 556 (69 percent) of the 812 "bubble youth" who were 18 years of age as of December 30, 2011, still under jurisdiction, and opted to stay pursuant to the Trailer Legislation that allowed youth who turned 19 in 2012 to participate in EFC as Non-Minor Dependents (NMDs) and draw down EFC funding. In addition, the "cost neutrality" cap, which is a provision to ensure counties are not disadvantaged financially for the implementation of EFC, was slated for removal when AB12 funding was incorporated into the 2011 State Realignment. This could have potentially shifted the additional financial burden to the county when insufficient funds are allocated by the State. Due to the successful advocacy effort by DCFS and CEO, State agreed to retain the "cost neutrality" cap on the county costs for EFC.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	975,507,000	983,000	668,995,000	305,529,000	7,391.0
Collaborative Programs					
1. Katie A. Strategic Plan: Reflects funding to provide continued funding for the Board-approved Katie A. Strategic Plan.	432,000	--	20,000	412,000	--
New/Expanded Programs					
1. Title IV-E Wavier: Reflects Waiver funding for the continuation of the Board-approved Enhanced and Expanded Title IV-E Waiver strategies, including the addition of 27.0 Public Health Nurse positions.	1,605,000	--	323,000	1,282,000	27.0
2. EFC: Reflects funding for 58.0 line-operation positions to provide services for the extended foster care population. These costs are fully offset by federal funding and State Realignment revenue.	7,003,000	--	7,003,000	--	58.0
3. CWC: Reflects funding for 17.0 positions and associated service and supplies costs for the opening of the CWC. These costs are partially offset by federal and State revenues.	3,185,000	--	2,192,000	993,000	17.0
4. Foster Care Circus: Reflects funding for a circus for foster youth and families.	12,000	--	--	12,000	--
Other Changes					
1. One-Time Funding: Reflects the elimination of one-time funding for the Vermont/Magnolia Integration Project, DCFS/ISD IT transfer, and MacLaren Children's Center.	(2,961,000)	--	--	(2,961,000)	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	9,979,000	--	772,000	9,207,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	2,822,000	--	2,822,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience.	11,552,000	--	11,552,000	--	--
5. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,950,000	--	141,000	1,809,000	--
6. Performance Management: Reflects the addition of 1.0 staff position to support the implementation of an Education-Based Discipline Program to improve employee performance, fully offset by additional Title IV-E Waiver funding.	98,000	--	98,000	--	1.0
7. Operating Costs: Reflects the termination of the MOU with the Child Support Department for contracted services, and various adjustments to properly align appropriation and revenue.	(10,000)	--	(10,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	122,000	--	9,000	113,000	--
9. Realignment Sales Tax: Reflects an increase in Realignment Sales Tax revenue for Child Welfare Services programs.	--	--	3,000,000	(3,000,000)	--
Total Changes	35,789,000	0	27,922,000	7,867,000	103.0
2013-14 Recommended Budget	1,011,296,000	983,000	696,917,000	313,396,000	7,494.0

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for generic workers and 12 for emergency response workers in accordance with the SB 2030 Workload Study in order to ensure maximum services to children and families; 2) increase administrative and support to enhanced operational efficiency and workforce accountability; and 3) accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	\$ 586,174.20	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 0
CHARGES FOR SERVICES - OTHER	82,104.28	0	0	0	0	0
COURT FEES & COSTS	480.00	0	0	0	0	0
FEDERAL - OTHER	4,780,391.70	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	353,445,022.00	396,270,000	399,479,000	434,834,000	416,695,000	17,216,000
MISCELLANEOUS	655,507.30	1,679,000	1,679,000	1,679,000	1,679,000	0
SALE OF CAPITAL ASSETS	1,708.50	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	22,232,000.00	22,232,000	22,232,000	25,232,000	25,232,000	3,000,000
STATE - 2011 REALIGNMENT REVENUE	241,150,876.00	236,454,000	236,637,000	244,343,000	244,343,000	7,706,000
STATE - OTHER	8,010,967.40	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	20,689,704.10	4,008,000	4,008,000	4,008,000	4,008,000	0
TRANSFERS IN	0.00	112,000	112,000	112,000	112,000	0
TOTAL REVENUE	\$ 651,634,935.48	\$ 665,603,000	\$ 668,995,000	\$ 715,056,000	\$ 696,917,000	\$ 27,922,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 445,428,170.58	\$ 448,469,000	\$ 448,105,000	\$ 607,029,000	\$ 466,809,000	\$ 18,704,000
CAFETERIA PLAN BENEFITS	82,340,181.05	90,860,000	90,320,000	130,646,000	93,640,000	3,320,000
DEFERRED COMPENSATION BENEFITS	6,963,789.09	12,334,000	12,695,000	18,557,000	12,838,000	143,000
EMPLOYEE GROUP INS - E/B	11,354,819.77	12,891,000	10,022,000	11,056,000	10,893,000	871,000
OTHER EMPLOYEE BENEFITS	766,193.26	788,000	956,000	962,000	956,000	0
RETIREMENT - EMP BENEFITS	100,018,261.07	110,431,000	113,134,000	151,374,000	126,782,000	13,648,000
WORKERS' COMPENSATION	17,878,565.98	18,130,000	18,955,000	20,479,000	20,479,000	1,524,000
TOTAL S & E B	664,749,980.80	693,903,000	694,187,000	940,103,000	732,397,000	38,210,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	33,138,329.81	41,167,000	42,098,000	39,217,000	39,217,000	(2,881,000)
CLOTHING & PERSONAL SUPPLIES	142,577.85	185,000	205,000	205,000	205,000	0
COMMUNICATIONS	581,353.75	652,000	767,000	1,272,000	1,272,000	505,000
COMPUTING-MAINFRAME	1,628,411.94	1,560,000	1,555,000	1,555,000	1,555,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	392,146.00	372,000	0	0	0	0
COMPUTING-PERSONAL	2,471,578.98	2,577,000	2,717,000	2,717,000	2,717,000	0
CONTRACTED PROGRAM SERVICES	43,365,754.34	48,449,000	53,015,000	53,652,000	53,652,000	637,000
FOOD	279,793.91	301,000	369,000	345,000	345,000	(24,000)
HOUSEHOLD EXPENSE	48,069.52	49,000	63,000	63,000	63,000	0
INFORMATION TECHNOLOGY SERVICES	2,127,237.00	2,744,000	3,375,000	3,278,000	3,278,000	(97,000)
INFORMATION TECHNOLOGY-SECURITY	4,382.63	0	150,000	150,000	150,000	0
INSURANCE	152,745.33	184,000	184,000	184,000	184,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,743,011.95	2,449,000	2,975,000	3,357,000	3,357,000	382,000
MAINTENANCE - EQUIPMENT	608,969.30	510,000	645,000	320,000	320,000	(325,000)
MEDICAL DENTAL & LAB SUPPLIES	3,283.51	11,000	56,000	56,000	56,000	0
MEMBERSHIPS	110,413.09	96,000	96,000	96,000	96,000	0
MISCELLANEOUS EXPENSE	549,520.75	655,000	676,000	676,000	676,000	0
OFFICE EXPENSE	3,507,493.52	4,028,000	4,180,000	4,280,000	4,280,000	100,000
PROFESSIONAL SERVICES	38,813,122.99	42,448,000	42,522,000	42,426,000	42,426,000	(96,000)

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	44,632.14	50,000	65,000	65,000	65,000	0
RENTS & LEASES - BLDG & IMPRV	36,929,718.09	36,391,000	36,903,000	35,196,000	35,196,000	(1,707,000)
RENTS & LEASES - EQUIPMENT	774,472.36	3,563,000	3,507,000	3,507,000	3,507,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,154.47	8,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	121,928.58	133,000	133,000	133,000	133,000	0
TECHNICAL SERVICES	6,397,560.01	7,959,000	8,193,000	8,553,000	8,553,000	360,000
TELECOMMUNICATIONS	7,563,137.58	7,559,000	8,492,000	8,602,000	8,602,000	110,000
TRAINING	11,497,741.97	12,873,000	13,557,000	13,607,000	13,607,000	50,000
TRANSPORTATION AND TRAVEL	20,043,427.26	20,019,000	19,863,000	20,043,000	20,043,000	180,000
UTILITIES	1,907,680.52	1,909,000	2,483,000	2,305,000	2,305,000	(178,000)
TOTAL S & S	214,951,649.15	238,901,000	248,852,000	245,868,000	245,868,000	(2,984,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,426,983.63	7,450,000	9,265,000	9,813,000	9,813,000	548,000
RET-OTHER LONG TERM DEBT	3,947,171.97	5,320,000	5,439,000	5,905,000	5,905,000	466,000
SUPPORT & CARE OF PERSONS	16,008,780.43	18,466,000	17,410,000	16,923,000	16,923,000	(487,000)
TOTAL OTH CHARGES	23,382,936.03	31,236,000	32,114,000	32,641,000	32,641,000	527,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	215,963.99	0	0	36,000	36,000	36,000
ELECTRONIC EQUIPMENT	26,425.92	204,000	204,000	204,000	204,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	101,357.75	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	343,747.66	354,000	354,000	390,000	390,000	36,000
TOTAL CAPITAL ASSETS	343,747.66	354,000	354,000	390,000	390,000	36,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	145,055.00	0	0	0	0	0
TOTAL OTH FIN USES	145,055.00	0	0	0	0	0
GROSS TOTAL	\$ 903,573,368.64	\$ 964,394,000	\$ 975,507,000	\$ 1,219,002,000	\$ 1,011,296,000	\$ 35,789,000
INTRA-FUND TRANSFERS	(979,955.71)	(992,000)	(983,000)	(983,000)	(983,000)	0
NET TOTAL	\$ 902,593,412.93	\$ 963,402,000	\$ 974,524,000	\$ 1,218,019,000	\$ 1,010,313,000	\$ 35,789,000
NET COUNTY COST	\$ 250,958,477.45	\$ 297,799,000	\$ 305,529,000	\$ 502,963,000	\$ 313,396,000	\$ 7,867,000
BUDGETED POSITIONS	7,329.0	7,391.0	7,391.0	9,383.0	7,494.0	103.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 791,504,568.69	\$ 832,845,000	\$ 810,555,000	\$ 869,405,000	\$ 869,405,000	\$ 58,850,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 5,624,091.72	\$ 6,423,000	\$ 6,423,000	\$ 5,908,000	\$ 5,908,000	\$ (515,000)
OTHER CHARGES	836,604,863.32	869,868,000	863,265,000	921,450,000	921,450,000	58,185,000
GROSS TOTAL	\$ 842,228,955.04	\$ 876,291,000	\$ 869,688,000	\$ 927,358,000	\$ 927,358,000	\$ 57,670,000
INTRAFUND TRANSFERS	(1,706,051.00)	(678,000)	(678,000)	(2,894,000)	(2,894,000)	(2,216,000)
NET TOTAL	\$ 840,522,904.04	\$ 875,613,000	\$ 869,010,000	\$ 924,464,000	\$ 924,464,000	\$ 55,454,000
NET COUNTY COST	\$ 49,018,335.35	\$ 42,768,000	\$ 58,455,000	\$ 55,059,000	\$ 55,059,000	\$ (3,396,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

The Children and Family Services-Assistance Budget funds programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of special needs children; 3) support recruitment and placement of a child with a relative through the finalization of the legal guardianship; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

2013-14 Budget Message

The 2013-14 Recommended Budget for Assistance Payments reflects an overall \$3.4 million decrease in net County cost (NCC) primarily due to: 1) a decrease of \$3.2 million in the Foster Care Waiver programs due to an increase in revenues; 2) a net decrease of \$3.4 million in the General Relief Ineligible (GRI); 3) a net decrease of \$2.5 million in Promoting Safe and Stable Families (PSSF) Program; and 4) a \$13.0 million decrease as a result of increased Sales Tax Revenue. The NCC decreases are partially offset by: 1) a projected caseload increase of \$11.7 million due to the implementation of the third-year of Extended Foster Care (AB12); 2) a projected caseload and placement cost increase of \$1.4 million in the Emergency Assistance (EA) program; 3) a projected placement cost increase of \$4.9 million in the Adoption Assistance program; and 4) a projected placement cost increase of \$0.7 million in the Kin-GAP Program.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under its care. The efficiencies as a result of the strategic changes are projected to reduce Foster Care costs. The three key areas that are projected to affect the assistance costs include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to remain safely in their home or achieve timely permanency.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	869,688,000	678,000	810,555,000	58,455,000	0.0
Program Changes					
1. Foster Care-Waiver: Reflects an increase in appropriation and funding due to increases in Waiver assistance programs, placement rates, and the deletion of one-time Waiver funding.	7,258,000	--	10,423,000	(3,165,000)	--
2. Extended Foster Care: Reflects an increase in appropriation and funding due to the projected caseload increase in the Extended Foster Care program.	31,383,000	--	19,637,000	11,746,000	--
3. Katie A.: Reflects an increase in appropriation and funding from the Department of Mental Health to fund Tier II Wraparound Services.	2,216,000	2,216,000	--	--	--
4. Emergency Assistance Foster Care: Reflects an increase in appropriation and funding due to projected increases in caseload and placement rates.	4,602,000	--	3,221,000	1,381,000	--
5. GRI: Reflects a decrease in appropriation and funding as a result of a decrease in caseloads due to cases being eligible for Extended Foster Care.	(3,646,000)	--	--	(3,646,000)	--
6. GRI: Reflects an increase in appropriation and funding due to an increase in placement rates.	268,000	--	--	268,000	--
7. Community Treatment Facility (CTF): Reflects an increase in appropriation and funding as a result of an increase in the number of available beds.	226,000	--	226,000	--	--
8. Child Abuse Prevention (CAPIT) AB1733: Reflects a decrease in appropriation and funding due to the discontinuation of the Title IV-E Waiver 3rd Sequence Initiative funding for child abuse and neglect prevention, intervention and treatment services.	(515,000)	--	(373,000)	(142,000)	--
9. Adoption Assistance Program (AAP): Reflects an increase in appropriation and funding as a result of an increase in case costs due to increased placement rates.	31,727,000	--	26,837,000	4,890,000	--
10. Kin-GAP: Reflects a decrease in appropriation and funding due to a decrease in caseload and a shift from federal to non-federal cases.	(295,000)	--	(869,000)	574,000	--
11. Kin-GAP: Reflects an increase in appropriation and funding due to an increase in the cost per case for Kin-GAP placements.	729,000	--	605,000	124,000	--
12. PSSF: Reflects the appropriation of Waiver savings for the Prevention Initiatives Demonstration Project (PIDP).	2,500,000	--	--	2,500,000	--
13. PSSF: Reflects a decrease in appropriation and funding as a result of the discontinuation of Waiver reinvestment funding for Waiver Second Sequence Initiatives and Waiver Enhancement projects.	(17,943,000)	--	(13,017,000)	(4,926,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
14. PSSF: Reflects a reduction in appropriation due to a reduction in PSSF Program funding.	(840,000)	--	(840,000)	--	--
15. Realignment Sales Tax: Reflects an increase in Realignment Sales Tax revenue for the Adoptions program due to increased sales tax revenue.	--	--	13,000,000	(13,000,000)	--
Total Changes	57,670,000	2,216,000	58,850,000	(3,396,000)	0.0
2013-14 Recommended Budget	927,358,000	2,894,000	869,405,000	55,059,000	0.0

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 3,665,363.00	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	12,267,780.00	3,556,000	3,556,000	3,556,000	3,556,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	285,347,457.00	297,861,000	281,234,000	297,413,000	297,413,000	16,179,000
STATE - 1991 REALIGNMENT REVENUE	191,364,000.00	214,789,000	214,789,000	227,789,000	227,789,000	13,000,000
STATE - 2011 REALIGNMENT REVENUE	263,636,688.00	290,991,000	287,138,000	314,177,000	314,177,000	27,039,000
STATE - OTHER	32,982,955.10	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	17,970.15	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	1,101,124.08	25,104,000	23,294,000	25,926,000	25,926,000	2,632,000
MISCELLANEOUS	1,121,231.36	544,000	544,000	544,000	544,000	0
TOTAL REVENUE	\$ 791,504,568.69	\$ 832,845,000	\$ 810,555,000	\$ 869,405,000	\$ 869,405,000	\$ 58,850,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 5,624,091.72	\$ 3,627,000	\$ 3,627,000	\$ 3,112,000	\$ 3,112,000	\$ (515,000)
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
TOTAL S & S	5,624,091.72	6,423,000	6,423,000	5,908,000	5,908,000	(515,000)
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	836,604,863.32	869,868,000	863,265,000	921,450,000	921,450,000	58,185,000
TOTAL OTH CHARGES	836,604,863.32	869,868,000	863,265,000	921,450,000	921,450,000	58,185,000
GROSS TOTAL	\$ 842,228,955.04	\$ 876,291,000	\$ 869,688,000	\$ 927,358,000	\$ 927,358,000	\$ 57,670,000
INTRAFUND TRANSFERS	(1,706,051.00)	(678,000)	(678,000)	(2,894,000)	(2,894,000)	(2,216,000)
NET TOTAL	\$ 840,522,904.04	\$ 875,613,000	\$ 869,010,000	\$ 924,464,000	\$ 924,464,000	\$ 55,454,000
NET COUNTY COST	\$ 49,018,335.35	\$ 42,768,000	\$ 58,455,000	\$ 55,059,000	\$ 55,059,000	\$ (3,396,000)

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 255,451,053.00	\$ 255,598,000	\$ 238,736,000	\$ 278,573,000	\$ 278,573,000	\$ 39,837,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 258,386,377.92	\$ 269,366,000	\$ 249,658,000	\$ 281,385,000	\$ 281,385,000	\$ 31,727,000
GROSS TOTAL	\$ 258,386,377.92	\$ 269,366,000	\$ 249,658,000	\$ 281,385,000	\$ 281,385,000	\$ 31,727,000
NET TOTAL	\$ 258,386,377.92	\$ 269,366,000	\$ 249,658,000	\$ 281,385,000	\$ 281,385,000	\$ 31,727,000
NET COUNTY COST	\$ 2,935,324.92	\$ 13,768,000	\$ 10,922,000	\$ 2,812,000	\$ 2,812,000	\$ (8,110,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 3,121,196.97	\$ 3,485,000	\$ 3,485,000	\$ 3,112,000	\$ 3,112,000	\$ (373,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 3,495,091.72	\$ 3,627,000	\$ 3,627,000	\$ 3,112,000	\$ 3,112,000	\$ (515,000)
GROSS TOTAL	\$ 3,495,091.72	\$ 3,627,000	\$ 3,627,000	\$ 3,112,000	\$ 3,112,000	\$ (515,000)
NET TOTAL	\$ 3,495,091.72	\$ 3,627,000	\$ 3,627,000	\$ 3,112,000	\$ 3,112,000	\$ (515,000)
NET COUNTY COST	\$ 373,894.75	\$ 142,000	\$ 142,000	\$ 0	\$ 0	\$ (142,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 428,018,600.74	\$ 497,233,000	\$ 489,796,000	\$ 523,303,000	\$ 523,303,000	\$ 33,507,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 2,129,000.00	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 0
OTHER CHARGES	434,397,136.37	486,353,000	497,931,000	540,238,000	540,238,000	42,307,000
GROSS TOTAL	\$ 436,526,136.37	\$ 489,149,000	\$ 500,727,000	\$ 543,034,000	\$ 543,034,000	\$ 42,307,000
INTRAFUND TRANSFERS	(1,706,051.00)	(678,000)	(678,000)	(2,894,000)	(2,894,000)	(2,216,000)
NET TOTAL	\$ 434,820,085.37	\$ 488,471,000	\$ 500,049,000	\$ 540,140,000	\$ 540,140,000	\$ 40,091,000
NET COUNTY COST	\$ 6,801,484.63	\$ (8,762,000)	\$ 10,253,000	\$ 16,837,000	\$ 16,837,000	\$ 6,584,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 41,869,825.00	\$ 44,846,000	\$ 46,155,000	\$ 45,891,000	\$ 45,891,000	\$ (264,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 50,606,276.83	\$ 54,174,000	\$ 55,001,000	\$ 55,435,000	\$ 55,435,000	\$ 434,000
GROSS TOTAL	\$ 50,606,276.83	\$ 54,174,000	\$ 55,001,000	\$ 55,435,000	\$ 55,435,000	\$ 434,000
NET TOTAL	\$ 50,606,276.83	\$ 54,174,000	\$ 55,001,000	\$ 55,435,000	\$ 55,435,000	\$ 434,000
NET COUNTY COST	\$ 8,736,451.83	\$ 9,328,000	\$ 8,846,000	\$ 9,544,000	\$ 9,544,000	\$ 698,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 26,523,614.88	\$ 31,683,000	\$ 32,383,000	\$ 18,526,000	\$ 18,526,000	\$ (13,857,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 55,257,912.46	\$ 59,975,000	\$ 60,675,000	\$ 44,392,000	\$ 44,392,000	\$ (16,283,000)
GROSS TOTAL	\$ 55,257,912.46	\$ 59,975,000	\$ 60,675,000	\$ 44,392,000	\$ 44,392,000	\$ (16,283,000)
NET TOTAL	\$ 55,257,912.46	\$ 59,975,000	\$ 60,675,000	\$ 44,392,000	\$ 44,392,000	\$ (16,283,000)
NET COUNTY COST	\$ 28,734,297.58	\$ 28,292,000	\$ 28,292,000	\$ 25,866,000	\$ 25,866,000	\$ (2,426,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Seriously Emotionally Disturbed Children Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 36,520,278.10	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 37,957,159.74	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
GROSS TOTAL	\$ 37,957,159.74	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 37,957,159.74	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 1,436,881.64	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	40,691,000	12,000	27,242,000	13,437,000	279.0
<i>Less Administration</i>	4,632,000	12,000	3,027,000	1,593,000	36.0
<i>Less Assistance</i>	3,112,000	--	3,112,000	--	--
Net Program Costs	32,947,000	--	21,103,000	11,844,000	243.0

Authority: Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	396,710,000	131,000	301,917,000	94,662,000	2,963.0
<i>Less Administration</i>	56,914,000	131,000	37,019,000	19,764,000	385.0
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	339,796,000	--	264,898,000	74,898,000	2,578.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action (when appropriate) to petition for court dependency status; and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the Court.

3. Intensive Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	691,787,000	2,554,000	551,950,000	137,283,000	2,426.0
<i>Less Administration</i>	36,277,000	107,000	28,248,000	7,922,000	316.0
<i>Less Assistance</i>	368,439,000	1,794,000	326,765,000	39,880,000	--
Net Program Costs	287,071,000	653,000	196,937,000	89,481,000	2,110.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	809,466,000	1,180,000	685,213,000	123,073,000	1,826.0
<i>Less Administration</i>	32,081,000	80,000	21,759,000	10,242,000	238.0
<i>Less Assistance</i>	555,807,000	1,100,000	539,528,000	15,179,000	--
Net Program Costs	221,578,000	--	123,926,000	97,652,000	1,588.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include Family Reunification, Legal Guardianship, and Adoption. Family Reunification is the preferred permanency plan since it preserves family connections. Family Reunification services include: Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	129,904,000	330,000	90,053,000	39,521,000	975.0
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	129,904,000	330,000	90,053,000	39,521,000	975.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and IT.

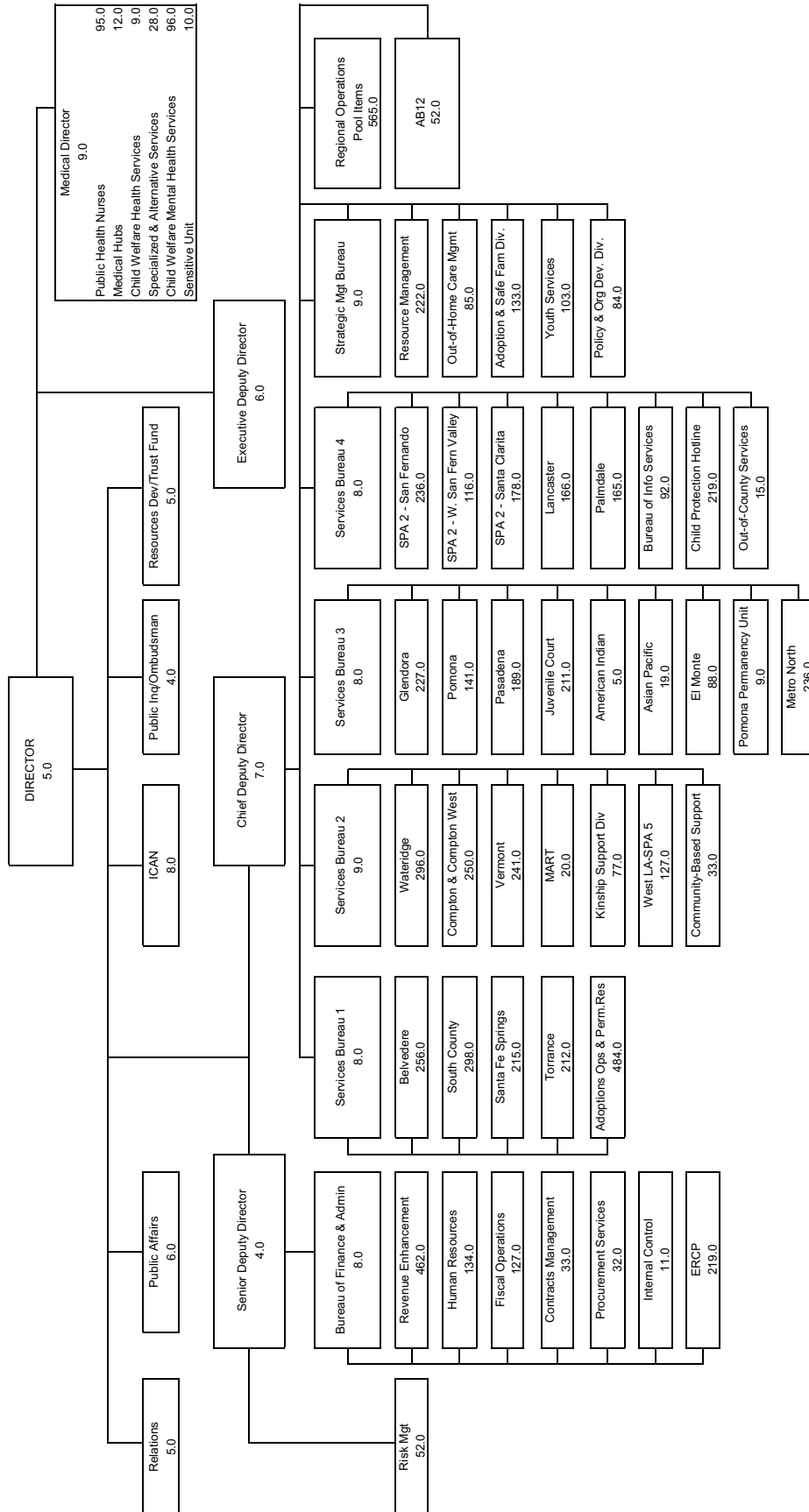
6. Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	927,358,000	2,894,000	869,405,000	55,059,000	--
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	927,358,000	2,894,000	869,405,000	55,059,000	--

Authority: Mandated program (except Special Services Program) - California W&I Code Sections.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,938,654,000	3,877,000	1,566,322,000	368,455,000	7,494.0

Department of Children and Family Services
Philip L. Browning, Director
FY 2013-14 Recommended Budget Positions = 7,494.0



Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 71,434,633.06	\$ 64,239,000	\$ 85,918,000	\$ 88,059,000	\$ 88,059,000	\$ 2,141,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 42,879,793.73	\$ 44,723,000	\$ 48,606,000	\$ 48,020,000	\$ 48,020,000	\$ (586,000)
SERVICES & SUPPLIES	83,101,634.37	73,582,000	90,650,000	92,860,000	90,018,000	(632,000)
OTHER CHARGES	347,076.19	1,526,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	\$ 126,328,504.29	\$ 119,856,000	\$ 139,730,000	\$ 141,354,000	\$ 138,512,000	\$ (1,218,000)
INTRAFUND TRANSFERS	(31,587,694.15)	(35,265,000)	(35,973,000)	(31,008,000)	(31,008,000)	4,965,000
NET TOTAL	\$ 94,740,810.14	\$ 84,591,000	\$ 103,757,000	\$ 110,346,000	\$ 107,504,000	\$ 3,747,000
NET COUNTY COST	\$ 23,306,177.08	\$ 20,352,000	\$ 17,839,000	\$ 22,287,000	\$ 19,445,000	\$ 1,606,000
BUDGETED POSITIONS	505.0	509.0	509.0	509.0	509.0	0.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 11,927,615.23	\$ 11,416,000	\$ 16,059,000	\$ 16,539,000	\$ 16,539,000	\$ 480,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 42,879,793.73	\$ 44,723,000	\$ 48,606,000	\$ 48,020,000	\$ 48,020,000	\$ (586,000)
SERVICES & SUPPLIES	16,167,973.47	17,303,000	17,379,000	16,074,000	15,174,000	(2,205,000)
OTHER CHARGES	347,076.19	1,526,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	\$ 59,394,843.39	\$ 63,577,000	\$ 66,459,000	\$ 64,568,000	\$ 63,668,000	\$ (2,791,000)
INTRAFUND TRANSFERS	(31,409,885.15)	(32,161,000)	(32,883,000)	(30,708,000)	(30,708,000)	2,175,000
NET TOTAL	\$ 27,984,958.24	\$ 31,416,000	\$ 33,576,000	\$ 33,860,000	\$ 32,960,000	\$ (616,000)
NET COUNTY COST	\$ 16,057,343.01	\$ 20,000,000	\$ 17,517,000	\$ 17,321,000	\$ 16,421,000	\$ (1,096,000)
BUDGETED POSITIONS	505.0	509.0	509.0	509.0	509.0	0.0

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net decrease of \$2.8 million in gross appropriation and a \$1.1 million net decrease in NCC due primarily to the reduction of one-time funding for the Prevention and Early Intervention (PEI) Programs; the Summer Youth Employment Program (SYEP); security guard services at community and senior centers; and Utility User Tax (UUT) Cy Pres funding for the Community Development Commission's (CDC) Whittier Resource Center. These decreases are partially offset by additional funding from the Los Angeles Metropolitan Transportation Authority (LAMTA) for an Area Agency on Aging (AAA) and Adult Protective Services (APS) Door Assistance Transportation Program; additional NCC to fund security guards at community

and senior centers; and increases in various employee benefits and health insurance subsidies. The budget also includes funding for services at community and senior centers.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention, and well-being of qualified county employees.
- Develop and implement client-centered approaches through integrated services and best practices.
- Maximize the effectiveness of processes, structures, and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	66,459,000	32,883,000	16,059,000	17,517,000	509.0
New/Expanded Programs					
1. Aging and Adult Services: Reflects funding from the LAMTA to administer an AAA and APS Door Assistance Transportation Program.	476,000	--	476,000	--	--
Curtailments					
1. UUT Cy Pres: Reflects the elimination of one-time UUT Cy Pres funding for the CDC's Whittier Resource Center project.	(1,302,000)	--	--	(1,302,000)	--
2. Security Services: Reflects the elimination of one-time funding for security guard services at four community and senior centers.	(560,000)	--	--	(560,000)	--
3. Community and Senior Centers: Reflects the elimination of one-time funding for improvements at various centers and the purchase of equipment at the Potrero Heights Service Center.	(50,000)	--	--	(50,000)	--
4. SYEP: Reflects the elimination of one-time funding from the Department of Public Social Services and NCC for the administration of the FY 2011-12 SYEP.	(500,000)	(289,000)	--	(211,000)	--
5. PEI: Reflects the elimination of one-time funding from the Department of Mental Health for the coordination and administration of six PEI projects.	(1,886,000)	(1,886,000)	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies. These increases are partially offset with reductions in services and supplies.	124,000	--	--	124,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions. These increases are partially offset with reductions in services and supplies.	509,000	--	--	509,000	--
3. Community and Senior Centers: Reflects funding for services at various First District community centers.	30,000	--	--	30,000	--
4. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	16,000	--	4,000	12,000	--
5. Alzheimer's Association: Reflects the shift of funding for the Alzheimer's Association from the Administration budget to the Assistance budget in order to align with spending.	(5,000)	--	--	(5,000)	--
6. Security Services: Reflects funding for security guards at four centers.	357,000	--	--	357,000	--
7. Administrative Support: Reflects the addition of 2.0 positions to supervise the risk management and talent management sections of the Human Resources Division. Also reflects the addition of 1.0 position to restore the appropriate management level in the Internal Support Services Division. These positions will be fully offset by a reduction in clerical support and contracted services.	--	--	--	--	--
Total Changes	(2,791,000)	(2,175,000)	480,000	(1,096,000)	0.0
2013-14 Recommended Budget	63,668,000	30,708,000	16,539,000	16,421,000	509.0

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 11,241,457.22	\$ 10,734,000	\$ 15,192,000	\$ 15,672,000	\$ 15,672,000	\$ 480,000
STATE - OTHER	40,869.00	47,000	47,000	47,000	47,000	0
MISCELLANEOUS	242,289.01	260,000	445,000	445,000	445,000	0
TRANSFERS IN	403,000.00	375,000	375,000	375,000	375,000	0
TOTAL REVENUE	\$ 11,927,615.23	\$ 11,416,000	\$ 16,059,000	\$ 16,539,000	\$ 16,539,000	\$ 480,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 28,422,922.59	\$ 29,028,000	\$ 32,136,000	\$ 30,387,000	\$ 30,387,000	\$ (1,749,000)
CAFETERIA PLAN BENEFITS	5,350,784.11	5,701,000	6,985,000	6,738,000	6,738,000	(247,000)
DEFERRED COMPENSATION BENEFITS	538,292.50	880,000	544,000	563,000	563,000	19,000
EMPLOYEE GROUP INS - E/B	1,194,273.30	1,091,000	1,045,000	1,242,000	1,242,000	197,000
OTHER EMPLOYEE BENEFITS	73,035.21	54,000	93,000	93,000	93,000	0
RETIREMENT - EMP BENEFITS	6,445,410.78	7,039,000	6,896,000	8,029,000	8,029,000	1,133,000
WORKERS' COMPENSATION	855,075.24	930,000	907,000	968,000	968,000	61,000
TOTAL S & E B	42,879,793.73	44,723,000	48,606,000	48,020,000	48,020,000	(586,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,700,996.40	1,269,000	915,000	915,000	915,000	0
CLOTHING & PERSONAL SUPPLIES	2,905.98	3,000	0	0	0	0
COMMUNICATIONS	191,116.49	179,000	37,000	37,000	37,000	0
COMPUTING-MAINFRAME	23,977.95	23,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	258,230.00	258,000	171,000	171,000	171,000	0
COMPUTING-PERSONAL	1,547,163.33	1,465,000	1,538,000	1,538,000	1,538,000	0
CONTRACTED PROGRAM SERVICES	1,884,140.13	1,803,000	2,097,000	2,092,000	2,092,000	(5,000)
FOOD	44,944.85	45,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	596.43	0	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	1,198,887.00	1,210,000	2,232,000	2,057,000	2,057,000	(175,000)
INSURANCE	10,420.60	10,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,672,225.55	3,172,000	3,011,000	2,109,000	1,209,000	(1,802,000)
MAINTENANCE - EQUIPMENT	42,449.00	36,000	30,000	30,000	30,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,073.41	1,000	0	0	0	0
MEMBERSHIPS	38,747.00	38,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	72,146.48	54,000	229,000	229,000	229,000	0
OFFICE EXPENSE	160,595.21	182,000	352,000	332,000	332,000	(20,000)
PROFESSIONAL SERVICES	2,325,665.82	2,779,000	1,387,000	1,387,000	1,387,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,390,167.26	1,382,000	1,118,000	1,118,000	1,118,000	0
RENTS & LEASES - EQUIPMENT	391,001.38	373,000	335,000	335,000	335,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,328.35	1,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	9,794.40	13,000	29,000	29,000	29,000	0
TECHNICAL SERVICES	1,049,141.86	886,000	1,289,000	1,086,000	1,086,000	(203,000)
TELECOMMUNICATIONS	1,011,500.69	980,000	1,005,000	1,005,000	1,005,000	0
TRAINING	16,202.30	16,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	488,098.20	487,000	519,000	519,000	519,000	0
UTILITIES	634,457.40	638,000	756,000	756,000	756,000	0

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	16,167,973.47	17,303,000	17,379,000	16,074,000	15,174,000	(2,205,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	19,685.92	1,194,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	326,482.50	331,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	907.77	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	347,076.19	1,526,000	424,000	424,000	424,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	\$ 59,394,843.39	\$ 63,577,000	\$ 66,459,000	\$ 64,568,000	\$ 63,668,000	\$ (2,791,000)
INTRAFUND TRANSFERS	(31,409,885.15)	(32,161,000)	(32,883,000)	(30,708,000)	(30,708,000)	2,175,000
NET TOTAL	\$ 27,984,958.24	\$ 31,416,000	\$ 33,576,000	\$ 33,860,000	\$ 32,960,000	\$ (616,000)
NET COUNTY COST	\$ 16,057,343.01	\$ 20,000,000	\$ 17,517,000	\$ 17,321,000	\$ 16,421,000	\$ (1,096,000)
BUDGETED POSITIONS	505.0	509.0	509.0	509.0	509.0	0.0

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 59,507,017.83	\$ 52,823,000	\$ 69,859,000	\$ 71,520,000	\$ 71,520,000	\$ 1,661,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 66,933,660.90	\$ 56,279,000	\$ 73,271,000	\$ 76,786,000	\$ 74,844,000	\$ 1,573,000
GROSS TOTAL	\$ 66,933,660.90	\$ 56,279,000	\$ 73,271,000	\$ 76,786,000	\$ 74,844,000	\$ 1,573,000
INTRAFUND TRANSFERS	(177,809.00)	(3,104,000)	(3,090,000)	(300,000)	(300,000)	2,790,000
NET TOTAL	\$ 66,755,851.90	\$ 53,175,000	\$ 70,181,000	\$ 76,486,000	\$ 74,544,000	\$ 4,363,000
NET COUNTY COST	\$ 7,248,834.07	\$ 352,000	\$ 322,000	\$ 4,966,000	\$ 3,024,000	\$ 2,702,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

Community and Senior Services and our community partners deliver quality services to youth, adults, and seniors promoting independence, dignity, choice, and social well-being. The CSS Assistance Budget provides for the administration of State and federally funded programs designed to promote economic and personal self-sufficiency; timely access to superior services for individuals and families in crisis; creative response to emerging human services needs; and the establishment of partnerships that respond to the needs of the communities served.

Critical/Strategic Planning Initiatives

- Continue to collaborate with County departments and our network of non-profit and community agencies in providing quality services.
- Leverage and maximize funding to quality services to create subsidized employment opportunities for County residents and businesses.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net appropriation increase of \$1.6 million primarily due to additional funding for the Summer Youth Employment Program (SYEP), Senior Nutrition Program, and Area Agency on Aging (AAA) and Adult Protective Services (APS) Door Assistance Transportation Program. These increases are partially offset by the reduction of one-time funding for the Prevention and Early Intervention (PEI) Programs.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	73,271,000	3,090,000	69,859,000	322,000	0.0
<i>New/Expanded Programs</i>					
1. Aging and Adult Services: Reflects additional funding from the Los Angeles Metropolitan Transit Authority (LAMTA) to implement an AAA and APS Door Assistance Transportation Services Program.	1,661,000	--	1,661,000	--	--
<i>Curtailments</i>					
1. Employment and Training: Reflects the elimination of one-time funding from the Department of Public Social Services and NCC for the SYEP.	(1,900,000)	(1,711,000)	--	(189,000)	--
2. PEI Projects: Reflects the elimination of one-time funding from the Department of Mental Health for contracted services for four PEI projects.	(1,079,000)	(1,079,000)	--	--	--
<i>Other Changes</i>					
1. Employment and Training: Reflects one-time funding for the SYEP.	2,400,000	--	--	2,400,000	--
2. Aging and Adult Services: Reflects funding for the Senior Nutrition Meal Program.	486,000	--	--	486,000	--
3. Alzheimer's Association: Reflects the shift of funding for the Alzheimer's Association from the Administration budget to the Assistance budget in order to align with spending.	5,000	--	--	5,000	--
Total Changes	1,573,000	(2,790,000)	1,661,000	2,702,000	0.0
2013-14 Recommended Budget	74,844,000	300,000	71,520,000	3,024,000	0.0

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 57,242,661.29	\$ 50,566,000	\$ 68,173,000	\$ 69,834,000	\$ 69,834,000	\$ 1,661,000
MISCELLANEOUS	2,475.54	0	0	0	0	0
STATE - OTHER	2,261,881.00	2,257,000	1,686,000	1,686,000	1,686,000	0
TOTAL REVENUE	\$ 59,507,017.83	\$ 52,823,000	\$ 69,859,000	\$ 71,520,000	\$ 71,520,000	\$ 1,661,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 331,980.45	\$ 648,000	\$ 768,000	\$ 768,000	\$ 768,000	\$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	626.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	66,240,045.89	55,031,000	71,898,000	75,413,000	73,471,000	1,573,000
INFORMATION TECHNOLOGY SERVICES	0.00	300,000	75,000	75,000	75,000	0
MISCELLANEOUS EXPENSE	1,000.00	0	0	0	0	0
PROFESSIONAL SERVICES	38,500.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	311,708.56	300,000	530,000	530,000	530,000	0
TECHNICAL SERVICES	9,800.00	0	0	0	0	0
TOTAL S & S	66,933,660.90	56,279,000	73,271,000	76,786,000	74,844,000	1,573,000
GROSS TOTAL	\$ 66,933,660.90	\$ 56,279,000	\$ 73,271,000	\$ 76,786,000	\$ 74,844,000	\$ 1,573,000
INTRAFUND TRANSFERS	(177,809.00)	(3,104,000)	(3,090,000)	(300,000)	(300,000)	2,790,000
NET TOTAL	\$ 66,755,851.90	\$ 53,175,000	\$ 70,181,000	\$ 76,486,000	\$ 74,544,000	\$ 4,363,000
NET COUNTY COST	\$ 7,248,834.07	\$ 352,000	\$ 322,000	\$ 4,966,000	\$ 3,024,000	\$ 2,702,000

Workforce Investment Act Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 38,311,738.83	\$ 31,551,000	\$ 44,883,000	\$ 44,883,000	\$ 44,883,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 44,568,680.68	\$ 34,146,000	\$ 47,434,000	\$ 49,383,000	\$ 47,283,000	\$ (151,000)
GROSS TOTAL	\$ 44,568,680.68	\$ 34,146,000	\$ 47,434,000	\$ 49,383,000	\$ 47,283,000	\$ (151,000)
INTRAFUND TRANSFERS	24,223.00	(2,376,000)	(2,362,000)	0	0	2,362,000
NET TOTAL	\$ 44,592,903.68	\$ 31,770,000	\$ 45,072,000	\$ 49,383,000	\$ 47,283,000	\$ 2,211,000
NET COUNTY COST	\$ 6,281,164.85	\$ 219,000	\$ 189,000	\$ 4,500,000	\$ 2,400,000	\$ 2,211,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Older American Act Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 21,195,279.00	\$ 21,272,000	\$ 24,976,000	\$ 26,637,000	\$ 26,637,000	\$ 1,661,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 22,364,980.22	\$ 22,133,000	\$ 25,837,000	\$ 27,403,000	\$ 27,561,000	\$ 1,724,000
GROSS TOTAL	\$ 22,364,980.22	\$ 22,133,000	\$ 25,837,000	\$ 27,403,000	\$ 27,561,000	\$ 1,724,000
INTRAFUND TRANSFERS	(202,032.00)	(728,000)	(728,000)	(300,000)	(300,000)	428,000
NET TOTAL	\$ 22,162,948.22	\$ 21,405,000	\$ 25,109,000	\$ 27,103,000	\$ 27,261,000	\$ 2,152,000
NET COUNTY COST	\$ 967,669.22	\$ 133,000	\$ 133,000	\$ 466,000	\$ 624,000	\$ 491,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Departmental Program Summary

1. Adult Protective Services (APS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	25,439,000	23,831,000	--	1,608,000	223.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	25,439,000	23,831,000	--	1,608,000	223.0

Authority: Mandated program – Federal Social Security Act, Title XX; California Welfare and Institutions Code (Section 15630-15637, 15640, 15750-15755, 15760, and 15762-15763); and, California Department of Social Services Regulations (Sections 33-100 through 33-805).

APS helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those that are unable to protect themselves.

2. Workforce Investment Act (WIA) – Adult, Dislocated Worker, and Youth

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,381,000	--	7,381,000	--	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,381,000	--	7,381,000	--	29.0

Authority: Mandated program – Federal Workforce Investment Act of 1998, Public Law 105-220.

The WIA program goal is to increase the self-sufficiency of persons residing in Los Angeles County. The program provides services that lead to successful transition into the workforce, continued training, or education.

3. Aging and Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,000,000	--	4,982,000	2,018,000	20.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,000,000	--	4,982,000	2,018,000	20.0

Authority: Non-mandated, discretionary program.

The Aging and Adult Services program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves; nutritious meals are provided to seniors (aged 60+) and the spouses in a congregate meal social setting; and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,153,000	--	604,000	6,549,000	51.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,153,000	--	604,000	6,549,000	51.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordination of programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by our constituents; improves their health and well-being; and simplifies access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	281,000	--	217,000	64,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	281,000	--	217,000	64,000	2.0

Authority: Non mandated, discretionary program.

The Dispute Resolution Program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators, and arbitrations. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. Ombudsman

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	710,000	--	--	710,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	710,000	--	--	710,000	6.0

Authority: Non mandated, discretionary program.

The goal of the Office of the Ombudsman program is to help the public with complaints involving the County Sheriff's Department personnel by conducting thorough, objective reviews of complaints. The Ombudsman program also conducts Community Outreach to educate the public on the services that are available.

7. Human Relations Commission (HRC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,897,000	--	187,000	1,710,000	19.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,897,000	--	187,000	1,710,000	19.0

Authority: Non-mandated, discretionary program.

HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes and related violence. Teaming with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders, the HRC brings key players together to resolve immediate inter-cultural conflicts.

8. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	13,807,000	6,877,000	3,168,000	3,762,000	159.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	13,807,000	6,877,000	3,168,000	3,762,000	159.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, which include strategic planning, budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

9. Assistance

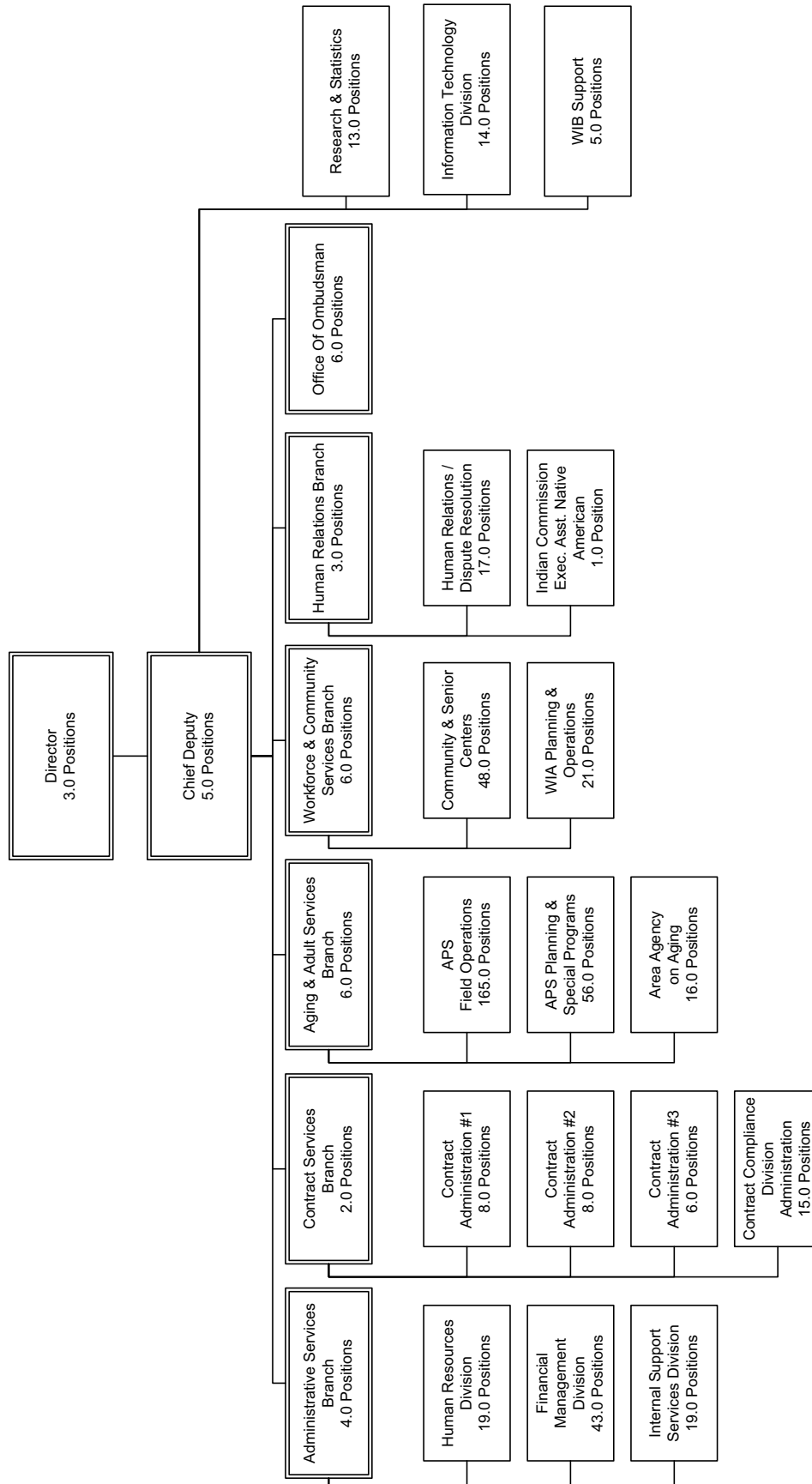
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	74,844,000	300,000	71,520,000	3,024,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	74,844,000	300,000	71,520,000	3,024,000	--

Authority: Non-mandated, discretionary program.

The Assistance program provides direct assistance and social services to the public that include WIA, Older Americans Act, and APS.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	138,512,000	31,008,000	88,059,000	19,445,000	509.0

COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
FY 2013-14 RECOMMENDED BUDGET = 509.0 POSITIONS



Consumer Affairs

Brian Stiger, Director

Consumer Affairs Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,267,971.60	\$ 1,945,000	\$ 2,356,000	\$ 1,485,000	\$ 1,485,000	\$ (871,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 4,076,307.30	\$ 4,383,000	\$ 4,530,000	\$ 5,076,000	\$ 4,781,000	\$ 251,000
SERVICES & SUPPLIES	2,706,698.02	3,071,000	3,071,000	3,071,000	3,071,000	0
OTHER CHARGES	19,767.19	28,000	28,000	28,000	10,000	(18,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	\$ 6,802,772.51	\$ 7,482,000	\$ 7,649,000	\$ 8,195,000	\$ 7,882,000	\$ 233,000
INTRAFUND TRANSFERS	(294,198.00)	(564,000)	(304,000)	(564,000)	(564,000)	(260,000)
NET TOTAL	\$ 6,508,574.51	\$ 6,918,000	\$ 7,345,000	\$ 7,631,000	\$ 7,318,000	\$ (27,000)
NET COUNTY COST	\$ 4,240,602.91	\$ 4,973,000	\$ 4,989,000	\$ 6,146,000	\$ 5,833,000	\$ 844,000
BUDGETED POSITIONS	57.0	57.0	57.0	57.0	57.0	0.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, we serve consumers, businesses, and communities through education, advocacy, and complaint resolution.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a NCC increase of \$844,000 primarily for consumer education and public outreach, core consumer protection services, and Board-approved increases in employee benefits. The Recommended Budget also reflects the discontinuance of the Community Development Block Grant (CDBG) funding for fraud prevention for seniors and families, reduced funding from CDBG for the Homeowners Fraud Prevention Project and the reduction of various program services provided to the Community Development Commission. Also includes new funding from the Departments of Children and Family Services and Probation for foster youth identity theft protection services.

Critical/Strategic Planning Initiatives

- Implement Senate Bill 62 to reduce the number of homes lost to foreclosure, loan modification scams, and real estate fraud;
- Expand existing contracts and seek new contracts and grants to help more consumers;
- Research and identify new revenue sources to fund ongoing consumer services programs;
- Upgrade existing phone system that serves more than 300,000 annually to provide better customer service with a friendly interface, updated messages, and quicker routing to counselors;
- Develop and launch a new department website to better serve the needs of the more than 700,000 consumers who use it annually;
- Complete the implementation of the e-complaints system for paperless filing and tracking of consumer complaints with online filing and digital communication;
- Develop a financial literacy program to help consumers make better economic decisions and avoid common credit pitfalls;
- Use social media to connect with the public on important consumer news and issues; and
- Expand our language capabilities to communicate with diverse communities in multiple languages.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	7,649,000	304,000	2,356,000	4,989,000	57.0
New/Expanded Program					
1. Foster Youth Identity Theft Program: Reflects funding to expand the Foster Youth Identity Theft Program, fully offset with intrafund transfers from the Departments of Children and Family Services and Probation.	260,000	260,000	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and corrections to salaries.	38,000	--	--	38,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	84,000	--	--	84,000	--
3. CDBG: Reflects the discontinuance of CDBG grant funding.	(100,000)	--	(100,000)	--	--
4. Ministerial Adjustment: Reflects a net reduction in appropriation and revenue based on historical trends.	(31,000)	--	(31,000)	--	--
5. Countywide Cost Allocation (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(18,000)	--	--	(18,000)	--
6. Consumer Protection Services: Reflects an increase in NCC primarily due to the elimination of revenue used to support the Department's core consumer protection services programs.	--	--	(490,000)	490,000	--
7. Consumer Education and Public Outreach: Reflects an increase in NCC primarily due to the elimination of revenue used to support the Department's Consumer Education and Public Outreach Program.	--	--	(250,000)	250,000	--
Total Changes	233,000	260,000	(871,000)	844,000	0.0
2013-14 Recommended Budget	7,882,000	564,000	1,485,000	5,833,000	57.0

Unmet Needs

The Department of Consumer Affairs' (DCA) critical unmet needs include additional funding to address the Homeowner Notification Program, an innovative program launched in 1996. Last year, more than 450,000 notifications were mailed to homeowners. The notification warns of fraud involving recorded documents and instructs homeowners to notify DCA for assistance or to report fraud. Annually, DCA receives more than 10,000 requests for assistance resulting from these notifications. DCA stopped receiving funding for this program in FY 2010-11; however, DCA was still required to provide services to homeowners who requested assistance.

CONSUMER AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 1,129,660.71	\$ 1,360,000	\$ 1,584,000	\$ 890,000	\$ 890,000	\$ (694,000)
COURT FEES & COSTS	0.00	542,000	730,000	550,000	550,000	(180,000)
FEDERAL - OTHER	550,282.00	0	0	0	0	0
MISCELLANEOUS	45,362.89	43,000	42,000	45,000	45,000	3,000
TRANSFERS IN	542,666.00	0	0	0	0	0
TOTAL REVENUE	\$ 2,267,971.60	\$ 1,945,000	\$ 2,356,000	\$ 1,485,000	\$ 1,485,000	\$ (871,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,633,538.66	\$ 2,804,000	\$ 3,087,000	\$ 3,511,000	\$ 3,152,000	\$ 65,000
CAFETERIA PLAN BENEFITS	487,755.90	522,000	492,000	500,000	535,000	43,000
DEFERRED COMPENSATION BENEFITS	67,668.24	125,000	87,000	87,000	87,000	0
EMPLOYEE GROUP INS - E/B	106,481.79	126,000	71,000	101,000	92,000	21,000
OTHER EMPLOYEE BENEFITS	7,974.34	7,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	621,472.79	679,000	669,000	753,000	769,000	100,000
WORKERS' COMPENSATION	151,415.58	120,000	117,000	117,000	139,000	22,000
TOTAL S & E B	4,076,307.30	4,383,000	4,530,000	5,076,000	4,781,000	251,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	225,834.32	208,000	208,000	208,000	208,000	0
CLOTHING & PERSONAL SUPPLIES	492.52	0	0	0	0	0
COMMUNICATIONS	7,940.00	10,000	10,000	10,000	10,000	0
COMPUTING-MAINFRAME	0.00	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	16,139.00	4,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	331.00	1,000	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,682,083.00	2,134,000	2,134,000	2,134,000	2,134,000	0
HOUSEHOLD EXPENSE	29.17	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	104,468.00	55,000	55,000	55,000	55,000	0
INSURANCE	1,918.94	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	179,349.58	169,000	169,000	169,000	169,000	0
MAINTENANCE - EQUIPMENT	6,820.00	28,000	28,000	28,000	28,000	0
MEMBERSHIPS	1,680.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	6,370.18	8,000	8,000	8,000	8,000	0
OFFICE EXPENSE	37,005.64	68,000	68,000	68,000	68,000	0
PROFESSIONAL SERVICES	94,731.80	17,000	17,000	17,000	17,000	0
RENTS & LEASES - BLDG & IMPRV	6,111.75	8,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	46.50	0	0	0	0	0
TECHNICAL SERVICES	4,058.88	22,000	22,000	22,000	22,000	0
TELECOMMUNICATIONS	170,916.69	153,000	153,000	153,000	153,000	0
TRAINING	2,580.50	14,000	14,000	14,000	14,000	0
TRANSPORTATION AND TRAVEL	23,536.11	25,000	25,000	25,000	25,000	0
UTILITIES	134,254.44	142,000	142,000	142,000	142,000	0
TOTAL S & S	2,706,698.02	3,071,000	3,071,000	3,071,000	3,071,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	407.74	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	19,347.11	20,000	20,000	20,000	2,000	(18,000)

CONSUMER AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	12.34	0	0	0	0	0
TOTAL OTH CHARGES	19,767.19	28,000	28,000	28,000	10,000	(18,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	20,000	20,000	20,000	0
TOTAL CAPITAL ASSETS	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	\$ 6,802,772.51	\$ 7,482,000	\$ 7,649,000	\$ 8,195,000	\$ 7,882,000	\$ 233,000
INTRAFUND TRANSFERS	(294,198.00)	(564,000)	(304,000)	(564,000)	(564,000)	(260,000)
NET TOTAL	\$ 6,508,574.51	\$ 6,918,000	\$ 7,345,000	\$ 7,631,000	\$ 7,318,000	\$ (27,000)
NET COUNTY COST	\$ 4,240,602.91	\$ 4,973,000	\$ 4,989,000	\$ 6,146,000	\$ 5,833,000	\$ 844,000
BUDGETED POSITIONS	57.0	57.0	57.0	57.0	57.0	0.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,304,000	564,000	804,000	1,936,000	26.7
<i>Less Administration</i>	684,000	104,000	155,000	425,000	4.7
Net Program Costs	2,620,000	460,000	649,000	1,511,000	22.0

Authority: Non-mandated, discretionary program.

The Unit resolves consumer fraud, identity theft, and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The Unit also works with law enforcement, prosecuting and regulatory agencies, to identify and investigate appropriate consumer, identity theft, and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,099,000	--	679,000	1,420,000	26.7
<i>Less Administration</i>	520,000	--	240,000	280,000	4.7
Net Program Costs	1,579,000	--	439,000	1,140,000	22.0

Authority: Non-mandated, discretionary program.

The Unit provides consumer counseling, small claims advising, and mediation services. It also includes the Department's Volunteer and Internship Program. Counselors provide answers to questions and Department resources for resolving disputes, refer consumers to other appropriate resources, and identify fraud complaints to be submitted to the Department for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	254,000	--	2,000	252,000	2.4
<i>Less Administration</i>	58,000	--	1,000	57,000	0.4
Net Program Costs	196,000	--	1,000	195,000	2.0

Authority: Non-mandated, discretionary program.

The Unit coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, tabling events, and consumer education fairs; the Department's website and social media sites; the Department's brochures, news articles, photos, and other written materials in Plain Language; media relations and interview requests; and relations with other departments, agencies, and the offices of local elected officials.

4. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,487,000	104,000	396,000	2,987,000	11.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,487,000	104,000	396,000	2,987,000	11.0

Authority: Non-mandated, discretionary program.

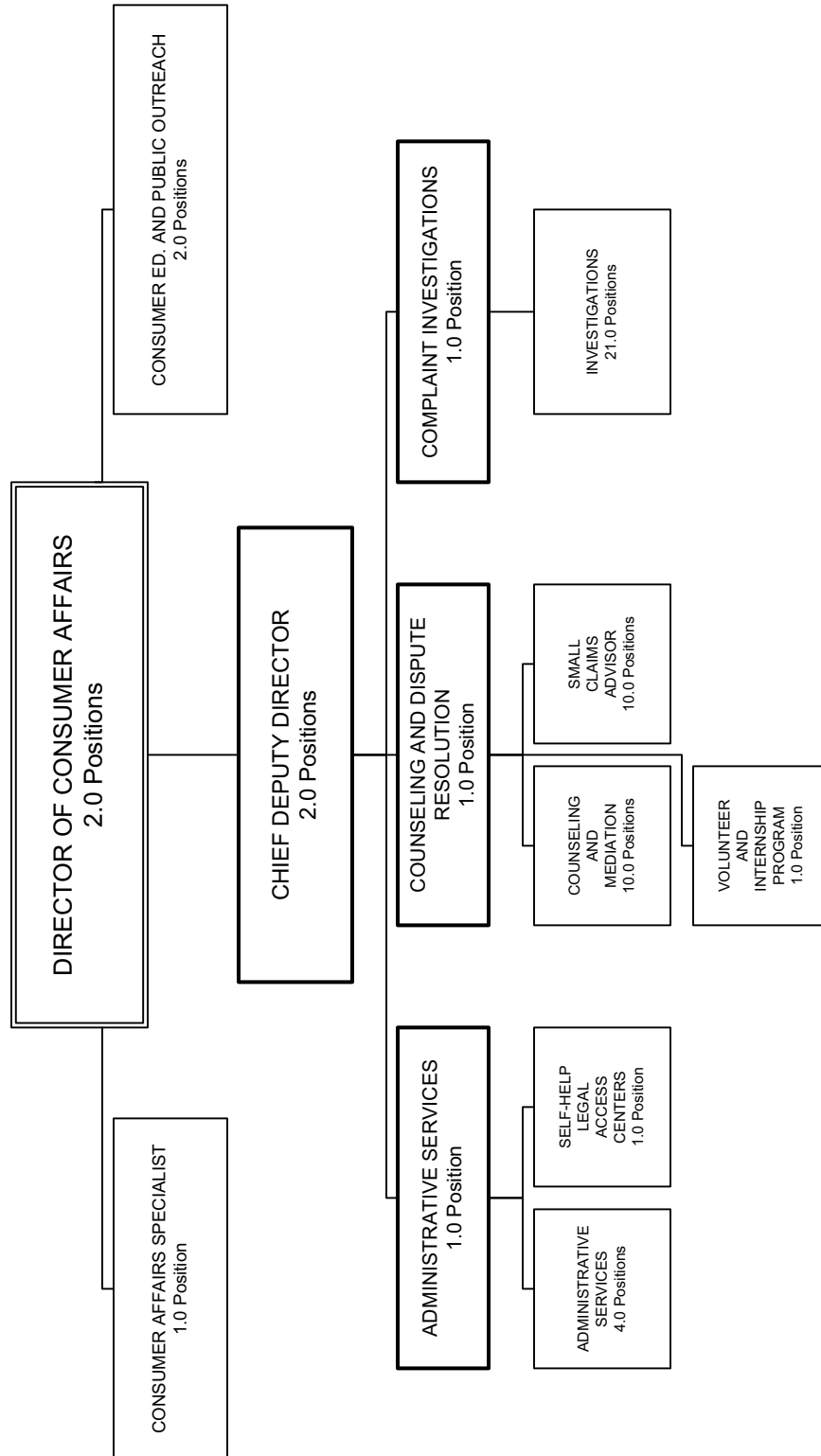
Administration Services provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included is the Self-Help Legal Access Centers which counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation. Also includes revenues generated by other administrative and support costs.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	7,882,000	564,000	1,485,000	5,833,000	57.0

DEPARTMENT OF CONSUMER AFFAIRS

Brian Stiger, Director

FY 2013-14 Recommended Budget Positions = 57.0



Coroner

Dr. L. Sathyavagiswaran, CME - Coroner

Coroner Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,197,532.55	\$ 2,735,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 23,062,135.03	\$ 24,394,000	\$ 24,394,000	\$ 30,678,000	\$ 24,808,000	\$ 414,000
SERVICES & SUPPLIES	4,476,499.70	9,288,000	9,355,000	9,631,000	8,202,000	(1,153,000)
OTHER CHARGES	587,834.64	480,000	486,000	486,000	612,000	126,000
CAPITAL ASSETS - EQUIPMENT	172,132.53	387,000	257,000	2,724,000	257,000	0
GROSS TOTAL	\$ 28,298,601.90	\$ 34,549,000	\$ 34,492,000	\$ 43,519,000	\$ 33,879,000	\$ (613,000)
INTRAFUND TRANSFERS	(171,662.00)	(110,000)	(110,000)	(110,000)	(110,000)	0
NET TOTAL	\$ 28,126,939.90	\$ 34,439,000	\$ 34,382,000	\$ 43,409,000	\$ 33,769,000	\$ (613,000)
NET COUNTY COST	\$ 26,929,407.35	\$ 31,704,000	\$ 31,704,000	\$ 40,731,000	\$ 31,091,000	\$ (613,000)
BUDGETED POSITIONS	209.0	216.0	216.0	281.0	216.0	0.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net NCC decrease of \$0.6 primarily due to the deletion of one-time funding from prior fiscal year, offset by increases to Board-approved employee benefits, a countywide cost allocation adjustment, and one-time funding to continue the implementation of a new electronic case file system (ECFS) and digitize existing case files.

Critical/Strategic Planning Initiatives

The Coroner's primary goal for 2013-14 is the successful re-accreditation of the Forensic Laboratories. The accrediting body, the American Society of Crime Laboratory Directors/ Laboratory Accreditation Board, has adopted International Standards Organization (ISO) 17025 standards and its re-accreditation will require the Department to fully meet those standards. The Department also continues its efforts toward implementation of a DNA Laboratory designed to provide DNA services to the public and outside agencies.

The Coroner continues its efforts to replace its current case tracking system. The system was designed as the backbone for tracking and documenting all Coroner cases handled by the department and is a critical tool/component to the Department's operations. However, the system was last updated in 2000, is not web-based, and is no longer supported by the vendor or any other entity.

The Board, on recommendation of the CEO, has provided funding for replacement of the ECFS in a phased approach. The Chief Medical Examiner-Coroner/Interim Director will work with the Chief Information Office and Internal Services Department to complete the next three phases of the ECFS which will expand system functionality to include specimen tracking, morgue management, and case folder tracking.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	34,492,000	110,000	2,678,000	31,704,000	216.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	107,000	--	--	107,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employee's Retirement Association's investment portfolio and revised investment return assumptions.	307,000	--	--	307,000	--
3. ECFS Replacement: Reflects the deletion of one-time funding for the project.	(1,049,000)	--	--	(1,049,000)	--
4. Power Plant Retrofit Costs: Reflects the deletion of one-time funding for the Department's share of costs related to the Department of Health Services Central Power Plant retrofit.	(1,403,000)	--	--	(1,403,000)	--
5. Case File Scanning: Reflects funding to digitize paper records that can be archived and retrieved in the ECFS.	425,000	--	--	425,000	--
6. ECFS Replacement: Reflects the second-year funding for the ECFS project.	874,000	--	--	874,000	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	126,000	--	--	126,000	--
Total Changes	(613,000)	0	0	(613,000)	0.0
2013-14 Recommended Budget	33,879,000	110,000	2,678,000	31,091,000	216.0

Unmet Needs

The Coroner requests funding to restore prior staffing reductions and additional staff positions to maintain various accreditations and certifications, and to provide quality medicolegal death investigations to the citizens of the County; additional funding to appropriately adjust its employee benefits; and restoration of a Public Information Officer position. The need for professional and effective delivery of information particularly in handling high profile cases has increased significantly. The Coroner also requests funding for: 1) the replacement of field response vehicles which have not been budgeted over the last four years, purchase of a back-up x-ray machine and replacement of laboratory equipment; 2) modular unit to replace the Antelope Valley Regional Office as the current office is in poor condition; 3) the construction of a structure to house a Computed Tomography scanner; 4) painting of all Coroner buildings; and 5) specific repairs related to resurfacing parking lots, driveways, lighting, etc. in both the front and back of the Department's headquarters. These repairs were identified in the quarterly facility inspection reports conducted by Department staff as part of a risk assessment.

CORONER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 800.00	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	1,201,920.36	1,241,000	1,352,000	1,352,000	1,352,000	0
COURT FEES & COSTS	251,822.64	238,000	302,000	302,000	302,000	0
FEDERAL - OTHER	310,283.09	682,000	682,000	682,000	682,000	0
MISCELLANEOUS	104,372.53	93,000	96,000	96,000	96,000	0
OTHER SALES	285,308.30	181,000	205,000	205,000	205,000	0
PERSONNEL SERVICES	38,093.00	59,000	24,000	24,000	24,000	0
RECORDING FEES	341.00	0	0	0	0	0
ROYALTIES	1,530.05	0	0	0	0	0
SALE OF CAPITAL ASSETS	7,636.37	0	0	0	0	0
STATE - OTHER	(1,424,574.79)	17,000	17,000	17,000	17,000	0
TRANSFERS IN	420,000.00	224,000	0	0	0	0
TOTAL REVENUE	\$ 1,197,532.55	\$ 2,735,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 15,357,172.58	\$ 16,451,000	\$ 16,451,000	\$ 21,081,000	\$ 16,451,000	0
CAFETERIA PLAN BENEFITS	2,699,674.40	2,911,000	2,862,000	3,835,000	2,846,000	(16,000)
DEFERRED COMPENSATION BENEFITS	389,106.62	504,000	381,000	696,000	505,000	124,000
EMPLOYEE GROUP INS - E/B	586,325.60	445,000	559,000	511,000	510,000	(49,000)
OTHER EMPLOYEE BENEFITS	13,488.00	18,000	22,000	18,000	18,000	(4,000)
RETIREMENT - EMP BENEFITS	3,143,230.34	3,242,000	3,234,000	3,712,000	3,653,000	419,000
WORKERS' COMPENSATION	873,137.49	823,000	885,000	825,000	825,000	(60,000)
TOTAL S & E B	23,062,135.03	24,394,000	24,394,000	30,678,000	24,808,000	414,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	392,255.82	483,000	497,000	398,000	398,000	(99,000)
CLOTHING & PERSONAL SUPPLIES	23,131.36	37,000	35,000	164,000	37,000	2,000
COMMUNICATIONS	50,718.26	57,000	60,000	97,000	57,000	(3,000)
COMPUTING-MAINFRAME	198.00	3,000	0	3,000	3,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	77,658.00	110,000	569,000	569,000	569,000	0
COMPUTING-PERSONAL	62,574.77	262,000	212,000	284,000	262,000	50,000
CONTRACTED PROGRAM SERVICES	92,133.00	266,000	200,000	141,000	141,000	(59,000)
HOUSEHOLD EXPENSE	146,658.02	152,000	131,000	147,000	147,000	16,000
INFORMATION TECHNOLOGY SERVICES	280,010.00	1,854,000	300,000	820,000	2,119,000	1,819,000
INSURANCE	6,861.00	7,000	7,000	7,000	7,000	0
MAINTENANCE - BUILDINGS & IMPRV	555,740.28	1,810,000	2,062,000	1,427,000	895,000	(1,167,000)
MAINTENANCE - EQUIPMENT	194,478.62	198,000	657,000	274,000	198,000	(459,000)
MEDICAL DENTAL & LAB SUPPLIES	447,758.67	455,000	517,000	483,000	455,000	(62,000)
MEMBERSHIPS	50.00	0	1,000	0	0	(1,000)
MISCELLANEOUS EXPENSE	120,993.67	156,000	167,000	158,000	156,000	(11,000)
OFFICE EXPENSE	156,039.73	136,000	103,000	238,000	119,000	16,000
PROFESSIONAL SERVICES	386,974.00	891,000	939,000	1,319,000	528,000	(411,000)
RENTS & LEASES - BLDG & IMPRV	60,328.41	90,000	74,000	114,000	90,000	16,000
RENTS & LEASES - EQUIPMENT	50,260.26	51,000	65,000	76,000	48,000	(17,000)
SMALL TOOLS & MINOR EQUIPMENT	6,949.08	23,000	17,000	28,000	23,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	45,992.43	73,000	40,000	105,000	73,000	33,000

CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	507,497.83	736,000	1,333,000	1,260,000	512,000	(821,000)
TELECOMMUNICATIONS	309,010.02	386,000	438,000	433,000	386,000	(52,000)
TRAINING	32,195.00	98,000	22,000	82,000	60,000	38,000
TRANSPORTATION AND TRAVEL	411,063.13	437,000	360,000	487,000	402,000	42,000
UTILITIES	58,970.34	517,000	549,000	517,000	517,000	(32,000)
TOTAL S & S	4,476,499.70	9,288,000	9,355,000	9,631,000	8,202,000	(1,153,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	6,941.58	63,000	57,000	57,000	57,000	0
RET-OTHER LONG TERM DEBT	580,890.60	417,000	429,000	429,000	555,000	126,000
TAXES & ASSESSMENTS	2.46	0	0	0	0	0
TOTAL OTH CHARGES	587,834.64	480,000	486,000	486,000	612,000	126,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	387,000	257,000	257,000	257,000	0
MEDICAL - FIXED EQUIPMENT	0.00	0	0	2,096,000	0	0
NON-MEDICAL LAB/TESTING EQUIP	172,132.53	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	371,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	172,132.53	387,000	257,000	2,724,000	257,000	0
TOTAL CAPITAL ASSETS	172,132.53	387,000	257,000	2,724,000	257,000	0
GROSS TOTAL	\$ 28,298,601.90	\$ 34,549,000	\$ 34,492,000	\$ 43,519,000	\$ 33,879,000	\$ (613,000)
INTRA-FUND TRANSFERS	(171,662.00)	(110,000)	(110,000)	(110,000)	(110,000)	0
NET TOTAL	\$ 28,126,939.90	\$ 34,439,000	\$ 34,382,000	\$ 43,409,000	\$ 33,769,000	\$ (613,000)
NET COUNTY COST	\$ 26,929,407.35	\$ 31,704,000	\$ 31,704,000	\$ 40,731,000	\$ 31,091,000	\$ (613,000)
 BUDGETED POSITIONS	 209.0	 216.0	 216.0	 281.0	 216.0	 0.0

Departmental Program Summary

1. Forensic Laboratory Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,188,000	--	229,000	2,959,000	20.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,188,000	--	229,000	2,959,000	20.0

Authority: Mandated program – State Chapter 498/77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations; Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110.)

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post mortem biological specimens for the presence of drugs and other poisons. These analyses are used by the deputy medical examiners to help determine the cause and mode of death and are also used by decedent families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by our medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. The evidence control is based on Department policies and procedures as well as guidelines set forth by ASCLD/LAB whose accreditation the Department holds.

2. Forensic Medicine

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,630,000	--	193,000	9,437,000	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,630,000	--	193,000	9,437,000	29.0

Authority: Mandated program – State Chapter 498-77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations; Unidentified Bodies, Human Remains (Government Code Sections 27460 to 27540, 68096.1, 68097; County Code Chapter 2.22 Sections 2.22.010 to 110)

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and mode of each death handled by the Department. Board-certified forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

3. Operations Bureau - Medical Death Investigations - At Scene and Hospital Deaths

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,921,000	4,000	1,026,000	6,891,000	70.0
Less Administration	--	--	--	--	--
Net Program Costs	7,921,000	4,000	1,026,000	6,891,000	70.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable by State Law to be investigated by the County. The medicolegal death investigation is performed by sworn staff that investigates the death, interviews witnesses, takes photographs and collects evidence for use in criminal and civil matters, identifies deceased persons, and notifies the legal next of kin.

4. Operations Bureau - Forensic Photo and Support Division - Autopsy Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,579,000	--	70,000	2,509,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	2,579,000	--	70,000	2,509,000	24.0

Authority: Mandated program – State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097, Health & Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to Deputy Medical Examiners, prior to, during and after post-mortem examinations. Additionally, they provide field capable photographers to document high-profile death scenes and major incidents.

5. Operations Bureau - Forensic Services Division - Decedent Transportation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,905,000	--	725,000	1,180,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	1,905,000	--	725,000	1,180,000	27.0

Authority: Mandated program – State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097. Health and Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the entire County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

6. Administration

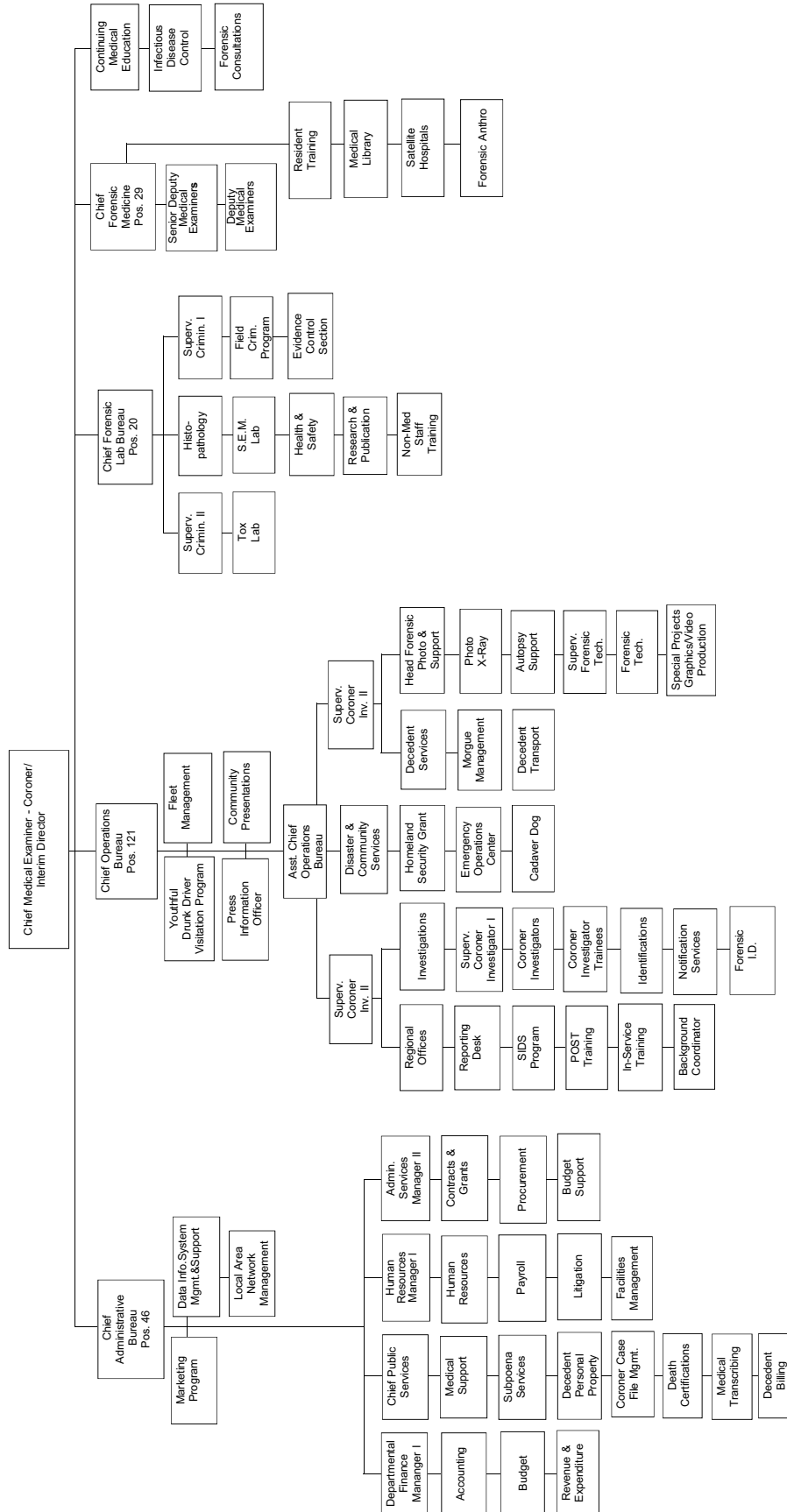
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,656,000	106,000	435,000	8,115,000	46.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,656,000	106,000	435,000	8,115,000	46.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billing for transportation services; processes all incoming Coroner case-related subpoenas; and releases decedent personal property. The Administration and Executive Division provides overall direction and coordination of all non-medical divisions and programs; directs the achievement of goals and objectives; and maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	33,879,000	110,000	2,678,000	31,091,000	216.0

Los Angeles County Department of Coroner
Dr. L. Sathyavagiswaran, CME - Coroner
2013-14 Recommended Budget Positions = 216.0



County Counsel

John F. Krattli, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 12,892,372.22	\$ 12,823,000	\$ 13,598,000	\$ 13,851,000	\$ 13,851,000	\$ 253,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 75,318,084.06	\$ 84,785,000	\$ 85,707,000	\$ 90,956,000	\$ 87,485,000	\$ 1,778,000
SERVICES & SUPPLIES	7,415,814.61	9,900,000	10,474,000	10,474,000	10,474,000	0
OTHER CHARGES	320,300.04	248,000	248,000	248,000	247,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	245,905.92	0	0	66,000	66,000	66,000
GROSS TOTAL	\$ 83,300,104.63	\$ 94,933,000	\$ 96,429,000	\$ 101,744,000	\$ 98,272,000	\$ 1,843,000
INTRAFUND TRANSFERS	(65,887,914.45)	(75,651,000)	(76,372,000)	(80,057,000)	(76,585,000)	(213,000)
NET TOTAL	\$ 17,412,190.18	\$ 19,282,000	\$ 20,057,000	\$ 21,687,000	\$ 21,687,000	\$ 1,630,000
NET COUNTY COST	\$ 4,519,817.96	\$ 6,459,000	\$ 6,459,000	\$ 7,836,000	\$ 7,836,000	\$ 1,377,000
 BUDGETED POSITIONS	 548.0	 563.0	 563.0	 564.0	 564.0	 1.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COUNSEL

Mission Statement

To be a trusted advisor providing advice, counsel, and guidance to the Board, County departments, and other public offices and agencies while maintaining high-quality, cost-effective legal representation.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$1,377,000 due to funding for increases in employee benefits, one-time funding for capital assets to implement videoconferencing in four County Counsel locations, and partial front funding for the Employment Advice Program and non-billable house counsel services.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing initiatives in support of the County's Strategic Plan including:

- Develop and implement new initiatives, strengthen current practices, and enhance client relations through communication and training;
- Address client needs by developing procedural programs, policies, or recommendations to support their missions and goals;

- Utilize new and effective technologies to update office systems and programs, and improve organizational effectiveness;
- Manage resources more effectively by promoting prudent fiscal policies and practices, and exploring innovative methods that help ensure fiscal stability;
- Implement environmentally responsible practices in the Office's operations; and
- Implement a strategic framework to protect and secure the County's technology assets and information. The County Counsel's Departmental Security Officer and members of its legal staff participate in the Health Insurance Portability and Accountability Act/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	96,429,000	76,372,000	13,598,000	6,459,000	563.0
Efficiencies					
1. Videoconferencing: Reflects the addition of \$66,000 to purchase videoconferencing equipment.	66,000	--	--	66,000	--
New/Expanded Programs					
1. Executive Office: Reflects funding for 1.0 additional Deputy County Counsel position to assist the Litigation Cost Manager in the development of short-term and long-term strategies to ensure the cost-effective handling of County litigation.	178,000	151,000	27,000	--	1.0
2. Non-Billable House Counsel Services: Reflects partial front funding for non-billable house counsel services which provides certain County departments with general legal advice.	--	(650,000)	--	650,000	--
3. Employment Advice Program: Reflects partial front funding for the Employment Advice Program which provides advice for County officers and departments on all labor and employment matters.	--	(547,000)	--	547,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	587,000	459,000	85,000	43,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,013,000	801,000	141,000	71,000	--
3. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	(1,000)	--	--	--
Total Changes	1,843,000	213,000	253,000	1,377,000	1.0
2013-14 Recommended Budget	98,272,000	76,585,000	13,851,000	7,836,000	564.0

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 415,372.02	\$ 450,000	\$ 654,000	\$ 480,000	\$ 654,000	\$ 0
COURT FEES & COSTS	9,900.00	0	0	0	0	0
LEGAL SERVICES	11,419,261.61	11,507,000	12,123,000	12,556,000	12,376,000	253,000
MISCELLANEOUS	977,148.28	804,000	754,000	749,000	754,000	0
PARK & RECREATION SERVICES	70,690.31	62,000	67,000	66,000	67,000	0
TOTAL REVENUE	\$ 12,892,372.22	\$ 12,823,000	\$ 13,598,000	\$ 13,851,000	\$ 13,851,000	\$ 253,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
<u>SALARIES & EMPLOYEE BENEFITS</u>						
SALARIES & WAGES	\$ 50,659,290.59	\$ 55,924,000	\$ 56,755,000	\$ 57,730,000	\$ 56,858,000	\$ 103,000
CAFETERIA PLAN BENEFITS	8,011,619.30	9,473,000	10,131,000	10,033,000	9,960,000	(171,000)
DEFERRED COMPENSATION BENEFITS	2,323,908.00	3,504,000	3,476,000	3,679,000	3,486,000	10,000
EMPLOYEE GROUP INS - E/B	3,350,912.77	3,387,000	2,843,000	4,206,000	3,290,000	447,000
OTHER EMPLOYEE BENEFITS	72,918.00	70,000	80,000	80,000	80,000	0
RETIREMENT - EMP BENEFITS	10,495,916.79	11,994,000	11,989,000	14,691,000	13,326,000	1,337,000
WORKERS' COMPENSATION	403,518.61	433,000	433,000	537,000	485,000	52,000
TOTAL S & E B	75,318,084.06	84,785,000	85,707,000	90,956,000	87,485,000	1,778,000
<u>SERVICES & SUPPLIES</u>						
ADMINISTRATIVE SERVICES	1,189,033.53	1,260,000	1,260,000	1,239,000	1,239,000	(21,000)
CLOTHING & PERSONAL SUPPLIES	803.96	0	0	0	0	0
COMMUNICATIONS	249,215.58	288,000	353,000	293,000	293,000	(60,000)
COMPUTING-MAINFRAME	860.00	8,000	8,000	8,000	8,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	108,850.93	321,000	321,000	401,000	401,000	80,000
COMPUTING-PERSONAL	246,227.45	516,000	516,000	211,000	211,000	(305,000)
INFORMATION TECHNOLOGY SERVICES	386,361.92	752,000	752,000	853,000	853,000	101,000
MAINTENANCE - BUILDINGS & IMPRV	1,041,361.64	1,458,000	1,458,000	1,462,000	1,462,000	4,000
MAINTENANCE - EQUIPMENT	116,970.87	150,000	156,000	150,000	150,000	(6,000)
MEDICAL DENTAL & LAB SUPPLIES	343.22	0	0	0	0	0
MEMBERSHIPS	115,481.26	137,000	137,000	137,000	137,000	0
MISCELLANEOUS EXPENSE	6,538.41	0	0	0	0	0
OFFICE EXPENSE	310,144.10	473,000	680,000	680,000	680,000	0
PROFESSIONAL SERVICES	749,924.51	955,000	955,000	960,000	960,000	5,000
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	575,486.86	633,000	627,000	697,000	697,000	70,000
RENTS & LEASES - EQUIPMENT	0.00	120,000	262,000	129,000	129,000	(133,000)
SMALL TOOLS & MINOR EQUIPMENT	483.00	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	417,746.57	560,000	560,000	560,000	560,000	0
TECHNICAL SERVICES	225,149.78	266,000	266,000	274,000	274,000	8,000
TELECOMMUNICATIONS	660,306.56	800,000	800,000	1,057,000	1,057,000	257,000
TRAINING	19,268.66	60,000	174,000	174,000	174,000	0
TRANSPORTATION AND TRAVEL	88,697.93	106,000	152,000	152,000	152,000	0
UTILITIES	906,557.87	1,035,000	1,035,000	1,035,000	1,035,000	0
TOTAL S & S	7,415,814.61	9,900,000	10,474,000	10,474,000	10,474,000	0
<u>OTHER CHARGES</u>						
JUDGMENTS & DAMAGES	5,872.09	16,000	16,000	16,000	16,000	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	314,390.56	232,000	232,000	232,000	231,000	(1,000)
TAXES & ASSESSMENTS	37.39	0	0	0	0	0
TOTAL OTH CHARGES	320,300.04	248,000	248,000	248,000	247,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	245,905.92	0	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	0	0	66,000	66,000	66,000
TOTAL CAPITAL ASSETS - EQUIPMENT	245,905.92	0	0	66,000	66,000	66,000
TOTAL CAPITAL ASSETS	245,905.92	0	0	66,000	66,000	66,000
GROSS TOTAL	\$ 83,300,104.63	\$ 94,933,000	\$ 96,429,000	\$ 101,744,000	\$ 98,272,000	\$ 1,843,000
INTRAFUND TRANSFERS	(65,887,914.45)	(75,651,000)	(76,372,000)	(80,057,000)	(76,585,000)	(213,000)
NET TOTAL	\$ 17,412,190.18	\$ 19,282,000	\$ 20,057,000	\$ 21,687,000	\$ 21,687,000	\$ 1,630,000
NET COUNTY COST	\$ 4,519,817.96	\$ 6,459,000	\$ 6,459,000	\$ 7,836,000	\$ 7,836,000	\$ 1,377,000
BUDGETED POSITIONS	548.0	563.0	563.0	564.0	564.0	1.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	39,944,000	28,538,000	4,726,000	6,680,000	220.9
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	39,944,000	28,538,000	4,726,000	6,680,000	220.9

Authority: Non-mandated, discretionary program – Los Angeles County Charter, Article VI, Section 21.

The Program advises the Board and other client entities as to their duties and authorities under the law, and specifically, areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	44,863,000	38,595,000	6,127,000	141,000	248.1
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	44,863,000	38,595,000	6,127,000	141,000	248.1

Authority: Non-mandated, discretionary program – Los Angeles County Charter, Article VI, Section 21.

The Program represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

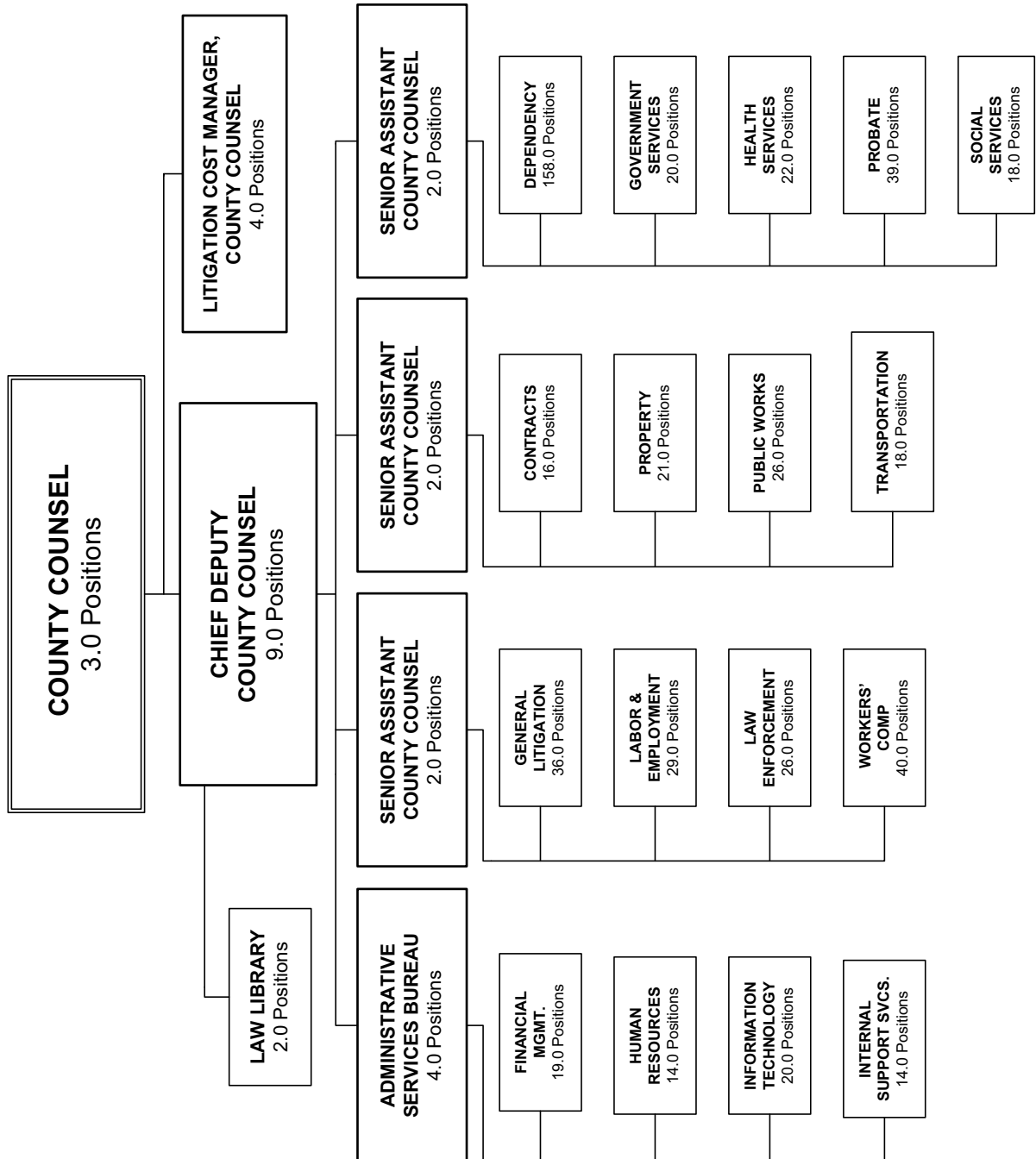
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	13,465,000	9,452,000	2,998,000	1,015,000	95.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	13,465,000	9,452,000	2,998,000	1,015,000	95.0

Authority: Non-mandated, discretionary program – California Government Code Title 3 and County Code Title 5.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. The Executive Office also establishes office policy and coordinates the activities of the various divisions of the office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget; administers the recruitment and selection of legal and non-legal staff; is responsible for maintaining and supporting all automated systems, maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	98,272,000	76,585,000	13,851,000	7,836,000	564.0

OFFICE OF THE COUNTY COUNSEL
John F. Krattli, County Counsel
FY 2013-14 Recommended Budget Positions = 564.0



District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 138,395,288.83	\$ 139,147,000	\$ 141,196,000	\$ 141,551,000	\$ 151,198,000	\$ 10,002,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 290,388,029.17	\$ 296,216,000	\$ 296,542,000	\$ 322,044,000	\$ 306,284,000	\$ 9,742,000
SERVICES & SUPPLIES	33,132,403.51	32,089,000	33,414,000	33,943,000	33,943,000	529,000
OTHER CHARGES	591,089.93	969,000	969,000	969,000	969,000	0
CAPITAL ASSETS - EQUIPMENT	665,758.94	465,000	465,000	465,000	465,000	0
GROSS TOTAL	\$ 324,777,281.55	\$ 329,739,000	\$ 331,390,000	\$ 357,421,000	\$ 341,661,000	\$ 10,271,000
INTRAFUND TRANSFERS	(10,544,405.86)	(9,952,000)	(10,240,000)	(10,240,000)	(10,240,000)	0
NET TOTAL	\$ 314,232,875.69	\$ 319,787,000	\$ 321,150,000	\$ 347,181,000	\$ 331,421,000	\$ 10,271,000
NET COUNTY COST	\$ 175,837,586.86	\$ 180,640,000	\$ 179,954,000	\$ 205,630,000	\$ 180,223,000	\$ 269,000
BUDGETED POSITIONS	2,121.0	2,128.0	2,128.0	2,304.0	2,132.0	4.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	JUDICIAL					

Mission Statement

The District Attorney of Los Angeles County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, to detect crime and to investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney (Office). Each employee of the Office shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the mission of the Office and shares the District Attorney's obligation to enhance the fundamental right of the people of the County to a safe and just society. At all times, the mission of the District Attorney's Office shall be carried out in a fair, evenhanded, and compassionate manner.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$269,000 NCC increase primarily due to an increase in 7.0 positions for the High Technology Crime Division's Countywide Computer Emergency Response Team (CCERT) and increases in employee benefits, partially offset by a projected increase in Public Safety Sales Tax (Proposition 172 revenue). The Recommended Budget also reflects the deletion of 2.0 positions due to the elimination of the Vandalism Enforcement Team (VET) and a decrease in 3.0 investigative positions due to a reduction in Auto Insurance Fraud grant funding, which is offset by the addition of 2.0 support positions in the Office's Executive Branch Division.

Critical/Strategic Planning Initiatives

The Office's FY 2013-14 strategic planning efforts are focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases.
- Continue implementation of the provisions of Assembly Bill 109 including training and refining internal statistical reporting mechanisms.
- Increase efforts to address the proliferation of identity theft and cyber-crimes.
- Initiate a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors.
- Increase involvement in the environmental crimes enforcement community by augmenting the Environmental Crime Unit.
- Continue to work on information and document exchanges with other criminal justice agencies.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	331,390,000	10,240,000	141,196,000	179,954,000	2,128.0
<i>New/Expanded Programs</i>					
1. CCERT: Reflects an increase of 7.0 specialized positions to staff the CCERT.	986,000	--	--	986,000	7.0
<i>Other Changes</i>					
1. Salary and Employee Benefits: Reflects Board-approved increases in health insurance subsidies and corrections to salaries.	1,007,000	--	--	1,007,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	5,169,000	--	--	5,169,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	3,002,000	--	--	3,002,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	603,000	--	--	603,000	--
5. Miscellaneous: Reflects a shift of employee benefits funding and increased revenue based on historical trends.	(701,000)	--	2,904,000	(3,605,000)	--
6. VET: Reflects the elimination of First District funding for the VET.	(324,000)	--	--	(324,000)	(2.0)
7. Auto Insurance Fraud Urban Grant: Reflects a decrease in salaries and employee benefits appropriation for 3.0 Senior Investigator positions for the Urban Grant Program to align the program budget with the grant award.	(421,000)	--	--	(421,000)	(3.0)
8. Salaries and Employee Benefits: Reflects an increase in funding for 1.0 Special Assistant, District Attorney (DA) Unclassified position and 1.0 Special Assistant Attorney, DA position, fully offset by a shift of NCC from the Auto Insurance Fraud Urban Grant program. These are existing ordinance positions already included in the Department's budget.	347,000	--	--	347,000	2.0

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
9. Salary and Employee Benefits: Reflects the addition of 1.0 Senior Typist-Clerk position and 1.0 Legal Office Support Assistant I position, fully offset by the elimination of 2.0 Secretary III positions and a shift of NCC from the Auto Insurance Fraud Urban Grant program.	74,000	--	--	74,000	--
10. Services and Supplies: Reflects an anticipated increase in lease costs associated with the new Long Beach Courthouse.	529,000	--	--	529,000	--
11. Proposition 172 Revenue: Reflects a projected increase in Proposition 172 revenue based on historical trends.	--	--	7,098,000	(7,098,000)	--
Total Changes	10,271,000	0	10,002,000	269,000	4.0
2013-14 Recommended Budget	341,661,000	10,240,000	151,198,000	180,223,000	2,132.0

Unmet Needs

The District Attorney is requesting 7.0 investigative positions to support the Office's Major Narcotics and Los Angeles Interagency Metropolitan Police Apprehension Task Force war on drugs activities and 4.0 investigative and support staff positions for the Bureau of Investigation to address the increased workload of the Public Integrity and Justice System Integrity Divisions related to public corruption and criminal acts committed by justice system employees acting in their official capacities.

In addition, the District Attorney is requesting restoration of specific curtailments taken in fiscal years 2008-09, 2009-10, 2010-11, and 2011-12. Therefore, the Office's Official Budget Request includes restoration of 100.0 permanent and 56.0 part-time positions which include: 3.0 Field Deputy, DA positions curtailed from Community Relations; 65.0 Attorney positions curtailed from both General and Specialized Prosecution; 16.0 Investigative positions curtailed from Prosecution Support and Special Investigative Units; 56.0 part-time Legal Support positions (Law Clerks, Senior Law Clerks and Student Professional Workers); 10.0 Paralegals curtailed from Central Trials and Specialized Prosecutions such as Major Crimes, Hardcore Gangs, etc.; and 6.0 Hearing Officer positions from the Abolish Chronic Truancy (ACT), Juvenile Offender Intervention Network (JOIN) and Adult Hearing Officer programs.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,617,903.84	\$ 3,167,000	\$ 3,150,000	\$ 3,150,000	\$ 3,150,000	\$ 0
FEDERAL - OTHER	6,429,227.95	5,082,000	5,429,000	5,429,000	5,429,000	0
FORFEITURES & PENALTIES	1,292,180.99	1,600,000	1,600,000	1,600,000	2,100,000	500,000
LEGAL SERVICES	709,098.65	758,000	770,000	770,000	770,000	0
MISCELLANEOUS	1,871,135.77	1,783,000	2,423,000	2,423,000	2,423,000	0
OTHER COURT FINES	746,104.05	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	204,591.26	0	0	0	0	0
OTHER SALES	2,343.77	0	0	0	0	0
RECORDING FEES	443.23	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	852,662.31	1,660,000	1,660,000	2,015,000	1,660,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	3,417,741.29	2,888,000	2,888,000	2,888,000	2,888,000	0
STATE - OTHER	27,068,527.79	25,025,000	26,092,000	26,092,000	28,496,000	2,404,000
STATE - PROP 172 PUBLIC SAFETY FUNDS	92,808,752.25	95,776,000	95,776,000	95,776,000	102,874,000	7,098,000
STATE - TRIAL COURTS	374,575.68	400,000	400,000	400,000	400,000	0
TRANSFERS IN	0.00	258,000	258,000	258,000	258,000	0
TOTAL REVENUE	\$ 138,395,288.83	\$ 139,147,000	\$ 141,196,000	\$ 141,551,000	\$ 151,198,000	\$ 10,002,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 196,636,634.55	\$ 195,791,000	\$ 202,207,000	\$ 216,064,000	\$ 202,683,000	\$ 476,000
CAFETERIA PLAN BENEFITS	27,356,323.56	28,526,000	26,419,000	29,804,000	26,783,000	364,000
DEFERRED COMPENSATION BENEFITS	7,264,355.60	10,377,000	9,433,000	10,365,000	9,485,000	52,000
EMPLOYEE GROUP INS - E/B	10,453,877.13	10,216,000	8,425,000	8,455,000	8,780,000	355,000
OTHER EMPLOYEE BENEFITS	297,679.54	57,000	357,000	357,000	357,000	0
RETIREMENT - EMP BENEFITS	43,709,103.11	46,552,000	44,402,000	51,700,000	52,648,000	8,246,000
WORKERS' COMPENSATION	4,670,055.68	4,697,000	5,299,000	5,299,000	5,548,000	249,000
TOTAL S & E B	290,388,029.17	296,216,000	296,542,000	322,044,000	306,284,000	9,742,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,357,598.85	5,187,000	5,811,000	5,811,000	5,811,000	0
CLOTHING & PERSONAL SUPPLIES	24,090.91	5,000	5,000	5,000	5,000	0
COMMUNICATIONS	373,799.48	362,000	362,000	362,000	362,000	0
COMPUTING-MAINFRAME	337,303.49	376,000	376,000	376,000	376,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	143,936.71	219,000	219,000	267,000	267,000	48,000
COMPUTING-PERSONAL	129,881.86	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	48,159.04	11,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	5,678.09	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	4,009,356.00	4,418,000	4,418,000	4,325,000	4,325,000	(93,000)
INSURANCE	44,100.04	45,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	2,419.67	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	1,977,235.25	2,164,000	2,164,000	2,139,000	2,139,000	(25,000)
MAINTENANCE - EQUIPMENT	45,666.60	127,000	127,000	127,000	127,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,219.68	0	0	0	0	0
MEMBERSHIPS	472,839.36	421,000	421,000	421,000	421,000	0
MISCELLANEOUS EXPENSE	6,397.05	5,000	5,000	5,000	5,000	0

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	1,197,899.22	735,000	735,000	735,000	735,000	0
PROFESSIONAL SERVICES	2,102,533.18	1,602,000	2,303,000	2,303,000	2,303,000	0
PUBLICATIONS & LEGAL NOTICE	8,536.81	23,000	23,000	23,000	23,000	0
RENTS & LEASES - BLDG & IMPRV	4,138,986.02	4,373,000	4,373,000	4,902,000	4,902,000	529,000
RENTS & LEASES - EQUIPMENT	1,291,300.27	548,000	548,000	548,000	548,000	0
SMALL TOOLS & MINOR EQUIPMENT	21,451.09	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	234,622.23	53,000	53,000	53,000	53,000	0
TECHNICAL SERVICES	1,900,189.72	1,121,000	1,121,000	1,121,000	1,121,000	0
TELECOMMUNICATIONS	4,086,100.62	4,010,000	4,010,000	4,080,000	4,080,000	70,000
TRAINING	206.79	82,000	82,000	82,000	82,000	0
TRANSPORTATION AND TRAVEL	1,955,880.00	1,902,000	1,902,000	1,902,000	1,902,000	0
UTILITIES	4,214,015.48	4,300,000	4,300,000	4,300,000	4,300,000	0
TOTAL S & S	33,132,403.51	32,089,000	33,414,000	33,943,000	33,943,000	529,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	401,568.55	782,000	782,000	782,000	782,000	0
RET-OTHER LONG TERM DEBT	182,208.20	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	7,313.18	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	591,089.93	969,000	969,000	969,000	969,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	665,758.94	465,000	465,000	465,000	465,000	0
TOTAL CAPITAL ASSETS	665,758.94	465,000	465,000	465,000	465,000	0
GROSS TOTAL	\$ 324,777,281.55	\$ 329,739,000	\$ 331,390,000	\$ 357,421,000	\$ 341,661,000	\$ 10,271,000
INTRAFUND TRANSFERS	(10,544,405.86)	(9,952,000)	(10,240,000)	(10,240,000)	(10,240,000)	0
NET TOTAL	\$ 314,232,875.69	\$ 319,787,000	\$ 321,150,000	\$ 347,181,000	\$ 331,421,000	\$ 10,271,000
NET COUNTY COST	\$ 175,837,586.86	\$ 180,640,000	\$ 179,954,000	\$ 205,630,000	\$ 180,223,000	\$ 269,000
BUDGETED POSITIONS	2,121.0	2,128.0	2,128.0	2,304.0	2,132.0	4.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	148,911,000	--	44,041,000	104,870,000	943.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	148,911,000	--	44,041,000	104,870,000	943.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of 10 branch offices, 14 area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	135,886,000	9,904,000	70,289,000	55,693,000	788.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	135,886,000	9,904,000	70,289,000	55,693,000	788.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,287,000	190,000	4,494,000	2,603,000	26.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,287,000	190,000	4,494,000	2,603,000	26.0

Authority: Non-mandated, discretionary programs.

Community prosecution includes a number of programs, three of which are highlighted below. The ACT Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The JOIN Program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations, and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	19,256,000	--	9,684,000	9,572,000	185.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	19,256,000	--	9,684,000	9,572,000	185.0

Authority: Prosecution support services are non-mandated, discretionary services except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

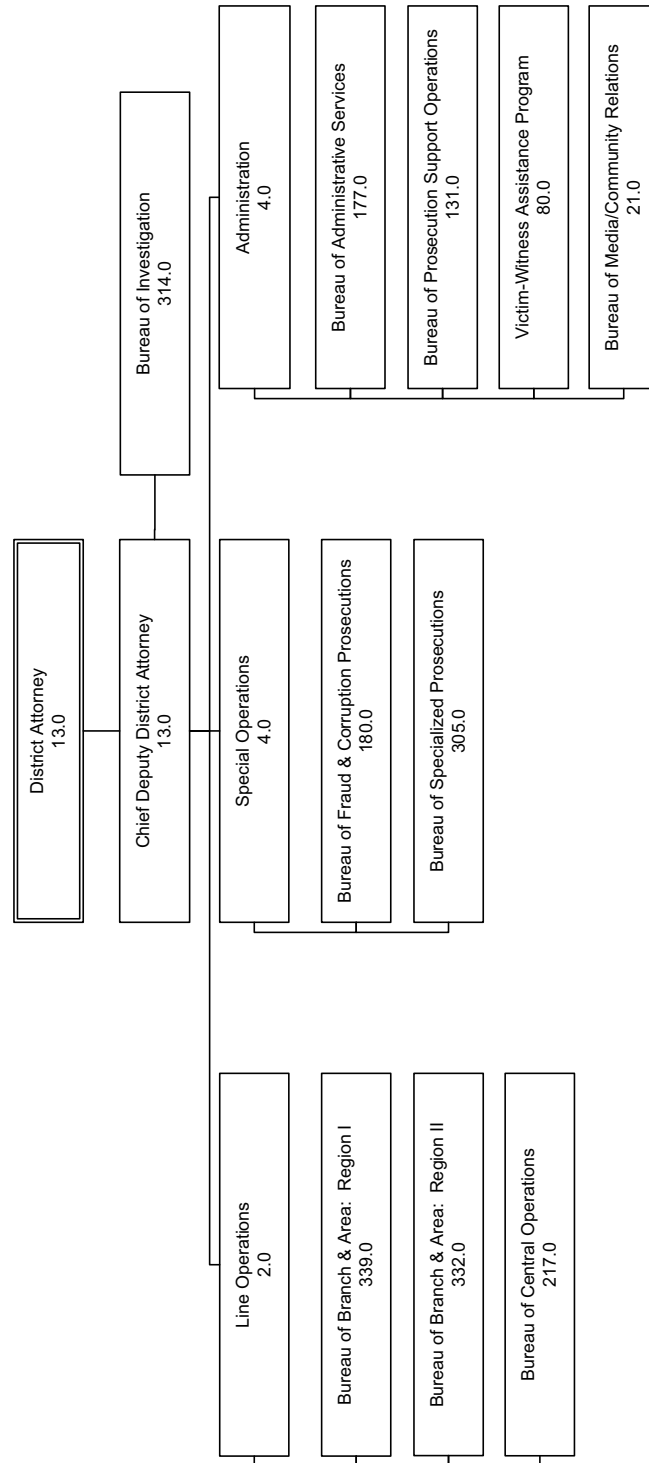
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	30,321,000	146,000	22,690,000	7,485,000	190.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	30,321,000	146,000	22,690,000	7,485,000	190.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions.

The Bureau of Administrative Services provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	341,661,000	10,240,000	151,198,000	180,223,000	2,132.0

DISTRICT ATTORNEY'S OFFICE
JACKIE LACEY, DISTRICT ATTORNEY
FY 2013-14 Recommended Budget Positions = 2,132.0



Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 24,618,329.11	\$ 62,701,000	\$ 62,701,000	\$ 49,254,000	\$ 49,254,000	\$ (13,447,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 16,800,763.04	\$ 37,057,000	\$ 37,057,000	\$ 24,604,000	\$ 24,604,000	\$ (12,453,000)
OTHER CHARGES	11,968,869.00	31,133,000	31,133,000	29,264,000	29,264,000	(1,869,000)
CAPITAL ASSETS - EQUIPMENT	0.00	50,000	50,000	50,000	50,000	0
GROSS TOTAL	\$ 28,769,632.04	\$ 68,240,000	\$ 68,240,000	\$ 53,918,000	\$ 53,918,000	\$ (14,322,000)
NET TOTAL	\$ 28,769,632.04	\$ 68,240,000	\$ 68,240,000	\$ 53,918,000	\$ 53,918,000	\$ (14,322,000)
NET COUNTY COST	\$ 4,151,302.93	\$ 5,539,000	\$ 5,539,000	\$ 4,664,000	\$ 4,664,000	\$ (875,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget unit was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising and coordination of response and recovery operations.

2013-14 Budget Message

The EPR budget provides funding for the County Office of Emergency Management to: prepare and implement plans and policies that protect life and property within the County in the event of an emergency or disaster; operate and maintain the County Emergency Operations Center (EOC); train personnel assigned to County government, special districts, and other jurisdictions throughout the County in emergency management policies and procedures; plan support for Homeland Security; develop and provide emergency and disaster related educational materials for the residents of the County; and conduct countywide disaster exercises.

Management of the EOC includes the Operational Area Response and Recovery System, an internet-based information reporting and notification system used by jurisdictions and agencies in the County operational area to convey conditions and operational status as a result of an incident, emergency or disaster, and the Specific Needs Awareness Planning program, also an Internet-based comprehensive planning and response tool developed to address the needs of residents that may have an insufficient ability to self-evacuate, or who may require specialized care and resources during a disaster.

The budget also incorporates funds for Homeland Security Grants that includes the State Homeland Security Grant Program; Urban Area Security Initiative; Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program; and the Emergency Management Performance Grant for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2013-14 Recommended Budget reflects funding to provide oversight and coordination of countywide emergency preparedness and response efforts. The Recommended Budget also reflects an equivalent decrease in both appropriation and revenue for various grants and the deletion of \$875,000 in carryover funding.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	68,240,000	0	62,701,000	5,539,000	0.0
Other Changes					
1. Grants: Reflects a decrease in funding for various grants funded by the State and federal governments.	(13,447,000)	--	(13,447,000)	--	--
2. One-Time Funding: Reflects the deletion of one-time carryover funding for information technology projects.	(875,000)	--	--	(875,000)	--
Total Changes	(14,322,000)	0	(13,447,000)	(875,000)	0.0
2013-14 Recommended Budget	53,918,000	0	49,254,000	4,664,000	0.0

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 74,753.81	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 375,003,245.25	\$ 405,264,000	\$ 417,770,000	\$ 448,548,000	\$ 448,548,000	\$ 30,778,000
S & EB EXPENDITURE DISTRIBUTION	(368,610,859.99)	(404,397,000)	(417,770,000)	(448,548,000)	(448,548,000)	(30,778,000)
TOTAL S & E B	6,392,385.26	867,000	0	0	0	0
GROSS TOTAL	\$ 6,392,385.26	\$ 867,000	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 6,392,385.26	\$ 867,000	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 6,317,631.45	\$ 867,000	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects anticipated increases in workers' compensation, long-term disability and insurance appropriation offset with expenditure distribution to County departments.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 74,753.81	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE RETIREMENT	\$ (0.51)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COUNTY EMPLOYEE SICK LEAVE PAY	6,322,000.00	867,000	0	0	0	0
FICA	(33.81)	0	0	0	0	0
HEALTH INSURANCE	51,171.79	0	0	0	0	0
LIFE INSURANCE	734,572.00	756,000	770,000	798,000	798,000	28,000
LONG TERM DISABILITY	23,204,533.68	41,654,000	45,000,000	45,820,000	45,820,000	820,000
UNEMPLOYMENT INSURANCE	7,420,846.79	4,713,000	12,000,000	8,930,000	8,930,000	(3,070,000)
WORKERS' COMPENSATION	337,270,155.31	357,274,000	360,000,000	393,000,000	393,000,000	33,000,000
TOTAL S & EB	\$375,003,245.25	\$ 405,264,000	\$ 417,770,000	\$ 448,548,000	\$ 448,548,000	\$ 30,778,000
S & EB EXPENDITURE DISTRIBUTION	(368,610,859.99)	(404,397,000)	(417,770,000)	(448,548,000)	(448,548,000)	(30,778,000)
GROSS TOTAL	\$ 6,392,385.26	\$ 867,000	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 6,317,631.45	\$ 867,000	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	\$ 932,449,000	\$ 186,527,000	\$ 150,715,000	\$ 1,269,691,000
DEFERRED COMPENSATION BENEFITS	170,844,000	34,643,000	20,387,000	225,874,000
DENTAL INSURANCE	17,490,000	5,633,000	3,041,000	26,164,000
DEPENDENT CARE SPENDING ACCOUNTS	7,393,000	1,262,000	970,000	9,625,000
DISABILITY	31,790,000	11,098,000	3,349,000	46,237,000
FLEXIBLE BENEFITS	961,212,000	227,380,000	114,991,000	1,303,583,000
HEALTH INSURANCE	68,753,000	15,270,000	9,468,000	93,491,000
LIFE INSURANCE	3,553,000	852,000	775,000	5,180,000
OASDI - MEDICARE	59,744,000	15,017,000	9,408,000	84,169,000
OTHER EMPLOYEE BENEFITS	7,305,000	120,000	207,000	7,632,000
RETIREE INSURANCE	340,187,000	78,906,000	41,624,000	460,717,000
UNEMPLOYMENT INSURANCE BENEFITS *	5,126,000	646,000	988,000	6,760,000
WORKERS' COMPENSATION *	238,448,000	40,917,000	59,988,000	339,353,000
TOTAL	\$ 2,844,294,000	\$ 618,271,000	\$ 415,911,000	\$ 3,878,476,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,145,906.00	\$ 8,239,000	\$ 17,973,000	\$ 9,973,000	\$ 9,973,000	\$ (8,000,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 25,978,022.10	\$ 29,000,000	\$ 134,133,000	\$ 115,957,000	\$ 115,957,000	\$ (18,176,000)
OTHER CHARGES	0.00	12,000	12,000	0	0	(12,000)
OTHER FINANCING USES	0.00	58,000	58,000	0	0	(58,000)
GROSS TOTAL	\$ 25,978,022.10	\$ 29,070,000	\$ 134,203,000	\$ 115,957,000	\$ 115,957,000	\$ (18,246,000)
NET TOTAL	\$ 25,978,022.10	\$ 29,070,000	\$ 134,203,000	\$ 115,957,000	\$ 115,957,000	\$ (18,246,000)
NET COUNTY COST	\$ 23,832,116.10	\$ 20,831,000	\$ 116,230,000	\$ 105,984,000	\$ 105,984,000	\$ (10,246,000)
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		PROPERTY MANAGEMENT	

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2013-14 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2012-13 budget appropriated funds for critical repairs at County beaches, parks, water treatment plants at Probation facilities, and roof repairs throughout the County. The 2013-14 Recommended Budget appropriates \$116.0 million for these and other high-priority repairs, maintenance, and accessibility modification needs at County facilities, including Parks, juvenile halls, senior centers, and animal shelters.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	134,203,000	0	17,973,000	116,230,000	0.0
Other Changes					
1. Services and Supplies: Reflects a decrease due to the completion of various repair, maintenance, and accessibility modification projects at various County facilities, including elevators at Hall of Administration, water treatment plants at various juvenile detention facilities, roof repairs at County health facilities, and the completion of maintenance activities at public health centers, community and senior centers, and County parks that were partially funded by the Gap Loan Trust Fund.	(18,176,000)	--	(8,000,000)	(10,176,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2. Other Charges: Reflects a decrease due to the completion of repairs at the Ruth Temple Public Health Center.	(12,000)	--	--	(12,000)	--
3. Other Financing Uses: Reflects a decrease due to transfers of civic arts funds.	(58,000)	--	--	(58,000)	--
Total Changes	(18,246,000)	0	(8,000,000)	(10,246,000)	0.0
2013-14 Recommended Budget	115,957,000	0	9,973,000	105,984,000	0.0

Unmet Needs

During FY 2012-13, departments identified additional deferred maintenance needs with an estimated total cost of \$99.5 million. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, heating, ventilating and air conditioning units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 5,614,898.78	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 6,133,153.69	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
CAPITAL ASSETS - EQUIPMENT	9,360.98	0	0	0	0	0
GROSS TOTAL	\$ 6,142,514.67	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
INTRAFUND TRANSFERS	(443,790.95)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	\$ 5,698,723.72	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
NET COUNTY COST	\$ 83,824.94	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

2013-14 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the 2007 Southern California Wildfires, the 2008 California Wildfires (Sesnon and Sayre), the 2010 Severe Winter Storms, the 2010 Crown Fire, and the December 2010 Winter Storms. It also includes contingency appropriation for emergency and post-emergency responses, the addition to restoration of buildings and property, pending reimbursement from appropriate governmental agencies and insurance companies.

The 2013-14 Recommended Budget reflects the potential need for appropriate revenues from federal and State agencies in the event of a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during the aforementioned disasters.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$1,601,571,000.00	\$ 1,565,502,000	\$ 1,565,502,000	\$ 1,180,310,000	\$ 1,180,310,000	\$ (385,192,000)
CANCEL OBLIGATED FUND BAL	415,795,650.00	197,409,000	180,930,000	51,998,000	51,998,000	(128,932,000)
PROPERTY TAXES - REGULAR ROLL	3,764,333,337.44	3,780,625,000	3,778,085,000	3,946,501,000	3,946,501,000	168,416,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	36,028,628.62	36,821,000	36,821,000	37,882,000	37,882,000	1,061,000
OTHER REVENUE	35,378,029.77	14,167,000	11,166,000	14,734,000	14,734,000	3,568,000
TOTAL FINANCING SOURCES	\$5,853,106,645.83	\$ 5,594,524,000	\$ 5,572,504,000	\$ 5,231,425,000	\$ 5,231,425,000	\$ (341,079,000)
FINANCING USES						
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	\$ 0.00	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0	\$ (10,000,000)
COMMITTED	213,352,000.00	184,378,000	184,378,000	0	0	(184,378,000)
OTHER	48,641,542.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 261,993,542.00	\$ 194,378,000	\$ 194,378,000	\$ 0	\$ 0	\$ (194,378,000)
TOTAL FINANCING USES	\$ 261,993,542.00	\$ 194,378,000	\$ 194,378,000	\$ 0	\$ 0	\$ (194,378,000)
OTHER REVENUE DETAIL						
ERAF TAX REVENUE	\$ 10,788,017.14	\$ 14,167,000	\$ 11,166,000	\$ 14,734,000	\$ 14,734,000	\$ 3,568,000
OTHER STATE - IN-LIEU TAXES	213,689.47	0	0	0	0	0
OTHER TAXES	8,191,720.50	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	16,184,602.66	0	0	0	0	0
TOTAL REVENUE	\$ 35,378,029.77	\$ 14,167,000	\$ 11,166,000	\$ 14,734,000	\$ 14,734,000	\$ 3,568,000

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2013-14 Budget Message

The 2013-14 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budgetary planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2012-13 from County revenues exceeding expenditures (fund balance available), the cancellation of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require

expenditure reductions or the identification of additional financing. The recommended fund balance available of \$1,180.3 million is comprised of the following:

- \$151.3 million from General Fund operations;
- \$509.1 million of unused FY 2012-13 Capital Projects funds carried over to FY 2013-14 for the completion of various projects and refurbishment needs;
- \$97.9 million of unused FY 2012-13 Extraordinary Maintenance funds carried over to FY 2013-14 for major repairs and maintenance of County facilities and assets;
- \$54.6 million of unused FY 2012-13 Project and Facility Development funds carried over to FY 2013-14 for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;

- \$233.3 million of unused FY 2012-13 Provisional Financing Uses funds carried over to FY 2013-14 primarily for the Departments of Children and Family Services, Probation, Health Services for Community Partners, Military and Veterans for Patriotic Hall, Sheriff, Auditor-Controller, Agricultural Commissioner/Weights and Measures for a database upgrade, Beaches and Harbors for the Electrical Vault Replacement and Board of Supervisors, the eProperty Tax Project, Grand Park maintenance, Information Technology Shared Services, 2-1-1 Information Line and economic reserves;
- \$50.6 million of unused FY 2012-13 Board of Supervisors funds carried over to FY 2013-14 for various community programs;
- \$37.9 million of unused FY 2012-13 Homeless and Housing Program funds carried over to FY 2013-14 for Homeless Prevention Initiative projects;
- \$26.4 million of unused FY 2012-13 Children and Family Services funds carried over to FY 2013-14 for the Promoting Safe and Stable Families (PSSF) Prevention Initiative Demonstration Project and the Katie A. Settlement Agreement;
- \$13.2 million of unused FY 2012-13 funds carried over for the Los Angeles Regional Interoperable Communications System (LA-RICS);
- \$5.3 million of unused FY 2012-13 Department of Public Social Services funds carried over to FY 2013-14 for General Relief enhancements, the Volunteer Income Tax Assistance (VITA) project and the LEADER Replacement System; and
- \$0.7 million of unused FY 2012-13 Public Health funds carried over for methamphetamine treatment.

The use of obligated fund balance of \$52.0 million that had been committed for the following:

- \$49.2 million Committed for Health Services Tobacco Settlement for health-related costs; and
- \$2.8 million Committed for Capital Projects and Extraordinary Maintenance to fund various District improvements for priority capital needs.

Property Tax revenues reflect a net increase of \$173.1 million from the FY 2012-13 Final Adopted Budget. The increase includes \$109.5 million due to a projected increase in assessed valuation based on the Assessor's preliminary forecast; \$3.6 million in sales tax (Triple Flip) revenue as a result of anticipated increases in taxable sales in the County; and \$60 million in revenue related to the County's General Fund share of the redistributed property tax revenue resulting from the Redevelopment Dissolution Act (ABx1 26) enacted in February 2012. Property tax revenues include in-lieu Vehicle License Fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended Property Tax revenue changes are comprised of the following:

- \$168.4 million increase in the Regular Roll;
- \$1.1 million increase in the Supplemental Roll; and
- \$3.6 million increase related to the taxable sales in the County and the dollar for dollar swap of sales tax revenue with Educational Revenue Augmentation Fund (ERAF) property tax revenue (Triple Flip).

Financing Uses

Obligated fund balance may be restricted, committed or assigned for specific needs including future legal or contractual obligations. There are no financing uses in 2013-14.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 81,340,000.00	\$ 46,810,000	\$ 46,810,000	\$ 34,461,000	\$ 34,461,000	\$ (12,349,000)
CANCEL OBLIGATED FUND BAL	23,719,404.00	35,299,000	34,382,000	4,448,000	4,448,000	(29,934,000)
PROPERTY TAXES	545,111,963.45	545,957,000	548,738,000	562,827,000	562,827,000	14,089,000
SPECIAL ASSESSMENTS	3,783.33	9,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	73,792,834.41	75,681,000	75,257,000	77,191,000	77,191,000	1,934,000
OTHER REVENUE	241,387,168.91	248,757,000	250,254,000	241,266,000	241,266,000	(8,988,000)
TOTAL FINANCING SOURCES	\$ 965,355,154.10	\$ 952,513,000	\$ 955,449,000	\$ 920,201,000	\$ 920,201,000	\$ (35,248,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 740,840,917.25	\$ 764,684,000	\$ 779,402,000	\$ 796,532,000	\$ 796,532,000	\$ 17,130,000
SERVICES & SUPPLIES	108,124,484.43	106,046,000	130,699,000	116,833,000	116,833,000	(13,866,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	108,124,484.43	106,046,000	123,699,000	109,833,000	109,833,000	(13,866,000)
OTHER CHARGES	1,689,598.83	3,571,000	6,091,000	6,756,000	6,756,000	665,000
CAPITAL ASSETS - EQUIPMENT	20,974,311.17	18,521,000	21,027,000	6,206,000	6,206,000	(14,821,000)
OTHER FINANCING USES	17,686,000.00	4,815,000	4,815,000	874,000	874,000	(3,941,000)
GROSS TOTAL	\$ 889,315,311.68	\$ 897,637,000	\$ 935,034,000	\$ 920,201,000	\$ 920,201,000	\$ (14,833,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	(20,415,000)
TOTAL OBLIGATED FUND BAL	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	(20,415,000)
TOTAL FINANCING USES	\$ 918,544,311.68	\$ 918,052,000	\$ 955,449,000	\$ 920,201,000	\$ 920,201,000	\$ (35,248,000)
 BUDGETED POSITIONS	 4,524.0	 4,572.0	 4,572.0	 4,580.0	 4,580.0	 8.0
 FUND	FUNCTION					
FIRE DEPARTMENT	PUBLIC PROTECTION					
	ACTIVITY					
	FIRE PROTECTION					

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2013-14 Budget Message

The Fire Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services. The Department continues to experience an imbalance between ongoing revenues and costs, primarily due

to increased costs for employee benefits. With the continuation of cost containments, increased efficiencies, use of one-time funds, and the recently approved special tax increase by the Board, the Department will sustain the current level of emergency staffing and essential support services, and meet increases in retirement, workers' compensation, Choices, and other employee benefit costs in FY 2013-14. In addition, the 2013-14 Recommended Budget includes 3.0 positions as part of the establishment of the Leadership and Professional Standards Bureau as well as 5.0 positions considered essential to support increased service demands and adequately support existing service levels.

Critical/Strategic Planning Initiatives

The Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra, in neighboring Orange County. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline, to protect millions of annual beach visitors, and over one million housing units. The Fire Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural and manmade disasters in Southern California.

The Department's Strategic Plan, published in September 2012, focuses on integrating technology into our profession, enhancing transparency and accountability, addressing risk management issues, and ensuring the welfare of our workforce. Additional emphasis will be placed on human factors, such as cultural diversity, sensitivity, inclusiveness, workforce development, and effective communication.

The Department's 2013-14 Recommended Budget includes funding for initiatives in-line with the following departmental strategic planning efforts:

- Delivering Exemplary Emergency Services (converting Engine 92 into an Assessment Engine which can provide advanced life support thereby, reducing on-scene squad time);
- Ensuring Financial Stability and Accountability (a new position to improve the grant claiming process);
- Strengthening the Department's Infrastructure (a fiber optics bandwidth system, computer hardware support, wastewater testing at various camps, replacement engines for rescue boats, a core switching upgrade as part of Phase III of the infrastructure upgrade project, replacement of a 38-year-old rescue boat, and a new phone system for the Lifeguard operation);
- Automating Systems (development of program code to support electronic forms and workflow); and
- Mitigating Disaster (72-hour sustainability program to ensure that fire stations and Lifeguard headquarters can maintain operations for at least 72 hours after a catastrophic event).

Changes From 2012-13 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2012-13 Final Adopted Budget	955,449,000	955,449,000	4,572.0
<i>New/Expanded Programs</i>			
1. Leadership and Professional Standards Bureau: Reflects the addition of 3.0 positions as part of the establishment of the Leadership and Professional Standards Bureau.	255,000	255,000	3.0
<i>Other Changes</i>			
1. Support Positions: Reflects a net addition of 5.0 positions to adequately support existing service levels and to increase service demands.	320,000	320,000	5.0
2. Unavoidable Costs: Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	6,823,000	6,823,000	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	9,079,000	9,079,000	--
4. Salaries and Employee Benefits: Reflects Board-approved increases in health insurance subsidies.	1,123,000	1,123,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	474,000	474,000	--
6. Other Salaries and Employee Benefits: Reflects adjustments to various salary and employee benefits categories based on future year projections and historical costs.	(1,007,000)	(1,007,000)	--
7. Services and Supplies: Reflects a decrease primarily related to the elimination of one-time funding.	(13,866,000)	(13,866,000)	--
8. Other Charges: Reflects increased settlement costs, offset by a decrease in commercial paper costs for capital projects.	665,000	665,000	--

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
9. Capital Assets: Reflects a decrease in capital asset purchases as part of the Department's plan to minimize costs.	(14,821,000)	(14,821,000)	--
10. Other Financing Uses: Reflects the reduction of Operating Transfers Out to the Department's Capital Project ACO Fund.	(3,941,000)	(3,941,000)	--
11. Committed Fund Balance: Reflects the reduction of one-time committed fund balance for Budget Uncertainties.	(20,415,000)	(20,415,000)	--
12. Position Reclassification: Reflects an increase in appropriation due to position classification adjustments.	63,000	63,000	--
Total Changes	(35,248,000)	(35,248,000)	8.0
2013-14 Recommended Budget	920,201,000	920,201,000	4,580.0

Unmet Needs

The Fire Department's critical needs are financed in the Budget Request. The Department utilizes multi-year fiscal forecast planning to ensure that adequate funding is available to sustain departmental operations. Even though recent budget forecasts indicate that property taxes are increasing slightly, revenue from the local tax base will not keep pace with future salary and employee benefit increases, and infrastructure needs. To partially mitigate this structural imbalance, the Department is continuing its cost containment efforts and use of one-time reserve funds.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 81,340,000.00	\$ 46,810,000	\$ 46,810,000	\$ 34,461,000	\$ 34,461,000	\$ (12,349,000)
CANCEL OBLIGATED FUND BAL	23,719,404.00	35,299,000	34,382,000	4,448,000	4,448,000	(29,934,000)
AUDITING AND ACCOUNTING FEES	2,185,999.31	2,103,000	2,103,000	2,135,000	2,135,000	32,000
BUSINESS LICENSES	779,123.00	1,082,000	1,082,000	1,082,000	1,082,000	0
CHARGES FOR SERVICES - OTHER	159,767,099.97	167,261,000	166,877,000	161,719,000	161,719,000	(5,158,000)
COURT FEES & COSTS	34,950.00	28,000	28,000	28,000	28,000	0
EDUCATIONAL SERVICES	426,556.79	2,369,000	2,369,000	2,369,000	2,369,000	0
ELECTION SERVICES	324.00	1,000	0	0	0	0
ERAF TAX REVENUE	9,658,567.00	0	0	0	0	0
FEDERAL - OTHER	14,988,508.48	3,278,000	15,112,000	5,831,000	5,831,000	(9,281,000)
FORFEITURES & PENALTIES	10,057.25	49,000	49,000	49,000	49,000	0
INTEREST	1,030,453.78	1,000,000	1,500,000	1,000,000	1,000,000	(500,000)
MISCELLANEOUS	863,357.70	823,000	386,000	768,000	768,000	382,000
OTHER GOVERNMENTAL AGENCIES	22,493,266.86	34,339,000	30,028,000	28,523,000	28,523,000	(1,505,000)
OTHER LICENSES & PERMITS	12,174,269.73	12,085,000	11,976,000	12,085,000	12,085,000	109,000
OTHER SALES	10,158.48	29,000	29,000	29,000	29,000	0
OTHER STATE - IN-LIEU TAXES	16,134.05	16,000	16,000	16,000	16,000	0
OTHER TAXES	0.00	7,575,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	4,082,032.49	2,594,000	4,082,000	2,594,000	2,594,000	(1,488,000)
PLANNING & ENGINEERING SERVICES	708,365.00	357,000	455,000	228,000	228,000	(227,000)
PROP TAXES - CURRENT - SECURED	525,447,004.66	519,782,000	520,152,000	533,457,000	533,457,000	13,305,000
PROP TAXES - CURRENT - UNSECURED	18,836,033.88	18,364,000	19,250,000	18,840,000	18,840,000	(410,000)
PROP TAXES - PRIOR - SECURED	(4,123,136.71)	1,155,000	3,874,000	3,874,000	3,874,000	0
PROP TAXES - PRIOR - UNSECURED	(509,566.40)	504,000	0	504,000	504,000	504,000
RENTS & CONCESSIONS	113,046.79	85,000	85,000	85,000	85,000	0
SALE OF CAPITAL ASSETS	234,806.44	297,000	297,000	297,000	297,000	0
SPECIAL ASSESSMENTS	3,783.33	9,000	8,000	8,000	8,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	760,000	1,154,000	12,953,000	12,953,000	11,799,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,637,673.99	4,863,000	4,863,000	4,863,000	4,863,000	0
STATE - OTHER	7,172,417.80	7,763,000	7,763,000	2,189,000	2,189,000	(5,574,000)
SUPPLEMENTAL PROP TAXES - CURRENT	4,885,512.08	5,592,000	4,886,000	5,592,000	5,592,000	706,000
SUPPLEMENTAL PROP TAXES- PRIOR	576,115.94	560,000	576,000	560,000	560,000	(16,000)
TRANSFERS IN	0.00	0	0	2,423,000	2,423,000	2,423,000
VOTER APPROVED SPECIAL TAXES	73,792,834.41	75,681,000	75,257,000	77,191,000	77,191,000	1,934,000
TOTAL FINANCING SOURCES	\$ 965,355,154.10	\$ 952,513,000	\$ 955,449,000	\$ 920,201,000	\$ 920,201,000	\$ (35,248,000)

FINANCING USES

SALARIES & EMPLOYEE BENEFITS

SALARIES & WAGES	\$ 515,096,590.10	\$ 522,655,000	\$ 535,829,000	\$ 536,673,000	\$ 536,673,000	\$ 844,000
CAFETERIA PLAN BENEFITS	56,634,769.52	60,440,000	60,440,000	61,981,000	61,981,000	1,541,000
DEFERRED COMPENSATION BENEFITS	5,936,111.97	10,933,000	13,089,000	11,339,000	11,339,000	(1,750,000)
EMPLOYEE GROUP INS - E/B	5,498,031.55	4,978,000	5,374,000	5,365,000	5,365,000	(9,000)
OTHER EMPLOYEE BENEFITS	311,074.38	376,000	379,000	372,000	372,000	(7,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RETIREMENT - EMP BENEFITS	109,795,615.54	118,099,000	119,412,000	129,100,000	129,100,000	9,688,000
WORKERS' COMPENSATION	47,568,724.19	47,203,000	44,879,000	51,702,000	51,702,000	6,823,000
TOTAL S & E B	740,840,917.25	764,684,000	779,402,000	796,532,000	796,532,000	17,130,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	21,178,192.63	35,752,000	19,800,000	21,141,000	21,141,000	1,341,000
AGRICULTURAL	37,046.52	2,000	44,000	42,000	42,000	(2,000)
CLOTHING & PERSONAL SUPPLIES	913,268.22	417,000	3,007,000	3,036,000	3,036,000	29,000
COMMUNICATIONS	955,265.09	2,109,000	2,245,000	2,151,000	2,151,000	(94,000)
COMPUTING-MAINFRAME	1,495,059.79	1,015,000	1,214,000	1,039,000	1,039,000	(175,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,619,312.46	3,000	242,000	53,000	53,000	(189,000)
COMPUTING-PERSONAL	6,685,218.10	1,761,000	1,870,000	1,787,000	1,787,000	(83,000)
CONTRACTED PROGRAM SERVICES	258,533.90	560,000	247,000	95,000	95,000	(152,000)
FOOD	816,195.38	525,000	576,000	532,000	532,000	(44,000)
HOUSEHOLD EXPENSE	1,428,739.20	569,000	782,000	595,000	595,000	(187,000)
INFORMATION TECHNOLOGY SERVICES	501,504.00	0	926,000	8,000	8,000	(918,000)
INFORMATION TECHNOLOGY-SECURITY	3,458.00	0	0	0	0	0
INSURANCE	3,233,599.90	765,000	3,033,000	3,007,000	3,007,000	(26,000)
MAINTENANCE - BUILDINGS & IMPRV	6,350,560.29	9,116,000	6,970,000	6,691,000	6,691,000	(279,000)
MAINTENANCE - EQUIPMENT	11,602,611.15	10,975,000	11,016,000	10,787,000	10,787,000	(229,000)
MEDICAL DENTAL & LAB SUPPLIES	4,862,943.96	1,976,000	2,621,000	2,466,000	2,466,000	(155,000)
MEMBERSHIPS	38,596.06	36,000	53,000	51,000	51,000	(2,000)
MISCELLANEOUS EXPENSE	(2,537,535.59)	3,000,000	8,981,000	9,712,000	9,712,000	731,000
OFFICE EXPENSE	1,582,784.65	1,483,000	4,456,000	2,884,000	2,884,000	(1,572,000)
PROFESSIONAL SERVICES	3,574,682.60	8,611,000	14,828,000	5,551,000	5,551,000	(9,277,000)
PUBLICATIONS & LEGAL NOTICE	24,423.76	7,000	43,000	5,000	5,000	(38,000)
RENTS & LEASES - BLDG & IMPRV	2,138,486.45	1,945,000	2,512,000	2,496,000	2,496,000	(16,000)
RENTS & LEASES - EQUIPMENT	3,784,842.76	3,349,000	5,587,000	5,271,000	5,271,000	(316,000)
SMALL TOOLS & MINOR EQUIPMENT	3,467,879.69	3,680,000	5,092,000	3,992,000	3,992,000	(1,100,000)
SPECIAL DEPARTMENTAL EXPENSE	376,877.12	1,718,000	883,000	731,000	731,000	(152,000)
TECHNICAL SERVICES	6,824,919.94	3,597,000	5,340,000	4,298,000	4,298,000	(1,042,000)
TELECOMMUNICATIONS	11,792,683.47	1,143,000	14,627,000	14,482,000	14,482,000	(145,000)
TRAINING	584,798.81	139,000	660,000	972,000	972,000	312,000
TRANSPORTATION AND TRAVEL	9,665,545.73	7,928,000	9,170,000	9,092,000	9,092,000	(78,000)
UTILITIES	3,863,990.39	3,865,000	3,874,000	3,866,000	3,866,000	(8,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	108,124,484.43	106,046,000	123,699,000	109,833,000	109,833,000	(13,866,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	200,000.00	0	662,000	0	0	(662,000)
JUDGMENTS & DAMAGES	1,343,445.25	2,009,000	2,009,000	4,030,000	4,030,000	2,021,000
RET-OTHER LONG TERM DEBT	70,396.32	1,485,000	3,343,000	2,649,000	2,649,000	(694,000)
TAXES & ASSESSMENTS	75,757.26	77,000	77,000	77,000	77,000	0
TOTAL OTH CHARGES	1,689,598.83	3,571,000	6,091,000	6,756,000	6,756,000	665,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	16,888.88	0	0	85,000	85,000	85,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	84,000	292,000	0	0	(292,000)
COMPUTERS, MAINFRAME	513,509.44	186,000	186,000	0	0	(186,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	343,392.44	1,268,000	1,262,000	650,000	650,000	(612,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	96,143.62	101,000	94,000	0	0	(94,000)
ELECTRONIC EQUIPMENT	341,184.11	275,000	544,000	0	0	(544,000)
FOOD PREPARATION EQUIPMENT	27,318.33	37,000	38,000	0	0	(38,000)
MACHINERY EQUIPMENT	210,924.73	247,000	254,000	130,000	130,000	(124,000)
MANUFACTURED/PREFABRICATED STRUCTURE	139,880.78	273,000	463,000	0	0	(463,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	129,000	129,000	30,000	30,000	(99,000)
MEDICAL-MINOR EQUIPMENT	29,680.27	193,000	193,000	0	0	(193,000)
NON-MEDICAL LAB/TESTING EQUIP	1,113,392.63	0	75,000	0	0	(75,000)
PARK/RECREATION EQUIPMENT	13,004.07	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	8,799,380.52	3,329,000	3,852,000	300,000	300,000	(3,552,000)
VEHICLES & TRANSPORTATION EQUIPMENT	9,329,611.35	11,690,000	12,536,000	4,336,000	4,336,000	(8,200,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	709,000	1,109,000	675,000	675,000	(434,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	20,974,311.17	18,521,000	21,027,000	6,206,000	6,206,000	(14,821,000)
TOTAL CAPITAL ASSETS	20,974,311.17	18,521,000	21,027,000	6,206,000	6,206,000	(14,821,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	17,686,000.00	4,815,000	4,815,000	874,000	874,000	(3,941,000)
TOTAL OTH FIN USES	17,686,000.00	4,815,000	4,815,000	874,000	874,000	(3,941,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	\$ (20,415,000)
TOTAL OBLIGATED FUND BAL	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	\$ (20,415,000)
TOTAL FINANCING USES	\$ 918,544,311.68	\$ 918,052,000	\$ 955,449,000	\$ 920,201,000	\$ 920,201,000	\$ (35,248,000)
BUDGETED POSITIONS						
	4,524.0	4,572.0	4,572.0	4,580.0	4,580.0	8.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 54,794.24	\$ 85,000	\$ 81,000	\$ 81,000	\$ 81,000	\$ 0
TOTAL FINANCING SOURCES	\$ 54,794.24	\$ 85,000	\$ 81,000	\$ 81,000	\$ 81,000	\$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 14,167,552.00	\$ 14,555,000	\$ 15,218,000	\$ 14,675,000	\$ 14,675,000	\$ (543,000)
SERVICES & SUPPLIES	4,225,831.94	4,163,000	4,576,000	4,277,000	4,277,000	(299,000)
CAPITAL ASSETS - EQUIPMENT	40,450.50	94,000	94,000	0	0	(94,000)
GROSS TOTAL	\$ 18,433,834.44	\$ 18,812,000	\$ 19,888,000	\$ 18,952,000	\$ 18,952,000	\$ (936,000)
TOTAL FINANCING USES	\$ 18,433,834.44	\$ 18,812,000	\$ 19,888,000	\$ 18,952,000	\$ 18,952,000	\$ (936,000)
BUDGETED POSITIONS	212.0	214.0	214.0	209.0	209.0	(5.0)
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	\$ 192,533.34	\$ 545,000	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	192,533.34	545,000	0	0	0	0
GROSS TOTAL	\$ 192,533.34	\$ 545,000	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 192,533.34	\$ 545,000	\$ 0	\$ 0	\$ 0	\$ 0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 12,048,117.63	\$ 8,862,000	\$ 16,956,000	\$ 7,671,000	\$ 7,671,000	\$ (9,285,000)
TOTAL FINANCING SOURCES	\$ 12,048,117.63	\$ 8,862,000	\$ 16,956,000	\$ 7,671,000	\$ 7,671,000	\$ (9,285,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 20,214,143.28	\$ 21,492,000	\$ 25,772,000	\$ 19,576,000	\$ 19,576,000	\$ (6,196,000)
SERVICES & SUPPLIES	7,667,954.46	10,312,000	18,615,000	6,344,000	6,344,000	(12,271,000)
CAPITAL ASSETS - EQUIPMENT	5,660,032.56	949,000	2,921,000	0	0	(2,921,000)
GROSS TOTAL	\$ 33,542,130.30	\$ 32,753,000	\$ 47,308,000	\$ 25,920,000	\$ 25,920,000	\$ (21,388,000)
TOTAL FINANCING USES	\$ 33,542,130.30	\$ 32,753,000	\$ 47,308,000	\$ 25,920,000	\$ 25,920,000	\$ (21,388,000)
BUDGETED POSITIONS	195.0	200.0	200.0	143.0	143.0	(57.0)
FUND	FUNCTION					
FIRE DEPARTMENT	PUBLIC PROTECTION					
	ACTIVITY					
	FIRE PROTECTION					

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 81,340,000.00	\$ 46,810,000	\$ 46,810,000	\$ 34,461,000	\$ 34,461,000	\$ (12,349,000)
CANCEL OBLIGATED FUND BAL	23,719,404.00	35,299,000	34,382,000	4,448,000	4,448,000	(29,934,000)
PROPERTY TAXES	545,111,963.45	545,957,000	548,738,000	562,827,000	562,827,000	14,089,000
SPECIAL ASSESSMENTS	(81.67)	1,000	0	0	0	0
VOTER APPROVED SPECIAL TAXES	73,792,834.41	75,681,000	75,257,000	77,191,000	77,191,000	1,934,000
OTHER REVENUE	44,881,105.47	53,199,000	43,301,000	42,192,000	42,192,000	(1,109,000)
TOTAL FINANCING SOURCES	\$ 768,845,225.66	\$ 756,947,000	\$ 748,488,000	\$ 721,119,000	\$ 721,119,000	\$ (27,369,000)
FINANCING USES						
SERVICES & SUPPLIES	\$ 20,045,275.90	\$ 19,519,000	\$ 20,537,000	\$ 20,985,000	\$ 20,985,000	\$ 448,000
OTHER CHARGES	1,411,202.51	2,086,000	2,086,000	4,107,000	4,107,000	2,021,000
OTHER FINANCING USES	2,459,000.00	0	0	0	0	0
GROSS TOTAL	\$ 23,915,478.41	\$ 21,605,000	\$ 22,623,000	\$ 25,092,000	\$ 25,092,000	\$ 2,469,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	(20,415,000)
TOTAL OBLIGATED FUND BAL	\$ 29,229,000.00	\$ 20,415,000	\$ 20,415,000	\$ 0	\$ 0	(20,415,000)
TOTAL FINANCING USES	\$ 53,144,478.41	\$ 42,020,000	\$ 43,038,000	\$ 25,092,000	\$ 25,092,000	\$ (17,946,000)
FUND	FUNCTION					
FIRE DEPARTMENT	PUBLIC PROTECTION					
	ACTIVITY					
	FIRE PROTECTION					

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 18,867,530.35	\$ 19,238,000	\$ 19,229,000	\$ 18,603,000	\$ 18,603,000	\$ (626,000)
TOTAL FINANCING SOURCES	\$ 18,867,530.35	\$ 19,238,000	\$ 19,229,000	\$ 18,603,000	\$ 18,603,000	\$ (626,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 13,191,888.06	\$ 13,649,000	\$ 16,754,000	\$ 17,073,000	\$ 17,073,000	\$ 319,000
SERVICES & SUPPLIES	596,258.34	1,041,000	1,076,000	528,000	528,000	(548,000)
GROSS TOTAL	\$ 13,788,146.40	\$ 14,690,000	\$ 17,830,000	\$ 17,601,000	\$ 17,601,000	\$ (229,000)
TOTAL FINANCING USES	\$ 13,788,146.40	\$ 14,690,000	\$ 17,830,000	\$ 17,601,000	\$ 17,601,000	\$ (229,000)
BUDGETED POSITIONS	145.0	145.0	145.0	145.0	145.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 7,868,000	\$ 7,868,000	\$ 7,868,000
SERVICES & SUPPLIES	0.00	0	0	2,707,000	2,707,000	2,707,000
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 10,575,000	\$ 10,575,000	\$ 10,575,000
TOTAL FINANCING USES	\$ 0.00	\$ 0	\$ 0	\$ 10,575,000	\$ 10,575,000	\$ 10,575,000
BUDGETED POSITIONS	0.0	0.0	0.0	70.0	70.0	70.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 32,907,285.28	\$ 33,954,000	\$ 34,121,000	\$ 34,458,000	\$ 34,458,000	\$ 337,000
TOTAL FINANCING SOURCES	\$ 32,907,285.28	\$ 33,954,000	\$ 34,121,000	\$ 34,458,000	\$ 34,458,000	\$ 337,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 32,815,711.35	\$ 33,829,000	\$ 35,986,000	\$ 36,494,000	\$ 36,494,000	\$ 508,000
SERVICES & SUPPLIES	2,093,250.80	2,093,000	2,116,000	2,210,000	2,210,000	94,000
OTHER CHARGES	8,000.00	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	22,758.87	704,000	1,104,000	1,129,000	1,129,000	25,000
GROSS TOTAL	\$ 34,939,721.02	\$ 36,626,000	\$ 39,206,000	\$ 39,833,000	\$ 39,833,000	\$ 627,000
TOTAL FINANCING USES	\$ 34,939,721.02	\$ 36,626,000	\$ 39,206,000	\$ 39,833,000	\$ 39,833,000	\$ 627,000
BUDGETED POSITIONS	286.0	286.0	286.0	286.0	286.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 124,863,510.98	\$ 125,628,000	\$ 128,965,000	\$ 128,039,000	\$ 128,039,000	\$ (926,000)
TOTAL FINANCING SOURCES	\$ 124,863,510.98	\$ 125,628,000	\$ 128,965,000	\$ 128,039,000	\$ 128,039,000	\$ (926,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 590,787,805.73	\$ 608,498,000	\$ 609,546,000	\$ 623,359,000	\$ 623,359,000	\$ 13,813,000
SERVICES & SUPPLIES	22,610,608.76	22,919,000	26,203,000	25,813,000	25,813,000	(390,000)
CAPITAL ASSETS - EQUIPMENT	341,917.35	142,000	160,000	410,000	410,000	250,000
OTHER FINANCING USES	874,000.00	874,000	874,000	874,000	874,000	0
GROSS TOTAL	\$ 614,614,331.84	\$ 632,433,000	\$ 636,783,000	\$ 650,456,000	\$ 650,456,000	\$ 13,673,000
TOTAL FINANCING USES	\$ 614,614,331.84	\$ 632,433,000	\$ 636,783,000	\$ 650,456,000	\$ 650,456,000	\$ 13,673,000
BUDGETED POSITIONS	3,106.0	3,118.0	3,118.0	3,118.0	3,118.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	\$ 3,865.00	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 0
OTHER REVENUE	6,289,976.92	6,293,000	6,389,000	8,755,000	8,755,000	2,366,000
TOTAL FINANCING SOURCES	\$ 6,293,841.92	\$ 6,301,000	\$ 6,397,000	\$ 8,763,000	\$ 8,763,000	\$ 2,366,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 34,461,154.46	\$ 35,916,000	\$ 36,504,000	\$ 37,139,000	\$ 37,139,000	\$ 635,000
SERVICES & SUPPLIES	460,005.69	465,000	616,000	611,000	611,000	(5,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	80,000	80,000	80,000
GROSS TOTAL	\$ 34,921,160.15	\$ 36,381,000	\$ 37,120,000	\$ 37,830,000	\$ 37,830,000	\$ 710,000
TOTAL FINANCING USES	\$ 34,921,160.15	\$ 36,381,000	\$ 37,120,000	\$ 37,830,000	\$ 37,830,000	\$ 710,000
BUDGETED POSITIONS	247.0	247.0	247.0	247.0	247.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 1,474,848.04	\$ 1,498,000	\$ 1,212,000	\$ 1,467,000	\$ 1,467,000	\$ 255,000
TOTAL FINANCING SOURCES	\$ 1,474,848.04	\$ 1,498,000	\$ 1,212,000	\$ 1,467,000	\$ 1,467,000	\$ 255,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 35,202,662.37	\$ 36,745,000	\$ 39,622,000	\$ 40,348,000	\$ 40,348,000	\$ 726,000
SERVICES & SUPPLIES	50,232,765.20	44,989,000	49,960,000	46,358,000	46,358,000	(3,602,000)
OTHER CHARGES	270,396.32	1,485,000	4,005,000	2,649,000	2,649,000	(1,356,000)
CAPITAL ASSETS - EQUIPMENT	14,909,151.89	16,632,000	16,748,000	4,587,000	4,587,000	(12,161,000)
OTHER FINANCING USES	14,353,000.00	3,941,000	3,941,000	0	0	(3,941,000)
GROSS TOTAL	\$ 114,967,975.78	\$ 103,792,000	\$ 114,276,000	\$ 93,942,000	\$ 93,942,000	\$ (20,334,000)
TOTAL FINANCING USES	\$ 114,967,975.78	\$ 103,792,000	\$ 114,276,000	\$ 93,942,000	\$ 93,942,000	\$ (20,334,000)
BUDGETED POSITIONS	333.0	362.0	362.0	362.0	362.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
GROSS TOTAL	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
NET TOTAL	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
NET COUNTY COST	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000

FUND
GENERAL FUNDFUNCTION
PUBLIC PROTECTIONACTIVITY
OTHER PROTECTION**Mission Statement**

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2013-14 Budget Message

The Fire Department - Lifeguard Budget provides funding for lifeguard services at County-operated beaches that are the responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2013-14 Recommended Budget reflects a net increase of \$429,000 comprised of \$473,000 in one-time funding for the purchase of a new rescue boat; \$429,000 for various employee benefit adjustments; partially offset by a decrease of \$473,000 in one-time funding for FY 2012-13.

Critical/Strategic Planning Initiatives

The Fire Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra, in neighboring Orange County. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline, to protect millions of annual beach visitors, and over one million housing units. The Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural and manmade disasters in Southern California.

The Department's Strategic Plan, published in September 2012, focuses on integrating technology into its profession, enhancing transparency and accountability, addressing risk management issues, and ensuring the welfare of its workforce. Additional emphasis will be placed on human factors, such as cultural diversity, sensitivity, inclusiveness, workforce development, and effective communication.

The Department's 2013-14 Recommended Budget includes funding for initiatives in-line with the following departmental strategic planning efforts:

- Delivering Exemplary Emergency Services (converting Engine 92 into an Assessment Engine which can provide advanced life support thereby, reducing on-scene squad time);
- Ensuring Financial Stability and Accountability (a new position to improve the grant claiming process);
- Strengthening the Department's Infrastructure (a fiber optics bandwidth system, computer hardware support, wastewater testing at various camps, replacement engines for rescue boats, a core switching upgrade as part of Phase III of the infrastructure upgrade project, and replacement of a 38 year old rescue boat);
- Automating Systems (development of program code to support electronic forms and workflow); and
- Mitigating Disaster (72-hour sustainability program to ensure that fire stations and Lifeguard headquarters can maintain operations for at least 72 hours after a catastrophic event).

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	26,514,000	0	0	26,514,000	0.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	118,000	--	--	118,000	--
2. Retirement: Reflects an increase due to prior-year losses in Los Angeles County Employee Retirement Association's investment portfolio and revised investment return assumptions.	311,000	--	--	311,000	--
3. New Rescue Boat: Reflects one-time funding for the purchase of a rescue boat.	473,000	--	--	473,000	--
4. Deletion of One-Time Funding: Reflects the deletion of one-time funding for FY 2012-13.	(473,000)	--	--	(473,000)	--
Total Changes	429,000	0	0	429,000	0.0
2013-14 Recommended Budget	26,943,000	0	0	26,943,000	0.0

Unmet Needs

The Lifeguard Official Budget Request includes funding for the fiscal years 2009-10 and 2010-11 countywide curtailments of \$1.5 million and \$1.6 million, respectively, and the costs for medical examinations associated with Fitness for Life bonuses of \$106,000. It also includes unfunded costs for fiscal years 2012-13 and 2013-14 in the amount of \$1.1 million for various salaries and employee benefits. In addition, the unmet needs also include \$347,000 in unfunded costs for a new phone system, replacement generators, replacement personal watercraft, a 72-hour Sustainability Cache, and replacement engines for inflatable rescue boats. This results in a total unmet need of \$4.7 million and an Official Budget Request of \$31.7 million.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	\$ 0.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
TECHNICAL SERVICES	25,630,000.00	0	0	0	0	0
TOTAL S & S	25,630,000.00	26,514,000	26,514,000	31,657,000	26,943,000	429,000
GROSS TOTAL	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
NET TOTAL	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000
NET COUNTY COST	\$ 25,630,000.00	\$ 26,514,000	\$ 26,514,000	\$ 31,657,000	\$ 26,943,000	\$ 429,000

Departmental Program Summary

1. Emergency Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	690,289,000	690,289,000	3,404.0
<i>Less Administration</i>	--	--	--
Net Program Costs	690,289,000	690,289,000	3,404.0

Authority: Mandated program – County Charter, Article IV, Section 24 1/3 (a) through (j) and County Code, Section 2.20.

The Emergency Services program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

2. Preventive Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	55,431,000	55,431,000	392.0
<i>Less Administration</i>	--	--	--
Net Program Costs	55,431,000	55,431,000	392.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The Prevention Services program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

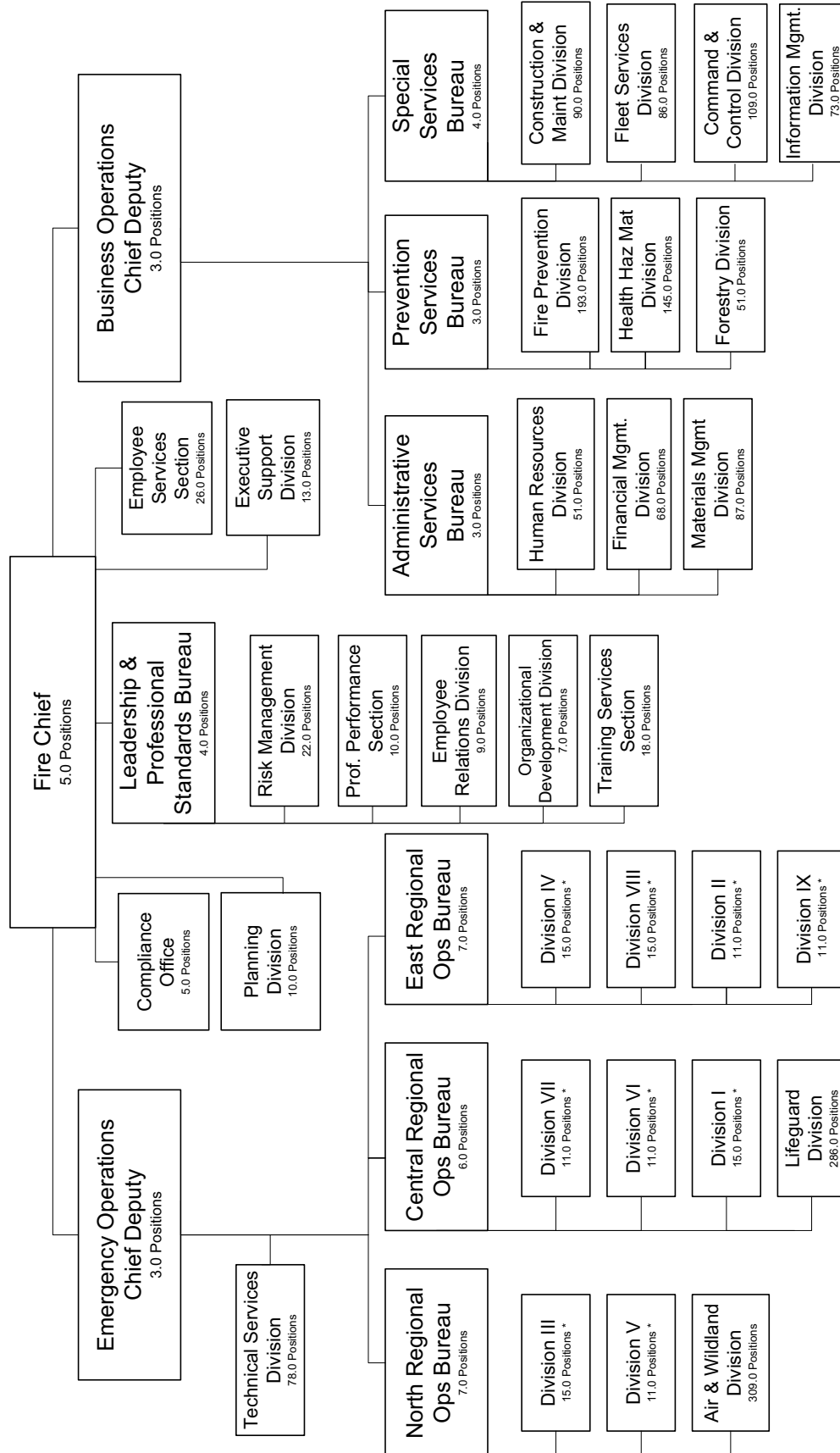
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	174,481,000	174,481,000	784.0
<i>Less Administration</i>	--	--	--
Net Program Costs	174,481,000	174,481,000	784.0

Authority: Non-mandated, discretionary program.

The Business Services program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Net Program Costs	920,201,000	920,201,000	4,580.0

LOS ANGELES COUNTY FIRE DEPARTMENT
DARYL L. OSBY, Fire Chief, Forester and Fire Warden
2013-14 Recommended Budget Positions = 4,580.0



* Includes 2,674 Emergency Field Personnel Positions.

Grand Jury

Gloria M. Gomez, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 27,461.48	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 5,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 531,062.62	\$ 567,000	\$ 573,000	\$ 580,000	\$ 580,000	\$ 7,000
SERVICES & SUPPLIES	1,007,579.70	1,090,000	1,198,000	1,216,000	1,216,000	18,000
OTHER CHARGES	0.00	13,000	13,000	0	0	(13,000)
GROSS TOTAL	\$ 1,538,642.32	\$ 1,670,000	\$ 1,784,000	\$ 1,796,000	\$ 1,796,000	\$ 12,000
NET TOTAL	\$ 1,538,642.32	\$ 1,670,000	\$ 1,784,000	\$ 1,796,000	\$ 1,796,000	\$ 12,000
NET COUNTY COST	\$ 1,511,180.84	\$ 1,655,000	\$ 1,769,000	\$ 1,776,000	\$ 1,776,000	\$ 7,000

BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0
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FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$7,000 primarily due to an increase in Board-approved employee benefits.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of Los Angeles County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	1,784,000	0	15,000	1,769,000	5.0
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	7,000	--	--	7,000	--
2. Retiree Health: Reflects a projected increase in retiree health insurance premiums fully offset by a decrease in MegaFlex expenses.	--	--	--	--	--
3. Miscellaneous Adjustment: Reflects an increase in services and supplies fully offset by an increase in miscellaneous revenue to properly align actuals with budgeted revenue.	5,000	--	5,000	--	--
4. Realignment of Expenses: Reflects an increase in services and supplies fully offset by a decrease in other charges to properly align actual expenditures with budgeted appropriation.	--	--	--	--	--
Total Changes	12,000	0	5,000	7,000	0.0
2013-14 Recommended Budget	1,796,000	0	20,000	1,776,000	5.0

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	\$ 27,461.48	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 5,000
TOTAL REVENUE	\$ 27,461.48	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 5,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 365,137.40	\$ 365,000	\$ 365,000	\$ 365,000	\$ 365,000	\$ 0
CAFETERIA PLAN BENEFITS	64,641.25	75,000	81,000	79,000	79,000	(2,000)
DEFERRED COMPENSATION BENEFITS	9,111.45	15,000	15,000	15,000	15,000	0
EMPLOYEE GROUP INS - E/B	12,699.20	17,000	17,000	17,000	17,000	0
OTHER EMPLOYEE BENEFITS	627.00	0	0	0	0	0
RETIREMENT - EMP BENEFITS	78,846.32	94,000	94,000	103,000	103,000	9,000
WORKERS' COMPENSATION	0.00	1,000	1,000	1,000	1,000	0
TOTAL S & E B	531,062.62	567,000	573,000	580,000	580,000	7,000
SERVICES & SUPPLIES						
COMMUNICATIONS	5,000.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	537,367.52	600,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	19,667.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	83,878.46	38,000	38,000	43,000	43,000	5,000
PROFESSIONAL SERVICES	243,018.14	278,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	25,000.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	1,125.56	12,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	8,000	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,992.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	6,579.20	9,000	9,000	9,000	9,000	0
TRAINING	4,400.00	6,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	84.20	0	22,000	22,000	22,000	0
UTILITIES	77,467.62	71,000	71,000	84,000	84,000	13,000
TOTAL S & S	1,007,579.70	1,090,000	1,198,000	1,216,000	1,216,000	18,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	0.00	13,000	13,000	0	0	(13,000)
TOTAL OTH CHARGES	0.00	13,000	13,000	0	0	(13,000)
GROSS TOTAL	\$ 1,538,642.32	\$ 1,670,000	\$ 1,784,000	\$ 1,796,000	\$ 1,796,000	\$ 12,000
NET TOTAL	\$ 1,538,642.32	\$ 1,670,000	\$ 1,784,000	\$ 1,796,000	\$ 1,796,000	\$ 12,000
NET COUNTY COST	\$ 1,511,180.84	\$ 1,655,000	\$ 1,769,000	\$ 1,776,000	\$ 1,776,000	\$ 7,000
 BUDGETED POSITIONS	 5.0	 5.0	 5.0	 5.0	 5.0	 0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	756,000	--	--	756,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	756,000	--	--	756,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	544,000	--	--	544,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	544,000	--	--	544,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

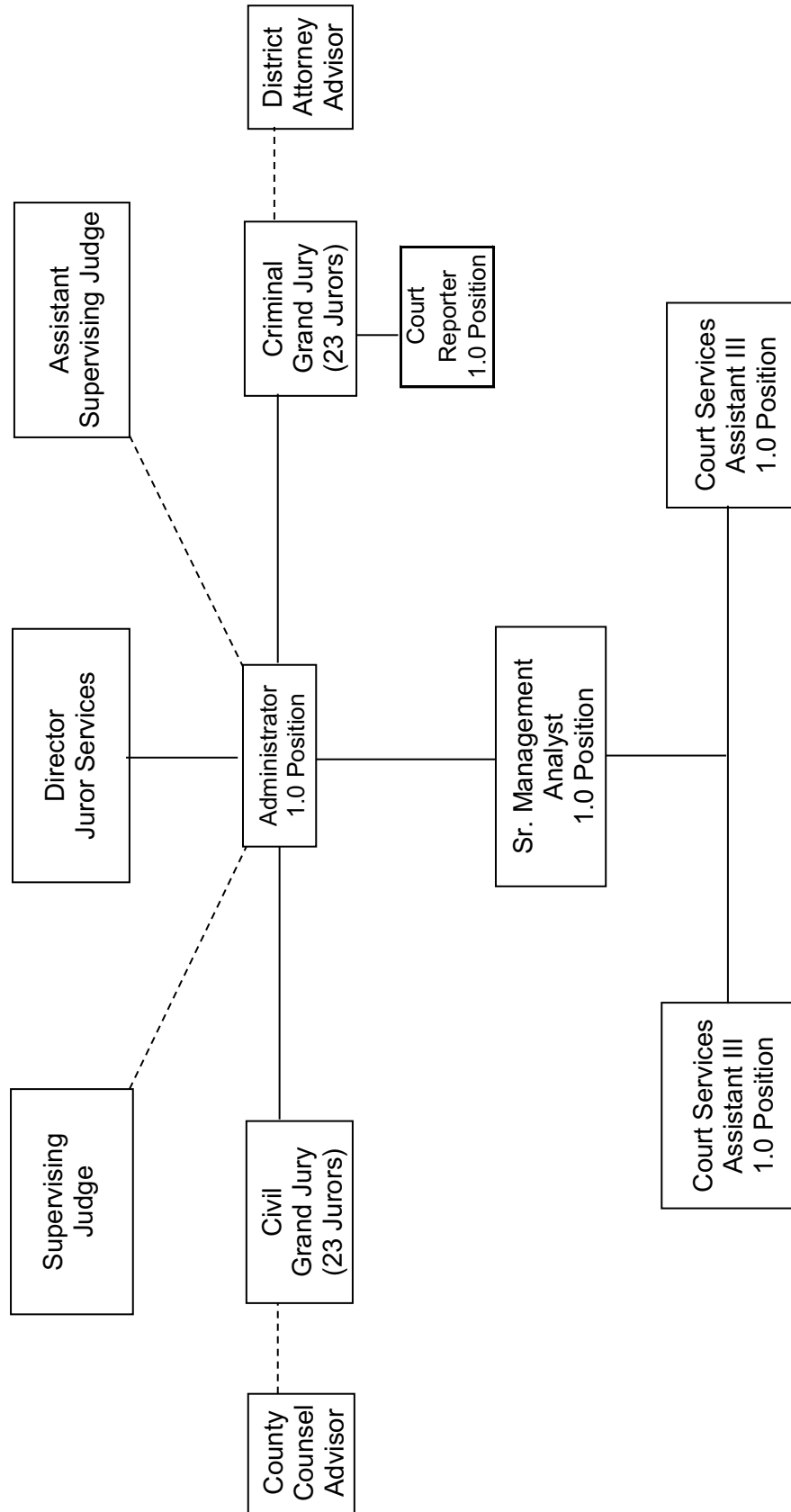
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	496,000	--	20,000	476,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	496,000	--	20,000	476,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,796,000	0	20,000	1,776,000	5.0

GRAND JURY
Juror Services Division
Gloria M. Gomez, Director
FY 2013-14 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 513,000	\$ 513,000	\$ 655,000	\$ 660,000	\$ 147,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 1,500,002.00	\$ 3,313,000	\$ 3,313,000	\$ 5,001,000	\$ 4,448,000	\$ 1,135,000
GROSS TOTAL	\$ 1,500,002.00	\$ 3,313,000	\$ 3,313,000	\$ 5,001,000	\$ 4,448,000	\$ 1,135,000
NET TOTAL	\$ 1,500,002.00	\$ 3,313,000	\$ 3,313,000	\$ 5,001,000	\$ 4,448,000	\$ 1,135,000
NET COUNTY COST	\$ 1,500,002.00	\$ 2,800,000	\$ 2,800,000	\$ 4,346,000	\$ 3,788,000	\$ 988,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

public-private partnerships, the 2013-14 Recommended Budget provides County funds to maintain and operate Grand Park.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase of \$988,000 in NCC primarily for full-year funding for building and grounds maintenance, custodial, security, and programming requirements for Grand Park. Consistent with established contractual obligations and demonstrating a commitment to

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by assuring open spaces for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	3,313,000	0	513,000	2,800,000	0.0
Other Changes					
1. Public Programs: Reflects funding to sustain programming for public enjoyment.	847,000	--	147,000	700,000	--
2. Services and Supplies: Reflects full-year funding for building and grounds maintenance, custodial, security, and operational costs	288,000	--	--	288,000	--
Total Changes	1,135,000	0	147,000	988,000	0.0
2013-14 Recommended Budget	4,448,000	0	660,000	3,788,000	0.0

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 0
RENTS & CONCESSIONS	0.00	433,000	433,000	575,000	580,000	147,000
TOTAL REVENUE	\$ 0.00	\$ 513,000	\$ 513,000	\$ 655,000	\$ 660,000	\$ 147,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 432,000	\$ 432,000	\$ 1,567,000	\$ 1,279,000	\$ 847,000
INSURANCE	0.00	100,000	100,000	100,000	100,000	0
MAINTENANCE - BUILDINGS & IMPRV	0.00	493,000	493,000	493,000	781,000	288,000
MISCELLANEOUS EXPENSE	0.00	960,000	960,000	960,000	960,000	0
RENTS & LEASES - BLDG & IMPRV	2.00	0	0	0	0	0
TECHNICAL SERVICES	1,500,000.00	1,078,000	1,078,000	1,631,000	1,078,000	0
UTILITIES	0.00	250,000	250,000	250,000	250,000	0
TOTAL S & S	1,500,002.00	3,313,000	3,313,000	5,001,000	4,448,000	1,135,000
GROSS TOTAL	\$ 1,500,002.00	\$ 3,313,000	\$ 3,313,000	\$ 5,001,000	\$ 4,448,000	\$ 1,135,000
NET TOTAL	\$ 1,500,002.00	\$ 3,313,000	\$ 3,313,000	\$ 5,001,000	\$ 4,448,000	\$ 1,135,000
NET COUNTY COST	\$ 1,500,002.00	\$ 2,800,000	\$ 2,800,000	\$ 4,346,000	\$ 3,788,000	\$ 988,000

Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 19,389,038.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
OTHER REVENUE	3,688,749,992.94	3,678,876,000	3,805,170,000	3,952,376,000	3,949,922,000	144,752,000
NET COUNTY COST	663,138,449.68	620,767,000	649,444,000	638,952,000	660,382,000	10,938,000
TOTAL FINANCING SOURCES	\$4,371,277,480.62	\$ 4,327,197,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$1,867,409,998.07	\$ 1,953,323,000	\$ 1,993,500,000	\$ 2,044,704,000	\$ 2,044,380,000	\$ 50,880,000
SERVICES & SUPPLIES	1,597,342,414.48	1,698,300,000	1,693,905,000	1,736,181,000	1,714,955,000	21,050,000
S & S EXPENDITURE DISTRIBUTION	(75,534,267.29)	(138,416,000)	(138,422,000)	(149,308,000)	(149,308,000)	(10,886,000)
TOTAL S & S	1,521,808,147.19	1,559,884,000	1,555,483,000	1,586,873,000	1,565,647,000	10,164,000
OTHER CHARGES	387,438,987.06	322,963,000	405,850,000	418,275,000	426,312,000	20,462,000
CAPITAL ASSETS - EQUIPMENT	8,969,650.01	24,994,000	26,255,000	12,215,000	12,215,000	(14,040,000)
OTHER FINANCING USES	576,944,359.05	543,174,000	543,175,000	571,250,000	603,739,000	60,564,000
GROSS TOTAL	\$4,362,571,141.38	\$ 4,404,338,000	\$ 4,524,263,000	\$ 4,633,317,000	\$ 4,652,293,000	\$ 128,030,000
INTRAFUND TRANSFERS	(43,491,303.07)	(41,900,000)	(42,095,000)	(41,989,000)	(41,989,000)	106,000
NET TOTAL	\$4,319,079,838.31	\$ 4,362,438,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	24,643,018.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 52,197,018.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$4,371,276,856.31	\$ 4,362,438,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000
BUDGETED POSITIONS	20,445.0	20,538.0	20,538.0	20,632.0	20,631.0	93.0

Mission Statement

The mission of the Los Angeles Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care to County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two Multi-Service Ambulatory Care Centers (MACC), six comprehensive health centers, 11 health centers, and over 100 Community Partners' (CP) clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services and the Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the

community. The Department also manages emergency medical services for the entire County, and trains approximately 1,360 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

2013-14 Budget Message

The 2013-14 Recommended Budget is fully funded with available resources, and reflects the minimum amount of local resources required by law (\$124.1 million and Vehicle License Fees (VLF)-Realignment revenue of \$269.4 million), plus an additional \$266.8 million in County funding. The additional County funding components include: \$198.1 million from the General Fund; \$99.4 million in Tobacco Settlement funds; partially offset by \$24.3 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and \$6.4 million allocated to the Capital Projects/Refurbishments Budget for health-related capital projects.

The Recommended Budget reflects \$214.7 million in Measure B Special Tax revenue, of which \$212.9 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center (LAC+USC) and Harbor-UCLA Medical Center (H-UCLA), and for County hospital emergency care costs at Olive View-UCLA Medical Center (OV-UCLA). The remaining \$1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget reflects an increase of \$10.9 million in NCC primarily due to an increase in VLF-Realignment revenue, partially offset by a net decrease in NCC for the reversal of one-time adjustments from the 2012-13 Final Adopted Budget. The Recommended Budget also reflects a decrease of NCC transferred to the capital projects budget of \$1.4 million and an increase to DPSS for the IHSS Provider Health Care Plan of \$0.3 million.

The Recommended Budget provides funding for increased operational costs primarily due to a net cost increase of \$31.9 million in employee benefits; a net increase in debt service payments of \$26.7 million primarily for the replacement Martin Luther King, Jr. and High Desert MACCs; a net increase of \$50.2 million in pharmacy costs related to the transition of Ryan White patients to the HWLA program; and an increase of \$5.6 million for a Consumer Price Index (CPI) adjustment for services and supplies.

The Department's fund balance was used in prior years to fund Departmental expenses; however, it is anticipated to be depleted in FY 2012-13. The Department is evaluating if a surplus will be generated for FY 2012-13. For now, the fund balance is estimated to remain depleted and not available to fund the Recommended Budget. The Department will update this, if necessary, in a later budget phase.

The Recommended Budget also includes a net increase of 93.0 budgeted positions, primarily attributed to an increase in positions for the implementation of the Electronic Health Record Information System (EHRIS); positions for medical care

coordination for HIV/AIDS patients; positions for specialty medical services for Sheriff's inmates; and positions for the conversion of various contract registry staff to County positions; partially offset by a decrease in positions for efficiencies in Juvenile Court Health Services (JCHS) operations.

Critical/Strategic Planning Initiatives

DHS is continuing to develop its analysis of the impact of the Affordable Care Act (ACA), which is effective January 1, 2014. The potential impact of ACA has not yet been factored into the Department's 2013-14 Recommended Budget.

The mid-year implementation of the ACA makes projecting the impact for the entire 2013-14 fiscal year more difficult. Disproportionate Share Hospital, Medi-Cal fee-for-service, Safety Net Care Pool, and HWLA matched funding will be impacted in FY 2013-14 in varying degrees. The analysis is further complicated as certain Waiver-related funding streams are shared among the public hospitals statewide, based on a distribution formula that takes into account the number of uninsured patients and other factors. The varying impacts of the ACA in counties with public hospitals are factored into the formula. Only when that process is completed will the Department be able to determine how much of the shared funds the County will receive for FY 2013-14. The ACA will also impact the Department's payer mix and this factor will be included in the analysis. Any one of these items has the potential to materially impact the Department's projections.

Additionally, the two major features of the ACA that will have the most significant effect on DHS are: 1) patient choice; and 2) payment based on capitation or bundled payments rather than expenses. DHS must be successful in addressing these features or could face huge financial shortfalls and/or closure of facilities. DHS is rapidly taking the necessary steps to prepare for the ACA implementation, including, but not limited to:

- Developing and instituting a patient-centered medical home model.
- Empanelling patients in primary care homes.
- Increasing enrollment in HWLA.
- Increasing the number of primary care, specialty care, and diagnostic outpatient appointments.
- Implementing an electronic health record information system.
- Installing a disease management registry to track necessary patient interventions.
- Launching eConsultation to improve provider communication about patient care and to optimize the use of specialty care capacity.

- Improving the patient experience.
- Decreasing the cost of services while improving quality and service levels.

The Department is continuing to refine its projection analysis for the various funding streams in light of these complexities and will update them in a future budget phase.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	4,524,263,000	42,095,000	3,832,724,000	649,444,000	20,538.0
Efficiencies					
1. JCHS Efficiencies: Reflects a decrease of 18.0 vacant positions and various expenses as part of JCHS' efforts to identify operational efficiencies.	(2,079,000)	--	--	(2,079,000)	(18.0)
New/Expanded Programs					
1. EHRIS Staffing: Reflects 86.0 positions, partially offset with the transfer of 31.0 existing positions, for a net increase of 55.0 positions and funding for contract staff to act as subject matter experts for the implementation of the Department's EHRIS as approved by the Board on November 27, 2012. The net cost is fully offset with proceeds from the sale of bonds.	23,290,000	--	23,290,000	--	55.0
2. Certified Medical Assistants (CMA): Reflects the reclassification of 81.0 Nursing Attendant to CMA positions, at zero net cost.	--	--	--	--	--
3. Medical Care Coordination (MCC): Reflects an increase of 28.0 positions, fully offset with federal Ryan White grant revenue, to provide medical care coordination for HIV/AIDS patients.	3,276,000	--	3,455,000	(179,000)	28.0
4. Specialty Medical Services: Reflects an increase of 14.0 positions and related funding, fully offset by revenue from the Sheriff, to provide enhanced specialty medical services to inmates.	4,665,000	--	4,665,000	--	14.0
5. IHSS Provider Health Care Plan: Reflects an increase in revenue to recognize a projected increase in enrollment and capitation rates for the IHSS Provider Health Care Plan. Also reflects a decrease in out-of-plan charges related to the transfer of the plan to L.A. Care and a decrease in the County's share of NCC for the program due to an increase in the Federal Medical Assistance Percentage under the California First Choice Option.	(25,915,000)	--	6,719,000	(32,634,000)	--
Critical Issues					
1. Realignment: Reflects an increase in estimated Realignment Sales Tax revenue based on the latest collection trends.	--	--	14,935,000	(14,935,000)	--
Curtailments					
1. Unidentified Reductions: Reflects the elimination of the Department's revenue placeholder of \$36.1 million.	--	--	(36,104,000)	36,104,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Contract Registry Staff Conversions: Reflects an increase of 12.0 positions, offset with a reduction in registry funding resulting in a slight savings, to convert registry staff to full-time County positions in the areas of pharmacy, speech pathology, physical therapy, anesthesiology, and podiatry.	(5,000)	--	--	(5,000)	12.0
2. Employee Benefits: Reflects Board-approved increases in health insurance subsidies and other employee benefits changes.	9,420,000	--	23,000	9,397,000	--
3. Unavoidable Costs: Reflects an increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected reduction in unemployment insurance costs based on historical experience.	916,000	--	--	916,000	--
4. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	16,192,000	--		16,192,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	5,430,000	--	--	5,430,000	--
6. Debt Service: Reflects a net increase in projected debt service payments primarily related to recently issued debt for the replacement MLK and HD MACCs.	26,680,000	--	--	26,680,000	--
7. Replacement HD MACC Furnishings and Equipment: Reflects a net increase in funding for furniture, information technology (IT) equipment, and minor medical equipment needed for the replacement HD MACC estimated to be completed in FY 2013-14; partially offset by the reversal of funding for IT equipment purchased in FY 2012-13.	4,183,000	--	--	4,183,000	--
8. H-UCLA Surgery/ER Equipment: Reflects a net decrease in funding for the reversal of equipment purchased in FY 2012-13 for H-UCLA's Surgery/ER capital project estimated to be completed in FY 2013-14, partially offset with equipment needed for FY 2013-14.	(14,755,000)	--	--	(14,755,000)	--
9. Replacement MLK MACC Equipment: Reflects a net decrease in funding for the reversal of equipment purchased in FY 2012-13 for the replacement MLK MACC capital project estimated to be completed in FY 2013-14, partially offset with equipment needed for FY 2013-14.	(4,321,000)	--	--	(4,321,000)	--
10. Pharmacy Costs: Reflects an increase in HIV/AIDS drugs purchased through the centralized pharmacy office and CP claims for the transition of Ryan White patients to the HWLA, fully offset by federal revenue. Also reflects a CPI increase of 4.5 percent on pharmaceutical costs, increased funding for off-site processing of medication refills and drug cost recovery services, partially offset by pharmaceutical savings from efficiencies.	51,079,000	--	50,174,000	905,000	--
11. CPI Increase: Reflects a CPI of 2.1 percent on purchase orders.	5,560,000	--	--	5,560,000	--
12. Rents and Leases: Reflects a net decrease in rent and lease expenses.	(4,176,000)	--	--	(4,176,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
13. Grant Changes: Reflects a decrease in funding and revenue for a slight net reduction in cost for the Emergency Medical Services Hospital Preparedness Program.	(1,421,000)	--	(1,166,000)	(255,000)	--
14. Experience Adjustment: Reflects a reduction in revenue based on the Department's past experience with year-end surpluses.	--	--	(10,000,000)	10,000,000	--
15. Other Program Changes: Reflects the addition of 3.0 positions for physician services at OV-UCLA in the General Medicine Clinic. Also reflects a net decrease of 1.0 position for various position realignments and other position allocation changes.	591,000	--	--	591,000	2.0
16. Other Cost Changes: Reflects a net cost decrease for a decrease in utilities costs; a net decrease for various services billed among DHS facilities, including overhead charges, and other interdepartmental billings; a net decrease in equipment financing costs; a net decrease in transitional move services; and a decrease in overtime at JCHS; partially offset by an increase in various costs for the Department's experience and an increase in risk management costs. Also reflects various realignments at no cost.	7,599,000	(106,000)	12,883,000	(5,178,000)	--
17. Reverse One-Time Funding: Reflects the reversal of one-time funding for prior year Community Partner carryover claims, carryover Sayre Fire replacement facility costs, equipment purchases, a donation to the LAC+USC Medical Hub, funding for a biotechnology consultant to develop a master plan, Senate Bill 1773 funding for the enhancement of pediatric trauma and emergency services.	(33,243,000)	--	(652,000)	(32,591,000)	--
18. Revenue Changes: Reflects a net increase in revenue, primarily due to increased HWLA revenue, Mental Health State Plan Amendment revenue, and outpatient Ryan White grant revenue; partially offset by the reversal of the one-time Hospital Provider Fee revenue; the reversal of one-time Safety Net Care Pool revenue; a decrease in the Delivery System Reform Incentive Pool revenue and its associated Intergovernmental Transfers (IGT); a net decrease in Measure B revenue due to the reversal of one-time reserves.	(5,500,000)	--	15,966,000	(21,466,000)	--
19. Use of Fund Balance: Reflects the depletion of fund balance from \$27.6 million in FY 2012-13 to zero in FY 2013-14 and other adjustments to balance the Department's budget with available financing sources.	60,564,000	--	33,010,000	27,554,000	--
Total Changes	128,030,000	(106,000)	117,198,000	10,938,000	93.0
2013-14 Recommended Budget	4,652,293,000	41,989,000	3,949,922,000	660,382,000	20,631.0

Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance. The Department has identified \$44.7 million in unmet needs as follows: \$8.9 million for additional staffing to meet patient care program needs for the LAC+USC Healthcare Network; \$10.2 million for the replacement of radiology equipment at H-UCLA; \$4.5 million for additional staffing for various areas in the MetroCare Network, such as social work, information technology, and pathology; \$4.1 million for additional staffing for various areas at the Rancho Los Amigos National Rehabilitation Center, such as occupational and physical therapy, dental, speech therapy, language services, and coding; and \$17.0 million for additional staffing for various areas in the ValleyCare Network, such as the emergency department, nursing, radiology, obstetrics and gynecology, pharmacy, and occupational and physician therapy.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	19,389,038.00	27,554,000	27,554,000	0	0	(27,554,000)
CALIFORNIA CHILDRENS SERVICES	3,942,276.89	3,016,000	2,141,000	2,276,000	2,276,000	135,000
CHARGES FOR SERVICES - OTHER	256,602,845.37	568,457,000	383,035,000	414,540,000	364,858,000	(18,177,000)
COURT FEES & COSTS	120.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,389,436.18	1,335,000	1,429,000	1,429,000	1,429,000	0
FEDERAL - OTHER	461,227,279.37	522,730,000	493,382,000	506,303,000	506,303,000	12,921,000
FEDERAL AID - MENTAL HEALTH	79,601.45	0	0	0	0	0
FORFEITURES & PENALTIES	6,576,822.70	6,783,000	6,804,000	6,406,000	6,406,000	(398,000)
INSTITUTIONAL CARE & SERVICES	2,027,153,192.48	1,752,284,000	1,996,142,000	2,050,198,000	2,049,989,000	53,847,000
INTEREST	453,425.28	333,000	480,000	480,000	480,000	0
LIBRARY SERVICES	1,924.61	2,000	7,000	7,000	7,000	0
MISCELLANEOUS	22,151,865.93	20,190,000	20,138,000	19,628,000	19,628,000	(510,000)
OTHER LICENSES & PERMITS	692,728.02	668,000	669,000	669,000	669,000	0
OTHER SALES	735,299.17	717,000	344,000	504,000	504,000	160,000
PERSONNEL SERVICES	165,609.99	0	0	0	0	0
RENTS & CONCESSIONS	56,283.84	0	0	0	0	0
SALE OF CAPITAL ASSETS	96,139.38	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	84,579,201.02	0	84,579,000	84,579,000	99,514,000	14,935,000
STATE - 2011 REALIGNMENT REVENUE	2,178,000.00	6,412,000	9,170,000	9,193,000	9,206,000	36,000
STATE - CALIFORNIA CHILDREN SERVICES	371,355.44	375,000	1,104,000	968,000	968,000	(136,000)
STATE - HEALTH ADMINISTRATION	1,949,169.08	2,012,000	2,702,000	2,526,000	2,526,000	(176,000)
STATE - OTHER	45,624,303.70	33,826,000	42,583,000	42,895,000	42,895,000	312,000
TRANSFERS IN	772,723,113.04	759,736,000	760,461,000	809,775,000	842,264,000	81,803,000
NET COUNTY COST	663,138,449.68	620,767,000	649,444,000	638,952,000	660,382,000	10,938,000
TOTAL FINANCING SOURCES	\$4,371,277,480.62	\$ 4,327,197,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$1,288,082,206.39	\$ 1,301,494,000	\$ 1,338,437,000	\$ 1,354,236,000	\$ 1,353,958,000	\$ 15,521,000
CAFETERIA PLAN BENEFITS	216,721,159.40	240,173,000	241,091,000	252,146,000	252,103,000	11,012,000
DEFERRED COMPENSATION BENEFITS	24,087,420.89	41,388,000	41,312,000	40,081,000	40,077,000	(1,235,000)
EMPLOYEE GROUP INS - E/B	40,046,625.60	39,170,000	37,278,000	39,841,000	39,841,000	2,563,000
OTHER EMPLOYEE BENEFITS	1,516,302.37	1,550,000	1,557,000	1,530,000	1,530,000	(27,000)
RETIREMENT - EMP BENEFITS	253,116,208.24	287,195,000	291,478,000	313,392,000	313,393,000	21,915,000
WORKERS' COMPENSATION	43,840,075.18	42,353,000	42,347,000	43,478,000	43,478,000	1,131,000
TOTAL S & E B	1,867,409,998.07	1,953,323,000	1,993,500,000	2,044,704,000	2,044,380,000	50,880,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	259,446,867.92	256,881,000	263,787,000	274,156,000	274,156,000	10,369,000
CLOTHING & PERSONAL SUPPLIES	5,213,526.17	5,488,000	5,301,000	5,295,000	5,295,000	(6,000)
COMMUNICATIONS	1,578,169.42	1,525,000	1,598,000	2,251,000	2,251,000	653,000
COMPUTING-MAINFRAME	1,500,484.78	1,765,000	5,302,000	5,344,000	5,344,000	42,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,519,864.94	9,052,000	2,841,000	3,326,000	3,326,000	485,000
COMPUTING-PERSONAL	24,057,216.58	19,295,000	10,053,000	9,796,000	9,796,000	(257,000)
CONTRACTED PROGRAM SERVICES	236,205,963.27	246,840,000	254,404,000	264,241,000	238,326,000	(16,078,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FOOD	161,550.71	165,000	151,000	154,000	152,000	1,000
HOUSEHOLD EXPENSE	9,721,380.63	13,540,000	13,440,000	13,101,000	13,101,000	(339,000)
INFORMATION TECHNOLOGY SERVICES	14,184,606.89	12,149,000	13,963,000	14,465,000	14,465,000	502,000
INFORMATION TECHNOLOGY- SECURITY	21,677.15	16,000	668,000	668,000	668,000	0
INSURANCE	10,498,815.51	21,788,000	21,993,000	17,094,000	22,057,000	64,000
JURY & WITNESS EXPENSE	0.00	(5,508,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	40,842,369.90	40,186,000	33,923,000	32,447,000	32,447,000	(1,476,000)
MAINTENANCE - EQUIPMENT	33,071,870.02	37,123,000	38,078,000	38,568,000	38,890,000	812,000
MEDICAL DENTAL & LAB SUPPLIES	413,216,234.30	470,189,000	471,765,000	494,608,000	494,608,000	22,843,000
MEMBERSHIPS	2,001,483.23	2,050,000	1,625,000	1,775,000	1,775,000	150,000
MISCELLANEOUS EXPENSE	1,478,744.69	1,578,000	3,491,000	3,165,000	3,165,000	(326,000)
OFFICE EXPENSE	12,786,206.72	12,339,000	18,552,000	18,587,000	18,587,000	35,000
PROFESSIONAL SERVICES	342,811,098.42	353,751,000	329,720,000	345,738,000	345,738,000	16,018,000
PUBLICATIONS & LEGAL NOTICE	10,650.13	7,000	77,000	71,000	71,000	(6,000)
RENTS & LEASES - BLDG & IMPRV	11,897,780.07	7,931,000	11,335,000	9,427,000	9,427,000	(1,908,000)
RENTS & LEASES - EQUIPMENT	10,751,585.79	10,851,000	13,029,000	13,383,000	12,700,000	(329,000)
SMALL TOOLS & MINOR EQUIPMENT	1,977,305.35	1,981,000	1,170,000	1,047,000	1,047,000	(123,000)
SPECIAL DEPARTMENTAL EXPENSE	3,808,230.20	3,602,000	3,177,000	3,072,000	3,072,000	(105,000)
TECHNICAL SERVICES	92,597,749.73	99,406,000	99,463,000	92,772,000	92,861,000	(6,602,000)
TELECOMMUNICATIONS	18,758,972.28	19,529,000	19,203,000	19,644,000	19,644,000	441,000
TRAINING	1,129,161.02	1,182,000	2,061,000	2,140,000	2,140,000	79,000
TRANSPORTATION AND TRAVEL	3,543,214.85	3,494,000	3,092,000	3,245,000	3,245,000	153,000
UTILITIES	35,549,633.81	50,105,000	50,643,000	46,601,000	46,601,000	(4,042,000)
S & S EXPENDITURE DISTRIBUTION	(75,534,267.29)	(138,416,000)	(138,422,000)	(149,308,000)	(149,308,000)	(10,886,000)
TOTAL S & S	1,521,808,147.19	1,559,884,000	1,555,483,000	1,586,873,000	1,565,647,000	10,164,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	316,039,587.00	205,316,000	323,467,000	317,967,000	317,967,000	(5,500,000)
INT-OTHER LONG TERM DEBT	154,600.00	3,242,000	8,100,000	0	10,631,000	2,531,000
INTEREST ON NOTES & WARRANTS	2,813,814.36	1,908,000	6,299,000	6,299,000	6,299,000	0
JUDGMENTS & DAMAGES	15,810,718.26	15,858,000	14,414,000	17,428,000	17,428,000	3,014,000
RET-OTHER LONG TERM DEBT	49,637,183.19	47,674,000	51,017,000	74,028,000	71,434,000	20,417,000
SUPPORT & CARE OF PERSONS	2,811,496.07	48,937,000	2,516,000	2,516,000	2,516,000	0
TAXES & ASSESSMENTS	171,588.18	28,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	387,438,987.06	322,963,000	405,850,000	418,275,000	426,312,000	20,462,000
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	68,135.60	0	0	0	0	0
COMPUTERS, MAINFRAME	0.00	3,279,000	3,279,000	0	0	(3,279,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,184,338.62	2,684,000	177,000	177,000	177,000	0
DATA HANDLING EQUIPMENT	10,355.48	74,000	3,947,000	3,873,000	3,873,000	(74,000)
ELECTRONIC EQUIPMENT	58,049.28	0	0	25,000	25,000	25,000
FOOD PREPARATION EQUIPMENT	6,316.99	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	52,880.19	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	834,435.52	1,697,000	1,878,000	1,338,000	1,338,000	(540,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	4,238,571.64	8,990,000	8,990,000	2,274,000	2,274,000	(6,716,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MINOR EQUIPMENT	1,332,058.55	7,832,000	7,561,000	2,767,000	2,767,000	(4,794,000)
NON-MEDICAL LAB/TESTING EQUIP	90,255.48	255,000	255,000	255,000	255,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	48,000	48,000	1,360,000	1,360,000	1,312,000
OTHER EQUIPMENT INSTALLATION	0.00	(18,000)	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	76,000	76,000	76,000
VEHICLES & TRANSPORTATION EQUIPMENT	94,252.66	144,000	61,000	11,000	11,000	(50,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	8,969,650.01	24,994,000	26,255,000	12,215,000	12,215,000	(14,040,000)
TOTAL CAPITAL ASSETS	8,969,650.01	24,994,000	26,255,000	12,215,000	12,215,000	(14,040,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	576,944,359.05	543,174,000	543,175,000	571,250,000	603,739,000	60,564,000
TOTAL OTH FIN USES	576,944,359.05	543,174,000	543,175,000	571,250,000	603,739,000	60,564,000
GROSS TOTAL	\$4,362,571,141.38	\$ 4,404,338,000	\$ 4,524,263,000	\$ 4,633,317,000	\$ 4,652,293,000	\$ 128,030,000
INTRAFUND TRANSFERS	(43,491,303.07)	(41,900,000)	(42,095,000)	(41,989,000)	(41,989,000)	106,000
NET TOTAL	\$4,319,079,838.31	\$ 4,362,438,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	\$ 24,643,018.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COMMITTED	27,554,000.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 52,197,018.00	0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$4,371,276,856.31	\$ 4,362,438,000	\$ 4,482,168,000	\$ 4,591,328,000	\$ 4,610,304,000	\$ 128,136,000

BUDGETED POSITIONS	20,445.0	20,538.0	20,538.0	20,632.0	20,631.0	93.0
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Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 470,594,951.04	\$ 373,445,000	\$ 482,627,000	\$ 589,779,000	\$ 574,968,000	\$ 92,341,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 177,762,123.90	\$ 186,816,000	\$ 193,134,000	\$ 209,627,000	\$ 209,427,000	\$ 16,293,000
SERVICES & SUPPLIES	348,633,466.08	463,965,000	515,037,000	550,340,000	524,670,000	9,633,000
S & S EXPENDITURE DISTRIBUTION	0.00	(138,422,000)	(138,422,000)	(149,308,000)	(149,308,000)	(10,886,000)
TOTAL S & S	348,633,466.08	325,543,000	376,615,000	401,032,000	375,362,000	(1,253,000)
OTHER CHARGES	72,477,825.10	5,245,000	84,666,000	84,681,000	84,681,000	15,000
CAPITAL ASSETS - EQUIPMENT	2,817,218.90	3,032,000	4,275,000	4,275,000	4,275,000	0
OTHER FINANCING USES	575,534,069.81	515,476,000	515,476,000	571,105,000	603,594,000	88,118,000
GROSS TOTAL	\$1,177,224,703.79	\$ 1,036,112,000	\$ 1,174,166,000	\$ 1,270,720,000	\$ 1,277,339,000	\$ 103,173,000
INTRAFUND TRANSFERS	(43,491,303.07)	(41,900,000)	(42,095,000)	(41,989,000)	(41,989,000)	106,000
NET TOTAL	\$1,133,733,400.72	\$ 994,212,000	\$ 1,132,071,000	\$ 1,228,731,000	\$ 1,235,350,000	\$ 103,279,000
NET COUNTY COST	\$ 663,138,449.68	\$ 620,767,000	\$ 649,444,000	\$ 638,952,000	\$ 660,382,000	\$ 10,938,000
BUDGETED POSITIONS	1,998.0	1,999.0	1,999.0	2,039.0	2,039.0	40.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 240,855,005.99	\$ 274,754,000	\$ 223,571,000	\$ 296,869,000	\$ 293,038,000	\$ 69,467,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 134,175,271.05	\$ 142,521,000	\$ 143,996,000	\$ 143,921,000	\$ 143,921,000	\$ (75,000)
SERVICES & SUPPLIES	201,048,908.71	356,615,000	347,223,000	372,812,000	372,812,000	25,589,000
S & S EXPENDITURE DISTRIBUTION	0.00	(138,422,000)	(138,422,000)	(149,308,000)	(149,308,000)	(10,886,000)
TOTAL S & S	201,048,908.71	218,193,000	208,801,000	223,504,000	223,504,000	14,703,000
OTHER CHARGES	5,138,208.85	5,222,000	5,242,000	5,079,000	5,079,000	(163,000)
CAPITAL ASSETS - EQUIPMENT	2,373,306.83	2,855,000	4,098,000	4,098,000	4,098,000	0
GROSS TOTAL	\$ 342,735,695.44	\$ 368,791,000	\$ 362,137,000	\$ 376,602,000	\$ 376,602,000	\$ 14,465,000
INTRAFUND TRANSFERS	(12,529,071.96)	(11,025,000)	(11,220,000)	(11,062,000)	(11,062,000)	158,000
NET TOTAL	\$ 330,206,623.48	\$ 357,766,000	\$ 350,917,000	\$ 365,540,000	\$ 365,540,000	\$ 14,623,000
NET COUNTY COST	\$ 89,351,617.49	\$ 83,012,000	\$ 127,346,000	\$ 68,671,000	\$ 72,502,000	\$ (54,844,000)
 BUDGETED POSITIONS	 1,479.0	 1,480.0	 1,480.0	 1,452.0	 1,452.0	 (28.0)

FUND GENERAL FUND

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, clinical resource management, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

The 2013-14 Recommended Budget reflects:

- The transfer of 28.0 positions to a newly created budget unit to support the implementation of the Department's EHRIS.
- An increase in funding, fully offset with federal Ryan White grant revenue, to provide medical care coordination for HIV/AIDS patients.
- An increase in HIV/AIDS drugs purchased through the centralized pharmacy office and CP claims for the transition of Ryan White patients to the HWLA program, fully offset by expenditure distributions to DHS facilities and federal revenue for the CP claims.
- Board-approved increases primarily in health insurance subsidies.

FUNCTION HEALTH AND SANITATION

ACTIVITY HEALTH

- An increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected reduction in long-term disability and unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.
- Various other cost changes resulting in a net decrease in funding, including an increase in revenue for overhead charges billed to DHS facilities, a net decrease in interdepartmental billings, a decrease in rents and leases, a decrease in medical malpractice and other risk management costs, partially offset by an increase in utilities and an increase in the CPI for services and supplies.
- A decrease in funding related to the Hospital Preparedness Program grant.
- The reversal of one-time FY 2012-13 Community Clinic Expansion Project funds, FY 2012-13 one-time CP carryover claims, and one-time County Contribution to fund a Biotechnology Consultant Master Plan.
- An increase in HWLA revenue.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ 79,780.80	\$ 6,000	\$ 0	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	192,294,193.44	183,286,000	188,188,000	200,531,000	196,700,000	8,512,000
COURT FEES & COSTS	120.00	0	0	0	0	0
EDUCATIONAL SERVICES	723,471.82	685,000	679,000	679,000	679,000	0
FEDERAL - OTHER	12,828,157.70	35,772,000	14,126,000	31,226,000	31,226,000	17,100,000
FEDERAL AID - MENTAL HEALTH	79,601.45	0	0	0	0	0
FORFEITURES & PENALTIES	6,576,822.70	6,365,000	6,402,000	6,402,000	6,402,000	0
INSTITUTIONAL CARE & SERVICES	23,369,910.35	44,118,000	9,078,000	52,933,000	52,933,000	43,855,000
MISCELLANEOUS	1,512,901.74	1,423,000	1,213,000	1,213,000	1,213,000	0
OTHER LICENSES & PERMITS	566,872.02	543,000	543,000	543,000	543,000	0
OTHER SALES	1,653.55	2,000	13,000	13,000	13,000	0
SALE OF CAPITAL ASSETS	71,300.61	0	0	0	0	0
STATE - HEALTH ADMINISTRATION	0.00	0	50,000	50,000	50,000	0
STATE - OTHER	994,219.81	798,000	798,000	798,000	798,000	0
TRANSFERS IN	1,756,000.00	1,756,000	2,481,000	2,481,000	2,481,000	0
TOTAL REVENUE	\$ 240,855,005.99	\$ 274,754,000	\$ 223,571,000	\$ 296,869,000	\$ 293,038,000	\$ 69,467,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 89,179,984.23	\$ 91,844,000	\$ 93,319,000	\$ 90,304,000	\$ 90,305,000	\$ (3,014,000)
CAFETERIA PLAN BENEFITS	15,558,531.43	17,685,000	17,685,000	18,197,000	18,197,000	512,000
DEFERRED COMPENSATION BENEFITS	2,863,072.36	4,851,000	4,851,000	4,176,000	4,176,000	(675,000)
EMPLOYEE GROUP INS - E/B	5,289,498.49	4,506,000	4,506,000	5,321,000	5,321,000	815,000
OTHER EMPLOYEE BENEFITS	114,802.61	110,000	110,000	113,000	113,000	3,000
RETIREMENT - EMP BENEFITS	19,614,490.07	22,033,000	22,033,000	24,258,000	24,257,000	2,224,000
WORKERS' COMPENSATION	1,554,891.86	1,492,000	1,492,000	1,552,000	1,552,000	60,000
TOTAL S & E B	134,175,271.05	142,521,000	143,996,000	143,921,000	143,921,000	(75,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	24,301,581.09	24,302,000	32,862,000	32,647,000	32,647,000	(215,000)
CLOTHING & PERSONAL SUPPLIES	18,516.58	19,000	33,000	20,000	20,000	(13,000)
COMMUNICATIONS	776,708.72	777,000	1,054,000	1,057,000	1,057,000	3,000
COMPUTING-MAINFRAME	1,349,544.00	1,350,000	4,393,000	4,393,000	4,393,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,474,907.91	8,475,000	2,013,000	2,073,000	2,073,000	60,000
COMPUTING-PERSONAL	14,009,491.90	10,681,000	4,453,000	4,620,000	4,620,000	167,000
CONTRACTED PROGRAM SERVICES	101,016,983.55	127,635,000	108,053,000	123,116,000	123,116,000	15,063,000
HOUSEHOLD EXPENSE	117,787.40	118,000	304,000	302,000	302,000	(2,000)
INFORMATION TECHNOLOGY SERVICES	11,782,054.46	9,115,000	9,953,000	10,253,000	10,253,000	300,000
INFORMATION TECHNOLOGY-SECURITY	158.78	0	668,000	668,000	668,000	0
INSURANCE	251,459.31	251,000	283,000	168,000	168,000	(115,000)
MAINTENANCE - BUILDINGS & IMPRV	3,271,291.06	1,416,000	2,990,000	2,993,000	2,993,000	3,000
MAINTENANCE - EQUIPMENT	365,296.65	365,000	172,000	179,000	179,000	7,000
MEDICAL DENTAL & LAB SUPPLIES	349,071.23	138,771,000	142,078,000	152,939,000	152,939,000	10,861,000
MEMBERSHIPS	780,145.00	780,000	231,000	247,000	247,000	16,000
MISCELLANEOUS EXPENSE	133,085.39	9,000	1,246,000	1,213,000	1,213,000	(33,000)
OFFICE EXPENSE	811,149.11	811,000	1,759,000	1,853,000	1,853,000	94,000
PROFESSIONAL SERVICES	17,379,605.38	15,880,000	16,663,000	16,978,000	16,978,000	315,000

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	0.00	0	67,000	66,000	66,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	2,705,858.20	2,706,000	5,975,000	4,839,000	4,839,000	(1,136,000)
RENTS & LEASES - EQUIPMENT	171,937.03	172,000	1,771,000	1,757,000	1,757,000	(14,000)
SMALL TOOLS & MINOR EQUIPMENT	773,635.23	774,000	0	16,000	16,000	16,000
SPECIAL DEPARTMENTAL EXPENSE	39,454.20	39,000	12,000	10,000	10,000	(2,000)
TECHNICAL SERVICES	5,219,752.76	5,220,000	2,787,000	2,803,000	2,803,000	16,000
TELECOMMUNICATIONS	3,567,371.46	3,567,000	2,972,000	3,088,000	3,088,000	116,000
TRAINING	807,817.09	807,000	1,818,000	1,819,000	1,819,000	1,000
TRANSPORTATION AND TRAVEL	756,604.16	757,000	731,000	723,000	723,000	(8,000)
UTILITIES	1,817,641.06	1,818,000	1,882,000	1,972,000	1,972,000	90,000
S & S EXPENDITURE DISTRIBUTION	0.00	(138,422,000)	(138,422,000)	(149,308,000)	(149,308,000)	(10,886,000)
TOTAL S & S	201,048,908.71	218,193,000	208,801,000	223,504,000	223,504,000	14,703,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	5,000,000.00	5,000,000	5,000,000	5,000,000	5,000,000	0
JUDGMENTS & DAMAGES	108,869.34	192,000	201,000	42,000	42,000	(159,000)
RET-OTHER LONG TERM DEBT	0.00	0	4,000	0	0	(4,000)
SUPPORT & CARE OF PERSONS	26,636.00	27,000	37,000	37,000	37,000	0
TAXES & ASSESSMENTS	2,703.51	3,000	0	0	0	0
TOTAL OTH CHARGES	5,138,208.85	5,222,000	5,242,000	5,079,000	5,079,000	(163,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,024,921.34	2,507,000	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	3,873,000	3,873,000	3,873,000	0
MEDICAL - FIXED EQUIPMENT	44,228.63	44,000	225,000	225,000	225,000	0
MEDICAL-MINOR EQUIPMENT	209,904.20	210,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	94,252.66	94,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,373,306.83	2,855,000	4,098,000	4,098,000	4,098,000	0
TOTAL CAPITAL ASSETS	2,373,306.83	2,855,000	4,098,000	4,098,000	4,098,000	0
GROSS TOTAL	\$ 342,735,695.44	\$ 368,791,000	\$ 362,137,000	\$ 376,602,000	\$ 376,602,000	\$ 14,465,000
INTRAFUND TRANSFERS	(12,529,071.96)	(11,025,000)	(11,220,000)	(11,062,000)	(11,062,000)	158,000
NET TOTAL	\$ 330,206,623.48	\$ 357,766,000	\$ 350,917,000	\$ 365,540,000	\$ 365,540,000	\$ 14,623,000
NET COUNTY COST	\$ 89,351,617.49	\$ 83,012,000	\$ 127,346,000	\$ 68,671,000	\$ 72,502,000	\$ (54,844,000)
BUDGETED POSITIONS	1,479.0	1,480.0	1,480.0	1,452.0	1,452.0	(28.0)

Electronic Health Record Information System Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 0	\$ 0	\$ 23,290,000	\$ 23,290,000	\$ 23,290,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 17,369,000	\$ 17,369,000	\$ 17,369,000
SERVICES & SUPPLIES	0.00	0	0	10,197,000	10,197,000	10,197,000
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 27,566,000	\$ 27,566,000	\$ 27,566,000
NET TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 27,566,000	\$ 27,566,000	\$ 27,566,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 4,276,000	\$ 4,276,000	\$ 4,276,000
BUDGETED POSITIONS	0.0	0.0	0.0	86.0	86.0	86.0

FUND
GENERAL FUND**FUNCTION**
HEALTH AND SANITATION
ACTIVITY
HEALTH

This budget unit was established in November 2012 to account for the staffing costs associated with the development of the EHRIS that are funded through the issuance of tax-exempt commercial paper.

A separate fund was established to account for the acquisition of the system, and the development, design, and construction activities of the EHRIS and related capital projects that are funded through the issuance of tax-exempt commercial paper.

The 2013-14 Recommended Budget reflects:

- The transfer of 31.0 positions from various DHS budget units and the addition of 55.0 positions, as well as funding for contract staff, to support the implementation of the EHRIS.

HEALTH SERVICES - ELECTRONIC HEALTH RECORD INFORMATION SYST BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	\$ 0.00	\$ 0	\$ 0	\$ 23,290,000	\$ 23,290,000	\$ 23,290,000
TOTAL REVENUE	\$ 0.00	\$ 0	\$ 0	\$ 23,290,000	\$ 23,290,000	\$ 23,290,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 0.00	\$ 0	\$ 0	\$ 14,497,000	\$ 14,497,000	\$ 14,497,000
CAFETERIA PLAN BENEFITS	0.00	0	0	1,390,000	1,390,000	1,390,000
DEFERRED COMPENSATION BENEFITS	0.00	0	0	303,000	303,000	303,000
EMPLOYEE GROUP INS - E/B	0.00	0	0	2,000	2,000	2,000
RETIREMENT - EMP BENEFITS	0.00	0	0	1,177,000	1,177,000	1,177,000
TOTAL S & E B	0.00	0	0	17,369,000	17,369,000	17,369,000
SERVICES & SUPPLIES						
PROFESSIONAL SERVICES	0.00	0	0	10,197,000	10,197,000	10,197,000
TOTAL S & S	0.00	0	0	10,197,000	10,197,000	10,197,000
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 27,566,000	\$ 27,566,000	\$ 27,566,000
NET TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 27,566,000	\$ 27,566,000	\$ 27,566,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 4,276,000	\$ 4,276,000	\$ 4,276,000
 BUDGETED POSITIONS	 0.0	 0.0	 0.0	 86.0	 86.0	 86.0

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ (278,281.95)	\$ 744,000	\$ 600,000	\$ 528,000	\$ 528,000	\$ (72,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 24,689,689.98	\$ 25,748,000	\$ 29,277,000	\$ 28,196,000	\$ 27,996,000	\$ (1,281,000)
SERVICES & SUPPLIES	8,510,705.38	8,766,000	8,808,000	8,773,000	9,018,000	210,000
OTHER CHARGES	151.25	16,000	26,000	203,000	203,000	177,000
CAPITAL ASSETS - EQUIPMENT	443,912.07	0	0	0	0	0
GROSS TOTAL	\$ 33,644,458.68	\$ 34,530,000	\$ 38,111,000	\$ 37,172,000	\$ 37,217,000	\$ (894,000)
INTRAFUND TRANSFERS	(30,962,231.11)	(30,875,000)	(30,875,000)	(30,927,000)	(30,927,000)	(52,000)
NET TOTAL	\$ 2,682,227.57	\$ 3,655,000	\$ 7,236,000	\$ 6,245,000	\$ 6,290,000	\$ (946,000)
NET COUNTY COST	\$ 2,960,509.52	\$ 2,911,000	\$ 6,636,000	\$ 5,717,000	\$ 5,762,000	\$ (874,000)
 BUDGETED POSITIONS	 272.0	 272.0	 272.0	 254.0	 254.0	 (18.0)

FUND
GENERAL FUNDFUNCTION
HEALTH AND SANITATIONACTIVITY
HEALTH

JCHS is responsible for providing health care services to juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 38,000 youths annually. Comprehensive health services include pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and health education. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are partially funded by the Probation Department.

The 2013-14 Recommended Budget reflects:

- A reduction of 18.0 vacant positions and various expenses as part of the JCHS' efforts to identify operational efficiencies.
- Board-approved increases in health insurance subsidies and other employee benefits changes.

- An increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.
- A CPI increase of 4.5 percent on pharmaceutical costs, partially offset by pharmaceutical savings from efficiencies.
- Various other cost changes resulting in a net increase in funding, including: a net increase for various services billed among DHS facilities, including overhead charges and other interdepartmental billings; an increase in risk management costs; and an increase in the CPI for services and supplies; partially offset by a decrease in various costs based on the Department's historical experience; a decrease in overtime costs; and a decrease in utilities costs.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ 4,175.30	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	0.00	172,000	72,000	0	0	(72,000)
INSTITUTIONAL CARE & SERVICES	(283,907.51)	572,000	528,000	528,000	528,000	0
MISCELLANEOUS	1,450.26	0	0	0	0	0
TOTAL REVENUE	\$ (278,281.95)	\$ 744,000	\$ 600,000	\$ 528,000	\$ 528,000	\$ (72,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 17,488,369.53	\$ 17,801,000	\$ 21,330,000	\$ 19,646,000	\$ 19,446,000	\$ (1,884,000)
CAFETERIA PLAN BENEFITS	2,430,261.84	2,617,000	2,617,000	2,673,000	2,673,000	56,000
DEFERRED COMPENSATION BENEFITS	247,503.00	423,000	423,000	466,000	466,000	43,000
EMPLOYEE GROUP INS - E/B	539,805.76	488,000	488,000	517,000	517,000	29,000
OTHER EMPLOYEE BENEFITS	22,463.00	22,000	22,000	23,000	23,000	1,000
RETIREMENT - EMP BENEFITS	3,323,581.32	3,732,000	3,732,000	4,165,000	4,165,000	433,000
WORKERS' COMPENSATION	637,705.53	665,000	665,000	706,000	706,000	41,000
TOTAL S & E B	24,689,689.98	25,748,000	29,277,000	28,196,000	27,996,000	(1,281,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	479,991.83	418,000	421,000	373,000	373,000	(48,000)
CLOTHING & PERSONAL SUPPLIES	8,196.19	0	9,000	9,000	9,000	0
COMMUNICATIONS	5,480.00	0	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	289.00	0	1,000	1,000	1,000	0
COMPUTING-PERSONAL	10,734.79	10,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	2,530,405.86	3,294,000	3,557,000	3,795,000	3,795,000	238,000
FOOD	3,473.47	0	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	1,369.75	5,000	30,000	24,000	24,000	(6,000)
INFORMATION TECHNOLOGY SERVICES	1,234.00	0	1,000	1,000	1,000	0
INSURANCE	22,883.00	75,000	75,000	112,000	112,000	37,000
MAINTENANCE - BUILDINGS & IMPRV	54,235.38	54,000	46,000	46,000	46,000	0
MAINTENANCE - EQUIPMENT	1,741.99	81,000	84,000	84,000	84,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,570,383.85	1,708,000	1,813,000	1,762,000	2,007,000	194,000
MEMBERSHIPS	0.00	0	5,000	5,000	5,000	0
MISCELLANEOUS EXPENSE	685.79	0	0	0	0	0
OFFICE EXPENSE	110,444.96	100,000	74,000	76,000	76,000	2,000
PROFESSIONAL SERVICES	2,571,790.20	2,199,000	2,010,000	1,804,000	1,804,000	(206,000)
PUBLICATIONS & LEGAL NOTICE	1,184.70	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	217.32	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	22,309.36	43,000	43,000	44,000	44,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	761.63	1,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	23,878.50	31,000	31,000	32,000	32,000	1,000
TECHNICAL SERVICES	936,539.55	602,000	406,000	406,000	406,000	0
TELECOMMUNICATIONS	91,202.32	88,000	104,000	100,000	100,000	(4,000)
TRAINING	1,305.99	1,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	47,341.76	43,000	56,000	57,000	57,000	1,000
UTILITIES	12,624.19	13,000	14,000	14,000	14,000	0
TOTAL S & S	8,510,705.38	8,766,000	8,808,000	8,773,000	9,018,000	210,000

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	16,000	26,000	203,000	203,000	177,000
TAXES & ASSESSMENTS	151.25	0	0	0	0	0
TOTAL OTH CHARGES	151.25	16,000	26,000	203,000	203,000	177,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	443,912.07	0	0	0	0	0
TOTAL CAPITAL ASSETS	443,912.07	0	0	0	0	0
GROSS TOTAL	\$ 33,644,458.68	\$ 34,530,000	\$ 38,111,000	\$ 37,172,000	\$ 37,217,000	\$ (894,000)
INTRAFUND TRANSFERS	(30,962,231.11)	(30,875,000)	(30,875,000)	(30,927,000)	(30,927,000)	(52,000)
NET TOTAL	\$ 2,682,227.57	\$ 3,655,000	\$ 7,236,000	\$ 6,245,000	\$ 6,290,000	\$ (946,000)
NET COUNTY COST	\$ 2,960,509.52	\$ 2,911,000	\$ 6,636,000	\$ 5,717,000	\$ 5,762,000	\$ (874,000)
BUDGETED POSITIONS	272.0	272.0	272.0	254.0	254.0	(18.0)

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
GROSS TOTAL	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
NET TOTAL	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
NET COUNTY COST	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0

FUND
GENERAL FUNDFUNCTION
HEALTH AND SANITATIONACTIVITY
HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

The 2013-14 Recommended Budget maintains the Managed Care Rate Supplement IGT at the current level.

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
TOTAL OTH CHARGES	67,339,465.00	0	79,391,000	79,391,000	79,391,000	0
GROSS TOTAL	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
NET TOTAL	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0
NET COUNTY COST	\$ 67,339,465.00	\$ 0	\$ 79,391,000	\$ 79,391,000	\$ 79,391,000	\$ 0

Office of Managed Care Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 145,439,025.98	\$ 97,947,000	\$ 173,877,000	\$ 184,513,000	\$ 158,598,000	\$ (15,279,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 18,897,162.87	\$ 18,547,000	\$ 19,861,000	\$ 20,141,000	\$ 20,141,000	\$ 280,000
SERVICES & SUPPLIES	139,073,851.99	98,584,000	159,006,000	158,558,000	132,643,000	(26,363,000)
OTHER CHARGES	0.00	7,000	7,000	8,000	8,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	177,000	177,000	177,000	177,000	0
GROSS TOTAL	\$ 157,971,014.86	\$ 117,315,000	\$ 179,051,000	\$ 178,884,000	\$ 152,969,000	\$ (26,082,000)
NET TOTAL	\$ 157,971,014.86	\$ 117,315,000	\$ 179,051,000	\$ 178,884,000	\$ 152,969,000	\$ (26,082,000)
NET COUNTY COST	\$ 12,531,988.88	\$ 19,368,000	\$ 5,174,000	\$ (5,629,000)	\$ (5,629,000)	\$ (10,803,000)
 BUDGETED POSITIONS	 247.0	 247.0	 247.0	 247.0	 247.0	 0.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The Office of Managed Care (OMC) provides for the delivery of a full spectrum of health care services to Medi-Cal beneficiaries and eligible IHSS providers, in a managed care environment, either as a direct service provider through DHS facilities or through contracts.

All of OMC's managed care lines of business were transferred to L.A. Care in FY 2011-12. DHS is evaluating the financial and operational impacts of this transfer on the OMC budget and will be including the related changes in a future budget phase. Therefore, the Recommended Budget includes minimal changes required to maintain a status quo budget.

DHS will continue to provide the same medical services to their managed care plan enrollees as a service provider for L.A. Care.

The 2013-14 Recommended Budget reflects:

- A decrease in IHSS Provider Health Care Plan out-of-plan charges, and the associated revenue, related to the transfer of the plan to L.A. Care.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- An increase in workers' compensation due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected increase in unemployment insurance cost based on historical experience.
- An increase in retirement costs, primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected decrease in retiree health insurance premiums.
- An increase in HwLA revenue.

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 75,578,000	\$ 0	\$ 0	\$ 0	\$ 0
INSTITUTIONAL CARE & SERVICES	138,721,775.63	19,741,000	162,476,000	173,112,000	147,197,000	(15,279,000)
INTEREST	282,026.00	183,000	307,000	307,000	307,000	0
MISCELLANEOUS	25.00	0	0	0	0	0
STATE - OTHER	6,435,199.35	2,445,000	11,094,000	11,094,000	11,094,000	0
TOTAL REVENUE	\$ 145,439,025.98	\$ 97,947,000	\$ 173,877,000	\$ 184,513,000	\$ 158,598,000	\$ (15,279,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 12,736,507.73	\$ 12,498,000	\$ 13,028,000	\$ 13,028,000	\$ 13,028,000	\$ 0
CAFETERIA PLAN BENEFITS	2,240,898.97	2,292,000	2,415,000	2,463,000	2,463,000	48,000
DEFERRED COMPENSATION BENEFITS	299,825.26	293,000	520,000	489,000	489,000	(31,000)
EMPLOYEE GROUP INS - E/B	528,442.30	430,000	447,000	502,000	502,000	55,000
OTHER EMPLOYEE BENEFITS	12,447.79	12,000	19,000	12,000	12,000	(7,000)
RETIREMENT - EMP BENEFITS	2,793,887.65	2,742,000	3,158,000	3,344,000	3,344,000	186,000
WORKERS' COMPENSATION	285,153.17	280,000	274,000	303,000	303,000	29,000
TOTAL S & E B	18,897,162.87	18,547,000	19,861,000	20,141,000	20,141,000	280,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,726,684.11	5,827,000	3,682,000	3,568,000	3,568,000	(114,000)
COMMUNICATIONS	0.00	0	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	219.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	19,000	150,000	150,000	150,000	0
COMPUTING-PERSONAL	3,481,124.54	2,448,000	80,000	80,000	80,000	0
CONTRACTED PROGRAM SERVICES	109,780,880.39	86,021,000	106,387,000	106,360,000	80,445,000	(25,942,000)
INFORMATION TECHNOLOGY SERVICES	35,879.01	0	1,000	1,000	1,000	0
INSURANCE	2,828.00	5,000	4,000	4,000	4,000	0
JURY & WITNESS EXPENSE	0.00	(4,197,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	20,291.68	0	0	0	0	0
MAINTENANCE - EQUIPMENT	16,327.52	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	12,009,881.70	66,000	23,936,000	23,936,000	23,936,000	0
MEMBERSHIPS	0.00	0	37,000	37,000	37,000	0
MISCELLANEOUS EXPENSE	0.00	105,000	70,000	70,000	70,000	0
OFFICE EXPENSE	1,545,131.29	595,000	5,671,000	5,671,000	5,671,000	0
PROFESSIONAL SERVICES	4,592,700.17	5,071,000	16,075,000	16,075,000	16,075,000	0
RENTS & LEASES - BLDG & IMPRV	1,350,767.24	1,786,000	1,774,000	1,414,000	1,414,000	(360,000)
RENTS & LEASES - EQUIPMENT	44,789.84	75,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	416.05	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	290,346.88	25,000	332,000	332,000	332,000	0
TECHNICAL SERVICES	109,168.26	128,000	82,000	109,000	109,000	27,000
TELECOMMUNICATIONS	1,043,532.96	521,000	596,000	622,000	622,000	26,000
TRAINING	75.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	22,808.35	39,000	42,000	42,000	42,000	0
UTILITIES	0.00	50,000	10,000	10,000	10,000	0
TOTAL S & S	139,073,851.99	98,584,000	159,006,000	158,558,000	132,643,000	(26,363,000)

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	7,000	7,000	8,000	8,000	1,000
TOTAL OTH CHARGES	0.00	7,000	7,000	8,000	8,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	177,000	177,000	177,000	177,000	0
TOTAL CAPITAL ASSETS	0.00	177,000	177,000	177,000	177,000	0
GROSS TOTAL	\$ 157,971,014.86	\$ 117,315,000	\$ 179,051,000	\$ 178,884,000	\$ 152,969,000	\$ (26,082,000)
NET TOTAL	\$ 157,971,014.86	\$ 117,315,000	\$ 179,051,000	\$ 178,884,000	\$ 152,969,000	\$ (26,082,000)
NET COUNTY COST	\$ 12,531,988.88	\$ 19,368,000	\$ 5,174,000	\$ (5,629,000)	\$ (5,629,000)	\$ (10,803,000)
 BUDGETED POSITIONS	 247.0	 247.0	 247.0	 247.0	 247.0	 0.0

Realignment Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 84,579,201.02	\$ 0	\$ 84,579,000	\$ 84,579,000	\$ 99,514,000	\$ 14,935,000
NET COUNTY COST	\$ (84,579,201.02)	\$ 0	\$ (84,579,000)	\$ (84,579,000)	\$ (99,514,000)	\$ (14,935,000)

FUND
GENERAL FUND

FUNCTION
HEALTH AND SANITATION

ACTIVITY
HEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

The 2013-14 Recommended Budget reflects an increase in Realignment Sales Tax revenues based on the latest collection trends.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 1991 REALIGNMENT REVENUE	\$ 84,579,201.02	\$ 0	\$ 84,579,000	\$ 84,579,000	\$ 99,514,000	\$ 14,935,000
TOTAL REVENUE	\$ 84,579,201.02	\$ 0	\$ 84,579,000	\$ 84,579,000	\$ 99,514,000	\$ 14,935,000
NET COUNTY COST	\$ (84,579,201.02)	\$ 0	\$ (84,579,000)	\$ (84,579,000)	\$ (99,514,000)	\$ (14,935,000)

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	\$ 218,754,083.35	\$ 206,329,000	\$ 206,329,000	\$ 221,323,000	\$ 235,779,000	\$ 29,450,000
METROCARE NETWORK	187,552,242.70	179,702,000	179,702,000	204,913,000	216,702,000	37,000,000
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	76,128,000.00	66,386,000	66,386,000	72,205,000	78,173,000	11,787,000
VALLEYCARE NETWORK	77,442,096.04	63,059,000	63,059,000	72,664,000	72,940,000	9,881,000
DHS ENTERPRISE FUND	15,657,647.72	0	0	0	0	0
TOTAL	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000

The Contributions to Hospital Enterprise Funds budget unit provides a financial subsidy of General Fund resources to support the operation of the four Hospital Enterprise Funds.

The 2013-14 Recommended Budget reflects an increase in NCC to the Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000
TOTAL OTH FIN USES	575,534,069.81	515,476,000	515,476,000	571,105,000	603,594,000	88,118,000
GROSS TOTAL	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000
NET TOTAL	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000
NET COUNTY COST	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 19,389,038.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
REVENUE	2,642,620,972.09	2,789,955,000	2,807,067,000	2,791,492,000	2,771,360,000	(35,707,000)
TOTAL FINANCING SOURCES	\$2,662,010,010.09	\$ 2,817,509,000	\$ 2,834,621,000	\$ 2,791,492,000	\$ 2,771,360,000	\$ (63,261,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$1,689,647,874.17	\$ 1,766,507,000	\$ 1,800,366,000	\$ 1,835,077,000	\$ 1,834,953,000	\$ 34,587,000
SERVICES & SUPPLIES	1,248,708,948.40	1,234,335,000	1,178,868,000	1,185,841,000	1,190,285,000	11,417,000
S & S EXPENDITURE DISTRIBUTION	(75,534,267.29)	6,000	0	0	0	0
TOTAL S & S	1,173,174,681.11	1,234,341,000	1,178,868,000	1,185,841,000	1,190,285,000	11,417,000
OTHER CHARGES	314,961,161.96	317,718,000	321,184,000	333,594,000	341,631,000	20,447,000
CAPITAL ASSETS - EQUIPMENT	6,152,431.11	21,962,000	21,980,000	7,940,000	7,940,000	(14,040,000)
OTHER FINANCING USES	1,410,289.24	27,698,000	27,699,000	145,000	145,000	(27,554,000)
NET TOTAL	\$3,185,346,437.59	\$ 3,368,226,000	\$ 3,350,097,000	\$ 3,362,597,000	\$ 3,374,954,000	\$ 24,857,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	24,643,018.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 52,197,018.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$3,237,543,455.59	\$ 3,368,226,000	\$ 3,350,097,000	\$ 3,362,597,000	\$ 3,374,954,000	\$ 24,857,000
GAIN OR LOSS	\$ (575,533,445.50)	\$ (550,717,000)	\$ (515,476,000)	\$ (571,105,000)	\$ (603,594,000)	\$ (88,118,000)
OPERATING SUBSIDY-GF	\$ 575,534,069.81	\$ 515,476,000	\$ 515,476,000	\$ 571,105,000	\$ 603,594,000	\$ 88,118,000
BUDGETED POSITIONS	18,447.0	18,539.0	18,539.0	18,593.0	18,592.0	53.0

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 1,738,164.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,182,093,322.61	1,215,936,000	1,232,054,000	1,245,005,000	1,227,950,000	(4,104,000)
TOTAL FINANCING SOURCES	\$1,183,831,486.61	\$ 1,215,936,000	\$ 1,232,054,000	\$ 1,245,005,000	\$ 1,227,950,000	\$ (4,104,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 717,586,627.94	\$ 751,550,000	\$ 767,356,000	\$ 779,986,000	\$ 779,986,000	\$ 12,630,000
SERVICES & SUPPLIES	642,010,186.67	578,698,000	552,982,000	572,719,000	566,881,000	13,899,000
S & S EXPENDITURE DISTRIBUTION	(75,534,267.29)	0	0	0	0	0
TOTAL S & S	566,475,919.38	578,698,000	552,982,000	572,719,000	566,881,000	13,899,000
OTHER CHARGES	108,658,489.37	117,978,000	116,034,000	111,920,000	115,159,000	(875,000)
CAPITAL ASSETS - EQUIPMENT	1,837,864.44	1,993,000	2,011,000	1,703,000	1,703,000	(308,000)
NET TOTAL	\$1,394,558,901.13	\$ 1,450,219,000	\$ 1,438,383,000	\$ 1,466,328,000	\$ 1,463,729,000	\$ 25,346,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 8,026,669.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 8,026,669.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,402,585,570.13	\$ 1,450,219,000	\$ 1,438,383,000	\$ 1,466,328,000	\$ 1,463,729,000	\$ 25,346,000
GAIN OR LOSS	\$ (218,754,083.52)	\$ (234,283,000)	\$ (206,329,000)	\$ (221,323,000)	\$ (235,779,000)	\$ (29,450,000)
OPERATING SUBSIDY-GF	\$ 218,754,083.35	\$ 206,329,000	\$ 206,329,000	\$ 221,323,000	\$ 235,779,000	\$ 29,450,000
BUDGETED POSITIONS	8,425.0	8,476.0	8,476.0	8,506.0	8,506.0	30.0

The LAC+USC Healthcare Network consists of LAC+USC, three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

The 2013-14 Recommended Budget reflects:

- The reclassification of 25.0 Nursing Attendant to CMA positions at zero net cost.
- An increase of 13.0 positions, fully offset with federal Ryan White grant revenue, to provide medical care coordination for HIV/AIDS patients.
- An increase of 14.0 positions and related funding, fully offset by revenue from the Sheriff, to provide specialty medical care services to inmates at jail facilities.

- An increase in revenue to recognize a projected increase in enrollment and capitation rates for the IHSS Provider Health Care Plan.
- The elimination of an unidentified revenue increase that was used to address the Department's projected shortfall for FY 2012-13.
- An increase of 4.0 positions, fully offset with a reduction in registry funding, to convert registry staff to full-time County positions in the areas of speech pathology and physical therapy.
- Board-approved increases primarily in health insurance subsidies.
- Projected changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

- An increase in HIV/AIDS drugs, fully offset by federal revenue, due to the transition of Ryan White patients to the Healthy Way LA program. Also reflects a CPI increase of 4.5 percent on pharmaceutical costs and increased funding for off-site processing of medication refills and drug cost recovery services, partially offset by pharmaceutical savings.
- A reduction in revenue based on the Department's past experience with year-end surpluses.
- The transfer of 1.0 position to a newly created budget unit to support the implementation of the Department's EHRIS.
- Various other cost changes resulting in a net increase in funding, including: a net increase for various services billed among DHS facilities, including overhead charges and other interdepartmental billings; an increase in the CPI for services and supplies; a net increase in projected debt service payments; an increase in various costs based on the Department's historical experience; and an increase in risk management costs; partially offset by a decrease in utilities costs; a net decrease in rent and lease expenses; and a net decrease in equipment financing costs. Also reflects various realignments at no cost.
- The reversal of one-time funding and associated revenue, related to a LAC+USC Medical Hub donation and SB 1773 funding for the enhancement of pediatric trauma and emergency services.
- A net decrease in revenue, primarily due to the reversal of one-time Hospital Provider Fee revenue, Safety Net Care Pool revenue, Measure B revenue, and a decrease in the Delivery System Reform Incentive Pool revenue and its associated intergovernmental transfers; partially offset by an increase in HWLA, Mental Health State Plan Amendment, and outpatient Ryan White grant revenues.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 1,738,164.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,182,093,322.61	1,215,936,000	1,232,054,000	1,245,005,000	1,227,950,000	(4,104,000)
TOTAL FINANCING SOURCES	\$1,183,831,486.61	\$ 1,215,936,000	\$ 1,232,054,000	\$ 1,245,005,000	\$ 1,227,950,000	\$ (4,104,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 498,103,106.10	\$ 502,124,000	\$ 517,195,000	\$ 519,758,000	\$ 519,758,000	\$ 2,563,000
CAFETERIA PLAN BENEFITS	84,318,910.78	93,214,000	93,573,000	96,953,000	96,953,000	3,380,000
DEFERRED COMPENSATION BENEFITS	8,233,010.29	14,054,000	14,086,000	14,127,000	14,127,000	41,000
EMPLOYEE GROUP INS - E/B	13,424,660.78	13,137,000	13,138,000	13,403,000	13,403,000	265,000
OTHER EMPLOYEE BENEFITS	590,859.37	606,000	606,000	587,000	587,000	(19,000)
RETIREMENT - EMP BENEFITS	95,630,046.00	110,618,000	110,961,000	117,106,000	117,106,000	6,145,000
WORKERS' COMPENSATION	17,286,034.62	17,797,000	17,797,000	18,052,000	18,052,000	255,000
TOTAL S & E B	717,586,627.94	751,550,000	767,356,000	779,986,000	779,986,000	12,630,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	102,670,663.65	100,852,000	101,261,000	105,176,000	105,176,000	3,915,000
CLOTHING & PERSONAL SUPPLIES	2,421,625.85	2,487,000	2,962,000	2,899,000	2,899,000	(63,000)
COMMUNICATIONS	207,380.00	211,000	162,000	162,000	162,000	0
COMPUTING-MAINFRAME	84,268.00	94,000	535,000	561,000	561,000	26,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	7,627.00	8,000	0	0	0	0
COMPUTING-PERSONAL	2,073,833.16	1,844,000	977,000	1,003,000	1,003,000	26,000
CONTRACTED PROGRAM SERVICES	5,447,288.02	6,086,000	10,381,000	6,918,000	6,918,000	(3,463,000)
FOOD	82,543.85	85,000	94,000	96,000	96,000	2,000
HOUSEHOLD EXPENSE	4,509,869.28	4,599,000	4,514,000	4,539,000	4,539,000	25,000
INFORMATION TECHNOLOGY SERVICES	1,373,170.00	1,690,000	1,962,000	2,162,000	2,162,000	200,000
INSURANCE	4,716,383.77	8,955,000	9,177,000	6,886,000	9,694,000	517,000
JURY & WITNESS EXPENSE	0.00	(1,132,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	12,199,386.86	12,616,000	5,549,000	8,232,000	8,232,000	2,683,000
MAINTENANCE - EQUIPMENT	15,268,715.51	15,779,000	15,989,000	15,944,000	15,944,000	(45,000)
MEDICAL DENTAL & LAB SUPPLIES	233,944,099.84	152,384,000	144,648,000	161,363,000	153,400,000	8,752,000
MEMBERSHIPS	586,929.00	604,000	555,000	620,000	620,000	65,000
MISCELLANEOUS EXPENSE	675,561.55	803,000	588,000	595,000	595,000	7,000
OFFICE EXPENSE	4,566,750.11	4,691,000	4,345,000	4,577,000	4,577,000	232,000
PROFESSIONAL SERVICES	188,996,291.41	198,557,000	179,060,000	182,619,000	182,619,000	3,559,000
RENTS & LEASES - BLDG & IMPRV	1,745,941.17	751,000	674,000	647,000	647,000	(27,000)
RENTS & LEASES - EQUIPMENT	3,137,049.89	3,221,000	5,192,000	5,260,000	4,577,000	(615,000)
SMALL TOOLS & MINOR EQUIPMENT	495,388.82	509,000	735,000	584,000	584,000	(151,000)
SPECIAL DEPARTMENTAL EXPENSE	1,938,626.57	1,991,000	1,393,000	1,435,000	1,435,000	42,000
TECHNICAL SERVICES	33,300,828.78	34,942,000	36,786,000	37,646,000	37,646,000	860,000
TELECOMMUNICATIONS	6,072,667.29	6,693,000	6,353,000	6,354,000	6,354,000	1,000
TRAINING	123,149.62	177,000	116,000	120,000	120,000	4,000
TRANSPORTATION AND TRAVEL	970,949.91	975,000	704,000	712,000	712,000	8,000
UTILITIES	14,393,197.76	18,226,000	18,270,000	15,609,000	15,609,000	(2,661,000)
S & S EXPENDITURE DISTRIBUTION	(75,534,267.29)	0	0	0	0	0

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	566,475,919.38	578,698,000	552,982,000	572,719,000	566,881,000	13,899,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	99,625,256.00	97,387,000	97,056,000	94,832,000	94,832,000	(2,224,000)
INT-OTHER LONG TERM DEBT	125,800.00	2,225,000	2,225,000	0	3,239,000	1,014,000
INTEREST ON NOTES & WARRANTS	1,013,463.98	514,000	2,247,000	2,247,000	2,247,000	0
JUDGMENTS & DAMAGES	3,506,604.35	13,493,000	10,027,000	11,291,000	11,291,000	1,264,000
RET-OTHER LONG TERM DEBT	4,367,334.48	4,338,000	4,449,000	3,520,000	3,520,000	(929,000)
TAXES & ASSESSMENTS	20,030.56	21,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	108,658,489.37	117,978,000	116,034,000	111,920,000	115,159,000	(875,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	31,297.11	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,806,567.33	2,011,000	2,011,000	1,703,000	1,703,000	(308,000)
OTHER EQUIPMENT INSTALLATION	0.00	(18,000)	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,837,864.44	1,993,000	2,011,000	1,703,000	1,703,000	(308,000)
TOTAL CAPITAL ASSETS	1,837,864.44	1,993,000	2,011,000	1,703,000	1,703,000	(308,000)
NET TOTAL	\$1,394,558,901.13	\$ 1,450,219,000	\$ 1,438,383,000	\$ 1,466,328,000	\$ 1,463,729,000	\$ 25,346,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 8,026,669.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 8,026,669.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
TOTAL FINANCING USES	\$1,402,585,570.13	\$ 1,450,219,000	\$ 1,438,383,000	\$ 1,466,328,000	\$ 1,463,729,000	\$ 25,346,000
OPERATING SUBSIDY-GF	\$ 218,754,083.35	\$ 206,329,000	\$ 206,329,000	\$ 221,323,000	\$ 235,779,000	\$ 29,450,000
BUDGETED POSITIONS	8,425.0	8,476.0	8,476.0	8,506.0	8,506.0	30.0

LAC+USC MEDICAL CENTER

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	681,519,000	697,241,000	707,777,000	707,777,000	10,536,000
Services and Supplies	529,576,000	505,400,000	524,861,000	519,900,000	14,500,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	529,576,000	505,400,000	524,861,000	519,900,000	14,500,000
Other Charges	109,766,000	108,121,000	104,218,000	107,457,000	(664,000)
Capital Assets – Equipment	1,975,000	1,993,000	1,685,000	1,685,000	(308,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,322,836,000	1,312,755,000	1,338,541,000	1,336,819,000	24,064,000
Revenue/Fund Balance	1,181,219,000	1,171,138,000	1,183,446,000	1,140,397,000	(30,741,000)
County Contribution	141,617,000	141,617,000	155,095,000	196,422,000	54,805,000
Positions	7,735.0	7,735.0	7,765.0	7,765.0	30.0
Budgeted Beds (Average Daily Census)	575	671	671	671	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	70,031,000	70,115,000	72,209,000	72,209,000	2,094,000
Services and Supplies	49,122,000	47,582,000	47,858,000	46,981,000	(601,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	49,122,000	47,582,000	47,858,000	46,981,000	(601,000)
Other Charges	8,212,000	7,913,000	7,702,000	7,702,000	(211,000)
Capital Assets – Equipment	18,000	18,000	18,000	18,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	127,383,000	125,628,000	127,787,000	126,910,000	1,282,000
Revenue/Fund Balance	62,671,000	60,916,000	61,559,000	87,553,000	26,637,000
County Contribution	64,712,000	64,712,000	66,228,000	39,357,000	(25,355,000)
Positions	741.0	741.0	741.0	741.0	0.0

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 3,880,722.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	811,094,726.23	857,513,000	874,297,000	854,991,000	851,827,000	(22,470,000)
TOTAL FINANCING SOURCES	\$ 814,975,448.23	\$ 857,513,000	\$ 874,297,000	\$ 854,991,000	\$ 851,827,000	\$ (22,470,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 518,059,909.80	\$ 536,927,000	\$ 547,493,000	\$ 557,635,000	\$ 557,600,000	\$ 10,107,000
SERVICES & SUPPLIES	339,562,051.34	370,763,000	355,210,000	351,396,000	356,355,000	1,145,000
S & S EXPENDITURE DISTRIBUTION	0.00	6,000	0	0	0	0
TOTAL S & S	339,562,051.34	370,769,000	355,210,000	351,396,000	356,355,000	1,145,000
OTHER CHARGES	133,582,234.57	133,872,000	136,193,000	147,297,000	150,998,000	14,805,000
CAPITAL ASSETS - EQUIPMENT	3,293,695.80	15,103,000	15,103,000	3,576,000	3,576,000	(11,527,000)
NET TOTAL	\$ 994,497,891.51	\$ 1,056,671,000	\$ 1,053,999,000	\$ 1,059,904,000	\$ 1,068,529,000	\$ 14,530,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 8,029,800.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 8,029,800.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,002,527,691.51	\$ 1,056,671,000	\$ 1,053,999,000	\$ 1,059,904,000	\$ 1,068,529,000	\$ 14,530,000
GAIN OR LOSS	\$ (187,552,243.28)	\$ (199,158,000)	\$ (179,702,000)	\$ (204,913,000)	\$ (216,702,000)	\$ (37,000,000)
OPERATING SUBSIDY-GF	\$ 187,552,242.70	\$ 179,702,000	\$ 179,702,000	\$ 204,913,000	\$ 216,702,000	\$ 37,000,000
BUDGETED POSITIONS	5,179.0	5,179.0	5,179.0	5,189.0	5,189.0	10.0

The MetroCare Network consists of H-UCLA, MLK MACC, the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center (CHC) and four health centers. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK MACC provides a patient-centered, community-oriented approach to outpatient services, and a full array of ambulatory services to address the most pressing clinical issues of the community such as diabetes, hypertension, cholesterol, heart disease, cancer and HIV/AIDS.

The 2013-14 Recommended Budget reflects:

- An increase of 2.0 positions, offset with the reduction of 3.0 vacant positions for the Long Beach CHC, to support the patient-centered medical home.

- The reclassification of 21.0 Nursing Attendant to CMA positions, at zero net cost.
- An increase of 12.0 positions, fully offset with federal Ryan White grant revenue, to provide medical care coordination for HIV/AIDS patients.
- An increase in revenue to recognize a projected increase in enrollment and capitation rates in the IHSS Provider Health Care Plan.
- Board-approved increases primarily in health insurance subsidies.
- Projected changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions. A projected increase in retiree health insurance premiums.

- A net decrease in funding for the reversal of equipment purchased in FY 2012-13 for the replacement MLK MACC capital project estimated to be completed in FY 2013-14, partially offset with equipment needed for FY 2013-14.
- A net decrease in funding for the reversal of equipment purchased in FY 2012-13 for H-UCLA's Surgery/ER capital project estimated to be completed in FY 2013-14, partially offset with equipment needed for FY 2013-14.
- A decrease related to the reversal of the FY 2012-13 allocation of SB 1773 revenue related to the pediatric trauma centers.
- The transfer of 1.0 position to a newly created budget unit to support the implementation of the Department's EHRIS. Also reflects various other position transfers and reclassifications, resulting in a net zero cost.
- Various other cost changes resulting in a net increase in funding, including an increase in new debt service, overhead, risk management costs, an increase in the CPI for services and supplies; and an increase in various costs based on the Department's historical experience, partially offset by a decrease in rent and lease expenses; utility costs and a decrease in transitional move services. Also reflects various realignments at no cost.
- A net decrease in revenue primarily due to a decrease in HWLA revenue, outpatient Ryan White grant revenue, Measure B revenue, Safety Net Care Pool revenue, one time Hospital Provider fee revenue, and Delivery System Reform Incentive Pool revenue and its associated intergovernmental transfer; partially offset with an increase in Mental Health State Plan Amendment revenue.
- A reduction in revenue based on the Department's past experience with year-end surplus.

METROCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 3,880,722.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	811,094,726.23	857,513,000	874,297,000	854,991,000	851,827,000	(22,470,000)
TOTAL FINANCING SOURCES	\$ 814,975,448.23	\$ 857,513,000	\$ 874,297,000	\$ 854,991,000	\$ 851,827,000	\$ (22,470,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 359,157,018.12	\$ 359,596,000	\$ 370,056,000	\$ 371,024,000	\$ 371,038,000	\$ 982,000
CAFETERIA PLAN BENEFITS	58,885,636.16	65,117,000	65,167,000	68,107,000	68,088,000	2,921,000
DEFERRED COMPENSATION BENEFITS	6,915,447.93	11,517,000	11,517,000	10,991,000	10,981,000	(536,000)
EMPLOYEE GROUP INS - E/B	11,623,335.81	10,589,000	10,589,000	11,434,000	11,434,000	845,000
OTHER EMPLOYEE BENEFITS	427,924.71	430,000	430,000	446,000	446,000	16,000
RETIREMENT - EMP BENEFITS	67,006,281.95	76,523,000	76,579,000	82,580,000	82,560,000	5,981,000
WORKERS' COMPENSATION	14,044,265.12	13,155,000	13,155,000	13,053,000	13,053,000	(102,000)
TOTAL S & E B	518,059,909.80	536,927,000	547,493,000	557,635,000	557,600,000	10,107,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	67,419,158.20	69,120,000	68,948,000	73,468,000	73,468,000	4,520,000
CLOTHING & PERSONAL SUPPLIES	2,457,557.01	2,524,000	2,012,000	2,073,000	2,073,000	61,000
COMMUNICATIONS	179,749.32	180,000	304,000	304,000	304,000	0
COMPUTING-MAINFRAME	48,949.78	48,000	142,000	163,000	163,000	21,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	12,345.84	86,000	74,000	0	0	(74,000)
COMPUTING-PERSONAL	3,264,122.89	3,313,000	2,783,000	2,095,000	2,095,000	(688,000)
CONTRACTED PROGRAM SERVICES	13,122,574.02	15,373,000	19,476,000	19,275,000	19,275,000	(201,000)
FOOD	65,442.84	68,000	51,000	52,000	52,000	1,000
HOUSEHOLD EXPENSE	2,747,714.96	6,413,000	6,310,000	2,733,000	2,733,000	(3,577,000)
INFORMATION TECHNOLOGY SERVICES	454,568.95	760,000	1,023,000	1,023,000	1,023,000	0
INFORMATION TECHNOLOGY-SECURITY	8,892.41	3,000	0	0	0	0
INSURANCE	2,814,580.65	8,306,000	8,286,000	6,775,000	8,471,000	185,000
JURY & WITNESS EXPENSE	0.00	(179,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	12,173,273.57	10,535,000	10,043,000	9,773,000	9,773,000	(270,000)
MAINTENANCE - EQUIPMENT	10,335,331.95	13,119,000	12,994,000	13,623,000	13,623,000	629,000
MEDICAL DENTAL & LAB SUPPLIES	101,729,789.49	114,774,000	101,402,000	100,433,000	103,696,000	2,294,000
MEMBERSHIPS	268,360.23	282,000	294,000	317,000	317,000	23,000
MISCELLANEOUS EXPENSE	634,821.38	608,000	970,000	674,000	674,000	(296,000)
OFFICE EXPENSE	3,053,106.19	3,432,000	3,727,000	3,554,000	3,554,000	(173,000)
PROFESSIONAL SERVICES	63,343,887.68	63,268,000	58,340,000	59,769,000	59,769,000	1,429,000
PUBLICATIONS & LEGAL NOTICE	298.48	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	4,786,167.61	616,000	951,000	605,000	605,000	(346,000)
RENTS & LEASES - EQUIPMENT	4,448,185.45	4,571,000	1,962,000	2,423,000	2,423,000	461,000
SMALL TOOLS & MINOR EQUIPMENT	415,320.61	426,000	320,000	326,000	326,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	744,247.94	763,000	992,000	780,000	780,000	(212,000)
TECHNICAL SERVICES	30,121,031.42	32,514,000	33,662,000	31,019,000	31,019,000	(2,643,000)
TELECOMMUNICATIONS	4,079,511.20	4,068,000	4,431,000	5,163,000	5,163,000	732,000
TRAINING	120,210.82	122,000	35,000	107,000	107,000	72,000
TRANSPORTATION AND TRAVEL	904,727.57	883,000	931,000	1,059,000	1,059,000	128,000
UTILITIES	9,808,122.88	14,767,000	14,747,000	13,810,000	13,810,000	(937,000)

METROCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
S & S EXPENDITURE DISTRIBUTION	0.00	6,000	0	0	0	0
TOTAL S & S	339,562,051.34	370,769,000	355,210,000	351,396,000	356,355,000	1,145,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	90,260,589.00	53,366,000	91,944,000	89,823,000	89,823,000	(2,121,000)
INT-OTHER LONG TERM DEBT	0.00	204,000	5,062,000	0	6,295,000	1,233,000
INTEREST ON NOTES & WARRANTS	841,887.73	913,000	2,107,000	2,107,000	2,107,000	0
JUDGMENTS & DAMAGES	8,023,609.53	780,000	1,639,000	4,499,000	4,499,000	2,860,000
RET-OTHER LONG TERM DEBT	31,667,724.68	29,699,000	32,959,000	48,386,000	45,792,000	12,833,000
SUPPORT & CARE OF PERSONS	2,784,860.07	48,910,000	2,479,000	2,479,000	2,479,000	0
TAXES & ASSESSMENTS	3,563.56	0	3,000	3,000	3,000	0
TOTAL OTH CHARGES	133,582,234.57	133,872,000	136,193,000	147,297,000	150,998,000	14,805,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	68,135.60	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	85,096.63	0	0	0	0	0
ELECTRONIC EQUIPMENT	58,049.28	0	0	0	0	0
MACHINERY EQUIPMENT	33,789.12	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	702,971.92	757,000	757,000	757,000	757,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,456,958.97	6,724,000	6,724,000	0	0	(6,724,000)
MEDICAL-MINOR EQUIPMENT	855,866.38	7,622,000	7,561,000	2,682,000	2,682,000	(4,879,000)
NON-MEDICAL LAB/TESTING EQUIP	32,827.90	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	76,000	76,000	76,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,293,695.80	15,103,000	15,103,000	3,576,000	3,576,000	(11,527,000)
TOTAL CAPITAL ASSETS	3,293,695.80	15,103,000	15,103,000	3,576,000	3,576,000	(11,527,000)
NET TOTAL	\$ 994,497,891.51	\$ 1,056,671,000	\$ 1,053,999,000	\$ 1,059,904,000	\$ 1,068,529,000	\$ 14,530,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 8,029,800.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 8,029,800.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
TOTAL FINANCING USES	\$1,002,527,691.51	\$ 1,056,671,000	\$ 1,053,999,000	\$ 1,059,904,000	\$ 1,068,529,000	\$ 14,530,000
OPERATING SUBSIDY-GF	\$ 187,552,242.70	\$ 179,702,000	\$ 179,702,000	\$ 204,913,000	\$ 216,702,000	\$ 37,000,000
BUDGETED POSITIONS	5,179.0	5,179.0	5,179.0	5,189.0	5,189.0	10.0

HARBOR-UCLA MEDICAL CENTER

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	414,598,000	420,439,000	427,250,000	427,250,000	6,811,000
Services and Supplies	236,618,000	224,798,000	222,518,000	220,386,000	(4,412,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	236,618,000	224,798,000	222,518,000	220,386,000	(4,412,000)
Other Charges	71,496,000	72,681,000	78,568,000	76,658,000	3,977,000
Capital Assets – Equipment	12,245,000	12,245,000	2,700,000	2,700,000	(9,545,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	734,957,000	730,163,000	731,036,000	726,994,000	(3,169,000)
Revenue/Fund Balance	656,456,000	636,786,000	636,794,000	619,929,000	(16,857,000)
County Contribution	78,501,000	93,377,000	94,242,000	107,065,000	13,688,000
Positions	3,846.0	3,855.0	3,854.0	3,854.0	(1.0)
Budgeted Beds (Average Daily Census)	330	373	373	373	0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	17,839,000	20,388,000	21,823,000	21,788,000	1,400,000
Services and Supplies	13,944,000	13,678,000	12,914,000	13,625,000	(53,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	13,944,000	13,678,000	12,914,000	13,625,000	(53,000)
Other Charges	2,325,000	2,325,000	2,272,000	2,272,000	(53,000)
Capital Assets – Equipment	43,000	43,000	43,000	43,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	34,151,000	36,434,000	37,052,000	37,728,000	1,294,000
Revenue/Fund Balance	25,153,000	21,435,000	19,173,000	28,912,000	7,477,000
County Contribution	8,998,000	14,999,000	17,879,000	8,816,000	(6,183,000)
Positions	212.0	210.0	215.0	215.0	5.0

MARTIN LUTHER KING, JR. MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	72,385,000	74,664,000	75,742,000	75,742,000	1,078,000
Services and Supplies	102,399,000	99,604,000	99,852,000	104,442,000	4,838,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	102,399,000	99,604,000	99,852,000	104,442,000	4,838,000
Other Charges	56,546,000	57,668,000	62,999,000	68,610,000	10,942,000
Capital Assets – Equipment	2,719,000	2,719,000	737,000	737,000	(1,982,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	234,049,000	234,655,000	239,330,000	249,531,000	14,876,000
Revenue/Fund Balance	144,099,000	191,108,000	171,818,000	166,920,000	(24,188,000)
County Contribution	89,950,000	43,547,000	67,512,000	82,611,000	39,064,000
Positions	714.0	704.0	709.0	709.0	5.0

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	32,105,000	32,002,000	32,820,000	32,820,000	818,000
Services and Supplies	17,808,000	17,130,000	16,112,000	17,902,000	772,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	17,808,000	17,130,000	16,112,000	17,902,000	772,000
Other Charges	3,505,000	3,519,000	3,458,000	3,458,000	(61,000)
Capital Assets – Equipment	96,000	96,000	96,000	96,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	53,514,000	52,747,000	52,486,000	54,276,000	1,529,000
Revenue/Fund Balance	31,805,000	24,968,000	27,206,000	36,066,000	11,098,000
County Contribution	21,709,000	27,779,000	25,280,000	18,210,000	(9,569,000)
Positions	407.0	410.0	411.0	411.0	1.0

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 123,686.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	163,533,738.39	182,137,000	174,302,000	169,113,000	165,477,000	(8,825,000)
TOTAL FINANCING SOURCES	\$ 163,657,424.39	\$ 182,137,000	\$ 174,302,000	\$ 169,113,000	\$ 165,477,000	\$ (8,825,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 140,435,002.40	\$ 145,087,000	\$ 147,970,000	\$ 152,493,000	\$ 152,493,000	\$ 4,523,000
SERVICES & SUPPLIES	65,507,802.24	64,949,000	68,062,000	65,348,000	67,122,000	(940,000)
OTHER CHARGES	29,177,536.92	22,962,000	24,300,000	23,121,000	23,679,000	(621,000)
CAPITAL ASSETS - EQUIPMENT	340,268.99	356,000	356,000	356,000	356,000	0
NET TOTAL	\$ 235,460,610.55	\$ 233,354,000	\$ 240,688,000	\$ 241,318,000	\$ 243,650,000	\$ 2,962,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 4,324,814.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 4,324,814.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 239,785,424.55	\$ 233,354,000	\$ 240,688,000	\$ 241,318,000	\$ 243,650,000	\$ 2,962,000
GAIN OR LOSS	\$ (76,128,000.16)	\$ (51,217,000)	\$ (66,386,000)	\$ (72,205,000)	\$ (78,173,000)	\$ (11,787,000)
OPERATING SUBSIDY-GF	\$ 76,128,000.00	\$ 66,386,000	\$ 66,386,000	\$ 72,205,000	\$ 78,173,000	\$ 11,787,000
BUDGETED POSITIONS	1,638.0	1,597.0	1,597.0	1,596.0	1,596.0	(1.0)

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides patients with medical and rehabilitation services in a culturally sensitive environment.

The 2013-14 Recommended Budget reflects:

- The elimination of an unidentified revenue increase that was used to address the Department's projected shortfall for FY 2012-13.
- Board-approved increases primarily in health insurance subsidies.
- An increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected reduction in unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.
- A net reduction due to various adjustments based on historical experience.
- A CPI increase of 4.5 percent on pharmaceutical costs and increased funding for off-site processing of medication refills and drug cost recovery services, partially offset by pharmaceutical savings.
- Various other cost changes resulting in a net decrease in funding, including: a decrease in risk management costs; a net decrease in utilities costs; a net decrease in various costs for the Department's experience; a decrease in rent and lease expenses; and a net decrease in equipment financing costs; partially offset by a net increase in projected debt service payments; an increase for various services billed among DHS facilities, including overhead charges and other interdepartmental billings; and a CPI increase for services and supplies. Also reflects various realignments at no cost.
- A net decrease in revenue primarily due to the reversal of the one-time Hospital Provider Fee and Safety Net Care Pool revenue; and a decrease in the Delivery System Reform Incentive Pool revenue and its associated intergovernmental transfers; partially offset by an increase in HWLA revenue.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 123,686.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	163,533,738.39	182,137,000	174,302,000	169,113,000	165,477,000	(8,825,000)
TOTAL FINANCING SOURCES	\$ 163,657,424.39	\$ 182,137,000	\$ 174,302,000	\$ 169,113,000	\$ 165,477,000	\$ (8,825,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 95,760,963.68	\$ 96,137,000	\$ 99,020,000	\$ 98,984,000	\$ 98,962,000	\$ (58,000)
CAFETERIA PLAN BENEFITS	16,520,590.05	17,889,000	17,889,000	19,293,000	19,282,000	1,393,000
DEFERRED COMPENSATION BENEFITS	1,592,950.40	2,852,000	2,852,000	2,751,000	2,757,000	(95,000)
EMPLOYEE GROUP INS - E/B	2,928,197.80	2,778,000	2,778,000	3,000,000	3,000,000	222,000
OTHER EMPLOYEE BENEFITS	120,342.12	121,000	121,000	120,000	120,000	(1,000)
RETIREMENT - EMP BENEFITS	20,443,525.66	22,431,000	22,431,000	25,430,000	25,457,000	3,026,000
WORKERS' COMPENSATION	3,068,432.69	2,879,000	2,879,000	2,915,000	2,915,000	36,000
TOTAL S & E B	140,435,002.40	145,087,000	147,970,000	152,493,000	152,493,000	4,523,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	18,729,619.58	16,801,000	16,882,000	17,378,000	17,378,000	496,000
CLOTHING & PERSONAL SUPPLIES	138,941.07	134,000	134,000	137,000	137,000	3,000
COMMUNICATIONS	10,000.00	10,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	0.00	1,000	1,000	7,000	7,000	6,000
COMPUTING-PERSONAL	459,648.95	445,000	694,000	613,000	613,000	(81,000)
CONTRACTED PROGRAM SERVICES	2,158,821.18	2,071,000	1,434,000	1,552,000	1,552,000	118,000
HOUSEHOLD EXPENSE	1,146,779.51	1,116,000	1,095,000	1,173,000	1,173,000	78,000
INFORMATION TECHNOLOGY SERVICES	249,063.00	421,000	703,000	703,000	703,000	0
INSURANCE	1,102,892.73	1,599,000	1,572,000	1,016,000	1,475,000	(97,000)
MAINTENANCE - BUILDINGS & IMPRV	2,068,178.24	2,489,000	1,638,000	1,673,000	1,673,000	35,000
MAINTENANCE - EQUIPMENT	1,238,148.50	1,246,000	1,785,000	1,782,000	1,782,000	(3,000)
MEDICAL DENTAL & LAB SUPPLIES	12,978,287.37	12,731,000	16,003,000	13,601,000	14,916,000	(1,087,000)
MEMBERSHIPS	137,167.00	143,000	152,000	172,000	172,000	20,000
MISCELLANEOUS EXPENSE	39,431.47	36,000	185,000	185,000	185,000	0
OFFICE EXPENSE	527,690.88	507,000	559,000	570,000	570,000	11,000
PROFESSIONAL SERVICES	13,361,593.68	13,760,000	12,700,000	12,672,000	12,672,000	(28,000)
PUBLICATIONS & LEGAL NOTICE	243.45	0	5,000	0	0	(5,000)
RENTS & LEASES - BLDG & IMPRV	3,755.21	3,000	3,000	3,000	3,000	0
RENTS & LEASES - EQUIPMENT	1,009,119.52	1,007,000	1,265,000	1,066,000	1,066,000	(199,000)
SMALL TOOLS & MINOR EQUIPMENT	10,842.78	10,000	46,000	46,000	46,000	0
SPECIAL DEPARTMENTAL EXPENSE	435,675.29	419,000	390,000	449,000	449,000	59,000
TECHNICAL SERVICES	4,490,164.22	4,797,000	4,666,000	4,800,000	4,800,000	134,000
TELECOMMUNICATIONS	934,791.02	932,000	1,067,000	1,040,000	1,040,000	(27,000)
TRAINING	29,688.03	28,000	46,000	47,000	47,000	1,000
TRANSPORTATION AND TRAVEL	241,030.53	236,000	311,000	327,000	327,000	16,000
UTILITIES	4,006,229.03	4,007,000	4,696,000	4,306,000	4,306,000	(390,000)
TOTAL S & S	65,507,802.24	64,949,000	68,062,000	65,348,000	67,122,000	(940,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	18,715,852.00	14,541,000	15,054,000	14,707,000	14,707,000	(347,000)
INT-OTHER LONG TERM DEBT	0.00	463,000	463,000	0	558,000	95,000

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
INTEREST ON NOTES & WARRANTS	185,005.59	105,000	569,000	569,000	569,000	0
JUDGMENTS & DAMAGES	2,685,035.61	208,000	476,000	156,000	156,000	(320,000)
RET-OTHER LONG TERM DEBT	7,591,643.72	7,644,000	7,737,000	7,688,000	7,688,000	(49,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	29,177,536.92	22,962,000	24,300,000	23,121,000	23,679,000	(621,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL - FIXED EQUIPMENT	52,200.00	356,000	356,000	356,000	356,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	179,317.73	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	92,495.09	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	16,256.17	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	340,268.99	356,000	356,000	356,000	356,000	0
TOTAL CAPITAL ASSETS	340,268.99	356,000	356,000	356,000	356,000	0
NET TOTAL	\$ 235,460,610.55	\$ 233,354,000	\$ 240,688,000	\$ 241,318,000	\$ 243,650,000	\$ 2,962,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 4,324,814.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 4,324,814.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
TOTAL FINANCING USES	\$ 239,785,424.55	\$ 233,354,000	\$ 240,688,000	\$ 241,318,000	\$ 243,650,000	\$ 2,962,000
OPERATING SUBSIDY-GF	\$ 76,128,000.00	\$ 66,386,000	\$ 66,386,000	\$ 72,205,000	\$ 78,173,000	\$ 11,787,000
BUDGETED POSITIONS	1,638.0	1,597.0	1,597.0	1,596.0	1,596.0	(1.0)

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 483,466.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	485,899,184.86	534,369,000	526,414,000	522,383,000	526,106,000	(308,000)
TOTAL FINANCING SOURCES	\$ 486,382,650.86	\$ 534,369,000	\$ 526,414,000	\$ 522,383,000	\$ 526,106,000	\$ (308,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 313,566,334.03	\$ 332,943,000	\$ 337,547,000	\$ 344,963,000	\$ 344,874,000	\$ 7,327,000
SERVICES & SUPPLIES	201,628,908.15	219,925,000	202,614,000	196,378,000	199,927,000	(2,687,000)
OTHER CHARGES	43,542,901.10	42,906,000	44,657,000	51,256,000	51,795,000	7,138,000
CAPITAL ASSETS - EQUIPMENT	680,601.88	4,510,000	4,510,000	2,305,000	2,305,000	(2,205,000)
OTHER FINANCING USES	144,267.24	144,000	145,000	145,000	145,000	0
NET TOTAL	\$ 559,563,012.40	\$ 600,428,000	\$ 589,473,000	\$ 595,047,000	\$ 599,046,000	\$ 9,573,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 4,261,735.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 4,261,735.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 563,824,747.40	\$ 600,428,000	\$ 589,473,000	\$ 595,047,000	\$ 599,046,000	\$ 9,573,000
GAIN OR LOSS	\$ (77,442,096.54)	\$ (66,059,000)	\$ (63,059,000)	\$ (72,664,000)	\$ (72,940,000)	\$ (9,881,000)
OPERATING SUBSIDY-GF	\$ 77,442,096.04	\$ 63,059,000	\$ 63,059,000	\$ 72,664,000	\$ 72,940,000	\$ 9,881,000
BUDGETED POSITIONS	3,205.0	3,287.0	3,287.0	3,302.0	3,301.0	14.0

The ValleyCare Network consists of OV-UCLA, HD MACC, Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the UCLA School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HD MACC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HD MACC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

The 2013-14 Recommended Budget reflects:

- The reclassification of 35.0 Nursing Attendant to CMA positions, at zero net cost.
- An increase of 4.0 positions, offset with federal Ryan White grant revenue and the reduction of 1.0 vacant position, to provide medical care coordination for HIV/AIDS patients.
- An increase in revenue to recognize a projected increase in enrollment and capitation rates for the IHSS Provider Health Care Plan.
- The elimination of an unidentified revenue increase that was used to address the Department's projected shortfall for FY 2012-13.
- An increase of 8.0 positions, offset with a reduction in registry funding, to convert registry staff to full-time County positions in the areas of pharmacy, anesthesiology, and podiatry.
- Board-approved increases primarily in health insurance subsidies.
- An increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected reduction in long-term disability and unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

- A net increase in funding for furniture, IT equipment, and minor medical equipment needed for the replacement HD MACC estimated to be completed in FY 2013-14; partially offset by the reversal of funding for IT equipment purchased in FY 2012-13.
- An increase in HIV/AIDS drugs, fully offset by federal revenue, due to the transition of Ryan White patients to the HWLA program. Also reflects a CPI increase of 4.5 percent on pharmaceutical costs and increased funding for off-site processing of medication refills and drug cost recovery services, partially offset by pharmaceutical savings from efficiencies.
- A reduction in revenue based on the Department's past experience with year-end surpluses.
- Reflects 3.0 positions for physician services at OV-UCLA in the General Medicine Clinic and 7.0 positions, offset with the reduction of 7.0 vacant positions and other funding, for pharmacy services at Mid-Valley CHC and San Fernando HC. Also reflects various position realignments and other position allocation changes.
- Various other cost changes resulting in a net increase in funding, including: a net increase for various services billed among DHS facilities, including overhead charges and other interdepartmental billings; an increase in the CPI for services and supplies; a net increase in projected debt service payments; an increase in various costs based on the Department's historical experience; and a net increase in equipment financing costs; partially offset by a decrease in risk management costs; a decrease in utilities costs; and a net decrease in rent and lease expense. Also reflects various realignments at no cost.
- The reversal of various one-time funding and associated revenue, primarily related to the carryover Sayre Fire projects in the FY 2012-13 Final Adopted Budget and SB 1773 funding for the enhancement of pediatric trauma and emergency services.
- A net decrease in revenue primarily due to the reversal of the one-time Hospital Provider Fee, Safety Net Care Pool revenue, and Measure B revenue; and a decrease in the Delivery System Reform Incentive Pool revenue and its associated IGT; partially offset by an increase in HWLA, Mental Health State Plan Amendment, and outpatient Ryan White grant revenues.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 483,466.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	485,899,184.86	534,369,000	526,414,000	522,383,000	526,106,000	(308,000)
TOTAL FINANCING SOURCES	\$ 486,382,650.86	\$ 534,369,000	\$ 526,414,000	\$ 522,383,000	\$ 526,106,000	\$ (308,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 215,656,257.00	\$ 221,494,000	\$ 224,489,000	\$ 226,995,000	\$ 226,924,000	\$ 2,435,000
CAFETERIA PLAN BENEFITS	36,766,330.17	41,359,000	41,745,000	43,070,000	43,057,000	1,312,000
DEFERRED COMPENSATION BENEFITS	3,935,611.65	7,398,000	7,063,000	6,778,000	6,778,000	(285,000)
EMPLOYEE GROUP INS - E/B	5,712,684.66	7,242,000	5,332,000	5,662,000	5,662,000	330,000
OTHER EMPLOYEE BENEFITS	227,462.77	249,000	249,000	229,000	229,000	(20,000)
RETIREMENT - EMP BENEFITS	44,304,395.59	49,116,000	52,584,000	55,332,000	55,327,000	2,743,000
WORKERS' COMPENSATION	6,963,592.19	6,085,000	6,085,000	6,897,000	6,897,000	812,000
TOTAL S & E B	313,566,334.03	332,943,000	337,547,000	344,963,000	344,874,000	7,327,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	41,119,169.46	39,561,000	39,731,000	41,546,000	41,546,000	1,815,000
CLOTHING & PERSONAL SUPPLIES	168,689.47	324,000	151,000	157,000	157,000	6,000
COMMUNICATIONS	398,851.38	347,000	41,000	691,000	691,000	650,000
COMPUTING-MAINFRAME	17,215.00	272,000	230,000	219,000	219,000	(11,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	24,984.19	464,000	604,000	1,103,000	1,103,000	499,000
COMPUTING-PERSONAL	758,260.35	554,000	1,056,000	1,375,000	1,375,000	319,000
CONTRACTED PROGRAM SERVICES	2,149,010.25	6,360,000	5,116,000	3,225,000	3,225,000	(1,891,000)
FOOD	10,090.55	12,000	2,000	2,000	0	(2,000)
HOUSEHOLD EXPENSE	1,197,859.73	1,289,000	1,187,000	4,330,000	4,330,000	3,143,000
INFORMATION TECHNOLOGY SERVICES	288,637.47	163,000	320,000	322,000	322,000	2,000
INFORMATION TECHNOLOGY-SECURITY	12,625.96	13,000	0	0	0	0
INSURANCE	1,587,788.05	2,597,000	2,596,000	2,133,000	2,133,000	(463,000)
MAINTENANCE - BUILDINGS & IMPRV	11,055,713.11	13,076,000	13,657,000	9,730,000	9,730,000	(3,927,000)
MAINTENANCE - EQUIPMENT	5,846,307.90	6,533,000	7,054,000	6,956,000	7,278,000	224,000
MEDICAL DENTAL & LAB SUPPLIES	50,634,720.82	49,755,000	41,885,000	40,574,000	43,714,000	1,829,000
MEMBERSHIPS	228,882.00	241,000	351,000	377,000	377,000	26,000
MISCELLANEOUS EXPENSE	(4,840.89)	17,000	432,000	428,000	428,000	(4,000)
OFFICE EXPENSE	2,171,934.18	2,203,000	2,417,000	2,286,000	2,286,000	(131,000)
PROFESSIONAL SERVICES	52,565,229.90	55,016,000	44,872,000	45,624,000	45,624,000	752,000
PUBLICATIONS & LEGAL NOTICE	8,923.50	7,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	1,305,073.32	2,069,000	1,958,000	1,919,000	1,919,000	(39,000)
RENTS & LEASES - EQUIPMENT	1,918,194.70	1,762,000	2,721,000	2,758,000	2,758,000	37,000
SMALL TOOLS & MINOR EQUIPMENT	280,940.23	261,000	65,000	71,000	71,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	336,000.82	334,000	27,000	34,000	34,000	7,000
TECHNICAL SERVICES	18,420,264.74	21,203,000	21,074,000	15,989,000	16,078,000	(4,996,000)
TELECOMMUNICATIONS	2,969,896.03	3,660,000	3,680,000	3,277,000	3,277,000	(403,000)
TRAINING	46,914.47	47,000	41,000	42,000	42,000	1,000
TRANSPORTATION AND TRAVEL	599,752.57	561,000	317,000	325,000	325,000	8,000
UTILITIES	5,511,818.89	11,224,000	11,024,000	10,880,000	10,880,000	(144,000)

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	201,628,908.15	219,925,000	202,614,000	196,378,000	199,927,000	(2,687,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	35,098,425.00	35,022,000	35,022,000	34,214,000	34,214,000	(808,000)
INT-OTHER LONG TERM DEBT	28,800.00	350,000	350,000	0	539,000	189,000
INTEREST ON NOTES & WARRANTS	773,457.06	376,000	1,376,000	1,376,000	1,376,000	0
JUDGMENTS & DAMAGES	1,486,599.43	1,162,000	2,038,000	1,229,000	1,229,000	(809,000)
RET-OTHER LONG TERM DEBT	6,010,480.31	5,993,000	5,868,000	14,434,000	14,434,000	8,566,000
TAXES & ASSESSMENTS	145,139.30	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	43,542,901.10	42,906,000	44,657,000	51,256,000	51,795,000	7,138,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	3,279,000	3,279,000	0	0	(3,279,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	43,023.54	0	0	0	0	0
DATA HANDLING EQUIPMENT	10,355.48	74,000	74,000	0	0	(74,000)
ELECTRONIC EQUIPMENT	0.00	0	0	25,000	25,000	25,000
FOOD PREPARATION EQUIPMENT	6,316.99	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	19,091.07	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	35,034.97	540,000	540,000	0	0	(540,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	351,815.54	255,000	255,000	571,000	571,000	316,000
MEDICAL-MINOR EQUIPMENT	173,792.88	0	0	85,000	85,000	85,000
NON-MEDICAL LAB/TESTING EQUIP	41,171.41	255,000	255,000	255,000	255,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	48,000	48,000	1,360,000	1,360,000	1,312,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	50,000	50,000	0	0	(50,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	680,601.88	4,510,000	4,510,000	2,305,000	2,305,000	(2,205,000)
TOTAL CAPITAL ASSETS	680,601.88	4,510,000	4,510,000	2,305,000	2,305,000	(2,205,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	144,267.24	144,000	145,000	145,000	145,000	0
NET TOTAL	\$ 559,563,012.40	\$ 600,428,000	\$ 589,473,000	\$ 595,047,000	\$ 599,046,000	\$ 9,573,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 4,261,735.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 4,261,735.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
TOTAL FINANCING USES	\$ 563,824,747.40	\$ 600,428,000	\$ 589,473,000	\$ 595,047,000	\$ 599,046,000	\$ 9,573,000
OPERATING SUBSIDY-GF	\$ 77,442,096.04	\$ 63,059,000	\$ 63,059,000	\$ 72,664,000	\$ 72,940,000	\$ 9,881,000
BUDGETED POSITIONS	3,205.0	3,287.0	3,287.0	3,302.0	3,301.0	14.0

OLIVE VIEW-UCLA MEDICAL CENTER

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	257,193,000	260,491,000	265,488,000	265,488,000	4,997,000
Services and Supplies	173,398,000	155,575,000	144,396,000	146,841,000	(8,734,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	173,398,000	155,575,000	144,396,000	146,841,000	(8,734,000)
Other Charges	32,062,000	33,549,000	32,972,000	33,439,000	(110,000)
Capital Assets – Equipment	993,000	993,000	513,000	513,000	(480,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	463,646,000	450,608,000	443,369,000	446,281,000	(4,327,000)
Revenue/Fund Balance	435,541,000	422,503,000	423,446,000	396,952,000	(25,551,000)
County Contribution	28,105,000	28,105,000	19,923,000	49,329,000	21,224,000
Positions	2,426.0	2,426.0	2,440.0	2,440.0	14.0
Budgeted Beds (Average Daily Census)	213	213	213	213	0

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	25,111,000	26,366,000	27,451,000	27,451,000	1,085,000
Services and Supplies	12,186,000	12,325,000	11,828,000	12,536,000	211,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	12,186,000	12,325,000	11,828,000	12,536,000	211,000
Other Charges	2,553,000	2,553,000	2,494,000	2,494,000	(59,000)
Capital Assets – Equipment	54,000	54,000	54,000	54,000	0
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	40,049,000	41,443,000	41,972,000	42,680,000	1,237,000
Revenue/Fund Balance	26,273,000	27,667,000	23,055,000	51,948,000	24,281,000
County Contribution	13,776,000	13,776,000	18,917,000	(9,268,000)	(23,044,000)
Positions	317.0	317.0	316.0	316.0	(1.0)

HIGH DESERT MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	40,088,000	40,123,000	41,326,000	41,237,000	1,114,000
Services and Supplies	26,542,000	25,934,000	31,199,000	31,476,000	5,542,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	26,542,000	25,934,000	31,199,000	31,476,000	5,542,000
Other Charges	6,883,000	7,147,000	14,386,000	14,458,000	7,311,000
Capital Assets – Equipment	3,463,000	3,463,000	1,628,000	1,628,000	(1,835,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	76,976,000	76,667,000	88,539,000	88,799,000	12,132,000
Revenue/Fund Balance	60,996,000	60,687,000	59,013,000	58,962,000	(1,725,000)
County Contribution	15,980,000	15,980,000	29,526,000	29,837,000	13,857,000
Positions	411.0	411.0	413.0	412.0	1.0

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	10,551,000	10,567,000	10,698,000	10,698,000	131,000
Services and Supplies	7,799,000	8,780,000	8,955,000	9,074,000	294,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	7,799,000	8,780,000	8,955,000	9,074,000	294,000
Other Charges	1,408,000	1,408,000	1,404,000	1,404,000	(4,000)
Capital Assets – Equipment	0	0	110,000	110,000	110,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,758,000	20,755,000	21,167,000	21,286,000	531,000
Revenue/Fund Balance	14,560,000	15,557,000	16,869,000	18,244,000	2,687,000
County Contribution	5,198,000	5,198,000	4,298,000	3,042,000	(2,156,000)
Positions	133.0	133.0	133.0	133.0	0.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 13,163,000.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
TOTAL FINANCING SOURCES	\$ 13,163,000.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
FINANCING USES						
OTHER FINANCING USES	\$ 1,266,022.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
NET TOTAL	\$ 1,266,022.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 28,820,022.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
GAIN OR LOSS	\$ (15,657,022.00)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OPERATING SUBSIDY-GF	\$ 15,657,647.72	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. As of the 2012-13 Final Adopted Budget, the remaining fund balance was transferred to the four Hospital Enterprise Funds and was depleted. The Department is evaluating if a surplus will be

generated for FY 2012-13 and, therefore, the designation is estimated to remain depleted and will be updated, if necessary, in a later budget phase. The 2013-14 Recommended Budget reflects no appropriation to be transferred to the four Hospital Enterprise Funds.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 13,163,000.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
TOTAL FINANCING SOURCES	\$ 13,163,000.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
FINANCING USES						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,266,022.00	27,554,000	27,554,000	0	0	(27,554,000)
NET TOTAL	\$ 1,266,022.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 27,554,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 28,820,022.00	\$ 27,554,000	\$ 27,554,000	\$ 0	\$ 0	\$ (27,554,000)
OPERATING SUBSIDY-GF	\$ 15,657,647.72	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	443,369,000	--	443,369,000	--	2,126.1
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	443,369,000	--	443,369,000	--	2,126.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	57,502,000	--	57,502,000	--	265.6
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	57,502,000	--	57,502,000	--	265.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to the mother prior to and including delivery include perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	73,495,000	--	73,495,000	--	344.3
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	73,495,000	--	73,495,000	--	344.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	148,539,000	--	148,539,000	--	963.3
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	148,539,000	--	148,539,000	--	963.3

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	55,258,000	--	55,258,000	--	258.2
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	55,258,000	--	55,258,000	--	258.2

Authority: Non-mandated, discretionary program.

Psychiatric acute care is provided to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment for the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (ED) (excluding Psychiatric Emergency Department)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	114,876,000	--	114,876,000	--	536.4
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	114,876,000	--	114,876,000	--	536.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of the provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

7. Hospital Outpatient Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	162,937,000	--	162,937,000	--	769.4
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	162,937,000	--	162,937,000	--	769.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	474,939,000	--	474,939,000	--	2,233.4
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	474,939,000	--	474,939,000	--	2,233.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, Holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanning, respiratory therapy, pulmonary function testing, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	176,038,000	--	176,038,000	--	831.1
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	176,038,000	--	176,038,000	--	831.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical, and post-analytical, which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh-frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	289,230,000	--	289,230,000	--	1,370.6
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	289,230,000	--	289,230,000	--	1,370.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	234,577,000	--	234,577,000	--	1,095.3
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	234,577,000	--	234,577,000	--	1,095.3

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	503,027,000	--	503,027,000	--	2,341.4
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	503,027,000	--	503,027,000	--	2,341.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by Comprehensive Health Centers (CHCs), Health Centers (HCs), and Multi-Service Ambulatory Care Centers (MACCs). State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and MACCs, is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners Program (formerly Public/Private Partnerships Program)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	89,641,000	--	74,132,000	15,509,000	227.6
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	89,641,000	--	74,132,000	15,509,000	227.6

Authority: Non-mandated, discretionary program.

The Division of Managed Care is responsible for the overall management of the Department's Community Partners program (formerly referred to as Public/Private Partnerships), SB 474 and HWLA (contract monitoring and execution only) which includes the development of Requests for Proposals, contract management, monitoring and development, claim adjudication, and program planning and evaluation. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

The program, in collaboration with its strategic and traditional partners, provides primary, specialty and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

14. Emergency Medical Services (EMS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	41,639,000	1,158,000	40,481,000	--	202.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	41,639,000	1,158,000	40,481,000	--	202.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS-related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services (JCHS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	37,217,000	30,927,000	528,000	5,762,000	254.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	37,217,000	30,927,000	528,000	5,762,000	254.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. Office of Managed Care (OMC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	115,254,000	--	120,883,000	(5,629,000)	247.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	115,254,000	--	120,883,000	(5,629,000)	247.0

Authority: Non-mandated, discretionary program.

OMC was responsible for managing the State's Knox-Keene licensed Community Health Plan (CHP), a federally qualified Health Maintenance Organization. OMC provided health care services at low or no cost through the State's Medi-Cal Managed Care and Healthy Families Programs, Personal Assistance Services Council – Service Employees International Union Homecare Worker Health Care Plan for IHSS providers and the Individual Conversion Plan. OMC's lines of business were transferred to L.A. Care in FY 2011-12. DHS is evaluating the financial and operational impacts of this transfer on the OMC budget and will be including the related changes in a future budget phase.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,634,755,000	9,904,000	980,111,000	644,740,000	6,565.3
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,634,755,000	9,904,000	980,111,000	644,740,000	6,565.3

Authority: Non-mandated, discretionary program.

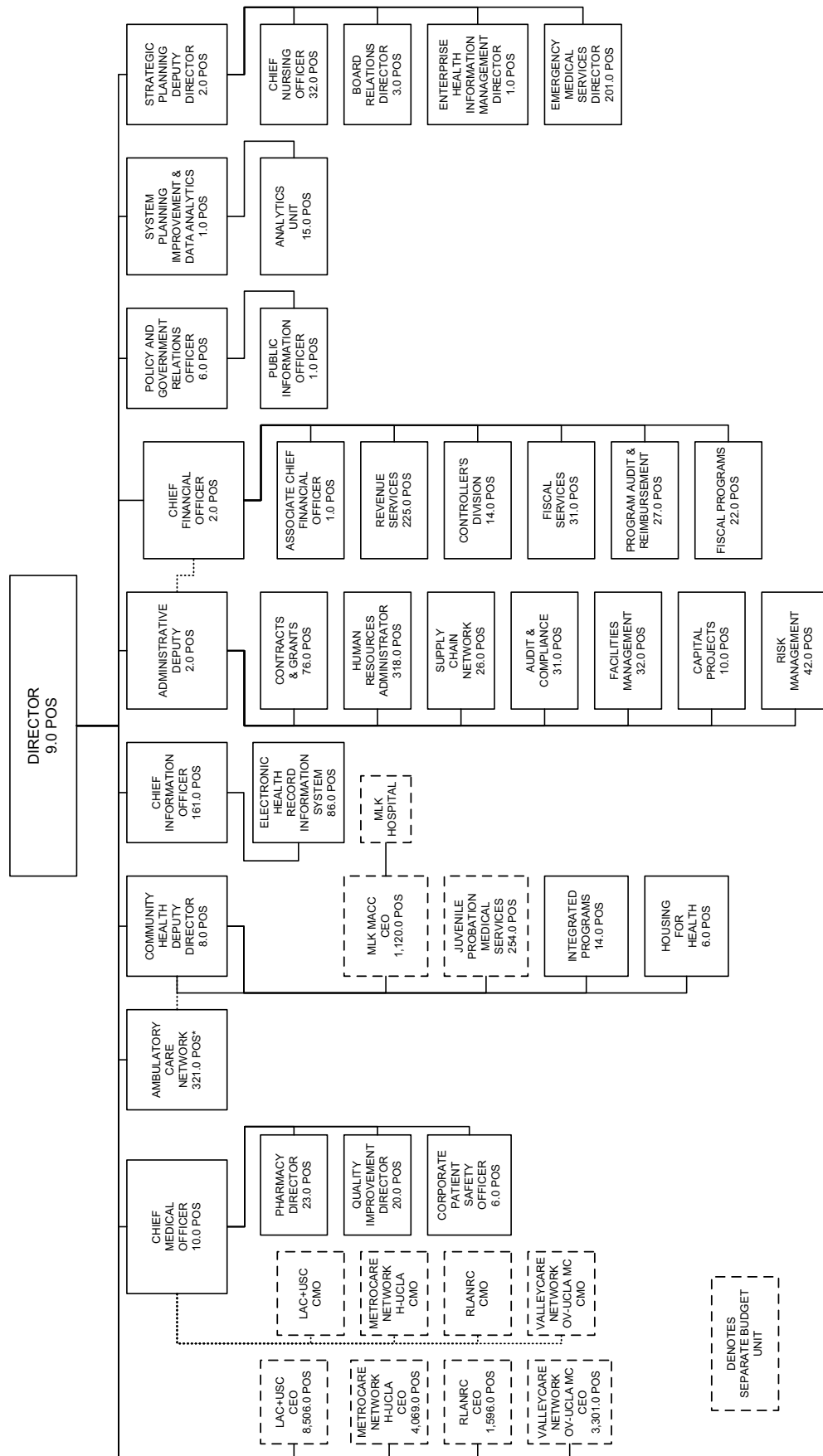
Administration includes Administrative Program, General Services, Patient Care Services, Electronic Health Record Information System, and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll-related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with department-wide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

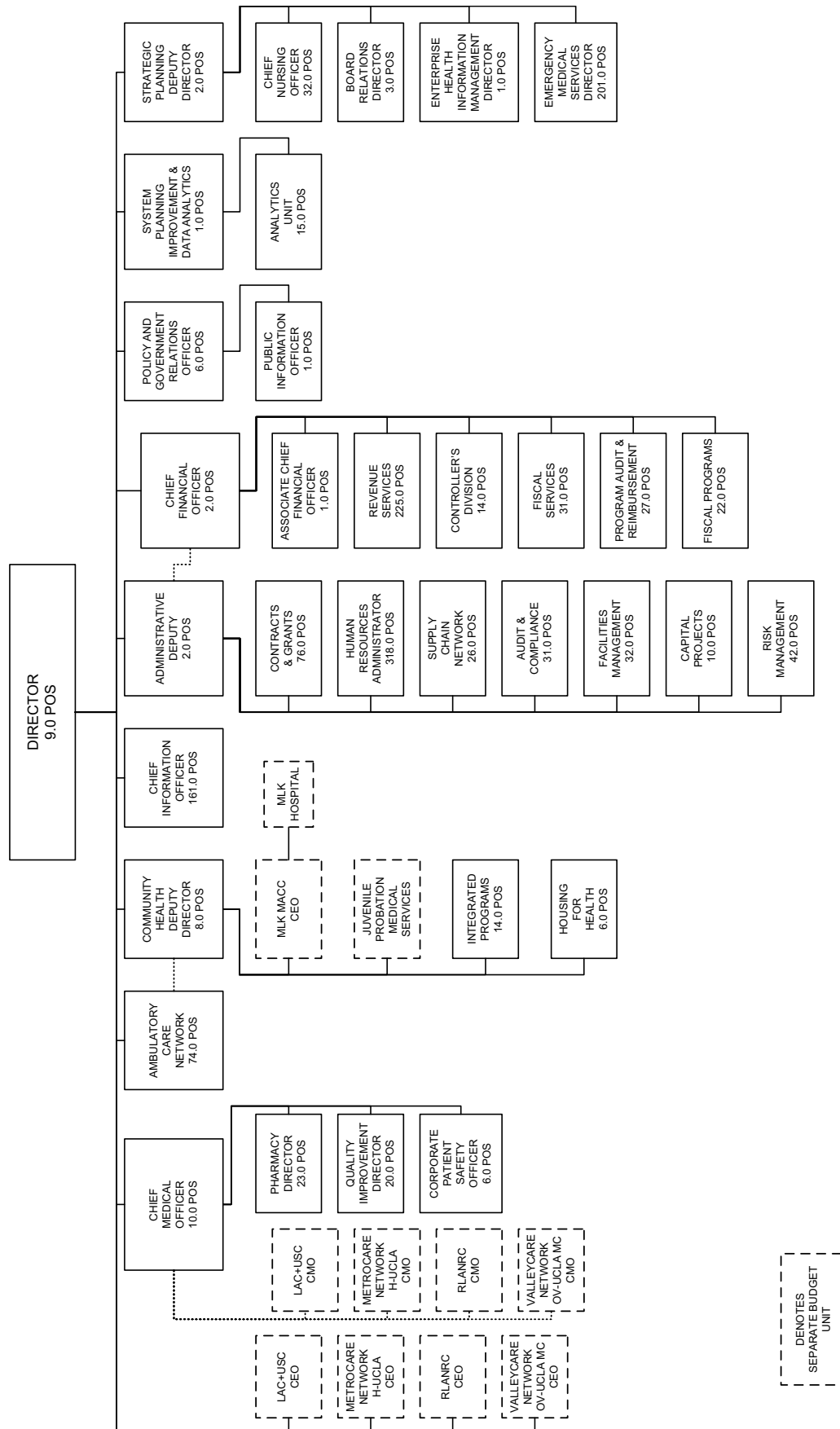
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	4,652,293,000	41,989,000	3,949,922,000	660,382,000	20,631.0

DEPARTMENT OF HEALTH SERVICES
Mitchell H. Katz, M.D., Director
2013-14 Recommended Budget Total Positions: 20,631.0



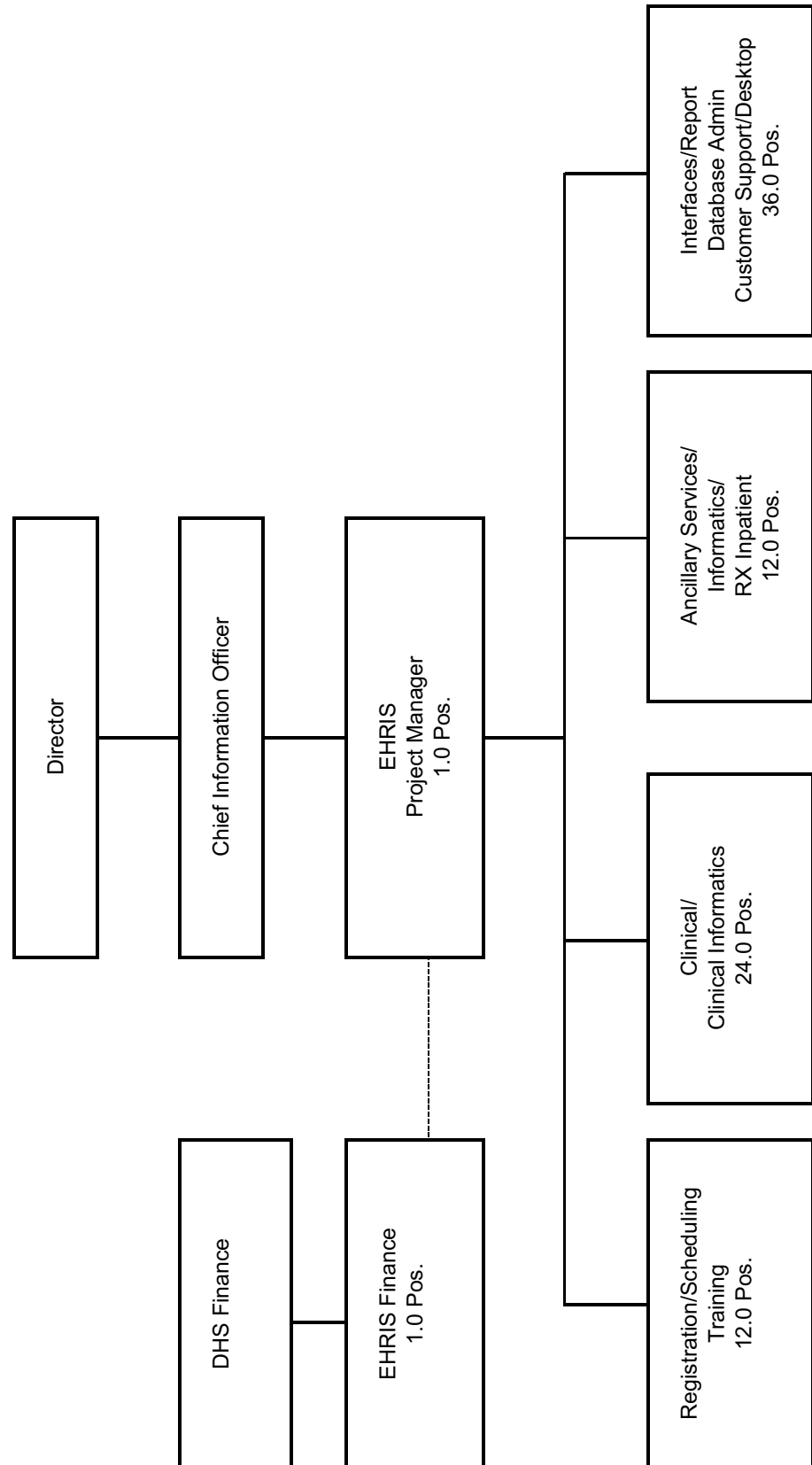
* Includes 247.0 positions for the Office of Managed Care.

HEALTH SERVICES ADMINISTRATION
2013-14 Recommended Budget Total Positions: 1,452.0

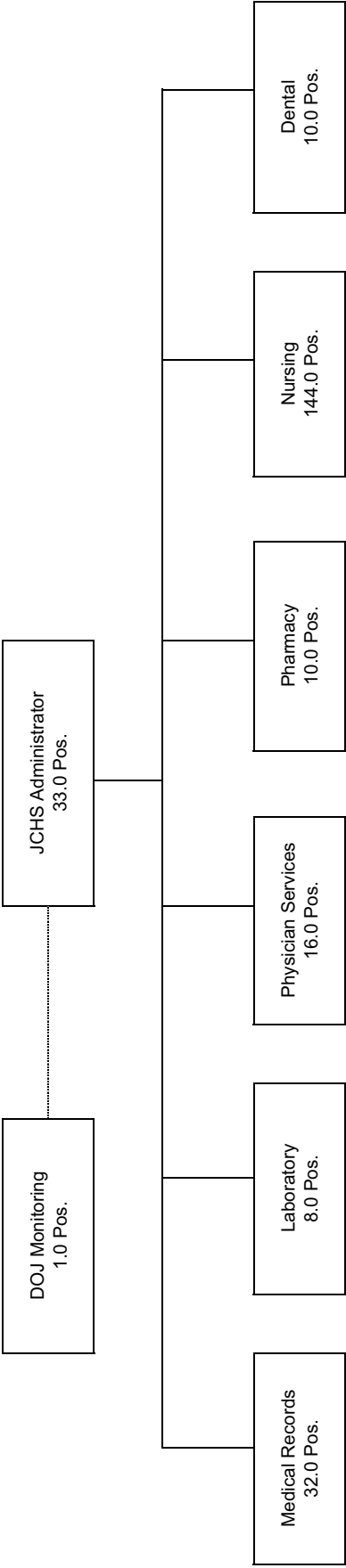


Health Services - Electronic Health Record Information System (EHRIS)

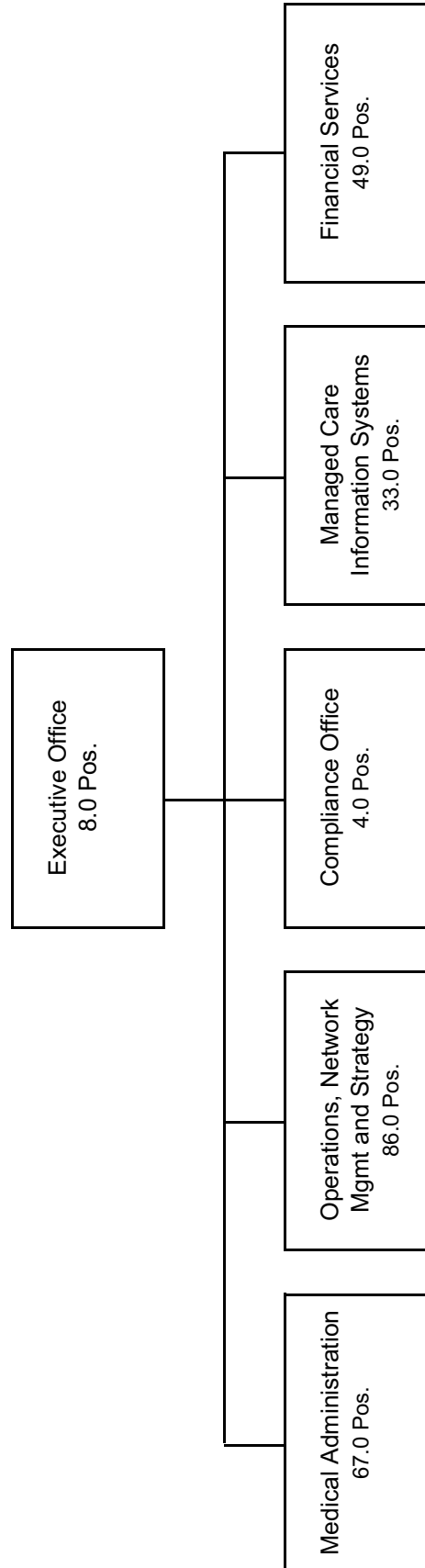
2013-14 Recommended Budget Total Positions: 86.0



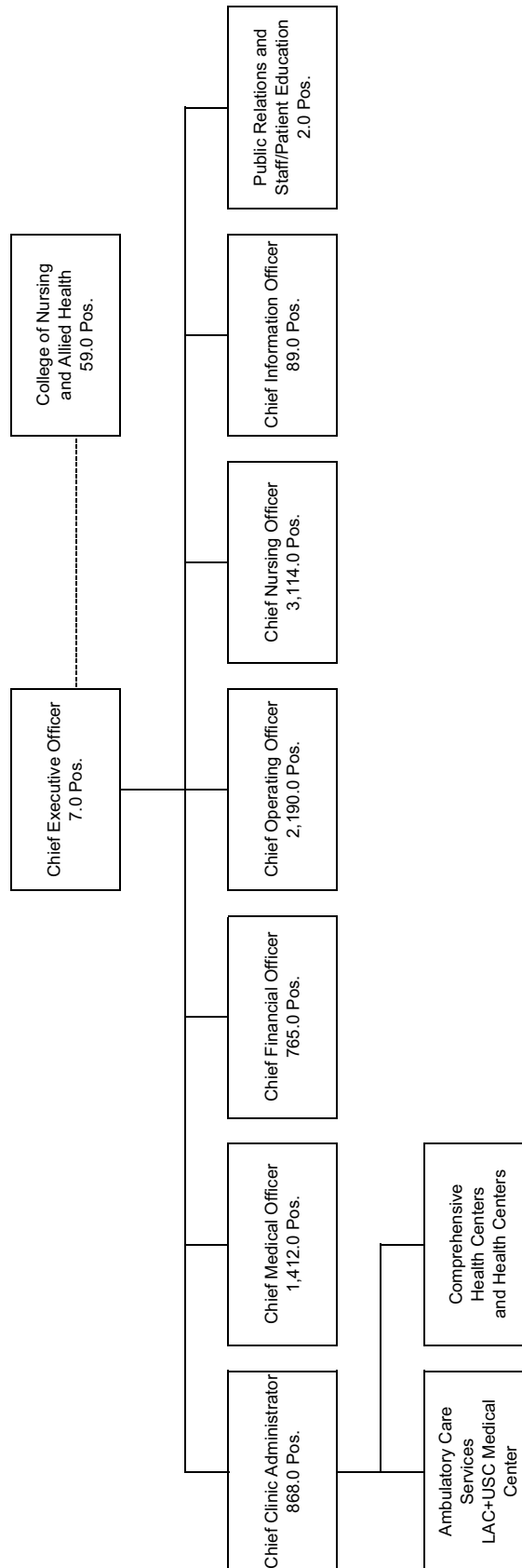
Health Services - Juvenile Court Health Services
2013-14 Recommended Budget Total Positions: 254.0



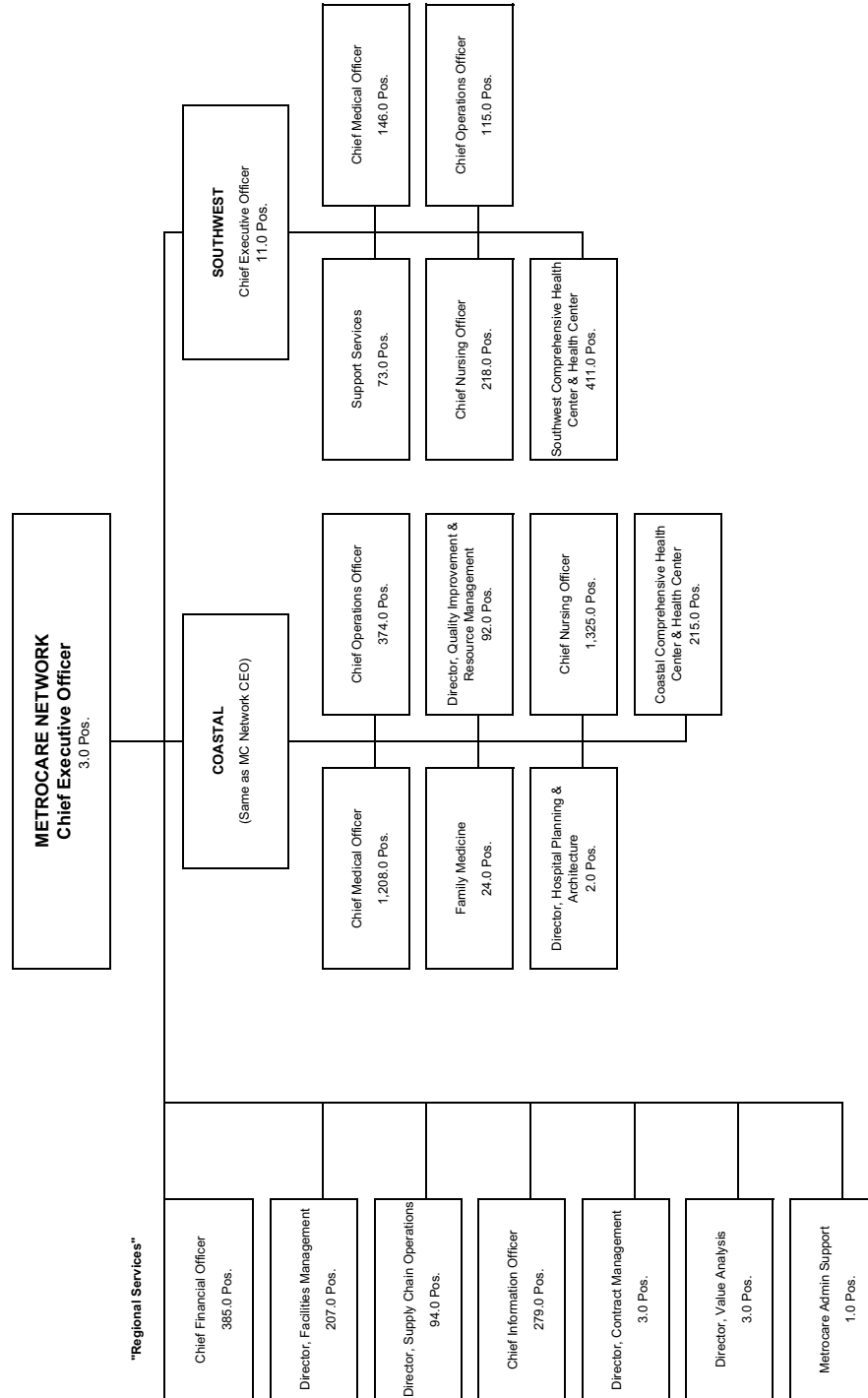
Health Services - Office of Managed Care
2013-14 Recommended Budget Total Positions: 247.0



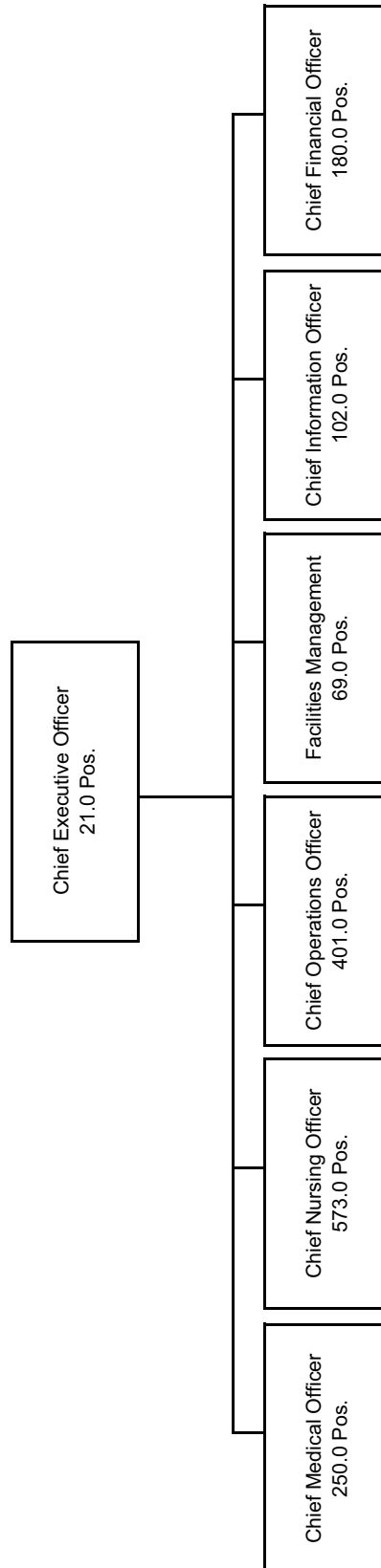
Health Services - LAC+USC Healthcare Network
2013-14 Recommended Budget Total Positions: 8,506.0



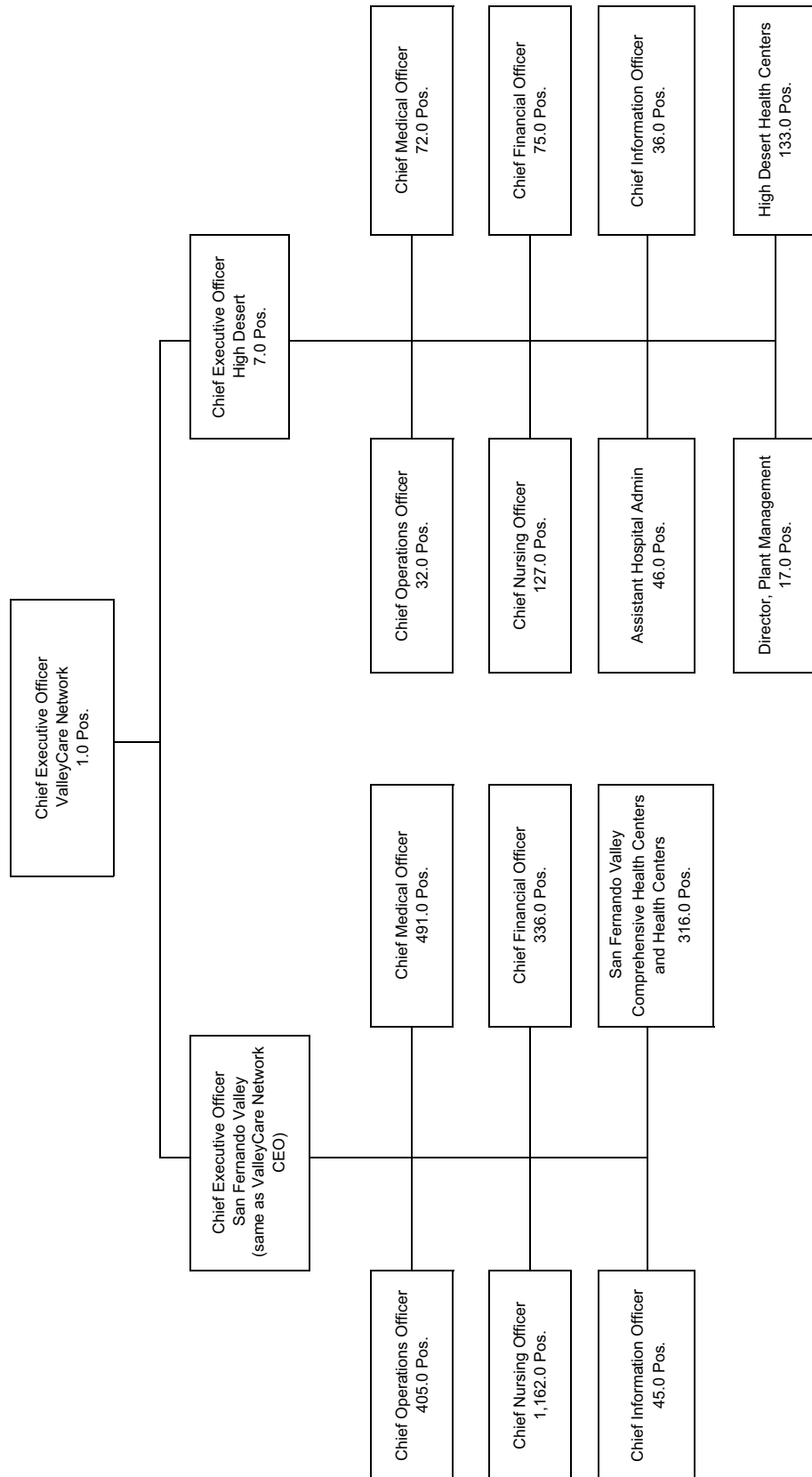
Health Services - MetroCare Network
2013-14 Recommended Budget Total Positions: 5,189.0



Health Services - Rancho Los Amigos National Rehabilitation Center
2013-14 Recommended Budget Total Positions: 1,596.0



Health Services - ValleyCare Network **2013-14 Recommended Budget Total Positions: 3,301.0**



Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 150.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 22,130,451.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)
GROSS TOTAL	\$ 22,130,451.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)
NET TOTAL	\$ 22,130,451.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)
NET COUNTY COST	\$ 22,130,301.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

The Homeless and Housing Program (HHP) was initiated to address the County's contributions to preventing and reducing homelessness in the County. In 2006, the Board approved a \$100.0 million dollar Homeless Prevention Initiative (HPI). The Chief Executive Office (CEO) has managed this initiative and worked with the County departments, the Los Angeles Homeless Services Authority (LAHSA), the City of Los Angeles, various other cities as well as many non-profit partners to increase permanent housing opportunities aligned with needed supportive services for homeless individuals, families, and youth. The HHP focuses on the following: increasing the number of permanent housing units (new development and market rate rentals) that target homeless individuals and families for occupancy; increasing the number of rental subsidies that align with these housing opportunities; aligning existing health, mental health and substance abuse resources with permanent housing opportunities to ensure that residents receive needed services and remain housed; and maximizing and leveraging other streams of funding.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an overall NCC decrease of \$1.6 million in one-time funding used for the provision of various homeless and housing program services such as: Access to Housing for Health; Respite Center for Homeless Families; Benefits Entitlement Services Team for the Homeless (BEST) project; and numerous emergency, transitional, or permanent supportive housing program services for individuals, families or youth. Some of these programs were provided by County departments and others by contract agencies. The budget also provides \$60.5 million in one-time and ongoing funding to continue homeless assistance programs including the Long Beach Homeless Veteran's Initiative; Prototype Court program for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse); Department of Public Social Services (DPSS) applications at County jails and County medical centers; and others that provide supportive services for homeless families, individuals, and veterans.

While the ongoing economic downturn has had a significant impact on many in the County, it has had a disproportionate impact on those who are most vulnerable among us – the homeless population. It is important that the County help the most vulnerable homeless individuals and families regain sustainable housing.

Critical/Strategic Planning Initiatives

The HHP has overseen at least 63 programs funded in part by HPI. In FY 2011-12, these programs have served approximately 11,871 individuals, families and/or youth. Some of the highlights include the following:

- Secured emergency, transitional, or permanent supportive housing for approximately 4,159 individuals, families or youth.
- On January 24, 2012, the Board approved a motion establishing the Los Angeles County Interdepartmental Council on Homelessness (LACICH) which was co-chaired by the Chair of the Board and Vice-Chaired by the CEO. The LACICH membership and corresponding workgroup developed, with oversight from HHP, an interdepartmental roadmap for addressing homelessness for youth, families, chronically homeless, and veterans.
- Developed the Family Solution Centers, six regional sites within the County which connect homeless families to rapid-rehousing and permanent supportive housing and services. This demonstration project is funded in part by HPI (\$1.0 million) and is administered by the LAHSA.
- Participated in the development of the Gateway Cities Homeless Action Plan implementation plan which will result in increased permanent affordable housing with services, outreach and engagement of street homeless, and rapid re-housing in the Gateway Cities Region. This effort is funded by HPI (\$1.16 million per year for three years) from Supervisorial Districts 1 and 4 and is administered by the Gateway Cities Council of Governments and the CEO.
- Participated in the United Way's Home for Good Funders Collaborative which resulted in millions of dollars being leveraged and coordinated to permanently house and provide supportive services for approximately 1,000 chronically homeless individuals.
- Continued to implement a Homeless Encampment Protocol, a collaboration of the CEO, Sheriff's Department, and LAHSA which responds to homeless encampments throughout the County. This collaborative program has addressed over 30 homeless encampments throughout the County in FY 2011-12.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	62,222,000	0	0	62,222,000	0.0
Other Changes					
1. HPI: Reflects the reversal of prior-year one-time carryover funds for various homeless projects.	(39,262,000)	--	--	(39,262,000)	--
2. LAHSA: Reflects the elimination of one-time funding for the 2013 Homeless Count mandated by the federal Department of Housing and Urban Development.	(350,000)	--	--	(350,000)	--
3. HPI: Reflects one-time carryover funding for various homeless assistance programs.	37,982,000	--	--	37,982,000	--
Total Changes	(1,630,000)	0	0	(1,630,000)	0.0
2013-14 Recommended Budget	60,592,000	0	0	60,592,000	0.0

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 150.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL REVENUE	\$ 150.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 216,591.90	\$ 148,000	\$ 148,000	\$ 148,000	\$ 148,000	\$ 0
CONTRACTED PROGRAM SERVICES	0.00	24,092,000	62,074,000	60,444,000	60,444,000	(1,630,000)
PROFESSIONAL SERVICES	21,854,750.29	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	59,108.81	0	0	0	0	0
TOTAL S & S	22,130,451.00	24,240,000	62,222,000	60,592,000	60,592,000	(1,630,000)
GROSS TOTAL	\$ 22,130,451.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)
NET TOTAL	\$ 22,130,451.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)
NET COUNTY COST	\$ 22,130,301.00	\$ 24,240,000	\$ 62,222,000	\$ 60,592,000	\$ 60,592,000	\$ (1,630,000)

Departmental Program Summary

1. Homeless Prevention Initiative

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	60,592,000	--	--	60,592,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	60,592,000	--	--	60,592,000	--

Authority: Non-mandated, discretionary program.

The Homeless and Housing Program was initiated to address the County's contributions to preventing and reducing homelessness in the County.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	60,592,000	0	0	60,592,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 8,831,020.93	\$ 8,272,000	\$ 11,040,000	\$ 13,001,000	\$ 11,307,000	\$ 267,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 36,218,248.29	\$ 36,835,000	\$ 43,525,000	\$ 46,800,000	\$ 44,354,000	\$ 829,000
SERVICES & SUPPLIES	14,859,376.51	16,668,000	18,697,000	24,527,000	18,924,000	227,000
OTHER CHARGES	44,302.09	46,000	46,000	46,000	36,000	(10,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES	25,572.00	0	0	0	0	0
GROSS TOTAL	\$ 51,147,498.89	\$ 53,549,000	\$ 62,460,000	\$ 71,565,000	\$ 63,506,000	\$ 1,046,000
INTRAFUND TRANSFERS	(31,906,859.47)	(33,707,000)	(39,850,000)	(45,384,000)	(39,200,000)	650,000
NET TOTAL	\$ 19,240,639.42	\$ 19,842,000	\$ 22,610,000	\$ 26,181,000	\$ 24,306,000	\$ 1,696,000
NET COUNTY COST	\$ 10,409,618.49	\$ 11,570,000	\$ 11,570,000	\$ 13,180,000	\$ 12,999,000	\$ 1,429,000
BUDGETED POSITIONS	341.0	351.0	351.0	374.0	353.0	2.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in net County cost of \$1.4 million primarily due to partial front funding of the Impact Team, implementation of the Executive Leadership Development Program, expansion of the Administrative Intern Program, and increases in employee benefits. The Recommended Budget also reflects the addition of one-time funding for 2.0 Administrative Intern II positions partially offset by the deletion of 2.0 Administrative Intern I positions.

Critical/Strategic Planning Initiatives

The Department of Human Resources will continue working towards completing a countywide human resources (HR) transformation which includes:

- Continue funding the Impact Team;
- Continue the implementation of the Absence Management System (AMS);
- Implement the Executive Leadership Development Program initially funded by a grant received by the Quality and Productivity Commission;
- Continue enhancement of the examination process; and
- Expand the Administrative Intern Program.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	62,460,000	39,850,000	11,040,000	11,570,000	351.0
<i>New/Expanded Programs</i>					
1. Impact Team: Reflects front funding to continue to offset Impact Team costs to benefit departments that are in critical need of HR assistance but cannot fund essential services.	--	(800,000)	(230,000)	1,030,000	--
2. AMS: Reflects the deletion of 1.0 Human Resources Analyst IV "F" position and the addition of 1.0 Human Resources Analyst IV "A" position to provide support, training, and serve as the subject matter expert on AMS enhancements.	90,000	70,000	20,000	--	--
3. Executive Leadership Development Program: Reflects funding to implement the Executive Leadership Development Program initially funded with grant funding from the Quality and Productivity Commission.	380,000	(200,000)	380,000	200,000	--
4. Enterprise Examination Licensing: Reflects funding to support enterprise assessment licenses used to replace the existing appraisal of promotability and continue unproctored testing.	15,000	--	--	15,000	--
5. Human Resources Policy Development: Reflects funding to support ongoing efforts to develop and update HR policies and practices.	--	(218,000)	--	218,000	--
6. Expansion of Administrative Intern Program: Reflects the addition of 2.0 Administrative Intern I positions to expand the number of first-year interns from six to eight.	127,000	--	--	127,000	2.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects increases in health insurance subsidies.	121,000	69,000	19,000	33,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	493,000	282,000	78,000	133,000	--
3. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(10,000)	(7,000)	--	(3,000)	--
4. Services and Supplies: Reflects the deletion of one-time funding for clerical exams and executive recruitment.	(168,000)	--	--	(168,000)	--
5. HR Policy Development: Reflects the deletion of one-time funding for updating HR policy.	--	154,000	--	(154,000)	--
6. Salaries and Employee Benefits: Reflects the deletion of one-time funding related to a personnel matter.	(33,000)	--	--	(33,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
7. Administrative Intern: Reflects the addition of 2.0 Administrative Intern II positions, partially offset by the deletion of 2.0 Administrative Intern I positions funded by the Fifth Supervisorial District.	31,000	--	--	31,000	--
Total Changes	1,046,000	(650,000)	267,000	1,429,000	2.0
2013-14 Recommended Budget	63,506,000	39,200,000	11,307,000	12,999,000	353.0

Unmet Needs

The Department's unmet needs include funding for the establishment of a countywide testing/training space; information technology support in the form of security management and compliance for enterprise systems; additional positions for equity investigations, mediation, appeals, HR departmental support, administrative services, and talent management; professional development training for managers and supervisors; and HR automation initiatives.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 8,738,932.38	\$ 7,423,000	\$ 10,196,000	\$ 11,789,000	\$ 10,083,000	\$ (113,000)
MISCELLANEOUS	92,088.55	90,000	85,000	67,000	85,000	0
PERSONNEL SERVICES	0.00	759,000	759,000	765,000	759,000	0
TRANSFERS IN	0.00	0	0	380,000	380,000	380,000
TOTAL REVENUE	\$ 8,831,020.93	\$ 8,272,000	\$ 11,040,000	\$ 13,001,000	\$ 11,307,000	\$ 267,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 24,203,514.25	\$ 23,577,000	\$ 29,538,000	\$ 31,493,000	\$ 29,689,000	\$ 151,000
CAFETERIA PLAN BENEFITS	3,884,793.21	4,204,000	4,679,000	4,942,000	4,600,000	(79,000)
DEFERRED COMPENSATION BENEFITS	1,070,715.85	1,458,000	1,824,000	1,982,000	1,842,000	18,000
EMPLOYEE GROUP INS - E/B	1,699,910.88	1,526,000	1,427,000	1,672,000	1,541,000	114,000
OTHER EMPLOYEE BENEFITS	43,736.94	45,000	45,000	45,000	45,000	0
RETIREMENT - EMP BENEFITS	5,184,529.67	5,857,000	5,848,000	6,482,000	6,453,000	605,000
WORKERS' COMPENSATION	131,047.49	168,000	164,000	184,000	184,000	20,000
TOTAL S & E B	36,218,248.29	36,835,000	43,525,000	46,800,000	44,354,000	829,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,461,625.68	5,602,000	5,529,000	5,549,000	5,499,000	(30,000)
COMMUNICATIONS	13,186.11	17,000	33,000	33,000	33,000	0
COMPUTING-MAINFRAME	38,890.00	28,000	48,000	48,000	48,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,268,515.65	1,453,000	1,363,000	1,363,000	1,363,000	0
COMPUTING-PERSONAL	977,096.46	991,000	1,162,000	1,015,000	1,064,000	(98,000)
HOUSEHOLD EXPENSE	1,458.49	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	1,594,638.00	1,825,000	2,718,000	2,718,000	2,718,000	0
INSURANCE	2,683.39	31,000	54,000	54,000	54,000	0
JURY & WITNESS EXPENSE	185.60	0	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	338,907.00	365,000	402,000	867,000	402,000	0
MAINTENANCE - EQUIPMENT	38,412.07	40,000	50,000	50,000	50,000	0
MEMBERSHIPS	20,857.00	21,000	25,000	25,000	25,000	0
MISCELLANEOUS EXPENSE	60,092.46	15,000	115,000	115,000	115,000	0
OFFICE EXPENSE	341,655.68	727,000	545,000	1,128,000	545,000	0
PROFESSIONAL SERVICES	1,182,785.98	1,334,000	1,562,000	5,062,000	1,562,000	0
RENTS & LEASES - BLDG & IMPRV	1,348,379.39	1,487,000	1,433,000	1,940,000	1,408,000	(25,000)
RENTS & LEASES - EQUIPMENT	203,396.51	115,000	246,000	246,000	246,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,128.00	0	4,000	4,000	4,000	0
TECHNICAL SERVICES	117,543.47	75,000	634,000	634,000	634,000	0
TELECOMMUNICATIONS	491,426.00	550,000	606,000	767,000	606,000	0
TRAINING	1,028,359.71	1,639,000	1,697,000	2,438,000	2,077,000	380,000
TRANSPORTATION AND TRAVEL	61,831.63	65,000	113,000	113,000	113,000	0
UTILITIES	266,322.23	287,000	355,000	355,000	355,000	0
TOTAL S & S	14,859,376.51	16,668,000	18,697,000	24,527,000	18,924,000	227,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	8,014.10	11,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	36,275.84	35,000	34,000	34,000	24,000	(10,000)
TAXES & ASSESSMENTS	12.15	0	0	0	0	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	44,302.09	46,000	46,000	46,000	36,000	(10,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	25,572.00	0	0	0	0	0
TOTAL OTH FIN USES	25,572.00	0	0	0	0	0
GROSS TOTAL	\$ 51,147,498.89	\$ 53,549,000	\$ 62,460,000	\$ 71,565,000	\$ 63,506,000	\$ 1,046,000
INTRA-FUND TRANSFERS	(31,906,859.47)	(33,707,000)	(39,850,000)	(45,384,000)	(39,200,000)	650,000
NET TOTAL	\$ 19,240,639.42	\$ 19,842,000	\$ 22,610,000	\$ 26,181,000	\$ 24,306,000	\$ 1,696,000
NET COUNTY COST	\$ 10,409,618.49	\$ 11,570,000	\$ 11,570,000	\$ 13,180,000	\$ 12,999,000	\$ 1,429,000
BUDGETED POSITIONS	341.0	351.0	351.0	374.0	353.0	2.0

Departmental Program Summary

1. Human Resource Departmental Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,917,000	1,706,000	428,000	783,000	14.5
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,917,000	1,706,000	428,000	783,000	14.5

Authority: Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Examinations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,169,000	3,167,000	494,000	1,508,000	40.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,169,000	3,167,000	494,000	1,508,000	40.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,205,000	772,000	190,000	243,000	13.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,205,000	772,000	190,000	243,000	13.0

Authority: Non-mandated, discretionary program.

Provides candidate preparation materials, offers training on personnel selection, conducts job analysis, develops testing instruments, and performs validation studies to provide valid/legally defensible testing instruments. The unit also works with departments to help with recruitment and retention and collects and reports on departments' vacancy data to guide the strategy of the Countywide Examinations Division.

4. Ombudsman/Community Liaison

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,141,000	904,000	165,000	72,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,141,000	904,000	165,000	72,000	6.0

Authority: Non-mandated, discretionary program.

Produces organization brochures, flyers, and informational material; represents the County at recruitment fairs, manages the *LA County STARS!* Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

5. Human Resource Impact Division

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,285,000	--	--	2,285,000	18.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,285,000	--	--	2,285,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates the current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

6. Organizational and Employee Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,860,000	4,848,000	1,285,000	2,727,000	32.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,860,000	4,848,000	1,285,000	2,727,000	32.0

Authority: Non-mandated, discretionary program.

Develops customized programs to develop and enhance skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

7. Employee Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,458,000	5,257,000	3,606,000	595,000	34.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,458,000	5,257,000	3,606,000	595,000	34.0

Authority: Non-mandated, discretionary program.

Administers the County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various County contracts with insurance carriers, consultants, and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

8. Executive Recruitment and Special Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,764,000	1,982,000	425,000	2,357,000	30.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,764,000	1,982,000	425,000	2,357,000	30.0

Authority: Non-mandated, discretionary program.

Executive recruitments for qualified candidates for department head vacancies are conducted on behalf of the Board and executive recruitment for other unclassified and classified positions are conducted at the request of County departments.

9. Appeals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,058,000	1,289,000	275,000	494,000	9.5
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,058,000	1,289,000	275,000	494,000	9.5

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducting inquiries into issues raised by employees and applicants with the Director of Personnel and the Board; assisting operating departments in the resolution of appeals problems; and answering telephone inquiries from appellants and departments.

10. Civil Service Advocacy

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,374,000	1,554,000	574,000	1,246,000	23.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,374,000	1,554,000	574,000	1,246,000	23.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the Civil Service Commission (Commission) on matters of: 1) discipline - suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

11. Equal Employment Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,274,000	6,880,000	1,366,000	28,000	57.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,274,000	6,880,000	1,366,000	28,000	57.0

Authority: Mandated Program – Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.); Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended; Title I of the Americans with Disabilities Act of 1990; The Age Discrimination in Employment Act of 1967; and Equal Pay Act of 1963.

Ensures the County government complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Also provides departments with technical assistance and reviews departmental investigations for effectiveness.

12. Administration

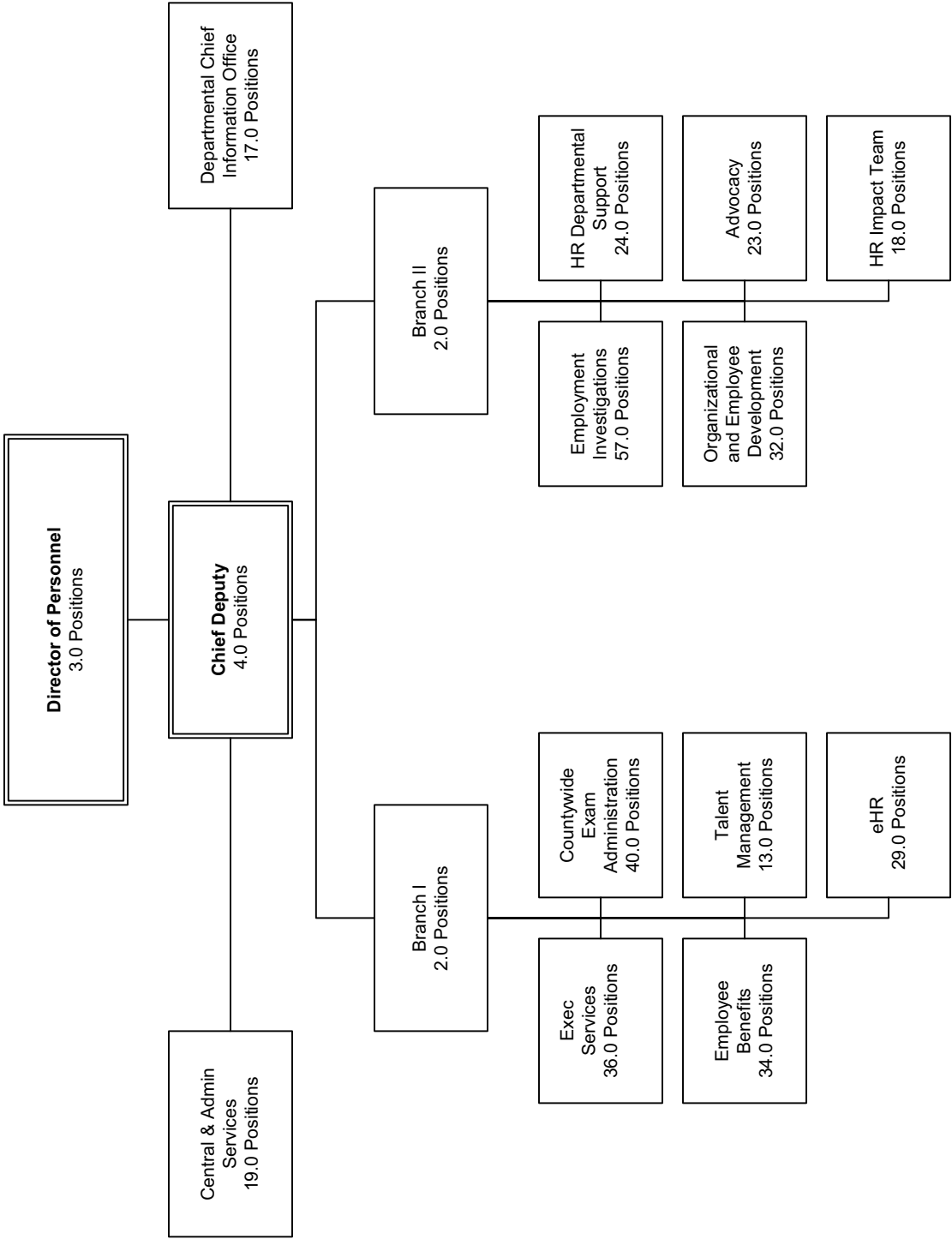
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	14,001,000	10,841,000	2,499,000	661,000	76.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	14,001,000	10,841,000	2,499,000	661,000	76.0

Authority: Non-mandated, discretionary program.

Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	63,506,000	39,200,000	11,307,000	12,999,000	353.0

Department of Human Resources
Lisa M. Garrett, Director of Personnel
FY 2013-14 Recommended Budget Positions = 353.0



Internal Services

Tom Tindall, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 92,155,041.95	\$ 82,719,000	\$ 96,304,000	\$ 93,802,000	\$ 94,028,000	\$ (2,276,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 218,330,088.36	\$ 218,797,000	\$ 238,047,000	\$ 246,616,000	\$ 246,506,000	\$ 8,459,000
SERVICES & SUPPLIES	152,633,444.93	146,749,000	180,966,000	205,702,000	193,163,000	12,197,000
OTHER CHARGES	9,460,444.93	10,316,000	13,360,000	12,403,000	13,036,000	(324,000)
CAPITAL ASSETS - EQUIPMENT	6,293,041.05	835,000	835,000	7,603,000	2,408,000	1,573,000
GROSS TOTAL	\$ 386,717,019.27	\$ 376,697,000	\$ 433,208,000	\$ 472,324,000	\$ 455,113,000	\$ 21,905,000
INTRAFUND TRANSFERS	(281,765,437.54)	(276,928,000)	(319,854,000)	(339,527,000)	(340,337,000)	(20,483,000)
NET TOTAL	\$ 104,951,581.73	\$ 99,769,000	\$ 113,354,000	\$ 132,797,000	\$ 114,776,000	\$ 1,422,000
NET COUNTY COST	\$ 12,796,539.78	\$ 17,050,000	\$ 17,050,000	\$ 38,995,000	\$ 20,748,000	\$ 3,698,000
 BUDGETED POSITIONS	 2,235.0	 2,135.0	 2,135.0	 2,146.0	 2,143.0	 8.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an NCC increase of \$3.7 million, primarily due to one-time funding for the email migration costs of seven departments, the upgrade of water pumping system and controls at the Hall of Administration (HOA), the replacement of Private Branch eXchange (PBX) systems with Voice-over Internet Protocol (VoIP) for the most critical locations, ongoing funding to fully fund fleet services indirect costs, and increases in employee benefits. This augmentation is partially offset by the deletion of one-time funding provided in FY 2012-13 for email migration costs of six departments, the server consolidation initiative, maintenance/repairs at the HOA, and a reduction for the Countywide Cost Allocation Adjustment. Also reflected is a net increase in gross appropriation of \$21.9 million and 8.0 positions in various reimbursable services provided to

County departments and other agencies, such as computing services, job order contracting services, fleet services, and purchasing and contract services.

Critical/Strategic Planning Initiatives

ISD's Strategic Plan for 2013-14 identifies steps for improving service delivery for customer departments and the County as a whole, and developing "green initiatives" to support the County's Energy and Environmental Policy. This year's plan includes the following new or continuing strategic objectives:

- Obtain additional grant funds to support energy, environmental and IT initiatives.
- Expand the County's private cloud initiative, which has reduced server hosting and storage costs while improving operations and disaster recovery.
- Expand countywide email service, providing savings via economies of scale and additional functionality.
- Expand videoconferencing to improve efficiency and reduce travel.
- Re-band the Countywide Integrated Radio Systems (CWIRS) to comply with the Federal Communication Commission mandates.

- Provide building trade support to the Chief Executive Office (CEO) to implement a formalized building assessment pilot program for County facilities.
- Continue to expand ISD's customer service quality assurance program to ensure strong customer feedback mechanisms and compliance through regular management oversight.
- Continue to provide technical and contracting expertise for the Los Angeles Regional Interoperable Communication System (new public safety radio system).
- Continue to provide support to the CEO and the Department of Public Works (DPW) in the construction project for a new countywide data center, and lead countywide efforts to develop and execute a consolidated data center strategy based on shared computing and mechanical infrastructure. This strategy incorporates disaster recovery for all identified critical systems in a common County facility.

- Continue to support or upgrade countywide computer applications including the support of eCAPS Phase IV initiatives.

Major accomplishments from last year include: managed countywide communications expense, including \$1.5 million annual savings from reductions in phone lines, directory assistance usage, fax lines, voicemail, pay telephones, modem lines, and toll-free lines, etc.; implemented savings on network infrastructure with higher speed and reliability; and developed a pilot project to improve controls over wireless expenses; provided technical election support to the Registrar-Recorder/County Clerk (RR/CC) in support of the Presidential General Election; implemented energy efficiency projects (lighting retrofits/controls, heating ventilation air conditioning (HVAC), retro-commissioning) that resulted in \$1.3 million countywide annual cost avoidance in electric and natural gas costs; and reduced ISD's fleet by 130 vehicles in the last 24 months.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	433,208,000	319,854,000	96,304,000	17,050,000	2,135.0
Efficiencies					
1. Shared Services: Reflects a decrease in reimbursable funding for consultant services.	(287,000)	(224,000)	(63,000)	--	--
2. Custodial Services: Reflects a net decrease in reimbursable funding due to the reduction in custodial contracts, partially offset by the addition of 6.0 Floor Care Specialist positions to provide in-house floor care services at the HOA and Hall of Records.	(80,000)	(62,000)	(18,000)	--	6.0
3. Facilities Operations Services: Reflects a decrease in reimbursable funding and the deletion of 3.0 vacant positions financed by Public Library projects and reductions in uniforms, grounds maintenance contracts, and services received from other County departments.	(912,000)	(711,000)	(201,000)	--	(3.0)
4. Telecommunications: Reflects a net decrease in reimbursable funding for telecommunications equipment maintenance, technical engineering, and expired/reduced Los Angeles County Capital Asset Leasing (LAC-CAL) lease payments for long-term financed equipment, partially offset by an increase for new capital asset purchases.	(169,000)	(132,000)	(37,000)	--	--
5. Customer Applications: Reflects a decrease in reimbursable funding for software and consultant services.	(18,000)	(14,000)	(4,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Collaborative Programs					
1. Email Migration FY 2012-13: Reflects the deletion of NCC that financed the one-time migration costs for the Departments of Parks and Recreation, RR/CC, Regional Planning, Public Defender, Auditor-Controller, as well as the Information System Advisory Board to become email client departments.	(630,000)	--	--	(630,000)	--
2. Server Consolidation: Reflects the deletion of NCC that financed the one-time server consolidation costs, which created energy savings and is a necessary step in preparing for the new data center and IT disaster recovery.	(1,450,000)	--	--	(1,450,000)	--
3. HOA Maintenance/Repairs: Reflects the deletion of NCC that financed the one-time maintenance/repair costs at the HOA.	(150,000)	--	--	(150,000)	--
4. Email Migration FY 2013-14: Reflects the addition of one-time funding to finance the migration costs for the Departments of Agricultural Commission, Assessor, County Counsel, Fire, Mental Health, Public Library, and DPW to become email client departments.	--	(338,000)	(2,057,000)	2,395,000	--
5. HOA Upgrade Water Pumping System: Reflects an addition of one-time funding to upgrade the water pumping system and controls at the HOA.	700,000	--	--	700,000	--
6. PBX Systems Replacement: Reflects the addition of one-time funding to replace end-of-life and unsupportable PBX systems with VoIP technology at the most critical locations.	1,308,000	--	--	1,308,000	--
7. Data Center Power and Sustainability: Reflects the addition of one-time funding to sustain services at the Downey Data Center (HVAC systems, power systems, etc.) due to the delays in relocating to the new Data Center.	520,000	--	--	520,000	--
8. Fleet Services Indirect: Reflects an increase in ongoing funding to fully fund ISD's Fleet Services indirect costs resulting in lower billings to departments.	--	(679,000)	(192,000)	871,000	--
New/Expanded Programs					
1. Computing Services: Reflects a net increase in reimbursable funding and a net increase of 3.0 positions for workloads previously performed by contractors that the Department now deems permanent, new LAC-CAL long-term financed equipment, and new capital assets purchases, partially offset by decreases in consultant services and software.	391,000	305,000	86,000	--	3.0
2. Job Order Contracting (JOC) Services: Reflects an increase in reimbursable funding for additional JOC services, architectural and engineering services agreements, and JOC project management support services as approved by the Board on November 13, 2012.	12,800,000	14,733,000	(1,933,000)	--	--
3. Fleet Services: Reflects an increase in reimbursable funding due to higher demand for fleet repair and maintenance services as approved by the Board on June 6, 2012.	641,000	500,000	141,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. Purchasing and Contract Services: Reflects a net increase in reimbursable funding due to increased office equipment maintenance, parking management fees, and fuel costs, partially offset by expired/reduced LAC-CAL lease payments for financed equipment. Also reflects the addition of 1.0 position to provide central administrative management for ISD-managed parking services, partially offset by the deletion of 1.0 vacant position.	1,552,000	1,211,000	341,000	--	--
5. Administration: Reflects a net increase in reimbursable funding and increase of 2.0 positions to meet County Policy of Equity requirements, partially offset by net decreases in services received from other County departments.	76,000	59,000	17,000	--	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,910,000	1,466,000	413,000	31,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also, reflects a projected change in unemployment insurance cost based on historical experience.	1,106,000	863,000	243,000	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	4,091,000	3,110,000	877,000	104,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	501,000	391,000	110,000	--	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
6. CEO Classification Allocations: Reflects alignment of FY 2012-13 approved positions to classification findings.	6,000	5,000	1,000	--	--
Total Changes	21,905,000	20,483,000	(2,276,000)	3,698,000	8.0
2013-14 Recommended Budget	455,113,000	340,337,000	94,028,000	20,748,000	2,143.0

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 72,875,532.78	\$ 74,159,000	\$ 79,279,000	\$ 85,668,000	\$ 85,894,000	\$ 6,615,000
FEDERAL - OTHER	269,926.00	214,000	214,000	214,000	214,000	0
INSTITUTIONAL CARE & SERVICES	56,614.61	0	0	0	0	0
LEGAL SERVICES	261,173.90	554,000	462,000	473,000	473,000	11,000
MISCELLANEOUS	280,678.59	194,000	1,844,000	194,000	194,000	(1,650,000)
OTHER GOVERNMENTAL AGENCIES	3,758,026.77	0	0	0	0	0
OTHER SALES	37,222.96	39,000	97,000	39,000	39,000	(58,000)
PLANNING & ENGINEERING SERVICES	5,883.00	0	0	0	0	0
RECORDING FEES	276,205.87	596,000	1,042,000	251,000	251,000	(791,000)
RENTS & CONCESSIONS	6,372,298.54	6,873,000	7,372,000	6,873,000	6,873,000	(499,000)
SALE OF CAPITAL ASSETS	104,226.93	90,000	140,000	90,000	90,000	(50,000)
STATE - OTHER	7,857,252.00	0	5,854,000	0	0	(5,854,000)
TOTAL REVENUE	\$ 92,155,041.95	\$ 82,719,000	\$ 96,304,000	\$ 93,802,000	\$ 94,028,000	\$ (2,276,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 146,914,863.13	\$ 142,463,000	\$ 158,277,000	\$ 161,859,000	\$ 158,880,000	\$ 603,000
CAFETERIA PLAN BENEFITS	25,064,441.94	26,357,000	26,159,000	27,615,000	27,883,000	1,724,000
DEFERRED COMPENSATION BENEFITS	3,607,496.13	5,757,000	8,759,000	5,833,000	8,433,000	(326,000)
EMPLOYEE GROUP INS - E/B	6,595,520.72	6,279,000	5,792,000	6,775,000	6,776,000	984,000
OTHER EMPLOYEE BENEFITS	131,599.74	132,000	131,000	134,000	134,000	3,000
RETIREMENT - EMP BENEFITS	31,170,100.04	32,859,000	33,979,000	38,573,000	38,573,000	4,594,000
WORKERS' COMPENSATION	4,846,066.66	4,950,000	4,950,000	5,827,000	5,827,000	877,000
TOTAL S & E B	218,330,088.36	218,797,000	238,047,000	246,616,000	246,506,000	8,459,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,298,358.02	2,021,000	2,492,000	2,375,000	2,375,000	(117,000)
AGRICULTURAL	3,537.83	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	174,321.26	171,000	211,000	140,000	140,000	(71,000)
COMMUNICATIONS	310,476.58	2,222,000	2,740,000	3,178,000	2,658,000	(82,000)
COMPUTING-MAINFRAME	20,857,220.60	5,957,000	7,346,000	7,174,000	7,174,000	(172,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,952,559.07	19,074,000	23,521,000	23,305,000	23,078,000	(443,000)
COMPUTING-PERSONAL	11,734,590.11	1,010,000	1,245,000	1,115,000	1,166,000	(79,000)
CONTRACTED PROGRAM SERVICES	2,258.00	0	0	0	0	0
FOOD	6,421.21	2,000	2,000	5,000	5,000	3,000
HOUSEHOLD EXPENSE	610,499.72	325,000	401,000	499,000	769,000	368,000
INFORMATION TECHNOLOGY SERVICES	7,297,374.23	10,372,000	12,791,000	14,320,000	14,320,000	1,529,000
INFORMATION TECHNOLOGY-SECURITY	425,137.00	1,439,000	1,775,000	2,874,000	2,194,000	419,000
INSURANCE	101,569.67	75,000	93,000	87,000	87,000	(6,000)
MAINTENANCE - BUILDINGS & IMPRV	50,889,995.76	60,373,000	74,449,000	89,969,000	81,037,000	6,588,000
MAINTENANCE - EQUIPMENT	9,976,985.08	11,730,000	14,465,000	14,942,000	14,942,000	477,000
MEDICAL DENTAL & LAB SUPPLIES	139,219.50	3,000	4,000	5,000	5,000	1,000
MEMBERSHIPS	25,798.46	84,000	104,000	90,000	90,000	(14,000)
MISCELLANEOUS EXPENSE	319,193.19	201,000	248,000	361,000	361,000	113,000
OFFICE EXPENSE	1,201,278.46	817,000	1,007,000	942,000	942,000	(65,000)
PROFESSIONAL SERVICES	6,838,035.98	8,001,000	9,866,000	11,701,000	11,701,000	1,835,000
PUBLICATIONS & LEGAL NOTICE	8,266.00	13,000	16,000	16,000	16,000	0

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	1,644,571.60	1,389,000	1,713,000	1,686,000	1,686,000	(27,000)
RENTS & LEASES - EQUIPMENT	1,279,675.16	458,000	565,000	583,000	583,000	18,000
SMALL TOOLS & MINOR EQUIPMENT	1,115,972.79	216,000	266,000	539,000	539,000	273,000
SPECIAL DEPARTMENTAL EXPENSE	991,563.82	43,000	53,000	90,000	90,000	37,000
TECHNICAL SERVICES	9,409,429.04	4,836,000	5,964,000	5,937,000	5,937,000	(27,000)
TELECOMMUNICATIONS	13,715,682.92	8,893,000	10,967,000	14,354,000	11,853,000	886,000
TRAINING	13,643.78	746,000	920,000	914,000	914,000	(6,000)
TRANSPORTATION AND TRAVEL	5,014,523.68	3,287,000	4,053,000	4,836,000	4,836,000	783,000
UTILITIES	3,275,286.41	2,991,000	3,689,000	3,665,000	3,665,000	(24,000)
TOTAL S & S	152,633,444.93	146,749,000	180,966,000	205,702,000	193,163,000	12,197,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	99,437.81	201,000	1,631,000	1,630,000	1,630,000	(1,000)
RET-OTHER LONG TERM DEBT	9,322,254.59	10,087,000	11,688,000	10,732,000	11,365,000	(323,000)
TAXES & ASSESSMENTS	38,752.53	28,000	41,000	41,000	41,000	0
TOTAL OTH CHARGES	9,460,444.93	10,316,000	13,360,000	12,403,000	13,036,000	(324,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,264,955.23	511,000	520,000	6,218,000	950,000	430,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	0	255,000	255,000	255,000
ELECTRONIC EQUIPMENT	160,330.11	0	0	0	0	0
MACHINERY EQUIPMENT	90,205.85	0	0	0	100,000	100,000
MANUFACTURED/PREFABRICATED STRUCTURE	35,126.25	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	4,050,951.30	324,000	315,000	1,130,000	1,103,000	788,000
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	675,714.43	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	15,757.88	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	6,293,041.05	835,000	835,000	7,603,000	2,408,000	1,573,000
TOTAL CAPITAL ASSETS	6,293,041.05	835,000	835,000	7,603,000	2,408,000	1,573,000
GROSS TOTAL	\$ 386,717,019.27	\$ 376,697,000	\$ 433,208,000	\$ 472,324,000	\$ 455,113,000	\$ 21,905,000
INTRA-FUND TRANSFERS	(281,765,437.54)	(276,928,000)	(319,854,000)	(339,527,000)	(340,337,000)	(20,483,000)
NET TOTAL	\$ 104,951,581.73	\$ 99,769,000	\$ 113,354,000	\$ 132,797,000	\$ 114,776,000	\$ 1,422,000
NET COUNTY COST	\$ 12,796,539.78	\$ 17,050,000	\$ 17,050,000	\$ 38,995,000	\$ 20,748,000	\$ 3,698,000
BUDGETED POSITIONS	2,235.0	2,135.0	2,135.0	2,146.0	2,143.0	8.0

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,885,000	6,148,000	8,464,000	1,273,000	151.7
<i>Less Administration</i>	<i>1,092,000</i>	<i>459,000</i>	<i>633,000</i>	<i>--</i>	<i>16.7</i>
Net Program Costs	14,793,000	5,689,000	7,831,000	1,273,000	135.0

Authority: Mandated program, California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	136,570,000	90,998,000	36,749,000	8,823,000	556.0
<i>Less Administration</i>	<i>9,386,000</i>	<i>6,686,000</i>	<i>2,700,000</i>	<i>--</i>	<i>61.8</i>
Net Program Costs	127,184,000	84,312,000	34,049,000	8,823,000	494.2

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	117,392,000	87,530,000	25,610,000	4,252,000	504.3
<i>Less Administration</i>	<i>8,068,000</i>	<i>6,242,000</i>	<i>1,826,000</i>	<i>--</i>	<i>55.7</i>
Net Program Costs	109,324,000	81,288,000	23,784,000	4,252,000	448.6

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	84,868,000	72,122,000	9,762,000	2,984,000	355.9
<i>Less Administration</i>	5,833,000	5,138,000	695,000	--	39.3
Net Program Costs	79,035,000	66,984,000	9,067,000	2,984,000	316.6

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	20,942,000	16,168,000	2,820,000	1,954,000	96.9
<i>Less Administration</i>	1,439,000	1,225,000	214,000	--	10.7
Net Program Costs	19,503,000	14,943,000	2,606,000	1,954,000	86.2

Authority: Non-mandated, discretionary program.

Provides mail, fleet maintenance, and printing/reprographic services.

6. Programming Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	56,417,000	45,794,000	10,623,000	--	310.6
<i>Less Administration</i>	3,877,000	3,147,000	730,000	--	34.3
Net Program Costs	52,540,000	42,647,000	9,893,000	--	276.3

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	21,577,000	21,577,000	--	--	167.6
<i>Less Administration</i>	1,483,000	1,483,000	--	--	18.5
Net Program Costs	20,094,000	20,094,000	--	--	149.1

Authority: Non-mandated, discretionary program.

Provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,462,000	--	--	1,462,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,462,000	--	--	1,462,000	--

Authority: Non-mandated, discretionary program.

Capital lease rent charges from the CEO.

9. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	31,178,000	24,380,000	6,798,000	--	237.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	31,178,000	24,380,000	6,798,000	--	237.0

Authority: Non-mandated, discretionary program.

Provides administrative support for ISD and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	455,113,000	340,337,000	94,028,000	20,748,000	2,143.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 16,006,384.54	\$ 16,922,000	\$ 22,435,000	\$ 21,935,000	\$ 21,935,000	\$ (500,000)
S & S EXPENDITURE DISTRIBUTION	(15,995,173.37)	(16,921,000)	(22,433,000)	(21,923,000)	(21,923,000)	510,000
TOTAL S & S	11,211.17	1,000	2,000	12,000	12,000	10,000
GROSS TOTAL	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
NET TOTAL	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	FUND GENERAL FUND	FUNCTION GENERAL	ACTIVITY OTHER GENERAL			

2013-14 Budget Message

The Customer Direct Services and Supplies is a “pass through” budget to account for various services and supplies that the ISD purchases directly from outside vendors on behalf of customer departments.

The 2013-14 Recommended Budget reflects a decrease of \$0.5 million in anticipated requirements from customer departments and a ministerial realignment from expenditure distribution to revenue for departmental billings.

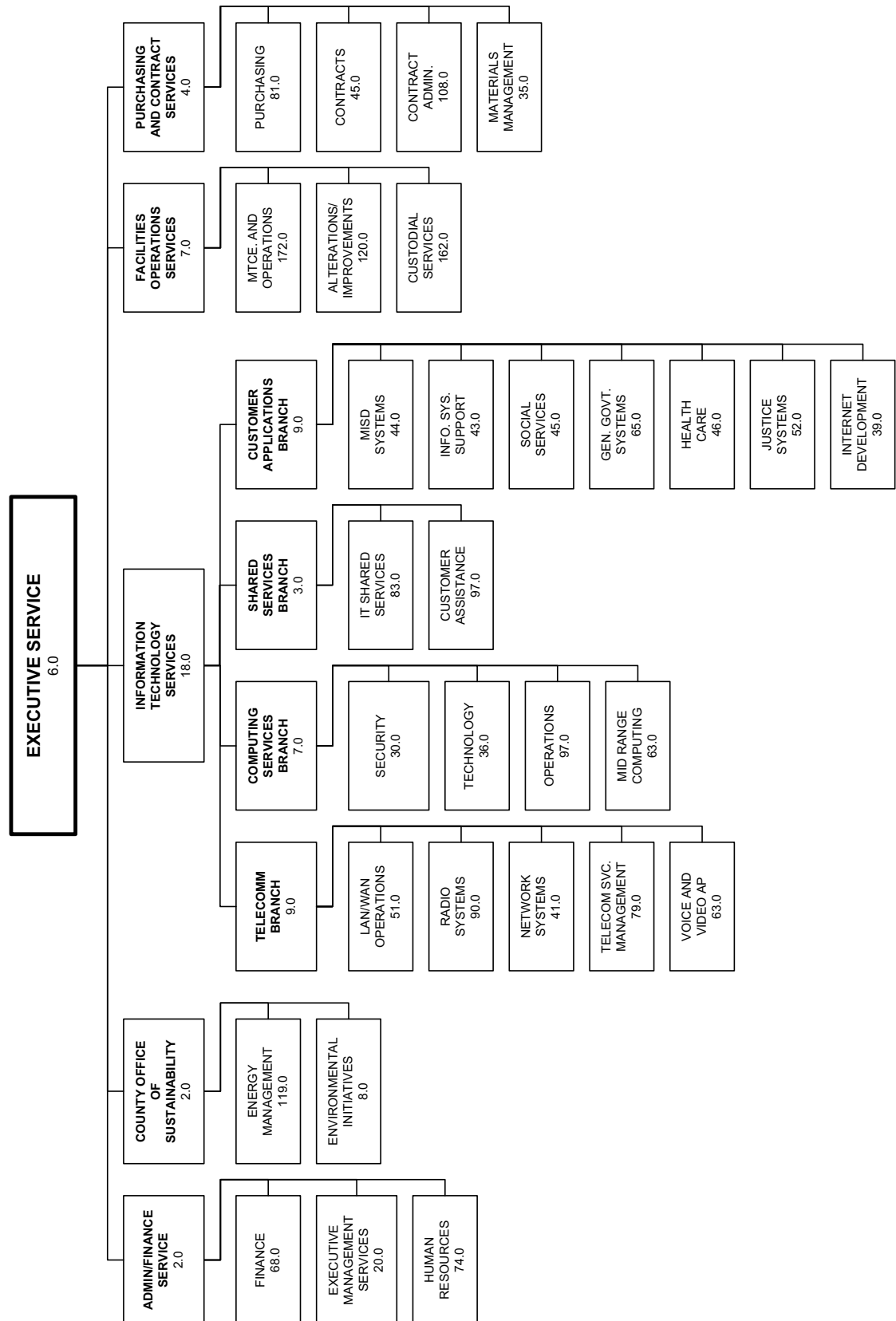
Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	22,435,000	22,433,000	2,000	0	0.0
Other Changes					
1. IT Contract Services: Reflects a decrease in IT contractor services and a ministerial realignment in billing IT services that ISD purchases on behalf of other County departments.	(500,000)	(510,000)	10,000	--	--
Total Changes	(500,000)	(510,000)	10,000	0	0.0
2013-14 Recommended Budget	21,935,000	21,923,000	12,000	0	0.0

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
TOTAL REVENUE	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 899,922.63	\$ 925,000	\$ 0	\$ 0	\$ 0	\$ 0
COMPUTING-MAINFRAME	5,242,865.31	9,125,000	0	0	0	0
COMPUTING-PERSONAL	2,519,164.62	0	220,000	326,000	326,000	106,000
INFORMATION TECHNOLOGY SERVICES	7,173,270.35	6,701,000	22,215,000	21,609,000	21,609,000	(606,000)
TECHNICAL SERVICES	171,161.63	171,000	0	0	0	0
S & S EXPENDITURE DISTRIBUTION	(15,995,173.37)	(16,921,000)	(22,433,000)	(21,923,000)	(21,923,000)	510,000
TOTAL S & S	11,211.17	1,000	2,000	12,000	12,000	10,000
GROSS TOTAL	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
NET TOTAL	\$ 11,211.17	\$ 1,000	\$ 2,000	\$ 12,000	\$ 12,000	\$ 10,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

INTERNAL SERVICES DEPARTMENT
Tom Tindall, Director
FY 2013-14 Recommended Budget Positions = 2,143.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,335,960.27	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 121,746,219.44	\$ 130,755,000	\$ 131,002,000	\$ 136,937,000	\$ 136,243,000	\$ 5,241,000
S & S EXPENDITURE DISTRIBUTION	(115,658,458.18)	(124,891,000)	(125,138,000)	(131,073,000)	(130,379,000)	(5,241,000)
TOTAL S & S	6,087,761.26	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	46,099,858.98	100,319,000	106,886,000	106,886,000	100,517,000	(6,369,000)
OC EXPENDITURE DISTRIBUTION	(51,225,086.46)	(86,489,000)	(93,056,000)	(93,056,000)	(86,687,000)	6,369,000
TOTAL OTH CHARGES	(5,125,227.48)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	\$ 962,533.78	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 0
NET COUNTY COST	\$ (1,373,426.49)	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ (12,214.42)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 73,295,752.45	\$ 74,335,000	\$ 74,335,000	\$ 80,270,000	\$ 80,270,000	\$ 5,935,000
S & S EXPENDITURE DISTRIBUTION	(68,800,040.74)	(68,471,000)	(68,471,000)	(74,406,000)	(74,406,000)	(5,935,000)
TOTAL S & S	4,495,711.71	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	6,400,302.97	58,757,000	60,757,000	60,757,000	54,828,000	(5,929,000)
OC EXPENDITURE DISTRIBUTION	(12,326,284.65)	(44,927,000)	(46,927,000)	(46,927,000)	(40,998,000)	5,929,000
TOTAL OTH CHARGES	(5,925,981.68)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	\$ (1,430,269.97)	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 0
NET TOTAL	\$ (1,430,269.97)	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 0
NET COUNTY COST	\$ (1,418,055.55)	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 19,694,000	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	135,092,000	115,398,000	0	19,694,000	0.0
Other Changes					
1. Legal Fees and Costs: Reflects an increase in service levels provided and the redistribution of charges to other County departments.	5,935,000	5,935,000	--	--	--
2. Judgments and Damages: Reflects a decrease in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	(5,929,000)	(5,929,000)	--	--	--
Total Changes	6,000	6,000	0	0	0.0
2013-14 Recommended Budget	135,098,000	115,404,000	0	19,694,000	0.0

Insurance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,348,174.69	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 48,450,466.99	\$ 56,420,000	\$ 56,667,000	\$ 56,667,000	\$ 55,973,000	\$ (694,000)
S & S EXPENDITURE DISTRIBUTION	(46,858,417.44)	(56,420,000)	(56,667,000)	(56,667,000)	(55,973,000)	694,000
TOTAL S & S	1,592,049.55	0	0	0	0	0
OTHER CHARGES	39,699,556.01	41,562,000	46,129,000	46,129,000	45,689,000	(440,000)
OC EXPENDITURE DISTRIBUTION	(38,898,801.81)	(41,562,000)	(46,129,000)	(46,129,000)	(45,689,000)	440,000
TOTAL OTH CHARGES	800,754.20	0	0	0	0	0
GROSS TOTAL	\$ 2,392,803.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 2,392,803.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 44,629.06	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	102,796,000	102,796,000	0	0	0.0
Other Changes					
1. General Fund: Reflects decreases in projected auto and general liability settlement costs for the Department of Public Works-County Engineer, Public Defender, Public Social Services and Sheriff.	(4,417,000)	(4,417,000)	--	--	--
2. Enterprise Fund: Reflects an increase in projected general liability settlement costs for the Department of Health Services.	758,000	758,000	--	--	--
3. Special Funds: Reflects an increase in projected auto liability settlement costs for the Department of Public Works.	81,000	81,000	--	--	--
4. Other Funds: Reflects increases in projected auto and general liability settlement costs for the Special Districts and Contract Cities Trust Funds.	2,444,000	2,444,000	--	--	--
Total Changes	(1,134,000)	(1,134,000)	0	0	0.0
2013-14 Recommended Budget	101,662,000	101,662,000	0	0	0.0

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)
GROSS TOTAL	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)
NET TOTAL	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)
NET COUNTY COST	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)

FUND
GENERAL FUNDFUNCTION
RECREATION & CULTURAL
SERVICESACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a NCC decrease of \$257,000 primarily attributed to the deletion of one-time carryover funding partially offset by an increase in the Consumer Price Index based cost-of-living adjustment

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in Los Angeles County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	1,276,000	0	0	1,276,000	0.0
Other Changes					
1. Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreement.	19,000	--	--	19,000	--
2. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the 2012 operating agreement.	(276,000)	--	--	(276,000)	--
Total Changes	(257,000)	0	0	(257,000)	0.0
2013-14 Recommended Budget	1,019,000	0	0	1,019,000	0.0

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
INSURANCE	\$ 0.00	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 0
MAINTENANCE - BUILDINGS & IMPRV	275,000.00	714,000	714,000	714,000	457,000	(257,000)
TECHNICAL SERVICES	325,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	125,326.46	175,000	175,000	175,000	175,000	0
TOTAL S & S	725,326.46	1,276,000	1,276,000	1,276,000	1,019,000	(257,000)
GROSS TOTAL	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)
NET TOTAL	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)
NET COUNTY COST	\$ 725,326.46	\$ 1,276,000	\$ 1,276,000	\$ 1,276,000	\$ 1,019,000	\$ (257,000)

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 272,064.00	\$ 750,000	\$ 750,000	\$ 550,000	\$ 550,000	\$ (200,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(750,000)	(750,000)	(550,000)	(550,000)	200,000
TOTAL S & S	272,064.00	0	0	0	0	0
OTHER CHARGES	29,301,072.21	70,000,000	70,000,000	55,000,000	55,000,000	(15,000,000)
OC EXPENDITURE DISTRIBUTION	(29,626,167.31)	(70,000,000)	(70,000,000)	(55,000,000)	(55,000,000)	15,000,000
TOTAL OTH CHARGES	(325,095.10)	0	0	0	0	0
GROSS TOTAL	\$ (53,031.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ (53,031.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ (53,031.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2013-14 Budget Message

The 2013-14 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	70,750,000	70,750,000	0	0	0.0
Other Changes					
1. Services and Supplies: Reflects a decrease in appropriation and expenditure distribution due to a decrease in equipment purchases to be financed through the LAC-CAL program, resulting in lower insurance premiums.	(200,000)	(200,000)	--	--	--
2. Other Charges: Reflects a decrease in appropriation and expenditure distribution due to a decrease in equipment purchases to be financed through the LAC-CAL program.	(15,000,000)	(15,000,000)	--	--	--
Total Changes	15,200,000	15,200,000	0	0	0.0
2013-14 Recommended Budget	55,550,000	55,550,000	0	0	0.0

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 0.00	\$ 1,700,000	\$ 1,700,000	\$ 0	\$ 0	\$ (1,700,000)
OTHER CHARGES	1,741,452.02	13,174,000	13,174,000	13,174,000	13,174,000	0
GROSS TOTAL	\$ 1,741,452.02	\$ 14,874,000	\$ 14,874,000	\$ 13,174,000	\$ 13,174,000	\$ (1,700,000)
NET TOTAL	\$ 1,741,452.02	\$ 14,874,000	\$ 14,874,000	\$ 13,174,000	\$ 13,174,000	\$ (1,700,000)
NET COUNTY COST	\$ 1,741,452.02	\$ 14,874,000	\$ 14,874,000	\$ 13,174,000	\$ 13,174,000	\$ (1,700,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for the County's efforts as part of the LA-RICS Joint Powers Authority (JPA), an independently operated governmental entity. The mission of the JPA is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects continued funding for the cash match portion of the federal Broadband Technology and Opportunities Program that was unused from the prior year and a reduction of \$1.7 million related to one-time funding.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	14,874,000	0	0	14,874,000	0.0
Other Changes					
1. Deletion of One-Time Funding: Reflects the deletion of one-time funding utilized in FY 2012-13.	(1,700,000)	--	--	(1,700,000)	--
Total Changes	(1,700,000)	0	0	(1,700,000)	0.0
2013-14 Recommended Budget	13,174,000	0	0	13,174,000	0.0

Mental Health

Marvin J. Southard, D.S.W., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,463,498,265.03	\$ 1,706,063,000	\$ 1,860,448,000	\$ 1,802,183,000	\$ 1,801,877,000	\$ (58,571,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 423,321,075.67	\$ 461,038,000	\$ 479,289,000	\$ 522,501,000	\$ 490,576,000	\$ 11,287,000
SERVICES & SUPPLIES	1,161,514,226.04	1,317,179,000	1,452,506,000	1,395,861,000	1,384,182,000	(68,324,000)
OTHER CHARGES	44,274,919.01	60,091,000	60,855,000	64,202,000	63,933,000	3,078,000
CAPITAL ASSETS - EQUIPMENT	1,683,891.34	1,515,000	2,971,000	3,595,000	2,971,000	0
GROSS TOTAL	\$1,630,794,112.06	\$ 1,839,823,000	\$ 1,995,621,000	\$ 1,986,159,000	\$ 1,941,662,000	\$ (53,959,000)
INTRAFUND TRANSFERS	(82,613,082.23)	(84,838,000)	(87,870,000)	(89,040,000)	(88,392,000)	(522,000)
NET TOTAL	\$1,548,181,029.83	\$ 1,754,985,000	\$ 1,907,751,000	\$ 1,897,119,000	\$ 1,853,270,000	\$ (54,481,000)
NET COUNTY COST	\$ 84,682,764.80	\$ 48,922,000	\$ 47,303,000	\$ 94,936,000	\$ 51,393,000	\$ 4,090,000
 BUDGETED POSITIONS	 4,474.0	 4,615.0	 4,615.0	 4,989.0	 4,623.0	 8.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. DMH's current strategic plan is designed to achieve this vision and guide the system's mission "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its directly operated and contracted agencies, aims to provide services and supports utilizing best practices that are client-centered, recovery-focused, well-integrated, clinically and culturally competent, and linguistically appropriate. These services are provided in the least restrictive manner possible and include a focus on prevention and early intervention. They are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to lead the most constructive and satisfying life possible.

2013-14 Budget Message

The 2013-14 Recommended Budget is a significant departure from prior years in which revenue decreases attributable to the economic recession coincided with implementation of new

programs funded under the Mental Health Services Act (MHSA). During FY 2013-14, DMH will concentrate on consolidating the advances made through the implementation of programs initiated during the last several fiscal years such as Prevention and Early Intervention (PEI) evidence-based practices and Public Safety Realignment (AB 109) mental health programs. DMH will focus primarily on preparing for the full implementation of the Affordable Care Act (ACA) in January 2014. As part of these readiness efforts, we will expand integrated mental health services delivered in collaboration with primary care and will complete the design of a managed care approach for delivery of services to dual eligible individuals who qualify for both Medicare and Medi-Cal. Certain juvenile justice programs are slated to be reduced due to the expiration of funding, and a large portfolio of time-limited prevention projects implemented during FYs 2011-12 and 2012-13 will be concluded. Due to the decrease in Probation-funded programs and completion of these one-time prevention programs, the Recommended Budget contains an overall appropriation decrease of \$54.5 million. In addition, the Recommended Budget includes funding for 50 additional Institution for Mental Disease (IMD) beds to help decompress County hospital emergency rooms by facilitating the transfer of patients to more appropriate levels of care. Finally, the Recommended Budget recognizes increases in various unavoidable costs including \$5.9 million in

State-imposed Cost-of-Living Adjustments (COLAs) for IMD beds and State hospital beds, and increased employee benefit costs totaling more than \$11.0 million.

Although funding for DMH is far more certain than in prior years, it should be noted that revenue from certain funding sources remains fluid. The receipt of federal revenue for the State Plan Amendment (SPA) that will enable local governments to claim additional federal revenue for actual costs above the last allowable State Maximum Amount (SMA) but below the federal cap on Medicaid reimbursement is still pending. When the federal revenue is received, DMH is expected to offset costs by approximately \$12.0 million annually and receive approximately \$33.0 million one-time revenue for prior fiscal years. Although the State's realignment of mental health managed care has resulted in a small increase in funding, the realignment of Healthy Families and Early and Periodic Screening, Diagnosis, and Treatment revenue may not fully cover all related costs, should anticipated program expansion occur. Finally, a mechanism for claiming federal funding for Healthy Way LA is not yet completed. The ability to recoup additional costs associated with operating this program will be critical during the coming year. DMH will continue to work with a broad group of stakeholders to address any actual shortfalls during the course of the fiscal year as the financial picture becomes more certain.

The Recommended Budget reflects a net increase of 8.0 positions which includes 2.0 positions for the Office of Empowerment and Advocacy to support the Department's efforts to ensure the meaningful involvement of individuals in recovery with the design of mental health programs. The increase also includes 2.0 support positions for the integrated programs delivered in collaboration with primary care and 2.0 positions to support the implementation of programs for children up to five years of age, funded by First 5 Los Angeles. Finally, the Recommended Budget includes 2.0 positions for administration of the Transition Age Youth (TAY) service expansion and 1.0 pharmacy technician position to enhance the operation of the DMH pharmacy program. These 9.0 positions are offset by the decrease of 1.0 juvenile justice position in the Central Placement Office.

The Recommended Budget will allow the Department to continue collaborating with other County departments, its stakeholders, and community partners to implement MHSA programs, Board priorities, and other mandates that ensure the provision of highest quality and most cost-effective services to children, TAY, adults, and older adults with serious mental illnesses or disorders. These include, but are not limited to, the following: 1) the ongoing delivery and assessment of services provided by MHSA funded programs to children, TAY, adults, and older adults to ensure they reflect the Department's commitment to a wellness and recovery-oriented system of care; 2) active participation in the restructuring of the General

Relief (GR) Program in association with the Department of Public Social Services (DPSS); 3) the implementation of the Collaborative Care Integration program with the Department of Health Services (DHS) to deliver PEI mental health services at DHS facilities; 4) services to chronically homeless individuals with serious mental illness and co-occurring substance abuse disorders; and 5) the execution of the County Action Plan to address the needs of youth in probation halls and camps in conjunction with the Probation Department as well as the AB 109 program, focusing on the delivery of assessment and treatment services to inmates and parolees with mental health and/or co-occurring mental health and substance use disorders.

During FY 2013-14 DMH will continue focusing on operational efficiencies and revenue management/enhancement. Additional efficiencies will include the enhanced use of the Service Catalog through the additional automation of routine paper-based practices and expansion of tele-psychiatry to ensure delivery of psychiatry services to hard-to-reach areas. A renewed focus on the changing benefits to which clients are entitled will enable DMH programs to capture funding for those who are newly eligible as well as maximize existing funding sources such as Medi-Cal and Medicare.

Critical/Strategic Planning Initiatives

The Department continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illness/disorders. In FY 2013-14 these will include:

- Continued implementation of the 1115 Waiver as a transition to Health Care Reform.
- Delivery of integrated mental health-primary care services through a variety of structural arrangements (e.g., Community Partner agencies with mental health contracts, co-location of directly operated DMH staff in DHS facilities, alignment of contract providers with primary care providers).
- Continued implementation of the Psychiatric Emergency Service (PES) Decompression Plan in collaboration with DHS.
- Full implementation of AB 109 mental health/co-occurring disorders services.
- Expansion of services to families of veterans returning from Iraq and Afghanistan that will reduce the stress commonly encountered during family reunification.
- Collaboration with other County departments such as Children and Family Services (Katie A. Strategic Plan), Probation (Juvenile Justice), and Public Social Services (GR).
- Inclusion of stakeholders and community partners in efforts to transform the entire mental health system.

- Continuation of focus on outcomes and increasing services for underserved ethnic populations.
- Continued and expanded focus on identifying and preventing risks for school violence in conjunction with school and law enforcement partners.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	1,995,621,000	87,870,000	1,860,448,000	47,303,000	4,615.0
Collaborative Programs					
1. Juvenile Justice Programs: Reflects changes to various juvenile justice programs in accordance with adjustments in projected receipts from various funding streams, as follows: 1) reduction of \$0.3 million in services and supplies, fully offset by \$0.3 million in intrafund transfers from the Department of Children and Family Services (DCFS) for contract services provided under the Supportive and Therapeutic Options Program (STOP) as a result of the redirection of State funding; 2) reduction of \$0.1 million in appropriation and 1.0 position, offset with the reduction of \$0.1 million in intrafund transfers from Probation and NCC for dedicated mental health services at Probation's Central Placement Office, consistent with Probation's redirection of funding to other services; 3) net decrease of \$2.6 million in appropriation and associated Medi-Cal revenue and intrafund transfers from DCFS for community aftercare demonstration projects in accordance with the temporary nature of the services approved by the Board on December 13, 2011; and 4) addition of \$0.7 million in appropriation funded by \$0.7 million in State Juvenile Justice Crime Prevention Act (JJCPA) funds from Probation for mental health services provided to youth in the halls and camps.	(2,344,000)	83,000	(2,418,000)	(9,000)	(1.0)
New/Expanded Programs					
1. MHSA: Reflects the adjustment of MHSA appropriation and revenues to reflect the continued provision of services in accordance with approved plans, including: 1) the addition of \$3.9 million in funding for continued expansion of the MHSA-funded portion of the PES Decompression Plan; 2) shift in appropriation to fund the addition of 2.0 positions for formerly contracted peer advocates; 3) the reduction of \$64.4 million in PEI funds (\$48.3 million for contract providers and \$16.1 million for directly operated programs) to reflect cessation of time-limited PEI services; and 4) the addition of \$0.4 million for continued expansion of the Olive View Urgent Care Center (UCC).	(60,150,000)	--	(60,150,000)	--	2.0
2. PES Decompression Plan: Reflects full year funding for staff costs to reflect the on-going implementation of the program.	55,000	--	--	55,000	--
3. First 5 LA: Reflects the addition of \$0.2 million and 2.0 positions to administer the Parent Child Interaction Therapy Program throughout the County fully funded by First 5 LA and the deletion of \$0.6 million in one-time funds for start-up costs.	(443,000)	--	(443,000)	--	2.0

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. Healthy Way LA: Reflects the following changes to the Healthy Way LA Program: 1) \$2.7 million increase in appropriation and revenue for contracted Tier I mental health services; 2) addition of \$0.1 million and 1.0 position to support analytical needs and administration of Tier II services, fully funded by MHSA PEI revenue; and 3) the addition of 1.0 position to support the administrative, billing, and claiming needs for Tier II services, fully funded by federal Healthy Way LA revenue.	2,928,000	--	2,928,000	--	2.0
Critical Issues					
1. Inpatient Bed Cost Increases: Reflects a \$5.9 million cost of living increase for State hospital beds and IMD beds of 6.0 percent and 4.7 percent, respectively. These beds provide a critical resource in the continuum of care for mentally ill patients.	5,877,000	--	--	5,877,000	--
2. Public Guardian: Reflects the reduction in AB 1018 revenue due to the reduced interest rate for the estate fees accounts and the reduction in bond fees.	--	--	(458,000)	458,000	--
3. Additional IMD Beds: Reflects the addition of \$4.0 million in services and supplies for contracted IMD beds to increase the Department's IMD bed capacity by 50 beds and help alleviate overcrowding in County hospital emergency rooms by accelerating the movement of patients throughout the system of care.	4,035,000	--	--	4,035,000	--
Other Changes					
1. Position Alignments: Reflects the realignment of various positions to more accurately reflect assigned duties, responsibilities, and funding. Also reflects approved Countywide reclassifications.	--	--	--	--	--
2. Salaries and Employee Benefits: Reflects appropriation increases totaling \$3.0 million in: Health Insurance Subsidy (\$0.5 million); Horizons Plan (\$0.7 million); Savings Plan (\$0.3 million); Options Plan (\$1.4 million); and Flexible Benefits Plan (\$0.1 million). These increases are more than offset by a \$1.5 million increase in intrafund transfers for the portion of employees' benefits increases chargeable as services to other County departments; a \$7.9 million decrease in services and supplies due to redirecting unexpended funding; and a \$0.5 million decrease in salary savings appropriation. The Department will utilize the \$6.5 million net reduction in appropriation to offset and absorb other cost increases reflected elsewhere in the 2013-14 Recommended Budget. Also aligns the Department's salaries and employee benefits budget with anticipated expenditures.	(4,951,000)	1,473,000	17,000	(6,441,000)	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees retirement Association's investment portfolio and revised investment return assumptions.	5,771,000	--	--	5,771,000	--
4. Retiree Health Insurance: Reflects a projected increase in health insurance premiums.	1,717,000	--	--	1,717,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical costs trends.	760,000	--	--	760,000	--
6. Operating Costs: Reflects various changes to budgetary amounts for other County departments, grant-funded programs, and revenue realignments to more closely reflect anticipated funding levels, including the following: realignment of \$0.5 million in appropriation to fund temporary clerical services provided through temporary agency contracts with the Board of Supervisors; adjustments to grant funded programs totaling \$0.2 million in net appropriation to reflect anticipated receipts of grant funded revenue, including the Productivity Investment Fund; addition of \$0.1 million and 1.0 position for pharmacy services funded by medication savings; addition of \$0.2 million and 2.0 positions for administrative support for transition age youth programs; and adjustments totaling a \$6.7 million reduction in net appropriation and a \$1.9 million increase in revenue to properly align appropriation and revenue with anticipated funding levels.	(7,214,000)	(1,034,000)	1,953,000	(8,133,000)	3.0
Total Changes	(53,959,000)	522,000	(58,571,000)	4,090,000	8.0
2013-14 Recommended Budget	1,941,662,000	88,392,000	1,801,877,000	51,393,000	4,623.0

Unmet Needs

The Department's unmet needs include: 1) an increase in employee benefits for mandated programs, including Public Guardian - Probate services; 2) additional funding and positions for the Lanterman-Petris-Short Act within the Office of the Public Guardian to address the significant caseload issues within the operation; 3) funding to address services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations; 4) positions for the Department's ACCESS Call Center to enhance the provision of timely services, crisis intervention, linkage/referrals, language translation assistance, and to avoid dropped calls; and 5) funding for program and central administrative infrastructure, including Information Technology, to support the growth in mental health services' programs and revenue sources.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,571,506.81	\$ 3,513,000	\$ 5,031,000	\$ 5,008,000	\$ 5,008,000	\$ (23,000)
ESTATE FEES	1,402,794.06	973,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - OTHER	35,861,790.78	32,798,000	36,456,000	35,995,000	35,995,000	(461,000)
FEDERAL AID - MENTAL HEALTH	434,567,777.00	508,691,000	585,571,000	577,018,000	576,370,000	(9,201,000)
INTEREST	1,042.07	1,000	0	0	0	0
MENTAL HEALTH SERVICES	69,548.31	70,000	102,000	102,000	102,000	0
MISCELLANEOUS	5,251,243.56	2,961,000	2,249,000	1,799,000	1,799,000	(450,000)
OTHER GOVERNMENTAL AGENCIES	0.00	3,042,000	3,042,000	2,470,000	2,470,000	(572,000)
OTHER STATE AID - HEALTH	236,276,057.89	0	0	0	0	0
SALE OF CAPITAL ASSETS	0.00	0	10,000	10,000	10,000	0
STATE - 1991 REALIGNMENT REVENUE	0.00	317,460,000	317,460,000	0	0	(317,460,000)
STATE - 2011 REALIGNMENT REVENUE	322,618,042.23	390,116,000	402,569,000	701,263,000	701,263,000	298,694,000
STATE - OTHER	18,058,463.68	578,000	578,000	578,000	578,000	0
STATE AID - MENTAL HEALTH	59,926,165.00	0	0	0	0	0
TRANSFERS IN	346,893,833.64	445,860,000	506,099,000	476,659,000	477,001,000	(29,098,000)
TOTAL REVENUE	\$1,463,498,265.03	\$ 1,706,063,000	\$ 1,860,448,000	\$ 1,802,183,000	\$ 1,801,877,000	\$ (58,571,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 293,433,385.58	\$ 318,869,000	\$ 331,078,000	\$ 352,473,000	\$ 331,025,000	\$ (53,000)
CAFETERIA PLAN BENEFITS	46,750,475.93	50,353,000	51,368,000	56,370,000	52,897,000	1,529,000
DEFERRED COMPENSATION BENEFITS	5,008,498.42	6,080,000	9,630,000	11,258,000	10,564,000	934,000
EMPLOYEE GROUP INS - E/B	7,656,490.03	6,640,000	6,757,000	7,842,000	7,358,000	601,000
OTHER EMPLOYEE BENEFITS	427,175.72	446,000	402,000	428,000	402,000	0
RETIREMENT - EMP BENEFITS	63,840,854.77	72,805,000	73,905,000	86,829,000	81,479,000	7,574,000
WORKERS' COMPENSATION	6,204,195.22	5,845,000	6,149,000	7,301,000	6,851,000	702,000
TOTAL S & E B	423,321,075.67	461,038,000	479,289,000	522,501,000	490,576,000	11,287,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,967,657.12	17,194,000	15,882,000	10,804,000	10,804,000	(5,078,000)
CLOTHING & PERSONAL SUPPLIES	12,413.75	38,000	1,537,000	1,512,000	1,512,000	(25,000)
COMMUNICATIONS	680,760.93	636,000	476,000	496,000	495,000	19,000
COMPUTING-MAINFRAME	1,104,829.00	1,220,000	1,856,000	876,000	876,000	(980,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,883,001.99	3,641,000	2,314,000	2,668,000	2,668,000	354,000
COMPUTING-PERSONAL	1,550,927.19	1,444,000	4,180,000	5,373,000	4,538,000	358,000
CONTRACTED PROGRAM SERVICES	1,013,790,825.48	1,167,291,000	1,244,368,000	1,188,697,000	1,185,078,000	(59,290,000)
FOOD	177,674.44	170,000	369,000	369,000	369,000	0
GASB 51 COMMERCIAL SOFTWARE OVER \$1 MILLION (GASB 51)	6,604,729.00	6,730,000	0	0	0	0
HOUSEHOLD EXPENSE	55,484.62	235,000	82,000	182,000	182,000	100,000
INFORMATION TECHNOLOGY SERVICES	9,157,243.58	6,904,000	17,254,000	18,344,000	17,361,000	107,000
INFORMATION TECHNOLOGY-SECURITY	3,100.00	30,000	30,000	30,000	30,000	0
INSURANCE	0.00	0	83,000	82,000	82,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	3,198,972.81	3,294,000	3,490,000	3,630,000	3,417,000	(73,000)
MAINTENANCE - EQUIPMENT	19,377.53	20,000	118,000	118,000	118,000	0
MEDICAL DENTAL & LAB SUPPLIES	26,395,038.48	26,486,000	46,173,000	44,792,000	44,780,000	(1,393,000)
MEMBERSHIPS	122,238.22	130,000	185,000	185,000	185,000	0

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	145,562.14	653,000	607,000	235,000	235,000	(372,000)
OFFICE EXPENSE	3,939,095.42	3,447,000	3,215,000	3,438,000	3,213,000	(2,000)
PROFESSIONAL SERVICES	24,384,711.41	27,389,000	37,474,000	35,866,000	35,866,000	(1,608,000)
PUBLICATIONS & LEGAL NOTICE	71,306.09	56,000	269,000	222,000	222,000	(47,000)
RENTS & LEASES - BLDG & IMPRV	16,006,361.79	16,892,000	28,581,000	32,925,000	28,129,000	(452,000)
RENTS & LEASES - EQUIPMENT	1,048,240.61	1,179,000	1,546,000	1,555,000	1,546,000	0
SMALL TOOLS & MINOR EQUIPMENT	12,330.13	11,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	223,331.68	319,000	47,000	61,000	47,000	0
TECHNICAL SERVICES	15,513,101.74	15,950,000	16,487,000	16,563,000	16,563,000	76,000
TELECOMMUNICATIONS	5,817,990.40	6,066,000	9,722,000	10,120,000	9,581,000	(141,000)
TRAINING	7,266,138.88	5,429,000	12,301,000	12,007,000	11,781,000	(520,000)
TRANSPORTATION AND TRAVEL	2,585,684.62	2,591,000	2,180,000	2,420,000	2,303,000	123,000
UTILITIES	1,776,096.99	1,734,000	1,680,000	2,291,000	2,201,000	521,000
TOTAL S & S	1,161,514,226.04	1,317,179,000	1,452,506,000	1,395,861,000	1,384,182,000	(68,324,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,227,035.97	1,125,000	1,547,000	1,861,000	1,861,000	314,000
RET-OTHER LONG TERM DEBT	1,184,225.55	1,039,000	1,389,000	1,146,000	1,146,000	(243,000)
SUPPORT & CARE OF PERSONS	41,862,507.64	57,926,000	57,916,000	61,192,000	60,923,000	3,007,000
TAXES & ASSESSMENTS	1,149.85	1,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	44,274,919.01	60,091,000	60,855,000	64,202,000	63,933,000	3,078,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,079,096.44	1,100,000	2,363,000	2,775,000	2,363,000	0
DATA HANDLING EQUIPMENT	42,722.44	0	15,000	15,000	15,000	0
ELECTRONIC EQUIPMENT	32,951.50	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	0	37,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	529,120.96	415,000	593,000	768,000	593,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,683,891.34	1,515,000	2,971,000	3,595,000	2,971,000	0
TOTAL CAPITAL ASSETS	1,683,891.34	1,515,000	2,971,000	3,595,000	2,971,000	0
GROSS TOTAL	\$1,630,794,112.06	\$ 1,839,823,000	\$ 1,995,621,000	\$ 1,986,159,000	\$ 1,941,662,000	\$ (53,959,000)
INTRAFUND TRANSFERS	(82,613,082.23)	(84,838,000)	(87,870,000)	(89,040,000)	(88,392,000)	(522,000)
NET TOTAL	\$1,548,181,029.83	\$ 1,754,985,000	\$ 1,907,751,000	\$ 1,897,119,000	\$ 1,853,270,000	\$ (54,481,000)
NET COUNTY COST	\$ 84,682,764.80	\$ 48,922,000	\$ 47,303,000	\$ 94,936,000	\$ 51,393,000	\$ 4,090,000
 BUDGETED POSITIONS	 4,474.0	 4,615.0	 4,615.0	 4,989.0	 4,623.0	 8.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,560,282,000	87,447,000	1,449,219,000	23,616,000	3,431.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,560,282,000	87,447,000	1,449,219,000	23,616,000	3,431.0

Authority: Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a) , 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

DMH provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents and their families. These services provided through a network of County-operated and contracted licensed agencies include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	215,263,000	--	203,331,000	11,932,000	52.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	215,263,000	--	203,331,000	11,932,000	52.0

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

DMH provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, IMD programs and Forensic Jail Inpatient program.

3. Public Guardian – Lanterman-Petris-Short (LPS) Conservatorship

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	19,854,000	71,000	16,341,000	3,442,000	170.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	19,854,000	71,000	16,341,000	3,442,000	170.0

Authority: Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the Welfare & Institutions Code. Sections 27430, and 27432 of the California Government Code.

The Public Guardian investigates the need and acts as the public conservator for individuals mandated by the Courts to be gravely disabled due to a mental disorder. It provides services to aid in the well-being of persons who cannot care for themselves properly and are unable to provide for their food, clothing, shelter or health needs; and/or are unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

4. Administration

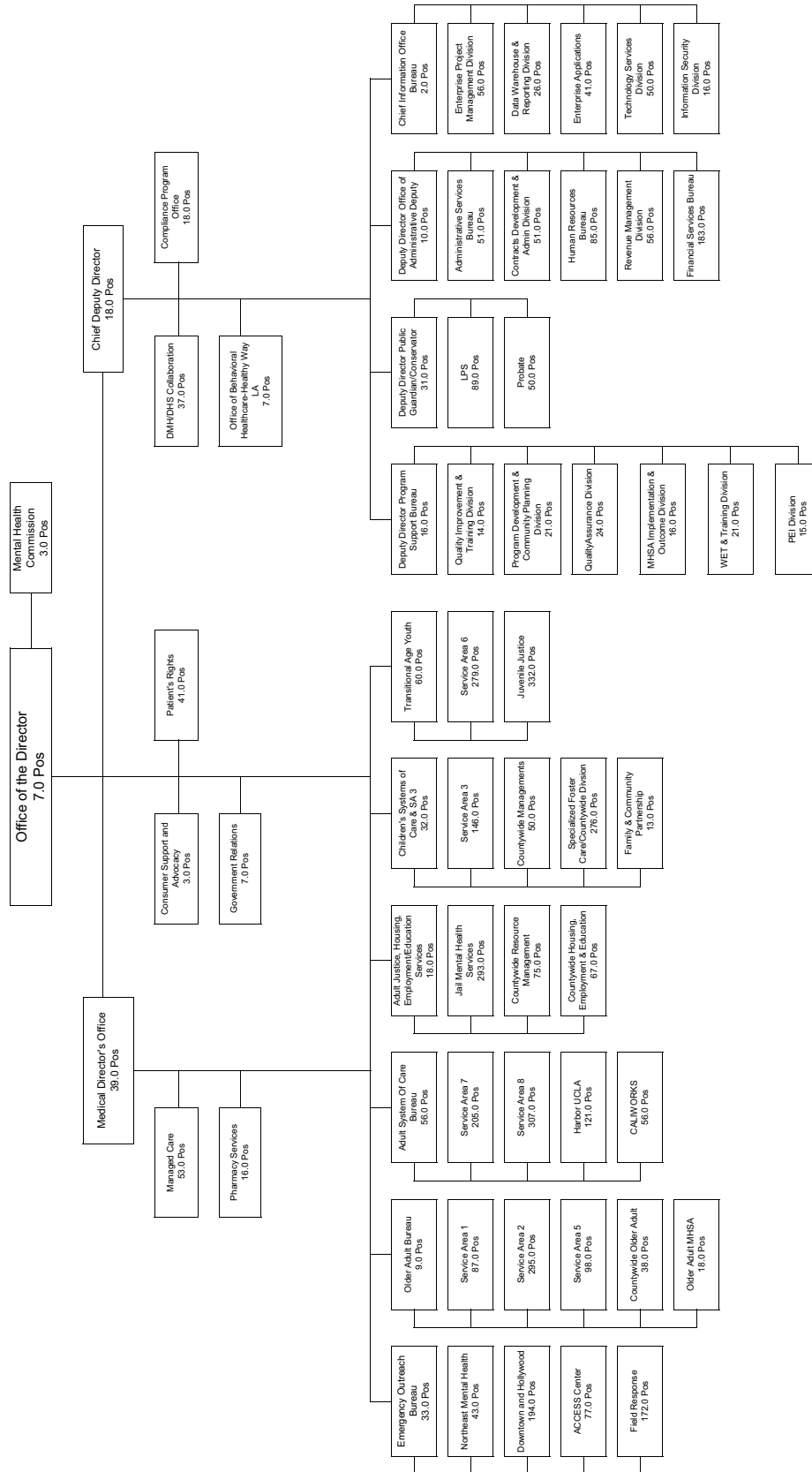
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	146,263,000	874,000	132,986,000	12,403,000	970.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	146,263,000	874,000	132,986,000	12,403,000	970.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology and the management of a complex system of contracts.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,941,662,000	88,392,000	1,801,877,000	51,393,000	4,623.0

DEPARTMENT OF MENTAL HEALTH
Marvin J. Southard, D.S.W., Director
FY 2013-14 Recommended Budget Positions: 4,623.0



Military and Veterans Affairs

Ruth A. Wong, Acting Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 445,814.82	\$ 442,000	\$ 442,000	\$ 615,000	\$ 615,000	\$ 173,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 2,169,685.84	\$ 2,292,000	\$ 2,292,000	\$ 2,976,000	\$ 2,760,000	\$ 468,000
SERVICES & SUPPLIES	242,953.38	309,000	309,000	1,450,000	729,000	420,000
OTHER CHARGES	47,971.00	36,000	36,000	36,000	36,000	0
GROSS TOTAL	\$ 2,460,610.22	\$ 2,637,000	\$ 2,637,000	\$ 4,462,000	\$ 3,525,000	\$ 888,000
INTRAFUND TRANSFERS	(375,804.08)	(383,000)	(383,000)	(383,000)	(383,000)	0
NET TOTAL	\$ 2,084,806.14	\$ 2,254,000	\$ 2,254,000	\$ 4,079,000	\$ 3,142,000	\$ 888,000
NET COUNTY COST	\$ 1,638,991.32	\$ 1,812,000	\$ 1,812,000	\$ 3,464,000	\$ 2,527,000	\$ 715,000
 BUDGETED POSITIONS	 25.0	 25.0	 25.0	 34.0	 31.0	 6.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		VETERANS' SERVICES	

Mission Statement

To assist veterans, their dependents, and survivors in pursuing legal claims for federal, State and County benefits earned by virtue of military service in a branch of the United States Armed Forces.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$715,000 NCC increase primarily due to funding associated with the re-opening of the newly renovated/refurbished Bob Hope Patriotic Hall for custodial, security services, facility maintenance and utilities including 2.0 support positions, and Board-approved increases in employee benefits. The Recommended Budget also includes funding for the newly created Chief Deputy Director position essential to departmental operations and 3.0 Veterans Intern positions to assist with claims and veterans services, partially offset with State veterans services funding.

Critical/Strategic Planning Initiatives

The Department continues to focus on increasing veterans' service levels by collaborating with County departments, developing and training staff, and partnering with veterans service organizations. The Department will focus on:

- Creating a customer friendly website that promotes the Department, provides information on veterans' services, and facilitates meetings and conferences through resources available at Bob Hope Patriotic Hall.
- Expanding outreach services to veterans and survivors through veterans' events such as stand-downs and job fairs.
- Collaborating with other County veterans service offices offering staff in-service education and certification training in areas such as veteran's benefits and the Department of Veterans Affairs (DVA) policies and procedures.
- Partnering with the County of Los Angeles Housing Authority on a homeless veterans voucher system to expand the number of low income housing opportunities for homeless veterans.
- Working with the Department of Public Social Services to identify veterans receiving General Relief and pursue compensation claims with the DVA.

- Joining efforts with the Department of Mental Health to provide mental health services to veterans who are eligible for federal entitlements through the DVA.
- Integrating the Veterans Program (VETPRO) computer application with the U.S. Veterans Administration Benefits Delivery Network (BDN) to improve staff access to information for benefits delivery.
- Increasing subvention funding from the California Veterans College Tuition Fee Waiver Program for dependents of disabled or deceased veterans by promoting the program through community outreach.
- Raising the revenue from the sale of veterans' license plates through targeted advertising.
- Continuing to partner with the USC School of Social Work – Military Social Workers graduate program by offering internship opportunities in the Department of Military and Veterans Affairs.
- Working closely with the County morgue services and Office of Decedent Affairs to provide burial services for indigent veterans.
- Supporting veterans with veterans' services and resources residing at the State of California home in Lancaster and West Los Angeles.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	2,637,000	383,000	442,000	1,812,000	25.0
New/Expanded Programs					
1. Veterans Welfare Program: Reflects the addition of 3.0 Veterans Intern positions to provide claims and veterans services support, fully offset with State revenue.	173,000	--	173,000	--	3.0
2. Bob Hope Patriotic Hall: Reflects funding to provide custodial and security services, facility maintenance and utilities associated with the re-opening of the newly renovated Bob Hope Patriotic Hall. Also includes funding for 2.0 support positions.	550,000	--	--	550,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Reflects funding for the Board-approved Chief Deputy Director position essential to Departmental operations.	130,000	--	--	130,000	1.0
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	34,000	--	--	34,000	--
3. Countywide Cost Allocations Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	1,000	--	--	1,000	--
Total Changes	888,000	0	173,000	715,000	6.0
2013-14 Recommended Budget	3,525,000	383,000	615,000	2,527,000	31.0

Unmet Needs

The County is home to one of the largest populations of veterans (approximately 400,000) in the United States. Thus, it is also home to one of the largest populations of homeless veterans in the United States. Predictably, with the increasing number of returning Afghanistan veterans and the growing number and complexity of veterans' claims, there is a need to increase the Department's staffing levels. Today's limited funding will not support the continuing increase in the needs of the veterans population. This will be the Department's biggest challenge in the coming years.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 72,000.00	\$ 72,000	\$ 72,000	\$ 79,000	\$ 72,000	\$ 0
MISCELLANEOUS	5,804.84	1,000	1,000	1,000	1,000	0
STATE - OTHER	205,113.98	214,000	214,000	380,000	387,000	173,000
STATE AID - VETERAN AFFAIRS	162,896.00	155,000	155,000	155,000	155,000	0
TOTAL REVENUE	\$ 445,814.82	\$ 442,000	\$ 442,000	\$ 615,000	\$ 615,000	\$ 173,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 1,329,781.99	\$ 1,311,000	\$ 1,311,000	\$ 1,850,000	\$ 1,650,000	\$ 339,000
CAFETERIA PLAN BENEFITS	336,041.86	367,000	367,000	379,000	375,000	8,000
DEFERRED COMPENSATION BENEFITS	14,250.76	16,000	16,000	22,000	21,000	5,000
EMPLOYEE GROUP INS - E/B	104,740.22	100,000	100,000	104,000	93,000	(7,000)
OTHER EMPLOYEE BENEFITS	8,698.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	336,589.79	450,000	450,000	570,000	570,000	120,000
WORKERS' COMPENSATION	39,583.22	40,000	40,000	43,000	43,000	3,000
TOTAL S & E B	2,169,685.84	2,292,000	2,292,000	2,976,000	2,760,000	468,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	45,642.50	53,000	53,000	62,000	62,000	9,000
COMMUNICATIONS	1,066.87	56,000	56,000	65,000	65,000	9,000
COMPUTING-PERSONAL	2,374.80	0	0	0	0	0
HOUSEHOLD EXPENSE	900.67	1,000	1,000	15,000	15,000	14,000
INFORMATION TECHNOLOGY SERVICES	47,275.00	25,000	25,000	49,000	49,000	24,000
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,353.94	0	0	615,000	163,000	163,000
MAINTENANCE - EQUIPMENT	894.43	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	1,827.80	3,000	3,000	4,000	4,000	1,000
MISCELLANEOUS EXPENSE	1,481.41	1,000	1,000	4,000	4,000	3,000
OFFICE EXPENSE	13,062.85	33,000	33,000	40,000	40,000	7,000
PROFESSIONAL SERVICES	1,416.09	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	20,650.28	73,000	73,000	310,000	41,000	(32,000)
RENTS & LEASES - EQUIPMENT	15,239.14	13,000	13,000	26,000	26,000	13,000
SPECIAL DEPARTMENTAL EXPENSE	0.00	15,000	15,000	31,000	31,000	16,000
TECHNICAL SERVICES	1,760.02	13,000	13,000	9,000	9,000	(4,000)
TELECOMMUNICATIONS	31,954.16	0	0	0	0	0
TRAINING	867.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	8,662.87	18,000	18,000	18,000	18,000	0
UTILITIES	46,523.55	3,000	3,000	200,000	200,000	197,000
TOTAL S & S	242,953.38	309,000	309,000	1,450,000	729,000	420,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	31,439.00	17,000	17,000	17,000	17,000	0
SUPPORT & CARE OF PERSONS	9,000.00	12,000	12,000	11,000	11,000	(1,000)
TAXES & ASSESSMENTS	7,532.00	7,000	7,000	8,000	8,000	1,000
TOTAL OTH CHARGES	47,971.00	36,000	36,000	36,000	36,000	0
GROSS TOTAL	\$ 2,460,610.22	\$ 2,637,000	\$ 2,637,000	\$ 4,462,000	\$ 3,525,000	\$ 888,000
INTRAFUND TRANSFERS	(375,804.08)	(383,000)	(383,000)	(383,000)	(383,000)	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
NET TOTAL	\$ 2,084,806.14	\$ 2,254,000	\$ 2,254,000	\$ 4,079,000	\$ 3,142,000	\$ 888,000
NET COUNTY COST	\$ 1,638,991.32	\$ 1,812,000	\$ 1,812,000	\$ 3,464,000	\$ 2,527,000	\$ 715,000
 BUDGETED POSITIONS	 25.0	 25.0	 25.0	 34.0	 31.0	 6.0

Departmental Program Summary

1. Veterans Welfare Referral and Claims Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,011,000	375,000	536,000	1,100,000	22.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,011,000	375,000	536,000	1,100,000	22.0

Authority: Non-mandated, discretionary program.

This program includes the following services: veterans' claims, senior Medi-cal, veteran burials, and college fee waivers. Veterans' claims require referral of veterans, their dependents, and survivors who apply for welfare benefits to also undergo determination of eligibility of federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents that are confined in nursing home facilities. The Department assists these seniors in pursuing claims for Veterans Administration pensions, compensation, aid, and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also administers the Veteran System Navigators that assists veterans transitioning from military to civilian life (combat to community, including veterans having difficulty with re-integration which require assistance with employment, education, socialization, children and family issues, substance abuse, domestic violence, and homelessness).

2. Bob Hope Patriotic Hall

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	518,000	8,000	79,000	431,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	518,000	8,000	79,000	431,000	2.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's dedicated Veterans Memorial Building. It is used by County offices and veterans' organizations to provide valuable services to the veterans and the public.

3. Administration

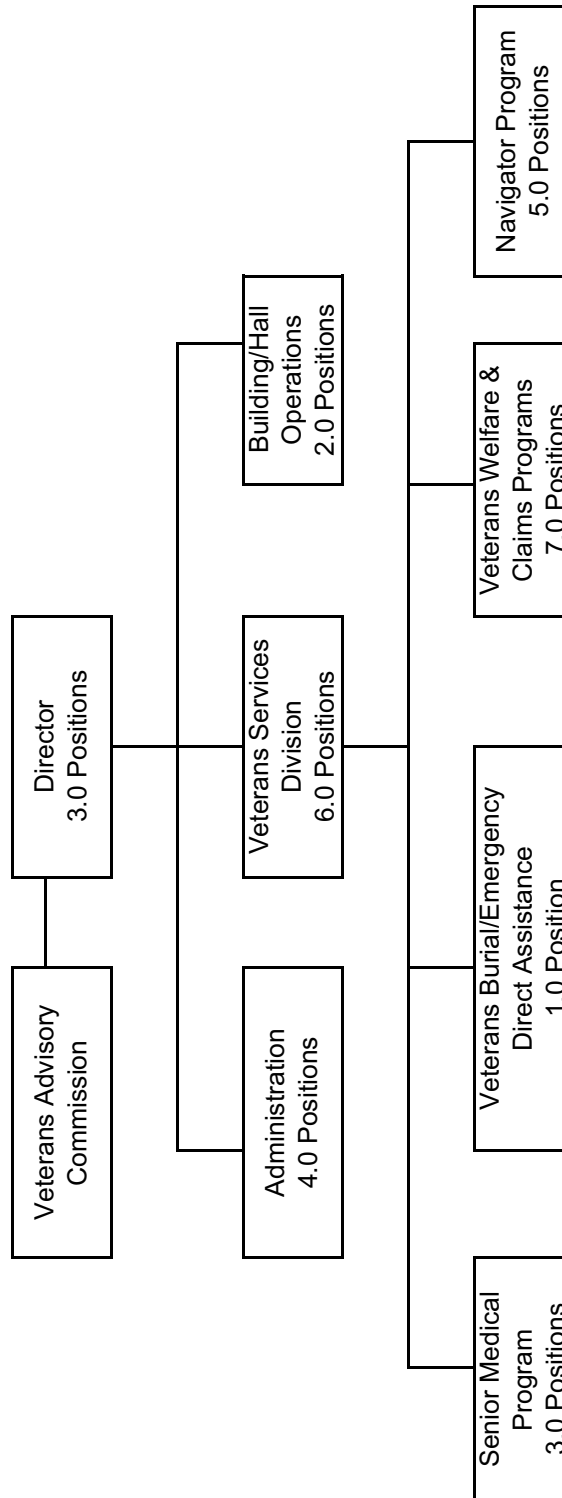
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	996,000	--	--	996,000	7.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	996,000	--	--	996,000	7.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the duties of executive office and departmental budgeting, accounting, personnel, payroll, contracts, procurement operations, and public information.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	3,525,000	383,000	615,000	2,527,000	31.0

MILITARY AND VETERANS AFFAIRS
FY 2013-14 Recommended Budget Positions = 31.0
Ruth A. Wong, Acting Director



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 4,839,678.83	\$ 5,061,000	\$ 5,014,000	\$ 5,134,000	\$ 5,134,000	\$ 120,000
SERVICES & SUPPLIES	22,163,598.44	23,187,000	23,215,000	23,405,000	23,338,000	123,000
OTHER CHARGES	902,921.79	903,000	922,000	905,000	905,000	(17,000)
GROSS TOTAL	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
NET TOTAL	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
NET COUNTY COST	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
BUDGETED POSITIONS	42.0	40.0	40.0	38.0	38.0	(2.0)

FUND

GENERAL FUND

FUNCTION

RECREATION & CULTURAL
SERVICES

ACTIVITY

CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

Art Programs with the Community (APWC) continues its multi-year partnership with schools, libraries, and other organizations throughout the Los Angeles Unified School Districts, Local Districts 4 and 7. APWC includes artist-led workshops in classrooms, libraries, and community centers; curriculum materials; professional development for teachers; and free youth memberships to LACMA.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net increase of \$226,000 primarily due to an increase in the Consumer Price Index-based cost-of-living adjustment pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the deletion of 2.0 vacant positions.

The Recommended Budget continues support for a full exhibition schedule, including special presentations of works by Hans Richter, James Turrell, Gabriel Figueroa, Alexander Calder, and Helen Pashgian. The permanent collection will be highlighted with installations of classic abstract artists, and African, Japanese, and Balinese works. Several LACMA-organized exhibitions continue to travel, raising the Museum's image and prestige in the field, including California Design (Australia and England), Ken Price (New York City), Hans Richter (Germany), and James Turrell (Israel).

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organizational plan.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	29,151,000	0	0	29,151,000	40.0
Other Changes					
1. Salaries and Employee Benefits: Reflects an increase in various employee benefits, partially offset with the deletion of 2.0 vacant budgeted positions due to retirement.	31,000	--	--	31,000	(2.0)
2. One-time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(322,000)	--	--	(322,000)	--
3. Cost-of-Living Adjustment: Reflects a cost-of-living increase based on the Board-approved operating agreement.	548,000	--	--	548,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	89,000	--	--	89,000	--
5. Services and Supplies: Reflects a ministerial adjustment to services and supplies based on anticipated requirements.	(103,000)	--	--	(103,000)	--
6. Other Charges: Reflects estimated decreases in judgments and damages and special assessments based on historical trends.	(17,000)	--	--	(17,000)	--
Total Changes	226,000	0	0	226,000	(2.0)
2013-14 Recommended Budget	29,377,000	0	0	29,377,000	38.0

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 3,297,249.51	\$ 3,474,000	\$ 3,298,000	\$ 3,329,000	\$ 3,329,000	\$ 31,000
CAFETERIA PLAN BENEFITS	466,604.41	486,000	516,000	529,000	529,000	13,000
DEFERRED COMPENSATION BENEFITS	71,925.04	105,000	108,000	108,000	108,000	0
EMPLOYEE GROUP INS - E/B	255,715.35	221,000	260,000	275,000	275,000	15,000
OTHER EMPLOYEE BENEFITS	7,800.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	598,960.82	650,000	698,000	750,000	750,000	52,000
WORKERS' COMPENSATION	141,423.70	117,000	126,000	135,000	135,000	9,000
TOTAL S & E B	4,839,678.83	5,061,000	5,014,000	5,134,000	5,134,000	120,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	43,131.69	44,000	54,000	54,000	54,000	0
COMMUNICATIONS	9,264.00	13,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	21,584,000.00	22,531,000	22,632,000	22,819,000	22,752,000	120,000
INSURANCE	52.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	68,442.00	62,000	84,000	84,000	84,000	0
PROFESSIONAL SERVICES	723.14	1,000	6,000	4,000	4,000	(2,000)
RENTS & LEASES - BLDG & IMPRV	49,071.73	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	157,115.51	270,000	100,000	130,000	130,000	30,000
TELECOMMUNICATIONS	3,599.00	0	0	0	0	0
TRAINING	8.00	0	0	0	0	0
UTILITIES	248,191.37	216,000	275,000	250,000	250,000	(25,000)
TOTAL S & S	22,163,598.44	23,187,000	23,215,000	23,405,000	23,338,000	123,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	5,000	2,000	2,000	(3,000)
RET-OTHER LONG TERM DEBT	894,803.89	894,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	8,117.90	9,000	23,000	9,000	9,000	(14,000)
TOTAL OTH CHARGES	902,921.79	903,000	922,000	905,000	905,000	(17,000)
GROSS TOTAL	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
NET TOTAL	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
NET COUNTY COST	\$ 27,906,199.06	\$ 29,151,000	\$ 29,151,000	\$ 29,444,000	\$ 29,377,000	\$ 226,000
 BUDGETED POSITIONS	 42.0	 40.0	 40.0	 38.0	 38.0	 (2.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	20,749,000	--	--	20,749,000	27.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	20,749,000	--	--	20,749,000	27.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,255,000	--	--	1,255,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,255,000	--	--	1,255,000	1.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audiences.

3. Administration and Operations

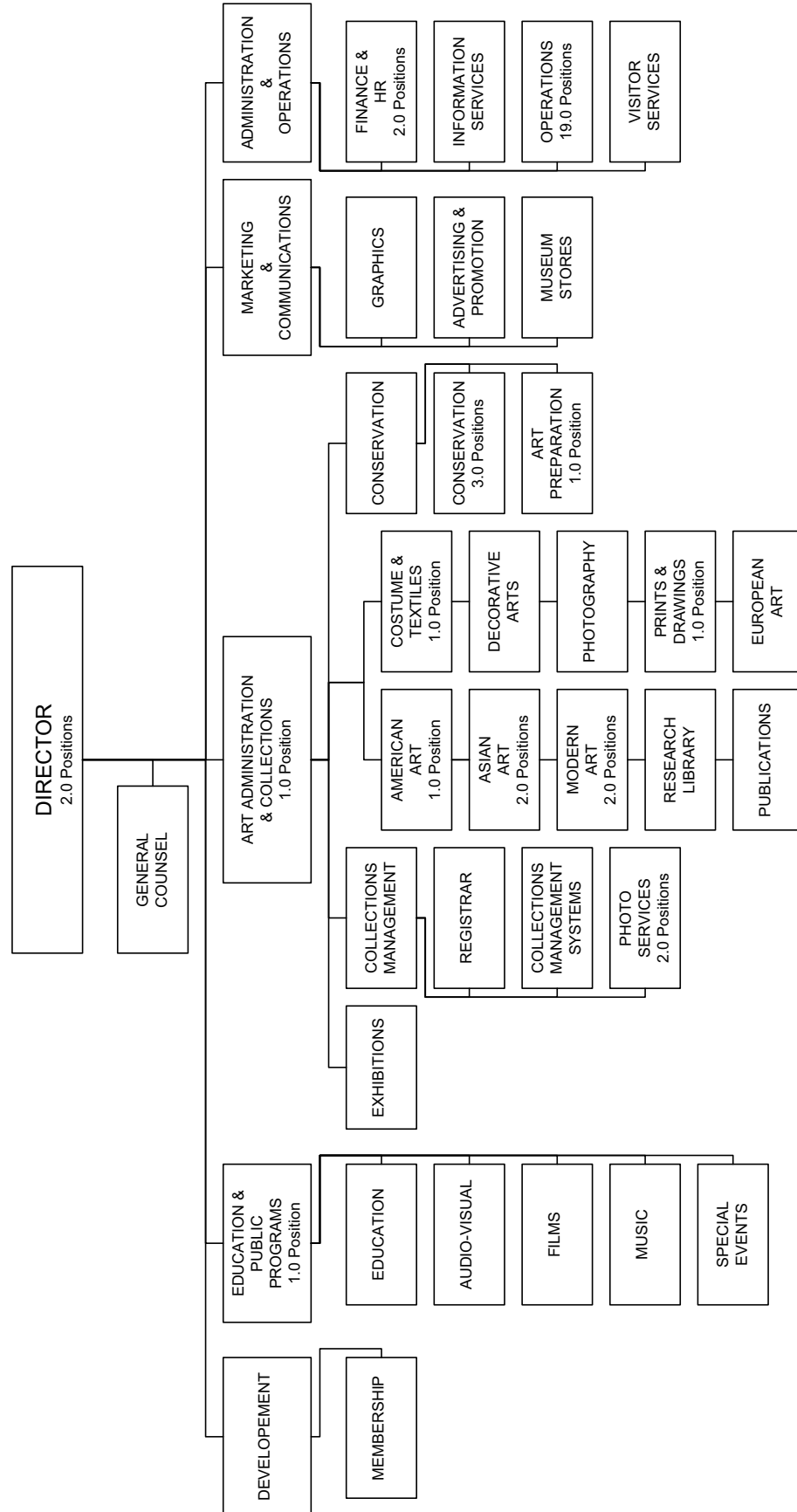
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,373,000	--	--	7,373,000	10.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,373,000	--	--	7,373,000	10.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the Department; including executive office, accounting and legal services, facility maintenance, and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities, and gardens.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	29,377,000	0	0	29,377,000	38.0

MUSEUM OF ART
Michael Govan, Director
FY 2013-14 Recommended Budget Positions = 38.0



Museum of Natural History

Dr. Jane G. Pisano, President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 323,387.32	\$ 150,000	\$ 150,000	\$ 150,000	\$ 0	\$ (150,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 2,529,499.74	\$ 2,408,000	\$ 2,671,000	\$ 2,624,000	\$ 2,624,000	\$ (47,000)
SERVICES & SUPPLIES	11,027,254.40	13,759,000	13,496,000	12,217,000	12,024,000	(1,472,000)
OTHER CHARGES	395,100.93	315,000	315,000	317,000	317,000	2,000
GROSS TOTAL	\$ 13,951,855.07	\$ 16,482,000	\$ 16,482,000	\$ 15,158,000	\$ 14,965,000	\$ (1,517,000)
NET TOTAL	\$ 13,951,855.07	\$ 16,482,000	\$ 16,482,000	\$ 15,158,000	\$ 14,965,000	\$ (1,517,000)
NET COUNTY COST	\$ 13,628,467.75	\$ 16,332,000	\$ 16,332,000	\$ 15,008,000	\$ 14,965,000	\$ (1,367,000)
BUDGETED POSITIONS	22.0	20.0	20.0	19.0	19.0	(1.0)

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

2013-14 Budget Message

The 2013-14 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, between the County and the Museum of Natural History Foundation (Foundation), which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum of

Natural History located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall.

The Recommended Budget reflects a decrease in NCC of \$1.4 million primarily attributed to the deletion of one-time carryover funding, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2013-14 that further its mission.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	16,482,000	0	150,000	16,332,000	20.0
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 1.0 budgeted position due to retirement, and adjustments to various employee benefits based on expenditure trends.	(47,000)	--	--	(47,000)	(1.0)
2. Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreements.	272,000	--	--	272,000	--
3. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the 1994 operating agreement amended on September 26, 2006.	(1,639,000)	--	--	(1,639,000)	--
4. Rents and Leases: Reflects the deletion of funding associated with the expiration of leased warehouse space used to store, curate, and show the Museum's automotive collection. At the conclusion of the lease, the Foundation will assume all responsibility for this collection.	(213,000)	--	--	(213,000)	--
5. Services and Supplies: Reflects a net increase in contracted program services primarily due to various decreases in salaries and employee benefits.	258,000	--	--	258,000	--
6. Parking Operations: Reflects the takeover of parking operations at Page Museum pursuant to the 1994 operating agreement.	(150,000)	--	(150,000)	--	--
7. Other Charges: Reflects an estimated increase in taxes and assessments, and judgments and damages requirements.	2,000	--	--	2,000	--
Total Changes	(1,517,000)	0	(150,000)	(1,367,000)	(1.0)
2013-14 Recommended Budget	14,965,000	0	0	14,965,000	19.0

Unmet Needs

In recognition of the economic crisis that is impacting the County, the only critical need included in the FY 2013-14 Capital Budget request is related to the Museum's auditorium. This project requires significant investment which cannot be covered from the operating budget.

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 321,806.97	\$ 150,000	\$ 150,000	\$ 150,000	\$ 0	\$ (150,000)
SALE OF CAPITAL ASSETS	1,580.35	0	0	0	0	0
TOTAL REVENUE	\$ 323,387.32	\$ 150,000	\$ 150,000	\$ 150,000	\$ 0	\$ (150,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
<u>SALARIES & EMPLOYEE BENEFITS</u>						
SALARIES & WAGES	\$ 1,503,241.65	\$ 1,404,000	\$ 1,542,000	\$ 1,488,000	\$ 1,488,000	\$ (54,000)
CAFETERIA PLAN BENEFITS	267,446.07	247,000	288,000	291,000	291,000	3,000
DEFERRED COMPENSATION BENEFITS	48,326.52	56,000	56,000	56,000	56,000	0
EMPLOYEE GROUP INS - E/B	169,249.59	150,000	153,000	161,000	161,000	8,000
OTHER EMPLOYEE BENEFITS	6,627.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	335,539.65	336,000	421,000	412,000	412,000	(9,000)
WORKERS' COMPENSATION	199,069.26	207,000	203,000	208,000	208,000	5,000
TOTAL S & E B	2,529,499.74	2,408,000	2,671,000	2,624,000	2,624,000	(47,000)
<u>SERVICES & SUPPLIES</u>						
ADMINISTRATIVE SERVICES	42,881.97	74,000	74,000	80,000	80,000	6,000
COMMUNICATIONS	24,380.00	26,000	26,000	20,000	20,000	(6,000)
CONTRACTED PROGRAM SERVICES	8,798,615.00	11,572,000	10,987,000	9,874,000	9,681,000	(1,306,000)
INFORMATION TECHNOLOGY SERVICES	5,297.00	0	0	0	0	0
INSURANCE	0.00	276,000	276,000	286,000	286,000	10,000
MAINTENANCE - BUILDINGS & IMPRV	302,632.00	341,000	291,000	321,000	321,000	30,000
OFFICE EXPENSE	0.45	0	0	0	0	0
PROFESSIONAL SERVICES	272,272.53	47,000	47,000	52,000	52,000	5,000
RENTS & LEASES - BLDG & IMPRV	420,238.09	281,000	450,000	237,000	237,000	(213,000)
SPECIAL DEPARTMENTAL EXPENSE	11,195.00	0	0	0	0	0
TECHNICAL SERVICES	16,768.00	0	0	0	0	0
TELECOMMUNICATIONS	125,023.27	100,000	106,000	108,000	108,000	2,000
TRANSPORTATION AND TRAVEL	26,348.65	39,000	39,000	39,000	39,000	0
UTILITIES	981,602.44	1,003,000	1,200,000	1,200,000	1,200,000	0
TOTAL S & S	11,027,254.40	13,759,000	13,496,000	12,217,000	12,024,000	(1,472,000)
<u>OTHER CHARGES</u>						
JUDGMENTS & DAMAGES	104,500.00	15,000	15,000	16,000	16,000	1,000
RET-OTHER LONG TERM DEBT	285,369.89	285,000	285,000	285,000	285,000	0
TAXES & ASSESSMENTS	5,231.04	15,000	15,000	16,000	16,000	1,000
TOTAL OTH CHARGES	395,100.93	315,000	315,000	317,000	317,000	2,000
GROSS TOTAL	\$ 13,951,855.07	\$ 16,482,000	\$ 16,482,000	\$ 15,158,000	\$ 14,965,000	\$ (1,517,000)
NET TOTAL	\$ 13,951,855.07	\$ 16,482,000	\$ 16,482,000	\$ 15,158,000	\$ 14,965,000	\$ (1,517,000)
NET COUNTY COST	\$ 13,628,467.75	\$ 16,332,000	\$ 16,332,000	\$ 15,008,000	\$ 14,965,000	\$ (1,367,000)
BUDGETED POSITIONS	22.0	20.0	20.0	19.0	19.0	(1.0)

Departmental Program Summary

1. Research and Collections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,439,000	--	--	1,439,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,439,000	--	--	1,439,000	6.0

Authority: Non-mandated, discretionary program.

Provides collection management, preservation, and conservation services; conducts research to advance knowledge, and enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	971,000	--	--	971,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	971,000	--	--	971,000	1.0

Authority: Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. This division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

3. Administration and Operations

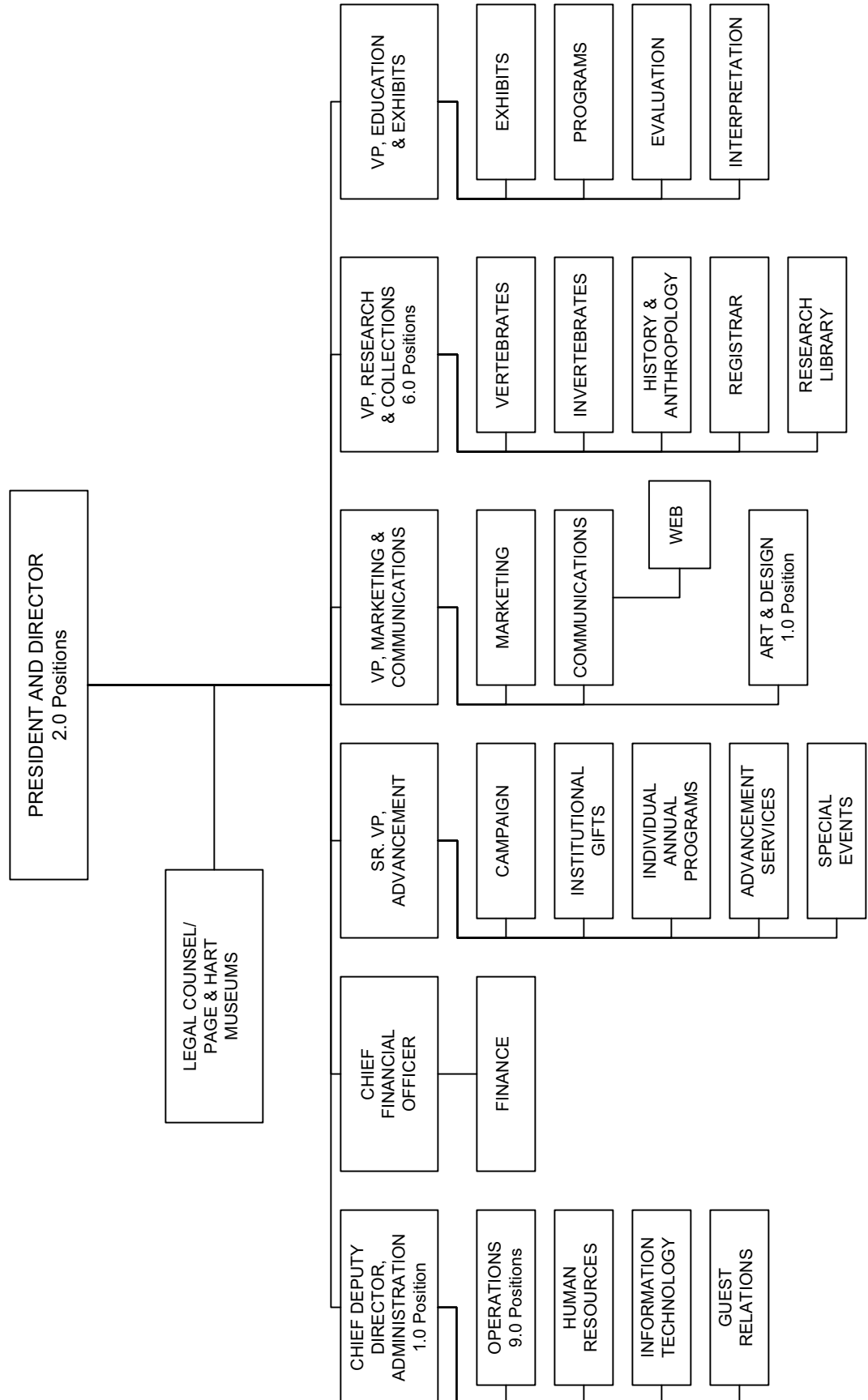
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,555,000	--	--	12,555,000	12.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,555,000	--	--	12,555,000	12.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including: executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	14,965,000	0	0	14,965,000	19.0

MUSEUM OF NATURAL HISTORY
Dr. Jane G. Pisano, President and Director
FY 2013-14 Recommended Budget Positions = 19.0



The Music Center

Stephen D. Rountree, President

The Music Center Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,177,880.75	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 21,034,615.42	\$ 21,626,000	\$ 21,626,000	\$ 21,933,000	\$ 21,933,000	\$ 307,000
OTHER CHARGES	762,140.17	753,000	753,000	813,000	813,000	60,000
GROSS TOTAL	\$ 21,796,755.59	\$ 22,379,000	\$ 22,379,000	\$ 22,746,000	\$ 22,746,000	\$ 367,000
NET TOTAL	\$ 21,796,755.59	\$ 22,379,000	\$ 22,379,000	\$ 22,746,000	\$ 22,746,000	\$ 367,000
NET COUNTY COST	\$ 20,618,874.84	\$ 21,464,000	\$ 21,464,000	\$ 21,831,000	\$ 21,831,000	\$ 367,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private non-profit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a NCC increase of \$367,000 primarily due to a cost-of-living adjustment and an anticipated increase in capital lease costs. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	22,379,000	0	915,000	21,464,000	0.0
<i>New/Expanded Programs</i>					
1. Cost-of-Living Adjustment: Reflects cost-of-living adjustments which offset funding increases for building and grounds maintenance, custodial, security, and usher services.	307,000	--	--	307,000	--
<i>Other Changes</i>					
1. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	60,000	--	--	60,000	--
Total Changes	367,000	0	0	367,000	0.0
2013-14 Recommended Budget	22,746,000	0	915,000	21,831,000	0.0

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
MISCELLANEOUS	\$ 1,177,880.75	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 0
TOTAL REVENUE	\$ 1,177,880.75	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 5,000.00	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 0
COMMUNICATIONS	1,020.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	605,000	605,000	616,000	616,000	11,000
INSURANCE	1,023,000.00	1,046,000	1,046,000	1,066,000	1,066,000	20,000
MAINTENANCE - BUILDINGS & IMPRV	7,284,000.00	6,840,000	6,840,000	6,970,000	6,970,000	130,000
MISCELLANEOUS EXPENSE	2,576,000.00	2,633,000	2,633,000	2,683,000	2,683,000	50,000
RENTS & LEASES - BLDG & IMPRV	56,847.67	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	4,917,000.00	5,024,000	5,024,000	5,120,000	5,120,000	96,000
TELECOMMUNICATIONS	494.13	1,000	1,000	1,000	1,000	0
UTILITIES	5,171,253.62	5,404,000	5,404,000	5,404,000	5,404,000	0
TOTAL S & S	21,034,615.42	21,626,000	21,626,000	21,933,000	21,933,000	307,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	734,724.89	716,000	716,000	776,000	776,000	60,000
TAXES & ASSESSMENTS	27,415.28	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	762,140.17	753,000	753,000	813,000	813,000	60,000
GROSS TOTAL	\$ 21,796,755.59	\$ 22,379,000	\$ 22,379,000	\$ 22,746,000	\$ 22,746,000	\$ 367,000
NET TOTAL	\$ 21,796,755.59	\$ 22,379,000	\$ 22,379,000	\$ 22,746,000	\$ 22,746,000	\$ 367,000
NET COUNTY COST	\$ 20,618,874.84	\$ 21,464,000	\$ 21,464,000	\$ 21,831,000	\$ 21,831,000	\$ 367,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,833,000	--	--	15,833,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,833,000	--	--	15,833,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center to provide insurance, building and grounds maintenance, custodial, security, and ushering services, and for the County to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,913,000	--	915,000	5,998,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,913,000	--	915,000	5,998,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Center budget, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	22,746,000	0	915,000	21,831,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 5,620,020.86	\$ 5,000,000	\$ 4,300,000	\$ 4,300,000	\$ 4,665,000	\$ 365,000
BUSINESS LICENSE TAXES	9,933,947.28	10,800,000	12,000,000	6,000,000	6,000,000	(6,000,000)
CHARGES FOR SERVICES - OTHER	45,028,003.00	44,834,000	39,793,000	36,893,000	36,893,000	(2,900,000)
FRANCHISES	13,721,353.99	11,000,000	6,303,000	6,303,000	6,303,000	0
INTEREST	2,813,814.36	2,000,000	4,000,000	4,000,000	4,000,000	0
MISCELLANEOUS	14,219,431.26	4,200,000	4,590,000	4,590,000	4,225,000	(365,000)
OTHER GOVERNMENTAL AGENCIES	73,573,557.03	100,000,000	90,635,000	90,885,000	90,885,000	250,000
OTHER TAXES	61,393,205.19	64,348,000	58,200,000	65,907,000	65,907,000	7,707,000
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	53,139,186.19	51,378,000	55,697,000	55,697,000	55,697,000	0
RENTS & CONCESSIONS	2,354,738.86	1,982,000	1,982,000	1,982,000	1,982,000	0
ROYALTIES	1,908,456.76	300,000	150,000	150,000	150,000	0
SALES & USE TAXES	38,798,499.72	42,000,000	36,225,000	43,680,000	43,680,000	7,455,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	21,504,019.83	20,500,000	20,500,000	20,500,000	20,500,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	4,326,909.47	0	0	0	0	0
TOBACCO SETTLEMENT	64,660,509.33	60,000,000	60,000,000	60,000,000	60,000,000	0
TRANSFERS IN	14,108,000.00	0	0	0	0	0
TOTAL REVENUE	\$427,103,653.13	\$ 418,342,000	\$ 394,375,000	\$ 400,887,000	\$ 400,887,000	\$ 6,512,000

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

2013-14 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2013-14 Recommended Budget primarily reflects:

- An increase of \$7.7 million in deed transfer tax revenue based on actual trend and an anticipated growth in the County's housing market;
- An increase of \$7.5 million in sales and use tax revenue associated with an anticipated growth in collections primarily due to high gasoline prices;
- The decrease of \$6.0 million in business license tax collections due to the closure of the Puente Hills Landfill planned for October 2013;
- A decrease of \$2.9 million in overhead charges assessed to the Hospitals for the use of general County services; and
- An increase of \$0.3 million associated with the dissolution of the Huntington Municipal Water District.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 35,769,688.72	\$ 19,530,000	\$ 35,400,000	\$ 24,300,000	\$ 24,300,000	\$ (11,100,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 244,000	\$ 16,947,000	\$ 16,947,000	\$ 16,703,000
SERVICES & SUPPLIES	15,530,638.64	20,136,000	52,506,000	53,739,000	53,739,000	1,233,000
OTHER CHARGES	15,332,993.88	15,767,000	15,767,000	15,767,000	15,767,000	0
OTHER FINANCING USES	44,532,585.35	61,769,000	61,769,000	38,476,000	38,476,000	(23,293,000)
GROSS TOTAL	\$ 75,396,217.87	\$ 97,672,000	\$ 130,286,000	\$ 124,929,000	\$ 124,929,000	\$ (5,357,000)
INTRAFUND TRANSFERS	(2,735,250.93)	(1,824,000)	(1,824,000)	(1,824,000)	(1,824,000)	0
NET TOTAL	\$ 72,660,966.94	\$ 95,848,000	\$ 128,462,000	\$ 123,105,000	\$ 123,105,000	\$ (5,357,000)
NET COUNTY COST	\$ 36,891,278.22	\$ 76,318,000	\$ 93,062,000	\$ 98,805,000	\$ 98,805,000	\$ 5,743,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects:

- An anticipated increase in employee benefits.

- An increase in services and supplies to fund various countywide initiatives including the staffing of Community Redevelopment Agency Oversight Boards, the new countywide Content Management System, as well as the printing and distribution of welcome brochures for new residents of the unincorporated areas of the County. This increase is partially offset by the elimination of one-time funding for the California State Association of Counties (CSAC) conference.
- A decrease in other financing uses due to the deletion of one-time funding for various Public Library projects, the elimination of a one-time transfer from the General Fund to the Productivity Investment Fund, and the deletion of one-time funding for various information technology infrastructure projects.
- A decrease in revenue due to a projected decrease in interest earnings from the County treasury pool.

Parks and Recreation

Russ Guiney, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 44,657,717.68	\$ 43,397,000	\$ 45,507,000	\$ 41,306,000	\$ 41,306,000	\$ (4,201,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 103,230,654.02	\$ 107,945,000	\$ 108,814,000	\$ 113,199,000	\$ 109,303,000	\$ 489,000
SERVICES & SUPPLIES	38,930,057.93	44,168,000	42,060,000	44,361,000	35,942,000	(6,118,000)
OTHER CHARGES	7,740,273.54	7,933,000	7,933,000	7,827,000	7,783,000	(150,000)
CAPITAL ASSETS - EQUIPMENT	2,301,377.30	1,634,000	1,634,000	1,139,000	828,000	(806,000)
OTHER FINANCING USES	311,495.00	269,000	269,000	165,000	165,000	(104,000)
GROSS TOTAL	\$ 152,513,857.79	\$ 161,949,000	\$ 160,710,000	\$ 166,691,000	\$ 154,021,000	\$ (6,689,000)
INTRAFUND TRANSFERS	(641,306.84)	(970,000)	(970,000)	(710,000)	(710,000)	260,000
NET TOTAL	\$ 151,872,550.95	\$ 160,979,000	\$ 159,740,000	\$ 165,981,000	\$ 153,311,000	\$ (6,429,000)
NET COUNTY COST	\$ 107,214,833.27	\$ 117,582,000	\$ 114,233,000	\$ 124,675,000	\$ 112,005,000	\$ (2,228,000)
 BUDGETED POSITIONS	 1,449.0	 1,484.0	 1,484.0	 1,534.0	 1,464.0	 (20.0)
 FUND	 GENERAL FUND	 FUNCTION	 RECREATION & CULTURAL SERVICES	 ACTIVITY	 RECREATION FACILITIES	

Mission Statement

Through a vision of improving the quality of life in the County, the Department strives to provide the residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhances the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails, and open space areas.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$2.2 million net decrease in NCC primarily attributable to the deletion of one-time funding, partially offset by increases in employee benefits, water cost, funding for golf revenue shortfall, and diesel fueled equipment mandate. The Recommended Budget also reflects the realignment of budget based on historical experience and anticipated needs.

Critical/Strategic Planning Initiatives

The Department remains committed to maintaining the County's Strategic Plan Goals and Strategies and furthering them where possible. Continued and enhanced efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain with minimum funding will all be necessary for the Department's operations and to support the five Strategic Planning Initiatives: Operational Effectiveness (Goal 1), Children, Family and Adult Well-Being (Goal 2), Community and Municipal Services (Goal 3), Health and Mental Health (Goal 4), and Public Safety (Goal 5).

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	160,710,000	970,000	45,507,000	114,233,000	1,484.0
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,421,000	--	--	1,421,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	389,000	--	--	389,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, offset with savings in unemployment insurance and revenue increases.	382,000	--	382,000	--	--
4. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(213,000)	--	--	(213,000)	--
5. One-Time Funding: Reflects the elimination of various one-time funding for new facilities, Enhancing Park Services, efficiencies, botanic gardens and arboreta improvements, grants projects, Board requested projects and Utility User Tax Cy Pres.	(11,629,000)	(250,000)	(3,594,000)	(7,785,000)	(19.0)
6. Belvedere Fishing Club: Reflects the elimination of the program funding. The Department will apply for funding from the Fish and Game Propagation Fund.	(10,000)	(10,000)	--	--	--
7. El Cariso Park: Reflects funding needed to extend the pool season at the El Cariso Park, funded by Third District.	47,000	--	--	47,000	--
8. Diesel Fueled Equipment Mandate: Reflects the funding needed for the second year of a nine-year replacement plan (fiscal years 2012-13 through 2020-21) at an annual average cost of \$783,000 for a total cost of \$7,047,000.	783,000	--	--	783,000	--
9. Water Cost Increases: Reflects ongoing funding for increases in water cost projected for FY 2013-14 and to cover prior year increases.	2,141,000	--	--	2,141,000	--
10. Golf Revenue Shortfall: Reflects the funding needed to backfill the projected shortfall in golf revenue due to the economic downturn and operators not paying their rent obligations.	--	--	(989,000)	989,000	--
11. Budget Realignment: Reflects budget realignments based on historical experience and anticipated needs. Also includes the addition of 3.0 positions, offset with the deletion of 4.0 positions.	--	--	--	--	(1.0)
Total Changes	(6,689,000)	(260,000)	(4,201,000)	(2,228,000)	(20.0)
2013-14 Recommended Budget	154,021,000	710,000	41,306,000	112,005,000	1,464.0

Unmet Needs

The Department's FY 2013-14 critical needs consist of one-time and/or ongoing obligations and operational deficiencies such as rising costs unavoidable to the Department; costs associated with the opening of new park facilities and amenities; and meeting countywide Information Technology (IT) standards and directives.

Funding augmentation for these needs allow the Department to continue operations without disruptions and in some cases, may allow the Department to operate facilities at a preferred service level. The funding of projected cost increases in retiree health insurance and grounds maintenance due to the re-solicitation of 14 contracts is critical to maintaining the Department's main mission. Additional funding is also needed to perform asset preservation, as well as conduct facility operations and management, for new facilities and park amenities; and to meet countywide standards and directives in the area of IT, such as email migration, server virtualization, enterprise licensing, and legacy application migration.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 305,418.41	\$ 255,000	\$ 255,000	\$ 255,000	\$ 255,000	\$ 0
CHARGES FOR SERVICES - OTHER	7,867,814.58	7,459,000	7,699,000	7,549,000	7,549,000	(150,000)
FEDERAL - IN-LIEU TAXES	1,236,034.00	765,000	765,000	765,000	765,000	0
FEDERAL - OTHER	887,134.25	805,000	955,000	955,000	955,000	0
INTEREST	24.67	0	0	0	0	0
LEGAL SERVICES	5,164,973.36	5,196,000	5,781,000	5,403,000	5,403,000	(378,000)
MISCELLANEOUS	6,190,819.40	2,296,000	2,296,000	1,924,000	1,924,000	(372,000)
OTHER COURT FINES	2,029.49	1,000	1,000	1,000	1,000	0
OTHER LICENSES & PERMITS	6,552.00	15,000	15,000	15,000	15,000	0
OTHER SALES	34,906.07	10,000	10,000	10,000	10,000	0
PARK & RECREATION SERVICES	1,502,754.77	1,025,000	1,025,000	1,025,000	1,025,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	15,350,038.33	17,583,000	18,289,000	17,682,000	17,682,000	(607,000)
SALE OF CAPITAL ASSETS	10,421.80	15,000	15,000	15,000	15,000	0
STATE - OTHER	392,164.30	2,218,000	2,647,000	0	0	(2,647,000)
TRANSFERS IN	806,000.00	853,000	853,000	806,000	806,000	(47,000)
VEHICLE CODE FINES	632.25	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	\$ 44,657,717.68	\$ 43,397,000	\$ 45,507,000	\$ 41,306,000	\$ 41,306,000	\$ (4,201,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 67,422,546.16	\$ 68,676,000	\$ 70,248,000	\$ 71,333,000	\$ 68,651,000	\$ (1,597,000)
CAFETERIA PLAN BENEFITS	12,818,992.61	13,507,000	13,366,000	13,993,000	13,567,000	201,000
DEFERRED COMPENSATION BENEFITS	1,230,294.24	2,067,000	1,939,000	2,000,000	1,915,000	(24,000)
EMPLOYEE GROUP INS - E/B	4,273,405.76	4,337,000	4,289,000	3,978,000	3,977,000	(312,000)
OTHER EMPLOYEE BENEFITS	103,344.00	109,000	153,000	153,000	153,000	0
RETIREMENT - EMP BENEFITS	13,861,467.22	15,436,000	15,410,000	17,759,000	17,057,000	1,647,000
WORKERS' COMPENSATION	3,520,604.03	3,813,000	3,409,000	3,983,000	3,983,000	574,000
TOTAL S & E B	103,230,654.02	107,945,000	108,814,000	113,199,000	109,303,000	489,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,220,385.24	671,000	671,000	671,000	671,000	0
CLOTHING & PERSONAL SUPPLIES	256,406.40	236,000	236,000	246,000	236,000	0
COMMUNICATIONS	270,004.83	213,000	213,000	268,000	200,000	(13,000)
COMPUTING-MAINFRAME	37,399.29	16,000	16,000	16,000	16,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	262,490.36	205,000	205,000	330,000	180,000	(25,000)
COMPUTING-PERSONAL	362,473.14	375,000	375,000	1,253,000	329,000	(46,000)
FOOD	583,316.16	0	0	0	0	0
HOUSEHOLD EXPENSE	635,787.16	489,000	489,000	655,000	386,000	(103,000)
INFORMATION TECHNOLOGY SERVICES	112,685.02	617,000	617,000	1,197,000	348,000	(269,000)
INFORMATION TECHNOLOGY-SECURITY	54,644.28	0	0	0	0	0
INSURANCE	723,724.85	301,000	301,000	301,000	301,000	0
MAINTENANCE - BUILDINGS & IMPRV	10,257,499.27	10,791,000	10,791,000	14,774,000	10,531,000	(260,000)
MAINTENANCE - EQUIPMENT	499,285.41	576,000	576,000	607,000	570,000	(6,000)
MEDICAL DENTAL & LAB SUPPLIES	30,574.34	15,000	15,000	23,000	15,000	0
MEMBERSHIPS	5,224.00	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	38,728.35	0	0	0	0	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	504,870.58	86,000	86,000	147,000	29,000	(57,000)
PROFESSIONAL SERVICES	2,196,097.37	3,722,000	3,244,000	1,708,000	1,241,000	(2,003,000)
PUBLICATIONS & LEGAL NOTICE	6,159.50	3,000	3,000	3,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	142,107.30	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	300,799.02	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	720,314.25	184,000	184,000	592,000	19,000	(165,000)
SPECIAL DEPARTMENTAL EXPENSE	1,092,719.73	7,122,000	7,122,000	2,187,000	1,841,000	(5,281,000)
TECHNICAL SERVICES	1,646,910.69	1,796,000	1,796,000	1,784,000	1,768,000	(28,000)
TELECOMMUNICATIONS	1,563,710.85	1,203,000	1,203,000	1,226,000	1,203,000	0
TRAINING	134,079.09	192,000	192,000	208,000	191,000	(1,000)
TRANSPORTATION AND TRAVEL	3,138,473.59	1,604,000	1,604,000	1,612,000	1,604,000	0
UTILITIES	12,133,187.86	13,382,000	11,752,000	14,184,000	13,891,000	2,139,000
TOTAL S & S	38,930,057.93	44,168,000	42,060,000	44,361,000	35,942,000	(6,118,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	267,604.05	462,000	462,000	462,000	462,000	0
RET-OTHER LONG TERM DEBT	7,419,801.12	7,441,000	7,441,000	7,335,000	7,291,000	(150,000)
TAXES & ASSESSMENTS	52,868.37	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	7,740,273.54	7,933,000	7,933,000	7,827,000	7,783,000	(150,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LANDSCAPE EQUIP	397,862.48	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	114,680.57	0	0	0	0	0
DATA HANDLING EQUIPMENT	41,442.13	0	0	0	0	0
ELECTRONIC EQUIPMENT	123,775.84	0	0	0	0	0
MACHINERY EQUIPMENT	133,459.07	13,000	13,000	0	0	(13,000)
PARK/RECREATION EQUIPMENT	147,479.18	732,000	732,000	30,000	0	(732,000)
TELECOMMUNICATIONS EQUIPMENT	41,923.13	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,265,762.41	889,000	889,000	1,109,000	828,000	(61,000)
WATERCRAFT/VESSEL/BARGES/TUGS	34,992.49	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,301,377.30	1,634,000	1,634,000	1,139,000	828,000	(806,000)
TOTAL CAPITAL ASSETS	2,301,377.30	1,634,000	1,634,000	1,139,000	828,000	(806,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	311,495.00	269,000	269,000	165,000	165,000	(104,000)
TOTAL OTH FIN USES	311,495.00	269,000	269,000	165,000	165,000	(104,000)
GROSS TOTAL	\$ 152,513,857.79	\$ 161,949,000	\$ 160,710,000	\$ 166,691,000	\$ 154,021,000	\$ (6,689,000)
INTRAFUND TRANSFERS	(641,306.84)	(970,000)	(970,000)	(710,000)	(710,000)	260,000
NET TOTAL	\$ 151,872,550.95	\$ 160,979,000	\$ 159,740,000	\$ 165,981,000	\$ 153,311,000	\$ (6,429,000)
NET COUNTY COST	\$ 107,214,833.27	\$ 117,582,000	\$ 114,233,000	\$ 124,675,000	\$ 112,005,000	\$ (2,228,000)
BUDGETED POSITIONS	1,449.0	1,484.0	1,484.0	1,534.0	1,464.0	(20.0)

Departmental Program Summary

1. Community Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	51,807,000	655,000	4,027,000	47,125,000	641.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	51,807,000	655,000	4,027,000	47,125,000	641.0

Authority: Non-mandated, discretionary program.

Community Services consist of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs, and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	26,893,000	35,000	16,374,000	10,484,000	301.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	26,893,000	35,000	16,374,000	10,484,000	301.0

Authority: Non-mandated, discretionary program.

Regional Services consist of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,731,000	--	473,000	3,258,000	34.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,731,000	--	473,000	3,258,000	34.0

Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect, and preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits, at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, natural areas, nature walks, stargazing, hiking and camping.

4. Asset Preservation and Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	38,876,000	--	5,062,000	33,814,000	335.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	38,876,000	--	5,062,000	33,814,000	335.0

Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities and park amenities, and infrastructure.

5. Administrative Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	32,714,000	20,000	15,370,000	17,324,000	153.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	32,714,000	20,000	15,370,000	17,324,000	153.0

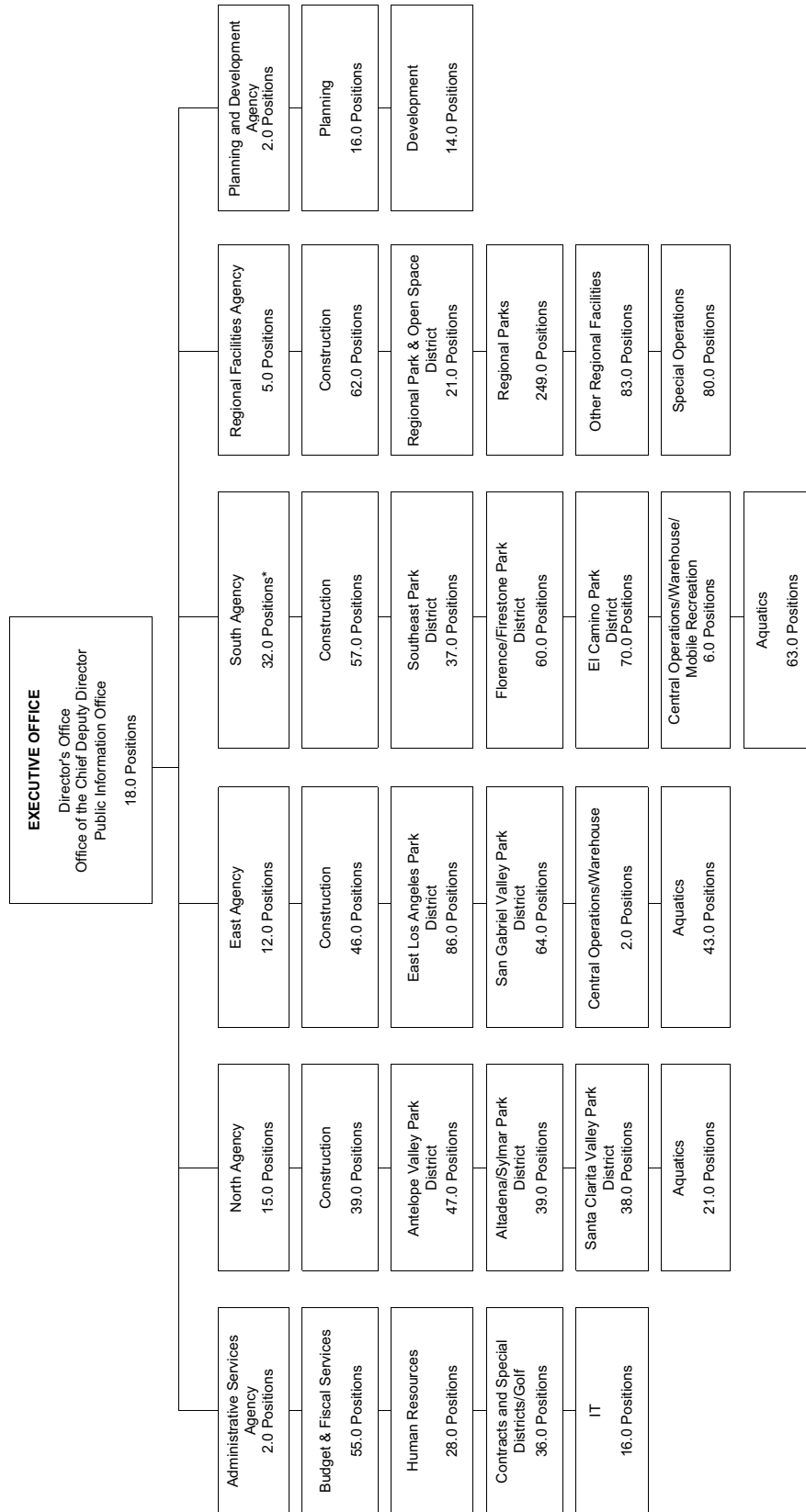
Authority: Non-mandated, discretionary program.

Administrative Services consist of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, and communication services, as well as contracts and risk management, audits and investigations. In addition, Administrative Services include 19 golf courses that offer low cost green fees, discount programs for seniors and student, and junior golf programs.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	154,021,000	710,000	41,306,000	112,005,000	1,464.0

PARKS AND RECREATION
RUSS GUINEY, DIRECTOR

FY 2013-14 Recommended Budgeted Positions = 1,464.0



*South Agency includes ground maintenance travel crews.

Probation

Jerry E. Powers, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 250,033,426.80	\$ 319,921,000	\$ 335,380,000	\$ 335,380,000	\$ 335,297,000	\$ (83,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 551,439,140.32	\$ 604,801,000	\$ 611,655,000	\$ 635,078,000	\$ 622,225,000	\$ 10,570,000
SERVICES & SUPPLIES	153,313,748.03	188,114,000	195,260,000	448,402,000	186,444,000	(8,816,000)
OTHER CHARGES	6,796,891.21	9,657,000	9,657,000	9,657,000	9,501,000	(156,000)
CAPITAL ASSETS - EQUIPMENT	3,742,087.31	3,806,000	3,806,000	3,806,000	3,806,000	0
GROSS TOTAL	\$ 715,291,866.87	\$ 806,378,000	\$ 820,378,000	\$ 1,096,943,000	\$ 821,976,000	\$ 1,598,000
INTRAFUND TRANSFERS	(6,062,929.56)	(6,826,000)	(6,826,000)	(6,835,000)	(6,799,000)	27,000
NET TOTAL	\$ 709,228,937.31	\$ 799,552,000	\$ 813,552,000	\$ 1,090,108,000	\$ 815,177,000	\$ 1,625,000
NET COUNTY COST	\$ 459,195,510.51	\$ 479,631,000	\$ 478,172,000	\$ 754,728,000	\$ 479,880,000	\$ 1,708,000
 BUDGETED POSITIONS	 6,001.0	 6,509.0	 6,509.0	 6,601.0	 6,576.0	 67.0
 FUND	 GENERAL FUND	 FUNCTION	 PUBLIC PROTECTION	 ACTIVITY	 DETENTION AND CORRECTION	

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (Assembly Bill (AB) 109), the Probation Department will also provide services to post-release supervised persons (PSPs). The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance and

training, and support services. The Juvenile Institutions Services budget which consolidates the former Detention and Residential Treatment Services budget units and funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), transportation, and 13 probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds intake and detention control, the Dorothy Kirby Center, and juvenile placement services. The Care of Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitation housing as parole placements as mandated by law.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an NCC increase of \$1.7 million primarily due to \$3.5 million for Board-approved increases in health insurance subsidies and changes to salaries; \$0.7 million for increased lease costs for the new Long Beach Courthouse scheduled to open in September 2013; \$6.5 million from the Provisional Financing Uses (PFU) budget for the new Citation Diversion program (\$2.0 million and 20.0 positions), Professional Standards Bureau (\$1.8 million and 11.0 positions), Camps Enhancement (\$0.8 million and 6.0 positions), Risk Management Unit (\$0.8 million and

7.0 positions), District Bureau Chief Concept (\$0.6 million and 5.0 positions) and Information Systems Bureau (\$0.5 million and 5.0 positions); partially offset by the deletion of \$8.5 million in one-time funding for the Title IV-E Reinvestment program (\$2.4 million), Education Reform (\$1.9 million), Probation Case Management System (PCMS) (\$1.1 million), and LAC + USC Power Plant retrofit (\$3.1 million). The budget also reflects reductions of \$0.5 million in other adjustments.

Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model.

The goals include implementing evidence-based practices; develop and expand collaborative efforts and community capacity; and maintain a commitment to organizational development. The top priorities of the Department are:

- Continue efforts to implement Department of Justice recommendations;
- Continue the roll out of AB 109;
- Continue to roll out the District Bureau Chief concept;
- Continue to adopt the 'Sheriff's Model' of Return-To-Work enhanced activities; and
- Continue efforts to change the culture of the Department.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	820,378,000	6,826,000	335,380,000	478,172,000	6,509.0
<i>New/Expanded Programs</i>					
1. Camps Enhancement: Reflects funding for 6.0 Assistant Probation Director positions for enhanced camp operations.	854,000	--	--	854,000	6.0
2. District Bureau Chief Concept: Reflects funding for 6.0 additional positions needed to implement the Chief Probation Officer's plan of creating Regional Management teams; partially offset by the deletion of funding for 1.0 Deputy Director position.	605,000	--	--	605,000	5.0
3. Citation Diversion: Reflects the annualized funding for 20.0 positions and services and supplies for the Citation Diversion program that was approved in the mid-year budget adjustment by the Board on March 5, 2013.	2,000,000	--	--	2,000,000	20.0
4. Professional Standards: Reflects the annualized funding for 11.0 positions and services and supplies for the Professional Standards Bureau that was approved in the mid-year budget adjustment by the Board on March 5, 2013.	1,745,000	--	--	1,745,000	11.0
5. Risk Management Unit: Reflects funding for 7.0 positions and services and supplies to enhance the Risk Management Unit.	764,000	--	--	764,000	7.0
6. Information Systems Bureau: Reflects funding for 5.0 positions and services and supplies to support the infrastructure and operational needs of the Department's Help Desk and deployment of new equipment.	551,000	--	--	551,000	5.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes/corrections to salaries.	925,000	--	--	925,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,547,000	--	--	2,547,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(156,000)	--	--	(156,000)	--
4. LAC+USC Power Plant: Reflects the deletion of one-time funding for the LAC+USC Power Plant retrofit.	(3,100,000)	--	--	(3,100,000)	--
5. Title IV-E Reinvestment: Reflects the deletion of one-time carryover funding for the Title IV-E Reinvestment program.	(2,423,000)	--	--	(2,423,000)	--
6. Education Reform: Reflects the deletion of one-time carryover for the Education Reform program.	(1,921,000)	--	--	(1,921,000)	--
7. PCMS: Reflects the deletion of one-time funding for PCMS.	(1,098,000)	--	--	(1,098,000)	--
8. One-Time Funding: Reflects the deletion of one-time funding for a consultant's study of the intermural sports activities programming for incarcerated youth at Camp Vernon Kilpatrick.	(150,000)	--	--	(150,000)	--
9. Casey Family Foundation: Reflects a reduction in services and supplies to align the budget with the actual allocation.	(83,000)	--	(83,000)	--	--
10. Intrafund Transfer (IFT): Reflects an adjustment in IFT to align the budget with the current expenditure trends.	(27,000)	(27,000)	--	--	--
11. Executive Administration: Reflects a shift of services and supplies funding to salaries and employee benefits to fund 2.0 executive administrative positions.	--	--	--	--	2.0
12. Vandalism Enforcement Team (VET): Reflects the deletion of funding for 2.0 Deputy Probation Officer II positions for the VET program.	(220,000)	--	--	(220,000)	(2.0)
13. Juvenile Justice Crime Prevention Act (JJCPA): Reflects a shift of services and supplies funding to salaries and employee benefits to restore 13.0 positions for the School-Based program.	--	--	--	--	13.0
14. Long Beach Courthouse: Reflects a net increase in lease costs associated with the opening of the new Long Beach Courthouse.	785,000	--	--	785,000	--
Total Changes	1,598,000	(27,000)	(83,000)	1,708,000	67.0
2013-14 Recommended Budget	821,976,000	6,799,000	335,297,000	479,880,000	6,576.0

Unmet Needs

The Department's most critical unmet needs include the following: 1) \$10.0 million initial funding for the Norwalk Southern Youth Correctional Facility to be renovated for use as a Probation training facility; 2) \$1.9 million for the Alhambra area office's seismic retrofit and refurbishment to address structural damages; 3) \$1.4 million to replace unsafe, high-mileage vehicles to ensure the Department has sufficient vehicles for site visits; 4) \$46.0 million for deferred maintenance projects; and 5) \$186.0 million for various capital projects.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ 421.27	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	3,132,939.02	3,326,000	4,367,000	4,367,000	4,284,000	(83,000)
COURT FEES & COSTS	401,865.18	403,000	1,545,000	1,545,000	1,545,000	0
FEDERAL - OTHER	64,093,682.30	68,213,000	74,592,000	74,592,000	74,592,000	0
FEDERAL AID - MENTAL HEALTH	3,841,151.95	4,416,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	220,202.11	202,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	8,726,457.63	8,746,000	14,942,000	14,942,000	14,942,000	0
INTEREST	0.00	0	174,000	174,000	174,000	0
MISCELLANEOUS	390,085.93	686,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,223,407.04	1,939,000	1,674,000	1,674,000	1,674,000	0
RECORDING FEES	18.48	0	0	0	0	0
RENTS & CONCESSIONS	71,745.58	70,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	7,476.04	5,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	115,218,416.34	91,242,000	90,530,000	90,530,000	90,530,000	0
STATE - OTHER	41,396,580.93	130,627,000	132,238,000	132,238,000	132,238,000	0
TRANSFERS IN	10,308,977.00	10,046,000	10,046,000	10,046,000	10,046,000	0
TOTAL REVENUE	\$ 250,033,426.80	\$ 319,921,000	\$ 335,380,000	\$ 335,380,000	\$ 335,297,000	\$ (83,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 361,607,722.02	\$ 388,299,000	\$ 389,984,000	\$ 412,801,000	\$ 395,261,000	\$ 5,277,000
CAFETERIA PLAN BENEFITS	69,436,891.00	73,740,000	80,121,000	80,315,000	81,561,000	1,440,000
DEFERRED COMPENSATION BENEFITS	4,260,195.86	9,059,000	9,159,000	9,185,000	9,021,000	(138,000)
EMPLOYEE GROUP INS - E/B	7,958,016.50	8,138,000	8,139,000	8,170,000	8,631,000	492,000
OTHER EMPLOYEE BENEFITS	707,985.43	720,000	628,000	629,000	635,000	7,000
RETIREMENT - EMP BENEFITS	80,951,624.30	97,406,000	95,655,000	95,923,000	99,228,000	3,573,000
WORKERS' COMPENSATION	26,516,705.21	27,439,000	27,969,000	28,055,000	27,888,000	(81,000)
TOTAL S & E B	551,439,140.32	604,801,000	611,655,000	635,078,000	622,225,000	10,570,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	13,719,899.79	19,517,000	15,132,000	15,132,000	15,202,000	70,000
AGRICULTURAL	206,556.98	207,000	0	0	200,000	200,000
CLOTHING & PERSONAL SUPPLIES	962,712.75	1,239,000	1,072,000	1,072,000	972,000	(100,000)
COMMUNICATIONS	1,970,906.50	1,568,000	2,018,000	2,018,000	1,950,000	(68,000)
COMPUTING-MAINFRAME	4,824,245.06	5,099,000	5,429,000	5,429,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,220,478.38	2,486,000	2,486,000	2,486,000	2,486,000	0
COMPUTING-PERSONAL	4,293,762.89	2,464,000	5,577,000	5,577,000	4,389,000	(1,188,000)
CONTRACTED PROGRAM SERVICES	59,372,114.30	83,543,000	85,969,000	85,969,000	82,273,000	(3,696,000)
FOOD	7,875,782.80	8,310,000	10,318,000	10,318,000	8,677,000	(1,641,000)
HOUSEHOLD EXPENSE	1,453,746.91	1,480,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	6,211,680.16	4,691,000	4,858,000	4,858,000	4,858,000	0
INFORMATION TECHNOLOGY-SECURITY	30.00	0	0	0	0	0
INSURANCE	2,146,510.76	1,445,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,472,676.03	4,699,000	4,105,000	257,161,000	3,923,000	(182,000)
MAINTENANCE - EQUIPMENT	97,663.97	408,000	288,000	288,000	296,000	8,000
MEDICAL DENTAL & LAB SUPPLIES	171,113.61	149,000	0	0	0	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	101,444.00	109,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	31,377.74	680,000	670,000	756,000	550,000	(120,000)
OFFICE EXPENSE	2,175,801.65	3,518,000	3,172,000	3,172,000	3,061,000	(111,000)
PROFESSIONAL SERVICES	2,743,438.91	2,453,000	3,482,000	3,482,000	3,611,000	129,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	2,626,824.17	6,876,000	7,092,000	7,092,000	7,877,000	785,000
RENTS & LEASES - EQUIPMENT	1,218,554.69	743,000	853,000	853,000	1,153,000	300,000
SMALL TOOLS & MINOR EQUIPMENT	171,438.44	143,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,104,143.52	643,000	1,164,000	1,164,000	1,157,000	(7,000)
TECHNICAL SERVICES	10,859,231.51	11,133,000	13,130,000	13,130,000	12,672,000	(458,000)
TELECOMMUNICATIONS	7,555,924.83	7,507,000	7,287,000	7,287,000	7,343,000	56,000
TRAINING	1,715,962.56	2,442,000	2,544,000	2,544,000	2,480,000	(64,000)
TRANSPORTATION AND TRAVEL	3,741,882.61	4,541,000	3,509,000	3,509,000	3,769,000	260,000
UTILITIES	8,267,842.51	10,021,000	12,317,000	12,317,000	9,328,000	(2,989,000)
TOTAL S & S	153,313,748.03	188,114,000	195,260,000	448,402,000	186,444,000	(8,816,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	524,517.02	2,259,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	4,450,824.18	4,493,000	4,507,000	4,507,000	4,351,000	(156,000)
SUPPORT & CARE OF PERSONS	1,806,129.24	2,891,000	2,891,000	2,891,000	2,891,000	0
TAXES & ASSESSMENTS	15,420.77	14,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	6,796,891.21	9,657,000	9,657,000	9,657,000	9,501,000	(156,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	64,462.65	9,000	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	44,000	0	0	0	0
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	218,602.90	250,000	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	1,000	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	600,000	850,000	850,000	850,000	0
ELECTRONIC EQUIPMENT	7,666.88	10,000	0	0	0	0
FOOD PREPARATION EQUIPMENT	0.00	150,000	0	0	0	0
MACHINERY EQUIPMENT	0.00	0	19,000	19,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	273,000	273,000	273,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	3,451,354.88	2,742,000	2,654,000	2,654,000	2,654,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,742,087.31	3,806,000	3,806,000	3,806,000	3,806,000	0
TOTAL CAPITAL ASSETS	3,742,087.31	3,806,000	3,806,000	3,806,000	3,806,000	0
GROSS TOTAL	\$ 715,291,866.87	\$ 806,378,000	\$ 820,378,000	\$ 1,096,943,000	\$ 821,976,000	\$ 1,598,000
INTRAFUND TRANSFERS	(6,062,929.56)	(6,826,000)	(6,826,000)	(6,835,000)	(6,799,000)	27,000
NET TOTAL	\$ 709,228,937.31	\$ 799,552,000	\$ 813,552,000	\$ 1,090,108,000	\$ 815,177,000	\$ 1,625,000
NET COUNTY COST	\$ 459,195,510.51	\$ 479,631,000	\$ 478,172,000	\$ 754,728,000	\$ 479,880,000	\$ 1,708,000
BUDGETED POSITIONS	6,001.0	6,509.0	6,509.0	6,601.0	6,576.0	67.0

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	\$ 1,806,129.24	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 0
GROSS TOTAL	\$ 1,806,129.24	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 0
NET TOTAL	\$ 1,806,129.24	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 0
NET COUNTY COST	\$ 1,806,129.24	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 2,891,000	\$ 0
<div> <div>FUND</div> <div>GENERAL FUND</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>DETENTION AND CORRECTION</div> </div>						

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 59,120,591.60	\$ 134,662,000	\$ 141,324,000	\$ 141,324,000	\$ 141,324,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 135,857,611.05	\$ 177,308,000	\$ 187,303,000	\$ 187,303,000	\$ 189,889,000	\$ 2,586,000
SERVICES & SUPPLIES	17,985,034.08	39,645,000	41,536,000	41,536,000	41,805,000	269,000
OTHER CHARGES	3,178,467.36	3,227,000	3,227,000	3,227,000	3,102,000	(125,000)
CAPITAL ASSETS - EQUIPMENT	3,313,773.97	3,228,000	3,228,000	3,228,000	3,228,000	0
GROSS TOTAL	\$ 160,334,886.46	\$ 223,408,000	\$ 235,294,000	\$ 235,294,000	\$ 238,024,000	\$ 2,730,000
INTRAFUND TRANSFERS	(831,681.47)	(954,000)	(954,000)	(954,000)	(918,000)	36,000
NET TOTAL	\$ 159,503,204.99	\$ 222,454,000	\$ 234,340,000	\$ 234,340,000	\$ 237,106,000	\$ 2,766,000
NET COUNTY COST	\$ 100,382,613.39	\$ 87,792,000	\$ 93,016,000	\$ 93,016,000	\$ 95,782,000	\$ 2,766,000
<div> <div>FUND</div> <div>GENERAL FUND</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>DETENTION AND CORRECTION</div> </div>						
BUDGETED POSITIONS	1,486.0	1,957.0	1,957.0	1,957.0	1,976.0	19.0

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 80,774,028.29	\$ 73,281,000	\$ 76,972,000	\$ 76,972,000	\$ 76,972,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 261,915,847.35	\$ 268,004,000	\$ 263,544,000	\$ 273,122,000	\$ 265,790,000	\$ 2,246,000
SERVICES & SUPPLIES	60,237,294.73	64,506,000	69,999,000	74,323,000	65,567,000	(4,432,000)
OTHER CHARGES	217,979.95	294,000	294,000	294,000	294,000	0
CAPITAL ASSETS - EQUIPMENT	144,824.12	273,000	273,000	273,000	273,000	0
GROSS TOTAL	\$ 322,515,946.15	\$ 333,077,000	\$ 334,110,000	\$ 348,012,000	\$ 331,924,000	\$ (2,186,000)
INTRAFUND TRANSFERS	(270,901.65)	(432,000)	(432,000)	(432,000)	(432,000)	0
NET TOTAL	\$ 322,245,044.50	\$ 332,645,000	\$ 333,678,000	\$ 347,580,000	\$ 331,492,000	\$ (2,186,000)
NET COUNTY COST	\$ 241,471,016.21	\$ 259,364,000	\$ 256,706,000	\$ 270,608,000	\$ 254,520,000	\$ (2,186,000)
 BUDGETED POSITIONS	 2,719.0	 2,721.0	 2,721.0	 2,748.0	 2,727.0	 6.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 95,795,491.67	\$ 96,164,000	\$ 100,869,000	\$ 100,869,000	\$ 100,786,000	\$ (83,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 87,939,206.76	\$ 91,269,000	\$ 91,468,000	\$ 96,968,000	\$ 93,340,000	\$ 1,872,000
SERVICES & SUPPLIES	23,056,258.49	31,017,000	32,809,000	32,809,000	28,567,000	(4,242,000)
GROSS TOTAL	\$ 110,995,465.25	\$ 122,286,000	\$ 124,277,000	\$ 129,777,000	\$ 121,907,000	\$ (2,370,000)
INTRAFUND TRANSFERS	(3,998,161.66)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	0
NET TOTAL	\$ 106,997,303.59	\$ 117,786,000	\$ 119,777,000	\$ 125,277,000	\$ 117,407,000	\$ (2,370,000)
NET COUNTY COST	\$ 11,201,811.92	\$ 21,622,000	\$ 18,908,000	\$ 24,408,000	\$ 16,621,000	\$ (2,287,000)
 BUDGETED POSITIONS	 946.0	 968.0	 968.0	 988.0	 979.0	 11.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 14,343,315.24	\$ 15,814,000	\$ 16,215,000	\$ 16,215,000	\$ 16,215,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 65,726,475.16	\$ 68,220,000	\$ 69,340,000	\$ 77,685,000	\$ 73,206,000	\$ 3,866,000
SERVICES & SUPPLIES	52,035,160.73	52,946,000	50,916,000	299,734,000	50,505,000	(411,000)
OTHER CHARGES	1,594,314.66	3,245,000	3,245,000	3,245,000	3,214,000	(31,000)
CAPITAL ASSETS - EQUIPMENT	283,489.22	305,000	305,000	305,000	305,000	0
GROSS TOTAL	\$ 119,639,439.77	\$ 124,716,000	\$ 123,806,000	\$ 380,969,000	\$ 127,230,000	\$ 3,424,000
INTRAFUND TRANSFERS	(962,184.78)	(940,000)	(940,000)	(949,000)	(949,000)	(9,000)
NET TOTAL	\$ 118,677,254.99	\$ 123,776,000	\$ 122,866,000	\$ 380,020,000	\$ 126,281,000	\$ 3,415,000
NET COUNTY COST	\$ 104,333,939.75	\$ 107,962,000	\$ 106,651,000	\$ 363,805,000	\$ 110,066,000	\$ 3,415,000
 BUDGETED POSITIONS	 850.0	 863.0	 863.0	 908.0	 894.0	 31.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	196,467,000	--	38,506,000	157,961,000	1,606.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	196,467,000	--	38,506,000	157,961,000	1,606.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

Provides, through juvenile halls, temporary housing for youth who have been arrested for criminal or delinquent activity. The juvenile halls staff assesses the youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are then detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Minors are also required to attend school daily, be involved in life skills training, and engage in recreation and social activities.

2. Residential Treatment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	135,457,000	432,000	38,466,000	96,559,000	1,121.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	135,457,000	432,000	38,466,000	96,559,000	1,121.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation (CDCR). The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	130,319,000	140,000	105,747,000	24,432,000	1,082.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	130,319,000	140,000	105,747,000	24,432,000	1,082.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652 - 654.

The Community Detention Program (CDP) provides intense supervision for both adjudicated and pre-adjudicated minors. Under CDP guidelines, participants must comply with specific court ordered terms as a condition of their community release, pursuant to section 628.1 of the California W&I Code. Participants are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision Program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	37,592,000	4,428,000	27,706,000	5,458,000	324.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	37,592,000	4,428,000	27,706,000	5,458,000	324.0

Authority: Mandated program with discretionary services level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	176,119,000	850,000	108,277,000	66,992,000	1,371.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	176,119,000	850,000	108,277,000	66,992,000	1,371.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (state prison orders). Reports include: Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	18,792,000	--	380,000	18,412,000	178.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	18,792,000	--	380,000	18,412,000	178.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	127,230,000	949,000	16,215,000	110,066,000	894.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	127,230,000	949,000	16,215,000	110,066,000	894.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	821,976,000	6,799,000	335,297,000	479,880,000	6,576.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
GROSS TOTAL	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
NET TOTAL	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
NET COUNTY COST	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
<div> <div>FUND</div> <div>GENERAL FUND</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>DETENTION AND CORRECTION</div> </div>						

2013-14 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	3,986,000	0	0	3,986,000	0.0
Other Changes					
1. Carryover Funds: Reflects the deletion of one-time carryover funds from FY 2012-13.	(1,184,000)	--	--	(1,184,000)	--
Total Changes	(1,184,000)	0	0	(1,184,000)	0.0
2013-14 Recommended Budget	2,802,000	0	0	2,802,000	0.0

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
TOTAL S & S	3,195,775.27	2,201,000	3,986,000	3,986,000	2,802,000	(1,184,000)
GROSS TOTAL	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
NET TOTAL	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)
NET COUNTY COST	\$ 3,195,775.27	\$ 2,201,000	\$ 3,986,000	\$ 3,986,000	\$ 2,802,000	\$ (1,184,000)

Departmental Program Summary

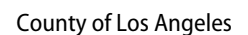
1. Community-Based Contracts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,802,000	--	--	2,802,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,802,000	--	--	2,802,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, as well as the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,802,000	0	0	2,802,000	0.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 8,178,064.03	\$ 40,000	\$ 216,000	\$ 216,000	\$ 216,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 7,936,417.49	\$ 7,911,000	\$ 27,303,000	\$ 25,000,000	\$ 25,000,000	\$ (2,303,000)
OTHER CHARGES	33,739,019.73	46,592,000	36,123,000	30,239,000	30,239,000	(5,884,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	344,000	344,000	344,000	0
OTHER FINANCING USES	6,147,783.23	4,970,000	7,306,000	5,965,000	5,965,000	(1,341,000)
GROSS TOTAL	\$ 47,823,220.45	\$ 59,473,000	\$ 71,076,000	\$ 61,548,000	\$ 61,548,000	\$ (9,528,000)
NET TOTAL	\$ 47,823,220.45	\$ 59,473,000	\$ 71,076,000	\$ 61,548,000	\$ 61,548,000	\$ (9,528,000)
NET COUNTY COST	\$ 39,645,156.42	\$ 59,433,000	\$ 70,860,000	\$ 61,332,000	\$ 61,332,000	\$ (9,528,000)

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2013-14 Budget Message

The 2013-14 Recommended Budget appropriates \$25.0 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates \$30.2 million in other charges to fund County contributions for improvements to County facilities provided by other agencies or jurisdictions;

\$0.3 million in capital assets – equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and \$6.0 million in other financing uses which represents transfers from various previously approved capital projects to be reallocated to department operating budgets for furniture and equipment, and to the Civic Art Special Fund per Board policy to fund public art projects.

Critical/Strategic Planning Initiatives

This budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	71,076,000	0	216,000	70,860,000	0.0
Other Changes					
1. Services and Supplies: Reflects the completion of various studies related to the development of projects. The decrease is partially offset by an ongoing allocation for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program. It also reflects \$0.9 million in ongoing funding for activities supporting program studies.	(2,303,000)	--	--	(2,303,000)	--
2. Other Charges: Reflects the transfer of funds for the renovation of the LAC+USC General Hospital Wellness Center and John Anson Ford Theatre. The decrease also reflects the transfer of one-time funding to the Community Development Commission for an affordable housing project, Los Angeles Philharmonic Association for LED screens and outdoor furniture for the Hollywood Bowl, and Village Family Services for improvements at the Transitional Age Youth Drop-in Center.	(5,884,000)	--	--	(5,884,000)	--
3. Other Financing Uses: Reflects transfers to the Public Library operating budget for furniture and equipment, and the Civic Art Special Fund to fund Board-approved civic art capital project related expenditures.	(1,341,000)	--	--	(1,341,000)	--
Total Changes	(9,528,000)	0	0	(9,528,000)	0.0
2013-14 Recommended Budget	61,548,000	0	216,000	61,332,000	0.0

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 0	\$ 11,027,000	\$ 11,027,000	\$ 11,027,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	\$ 0.00	\$ 5,132,000	\$ 6,093,000	\$ 6,582,000	\$ 6,582,000	\$ 489,000
PFU-CHILDREN AND FAMILY SERVICES	0.00	1,816,000	33,016,000	1,573,000	1,573,000	(31,443,000)
PFU-ECONOMIC RESERVE	0.00	0	93,579,000	93,579,000	93,579,000	0
PFU-HEALTH SERVICES	0.00	0	6,140,000	34,140,000	34,140,000	28,000,000
PFU-PARKS AND RECREATION	0.00	0	0	2,136,000	2,136,000	2,136,000
PFU-PROBATION	0.00	3,776,000	20,042,000	21,546,000	21,546,000	1,504,000
PFU-PUBLIC SAFETY REALIGNMENT (AB109)	0.00	0	9,277,000	9,277,000	9,277,000	0
PFU-SHERIFF	0.00	2,503,000	3,036,000	18,036,000	18,036,000	15,000,000
PFU-VARIOUS	0.00	40,341,000	149,946,000	136,359,000	136,359,000	(13,587,000)
TOTAL SERVICES & SUPPLIES	\$ 0.00	\$ 53,568,000	\$ 321,129,000	\$ 323,228,000	\$ 323,228,000	\$ 2,099,000
GROSS TOTAL	\$ 0.00	\$ 53,568,000	\$ 321,129,000	\$ 323,228,000	\$ 323,228,000	\$ 2,099,000
NET COUNTY COST	\$ 0.00	\$ 53,568,000	\$ 310,102,000	\$ 312,201,000	\$ 312,201,000	\$ 2,099,000

FUND
GENERAL FUND

FUNCTION
VARIOUS

ACTIVITY
VARIOUS

2013-14 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2013-14 Recommended Budget reflects an increase of \$2.1 million. The following is a description of each budget category change.

Auditor-Controller

Reflects a \$0.5 million increase for eCAPS maintenance costs.

Children and Family Services

Reflects a net decrease of \$31.4 million due to the transfer of \$9.6 million for Title IV-E Waiver programs, \$9.4 million for Katie A. Settlement programs, \$8.1 million for foster care (AB12) related expenses, and \$4.4 million for rate increases, partially offset by an increase of \$0.1 million for the Psychiatric Mobile Response Team.

Health Services

Reflects a \$28.0 million increase to establish a line of credit (\$20.0 million) and a one-time reserve (\$8.0 million) for the MLK Community Hospital as required by the Board-approved Coordination Agreement.

Parks and Recreation

Reflects a \$2.1 million increase for anticipated operational costs associated with newly constructed or refurbished park facilities.

Probation

Reflects a net increase of \$1.5 million due to the Juvenile Day Reporting Center (\$1.3 million) and contract with the Sheriff's Department Employee Support Services (\$1.0 million), partially offset by the transfer of ongoing funding (\$0.8 million) to the Probation Department for the Risk Management Unit.

Provisional Financing Uses - Various

Reflects a net decrease of \$13.6 million due to the elimination of one-time funding transferred to various budget units in FY 2012-13 (\$7.9 million), as well as decreases in funding for budget gap solutions (\$11.9 million), various Probation programs (\$7.1 million), and various other programs (\$3.9 million). These decreases are partially offset by net increases in carryover savings from the prior year (\$16.2 million), an archive and records management system for the Registrar-Recorder (\$0.5 million), and high-priority Coroner

programs (\$0.5 million). Also reflects the reallocation of appropriation to fund the Sheriff's Gang Suppression program (\$3.6 million) and a manager position for the Arts Commission (\$0.1 million).

Sheriff

Reflects a \$15.0 million increase for anticipated costs associated with implementing the Citizens' Commission on Jail Violence recommendations.

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 10,141,781.02	\$ 10,019,000	\$ 10,489,000	\$ 10,494,000	\$ 10,492,000	\$ 3,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 162,932,585.45	\$ 168,367,000	\$ 169,824,000	\$ 171,995,000	\$ 171,990,000	\$ 2,166,000
SERVICES & SUPPLIES	12,695,160.49	13,726,000	14,125,000	15,743,000	13,933,000	(192,000)
OTHER CHARGES	1,128,749.43	849,000	804,000	947,000	711,000	(93,000)
CAPITAL ASSETS - EQUIPMENT	7,666.88	0	0	120,000	0	0
GROSS TOTAL	\$ 176,764,162.25	\$ 182,942,000	\$ 184,753,000	\$ 188,805,000	\$ 186,634,000	\$ 1,881,000
INTRAFUND TRANSFERS	(316,986.24)	(1,355,000)	(1,772,000)	(1,772,000)	(277,000)	1,495,000
NET TOTAL	\$ 176,447,176.01	\$ 181,587,000	\$ 182,981,000	\$ 187,033,000	\$ 186,357,000	\$ 3,376,000
NET COUNTY COST	\$ 166,305,394.99	\$ 171,568,000	\$ 172,492,000	\$ 176,539,000	\$ 175,865,000	\$ 3,373,000
BUDGETED POSITIONS	1,118.0	1,139.0	1,139.0	1,139.0	1,130.0	(9.0)
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase in NCC of \$3.4 million primarily due to Board-approved increases in employee benefits. The Budget also reflects a decrease of 9.0 positions due to the termination of the Post-Dispo Advocacy Team (PDAT) project, as well as the restoration of 22.0 ordinance only positions.

Critical/Strategic Planning Initiatives

- Fiscal Management - Developments in the criminal justice system during the current and upcoming fiscal year will require the Department to accurately assess and evaluate the impact of those developments in order to continue to provide quality services within established budgetary allocations. This will require a measured and ongoing assessment of current and future staffing and resource needs based on organizational goals and budget realities within the context of the Department's and County's Strategic Plan. Issues such as court closures, expansion of AB 109 Realignment, jail overcrowding, the change in the Third Strike Law; and others will impact the practice of law in the Public Defender's Office. This will require evaluation and assessment of existing and developing criminal justice issues that will have operational and fiscal impact on the Department as well as the development of effective tracking and monitoring systems for caseload and workload management.

- **Outreach Management** - In order to provide effective client advocacy, the Public Defender will improve and expand both internal and external communication with staff, and external communication with key stakeholders and the public. This will require the acquisition, development and commitment of significant resources to facilitate improved multi-lateral communication across traditional County lines. It also requires the engagement and establishment of enhanced linkages with cross-sections of stakeholders in both the public and private sectors. The Department will further explore new and innovative methods to facilitate the efficient internal dissemination and timely delivery of information.
- **Risk Management** - The Department will evaluate and augment its existing risk management efforts through a variety of steps including developing and presenting human resources training targeted towards specific management groups; developing and presenting attorney training to assure competent representation in light of *Padilla v. Kentucky* and *Missouri v. Frye*; developing a plan to track courtroom observation by Head Deputies and other supervisors; developing departmental stress management programs and techniques to address issues relating to employee health and productivity; and developing and implementing training plans addressing employee safety in the field, including driving skills and responsibilities.
- **Technology Resources Training** - Due to fiscal constraints, computer hardware, applications, and devices are generally rolled out in phases, extending over a period of time. Also, various employee groups may be provided with different tools due to their job functions. This creates a workplace in which employees are utilizing assorted devices, programs and software versions, all of which create additional communication challenges making it more difficult for employees to help each other. This amplifies the need for targeted assistance to identified employee groups. The Department will determine desirable technology training for targeted groups, confer with information technology (IT) managers, consult with managers of the targeted training groups, and survey the employees to ensure that the training is effective and offered in an efficient manner.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	184,753,000	1,772,000	10,489,000	172,492,000	1,139.0
Other Changes					
1. Ordinance Authority: Reflects ordinance authority for 11.0 Student Worker and 11.0 Student Professional Worker I positions.	--	--	--	--	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	768,000	--	--	768,000	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,532,000	--	--	2,532,000	--
4. Services and Supplies: Reflects a net increase of \$166,000 primarily due to an increase of \$741,000 in lease costs for the Long Beach Courthouse, partially offset by a decrease of \$551,000 associated with the deletion of second-year funding for a Wi-Fi expansion project and a decrease of \$24,000 due to the completion of a two-year IT upgrade project.	166,000	--	--	166,000	--
5. Miscellaneous Revenue Adjustments: Reflects a decrease in intrafund transfers and the deletion of 9.0 positions due to the termination of the PDAT project with the Department of Mental Health and a decrease in revenue due to the termination of Project STAR, partially offset by an increase of co-generation revenue.	(1,492,000)	(1,495,000)	3,000	--	(9.0)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(93,000)	--	--	(93,000)	--
Total Changes	1,881,000	(1,495,000)	3,000	3,373,000	(9.0)
2013-14 Recommended Budget	186,634,000	277,000	10,492,000	175,865,000	1,130.0

Unmet Needs

The Department's unmet needs include resources for the expansion of technologies and existing business systems and additional direct support and IT staff.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 194,557.26	\$ 182,000	\$ 133,000	\$ 133,000	\$ 118,000	\$ (15,000)
COURT FEES & COSTS	439,664.37	500,000	500,000	500,000	500,000	0
FEDERAL - OTHER	638,397.23	412,000	408,000	408,000	408,000	0
LEGAL SERVICES	173,726.31	200,000	200,000	200,000	200,000	0
MISCELLANEOUS	340,781.16	491,000	357,000	362,000	375,000	18,000
OTHER SALES	52,086.62	0	0	0	0	0
PERSONNEL SERVICES	17,137.48	4,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	592,785.00	818,000	1,479,000	1,479,000	1,479,000	0
STATE - OTHER	7,692,351.00	7,412,000	7,412,000	7,412,000	7,412,000	0
TRANSFERS IN	294.59	0	0	0	0	0
TOTAL REVENUE	\$ 10,141,781.02	\$ 10,019,000	\$ 10,489,000	\$ 10,494,000	\$ 10,492,000	\$ 3,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 111,021,645.94	\$ 110,899,000	\$ 113,782,000	\$ 113,782,000	\$ 112,988,000	\$ (794,000)
CAFETERIA PLAN BENEFITS	15,957,501.76	17,232,000	16,396,000	17,397,000	16,230,000	(166,000)
DEFERRED COMPENSATION BENEFITS	4,975,577.42	6,794,000	6,443,000	6,443,000	6,397,000	(46,000)
EMPLOYEE GROUP INS - E/B	6,634,454.62	6,257,000	6,077,000	6,260,000	6,845,000	768,000
OTHER EMPLOYEE BENEFITS	135,822.93	139,000	150,000	150,000	150,000	0
RETIREMENT - EMP BENEFITS	23,101,941.75	25,926,000	25,854,000	26,734,000	28,258,000	2,404,000
WORKERS' COMPENSATION	1,105,641.03	1,120,000	1,122,000	1,229,000	1,122,000	0
TOTAL S & E B	162,932,585.45	168,367,000	169,824,000	171,995,000	171,990,000	2,166,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,288,824.37	2,237,000	2,175,000	2,175,000	2,180,000	5,000
CLOTHING & PERSONAL SUPPLIES	1,772.31	0	0	0	0	0
COMMUNICATIONS	239,304.39	243,000	238,000	238,000	244,000	6,000
COMPUTING-MAINFRAME	103,352.00	98,000	108,000	108,000	101,000	(7,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	207,400.00	288,000	243,000	243,000	267,000	24,000
COMPUTING-PERSONAL	889,202.34	698,000	694,000	694,000	119,000	(575,000)
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	11,000	0
INFORMATION TECHNOLOGY SERVICES	847,320.00	866,000	1,141,000	1,351,000	1,152,000	11,000
INSURANCE	18,211.00	14,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	928,210.49	963,000	969,000	1,059,000	976,000	7,000
MAINTENANCE - EQUIPMENT	67,007.26	81,000	104,000	104,000	55,000	(49,000)
MEDICAL DENTAL & LAB SUPPLIES	104.60	0	0	0	0	0
MEMBERSHIPS	277,890.83	283,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	7,678.93	8,000	22,000	22,000	22,000	0
OFFICE EXPENSE	664,050.14	537,000	1,363,000	1,953,000	415,000	(948,000)
PROFESSIONAL SERVICES	319,045.39	597,000	346,000	346,000	346,000	0
RENTS & LEASES - BLDG & IMPRV	1,019,091.67	1,381,000	1,083,000	1,212,000	1,776,000	693,000
RENTS & LEASES - EQUIPMENT	98,645.83	175,000	85,000	85,000	948,000	863,000
SMALL TOOLS & MINOR EQUIPMENT	466.10	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	12,296.37	13,000	14,000	14,000	14,000	0
TECHNICAL SERVICES	273,036.36	753,000	896,000	896,000	652,000	(244,000)
TELECOMMUNICATIONS	2,049,869.31	2,057,000	2,017,000	2,616,000	1,946,000	(71,000)
TRAINING	101,290.13	41,000	33,000	33,000	66,000	33,000

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	435,083.22	382,000	397,000	397,000	398,000	1,000
UTILITIES	1,835,174.45	2,000,000	1,874,000	1,874,000	1,933,000	59,000
TOTAL S & S	12,695,160.49	13,726,000	14,125,000	15,743,000	13,933,000	(192,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	113,418.71	134,000	98,000	241,000	98,000	0
RET-OTHER LONG TERM DEBT	1,010,867.59	713,000	704,000	704,000	611,000	(93,000)
TAXES & ASSESSMENTS	4,463.13	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,128,749.43	849,000	804,000	947,000	711,000	(93,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	7,666.88	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	120,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	7,666.88	0	0	120,000	0	0
TOTAL CAPITAL ASSETS	7,666.88	0	0	120,000	0	0
GROSS TOTAL	\$ 176,764,162.25	\$ 182,942,000	\$ 184,753,000	\$ 188,805,000	\$ 186,634,000	\$ 1,881,000
INTRAFUND TRANSFERS	(316,986.24)	(1,355,000)	(1,772,000)	(1,772,000)	(277,000)	1,495,000
NET TOTAL	\$ 176,447,176.01	\$ 181,587,000	\$ 182,981,000	\$ 187,033,000	\$ 186,357,000	\$ 3,376,000
NET COUNTY COST	\$ 166,305,394.99	\$ 171,568,000	\$ 172,492,000	\$ 176,539,000	\$ 175,865,000	\$ 3,373,000
BUDGETED POSITIONS	1,118.0	1,139.0	1,139.0	1,139.0	1,130.0	(9.0)

Departmental Program Summary

1. Felony Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	88,309,000	--	2,158,000	86,151,000	516.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	88,309,000	--	2,158,000	86,151,000	516.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Felony representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	58,283,000	119,000	475,000	57,689,000	370.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	58,283,000	119,000	475,000	57,689,000	370.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Misdemeanor representation is undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,807,000	--	613,000	16,194,000	110.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,807,000	--	613,000	16,194,000	110.0

Authority: Mandated programs – Federal and State Constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by Senate Bill 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	11,080,000	--	7,221,000	3,859,000	77.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	11,080,000	--	7,221,000	3,859,000	77.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

The Mental Health program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their being released from State Prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,053,000	158,000	4,000	5,891,000	15.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,053,000	158,000	4,000	5,891,000	15.0

Authority: Non-mandated, discretionary program.

The IT program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County justice process.

6. Administration and Support

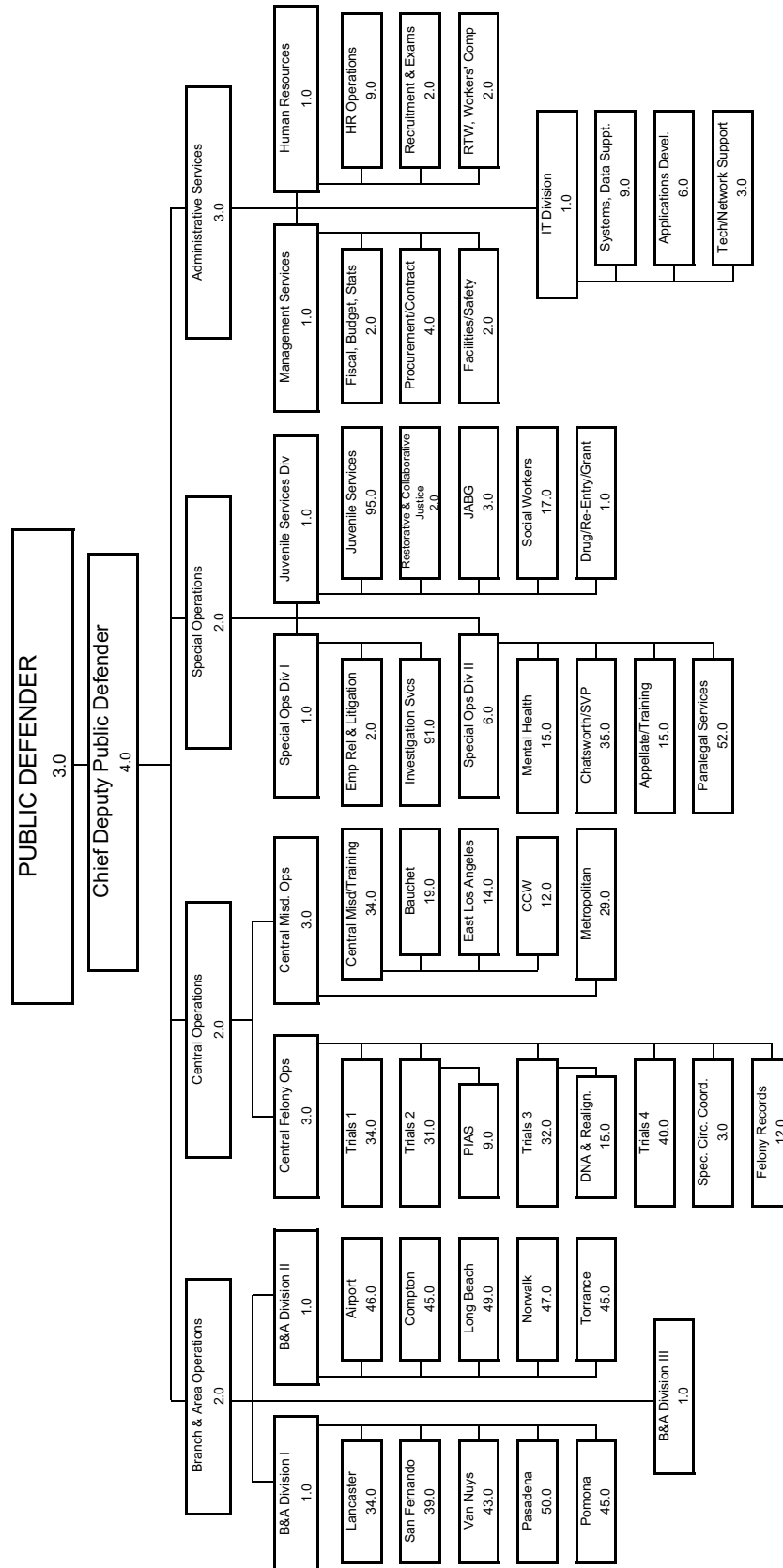
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,102,000	--	21,000	6,081,000	42.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,102,000	--	21,000	6,081,000	42.0

Authority: Non-mandated, discretionary program.

The Administration and Support program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	186,634,000	277,000	10,492,000	175,865,000	1,130.0

PUBLIC DEFENDER
Ronald L. Brown, Public Defender
FY 2013-14 Recommended Budget Positions = 1,130.0



Public Health

Jonathan E. Fielding, M.D., M.P.H.

Public Health Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 539,140,110.27	\$ 559,894,000	\$ 651,386,000	\$ 694,201,000	\$ 681,357,000	\$ 29,971,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 378,486,139.87	\$ 392,468,000	\$ 431,842,000	\$ 445,667,000	\$ 444,000,000	\$ 12,158,000
SERVICES & SUPPLIES	382,612,975.98	396,863,000	447,265,000	477,041,000	459,907,000	12,642,000
OTHER CHARGES	8,046,040.14	7,441,000	10,479,000	10,711,000	10,711,000	232,000
CAPITAL ASSETS - EQUIPMENT	1,703,505.85	2,482,000	4,707,000	4,759,000	4,759,000	52,000
GROSS TOTAL	\$ 770,848,661.84	\$ 799,254,000	\$ 894,293,000	\$ 938,178,000	\$ 919,377,000	\$ 25,084,000
INTRAFUND TRANSFERS	(54,240,623.95)	(62,415,000)	(61,892,000)	(57,321,000)	(55,401,000)	6,491,000
NET TOTAL	\$ 716,608,037.89	\$ 736,839,000	\$ 832,401,000	\$ 880,857,000	\$ 863,976,000	\$ 31,575,000
NET COUNTY COST	\$ 177,467,927.62	\$ 176,945,000	\$ 181,015,000	\$ 186,656,000	\$ 182,619,000	\$ 1,604,000
BUDGETED POSITIONS	4,387.0	4,462.0	4,462.0	4,501.0	4,483.0	21.0

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects financing solutions that fully address the Department's projected financing need and the solutions are primarily attributable to increases in State Realignment Vehicle License Fees (VLF) and Sales Tax revenue. With the noted revenue and the improvement in the State and local economy, for the first time in six years, barring any unexpected setbacks in the economy, the Department's financial outlook is positive. Coupled with the recent improvements in the economy, the Department's continued efforts to implement operational efficiencies and the maximization of State and federal resources will allow the Department to continue to provide critical public health programs and services to the County's residents.

The 2013-14 Recommended Budget includes a NCC increase of \$1.6 million primarily attributable to increases in employee benefits and an increase in State Realignment VLF revenue, partially offset by the elimination of prior-year carryover for various public health programs and projects, the reversal of one-time funding that helped to address the FY 2012-13 financing shortfall, and the partial reversal of one-time funds provided for methamphetamine treatment services.

The Recommended Budget also reflects an increase of 21.0 positions across various departmental programs funded by State and federal funding, including the First 5 Los Angeles-funded Reducing Childhood Obesity Prevention Grant, Immunization Grant, and Health Care Program for Children in Foster Care. Aside from the additional State and federally-funded positions, 2.0 positions are funded by the Department of Health Services (DHS) for substance use disorder residential treatment services and 1.0 position is funded by the Department of Mental Health (DMH) for the Department's California Children's Services program.

With the January 1, 2014, effective date of the Affordable Care Act (ACA) on the horizon, the Department continues to assess the impact of the ACA. Upon completing this assessment, the Department will return in a future budget phase, as necessary, to request adjustments that not only ensure ACA requirements are met, but also ensure the Department continues to effectively deliver services with an increased focus on consumer protection, improving healthcare and reducing health disparities, while strengthening key community linkages.

Critical/Strategic Planning Initiatives

Public Health's Strategic Plan includes departmental goals for Health Protection, Health Improvement, Organizational Effectiveness, Workforce Excellence, and Fiscal Accountability. The Recommended Budget supports efforts to preserve an organizational infrastructure focused on maximizing operational effectiveness and meeting service excellence goals. A strong organizational infrastructure enables all public health programs to better serve their clients, address the public health needs of all County residents, and meet program goals more effectively. The Recommended Budget supports

programmatic areas such as chronic disease and injury prevention, community health services, communicable disease control and prevention, Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome (HIV/AIDS), and substance abuse prevention and treatment, all of which support the Department's Strategic Plan Goal of increasing years of healthy life and improving quality of life among County residents and reducing current and future health risks, while reducing large health disparities.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	894,293,000	61,892,000	651,386,000	181,015,000	4,462.0
Efficiencies					
1. Financing Solutions: Reflects a decrease in services and supplies and an increase in intrafund transfer and State funding to help address projected financing needs in FY 2013-14.	(1,361,000)	839,000	1,000,000	(3,200,000)	--
Collaborative Programs					
1. HIV/AIDS Housing Assistance and Supportive Services: Reflects an increase in services and supplies and intrafund transfer from the Board for housing assistance and supportive services for individuals living with HIV/AIDS.	230,000	230,000	--	--	--
2. DHS Treatment Services: Reflects the addition of 2.0 positions offset by a decrease in services and supplies to support efforts to transfer DHS emergency room patients to residential treatment to treat substance use disorders.	--	--	--	--	2.0
New/Expanded Programs					
1. Local Health Department Grant: Reflects an increase in services and supplies, and the addition of 1.0 position, fully offset by State funding, to support nutrition education and obesity prevention efforts under the Network for a Healthy California – Local Health Department Grant Program.	11,300,000	--	11,300,000	--	1.0
2. First 5 Reducing Childhood Obesity Prevention Grant: Reflects an increase in funding from First 5 Los Angeles, and the addition of 10.0 positions to support childhood obesity prevention efforts under the Reducing Childhood Obesity Prevention Grant Program.	9,096,000	--	9,096,000	--	10.0
3. State HIV/AIDS Grant: Reflects an increase in State funding to support the identification, testing, and treatment of individuals living with HIV/AIDS.	261,000	--	261,000	--	--
4. California Children's Services: Reflects an increase in intrafund transfer from DMH and the addition of 1.0 position for the California Children's Services program.	200,000	200,000	--	--	1.0

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5. Immunization Grant: Reflects an increase in State funding and the addition of 2.0 positions to support immunization efforts under the Immunization Grant Program.	158,000	--	158,000	--	2.0
6. Viral Hepatitis Prevention Grant: Reflects an increase in federal funding and the addition of 1.0 position to support viral hepatitis surveillance and prevention efforts under the Viral Hepatitis Prevention Grant Program.	91,000	--	91,000	--	1.0
7. Community Transformation Grant: Reflects an increase in federal funding and the addition of 1.0 position to support tobacco control and prevention, healthy and active living, and clinical efforts under the Community Transformation Grant Program.	82,000	--	82,000	--	1.0
8. Health Care Program for Children in Foster Care: Reflects an increase in State funding and Medi-Cal revenue and the addition of 1.0 position for the Health Care Program for Children in Foster Care.	52,000	--	52,000	--	1.0
Critical Issues					
1. Reversal of FY 2012-13 One-Time Solutions: Reflects the reversal of \$3.2 million in one-time solutions to help address the FY 2012-13 DPH financing shortfall.	1,253,000	(1,947,000)	--	3,200,000	--
Other Changes					
1. Prior-Year Carryover: Reflects the deletion of prior-year carryover funding to help address the FY 2012-13 DPH financing shortfall and preserve critical public health services, the deletion of unspent Utility User Tax Cy Pres carryover funding to provide sexually transmitted disease prevention services in the unincorporated areas of the Second District, and the deletion of unspent carryover funding to provide methamphetamine treatment services in the Third District.	(5,670,000)	(810,000)	--	(4,860,000)	--
2. Methamphetamine Treatment: Reflects a decrease in services and supplies and intrafund transfer for methamphetamine treatment services in the Third District.	(1,050,000)	(525,000)	--	(525,000)	--
3. State Realignment Vehicle License Fees and Sales Tax: Reflects an increase in State Realignment Vehicle License Fees and Sales Tax revenue.	6,202,000	--	2,690,000	3,512,000	--
4. Measure B: Reflects a net decrease in Measure B revenue comprised of the deletion of one-time funds provided in FY 2012-13, partially offset by an increase in revenue related to FY 2012-13 reserves and an anticipated countywide increase in taxable square footage.	(98,000)	--	(98,000)	--	--
5. Substance Abuse Funding Changes: Reflects a decrease in federal and collections-based revenue associated with the Substance Abuse Prevention and Control program's federal funding allocation for alcohol and drug treatment programs.	(348,000)	--	(348,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6. Federal HIV/AIDS Grants: Reflects a net decrease in federal funding to support viral hepatitis surveillance and prevention services, partially offset by an increase in federal funding to support behavioral health services for individuals living with HIV/AIDS.	(96,000)	--	(96,000)	--	--
7. Transfers-In: Reflects an increase in special fund revenue that support programmatic costs in the Department's Substance Abuse Prevention and Control program and Chronic Disease and Injury Prevention Division.	854,000	--	854,000	--	--
8. Other County Departments: Reflects a decrease in intrafund transfer and interfund revenue primarily related to a decrease in laboratory services provided to the DHS and substance abuse services provided on behalf of the Countywide Criminal Justice Coordination Committee and the Departments of Mental Health, Children and Family Services, and Probation under the Women's Re-Entry Court, Promoting Safe and Stable Families, Prevention and Early Intervention, and Title IV-E programs, respectively.	(4,711,000)	(4,531,000)	(180,000)	--	--
9. Position Allocations and Alignments: Reflects the allocation and realignment of various positions to more accurately reflect assigned duties and responsibilities and to meet departmental needs in Administration, Community Health Services, Environmental Health, and Quality Improvement, including the deletion of budgeted and vacant positions to fund the approved reclassifications.	--	--	--	--	2.0
10. Services and Supplies and Revenue Budgetary Realignments/Corrections: Reflects the realignment of employee benefits and services and supplies appropriation to align with prior-year actual experience and projected 2013-14 need as well as the realignment of revenue and intrafund transfer to appropriately reflect departmental funding sources.	--	--	--	--	--
11. Purchase Orders: Reflects an increase in services and supplies, fully offset by State and federal funding related to cost of living adjustments.	17,000	--	17,000	--	--
12. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	5,665,000	--	3,020,000	2,645,000	--
13. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	759,000	--	759,000	--	--
14. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	453,000	--	453,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
15. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,695,000	53,000	836,000	806,000	--
16. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	50,000	--	24,000	26,000	--
Total Changes	25,084,000	(6,491,000)	29,971,000	1,604,000	21.0
2013-14 Recommended Budget	919,377,000	55,401,000	681,357,000	182,619,000	4,483.0

Unmet Needs

The Department has an unmet need of \$0.4 million to fund 7.0 positions: \$0.2 million for 4.0 positions in Human Resources; \$0.1 million for 1.0 Finance position; and \$0.1 million for 2.0 Contract Monitoring positions.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ 62,635.57	\$ 63,000	\$ 0	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	1,609,695.00	1,572,000	8,330,000	8,150,000	8,150,000	(180,000)
DRUG MEDI-CAL - STATE REALIGNMENT	56,515,950.26	56,608,000	0	56,608,000	0	0
FEDERAL - OTHER	188,485,951.77	178,479,000	225,753,000	227,255,000	227,196,000	1,443,000
FEDERAL AID - MENTAL HEALTH	4,978,089.15	3,949,000	5,254,000	5,254,000	5,254,000	0
FORFEITURES & PENALTIES	76,758.79	77,000	30,000	30,000	30,000	0
HEALTH FEES	68,414,160.07	74,020,000	74,749,000	74,749,000	74,749,000	0
INSTITUTIONAL CARE & SERVICES	74,424,420.54	84,891,000	159,189,000	108,918,000	160,908,000	1,719,000
INTEREST	0.24	0	0	0	0	0
MISCELLANEOUS	1,290,372.92	1,359,000	1,737,000	1,636,000	1,636,000	(101,000)
OTHER GOVERNMENTAL AGENCIES	1,779,517.86	5,319,000	5,623,000	5,847,000	5,847,000	224,000
OTHER LICENSES & PERMITS	3,764,459.98	3,764,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	39,999.01	40,000	59,000	59,000	59,000	0
PLANNING & ENGINEERING SERVICES	224,904.00	225,000	408,000	408,000	408,000	0
RECORDING FEES	2,414,465.96	2,414,000	2,119,000	2,119,000	2,119,000	0
SALE OF CAPITAL ASSETS	6,846.95	5,000	0	0	0	0
SANITATION SERVICES	881,748.94	882,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	25,231,036.19	25,231,000	25,231,000	25,231,000	27,921,000	2,690,000
STATE - 2011 REALIGNMENT REVENUE	14,717,763.00	17,756,000	8,411,000	32,619,000	21,425,000	13,014,000
STATE - OTHER	79,734,651.07	88,140,000	117,272,000	127,594,000	127,678,000	10,406,000
TRANSFERS IN	14,486,683.00	15,100,000	14,975,000	15,478,000	15,731,000	756,000
TOTAL REVENUE	\$ 539,140,110.27	\$ 559,894,000	\$ 651,386,000	\$ 694,201,000	\$ 681,357,000	\$ 29,971,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 256,763,363.91	\$ 260,992,000	\$ 295,911,000	\$ 298,684,000	\$ 297,197,000	\$ 1,286,000
CAFETERIA PLAN BENEFITS	44,497,038.31	47,701,000	49,049,000	50,590,000	50,509,000	1,460,000
DEFERRED COMPENSATION BENEFITS	4,981,670.68	7,623,000	8,895,000	9,014,000	8,967,000	72,000
EMPLOYEE GROUP INS - E/B	7,870,684.21	7,613,000	6,348,000	7,122,000	7,090,000	742,000
OTHER EMPLOYEE BENEFITS	299,623.82	214,000	322,000	322,000	322,000	0
RETIREMENT - EMP BENEFITS	56,987,202.99	60,969,000	64,065,000	71,849,000	71,829,000	7,764,000
WORKERS' COMPENSATION	7,086,555.95	7,356,000	7,252,000	8,086,000	8,086,000	834,000
TOTAL S & E B	378,486,139.87	392,468,000	431,842,000	445,667,000	444,000,000	12,158,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	13,451,646.99	11,853,000	12,512,000	12,467,000	12,467,000	(45,000)
CLOTHING & PERSONAL SUPPLIES	82,226.35	39,000	36,000	36,000	36,000	0
COMMUNICATIONS	652,046.87	849,000	676,000	676,000	676,000	0
COMPUTING-MAINFRAME	124,785.30	126,000	280,000	88,000	88,000	(192,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,272,856.90	4,345,000	2,694,000	2,860,000	2,860,000	166,000
COMPUTING-PERSONAL	3,286,643.58	2,173,000	1,031,000	1,038,000	1,038,000	7,000
CONTRACTED PROGRAM SERVICES	298,181,317.97	318,383,000	362,150,000	392,339,000	375,412,000	13,262,000
FOOD	663,995.72	664,000	870,000	870,000	663,000	(207,000)
HOUSEHOLD EXPENSE	789,784.23	671,000	584,000	424,000	424,000	(160,000)
INFORMATION TECHNOLOGY SERVICES	4,754,869.53	1,239,000	706,000	706,000	706,000	0
INFORMATION TECHNOLOGY-SECURITY	3,875.82	1,000	0	0	0	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	473,961.92	488,000	911,000	929,000	929,000	18,000
JURY & WITNESS EXPENSE	1,700.58	2,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,773,369.61	4,481,000	4,375,000	4,396,000	4,396,000	21,000
MAINTENANCE - EQUIPMENT	905,039.10	1,001,000	840,000	827,000	827,000	(13,000)
MEDICAL DENTAL & LAB SUPPLIES	8,394,358.84	8,177,000	8,030,000	7,999,000	7,999,000	(31,000)
MEMBERSHIPS	109,092.86	112,000	70,000	70,000	70,000	0
MISCELLANEOUS EXPENSE	110,945.33	198,000	2,008,000	490,000	490,000	(1,518,000)
OFFICE EXPENSE	3,705,808.62	2,868,000	5,281,000	5,464,000	5,464,000	183,000
PROFESSIONAL SERVICES	4,749,332.59	10,422,000	9,275,000	9,766,000	9,766,000	491,000
PUBLICATIONS & LEGAL NOTICE	4,249.21	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	13,389,317.08	12,083,000	16,818,000	16,673,000	16,673,000	(145,000)
RENTS & LEASES - EQUIPMENT	677,622.54	583,000	656,000	656,000	656,000	0
SMALL TOOLS & MINOR EQUIPMENT	46,618.07	23,000	11,000	14,000	14,000	3,000
SPECIAL DEPARTMENTAL EXPENSE	1,801,783.97	1,101,000	399,000	388,000	388,000	(11,000)
TECHNICAL SERVICES	7,979,279.04	5,028,000	5,312,000	6,033,000	6,033,000	721,000
TELECOMMUNICATIONS	5,722,545.30	4,665,000	5,426,000	5,350,000	5,350,000	(76,000)
TRAINING	574,243.47	187,000	373,000	421,000	421,000	48,000
TRANSPORTATION AND TRAVEL	3,520,458.24	2,725,000	2,682,000	2,802,000	2,802,000	120,000
UTILITIES	2,409,200.35	2,375,000	3,207,000	3,207,000	3,207,000	0
TOTAL S & S	382,612,975.98	396,863,000	447,265,000	477,041,000	459,907,000	12,642,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	589,281.00	908,000	860,000	1,054,000	1,054,000	194,000
RET-OTHER LONG TERM DEBT	70,731.67	145,000	132,000	182,000	182,000	50,000
SUPPORT & CARE OF PERSONS	7,371,206.11	6,360,000	9,479,000	9,467,000	9,467,000	(12,000)
TAXES & ASSESSMENTS	14,821.36	28,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	8,046,040.14	7,441,000	10,479,000	10,711,000	10,711,000	232,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	70,711.44	101,000	373,000	565,000	565,000	192,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	921,092.60	1,244,000	256,000	256,000	256,000	0
DATA HANDLING EQUIPMENT	107,499.38	165,000	1,942,000	1,942,000	1,942,000	0
ELECTRONIC EQUIPMENT	172,069.73	275,000	17,000	17,000	17,000	0
IT SECURITY CAPITAL ASSET EQUIPMENT	15,545.81	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	13,481.83	19,000	133,000	133,000	133,000	0
MEDICAL-MINOR EQUIPMENT	0.00	0	564,000	424,000	424,000	(140,000)
NON-MEDICAL LAB/TESTING EQUIP	326,191.85	464,000	231,000	231,000	231,000	0
OFFICE FURNITURE, FIXTURES & EQ	20,391.72	19,000	194,000	194,000	194,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	56,521.49	195,000	850,000	850,000	850,000	0
TOTAL CAPITAL ASSETS	1,703,505.85	2,482,000	4,707,000	4,759,000	4,759,000	52,000
GROSS TOTAL	\$ 770,848,661.84	\$ 799,254,000	\$ 894,293,000	\$ 938,178,000	\$ 919,377,000	\$ 25,084,000

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(54,240,623.95)	(62,415,000)	(61,892,000)	(57,321,000)	(55,401,000)	6,491,000
NET TOTAL	716,608,037.89	736,839,000	832,401,000	880,857,000	863,976,000	31,575,000
NET COUNTY COST	\$ 177,467,927.62	\$ 176,945,000	\$ 181,015,000	\$ 186,656,000	\$ 182,619,000	\$ 1,604,000
BUDGETED POSITIONS	4,387.0	4,462.0	4,462.0	4,501.0	4,483.0	21.0

Public Health Programs Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 235,230,256.64	\$ 225,710,000	\$ 286,747,000	\$ 310,714,000	\$ 313,685,000	\$ 26,938,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 262,571,504.37	\$ 273,715,000	\$ 301,760,000	\$ 312,251,000	\$ 310,699,000	\$ 8,939,000
SERVICES & SUPPLIES	96,017,766.87	98,778,000	130,184,000	150,985,000	150,985,000	20,801,000
OTHER CHARGES	527,859.96	975,000	858,000	1,094,000	1,094,000	236,000
CAPITAL ASSETS - EQUIPMENT	1,579,950.59	2,253,000	4,506,000	4,558,000	4,558,000	52,000
GROSS TOTAL	\$ 360,697,081.79	\$ 375,721,000	\$ 437,308,000	\$ 468,888,000	\$ 467,336,000	\$ 30,028,000
INTRAFUND TRANSFERS	(13,768,212.26)	(13,642,000)	(12,952,000)	(13,899,000)	(13,647,000)	(695,000)
NET TOTAL	\$ 346,928,869.53	\$ 362,079,000	\$ 424,356,000	\$ 454,989,000	\$ 453,689,000	\$ 29,333,000
NET COUNTY COST	\$ 111,698,612.89	\$ 136,369,000	\$ 137,609,000	\$ 144,275,000	\$ 140,004,000	\$ 2,395,000
 BUDGETED POSITIONS	 3,022.0	 3,059.0	 3,059.0	 3,094.0	 3,076.0	 17.0

FUND
GENERAL FUNDFUNCTION
HEALTH AND SANITATIONACTIVITY
HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

The 2013-14 Recommended Budget reflects:

- Additional State funding and 10.0 positions to support childhood obesity prevention efforts throughout the County under the Reducing Childhood Obesity Prevention Grant program.
- Additional State funding and 2.0 positions to support immunization efforts throughout the County under the Immunization Grant program.
- A net increase of 2.0 positions offset by the deletion of budgeted and vacant positions to support the development of community health improvement policies and evidence-based strategies to reduce the impact of chronic disease throughout the County.
- Additional State funding and 1.0 position to support nutrition education and obesity prevention efforts throughout the County under the Network for a Healthy California – Local Health Department Grant program.
- Additional federal funding and 1.0 position to support tobacco control and prevention, healthy and active living, and clinical efforts throughout the County under the Community Transformation Grant program.

- Additional federal funding and 1.0 position to support viral hepatitis surveillance and prevention efforts throughout the County under the Viral Hepatitis Prevention Grant program.
- An increase in State Realignment Vehicle License Fees and Sales Tax revenue which supports departmental initiatives and partially addresses the Department's financing needs for FY 2013-14.
- A reduction in services and supplies and a corresponding reduction in NCC that represents a component of the Department's FY 2013-14 one-time balancing plan solutions.
- A net decrease in Measure B revenue representing the deletion of one-time funding provided in FY 2012-13, partially offset by an increase in ongoing and one-time funding to support emergency preparedness and response.
- Reversal of prior-year carryover funding supporting sexually transmitted disease prevention services and used as a one-time budget solution to address the Department's FY 2012-13 projected budget gap.
- Board-approved increases primarily in health insurance subsidies.
- Projected changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected decrease in unemployment insurance cost based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.

- A projected increase in retiree health insurance premiums.
- An adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ 63,253.97	\$ 63,000	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	1,503,706.00	1,467,000	8,225,000	8,045,000	8,045,000	(180,000)
FEDERAL - OTHER	60,412,028.11	50,147,000	86,193,000	88,038,000	87,979,000	1,786,000
FEDERAL AID - MENTAL HEALTH	4,978,089.15	3,949,000	5,254,000	5,254,000	5,254,000	0
FORFEITURES & PENALTIES	76,758.79	77,000	30,000	30,000	30,000	0
HEALTH FEES	68,414,160.07	74,020,000	74,749,000	74,749,000	74,749,000	0
INSTITUTIONAL CARE & SERVICES	209,493.90	303,000	1,117,000	1,117,000	1,117,000	0
MISCELLANEOUS	1,004,192.01	1,004,000	1,388,000	1,388,000	1,388,000	0
OTHER GOVERNMENTAL AGENCIES	325,115.27	898,000	623,000	847,000	847,000	224,000
OTHER LICENSES & PERMITS	3,764,459.98	3,764,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	39,920.21	40,000	59,000	59,000	59,000	0
PLANNING & ENGINEERING SERVICES	224,904.00	225,000	408,000	408,000	408,000	0
RECORDING FEES	2,414,465.96	2,414,000	2,119,000	2,119,000	2,119,000	0
SALE OF CAPITAL ASSETS	4,668.62	5,000	0	0	0	0
SANITATION SERVICES	881,748.94	882,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	25,231,036.19	15,231,000	15,231,000	15,231,000	17,921,000	2,690,000
STATE - OTHER	55,544,855.47	60,250,000	78,259,000	100,565,000	100,650,000	22,391,000
TRANSFERS IN	10,137,400.00	10,971,000	10,846,000	10,618,000	10,873,000	27,000
TOTAL REVENUE	\$ 235,230,256.64	\$ 225,710,000	\$ 286,747,000	\$ 310,714,000	\$ 313,685,000	\$ 26,938,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 178,373,302.75	\$ 180,975,000	\$ 208,686,000	\$ 211,169,000	\$ 209,765,000	\$ 1,079,000
CAFETERIA PLAN BENEFITS	30,897,576.28	33,553,000	33,945,000	35,033,000	34,952,000	1,007,000
DEFERRED COMPENSATION BENEFITS	3,579,483.05	5,070,000	5,821,000	5,929,000	5,882,000	61,000
EMPLOYEE GROUP INS - E/B	5,348,707.93	5,275,000	4,189,000	4,704,000	4,704,000	515,000
OTHER EMPLOYEE BENEFITS	209,571.95	122,000	278,000	278,000	278,000	0
RETIREMENT - EMP BENEFITS	39,095,436.89	43,390,000	43,641,000	49,410,000	49,390,000	5,749,000
WORKERS' COMPENSATION	5,067,425.52	5,330,000	5,200,000	5,728,000	5,728,000	528,000
TOTAL S & E B	262,571,504.37	273,715,000	301,760,000	312,251,000	310,699,000	8,939,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,055,704.97	5,462,000	6,331,000	6,287,000	6,287,000	(44,000)
CLOTHING & PERSONAL SUPPLIES	61,067.84	19,000	16,000	16,000	16,000	0
COMMUNICATIONS	455,733.52	669,000	466,000	466,000	466,000	0
COMPUTING-MAINFRAME	6,803.00	8,000	214,000	22,000	22,000	(192,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	852,088.90	3,799,000	2,382,000	2,382,000	2,382,000	0
COMPUTING-PERSONAL	2,682,801.41	1,510,000	279,000	279,000	279,000	0
CONTRACTED PROGRAM SERVICES	36,994,030.72	46,180,000	72,297,000	93,424,000	93,424,000	21,127,000
FOOD	5,319.28	5,000	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	649,186.19	471,000	258,000	258,000	258,000	0
INFORMATION TECHNOLOGY SERVICES	4,286,884.53	742,000	209,000	209,000	209,000	0
INFORMATION TECHNOLOGY-SECURITY	3,875.82	1,000	0	0	0	0
INSURANCE	453,619.42	466,000	839,000	835,000	835,000	(4,000)
JURY & WITNESS EXPENSE	1,576.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	3,150,920.73	3,086,000	3,224,000	3,205,000	3,205,000	(19,000)
MAINTENANCE - EQUIPMENT	652,515.38	714,000	533,000	538,000	538,000	5,000

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	7,511,480.15	7,021,000	6,499,000	6,467,000	6,467,000	(32,000)
MEMBERSHIPS	93,832.86	76,000	33,000	33,000	33,000	0
MISCELLANEOUS EXPENSE	56,108.06	145,000	1,907,000	416,000	416,000	(1,491,000)
OFFICE EXPENSE	2,848,389.06	1,919,000	3,360,000	3,720,000	3,720,000	360,000
PROFESSIONAL SERVICES	2,171,681.49	8,129,000	7,598,000	8,089,000	8,089,000	491,000
PUBLICATIONS & LEGAL NOTICE	4,249.21	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	7,784,420.14	6,142,000	9,682,000	9,709,000	9,709,000	27,000
RENTS & LEASES - EQUIPMENT	497,525.97	449,000	503,000	503,000	503,000	0
SMALL TOOLS & MINOR EQUIPMENT	46,126.56	13,000	1,000	4,000	4,000	3,000
SPECIAL DEPARTMENTAL EXPENSE	886,232.12	218,000	95,000	84,000	84,000	(11,000)
TECHNICAL SERVICES	6,525,645.73	3,572,000	4,041,000	4,555,000	4,555,000	514,000
TELECOMMUNICATIONS	4,674,204.68	3,656,000	4,307,000	4,227,000	4,227,000	(80,000)
TRAINING	454,324.47	47,000	199,000	232,000	232,000	33,000
TRANSPORTATION AND TRAVEL	3,041,371.85	2,183,000	2,113,000	2,227,000	2,227,000	114,000
UTILITIES	2,110,046.81	2,075,000	2,755,000	2,755,000	2,755,000	0
TOTAL S & S	96,017,766.87	98,778,000	130,184,000	150,985,000	150,985,000	20,801,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	480,014.75	886,000	807,000	993,000	993,000	186,000
RET-OTHER LONG TERM DEBT	27,651.85	52,000	45,000	95,000	95,000	50,000
SUPPORT & CARE OF PERSONS	5,372.00	9,000	0	0	0	0
TAXES & ASSESSMENTS	14,821.36	28,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	527,859.96	975,000	858,000	1,094,000	1,094,000	236,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	70,711.44	101,000	373,000	565,000	565,000	192,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	828,874.08	1,182,000	240,000	240,000	240,000	0
DATA HANDLING EQUIPMENT	107,499.38	153,000	1,882,000	1,882,000	1,882,000	0
ELECTRONIC EQUIPMENT	172,069.73	268,000	17,000	17,000	17,000	0
IT SECURITY CAPITAL ASSET EQUIPMENT	15,545.81	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	13,481.83	19,000	133,000	133,000	133,000	0
MEDICAL-MINOR EQUIPMENT	0.00	0	564,000	424,000	424,000	(140,000)
NON-MEDICAL LAB/TESTING EQUIP	326,191.85	464,000	231,000	231,000	231,000	0
OFFICE FURNITURE, FIXTURES & EQ	13,218.14	19,000	94,000	94,000	94,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	32,358.33	47,000	825,000	825,000	825,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,579,950.59	2,253,000	4,506,000	4,558,000	4,558,000	52,000
TOTAL CAPITAL ASSETS	1,579,950.59	2,253,000	4,506,000	4,558,000	4,558,000	52,000
GROSS TOTAL	\$ 360,697,081.79	\$ 375,721,000	\$ 437,308,000	\$ 468,888,000	\$ 467,336,000	\$ 30,028,000
INTRAFUND TRANSFERS	(13,768,212.26)	(13,642,000)	(12,952,000)	(13,899,000)	(13,647,000)	(695,000)
NET TOTAL	\$ 346,928,869.53	\$ 362,079,000	\$ 424,356,000	\$ 454,989,000	\$ 453,689,000	\$ 29,333,000
NET COUNTY COST	\$ 111,698,612.89	\$ 136,369,000	\$ 137,609,000	\$ 144,275,000	\$ 140,004,000	\$ 2,395,000
BUDGETED POSITIONS	3,022.0	3,059.0	3,059.0	3,094.0	3,076.0	17.0

Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 65,907,939.00	\$ 67,443,000	\$ 71,264,000	\$ 71,429,000	\$ 71,429,000	\$ 165,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 16,968,526.24	\$ 17,507,000	\$ 18,563,000	\$ 19,126,000	\$ 19,111,000	\$ 548,000
SERVICES & SUPPLIES	70,432,578.42	72,397,000	75,158,000	74,320,000	73,746,000	(1,412,000)
OTHER CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	12,000	16,000	16,000	16,000	0
GROSS TOTAL	\$ 87,401,104.66	\$ 89,921,000	\$ 93,742,000	\$ 93,467,000	\$ 92,878,000	\$ (864,000)
INTRAFUND TRANSFERS	(3,420,480.27)	(4,940,000)	(4,940,000)	(4,360,000)	(3,835,000)	1,105,000
NET TOTAL	\$ 83,980,624.39	\$ 84,981,000	\$ 88,802,000	\$ 89,107,000	\$ 89,043,000	\$ 241,000
NET COUNTY COST	\$ 18,072,685.39	\$ 17,538,000	\$ 17,538,000	\$ 17,678,000	\$ 17,614,000	\$ 76,000
 BUDGETED POSITIONS	 228.0	 228.0	 228.0	 228.0	 228.0	 0.0

FUND GENERAL FUND

The mission of the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs is to prevent and control the spread of HIV and STD through epidemiological surveillance, implementation of evidence-based programs, coordination of prevention, care, and treatment services, and the creation of policies that promote health.

The 2013-14 Recommended Budget reflects:

- Additional State funding to support the identification, testing, and treatment of individuals living with HIV/AIDS.
- An increase in intrafund transfer from the Executive Officer, Clerk of the Board to support housing assistance and supportive services for individuals living with HIV/AIDS.
- A net decrease in federal funding to support viral hepatitis surveillance and prevention services, partially offset with additional federal funding to support behavioral health services for individuals living with HIV/AIDS.

FUNCTION HEALTH AND SANITATION

ACTIVITY HEALTH

- Reversal of prior-year carryover funding supporting methamphetamine treatment and STD services.
- Deletion of one-time discretionary funding to support methamphetamine treatment services.
- Board-approved increases primarily in health insurance subsidies.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 105,989.00	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 0
FEDERAL - OTHER	65,037,024.66	66,480,000	70,301,000	70,205,000	70,205,000	(96,000)
MISCELLANEOUS	59,291.19	0	0	0	0	0
STATE - OTHER	705,634.15	858,000	858,000	1,119,000	1,119,000	261,000
TOTAL REVENUE	\$ 65,907,939.00	\$ 67,443,000	\$ 71,264,000	\$ 71,429,000	\$ 71,429,000	\$ 165,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 11,069,800.07	\$ 11,300,000	\$ 11,867,000	\$ 11,867,000	\$ 11,867,000	\$ 0
CAFETERIA PLAN BENEFITS	2,004,397.30	2,152,000	2,426,000	2,502,000	2,502,000	76,000
DEFERRED COMPENSATION BENEFITS	218,902.60	345,000	342,000	342,000	342,000	0
EMPLOYEE GROUP INS - E/B	655,063.49	591,000	550,000	649,000	634,000	84,000
OTHER EMPLOYEE BENEFITS	12,533.87	12,000	20,000	20,000	20,000	0
RETIREMENT - EMP BENEFITS	2,567,417.10	2,657,000	2,908,000	3,215,000	3,215,000	307,000
WORKERS' COMPENSATION	440,411.81	450,000	450,000	531,000	531,000	81,000
TOTAL S & E B	16,968,526.24	17,507,000	18,563,000	19,126,000	19,111,000	548,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,741,349.69	1,759,000	2,130,000	2,130,000	2,130,000	0
COMMUNICATIONS	3,093.69	4,000	26,000	26,000	26,000	0
COMPUTING-MAINFRAME	0.00	0	4,000	4,000	4,000	0
COMPUTING-PERSONAL	241,832.24	200,000	305,000	287,000	287,000	(18,000)
CONTRACTED PROGRAM SERVICES	64,513,104.04	66,089,000	67,563,000	66,911,000	66,337,000	(1,226,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	121,000	121,000	121,000	0
INSURANCE	2,560.00	3,000	7,000	7,000	7,000	0
MAINTENANCE - BUILDINGS & IMPRV	7,046.23	7,000	36,000	36,000	36,000	0
MEDICAL DENTAL & LAB SUPPLIES	834,490.60	1,104,000	1,474,000	1,474,000	1,474,000	0
MEMBERSHIPS	0.00	20,000	20,000	20,000	20,000	0
MISCELLANEOUS EXPENSE	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	27,709.46	28,000	247,000	245,000	245,000	(2,000)
PROFESSIONAL SERVICES	570,295.81	570,000	628,000	628,000	628,000	0
RENTS & LEASES - BLDG & IMPRV	1,339,097.78	1,400,000	1,801,000	1,629,000	1,629,000	(172,000)
RENTS & LEASES - EQUIPMENT	37,215.75	41,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	814,148.00	814,000	216,000	216,000	216,000	0
TECHNICAL SERVICES	7,703.35	8,000	87,000	87,000	87,000	0
TELECOMMUNICATIONS	124,237.71	124,000	197,000	197,000	197,000	0
TRAINING	65,664.32	86,000	86,000	86,000	86,000	0
TRANSPORTATION AND TRAVEL	102,629.75	139,000	160,000	166,000	166,000	6,000
UTILITIES	400.00	1,000	2,000	2,000	2,000	0
TOTAL S & S	70,432,578.42	72,397,000	75,158,000	74,320,000	73,746,000	(1,412,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	12,000	16,000	16,000	16,000	0

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	0.00	12,000	16,000	16,000	16,000	0
GROSS TOTAL	\$ 87,401,104.66	\$ 89,921,000	\$ 93,742,000	\$ 93,467,000	\$ 92,878,000	\$ (864,000)
INTRAFUND TRANSFERS	(3,420,480.27)	(4,940,000)	(4,940,000)	(4,360,000)	(3,835,000)	1,105,000
NET TOTAL	\$ 83,980,624.39	\$ 84,981,000	\$ 88,802,000	\$ 89,107,000	\$ 89,043,000	\$ 241,000
NET COUNTY COST	\$ 18,072,685.39	\$ 17,538,000	\$ 17,538,000	\$ 17,678,000	\$ 17,614,000	\$ 76,000
BUDGETED POSITIONS	228.0	228.0	228.0	228.0	228.0	0.0

Antelope Valley Rehabilitation Center Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 471,095.87	\$ 471,000	\$ 2,063,000	\$ 2,063,000	\$ 2,063,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 6,182,875.83	\$ 6,192,000	\$ 7,986,000	\$ 8,342,000	\$ 8,251,000	\$ 265,000
SERVICES & SUPPLIES	6,218,477.24	6,005,000	5,970,000	6,054,000	5,847,000	(123,000)
OTHER CHARGES	0.00	0	15,000	10,000	10,000	(5,000)
CAPITAL ASSETS - EQUIPMENT	24,163.16	120,000	25,000	25,000	25,000	0
GROSS TOTAL	\$ 12,425,516.23	\$ 12,317,000	\$ 13,996,000	\$ 14,431,000	\$ 14,133,000	\$ 137,000
INTRAFUND TRANSFERS	(8,300,000.88)	(10,037,000)	(10,124,000)	(9,069,000)	(9,069,000)	1,055,000
NET TOTAL	\$ 4,125,515.35	\$ 2,280,000	\$ 3,872,000	\$ 5,362,000	\$ 5,064,000	\$ 1,192,000
NET COUNTY COST	\$ 3,654,419.48	\$ 1,809,000	\$ 1,809,000	\$ 3,299,000	\$ 3,001,000	\$ 1,192,000
 BUDGETED POSITIONS	 102.0	 103.0	 103.0	 105.0	 105.0	 2.0

FUND
GENERAL FUND**FUNCTION**
HEALTH AND SANITATION**ACTIVITY**
HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRC) is to strive to be a leader in providing specialized integrated substance use disorder treatment by creating a safe, nurturing, trusting environment that promotes wellness and facilitates the client's self discovery of life goals. The AVRC provide residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.

The 2013-14 Recommended Budget reflects:

- The addition of 2.0 positions offset by a decrease in Department of Health Services-funded services and supplies to support efforts to transfer patients from the emergency room to residential treatment for substance use disorders.

- An increase in intrafund transfer from the Substance Abuse Prevention and Control budget to support operational costs that represent a component of the Department's FY 2013-14 one-time balancing plan solutions.
- Board-approved changes primarily in health insurance subsidies.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected decrease in unemployment insurance cost based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	\$ (618.40)	\$ 0	\$ 0	\$ 0	\$ 0	0
INSTITUTIONAL CARE & SERVICES	469,227.13	468,000	2,046,000	2,046,000	2,046,000	0
INTEREST	0.24	0	0	0	0	0
MISCELLANEOUS	229.77	3,000	17,000	17,000	17,000	0
OTHER SALES	78.80	0	0	0	0	0
SALE OF CAPITAL ASSETS	2,178.33	0	0	0	0	0
TOTAL REVENUE	\$ 471,095.87	\$ 471,000	\$ 2,063,000	\$ 2,063,000	\$ 2,063,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 3,750,937.45	\$ 3,720,000	\$ 5,195,000	\$ 5,278,000	\$ 5,195,000	\$ 0
CAFETERIA PLAN BENEFITS	908,864.65	913,000	979,000	1,109,000	1,109,000	130,000
DEFERRED COMPENSATION BENEFITS	47,673.28	98,000	117,000	117,000	117,000	0
EMPLOYEE GROUP INS - E/B	224,219.40	219,000	315,000	313,000	305,000	(10,000)
OTHER EMPLOYEE BENEFITS	6,970.00	7,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	958,673.54	959,000	1,082,000	1,181,000	1,181,000	99,000
WORKERS' COMPENSATION	285,537.51	276,000	291,000	337,000	337,000	46,000
TOTAL S & E B	6,182,875.83	6,192,000	7,986,000	8,342,000	8,251,000	265,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	168,569.24	167,000	167,000	167,000	167,000	0
CLOTHING & PERSONAL SUPPLIES	21,158.51	20,000	20,000	20,000	20,000	0
COMMUNICATIONS	22,810.50	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	63.00	0	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	5,000	5,000	5,000	0
COMPUTING-PERSONAL	0.00	0	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,458,000.00	1,458,000	1,458,000	1,458,000	1,458,000	0
FOOD	658,676.44	659,000	869,000	869,000	662,000	(207,000)
HOUSEHOLD EXPENSE	140,598.04	200,000	326,000	166,000	166,000	(160,000)
INSURANCE	1,356.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,552,930.37	1,324,000	1,022,000	1,062,000	1,062,000	40,000
MAINTENANCE - EQUIPMENT	137,487.82	169,000	169,000	169,000	169,000	0
MEDICAL DENTAL & LAB SUPPLIES	8,174.14	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	60.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	44,239.21	42,000	72,000	49,000	49,000	(23,000)
OFFICE EXPENSE	74,232.71	59,000	94,000	99,000	99,000	5,000
PROFESSIONAL SERVICES	2,487.50	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,110.00	5,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	57,504.85	25,000	25,000	25,000	25,000	0
SMALL TOOLS & MINOR EQUIPMENT	491.51	10,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	97,623.41	65,000	65,000	65,000	65,000	0
TECHNICAL SERVICES	1,232,340.39	1,233,000	951,000	1,158,000	1,158,000	207,000
TELECOMMUNICATIONS	119,401.33	105,000	80,000	80,000	80,000	0
TRAINING	22,662.23	24,000	24,000	39,000	39,000	15,000
TRANSPORTATION AND TRAVEL	99,232.37	112,000	128,000	128,000	128,000	0
UTILITIES	294,267.67	295,000	445,000	445,000	445,000	0

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	6,218,477.24	6,005,000	5,970,000	6,054,000	5,847,000	(123,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	15,000	10,000	10,000	(5,000)
TOTAL OTH CHARGES	0.00	0	15,000	10,000	10,000	(5,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	24,163.16	120,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	24,163.16	120,000	25,000	25,000	25,000	0
GROSS TOTAL	\$ 12,425,516.23	\$ 12,317,000	\$ 13,996,000	\$ 14,431,000	\$ 14,133,000	\$ 137,000
INTRAFUND TRANSFERS	(8,300,000.88)	(10,037,000)	(10,124,000)	(9,069,000)	(9,069,000)	1,055,000
NET TOTAL	\$ 4,125,515.35	\$ 2,280,000	\$ 3,872,000	\$ 5,362,000	\$ 5,064,000	\$ 1,192,000
NET COUNTY COST	\$ 3,654,419.48	\$ 1,809,000	\$ 1,809,000	\$ 3,299,000	\$ 3,001,000	\$ 1,192,000
BUDGETED POSITIONS	102.0	103.0	103.0	105.0	105.0	2.0

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 59,257,175.13	\$ 73,975,000	\$ 81,028,000	\$ 83,502,000	\$ 83,501,000	\$ 2,473,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 74,563,747.45	\$ 76,144,000	\$ 81,761,000	\$ 83,665,000	\$ 83,656,000	\$ 1,895,000
SERVICES & SUPPLIES	7,532,875.72	8,268,000	9,354,000	9,389,000	9,389,000	35,000
OTHER CHARGES	7,418,728.43	6,454,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS - EQUIPMENT	99,392.10	50,000	100,000	100,000	100,000	0
GROSS TOTAL	\$ 89,614,743.70	\$ 90,916,000	\$ 100,799,000	\$ 102,738,000	\$ 102,729,000	\$ 1,930,000
INTRAFUND TRANSFERS	0.00	0	0	(200,000)	(200,000)	(200,000)
NET TOTAL	\$ 89,614,743.70	\$ 90,916,000	\$ 100,799,000	\$ 102,538,000	\$ 102,529,000	\$ 1,730,000
NET COUNTY COST	\$ 30,357,568.57	\$ 16,941,000	\$ 19,771,000	\$ 19,036,000	\$ 19,028,000	\$ (743,000)
BUDGETED POSITIONS	806.0	807.0	807.0	809.0	809.0	2.0

FUND
GENERAL FUND**FUNCTION**
HEALTH AND SANITATION**ACTIVITY**
CALIFORNIA CHILDRENS SERVICES

The mission of the Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, their overall development, and their well-being.

The 2013-14 Recommended Budget reflects:

- The addition of 1.0 Physician Specialist position fully funded by the Department of Mental Health for the California Children's Services program.
- The addition of 1.0 Intermediate Typist Clerk position fully funded by State revenue for the Health Care Program for Children in Foster Care.

- An increase in revenue to fund operating costs that represents a component of the Department's FY 2013-14 one-time balancing plan solutions.
- Board-approved increases primarily in health insurance subsidies.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected decrease in unemployment insurance cost based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SERVICES	\$ 36,606,052.94	\$ 38,399,000	\$ 47,428,000	\$ 49,147,000	\$ 49,147,000	\$ 1,719,000
MISCELLANEOUS	49,667.35	50,000	30,000	30,000	30,000	0
STATE - 1991 REALIGNMENT REVENUE	0.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - OTHER	22,601,454.84	25,526,000	23,570,000	24,325,000	24,324,000	754,000
TOTAL REVENUE	\$ 59,257,175.13	\$ 73,975,000	\$ 81,028,000	\$ 83,502,000	\$ 83,501,000	\$ 2,473,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 51,480,770.77	\$ 52,040,000	\$ 55,396,000	\$ 55,584,000	\$ 55,584,000	\$ 188,000
CAFETERIA PLAN BENEFITS	8,421,372.98	8,533,000	9,091,000	9,330,000	9,330,000	239,000
DEFERRED COMPENSATION BENEFITS	813,616.47	1,620,000	2,077,000	2,088,000	2,088,000	11,000
EMPLOYEE GROUP INS - E/B	1,064,346.16	1,004,000	779,000	844,000	835,000	56,000
OTHER EMPLOYEE BENEFITS	49,651.00	51,000	0	0	0	0
RETIREMENT - EMP BENEFITS	11,579,926.75	11,747,000	13,269,000	14,506,000	14,506,000	1,237,000
WORKERS' COMPENSATION	1,154,063.32	1,149,000	1,149,000	1,313,000	1,313,000	164,000
TOTAL S & E B	74,563,747.45	76,144,000	81,761,000	83,665,000	83,656,000	1,895,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,201,888.94	2,205,000	2,346,000	2,345,000	2,345,000	(1,000)
COMMUNICATIONS	165,243.16	166,000	166,000	166,000	166,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	326,631.00	474,000	157,000	323,000	323,000	166,000
COMPUTING-PERSONAL	244,780.26	306,000	298,000	303,000	303,000	5,000
INFORMATION TECHNOLOGY SERVICES	7,294.00	130,000	42,000	42,000	42,000	0
INSURANCE	13,866.50	14,000	59,000	81,000	81,000	22,000
JURY & WITNESS EXPENSE	124.58	2,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	22,851.00	24,000	41,000	41,000	41,000	0
MAINTENANCE - EQUIPMENT	115,035.90	117,000	138,000	120,000	120,000	(18,000)
MEDICAL DENTAL & LAB SUPPLIES	36,807.95	37,000	42,000	43,000	43,000	1,000
MISCELLANEOUS EXPENSE	5,904.66	6,000	10,000	6,000	6,000	(4,000)
OFFICE EXPENSE	489,935.88	608,000	982,000	842,000	842,000	(140,000)
PROFESSIONAL SERVICES	11,908.72	12,000	24,000	24,000	24,000	0
RENTS & LEASES - BLDG & IMPRV	2,925,263.74	3,200,000	3,966,000	3,966,000	3,966,000	0
TECHNICAL SERVICES	201,175.68	196,000	220,000	220,000	220,000	0
TELECOMMUNICATIONS	591,961.11	585,000	645,000	649,000	649,000	4,000
TRAINING	6,905.54	7,000	26,000	26,000	26,000	0
TRANSPORTATION AND TRAVEL	165,297.10	179,000	182,000	182,000	182,000	0
TOTAL S & S	7,532,875.72	8,268,000	9,354,000	9,389,000	9,389,000	35,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	9,814.50	10,000	17,000	29,000	29,000	12,000
RET-OTHER LONG TERM DEBT	43,079.82	93,000	87,000	87,000	87,000	0
SUPPORT & CARE OF PERSONS	7,365,834.11	6,351,000	9,479,000	9,467,000	9,467,000	(12,000)
TAXES & ASSESSMENTS	0.00	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	7,418,728.43	6,454,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	92,218.52	50,000	0	0	0	0

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OFFICE FURNITURE, FIXTURES & EQ	7,173.58	0	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	99,392.10	50,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	99,392.10	50,000	100,000	100,000	100,000	0
GROSS TOTAL	\$ 89,614,743.70	\$ 90,916,000	\$ 100,799,000	\$ 102,738,000	\$ 102,729,000	\$ 1,930,000
INTRAFUND TRANSFERS	0.00	0	0	(200,000)	(200,000)	(200,000)
NET TOTAL	\$ 89,614,743.70	\$ 90,916,000	\$ 100,799,000	\$ 102,538,000	\$ 102,529,000	\$ 1,730,000
NET COUNTY COST	\$ 30,357,568.57	\$ 16,941,000	\$ 19,771,000	\$ 19,036,000	\$ 19,028,000	\$ (743,000)
BUDGETED POSITIONS	806.0	807.0	807.0	809.0	809.0	2.0

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 178,273,643.63	\$ 192,295,000	\$ 210,284,000	\$ 226,493,000	\$ 210,679,000	\$ 395,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 18,199,485.98	\$ 18,910,000	\$ 21,772,000	\$ 22,283,000	\$ 22,283,000	\$ 511,000
SERVICES & SUPPLIES	202,411,277.73	211,415,000	226,599,000	236,293,000	219,940,000	(6,659,000)
OTHER CHARGES	99,451.75	7,000	17,000	18,000	18,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	47,000	60,000	60,000	60,000	0
GROSS TOTAL	\$ 220,710,215.46	\$ 230,379,000	\$ 248,448,000	\$ 258,654,000	\$ 242,301,000	\$ (6,147,000)
INTRAFUND TRANSFERS	(28,751,930.54)	(33,796,000)	(33,876,000)	(29,793,000)	(28,650,000)	5,226,000
NET TOTAL	\$ 191,958,284.92	\$ 196,583,000	\$ 214,572,000	\$ 228,861,000	\$ 213,651,000	\$ (921,000)
NET COUNTY COST	\$ 13,684,641.29	\$ 4,288,000	\$ 4,288,000	\$ 2,368,000	\$ 2,972,000	\$ (1,316,000)
 BUDGETED POSITIONS	 229.0	 265.0	 265.0	 265.0	 265.0	 0.0

FUND
GENERAL FUND**FUNCTION**
HEALTH AND SANITATION**ACTIVITY**
HEALTH

The mission of the Substance Abuse Prevention and Control (SAPC) is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

The 2013-14 Recommended Budget reflects:

- A reduction in time-limited funding and associated intrafund transfer from the: 1) Countywide Criminal Justice Coordination Committee for the Women's Re-entry Court program; 2) Probation Department for services to youth under the Title IV-E program; 3) Department of Mental Health for co-occurring disorder services under the Mental Health Services Act-Prevention and Early Intervention program; and 4) Department of Children and Family Services for services under the Promoting Safe and Stable Families program.
- A reduction in services and supplies and a corresponding reduction NCC that represent a component of the Department's FY 2013-14 one-time balancing plan solutions.
- Reversal of prior-year carryover funding and the partial deletion of one-time funding supporting methamphetamine treatment services.

- A net increase in revenue based on historical collection experience associated with Special Revenue Funds; and a projected decrease in Miscellaneous Revenue.
- A decrease in revenue due to the reduction in the annual federal funding allocation for a variety of alcohol and other drug treatment services.
- Board-approved increases primarily in health insurance subsidies.
- Changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects projected decreases in disability and unemployment insurance costs based on historical experience.
- An increase in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A projected increase in retiree health insurance premiums.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
DRUG MEDI-CAL - STATE REALIGNMENT	\$ 56,515,950.26	\$ 56,608,000	\$ 0	\$ 56,608,000	\$ 0	\$ 0
FEDERAL - OTHER	63,036,899.00	61,852,000	69,259,000	69,012,000	69,012,000	(247,000)
INSTITUTIONAL CARE & SERVICES	37,139,646.57	45,721,000	108,598,000	56,608,000	108,598,000	0
MISCELLANEOUS	176,992.60	302,000	302,000	201,000	201,000	(101,000)
OTHER GOVERNMENTAL AGENCIES	1,454,402.59	4,421,000	5,000,000	5,000,000	5,000,000	0
STATE - 2011 REALIGNMENT REVENUE	14,717,763.00	17,756,000	8,411,000	32,619,000	21,425,000	13,014,000
STATE - OTHER	882,706.61	1,506,000	14,585,000	1,585,000	1,585,000	(13,000,000)
TRANSFERS IN	4,349,283.00	4,129,000	4,129,000	4,860,000	4,858,000	729,000
TOTAL REVENUE	\$ 178,273,643.63	\$ 192,295,000	\$ 210,284,000	\$ 226,493,000	\$ 210,679,000	\$ 395,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 12,088,552.87	\$ 12,957,000	\$ 14,767,000	\$ 14,786,000	\$ 14,786,000	\$ 19,000
CAFETERIA PLAN BENEFITS	2,264,827.10	2,550,000	2,608,000	2,616,000	2,616,000	8,000
DEFERRED COMPENSATION BENEFITS	321,995.28	490,000	538,000	538,000	538,000	0
EMPLOYEE GROUP INS - E/B	578,347.23	524,000	515,000	612,000	612,000	97,000
OTHER EMPLOYEE BENEFITS	20,897.00	22,000	17,000	17,000	17,000	0
RETIREMENT - EMP BENEFITS	2,785,748.71	2,216,000	3,165,000	3,537,000	3,537,000	372,000
WORKERS' COMPENSATION	139,117.79	151,000	162,000	177,000	177,000	15,000
TOTAL S & E B	18,199,485.98	18,910,000	21,772,000	22,283,000	22,283,000	511,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,284,134.15	2,260,000	1,538,000	1,538,000	1,538,000	0
COMMUNICATIONS	5,166.00	5,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	117,919.30	118,000	61,000	61,000	61,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	94,137.00	72,000	150,000	150,000	150,000	0
COMPUTING-PERSONAL	117,229.67	157,000	148,000	168,000	168,000	20,000
CONTRACTED PROGRAM SERVICES	195,216,183.21	204,656,000	220,832,000	230,546,000	214,193,000	(6,639,000)
INFORMATION TECHNOLOGY SERVICES	460,691.00	367,000	334,000	334,000	334,000	0
INSURANCE	2,560.00	3,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	39,621.28	40,000	52,000	52,000	52,000	0
MAINTENANCE - EQUIPMENT	0.00	1,000	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	3,406.00	0	0	0	0	0
MEMBERSHIPS	15,200.00	15,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	4,693.40	5,000	14,000	14,000	14,000	0
OFFICE EXPENSE	265,541.51	254,000	598,000	558,000	558,000	(40,000)
PROFESSIONAL SERVICES	1,992,959.07	1,701,000	1,015,000	1,015,000	1,015,000	0
RENTS & LEASES - BLDG & IMPRV	1,336,425.42	1,336,000	1,364,000	1,364,000	1,364,000	0
RENTS & LEASES - EQUIPMENT	85,375.97	68,000	85,000	85,000	85,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,780.44	4,000	23,000	23,000	23,000	0
TECHNICAL SERVICES	12,413.89	19,000	13,000	13,000	13,000	0
TELECOMMUNICATIONS	212,740.47	195,000	197,000	197,000	197,000	0
TRAINING	24,686.91	23,000	38,000	38,000	38,000	0
TRANSPORTATION AND TRAVEL	111,927.17	112,000	99,000	99,000	99,000	0
UTILITIES	4,485.87	4,000	5,000	5,000	5,000	0
TOTAL S & S	202,411,277.73	211,415,000	226,599,000	236,293,000	219,940,000	(6,659,000)

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	99,451.75	7,000	16,000	17,000	17,000	1,000
TAXES & ASSESSMENTS	0.00	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	99,451.75	7,000	17,000	18,000	18,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	12,000	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	0.00	7,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	28,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	47,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	0.00	47,000	60,000	60,000	60,000	0
GROSS TOTAL	\$ 220,710,215.46	\$ 230,379,000	\$ 248,448,000	\$ 258,654,000	\$ 242,301,000	\$ (6,147,000)
INTRAFUND TRANSFERS	(28,751,930.54)	(33,796,000)	(33,876,000)	(29,793,000)	(28,650,000)	5,226,000
NET TOTAL	\$ 191,958,284.92	\$ 196,583,000	\$ 214,572,000	\$ 228,861,000	\$ 213,651,000	\$ (921,000)
NET COUNTY COST	\$ 13,684,641.29	\$ 4,288,000	\$ 4,288,000	\$ 2,368,000	\$ 2,972,000	\$ (1,316,000)
 BUDGETED POSITIONS	 229.0	 265.0	 265.0	 265.0	 265.0	 0.0

Departmental Program Summary

1. Public Health Programs-Communicable Disease Control and Prevention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	60,903,000	2,555,000	36,729,000	21,619,000	433.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	60,903,000	2,555,000	36,729,000	21,619,000	433.0

Authority: Mandated program – California Health and Safety Code section 120175 and 101030.

The Division of Communicable Disease Control and Prevention works to reduce the risk factors and disease burdens of preventable communicable diseases for all persons and animals in the County. Three of the seven programs that are central to this mission are highlighted below.

The Immunization Program works to improve immunization coverage levels and prevent occurrence of vaccine-preventable diseases throughout the County. Immunization is one of the most efficient and cost-effective ways to keep people healthy by preventing diseases that can cause disability and death. Efforts are targeted primarily toward pediatric and adolescent immunizations, but include activities aimed at improving adult immunization coverage levels as well. Many of the program's activities are directed toward communities with children at high risk of under-immunization. This program also promotes provider use of the regional immunization registry, known as the California Immunization Registry (CAIR), to improve immunization tracking and follow-up.

The mission of the Sexually Transmitted Disease (STD) Program is to prevent and control STD in the County. Program activities include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with a STD.

The mission of the Tuberculosis Control Program is to prevent the transmission of tuberculosis (TB) within the County through early detection of active disease and treatment of latent infection. This program helps ensure that patients with confirmed or suspected TB infection receive appropriate testing and treatment.

**Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP) but are budgeted within Public Health Programs.*

2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	352,450,000	6,319,000	261,310,000	84,821,000	2,261.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	352,450,000	6,319,000	261,310,000	84,821,000	2,261.0

Authority: Non-mandated, discretionary program.

A cluster of Public Health Programs provide services that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

3. Public Health Programs-Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	53,983,000	4,773,000	15,646,000	33,564,000	382.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	53,983,000	4,773,000	15,646,000	33,564,000	382.0

Authority: Non-mandated, discretionary program.

Administration provides administrative support and executive oversight to the operations of the Department, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, and departmental budgeting, accounting, personnel/payroll, procurement, and space/facility management.

4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	242,301,000	28,650,000	210,679,000	2,972,000	265.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	242,301,000	28,650,000	210,679,000	2,972,000	265.0

Authority: Non-mandated, discretionary program.

SAPC administers the County's alcohol and drug programs through contracts with over 300 community-based agencies. These agencies provide a wide array of prevention, intervention, treatment and recovery services for County residents.

5. Children's Medical Services (CMS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	102,729,000	200,000	83,501,000	19,028,000	809.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	102,729,000	200,000	83,501,000	19,028,000	809.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority: California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the DPH: CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides children with Medi-Cal (up to age 21) or children without Medi-Cal in low- to moderate-income families (up to age 19) with free immunizations and health check-ups. Families may choose from among CHDP-approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor provider's compliance with program requirements.

CHDP also administers the HPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Department of Children and Family Services and the Probation Department.

6. Division of HIV and STD Programs (DHSP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	92,878,000	3,835,000	71,429,000	17,614,000	228.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	92,878,000	3,835,000	71,429,000	17,614,000	228.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STD in the County.

DHSP is the designated official administrative agency for the DPH to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and Substance Abuse and Mental Health Services Administration (SAMHSA), DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and 10 County entities in an effort to maximize access to HIV services.

**Note: The HIV Epidemiology Program and the STD Program report to DHSP but are budgeted in Public Health Programs.*

7. Antelope Valley Rehabilitation Centers (AVRC)

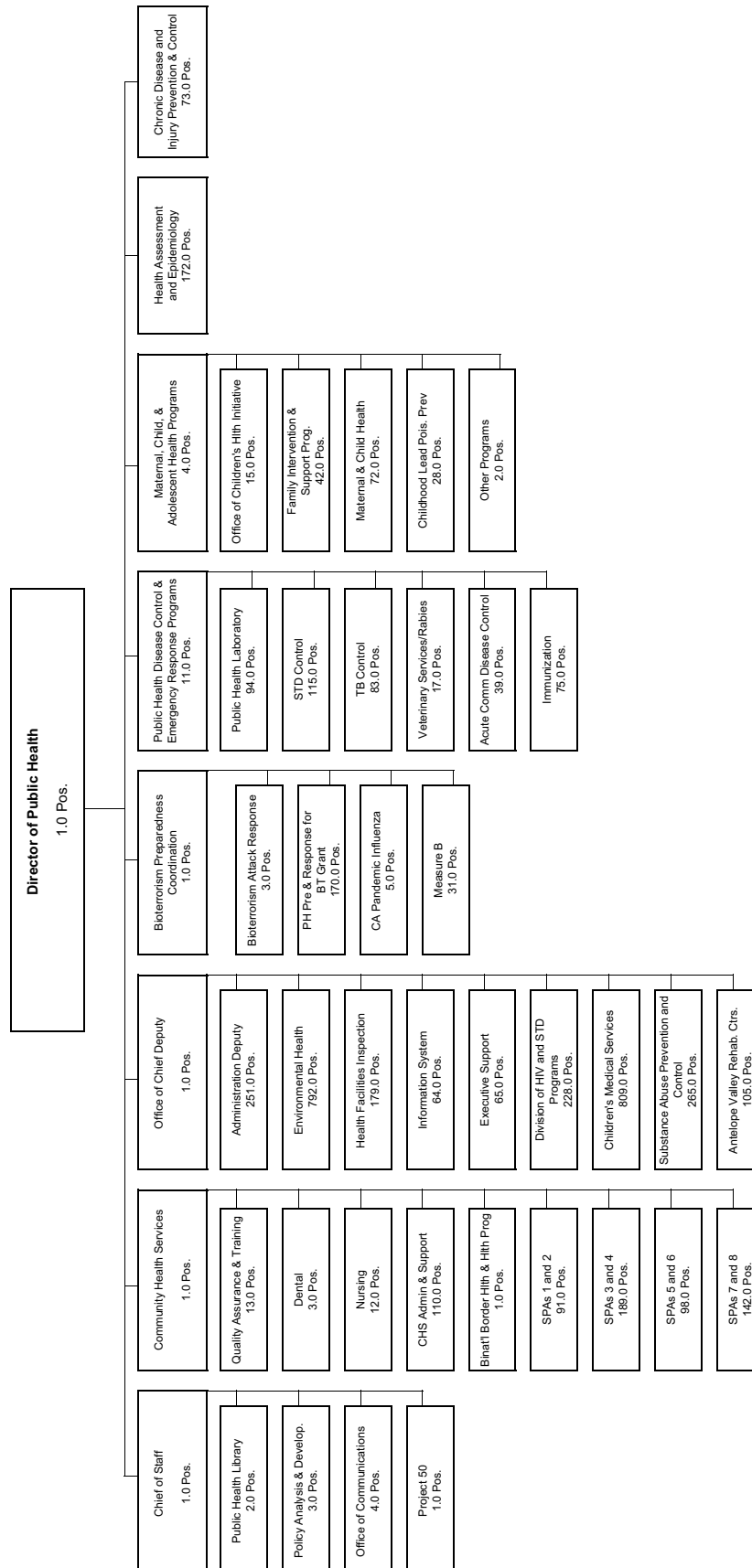
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	14,133,000	9,069,000	2,063,000	3,001,000	105.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	14,133,000	9,069,000	2,063,000	3,001,000	105.0

Authority: Non-mandated, discretionary program.

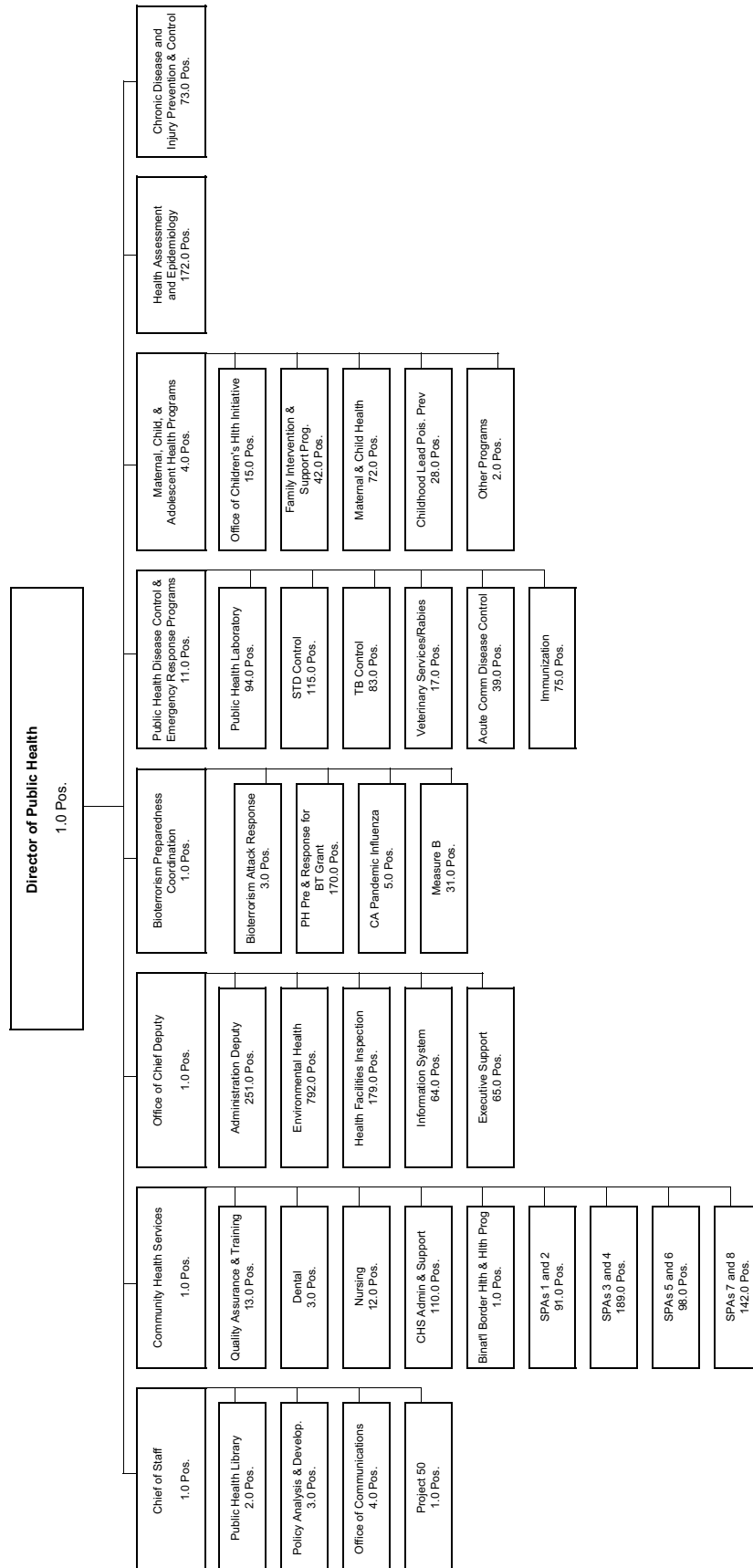
AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	919,377,000	55,401,000	681,357,000	182,619,000	4,483.0

Department of Public Health
Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer
2013-14 Recommended Budget Total Positions: 4,483.0

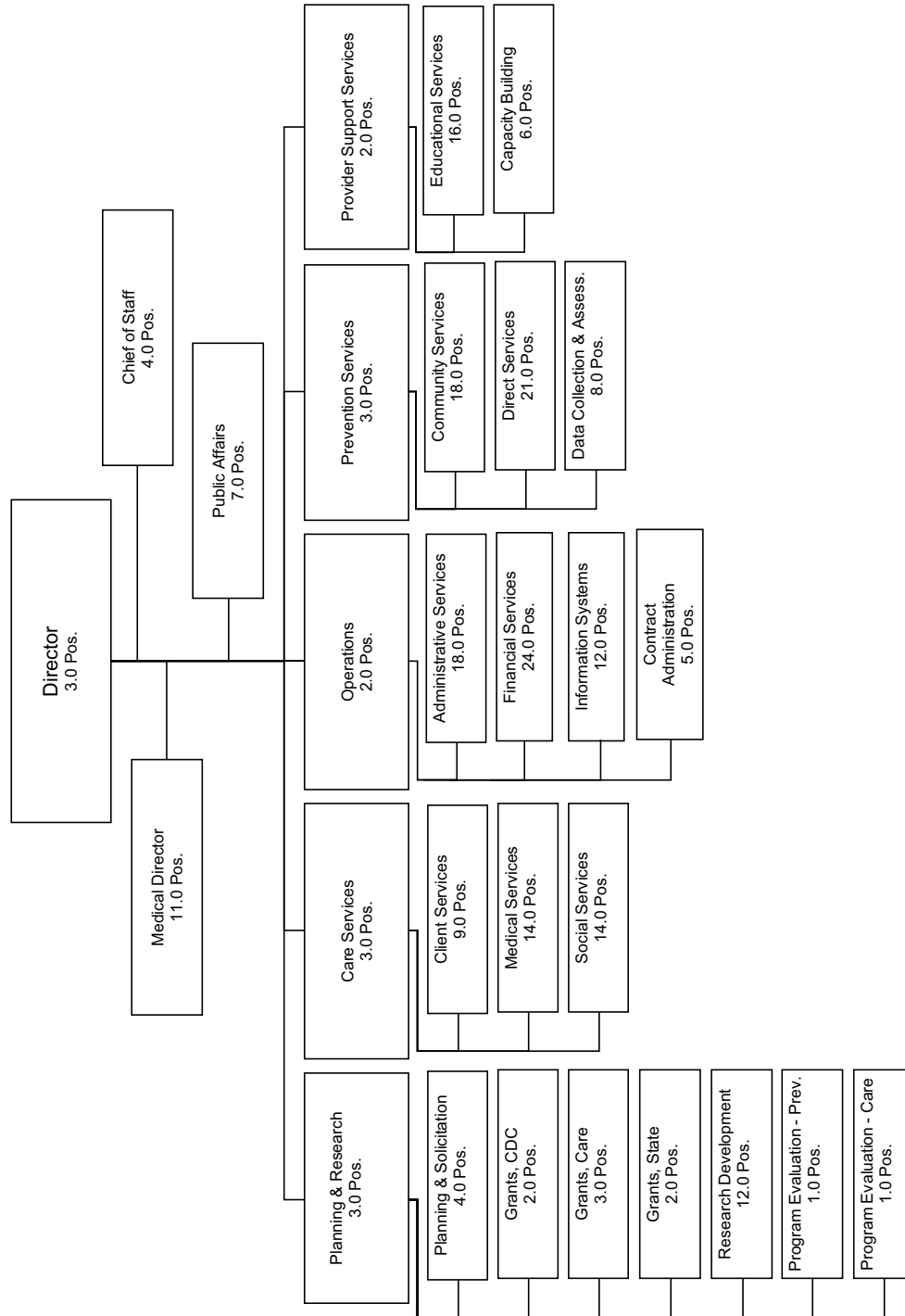


Public Health - Public Health Programs 2013-14 Recommended Budget Total Positions: 3,076.0



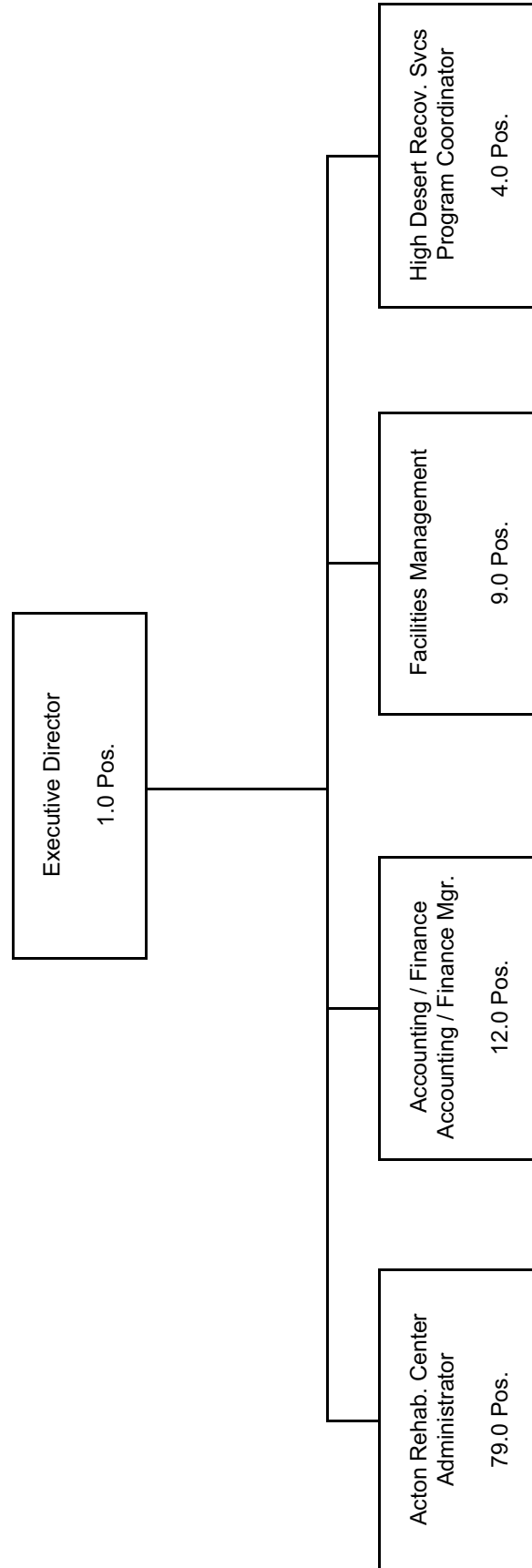
* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

Public Health - Division of HIV and STD Programs
2013-14 Recommended Budget Total Positions: 228.0

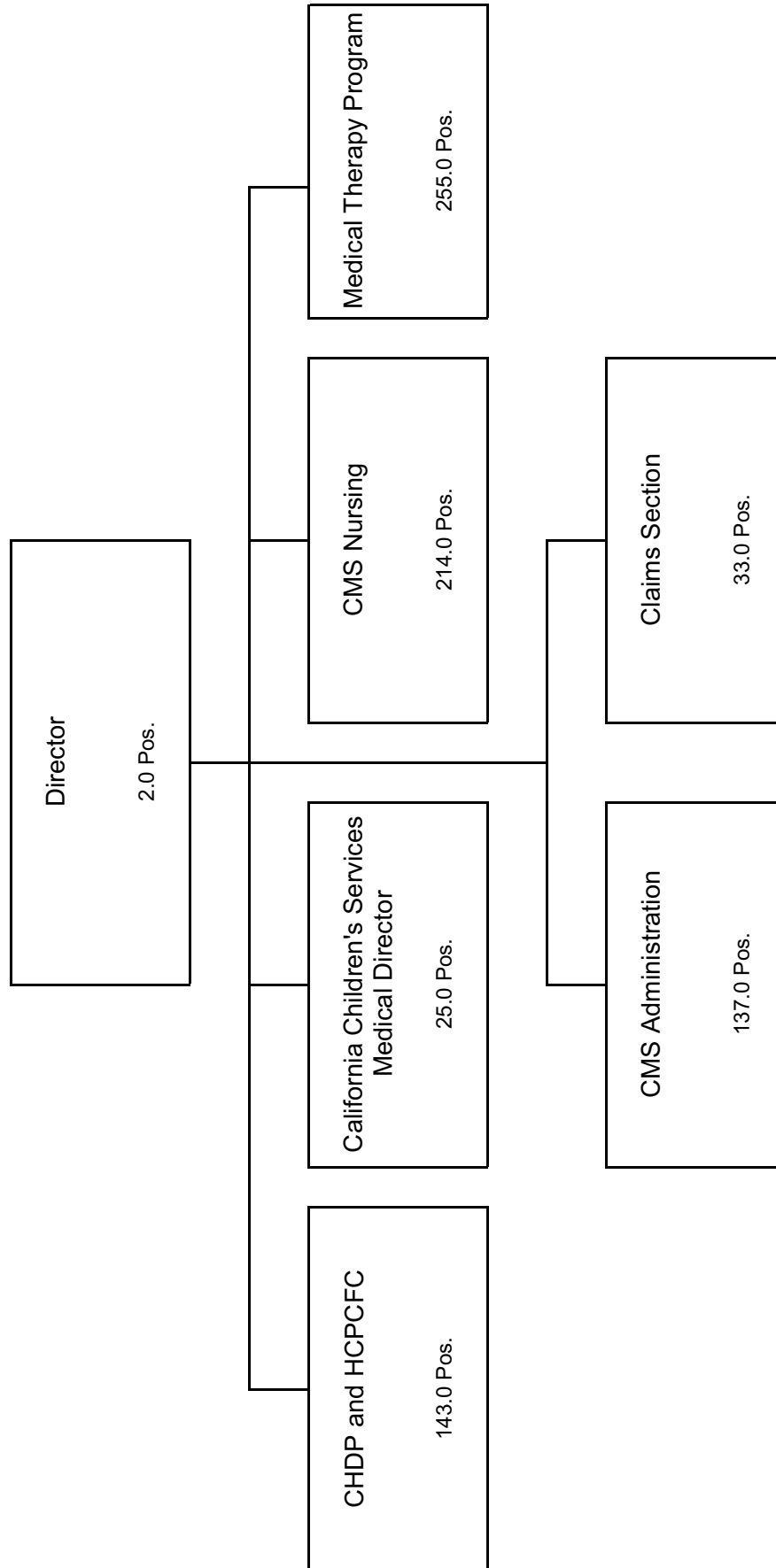


* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

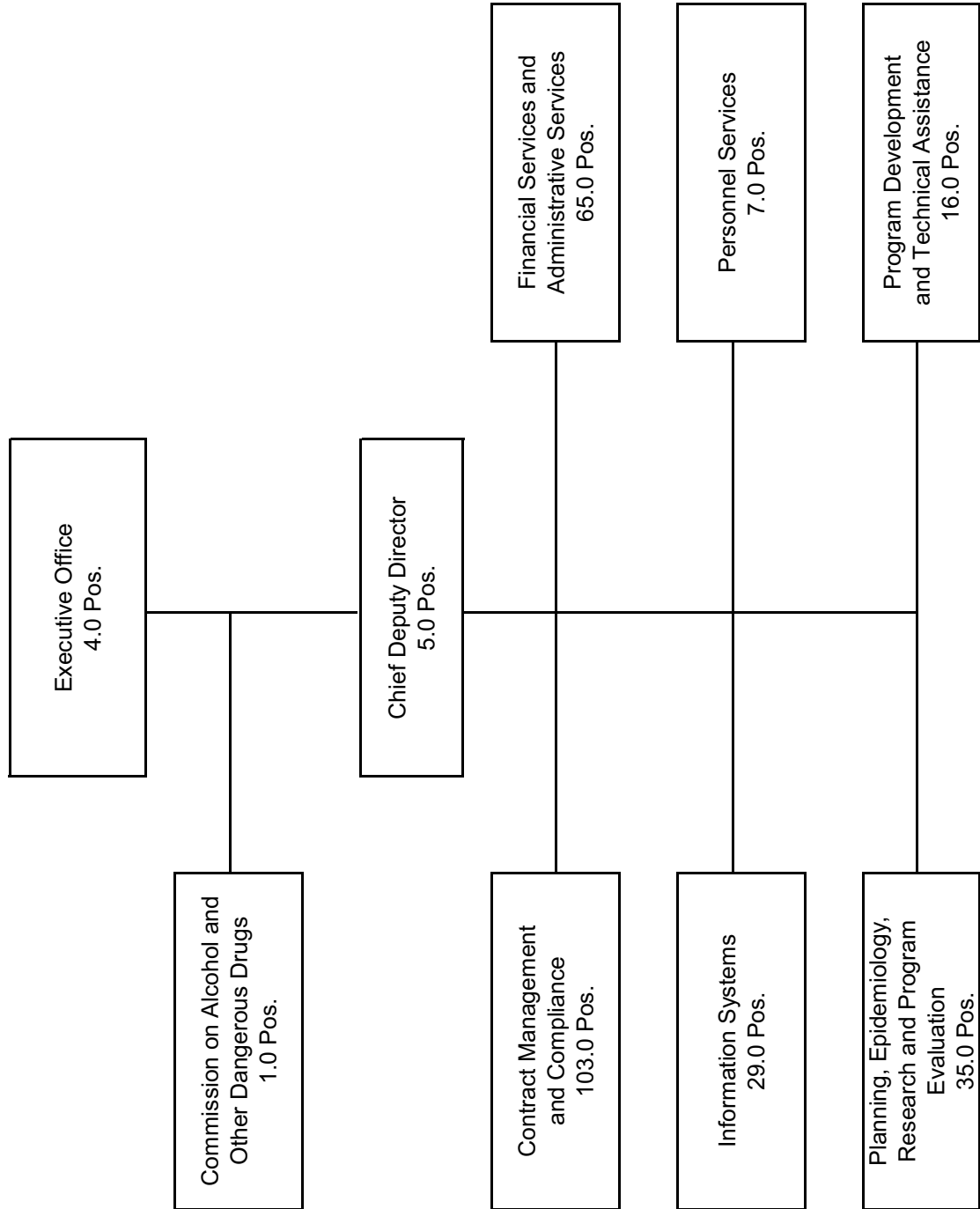
Public Health - Antelope Valley Rehabilitation Centers
2013-14 Recommended Budget Total Positions: 105.0



Public Health - Children's Medical Services
2013-14 Recommended Budget Total Positions: 809.0



Public Health - Substance Abuse Prevention and Control
2013-14 Recommended Budget Total Positions: 265.0



Public Library

Margaret Donnellan Todd, County Librarian

Public Library Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 25,786,000.00	\$ 30,178,000	\$ 30,178,000	\$ 22,012,000	\$ 22,012,000	\$ (8,166,000)
CANCEL OBLIGATED FUND BAL	14,059,727.00	11,184,000	11,184,000	11,867,000	11,867,000	683,000
PROPERTY TAXES	56,619,966.29	57,400,000	57,400,000	58,388,000	58,388,000	988,000
VOTER APPROVED SPECIAL TAXES	11,280,941.78	11,832,000	11,833,000	11,832,000	11,832,000	(1,000)
OTHER REVENUE	58,851,068.35	55,260,000	54,473,000	44,503,000	44,503,000	(9,970,000)
TOTAL FINANCING SOURCES	\$ 166,597,703.42	\$ 165,854,000	\$ 165,068,000	\$ 148,602,000	\$ 148,602,000	\$ (16,466,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 70,790,745.19	\$ 71,647,000	\$ 81,982,000	\$ 83,303,000	\$ 83,303,000	\$ 1,321,000
SERVICES & SUPPLIES	42,363,591.76	57,827,000	68,642,000	48,398,000	48,398,000	(20,244,000)
OTHER CHARGES	319,107.21	428,000	434,000	114,000	114,000	(320,000)
CAPITAL ASSETS - EQUIPMENT	324,648.84	510,000	580,000	600,000	600,000	20,000
OTHER FINANCING USES	6,065,000.00	1,563,000	1,563,000	939,000	939,000	(624,000)
GROSS TOTAL	\$ 119,863,093.00	\$ 131,975,000	\$ 153,201,000	\$ 133,354,000	\$ 133,354,000	\$ (19,847,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 16,557,000.00	\$ 11,867,000	\$ 11,867,000	\$ 15,248,000	\$ 15,248,000	\$ 3,381,000
TOTAL OBLIGATED FUND BAL	\$ 16,557,000.00	\$ 11,867,000	\$ 11,867,000	\$ 15,248,000	\$ 15,248,000	\$ 3,381,000
TOTAL FINANCING USES	\$ 136,420,093.00	\$ 143,842,000	\$ 165,068,000	\$ 148,602,000	\$ 148,602,000	\$ (16,466,000)
BUDGETED POSITIONS						
	1,332.0	1,340.0	1,340.0	1,332.0	1,332.0	(8.0)

FUND
PUBLIC LIBRARYFUNCTION
EDUCATIONACTIVITY
LIBRARY SERVICES**Mission Statement**

To provide our diverse communities with easy access to information and knowledge they need to nurture their cultural exploration and lifelong learning.

anticipated property tax growth rate based on the Assessor's forecast and increases in health care and other employee benefits.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a reduction of \$16.5 million and the deletion of 8.0 budgeted positions. The reduction is primarily attributed to the deletion of one-time funding, a decrease in revenues due to the withdrawal of the City of Hidden Hills from the County Free Library System, and reduced funding as a result of the expiration of various library grants. The Department's budget also reflects a 2.88 percent

Critical/Strategic Planning Initiatives

In FY 2013-14, the Public Library will commence implementation of a new strategic plan. This new vision of the Public Library will create a dynamic and innovative model that sustains the County Library's position as one of the great 21st century public libraries. The Library's renewed vision will focus on becoming a center for learning, culture and civic engagement in our diverse communities. Key values such as community, invention, sustainability, customer service, learning, integrity, and collaboration will be the foundation of

the Library's services. These values coupled with specific goals and objectives will ensure the provision of a wide range of traditional and non-traditional library services and programs

In the coming year, the Library will continue to develop business, operational, and service strategies that include: Lifelong Learning, Digital Library Leadership, Transformation of Library Spaces, Community Engagement and Collaboration, Creativity, Staff Development, and Financial Health.

We will also complete or expand current fiscal year objectives related to self-serve model implementations, eCommerce expansion, eRate certification, and revisions to our planning standards.

Changes From 2012-13 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2012-13 Final Adopted Budget	165,068,000	165,068,000	1,340.0
<i>New/Expanded Programs</i>			
1. Administrative Programs: Reflects the increase of 3.0 positions to address workload increases in the areas of human resources and facility services.	236,000	236,000	3.0
2. Obligated Fund Balance: Reflects a net increase in obligated fund balance for libraries in West Hollywood (\$177,000), Malibu (\$1,327,000), Manhattan Beach (\$2,037,000) and Hermosa Beach (\$23,000); also includes an increase in the designation for Civic Art (\$50,000) and a decrease in the designation for Castaic Library (-\$233,000).	3,381,000	3,381,000	--
3. Mental Health Consumer Project: Reflects grant funding from the Department of Mental Health for the collaborative Consumer/Family Access to Computer Resources Project which will allow consumers greater access to health information as well as acquaint them with the County Library's vast resources.	269,000	269,000	--
<i>Other Changes</i>			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,180,000	1,180,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	826,000	826,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	47,000	47,000	--
4. West Hollywood: Reflects the deletion of 4.0 positions due to the unavailability of increased funding from the City of West Hollywood.	(309,000)	(309,000)	(4.0)
5. Mental Health Grant: Reflects the decrease in services and supplies and deletion of 7.0 grant-funded positions due to the expiration of grant funding from the Department of Mental Health.	(1,300,000)	(1,300,000)	(7.0)
6. Building Maintenance and Security Systems: Reflects expanded services in the areas of building maintenance and security systems as a result of the openings of several new libraries.	314,000	314,000	--
7. Pico Rivera Library: Reflects funding transferred from the Community Development Commission for the purchase of computers at the Pico Rivera Library.	73,000	73,000	--
8. Property Tax Revenue: Reflects the projected increase of property tax revenue.	1,250,000	1,250,000	--
9. Hidden Hill: Reflects a decrease in property tax revenue due to the City of Hidden Hills withdrawal from the County Public library System.	(262,000)	(262,000)	--

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
10. One-time Capital and Board-funded Maintenance Projects: Reflects the deletion of carryover funding for refurbishment projects at the following libraries: Compton (\$31,000), Stevenson Ranch (\$257,000), Gardena (\$33,000), Duarte ADA (\$23,000), 2 nd District Maintenance (\$329,000), Lake Los Angeles (\$221,000), La Crescenta FFE (\$289,000), Headquarters (\$66,000), Castaic (\$5,036,000), Rosemead (\$98,000), West Hollywood (\$29,000), Hermosa Beach (\$888,000), Manhattan Beach (\$1,063,000), Claremont (\$100,000), Lomita (\$30,000), and First District (\$6,556,000).	(15,049,000)	(15,049,000)	--
11. One-Time Measure U Projects: Reflects the deletion of one-time prior-year carryover for the unincorporated area libraries.	(7,138,000)	(7,138,000)	--
12. Other Changes: Reflects miscellaneous changes in services and supplies and various revenue sources.	16,000	16,000	--
Total Changes	(16,466,000)	(16,466,000)	(8.0)
2013-14 Recommended Budget	148,602,000	148,602,000	1,332.0

Unmet Needs

The Department's unmet needs request includes \$6.5 million to address the following critical unmet needs: restoration of the Department's general fund contribution, increases for books and materials, enhanced library service hours, and the augmentation of the facilities maintenance budget.

PUBLIC LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 25,786,000.00	\$ 30,178,000	\$ 30,178,000	\$ 22,012,000	\$ 22,012,000	\$ (8,166,000)
CANCEL OBLIGATED FUND BAL	14,059,727.00	11,184,000	11,184,000	11,867,000	11,867,000	683,000
PROPERTY TAXES	56,619,966.29	57,400,000	57,400,000	58,388,000	58,388,000	988,000
VOTER APPROVAL SPECIAL TAXES	11,280,941.78	11,832,000	11,833,000	11,832,000	11,832,000	(1,000)
CHARGES FOR SERVICES - OTHER	310,672.81	884,000	880,000	898,000	898,000	18,000
COURT FEES & COSTS	50.59	1,000	1,000	1,000	1,000	0
ELECTION SERVICES	181.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	90,033.07	61,000	61,000	0	0	(61,000)
INTEREST	385,738.28	400,000	400,000	400,000	400,000	0
LIBRARY SERVICES	1,986,876.22	2,200,000	2,200,000	1,980,000	1,980,000	(220,000)
MISCELLANEOUS	1,720,314.43	1,509,000	1,018,000	907,000	907,000	(111,000)
OTHER GOVERNMENTAL AGENCIES	1,470,402.36	1,575,000	1,575,000	1,648,000	1,648,000	73,000
OTHER SALES	18,572.91	19,000	3,000	20,000	20,000	17,000
OTHER STATE - IN-LIEU TAXES	1,626.70	0	0	0	0	0
OTHER TAXES	0.00	246,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	540,184.88	0	0	0	0	0
RENTS & CONCESSIONS	14,919.43	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	2,447.57	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	518,430.89	530,000	530,000	530,000	530,000	0
STATE - OTHER	1,326,991.98	377,000	327,000	1,000	1,000	(326,000)
TRANSFERS IN	50,463,625.23	47,429,000	47,449,000	38,089,000	38,089,000	(9,360,000)
TOTAL FINANCING SOURCES	\$ 166,597,703.42	\$ 165,854,000	\$ 165,068,000	\$ 148,602,000	\$ 148,602,000	\$ (16,466,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 47,958,106.94	\$ 47,854,000	\$ 57,408,000	\$ 56,923,000	\$ 56,923,000	\$ (485,000)
CAFETERIA PLAN BENEFITS	6,723,234.10	6,892,000	6,633,000	7,276,000	7,276,000	643,000
DEFERRED COMPENSATION BENEFITS	801,540.16	1,202,000	1,202,000	1,163,000	1,163,000	(39,000)
EMPLOYEE GROUP INS - E/B	5,646,910.80	5,775,000	5,830,000	6,215,000	6,215,000	385,000
OTHER EMPLOYEE BENEFITS	23,504.50	24,000	35,000	35,000	35,000	0
RETIREMENT - EMP BENEFITS	8,788,256.74	9,313,000	10,034,000	10,793,000	10,793,000	759,000
WORKERS' COMPENSATION	849,191.95	587,000	840,000	898,000	898,000	58,000
TOTAL S & E B	70,790,745.19	71,647,000	81,982,000	83,303,000	83,303,000	1,321,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,376,157.28	6,163,000	6,171,000	6,236,000	6,236,000	65,000
CLOTHING & PERSONAL SUPPLIES	12,274.14	0	0	0	0	0
COMMUNICATIONS	109,786.32	145,000	140,000	145,000	145,000	5,000
COMPUTING-MAINFRAME	74,092.77	39,000	117,000	39,000	39,000	(78,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	217,766.00	264,000	272,000	264,000	264,000	(8,000)
COMPUTING-PERSONAL	973,630.44	1,108,000	957,000	1,100,000	1,100,000	143,000
CONTRACTED PROGRAM SERVICES	63.80	0	0	0	0	0
FOOD	5,913.87	0	0	0	0	0
HOUSEHOLD EXPENSE	593,957.55	401,000	392,000	401,000	401,000	9,000

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	411,637.02	1,241,000	1,265,000	1,252,000	1,252,000	(13,000)
INSURANCE	433,287.59	455,000	697,000	769,000	769,000	72,000
MAINTENANCE - BUILDINGS & IMPRV	7,895,673.32	21,169,000	17,294,000	7,290,000	7,290,000	(10,004,000)
MAINTENANCE - EQUIPMENT	396,836.08	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	12,573.23	0	0	0	0	0
MEMBERSHIPS	80,295.00	90,000	110,000	90,000	90,000	(20,000)
MISCELLANEOUS EXPENSE	51,293.41	23,000	22,000	23,000	23,000	1,000
OFFICE EXPENSE	1,737,821.53	1,937,000	2,038,000	1,981,000	1,981,000	(57,000)
PROFESSIONAL SERVICES	956,589.93	406,000	556,000	400,000	400,000	(156,000)
RENTS & LEASES - BLDG & IMPRV	1,977,566.17	1,779,000	6,537,000	1,782,000	1,782,000	(4,755,000)
RENTS & LEASES - EQUIPMENT	22,208.54	109,000	109,000	109,000	109,000	0
SMALL TOOLS & MINOR EQUIPMENT	91,410.11	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	11,805,752.90	13,945,000	21,792,000	18,007,000	18,007,000	(3,785,000)
TECHNICAL SERVICES	1,137,769.70	1,191,000	1,165,000	1,146,000	1,146,000	(19,000)
TELECOMMUNICATIONS	2,421,008.39	2,698,000	4,116,000	2,698,000	2,698,000	(1,418,000)
TRAINING	96,553.00	164,000	164,000	175,000	175,000	11,000
TRANSPORTATION AND TRAVEL	1,375,491.53	1,376,000	1,406,000	1,379,000	1,379,000	(27,000)
UTILITIES	3,096,182.14	2,824,000	3,022,000	2,812,000	2,812,000	(210,000)
TOTAL S & S	42,363,591.76	57,827,000	68,642,000	48,398,000	48,398,000	(20,244,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	17,892.78	85,000	92,000	95,000	95,000	3,000
RET-OTHER LONG TERM DEBT	299,543.74	338,000	337,000	14,000	14,000	(323,000)
TAXES & ASSESSMENTS	1,670.69	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	319,107.21	428,000	434,000	114,000	114,000	(320,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	243,267.95	360,000	340,000	360,000	360,000	20,000
ELECTRONIC EQUIPMENT	17,394.56	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	50,000	140,000	140,000	140,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	63,986.33	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	324,648.84	510,000	580,000	600,000	600,000	20,000
TOTAL CAPITAL ASSETS	324,648.84	510,000	580,000	600,000	600,000	20,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	6,065,000.00	1,563,000	1,563,000	939,000	939,000	(624,000)
TOTAL OTH FIN USES	6,065,000.00	1,563,000	1,563,000	939,000	939,000	(624,000)
GROSS TOTAL	\$ 119,863,093.00	\$ 131,975,000	\$ 153,201,000	\$ 133,354,000	\$ 133,354,000	\$ (19,847,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 16,557,000.00	\$ 11,867,000	\$ 11,867,000	\$ 15,248,000	\$ 15,248,000	\$ 3,381,000
TOTAL OBLIGATED FUND BAL	\$ 16,557,000.00	\$ 11,867,000	\$ 11,867,000	\$ 15,248,000	\$ 15,248,000	\$ 3,381,000
TOTAL FINANCING USES	\$ 136,420,093.00	\$ 143,842,000	\$ 165,068,000	\$ 148,602,000	\$ 148,602,000	\$ (16,466,000)
BUDGETED POSITIONS	1,332.0	1,340.0	1,340.0	1,332.0	1,332.0	(8.0)

Departmental Program Summary

1. Public Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	65,075,000	65,075,000	1,045.0
<i>Less Administration</i>	--	--	--
Net Program Costs	65,075,000	65,075,000	1,045.0

Authority: Non-mandated discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	14,350,000	14,350,000	86.0
<i>Less Administration</i>	--	--	--
Net Program Costs	14,350,000	14,350,000	86.0

Authority: Non-mandated discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	14,599,000	14,599,000	48.0
<i>Less Administration</i>	--	--	--
Net Program Costs	14,599,000	14,599,000	48.0

Authority: Non-mandated discretionary program.

Provides strategic planning for information systems and the management, operation and support of computer, data network, telecommunications, and wireless systems.

4. Administration

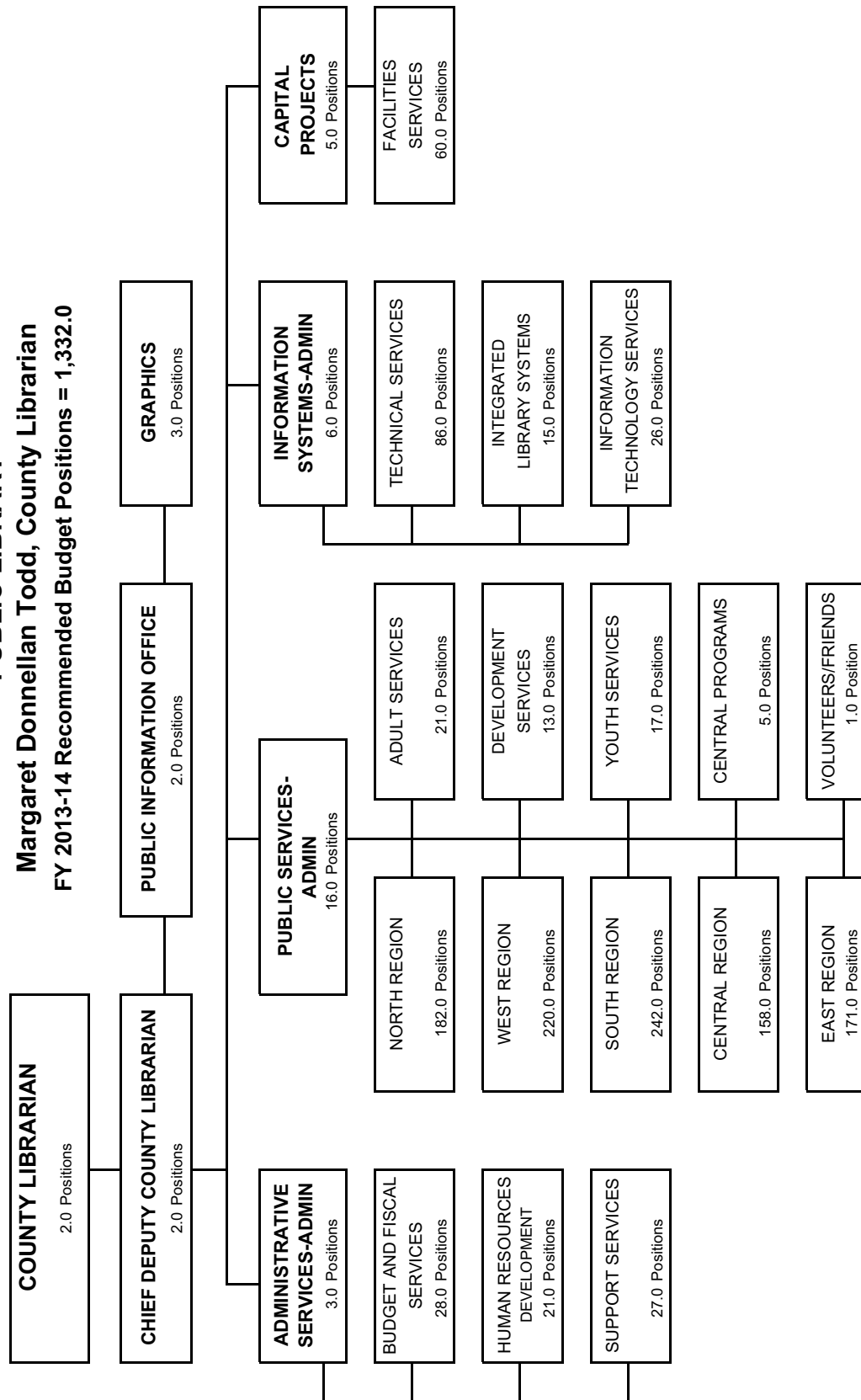
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	54,578,000	54,578,000	153.0
<i>Less Administration</i>	--	--	--
Net Program Costs	54,578,000	54,578,000	153.0

Authority: Non-mandated discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Net Program Costs	148,602,000	148,602,000	1,332.0

PUBLIC LIBRARY
Margaret Donnellan Todd, County Librarian
FY 2013-14 Recommended Budget Positions = 1,332.0



Public Social Services

Sheryl L. Spiller, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$2,871,044,464.86	\$ 3,011,054,000	\$ 3,083,724,000	\$ 3,284,946,000	\$ 3,165,750,000	\$ 82,026,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 969,494,857.25	\$ 1,040,143,000	\$ 1,050,233,000	\$ 1,452,940,000	\$ 1,091,589,000	\$ 41,356,000
SERVICES & SUPPLIES	557,204,385.99	660,330,000	693,533,000	724,706,000	708,267,000	14,734,000
OTHER CHARGES	1,753,557,396.47	1,727,758,000	1,791,890,000	1,803,691,000	1,773,392,000	(18,498,000)
CAPITAL ASSETS - EQUIPMENT	3,000,556.98	3,167,000	2,920,000	3,682,000	3,682,000	762,000
GROSS TOTAL	\$3,283,257,196.69	\$ 3,431,398,000	\$ 3,538,576,000	\$ 3,985,019,000	\$ 3,576,930,000	\$ 38,354,000
INTRAFUND TRANSFERS	(5,296,673.31)	(8,233,000)	(10,539,000)	(7,238,000)	(7,505,000)	3,034,000
NET TOTAL	\$3,277,960,523.38	\$ 3,423,165,000	\$ 3,528,037,000	\$ 3,977,781,000	\$ 3,569,425,000	\$ 41,388,000
NET COUNTY COST	\$ 406,916,058.52	\$ 412,111,000	\$ 444,313,000	\$ 692,835,000	\$ 403,675,000	\$ (40,638,000)
BUDGETED POSITIONS	13,543.0	13,541.0	13,541.0	18,585.0	13,628.0	87.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,380,710,980.46	\$ 1,525,184,000	\$ 1,577,814,000	\$ 1,764,987,000	\$ 1,623,228,000	\$ 45,414,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 969,494,857.25	\$ 1,040,143,000	\$ 1,050,233,000	\$ 1,452,940,000	\$ 1,091,589,000	\$ 41,356,000
SERVICES & SUPPLIES	399,196,546.00	482,036,000	517,680,000	520,224,000	503,785,000	(13,895,000)
OTHER CHARGES	112,275,925.03	117,324,000	127,131,000	142,170,000	142,926,000	15,795,000
CAPITAL ASSETS - EQUIPMENT	3,000,556.98	3,167,000	2,920,000	3,682,000	3,682,000	762,000
GROSS TOTAL	\$1,483,967,885.26	\$ 1,642,670,000	\$ 1,697,964,000	\$ 2,119,016,000	\$ 1,741,982,000	\$ 44,018,000
INTRAFUND TRANSFERS	(1,475,422.89)	(3,771,000)	(5,477,000)	(2,176,000)	(2,443,000)	3,034,000
NET TOTAL	\$1,482,492,462.37	\$ 1,638,899,000	\$ 1,692,487,000	\$ 2,116,840,000	\$ 1,739,539,000	\$ 47,052,000
NET COUNTY COST	\$ 101,781,481.91	\$ 113,715,000	\$ 114,673,000	\$ 351,853,000	\$ 116,311,000	\$ 1,638,000
BUDGETED POSITIONS	13,543.0	13,541.0	13,541.0	18,585.0	13,628.0	87.0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
ADMINISTRATION

Mission Statement

To Enrich Lives Through Effective and Caring Service.

2013-14 Budget Message

The 2013-14 Recommended Budget for the Department of Public Social Services (DPSS) - Administration reflects a \$44.0 million increase in gross appropriation and a \$1.6 million increase in NCC. The NCC increase is primarily due to increases in employee benefits such as retirement and cafeteria plans, in addition to implementation of the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE), required by the Coordinated Care Initiative.

The Recommended Budget reflects a net increase of 87.0 budgeted positions. The cost of adding 47.0 positions to address staffing needs throughout the Department is completely offset by a reduction of 67.0 positions, resulting in a net decrease of 20.0 positions. In addition, the increase of 357.0 positions related to Health Care Reform and Medi-Cal expansion is partially offset by the reduction of 250.0 positions, a net increase of 107.0 positions. Combined, these changes result in a net increase of 87.0 budgeted positions in the Department.

During the past years of economic downturn, the unemployment rate increased steadily, as did the demand for DPSS services. Currently, economic projections are more optimistic, reflecting a slow recovery, and for the first time in years, the caseloads for most of the programs administered by the Department are modestly decreasing. The Department has met high demands for vital services with significantly reduced resources. Despite the harsh budget and economic realities, the Department remains committed to developing efficiencies that allow for the provision of essential services through technology and innovation.

Critical/Strategic Planning Initiatives

The Department is committed to measures that ensure effective and professional service delivery and support the County's goals of Operational Effectiveness, Fiscal Sustainability, and Integrated Services Delivery. The continuing fiscal restraint has made achieving these goals a challenge. DPSS staff continues to perform despite the hardships during these difficult economic times.

The Department continues to drive priorities strategically by building on its 2012-13 DPSS Strategic Plan, "The Leading Edge." The Plan consists of five goals, 25 strategies, and 115 objectives, of which 61 objectives have been completed to date and the remaining objectives are targeted for completion by December 2013. DPSS is in the process of developing the "2014 And Beyond" Strategic Plan which will replace the current plan. In addition, DPSS Total Accountability Total

Success (DPSSSTATS) continues to generate measurable impacts on work performance and management accountability.

The Department's Customer Service Center (CSC) expanded to a third location in Northridge in June 2012 and continues to be an effective service delivery module in enhancing access and improving the timeliness of case actions. The CSC expansion plan will support all 36 line offices throughout the County by August 2013. The CSC provides participants with 24-hours, 7 days a week access to a fully-automated, self-service Interactive Voice Response (IVR) phone system to receive case specific information including benefit amounts, case status, case worker information, sanction information, Quarterly Reporting status, office hours, and locations.

The Outbound Dialing System, implemented in 2010, has significantly enhanced the communication and service to DPSS participants and customers by making reminder telephone calls in ten different threshold languages and enabling the Department to outreach, in the event of a disaster, to the most vulnerable population: the disabled and elderly IHSS consumers. The system received an *LA County STARS!* Award in the category of Service Excellence and Organizational Effectiveness from the Board in November 2010.

The Department developed a Countywide CalFresh Outreach Plan and in collaboration with a network of 30 community partners and other County departments, deployed a variety of strategies to heighten public awareness of the CalFresh Program, formerly known as the Food Stamp Program. This campaign aims to increase access and participation in the CalFresh Program and reduce hunger and food insecurity in these tough economic times. At the May 1, 2012 Board meeting, a proclamation recognizing the "CalFresh Awareness" collaboration was issued and May 2012 was declared CalFresh Awareness Month. The Department received 52,209 CalFresh applications in the month of April 2012 and 59,600 CalFresh applications in May 2012, an increase of 7,391 applications.

The General Relief (GR) Restructuring Plan, developed by a workgroup of 11 County departments and 10 community stakeholders, was designed to better assist GR participants with the expectation that more of these individuals would be able to transition off County assistance by securing employment or State/federal disability benefits. The project consists of 42 recommendations approved by the Board. Over 50 percent of these recommendations have already been implemented, and most of the remainder are scheduled to be implemented by June 2013. As one example of the impact of GR Restructuring, the Department, in collaboration with the Department of Mental Health (DMH), implemented the Enhanced Mental Health Assessments where permanent mental health disability was determined in 21 percent of cases instead of only 1.5 percent of cases prior to implementation.

The Department received \$2.3 million in special funding, to reimburse the County for its efforts in completing the Adult Day Health Care Centers (ADHC) Case Review. DPSS provided the California Department of Social Services (CDSS) with data and information which enabled CDSS to receive a share of \$85.0 million in special funding through the Department of Health Care Services. The special funding was earmarked to assist with the transitioning of the ADHC beneficiaries to other community based organizations.

The Department's Succession Plan is designed to provide opportunities for training and guidance to create a qualified pool of highly-educated, well-trained, and success-oriented employees. The Mentorship Program is expanding into its second phase for Administrative Services Manager/Human Services Administrator positions and has been working with departmental representatives to enhance the program and develop a comprehensive training curriculum for mentors and mentees. Since 2005, the Department has partnered with California State University, Northridge, and implemented a unique Masters of Public Administration Program to offer employees an opportunity to further advance their education. As an expansion of this career/education opportunity, in September 2010, the Department began implementing a new Masters on Social Work program at DPSS' Administrative Headquarters. The Career Resource Coordinator (CRC) Program was established to provide employees with services and guidance in their career interests. The CRC Program has been implemented in each DPSS office/section.

The training and education of DPSS staff is critical, but so is re-engaging staff back into the workforce. In FY 2011-12, the Department successfully returned 117 employees on long-term leave back to work through the Return-to-Work Program. Over 900 individuals on long-term leave have returned to work since 2008.

The Electronic Document Management System (EDMS) is expanding to all district offices. EDMS implemented a process for managing all relevant program-related documents using a single electronic case file that is stored, managed, and accessed through the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) system. DPSS has implemented EDMS at 27 district offices and has set up five centralized Electronic Scan Centers (ESC) throughout the County. Eleven offices have local scanning operations and 16 district offices are sending their cases to be imaged by one of the five ESCs. To date, EDMS offices have imaged 531,621 cases comprised of 7,466,546 documents. Once all eligibility cases have been scanned into EDMS by mid-2013, DPSS' core eligibility operations will be fully paperless. DPSS is expanding the use of document imaging to Human Resources, Contracts, and Fiscal Operations Divisions as well. The

Documentum software continues to shed light on new ways it can be applied to the Department's needs, thus making it a valuable tool in meeting DPSS' future goals.

The Department implemented telephone redeterminations/recertifications for CalWORKs and CalFresh participants with the goal of reducing the need for participants to visit district offices for service. The "Your Benefits Now" (YBN) online application and quarterly reporting process via the internet was successfully implemented to enhance customer access and reduce case processing time by eligibility workers. In addition, YBN was enhanced to support Healthy Way Los Angeles applications and case management for over 200,000 cases in collaboration with the Departments of Health Services and Mental Health.

The LEADER Replacement System (LRS) project was approved by federal agencies in April 2012 and by the State in August 2012. The Board approved the LRS contract with Accenture on November 7, 2012. In January 2013, the LRS project commenced the four-year development period that will yield a system to integrate the various initiatives such as EDMS, CSC, YBN, etc. The integrated LRS system will be the backbone of the evolving business process re-engineering vision to change our service delivery model, and will integrate and modernize the functionality of disparate legacy systems that currently support DPSS and DCFS administered programs.

DPSS has chosen a preventive course of action in identifying potential fiscal and operational problems by developing a fiscal/operational internal audit team to connect top managers to every aspect of organizational performance. This effort allows executive staff to use audit information strategically to improve the operations of the Department. With the implementation of various risk mitigation strategies such as the Safe Shoe Campaign and dedicated Risk Management Coordinators' Meetings, the Department achieved a six percent reduction in the workers' compensation costs from \$36.6 million in FY 2010-11 to \$34.5 million in FY 2011-12.

DPSS administers programs that provide a vast array of services to families, children, single adults, and the elderly, which are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 2.3 million participants are served monthly, including children. DPSS operates 79 facilities, in over 3.5 million square feet of space including parking lots. The Department also serves as the Los Angeles County Operational Area Coordinator for care and shelter and the Operational Area Liaison with the grocery industry and not-for-profit human services organizations. In this capacity, the Department has the lead responsibility for coordinating shelter support in the event of a disaster or emergency.

The Department continues its leadership in providing quality services as evidenced in its continued efforts in the Linkages Program, a service coordination partnership with the Department of Children and Family Services (DCFS) to provide

integrated services for mutual families and resources for other needy DCFS families and caretaker relatives. As a result, in FY 2011-12 approximately 5,700 families have benefited from this program.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	1,697,964,000	5,477,000	1,577,814,000	114,673,000	13,541.0
Efficiencies					
1. Efficiencies: Reflects an addition of 47.0 positions, to support the Health and Nutrition Mobile Office, Customer Service Center, the Countywide Volunteer Program, Materials Management Section, various district offices, and the implementation of eHR; establish triage unit to support data mining service; support GR program services; and assist in new IT initiative development, completely offset by the reduction of 67.0 budgeted positions, no longer needed due to efficiencies.	--	--	--	--	(20.0)
New/Expanded Programs					
1. Health Care Reform: Reflects the addition of 357.0 positions, partially offset by the reduction of 250.0 positions, to address the projected Medi-Cal workload increase resulting from Health Care Reform. Also, reflects increased overtime usage for Healthy Families and Healthy Way LA.	13,096,000	--	12,655,000	441,000	107.0
Other Changes					
1. One-Time Funding: Reflects the elimination of one-time funding for projects related to the Voluntary Income Tax Assistance (VITA) program, Magnolia Place project, GR Eligibility Worker Pilot, GROW Mental Health Services, CalWORKs Domestic Violence Services, and the Summer Youth project.	(5,282,000)	(3,000,000)	(1,700,000)	(582,000)	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	15,166,000	--	13,813,000	1,353,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	5,981,000	--	5,981,000	--	--
4. Other Salaries and Employee Benefits: Reflects Board-approved classification changes, as well as increases in health insurance subsidies, the Options benefit plan, longevity bonuses, and minor salary adjustments, partially offset by savings due to hiring delays.	3,130,000	--	2,851,000	279,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, partially offset by a projected decrease in unemployment insurance costs based on historical experience.	3,983,000	--	3,983,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(181,000)	--	(165,000)	(16,000)	--
7. Carryover of One-Time Funding: Reflects the carryover of one-time funding to enhance and redesign the VITA program and the carryover of LRS funding that will be unspent in 2012-13 due to project delays.	2,118,000	--	1,897,000	221,000	--
8. IHSS MOE: Reflects an increase of \$1.4 million NCC to satisfy the new MOE, required by the Coordinated Care Initiative.	818,000	--	(571,000)	1,389,000	--
9. CalWORKs Single Allocation: Reflects increases in Stage 1 Child Care due to expiration of a temporary exemption, Cal-Learn and transportation services, partially offset by decreases in GAIN Case Management, GAIN Job Readiness, GAIN Vocational Assessments, Emergency Shelter Services, and ancillary services, based on historical trends.	17,645,000	--	17,645,000	--	--
10. Miscellaneous Operating Costs: Reflects net decreases primarily due to efficiencies in office expenses, computers and printers, and telecommunication services.	(13,442,000)	(34,000)	(11,961,000)	(1,447,000)	--
11. Mental Health Contract Services: Reflects increased costs for services provided by DMH.	986,000	--	986,000	--	--
Total Changes	44,018,000	(3,034,000)	45,414,000	1,638,000	87.0
2013-14 Recommended Budget	1,741,982,000	2,443,000	1,623,228,000	116,311,000	13,628.0

Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The 2013-14 Recommended Budget assumes sufficient funding to support the current operational level. Because the final State funding allocations will not be known until after the State's FY 2013-14 budget is signed, the Department will continue to provide leadership in advocacy efforts focused on adequate funding levels to effectively administer its programs.

The Department's unmet needs for FY 2013-14 are primarily focused on additional staffing needed to meet the increased demand. Over the past several years, State and County funds have not kept pace with increasing caseloads and program demands. Currently, case workers for the approved caseload in the Department's core programs are staffed significantly below the full need. All eligibility determination programs including CalWORKs, CalFresh, Medi-Cal, and GR have been consistently staffed below the need level. This means caseworkers are carrying close to double the appropriate level of cases. It is critical to bring the staffing need to a reasonable level. This would require an additional 4,570 caseworkers to bring the staffing level to its full need.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 79.50	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - OTHER	2,938,417.60	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	854,730,494.68	1,041,912,000	1,077,886,000	1,244,890,000	1,114,198,000	36,312,000
MISCELLANEOUS	3,160,661.67	694,000	694,000	694,000	694,000	0
STATE - 2011 REALIGNMENT REVENUE	11,895,468.30	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	507,439,429.88	482,394,000	499,050,000	519,219,000	508,152,000	9,102,000
TRANSFERS IN	118,517.37	184,000	184,000	184,000	184,000	0
WELFARE REPAYMENTS	427,911.46	0	0	0	0	0
TOTAL REVENUE	\$1,380,710,980.46	\$ 1,525,184,000	\$ 1,577,814,000	\$ 1,764,987,000	\$ 1,623,228,000	\$ 45,414,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 592,157,941.83	\$ 608,930,000	\$ 627,491,000	\$ 890,222,000	\$ 637,400,000	\$ 9,909,000
CAFETERIA PLAN BENEFITS	158,532,260.57	167,684,000	172,334,000	219,067,000	177,794,000	5,460,000
DEFERRED COMPENSATION BENEFITS	8,530,685.84	16,848,000	19,991,000	24,861,000	19,991,000	0
EMPLOYEE GROUP INS - E/B	17,360,830.01	16,693,000	16,214,000	21,353,000	17,091,000	877,000
OTHER EMPLOYEE BENEFITS	1,647,367.32	1,042,000	2,000,000	2,487,000	2,000,000	0
RETIREMENT - EMP BENEFITS	153,488,074.87	191,992,000	172,966,000	241,392,000	194,245,000	21,279,000
WORKERS' COMPENSATION	37,777,696.81	36,954,000	39,237,000	53,558,000	43,068,000	3,831,000
TOTAL S & E B	969,494,857.25	1,040,143,000	1,050,233,000	1,452,940,000	1,091,589,000	41,356,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,047,680.19	22,541,000	22,195,000	21,897,000	21,904,000	(291,000)
COMMUNICATIONS	884,422.41	1,020,000	1,060,000	1,010,000	3,078,000	2,018,000
COMPUTING-MAINFRAME	5,611,271.88	3,677,000	6,914,000	6,387,000	6,914,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	10,888,869.00	12,749,000	11,427,000	13,962,000	13,962,000	2,535,000
COMPUTING-PERSONAL	6,291,599.40	5,727,000	7,052,000	5,825,000	5,825,000	(1,227,000)
CONTRACTED PROGRAM SERVICES	176,365,531.01	188,090,000	195,727,000	189,950,000	189,216,000	(6,511,000)
HOUSEHOLD EXPENSE	434.52	20,000	0	20,000	0	0
INFORMATION TECHNOLOGY SERVICES	42,468,845.75	94,742,000	108,820,000	126,075,000	108,381,000	(439,000)
INSURANCE	985,743.13	1,256,000	1,259,000	1,113,000	1,259,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,956,778.07	9,670,000	13,556,000	10,082,000	11,300,000	(2,256,000)
MAINTENANCE - EQUIPMENT	97,673.45	115,000	165,000	165,000	165,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,362.86	10,000	10,000	10,000	10,000	0
MEMBERSHIPS	158,208.60	150,000	101,000	150,000	101,000	0
MISCELLANEOUS EXPENSE	3,763.75	217,000	237,000	227,000	55,000	(182,000)
OFFICE EXPENSE	23,471,432.16	29,442,000	29,027,000	29,092,000	29,074,000	47,000
PROFESSIONAL SERVICES	9,044,887.85	11,271,000	13,604,000	11,427,000	11,429,000	(2,175,000)
PUBLICATIONS & LEGAL NOTICE	83,571.68	5,000	5,000	85,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	48,854,546.15	51,500,000	55,010,000	52,600,000	52,419,000	(2,591,000)
RENTS & LEASES - EQUIPMENT	2,092,888.74	3,009,000	3,009,000	3,009,000	3,009,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,788.32	0	0	5,000	0	0
SPECIAL DEPARTMENTAL EXPENSE	9,108.31	31,000	31,000	30,000	31,000	0
TECHNICAL SERVICES	17,227,086.33	18,159,000	19,730,000	19,497,000	19,497,000	(233,000)
TELECOMMUNICATIONS	19,740,242.02	20,988,000	19,898,000	19,302,000	17,708,000	(2,190,000)

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	87,300.07	446,000	977,000	928,000	977,000	0
TRANSPORTATION AND TRAVEL	2,082,433.30	2,301,000	2,466,000	2,376,000	2,466,000	0
UTILITIES	4,738,077.05	4,900,000	5,400,000	5,000,000	5,000,000	(400,000)
TOTAL S & S	399,196,546.00	482,036,000	517,680,000	520,224,000	503,785,000	(13,895,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	423,116.91	410,000	1,261,000	505,000	1,261,000	0
RET-OTHER LONG TERM DEBT	9,764,470.11	8,324,000	9,701,000	7,232,000	7,232,000	(2,469,000)
SUPPORT & CARE OF PERSONS	102,072,430.69	108,570,000	116,153,000	134,415,000	134,415,000	18,262,000
TAXES & ASSESSMENTS	15,907.32	20,000	16,000	18,000	18,000	2,000
TOTAL OTH CHARGES	112,275,925.03	117,324,000	127,131,000	142,170,000	142,926,000	15,795,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,900,701.74	3,087,000	2,822,000	3,592,000	3,592,000	770,000
ELECTRONIC EQUIPMENT	0.00	0	18,000	0	0	(18,000)
OFFICE FURNITURE, FIXTURES & EQ	25,915.13	50,000	50,000	60,000	60,000	10,000
VEHICLES & TRANSPORTATION EQUIPMENT	73,940.11	30,000	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,000,556.98	3,167,000	2,920,000	3,682,000	3,682,000	762,000
TOTAL CAPITAL ASSETS	3,000,556.98	3,167,000	2,920,000	3,682,000	3,682,000	762,000
GROSS TOTAL	\$1,483,967,885.26	\$ 1,642,670,000	\$ 1,697,964,000	\$ 2,119,016,000	\$ 1,741,982,000	\$ 44,018,000
INTRAFUND TRANSFERS	(1,475,422.89)	(3,771,000)	(5,477,000)	(2,176,000)	(2,443,000)	3,034,000
NET TOTAL	\$1,482,492,462.37	\$ 1,638,899,000	\$ 1,692,487,000	\$ 2,116,840,000	\$ 1,739,539,000	\$ 47,052,000
NET COUNTY COST	\$ 101,781,481.91	\$ 113,715,000	\$ 114,673,000	\$ 351,853,000	\$ 116,311,000	\$ 1,638,000
BUDGETED POSITIONS	13,543.0	13,541.0	13,541.0	18,585.0	13,628.0	87.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,490,333,484.40	\$ 1,485,870,000	\$ 1,505,910,000	\$ 1,519,959,000	\$ 1,542,522,000	\$ 36,612,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 158,007,839.99	\$ 178,294,000	\$ 175,853,000	\$ 204,482,000	\$ 204,482,000	\$ 28,629,000
OTHER CHARGES	1,641,281,471.44	1,610,434,000	1,664,759,000	1,661,521,000	1,630,466,000	(34,293,000)
GROSS TOTAL	\$1,799,289,311.43	\$ 1,788,728,000	\$ 1,840,612,000	\$ 1,866,003,000	\$ 1,834,948,000	\$ (5,664,000)
INTRAFUND TRANSFERS	(3,821,250.42)	(4,462,000)	(5,062,000)	(5,062,000)	(5,062,000)	0
NET TOTAL	\$1,795,468,061.01	\$ 1,784,266,000	\$ 1,835,550,000	\$ 1,860,941,000	\$ 1,829,886,000	\$ (5,664,000)
NET COUNTY COST	\$ 305,134,576.61	\$ 298,396,000	\$ 329,640,000	\$ 340,982,000	\$ 287,364,000	\$ (42,276,000)

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE**2013-14 Budget Message**

The Public Social Services - Assistance Budget funds mandated and discretionary public assistance and social services programs by the federal, State, and County governments. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP), Community Services Block Grant (CSBG), and GR Anti-Homelessness (GRAH).

The 2013-14 Recommended Budget reflects decreased NCC in the IHSS, CalWORKs, and GRAH budgets, partially offset by increased NCC in GR due to higher than budgeted caseloads. The 2013-14 Recommended Budget also reflects increased appropriation in CAPI and RCA and decreased appropriation in REP, fully offset by State and federal revenues.

The estimated \$42.3 million net decrease in NCC is comprised of the following:

- GR: A \$6.0 million increase in NCC due to the projected increase in the aided caseload.
- GRAH: A \$6.5 million net decrease in NCC primarily due to the reversal of one-time funding.
- IHSS: A \$40.3 million decrease in NCC primarily due to the implementation of the MOE, and a projected increase in realignment revenue.
- CalWORKs: A \$1.5 million decrease in NCC due to lower than budgeted caseloads, and a projected increase in realignment revenue.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	1,840,612,000	5,062,000	1,505,910,000	329,640,000	0.0
Other Changes					
1. GR: Reflects increased expenditures resulting from an increase in the aided caseload from the current budgeted level.	6,047,000	--	--	6,047,000	--
2. GRAH: Reflects the reversal of one-time funding.	(15,437,000)	--	(3,452,000)	(11,985,000)	--
3. GRAH: Reflects an adjustment to incorporate ongoing funding.	(2,742,000)	--	(3,173,000)	431,000	--
4. GRAH: Reflects carryover of unspent funding.	12,603,000	--	7,563,000	5,040,000	--
5. GRAH: Reflects increases in DMH Document Retrieval services and Disability Assessments, partially offset by reductions in DHS and Sheriff Document Retrieval services, based on actual activity. Also reflects other miscellaneous adjustments.	253,000	--	253,000	--	--
6. IHSS: Reflects NCC savings due to the implementation of the IHSS MOE, which is based on FY 2011-12 expenditures, offset by Community First Choice Option (CFCO) savings.	(20,557,000)	--	--	(20,557,000)	--
7. IHSS: Reflects an increase in the Provider Health Care Plan expenditures due to an increase of \$50.40 to the capitation payments. Reflects minimal NCC increase due to CFCO savings and implementation of the MOE.	29,972,000	--	29,709,000	263,000	--
8. IHSS: Reflects an increase of NCC for the Personal Assistance Services Council due to the implementation of the MOE.	--	--	(61,000)	61,000	--
9. IHSS: Reflects an increase in realignment sales tax revenue.	--	--	20,073,000	(20,073,000)	--
10. CalWORKs: Reflects decreased expenditures resulting from a 1.5 percent decrease in the aided caseload and a \$2.11 decrease in the average monthly cost per case from the current budgeted level.	(20,123,000)	--	(19,620,000)	(503,000)	--
11. CalWORKs: Reflects an increase in realignment sales tax revenue.	--	--	1,000,000	(1,000,000)	--
12. CAP: Reflects increased expenditures resulting from a 7.7 percent increase in the aided caseload and a \$27.60 increase in the average monthly cost per case from the current budgeted level.	6,030,000	--	6,030,000	--	--
13. RCA: Reflects increased expenditures resulting from a 29.0 percent increase in the aided caseload and a \$17.91 increase in the average monthly cost per case from the current budgeted level.	626,000	--	626,000	--	--
14. REP: Reflects decreased expenditures due to reduced REP funds.	(2,336,000)	--	(2,336,000)	--	--
Total Changes	(5,664,000)	0	36,612,000	(42,276,000)	0.0
2013-14 Recommended Budget	1,834,948,000	5,062,000	1,542,522,000	287,364,000	0.0

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
FEDERAL - OTHER	\$ 31,097,039.58	\$ 32,960,000	\$ 36,152,000	\$ 33,929,000	\$ 35,007,000	\$ (1,145,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	498,978,684.75	601,835,000	547,354,000	610,851,000	612,829,000	65,475,000
MISCELLANEOUS	294,960.75	0	663,000	0	663,000	0
STATE - 1991 REALIGNMENT REVENUE	622,105,304.57	682,170,000	304,745,000	682,170,000	703,243,000	398,498,000
STATE - PUBLIC ASSISTANCE PROGRAMS	331,864,611.14	164,695,000	612,749,000	188,762,000	186,533,000	(426,216,000)
WELFARE REPAYMENTS	5,992,883.61	4,210,000	4,247,000	4,247,000	4,247,000	0
TOTAL REVENUE	\$1,490,333,484.40	\$ 1,485,870,000	\$ 1,505,910,000	\$ 1,519,959,000	\$ 1,542,522,000	\$ 36,612,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 155,200,248.99	\$ 178,294,000	\$ 175,853,000	\$ 204,482,000	\$ 204,482,000	\$ 28,629,000
PROFESSIONAL SERVICES	2,807,591.00	0	0	0	0	0
TOTAL S & S	158,007,839.99	178,294,000	175,853,000	204,482,000	204,482,000	28,629,000
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,641,281,471.44	1,610,434,000	1,664,759,000	1,661,521,000	1,630,466,000	(34,293,000)
TOTAL OTH CHARGES	1,641,281,471.44	1,610,434,000	1,664,759,000	1,661,521,000	1,630,466,000	(34,293,000)
GROSS TOTAL	\$1,799,289,311.43	\$ 1,788,728,000	\$ 1,840,612,000	\$ 1,866,003,000	\$ 1,834,948,000	\$ (5,664,000)
INTRAFUND TRANSFERS	(3,821,250.42)	(4,462,000)	(5,062,000)	(5,062,000)	(5,062,000)	0
NET TOTAL	\$1,795,468,061.01	\$ 1,784,266,000	\$ 1,835,550,000	\$ 1,860,941,000	\$ 1,829,886,000	\$ (5,664,000)
NET COUNTY COST	\$ 305,134,576.61	\$ 298,396,000	\$ 329,640,000	\$ 340,982,000	\$ 287,364,000	\$ (42,276,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,006,089,954.69	\$ 994,078,000	\$ 1,019,463,000	\$ 999,180,000	\$ 1,000,843,000	\$ (18,620,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$1,008,647,208.26	\$ 996,981,000	\$ 1,022,359,000	\$ 1,002,236,000	\$ 1,002,236,000	\$ (20,123,000)
GROSS TOTAL	\$1,008,647,208.26	\$ 996,981,000	\$ 1,022,359,000	\$ 1,002,236,000	\$ 1,002,236,000	\$ (20,123,000)
NET TOTAL	\$1,008,647,208.26	\$ 996,981,000	\$ 1,022,359,000	\$ 1,002,236,000	\$ 1,002,236,000	\$ (20,123,000)
NET COUNTY COST	\$ 2,557,253.57	\$ 2,903,000	\$ 2,896,000	\$ 3,056,000	\$ 1,393,000	\$ (1,503,000)

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Cash Assistance Program for Immigrants Budget Summary**

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 46,440,845.00	\$ 52,178,000	\$ 52,009,000	\$ 58,039,000	\$ 58,039,000	\$ 6,030,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 45,699,814.67	\$ 52,178,000	\$ 52,009,000	\$ 58,039,000	\$ 58,039,000	\$ 6,030,000
GROSS TOTAL	\$ 45,699,814.67	\$ 52,178,000	\$ 52,009,000	\$ 58,039,000	\$ 58,039,000	\$ 6,030,000
NET TOTAL	\$ 45,699,814.67	\$ 52,178,000	\$ 52,009,000	\$ 58,039,000	\$ 58,039,000	\$ 6,030,000
NET COUNTY COST	\$ (741,030.33)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Community Services Block Grant Budget Summary**

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 4,338,976.57	\$ 4,485,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 4,473,652.42	\$ 4,485,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 0
GROSS TOTAL	\$ 4,473,652.42	\$ 4,485,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 0
NET TOTAL	\$ 4,473,652.42	\$ 4,485,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 0
NET COUNTY COST	\$ 134,675.85	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 8,793,444.17	\$ 9,218,000	\$ 10,347,000	\$ 10,600,000	\$ 11,538,000	\$ 1,191,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 14,914,794.55	\$ 17,041,000	\$ 19,528,000	\$ 19,871,000	\$ 19,871,000	\$ 343,000
OTHER CHARGES	4,635,375.86	6,313,000	9,995,000	6,446,000	4,329,000	(5,666,000)
GROSS TOTAL	\$ 19,550,170.41	\$ 23,354,000	\$ 29,523,000	\$ 26,317,000	\$ 24,200,000	\$ (5,323,000)
INTRAFUND TRANSFERS	(1,756,528.71)	(3,900,000)	(3,900,000)	(3,900,000)	(3,900,000)	0
NET TOTAL	\$ 17,793,641.70	\$ 19,454,000	\$ 25,623,000	\$ 22,417,000	\$ 20,300,000	\$ (5,323,000)
NET COUNTY COST	\$ 9,000,197.53	\$ 10,236,000	\$ 15,276,000	\$ 11,817,000	\$ 8,762,000	\$ (6,514,000)

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
GENERAL RELIEF**Indigent Aid Budget Summary**

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 13,635,919.59	\$ 15,241,000	\$ 15,090,000	\$ 14,950,000	\$ 15,090,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 7,588,500.00	\$ 8,249,000	\$ 8,249,000	\$ 8,249,000	\$ 8,249,000	\$ 0
OTHER CHARGES	271,814,053.90	257,821,000	251,774,000	288,074,000	257,821,000	6,047,000
GROSS TOTAL	\$ 279,402,553.90	\$ 266,070,000	\$ 260,023,000	\$ 296,323,000	\$ 266,070,000	\$ 6,047,000
INTRAFUND TRANSFERS	(2,064,721.71)	(562,000)	(1,162,000)	(1,162,000)	(1,162,000)	0
NET TOTAL	\$ 277,337,832.19	\$ 265,508,000	\$ 258,861,000	\$ 295,161,000	\$ 264,908,000	\$ 6,047,000
NET COUNTY COST	\$ 263,701,912.60	\$ 250,267,000	\$ 243,771,000	\$ 280,211,000	\$ 249,818,000	\$ 6,047,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 404,652,472.46	\$ 404,581,000	\$ 396,452,000	\$ 426,351,000	\$ 446,173,000	\$ 49,721,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 126,476,814.82	\$ 145,225,000	\$ 138,246,000	\$ 168,218,000	\$ 168,218,000	\$ 29,972,000
OTHER CHARGES	308,727,695.97	294,346,000	325,903,000	304,031,000	305,346,000	(20,557,000)
GROSS TOTAL	\$ 435,204,510.79	\$ 439,571,000	\$ 464,149,000	\$ 472,249,000	\$ 473,564,000	\$ 9,415,000
NET TOTAL	\$ 435,204,510.79	\$ 439,571,000	\$ 464,149,000	\$ 472,249,000	\$ 473,564,000	\$ 9,415,000
NET COUNTY COST	\$ 30,552,038.33	\$ 34,990,000	\$ 67,697,000	\$ 45,898,000	\$ 27,391,000	\$ (40,306,000)

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Refugee Cash Assistance Budget Summary**

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,765,612.87	\$ 1,995,000	\$ 1,719,000	\$ 2,345,000	\$ 2,345,000	\$ 626,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	\$ 1,682,323.49	\$ 1,995,000	\$ 1,719,000	\$ 2,345,000	\$ 2,345,000	\$ 626,000
GROSS TOTAL	\$ 1,682,323.49	\$ 1,995,000	\$ 1,719,000	\$ 2,345,000	\$ 2,345,000	\$ 626,000
NET TOTAL	\$ 1,682,323.49	\$ 1,995,000	\$ 1,719,000	\$ 2,345,000	\$ 2,345,000	\$ 626,000
NET COUNTY COST	\$ (83,289.38)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Refugee Employment Program Budget Summary**

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 4,616,259.05	\$ 4,094,000	\$ 5,630,000	\$ 3,294,000	\$ 3,294,000	\$ (2,336,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 4,554,078.20	\$ 3,294,000	\$ 4,630,000	\$ 2,944,000	\$ 2,944,000	\$ (1,686,000)
OTHER CHARGES	74,999.29	800,000	1,000,000	350,000	350,000	(650,000)
GROSS TOTAL	\$ 4,629,077.49	\$ 4,094,000	\$ 5,630,000	\$ 3,294,000	\$ 3,294,000	\$ (2,336,000)
NET TOTAL	\$ 4,629,077.49	\$ 4,094,000	\$ 5,630,000	\$ 3,294,000	\$ 3,294,000	\$ (2,336,000)
NET COUNTY COST	\$ 12,818.44	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE

Departmental Program Summary

1. Social Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	165,523,000	267,000	134,919,000	30,337,000	1,511.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	165,523,000	267,000	134,919,000	30,337,000	1,511.0

Authority: Mandated program - Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Section 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The Adult Protective Services (APS)/Community Services Block Grant (CSBG) are authorized under the Federal Social Security Act, Title XX; California Welfare Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), CDSS Regulations (Section 33-100 through 33-805).

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG.

2. CalWORKs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	568,133,000	615,000	567,518,000	--	4,123.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	568,133,000	615,000	567,518,000	--	4,123.0

Authority: Mandated program - United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601-619 and California Welfare and Institutions Code 9, Sections 11200-11526.5

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes a WtW component GAIN that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	928,710,000	1,536,000	848,363,000	78,811,000	7,225.0
<i>Less Administration</i>	--	--	--	--	-
Net Program Costs	928,710,000	1,536,000	848,363,000	78,811,000	7,225.0

Authority: Mandated program - CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 190000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the SSA authorizes Medicaid as a joint Federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible group with limited resources. Welfare and Institutions codes 14100 et seq. and 10800 authorize the County to administer this public assistance program.

GR: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

Cash Assistance Program for Immigrants (CAPI) authorized under Welfare and Institutions Code Sections 18937-18944; Refugee Cash Assistance (RCA) authorized under the Welfare and Institutions Code, Sections 13275 through 13282; and Refugee Employment Program (REP) authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamp), Medi-Cal, GR, Refugee Cash Assistance, Food Stamp Employment and Training, and Cash Assistance Program for Immigrants. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,834,948,000	5,062,000	1,542,522,000	287,364,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,834,948,000	5,062,000	1,542,522,000	287,364,000	--

Authority: Mandated programs - California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

5. Administration

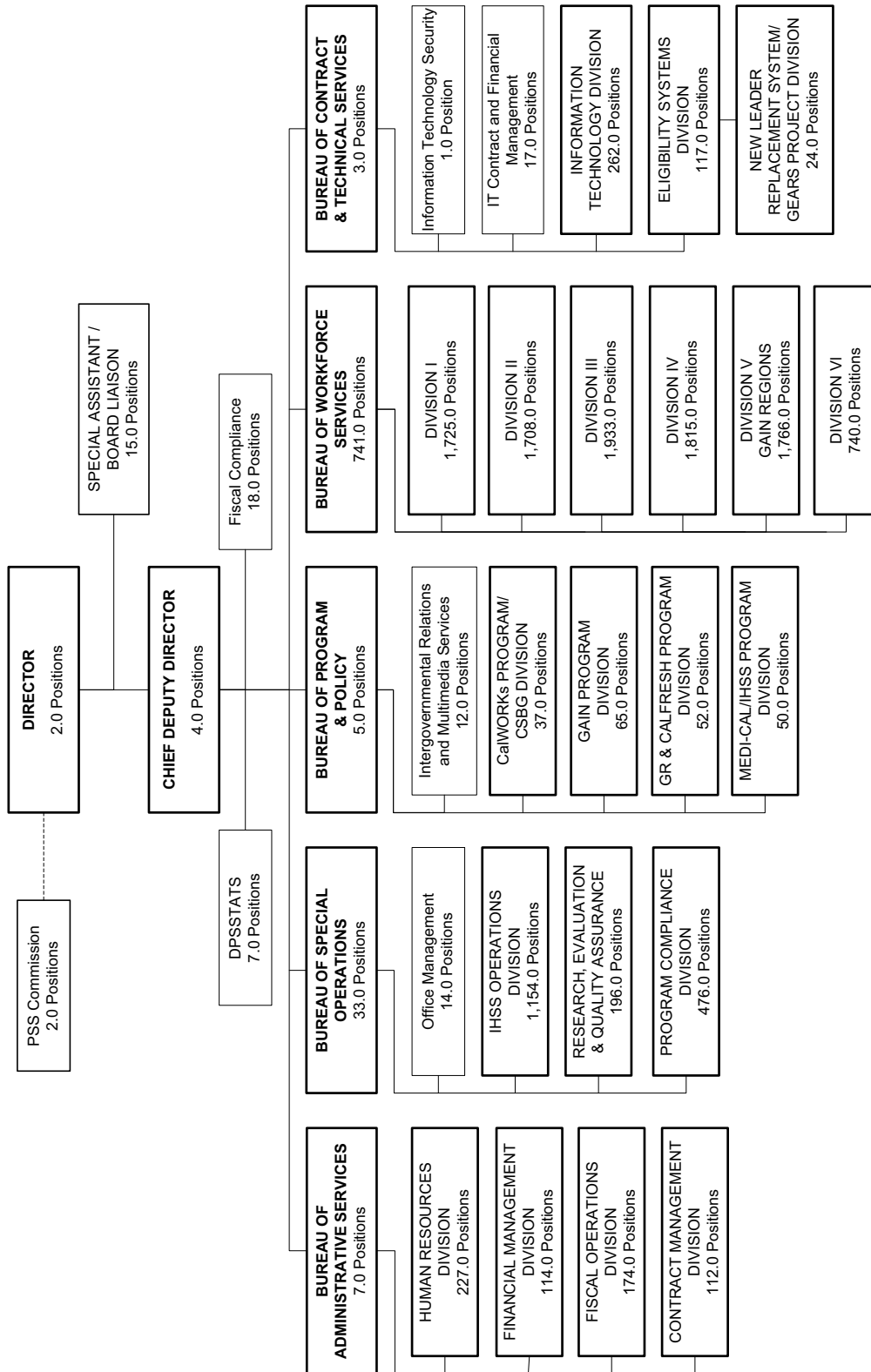
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	79,616,000	25,000	72,428,000	7,163,000	769.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	79,616,000	25,000	72,428,000	7,163,000	769.0

Authority: Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control; accounting; contracting; property management; benefits issuance; procurement; personnel; and payroll services to the Department.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	3,576,930,000	7,505,000	3,165,750,000	403,675,000	13,628.0

DEPARTMENT OF PUBLIC SOCIAL SERVICES
SHERYL L. SPILLER, DIRECTOR
FY 2013-14 Recommended Budgeted Positions = 13,628.0



Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 229,806,000.00	\$ 364,257,000	\$ 364,257,000	\$ 204,178,000	\$ 204,178,000	\$ (160,079,000)
CANCEL OBLIGATED FUND BAL	384,066,881.00	299,020,000	289,882,000	362,124,000	362,124,000	72,242,000
REVENUE	1,245,418,282.87	1,251,345,000	1,432,889,000	1,455,850,000	1,455,850,000	22,961,000
NET COUNTY COST	31,227,083.61	46,566,000	53,839,000	38,266,000	32,151,000	(21,688,000)
TOTAL FINANCING SOURCES	\$ 1,890,518,247.48	\$ 1,961,188,000	\$ 2,140,867,000	\$ 2,060,418,000	\$ 2,054,303,000	\$ (86,564,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 336,394,358.23	\$ 346,898,000	\$ 407,806,000	\$ 419,210,000	\$ 419,210,000	\$ 11,404,000
SERVICES & SUPPLIES	727,203,787.23	832,263,000	1,026,260,000	1,049,140,000	1,043,025,000	16,765,000
OTHER CHARGES	36,739,997.12	32,848,000	40,033,000	23,318,000	23,318,000	(16,715,000)
CAPITAL ASSETS - B & I	5,579,094.20	6,914,000	8,673,000	29,887,000	29,887,000	21,214,000
CAPITAL ASSETS - EQUIPMENT	16,705,849.73	22,834,000	22,834,000	33,360,000	33,360,000	10,526,000
CAPITAL ASSETS - INFRASTRUCTURE	71,089,934.93	135,678,000	211,119,000	218,429,000	218,429,000	7,310,000
TOTAL CAPITAL ASSETS	\$ 93,374,878.86	\$ 165,426,000	\$ 242,626,000	\$ 281,676,000	\$ 281,676,000	\$ 39,050,000
OTHER FINANCING USES	38,021,798.61	17,496,000	39,080,000	47,429,000	47,429,000	8,349,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	39,675,000	0	0	(39,675,000)
GROSS TOTAL	\$ 1,231,734,820.05	\$ 1,394,931,000	\$ 1,795,480,000	\$ 1,820,773,000	\$ 1,814,658,000	\$ 19,178,000
INTRAFUND TRANSFERS	(26,270.10)	(45,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	\$ 1,231,708,549.95	\$ 1,394,886,000	\$ 1,795,450,000	\$ 1,820,743,000	\$ 1,814,628,000	\$ 19,178,000
PROV FOR OBLIGATED FUND BAL						
GENERAL RESERVE	\$ 13,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COMMITTED	294,461,000.00	362,124,000	345,417,000	239,675,000	239,675,000	(105,742,000)
TOTAL OBLIGATED FUND BAL	\$ 294,474,000.00	\$ 362,124,000	\$ 345,417,000	\$ 239,675,000	\$ 239,675,000	\$ (105,742,000)
TOTAL FINANCING USES	\$ 1,526,182,549.95	\$ 1,757,010,000	\$ 2,140,867,000	\$ 2,060,418,000	\$ 2,054,303,000	\$ (86,564,000)
BUDGETED POSITIONS	4,216.0	4,229.0	4,229.0	4,252.0	4,252.0	23.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 32,856,583.38	\$ 38,245,000	\$ 37,634,000	\$ 34,440,000	\$ 34,440,000	\$ (3,194,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 63,681,359.69	\$ 82,907,000	\$ 89,493,000	\$ 71,257,000	\$ 65,142,000	\$ (24,351,000)
OTHER CHARGES	310,354.90	1,697,000	1,758,000	1,187,000	1,187,000	(571,000)
CAPITAL ASSETS - EQUIPMENT	42,836.71	25,000	25,000	48,000	48,000	23,000
OTHER FINANCING USES	75,385.79	227,000	227,000	244,000	244,000	17,000
GROSS TOTAL	\$ 64,109,937.09	\$ 84,856,000	\$ 91,503,000	\$ 72,736,000	\$ 66,621,000	\$ (24,882,000)
INTRAFUND TRANSFERS	(26,270.10)	(45,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	\$ 64,083,666.99	\$ 84,811,000	\$ 91,473,000	\$ 72,706,000	\$ 66,591,000	\$ (24,882,000)
NET COUNTY COST	\$ 31,227,083.61	\$ 46,566,000	\$ 53,839,000	\$ 38,266,000	\$ 32,151,000	\$ (21,688,000)

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
OTHER GENERAL**Mission Statement**

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life to the residents in the community.

2013-14 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from NCC.

The 2013-14 Recommended Budget reflects a \$21.7 million net NCC decrease primarily attributable to the elimination of one-time funding for First and Fifth Districts' road and waterworks projects (\$19.9 million); the Unincorporated Area Stormwater Urban Runoff Quality Programs (\$16.5); Carmenita Road Median Enhancement Project - Phase II (\$1.5 million); and the Avocado Heights Multipurpose Trail Project (\$0.8 million). The decrease is partially offset by a \$16.0 million increase for the Unincorporated Area Stormwater Urban Runoff Quality Program; \$1.0 million increase for the Oxford Basin Vegetation/Circulation Project; \$0.3 million increase for various sidewalk/road improvements in the unincorporated area of Chapman Woods; and a \$0.2 million increase for retirement, primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved increases in health insurance subsidies.

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to the employees to enhance employee and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed from the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	91,503,000	30,000	37,634,000	53,839,000	0.0
Other Changes					
1. Regulation of Industrial Waste and Underground Tanks: Reflects an increase in industrial waste services.	564,000	--	564,000	--	--
2. Building Permits and Inspection: Reflects a decrease in building permits and plan check services.	(486,000)	--	(486,000)	--	--
3. Stormwater Urban Runoff Quality Program: Reflects an increase in Stormwater Industrial Commercial Facilities services.	23,000	--	23,000	--	--
4. Encroachment Permit Issuance and Inspection: Reflects an increase in permit issuance and inspection services.	10,000	--	10,000	--	--
5. Public Works Services to Cities and Agencies: Reflects an increase in plan check and inspection services provided to cities and the transfer of First District Valinda CET funding to the CEO-Unincorporated Area Services budget.	(90,000)	--	21,000	(111,000)	--
6. Unincorporated Area Stormwater Urban Runoff Quality Program: Reflects ongoing and one-time increases to address regulatory stormwater and urban runoff compliance requirements.	16,000,000	--	--	16,000,000	--
7. Oxford Basin Vegetation/Circulation Project: Reflects a one-time increase for the Oxford Basin Vegetation/Circulation Project.	1,000,000	--	--	1,000,000	--
8. Unincorporated County Roads: Reflects an increase for various sidewalk/road improvements in the unincorporated area of Chapman Woods.	250,000	--	--	250,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
9. Land Development/Salaries and Employee Benefits: Reflects an increase for land development activities; an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions; and Board-approved increases in health insurance subsidies.	385,000	--	375,000	10,000	--
10. Property Rehabilitation and Nuisance Abatement/Salaries and Employee Benefits: Reflects Property Rehabilitation and Nuisance Abatement revenue realignment; an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions; and Board-approved increases in health insurance subsidies	156,000	--	(1,000)	157,000	--
11. Graffiti Abatement/Salaries and Employee Benefits: Reflects an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved increases in health insurance subsidies.	3,000	--	--	3,000	--
12. Pre-County Improvements/Salaries and Employee Benefits: Reflects an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved increases in health insurance subsidies.	2,000	--	--	2,000	--
13. One-Time Funding: Reflects the elimination of one-time funding for First and Fifth Districts' road and waterworks projects (\$19.9 million); Unincorporated Area Stormwater Urban Runoff Quality Program (\$16.5 million); Workman Mill Road Street Lighting Improvement Project (\$3.5 million); Phase II of Carmenita Road median enhancement (\$1.5 million); Avocado Heights Multipurpose Trail Project (\$1.0 million); Unincorporated CET (\$99,000); Greeter for the San Gabriel Valley one-stop building permits and inspection office (\$75,000); Message Boards (\$53,000); Graffiti Abatement (\$16,000); and Caltrans Environmental Justice Grant Program (\$15,000).	(42,699,000)	--	(3,700,000)	(38,999,000)	--
Total Changes	(24,882,000)	0	(3,194,000)	(21,688,000)	0.0
2013-14 Recommended Budget	66,621,000	30,000	34,440,000	32,151,000	0.0

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ (21,252.52)	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	2,546,191.65	2,640,000	2,419,000	2,546,000	2,546,000	127,000
CONSTRUCTION PERMITS	9,435,244.44	10,604,000	10,132,000	9,563,000	9,563,000	(569,000)
FEDERAL - OTHER	80,000.00	80,000	80,000	80,000	80,000	0
INTEREST	147,638.86	130,000	257,000	150,000	150,000	(107,000)
MISCELLANEOUS	365,100.91	4,106,000	3,867,000	308,000	308,000	(3,559,000)
OTHER GOVERNMENTAL AGENCIES	2,327.37	2,000	50,000	2,000	2,000	(48,000)
OTHER SALES	961.46	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	40,904.52	41,000	48,000	41,000	41,000	(7,000)
PLANNING & ENGINEERING SERVICES	16,629,658.56	16,347,000	17,648,000	18,018,000	18,018,000	370,000
SANITATION SERVICES	3,626,477.75	4,275,000	3,133,000	3,732,000	3,732,000	599,000
STATE - OTHER	3,330.38	20,000	0	0	0	0
TOTAL REVENUE	\$ 32,856,583.38	\$ 38,245,000	\$ 37,634,000	\$ 34,440,000	\$ 34,440,000	\$ (3,194,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 18,706.27	\$ 16,000	\$ 22,000	\$ 18,000	\$ 18,000	\$ (4,000)
CLOTHING & PERSONAL SUPPLIES	2,393.00	1,000	0	2,000	2,000	2,000
COMMUNICATIONS	660.00	3,000	1,000	1,000	1,000	0
COMPUTING-MAINFRAME	5,881.44	6,000	0	4,000	4,000	4,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,115.60	5,000	0	15,000	15,000	15,000
COMPUTING-PERSONAL	36,366.49	27,000	0	13,000	13,000	13,000
CONTRACTED PROGRAM SERVICES	11,925.00	12,000	14,000	25,000	25,000	11,000
HOUSEHOLD EXPENSE	12,681.72	18,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	6,861.37	0	0	0	0	0
INSURANCE	126,025.94	346,000	207,000	214,000	214,000	7,000
JURY & WITNESS EXPENSE	0.00	0	0	10,000	10,000	10,000
MAINTENANCE - BUILDINGS & IMPRV	347,044.22	359,000	306,000	360,000	360,000	54,000
MAINTENANCE - EQUIPMENT	1,336.26	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	1,312.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	151.23	0	0	0	0	0
OFFICE EXPENSE	44,670.37	47,000	31,000	34,000	34,000	3,000
PROFESSIONAL SERVICES	18,020,620.62	32,609,000	28,482,000	13,506,000	13,506,000	(14,976,000)
RENTS & LEASES - BLDG & IMPRV	854,094.73	756,000	732,000	779,000	779,000	47,000
RENTS & LEASES - EQUIPMENT	98,779.54	101,000	70,000	75,000	75,000	5,000
SMALL TOOLS & MINOR EQUIPMENT	204.96	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	37,179,782.19	42,334,000	55,293,000	50,815,000	44,700,000	(10,593,000)
TECHNICAL SERVICES	6,626,461.28	5,958,000	4,031,000	5,057,000	5,057,000	1,026,000
TELECOMMUNICATIONS	138,124.32	145,000	124,000	139,000	139,000	15,000
TRAINING	0.00	10,000	31,000	31,000	31,000	0
TRANSPORTATION AND TRAVEL	5,827.18	8,000	17,000	17,000	17,000	0
UTILITIES	136,333.96	144,000	120,000	130,000	130,000	10,000
TOTAL S & S	63,681,359.69	82,907,000	89,493,000	71,257,000	65,142,000	(24,351,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	130,055.90	1,440,000	1,500,000	914,000	914,000	(586,000)
JUDGMENTS & DAMAGES	62,869.53	140,000	143,000	145,000	145,000	2,000

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	115,197.17	115,000	115,000	125,000	125,000	10,000
TAXES & ASSESSMENTS	2,232.30	2,000	0	3,000	3,000	3,000
TOTAL OTH CHARGES	310,354.90	1,697,000	1,758,000	1,187,000	1,187,000	(571,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	42,836.71	0	0	23,000	23,000	23,000
TOTAL CAPITAL ASSETS - EQUIPMENT	42,836.71	25,000	25,000	48,000	48,000	23,000
TOTAL CAPITAL ASSETS	42,836.71	25,000	25,000	48,000	48,000	23,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	75,385.79	227,000	227,000	244,000	244,000	17,000
TOTAL OTH FIN USES	75,385.79	227,000	227,000	244,000	244,000	17,000
GROSS TOTAL	\$ 64,109,937.09	\$ 84,856,000	\$ 91,503,000	\$ 72,736,000	\$ 66,621,000	\$ (24,882,000)
INTRAFUND TRANSFERS	(26,270.10)	(45,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	\$ 64,083,666.99	\$ 84,811,000	\$ 91,473,000	\$ 72,706,000	\$ 66,591,000	\$ (24,882,000)
NET COUNTY COST	\$ 31,227,083.61	\$ 46,566,000	\$ 53,839,000	\$ 38,266,000	\$ 32,151,000	\$ (21,688,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 21,956,000.00	\$ 53,649,000	\$ 53,649,000	\$ 10,000,000	\$ 10,000,000	\$ (43,649,000)
CANCEL OBLIGATED FUND BAL	78,835,321.00	94,870,000	91,270,000	125,426,000	125,426,000	34,156,000
PROPERTY TAXES	101,683,589.10	101,683,000	96,827,000	98,590,000	98,590,000	1,763,000
SPECIAL ASSESSMENTS	110,538,257.25	110,538,000	110,633,000	110,538,000	110,538,000	(95,000)
OTHER REVENUE	34,439,891.42	23,782,000	22,375,000	37,695,000	37,695,000	15,320,000
TOTAL FINANCING SOURCES	\$ 347,453,058.77	\$ 384,522,000	\$ 374,754,000	\$ 382,249,000	\$ 382,249,000	\$ 7,495,000
FINANCING USES						
SERVICES & SUPPLIES	\$ 168,807,509.70	\$ 204,489,000	\$ 204,721,000	\$ 218,039,000	\$ 218,039,000	\$ 13,318,000
OTHER CHARGES	19,828,152.56	21,047,000	21,047,000	5,910,000	5,910,000	(15,137,000)
CAPITAL ASSETS - B & I	0.00	938,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	177,464.45	519,000	519,000	469,000	469,000	(50,000)
CAPITAL ASSETS - INFRASTRUCTURE	12,702,573.31	18,837,000	19,775,000	73,270,000	73,270,000	53,495,000
TOTAL CAPITAL ASSETS	12,880,037.76	20,294,000	20,294,000	73,739,000	73,739,000	53,445,000
OTHER FINANCING USES	1,018,461.71	3,266,000	3,266,000	5,836,000	5,836,000	2,570,000
GROSS TOTAL	\$ 202,534,161.73	\$ 249,096,000	\$ 249,328,000	\$ 303,524,000	\$ 303,524,000	\$ 54,196,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 91,270,000.00	\$ 125,426,000	\$ 125,426,000	\$ 78,725,000	\$ 78,725,000	\$ (46,701,000)
TOTAL OBLIGATED FUND BAL	\$ 91,270,000.00	\$ 125,426,000	\$ 125,426,000	\$ 78,725,000	\$ 78,725,000	\$ (46,701,000)
TOTAL FINANCING USES	\$ 293,804,161.73	\$ 374,522,000	\$ 374,754,000	\$ 382,249,000	\$ 382,249,000	\$ 7,495,000

FUNDPUBLIC WORKS - FLOOD CONTROL
DISTRICT**FUNCTION**

PUBLIC PROTECTION

ACTIVITYFLOOD CTRL & SOIL & WATER
CONSERVATION**Mission Statement**

Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$7.5 million increase primarily attributable to increases in maintenance requirements and capital asset-infrastructure for the following channel improvement, water quality enhancement, and groundwater recharge facilities projects: Sun Valley Drain Phase I, Sun Valley Watershed-Strathern Wetlands Park, Pacoima Spreading Grounds Enhancement, Cogswell Dam Inlet and Outlet Works Rehabilitation, Big Dalton Spreading

Grounds Improvements, Peck Road Spreading Basin, and Walnut Creek Spreading Basin Pump Station Projects. The increase is financed with the cancellation of obligated fund balance and increases in reimbursement projects from cities and grant revenues, partially offset by a decrease in committed for Sun Valley Watershed and Pacoima Dam Sediment Removal projects.

The primary sources of revenue are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include to keep the existing flood protection system in safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water. The District proactively seeks grants for construction and rehabilitation projects; however, with aging infrastructure and new and evolving regulations, the District will be challenged to meet these needs without developing new ongoing funding sources.

Critical/Strategic Planning Initiatives

- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans,

and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2012-13 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2012-13 Final Adopted Budget	374,754,000	374,754,000	0.0
Other Changes			
1. Building and Encroachment Permits and Inspection: Reflects decreases in the issuance of permits and inspection activities.	(618,000)	(618,000)	--
2. Flood Control: Reflects increases in the maintenance and repair of channel improvements, runoff regulation facilities, and construction of channel improvements and aesthetic enhancements, partially offset by an increase in Proposition 50 grant revenue.	38,392,000	38,392,000	--
3. Graffiti Abatement: Reflects a decrease in requirements for graffiti removal within the District's rights of way.	(171,000)	(171,000)	--
4. Integrated Water Resource Planning: Reflects decreases in projects with integrated regional plan coordination and support and of multi-use benefits such as water quality enhancement, water conservation, and passive recreation.	(7,105,000)	(7,105,000)	--
5. Land Development: Reflects decreases in subdivision plan checking and private drain permit inspections.	(780,000)	(780,000)	--
6. Public Works Services to Cities and Agencies: Reflects a decrease in permit inspection services to cities and other agencies.	(59,000)	(59,000)	--
7. Storm Water and Urban Runoff Quality: Reflects an increase in water quality enhancement construction projects.	3,151,000	3,151,000	--
8. Water Conservation: Reflects increases in the construction and maintenance of groundwater recharge facilities.	21,386,000	21,386,000	--
9. Provision for Obligated Fund Balance: Reflects decreases in funds committed for Sun Valley Watershed and Pacoima Dam Sediment Removal projects to provide financing for various projects.	(46,701,000)	(46,701,000)	--
Total Changes	7,495,000	7,495,000	0.0
2013-14 Recommended Budget	382,249,000	382,249,000	0.0

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 21,956,000.00	\$ 53,649,000	\$ 53,649,000	\$ 10,000,000	\$ 10,000,000	\$ (43,649,000)
CANCEL OBLIGATED FUND BAL	78,835,321.00	94,870,000	91,270,000	125,426,000	125,426,000	34,156,000
BUSINESS LICENSES	(2,279.77)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	4,050,340.96	405,000	758,000	1,533,000	1,533,000	775,000
CONSTRUCTION PERMITS	4,976.70	5,000	11,000	5,000	5,000	(6,000)
FEDERAL - OTHER	340,061.00	1,000	0	0	0	0
FEDERAL AID - DISASTER RELIEF	428,979.66	785,000	0	0	0	0
FORFEITURES & PENALTIES	45,576.97	48,000	12,000	48,000	48,000	36,000
INTEREST	1,451,276.14	1,402,000	1,901,000	1,417,000	1,417,000	(484,000)
MISCELLANEOUS	3,632,231.70	4,946,000	761,000	90,000	90,000	(671,000)
OTHER GOVERNMENTAL AGENCIES	5,528,714.14	1,851,000	4,957,000	4,155,000	4,155,000	(802,000)
OTHER LICENSES & PERMITS	702,401.18	702,000	700,000	702,000	702,000	2,000
OTHER SALES	1,041,853.17	1,000,000	1,010,000	1,038,000	1,038,000	28,000
OTHER STATE - IN-LIEU TAXES	6,979.45	7,000	7,000	7,000	7,000	0
OTHER TAXES	0.00	176,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	1,454,145.85	1,455,000	1,812,000	1,455,000	1,455,000	(357,000)
PLANNING & ENGINEERING SERVICES	868,397.35	1,048,000	1,040,000	1,262,000	1,262,000	222,000
PROP TAXES - CURRENT - SECURED	98,113,408.56	97,527,000	92,399,000	94,434,000	94,434,000	2,035,000
PROP TAXES - CURRENT - UNSECURED	3,199,248.47	3,199,000	3,424,000	3,199,000	3,199,000	(225,000)
PROP TAXES - PRIOR - SECURED	(528,954.01)	0	0	0	0	0
PROP TAXES - PRIOR - UNSECURED	(57,364.20)	0	0	0	0	0
RENTS & CONCESSIONS	7,565,341.93	6,829,000	7,567,000	7,180,000	7,180,000	(387,000)
ROAD & STREET SERVICES	1,550,832.77	1,000,000	237,000	12,309,000	12,309,000	12,072,000
ROYALTIES	1,153,888.97	600,000	700,000	600,000	600,000	(100,000)
SALE OF CAPITAL ASSETS	21,149.66	68,000	70,000	68,000	68,000	(2,000)
SPECIAL ASSESSMENTS	110,538,257.25	110,538,000	110,633,000	110,538,000	110,538,000	(95,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	826,007.43	826,000	832,000	826,000	826,000	(6,000)
STATE - OTHER	3,469,387.78	446,000	0	5,000,000	5,000,000	5,000,000
STATE AID - DISASTER	200,156.18	182,000	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURRENT	850,897.39	957,000	1,004,000	957,000	957,000	(47,000)
SUPPLEMENTAL PROP TAXES- PRIOR	106,352.89	0	0	0	0	0
TRANSFERS IN	99,472.20	0	0	0	0	0
TOTAL FINANCING SOURCES	\$ 347,453,058.77	\$ 384,522,000	\$ 374,754,000	\$ 382,249,000	\$ 382,249,000	\$ 7,495,000

FINANCING USES**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 2,269,391.63	\$ 2,414,000	\$ 2,834,000	\$ 2,931,000	\$ 2,931,000	\$ 97,000
CLOTHING & PERSONAL SUPPLIES	56,422.06	65,000	83,000	73,000	73,000	(10,000)
COMMUNICATIONS	200,310.45	167,000	443,000	259,000	259,000	(184,000)
COMPUTING-MAINFRAME	4,667.98	31,000	6,000	5,000	5,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	109,387.27	100,000	118,000	141,000	141,000	23,000
COMPUTING-PERSONAL	53,827.04	65,000	48,000	70,000	70,000	22,000
CONTRACTED PROGRAM SERVICES	20,878.14	3,000	10,000	27,000	27,000	17,000

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FOOD	141.90	0	0	0	0	0
HOUSEHOLD EXPENSE	43,647.97	2,000	93,000	56,000	56,000	(37,000)
INFORMATION TECHNOLOGY SERVICES	23,380.00	134,000	109,000	30,000	30,000	(79,000)
INSURANCE	782,392.91	668,000	1,288,000	1,011,000	1,011,000	(277,000)
MAINTENANCE - BUILDINGS & IMPRV	5,157,404.03	7,162,000	4,801,000	6,662,000	6,662,000	1,861,000
MAINTENANCE - EQUIPMENT	431,603.64	117,000	540,000	520,000	520,000	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	5,171.55	0	0	7,000	7,000	7,000
MEMBERSHIPS	16,990.00	51,000	31,000	22,000	22,000	(9,000)
MISCELLANEOUS EXPENSE	1,216.49	0	24,000	2,000	2,000	(22,000)
OFFICE EXPENSE	47,993.21	1,819,000	57,000	62,000	62,000	5,000
PROFESSIONAL SERVICES	5,594,477.83	17,635,000	18,686,000	7,226,000	7,226,000	(11,460,000)
PUBLICATIONS & LEGAL NOTICE	261,364.57	0	0	338,000	338,000	338,000
RENTS & LEASES - BLDG & IMPRV	1,143,064.29	1,156,000	1,230,000	1,476,000	1,476,000	246,000
RENTS & LEASES - EQUIPMENT	10,908,711.38	8,422,000	10,776,000	14,090,000	14,090,000	3,314,000
SMALL TOOLS & MINOR EQUIPMENT	320,991.53	211,000	269,000	415,000	415,000	146,000
SPECIAL DEPARTMENTAL EXPENSE	132,469,639.91	153,623,000	153,126,000	171,050,000	171,050,000	17,924,000
TECHNICAL SERVICES	6,982,751.57	9,594,000	7,803,000	9,019,000	9,019,000	1,216,000
TELECOMMUNICATIONS	105,520.97	75,000	99,000	136,000	136,000	37,000
TRAINING	16,180.00	16,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	312,584.77	155,000	406,000	406,000	406,000	0
UTILITIES	1,467,396.61	804,000	1,731,000	1,895,000	1,895,000	164,000
TOTAL S & S	168,807,509.70	204,489,000	204,721,000	218,039,000	218,039,000	13,318,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	105,500.00	972,000	25,000	25,000	25,000	0
INT-OTHER LONG TERM DEBT	2,267,351.19	1,664,000	1,663,000	801,000	801,000	(862,000)
JUDGMENTS & DAMAGES	848,020.35	358,000	1,928,000	310,000	310,000	(1,618,000)
RET-OTHER LONG TERM DEBT	16,600,000.00	17,425,000	17,425,000	2,290,000	2,290,000	(15,135,000)
TAXES & ASSESSMENTS	7,281.02	9,000	6,000	7,000	7,000	1,000
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	619,000	0	2,477,000	2,477,000	2,477,000
TOTAL OTH CHARGES	19,828,152.56	21,047,000	21,047,000	5,910,000	5,910,000	(15,137,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	0.00	667,000	0	0	0	0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	93,000	0	0	0	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	147,000	0	0	0	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	31,000	0	0	0	0
TOTAL CAPITAL PROJECT	0.00	938,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	100,000	100,000	100,000	100,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	9,000	9,000	0	0	(9,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	83,578.73	264,000	264,000	180,000	180,000	(84,000)
ELECTRONIC EQUIPMENT	0.00	45,000	45,000	0	0	(45,000)
MACHINERY EQUIPMENT	0.00	22,000	22,000	89,000	89,000	67,000
MANUFACTURED/PREFABRICATED STRUCTURE	32,790.00	44,000	44,000	0	0	(44,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	35,000	35,000	86,000	86,000	51,000
VEHICLES & TRANSPORTATION EQUIPMENT	32,631.49	0	0	0	0	0
WATERCRAFT/VESSEL/BARGES/TUGS	28,464.23	0	0	14,000	14,000	14,000
TOTAL CAPITAL ASSETS - EQUIPMENT	177,464.45	519,000	519,000	469,000	469,000	(50,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	7,000.00	445,000	283,000	250,000	250,000	(33,000)
INFRASTRUCTURE	12,695,573.31	18,392,000	19,492,000	73,020,000	73,020,000	53,528,000
TOTAL CAPITAL ASSETS	12,880,037.76	20,294,000	20,294,000	73,739,000	73,739,000	53,445,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,018,461.71	3,266,000	3,266,000	5,836,000	5,836,000	2,570,000
TOTAL OTH FIN USES	1,018,461.71	3,266,000	3,266,000	5,836,000	5,836,000	2,570,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 91,270,000.00	\$ 125,426,000	\$ 125,426,000	\$ 78,725,000	\$ 78,725,000	\$ (46,701,000)
TOTAL OBLIGATED FUND BAL	\$ 91,270,000.00	\$ 125,426,000	\$ 125,426,000	\$ 78,725,000	\$ 78,725,000	\$ (46,701,000)
TOTAL FINANCING USES	\$ 293,804,161.73	\$ 374,522,000	\$ 374,754,000	\$ 382,249,000	\$ 382,249,000	\$ 7,495,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 40,937,000.00	\$ 95,098,000	\$ 95,098,000	\$ 12,400,000	\$ 12,400,000	\$ (82,698,000)
CANCEL OBLIGATED FUND BAL	145,097,896.00	95,401,000	92,401,000	102,545,000	102,545,000	10,144,000
OTHER REVENUE	250,597,594.77	235,914,000	278,010,000	252,636,000	252,636,000	(25,374,000)
TOTAL FINANCING SOURCES	\$ 436,632,490.77	\$ 426,413,000	\$ 465,509,000	\$ 367,581,000	\$ 367,581,000	\$ (97,928,000)
FINANCING USES						
SERVICES & SUPPLIES	\$ 197,713,602.54	\$ 208,026,000	\$ 222,628,000	\$ 217,406,000	\$ 217,406,000	\$ (5,222,000)
OTHER CHARGES	7,431,152.19	7,001,000	12,872,000	11,870,000	11,870,000	(1,002,000)
CAPITAL ASSETS - B & I	803,762.16	2,308,000	769,000	0	0	(769,000)
CAPITAL ASSETS - EQUIPMENT	918,630.28	556,000	556,000	750,000	750,000	194,000
CAPITAL ASSETS - INFRASTRUCTURE	38,345,910.09	87,481,000	116,483,000	83,765,000	83,765,000	(32,718,000)
TOTAL CAPITAL ASSETS	40,068,302.53	90,345,000	117,808,000	84,515,000	84,515,000	(33,293,000)
OTHER FINANCING USES	3,920,462.47	6,096,000	6,096,000	9,765,000	9,765,000	3,669,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	20,267,000	0	0	(20,267,000)
GROSS TOTAL	\$ 249,133,519.73	\$ 311,468,000	\$ 379,671,000	\$ 323,556,000	\$ 323,556,000	\$ (56,115,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 92,401,000.00	\$ 102,545,000	\$ 85,838,000	\$ 44,025,000	\$ 44,025,000	\$ (41,813,000)
TOTAL OBLIGATED FUND BAL	\$ 92,401,000.00	\$ 102,545,000	\$ 85,838,000	\$ 44,025,000	\$ 44,025,000	\$ (41,813,000)
TOTAL FINANCING USES	\$ 341,534,519.73	\$ 414,013,000	\$ 465,509,000	\$ 367,581,000	\$ 367,581,000	\$ (97,928,000)

FUND
PUBLIC WORKS - ROAD FUNDFUNCTION
PUBLIC WAYS AND FACILITIESACTIVITY
PUBLIC WAYS**Mission Statement**

Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations. The Road Fund provides for the construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$97.9 million net decrease primarily due to the deletion of one-time funding for unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels, and a decrease in fund balance available. These decreases are partially offset by a decrease in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goals of Operational Effectiveness and Community and Municipal Services by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2012-13 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2012-13 Final Adopted Budget	465,509,000	465,509,000	0.0
Other Changes			
1. Unincorporated County Roads: Reflects the deletion of one-time funding for First and Fifth District unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels partially offset by increases in gas tax and State aid for disaster revenues.	(31,885,000)	(31,885,000)	--
2. Traffic Congestion Management: Reflects decreases in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways partially offset by an increase in the cancelation of obligated fund balance for Proposition 1B projects.	(698,000)	(698,000)	--
3. Stormwater and Urban Runoff Quality: Reflects an increase in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	36,000	36,000	--
4. Public Works Services To Cities and Agencies: Reflects decreases in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants.	(3,292,000)	(3,292,000)	--
5. Land Development: Reflects decreases in subdivision plan checking and environmental documentation coordination review related to private improvements within public rights of way.	(9,000)	(9,000)	--
6. Contingencies: Reflects a decrease to finance operating requirements.	(20,267,000)	(20,267,000)	--
7. Provision for Obligated Fund Balance: Reflects a decrease of committed for infrastructure growth.	(41,813,000)	(41,813,000)	--
Total Changes	(97,928,000)	(97,928,000)	0.0
2013-14 Recommended Budget	367,581,000	367,581,000	0.0

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 40,937,000.00	\$ 95,098,000	\$ 95,098,000	\$ 12,400,000	\$ 12,400,000	\$ (82,698,000)
CANCEL OBLIGATED FUND BAL	145,097,896.00	95,401,000	92,401,000	102,545,000	102,545,000	10,144,000
BUSINESS LICENSES	4,102.29	172,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	22,900,342.32	27,979,000	56,404,000	19,979,000	19,979,000	(36,425,000)
CONSTRUCTION PERMITS	4,286,352.76	4,278,000	3,613,000	4,278,000	4,278,000	665,000
FEDERAL - FOREST RESERVE REVENUE	601,042.58	601,000	552,000	601,000	601,000	49,000
FEDERAL - OTHER	18,801,595.79	15,636,000	24,203,000	16,203,000	16,203,000	(8,000,000)
FEDERAL AID - DISASTER RELIEF	3,432,564.47	5,640,000	7,262,000	12,776,000	12,776,000	5,514,000
FORFEITURES & PENALTIES	(158.66)	0	0	0	0	0
FRANCHISES	0.00	0	1,000	0	0	(1,000)
INTEREST	2,204,695.80	1,936,000	2,601,000	1,936,000	1,936,000	(665,000)
MISCELLANEOUS	687,994.98	199,000	229,000	177,000	177,000	(52,000)
MISCELLANEOUS/CAPITAL PROJECTS	306,867.07	1,179,000	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	1,571,950.29	4,893,000	5,200,000	8,390,000	8,390,000	3,190,000
OTHER LICENSES & PERMITS	19,020.86	21,000	15,000	21,000	21,000	6,000
OTHER SALES	10,715.69	11,000	2,000	11,000	11,000	9,000
PLANNING & ENGINEERING SERVICES	1,710,167.54	1,815,000	1,441,000	1,814,000	1,814,000	373,000
RENTS & CONCESSIONS	65,276.59	65,000	40,000	65,000	65,000	25,000
ROAD & STREET SERVICES	61,976.97	1,304,000	1,018,000	538,000	538,000	(480,000)
ROAD PRIVILEGES & PERMITS	378,904.92	379,000	324,000	379,000	379,000	55,000
ROYALTIES	266,682.11	0	0	0	0	0
SALE OF CAPITAL ASSETS	611.87	100,000	0	0	0	0
SALES & USE TAXES	3,872,063.00	4,076,000	3,872,000	4,076,000	4,076,000	204,000
STATE - HIGHWAY USERS TAX	187,096,055.71	163,965,000	168,000,000	173,618,000	173,618,000	5,618,000
STATE - OTHER	1,323,023.85	501,000	3,233,000	1,961,000	1,961,000	(1,272,000)
STATE AID - DISASTER	995,745.97	1,164,000	0	5,813,000	5,813,000	5,813,000
TOTAL FINANCING SOURCES	\$ 436,632,490.77	\$ 426,413,000	\$ 465,509,000	\$ 367,581,000	\$ 367,581,000	\$ (97,928,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 448,558.77	\$ 676,000	\$ 505,000	\$ 413,000	\$ 413,000	\$ (92,000)
CLOTHING & PERSONAL SUPPLIES	140,975.85	131,000	112,000	130,000	130,000	18,000
COMMUNICATIONS	20,236.39	23,000	18,000	19,000	19,000	1,000
COMPUTING-MAINFRAME	620.99	1,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	244,236.24	174,000	143,000	226,000	226,000	83,000
COMPUTING-PERSONAL	83,748.34	50,000	31,000	77,000	77,000	46,000
CONTRACTED PROGRAM SERVICES	940,610.37	1,004,000	162,000	1,058,000	1,058,000	896,000
HOUSEHOLD EXPENSE	42,662.14	20,000	18,000	35,000	35,000	17,000
INFORMATION TECHNOLOGY SERVICES	0.00	127,000	72,000	0	0	(72,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	1,000	0	0	(1,000)
INSURANCE	4,173,316.47	3,364,000	4,193,000	4,193,000	4,193,000	0
JURY & WITNESS EXPENSE	34.78	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	6,410,976.32	7,077,000	6,712,000	5,263,000	5,263,000	(1,449,000)
MAINTENANCE - EQUIPMENT	574,956.60	526,000	586,000	527,000	527,000	(59,000)
MEDICAL DENTAL & LAB SUPPLIES	892.62	0	0	0	0	0
MEMBERSHIPS	7,210.00	28,000	23,000	7,000	7,000	(16,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	2,107.69	0	1,000	2,000	2,000	1,000
OFFICE EXPENSE	37,148.18	17,000	38,000	33,000	33,000	(5,000)
PROFESSIONAL SERVICES	4,939,663.37	4,654,000	6,170,000	24,504,000	24,504,000	18,334,000
RENTS & LEASES - BLDG & IMPRV	1,930,076.00	1,570,000	1,974,000	1,702,000	1,702,000	(272,000)
RENTS & LEASES - EQUIPMENT	4,564,216.94	3,158,000	4,955,000	3,373,000	3,373,000	(1,582,000)
SMALL TOOLS & MINOR EQUIPMENT	587,526.50	483,000	353,000	531,000	531,000	178,000
SPECIAL DEPARTMENTAL EXPENSE	166,026,525.78	174,892,000	192,229,000	170,428,000	170,428,000	(21,801,000)
TECHNICAL SERVICES	4,669,480.19	6,669,000	2,899,000	3,307,000	3,307,000	408,000
TELECOMMUNICATIONS	51,097.58	43,000	6,000	47,000	47,000	41,000
TRAINING	7,763.75	8,000	19,000	8,000	8,000	(11,000)
TRANSPORTATION AND TRAVEL	425,924.29	298,000	356,000	397,000	397,000	41,000
UTILITIES	1,383,036.39	3,033,000	1,052,000	1,126,000	1,126,000	74,000
TOTAL S & S	197,713,602.54	208,026,000	222,628,000	217,406,000	217,406,000	(5,222,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,419,824.90	6,997,000	12,872,000	11,870,000	11,870,000	(1,002,000)
RIGHTS OF WAY	1,000.00	0	0	0	0	0
TAXES & ASSESSMENTS	10,327.29	4,000	0	0	0	0
TOTAL OTH CHARGES	7,431,152.19	7,001,000	12,872,000	11,870,000	11,870,000	(1,002,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	627,364.08	1,634,000	702,000	0	0	(702,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	26,939.83	86,000	40,000	0	0	(40,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	149,458.25	559,000	27,000	0	0	(27,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	29,000	0	0	0	0
TOTAL CAPITAL ASSETS - B & I	803,762.16	2,308,000	769,000	0	0	(769,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	25,000	25,000	50,000	50,000	25,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	381,288.43	0	0	10,000	10,000	10,000
ELECTRONIC EQUIPMENT	251,132.73	53,000	53,000	138,000	138,000	85,000
MACHINERY EQUIPMENT	15,054.26	0	0	125,000	125,000	125,000
MANUFACTURED/PREFABRICATED STRUCTURE	186,615.76	55,000	55,000	0	0	(55,000)
NON-MEDICAL LAB/TESTING EQUIP	30,688.27	0	0	107,000	107,000	107,000
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	20,000	20,000	20,000
VEHICLES & TRANSPORTATION EQUIPMENT	53,850.83	123,000	123,000	0	0	(123,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	918,630.28	556,000	556,000	750,000	750,000	194,000
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	13,138.00	16,000	180,000	0	0	(180,000)
INFRASTRUCTURE	38,332,772.09	87,465,000	116,303,000	83,765,000	83,765,000	(32,538,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	38,345,910.09	87,481,000	116,483,000	83,765,000	83,765,000	(32,718,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	40,068,302.53	90,345,000	117,808,000	84,515,000	84,515,000	(33,293,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,920,462.47	6,096,000	6,096,000	9,765,000	9,765,000	3,669,000
TOTAL OTH FIN USES	3,920,462.47	6,096,000	6,096,000	9,765,000	9,765,000	3,669,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	20,267,000	0	0	(20,267,000)
GROSS TOTAL	\$ 249,133,519.73	\$ 311,468,000	\$ 379,671,000	\$ 323,556,000	\$ 323,556,000	\$ (56,115,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 92,401,000.00	\$ 102,545,000	\$ 85,838,000	\$ 44,025,000	\$ 44,025,000	\$ (41,813,000)
TOTAL OBLIGATED FUND BAL	\$ 92,401,000.00	\$ 102,545,000	\$ 85,838,000	\$ 44,025,000	\$ 44,025,000	\$ (41,813,000)
TOTAL FINANCING USES	\$ 341,534,519.73	\$ 414,013,000	\$ 465,509,000	\$ 367,581,000	\$ 367,581,000	\$ (97,928,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 2,420,000.00	\$ 1,677,000	\$ 1,677,000	\$ 0	\$ 0	\$ (1,677,000)
CANCEL OBLIGATED FUND BAL	13,086,571.00	8,531,000	8,531,000	8,531,000	8,531,000	0
OTHER REVENUE	428,206,156.38	471,724,000	577,592,000	600,832,000	600,832,000	23,240,000
TOTAL FINANCING SOURCES	\$ 443,712,727.38	\$ 481,932,000	\$ 587,800,000	\$ 609,363,000	\$ 609,363,000	\$ 21,563,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 336,394,358.23	\$ 346,898,000	\$ 407,806,000	\$ 419,210,000	\$ 419,210,000	\$ 11,404,000
SERVICES & SUPPLIES	80,973,272.51	106,813,000	150,742,000	153,882,000	153,882,000	3,140,000
OTHER CHARGES	932,290.44	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	14,394,283.90	17,900,000	17,900,000	25,317,000	25,317,000	7,417,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,031,000	0	0	(1,031,000)
GROSS TOTAL	\$ 432,694,205.08	\$ 473,401,000	\$ 579,269,000	\$ 600,199,000	\$ 600,199,000	\$ 20,930,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 9,341,000.00	\$ 8,531,000	\$ 8,531,000	\$ 9,164,000	\$ 9,164,000	\$ 633,000
TOTAL OBLIGATED FUND BAL	\$ 9,341,000.00	\$ 8,531,000	\$ 8,531,000	\$ 9,164,000	\$ 9,164,000	\$ 633,000
TOTAL FINANCING USES	\$ 442,035,205.08	\$ 481,932,000	\$ 587,800,000	\$ 609,363,000	\$ 609,363,000	\$ 21,563,000
BUDGETED POSITIONS	4,216.0	4,229.0	4,229.0	4,252.0	4,252.0	23.0

FUND
PUBLIC WORKS - INTERNAL
SERVICE FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of enhancing our communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2013-14 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2013-14 Recommended Budget reflects a \$21.6 million net increase from the 2012-13 Final Adopted Budget. The increase is primarily due to increases in capital asset-equipment purchases (\$7.4 million); County retirement costs due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions (\$5.3 million); administrative support services to align the budget to anticipated overhead costs (\$3.0 million); capital project management services for County capital projects (\$2.4 million); health insurance subsidies (\$1.2 million) and retiree health insurance premiums (\$1.5 million); and the addition of 25.0 positions for the Unincorporated Area Stormwater Urban Runoff Quality Program to address regulatory stormwater and urban runoff compliance requirements (\$2.3 million). These increases are partially offset by decreases in the business automation plan and information technology upgrade costs, contingencies, and other operational needs.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2012-13 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2012-13 Final Adopted Budget	587,800,000	587,800,000	4,229.0
<i>New/Expanded Programs</i>			
1. Administrative Support Services - Information Technology (IT): Reflects a decrease in business automation plan and IT enhancement upgrade costs.	(456,000)	(456,000)	--
2. Capital Building Projects: Reflects an increase for capital project management services for County capital projects.	2,435,000	2,435,000	--
<i>Other Changes</i>			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	1,243,000	1,243,000	--
2. County Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	5,333,000	5,333,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,468,000	1,468,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience.	401,000	401,000	--
5. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience; Board-approved position reinstatement (+1.0) and reclassifications; and various position changes to meet the operational needs of the Department: Architectural Engineering (-2.0), Flood Maintenance, Human Resources, Sewer Maintenance, Survey/Mapping and Property Management (-1.0), and Traffic and Lighting.	708,000	708,000	(2.0)
6. Unincorporated Area Stormwater Urban Runoff Quality Program: Reflects the addition of 25.0 positions to address regulatory stormwater and urban runoff compliance requirements strictly in County unincorporated areas.	2,251,000	2,251,000	25.0

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
7. Administrative Support Services: Reflects an increase to fund overhead costs.	2,962,000	2,962,000	--
8. Services and Supplies: Reflects a decrease to offset other Internal Service Fund increases.	(1,801,000)	(1,801,000)	--
9. Capital Assets-Equipment: Reflects an increase in requirements to meet the California Air Resource Board (CARB) Regulation Compliance for off-road equipment.	7,417,000	7,417,000	--
10. Contingencies: Reflects a reduction to finance operating requirements.	(1,031,000)	(1,031,000)	--
11. Provision for Obligated Fund Balance: Reflects funds committed for automated fuel system replacement.	633,000	633,000	--
Total Changes	21,563,000	21,563,000	23.0
2013-14 Recommended Budget	609,363,000	609,363,000	4,252.0

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 2,420,000.00	\$ 1,677,000	\$ 1,677,000	\$ 0	\$ 0	(1,677,000)
CANCEL OBLIGATED FUND BAL	13,086,571.00	8,531,000	8,531,000	8,531,000	8,531,000	0
AGRICULTURAL SERVICES	0.00	1,000	1,000	1,000	1,000	0
CHARGES FOR SERVICES - OTHER	421,117,923.74	459,915,000	564,473,000	580,549,000	580,549,000	16,076,000
CONSTRUCTION PERMITS	261,346.60	275,000	234,000	275,000	275,000	41,000
COURT FEES & COSTS	648.84	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	62,169.05	58,000	55,000	58,000	58,000	3,000
INTEREST	0.00	0	255,000	0	0	(255,000)
MISCELLANEOUS	186,196.67	214,000	1,315,000	1,359,000	1,359,000	44,000
OTHER GOVERNMENTAL AGENCIES	(90,480.00)	91,000	91,000	91,000	91,000	0
OTHER SALES	35,700.68	284,000	272,000	284,000	284,000	12,000
PLANNING & ENGINEERING SERVICES	700.00	1,000	1,000	1,000	1,000	0
RECORDING FEES	6,731.70	8,000	5,000	8,000	8,000	3,000
RENTS & CONCESSIONS	6,387.57	8,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	1,041,312.87	120,000	120,000	120,000	120,000	0
TRANSFERS IN	5,577,518.66	10,743,000	10,743,000	18,059,000	18,059,000	7,316,000
TOTAL FINANCING SOURCES	\$ 443,712,727.38	\$ 481,932,000	\$ 587,800,000	\$ 609,363,000	\$ 609,363,000	\$ 21,563,000

FINANCING USES**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 230,223,800.37	\$ 230,413,000	\$ 286,836,000	\$ 289,538,000	\$ 289,538,000	\$ 2,702,000
CAFETERIA PLAN BENEFITS	41,198,606.00	44,564,000	44,346,000	45,734,000	45,734,000	1,388,000
DEFERRED COMPENSATION BENEFITS	4,008,700.61	4,296,000	7,885,000	7,885,000	7,885,000	0
EMPLOYEE GROUP INS - E/B	6,030,554.95	5,935,000	5,968,000	6,041,000	6,041,000	73,000
OTHER EMPLOYEE BENEFITS	270,196.53	293,000	770,000	770,000	770,000	0
RETIREMENT - EMP BENEFITS	48,984,451.83	54,732,000	55,046,000	61,854,000	61,854,000	6,808,000
WORKERS' COMPENSATION	5,678,047.94	6,665,000	6,955,000	7,388,000	7,388,000	433,000
TOTAL S & E B	336,394,358.23	346,898,000	407,806,000	419,210,000	419,210,000	11,404,000

SERVICES & SUPPLIES

ADMINISTRATIVE SERVICES	7,641,179.91	8,398,000	9,746,000	9,594,000	9,594,000	(152,000)
CLOTHING & PERSONAL SUPPLIES	171,162.59	182,000	248,000	248,000	248,000	0
COMMUNICATIONS	1,458,616.82	1,591,000	1,475,000	1,596,000	1,596,000	121,000
COMPUTING-MAINFRAME	89,828.63	159,000	159,000	159,000	159,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,264,678.55	3,402,000	6,133,000	6,515,000	6,515,000	382,000
COMPUTING-PERSONAL	1,159,284.60	1,206,000	2,753,000	2,345,000	2,345,000	(408,000)
CONTRACTED PROGRAM SERVICES	9,843.58	17,000	29,000	31,000	31,000	2,000
HOUSEHOLD EXPENSE	176,453.90	187,000	655,000	655,000	655,000	0
INFORMATION TECHNOLOGY SERVICES	639,959.88	686,000	4,216,000	4,352,000	4,352,000	136,000
INFORMATION TECHNOLOGY-SECURITY	104,387.74	115,000	115,000	216,000	216,000	101,000
INSURANCE	395,949.53	596,000	832,000	832,000	832,000	0
JURY & WITNESS EXPENSE	10.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,595,812.12	3,960,000	4,658,000	4,661,000	4,661,000	3,000
MAINTENANCE - EQUIPMENT	11,596,380.35	12,184,000	13,864,000	15,117,000	15,117,000	1,253,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	8,671.08	0	0	0	0	0
MEMBERSHIPS	111,506.44	118,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	4,505.77	34,000	207,000	212,000	212,000	5,000
OFFICE EXPENSE	577,068.99	653,000	1,708,000	1,754,000	1,754,000	46,000
PROFESSIONAL SERVICES	15,887,622.21	18,230,000	17,091,000	20,773,000	20,773,000	3,682,000
PUBLICATIONS & LEGAL NOTICE	11,457.26	16,000	241,000	251,000	251,000	10,000
RENTS & LEASES - BLDG & IMPRV	691,363.70	812,000	654,000	951,000	951,000	297,000
RENTS & LEASES - EQUIPMENT	1,287,890.48	2,342,000	1,908,000	2,169,000	2,169,000	261,000
SMALL TOOLS & MINOR EQUIPMENT	152,622.85	163,000	284,000	289,000	289,000	5,000
SPECIAL DEPARTMENTAL EXPENSE	10,161,247.27	23,022,000	47,762,000	46,243,000	46,243,000	(1,519,000)
TECHNICAL SERVICES	13,363,073.50	18,676,000	21,492,000	21,008,000	21,008,000	(484,000)
TELECOMMUNICATIONS	3,921,763.58	5,001,000	7,034,000	6,412,000	6,412,000	(622,000)
TRAINING	686,194.47	721,000	955,000	955,000	955,000	0
TRANSPORTATION AND TRAVEL	1,573,048.03	1,653,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	2,231,688.68	2,679,000	4,154,000	4,175,000	4,175,000	21,000
TOTAL S & S	80,973,272.51	106,813,000	150,742,000	153,882,000	153,882,000	3,140,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	932,290.44	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	0.00	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	932,290.44	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	21,846.79	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,000,000	1,000,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	532,646.33	1,221,000	1,221,000	1,114,000	1,114,000	(107,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	9,226,274.52	7,186,000	7,186,000	17,342,000	17,342,000	10,156,000
ELECTRONIC EQUIPMENT	175,851.48	11,000	11,000	213,000	213,000	202,000
MACHINERY EQUIPMENT	274,450.22	744,000	744,000	122,000	122,000	(622,000)
TELECOMMUNICATIONS EQUIPMENT	574,670.08	962,000	962,000	1,197,000	1,197,000	235,000
VEHICLES & TRANSPORTATION EQUIPMENT	3,588,544.48	6,776,000	6,776,000	4,329,000	4,329,000	(2,447,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	14,394,283.90	17,900,000	17,900,000	25,317,000	25,317,000	7,417,000
TOTAL CAPITAL ASSETS	14,394,283.90	17,900,000	17,900,000	25,317,000	25,317,000	7,417,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,031,000	0	0	(1,031,000)
GROSS TOTAL	\$ 432,694,205.08	\$ 473,401,000	\$ 579,269,000	\$ 600,199,000	\$ 600,199,000	\$ 20,930,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 9,341,000.00	\$ 8,531,000	\$ 8,531,000	\$ 9,164,000	\$ 9,164,000	\$ 633,000
TOTAL OBLIGATED FUND BAL	\$ 9,341,000.00	\$ 8,531,000	\$ 8,531,000	\$ 9,164,000	\$ 9,164,000	\$ 633,000
TOTAL FINANCING USES	\$ 442,035,205.08	\$ 481,932,000	\$ 587,800,000	\$ 609,363,000	\$ 609,363,000	\$ 21,563,000
BUDGETED POSITIONS	4,216.0	4,229.0	4,229.0	4,252.0	4,252.0	23.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	557,691,000	--	554,791,000	2,900,000	--
Unincorporated County Roads	327,406,000	--	326,906,000	500,000	--
Traffic Congestion Management	146,480,000	--	146,480,000	--	--
Street Lighting	53,256,000	--	53,256,000	--	--
Public Transit Services	25,336,000	--	25,336,000	--	--
Bikeways	2,813,000	--	2,813,000	--	--
Crossing Guard Services	2,400,000	--	--	2,400,000	--
Red Light Photo Enforcement	--	--	--	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	557,691,000	--	554,791,000	2,900,000	--

Unincorporated County Roads

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.
Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.
Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.
Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.
Public transit services to residents in the unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.
Construction, operation, and maintenance of County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.
Upon request, provide crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement**Authority:** Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	316,862,000	--	299,792,000	17,070,000	--
Flood Control	209,631,000	--	209,631,000	--	--
Stormwater and Urban Runoff Quality	43,637,000	--	26,567,000	17,070,000	--
Integrated Water Resource Planning	11,248,000	--	11,248,000	--	--
Water Conservation	52,346,000	--	52,346,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	316,862,000	--	299,792,000	17,070,000	--

Flood Control**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

The countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality**Authority:** Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – Los Angeles County Waterworks Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	127,583,000	--	127,583,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	127,583,000	--	127,583,000	--	--

Authority: Mandated program - California Water Code, Division 16. Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	69,301,000	--	68,067,000	1,234,000	--
Solid Waste Management	59,957,000	--	59,957,000	--	--
Regulation of Industrial Waste and Underground Tanks	3,167,000	--	3,167,000	--	--
Environmental Defenders	1,059,000	--	1,059,000	--	--
Graffiti Abatement	5,118,000	--	3,884,000	1,234,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	69,301,000	--	68,067,000	1,234,000	--

Solid Waste Management

Authority: Mandated program - California Integrated Waste Management Act of 1989, Assembly Bill (AB) 939; and Los Angeles County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program - Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

Graffiti Abatement**Authority:** Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	44,315,000	30,000	33,825,000	10,460,000	--
Building Permits and Inspection	18,628,000	30,000	18,540,000	58,000	--
Land Development	7,321,000	--	6,762,000	559,000	--
Encroachment Permit Issuance and Inspection	7,958,000	--	7,958,000	--	--
Property Rehabilitation and Nuisance Abatement	10,408,000	--	565,000	9,843,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	44,315,000	30,000	33,825,000	10,460,000	--

Building Permits and Inspection**Authority:** Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development**Authority:** Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection**Authority:** Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement**Authority:** Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	58,920,000	--	58,920,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	58,920,000	--	58,920,000	--	--

Authority: Mandated program - California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	28,368,000	--	28,361,000	7,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	28,368,000	--	28,361,000	7,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	55,031,000	--	55,031,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	55,031,000	--	55,031,000	--	--

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,919,000	--	10,919,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,919,000	--	10,919,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	478,291,000	--	478,291,000	--	3,756.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	478,291,000	--	478,291,000	--	3,756.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

11. Pre-County Improvements

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	155,000	--	5,000	150,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	155,000	--	5,000	150,000	--

Authority: Non-mandated, discretionary program.

The Pre-County Improvement Program provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director - Approved Special Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

The Director's Approved Special Projects is used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	239,675,000	--	239,675,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	239,675,000	--	239,675,000	--	--

Authority: Non-mandated, discretionary program.

Non-Program Balance Sheet Accounts include general reserves, designations, and appropriation for contingency.

14. Administration

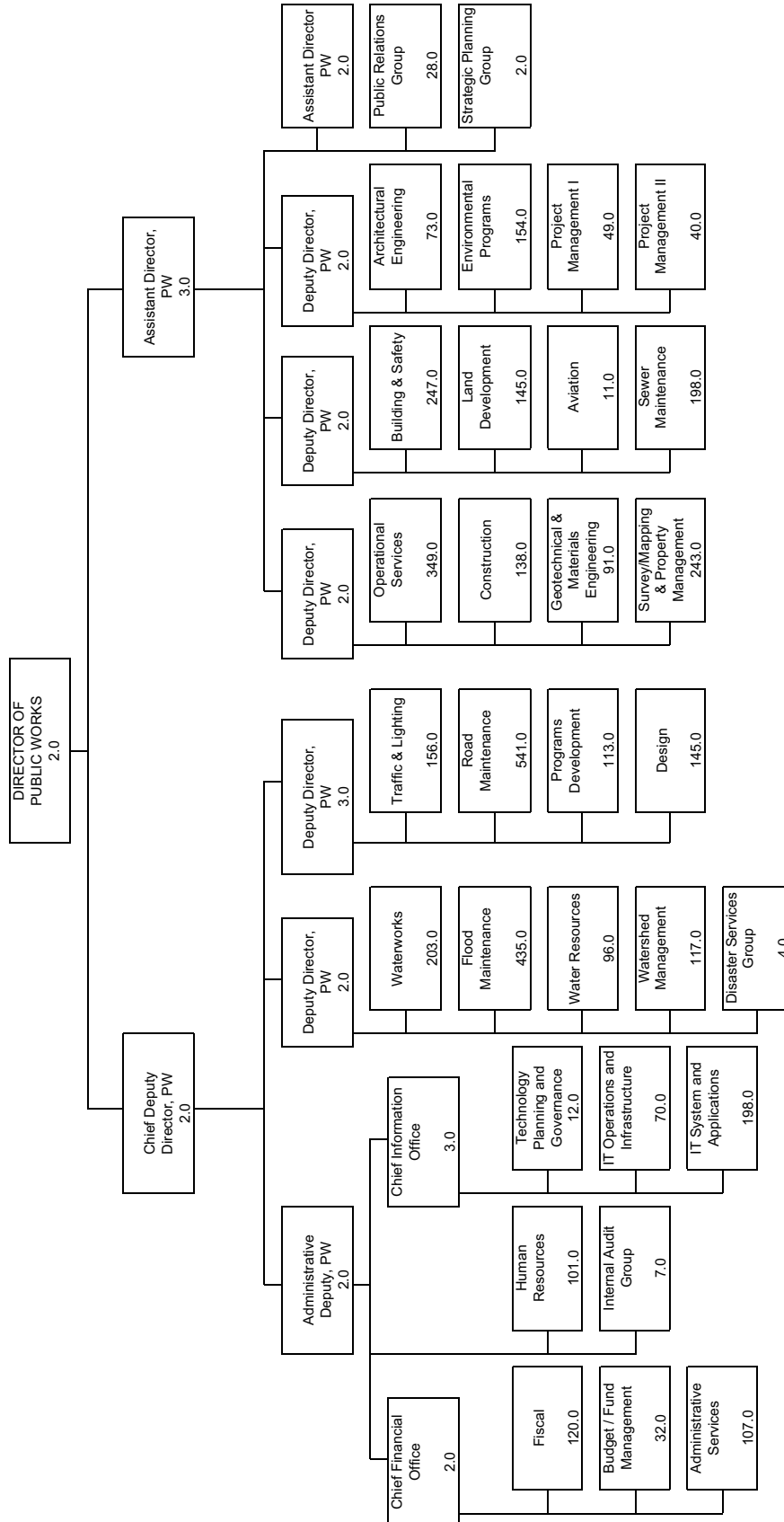
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	66,987,000	--	66,892,000	95,000	496.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	66,987,000	--	66,892,000	95,000	496.0

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,054,333,000	30,000	2,022,152,000	32,151,000	4,252.0

COUNTY OF LOS ANGELES DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
2013-14 Recommended Budget Positions = 4,252.0



Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 6,493,744.71	\$ 6,450,000	\$ 6,450,000	\$ 6,375,000	\$ 6,375,000	\$ (75,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 18,812,798.65	\$ 19,666,000	\$ 20,150,000	\$ 21,093,000	\$ 20,735,000	\$ 585,000
SERVICES & SUPPLIES	3,641,864.20	5,311,000	5,362,000	6,201,000	5,481,000	119,000
OTHER CHARGES	86,076.58	127,000	86,000	98,000	98,000	12,000
CAPITAL ASSETS - EQUIPMENT	9,251.16	0	0	0	0	0
GROSS TOTAL	\$ 22,549,990.59	\$ 25,104,000	\$ 25,598,000	\$ 27,392,000	\$ 26,314,000	\$ 716,000
INTRAFUND TRANSFERS	(196,687.27)	(133,000)	(141,000)	(145,000)	(145,000)	(4,000)
NET TOTAL	\$ 22,353,303.32	\$ 24,971,000	\$ 25,457,000	\$ 27,247,000	\$ 26,169,000	\$ 712,000
NET COUNTY COST	\$ 15,859,558.61	\$ 18,521,000	\$ 19,007,000	\$ 20,872,000	\$ 19,794,000	\$ 787,000
BUDGETED POSITIONS	188.0	187.0	187.0	189.0	187.0	0.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	OTHER PROTECTION					

Mission Statement

To improve the quality of life through excellence in physical and environmental planning that preserves individual rights, improves environmental quality, and services community needs with outstanding customer service.

2013-14 Budget Message

The 2013-14 Recommended Budget provides for the maintenance of core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. Environmental Impact Review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the countywide General Plan update and Santa Monica Mountains Local Coastal Program.

The 2013-14 Recommended Budget reflects a net increase of \$787,000 primarily attributable to the allocation of \$2.0 million in one-time funding for the Permit and Land Management Solutions (PALMS) Project, which will improve business processes and supporting technology that will increase the effectiveness and efficiency of the County's entitlement,

permitting, and land management functions. The Recommended Budget also includes increases in County retirement costs, retiree health insurance premiums, other employee benefits based on historical experience, and judgments and damages; offset by the deletion of one-time funding for the East Los Angeles Third Street Transit Oriented District Specific Plan, Los Angeles County Community Climate Action Plan, Baldwin Hills Air Quality Study, Marina del Rey Visioning, Santa Monica Mountains Local Coastal Program Update, Healthy Design Ordinance, and Brackett Field Airport Land Use Compatibility Plan.

Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan including the following initiatives:

- Provide responsive and proactive code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas, and participate in the countywide Nuisance Abatement Team (NAT) and Neighborhood Enhancement Team (NET);

- Enhance public service through improved permitting processes and databases, web-based case filing pilot projects, new electronic transactions, Geographic Information Systems (GIS) based land use and zoning information, and smart phone enforcement operation;
- Enhance communication with landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;
- Build stronger and healthier communities through its development of land use, circulation, open space, noise, safety and housing elements of the General Plan Update; and
- Secure Regional Planning Commission and Board approval of community plans and zoning standards for unincorporated areas.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	25,598,000	141,000	6,450,000	19,007,000	187.0
Critical Issues					
1. Budget Realignment: Reflects a decrease in services and supplies to offset increases in other employee benefits, and judgments and damages, partially offset by an increase in intrafund transfers for services rendered to other County departments.	(75,000)	4,000	--	(79,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	179,000	--	8,000	171,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Associations investment portfolio and revised investment return assumptions.	327,000	--	14,000	313,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	76,000	--	--	76,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment costs due to anticipated benefit changes and escalating medical cost trends.	(12,000)	--	--	(12,000)	--
5. Other Salaries and Employee Benefits: Reflects other adjustments to employee benefits based on historical experience.	15,000	--	--	15,000	--
6. One-Time Funding: Reflects the elimination of one-time funding for the East Los Angeles Transit Oriented District, Community Climate Action Plan, Baldwin Hills Air Quality Study, Marina del Rey Visioning, Santa Monica Mountains Local Coastal Program Update, Healthy Design Ordinance, and Brackett Field Airport Land Use Compatibility Plan.	(1,801,000)	--	(97,000)	(1,704,000)	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	7,000	--	--	7,000	--
8. PALMS: Reflects one-time funding for the PALMS Project.	2,000,000	--	--	2,000,000	--
Total Changes	716,000	4,000	(75,000)	787,000	0.0
2013-14 Recommended Budget	26,314,000	145,000	6,375,000	19,794,000	187.0

Unmet Needs

The Department's critical needs include programs which will enhance services within the Current Planning, Land Use Regulation, Advance Planning, and Information and Fiscal Services Divisions. Funding is being requested for the Historic Preservation Ordinance pursuant to the Mills Act, implementation of the Santa Monica Mountains Local Coastal Program and Community Standards Districts (CSD), GIS position reclassification, and the Willowbrook Transit Oriented District Specific Plan.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ (45,245.01)	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 0
COURT FEES & COSTS	1,050.00	1,000	1,000	1,000	1,000	0
LEGAL SERVICES	501.83	1,000	1,000	2,000	2,000	1,000
MISCELLANEOUS	166,871.10	183,000	183,000	183,000	183,000	0
OTHER GOVERNMENTAL AGENCIES	591,840.82	312,000	312,000	312,000	312,000	0
OTHER SALES	169.00	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,448,713.48	1,471,000	1,471,000	1,470,000	1,470,000	(1,000)
STATE - OTHER	0.00	97,000	97,000	0	0	(97,000)
ZONING PERMITS	4,329,843.49	4,372,000	4,372,000	4,394,000	4,394,000	22,000
TOTAL REVENUE	\$ 6,493,744.71	\$ 6,450,000	\$ 6,450,000	\$ 6,375,000	\$ 6,375,000	\$ (75,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 13,292,448.71	\$ 13,452,000	\$ 13,936,000	\$ 14,207,000	\$ 13,938,000	\$ 2,000
CAFETERIA PLAN BENEFITS	1,929,657.27	2,081,000	2,080,000	2,284,000	2,251,000	171,000
DEFERRED COMPENSATION BENEFITS	227,214.16	448,000	448,000	465,000	454,000	6,000
EMPLOYEE GROUP INS - E/B	318,056.45	299,000	300,000	323,000	323,000	23,000
OTHER EMPLOYEE BENEFITS	18,270.00	16,000	16,000	19,000	19,000	3,000
RETIREMENT - EMP BENEFITS	2,857,289.91	3,192,000	3,192,000	3,640,000	3,595,000	403,000
WORKERS' COMPENSATION	169,862.15	178,000	178,000	155,000	155,000	(23,000)
TOTAL S & E B	18,812,798.65	19,666,000	20,150,000	21,093,000	20,735,000	585,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	365,446.56	485,000	431,000	423,000	423,000	(8,000)
CLOTHING & PERSONAL SUPPLIES	3,260.42	3,000	4,000	6,000	6,000	2,000
COMMUNICATIONS	136,538.38	24,000	91,000	26,000	26,000	(65,000)
COMPUTING-MAINFRAME	26,020.26	24,000	1,000	31,000	31,000	30,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	337,982.72	364,000	364,000	1,451,000	1,451,000	1,087,000
COMPUTING-PERSONAL	77,672.10	129,000	129,000	202,000	188,000	59,000
HOUSEHOLD EXPENSE	163.07	2,000	2,000	2,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	11,726.03	12,000	0	12,000	12,000	12,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	0	11,000	11,000	11,000
INSURANCE	3,206.00	3,000	3,000	4,000	4,000	1,000
MAINTENANCE - BUILDINGS & IMPRV	288,586.96	311,000	313,000	321,000	321,000	8,000
MAINTENANCE - EQUIPMENT	8,451.17	7,000	3,000	10,000	10,000	7,000
MEDICAL DENTAL & LAB SUPPLIES	65.47	1,000	1,000	6,000	6,000	5,000
MEMBERSHIPS	0.00	0	1,000	5,000	5,000	4,000
MISCELLANEOUS EXPENSE	1,413.20	8,000	7,000	8,000	8,000	1,000
OFFICE EXPENSE	84,033.23	143,000	102,000	172,000	172,000	70,000
PROFESSIONAL SERVICES	898,925.22	2,235,000	2,493,000	2,150,000	1,444,000	(1,049,000)
PUBLICATIONS & LEGAL NOTICE	16,909.67	110,000	25,000	96,000	96,000	71,000
RENTS & LEASES - BLDG & IMPRV	25,420.49	93,000	92,000	35,000	35,000	(57,000)
RENTS & LEASES - EQUIPMENT	24,678.58	32,000	46,000	32,000	32,000	(14,000)
SMALL TOOLS & MINOR EQUIPMENT	1,565.82	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	39,810.65	41,000	27,000	43,000	43,000	16,000
TECHNICAL SERVICES	409,565.86	306,000	300,000	171,000	171,000	(129,000)
TELECOMMUNICATIONS	224,132.45	296,000	276,000	291,000	291,000	15,000

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	28,920.86	28,000	28,000	43,000	43,000	15,000
TRANSPORTATION AND TRAVEL	123,331.80	147,000	122,000	149,000	149,000	27,000
UTILITIES	504,037.23	506,000	500,000	500,000	500,000	0
TOTAL S & S	3,641,864.20	5,311,000	5,362,000	6,201,000	5,481,000	119,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,473.71	51,000	10,000	15,000	15,000	5,000
RET-OTHER LONG TERM DEBT	72,602.87	75,000	75,000	82,000	82,000	7,000
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	86,076.58	127,000	86,000	98,000	98,000	12,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	9,251.16	0	0	0	0	0
TOTAL CAPITAL ASSETS	9,251.16	0	0	0	0	0
GROSS TOTAL	\$ 22,549,990.59	\$ 25,104,000	\$ 25,598,000	\$ 27,392,000	\$ 26,314,000	\$ 716,000
INTRAFUND TRANSFERS	(196,687.27)	(133,000)	(141,000)	(145,000)	(145,000)	(4,000)
NET TOTAL	\$ 22,353,303.32	\$ 24,971,000	\$ 25,457,000	\$ 27,247,000	\$ 26,169,000	\$ 712,000
NET COUNTY COST	\$ 15,859,558.61	\$ 18,521,000	\$ 19,007,000	\$ 20,872,000	\$ 19,794,000	\$ 787,000
BUDGETED POSITIONS	188.0	187.0	187.0	189.0	187.0	0.0

Departmental Program Summary

1. Land Use Application Processing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,259,000	45,000	4,871,000	4,343,000	67.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,259,000	45,000	4,871,000	4,343,000	67.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65090, 65091, 65092, 65094, 65095, 65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65899, 65900-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411, 66412, 66425-66431, 66433-66443, 66444-66450, 66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35, 66499.36, and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Land Use Application Processing is a local program relating to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain uses require discretionary permitting which is accomplished through the filing of various types of permits. Other discretionary actions include changes of zoning and to the General Plan. Also includes implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,287,000	80,000	581,000	3,626,000	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,287,000	80,000	581,000	3,626,000	29.0

Authority: Mandated program with discretionary level - California Government Code Sections 65088, 65089, 65103, 65302, 65350-65357, 65400, 65402, 65581, 65588, 65589, 65654-65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning program is a State-mandated program to prepare and implement a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and CSD and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Zoning Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,377,000	7,000	835,000	5,535,000	46.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,377,000	7,000	835,000	5,535,000	46.0

Authority: Mandated program with discretionary service level - California Government Code Sections 5227, 18300, 54988, 65103 (b)(d), 65402; 65800, 65850 and California Public Resources Code Division 20 (California Coast Act).

The Zoning Enforcement program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities and to eliminate blight and improve the quality of life. Code enforcement is accomplished by conducting complaint based code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting CUP condition checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, participating on multi-agency NATs and working jointly with the NET that is a comprehensive zoning code enforcement pilot program (e.g., Florence – Firestone). The NET is a seamless service delivery composed of representatives from various County Departments: Regional Planning, Sheriff, Board of Supervisors, Department of Public Health-Environmental Management, and Department of Public Works - Building and Safety. This proactive program is an intense systematic evaluation, lot-by-lot, for code violations. The violations are significant issues raised by citizens to their respective Board offices. Prior to evaluating an area, advance notice is given to the neighborhood occupants through community outreach events.

4. Administration Services

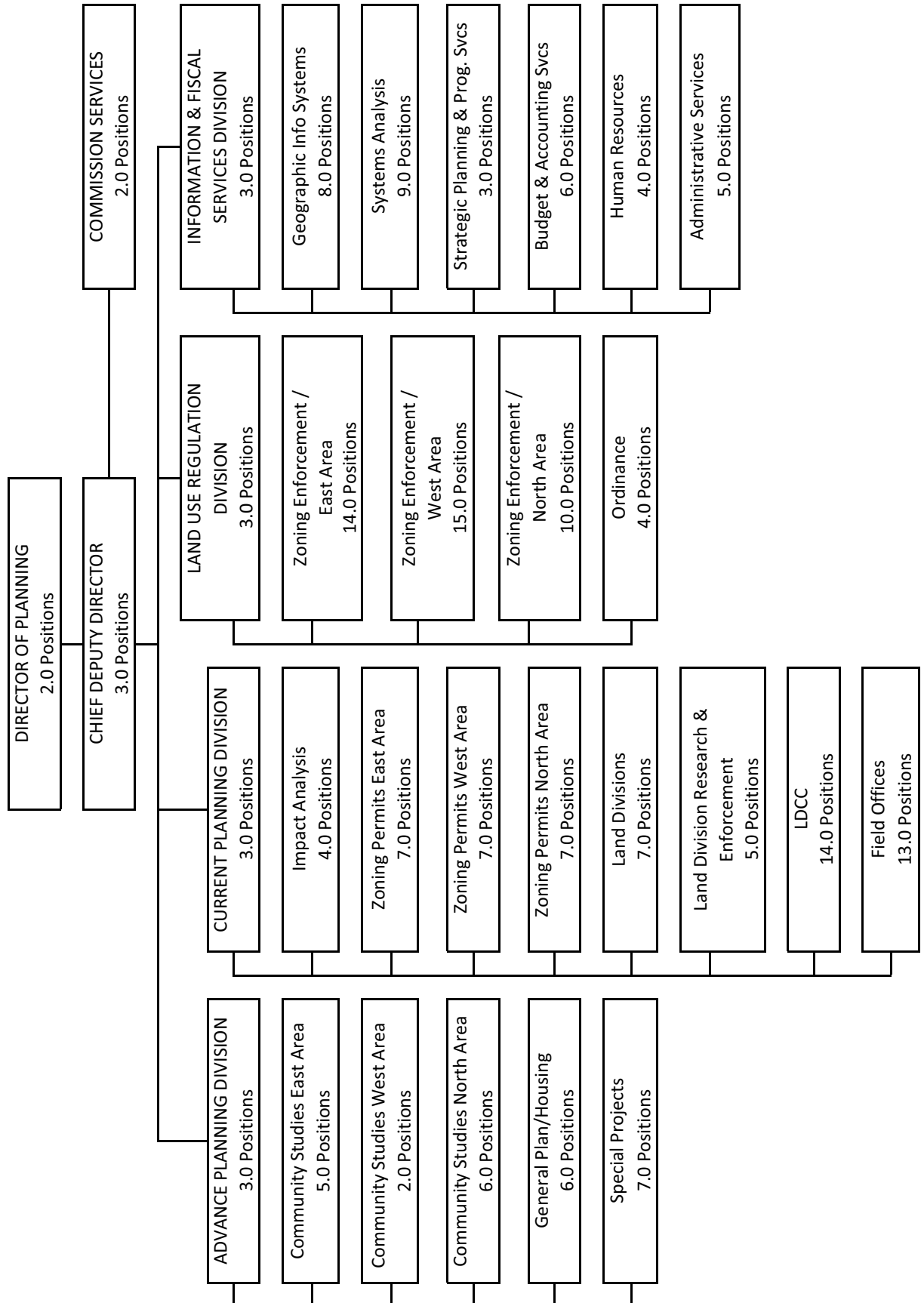
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,391,000	13,000	88,000	6,290,000	45.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,391,000	13,000	88,000	6,290,000	45.0

Authority: Non-mandated, discretionary program.

The Administration Services program supports departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program includes the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the Auditor-Controller's Fiscal Manual. In addition, various computer systems are maintained for both public and employee access and utilization. Also, GIS databases are prepared, maintained, and interpreted in support of departmental permit processing, zoning enforcement, the countywide general plan, and numerous community plans.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	26,314,000	145,000	6,375,000	19,794,000	187.0

DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
FY 2013-14 Recommended Budget Positions = 187.0



Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 78,466,028.53	\$ 80,976,000	\$ 107,137,000	\$ 117,004,000	\$ 116,858,000	\$ 9,721,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 73,791,004.20	\$ 75,204,000	\$ 76,500,000	\$ 78,777,000	\$ 78,383,000	\$ 1,883,000
SERVICES & SUPPLIES	39,119,356.92	38,793,000	65,031,000	70,457,000	69,903,000	4,872,000
OTHER CHARGES	1,069,486.51	1,122,000	1,212,000	1,912,000	1,935,000	723,000
CAPITAL ASSETS - EQUIPMENT	384,098.35	1,053,000	1,053,000	845,000	845,000	(208,000)
GROSS TOTAL	\$ 114,363,945.98	\$ 116,172,000	\$ 143,796,000	\$ 151,991,000	\$ 151,066,000	\$ 7,270,000
INTRAFUND TRANSFERS	(392,535.00)	(472,000)	(472,000)	(454,000)	(454,000)	18,000
NET TOTAL	\$ 113,971,410.98	\$ 115,700,000	\$ 143,324,000	\$ 151,537,000	\$ 150,612,000	\$ 7,288,000
NET COUNTY COST	\$ 35,505,382.45	\$ 34,724,000	\$ 36,187,000	\$ 34,533,000	\$ 33,754,000	\$ (2,433,000)
 BUDGETED POSITIONS	 1,066.0	 1,071.0	 1,071.0	 1,075.0	 1,071.0	 0.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
ELECTIONS

Mission Statement

To register voters; conduct federal, State, local, and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes, and County Ordinances.

2013-14 Budget Message

The 2013-14 Recommended Budget includes resources necessary to conduct the November 2013 Uniform District and Election Law (UDEL) and the June 2014 Gubernatorial Primary Election and perform Recorder/County Clerk operations. The budget also includes funding to move forward with new programs that promote efficiency while taking into consideration tentative real estate market recovery trends and continuing high costs of conducting elections.

The Department continues to find ways to reduce operating costs through efficiency efforts and has carried forward substantial curtailments incurred since FY 2008-09. While recorder fee revenues appear to be improving, they have still not reached the level necessary to sustain the Department's mission critical operations. As such, the Department still faces a projected budgetary shortfall of \$10.1 million.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services.

- Plan and develop a Countywide Archives and Records Management Program that will assess and develop a process for indexing and maintaining County records and items of historical value.
- Begin the prototype phase of the multi-year Voting Systems Assessment Project (VSAP) to modernize the County's voting system.
- Develop, maintain, and support the multi-county eRecording system (SECURE).
- Develop, test, and implement an election contest and ballot management system to replace the existing Automated Ballot Layout System and incorporate candidate filing and reporting capabilities.
- Complete the multi-year development of the Business Filings Replacement System to improve services related to filed documents, including oaths, bond filings, and fictitious business names.

- Continue implementation of the Social Security Number Truncation Program AB1168 to protect personal information contained in recorded documents.
- Develop a plan to promote voter benefits of electronic sample ballots through website enhancements and smart phone applications.
- Implement an information technology efficiency plan to consolidate data center servers utilizing virtualization technology.
- Continue to expand efficiency initiative strategies to further streamline processes, improve operations, reduce costs, maximize program efficiencies, improve public service delivery, and expand green energy conservation programs.
- Continue and expand the partnership with California State University, Northridge to provide a Master's Degree in Public Administration for all County employees.
- Create opportunities for Registrar-Recorder/County Clerk (RR/CC) staff to complete their Associate of Arts and Bachelor's Degrees through local community colleges and public/private universities.
- Increase skill building workshops/certificate programs to provide RR/CC staff with new tools to increase efficiency and effectiveness.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	143,796,000	472,000	107,137,000	36,187,000	1,071.0
Efficiencies					
1. Upfront Scanning: Reflects a decrease in funding for the Upfront Scanning project that streamlines and consolidates various clerical processes associated with recorder activities.	(185,000)	--	(185,000)	--	--
2. e-Sample Ballot: Reflects an increase in funding for an interactive application version of the e-Sample Ballot which will reduce Official Sample Ballot printing and mailing costs.	75,000	--	75,000	--	--
3. Portable Uninterrupted Power Source Project (UPS): Reflects an increase in funding for connecting the telecommunication units in the Department's headquarters building to the main UPS system, which will result in long-term savings from not having to replace costly battery packs and minimizing costly repairs.	29,000	--	29,000	--	--
New/Expanded Programs					
1. Business Continuity Plan: Reflects an increase in funding for resources needed to ensure that critical services are delivered during disasters.	228,000	--	228,000	--	--
2. Lancaster Relocation: Reflects an increase in funding to relocate existing Recorder and County Clerk operations from existing trailers to permanent office space.	200,000	--	200,000	--	--
Critical Issues					
1. Recorder Fee Revenue: Reflects a net decrease in the funding needed to stabilize critical departmental operations, which includes mandated election and recorder services due to some improvements in revenue collections.	--	--	1,617,000	(1,617,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes/corrections to salaries.	202,000	--	157,000	45,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	911,000	--	709,000	202,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	364,000	--	364,000	--	--
4. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	846,000	--	659,000	187,000	--
5. One-time Funding: Reflects the deletion of one-time funding for the VSAP, voter election website translation, and voter outreach project.	(1,250,000)	--	--	(1,250,000)	--
6. Election Cycle Changes: Reflects cyclical adjustments in appropriations and revenue between even-numbered General Election years and odd-numbered Uniform District Election Law/Primary Election years.	7,266,000	--	6,141,000	1,125,000	--
7. e-Recording/SECURE: Reflects a net decrease in funding needed for the electronic delivery system that enables the submission of recording documents to multiple counties at a single point.	(1,326,000)	--	(539,000)	(787,000)	--
8. Social Security Truncation: Reflects a net increase in funding for the program (AB1168) designed to prevent the fraudulent misuse of personal information contained in recorded documents.	10,000	--	10,000	--	--
9. Ministerial Adjustments: Reflects the alignment of appropriation, intrafund transfers, and revenue based on actual experience.	(100,000)	(18,000)	256,000	(338,000)	--
Total Changes	7,270,000	(18,000)	9,721,000	(2,433,000)	0.0
2013-14 Recommended Budget	151,066,000	454,000	116,858,000	33,754,000	1,071.0

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 313,632.95	\$ 1,000,000	\$ 1,645,000	\$ 948,000	\$ 948,000	\$ (697,000)
ELECTION SERVICES	13,214,295.15	16,357,000	15,087,000	13,687,000	13,687,000	(1,400,000)
FEDERAL - OTHER	1,072,817.88	2,252,000	25,800,000	25,800,000	25,800,000	0
MISCELLANEOUS	722,456.05	661,000	738,000	707,000	707,000	(31,000)
OTHER LICENSES & PERMITS	2,118,701.00	2,221,000	2,162,000	2,212,000	2,212,000	50,000
OTHER SALES	140,620.05	15,000	16,000	15,000	15,000	(1,000)
RECORDING FEES	41,165,252.94	46,190,000	43,405,000	49,294,000	49,148,000	5,743,000
SALE OF CAPITAL ASSETS	0.00	2,000	2,000	2,000	2,000	0
STATE - OTHER	12,150.61	226,000	330,000	208,000	208,000	(122,000)
TRANSFERS IN	19,706,101.90	12,052,000	17,952,000	24,131,000	24,131,000	6,179,000
TOTAL REVENUE	\$ 78,466,028.53	\$ 80,976,000	\$ 107,137,000	\$ 117,004,000	\$ 116,858,000	\$ 9,721,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 46,161,058.09	\$ 45,685,000	\$ 45,776,000	\$ 46,670,000	\$ 46,384,000	\$ 608,000
CAFETERIA PLAN BENEFITS	10,430,082.21	11,095,000	11,338,000	11,496,000	11,358,000	20,000
DEFERRED COMPENSATION BENEFITS	797,604.34	1,439,000	1,238,000	1,297,000	1,324,000	86,000
EMPLOYEE GROUP INS - E/B	3,414,792.38	2,734,000	3,708,000	3,357,000	3,364,000	(344,000)
OTHER EMPLOYEE BENEFITS	109,104.11	88,000	88,000	106,000	106,000	18,000
RETIREMENT - EMP BENEFITS	10,290,079.19	11,426,000	11,668,000	12,947,000	12,943,000	1,275,000
WORKERS' COMPENSATION	2,588,283.88	2,737,000	2,684,000	2,904,000	2,904,000	220,000
TOTAL S & E B	73,791,004.20	75,204,000	76,500,000	78,777,000	78,383,000	1,883,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	765,870.85	1,020,000	1,019,000	1,014,000	1,014,000	(5,000)
COMMUNICATIONS	64,626.46	69,000	87,000	82,000	82,000	(5,000)
COMPUTING-MAINFRAME	340,678.60	312,000	277,000	318,000	318,000	41,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,357,241.66	2,876,000	2,877,000	3,074,000	3,074,000	197,000
COMPUTING-PERSONAL	1,010,322.19	1,594,000	1,690,000	1,463,000	1,459,000	(231,000)
HOUSEHOLD EXPENSE	28,352.96	31,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	2,284,081.01	2,824,000	3,140,000	2,645,000	2,625,000	(515,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	20,000	20,000	5,000	5,000	(15,000)
INSURANCE	41,544.75	54,000	54,000	52,000	52,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	1,767,704.64	1,550,000	1,442,000	1,530,000	1,515,000	73,000
MAINTENANCE - EQUIPMENT	472,021.01	591,000	655,000	436,000	436,000	(219,000)
MEDICAL DENTAL & LAB SUPPLIES	2,697.41	8,000	26,000	8,000	8,000	(18,000)
MEMBERSHIPS	4,049.70	6,000	4,000	6,000	6,000	2,000
MISCELLANEOUS EXPENSE	(457,505.50)	15,000	21,000	21,000	21,000	0
OFFICE EXPENSE	2,125,766.61	3,040,000	3,097,000	3,067,000	3,058,000	(39,000)
PROFESSIONAL SERVICES	632,033.60	777,000	777,000	797,000	777,000	0
PUBLICATIONS & LEGAL NOTICE	137,244.35	127,000	127,000	129,000	129,000	2,000
RENTS & LEASES - BLDG & IMPRV	427,370.35	611,000	610,000	446,000	446,000	(164,000)
RENTS & LEASES - EQUIPMENT	2,324.90	5,000	2,000	5,000	5,000	3,000
SMALL TOOLS & MINOR EQUIPMENT	2,803.40	2,000	5,000	2,000	2,000	(3,000)
SPECIAL DEPARTMENTAL EXPENSE	21,083,209.47	15,400,000	41,238,000	47,243,000	46,762,000	5,524,000
TECHNICAL SERVICES	4,018,959.57	4,627,000	4,405,000	4,687,000	4,687,000	282,000
TELECOMMUNICATIONS	1,825,463.08	1,932,000	2,084,000	2,038,000	2,038,000	(46,000)

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	38,033.93	26,000	79,000	95,000	95,000	16,000
TRANSPORTATION AND TRAVEL	260,525.79	264,000	255,000	260,000	255,000	0
UTILITIES	883,936.13	1,012,000	1,012,000	1,006,000	1,006,000	(6,000)
TOTAL S & S	39,119,356.92	38,793,000	65,031,000	70,457,000	69,903,000	4,872,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,527.44	130,000	220,000	120,000	120,000	(100,000)
RET-OTHER LONG TERM DEBT	1,067,705.56	991,000	992,000	1,792,000	1,815,000	823,000
TAXES & ASSESSMENTS	253.51	1,000	0	0	0	0
TOTAL OTH CHARGES	1,069,486.51	1,122,000	1,212,000	1,912,000	1,935,000	723,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	384,098.35	1,027,000	1,027,000	845,000	845,000	(182,000)
DATA HANDLING EQUIPMENT	0.00	26,000	26,000	0	0	(26,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	384,098.35	1,053,000	1,053,000	845,000	845,000	(208,000)
TOTAL CAPITAL ASSETS	384,098.35	1,053,000	1,053,000	845,000	845,000	(208,000)
GROSS TOTAL	\$ 114,363,945.98	\$ 116,172,000	\$ 143,796,000	\$ 151,991,000	\$ 151,066,000	\$ 7,270,000
INTRAFUND TRANSFERS	(392,535.00)	(472,000)	(472,000)	(454,000)	(454,000)	18,000
NET TOTAL	\$ 113,971,410.98	\$ 115,700,000	\$ 143,324,000	\$ 151,537,000	\$ 150,612,000	\$ 7,288,000
NET COUNTY COST	\$ 35,505,382.45	\$ 34,724,000	\$ 36,187,000	\$ 34,533,000	\$ 33,754,000	\$ (2,433,000)
BUDGETED POSITIONS	1,066.0	1,071.0	1,071.0	1,075.0	1,071.0	0.0

Departmental Program Summary

1. Elections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	70,848,000	--	56,616,000	14,232,000	239.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	70,848,000	--	56,616,000	14,232,000	239.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14.

The program fulfills the legal role of the RR/CC as the principal election officer through the conduct of federal, State, local, and special elections. Included in this program are election functions consisting of program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, voters are provided with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee, and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; and trains pollworkers and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education, and Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,841,000	--	6,008,000	4,833,000	142.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,841,000	--	6,008,000	4,833,000	142.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14.

The program fulfills the legal role of the RR/CC as the principal voter registration official through promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination, and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. It also oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	37,048,000	454,000	36,594,000	--	422.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	37,048,000	454,000	36,594,000	--	422.0

Authority: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The Program meets the legal requirement of the RR/CC as the principal recording officer through recording documents; maintaining birth, death, and marriage records; issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds; and collecting the Documentary Transfer Tax for the County General Fund.

4. Technical Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,796,000	--	5,891,000	4,905,000	84.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,796,000	--	5,891,000	4,905,000	84.0

Authority: Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

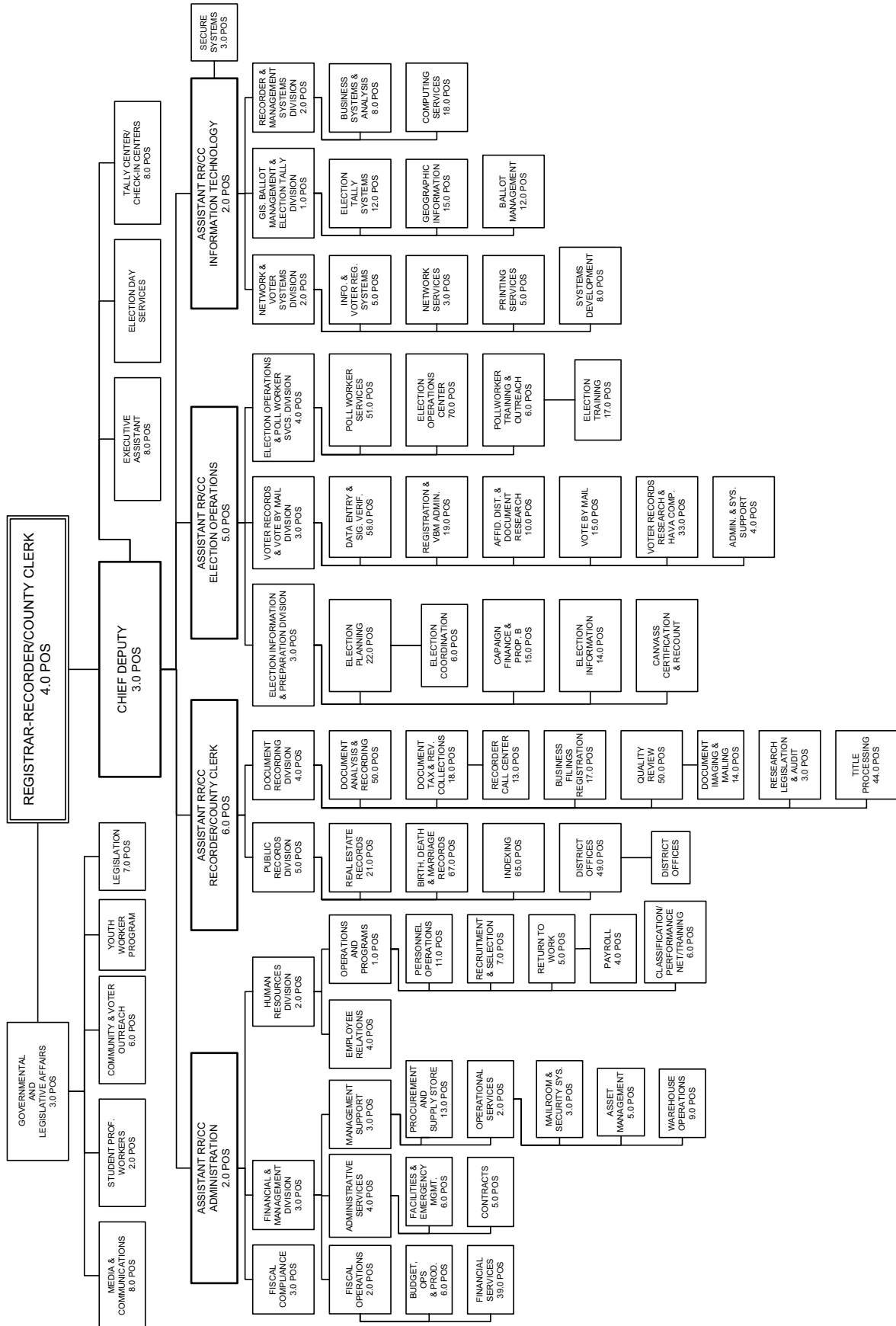
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	21,533,000	--	11,749,000	9,784,000	184.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	21,533,000	--	11,749,000	9,784,000	184.0

Authority: Non-mandated, discretionary program.

The program supports the RR/CC through the management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations. This Program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; provides human resources services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	151,066,000	454,000	116,858,000	33,754,000	1,071.0

REGISTRAR-RECORDER/COUNTY CLERK
Dean C. Logan, Registrar-Recorder/County Clerk
FY 2013-14 Recommended Budget Positions = 1,071.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 27,157,498.89	\$ 24,658,000	\$ 31,960,000	\$ 22,012,000	\$ 22,012,000	\$ (9,948,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 193,966,737.13	\$ 229,965,000	\$ 229,965,000	\$ 220,695,000	\$ 220,695,000	\$ (9,270,000)
S & S EXPENDITURE DISTRIBUTION	(180,484,305.77)	(198,713,000)	(198,713,000)	(202,486,000)	(202,486,000)	(3,773,000)
TOTAL S & S	13,482,431.36	31,252,000	31,252,000	18,209,000	18,209,000	(13,043,000)
OTHER CHARGES	183,407,286.43	187,601,000	194,903,000	198,993,000	198,993,000	4,090,000
OC EXPENDITURE DISTRIBUTION	(137,158,545.91)	(143,218,000)	(143,218,000)	(157,003,000)	(157,003,000)	(13,785,000)
TOTAL OTH CHARGES	46,248,740.52	44,383,000	51,685,000	41,990,000	41,990,000	(9,695,000)
GROSS TOTAL	\$ 59,731,171.88	\$ 75,635,000	\$ 82,937,000	\$ 60,199,000	\$ 60,199,000	\$ (22,738,000)
NET TOTAL	\$ 59,731,171.88	\$ 75,635,000	\$ 82,937,000	\$ 60,199,000	\$ 60,199,000	\$ (22,738,000)
NET COUNTY COST	\$ 32,573,672.99	\$ 50,977,000	\$ 50,977,000	\$ 38,187,000	\$ 38,187,000	\$ (12,790,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. With the exception of the Emergency Operations Center, the Walt Disney Concert Hall garage, the Hall of Justice, the Coroner buildings, the South Health Center, Bob Hope Patriotic Hall, the Internal Services Department (ISD) Data Center, the High Desert Solar project, the Rancho South Campus and centrally financed common area maintenance charges from the Administrative Office of the Courts, and various incidental costs related to real property,

all federally allowable lease and debt services costs are financed from respective departmental operational budgets of the benefitting departments.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a \$12.8 million net decrease in NCC due primarily to the deletion of one-time funding for the new Long Beach Courthouse tenant improvements, reduction in debt services for centrally financed projects, partially offset by other debt service increases and capital leases charges.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	424,868,000	341,931,000	31,960,000	50,977,000	0.0
Other Changes					
1. Debt Service Changes: Reflects an increase in debt service for various capital projects and the Walt Disney Concert Hall garage, partially offset by a reduction in debt service, a reduction in revenue due to the effects of sequestration, and the early bond payoff from the LA Opera company.	5,777,000	13,523,000	(9,136,000)	1,390,000	--

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2. Various Capital and Operating Costs: Reflects a decrease in appropriation due to the deletion of one-time funding for the new Long Beach Courthouse tenant improvements costs and lease termination, partially offset by new lease costs for the Long Beach Courthouse, the Probation Department AB 109 program, and other new leases.	(10,957,000)	4,035,000	(812,000)	(14,180,000)	--
Total Changes	(5,180,000)	17,558,000	(9,948,000)	(12,790,000)	0.0
2013-14 Recommended Budget	419,688,000	359,489,000	22,012,000	38,187,000	0.0

Sheriff

Leroy D. Baca, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,348,812,071.82	\$ 1,435,206,000	\$ 1,481,775,000	\$ 1,466,138,000	\$ 1,477,413,000	\$ (4,362,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$2,194,801,881.00	\$ 2,322,938,000	\$ 2,255,929,000	\$ 2,774,198,000	\$ 2,258,130,000	\$ 2,201,000
SERVICES & SUPPLIES	371,352,352.76	344,748,000	498,915,000	715,191,000	498,087,000	(828,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	371,352,352.76	344,748,000	436,915,000	653,191,000	436,087,000	(828,000)
OTHER CHARGES	56,036,789.55	62,133,000	64,315,000	64,315,000	64,313,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	27,417,168.86	33,000,000	50,968,000	77,506,000	44,299,000	(6,669,000)
GROSS TOTAL	\$2,649,608,192.17	\$ 2,762,819,000	\$ 2,808,127,000	\$ 3,569,210,000	\$ 2,802,829,000	\$ (5,298,000)
INTRAFUND TRANSFERS	(59,545,228.20)	(76,594,000)	(97,401,000)	(97,644,000)	(97,264,000)	137,000
NET TOTAL	\$2,590,062,963.97	\$ 2,686,225,000	\$ 2,710,726,000	\$ 3,471,566,000	\$ 2,705,565,000	\$ (5,161,000)
NET COUNTY COST	\$1,241,250,892.15	\$ 1,251,019,000	\$ 1,228,951,000	\$ 2,005,428,000	\$ 1,228,152,000	\$ (799,000)
 BUDGETED POSITIONS	 18,799.0	 19,491.0	 19,491.0	 21,635.0	 19,158.0	 (333.0)

FUND
GENERAL FUNDFUNCTION
PUBLIC PROTECTIONACTIVITY
POLICE PROTECTION**Mission Statement**

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (MTA), and the Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 20,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net NCC decrease of \$0.8 million primarily due to the elimination of \$9.2 million in one-time funding comprised of: \$4.4 million for the purchase and installation of Mobile Data Computers (MDC) in the Department's vehicles; \$3.6 million for Summer Gang

Suppression activities; \$30,000 in carryover Utility User Tax (UUT) funding for equipment purchases to patrol the East Los Angeles Civic Center area; and \$1.2 million for the Phase I replacement of existing NEC Private Branch Exchange (PBX) telephone systems with Voice-over Internet Protocol (VoIP). Also reflected is a \$39.3 million reduction in NCC due to an anticipated increase in public safety sales tax receipts.

The above decreases are partially offset by: \$5.7 million in funding to support the collaborative efforts of the Sheriff and Department of Health Services (DHS) to enhance the delivery of specialty care services to inmates in the custody of the Department; \$39.2 million for Board-approved increases in employee benefits; \$80,000 to restore funding for the Graffiti Tracker Program; \$1.2 million for the Phase II replacement of existing NEC PBX telephone systems with VoIP; \$1.3 million to replace failing network equipment; and \$91,000 for increased lease costs associated with the opening of the new Long Beach Courthouse.

The Recommended Budget also reflects a net decrease of 333.0 positions due to the elimination of: 7.0 positions and funding for the Vandalism Enforcement Team (VET); 328.0 positions due to the termination of the Immigration and

Customs Enforcement (ICE) contract; 4.0 positions for contract law enforcement services as requested by contract agencies; and 2.0 positions to correct prior year entries. Also reflects 1.0 million in funding for 4.0 positions recommended by the Citizens' Commission on Jail Violence (CCJV); the addition of

4.0 positions needed to address increased workload associated with various programs, fully offset by increased revenues; and the completion of the Phase I purchase of prisoner transportation buses.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	2,808,127,000	97,401,000	1,481,775,000	1,228,951,000	19,491.0
Collaborative Programs					
1. Specialty Care Clinic: Reflects funding to support the collaborative efforts by the Sheriff and DHS to enhance the delivery of specialty care services to inmates.	5,740,000	--	--	5,740,000	--
New/Expanded Programs					
1. VET Program: Reflects the elimination of funding for 7.0 positions.	(978,000)	--	--	(978,000)	(7.0)
2. ICE Contract: Reflects the deletion of 328.0 positions due to the termination of the contract.	(38,870,000)	--	(38,870,000)	--	(328.0)
Critical Issues					
1. CCJV-Phase I: Reflects funding for 1.0 Assistant Sheriff, 1.0 Captain and 2.0 support staff as recommended by the CCJV.	1,010,000	--	--	1,010,000	4.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	9,012,000	(137,000)	619,000	8,530,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	30,753,000	--	--	30,753,000	--
3. MDC: Reflects the deletion of one-time carryover funding in the General Support Budget for completion of the MDC equipment purchases.	(4,344,000)	--	--	(4,344,000)	--
4. Summer Gang Suppression: Reflects the deletion of one-time funding in the Patrol Budget for this program.	(3,634,000)	--	--	(3,634,000)	--
5. Graffiti Tracker Program: Reflects the restoration of funding for this program.	80,000	--	--	80,000	--
6. UUT: Reflects the deletion of one-time carryover funding in the Patrol Budget for equipment purchases to patrol the East Los Angeles Civic Center area.	(30,000)	--	--	(30,000)	--
7. VoIP-Phase I: Reflects the deletion of one-time funding in the General Support Budget for the Phase I upgrade of existing NEC PBX telephone systems to VoIP.	(1,200,000)	--	--	(1,200,000)	--
8. Position Adjustments: Reflects the correction of prior-year position entries for a net deletion of 2.0 positions in the Patrol and Custody Budgets.	--	--	--	--	(2.0)
9. Position Reclassifications: Reflects Board-approved position reclassifications to classes that more appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
10. Revenue Adjustment: Reflects the deletion of capital assets appropriation and revenue due to the completion of the Phase I purchase of prisoner transport buses.	(5,606,000)	--	(5,606,000)	--	--
11. Contract Services: Reflects net changes in positions and revenue in various budget units primarily due to requests by contract agencies in the prior year.	(169,000)	--	(169,000)	--	(4.0)
12. Position Reconciliation: Reflects the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
13. Workload Adjustments: Reflects position increases in the County Services and Patrol Budgets needed to address increased workload associated with various programs, fully offset by vehicle code fines revenue.	349,000	--	349,000	--	4.0
14. VoIP-Phase II: Reflects funding in the General Support Budget for the Phase II upgrade of existing NEC PBX telephone systems to VoIP.	1,200,000	--	--	1,200,000	--
15. Network Infrastructure: Reflects funding in the General Support Budget to replace failing network equipment throughout the Department.	1,300,000	--	--	1,300,000	--
16. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,000)	--	(2,000)	--	--
17. Long Beach Courthouse Lease Cost: Reflects a net increase in lease costs associated with the opening of the new Long Beach Courthouse.	91,000	--	--	91,000	--
18. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	39,317,000	(39,317,000)	--
Total Changes	(5,298,000)	(137,000)	(4,362,000)	(799,000)	(333.0)
2013-14 Recommended Budget	2,802,829,000	97,264,000	1,477,413,000	1,228,152,000	19,158.0

Unmet Needs

The Department's most critical needs, in addition to restoring any proposed reductions in funding, are the following: 1) \$22.0 million to restore the loss of one-time funding to aid the Department in maintaining its current level of funding; 2) \$44.3 million for unavoidable cost increases in employee benefits (\$37.0 million) and services and supplies (\$7.3 million); 3) \$36.6 million to eliminate the need for Cadre of Administrative Reserve Personnel (CARP); 4) \$1.0 million and 2.0 positions for post-book billings needed for medical treatment to inmates at non-County hospitals; 5) \$61.1 million and 390.0 positions to provide additional supervisory and support staff to ensure adherence to departmental policies and procedures as recommended by the CCJV; 6) 297.0 positions for Public Safety Realignment (AB 109) as a result of an increase in workload; 7) \$1.5 million and 6.0 positions for enhancement of the Jail Mental Evaluation Team to provide around-the-clock intervention services; 8) \$1.0 million and 6.0 positions for the Special Victims Bureau to handle the increasing workload and investigate adult and child abuse cases in a timely manner; 9) \$4.3 million and 8.0 positions for the Computer-Aided Dispatch replacement staffing, network infrastructure, and the continuation of installing VoIP communication systems; 10) \$8.8 million to backfill the loss of federal State Criminal Alien Assistance Program funding; 11) \$5.7 million revenue shortfall and a loss of 328.0 positions as a result of the ICE contract cancellation; 12) \$1.8 million and 9.0 positions for health specialty clinics; 13) \$11.7 million for facilities maintenance requirements, including roofing and paving; 14) \$1.0 million and 6.0 positions for weapons training; 15) \$76.7 million to address the Department's structural budget shortfall relative to Peace Officer Standards and Training (POST) bonus (\$41.3 million) and leaves of absence (\$35.4 million); 16) \$40.9 million to fill 300.0 vacant Deputy positions that are currently being used to offset a structural funding shortfall; 17) \$45.4 million and 300.0 Deputy Sheriff positions to restore FY 2010-11 budget curtailments; 18) 14.0 positions for the Electronic Communications Triage Unit to monitor internet communications and 6.0 positions for the Fiscal Assessment Unit, which leverages the Department's buying power via consolidation of Department and outside agency needs, offset by a reduction in capital assets; 19) \$78.4 million for information technology needs; and 20) \$61.8 million to address deferred facilities maintenance necessities.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 38,000.00	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 0
CHARGES FOR SERVICES - OTHER	4,797,577.77	4,541,280	3,860,000	3,860,000	3,860,000	0
CIVIL PROCESS SERVICES	5,884,666.33	6,136,192	6,743,000	6,743,000	6,743,000	0
COURT FEES & COSTS	35,571.82	34,000	0	0	0	0
FEDERAL - OTHER	27,777,582.13	28,822,000	37,526,000	28,754,000	37,526,000	0
FORFEITURES & PENALTIES	1,040,463.95	922,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	79,197,975.16	11,409,000	45,153,000	540,000	6,283,000	(38,870,000)
LAW ENFORCEMENT SERVICES	440,784,358.77	459,613,300	456,451,000	456,391,000	456,154,000	(297,000)
LEGAL SERVICES	305,110.08	305,000	0	0	0	0
MISCELLANEOUS	12,152,333.20	20,423,000	24,872,000	24,872,000	24,872,000	0
OTHER GOVERNMENTAL AGENCIES	3,848,970.34	10,299,228	10,127,000	10,127,000	10,127,000	0
OTHER SALES	69,194.26	28,000	140,000	140,000	140,000	0
RECORDING FEES	953,940.03	882,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	155,092.24	200,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	3,510,671.72	654,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT REVENUE	75,731,757.34	152,984,000	152,984,000	196,049,000	153,729,000	745,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	2,985,040.91	2,944,000	3,349,000	3,349,000	3,349,000	0
STATE - OTHER	11,302,069.45	8,113,000	11,498,000	11,498,000	11,498,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	514,178,502.61	530,623,000	530,623,000	530,623,000	569,940,000	39,317,000
TRANSFERS IN	5,627,473.34	37,494,000	37,968,000	32,362,000	32,362,000	(5,606,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	146,151,461.00	146,980,000	146,980,000	146,980,000	146,980,000	0
VEHICLE CODE FINES	12,284,259.37	11,746,000	11,744,000	12,093,000	12,093,000	349,000
TOTAL REVENUE	\$1,348,812,071.82	\$ 1,435,206,000	\$ 1,481,775,000	\$ 1,466,138,000	\$ 1,477,413,000	\$ (4,362,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$1,459,292,416.62	\$ 1,498,876,000	\$ 1,454,027,000	\$ 1,809,063,000	\$ 1,427,975,000	\$ (26,052,000)
CAFETERIA PLAN BENEFITS	218,254,362.82	235,331,000	235,290,000	270,760,000	239,447,000	4,157,000
DEFERRED COMPENSATION BENEFITS	19,341,164.62	42,764,000	44,714,000	47,189,000	44,383,000	(331,000)
EMPLOYEE GROUP INS - E/B	15,967,638.46	16,956,000	12,524,000	14,693,000	13,131,000	607,000
OTHER EMPLOYEE BENEFITS	4,634,505.77	4,943,000	4,472,000	5,045,000	4,418,000	(54,000)
RETIREMENT - EMP BENEFITS	372,987,564.98	411,235,000	406,476,000	496,197,000	431,784,000	25,308,000
WORKERS' COMPENSATION	104,324,227.73	112,833,000	98,426,000	131,251,000	96,992,000	(1,434,000)
TOTAL S & E B	2,194,801,881.00	2,322,938,000	2,255,929,000	2,774,198,000	2,258,130,000	2,201,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,207,408.67	16,406,000	18,428,000	19,137,000	18,388,000	(40,000)
AGRICULTURAL	119.67	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	6,384,691.65	4,104,000	9,885,000	11,538,000	9,885,000	0
COMMUNICATIONS	8,044,826.64	4,665,000	5,739,000	6,105,000	5,739,000	0
COMPUTING-MAINFRAME	3,680,740.10	4,473,000	8,772,000	9,635,000	8,782,000	10,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	340,244.90	354,000	865,000	1,172,000	865,000	0
COMPUTING-PERSONAL	17,434,760.26	12,316,000	8,218,000	12,821,000	8,218,000	0
CONTRACTED PROGRAM SERVICES	7,425,336.60	15,997,000	31,703,000	33,618,000	31,703,000	0
FOOD	24,630,557.46	26,500,000	24,116,000	26,394,000	24,116,000	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	7,451,548.61	6,679,000	7,472,000	8,605,000	7,472,000	0
INFORMATION TECHNOLOGY SERVICES	13,851,827.24	14,158,000	2,190,000	4,146,000	846,000	(1,344,000)
INFORMATION TECHNOLOGY-SECURITY	243,299.52	250,000	0	9,000	0	0
INSURANCE	5,940,307.57	5,992,000	5,839,000	5,839,000	5,839,000	0
MAINTENANCE - BUILDINGS & IMPRV	10,856,335.66	10,568,000	7,460,000	82,589,000	7,490,000	30,000
MAINTENANCE - EQUIPMENT	35,942,664.13	10,093,000	27,034,000	29,264,000	27,034,000	0
MEDICAL DENTAL & LAB SUPPLIES	20,486,240.12	20,716,000	17,143,000	17,161,000	17,143,000	0
MEMBERSHIPS	134,969.21	438,000	122,000	143,000	122,000	0
MISCELLANEOUS EXPENSE	(1,374,071.07)	(1,176,000)	89,110,000	92,710,000	89,110,000	0
OFFICE EXPENSE	5,806,289.27	5,744,000	35,660,000	61,479,000	28,695,000	(6,965,000)
PROFESSIONAL SERVICES	29,411,232.21	26,184,000	31,282,000	31,612,000	31,282,000	0
PUBLICATIONS & LEGAL NOTICE	331,299.00	2,000	46,000	285,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	12,997,735.78	12,128,000	14,243,000	14,512,000	14,334,000	91,000
RENTS & LEASES - EQUIPMENT	1,311,246.51	1,192,000	797,000	797,000	797,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,282,613.53	2,290,000	1,149,000	1,888,000	1,149,000	0
SPECIAL DEPARTMENTAL EXPENSE	7,893,851.06	10,040,000	4,012,000	12,265,000	11,212,000	7,200,000
TECHNICAL SERVICES	55,927,307.95	54,713,000	52,538,000	52,740,000	52,538,000	0
TELECOMMUNICATIONS	17,030,573.28	17,759,000	28,435,000	104,598,000	28,625,000	190,000
TRAINING	1,464,399.57	1,124,000	3,072,000	4,246,000	3,072,000	0
TRANSPORTATION AND TRAVEL	26,198,237.78	27,151,000	15,018,000	21,316,000	15,018,000	0
UTILITIES	33,015,759.88	33,888,000	48,567,000	48,567,000	48,567,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	371,352,352.76	344,748,000	436,915,000	653,191,000	436,087,000	(828,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	908,673.48	989,000	1,000,000	1,000,000	1,000,000	0
JUDGMENTS & DAMAGES	14,477,007.03	20,194,000	20,191,000	23,986,000	20,191,000	0
RET-OTHER LONG TERM DEBT	40,477,081.50	40,756,000	42,907,000	39,109,000	42,905,000	(2,000)
SUPPORT & CARE OF PERSONS	155,132.16	175,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	18,895.38	19,000	17,000	20,000	17,000	0
TOTAL OTH CHARGES	56,036,789.55	62,133,000	64,315,000	64,315,000	64,313,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	7,000	0	0
AIRCRAFT & AIRPORT EQUIPMENT	8,378.61	7,000	314,000	314,000	314,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	26,317.50	16,000	4,411,000	4,609,000	4,401,000	(10,000)
COMPUTERS, MAINFRAME	355,788.59	115,000	76,000	178,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,195,009.33	2,206,000	628,000	2,973,000	628,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	40,000	40,000	40,000	0
DATA HANDLING EQUIPMENT	394,832.93	29,000	1,389,000	2,527,000	1,389,000	0
ELECTRONIC EQUIPMENT	1,263,622.90	3,968,000	7,195,000	5,213,000	4,205,000	(2,990,000)
FOOD PREPARATION EQUIPMENT	230,107.22	200,000	845,000	1,515,000	845,000	0
MACHINERY EQUIPMENT	551,665.49	1,147,000	524,000	1,024,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	17,084.66	95,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	739,591.84	262,000	1,265,000	1,265,000	1,265,000	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MAJOR MOVEABLE EQUIPMENT	33,742.13	26,000	50,000	450,000	820,000	770,000
MEDICAL-MINOR EQUIPMENT	92,873.51	0	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	878,736.54	299,000	1,161,000	1,161,000	1,161,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	438,000	1,152,000	417,000	(21,000)
OTHER EQUIPMENT INSTALLATION	0.00	0	0	312,000	0	0
PARK/RECREATION EQUIPMENT	0.00	118,000	0	0	0	0
TANKS-STORAGE & TRANSPORT	44,166.05	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	7,081,294.90	4,990,000	10,340,000	25,611,000	11,450,000	1,110,000
VEHICLES & TRANSPORTATION EQUIPMENT	10,055,027.06	16,526,000	17,045,000	23,839,000	11,517,000	(5,528,000)
WATERCRAFT/VESSEL/BARGES/TUGS	1,448,929.60	2,996,000	5,147,000	5,216,000	5,147,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	27,417,168.86	33,000,000	50,968,000	77,506,000	44,299,000	(6,669,000)
TOTAL CAPITAL ASSETS	27,417,168.86	33,000,000	50,968,000	77,506,000	44,299,000	(6,669,000)
GROSS TOTAL	\$2,649,608,192.17	\$ 2,762,819,000	\$ 2,808,127,000	\$ 3,569,210,000	\$ 2,802,829,000	\$ (5,298,000)
INTRAFUND TRANSFERS	(59,545,228.20)	(76,594,000)	(97,401,000)	(97,644,000)	(97,264,000)	137,000
NET TOTAL	\$2,590,062,963.97	\$ 2,686,225,000	\$ 2,710,726,000	\$ 3,471,566,000	\$ 2,705,565,000	\$ (5,161,000)
NET COUNTY COST	\$1,241,250,892.15	\$ 1,251,019,000	\$ 1,228,951,000	\$ 2,005,428,000	\$ 1,228,152,000	\$ (799,000)
 BUDGETED POSITIONS	 18,799.0	 19,491.0	 19,491.0	 21,635.0	 19,158.0	 (333.0)

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,234,177.00	\$ 7,554,000	\$ 6,518,000	\$ 6,518,000	\$ 6,856,000	\$ 338,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 70,372,609.60	\$ 71,998,000	\$ 68,552,000	\$ 86,034,000	\$ 69,479,000	\$ 927,000
SERVICES & SUPPLIES	18,888,072.84	18,917,000	24,601,000	27,176,000	24,646,000	45,000
CAPITAL ASSETS - EQUIPMENT	17,621.02	277,000	285,000	1,379,000	285,000	0
GROSS TOTAL	\$ 89,278,303.46	\$ 91,192,000	\$ 93,438,000	\$ 114,589,000	\$ 94,410,000	\$ 972,000
INTRAFUND TRANSFERS	(447,737.78)	(440,000)	(597,000)	(597,000)	(597,000)	0
NET TOTAL	\$ 88,830,565.68	\$ 90,752,000	\$ 92,841,000	\$ 113,992,000	\$ 93,813,000	\$ 972,000
NET COUNTY COST	\$ 81,596,388.68	\$ 83,198,000	\$ 86,323,000	\$ 107,474,000	\$ 86,957,000	\$ 634,000
BUDGETED POSITIONS	735.0	713.0	713.0	797.0	710.0	(3.0)
FUND	FUNCTION		ACTIVITY			
GENERAL FUND	PUBLIC PROTECTION		POLICE PROTECTION			

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 11,551.51	\$ 0	\$ 62,000,000	\$ 62,000,000	\$ 62,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	11,551.51	0	0	0	0	0
GROSS TOTAL	\$ 11,551.51	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 11,551.51	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 11,551.51	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FUND	FUNCTION		ACTIVITY			
GENERAL FUND	PUBLIC PROTECTION		POLICE PROTECTION			

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 46,183,353.24	\$ 47,462,000	\$ 52,067,000	\$ 52,246,000	\$ 51,939,000	\$ (128,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 73,466,992.39	\$ 77,735,000	\$ 78,562,000	\$ 94,029,000	\$ 79,705,000	\$ 1,143,000
SERVICES & SUPPLIES	41,626,495.03	41,614,000	44,786,000	44,951,000	44,816,000	30,000
OTHER CHARGES	547,110.74	478,000	478,000	478,000	476,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	84,607.50	10,000	260,000	544,000	260,000	0
GROSS TOTAL	\$ 115,725,205.66	\$ 119,837,000	\$ 124,086,000	\$ 140,002,000	\$ 125,257,000	\$ 1,171,000
INTRAFUND TRANSFERS	(48,696,037.70)	(56,082,000)	(57,441,000)	(57,684,000)	(57,304,000)	137,000
NET TOTAL	\$ 67,029,167.96	\$ 63,755,000	\$ 66,645,000	\$ 82,318,000	\$ 67,953,000	\$ 1,308,000
NET COUNTY COST	\$ 20,845,814.72	\$ 16,293,000	\$ 14,578,000	\$ 30,072,000	\$ 16,014,000	\$ 1,436,000
 BUDGETED POSITIONS	 686.0	 687.0	 687.0	 699.0	 689.0	 2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 160,498,448.69	\$ 166,965,000	\$ 171,933,000	\$ 171,933,000	\$ 171,933,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 197,689,327.45	\$ 239,613,000	\$ 251,810,000	\$ 276,454,000	\$ 256,990,000	\$ 5,180,000
SERVICES & SUPPLIES	5,550,355.18	6,522,000	12,251,000	12,371,000	12,342,000	91,000
CAPITAL ASSETS - EQUIPMENT	52,814.24	0	0	0	0	0
GROSS TOTAL	\$ 203,292,496.87	\$ 246,135,000	\$ 264,061,000	\$ 288,825,000	\$ 269,332,000	\$ 5,271,000
INTRAFUND TRANSFERS	(14,339.16)	(95,000)	(152,000)	(152,000)	(152,000)	0
NET TOTAL	\$ 203,278,157.71	\$ 246,040,000	\$ 263,909,000	\$ 288,673,000	\$ 269,180,000	\$ 5,271,000
NET COUNTY COST	\$ 42,779,709.02	\$ 79,075,000	\$ 91,976,000	\$ 116,740,000	\$ 97,247,000	\$ 5,271,000
 BUDGETED POSITIONS	 1,704.0	 2,025.0	 2,025.0	 2,025.0	 2,025.0	 0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 336,977,121.74	\$ 347,545,000	\$ 392,790,000	\$ 372,177,000	\$ 367,775,000	\$ (25,015,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 699,825,208.18	\$ 716,105,000	\$ 711,400,000	\$ 876,504,000	\$ 689,479,000	\$ (21,921,000)
SERVICES & SUPPLIES	104,679,266.39	102,246,000	155,246,000	179,566,000	155,356,000	110,000
CAPITAL ASSETS - EQUIPMENT	6,530,487.82	1,114,000	8,497,000	11,947,000	9,267,000	770,000
GROSS TOTAL	\$ 811,034,962.39	\$ 819,465,000	\$ 875,143,000	\$ 1,068,017,000	\$ 854,102,000	\$ (21,041,000)
INTRAFUND TRANSFERS	(657,553.06)	(500,000)	(218,000)	(218,000)	(218,000)	0
NET TOTAL	\$ 810,377,409.33	\$ 818,965,000	\$ 874,925,000	\$ 1,067,799,000	\$ 853,884,000	\$ (21,041,000)
NET COUNTY COST	\$ 473,400,287.59	\$ 471,420,000	\$ 482,135,000	\$ 695,622,000	\$ 486,109,000	\$ 3,974,000
BUDGETED POSITIONS	6,873.0	7,047.0	7,047.0	7,887.0	6,712.0	(335.0)
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 53,743,402.81	\$ 51,223,000	\$ 51,057,000	\$ 50,975,000	\$ 53,818,000	\$ 2,761,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 114,221,466.21	\$ 115,776,000	\$ 105,269,000	\$ 136,078,000	\$ 108,307,000	\$ 3,038,000
SERVICES & SUPPLIES	4,645,757.62	4,880,000	7,823,000	13,485,000	7,823,000	0
CAPITAL ASSETS - EQUIPMENT	43,396.31	50,000	105,000	4,572,000	105,000	0
GROSS TOTAL	\$ 118,910,620.14	\$ 120,706,000	\$ 113,197,000	\$ 154,135,000	\$ 116,235,000	\$ 3,038,000
INTRAFUND TRANSFERS	(939,696.90)	(805,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	\$ 117,970,923.24	\$ 119,901,000	\$ 112,497,000	\$ 153,435,000	\$ 115,535,000	\$ 3,038,000
NET COUNTY COST	\$ 64,227,520.43	\$ 68,678,000	\$ 61,440,000	\$ 102,460,000	\$ 61,717,000	\$ 277,000
BUDGETED POSITIONS	687.0	689.0	689.0	847.0	695.0	6.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 77,850,612.27	\$ 107,191,000	\$ 112,772,000	\$ 107,829,000	\$ 110,274,000	\$ (2,498,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 226,333,398.64	\$ 253,097,000	\$ 228,039,000	\$ 277,304,000	\$ 233,442,000	\$ 5,403,000
SERVICES & SUPPLIES	161,061,949.00	136,416,000	154,770,000	321,303,000	153,565,000	(1,205,000)
OTHER CHARGES	55,489,678.81	61,655,000	63,837,000	63,837,000	63,837,000	0
CAPITAL ASSETS - EQUIPMENT	15,172,633.43	21,981,000	30,998,000	41,245,000	23,502,000	(7,496,000)
GROSS TOTAL	\$ 458,057,659.88	\$ 473,149,000	\$ 477,644,000	\$ 703,689,000	\$ 474,346,000	\$ (3,298,000)
INTRAFUND TRANSFERS	(1,711,808.16)	(12,172,000)	(19,838,000)	(19,838,000)	(19,838,000)	0
NET TOTAL	\$ 456,345,851.72	\$ 460,977,000	\$ 457,806,000	\$ 683,851,000	\$ 454,508,000	\$ (3,298,000)
NET COUNTY COST	\$ 378,495,239.45	\$ 353,786,000	\$ 345,034,000	\$ 576,022,000	\$ 344,234,000	\$ (800,000)
 BUDGETED POSITIONS	 2,086.0	 2,135.0	 2,135.0	 2,398.0	 2,147.0	 12.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Sheriff - Patrol Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 666,324,956.07	\$ 707,266,000	\$ 694,638,000	\$ 704,460,000	\$ 714,818,000	\$ 20,180,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 812,892,878.53	\$ 848,614,000	\$ 812,297,000	\$ 1,027,795,000	\$ 820,728,000	\$ 8,431,000
SERVICES & SUPPLIES	34,888,905.19	34,153,000	37,438,000	54,339,000	37,539,000	101,000
CAPITAL ASSETS - EQUIPMENT	5,515,608.54	9,568,000	10,823,000	17,819,000	10,880,000	57,000
GROSS TOTAL	\$ 853,297,392.26	\$ 892,335,000	\$ 860,558,000	\$ 1,099,953,000	\$ 869,147,000	\$ 8,589,000
INTRAFUND TRANSFERS	(7,078,055.44)	(6,500,000)	(18,455,000)	(18,455,000)	(18,455,000)	0
NET TOTAL	\$ 846,219,336.82	\$ 885,835,000	\$ 842,103,000	\$ 1,081,498,000	\$ 850,692,000	\$ 8,589,000
NET COUNTY COST	\$ 179,894,380.75	\$ 178,569,000	\$ 147,465,000	\$ 377,038,000	\$ 135,874,000	\$ (11,591,000)
 BUDGETED POSITIONS	 6,028.0	 6,195.0	 6,195.0	 6,982.0	 6,180.0	 (15.0)

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	125,257,000	57,304,000	51,939,000	16,014,000	689.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	125,257,000	57,304,000	51,939,000	16,014,000	689.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The County Services Budget Unit represents the transfer of the Office of Public Safety into the Department, as approved by the Board on December 15, 2009. Comprised of both professional and sworn staff, the County Services Budget Unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	269,332,000	152,000	171,933,000	97,247,000	2,025.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	269,332,000	152,000	171,933,000	97,247,000	2,025.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Court Services Budget Unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

3. Custody

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	854,102,000	218,000	367,775,000	486,109,000	6,712.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	854,102,000	218,000	367,775,000	486,109,000	6,712.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Custody Budget Unit provides funding for the Custody Division. This division is responsible for the County's jail system, providing for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	116,235,000	700,000	53,818,000	61,717,000	695.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	116,235,000	700,000	53,818,000	61,717,000	695.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Detective Budget Unit funds the Detective Division, which is comprised of six bureaus: Commercial Crimes Bureau, Homicide Bureau, Major Crimes Bureau, Narcotics Bureau, Special Victims Bureau, and Taskforce for Regional Auto Theft Prevention (TRAP). The Detective Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and for assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

5. General Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	474,346,000	19,838,000	110,274,000	344,234,000	2,147.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	474,346,000	19,838,000	110,274,000	344,234,000	2,147.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The General Support Budget Unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

6. Patrol

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	869,147,000	18,455,000	714,818,000	135,874,000	6,180.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	869,147,000	18,455,000	714,818,000	135,874,000	6,180.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Patrol Budget Unit provides funding for Field Operations Regions I, II, and III, as well as the Homeland Security Division. This program provides law enforcement services to all residents, businesses and visitors within unincorporated areas, contract cities, and specialized service areas served by the Department. Additionally, the Homeland Security Division, through its Aero Bureau, Emergency Operations Bureau, Arson Explosives Detail, and Special Enforcement Bureau units, provides support services to the three Field Operations Regions.

7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	94,410,000	597,000	6,856,000	86,957,000	710.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	94,410,000	597,000	6,856,000	86,957,000	710.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Administration Budget Unit funds the Administrative Services Division, which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to the Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,802,829,000	97,264,000	1,477,413,000	1,228,152,000	19,158.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Altadena	\$ 5,733,000
Crescenta Valley	3,239,000
Lancaster	7,325,000
Malibu/Lost Hills	2,869,000
Palmdale	7,399,000
Santa Clarita	8,370,000
Temple	6,587,000
Field Operations Region I TOTALS	\$ 41,522,000

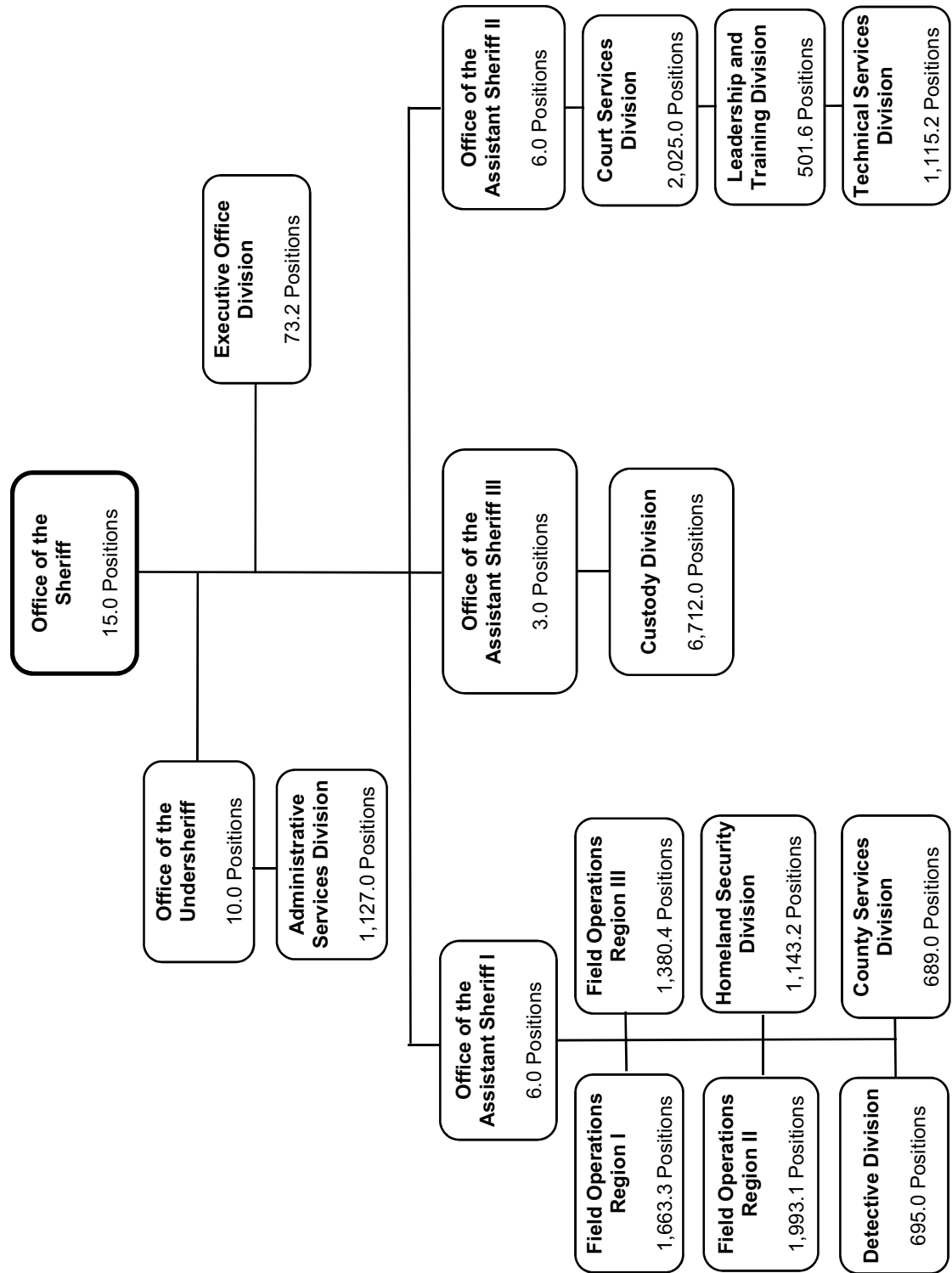
Avalon	\$ 505,000
Carson	5,835,000
Century	22,469,000
Compton	5,922,000
Lomita	576,000
Marina Del Rey	8,359,000
South Los Angeles	14,181,000
West Hollywood	4,385,000
Field Operations Region II TOTALS	\$ 62,232,000

East Los Angeles	\$ 14,400,000
Industry	13,061,000
Lakewood	24,000
Norwalk	6,219,000
Pico Rivera	5,365,000
San Dimas	7,994,000
Walnut	5,945,000
Field Operations Region III TOTALS	\$ 53,008,000

Regions I, II, III TOTALS	\$ 156,762,000
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*Includes direct patrol costs based on FY 2012-13 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.

SHERIFF'S DEPARTMENT
Leroy D. Baca, Sheriff
FY 2013-14 Recommended Budget Positions = 19,158.0



Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 117,553.87	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 72,073,189.53	\$ 74,003,000	\$ 76,527,000	\$ 75,515,000	\$ 75,515,000	\$ (1,012,000)
S & S EXPENDITURE DISTRIBUTION	(73,779,694.62)	(73,897,000)	(76,460,000)	(75,406,000)	(75,406,000)	1,054,000
TOTAL S & S	(1,706,505.09)	106,000	67,000	109,000	109,000	42,000
OTHER CHARGES	1,526,609.86	1,856,000	2,038,000	1,483,000	1,483,000	(555,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,856,000)	(2,038,000)	(1,483,000)	(1,483,000)	555,000
TOTAL OTH CHARGES	1,526,609.86	0	0	0	0	0
GROSS TOTAL	\$ (179,895.23)	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
NET TOTAL	\$ (179,895.23)	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
NET COUNTY COST	\$ (297,449.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

Critical/Strategic Planning Initiative

ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects: 1) \$0.2 million net decrease in telephone utilities; 2) \$0.6 million net decrease for ENIA costs; 3) \$19,000 net decrease for Criminal Justice Information Systems (CJIS) projects; and 4) \$0.7 million net decrease for Voice-over Internet Protocol (VoIP) due to reduced equipment lease and labor costs, partially offset by increased equipment maintenance costs.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	78,565,000	78,498,000	67,000	0	0.0
Efficiencies					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily based on the current year expenditure trend, partially offset by additional circuits.	(201,000)	(243,000)	42,000	--	--
2. ENIA: Reflects a net decrease primarily due to lower Internet services costs.	(611,000)	(611,000)	--	--	--
3. CJIS: Reflects a net decrease primarily due to reduced equipment needs as a result of planned courthouse closures.	(19,000)	(19,000)	--	--	--
4. VoIP: Reflects a net decrease primarily due to the expiration of equipment lease costs and reduced labor resources, partially offset by higher equipment maintenance costs.	(736,000)	(736,000)	--	--	--
Total Changes	(1,567,000)	(1,609,000)	42,000	0	0.0
2013-14 Recommended Budget	76,998,000	76,889,000	109,000	0	0.0

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	\$ 84,687.98	\$ 64,000	\$ 35,000	\$ 70,000	\$ 70,000	\$ 35,000
OTHER SALES	372.40	0	0	0	0	0
RENTS & CONCESSIONS	32,493.49	42,000	32,000	39,000	39,000	7,000
TOTAL REVENUE	\$ 117,553.87	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 80,137.00	\$ 132,000	\$ 134,000	\$ 135,000	\$ 135,000	\$ 1,000
COMMUNICATIONS	820,559.28	1,025,000	100,000	1,025,000	1,025,000	925,000
COMPUTING-MAINFRAME	3,350,070.58	3,507,000	1,872,000	3,538,000	3,538,000	1,666,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,106,755.00	2,877,000	3,096,000	3,211,000	3,211,000	115,000
COMPUTING-PERSONAL	894,919.27	1,165,000	0	770,000	770,000	770,000
INFORMATION TECHNOLOGY SERVICES	382,344.00	467,000	467,000	395,000	395,000	(72,000)
INFORMATION TECHNOLOGY-SECURITY	2,513,221.00	2,437,000	2,437,000	2,001,000	2,001,000	(436,000)
INSURANCE	25,210.00	40,000	33,000	44,000	44,000	11,000
MAINTENANCE - BUILDINGS & IMPRV	74,006.00	80,000	220,000	120,000	120,000	(100,000)
MAINTENANCE - EQUIPMENT	0.00	232,000	350,000	0	0	(350,000)
OFFICE EXPENSE	47,235.56	68,000	68,000	68,000	68,000	0
PROFESSIONAL SERVICES	0.00	284,000	458,000	205,000	205,000	(253,000)
RENTS & LEASES - EQUIPMENT	72,690.90	96,000	0	96,000	96,000	96,000
SPECIAL DEPARTMENTAL EXPENSE	3,393.39	0	0	0	0	0
TECHNICAL SERVICES	133,609.00	50,000	30,000	35,000	35,000	5,000
TELECOMMUNICATIONS	17,997,327.98	18,464,000	36,294,000	20,282,000	20,282,000	(16,012,000)
UTILITIES	42,571,710.57	43,079,000	30,968,000	43,590,000	43,590,000	12,622,000
S & S EXPENDITURE DISTRIBUTION	(73,779,694.62)	(73,897,000)	(76,460,000)	(75,406,000)	(75,406,000)	1,054,000
TOTAL S & S	(1,706,505.09)	106,000	67,000	109,000	109,000	42,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	1,526,609.86	1,856,000	2,038,000	1,483,000	1,483,000	(555,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,856,000)	(2,038,000)	(1,483,000)	(1,483,000)	555,000
TOTAL OTH CHARGES	1,526,609.86	0	0	0	0	0
GROSS TOTAL	\$ (179,895.23)	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
NET TOTAL	\$ (179,895.23)	\$ 106,000	\$ 67,000	\$ 109,000	\$ 109,000	\$ 42,000
NET COUNTY COST	\$ (297,449.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Treasurer and Tax Collector

Mark J. Saladino, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 34,755,344.34	\$ 37,907,000	\$ 42,204,000	\$ 41,828,000	\$ 41,828,000	\$ (376,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 41,659,666.30	\$ 43,213,000	\$ 46,539,000	\$ 48,131,000	\$ 48,131,000	\$ 1,592,000
SERVICES & SUPPLIES	25,076,030.79	25,600,000	27,447,000	27,094,000	27,094,000	(353,000)
OTHER CHARGES	399,858.48	410,000	444,000	402,000	402,000	(42,000)
CAPITAL ASSETS - EQUIPMENT	149,403.16	150,000	150,000	150,000	150,000	0
GROSS TOTAL	\$ 67,284,958.73	\$ 69,373,000	\$ 74,580,000	\$ 75,777,000	\$ 75,777,000	\$ 1,197,000
INTRAFUND TRANSFERS	(8,755,618.41)	(9,220,000)	(10,130,000)	(9,952,000)	(9,952,000)	178,000
NET TOTAL	\$ 58,529,340.32	\$ 60,153,000	\$ 64,450,000	\$ 65,825,000	\$ 65,825,000	\$ 1,375,000
NET COUNTY COST	\$ 23,773,995.98	\$ 22,246,000	\$ 22,246,000	\$ 23,997,000	\$ 23,997,000	\$ 1,751,000
BUDGETED POSITIONS	522.0	526.0	526.0	529.0	529.0	3.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		FINANCE	

Mission Statement

The mission of the Treasurer and Tax Collector is to bill, collect, invest, borrow, safeguard, and disburse monies and properties. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law. The Department also provides enforcement, consulting, estate administration, and public information services.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects a net increase in NCC of \$1.8 million primarily due to one-time funding for the Remittance Processing System upgrade, the backfill of property tax administrative fees (PTAF) lost due to the California Supreme Court ruling on the Alhambra lawsuit, 2.0 positions to perform work related to refunding bonds issued by former redevelopment agencies, and Board-approved increases in employee benefits, partially offset by the elimination of one-time funding for the Client and Asset Management System (CAMS).

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Begin a refunding project, with the support of the Chief Executive Office, for bonds issued by the former redevelopment agencies that is anticipated to save the County up to \$100.0 million over the next 20-30 years.
- Continue with the Defaulted Property Tax Reduction Program, which requires County vendors to be current on property taxes before entering into a contract with the County. Since its inception in October 2009, this program has recovered approximately \$3.7 million in delinquent property taxes for the County.
- Continue e-Commerce initiatives including the addition of Unsecured Property Tax for non-delinquent payments.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	74,580,000	10,130,000	42,204,000	22,246,000	526.0
New/Expanded Programs					
1. Bond Refinancing: Reflects the addition of 1.0 Senior Finance Analyst and 1.0 Finance Analyst positions to support the incremental workload and perform the new tasks associated with refunding bonds issued by the former redevelopment agencies.	318,000	--	--	318,000	2.0
Critical Issues					
1. Remittance Processing System Upgrade: Reflects one-time funding to facilitate the non-discretionary hardware and software upgrades necessary to continue the remittance processing and electronic depositing of the County's property tax payments, collection payments, and payments processed on behalf of other County departments.	1,950,000	--	--	1,950,000	--
Other Changes					
1. Deletion of One-Time Funding: Reflects the deletion of one-time carryover for the completed Board-approved CAMS project.	(2,303,000)	--	--	(2,303,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	225,000	--	162,000	63,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	217,000	--	217,000	--	--
4. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	638,000	--	459,000	179,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, partially offset by a decrease in unemployment insurance costs.	156,000	--	156,000	--	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(10,000)	--	(7,000)	(3,000)	--
7. Public Administrator: Reflects the restoration of 1.0 Intermediate Typist Clerk position curtailed from the Public Administrator Division during FY 2010-11 to address the County's projected structural funding deficit at that time.	52,000	15,000	--	37,000	1.0
8. PTAF: Reflects ongoing funding to replace the revenues lost as a result of the California Supreme Court ruling on the City of Alhambra lawsuit.	--	--	(1,524,000)	1,524,000	--
9. Union Goodwill: Reflects an adjustment to reduce funding from full-year to half-year for staff assigned to perform labor related duties for SEIU Local 721.	(14,000)	--	--	(14,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
10. Ministerial Adjustments: Reflects the realignment of various services and supplies, other charges, intrafund transfers, and revenues based on current trends.	(32,000)	(193,000)	161,000	--	--
Total Changes	1,197,000	(178,000)	(376,000)	1,751,000	3.0
2013-14 Recommended Budget	75,777,000	9,952,000	41,828,000	23,997,000	529.0

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 13,261,257.40	\$ 12,272,000	\$ 10,281,000	\$ 11,820,000	\$ 11,820,000	\$ 1,539,000
BUSINESS LICENSES	1,269,001.24	1,269,000	1,530,000	1,490,000	1,490,000	(40,000)
CHARGES FOR SERVICES - OTHER	11,032,209.45	12,479,000	12,782,000	13,252,000	13,252,000	470,000
CIVIL PROCESS SERVICES	66,139.77	53,000	57,000	55,000	55,000	(2,000)
COURT FEES & COSTS	10,082.70	7,000	10,000	7,000	7,000	(3,000)
ESTATE FEES	2,300,733.59	2,442,000	2,780,000	2,600,000	2,600,000	(180,000)
FORFEITURES & PENALTIES	30.38	0	0	0	0	0
INHERITANCE TAX FEES	514,223.05	629,000	634,000	647,000	647,000	13,000
LEGAL SERVICES	5,059.70	5,000	8,000	5,000	5,000	(3,000)
MISCELLANEOUS	3,209,918.33	5,905,000	11,028,000	8,861,000	8,861,000	(2,167,000)
OTHER GOVERNMENTAL AGENCIES	76,976.28	77,000	77,000	77,000	77,000	0
OTHER SALES	72,792.67	73,000	100,000	100,000	100,000	0
OTHER TAXES	39,321.53	7,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,881,494.47	2,676,000	2,903,000	2,901,000	2,901,000	(2,000)
RECORDING FEES	16,103.78	13,000	14,000	13,000	13,000	(1,000)
TOTAL REVENUE	\$ 34,755,344.34	\$ 37,907,000	\$ 42,204,000	\$ 41,828,000	\$ 41,828,000	\$ (376,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 26,550,404.86	\$ 26,561,000	\$ 29,901,000	\$ 30,132,000	\$ 30,132,000	\$ 231,000
CAFETERIA PLAN BENEFITS	5,681,258.10	6,105,000	6,083,000	6,278,000	6,278,000	195,000
DEFERRED COMPENSATION BENEFITS	693,918.27	1,153,000	1,134,000	1,158,000	1,158,000	24,000
EMPLOYEE GROUP INS - E/B	1,169,472.29	1,133,000	1,088,000	1,165,000	1,165,000	77,000
OTHER EMPLOYEE BENEFITS	47,215.08	50,000	64,000	64,000	64,000	0
RETIREMENT - EMP BENEFITS	6,434,814.80	7,115,000	7,173,000	8,084,000	8,084,000	911,000
WORKERS' COMPENSATION	1,082,582.90	1,096,000	1,096,000	1,250,000	1,250,000	154,000
TOTAL S & E B	41,659,666.30	43,213,000	46,539,000	48,131,000	48,131,000	1,592,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,258,303.12	5,218,000	5,488,000	5,958,000	5,958,000	470,000
CLOTHING & PERSONAL SUPPLIES	1,211.00	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	15,431.04	17,000	16,000	17,000	17,000	1,000
COMPUTING-MAINFRAME	2,885,153.76	3,219,000	3,608,000	3,413,000	3,413,000	(195,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,220.00	24,000	42,000	16,000	16,000	(26,000)
COMPUTING-PERSONAL	164,768.94	232,000	402,000	361,000	361,000	(41,000)
HOUSEHOLD EXPENSE	9,879.29	33,000	36,000	50,000	50,000	14,000
INFORMATION TECHNOLOGY SERVICES	5,041,187.00	2,765,000	3,065,000	1,268,000	1,268,000	(1,797,000)
INFORMATION TECHNOLOGY-SECURITY	2,597.80	3,000	44,000	3,000	3,000	(41,000)
INSURANCE	11,266.28	14,000	16,000	15,000	15,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	1,790,099.48	1,849,000	1,721,000	1,910,000	1,910,000	189,000
MAINTENANCE - EQUIPMENT	177,677.13	654,000	695,000	2,041,000	2,041,000	1,346,000
MEDICAL DENTAL & LAB SUPPLIES	2,317.37	3,000	2,000	3,000	3,000	1,000
MEMBERSHIPS	6,772.00	11,000	7,000	9,000	9,000	2,000
MISCELLANEOUS EXPENSE	75,410.50	113,000	105,000	89,000	89,000	(16,000)
OFFICE EXPENSE	3,053,233.39	3,363,000	4,472,000	4,135,000	4,135,000	(337,000)
PROFESSIONAL SERVICES	1,828,308.94	2,000,000	1,032,000	1,641,000	1,641,000	609,000

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	711,993.22	790,000	790,000	800,000	800,000	10,000
RENTS & LEASES - BLDG & IMPRV	96,757.95	96,000	125,000	96,000	96,000	(29,000)
RENTS & LEASES - EQUIPMENT	8,659.09	9,000	11,000	9,000	9,000	(2,000)
SMALL TOOLS & MINOR EQUIPMENT	2,874.83	4,000	4,000	3,000	3,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	622,795.84	701,000	964,000	722,000	722,000	(242,000)
TECHNICAL SERVICES	1,145,854.42	1,222,000	1,395,000	1,263,000	1,263,000	(132,000)
TELECOMMUNICATIONS	1,029,111.36	1,096,000	1,209,000	1,029,000	1,029,000	(180,000)
TRAINING	36,656.50	64,000	69,000	65,000	65,000	(4,000)
TRANSPORTATION AND TRAVEL	119,402.82	124,000	126,000	130,000	130,000	4,000
UTILITIES	1,948,087.72	1,975,000	2,002,000	2,047,000	2,047,000	45,000
TOTAL S & S	25,076,030.79	25,600,000	27,447,000	27,094,000	27,094,000	(353,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	10,000	10,000	0	0	(10,000)
RET-OTHER LONG TERM DEBT	399,785.17	400,000	433,000	402,000	402,000	(31,000)
TAXES & ASSESSMENTS	73.31	0	1,000	0	0	(1,000)
TOTAL OTH CHARGES	399,858.48	410,000	444,000	402,000	402,000	(42,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	55,421.26	150,000	150,000	150,000	150,000	0
ELECTRONIC EQUIPMENT	93,981.90	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	149,403.16	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS	149,403.16	150,000	150,000	150,000	150,000	0
GROSS TOTAL	\$ 67,284,958.73	\$ 69,373,000	\$ 74,580,000	\$ 75,777,000	\$ 75,777,000	\$ 1,197,000
INTRAFUND TRANSFERS	(8,755,618.41)	(9,220,000)	(10,130,000)	(9,952,000)	(9,952,000)	178,000
NET TOTAL	\$ 58,529,340.32	\$ 60,153,000	\$ 64,450,000	\$ 65,825,000	\$ 65,825,000	\$ 1,375,000
NET COUNTY COST	\$ 23,773,995.98	\$ 22,246,000	\$ 22,246,000	\$ 23,997,000	\$ 23,997,000	\$ 1,751,000
BUDGETED POSITIONS	522.0	526.0	526.0	529.0	529.0	3.0

Departmental Program Summary

1. Treasury Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,210,000	2,958,000	11,952,000	2,300,000	116.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,210,000	2,958,000	11,952,000	2,300,000	116.0

Authority: Mandated program - California Government Code Sections 27000-27121, and Los Angeles County Code Section 2.52.

The program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds; provides cash management services to 13 cities/agencies and 120 school districts; and administers 273 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	31,429,000	3,791,000	24,312,000	3,326,000	231.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	31,429,000	3,791,000	24,312,000	3,326,000	231.0

Authority: Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,452,000	2,771,000	4,495,000	3,186,000	91.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,452,000	2,771,000	4,495,000	3,186,000	91.0

Authority: Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and Los Angeles County Code Section 2.52.015.

The program annually investigates approximately 2,500 estates of decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate; and administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

4. Administration

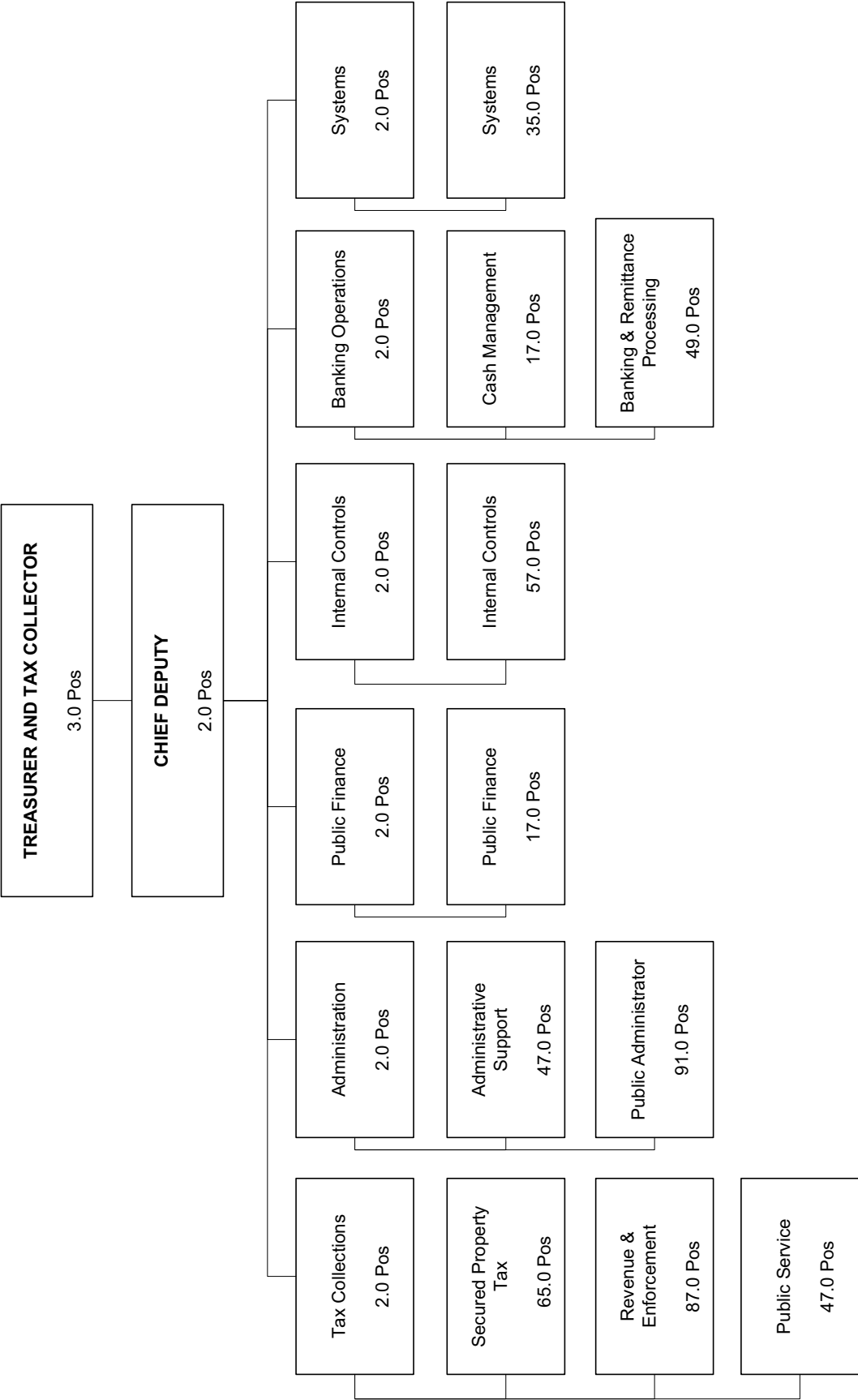
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,686,000	432,000	1,069,000	15,185,000	91.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,686,000	432,000	1,069,000	15,185,000	91.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	75,777,000	9,952,000	41,828,000	23,997,000	529.0

TREASURER AND TAX COLLECTOR
MARK J. SALADINO
FY 2013-14 Recommended Budget Positions = 529.0



Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 127,273,099.68	\$ 122,498,000	\$ 141,951,000	\$ 141,962,000	\$ 141,962,000	\$ 11,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 30,212,381.42	\$ 30,606,000	\$ 32,151,000	\$ 32,252,000	\$ 32,252,000	\$ 101,000
SERVICES & SUPPLIES	69,580,126.24	68,569,000	72,706,000	72,706,000	72,706,000	0
OTHER CHARGES	284,932,133.74	283,808,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	\$ 384,724,641.40	\$ 382,983,000	\$ 395,425,000	\$ 395,526,000	\$ 395,526,000	\$ 101,000
NET COUNTY COST	\$ 257,451,541.72	\$ 260,485,000	\$ 253,474,000	\$ 253,564,000	\$ 253,564,000	\$ 90,000

BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0
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Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, Assembly Bill (AB) 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities, Act Senate Bill 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects funding for the County's \$290.6 million MOE payment to the State, which is comprised of \$245.9 million base MOE, \$37.6 million CFP, \$7.1 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE. In addition, the budget includes \$107.6 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in employee benefits and the reclassification of a position, fully offset by collection enhancement revenue.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	395,425,000	0	141,951,000	253,474,000	50.0
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	54,000	--	--	54,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	36,000	--	--	36,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums fully offset by a decrease in workers' compensation costs.	--	--	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. Position Reclassification: Reflects a position reclassification to a class that appropriately reflects the assigned duties and responsibilities.	11,000	--	11,000	--	--
5. Employee Benefits Realignment: Reflects the realignment of employee benefits appropriation based on historical experience.	--	--	--	--	--
Total Changes	101,000	0	11,000	90,000	0.0
2013-14 Recommended Budget	395,526,000	0	141,962,000	253,564,000	50.0

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 0.00	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0
COURT FEES & COSTS	4,525,471.68	3,440,000	5,344,000	5,344,000	5,344,000	0
FORFEITURES & PENALTIES	14,264.83	13,000	0	0	0	0
LEGAL SERVICES	3,441,319.92	2,771,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	109,627.84	99,000	235,000	235,000	235,000	0
OTHER COURT FINES	112,607,097.66	109,765,000	125,850,000	125,861,000	125,861,000	11,000
OTHER LICENSES & PERMITS	162,810.00	190,000	160,000	160,000	160,000	0
RECORDING FEES	113,130.00	114,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	50,000	50,000	50,000	0
TRANSFERS IN	0.00	50,000	9,000	9,000	9,000	0
VEHICLE CODE FINES	6,297,410.10	6,056,000	6,724,000	6,724,000	6,724,000	0
TOTAL REVENUE	\$ 127,271,132.03	\$ 122,498,000	\$ 141,951,000	\$ 141,962,000	\$ 141,962,000	\$ 11,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,449,124.29	\$ 2,563,000	\$ 2,578,000	\$ 2,585,000	\$ 2,585,000	\$ 7,000
CAFETERIA PLAN BENEFITS	15,526,162.93	17,285,000	18,008,000	18,022,000	18,022,000	14,000
DEFERRED COMPENSATION BENEFITS	6,158,917.09	6,349,000	6,752,000	6,752,000	6,752,000	0
EMPLOYEE GROUP INS - E/B	2,028,449.38	295,000	505,000	536,000	536,000	31,000
OTHER EMPLOYEE BENEFITS	3,411,830.50	3,416,000	3,589,000	3,589,000	3,589,000	0
RETIREMENT - EMP BENEFITS	549,600.75	598,000	630,000	691,000	691,000	61,000
WORKERS' COMPENSATION	88,296.48	100,000	89,000	77,000	77,000	(12,000)
TOTAL S & E B	30,212,381.42	30,606,000	32,151,000	32,252,000	32,252,000	101,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,172,531.76	15,754,000	17,102,000	17,102,000	17,102,000	0
COMMUNICATIONS	83.02	0	0	0	0	0
COMPUTING-PERSONAL	639.71	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	11,866.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	1,134,516.02	1,100,000	1,700,000	1,700,000	1,700,000	0
MAINTENANCE - BUILDINGS & IMPRV	90,273.42	96,000	135,000	135,000	135,000	0
MEMBERSHIPS	75.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	5,973.37	5,000	33,000	33,000	33,000	0
OFFICE EXPENSE	95,024.09	18,000	100,000	100,000	100,000	0
PROFESSIONAL SERVICES	49,725,846.87	50,674,000	52,077,000	52,077,000	52,077,000	0
TECHNICAL SERVICES	1,323,540.87	906,000	1,546,000	1,546,000	1,546,000	0
TRANSPORTATION AND TRAVEL	19,756.11	3,000	0	0	0	0
TOTAL S & S	69,580,126.24	68,569,000	72,706,000	72,706,000	72,706,000	0
OTHER CHARGES						
TAXES & ASSESSMENTS	238.44	0	0	0	0	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
TRIAL COURT-MAINTENANCE OF EFFORT	284,931,895.30	283,808,000	290,568,000	290,568,000	290,568,000	0
TOTAL OTH CHARGES	284,932,133.74	283,808,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	\$ 384,724,641.40	\$ 382,983,000	\$ 395,425,000	\$ 395,526,000	\$ 395,526,000	\$ 101,000
NET TOTAL	384,724,641.40	382,983,000	395,425,000	395,526,000	395,526,000	101,000
NET COUNTY COST	\$ 257,451,541.72	\$ 260,485,000	\$ 253,474,000	\$ 253,564,000	\$ 253,564,000	\$ 90,000
 BUDGETED POSITIONS	 50.0	 50.0	 50.0	 50.0	 50.0	 0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 36,574,235.93	\$ 53,788,000	\$ 52,864,000	\$ 63,589,000	\$ 63,589,000	\$ 10,725,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 167,364,939.97	\$ 187,767,000	\$ 206,842,000	\$ 214,962,000	\$ 214,962,000	\$ 8,120,000
S & S EXPENDITURE DISTRIBUTION	(133,238,994.28)	(137,096,000)	(158,041,000)	(152,260,000)	(152,260,000)	5,781,000
TOTAL S & S	34,125,945.69	50,671,000	48,801,000	62,702,000	62,702,000	13,901,000
OTHER CHARGES	1,674,717.39	3,221,000	4,222,000	1,000,000	1,000,000	(3,222,000)
OTHER FINANCING USES	10,756.00	11,000	11,000	21,000	21,000	10,000
GROSS TOTAL	\$ 35,811,419.08	\$ 53,903,000	\$ 53,034,000	\$ 63,723,000	\$ 63,723,000	\$ 10,689,000
NET TOTAL	\$ 35,811,419.08	\$ 53,903,000	\$ 53,034,000	\$ 63,723,000	\$ 63,723,000	\$ 10,689,000
NET COUNTY COST	\$ (762,816.85)	\$ 115,000	\$ 170,000	\$ 134,000	\$ 134,000	\$ (36,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

funding for the California Public Utility Commission (CPUC) programs and electricity, partially offset by decreases in funding for natural gas, water and other utilities, power plant operations, Energy Efficiency and Conservation Block Grants (EECBG), and Southern California Edison (SCE) funding for the Local Government Technical Resources Program.

2013-14 Budget Message

The 2013-14 Budget Request reflects a net NCC decrease of \$36,000 primarily attributable to the reduction in utility costs for NCC funded facilities. The budget also reflects an increase in

Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects and centrally administer utilities costs throughout the County.

Changes From 2012-13 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2012-13 Final Adopted Budget	211,075,000	158,041,000	52,864,000	170,000	0.0
Other Changes					
1. Electricity: Reflects a net increase in funding based on the anticipated electricity rate increases from the Los Angeles Department of Water and Power (DWP) and SCE, partially offset by the declining current year expenditure trend.	79,000	58,000	20,000	1,000	--

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2. Barakat Settlement: Reflects a reduction in funding for the remainder of the Barakat agreement with DWP for the electricity overcharges to public agencies.	(3,939,000)	--	(3,939,000)	--	--
3. Natural Gas: Reflects a decrease in natural gas expenditures based on the reduced market price of the non-core gas accounts.	(2,354,000)	(1,739,000)	(581,000)	(34,000)	--
4. Water and Other Utilities: Reflects a net decrease in funding based on the current year expenditure trend with anticipated water and industrial waste rate increases from DWP and various water companies.	(234,000)	(175,000)	(58,000)	(1,000)	--
5. Cogeneration and Power Plants: Reflects a net decrease in funding primarily for the deletion of one-time funding in FY 2012-13 to complete the boiler/burner retrofit project at the Pitchess Cogeneration Power Plant.	(2,509,000)	(2,439,000)	(68,000)	(2,000)	--
6. EECBG: Reflects a decrease in funding due to the expiration of the grant program funded by the American Recovery and Reinvestment Act (ARRA) of 2009 on September 27, 2013.	(2,854,000)	--	(2,854,000)	--	--
7. EECBG – Retrofit California: Reflects a decrease in funding due to the expiration of the grant program to implement the Los Angeles County Energy Program (LACEP) on October 2, 2013.	(2,484,000)	--	(2,484,000)	--	--
8. EECBG – California Energy Commission (CEC): Reflects a decrease in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	(6,000,000)	--	(6,000,000)	--	--
9. Enterprise Energy Management Information System (EEMIS) Expansion: Reflects a decrease in funding for the EEMIS program expansion from SCE due to the expiration of the one-time program funding.	(20,000)	--	(20,000)	--	--
10. SCE Funded Program: Reflects a decrease in funding for the remaining balance from SCE to develop a program of standardized technical resources to be utilized by local governments to implement energy efficiency projects in government buildings.	(80,000)	--	(80,000)	--	--
11. CPUC Partnership Program: Reflects a decrease in funding for the remaining balance of the multi-year (FYs 2012-13 and 2013-14) CPUC Partnership Program.	(91,000)	--	(91,000)	--	--
12. CPUC Funding for ARRA Programs: Reflects an increase in funding from the CPUC's energy efficiency programs to continue the administration and implementation of the County's successful ARRA and CPUC programs as approved by the Board on January 15, 2013.	25,394,000	(1,486,000)	26,880,000	--	--
Total Changes	4,908,000	(5,781,000)	10,725,000	(36,000)	0.0
2013-14 Recommended Budget	215,983,000	152,260,000	63,589,000	134,000	0.0

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 5,838,701.67	\$ 35,930,000	\$ 7,504,000	\$ 55,057,000	\$ 55,057,000	\$ 47,553,000
FEDERAL - OTHER	5,451,426.40	14,276,000	18,338,000	7,000,000	7,000,000	(11,338,000)
MISCELLANEOUS	662,819.92	3,582,000	1,626,000	1,532,000	1,532,000	(94,000)
STATE - OTHER	24,621,287.94	0	25,396,000	0	0	(25,396,000)
TOTAL REVENUE	\$ 36,574,235.93	\$ 53,788,000	\$ 52,864,000	\$ 63,589,000	\$ 63,589,000	\$ 10,725,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 435,515.00	\$ 597,000	\$ 668,000	\$ 788,000	\$ 788,000	\$ 120,000
AGRICULTURAL	861.95	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	33,261.13	0	0	0	0	0
COMMUNICATIONS	1,490.85	4,000	0	0	0	0
COMPUTING-MAINFRAME	2,518.70	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	41,082.43	434,000	447,000	715,000	715,000	268,000
COMPUTING-PERSONAL	207,498.40	0	0	0	0	0
FOOD	5,599.18	0	0	0	0	0
HOUSEHOLD EXPENSE	119,765.24	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	866,073.88	934,000	807,000	797,000	797,000	(10,000)
INSURANCE	678,254.16	976,000	976,000	1,152,000	1,152,000	176,000
MAINTENANCE - BUILDINGS & IMPRV	6,226,351.09	13,643,000	14,799,000	13,740,000	13,740,000	(1,059,000)
MAINTENANCE - EQUIPMENT	111,201.99	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	181,954.24	0	0	0	0	0
MEMBERSHIPS	52,200.00	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	3,766.44	0	0	0	0	0
OFFICE EXPENSE	69,142.81	0	0	0	0	0
PROFESSIONAL SERVICES	9,806,633.69	17,664,000	16,090,000	34,431,000	34,431,000	18,341,000
RENTS & LEASES - BLDG & IMPRV	25,000.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	51,514.53	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	352,068.76	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	537,948.14	0	0	0	0	0
TECHNICAL SERVICES	17,115,932.85	17,396,000	19,099,000	19,873,000	19,873,000	774,000
TELECOMMUNICATIONS	23,800.23	15,000	21,000	17,000	17,000	(4,000)
TRANSPORTATION AND TRAVEL	1,029,972.47	0	0	0	0	0
UTILITIES	129,385,531.81	136,048,000	153,879,000	143,393,000	143,393,000	(10,486,000)
S & S EXPENDITURE DISTRIBUTION	(133,238,994.28)	(137,096,000)	(158,041,000)	(152,260,000)	(152,260,000)	5,781,000
TOTAL S & S	34,125,945.69	50,671,000	48,801,000	62,702,000	62,702,000	13,901,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	19,457.74	7,000	1,008,000	1,000,000	1,000,000	(8,000)
SUPPORT & CARE OF PERSONS	1,655,259.65	3,214,000	3,214,000	0	0	(3,214,000)
TOTAL OTH CHARGES	1,674,717.39	3,221,000	4,222,000	1,000,000	1,000,000	(3,222,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	10,756.00	11,000	11,000	21,000	21,000	10,000
TOTAL OTH FIN USES	10,756.00	11,000	11,000	21,000	21,000	10,000
GROSS TOTAL	\$ 35,811,419.08	\$ 53,903,000	\$ 53,034,000	\$ 63,723,000	\$ 63,723,000	\$ 10,689,000
NET TOTAL	\$ 35,811,419.08	\$ 53,903,000	\$ 53,034,000	\$ 63,723,000	\$ 63,723,000	\$ 10,689,000
NET COUNTY COST	\$ (762,816.85)	\$ 115,000	\$ 170,000	\$ 134,000	\$ 134,000	\$ (36,000)

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	\$ 57,984,584.10	\$ 58,069,000	\$ 65,620,000	\$ 65,620,000	\$ 65,620,000	\$ 0
NET COUNTY COST	\$ (57,984,584.10)	\$ (58,069,000)	\$ (65,620,000)	\$ (65,620,000)	\$ (65,620,000)	\$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	\$ 24,186,386.50	\$ 24,400,000	\$ 28,705,000	\$ 28,705,000	\$ 28,705,000	\$ 0
GAS USER TAX	6,497,620.36	6,505,000	8,911,000	8,911,000	8,911,000	0
COMMUNICATION USER TAX	27,287,534.64	27,164,000	28,004,000	28,004,000	28,004,000	0
ELECTRIC USERS TAX PENALTI	877.89	0	0	0	0	0
GAS USERS TAX PENALTIES AN	376.87	0	0	0	0	0
COMMUNICATION USERS TAX PE	2,543.05	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	2,106.88	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(68,132.72)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	75,270.63	0	0	0	0	0
UTILITY USER TAX	\$ 57,984,584.10	\$ 58,069,000	\$ 65,620,000	\$ 65,620,000	\$ 65,620,000	\$ 0
TOTAL REVENUE	\$ 57,984,584.10	\$ 58,069,000	\$ 65,620,000	\$ 65,620,000	\$ 65,620,000	\$ 0

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

2013-14 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in the Departments of Board of Supervisors, District Attorney, Health Services, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas.

Vehicle License Fees - Realignment

Vehicle License Fees Budget Summary

CLASSIFICATION	FY 2011-12 ACTUAL	FY 2012-13 ESTIMATED	FY 2012-13 BUDGET	FY 2013-14 REQUESTED	FY 2013-14 RECOMMENDED	CHANGE FROM BUDGET
<u>FINANCING USES</u>						
REVENUE						
VLFR-HLTH SVCS	\$ 295,074,912.83	\$ 316,711,000	\$ 293,217,000	\$ 293,217,000	\$ 316,711,000	\$ 23,494,000
VLFR-MENTAL HLTH	2,019,671.15	2,020,000	0	0	0	0
VLFR-SOCIAL SERVICES	14,687,437.48	15,764,000	14,595,000	14,595,000	15,764,000	1,169,000
TOTAL REVENUE	311,782,021.46	334,495,000	307,812,000	307,812,000	332,475,000	24,663,000
NET COUNTY COST	\$(311,782,021.46)	\$(334,495,000)	\$(307,812,000)	\$(307,812,000)	\$(332,475,000)	\$(24,663,000)
<u>REVENUE DETAIL</u>						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HLTH SVCS	\$ 295,074,912.83	\$ 316,711,000	\$ 293,217,000	\$ 293,217,000	\$ 316,711,000	\$ 23,494,000
VLFR-MENTAL HLTH	2,019,671.15	2,020,000	0	0	0	0
VLFR-SOCIAL SERVICES	14,687,437.48	15,764,000	14,595,000	14,595,000	15,764,000	1,169,000
TOTAL REVENUE	\$ 311,782,021.46	\$ 334,495,000	\$ 307,812,000	\$ 307,812,000	\$ 332,475,000	\$ 24,663,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		OTHER		OTHER	

Mission Statement

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health and Public Social Services for various health and social services programs.

2013-14 Budget Message

The 2013-14 Recommended Budget reflects an increase of \$24.7 million from the 2012-13 Final Adopted Budget based on current trends and economic conditions.



Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER: Annual mean temperature (for calendar year 2012) 56.3 degrees F.
Annual precipitation (for calendar year 2012) 8.0 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

**ELECTED
OFFICIALS:**

County

- 5 Supervisors
- 1 Sheriff
- 1 District Attorney
- 1 Assessor

Congressional Delegation

- 18 Members of the House of Representatives
- 2 Senators

State

- 14 Senators
- 26 Assembly Members
- 463 Superior Court Judges

**REGISTERED
VOTERS:** 4,859,333 as of January 4, 2013

ASSESSED VALUATION: (2011-12)	Local Assessed – Secured	\$ 1,034,779,409,497
	Local Assessed – Unsecured	45,123,634,586
	State Assessed	13,983,890,690
	Total	\$ 1,093,886,934,773

CITIES: There are 88 cities within the County (see following page)

POPULATION: (Estimate as of 1/1/13)	Incorporated areas	8,856,300
	Unincorporated Areas	1,065,252
	Total	9,921,552

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*	INCORPORATED CITIES	POPULATION*
Agoura Hills	20,500	Lancaster	158,000
Alhambra	84,000	Lawndale	33,000
Arcadia	56,600	Lomita	20,500
Artesia	16,600	Long Beach	465,900
Avalon	3,800	Los Angeles	3,844,200
Azusa	46,900	Lynwood	70,300
Baldwin Park	76,100	Malibu	12,700
Bell	35,700	Manhattan Beach	35,300
Bell Gardens	42,300	Maywood	27,500
Bellflower	77,100	Monrovia	36,800
Beverly Hills	34,400	Montebello	63,000
Bradbury	1,100	Monterey Park	61,900
Burbank	104,700	Norwalk	105,700
Calabasas	24,300	Palmdale	154,200
Carson	92,200	Palos Verdes Estates	13,600
Cerritos	49,300	Paramount	54,500
Claremont	35,600	Pasadena	139,700
Commerce	12,900	Pico Rivera	63,300
Compton	97,300	Pomona	150,400
Covina	48,200	Rancho Palos Verdes	42,100
Cudahy	23,900	Redondo Beach	67,100
Culver City	39,100	Rolling Hills	1,900
Diamond Bar	55,900	Rolling Hills Estates	8,100
Downey	112,400	Rosemead	54,400
Duarte	21,500	San Dimas	33,600
El Monte	114,200	San Fernando	23,800
El Segundo	16,800	San Gabriel	40,100
Gardena	59,300	San Marino	13,200
Glendale	193,000	Santa Clarita	178,100
Glendora	50,500	Santa Fe Springs	16,600
Hawaiian Gardens	14,300	Santa Monica	90,400
Hawthorne	85,300	Sierra Madre	11,000
Hermosa Beach	19,600	Signal Hill	11,200
Hidden Hills	1,900	South El Monte	20,200
Huntington Park	58,400	South Gate	94,100
Industry	400	South Pasadena	25,800
Inglewood	111,300	Temple City	35,900
Irwindale	1,400	Torrance	146,500
La Canada Flintridge	20,400	Vernon	100
La Habra Heights	5,400	Walnut	29,900
La Mirada	48,800	West Covina	107,100
La Puente	40,100	West Hollywood	34,800
La Verne	31,800	Westlake Village	8,300
Lakewood	80,600	Whittier	85,800

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2013.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of January 2013). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: <http://lacounty.gov>, under the "Arts and Recreation" section. *Italicized* items are funded and/or operated by the County.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
 Aquarium of the Pacific
 Cabrillo Marine Aquarium
Descanso Gardens
 El Pueblo de Los Angeles
Ford Theatres
 Gibson Amphitheatre
 Grand Park
 Greek Theatre
 Griffith Observatory
 Hollywood and Highland Center
Hollywood Bowl
 Huntington Library, Art Collections, and Botanical Gardens
 L.A. LIVE (Including Nokia Theatre)
Los Angeles County Arboretum and Botanic Garden
 Los Angeles County Fairplex
 Los Angeles Zoo and Botanical Gardens
 Mount Wilson Observatory
Music Center
 • Ahmanson Theatre
 • Blue Ribbon Garden
 • Dorothy Chandler Pavilion
 • Mark Taper Forum
 • Music Center Plaza
 • The W.M. Keck Foundation Children's Amphitheater
 • Walt Disney Concert Hall
 Pantages Theatre
 Queen Mary
 Raging Waters
 Santa Monica Mountains National Recreation Area
 Shrine Auditorium and Exposition Hall
 Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
 Staples Center
 Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

MGM Studios
 Paramount Pictures
 Sony Pictures
 Twentieth Century Fox
 Universal Pictures
 Walt Disney Pictures (Includes Pixar)
 Warner Brothers Pictures

SPORTS

Los Angeles Clippers
 Los Angeles Dodgers
 Los Angeles Galaxy
 Los Angeles Kings
 Los Angeles Lakers
 Los Angeles Sparks

MUSEUMS

California African American Museum
 California Science Center
 Chinese American Museum
 Fowler Museum of Cultural History
 Hammer Museum
 J. Paul Getty Museum
 Japanese American National Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
 Los Angeles Maritime Museum
 Museum of the American West
 Museum of Contemporary Art
 Museum of Latin American Art
 Museum of Tolerance
Natural History Museum of Los Angeles County
 Norton Simon Museum
 Pacific Asia Museum
Page Museum at the La Brea Tar Pits
 Petersen Automotive Museum
 Southwest Museum of the American Indian
 Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
 California Institute of Technology
 California Institute of the Arts
 California State Polytechnic University, Pomona
 California State University, Dominguez Hills
 California State University, Long Beach
 California State University, Los Angeles
 California State University, Northridge
 Claremont Colleges
 • Claremont Graduate University
 • Claremont McKenna College
 • Claremont School of Technology
 • Harvey Mudd College
 • Keck Graduate Institute of Applied Life Sciences
 • Peter F. Drucker Graduate School of Management
 • Pitzer College
 • Pomona College
 • Scripps College
 Fashion Institute of Design and Merchandising
 Loyola Marymount University
 Mount Saint Mary's College
 Occidental College
 Otis College of Art and Design
 Pepperdine University
 Southern California Institute of Architecture
 University of California, Los Angeles
 University of La Verne
 University of Southern California
 Whittier College

* Not listed are 130 parks, 14 wildlife sanctuaries, eight nature centers, 19 golf courses, 20 beaches covering 25 miles of coastline, Marina del Rey Harbor, 85 public libraries, and three bookmobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities (formerly known as Other Funds).

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Non-profit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Summaries Detail (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

CLUSTER: The alignment of County departments reflecting the County's four Strategic Plan programmatic goals that are based upon a department's service mission, as well as interdepartmental collaborations that are required to achieve service integration goals. There are four programmatic clusters: Children and Families' Well-Being, Health and Mental Health Services, Community and Municipal Services, and Public Safety. The fifth cluster, Operations, is structured to align County functions that impact the overall organizational effectiveness of the County.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either federal, State or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending. Designations are now classified as committed fund balance.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts elements that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and current liabilities.

FUND BALANCE AVAILABLE: That portion of the fund balance not obligated and therefore available for financing the budgetary requirements.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond, and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NON-PROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation. Reserves are now classified as nonspendable, restricted, or assigned fund balance.

RESTRICTED FUND BALANCE: That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

REVENUE: Source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: Department's critical unmet requirements not currently addressed in the budget.

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