



**County of Los Angeles**

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**2017-18  
Recommended  
Budget**

**Board of Supervisors**

**Hilda L. Solis**

*Supervisor, First District*

**Mark Ridley-Thomas**

*Supervisor, Second District*

**Sheila Kuehl**

*Supervisor, Third District*

**Janice Hahn**

*Supervisor, Fourth District*

**Kathryn Barger**

*Supervisor, Fifth District*

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**Sachi A. Hamai**

*Chief Executive Officer*

**John Naimo**

*Auditor-Controller*

**Submitted to the  
Board of Supervisors  
April 2017**

*Volume One*



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*“To Enrich Lives Through Effective and Caring Service”*

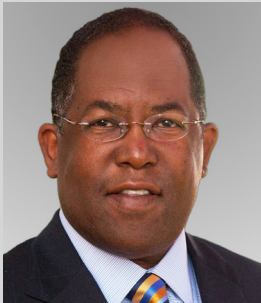


**County of Los Angeles**  
lacounty.gov

# County of Los Angeles Board of Supervisors



**Hilda L. Solis**  
Supervisor, First District  
Population: 2,036,339  
Square Miles: 246



**Mark Ridley-Thomas**  
Supervisor, Second District  
Population: 2,085,551  
Square Miles: 162



**Sheila Kuehl**  
Supervisor, Third District  
Population: 2,079,035  
Square Miles: 431



**Janice Hahn**  
Supervisor, Fourth District  
Population: 2,030,539  
Square Miles: 440



**Kathryn Barger**  
Supervisor, Fifth District  
Population: 2,023,704  
Square Miles: 2,807



*Enriching Lives*

## County of Los Angeles

### 2017-18 Recommended Budget

**April 2017**

Submitted  
to the

**County of Los Angeles  
Board of Supervisors**

by

**Sachi A. Hamai**  
*Chief Executive Officer*

and

**John Naimo**  
*Auditor-Controller*



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 713, Los Angeles, California 90012  
(213) 974-1101  
<http://ceo.lacounty.gov>

SACHI A. HAMAI  
Chief Executive Officer

Board of Supervisors  
HILDA L. SOLIS  
First District  
MARK RIDLEY-THOMAS  
Second District  
SHEILA KUEHL  
Third District  
JANICE HAHN  
Fourth District  
KATHRYN BARGER  
Fifth District

April 18, 2017

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

## FISCAL YEAR 2017-18 RECOMMENDED COUNTY BUDGET (3-VOTES)

The Fiscal Year (FY) 2017-18 Recommended Budget marks the first step in our annual budget process and culminates with the Supplemental Budget scheduled for late September 2017. This Recommended Budget reflects the County's ongoing determination to confront the needs of our most vulnerable residents while improving the quality of life in communities across the region. Despite budgetary uncertainties at the federal and State levels, the County is committed to advancing the ambitious but achievable agenda set by the Board of Supervisors (Board) to target key priorities, including homelessness, child protection and the continuing integration of the County's health agencies. At the same time, this Recommended Budget maintains the County's long history of responsible, sustainable fiscal practices. Highlighted below are several of the targeted and integrated programs that are hallmarks of this Recommended Budget.

- **County Action Plan to Prevent and Combat Homelessness** – Approved by voters in March with a 69.3 percent majority, Measure H is expected to generate approximately \$355.0 million in sales tax revenues annually to fund 21 strategies approved by the Board for homeless services and housing assistance throughout the County. These ongoing monies will be allocated through a transparent, public process—with mandated accountability—to ensure effective and efficient use every step of the way.
- **Child Welfare Services** – The Recommended Budget provides \$45.1 million and adds 220 children social workers to reduce caseloads and to implement the Department's mentoring initiative for new case-carrying social workers. The spending plan also provides funding for 107 support staff to assist social workers

*"To Enrich Lives Through Effective And Caring Service"*

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Intra-County Correspondence Sent Electronically Only**

in their role to keep children safe. These increases, which are fully offset with State and federal revenues, are a crucial component of a multi-faceted effort by departments across the County to protect and assist children.

- Whole Person Care Los Angeles (WPC-LA)** – This five-year initiative will provide comprehensive and coordinated services to the sickest, most vulnerable Medi-Cal beneficiaries in the County. Health and social service agencies throughout the County will be brought together through 11 innovative programs to provide coordinated services for individuals who are homeless, justice-involved, have serious mental illnesses, severe and/or persistent substance use disorders, or medical issues. Funded through the Medi-Cal 2020 waiver, this budget adjustment provides \$90.0 million in new net funding to the Department of Health Services (DHS) and adds 25.0 budgeted positions for the initiative’s implementation. DHS is expected to submit refinements to the WPC-LA budget in subsequent budget phases.
- Mental Evaluation Teams (METs)** – These highly effective multi-disciplinary teams will be increased by five and potentially additional teams may be added in a later budget phase. Under the Recommended Budget, \$3.7 million and 19.0 budgeted positions will be added to the Sheriff’s Department and the Department of Mental Health for these new field teams and to establish a triage call-desk—fully offset with Public Safety Realignment (AB 109) revenue and Mental Health Services Act (MHSA) revenue.

The FY 2017-18 Recommended Budget total of \$30.0 billion reflects an increase of \$137.0 million in total requirements when compared to the FY 2016-17 Final Adopted Budget. General County funds, comprised of the General Fund and Hospital Enterprise Funds (\$23.3 billion), reflect an increase of \$333.0 million. Special Districts/Special Funds reflect a decrease of \$196.0 million. The total number of budgeted positions will increase by 635, bringing the total to 109,630 budgeted positions.

<b>Fund Group</b> (\$ in Billions)	<b>2016-17 Final Adopted Budget</b>	<b>2017-18 Recommended</b>	<b>Change</b>	<b>% Change</b>
Total General County	\$22.991	\$23.324	\$0.333	1.4%
Special Districts/Special Funds	6.892	6.696	(0.196)	-2.8%
<b>Total Budget</b>	<b>\$29.883</b>	<b>\$30.020</b>	<b>\$0.137</b>	<b>0.5%</b>
Budgeted Positions	108,995	109,630	635	0.6%

This year's Recommended Budget was prepared under the uncertainty of budget proposals from both the federal and State governments that could create significant short- and long-term budget challenges for the County. Given these potential challenges, County departments prepared and submitted several net County cost (NCC) budget reduction scenarios for the upcoming fiscal year. NCC is the portion of the budget financed with locally generated revenues. Although it is our hope that budget reductions can be avoided, the County must be prepared to act, if necessary, to implement budget reductions in a timely manner. Since the budget proposals from the federal and State governments have not been formally adopted, our 2017-18 spending plan does not propose any reductions. If required, budget reductions would be implemented in a subsequent budget phase.

### **Economic Outlook**

National and global uncertainties make it difficult to forecast with strong assurance the outlook for the local and State economy. But we are cautiously optimistic, given a number of key indicators, that growth will be positive for the nation, California and the County, for the remainder of 2017 and into 2018, although slower than in recent years. Unemployment, for example, has declined and housing values are continuing to climb with increased confidence in sustaining prices in the local region.

Still, possible trade and immigration policy changes may pose wide impacts across multiple sectors. Global instability continues to raise uncertainty in manufacturing, exports, and financial markets, as well as a projected slowdown in local tourism. We will continue to monitor economic indicators and analyze their implications throughout the budget process.

Our office, in consultation with the Assessor's office, is forecasting a 5.79 percent increase to the 2017 tax assessment roll. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2017, and release the final roll in July 2017. Our office will continue to work with the Assessor's office to update property tax projections. We are also forecasting a 3.5 percent increase in statewide sales tax growth.

### **Program Changes**

Outlined below are some of the significant program changes included in the 2017-18 Recommended Budget:

- **Children and Family Services** – Provides additional funding and adds numerous budgeted positions for the following programs:

- ✓ **Continuum Care Reform (CCR)** – Provides \$7.4 million and 59.0 budgeted positions, fully offset by State revenue, to implement the CCR and the Resource Family Approval (RFA) programs mandated by the State. The CCR program aims to ensure that all youth have the chance to live in a family environment, where their needs are met. The RFA program improves how caregivers of children in foster care are approved and prepared to parent vulnerable children.
- ✓ **Relative Support Services** – Reflects an increase of \$17.2 million in appropriation and State and federal revenues to train and prepare relatives to become resource foster care placements for court-supervised and non-supervised children.
- ✓ **Foster Parent Recruitment, Retention, and Support (FPRRS)** – Allocates increased funding of \$8.5 million for FPRRS as part of the Department's Foster Parent Recruitment efforts for emergency placement stipends, recruitment expos, respite care, caregiver support groups and training. This increase is fully offset with State revenue.
- **General Relief (GR) Caseload** – Reflects a \$6.2 million reduction in the Department of Public Social Services' Assistance budget unit due to a projected decline in the GR caseload.
- **California Work Opportunity and Responsibility to Kids (CalWORKs)** – Provides a \$54.7 million increase in CalWORKs funding for the Department of Public Social Services, mostly offset with State and federal revenues. The increase is due primarily to the repeal of the Maximum Family Grant, which increased the average monthly cost per case, and increases in the Maximum Aid Payment.
- **Hospital Nursing Attendants** – Allocates an additional 153.0 budgeted positions to DHS, fully offset with reductions in overtime costs and contracted registry personnel to serve as "sitters" at medical-surgical areas at three of the department's medical centers. Sitters are required for patients who need constant observation. These positions will facilitate a more stable workforce by using County employees instead of contract registry staff, who must be scheduled in short-term increments.
- **Mental Health** – Adds \$9.8 million and 58.0 budgeted positions for the following programs:
  - ✓ **Immersion Strategy Resources** – Reflects an increase of \$7.2 million in appropriation and 58.0 budgeted positions to enhance the implementation

of the core practice model among children and youth involved in the child welfare system, and to expand intensive in-home and community-based services to identify and meet children's mental health needs.

- ✓ **New Direction Early Intervention and Diversion Program** – Provides an increase of \$2.6 million in appropriation and related funding from the Probation Department for the expansion of contracted services targeted at reducing the number of youth entering the delinquency system by identifying, assessing, and providing intensive case management services to first-time offenders.
- **INVEST Program** – Reflects an increase of \$5.0 million for this collaborative effort between the Probation Department and the Workforce Development, Aging and Community Services Department, which aims to establish effective employment solutions for the County's jail reentry population.
- **Affordable Housing** – Provides an additional \$5.0 million of ongoing NCC funding for the development and preservation of affordable housing. This includes funding for support services such as rental assistance, rapid re-housing and move-in assistance.
- **The Women and Girls Initiative (WGI)** – Allocates funding for 4.0 budgeted positions and adds \$1.1 million to the Chief Executive Officer's budget to establish the WGI Governing Council. During the next five years, the WGI Governing Council will work to alleviate disadvantages and burdens faced by women and girls.
- **Sheriff Oversight Commission** – Allocates \$1.5 million in funding and adds 10.0 budgeted positions and 9.0 commissioners to this Board-created panel, which will serve as a permanent review board over the Sheriff's Department. This cost increase is partially offset by \$0.8 million that had been previously set aside in the Provisional Financing Uses budget unit.
- **Juvenile Indigent Defense** – Reflects \$4.2 million and 22.0 budgeted positions for the Alternate Public Defender to implement the countywide Juvenile Indigent Defense program to provide the highest quality legal representation to County youth within the juvenile justice systems.
- **Emergency Medical Services** – Adds \$2.1 million and 10.0 budgeted positions to the Fire Department's budget to support patient care operations due to changes in patient care standards, an increase in incidents and geographical challenges in the County.



- **Enterprise Data Center** – Provides the Internal Services Department with \$13.3 million to centrally fund the new County Data Center, which includes the Data Center facility, utilities, network and computing infrastructure, security and designated recovery sites. This new funding model will reduce costs to user departments for data center services.
- **Retirement Costs** – Earlier this year, the Los Angeles County Retirement Association (LACERA) lowered the rate of return assumption used for the valuation of pension plan assets from 7.50 percent to 7.25 percent along with changes, in the mortality assumptions used to value plan liabilities. These changes along with adjustments for prior-year investment performance, will result in increases in retirement contribution costs starting in 2017-18 and will continue for the next three years.
- **Budget and Fiscal Policies** – In accordance with County budget and fiscal policies, we are recommending that \$1.1 million be added to the Appropriation for Contingencies, raising the amount to \$28.5 million for 2017-18. This funding is set aside as a hedge against unforeseen fiscal issues throughout the year. We are also adding \$5.0 million to the Extraordinary Maintenance budget unit to help address deferred maintenance needs throughout the County. In addition, FY 2017-18 marks the third year of our multi-year Board-approved plan to prefund retiree healthcare benefits.

## **CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS**

### **Capital Projects**

The 2017-18 Recommended Capital Programs/Refurbishments Budget (CP Budget) appropriates \$758.7 million for continued development, design, and construction of projects that address high-priority health, public safety, recreation and infrastructure needs. The CP Budget reflects an increase of \$24.2 million from the 2016-17 Final Adopted Budget due to the funding of new projects in 2016-17, primarily the Consolidated Corrections and Treatment Facility Project (CCTF), offset by the completion of 30 projects, including the first phase of the Rancho Los Amigos National Rehabilitation Center Renovation Project, Quartz Hill Library Project, and the Camp Kilpatrick Replacement Camp Project.

Additionally, the CP Budget allocates \$78.8 million for soil and groundwater investigation, monitoring and remediation projects at County-owned sites in the cities of Downey, Carson and portions of the unincorporated area. It appropriates \$30.3 million dedicated to stormwater quality projects in the unincorporated areas of Los Angeles

County to capture and treat stormwater runoff to reduce contamination in the Santa Monica Bay and comply with regulatory agency requirements.

In addition to these environmental and public protection projects, the County continues to refurbish and construct new facilities to promote effective delivery of County services to the public. With the passage of Measure H and the approval of the WPC-LA, the development of facilities to serve the homeless and other vulnerable individuals is a key program priority. Similarly, based on the voters' approval of Measure A in November 2016, the construction and refurbishment of parks will likewise be a strategic priority.

### **Extraordinary Maintenance**

The County continues to invest resources to eliminate its backlog of deferred maintenance to meet performance requirements and expectations for its facilities. The 2017-18 Recommended Budget dedicates \$225.1 million for high-priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks and for various roof repairs.

In FY 2016-17, building condition assessments were completed for approximately half of the County's inventory of owned properties and an estimated \$394.2 million of immediate deferred maintenance needs were identified and documented. The current estimate for replacing major building systems that have outlived their useful life is \$4.2 billion. As the County continues to assess the remaining half (Sheriff and Health facilities) of the County's owned properties, we anticipate this estimate will increase. The need for additional funding for this program will remain a priority for the near future. Through the implementation of the Strategic Asset Management Plan, we are taking steps to extend the life of County assets, and to plan for a long-term funding stream that is aligned with future needs.

### **POTENTIAL STATE AND FEDERAL BUDGET IMPACTS**

Because a significant portion of the County budget is comprised of revenues received from the federal and State governments, we continue to monitor budget actions by those entities to determine the impact on the County budget.

### **State Budget**

On January 10, 2017, Governor Jerry Brown released his \$179.5 billion FY 2017-18 Proposed Budget, which provides \$122.5 billion in State General Fund expenditures, includes \$2.5 billion in total reserves and projects a \$7.9 billion Rainy Day Fund balance by June 2018.

The Administration indicated that State revenues are below the amounts forecasted in the FY 2016-17 State Budget Act and projected a budget shortfall of \$1.5 billion in FY 2016-17 and \$1.7 billion in FY 2017-18, with future deficits of \$1.0 billion to \$2.0 billion annually without corrective action. The Governor's Budget proposed \$3.2 billion in corrective actions to close the State budget shortfall and to rebuild the State's operating reserve. The Governor's Budget also cited potential uncertainty in the State's Medi-Cal Program related to the potential repeal and replacement of the Affordable Care Act (ACA) and to cap or block grant federal Medicaid funding. The Governor indicated that because it was not clear what those changes would be, or when they would take effect, the budget plan continues to reflect existing federal and State law. However, the Administration reported that the complete repeal of the ACA, without a replacement program, would not only affect millions of Californians, but also disrupt the State's health care market.

Of significant impact to the County, the Governor's Budget proposes to end the Coordinated Care Initiative demonstration projects and the In-Home Supportive Services Maintenance of Effort (IHSS MOE) effective FY 2017-18 for a State General Fund savings of \$626.2 million. This action will result in additional County costs of approximately \$220.0 million effective July 1, 2017. These costs will increase to over \$500.0 million by FY 2020-21, as the IHSS population grows and State-imposed actions become effective, including the statewide minimum wage increase to \$15.00 per hour, paid sick leave benefits, restoration of IHSS service hours and overtime pay for IHSS providers. As directed by the Board, our office and the Sacramento advocates are working with stakeholders to strongly oppose the elimination of the IHSS MOE and to mitigate any negative impact to counties if it is ultimately eliminated.

The Legislature is currently conducting Budget Subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocations.

### **Federal Budget**

On March 16, 2017, President Trump released his "America First" budget blueprint, which outlines his federal Fiscal Year (FFY) 2018 discretionary spending plan, and a \$30.0 billion FFY 2017 supplemental appropriations request for the Departments of Defense and Homeland Security. The President's FFY 2018 budget blueprint neither covers mandatory spending, such as Social Security, Medicare, and Medicaid, nor revenues. Instead, it presents only broadly described discretionary spending proposals for federal departments and major agencies without specifying proposed funding levels for individual programs and activities, as normally included in proposed budgets. His budget blueprint calls for a \$54.0 billion increase in FFY 2018 discretionary defense

spending that would be offset by a corresponding reduction of \$54.0 billion in non-defense spending.

If the President's budget blueprint were to be enacted, the County would suffer a major reduction in federal funding since it proposes a 16.2 percent reduction for the Department of Health and Human Services and a 13.2 percent cut for the Department of Housing and Urban Development - the two departments through which the County receives most of its discretionary funding. It also would eliminate funding for a number of programs through which the County receives funding, including the Community Development Block Grant, HOME Investment Partnership Program, Community Services Block Grant, and the State Criminal Alien Assistance Program, among other important programs. However, the President has far less influence over the federal budget than the Governor has over the State budget as the President lacks line-item veto authority. Moreover, Republicans are eight votes short of the 60-vote Senate majority needed to pass appropriations legislation without support from Democrats, who would oppose major non-defense discretionary spending cuts.

President Trump is not expected to release his detailed proposed FFY 2018 Budget until May 2017, after Congress finalizes FFY 2017 appropriations. Federal programs and operations currently are temporarily funded under a Continuing Resolution through April 28, 2017.

## **SHORT- AND LONG-TERM BUDGET ISSUES**

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has maintained a long-standing adherence to conservative budget practices, which helped weather the Great Recession without major service reductions, layoffs or furloughs. As we begin this initial stage of the budget process, we once again are challenged by the demand for County services that far exceeds the available financing sources. This ongoing struggle could be exacerbated by budget proposals by the State and federal governments.

The County has taken steps to address long-term budget issues over the last few years. The Board approved a multi-year plan to prefund retiree healthcare benefits and, since the emergence from the Great Recession, we have increased our Rainy Day Fund each year. Over the last year, we supplemented the Rainy Day Fund by \$44.2 million.

Looking forward, we recognize that many budgetary hurdles lie ahead that will require significant investment by the County. Most of these challenges require a multi-year funding approach that includes replenishing the County's Rainy Day Fund up to its prescribed level and further supplementing funding for the replacement of legacy information technology systems. Pension costs are expected to increase over the next

six years, as local governments across the nation move to lower their rate of return assumption. In addition, we have forecasted a need of approximately \$1.0 billion to fund deferred maintenance in County buildings and facilities. This does not include ongoing depreciation of facilities, nor does it account for the cost of replacing or conducting major refurbishment of buildings, as the facilities exceed their useful life.

## **BUDGET TIMETABLE**

Below is the schedule for budget hearings and deliberations.

<b>Board Action</b>	<b>Approval Date</b>
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 18, 2017
Commence Public Budget Hearings	May 17, 2017
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 26, 2017

Prior to deliberations on the FY 2017-18 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2017-18 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

## **APPROVAL OF RECOMMENDED BUDGET**

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least ten days prior to the commencement of public budget hearings.

- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

**THEREFORE, IT IS RECOMMENDED THAT THE BOARD:**

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2017-18; order the publication of the necessary notices; and set May 17, 2017, as the date that public budget hearings will begin.

Respectfully submitted,

  
SACHI A. HAMAI  
Chief Executive Officer

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# **General Information**

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# COUNTY OF LOS ANGELES

## 2016-2021 Strategic Plan

*Creating Connections: People, Communities, and Government*

### VISION

A value driven culture, characterized by extraordinary employee commitment to enrich lives through effective and caring service, and empower people through knowledge and information

### MISSION

Establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities of Los Angeles County

### VALUES

- Integrity:** We do the right thing: being honest, transparent, and accountable
- Inclusivity:** We embrace the need for multiple perspectives where individual and community differences are seen as strengths
- Compassion:** We treat those we serve, and each other, the way we want to be treated
- Customer Orientation:** We place our highest priority on meeting the needs of our customers

### GOALS AND STRATEGIES

#### - GOAL I - Make Investments That Transform Lives

Address society’s most complicated social, health, and public safety challenges by:

- I. 1 Increasing our focus on **prevention** initiatives;
- I. 2 Enhancing our delivery of comprehensive **interventions**; and
- I. 3 Reforming service delivery within our **justice systems**.

#### - GOAL II - Foster Vibrant and Resilient Communities

Create the hub of a network of public-private partnering agencies supporting vibrant communities by:

- II. 1 Driving **economic development** in the County;
- II. 2 Supporting the **wellness of our communities**; and
- II. 3 Making **environmental sustainability** our daily reality.

#### - GOAL III - Realize Tomorrow’s Government Today

Develop an innovative, flexible, effective, and transparent partnership focused on advancing the common good by:

- III. 1 Pursuing ongoing **development of our workforce**;
- III. 2 Embracing **digital government** for the benefit of customers and communities;
- III. 3 Pursuing **operational effectiveness, fiscal responsibility and accountability**; and
- III. 4 Engaging our **customers, communities, and partners**.

**2017-18 RECOMMENDED BUDGET  
FINANCIAL SUMMARY  
TOTAL COUNTY**

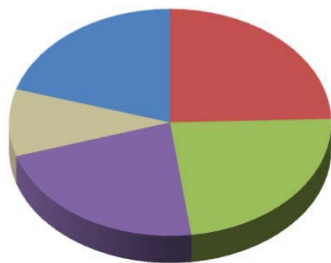
(in Billions of Dollars)

	2016-17 Budget	2017-18 Recommended Budget	Change	Percent Change
<b>General County</b>	\$ 22.991	\$ 23.324	\$ 0.333	1.4%
<b>Special Revenue Funds</b>	3.289	3.339	0.050	1.5%
<b>Capital Project Special Funds</b>	0.458	0.378	-0.080	-17.5%
<b>Special Districts</b>	2.408	2.270	-0.138	-5.7%
<b>Other Proprietary Funds</b>	0.271	0.251	-0.020	-7.4%
<b>Agency Fund</b>	0.466	0.458	-0.008	-1.7%
<b>TOTAL</b>	<b>\$ 29.883</b>	<b>\$ 30.020</b>	<b>\$ 0.137</b>	<b>0.5%</b>

The 2017-18 recommended net operating budget totals \$30.0 billion, an increase of \$137.0 million, or 0.5 percent higher than the FY 2016-17 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2017-18 are subject to public hearings, scheduled for May 2017, and adoption by the Board, anticipated in June 2017. Changes are detailed by department and/or funds within the 2017-18 Recommended Budget.

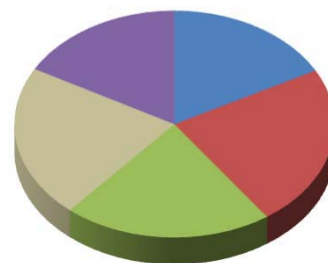
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$2.4 billion, artificially inflate the budget by approximately 7.9 percent, resulting in an operating budget of \$32.4 billion, which is reflected in the Auditor-Controller’s budget schedules, pursuant to State Controller requirements.

**TOTAL COUNTY  
REQUIREMENTS: \$30.0 Billion**



■ Social Services	23%
■ Health	25%
■ Public Protection	20%
■ Other	10%
■ Special Districts/Funds	22%

**TOTAL COUNTY  
RESOURCES: \$30.0 Billion**



■ Property Taxes	21%
■ State Assistance	23%
■ Federal Assistance	17%
■ Other	22%
■ Charges for Services	17%

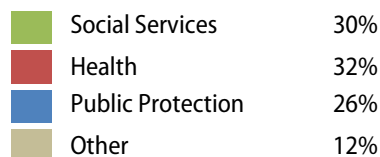
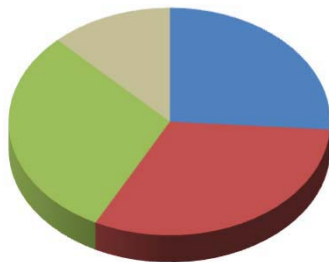
**2017-18 RECOMMENDED BUDGET  
FINANCIAL SUMMARY  
GENERAL COUNTY**

(in Billions of Dollars)				
	2016-17 Budget	2017-18 Recommended Budget	Change	Percent Change
<b>General Fund</b>	\$ 19.590	\$ 20.019	\$ 0.429	2.2%
<b>Hospital Enterprise Funds</b>	3.401	3.305	-0.096	-2.8%
<b>TOTAL</b>	<b>\$ 22.991</b>	<b>\$ 23.324</b>	<b>\$ 0.333</b>	<b>1.4%</b>

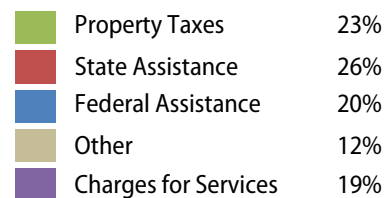
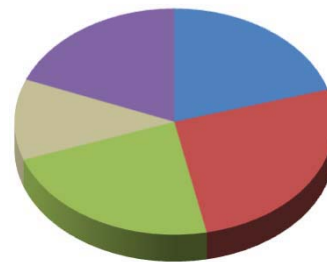
The 2017-18 recommended net operating budget for general County operations is \$23.3 billion, an increase of \$333.0 million, or 1.4 percent higher than the FY 2016-17 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$1.6 billion, artificially inflate the budget by approximately 7.0 percent, resulting in an operating budget of \$24.9 billion.

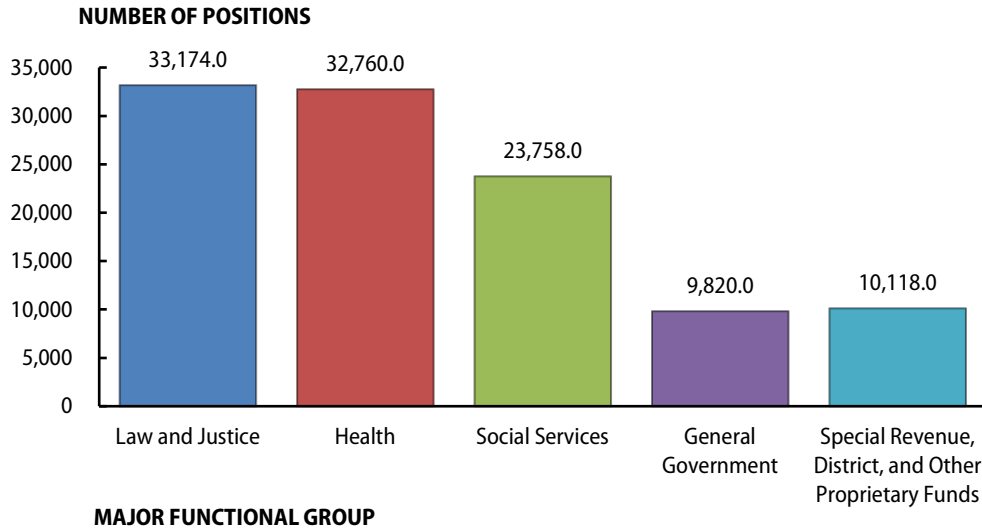
**GENERAL COUNTY  
REQUIREMENTS: \$23.3 Billion**



**GENERAL COUNTY  
RESOURCES: \$23.3 Billion**



**BUDGETED POSITIONS  
BY MAJOR FUNCTIONAL GROUP**  
TOTAL BUDGETED POSITIONS: 109,630.0



The 2017-18 Recommended Budget provides funding for 109,630.0 budgeted full-time equivalent positions, which represents an increase of 635.0 from the 2016-17 level of 108,995.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice, and the health functional groups.

The major changes in budgeted positions are attributable to the following:

- Alternate Public Defender - increase of 22.0 to expand implementation of the Juvenile Indigent Defense Program.
- Children and Family Services - increase of 426.0 primarily to enhance child safety, reduce caseloads, and provide mentoring for social workers as well as to implement the Continuum Care Reform and the Resource Family Approval programs mandated by the State.
- County Counsel - increase of 13.0 primarily to provide legal support to the attorneys of the Dependency Division located in the Edelman Children's Court in Monterey Park, and additional legal services for the Department of Children and Family Services related to a new courtroom in the Juvenile Dependency Branch.
- Fire Department - increase of 10.0 primarily to support patient care operations due to changes in patient care standards, growth in incident volumes and the geographical challenges in the County.
- Health Services/Hospital Enterprise - increase of 251.0 primarily for the first year of a three-year plan to add nursing attendant 'Sitters' staff. A Sitter is someone who remains at the bedside of patients who require constant observation due to altered mental status or because they are at extreme risk for falls or other injuries; the Whole Person Care L.A. pilot program to provide comprehensive healthcare to County residents; and Patient-Centered Medical Homes to support the new residency track for training future primary care providers.
- Mental Health - increase of 62.0 primarily to enhance implementation of the core practice model among children and youth involved in the child welfare system and to expand intensive in-home and community-based services to identify and meet children's mental health needs.
- Public Library - decrease of 83.0 primarily to remove long-term vacant positions.
- Sheriff - decrease of 82.0 primarily for the Metropolitan Transportation Authority contract reduction.
- Other - net increase of 16.0 in the remaining departments primarily to support various programs within the County.

## Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2016-17	RECOMMENDED FISCAL YEAR 2017-18	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	392.0	394.0	2.0
	ALTERNATE PUBLIC DEFENDER	294.0	316.0	22.0
	ANIMAL CARE AND CONTROL	441.0	441.0	0.0
	ASSESSOR	1,439.0	1,439.0	0.0
	AUDITOR-CONTROLLER	624.0	621.0	(3.0)
	BEACHES AND HARBORS	296.0	303.0	7.0
	BOARD OF SUPERVISORS	447.0	459.0	12.0
	CHIEF EXECUTIVE OFFICER	489.0	490.0	1.0
	CHILD SUPPORT SERVICES	1,501.0	1,503.0	2.0
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	8,925.0	9,351.0	426.0
	CONSUMER AND BUSINESS AFFAIRS	102.0	103.0	1.0
	COUNTY COUNSEL	619.0	632.0	13.0
	DISTRICT ATTORNEY	2,229.0	2,230.0	1.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,573.0	1,613.0	40.0
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	524.0	524.0	0.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	251.0	251.0	0.0
	HEALTH SERVICES - MANAGED CARE SERVICES	315.0	314.0	(1.0)
	HEALTH SERVICES - ONLINE REAL-TIME CENTRAL HEALTH INFO DB	85.0	85.0	0.0
	HUMAN RESOURCES	426.0	425.0	(1.0)
	INTERNAL SERVICES	2,177.0	2,179.0	2.0
	MEDICAL EXAMINER - CORONER	251.0	248.0	(3.0)
	MENTAL HEALTH	4,991.0	5,053.0	62.0
	MILITARY AND VETERANS AFFAIRS	40.0	40.0	0.0
	MUSEUM OF ART	37.0	36.0	(1.0)
	MUSEUM OF NATURAL HISTORY	11.0	11.0	0.0
	PARKS AND RECREATION	1,627.0	1,624.0	(3.0)
	PROBATION	6,599.0	6,597.0	(2.0)
	PUBLIC DEFENDER	1,151.0	1,152.0	1.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	99.0	99.0	0.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	801.0	800.0	(1.0)
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	237.0	237.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,214.0	3,214.0	0.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	289.0	289.0	0.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,815.0	13,815.0	0.0
	REGIONAL PLANNING	200.0	200.0	0.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,076.0	1,073.0	(3.0)
	SHERIFF	20,017.0	19,935.0	(82.0)
	TREASURER AND TAX COLLECTOR	528.0	528.0	0.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN	548.0	552.0	4.0
		<b>TOTAL GENERAL FUND</b>	<b>78,735.0</b>	<b>79,231.0</b>

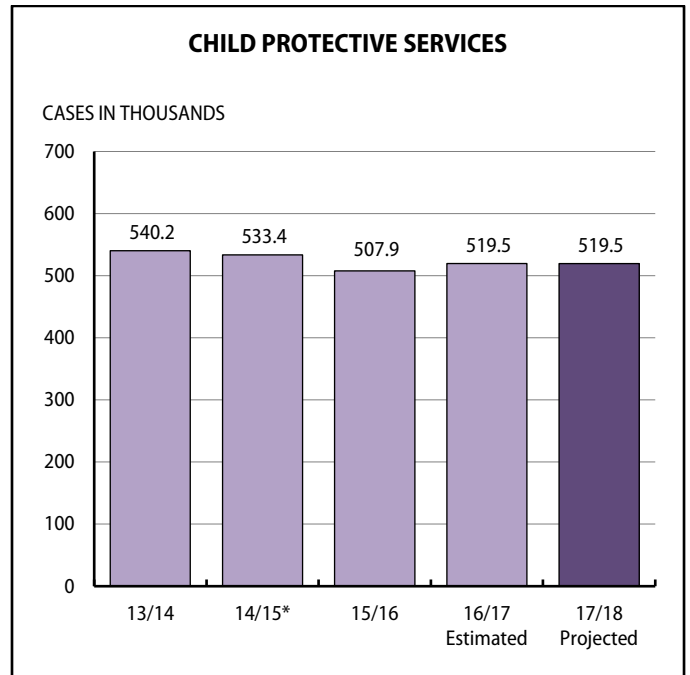
RECOMMENDED BUDGETED POSITIONS  
General Information

<b>FUND</b>	<b>ORGANIZATION NAME</b>	<b>BUDGET FISCAL YEAR 2016-17</b>	<b>RECOMMENDED FISCAL YEAR 2017-18</b>	<b>NET CHANGE</b>
<b>HOSPITAL ENTERPRISE FUNDS</b>	LAC+USC HEALTHCARE NETWORK	9,043.0	9,176.0	133.0
	METROCARE NETWORK	5,871.0	5,910.0	39.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,634.0	1,632.0	(2.0)
	VALLEYCARE NETWORK	3,521.0	3,563.0	42.0
	<b>TOTAL HOSPITAL ENTERPRISE FUNDS</b>	<b>20,069.0</b>	<b>20,281.0</b>	<b>212.0</b>
<b>TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE</b>		<b>98,804.0</b>	<b>99,512.0</b>	<b>708.0</b>
<b>INTERNAL SERVICE FUND</b>	PUBLIC WORKS	4,154.0	4,154.0	0.0
	<b>TOTAL INTERNAL SERVICE FUND</b>	<b>4,154.0</b>	<b>4,154.0</b>	<b>0.0</b>
<b>TOTAL OTHER PROPRIETARY FUNDS</b>		<b>4,154.0</b>	<b>4,154.0</b>	<b>0.0</b>
<b>SPECIAL DISTRICT FUNDS</b>	FIRE DEPARTMENT	4,648.0	4,658.0	10.0
	<b>TOTAL SPECIAL DISTRICT FUNDS</b>	<b>4,648.0</b>	<b>4,658.0</b>	<b>10.0</b>
<b>SPECIAL REVENUE FUNDS</b>	PUBLIC LIBRARY	1,389.0	1,306.0	(83.0)
	<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>1,389.0</b>	<b>1,306.0</b>	<b>(83.0)</b>
<b>TOTAL ALL FUNDS</b>		<b>108,995.0</b>	<b>109,630.0</b>	<b>635.0</b>

**CHILDREN AND FAMILY SERVICES**

**CHILD PROTECTIVE SERVICES**

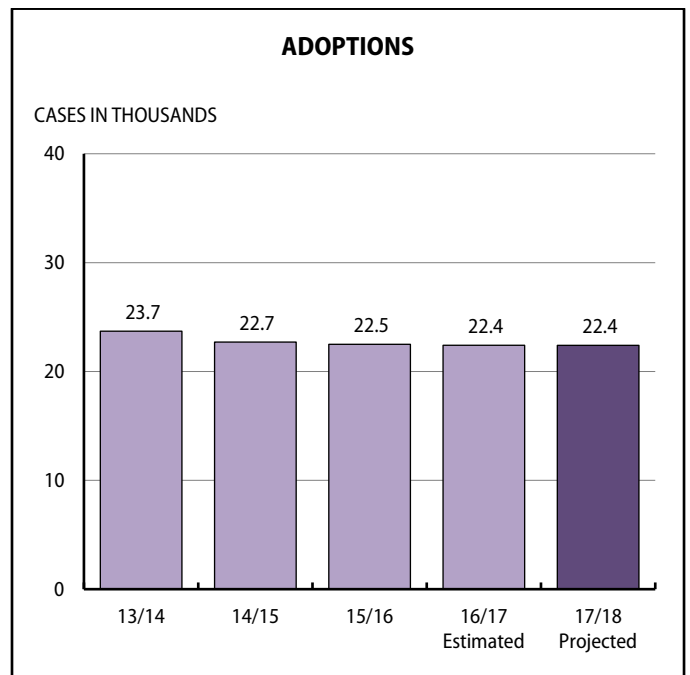
Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



\* Revised from previous publications.

**ADOPTIONS**

Adoption caseloads represent the average number of families receiving adoption assistance payments.

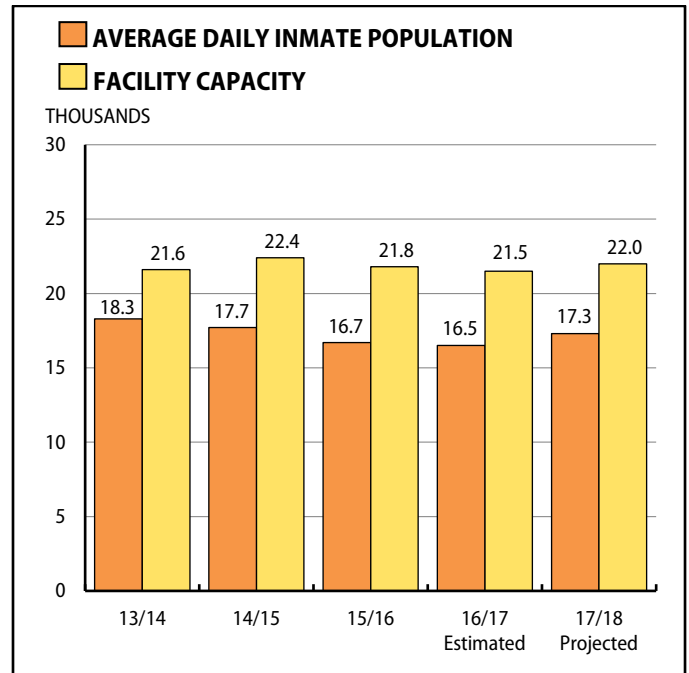




## DETENTION POPULATION

### SHERIFF INMATE POPULATION

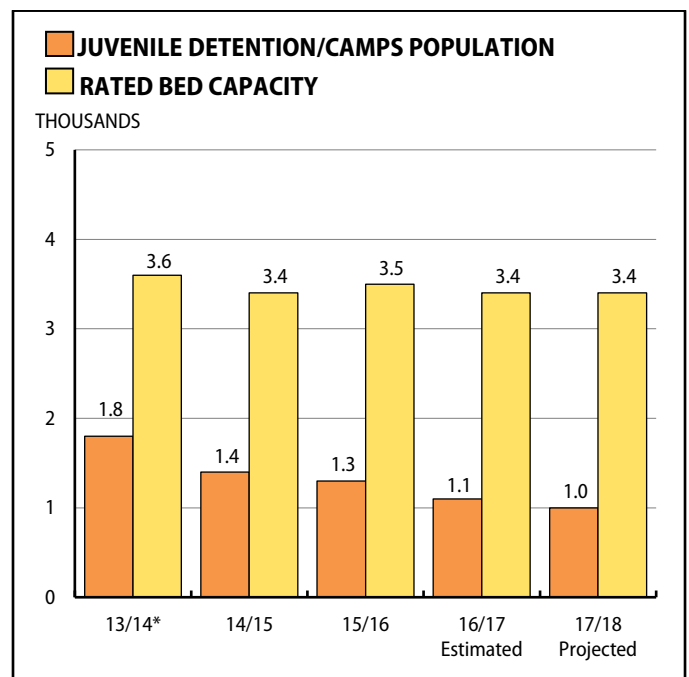
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, and Pitchess Detention Center North, South, and East Facilities. It should be noted the East Facility currently houses approximately 92 fire camp inmates. The estimated average length of stay in 2016-17 has decreased to 59.4 days, compared to the average of 63.7 days in 2015-16. For 2017-18, the projected average length of stay is expected to increase to 59.9 days based on the average length of stay from the previous five years.



### PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors (generally under the age of 18 years) who are awaiting adjudication and disposition of legal matters, as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos and Barry J. Nidorf.

The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in the Probation Camps. The youth are exposed to a rehabilitative camp experience, which leads to successful reentry into the community and reduced recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 26 weeks. The estimated 2016-17 and projected 2017-18 figures reflect five camps that are temporarily closed.

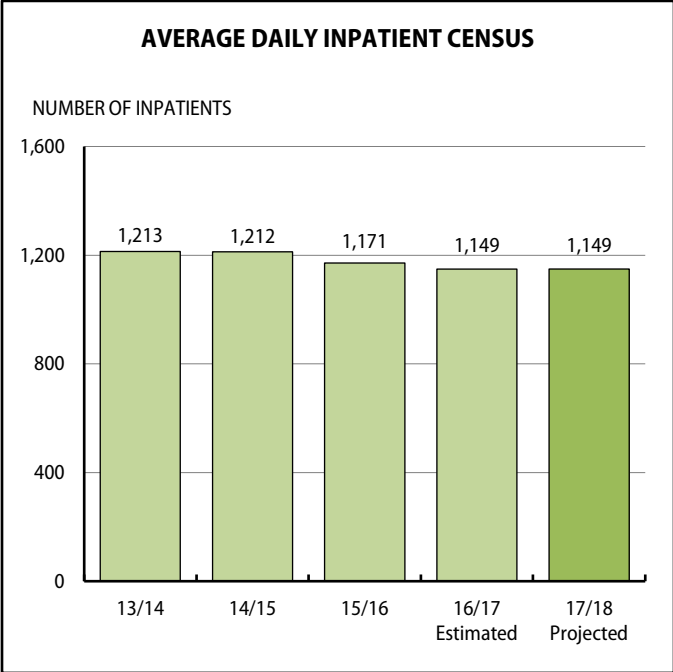


\*Revised from previous publications.

**HEALTH SERVICES**

**INPATIENT CENSUS**

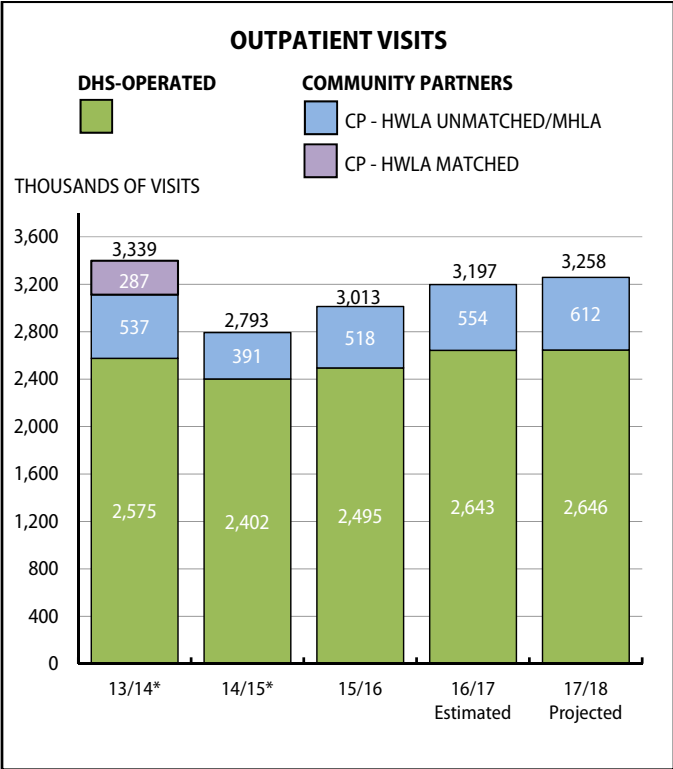
The Department of Health Services' (DHS) inpatient census has decreased steadily due to coordinated efforts to provide patient care in more appropriate and less costly venues, rather than in hospital inpatient settings.



**OUTPATIENT VISITS**

DHS' outpatient visits have increased steadily over the last few years. DHS' goals and program incentives from the Medi-Cal 2020 Waiver have encouraged DHS to provide care in more appropriate settings, such as primary and preventative care. DHS continues to increase access to care and provide more outpatient visits by expanding the number of primary care medical homes, while reducing costly hospital inpatient care and emergency room services.

In FY 2014-15, outpatient visits decreased due to the transition of Community Partner – Healthy Way LA Matched patients to Medi-Cal on January 1, 2014, and the implementation phases of the electronic health record system which temporarily affected services to the non-critical outpatient services.

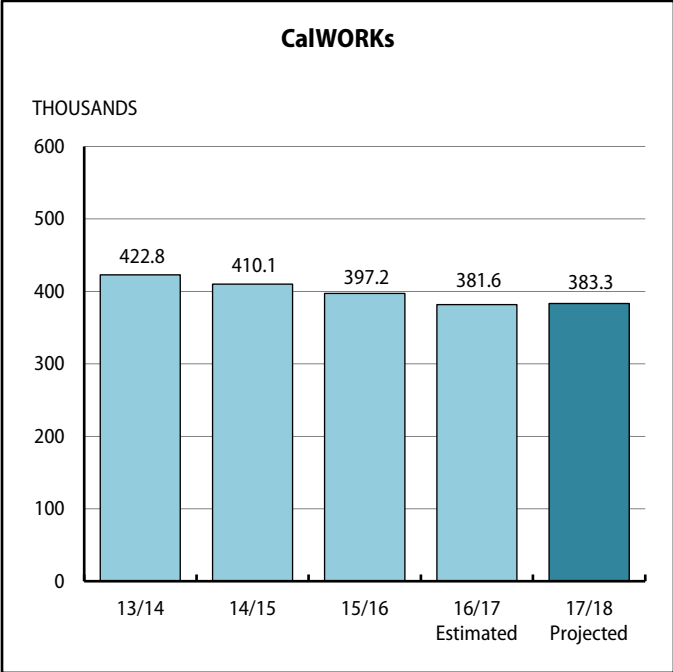


\*Revised from previous publications.

**PUBLIC ASSISTANCE**

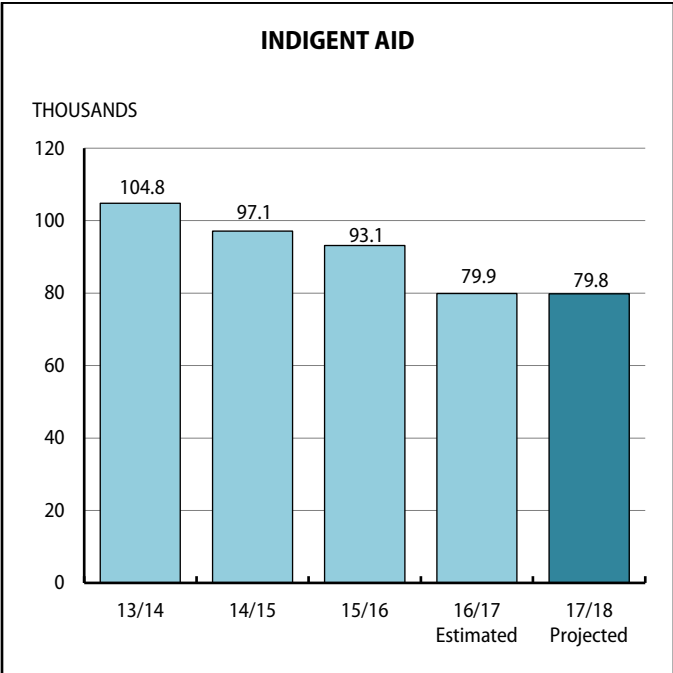
**CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS (CalWORKs)**

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

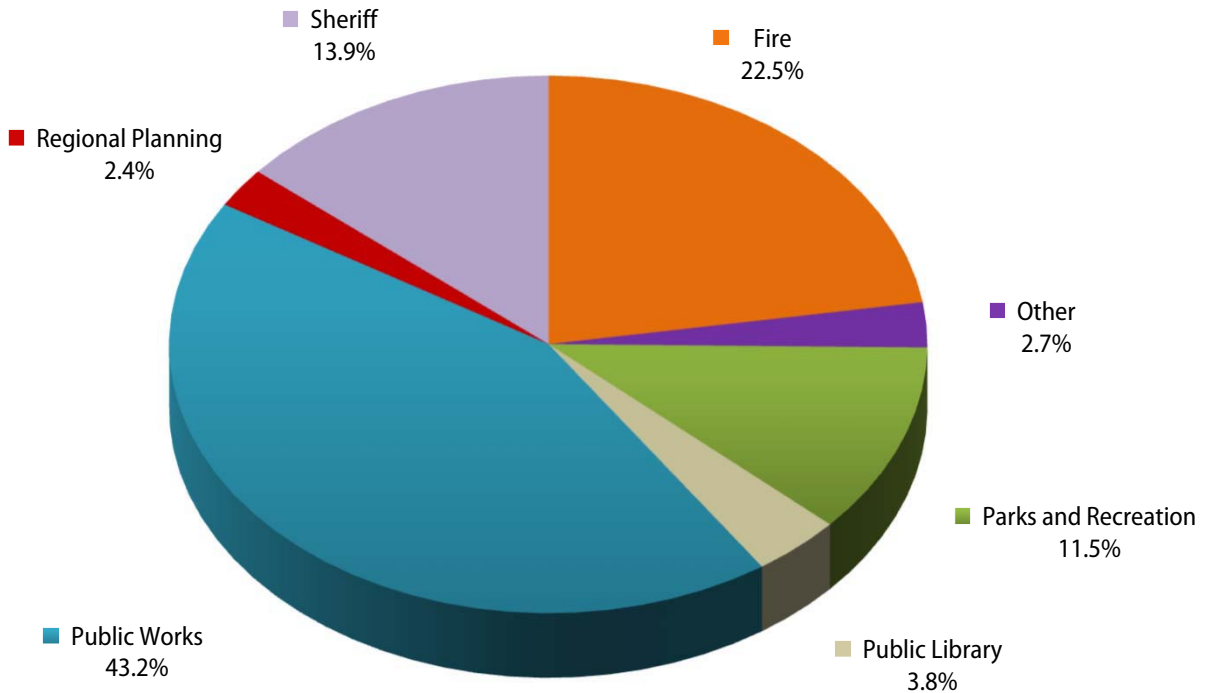


**INDIGENT AID**

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



**UNINCORPORATED AREA SERVICES PROGRAM SUMMARY**  
**GROSS APPROPRIATION: \$1,278.51 Million**



		<b>Amounts in Millions</b>
<span style="color: #00A0C0;">■</span>	Public Works - Public Works Services	\$ 552.65
<span style="color: #E67E22;">■</span>	Fire - Regional Operations	287.12
<span style="color: #A699C9;">■</span>	Sheriff - Patrol Services	178.29
<span style="color: #8ECC8E;">■</span>	Parks and Recreation - Parks Services	147.13
<span style="color: #C4C4A6;">■</span>	Public Library - Library Services	49.21
<span style="color: #D35400;">■</span>	Regional Planning - Planning and Land Use Regulation Services	30.14
<span style="color: #6A329F;">■</span>	Other	33.97
	▪ Animal Care and Control - Animal Services	13.17
	▪ Beaches and Harbors - Marina del Rey	3.19
	▪ Chief Executive Office - Unincorporated Area Services	1.79
	▪ County Counsel - Code Enforcement	1.64
	▪ District Attorney - Citizen's Option for Public Safety (COPS) Program	0.47
	▪ Public Health - Environmental Health Services	3.99
	▪ Treasurer and Tax Collector - Business License Services	1.92
	▪ Workforce Development, Aging and Community Services - Community and Senior Centers	7.80

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## Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at <http://lacounty.gov>.

### THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

### FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

#### I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

#### II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

#### III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

#### IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

#### V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

#### VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

#### VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

## VOLUME ONE

### TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

### BUDGET SUMMARIES

The Budget Summaries section of the Recommended County Budget provides information about each budget. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Unmet Needs (*as applicable*)
- Budget Detail
- Program Summary
- Organization Chart

### PROGRAM SUMMARY

The Program Summary, a section in the Budget Summaries, provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

## VOLUME TWO

### BUDGET DETAIL SCHEDULES

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

### CAPITAL PROJECTS/REFURBISHMENTS

The Capital Projects/Refurbishments schedule, a section in the Budget Detail Schedules, provides information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

### BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing sources and uses.

### AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

# COUNTY OF LOS ANGELES

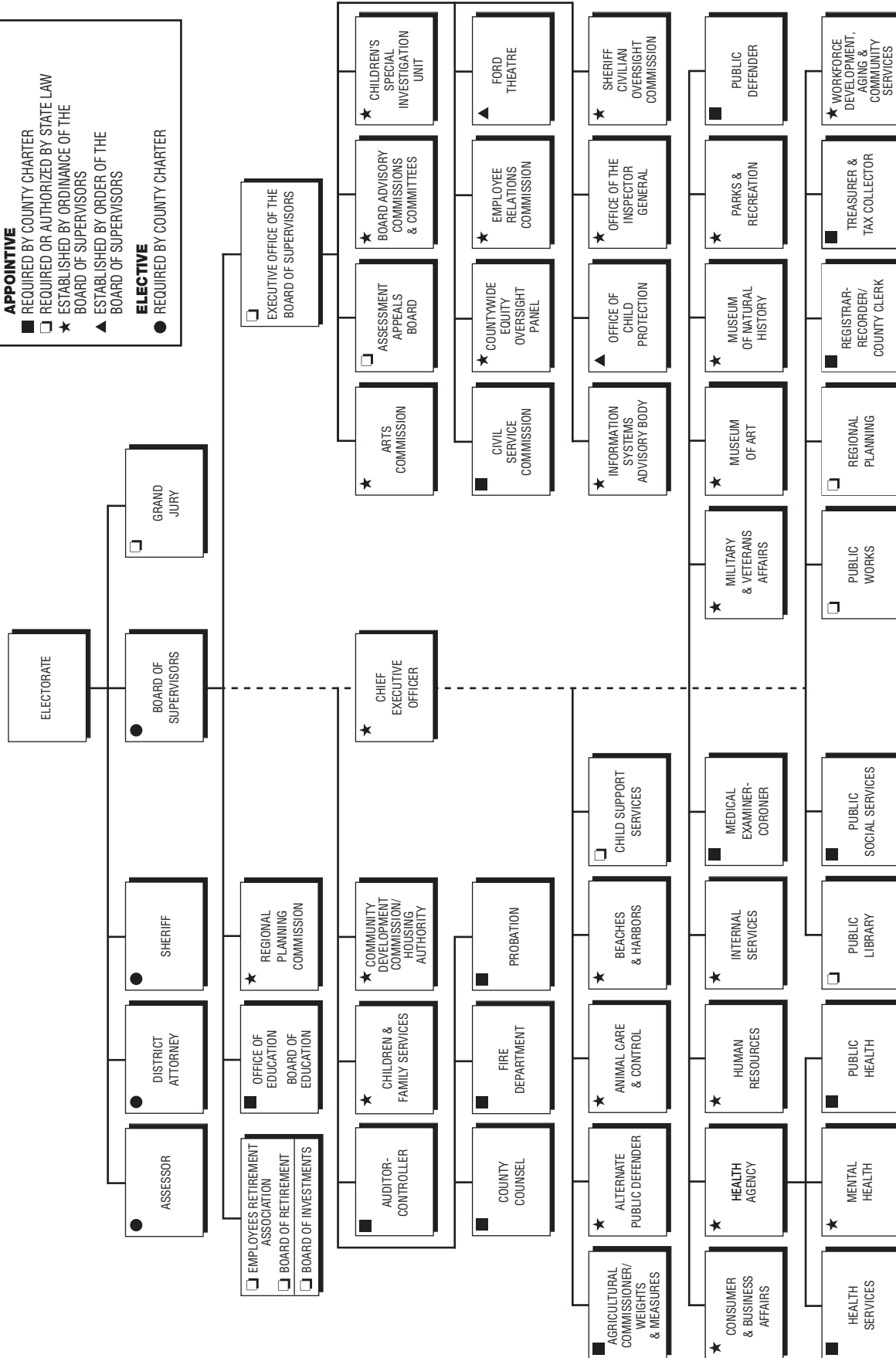
**LEGEND**

**APPOINTIVE**

- REQUIRED BY COUNTY CHARTER
- REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS

**ELECTIVE**

- ▲ ESTABLISHED BY ORDER OF THE BOARD OF SUPERVISORS
- REQUIRED BY COUNTY CHARTER





# Budget Summaries

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## Affordable Housing

### Affordable Housing Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 6,000,000	\$ 6,000,000	\$ 0	\$ 0	\$ (6,000,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000	\$ 0	\$ (5,000,000)
OTHER CHARGES	0.00	21,425,000	21,425,000	30,425,000	20,425,000	(1,000,000)
<b>GROSS TOTAL</b>	\$ 0.00	\$ 26,425,000	\$ 26,425,000	\$ 40,425,000	\$ 20,425,000	\$ (6,000,000)
<b>NET TOTAL</b>	\$ 0.00	\$ 26,425,000	\$ 26,425,000	\$ 40,425,000	\$ 20,425,000	\$ (6,000,000)
<b>NET COUNTY COST</b>	\$ 0.00	\$ 20,425,000	\$ 20,425,000	\$ 40,425,000	\$ 20,425,000	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC ASSISTANCE

**ACTIVITY**  
OTHER ASSISTANCE

### Mission Statement

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects continued funding for affordable housing efforts.

The Recommended Budget also includes \$425,000 for various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

### Critical/Strategic Planning Initiatives

Program goals continue to focus on funding the development of affordable housing and its related support services within the County.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>26,425,000</b>	<b>0</b>	<b>6,000,000</b>	<b>20,425,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Affordable Housing:</b> Reflects an increase in ongoing funding to support the development of affordable housing.	5,000,000	--	--	5,000,000	--
<b><i>Other Changes</i></b>					
<b>1. South Los Angeles Scattered Sites:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for deferred maintenance of certain public housing sites in South Los Angeles.	(6,000,000)	--	--	(6,000,000)	--
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for affordable housing programs.	(5,000,000)	--	--	(5,000,000)	--
<b>3. Revenue Reduction:</b> Reflects the reversal of one-time revenue from the former redevelopment agencies.	--	--	(6,000,000)	6,000,000	--
<b>Total Changes</b>	<b>(6,000,000)</b>	<b>0</b>	<b>(6,000,000)</b>	<b>0</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>20,425,000</b>	<b>0</b>	<b>0</b>	<b>20,425,000</b>	<b>0.0</b>

## Unmet Needs

An additional \$20.0 million in funding is required in FY 2017-18 and will be addressed in future budget phases.

**AFFORDABLE HOUSING BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 0.00	\$ 6,000,000	\$ 6,000,000	\$ 0	\$ 0	\$ (6,000,000)
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (6,000,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000	\$ 0	\$ (5,000,000)
TOTAL S & S	0.00	5,000,000	5,000,000	10,000,000	0	(5,000,000)
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	0.00	21,425,000	21,425,000	30,425,000	20,425,000	(1,000,000)
TOTAL OTH CHARGES	0.00	21,425,000	21,425,000	30,425,000	20,425,000	(1,000,000)
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 26,425,000</b>	<b>\$ 26,425,000</b>	<b>\$ 40,425,000</b>	<b>\$ 20,425,000</b>	<b>\$ (6,000,000)</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 26,425,000</b>	<b>\$ 26,425,000</b>	<b>\$ 40,425,000</b>	<b>\$ 20,425,000</b>	<b>\$ (6,000,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 20,425,000</b>	<b>\$ 20,425,000</b>	<b>\$ 40,425,000</b>	<b>\$ 20,425,000</b>	<b>\$ 0</b>

## Departmental Program Summary

### 1. Affordable Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,425,000	--	--	20,425,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,425,000	--	--	20,425,000	--

**Authority:** Non-mandated, discretionary program.

This program was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance. This program also supports various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	20,425,000	0	0	20,425,000	0.0

## Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

### Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 32,145,401.42	\$ 31,603,000	\$ 32,537,000	\$ 33,491,000	\$ 33,484,000	\$ 947,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 33,508,181.89	\$ 34,662,000	\$ 36,894,000	\$ 38,501,000	\$ 38,625,000	\$ 1,731,000
SERVICES & SUPPLIES	6,312,812.89	7,859,000	7,859,000	7,995,000	7,995,000	136,000
OTHER CHARGES	186,738.52	460,000	460,000	460,000	310,000	(150,000)
CAPITAL ASSETS - EQUIPMENT	1,725,910.03	991,000	991,000	337,000	337,000	(654,000)
<b>GROSS TOTAL</b>	\$ 41,733,643.33	\$ 43,972,000	\$ 46,204,000	\$ 47,293,000	\$ 47,267,000	\$ 1,063,000
INTRAFUND TRANSFERS	(434,505.31)	(509,000)	(496,000)	(492,000)	(492,000)	4,000
<b>NET TOTAL</b>	\$ 41,299,138.02	\$ 43,463,000	\$ 45,708,000	\$ 46,801,000	\$ 46,775,000	\$ 1,067,000
<b>NET COUNTY COST</b>	\$ 9,153,736.60	\$ 11,860,000	\$ 13,171,000	\$ 13,310,000	\$ 13,291,000	\$ 120,000
BUDGETED POSITIONS	389.0	392.0	392.0	394.0	394.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		PROTECTION INSPECTION	

### Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. Agricultural Commissioner/Weights and Measures' (ACWM) highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an overall net County cost (NCC) increase of \$0.1 million primarily due to Board-approved increases in salaries and health insurance subsidies. The Recommended Budget also reflects a net increase of 2.0 revenue-offset positions in the Weed Hazard/Integrated Pest Management Bureau.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue opportunities to increase revenue and funding sources through proactive involvement in legislation and regulation development, coordination with administrators and management of the California Department of Food and Agriculture (CDFA) and the California Department of Pesticide Regulation to influence program funding and levels of local support, and active coordination with statewide partners to secure enhancements in federal funds.
- Improve efforts to Realize Tomorrow's Government Today through ongoing employee development, specifically departmental managers. ACWM managers are encouraged to participate in the Executive Development Leadership Program and the Management Development Program. To date, ACWM has five Executive Development Leadership Program graduates (four managers and the Chief Deputy) and one Management Development Program graduate.
- Maintain focus of recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

**Changes From 2016-17 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>46,204,000</b>	<b>496,000</b>	<b>32,537,000</b>	<b>13,171,000</b>	<b>392.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Weed Hazard/Integrated Pest Management Program:</b> Reflects changes in operations and funding levels for the Weed Hazard/Integrated Pest Management Program and adds 2.0 revenue-offset positions.	259,000	--	259,000	--	2.0
<b>2. Environmental Protection Program:</b> Reflects additional services and supplies appropriation to support the implementation of the statewide pest detection system, fully offset by additional revenue from the California Department of Food and Agriculture.	403,000	--	403,000	--	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,077,000	--	286,000	791,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability and unemployment insurance based on historical experience.	--	--	--	--	--
<b>3. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	272,000	--	72,000	200,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	205,000	--	55,000	150,000	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects and vehicle replacements.	(1,024,000)	--	(113,000)	(911,000)	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(150,000)	--	(40,000)	(110,000)	--
<b>7. Various Programs:</b> Reflects various realignments of appropriation, intrafund transfers and revenue based on historical trends, collections, current operations and changing needs of the Department.	21,000	(4,000)	25,000	--	--
<b>Total Changes</b>	<b>1,063,000</b>	<b>(4,000)</b>	<b>947,000</b>	<b>120,000</b>	<b>2.0</b>
<b>2017-18 Recommended Budget</b>	<b>47,267,000</b>	<b>492,000</b>	<b>33,484,000</b>	<b>13,291,000</b>	<b>394.0</b>

**AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
AGRICULTURAL SERVICES	\$ 12,084,748.66	\$ 12,085,000	\$ 13,104,000	\$ 14,191,000	\$ 14,184,000	\$ 1,080,000
BUSINESS LICENSES	8,092,612.64	8,093,000	8,070,000	8,100,000	8,100,000	30,000
CHARGES FOR SERVICES - OTHER	3,228,863.97	4,289,000	4,364,000	4,364,000	4,364,000	0
FEDERAL - OTHER	1.42	0	0	0	0	0
LEGAL SERVICES	635,630.41	636,000	499,000	499,000	499,000	0
MISCELLANEOUS	486,492.42	420,000	420,000	464,000	464,000	44,000
OTHER SALES	760.43	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	226,191.60	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	8,568.78	0	0	0	0	0
STATE - OTHER	188,326.11	217,000	217,000	217,000	217,000	0
STATE AID - AGRICULTURE	6,426,322.98	5,560,000	5,560,000	5,353,000	5,353,000	(207,000)
TRANSFERS IN	766,882.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 32,145,401.42</b>	<b>\$ 31,603,000</b>	<b>\$ 32,537,000</b>	<b>\$ 33,491,000</b>	<b>\$ 33,484,000</b>	<b>\$ 947,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 20,362,801.96	\$ 21,275,000	\$ 23,511,000	\$ 24,259,000	\$ 24,259,000	\$ 748,000
CAFETERIA BENEFIT PLANS	5,109,658.65	5,314,000	5,349,000	5,751,000	5,891,000	542,000
COUNTY EMPLOYEE RETIREMENT	3,422,471.21	3,165,000	3,388,000	3,675,000	3,675,000	287,000
DENTAL INSURANCE	112,044.12	120,000	71,000	71,000	71,000	0
DEPENDENT CARE SPENDING ACCOUNTS	65,071.00	70,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	140,747.30	130,000	130,000	163,000	163,000	33,000
FICA (OASDI)	293,413.80	315,000	205,000	206,000	206,000	1,000
HEALTH INSURANCE	617,142.32	673,000	673,000	404,000	388,000	(285,000)
LIFE INSURANCE	63,573.29	65,000	38,000	38,000	38,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	1,818,920.00	1,994,000	1,946,000	2,401,000	2,401,000	455,000
SAVINGS PLAN	126,554.93	150,000	220,000	220,000	220,000	0
THRIFT PLAN (HORIZONS)	597,342.45	630,000	444,000	447,000	447,000	3,000
UNEMPLOYMENT INSURANCE	33,388.00	47,000	87,000	67,000	67,000	(20,000)
WORKERS' COMPENSATION	745,652.86	714,000	780,000	747,000	747,000	(33,000)
<b>TOTAL S &amp; E B</b>	<b>33,508,181.89</b>	<b>34,662,000</b>	<b>36,894,000</b>	<b>38,501,000</b>	<b>38,625,000</b>	<b>1,731,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	884,836.85	736,000	736,000	736,000	736,000	0
AGRICULTURAL	445,203.80	1,082,000	1,082,000	1,082,000	1,082,000	0
CLOTHING & PERSONAL SUPPLIES	98,670.99	70,000	70,000	70,000	70,000	0
COMMUNICATIONS	86,177.50	270,000	270,000	270,000	270,000	0
COMPUTING-MAINFRAME	6,576.59	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	60,895.60	52,000	52,000	179,000	179,000	127,000
COMPUTING-PERSONAL	64,970.94	169,000	169,000	169,000	169,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	0	260,000	260,000	260,000
HOUSEHOLD EXPENSE	20,741.90	28,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	9,739.00	208,000	208,000	208,000	208,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0

**AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	12,578.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	455,384.68	346,000	346,000	236,000	236,000	(110,000)
MAINTENANCE - EQUIPMENT	122,601.67	107,000	107,000	107,000	107,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,712.69	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	5,745.00	11,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	105,837.63	50,000	50,000	66,000	66,000	16,000
OFFICE EXPENSE	219,509.47	421,000	421,000	264,000	264,000	(157,000)
PROFESSIONAL SERVICES	261,814.12	379,000	379,000	379,000	379,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	336,274.15	167,000	167,000	167,000	167,000	0
RENTS & LEASES - EQUIPMENT	63,913.56	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	18,246.20	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	19,674.24	48,000	48,000	48,000	48,000	0
TECHNICAL SERVICES	1,215,298.26	1,228,000	1,228,000	1,228,000	1,228,000	0
TELECOMMUNICATIONS	552,090.70	438,000	438,000	438,000	438,000	0
TRAINING	61,349.38	114,000	114,000	114,000	114,000	0
TRANSPORTATION AND TRAVEL	940,858.77	1,455,000	1,455,000	1,455,000	1,455,000	0
UTILITIES	241,111.20	279,000	279,000	279,000	279,000	0
<b>TOTAL S &amp; S</b>	<b>6,312,812.89</b>	<b>7,859,000</b>	<b>7,859,000</b>	<b>7,995,000</b>	<b>7,995,000</b>	<b>136,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	25,637.19	300,000	300,000	300,000	150,000	(150,000)
RET-OTHER LONG TERM DEBT	161,101.33	160,000	160,000	160,000	160,000	0
<b>TOTAL OTH CHARGES</b>	<b>186,738.52</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>310,000</b>	<b>(150,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCEP EQUIP	80,219.64	0	0	0	0	0
ELECTRONIC EQUIPMENT	24,978.76	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	25,452.07	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	4,201.14	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,591,058.42	991,000	991,000	337,000	337,000	(654,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,725,910.03</b>	<b>991,000</b>	<b>991,000</b>	<b>337,000</b>	<b>337,000</b>	<b>(654,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>1,725,910.03</b>	<b>991,000</b>	<b>991,000</b>	<b>337,000</b>	<b>337,000</b>	<b>(654,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 41,733,643.33</b>	<b>\$ 43,972,000</b>	<b>\$ 46,204,000</b>	<b>\$ 47,293,000</b>	<b>\$ 47,267,000</b>	<b>\$ 1,063,000</b>
INTRAFUND TRANSFERS	(434,505.31)	(509,000)	(496,000)	(492,000)	(492,000)	4,000
<b>NET TOTAL</b>	<b>\$ 41,299,138.02</b>	<b>\$ 43,463,000</b>	<b>\$ 45,708,000</b>	<b>\$ 46,801,000</b>	<b>\$ 46,775,000</b>	<b>\$ 1,067,000</b>
<b>NET COUNTY COST</b>	<b>\$ 9,153,736.60</b>	<b>\$ 11,860,000</b>	<b>\$ 13,171,000</b>	<b>\$ 13,310,000</b>	<b>\$ 13,291,000</b>	<b>\$ 120,000</b>
BUDGETED POSITIONS	389.0	392.0	392.0	394.0	394.0	2.0



## Departmental Program Summary

### 1. Exotic Pest Detection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,779,000	--	4,871,000	3,908,000	75.0
<i>Less Administration</i>	1,825,000	--	14,000	1,811,000	--
<b>Net Program Costs</b>	6,954,000	--	4,857,000	2,097,000	75.0

**Authority:** Mandated program - California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

### 2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	154,000	--	133,000	21,000	1.0
<i>Less Administration</i>	26,000	--	--	26,000	--
<b>Net Program Costs</b>	128,000	--	133,000	(5,000)	1.0

#### Pesticide Training

**Authority:** Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

#### Hazardous Materials Management Plan and Inventory Statement Program

**Authority:** Mandated Program - California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials, and forward these inventories to the County Certified Unified Program Agency (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

### 3. Agricultural Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	300,000	--	250,000	50,000	3.0
<i>Less Administration</i>	51,000	--	--	51,000	--
<b>Net Program Costs</b>	249,000	--	250,000	(1,000)	3.0

**Authority:** Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

#### 4. Pesticide Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,453,000	--	2,603,000	850,000	23.0
<i>Less Administration</i>	<i>612,000</i>	<i>--</i>	<i>13,000</i>	<i>599,000</i>	<i>--</i>
<b>Net Program Costs</b>	2,841,000	--	2,590,000	251,000	23.0

**Authority:** Mandated program - CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement, and develop an annual statistical report of the County's agricultural production.

#### 5. Nursery and Seed

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	335,000	--	102,000	233,000	2.0
<i>Less Administration</i>	<i>51,000</i>	<i>--</i>	<i>--</i>	<i>51,000</i>	<i>--</i>
<b>Net Program Costs</b>	284,000	--	102,000	182,000	2.0

**Authority:** Mandated program - CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law's required labeling, the Department is able to ensure that consumers receive the desired product.

#### 6. Pest Exclusion

##### High Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,622,000	--	2,586,000	36,000	17.0
<i>Less Administration</i>	<i>433,000</i>	<i>--</i>	<i>14,000</i>	<i>419,000</i>	<i>--</i>
<b>Net Program Costs</b>	2,189,000	--	2,572,000	(383,000)	17.0

**Authority:** Mandated program - CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as post offices, express carrier locations, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of county agricultural inspectors.

**Low Risk**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b> (Phytosanitary Certification)	2,080,000	--	1,912,000	168,000	16.0
<i>Less Administration</i>	<i>408,000</i>	--	<i>13,000</i>	<i>395,000</i>	--
<b>Net Program Costs</b>	1,672,000	--	1,899,000	(227,000)	16.0

**Authority:** Mandated program - CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of phytosanitary certifications. The program promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

**Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	439,000	--	226,000	213,000	3.0
<i>Less Administration</i>	<i>76,000</i>	--	--	<i>76,000</i>	--
<b>Net Program Costs</b>	363,000	--	226,000	137,000	3.0

**Entomology/Plant Pathology Laboratories**

**Authority:** Non-mandated, discretionary program.

Provide support and assistance to departmental programs, such as Fruit Fly Detection, SOD, and Pest Exclusion, as well as to other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

**SOD**

**Authority:** Mandated program - Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The program enforces federal and State quarantine against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out of state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

## 7. Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,820,000	--	1,238,000	582,000	18.0
<i>Less Administration</i>	<i>433,000</i>	--	<i>13,000</i>	<i>420,000</i>	--
<b>Net Program Costs</b>	1,387,000	--	1,225,000	162,000	18.0

**Authority:** Mandated program - CFAC Sections 6045, 6046, and 6047.

Provide a mechanism that wholesale nurseries, which are major agricultural producers in the County, can use to ship intrastate and prevent the artificial spread of the insect pest that carries Pierce's Disease. Pierce's Disease, spread by GWSS, threatens grape and wine production in Northern California.

## 8. Produce Standardization

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,288,000	--	1,163,000	1,125,000	16.0
<i>Less Administration</i>	<i>357,000</i>	--	<i>13,000</i>	<i>344,000</i>	--
<b>Net Program Costs</b>	1,931,000	--	1,150,000	781,000	16.0

**Authority:** Mandated program - CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

## 9. Scales and Meters Accuracy – Device

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,979,000	--	5,956,000	1,023,000	49.0
<i>Less Administration</i>	<i>1,223,000</i>	--	--	<i>1,223,000</i>	--
<b>Net Program Costs</b>	5,756,000	--	5,956,000	(200,000)	49.0

**Authority:** Mandated program - California Business and Professions Code (CBPC) Section 12103.5.

Employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

## 10. Scanner Inspection – Price Verification

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,033,000	--	2,220,000	813,000	22.0
<i>Less Administration</i>	<i>535,000</i>	<i>--</i>	<i>--</i>	<i>535,000</i>	<i>--</i>
<b>Net Program Costs</b>	2,498,000	--	2,220,000	278,000	22.0

**Authority:** Mandated program - CBPC Section 12103.5.

Employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

## 11. Business Practices and Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,759,000	--	329,000	1,430,000	13.0
<i>Less Administration</i>	<i>306,000</i>	<i>--</i>	<i>--</i>	<i>306,000</i>	<i>--</i>
<b>Net Program Costs</b>	1,453,000	--	329,000	1,124,000	13.0

**Authority:** Mandated program - CBPC Section 12103.5.

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

## 12. Integrated Pest Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,778,000	173,000	5,011,000	1,594,000	49.0
<i>Less Administration</i>	<i>1,189,000</i>	<i>--</i>	<i>13,000</i>	<i>1,176,000</i>	<i>--</i>
<b>Net Program Costs</b>	5,589,000	173,000	4,998,000	418,000	49.0

**Authority:** Mandated program - California Government Code Section 25842; CFAC Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and efficient control methods.

### 13. Weed Abatement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,448,000	319,000	4,884,000	1,245,000	40.0
<i>Less Administration</i>	<i>969,000</i>	<i>--</i>	<i>--</i>	<i>969,000</i>	<i>--</i>
<b>Net Program Costs</b>	5,479,000	319,000	4,884,000	276,000	40.0

**Authority:** Mandated program - CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

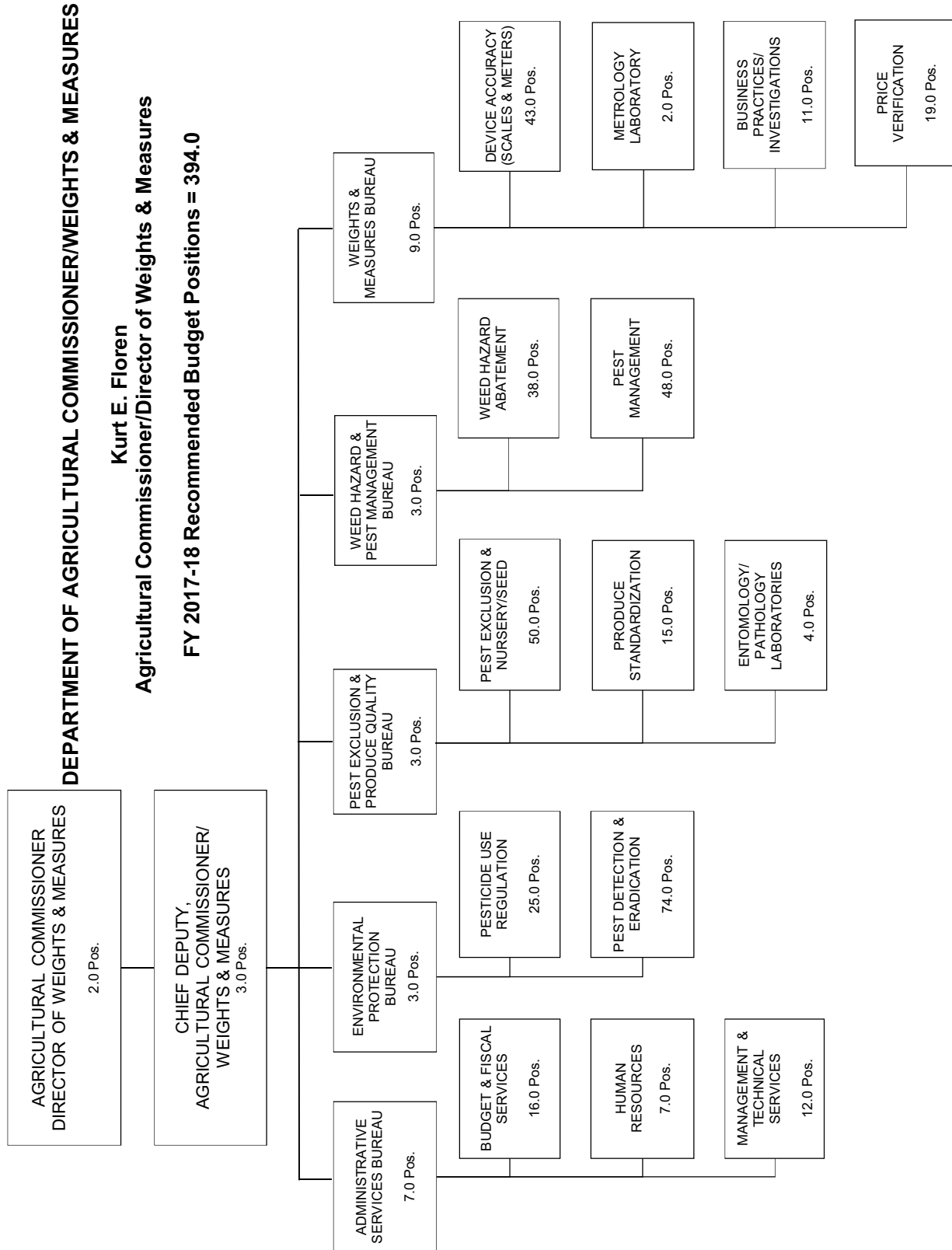
### 14. Administrative Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,494,000	--	93,000	8,401,000	47.0
<i>Less Administration</i>	<i>--</i>	<i>--</i>	<i>--</i>	<i>--</i>	<i>--</i>
<b>Net Program Costs</b>	8,494,000	--	93,000	8,401,000	47.0

**Authority:** Non-mandated, discretionary program.

Provide administrative support to the Department, including the executive office, in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	47,267,000	492,000	33,484,000	13,291,000	394.0



## Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

### Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,145,386.19	\$ 1,068,000	\$ 1,135,000	\$ 1,135,000	\$ 1,166,000	\$ 31,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 54,861,154.15	\$ 57,639,000	\$ 58,475,000	\$ 67,472,000	\$ 64,504,000	\$ 6,029,000
SERVICES & SUPPLIES	4,479,475.17	4,729,000	3,974,000	4,374,000	4,404,000	430,000
OTHER CHARGES	157,498.63	191,000	191,000	191,000	193,000	2,000
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
<b>GROSS TOTAL</b>	\$ 59,498,127.95	\$ 62,603,000	\$ 62,684,000	\$ 72,081,000	\$ 69,145,000	\$ 6,461,000
<b>NET TOTAL</b>	\$ 59,498,127.95	\$ 62,603,000	\$ 62,684,000	\$ 72,081,000	\$ 69,145,000	\$ 6,461,000
<b>NET COUNTY COST</b>	\$ 58,352,741.76	\$ 61,535,000	\$ 61,549,000	\$ 70,946,000	\$ 67,979,000	\$ 6,430,000
BUDGETED POSITIONS	294.0	294.0	294.0	334.0	316.0	22.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

### 2017-18 Budget Message

The Recommended Budget reflects a net NCC increase of \$6.4 million and the addition of 22.0 positions primarily due to the Board-ordered implementation of the County's Juvenile Indigent Defense program and Board-approved salaries and health insurance premiums.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Implement a Board-ordered comprehensive countywide Juvenile Indigent Defense program to provide the highest quality of legal representation to County youth within the juvenile justice system.

- Collaborate with the Public Defender, Chief Executive Office (CEO), Internal Services Department, Information Systems Advisory Board, and the County Bar Association to develop a Client Case Management System that meets departmental and County functional needs that will be used to track all indigent defense cases in the County, process all associated workflow, and be capable of providing the Board with relevant data and measures that enhances evidence and results-based decision making.
- Collaborate with justice partners, the CEO, and community-based organizations to implement a plan to reduce the County's homeless population by promoting increased visibility of local resources available to the Department's homeless clients and assisting clients with referrals to specific facilities.
- Refine and upgrade the Department's Immigration Rights Unit to enable the Department's attorneys to respond to anticipated changes to federal law and to support the County's effort to protect immigrant rights.



## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>62,684,000</b>	<b>0</b>	<b>1,135,000</b>	<b>61,549,000</b>	<b>294.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Defense of Juveniles:</b> Reflects the addition of 22.0 positions to implement the Board-ordered Juvenile Indigent Defense program.	4,217,000	--	--	4,217,000	22.0
<b><i>Other Charges</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	1,421,000	--	19,000	1,402,000	---
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions partially offset by miscellaneous revenues.	637,000	--	9,000	628,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits partially offset by miscellaneous revenues.	184,000	---	3,000	181,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,000	--	--	2,000	--
<b>Total Changes</b>	<b>6,461,000</b>	<b>0</b>	<b>31,000</b>	<b>6,430,000</b>	<b>22.0</b>
<b>2017-18 Recommended Budget</b>	<b>69,145,000</b>	<b>0</b>	<b>1,166,000</b>	<b>67,979,000</b>	<b>316.0</b>

## Unmet Needs

The Department requires 2.0 Paralegal positions to address the implementation of body-worn camera technology.

**ALTERNATE PUBLIC DEFENDER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 493.66	\$ 0	\$ 0	\$ 0	\$ 18,000	\$ 18,000
COURT FEES & COSTS	34,016.33	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	0.00	108,000	175,000	175,000	175,000	0
MISCELLANEOUS	89,144.20	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT REVENUE	1,021,732.00	869,000	869,000	869,000	869,000	0
<b>TOTAL REVENUE</b>	<b>\$ 1,145,386.19</b>	<b>\$ 1,068,000</b>	<b>\$ 1,135,000</b>	<b>\$ 1,135,000</b>	<b>\$ 1,153,000</b>	<b>\$ 18,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 35,260,546.62	\$ 38,627,000	\$ 39,284,000	\$ 44,710,000	\$ 42,511,000	\$ 3,227,000
CAFETERIA BENEFIT PLANS	5,541,891.94	5,522,000	5,658,000	6,504,000	6,294,000	636,000
COUNTY EMPLOYEE RETIREMENT	6,563,872.60	6,136,000	6,136,000	7,578,000	7,138,000	1,002,000
DENTAL INSURANCE	106,520.54	88,000	88,000	88,000	88,000	0
DEPENDENT CARE SPENDING ACCOUNTS	27,109.00	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	387,397.36	76,000	76,000	60,000	98,000	22,000
FICA (OASDI)	543,505.08	579,000	579,000	651,000	635,000	56,000
HEALTH INSURANCE	2,195,621.36	2,392,000	2,392,000	2,505,000	2,474,000	82,000
LIFE INSURANCE	154,403.29	25,000	25,000	26,000	29,000	4,000
OTHER EMPLOYEE BENEFITS	394.50	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	1,616,088.00	1,573,000	1,573,000	2,155,000	2,155,000	582,000
SAVINGS PLAN	1,243,890.36	1,499,000	1,542,000	1,690,000	1,692,000	150,000
THRIFT PLAN (HORIZONS)	1,043,352.62	971,000	971,000	1,159,000	1,111,000	140,000
UNEMPLOYMENT INSURANCE	1,027.00	3,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	175,533.88	99,000	99,000	294,000	214,000	115,000
<b>TOTAL S &amp; E B</b>	<b>54,861,154.15</b>	<b>57,639,000</b>	<b>58,475,000</b>	<b>67,472,000</b>	<b>64,491,000</b>	<b>6,016,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,194,604.47	1,088,000	888,000	908,000	888,000	0
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	115,699.83	82,000	82,000	102,000	82,000	0
COMPUTING-MAINFRAME	21,079.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	148,914.41	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	16,549.22	46,000	46,000	46,000	46,000	0
HOUSEHOLD EXPENSE	1,000.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	51,635.00	10,000	10,000	10,000	10,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	430,940.07	358,000	279,000	309,000	279,000	0
MAINTENANCE - EQUIPMENT	5,000.00	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	74,511.67	82,000	82,000	93,000	82,000	0
MISCELLANEOUS EXPENSE	10,492.79	60,000	60,000	70,000	60,000	0
OFFICE EXPENSE	65,912.66	518,000	518,000	538,000	628,000	110,000
PROFESSIONAL SERVICES	36,938.02	77,000	110,000	120,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	893,962.22	780,000	641,000	841,000	961,000	320,000
RENTS & LEASES - EQUIPMENT	52,543.64	118,000	118,000	118,000	118,000	0
SPECIAL DEPARTMENTAL EXPENSE	7,622.72	35,000	104,000	104,000	104,000	0

**ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	68,418.28	194,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	668,933.68	478,000	359,000	385,000	359,000	0
TRAINING	7,559.22	10,000	10,000	12,000	10,000	0
TRANSPORTATION AND TRAVEL	69,441.74	128,000	128,000	143,000	128,000	0
UTILITIES	537,716.53	576,000	410,000	446,000	410,000	0
<b>TOTAL S &amp; S</b>	<b>4,479,475.17</b>	<b>4,729,000</b>	<b>3,974,000</b>	<b>4,374,000</b>	<b>4,404,000</b>	<b>430,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	16,429.85	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	141,068.78	188,000	188,000	188,000	190,000	2,000
<b>TOTAL OTH CHARGES</b>	<b>157,498.63</b>	<b>191,000</b>	<b>191,000</b>	<b>191,000</b>	<b>193,000</b>	<b>2,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>0.00</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>	<b>44,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 59,498,127.95</b>	<b>\$ 62,603,000</b>	<b>\$ 62,684,000</b>	<b>\$ 72,081,000</b>	<b>\$ 69,132,000</b>	<b>\$ 6,448,000</b>
<b>NET TOTAL</b>	<b>\$ 59,498,127.95</b>	<b>\$ 62,603,000</b>	<b>\$ 62,684,000</b>	<b>\$ 72,081,000</b>	<b>\$ 69,132,000</b>	<b>\$ 6,448,000</b>
<b>NET COUNTY COST</b>	<b>\$ 58,352,741.76</b>	<b>\$ 61,535,000</b>	<b>\$ 61,549,000</b>	<b>\$ 70,946,000</b>	<b>\$ 67,979,000</b>	<b>\$ 6,430,000</b>
BUDGETED POSITIONS	294.0	294.0	294.0	334.0	316.0	22.0

## Departmental Program Summary

### 1. Defense of Adults

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	61,174,000	--	1,166,000	60,008,000	277.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	61,174,000	--	1,166,000	60,008,000	277.0

**Authority:** Mandated program with discretionary service levels – Federal and State Constitutions, and California Penal Code Section 987.2.

This program provides representation to indigent adults charged with felony and misdemeanor offenses.

### 2. Defense of Juveniles

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,217,000	--	--	4,217,000	22.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,217,000	--	--	4,217,000	22.0

**Authority:** Mandated program with discretionary service level– Federal and State Constitutions; California Rules of Court Rule 5.663; California Penal Code Section 987.2; and Welfare and Institutions Code Section 634.

This program provides representation to indigent juveniles charged with felony, misdemeanor and truancy offenses in juvenile delinquency courts. Also provides post-dispositional services.

### 3. Administration

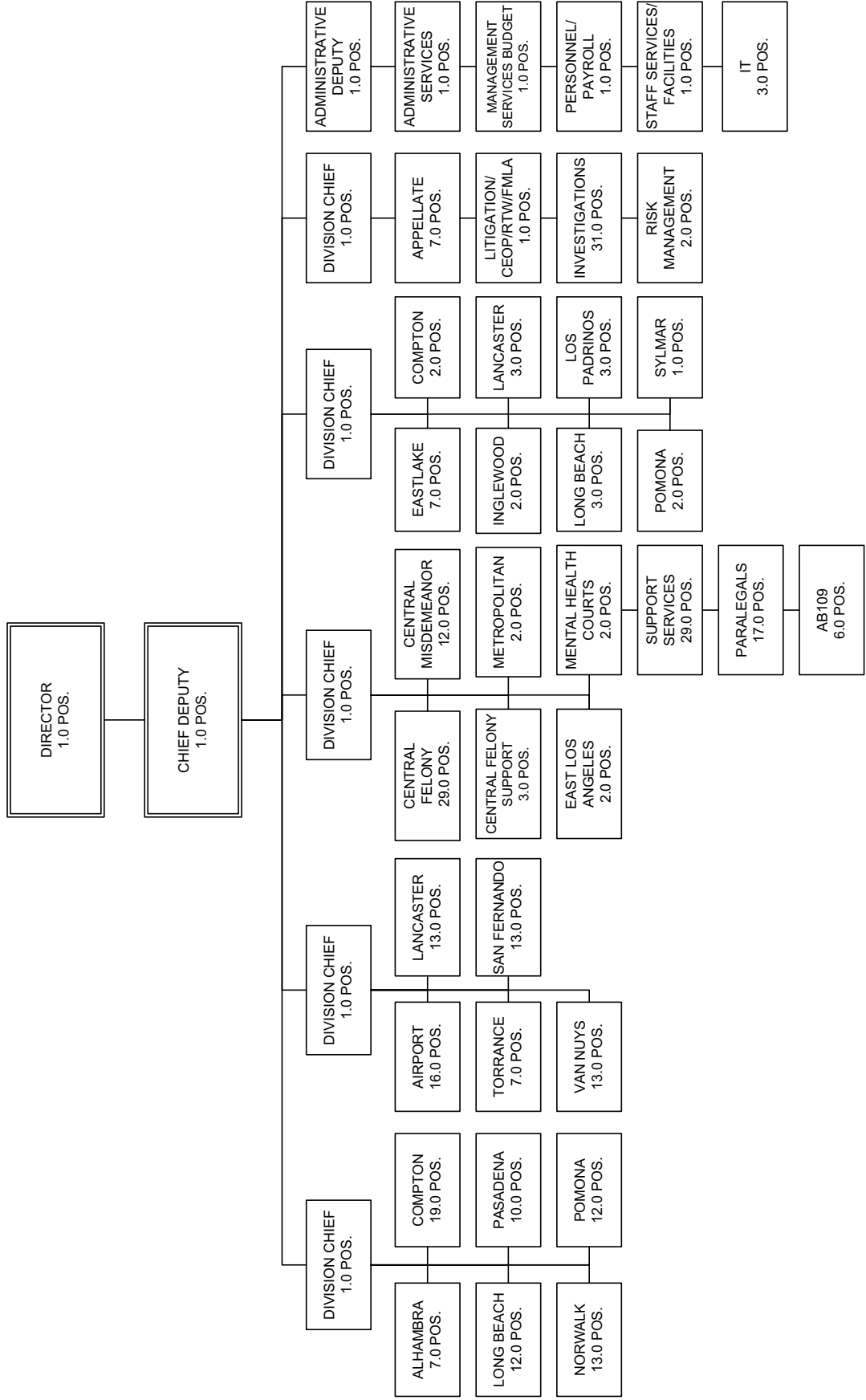
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,754,000	--	--	3,754,000	17.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,754,000	--	--	3,754,000	17.0

**Authority:** Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office, and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	69,145,000	0	1,166,000	67,979,000	316.0

ALTERNATE PUBLIC DEFENDER  
JANICE Y FUKAI, ALTERNATE PUBLIC DEFENDER  
FY 2017-18 RECOMMENDED BUDGET POSITIONS = 316.0



## Animal Care and Control

Marcia Mayeda, Director

### Animal Care and Control Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 14,189,926.50	\$ 14,684,000	\$ 14,961,000	\$ 15,156,000	\$ 15,156,000	\$ 195,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 31,398,483.12	\$ 35,929,000	\$ 37,465,000	\$ 44,314,000	\$ 38,559,000	\$ 1,094,000
SERVICES & SUPPLIES	10,539,903.70	10,611,000	9,688,000	11,658,000	8,662,000	(1,026,000)
OTHER CHARGES	361,598.73	450,000	498,000	438,000	438,000	(60,000)
CAPITAL ASSETS - EQUIPMENT	444,885.30	930,000	962,000	845,000	0	(962,000)
<b>GROSS TOTAL</b>	\$ 42,744,870.85	\$ 47,920,000	\$ 48,613,000	\$ 57,255,000	\$ 47,659,000	\$ (954,000)
INTRAFUND TRANSFERS	(282,159.00)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 42,462,711.85	\$ 47,920,000	\$ 48,613,000	\$ 57,255,000	\$ 47,659,000	\$ (954,000)
<b>NET COUNTY COST</b>	\$ 28,272,785.35	\$ 33,236,000	\$ 33,652,000	\$ 42,099,000	\$ 32,503,000	\$ (1,149,000)
BUDGETED POSITIONS	422.0	441.0	441.0	531.0	441.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, creates safer and healthier communities through the enforcement of local and State laws relating to stray animals, animal abuse and neglect, dangerous dogs, rabies vaccination and licensing, and the rescue of animals during wildfires and other emergencies. The Department also provides compassionate sheltering and care for lost, abandoned, neglected and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations. Additionally, the Department offers public education programs, low cost spay and neuter surgeries, vaccination, and microchip services. The Department operates seven animal shelters that have veterinary medical clinics as part of its operations. Department costs are partially offset by revenue from pet licenses, contract cities, and fees collected for various activities in the shelters.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC decrease of \$1.1 million primarily due to the deletion of prior-year funding provided on a one-time basis for kennel repairs, front counters, CCTV video surveillance systems, dead animal pick-up services, canopy replacement, spay/neuter services and the transfer of ongoing kennel lease funding to the Provisional Financing Uses (PFU) budget unit. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies, other employee benefit costs, and an adjustment to rent charges.

### Critical/Strategic Planning Initiatives

The Department has finalized its strategic plan which incorporates nine key areas that align with the County strategic goals:

- Animal Care Center Vision - Encompass a desire for facilities to be clean, open, modern, well-equipped, and organized with professional, smiling, and engaged employees working harmoniously with co-workers, volunteers, customers, and adoption partners, creating an enriched environment for animals and a welcoming environment to the public.

- Integration of Shelter Medicine and Shelter Services - Memorialize the shared leadership vision and develop a plan to share, implement and actualize that vision to further integrate shelter medicine and shelter services.
- Financial Planning and Decision Making - Provide more effective information to support strategic decision making and prudent financial management. Revenue-producing recommendations will be included.
- Staff Development and Succession Planning - Improve the Department's strategy for succession planning, enhance the comprehensive new hire orientation and training, and establish annual reorientation.
- Contract Methodology and Practices - Develop a plan to improve contract city rates, including engaging a consultant to recommend and implement a new rate setting methodology, and assessment of organizational barriers to obtaining accurate data and develop recommendations to improve accuracy.
- Information Technology (IT) Initiatives - Develop a plan to respond to IT project requirements and operational database improvements with a focus on the Department's key areas, recommend priorities and establish a methodology to track and measure implementation.
- Emergency Response Program - Develop a written manual that includes all areas of strategic response to ensure continuity of the Department's current Emergency Response Program.
- Establish Staffing Standards - Project staffing needs for the year 2020 and recommend steps toward these needs on an annual basis. Recommendations will align with the long-term facilities plan.
- Facility Improvement and Replacement Plan - Collaborate with the Department of Public Works and the Chief Executive Office's Real Estate Division to develop a formal capital plan.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>48,613,000</b>	<b>0</b>	<b>14,961,000</b>	<b>33,652,000</b>	<b>441.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by an increase in miscellaneous revenues.	728,000	--	137,000	591,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic mortality assumptions partially offset by miscellaneous revenues.	155,000	--	29,000	126,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits partially offset by miscellaneous revenues.	211,000	--	40,000	171,000	--
<b>4. Unavoidable Costs:</b> Reflects a projected change in unemployment insurance costs based on historical experience.	--	--	--	--	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle purchases and the completion of various maintenance projects.	(1,892,000)	--	--	(1,892,000)	--
<b>6. Mobile Spay/Neuter Program:</b> Reflects an adjustment needed for the continuation of the Mobile Spay/Neuter contract.	--	--	--	--	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>7. Kennel Lease Funding:</b> Reflects the transfer of ongoing funding to the PFU budget unit to realign community program funding.	(96,000)	--	--	(96,000)	--
<b>8. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office Management and Budget claiming guidelines (2CFR Part 200) partially offset by a decrease in miscellaneous revenue.	(60,000)	--	(11,000)	(49,000)	--
<b>Total Changes</b>	<b>(954,000)</b>	<b>0</b>	<b>195,000</b>	<b>(1,149,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>47,659,000</b>	<b>0</b>	<b>15,156,000</b>	<b>32,503,000</b>	<b>441.0</b>

### Unmet Needs

The Department requests funding for facilities improvement and deferred maintenance projects to repair and improve animal care infrastructure as well as to mitigate safety risks to the public, employees and animals in its care. Funding is also requested for critically needed positions to augment staffing in the field, animal care centers, medical and clerical services as well as in administrative support areas within the Department.



**ANIMAL CARE AND CONTROL BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ANIMAL LICENSES	\$ 3,071,230.65	\$ 3,220,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 0
CHARGES FOR SERVICES - OTHER	1,311,421.14	1,315,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	9,109,274.76	9,250,000	9,600,000	9,600,000	9,600,000	0
INTEREST	2,248.15	0	0	0	0	0
MISCELLANEOUS	694,475.42	892,000	702,000	897,000	897,000	195,000
SALE OF CAPITAL ASSETS	1,276.38	7,000	7,000	7,000	7,000	0
<b>TOTAL REVENUE</b>	<b>\$ 14,189,926.50</b>	<b>\$ 14,684,000</b>	<b>\$ 14,961,000</b>	<b>\$ 15,156,000</b>	<b>\$ 15,156,000</b>	<b>\$ 195,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 18,306,293.86	\$ 21,500,000	\$ 23,086,000	\$ 28,723,000	\$ 23,695,000	\$ 609,000
CAFETERIA BENEFIT PLANS	5,477,000.12	6,352,000	6,352,000	6,850,000	6,418,000	66,000
COUNTY EMPLOYEE RETIREMENT	3,299,059.12	3,246,000	3,359,000	3,722,000	3,514,000	155,000
DENTAL INSURANCE	107,155.90	113,000	72,000	72,000	72,000	0
DEPENDENT CARE SPENDING ACCOUNTS	30,840.00	31,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	149,268.03	250,000	187,000	187,000	187,000	0
FICA (OASDI)	277,595.78	296,000	281,000	311,000	293,000	12,000
HEALTH INSURANCE	368,144.37	384,000	323,000	339,000	339,000	16,000
LIFE INSURANCE	39,899.68	40,000	41,000	41,000	41,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	8,000	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	1,956,238.00	2,229,000	2,168,000	2,436,000	2,436,000	268,000
SAVINGS PLAN	134,482.15	142,000	191,000	218,000	197,000	6,000
THRIFT PLAN (HORIZONS)	403,168.16	481,000	382,000	449,000	401,000	19,000
UNEMPLOYMENT INSURANCE	21,317.00	14,000	39,000	44,000	44,000	5,000
WORKERS' COMPENSATION	828,620.95	843,000	936,000	874,000	874,000	(62,000)
<b>TOTAL S &amp; E B</b>	<b>31,398,483.12</b>	<b>35,929,000</b>	<b>37,465,000</b>	<b>44,314,000</b>	<b>38,559,000</b>	<b>1,094,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	523,101.24	2,666,000	840,000	1,329,000	799,000	(41,000)
CLOTHING & PERSONAL SUPPLIES	112,428.53	141,000	177,000	177,000	177,000	0
COMMUNICATIONS	1,086,074.61	198,000	202,000	352,000	202,000	0
COMPUTING-MAINFRAME	765.60	22,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	226,787.11	253,000	118,000	118,000	118,000	0
COMPUTING-PERSONAL	16,137.63	64,000	10,000	74,000	10,000	0
CONTRACTED PROGRAM SERVICES	7,000.00	4,000	7,000	7,000	7,000	0
HOUSEHOLD EXPENSE	359,307.68	445,000	335,000	335,000	335,000	0
INFORMATION TECHNOLOGY SERVICES	0.00	0	94,000	94,000	94,000	0
INSURANCE	0.00	0	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,634,807.50	1,055,000	1,763,000	983,000	983,000	(780,000)
MAINTENANCE - EQUIPMENT	10,802.42	22,000	28,000	28,000	28,000	0
MEDICAL DENTAL & LAB SUPPLIES	752,895.96	806,000	891,000	891,000	891,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	117,347.14	150,000	91,000	91,000	91,000	0
OFFICE EXPENSE	214,510.70	207,000	370,000	370,000	370,000	0
PROFESSIONAL SERVICES	696,930.48	773,000	995,000	960,000	960,000	(35,000)
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	1,000	1,000	1,000	0

**ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	69,429.09	72,000	148,000	585,000	148,000	0
RENTS & LEASES - EQUIPMENT	99,683.04	84,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	741,514.22	36,000	9,000	9,000	9,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,825,122.25	1,518,000	1,328,000	2,973,000	1,158,000	(170,000)
TECHNICAL SERVICES	76,142.18	76,000	78,000	78,000	78,000	0
TELECOMMUNICATIONS	757,523.80	779,000	623,000	623,000	623,000	0
TRAINING	42,046.00	33,000	63,000	63,000	63,000	0
TRANSPORTATION AND TRAVEL	749,577.85	706,000	856,000	856,000	856,000	0
UTILITIES	419,968.67	499,000	580,000	580,000	580,000	0
<b>TOTAL S &amp; S</b>	<b>10,539,903.70</b>	<b>10,611,000</b>	<b>9,688,000</b>	<b>11,658,000</b>	<b>8,662,000</b>	<b>(1,026,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	17,003.98	80,000	125,000	125,000	125,000	0
RET-OTHER LONG TERM DEBT	344,577.84	370,000	373,000	313,000	313,000	(60,000)
TAXES & ASSESSMENTS	16.91	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>361,598.73</b>	<b>450,000</b>	<b>498,000</b>	<b>438,000</b>	<b>438,000</b>	<b>(60,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	112,890.76	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	331,994.54	930,000	962,000	845,000	0	(962,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>444,885.30</b>	<b>930,000</b>	<b>962,000</b>	<b>845,000</b>	<b>0</b>	<b>(962,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>444,885.30</b>	<b>930,000</b>	<b>962,000</b>	<b>845,000</b>	<b>0</b>	<b>(962,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 42,744,870.85</b>	<b>\$ 47,920,000</b>	<b>\$ 48,613,000</b>	<b>\$ 57,255,000</b>	<b>\$ 47,659,000</b>	<b>\$ (954,000)</b>
INTRAFUND TRANSFERS	(282,159.00)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 42,462,711.85</b>	<b>\$ 47,920,000</b>	<b>\$ 48,613,000</b>	<b>\$ 57,255,000</b>	<b>\$ 47,659,000</b>	<b>\$ (954,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 28,272,785.35</b>	<b>\$ 33,236,000</b>	<b>\$ 33,652,000</b>	<b>\$ 42,099,000</b>	<b>\$ 32,503,000</b>	<b>\$ (1,149,000)</b>
BUDGETED POSITIONS	422.0	441.0	441.0	531.0	441.0	0.0

## Departmental Program Summary

### 1. Animal Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	12,483,000	--	4,637,000	7,846,000	135.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	12,483,000	--	4,637,000	7,846,000	135.0

**Authority:** Mandated program - California Code of Regulations (CCR) Sections 2606(b)(1), (b)(3), (c), 2606.4(a)(4); California Civil Code (CCC) Sections 1816, 1834, 1846, 1847, 2080; California Food and Agriculture Code (CFAC) Sections 17003, 17006, 31105, 31107, 31108, 31108.5, 31752, 31752.5, 31753, 31754, 32000, 32001, 32003; California Health and Safety Code (CHSC) Section 121690(e), (d); and California Penal Code (CPC) Sections 597.1(d), (h), (i), (l), (m), 597e, 597t.

The program includes: 1) impound, housing, and provision of medical care to stray and abandoned animals; 2) return of licensed, micro chipped, or tagged animals to owners of record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

### 2. Revenue Services - Licensing and Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,170,000	--	3,949,000	221,000	44.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,170,000	--	3,949,000	221,000	44.0

**Authority:** Mandated program - CCR Sections 2606.4(a)(1), (a)(3), (b), (c); CGC Section 38792; CFAC Sections 30652, 30804.5, 30804.7, 31251, 31751.7; CHSC Sections 121690(a), (f), (g); and County Code (CC) Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated communities of the County and contract cities.

The Enforcement program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

### 3. Field Services (Includes Call Center)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,698,000	--	5,301,000	9,397,000	156.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,698,000	--	5,301,000	9,397,000	156.0

**Authority:** Mandated program - CCR Sections 2039, 2606(b)(1), (b)(3), (c); CCC Sections 1816, 1834, 1846, 1847, 2080; CFAC Sections 17003, 30804.5, 31105(a), (b), 31107, 31108(c), 31752(c); CGC Section 53074; CHSC Section 121690(d); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 597e, 597t, 22295(g), 597u, 597v, 11166 et seq.; and California Welfare and Institutions Code (CWIC) Section 15600 et seq.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

### 4. Medical Services (Shelter and Clinic)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,803,000	--	969,000	5,834,000	40.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,803,000	--	969,000	5,834,000	40.0

**Authority:** Mandated program under California Business and Professions Code Section 4853; CCR Sections 2039 2606(b)(1), (b)(3), (c), 2606.4(a)(1), (a)(2), (a)(4), (b)(4); CCC Sections 1834, 1834.7, 1846, 1847, 2080; CFAC Sections 17006, 30503, 31105(b), 31751, 31751.3, 32000; CHSC Sections 121690(e), (f), (g), and CPC Sections 597.1(a), (b), (c), (i), (j), 597e, 597t, 597u, 597v.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, surgical repair, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

### 5. Special Enforcement (Includes Spay/Neuter Program, Critical Case Processing and Major Case Units)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,573,000	--	300,000	2,273,000	24.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,573,000	--	300,000	2,273,000	24.0

**Authority:** Spay and Neuter Program – Mandated program under CFAC Sections 31601 et seq., 31683; CHSC Section 121690(b); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 599aa, 22295(g), 11166 et seq.; CWIC Section 15600 et seq.; and CC Sections 10.20.280, 10.28.020, 10.28.270, 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated communities of the County. The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals. The Critical Case Processing Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and to investigate and process potentially dangerous and vicious dog cases.

**6. Administration**

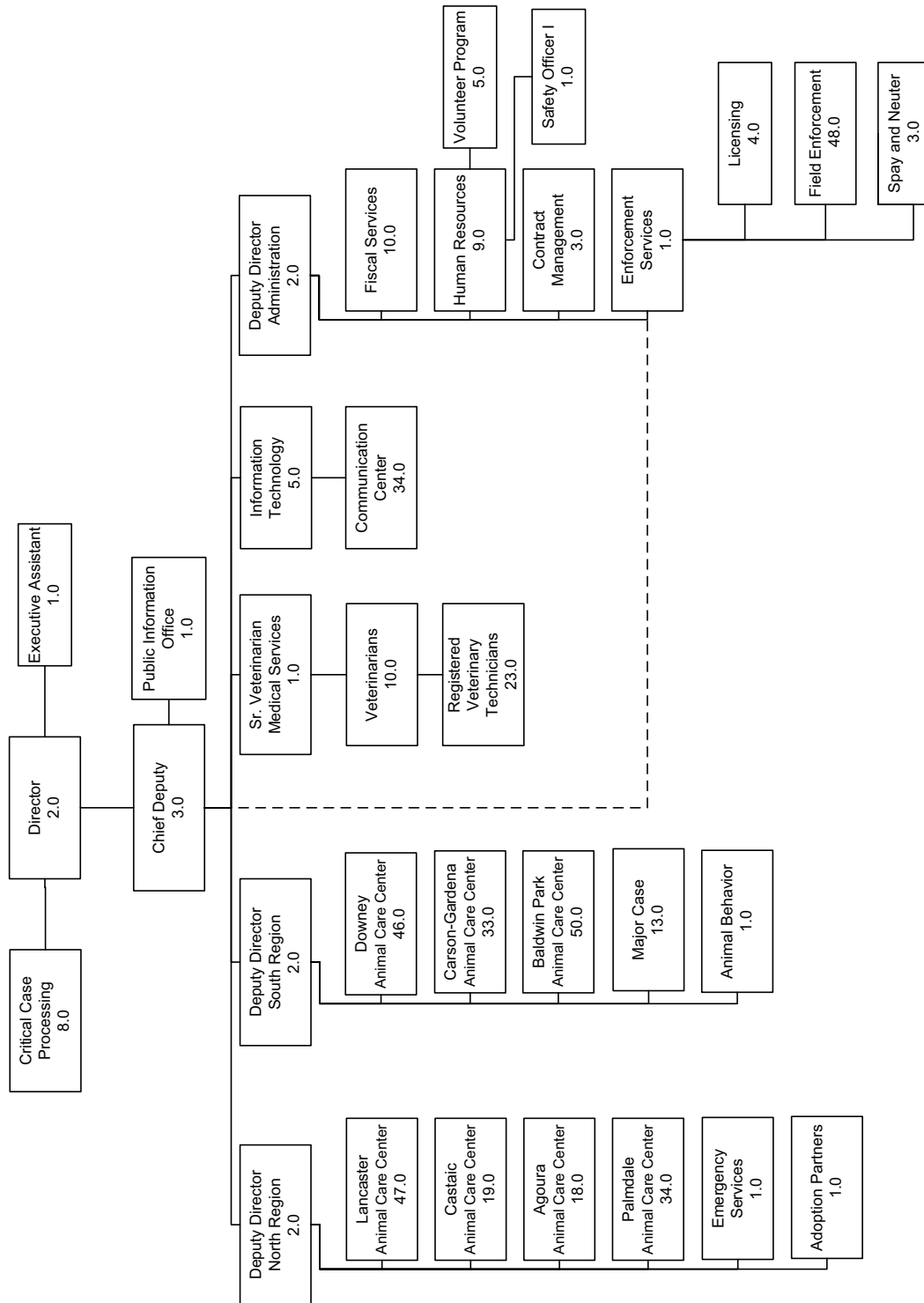
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	6,932,000	--	--	6,932,000	42.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,932,000	--	--	6,932,000	42.0

**Authority:** Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Cost</b>	47,659,000	0	15,156,000	32,503,000	441.0

**Department of Animal Care and Control**  
**Marcia Mayeda, Director**  
**FY 2017-18 Recommended Budget Positions = 441.0**



## Arts Commission

Laura Zucker, Executive Director

### Arts Commission Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 2,595,416.74	\$ 3,200,000	\$ 3,200,000	\$ 2,476,000	\$ 2,476,000	\$ (724,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 13,915,977.00	\$ 15,069,000	\$ 15,069,000	\$ 13,790,000	\$ 12,941,000	\$ (2,128,000)
OTHER FINANCING USES	121,000.00	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 14,036,977.00	\$ 15,069,000	\$ 15,069,000	\$ 13,790,000	\$ 12,941,000	\$ (2,128,000)
INTRAFUND TRANSFERS	(1,244,083.04)	(1,382,000)	(1,382,000)	(2,375,000)	(1,818,000)	(436,000)
<b>NET TOTAL</b>	\$ 12,792,893.96	\$ 13,687,000	\$ 13,687,000	\$ 11,415,000	\$ 11,123,000	\$ (2,564,000)
<b>NET COUNTY COST</b>	\$ 10,197,477.22	\$ 10,487,000	\$ 10,487,000	\$ 8,939,000	\$ 8,647,000	\$ (1,840,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC decrease of \$1.8 million primarily due to the removal of prior-year funding provided on a one-time basis and the transition of the Ford Theatre into a separate budget unit, partially offset by Board-approved increases in salaries and health insurance subsidies. Also reflects funding for the Community Impact Arts Grants, unavoidable cost increases and information technology capability enhancements.

### Critical/Strategic Planning Initiatives

- Implement the third year of the Community Impact Arts Grants to non-arts organizations that utilize the arts in services to their mission.
- Work with the Board to implement recommendations of the Cultural Equity and Inclusion Initiative to increase the participation and leadership of individuals from underrepresented communities in the arts.
- Continue the Countywide Civic Art Baseline Inventory collection by assessing, securing, labeling and accessioning County owned art found in County facilities during the first phase of the project.
- Continue a multi-year initiative to implement the Board adopted *Arts for All* strategic plan to make the arts core in K-12 for 1.7 million students in the County by providing critical support to school districts, collecting data on arts education in the County and expanding teacher professional development offerings.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>15,069,000</b>	<b>1,382,000</b>	<b>3,200,000</b>	<b>10,487,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Administration:</b> Reflects funding for web hosting and a new online grant application service.	20,000	--	--	20,000	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	67,000	13,000	--	54,000	--
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Community Impact Arts Grants (\$0.5 million), bridge funding for Ford Theatre staff (\$0.1 million), and Cultural Equity (\$0.1 million).	(688,000)	--	--	(688,000)	--
<b>3. Ford Theatre:</b> Reflects the transfer of the program and funding to a separate budget unit as well as the transfer of funding for the Signature Series to the Board's community programs fund.	(1,840,000)	--	(48,000)	(1,792,000)	--
<b>4. Community Impact Arts Grants:</b> Reflects one-time funding for year three of a three-year pilot project approved by the Board on April 14, 2015.	500,000	--	--	500,000	--
<b>5. Unavoidable Costs:</b> Reflects funding for minimum wage increases for the Arts Internship program.	66,000	--	--	66,000	--
<b>6. Ministerial Adjustments:</b> Reflects appropriation, intrafund transfer and revenue adjustments to various programs based on anticipated revenue changes.	(253,000)	423,000	(676,000)	--	--
<b>Total Changes</b>	<b>(2,128,000)</b>	<b>436,000</b>	<b>(724,000)</b>	<b>(1,840,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>12,941,000</b>	<b>1,818,000</b>	<b>2,476,000</b>	<b>8,647,000</b>	<b>0.0</b>

## Unmet Needs

The Arts Commission's critical unmet needs include additional funding for information technology systems and the Civic Art Baseline Inventory project as well as additional funding for positions to administer the Holiday Celebration, Free Concert, Musicians Roster Program, and Civic Art.



**ARTS COMMISSION BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 216,000	\$ 216,000	\$ 46,000	\$ 46,000	\$ (170,000)
FEDERAL - OTHER	0.00	100,000	100,000	100,000	100,000	0
MISCELLANEOUS	1,713,943.74	1,964,000	1,964,000	1,968,000	1,968,000	4,000
OTHER GOVERNMENTAL AGENCIES	0.00	512,000	512,000	0	0	(512,000)
STATE - OTHER	0.00	28,000	28,000	30,000	30,000	2,000
TRANSFERS IN	881,473.00	380,000	380,000	332,000	332,000	(48,000)
<b>TOTAL REVENUE</b>	<b>\$ 2,595,416.74</b>	<b>\$ 3,200,000</b>	<b>\$ 3,200,000</b>	<b>\$ 2,476,000</b>	<b>\$ 2,476,000</b>	<b>\$ (724,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 3,367,214.06	\$ 3,578,000	\$ 3,578,000	\$ 3,391,000	\$ 2,686,000	\$ (892,000)
CLOTHING & PERSONAL SUPPLIES	76.75	0	0	0	0	0
COMMUNICATIONS	17,662.79	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	4,846.16	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,216.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	18,865.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,518,000	4,518,000	4,518,000	4,518,000	0
FOOD	389.72	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	1,732.79	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	61,000	61,000	61,000	81,000	20,000
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,425.00	35,000	35,000	0	0	(35,000)
MAINTENANCE - EQUIPMENT	0.00	20,000	20,000	0	0	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	58.89	0	0	0	0	0
MEMBERSHIPS	5,073.88	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	398.00	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	52,944.99	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	10,350,389.01	6,735,000	6,735,000	5,700,000	5,536,000	(1,199,000)
RENTS & LEASES - BLDG & IMPRV	1,790.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	12,436.07	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	375.33	2,000	2,000	0	0	(2,000)
SPECIAL DEPARTMENTAL EXPENSE	234.00	0	0	0	0	0
TECHNICAL SERVICES	16,732.77	0	0	0	0	0
TELECOMMUNICATIONS	29,111.63	0	0	0	0	0
TRAINING	375.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	23,629.16	7,000	7,000	7,000	7,000	0
<b>TOTAL S &amp; S</b>	<b>13,915,977.00</b>	<b>15,069,000</b>	<b>15,069,000</b>	<b>13,790,000</b>	<b>12,941,000</b>	<b>(2,128,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	121,000.00	0	0	0	0	0
<b>TOTAL OTH FIN USES</b>	<b>121,000.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 14,036,977.00</b>	<b>\$ 15,069,000</b>	<b>\$ 15,069,000</b>	<b>\$ 13,790,000</b>	<b>\$ 12,941,000</b>	<b>\$ (2,128,000)</b>
INTRAFUND TRANSFERS	(1,244,083.04)	(1,382,000)	(1,382,000)	(2,375,000)	(1,818,000)	(436,000)
<b>NET TOTAL</b>	<b>\$ 12,792,893.96</b>	<b>\$ 13,687,000</b>	<b>\$ 13,687,000</b>	<b>\$ 11,415,000</b>	<b>\$ 11,123,000</b>	<b>\$ (2,564,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 10,197,477.22</b>	<b>\$ 10,487,000</b>	<b>\$ 10,487,000</b>	<b>\$ 8,939,000</b>	<b>\$ 8,647,000</b>	<b>\$ (1,840,000)</b>

### Arts Commission - Arts Programs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 2,578,519.05	\$ 3,200,000	\$ 3,200,000	\$ 2,476,000	\$ 2,476,000	\$ (724,000)
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 13,015,126.09	\$ 14,264,000	\$ 14,264,000	\$ 12,415,000	\$ 12,123,000	\$ (2,141,000)
OTHER FINANCING USES	121,000.00	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 13,136,126.09	\$ 14,264,000	\$ 14,264,000	\$ 12,415,000	\$ 12,123,000	\$ (2,141,000)
INTRAFUND TRANSFERS	(360,169.04)	(577,000)	(577,000)	(1,000,000)	(1,000,000)	(423,000)
<b>NET TOTAL</b>	\$ 12,775,957.05	\$ 13,687,000	\$ 13,687,000	\$ 11,415,000	\$ 11,123,000	\$ (2,564,000)
<b>NET COUNTY COST</b>	\$ 10,197,438.00	\$ 10,487,000	\$ 10,487,000	\$ 8,939,000	\$ 8,647,000	\$ (1,840,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Arts Commission - Civic Art Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 16,897.69	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 900,850.91	\$ 805,000	\$ 805,000	\$ 1,375,000	\$ 818,000	\$ 13,000
<b>GROSS TOTAL</b>	\$ 900,850.91	\$ 805,000	\$ 805,000	\$ 1,375,000	\$ 818,000	\$ 13,000
INTRAFUND TRANSFERS	(883,914.00)	(805,000)	(805,000)	(1,375,000)	(818,000)	(13,000)
<b>NET TOTAL</b>	\$ 16,936.91	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ 39.22	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

## Departmental Program Summary

### 1. Organizational Grants and Professional Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,468,000	--	31,000	5,437,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,468,000	--	31,000	5,437,000	--

**Authority:** Non-mandated, discretionary program.

The program provides financial support, technical assistance, and professional development services to approximately 384 nonprofit arts organizations annually. Programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in-depth leadership training for executive, artistic and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership, and to attend local conferences.

### 2. Arts Internships

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	888,000	--	44,000	844,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	888,000	--	44,000	844,000	--

**Authority:** Non-mandated, discretionary program.

The program provides approximately 132 paid, 10-week summer internships for undergraduate college students at approximately 108 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to county residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

### 3. Arts Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,585,000	1,000,000	1,949,000	636,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,585,000	1,000,000	1,949,000	636,000	--

**Authority:** Non-mandated, discretionary program.

*Arts for All* is the County's initiative dedicated to making the arts core in K-12 public education. Established in 2002 by the Board, *Arts for All* is a public-private collaborative with backbone support from the Arts Commission, and in partnership with the Los Angeles County Office of Education. *Arts for All* currently works with 65 of 81 County school districts, plus four charter school networks, to implement policies and plans that support high quality arts education for the 1.6 million public school students in the County.

### 4. Community Programs – Holiday Celebration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	939,000	--	332,000	607,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	939,000	--	332,000	607,000	--

**Authority:** Non-mandated, discretionary program.

The County Holiday Celebration, which celebrated its 57th year in 2016, is a three-hour music and dance production held every December 24<sup>th</sup> at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is broadcast live on PBS SoCal, streamed on the Internet, and watched by an estimated one million local viewers. The program is also aired on the Armed Forces Network, bringing the show to United States service men and women living on military bases around the world.

### 5. Community Programs – Free Concerts in Public Sites

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,000	--	--	10,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,000	--	--	10,000	--

**Authority:** Non-mandated, discretionary program.

Free Concerts in Public Sites includes concerts and participatory workshops that are free to the public. Events include concerts at nonprofit, municipal, and County sites which apply for funding from the Board to support musician fees, and interactive music and dance workshops designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

## 6. Civic Art

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	818,000	818,000	--	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	818,000	818,000	--	--	--

**Authority:** Non-mandated, discretionary program.

The program provides leadership in the development of high quality civic spaces by integrating the work of artists into the planning, design and construction of County infrastructure and facilities. The Civic Art Program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to residents and visitors of the County. The Civic Art Program also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The Civic Art Program has developed and maintains the records and inventory for County-owned civic artwork.

## 7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,233,000	--	120,000	1,113,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,233,000	--	120,000	1,113,000	--

**Authority:** Non-mandated, discretionary program.

The administrative unit, which is made up of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology, marketing and communications, and provides support for the fifteen Arts Commissioners appointed by the Board. This appropriation also includes general administrative and information technology supplies.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	12,941,000	1,818,000	2,476,000	8,647,000	0.0

## Assessor

Jeffrey Prang, Assessor

### Assessor Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 66,636,586.45	\$ 65,972,000	\$ 65,835,000	\$ 68,665,000	\$ 68,732,000	\$ 2,897,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 137,563,412.36	\$ 143,438,000	\$ 151,206,000	\$ 155,767,000	\$ 155,602,000	\$ 4,396,000
SERVICES & SUPPLIES	34,487,057.83	44,902,000	44,186,000	35,982,000	31,467,000	(12,719,000)
OTHER CHARGES	1,319,249.40	1,305,000	1,395,000	1,395,000	1,349,000	(46,000)
CAPITAL ASSETS - EQUIPMENT	476,922.02	90,000	78,000	25,000	25,000	(53,000)
<b>GROSS TOTAL</b>	\$ 173,846,641.61	\$ 189,735,000	\$ 196,865,000	\$ 193,169,000	\$ 188,443,000	\$ (8,422,000)
INTRAFUND TRANSFERS	(36,146.25)	(41,000)	(85,000)	(45,000)	(45,000)	40,000
<b>NET TOTAL</b>	\$ 173,810,495.36	\$ 189,694,000	\$ 196,780,000	\$ 193,124,000	\$ 188,398,000	\$ (8,382,000)
<b>NET COUNTY COST</b>	\$ 107,173,908.91	\$ 123,722,000	\$ 130,945,000	\$ 124,459,000	\$ 119,666,000	\$ (11,279,000)
BUDGETED POSITIONS	1,443.0	1,439.0	1,439.0	1,439.0	1,439.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		FINANCE	

### Mission Statement

To value people and property by creating an accurate and timely assessment roll while delivering exceptional and professional public service with integrity.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC decrease of \$11.3 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Assessor Modernization Project (AMP), overtime, and training room remodel. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies and continued funding for Appraiser positions for the Business Solutions Group (BSG).

### Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the second phase of development of the AMP while partnering with County stakeholders and tax system departments;
- Recruit, train and develop additional staff to increase operational effectiveness; and
- Pursue shorter duration projects that automate and improve the assessment process.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>196,865,000</b>	<b>85,000</b>	<b>65,835,000</b>	<b>130,945,000</b>	<b>1,439.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for: overtime costs to complete the enrollment of change-in-ownership and new construction value resulting in an increase to the tax roll; the continuation of the Legacy System Replacement - AMP; and the training room remodel.	(15,772,000)	--	--	(15,772,000)	--
<b>2. BSG Appraisers:</b> Reflects one-time AMP funding for 15.0 Appraiser positions to serve as subject matter experts for the duration of AMP, fully offset by the deletion of prior-year funding for this program.	--	--	--	--	--
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,763,000	--	1,745,000	3,018,000	--
<b>4. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,544,000	--	566,000	978,000	--
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,089,000	--	563,000	526,000	--
<b>6. Warehouse Worker II:</b> Reflects funding for an existing Warehouse Worker II ordinance-only position fully offset by the deletion of funding and ordinance authority for 1.0 Equipment Maintenance Helper position.	--	--	--	--	--
<b>7. Ministerial Adjustment:</b> Reflects an adjustment of appropriation and revenues based on historical anticipated trends.	--	(40,000)	40,000	--	--
<b>8. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(46,000)	--	(17,000)	(29,000)	--
<b>Total Changes</b>	<b>(8,422,000)</b>	<b>(40,000)</b>	<b>2,897,000</b>	<b>(11,279,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>188,443,000</b>	<b>45,000</b>	<b>68,732,000</b>	<b>119,666,000</b>	<b>1,439.0</b>

**ASSESSOR BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 61,360,488.49	\$ 62,604,000	\$ 62,586,000	\$ 64,934,000	\$ 65,001,000	\$ 2,415,000
AUDITING AND ACCOUNTING FEES	0.00	5,000	11,000	1,240,000	1,240,000	1,229,000
CHARGES FOR SERVICES - OTHER	1,055.61	1,000	3,000	3,000	3,000	0
COURT FEES & COSTS	515.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	4,390,450.77	2,619,000	1,807,000	1,807,000	1,807,000	0
LEGAL SERVICES	0.00	0	10,000	10,000	10,000	0
MISCELLANEOUS	501,578.49	372,000	1,098,000	351,000	351,000	(747,000)
OTHER SALES	198,056.75	196,000	168,000	168,000	168,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	29,108.33	30,000	80,000	80,000	80,000	0
RECORDING FEES	1,310.00	1,000	1,000	1,000	1,000	0
ROYALTIES	154,023.01	143,000	70,000	70,000	70,000	0
<b>TOTAL REVENUE</b>	<b>\$ 66,636,586.45</b>	<b>\$ 65,972,000</b>	<b>\$ 65,835,000</b>	<b>\$ 68,665,000</b>	<b>\$ 68,732,000</b>	<b>\$ 2,897,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 87,376,229.43	\$ 91,401,000	\$ 100,088,000	\$ 99,917,000	\$ 99,639,000	\$ (449,000)
CAFETERIA BENEFIT PLANS	19,855,130.61	21,346,000	20,754,000	22,520,000	22,520,000	1,766,000
COUNTY EMPLOYEE RETIREMENT	15,435,246.89	14,872,000	14,659,000	16,203,000	16,203,000	1,544,000
DENTAL INSURANCE	421,185.80	446,000	446,000	446,000	446,000	0
DEPENDENT CARE SPENDING ACCOUNTS	148,197.00	171,000	244,000	244,000	244,000	0
DISABILITY BENEFITS	929,582.23	873,000	944,000	871,000	871,000	(73,000)
FICA (OASDI)	1,232,470.39	1,293,000	1,168,000	1,169,000	1,169,000	1,000
HEALTH INSURANCE	735,492.74	773,000	685,000	812,000	812,000	127,000
LIFE INSURANCE	178,539.21	190,000	342,000	342,000	342,000	0
OTHER EMPLOYEE BENEFITS	27,515.50	25,000	1,000	1,000	1,000	0
RETIREE HEALTH INSURANCE	7,370,383.00	8,225,000	8,230,000	9,765,000	9,765,000	1,535,000
SAVINGS PLAN	266,340.61	314,000	193,000	203,000	203,000	10,000
THRIFT PLAN (HORIZONS)	2,690,009.85	2,700,000	2,321,000	2,455,000	2,568,000	247,000
UNEMPLOYMENT INSURANCE	25,683.00	23,000	44,000	34,000	34,000	(10,000)
WORKERS' COMPENSATION	871,406.10	786,000	1,087,000	785,000	785,000	(302,000)
<b>TOTAL S &amp; E B</b>	<b>137,563,412.36</b>	<b>143,438,000</b>	<b>151,206,000</b>	<b>155,767,000</b>	<b>155,602,000</b>	<b>4,396,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	990,989.07	1,020,000	1,088,000	1,042,000	1,042,000	(46,000)
CLOTHING & PERSONAL SUPPLIES	1,409.28	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	66,616.30	46,000	39,000	38,000	38,000	(1,000)
COMPUTING-MAINFRAME	1,349,765.00	1,311,000	1,299,000	1,356,000	1,356,000	57,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,978,008.87	7,626,000	8,511,000	8,242,000	8,092,000	(419,000)
COMPUTING-PERSONAL	1,215,522.08	1,198,000	1,069,000	958,000	958,000	(111,000)
HOUSEHOLD EXPENSE	10,402.12	8,000	20,000	20,000	20,000	0
INFORMATION TECHNOLOGY SERVICES	8,838,766.00	17,150,000	15,818,000	4,641,000	4,343,000	(11,475,000)
INSURANCE	81,559.85	87,000	138,000	138,000	138,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,252,470.00	4,801,000	4,532,000	5,012,000	4,135,000	(397,000)
MAINTENANCE - EQUIPMENT	117,989.11	131,000	167,000	217,000	217,000	50,000
MEDICAL DENTAL & LAB SUPPLIES	1,372.19	1,000	1,000	1,000	1,000	0



**ASSESSOR BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	10,836.50	11,000	9,000	9,000	9,000	0
MISCELLANEOUS EXPENSE	2,892.18	5,000	17,000	17,000	17,000	0
OFFICE EXPENSE	1,323,478.24	770,000	799,000	799,000	799,000	0
PROFESSIONAL SERVICES	2,183,723.28	1,021,000	534,000	3,134,000	534,000	0
RENTS & LEASES - BLDG & IMPRV	3,031,805.20	3,095,000	2,635,000	3,271,000	2,681,000	46,000
RENTS & LEASES - EQUIPMENT	18,354.41	24,000	24,000	24,000	24,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,479.79	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	18,414.80	20,000	19,000	1,000	1,000	(18,000)
TECHNICAL SERVICES	296,939.68	275,000	281,000	281,000	281,000	0
TELECOMMUNICATIONS	2,370,305.94	2,166,000	2,094,000	1,960,000	1,960,000	(134,000)
TRAINING	744,289.66	367,000	597,000	497,000	497,000	(100,000)
TRANSPORTATION AND TRAVEL	1,147,578.78	1,282,000	1,447,000	1,441,000	1,441,000	(6,000)
UTILITIES	2,429,089.50	2,484,000	3,047,000	2,882,000	2,882,000	(165,000)
<b>TOTAL S &amp; S</b>	<b>34,487,057.83</b>	<b>44,902,000</b>	<b>44,186,000</b>	<b>35,982,000</b>	<b>31,467,000</b>	<b>(12,719,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	9,423.38	11,000	70,000	70,000	70,000	0
RET-OTHER LONG TERM DEBT	1,308,054.56	1,294,000	1,320,000	1,320,000	1,274,000	(46,000)
TAXES & ASSESSMENTS	1,771.46	0	5,000	5,000	5,000	0
<b>TOTAL OTH CHARGES</b>	<b>1,319,249.40</b>	<b>1,305,000</b>	<b>1,395,000</b>	<b>1,395,000</b>	<b>1,349,000</b>	<b>(46,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	79,383.21	61,000	53,000	0	0	(53,000)
DATA HANDLING EQUIPMENT	369,834.60	29,000	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	27,704.21	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>476,922.02</b>	<b>90,000</b>	<b>78,000</b>	<b>25,000</b>	<b>25,000</b>	<b>(53,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>476,922.02</b>	<b>90,000</b>	<b>78,000</b>	<b>25,000</b>	<b>25,000</b>	<b>(53,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 173,846,641.61</b>	<b>\$ 189,735,000</b>	<b>\$ 196,865,000</b>	<b>\$ 193,169,000</b>	<b>\$ 188,443,000</b>	<b>\$ (8,422,000)</b>
INTRAFUND TRANSFERS	(36,146.25)	(41,000)	(85,000)	(45,000)	(45,000)	40,000
<b>NET TOTAL</b>	<b>\$ 173,810,495.36</b>	<b>\$ 189,694,000</b>	<b>\$ 196,780,000</b>	<b>\$ 193,124,000</b>	<b>\$ 188,398,000</b>	<b>\$ (8,382,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 107,173,908.91</b>	<b>\$ 123,722,000</b>	<b>\$ 130,945,000</b>	<b>\$ 124,459,000</b>	<b>\$ 119,666,000</b>	<b>\$ (11,279,000)</b>
BUDGETED POSITIONS	1,443.0	1,439.0	1,439.0	1,439.0	1,439.0	0.0

## Departmental Program Summary

### 1. Appraisals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	102,214,000	25,000	38,522,000	63,667,000	797.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	102,214,000	25,000	38,522,000	63,667,000	797.0

**Authority:** Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program's primary function is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes well over 2.3 million parcels throughout the County and over 300,000 business properties that together have a revenue producing assessment value of slightly over \$1.3 trillion. This program also provides public service throughout the Assessor's district offices which handle approximately 138,000 telephone calls a year and assist nearly 60,000 taxpayers in person.

### 2. Roll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	52,358,000	13,000	20,038,000	32,307,000	408.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	52,358,000	13,000	20,038,000	32,307,000	408.0

**Authority:** Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for updating property ownership information, providing public service, and processing new construction permits and exemption claims. This program is also responsible for appraisal standards and procedures, assessment appeals, special investigations, and providing appraisal expertise to the AMP.

### 3. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	18,755,000	3,000	4,394,000	14,358,000	103.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	18,755,000	3,000	4,394,000	14,358,000	103.0

**Authority:** Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. This program also supports the Assessor's multi-departmental property tax websites, which provided information on assessments, taxation and appeals to over 6.3 million visitors in 2016.

**4. Administration**

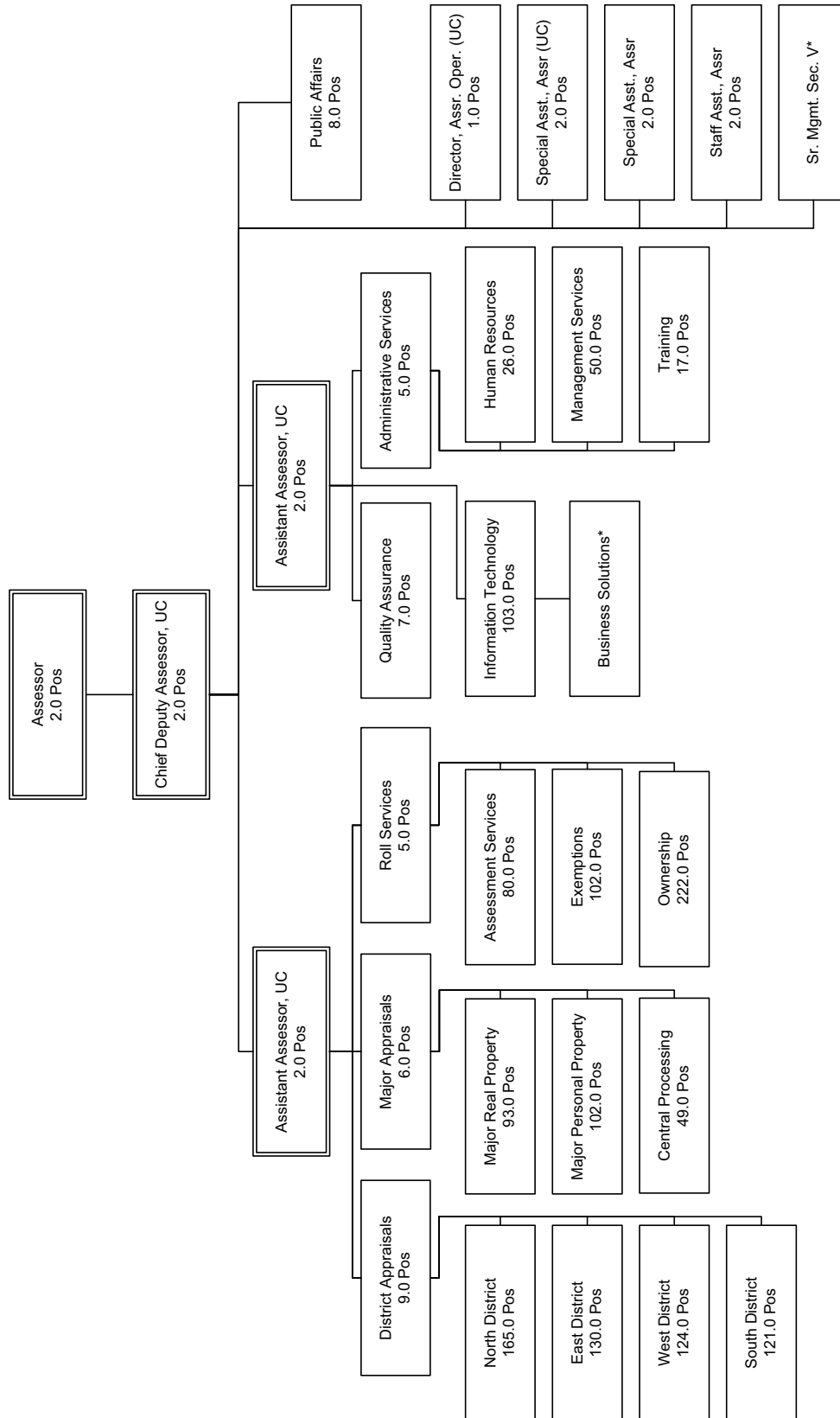
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	15,116,000	4,000	5,778,000	9,334,000	131.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,116,000	4,000	5,778,000	9,334,000	131.0

**Authority:** Non-mandated, discretionary program.

This program consists of the executive office which provides leadership and direction, budget services, accounting, human resources, facilities and general services, as well as reprographics and materials management sections which provide administrative support to the Department.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	188,443,000	45,000	68,732,000	119,666,000	1,439.0

**OFFICE OF THE ASSESSOR**  
**Jeffrey Prang, Assessor**  
**FY 2017-18 Recommended Budget Positions = 1,439.0**



\* Reflects ordinance-only

## Auditor-Controller

John Naimo, Auditor-Controller

### Auditor-Controller Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 18,244,526.48	\$ 18,917,000	\$ 20,965,000	\$ 22,047,000	\$ 22,047,000	\$ 1,082,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 72,099,093.15	\$ 75,652,000	\$ 81,312,000	\$ 84,557,000	\$ 84,557,000	\$ 3,245,000
SERVICES & SUPPLIES	10,295,608.16	11,616,000	14,141,000	13,960,000	13,960,000	(181,000)
OTHER CHARGES	177,643.94	152,000	230,000	230,000	230,000	0
CAPITAL ASSETS - EQUIPMENT	40,913.25	43,000	47,000	0	0	(47,000)
<b>GROSS TOTAL</b>	\$ 82,613,258.50	\$ 87,463,000	\$ 95,730,000	\$ 98,747,000	\$ 98,747,000	\$ 3,017,000
INTRAFUND TRANSFERS	(40,902,023.14)	(44,808,000)	(50,527,000)	(51,591,000)	(51,591,000)	(1,064,000)
<b>NET TOTAL</b>	\$ 41,711,235.36	\$ 42,655,000	\$ 45,203,000	\$ 47,156,000	\$ 47,156,000	\$ 1,953,000
<b>NET COUNTY COST</b>	\$ 23,466,708.88	\$ 23,738,000	\$ 24,238,000	\$ 25,109,000	\$ 25,109,000	\$ 871,000
BUDGETED POSITIONS	619.0	624.0	624.0	621.0	621.0	(3.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		FINANCE	

### Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies, and issuing property tax refunds due to property value

reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC increase of \$0.9 million primarily due to Board-approved increases in salaries and health insurance subsidies, retirement costs, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. These increases are partially offset by the deletion of prior-year funding provided on a one-time basis for vehicle replacement, training, and information technology refresh. The Recommended Budget also includes the deletion of 3.0 positions due to the transfer of the Health Insurance Portability and Accountability Act (HIPAA) function to the Chief Executive Office (CEO).

## Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the CEO to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Reinforcing countywide information technology (IT) security by conducting annual IT risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Proposing a Board mandate to require all new, renewed, and materially modified County contracts and agreements to include language stipulating that it is the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with the Departments of Assessor and Treasurer and Tax Collector to explore options for the development of an integrated, enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support;
- Continuing enhancement and update of eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions;
- Promoting County efficiency initiatives such as use of electronic forms, expanding the Countywide Contract Management System, archiving financial/human resource records to reduce operating costs, and supporting the Countywide Open Data Initiative; and
- Expanding the use of data analytics to improve business operations, strengthen fiscal controls, and make management information readily available for decisions.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>95,730,000</b>	<b>50,527,000</b>	<b>20,965,000</b>	<b>24,238,000</b>	<b>624.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Special Funds Accounting:</b> Reflects the addition of 1.0 Accountant III position to address increased workload in the following areas: Joint Powers Authorities (JPAs), deferred compensation plans, and arbitrage calculations, fully offset by the deletion of 1.0 Accounting Technician I position and an increase in revenue.	27,000	--	27,000	--	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Reflects Board-approved increases in salaries and health insurance subsidies.	2,380,000	1,161,000	481,000	738,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	832,000	406,000	168,000	258,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	616,000	359,000	149,000	108,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>4. Unavoidable Costs:</b> Reflects a decrease in workers' compensation and long-term disability costs, partially offset by an increase in unemployment insurance costs based on historical experience.	(51,000)	(36,000)	(15,000)	--	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement, training, and IT refresh.	(242,000)	--	--	(242,000)	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	28,000	19,000	--	9,000	--
<b>7. Ministerial Adjustments:</b> Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	(14,000)	(286,000)	272,000	--	--
<b>8. HIPAA:</b> Reflects the deletion of 3.0 positions due to the transfer of the HIPAA function to the CEO.	(559,000)	(559,000)	--	--	(3.0)
<b>Total Changes</b>	<b>3,017,000</b>	<b>1,064,000</b>	<b>1,082,000</b>	<b>871,000</b>	<b>(3.0)</b>
<b>2017-18 Recommended Budget</b>	<b>98,747,000</b>	<b>51,591,000</b>	<b>22,047,000</b>	<b>25,109,000</b>	<b>621.0</b>

**AUDITOR-CONTROLLER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 8,476,884.68	\$ 8,564,000	\$ 8,180,000	\$ 8,564,000	\$ 8,564,000	\$ 384,000
AUDITING AND ACCOUNTING FEES	6,707,533.22	7,167,000	9,075,000	9,927,000	9,927,000	852,000
CHARGES FOR SERVICES - OTHER	2,452,157.25	2,490,000	2,473,000	2,548,000	2,548,000	75,000
CIVIL PROCESS SERVICES	122,229.50	100,000	128,000	124,000	124,000	(4,000)
FEDERAL AID - MENTAL HEALTH	98,253.17	320,000	461,000	466,000	466,000	5,000
MISCELLANEOUS	229,321.84	172,000	402,000	172,000	172,000	(230,000)
STATE - 2011 REALIGNMENT REVENUE	158,146.82	104,000	246,000	246,000	246,000	0
<b>TOTAL REVENUE</b>	<b>\$ 18,244,526.48</b>	<b>\$ 18,917,000</b>	<b>\$ 20,965,000</b>	<b>\$ 22,047,000</b>	<b>\$ 22,047,000</b>	<b>\$ 1,082,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 44,825,103.18	\$ 47,322,000	\$ 53,134,000	\$ 54,150,000	\$ 54,150,000	\$ 1,016,000
CAFETERIA BENEFIT PLANS	8,502,329.81	9,256,000	9,210,000	9,694,000	9,694,000	484,000
COUNTY EMPLOYEE RETIREMENT	8,320,426.15	8,065,000	7,936,000	8,709,000	8,709,000	773,000
DENTAL INSURANCE	198,276.73	205,000	211,000	211,000	211,000	0
DEPENDENT CARE SPENDING ACCOUNTS	56,225.00	58,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	598,651.28	233,000	247,000	224,000	224,000	(23,000)
FICA (OASDI)	641,518.23	681,000	682,000	706,000	706,000	24,000
HEALTH INSURANCE	2,395,554.88	2,640,000	2,511,000	2,814,000	2,814,000	303,000
LIFE INSURANCE	155,575.23	47,000	39,000	50,000	50,000	11,000
OTHER EMPLOYEE BENEFITS	7,300.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	3,235,264.00	3,559,000	3,601,000	4,217,000	4,217,000	616,000
SAVINGS PLAN	1,352,264.82	1,542,000	1,643,000	1,627,000	1,627,000	(16,000)
THRIFT PLAN (HORIZONS)	1,407,934.40	1,530,000	1,488,000	1,573,000	1,573,000	85,000
UNEMPLOYMENT INSURANCE	2,568.00	8,000	8,000	12,000	12,000	4,000
WORKERS' COMPENSATION	400,101.44	499,000	507,000	475,000	475,000	(32,000)
<b>TOTAL S &amp; E B</b>	<b>72,099,093.15</b>	<b>75,652,000</b>	<b>81,312,000</b>	<b>84,557,000</b>	<b>84,557,000</b>	<b>3,245,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	631,371.99	688,000	802,000	764,000	764,000	(38,000)
CLOTHING & PERSONAL SUPPLIES	1,413.02	1,000	0	0	0	0
COMMUNICATIONS	30,789.86	31,000	31,000	32,000	32,000	1,000
COMPUTING-MAINFRAME	1,043,541.78	1,051,000	1,145,000	1,317,000	1,317,000	172,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	401,069.44	532,000	548,000	478,000	478,000	(70,000)
COMPUTING-PERSONAL	61,502.22	237,000	243,000	230,000	230,000	(13,000)
INFORMATION TECHNOLOGY SERVICES	1,771,585.56	2,436,000	2,579,000	2,472,000	2,472,000	(107,000)
INSURANCE	48,106.44	55,000	89,000	75,000	75,000	(14,000)
MAINTENANCE - BUILDINGS & IMPRV	1,394,814.70	1,446,000	1,440,000	1,529,000	1,529,000	89,000
MAINTENANCE - EQUIPMENT	67,480.51	62,000	59,000	70,000	70,000	11,000
MEDICAL DENTAL & LAB SUPPLIES	38.16	0	0	0	0	0
MEMBERSHIPS	5,958.00	9,000	10,000	10,000	10,000	0
MISCELLANEOUS EXPENSE	16,094.64	3,000	48,000	48,000	48,000	0
OFFICE EXPENSE	844,242.02	924,000	933,000	884,000	884,000	(49,000)
PROFESSIONAL SERVICES	525,194.45	695,000	2,218,000	2,450,000	2,450,000	232,000
RENTS & LEASES - BLDG & IMPRV	1,423,558.65	1,422,000	1,476,000	1,464,000	1,464,000	(12,000)
RENTS & LEASES - EQUIPMENT	93,233.80	96,000	127,000	114,000	114,000	(13,000)



**AUDITOR-CONTROLLER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	53.49	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	5,484.84	5,000	6,000	2,000	2,000	(4,000)
TECHNICAL SERVICES	104,513.02	102,000	114,000	106,000	106,000	(8,000)
TELECOMMUNICATIONS	646,341.55	666,000	638,000	702,000	702,000	64,000
TRAINING	173,916.99	153,000	158,000	167,000	167,000	9,000
TRANSPORTATION AND TRAVEL	84,377.53	77,000	99,000	96,000	96,000	(3,000)
UTILITIES	920,925.50	925,000	1,378,000	950,000	950,000	(428,000)
<b>TOTAL S &amp; S</b>	<b>10,295,608.16</b>	<b>11,616,000</b>	<b>14,141,000</b>	<b>13,960,000</b>	<b>13,960,000</b>	<b>(181,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	18,689.80	5,000	65,000	65,000	65,000	0
RET-OTHER LONG TERM DEBT	158,247.92	147,000	165,000	165,000	165,000	0
TAXES & ASSESSMENTS	706.22	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>177,643.94</b>	<b>152,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	7,108.98	12,000	14,000	0	0	(14,000)
VEHICLES & TRANSPORTATION EQUIPMENT	33,804.27	31,000	33,000	0	0	(33,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>40,913.25</b>	<b>43,000</b>	<b>47,000</b>	<b>0</b>	<b>0</b>	<b>(47,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>40,913.25</b>	<b>43,000</b>	<b>47,000</b>	<b>0</b>	<b>0</b>	<b>(47,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 82,613,258.50</b>	<b>\$ 87,463,000</b>	<b>\$ 95,730,000</b>	<b>\$ 98,747,000</b>	<b>\$ 98,747,000</b>	<b>\$ 3,017,000</b>
INTRAFUND TRANSFERS	(40,902,023.14)	(44,808,000)	(50,527,000)	(51,591,000)	(51,591,000)	(1,064,000)
<b>NET TOTAL</b>	<b>\$ 41,711,235.36</b>	<b>\$ 42,655,000</b>	<b>\$ 45,203,000</b>	<b>\$ 47,156,000</b>	<b>\$ 47,156,000</b>	<b>\$ 1,953,000</b>
<b>NET COUNTY COST</b>	<b>\$ 23,466,708.88</b>	<b>\$ 23,738,000</b>	<b>\$ 24,238,000</b>	<b>\$ 25,109,000</b>	<b>\$ 25,109,000</b>	<b>\$ 871,000</b>
BUDGETED POSITIONS	619.0	624.0	624.0	621.0	621.0	(3.0)

## Departmental Program Summary

### 1. Accounting and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,674,000	2,899,000	2,009,000	5,766,000	74.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,674,000	2,899,000	2,009,000	5,766,000	74.0

**Authority:** Mandated program - United States Government Code Title 26; Federal Uniform Guidance 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code various titles; California Education Codes 41760.2, and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and per legal agreement serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates and compliance with Generally Accepted Accounting Principles.

### 2. Auditing and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,353,000	7,456,000	1,272,000	1,625,000	60.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,353,000	7,456,000	1,272,000	1,625,000	60.0

**Authority:** Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

### 3. Countywide Contract Monitoring

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,138,000	9,140,000	--	(2,000)	56.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,138,000	9,140,000	--	(2,000)	56.0

**Authority:** Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

#### 4. Countywide Disbursements Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,462,000	4,820,000	269,000	2,373,000	55.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,462,000	4,820,000	269,000	2,373,000	55.0

**Authority:** Mandated program - California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

#### 5. Countywide Payroll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,115,000	4,935,000	1,056,000	(876,000)	36.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,115,000	4,935,000	1,056,000	(876,000)	36.0

**Authority:** Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

#### 6. Office of County Investigations (OCI) and Children's Group Home Ombudsman

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,416,000	4,385,000	854,000	177,000	29.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,416,000	4,385,000	854,000	177,000	29.0

#### OCI

**Authority:** Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

### Children’s Group Home Ombudsman

**Authority:** Non-mandated, discretionary program.

The Children’s Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, via the hotline, e-mail, or in person during outreach visits, to look into the issues that are raised and provide assistance in resolving problems.

### 7. Shared Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,477,000	3,312,000	--	6,165,000	92.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,477,000	3,312,000	--	6,165,000	92.0

**Authority:** Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions. It delivers optimum service in a cost-effective, high-quality manner to enhance overall organizational effectiveness. These services are currently provided to 18 County departments.

### 8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	18,776,000	13,507,000	3,305,000	1,964,000	102.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	18,776,000	13,507,000	3,305,000	1,964,000	102.0

#### Countywide IT Development and Maintenance

**Authority:** Non-mandated, discretionary program.

While the program is not specifically mandated, it provides support for separately reported, mandated programs (i.e. accounting and reporting, property tax, countywide payroll and disbursements programs). The program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; eHR; Secured Tax Roll System and property tax systems.

#### IT Network and PC Support Services (ITS)

**Authority:** Non-mandated, discretionary program.

While ITS is not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

## 9. Property Tax

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,470,000	239,000	12,947,000	1,284,000	86.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,470,000	239,000	12,947,000	1,284,000	86.0

**Authority:** Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

## 10. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,866,000	898,000	335,000	6,633,000	31.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,866,000	898,000	335,000	6,633,000	31.0

**Authority:** Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management and special projects.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	98,747,000	51,591,000	22,047,000	25,109,000	621.0

## Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 5,983,000.00	\$ 6,307,000	\$ 6,307,000	\$ 6,307,000	\$ 6,307,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 59,819,402.30	\$ 63,086,000	\$ 63,086,000	\$ 53,876,000	\$ 53,876,000	\$ (9,210,000)
<b>GROSS TOTAL</b>	<b>\$ 59,819,402.30</b>	<b>\$ 63,086,000</b>	<b>\$ 63,086,000</b>	<b>\$ 53,876,000</b>	<b>\$ 53,876,000</b>	<b>\$ (9,210,000)</b>
INTRAFUND TRANSFERS	(28,010,000.00)	(29,692,000)	(29,692,000)	(29,692,000)	(29,692,000)	0
<b>NET TOTAL</b>	<b>\$ 31,809,402.30</b>	<b>\$ 33,394,000</b>	<b>\$ 33,394,000</b>	<b>\$ 24,184,000</b>	<b>\$ 24,184,000</b>	<b>\$ (9,210,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 25,826,402.30</b>	<b>\$ 27,087,000</b>	<b>\$ 27,087,000</b>	<b>\$ 17,877,000</b>	<b>\$ 17,877,000</b>	<b>\$ (9,210,000)</b>

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

### Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller and other County departments. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County’s integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control,

recruitment, mileage reimbursement, manager self-service, talent management, and other functions. In the future, other Auditor-Controller managed or major County enterprise applications will be included in this budget.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a decrease in NCC of \$9.2 million primarily due to the removal of prior-year funding provided on a one-time basis for contract, development, and maintenance costs associated with the enterprise system. The Recommended Budget also includes one-time funding for the continuation of eCAPS Phase V project deliverables.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>63,086,000</b>	<b>29,692,000</b>	<b>6,307,000</b>	<b>27,087,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for eCAPS deliverables.	(11,035,000)	--	--	(11,035,000)	--
<b>2. Enterprise Systems Project:</b> Reflects one-time funding for the continuation of Phase V of the Project.	1,825,000	--	--	1,825,000	--
<b>Total Changes</b>	<b>(9,210,000)</b>	<b>0</b>	<b>0</b>	<b>(9,210,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>53,876,000</b>	<b>29,692,000</b>	<b>6,307,000</b>	<b>17,877,000</b>	<b>0.0</b>

## Auditor-Controller - Transportation Clearing Account Budget Summary

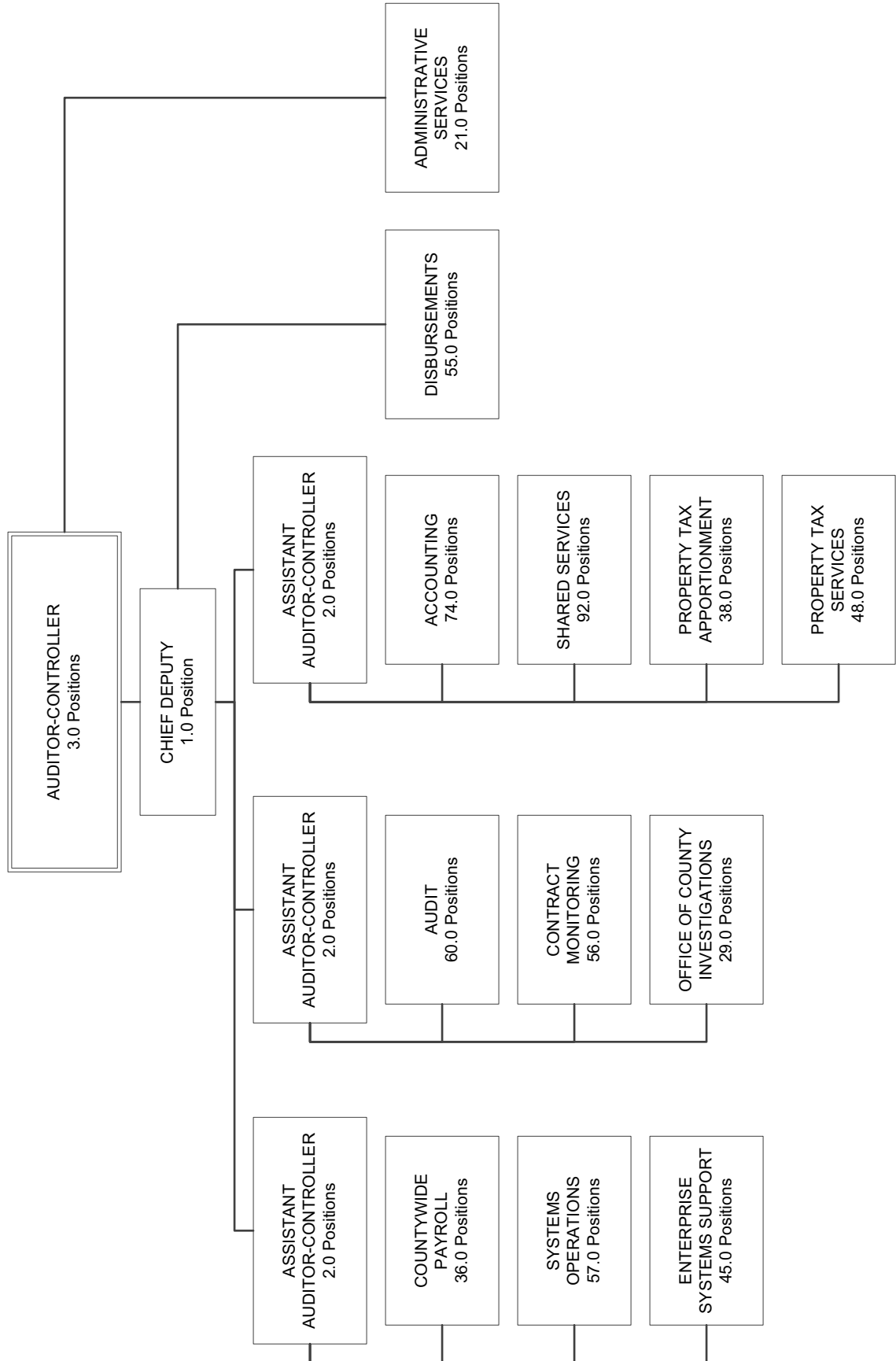
CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 18,995,158.95	\$ 22,000,000	\$ 25,000,000	\$ 22,000,000	\$ 22,000,000	\$ (3,000,000)
S & S EXPENDITURE DISTRIBUTION	(18,994,899.24)	(22,000,000)	(25,000,000)	(22,000,000)	(22,000,000)	3,000,000
TOTAL S & S	259.71	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 259.71</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 259.71</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 259.71</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	FINANCE

### 2017-18 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2017-18 Recommended Budget reflects the continuation of the countywide transportation program.

**DEPARTMENT OF AUDITOR-CONTROLLER**  
**JOHN NAIMO, AUDITOR-CONTROLLER**  
 FY 2017-18 Recommended Budget Positions = 621.0





## Beaches and Harbors

Gary Jones, Director

### Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 76,706,046.91	\$ 72,534,000	\$ 67,534,000	\$ 68,494,000	\$ 68,494,000	\$ 960,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 25,684,793.23	\$ 26,796,000	\$ 27,644,000	\$ 29,415,000	\$ 29,415,000	\$ 1,771,000
SERVICES & SUPPLIES	18,285,546.58	22,893,000	24,493,000	21,528,000	21,528,000	(2,965,000)
OTHER CHARGES	3,147,348.50	6,450,000	5,774,000	4,802,000	4,802,000	(972,000)
CAPITAL ASSETS - EQUIPMENT	840,648.82	589,000	589,000	113,000	113,000	(476,000)
OTHER FINANCING USES	4,109,742.00	4,084,000	4,084,000	4,084,000	4,084,000	0
<b>GROSS TOTAL</b>	\$ 52,068,079.13	\$ 60,812,000	\$ 62,584,000	\$ 59,942,000	\$ 59,942,000	\$ (2,642,000)
INTRAFUND TRANSFERS	(116,970.95)	(161,000)	(161,000)	(5,000)	(5,000)	156,000
<b>NET TOTAL</b>	\$ 51,951,108.18	\$ 60,651,000	\$ 62,423,000	\$ 59,937,000	\$ 59,937,000	\$ (2,486,000)
<b>NET COUNTY COST</b>	\$ (24,754,938.73)	\$ (11,883,000)	\$ (5,111,000)	\$ (8,557,000)	\$ (8,557,000)	\$ (3,446,000)
BUDGETED POSITIONS	294.0	296.0	296.0	303.0	303.0	7.0

FUND  
GENERAL FUND

FUNCTION  
RECREATION & CULTURAL  
SERVICES

ACTIVITY  
RECREATION FACILITIES

### Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a \$3.4 million net NCC decrease primarily attributable to the removal of funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies and a countywide cost allocation adjustment. The Recommended Budget includes the addition of 7.0 positions for the Recreation Services and Boating and Marina Management sections as well as increased appropriation for Board-approved contracts, risk management insurance costs, and lease costs for administrative staff space. Also reflected are budgetary realignments based on historical experience and anticipated requirements.

### Critical/Strategic Planning Initiatives

Implementation of the County's and the Department's Strategic Plans will accomplish the following outcomes: 1) visitors to County beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well maintained public amenities.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>62,584,000</b>	<b>161,000</b>	<b>67,534,000</b>	<b>(5,111,000)</b>	<b>296.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	725,000	--	--	725,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	384,000	--	--	384,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	166,000	--	--	166,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability and unemployment insurance costs based on historical experience, fully offset by increases in Beach and Marina revenues.	95,000	--	95,000	--	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,028,000	--	--	1,028,000	--
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for judgments and damages (\$2.1 million), Total Maximum Daily Load program study of sediment deposits in the Marina del Rey harbor (\$3.2 million), Vehicle Replacement Program (\$0.1 million), Water Awareness, Training, Education, and Recreation (W.A.T.E.R) Program Floating Dock System (\$0.3 million), and Zuma Beach Facilities Refurbishment and Replacement project (\$0.2 million). Also reflects a decrease in Maintenance and Services Proposition A revenue.	(5,989,000)	--	(240,000)	(5,749,000)	--
<b>7. Services and Supplies:</b> Reflects an increase in services and supplies for Board-approved contracts and risk management insurance costs, offset by increases in Marina and Beach revenues.	296,000	--	296,000	--	--
<b>8. Administrative Staff Space:</b> Reflects an increase in appropriation to fund the lease costs of the Marina Towers building for the relocation of administrative staff, offset by a projected increase in Marina revenue. This adjustment reflects six months of funding since the anticipated move in date is January 2018.	393,000	--	393,000	--	--
<b>9. Position Changes:</b> Reflects the addition of 2.0 Recurrent Recreation Service Leader positions for the Dockweiler Beach Youth Center and RV Park, offset by the deletion of 2.0 Student Worker positions and an increase in Beach revenue.	20,000	--	20,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>10. Transient Occupancy Tax (TOT) Funded Positions:</b> Reflects the addition of 4.0 Recurrent Recreation Service Leader positions for the Recreation Services section, offset by a decrease in services and supplies appropriation.	--	--	--	--	4.0
<b>11. Anchorage 47 Positions:</b> Reflects the addition of 2.0 Code Enforcement Officers and 1.0 Supervising Typist-Clerk for the Boating and Marina Management section, offset by a projected increase of Anchorage 47 revenue.	229,000	--	229,000	--	3.0
<b>12. Miscellaneous Adjustments:</b> Reflects Board-approved reclassifications and budgetary realignments to meet the operational needs of the Department.	11,000	(156,000)	167,000	--	--
<b>Total Changes</b>	<b>(2,642,000)</b>	<b>(156,000)</b>	<b>960,000</b>	<b>(3,446,000)</b>	<b>7.0</b>
<b>2017-18 Recommended Budget</b>	<b>59,942,000</b>	<b>5,000</b>	<b>68,494,000</b>	<b>(8,557,000)</b>	<b>303.0</b>

**BEACHES AND HARBORS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 281,900.00	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
CHARGES FOR SERVICES - OTHER	17,593,776.21	16,960,000	15,970,000	16,564,000	16,564,000	594,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	75.00	0	0	0	0	0
FRANCHISES	135.00	0	0	0	0	0
INTEREST	5,805.30	9,000	9,000	9,000	9,000	0
MISCELLANEOUS	367,868.27	166,000	220,000	120,000	120,000	(100,000)
OTHER LICENSES & PERMITS	316,666.16	184,000	171,000	171,000	171,000	0
OTHER SALES	704.01	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	4,388.71	0	0	0	0	0
RENTS & CONCESSIONS	57,172,336.97	54,125,000	50,074,000	50,780,000	50,780,000	706,000
SALE OF CAPITAL ASSETS	99,604.72	0	0	0	0	0
STATE - OTHER	69,116.00	240,000	240,000	0	0	(240,000)
TRANSFERS IN	145,818.07	0	0	0	0	0
VEHICLE CODE FINES	647,852.49	650,000	650,000	650,000	650,000	0
<b>TOTAL REVENUE</b>	<b>\$ 76,706,046.91</b>	<b>\$ 72,534,000</b>	<b>\$ 67,534,000</b>	<b>\$ 68,494,000</b>	<b>\$ 68,494,000</b>	<b>\$ 960,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 15,417,341.64	\$ 16,343,000	\$ 17,093,000	\$ 17,868,000	\$ 17,868,000	\$ 775,000
CAFETERIA BENEFIT PLANS	3,956,860.32	4,185,000	4,318,000	4,503,000	4,503,000	185,000
COUNTY EMPLOYEE RETIREMENT	2,667,072.47	2,559,000	2,513,000	2,926,000	2,926,000	413,000
DENTAL INSURANCE	80,999.66	86,000	83,000	83,000	83,000	0
DEPENDENT CARE SPENDING ACCOUNTS	34,114.67	28,000	27,000	27,000	27,000	0
DISABILITY BENEFITS	222,135.86	195,000	214,000	207,000	207,000	(7,000)
FICA (OASDI)	217,672.39	232,000	199,000	206,000	206,000	7,000
HEALTH INSURANCE	473,814.70	533,000	462,000	523,000	523,000	61,000
LIFE INSURANCE	38,036.48	39,000	43,000	43,000	43,000	0
OTHER EMPLOYEE BENEFITS	32,558.50	29,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	1,390,431.00	1,421,000	1,560,000	1,880,000	1,880,000	320,000
SAVINGS PLAN	189,721.13	198,000	170,000	198,000	198,000	28,000
THRIFT PLAN (HORIZONS)	378,666.39	412,000	373,000	414,000	414,000	41,000
UNEMPLOYMENT INSURANCE	11,558.00	18,000	33,000	30,000	30,000	(3,000)
WORKERS' COMPENSATION	573,810.02	518,000	546,000	497,000	497,000	(49,000)
<b>TOTAL S &amp; E B</b>	<b>25,684,793.23</b>	<b>26,796,000</b>	<b>27,644,000</b>	<b>29,415,000</b>	<b>29,415,000</b>	<b>1,771,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	612,634.46	517,000	682,000	682,000	682,000	0
CLOTHING & PERSONAL SUPPLIES	117,315.69	104,000	227,000	227,000	227,000	0
COMMUNICATIONS	141,487.08	156,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	4,965.79	1,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	77,578.16	166,000	0	0	0	0
COMPUTING-PERSONAL	50,109.54	37,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	8,212.64	12,000	0	0	0	0
HOUSEHOLD EXPENSE	576,161.28	527,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	23,585.80	86,000	129,000	129,000	129,000	0

**BEACHES AND HARBORS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	10,394.79	10,000	12,000	12,000	12,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,869,243.88	4,485,000	4,590,000	4,350,000	4,350,000	(240,000)
MAINTENANCE - EQUIPMENT	693,907.87	432,000	407,000	407,000	407,000	0
MEDICAL DENTAL & LAB SUPPLIES	19,485.58	2,000	3,000	3,000	3,000	0
MEMBERSHIPS	3,018.70	4,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	23,866.77	46,000	12,000	12,000	12,000	0
OFFICE EXPENSE	230,240.95	140,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,673,808.20	2,386,000	2,372,000	2,433,000	2,433,000	61,000
RENTS & LEASES - BLDG & IMPRV	124,571.63	131,000	136,000	529,000	529,000	393,000
RENTS & LEASES - EQUIPMENT	229,548.00	161,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	272,764.73	111,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,463,198.78	5,353,000	5,544,000	5,538,000	5,538,000	(6,000)
TECHNICAL SERVICES	3,836,446.74	5,147,000	6,680,000	3,507,000	3,507,000	(3,173,000)
TELECOMMUNICATIONS	540,292.31	317,000	315,000	315,000	315,000	0
TRAINING	52,153.54	65,000	126,000	126,000	126,000	0
TRANSPORTATION AND TRAVEL	1,683,362.04	1,471,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	947,191.63	1,026,000	955,000	955,000	955,000	0
<b>TOTAL S &amp; S</b>	<b>18,285,546.58</b>	<b>22,893,000</b>	<b>24,493,000</b>	<b>21,528,000</b>	<b>21,528,000</b>	<b>(2,965,000)</b>
<b>OTHER CHARGES</b>						
INTEREST ON NOTES & WARRANTS	710,565.48	673,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	70,000.00	3,125,000	2,130,000	130,000	130,000	(2,000,000)
RET-OTHER LONG TERM DEBT	2,336,952.44	2,622,000	2,761,000	3,789,000	3,789,000	1,028,000
TAXES & ASSESSMENTS	29,830.58	30,000	39,000	39,000	39,000	0
<b>TOTAL OTH CHARGES</b>	<b>3,147,348.50</b>	<b>6,450,000</b>	<b>5,774,000</b>	<b>4,802,000</b>	<b>4,802,000</b>	<b>(972,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	55,000	55,000	55,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	69,559.33	0	0	0	0	0
ELECTRONIC EQUIPMENT	2,257.92	0	40,000	40,000	40,000	0
MACHINERY EQUIPMENT	15,791.92	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	83,499.99	0	18,000	18,000	18,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	669,539.66	589,000	130,000	0	0	(130,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	0	346,000	0	0	(346,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>840,648.82</b>	<b>589,000</b>	<b>589,000</b>	<b>113,000</b>	<b>113,000</b>	<b>(476,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>840,648.82</b>	<b>589,000</b>	<b>589,000</b>	<b>113,000</b>	<b>113,000</b>	<b>(476,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	4,109,742.00	4,084,000	4,084,000	4,084,000	4,084,000	0
<b>TOTAL OTH FIN USES</b>	<b>4,109,742.00</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 52,068,079.13</b>	<b>\$ 60,812,000</b>	<b>\$ 62,584,000</b>	<b>\$ 59,942,000</b>	<b>\$ 59,942,000</b>	<b>\$ (2,642,000)</b>
INTRAFUND TRANSFERS	(116,970.95)	(161,000)	(161,000)	(5,000)	(5,000)	156,000
<b>NET TOTAL</b>	<b>\$ 51,951,108.18</b>	<b>\$ 60,651,000</b>	<b>\$ 62,423,000</b>	<b>\$ 59,937,000</b>	<b>\$ 59,937,000</b>	<b>\$ (2,486,000)</b>
<b>NET COUNTY COST</b>	<b>\$ (24,754,938.73)</b>	<b>\$ (11,883,000)</b>	<b>\$ (5,111,000)</b>	<b>\$ (8,557,000)</b>	<b>\$ (8,557,000)</b>	<b>\$ (3,446,000)</b>
BUDGETED POSITIONS	294.0	296.0	296.0	303.0	303.0	7.0

## Departmental Program Summary

### 1. Marina

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	25,902,000	--	50,538,000	(24,636,000)	70.0
<i>Less Administration</i>	1,524,000	--	--	1,524,000	13.0
<b>Net Program Costs</b>	24,378,000	--	50,538,000	(26,160,000)	57.0

**Authority:** Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

### 2. Beach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	33,421,000	5,000	17,881,000	15,535,000	233.0
<i>Less Administration</i>	3,661,000	--	--	3,661,000	33.0
<b>Net Program Costs</b>	29,760,000	5,000	17,881,000	11,874,000	200.0

**Authority:** Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned, controlled or managed beaches, including concession, parking and use permit administration, and beach maintenance (including refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

### 3. Water Awareness, Training, Education and Recreation Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	619,000	--	75,000	544,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	619,000	--	75,000	544,000	--

**Authority:** Non-mandated, discretionary program.

Educate the County's youth in organized activities that provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

**4. Administration**

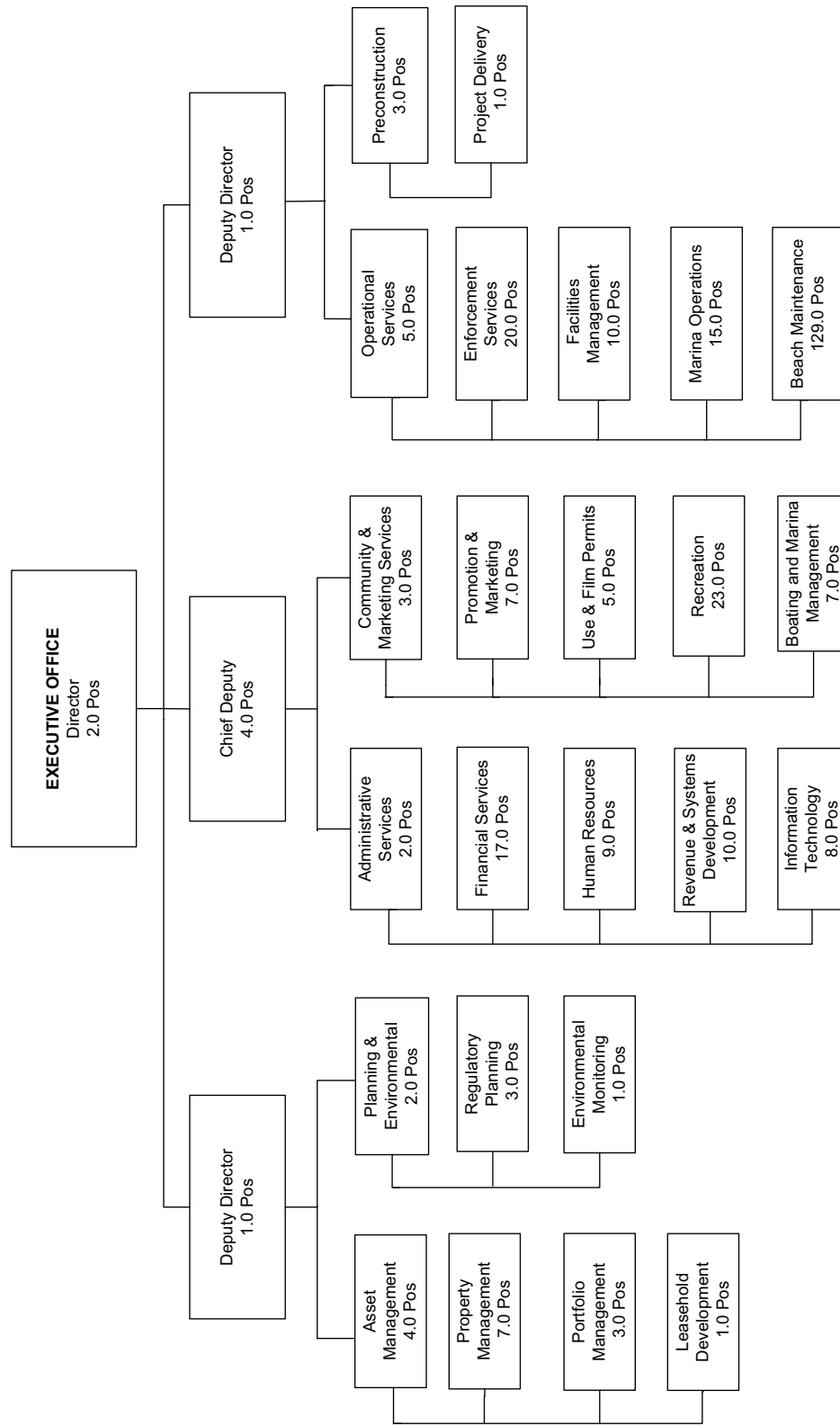
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	5,185,000	--	--	5,185,000	46.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,185,000	--	--	5,185,000	46.0

**Authority:** Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	59,942,000	5,000	68,494,000	(8,557,000)	303.0

DEPARTMENT OF BEACHES AND HARBORS  
Gary Jones, Director  
FY 2017-18 Recommended Budget Positions = 303.0





## Board of Supervisors

Lori Glasgow, Executive Officer

### Board of Supervisors Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 8,240,921.01	\$ 15,055,000	\$ 15,055,000	\$ 14,479,000	\$ 14,479,000	\$ (576,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 60,109,749.13	\$ 68,434,000	\$ 68,434,000	\$ 75,385,000	\$ 73,641,000	\$ 5,207,000
SERVICES & SUPPLIES	50,777,529.79	80,832,000	148,147,000	142,200,000	142,010,000	(6,137,000)
S & S EXPENDITURE DISTRIBUTION	(10,095,508.44)	(10,678,000)	(10,678,000)	(11,030,000)	(11,030,000)	(352,000)
TOTAL S & S	40,682,021.35	70,154,000	137,469,000	131,170,000	130,980,000	(6,489,000)
OTHER CHARGES	281,452.57	379,000	379,000	360,000	255,000	(124,000)
CAPITAL ASSETS - EQUIPMENT	1,333,030.17	716,000	466,000	235,000	235,000	(231,000)
OTHER FINANCING USES	225,000.00	125,000	125,000	125,000	125,000	0
<b>GROSS TOTAL</b>	\$ 102,631,253.22	\$ 139,808,000	\$ 206,873,000	\$ 207,275,000	\$ 205,236,000	\$ (1,637,000)
INTRAFUND TRANSFERS	(21,855,795.61)	(24,815,000)	(24,815,000)	(26,273,000)	(25,586,000)	(771,000)
<b>NET TOTAL</b>	\$ 80,775,457.61	\$ 114,993,000	\$ 182,058,000	\$ 181,002,000	\$ 179,650,000	\$ (2,408,000)
<b>NET COUNTY COST</b>	\$ 72,534,536.60	\$ 99,938,000	\$ 167,003,000	\$ 166,523,000	\$ 165,171,000	\$ (1,832,000)
BUDGETED POSITIONS	407.0	447.0	447.0	474.0	459.0	12.0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
LEGISLATIVE AND ADMINISTRATIVE

### Mission Statement

The Board of Supervisors (Board), as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) provides a full range of administrative support to the Board. The mission of the Executive Office is to provide excellent customer service and to support the Board in achieving its objectives.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects the funding level necessary to provide efficient and responsive delivery of services to the Board and the public. The overall NCC decrease of \$1.8 million is primarily attributed to the removal of prior-year funding that was provided on a one-time basis for various programs, partially offset by Board-approved increases in salaries and health insurance subsidies, and funding adjustments related to various community programs and implementation of the Civilian Oversight Commission.

### Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2017-18. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>206,873,000</b>	<b>24,815,000</b>	<b>15,055,000</b>	<b>167,003,000</b>	<b>447.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Civilian Oversight Commission:</b> Reflects funding to establish the commission.	1,527,000	--	--	1,527,000	10.0
<b>2. HIV Commission:</b> Reflects funding to provide additional staff support for the commission, offset by funding from the Department of Public Health.	168,000	168,000	--	--	2.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,438,000	118,000	--	2,320,000	--
<b>2. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	489,000	226,000	--	263,000	--
<b>3. Unavoidable Costs:</b> Reflects the projected changes in workers' compensation, long-term disability and unemployment insurance costs based on historical experience.	(56,000)	(49,000)	(7,000)	--	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement (\$0.2 million), carryover funding (\$2.1 million) and the Office of Child Protection (\$0.4 million).	(2,742,000)	--	(165,000)	(2,577,000)	--
<b>5. Community Programs:</b> Reflects additional funding for various community programs for each Supervisorial District (SD).	1,000,000	--	--	1,000,000	--
<b>6. Community Programs – SD1:</b> Reflects the return of prior-year funding provided on a one-time basis to the Homeless and Housing budget unit for the Community Development Commission.	55,000	--	--	55,000	--
<b>7. Community Programs – SD3:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Community Programs Fund, partially offset by the restoration of funding for the Signature Series at the Ford Theatre.	(6,688,000)	--	--	(6,688,000)	--
<b>8. Community Programs – SD4:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Community Programs Fund.	(272,000)	--	--	(272,000)	--
<b>9. Community Programs – SD5:</b> Reflects the return of prior-year funding provided on a one-time basis for the new Sheriff Station in Santa Clarita Valley, partially offset by the removal of prior-year funding that was provided on a one-time basis and transfer of funding to Provisional Financing Uses budget.	2,604,000	--	--	2,604,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200)	(66,000)	(2,000)	--	(64,000)	--
<b>11. Miscellaneous Adjustments:</b> Reflects adjustments to realign various program and departmental operating costs.	(94,000)	310,000	(404,000)	--	--
<b>12. Proprietorship Program:</b> Reflects an increase in building proprietorship costs (\$0.4 million), offset by expenditure distribution to tenant departments.	--	--	--	--	--
<b>Total Changes</b>	<b>(1,637,000)</b>	<b>771,000</b>	<b>(576,000)</b>	<b>(1,832,000)</b>	<b>12.0</b>
<b>2017-18 Recommended Budget</b>	<b>205,236,000</b>	<b>25,586,000</b>	<b>14,479,000</b>	<b>165,171,000</b>	<b>459.0</b>

### Unmet Needs

The Department's unmet needs include additional funding to enhance operational efficiency and service delivery as well as funding to defray cost increases associated with services received from other County departments.

**BOARD OF SUPERVISORS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 1,521,347.75	\$ 1,433,000	\$ 1,433,000	\$ 1,433,000	\$ 1,433,000	\$ 0
BUSINESS LICENSES	2,400.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	748,157.92	954,000	954,000	854,000	854,000	(100,000)
CIVIL PROCESS SERVICES	35,665.00	100,000	100,000	55,000	55,000	(45,000)
ELECTION SERVICES	259,250.00	431,000	431,000	431,000	431,000	0
FEDERAL - OTHER	0.00	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	4,470,392.71	7,335,000	7,335,000	6,904,000	6,904,000	(431,000)
SALE OF CAPITAL ASSETS	7,827.63	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	1,195,880.00	4,666,000	4,666,000	4,666,000	4,666,000	0
STATE - OTHER	0.00	76,000	76,000	76,000	76,000	0
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
<b>TOTAL REVENUE</b>	<b>\$ 8,240,921.01</b>	<b>\$ 15,055,000</b>	<b>\$ 15,055,000</b>	<b>\$ 14,479,000</b>	<b>\$ 14,479,000</b>	<b>\$ (576,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 38,034,286.16	\$ 45,030,000	\$ 45,030,000	\$ 49,964,000	\$ 48,792,000	\$ 3,762,000
CAFETERIA BENEFIT PLANS	6,319,386.45	7,204,000	7,204,000	7,927,000	7,705,000	501,000
COUNTY EMPLOYEE RETIREMENT	6,730,822.74	6,912,000	6,912,000	7,304,000	7,073,000	161,000
DENTAL INSURANCE	145,433.40	100,000	100,000	100,000	100,000	0
DEPENDENT CARE SPENDING ACCOUNTS	35,037.15	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	466,748.13	51,000	51,000	30,000	30,000	(21,000)
FICA (OASDI)	562,441.65	509,000	509,000	558,000	539,000	30,000
HEALTH INSURANCE	2,788,468.55	2,936,000	2,936,000	3,093,000	3,094,000	158,000
LIFE INSURANCE	196,217.85	63,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	20,919.51	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,416,866.00	2,658,000	2,658,000	3,147,000	3,147,000	489,000
SAVINGS PLAN	1,052,404.34	1,498,000	1,498,000	1,626,000	1,577,000	79,000
THRIFT PLAN (HORIZONS)	959,591.03	1,195,000	1,195,000	1,330,000	1,278,000	83,000
UNEMPLOYMENT INSURANCE	23,628.00	45,000	45,000	27,000	27,000	(18,000)
WORKERS' COMPENSATION	357,498.17	195,000	195,000	178,000	178,000	(17,000)
<b>TOTAL S &amp; E B</b>	<b>60,109,749.13</b>	<b>68,434,000</b>	<b>68,434,000</b>	<b>75,385,000</b>	<b>73,641,000</b>	<b>5,207,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,700,500.72	3,439,000	3,439,000	3,698,000	3,706,000	267,000
CLOTHING & PERSONAL SUPPLIES	43,466.54	0	0	0	0	0
COMMUNICATIONS	1,107,146.41	870,000	870,000	748,000	870,000	0
COMPUTING-MAINFRAME	207,086.45	17,000	19,000	42,000	9,000	(10,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,431,061.57	1,352,000	1,402,000	1,338,000	1,402,000	0
COMPUTING-PERSONAL	5,930,906.00	5,341,000	5,397,000	5,389,000	5,389,000	(8,000)
CONTRACTED PROGRAM SERVICES	9,574,761.35	35,284,000	102,349,000	97,897,000	98,048,000	(4,301,000)
FOOD	26,439.23	0	0	0	0	0
HOUSEHOLD EXPENSE	56,195.54	43,000	43,000	43,000	43,000	0
INFORMATION TECHNOLOGY SERVICES	2,889,963.00	6,150,000	6,192,000	6,020,000	6,192,000	0
INSURANCE	190,447.19	50,000	50,000	128,000	162,000	112,000
MAINTENANCE - BUILDINGS & IMPRV	9,071,250.06	8,813,000	8,813,000	9,072,000	8,839,000	26,000
MAINTENANCE - EQUIPMENT	11,266.73	12,000	12,000	10,000	12,000	0

**BOARD OF SUPERVISORS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	8,082.67	0	0	0	0	0
MEMBERSHIPS	9,009.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	177,082.63	200,000	200,000	201,000	201,000	1,000
OFFICE EXPENSE	1,126,112.85	1,142,000	1,142,000	1,165,000	1,165,000	23,000
PROFESSIONAL SERVICES	3,530,066.02	8,529,000	8,529,000	6,097,000	6,097,000	(2,432,000)
PUBLICATIONS & LEGAL NOTICE	562,930.86	193,000	193,000	94,000	94,000	(99,000)
RENTS & LEASES - BLDG & IMPRV	1,635,865.47	1,778,000	1,778,000	1,913,000	1,902,000	124,000
RENTS & LEASES - EQUIPMENT	292,606.93	231,000	231,000	243,000	243,000	12,000
SMALL TOOLS & MINOR EQUIPMENT	55,692.97	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	400,503.20	401,000	401,000	401,000	401,000	0
TECHNICAL SERVICES	3,672,409.64	3,200,000	3,200,000	3,492,000	3,455,000	255,000
TELECOMMUNICATIONS	2,297,816.41	1,877,000	1,877,000	2,328,000	1,915,000	38,000
TRAINING	49,752.75	112,000	212,000	232,000	212,000	0
TRANSPORTATION AND TRAVEL	546,695.80	310,000	310,000	325,000	329,000	19,000
UTILITIES	1,172,411.80	1,486,000	1,486,000	1,322,000	1,322,000	(164,000)
S & S EXPENDITURE DISTRIBUTION	(10,095,508.44)	(10,678,000)	(10,678,000)	(11,030,000)	(11,030,000)	(352,000)
<b>TOTAL S &amp; S</b>	<b>40,682,021.35</b>	<b>70,154,000</b>	<b>137,469,000</b>	<b>131,170,000</b>	<b>130,980,000</b>	<b>(6,489,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	3,941.10	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	276,540.66	271,000	271,000	252,000	147,000	(124,000)
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	970.81	2,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>281,452.57</b>	<b>379,000</b>	<b>379,000</b>	<b>360,000</b>	<b>255,000</b>	<b>(124,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,156,399.82	455,000	205,000	205,000	205,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	176,630.35	231,000	231,000	0	0	(231,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,333,030.17</b>	<b>716,000</b>	<b>466,000</b>	<b>235,000</b>	<b>235,000</b>	<b>(231,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>1,333,030.17</b>	<b>716,000</b>	<b>466,000</b>	<b>235,000</b>	<b>235,000</b>	<b>(231,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	225,000.00	125,000	125,000	125,000	125,000	0
<b>TOTAL OTH FIN USES</b>	<b>225,000.00</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 102,631,253.22</b>	<b>\$ 139,808,000</b>	<b>\$ 206,873,000</b>	<b>\$ 207,275,000</b>	<b>\$ 205,236,000</b>	<b>\$ (1,637,000)</b>
INTRAFUND TRANSFERS	(21,855,795.61)	(24,815,000)	(24,815,000)	(26,273,000)	(25,586,000)	(771,000)
<b>NET TOTAL</b>	<b>\$ 80,775,457.61</b>	<b>\$ 114,993,000</b>	<b>\$ 182,058,000</b>	<b>\$ 181,002,000</b>	<b>\$ 179,650,000</b>	<b>\$ (2,408,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 72,534,536.60</b>	<b>\$ 99,938,000</b>	<b>\$ 167,003,000</b>	<b>\$ 166,523,000</b>	<b>\$ 165,171,000</b>	<b>\$ (1,832,000)</b>
BUDGETED POSITIONS	407.0	447.0	447.0	474.0	459.0	12.0

## Departmental Program Summary

### 1. County Government Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	134,552,000	6,961,000	4,754,000	122,837,000	224.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	134,552,000	6,961,000	4,754,000	122,837,000	224.0

**Authority:** Mandated program with discretionary service levels – California Constitution and California Government Code Section 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas and minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology (IT) support.

### 2. Assessment Appeals Board (AAB)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,458,000	--	1,864,000	2,594,000	23.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,458,000	--	1,864,000	2,594,000	23.0

**Authority:** Mandated program with discretionary service levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

### 3. Information Systems Advisory Body (ISAB)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,793,000	12,152,000	3,030,000	611,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,793,000	12,152,000	3,030,000	611,000	8.0

**Authority:** Non-mandated, discretionary program.

ISAB consists of two programs, the Integration Services program and the Video Conferencing program. The Integration Services program provides support to the criminal justice systems participating in ISAB. It coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Video Conferencing program provides for the maintenance, operations, and expansion of additional video conferencing and interviewer stations throughout the County.

#### 4. Office of Inspector General (OIG)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,389,000	--	--	5,389,000	28.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,389,000	--	--	5,389,000	28.0

**Authority:** Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff's Department (Sheriff) operations and conditions in jail facilities. The OIG consists of three functional units: Review and Analysis; Audit and Investigation; and Monitoring and Community Outreach. The Review and Analysis unit analyzes and reviews data to produce reports and identify trends; the Audits and Investigation unit audits the Sheriff's compliance with policies and procedures; and the Monitoring and Community Outreach unit monitors the conditions of jail facilities, complaint responses from inmates and the public, and receives input from the public.

#### 5. Administrative Services

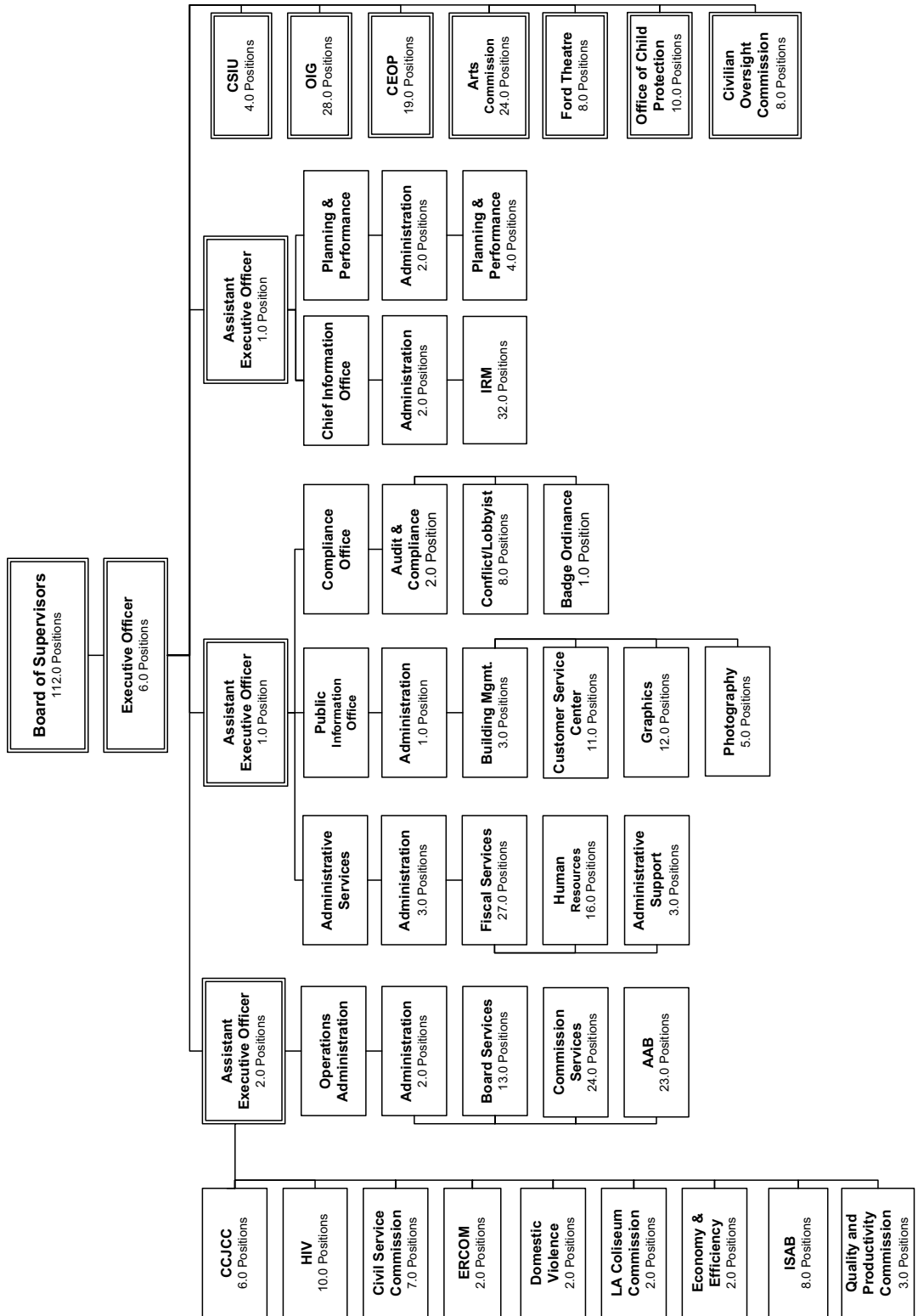
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	45,044,000	6,473,000	4,831,000	33,740,000	176.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	45,044,000	6,473,000	4,831,000	33,740,000	176.0

**Authority:** Non-mandated, discretionary program.

The program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, IT, personnel and payroll. It also provides services to client departments including office support and temporary clerical services; it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration, as well as legislative and various other operational support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	205,236,000	25,586,000	14,479,000	165,171,000	459.0

BOARD OF SUPERVISORS  
Lori Glasgow, Executive Officer  
FY 2017-18 Recommended Budget Positions = 459.0





## Capital Projects/Refurbishments

### Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 35,977,547.99	\$ 27,425,000	\$ 224,007,000	\$ 206,749,000	\$ 206,749,000	\$ (17,258,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
CAPITAL ASSETS - LAND	\$ 3,260,388.53	\$ 8,411,000	\$ 12,923,000	\$ 4,328,000	\$ 4,328,000	\$ (8,595,000)
CAPITAL ASSETS - B & I	81,866,539.82	110,423,000	738,846,000	754,403,000	754,403,000	15,557,000
TOTAL CAPITAL PROJECT	85,126,928.35	118,834,000	751,769,000	758,731,000	758,731,000	6,962,000
TOTAL CAPITAL ASSETS	85,126,928.35	118,834,000	751,769,000	758,731,000	758,731,000	6,962,000
<b>GROSS TOTAL</b>	\$ 85,126,928.35	\$ 118,834,000	\$ 751,769,000	\$ 758,731,000	\$ 758,731,000	\$ 6,962,000
<b>NET COUNTY COST</b>	\$ 49,149,380.36	\$ 91,409,000	\$ 527,762,000	\$ 551,982,000	\$ 551,982,000	\$ 24,220,000

### Mission Statement

The Capital Projects/Refurbishments Budget reflects the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates \$869.9 million, collectively in the General Fund and other Capital Project Special Funds, for 295 active projects that address high-priority health, public safety, recreation, and infrastructure needs.

Of the total 2017-18 Recommended Budget appropriation, \$758.7 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, public safety, health, and general government functions funded by \$206.7 million in one-time revenue from grants and other sources, and \$552.0 million in local discretionary monies. The General Fund appropriation represents the 2017-18 budgetary requirements of 215 projects that are in acquisition or under development, design, or construction. The total appropriation for the 2017-18 Recommended Budget represents an increase of \$7.0 million and the completion of 30 projects from the 2016-17 Final Adopted Budget.

**2017-18 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET**

<b>Department*</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>NCC</b>
Agricultural Commissioner/Weights and Measures	3,071,000	--	3,071,000
Animal Care and Control	981,000	--	981,000
Assessor	16,000	--	16,000
Auditor-Controller	964,000	--	964,000
Beaches and Harbors	8,395,000	3,447,000	4,948,000
Board of Supervisors	137,000	--	137,000
Child Care Facilities	550,000	--	550,000
Consumer and Business Affairs	2,927,000	500,000	2,427,000
Federal and State Disaster Aid	3,175,000	1,022,000	2,153,000
Fire Department-Lifeguard	8,500,000	3,120,000	5,380,000
Health Services	10,928,000	--	10,928,000
Medical Examiner-Coroner	852,000	--	852,000
Mental Health	28,230,000	26,588,000	1,642,000
Parks and Recreation	30,932,000	12,018,000	18,914,000
Probation	53,377,000	28,407,000	24,970,000
Public Health	6,888,000	--	6,888,000
Public Library	11,812,000	--	11,812,000
Public Works - Public Ways/Facilities	2,900,000	--	2,900,000
Registrar-Recorder/County Clerk	957,000	220,000	737,000
Sheriff	271,619,000	103,843,000	167,776,000
Stormwater Projects	29,016,000	2,050,000	26,966,000
Trial Courts	10,159,000	4,746,000	5,413,000
Various Capital Projects	271,943,000	20,788,000	251,155,000
Workforce Development, Aging, and Community Services	402,000	--	402,000
<b>Total - General Fund</b>	<b>758,731,000</b>	<b>206,749,000</b>	<b>551,982,000</b>

\*Departments not listed have no budgeted capital projects in FY 2017-18

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects funded under the Department of Health Services (DHS) or are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds summarized in Volume Two. These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are

not limited to the DHS' Local Area Network Upgrade Project, Chace Park General Improvements Project, Marina Beach Recreational Boating Improvements Project, the Martin Luther King Jr. New Parking Structure Project, and various Fire District projects. There are 80 projects in acquisition, development, design, or construction with a total 2017-18 Recommended Budget of \$111.2 million.

**Changes From 2016-17 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>751,769,000</b>	<b>0</b>	<b>224,007,000</b>	<b>527,762,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Agricultural Commissioner/Weights and Measures:</b> Agricultural Commissioner/Weights and Measures' capital program is valued at \$5.9 million and encompasses four refurbishment projects: two in design, one in construction, and one in project budget closeout. The decrease in appropriation and NCC reflects expenditures for the Metrology Laboratory Project or refurbishment projects at field offices in Monrovia and South Gate.	(2,598,000)	--	--	(2,598,000)	--
<b>2. Animal Care and Control:</b> Animal Care and Control's capital program is valued at \$8.0 million and includes eight projects: one in design, one in construction, and six in completion. The decrease in appropriation and NCC reflects expenditures for the Carson Animal Care Center (ACC) Asphalt and Americans with Disabilities Act (ADA) Improvements Project, Baldwin Park ACC Drainage Refurbishment Project, and the completion of the Carson-Gardena Land Acquisition, Lancaster Call Center Project, Agoura ACC Horse Facility Project, Castaic Spay/Neuter Clinic Project, Lancaster ACC Pens Replacement Project, and the Carson Medical Room Refurbishment Project.	(1,633,000)	--	--	(1,633,000)	--
<b>3. Assessor:</b> Assessor's capital program is valued at \$1.7 million for the Assessor Hall of Administration General Improvements Project, which is in project budget closeout. The decrease in appropriation and NCC reflects expenditures.	(599,000)	--	--	(599,000)	--
<b>4. Auditor-Controller:</b> Auditor-Controller's capital program is valued at \$1.4 million and is comprised of two projects: one in construction and one in project budget closeout. The decrease in appropriation and NCC reflects expenditures for the Kenneth Hahn Hall of Administration Auditor Office Ceiling Replacement Projects.	(99,000)	--	--	(99,000)	--
<b>5. Beaches and Harbors:</b> Beaches and Harbors' capital program is valued at \$31.0 million and includes ten projects: four in development, one in construction, and five in project budget closeout. The net decrease in appropriation and NCC primarily reflects the transfer of funds to the Extraordinary Maintenance budget unit for waterline repairs at Zuma Beach and the closeout of the Dan Blocker Beach Access Improvements Project. The net increase in revenue is due to funding from the Coastal Commission Trust Fund.	(1,380,000)	--	358,000	(1,738,000)	--
<b>6. Board of Supervisors:</b> Board of Supervisors' capital program is valued at \$1.0 million for one project in design. The decrease in appropriation and NCC is due to expenditures for the First District San Gabriel Field Office Refurbishment Project.	(911,000)	--	--	(911,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>7. Consumer and Business Affairs:</b> Consumer and Business Affairs' capital program is valued at \$3.4 million for one project in design. The decrease in appropriation and revenue is due to expenditures for the Consumer and Business Affairs Office Renovations Project.	(500,000)	--	(500,000)	--	--
<b>8. Medical Examiner-Coroner:</b> The Medical Examiner-Coroner's capital program is valued at \$1.0 million and consists of one project in budget closeout. The increase in appropriation and NCC reflects the deposit of funds from a legal settlement. The decrease in revenue reflects the correction of revenue previously transferred to the Civic Art Special Revenue Fund.	529,000	--	(71,000)	600,000	--
<b>9. Federal and State Disaster Aid:</b> Federal and State Disaster Aid's capital program is valued at \$5.0 million and provides economic recovery assistance following major emergencies. The decrease in appropriation, revenue, and NCC reflect expenditures and ongoing activities for two capital projects to replace various structures destroyed during the 2008 Sayre and 2009 Station Fires. The Mt. Mc Dill Communications Center Replacement Project is in construction and the Veteran's Memorial Park Administration Building is in project budget closeout. In addition, the changes reflect the transfer of project funding to DHS.	(1,640,000)	--	(1,226,000)	(414,000)	--
<b>10. Fire Department - Lifeguard:</b> Fire Department - Lifeguard's capital program is valued at \$9.2 million with one project in design. The decrease in appropriation and revenue reflects expenditures for the Marina del Rey Public Safety Dock Replacement Project.	(650,000)	--	(650,000)	--	--
<b>11. Health Services:</b> Health Services' capital program is valued at \$24.1 million and includes seven projects: four in development, two in construction, and one in project budget closeout. The decrease in appropriation and NCC reflects expenditures and ongoing activities for the Hawkins Phase 1 Air Handler Replacement and Roof Repairs Project, Mid Valley Comprehensive Center Exam Rooms Refurbishment Project, and budget closeout activities for the MLK Recuperative Care Project. In addition, the changes reflect the transfer of project funding to DHS.	(21,406,000)	--	(1,466,000)	(19,940,000)	--
<b>12. Internal Services Department:</b> Internal Services Department's capital program is valued at \$2.8 million and includes two projects: one in development and one in completion. The decrease in appropriation and NCC is due to the completion of the Hall of Administration Basement Refurbishment Project.	(113,000)	--	--	(113,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<p><b>13. Mental Health:</b> Mental Health’s capital program is valued at \$65.0 million and includes five projects: one in development, one in design, and three in project closeout. The increase in appropriation, revenue, and NCC is due to the identification of grant funds and operating funds from Mental Health’s operating budget, offset with expenditures for project budget closeout activities of the Olive View Psychiatric Urgent Care Center Project, Downtown Mental Health Acquisition and Refurbishment Project and design costs for the San Fernando Mental Health Clinic Project.</p>	9,475,000	--	7,984,000	1,491,000	--
<p><b>14. Parks and Recreation:</b> Parks and Recreation’s capital program is valued at \$157.8 million and consists of 72 projects: 43 are active and in development, design, or in construction; 26 are completed, cancelled, or in project budget closeout; two are acquisitions of a trail easement for development of a staging area and a parcel to expand open space and recreational activities; and one is an ongoing development budget with funds to be allocated to new projects that have yet to be identified, established, and implemented. The net reduction in appropriation, revenue, and NCC reflects significant expenditures for many active projects and the closeout of completed projects. The active and developing projects are primarily new enhancements to recreational amenities such as an interpretive nature center, pool, fitness equipment zones, community room expansion, new splash pads, pedestrian and bike trails, golf driving ranges and junior tees and greens, soccer fields, picnic shelters and tables, shade structures, play areas, equestrian staging and arenas, multi-purpose trails. Refurbishments to existing facilities include community room renovations, irrigation system replacements, roofing, and general improvements to include a parking lot, restroom, and installation of a sewer line to preserve or replace infrastructure to achieve energy efficiency, reduce water consumption, and comply with ADA requirements.</p>	(14,515,000)	--	(7,734,000)	(6,781,000)	--
<p><b>15. Probation Department:</b> Probation Department’s capital program is valued at \$128.7 million and includes 19 projects: six in development, two in design, three in construction, one cancelled, one in ongoing development, two in project budget closeout, and four have been completed. The decrease in appropriation, revenue, and NCC reflect programming, design, and construction expenditures for projects such as the 3965 Vermont Building Refurbishment Project, Camp Vernon Kilpatrick Replacement Project, and Camp Scott Refurbishment Projects.</p>	(4,560,000)	--	(1,593,000)	(2,967,000)	--
<p><b>16. Public Health:</b> Public Health’s capital program is valued at \$17.1 million and includes 11 projects: one in development, four in construction, and six in project budget closeout. The decrease in appropriation and NCC reflects project expenditures for the various heating, ventilation, and air conditioning (HVAC) System Refurbishment Projects, and transfers to the Civic Art Special Revenue Fund.</p>	(3,370,000)	--	--	(3,370,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<p><b>17. Public Library:</b> Public Library's capital program is valued at \$64.3 million and consists of 17 projects: two in acquisition, three in development, one in design, three in construction, four were cancelled, and four in project budget closeout. The decrease in appropriation, revenue and NCC reflects expenditures for projects such as the Hacienda Heights, AC Bilbrew, View Park, and Rowland Heights Refurbishment Projects, offset with the transfer of funds for the Live Oak Public Library Refurbishment Project.</p>	(1,192,000)	--	(148,000)	(1,044,000)	--
<p><b>18. Public Ways/Public Facilities:</b> Public Ways/Public Facilities' capital program is valued at \$10.3 million and is comprised of four projects: three in project budget closeout and one in design. The increase in appropriation and NCC reflects the transfer of funds for the new Department of Public Works Third Floor Refurbishment Project.</p>	2,900,000	--	--	2,900,000	--
<p><b>19. Registrar-Recorder/County Clerk:</b> Registrar-Recorder/County Clerk's capital program is valued at \$1.0 million and is comprised of two projects in construction. The increase in appropriation and revenue is due to the transfer of funds for the new Generator and Switch Replacement Project. The decrease in NCC reflects expenditures of the Registrar-Recorder Headquarters Fire Suppression System Project.</p>	205,000	--	220,000	(15,000)	--
<p><b>20. Sheriff:</b> Sheriff's capital program is valued at \$406.6 million and includes 28 projects: six in development, two in ongoing development, five in design, five in construction, four in project budget closeout, four were cancelled, and two have been completed. The increase in appropriation and NCC reflects the appropriation of funding for the project/construction management and project control contracts for the Men's Central Jail Replacement Project. The decrease in revenue reflects project expenditures for projects including the Mira Loma Women's Detention Center Project.</p>	63,954,000	--	(4,504,000)	68,458,000	--
<p><b>21. Stormwater Projects:</b> Stormwater Project's capital program is valued at \$34.6 million and is comprised of nine projects: six in development, two in design, and one was cancelled. The net increase in appropriation and NCC is due to the newly funded Roosevelt Park and Montheith Park Stormwater Improvements Projects, offset by the cancelled Gates Canyon Stormwater Improvements Project.</p>	5,640,000	--	--	5,640,000	--
<p><b>22. Trial Courts:</b> Trial Courts' capital program is valued at \$14.5 million and consists of six projects: three in development, one in design, and two in construction. The decrease in appropriation, revenue, and NCC reflects expenditures for the Monterey Park Edelman Courthouse Renovation Project for County Counsel, the Clara Shortridge Foltz 18<sup>th</sup> Floor Renovation Project for the Alternate Public Defender, and the Various Civil Management Bureau Facilities Renovation Project for the Sheriff's Department.</p>	(3,947,000)	--	(2,500,000)	(1,447,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<p><b>23. Various Capital Projects:</b> The Various Capital Projects' capital program is valued at \$396.0 million for 95 various non-departmental or countywide projects that are comprised of: four in acquisition, 26 in development, 12 in design, 19 in construction, two in completion, 22 are ongoing, three are cancelled, and seven are in project budget closeout. The decrease in appropriation, revenue and NCC reflects the development, design, construction, and acquisition expenditures or cancellation of projects, such as CEO Cable Channel/Press Room Refurbishment Project, Fort Moore Pioneer Monument Refurbishment Project, Fire Camp Life Safety Improvements Projects, the acquisition of the San Pedro Courthouse, major soil and groundwater remediation projects, stormwater projects, ADA improvement projects, various water facility upgrades, and expenditures that are countywide in nature and not linked to a specific department's function or operation. Project cancellations consist of the 103rd Green Street Stormwater Project and the Antelope Valley Rehabilitation Center Facility Replacement Project.</p>	(16,574,000)	--	(5,428,000)	(11,146,000)	--
<p><b>24. Workforce Development, Aging and Community Services:</b> Workforce Development, Aging and Community Services' capital program is valued at \$2.2 million, and consists of one project in construction and one that is complete. The decrease in appropriation and NCC reflects expenditures for the Centro Maravilla Service Center Project.</p>	(54,000)	--	--	(54,000)	--
<b>Total Changes</b>	<b>6,962,000</b>	<b>0</b>	<b>(17,258,000)</b>	<b>24,220,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>758,731,000</b>	<b>0</b>	<b>206,749,000</b>	<b>551,982,000</b>	<b>0.0</b>

## Chief Executive Officer

Sachi A. Hamai, Chief Executive Officer

### Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 17,156,565.90	\$ 21,589,000	\$ 21,589,000	\$ 20,850,000	\$ 20,850,000	\$ (739,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 71,372,754.98	\$ 81,166,000	\$ 81,166,000	\$ 85,065,000	\$ 84,901,000	\$ 3,735,000
SERVICES & SUPPLIES	22,272,452.55	29,012,000	29,012,000	26,378,000	26,378,000	(2,634,000)
OTHER CHARGES	630,584.18	966,000	966,000	1,022,000	1,022,000	56,000
CAPITAL ASSETS - EQUIPMENT	37,695.47	533,000	533,000	500,000	500,000	(33,000)
<b>GROSS TOTAL</b>	\$ 94,313,487.18	\$ 111,677,000	\$ 111,677,000	\$ 112,965,000	\$ 112,801,000	\$ 1,124,000
INTRAFUND TRANSFERS	(36,375,913.54)	(37,933,000)	(37,933,000)	(39,029,000)	(39,029,000)	(1,096,000)
<b>NET TOTAL</b>	\$ 57,937,573.64	\$ 73,744,000	\$ 73,744,000	\$ 73,936,000	\$ 73,772,000	\$ 28,000
<b>NET COUNTY COST</b>	\$ 40,781,007.74	\$ 52,155,000	\$ 52,155,000	\$ 53,086,000	\$ 52,922,000	\$ 767,000
BUDGETED POSITIONS	539.0	489.0	489.0	491.0	490.0	1.0

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
LEGISLATIVE AND ADMINISTRATIVE

### Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$0.8 million primarily due to \$2.8 million for Board-approved increases in salaries and health insurance subsidies and \$1.1 million for additional positions and other resources needed to establish the Women and Girls Initiative (WGI), partially offset by the removal of \$3.1 million in prior-year funding that was provided on a one-time basis.

### Critical/Strategic Planning Initiatives

The Chief Executive Officer's (CEO) strategic coordination functions will continue to address key Board priorities, including:

- Establish a WGI Governing Council, a five-year countywide initiative aimed to alleviate disadvantages and burdens faced by women and girls through enhanced advocacy and changes in policies and service delivery.

- Expand the Office of Homelessness to coordinate and support the ongoing implementation of the 51 Homelessness Initiative strategies approved by the Board.
- Create a countywide data metrics program to track and monitor the progress of major County initiatives, as related to the 2016-2021 Countywide Strategic Plan.
- Establish the Office of Marijuana Management as directed by the Board on February 7, 2017, to build a comprehensive regulatory framework prioritizing both the protection of public safety and health, and fostering a sustainable cannabis industry in the County.



**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>111,677,000</b>	<b>37,933,000</b>	<b>21,589,000</b>	<b>52,155,000</b>	<b>489.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. WGI:</b> Reflects the addition of 4.0 positions and various services and supplies to establish the WGI Governing Council, a five-year initiative to alleviate disadvantages and burdens faced by women and girls, as approved by the Board on February 7, 2017.	1,115,000	--	--	1,115,000	4.0
<b>2. Office of Homelessness:</b> Reflects the addition of 3.0 positions and various services and supplies to support the expansion and ongoing implementation of the 51 Homeless Initiative strategies.	561,000	561,000	--	--	3.0
<b>3. Chief Information Office:</b> Reflects the addition of 2.0 positions and various services and supplies to support the transfer of the Health Insurance Portability and Accountability Act (HIPAA) function from the Department of Auditor-Controller.	363,000	363,000	--	--	2.0
<b>4. Countywide Communications:</b> Reflects the transfer of 2.0 positions to the Internal Services Department for the boardroom video/audio support services.	(275,000)	--	(275,000)	--	(2.0)
<b>5. Census 2020:</b> Reflects the County fiscal commitment for coordinating countywide efforts for the 2020 Census.	98,000	--	98,000	--	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,807,000	--	--	1,807,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	482,000	--	--	482,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	546,000	242,000	--	304,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	285,000	108,000	--	177,000	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(3,081,000)	--	--	(3,081,000)	--
<b>6. Insurance Costs:</b> Reflects a projected increase in insurance premiums for general, auto, and indemnity liability.	269,000	269,000	--	--	--
<b>7. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(37,000)	--	--	(37,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Cancellation of Grants:</b> Reflects a decrease due to the cancellation of various federal and State grants.	(562,000)	--	(562,000)	--	(4.0)
<b>9. Ministerial Adjustments:</b> Reflects adjustments primarily attributable to a decrease in Hall of Administration proprietorship costs based on a reduction in the occupancy rate allocated to the CEO, as well as item control clean up.	(447,000)	(447,000)	--	--	(2.0)
<b>Total Changes</b>	<b>1,124,000</b>	<b>1,096,000</b>	<b>(739,000)</b>	<b>767,000</b>	<b>1.0</b>
<b>2017-18 Recommended Budget</b>	<b>112,801,000</b>	<b>39,029,000</b>	<b>20,850,000</b>	<b>52,922,000</b>	<b>490.0</b>

### Unmet Needs

The CEO's unmet needs include additional funding for a position to serve as the County's City Liaison.

**CHIEF EXECUTIVE OFFICER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 7,675,620.15	\$ 9,716,000	\$ 9,716,000	\$ 9,840,000	\$ 9,840,000	\$ 124,000
FEDERAL - OTHER	5,728,170.34	4,628,000	4,628,000	4,441,000	4,441,000	(187,000)
FEDERAL AID - MENTAL HEALTH	153,950.05	0	0	0	0	0
MISCELLANEOUS	206,113.07	735,000	735,000	339,000	339,000	(396,000)
PERSONNEL SERVICES	983,375.77	905,000	905,000	1,000,000	1,000,000	95,000
RENTS & CONCESSIONS	580,169.76	1,694,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT REVENUE	275,716.03	250,000	250,000	250,000	250,000	0
STATE - OTHER	1,553,450.73	3,661,000	3,661,000	3,286,000	3,286,000	(375,000)
<b>TOTAL REVENUE</b>	<b>\$ 17,156,565.90</b>	<b>\$ 21,589,000</b>	<b>\$ 21,589,000</b>	<b>\$ 20,850,000</b>	<b>\$ 20,850,000</b>	<b>\$ (739,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 45,256,811.74	\$ 54,524,000	\$ 54,524,000	\$ 56,372,000	\$ 56,261,000	\$ 1,737,000
CAFETERIA BENEFIT PLANS	7,510,617.61	8,100,000	8,100,000	8,511,000	8,490,000	390,000
COUNTY EMPLOYEE RETIREMENT	8,358,760.24	7,722,000	7,722,000	8,533,000	8,513,000	791,000
DENTAL INSURANCE	155,683.31	168,000	168,000	150,000	150,000	(18,000)
DEPENDENT CARE SPENDING ACCOUNTS	33,523.79	45,000	45,000	33,000	33,000	(12,000)
DISABILITY BENEFITS	501,718.87	45,000	45,000	56,000	56,000	11,000
FICA (OASDI)	640,204.90	797,000	797,000	847,000	845,000	48,000
HEALTH INSURANCE	2,607,846.17	3,030,000	3,030,000	3,046,000	3,046,000	16,000
LIFE INSURANCE	250,003.41	267,000	267,000	260,000	260,000	(7,000)
OTHER EMPLOYEE BENEFITS	5,269.50	19,000	19,000	7,000	7,000	(12,000)
RETIREE HEALTH INSURANCE	2,550,379.77	3,038,000	3,038,000	3,584,000	3,584,000	546,000
SAVINGS PLAN	1,549,427.59	1,503,000	1,503,000	1,622,000	1,617,000	114,000
THRIFT PLAN (HORIZONS)	1,456,946.97	1,266,000	1,266,000	1,306,000	1,301,000	35,000
UNEMPLOYMENT INSURANCE	3,341.90	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	492,219.21	635,000	635,000	731,000	731,000	96,000
<b>TOTAL S &amp; E B</b>	<b>71,372,754.98</b>	<b>81,166,000</b>	<b>81,166,000</b>	<b>85,065,000</b>	<b>84,901,000</b>	<b>3,735,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,610,195.43	2,683,000	2,683,000	1,668,000	1,668,000	(1,015,000)
CLOTHING & PERSONAL SUPPLIES	14,072.07	0	0	1,000	1,000	1,000
COMMUNICATIONS	74,159.43	94,000	94,000	76,000	76,000	(18,000)
COMPUTING-MAINFRAME	69,599.96	265,000	265,000	212,000	212,000	(53,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	403,015.39	880,000	880,000	1,273,000	1,273,000	393,000
COMPUTING-PERSONAL	342,725.24	192,000	192,000	281,000	281,000	89,000
CONTRACTED PROGRAM SERVICES	8,946.00	236,000	236,000	2,749,000	2,749,000	2,513,000
HOUSEHOLD EXPENSE	67.13	0	0	1,000	1,000	1,000
INFORMATION TECHNOLOGY SERVICES	503,503.91	672,000	672,000	580,000	580,000	(92,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	386,031.58	220,000	220,000	396,000	396,000	176,000
MAINTENANCE - BUILDINGS & IMPRV	1,784,989.33	2,111,000	2,111,000	2,197,000	2,197,000	86,000
MAINTENANCE - EQUIPMENT	17,346.75	135,000	135,000	23,000	23,000	(112,000)
MEDICAL DENTAL & LAB SUPPLIES	786.80	0	0	0	0	0
MEMBERSHIPS	7,203.15	29,000	29,000	45,000	45,000	16,000
MISCELLANEOUS EXPENSE	151,100.42	177,000	177,000	185,000	185,000	8,000

**CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	325,510.92	1,453,000	1,453,000	500,000	500,000	(953,000)
PROFESSIONAL SERVICES	5,452,721.44	4,675,000	4,675,000	4,655,000	4,655,000	(20,000)
PUBLICATIONS & LEGAL NOTICE	2,753.70	27,000	27,000	20,000	20,000	(7,000)
RENTS & LEASES - BLDG & IMPRV	1,395,534.25	1,385,000	1,385,000	1,632,000	1,632,000	247,000
RENTS & LEASES - EQUIPMENT	158,517.28	70,000	70,000	195,000	195,000	125,000
SMALL TOOLS & MINOR EQUIPMENT	725.05	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	3,823,353.57	7,047,000	7,047,000	6,515,000	6,515,000	(532,000)
TECHNICAL SERVICES	1,423,725.36	285,000	285,000	354,000	354,000	69,000
TELECOMMUNICATIONS	1,044,619.11	4,523,000	4,523,000	1,173,000	1,173,000	(3,350,000)
TRAINING	41,628.75	170,000	170,000	100,000	100,000	(70,000)
TRANSPORTATION AND TRAVEL	187,771.24	223,000	223,000	225,000	225,000	2,000
UTILITIES	1,041,849.29	1,379,000	1,379,000	1,241,000	1,241,000	(138,000)
<b>TOTAL S &amp; S</b>	<b>22,272,452.55</b>	<b>29,012,000</b>	<b>29,012,000</b>	<b>26,378,000</b>	<b>26,378,000</b>	<b>(2,634,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	129,067.01	463,000	463,000	623,000	623,000	160,000
RET-OTHER LONG TERM DEBT	496,729.10	502,000	502,000	398,000	398,000	(104,000)
TAXES & ASSESSMENTS	4,788.07	1,000	1,000	1,000	1,000	0
<b>TOTAL OTH CHARGES</b>	<b>630,584.18</b>	<b>966,000</b>	<b>966,000</b>	<b>1,022,000</b>	<b>1,022,000</b>	<b>56,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
DATA HANDLING EQUIPMENT	37,695.47	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	500,000	500,000	500,000	500,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	33,000	33,000	0	0	(33,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>37,695.47</b>	<b>533,000</b>	<b>533,000</b>	<b>500,000</b>	<b>500,000</b>	<b>(33,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>37,695.47</b>	<b>533,000</b>	<b>533,000</b>	<b>500,000</b>	<b>500,000</b>	<b>(33,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 94,313,487.18</b>	<b>\$ 111,677,000</b>	<b>\$ 111,677,000</b>	<b>\$ 112,965,000</b>	<b>\$ 112,801,000</b>	<b>\$ 1,124,000</b>
INTRAFUND TRANSFERS	(36,375,913.54)	(37,933,000)	(37,933,000)	(39,029,000)	(39,029,000)	(1,096,000)
<b>NET TOTAL</b>	<b>\$ 57,937,573.64</b>	<b>\$ 73,744,000</b>	<b>\$ 73,744,000</b>	<b>\$ 73,936,000</b>	<b>\$ 73,772,000</b>	<b>\$ 28,000</b>
<b>NET COUNTY COST</b>	<b>\$ 40,781,007.74</b>	<b>\$ 52,155,000</b>	<b>\$ 52,155,000</b>	<b>\$ 53,086,000</b>	<b>\$ 52,922,000</b>	<b>\$ 767,000</b>
BUDGETED POSITIONS	539.0	489.0	489.0	491.0	490.0	1.0

## Departmental Program Summary

### 1. Budget and Operations Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,469,000	4,481,000	800,000	9,188,000	67.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,469,000	4,481,000	800,000	9,188,000	67.0

**Authority:** Mandated program with discretionary funding level - California Government Code Sections 29040, 29042, 20944, 29060 to 29062, and 29065 and County Code Sections 2.08.090 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board budget policy implementation at the departmental and non-departmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments based on monthly analysis of expenditures and revenue collections by departments, Special Districts, Special Revenue Funds, and other funds; and projection and management of the General Fund cash flow.

### 2. Benefits, Classification, and Compensation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,564,000	4,152,000	1,100,000	2,312,000	36.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,564,000	4,152,000	1,100,000	2,312,000	36.0

**Authority:** Non-mandated, discretionary programs.

The Benefits program oversees the management of the plan and design of employee benefits including health, life and disability insurance, paid time off policies, and other employee services including the Defined Contribution Program comprised of four supplemental retirement plans (Horizons Plan, Savings Plan, Termination Pay Pick-Up Plan, and Pension Savings Plan). The CEO has overall administrative responsibility over the \$12.0 billion (in assets) program and has contract and management authority. The County is the plan sponsor for the Los Angeles County Employees' Retirement Association (LACERA). The primary responsibility of the program is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings, ensure that the County, as plan sponsor, has a sustainable and cost-effective retirement system, and is responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

The Classification function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification.

The Countywide Compensation program oversees the provisions of Title 5 and 6 of the County Code pertaining to the compensation of County employees, with the goal of attracting and retaining the best possible workforce in a fiscally responsible manner. The program administers multiple pay plans and special pay practices, studies labor market conditions, and makes recommendations involving executive compensation and existing policies to the Board. The program provides for the development of strategic planning and advance strategies in support of departmental and countywide economic issues, recommending the County's position in labor negotiations, and analyzing and vetting economic proposals throughout the bargaining process. The program is also responsible for ensuring that the County's compensation policies are in compliance with federal and State laws.

### 3. Employee Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,919,000	1,325,000	213,000	381,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,919,000	1,325,000	213,000	381,000	8.0

**Authority:** Non-mandated, discretionary program.

The Employee Relations Division manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. The Division also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, the Division serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

### 4. Asset Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,365,000	5,856,000	4,184,000	5,325,000	75.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,365,000	5,856,000	4,184,000	5,325,000	75.0

**Authority:** Mandated program with discretionary funding level - California Government Code Sections 25350.51, 25350.60, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property; new property purchases and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's master planning and asset lifecycle management efforts.

### 5. Unincorporated Area Services (UAS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,790,000	250,000	98,000	1,442,000	6.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,790,000	250,000	98,000	1,442,000	6.0

**Authority:** Non-mandated, discretionary program.

This program provides coordination between Board offices and the municipal service departments, and support for enhanced unincorporated community municipal services and interdepartmental projects requiring facilitation and leadership by the UAS staff.

## 6. Strategic Integration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,305,000	939,000	351,000	2,015,000	16.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,305,000	939,000	351,000	2,015,000	16.0

**Authority:** Non-mandated, discretionary program.

This program provides central leadership and coordination of major County policy initiatives and strategic planning including: managing various task force efforts and multi-departmental initiatives; identifying opportunities to leverage existing County resources, and identifying new opportunities for partnership in order to support the Board in their efforts to drive better outcomes for the citizens of the County; and support services for continued advancement, refinement, and implementation of the County Strategic Plan.

## 7. Chief Sustainability Officer

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,378,000	--	--	1,378,000	5.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,378,000	--	--	1,378,000	5.0

**Authority:** Non-mandated, discretionary program.

This program provides policy recommendations to the Board in the area of environmental sustainability. The primary activities performed by this function include creating a centralized process and documentation effort to reflect all sustainability work currently in progress and coordinating the efforts of County departments and the County's Sustainability Council to enhance the Los Angeles County Sustainability Program Framework and formulate the Sustainability Plan to include both interim and long-term goals, metrics and timelines.

## 8. Homeless Initiatives

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,427,000	709,000	--	1,718,000	10.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,427,000	709,000	--	1,718,000	10.0

**Authority:** Non-mandated, discretionary program.

The Homeless Prevention Initiative (HPI) was initially launched with a \$100.0 million investment, and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established a Homeless Initiative (HI) to confront the growing homeless population. In early 2016, the Board approved 47 coordinated strategies to: prevent homelessness; subsidize housing; increase income; provide case management and services; create a coordinated system; and increase affordable/homeless housing. In December 2016, the Board approved an additional four strategies. The Board also approved \$99.7 million in one-time funding, included in the HPI and departmental budget units.

In March 2017, County voters approved Measure H, a ¼ percent increase to the County's sales tax to fund homeless services, rental subsidies, and housing, that will generate an estimated \$355.0 million per year for ten years to fund 21 of the 51 HI strategies approved by the Board.

## 9. Chief Information Office

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,944,000	363,000	--	4,581,000	17.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,944,000	363,000	--	4,581,000	17.0

**Authority:** Part federally-mandated program – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

This program, established by Board Policy 6.100 provides vision, direction, analysis and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; perform risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development and implementation on federal-mandated HIPAA security regulation and countywide security issues, protects critical information assets, and mitigates the impact of the computer security incidents.

## 10. Health and Human Services Integration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,641,000	3,675,000	9,732,000	1,234,000	24.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,641,000	3,675,000	9,732,000	1,234,000	24.0

**Authority:** Non-mandated, discretionary program.

This program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (AB 212) and the administration of the California State Preschool Program Quality Rating and Improvement System.

## 11. WGI

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,115,000	--	--	1,115,000	4.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,115,000	--	--	1,115,000	4.0

**Authority:** Non-mandated, discretionary program.

The WGI is responsible for comprehensive countywide research, assessment, and analysis to target, reform and enhance the County's gender-responsive capabilities and advance the mission of improving the quality of life for the County's women and girls.



## 12. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,876,000	1,176,000	337,000	5,363,000	29.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,876,000	1,176,000	337,000	5,363,000	29.0

**Authority:** Non-mandated, discretionary program.

The purpose of the Legislative Affairs and Intergovernmental Relations (IGR) program is to serve as the focal point of coordination of federal and State legislative policy and advocacy strategy for the County. In consultation with the Board and County departments, IGR develops the County's legislative priorities and policies, and analyzes legislative proposals. Major elements of this program include the annual development of federal and State Legislative Agendas, which are prepared in collaboration with County departments and Board offices. The Legislative Agendas are approved by the Board and contain principles and policies that serve as the basis for the development and advocacy of positions on federal and State legislative, administrative, and budget issues that could significantly affect County programs, finances, and the residents we serve; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing County programs and services. Throughout the year, program staff analyze proposed federal and State legislation and budget proposals to identify impacts to County programs, finances, and operations and recommend County positions and advocacy strategies, as well as lead efforts to enact County-sponsored legislation.

The County's policies and advocacy positions are represented in Washington, D.C. and Sacramento in coordination with affected County departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above, and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

## 13. Countywide Communications

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,054,000	426,000	2,878,000	750,000	17.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,054,000	426,000	2,878,000	750,000	17.0

**Authority:** Non-mandated, discretionary program.

This program is comprised of the Public Information Office (PIO) and Cable and Multimedia. The PIO serves as the County's centralized source of information for the public and as the primary media liaison for the County. The office also creates extensive digital, video, and social media content for County platforms. It also specializes in website development and maintains an active online presence for County messaging through the County's website and social media channels. In addition, it serves as liaison to departments' public information officers. The PIO assists the Board with special projects, including community events and news conferences. The Cable and Multimedia program leads and coordinates countywide projects related to cable and multimedia, including operation of the County Channel; collection and review of franchise fee revenues; one-stop service for cable customer complaints and inquiries; and policy analysis and recommendations for innovative and pragmatic solutions.

## 14. Risk Management (RM)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,213,000	8,139,000	52,000	2,022,000	54.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,213,000	8,139,000	52,000	2,022,000	54.0

**Authority:** Creation of the RM program as approved by the Board on April 30, 2002. Workers' Compensation: Mandated program with discretionary funding - California Labor Code Section 3700 and County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of RM programs is to use available RM tools to evaluate County risks, to develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance for the development and purchase of commercial insurance for a wide range of County insurance needs; Loss Control and Prevention including training to assist departments to reduce exposure and meet federal and State workplace labor law and safety requirements; Liability Claim Management (including Small and Property Claims) and Workers' Compensation (including Financial Control, Fraud, Analytics and Medical Management) to administer and manage mandated liability and workers' compensation claims and review countywide contractual risk exposures; and RM Inspector General functions for development, approval and monitoring of Corrective Action Plans.

## 15. Emergency Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,078,000	3,110,000	--	968,000	21.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,078,000	3,110,000	--	968,000	21.0

**Authority:** Mandated program with discretionary funding level - California Government Code Section 8605 and County Code Sections 2.68.210 to 2.68.230.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas, and supports the County Operational Area (OA). This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments. The program is also responsible for coordination of the County's efforts to maximize Federal Emergency Management Agency funding for disaster recovery.

## 16. Economic Development and Affordable Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,886,000	--	250,000	1,636,000	7.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,886,000	--	250,000	1,636,000	7.0

**Authority:** Non-mandated, discretionary program.

This program serves as the principal administrative agent for the committee that is being formed to direct economic development and affordable housing activities within the County. This program will lead the management of asset utilization strategies and new development practices, while providing assistance and oversight to those County-funded economic development programs administered by the Community Development Commission (CDC).

## 17. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	16,777,000	4,428,000	855,000	11,494,000	94.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	16,777,000	4,428,000	855,000	11,494,000	94.0

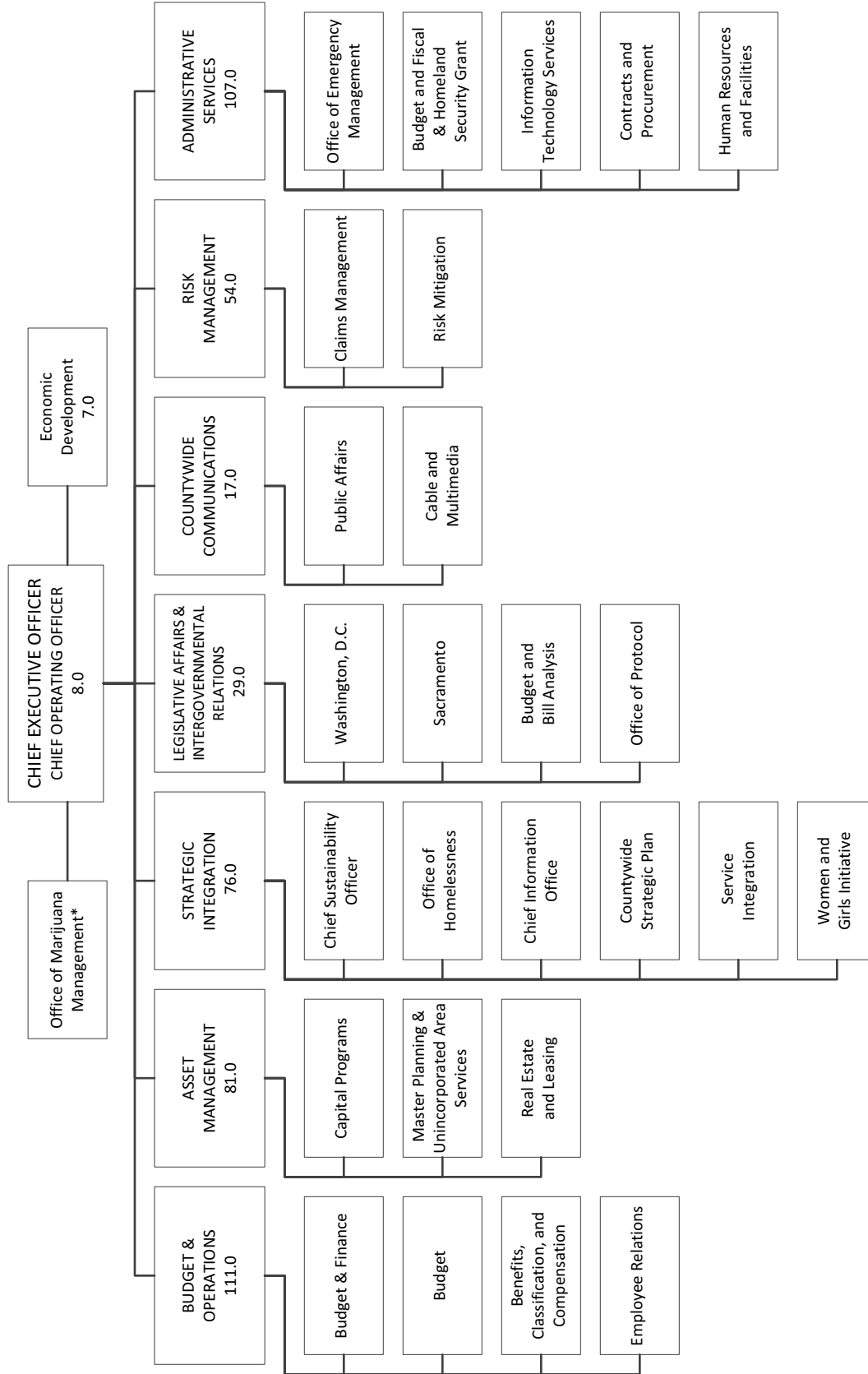
**Authority:** Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department through the executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and information technology services.

Countywide Information Technology Services: Provides support for countywide systems involving programs led by the CEO, including the budget, compensation/financial, risk management, and emergency management systems.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	112,801,000	39,029,000	20,850,000	52,922,000	490.0

CHIEF EXECUTIVE OFFICER  
Sachi A. Hamai, Chief Executive Officer  
FY 2017-18 Recommended Budget Positions = 490.0



\* Pending Board approval.

## Chief Information Officer

### Chief Information Officer Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 4,262,000.00	\$ 0	\$ 0	\$ 0	\$ 0	0
SERVICES & SUPPLIES	1,034,644.06	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 5,296,644.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
INTRAFUND TRANSFERS	(2,550.00)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 5,294,094.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>NET COUNTY COST</b>	<b>\$ 5,294,094.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
BUDGETED POSITIONS	28.0	0.0	0.0	0.0	0.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		OTHER GENERAL	

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects only prior year actuals as the Chief Information Office was consolidated within the Chief Executive Office and the Internal Services Department in FY 2016-17.

**CHIEF INFORMATION OFFICER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 2,736,716.47	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CAFETERIA BENEFIT PLANS	431,434.23	0	0	0	0	0
COUNTY EMPLOYEE RETIREMENT	500,188.07	0	0	0	0	0
DENTAL INSURANCE	8,576.06	0	0	0	0	0
DEPENDENT CARE SPENDING ACCOUNTS	306.00	0	0	0	0	0
DISABILITY BENEFITS	51,003.65	0	0	0	0	0
FICA (OASDI)	39,439.92	0	0	0	0	0
HEALTH INSURANCE	173,216.03	0	0	0	0	0
LIFE INSURANCE	27,332.31	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	5,031.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	88,680.88	0	0	0	0	0
SAVINGS PLAN	104,086.35	0	0	0	0	0
THRIFT PLAN (HORIZONS)	85,422.09	0	0	0	0	0
WORKERS' COMPENSATION	10,566.94	0	0	0	0	0
<b>TOTAL S &amp; E B</b>	<b>4,262,000.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	84,442.34	0	0	0	0	0
COMMUNICATIONS	11,713.00	0	0	0	0	0
COMPUTING-MAINFRAME	114,710.05	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	22,849.59	0	0	0	0	0
COMPUTING-PERSONAL	15,234.41	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,300.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	7,411.50	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	64.12	0	0	0	0	0
MEMBERSHIPS	15,500.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	1,303.76	0	0	0	0	0
OFFICE EXPENSE	2,311.91	0	0	0	0	0
PROFESSIONAL SERVICES	199,098.92	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	393,478.94	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	13,220.38	0	0	0	0	0
TECHNICAL SERVICES	18,719.17	0	0	0	0	0
TELECOMMUNICATIONS	104,840.01	0	0	0	0	0
TRAINING	3,741.15	0	0	0	0	0
TRANSPORTATION AND TRAVEL	13,868.81	0	0	0	0	0
UTILITIES	(164.00)	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>1,034,644.06</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 5,296,644.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
INTRAFUND TRANSFERS	(2,550.00)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 5,294,094.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 5,294,094.06</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
BUDGETED POSITIONS	28.0	0.0	0.0	0.0	0.0	0.0

## Child Support Services

Steven J. Golightly, Ph.D., Director

### Child Support Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 172,881,811.21	\$ 175,937,000	\$ 174,882,000	\$ 176,856,000	\$ 176,856,000	\$ 1,974,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 150,589,636.48	\$ 154,070,000	\$ 155,755,000	\$ 162,383,000	\$ 162,383,000	\$ 6,628,000
SERVICES & SUPPLIES	20,021,302.21	21,827,000	21,582,000	21,522,000	21,522,000	(60,000)
OTHER CHARGES	2,857,431.10	3,069,000	3,081,000	2,574,000	2,574,000	(507,000)
CAPITAL ASSETS - EQUIPMENT	0.00	100,000	81,000	0	0	(81,000)
<b>GROSS TOTAL</b>	\$ 173,468,369.79	\$ 179,066,000	\$ 180,499,000	\$ 186,479,000	\$ 186,479,000	\$ 5,980,000
<b>NET TOTAL</b>	\$ 173,468,369.79	\$ 179,066,000	\$ 180,499,000	\$ 186,479,000	\$ 186,479,000	\$ 5,980,000
<b>NET COUNTY COST</b>	\$ 586,558.58	\$ 3,129,000	\$ 5,617,000	\$ 9,623,000	\$ 9,623,000	\$ 4,006,000
BUDGETED POSITIONS	1,579.0	1,501.0	1,501.0	1,503.0	1,503.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects \$186.5 million in gross appropriation. This budget fully utilizes both the Administrative and Electronic Data Processing Maintenance and Operation allocation from the California Department of Child Support Services (DCSS). It leverages the County's share of welfare recoupment collections, enabling the drawdown of a 66 percent Federal Financial Participation match. While CSSD remains structurally and financially sound in FY 2017-18, the balance between fiscal sustainability and service delivery continues to be a challenge as the Department continues to face flat funding from the State. CSSD is working alongside DCSS to seek additional funds from the Governor and Legislature to provide relief on costs of doing business.

### Critical/Strategic Planning Initiatives

- The Child Support Statistical (CSTAT) and AdminStats tools continue to engage senior, mid-level, and line staff in discussions regarding strategizing the refinement of its business practices, using current and real time statistical data to align resources and improve performance. The Department remains committed to best practices that ensure effective and professional service delivery to support the County's Strategic Plan goals and the federal and State performance measures for local child support agencies.
- CSSD's five-year strategic plan has resulted in successful achievements in the areas of organizational sustainability, predictive analytics, case stratification, and child support collections. The Department has identified four key strategic elements to serve as guiding principles of positive change in the new CSSD 2020. These principles include enriching lives through customer experience, employee care, community outreach and engagement, and performance.
- CSSD continues to empower employees and promote innovative service enhancements through the its Leadership Academy. In addition, the predictive analytics team has expanded into a broader business intelligence model that researches and recommends innovative concepts as well as pioneers new ideas that increase collections and promote a state-of-the-art child support program in order to improve the quality of life for the families and communities in the County.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>180,499,000</b>	<b>0</b>	<b>174,882,000</b>	<b>5,617,000</b>	<b>1,501.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,479,000	--	3,127,000	352,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,187,000	--	1,074,000	113,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,039,000	--	1,917,000	122,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	(363,000)	--	(363,000)	--	--
<b>5. Deferred Compensation:</b> Reflects a projected increase in deferred compensation costs.	55,000	--	55,000	--	--
<b>6. Position Adjustments:</b> Reflects the addition of 5.0 positions offset by the deletion of 3.0 positions to increase efficiencies in the Department.	29,000	--	29,000	--	2.0
<b>7. Reduction in Operational Costs:</b> Reflects a reduction in operational costs primarily due to decreases in services and supplies associated with adjustments in departmental service orders and the consolidation of the leases of CSSD's headquarter buildings (Commerce Complex). Also reflects a decrease in other charges due to a reduction in capital lease costs (TESMA lease) and the removal of prior-year funding that was provided on a one-time basis for operational costs.	(16,033,000)	--	(14,218,000)	(1,815,000)	--
<b>8. Funding of Operational Costs:</b> Reflects projected year-end savings as well as the transfer of CSSD's remaining funds from the Provisional Financing Uses budget unit.	15,379,000	--	10,165,000	5,214,000	--
<b>9. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	208,000	--	188,000	20,000	--
<b>Total Changes</b>	<b>5,980,000</b>	<b>0</b>	<b>1,974,000</b>	<b>4,006,000</b>	<b>2.0</b>
<b>2017-18 Recommended Budget</b>	<b>186,479,000</b>	<b>0</b>	<b>176,856,000</b>	<b>9,623,000</b>	<b>1,503.0</b>



**CHILD SUPPORT SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 4,873.33	\$ 6,000	\$ 0	\$ 0	\$ 0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	111,268,399.68	114,580,000	113,868,000	117,642,000	117,642,000	3,774,000
MISCELLANEOUS	4,308,890.51	5,825,000	5,769,000	3,852,000	3,852,000	(1,917,000)
OTHER SALES	734.35	0	0	0	0	0
SALE OF CAPITAL ASSETS	428.18	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	57,211,899.02	55,313,000	55,245,000	55,362,000	55,362,000	117,000
TRANSFERS IN	86,586.14	213,000	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 172,881,811.21</b>	<b>\$ 175,937,000</b>	<b>\$ 174,882,000</b>	<b>\$ 176,856,000</b>	<b>\$ 176,856,000</b>	<b>\$ 1,974,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 88,002,800.09	\$ 90,809,000	\$ 91,304,000	\$ 94,227,000	\$ 94,227,000	\$ 2,923,000
CAFETERIA BENEFIT PLANS	23,340,640.47	24,144,000	25,251,000	25,994,000	25,994,000	743,000
COUNTY EMPLOYEE RETIREMENT	16,859,832.38	15,749,000	16,140,000	17,327,000	17,327,000	1,187,000
DENTAL INSURANCE	477,910.48	515,000	513,000	498,000	498,000	(15,000)
DEPENDENT CARE SPENDING ACCOUNTS	130,873.03	157,000	149,000	160,000	160,000	11,000
DISABILITY BENEFITS	1,258,379.97	1,113,000	872,000	811,000	811,000	(61,000)
FICA (OASDI)	1,276,047.81	1,257,000	1,232,000	1,281,000	1,281,000	49,000
HEALTH INSURANCE	2,386,727.87	2,530,000	2,466,000	2,812,000	2,812,000	346,000
LIFE INSURANCE	202,735.17	224,000	70,000	124,000	124,000	54,000
OTHER EMPLOYEE BENEFITS	19,389.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	8,721,457.00	9,497,000	9,793,000	11,447,000	11,447,000	1,654,000
SAVINGS PLAN	992,451.66	1,086,000	1,137,000	1,114,000	1,114,000	(23,000)
THRIFT PLAN (HORIZONS)	2,495,211.40	2,679,000	2,190,000	2,245,000	2,245,000	55,000
UNEMPLOYMENT INSURANCE	27,224.00	33,000	61,000	54,000	54,000	(7,000)
WORKERS' COMPENSATION	4,397,956.15	4,277,000	4,577,000	4,289,000	4,289,000	(288,000)
<b>TOTAL S &amp; E B</b>	<b>150,589,636.48</b>	<b>154,070,000</b>	<b>155,755,000</b>	<b>162,383,000</b>	<b>162,383,000</b>	<b>6,628,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	2,000,280.32	2,254,000	2,119,000	2,294,000	2,294,000	175,000
CLOTHING & PERSONAL SUPPLIES	683.52	2,000	2,000	2,000	2,000	0
COMMUNICATIONS	100,135.57	124,000	124,000	125,000	125,000	1,000
COMPUTING-MAINFRAME	28,679.34	38,000	1,000	43,000	43,000	42,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	314,187.48	266,000	302,000	273,000	273,000	(29,000)
COMPUTING-PERSONAL	280,597.73	274,000	200,000	351,000	351,000	151,000
FOOD	312.96	0	0	0	0	0
HOUSEHOLD EXPENSE	3,472.87	53,000	52,000	2,000	2,000	(50,000)
INFORMATION TECHNOLOGY SERVICES	324,928.88	356,000	351,000	334,000	334,000	(17,000)
INSURANCE	88,900.80	60,000	55,000	55,000	55,000	0
MAINTENANCE - BUILDINGS & IMPRV	268,195.56	852,000	743,000	458,000	458,000	(285,000)
MAINTENANCE - EQUIPMENT	55,919.16	97,000	84,000	80,000	80,000	(4,000)
MEDICAL DENTAL & LAB SUPPLIES	15,475.95	5,000	5,000	10,000	10,000	5,000
MEMBERSHIPS	111,818.80	73,000	115,000	73,000	73,000	(42,000)
MISCELLANEOUS EXPENSE	21,058.78	15,000	15,000	15,000	15,000	0
OFFICE EXPENSE	783,924.92	1,390,000	1,099,000	1,030,000	1,030,000	(69,000)

**CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	240,420.31	402,000	422,000	509,000	509,000	87,000
RENTS & LEASES - BLDG & IMPRV	9,380,971.71	8,740,000	9,074,000	8,621,000	8,621,000	(453,000)
RENTS & LEASES - EQUIPMENT	134,039.14	194,000	241,000	224,000	224,000	(17,000)
SMALL TOOLS & MINOR EQUIPMENT	6,039.77	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	960,425.44	929,000	916,000	1,214,000	1,214,000	298,000
TECHNICAL SERVICES	2,124,249.69	2,685,000	2,735,000	2,902,000	2,902,000	167,000
TELECOMMUNICATIONS	2,313,155.25	2,453,000	2,487,000	2,335,000	2,335,000	(152,000)
TRAINING	44,283.70	128,000	55,000	78,000	78,000	23,000
TRANSPORTATION AND TRAVEL	325,718.73	333,000	338,000	290,000	290,000	(48,000)
UTILITIES	93,425.83	104,000	47,000	204,000	204,000	157,000
<b>TOTAL S &amp; S</b>	<b>20,021,302.21</b>	<b>21,827,000</b>	<b>21,582,000</b>	<b>21,522,000</b>	<b>21,522,000</b>	<b>(60,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	3,253.06	41,000	41,000	196,000	196,000	155,000
RET-OTHER LONG TERM DEBT	2,854,178.04	3,028,000	3,040,000	2,378,000	2,378,000	(662,000)
<b>TOTAL OTH CHARGES</b>	<b>2,857,431.10</b>	<b>3,069,000</b>	<b>3,081,000</b>	<b>2,574,000</b>	<b>2,574,000</b>	<b>(507,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	6,000	0	0	(6,000)
DATA HANDLING EQUIPMENT	0.00	56,000	42,000	0	0	(42,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	44,000	33,000	0	0	(33,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>0.00</b>	<b>100,000</b>	<b>81,000</b>	<b>0</b>	<b>0</b>	<b>(81,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>100,000</b>	<b>81,000</b>	<b>0</b>	<b>0</b>	<b>(81,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 173,468,369.79</b>	<b>\$ 179,066,000</b>	<b>\$ 180,499,000</b>	<b>\$ 186,479,000</b>	<b>\$ 186,479,000</b>	<b>\$ 5,980,000</b>
<b>NET TOTAL</b>	<b>\$ 173,468,369.79</b>	<b>\$ 179,066,000</b>	<b>\$ 180,499,000</b>	<b>\$ 186,479,000</b>	<b>\$ 186,479,000</b>	<b>\$ 5,980,000</b>
<b>NET COUNTY COST</b>	<b>\$ 586,558.58</b>	<b>\$ 3,129,000</b>	<b>\$ 5,617,000</b>	<b>\$ 9,623,000</b>	<b>\$ 9,623,000</b>	<b>\$ 4,006,000</b>
BUDGETED POSITIONS	1,579.0	1,501.0	1,501.0	1,503.0	1,503.0	2.0

## Departmental Program Summary

### 1. Child Support Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	172,423,000	--	162,800,000	9,623,000	1,409.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	172,423,000	--	162,800,000	9,623,000	1,409.0

**Authority:** Mandated program – California Family Code Section 17304.

CSSD is responsible for establishing, modifying, and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children, as required under federal and State law.

### 2. Administration

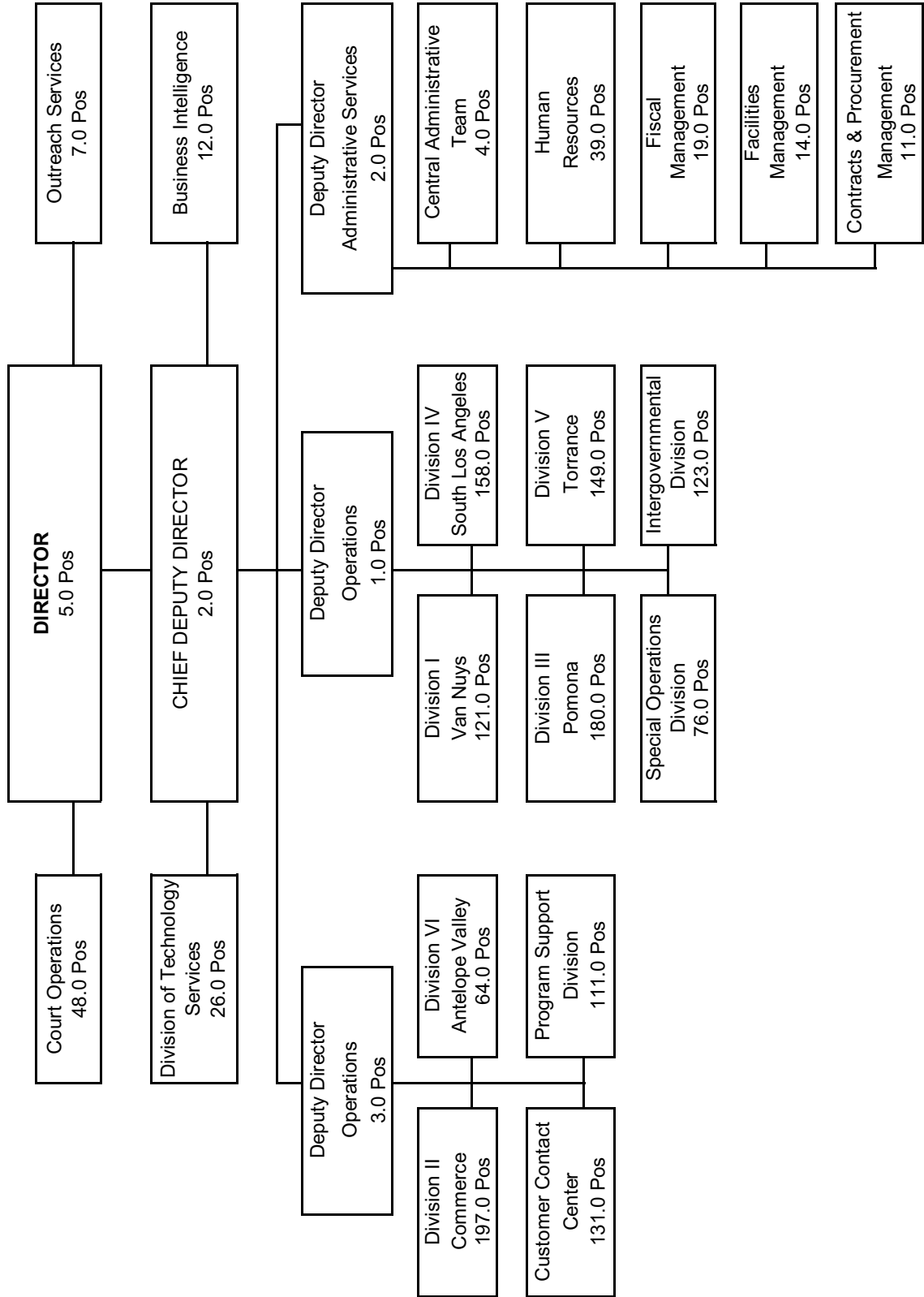
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,056,000	--	14,056,000	--	94.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,056,000	--	14,056,000	--	94.0

**Authority:** Non-mandated, discretionary program.

Administrative support provided to the Department, through the executive office, fiscal management (budget, internal control and monitoring, and accounting), human resources (operations, recruitment and class, risk management, and employee relations), facilities management, and contract and procurement management services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	186,479,000	0	176,856,000	9,623,000	1,503.0

**CHILD SUPPORT SERVICES DEPARTMENT**  
Steven J. Golightly, Ph.D., Director  
FY 2017-18 Recommended Budget Positions = 1,503.0



## Children and Family Services

Brandon Nichols, Acting Director

### Children and Family Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,750,737,492.55	\$ 1,836,761,000	\$ 1,900,963,000	\$ 2,119,656,000	\$ 2,069,176,000	\$ 168,213,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 831,234,776.05	\$ 942,954,000	\$ 983,472,000	\$ 1,272,907,000	\$ 1,075,584,000	\$ 92,112,000
SERVICES & SUPPLIES	245,992,164.26	297,932,000	309,925,000	364,459,000	346,712,000	36,787,000
OTHER CHARGES	947,302,738.31	1,002,067,000	1,071,523,000	1,120,053,000	1,119,363,000	47,840,000
CAPITAL ASSETS - EQUIPMENT	395,911.71	774,000	774,000	390,000	390,000	(384,000)
<b>GROSS TOTAL</b>	\$2,024,925,590.33	\$ 2,243,727,000	\$ 2,365,694,000	\$ 2,757,809,000	\$ 2,542,049,000	\$ 176,355,000
INTRAFUND TRANSFERS	(5,794,487.79)	(6,724,000)	(6,724,000)	(6,724,000)	(6,724,000)	0
<b>NET TOTAL</b>	\$2,019,131,102.54	\$ 2,237,003,000	\$ 2,358,970,000	\$ 2,751,085,000	\$ 2,535,325,000	\$ 176,355,000
<b>NET COUNTY COST</b>	\$ 268,393,609.99	\$ 400,242,000	\$ 458,007,000	\$ 631,429,000	\$ 466,149,000	\$ 8,142,000
BUDGETED POSITIONS	8,397.0	8,925.0	8,925.0	10,943.0	9,351.0	426.0

### Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 884,280,339.14	\$ 941,356,000	\$ 953,986,000	\$ 1,139,562,000	\$ 1,089,229,000	\$ 135,243,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 831,234,776.05	\$ 942,954,000	\$ 983,472,000	\$ 1,272,907,000	\$ 1,075,584,000	\$ 92,112,000
SERVICES & SUPPLIES	240,201,355.51	291,784,000	303,777,000	358,311,000	340,564,000	36,787,000
OTHER CHARGES	36,992,592.00	51,261,000	51,261,000	61,269,000	60,726,000	9,465,000
CAPITAL ASSETS - EQUIPMENT	395,911.71	774,000	774,000	390,000	390,000	(384,000)
<b>GROSS TOTAL</b>	\$1,108,824,635.27	\$ 1,286,773,000	\$ 1,339,284,000	\$ 1,692,877,000	\$ 1,477,264,000	\$ 137,980,000
INTRAFUND TRANSFERS	(3,118,821.89)	(2,830,000)	(2,830,000)	(2,830,000)	(2,830,000)	0
<b>NET TOTAL</b>	\$1,105,705,813.38	\$ 1,283,943,000	\$ 1,336,454,000	\$ 1,690,047,000	\$ 1,474,434,000	\$ 137,980,000
<b>NET COUNTY COST</b>	\$ 221,425,474.24	\$ 342,587,000	\$ 382,468,000	\$ 550,485,000	\$ 385,205,000	\$ 2,737,000
BUDGETED POSITIONS	8,397.0	8,925.0	8,925.0	10,943.0	9,351.0	426.0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

## Mission Statement

The Department of Children and Family Services (DCFS) will practice a uniform services delivery model that measurably improves: child safety, permanency, and access to effective and caring services.

## 2017-18 Budget Message

The 2017-18 Recommended Budget for DCFS Administration reflects a \$137.9 million increase in gross appropriation, funded with increases of \$135.2 million in revenue, and \$2.7 million in NCC.

The revenue increases consist of \$47.2 million in federal revenue, \$56.5 million in 2011 State Realignment funds, and \$31.5 million in State general funds. The \$2.7 million NCC is a result of \$21.3 million from the Provisional Financing Uses (PFU) budget unit from prior-year Title IV-E Waiver reinvestment funds, \$3.3 million to fund the County's share of the Board-approved salaries and employee benefits cost increases, and a \$0.1 million transfer from PFU from Katie A. Strategic Plan funds. These increases are partially offset by the removal of \$22.0 million of prior-year funding provided on a one-time basis for various programs.

The Recommended Budget also adds 426.0 positions as follows: 1) 327.0 positions to reduce caseloads, and implement the Department's mentoring initiative; 2) 59.0 positions to implement the Continuum Care Reform (CCR) and Resource Family Approval (RFA) programs; and 3) 40.0 positions to provide administrative and program support.

## Critical/Strategic Planning Initiatives

DCFS has taken steps to re-emphasize the importance of continuously enhancing internal operations towards improving the quality of services provided to 35,000 children and their families. These efforts are aimed at achieving child safety, permanency, and wellbeing/self sufficiency.

An important part of improving operational effectiveness includes DCFS' efforts to comply with the State's CCR as mandated by the California Department of Social Services through AB 403. CCR seeks to assist youth in foster care with having their day-to-day physical, mental and emotional needs met through growth in a permanent and supportive home. AB 403 supports these efforts by giving families who provide foster care targeted training and support so that they are better prepared to care for youth living with them. The reform also advances California's long standing goal to decrease the State's reliance on long-term group home care by increasing youth placement in family settings. For those youth who cannot transition to family-based placements, existing group

home care can be transformed into a place where they can receive short-term, intensive treatment to allow them to transition into a family setting.

Under the umbrella of CCR implementation efforts, a pending change to DCFS' operations comes in the form of the RFA program. As with CCR, implementation of the RFA program began in January 2017, and requires putting into practice a unified, family friendly and child-centered resource family approval process. This approval process is to be conducted by DCFS for nearly 9,500 existing, as well as any newly incoming, relative and non-relative extended family member foster care providers. Furthermore, this process will combine elements of all the previous processes into a single approval standard.

The Department also recognizes the value of collaborating with families through Child and Family Team (CFT) meetings to address unique needs relating to safety, risk and the child's well-being. DCFS has certified over 1,200 staff as facilitators who are able to conduct CFT meetings. By utilizing CFTs (which also fall under the umbrella of CCR implementation efforts), the Department works with families to identify a support structure based on people the families trust to help sustain them once their case with DCFS has been closed.

Enhancement of DCFS operations also includes continued investment in educating and training the Department's workforce through its DCFS University. This continued effort is even more crucial given the fact that the Department has hired over 2,000 new Children's Social Workers (CSWs) in the last three years. Education available through the DCFS University will be further complimented by field training through a mentoring initiative scheduled to launch in early 2017. This onboarding initiative aims to improve the retention of CSW trainees by pairing them with seasoned CSWs. Furthermore, by improving the retention of trainees, the Department anticipates improving the efficiency and quality of services provided to its children and family clients as a whole.

DCFS is requesting administrative support staff in Regional Offices in order to strengthen decentralized operations for managing cash negotiable items, as a result of weaknesses identified through the Auditor-Controller's Procurement Audit. DCFS anticipates opportunities for additional improvement of its Procurement Section pending the Internal Service Department's assessment of its operations.

Finally, in order to provide better judicial outcomes and a more just legal process for children and families involved in dependency court, the Presiding Judge of the Juvenile Court has made the lowering of courtroom caseloads a top priority. This is being achieved by expanding the number of courtrooms and increasing the number of specialized dependency courts in Non-Minor Dependent Court, Drug Court, and a court to deal with Commercially Sexually Exploited Children (CSEC).

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>1,339,284,000</b>	<b>2,830,000</b>	<b>953,986,000</b>	<b>382,468,000</b>	<b>8,925.0</b>
<b>Collaborative Programs</b>					
<b>1. Katie A. Strategic Plan:</b> Reflects funding to provide continued support for the Board-approved Katie A. Strategic Plan.	131,000	--	--	131,000	--
<b>New/Expanded Programs</b>					
<b>1. Child Welfare Services:</b> Reflects funding for 220.0 CSWs and 107.0 support staff positions to reduce caseloads and implement the Department's mentoring initiative.	45,128,000	--	45,128,000	--	327.0
<b>2. CCR:</b> Reflects funding for 59.0 positions to implement the CCR and RFA programs mandated by the State.	7,442,000	--	7,442,000	--	59.0
<b>3. Administrative and Program Support:</b> Reflects funding for 40.0 positions to provide administrative support in the regional offices and other areas such as information systems, human resources and juvenile courts.	9,471,000	--	5,547,000	3,924,000	40.0
<b>4. Relative Support Services:</b> Reflects funding needed to train and prepare relatives to become resource foster care placements for court-supervised and non-supervised children.	17,277,000	--	--	17,277,000	--
<b>5. Services Expansion:</b> Reflects an increase in funding for child care and foster parent recruitment, retention and support due to an increase in the State allocation for FY 2016-17. Also includes funding for dependency court services to CSEC.	9,586,000	--	9,586,000	--	--
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	23,238,000	--	23,095,000	143,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability and unemployment insurance costs based on historical experience.	(198,000)	--	(198,000)	--	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums and a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	9,250,000	--	6,062,000	3,188,000	--
<b>4. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	6,146,000	--	6,146,000	--	--
<b>5. Operating Costs:</b> Reflects cost increases from central service departments, primarily due to Board-approved salaries and employee benefits increases and increased service levels.	12,121,000	--	33,093,000	(20,972,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(543,000)	--	(543,000)	--	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the E-SCARS project and vehicle replacement.	(1,069,000)	--	(115,000)	(954,000)	--
<b>Total Changes</b>	<b>137,980,000</b>	<b>0</b>	<b>135,243,000</b>	<b>2,737,000</b>	<b>426.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,477,264,000</b>	<b>2,830,000</b>	<b>1,089,229,000</b>	<b>385,205,000</b>	<b>9,351.0</b>

### Unmet Needs

The Department's critical unmet needs include additional funding to: 1) continue to reduce social worker caseloads for Continuing Service and Emergency Response workers; 2) increase administrative support to enhance operational efficiency and workforce accountability; 3) accommodate space needs; and 4) expand the Immersion Strategy to all regional offices, which allocates additional support staff to assist with achieving the goals set forth by the Katie A. Settlement and Strategic Plan.



**CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ADOPTION FEES	\$ 450,305.00	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 0
CHARGES FOR SERVICES - OTHER	121,904.63	0	0	0	0	0
FEDERAL - OTHER	478,900.12	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	423,774,634.00	466,754,000	476,862,000	558,905,000	524,109,000	47,247,000
MISCELLANEOUS	371,128.90	1,679,000	1,679,000	1,679,000	1,679,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	2,736.48	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	52,101,030.00	20,232,000	20,232,000	20,232,000	20,232,000	0
STATE - 2011 REALIGNMENT REVENUE	392,029,053.00	436,646,000	438,927,000	511,112,000	495,408,000	56,481,000
STATE - OTHER	436,222.68	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	14,243,836.00	11,068,000	11,309,000	42,657,000	42,824,000	31,515,000
TRANSFERS IN	270,588.33	112,000	112,000	112,000	112,000	0
<b>TOTAL REVENUE</b>	<b>\$ 884,280,339.14</b>	<b>\$ 941,356,000</b>	<b>\$ 953,986,000</b>	<b>\$ 1,139,562,000</b>	<b>\$ 1,089,229,000</b>	<b>\$ 135,243,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 523,855,104.12	\$ 594,059,000	\$ 644,466,000	\$ 828,220,000	\$ 698,816,000	\$ 54,350,000
CAFETERIA BENEFIT PLANS	115,231,866.70	136,212,000	135,484,000	185,521,000	147,845,000	12,361,000
COUNTY EMPLOYEE RETIREMENT	93,134,978.42	99,576,000	95,276,000	130,349,000	108,011,000	12,735,000
DENTAL INSURANCE	2,173,623.77	2,473,000	1,768,000	1,778,000	1,778,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	666,849.16	1,146,000	962,000	971,000	968,000	6,000
DISABILITY BENEFITS	4,833,527.73	4,789,000	5,414,000	5,512,000	5,337,000	(77,000)
FICA (OASDI)	7,597,085.75	9,067,000	7,983,000	10,385,000	8,530,000	547,000
HEALTH INSURANCE	6,187,769.72	7,122,000	5,860,000	7,145,000	7,182,000	1,322,000
LIFE INSURANCE	781,606.07	455,000	181,000	202,000	187,000	6,000
OTHER EMPLOYEE BENEFITS	(600.00)	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	43,685,896.00	48,421,000	48,421,000	57,671,000	57,671,000	9,250,000
SAVINGS PLAN	2,240,700.54	2,907,000	3,177,000	4,173,000	3,376,000	199,000
THRIFT PLAN (HORIZONS)	14,371,080.80	18,817,000	16,560,000	23,131,000	18,034,000	1,474,000
UNEMPLOYMENT INSURANCE	177,472.00	402,000	403,000	351,000	351,000	(52,000)
WORKERS' COMPENSATION	16,297,815.27	17,509,000	17,511,000	17,492,000	17,492,000	(19,000)
<b>TOTAL S &amp; E B</b>	<b>831,234,776.05</b>	<b>942,954,000</b>	<b>983,472,000</b>	<b>1,272,907,000</b>	<b>1,075,584,000</b>	<b>92,112,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	41,635,250.09	50,535,000	51,295,000	53,717,000	53,505,000	2,210,000
CLOTHING & PERSONAL SUPPLIES	217,926.75	214,000	210,000	210,000	210,000	0
COMMUNICATIONS	684,553.66	810,000	1,250,000	1,250,000	1,250,000	0
COMPUTING-MAINFRAME	1,577,651.93	1,611,000	1,611,000	605,000	605,000	(1,006,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	582,299.00	582,000	375,000	375,000	375,000	0
COMPUTING-PERSONAL	2,809,562.32	3,182,000	2,897,000	6,851,000	6,851,000	3,954,000
CONTRACTED PROGRAM SERVICES	41,228,012.08	58,469,000	62,700,000	96,386,000	81,206,000	18,506,000
FOOD	295,265.06	336,000	370,000	293,000	293,000	(77,000)
HOUSEHOLD EXPENSE	27,570.55	31,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	1,605,997.00	1,823,000	2,723,000	2,979,000	2,979,000	256,000
INSURANCE	296,869.22	285,000	285,000	252,000	252,000	(33,000)

**CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	2,674,123.35	3,085,000	2,993,000	2,993,000	2,993,000	0
MAINTENANCE - EQUIPMENT	356,916.98	320,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	75,450.13	106,000	206,000	206,000	206,000	0
MEMBERSHIPS	110,825.10	114,000	112,000	115,000	115,000	3,000
MISCELLANEOUS EXPENSE	475,102.38	590,000	737,000	737,000	737,000	0
OFFICE EXPENSE	5,414,447.22	6,276,000	6,447,000	8,286,000	7,650,000	1,203,000
PROFESSIONAL SERVICES	47,127,109.12	58,629,000	58,754,000	61,023,000	60,788,000	2,034,000
PUBLICATIONS & LEGAL NOTICE	91,776.00	66,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	31,454,469.98	40,468,000	42,644,000	50,934,000	49,874,000	7,230,000
RENTS & LEASES - EQUIPMENT	6,461,987.79	3,131,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	24,141.46	24,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	32,630.73	43,000	37,000	90,000	90,000	53,000
TECHNICAL SERVICES	10,864,059.79	11,500,000	12,222,000	13,835,000	13,835,000	1,613,000
TELECOMMUNICATIONS	9,496,786.91	10,761,000	11,841,000	13,187,000	12,763,000	922,000
TRAINING	11,598,904.11	14,939,000	16,720,000	16,639,000	16,639,000	(81,000)
TRANSPORTATION AND TRAVEL	20,920,386.76	21,550,000	21,466,000	21,466,000	21,466,000	0
UTILITIES	2,061,280.04	2,304,000	2,304,000	2,304,000	2,304,000	0
<b>TOTAL S &amp; S</b>	<b>240,201,355.51</b>	<b>291,784,000</b>	<b>303,777,000</b>	<b>358,311,000</b>	<b>340,564,000</b>	<b>36,787,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	1,816,380.27	10,342,000	10,342,000	10,342,000	10,342,000	0
RET-OTHER LONG TERM DEBT	7,155,759.20	6,269,000	6,269,000	6,858,000	6,315,000	46,000
SUPPORT & CARE OF PERSONS	28,020,452.53	34,650,000	34,650,000	44,069,000	44,069,000	9,419,000
<b>TOTAL OTH CHARGES</b>	<b>36,992,592.00</b>	<b>51,261,000</b>	<b>51,261,000</b>	<b>61,269,000</b>	<b>60,726,000</b>	<b>9,465,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	0.00	204,000	204,000	204,000	204,000	0
FOOD PREPARATION EQUIPMENT	425.10	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	395,486.61	534,000	534,000	150,000	150,000	(384,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>395,911.71</b>	<b>774,000</b>	<b>774,000</b>	<b>390,000</b>	<b>390,000</b>	<b>(384,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>395,911.71</b>	<b>774,000</b>	<b>774,000</b>	<b>390,000</b>	<b>390,000</b>	<b>(384,000)</b>
<b>GROSS TOTAL</b>	<b>\$1,108,824,635.27</b>	<b>\$ 1,286,773,000</b>	<b>\$ 1,339,284,000</b>	<b>\$ 1,692,877,000</b>	<b>\$ 1,477,264,000</b>	<b>\$ 137,980,000</b>
INTRAFUND TRANSFERS	(3,118,821.89)	(2,830,000)	(2,830,000)	(2,830,000)	(2,830,000)	0
<b>NET TOTAL</b>	<b>\$1,105,705,813.38</b>	<b>\$ 1,283,943,000</b>	<b>\$ 1,336,454,000</b>	<b>\$ 1,690,047,000</b>	<b>\$ 1,474,434,000</b>	<b>\$ 137,980,000</b>
<b>NET COUNTY COST</b>	<b>\$ 221,425,474.24</b>	<b>\$ 342,587,000</b>	<b>\$ 382,468,000</b>	<b>\$ 550,485,000</b>	<b>\$ 385,205,000</b>	<b>\$ 2,737,000</b>
BUDGETED POSITIONS	8,397.0	8,925.0	8,925.0	10,943.0	9,351.0	426.0

## Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 866,457,153.41	\$ 895,405,000	\$ 946,977,000	\$ 980,094,000	\$ 979,947,000	\$ 32,970,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,790,808.75	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 0
OTHER CHARGES	910,310,146.31	950,806,000	1,020,262,000	1,058,784,000	1,058,637,000	38,375,000
<b>GROSS TOTAL</b>	\$ 916,100,955.06	\$ 956,954,000	\$ 1,026,410,000	\$ 1,064,932,000	\$ 1,064,785,000	\$ 38,375,000
INTRAFUND TRANSFERS	(2,675,665.90)	(3,894,000)	(3,894,000)	(3,894,000)	(3,894,000)	0
<b>NET TOTAL</b>	\$ 913,425,289.16	\$ 953,060,000	\$ 1,022,516,000	\$ 1,061,038,000	\$ 1,060,891,000	\$ 38,375,000
<b>NET COUNTY COST</b>	\$ 46,968,135.75	\$ 57,655,000	\$ 75,539,000	\$ 80,944,000	\$ 80,944,000	\$ 5,405,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Mission Statement

The DCFS-Assistance Budget funds programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

2) \$0.5 million in the General Relief Ineligible (GRI) program, 3) \$2.3 million in the KinGAP program, and 4) \$1.6 million in the Adoption Assistance program (AAP).

### 2017-18 Budget Message

The 2017-18 Recommended Budget for Assistance Payments reflects a \$5.4 million increase in NCC due to an increase in the California Necessities Index (CNI) and changes to caseloads of 1) \$1.0 million in the Emergency Assistance (EA) program,

### Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under its care. These strategic changes will maintain the best interest of each child and are also projected to result in efficiencies that will reduce foster care costs. The three key areas that are projected to affect the assistance costs for foster care include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care, and 3) providing services to children and families that enable children to remain in their homes or achieve timely permanency.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>1,026,410,000</b>	<b>3,894,000</b>	<b>946,977,000</b>	<b>75,539,000</b>	<b>0.0</b>
<b>Other Changes</b>					
1. <b>KinGAP:</b> Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	11,884,000	--	9,570,000	2,314,000	--
2. <b>AAP:</b> Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	11,946,000	--	10,299,000	1,647,000	--
3. <b>EA:</b> Reflects funding to cover higher case costs associated with placement rate increases partially offset by a projected decrease in caseload.	2,662,000	--	1,707,000	955,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>4. GRI:</b> Reflects funding to cover higher case costs associated with placement rate increases partially offset by a projected decrease in caseload.	489,000	--	--	489,000	--
<b>5. Foster Care Title IV-E Waiver:</b> Reflects funding to cover higher case costs associated with placement rate increases.	8,842,000	--	8,842,000	--	--
<b>6. Extended Foster Care:</b> Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	2,552,000	--	2,552,000	--	--
<b>Total Changes</b>	<b>38,375,000</b>	<b>0</b>	<b>32,970,000</b>	<b>5,405,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,064,785,000</b>	<b>3,894,000</b>	<b>979,947,000</b>	<b>80,944,000</b>	<b>0.0</b>

**CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ 233,031.00	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	12,024,334.00	8,106,000	8,106,000	8,253,000	8,106,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	354,352,716.00	309,948,000	310,780,000	346,712,000	346,712,000	35,932,000
MISCELLANEOUS	128,521.69	544,000	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE	212,067,297.00	207,789,000	207,789,000	207,789,000	207,789,000	0
STATE - 2011 REALIGNMENT REVENUE	246,872,953.00	292,724,000	343,464,000	336,301,000	353,010,000	9,546,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	237,550.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	40,540,750.72	76,294,000	76,294,000	80,495,000	63,786,000	(12,508,000)
<b>TOTAL REVENUE</b>	<b>\$ 866,457,153.41</b>	<b>\$ 895,405,000</b>	<b>\$ 946,977,000</b>	<b>\$ 980,094,000</b>	<b>\$ 979,947,000</b>	<b>\$ 32,970,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 5,790,808.75	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
<b>TOTAL S &amp; S</b>	<b>5,790,808.75</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>0</b>
<b>OTHER CHARGES</b>						
SUPPORT & CARE OF PERSONS	910,310,146.31	950,806,000	1,020,262,000	1,058,784,000	1,058,637,000	38,375,000
<b>TOTAL OTH CHARGES</b>	<b>910,310,146.31</b>	<b>950,806,000</b>	<b>1,020,262,000</b>	<b>1,058,784,000</b>	<b>1,058,637,000</b>	<b>38,375,000</b>
<b>GROSS TOTAL</b>	<b>\$ 916,100,955.06</b>	<b>\$ 956,954,000</b>	<b>\$ 1,026,410,000</b>	<b>\$ 1,064,932,000</b>	<b>\$ 1,064,785,000</b>	<b>\$ 38,375,000</b>
INTRAFUND TRANSFERS	(2,675,665.90)	(3,894,000)	(3,894,000)	(3,894,000)	(3,894,000)	0
<b>NET TOTAL</b>	<b>\$ 913,425,289.16</b>	<b>\$ 953,060,000</b>	<b>\$ 1,022,516,000</b>	<b>\$ 1,061,038,000</b>	<b>\$ 1,060,891,000</b>	<b>\$ 38,375,000</b>
<b>NET COUNTY COST</b>	<b>\$ 46,968,135.75</b>	<b>\$ 57,655,000</b>	<b>\$ 75,539,000</b>	<b>\$ 80,944,000</b>	<b>\$ 80,944,000</b>	<b>\$ 5,405,000</b>

### Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 275,111,195.00	\$ 282,173,000	\$ 282,565,000	\$ 292,864,000	\$ 292,864,000	\$ 10,299,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
OTHER CHARGES	\$ 277,372,058.35	\$ 286,211,000	\$ 286,746,000	\$ 298,692,000	\$ 298,692,000	\$ 11,946,000
<b>GROSS TOTAL</b>	\$ 277,372,058.35	\$ 286,211,000	\$ 286,746,000	\$ 298,692,000	\$ 298,692,000	\$ 11,946,000
<b>NET TOTAL</b>	\$ 277,372,058.35	\$ 286,211,000	\$ 286,746,000	\$ 298,692,000	\$ 298,692,000	\$ 11,946,000
<b>NET COUNTY COST</b>	\$ 2,260,863.35	\$ 4,038,000	\$ 4,181,000	\$ 5,828,000	\$ 5,828,000	\$ 1,647,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 2,469,817.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 2,994,808.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>GROSS TOTAL</b>	\$ 2,994,808.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ 2,994,808.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ 524,991.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Foster Care Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 496,336,723.72	\$ 508,287,000	\$ 554,571,000	\$ 567,672,000	\$ 567,672,000	\$ 13,101,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 2,796,000.00	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 0
OTHER CHARGES	507,182,346.96	525,679,000	589,247,000	603,792,000	603,792,000	14,545,000
<b>GROSS TOTAL</b>	\$ 509,978,346.96	\$ 528,475,000	\$ 592,043,000	\$ 606,588,000	\$ 606,588,000	\$ 14,545,000
INTRAFUND TRANSFERS	(2,675,665.90)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
<b>NET TOTAL</b>	\$ 507,302,681.06	\$ 525,581,000	\$ 589,149,000	\$ 603,694,000	\$ 603,694,000	\$ 14,545,000
<b>NET COUNTY COST</b>	\$ 10,965,957.34	\$ 17,294,000	\$ 34,578,000	\$ 36,022,000	\$ 36,022,000	\$ 1,444,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### KinGAP Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 61,097,287.00	\$ 67,133,000	\$ 72,029,000	\$ 81,599,000	\$ 81,599,000	\$ 9,570,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
OTHER CHARGES	\$ 72,179,364.42	\$ 80,090,000	\$ 85,443,000	\$ 97,327,000	\$ 97,327,000	\$ 11,884,000
<b>GROSS TOTAL</b>	\$ 72,179,364.42	\$ 80,090,000	\$ 85,443,000	\$ 97,327,000	\$ 97,327,000	\$ 11,884,000
<b>NET TOTAL</b>	\$ 72,179,364.42	\$ 80,090,000	\$ 85,443,000	\$ 97,327,000	\$ 97,327,000	\$ 11,884,000
<b>NET COUNTY COST</b>	\$ 11,082,077.42	\$ 12,957,000	\$ 13,414,000	\$ 15,728,000	\$ 15,728,000	\$ 2,314,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 31,442,130.69	\$ 37,812,000	\$ 37,812,000	\$ 37,959,000	\$ 37,812,000	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 0
OTHER CHARGES	53,576,376.58	58,826,000	58,826,000	58,973,000	58,826,000	0
<b>GROSS TOTAL</b>	\$ 53,576,376.58	\$ 62,178,000	\$ 62,178,000	\$ 62,325,000	\$ 62,178,000	\$ 0
INTRAFUND TRANSFERS	0.00	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	0
<b>NET TOTAL</b>	\$ 53,576,376.58	\$ 61,178,000	\$ 61,178,000	\$ 61,325,000	\$ 61,178,000	\$ 0
<b>NET COUNTY COST</b>	\$ 22,134,245.89	\$ 23,366,000	\$ 23,366,000	\$ 23,366,000	\$ 23,366,000	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

## Departmental Program Summary

### 1. Early Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	63,129,000	81,000	41,228,000	21,820,000	349.0
<i>Less Administration</i>	5,866,000	81,000	4,751,000	1,034,000	45.0
<i>Less Assistance</i>	3,352,000	--	3,352,000	--	--
<b>Net Program Costs</b>	53,911,000	--	33,125,000	20,786,000	304.0

**Authority:** Mandated program with discretionary service levels – California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through the Family Support and the Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

### 2. Crisis Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	588,491,000	861,000	425,579,000	162,051,000	3,698.0
<i>Less Administration</i>	84,010,000	861,000	53,383,000	29,766,000	482.0
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	504,481,000	--	372,196,000	132,285,000	3,216.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect, initiating legal action (when appropriate) to petition for court dependency status, and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court.



### 3. Intensive Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	882,963,000	3,773,000	726,796,000	152,394,000	3,026.0
<i>Less Administration</i>	53,293,000	707,000	44,338,000	8,248,000	394.0
<i>Less Assistance</i>	412,557,000	2,414,000	373,322,000	36,821,000	--
<b>Net Program Costs</b>	417,113,000	652,000	309,136,000	107,325,000	2,632.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families of high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

### 4. Permanency

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,007,466,000	2,009,000	875,573,000	129,884,000	2,278.0
<i>Less Administration</i>	47,129,000	529,000	34,156,000	12,444,000	297.0
<i>Less Assistance</i>	648,876,000	1,480,000	603,273,000	44,123,000	--
<b>Net Program Costs</b>	311,461,000	--	238,144,000	73,317,000	1,981.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

**5. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	190,298,000	2,178,000	136,628,000	51,492,000	1,218.0
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	190,298,000	2,178,000	136,628,000	51,492,000	1,218.0

**Authority:** Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

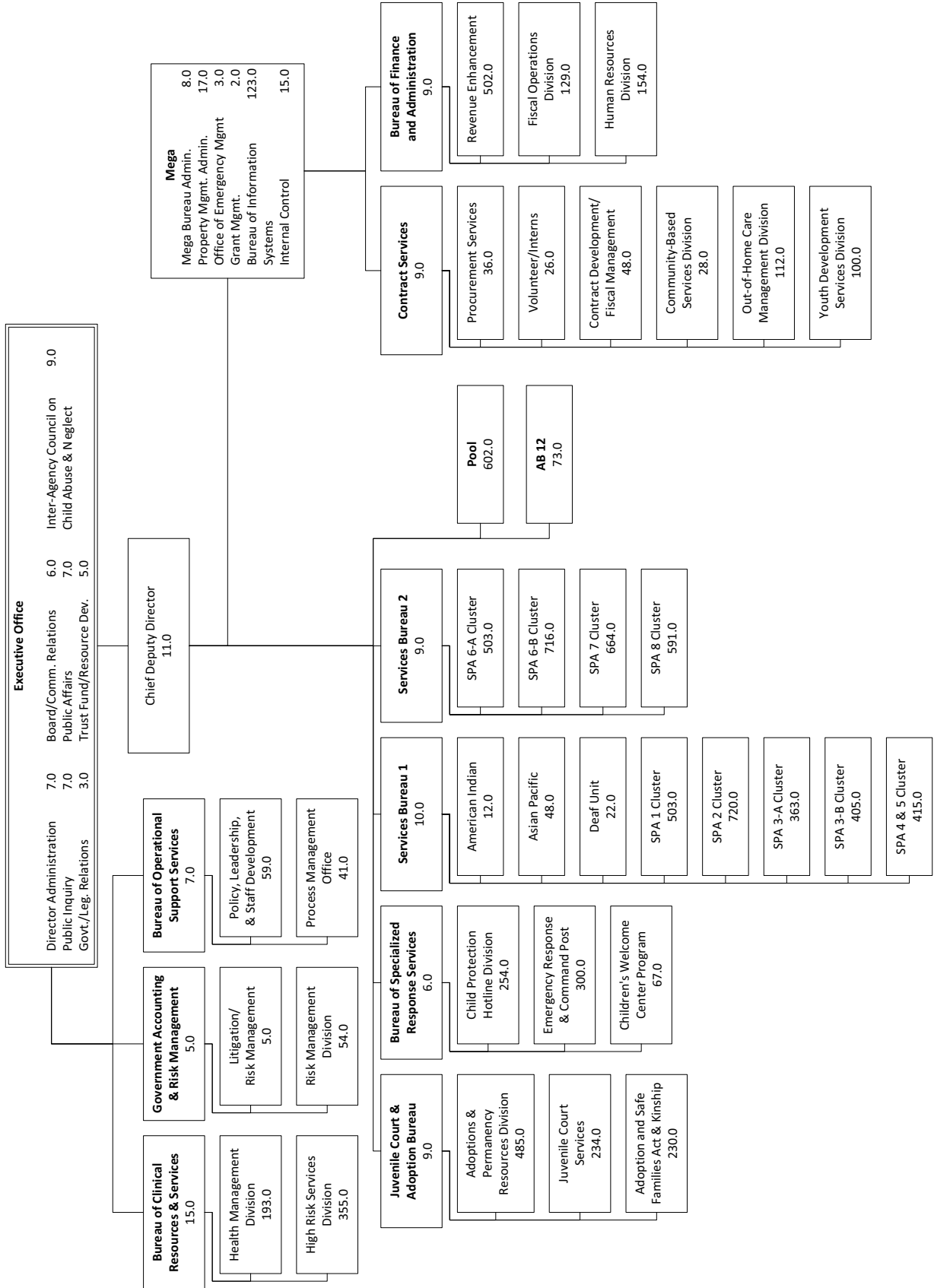
**6. Assistance**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	1,064,785,000	3,894,000	979,947,000	80,944,000	0.0
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,064,785,000	3,894,000	979,947,000	80,944,000	0.0

**Authority:** Mandated program (except Special Services Program) – California W&I Code Sections 11253, 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	2,542,049,000	6,724,000	2,069,176,000	466,149,000	9,351.0

**Department of Children and Family Services**  
 Brandon Nichols, Acting Director  
 FY 2017-18 Recommended Budget Positions = 9,351.0



## Consumer and Business Affairs

Brian J. Stiger, Director

### Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 2,657,913.52	\$ 3,251,000	\$ 4,200,000	\$ 4,200,000	\$ 4,200,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 7,446,666.46	\$ 8,289,000	\$ 10,271,000	\$ 11,110,000	\$ 10,732,000	\$ 461,000
SERVICES & SUPPLIES	4,189,038.98	5,082,000	4,531,000	4,733,000	4,315,000	(216,000)
OTHER CHARGES	18,002.56	27,000	27,000	27,000	27,000	0
CAPITAL ASSETS - EQUIPMENT	13,843.00	0	20,000	20,000	20,000	0
<b>GROSS TOTAL</b>	\$ 11,667,551.00	\$ 13,398,000	\$ 14,849,000	\$ 15,890,000	\$ 15,094,000	\$ 245,000
INTRAFUND TRANSFERS	(474,964.56)	(470,000)	(564,000)	(564,000)	(564,000)	0
<b>NET TOTAL</b>	\$ 11,192,586.44	\$ 12,928,000	\$ 14,285,000	\$ 15,326,000	\$ 14,530,000	\$ 245,000
<b>NET COUNTY COST</b>	\$ 8,534,672.92	\$ 9,677,000	\$ 10,085,000	\$ 11,126,000	\$ 10,330,000	\$ 245,000
BUDGETED POSITIONS	89.0	102.0	102.0	106.0	103.0	1.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

To promote a fair and vibrant marketplace, we serve consumers, businesses, and communities through education, advocacy, and complaint resolution.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an increase in NCC of \$0.2 million primarily due to Board-approved increases in salaries and health insurance subsidies as well as increases in retirement costs and retiree health insurance premiums. The Recommended Budget also includes funding for 1.0 position to lead the Board-approved Office of Immigrant Affairs (OIA), partially offset by a shift of prior-year funding for Deferred Action for Childhood Arrivals (DACA).

### Critical/Strategic Planning Initiatives

- Identify and secure additional office space to accommodate increased staffing and provide improved public access to services; and
- Seek additional funding for investigator positions due to the passage of Proposition 64 (Marijuana Legalization Initiative 2016), to be phased in over a three-year period, to receive and investigate consumer complaints, false and misleading advertisements, and unlicensed activity.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>14,849,000</b>	<b>564,000</b>	<b>4,200,000</b>	<b>10,085,000</b>	<b>102.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. OIA:</b> Reflects funding for 1.0 Chief, Consumer Affairs position to establish the Board-approved OIA, fully offset by a shift of DACA funding (\$142,000) and other miscellaneous savings (\$23,000).	--	--	--	--	1.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	246,000	--	--	246,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	25,000	--	--	25,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	48,000	--	--	48,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis to update the Department's website.	(65,000)	--	--	(65,000)	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(9,000)	--	--	(9,000)	--
<b>Total Changes</b>	<b>245,000</b>	<b>0</b>	<b>0</b>	<b>245,000</b>	<b>1.0</b>
<b>2017-18 Recommended Budget</b>	<b>15,094,000</b>	<b>564,000</b>	<b>4,200,000</b>	<b>10,330,000</b>	<b>103.0</b>

**CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,135,039.94	\$ 2,198,000	\$ 3,330,000	\$ 3,330,000	\$ 3,330,000	\$ 0
COURT FEES & COSTS	0.00	543,000	550,000	550,000	550,000	0
FEDERAL - OTHER	0.00	209,000	275,000	275,000	275,000	0
MISCELLANEOUS	40,873.58	21,000	45,000	45,000	45,000	0
TRANSFERS IN	482,000.00	280,000	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 2,657,913.52</b>	<b>\$ 3,251,000</b>	<b>\$ 4,200,000</b>	<b>\$ 4,200,000</b>	<b>\$ 4,200,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 4,663,154.58	\$ 5,246,000	\$ 7,037,000	\$ 7,579,000	\$ 7,316,000	\$ 279,000
CAFETERIA BENEFIT PLANS	1,002,932.05	1,117,000	1,260,000	1,315,000	1,265,000	5,000
COUNTY EMPLOYEE RETIREMENT	805,640.40	855,000	934,000	1,023,000	973,000	39,000
DENTAL INSURANCE	18,779.98	22,000	10,000	10,000	10,000	0
DEPENDENT CARE SPENDING ACCOUNTS	9,840.00	0	7,000	7,000	7,000	0
DISABILITY BENEFITS	28,964.52	34,000	5,000	5,000	5,000	0
FICA (OASDI)	74,685.98	84,000	88,000	97,000	93,000	5,000
HEALTH INSURANCE	163,241.46	189,000	157,000	190,000	190,000	33,000
LIFE INSURANCE	20,716.76	23,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	414,641.00	451,000	461,000	555,000	555,000	94,000
SAVINGS PLAN	50,231.94	60,000	75,000	82,000	82,000	7,000
THRIFT PLAN (HORIZONS)	134,610.01	150,000	190,000	212,000	201,000	11,000
UNEMPLOYMENT INSURANCE	2,568.00	0	0	0	0	0
WORKERS' COMPENSATION	49,951.78	51,000	39,000	27,000	27,000	(12,000)
<b>TOTAL S &amp; E B</b>	<b>7,446,666.46</b>	<b>8,289,000</b>	<b>10,271,000</b>	<b>11,110,000</b>	<b>10,732,000</b>	<b>461,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	280,722.79	340,000	340,000	208,000	208,000	(132,000)
CLOTHING & PERSONAL SUPPLIES	1,694.31	0	0	0	0	0
COMMUNICATIONS	149,372.75	10,000	10,000	10,000	10,000	0
COMPUTING-MAINFRAME	574.03	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	195,654.00	94,000	94,000	29,000	29,000	(65,000)
COMPUTING-PERSONAL	9,607.95	26,000	26,000	26,000	26,000	0
CONTRACTED PROGRAM SERVICES	2,293,500.00	2,477,000	2,477,000	2,477,000	2,477,000	0
FOOD	306.02	0	0	0	0	0
HOUSEHOLD EXPENSE	171.06	218,000	218,000	218,000	218,000	0
INFORMATION TECHNOLOGY SERVICES	8,224.00	55,000	55,000	55,000	55,000	0
INSURANCE	4,414.01	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	219,014.88	169,000	169,000	169,000	169,000	0
MAINTENANCE - EQUIPMENT	5,890.17	28,000	28,000	28,000	28,000	0
MEMBERSHIPS	7,500.00	6,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	39,602.50	9,000	9,000	9,000	9,000	0
OFFICE EXPENSE	66,038.10	346,000	346,000	354,000	336,000	(10,000)
PROFESSIONAL SERVICES	337,851.13	692,000	141,000	541,000	141,000	0
RENTS & LEASES - BLDG & IMPRV	11,669.35	9,000	9,000	0	0	(9,000)
RENTS & LEASES - EQUIPMENT	23,602.27	0	0	0	0	0

**CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	5,058.54	0	0	0	0	0
TECHNICAL SERVICES	88,942.34	207,000	207,000	207,000	207,000	0
TELECOMMUNICATIONS	264,548.71	204,000	204,000	204,000	204,000	0
TRAINING	33,704.23	14,000	14,000	14,000	14,000	0
TRANSPORTATION AND TRAVEL	39,208.69	33,000	33,000	33,000	33,000	0
UTILITIES	102,167.15	142,000	142,000	142,000	142,000	0
<b>TOTAL S &amp; S</b>	<b>4,189,038.98</b>	<b>5,082,000</b>	<b>4,531,000</b>	<b>4,733,000</b>	<b>4,315,000</b>	<b>(216,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	17,900.15	19,000	19,000	19,000	19,000	0
TAXES & ASSESSMENTS	102.41	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>18,002.56</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ELECTRONIC EQUIPMENT	13,843.00	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	20,000	20,000	20,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>13,843.00</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>13,843.00</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 11,667,551.00</b>	<b>\$ 13,398,000</b>	<b>\$ 14,849,000</b>	<b>\$ 15,890,000</b>	<b>\$ 15,094,000</b>	<b>\$ 245,000</b>
INTRAFUND TRANSFERS	(474,964.56)	(470,000)	(564,000)	(564,000)	(564,000)	0
<b>NET TOTAL</b>	<b>\$ 11,192,586.44</b>	<b>\$ 12,928,000</b>	<b>\$ 14,285,000</b>	<b>\$ 15,326,000</b>	<b>\$ 14,530,000</b>	<b>\$ 245,000</b>
<b>NET COUNTY COST</b>	<b>\$ 8,534,672.92</b>	<b>\$ 9,677,000</b>	<b>\$ 10,085,000</b>	<b>\$ 11,126,000</b>	<b>\$ 10,330,000</b>	<b>\$ 245,000</b>
BUDGETED POSITIONS	89.0	102.0	102.0	106.0	103.0	1.0

## Departmental Program Summary

### 1. Complaint Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,145,000	510,000	423,000	2,212,000	20.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,145,000	510,000	423,000	2,212,000	20.0

**Authority:** Non-mandated, discretionary program.

The unit resolves identity theft and consumer and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The unit works with law enforcement, and prosecuting and regulatory agencies to identify and investigate appropriate consumer, identity theft and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution. The unit also includes OIA.

### 2. Counseling and Dispute Resolution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,178,000	--	2,408,000	1,770,000	42.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,178,000	--	2,408,000	1,770,000	42.0

**Authority:** Non-mandated, discretionary program.

The unit provides consumer counseling, small claims advising, and mediation services. Counselors provide answers to questions and departmental resources for resolving disputes, refer consumers to other appropriate resources, and identify fraud complaints and real estate fraud cases to be submitted to the Department for investigation. It also includes the Department's Volunteer and Internship Program.

### 3. Consumer Education and Public Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,064,000	--	509,000	555,000	9.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,064,000	--	509,000	555,000	9.0

**Authority:** Non-mandated, discretionary program.

The unit coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, tabling events and consumer education fairs; the departmental website and social media sites; the Department's brochures, news articles, photos, and other written materials in Plain Language; media relations and interview requests; and relations with other departments, agencies and the offices of local elected officials.



#### 4. Small Business Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,533,000	--	267,000	1,266,000	11.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,533,000	--	267,000	1,266,000	11.0

**Authority:** Non-mandated, discretionary program.

The unit is the primary resource for small and community business enterprises to do business with the County. The SBS provides small and community business enterprises with technical assistance and information on contracting opportunities and small business programs with the County and regional cities, the State and federal government. The unit provides a forum for small business outreach, education, and advocacy in regard to governmental contracting.

#### 5. Wage Enforcement Program (WEP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,456,000	--	117,000	1,339,000	9.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,456,000	--	117,000	1,339,000	9.0

**Authority:** Non-mandated, discretionary program.

The program ensures that workers in the unincorporated areas are being paid all of the minimum wages they are owed. WEP answers questions regarding the new minimum wage ordinance, educates employers and workers to ensure compliance, and accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. It also issues citations, conducts settlement negotiations, and ensures that employers comply with paying all of the back wages they owe in applicable circumstances. As such, the program performs the outreach, counseling, training, investigative, and compliance work within the Department.

**6. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	3,718,000	54,000	476,000	3,188,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,718,000	54,000	476,000	3,188,000	12.0

**Authority:** Non-mandated, discretionary program.

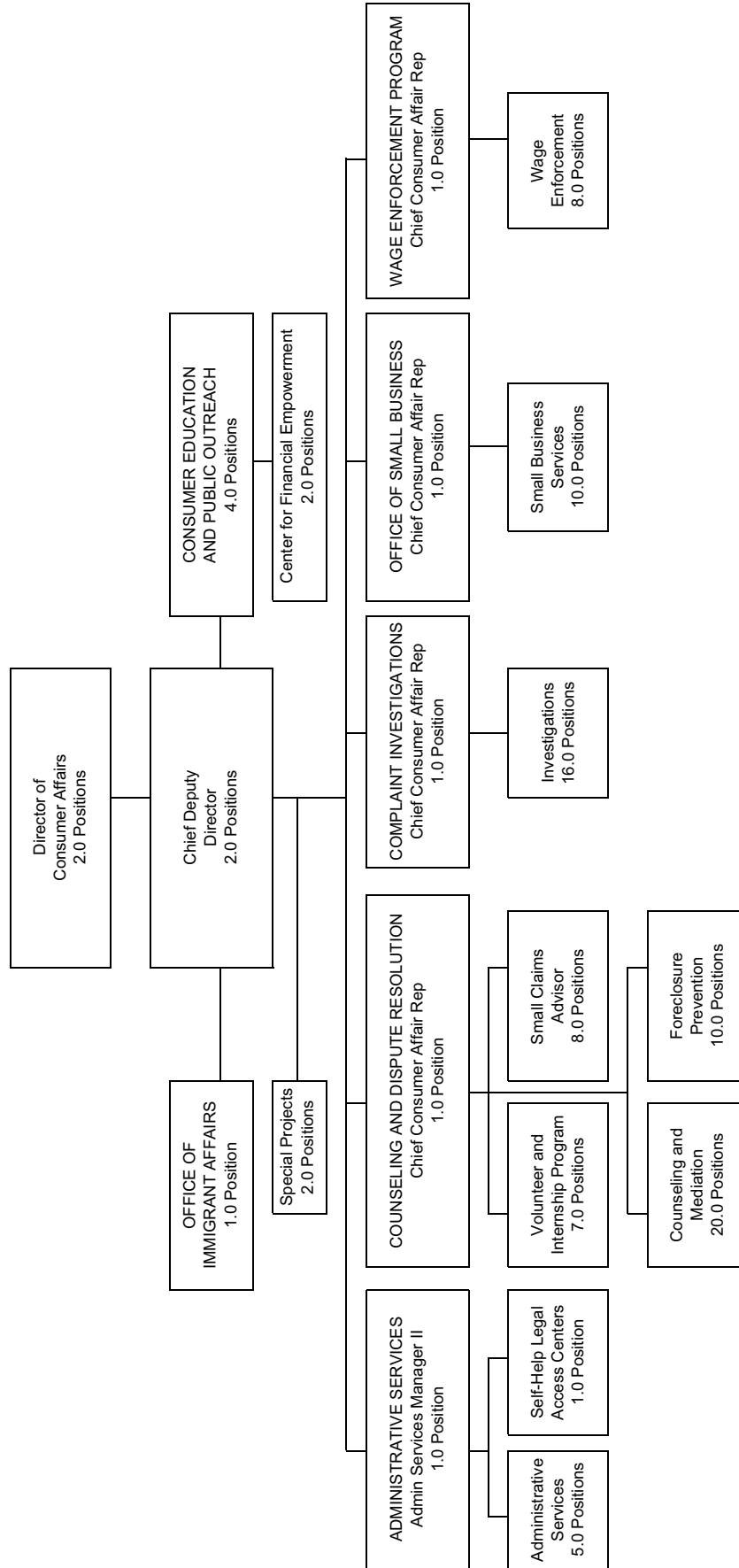
Administration Services provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included are the Self-Help Legal Access Centers which counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation. Also includes revenues generated by other administrative and support costs.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	15,094,000	564,000	4,200,000	10,330,000	103.0

**DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS**

Brian J. Stiger, Director

FY 2017-18 Recommended Budget Positions = 103.0



## County Counsel

Mary Wickham, County Counsel

### County Counsel Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 13,102,107.08	\$ 14,940,000	\$ 15,150,000	\$ 14,450,000	\$ 15,728,000	\$ 578,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 96,097,610.63	\$ 108,596,000	\$ 109,611,000	\$ 120,155,000	\$ 115,730,000	\$ 6,119,000
SERVICES & SUPPLIES	8,111,974.64	11,385,000	11,876,000	11,876,000	11,876,000	0
OTHER CHARGES	253,180.93	247,000	247,000	247,000	404,000	157,000
CAPITAL ASSETS - EQUIPMENT	42,997.09	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 104,505,763.29	\$ 120,228,000	\$ 121,734,000	\$ 132,278,000	\$ 128,010,000	\$ 6,276,000
INTRAFUND TRANSFERS	(79,920,878.76)	(92,404,000)	(93,700,000)	(104,238,000)	(98,692,000)	(4,992,000)
<b>NET TOTAL</b>	\$ 24,584,884.53	\$ 27,824,000	\$ 28,034,000	\$ 28,040,000	\$ 29,318,000	\$ 1,284,000
<b>NET COUNTY COST</b>	\$ 11,482,777.45	\$ 12,884,000	\$ 12,884,000	\$ 13,590,000	\$ 13,590,000	\$ 706,000
BUDGETED POSITIONS	591.0	619.0	619.0	636.0	632.0	13.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		COUNSEL	

### Mission Statement

The mission of the County Counsel's Office is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$0.7 million primarily due to Board-approved salaries and health insurance subsidies and the addition of 1.0 attorney position to be housed within the Department of Consumer and Business Affairs (DCBA) to help with wage enforcement. The Recommended Budget also includes 12.0 positions to staff the new Edmund D. Edelman Children's Court.

### Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.

- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division and an electronic case management system for the Dependency Division.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity and availability of the County's information technology infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPPA) Privacy Security Officer and members of the legal staff participate in the HIPPA/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>121,734,000</b>	<b>93,700,000</b>	<b>15,150,000</b>	<b>12,884,000</b>	<b>619.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Government Services Division:</b> Reflects funding for 1.0 Senior Deputy County Counsel position to provide on-site legal advice to DCBA on wage enforcement.	235,000	--	--	235,000	1.0
<b>2. Dependency Division:</b> Reflects funding for 3.0 Deputy County Counsel, 2.0 Paralegals, and 7.0 Legal Office Support Assistant I positions to provide additional legal services to the Department of Children and Family Services at the new Edmund D. Edelman Children's Court.	1,306,000	1,306,000	--	--	12.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,131,000	2,503,000	297,000	331,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation, unemployment insurance benefits, and long-term disability costs based on historical experience.	(48,000)	(43,000)	(5,000)	--	--
<b>3. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	798,000	638,000	76,000	84,000	--
<b>4. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	697,000	588,000	70,000	39,000	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	157,000	--	140,000	17,000	--
<b>Total Changes</b>	<b>6,276,000</b>	<b>4,992,000</b>	<b>578,000</b>	<b>706,000</b>	<b>13.0</b>
<b>2017-18 Recommended Budget</b>	<b>128,010,000</b>	<b>98,692,000</b>	<b>15,728,000</b>	<b>13,590,000</b>	<b>632.0</b>

**COUNTY COUNSEL BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 606,603.34	\$ 781,000	\$ 775,000	\$ 482,000	\$ 514,000	\$ (261,000)
COURT FEES & COSTS	4,757.00	0	0	0	0	0
LEGAL SERVICES	12,304,693.16	13,996,000	13,914,000	13,778,000	14,875,000	961,000
MISCELLANEOUS	136,693.98	119,000	417,000	119,000	259,000	(158,000)
PARK & RECREATION SERVICES	49,359.60	44,000	44,000	71,000	80,000	36,000
<b>TOTAL REVENUE</b>	<b>\$ 13,102,107.08</b>	<b>\$ 14,940,000</b>	<b>\$ 15,150,000</b>	<b>\$ 14,450,000</b>	<b>\$ 15,728,000</b>	<b>\$ 578,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 60,421,645.45	\$ 70,104,000	\$ 71,174,000	\$ 77,133,000	\$ 74,198,000	\$ 3,024,000
CAFETERIA BENEFIT PLANS	10,206,765.02	11,647,000	12,610,000	13,178,000	13,249,000	639,000
COUNTY EMPLOYEE RETIREMENT	11,167,043.03	11,479,000	11,059,000	12,533,000	12,041,000	982,000
DENTAL INSURANCE	199,717.10	216,000	152,000	227,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	65,977.65	82,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	751,394.69	218,000	193,000	208,000	165,000	(28,000)
FICA (OASDI)	919,421.32	1,022,000	955,000	1,100,000	1,000,000	45,000
HEALTH INSURANCE	4,390,276.51	4,967,000	4,698,000	5,897,000	5,226,000	528,000
LIFE INSURANCE	253,831.88	42,000	23,000	42,000	23,000	0
OTHER EMPLOYEE BENEFITS	837.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	3,172,779.00	3,600,000	3,514,000	4,211,000	4,211,000	697,000
SAVINGS PLAN	2,189,948.04	2,618,000	2,610,000	2,761,000	2,732,000	122,000
THRIFT PLAN (HORIZONS)	1,832,444.36	1,998,000	1,825,000	2,087,000	1,955,000	130,000
UNEMPLOYMENT INSURANCE	8,218.00	10,000	16,000	18,000	18,000	2,000
WORKERS' COMPENSATION	517,311.58	593,000	702,000	680,000	680,000	(22,000)
<b>TOTAL S &amp; E B</b>	<b>96,097,610.63</b>	<b>108,596,000</b>	<b>109,611,000</b>	<b>120,155,000</b>	<b>115,730,000</b>	<b>6,119,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,220,950.51	1,180,000	1,323,000	1,258,000	1,258,000	(65,000)
CLOTHING & PERSONAL SUPPLIES	614.79	0	0	0	0	0
COMMUNICATIONS	93,679.22	113,000	172,000	131,000	131,000	(41,000)
COMPUTING-MAINFRAME	1,578.01	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	271,967.33	449,000	449,000	709,000	709,000	260,000
COMPUTING-PERSONAL	88,734.96	198,000	198,000	295,000	295,000	97,000
HOUSEHOLD EXPENSE	483.29	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	810,977.61	1,467,000	1,467,000	1,360,000	1,360,000	(107,000)
JURY & WITNESS EXPENSE	98.14	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	1,234,117.81	1,457,000	1,457,000	1,362,000	1,362,000	(95,000)
MAINTENANCE - EQUIPMENT	125,274.25	11,000	130,000	11,000	11,000	(119,000)
MEDICAL DENTAL & LAB SUPPLIES	254.27	0	0	0	0	0
MEMBERSHIPS	130,687.67	140,000	140,000	140,000	140,000	0
MISCELLANEOUS EXPENSE	512.48	0	0	0	0	0
OFFICE EXPENSE	299,581.01	335,000	580,000	324,000	324,000	(256,000)
PROFESSIONAL SERVICES	486,968.62	827,000	827,000	1,153,000	1,153,000	326,000
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	679,835.81	1,567,000	1,567,000	1,641,000	1,641,000	74,000
RENTS & LEASES - EQUIPMENT	76,601.35	285,000	14,000	187,000	187,000	173,000

**COUNTY COUNSEL BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	1,293.62	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	581,693.87	593,000	667,000	706,000	706,000	39,000
TECHNICAL SERVICES	252,890.17	335,000	335,000	346,000	346,000	11,000
TELECOMMUNICATIONS	870,613.49	1,245,000	1,245,000	983,000	983,000	(262,000)
TRAINING	50,015.84	149,000	149,000	249,000	249,000	100,000
TRANSPORTATION AND TRAVEL	111,318.94	126,000	138,000	138,000	138,000	0
UTILITIES	721,231.58	900,000	1,010,000	875,000	875,000	(135,000)
<b>TOTAL S &amp; S</b>	<b>8,111,974.64</b>	<b>11,385,000</b>	<b>11,876,000</b>	<b>11,876,000</b>	<b>11,876,000</b>	<b>0</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	20,000.00	14,000	14,000	78,000	14,000	0
RET-OTHER LONG TERM DEBT	232,701.92	233,000	233,000	169,000	390,000	157,000
TAXES & ASSESSMENTS	479.01	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>253,180.93</b>	<b>247,000</b>	<b>247,000</b>	<b>247,000</b>	<b>404,000</b>	<b>157,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
VEHICLES & TRANSPORTATION EQUIPMENT	42,997.09	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS</b>	<b>42,997.09</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 104,505,763.29</b>	<b>\$ 120,228,000</b>	<b>\$ 121,734,000</b>	<b>\$ 132,278,000</b>	<b>\$ 128,010,000</b>	<b>\$ 6,276,000</b>
INTRAFUND TRANSFERS	(79,920,878.76)	(92,404,000)	(93,700,000)	(104,238,000)	(98,692,000)	(4,992,000)
<b>NET TOTAL</b>	<b>\$ 24,584,884.53</b>	<b>\$ 27,824,000</b>	<b>\$ 28,034,000</b>	<b>\$ 28,040,000</b>	<b>\$ 29,318,000</b>	<b>\$ 1,284,000</b>
<b>NET COUNTY COST</b>	<b>\$ 11,482,777.45</b>	<b>\$ 12,884,000</b>	<b>\$ 12,884,000</b>	<b>\$ 13,590,000</b>	<b>\$ 13,590,000</b>	<b>\$ 706,000</b>
BUDGETED POSITIONS	591.0	619.0	619.0	636.0	632.0	13.0

## Departmental Program Summary

### 1. House Counsel

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	56,551,000	37,895,000	7,280,000	11,376,000	278.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	56,551,000	37,895,000	7,280,000	11,376,000	278.0

**Authority:** Non-mandated, discretionary program.

Advises the Board and other client entities as to their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety and welfare.

### 2. Litigation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	52,162,000	45,653,000	6,344,000	165,000	256.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	52,162,000	45,653,000	6,344,000	165,000	256.0

**Authority:** Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

### 3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	19,297,000	15,144,000	2,104,000	2,049,000	98.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	19,297,000	15,144,000	2,104,000	2,049,000	98.0

**Authority:** Non-mandated, discretionary program.

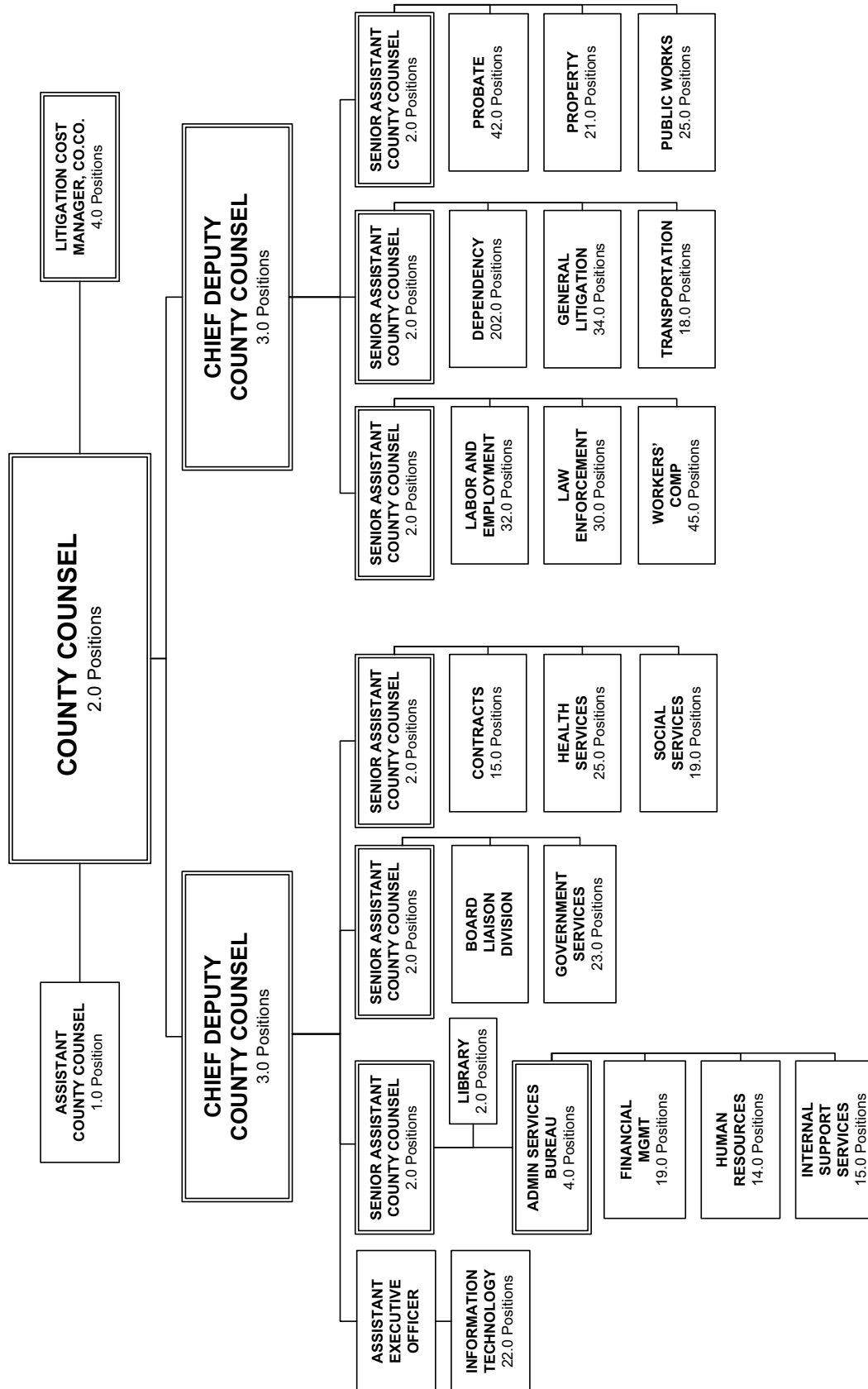
Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the judgment and Damages budget; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	128,010,000	98,692,000	15,728,000	13,590,000	632.0



# OFFICE OF THE COUNTY COUNSEL

MARY C. WICKHAM, COUNTY COUNSEL  
FY 2017-18 Recommended Budget Positions = 632.0



## District Attorney

Jackie Lacey, District Attorney

### District Attorney Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 165,702,779.20	\$ 166,481,000	\$ 166,998,000	\$ 170,779,000	\$ 170,230,000	\$ 3,232,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 344,162,164.62	\$ 351,362,000	\$ 357,186,000	\$ 376,054,000	\$ 374,065,000	\$ 16,879,000
SERVICES & SUPPLIES	37,501,400.52	36,483,000	34,458,000	38,235,000	34,059,000	(399,000)
OTHER CHARGES	1,722,908.12	1,240,000	1,231,000	1,019,000	1,019,000	(212,000)
CAPITAL ASSETS - EQUIPMENT	613,585.97	736,000	736,000	768,000	660,000	(76,000)
<b>GROSS TOTAL</b>	\$ 384,000,059.23	\$ 389,821,000	\$ 393,611,000	\$ 416,076,000	\$ 409,803,000	\$ 16,192,000
INTRAFUND TRANSFERS	(11,110,211.33)	(10,881,000)	(10,663,000)	(10,663,000)	(10,663,000)	0
<b>NET TOTAL</b>	\$ 372,889,847.90	\$ 378,940,000	\$ 382,948,000	\$ 405,413,000	\$ 399,140,000	\$ 16,192,000
<b>NET COUNTY COST</b>	\$ 207,187,068.70	\$ 212,459,000	\$ 215,950,000	\$ 234,634,000	\$ 228,910,000	\$ 12,960,000
BUDGETED POSITIONS	2,187.0	2,229.0	2,229.0	2,246.0	2,230.0	1.0

**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC PROTECTION

**ACTIVITY**  
JUDICIAL

### Mission Statement

The County District Attorney's Office (Office) is dedicated to protecting our community through the fair and ethical pursuit of justice and the safeguarding of crime victim's rights.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$13.0 million primarily due to Board-approved increases in salaries and health insurance subsidies, one-time funding to continue the Sexually Violent Predator (SVP) program and an increase in public safety sales tax (Proposition 172) revenue. The Recommended Budget also reflects the addition of 1.0 position for the Employee Relations Division, offset by reduced services previously provided by County Counsel.

### Critical/Strategic Planning Initiatives

The District Attorney's FY 2017-18 strategic planning efforts are as follows:

- Expand the application of alternatives to incarceration in appropriate cases.
- Enhance strategies to protect children from abuse and neglect, including sex trafficking.

- Continue to develop effective strategies to address criminal justice system contacts with individuals with mental illness.
- Increase efforts to address the proliferation of identity theft and cyber-crimes.
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors.
- Increase involvement in the environmental crimes enforcement community.
- Continue to work on information and document exchanges with other criminal justice agencies.
- Bolster ethical conduct through elimination of bias training.
- Provide greater focus on opioid abuse through expert prosecution of major narcotics dealers to address those who illegally supply opioids.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>393,611,000</b>	<b>10,663,000</b>	<b>166,998,000</b>	<b>215,950,000</b>	<b>2,229.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Employee Relations Unit:</b> Reflects funding for 1.0 position in the Employee Relations Unit offset by a decrease in services and supplies appropriation.	--	--	--	--	1.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by revenue.	10,018,000	--	113,000	9,905,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions, partially offset by revenue.	3,988,000	--	49,000	3,939,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset by revenue.	2,787,000	--	16,000	2,771,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability, and unemployment insurance based on historical experience.	(186,000)	--	--	(186,000)	--
<b>5. Ministerial Adjustments:</b> Reflects appropriation and revenue realignments based on historical expenditures, current operations, and changing needs of the Department.	(339,000)	--	914,000	(1,253,000)	--
<b>6. Public Safety Sales Tax:</b> Reflects a projected increase in Proposition 172 revenue based on historical trends.	--	--	2,140,000	(2,140,000)	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the SVP and Vehicle ACO Programs.	(76,000)	--	1,875,000	(1,951,000)	--
<b>8. SVP Program:</b> Reflects the addition of one-time funding for the SVP program to backfill the loss of State funding.	--	--	(1,875,000)	1,875,000	--
<b>Total Changes</b>	<b>16,192,000</b>	<b>0</b>	<b>3,232,000</b>	<b>12,960,000</b>	<b>1.0</b>
<b>2017-18 Recommended Budget</b>	<b>409,803,000</b>	<b>10,663,000</b>	<b>170,230,000</b>	<b>228,910,000</b>	<b>2,230.0</b>

## Unmet Needs

The FY 2017-18 Official Budget Request includes funding for 16.0 new positions. The requested positions are necessary to carry out critical activities in support of the Department's mission and strategic initiatives, as well as to promote operational efficiency and cost avoidance.

**DISTRICT ATTORNEY BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 3,566,616.77	\$ 2,866,000	\$ 3,400,000	\$ 4,170,000	\$ 4,170,000	\$ 770,000
FEDERAL - OTHER	6,086,542.92	7,099,000	8,985,000	8,359,000	8,359,000	(626,000)
FORFEITURES & PENALTIES	5,532,528.78	4,079,000	4,079,000	4,079,000	4,079,000	0
LEGAL SERVICES	703,189.82	561,000	560,000	561,000	561,000	1,000
MISCELLANEOUS	1,332,204.92	1,023,000	1,217,000	706,000	706,000	(511,000)
OTHER COURT FINES	700,916.61	1,000,000	1,000,000	1,000,000	1,000,000	0
OTHER GOVERNMENTAL AGENCIES	364,743.05	474,000	340,000	461,000	461,000	121,000
OTHER SALES	2,705.90	0	0	0	0	0
RECORDING FEES	1,266.51	4,000	0	0	0	0
SALE OF CAPITAL ASSETS	30,180.90	44,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	3,939,380.12	4,467,000	4,467,000	4,467,000	4,467,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,391,362.00	3,666,000	3,160,000	4,166,000	4,166,000	1,006,000
STATE - OTHER	29,056,509.34	28,067,000	26,581,000	29,649,000	26,960,000	379,000
STATE - PROP 172 PUBLIC SAFETY FUNDS	109,269,803.91	112,759,000	112,759,000	112,759,000	114,899,000	2,140,000
STATE - TRIAL COURTS	431,345.55	372,000	450,000	402,000	402,000	(48,000)
TRANSFERS IN	293,482.10	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 165,702,779.20</b>	<b>\$ 166,481,000</b>	<b>\$ 166,998,000</b>	<b>\$ 170,779,000</b>	<b>\$ 170,230,000</b>	<b>\$ 3,232,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 218,435,769.04	\$ 226,642,000	\$ 236,519,000	\$ 244,449,000	\$ 243,126,000	\$ 6,607,000
CAFETERIA BENEFIT PLANS	34,744,718.48	33,649,000	37,949,000	38,971,000	39,379,000	1,430,000
COUNTY EMPLOYEE RETIREMENT	43,312,920.14	41,241,000	41,579,000	45,812,000	45,598,000	4,019,000
DENTAL INSURANCE	667,890.46	690,000	560,000	560,000	560,000	0
DEPENDENT CARE SPENDING ACCOUNTS	213,995.04	17,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,509,890.64	2,462,000	1,083,000	909,000	905,000	(178,000)
FICA (OASDI)	3,018,171.91	3,104,000	2,197,000	2,219,000	2,298,000	101,000
HEALTH INSURANCE	12,367,931.75	12,363,000	8,747,000	11,594,000	10,454,000	1,707,000
LIFE INSURANCE	391,243.77	483,000	96,000	95,000	96,000	0
OTHER EMPLOYEE BENEFITS	93,179.50	91,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	12,100,201.00	13,567,000	13,000,000	15,888,000	15,787,000	2,787,000
SAVINGS PLAN	5,891,894.86	6,606,000	5,387,000	5,436,000	5,596,000	209,000
THRIFT PLAN (HORIZONS)	6,242,050.06	6,225,000	5,195,000	5,255,000	5,400,000	205,000
UNEMPLOYMENT INSURANCE	21,317.00	16,000	29,000	17,000	17,000	(12,000)
WORKERS' COMPENSATION	4,150,990.97	4,206,000	4,485,000	4,489,000	4,489,000	4,000
<b>TOTAL S &amp; E B</b>	<b>344,162,164.62</b>	<b>351,362,000</b>	<b>357,186,000</b>	<b>376,054,000</b>	<b>374,065,000</b>	<b>16,879,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	5,454,596.77	6,747,000	4,676,000	5,863,000	4,928,000	252,000
CLOTHING & PERSONAL SUPPLIES	45,699.07	199,000	10,000	10,000	10,000	0
COMMUNICATIONS	440,463.86	367,000	450,000	450,000	450,000	0
COMPUTING-MAINFRAME	307,980.79	214,000	251,000	231,000	231,000	(20,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	357,069.07	411,000	250,000	250,000	250,000	0
COMPUTING-PERSONAL	167,082.82	119,000	75,000	90,000	75,000	0
CONTRACTED PROGRAM SERVICES	41,289.99	38,000	11,000	11,000	11,000	0

**DISTRICT ATTORNEY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	25,668.78	27,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,193,136.00	4,105,000	4,366,000	4,366,000	4,366,000	0
INSURANCE	77,244.67	45,000	45,000	45,000	45,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,769,261.23	3,010,000	2,610,000	4,693,000	2,688,000	78,000
MAINTENANCE - EQUIPMENT	120,332.19	88,000	67,000	67,000	67,000	0
MEDICAL DENTAL & LAB SUPPLIES	7,385.60	19,000	2,000	2,000	2,000	0
MEMBERSHIPS	406,476.35	4,000	423,000	423,000	423,000	0
MISCELLANEOUS EXPENSE	59,856.31	60,000	1,148,000	1,148,000	1,148,000	0
OFFICE EXPENSE	1,353,706.77	863,000	1,162,000	1,162,000	1,162,000	0
PROFESSIONAL SERVICES	1,639,313.01	1,256,000	1,153,000	1,115,000	865,000	(288,000)
PUBLICATIONS & LEGAL NOTICE	1,423.47	0	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	2,527,393.95	2,361,000	2,405,000	2,430,000	2,430,000	25,000
RENTS & LEASES - EQUIPMENT	1,300,844.98	1,055,000	1,287,000	1,287,000	1,287,000	0
SMALL TOOLS & MINOR EQUIPMENT	116,000.96	110,000	25,000	25,000	25,000	0
SPECIAL DEPARTMENTAL EXPENSE	218,649.76	68,000	38,000	18,000	18,000	(20,000)
TECHNICAL SERVICES	3,465,576.69	3,644,000	3,473,000	3,147,000	3,147,000	(326,000)
TELECOMMUNICATIONS	5,019,365.75	4,719,000	4,069,000	4,069,000	4,069,000	0
TRAINING	109,982.17	104,000	120,000	170,000	120,000	0
TRANSPORTATION AND TRAVEL	2,042,695.26	1,646,000	1,920,000	1,920,000	1,920,000	0
UTILITIES	5,232,904.25	5,204,000	4,412,000	5,233,000	4,312,000	(100,000)
<b>TOTAL S &amp; S</b>	<b>37,501,400.52</b>	<b>36,483,000</b>	<b>34,458,000</b>	<b>38,235,000</b>	<b>34,059,000</b>	<b>(399,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	1,663,295.19	1,053,000	1,044,000	832,000	832,000	(212,000)
RET-OTHER LONG TERM DEBT	55,516.05	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	4,096.88	4,000	4,000	4,000	4,000	0
<b>TOTAL OTH CHARGES</b>	<b>1,722,908.12</b>	<b>1,240,000</b>	<b>1,231,000</b>	<b>1,019,000</b>	<b>1,019,000</b>	<b>(212,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	(8,720.00)	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	622,305.97	736,000	736,000	768,000	660,000	(76,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>613,585.97</b>	<b>736,000</b>	<b>736,000</b>	<b>768,000</b>	<b>660,000</b>	<b>(76,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>613,585.97</b>	<b>736,000</b>	<b>736,000</b>	<b>768,000</b>	<b>660,000</b>	<b>(76,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 384,000,059.23</b>	<b>\$ 389,821,000</b>	<b>\$ 393,611,000</b>	<b>\$ 416,076,000</b>	<b>\$ 409,803,000</b>	<b>\$ 16,192,000</b>
INTRAFUND TRANSFERS	(11,110,211.33)	(10,881,000)	(10,663,000)	(10,663,000)	(10,663,000)	0
<b>NET TOTAL</b>	<b>\$ 372,889,847.90</b>	<b>\$ 378,940,000</b>	<b>\$ 382,948,000</b>	<b>\$ 405,413,000</b>	<b>\$ 399,140,000</b>	<b>\$ 16,192,000</b>
<b>NET COUNTY COST</b>	<b>\$ 207,187,068.70</b>	<b>\$ 212,459,000</b>	<b>\$ 215,950,000</b>	<b>\$ 234,634,000</b>	<b>\$ 228,910,000</b>	<b>\$ 12,960,000</b>
BUDGETED POSITIONS	2,187.0	2,229.0	2,229.0	2,246.0	2,230.0	1.0

## Departmental Program Summary

### 1. General Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	174,864,000	(22,000)	45,635,000	129,251,000	944.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	174,864,000	(22,000)	45,635,000	129,251,000	944.0

**Authority:** Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of 11 branch offices, nine area offices, and all central trial courts.

### 2. Special Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	157,014,000	9,904,000	69,776,000	77,334,000	705.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	157,014,000	9,904,000	69,776,000	77,334,000	705.0

**Authority:** Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

### 3. Community Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,582,000	392,000	6,933,000	1,257,000	69.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,582,000	392,000	6,933,000	1,257,000	69.0

**Authority:** Non-mandated, discretionary program.

Community prosecution includes a number of programs, three of which are highlighted below. The Abolish Chronic Truancy (ACT) Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10 -17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation and/or prosecution.

#### 4. Prosecution Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	33,040,000	--	26,877,000	6,163,000	234.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	33,040,000	--	26,877,000	6,163,000	234.0

**Authority:** Non-mandated, discretionary program, except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution Support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

#### 5. Administration

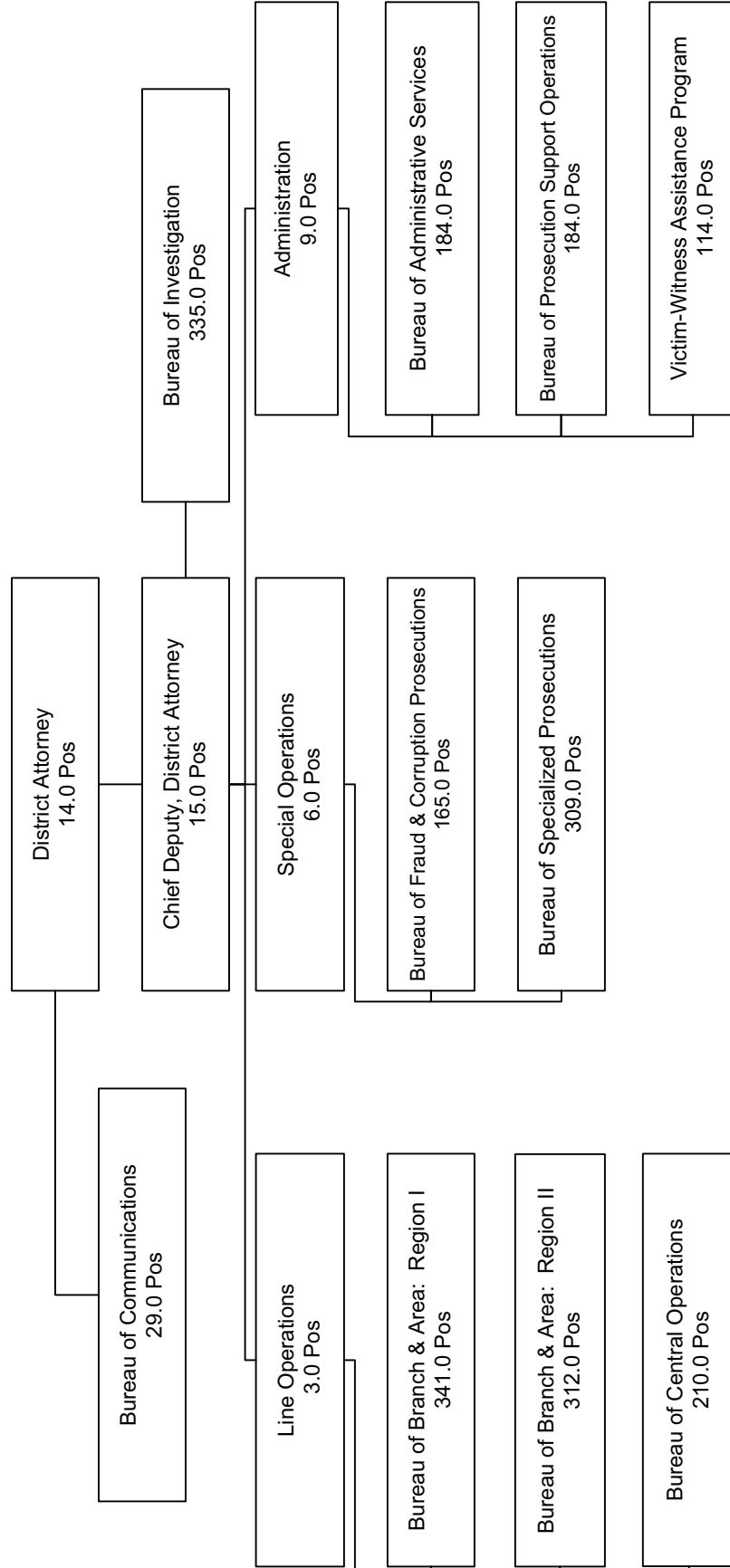
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	36,303,000	389,000	21,009,000	14,905,000	278.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	36,303,000	389,000	21,009,000	14,905,000	278.0

**Authority:** Non-mandated, discretionary program, except for Charter Executive positions.

The Bureau of Administrative Services provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	409,803,000	10,663,000	170,230,000	228,910,000	2,230.0

**DISTRICT ATTORNEY'S OFFICE**  
**JACKIE LACEY, DISTRICT ATTORNEY**  
 FY 2017-18 Recommended Budget Positions = 2,230.0





## Diversion and Re-Entry

### Diversion and Re-Entry Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 20,502,000	\$ 53,093,000	\$ 53,093,000	\$ 44,202,000	\$ (8,891,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 20,502,000	\$ 133,282,000	\$ 143,282,000	\$ 134,391,000	\$ 1,109,000
<b>GROSS TOTAL</b>	\$ 0.00	\$ 20,502,000	\$ 133,282,000	\$ 143,282,000	\$ 134,391,000	\$ 1,109,000
<b>NET TOTAL</b>	\$ 0.00	\$ 20,502,000	\$ 133,282,000	\$ 143,282,000	\$ 134,391,000	\$ 1,109,000
<b>NET COUNTY COST</b>	\$ 0.00	\$ 0	\$ 80,189,000	\$ 90,189,000	\$ 90,189,000	\$ 10,000,000

FUND  
GENERAL FUND

FUNCTION  
PUBLIC PROTECTION

ACTIVITY  
DETENTION AND CORRECTION

### Mission Statement

The Office of Diversion and Re-Entry (ODR) was created by the Board on September 1, 2015 to oversee and coordinate community-based treatment and housing for persons with serious mental illness and/or substance use disorders who encounter the justice system, and to enhance public safety while improving the lives of the individuals deemed eligible for services. The ODR budget was established to control funding earmarked for ODR activities that will be transferred to other budget units for approved programs.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC increase of \$10.0 million due to the anticipated carryover of prior-year unspent funds.

The following is a description of the programs that are being funded in other budget units:

#### Health Services

Reflects \$8.6 million for the Department of Health Services for contracted Housing for Health options, including interim housing, rental subsidies, and move-in assistance; continued operation of the Sobering Center, including space, staffing and overhead costs; and the ODR Director and support staff.

### Sheriff

Reflects \$1.0 million for the Sheriff to provide the second of six years of Crisis Intervention Training. This training will allow Sheriff personnel to improve tactics when dealing with the mentally ill and reduce use of force. In addition, \$1.3 million is allocated for staff participating in and supporting Mental Evaluation Teams (MET), which are comprised of mental health clinicians paired with Sheriff's deputies in the field to provide co-response in situations involving individuals with known or suspected mental illness.

### Mental Health

Reflects \$0.4 million for the Department of Mental Health staff participating in and supporting METs.

## Economic Development

### Economic Development Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
OTHER CHARGES	0.00	6,500,000	6,500,000	5,700,000	5,700,000	(800,000)
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
PROMOTION

### Mission Statement

The Economic Development budget unit was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Community Development Commission.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects continued funding for economic development initiatives.

### Critical/Strategic Planning Initiatives

Program goals focus on job creation, small business support, neighborhood revitalization and other economic development priorities.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>6,800,000</b>	<b>0</b>	<b>0</b>	<b>6,800,000</b>	<b>0.0</b>
<b>New/Expanded Programs</b>					
1. <b>Renovate Program:</b> Reflects an increase in ongoing funding to support neighborhood revitalization and blight removal.	200,000	--	--	200,000	--
<b>Other Changes</b>					
1. <b>One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for business loan programs.	(1,000,000)	--	--	(1,000,000)	--
<b>Total Changes</b>	<b>(800,000)</b>	<b>0</b>	<b>0</b>	<b>(800,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>	<b>6,000,000</b>	<b>0.0</b>

**ECONOMIC DEVELOPMENT BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
TOTAL S & S	0.00	300,000	300,000	300,000	300,000	0
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	0.00	6,500,000	6,500,000	5,700,000	5,700,000	(800,000)
TOTAL OTH CHARGES	0.00	6,500,000	6,500,000	5,700,000	5,700,000	(800,000)
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 6,800,000</b>	<b>\$ 6,800,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ (800,000)</b>

## Departmental Program Summary

### 1. Economic Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,000,000	--	--	6,000,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,000,000	--	--	6,000,000	--

**Authority:** Non-mandated, discretionary program.

This program was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Community Development Commission. Program goals focus on job creation, small business support, neighborhood revitalization and other economic development priorities.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	6,000,000	0	0	6,000,000	0.0

## Emergency Preparedness and Response

### Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 17,070,474.53	\$ 21,052,000	\$ 21,052,000	\$ 22,178,000	\$ 22,178,000	\$ 1,126,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 11,567,587.31	\$ 14,509,000	\$ 14,509,000	\$ 13,848,000	\$ 13,490,000	\$ (1,019,000)
OTHER CHARGES	8,706,020.00	10,898,000	10,898,000	11,803,000	11,803,000	905,000
CAPITAL ASSETS - EQUIPMENT	0.00	424,000	424,000	0	0	(424,000)
OTHER FINANCING USES	1,370,269.00	887,000	887,000	2,123,000	2,123,000	1,236,000
<b>GROSS TOTAL</b>	\$ 21,643,876.31	\$ 26,718,000	\$ 26,718,000	\$ 27,774,000	\$ 27,416,000	\$ 698,000
<b>NET TOTAL</b>	\$ 21,643,876.31	\$ 26,718,000	\$ 26,718,000	\$ 27,774,000	\$ 27,416,000	\$ 698,000
<b>NET COUNTY COST</b>	\$ 4,573,401.78	\$ 5,666,000	\$ 5,666,000	\$ 5,596,000	\$ 5,238,000	\$ (428,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### Mission Statement

The Emergency Preparedness and Response (EPR) budget was created to support County and Operational Area's emergency preparedness, with high priority given to planning, training and exercise, and coordination of response and recovery operations.

### 2017-18 Budget Message

The EPR budget provides funding for the County Office of Emergency Management to prepare and implement plans and policies for the protection of life and property within the County in the event of an emergency or disaster; operate and maintain the County's Emergency Operations Center (CEOC); train personnel assigned to County government, special districts, and other jurisdictions throughout the County; plan support for Homeland Security; develop and provide emergency and disaster related educational materials for County residents; and conduct countywide disaster exercises.

Management of the CEOC includes the Operational Area Response and Recovery System, an internet-based information reporting and notification system used by jurisdictions and agencies in the County Operational Area to convey conditions and operational status as a result of an incident, emergency, or disaster. In addition, Alert LA County, a mass notification system, notifies residents and businesses via recorded phone, text, and/or email messages, of emergencies or critical situations with information regarding necessary actions, such as evacuations.

The budget also incorporates funds for Homeland Security Grants including the State Homeland Security Grant Program (SHSGP); Urban Area Security Initiative (UASI); and Emergency Management Performance Grant (EMPG) for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2017-18 Recommended Budget reflects a decrease in NCC of \$0.4 million due to the removal of prior-year funding that was provided on a one-time basis for various projects.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>26,718,000</b>	<b>0</b>	<b>21,052,000</b>	<b>5,666,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(428,000)	--	--	(428,000)	--
<b>2. Prior-Year Grant:</b> Reflects a decrease in appropriation and revenue due to the partial close out of the 2014 SHSGP.	(9,290,000)	--	(9,290,000)	--	--
<b>3. 2016 SHSGP:</b> Reflects an increase in appropriation and revenue to account for the 2016 SHSGP accepted during FY 2016-17.	10,416,000	--	10,416,000	--	--
<b>Total Changes</b>	<b>698,000</b>	<b>0</b>	<b>1,126,000</b>	<b>(428,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>27,416,000</b>	<b>0</b>	<b>22,178,000</b>	<b>5,238,000</b>	<b>0.0</b>

### Unmet Needs

The budget's unmet needs include funding for additional support services required to establish and maintain a disaster framework for the County and operational areas.

## Employee Benefits

### Employee Benefits Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 19,043.25	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 405,183,098.92	\$ 408,878,000	\$ 453,694,000	\$ 453,784,000	\$ 453,784,000	\$ 90,000
S & EB EXPENDITURE DISTRIBUTION	(400,386,098.92)	(408,878,000)	(453,694,000)	(453,784,000)	(453,784,000)	(90,000)
TOTAL S & E B	4,797,000.00	0	0	0	0	0
GROSS TOTAL	\$ 4,797,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 4,797,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 4,777,956.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
OTHER GENERAL

### Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.





## Extraordinary Maintenance

### Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 76,107.83	\$ 2,500,000	\$ 7,015,000	\$ 4,439,000	\$ 4,439,000	\$ (2,576,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 22,718,439.98	\$ 32,000,000	\$ 234,169,000	\$ 225,142,000	\$ 225,142,000	\$ (9,027,000)
<b>GROSS TOTAL</b>	\$ 22,718,439.98	\$ 32,000,000	\$ 234,169,000	\$ 225,142,000	\$ 225,142,000	\$ (9,027,000)
<b>NET TOTAL</b>	\$ 22,718,439.98	\$ 32,000,000	\$ 234,169,000	\$ 225,142,000	\$ 225,142,000	\$ (9,027,000)
<b>NET COUNTY COST</b>	\$ 22,642,332.15	\$ 29,500,000	\$ 227,154,000	\$ 220,703,000	\$ 220,703,000	\$ (6,451,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

### Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

### 2017-18 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2016-17 budget appropriated funds for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County. The 2017-18 Recommended Budget appropriates \$225.1 million for critical and other emergent and high-priority repairs, roof replacements, HVAC unit improvements, elevator and fire alarm system upgrades, and accessibility modification needs at County facilities, including beaches, parks, juvenile halls and camps, senior centers, animal care facilities, and health centers.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>234,169,000</b>	<b>0</b>	<b>7,015,000</b>	<b>227,154,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Services and Supplies:</b> Reflects a decrease in funding due to the completion of elevators, HVAC, roof repairs, high-priority repairs, deferred maintenance, and accessibility modification projects at various County facilities, including the Hall of Records, public libraries, health facilities, and parks that were partially funded by the Gap Loan Capital Project Fund. This decrease is partially offset by ongoing and one-time allocations to fund deferred maintenance and critical repairs for various County facilities.	(9,027,000)	--	(2,576,000)	(6,451,000)	--
<b>Total Changes</b>	<b>(9,027,000)</b>	<b>0</b>	<b>(2,576,000)</b>	<b>(6,451,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>225,142,000</b>	<b>0</b>	<b>4,439,000</b>	<b>220,703,000</b>	<b>0.0</b>

## Unmet Needs

During FY 2016-17, \$394.2 million in estimated immediate deferred maintenance needs were identified and documented through the Deferred Maintenance Program's facility condition assessments. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

In FY 2016-17, building condition assessments were completed for approximately half of the County's inventory of owned properties. The current estimate of replacing expired building systems is \$4.2 billion. As the County continues to assess the remaining half (Sheriff and Health facilities) of the County's owned properties, we anticipate that this estimate will increase.

## Federal and State Disaster Aid

### Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 5,557,837.58	\$ 10,004,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,753,510.55	\$ 10,206,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
<b>GROSS TOTAL</b>	\$ 5,753,510.55	\$ 10,206,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
INTRAFUND TRANSFERS	0.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
<b>NET TOTAL</b>	\$ 5,753,510.55	\$ 10,206,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
<b>NET COUNTY COST</b>	\$ 195,672.97	\$ 202,000	\$ 0	\$ 0	\$ 0	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### 2017-18 Budget Message

The Federal and State Disaster Aid budget provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

## Financing Elements

### Financing Elements Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$1,750,126,000.00	\$ 1,824,822,000	\$ 1,824,822,000	\$ 1,508,755,000	\$ 1,508,755,000	\$ (316,067,000)
CANCEL OBLIGATED FUND BAL	231,611,743.00	140,986,000	140,986,000	25,034,000	25,034,000	(115,952,000)
PROPERTY TAXES - REGULAR ROLL	4,674,937,455.96	4,975,668,000	4,971,696,000	5,256,732,000	5,256,732,000	285,036,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	85,610,289.87	83,976,000	59,962,000	60,214,000	60,214,000	252,000
OTHER REVENUE	53,924,567.61	534,000	534,000	587,000	587,000	53,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$6,796,210,056.44</b>	<b>\$ 7,025,986,000</b>	<b>\$ 6,998,000,000</b>	<b>\$ 6,851,322,000</b>	<b>\$ 6,851,322,000</b>	<b>\$ (146,678,000)</b>
<b>FINANCING USES</b>						
APPROPRIATIONS FOR CONTINGENCIES	\$ 0.00	\$ 0	\$ 27,375,000	\$ 28,479,000	\$ 28,479,000	\$ 1,104,000
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 27,375,000</b>	<b>\$ 28,479,000</b>	<b>\$ 28,479,000</b>	<b>\$ 1,104,000</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 27,375,000</b>	<b>\$ 28,479,000</b>	<b>\$ 28,479,000</b>	<b>\$ 1,104,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
RAINY DAY FUNDS	\$ 47,333,000.00	\$ 27,882,000	\$ 27,882,000	\$ 0	\$ 0	\$ (27,882,000)
COMMITTED	107,199,000.00	53,371,000	53,371,000	92,117,000	92,117,000	38,746,000
OTHER	99,584,971.00	0	0	0	0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 254,116,971.00</b>	<b>\$ 81,253,000</b>	<b>\$ 81,253,000</b>	<b>\$ 92,117,000</b>	<b>\$ 92,117,000</b>	<b>\$ 10,864,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 254,116,971.00</b>	<b>\$ 81,253,000</b>	<b>\$ 108,628,000</b>	<b>\$ 120,596,000</b>	<b>\$ 120,596,000</b>	<b>\$ 11,968,000</b>
<b>OTHER REVENUE DETAIL</b>						
ERAF TAX REVENUE	\$ 13,207,429.11	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTEREST	44,361.83	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	20,973,540.53	534,000	534,000	587,000	587,000	53,000
OTHER STATE - IN-LIEU TAXES	262,472.49	0	0	0	0	0
OTHER TAXES	8,776,283.42	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	10,630,157.24	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	30,322.99	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 53,924,567.61</b>	<b>\$ 534,000</b>	<b>\$ 534,000</b>	<b>\$ 587,000</b>	<b>\$ 587,000</b>	<b>\$ 53,000</b>

### 2017-18 Budget Message

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

The 2017-18 Recommended Budget includes financing sources and financing uses as follows:

#### Financing Sources

For budget planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2016-17 from County revenues exceeding expenditures

(fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of \$1,508.8 million is comprised of \$128.1 million from General Fund operations, and \$1,380.7 million of unused FY 2016-17 funds carried over to FY 2017-18 for the following:

- \$553.2 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- \$194.5 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;

- \$38.4 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- \$377.8 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Probation and Public Social Services, as well as the reserve for the Consolidated Correctional Treatment Facility for debt service, various homeless and housing initiatives and future budget uncertainties;
- \$80.2 million of Diversion and Re-Entry funds for the redirection of persons in need of physical, mental and public health services from the criminal justice system to appropriate care and treatment in lieu of incarceration;
- \$66.7 million of Board of Supervisors funds for various community programs;
- \$27.6 million of Homeless and Housing Program funds for Homeless Prevention Initiative projects;
- \$26.4 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- \$11.6 million of Public Social Services funds for the CalFresh program; and
- \$4.3 million for Child Support Services funds for various operational needs.

Obligated fund balance of \$25.0 million is decreased for the following:

- \$8.0 million for various affordable housing and economic development initiatives;
- \$6.3 million for continued support of the Los Angeles Regional Interoperable Communications System Joint Powers Authority administrative operations;
- \$4.3 million of Health Services Tobacco Settlement funds for health-related costs;
- \$3.1 million for the centralized County Data Center;

- \$1.8 million for Phase V of the eCaps Financial System project; and
- \$1.5 million for the Assessor Modernization Project (AMP) to ensure that the design, functionality, and operational effectiveness of the legacy replacement system meet the County's operational and business objectives.

Property tax revenues reflect a net increase of \$285.3 million from the FY 2016-17 Final Adopted Budget. This includes an increase of \$268.2 million due to a projected 5.79 percent increase in assessed valuation; a \$14.5 million increase in property tax revenue residual based on the current trends of the County's general fund share of the redistribution of property tax revenue as a result of Redevelopment Dissolution; and a \$2.6 million net increase in one-time revenues primarily related to repayment of Community Redevelopment deferral agreements. Property tax revenues include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- \$285.0 million increase in the Regular Roll and
- \$0.3 million increase in the Supplemental Roll.

### **Financing Uses**

Financing Uses include funding for appropriations for contingencies as outlined in the revised Board Policy 4.030 "Budget Policies and Priorities", approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations.

Obligated fund balance of \$92.1 million is committed for Consolidated Correctional Treatment Facility debt service.

## Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

### Fire Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 82,767,000.00	\$ 21,168,000	\$ 21,168,000	\$ 2,183,000	\$ 2,183,000	\$ (18,985,000)
CANCEL OBLIGATED FUND BAL	20,382,640.00	47,369,000	42,569,000	0	0	(42,569,000)
PROPERTY TAXES	695,383,939.62	726,130,000	733,125,000	770,654,000	770,654,000	37,529,000
SPECIAL ASSESSMENTS	176.00	50,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	78,810,106.63	79,675,000	79,179,000	81,260,000	81,260,000	2,081,000
OTHER REVENUE	248,472,192.12	270,977,000	273,830,000	256,431,000	256,431,000	(17,399,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,125,816,054.37</b>	<b>\$ 1,145,369,000</b>	<b>\$ 1,149,879,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ (39,343,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 895,158,019.53	\$ 947,318,000	\$ 912,396,000	\$ 958,536,000	\$ 958,536,000	\$ 46,140,000
SERVICES & SUPPLIES	126,132,039.41	146,160,000	190,631,000	138,893,000	138,893,000	(51,738,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>126,132,039.41</b>	<b>146,160,000</b>	<b>183,631,000</b>	<b>131,893,000</b>	<b>131,893,000</b>	<b>(51,738,000)</b>
OTHER CHARGES	5,976,389.56	8,798,000	10,693,000	5,997,000	5,997,000	(4,696,000)
CAPITAL ASSETS - EQUIPMENT	25,799,859.39	27,896,000	30,145,000	11,205,000	11,205,000	(18,940,000)
OTHER FINANCING USES	5,906,000.00	12,714,000	12,714,000	2,605,000	2,605,000	(10,109,000)
<b>GROSS TOTAL</b>	<b>\$1,058,972,307.89</b>	<b>\$ 1,142,886,000</b>	<b>\$ 1,149,579,000</b>	<b>\$ 1,110,236,000</b>	<b>\$ 1,110,236,000</b>	<b>\$ (39,343,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 45,676,000.00	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 45,676,000.00</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,104,648,307.89</b>	<b>\$ 1,143,186,000</b>	<b>\$ 1,149,879,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ (39,343,000)</b>
BUDGETED POSITIONS	4,613.0	4,648.0	4,648.0	4,658.0	4,658.0	10.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

### Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

### 2017-18 Budget Message

The Fire Department provides 24-hour emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra in neighboring Orange County, and over one million housing units. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning

72 miles of coastline to protect millions of annual beach visitors. The Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural as well as man-made disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services.

In 2017-18, the Fire Department will focus its efforts on ensuring fiscal sustainability, mitigating risk, and long-term planning for critical infrastructure needs. This will include the continued evaluation of potential ongoing revenue streams. These efforts will assist in sustaining the current level of emergency and fire prevention services.

The 2017-18 Recommended Budget reflects the addition of 10.0 positions in Emergency Medical Services (EMS), the strategic realignment of ongoing and one-time funds and suspends the use of one-time reserve funds. The 2017-18 Recommended Budget also funds various programs in support of the Department's Strategic Plan, including the replacement of helicopters and apparatus, information technology infrastructure, community programs such as the Explorer and Community Emergency Response Training programs, and resources to support recruit classes.

### Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan includes five major goals designed to focus on essential needs within both emergency and business operations that will support the Department's envisioned future.

These goals are:

- **Fiscal Sustainability** – providing the best possible value for taxpayer dollars by continuously evaluating the Department's use of funds and resources, as well as legal risk;
- **Exemplary Service** – enriching the lives of County residents by providing innovative, caring, and exemplary services and identifying organizationwide opportunities to better support the emergency responders who deliver these services;
- **Workforce Development** – enhancing workforce development by proactively investing in education, training, safety and wellness, resulting in an effective workforce that is accountable at all levels;
- **Operational Effectiveness** – achieving operational effectiveness and transforming fundamental facilities and systems to support evolving service delivery for the people we serve, the County and our workforce; and
- **Emergency Preparedness** – enhancing emergency preparedness by anticipating catastrophic emergencies and maximizing opportunities to measurably improve community emergency preparedness through public education and life-enriching programs that communicate the Department's value.

### Changes From 2016-17 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>1,149,879,000</b>	<b>1,149,879,000</b>	<b>4,648.0</b>
<b><i>New/Expanded Programs</i></b>			
<b>1. EMS:</b> Reflects the addition of 10.0 positions to support the Department's efforts to improve patient care operations.	2,056,000	2,056,000	10.0
<b><i>Other Changes</i></b>			
<b>1. Support Positions:</b> Reflects the addition of 7.0 positions to provide compliance oversight, fiscal control, support in human resources, fleet services and dispatch operations, partially offset by the deletion of 7.0 vacant positions.	558,000	558,000	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,256,000	20,256,000	--
<b>3. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	(761,000)	(761,000)	--
<b>4. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	5,193,000	5,193,000	--
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,599,000	4,599,000	--
<b>6. Other Salaries and Employee Benefits:</b> Reflects adjustments to various salaries and employee benefits categories based on historical costs and future year projections.	14,239,000	14,239,000	--
<b>7. Services and Supplies:</b> Reflects a decrease primarily due to the deletion of one-time funding and the reprioritization of existing funds to other budget needs.	(51,738,000)	(51,738,000)	--

	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>8. Other Charges:</b> Reflects a decrease primarily due to projected reductions in liability costs and the elimination of one-time funding.	(4,696,000)	(4,696,000)	--
<b>9. Capital Assets:</b> Reflects a net decrease in capital assets.	(18,940,000)	(18,940,000)	--
<b>10. Other Financing Uses:</b> Reflects a net decrease in operating transfers to the Department's special funds.	(10,109,000)	(10,109,000)	--
<b>Total Changes</b>	<b>(39,343,000)</b>	<b>(39,343,000)</b>	<b>10.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,110,536,000</b>	<b>1,110,536,000</b>	<b>4,658.0</b>

## Unmet Needs

The 2017-18 Recommended Budget includes funding to sustain departmental operations. The Department utilizes a multi-year fiscal forecast for financial planning purposes and will continue to evaluate potential ongoing revenue streams to help meet future needs.



**FIRE DEPARTMENT BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 82,767,000.00	\$ 21,168,000	\$ 21,168,000	\$ 2,183,000	\$ 2,183,000	\$ (18,985,000)
CANCEL OBLIGATED FUND BAL	20,382,640.00	47,369,000	42,569,000	0	0	(42,569,000)
AUDITING AND ACCOUNTING FEES	2,856,250.95	2,920,000	2,920,000	2,951,000	2,951,000	31,000
BUSINESS LICENSES	1,288,262.00	1,514,000	1,545,000	1,739,000	1,739,000	194,000
CHARGES FOR SERVICES - OTHER	197,138,806.83	205,663,000	202,144,000	206,522,000	206,522,000	4,378,000
COURT FEES & COSTS	52,640.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	586,133.54	948,000	948,000	948,000	948,000	0
ELECTION SERVICES	228.00	0	0	0	0	0
FEDERAL - OTHER	6,322,066.58	8,974,000	17,875,000	5,946,000	5,946,000	(11,929,000)
FORFEITURES & PENALTIES	8,819.23	49,000	49,000	49,000	49,000	0
INTEREST	1,137,910.29	938,000	700,000	938,000	938,000	238,000
MISCELLANEOUS	349,017.20	3,214,000	2,854,000	2,215,000	2,215,000	(639,000)
OTHER GOVERNMENTAL AGENCIES	4,991,736.66	437,000	0	0	0	0
OTHER LICENSES & PERMITS	12,363,789.48	13,555,000	12,085,000	13,555,000	13,555,000	1,470,000
OTHER SALES	7,988.38	31,000	29,000	29,000	29,000	0
OTHER STATE - IN-LIEU TAXES	18,757.86	19,000	19,000	19,000	19,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,850,043.31	1,924,000	2,850,000	2,849,000	2,849,000	(1,000)
PLANNING & ENGINEERING SERVICES	1,032,936.00	909,000	761,000	909,000	909,000	148,000
PROP TAXES - CURRENT - SECURED	629,339,007.88	658,195,000	655,929,000	687,339,000	687,339,000	31,410,000
PROP TAXES - CURRENT - UNSECURED	20,392,512.82	20,000,000	21,531,000	21,080,000	21,080,000	(451,000)
PROP TAXES - PRIOR - SECURED	(9,963,149.62)	(7,711,000)	2,361,000	2,589,000	2,589,000	228,000
PROP TAXES - PRIOR - UNSECURED	(107,082.41)	243,000	0	243,000	243,000	243,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	36,777,322.23	39,420,000	34,358,000	39,420,000	39,420,000	5,062,000
RENTS & CONCESSIONS	99,564.00	81,000	81,000	81,000	81,000	0
SALE OF CAPITAL ASSETS	283,654.62	297,000	297,000	297,000	297,000	0
SPECIAL ASSESSMENTS	176.00	50,000	8,000	8,000	8,000	0
STATE - 2011 REALIGNMENT REVENUE	4,283,552.00	6,625,000	6,779,000	5,045,000	5,045,000	(1,734,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,169,091.05	4,607,000	4,607,000	4,607,000	4,607,000	0
STATE - OTHER	6,977,768.14	7,131,000	7,096,000	7,096,000	7,096,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	18,084,532.58	15,000,000	18,085,000	19,000,000	19,000,000	915,000
SUPPLEMENTAL PROP TAXES- PRIOR	860,796.14	983,000	861,000	983,000	983,000	122,000
TRANSFERS IN	1,653,176.00	11,105,000	10,155,000	600,000	600,000	(9,555,000)
VOTER APPROVED SPECIAL TAXES	78,810,106.63	79,675,000	79,179,000	81,260,000	81,260,000	2,081,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,125,816,054.37</b>	<b>\$ 1,145,369,000</b>	<b>\$ 1,149,879,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ (39,343,000)</b>

**FINANCING USES**

**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 608,276,853.76	\$ 653,984,000	\$ 611,464,000	\$ 639,070,000	\$ 639,070,000	\$ 27,606,000
CAFETERIA BENEFIT PLANS	73,460,442.82	79,430,000	78,709,000	84,224,000	84,224,000	5,515,000
COUNTY EMPLOYEE RETIREMENT	107,269,685.55	101,390,000	106,844,000	115,521,000	115,521,000	8,677,000
DENTAL INSURANCE	1,788,347.72	1,826,000	1,842,000	1,894,000	1,894,000	52,000
DEPENDENT CARE SPENDING ACCOUNTS	440,742.72	497,000	434,000	516,000	516,000	82,000

**FIRE DEPARTMENT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
DISABILITY BENEFITS	1,070,669.58	589,000	714,000	734,000	734,000	20,000
FICA (OASDI)	7,741,823.88	8,046,000	7,741,000	8,233,000	8,233,000	492,000
HEALTH INSURANCE	3,253,431.81	3,682,000	3,678,000	3,166,000	3,166,000	(512,000)
LIFE INSURANCE	632,771.75	465,000	449,000	685,000	685,000	236,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	22,761,332.00	25,163,000	25,357,000	29,956,000	29,956,000	4,599,000
SAVINGS PLAN	1,144,206.31	1,373,000	1,144,000	1,378,000	1,378,000	234,000
THRIFT PLAN (HORIZONS)	12,171,943.01	12,063,000	12,574,000	12,455,000	12,455,000	(119,000)
UNEMPLOYMENT INSURANCE	320,432.01	310,000	450,000	450,000	450,000	0
WORKERS' COMPENSATION	54,825,936.61	58,500,000	60,996,000	60,254,000	60,254,000	(742,000)
<b>TOTAL S &amp; E B</b>	<b>895,158,019.53</b>	<b>947,318,000</b>	<b>912,396,000</b>	<b>958,536,000</b>	<b>958,536,000</b>	<b>46,140,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	21,555,681.22	23,934,000	29,480,000	23,008,000	23,008,000	(6,472,000)
AGRICULTURAL	49,007.13	60,000	70,000	0	0	(70,000)
CLOTHING & PERSONAL SUPPLIES	1,842,288.61	1,458,000	5,912,000	1,428,000	1,428,000	(4,484,000)
COMMUNICATIONS	398,608.24	375,000	1,964,000	500,000	500,000	(1,464,000)
COMPUTING-MAINFRAME	3,014,474.87	2,872,000	1,638,000	1,679,000	1,679,000	41,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	446,099.51	493,000	1,968,000	920,000	920,000	(1,048,000)
COMPUTING-PERSONAL	3,626,782.35	4,094,000	6,112,000	793,000	793,000	(5,319,000)
CONTRACTED PROGRAM SERVICES	245,444.73	178,000	4,674,000	256,000	256,000	(4,418,000)
FOOD	1,683,919.42	1,237,000	920,000	800,000	800,000	(120,000)
HOUSEHOLD EXPENSE	1,818,625.24	1,283,000	1,105,000	58,000	58,000	(1,047,000)
INFORMATION TECHNOLOGY SERVICES	451,760.39	664,000	1,267,000	2,513,000	2,513,000	1,246,000
INFORMATION TECHNOLOGY-SECURITY	18,408.00	39,000	16,000	93,000	93,000	77,000
INSURANCE	3,047,171.92	3,862,000	3,940,000	4,469,000	4,469,000	529,000
MAINTENANCE - BUILDINGS & IMPRV	9,265,807.08	9,759,000	9,985,000	12,175,000	12,175,000	2,190,000
MAINTENANCE - EQUIPMENT	14,136,224.35	17,064,000	15,861,000	16,519,000	16,519,000	658,000
MEDICAL DENTAL & LAB SUPPLIES	6,771,651.57	4,554,000	4,139,000	2,123,000	2,123,000	(2,016,000)
MEMBERSHIPS	9,452.21	26,000	140,000	6,000	6,000	(134,000)
MISCELLANEOUS EXPENSE	(2,842,214.92)	4,133,000	11,808,000	12,408,000	12,408,000	600,000
OFFICE EXPENSE	1,524,772.70	1,461,000	4,234,000	365,000	365,000	(3,869,000)
PROFESSIONAL SERVICES	4,697,889.55	4,606,000	16,860,000	6,666,000	6,666,000	(10,194,000)
PUBLICATIONS & LEGAL NOTICE	59,938.54	38,000	7,000	114,000	114,000	107,000
RENTS & LEASES - BLDG & IMPRV	3,032,298.98	3,154,000	3,472,000	4,348,000	4,348,000	876,000
RENTS & LEASES - EQUIPMENT	3,893,168.08	5,134,000	9,425,000	829,000	829,000	(8,596,000)
SMALL TOOLS & MINOR EQUIPMENT	8,589,002.07	7,520,000	5,510,000	4,922,000	4,922,000	(588,000)
SPECIAL DEPARTMENTAL EXPENSE	935,698.13	1,045,000	1,524,000	5,362,000	5,362,000	3,838,000
TECHNICAL SERVICES	10,942,581.27	11,982,000	8,663,000	10,360,000	10,360,000	1,697,000
TELECOMMUNICATIONS	13,110,821.33	15,568,000	20,236,000	11,841,000	11,841,000	(8,395,000)
TRAINING	755,505.50	1,301,000	1,501,000	1,253,000	1,253,000	(248,000)
TRANSPORTATION AND TRAVEL	8,700,511.71	12,519,000	12,763,000	8,016,000	8,016,000	(4,747,000)
UTILITIES	4,350,659.63	5,747,000	5,437,000	5,069,000	5,069,000	(368,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>126,132,039.41</b>	<b>146,160,000</b>	<b>183,631,000</b>	<b>131,893,000</b>	<b>131,893,000</b>	<b>(51,738,000)</b>

**FIRE DEPARTMENT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	0.00	900,000	900,000	0	0	(900,000)
INT-OTHER LONG TERM DEBT	(51,245.49)	174,000	365,000	568,000	568,000	203,000
JUDGMENTS & DAMAGES	3,721,934.30	5,524,000	7,228,000	3,225,000	3,225,000	(4,003,000)
RET-OTHER LONG TERM DEBT	2,122,320.26	2,123,000	2,123,000	2,127,000	2,127,000	4,000
TAXES & ASSESSMENTS	183,380.49	77,000	77,000	77,000	77,000	0
<b>TOTAL OTH CHARGES</b>	<b>5,976,389.56</b>	<b>8,798,000</b>	<b>10,693,000</b>	<b>5,997,000</b>	<b>5,997,000</b>	<b>(4,696,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCEPE EQUIP	177,205.91	0	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	25,938.11	0	14,000	0	0	(14,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	873,000	0	0	(873,000)
COMPUTERS, MAINFRAME	0.00	0	16,000	0	0	(16,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	330,758.97	0	150,000	0	0	(150,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	2,647,249.26	729,000	410,000	0	0	(410,000)
ELECTRONIC EQUIPMENT	726,115.49	43,000	187,000	0	0	(187,000)
FOOD PREPARATION EQUIPMENT	205,844.27	38,000	38,000	0	0	(38,000)
MACHINERY EQUIPMENT	649,043.15	319,000	292,000	0	0	(292,000)
MANUFACTURED/PREFABRICATED STRUCTURE	137,568.19	111,000	225,000	0	0	(225,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	246,000	786,000	0	0	(786,000)
MEDICAL-MINOR EQUIPMENT	77,114.15	207,000	315,000	0	0	(315,000)
NON-MEDICAL LAB/TESTING EQUIP	68,633.27	194,000	262,000	0	0	(262,000)
OFFICE FURNITURE, FIXTURES & EQ	872.00	0	0	0	0	0
PARK/RECREATION EQUIPMENT	558,429.94	511,000	0	697,000	697,000	697,000
TELECOMMUNICATIONS EQUIPMENT	683,601.30	3,964,000	1,249,000	0	0	(1,249,000)
VEHICLES & TRANSPORTATION EQUIPMENT	19,511,485.38	19,654,000	24,344,000	10,508,000	10,508,000	(13,836,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	1,880,000	984,000	0	0	(984,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>25,799,859.39</b>	<b>27,896,000</b>	<b>30,145,000</b>	<b>11,205,000</b>	<b>11,205,000</b>	<b>(18,940,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>25,799,859.39</b>	<b>27,896,000</b>	<b>30,145,000</b>	<b>11,205,000</b>	<b>11,205,000</b>	<b>(18,940,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	5,906,000.00	12,714,000	12,714,000	2,605,000	2,605,000	(10,109,000)
<b>TOTAL OTH FIN USES</b>	<b>5,906,000.00</b>	<b>12,714,000</b>	<b>12,714,000</b>	<b>2,605,000</b>	<b>2,605,000</b>	<b>(10,109,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 45,676,000.00	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 45,676,000.00</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,104,648,307.89</b>	<b>\$ 1,143,186,000</b>	<b>\$ 1,149,879,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ 1,110,536,000</b>	<b>\$ (39,343,000)</b>
<b>BUDGETED POSITIONS</b>	<b>4,613.0</b>	<b>4,648.0</b>	<b>4,648.0</b>	<b>4,658.0</b>	<b>4,658.0</b>	<b>10.0</b>

### Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 44,419.95	\$ 207,000	\$ 81,000	\$ 81,000	\$ 81,000	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 44,419.95</b>	<b>\$ 207,000</b>	<b>\$ 81,000</b>	<b>\$ 81,000</b>	<b>\$ 81,000</b>	<b>0</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 18,685,130.03	\$ 19,632,000	\$ 19,933,000	\$ 21,277,000	\$ 21,277,000	1,344,000
SERVICES & SUPPLIES	5,327,008.55	5,685,000	6,051,000	5,522,000	5,522,000	(529,000)
CAPITAL ASSETS - EQUIPMENT	37,820.98	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 24,049,959.56</b>	<b>\$ 25,317,000</b>	<b>\$ 25,984,000</b>	<b>\$ 26,799,000</b>	<b>\$ 26,799,000</b>	<b>815,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 24,049,959.56</b>	<b>\$ 25,317,000</b>	<b>\$ 25,984,000</b>	<b>\$ 26,799,000</b>	<b>\$ 26,799,000</b>	<b>815,000</b>
BUDGETED POSITIONS	222.0	223.0	223.0	225.0	225.0	2.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

### Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 1,398,010.93	\$ 773,000	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>1,398,010.93</b>	<b>773,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 1,398,010.93</b>	<b>\$ 773,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 1,398,010.93</b>	<b>\$ 773,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 1,055,407.68	\$ 759,000	\$ 759,000	\$ 0	\$ 0	(759,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 1,055,407.68</b>	<b>\$ 759,000</b>	<b>\$ 759,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(759,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 6,017,105.25	\$ 6,659,000	\$ 6,301,000	\$ 9,100,000	\$ 9,100,000	2,799,000
SERVICES & SUPPLIES	2,210,349.93	2,778,000	4,277,000	1,571,000	1,571,000	(2,706,000)
CAPITAL ASSETS - EQUIPMENT	77,114.15	246,000	786,000	0	0	(786,000)
<b>GROSS TOTAL</b>	<b>\$ 8,304,569.33</b>	<b>\$ 9,683,000</b>	<b>\$ 11,364,000</b>	<b>\$ 10,671,000</b>	<b>\$ 10,671,000</b>	<b>(693,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 8,304,569.33</b>	<b>\$ 9,683,000</b>	<b>\$ 11,364,000</b>	<b>\$ 10,671,000</b>	<b>\$ 10,671,000</b>	<b>(693,000)</b>
BUDGETED POSITIONS	44.0	44.0	44.0	54.0	54.0	10.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 4,883,975.67	\$ 11,999,000	\$ 20,697,000	\$ 10,532,000	\$ 10,532,000	(10,165,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 4,883,975.67</b>	<b>\$ 11,999,000</b>	<b>\$ 20,697,000</b>	<b>\$ 10,532,000</b>	<b>\$ 10,532,000</b>	<b>(10,165,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 12,325,613.95	\$ 13,676,000	\$ 18,928,000	\$ 10,758,000	\$ 10,758,000	(8,170,000)
SERVICES & SUPPLIES	5,036,712.96	5,756,000	17,592,000	5,979,000	5,979,000	(11,613,000)
CAPITAL ASSETS - EQUIPMENT	1,926,514.59	2,237,000	4,878,000	697,000	697,000	(4,181,000)
OTHER FINANCING USES	5,000.00	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 19,293,841.50</b>	<b>\$ 21,669,000</b>	<b>\$ 41,398,000</b>	<b>\$ 17,434,000</b>	<b>\$ 17,434,000</b>	<b>(23,964,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 19,293,841.50</b>	<b>\$ 21,669,000</b>	<b>\$ 41,398,000</b>	<b>\$ 17,434,000</b>	<b>\$ 17,434,000</b>	<b>(23,964,000)</b>
BUDGETED POSITIONS	116.0	122.0	122.0	86.0	86.0	(36.0)
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 82,767,000.00	\$ 21,168,000	\$ 21,168,000	\$ 2,183,000	\$ 2,183,000	\$ (18,985,000)
CANCEL OBLIGATED FUND BAL	20,382,640.00	47,369,000	42,569,000	0	0	(42,569,000)
PROPERTY TAXES	695,383,939.62	726,130,000	733,125,000	770,654,000	770,654,000	37,529,000
SPECIAL ASSESSMENTS	(189.00)	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	78,810,106.63	79,675,000	79,179,000	81,260,000	81,260,000	2,081,000
OTHER REVENUE	13,229,637.54	7,988,000	8,239,000	8,476,000	8,476,000	237,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 890,573,134.79</b>	<b>\$ 882,330,000</b>	<b>\$ 884,280,000</b>	<b>\$ 862,573,000</b>	<b>\$ 862,573,000</b>	<b>\$ (21,707,000)</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 21,302,550.35	\$ 22,981,000	\$ 26,386,000	\$ 23,113,000	\$ 23,113,000	\$ (3,273,000)
OTHER CHARGES	3,905,314.79	5,601,000	7,305,000	3,302,000	3,302,000	(4,003,000)
<b>GROSS TOTAL</b>	<b>\$ 25,207,865.14</b>	<b>\$ 28,582,000</b>	<b>\$ 33,691,000</b>	<b>\$ 26,415,000</b>	<b>\$ 26,415,000</b>	<b>\$ (7,276,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 45,676,000.00	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 45,676,000.00</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 70,883,865.14</b>	<b>\$ 28,882,000</b>	<b>\$ 33,991,000</b>	<b>\$ 26,715,000</b>	<b>\$ 26,715,000</b>	<b>\$ (7,276,000)</b>
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 18,681,789.88	\$ 20,826,000	\$ 18,830,000	\$ 20,826,000	\$ 20,826,000	\$ 1,996,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 18,681,789.88</b>	<b>\$ 20,826,000</b>	<b>\$ 18,830,000</b>	<b>\$ 20,826,000</b>	<b>\$ 20,826,000</b>	<b>\$ 1,996,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 16,798,229.40	\$ 17,197,000	\$ 20,532,000	\$ 20,983,000	\$ 20,983,000	\$ 451,000
SERVICES & SUPPLIES	583,797.71	692,000	740,000	609,000	609,000	(131,000)
<b>GROSS TOTAL</b>	<b>\$ 17,382,027.11</b>	<b>\$ 17,889,000</b>	<b>\$ 21,272,000</b>	<b>\$ 21,592,000</b>	<b>\$ 21,592,000</b>	<b>\$ 320,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 17,382,027.11</b>	<b>\$ 17,889,000</b>	<b>\$ 21,272,000</b>	<b>\$ 21,592,000</b>	<b>\$ 21,592,000</b>	<b>\$ 320,000</b>
BUDGETED POSITIONS	145.0	144.0	144.0	144.0	144.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 346,309.79	\$ 344,000	\$ 325,000	\$ 344,000	\$ 344,000	\$ 19,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 346,309.79</b>	<b>\$ 344,000</b>	<b>\$ 325,000</b>	<b>\$ 344,000</b>	<b>\$ 344,000</b>	<b>\$ 19,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 14,625,172.14	\$ 23,181,000	\$ 18,988,000	\$ 22,473,000	\$ 22,473,000	\$ 3,485,000
SERVICES & SUPPLIES	2,997,913.51	4,116,000	5,534,000	4,164,000	4,164,000	(1,370,000)
CAPITAL ASSETS - EQUIPMENT	58,222.35	13,000	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 17,681,308.00</b>	<b>\$ 27,310,000</b>	<b>\$ 24,522,000</b>	<b>\$ 26,637,000</b>	<b>\$ 26,637,000</b>	<b>\$ 2,115,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 17,681,308.00</b>	<b>\$ 27,310,000</b>	<b>\$ 24,522,000</b>	<b>\$ 26,637,000</b>	<b>\$ 26,637,000</b>	<b>\$ 2,115,000</b>
BUDGETED POSITIONS	76.0	80.0	80.0	80.0	80.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 39,339,558.37	\$ 44,014,000	\$ 43,641,000	\$ 43,550,000	\$ 43,550,000	\$ (91,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 39,339,558.37</b>	<b>\$ 44,014,000</b>	<b>\$ 43,641,000</b>	<b>\$ 43,550,000</b>	<b>\$ 43,550,000</b>	<b>\$ (91,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 42,613,762.77	\$ 44,024,000	\$ 44,938,000	\$ 46,495,000	\$ 46,495,000	\$ 1,557,000
SERVICES & SUPPLIES	2,594,571.87	2,843,000	4,095,000	2,885,000	2,885,000	(1,210,000)
CAPITAL ASSETS - EQUIPMENT	11,470.50	1,981,000	1,035,000	0	0	(1,035,000)
<b>GROSS TOTAL</b>	<b>\$ 45,219,805.14</b>	<b>\$ 48,848,000</b>	<b>\$ 50,068,000</b>	<b>\$ 49,380,000</b>	<b>\$ 49,380,000</b>	<b>\$ (688,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 45,219,805.14</b>	<b>\$ 48,848,000</b>	<b>\$ 50,068,000</b>	<b>\$ 49,380,000</b>	<b>\$ 49,380,000</b>	<b>\$ (688,000)</b>
BUDGETED POSITIONS	294.0	294.0	294.0	294.0	294.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 160,371,388.25	\$ 166,059,000	\$ 162,726,000	\$ 162,422,000	\$ 162,422,000	\$ (304,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 160,371,388.25</b>	<b>\$ 166,059,000</b>	<b>\$ 162,726,000</b>	<b>\$ 162,422,000</b>	<b>\$ 162,422,000</b>	<b>\$ (304,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 697,389,912.14	\$ 732,406,000	\$ 692,144,000	\$ 731,341,000	\$ 731,341,000	\$ 39,197,000
SERVICES & SUPPLIES	30,901,801.41	38,033,000	47,342,000	32,369,000	32,369,000	(14,973,000)
CAPITAL ASSETS - EQUIPMENT	3,623,254.36	689,000	797,000	0	0	(797,000)
OTHER FINANCING USES	5,602,000.00	10,000	10,000	2,605,000	2,605,000	2,595,000
<b>GROSS TOTAL</b>	<b>\$ 737,516,967.91</b>	<b>\$ 771,138,000</b>	<b>\$ 740,293,000</b>	<b>\$ 766,315,000</b>	<b>\$ 766,315,000</b>	<b>\$ 26,022,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 737,516,967.91</b>	<b>\$ 771,138,000</b>	<b>\$ 740,293,000</b>	<b>\$ 766,315,000</b>	<b>\$ 766,315,000</b>	<b>\$ 26,022,000</b>
BUDGETED POSITIONS	3,100.0	3,125.0	3,125.0	3,162.0	3,162.0	37.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
SPECIAL ASSESSMENTS	\$ 365.00	\$ 50,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 0
OTHER REVENUE	8,903,941.39	8,125,000	8,006,000	8,423,000	8,423,000	417,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 8,904,306.39</b>	<b>\$ 8,175,000</b>	<b>\$ 8,014,000</b>	<b>\$ 8,431,000</b>	<b>\$ 8,431,000</b>	<b>\$ 417,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 43,749,979.78	\$ 45,453,000	\$ 43,757,000	\$ 46,269,000	\$ 46,269,000	\$ 2,512,000
SERVICES & SUPPLIES	647,439.66	990,000	1,306,000	757,000	757,000	(549,000)
CAPITAL ASSETS - EQUIPMENT	52,236.95	87,000	34,000	0	0	(34,000)
<b>GROSS TOTAL</b>	<b>\$ 44,449,656.39</b>	<b>\$ 46,530,000</b>	<b>\$ 45,097,000</b>	<b>\$ 47,026,000</b>	<b>\$ 47,026,000</b>	<b>\$ 1,929,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 44,449,656.39</b>	<b>\$ 46,530,000</b>	<b>\$ 45,097,000</b>	<b>\$ 47,026,000</b>	<b>\$ 47,026,000</b>	<b>\$ 1,929,000</b>
BUDGETED POSITIONS	247.0	247.0	247.0	247.0	247.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			



## Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 1,615,763.60	\$ 10,656,000	\$ 10,526,000	\$ 1,777,000	\$ 1,777,000	\$ (8,749,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 1,615,763.60</b>	<b>\$ 10,656,000</b>	<b>\$ 10,526,000</b>	<b>\$ 1,777,000</b>	<b>\$ 1,777,000</b>	<b>\$ (8,749,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 42,953,114.07	\$ 45,090,000	\$ 46,875,000	\$ 49,840,000	\$ 49,840,000	\$ 2,965,000
SERVICES & SUPPLIES	53,131,882.53	61,513,000	70,308,000	54,924,000	54,924,000	(15,384,000)
OTHER CHARGES	2,071,074.77	3,197,000	3,388,000	2,695,000	2,695,000	(693,000)
CAPITAL ASSETS - EQUIPMENT	20,013,225.51	22,643,000	22,615,000	10,508,000	10,508,000	(12,107,000)
OTHER FINANCING USES	299,000.00	12,704,000	12,704,000	0	0	(12,704,000)
<b>GROSS TOTAL</b>	<b>\$ 118,468,296.88</b>	<b>\$ 145,147,000</b>	<b>\$ 155,890,000</b>	<b>\$ 117,967,000</b>	<b>\$ 117,967,000</b>	<b>\$ (37,923,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 118,468,296.88</b>	<b>\$ 145,147,000</b>	<b>\$ 155,890,000</b>	<b>\$ 117,967,000</b>	<b>\$ 117,967,000</b>	<b>\$ (37,923,000)</b>
BUDGETED POSITIONS	369.0	369.0	369.0	366.0	366.0	(3.0)
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 30,655,000.00	\$ 34,934,000	\$ 34,934,000	\$ 35,372,000	\$ 34,438,000	\$ (496,000)
<b>GROSS TOTAL</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>
<b>NET TOTAL</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### 2017-18 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which are the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2017-18 Recommended Budget reflects a net decrease of \$0.5 million in NCC primarily due to the deletion of funding

provided on a one-time basis for legal and settlement expenses, offset by Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

The 2017-18 Recommended Budget supports the Fire Department's Strategic Plan efforts as it relates to lifeguard operations.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>34,934,000</b>	<b>0</b>	<b>0</b>	<b>34,934,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	753,000	--	--	753,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	312,000	--	--	312,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	71,000	--	--	71,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for legal and settlement expenses.	(1,632,000)	--	--	(1,632,000)	--
<b>Total Changes</b>	<b>(496,000)</b>	<b>0</b>	<b>0</b>	<b>(496,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>34,438,000</b>	<b>0</b>	<b>0</b>	<b>34,438,000</b>	<b>0.0</b>

## Unmet Needs

The Lifeguard budget has unmet needs totaling \$0.9 million for the following: \$0.5 million for dive team, emergency medical technician, and paramedic training; \$0.2 million to restore the Swiftwater program; \$0.1 million for 1.0 Fire Equipment Mechanic position; and \$0.1 million to restore the Ocean Lifeguard Deckhand program.

### FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
SPECIAL DEPARTMENTAL EXPENSE	\$ 0.00	\$ 0	\$ 34,934,000	\$ 0	\$ 0	(34,934,000)
TECHNICAL SERVICES	30,655,000.00	34,934,000	0	35,372,000	34,438,000	34,438,000
TOTAL S & S	30,655,000.00	34,934,000	34,934,000	35,372,000	34,438,000	(496,000)
<b>GROSS TOTAL</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>
<b>NET TOTAL</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 30,655,000.00</b>	<b>\$ 34,934,000</b>	<b>\$ 34,934,000</b>	<b>\$ 35,372,000</b>	<b>\$ 34,438,000</b>	<b>\$ (496,000)</b>

## Departmental Program Summary

### 1. Emergency Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	826,366,000	826,366,000	3,510.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	826,366,000	826,366,000	3,510.0

**Authority:** Mandated program – County Charter, Article IV, Sections 24 1/3 (a) through (j) and County Code Section 2.20.

The program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, technical training, and homeland security and disaster preparedness.

### 2. Preventive Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	68,618,000	68,618,000	391.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	68,618,000	68,618,000	391.0

**Authority:** Mandated program – County Charter Article IV, Sections 24 1/3 (a) through (j) and County Code Section 2.20.

The program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

### 3. Business Services

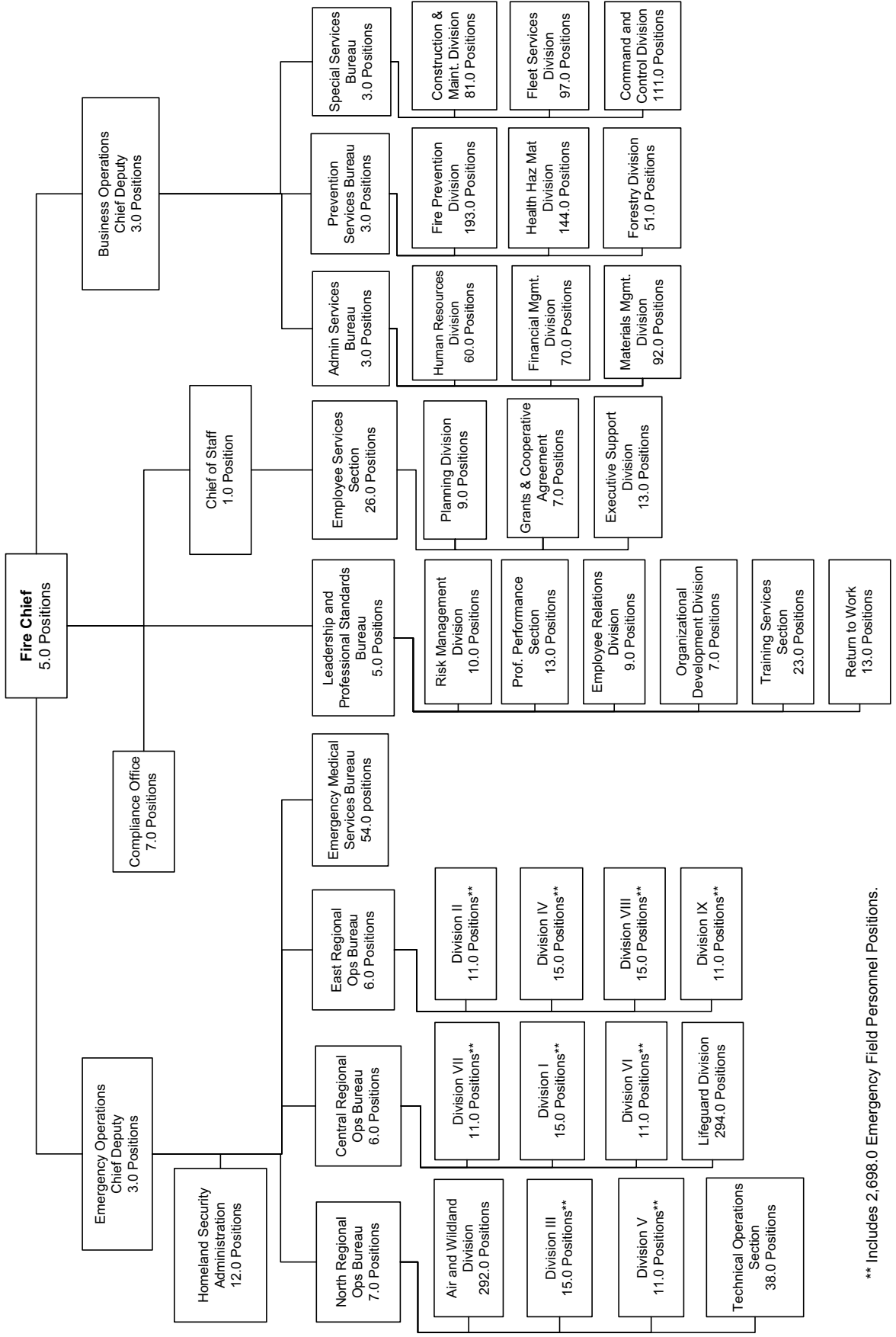
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	215,552,000	215,552,000	757.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	215,552,000	215,552,000	757.0

**Authority:** Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, 9-1-1 dispatch and field communications, and construction and maintenance of departmental facilities.

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Net Program Costs</b>	1,110,536,000	1,110,536,000	4,658.0

**FIRE DEPARTMENT**  
**DARYL L. OSBY, FIRE CHIEF**  
**FY 2017-18 Recommended Budget Positions = 4,658.0**



\*\* Includes 2,698.0 Emergency Field Personnel Positions.

## Ford Theatre

Olga Garay-English, Interim Executive Director

### Ford Theatre Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 0	\$ 0	\$ 48,000	\$ 48,000	\$ 48,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 0	\$ 0	\$ 1,686,000	\$ 1,495,000	\$ 1,495,000
<b>GROSS TOTAL</b>	\$ 0.00	\$ 0	\$ 0	\$ 1,686,000	\$ 1,495,000	\$ 1,495,000
<b>NET TOTAL</b>	\$ 0.00	\$ 0	\$ 0	\$ 1,686,000	\$ 1,495,000	\$ 1,495,000
<b>NET COUNTY COST</b>	\$ 0.00	\$ 0	\$ 0	\$ 1,638,000	\$ 1,447,000	\$ 1,447,000

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

The Ford Theatre (Theatre) brings people together for transformative arts experiences that inspire, empower and ignite cultural exchange.

Through its Summer Partnership Program, the Theatre provides resources to County resident artists and art organizations and assists them in successfully presenting performances in its historic 1,180 seat amphitheatre.

### 2017-18 Budget Message

On October 4, 2016, by Board-approved motion, the Theatre was separated from the Arts Commission into a newly created budget unit.

The 2017-18 Recommended Budget reflects a transfer of \$1.4 million in NCC from the Arts Commission and an increase of \$30,000 primarily attributed to salaries and health insurance subsidies. The budget also reflects the current funding levels necessary to provide sufficient staffing for the day-to-day operations of the Theatre.

### Critical/Strategic Planning Initiatives

The Theatre is in the process of planning a full summer concert season at the John Anson Ford Amphitheatre. The budget reflects the resources needed to raise the visibility of the Theatre, presenting the most compelling contemporary and culturally specific performing arts from around the world that are reflective of the diverse, multi-cultural County community.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Ford Theatre:</b> Reflects the transfer from the Arts Commission.	1,465,000	--	48,000	1,417,000	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	30,000	--	--	30,000	--
<b>Total Changes</b>	<b>1,495,000</b>	<b>0</b>	<b>48,000</b>	<b>1,447,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,495,000</b>	<b>0</b>	<b>48,000</b>	<b>1,447,000</b>	<b>0.0</b>

### Unmet Needs

The Theatre is requesting funding to support the base level staffing needed to operate after the transformative capital renovation.

**FORD THEATRE BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b><u>REVENUE DETAIL</u></b>						
TRANSFERS IN	\$ 0.00	\$ 0	\$ 0	\$ 48,000	\$ 48,000	\$ 48,000
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 0.00	\$ 0	\$ 0	\$ 1,090,000	\$ 989,000	\$ 989,000
PROFESSIONAL SERVICES	0.00	0	0	596,000	506,000	506,000
<b>TOTAL S &amp; S</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>1,686,000</b>	<b>1,495,000</b>	<b>1,495,000</b>
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,686,000</b>	<b>\$ 1,495,000</b>	<b>\$ 1,495,000</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,686,000</b>	<b>\$ 1,495,000</b>	<b>\$ 1,495,000</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,638,000</b>	<b>\$ 1,447,000</b>	<b>\$ 1,447,000</b>



## Departmental Program Summary

### 1. Ford Theatre

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,495,000	--	48,000	1,447,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,495,000	--	48,000	1,447,000	--

**Authority:** Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatre and supports the Signature Series, which brings world class performing artists to the historic 1,180 seat amphitheatre as well as the Partnership Program, which provides resources to County resident artists and arts organizations and assists them in successfully presenting performances at the Theatre. This appropriation does not reflect earned income, which is deposited in the Ford Theatres Special Development Fund, or contributed income, which is in the budget of the Ford Theatre Foundation, the nonprofit fundraising arm of the Theatre.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	1,495,000	0	48,000	1,447,000	0.0

## Grand Jury

Darrell Mahood, Director

### Grand Jury Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 13,475.80	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 588,184.82	\$ 606,000	\$ 627,000	\$ 640,000	\$ 640,000	\$ 13,000
SERVICES & SUPPLIES	946,268.74	1,123,000	1,208,000	1,208,000	1,208,000	0
<b>GROSS TOTAL</b>	<b>\$ 1,534,453.56</b>	<b>\$ 1,729,000</b>	<b>\$ 1,835,000</b>	<b>\$ 1,848,000</b>	<b>\$ 1,848,000</b>	<b>\$ 13,000</b>
<b>NET TOTAL</b>	<b>\$ 1,534,453.56</b>	<b>\$ 1,729,000</b>	<b>\$ 1,835,000</b>	<b>\$ 1,848,000</b>	<b>\$ 1,848,000</b>	<b>\$ 13,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,520,977.76</b>	<b>\$ 1,709,000</b>	<b>\$ 1,815,000</b>	<b>\$ 1,828,000</b>	<b>\$ 1,828,000</b>	<b>\$ 13,000</b>
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an increase in NCC of \$13,000 primarily due to increases in costs for employee benefits.

### Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>1,835,000</b>	<b>0</b>	<b>20,000</b>	<b>1,815,000</b>	<b>5.0</b>
<b>Other Changes</b>					
<b>1. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	9,000	--	--	9,000	--
<b>2. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,000	--	--	4,000	--
<b>Total Changes</b>	<b>13,000</b>	<b>0</b>	<b>0</b>	<b>13,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,848,000</b>	<b>0</b>	<b>20,000</b>	<b>1,828,000</b>	<b>5.0</b>

## Unmet Needs

In order to meet the expectations of the law and Board, recruitment of all segments of the County's population is required. The Los Angeles County Grand Jury still faces increased workloads due to recruiting and selection needs. One Administrative Assistant II position (estimated cost of \$75,000) would provide support for increased recruitment and selection efforts.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately \$0.9 million for staff, grand juror expenses, space, and infrastructure.

**GRAND JURY BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 13,475.80	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 13,475.80</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 377,198.90	\$ 392,000	\$ 393,000	\$ 393,000	\$ 393,000	\$ 0
CAFETERIA BENEFIT PLANS	80,521.70	90,000	90,000	90,000	90,000	0
COUNTY EMPLOYEE RETIREMENT	70,582.81	48,000	69,000	78,000	78,000	9,000
DENTAL INSURANCE	712.85	3,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	510.00	0	0	0	0	0
DISABILITY BENEFITS	2,582.04	1,000	1,000	1,000	1,000	0
FICA (OASDI)	3,048.83	6,000	6,000	6,000	6,000	0
HEALTH INSURANCE	9,560.80	13,000	13,000	13,000	13,000	0
LIFE INSURANCE	2,512.75	0	0	0	0	0
RETIREE HEALTH INSURANCE	28,301.00	35,000	34,000	38,000	38,000	4,000
SAVINGS PLAN	3,620.29	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	9,032.85	10,000	10,000	10,000	10,000	0
WORKERS' COMPENSATION	0.00	1,000	1,000	1,000	1,000	0
<b>TOTAL S &amp; E B</b>	<b>588,184.82</b>	<b>606,000</b>	<b>627,000</b>	<b>640,000</b>	<b>640,000</b>	<b>13,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
COMMUNICATIONS	5,522.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	535,714.29	562,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	23,001.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	28,186.63	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	218,831.76	315,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	60,430.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	12,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	8,000	8,000	8,000	8,000	0
TECHNICAL SERVICES	5,004.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	5,425.38	9,000	9,000	9,000	9,000	0
TRAINING	4,400.00	8,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	109.74	14,000	14,000	14,000	14,000	0
UTILITIES	59,643.94	84,000	84,000	84,000	84,000	0
<b>TOTAL S &amp; S</b>	<b>946,268.74</b>	<b>1,123,000</b>	<b>1,208,000</b>	<b>1,208,000</b>	<b>1,208,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 1,534,453.56</b>	<b>\$ 1,729,000</b>	<b>\$ 1,835,000</b>	<b>\$ 1,848,000</b>	<b>\$ 1,848,000</b>	<b>\$ 13,000</b>
<b>NET TOTAL</b>	<b>\$ 1,534,453.56</b>	<b>\$ 1,729,000</b>	<b>\$ 1,835,000</b>	<b>\$ 1,848,000</b>	<b>\$ 1,848,000</b>	<b>\$ 13,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,520,977.76</b>	<b>\$ 1,709,000</b>	<b>\$ 1,815,000</b>	<b>\$ 1,828,000</b>	<b>\$ 1,828,000</b>	<b>\$ 13,000</b>
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

## Departmental Program Summary

### 1. Civil Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	768,000	--	--	768,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	768,000	--	--	768,000	1.0

**Authority:** Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

### 2. Criminal Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	564,000	--	--	564,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	564,000	--	--	564,000	2.0

**Authority:** Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the Court by indictment.

### 3. Administration – (Civil and Criminal)

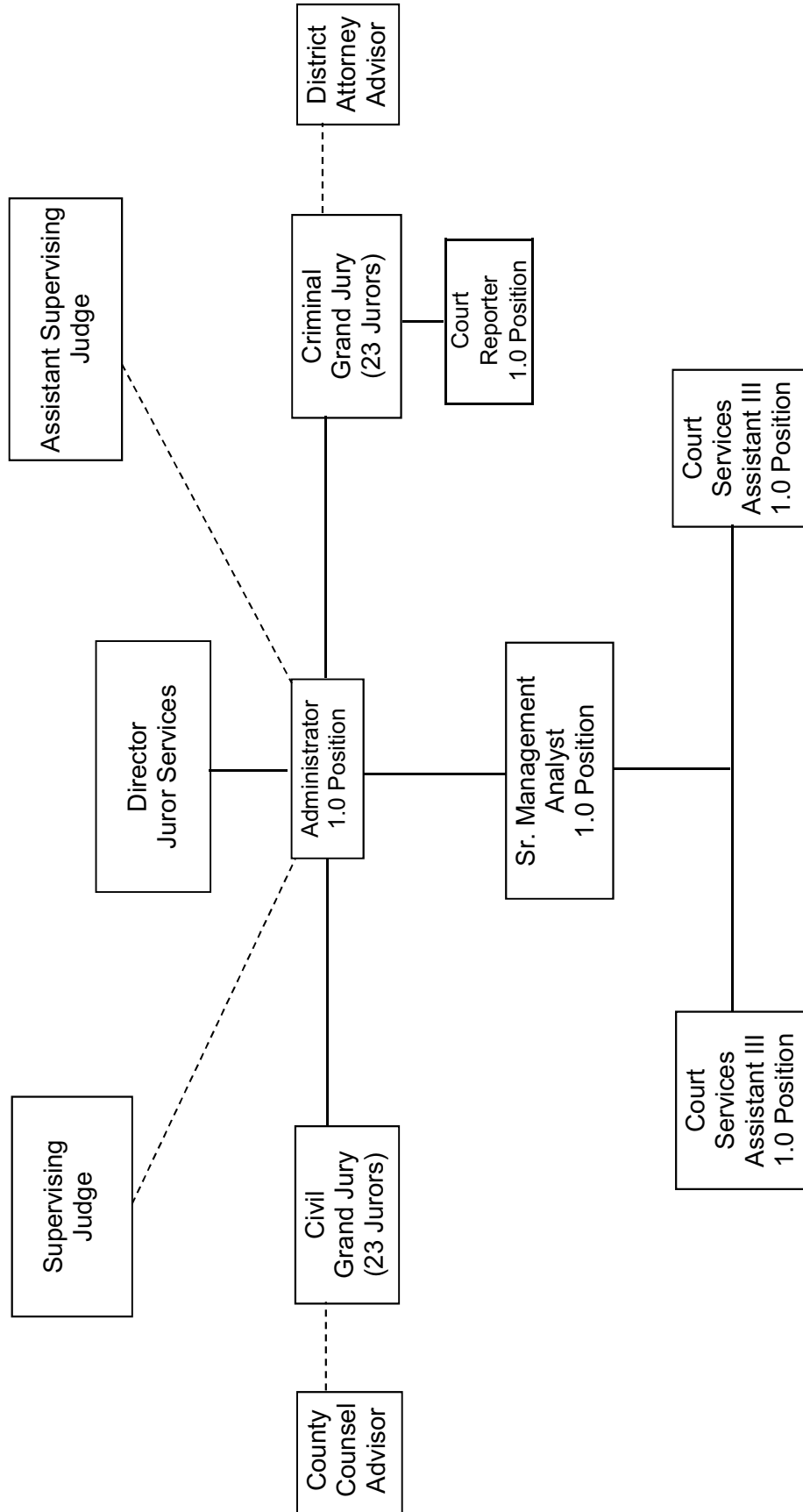
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	516,000	--	20,000	496,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	516,000	--	20,000	496,000	2.0

**Authority:** Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	1,848,000	0	20,000	1,828,000	5.0

**GRAND JURY**  
**Darrell Mahood, Director**  
Juror Services Division  
FY 2017-18 Recommended Budget Positions = 5.0



## Grand Park

### Grand Park Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,618,858.08	\$ 1,428,000	\$ 1,428,000	\$ 1,445,000	\$ 1,445,000	\$ 17,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,021,317.30	\$ 5,869,000	\$ 5,869,000	\$ 5,791,000	\$ 5,791,000	\$ (78,000)
<b>GROSS TOTAL</b>	\$ 5,021,317.30	\$ 5,869,000	\$ 5,869,000	\$ 5,791,000	\$ 5,791,000	\$ (78,000)
<b>NET TOTAL</b>	\$ 5,021,317.30	\$ 5,869,000	\$ 5,869,000	\$ 5,791,000	\$ 5,791,000	\$ (78,000)
<b>NET COUNTY COST</b>	\$ 3,402,459.22	\$ 4,441,000	\$ 4,441,000	\$ 4,346,000	\$ 4,346,000	\$ (95,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC decrease of \$95,000 due to the deletion of one-time funding, partially offset by an increase in funding for unavoidable custodial contract costs and various park operations.

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by assuring open space for casual sitting, leisurely strolling and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

**Changes From 2016-17 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>5,869,000</b>	<b>0</b>	<b>1,428,000</b>	<b>4,441,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Unavoidable Contract Costs:</b> Reflects an increase in contract costs for custodial services.	47,000	--	--	47,000	--
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the purchase of security cameras to monitor the Children's playground (\$23,000), services and supplies to maintain the fountain (\$141,000) and an increase in utilities costs (\$35,000).	(199,000)	--	--	(199,000)	--
<b>2. Services and Supplies:</b> Reflects an increase in services and supplies for various park operations, partially offset by an increase in event and rental fee revenues based on anticipated trends.	74,000	--	17,000	57,000	--
<b>Total Changes</b>	<b>(78,000)</b>	<b>0</b>	<b>17,000</b>	<b>(95,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>5,791,000</b>	<b>0</b>	<b>1,445,000</b>	<b>4,346,000</b>	<b>0.0</b>



**GRAND PARK BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 247,000	\$ 247,000	\$ 252,000	\$ 252,000	\$ 5,000
RENTS & CONCESSIONS	1,618,858.08	1,181,000	1,181,000	1,193,000	1,193,000	12,000
<b>TOTAL REVENUE</b>	<b>\$ 1,618,858.08</b>	<b>\$ 1,428,000</b>	<b>\$ 1,428,000</b>	<b>\$ 1,445,000</b>	<b>\$ 1,445,000</b>	<b>\$ 17,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
INSURANCE	\$ 103,000.00	\$ 103,000	\$ 103,000	\$ 75,000	\$ 75,000	\$ (28,000)
MAINTENANCE - BUILDINGS & IMPRV	1,033,000.00	1,088,000	1,088,000	1,086,000	1,086,000	(2,000)
MISCELLANEOUS EXPENSE	2,766,000.00	3,564,000	3,564,000	3,515,000	3,515,000	(49,000)
SPECIAL DEPARTMENTAL EXPENSE	34,929.58	0	0	0	0	0
TECHNICAL SERVICES	815,000.00	825,000	825,000	826,000	826,000	1,000
UTILITIES	269,387.72	289,000	289,000	289,000	289,000	0
<b>TOTAL S &amp; S</b>	<b>5,021,317.30</b>	<b>5,869,000</b>	<b>5,869,000</b>	<b>5,791,000</b>	<b>5,791,000</b>	<b>(78,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 5,021,317.30</b>	<b>\$ 5,869,000</b>	<b>\$ 5,869,000</b>	<b>\$ 5,791,000</b>	<b>\$ 5,791,000</b>	<b>\$ (78,000)</b>
<b>NET TOTAL</b>	<b>\$ 5,021,317.30</b>	<b>\$ 5,869,000</b>	<b>\$ 5,869,000</b>	<b>\$ 5,791,000</b>	<b>\$ 5,791,000</b>	<b>\$ (78,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 3,402,459.22</b>	<b>\$ 4,441,000</b>	<b>\$ 4,441,000</b>	<b>\$ 4,346,000</b>	<b>\$ 4,346,000</b>	<b>\$ (95,000)</b>

# Health Agency

Mitchell H. Katz, M.D., Director

## Health Agency Summary

CLASSIFICATION	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
<b>FINANCING SOURCES</b>				
CANCEL OBLIGATED FUND BAL	\$ 249,831,000	\$ 0	\$ 0	\$ 249,831,000
OTHER REVENUE	4,694,970,000	2,153,684,000	722,229,000	7,570,883,000
NET COUNTY COST	755,475,000	67,841,000	207,375,000	1,030,691,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 5,700,276,000</b>	<b>\$ 2,221,525,000</b>	<b>\$ 929,604,000</b>	<b>\$ 8,851,405,000</b>
<b>FINANCING USES</b>				
SALARIES & EMPLOYEE BENEFITS	\$ 2,680,924,000	\$ 603,280,000	\$ 547,736,000	\$ 3,831,940,000
SERVICES & SUPPLIES	1,940,370,000	1,733,012,000	430,293,000	4,103,675,000
S & S EXPENDITURE DISTRIBUTION	(169,059,000)	0	0	(169,059,000)
TOTAL S & S	1,771,311,000	1,733,012,000	430,293,000	3,934,616,000
OTHER CHARGES	543,180,000	66,282,000	7,242,000	616,704,000
CAPITAL ASSETS - B & I	18,814,000	0	0	18,814,000
CAPITAL ASSETS - EQUIPMENT	25,489,000	1,459,000	4,471,000	31,419,000
TOTAL CAPITAL ASSETS	44,303,000	1,459,000	4,471,000	50,233,000
OTHER FINANCING USES	720,164,000	0	0	720,164,000
<b>GROSS TOTAL</b>	<b>\$ 5,759,882,000</b>	<b>\$ 2,404,033,000</b>	<b>\$ 989,742,000</b>	<b>\$ 9,153,657,000</b>
INTRAFUND TRANSFERS	(59,606,000)	(182,508,000)	(60,138,000)	(302,252,000)
<b>NET TOTAL</b>	<b>\$ 5,700,276,000</b>	<b>\$ 2,221,525,000</b>	<b>\$ 929,604,000</b>	<b>\$ 8,851,405,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 5,700,276,000</b>	<b>\$ 2,221,525,000</b>	<b>\$ 929,604,000</b>	<b>\$ 8,851,405,000</b>
BUDGETED POSITIONS	23,068.0	5,053.0	4,639.0	32,760.0

## Mission Statement

The mission of the County Health Agency (Agency) is to improve the health and wellness of County residents through effective, integrated, comprehensive, culturally appropriate services, programs, and policies that promote healthy people living in healthy communities.

This will be achieved through the aligned efforts of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH), and in partnership with clients and their families and communities, County residents, organized labor, faith-based organizations, community providers and agencies, health plans, academia, and other stakeholders.

## 2017-18 Budget Message

On January 13, 2015, the Board unanimously approved in concept the integration of DHS, DMH, and DPH to create the Agency. On September 29, 2015, the Board formally approved an ordinance to create the Agency, as well as approved strategic priorities and an operational framework for the Agency.

The operational framework indicates that the budgets for the three departments in the Agency remain separate. Therefore, the 2017-18 Recommended Budget reflects the summation of the three departments' budgets, after which each department follows.

## Critical/Strategic Planning Initiatives

The Agency's strategic priorities and operational framework were developed by a temporary steering committee comprised of the Directors of DHS, DMH, DPH, and the Public Health Officer. Public convenings were held and formal written comments were accepted to obtain input from community stakeholders. The strategic priorities and operational framework reflect the steering committee's efforts to develop and fulfill the Agency's mission to improve the health and wellness of County residents through the provision of coordinated care and services.

The Board-approved strategic priorities for the Agency, which include defined goals and outcomes, are as follows:

- Streamline access and enhance customer experience for those who need services from more than one Department, including promoting information sharing, registration, care management, and referral processes, training staff on cross-discipline practices, and increasing co-location of services;
- Develop a consistent method for identifying and engaging homeless clients, and those at risk for homelessness, across the three Departments, linking them with integrated health services, housing, and providing ongoing community and other supportive services required for recovery;
- Reduce overcrowding of County psychiatric emergency services and private hospital Emergency Departments by children and adults in psychiatric crisis;
- Ensure access to culturally competent and linguistically appropriate services and programs as a means of improving service quality, enhancing customer experience, and helping to reduce health disparities;
- Divert corrections-involved persons with mental illness and addiction who may otherwise have spent time in County jail or State prison by placing them into structured, comprehensive, health programming and permanent housing, tailored to the individual's unique situation and needs;
- Maximize opportunities available under the recently approved Drug Medi-Cal waiver to integrate substance use disorder treatment services for both adults and youth into the County's mental and physical health care delivery system;
- Improve the County's ability to link vulnerable children, including those currently in foster care, and Transitional Age Youth (TAY) to comprehensive health services; and
- Align and integrate population health with personal health strategies by creating healthy community environments and strengthening linkages between community resources and clinical services.

**Health Services**

Mitchell H. Katz, M.D., Director

**Health Services Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 239,695,254.00	\$ 75,929,000	\$ 75,929,000	\$ 283,240,000	\$ 249,831,000	\$ 173,902,000
OTHER REVENUE	4,147,271,370.82	4,332,591,000	4,408,028,000	4,612,397,000	4,694,970,000	286,942,000
NET COUNTY COST	518,445,739.46	583,268,000	743,112,000	743,443,000	755,475,000	12,363,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$4,905,412,364.28</b>	<b>\$ 4,991,788,000</b>	<b>\$ 5,227,069,000</b>	<b>\$ 5,639,080,000</b>	<b>\$ 5,700,276,000</b>	<b>\$ 473,207,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$2,306,451,728.52	\$ 2,509,534,000	\$ 2,585,667,000	\$ 2,689,305,000	\$ 2,680,924,000	\$ 95,257,000
SERVICES & SUPPLIES	1,730,090,313.94	1,801,923,000	1,842,435,000	1,863,238,000	1,940,370,000	97,935,000
S & S EXPENDITURE DISTRIBUTION	(158,065,100.17)	(167,877,000)	(167,877,000)	(169,059,000)	(169,059,000)	(1,182,000)
TOTAL S & S	1,572,025,213.77	1,634,046,000	1,674,558,000	1,694,179,000	1,771,311,000	96,753,000
OTHER CHARGES	410,905,613.21	567,872,000	565,444,000	543,180,000	543,180,000	(22,264,000)
CAPITAL ASSETS - B & I	3,128,484.50	0	15,122,000	18,814,000	18,814,000	3,692,000
CAPITAL ASSETS - EQUIPMENT	31,474,796.10	22,226,000	21,569,000	25,489,000	25,489,000	3,920,000
TOTAL CAPITAL ASSETS	34,603,280.60	22,226,000	36,691,000	44,303,000	44,303,000	7,612,000
OTHER FINANCING USES	338,464,054.66	421,906,000	425,240,000	722,944,000	720,164,000	294,924,000
<b>GROSS TOTAL</b>	<b>\$4,662,449,890.76</b>	<b>\$ 5,155,584,000</b>	<b>\$ 5,287,600,000</b>	<b>\$ 5,693,911,000</b>	<b>\$ 5,759,882,000</b>	<b>\$ 472,282,000</b>
INTRAFUND TRANSFERS	(41,547,311.86)	(58,765,000)	(60,531,000)	(59,646,000)	(59,606,000)	925,000
<b>NET TOTAL</b>	<b>\$4,620,902,578.90</b>	<b>\$ 5,096,819,000</b>	<b>\$ 5,227,069,000</b>	<b>\$ 5,634,265,000</b>	<b>\$ 5,700,276,000</b>	<b>\$ 473,207,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 284,510,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 284,510,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$4,905,412,578.90</b>	<b>\$ 5,096,819,000</b>	<b>\$ 5,227,069,000</b>	<b>\$ 5,634,265,000</b>	<b>\$ 5,700,276,000</b>	<b>\$ 473,207,000</b>
BUDGETED POSITIONS	22,085.0	22,817.0	22,817.0	23,094.0	23,068.0	251.0

**Mission Statement**

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers (OC), six comprehensive health centers (CHC), 11 health centers, and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family

Services, and the Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,000 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and lower the cultural, linguistic, financial, and disability-related barriers to access.

## 2017-18 Budget Message

The 2017-18 Recommended Budget is fully funded with available resources and reflects the minimum maintenance of effort (MOE) required by law (\$339.5 million and vehicle license fees (VLF) realignment revenue of \$283.3 million), plus an additional \$155.8 million in County funding. The additional County funding components include \$97.0 million from the General Fund and \$58.8 million in Tobacco Settlement funds. The Recommended Budget also reflects \$23.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan.

The Recommended Budget reflects a net increase in NCC of \$12.4 million consisting primarily of increases in VLF, Board-approved adjustments to salaries and employee benefits, a one percent increase in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California, and adjustments to capital projects, offset by the transfer of additional funding to DPSS for the IHSS Health Benefit MOE and the reversal of various one-time funding.

The Recommended Budget includes a net increase of 251.0 positions, and related operational costs, including 153.0 nursing-related positions to monitor patients at risk of injury, including falls, etc., 25.0 positions to support the Whole Person Care (WPC) L.A. program, 18.0 positions to expand optometry services at various DHS locations, 16.0 positions to provide expanded equipment sterilization

services at Olive View-UCLA Medical Center, 15.0 positions to expand patient-centered medical homes, and 24.0 positions to convert contracted hospital personnel to County staff.

The Recommended Budget reflects \$210.3 million in Measure B Special Tax revenue, comprised of \$208.5 million for County hospital emergency and trauma care costs and \$1.8 million for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget also reflects the use of \$249.8 million in estimated obligated fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs.

## Critical/Strategic Planning Initiatives

The Department is closely monitoring potential changes that may be enacted by the current federal administration that could impact DHS revenues. The Department is making good progress on key initiatives and operational changes that will help the health system succeed in maximizing available revenue streams. With the support of the Board, DHS and its many partners will continue to work together to transform its system into an integrated care delivery model that will enable it to provide the right care, at the right time, in the right location, by the right kind of provider.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfers (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>5,287,600,000</b>	<b>60,531,000</b>	<b>4,483,957,000</b>	<b>743,112,000</b>	<b>22,817.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Nursing Attendants:</b> Reflects the addition of 153.0 positions needed to monitor patients at risk of injury, including falls, etc., offset with reductions in overtime costs and contracted registry personnel.	--	--	--	--	153.0
<b>2. WPC L.A.:</b> Reflects funding and the addition of 25.0 positions for WPC L.A. to establish a pilot program, which seeks to better coordinate the health, behavioral health, and social services, for highly-vulnerable Medi-Cal patients.	180,000,000	--	180,000,000	--	25.0

	Gross Appropriation (\$)	Intrafund Transfers (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>3. Optometry Services:</b> Reflects an increase of 18.0 positions to expand optometry services at nine DHS locations.	948,000	--	948,000	--	18.0
<b>4. Equipment Sterilization Services:</b> Reflects an increase of 16.0 positions to expand equipment sterilization services at Olive View-UCLA Medical Center, offset with reductions in registry and other costs.	--	--	--	--	16.0
<b>5. Patient-Centered Medical Homes (PCMH):</b> Reflects an increase of 15.0 positions to establish additional PCMH and empanel additional primary care patients, offset with Medi-Cal Managed Care revenue.	1,691,000	--	2,111,000	(420,000)	15.0
<b>Other Changes</b>					
<b>1. Online Real-Time Centralized Health Information Database (ORCHID):</b> Reflects a net reduction in ORCHID costs primarily due to reduced capital projects and commercial paper costs, partially offset by increased contract and capital assets costs.	(18,892,000)	--	--	(18,892,000)	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and employee benefits, including unavoidable costs. NCC is provided for the portion related to Integrated Correctional Health Services and Juvenile Court Health Services.	84,316,000	--	80,812,000	3,504,000	--
<b>3. Rancho Los Amigos National Rehabilitation Center Equipment:</b> Reflects medical equipment, fixtures, and furniture purchases for the renovated and expanded Jacqueline Perry Institute building.	5,061,000	--	--	5,061,000	--
<b>4. Position Changes:</b> Reflects an increase of 13.0 positions for various clinical and administrative services, offset with the deletion of 13.0 vacant positions and increases in IFT and revenue.	1,589,000	316,000	1,134,000	139,000	--
<b>5. Contract Staff Conversion:</b> Reflects an increase of 24.0 positions to reduce dependency on registry staff in diagnostic imaging, laboratory, physical therapy, and anesthesiology, offset with a reduction in contract costs for a slight savings.	(94,000)	--	--	(94,000)	24.0
<b>6. Other Ministerial Changes:</b> Reflects funding for increased overhead charges, equipment purchases, Board-approved contracts, and charges from other County departments. Also includes increases to centralized pharmacy, deferred maintenance, and capital projects.	25,868,000	558,000	20,100,000	5,210,000	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various homeless initiatives, My Health L.A., and various donation-funded equipment purchases.	(21,193,000)	(1,800,000)	(178,000)	(19,215,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfers (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Revenue Changes and Operating Subsidies:</b> Reflects revenue adjustments primarily for the Medi-Cal Coverage Expansion, Managed Care Rate Supplement, and Realignment. Also includes appropriation and revenue adjustments for operating subsidies and the use of \$249.8 million of prior-year fund balance. Finally, includes an increase to DHS' contribution to the IHSS Health Benefit MOE and a one percent increase in NCC as required by AB 85.	212,988,000	1,000	175,917,000	37,070,000	--
<b>Total Changes</b>	<b>472,282,000</b>	<b>(925,000)</b>	<b>460,844,000</b>	<b>12,363,000</b>	<b>251.0</b>
<b>2017-18 Recommended Budget</b>	<b>5,759,882,000</b>	<b>59,606,000</b>	<b>4,944,801,000</b>	<b>755,475,000</b>	<b>23,068.0</b>

### Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and created unmet needs in areas such as training, medical equipment purchases and facility maintenance.

**HEALTH SERVICES SUMMARY BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	239,695,254.00	75,929,000	75,929,000	283,240,000	249,831,000	173,902,000
CALIFORNIA CHILDRENS SERVICES	33,252.60	1,315,000	2,894,000	2,474,000	2,474,000	(420,000)
CHARGES FOR SERVICES - OTHER	373,203,689.03	474,471,000	439,465,000	439,076,000	436,650,000	(2,815,000)
COURT FEES & COSTS	210.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,397,943.80	1,332,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - OTHER	360,962,019.48	487,228,000	465,951,000	519,812,000	601,211,000	135,260,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	18,598,780.12	15,591,000	12,516,000	10,177,000	10,177,000	(2,339,000)
FEDERAL AID - CONSTRUCTION	0.00	0	0	208,000	208,000	208,000
FORFEITURES & PENALTIES	4,285,719.94	3,549,000	5,772,000	5,497,000	5,497,000	(275,000)
INSTITUTIONAL CARE & SERVICES	2,762,407,919.14	2,576,954,000	2,640,272,000	2,494,974,000	2,494,974,000	(145,298,000)
INTEREST	968,809.44	185,000	172,000	185,000	185,000	13,000
LIBRARY SERVICES	1,033.60	1,000	10,000	10,000	10,000	0
MISCELLANEOUS	27,078,071.66	21,189,000	21,831,000	22,123,000	22,123,000	292,000
MISCELLANEOUS/CAPITAL PROJECTS	0.00	0	0	0	0	0
OTHER LICENSES & PERMITS	652,436.72	646,000	669,000	669,000	669,000	0
OTHER SALES	4,413,842.47	620,000	632,000	726,000	726,000	94,000
OTHER STATE AID - HEALTH	690.00	0	0	0	0	0
PERSONNEL SERVICES	90,508.25	0	0	0	0	0
RENTS & CONCESSIONS	18,441.41	0	0	0	0	0
SALE OF CAPITAL ASSETS	12,878.86	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	9,752,240.27	101,114,000	95,544,000	94,270,000	100,514,000	4,970,000
STATE - 2011 REALIGNMENT REVENUE	7,150,135.44	32,940,000	46,766,000	46,766,000	46,907,000	141,000
STATE - CALIFORNIA CHILDREN SERVICES	0.00	580,000	580,000	580,000	580,000	0
STATE - HEALTH ADMINISTRATION	22,290,795.07	20,686,000	21,102,000	21,102,000	21,102,000	0
STATE - OTHER	5,430,514.46	5,592,000	11,404,000	12,627,000	12,627,000	1,223,000
STATE AID - CONSTRUCTION	0.00	0	0	0	0	0
TRANSFERS IN	548,521,439.06	588,598,000	640,964,000	939,637,000	936,852,000	295,888,000
NET COUNTY COST	518,445,739.46	583,268,000	743,112,000	743,443,000	755,475,000	12,363,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$4,905,412,364.28</b>	<b>\$ 4,991,778,000</b>	<b>\$ 5,227,069,000</b>	<b>\$ 5,639,080,000</b>	<b>\$ 5,700,276,000</b>	<b>\$ 473,207,000</b>

**FINANCING USES**

**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$1,511,467,529.31	\$ 1,652,038,000	\$ 1,695,022,000	\$ 1,755,916,000	\$ 1,749,253,000	\$ 54,231,000
CAFETERIA BENEFIT PLANS	296,142,265.84	340,060,000	346,525,000	360,103,000	359,261,000	12,736,000
COUNTY EMPLOYEE RETIREMENT	240,315,033.75	242,894,000	260,380,000	267,180,000	266,533,000	6,153,000
DENTAL INSURANCE	6,018,085.56	7,031,000	7,196,000	7,477,000	7,504,000	308,000
DEPENDENT CARE SPENDING ACCOUNTS	1,767,422.11	1,814,000	1,712,000	1,773,000	1,823,000	111,000
DISABILITY BENEFITS	14,677,839.34	12,077,000	14,630,000	12,432,000	12,404,000	(2,226,000)
FICA (OASDI)	21,027,261.42	23,380,000	21,955,000	23,590,000	23,552,000	1,597,000
HEALTH INSURANCE	23,203,306.92	25,382,000	26,643,000	27,927,000	27,756,000	1,113,000
LIFE INSURANCE	2,777,066.80	1,273,000	1,138,000	1,475,000	1,518,000	380,000
OTHER EMPLOYEE BENEFITS	137,686.20	130,000	109,000	166,000	199,000	90,000
RETIREE HEALTH INSURANCE	100,165,527.00	113,333,000	114,999,000	136,666,000	136,666,000	21,667,000



**HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SAVINGS PLAN	9,410,402.41	10,294,000	10,204,000	10,714,000	10,592,000	388,000
THRIFT PLAN (HORIZONS)	36,506,562.23	38,537,000	34,738,000	38,334,000	38,553,000	3,815,000
UNEMPLOYMENT INSURANCE	346,950.12	286,000	492,000	314,000	314,000	(178,000)
WORKERS' COMPENSATION	42,488,789.51	41,005,000	49,924,000	45,238,000	44,996,000	(4,928,000)
<b>TOTAL S &amp; E B</b>	<b>2,306,451,728.52</b>	<b>2,509,534,000</b>	<b>2,585,667,000</b>	<b>2,689,305,000</b>	<b>2,680,924,000</b>	<b>95,257,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	332,826,730.65	351,746,000	357,242,000	379,254,000	376,975,000	19,733,000
CLOTHING & PERSONAL SUPPLIES	6,429,525.69	6,419,000	6,239,000	5,925,000	5,925,000	(314,000)
COMMUNICATIONS	2,027,615.96	1,810,000	1,686,000	1,566,000	1,566,000	(120,000)
COMPUTING-MAINFRAME	2,352,462.64	2,136,000	5,556,000	5,556,000	5,556,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	44,505,080.28	4,551,000	4,157,000	4,166,000	4,166,000	9,000
COMPUTING-PERSONAL	27,797,878.56	21,610,000	13,379,000	16,306,000	16,306,000	2,927,000
CONTRACTED PROGRAM SERVICES	141,342,647.50	185,210,000	219,650,000	214,218,000	288,185,000	68,535,000
FOOD	193,371.85	194,000	271,000	236,000	236,000	(35,000)
HOUSEHOLD EXPENSE	11,967,735.58	12,249,000	11,382,000	11,706,000	11,706,000	324,000
INFORMATION TECHNOLOGY SERVICES	14,360,133.44	14,889,000	12,712,000	12,081,000	12,081,000	(631,000)
INFORMATION TECHNOLOGY- SECURITY	157,141.12	125,000	670,000	670,000	670,000	0
INSURANCE	10,785,411.22	16,830,000	16,745,000	18,431,000	18,431,000	1,686,000
JURY & WITNESS EXPENSE	0.00	(519,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	50,772,503.12	47,253,000	44,332,000	41,173,000	41,173,000	(3,159,000)
MAINTENANCE - EQUIPMENT	34,565,664.43	35,997,000	42,903,000	43,635,000	43,635,000	732,000
MEDICAL DENTAL & LAB SUPPLIES	495,576,585.58	516,388,000	517,115,000	517,371,000	518,543,000	1,428,000
MEMBERSHIPS	2,352,195.73	2,107,000	2,524,000	2,459,000	2,459,000	(65,000)
MISCELLANEOUS EXPENSE	1,399,927.35	1,761,000	4,449,000	5,057,000	5,429,000	980,000
OFFICE EXPENSE	9,745,527.58	10,673,000	14,113,000	12,577,000	12,576,000	(1,537,000)
PROFESSIONAL SERVICES	339,622,709.60	331,017,000	331,676,000	330,288,000	333,496,000	1,820,000
PUBLICATIONS & LEGAL NOTICE	22,446.80	20,000	70,000	70,000	70,000	0
RENTS & LEASES - BLDG & IMPRV	6,993,370.42	6,471,000	9,749,000	6,849,000	6,846,000	(2,903,000)
RENTS & LEASES - EQUIPMENT	10,239,020.23	10,234,000	9,889,000	9,917,000	10,616,000	727,000
SMALL TOOLS & MINOR EQUIPMENT	2,461,808.92	2,317,000	1,797,000	1,895,000	1,895,000	98,000
SPECIAL DEPARTMENTAL EXPENSE	3,239,623.49	3,248,000	2,968,000	3,058,000	3,058,000	90,000
TECHNICAL SERVICES	110,274,468.12	138,715,000	129,693,000	135,191,000	135,191,000	5,498,000
TELECOMMUNICATIONS	22,681,281.37	22,251,000	21,835,000	20,883,000	20,881,000	(954,000)
TRAINING	1,411,652.62	1,626,000	1,824,000	1,851,000	1,850,000	26,000
TRANSPORTATION AND TRAVEL	4,269,014.72	4,298,000	4,201,000	4,124,000	4,124,000	(77,000)
UTILITIES	39,716,779.37	50,297,000	53,608,000	56,725,000	56,725,000	3,117,000
S & S EXPENDITURE DISTRIBUTION	(158,065,100.17)	(167,877,000)	(167,877,000)	(169,059,000)	(169,059,000)	(1,182,000)
<b>TOTAL S &amp; S</b>	<b>1,572,025,213.77</b>	<b>1,634,046,000</b>	<b>1,674,558,000</b>	<b>1,694,179,000</b>	<b>1,771,311,000</b>	<b>96,753,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	317,180,271.79	451,265,000	452,537,000	460,601,000	460,601,000	8,064,000
INT-OTHER LONG TERM DEBT	(788,266.68)	16,696,000	10,998,000	6,743,000	6,743,000	(4,255,000)
INTEREST ON NOTES & WARRANTS	2,457,676.48	4,047,000	2,016,000	4,059,000	4,059,000	2,043,000
JUDGMENTS & DAMAGES	16,139,653.81	19,681,000	15,180,000	11,357,000	11,357,000	(3,823,000)
RET-OTHER LONG TERM DEBT	72,711,484.65	76,048,000	82,160,000	60,346,000	60,346,000	(21,814,000)
SUPPORT & CARE OF PERSONS	3,008,379.57	96,000	2,516,000	37,000	37,000	(2,479,000)
TAXES & ASSESSMENTS	196,413.59	39,000	37,000	37,000	37,000	0
<b>TOTAL OTH CHARGES</b>	<b>410,905,613.21</b>	<b>567,872,000</b>	<b>565,444,000</b>	<b>543,180,000</b>	<b>543,180,000</b>	<b>(22,264,000)</b>

**HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>CAPITAL ASSETS - B &amp; I</b>						
BUILDINGS & IMPROVEMENTS	1,632,447.90	0	13,608,000	3,991,000	3,991,000	(9,617,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	114,181.71	0	552,000	724,000	724,000	172,000
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	1,313,375.10	0	413,000	2,792,000	2,792,000	2,379,000
BUILDINGS & IMPROVEMENTS - DEVELOPMENT	0.00	0	0	10,998,000	10,998,000	10,998,000
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	0	400,000	268,000	268,000	(132,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	68,479.79	0	149,000	41,000	41,000	(108,000)
TOTAL CAPITAL ASSETS - B & I	3,128,484.50	0	15,122,000	18,814,000	18,814,000	3,692,000
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	600,000	600,000	0	0	(600,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	14,431,857.02	3,956,000	5,128,000	7,022,000	7,022,000	1,894,000
DATA HANDLING EQUIPMENT	11,580.62	16,000	106,000	106,000	106,000	0
ELECTRONIC EQUIPMENT	278,332.97	0	211,000	211,000	211,000	0
FOOD PREPARATION EQUIPMENT	21,263.72	0	0	31,000	31,000	31,000
MACHINERY EQUIPMENT	223,073.26	296,000	231,000	135,000	135,000	(96,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	50,000	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	872,681.36	3,685,000	509,000	471,000	471,000	(38,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	10,696,805.15	6,954,000	6,717,000	6,608,000	6,608,000	(109,000)
MEDICAL-MINOR EQUIPMENT	4,601,389.02	5,728,000	6,527,000	10,029,000	10,029,000	3,502,000
NON-MEDICAL LAB/TESTING EQUIP	135,530.40	188,000	210,000	144,000	144,000	(66,000)
OFFICE FURNITURE, FIXTURES & EQ	31,258.15	0	628,000	141,000	141,000	(487,000)
TELECOMMUNICATIONS EQUIPMENT	60,888.21	143,000	143,000	0	0	(143,000)
VEHICLES & TRANSPORTATION EQUIPMENT	110,136.22	597,000	509,000	541,000	541,000	32,000
TOTAL CAPITAL ASSETS - EQUIPMENT	31,474,796.10	22,226,000	21,569,000	25,489,000	25,489,000	3,920,000
TOTAL CAPITAL ASSETS	34,603,280.60	22,226,000	36,691,000	44,303,000	44,303,000	7,612,000
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	338,464,054.66	421,906,000	425,240,000	722,944,000	720,164,000	294,924,000
TOTAL OTH FIN USES	338,464,054.66	421,906,000	425,240,000	722,944,000	720,164,000	294,924,000
<b>GROSS TOTAL</b>						
	\$4,662,449,890.76	\$ 5,155,584,000	\$ 5,287,600,000	\$ 5,693,911,000	\$ 5,759,882,000	\$ 472,282,000
INTRAFUND TRANSFERS	(41,547,311.86)	(58,765,000)	(60,531,000)	(59,646,000)	(59,606,000)	925,000
<b>NET TOTAL</b>						
	\$4,620,902,578.90	\$ 5,096,819,000	\$ 5,227,069,000	\$ 5,634,265,000	\$ 5,700,276,000	\$ 473,207,000
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 284,510,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 284,510,000.00	0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL FINANCING USES</b>						
	\$4,905,412,578.90	\$ 5,096,819,000	\$ 5,227,069,000	\$ 5,634,265,000	\$ 5,700,276,000	\$ 473,207,000
BUDGETED POSITIONS	22,085.0	22,817.0	22,817.0	23,094.0	23,068.0	251.0

## Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 438,986,746.41	\$ 552,631,000	\$ 448,896,000	\$ 621,438,000	\$ 710,918,000	\$ 259,608,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 252,147,591.02	\$ 346,618,000	\$ 354,397,000	\$ 374,089,000	\$ 371,424,000	\$ 17,027,000
SERVICES & SUPPLIES	464,855,262.60	515,937,000	544,598,000	545,674,000	619,182,000	74,584,000
S & S EXPENDITURE DISTRIBUTION	(158,065,100.17)	(167,877,000)	(167,877,000)	(169,059,000)	(169,059,000)	(1,182,000)
TOTAL S & S	306,790,162.43	348,060,000	376,721,000	376,615,000	450,123,000	73,402,000
OTHER CHARGES	119,372,833.03	148,103,000	149,817,000	206,342,000	206,342,000	56,525,000
CAPITAL ASSETS - B & I	3,128,484.50	0	15,122,000	18,814,000	18,814,000	(14,490,000)
CAPITAL ASSETS - EQUIPMENT	16,939,643.95	6,051,000	7,316,000	9,108,000	9,108,000	1,792,000
TOTAL CAPITAL ASSETS	20,068,128.45	6,051,000	40,620,000	27,922,000	27,922,000	(12,698,000)
OTHER FINANCING USES	300,601,082.80	345,832,000	349,166,000	439,559,000	470,188,000	121,022,000
<b>GROSS TOTAL</b>	\$ 998,979,797.73	\$ 1,194,664,000	\$ 1,270,721,000	\$ 1,424,527,000	\$ 1,525,999,000	\$ 255,278,000
INTRAFUND TRANSFERS	(41,547,311.86)	(58,765,000)	(60,531,000)	(59,646,000)	(59,606,000)	925,000
<b>NET TOTAL</b>	\$ 957,432,485.87	\$ 1,135,899,000	\$ 1,210,190,000	\$ 1,364,881,000	\$ 1,466,393,000	\$ 256,203,000
<b>NET COUNTY COST</b>	\$ 518,445,739.46	\$ 583,268,000	\$ 758,880,000	\$ 743,443,000	\$ 755,475,000	\$ (3,405,000)
BUDGETED POSITIONS	2,186.0	2,748.0	2,748.0	2,805.0	2,787.0	39.0

**Health Services Administration Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 406,349,644.05	\$ 416,724,000	\$ 318,652,000	\$ 485,701,000	\$ 569,866,000	\$ 251,214,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 174,055,358.17	\$ 185,229,000	\$ 187,357,000	\$ 204,028,000	\$ 201,619,000	\$ 14,262,000
SERVICES & SUPPLIES	399,517,404.84	432,489,000	459,963,000	451,881,000	525,059,000	65,096,000
S & S EXPENDITURE DISTRIBUTION	(158,065,100.17)	(167,877,000)	(167,877,000)	(169,059,000)	(169,059,000)	(1,182,000)
TOTAL S & S	241,452,304.67	264,612,000	292,086,000	282,822,000	356,000,000	63,914,000
OTHER CHARGES	51,750,179.03	51,559,000	52,573,000	142,139,000	142,139,000	89,566,000
CAPITAL ASSETS - B & I	0.00	0	0	16,675,000	16,675,000	16,675,000
CAPITAL ASSETS - EQUIPMENT	13,194,819.25	4,073,000	4,977,000	4,377,000	4,377,000	(600,000)
TOTAL CAPITAL ASSETS	13,194,819.25	4,073,000	4,977,000	21,052,000	21,052,000	16,075,000
<b>GROSS TOTAL</b>	\$ 480,452,661.12	\$ 505,473,000	\$ 536,993,000	\$ 650,041,000	\$ 720,810,000	\$ 183,817,000
INTRAFUND TRANSFERS	(11,935,760.65)	(26,219,000)	(27,985,000)	(27,100,000)	(27,060,000)	925,000
<b>NET TOTAL</b>	\$ 468,516,900.47	\$ 479,254,000	\$ 509,008,000	\$ 622,941,000	\$ 693,750,000	\$ 184,742,000
<b>NET COUNTY COST</b>	\$ 62,167,256.42	\$ 62,530,000	\$ 190,356,000	\$ 137,240,000	\$ 123,884,000	\$ (66,472,000)
BUDGETED POSITIONS	1,542.0	1,573.0	1,573.0	1,631.0	1,613.0	40.0

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, capital projects, Housing for Health services, diversion and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

## Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 0.00	\$ 21,911,000	\$ 21,911,000	\$ 27,482,000	\$ 27,623,000	\$ 5,712,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 81,370,000	\$ 81,370,000	\$ 83,830,000	\$ 83,574,000	\$ 2,204,000
SERVICES & SUPPLIES	0.00	23,136,000	23,136,000	28,714,000	28,706,000	5,570,000
<b>GROSS TOTAL</b>	\$ 0.00	\$ 104,506,000	\$ 104,506,000	\$ 112,544,000	\$ 112,280,000	\$ 7,774,000
INTRAFUND TRANSFERS	0.00	(1,588,000)	(1,588,000)	(1,588,000)	(1,588,000)	0
<b>NET TOTAL</b>	\$ 0.00	\$ 102,918,000	\$ 102,918,000	\$ 110,956,000	\$ 110,692,000	\$ 7,774,000
<b>NET COUNTY COST</b>	\$ 0.00	\$ 81,007,000	\$ 81,007,000	\$ 83,474,000	\$ 83,069,000	\$ 2,062,000
BUDGETED POSITIONS	0.0	524.0	524.0	524.0	524.0	0.0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of health care to the incarcerated population in the County jails. The Integrated Correctional Health Services (ICHS) budget unit oversees the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population and ensures that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County departments and community-based organizations.

## Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,136,057.01	\$ 1,149,000	\$ 1,056,000	\$ 1,182,000	\$ 1,182,000	\$ 126,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 30,227,555.58	\$ 31,845,000	\$ 32,056,000	\$ 33,265,000	\$ 33,265,000	\$ 1,209,000
SERVICES & SUPPLIES	4,835,235.03	5,946,000	7,133,000	7,090,000	7,462,000	329,000
OTHER CHARGES	0.00	28,000	729,000	26,000	26,000	(703,000)
CAPITAL ASSETS - EQUIPMENT	62,071.09	238,000	238,000	501,000	501,000	263,000
<b>GROSS TOTAL</b>	\$ 35,124,861.70	\$ 38,057,000	\$ 40,156,000	\$ 40,882,000	\$ 41,254,000	\$ 1,098,000
INTRAFUND TRANSFERS	(29,507,153.25)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
<b>NET TOTAL</b>	\$ 5,617,708.45	\$ 7,125,000	\$ 9,224,000	\$ 9,950,000	\$ 10,322,000	\$ 1,098,000
<b>NET COUNTY COST</b>	\$ 4,481,651.44	\$ 5,976,000	\$ 8,168,000	\$ 8,768,000	\$ 9,140,000	\$ 972,000

BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing comprehensive health care services to juveniles in the Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS) and primarily funded by the Probation Department. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics.

## Managed Care Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 21,748,805.08	\$ 11,733,000	\$ 11,733,000	\$ 12,803,000	\$ 11,733,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 28,226,922.21	\$ 32,301,000	\$ 34,766,000	\$ 36,345,000	\$ 36,345,000	\$ 1,579,000
SERVICES & SUPPLIES	15,689,244.98	23,282,000	26,783,000	24,793,000	24,759,000	(2,024,000)
OTHER CHARGES	20,000.00	10,000	9,000	10,000	10,000	1,000
CAPITAL ASSETS - EQUIPMENT	12,081.67	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 43,948,248.86	\$ 55,593,000	\$ 61,558,000	\$ 61,148,000	\$ 61,114,000	\$ (444,000)
INTRAFUND TRANSFERS	(104,397.96)	(26,000)	(26,000)	(26,000)	(26,000)	0
<b>NET TOTAL</b>	\$ 43,843,850.90	\$ 55,567,000	\$ 61,532,000	\$ 61,122,000	\$ 61,088,000	\$ (444,000)
<b>NET COUNTY COST</b>	\$ 22,095,045.82	\$ 43,834,000	\$ 49,799,000	\$ 48,319,000	\$ 49,355,000	\$ (444,000)
BUDGETED POSITIONS	308.0	315.0	315.0	314.0	314.0	(1.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Managed Care Services (MCS) functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, tracks health care quality, standardizes processes across DHS clinical settings and assesses potential new managed care lines of business.

## Online Real-Time Centralized Health Information Database Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 19,637,755.06	\$ 15,873,000	\$ 18,848,000	\$ 16,621,000	\$ 16,621,000	\$ (2,227,000)
SERVICES & SUPPLIES	44,813,377.75	31,084,000	27,583,000	33,196,000	33,196,000	5,613,000
CAPITAL ASSETS - B & I	3,128,484.50	12,983,000	15,122,000	2,139,000	2,139,000	(12,983,000)
CAPITAL ASSETS - EQUIPMENT	3,670,671.94	1,740,000	2,101,000	4,230,000	4,230,000	2,129,000
TOTAL CAPITAL ASSETS	6,799,156.44	14,723,000	17,223,000	6,369,000	6,369,000	(10,854,000)
<b>GROSS TOTAL</b>	<b>\$ 71,250,289.25</b>	<b>\$ 61,680,000</b>	<b>\$ 63,654,000</b>	<b>\$ 56,186,000</b>	<b>\$ 56,186,000</b>	<b>\$ (7,468,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 71,250,289.25</b>	<b>\$ 61,680,000</b>	<b>\$ 63,654,000</b>	<b>\$ 56,186,000</b>	<b>\$ 56,186,000</b>	<b>\$ (7,468,000)</b>
BUDGETED POSITIONS	85.0	85.0	85.0	85.0	85.0	0.0

The Online Real-Time Centralized Health Information Database (ORCHID) budget unit, also known as the Electronic Health Record Information System (EHRIS), was established in November 2012 to account for the staffing costs associated with the development of this system. It has since been expanded to include all costs related to the development, design, and construction activities of ORCHID, including the related capital projects, which will be expensed from DHS' operating budget.

A separate special revenue fund was also established to account for system development and related capital projects that may have been funded through the issuance of tax-exempt commercial paper. However, DHS is not planning to fund any future expenses through commercial paper and the account will be closed in the Final Changes budget phase.



**Health Services Financing Elements Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 9,752,240.27	\$ 101,114,000	\$ 95,544,000	\$ 94,270,000	\$ 100,514,000	\$ 4,970,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
OTHER CHARGES	\$ 67,602,654.00	\$ 96,506,000	\$ 96,506,000	\$ 64,167,000	\$ 64,167,000	\$ (32,339,000)
OTHER FINANCING USES						
DHS ENTERPRISE FUND	18,746,082.80	0	0	0	0	0
LAC+USC HEALTHCARE NETWORK	92,510,000.00	127,997,000	132,872,000	198,479,000	210,168,000	77,296,000
METROCARE NETWORK	156,035,000.00	150,343,000	148,888,000	112,708,000	122,409,000	(26,479,000)
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	33,310,000.00	23,762,000	23,552,000	63,112,000	66,755,000	43,203,000
VALLEYCARE NETWORK	0.00	43,730,000	43,854,000	65,260,000	70,856,000	27,002,000
TOTAL OTHER FINANCING USES	300,601,082.80	345,832,000	349,166,000	439,559,000	470,188,000	121,022,000
<b>GROSS TOTAL</b>	\$ 368,203,736.80	\$ 442,338,000	\$ 445,672,000	\$ 503,726,000	\$ 534,355,000	\$ 88,683,000
<b>NET TOTAL</b>	\$ 368,203,736.80	\$ 442,338,000	\$ 445,672,000	\$ 503,726,000	\$ 534,355,000	\$ 88,683,000
<b>NET COUNTY COST</b>	\$ 358,451,496.53	\$ 341,224,000	\$ 350,128,000	\$ 409,456,000	\$ 433,841,000	\$ 83,713,000

Health Services Financing Elements reflects appropriations and revenues from the following budget units:

**Contributions to Hospital Enterprise Funds**

This budget unit provides a General Fund subsidy to support the operations of the four Hospital Enterprise Funds.

**Managed Care Rate Supplement**

This budget unit accounts for intergovernmental transfer (IGT) payments for the non-federal share of the Managed Care Rate Supplement.

**Realignment**

This budget unit accounts for realignment sales tax revenues, which may be used for County health services programs.

## Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 239,695,254.00	\$ 75,929,000	\$ 75,929,000	\$ 283,240,000	\$ 249,831,000	\$ 173,902,000
REVENUE	3,407,683,541.61	3,434,128,000	3,609,966,000	3,551,395,000	3,513,864,000	(96,102,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$3,647,378,795.61</b>	<b>\$ 3,510,057,000</b>	<b>\$ 3,685,895,000</b>	<b>\$ 3,834,635,000</b>	<b>\$ 3,763,695,000</b>	<b>\$ 77,800,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$2,054,304,137.50	\$ 2,162,916,000	\$ 2,231,270,000	\$ 2,315,216,000	\$ 2,309,500,000	\$ 78,230,000
SERVICES & SUPPLIES	1,265,235,051.34	1,285,986,000	1,297,837,000	1,317,564,000	1,321,188,000	23,351,000
OTHER CHARGES	291,532,780.18	419,769,000	415,627,000	336,838,000	336,838,000	(78,789,000)
CAPITAL ASSETS - EQUIPMENT	14,535,152.15	16,175,000	14,253,000	16,381,000	16,381,000	2,128,000
OTHER FINANCING USES	37,862,971.86	76,074,000	76,074,000	283,385,000	249,976,000	173,902,000
<b>NET TOTAL</b>	<b>\$3,663,470,093.03</b>	<b>\$ 3,960,920,000</b>	<b>\$ 4,035,061,000</b>	<b>\$ 4,269,384,000</b>	<b>\$ 4,233,883,000</b>	<b>\$ 198,822,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 284,510,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 284,510,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$3,947,980,093.03</b>	<b>\$ 3,960,920,000</b>	<b>\$ 4,035,061,000</b>	<b>\$ 4,269,384,000</b>	<b>\$ 4,233,883,000</b>	<b>\$ 198,822,000</b>
GAIN OR LOSS	\$ (300,601,297.42)	\$ (450,863,000)	\$ (349,166,000)	\$ (434,749,000)	\$ (470,188,000)	\$ (121,022,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 300,601,082.80</b>	<b>\$ 345,832,000</b>	<b>\$ 349,166,000</b>	<b>\$ 439,564,000</b>	<b>\$ 470,188,000</b>	<b>\$ 121,022,000</b>
BUDGETED POSITIONS	19,899.0	20,069.0	20,069.0	20,289.0	20,281.0	212.0

**Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 2,896,409.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,463,281,547.08	1,407,497,000	1,514,824,000	1,457,196,000	1,447,437,000	(67,387,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,466,177,956.08</b>	<b>\$ 1,407,497,000</b>	<b>\$ 1,514,824,000</b>	<b>\$ 1,457,196,000</b>	<b>\$ 1,447,437,000</b>	<b>\$ (67,387,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 863,055,436.69	\$ 911,109,000	\$ 934,139,000	\$ 972,579,000	\$ 970,133,000	\$ 35,994,000
SERVICES & SUPPLIES	596,556,167.68	596,260,000	604,272,000	604,771,000	609,147,000	4,875,000
OTHER CHARGES	83,031,718.17	101,844,000	102,222,000	71,569,000	71,569,000	(30,653,000)
CAPITAL ASSETS - EQUIPMENT	6,088,323.50	7,063,000	7,063,000	6,756,000	6,756,000	(307,000)
OTHER FINANCING USES	9,956,310.22	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$1,558,687,956.26</b>	<b>\$ 1,616,276,000</b>	<b>\$ 1,647,696,000</b>	<b>\$ 1,655,675,000</b>	<b>\$ 1,657,605,000</b>	<b>\$ 9,909,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,558,687,956.26</b>	<b>\$ 1,616,276,000</b>	<b>\$ 1,647,696,000</b>	<b>\$ 1,655,675,000</b>	<b>\$ 1,657,605,000</b>	<b>\$ 9,909,000</b>
GAIN OR LOSS	\$ (92,510,000.18)	\$ (208,779,000)	\$ (132,872,000)	\$ (198,479,000)	\$ (210,168,000)	\$ (77,296,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 92,510,000.00</b>	<b>\$ 127,997,000</b>	<b>\$ 132,872,000</b>	<b>\$ 198,479,000</b>	<b>\$ 210,168,000</b>	<b>\$ 77,296,000</b>
BUDGETED POSITIONS	8,967.0	9,043.0	9,043.0	9,169.0	9,176.0	133.0

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

**Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 7,805,297.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,003,522,324.02	1,109,540,000	1,117,508,000	1,163,364,000	1,150,269,000	32,761,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,011,327,621.02</b>	<b>\$ 1,109,540,000</b>	<b>\$ 1,117,508,000</b>	<b>\$ 1,163,364,000</b>	<b>\$ 1,150,269,000</b>	<b>\$ 32,761,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 637,797,274.72	\$ 676,516,000	\$ 694,378,000	\$ 719,258,000	\$ 715,927,000	\$ 21,549,000
SERVICES & SUPPLIES	375,827,871.09	382,054,000	385,611,000	395,821,000	395,557,000	9,946,000
OTHER CHARGES	138,322,873.02	185,904,000	181,561,000	156,309,000	156,309,000	(25,252,000)
CAPITAL ASSETS - EQUIPMENT	6,387,550.02	7,385,000	4,846,000	4,885,000	4,885,000	39,000
OTHER FINANCING USES	9,027,053.01	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$1,167,362,621.86</b>	<b>\$ 1,251,859,000</b>	<b>\$ 1,266,396,000</b>	<b>\$ 1,276,273,000</b>	<b>\$ 1,272,678,000</b>	<b>\$ 6,282,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,167,362,621.86</b>	<b>\$ 1,251,859,000</b>	<b>\$ 1,266,396,000</b>	<b>\$ 1,276,273,000</b>	<b>\$ 1,272,678,000</b>	<b>\$ 6,282,000</b>
GAIN OR LOSS	\$ (156,035,000.84)	\$ (142,319,000)	\$ (148,888,000)	\$ (112,909,000)	\$ (122,409,000)	\$ 26,479,000
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 156,035,000.00</b>	<b>\$ 150,343,000</b>	<b>\$ 148,888,000</b>	<b>\$ 112,708,000</b>	<b>\$ 122,409,000</b>	<b>\$ (26,479,000)</b>
BUDGETED POSITIONS	5,807.0	5,871.0	5,871.0	5,926.0	5,910.0	39.0

The MetroCare Network consists of the Harbor-UCLA Medical Center (H-UCLA), the Martin Luther King, Jr. Outpatient Center (MLK OC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health and HIV/AIDS services are also provided.

**Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 260,128.00	\$ 0	\$ 0	\$ 0	\$ 0	0
REVENUE	238,894,530.14	264,524,000	301,135,000	261,598,000	257,803,000	(43,332,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 239,154,658.14</b>	<b>\$ 264,524,000</b>	<b>\$ 301,135,000</b>	<b>\$ 261,598,000</b>	<b>\$ 257,803,000</b>	<b>\$ (43,332,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 167,178,808.15	\$ 174,769,000	\$ 184,374,000	\$ 189,133,000	\$ 189,159,000	\$ 4,785,000
SERVICES & SUPPLIES	74,862,708.75	77,587,000	76,670,000	82,074,000	81,896,000	5,226,000
OTHER CHARGES	19,957,022.93	62,492,000	61,920,000	49,510,000	49,510,000	(12,410,000)
CAPITAL ASSETS - EQUIPMENT	1,051,493.10	869,000	1,723,000	3,993,000	3,993,000	2,270,000
OTHER FINANCING USES	9,414,625.64	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 272,464,658.57</b>	<b>\$ 315,717,000</b>	<b>\$ 324,687,000</b>	<b>\$ 324,710,000</b>	<b>\$ 324,558,000</b>	<b>\$ (129,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 272,464,658.57</b>	<b>\$ 315,717,000</b>	<b>\$ 324,687,000</b>	<b>\$ 324,710,000</b>	<b>\$ 324,558,000</b>	<b>\$ (129,000)</b>
GAIN OR LOSS	\$ (33,310,000.43)	\$ (51,193,000)	\$ (23,552,000)	\$ (63,112,000)	\$ (66,755,000)	\$ (43,203,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 33,310,000.00</b>	<b>\$ 23,762,000</b>	<b>\$ 23,552,000</b>	<b>\$ 63,112,000</b>	<b>\$ 66,755,000</b>	<b>\$ 43,203,000</b>
BUDGETED POSITIONS	1,646.0	1,634.0	1,634.0	1,632.0	1,632.0	(2.0)

Affiliated with the USC School of Medicine, and specializing in brain, neurology, orthopedic, pediatric, spine injury, and stroke rehabilitation, Rancho Los Amigos National Rehabilitation Center (Rancho) promotes and supports a patient and family centered approach to care delivered in a context sensitive to the importance of relationships. Rancho's goal is to restore health, rebuild life, and revitalize hope for persons with life changing illness, injury, or disability.

**Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 688,420.00	\$ 0	\$ 0	\$ 0	\$ 0	0
REVENUE	664,266,435.75	652,567,000	676,499,000	669,237,000	658,355,000	(18,144,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 664,954,855.75</b>	<b>\$ 652,567,000</b>	<b>\$ 676,499,000</b>	<b>\$ 669,237,000</b>	<b>\$ 658,355,000</b>	<b>\$ (18,144,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 386,272,617.94	\$ 400,522,000	\$ 418,379,000	\$ 434,246,000	\$ 434,281,000	\$ 15,902,000
SERVICES & SUPPLIES	217,988,303.82	230,085,000	231,284,000	234,898,000	234,588,000	3,304,000
OTHER CHARGES	50,221,166.06	69,529,000	69,924,000	59,450,000	59,450,000	(10,474,000)
CAPITAL ASSETS - EQUIPMENT	1,007,785.53	858,000	621,000	747,000	747,000	126,000
OTHER FINANCING USES	9,464,982.99	145,000	145,000	145,000	145,000	0
<b>NET TOTAL</b>	<b>\$ 664,954,856.34</b>	<b>\$ 701,139,000</b>	<b>\$ 720,353,000</b>	<b>\$ 729,486,000</b>	<b>\$ 729,211,000</b>	<b>\$ 8,858,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 664,954,856.34</b>	<b>\$ 701,139,000</b>	<b>\$ 720,353,000</b>	<b>\$ 729,486,000</b>	<b>\$ 729,211,000</b>	<b>\$ 8,858,000</b>
GAIN OR LOSS	\$ (0.59)	\$ (48,572,000)	\$ (43,854,000)	\$ (60,249,000)	\$ (70,856,000)	\$ (27,002,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 0.00</b>	<b>\$ 43,730,000</b>	<b>\$ 43,854,000</b>	<b>\$ 65,265,000</b>	<b>\$ 70,856,000</b>	<b>\$ 27,002,000</b>
BUDGETED POSITIONS	3,479.0	3,521.0	3,521.0	3,562.0	3,563.0	42.0

The ValleyCare Network consists of Olive View-UCLA Medical Center (OV-UCLA), High Desert Regional Health Center (HDRHC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the UCLA School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HDRHC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HDRHC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

## Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 228,045,000.00	\$ 75,929,000	\$ 75,929,000	\$ 283,240,000	\$ 249,831,000	\$ 173,902,000
REVENUE	37,718,704.62	0	0	0	0	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 265,763,704.62</b>	<b>\$ 75,929,000</b>	<b>\$ 75,929,000</b>	<b>\$ 283,240,000</b>	<b>\$ 249,831,000</b>	<b>\$ 173,902,000</b>
<b>FINANCING USES</b>						
OTHER FINANCING USES	\$ 0.00	\$ 75,929,000	\$ 75,929,000	\$ 283,240,000	\$ 249,831,000	\$ 173,902,000
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 75,929,000</b>	<b>\$ 75,929,000</b>	<b>\$ 283,240,000</b>	<b>\$ 249,831,000</b>	<b>\$ 173,902,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 284,510,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 284,510,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 284,510,000.00</b>	<b>\$ 75,929,000</b>	<b>\$ 75,929,000</b>	<b>\$ 283,240,000</b>	<b>\$ 249,831,000</b>	<b>\$ 173,902,000</b>
GAIN OR LOSS	\$ (18,746,295.38)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 18,746,082.80</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2017-18 Recommended Budget reflects the use of \$249.8 million in obligated fund balance to be transferred to the four hospital enterprise funds for ongoing healthcare costs.

## Departmental Program Summary

### 1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	495,096,000	--	495,096,000	--	2,330.3
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	495,096,000	--	495,096,000	--	2,330.3

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

### 2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	71,769,000	--	71,769,000	--	291.2
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	71,769,000	--	71,769,000	--	291.2

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Obstetric services provided to the mother prior to and including delivery include perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

### 3. Pediatric Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	75,372,000	--	75,372,000	--	377.5
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	75,372,000	--	75,372,000	--	377.5

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.



**4. Rehabilitation (Inpatient and Outpatient)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	227,873,000	--	227,873,000	--	1,056.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	227,873,000	--	227,873,000	--	1,056.0

**Authority:** Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

**5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	97,449,000	--	97,449,000	--	283.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	97,449,000	--	97,449,000	--	283.1

**Authority:** Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

**6. Emergency Department (excluding Psychiatric Emergency Department)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	171,086,000	--	171,086,000	--	588.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	171,086,000	--	171,086,000	--	588.0

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

**7. Hospital Outpatient Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	246,111,000	--	246,111,000	--	828.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	246,111,000	--	246,111,000	--	828.1

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

**8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	480,275,000	--	480,275,000	--	2,448.4
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	480,275,000	--	480,275,000	--	2,448.4

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

**9. Hospital-Based Laboratories**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	177,177,000	--	177,177,000	--	911.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	177,177,000	--	177,177,000	--	911.1

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical that range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed offsite in either another hospital laboratory or in a contract reference laboratory.

## 10. Hospital-Based Pharmacies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	367,584,000	--	367,584,000	--	1,502.6
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	367,584,000	--	367,584,000	--	1,502.6

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

## 11. Medical Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	281,868,000	--	281,868,000	--	1,200.7
<i>Less Administration</i>	--	--	--	--	-
<b>Net Program Costs</b>	281,868,000	--	281,868,000	--	1,200.7

**Authority:** Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

## 12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	608,593,000	--	608,593,000	--	2,566.8
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	608,593,000	--	608,593,000	--	2,566.8

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by CHCs, Health Centers (HCs), and Outpatient Centers (OCs). State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and OCs, is one way the County has chosen to fulfill its obligation to deliver these services.

**13. Community Partners (CP) Program**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	68,377,000	--	64,072,000	4,305,000	249.5
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	68,377,000	--	64,072,000	4,305,000	249.5

**Authority:** Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty, and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality health care services.

Managed Care Services is responsible for the overall administrative management of the CP program and My Health LA. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

**14. Emergency Medical Services (EMS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	30,523,000	1,493,000	29,030,000	--	200.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	30,523,000	1,493,000	29,030,000	--	200.0

**Authority:** Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

**15. Juvenile Court Health Services (JCHS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	41,254,000	30,932,000	1,182,000	9,140,000	251.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	41,254,000	30,932,000	1,182,000	9,140,000	251.0

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

**16. Managed Care Services (MCS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	48,332,000	26,000	--	48,306,000	314.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	48,332,000	26,000	--	48,306,000	314.0

**Authority:** Non-mandated, discretionary program.

MCS functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, tracks health care quality, standardizes processes across DHS clinical settings and assesses potential new managed care lines of business.

**17. Integrated Correctional Health Services (ICHS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	112,280,000	1,588,000	27,623,000	83,069,000	524.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	112,280,000	1,588,000	27,623,000	83,069,000	524.0

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

ICHS is the result of the Board-approved integration of health and mental health services provided in the County's correctional system into a single, consolidated correctional health services unit within DHS. The integration will be fully implemented once the phased in transfer of existing correctional health staff from the Department of Mental Health and the Sheriff Department's Medical Services Bureau (MSB) to DHS is completed. Phase One is being implemented in FY 2016-17 and includes the transfer of all DMH staff and MSB medical provider staff. The planning for Phase Two is anticipated to start and will include the remaining MSB clinical and non-clinical staff. ICHS allows DHS to collaborate with the Sheriff Department's custody personnel to implement a number of enhancements, such as coordinated primary care and preventative care; improved workflows and clinical processes; access to care and discharge/reentry planning; enhanced jail mental health services; emphasis on substance use services; and improvement opportunities for recruitment, retention and training of jail health staff.

**18. Administration (including Fiscal Services, General Services, and Patient Care Services)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	2,158,863,000	25,567,000	1,522,641,000	610,655,000	7,145.7
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,158,863,000	25,567,000	1,522,641,000	610,655,000	7,145.7

**Authority:** Non-mandated, discretionary program.

Administration includes Administrative Program, General Services, Patient Care Services, Online Real-Time Centralized Health Information Database, capital projects, and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

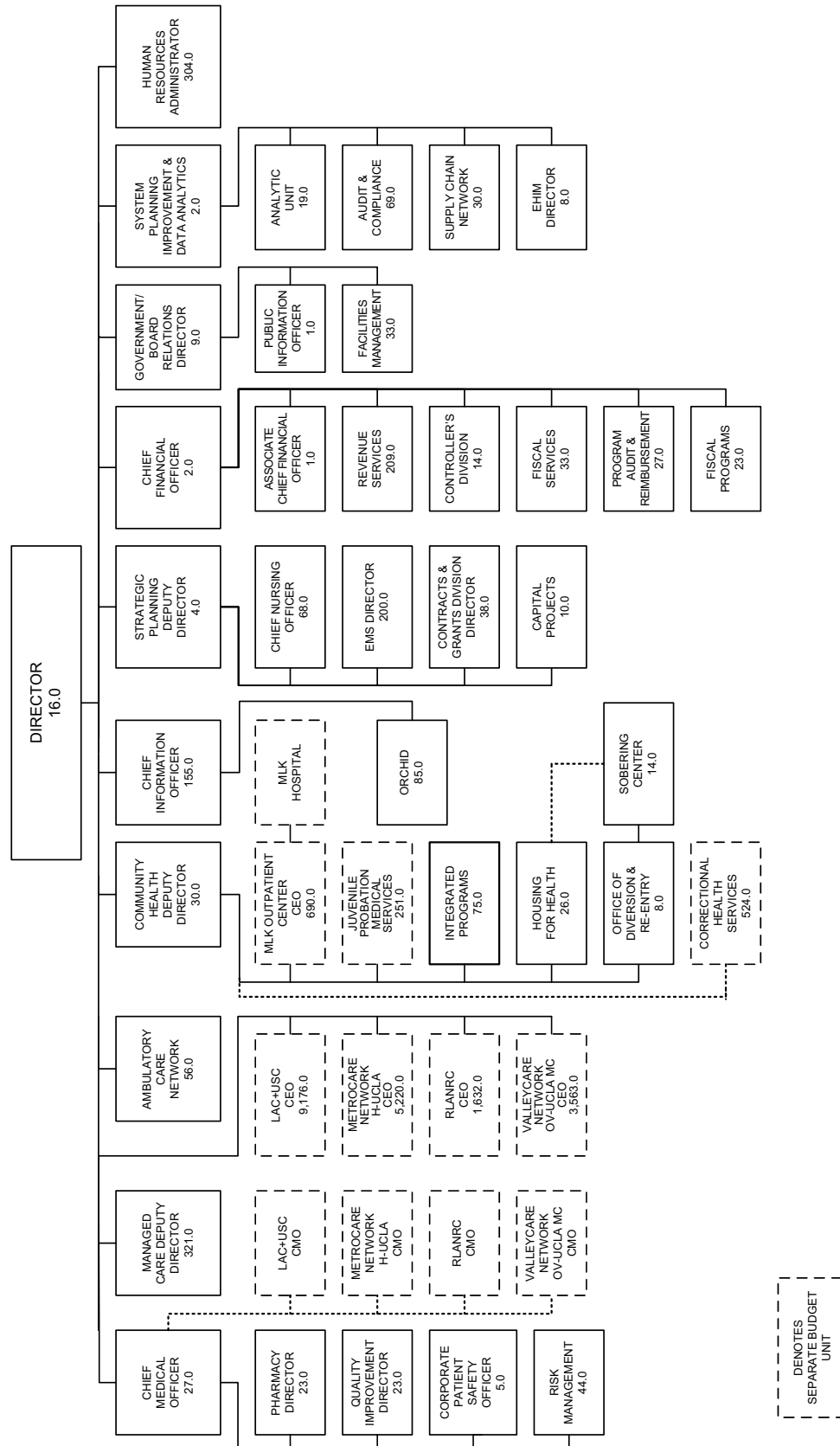
The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	5,759,882,000	59,606,000	4,944,801,000	755,475,000	23,068.0

**Department of Health Services  
Mitchell H. Katz, M.D., Director**

FY 2017-18 Recommended Budget Positions = 23,068.0



DENOTES  
SEPARATE BUDGET  
UNIT

## Mental Health

Jonathan E. Sherin, M.D., Ph.D., Director

### Mental Health Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,694,255,015.71	\$ 1,963,970,000	\$ 2,145,655,000	\$ 2,177,930,000	\$ 2,153,684,000	\$ 8,029,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 537,583,429.91	\$ 530,009,000	\$ 572,708,000	\$ 649,352,000	\$ 603,280,000	\$ 30,572,000
SERVICES & SUPPLIES	1,302,804,621.83	1,557,920,000	1,662,546,000	1,822,769,000	1,733,012,000	70,466,000
OTHER CHARGES	63,856,389.54	75,277,000	66,446,000	71,282,000	66,282,000	(164,000)
CAPITAL ASSETS - EQUIPMENT	840,209.03	1,459,000	1,459,000	2,058,000	1,459,000	0
<b>GROSS TOTAL</b>	\$1,905,084,650.31	\$ 2,164,665,000	\$ 2,303,159,000	\$ 2,545,461,000	\$ 2,404,033,000	\$ 100,874,000
INTRAFUND TRANSFERS	(89,609,471.18)	(117,998,000)	(109,730,000)	(182,479,000)	(182,508,000)	(72,778,000)
<b>NET TOTAL</b>	\$1,815,475,179.13	\$ 2,046,667,000	\$ 2,193,429,000	\$ 2,362,982,000	\$ 2,221,525,000	\$ 28,096,000
<b>NET COUNTY COST</b>	\$ 121,220,163.42	\$ 82,697,000	\$ 47,774,000	\$ 185,052,000	\$ 67,841,000	\$ 20,067,000
BUDGETED POSITIONS	5,103.0	4,991.0	4,991.0	5,526.0	5,053.0	62.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

### Mission Statement

“Partnering with clients, families, and communities to create hope, wellness, and recovery” is the vision adopted by the Department of Mental Health (DMH), stakeholders, and community partners in the County’s public mental health system. DMH developed a strategic plan designed to achieve this vision and guide the system’s mission, “to enrich lives through partnerships designed to strengthen the community’s capacity to support recovery and resiliency for all clients and their families.” More specifically, through a large network of directly-operated and contracted agencies, DMH provides clinically competent, culturally sensitive, and linguistically appropriate mental health services to clients in the least restrictive manner possible. DMH ensures services are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to lead the most constructive and satisfying lives possible. In addition to providing direct services to more than 250,000 individuals with mental illness each year, DMH also makes a significant contribution to prevention and early intervention for those at risk of developing mental health conditions. DMH prevention efforts include, but are not limited to: decreasing stigma, preventing suicide, and strengthening families with young children.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects the Department’s continued commitment to vulnerable populations, including children in the child welfare and probation systems. In collaboration with the Department of Children and Family Services (DCFS), DMH will enhance the implementation of the core practice model for children and youth involved with the child welfare system, ensuring the expansion of intensive home- and community-based services provided by multi-disciplinary teams working to identify children’s strengths and needs. In order to accomplish this, the Recommended Budget reflects the addition of 58.0 positions for the County’s Immersion Strategy to train, coach, and support the delivery of the core practice model. The Recommended Budget also includes adjustments related to the transfer of the Wraparound Program from DCFS to DMH, primarily reflecting appropriation for “case-rate” services provided by contract agencies to children receiving mental health services in the program. DMH is also adding 1.0 position to promote adoption and provide support services to DCFS-involved youth.



In support of children in the probation system, DMH will dedicate two additional licensed clinical social workers to the Probation Department's Barry J. Nidorf Juvenile Hall, expanding the staff committed to providing crisis services and to end the practice of solitary confinement during emotionally upsetting incidents. In addition, DMH will expand the Probation Department's New Direction Early Intervention and Diversion Program to reduce the number of youth entering the delinquency system by identifying, assessing, and providing intensive case management service to first-time offenders.

Finally, the number of vulnerable individuals that need support from the Office of the Public Guardian has risen significantly. An increase in individuals deemed incompetent to stand trial has stretched the resources of the Public Guardian and resulted in additional court hearings and clinical supervision of clients transported to mandatory court hearings. DMH will hire three new staff to address this demand, to ensure the safety of clients attending hearings and provide clinical support for those in crisis.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>2,303,159,000</b>	<b>109,730,000</b>	<b>2,145,655,000</b>	<b>47,774,000</b>	<b>4,991.0</b>
<b>Collaborative Programs</b>					
<b>1. Wraparound Program Transfer:</b> Reflects an increase in appropriation, and a decrease of 3.0 positions, fully offset by intrafund transfers (IFT) from DCFS, to complete the transfer of the contracting and administration functions of the Wraparound Program to DMH, pursuant to the Board motion on April 14, 2015.	69,491,000	69,491,000	--	--	(3.0)
<b>2. Immersion Strategy Resources:</b> Reflects an increase of 58.0 positions for enhanced implementation of the core practice model among children and youth involved in the child welfare system, offset temporarily by realignment funding until the program is sustained by future ongoing revenue.	7,181,000	--	7,181,000	--	58.0
<b>3. New Direction Early Intervention and Diversion Program:</b> Reflects an increase in appropriation, fully offset by IFT from the Probation Department's Juvenile Justice Crime Prevention Act (JJCPA) Trust Fund, for the expansion of contracted services to reduce the number of youth entering the delinquency system, as approved by the Board on July 15, 2015.	2,555,000	2,555,000	--	--	--
<b>4. Hope Center at Barry J. Nidorf Juvenile Hall:</b> Reflects an increase of 2.0 positions, fully offset by IFT from the Probation Department, for mental health services at the new Hope Center to end the practice of juvenile solitary confinement, in accordance with the Board motion adopted on May 3, 2016.	224,000	224,000	--	--	2.0
<b>New/Expanded Programs</b>					
<b>1. Public Guardian:</b> Reflects an increase of 3.0 positions to accommodate workload increases for clients attending mandatory court hearings.	274,000	--	--	274,000	3.0
<b>2. Mental Evaluation Teams (METs):</b> Reflects funding for five METs and 7.0 positions to provide co-response with Sheriff's deputies in the field and to establish a call triage desk, fully offset by Mental Health Services Act revenue, in accordance with the Board motion adopted on January 10, 2017.	849,000	--	849,000	--	7.0

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for a homeless-related project.	(1,013,000)	(416,000)	(597,000)	--	--
<b>2. Inpatient Bed Cost Increases:</b> Reflects a 3.5 percent increase in the rates paid to purchase Institutions for Mental Disease (IMD) beds.	2,691,000	--	--	2,691,000	--
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	17,662,000	847,000	1,288,000	15,527,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,273,000	--	539,000	1,734,000	--
<b>5. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance costs based on historical experience.	3,189,000	363,000	2,533,000	293,000	--
<b>6. Operating Costs:</b> Reflects various changes to billings to and from other County departments, including 1.0 position for adoption promotion and support services to DCFS-involved youth; a net decrease of 6.0 grant-funded positions and related grant funding; and adjustments to various revenues and expenditures to more closely reflect anticipated funding levels. Also reflects various Board-approved position reclassifications.	(4,502,000)	(286,000)	(3,764,000)	(452,000)	(5.0)
<b>Total Changes</b>	<b>100,874,000</b>	<b>72,778,000</b>	<b>8,029,000</b>	<b>20,067,000</b>	<b>62.0</b>
<b>2017-18 Recommended Budget</b>	<b>2,404,033,000</b>	<b>182,508,000</b>	<b>2,153,684,000</b>	<b>67,841,000</b>	<b>5,053.0</b>

**Unmet Needs**

The Department's unmet needs include: 1) augmentation of funding for the Probate and Lanterman-Petris-Short sections of the Office of the Public Guardian; 2) enhancement of outpatient services in several areas, including those that assist individuals who are homeless and suffer from mental illness and co-occurring disorders; 3) expanded specialized forensic mental health programs for individuals with mental illness who are appropriately diverted from the criminal justice system; 4) funding for IMD and State Hospital beds; 5) additional services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations; and 6) funding for program and central infrastructure.

**MENTAL HEALTH BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,815,151.36	\$ 3,779,000	\$ 5,992,000	\$ 5,992,000	\$ 5,992,000	\$ 0
COURT FEES & COSTS	550.00	1,000	0	0	0	0
ESTATE FEES	1,567,867.98	1,733,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - HEALTH ADMINISTRATION	0.00	0	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	20,335,611.77	20,181,000	20,399,000	18,018,000	18,018,000	(2,381,000)
FEDERAL - OTHER	21,868.68	1,292,000	501,000	0	501,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	382,500.00	510,000	400,000	400,000	400,000	0
FEDERAL AID - MENTAL HEALTH	687,802,790.41	735,026,000	738,640,000	762,697,000	737,733,000	(907,000)
INTEREST	11,316.14	17,000	0	0	0	0
MENTAL HEALTH SERVICES	0.00	0	102,000	102,000	102,000	0
MISCELLANEOUS	17,809,529.13	1,447,000	1,764,000	1,764,000	1,764,000	0
OTHER GOVERNMENTAL AGENCIES	1,497,909.32	2,563,000	4,719,000	4,719,000	4,719,000	0
OTHER STATE AID - HEALTH	(2,386,668.34)	0	0	0	0	0
SALE OF CAPITAL ASSETS	11,510.03	11,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT REVENUE	690,279,340.99	781,916,000	763,908,000	764,828,000	771,192,000	7,284,000
STATE AID - MENTAL HEALTH	7,609,895.16	9,455,000	41,803,000	48,315,000	41,859,000	56,000
TRANSFERS IN	266,495,843.08	406,039,000	565,736,000	569,404,000	569,713,000	3,977,000
<b>TOTAL REVENUE</b>	<b>\$1,694,255,015.71</b>	<b>\$ 1,963,970,000</b>	<b>\$ 2,145,655,000</b>	<b>\$ 2,177,930,000</b>	<b>\$ 2,153,684,000</b>	<b>\$ 8,029,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 348,408,419.65	\$ 346,696,000	\$ 377,842,000	\$ 424,206,000	\$ 392,071,000	\$ 14,229,000
CAFETERIA BENEFIT PLANS	66,426,519.35	65,790,000	67,749,000	82,888,000	76,515,000	8,766,000
COUNTY EMPLOYEE RETIREMENT	61,991,377.04	54,537,000	63,344,000	70,029,000	64,646,000	1,302,000
DENTAL INSURANCE	1,395,778.34	1,431,000	1,460,000	1,599,000	1,477,000	17,000
DEPENDENT CARE SPENDING ACCOUNTS	479,896.07	478,000	549,000	598,000	555,000	6,000
DISABILITY BENEFITS	2,770,673.54	2,870,000	2,917,000	1,855,000	1,855,000	(1,062,000)
FICA (OASDI)	5,207,339.76	5,066,000	5,308,000	5,811,000	5,365,000	57,000
HEALTH INSURANCE	5,412,699.19	5,615,000	5,316,000	6,482,000	5,982,000	666,000
LIFE INSURANCE	593,371.88	580,000	674,000	654,000	606,000	(68,000)
OTHER EMPLOYEE BENEFITS	(200.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	25,495,602.00	28,347,000	28,241,000	33,670,000	33,670,000	5,429,000
SAVINGS PLAN	1,979,627.09	2,103,000	2,161,000	2,365,000	2,184,000	23,000
THRIFT PLAN (HORIZONS)	9,926,562.49	9,361,000	10,799,000	10,950,000	10,109,000	(690,000)
UNEMPLOYMENT INSURANCE	150,248.00	105,000	95,000	262,000	262,000	167,000
WORKERS' COMPENSATION	7,345,515.51	7,030,000	6,253,000	7,983,000	7,983,000	1,730,000
<b>TOTAL S &amp; E B</b>	<b>537,583,429.91</b>	<b>530,009,000</b>	<b>572,708,000</b>	<b>649,352,000</b>	<b>603,280,000</b>	<b>30,572,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	27,759,689.90	28,531,000	12,443,000	12,732,000	12,609,000	166,000
CLOTHING & PERSONAL SUPPLIES	68,209.18	114,000	2,771,000	2,771,000	2,771,000	0
COMMUNICATIONS	1,248,441.65	538,000	559,000	559,000	559,000	0
COMPUTING-MAINFRAME	879,083.15	879,000	862,000	877,000	862,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,868,157.42	3,839,000	4,177,000	4,673,000	3,322,000	(855,000)
COMPUTING-PERSONAL	924,765.38	1,602,000	5,059,000	6,416,000	5,076,000	17,000

**MENTAL HEALTH BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	1,170,237,508.95	1,413,091,000	1,499,549,000	1,634,286,000	1,567,604,000	68,055,000
FOOD	248,211.26	100,000	417,000	420,000	420,000	3,000
HOUSEHOLD EXPENSE	85,030.56	61,000	252,000	252,000	252,000	0
INFORMATION TECHNOLOGY SERVICES	8,716,682.94	8,922,000	3,811,000	12,953,000	4,733,000	922,000
INFORMATION TECHNOLOGY-SECURITY	0.00	8,000	30,000	30,000	30,000	0
INSURANCE	410,217.00	201,000	200,000	200,000	200,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,340,915.88	3,224,000	3,737,000	3,836,000	3,736,000	(1,000)
MAINTENANCE - EQUIPMENT	13,144.95	63,000	160,000	160,000	160,000	0
MEDICAL DENTAL & LAB SUPPLIES	6,303,109.88	6,830,000	12,192,000	12,201,000	12,192,000	0
MEMBERSHIPS	149,690.41	100,000	224,000	224,000	224,000	0
MISCELLANEOUS EXPENSE	61,919.13	29,000	81,000	81,000	81,000	0
OFFICE EXPENSE	1,885,279.04	1,735,000	3,373,000	3,628,000	3,334,000	(39,000)
PROFESSIONAL SERVICES	15,401,453.98	20,349,000	30,660,000	31,103,000	29,702,000	(958,000)
PUBLICATIONS & LEGAL NOTICE	5,253.00	5,000	222,000	222,000	222,000	0
RENTS & LEASES - BLDG & IMPRV	20,835,836.85	21,893,000	29,083,000	36,461,000	28,386,000	(697,000)
RENTS & LEASES - EQUIPMENT	2,604,923.63	1,174,000	1,447,000	1,447,000	1,447,000	0
SMALL TOOLS & MINOR EQUIPMENT	37,830.87	15,000	5,000	0	0	(5,000)
SPECIAL DEPARTMENTAL EXPENSE	124,895.96	108,000	149,000	179,000	149,000	0
TECHNICAL SERVICES	16,754,291.78	20,818,000	22,736,000	24,039,000	24,029,000	1,293,000
TELECOMMUNICATIONS	8,557,908.95	7,000,000	10,106,000	11,350,000	10,120,000	14,000
TRAINING	5,881,035.36	12,166,000	13,276,000	16,430,000	15,807,000	2,531,000
TRANSPORTATION AND TRAVEL	2,581,811.43	2,639,000	2,673,000	2,812,000	2,678,000	5,000
UTILITIES	1,819,323.34	1,886,000	2,292,000	2,427,000	2,307,000	15,000
<b>TOTAL S &amp; S</b>	<b>1,302,804,621.83</b>	<b>1,557,920,000</b>	<b>1,662,546,000</b>	<b>1,822,769,000</b>	<b>1,733,012,000</b>	<b>70,466,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	1,114,643.15	8,439,000	2,439,000	2,481,000	2,481,000	42,000
RET-OTHER LONG TERM DEBT	1,011,555.20	1,040,000	1,040,000	1,040,000	1,040,000	0
SUPPORT & CARE OF PERSONS	61,728,497.34	65,796,000	62,963,000	67,757,000	62,757,000	(206,000)
TAXES & ASSESSMENTS	1,693.85	2,000	4,000	4,000	4,000	0
<b>TOTAL OTH CHARGES</b>	<b>63,856,389.54</b>	<b>75,277,000</b>	<b>66,446,000</b>	<b>71,282,000</b>	<b>66,282,000</b>	<b>(164,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	12,597.08	983,000	673,000	673,000	673,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	827,611.95	476,000	786,000	1,385,000	786,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>840,209.03</b>	<b>1,459,000</b>	<b>1,459,000</b>	<b>2,058,000</b>	<b>1,459,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>840,209.03</b>	<b>1,459,000</b>	<b>1,459,000</b>	<b>2,058,000</b>	<b>1,459,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$1,905,084,650.31</b>	<b>\$ 2,164,665,000</b>	<b>\$ 2,303,159,000</b>	<b>\$ 2,545,461,000</b>	<b>\$ 2,404,033,000</b>	<b>\$ 100,874,000</b>
INTRAFUND TRANSFERS	(89,609,471.18)	(117,998,000)	(109,730,000)	(182,479,000)	(182,508,000)	(72,778,000)
<b>NET TOTAL</b>	<b>\$1,815,475,179.13</b>	<b>\$ 2,046,667,000</b>	<b>\$ 2,193,429,000</b>	<b>\$ 2,362,982,000</b>	<b>\$ 2,221,525,000</b>	<b>\$ 28,096,000</b>
<b>NET COUNTY COST</b>	<b>\$ 121,220,163.42</b>	<b>\$ 82,697,000</b>	<b>\$ 47,774,000</b>	<b>\$ 185,052,000</b>	<b>\$ 67,841,000</b>	<b>\$ 20,067,000</b>
BUDGETED POSITIONS	5,103.0	4,991.0	4,991.0	5,526.0	5,053.0	62.0

## Departmental Program Summary

### 1. Outpatient Mental Health Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,983,641,000	180,296,000	1,763,950,000	39,395,000	3,724.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,983,641,000	180,296,000	1,763,950,000	39,395,000	3,724.0

**Authority:** Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670-5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Section 522, 863.1 (a), 1101, and 1103 of the California Code of Regulations, Title 9, Division 1.

The Department provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated clinics and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

### 2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	208,820,000	--	201,816,000	7,004,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	208,820,000	--	201,816,000	7,004,000	--

**Authority:** Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

The Department provides inpatient services to clients who need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, State hospitals, and IMD programs.

### 3. Public Guardian

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	25,576,000	71,000	22,318,000	3,187,000	186.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	25,576,000	71,000	22,318,000	3,187,000	186.0

**Authority:** Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the California W&I Code. Sections 27430 and 27432 of the California Government Code.

The Public Guardian investigates the need for conservatorship, acts as the public conservator, and provides for the well-being of individuals mandated by the Courts as gravely disabled due to a mental disorder, unable to properly care for themselves or for their food, clothing, shelter, or health needs, and/or are unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

**4. Administration**

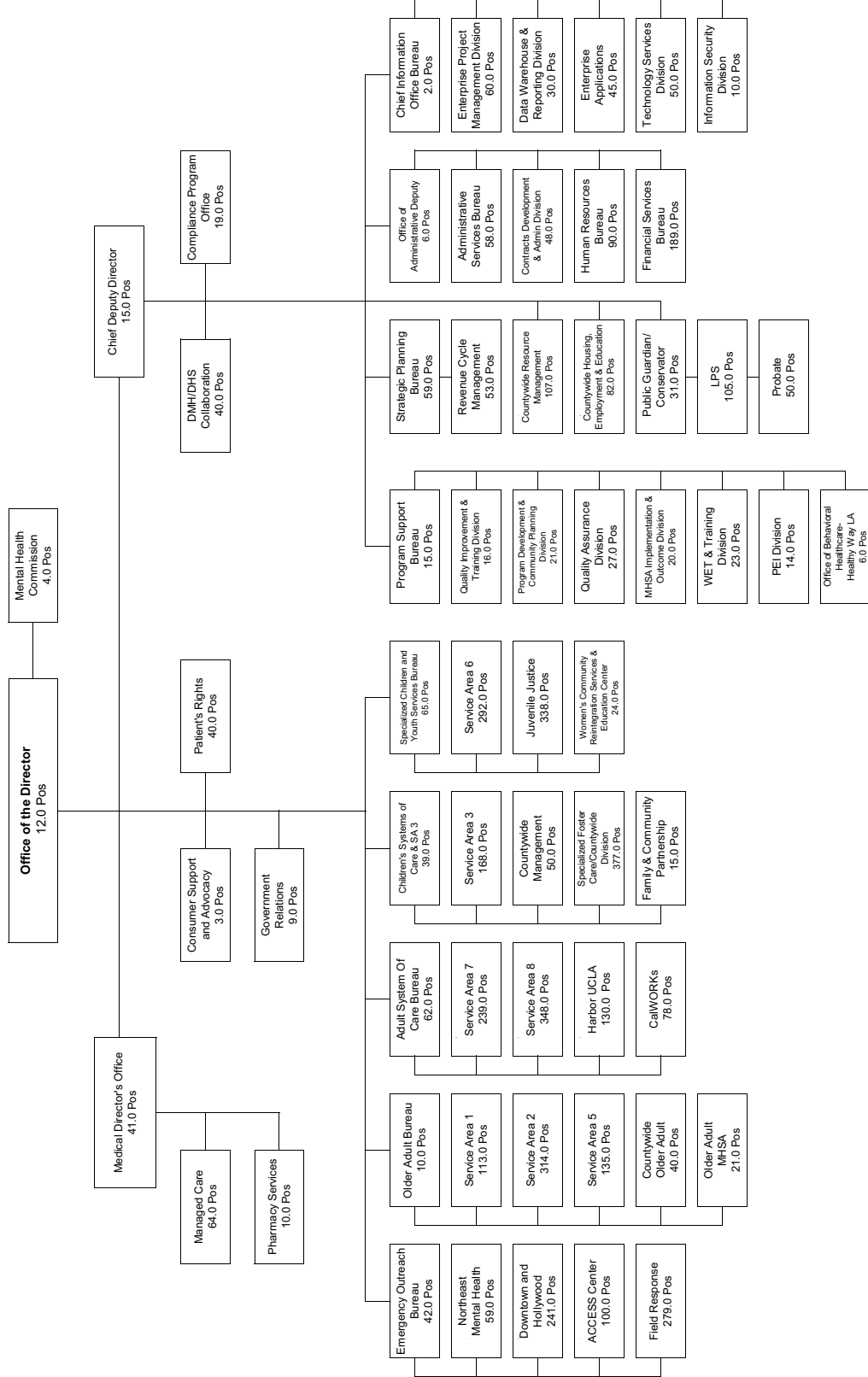
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	185,996,000	2,141,000	165,600,000	18,255,000	1,143.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	185,996,000	2,141,000	165,600,000	18,255,000	1,143.0

**Authority:** Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology, and the management of a complex system of contracts.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	2,404,033,000	182,508,000	2,153,684,000	67,841,000	5,053.0

**DEPARTMENT OF MENTAL HEALTH**  
**Jonathan E. Sherin, M.D., Ph.D., Director**  
**FY 2017-18 Recommended Budget Positions = 5,053.0**



## Public Health

Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director

### Public Health Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 599,150,831.71	\$ 627,547,000	\$ 705,915,000	\$ 705,915,000	\$ 722,229,000	\$ 16,314,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 461,250,964.03	\$ 484,977,000	\$ 521,561,000	\$ 532,923,000	\$ 547,736,000	\$ 26,175,000
SERVICES & SUPPLIES	383,639,048.80	403,116,000	438,531,000	438,531,000	430,293,000	(8,238,000)
OTHER CHARGES	2,558,601.72	2,175,000	7,893,000	7,893,000	7,242,000	(651,000)
CAPITAL ASSETS - EQUIPMENT	6,707,452.98	5,947,000	6,101,000	6,101,000	4,471,000	(1,630,000)
<b>GROSS TOTAL</b>	\$ 854,156,067.53	\$ 896,215,000	\$ 974,086,000	\$ 985,448,000	\$ 989,742,000	\$ 15,656,000
INTRAFUND TRANSFERS	(60,024,955.39)	(55,118,000)	(57,987,000)	(57,987,000)	(60,138,000)	(2,151,000)
<b>NET TOTAL</b>	\$ 794,131,112.14	\$ 841,097,000	\$ 916,099,000	\$ 927,461,000	\$ 929,604,000	\$ 13,505,000
<b>NET COUNTY COST</b>	\$ 194,980,280.43	\$ 213,550,000	\$ 210,184,000	\$ 221,546,000	\$ 207,375,000	\$ (2,809,000)
BUDGETED POSITIONS	4,699.0	4,640.0	4,640.0	4,640.0	4,639.0	(1.0)

### Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

### 2017-18 Budget Message

With the continued transition into the County Health Agency structure, DPH has maintained a conservative approach to formulating its annual budget request. This request is focused on essential position requests that align services within the key bureau operations to further support the Department's mission. As such, the Recommended Budget primarily reflects a shift of available resources to priority areas within the Department.

The 2017-18 Recommended Budget provides for gross total appropriation of \$989.7 million supported by grants, fees, and revenues resulting in an NCC of \$207.4 million. This reflects an NCC decrease of \$2.8 million from FY 2016-17 due to a projected reduction in Tobacco Settlement funds and the removal of prior-year funding that was provided on a one-time basis, offset with Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

The Department's Strategic Plan, developed through an extensive process involving stakeholders, data and trend analysis, and policy assessments, includes goals and objectives that are adaptive to the existing County Health Agency structure. The Department's Recommended Budget is consistent and aligned with the following Strategic Plan priorities: healthy and safe community environments; preventive health care; empowered health consumers; health equity; public health protection; and improved infrastructure.

The Department's Recommended Budget also aligns with the County Strategic Plan, "Creating Connections: People, Communities, and Government" goals and strategies to transform lives, foster vibrant and resilient communities and realize tomorrow's government today, through DPH's focus on health promotion and well-being, health protection, and disease control for all residents of the County.



## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>974,086,000</b>	<b>57,987,000</b>	<b>705,915,000</b>	<b>210,184,000</b>	<b>4,640.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for ISD repairs/projects, the Nurse Family Partnership Program staff relocation, electronic health records system implementation, data center migration, an audit liability, and vehicle replacement; offset by corresponding decreases in health fees and grant revenue, and intrafund transfers.	(8,239,000)	(88,000)	(101,000)	(8,050,000)	--
<b>2. Tobacco Settlement Funds:</b> Reflects a reduction in Tobacco Settlement funds based on recent collection trends.	(1,846,000)	--	--	(1,846,000)	--
<b>3. Community Program Funding:</b> Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit to realign community program funding.	(170,000)	--	--	(170,000)	--
<b>4. Various Position Adjustments:</b> Reflects the addition of 5.0 positions needed to strengthen programmatic and centralized functions, including a physician for consultations at the Edelman Children's Court, a toxicologist to replace an obsolete classification in the Public Health Lab, a chief epidemiologist to supervise the Epidemiology Unit, a driver for the mobile health clinic, and a health program coordinator to manage HIV & STD prevention and testing services, offset with the deletion of 6.0 vacant positions.	--	--	--	--	(1.0)
<b>5. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	15,375,000	126,000	10,550,000	4,699,000	--
<b>6. Retirement:</b> Reflects an increase primarily due to prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	4,998,000	--	3,374,000	1,624,000	--
<b>7. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,578,000	75,000	2,771,000	732,000	--
<b>8. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	78,000	67,000	11,000	--	--
<b>9. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	611,000	--	409,000	202,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>10. Ministerial Changes:</b> Reflects ministerial changes in appropriation and revenue primarily related to adjustments for services provided to or funded by other County departments, including interdepartmental budget units; Board-approved position allocation changes; realignment based on historical trends; revenue collections for special funds and fees; and a decrease in sales tax revenue.	1,271,000	1,971,000	(700,000)	--	--
<b>Total Changes</b>	<b>15,656,000</b>	<b>2,151,000</b>	<b>16,314,000</b>	<b>(2,809,000)</b>	<b>(1.0)</b>
<b>2017-18 Recommended Budget</b>	<b>989,742,000</b>	<b>60,138,000</b>	<b>722,229,000</b>	<b>207,375,000</b>	<b>4,639.0</b>

### Unmet Needs

The Department has the following unmet needs: 1) additional staff dedicated to environmental health oversight and monitoring; 2) Health Care Program for Children in Foster Care Program staffing to comply with State recommended nurse-to-patient staffing ratios; 3) continued funding for the Los Angeles County Health Survey (LACHS), a population-based telephone survey that provides critical health information to County residents; 4) funding for STD-related testing and social marketing to improve target population STD awareness levels; and 5) program support positions within the areas of planning, evaluation, and development; grant development; risk management; and communications support.

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CALIFORNIA CHILDRENS SERVICES	\$ 34,054.47	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	2,367,122.28	2,510,000	8,798,000	8,798,000	8,600,000	(198,000)
DRUG MEDI-CAL - STATE REALIGNMENT	10,543,309.95	17,765,000	58,362,000	58,362,000	58,362,000	0
FEDERAL - HEALTH GRANTS	0.00	0	0	0	3,813,000	3,813,000
FEDERAL - OTHER	159,590,680.90	162,860,000	193,720,000	193,720,000	200,176,000	6,456,000
FEDERAL AID - MENTAL HEALTH	10,044,239.40	10,500,000	6,406,000	6,406,000	6,406,000	0
FORFEITURES & PENALTIES	20,402.08	21,000	30,000	30,000	30,000	0
HEALTH FEES	84,048,776.64	86,886,000	76,395,000	76,395,000	76,362,000	(33,000)
INSTITUTIONAL CARE & SERVICES	89,163,835.97	83,363,000	115,065,000	115,065,000	110,103,000	(4,962,000)
INTEREST	0.12	0	0	0	0	0
MISCELLANEOUS	3,037,917.14	2,031,000	4,007,000	4,007,000	4,007,000	0
OTHER GOVERNMENTAL AGENCIES	970,769.92	829,000	1,542,000	1,542,000	1,542,000	0
OTHER LICENSES & PERMITS	5,270,207.54	5,517,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	36,970.59	38,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	1,693,986.88	1,233,000	4,736,000	4,736,000	4,531,000	(205,000)
PLANNING & ENGINEERING SERVICES	234,984.00	247,000	408,000	408,000	408,000	0
RECORDING FEES	3,963,704.20	4,189,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	10,353.92	7,000	0	0	0	0
SANITATION SERVICES	1,415,977.65	1,487,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	28,369,260.11	28,012,000	28,215,000	28,215,000	28,100,000	(115,000)
STATE - 2011 REALIGNMENT REVENUE	53,253,085.57	79,163,000	31,076,000	31,076,000	31,076,000	0
STATE - CALIFORNIA CHILDREN SERVICES	28,100,133.00	29,942,000	26,946,000	26,946,000	28,291,000	1,345,000
STATE - OTHER	3,366,790.60	899,000	4,626,000	4,626,000	8,613,000	3,987,000
STATE - PUBLIC HEALTH SERVICES	99,950,890.42	94,545,000	125,061,000	125,061,000	131,697,000	6,636,000
TRANSFERS IN	13,663,378.36	15,503,000	14,964,000	14,964,000	14,554,000	(410,000)
<b>TOTAL REVENUE</b>	<b>\$ 599,150,831.71</b>	<b>\$ 627,547,000</b>	<b>\$ 705,915,000</b>	<b>\$ 705,915,000</b>	<b>\$ 722,229,000</b>	<b>\$ 16,314,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 294,114,281.34	\$ 314,050,000	\$ 349,312,000	\$ 360,674,000	\$ 359,187,000	\$ 9,875,000
CAFETERIA BENEFIT PLANS	58,889,080.13	61,866,000	63,583,000	63,583,000	68,304,000	4,721,000
COUNTY EMPLOYEE RETIREMENT	53,249,113.63	53,296,000	50,146,000	50,146,000	55,708,000	5,562,000
DENTAL INSURANCE	1,258,753.29	1,284,000	1,008,000	1,008,000	1,008,000	0
DEPENDENT CARE SPENDING ACCOUNTS	329,899.90	327,000	316,000	316,000	316,000	0
DISABILITY BENEFITS	2,802,066.24	2,049,000	2,435,000	2,435,000	2,275,000	(160,000)
FICA (OASDI)	4,208,579.25	4,332,000	4,372,000	4,372,000	4,551,000	179,000
HEALTH INSURANCE	5,946,893.55	6,061,000	5,783,000	5,783,000	6,415,000	632,000
LIFE INSURANCE	587,384.49	246,000	74,000	74,000	74,000	0
RETIREE HEALTH INSURANCE	21,835,496.00	22,646,000	24,335,000	24,335,000	28,971,000	4,636,000
SAVINGS PLAN	2,196,525.85	2,264,000	2,883,000	2,883,000	2,998,000	115,000
THRIFT PLAN (HORIZONS)	8,840,326.68	9,339,000	9,820,000	9,820,000	10,191,000	371,000
UNEMPLOYMENT INSURANCE	56,247.00	62,000	96,000	96,000	110,000	14,000
WORKERS' COMPENSATION	6,936,316.68	7,155,000	7,398,000	7,398,000	7,628,000	230,000
<b>TOTAL S &amp; E B</b>	<b>461,250,964.03</b>	<b>484,977,000</b>	<b>521,561,000</b>	<b>532,923,000</b>	<b>547,736,000</b>	<b>26,175,000</b>

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	18,979,538.50	19,452,000	20,974,000	20,974,000	24,798,000	3,824,000
AGRICULTURAL	599.35	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	197,000.79	75,000	36,000	36,000	36,000	0
COMMUNICATIONS	1,029,168.58	893,000	670,000	670,000	670,000	0
COMPUTING-MAINFRAME	933,214.78	795,000	202,000	202,000	202,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,509,443.69	2,911,000	1,746,000	1,746,000	1,751,000	5,000
COMPUTING-PERSONAL	4,167,400.10	2,689,000	1,417,000	1,417,000	1,421,000	4,000
CONTRACTED PROGRAM SERVICES	270,103,916.45	294,601,000	328,833,000	328,833,000	323,966,000	(4,867,000)
FOOD	824,398.89	622,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	665,894.89	520,000	422,000	422,000	358,000	(64,000)
INFORMATION TECHNOLOGY SERVICES	4,604,089.16	3,234,000	3,445,000	3,445,000	3,445,000	0
INFORMATION TECHNOLOGY-SECURITY	990.00	1,000	0	0	0	0
INSURANCE	736,153.90	719,000	3,675,000	3,675,000	808,000	(2,867,000)
JURY & WITNESS EXPENSE	2,802.39	3,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,085,432.14	8,779,000	9,993,000	9,993,000	5,840,000	(4,153,000)
MAINTENANCE - EQUIPMENT	1,097,572.39	562,000	701,000	701,000	702,000	1,000
MEDICAL DENTAL & LAB SUPPLIES	10,205,315.26	9,346,000	6,597,000	6,597,000	5,975,000	(622,000)
MEMBERSHIPS	408,500.93	365,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	359,287.61	664,000	475,000	475,000	458,000	(17,000)
OFFICE EXPENSE	3,932,572.05	2,576,000	5,081,000	5,081,000	5,654,000	573,000
PROFESSIONAL SERVICES	17,279,757.55	18,385,000	15,171,000	15,171,000	14,597,000	(574,000)
PUBLICATIONS & LEGAL NOTICE	4,005.09	0	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	14,589,655.66	16,533,000	17,490,000	17,490,000	17,731,000	241,000
RENTS & LEASES - EQUIPMENT	1,376,744.78	1,209,000	728,000	728,000	732,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	229,941.45	159,000	14,000	14,000	14,000	0
SPECIAL DEPARTMENTAL EXPENSE	507,531.75	238,000	518,000	518,000	526,000	8,000
TECHNICAL SERVICES	7,216,573.42	6,248,000	6,587,000	6,587,000	6,829,000	242,000
TELECOMMUNICATIONS	6,396,892.27	5,050,000	5,701,000	5,701,000	5,702,000	1,000
TRAINING	389,573.22	433,000	652,000	652,000	653,000	1,000
TRANSPORTATION AND TRAVEL	4,179,325.21	2,889,000	2,909,000	2,909,000	2,931,000	22,000
UTILITIES	2,625,756.55	3,165,000	3,688,000	3,688,000	3,688,000	0
<b>TOTAL S &amp; S</b>	<b>383,639,048.80</b>	<b>403,116,000</b>	<b>438,531,000</b>	<b>438,531,000</b>	<b>430,293,000</b>	<b>(8,238,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	543,768.14	976,000	1,434,000	1,434,000	1,061,000	(373,000)
RET-OTHER LONG TERM DEBT	26,658.31	21,000	110,000	110,000	740,000	630,000
SUPPORT & CARE OF PERSONS	1,972,863.14	1,162,000	6,341,000	6,341,000	5,433,000	(908,000)
TAXES & ASSESSMENTS	15,312.13	16,000	8,000	8,000	8,000	0
<b>TOTAL OTH CHARGES</b>	<b>2,558,601.72</b>	<b>2,175,000</b>	<b>7,893,000</b>	<b>7,893,000</b>	<b>7,242,000</b>	<b>(651,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MAINFRAME	2,825,766.44	2,364,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,818,509.03	1,548,000	3,176,000	3,176,000	3,176,000	0
DATA HANDLING EQUIPMENT	12,173.62	0	1,060,000	1,060,000	60,000	(1,000,000)
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
FOOD PREPARATION EQUIPMENT	6,480.87	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	0	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	53,318.48	44,000	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	118,753.23	100,000	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	75,000	75,000	75,000	0
MEDICAL-MINOR EQUIPMENT	58,570.93	49,000	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	1,081,315.40	904,000	425,000	425,000	425,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	240,000	240,000	240,000	0
TELECOMMUNICATIONS EQUIPMENT	161,220.88	98,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	571,344.10	840,000	804,000	804,000	174,000	(630,000)
<b>TOTAL CAPITAL ASSETS</b>	<b>6,707,452.98</b>	<b>5,947,000</b>	<b>6,101,000</b>	<b>6,101,000</b>	<b>4,471,000</b>	<b>(1,630,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 854,156,067.53</b>	<b>\$ 896,215,000</b>	<b>\$ 974,086,000</b>	<b>\$ 985,448,000</b>	<b>\$ 989,742,000</b>	<b>\$ 15,656,000</b>
INTRAFUND TRANSFERS	(60,024,955.39)	(55,118,000)	(57,987,000)	(57,987,000)	(60,138,000)	(2,151,000)
<b>NET TOTAL</b>	<b>794,131,112.14</b>	<b>841,097,000</b>	<b>916,099,000</b>	<b>927,461,000</b>	<b>929,604,000</b>	<b>13,505,000</b>
<b>NET COUNTY COST</b>	<b>\$ 194,980,280.43</b>	<b>\$ 213,550,000</b>	<b>\$ 210,184,000</b>	<b>\$ 221,546,000</b>	<b>\$ 207,375,000</b>	<b>\$ (2,809,000)</b>
BUDGETED POSITIONS	4,699.0	4,640.0	4,640.0	4,640.0	4,639.0	(1.0)

## Public Health Programs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 284,943,224.53	\$ 279,940,000	\$ 327,949,000	\$ 327,949,000	\$ 340,360,000	\$ 12,411,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 327,698,156.32	\$ 343,389,000	\$ 369,051,000	\$ 376,785,000	\$ 387,492,000	\$ 18,441,000
SERVICES & SUPPLIES	126,852,453.50	127,130,000	138,909,000	138,909,000	131,555,000	(7,354,000)
OTHER CHARGES	575,335.45	610,000	1,144,000	1,144,000	1,774,000	630,000
CAPITAL ASSETS - EQUIPMENT	6,579,726.72	5,505,000	5,505,000	5,505,000	4,251,000	(1,254,000)
<b>GROSS TOTAL</b>	\$ 461,705,671.99	\$ 476,634,000	\$ 514,609,000	\$ 522,343,000	\$ 525,072,000	\$ 10,463,000
INTRAFUND TRANSFERS	(21,820,995.69)	(20,258,000)	(19,837,000)	(19,837,000)	(21,766,000)	(1,929,000)
<b>NET TOTAL</b>	\$ 439,884,676.30	\$ 456,376,000	\$ 494,772,000	\$ 502,506,000	\$ 503,306,000	\$ 8,534,000
<b>NET COUNTY COST</b>	\$ 154,941,451.77	\$ 176,436,000	\$ 166,823,000	\$ 174,557,000	\$ 162,946,000	\$ (3,877,000)
BUDGETED POSITIONS	3,246.0	3,214.0	3,214.0	3,214.0	3,214.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

## Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 66,521,121.51	\$ 68,330,000	\$ 74,019,000	\$ 74,019,000	\$ 74,329,000	\$ 310,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 18,770,845.02	\$ 19,578,000	\$ 21,817,000	\$ 22,314,000	\$ 22,896,000	\$ 1,079,000
SERVICES & SUPPLIES	69,834,193.86	66,053,000	69,418,000	69,418,000	69,348,000	(70,000)
OTHER CHARGES	0.00	384,000	384,000	384,000	10,000	(374,000)
CAPITAL ASSETS - EQUIPMENT	0.00	221,000	306,000	306,000	35,000	(271,000)
<b>GROSS TOTAL</b>	\$ 88,605,038.88	\$ 86,236,000	\$ 91,925,000	\$ 92,422,000	\$ 92,289,000	\$ 364,000
INTRAFUND TRANSFERS	(3,248,674.00)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 85,356,364.88	\$ 86,236,000	\$ 91,925,000	\$ 92,422,000	\$ 92,289,000	\$ 364,000
<b>NET COUNTY COST</b>	\$ 18,835,243.37	\$ 17,906,000	\$ 17,906,000	\$ 18,403,000	\$ 17,960,000	\$ 54,000

BUDGETED POSITIONS	240.0	237.0	237.0	237.0	237.0	0.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs is to prevent and control the spread of HIV and STDs through epidemiological surveillance, implementation of evidence-based programs, coordination of prevention, care, and treatment services, and the creation of policies that promote health.

## Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 471,862.65	\$ 472,000	\$ 1,597,000	\$ 1,597,000	\$ 1,597,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 6,779,908.18	\$ 7,109,000	\$ 8,474,000	\$ 8,622,000	\$ 8,845,000	\$ 371,000
SERVICES & SUPPLIES	5,354,822.83	5,389,000	5,989,000	5,989,000	5,935,000	(54,000)
OTHER CHARGES	0.00	10,000	10,000	10,000	10,000	0
CAPITAL ASSETS - EQUIPMENT	115,552.64	116,000	96,000	96,000	25,000	(71,000)
<b>GROSS TOTAL</b>	\$ 12,250,283.65	\$ 12,624,000	\$ 14,569,000	\$ 14,717,000	\$ 14,815,000	\$ 246,000
INTRAFUND TRANSFERS	(8,632,513.00)	(8,920,000)	(9,740,000)	(9,740,000)	(9,984,000)	(244,000)
<b>NET TOTAL</b>	\$ 3,617,770.65	\$ 3,704,000	\$ 4,829,000	\$ 4,977,000	\$ 4,831,000	\$ 2,000
<b>NET COUNTY COST</b>	\$ 3,145,908.00	\$ 3,232,000	\$ 3,232,000	\$ 3,380,000	\$ 3,234,000	\$ 2,000
BUDGETED POSITIONS	105.0	99.0	99.0	99.0	99.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
GENERAL FUND	HEALTH AND SANITATION		HEALTH			

The mission of the Antelope Valley Rehabilitation Centers (AVRC) is to strive to be a leader in providing specialized integrated substance use disorder treatment by creating a safe, nurturing, trusting environment that promotes wellness and facilitates the client's self discovery of life goals. AVRC provides residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.



## Children's Medical Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 81,116,762.71	\$ 84,857,000	\$ 91,314,000	\$ 91,314,000	\$ 95,323,000	\$ 4,009,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 83,077,223.09	\$ 87,473,000	\$ 94,227,000	\$ 96,615,000	\$ 98,785,000	\$ 4,558,000
SERVICES & SUPPLIES	9,227,013.06	9,396,000	10,228,000	10,228,000	11,591,000	1,363,000
OTHER CHARGES	1,972,863.14	1,167,000	6,336,000	6,336,000	5,428,000	(908,000)
CAPITAL ASSETS - EQUIPMENT	12,173.62	76,000	100,000	100,000	100,000	0
<b>GROSS TOTAL</b>	\$ 94,289,272.91	\$ 98,112,000	\$ 110,891,000	\$ 113,279,000	\$ 115,904,000	\$ 5,013,000
INTRAFUND TRANSFERS	(48,218.67)	(280,000)	(355,000)	(355,000)	(366,000)	(11,000)
<b>NET TOTAL</b>	\$ 94,241,054.24	\$ 97,832,000	\$ 110,536,000	\$ 112,924,000	\$ 115,538,000	\$ 5,002,000
<b>NET COUNTY COST</b>	\$ 13,124,291.53	\$ 12,975,000	\$ 19,222,000	\$ 21,610,000	\$ 20,215,000	\$ 993,000
BUDGETED POSITIONS	819.0	801.0	801.0	801.0	800.0	(1.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		CALIFORNIA CHILDRENS SERVICES	

The mission of Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, including overall development and well-being.

## Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 166,097,860.31	\$ 193,948,000	\$ 211,036,000	\$ 211,036,000	\$ 210,620,000	\$ (416,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 24,924,831.42	\$ 27,428,000	\$ 27,992,000	\$ 28,587,000	\$ 29,718,000	\$ 1,726,000
SERVICES & SUPPLIES	172,370,565.55	195,148,000	213,987,000	213,987,000	211,864,000	(2,123,000)
OTHER CHARGES	10,403.13	4,000	19,000	19,000	20,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	29,000	94,000	94,000	60,000	(34,000)
<b>GROSS TOTAL</b>	\$ 197,305,800.10	\$ 222,609,000	\$ 242,092,000	\$ 242,687,000	\$ 241,662,000	\$ (430,000)
INTRAFUND TRANSFERS	(26,274,554.03)	(25,660,000)	(28,055,000)	(28,055,000)	(28,022,000)	33,000
<b>NET TOTAL</b>	\$ 171,031,246.07	\$ 196,949,000	\$ 214,037,000	\$ 214,632,000	\$ 213,640,000	\$ (397,000)
<b>NET COUNTY COST</b>	\$ 4,933,385.76	\$ 3,001,000	\$ 3,001,000	\$ 3,596,000	\$ 3,020,000	\$ 19,000
BUDGETED POSITIONS	289.0	289.0	289.0	289.0	289.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The mission of Substance Abuse Prevention and Control (SAPC) is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

## Departmental Program Summary

### 1. Public Health Programs – Communicable Disease Control and Prevention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	68,890,000	965,000	41,711,000	26,214,000	446.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	68,890,000	965,000	41,711,000	26,214,000	446.0

**Authority:** Mandated program – California Health and Safety Code sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division of Communicable Disease Control and Prevention and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County, in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers. This is accomplished through: promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

*Note: The HIV Epidemiology and STD Programs are budgeted within Public Health Programs, as described under Section 6, but report to DHSP.*

### 2. Public Health Programs – Health Protection and Promotion

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	390,997,000	8,104,000	277,531,000	105,362,000	2,365.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	390,997,000	8,104,000	277,531,000	105,362,000	2,365.0

**Authority:** Mandated program – California Business and Professions Code Section 2818 (a); California Health and Safety Code Sections 101030, 101375, 101450, 113713, 115880, 116800-116820, 119312 and 119319, 124125-124165 and 105275-105310, and other sections; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, as well as, Titles 14, 15, 17, 22, 24, and 25; and County Code, Titles 11 and 20 and non-mandated, discretionary programs.

A cluster of Public Health Programs that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections, or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division (which includes public health nurses) coordinates and carries out field investigations, surveillance activities, and, where needed, clinical treatment, of populations with communicable disease; and also coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and local governmental agencies.

### 3. Public Health Programs – Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	65,185,000	12,697,000	21,118,000	31,370,000	403.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	65,185,000	12,697,000	21,118,000	31,370,000	403.0

**Authority:** Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

### 4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	241,662,000	28,022,000	210,620,000	3,020,000	289.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	241,662,000	28,022,000	210,620,000	3,020,000	289.0

**Authority:** Non-mandated, discretionary program.

SAPC is responsible for coordinating the overall response to alcohol and drug related problems in the County, including alcohol and drug data collection, coordinated care and treatment services, and prevention and youth services. In contract with more than 150 community-based agencies, SAPC services target the needs of specific populations such as adolescents, women, and individuals referred by primary care providers, as well as the criminal justice and child and family welfare systems. SAPC monitors, audits and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the grantee and administrator of funding from the Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of alcohol and drug prevention, intervention, treatment and recovery services for County residents.

### 5. Children’s Medical Services (CMS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	115,904,000	366,000	95,323,000	20,215,000	800.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	115,904,000	366,000	95,323,000	20,215,000	800.0

**Authority:** California Children’s Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority – California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the DPH - CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides persons less than 21 years of age with Medi-Cal or persons less than 19 years of age without Medi-Cal in low-to-moderate income families with free immunizations and health check-ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health checkups, certain screening tests, and immunizations, as well as, referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Departments of Children and Family Services and Probation.

## 6. Division of HIV and STD Programs (DHSP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	92,289,000	--	74,329,000	17,960,000	237.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	92,289,000	--	74,329,000	17,960,000	237.0

**Authority:** Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs.

DHSP is the designated official administrative agency for the County to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with an STD.

*Note: The HIV Epidemiology and STD Programs report to DHSP but are budgeted in Public Health Programs.*

**7. Antelope Valley Rehabilitation Centers (AVRC)**

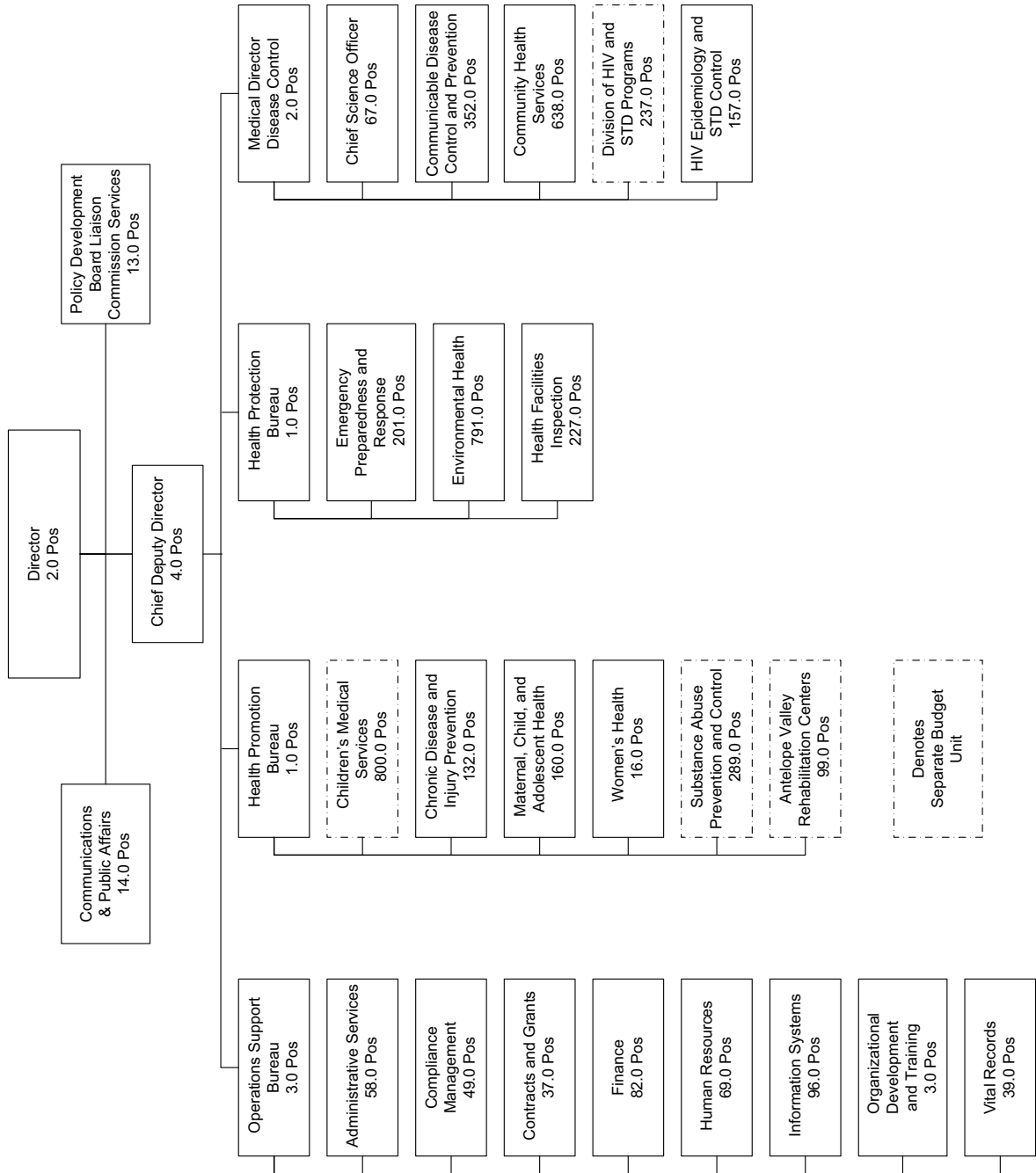
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	14,815,000	9,984,000	1,597,000	3,234,000	99.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,815,000	9,984,000	1,597,000	3,234,000	99.0

**Authority:** Non-mandated, discretionary program.

AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals in the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	989,742,000	60,138,000	722,229,000	207,375,000	4,639.0

**Department of Public Health**  
**Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director**  
 FY 2017-18 Recommended Budget Positions = 4,639.0



## Homeless and Housing Program

### Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 0	\$ 13,793,000	\$ 13,793,000	\$ 13,793,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 32,775,747.68	\$ 61,368,000	\$ 107,751,000	\$ 65,179,000	\$ 65,179,000	\$ (42,572,000)
<b>GROSS TOTAL</b>	\$ 32,775,747.68	\$ 61,368,000	\$ 107,751,000	\$ 65,179,000	\$ 65,179,000	\$ (42,572,000)
INTRAFUND TRANSFERS	0.00	0	(5,000,000)	(5,000,000)	(5,000,000)	0
<b>NET TOTAL</b>	\$ 32,775,747.68	\$ 61,368,000	\$ 102,751,000	\$ 60,179,000	\$ 60,179,000	\$ (42,572,000)
<b>NET COUNTY COST</b>	\$ 32,775,747.68	\$ 61,368,000	\$ 88,958,000	\$ 46,386,000	\$ 46,386,000	\$ (42,572,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Mission Statement

The Office of Homelessness (Office) oversees, coordinates, and ensures the implementation of the Homeless Initiative (HI) strategies to combat homelessness, and acts as the County's central point of contact for all ongoing efforts related to homelessness. The mission of the Office is guided by the following key directives:

- Prevent Homelessness;
- Subsidize Housing;
- Increase Income;
- Provide Case Management and Services;
- Create a Coordinated System; and
- Increase Affordable/Homeless Housing

### 2017-18 Budget Message

The 2017-18 Recommended Budget provides continued funding for homeless services as well as support for the implementation of the 47 strategies approved by the Board on February 9, 2016, including: homeless prevention programming for families and individuals; expansion of subsidized housing programs, particularly rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social enterprise and/or subsidized

employment; expanding the Jail In Reach Program; providing services and rental subsidies for permanent supportive housing; implementing a uniform countywide outreach and engagement system; establishing a decriminalization policy and first responders training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; and other strategies and efforts that seek to coordinate a seamless homeless services system to better support single adults, families, and youth.

### Critical/Strategic Planning Initiatives

As a result of the Board action, the Office will:

- Continue to coordinate the implementation of the 47 HI strategies;
- Implement an evaluation plan for the HI strategies;
- Commence the implementation of a research plan on homelessness in the County;
- Continue to coordinate the prioritization of housing and related services for homeless single adults for whom the County incurs the highest costs; and
- Continue to partner with cities, service providers, philanthropy, faith-based organizations, and the business community to combat homelessness in the County.



**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>107,751,000</b>	<b>5,000,000</b>	<b>13,793,000</b>	<b>88,958,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Carryover Funding:</b> Reflects one-time carryover funding for HI strategies and homeless assistance programs.	27,590,000	--	--	27,590,000	--
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various HI strategies and homeless assistance programs.	(70,162,000)	--	--	(70,162,000)	--
<b>Total Changes</b>	<b>(42,572,000)</b>	<b>0</b>	<b>0</b>	<b>(42,572,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>65,179,000</b>	<b>5,000,000</b>	<b>13,793,000</b>	<b>46,386,000</b>	<b>0.0</b>

**HOMELESS AND HOUSING PROGRAM BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
STATE - 2011 REALIGNMENT REVENUE	\$ 0.00	\$ 0	\$ 13,793,000	\$ 13,793,000	\$ 13,793,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 13,793,000</b>	<b>\$ 13,793,000</b>	<b>\$ 13,793,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 148,000.00	\$ 148,000	\$ 148,000	\$ 148,000	\$ 148,000	\$ 0
CONTRACTED PROGRAM SERVICES	0.00	61,220,000	107,603,000	65,031,000	65,031,000	(42,572,000)
PROFESSIONAL SERVICES	32,530,435.95	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	97,311.73	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>32,775,747.68</b>	<b>61,368,000</b>	<b>107,751,000</b>	<b>65,179,000</b>	<b>65,179,000</b>	<b>(42,572,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 32,775,747.68</b>	<b>\$ 61,368,000</b>	<b>\$ 107,751,000</b>	<b>\$ 65,179,000</b>	<b>\$ 65,179,000</b>	<b>\$ (42,572,000)</b>
INTRAFUND TRANSFERS	0.00	0	(5,000,000)	(5,000,000)	(5,000,000)	0
<b>NET TOTAL</b>	<b>\$ 32,775,747.68</b>	<b>\$ 61,368,000</b>	<b>\$ 102,751,000</b>	<b>\$ 60,179,000</b>	<b>\$ 60,179,000</b>	<b>\$ (42,572,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 32,775,747.68</b>	<b>\$ 61,368,000</b>	<b>\$ 88,958,000</b>	<b>\$ 46,386,000</b>	<b>\$ 46,386,000</b>	<b>\$ (42,572,000)</b>

## Departmental Program Summary

### 1. Homeless Prevention Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	65,179,000	5,000,000	13,793,000	46,386,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	65,179,000	5,000,000	13,793,000	46,386,000	--

**Authority:** Non-mandated, discretionary program.

This program was initiated to address the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	65,179,000	5,000,000	13,793,000	46,386,000	0.0

## Human Resources

Lisa M. Garrett, Director of Personnel

### Human Resources Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 9,726,544.02	\$ 12,118,000	\$ 15,402,000	\$ 15,806,000	\$ 15,806,000	\$ 404,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 49,812,006.04	\$ 54,441,000	\$ 60,452,000	\$ 63,053,000	\$ 62,804,000	\$ 2,352,000
SERVICES & SUPPLIES	19,659,242.63	26,877,000	26,904,000	24,323,000	24,248,000	(2,656,000)
OTHER CHARGES	49,053.81	37,000	37,000	58,000	58,000	21,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
<b>GROSS TOTAL</b>	\$ 69,520,302.48	\$ 81,355,000	\$ 87,585,000	\$ 87,626,000	\$ 87,302,000	\$ (283,000)
INTRAFUND TRANSFERS	(43,233,600.37)	(48,330,000)	(51,276,000)	(52,896,000)	(52,896,000)	(1,620,000)
<b>NET TOTAL</b>	\$ 26,286,702.11	\$ 33,025,000	\$ 36,309,000	\$ 34,730,000	\$ 34,406,000	\$ (1,903,000)
<b>NET COUNTY COST</b>	\$ 16,560,158.09	\$ 20,907,000	\$ 20,907,000	\$ 18,924,000	\$ 18,600,000	\$ (2,307,000)
BUDGETED POSITIONS	377.0	426.0	426.0	427.0	425.0	(1.0)

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
PERSONNEL

### Mission Statement

Provide innovative and efficient human resource solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC decrease of \$2.3 million primarily attributed to the removal of prior-year funding provided on a one-time basis, partially offset by increases in Board-approved salaries and other employee benefits. The Recommended Budget will enable the Department to meet its mission.

### Critical/Strategic Planning Initiatives

Key accomplishments of the Department over the past year include: 1) implementation and roll-out of the new online appeal submission and processing system (eAppeals) that increases productivity, streamlines business processes, and improves services through workflow and integration with eHR and NEOGOV; 2) implementation and roll-out of the newly upgraded County Learning Management System (Learning Net) that will bring an added analytics module to chart out compliance capabilities and support mobile learning; 3) launch

of the Management Development Program, a targeted training for the County's mid-level managers to further support the County's succession planning efforts; and 4) continual support to the Fire Department in expediting and overseeing the administration of the Fire Fighter Trainee exam.

Other notable accomplishments include: 1) winning National Association of Counties Achievement Awards for the 360° Feedback Assessment Program and the Dependent Eligibility Verification Program; 2) participating in the largest County recruitment and outreach forum at the "Taste of Soul" event, reaching over 10,000 members of the public; 3) having the County recognized by Forbes Magazine as one of America's Best Employers of 2016; 4) winning the Productivity and Quality Top Ten Award in the Dependent Eligibility Verification Program and Youth Opportunity; 5) winning the Productivity and Quality Outstanding Teamwork Award in the Health Pet Expo; and 6) winning the Productivity and Quality Performance Measure Award in the Dependent Eligibility Verification Program.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>87,585,000</b>	<b>51,276,000</b>	<b>15,402,000</b>	<b>20,907,000</b>	<b>426.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Administration and Contracts:</b> Reflects funding for 1.0 Administrative Services Manager II position needed to provide department-wide support for the development and solicitation of contract services for the Department, offset with the deletion of 1.0 HR Analyst IV position.	--	--	--	--	--
<b>2. Workforce and Employee Development:</b> Reflects funding for 1.0 Principal Analyst, HR position to serve as the Title VII and Americans with Disabilities Act (ADA) Department Liaison for the County, as well as a point of contact for departments to mitigate complaints of discrimination and noncompliance, fully offset with the deletion of 1.0 Principal Personnel Assistant and 1.0 Senior Personnel Assistant positions.	--	--	--	--	(1.0)
<b>3. Information Technology:</b> Reflects funding for 1.0 Principal Information System Analyst and 1.0 Principal Application Developer positions to perform highly specialized and complex information system analysis and programming tasks, fully offset with the deletion of 1.0 Human Resource Analyst IV and 1.0 Human Resource Analyst III positions.	--	--	--	--	--
<b>4. HR Departmental Support:</b> Reflects funding for 2.0 HR Analyst II positions to provide additional analytical support with exam appeal cases, fully offset with the deletion of 1.0 Principal Personnel Assistant and 1.0 Personnel Assistant positions.	--	--	--	--	--
<b>5. Leave Management Unit:</b> Reflects funding for 1.0 Personnel Assistant position for additional help in the Unit, fully offset with the deletion of 1.0 Senior Clerk position.	--	--	--	--	--
<b>6. Talent Solutions:</b> Reflects funding for 1.0 HR Analyst IV position and additional services and supplies (\$44,000) for the implementation of the Temporary Services Registry pilot project.	189,000	189,000	--	--	1.0
<b>7. Talent Acquisition:</b> Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit to realign community program funding including the deletion of 1.0 Administrative Intern I position from the first-year phase of the two-year program.	(55,000)	--	--	(55,000)	(1.0)
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,536,000	942,000	265,000	329,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in long-term disability costs based on historical experience.	(6,000)	(5,000)	(1,000)	--	--
<b>3. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	308,000	189,000	53,000	66,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	424,000	293,000	83,000	48,000	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	21,000	12,000	4,000	5,000	--
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the testing and training facility (\$0.4 million), Learning Net upgrade (\$0.2 million), professional training and development (\$0.1 million), and the replacement of the Investigation Tracking Management System Legacy system (\$2.0 million).	(2,700,000)	--	--	(2,700,000)	--
<b>Total Changes</b>	<b>(283,000)</b>	<b>1,620,000</b>	<b>404,000</b>	<b>(2,307,000)</b>	<b>(1.0)</b>
<b>2017-18 Recommended Budget</b>	<b>87,302,000</b>	<b>52,896,000</b>	<b>15,806,000</b>	<b>18,600,000</b>	<b>425.0</b>

**HUMAN RESOURCES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 9,577,809.87	\$ 12,028,000	\$ 14,782,000	\$ 15,186,000	\$ 15,186,000	\$ 404,000
LAW ENFORCEMENT SERVICES	568.80	0	0	0	0	0
MISCELLANEOUS	148,165.35	90,000	120,000	120,000	120,000	0
TRANSFERS IN	0.00	0	500,000	500,000	500,000	0
<b>TOTAL REVENUE</b>	<b>\$ 9,726,544.02</b>	<b>\$ 12,118,000</b>	<b>\$ 15,402,000</b>	<b>\$ 15,806,000</b>	<b>\$ 15,806,000</b>	<b>\$ 404,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 31,136,289.92	\$ 34,325,000	\$ 40,023,000	\$ 41,382,000	\$ 41,187,000	\$ 1,164,000
CAFETERIA BENEFIT PLANS	5,297,813.25	6,524,000	6,401,000	6,621,000	6,586,000	185,000
COUNTY EMPLOYEE RETIREMENT	5,736,640.63	5,772,000	5,988,000	6,296,000	6,296,000	308,000
DENTAL INSURANCE	115,837.15	113,000	76,000	76,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	39,132.74	28,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	367,180.73	38,000	45,000	39,000	39,000	(6,000)
FICA (OASDI)	466,013.84	515,000	432,000	453,000	450,000	18,000
HEALTH INSURANCE	2,093,963.50	2,113,000	2,232,000	2,391,000	2,391,000	159,000
LIFE INSURANCE	142,400.72	33,000	22,000	22,000	22,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,033,430.00	2,231,000	2,220,000	2,644,000	2,644,000	424,000
SAVINGS PLAN	1,079,514.97	1,332,000	1,418,000	1,475,000	1,467,000	49,000
THRIFT PLAN (HORIZONS)	1,038,149.15	1,099,000	1,179,000	1,238,000	1,230,000	51,000
UNEMPLOYMENT INSURANCE	6,934.00	6,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	251,997.44	312,000	351,000	351,000	351,000	0
<b>TOTAL S &amp; E B</b>	<b>49,812,006.04</b>	<b>54,441,000</b>	<b>60,452,000</b>	<b>63,053,000</b>	<b>62,804,000</b>	<b>2,352,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	6,224,122.08	6,934,000	6,961,000	6,961,000	6,961,000	0
COMMUNICATIONS	26,101.41	13,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	5,042.60	81,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,929,879.92	1,560,000	1,560,000	1,560,000	1,560,000	0
COMPUTING-PERSONAL	1,643,744.85	1,087,000	1,087,000	1,087,000	1,087,000	0
CONTRACTED PROGRAM SERVICES	140.00	0	0	0	0	0
HOUSEHOLD EXPENSE	878.37	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,111,769.00	4,712,000	4,712,000	2,462,000	2,462,000	(2,250,000)
INFORMATION TECHNOLOGY-SECURITY	421.85	67,000	67,000	67,000	67,000	0
INSURANCE	49,504.51	10,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	156.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	449,879.87	716,000	716,000	716,000	716,000	0
MAINTENANCE - EQUIPMENT	1,099.04	29,000	29,000	29,000	29,000	0
MEDICAL DENTAL & LAB SUPPLIES	7.10	0	0	0	0	0
MEMBERSHIPS	23,450.40	78,000	78,000	78,000	78,000	0
MISCELLANEOUS EXPENSE	13,260.51	17,000	17,000	17,000	17,000	0
OFFICE EXPENSE	622,249.65	926,000	926,000	926,000	926,000	0
PROFESSIONAL SERVICES	2,370,588.53	4,938,000	4,938,000	4,938,000	4,938,000	0
RENTS & LEASES - BLDG & IMPRV	1,787,471.00	3,148,000	3,148,000	2,798,000	2,798,000	(350,000)
RENTS & LEASES - EQUIPMENT	307,707.23	368,000	368,000	368,000	368,000	0

**HUMAN RESOURCES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	688.98	1,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	802,353.07	90,000	90,000	90,000	90,000	0
TELECOMMUNICATIONS	617,338.48	633,000	633,000	633,000	633,000	0
TRAINING	384,501.00	1,071,000	1,071,000	1,090,000	1,015,000	(56,000)
TRANSPORTATION AND TRAVEL	89,559.37	63,000	63,000	63,000	63,000	0
UTILITIES	197,327.81	334,000	334,000	334,000	334,000	0
<b>TOTAL S &amp; S</b>	<b>19,659,242.63</b>	<b>26,877,000</b>	<b>26,904,000</b>	<b>24,323,000</b>	<b>24,248,000</b>	<b>(2,656,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	22,047.94	12,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	26,850.22	25,000	25,000	46,000	46,000	21,000
TAXES & ASSESSMENTS	155.65	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>49,053.81</b>	<b>37,000</b>	<b>37,000</b>	<b>58,000</b>	<b>58,000</b>	<b>21,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>0.00</b>	<b>0</b>	<b>192,000</b>	<b>192,000</b>	<b>192,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>0</b>	<b>192,000</b>	<b>192,000</b>	<b>192,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 69,520,302.48</b>	<b>\$ 81,355,000</b>	<b>\$ 87,585,000</b>	<b>\$ 87,626,000</b>	<b>\$ 87,302,000</b>	<b>\$ (283,000)</b>
INTRAFUND TRANSFERS	(43,233,600.37)	(48,330,000)	(51,276,000)	(52,896,000)	(52,896,000)	(1,620,000)
<b>NET TOTAL</b>	<b>\$ 26,286,702.11</b>	<b>\$ 33,025,000</b>	<b>\$ 36,309,000</b>	<b>\$ 34,730,000</b>	<b>\$ 34,406,000</b>	<b>\$ (1,903,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 16,560,158.09</b>	<b>\$ 20,907,000</b>	<b>\$ 20,907,000</b>	<b>\$ 18,924,000</b>	<b>\$ 18,600,000</b>	<b>\$ (2,307,000)</b>
BUDGETED POSITIONS	377.0	426.0	426.0	427.0	425.0	(1.0)



## Departmental Program Summary

### 1. Human Resource Departmental Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,240,000	1,908,000	486,000	846,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,240,000	1,908,000	486,000	846,000	12.0

**Authority:** Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

### 2. Countywide Talent Assessment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,112,000	4,331,000	959,000	1,822,000	53.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,112,000	4,331,000	959,000	1,822,000	53.0

**Authority:** Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

### 3. Talent Solutions

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,855,000	2,986,000	718,000	3,151,000	36.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,855,000	2,986,000	718,000	3,151,000	36.0

**Authority:** Non-mandated, discretionary program.

Administers a variety of programs that develop individuals into future County employees and leaders. Most notably are the Administrative Intern and County Management Fellows programs, which motivate participants to excel and achieve high efficiency, reduce costs, realize expected revenues, and deliver quality service. The Division also manages the Department's communications and marketing, and is responsible for providing reliable information to both internal and external audiences. This is done through website inquiries, social media, publications, community events, and job fairs. These efforts allow the Department to reach out to the vast array of people interested in working for the County.

#### 4. Human Resource Impact Team

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,474,000	--	--	5,474,000	18.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,474,000	--	--	5,474,000	18.0

**Authority:** Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

#### 5. Workforce and Employee Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,742,000	6,338,000	1,800,000	3,604,000	39.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,742,000	6,338,000	1,800,000	3,604,000	39.0

**Authority:** Non-mandated, discretionary program.

Develops customized programs to enhance the skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

#### 6. Employee Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,389,000	13,517,000	6,083,000	789,000	77.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,389,000	13,517,000	6,083,000	789,000	77.0

**Authority:** Non-mandated, discretionary program except the Employee Commute Reduction Program - Mandated with discretionary level of funding - County Code Chapter 4.30 and California Health and Safety Code Section 44223.

Administers County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation and administration of various County contracts with insurance carriers, consultants and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

The Workplace Programs Division coordinates the countywide Employee Commute Reduction Program, which is a mandated Rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program and County logo merchandise.

## 7. Talent Acquisition Division – Executive and Specialty Recruitment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,293,000	1,001,000	192,000	100,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,293,000	1,001,000	192,000	100,000	8.0

**Authority:** Non-mandated, discretionary program.

Conducts executive recruitment for qualified candidates for department head vacancies on behalf of the Board and also conducts executive and specialty recruitment for other unclassified and classified positions at the request of County departments.

## 8. Appeals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,429,000	1,537,000	346,000	546,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,429,000	1,537,000	346,000	546,000	12.0

**Authority:** Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducts inquiries into issues raised by employees and applicants with the Director of Personnel and Board and prepares appropriate written responses; assists operating departments in the resolution of appeals problems; and answers telephone inquiries from appellants and departments.

## 9. Civil Service Advocacy and Mediation Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,230,000	2,130,000	736,000	1,364,000	25.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,230,000	2,130,000	736,000	1,364,000	25.0

**Authority:** Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

## 10. Equity Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,935,000	8,719,000	1,887,000	329,000	67.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,935,000	8,719,000	1,887,000	329,000	67.0

**Authority:** Mandated program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended, Title I of the ADA of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Ensures the County complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

## 11. Administration

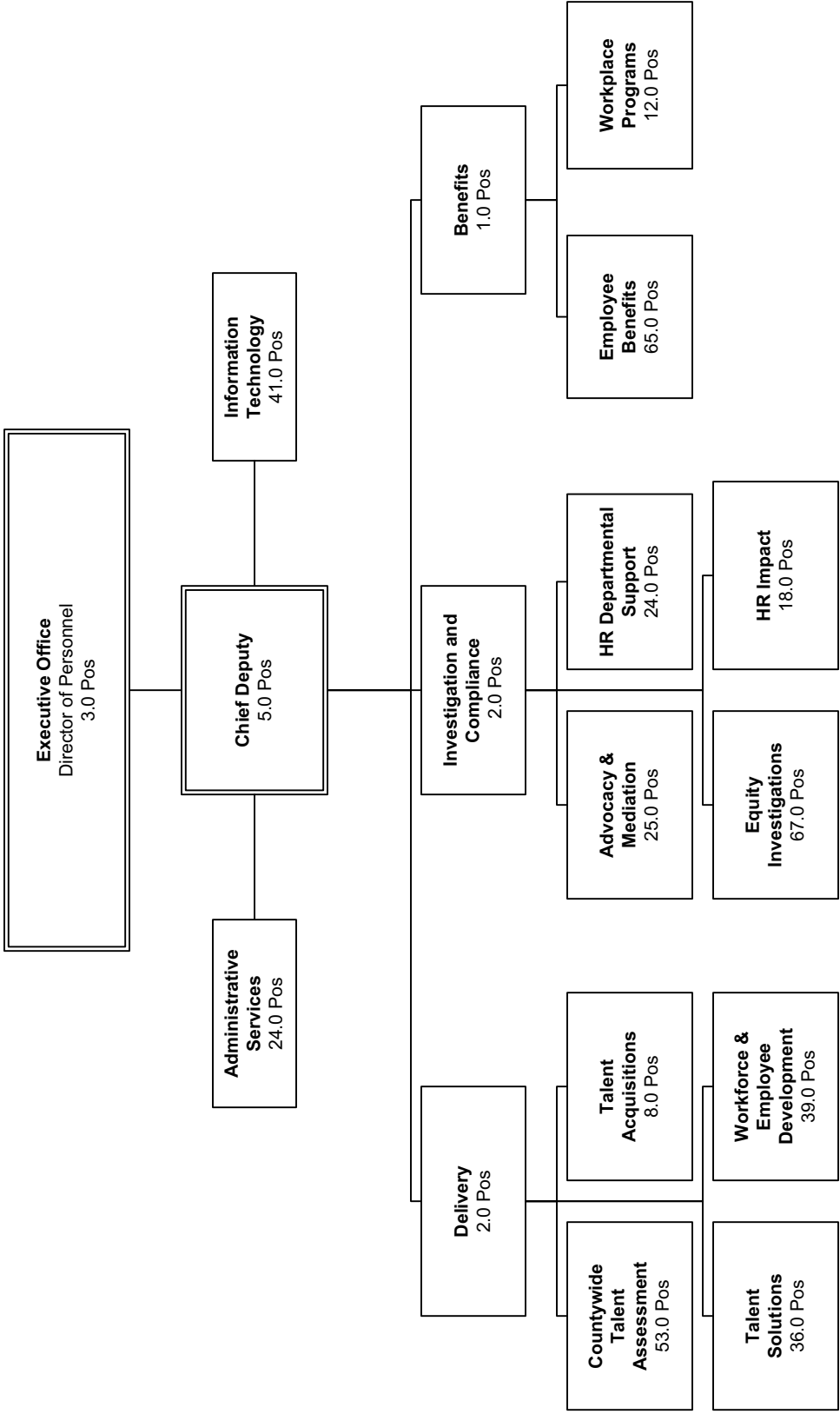
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	13,603,000	10,429,000	2,599,000	575,000	78.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	13,603,000	10,429,000	2,599,000	575,000	78.0

**Authority:** Non-mandated, discretionary program.

Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	87,302,000	52,896,000	15,806,000	18,600,000	425.0

**Department of Human Resources**  
LISA M. GARRETT, DIRECTOR OF PERSONNEL  
FY 2017-18 RECOMMENDED BUDGET POSITIONS = 425.0



## Internal Services

Scott Minnix, Director

### Internal Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 83,873,386.47	\$ 93,786,000	\$ 100,964,000	\$ 90,742,000	\$ 93,663,000	\$ (7,301,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 240,151,206.36	\$ 250,015,000	\$ 269,981,000	\$ 283,313,000	\$ 283,313,000	\$ 13,332,000
SERVICES & SUPPLIES	190,078,647.41	216,258,000	225,269,000	215,070,000	214,392,000	(10,877,000)
OTHER CHARGES	11,329,724.44	9,509,000	11,027,000	8,324,000	8,324,000	(2,703,000)
CAPITAL ASSETS - EQUIPMENT	7,940,014.25	8,534,000	8,534,000	14,049,000	12,072,000	3,538,000
<b>GROSS TOTAL</b>	\$ 449,499,592.46	\$ 484,316,000	\$ 514,811,000	\$ 520,756,000	\$ 518,101,000	\$ 3,290,000
INTRAFUND TRANSFERS	(360,436,901.53)	(352,814,000)	(376,131,000)	(372,888,000)	(384,573,000)	(8,442,000)
<b>NET TOTAL</b>	\$ 89,062,690.93	\$ 131,502,000	\$ 138,680,000	\$ 147,868,000	\$ 133,528,000	\$ (5,152,000)
<b>NET COUNTY COST</b>	\$ 5,189,304.46	\$ 37,716,000	\$ 37,716,000	\$ 57,126,000	\$ 39,865,000	\$ 2,149,000
BUDGETED POSITIONS	2,188.0	2,177.0	2,177.0	2,179.0	2,179.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		PROPERTY MANAGEMENT	

### Mission Statement

The Internal Services Department (ISD) supports the County by providing in-house, contracted and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$2.1 million primarily due to additional ongoing funding for Enterprise Data Center (EDC) costs, one-time funding for the migration of County departments into the EDC, along with increases in salaries and employee benefits. These increases are partially offset by the removal of prior-year funding that was provided on a one-time basis for various projects and programs such as Data Center relocation costs, enterprise network upgrades, telephone replacements, enterprise IT initiatives, portal migration, bike rack installations, and vehicle replacements, as well as reduced countywide cost allocation charges.

### Critical/Strategic Planning Initiatives

The ISD Strategic Plan for 2017-18 identifies strategic areas of focus and associated goals that will enhance its ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's Environmental Policy. This year's plan includes the following new or continuing strategic objectives:

- Continue working with the Chief Executive Office (CEO) on moving the current Downey Data Center to a new leased data center facility, which will become the County's EDC to facilitate countywide data center consolidation over the next 5 years.
- Plan and implement a new Enterprise Network design in support of the new EDC.
- Continue to work to replace obsolete Private Branch Exchange telephone systems (67,000 users) and Centrex systems (58,000 phones) with Voice-over Internet Protocol (VoIP) due to planned obsolescence in the year 2020. In 2016-17, ISD is assisting the Departments of Child Support Services, Children and Family Services, and Public Social Services with additional VoIP installations. ISD will continue to monitor industry trends to identify the impact mobile devices will have on this initiative.

- Develop and implement a Clean Transportation infrastructure business plan that will guide the implementation of electric vehicle charging and other systems throughout County facilities (and the region) in support of clean transportation needs of County fleet, County employees, and the public.
- Support the development and start-up of the County Community Choice Aggregation (CCA) program using County facilities as part of a Phase 1 operation that will provide greener, cheaper electricity to the County.
- Expand the Property Assessed Clean Energy financing program to include other residential program providers, enhance residential program consumer protections and standards, and improve performance of the commercial program.
- Continue working with the CEO to develop and implement the countywide facilities condition assessment program which will provide a data driven mechanism for future determination of deferred maintenance funding and capital improvement budgeting. To date, the facilities condition assessment has identified over \$1.0 billion in backlog of projects.
- Work with CEO and Public Works in preparing the programming and design efforts for ISD's new Headquarters at the proposed South Rancho Los Amigos Campus.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>514,811,000</b>	<b>376,131,000</b>	<b>100,964,000</b>	<b>37,716,000</b>	<b>2,177.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Facilities Operations Services:</b> Reflects a net increase in reimbursable funding primarily due to Board-approved living wage increases that impacted custodial services and grounds maintenance contracts, Board-approved increase in Job Order Contract authority, an increase of 2.0 positions to provide floor care services and 1.0 position to provide oversight at the County's Emergency Operations Center, partially offset by the deletion of 3.0 vacant positions.	3,502,000	2,802,000	700,000	--	--
<b>2. County Office of Sustainability:</b> Reflects an increase in reimbursable funding primarily due to higher level of services provided to other County departments.	136,000	--	136,000	--	--
<b>3. Purchasing and Contract Services:</b> Reflects a decrease in reimbursable funding primarily due to reduced building rental and utility costs.	(145,000)	(440,000)	295,000	--	--
<b>4. Telecommunications:</b> Reflects a net decrease in reimbursable funding for expired lease costs, equipment maintenance, and telecommunications equipment.	(859,000)	(687,000)	(172,000)	--	--
<b>5. Customer Applications:</b> Reflects a net decrease in reimbursable funding for IT services and the conversion of an IT contracted position to an in-house position to provide support and oversight of strategic initiatives, offset by the deletion of 1.0 vacant position.	(109,000)	(87,000)	(22,000)	--	--
<b>6. Shared Services:</b> Reflects a net decrease in reimbursable funding for software and the conversion of an IT contracted position to an in-house position to address the growing Geographic Information Systems workload, offset by the deletion of 1.0 vacant position.	(169,000)	(135,000)	(34,000)	--	--
<b>7. Computing Services:</b> Reflects a net increase in reimbursable funding for IT capital asset equipment and the conversion of 2.0 IT contracted positions to in-house positions to provide dedicated technical support, offset by the deletion of 2.0 vacant positions.	83,000	66,000	17,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>8. EDC Funding:</b> Reflects the addition of \$13.3 million in ongoing funding to address network management, security, recovery sites and rental lease at the new EDC. Also reflects one-time funding of \$1.0 million for partial-year utility costs at the Downey Data Center.	--	(11,400,000)	(2,850,000)	14,250,000	--
<b>9. Department Data Center Migration:</b> Reflects the addition of one-time funding to migrate County departments into the new EDC.	2,100,000	--	--	2,100,000	--
<b>Other Changes</b>					
<b>1. Administration:</b> Reflects a net decrease in reimbursable funding due to a reduction in services provided to other County departments.	(354,000)	(283,000)	(71,000)	--	--
<b>2. Salaries and Employee Benefits:</b> Reflects Board-approved increases in salaries and health insurance subsidies.	8,634,000	14,265,000	(5,996,000)	365,000	--
<b>3. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	2,042,000	1,566,000	381,000	95,000	--
<b>4. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,154,000	1,689,000	411,000	54,000	--
<b>5. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability and unemployment insurance costs based on historical experience.	(163,000)	(131,000)	(32,000)	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(247,000)	--	--	(247,000)	--
<b>7. CEO Classification Allocation:</b> Reflects an alignment of FY 2016-17 Board-approved positions to classification findings.	(123,000)	(98,000)	(25,000)	--	--
<b>8. Transfer of CEO Board Room Staff:</b> Reflects the transfer of 2.0 CEO Board Room positions back to ISD.	311,000	--	311,000	--	2.0
<b>9. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects and programs.	(13,503,000)	1,315,000	(350,000)	(14,468,000)	--
<b>Total Changes</b>	<b>3,290,000</b>	<b>8,442,000</b>	<b>(7,301,000)</b>	<b>2,149,000</b>	<b>2.0</b>
<b>2017-18 Recommended Budget</b>	<b>518,101,000</b>	<b>384,573,000</b>	<b>93,663,000</b>	<b>39,865,000</b>	<b>2,179.0</b>



**INTERNAL SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 74,506,242.41	\$ 84,523,000	\$ 90,598,000	\$ 80,906,000	\$ 83,827,000	\$ (6,771,000)
LEGAL SERVICES	79,455.69	22,000	260,000	253,000	253,000	(7,000)
MISCELLANEOUS	322,844.73	405,000	710,000	405,000	405,000	(305,000)
OTHER GOVERNMENTAL AGENCIES	10,464.23	120,000	414,000	212,000	212,000	(202,000)
OTHER SALES	38,560.19	40,000	25,000	40,000	40,000	15,000
PLANNING & ENGINEERING SERVICES	179,163.00	16,000	15,000	16,000	16,000	1,000
RECORDING FEES	301,406.70	136,000	310,000	136,000	136,000	(174,000)
RENTS & CONCESSIONS	8,298,316.29	8,298,000	8,116,000	8,440,000	8,440,000	324,000
SALE OF CAPITAL ASSETS	106,881.10	121,000	155,000	121,000	121,000	(34,000)
STATE - OTHER	392.00	0	0	0	0	0
TRANSFERS IN	29,660.13	105,000	361,000	213,000	213,000	(148,000)
<b>TOTAL REVENUE</b>	<b>\$ 83,873,386.47</b>	<b>\$ 93,786,000</b>	<b>\$ 100,964,000</b>	<b>\$ 90,742,000</b>	<b>\$ 93,663,000</b>	<b>\$ (7,301,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 152,079,754.04	\$ 159,569,000	\$ 179,807,000	\$ 185,625,000	\$ 185,625,000	\$ 5,818,000
CAFETERIA BENEFIT PLANS	29,853,906.45	32,762,000	31,991,000	34,535,000	34,535,000	2,544,000
COUNTY EMPLOYEE RETIREMENT	26,896,024.17	25,977,000	25,796,000	27,839,000	27,839,000	2,043,000
DENTAL INSURANCE	632,144.28	661,000	653,000	657,000	657,000	4,000
DEPENDENT CARE SPENDING ACCOUNTS	128,794.98	132,000	122,000	132,000	132,000	10,000
DISABILITY BENEFITS	2,746,610.81	1,754,000	1,981,000	1,852,000	1,852,000	(129,000)
FICA (OASDI)	2,007,005.73	2,194,000	2,008,000	2,275,000	2,275,000	267,000
HEALTH INSURANCE	4,211,508.89	4,589,000	4,429,000	4,972,000	4,972,000	543,000
LIFE INSURANCE	460,514.31	159,000	152,000	160,000	160,000	8,000
OTHER EMPLOYEE BENEFITS	14,911.50	7,000	18,000	10,000	10,000	(8,000)
RETIREE HEALTH INSURANCE	10,525,359.00	11,616,000	11,745,000	13,899,000	13,899,000	2,154,000
SAVINGS PLAN	2,147,149.36	2,317,000	2,544,000	2,379,000	2,379,000	(165,000)
THRIFT PLAN (HORIZONS)	4,463,918.19	4,665,000	4,730,000	5,006,000	5,006,000	276,000
UNEMPLOYMENT INSURANCE	52,651.00	40,000	66,000	22,000	22,000	(44,000)
WORKERS' COMPENSATION	3,930,953.65	3,573,000	3,939,000	3,950,000	3,950,000	11,000
<b>TOTAL S &amp; E B</b>	<b>240,151,206.36</b>	<b>250,015,000</b>	<b>269,981,000</b>	<b>283,313,000</b>	<b>283,313,000</b>	<b>13,332,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	2,957,714.06	2,945,000	3,068,000	3,130,000	3,130,000	62,000
AGRICULTURAL	213.64	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	215,290.06	149,000	155,000	177,000	177,000	22,000
COMMUNICATIONS	476,559.90	2,093,000	2,180,000	1,735,000	1,735,000	(445,000)
COMPUTING-MAINFRAME	21,092,630.65	6,187,000	6,445,000	6,749,000	6,749,000	304,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,050,631.03	24,769,000	25,801,000	22,900,000	22,900,000	(2,901,000)
COMPUTING-PERSONAL	12,230,750.91	1,548,000	1,613,000	1,695,000	1,695,000	82,000
CONTRACTED PROGRAM SERVICES	2,549.43	0	0	0	0	0
FOOD	30,182.81	4,000	4,000	5,000	5,000	1,000
HOUSEHOLD EXPENSE	739,219.76	587,000	611,000	573,000	573,000	(38,000)
INFORMATION TECHNOLOGY SERVICES	8,940,650.95	16,088,000	16,758,000	11,507,000	10,907,000	(5,851,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	3,328,000	3,467,000	3,818,000	3,818,000	351,000
INSURANCE	69,938.86	42,000	44,000	61,000	61,000	17,000

**INTERNAL SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	59,967,748.93	82,880,000	86,334,000	88,277,000	88,277,000	1,943,000
MAINTENANCE - EQUIPMENT	13,137,090.29	22,422,000	23,356,000	23,160,000	23,160,000	(196,000)
MEDICAL DENTAL & LAB SUPPLIES	145,558.52	5,000	5,000	69,000	69,000	64,000
MEMBERSHIPS	78,946.13	90,000	94,000	90,000	90,000	(4,000)
MISCELLANEOUS EXPENSE	368,473.96	456,000	475,000	604,000	604,000	129,000
OFFICE EXPENSE	1,400,561.16	855,000	891,000	791,000	791,000	(100,000)
PROFESSIONAL SERVICES	10,324,579.59	13,365,000	13,922,000	13,811,000	13,811,000	(111,000)
PUBLICATIONS & LEGAL NOTICE	0.00	12,000	12,000	12,000	12,000	0
RENTS & LEASES - BLDG & IMPRV	1,555,548.01	3,029,000	3,155,000	3,878,000	3,878,000	723,000
RENTS & LEASES - EQUIPMENT	893,370.95	525,000	547,000	458,000	458,000	(89,000)
SMALL TOOLS & MINOR EQUIPMENT	1,112,006.95	1,139,000	1,186,000	1,098,000	1,098,000	(88,000)
SPECIAL DEPARTMENTAL EXPENSE	1,334,688.00	100,000	104,000	151,000	151,000	47,000
TECHNICAL SERVICES	15,719,172.80	6,553,000	6,826,000	8,228,000	8,228,000	1,402,000
TELECOMMUNICATIONS	24,838,787.38	16,581,000	17,272,000	12,877,000	12,799,000	(4,473,000)
TRAINING	182,899.89	922,000	960,000	950,000	950,000	(10,000)
TRANSPORTATION AND TRAVEL	4,422,597.36	4,935,000	5,141,000	4,940,000	4,940,000	(201,000)
UTILITIES	3,790,285.43	4,649,000	4,843,000	3,326,000	3,326,000	(1,517,000)
<b>TOTAL S &amp; S</b>	<b>190,078,647.41</b>	<b>216,258,000</b>	<b>225,269,000</b>	<b>215,070,000</b>	<b>214,392,000</b>	<b>(10,877,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	103,153.20	473,000	1,941,000	1,636,000	1,636,000	(305,000)
RET-OTHER LONG TERM DEBT	11,141,710.11	9,018,000	9,068,000	6,654,000	6,654,000	(2,414,000)
TAXES & ASSESSMENTS	84,861.13	18,000	18,000	34,000	34,000	16,000
<b>TOTAL OTH CHARGES</b>	<b>11,329,724.44</b>	<b>9,509,000</b>	<b>11,027,000</b>	<b>8,324,000</b>	<b>8,324,000</b>	<b>(2,703,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MAINFRAME	0.00	0	0	495,000	495,000	495,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,687,429.17	6,650,000	6,650,000	11,252,000	9,752,000	3,102,000
ELECTRONIC EQUIPMENT	39,872.20	0	0	0	0	0
MACHINERY EQUIPMENT	216,697.95	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	28,117.65	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,707,524.01	1,850,000	1,850,000	1,877,000	1,825,000	(25,000)
VEHICLES & TRANSPORTATION EQUIPMENT	2,260,373.27	34,000	34,000	425,000	0	(34,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>7,940,014.25</b>	<b>8,534,000</b>	<b>8,534,000</b>	<b>14,049,000</b>	<b>12,072,000</b>	<b>3,538,000</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>7,940,014.25</b>	<b>8,534,000</b>	<b>8,534,000</b>	<b>14,049,000</b>	<b>12,072,000</b>	<b>3,538,000</b>
<b>GROSS TOTAL</b>	<b>\$ 449,499,592.46</b>	<b>\$ 484,316,000</b>	<b>\$ 514,811,000</b>	<b>\$ 520,756,000</b>	<b>\$ 518,101,000</b>	<b>\$ 3,290,000</b>
INTRAFUND TRANSFERS	(360,436,901.53)	(352,814,000)	(376,131,000)	(372,888,000)	(384,573,000)	(8,442,000)
<b>NET TOTAL</b>	<b>\$ 89,062,690.93</b>	<b>\$ 131,502,000</b>	<b>\$ 138,680,000</b>	<b>\$ 147,868,000</b>	<b>\$ 133,528,000</b>	<b>\$ (5,152,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 5,189,304.46</b>	<b>\$ 37,716,000</b>	<b>\$ 37,716,000</b>	<b>\$ 57,126,000</b>	<b>\$ 39,865,000</b>	<b>\$ 2,149,000</b>
BUDGETED POSITIONS	2,188.0	2,177.0	2,177.0	2,179.0	2,179.0	2.0

## Departmental Program Summary

### 1. Acquisition Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	17,625,000	12,110,000	4,506,000	1,009,000	141.7
<i>Less Administration</i>	<i>1,313,000</i>	<i>957,000</i>	<i>356,000</i>	<i>--</i>	<i>16.4</i>
<b>Net Program Costs</b>	16,312,000	11,153,000	4,150,000	1,009,000	125.3

**Authority:** Mandated program - California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Assures that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for Board-mandated programs for County contracts.

### 2. Building Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	158,171,000	105,254,000	40,129,000	12,788,000	610.5
<i>Less Administration</i>	<i>11,786,000</i>	<i>8,533,000</i>	<i>3,253,000</i>	<i>--</i>	<i>70.6</i>
<b>Net Program Costs</b>	146,385,000	96,721,000	36,876,000	12,788,000	539.9

**Authority:** Non-mandated, discretionary program.

Provides facility-related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

### 3. Communication Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	126,836,000	97,480,000	28,241,000	1,115,000	508.3
<i>Less Administration</i>	<i>9,451,000</i>	<i>7,328,000</i>	<i>2,123,000</i>	<i>--</i>	<i>58.7</i>
<b>Net Program Costs</b>	117,385,000	90,152,000	26,118,000	1,115,000	449.6

**Authority:** Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

**4. Data Center Management**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	108,532,000	78,887,000	8,260,000	21,385,000	374.7
<i>Less Administration</i>	<i>8,087,000</i>	<i>7,320,000</i>	<i>767,000</i>	--	43.3
<b>Net Program Costs</b>	100,445,000	71,567,000	7,493,000	21,385,000	331.4

**Authority:** Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

**5. Support Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	26,525,000	21,078,000	3,342,000	2,105,000	89.2
<i>Less Administration</i>	<i>1,976,000</i>	<i>1,706,000</i>	<i>270,000</i>	--	10.3
<b>Net Program Costs</b>	24,549,000	19,372,000	3,072,000	2,105,000	78.9

**Authority:** Non-mandated, discretionary program.

Provides mail, fleet maintenance, and parking services.

**6. Programming Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	51,255,000	45,396,000	5,859,000	--	274.6
<i>Less Administration</i>	<i>3,819,000</i>	<i>3,382,000</i>	<i>437,000</i>	--	31.7
<b>Net Program Costs</b>	47,436,000	42,014,000	5,422,000	--	242.9

**Authority:** Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

**7. Environmental and Energy Sustainability Programs**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	28,040,000	24,368,000	3,326,000	346,000	180.0
<i>Less Administration</i>	<i>2,089,000</i>	<i>1,838,000</i>	<i>251,000</i>	--	20.8
<b>Net Program Costs</b>	25,951,000	22,530,000	3,075,000	346,000	159.2

**Authority:** Non-mandated, discretionary program.

Provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

## 8. Net County Cost

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,117,000	--	--	1,117,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,117,000	--	--	1,117,000	--

**Authority:** Non-mandated, discretionary program.

Consists of capital lease rent charges from the CEO.

## 9. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	38,521,000	31,064,000	7,457,000	--	251.8
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	38,521,000	31,064,000	7,457,000	--	251.8

**Authority:** Non-mandated, discretionary program.

Provides administrative support and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

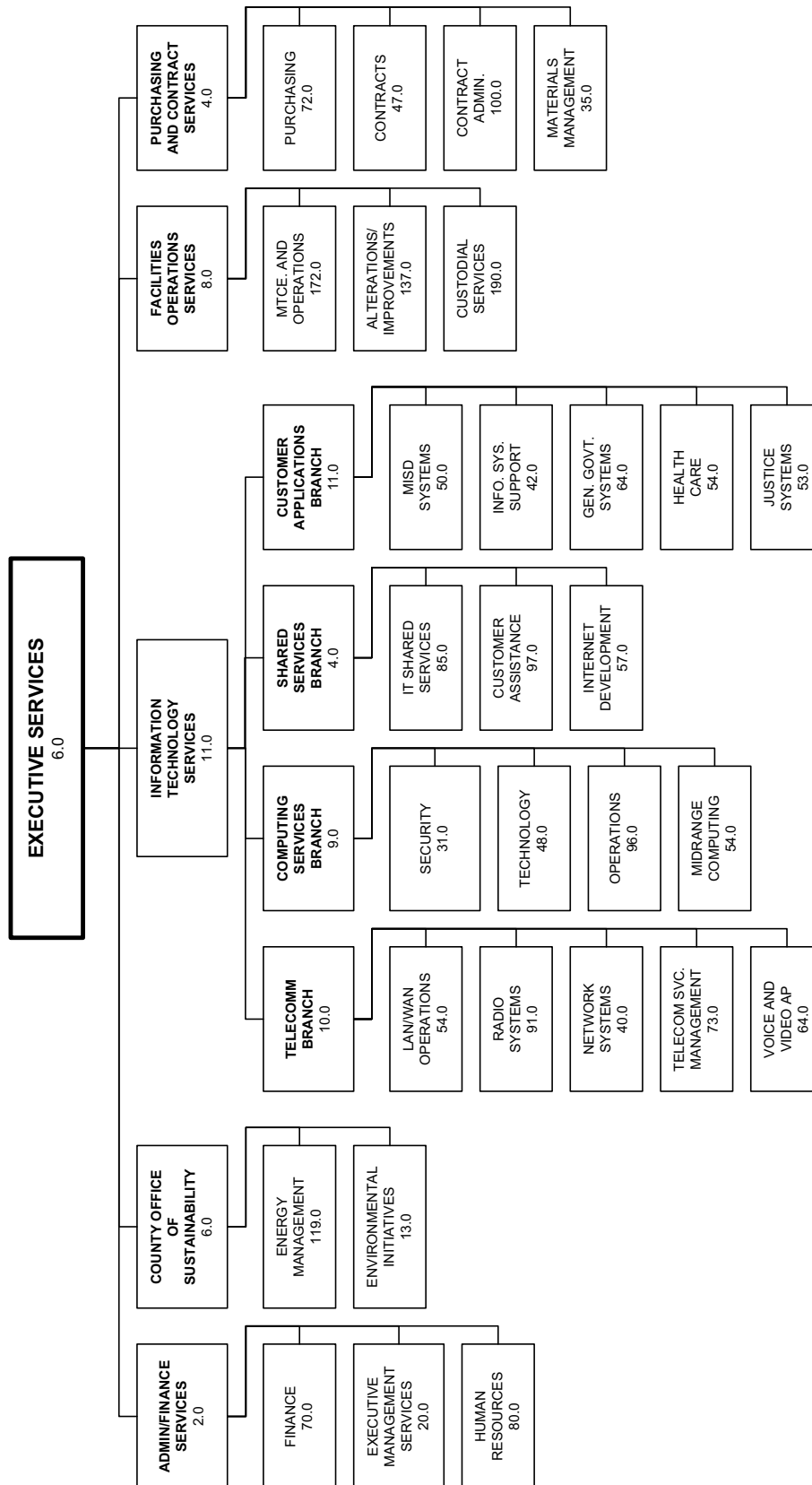
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	518,101,000	384,573,000	93,663,000	39,865,000	2,179.0



**INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 550,109.52	\$ 476,000	\$ 556,000	\$ 577,000	\$ 577,000	\$ 21,000
COMPUTING-MAINFRAME	9,150,167.14	8,254,000	11,897,000	9,222,000	9,222,000	(2,675,000)
COMPUTING-PERSONAL	23,366,919.99	21,565,000	18,097,000	23,969,000	23,969,000	5,872,000
INFORMATION TECHNOLOGY SERVICES	2,685,131.72	1,991,000	4,005,000	3,035,000	3,035,000	(970,000)
TECHNICAL SERVICES	0.00	0	248,000	0	0	(248,000)
S & S EXPENDITURE DISTRIBUTION	(35,752,328.37)	(32,286,000)	(34,803,000)	(36,803,000)	(36,803,000)	(2,000,000)
TOTAL S & S	0.00	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

INTERNAL SERVICES DEPARTMENT  
Scott Minnix, Director  
FY 2017-18 Recommended Budget Positions = 2,179.0





## Judgments and Damages/Insurance

### Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 4,422,886.61	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 132,674,006.75	\$ 148,854,000	\$ 149,230,000	\$ 152,653,000	\$ 152,653,000	\$ 3,423,000
S & S EXPENDITURE DISTRIBUTION	(126,534,175.41)	(143,324,000)	(143,700,000)	(147,123,000)	(147,123,000)	(3,423,000)
TOTAL S & S	6,139,831.34	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	97,836,437.62	122,852,000	122,852,000	115,370,000	115,370,000	(7,482,000)
OC EXPENDITURE DISTRIBUTION	(67,312,216.33)	(109,022,000)	(109,022,000)	(101,540,000)	(101,540,000)	7,482,000
TOTAL OTH CHARGES	30,524,221.29	13,830,000	13,830,000	13,830,000	13,830,000	0
<b>GROSS TOTAL</b>	\$ 36,664,052.63	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0
<b>NET COUNTY COST</b>	\$ 32,241,166.02	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0

#### Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

#### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.





## LA Plaza de Cultura y Artes

### LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 1,541,000.00	\$ 1,572,000	\$ 1,572,000	\$ 1,603,000	\$ 1,603,000	\$ 31,000
<b>GROSS TOTAL</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>
<b>NET TOTAL</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles, dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$31,000 attributed to an increase in the Consumer Price Index based cost-of-living adjustment pursuant to the

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>1,572,000</b>	<b>0</b>	<b>0</b>	<b>1,572,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Cost-of-Living Adjustment:</b> Reflects a cost-of-living increase based on the Board-approved operating agreement.	31,000	--	--	31,000	--
<b>Total Changes</b>	<b>31,000</b>	<b>0</b>	<b>0</b>	<b>31,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>1,603,000</b>	<b>0</b>	<b>0</b>	<b>1,603,000</b>	<b>0.0</b>

**LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
INSURANCE	\$ 17,000.00	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 0
MAINTENANCE - BUILDINGS & IMPRV	968,000.00	968,000	968,000	968,000	968,000	0
MISCELLANEOUS EXPENSE	11,000.00	42,000	42,000	73,000	73,000	31,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,541,000.00	1,572,000	1,572,000	1,603,000	1,603,000	31,000
<b>GROSS TOTAL</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>
<b>NET TOTAL</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,541,000.00</b>	<b>\$ 1,572,000</b>	<b>\$ 1,572,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 31,000</b>

## Los Angeles County Capital Asset Leasing

### Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 187,710.00	\$ 450,000	\$ 450,000	\$ 400,000	\$ 400,000	\$ (50,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(450,000)	(450,000)	(400,000)	(400,000)	50,000
TOTAL S & S	187,710.00	0	0	0	0	0
OTHER CHARGES	30,156,986.39	45,000,000	45,000,000	40,000,000	40,000,000	(5,000,000)
OC EXPENDITURE DISTRIBUTION	(30,501,789.87)	(45,000,000)	(45,000,000)	(40,000,000)	(40,000,000)	5,000,000
TOTAL OTH CHARGES	(344,803.48)	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ (157,093.48)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ (157,093.48)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ (157,093.48)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

#### Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

#### 2017-18 Budget Message

The 2017-18 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>45,450,000</b>	<b>45,450,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Services and Supplies:</b> Reflects a decrease in equipment purchases to be financed through the LAC-CAL program, resulting in lower insurance premiums.	(50,000)	(50,000)	--	--	--
<b>2. Other Charges:</b> Reflects a decrease in equipment purchases to be financed through the LAC-CAL program.	(5,000,000)	(5,000,000)	--	--	--
<b>Total Changes</b>	<b>(5,050,000)</b>	<b>(5,050,000)</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>40,400,000</b>	<b>40,400,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

## Los Angeles Regional Interoperable Communications Systems

### Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 96,812.30	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
OTHER CHARGES	\$ 5,131,920.34	\$ 5,027,000	\$ 5,027,000	\$ 6,346,000	\$ 6,346,000	\$ 1,319,000
<b>GROSS TOTAL</b>	\$ 5,131,920.34	\$ 5,027,000	\$ 5,027,000	\$ 6,346,000	\$ 6,346,000	\$ 1,319,000
<b>NET TOTAL</b>	\$ 5,131,920.34	\$ 5,027,000	\$ 5,027,000	\$ 6,346,000	\$ 6,346,000	\$ 1,319,000
<b>NET COUNTY COST</b>	\$ 5,035,108.04	\$ 5,027,000	\$ 5,027,000	\$ 6,346,000	\$ 6,346,000	\$ 1,319,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

#### Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for County efforts as a member of the LA-RICS Joint Powers Authority (Authority), an independently operated governmental entity. The mission of the Authority is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

#### 2017-18 Budget Message

In prior fiscal years, the Authority issued separate and independent requests for proposals for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The Authority is currently managing the design, construction, and testing of each system with the prevailing vendor.

The 2017-18 Recommended Budget reflects funding for the Authority to continue implementation of the LMR and LTE systems.

#### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>5,027,000</b>	<b>0</b>	<b>0</b>	<b>5,027,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis to support Authority operations.	(5,027,000)	--	--	(5,027,000)	--
<b>2. Addition of One-Time Funding:</b> Reflects an increase in one-time funding for Authority operations.	6,346,000	--	--	6,346,000	--
<b>Total Changes</b>	<b>1,319,000</b>	<b>0</b>	<b>0</b>	<b>1,319,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>6,346,000</b>	<b>0</b>	<b>0</b>	<b>6,346,000</b>	<b>0.0</b>



## Medical Examiner - Coroner

Christopher Rodgers, M.D., Acting Chief Medical Examiner - Coroner

### Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,614,280.52	\$ 2,272,000	\$ 2,429,000	\$ 2,091,000	\$ 2,091,000	\$ (338,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 27,063,901.76	\$ 30,540,000	\$ 32,002,000	\$ 35,375,000	\$ 32,793,000	\$ 791,000
SERVICES & SUPPLIES	7,187,247.25	7,931,000	7,311,000	8,437,000	6,118,000	(1,193,000)
OTHER CHARGES	296,736.84	763,000	578,000	1,003,000	1,003,000	425,000
CAPITAL ASSETS - EQUIPMENT	753,243.72	1,092,000	592,000	670,000	192,000	(400,000)
OTHER FINANCING USES	182,091.00	180,000	180,000	176,000	176,000	(4,000)
<b>GROSS TOTAL</b>	\$ 35,483,220.57	\$ 40,506,000	\$ 40,663,000	\$ 45,661,000	\$ 40,282,000	\$ (381,000)
INTRAFUND TRANSFERS	(40,249.00)	(35,000)	(35,000)	(49,000)	(49,000)	(14,000)
<b>NET TOTAL</b>	\$ 35,442,971.57	\$ 40,471,000	\$ 40,628,000	\$ 45,612,000	\$ 40,233,000	\$ (395,000)
<b>NET COUNTY COST</b>	\$ 33,828,691.05	\$ 38,199,000	\$ 38,199,000	\$ 43,521,000	\$ 38,142,000	\$ (57,000)
BUDGETED POSITIONS	227.0	251.0	251.0	268.0	248.0	(3.0)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

The Department strives to provide compassionate, quality service to all of its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community by delivering complete work products in a timely, accurate, efficient and usable manner. The Department has been proud to be a leader in death investigation and maintains the following accreditations: National Association of Medical Examiners, Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training (POST), and, American Society of Crime Laboratory Directors/Laboratory Accreditation Board-ISO (ASCLD/LAB-ISO).

### 2017-18 Budget Message

The 2017-18 Recommended Budget Request reflects a \$57,000 NCC decrease primarily due to the removal of prior-year funding provided on a one-time basis and a net decrease of 3.0 vacant positions, partially offset by Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

- Mass disaster or mass casualty event planning and business continuity continue to be high priorities. Department personnel established an investigative outpost/regional response office in the Antelope Valley. Other regional efforts include establishing an investigative response office in Lomita to offer quicker response time and greater efficiencies, including reduction in fuel consumption and employee travel time.

- The Department has a need to recruit and retain key management, physician, and line positions, and is in the process of recruiting and selecting a Chief of Operations, Chief of Laboratories, and Administrative Deputy. The Department also has a critical need for forensic pathologists, criminalists and investigators. Recruiting and retaining qualified managers and staff will highly impact the improvement of services.
- The Department will improve overall efficiency, productivity, and quality using selected and focused Information Technology development. The Department will continue the development and implementation of a Documentum-based electronic case file management system (ECFS). Additionally,

the implementation and staff training for a computerized tomography (CT) scanner is underway, which will also provide a much needed radiographic adjunct in evaluating occult trauma in decedents, and assist the Department in resolving matters of religious objection.

- With the anticipated implementation of ECFS, the possibility of having real-time metric capability will be realized. The Department will develop a managerial "dashboard" that will provide useful and factual metrics and turnaround times for gross case, investigator response and report, autopsy protocol and toxicology, and other metrics as necessary.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>40,663,000</b>	<b>35,000</b>	<b>2,429,000</b>	<b>38,199,000</b>	<b>251.0</b>
<b>Critical Issues</b>					
<b>1. Public Relations:</b> Reflects the addition of 1.0 Public Information Officer II position to address Board and media inquiries, including high profile deaths and deaths of a sensitive nature, offset by the deletion of 1.0 Coroner Investigator Trainee (CIT) position.	--	--	--	--	--
<b>2. Relief Physicians:</b> Reflects the addition of 1.0 Physician Specialist – Forensic Medicine position to support 6.0 ordinance-only Relief Physician positions, offset by the deletion of 4.0 CIT positions. Relief Physician positions are used to employ temporary staff that will provide expert opinions in the areas of anesthesiology, surgery, radiology and forensic pathology on an as-needed basis.	--	--	--	--	(3.0)
<b>3. Forensic Medicine:</b> Reflects the addition of 1.0 Radiologic Technologist position to assist with x-ray and CT scanner operations, offset by the deletion of 1.0 CIT position.	--	--	--	--	--
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects board-approved increases in salaries and health insurance subsidies.	726,000	--	29,000	697,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	--	--	--	--	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	122,000	--	5,000	117,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	425,000	--	18,000	407,000	--
<b>5. Miscellaneous:</b> Reflects ministerial adjustments to realign appropriation and funding.	(21,000)	14,000	(35,000)	--	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for supplies, equipment and other expenses.	(1,633,000)	--	(355,000)	(1,278,000)	--
<b>Total Changes</b>	<b>(381,000)</b>	<b>14,000</b>	<b>(338,000)</b>	<b>(57,000)</b>	<b>(3.0)</b>
<b>2017-18 Recommended Budget</b>	<b>40,282,000</b>	<b>49,000</b>	<b>2,091,000</b>	<b>38,142,000</b>	<b>248.0</b>

## Unmet Needs

The Department continues to collaborate with central County departments, consultants and other agencies to evaluate its current staffing needs and organizational structure. Evaluation reports will be presented to the CEO to ensure that appropriate staffing levels are allocated in a manner that aligns positions with duties, scope, level of responsibility, and meets requirements set by law or policy.

The Department will also continue to collaborate with central County departments, contractors and other agencies to evaluate any deferred maintenance or capital project needs in accordance with the County's Strategic Asset Management Plan.

**MEDICAL EXAMINER - CORONER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 600.00	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	897,225.67	1,444,000	1,498,000	1,540,000	1,540,000	42,000
COURT FEES & COSTS	237,075.73	168,000	240,000	225,000	225,000	(15,000)
FEDERAL - OTHER	21,842.00	355,000	355,000	0	0	(355,000)
MISCELLANEOUS	140,225.84	136,000	136,000	136,000	136,000	0
OTHER SALES	175,118.97	127,000	135,000	135,000	135,000	0
PERSONNEL SERVICES	17,805.00	22,000	45,000	35,000	35,000	(10,000)
ROYALTIES	195.54	0	0	0	0	0
SALE OF CAPITAL ASSETS	3,460.13	0	0	0	0	0
STATE - OTHER	11,533.94	20,000	20,000	20,000	20,000	0
TRANSFERS IN	109,197.70	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 1,614,280.52</b>	<b>\$ 2,272,000</b>	<b>\$ 2,429,000</b>	<b>\$ 2,091,000</b>	<b>\$ 2,091,000</b>	<b>\$ (338,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 17,317,803.05	\$ 19,255,000	\$ 21,110,000	\$ 23,391,000	\$ 21,679,000	\$ 569,000
CAFETERIA BENEFIT PLANS	3,349,404.78	4,270,000	4,272,000	4,859,000	4,387,000	115,000
COUNTY EMPLOYEE RETIREMENT	2,890,364.88	2,997,000	2,994,000	3,292,000	2,994,000	0
DENTAL INSURANCE	59,992.55	61,000	60,000	60,000	60,000	0
DEPENDENT CARE SPENDING ACCOUNTS	16,173.44	16,000	5,000	5,000	5,000	0
DISABILITY BENEFITS	150,505.50	93,000	102,000	109,000	109,000	7,000
FICA (OASDI)	257,716.63	270,000	255,000	291,000	265,000	10,000
HEALTH INSURANCE	306,282.59	348,000	285,000	295,000	295,000	10,000
LIFE INSURANCE	106,407.12	138,000	69,000	69,000	69,000	0
OTHER EMPLOYEE BENEFITS	6,987.50	7,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	1,150,000.00	1,498,000	1,283,000	1,497,000	1,497,000	214,000
SAVINGS PLAN	152,791.76	181,000	203,000	214,000	210,000	7,000
THRIFT PLAN (HORIZONS)	391,402.94	479,000	487,000	572,000	502,000	15,000
UNEMPLOYMENT INSURANCE	2,311.00	3,000	6,000	6,000	6,000	0
WORKERS' COMPENSATION	905,758.02	924,000	858,000	702,000	702,000	(156,000)
<b>TOTAL S &amp; E B</b>	<b>27,063,901.76</b>	<b>30,540,000</b>	<b>32,002,000</b>	<b>35,375,000</b>	<b>32,793,000</b>	<b>791,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	640,916.49	1,004,000	564,000	948,000	828,000	264,000
CLOTHING & PERSONAL SUPPLIES	12,351.17	8,000	14,000	29,000	8,000	(6,000)
COMMUNICATIONS	160,947.24	50,000	70,000	46,000	46,000	(24,000)
COMPUTING-MAINFRAME	9,220.39	2,000	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	244,330.00	361,000	175,000	401,000	401,000	226,000
COMPUTING-PERSONAL	322,507.83	66,000	40,000	66,000	66,000	26,000
CONTRACTED PROGRAM SERVICES	94,445.00	70,000	110,000	64,000	64,000	(46,000)
FOOD	236.17	1,000	2,000	1,000	1,000	(1,000)
HOUSEHOLD EXPENSE	162,557.73	180,000	104,000	175,000	175,000	71,000
INFORMATION TECHNOLOGY SERVICES	65,621.00	135,000	350,000	135,000	135,000	(215,000)
INSURANCE	23,951.84	1,000	6,000	1,000	1,000	(5,000)
MAINTENANCE - BUILDINGS & IMPRV	1,220,198.53	1,211,000	914,000	1,293,000	933,000	19,000
MAINTENANCE - EQUIPMENT	315,481.88	588,000	553,000	672,000	588,000	35,000

**MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	513,661.68	445,000	455,000	507,000	410,000	(45,000)
MEMBERSHIPS	355.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	138,464.00	150,000	100,000	73,000	73,000	(27,000)
OFFICE EXPENSE	339,642.19	156,000	310,000	988,000	151,000	(159,000)
PROFESSIONAL SERVICES	1,157,042.44	1,994,000	1,450,000	1,559,000	1,059,000	(391,000)
RENTS & LEASES - BLDG & IMPRV	88,000.27	96,000	85,000	96,000	96,000	11,000
RENTS & LEASES - EQUIPMENT	2,702.99	39,000	20,000	39,000	39,000	19,000
SMALL TOOLS & MINOR EQUIPMENT	16,594.90	13,000	54,000	13,000	13,000	(41,000)
SPECIAL DEPARTMENTAL EXPENSE	39,682.76	58,000	68,000	152,000	52,000	(16,000)
TECHNICAL SERVICES	728,895.61	588,000	1,025,000	488,000	288,000	(737,000)
TELECOMMUNICATIONS	401,536.44	350,000	400,000	350,000	350,000	(50,000)
TRAINING	63,702.84	27,000	50,000	22,000	22,000	(28,000)
TRANSPORTATION AND TRAVEL	379,697.34	275,000	350,000	254,000	254,000	(96,000)
UTILITIES	44,503.52	63,000	40,000	63,000	63,000	23,000
<b>TOTAL S &amp; S</b>	<b>7,187,247.25</b>	<b>7,931,000</b>	<b>7,311,000</b>	<b>8,437,000</b>	<b>6,118,000</b>	<b>(1,193,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	23,727.14	487,000	299,000	299,000	299,000	0
RET-OTHER LONG TERM DEBT	272,977.25	276,000	279,000	704,000	704,000	425,000
TAXES & ASSESSMENTS	32.45	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>296,736.84</b>	<b>763,000</b>	<b>578,000</b>	<b>1,003,000</b>	<b>1,003,000</b>	<b>425,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	5,300.05	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	584,000	156,000	156,000	156,000	0
NON-MEDICAL LAB/TESTING EQUIP	586,140.65	0	0	183,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	161,803.02	508,000	436,000	331,000	36,000	(400,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>753,243.72</b>	<b>1,092,000</b>	<b>592,000</b>	<b>670,000</b>	<b>192,000</b>	<b>(400,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>753,243.72</b>	<b>1,092,000</b>	<b>592,000</b>	<b>670,000</b>	<b>192,000</b>	<b>(400,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	182,091.00	180,000	180,000	176,000	176,000	(4,000)
<b>TOTAL OTH FIN USES</b>	<b>182,091.00</b>	<b>180,000</b>	<b>180,000</b>	<b>176,000</b>	<b>176,000</b>	<b>(4,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 35,483,220.57</b>	<b>\$ 40,506,000</b>	<b>\$ 40,663,000</b>	<b>\$ 45,661,000</b>	<b>\$ 40,282,000</b>	<b>\$ (381,000)</b>
INTRAFUND TRANSFERS	(40,249.00)	(35,000)	(35,000)	(49,000)	(49,000)	(14,000)
<b>NET TOTAL</b>	<b>\$ 35,442,971.57</b>	<b>\$ 40,471,000</b>	<b>\$ 40,628,000</b>	<b>\$ 45,612,000</b>	<b>\$ 40,233,000</b>	<b>\$ (395,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 33,828,691.05</b>	<b>\$ 38,199,000</b>	<b>\$ 38,199,000</b>	<b>\$ 43,521,000</b>	<b>\$ 38,142,000</b>	<b>\$ (57,000)</b>
BUDGETED POSITIONS	227.0	251.0	251.0	268.0	248.0	(3.0)

## Departmental Program Summary

### 1. Operations Bureau – Medicolegal Death Investigations – At Scene and Hospital Deaths

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,347,000	2,000	386,000	8,959,000	77.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,347,000	2,000	386,000	8,959,000	77.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; California Health and Safety Code Sections 7100–7114; and County Code Sections 2.22.010–2.22.110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff records preliminary information regarding certain deaths that are reportable by State Law to be investigated by the Department. The medicolegal death investigation is performed by sworn staff who investigate the death, interview witnesses, take photographs and collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

### 2. Forensic Laboratory Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,008,000	--	185,000	4,823,000	31.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,008,000	--	185,000	4,823,000	31.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; and County Code Sections 2.22.010–2.22.110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by deputy medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by ASCLD/LAB-ISO whose accreditation the Department holds.

### 3. Forensic Medicine

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,322,000	--	197,000	10,125,000	28.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,322,000	--	197,000	10,125,000	28.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; and County Code Sections 2.22.010–2.22.110).

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

### 4. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,405,000	--	1,026,000	1,379,000	29.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,405,000	--	1,026,000	1,379,000	29.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; California Health and Safety Code Sections 7100–7114; and County Code Sections 2.22.010–2.22.110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. It is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent’s paperwork, and the proper storage of the decedent’s body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

### 5. Forensic Medicine – Photo and Support Division – Autopsy Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,637,000	--	12,000	2,625,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,637,000	--	12,000	2,625,000	26.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; California Health and Safety Code Sections 7100–7114; and County Code Sections 2.22.010–2.22.110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to deputy medical examiners, prior to, during and after post-mortem examinations. Additionally, it provides field capable photographers to document high-profile death scenes and major incidents.

**6. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	10,563,000	47,000	285,000	10,231,000	57.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,563,000	47,000	285,000	10,231,000	57.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner’s State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460–27540, 68096.1, and 68097; and County Code Sections 2.22.010–2.22.110).

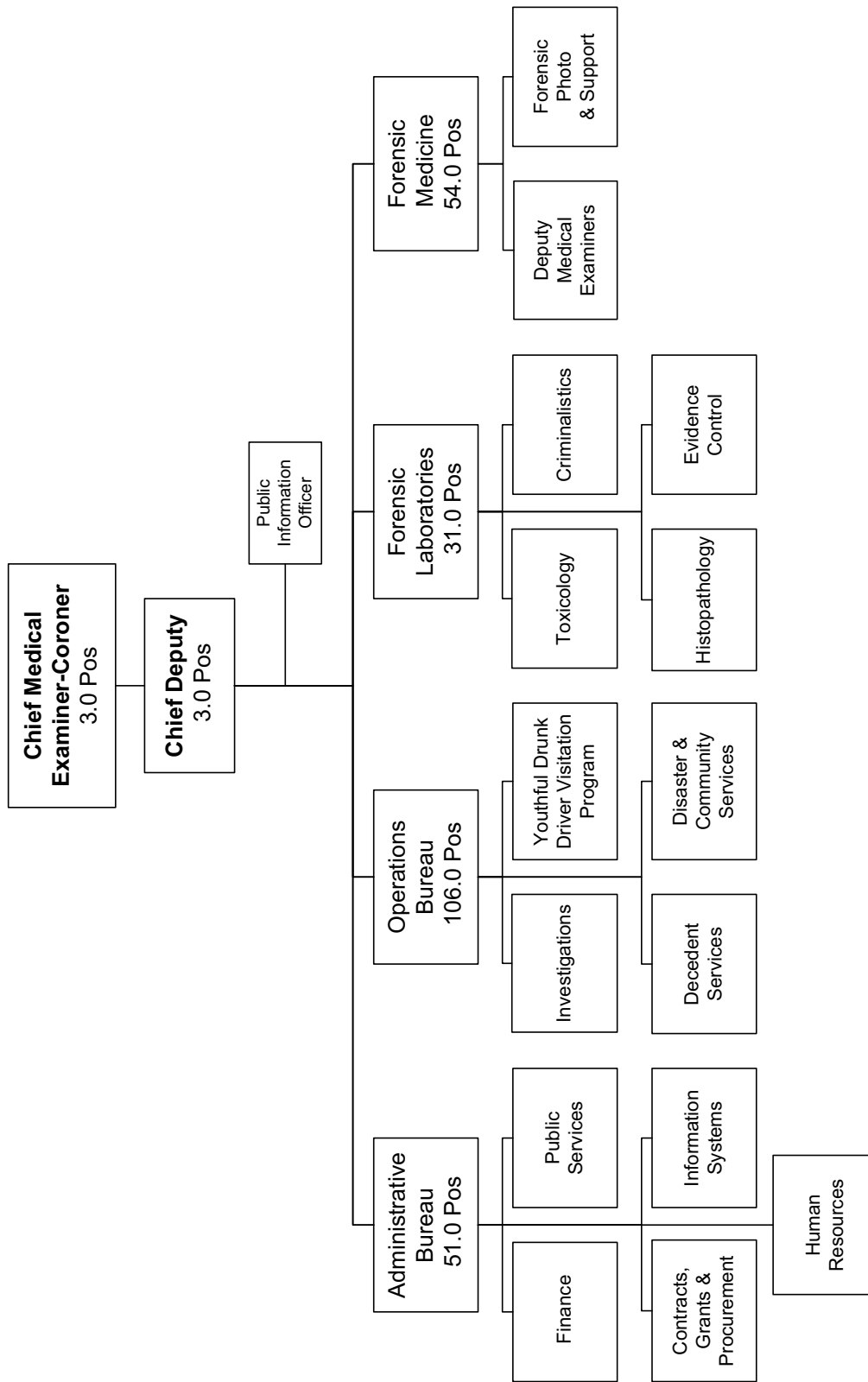
The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives and maintain administrative support of the Department including budget, fiscal, human resources, payroll and procurement services, worker’s compensation, injury and illness prevention, safety programs, risk management, return to work, litigation, information systems, technical support, contracts and contract monitoring, volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	40,282,000	49,000	2,091,000	38,142,000	248.0



**Department of Medical Examiner-Coroner**  
**Christopher Rodgers, M.D., Acting Chief Medical Examiner**  
FY 2017-18 Recommended Budget Positions = 248.0



# Military and Veterans Affairs

Ruth A. Wong, Director

## Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 296,527.68	\$ 543,000	\$ 543,000	\$ 543,000	\$ 543,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 2,705,022.11	\$ 3,303,000	\$ 3,869,000	\$ 4,050,000	\$ 4,034,000	\$ 165,000
SERVICES & SUPPLIES	2,041,770.72	2,381,000	2,381,000	1,994,000	1,984,000	(397,000)
OTHER CHARGES	31,396.07	881,000	881,000	881,000	300,000	(581,000)
<b>GROSS TOTAL</b>	\$ 4,778,188.90	\$ 6,565,000	\$ 7,131,000	\$ 6,925,000	\$ 6,318,000	\$ (813,000)
INTRAFUND TRANSFERS	(374,528.00)	(983,000)	(983,000)	(983,000)	(983,000)	0
<b>NET TOTAL</b>	\$ 4,403,660.90	\$ 5,582,000	\$ 6,148,000	\$ 5,942,000	\$ 5,335,000	\$ (813,000)
<b>NET COUNTY COST</b>	\$ 4,107,133.22	\$ 5,039,000	\$ 5,605,000	\$ 5,399,000	\$ 4,792,000	\$ (813,000)
BUDGETED POSITIONS	39.0	40.0	40.0	40.0	40.0	0.0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

### Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislation and changes in laws that enrich their quality of life.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC decrease of \$0.8 million primarily due to an adjustment to the Countywide Cost Allocation (2CFR Part 200) and the removal of prior-year funding that was provided on a one-time basis for the Veterans Outreach Program, Military Banner Program, digital monitors and a surveillance system. This is partially offset with Board-approved increases in salaries and employee benefits.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Expand and fully integrate service delivery with partners, creating a seamless system to meet the ongoing needs of veterans and families.
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies, and providing team development and leadership training.
- Maximize building operations and capacity through tenant license agreements, shared service contracts, and events planning and scheduling.
- Assist the needs of County employees and families serving in the Military Reserves.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>7,131,000</b>	<b>983,000</b>	<b>543,000</b>	<b>5,605,000</b>	<b>40.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	72,000	--	--	72,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	64,000	--	--	64,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	19,000	--	--	19,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Veterans Outreach Program, Military Banner Program, digital monitors and a surveillance system.	(387,000)	--	--	(387,000)	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(581,000)	--	--	(581,000)	--
<b>Total Changes</b>	<b>(813,000)</b>	<b>0</b>	<b>0</b>	<b>(813,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>6,318,000</b>	<b>983,000</b>	<b>543,000</b>	<b>4,792,000</b>	<b>40.0</b>

## Unmet Needs

The Department is requesting 1.0 Senior Public Information Assistant position to provide public information services, leverage social media outlets to promote awareness of veterans' services, and brand Bob Hope Patriotic Hall as the Veterans One-Stop Service Center.

**MILITARY AND VETERANS AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 400.00	\$ 0	\$ 0	\$ 0	\$ 0	0
MISCELLANEOUS	12,020.92	9,000	1,000	1,000	1,000	0
SALE OF CAPITAL ASSETS	3,545.76	0	0	0	0	0
STATE - OTHER	34,626.00	363,000	387,000	387,000	387,000	0
STATE AID - VETERAN AFFAIRS	245,935.00	171,000	155,000	155,000	155,000	0
<b>TOTAL REVENUE</b>	<b>\$ 296,527.68</b>	<b>\$ 543,000</b>	<b>\$ 543,000</b>	<b>\$ 543,000</b>	<b>\$ 543,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 1,616,910.82	\$ 2,019,000	\$ 2,585,000	\$ 2,683,000	\$ 2,651,000	\$ 66,000
CAFETERIA BENEFIT PLANS	400,912.86	548,000	548,000	548,000	548,000	0
COUNTY EMPLOYEE RETIREMENT	290,656.45	291,000	291,000	291,000	361,000	70,000
DENTAL INSURANCE	8,684.43	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	2,010.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	44,455.24	10,000	10,000	10,000	10,000	0
FICA (OASDI)	22,602.33	24,000	24,000	24,000	24,000	0
HEALTH INSURANCE	54,577.68	74,000	74,000	74,000	74,000	0
LIFE INSURANCE	19,755.42	15,000	15,000	15,000	15,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	156,580.00	167,000	167,000	250,000	196,000	29,000
SAVINGS PLAN	14,948.96	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	39,112.31	46,000	46,000	46,000	46,000	0
UNEMPLOYMENT INSURANCE	0.00	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	27,107.61	78,000	78,000	78,000	78,000	0
<b>TOTAL S &amp; E B</b>	<b>2,705,022.11</b>	<b>3,303,000</b>	<b>3,869,000</b>	<b>4,050,000</b>	<b>4,034,000</b>	<b>165,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	216,278.35	62,000	62,000	62,000	62,000	0
CLOTHING & PERSONAL SUPPLIES	3,900.68	0	0	0	0	0
COMMUNICATIONS	158,664.13	65,000	65,000	65,000	65,000	0
COMPUTING-MAINFRAME	1,427.90	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,184.00	0	0	0	0	0
COMPUTING-PERSONAL	23,469.41	0	0	0	0	0
FOOD	654.00	0	0	0	0	0
HOUSEHOLD EXPENSE	15,888.24	79,000	79,000	79,000	79,000	0
INFORMATION TECHNOLOGY SERVICES	8,499.00	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	825,126.81	168,000	168,000	168,000	168,000	0
MAINTENANCE - EQUIPMENT	1,752.83	1,000	1,000	1,000	1,000	0
MEDICAL DENTAL & LAB SUPPLIES	9,540.60	0	0	0	0	0
MEMBERSHIPS	1,300.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	53,593.93	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	55,624.27	204,000	204,000	204,000	194,000	(10,000)
PROFESSIONAL SERVICES	19,134.85	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	34,918.29	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	11,781.20	26,000	26,000	26,000	26,000	0

**MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	4,403.11	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	6,839.87	950,000	950,000	563,000	563,000	(387,000)
TECHNICAL SERVICES	246,879.00	9,000	9,000	9,000	9,000	0
TELECOMMUNICATIONS	142,742.69	0	0	0	0	0
TRANSPORTATION AND TRAVEL	20,290.05	18,000	18,000	18,000	18,000	0
UTILITIES	176,877.51	200,000	200,000	200,000	200,000	0
<b>TOTAL S &amp; S</b>	<b>2,041,770.72</b>	<b>2,381,000</b>	<b>2,381,000</b>	<b>1,994,000</b>	<b>1,984,000</b>	<b>(397,000)</b>
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	31,325.26	862,000	862,000	862,000	281,000	(581,000)
SUPPORT & CARE OF PERSONS	0.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	70.81	8,000	8,000	8,000	8,000	0
<b>TOTAL OTH CHARGES</b>	<b>31,396.07</b>	<b>881,000</b>	<b>881,000</b>	<b>881,000</b>	<b>300,000</b>	<b>(581,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 4,778,188.90</b>	<b>\$ 6,565,000</b>	<b>\$ 7,131,000</b>	<b>\$ 6,925,000</b>	<b>\$ 6,318,000</b>	<b>\$ (813,000)</b>
INTRAFUND TRANSFERS	(374,528.00)	(983,000)	(983,000)	(983,000)	(983,000)	0
<b>NET TOTAL</b>	<b>\$ 4,403,660.90</b>	<b>\$ 5,582,000</b>	<b>\$ 6,148,000</b>	<b>\$ 5,942,000</b>	<b>\$ 5,335,000</b>	<b>\$ (813,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 4,107,133.22</b>	<b>\$ 5,039,000</b>	<b>\$ 5,605,000</b>	<b>\$ 5,399,000</b>	<b>\$ 4,792,000</b>	<b>\$ (813,000)</b>
BUDGETED POSITIONS	39.0	40.0	40.0	40.0	40.0	0.0

## Departmental Program Summary

### 1. Veterans Services Referral and Claims Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,293,000	975,000	542,000	1,776,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,293,000	975,000	542,000	1,776,000	26.0

**Authority:** Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims, Medi-Cal benefits, veteran and indigent burials, housing vouchers, and education. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation, and Aid and Attendance. The college fee tuition waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

### 2. Bob Hope Patriotic Hall

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,652,000	8,000	1,000	1,643,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,652,000	8,000	1,000	1,643,000	2.0

**Authority:** Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veterans memorial building where the County, other government agencies and veteran organizations provide services to veterans and their families.

### 3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,373,000	--	--	1,373,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,373,000	--	--	1,373,000	12.0

**Authority:** Non-mandated, discretionary program.

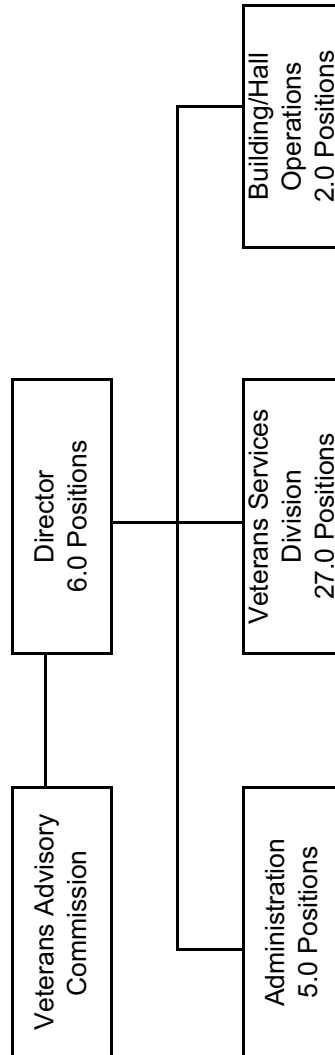
The Administrative Division performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. It also coordinates and administers the Military Banner and the Pledge Veteran Programs, as well as oversees building care and maintenance.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	6,318,000	983,000	543,000	4,792,000	40.0

**MILITARY AND VETERANS AFFAIRS**

Ruth A. Wong, Director

FY 2017-18 Recommended Budget Positions = 40.0



## Museum of Art

Michael Govan, Director

### Museum of Art Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 620,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 5,208,807.76	\$ 5,505,000	\$ 5,505,000	\$ 5,417,000	\$ 5,417,000	\$ (88,000)
SERVICES & SUPPLIES	24,225,047.40	24,562,000	24,562,000	24,936,000	24,936,000	374,000
OTHER CHARGES	903,125.28	905,000	905,000	905,000	905,000	0
<b>GROSS TOTAL</b>	\$ 30,336,980.44	\$ 30,972,000	\$ 30,972,000	\$ 31,258,000	\$ 31,258,000	\$ 286,000
<b>NET TOTAL</b>	\$ 30,336,980.44	\$ 30,972,000	\$ 30,972,000	\$ 31,258,000	\$ 31,258,000	\$ 286,000
<b>NET COUNTY COST</b>	\$ 29,716,980.44	\$ 30,972,000	\$ 30,972,000	\$ 31,258,000	\$ 31,258,000	\$ 286,000
BUDGETED POSITIONS	38.0	37.0	37.0	36.0	36.0	(1.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		RECREATION & CULTURAL SERVICES		CULTURAL SERVICES	

### Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC increase of \$0.3 million primarily due to an increase in the Consumer Price Index-based cost-of-living (COLA) adjustment pursuant to the 1994 operating agreement amended on May 20, 2008. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies fully offset with a decrease in services and supplies funding consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including a special installation highlighting 18th century Mexican paintings, and presentations of works by Marc Chagall and Carlos Almaraz. The permanent collection will be highlighted with installations of pre-Columbian, Chinese, Korean, and Japanese works.

Several LACMA-organized exhibitions including Home (Houston), Reigning Men (Australia), and Picasso and Rivera (Mexico) will continue to travel domestically and abroad, raising the museum's image and prestige in the field.

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations in Compton, Van Nuys, and Torrance. Through this program, LACMA provides curricula for teachers that make connections with the State Content Standards for the visual arts, language arts, and social science. LACMA's pilot program, Veterans Make Movies, funded by a grant from the Institute for Museum and Library Services, will continue to provide filmmaking workshops for veterans during 2017 as a way to shed light on the veteran experience. This spring the program will work with a school in San Pedro to provide film workshops for children of active service members in order to increase awareness of the experiences of veteran families with their peers. In conjunction with a three-year community engagement grant from the Irvine Foundation, the Museum will install an exhibition of LACMA's Chinese ceramics at the Vincent Price Art Museum (VPAM). Related programming will engage students at East Los Angeles College (where VPAM is located) and members of the communities of East Los Angeles, Montebello, and Monterey Park. This will be followed by art making workshops throughout Compton in 2017. Through these and many other



Educational Outreach programs LACMA is able to engage over 527,000 guests, in addition to those who visit the galleries every day throughout the year.

### Critical/Strategic Planning Initiatives

LACMA will continue implementation of its long-range strategic objectives to:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organization plan.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>30,972,000</b>	<b>0</b>	<b>0</b>	<b>30,972,000</b>	<b>37.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Reflects the deletion of 1.0 vacant position partially offset by Board-approved increases in salaries and health insurance subsidies.	(88,000)	--	--	(88,000)	(1.0)
<b>2. Services and Supplies:</b> Reflects a net increase in costs for administrative services and contracted program services.	88,000	--	--	88,000	--
<b>3. COLA Adjustment:</b> Reflects a COLA increase based on the Board-approved operating agreement.	613,000	--	--	613,000	--
<b>4. Deletion of One-Time Funding:</b> Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(327,000)	--	--	(327,000)	--
<b>Total Changes</b>	<b>286,000</b>	<b>0</b>	<b>0</b>	<b>286,000</b>	<b>(1.0)</b>
<b>2017-18 Recommended Budget</b>	<b>31,258,000</b>	<b>0</b>	<b>0</b>	<b>31,258,000</b>	<b>36.0</b>

**MUSEUM OF ART BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
TRANSFERS IN	\$ 620,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 620,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 3,444,711.38	\$ 3,644,000	\$ 3,644,000	\$ 3,544,000	\$ 3,555,000	\$ (89,000)
CAFETERIA BENEFIT PLANS	521,089.79	592,000	592,000	539,000	550,000	(42,000)
COUNTY EMPLOYEE RETIREMENT	521,322.85	509,000	509,000	566,000	509,000	0
DENTAL INSURANCE	13,002.01	14,000	14,000	14,000	14,000	0
DEPENDENT CARE SPENDING ACCOUNTS	780.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	28,829.55	15,000	15,000	10,000	14,000	(1,000)
FICA (OASDI)	38,635.05	41,000	41,000	39,000	39,000	(2,000)
HEALTH INSURANCE	211,883.01	225,000	225,000	231,000	231,000	6,000
LIFE INSURANCE	29,055.15	14,000	14,000	18,000	18,000	4,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	179,230.00	201,000	201,000	229,000	229,000	28,000
SAVINGS PLAN	39,136.02	46,000	46,000	43,000	45,000	(1,000)
THRIFT PLAN (HORIZONS)	61,129.47	69,000	69,000	60,000	72,000	3,000
UNEMPLOYMENT INSURANCE	35,701.00	49,000	49,000	39,000	56,000	7,000
WORKERS' COMPENSATION	77,594.48	78,000	78,000	77,000	77,000	(1,000)
<b>TOTAL S &amp; E B</b>	<b>5,208,807.76</b>	<b>5,505,000</b>	<b>5,505,000</b>	<b>5,417,000</b>	<b>5,417,000</b>	<b>(88,000)</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	38,598.08	61,000	61,000	72,000	72,000	11,000
COMMUNICATIONS	9,954.00	14,000	14,000	14,000	14,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,212.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	23,642,000.00	23,899,000	23,899,000	24,221,000	24,221,000	322,000
MAINTENANCE - BUILDINGS & IMPRV	52,235.00	84,000	84,000	80,000	80,000	(4,000)
PROFESSIONAL SERVICES	5,478.66	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	575.20	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	287,946.97	200,000	200,000	250,000	250,000	50,000
TELECOMMUNICATIONS	4,440.00	0	0	0	0	0
TRAINING	(11.15)	0	0	0	0	0
UTILITIES	182,618.64	250,000	250,000	245,000	245,000	(5,000)
<b>TOTAL S &amp; S</b>	<b>24,225,047.40</b>	<b>24,562,000</b>	<b>24,562,000</b>	<b>24,936,000</b>	<b>24,936,000</b>	<b>374,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	895,007.38	894,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	8,117.90	9,000	9,000	9,000	9,000	0
<b>TOTAL OTH CHARGES</b>	<b>903,125.28</b>	<b>905,000</b>	<b>905,000</b>	<b>905,000</b>	<b>905,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 30,336,980.44</b>	<b>\$ 30,972,000</b>	<b>\$ 30,972,000</b>	<b>\$ 31,258,000</b>	<b>\$ 31,258,000</b>	<b>\$ 286,000</b>
<b>NET TOTAL</b>	<b>\$ 30,336,980.44</b>	<b>\$ 30,972,000</b>	<b>\$ 30,972,000</b>	<b>\$ 31,258,000</b>	<b>\$ 31,258,000</b>	<b>\$ 286,000</b>
<b>NET COUNTY COST</b>	<b>\$ 29,716,980.44</b>	<b>\$ 30,972,000</b>	<b>\$ 30,972,000</b>	<b>\$ 31,258,000</b>	<b>\$ 31,258,000</b>	<b>\$ 286,000</b>
BUDGETED POSITIONS	38.0	37.0	37.0	36.0	36.0	(1.0)

## Departmental Program Summary

### 1. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	21,936,000	--	--	21,936,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,936,000	--	--	21,936,000	26.0

**Authority:** Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

### 2. Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,639,000	--	--	1,639,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,639,000	--	--	1,639,000	1.0

**Authority:** Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

### 3. Administration and Operations

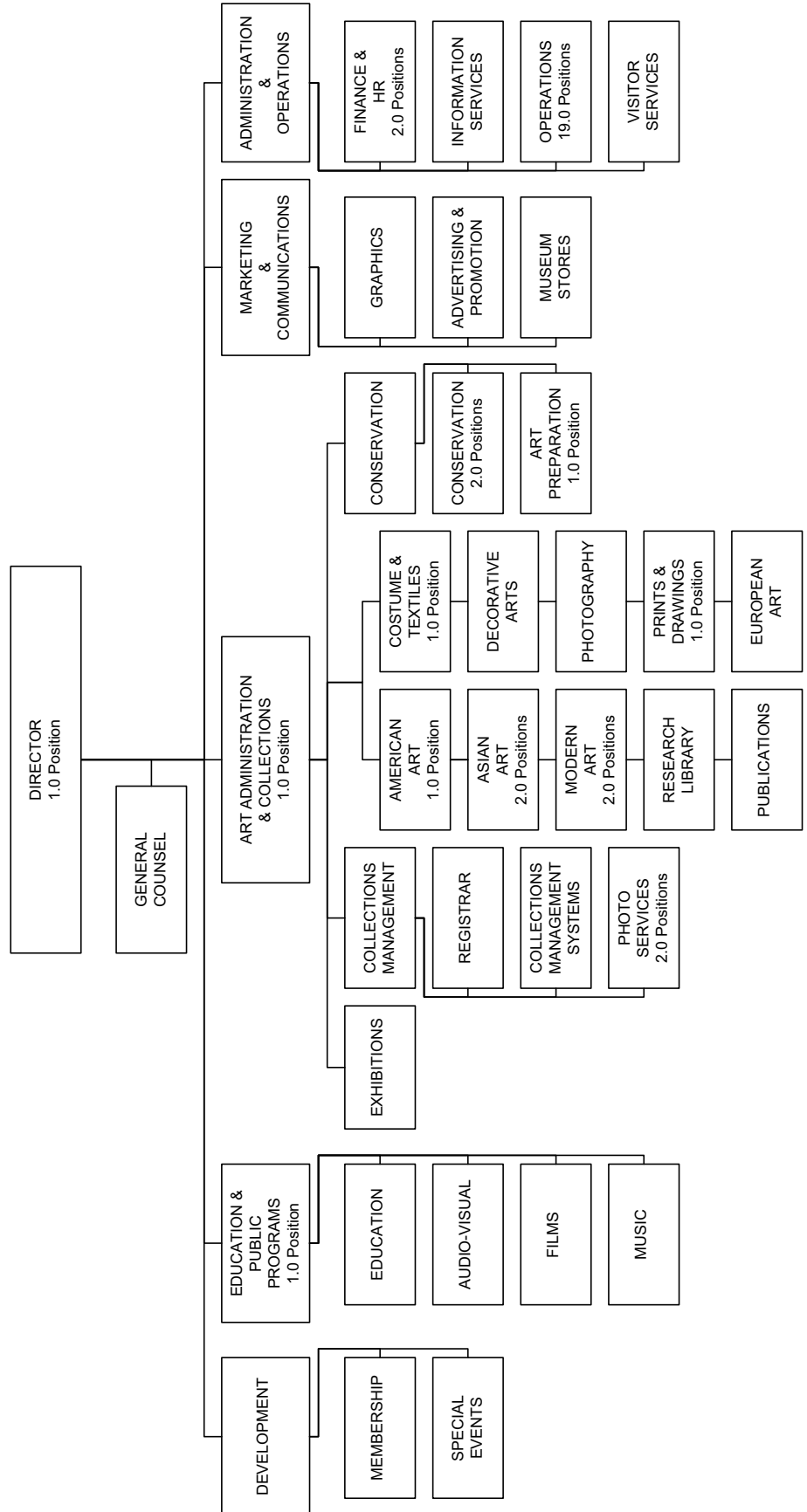
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,683,000	--	--	7,683,000	9.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,683,000	--	--	7,683,000	9.0

**Authority:** Non-mandated, discretionary program.

Provides administrative and operational support to the department; including executive office, accounting and legal services, facility maintenance and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities and gardens.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	31,258,000	0	0	31,258,000	36.0

MUSEUM OF ART  
Michael Govan, Director  
FY 2017-18 Recommended Budget Positions = 36.0



## Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

### Museum of Natural History Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 12,130.67	\$ 11,000	\$ 0	\$ 0	\$ 0	0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 1,840,994.18	\$ 1,847,000	\$ 1,836,000	\$ 1,885,000	\$ 1,873,000	\$ 37,000
SERVICES & SUPPLIES	17,978,560.40	18,344,000	18,331,000	18,390,000	18,395,000	64,000
OTHER CHARGES	394,559.25	390,000	403,000	408,000	171,000	(232,000)
<b>GROSS TOTAL</b>	\$ 20,214,113.83	\$ 20,581,000	\$ 20,570,000	\$ 20,683,000	\$ 20,439,000	\$ (131,000)
<b>NET TOTAL</b>	\$ 20,214,113.83	\$ 20,581,000	\$ 20,570,000	\$ 20,683,000	\$ 20,439,000	\$ (131,000)
<b>NET COUNTY COST</b>	\$ 20,201,983.16	\$ 20,570,000	\$ 20,570,000	\$ 20,683,000	\$ 20,439,000	\$ (131,000)
BUDGETED POSITIONS	16.0	11.0	11.0	11.0	11.0	0.0

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

### 2017-18 Budget Message

The 2017-18 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, and further amended on June 24, 2013, October 8, 2013, June 23, 2014, and June 22, 2015, between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the

Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC decrease of \$0.1 million primarily attributed to the deletion of one-time carryover funding, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment (COLA).

### Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's strategic plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2017-18 that further its mission.

**Changes From 2016-17 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>20,570,000</b>	<b>0</b>	<b>0</b>	<b>20,570,000</b>	<b>11.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Reflects Board-approved increases in salaries and employee benefits (\$37,000), fully offset with a decrease in services and supplies (\$37,000) funding consistent with the Board-approved operating agreement.	--	--	--	--	--
<b>2. One-Time Carryover:</b> Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(304,000)	--	--	(304,000)	--
<b>3. COLA:</b> Reflects an estimated COLA increase based on the Board-approved operating agreements.	405,000	--	--	405,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(232,000)	--	--	(232,000)	--
<b>Total Changes</b>	<b>(131,000)</b>	<b>0</b>	<b>0</b>	<b>(131,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>20,439,000</b>	<b>0</b>	<b>0</b>	<b>20,439,000</b>	<b>11.0</b>

**MUSEUM OF NATURAL HISTORY BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
INTEREST	\$ 42.47	\$ 0	\$ 0	\$ 0	\$ 0	0
MISCELLANEOUS	2,000.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	10,088.20	11,000	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 12,130.67</b>	<b>\$ 11,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 983,687.94	\$ 1,006,000	\$ 1,003,000	\$ 1,024,000	\$ 1,024,000	\$ 21,000
CAFETERIA BENEFIT PLANS	198,784.74	194,000	202,000	225,000	204,000	2,000
COUNTY EMPLOYEE RETIREMENT	186,313.13	162,000	174,000	174,000	188,000	14,000
DENTAL INSURANCE	4,259.38	4,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	89,383.34	67,000	77,000	66,000	66,000	(11,000)
FICA (OASDI)	8,962.44	8,000	5,000	5,000	5,000	0
HEALTH INSURANCE	102,317.22	116,000	98,000	103,000	98,000	0
LIFE INSURANCE	16,283.63	18,000	7,000	7,000	7,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	67,684.00	70,000	75,000	83,000	83,000	8,000
SAVINGS PLAN	14,129.16	13,000	10,000	10,000	10,000	0
THRIFT PLAN (HORIZONS)	15,877.55	15,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	146,603.65	167,000	156,000	159,000	159,000	3,000
<b>TOTAL S &amp; E B</b>	<b>1,840,994.18</b>	<b>1,847,000</b>	<b>1,836,000</b>	<b>1,885,000</b>	<b>1,873,000</b>	<b>37,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	61,902.87	67,000	101,000	106,000	106,000	5,000
COMMUNICATIONS	7,426.00	7,000	7,000	10,000	10,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	927.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	16,146,714.00	16,170,000	16,373,000	16,109,000	16,114,000	(259,000)
INFORMATION TECHNOLOGY SERVICES	2,790.00	0	0	0	0	0
INSURANCE	281,277.08	291,000	291,000	296,000	296,000	5,000
MAINTENANCE - BUILDINGS & IMPRV	397,136.00	356,000	305,000	325,000	325,000	20,000
PROFESSIONAL SERVICES	10,472.25	10,000	60,000	56,000	56,000	(4,000)
RENTS & LEASES - BLDG & IMPRV	115,982.11	107,000	122,000	122,000	122,000	0
TECHNICAL SERVICES	16,849.41	42,000	0	0	0	0
TELECOMMUNICATIONS	90,452.57	91,000	96,000	96,000	96,000	0
TRANSPORTATION AND TRAVEL	13,845.00	22,000	22,000	22,000	22,000	0
UTILITIES	832,786.11	1,181,000	954,000	1,248,000	1,248,000	294,000
<b>TOTAL S &amp; S</b>	<b>17,978,560.40</b>	<b>18,344,000</b>	<b>18,331,000</b>	<b>18,390,000</b>	<b>18,395,000</b>	<b>64,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	0	18,000	18,000	18,000	0
RET-OTHER LONG TERM DEBT	389,328.21	384,000	379,000	384,000	147,000	(232,000)
TAXES & ASSESSMENTS	5,231.04	6,000	6,000	6,000	6,000	0
<b>TOTAL OTH CHARGES</b>	<b>394,559.25</b>	<b>390,000</b>	<b>403,000</b>	<b>408,000</b>	<b>171,000</b>	<b>(232,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 20,214,113.83</b>	<b>\$ 20,581,000</b>	<b>\$ 20,570,000</b>	<b>\$ 20,683,000</b>	<b>\$ 20,439,000</b>	<b>\$ (131,000)</b>
<b>NET TOTAL</b>	<b>\$ 20,214,113.83</b>	<b>\$ 20,581,000</b>	<b>\$ 20,570,000</b>	<b>\$ 20,683,000</b>	<b>\$ 20,439,000</b>	<b>\$ (131,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 20,201,983.16</b>	<b>\$ 20,570,000</b>	<b>\$ 20,570,000</b>	<b>\$ 20,683,000</b>	<b>\$ 20,439,000</b>	<b>\$ (131,000)</b>
BUDGETED POSITIONS	16.0	11.0	11.0	11.0	11.0	0.0

## Departmental Program Summary

### 1. Research and Collection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,109,000	--	--	1,109,000	3.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,109,000	--	--	1,109,000	3.0

**Authority:** Non-mandated, discretionary program.

Provides management, preservation, and conservation services, and conducts research to advance knowledge, enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator and Research Library.

### 2. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,986,000	--	--	1,986,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,986,000	--	--	1,986,000	1.0

**Authority:** Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

### 3. Administration and Operations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	17,344,000	--	--	17,344,000	7.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	17,344,000	--	--	17,344,000	7.0

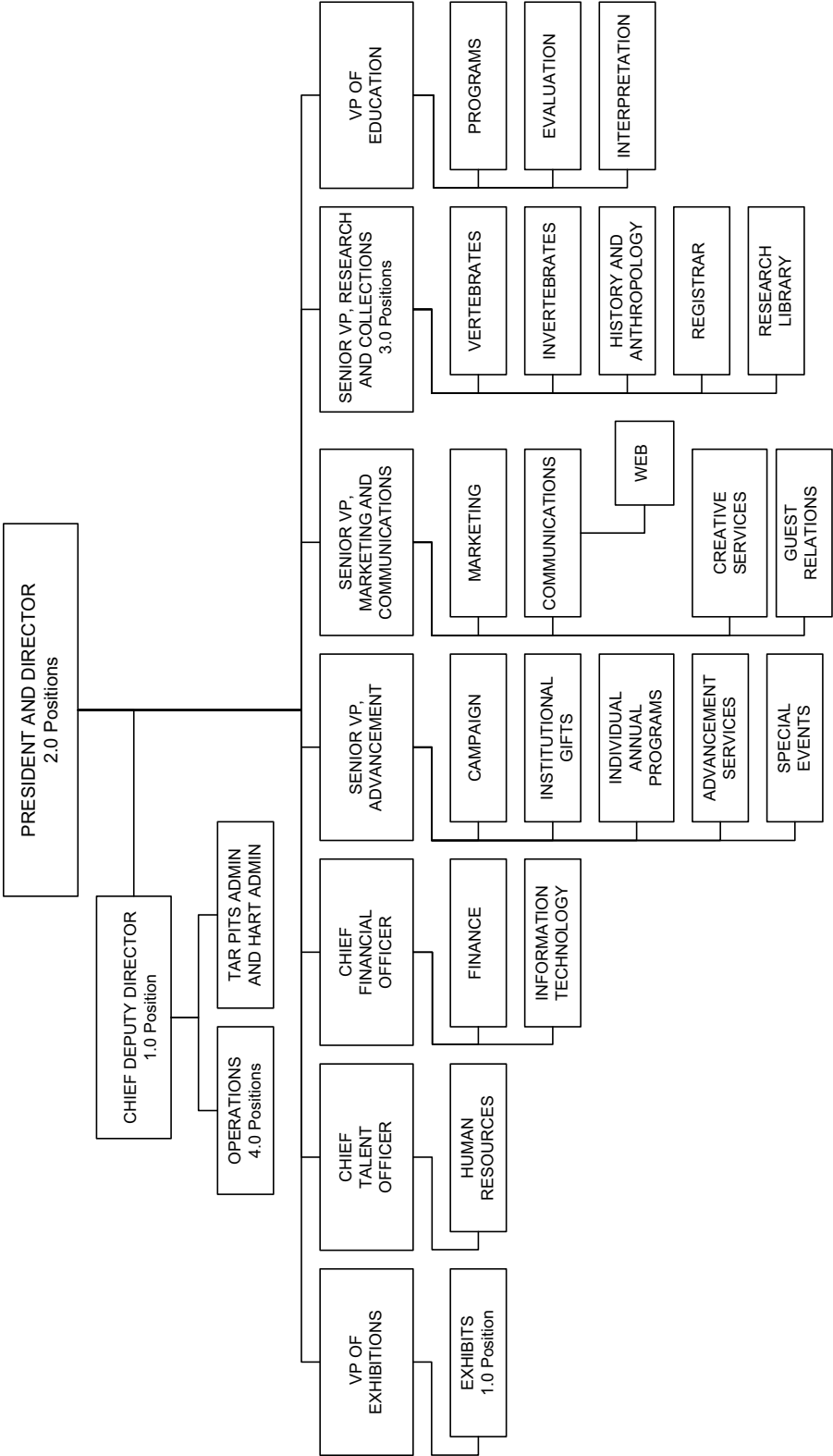
**Authority:** Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	20,439,000	0	0	20,439,000	11.0



MUSEUM OF NATURAL HISTORY  
Dr. Lori Bettison-Varga, President and Director  
FY 2017-18 Recommended Budget Positions = 11.0



## The Music Center

Rachel S. Moore, President

### The Music Center Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 552,423.76	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 23,322,406.40	\$ 25,279,000	\$ 25,279,000	\$ 25,909,000	\$ 25,909,000	\$ 630,000
OTHER CHARGES	812,975.92	1,594,000	1,594,000	1,373,000	1,373,000	(221,000)
<b>GROSS TOTAL</b>	\$ 24,135,382.32	\$ 26,873,000	\$ 26,873,000	\$ 27,282,000	\$ 27,282,000	\$ 409,000
<b>NET TOTAL</b>	\$ 24,135,382.32	\$ 26,873,000	\$ 26,873,000	\$ 27,282,000	\$ 27,282,000	\$ 409,000
<b>NET COUNTY COST</b>	\$ 23,582,958.56	\$ 25,958,000	\$ 25,958,000	\$ 26,367,000	\$ 26,367,000	\$ 409,000

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

The Music Center (Center), a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The County supports the Center through a budget that provides for the building and grounds maintenance, custodial, security, usher services, utilities, insurance, long-term lease, and miscellaneous administrative support services at the Center.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$0.4 million due to unavoidable cost increases for usher and security services partially offset by a decrease in the countywide cost allocation plan. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>26,873,000</b>	<b>0</b>	<b>915,000</b>	<b>25,958,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Unavoidable Costs:</b> Reflects an increase in usher (\$430,000) and security (\$200,000) services as a result of the City of Los Angeles' minimum wage requirements.	630,000	--	--	630,000	--
<b><i>Other Changes</i></b>					
<b>1. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office Management and Budget claiming guidelines (2CFR Part 200).	(221,000)	--	--	(221,000)	--
<b>Total Changes</b>	<b>409,000</b>	<b>0</b>	<b>0</b>	<b>409,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>27,282,000</b>	<b>0</b>	<b>915,000</b>	<b>26,367,000</b>	<b>0.0</b>

### Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

**MUSIC CENTER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 552,423.76	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 552,423.76</b>	<b>\$ 915,000</b>	<b>\$ 915,000</b>	<b>\$ 915,000</b>	<b>\$ 915,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 5,000.00	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0
COMMUNICATIONS	1,122.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	1,154,000	1,154,000	1,154,000	1,154,000	0
INSURANCE	1,086,000.00	945,000	945,000	851,000	851,000	(94,000)
MAINTENANCE - BUILDINGS & IMPRV	7,393,000.00	8,192,000	8,192,000	8,505,000	8,505,000	313,000
MISCELLANEOUS EXPENSE	5,005,000.00	4,080,000	4,080,000	4,383,000	4,383,000	303,000
PROFESSIONAL SERVICES	0.00	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	575.20	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	5,211,000.00	5,030,000	5,030,000	5,138,000	5,138,000	108,000
TELECOMMUNICATIONS	540.70	1,000	1,000	1,000	1,000	0
UTILITIES	4,620,168.50	5,403,000	5,403,000	5,403,000	5,403,000	0
<b>TOTAL S &amp; S</b>	<b>23,322,406.40</b>	<b>25,279,000</b>	<b>25,279,000</b>	<b>25,909,000</b>	<b>25,909,000</b>	<b>630,000</b>
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	781,748.98	1,557,000	1,557,000	1,336,000	1,336,000	(221,000)
TAXES & ASSESSMENTS	31,226.94	37,000	37,000	37,000	37,000	0
<b>TOTAL OTH CHARGES</b>	<b>812,975.92</b>	<b>1,594,000</b>	<b>1,594,000</b>	<b>1,373,000</b>	<b>1,373,000</b>	<b>(221,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 24,135,382.32</b>	<b>\$ 26,873,000</b>	<b>\$ 26,873,000</b>	<b>\$ 27,282,000</b>	<b>\$ 27,282,000</b>	<b>\$ 409,000</b>
<b>NET TOTAL</b>	<b>\$ 24,135,382.32</b>	<b>\$ 26,873,000</b>	<b>\$ 26,873,000</b>	<b>\$ 27,282,000</b>	<b>\$ 27,282,000</b>	<b>\$ 409,000</b>
<b>NET COUNTY COST</b>	<b>\$ 23,582,958.56</b>	<b>\$ 25,958,000</b>	<b>\$ 25,958,000</b>	<b>\$ 26,367,000</b>	<b>\$ 26,367,000</b>	<b>\$ 409,000</b>

## Departmental Program Summary

### 1. Contractual Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	19,277,000	--	--	19,277,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	19,277,000	--	--	19,277,000	--

**Authority:** Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center to provide insurance, building and grounds maintenance, custodial, security, and ushering services and for the County to pay the Center for services performed at the amount allocated within the budget.

### 2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,005,000	--	915,000	7,090,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,005,000	--	915,000	7,090,000	--

**Authority:** Non-mandated, discretionary program.

Provides administrative services to the Center, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	27,282,000	0	915,000	26,367,000	0.0

## Nondepartmental Revenue

### Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 10,311,485.33	\$ 10,701,000	\$ 6,665,000	\$ 6,665,000	\$ 6,665,000	\$ 0
BUSINESS LICENSE TAXES	5,868,183.71	6,013,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	40,506,915.00	36,671,000	40,283,000	40,283,000	40,283,000	0
FRANCHISES	14,024,175.68	13,960,000	12,000,000	12,000,000	12,000,000	0
INTEREST	2,457,676.48	3,500,000	2,000,000	2,500,000	2,500,000	500,000
MISCELLANEOUS	6,584,007.07	5,285,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	104,872,511.00	109,923,000	106,064,000	110,458,000	110,458,000	4,394,000
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	53,025,923.12	55,947,000	50,000,000	50,000,000	50,000,000	0
RENTS & CONCESSIONS	398,856.41	989,000	1,800,000	4,017,000	4,017,000	2,217,000
ROYALTIES	203,370.43	33,000	500,000	0	0	(500,000)
SALES & USE TAXES	53,792,735.73	62,110,000	65,500,000	63,900,000	63,900,000	(1,600,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	19,862,870.07	19,644,000	19,000,000	19,000,000	19,000,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	3,407,907.98	0	0	0	0	0
TOBACCO SETTLEMENT	62,709,604.97	60,000,000	60,000,000	60,000,000	60,000,000	0
<b>TOTAL REVENUE</b>	<b>\$378,026,222.98</b>	<b>\$ 384,776,000</b>	<b>\$ 374,037,000</b>	<b>\$ 379,048,000</b>	<b>\$ 379,048,000</b>	<b>\$ 5,011,000</b>

**FUND**  
GENERAL FUND

**FUNCTION**  
OTHER

**ACTIVITY**  
OTHER

### 2017-18 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2017-18 Recommended Budget primarily reflects:

- A decrease of \$1.6 million in sales and use taxes based on slowing growth trends in taxable goods;
- A net increase of \$3.0 million in deed transfer tax revenue based on steady growth in the County's housing values;
- An increase of \$1.4 million in transient occupancy tax revenue based on ongoing trends in hotel occupancy; and
- An increase of \$2.2 million in rents and concessions, primarily relating to anticipated ground lease revenue.

## Nondepartmental Special Accounts

### Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 75,408,927.04	\$ 51,843,000	\$ 35,700,000	\$ 35,700,000	\$ 35,700,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 8,855,000	\$ 8,855,000	\$ 26,324,000	\$ 26,324,000	\$ 17,469,000
SERVICES & SUPPLIES	16,774,765.18	21,911,000	52,643,000	52,593,000	52,593,000	(50,000)
OTHER CHARGES	5,886,386.94	5,874,000	5,874,000	5,874,000	5,874,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	6,079,000	6,079,000	0	0	(6,079,000)
OTHER FINANCING USES	54,510,132.87	60,800,000	62,889,000	45,483,000	45,483,000	(17,406,000)
<b>GROSS TOTAL</b>	\$ 77,171,284.99	\$ 103,519,000	\$ 136,340,000	\$ 130,274,000	\$ 130,274,000	\$ (6,066,000)
INTRAFUND TRANSFERS	(830,820.24)	(686,000)	(686,000)	(686,000)	(686,000)	0
<b>NET TOTAL</b>	\$ 76,340,464.75	\$ 102,833,000	\$ 135,654,000	\$ 129,588,000	\$ 129,588,000	\$ (6,066,000)
<b>NET COUNTY COST</b>	\$ 931,537.71	\$ 50,990,000	\$ 99,954,000	\$ 93,888,000	\$ 93,888,000	\$ (6,066,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

### Mission Statement

The Nondepartmental Special Accounts budget provides for General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects:

- An increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.
- A decrease in services and supplies due to the removal of prior-year funding that was provided on a one-time basis for cooling centers.
- A decrease in capital assets equipment due to the removal of prior-year funding that was provided on a one-time basis for the multi-year vehicle replacement plan; and
- A decrease in other financing uses primarily due to the removal of prior-year funding that was provided on a one-time basis for projects relating to the Public Library, information technology infrastructure, and the Productivity Investment Fund.

## Parks and Recreation

John Wicker, Director

### Parks and Recreation Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 46,381,908.93	\$ 47,098,000	\$ 45,040,000	\$ 35,894,000	\$ 40,298,000	\$ (4,742,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 123,081,658.18	\$ 130,062,000	\$ 130,978,000	\$ 147,346,000	\$ 134,803,000	\$ 3,825,000
SERVICES & SUPPLIES	49,499,865.35	56,335,000	53,666,000	55,416,000	43,675,000	(9,991,000)
OTHER CHARGES	9,364,774.53	14,096,000	13,595,000	14,362,000	9,362,000	(4,233,000)
CAPITAL ASSETS - EQUIPMENT	5,405,997.14	1,563,000	987,000	2,794,000	796,000	(191,000)
OTHER FINANCING USES	300,000.00	300,000	300,000	300,000	300,000	0
<b>GROSS TOTAL</b>	\$ 187,652,295.20	\$ 202,356,000	\$ 199,526,000	\$ 220,218,000	\$ 188,936,000	\$ (10,590,000)
INTRAFUND TRANSFERS	(1,997,201.08)	(2,667,000)	(1,895,000)	(744,000)	(744,000)	1,151,000
<b>NET TOTAL</b>	\$ 185,655,094.12	\$ 199,689,000	\$ 197,631,000	\$ 219,474,000	\$ 188,192,000	\$ (9,439,000)
<b>NET COUNTY COST</b>	\$ 139,273,185.19	\$ 152,591,000	\$ 152,591,000	\$ 183,580,000	\$ 147,894,000	\$ (4,697,000)
BUDGETED POSITIONS	1,602.0	1,627.0	1,627.0	1,791.0	1,624.0	(3.0)

FUND  
GENERAL FUND

FUNCTION  
RECREATION & CULTURAL  
SERVICES

ACTIVITY  
RECREATION FACILITIES

### Mission Statement

Through a vision of improving the quality of life in the County, the Department strives to provide residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhance the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails, and open space areas.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a \$4.7 million decrease in NCC primarily attributable to the removal of prior-year funding provided on a one-time basis, partially offset by increases to fund Board-approved salaries and health insurance subsidies, the shortfall in Proposition A (Prop. A) revenue, and the Parks After Dark (PAD) program. The Recommended Budget also reflects realignments based on historical experience and anticipated requirements.

### Critical/Strategic Planning Initiatives

The Department is committed to supporting the County's Strategic Plan Goals to Make Investments that Transform Lives (Goal I), Foster Vibrant and Resilient Communities (Goal II) by continuing to support the wellness of our communities, and Realize Tomorrow's Government Today (Goal III) by pursuing operational effectiveness, engaging our customers, communities and partners and bringing parks and programs closer to residents and visitors through technology and new and revitalized park facilities.



## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>199,526,000</b>	<b>1,895,000</b>	<b>45,040,000</b>	<b>152,591,000</b>	<b>1,627.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,732,000	--	--	3,732,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	748,000	--	--	748,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	667,000	--	--	667,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(328,000)	--	--	(328,000)	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for new facilities, botanic gardens and arboreta improvements, grants projects, Board-requested projects and various other projects in the County's unincorporated areas.	(15,378,000)	(1,151,000)	(3,653,000)	(10,574,000)	--
<b>6. Prop. A Revenue Shortfall:</b> Reflects the one-time backfill of expired 1992 Safe Neighborhood Parks Proposition (Prop. A) revenue that is used for the maintenance and servicing of Prop. A funded projects.	--	--	(845,000)	845,000	--
<b>7. Parks After Dark (PAD):</b> Reflects partial one-time funding for operating costs of the PAD program at 21 parks.	277,000	--	--	277,000	--
<b>8. Park Recreational Programs:</b> Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit to realign community program funding.	(64,000)	--	--	(64,000)	--
<b>9. Miscellaneous Adjustments:</b> Reflects Board-approved countywide classification actions and the realignment of appropriation and revenue to meet the operational needs of the Department.	(244,000)	--	(244,000)	--	(3.0)
<b>Total Changes</b>	<b>(10,590,000)</b>	<b>(1,151,000)</b>	<b>(4,742,000)</b>	<b>(4,697,000)</b>	<b>(3.0)</b>
<b>2017-18 Recommended Budget</b>	<b>188,936,000</b>	<b>744,000</b>	<b>40,298,000</b>	<b>147,894,000</b>	<b>1,624.0</b>

## **Unmet Needs**

The Department's FY 2017-18 critical needs consist of ongoing funding to strengthen standards for lifesaving, routine safety inspections and preventive maintenance at aquatic facilities, expansion of PAD program at five additional parks and funding for the preservation and protection of the urban forest, tree hazard removal and preventative maintenance.

Other unmet needs include funding for additional positions to improve customer service response time, and to provide the appropriate oversight on staff work, projects and programs. Other unmet needs also include partial restoration of programs and services for swim beaches, nature centers, various recreational programs for children and seniors and various positions for facility maintenance and repairs curtailed as a result of the previous economic downturn. Lastly, funding for additional positions is needed to address environmental and regulatory issues of water, habitat and natural resources as they relate to maintaining existing facilities, programming new projects as well as expanding and refurbishing existing park facilities and sites.

**PARKS AND RECREATION BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 394,103.09	\$ 307,000	\$ 307,000	\$ 307,000	\$ 307,000	\$ 0
CHARGES FOR SERVICES - OTHER	5,749,091.36	5,857,000	5,857,000	5,707,000	5,707,000	(150,000)
FEDERAL - IN-LIEU TAXES	1,200,673.00	1,058,000	1,058,000	1,058,000	1,058,000	0
FEDERAL - OTHER	891,531.66	970,000	955,000	955,000	955,000	0
LEGAL SERVICES	6,721,022.86	6,193,000	4,900,000	4,304,000	4,304,000	(596,000)
MISCELLANEOUS	2,765,173.58	3,091,000	2,527,000	1,835,000	1,835,000	(692,000)
OTHER COURT FINES	583.44	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	489,633.54	2,819,000	2,633,000	0	0	(2,633,000)
OTHER LICENSES & PERMITS	32,688.00	22,000	22,000	22,000	22,000	0
OTHER SALES	52,123.74	74,000	74,000	74,000	74,000	0
PARK & RECREATION SERVICES	332,599.89	344,000	344,000	344,000	344,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	19,947,391.25	19,402,000	19,402,000	19,402,000	19,402,000	0
SALE OF CAPITAL ASSETS	53,445.59	0	0	0	0	0
STATE - OTHER	1,139,959.90	1,253,000	1,253,000	582,000	582,000	(671,000)
TRANSFERS IN	1,711,215.00	806,000	806,000	(3,598,000)	806,000	0
VEHICLE CODE FINES	673.03	1,000	1,000	1,000	1,000	0
<b>TOTAL REVENUE</b>	<b>\$ 46,381,908.93</b>	<b>\$ 47,098,000</b>	<b>\$ 45,040,000</b>	<b>\$ 35,894,000</b>	<b>\$ 40,298,000</b>	<b>\$ (4,742,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 76,648,706.08	\$ 83,636,000	\$ 84,552,000	\$ 93,753,000	\$ 85,905,000	\$ 1,353,000
CAFETERIA BENEFIT PLANS	16,093,777.68	16,952,000	16,952,000	18,694,000	17,554,000	602,000
COUNTY EMPLOYEE RETIREMENT	11,799,583.42	11,569,000	11,569,000	12,743,000	12,131,000	562,000
DENTAL INSURANCE	321,152.32	335,000	335,000	340,000	340,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	100,172.53	102,000	102,000	83,000	83,000	(19,000)
DISABILITY BENEFITS	681,517.69	714,000	714,000	826,000	826,000	112,000
FICA (OASDI)	1,092,230.95	1,149,000	1,149,000	1,249,000	1,138,000	(11,000)
HEALTH INSURANCE	4,008,987.26	2,975,000	2,975,000	4,539,000	3,334,000	359,000
LIFE INSURANCE	152,305.23	157,000	157,000	168,000	164,000	7,000
OTHER EMPLOYEE BENEFITS	9,782.50	25,000	25,000	25,000	25,000	0
RETIREE HEALTH INSURANCE	6,089,720.00	6,007,000	6,007,000	8,007,000	6,674,000	667,000
SAVINGS PLAN	393,827.38	421,000	421,000	572,000	434,000	13,000
THRIFT PLAN (HORIZONS)	1,553,117.30	1,436,000	1,436,000	1,763,000	1,611,000	175,000
UNEMPLOYMENT INSURANCE	322,070.00	522,000	522,000	522,000	522,000	0
WORKERS' COMPENSATION	3,814,707.84	4,062,000	4,062,000	4,062,000	4,062,000	0
<b>TOTAL S &amp; E B</b>	<b>123,081,658.18</b>	<b>130,062,000</b>	<b>130,978,000</b>	<b>147,346,000</b>	<b>134,803,000</b>	<b>3,825,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,770,786.26	1,743,000	1,743,000	1,876,000	1,743,000	0
CLOTHING & PERSONAL SUPPLIES	365,451.61	680,000	680,000	680,000	680,000	0
COMMUNICATIONS	353,010.19	300,000	300,000	300,000	300,000	0
COMPUTING-MAINFRAME	5,834.61	120,000	120,000	120,000	120,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	599,421.80	630,000	630,000	630,000	630,000	0
COMPUTING-PERSONAL	302,314.68	600,000	600,000	600,000	600,000	0
FOOD	588,043.44	900,000	900,000	900,000	900,000	0

**PARKS AND RECREATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	1,358,383.58	861,000	861,000	861,000	861,000	0
INFORMATION TECHNOLOGY SERVICES	249,873.00	261,000	261,000	261,000	261,000	0
INFORMATION TECHNOLOGY-SECURITY	91,444.87	0	0	0	0	0
INSURANCE	1,480,936.46	801,000	801,000	801,000	801,000	0
MAINTENANCE - BUILDINGS & IMPRV	12,692,927.96	9,736,000	9,736,000	9,484,000	9,484,000	(252,000)
MAINTENANCE - EQUIPMENT	1,130,889.03	899,000	899,000	899,000	899,000	0
MEDICAL DENTAL & LAB SUPPLIES	121,369.89	115,000	115,000	115,000	115,000	0
MEMBERSHIPS	11,631.42	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	61,459.27	100,000	100,000	100,000	100,000	0
OFFICE EXPENSE	731,796.55	699,000	699,000	699,000	699,000	0
PROFESSIONAL SERVICES	3,550,610.32	2,261,000	2,261,000	1,529,000	1,529,000	(732,000)
PUBLICATIONS & LEGAL NOTICE	3,910.65	83,000	83,000	83,000	83,000	0
RENTS & LEASES - BLDG & IMPRV	57,611.61	100,000	100,000	100,000	100,000	0
RENTS & LEASES - EQUIPMENT	386,948.46	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,282,160.94	1,282,000	1,282,000	1,282,000	1,282,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,472,221.34	12,668,000	9,999,000	12,600,000	992,000	(9,007,000)
TECHNICAL SERVICES	3,239,571.52	1,706,000	1,706,000	1,706,000	1,706,000	0
TELECOMMUNICATIONS	1,668,397.73	1,607,000	1,607,000	1,607,000	1,607,000	0
TRAINING	104,192.52	204,000	204,000	204,000	204,000	0
TRANSPORTATION AND TRAVEL	2,781,562.48	2,393,000	2,393,000	2,393,000	2,393,000	0
UTILITIES	13,037,103.16	15,217,000	15,217,000	15,217,000	15,217,000	0
<b>TOTAL S &amp; S</b>	<b>49,499,865.35</b>	<b>56,335,000</b>	<b>53,666,000</b>	<b>55,416,000</b>	<b>43,675,000</b>	<b>(9,991,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	930,000.00	1,515,000	1,515,000	930,000	930,000	(585,000)
JUDGMENTS & DAMAGES	637,327.69	4,283,000	3,782,000	5,462,000	462,000	(3,320,000)
RET-OTHER LONG TERM DEBT	7,741,529.76	8,268,000	8,268,000	7,940,000	7,940,000	(328,000)
TAXES & ASSESSMENTS	55,917.08	30,000	30,000	30,000	30,000	0
<b>TOTAL OTH CHARGES</b>	<b>9,364,774.53</b>	<b>14,096,000</b>	<b>13,595,000</b>	<b>14,362,000</b>	<b>9,362,000</b>	<b>(4,233,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LANDSCAPE EQUIP	425,881.46	0	0	33,000	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	248,051.30	0	0	0	0	0
DATA HANDLING EQUIPMENT	10,594.80	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	10,880.03	0	0	0	0	0
MACHINERY EQUIPMENT	69,522.25	0	0	30,000	0	0
PARK/RECREATION EQUIPMENT	82,246.00	650,000	74,000	20,000	13,000	(61,000)
TELECOMMUNICATIONS EQUIPMENT	5,973.20	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	4,240,342.46	913,000	913,000	2,711,000	783,000	(130,000)
WATERCRAFT/VESSEL/BARGES/TUGS	312,505.64	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>5,405,997.14</b>	<b>1,563,000</b>	<b>987,000</b>	<b>2,794,000</b>	<b>796,000</b>	<b>(191,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>5,405,997.14</b>	<b>1,563,000</b>	<b>987,000</b>	<b>2,794,000</b>	<b>796,000</b>	<b>(191,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	300,000.00	300,000	300,000	300,000	300,000	0
<b>TOTAL OTH FIN USES</b>	<b>300,000.00</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 187,652,295.20</b>	<b>\$ 202,356,000</b>	<b>\$ 199,526,000</b>	<b>\$ 220,218,000</b>	<b>\$ 188,936,000</b>	<b>\$ (10,590,000)</b>

**PARKS AND RECREATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(1,997,201.08)	(2,667,000)	(1,895,000)	(744,000)	(744,000)	1,151,000
<b>NET TOTAL</b>	<b>\$ 185,655,094.12</b>	<b>\$ 199,689,000</b>	<b>\$ 197,631,000</b>	<b>\$ 219,474,000</b>	<b>\$ 188,192,000</b>	<b>\$ (9,439,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 139,273,185.19</b>	<b>\$ 152,591,000</b>	<b>\$ 152,591,000</b>	<b>\$ 183,580,000</b>	<b>\$ 147,894,000</b>	<b>\$ (4,697,000)</b>
BUDGETED POSITIONS	1,602.0	1,627.0	1,627.0	1,791.0	1,624.0	(3.0)

## Departmental Program Summary

### 1. Community Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	69,220,000	689,000	3,570,000	64,961,000	757.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	69,220,000	689,000	3,570,000	64,961,000	757.0

**Authority:** Non-mandated, discretionary program.

Community Services consists of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

### 2. Regional Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	32,983,000	35,000	15,709,000	17,239,000	332.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	32,983,000	35,000	15,709,000	17,239,000	332.0

**Authority:** Non-mandated, discretionary program.

Regional Services consists of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large-group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers and offer walking tours, picnic areas, and rental facilities for special events.

### 3. Environmental Stewardship

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,874,000	--	469,000	7,405,000	41.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,874,000	--	469,000	7,405,000	41.0

**Authority:** Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect and preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, nature walks, stargazing, hiking and camping.

#### 4. Asset Preservation and Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	42,595,000	--	5,249,000	37,346,000	348.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	42,595,000	--	5,249,000	37,346,000	348.0

**Authority:** Non-mandated, discretionary program.

Asset Preservation and Development consists of structural and infrastructural preservation of County park facilities and improvement, acquisition and/or development of new parks, facilities, park amenities and infrastructure.

#### 5. Administrative Services

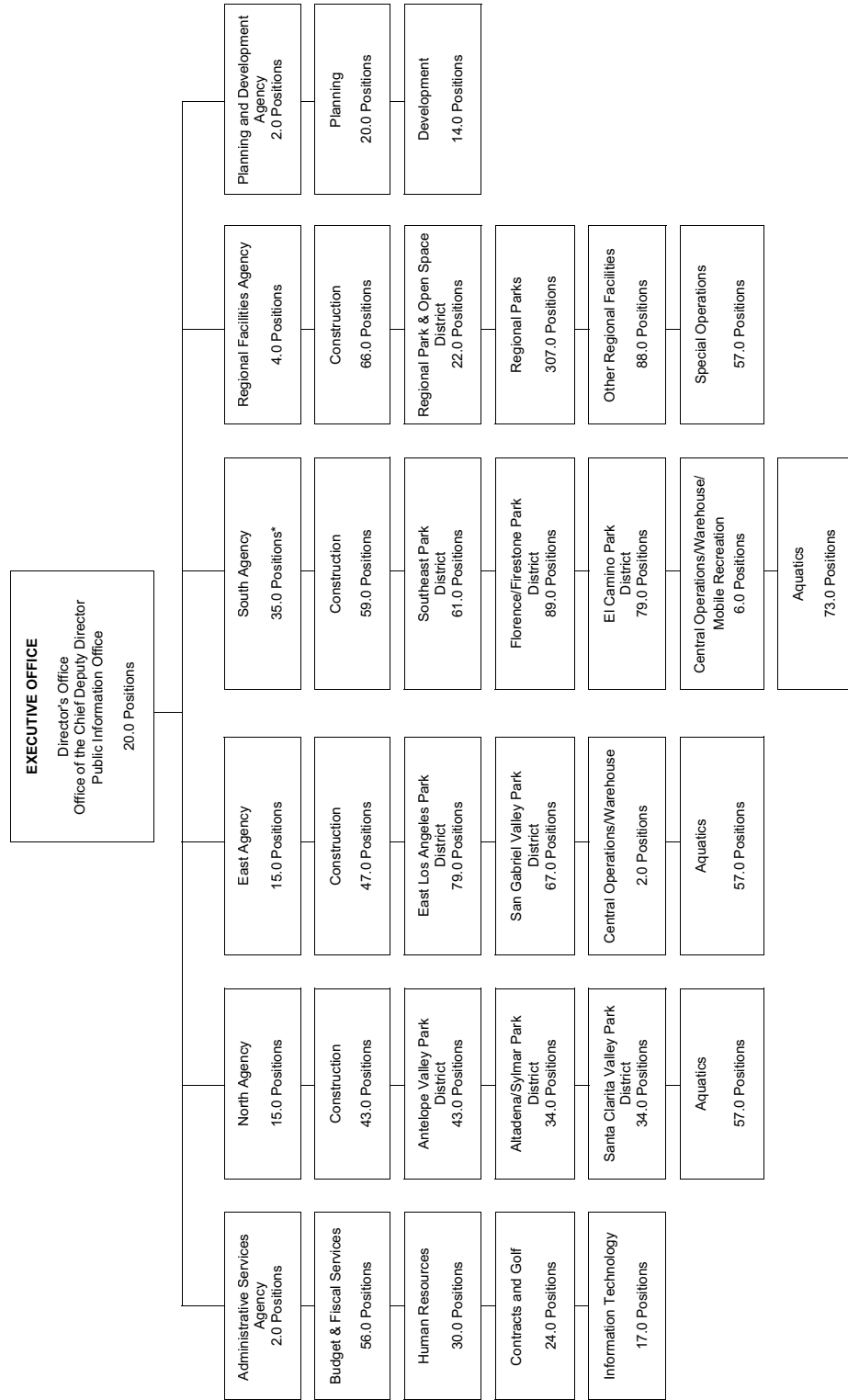
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	36,264,000	20,000	15,301,000	20,943,000	146.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	36,264,000	20,000	15,301,000	20,943,000	146.0

**Authority:** Non-mandated, discretionary program.

Administrative Services consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts, risk management and audits and investigations. In addition, Administrative Services includes 19 golf courses that offer low cost green fees, discount programs for seniors and students and junior golf programs.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	188,936,000	744,000	40,298,000	147,894,000	1,624.0

PARKS AND RECREATION  
JOHN WICKER, DIRECTOR  
FY 2017-18 Recommended Budget Positions = 1,624.0



\*South Agency includes grounds maintenance travel crews.



## Probation

Terri L. McDonald, Chief Probation Officer

### Probation Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 312,244,944.14	\$ 316,229,000	\$ 344,645,000	\$ 318,895,000	\$ 348,895,000	\$ 4,250,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 637,762,596.81	\$ 651,790,000	\$ 693,781,000	\$ 732,437,000	\$ 727,540,000	\$ 33,759,000
SERVICES & SUPPLIES	215,561,611.30	214,936,000	203,332,000	220,293,000	195,822,000	(7,510,000)
OTHER CHARGES	9,813,328.78	10,745,000	10,128,000	10,803,000	10,803,000	675,000
CAPITAL ASSETS - EQUIPMENT	1,894,867.31	1,337,000	2,030,000	2,030,000	1,594,000	(436,000)
<b>GROSS TOTAL</b>	\$ 865,032,404.20	\$ 878,808,000	\$ 909,271,000	\$ 965,563,000	\$ 935,759,000	\$ 26,488,000
INTRAFUND TRANSFERS	(3,891,606.78)	(4,479,000)	(3,851,000)	(4,860,000)	(2,842,000)	1,009,000
<b>NET TOTAL</b>	\$ 861,140,797.42	\$ 874,329,000	\$ 905,420,000	\$ 960,703,000	\$ 932,917,000	\$ 27,497,000
<b>NET COUNTY COST</b>	\$ 548,895,853.28	\$ 558,100,000	\$ 560,775,000	\$ 641,808,000	\$ 584,022,000	\$ 23,247,000
BUDGETED POSITIONS	6,670.0	6,599.0	6,599.0	6,597.0	6,597.0	(2.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

### Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department will also provide services to post release supervised persons (PSPs). The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget, which consolidated the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention service, transportation, Dorothy Kirby Center, and probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds juvenile special services and juvenile placement services. The Care of Juvenile Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitation (CDCR) housing as parole placements as mandated by law.

## 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a NCC increase of \$23.2 million, primarily due to Board-approved increases in salaries and health insurance subsidies; partially offset by the removal of prior-year funding that was provided on a one-time basis for Healing Opportunity and Positive Engagement (HOPE) Centers, Campus Kilpatrick low-voltage project, Probation Governance review contract, replacement of Closed-Circuit Television (CCTV) cameras, the Voice Over Internet Protocol (VoIP) project, and the Vehicle Replacement program. The Recommended Budget also reflects funding for the Care of Juvenile Court Wards budget for increased costs for board and care services provided by the State and funding for 1.0 executive management position fully offset by the deletion of 3.0 vacant positions.

## Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan to transform from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model.

The Probation Department also continues to expand collaborative efforts and community capacity. The Strategic Plan has five top priorities for the Department that includes the following:

- Reduce recidivism from the baseline by six percent by 2018, by promoting positive behavioral change among its clients;
- Operate facilities that promote healthy development and skill acquisition for justice involved youth;
- Enhance the protection of victim's rights and ensure victim sensitivity;
- Attract, develop and maintain an exemplary and motivated work force utilizing ongoing training, mentoring and coaching to ensure professional development of staff; and
- Enhance the culture of the Department including the implementation of the PROBSTAT data gathering and analysis system to achieve mission critical tasks and hold all levels of departmental management accountable.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>909,271,000</b>	<b>3,851,000</b>	<b>344,645,000</b>	<b>560,775,000</b>	<b>6,599.0</b>
<b>Critical Issues</b>					
<b>1. Care of Juvenile Court Wards:</b> Reflects funding for increased costs for board and care services provided by the State.	500,000	--	--	500,000	--
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,979,000	--	2,018,000	18,961,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	7,829,000	--	753,000	7,076,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,563,000	--	343,000	3,220,000	--
<b>4. Uniform Allowance:</b> Reflects a projected increase for uniform allowance.	749,000	--	72,000	677,000	--
<b>5. Longevity Bonus:</b> Reflects a projected increase for longevity bonus.	639,000	--	61,000	578,000	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(65,000)	--	(6,000)	(59,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the HOPE Centers (\$2.5 million), Campus Kilpatrick low-voltage project (\$1.0 million), Probation Governance review contract (\$1.0 million), replacement of CCTV cameras (\$1.3 million), VoIP project (\$2.0 million), and Vehicle Replacement Program (\$0.4 million).	(8,186,000)	--	--	(8,186,000)	--
<b>8. Executive Position:</b> Reflects funding for 1.0 Deputy Director position to provide executive administrative support to the Chief Probation Officer, offset by the deletion of 3.0 vacant positions.	--	--	--	--	(2.0)
<b>9. Welfare Fraud Program:</b> Reflects a decrease in intrafund transfer from the Department of Public Social Services for the discontinuance of the Welfare Fraud program and the shifting of program staff to the Alternative Treatment Caseload (ATC) program funded by SB 678.	--	(1,009,000)	1,009,000	--	--
<b>10. Countywide Reclassification:</b> Reflects the reclass actions approved by the Board for various positions.	--	--	--	--	--
<b>11. West Los Angeles (WLA) Hub:</b> Reflects an adjustment for the WLA Hub from a rent expense to a capital lease.	--	--	--	--	--
<b>12. Ministerial Adjustment:</b> Reflects a funding transfer from the Community-Based Contracts budget unit to the Probation Department's operating budget.	480,000	--	--	480,000	--
<b>Total Changes</b>	<b>26,488,000</b>	<b>(1,009,000)</b>	<b>4,250,000</b>	<b>23,247,000</b>	<b>(2.0)</b>
<b>2017-18 Recommended Budget</b>	<b>935,759,000</b>	<b>2,842,000</b>	<b>348,895,000</b>	<b>584,022,000</b>	<b>6,597.0</b>

## Unmet Needs

The Department's critical unmet needs include additional funding for: 1) CCTV system expansion to install additional cameras at the Halls and Camps; 2) projected cost increases for behavioral health services at Campus Kilpatrick; 3) staff training for HOPE Centers and Campus Kilpatrick; 4) retiree health and long-term disability costs; 5) estimated cost increase for Microsoft Office 365 maintenance; 6) projected cost increases for telephone and utilities; 7) estimated cost increases for services rendered by other County departments; and 8) the Title IV-E revenue shortfall.

**PROBATION BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,339,522.21	\$ 1,863,000	\$ 2,484,000	\$ 2,484,000	\$ 2,484,000	\$ 0
COURT FEES & COSTS	224,939.25	224,000	225,000	225,000	225,000	0
FEDERAL - OTHER	671,674.32	672,000	530,000	530,000	530,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	33,272,564.00	36,078,000	70,412,000	40,412,000	70,412,000	0
FEDERAL AID - MENTAL HEALTH	2,565,250.80	4,079,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	(12,475.84)	164,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	4,952,096.30	4,953,000	5,446,000	5,446,000	5,446,000	0
MISCELLANEOUS	867,516.68	851,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,329,497.54	2,330,000	1,674,000	1,674,000	1,674,000	0
RENTS & CONCESSIONS	59,000.00	59,000	128,000	128,000	128,000	0
SALE OF CAPITAL ASSETS	16,913.37	55,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	204,150,698.32	202,300,000	183,267,000	185,484,000	185,484,000	2,217,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	27,100,249.07	32,183,000	32,756,000	33,322,000	33,322,000	566,000
STATE - OTHER	3,089,700.00	3,040,000	2,540,000	2,540,000	2,540,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	5,266,219.00	5,572,000	5,612,000	5,612,000	5,612,000	0
TRANSFERS IN	25,319,503.71	21,800,000	34,432,000	35,899,000	35,899,000	1,467,000
VEHICLE CODE FINES	32,075.41	6,000	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 312,244,944.14</b>	<b>\$ 316,229,000</b>	<b>\$ 344,645,000</b>	<b>\$ 318,895,000</b>	<b>\$ 348,895,000</b>	<b>\$ 4,250,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 390,400,433.13	\$ 402,643,000	\$ 446,374,000	\$ 460,361,000	\$ 460,300,000	\$ 13,926,000
CAFETERIA BENEFIT PLANS	89,004,135.53	91,792,000	91,418,000	98,463,000	98,463,000	7,045,000
COUNTY EMPLOYEE RETIREMENT	70,116,478.31	65,581,000	65,228,000	73,075,000	73,075,000	7,847,000
DENTAL INSURANCE	1,746,817.88	1,817,000	1,708,000	1,708,000	1,708,000	0
DEPENDENT CARE SPENDING ACCOUNTS	824,245.25	937,000	783,000	783,000	783,000	0
DISABILITY BENEFITS	4,244,617.32	4,461,000	3,661,000	4,693,000	3,742,000	81,000
FICA (OASDI)	5,492,729.82	5,825,000	5,598,000	5,744,000	5,744,000	146,000
HEALTH INSURANCE	2,990,894.68	3,289,000	4,119,000	4,641,000	4,641,000	522,000
LIFE INSURANCE	549,094.47	591,000	466,000	496,000	496,000	30,000
OTHER EMPLOYEE BENEFITS	(276.47)	0	0	0	0	0
RETIREE HEALTH INSURANCE	32,200,843.00	35,738,000	34,191,000	41,651,000	37,766,000	3,575,000
SAVINGS PLAN	1,103,242.85	1,206,000	1,299,000	1,340,000	1,340,000	41,000
THRIFT PLAN (HORIZONS)	10,609,233.27	11,154,000	10,003,000	10,540,000	10,540,000	537,000
UNEMPLOYMENT INSURANCE	160,264.00	172,000	311,000	311,000	311,000	0
WORKERS' COMPENSATION	28,319,843.77	26,584,000	28,622,000	28,631,000	28,631,000	9,000
<b>TOTAL S &amp; E B</b>	<b>637,762,596.81</b>	<b>651,790,000</b>	<b>693,781,000</b>	<b>732,437,000</b>	<b>727,540,000</b>	<b>33,759,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	18,113,167.10	19,006,000	14,967,000	17,167,000	14,967,000	0
AGRICULTURAL	11,741.46	12,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	837,577.99	997,000	972,000	972,000	972,000	0
COMMUNICATIONS	1,685,070.66	2,688,000	2,495,000	2,495,000	1,245,000	(1,250,000)
COMPUTING-MAINFRAME	7,131,924.07	7,292,000	5,429,000	6,429,000	5,429,000	0
COMPUTING-MIDRANGE/	3,380,422.90	3,494,000	2,773,000	3,773,000	2,773,000	0

**PROBATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>DEPARTMENTAL SYSTEMS</b>						
COMPUTING-PERSONAL	2,359,819.14	1,460,000	3,851,000	3,851,000	3,851,000	0
CONTRACTED PROGRAM SERVICES	86,854,977.40	92,304,000	90,401,000	91,711,000	90,881,000	480,000
FOOD	8,524,587.50	6,764,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,342,929.05	2,014,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	7,083,319.67	4,124,000	4,858,000	5,858,000	4,858,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	850,000	1,415,000	1,415,000	1,415,000	0
INSURANCE	2,047,446.95	2,938,000	1,315,000	3,015,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	14,614,922.03	10,276,000	7,390,000	8,090,000	3,890,000	(3,500,000)
MAINTENANCE - EQUIPMENT	138,202.93	104,000	296,000	296,000	296,000	0
MEDICAL DENTAL & LAB SUPPLIES	149,517.21	133,000	0	0	0	0
MEMBERSHIPS	236,030.20	247,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	61,540.32	594,000	684,000	684,000	684,000	0
OFFICE EXPENSE	2,341,339.87	2,840,000	2,986,000	2,986,000	2,986,000	0
PROFESSIONAL SERVICES	5,287,894.26	6,330,000	4,531,000	6,531,000	3,531,000	(1,000,000)
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	7,411,281.89	6,935,000	8,248,000	8,008,000	8,008,000	(240,000)
RENTS & LEASES - EQUIPMENT	2,035,668.72	663,000	1,108,000	1,108,000	1,108,000	0
SMALL TOOLS & MINOR EQUIPMENT	524,978.35	491,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,683,704.73	1,832,000	1,374,000	1,374,000	1,374,000	0
TECHNICAL SERVICES	15,528,010.84	15,820,000	13,660,000	15,160,000	13,660,000	0
TELECOMMUNICATIONS	11,919,330.58	10,443,000	9,380,000	10,081,000	7,380,000	(2,000,000)
TRAINING	962,988.49	1,303,000	2,585,000	4,585,000	2,585,000	0
TRANSPORTATION AND TRAVEL	4,116,822.81	3,664,000	2,936,000	2,936,000	2,936,000	0
UTILITIES	9,176,394.18	9,318,000	9,328,000	11,418,000	9,328,000	0
<b>TOTAL S &amp; S</b>	<b>215,561,611.30</b>	<b>214,936,000</b>	<b>203,332,000</b>	<b>220,293,000</b>	<b>195,822,000</b>	<b>(7,510,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	790,622.87	2,499,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	5,414,223.52	4,883,000	4,978,000	5,153,000	5,153,000	175,000
SUPPORT & CARE OF PERSONS	3,593,767.54	3,356,000	2,891,000	3,391,000	3,391,000	500,000
TAXES & ASSESSMENTS	14,714.85	7,000	14,000	14,000	14,000	0
<b>TOTAL OTH CHARGES</b>	<b>9,813,328.78</b>	<b>10,745,000</b>	<b>10,128,000</b>	<b>10,803,000</b>	<b>10,803,000</b>	<b>675,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MAINFRAME	0.00	10,000	10,000	10,000	10,000	0
DATA HANDLING EQUIPMENT	0.00	450,000	850,000	850,000	850,000	0
MACHINERY EQUIPMENT	47,135.96	19,000	19,000	19,000	19,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	6,448.46	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	273,000	273,000	273,000	273,000	0
OFFICE FURNITURE, FIXTURES & EQ	500.69	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,840,782.20	585,000	878,000	878,000	442,000	(436,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,894,867.31</b>	<b>1,337,000</b>	<b>2,030,000</b>	<b>2,030,000</b>	<b>1,594,000</b>	<b>(436,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>1,894,867.31</b>	<b>1,337,000</b>	<b>2,030,000</b>	<b>2,030,000</b>	<b>1,594,000</b>	<b>(436,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 865,032,404.20</b>	<b>\$ 878,808,000</b>	<b>\$ 909,271,000</b>	<b>\$ 965,563,000</b>	<b>\$ 935,759,000</b>	<b>\$ 26,488,000</b>

**PROBATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(3,891,606.78)	(4,479,000)	(3,851,000)	(4,860,000)	(2,842,000)	1,009,000
<b>NET TOTAL</b>	<b>\$ 861,140,797.42</b>	<b>\$ 874,329,000</b>	<b>\$ 905,420,000</b>	<b>\$ 960,703,000</b>	<b>\$ 932,917,000</b>	<b>\$ 27,497,000</b>
<b>NET COUNTY COST</b>	<b>\$ 548,895,853.28</b>	<b>\$ 558,100,000</b>	<b>\$ 560,775,000</b>	<b>\$ 641,808,000</b>	<b>\$ 584,022,000</b>	<b>\$ 23,247,000</b>
BUDGETED POSITIONS	6,670.0	6,599.0	6,599.0	6,597.0	6,597.0	(2.0)

### Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ (5,464.25)	\$ 0	\$ 0	\$ 0	\$ 0	0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
OTHER CHARGES	\$ 3,243,767.54	\$ 3,356,000	\$ 2,891,000	\$ 3,391,000	\$ 3,391,000	\$ 500,000
<b>GROSS TOTAL</b>	\$ 3,243,767.54	\$ 3,356,000	\$ 2,891,000	\$ 3,391,000	\$ 3,391,000	\$ 500,000
<b>NET TOTAL</b>	\$ 3,243,767.54	\$ 3,356,000	\$ 2,891,000	\$ 3,391,000	\$ 3,391,000	\$ 500,000
<b>NET COUNTY COST</b>	\$ 3,249,231.79	\$ 3,356,000	\$ 2,891,000	\$ 3,391,000	\$ 3,391,000	\$ 500,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

### Probation - Field Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 122,524,756.76	\$ 116,346,000	\$ 151,706,000	\$ 134,635,000	\$ 155,390,000	\$ 3,684,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 191,325,355.76	\$ 199,876,000	\$ 213,193,000	\$ 224,828,000	\$ 223,815,000	\$ 10,622,000
SERVICES & SUPPLIES	41,444,111.26	44,834,000	47,537,000	48,587,000	47,297,000	(240,000)
OTHER CHARGES	4,396,760.70	4,038,000	3,831,000	4,006,000	4,006,000	175,000
CAPITAL ASSETS - EQUIPMENT	523,701.64	500,000	1,016,000	1,016,000	1,016,000	0
<b>GROSS TOTAL</b>	\$ 237,689,929.36	\$ 249,248,000	\$ 265,577,000	\$ 278,437,000	\$ 276,134,000	\$ 10,557,000
INTRAFUND TRANSFERS	(803,555.49)	(180,000)	(1,015,000)	(2,024,000)	(6,000)	1,009,000
<b>NET TOTAL</b>	\$ 236,886,373.87	\$ 249,068,000	\$ 264,562,000	\$ 276,413,000	\$ 276,128,000	\$ 11,566,000
<b>NET COUNTY COST</b>	\$ 114,361,617.11	\$ 132,722,000	\$ 112,856,000	\$ 141,778,000	\$ 120,738,000	\$ 7,882,000

BUDGETED POSITIONS	2,027.0	1,999.0	1,999.0	1,997.0	1,997.0	(2.0)
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

## Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 100,789,347.25	\$ 96,326,000	\$ 86,851,000	\$ 84,311,000	\$ 86,851,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 280,677,692.79	\$ 278,747,000	\$ 310,377,000	\$ 328,262,000	\$ 325,011,000	\$ 14,634,000
SERVICES & SUPPLIES	80,043,928.54	73,860,000	71,198,000	76,838,000	67,698,000	(3,500,000)
OTHER CHARGES	67,428.03	97,000	192,000	192,000	192,000	0
CAPITAL ASSETS - EQUIPMENT	6,949.15	273,000	273,000	273,000	273,000	0
<b>GROSS TOTAL</b>	\$ 360,795,998.51	\$ 352,977,000	\$ 382,040,000	\$ 405,565,000	\$ 393,174,000	\$ 11,134,000
INTRAFUND TRANSFERS	(432,000.00)	(432,000)	(432,000)	(432,000)	(432,000)	0
<b>NET TOTAL</b>	\$ 360,363,998.51	\$ 352,545,000	\$ 381,608,000	\$ 405,133,000	\$ 392,742,000	\$ 11,134,000
<b>NET COUNTY COST</b>	\$ 259,574,651.26	\$ 256,219,000	\$ 294,757,000	\$ 320,822,000	\$ 305,891,000	\$ 11,134,000
BUDGETED POSITIONS	2,936.0	2,929.0	2,929.0	2,929.0	2,929.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

## Probation - Special Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 83,137,205.04	\$ 92,418,000	\$ 93,422,000	\$ 87,283,000	\$ 93,988,000	\$ 566,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 80,771,242.62	\$ 83,881,000	\$ 82,757,000	\$ 86,743,000	\$ 86,743,000	\$ 3,986,000
SERVICES & SUPPLIES	39,727,737.14	34,216,000	27,307,000	27,787,000	27,787,000	480,000
OTHER CHARGES	0.00	2,000	0	0	0	0
<b>GROSS TOTAL</b>	\$ 120,498,979.76	\$ 118,099,000	\$ 110,064,000	\$ 114,530,000	\$ 114,530,000	\$ 4,466,000
INTRAFUND TRANSFERS	(1,712,957.29)	(2,932,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
<b>NET TOTAL</b>	\$ 118,786,022.47	\$ 115,167,000	\$ 108,609,000	\$ 113,075,000	\$ 113,075,000	\$ 4,466,000
<b>NET COUNTY COST</b>	\$ 35,648,817.43	\$ 22,749,000	\$ 15,187,000	\$ 25,792,000	\$ 19,087,000	\$ 3,900,000
BUDGETED POSITIONS	769.0	740.0	740.0	740.0	740.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	



## Probation - Support Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 5,799,099.34	\$ 11,139,000	\$ 12,666,000	\$ 12,666,000	\$ 12,666,000	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 84,988,305.64	\$ 89,286,000	\$ 87,454,000	\$ 92,604,000	\$ 91,971,000	\$ 4,517,000
SERVICES & SUPPLIES	54,345,834.36	62,026,000	57,290,000	67,081,000	53,040,000	(4,250,000)
OTHER CHARGES	2,105,372.51	3,252,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	1,364,216.52	564,000	741,000	741,000	305,000	(436,000)
<b>GROSS TOTAL</b>	\$ 142,803,729.03	\$ 155,128,000	\$ 148,699,000	\$ 163,640,000	\$ 148,530,000	\$ (169,000)
INTRAFUND TRANSFERS	(943,094.00)	(935,000)	(949,000)	(949,000)	(949,000)	0
<b>NET TOTAL</b>	\$ 141,860,635.03	\$ 154,193,000	\$ 147,750,000	\$ 162,691,000	\$ 147,581,000	\$ (169,000)
<b>NET COUNTY COST</b>	\$ 136,061,535.69	\$ 143,054,000	\$ 135,084,000	\$ 150,025,000	\$ 134,915,000	\$ (169,000)
BUDGETED POSITIONS	938.0	931.0	931.0	931.0	931.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

## Departmental Program Summary

### 1. Detention Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	227,915,000	--	44,234,000	183,681,000	1,713.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	227,915,000	--	44,234,000	183,681,000	1,713.0

**Authority:** Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The three juvenile halls provide temporary housing for youth based on an arrest, awaiting a court date and/or awaiting disposition (sentencing). Juvenile hall staff assess youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, educational assessments, and treatment, as required. Youth also attend school and engage in recreation and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the California W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

### 2. Residential Treatment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	165,259,000	432,000	42,617,000	122,210,000	1,216.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	165,259,000	432,000	42,617,000	122,210,000	1,216.0

**Authority:** Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the CDCR. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and their family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

### 3. Juvenile Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	134,618,000	78,000	100,412,000	34,128,000	955.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	134,618,000	78,000	100,412,000	34,128,000	955.0

**Authority:** Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652-654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department’s camps to the community. Many of these youth are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective supervision of probationers, increase the chances of school success for these youth, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

### 4. Juvenile Suitable Placement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	34,544,000	1,383,000	26,243,000	6,918,000	224.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	34,544,000	1,383,000	26,243,000	6,918,000	224.0

**Authority:** Mandated program with discretionary service level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor’s issues. DPOs work with the minor and their family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor’s progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop and implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative or non-relative home, or long-term foster care.

## 5. Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	204,033,000	--	122,343,000	81,690,000	1,381.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	204,033,000	--	122,343,000	81,690,000	1,381.0

**Authority:** Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (state prison orders). Reports include Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

## 6. Pretrial Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,860,000	--	380,000	20,480,000	177.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,860,000	--	380,000	20,480,000	177.0

**Authority:** Non-mandated, discretionary program, except bail deviation services - mandated program, discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

## 7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	148,530,000	949,000	12,666,000	134,915,000	931.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	148,530,000	949,000	12,666,000	134,915,000	931.0

**Authority:** Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	935,759,000	2,842,000	348,895,000	584,022,000	6,597.0

## Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
<b>GROSS TOTAL</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
<b>NET TOTAL</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
<b>NET COUNTY COST</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)

FUND: GENERAL FUND      FUNCTION: PUBLIC PROTECTION      ACTIVITY: DETENTION AND CORRECTION

### 2017-18 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>5,729,000</b>	<b>0</b>	<b>0</b>	<b>5,729,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs.	(2,329,000)	--	--	(2,329,000)	--
<b>2. Ministerial Change:</b> Reflects the deletion of a one-time transfer from the Probation Department's operating budget to the Community-Based Contracts budget.	(480,000)	--	--	(480,000)	--
<b>Total Changes</b>	<b>(2,809,000)</b>	<b>0</b>	<b>0</b>	<b>(2,809,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>2,920,000</b>	<b>0</b>	<b>0</b>	<b>2,920,000</b>	<b>0.0</b>

### COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
TOTAL S & S	2,571,447.00	2,465,000	5,729,000	5,729,000	2,920,000	(2,809,000)
<b>GROSS TOTAL</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
<b>NET TOTAL</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)
<b>NET COUNTY COST</b>	\$ 2,571,447.00	\$ 2,465,000	\$ 5,729,000	\$ 5,729,000	\$ 2,920,000	\$ (2,809,000)

## Departmental Program Summary

### 1. Community-Based Contracts

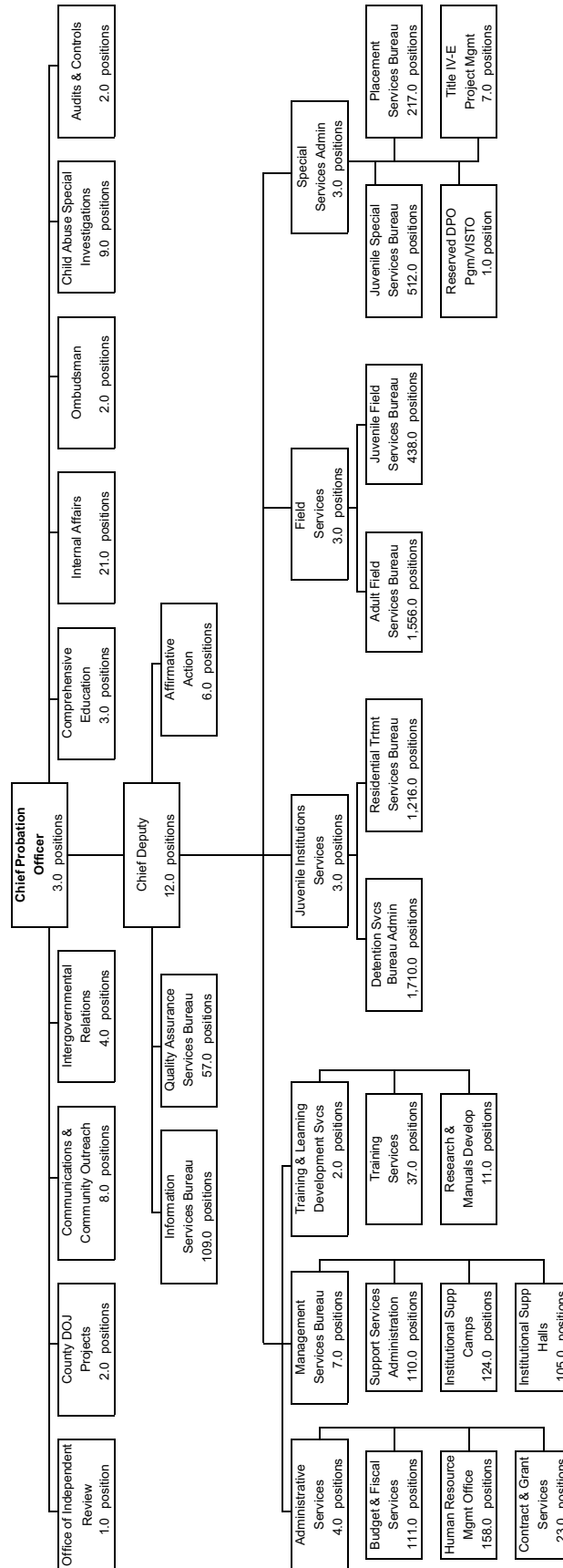
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,920,000	--	--	2,920,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,920,000	--	--	2,920,000	--

**Authority:** Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, including the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs and the Anti-Gang Strategies Program provide services to at-risk minors 18 years of age and under.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	2,920,000	0	0	2,920,000	0.0

**PROBATION DEPARTMENT**  
**TERRI L. McDONALD, CHIEF PROBATION OFFICER**  
**FY 2017-18 Recommended Budget Positions = 6,597.0**



## Project and Facility Development

### Project and Facility Development Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 509,000.00	\$ 7,670,000	\$ 7,670,000	\$ 1,490,000	\$ 1,490,000	\$ (6,180,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,620,912.36	\$ 8,000,000	\$ 25,390,000	\$ 24,204,000	\$ 24,204,000	\$ (1,186,000)
OTHER CHARGES	28,585,800.00	55,839,000	55,329,000	7,806,000	7,806,000	(47,523,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	814,000	814,000	814,000	0
OTHER FINANCING USES	3,159,000.00	1,903,000	15,339,000	13,782,000	13,782,000	(1,557,000)
<b>GROSS TOTAL</b>	\$ 37,365,712.36	\$ 65,742,000	\$ 96,872,000	\$ 46,606,000	\$ 46,606,000	\$ (50,266,000)
<b>NET TOTAL</b>	\$ 37,365,712.36	\$ 65,742,000	\$ 96,872,000	\$ 46,606,000	\$ 46,606,000	\$ (50,266,000)
<b>NET COUNTY COST</b>	\$ 36,856,712.36	\$ 58,072,000	\$ 89,202,000	\$ 45,116,000	\$ 45,116,000	\$ (44,086,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	OTHER GENERAL

### Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

### 2017-18 Budget Message

The 2017-18 Recommended Budget appropriates \$24.2 million in services and supplies to fund consultant studies that quantify departmental space needs; develop master plans; provide technical, structural, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates \$7.8 million in other charges to fund County contributions for improvements to County and other public facilities executed by other

agencies or jurisdictions; \$0.8 million in capital assets—equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and \$13.8 million in other financing uses which represents transfers of unspent funds from capital projects for reallocation, project related funds to be transferred to departments' operating budgets for the purchase of furniture and equipment, and transfers to the Civic Art Special Revenue Fund, per Board policy, to fund public art projects.

### Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.



**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>96,872,000</b>	<b>0</b>	<b>7,670,000</b>	<b>89,202,000</b>	<b>0.0</b>
<b>1. Services and Supplies:</b> Reflects a decrease in funding due to the completion of various studies related to the development of projects. This decrease is partially offset by an ongoing allocation and revenue from the Gap Loan Capital Project Fund for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program.	(1,186,000)	--	1,490,000	(2,676,000)	--
<b>2. Other Charges:</b> Reflects the transfer of funds through funding agreements to the Community Development Commission for the Vermont Corridor project, City of Avalon Library and Temple City Library refurbishment projects, and the City Terrace Park improvement project; the John Anson Ford Theatre Foundation for major theatre renovations; the Santa Clarita Committee on Aging to fund the Santa Clarita Valley Senior Center; the City of Cerritos for community infrastructure improvements; City of Lancaster for the expansion of the Antelope Valley Senior Center; and the City of Santa Clarita for the new Santa Clarita Sheriff Station project.	(47,523,000)	--	--	(47,523,000)	--
<b>3. Other Financing Uses:</b> Reflects the transfers of unspent funds from capital projects for reallocation and transfers to the Civic Art Special Revenue Fund for Board-approved capital projects civic art related expenditures.	(1,557,000)	--	(7,670,000)	6,113,000	--
<b>Total Changes</b>	<b>(50,266,000)</b>	<b>0</b>	<b>(6,180,000)</b>	<b>(44,086,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>46,606,000</b>	<b>0</b>	<b>1,490,000</b>	<b>45,116,000</b>	<b>0.0</b>

## Provisional Financing Uses

### Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
PFU-AUDITOR-CONTROLLER	\$ 0.00	\$ 342,000	\$ 6,909,000	\$ 6,909,000	\$ 6,909,000	\$ 0
PFU-CAPITAL PROJECTS	0.00	0	85,500,000	5,500,000	5,500,000	(80,000,000)
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	141,807,000	95,581,000	95,581,000	(46,226,000)
PFU-HEALTH SERVICES	0.00	5,106,000	20,302,000	20,302,000	20,302,000	0
PFU-PARKS AND RECREATION	0.00	0	0	4,000,000	4,000,000	4,000,000
PFU-PROBATION	0.00	0	20,630,000	21,467,000	21,467,000	837,000
PFU-PUBLIC SOCIAL SERVICES	0.00	0	5,000,000	5,000,000	5,000,000	0
PFU-SHERIFF	0.00	14,671,000	130,692,000	77,702,000	77,702,000	(52,990,000)
PFU-VARIOUS	0.00	22,017,000	150,244,000	135,045,000	135,045,000	(15,199,000)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$ 0.00</b>	<b>\$ 42,136,000</b>	<b>\$ 561,084,000</b>	<b>\$ 371,506,000</b>	<b>\$ 371,506,000</b>	<b>\$ (189,578,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 42,136,000</b>	<b>\$ 561,084,000</b>	<b>\$ 371,506,000</b>	<b>\$ 371,506,000</b>	<b>\$ (189,578,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 42,136,000</b>	<b>\$ 561,084,000</b>	<b>\$ 371,506,000</b>	<b>\$ 371,506,000</b>	<b>\$ (189,578,000)</b>

FUND  
GENERAL FUND

FUNCTION  
VARIOUS

ACTIVITY  
VARIOUS

### 2017-18 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2017-18 Recommended Budget reflects a net decrease of \$189.6 million.

The following is a description of each budget category change.

#### Capital Projects

Reflects a decrease of \$80.0 million due to a reduction in prior-year carryover savings.

#### Children and Family Services

Reflects a decrease of \$46.2 million due to the transfer of one-time funding to the Department of Children and Family Services for various programs.

#### Parks and Recreation

Reflects an increase of \$4.0 million for anticipated operational costs associated with newly constructed or refurbished park facilities.

#### Probation

Reflects a net increase of \$0.8 million to fund increased costs for services from the Department of Mental Health (\$2.5 million) partially offset by a decrease in prior-year carryover savings (\$1.7 million).

#### Sheriff

Reflects a net decrease of \$53.0 million due to funding transfers committed for the Consolidated Correctional Treatment Facility debt service (\$42.5 million) and Sheriff's Department for unincorporated area patrol and costs associated with the expansion of mental health housing locations (\$7.8 million), as well as a reduction in prior-year carryover savings (\$12.7 million), partially offset by an increase for operational needs (\$10.0 million).

#### Various

Reflects a net decrease of \$15.2 million for mental health needs in County jails (\$10.0 million), community programs (\$4.2 million), and various other programs (\$4.4 million). These increases are partially offset by decreases due to funding transfers to several departments for various programs (\$2.6 million), as well as a net decrease in prior-year carryover savings (\$31.2 million).

## Public Defender

Kelly Emling, Acting Public Defender

### Public Defender Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 5,313,331.62	\$ 5,314,000	\$ 5,426,000	\$ 5,426,000	\$ 5,486,000	\$ 60,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 187,777,359.47	\$ 194,889,000	\$ 197,312,000	\$ 217,084,000	\$ 204,922,000	\$ 7,610,000
SERVICES & SUPPLIES	15,001,941.54	15,113,000	15,113,000	21,495,000	14,084,000	(1,029,000)
OTHER CHARGES	821,445.42	938,000	938,000	938,000	859,000	(79,000)
CAPITAL ASSETS - EQUIPMENT	42,974.37	0	0	45,000	0	0
<b>GROSS TOTAL</b>	\$ 203,643,720.80	\$ 210,940,000	\$ 213,363,000	\$ 239,562,000	\$ 219,865,000	\$ 6,502,000
INTRAFUND TRANSFERS	(314,527.00)	(316,000)	(169,000)	(169,000)	(338,000)	(169,000)
<b>NET TOTAL</b>	\$ 203,329,193.80	\$ 210,624,000	\$ 213,194,000	\$ 239,393,000	\$ 219,527,000	\$ 6,333,000
<b>NET COUNTY COST</b>	\$ 198,015,862.18	\$ 205,310,000	\$ 207,768,000	\$ 233,967,000	\$ 214,041,000	\$ 6,273,000
BUDGETED POSITIONS	1,144.0	1,151.0	1,151.0	1,273.0	1,152.0	1.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal Appellate Courts. The Department strives to defend the liberty interests of indigent clients; protect their rights and advocate for clients' access to resources in order to be productive members of the community.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC increase of \$6.3 million primarily due to Board-approved increases in salaries and health insurance subsidies partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects one-time funding to continue the Sexually Violent Predator (SVP) Program and the addition of 1.0 position fully offset by funding provided by the Office of Diversion and Re-Entry.

### Critical/Strategic Planning Initiatives

The Department's strategic planning initiatives include:

- Working with other County departments to address the priorities of ensuring treatment for the mentally ill, eliminating homelessness and reducing the jail inmate population.
- Improving assessment and performance measures through the acquisition and development of a case management system (CMS). The Public Defender plans to roll out its new statistics system in the summer of 2018, which employs key performance indicators as a basis for assessing and comparing attorney workloads.
- Addressing support staff's operational needs to create capacity and flexibility to respond to changes in court practices and the law.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>213,363,000</b>	<b>169,000</b>	<b>5,426,000</b>	<b>207,768,000</b>	<b>1,151.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	4,751,000	--	61,000	4,690,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	2,198,000	--	--	2,198,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	692,000	--	--	692,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for overtime, Proposition 47, the SVP Program, CMS, refurbishment projects and video conferencing equipment.	(1,229,000)	--	6,000,000	(7,229,000)	--
<b>5. SVP Program:</b> Reflects the addition of one-time funding for the SVP program to backfill the loss of State funding.	--	--	(6,000,000)	6,000,000	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200), partially offset by miscellaneous revenues.	(79,000)	--	(1,000)	(78,000)	--
<b>7. Psychiatric Services Position:</b> Reflects the addition of 1.0 Mental Health Clinical Program Manager I position to manage and direct psychiatric service programs fully offset by funding provided by the Office of Diversion and Re-Entry.	169,000	169,000	--	--	1.0
<b>Total Changes</b>	<b>6,502,000</b>	<b>169,000</b>	<b>60,000</b>	<b>6,273,000</b>	<b>1.0</b>
<b>2017-18 Recommended Budget</b>	<b>219,865,000</b>	<b>338,000</b>	<b>5,486,000</b>	<b>214,041,000</b>	<b>1,152.0</b>

## Unmet Needs

The Department's unmet needs include additional funding for the restoration of prior-year curtailments, positions for administrative functions; attorney and support staffing for the immigration office; proposed Mental Health Diversion Programs; and language support services. The Department is also seeking funding for its headquarter remodeling project and CMS.

**PUBLIC DEFENDER BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 160,723.00	\$ 165,000	\$ 118,000	\$ 118,000	\$ 179,000	\$ 61,000
COURT FEES & COSTS	277,313.42	300,000	500,000	500,000	500,000	0
FEDERAL - OTHER	535,128.00	208,000	208,000	208,000	208,000	0
LEGAL SERVICES	276,828.43	400,000	200,000	200,000	200,000	0
MISCELLANEOUS	178,660.44	221,000	380,000	380,000	379,000	(1,000)
OTHER SALES	60,415.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	4,915.96	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	2,374,884.00	3,020,000	3,020,000	3,020,000	3,020,000	0
STATE - OTHER	1,359,295.00	1,000,000	1,000,000	1,000,000	1,000,000	0
TRANSFERS IN	85,168.37	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 5,313,331.62</b>	<b>\$ 5,314,000</b>	<b>\$ 5,426,000</b>	<b>\$ 5,426,000</b>	<b>\$ 5,486,000</b>	<b>\$ 60,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 119,756,759.65	\$ 124,705,000	\$ 127,857,000	\$ 139,521,000	\$ 131,242,000	\$ 3,385,000
CAFETERIA BENEFIT PLANS	18,675,009.05	20,618,000	21,269,000	24,501,000	21,966,000	697,000
COUNTY EMPLOYEE RETIREMENT	22,526,317.85	21,739,000	21,238,000	25,157,000	23,458,000	2,220,000
DENTAL INSURANCE	387,706.03	392,000	321,000	321,000	321,000	0
DEPENDENT CARE SPENDING ACCOUNTS	119,696.59	120,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,373,611.94	404,000	319,000	319,000	353,000	34,000
FICA (OASDI)	1,731,131.14	1,818,000	1,684,000	1,881,000	1,743,000	59,000
HEALTH INSURANCE	7,786,688.98	8,300,000	8,623,000	8,623,000	8,857,000	234,000
LIFE INSURANCE	345,797.83	36,000	50,000	51,000	61,000	11,000
OTHER EMPLOYEE BENEFITS	7,715.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	6,205,049.00	6,921,000	6,233,000	6,233,000	6,925,000	692,000
SAVINGS PLAN	4,118,740.73	4,674,000	4,825,000	5,091,000	4,973,000	148,000
THRIFT PLAN (HORIZONS)	3,745,218.55	3,882,000	3,554,000	4,047,000	3,684,000	130,000
UNEMPLOYMENT INSURANCE	14,640.00	15,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	983,277.13	1,258,000	1,122,000	1,122,000	1,122,000	0
<b>TOTAL S &amp; E B</b>	<b>187,777,359.47</b>	<b>194,889,000</b>	<b>197,312,000</b>	<b>217,084,000</b>	<b>204,922,000</b>	<b>7,610,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	2,554,035.59	2,583,000	2,192,000	2,392,000	2,092,000	(100,000)
CLOTHING & PERSONAL SUPPLIES	2,957.12	8,000	0	0	0	0
COMMUNICATIONS	299,712.96	477,000	494,000	494,000	244,000	(250,000)
COMPUTING-MAINFRAME	108,230.00	101,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	372,343.00	360,000	285,000	285,000	285,000	0
COMPUTING-PERSONAL	473,210.10	296,000	552,000	2,324,000	495,000	(57,000)
CONTRACTED PROGRAM SERVICES	10,833.00	30,000	65,000	65,000	65,000	0
HOUSEHOLD EXPENSE	10,243.61	8,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,214,519.00	1,277,000	1,497,000	2,064,000	1,297,000	(200,000)
INSURANCE	31,010.32	160,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,394,244.15	1,151,000	1,036,000	1,136,000	976,000	(60,000)
MAINTENANCE - EQUIPMENT	70,477.55	17,000	55,000	55,000	55,000	0
MEMBERSHIPS	277,215.58	276,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	37,915.72	11,000	22,000	22,000	22,000	0

**PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	540,799.93	615,000	940,000	1,931,000	578,000	(362,000)
PROFESSIONAL SERVICES	980,146.15	879,000	346,000	946,000	346,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,596,445.90	1,607,000	1,791,000	1,791,000	1,791,000	0
RENTS & LEASES - EQUIPMENT	113,240.47	147,000	207,000	407,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,020.27	3,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	24,777.17	30,000	14,000	14,000	14,000	0
TECHNICAL SERVICES	509,125.01	514,000	652,000	1,932,000	652,000	0
TELECOMMUNICATIONS	2,243,111.65	2,373,000	2,155,000	2,677,000	2,155,000	0
TRAINING	31,328.75	41,000	66,000	216,000	66,000	0
TRANSPORTATION AND TRAVEL	421,216.96	397,000	398,000	398,000	398,000	0
UTILITIES	1,680,781.58	1,750,000	1,933,000	1,933,000	1,933,000	0
<b>TOTAL S &amp; S</b>	<b>15,001,941.54</b>	<b>15,113,000</b>	<b>15,113,000</b>	<b>21,495,000</b>	<b>14,084,000</b>	<b>(1,029,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	85,819.57	202,000	98,000	98,000	98,000	0
RET-OTHER LONG TERM DEBT	734,651.70	735,000	838,000	838,000	759,000	(79,000)
TAXES & ASSESSMENTS	974.15	1,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>821,445.42</b>	<b>938,000</b>	<b>938,000</b>	<b>938,000</b>	<b>859,000</b>	<b>(79,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
VEHICLES & TRANSPORTATION EQUIPMENT	42,974.37	0	0	45,000	0	0
<b>TOTAL CAPITAL ASSETS</b>	<b>42,974.37</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 203,643,720.80</b>	<b>\$ 210,940,000</b>	<b>\$ 213,363,000</b>	<b>\$ 239,562,000</b>	<b>\$ 219,865,000</b>	<b>\$ 6,502,000</b>
INTRAFUND TRANSFERS	(314,527.00)	(316,000)	(169,000)	(169,000)	(338,000)	(169,000)
<b>NET TOTAL</b>	<b>\$ 203,329,193.80</b>	<b>\$ 210,624,000</b>	<b>\$ 213,194,000</b>	<b>\$ 239,393,000</b>	<b>\$ 219,527,000</b>	<b>\$ 6,333,000</b>
<b>NET COUNTY COST</b>	<b>\$ 198,015,862.18</b>	<b>\$ 205,310,000</b>	<b>\$ 207,768,000</b>	<b>\$ 233,967,000</b>	<b>\$ 214,041,000</b>	<b>\$ 6,273,000</b>
BUDGETED POSITIONS	1,144.0	1,151.0	1,151.0	1,273.0	1,152.0	1.0

## Departmental Program Summary

### 1. Felony Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	105,056,000	27,000	3,501,000	101,528,000	534.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	105,056,000	27,000	3,501,000	101,528,000	534.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

### 2. Misdemeanor Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	66,837,000	18,000	488,000	66,331,000	362.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	66,837,000	18,000	488,000	66,331,000	362.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

### 3. Juvenile Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,062,000	174,000	254,000	19,634,000	110.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,062,000	174,000	254,000	19,634,000	110.0

**Authority:** Mandated program – Federal and State Constitutions.

Undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

#### 4. Mental Health Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	13,416,000	119,000	1,222,000	12,075,000	79.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	13,416,000	119,000	1,222,000	12,075,000	79.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code 987.2.

The program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State Prison at the conclusion of their sentenced prison term.

#### 5. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,816,000	--	--	6,816,000	20.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,816,000	--	--	6,816,000	20.0

**Authority:** Non-mandated, discretionary program.

The program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

#### 6. Administration and Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,678,000	--	21,000	7,657,000	47.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,678,000	--	21,000	7,657,000	47.0

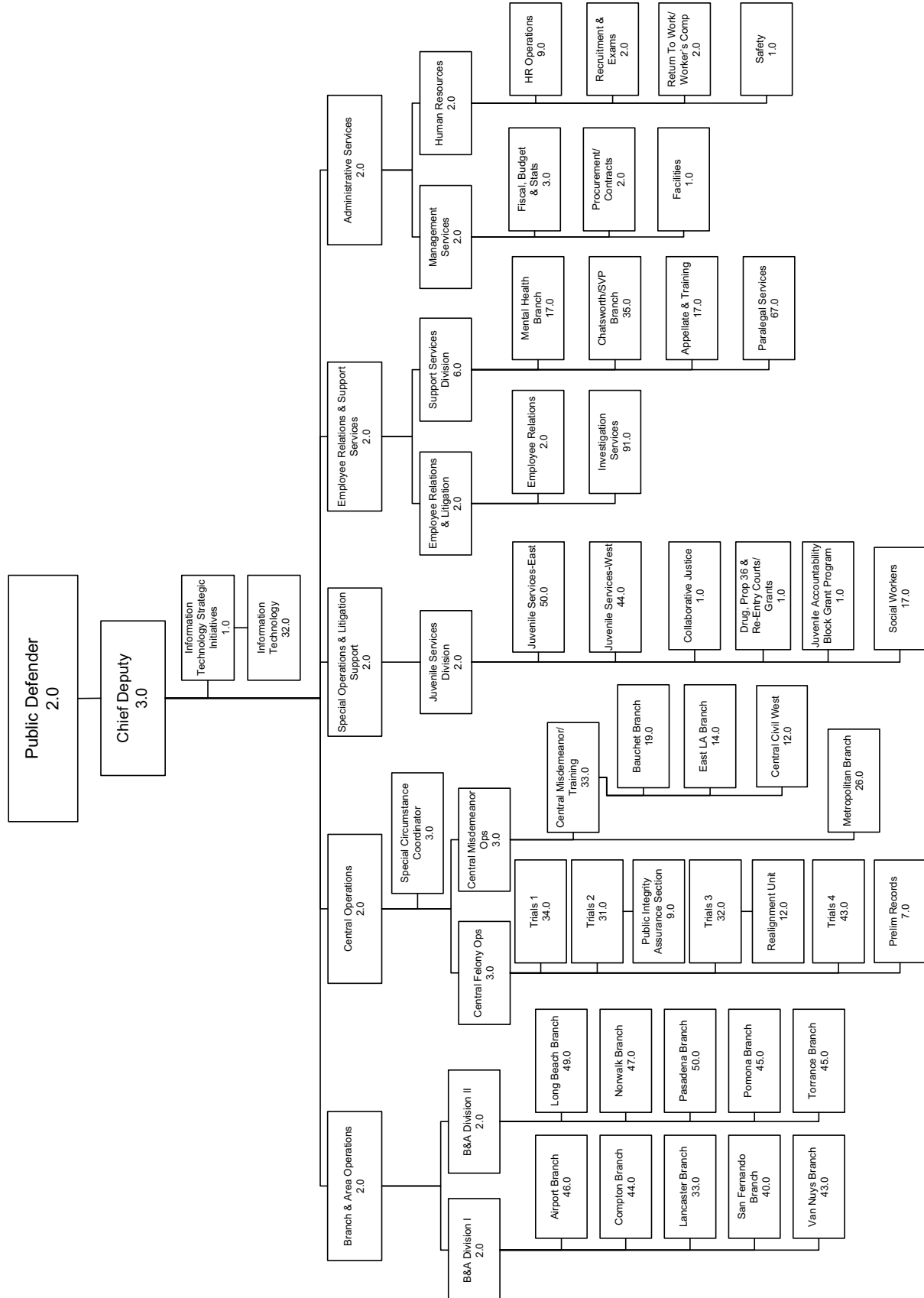
**Authority:** Non-mandated, discretionary program.

The program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	219,865,000	338,000	5,486,000	214,041,000	1,152.0



PUBLIC DEFENDER  
Kelly G. Emiling, Acting Public Defender  
FY 2017-18 Recommended Budget Positions = 1,152.0



# Public Library

Skye Patrick, County Library Director

## Public Library Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 38,914,000.00	\$ 44,420,000	\$ 44,420,000	\$ 18,930,000	\$ 18,930,000	\$ (25,490,000)
CANCEL OBLIGATED FUND BAL	14,445,177.00	11,979,000	11,979,000	15,553,000	15,553,000	3,574,000
PROPERTY TAXES	70,504,964.62	72,800,000	72,800,000	76,677,000	76,677,000	3,877,000
VOTER APPROVED SPECIAL TAXES	11,759,266.19	12,152,000	12,152,000	12,152,000	12,152,000	0
OTHER REVENUE	54,288,830.58	59,757,000	59,683,000	58,781,000	47,236,000	(12,447,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 189,912,238.39</b>	<b>\$ 201,108,000</b>	<b>\$ 201,034,000</b>	<b>\$ 182,093,000</b>	<b>\$ 170,548,000</b>	<b>\$ (30,486,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 83,704,180.06	\$ 87,521,000	\$ 102,221,000	\$ 106,521,000	\$ 101,411,000	\$ (810,000)
SERVICES & SUPPLIES	43,129,439.15	75,080,000	79,456,000	54,563,000	48,908,000	(30,548,000)
OTHER CHARGES	5,676,115.70	952,000	952,000	945,000	945,000	(7,000)
CAPITAL ASSETS - EQUIPMENT	236,660.18	2,424,000	2,204,000	1,450,000	670,000	(1,534,000)
OTHER FINANCING USES	500,000.00	648,000	648,000	1,000,000	1,000,000	352,000
<b>GROSS TOTAL</b>	<b>\$ 133,246,395.09</b>	<b>\$ 166,625,000</b>	<b>\$ 185,481,000</b>	<b>\$ 164,479,000</b>	<b>\$ 152,934,000</b>	<b>\$ (32,547,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 12,246,000.00	\$ 15,553,000	\$ 15,553,000	\$ 17,614,000	\$ 17,614,000	\$ 2,061,000
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 12,246,000.00</b>	<b>\$ 15,553,000</b>	<b>\$ 15,553,000</b>	<b>\$ 17,614,000</b>	<b>\$ 17,614,000</b>	<b>\$ 2,061,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 145,492,395.09</b>	<b>\$ 182,178,000</b>	<b>\$ 201,034,000</b>	<b>\$ 182,093,000</b>	<b>\$ 170,548,000</b>	<b>\$ (30,486,000)</b>
BUDGETED POSITIONS	1,397.0	1,389.0	1,389.0	1,309.0	1,306.0	(83.0)

FUND  
PUBLIC LIBRARY

FUNCTION  
EDUCATION

ACTIVITY  
LIBRARY SERVICES

### Mission Statement

To provide diverse communities with easy access to information and knowledge to nurture cultural exploration and lifelong learning.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a reduction of \$30.5 million primarily attributed to the removal of funding provided on a one-time basis from the Measure U-Utility User Tax allocations, and various Board-funded refurbishment and capital projects. This reduction is partially offset by a 5.4 percent anticipated property tax growth rate. The Department's budget also includes funding for increases in Board-approved salaries, retiree health insurance costs, living wage, minimum wage and the addition of 2.0 positions.

### Critical/Strategic Planning Initiatives

The Public Library's strategic plan establishes a roadmap for sustaining the delivery of quality library services and support for the Department's leadership as a 21st century library. The Library's purpose statement, "The Library Gives You the Freedom to Connect, Explore, Create – Whatever Your Needs or Dreams," along with eight key initiatives, sets the framework for developing innovative service models that will meet the increasing needs of the County's diverse communities.

The Department continues in earnest to focus on efforts to increase access to the Public Library by eliminating barriers to access, including but not limited to socio-economic status, lack of transportation, language barriers and the like, to name a few. As a result, the Department is focusing efforts to increase mobile services such as Makermobiles, which promote Science,

Technology, Engineering, Arts and Mathematics (STEAM) programs. Additional bookmobiles and book kiosks will be located throughout the County to increase access to books and materials. Additionally, the Department will expand early literacy programming and will also develop programming for adult literacy, which will include programming for non-English speakers. The Department will also focus specifically on strategies to re-engage youth who may not currently be able to access services due to fines or fees.

The Department will continue to have as a key focus its strategic initiatives and ongoing funding solutions for the Department's FY 2017-18 operating budget and beyond, as well as the construction of new libraries and the refurbishment of aging library buildings. The Public Library will ensure that to the extent feasible, library locations are designed or renovated with sustainable features that incorporate self-service models, spaces that encourage creativity, provide larger meeting rooms for civic engagement and community events, and are equipped with robust and emerging technologies that support the Public Library's digital initiatives.

## Changes From 2016-17 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>201,034,000</b>	<b>201,034,000</b>	<b>1,389.0</b>
<b><i>Collaborative Programs</i></b>			
<b>1. Senior Tutor Program:</b> Reflects the addition of 1.0 Librarian IV position to oversee the Senior Tutors for Children program with the specific focus of improving the reading skills of children, offset by funding from the Department of Workforce Development, Aging, and Community Services.	122,000	122,000	1.0
<b><i>Other Changes</i></b>			
<b>1. Administration:</b> Reflects the addition of 1.0 Administrative Services Manager II position to assist the County Library Director with various executive level activities.	133,000	133,000	1.0
<b>2. Pathway to Permanency:</b> Reflects the conversion of part-time temporary Library Aid positions to part-time permanent Library Aid positions, fully offset by the deletion of vacant positions.	--	--	--
<b>3. Position Reclassifications:</b> Reflects the Board-approved reclassification of 4.0 positions, fully offset by the deletion of vacant positions.	--	--	--
<b>4. Position Changes:</b> Reflects the deletion of 85.0 long-term vacant positions, offset by increases in various salaries and employee benefits.	--	--	(85.0)
<b>5. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies as well as other fringe employee benefits, fully offset by a decrease in services and supplies and the deletion of vacant positions.	2,325,000	2,325,000	--
<b>6. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions, fully offset by the deletion of vacant positions.	--	--	--
<b>7. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits, fully offset by the deletion of vacant positions.	--	--	--
<b>8. Living Wage Increase:</b> Reflects cost increases related to the Board-approved Living Wage Ordinance.	--	--	--
<b>9. Property Tax:</b> Reflects a projected 5.4 percent increase in property tax revenue.	3,877,000	3,877,000	--
<b>10. Refurbishment Projects:</b> Reflects the transfer of one-time cy pres funding from the Capital Projects budget unit for refurbishment projects at the Masao W. Sawtow Library and View Park Library.	1,500,000	1,500,000	--
<b>11. Committed Fund Balance:</b> Reflects an increase in obligated fund balance due to excess property tax for various cities.	2,061,000	2,061,000	--
<b>12. One-Time-Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Board programs and various other projects.	(34,522,000)	(34,522,000)	--

	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>13. Accumulated Capital Outlay (ACO) Fund:</b> Reflects a one-time increase to the ACO Fund for future upgrades of the Integrated Library System (ILS), fully offset by a decrease in services and supplies.	--	--	--
<b>14. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(2,038,000)	(2,038,000)	--
<b>15. Other Changes:</b> Reflects miscellaneous changes in services and supplies to adjust for various Library programs.	(3,944,000)	(3,944,000)	--
<b>Total Changes</b>	<b>(30,486,000)</b>	<b>(30,486,000)</b>	<b>(83.0)</b>
<b>2017-18 Recommended Budget</b>	<b>170,548,000</b>	<b>170,548,000</b>	<b>1,306.0</b>

## Unmet Needs

The Public Library's unmet needs include the following: 1) \$2.0 million to continue the one-time funding for books and materials; 2) \$2.1 million to offset the cost-of-living adjustment (COLA) for Measure U funded budgeted positions; 3) \$1.6 million for Americans with Disability Act restroom compliance projects; 4) \$0.6 million to purchase a countywide bookmobile to facilitate library access for special needs individuals of all ages, reach and engage as many school-age children as possible and sign them up for library cards; 5) \$0.8 million for the Voice-over Internet Protocol phone system upgrade; and 6) \$5.8 million to help offset approved cost increases primarily related to minimum wage (\$0.6 million), retirement (\$0.8 million), Pathway to Permanency (\$0.1 million), retiree health (\$0.4 million), COLA (\$2.3 million) and living wage (\$0.9 million).

**PUBLIC LIBRARY BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 38,914,000.00	\$ 44,420,000	\$ 44,420,000	\$ 18,930,000	\$ 18,930,000	\$ (25,490,000)
CANCEL OBLIGATED FUND BAL	14,445,177.00	11,979,000	11,979,000	15,553,000	15,553,000	3,574,000
PROPERTY TAXES	70,504,964.62	72,800,000	72,800,000	76,677,000	76,677,000	3,877,000
VOTER APPROVAL SPECIAL TAXES	11,759,266.19	12,152,000	12,152,000	12,152,000	12,152,000	0
BUSINESS LICENSES	800.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	533,868.56	1,195,000	1,195,000	996,000	996,000	(199,000)
ELECTION SERVICES	96.00	0	0	0	0	0
FEDERAL - OTHER	5,757.95	0	75,000	75,000	75,000	0
INTEREST	560,000.35	437,000	437,000	437,000	437,000	0
LIBRARY SERVICES	1,639,534.57	1,999,000	1,999,000	1,999,000	1,999,000	0
MISCELLANEOUS	1,467,220.33	1,027,000	953,000	953,000	953,000	0
OTHER GOVERNMENTAL AGENCIES	545,332.60	165,000	165,000	165,000	165,000	0
OTHER SALES	16,121.93	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	1,861.79	0	0	0	0	0
PARK & RECREATION SERVICES	62.05	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	369,990.06	0	0	0	0	0
RENTS & CONCESSIONS	13,200.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	10,653.68	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	425,451.59	530,000	530,000	530,000	530,000	0
STATE - OTHER	136,548.12	85,000	10,000	10,000	10,000	0
TRANSFERS IN	48,562,331.00	54,271,000	54,271,000	53,568,000	42,023,000	(12,248,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 189,912,238.39</b>	<b>\$ 201,108,000</b>	<b>\$ 201,034,000</b>	<b>\$ 182,093,000</b>	<b>\$ 170,548,000</b>	<b>\$ (30,486,000)</b>

**FINANCING USES**

**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 52,932,246.30	\$ 55,596,000	\$ 72,179,000	\$ 74,924,000	\$ 68,018,000	\$ (4,161,000)
CAFETERIA BENEFIT PLANS	9,459,497.03	9,920,000	8,799,000	9,419,000	10,623,000	1,824,000
COUNTY EMPLOYEE RETIREMENT	7,882,076.56	7,419,000	7,474,000	8,502,000	8,384,000	910,000
DENTAL INSURANCE	179,280.14	195,000	172,000	172,000	172,000	0
DEPENDENT CARE SPENDING ACCOUNTS	30,479.94	21,000	24,000	24,000	24,000	0
DISABILITY BENEFITS	456,459.69	458,000	402,000	402,000	402,000	0
FICA (OASDI)	736,648.41	770,000	693,000	693,000	695,000	2,000
HEALTH INSURANCE	6,155,524.93	6,697,000	5,694,000	5,195,000	5,897,000	203,000
LIFE INSURANCE	70,222.34	72,000	62,000	62,000	62,000	0
OTHER EMPLOYEE BENEFITS	51,856.70	57,000	50,000	50,000	50,000	0
RETIREE HEALTH INSURANCE	3,749,747.00	4,151,000	4,516,000	4,922,000	4,922,000	406,000
SAVINGS PLAN	206,628.16	300,000	172,000	173,000	173,000	1,000
THRIFT PLAN (HORIZONS)	1,026,395.20	1,097,000	979,000	978,000	984,000	5,000
UNEMPLOYMENT INSURANCE	71,576.00	73,000	93,000	93,000	93,000	0
WORKERS' COMPENSATION	695,541.66	695,000	912,000	912,000	912,000	0
<b>TOTAL S &amp; E B</b>	<b>83,704,180.06</b>	<b>87,521,000</b>	<b>102,221,000</b>	<b>106,521,000</b>	<b>101,411,000</b>	<b>(810,000)</b>

**SERVICES & SUPPLIES**

**PUBLIC LIBRARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
ADMINISTRATIVE SERVICES	5,873,963.88	5,840,000	5,762,000	4,048,000	4,048,000	(1,714,000)
CLOTHING & PERSONAL SUPPLIES	8,760.36	0	0	0	0	0
COMMUNICATIONS	117,798.55	135,000	135,000	135,000	135,000	0
COMPUTING-MAINFRAME	67,360.78	9,000	36,000	9,000	9,000	(27,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	311,612.00	99,000	99,000	99,000	99,000	0
COMPUTING-PERSONAL	841,079.55	1,074,000	994,000	956,000	956,000	(38,000)
FOOD	781.59	0	0	0	0	0
HOUSEHOLD EXPENSE	156,523.25	201,000	398,000	231,000	231,000	(167,000)
INFORMATION TECHNOLOGY SERVICES	810,215.76	1,455,000	1,372,000	1,617,000	1,617,000	245,000
INSURANCE	335,404.57	583,000	518,000	589,000	589,000	71,000
MAINTENANCE - BUILDINGS & IMPRV	8,504,710.86	29,700,000	9,947,000	10,307,000	11,807,000	1,860,000
MAINTENANCE - EQUIPMENT	432,445.62	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	40,957.16	0	0	0	0	0
MEMBERSHIPS	94,175.04	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	72,529.01	1,504,000	23,000	373,000	373,000	350,000
OFFICE EXPENSE	1,416,353.78	1,610,000	1,538,000	1,610,000	1,610,000	72,000
PROFESSIONAL SERVICES	728,307.72	1,340,000	941,000	1,387,000	1,387,000	446,000
RENTS & LEASES - BLDG & IMPRV	1,769,414.33	1,602,000	1,521,000	1,670,000	1,670,000	149,000
RENTS & LEASES - EQUIPMENT	390,761.55	100,000	100,000	100,000	100,000	0
SMALL TOOLS & MINOR EQUIPMENT	144,330.64	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	11,872,367.46	19,770,000	47,289,000	21,717,000	14,562,000	(32,727,000)
TECHNICAL SERVICES	1,089,202.38	1,990,000	852,000	1,612,000	1,612,000	760,000
TELECOMMUNICATIONS	2,610,873.11	2,770,000	2,710,000	2,770,000	2,770,000	60,000
TRAINING	96,285.05	251,000	193,000	251,000	251,000	58,000
TRANSPORTATION AND TRAVEL	1,648,722.39	1,549,000	1,530,000	1,584,000	1,584,000	54,000
UTILITIES	3,694,502.76	3,108,000	3,108,000	3,108,000	3,108,000	0
<b>TOTAL S &amp; S</b>	<b>43,129,439.15</b>	<b>75,080,000</b>	<b>79,456,000</b>	<b>54,563,000</b>	<b>48,908,000</b>	<b>(30,548,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	432,000.00	0	0	0	0	0
JUDGMENTS & DAMAGES	216,762.22	90,000	91,000	87,000	87,000	(4,000)
RET-OTHER LONG TERM DEBT	827,928.68	832,000	832,000	828,000	828,000	(4,000)
TAXES & ASSESSMENTS	4,199,424.80	30,000	29,000	30,000	30,000	1,000
<b>TOTAL OTH CHARGES</b>	<b>5,676,115.70</b>	<b>952,000</b>	<b>952,000</b>	<b>945,000</b>	<b>945,000</b>	<b>(7,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.36	740,000	1,314,000	1,210,000	430,000	(884,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	5,534.90	0	0	0	0	0
ELECTRONIC EQUIPMENT	13,622.28	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	560,000	140,000	140,000	140,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	217,502.64	1,124,000	750,000	100,000	100,000	(650,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>236,660.18</b>	<b>2,424,000</b>	<b>2,204,000</b>	<b>1,450,000</b>	<b>670,000</b>	<b>(1,534,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>236,660.18</b>	<b>2,424,000</b>	<b>2,204,000</b>	<b>1,450,000</b>	<b>670,000</b>	<b>(1,534,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	500,000.00	648,000	648,000	1,000,000	1,000,000	352,000

**PUBLIC LIBRARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH FIN USES	500,000.00	648,000	648,000	1,000,000	1,000,000	352,000
<b>GROSS TOTAL</b>	<b>\$ 133,246,395.09</b>	<b>\$ 166,625,000</b>	<b>\$ 185,481,000</b>	<b>\$ 164,479,000</b>	<b>\$ 152,934,000</b>	<b>\$ (32,547,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 12,246,000.00	\$ 15,553,000	\$ 15,553,000	\$ 17,614,000	\$ 17,614,000	\$ 2,061,000
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 12,246,000.00</b>	<b>\$ 15,553,000</b>	<b>\$ 15,553,000</b>	<b>\$ 17,614,000</b>	<b>\$ 17,614,000</b>	<b>\$ 2,061,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 145,492,395.09</b>	<b>\$ 182,178,000</b>	<b>\$ 201,034,000</b>	<b>\$ 182,093,000</b>	<b>\$ 170,548,000</b>	<b>\$ (30,486,000)</b>
BUDGETED POSITIONS	1,397.0	1,389.0	1,389.0	1,309.0	1,306.0	(83.0)

## Departmental Program Summary

### 1. Public Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	75,957,000	75,957,000	1,032.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	75,957,000	75,957,000	1,032.0

**Authority:** Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

### 2. Library Material

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	14,876,000	14,876,000	64.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	14,876,000	14,876,000	64.0

**Authority:** Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions and other items for circulation to the public and to assist staff in answering reference questions from the public.

### 3. Information Systems

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	12,121,000	12,121,000	39.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	12,121,000	12,121,000	39.0

**Authority:** Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation and support of computer, data network, telecommunications, and wireless systems.



#### 4. Administration

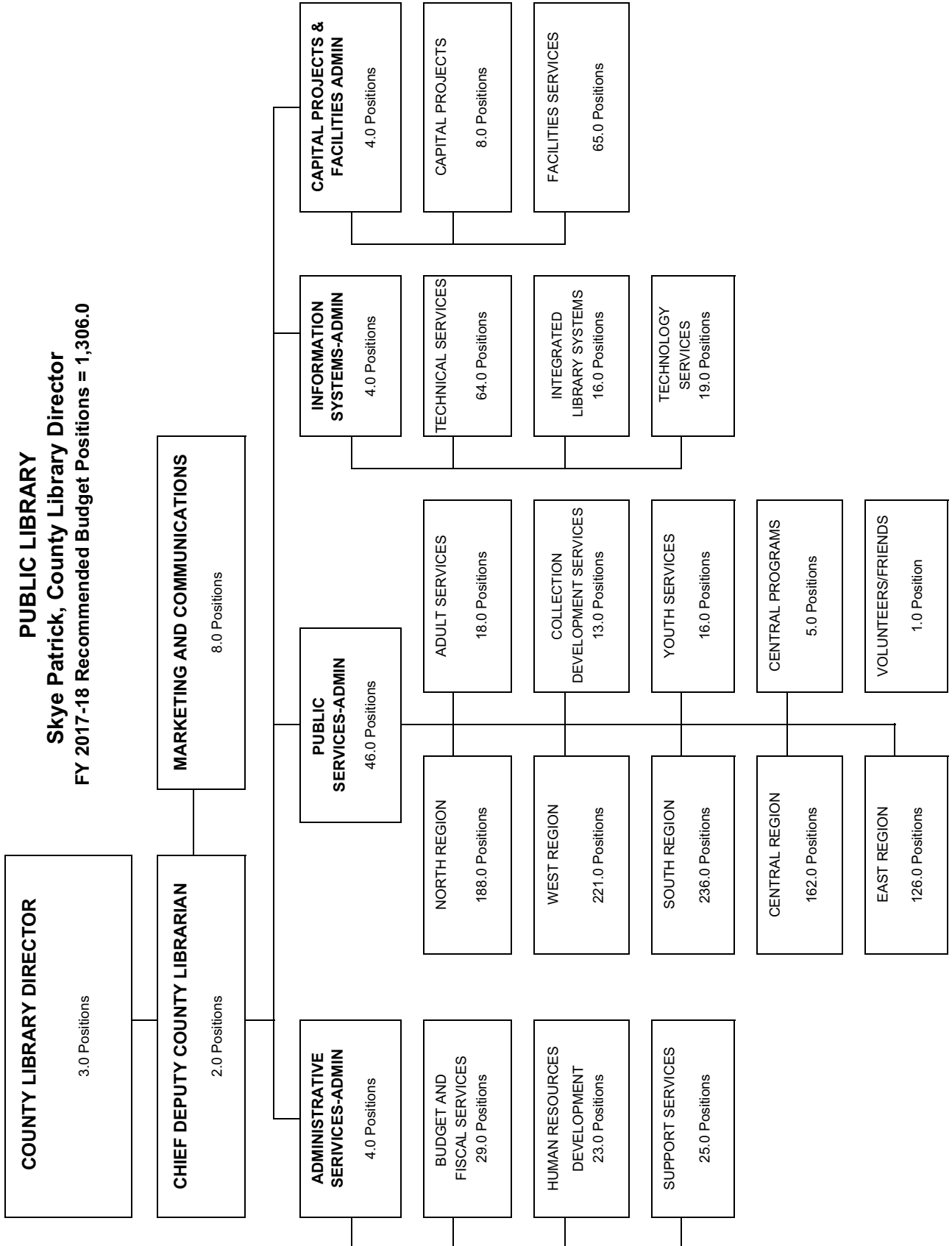
	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	67,594,000	67,594,000	171.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	67,594,000	67,594,000	171.0

**Authority:** Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management and other support services.

	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	170,548,000	170,548,000	1,306.0

**PUBLIC LIBRARY**  
**Skye Patrick, County Library Director**  
**FY 2017-18 Recommended Budget Positions = 1,306.0**



## Public Social Services

Sheryl L. Spiller, Director

### Public Social Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$3,418,969,118.86	\$ 3,540,151,000	\$ 3,670,772,000	\$ 4,267,192,000	\$ 3,739,314,000	\$ 68,542,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$1,211,463,845.33	\$ 1,254,927,000	\$ 1,276,219,000	\$ 2,265,807,000	\$ 1,347,034,000	\$ 70,815,000
SERVICES & SUPPLIES	792,440,284.88	818,262,000	891,845,000	854,991,000	846,540,000	(45,305,000)
OTHER CHARGES	1,769,915,418.30	1,866,608,000	1,932,690,000	1,995,449,000	1,995,694,000	63,004,000
CAPITAL ASSETS - EQUIPMENT	6,439,346.14	4,090,000	5,790,000	5,682,000	5,682,000	(108,000)
<b>GROSS TOTAL</b>	\$3,780,258,894.65	\$ 3,943,887,000	\$ 4,106,544,000	\$ 5,121,929,000	\$ 4,194,950,000	\$ 88,406,000
INTRAFUND TRANSFERS	(2,148,576.56)	(5,956,000)	(5,117,000)	(4,237,000)	(4,737,000)	380,000
<b>NET TOTAL</b>	\$3,778,110,318.09	\$ 3,937,931,000	\$ 4,101,427,000	\$ 5,117,692,000	\$ 4,190,213,000	\$ 88,786,000
<b>NET COUNTY COST</b>	\$ 359,141,199.23	\$ 397,780,000	\$ 430,655,000	\$ 850,500,000	\$ 450,899,000	\$ 20,244,000
BUDGETED POSITIONS	13,792.0	13,815.0	13,815.0	26,297.0	13,815.0	0.0

### Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,857,482,327.28	\$ 1,912,328,000	\$ 2,002,513,000	\$ 2,541,011,000	\$ 2,016,404,000	\$ 13,891,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$1,211,463,845.33	\$ 1,254,927,000	\$ 1,276,219,000	\$ 2,265,807,000	\$ 1,347,034,000	\$ 70,815,000
SERVICES & SUPPLIES	595,986,547.68	613,237,000	676,954,000	636,254,000	633,987,000	(42,967,000)
OTHER CHARGES	124,273,879.23	134,379,000	164,014,000	164,655,000	165,936,000	1,922,000
CAPITAL ASSETS - EQUIPMENT	6,439,346.14	4,090,000	5,790,000	5,682,000	5,682,000	(108,000)
<b>GROSS TOTAL</b>	\$1,938,163,618.38	\$ 2,006,633,000	\$ 2,122,977,000	\$ 3,072,398,000	\$ 2,152,639,000	\$ 29,662,000
INTRAFUND TRANSFERS	(2,148,576.56)	(5,456,000)	(3,255,000)	(2,875,000)	(2,875,000)	380,000
<b>NET TOTAL</b>	\$1,936,015,041.82	\$ 2,001,177,000	\$ 2,119,722,000	\$ 3,069,523,000	\$ 2,149,764,000	\$ 30,042,000
<b>NET COUNTY COST</b>	\$ 78,532,714.54	\$ 88,849,000	\$ 117,209,000	\$ 528,512,000	\$ 133,360,000	\$ 16,151,000
BUDGETED POSITIONS	13,792.0	13,815.0	13,815.0	26,297.0	13,815.0	0.0

FUND  
GENERAL FUND

FUNCTION  
PUBLIC ASSISTANCE

ACTIVITY  
ADMINISTRATION

## Mission Statement

To enrich lives through effective and caring service.

## 2017-18 Budget Message

The 2017-18 Recommended Budget for the Department of Public Social Services (DPSS) – Administration reflects a \$29.7 million increase in gross appropriation and a \$16.2 million increase in NCC. The NCC increase is primarily due to Board-approved salary increases and the County’s share of increases in employee benefits and CalFresh expenditures, offset by prior-year savings, ongoing NCC savings, and the removal of prior-year funding that was provided on a one-time basis.

The Recommended Budget also reflects an increase of 40.0 positions offset by the deletion of vacant positions for no net change in the overall position count. The positions are primarily for administrative and information technology support.

Although the demand for the full range of DPSS services continues to grow, revenue sources are projected to remain stable or decrease. As a result, DPSS developed a status quo budget for FY 2017-18 by creating internal efficiencies to accomplish departmental objectives.

## Critical/Strategic Planning Initiatives

The Department supports the County’s 2016-2021 Strategic Plan Goal #3 of “Realizing Tomorrow’s Government Today,” through the following measures:

- Launch the California Automated Consortium Eligibility System (CalACES) to replace and integrate the functionality of multiple legacy systems that support the following: program eligibility, enrollment, case management, and the benefit distribution of public assistance and child welfare programs.
- Pilot an In-Home Supportive Services (IHSS) call center to enhance customer service by providing immediate responses to IHSS recipients, IHSS providers and the general public.
- Roll-out Phase II of the Model Office concept. This will enhance the application intake process by identifying all customers that have multiple cases and streamline them into a single case to increase accuracy, efficiency, and the quality of service delivery.
- Continue to utilize social media platforms to serve as an avenue for improving communications with employees, customers, and stakeholders.
- Implement a Network Access Control (NAC) system to provide real-time visibility of users, devices, operating systems, and applications that are connected to the DPSS network. As society continues to become more technologically advanced, these security measures will help protect the Department’s digital information and technological infrastructure for both customers and employees.

In FY 2017-18, DPSS will continue to make substantial strides towards becoming the nation’s largest technologically advanced social services department and, more importantly, a flagship department in the area of quality customer service.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>2,122,977,000</b>	<b>3,255,000</b>	<b>2,002,513,000</b>	<b>117,209,000</b>	<b>13,815.0</b>
<b><i>New/Expanded Programs</i></b>					
1. <b>LRS:</b> Reflects the addition of 19.0 positions needed to implement the new LRS and phase out the LEADER contract offset by the deletion of 19.0 positions and contract savings.	(291,000)	--	(291,000)	--	--
<b><i>Other Changes</i></b>					
1. <b>Position Reclassification:</b> Reflects the Board-approved reclassification of 44.0 positions.	155,000	--	155,000	--	--
2. <b>Administrative Support:</b> Reflects the addition of 21.0 positions, to enhance staffing in the areas of policy, fiscal operations, human resources, and secretarial support offset by the deletion of 21.0 positions as well as an increase in State and federal revenues.	517,000	--	517,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	40,561,000	--	37,626,000	2,935,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	(1,006,000)	--	(1,006,000)	--	--
<b>5. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	14,081,000	--	13,093,000	988,000	--
<b>6. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	16,108,000	--	15,491,000	617,000	--
<b>7. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,281,000	--	1,191,000	90,000	--
<b>8. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for SEIU 721 training, building maintenance, telecommunications, capital assets, and one-time State funding for eligibility system changes.	(7,744,000)	(348,000)	(7,298,000)	(98,000)	--
<b>9. Intrafund Transfer (IFT) Decrease:</b> Reflects a decrease in IFT, offset with State and federal revenues, due to lower than anticipated lobby traffic at the Zev Yaroslavsky Family Support Center for the Department of Child Support Services.	--	(32,000)	32,000	--	--
<b>10. Adult Protective Services (APS):</b> Reflects an increase in appropriation and State realignment revenue for the APS program at the Department of Workforce Development, Aging and Community Services.	1,051,000	--	1,051,000	--	--
<b>11. California Work Opportunities and Responsibility for Kids (CalWORKs) Housing Support Program:</b> Reflects an increase in appropriation, primarily due to State contract increases for the CalWORKs Housing Support Program offset by State revenue.	500,000	--	500,000	--	--
<b>12. State Utility Assistance Subsidy:</b> Reflects an increase in other charges appropriation, primarily due to expenditure/caseload increases in State Utility Assistance Subsidy offset by State revenue.	630,000	--	630,000	--	--
<b>13. Contracted Program Services:</b> Reflects an increase in appropriation offset by State and federal revenues, primarily due to increases in negotiated costs for services contracts in General Relief Opportunity for Work (GROW) Orientation/Job Search/Vocational Assessment, Supplemental Security Income (SSI) Appeals, and CalWORKs; offset with a decrease in CalFresh outreach contract costs.	206,000	--	206,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>14. SB 1341 Automation Plan:</b> Reflects a one-time increase in services and supplies for Phase II of the SB 1341 Automation Plan to integrate Statewide Automated Welfare System-Modified Adjusted Gross Income codes from CalHEERS (California Healthcare Eligibility, Enrollment, and Retention System) with LRS, offset by State and federal revenues.	2,493,000	--	2,493,000	--	--
<b>15. LEADER and Greater Avenues for Independence (GAIN) Employment Activity and Reporting System (GEARS) Contract Cancellation:</b> Reflects a decrease in appropriation, due to the cancellation of the GEARS contract adopted by the Board on October 4, 2016, offset by State and federal revenues.	(31,135,000)	--	(29,282,000)	(1,853,000)	--
<b>16. LRS Reduction:</b> Reflects a decrease in appropriation, due to the variance of the County's share of the FY 2016-17 LRS project based on the latest Implementation Advance Planning Document Update from the Governor's Budget offset by a decrease in State and federal revenues.	(7,745,000)	--	(5,632,000)	(2,113,000)	--
<b>17. CalFresh Match Waiver Unmet Need:</b> Reflects funding for CalFresh administrative expenditures above the County's maintenance of effort level, partially offset by redirecting ongoing NCC savings in LRS and the cancellation of the LEADER contract. The NCC is the County's share of the CalFresh Match Waiver's third year phase-out.	--	--	(15,585,000)	15,585,000	--
<b>Total Changes</b>	<b>29,662,000</b>	<b>(380,000)</b>	<b>13,891,000</b>	<b>16,151,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>2,152,639,000</b>	<b>2,875,000</b>	<b>2,016,404,000</b>	<b>133,360,000</b>	<b>13,815.0</b>

## Unmet Needs

The Recommended Budget does not factor in the Governor's January budget proposal. The final State funding allocations will not be known until after the State's FY 2017-18 Budget is approved in Summer 2017.

The Department's unmet needs are primarily focused on additional staffing needed to meet increased demands. Over the past several years, funding did not increase at the same rate as caseload and program demands. Currently, case workers for the approved caseload in the Department's core programs are staffed significantly below the full need level, though the level of understaffing varies significantly by program. Thus, it would require a significant number of workers to fulfill the unmet needs for case workers and administrative staff.

**PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 26.50	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - OTHER	2,529,532.75	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,096,165,456.49	1,338,015,000	1,398,296,000	1,937,254,000	1,420,821,000	22,525,000
MISCELLANEOUS	2,731,942.11	694,000	694,000	694,000	694,000	0
STATE - 2011 REALIGNMENT REVENUE	16,580,929.00	0	16,318,000	16,843,000	16,843,000	525,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	739,022,965.83	573,435,000	587,021,000	586,036,000	577,862,000	(9,159,000)
TRANSFERS IN	86,447.87	184,000	184,000	184,000	184,000	0
WELFARE REPAYMENTS	365,026.73	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$1,857,482,327.28</b>	<b>\$ 1,912,328,000</b>	<b>\$ 2,002,513,000</b>	<b>\$ 2,541,011,000</b>	<b>\$ 2,016,404,000</b>	<b>\$ 13,891,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 692,770,138.18	\$ 725,213,000	\$ 741,821,000	\$ 1,377,452,000	\$ 763,964,000	\$ 22,143,000
CAFETERIA BENEFIT PLANS	216,540,286.72	224,424,000	227,922,000	495,064,000	245,041,000	17,119,000
COUNTY EMPLOYEE RETIREMENT	130,357,646.77	123,400,000	123,256,000	137,337,000	137,337,000	14,081,000
DENTAL INSURANCE	4,293,921.16	4,376,000	4,566,000	8,692,000	4,566,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,267,012.81	0	2,000,000	3,807,000	2,000,000	0
DISABILITY BENEFITS	8,026,972.46	7,579,000	9,083,000	15,055,000	8,794,000	(289,000)
FICA (OASDI)	10,095,455.70	10,360,000	8,430,000	18,128,000	8,751,000	321,000
HEALTH INSURANCE	7,168,193.67	7,495,000	6,313,000	14,223,000	7,450,000	1,137,000
LIFE INSURANCE	1,126,012.64	808,000	680,000	1,294,000	680,000	0
OTHER EMPLOYEE BENEFITS	287,954.98	154,000	470,000	907,000	470,000	0
RETIREE HEALTH INSURANCE	78,659,997.00	87,830,000	87,830,000	103,938,000	103,938,000	16,108,000
SAVINGS PLAN	2,295,139.97	2,448,000	2,027,000	2,111,000	2,111,000	84,000
THRIFT PLAN (HORIZONS)	19,509,451.45	20,457,000	21,438,000	48,133,000	22,266,000	828,000
UNEMPLOYMENT INSURANCE	125,849.00	252,000	252,000	207,000	207,000	(45,000)
WORKERS' COMPENSATION	38,939,812.82	40,131,000	40,131,000	39,459,000	39,459,000	(672,000)
<b>TOTAL S &amp; E B</b>	<b>1,211,463,845.33</b>	<b>1,254,927,000</b>	<b>1,276,219,000</b>	<b>2,265,807,000</b>	<b>1,347,034,000</b>	<b>70,815,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	22,600,828.56	24,466,000	25,545,000	26,801,000	26,801,000	1,256,000
CLOTHING & PERSONAL SUPPLIES	2,151.38	40,000	0	20,000	20,000	20,000
COMMUNICATIONS	1,227,367.00	1,725,000	1,665,000	1,725,000	1,725,000	60,000
COMPUTING-MAINFRAME	5,262,574.79	5,955,000	6,264,000	6,288,000	6,288,000	24,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	15,976,868.00	18,119,000	18,967,000	16,887,000	16,887,000	(2,080,000)
COMPUTING-PERSONAL	11,469,480.12	8,467,000	8,628,000	11,693,000	11,693,000	3,065,000
CONTRACTED PROGRAM SERVICES	237,587,323.10	260,861,000	282,463,000	286,476,000	284,209,000	1,746,000
HOUSEHOLD EXPENSE	14,003.59	15,000	30,000	0	0	(30,000)
INFORMATION TECHNOLOGY SERVICES	125,765,285.97	103,910,000	133,416,000	86,620,000	86,620,000	(46,796,000)
INSURANCE	1,665,083.43	1,942,000	1,639,000	2,148,000	2,148,000	509,000
MAINTENANCE - BUILDINGS & IMPRV	15,937,729.47	17,209,000	17,211,000	18,193,000	18,193,000	982,000
MAINTENANCE - EQUIPMENT	358,522.28	635,000	654,000	412,000	412,000	(242,000)
MEDICAL DENTAL & LAB SUPPLIES	9,904.67	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	117,776.62	130,000	150,000	130,000	130,000	(20,000)
MISCELLANEOUS EXPENSE	14,152.18	28,000	56,000	37,000	37,000	(19,000)

**PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	27,968,764.88	30,326,000	35,185,000	31,600,000	31,600,000	(3,585,000)
PROFESSIONAL SERVICES	9,453,213.64	13,420,000	12,925,000	13,441,000	13,441,000	516,000
PUBLICATIONS & LEGAL NOTICE	7,471.68	10,000	20,000	10,000	10,000	(10,000)
RENTS & LEASES - BLDG & IMPRV	52,316,525.41	53,500,000	57,641,000	59,220,000	59,220,000	1,579,000
RENTS & LEASES - EQUIPMENT	1,788,522.73	2,523,000	2,009,000	3,058,000	3,058,000	1,049,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	7,000	7,000	7,000	7,000	0
SPECIAL DEPARTMENTAL EXPENSE	203,735.44	252,000	220,000	190,000	190,000	(30,000)
TECHNICAL SERVICES	21,062,602.95	22,033,000	25,150,000	24,125,000	24,125,000	(1,025,000)
TELECOMMUNICATIONS	35,818,387.41	36,636,000	36,018,000	36,091,000	36,091,000	73,000
TRAINING	556,010.24	998,000	1,458,000	1,344,000	1,344,000	(114,000)
TRANSPORTATION AND TRAVEL	3,203,723.09	3,342,000	2,945,000	3,050,000	3,050,000	105,000
UTILITIES	5,598,539.05	6,676,000	6,676,000	6,676,000	6,676,000	0
<b>TOTAL S &amp; S</b>	<b>595,986,547.68</b>	<b>613,237,000</b>	<b>676,954,000</b>	<b>636,254,000</b>	<b>633,987,000</b>	<b>(42,967,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	374,726.02	751,000	1,570,000	1,973,000	1,973,000	403,000
RET-OTHER LONG TERM DEBT	10,704,371.86	12,335,000	12,227,000	11,822,000	13,103,000	876,000
SUPPORT & CARE OF PERSONS	113,177,454.07	121,246,000	150,200,000	150,841,000	150,841,000	641,000
TAXES & ASSESSMENTS	17,327.28	47,000	17,000	19,000	19,000	2,000
<b>TOTAL OTH CHARGES</b>	<b>124,273,879.23</b>	<b>134,379,000</b>	<b>164,014,000</b>	<b>164,655,000</b>	<b>165,936,000</b>	<b>1,922,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	6,008,589.18	4,018,000	5,718,000	5,592,000	5,592,000	(126,000)
DATA HANDLING EQUIPMENT	26,992.85	0	0	0	0	0
ELECTRONIC EQUIPMENT	208,372.40	72,000	72,000	90,000	90,000	18,000
VEHICLES & TRANSPORTATION EQUIPMENT	195,391.71	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>6,439,346.14</b>	<b>4,090,000</b>	<b>5,790,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>(108,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>6,439,346.14</b>	<b>4,090,000</b>	<b>5,790,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>(108,000)</b>
<b>GROSS TOTAL</b>	<b>\$1,938,163,618.38</b>	<b>\$ 2,006,633,000</b>	<b>\$ 2,122,977,000</b>	<b>\$ 3,072,398,000</b>	<b>\$ 2,152,639,000</b>	<b>\$ 29,662,000</b>
INTRAFUND TRANSFERS	(2,148,576.56)	(5,456,000)	(3,255,000)	(2,875,000)	(2,875,000)	380,000
<b>NET TOTAL</b>	<b>\$1,936,015,041.82</b>	<b>\$ 2,001,177,000</b>	<b>\$ 2,119,722,000</b>	<b>\$ 3,069,523,000</b>	<b>\$ 2,149,764,000</b>	<b>\$ 30,042,000</b>
<b>NET COUNTY COST</b>	<b>\$ 78,532,714.54</b>	<b>\$ 88,849,000</b>	<b>\$ 117,209,000</b>	<b>\$ 528,512,000</b>	<b>\$ 133,360,000</b>	<b>\$ 16,151,000</b>
BUDGETED POSITIONS	13,792.0	13,815.0	13,815.0	26,297.0	13,815.0	0.0



## Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,561,486,791.58	\$ 1,627,823,000	\$ 1,668,259,000	\$ 1,726,181,000	\$ 1,722,910,000	\$ 54,651,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 196,453,737.20	\$ 205,025,000	\$ 214,891,000	\$ 218,737,000	\$ 212,553,000	\$ (2,338,000)
OTHER CHARGES	1,645,641,539.07	1,732,229,000	1,768,676,000	1,830,794,000	1,829,758,000	61,082,000
<b>GROSS TOTAL</b>	<b>\$1,842,095,276.27</b>	<b>\$ 1,937,254,000</b>	<b>\$ 1,983,567,000</b>	<b>\$ 2,049,531,000</b>	<b>\$ 2,042,311,000</b>	<b>\$ 58,744,000</b>
INTRAFUND TRANSFERS	0.00	(500,000)	(1,862,000)	(1,362,000)	(1,862,000)	0
<b>NET TOTAL</b>	<b>\$1,842,095,276.27</b>	<b>\$ 1,936,754,000</b>	<b>\$ 1,981,705,000</b>	<b>\$ 2,048,169,000</b>	<b>\$ 2,040,449,000</b>	<b>\$ 58,744,000</b>
<b>NET COUNTY COST</b>	<b>\$ 280,608,484.69</b>	<b>\$ 308,931,000</b>	<b>\$ 313,446,000</b>	<b>\$ 321,988,000</b>	<b>\$ 317,539,000</b>	<b>\$ 4,093,000</b>

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### 2017-18 Budget Message

The DPSS – Assistance Budget funds mandated and discretionary public assistance and social services programs, financed with federal, State, and County funds. These programs include: CalWORKs; Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); IHSS; Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

The 2017-18 Recommended Budget reflects a \$58.7 million increase in appropriation and a \$54.7 million net increase in revenue primarily due to the repeal of the federal and State share of the Maximum Family Grant (MFG) and Maximum Aid Payment (MAP) increases within the CalWORKs program. Also reflected is a \$4.1 million net increase in NCC primarily due to the annual Maintenance of Effort (MOE) inflation factor of 3.5 percent and wage increases in the IHSS program, partially offset by a caseload decrease in GR.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>1,983,567,000</b>	<b>1,862,000</b>	<b>1,668,259,000</b>	<b>313,446,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. GR:</b> Reflects a decrease in funding primarily due to a 10.7 percent decrease in caseload, partially offset by a cost per case increase for GR services and an increase in Interim Assistance Reimbursements.	(5,255,000)	--	976,000	(6,231,000)	--
<b>2. GR:</b> Reflects a decrease in funding due to the redirection of SB 678 revenue associated with Homeless Initiative Strategy B1-Subsidized Housing to Homeless Disabled Individuals Pursuing Supplemental Security Income.	(500,000)	--	(500,000)	--	--
<b>3. GR and GRAH:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the GR and GRAH programs.	(9,055,000)	--	(579,000)	(8,476,000)	--
<b>4. IHSS:</b> Reflects an increase in funding to annualize the \$0.18 wage increase effective February 1, 2017.	3,094,000	--	--	3,094,000	--
<b>5. IHSS:</b> Reflects an increase in funding due to a 3.5 percent increase in the IHSS MOE.	14,562,000	--	--	14,562,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. CalWORKs:</b> Reflects an increase in funding due to a \$33.88 increase in the average monthly cost per case resulting from the MFG repeal, partially offset by a 1.8 percent decrease in aided caseload.	45,767,000	--	44,623,000	1,144,000	--
<b>7. CalWORKs:</b> Reflects an increase in funding due to a 1.4 percent MAP increase.	8,972,000	--	8,972,000	--	--
<b>8. CAPI:</b> Reflects an increase in funding due to a 2.6 percent increase in aided caseload and a cost per case increase.	2,104,000	--	2,104,000	--	--
<b>9. CSBG:</b> Reflects an increase in appropriation and revenue to align the budget with available funding.	90,000	--	90,000	--	--
<b>10. RRP/RCA:</b> Reflects an increase in funding due to a cost per case increase, partially offset by a 10.7 percent decrease in aided caseload.	305,000	--	305,000	--	--
<b>11. REP:</b> Reflects a decrease to align the budget with available funding.	(265,000)	--	(265,000)	--	--
<b>12. WINS:</b> Reflects a decrease to align the budget to actual expenditure levels.	(1,075,000)	--	(1,075,000)	--	--
<b>Total Changes</b>	<b>58,744,000</b>	<b>0</b>	<b>54,651,000</b>	<b>4,093,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>2,042,311,000</b>	<b>1,862,000</b>	<b>1,722,910,000</b>	<b>317,539,000</b>	<b>0.0</b>

**PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ (33,501.87)	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	4,693,828.28	4,900,000	5,943,000	5,847,000	5,364,000	(579,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	364,076,441.50	368,865,000	457,819,000	477,659,000	475,920,000	18,101,000
MISCELLANEOUS	527,204.00	500,000	1,163,000	500,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE	763,543,599.51	791,606,000	753,496,000	777,806,000	777,610,000	24,114,000
STATE - 2011 REALIGNMENT REVENUE	0.00	100,000	2,000,000	2,000,000	2,000,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	270,763,395.23	297,382,000	274,262,000	286,843,000	286,915,000	12,653,000
STATE - PUBLIC ASSISTANCE PROGRAMS	153,539,312.79	159,938,000	168,544,000	171,118,000	169,530,000	986,000
TRANSFERS IN	0.00	0	500,000	0	0	(500,000)
WELFARE REPAYMENTS	4,376,512.14	4,532,000	4,532,000	4,408,000	4,408,000	(124,000)
<b>TOTAL REVENUE</b>	<b>\$1,561,486,791.58</b>	<b>\$ 1,627,823,000</b>	<b>\$ 1,668,259,000</b>	<b>\$ 1,726,181,000</b>	<b>\$ 1,722,910,000</b>	<b>\$ 54,651,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 193,317,568.85	\$ 205,025,000	\$ 214,891,000	\$ 218,737,000	\$ 212,553,000	\$ (2,338,000)
PROFESSIONAL SERVICES	3,136,168.35	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>196,453,737.20</b>	<b>205,025,000</b>	<b>214,891,000</b>	<b>218,737,000</b>	<b>212,553,000</b>	<b>(2,338,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	123,270.21	0	0	0	0	0
SUPPORT & CARE OF PERSONS	1,645,518,268.86	1,732,229,000	1,768,676,000	1,830,794,000	1,829,758,000	61,082,000
<b>TOTAL OTH CHARGES</b>	<b>1,645,641,539.07</b>	<b>1,732,229,000</b>	<b>1,768,676,000</b>	<b>1,830,794,000</b>	<b>1,829,758,000</b>	<b>61,082,000</b>
<b>GROSS TOTAL</b>	<b>\$1,842,095,276.27</b>	<b>\$ 1,937,254,000</b>	<b>\$ 1,983,567,000</b>	<b>\$ 2,049,531,000</b>	<b>\$ 2,042,311,000</b>	<b>\$ 58,744,000</b>
INTRAFUND TRANSFERS	0.00	(500,000)	(1,862,000)	(1,362,000)	(1,862,000)	0
<b>NET TOTAL</b>	<b>\$1,842,095,276.27</b>	<b>\$ 1,936,754,000</b>	<b>\$ 1,981,705,000</b>	<b>\$ 2,048,169,000</b>	<b>\$ 2,040,449,000</b>	<b>\$ 58,744,000</b>
<b>NET COUNTY COST</b>	<b>\$ 280,608,484.69</b>	<b>\$ 308,931,000</b>	<b>\$ 313,446,000</b>	<b>\$ 321,988,000</b>	<b>\$ 317,539,000</b>	<b>\$ 4,093,000</b>



## General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 6,116,524.26	\$ 6,217,000	\$ 7,164,000	\$ 7,164,000	\$ 6,585,000	\$ (579,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 7,933,558.22	\$ 8,965,000	\$ 9,967,000	\$ 9,974,000	\$ 7,145,000	\$ (2,822,000)
OTHER CHARGES	4,981,416.45	5,736,000	7,460,000	7,453,000	5,917,000	(1,543,000)
<b>GROSS TOTAL</b>	\$ 12,914,974.67	\$ 14,701,000	\$ 17,427,000	\$ 17,427,000	\$ 13,062,000	\$ (4,365,000)
<b>NET TOTAL</b>	\$ 12,914,974.67	\$ 14,701,000	\$ 17,427,000	\$ 17,427,000	\$ 13,062,000	\$ (4,365,000)
<b>NET COUNTY COST</b>	\$ 6,798,450.41	\$ 8,484,000	\$ 10,263,000	\$ 10,263,000	\$ 6,477,000	\$ (3,786,000)

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY GENERAL RELIEF

## Indigent Aid Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 13,048,174.71	\$ 12,100,000	\$ 14,500,000	\$ 14,976,000	\$ 14,976,000	\$ 476,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 6,099,407.35	\$ 8,017,000	\$ 10,579,000	\$ 11,433,000	\$ 11,433,000	\$ 854,000
OTHER CHARGES	226,771,883.82	233,739,000	237,936,000	226,137,000	226,637,000	(11,299,000)
<b>GROSS TOTAL</b>	\$ 232,871,291.17	\$ 241,756,000	\$ 248,515,000	\$ 237,570,000	\$ 238,070,000	\$ (10,445,000)
INTRAFUND TRANSFERS	0.00	(500,000)	(1,862,000)	(1,362,000)	(1,862,000)	0
<b>NET TOTAL</b>	\$ 232,871,291.17	\$ 241,256,000	\$ 246,653,000	\$ 236,208,000	\$ 236,208,000	\$ (10,445,000)
<b>NET COUNTY COST</b>	\$ 219,823,116.46	\$ 229,156,000	\$ 232,153,000	\$ 221,232,000	\$ 221,232,000	\$ (10,921,000)

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY GENERAL RELIEF

## In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 501,784,322.40	\$ 524,300,000	\$ 530,156,000	\$ 533,511,000	\$ 530,156,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 174,914,937.44	\$ 181,432,000	\$ 187,288,000	\$ 190,643,000	\$ 187,288,000	\$ 0
OTHER CHARGES	379,667,000.00	412,952,000	412,952,000	430,608,000	430,608,000	17,656,000
<b>GROSS TOTAL</b>	\$ 554,581,937.44	\$ 594,384,000	\$ 600,240,000	\$ 621,251,000	\$ 617,896,000	\$ 17,656,000
<b>NET TOTAL</b>	\$ 554,581,937.44	\$ 594,384,000	\$ 600,240,000	\$ 621,251,000	\$ 617,896,000	\$ 17,656,000
<b>NET COUNTY COST</b>	\$ 52,797,615.04	\$ 70,084,000	\$ 70,084,000	\$ 87,740,000	\$ 87,740,000	\$ 17,656,000

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY AID PROGRAMS



## Departmental Program Summary

### 1. Social Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	216,640,000	--	206,943,000	9,697,000	1,445.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	216,640,000	--	206,943,000	9,697,000	1,445.0

**Authority:** Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Sections 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The APS/County Services Block Grant (CSBG) is authorized under the Federal Social Security Act, Title XX; California Welfare and Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), California Department of Social Services Regulations (Sections 33-100 through 33-805).

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG.

### 2. CalWORKs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	619,619,000	1,649,000	617,970,000	--	2,858.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	619,619,000	1,649,000	617,970,000	--	2,858.0

**Authority:** Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601-619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the GAIN WtW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

### 3. Other Public Welfare

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,202,987,000	827,000	1,088,304,000	113,856,000	8,565.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,202,987,000	827,000	1,088,304,000	113,856,000	8,565.0

**Authority:** Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 19000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the Social Security Act authorizes Medicaid as a joint federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions Code Sections 14100 et seq. and 10800 authorize the County to administer this public assistance program.

GR: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

CAPI authorized under Welfare and Institutions Code Sections 18937-18944; RCA authorized under the Welfare and Institutions Code Sections 13275 through 13282; and the Refugee Employment Program authorized under the Welfare and Institutions Code Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamps), Medi-Cal, GR, RCA, CalFresh Employment and Training, and CAPI. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations or referrals to other programs. Services include before and after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth and family development, and legal assistance.

#### 4. Public Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,042,311,000	1,862,000	1,722,910,000	317,539,000	0.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,042,311,000	1,862,000	1,722,910,000	317,539,000	0.0

**Authority:** Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

#### 5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	113,393,000	399,000	103,187,000	9,807,000	947.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	113,393,000	399,000	103,187,000	9,807,000	947.0

**Authority:** Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code Section 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control; accounting; contracting; property management; benefits issuance; procurement; personnel; and, payroll services to the Department.

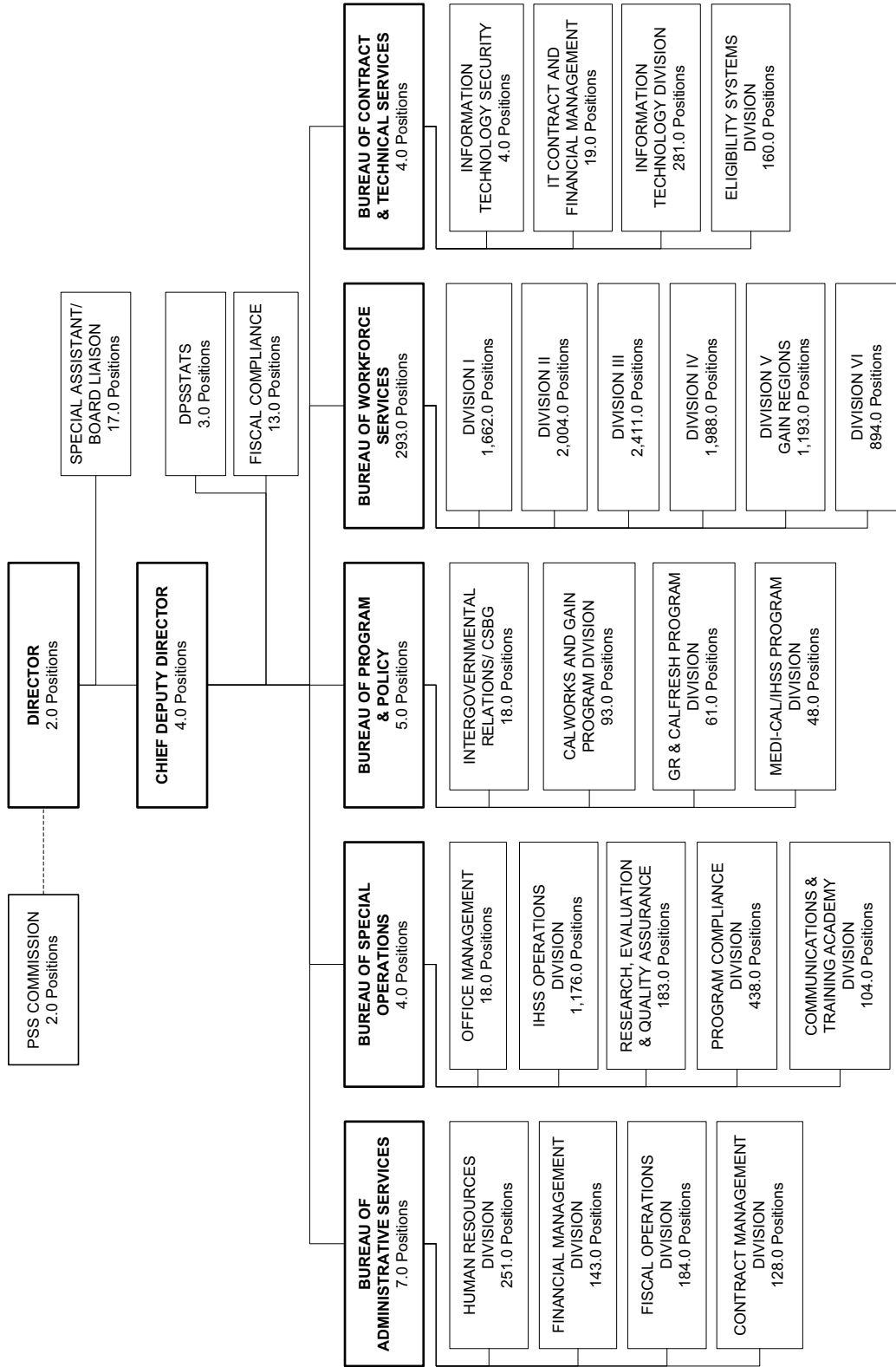
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	4,194,950,000	4,737,000	3,739,314,000	450,899,000	13,815.0



**DEPARTMENT OF PUBLIC SOCIAL SERVICES**

SHERYL L. SPILLER, DIRECTOR

FY 2017-18 Recommended Budget Positions = 13,815.0



## Public Works

Mark Pestrella, Director

### Public Works Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 551,978,000.00	\$ 394,944,000	\$ 394,944,000	\$ 320,628,000	\$ 320,628,000	\$ (74,316,000)
CANCEL OBLIGATED FUND BAL	468,874,315.00	589,674,000	633,528,000	589,137,000	589,137,000	(44,391,000)
REVENUE	1,301,250,599.15	1,447,599,000	1,554,820,000	1,563,292,000	1,564,212,000	9,392,000
NET COUNTY COST	34,566,568.25	56,308,000	56,467,000	58,781,000	37,421,000	(19,046,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 2,356,669,482.40</b>	<b>\$ 2,488,525,000</b>	<b>\$ 2,639,759,000</b>	<b>\$ 2,531,838,000</b>	<b>\$ 2,511,398,000</b>	<b>\$ (128,361,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 397,737,489.73	\$ 409,784,000	\$ 481,196,000	\$ 503,715,000	\$ 503,715,000	\$ 22,519,000
SERVICES & SUPPLIES	825,943,763.51	956,643,000	1,173,962,000	1,194,313,000	1,174,788,000	826,000
OTHER CHARGES	9,307,894.26	46,458,000	50,668,000	40,030,000	39,115,000	(11,553,000)
CAPITAL ASSETS - B & I	1,407,706.73	1,164,000	1,744,000	580,000	580,000	(1,164,000)
CAPITAL ASSETS - EQUIPMENT	16,845,580.25	32,678,000	33,728,000	32,017,000	32,017,000	(1,711,000)
CAPITAL ASSETS - INFRASTRUCTURE	89,076,429.77	115,888,000	180,904,000	181,626,000	181,626,000	722,000
TOTAL CAPITAL ASSETS	\$ 107,329,716.75	\$ 149,730,000	\$ 216,376,000	\$ 214,223,000	\$ 214,223,000	\$ (2,153,000)
OTHER FINANCING USES	5,572,877.97	16,175,000	23,087,000	19,646,000	19,646,000	(3,441,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	42,966,000	0	0	(42,966,000)
<b>GROSS TOTAL</b>	<b>\$ 1,345,891,742.22</b>	<b>\$ 1,578,790,000</b>	<b>\$ 1,988,255,000</b>	<b>\$ 1,971,927,000</b>	<b>\$ 1,951,487,000</b>	<b>\$ (36,768,000)</b>
INTRAFUND TRANSFERS	(33,906.50)	(30,000)	(30,000)	(30,000)	(30,000)	0
<b>NET TOTAL</b>	<b>\$ 1,345,857,835.72</b>	<b>\$ 1,578,760,000</b>	<b>\$ 1,988,225,000</b>	<b>\$ 1,971,897,000</b>	<b>\$ 1,951,457,000</b>	<b>\$ (36,768,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 615,861,000.00	\$ 589,137,000	\$ 651,534,000	\$ 559,941,000	\$ 559,941,000	\$ (91,593,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 615,861,000.00</b>	<b>\$ 589,137,000</b>	<b>\$ 651,534,000</b>	<b>\$ 559,941,000</b>	<b>\$ 559,941,000</b>	<b>\$ (91,593,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 1,961,718,835.72</b>	<b>\$ 2,167,897,000</b>	<b>\$ 2,639,759,000</b>	<b>\$ 2,531,838,000</b>	<b>\$ 2,511,398,000</b>	<b>\$ (128,361,000)</b>
BUDGETED POSITIONS	4,269.0	4,154.0	4,154.0	4,154.0	4,154.0	0.0

## Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 49,670,574.97	\$ 51,700,000	\$ 51,814,000	\$ 52,870,000	\$ 53,790,000	\$ 1,976,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 81,727,312.04	\$ 100,926,000	\$ 100,650,000	\$ 107,462,000	\$ 87,937,000	\$ (12,713,000)
OTHER CHARGES	2,199,571.99	6,409,000	6,463,000	3,679,000	2,764,000	(3,699,000)
CAPITAL ASSETS - EQUIPMENT	0.00	43,000	43,000	123,000	123,000	80,000
CAPITAL ASSETS - INFRASTRUCTURE	130,000.00	200,000	695,000	50,000	50,000	(645,000)
TOTAL CAPITAL ASSETS	130,000.00	243,000	738,000	173,000	173,000	(565,000)
OTHER FINANCING USES	214,165.69	460,000	460,000	367,000	367,000	(93,000)
<b>GROSS TOTAL</b>	\$ 84,271,049.72	\$ 108,038,000	\$ 108,311,000	\$ 111,681,000	\$ 91,241,000	\$ (17,070,000)
INTRAFUND TRANSFERS	(33,906.50)	(30,000)	(30,000)	(30,000)	(30,000)	0
<b>NET TOTAL</b>	\$ 84,237,143.22	\$ 108,008,000	\$ 108,281,000	\$ 111,651,000	\$ 91,211,000	\$ (17,070,000)
<b>NET COUNTY COST</b>	\$ 34,566,568.25	\$ 56,308,000	\$ 56,467,000	\$ 58,781,000	\$ 37,421,000	\$ (19,046,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	OTHER GENERAL

### Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department administers the County's Unincorporated Area Stormwater Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life for residents in the community.

### 2017-18 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from the County.

The 2017-18 Recommended Budget reflects a \$19.0 million net NCC decrease primarily attributable to the elimination of one-time funding for Unincorporated Area Stormwater Urban Runoff Quality Program (\$8.7 million); Unincorporated County Roads (\$4.2 million); Porter Ranch Gas Leak Contract Services (\$3.5 million); Claims and Litigation (\$1.1 million); High Desert Corridor (\$0.8 million); Drought Resiliency Work Plan Board Motion (\$0.5 million); and other Board-funded programs and projects (\$0.8 million). The decrease is partially offset by a \$0.7 million increase for Board-approved salaries and health insurance subsidies.

## Critical/Strategic Planning Initiatives

- To maximize public safety and reduce energy consumption, ongoing training is provided to employees to promote technical growth. Specialized training is provided in mandated subjects such as the California Construction and Energy Codes to ensure a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>108,311,000</b>	<b>30,000</b>	<b>51,814,000</b>	<b>56,467,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Unincorporated Area Stormwater Urban Runoff Quality Program:</b> Reflects an increase in ongoing funding to address regulatory stormwater and urban runoff compliance requirements, fully offset with reimbursement of expense revenue from other participating local entities.	920,000	--	920,000	--	--
<b><i>Other Changes</i></b>					
<b>1. Building Permits and Inspection:</b> Reflects an increase in building permits and plan check services.	1,250,000	--	1,250,000	--	--
<b>2. Regulation of Industrial Waste and Underground Tanks:</b> Reflects increases in both industrial waste and underground tank plan check and inspection services.	585,000	--	585,000	--	--
<b>3. Public Works Services to Cities and Agencies:</b> Reflects a decrease in plan check and inspection services provided to cities.	(427,000)	--	(427,000)	--	--
<b>4. Stormwater Urban Runoff Quality Program:</b> Reflects an increase in stormwater inspection activity.	11,000	--	11,000	--	--
<b>5. Encroachment Permit Issuance and Inspection:</b> Reflects an increase in permit issuance and inspection services.	10,000	--	10,000	--	--
<b>6. Land Development/Salaries and Employee Benefits:</b> Reflects a decrease in land development activities and increases in Board-approved salaries and health insurance subsidies.	(35,000)	--	(71,000)	36,000	--
<b>7. Property Rehabilitation and Nuisance Abatement/Salaries and Employee Benefits:</b> Reflects increases in Board-approved salaries and health insurance subsidies and a decrease in Property Rehabilitation and Nuisance Abatement activities.	85,000	--	(302,000)	387,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>8. Unincorporated Area Stormwater Urban Runoff Quality Program/Salaries and Employee Benefits:</b> Reflects increases in Board-approved salaries and health insurance subsidies.	266,000	--	--	266,000	--
<b>9. Pre-County Improvement/Salaries and Employee Benefits:</b> Reflects increases in Board-approved salaries and health insurance subsidies.	13,000	--	--	13,000	--
<b>10. Graffiti Abatement/Salaries and Employee Benefits:</b> Reflects increases in Board-approved salaries and health insurance subsidies.	9,000	--	--	9,000	--
<b>11. High Desert Corridor:</b> Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit to realign community program funding.	(100,000)	--	--	(100,000)	--
<b>12. One-Time Funding:</b> Reflects the elimination of one-time funding for Unincorporated Area Stormwater Urban Runoff Quality Program (\$8.7 million); Porter Ranch Gas Leak Contract Services (\$3.5 million); Unincorporated County Road projects (\$1.8 million); Claims & Litigation (\$1.1 million); Altadena monument signs (\$0.8 million); High Desert Corridor (\$0.8 million); Foothill Blvd. Medians in La Crescenta (\$0.8 million); Drought Resiliency Work Plan Board Motion (\$0.5 million); Carmenita Road Median Enhancement Project-Phase II (\$0.4 million); Holiday decorations in East Los Angeles (\$0.3 million); Sidewalk/Road improvements in Chapman Woods (\$0.3 million); Hauled Water Initial Study Plan (\$0.2 million); Claremont Sewers (\$0.1 million); Graffiti Abatement (\$0.1 million); Tujunga Wash Maintenance and Servicing (\$50,000); and Caltrans Environmental Justice Grant Program (\$15,000). These projects are expected to be completed in FY 2016-17.	(19,657,000)	--	--	(19,657,000)	--
<b>Total Changes</b>	<b>(17,070,000)</b>	<b>0</b>	<b>1,976,000</b>	<b>(19,046,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>91,241,000</b>	<b>30,000</b>	<b>53,790,000</b>	<b>37,421,000</b>	<b>0.0</b>

## Unmet Needs

The Department's unmet needs include \$21.4 million for the Unincorporated Area Stormwater Urban Runoff Quality Program to address regulatory stormwater and urban runoff compliance requirements.

**PUBLIC WORKS GENERAL FUND BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ (96,524.52)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0
CHARGES FOR SERVICES - OTHER	2,970,670.50	3,833,000	4,327,000	3,660,000	4,580,000	253,000
CONSTRUCTION PERMITS	13,943,759.01	14,098,000	15,594,000	16,285,000	16,285,000	691,000
FEDERAL - OTHER	99,426.00	0	100,000	0	0	(100,000)
INTEREST	160,464.80	242,000	152,000	244,000	244,000	92,000
MISCELLANEOUS	652,114.18	506,000	507,000	177,000	177,000	(330,000)
OTHER GOVERNMENTAL AGENCIES	16,518.49	5,000	1,000	17,000	17,000	16,000
OTHER SALES	132.30	0	1,000	1,000	1,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	68,180.41	144,000	45,000	144,000	144,000	99,000
PLANNING & ENGINEERING SERVICES	24,852,291.00	25,668,000	25,325,000	26,006,000	26,006,000	681,000
ROAD & STREET SERVICES	1,033,760.99	0	0	0	0	0
SANITATION SERVICES	5,963,144.77	7,199,000	5,757,000	6,331,000	6,331,000	574,000
STATE - OTHER	6,637.04	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 49,670,574.97</b>	<b>\$ 51,700,000</b>	<b>\$ 51,814,000</b>	<b>\$ 52,870,000</b>	<b>\$ 53,790,000</b>	<b>\$ 1,976,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 110,165.02	\$ 155,000	\$ 122,000	\$ 127,000	\$ 127,000	\$ 5,000
COMMUNICATIONS	6,585.69	0	1,000	0	0	(1,000)
COMPUTING-MAINFRAME	2,709.99	2,000	0	2,000	2,000	2,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,909.27	5,000	2,000	3,000	3,000	1,000
COMPUTING-PERSONAL	46,833.77	100,000	62,000	114,000	114,000	52,000
CONTRACTED PROGRAM SERVICES	29,799.25	15,000	30,000	1,000	1,000	(29,000)
HOUSEHOLD EXPENSE	60,059.34	58,000	27,000	58,000	58,000	31,000
INFORMATION TECHNOLOGY SERVICES	3,171,650.00	2,500,000	2,500,000	1,286,000	1,286,000	(1,214,000)
INSURANCE	25,172.17	98,000	176,000	168,000	168,000	(8,000)
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	430,896.51	901,000	372,000	446,000	446,000	74,000
MAINTENANCE - EQUIPMENT	7,760.66	8,000	4,000	8,000	8,000	4,000
MEMBERSHIPS	2,065.00	12,000	5,000	2,000	2,000	(3,000)
MISCELLANEOUS EXPENSE	31.00	0	7,000	0	0	(7,000)
OFFICE EXPENSE	51,527.98	201,000	73,000	201,000	201,000	128,000
PROFESSIONAL SERVICES	12,754,828.30	19,126,000	17,682,000	17,704,000	12,304,000	(5,378,000)
RENTS & LEASES - BLDG & IMPRV	1,243,618.94	2,788,000	1,172,000	816,000	816,000	(356,000)
RENTS & LEASES - EQUIPMENT	54,683.10	57,000	55,000	63,000	63,000	8,000
SMALL TOOLS & MINOR EQUIPMENT	21.71	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	56,474,292.24	67,558,000	69,474,000	78,884,000	64,759,000	(4,715,000)
TECHNICAL SERVICES	6,721,158.54	6,671,000	8,369,000	6,873,000	6,873,000	(1,496,000)
TELECOMMUNICATIONS	338,715.23	466,000	273,000	423,000	423,000	150,000
TRAINING	11,561.00	14,000	31,000	47,000	47,000	16,000
TRANSPORTATION AND TRAVEL	8,811.19	13,000	21,000	44,000	44,000	23,000
UTILITIES	169,456.14	178,000	182,000	182,000	182,000	0
<b>TOTAL S &amp; S</b>	<b>81,727,312.04</b>	<b>100,926,000</b>	<b>100,650,000</b>	<b>107,462,000</b>	<b>87,937,000</b>	<b>(12,713,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	2,188,400.92	5,192,000	5,192,000	3,532,000	2,617,000	(2,575,000)
JUDGMENTS & DAMAGES	8,851.76	1,215,000	1,270,000	145,000	145,000	(1,125,000)

**PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	2,319.31	2,000	1,000	2,000	2,000	1,000
TOTAL OTH CHARGES	2,199,571.99	6,409,000	6,463,000	3,679,000	2,764,000	(3,699,000)
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	18,000	18,000	98,000	98,000	80,000
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	43,000	43,000	123,000	123,000	80,000
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						
EASEMENTS	130,000.00	200,000	695,000	50,000	50,000	(645,000)
TOTAL CAPITAL ASSETS	130,000.00	243,000	738,000	173,000	173,000	(565,000)
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	214,165.69	460,000	460,000	367,000	367,000	(93,000)
TOTAL OTH FIN USES	214,165.69	460,000	460,000	367,000	367,000	(93,000)
<b>GROSS TOTAL</b>	\$ 84,271,049.72	\$ 108,038,000	\$ 108,311,000	\$ 111,681,000	\$ 91,241,000	\$ (17,070,000)
INTRAFUND TRANSFERS	(33,906.50)	(30,000)	(30,000)	(30,000)	(30,000)	0
<b>NET TOTAL</b>	\$ 84,237,143.22	\$ 108,008,000	\$ 108,281,000	\$ 111,651,000	\$ 91,211,000	\$ (17,070,000)
<b>NET COUNTY COST</b>	\$ 34,566,568.25	\$ 56,308,000	\$ 56,467,000	\$ 58,781,000	\$ 37,421,000	\$ (19,046,000)

## Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 136,226,000.00	\$ 37,378,000	\$ 37,378,000	\$ 22,160,000	\$ 22,160,000	\$ (15,218,000)
CANCEL OBLIGATED FUND BAL	224,197,819.00	342,192,000	337,890,000	341,751,000	341,751,000	3,861,000
PROPERTY TAXES	129,516,178.10	135,467,000	133,443,000	141,645,000	141,645,000	8,202,000
SPECIAL ASSESSMENTS	108,286,542.93	108,287,000	109,089,000	108,287,000	108,287,000	(802,000)
OTHER REVENUE	25,992,857.93	42,139,000	29,568,000	19,817,000	19,817,000	(9,751,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 624,219,397.96</b>	<b>\$ 665,463,000</b>	<b>\$ 647,368,000</b>	<b>\$ 633,660,000</b>	<b>\$ 633,660,000</b>	<b>\$ (13,708,000)</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 192,842,096.53	\$ 218,828,000	\$ 222,885,000	\$ 227,088,000	\$ 227,088,000	\$ 4,203,000
OTHER CHARGES	4,730,941.13	19,629,000	19,636,000	5,606,000	5,606,000	(14,030,000)
CAPITAL ASSETS - B & I	1,407,706.73	1,164,000	1,164,000	0	0	(1,164,000)
CAPITAL ASSETS - EQUIPMENT	508,766.22	171,000	171,000	505,000	505,000	334,000
CAPITAL ASSETS - INFRASTRUCTURE	39,550,841.68	52,788,000	52,789,000	53,785,000	53,785,000	996,000
TOTAL CAPITAL ASSETS	41,467,314.63	54,123,000	54,124,000	54,290,000	54,290,000	166,000
OTHER FINANCING USES	3,796,997.17	8,972,000	8,972,000	4,925,000	4,925,000	(4,047,000)
<b>GROSS TOTAL</b>	<b>\$ 242,837,349.46</b>	<b>\$ 301,552,000</b>	<b>\$ 305,617,000</b>	<b>\$ 291,909,000</b>	<b>\$ 291,909,000</b>	<b>\$ (13,708,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 344,004,000.00	\$ 341,751,000	\$ 341,751,000	\$ 341,751,000	\$ 341,751,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 344,004,000.00</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 586,841,349.46</b>	<b>\$ 643,303,000</b>	<b>\$ 647,368,000</b>	<b>\$ 633,660,000</b>	<b>\$ 633,660,000</b>	<b>\$ (13,708,000)</b>

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

### Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in Los Angeles County. Specific to the Flood Control District (LACFCD), the mission is to provide flood protection services that incorporate an integrated water resource management approach; increase local water availability through conservation efforts; and provide passive recreational opportunities.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a \$13.7 million decrease primarily attributable to a decrease in fund balance available and the elimination of one-time reimbursement of expense revenue related to the Rory R. Shaw Wetland Park project; partially offset by increases in property tax revenue and cancel obligated fund balance. The primary sources of revenue of the LACFCD are property taxes and benefit assessments. The objectives of the LACFCD are outlined within the Flood Control Act, which mandates the LACFCD to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.



## Changes From 2016-17 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>647,368,000</b>	<b>647,368,000</b>	<b>0.0</b>
<b>Other Changes</b>			
<b>1. Permit Issuance and Inspection:</b> Reflects a decrease in activities projected for issuance of building and encroachment permits and inspections.	(573,000)	(573,000)	--
<b>2. Flood Control:</b> Reflects a decrease in single-purpose flood control projects as a result of a shift towards projects which also incorporate an integrated water resource management approach.	(10,862,000)	(10,862,000)	--
<b>3. Graffiti Abatement:</b> Reflects a decrease in graffiti removal within Flood Control District's various rights of way.	(37,000)	(37,000)	--
<b>4. Integrated Water Resource Planning:</b> Reflects an increase in activities related to integrated regional plan coordination with stakeholders to support multi-use projects to provide added benefits such as water quality enhancement, water conservation, and passive recreation.	946,000	946,000	--
<b>5. Land Development:</b> Reflects an increase in subdivision plan checking and environmental document reviews.	955,000	955,000	--
<b>6. Public Works Services to Cities and Agencies:</b> Reflects an increase in services provided to cities and other agencies.	171,000	171,000	--
<b>7. Storm Water and Urban Runoff Quality:</b> Reflects a reduction in construction activities for water quality enhancement projects due to planning and design delays.	(10,391,000)	(10,391,000)	--
<b>8. Water Conservation:</b> Reflects an increase in infrastructure improvement projects that provide for groundwater recharge to sustain local water supplies.	6,083,000	6,083,000	--
<b>Total Changes</b>	<b>(13,708,000)</b>	<b>(13,708,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>633,660,000</b>	<b>633,660,000</b>	<b>0.0</b>

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 136,226,000.00	\$ 37,378,000	\$ 37,378,000	\$ 22,160,000	\$ 22,160,000	\$ (15,218,000)
CANCEL OBLIGATED FUND BAL	224,197,819.00	342,192,000	337,890,000	341,751,000	341,751,000	3,861,000
PROPERTY TAXES	129,516,178.10	135,467,000	133,443,000	141,645,000	141,645,000	8,202,000
SPECIAL ASSESSMENTS	108,286,542.93	108,287,000	109,089,000	108,287,000	108,287,000	(802,000)
BUSINESS LICENSES	(562.49)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	4,345,238.56	2,099,000	2,451,000	2,119,000	2,119,000	(332,000)
CONSTRUCTION PERMITS	4,150.63	3,000	0	3,000	3,000	3,000
FEDERAL AID - DISASTER RELIEF	815,143.25	0	0	0	0	0
FORFEITURES & PENALTIES	2,339.14	0	0	0	0	0
INTEREST	3,468,290.59	4,319,000	2,884,000	4,319,000	4,319,000	1,435,000
MISCELLANEOUS	169,633.11	18,000	200,000	20,000	20,000	(180,000)
OTHER GOVERNMENTAL AGENCIES	964,150.83	11,828,000	11,088,000	1,592,000	1,592,000	(9,496,000)
OTHER LICENSES & PERMITS	1,120,402.58	1,085,000	865,000	1,107,000	1,107,000	242,000
OTHER SALES	76,609.47	103,000	103,000	103,000	103,000	0
OTHER STATE - IN-LIEU TAXES	8,784.75	9,000	9,000	9,000	9,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	938,083.14	940,000	1,130,000	940,000	940,000	(190,000)
PLANNING & ENGINEERING SERVICES	1,287,647.81	1,411,000	1,145,000	1,288,000	1,288,000	143,000
RENTS & CONCESSIONS	8,650,019.13	16,121,000	7,464,000	6,231,000	6,231,000	(1,233,000)
ROAD & STREET SERVICES	673,271.05	15,000	30,000	20,000	20,000	(10,000)
ROYALTIES	540,987.75	541,000	1,000,000	541,000	541,000	(459,000)
SALE OF CAPITAL ASSETS	43,625.75	45,000	50,000	45,000	45,000	(5,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	765,260.43	765,000	780,000	765,000	765,000	(15,000)
STATE - OTHER	1,767,541.12	2,834,000	369,000	715,000	715,000	346,000
STATE - PUBLIC ASSISTANCE PROGRAMS	0.00	3,000	0	0	0	0
STATE AID - DISASTER	352,241.33	0	0	0	0	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 624,219,397.96</b>	<b>\$ 665,463,000</b>	<b>\$ 647,368,000</b>	<b>\$ 633,660,000</b>	<b>\$ 633,660,000</b>	<b>\$ (13,708,000)</b>

**FINANCING USES**

**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 2,358,110.06	\$ 2,455,000	\$ 2,699,000	\$ 2,777,000	\$ 2,777,000	\$ 78,000
CLOTHING & PERSONAL SUPPLIES	37,817.09	28,000	36,000	45,000	45,000	9,000
COMMUNICATIONS	24,628.16	13,000	16,000	29,000	29,000	13,000
COMPUTING-MAINFRAME	5,378.07	8,000	3,000	6,000	6,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	160,533.91	185,000	200,000	189,000	189,000	(11,000)
COMPUTING-PERSONAL	59,591.18	137,000	68,000	70,000	70,000	2,000
CONTRACTED PROGRAM SERVICES	40,163.45	69,000	11,000	47,000	47,000	36,000
HOUSEHOLD EXPENSE	38,018.09	28,000	106,000	45,000	45,000	(61,000)
INFORMATION TECHNOLOGY SERVICES	139,454.13	509,000	52,000	164,000	164,000	112,000
INSURANCE	788,937.26	883,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,775,043.66	5,117,000	6,828,000	5,623,000	5,623,000	(1,205,000)
MAINTENANCE - EQUIPMENT	201,830.47	243,000	296,000	238,000	238,000	(58,000)
MEDICAL DENTAL & LAB SUPPLIES	53,849.84	0	56,000	63,000	63,000	7,000
MEMBERSHIPS	47,778.18	136,000	158,000	56,000	56,000	(102,000)

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	34,474.78	63,000	33,000	41,000	41,000	8,000
PROFESSIONAL SERVICES	12,703,817.63	33,651,000	13,031,000	12,850,000	12,850,000	(181,000)
RENTS & LEASES - BLDG & IMPRV	1,440,223.28	1,525,000	1,451,000	1,696,000	1,696,000	245,000
RENTS & LEASES - EQUIPMENT	12,016,997.52	7,812,000	9,871,000	14,151,000	14,151,000	4,280,000
SMALL TOOLS & MINOR EQUIPMENT	243,140.04	289,000	198,000	286,000	286,000	88,000
SPECIAL DEPARTMENTAL EXPENSE	145,941,871.37	156,118,000	173,369,000	173,578,000	173,578,000	209,000
TECHNICAL SERVICES	9,672,215.98	7,517,000	10,600,000	11,390,000	11,390,000	790,000
TELECOMMUNICATIONS	138,625.06	232,000	148,000	163,000	163,000	15,000
TRAINING	6,817.22	14,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	276,770.89	103,000	406,000	406,000	406,000	0
UTILITIES	1,636,009.21	1,693,000	2,001,000	1,927,000	1,927,000	(74,000)
<b>TOTAL S &amp; S</b>	<b>192,842,096.53</b>	<b>218,828,000</b>	<b>222,885,000</b>	<b>227,088,000</b>	<b>227,088,000</b>	<b>4,203,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	1,352,458.64	2,447,000	3,077,000	3,737,000	3,737,000	660,000
INT-OTHER LONG TERM DEBT	614,341.26	257,000	257,000	(746,000)	(746,000)	(1,003,000)
JUDGMENTS & DAMAGES	281,817.32	4,283,000	3,647,000	6,709,000	6,709,000	3,062,000
RET-OTHER LONG TERM DEBT	2,475,000.00	12,630,000	12,630,000	9,272,000	9,272,000	(3,358,000)
RIGHTS OF WAY	0.00	3,000	0	0	0	0
TAXES & ASSESSMENTS	7,323.91	9,000	25,000	9,000	9,000	(16,000)
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	0	(13,375,000)	(13,375,000)	(13,375,000)
<b>TOTAL OTH CHARGES</b>	<b>4,730,941.13</b>	<b>19,629,000</b>	<b>19,636,000</b>	<b>5,606,000</b>	<b>5,606,000</b>	<b>(14,030,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - B &amp; I</b>						
BUILDINGS & IMPROVEMENTS	815,729.92	548,000	864,000	0	0	(864,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	112,390.93	50,000	50,000	0	0	(50,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	479,585.88	459,000	138,000	0	0	(138,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	100,000	100,000	0	0	(100,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	7,000	12,000	0	0	(12,000)
<b>TOTAL CAPITAL ASSETS - B &amp; I</b>	<b>1,407,706.73</b>	<b>1,164,000</b>	<b>1,164,000</b>	<b>0</b>	<b>0</b>	<b>(1,164,000)</b>
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	132,000	132,000	195,000	195,000	63,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	39,000	39,000	0	0	(39,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	70,893.60	0	0	20,000	20,000	20,000
MACHINERY EQUIPMENT	155,953.93	0	0	75,000	75,000	75,000
MANUFACTURED/PREFABRICATED STRUCTURE	240,868.20	0	0	35,000	35,000	35,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	180,000	180,000	180,000
WATERCRAFT/VESSEL/BARGES/TUGS	41,050.49	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>508,766.22</b>	<b>171,000</b>	<b>171,000</b>	<b>505,000</b>	<b>505,000</b>	<b>334,000</b>
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
EASEMENTS	12,100.00	5,307,000	0	0	0	0
INFRASTRUCTURE	39,538,741.68	47,481,000	52,789,000	53,785,000	53,785,000	996,000
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	39,550,841.68	52,788,000	52,789,000	53,785,000	53,785,000	996,000
TOTAL CAPITAL ASSETS	41,467,314.63	54,123,000	54,124,000	54,290,000	54,290,000	166,000
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	3,796,997.17	8,972,000	8,972,000	4,925,000	4,925,000	(4,047,000)
TOTAL OTH FIN USES	3,796,997.17	8,972,000	8,972,000	4,925,000	4,925,000	(4,047,000)
<b>GROSS TOTAL</b>	<b>\$ 242,837,349.46</b>	<b>\$ 301,552,000</b>	<b>\$ 305,617,000</b>	<b>\$ 291,909,000</b>	<b>\$ 291,909,000</b>	<b>\$ (13,708,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 344,004,000.00	\$ 341,751,000	\$ 341,751,000	\$ 341,751,000	\$ 341,751,000	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 344,004,000.00</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 586,841,349.46</b>	<b>\$ 643,303,000</b>	<b>\$ 647,368,000</b>	<b>\$ 633,660,000</b>	<b>\$ 633,660,000</b>	<b>\$ (13,708,000)</b>

## Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 132,484,000.00	\$ 73,802,000	\$ 73,802,000	\$ 33,405,000	\$ 33,405,000	\$ (40,397,000)
CANCEL OBLIGATED FUND BAL	100,539,217.00	99,721,000	153,037,000	89,065,000	89,065,000	(63,972,000)
OTHER REVENUE	187,256,312.03	234,052,000	222,465,000	209,233,000	209,233,000	(13,232,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 420,279,529.03</b>	<b>\$ 407,575,000</b>	<b>\$ 449,304,000</b>	<b>\$ 331,703,000</b>	<b>\$ 331,703,000</b>	<b>\$ (117,601,000)</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 210,289,124.10	\$ 260,243,000	\$ 255,456,000	\$ 225,447,000	\$ 225,447,000	\$ (30,009,000)
OTHER CHARGES	718,201.35	10,066,000	13,850,000	11,401,000	11,401,000	(2,449,000)
CAPITAL ASSETS - B & I	0.00	0	580,000	580,000	580,000	0
CAPITAL ASSETS - EQUIPMENT	57,943.61	1,230,000	2,280,000	1,060,000	1,060,000	(1,220,000)
CAPITAL ASSETS - INFRASTRUCTURE	12,015,011.18	12,288,000	19,461,000	33,307,000	33,307,000	13,846,000
<b>TOTAL CAPITAL ASSETS</b>	<b>12,072,954.79</b>	<b>13,518,000</b>	<b>22,321,000</b>	<b>34,947,000</b>	<b>34,947,000</b>	<b>12,626,000</b>
OTHER FINANCING USES	(4,941,664.58)	1,278,000	7,413,000	7,801,000	7,801,000	388,000
<b>GROSS TOTAL</b>	<b>\$ 218,138,615.66</b>	<b>\$ 285,105,000</b>	<b>\$ 299,040,000</b>	<b>\$ 279,596,000</b>	<b>\$ 279,596,000</b>	<b>\$ (19,444,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 128,339,000.00	\$ 89,065,000	\$ 150,264,000	\$ 52,107,000	\$ 52,107,000	\$ (98,157,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 128,339,000.00</b>	<b>\$ 89,065,000</b>	<b>\$ 150,264,000</b>	<b>\$ 52,107,000</b>	<b>\$ 52,107,000</b>	<b>\$ (98,157,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 346,477,615.66</b>	<b>\$ 374,170,000</b>	<b>\$ 449,304,000</b>	<b>\$ 331,703,000</b>	<b>\$ 331,703,000</b>	<b>\$ (117,601,000)</b>

**FUND**  
PUBLIC WORKS - ROAD FUND

**FUNCTION**  
PUBLIC WAYS AND FACILITIES

**ACTIVITY**  
PUBLIC WAYS

### Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Specific to the Transportation Core Service Area, the mission is to provide safe, clean, efficient transportation choices and rights of way, to enhance mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations.

### 2017-18 Budget Message

The FY 2017-18 Recommended Budget reflects a \$117.6 million decrease primarily due to reductions in fund balance available, cancel obligated fund balance, gas tax revenues, Metropolitan Transportation Authority grant revenues, and the deletion of one-time funding for unincorporated area road projects; partially offset by an increase in federal revenue for the Bridge Replacement Program.

The FY 2017-18 budgeted revenue for the Highway User Tax Account (gas tax) is approximately \$143.3 million. It reflects a \$7.1 million (5 percent) decrease from the FY 2016-17 budget of \$150.4 million. The reduction in gas tax revenues is expected to continue due to lower gasoline prices, and an increase in fuel-efficient, alternative-fuel, and zero-emission vehicles.

Although the decrease in FY 2017-18 gas tax revenues will not reduce service levels for road maintenance and operations programs, there will be a reduction in roadway pavement rehabilitation and preservation construction projects. Public Works may need to adjust the FY 2017-18 funding levels if prospective legislation and the Governor's Proposed Budget yield additional transportation funding.

## Critical/Strategic Planning Initiatives

■ The Recommended Budget was assembled with an emphasis on optimizing the use of gas tax funds for maintenance and preservation of the existing roadway system. The County Strategic Plan directs the provisions of Strategy III.3-Pursue Operational Effectiveness, Fiscal Responsibility, and

Accountability. The Recommended Budget meets this strategy by maximizing the use of limited revenues to provide residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.

## Changes From 2016-17 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>449,304,000</b>	<b>449,304,000</b>	<b>0.0</b>
<b>Other Changes</b>			
<b>1. Unincorporated County Roads:</b> Reflects a decrease due to the deferment of roadway improvement and preservation construction projects due to environmental, permitting, and right of way delays and the deletion of one-time funding for various road construction and maintenance projects.	(23,896,000)	(23,896,000)	--
<b>2. Traffic Congestion Management:</b> Reflects a decrease due to completion of the State Route 126/Commerce Center Drive Interchange project.	(1,622,000)	(1,622,000)	--
<b>3. Public Works Services to Cities and Agencies:</b> Reflects an increase in roadway maintenance activities and administration of road projects, primarily related to Bridge Preventive Maintenance Program projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal grant revenues.	6,066,000	6,066,000	--
<b>4. Encroachment Permit Issuance and Land Development:</b> Reflects an increase in land development subdivision pavement and design review within public rights of way.	8,000	8,000	--
<b>5. Provision for Obligated Fund Balance:</b> Reflects a decrease in obligated fund balance Committed for Infrastructure Growth, Litigation and Disaster Response Costs, and the Transportation Improvement Program.	(98,157,000)	(98,157,000)	--
<b>Total Changes</b>	<b>(117,601,000)</b>	<b>(117,601,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>331,703,000</b>	<b>331,703,000</b>	<b>0.0</b>

**PUBLIC WORKS - ROAD FUND BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 132,484,000.00	\$ 73,802,000	\$ 73,802,000	\$ 33,405,000	\$ 33,405,000	\$ (40,397,000)
CANCEL OBLIGATED FUND BAL	100,539,217.00	99,721,000	153,037,000	89,065,000	89,065,000	(63,972,000)
BUSINESS LICENSES	138,537.37	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	16,271,285.62	27,090,000	13,797,000	7,112,000	7,112,000	(6,685,000)
CONSTRUCTION PERMITS	4,280,270.78	4,205,000	4,190,000	4,205,000	4,205,000	15,000
FEDERAL - FOREST RESERVE REVENUE	809,764.26	0	740,000	0	0	(740,000)
FEDERAL - OTHER	8,535,963.04	29,271,000	30,537,000	32,341,000	32,341,000	1,804,000
FEDERAL AID - DISASTER RELIEF	2,390,680.52	7,822,000	4,039,000	7,408,000	7,408,000	3,369,000
INTEREST	1,799,641.31	1,502,000	1,535,000	1,339,000	1,339,000	(196,000)
MISCELLANEOUS	254,437.19	248,000	312,000	223,000	223,000	(89,000)
OTHER GOVERNMENTAL AGENCIES	5,597,525.29	1,844,000	3,097,000	0	0	(3,097,000)
OTHER LICENSES & PERMITS	31,238.23	29,000	27,000	29,000	29,000	2,000
OTHER SALES	5,240.63	14,000	12,000	8,000	8,000	(4,000)
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	138.69	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	4,277,580.20	3,862,000	2,964,000	3,862,000	3,862,000	898,000
RECORDING FEES	291.00	0	0	0	0	0
RENTS & CONCESSIONS	84,759.07	102,000	88,000	102,000	102,000	14,000
ROAD & STREET SERVICES	1,767,971.08	186,000	896,000	0	0	(896,000)
ROAD PRIVILEGES & PERMITS	437,871.80	436,000	425,000	436,000	436,000	11,000
SALE OF CAPITAL ASSETS	1,632,000.00	0	0	0	0	0
SALES & USE TAXES	4,117,340.00	4,281,000	4,117,000	4,281,000	4,281,000	164,000
STATE - HIGHWAY USERS TAX	131,499,633.93	143,282,000	150,437,000	143,282,000	143,282,000	(7,155,000)
STATE - OTHER	1,675,858.27	1,720,000	4,390,000	4,605,000	4,605,000	215,000
STATE AID - DISASTER	1,648,283.75	7,296,000	0	0	0	0
TRANSFERS IN	0.00	862,000	862,000	0	0	(862,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 420,279,529.03</b>	<b>\$ 407,575,000</b>	<b>\$ 449,304,000</b>	<b>\$ 331,703,000</b>	<b>\$ 331,703,000</b>	<b>\$ (117,601,000)</b>

**FINANCING USES**

**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 215,635.88	\$ 280,000	\$ 349,000	\$ 306,000	\$ 306,000	\$ (43,000)
CLOTHING & PERSONAL SUPPLIES	164,655.39	110,000	153,000	210,000	210,000	57,000
COMMUNICATIONS	21,253.39	16,000	20,000	28,000	28,000	8,000
COMPUTING-MAINFRAME	741.10	0	3,000	0	0	(3,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	231,157.40	248,000	383,000	43,000	43,000	(340,000)
COMPUTING-PERSONAL	91,752.15	47,000	112,000	119,000	119,000	7,000
CONTRACTED PROGRAM SERVICES	844,354.05	942,000	998,000	968,000	968,000	(30,000)
HOUSEHOLD EXPENSE	26,917.85	24,000	79,000	28,000	28,000	(51,000)
INFORMATION TECHNOLOGY SERVICES	112,878.95	1,165,000	200,000	120,000	120,000	(80,000)
INSURANCE	3,009,032.28	2,088,000	4,473,000	4,573,000	4,573,000	100,000
JURY & WITNESS EXPENSE	52.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	7,959,898.44	10,053,000	4,050,000	5,022,000	5,022,000	972,000
MAINTENANCE - EQUIPMENT	584,083.74	576,000	850,000	753,000	753,000	(97,000)
MEDICAL DENTAL & LAB SUPPLIES	3,521.03	0	0	0	0	0
MEMBERSHIPS	39,924.52	36,000	36,000	52,000	52,000	16,000

**PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	157.96	0	0	0	0	0
OFFICE EXPENSE	46,276.06	40,000	87,000	58,000	58,000	(29,000)
PROFESSIONAL SERVICES	5,069,825.46	8,633,000	9,624,000	15,964,000	15,964,000	6,340,000
RENTS & LEASES - BLDG & IMPRV	1,613,830.45	4,052,000	1,752,000	981,000	981,000	(771,000)
RENTS & LEASES - EQUIPMENT	8,284,431.98	7,199,000	5,575,000	6,692,000	6,692,000	1,117,000
SMALL TOOLS & MINOR EQUIPMENT	228,465.43	552,000	279,000	277,000	277,000	(2,000)
SPECIAL DEPARTMENTAL EXPENSE	176,405,880.64	219,253,000	218,843,000	182,174,000	182,174,000	(36,669,000)
TECHNICAL SERVICES	3,269,680.00	3,117,000	5,292,000	4,916,000	4,916,000	(376,000)
TELECOMMUNICATIONS	130,382.47	37,000	33,000	168,000	168,000	135,000
TRAINING	4,814.72	2,000	47,000	6,000	6,000	(41,000)
TRANSPORTATION AND TRAVEL	180,387.99	260,000	164,000	232,000	232,000	68,000
UTILITIES	1,749,132.77	1,513,000	2,054,000	1,757,000	1,757,000	(297,000)
<b>TOTAL S &amp; S</b>	<b>210,289,124.10</b>	<b>260,243,000</b>	<b>255,456,000</b>	<b>225,447,000</b>	<b>225,447,000</b>	<b>(30,009,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	682,253.63	10,050,000	13,850,000	11,401,000	11,401,000	(2,449,000)
RIGHTS OF WAY	26,735.00	5,000	0	0	0	0
TAXES & ASSESSMENTS	9,212.72	11,000	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>718,201.35</b>	<b>10,066,000</b>	<b>13,850,000</b>	<b>11,401,000</b>	<b>11,401,000</b>	<b>(2,449,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - B &amp; I</b>						
BUILDINGS & IMPROVEMENTS	0.00	0	403,000	403,000	403,000	0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	0	30,000	30,000	30,000	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	0	145,000	145,000	145,000	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	0	2,000	2,000	2,000	0
<b>TOTAL CAPITAL ASSETS - B &amp; I</b>	<b>0.00</b>	<b>0</b>	<b>580,000</b>	<b>580,000</b>	<b>580,000</b>	<b>0</b>
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	328,000	300,000	300,000	(28,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	12,000	30,000	30,000	18,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	30,000	27,000	124,000	124,000	97,000
ELECTRONIC EQUIPMENT	19,140.95	0	27,000	246,000	246,000	219,000
MACHINERY EQUIPMENT	0.00	0	107,000	160,000	160,000	53,000
MANUFACTURED/PREFABRICATED STRUCTURE	37,902.66	1,200,000	1,762,000	0	0	(1,762,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	17,000	25,000	25,000	8,000
VEHICLES & TRANSPORTATION EQUIPMENT	900.00	0	0	175,000	175,000	175,000
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>57,943.61</b>	<b>1,230,000</b>	<b>2,280,000</b>	<b>1,060,000</b>	<b>1,060,000</b>	<b>(1,220,000)</b>
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						
EASEMENTS	134,893.09	73,000	0	0	0	0
INFRASTRUCTURE	11,880,118.09	12,215,000	19,461,000	33,307,000	33,307,000	13,846,000
<b>TOTAL CAPITAL ASSETS - INFRASTRUCTURE</b>	<b>12,015,011.18</b>	<b>12,288,000</b>	<b>19,461,000</b>	<b>33,307,000</b>	<b>33,307,000</b>	<b>13,846,000</b>



**PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	12,072,954.79	13,518,000	22,321,000	34,947,000	34,947,000	12,626,000
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	(4,941,664.58)	1,278,000	7,413,000	7,801,000	7,801,000	388,000
TOTAL OTH FIN USES	(4,941,664.58)	1,278,000	7,413,000	7,801,000	7,801,000	388,000
<b>GROSS TOTAL</b>	<b>\$ 218,138,615.66</b>	<b>\$ 285,105,000</b>	<b>\$ 299,040,000</b>	<b>\$ 279,596,000</b>	<b>\$ 279,596,000</b>	<b>\$ (19,444,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 128,339,000.00	\$ 89,065,000	\$ 150,264,000	\$ 52,107,000	\$ 52,107,000	\$ (98,157,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 128,339,000.00</b>	<b>\$ 89,065,000</b>	<b>\$ 150,264,000</b>	<b>\$ 52,107,000</b>	<b>\$ 52,107,000</b>	<b>\$ (98,157,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 346,477,615.66</b>	<b>\$ 374,170,000</b>	<b>\$ 449,304,000</b>	<b>\$ 331,703,000</b>	<b>\$ 331,703,000</b>	<b>\$ (117,601,000)</b>

## Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 4,161,000.00	\$ 3,711,000	\$ 3,711,000	\$ 0	\$ 0	\$ (3,711,000)
CANCEL OBLIGATED FUND BAL	13,201,556.00	12,301,000	7,998,000	7,998,000	7,998,000	0
OTHER REVENUE	496,023,228.46	553,719,000	662,229,000	692,685,000	692,685,000	30,456,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 513,385,784.46</b>	<b>\$ 569,731,000</b>	<b>\$ 673,938,000</b>	<b>\$ 700,683,000</b>	<b>\$ 700,683,000</b>	<b>\$ 26,745,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 397,737,489.73	\$ 409,784,000	\$ 481,196,000	\$ 503,715,000	\$ 503,715,000	\$ 22,519,000
SERVICES & SUPPLIES	91,136,842.56	124,770,000	153,854,000	160,395,000	160,395,000	6,541,000
OTHER CHARGES	81,842.63	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	11,769,191.07	25,389,000	25,389,000	26,785,000	26,785,000	1,396,000
OTHER FINANCING USES	17,842.00	0	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	3,711,000	0	0	(3,711,000)
<b>GROSS TOTAL</b>	<b>\$ 500,743,207.99</b>	<b>\$ 561,733,000</b>	<b>\$ 665,940,000</b>	<b>\$ 692,685,000</b>	<b>\$ 692,685,000</b>	<b>\$ 26,745,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 8,931,000.00	\$ 7,998,000	\$ 7,998,000	\$ 7,998,000	\$ 7,998,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 8,931,000.00</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 509,674,207.99</b>	<b>\$ 569,731,000</b>	<b>\$ 673,938,000</b>	<b>\$ 700,683,000</b>	<b>\$ 700,683,000</b>	<b>\$ 26,745,000</b>
BUDGETED POSITIONS	4,269.0	4,154.0	4,154.0	4,154.0	4,154.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	PUBLIC WORKS - INTERNAL SERVICE FUND		GENERAL		OTHER GENERAL	

### Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

### 2017-18 Budget Message

The Internal Service Fund is designed to facilitate billings for services provided between the multiple funds that finance Public Works operations and for services rendered to other County departments. The fund also pays Public Works salaries and employee benefits, materials and supplies, and equipment charges; and recovers the appropriate amounts from each special fund or from other County departments.

The 2017-18 Recommended Budget reflects a \$26.7 million increase primarily due to Board-approved increases in salaries and health insurance subsidies; County retirement; retiree health insurance; capital project management services for County capital projects; capital asset-equipment purchases; and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in projected workers' compensation costs and contingencies.

## Critical/Strategic Planning Initiatives

Public Works reports future budget requirements for services to be rendered to other Public Works funds and other County departments, as well as for the construction management of capital projects. In particular, the Capital Building Projects Program relies heavily on the Board's approval of funding for

County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted as needed to ensure the Internal Service Fund recovers all costs for services performed.

## Changes From 2016-17 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2016-17 Final Adopted budget</b>	<b>673,938,000</b>	<b>673,938,000</b>	<b>4,154.0</b>
<b>Other Changes</b>			
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	13,977,000	13,977,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio as well as revised economic and mortality assumptions.	4,587,000	4,587,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,869,000	3,869,000	--
<b>4. Unavoidable Costs:</b> Reflects a decrease in workers' compensation costs, partially offset by an increase in long-term disability costs based on historical experience.	(610,000)	(610,000)	--
<b>5. Other Salaries and Employee Benefits:</b> Reflects an increase due to employee benefit adjustments based on historical experience, Board-approved reclassifications, and various position changes to meet the operational needs of the following divisions: Administration, Architectural Engineering, Administrative Services, Aviation, Design, Fiscal, Flood Maintenance, Human Resources, Operational Services, Road Maintenance, Sewer Maintenance, Traffic and Lighting, and Waterworks.	696,000	696,000	--
<b>6. Capital Building Projects:</b> Reflects an increase in capital project management services for County capital projects.	3,254,000	3,254,000	--
<b>7. Administrative Support Services – Information Technology (IT):</b> Reflects an increase in the business automation plan and IT enhancement upgrade costs.	247,000	247,000	--
<b>8. Services and Supplies:</b> Reflects increases for various as-needed consultant services contracts including services to and from other County departments and strategic planning and sustainability services.	3,040,000	3,040,000	--
<b>9. Capital Assets - Equipment:</b> Reflects an increase in requirements for the purchase of equipment.	1,396,000	1,396,000	--
<b>10. Contingencies:</b> Reflects a reduction in appropriations for contingencies.	(3,711,000)	(3,711,000)	--
<b>Total Changes</b>	<b>26,745,000</b>	<b>26,745,000</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>700,683,000</b>	<b>700,683,000</b>	<b>4,154.0</b>

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 4,161,000.00	\$ 3,711,000	\$ 3,711,000	\$ 0	\$ 0	(3,711,000)
CANCEL OBLIGATED FUND BAL	13,201,556.00	12,301,000	7,998,000	7,998,000	7,998,000	0
AGRICULTURAL SERVICES	0.00	1,000	1,000	1,000	1,000	0
BUSINESS LICENSES	(1,364.80)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	495,151,799.40	534,387,000	643,156,000	674,664,000	674,664,000	31,508,000
CONSTRUCTION PERMITS	550,059.99	300,000	288,000	300,000	300,000	12,000
COURT FEES & COSTS	420.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	(11,403.00)	58,000	58,000	58,000	58,000	0
MISCELLANEOUS	(12,469.76)	1,402,000	1,402,000	1,402,000	1,402,000	0
OTHER GOVERNMENTAL AGENCIES	82,136.04	91,000	91,000	91,000	91,000	0
OTHER LICENSES & PERMITS	10,712.05	0	0	0	0	0
OTHER SALES	15,695.32	226,000	226,000	226,000	226,000	0
PLANNING & ENGINEERING SERVICES	2,678.30	0	3,000	0	0	(3,000)
RECORDING FEES	2,647.80	8,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	6,575.67	21,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	1,002,640.48	120,000	120,000	120,000	120,000	0
STATE AID - DISASTER	11,381.00	0	0	0	0	0
TRANSFERS IN	(788,280.03)	17,099,000	16,849,000	15,788,000	15,788,000	(1,061,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 513,385,784.46</b>	<b>\$ 569,731,000</b>	<b>\$ 673,938,000</b>	<b>\$ 700,683,000</b>	<b>\$ 700,683,000</b>	<b>\$ 26,745,000</b>
<b>FINANCING USES</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 253,843,537.07	\$ 261,075,000	\$ 329,980,000	\$ 339,368,000	\$ 339,368,000	\$ 9,388,000
CAFETERIA BENEFIT PLANS	54,128,960.72	58,633,000	58,525,000	62,589,000	62,589,000	4,064,000
COUNTY EMPLOYEE RETIREMENT	44,573,535.72	42,609,000	42,124,000	46,711,000	46,711,000	4,587,000
DENTAL INSURANCE	1,098,356.36	1,098,000	1,155,000	1,155,000	1,155,000	0
DEPENDENT CARE SPENDING ACCOUNTS	316,826.72	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,869,936.69	2,579,000	2,523,000	2,537,000	2,537,000	14,000
FICA (OASDI)	3,399,714.71	3,740,000	5,231,000	5,231,000	5,231,000	0
HEALTH INSURANCE	3,654,580.19	3,158,000	2,993,000	3,444,000	3,444,000	451,000
LIFE INSURANCE	467,400.31	356,000	318,000	356,000	356,000	38,000
OTHER EMPLOYEE BENEFITS	203,429.76	212,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	18,666,966.00	20,763,000	20,782,000	24,651,000	24,651,000	3,869,000
SAVINGS PLAN	1,333,244.24	1,467,000	1,991,000	1,991,000	1,991,000	0
THRIFT PLAN (HORIZONS)	7,750,964.22	8,526,000	8,037,000	8,769,000	8,769,000	732,000
UNEMPLOYMENT INSURANCE	68,515.00	70,000	98,000	98,000	98,000	0
WORKERS' COMPENSATION	5,361,522.02	4,935,000	6,669,000	6,045,000	6,045,000	(624,000)
<b>TOTAL S &amp; E B</b>	<b>397,737,489.73</b>	<b>409,784,000</b>	<b>481,196,000</b>	<b>503,715,000</b>	<b>503,715,000</b>	<b>22,519,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	8,068,660.61	8,310,000	9,256,000	9,834,000	9,834,000	578,000
CLOTHING & PERSONAL SUPPLIES	173,527.01	277,000	277,000	277,000	277,000	0
COMMUNICATIONS	1,516,807.62	1,615,000	1,570,000	1,885,000	1,885,000	315,000
COMPUTING-MAINFRAME	27,947.24	30,000	215,000	215,000	215,000	0

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,264,968.16	4,497,000	5,873,000	6,181,000	6,181,000	308,000
COMPUTING-PERSONAL	1,165,467.48	1,211,000	1,443,000	1,785,000	1,785,000	342,000
CONTRACTED PROGRAM SERVICES	1,605.75	59,000	76,000	76,000	76,000	0
FOOD	825.02	0	0	0	0	0
HOUSEHOLD EXPENSE	508,384.81	130,000	668,000	667,000	667,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	1,142,757.59	2,336,000	6,235,000	5,584,000	5,584,000	(651,000)
INFORMATION TECHNOLOGY-SECURITY	3,623.00	6,000	215,000	190,000	190,000	(25,000)
INSURANCE	399,473.32	420,000	832,000	832,000	832,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,349,872.67	3,534,000	4,661,000	4,661,000	4,661,000	0
MAINTENANCE - EQUIPMENT	10,375,560.39	10,900,000	15,110,000	15,107,000	15,107,000	(3,000)
MEDICAL DENTAL & LAB SUPPLIES	17,806.15	0	0	0	0	0
MEMBERSHIPS	132,957.26	140,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	5,735.13	35,000	224,000	223,000	223,000	(1,000)
OFFICE EXPENSE	617,481.59	654,000	1,734,000	1,733,000	1,733,000	(1,000)
PROFESSIONAL SERVICES	19,925,683.63	19,791,000	23,997,000	29,076,000	29,076,000	5,079,000
PUBLICATIONS & LEGAL NOTICE	41,884.62	44,000	234,000	234,000	234,000	0
RENTS & LEASES - BLDG & IMPRV	597,338.00	679,000	1,160,000	619,000	619,000	(541,000)
RENTS & LEASES - EQUIPMENT	2,145,926.08	2,875,000	3,246,000	2,979,000	2,979,000	(267,000)
SMALL TOOLS & MINOR EQUIPMENT	190,377.59	205,000	289,000	289,000	289,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,591,817.26	38,609,000	41,668,000	45,581,000	45,581,000	3,913,000
TECHNICAL SERVICES	14,274,115.84	18,010,000	21,166,000	18,275,000	18,275,000	(2,891,000)
TELECOMMUNICATIONS	4,416,294.26	4,733,000	6,035,000	6,330,000	6,330,000	295,000
TRAINING	1,507,959.25	1,511,000	1,439,000	1,544,000	1,544,000	105,000
TRANSPORTATION AND TRAVEL	1,581,309.58	1,686,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	2,090,675.65	2,463,000	3,862,000	3,849,000	3,849,000	(13,000)
<b>TOTAL S &amp; S</b>	<b>91,136,842.56</b>	<b>124,770,000</b>	<b>153,854,000</b>	<b>160,395,000</b>	<b>160,395,000</b>	<b>6,541,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	58,342.63	1,090,000	1,090,000	1,090,000	1,090,000	0
RIGHTS OF WAY	23,500.00	0	0	0	0	0
TAXES & ASSESSMENTS	0.00	700,000	700,000	700,000	700,000	0
<b>TOTAL OTH CHARGES</b>	<b>81,842.63</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSOPE EQUIP	63,465.25	465,000	465,000	340,000	340,000	(125,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,041,000	1,041,000	1,037,000	1,037,000	(4,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	163,164.20	376,000	376,000	642,000	642,000	266,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	8,856,164.43	15,540,000	15,540,000	14,865,000	14,865,000	(675,000)
DATA HANDLING EQUIPMENT	18,103.81	22,000	22,000	0	0	(22,000)
ELECTRONIC EQUIPMENT	107,479.20	710,000	710,000	79,000	79,000	(631,000)
MACHINERY EQUIPMENT	208,468.93	1,192,000	1,192,000	310,000	310,000	(882,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	120,000	120,000	0	0	(120,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	20,000	20,000	0	0	(20,000)
TELECOMMUNICATIONS EQUIPMENT	286,724.60	1,505,000	1,505,000	1,440,000	1,440,000	(65,000)

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	2,065,620.65	4,398,000	4,398,000	8,072,000	8,072,000	3,674,000
TOTAL CAPITAL ASSETS - EQUIPMENT	11,769,191.07	25,389,000	25,389,000	26,785,000	26,785,000	1,396,000
TOTAL CAPITAL ASSETS	11,769,191.07	25,389,000	25,389,000	26,785,000	26,785,000	1,396,000
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	17,842.00	0	0	0	0	0
TOTAL OTH FIN USES	17,842.00	0	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	3,711,000	0	0	(3,711,000)
<b>GROSS TOTAL</b>	<b>\$ 500,743,207.99</b>	<b>\$ 561,733,000</b>	<b>\$ 665,940,000</b>	<b>\$ 692,685,000</b>	<b>\$ 692,685,000</b>	<b>\$ 26,745,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 8,931,000.00	\$ 7,998,000	\$ 7,998,000	\$ 7,998,000	\$ 7,998,000	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 8,931,000.00</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 7,998,000</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 509,674,207.99</b>	<b>\$ 569,731,000</b>	<b>\$ 673,938,000</b>	<b>\$ 700,683,000</b>	<b>\$ 700,683,000</b>	<b>\$ 26,745,000</b>
BUDGETED POSITIONS	4,269.0	4,154.0	4,154.0	4,154.0	4,154.0	0.0

## Departmental Program Summary

### 1. Roads and Transportation Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	462,323,000	--	459,523,000	2,800,000	--
Unincorporated County Roads	291,644,000	--	291,494,000	150,000	--
Traffic Congestion Management	73,785,000	--	73,785,000	--	--
Street Lighting	52,270,000	--	52,270,000	--	--
Public Transit Services	27,276,000	--	27,276,000	--	--
Bikeways	14,698,000	--	14,698,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	462,323,000	--	459,523,000	2,800,000	--

#### Unincorporated County Roads

**Authority:** Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construct, operate, and maintain unincorporated County roadways and adjacent rights of way.

#### Traffic Congestion Management

**Authority:** Non-mandated, discretionary program.

Coordinate traffic signal synchronization and other intelligent transportation systems across jurisdictional boundaries.

#### Street Lighting

**Authority:** Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

#### Public Transit Services

**Authority:** Non-mandated, discretionary program.

Provide public transit services to residents in the unincorporated County areas.

#### Bikeways

**Authority:** Non-mandated, discretionary program.

Construct, operate, and maintain County bikeway facilities.

#### Crossing Guard Services

**Authority:** Non-mandated, discretionary program.

Provide upon request, crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

#### Red Light Photo Enforcement

**Authority:** Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

## 2. Stormwater Management Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	308,056,000	--	288,399,000	19,657,000	--
Flood Control	195,388,000	--	195,333,000	55,000	--
Stormwater and Urban Runoff Quality	40,668,000	--	21,066,000	19,602,000	--
Integrated Water Resource Planning	13,205,000	--	13,205,000	--	--
Water Conservation	58,795,000	--	58,795,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	308,056,000	--	288,399,000	19,657,000	--

### Flood Control

**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

Maintain, operate, and augment the countywide Flood Control District (FCD) system by capital construction to achieve the intended result.

### Stormwater and Urban Runoff Quality

**Authority:** Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Comply with the stormwater quality permit issued under the Clean Water Act by, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach, among other things.

### Integrated Water Resource Planning

**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

Develop watershed multi-use studies, watershed management plans, river master plans, and project concepts through collaborative stakeholder processes that provide multiple benefits including, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

### Water Conservation

**Authority:** Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

## 3. Waterworks – County Waterworks Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	167,203,000	--	167,203,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	167,203,000	--	167,203,000	--	--

**Authority:** Mandated program - California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.



#### 4. Environmental Programs Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	78,795,000	--	77,589,000	1,206,000	--
Solid Waste Management	67,339,000	--	67,339,000	--	--
Regulation of Industrial Waste and Underground Tanks	5,752,000	--	5,752,000	--	--
Environmental Defenders	1,121,000	--	1,121,000	--	--
Graffiti Abatement	4,583,000	--	3,377,000	1,206,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	78,795,000	--	77,589,000	1,206,000	--

##### **Solid Waste Management**

**Authority:** Mandated program - California Integrated Waste Management Act of 1989 (AB 939); and County Code, Title 20, Division 4 Chapters 20.88 and 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

##### **Regulation of Industrial Waste and Underground Tanks**

**Authority:** Mandated program - Code of Federal Regulation, Title 40, Parts 280 and 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9 and Division 20, Chapter 6.7; and County Code Title 11, Division 4 and Title 20, Division 2.

Ensure proper handling of industrial waste in unincorporated County areas and proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

##### **Environmental Defenders**

**Authority:** Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

##### **Graffiti Abatement**

**Authority:** Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

## 5. Development and Building Services Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	63,923,000	30,000	51,545,000	12,348,000	--
Building Permits and Inspection	30,004,000	30,000	29,827,000	147,000	--
Land Development	11,955,000	--	11,280,000	675,000	--
Encroachment Permit Issuance and Inspection	10,044,000	--	10,044,000	--	--
Property Rehabilitation and Nuisance Abatement	11,920,000	--	394,000	11,526,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	63,923,000	30,000	51,545,000	12,348,000	--

### Building Permits and Inspection

**Authority:** Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

### Land Development

**Authority:** Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

### Encroachment Permit Issuance and Inspection

**Authority:** Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

### Property Rehabilitation and Nuisance Abatement

**Authority:** Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Inspect upon request, property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

## 6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	93,553,000	--	93,553,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	93,553,000	--	93,553,000	--	--

**Authority:** Mandated program - California Health and Safety Code Sections 4860 – 4927 and 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

## 7. Public Works Services to Cities and Agencies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	51,234,000	--	50,766,000	468,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	51,234,000	--	50,766,000	468,000	--

**Authority:** Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

## 8. Capital Building Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	59,671,000	--	59,671,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	59,671,000	--	59,671,000	--	--

**Authority:** Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

## 9. Airports

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,859,000	--	10,859,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,859,000	--	10,859,000	--	--

**Authority:** Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

## 10. Internal Service Fund – Other

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	553,493,000	--	553,493,000	--	3,564.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	553,493,000	--	553,493,000	--	3,564.0

**Authority:** Non-mandated, discretionary program.

Designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

## 11. Pre-County Improvements

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	345,000	--	5,000	340,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	345,000	--	5,000	340,000	--

**Authority:** Non-mandated, discretionary program.

Provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

## 12. Director - Approved Special Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	235,000	--	--	235,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	235,000	--	--	235,000	--

**Authority:** Non-mandated, discretionary program.

Used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

### 13. Non-Program Balance Sheet Accounts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	559,941,000	--	559,941,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	559,941,000	--	559,941,000	--	--

**Authority:** Non-mandated, discretionary program.

Include general reserves, obligated fund balances, and appropriations for contingencies.

### 14. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	79,888,000	--	79,521,000	367,000	590.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	79,888,000	--	79,521,000	367,000	590.0

**Authority:** Non-mandated, discretionary program.

Provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

### 15. Landscape Maintenance

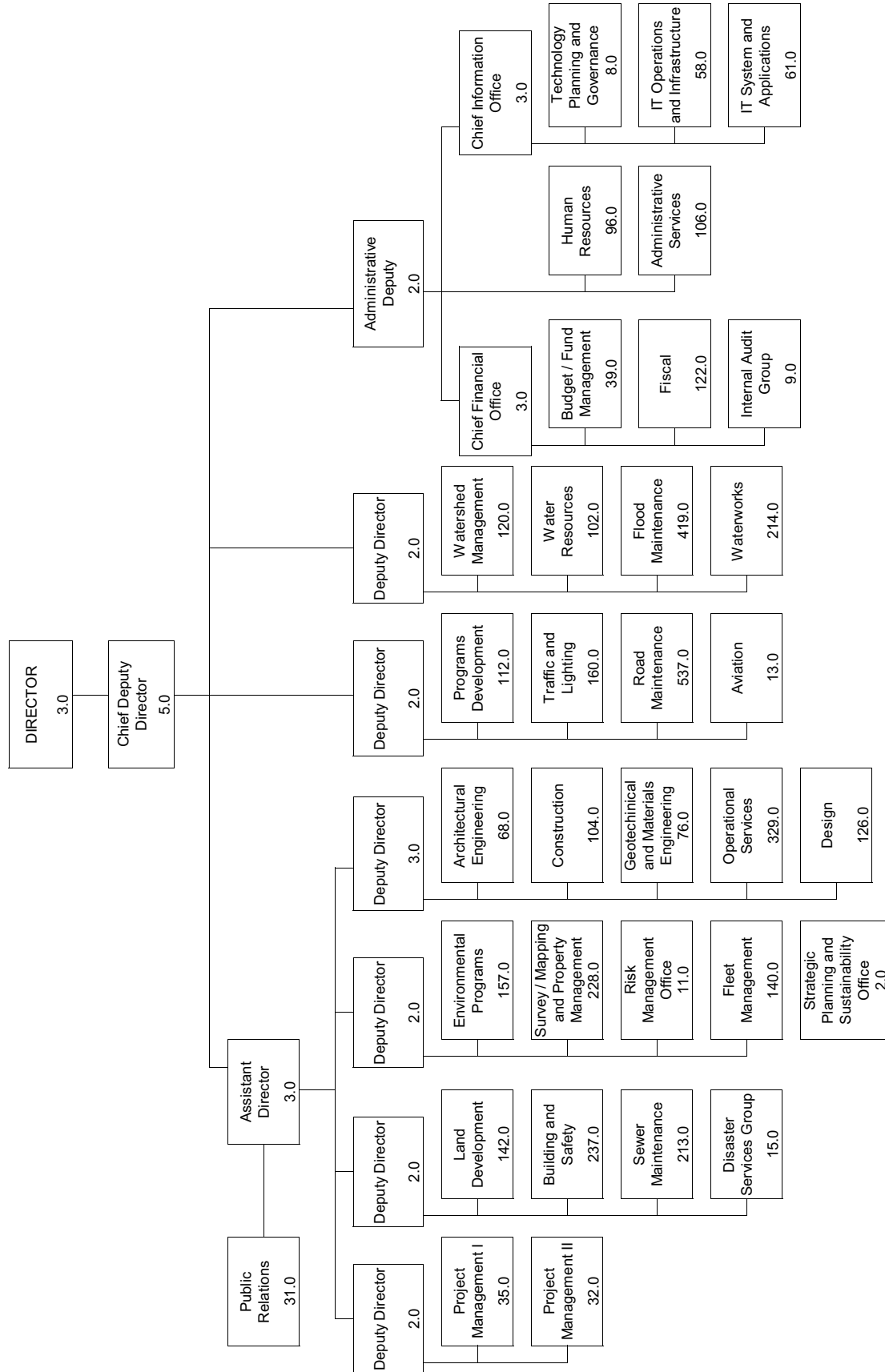
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	21,909,000	--	21,909,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,909,000	--	21,909,000	--	--

**Authority:** Non-mandated, discretionary program.

Provides maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	2,511,428,000	30,000	2,473,977,000	37,421,000	4,154.0

DEPARTMENT OF PUBLIC WORKS  
MARK PESTRELLA, DIRECTOR  
FY 2017-18 Recommended Budget Positions = 4,154.0



## Regional Planning

Richard J. Bruckner, Director

### Regional Planning Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 7,300,733.29	\$ 6,929,000	\$ 7,489,000	\$ 6,888,000	\$ 6,888,000	\$ (601,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 22,530,600.52	\$ 24,475,000	\$ 25,750,000	\$ 26,622,000	\$ 26,478,000	\$ 728,000
SERVICES & SUPPLIES	4,060,618.47	5,317,000	5,482,000	3,608,000	3,608,000	(1,874,000)
OTHER CHARGES	60,807.00	95,000	95,000	52,000	52,000	(43,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	34,000	0	0
<b>GROSS TOTAL</b>	\$ 26,652,025.99	\$ 29,887,000	\$ 31,327,000	\$ 30,316,000	\$ 30,138,000	\$ (1,189,000)
INTRAFUND TRANSFERS	(107,530.48)	(642,000)	(642,000)	(72,000)	(72,000)	570,000
<b>NET TOTAL</b>	\$ 26,544,495.51	\$ 29,245,000	\$ 30,685,000	\$ 30,244,000	\$ 30,066,000	\$ (619,000)
<b>NET COUNTY COST</b>	\$ 19,243,762.22	\$ 22,316,000	\$ 23,196,000	\$ 23,356,000	\$ 23,178,000	\$ (18,000)
BUDGETED POSITIONS	193.0	200.0	200.0	201.0	200.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

To plan and help shape the development of safe, healthy, equitable and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in the unincorporated areas of the County.

### 2017-18 Budget Message

The 2017-18 Recommended Budget provides resources for core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. It provides support to the Regional Planning Commission, Hearing Officer, and other advisory committees such as the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee, as well as specifically funded programs, including the West Carson Transit Oriented District Specific Plan (TODSP), West Athens-Westmont TODSP, Willowbrook TODSP, Homeless Initiatives, the Santa Monica Mountains (SMM) North Area Plan Update, and SMM Demonstration Project.

The 2017-18 Recommended Budget reflects an \$18,000 NCC decrease primarily attributable to the deletion of one-time funding, partially offset by Board-approved increases in salaries and health insurance subsidies and County retirement costs.

### Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan including the following initiatives:

- Supporting County initiatives related to sustainability, homeless, equity development, environmental justice, and other Board priorities;
- Providing efficient code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas by deploying high-tech devices and efficiency programs;
- Enhancing public service through improved permitting processes and databases, web-based case filing capability, electronic transactions, Geographic Information Systems based land use and zoning information;

- Building stronger and healthier communities through enhanced local planning services, additional online data sharing, and creative public outreach programs; and
- Securing Regional Planning Commission and Board approval of critical land use plans and zoning standards for the unincorporated areas.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>31,327,000</b>	<b>642,000</b>	<b>7,489,000</b>	<b>23,196,000</b>	<b>200.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	805,000	--	42,000	763,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	281,000	--	15,000	266,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	94,000	--	--	94,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability based on historical experience.	(5,000)	--	--	(5,000)	--
<b>5. Budget Realignment:</b> Reflects the realignment of non-centrally funded employee benefits, services and supplies, intrafund transfers, and various revenues based on historical information.	(355,000)	5,000	(271,000)	(89,000)	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(43,000)	--	(2,000)	(41,000)	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for homeless initiatives (\$575,000) West Athens-Westmont TODSP (\$215,000), West Carson TODSP (\$170,000), SMM North Area Plan Update (\$650,000), and SMM Demonstration Project (\$356,000).	(1,966,000)	(575,000)	(385,000)	(1,006,000)	--
<b>Total Changes</b>	<b>(1,189,000)</b>	<b>(570,000)</b>	<b>(601,000)</b>	<b>(18,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>30,138,000</b>	<b>72,000</b>	<b>6,888,000</b>	<b>23,178,000</b>	<b>200.0</b>

### Unmet Needs

The Department's unmet needs include additional funding for one position to support the work requirements and operational needs of the Department's human resources program, two all-terrain vehicles for staff to conduct inspections in rural areas, one vehicle for the Chief Deputy Director, and consultant services to develop web-based geographic environmental justice screening and equity tools.



**REGIONAL PLANNING BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ (942.18)	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	(274,665.04)	7,000	9,000	8,000	8,000	(1,000)
COURT FEES & COSTS	850.00	1,000	2,000	0	0	(2,000)
LEGAL SERVICES	767.95	1,000	2,000	1,000	1,000	(1,000)
MISCELLANEOUS	214,229.99	71,000	132,000	18,000	18,000	(114,000)
OTHER GOVERNMENTAL AGENCIES	464,801.86	162,000	255,000	38,000	38,000	(217,000)
PLANNING & ENGINEERING SERVICES	1,653,065.85	1,486,000	1,672,000	1,538,000	1,538,000	(134,000)
STATE - OTHER	220,874.88	200,000	170,000	0	0	(170,000)
ZONING PERMITS	5,021,749.98	5,001,000	5,247,000	5,285,000	5,285,000	38,000
<b>TOTAL REVENUE</b>	<b>\$ 7,300,733.29</b>	<b>\$ 6,929,000</b>	<b>\$ 7,489,000</b>	<b>\$ 6,888,000</b>	<b>\$ 6,888,000</b>	<b>\$ (601,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 14,648,080.61	\$ 16,315,000	\$ 17,073,000	\$ 17,537,000	\$ 17,439,000	\$ 366,000
CAFETERIA BENEFIT PLANS	2,744,394.48	2,960,000	3,446,000	3,281,000	3,281,000	(165,000)
COUNTY EMPLOYEE RETIREMENT	2,677,151.76	2,620,000	2,621,000	2,919,000	2,902,000	281,000
DENTAL INSURANCE	60,674.98	66,000	61,000	66,000	66,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	28,252.00	24,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	124,100.87	75,000	81,000	110,000	110,000	29,000
FICA (OASDI)	212,476.37	227,000	218,000	226,000	225,000	7,000
HEALTH INSURANCE	217,596.89	265,000	225,000	278,000	278,000	53,000
LIFE INSURANCE	42,347.84	30,000	37,000	52,000	32,000	(5,000)
OTHER EMPLOYEE BENEFITS	4,920.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,026,042.00	1,130,000	1,145,000	1,357,000	1,357,000	212,000
SAVINGS PLAN	89,177.57	108,000	98,000	119,000	115,000	17,000
THRIFT PLAN (HORIZONS)	426,135.48	448,000	518,000	484,000	480,000	(38,000)
UNEMPLOYMENT INSURANCE	9,759.00	10,000	11,000	11,000	11,000	0
WORKERS' COMPENSATION	219,490.67	197,000	197,000	163,000	163,000	(34,000)
<b>TOTAL S &amp; E B</b>	<b>22,530,600.52</b>	<b>24,475,000</b>	<b>25,750,000</b>	<b>26,622,000</b>	<b>26,478,000</b>	<b>728,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	385,290.94	487,000	452,000	447,000	447,000	(5,000)
CLOTHING & PERSONAL SUPPLIES	4,642.30	6,000	11,000	6,000	6,000	(5,000)
COMMUNICATIONS	66,212.37	84,000	88,000	76,000	76,000	(12,000)
COMPUTING-MAINFRAME	6,262.80	21,000	29,000	21,000	21,000	(8,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	501,393.00	558,000	533,000	522,000	522,000	(11,000)
COMPUTING-PERSONAL	96,669.25	116,000	114,000	120,000	120,000	6,000
HOUSEHOLD EXPENSE	1,400.96	3,000	4,000	3,000	3,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	39,246.00	0	0	0	0	0
INSURANCE	0.00	1,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	321,665.36	378,000	384,000	382,000	382,000	(2,000)
MAINTENANCE - EQUIPMENT	65.00	7,000	13,000	5,000	5,000	(8,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	0.00	2,000	2,000	1,000	1,000	(1,000)
MISCELLANEOUS EXPENSE	5,313.65	20,000	29,000	18,000	18,000	(11,000)
OFFICE EXPENSE	62,813.27	83,000	102,000	77,000	77,000	(25,000)

**REGIONAL PLANNING BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	1,235,521.88	2,050,000	2,152,000	370,000	370,000	(1,782,000)
PUBLICATIONS & LEGAL NOTICE	174,421.85	200,000	200,000	184,000	184,000	(16,000)
RENTS & LEASES - BLDG & IMPRV	27,044.56	32,000	33,000	33,000	33,000	0
RENTS & LEASES - EQUIPMENT	64,203.93	69,000	74,000	74,000	74,000	0
SMALL TOOLS & MINOR EQUIPMENT	468.59	1,000	4,000	0	0	(4,000)
SPECIAL DEPARTMENTAL EXPENSE	38,348.50	49,000	41,000	44,000	44,000	3,000
TECHNICAL SERVICES	170,140.22	218,000	159,000	235,000	235,000	76,000
TELECOMMUNICATIONS	288,903.91	317,000	289,000	287,000	287,000	(2,000)
TRAINING	31,215.60	50,000	50,000	40,000	40,000	(10,000)
TRANSPORTATION AND TRAVEL	191,903.98	206,000	177,000	209,000	209,000	32,000
UTILITIES	347,470.55	358,000	539,000	451,000	451,000	(88,000)
<b>TOTAL S &amp; S</b>	<b>4,060,618.47</b>	<b>5,317,000</b>	<b>5,482,000</b>	<b>3,608,000</b>	<b>3,608,000</b>	<b>(1,874,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	2,318.37	33,000	33,000	33,000	33,000	0
RET-OTHER LONG TERM DEBT	58,175.48	60,000	60,000	17,000	17,000	(43,000)
TAXES & ASSESSMENTS	313.15	2,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>60,807.00</b>	<b>95,000</b>	<b>95,000</b>	<b>52,000</b>	<b>52,000</b>	<b>(43,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	34,000	0	0
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>34,000</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 26,652,025.99</b>	<b>\$ 29,887,000</b>	<b>\$ 31,327,000</b>	<b>\$ 30,316,000</b>	<b>\$ 30,138,000</b>	<b>\$ (1,189,000)</b>
INTRAFUND TRANSFERS	(107,530.48)	(642,000)	(642,000)	(72,000)	(72,000)	570,000
<b>NET TOTAL</b>	<b>\$ 26,544,495.51</b>	<b>\$ 29,245,000</b>	<b>\$ 30,685,000</b>	<b>\$ 30,244,000</b>	<b>\$ 30,066,000</b>	<b>\$ (619,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 19,243,762.22</b>	<b>\$ 22,316,000</b>	<b>\$ 23,196,000</b>	<b>\$ 23,356,000</b>	<b>\$ 23,178,000</b>	<b>\$ (18,000)</b>
BUDGETED POSITIONS	193.0	200.0	200.0	201.0	200.0	0.0

## Departmental Program Summary

### 1. Current Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,882,000	40,000	6,423,000	4,419,000	73.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,882,000	40,000	6,423,000	4,419,000	73.0

**Authority:** Mandated program with discretionary service level - California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411-66412, 66425-66431, 66433-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, and 66499.35-66499.36; and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Current Planning is a local program related to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth and that are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Due to their unique characteristics, certain land uses require discretionary permitting that is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes in zoning and to the General Plan, in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

### 2. Advance Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,032,000	--	245,000	4,787,000	32.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,032,000	--	245,000	4,787,000	32.0

**Authority:** Mandated program with discretionary service level - California Government Code Sections 65088-65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588-65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning Program is a State-mandated program that requires the Department to prepare and implement the County's General Plan. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

### 3. Land Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,186,000	--	199,000	6,987,000	49.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,186,000	--	199,000	6,987,000	49.0

**Authority:** Mandated program with discretionary service level - California Government Code Sections 54988, 65103 (b)(d), 65402; 65800, 65850 and California Public Resources Code Division 20 (California Coast Act).

The Land Use Regulation Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities and eliminating blight and improving the quality of life. Code enforcement is accomplished by conducting complaint-based code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting conditioning use permit condition checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency Nuisance Abatement Teams (NATs).

### 4. Information and Fiscal Services

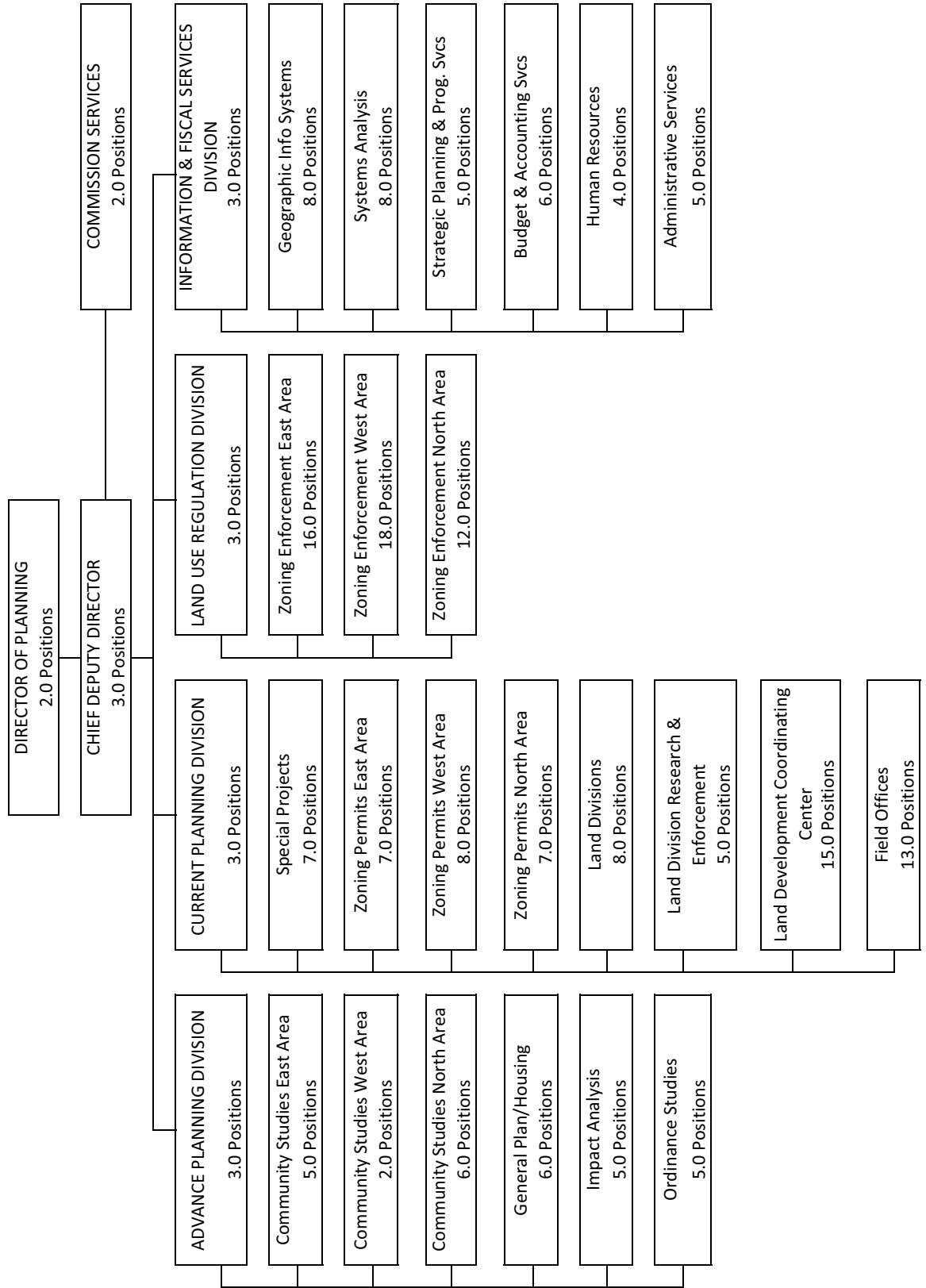
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,038,000	32,000	21,000	6,985,000	46.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,038,000	32,000	21,000	6,985,000	46.0

**Authority:** Non-mandated, discretionary program.

The Information and Fiscal Services Program supports all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	30,138,000	72,000	6,888,000	23,178,000	200.0

DEPARTMENT OF REGIONAL PLANNING  
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING  
FY 2017-18 Recommended Budget Positions = 200.0



## Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

### Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 80,124,253.95	\$ 95,925,000	\$ 82,594,000	\$ 86,232,000	\$ 86,146,000	\$ 3,552,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 86,142,178.80	\$ 93,516,000	\$ 87,089,000	\$ 91,808,000	\$ 91,444,000	\$ 4,355,000
SERVICES & SUPPLIES	51,582,498.15	69,901,000	60,654,000	64,821,000	57,834,000	(2,820,000)
OTHER CHARGES	977,886.98	1,306,000	1,141,000	1,408,000	1,388,000	247,000
CAPITAL ASSETS - EQUIPMENT	611,811.21	969,000	1,510,000	20,000	20,000	(1,490,000)
OTHER FINANCING USES	83,214.00	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 139,397,589.14	\$ 165,692,000	\$ 150,394,000	\$ 158,057,000	\$ 150,686,000	\$ 292,000
INTRAFUND TRANSFERS	(700,264.00)	(790,000)	(656,000)	(956,000)	(956,000)	(300,000)
<b>NET TOTAL</b>	\$ 138,697,325.14	\$ 164,902,000	\$ 149,738,000	\$ 157,101,000	\$ 149,730,000	\$ (8,000)
<b>NET COUNTY COST</b>	\$ 58,573,071.19	\$ 68,977,000	\$ 67,144,000	\$ 70,869,000	\$ 63,584,000	\$ (3,560,000)
BUDGETED POSITIONS	1,081.0	1,076.0	1,076.0	1,077.0	1,073.0	(3.0)

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
ELECTIONS

### Mission Statement

To register voters; conduct federal, State, local, and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes, and County Ordinances.

### 2017-18 Budget Message

The 2017-18 Recommended Budget includes resources necessary to conduct the November 2017 Consolidated and June 2018 Primary Elections as well as to perform Recorder/County Clerk operations. The budget also includes funding for other programs that promote efficiency, while taking into consideration the slow recovery of recorder fee revenues and continuing high costs of conducting elections.

In FY 2012-13, recorder fee revenues were beginning to show improvement; however, in FY 2013-14, recorder fee revenues declined 30 percent and real estate purchasing indicators continue to show slow growth into FY 2017-18. In addition, the Department continues to absorb the high cost of unscheduled special elections. The 2017-18 Recommended Budget reflects a \$3.6 million NCC decrease primarily due to the removal of

prior-year funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies, and funding to stabilize core operations due to declines in recorder fee revenues.

### Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service in elections, voter registration, recorder, and County clerk services. As such, the Department will:

- Transition the Voting System Assessment Project (VSAP) into a solicitation phase for the implementation of the County's new voting system envisioned for completion by 2020.
- Implement early voting locations throughout the County to address the growing public interest in early voting and further expand options and accessibility to voters.
- Implement the Conditional Voter Registration program that provides potential voters the opportunity to vote at an election even if they missed the registration deadline. The program allows potential voters to register to vote and cast a conditional ballot up to Election Day.

- Implement a paperless, automated Campaign Finance Reporting solution to improve management of campaign finance reporting in compliance with County and State reporting regulations.
- Conduct voter outreach and education through multi-media efforts to engage voters for the November 2017 Consolidated and June 2018 Primary Elections.
- Implement the ePersonnel Digitization and Records Management pilot program in collaboration with the Departments of Human Resources and Internal Services to standardize the creation, retrieval, storage, retention, and disposition of countywide employee personnel records;
- Expand the departmentwide Chat Pilot Project, which began with election-related public inquiries, to Recorder and County Clerk operations. The Quality and Productivity Commission awarded Productivity Investment funding to pilot this project.
- Implement a cloud-based Appointment Management and Customer Workflow System which will provide customers with the ability to schedule appointments, receive appointment reminders and updates on wait times, and submit electronic satisfaction surveys on services received.
- Continue to promote and expand electronic document recording throughout the County and State through a government-to-government electronic recording portal for the efficient processing of government agency documents and transactions.
- Continue the conversion of birth, death, and marriage records from microfilm and paper to digital images to improve customer service and preserve original records of historical significance.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>150,394,000</b>	<b>656,000</b>	<b>82,594,000</b>	<b>67,144,000</b>	<b>1,076.0</b>
<b>Critical Issues</b>					
<b>1. Recorder Fee Revenue:</b> Reflects one-time funding to stabilize critical departmental operations, including mandated elections and recorder services to offset significant declines in recorder fee revenue.	--	--	(4,482,000)	4,482,000	--
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,476,000	--	21,000	2,455,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	774,000	--	--	774,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,022,000	--	467,000	555,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in unemployment insurance, workers' compensation and long-term disability costs based on historical experience.	(147,000)	--	(147,000)	--	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for recorder fee revenue shortfall, VSAP and building and infrastructure upgrades.	(5,310,000)	--	6,496,000	(11,806,000)	(3.0)

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. Election Changes:</b> Reflects a cyclical adjustment in appropriation and revenue between even-numbered General Election years and odd-numbered Local and Municipal Consolidated Elections/Primary Election years.	2,411,000	--	2,411,000	--	--
<b>7. Miscellaneous Adjustments:</b> Reflects appropriation and revenue adjustments for the Help America Vote Act based on anticipated funding levels as well as ministerial realignments for operating costs .	(914,000)	300,000	(1,214,000)	--	--
<b>8. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(20,000)	--	--	(20,000)	--
<b>Total Changes</b>	<b>292,000</b>	<b>300,000</b>	<b>3,552,000</b>	<b>(3,560,000)</b>	<b>(3.0)</b>
<b>2017-18 Recommended Budget</b>	<b>150,686,000</b>	<b>956,000</b>	<b>86,146,000</b>	<b>63,584,000</b>	<b>1,073.0</b>

## Unmet Needs

The Department continues to have unmet needs in relation to its aging Norwalk Headquarters building. Specific funding needs include fire alarm system replacement, employee parking lot lighting, and roof maintenance and repairs.



**REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
AUDITING AND ACCOUNTING FEES	\$ 5,820.50	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	935,324.58	923,000	915,000	923,000	923,000	8,000
ELECTION SERVICES	16,058,115.89	29,875,000	11,964,000	14,574,000	14,574,000	2,610,000
FEDERAL - OTHER	5,610,872.05	2,123,000	9,000,000	7,000,000	7,000,000	(2,000,000)
MISCELLANEOUS	1,261,727.69	585,000	584,000	587,000	587,000	3,000
OTHER LICENSES & PERMITS	2,380,552.00	2,506,000	2,506,000	2,506,000	2,506,000	0
OTHER SALES	19,214.00	28,000	45,000	32,000	32,000	(13,000)
RECORDING FEES	39,643,805.96	42,574,000	40,522,000	41,829,000	42,213,000	1,691,000
SALE OF CAPITAL ASSETS	0.00	2,000	2,000	2,000	2,000	0
STATE - OTHER	2,865,791.84	353,000	197,000	285,000	285,000	88,000
TRANSFERS IN	11,343,029.44	16,956,000	16,859,000	18,494,000	18,024,000	1,165,000
<b>TOTAL REVENUE</b>	<b>\$ 80,124,253.95</b>	<b>\$ 95,925,000</b>	<b>\$ 82,594,000</b>	<b>\$ 86,232,000</b>	<b>\$ 86,146,000</b>	<b>\$ 3,552,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 52,408,253.72	\$ 58,512,000	\$ 52,315,000	\$ 54,105,000	\$ 53,905,000	\$ 1,590,000
CAFETERIA BENEFIT PLANS	12,859,770.97	13,780,000	13,131,000	14,136,000	13,966,000	835,000
COUNTY EMPLOYEE RETIREMENT	8,284,631.92	7,857,000	7,762,000	8,548,000	8,543,000	781,000
DENTAL INSURANCE	267,743.27	291,000	276,000	276,000	276,000	0
DEPENDENT CARE SPENDING ACCOUNTS	121,126.31	115,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	459,266.44	295,000	334,000	374,000	374,000	40,000
FICA (OASDI)	724,924.94	725,000	604,000	630,000	629,000	25,000
HEALTH INSURANCE	1,198,044.61	1,605,000	1,305,000	1,484,000	1,497,000	192,000
LIFE INSURANCE	92,760.70	61,000	53,000	53,000	53,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	5,001,606.00	5,473,000	5,584,000	6,606,000	6,606,000	1,022,000
SAVINGS PLAN	297,381.41	348,000	255,000	265,000	265,000	10,000
THRIFT PLAN (HORIZONS)	1,139,140.34	1,218,000	1,140,000	1,188,000	1,187,000	47,000
UNEMPLOYMENT INSURANCE	847,294.00	950,000	1,757,000	1,601,000	1,601,000	(156,000)
WORKERS' COMPENSATION	2,440,834.17	2,286,000	2,457,000	2,426,000	2,426,000	(31,000)
<b>TOTAL S &amp; E B</b>	<b>86,142,178.80</b>	<b>93,516,000</b>	<b>87,089,000</b>	<b>91,808,000</b>	<b>91,444,000</b>	<b>4,355,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,085,754.74	1,300,000	1,377,000	1,431,000	1,431,000	54,000
CLOTHING & PERSONAL SUPPLIES	127.41	0	0	0	0	0
COMMUNICATIONS	207,836.75	169,000	112,000	111,000	111,000	(1,000)
COMPUTING-MAINFRAME	454,420.00	426,000	287,000	322,000	322,000	35,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,632,713.14	4,593,000	4,373,000	4,727,000	4,727,000	354,000
COMPUTING-PERSONAL	1,931,288.43	1,433,000	1,379,000	1,597,000	1,597,000	218,000
HOUSEHOLD EXPENSE	17,822.97	38,000	37,000	32,000	32,000	(5,000)
INFORMATION TECHNOLOGY SERVICES	2,588,718.84	4,273,000	2,752,000	4,514,000	4,014,000	1,262,000
INFORMATION TECHNOLOGY-SECURITY	2,088.00	0	0	300,000	300,000	300,000
INSURANCE	102,252.78	86,000	61,000	74,000	74,000	13,000
MAINTENANCE - BUILDINGS & IMPRV	1,404,712.60	3,052,000	3,036,000	4,564,000	2,836,000	(200,000)
MAINTENANCE - EQUIPMENT	403,894.54	290,000	813,000	465,000	465,000	(348,000)
MEDICAL DENTAL & LAB SUPPLIES	642.19	2,000	4,000	4,000	4,000	0

**REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	6,185.00	8,000	6,000	8,000	8,000	2,000
MISCELLANEOUS EXPENSE	(515,261.32)	9,000	21,000	21,000	21,000	0
OFFICE EXPENSE	3,941,637.86	6,334,000	3,032,000	3,660,000	3,660,000	628,000
PROFESSIONAL SERVICES	677,069.54	890,000	838,000	1,257,000	1,257,000	419,000
PUBLICATIONS & LEGAL NOTICE	1,147.46	16,000	11,000	5,000	5,000	(6,000)
RENTS & LEASES - BLDG & IMPRV	297,085.99	307,000	1,109,000	375,000	375,000	(734,000)
RENTS & LEASES - EQUIPMENT	211,391.22	220,000	456,000	211,000	211,000	(245,000)
SMALL TOOLS & MINOR EQUIPMENT	29,572.28	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	26,429,812.49	36,658,000	31,252,000	30,217,000	25,458,000	(5,794,000)
TECHNICAL SERVICES	4,297,356.40	6,315,000	6,213,000	7,239,000	7,239,000	1,026,000
TELECOMMUNICATIONS	2,021,846.26	2,016,000	1,897,000	2,237,000	2,237,000	340,000
TRAINING	85,866.74	141,000	141,000	30,000	30,000	(111,000)
TRANSPORTATION AND TRAVEL	203,537.37	204,000	192,000	182,000	182,000	(10,000)
UTILITIES	1,062,978.47	1,120,000	1,254,000	1,237,000	1,237,000	(17,000)
<b>TOTAL S &amp; S</b>	<b>51,582,498.15</b>	<b>69,901,000</b>	<b>60,654,000</b>	<b>64,821,000</b>	<b>57,834,000</b>	<b>(2,820,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	2,055.67	287,000	122,000	404,000	404,000	282,000
RET-OTHER LONG TERM DEBT	975,558.04	1,019,000	1,019,000	1,004,000	984,000	(35,000)
TAXES & ASSESSMENTS	273.27	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>977,886.98</b>	<b>1,306,000</b>	<b>1,141,000</b>	<b>1,408,000</b>	<b>1,388,000</b>	<b>247,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	578,219.53	969,000	1,510,000	20,000	20,000	(1,490,000)
VEHICLES & TRANSPORTATION EQUIPMENT	33,591.68	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>611,811.21</b>	<b>969,000</b>	<b>1,510,000</b>	<b>20,000</b>	<b>20,000</b>	<b>(1,490,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>611,811.21</b>	<b>969,000</b>	<b>1,510,000</b>	<b>20,000</b>	<b>20,000</b>	<b>(1,490,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	83,214.00	0	0	0	0	0
<b>TOTAL OTH FIN USES</b>	<b>83,214.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 139,397,589.14</b>	<b>\$ 165,692,000</b>	<b>\$ 150,394,000</b>	<b>\$ 158,057,000</b>	<b>\$ 150,686,000</b>	<b>\$ 292,000</b>
INTRAFUND TRANSFERS	(700,264.00)	(790,000)	(656,000)	(956,000)	(956,000)	(300,000)
<b>NET TOTAL</b>	<b>\$ 138,697,325.14</b>	<b>\$ 164,902,000</b>	<b>\$ 149,738,000</b>	<b>\$ 157,101,000</b>	<b>\$ 149,730,000</b>	<b>\$ (8,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 58,573,071.19</b>	<b>\$ 68,977,000</b>	<b>\$ 67,144,000</b>	<b>\$ 70,869,000</b>	<b>\$ 63,584,000</b>	<b>\$ (3,560,000)</b>
BUDGETED POSITIONS	1,081.0	1,076.0	1,076.0	1,077.0	1,073.0	(3.0)

## Departmental Program Summary

### 1. Elections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	53,619,000	--	30,374,000	23,245,000	236.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	53,619,000	--	30,374,000	23,245,000	236.0

**Authority:** Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

The program fulfills the legal role of the Registrar-Recorder/County Clerk (RR/CC) as the principal election officer by conducting federal, State, local and special elections. Functions include program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services and candidate services. Through these functions, the program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

### 2. Voter Registration, Education and Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	12,195,000	--	3,029,000	9,166,000	140.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	12,195,000	--	3,029,000	9,166,000	140.0

**Authority:** Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14.

This program fulfills the legal role of the RR/CC as the principal voter registration official by promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County; and verifying petition, nomination and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program also oversees various committees such as the Community Voter Outreach Committee, and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

### 3. Recorder/County Clerk Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,266,000	956,000	43,310,000	--	423.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,266,000	956,000	43,310,000	--	423.0

**Authority:** Mandated program - California Government Code, Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

This program meets the legal requirement of the RR/CC as the principal recording officer through recording documents, maintaining birth, death and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds and collection of documentary transfer tax for the County General Fund.

#### 4. Technical Services Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,198,000	--	3,530,000	11,668,000	85.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,198,000	--	3,530,000	11,668,000	85.0

**Authority:** Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code, Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

This program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all recorder/County clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

#### 5. Administration

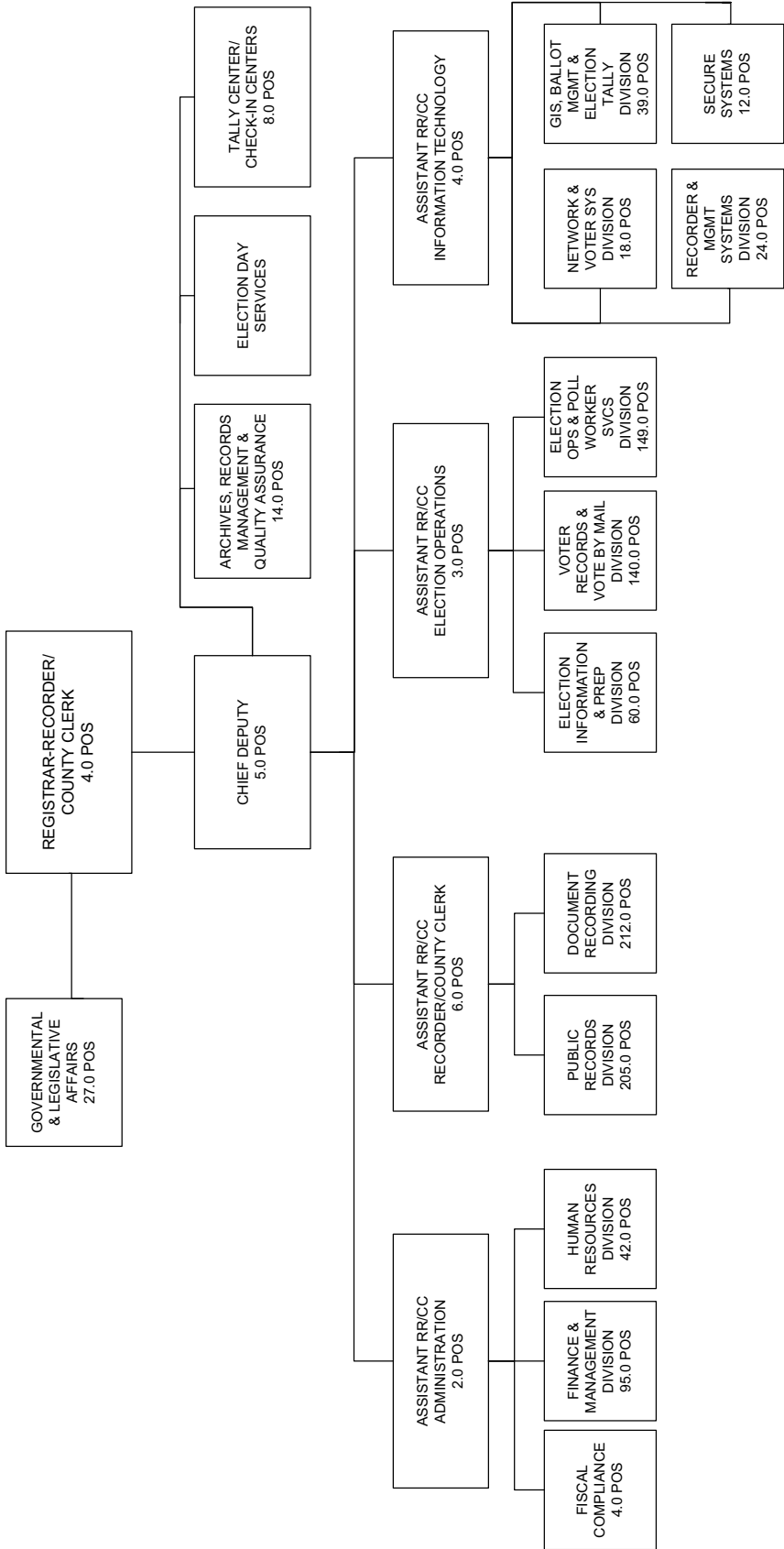
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	25,408,000	--	5,903,000	19,505,000	189.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	25,408,000	--	5,903,000	19,505,000	189.0

**Authority:** Non-mandated, discretionary program.

This program supports the RR/CC through the management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints, adheres to procurement and contracting policies, programs and procedures; maintains efficient budget monitoring, accounting and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public; ensure quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	150,686,000	956,000	86,146,000	63,584,000	1,073.0

**REGISTRAR-RECORDER/COUNTY CLERK**  
**DEAN LOGAN, REGISTRAR-RECORDER/COUNTY CLERK**  
FY 2017-18 Recommended Budget Positions = 1,073.0



## Rent Expense

### Rent Expense Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 40,840,245.98	\$ 39,425,000	\$ 39,425,000	\$ 39,367,000	\$ 39,367,000	\$ (58,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 205,392,664.14	\$ 218,636,000	\$ 228,128,000	\$ 239,784,000	\$ 239,784,000	\$ 11,656,000
S & S EXPENDITURE DISTRIBUTION	(176,684,861.93)	(200,000,000)	(205,492,000)	(217,055,000)	(217,055,000)	(11,563,000)
TOTAL S & S	28,707,802.21	18,636,000	22,636,000	22,729,000	22,729,000	93,000
OTHER CHARGES	189,479,569.78	239,178,000	243,231,000	232,740,000	232,740,000	(10,491,000)
OC EXPENDITURE DISTRIBUTION	(155,979,824.48)	(173,000,000)	(176,019,000)	(165,738,000)	(165,738,000)	10,281,000
TOTAL OTH CHARGES	33,499,745.30	66,178,000	67,212,000	67,002,000	67,002,000	(210,000)
<b>GROSS TOTAL</b>	\$ 62,207,547.51	\$ 84,814,000	\$ 89,848,000	\$ 89,731,000	\$ 89,731,000	\$ (117,000)
<b>NET TOTAL</b>	\$ 62,207,547.51	\$ 84,814,000	\$ 89,848,000	\$ 89,731,000	\$ 89,731,000	\$ (117,000)
<b>NET COUNTY COST</b>	\$ 21,367,301.53	\$ 45,389,000	\$ 50,423,000	\$ 50,364,000	\$ 50,364,000	\$ (59,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
PROPERTY MANAGEMENT

### Mission Statement

This budget provides centralized financing of real property, lease payments, annual obligations for long-term debt financing of capital constructions, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefitting departments, with some exceptions such as the Walt Disney Concert Hall Garage, Hall of Justice, and the Los Angeles County Museum of Art East Campus Building Replacement Project.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a decrease of \$59,000 in NCC primarily due to the removal of prior-year funding provided on a one-time basis for redemption of commercial paper costs of the EHR/ORCHID system, ISD Data Center, and Martin Luther King, Jr. Inpatient Tower projects, partially offset by an increase in ongoing funding for centrally financed commercial paper programs.

**Changes From 2016-17 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>471,359,000</b>	<b>381,511,000</b>	<b>39,425,000</b>	<b>50,423,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Debt Service Changes:</b> Reflects increases in debt service of \$3.9 million for the Los Angeles County Museum of Art East Campus Building Replacement, \$1.8 million for Rancho Los Amigos Projects, \$0.8 million for the new MLK Parking Structure, \$0.8 million for the Disney Concert Hall Garage, \$0.4 million for the East Antelope Valley Animal Care Center project, and \$0.1 million for various projects, offset by decreases of \$0.5 million for the High Desert Solar project, \$0.5 million for the Calabasas Landfill, as well as the removal of prior-year funding provided on a one-time basis for commercial paper associated with the EHR/ORCHID project (\$12.6 million), Data Center (\$3.5 million), and MLK Inpatient Tower (\$0.4 million).	(9,675,000)	(9,846,000)	(334,000)	505,000	--
<b>2. Countywide Cost Allocation Adjustment:</b> Reflects a decrease of \$0.8 million in non-billable principal costs and a decrease of \$0.4 million in billable use allowance costs to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(816,000)	(435,000)	--	(381,000)	--
<b>3. Various Capital and Operating Costs:</b> Reflects increases of \$17.6 million in proposed new leases and \$0.5 million for planning services, offset by decreases of \$4.3 million in lease cancellations, \$1.3 million in non-billable costs for insurance premiums, and \$0.9 million in administrative expenses.	11,656,000	11,563,000	276,000	(183,000)	--
<b>Total Changes</b>	<b>1,165,000</b>	<b>1,282,000</b>	<b>(58,000)</b>	<b>(59,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>472,524,000</b>	<b>382,793,000</b>	<b>39,367,000</b>	<b>50,364,000</b>	<b>0.0</b>

# Sheriff

Jim McDonnell, Sheriff

## Sheriff Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,558,964,987.68	\$ 1,595,672,000	\$ 1,624,232,000	\$ 1,635,502,000	\$ 1,651,315,000	\$ 27,083,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$3,671,955,454.27	\$ 3,836,038,000	\$ 3,770,784,000	\$ 4,459,312,000	\$ 3,937,688,000	\$ 166,904,000
S & EB EXPENDITURE DISTRIBUTION	(920,722,624.42)	(994,331,000)	(1,011,512,000)	(1,176,199,000)	(1,053,211,000)	(41,699,000)
<b>TOTAL S &amp; E B</b>	<b>2,751,232,829.85</b>	<b>2,841,707,000</b>	<b>2,759,272,000</b>	<b>3,283,113,000</b>	<b>2,884,477,000</b>	<b>125,205,000</b>
SERVICES & SUPPLIES	447,096,328.08	473,338,000	561,079,000	665,912,000	555,555,000	(5,524,000)
S & S EXPENDITURE DISTRIBUTION	(33,305,549.07)	(33,683,000)	(99,669,000)	(102,576,000)	(98,873,000)	796,000
<b>TOTAL S &amp; S</b>	<b>413,790,779.01</b>	<b>439,655,000</b>	<b>461,410,000</b>	<b>563,336,000</b>	<b>456,682,000</b>	<b>(4,728,000)</b>
OTHER CHARGES	64,922,906.94	68,914,000	60,090,000	56,064,000	56,064,000	(4,026,000)
CAPITAL ASSETS - EQUIPMENT	16,588,573.03	21,383,000	39,126,000	128,665,000	37,156,000	(1,970,000)
OTHER FINANCING USES	30,576.00	31,000	31,000	31,000	31,000	0
<b>GROSS TOTAL</b>	<b>\$3,246,565,664.83</b>	<b>\$ 3,371,690,000</b>	<b>\$ 3,319,929,000</b>	<b>\$ 4,031,209,000</b>	<b>\$ 3,434,410,000</b>	<b>\$ 114,481,000</b>
INTRAFUND TRANSFERS	(76,646,156.57)	(82,677,000)	(76,587,000)	(83,579,000)	(83,579,000)	(6,992,000)
<b>NET TOTAL</b>	<b>\$3,169,919,508.26</b>	<b>\$ 3,289,013,000</b>	<b>\$ 3,243,342,000</b>	<b>\$ 3,947,630,000</b>	<b>\$ 3,350,831,000</b>	<b>\$ 107,489,000</b>
<b>NET COUNTY COST</b>	<b>\$1,610,954,520.58</b>	<b>\$ 1,693,341,000</b>	<b>\$ 1,619,110,000</b>	<b>\$ 2,312,128,000</b>	<b>\$ 1,699,516,000</b>	<b>\$ 80,406,000</b>
BUDGETED POSITIONS	20,159.0	20,017.0	20,017.0	21,051.0	19,935.0	(82.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

### Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area (UA), which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (Metro), and the Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an overall NCC increase of \$80.4 million primarily due to: \$67.8 million in Board-approved increases in salaries and health insurance subsidies; \$26.3 million increase in retirement; \$10.6 million to prefund retiree healthcare benefits; and \$16.1 million for replacement of portable radios. In addition, the Recommended Budget includes the transfer of funding from the Provisional Financing Uses (PFU) budget unit to the Department's operating budget to expand mental health housing within the County jails (\$4.0 million) and for 18.0 additional Deputy Sheriff (DS) positions for patrol services in the UA (\$3.9 million).

The above increases are partially offset by the deletion of: \$34.8 million in one-time funding for various programs including the deletion of 12.0 DS positions; \$12,000 due to a decrease in rent charges; \$0.9 million due to a reduction in



debt service; and a \$0.6 million transfer from the Department's operating budget to PFU and the deletion of 5.0 Custody Assistant (CA) positions.

The Recommended Budget also includes the following position changes: the addition of 12.0 positions for the expansion of the Mental Evaluation Team (MET) program, fully

offset by Public Safety Realignment (AB 109) revenue; net addition of 11.0 positions for contract law enforcement services as requested by contract agencies; deletion of 106.0 Security Assistant (SA) positions due to a contract reduction from Metro; and various adjustments to positions fully offset by the deletion of vacant budgeted positions.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>3,319,929,000</b>	<b>76,587,000</b>	<b>1,624,232,000</b>	<b>1,619,110,000</b>	<b>20,017.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Portable Radio Replacement:</b> Reflects one-time funding in the General Support Budget for the second year of the Portable Radio Replacement project, partially offset by contract law enforcement services revenue.	17,632,000	--	1,552,000	16,080,000	--
<b>2. Custody Unfunded Post:</b> Reflects the transfer of funding from PFU to the Department's Custody Budget for overtime costs associated with the expansion of mental health housing within the County jails to provide the necessary mental health services, programs, and treatment.	3,984,000	--	--	3,984,000	--
<b>3. MET Expansion:</b> Reflects an increase of 12.0 positions and associated costs in the Patrol Specialized and Unallocated Budget to expand MET by an additional five teams and establish a triage call desk fully offset by AB 109 revenue.	2,814,000	--	2,814,000	--	12.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	87,990,000	1,518,000	18,700,000	67,772,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's Investment portfolio.	27,952,000	491,000	1,201,000	26,260,000	--
<b>3. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	10,915,000	172,000	141,000	10,602,000	--
<b>4. Carryover Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the General Support Budget for SEIU 721 training costs, LA-RICS equipment purchases, costs associated with a Board-approved settlement; and in the Patrol Specialized and Unallocated Budget for overtime and equipment purchases associated with the Department of Justice Antelope Valley Housing Authority Compliance Team and various community programs.	(6,857,000)	--	--	(6,857,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Custody and General Support Budgets for supplies and equipment purchases associated with 70.0 positions added to complement the Department of Mental Health's staffing in the jails, services and supplies needed to replace the legacy console switch interface system, equipment purchases for the first year of the Portable Radio Replacement project and consulting services and equipment purchases needed to replace the existing Computer Aided Dispatch system.	(25,308,000)	--	--	(25,308,000)	--
<b>6. One-Time Funding for Department of Justice (DOJ) Out of Cell Compliance – Settlement Agreement:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Custody Budget for services and supplies associated with 38.0 positions previously added to provide additional hours of recreational, programming, and therapy time to inmates outside of their cell.	(228,000)	--	--	(228,000)	--
<b>7. One-Time Funding for Americans with Disabilities Act Compliance – Settlement Agreement:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Medical Services Bureau Budget for services and supplies associated with 1.0 Physical Therapist position previously added to implement the Court mandate to provide access to physical therapy.	(6,000)	--	--	(6,000)	--
<b>8. One-Time Funding for UA Phase II:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Patrol Budget for the phased-in deployment of 12.0 DS positions in the UA.	(1,447,000)	--	--	(1,447,000)	(12.0)
<b>9. Utility User Tax (UUT):</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Patrol Budgets for costs associated with UA patrol services in the Arson Watch/Red Flag and East Los Angeles Civic Center Area, and in the County Services Budget for patrolling UA parks.	(973,000)	--	--	(973,000)	--
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(12,000)	--	--	(12,000)	--
<b>11. Funds Transfer to PFU:</b> Reflects the transfer of ongoing funding to PFU to realign community programs funding.	(590,000)	--	--	(590,000)	(5.0)
<b>12. Public Safety Sales Tax (Prop 172):</b> Reflects an anticipated increase in public safety sales tax receipts.	--	--	11,856,000	(11,856,000)	--
<b>13. One-Time Funding for the MET Program:</b> Reflects an adjustment to remove prior-year funding provided on a one-time basis in the Patrol Specialized and Unallocated Budget for services and supplies and capital assets associated with the expansion of the MET program and a corresponding decrease in intrafund transfers from the Department of Health Services/Office of Diversion and Re-Entry.	(186,000)	(186,000)	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>14. One-Time Funding for the Crisis Intervention Team (CIT) Program:</b> Reflects an adjustment to remove prior-year intrafund transfers provided on a one-time basis and increased contract cities revenue in the Patrol Specialized and Unallocated and General Support Budgets from the Department of Health Services/Office of Diversion and Re-Entry for overtime, services and supplies and capital assets costs associated with the CIT program.	--	(400,000)	400,000	--	--
<b>15. Debt Service Reduction:</b> Reflects an adjustment in the General Support Budget due to a reduction in debt service costs associated with the Sheriff's Training Academy.	(869,000)	--	--	(869,000)	--
<b>16. UA Patrol Phase II:</b> Reflects the transfer of funding from PFU to the Patrol UA Budget for costs associated with the deployment of 12.0 DS generalist positions and 6.0 DS relief positions as partial implementation of the Department's UA Assessment of 2014 – Phase II Deployment Plan.	3,854,000	--	--	3,854,000	18.0
<b>17. Position Adjustments:</b> Reflects the restoration of 26.0 ordinance-only positions that were inadvertently deleted and the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
<b>18. Revenue Adjustment:</b> Reflects a correction in overtime and federal grant revenue that was inadvertently overstated in the prior fiscal year and a revenue posting correction in the Patrol Budgets.	(3,700,000)	--	(3,700,000)	--	--
<b>19. Contract Services:</b> Reflects net changes in positions and revenue in various budget units primarily due to requests by contract agencies in the prior year and contract security guard cost increases.	5,434,000	5,397,000	37,000	--	11.0
<b>20. Metro Contract Reduction:</b> Reflects the deletion of 106.0 SA positions in the Patrol Budget, fully offset by a reduction in Metro revenue.	(5,918,000)	--	(5,918,000)	--	(106.0)
<b>Total Changes</b>	<b>114,481,000</b>	<b>6,992,000</b>	<b>27,083,000</b>	<b>80,406,000</b>	<b>(82.0)</b>
<b>2017-18 Recommended Budget</b>	<b>3,434,410,000</b>	<b>83,579,000</b>	<b>1,651,315,000</b>	<b>1,699,516,000</b>	<b>19,935.0</b>

## Unmet Needs

The Department's most critical needs, in addition to restoring any reductions in funding, are as follows: 1) \$9.1 million in Custody unfunded overtime for DOJ-ROSAS recommendations; 2) \$1.0 million and 7.0 positions to address workload increases in the Sworn Examinations Unit; 3) \$3.6 million and 18.0 positions for the Personnel Recruitment Unit; 4) \$4.9 million and 43.0 CAs for station jail staffing to adequately perform all duties required at patrol stations; 5) \$13.2 million for critical infrastructure projects such as repair/replace parking lots at various stations, high voltage lines at all facilities within the Pitchess Detention Center, installing GPS tracking systems (Maximo) in vehicles, and regular and emergency repairs of Custody facilities; and 6) \$7.4 million for the first year of a two-year replacement project to replace the legacy system narrow banding.

The Department is also requesting funding for the following new or expanded programs: 1) \$1.5 million and 12.0 positions to staff the Hall of Justice cafeteria; 2) \$7.0 million to address the Department's revenue loss from the Inmate Welfare Fund due to the Federal Communications Commission's reduction in approved calling rates; 3) \$14.8 million and 35.0 positions for the Citizens' Commission on Jail Violence Phase III; 4) \$5.0 million and 8.0 positions for a multi-year initiative to outfit sworn departmental personnel with body-worn cameras.

Finally, the Department is requesting \$219.8 million to address a structural deficit related to unavoidable cost increases as follows: 1) \$10.6 million to backfill the loss of federal funding for the State Criminal Alien Assistance program; 2) \$46.5 million to address the Department's structural budget shortfall relative to Peace Officer Standards and Training (POST) bonus (\$4.0 million) and leaves of absences (\$42.5 million); 3) additional funding for vacant positions that are currently being used to address salary savings; and 4) \$4.0 million for Bonus I and II benefits.

**SHERIFF BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 26,500.00	\$ 26,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 0
CHARGES FOR SERVICES - OTHER	4,038,071.85	3,428,000	4,059,000	4,059,000	4,059,000	0
CIVIL PROCESS SERVICES	5,043,252.36	5,024,000	5,343,000	5,343,000	5,343,000	0
COURT FEES & COSTS	28,200.77	27,000	26,000	26,000	26,000	0
FEDERAL - OTHER	26,952,042.21	21,220,000	47,793,000	33,504,000	44,093,000	(3,700,000)
FORFEITURES & PENALTIES	931,757.69	900,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	709,112.10	639,000	845,000	845,000	845,000	0
INTEREST	4.87	0	0	0	0	0
LAW ENFORCEMENT SERVICES	501,419,014.31	524,658,000	502,958,000	519,860,000	518,109,000	15,151,000
LEGAL SERVICES	760,385.69	760,000	1,100,000	1,100,000	1,100,000	0
MISCELLANEOUS	16,957,140.24	16,765,000	28,043,000	28,068,000	28,043,000	0
OTHER COURT FINES	2,263,061.67	1,425,000	1,400,000	1,400,000	1,400,000	0
OTHER GOVERNMENTAL AGENCIES	4,855,791.92	2,908,000	4,504,000	4,314,000	4,314,000	(190,000)
OTHER SALES	257,361.96	282,000	140,000	140,000	140,000	0
RECORDING FEES	435,425.18	600,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	124,854.17	339,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	434,733.73	571,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT REVENUE	188,224,751.88	189,093,000	194,839,000	198,799,000	198,799,000	3,960,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,291,676.35	5,300,000	3,604,000	3,610,000	3,610,000	6,000
STATE - OTHER	1,381,610.93	1,162,000	6,633,000	6,633,000	6,633,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	605,378,850.55	624,711,000	624,711,000	636,567,000	636,567,000	11,856,000
TRANSFERS IN	19,206,526.13	18,502,000	27,380,000	20,380,000	27,380,000	0
TRIAL COURT SECURITY - STATE REALIGNMENT	163,022,258.18	166,105,000	156,980,000	156,980,000	156,980,000	0
VEHICLE CODE FINES	11,222,602.94	11,227,000	12,117,000	12,117,000	12,117,000	0
<b>TOTAL REVENUE</b>	<b>\$1,558,964,987.68</b>	<b>\$ 1,595,672,000</b>	<b>\$ 1,624,232,000</b>	<b>\$ 1,635,502,000</b>	<b>\$ 1,651,315,000</b>	<b>\$ 27,083,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$1,789,505,767.63	\$ 1,858,958,000	\$ 1,795,730,000	\$ 2,103,748,000	\$ 1,857,620,000	\$ 61,890,000
CAFETERIA BENEFIT PLANS	286,450,873.41	303,695,000	299,002,000	354,500,000	320,730,000	21,728,000
COUNTY EMPLOYEE RETIREMENT	362,406,143.24	349,863,000	350,170,000	420,969,000	378,274,000	28,104,000
DENTAL INSURANCE	4,465,110.05	4,873,000	4,113,000	4,371,000	4,111,000	(2,000)
DEPENDENT CARE SPENDING ACCOUNTS	1,692,401.75	1,648,000	2,177,000	2,361,000	2,235,000	58,000
DISABILITY BENEFITS	5,452,401.59	5,273,000	4,694,000	5,026,000	4,732,000	38,000
FICA (OASDI)	24,685,567.61	25,249,000	25,329,000	27,473,000	26,016,000	687,000
HEALTH INSURANCE	7,277,489.88	7,367,000	10,240,000	10,923,000	10,384,000	144,000
LIFE INSURANCE	2,058,407.24	2,088,000	1,796,000	1,897,000	1,795,000	(1,000)
OTHER EMPLOYEE BENEFITS	3,276,155.97	3,321,000	3,626,000	4,019,000	3,635,000	9,000
RETIREE HEALTH INSURANCE	98,328,103.00	108,237,000	96,578,000	135,411,000	107,466,000	10,888,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	920,722,624.42	994,331,000	1,011,512,000	1,181,300,000	1,053,211,000	41,699,000
SAVINGS PLAN	3,231,273.03	3,226,000	5,185,000	5,729,000	5,328,000	143,000
THRIFT PLAN (HORIZONS)	45,782,910.22	48,337,000	56,630,000	61,395,000	58,173,000	1,543,000
UNEMPLOYMENT INSURANCE	354,687.00	321,000	653,000	844,000	653,000	0

**SHERIFF BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
WORKERS' COMPENSATION	116,265,538.23	119,251,000	103,349,000	139,346,000	103,325,000	(24,000)
S&EB EXPENDITURE DISTRIBUTION	(920,722,624.42)	(994,331,000)	(1,011,512,000)	(1,176,199,000)	(1,053,211,000)	(41,699,000)
TOTAL S & E B	2,751,232,829.85	2,841,707,000	2,759,272,000	3,283,113,000	2,884,477,000	125,205,000
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	20,135,023.68	20,197,000	22,753,000	22,753,000	22,753,000	0
AGRICULTURAL	11.64	1,000	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	3,117,473.59	3,886,000	7,360,000	7,508,000	7,360,000	0
COMMUNICATIONS	3,928,029.26	21,675,000	6,403,000	12,058,000	6,403,000	0
COMPUTING-MAINFRAME	4,038,409.70	2,911,000	3,600,000	5,051,000	3,600,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,877,829.60	2,092,000	1,339,000	1,854,000	1,339,000	0
COMPUTING-PERSONAL	16,225,891.53	12,058,000	11,934,000	19,957,000	11,934,000	0
CONTRACTED PROGRAM SERVICES	18,313,166.54	17,536,000	33,197,000	38,306,000	31,846,000	(1,351,000)
FOOD	27,062,850.10	28,009,000	30,155,000	30,155,000	30,155,000	0
HOUSEHOLD EXPENSE	9,944,247.85	11,509,000	10,895,000	10,989,000	10,895,000	0
INFORMATION TECHNOLOGY SERVICES	13,899,366.44	12,026,000	6,801,000	10,599,000	6,801,000	0
INFORMATION TECHNOLOGY-SECURITY	8,238.56	0	0	6,080,000	0	0
INSURANCE	7,114,494.02	7,120,000	6,067,000	6,067,000	6,067,000	0
MAINTENANCE - BUILDINGS & IMPRV	13,859,914.40	13,119,000	13,250,000	27,196,000	13,250,000	0
MAINTENANCE - EQUIPMENT	42,040,819.47	41,226,000	29,169,000	33,681,000	29,169,000	0
MEDICAL DENTAL & LAB SUPPLIES	22,120,180.65	24,371,000	25,034,000	25,034,000	25,034,000	0
MEMBERSHIPS	184,523.55	187,000	202,000	204,000	202,000	0
MISCELLANEOUS EXPENSE	(838,669.05)	(1,086,000)	65,373,000	66,623,000	65,373,000	0
OFFICE EXPENSE	7,004,612.50	8,134,000	24,164,000	41,745,000	22,423,000	(1,741,000)
PROFESSIONAL SERVICES	32,097,820.48	30,727,000	32,837,000	39,367,000	32,837,000	0
PUBLICATIONS & LEGAL NOTICE	1,557.06	2,000	62,000	62,000	62,000	0
RENTS & LEASES - BLDG & IMPRV	11,991,835.38	12,691,000	11,071,000	15,522,000	11,200,000	129,000
RENTS & LEASES - EQUIPMENT	2,827,264.30	1,357,000	2,186,000	2,186,000	2,186,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,947,677.48	2,299,000	2,416,000	2,596,000	2,416,000	0
SPECIAL DEPARTMENTAL EXPENSE	41,760,721.18	46,660,000	52,097,000	51,282,000	46,982,000	(5,115,000)
TECHNICAL SERVICES	68,986,098.64	71,960,000	72,686,000	77,058,000	76,879,000	4,193,000
TELECOMMUNICATIONS	17,088,034.15	20,858,000	26,488,000	47,172,000	25,219,000	(1,269,000)
TRAINING	1,011,481.96	1,263,000	2,766,000	3,883,000	2,396,000	(370,000)
TRANSPORTATION AND TRAVEL	20,176,625.86	20,659,000	17,112,000	17,262,000	17,112,000	0
UTILITIES	39,170,797.56	39,891,000	43,662,000	43,662,000	43,662,000	0
S & S EXPENDITURE DISTRIBUTION	(33,305,549.07)	(33,683,000)	(99,669,000)	(102,576,000)	(98,873,000)	796,000
TOTAL S & S	413,790,779.01	439,655,000	461,410,000	563,336,000	456,682,000	(4,728,000)
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	2,353,233.00	4,012,000	4,012,000	4,128,000	4,128,000	116,000
JUDGMENTS & DAMAGES	25,248,069.83	37,070,000	24,125,000	21,751,000	21,751,000	(2,374,000)
RET-OTHER LONG TERM DEBT	37,101,604.36	27,502,000	31,651,000	29,883,000	29,883,000	(1,768,000)
SUPPORT & CARE OF PERSONS	174,304.78	180,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	45,694.97	150,000	102,000	102,000	102,000	0
TOTAL OTH CHARGES	64,922,906.94	68,914,000	60,090,000	56,064,000	56,064,000	(4,026,000)
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AIRCRAFT & AIRPORT EQUIPMENT	27,934.57	0	314,000	314,000	314,000	0

**SHERIFF BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
ALL OTHER UNDEFINED EQUIPMENT ASSETS	18,957.50	0	1,216,000	1,265,000	1,216,000	0
COMPUTERS, MAINFRAME	0.00	140,000	76,000	724,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	7,487,222.78	537,000	737,000	4,701,000	737,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	6,000	40,000	40,000	40,000	0
DATA HANDLING EQUIPMENT	128,018.65	180,000	624,000	1,874,000	624,000	0
ELECTRONIC EQUIPMENT	1,280,363.18	1,177,000	1,205,000	1,454,000	1,205,000	0
FOOD PREPARATION EQUIPMENT	0.00	311,000	740,000	1,803,000	740,000	0
MACHINERY EQUIPMENT	391,359.32	2,315,000	524,000	524,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	8,000	70,000	0	0	(70,000)
MEDICAL - FIXED EQUIPMENT	57,552.00	1,742,000	2,765,000	3,648,000	2,765,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	98,019.99	169,000	50,000	50,000	50,000	0
MEDICAL-MINOR EQUIPMENT	527,953.97	344,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	185,018.48	52,000	61,000	61,000	61,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	19,000	417,000	1,447,000	417,000	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	200,000	0	0
TELECOMMUNICATIONS EQUIPMENT	219,404.25	1,488,000	23,401,000	65,734,000	23,315,000	(86,000)
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	0	(2,602,000)	(2,602,000)	(2,602,000)
VEHICLES & TRANSPORTATION EQUIPMENT	5,838,198.39	12,895,000	6,167,000	46,709,000	6,955,000	788,000
WATERCRAFT/VESSEL/BARGES/TUGS	328,569.95	0	619,000	619,000	619,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>16,588,573.03</b>	<b>21,383,000</b>	<b>39,126,000</b>	<b>128,665,000</b>	<b>37,156,000</b>	<b>(1,970,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>16,588,573.03</b>	<b>21,383,000</b>	<b>39,126,000</b>	<b>128,665,000</b>	<b>37,156,000</b>	<b>(1,970,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	30,576.00	31,000	31,000	31,000	31,000	0
<b>TOTAL OTH FIN USES</b>	<b>30,576.00</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$3,246,565,664.83</b>	<b>\$ 3,371,690,000</b>	<b>\$ 3,319,929,000</b>	<b>\$ 4,031,209,000</b>	<b>\$ 3,434,410,000</b>	<b>\$ 114,481,000</b>
INTRAFUND TRANSFERS	(76,646,156.57)	(82,677,000)	(76,587,000)	(83,579,000)	(83,579,000)	(6,992,000)
<b>NET TOTAL</b>	<b>\$3,169,919,508.26</b>	<b>\$ 3,289,013,000</b>	<b>\$ 3,243,342,000</b>	<b>\$ 3,947,630,000</b>	<b>\$ 3,350,831,000</b>	<b>\$ 107,489,000</b>
<b>NET COUNTY COST</b>	<b>\$1,610,954,520.58</b>	<b>\$ 1,693,341,000</b>	<b>\$ 1,619,110,000</b>	<b>\$ 2,312,128,000</b>	<b>\$ 1,699,516,000</b>	<b>\$ 80,406,000</b>
BUDGETED POSITIONS	20,159.0	20,017.0	20,017.0	21,051.0	19,935.0	(82.0)

## Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 7,073,270.60	\$ 7,362,000	\$ 6,185,000	\$ 6,287,000	\$ 6,287,000	\$ 102,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 105,639,193.50	\$ 108,428,000	\$ 102,405,000	\$ 133,525,000	\$ 109,303,000	\$ 6,898,000
SERVICES & SUPPLIES	24,472,798.37	25,841,000	25,996,000	29,222,000	26,730,000	734,000
CAPITAL ASSETS - EQUIPMENT	182,590.61	168,000	222,000	688,000	222,000	0
<b>GROSS TOTAL</b>	\$ 130,294,582.48	\$ 134,437,000	\$ 128,623,000	\$ 163,435,000	\$ 136,255,000	\$ 7,632,000
INTRAFUND TRANSFERS	(1,471,464.97)	(2,590,000)	(1,213,000)	(1,273,000)	(1,273,000)	(60,000)
<b>NET TOTAL</b>	\$ 128,823,117.51	\$ 131,847,000	\$ 127,410,000	\$ 162,162,000	\$ 134,982,000	\$ 7,572,000
<b>NET COUNTY COST</b>	\$ 121,749,846.91	\$ 124,485,000	\$ 121,225,000	\$ 155,875,000	\$ 128,695,000	\$ 7,470,000
BUDGETED POSITIONS	845.0	837.0	837.0	930.0	851.0	14.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ (13,675.08)	\$ 0	\$ 62,000,000	\$ 62,000,000	\$ 62,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	(13,675.08)	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ (13,675.08)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ (13,675.08)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ (13,675.08)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	



## Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 56,216,779.95	\$ 59,692,000	\$ 58,723,000	\$ 60,326,000	\$ 60,326,000	\$ 1,603,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 97,073,322.44	\$ 105,092,000	\$ 98,020,000	\$ 117,454,000	\$ 103,603,000	\$ 5,583,000
SERVICES & SUPPLIES	54,248,836.21	55,941,000	52,780,000	57,291,000	57,120,000	4,340,000
OTHER CHARGES	1,412.87	5,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	49,407.69	128,000	128,000	218,000	146,000	18,000
<b>GROSS TOTAL</b>	\$ 151,372,979.21	\$ 161,166,000	\$ 150,985,000	\$ 175,020,000	\$ 160,926,000	\$ 9,941,000
INTRAFUND TRANSFERS	(65,407,159.92)	(69,872,000)	(62,693,000)	(70,050,000)	(70,050,000)	(7,357,000)
<b>NET TOTAL</b>	\$ 85,965,819.29	\$ 91,294,000	\$ 88,292,000	\$ 104,970,000	\$ 90,876,000	\$ 2,584,000
<b>NET COUNTY COST</b>	\$ 29,749,039.34	\$ 31,602,000	\$ 29,569,000	\$ 44,644,000	\$ 30,550,000	\$ 981,000

BUDGETED POSITIONS	752.0	756.0	756.0	774.0	765.0	9.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 178,991,286.60	\$ 180,025,000	\$ 174,355,000	\$ 174,300,000	\$ 174,300,000	\$ (55,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 290,132,742.85	\$ 295,871,000	\$ 296,410,000	\$ 340,732,000	\$ 309,641,000	\$ 13,231,000
SERVICES & SUPPLIES	4,651,265.59	5,152,000	9,875,000	10,400,000	9,860,000	(15,000)
<b>GROSS TOTAL</b>	\$ 294,784,008.44	\$ 301,023,000	\$ 306,285,000	\$ 351,132,000	\$ 319,501,000	\$ 13,216,000
INTRAFUND TRANSFERS	(149,943.40)	(382,000)	(98,000)	(98,000)	(98,000)	0
<b>NET TOTAL</b>	\$ 294,634,065.04	\$ 300,641,000	\$ 306,187,000	\$ 351,034,000	\$ 319,403,000	\$ 13,216,000
<b>NET COUNTY COST</b>	\$ 115,642,778.44	\$ 120,616,000	\$ 131,832,000	\$ 176,734,000	\$ 145,103,000	\$ 13,271,000

BUDGETED POSITIONS	2,022.0	2,020.0	2,020.0	2,045.0	2,019.0	(1.0)
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 396,082,466.17	\$ 404,132,000	\$ 411,425,000	\$ 398,569,000	\$ 416,158,000	\$ 4,733,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 693,079,973.32	\$ 719,444,000	\$ 671,396,000	\$ 785,992,000	\$ 706,767,000	\$ 35,371,000
SERVICES & SUPPLIES	84,479,394.84	89,000,000	123,094,000	128,218,000	122,541,000	(553,000)
CAPITAL ASSETS - EQUIPMENT	3,679,470.68	3,058,000	3,106,000	7,311,000	3,036,000	(70,000)
OTHER FINANCING USES	30,576.00	31,000	31,000	31,000	31,000	0
<b>GROSS TOTAL</b>	\$ 781,269,414.84	\$ 811,533,000	\$ 797,627,000	\$ 921,552,000	\$ 832,375,000	\$ 34,748,000
INTRAFUND TRANSFERS	(1,058,199.25)	(1,177,000)	(895,000)	(895,000)	(895,000)	0
<b>NET TOTAL</b>	\$ 780,211,215.59	\$ 810,356,000	\$ 796,732,000	\$ 920,657,000	\$ 831,480,000	\$ 34,748,000
<b>NET COUNTY COST</b>	\$ 384,128,749.42	\$ 406,224,000	\$ 385,307,000	\$ 522,088,000	\$ 415,322,000	\$ 30,015,000
BUDGETED POSITIONS	5,503.0	5,469.0	5,469.0	5,809.0	5,464.0	(5.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 55,214,073.36	\$ 57,125,000	\$ 67,488,000	\$ 68,370,000	\$ 68,345,000	\$ 857,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 155,519,305.46	\$ 131,318,000	\$ 112,675,000	\$ 155,907,000	\$ 117,651,000	\$ 4,976,000
SERVICES & SUPPLIES	6,639,121.02	5,729,000	7,708,000	12,407,000	7,708,000	0
OTHER CHARGES	794,000.00	2,260,000	2,260,000	2,260,000	2,260,000	0
CAPITAL ASSETS - EQUIPMENT	632,085.34	400,000	400,000	5,390,000	400,000	0
<b>GROSS TOTAL</b>	\$ 163,584,511.82	\$ 139,707,000	\$ 123,043,000	\$ 175,964,000	\$ 128,019,000	\$ 4,976,000
INTRAFUND TRANSFERS	(949,586.78)	(939,000)	(700,000)	(758,000)	(758,000)	(58,000)
<b>NET TOTAL</b>	\$ 162,634,925.04	\$ 138,768,000	\$ 122,343,000	\$ 175,206,000	\$ 127,261,000	\$ 4,918,000
<b>NET COUNTY COST</b>	\$ 107,420,851.68	\$ 81,643,000	\$ 54,855,000	\$ 106,836,000	\$ 58,916,000	\$ 4,061,000
BUDGETED POSITIONS	921.0	714.0	714.0	884.0	714.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 82,667,500.57	\$ 77,222,000	\$ 99,578,000	\$ 100,926,000	\$ 100,727,000	\$ 1,149,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 292,284,612.06	\$ 302,014,000	\$ 290,893,000	\$ 337,266,000	\$ 301,219,000	\$ 10,326,000
SERVICES & SUPPLIES	163,980,989.09	183,432,000	157,783,000	238,723,000	149,351,000	(8,432,000)
OTHER CHARGES	64,127,494.07	66,649,000	57,773,000	53,747,000	53,747,000	(4,026,000)
CAPITAL ASSETS - EQUIPMENT	8,415,204.71	10,055,000	27,692,000	100,473,000	24,931,000	(2,761,000)
<b>GROSS TOTAL</b>	\$ 528,808,299.93	\$ 562,150,000	\$ 534,141,000	\$ 730,209,000	\$ 529,248,000	\$ (4,893,000)
INTRAFUND TRANSFERS	(4,169,419.91)	(3,431,000)	(4,901,000)	(4,895,000)	(4,895,000)	6,000
<b>NET TOTAL</b>	\$ 524,638,880.02	\$ 558,719,000	\$ 529,240,000	\$ 725,314,000	\$ 524,353,000	\$ (4,887,000)
<b>NET COUNTY COST</b>	\$ 441,971,379.45	\$ 481,497,000	\$ 429,662,000	\$ 624,388,000	\$ 423,626,000	\$ (6,036,000)
BUDGETED POSITIONS	2,291.0	2,275.0	2,275.0	2,554.0	2,263.0	(12.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 72,631.89	\$ 84,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 196,838,139.67	\$ 185,209,000	\$ 175,961,000	\$ 230,937,000	\$ 183,082,000	\$ 7,121,000
SERVICES & SUPPLIES	40,475,793.58	40,877,000	46,505,000	46,499,000	46,499,000	(6,000)
CAPITAL ASSETS - EQUIPMENT	445,959.44	1,996,000	2,000,000	2,000,000	2,000,000	0
<b>GROSS TOTAL</b>	\$ 237,759,892.69	\$ 228,082,000	\$ 224,466,000	\$ 279,436,000	\$ 231,581,000	\$ 7,115,000
INTRAFUND TRANSFERS	(760,824.16)	(659,000)	(585,000)	(688,000)	(688,000)	(103,000)
<b>NET TOTAL</b>	\$ 236,999,068.53	\$ 227,423,000	\$ 223,881,000	\$ 278,748,000	\$ 230,893,000	\$ 7,012,000
<b>NET COUNTY COST</b>	\$ 236,926,436.64	\$ 227,339,000	\$ 223,881,000	\$ 278,748,000	\$ 230,893,000	\$ 7,012,000
BUDGETED POSITIONS	1,738.0	1,634.0	1,634.0	1,634.0	1,634.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 920,665,540.55	\$ 994,331,000	\$ 1,011,512,000	\$ 1,176,199,000	\$ 1,053,211,000	\$ 41,699,000
S & EB EXPENDITURE DISTRIBUTION	(920,722,624.42)	(994,331,000)	(1,011,512,000)	(1,176,199,000)	(1,053,211,000)	(41,699,000)
TOTAL S & E B	(57,083.87)	0	0	0	0	0
SERVICES & SUPPLIES	34,668,523.22	33,683,000	37,669,000	40,576,000	36,873,000	(796,000)
S & S EXPENDITURE DISTRIBUTION	(33,264,922.35)	(33,683,000)	(37,669,000)	(40,576,000)	(36,873,000)	796,000
TOTAL S & S	1,403,600.87	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 1,346,517.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 1,346,517.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 1,346,517.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
BUDGETED POSITIONS	6,087.0	6,312.0	6,312.0	6,421.0	6,225.0	(87.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 254,712,229.10	\$ 238,874,000	\$ 238,874,000	\$ 250,033,000	\$ 250,033,000	\$ 11,159,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 251,721,894.76	\$ 234,953,000	\$ 234,953,000	\$ 246,200,000	\$ 246,200,000	\$ 11,247,000
SERVICES & SUPPLIES	2,990,334.42	3,803,000	3,803,000	3,833,000	3,833,000	30,000
<b>GROSS TOTAL</b>	<b>\$ 254,712,229.18</b>	<b>\$ 238,756,000</b>	<b>\$ 238,756,000</b>	<b>\$ 250,033,000</b>	<b>\$ 250,033,000</b>	<b>\$ 11,277,000</b>
<b>NET TOTAL</b>	<b>\$ 254,712,229.18</b>	<b>\$ 238,756,000</b>	<b>\$ 238,756,000</b>	<b>\$ 250,033,000</b>	<b>\$ 250,033,000</b>	<b>\$ 11,277,000</b>
<b>NET COUNTY COST</b>	<b>\$ 0.08</b>	<b>\$ (118,000)</b>	<b>\$ (118,000)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 118,000</b>
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

### Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 387,063,878.07	\$ 423,524,000	\$ 419,972,000	\$ 429,059,000	\$ 427,507,000	\$ 7,535,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 511,785,982.94	\$ 593,987,000	\$ 611,168,000	\$ 751,366,000	\$ 631,758,000	\$ 20,590,000
SERVICES & SUPPLIES	27,935,686.68	26,862,000	30,848,000	32,987,000	30,004,000	(844,000)
S & S EXPENDITURE DISTRIBUTION	(40,626.72)	0	0	0	0	0
TOTAL S & S	27,895,059.96	26,862,000	30,848,000	32,987,000	30,004,000	(844,000)
CAPITAL ASSETS - EQUIPMENT	3,183,854.56	5,578,000	5,578,000	12,585,000	6,421,000	843,000
<b>GROSS TOTAL</b>	\$ 542,864,897.46	\$ 626,427,000	\$ 647,594,000	\$ 796,938,000	\$ 668,183,000	\$ 20,589,000
INTRAFUND TRANSFERS	(2,679,558.18)	(3,627,000)	(5,502,000)	(4,922,000)	(4,922,000)	580,000
<b>NET TOTAL</b>	\$ 540,185,339.28	\$ 622,800,000	\$ 642,092,000	\$ 792,016,000	\$ 663,261,000	\$ 21,169,000
<b>NET COUNTY COST</b>	\$ 153,121,461.21	\$ 199,276,000	\$ 222,120,000	\$ 362,957,000	\$ 235,754,000	\$ 13,634,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

### Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 140,870,871.37	\$ 147,632,000	\$ 147,632,000	\$ 147,632,000	\$ 147,632,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 157,214,746.72	\$ 165,391,000	\$ 165,391,000	\$ 183,734,000	\$ 175,253,000	\$ 9,862,000
SERVICES & SUPPLIES	2,567,260.14	3,018,000	3,018,000	3,756,000	3,036,000	18,000
<b>GROSS TOTAL</b>	\$ 159,782,006.86	\$ 168,409,000	\$ 168,409,000	\$ 187,490,000	\$ 178,289,000	\$ 9,880,000
<b>NET TOTAL</b>	\$ 159,782,006.86	\$ 168,409,000	\$ 168,409,000	\$ 187,490,000	\$ 178,289,000	\$ 9,880,000
<b>NET COUNTY COST</b>	\$ 18,911,135.49	\$ 20,777,000	\$ 20,777,000	\$ 39,858,000	\$ 30,657,000	\$ 9,880,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Departmental Program Summary

### 1. County Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	160,926,000	70,050,000	60,326,000	30,550,000	765.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	160,926,000	70,050,000	60,326,000	30,550,000	765.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The County Services budget unit represents the transfer of the Office of Public Safety into the Sheriff's Department, as approved by the Board on December 15, 2009. Comprised of both professional and sworn staff, the County Services budget unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

### 2. Court Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	319,501,000	98,000	174,300,000	145,103,000	2,019.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	319,501,000	98,000	174,300,000	145,103,000	2,019.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Court Services budget unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

### 3. Custody

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	832,375,000	895,000	416,158,000	415,322,000	5,464.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	832,375,000	895,000	416,158,000	415,322,000	5,464.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Custody budget unit provides funding for the Custody Division. The division is responsible for the County's jail system and provides for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Department's jail facilities.

#### 4. Detective

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	128,019,000	758,000	68,345,000	58,916,000	714.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	128,019,000	758,000	68,345,000	58,916,000	714.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Detective budget unit provides funding for the Detective Division, which is comprised of six bureaus: Fraud and Cyber Crimes, Homicide, Human Trafficking, Major Crimes, Narcotics, Special Victims and the Taskforce for Regional Auto Theft Prevention (TRAP). The Division is a separate entity from station detective assignments. Investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and for assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

#### 5. General Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	529,248,000	4,895,000	100,727,000	423,626,000	2,263.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	529,248,000	4,895,000	100,727,000	423,626,000	2,263.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The General Support budget unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

#### 6. Medical Services Bureau

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	231,581,000	688,000	--	230,893,000	1,634.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	231,581,000	688,000	--	230,893,000	1,634.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Medical Services budget unit provides funding for the Medical Services Bureau. This Bureau is responsible for providing for the medical needs of all sentenced and pre-trial inmates housed within the Department's jail facilities.

## 7. Patrol Clearing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	--	--	--	--	6,225.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	--	--	--	--	6,225.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol Clearing budget unit provides funding for the North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security, Countywide Services, and Transit Policing Divisions. The budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol – Unincorporated Areas, Patrol – Contract Cities, and Patrol – Specialized and Unallocated budget units.

## 8. Patrol – Contract Cities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	250,033,000	--	250,033,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	250,033,000	--	250,033,000	--	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol – Contract Cities budget unit provides funding for the North Patrol, Central Patrol, South Patrol, and East Patrol Divisions. The budget unit provides law enforcement services to all residents, businesses and visitors within contract cities served by the Department. The budget includes salaries and employee benefits appropriation for deputies and a portion of the station support staff, and services and supplies.

## 9. Patrol – Unincorporated Areas

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	178,289,000	--	147,632,000	30,657,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	178,289,000	--	147,632,000	30,657,000	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol – Unincorporated Areas budget unit provides funding for the North Patrol, Central Patrol, South Patrol and East Patrol Divisions. The budget unit provides law enforcement services to all residents, businesses and visitors within the unincorporated area. The budget includes salaries and employee benefits appropriation for deputies and a portion of the station support staff, and services and supplies.



## 10. Patrol – Specialized and Unallocated

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	668,183,000	4,922,000	427,507,000	235,754,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	668,183,000	4,922,000	427,507,000	235,754,000	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol – Specialized and Unallocated budget unit provides law enforcement services to Metrolink, Metro, and the Community College Districts. It also provides general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operation Safe Streets, and Community Law Enforcement. In addition, as a result of the AB 109, the budget also includes a newly established Parole Compliance Unit. The Parole Compliance Unit works closely with the Probation Department’s Community Supervision case managers by providing proactive identification, compliance checks and apprehension of absconders classified as Post-release Supervised Persons. The budget unit includes appropriation for the aforementioned units. Other costs that are expensed in this budget unit include support units such as Communication and Fleet Management, Personnel Services, Data Systems, Fiscal Administration, Internal Affairs, Risk Management, Advanced Training, Contract Law Enforcement and the remaining costs associated with station support staff not expensed in the Patrol - Unincorporated Areas and Patrol - Contract Cities budget units.

## 11. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	136,255,000	1,273,000	6,287,000	128,695,000	851.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	136,255,000	1,273,000	6,287,000	128,695,000	851.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Administration budget unit provides funding for the Administrative Services Division, which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division’s responsibilities include, but are not limited to, the following: providing administrative staff services to Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	3,434,410,000	83,579,000	1,651,315,000	1,699,516,000	19,935.0

### Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	8,509,000
Malibu/Lost Hills	4,175,000
Palmdale	8,410,000
Santa Clarita	9,255,000
West Hollywood	6,865,000
<b>North Patrol TOTAL</b>	<b>\$ 37,214,000</b>

Avalon	\$ 1,069,000
Century	23,704,000
Compton	6,823,000
East Los Angeles	16,571,000
Marina Del Rey	10,489,000
South Los Angeles	14,076,000
<b>Central Patrol TOTAL</b>	<b>\$ 72,732,000</b>

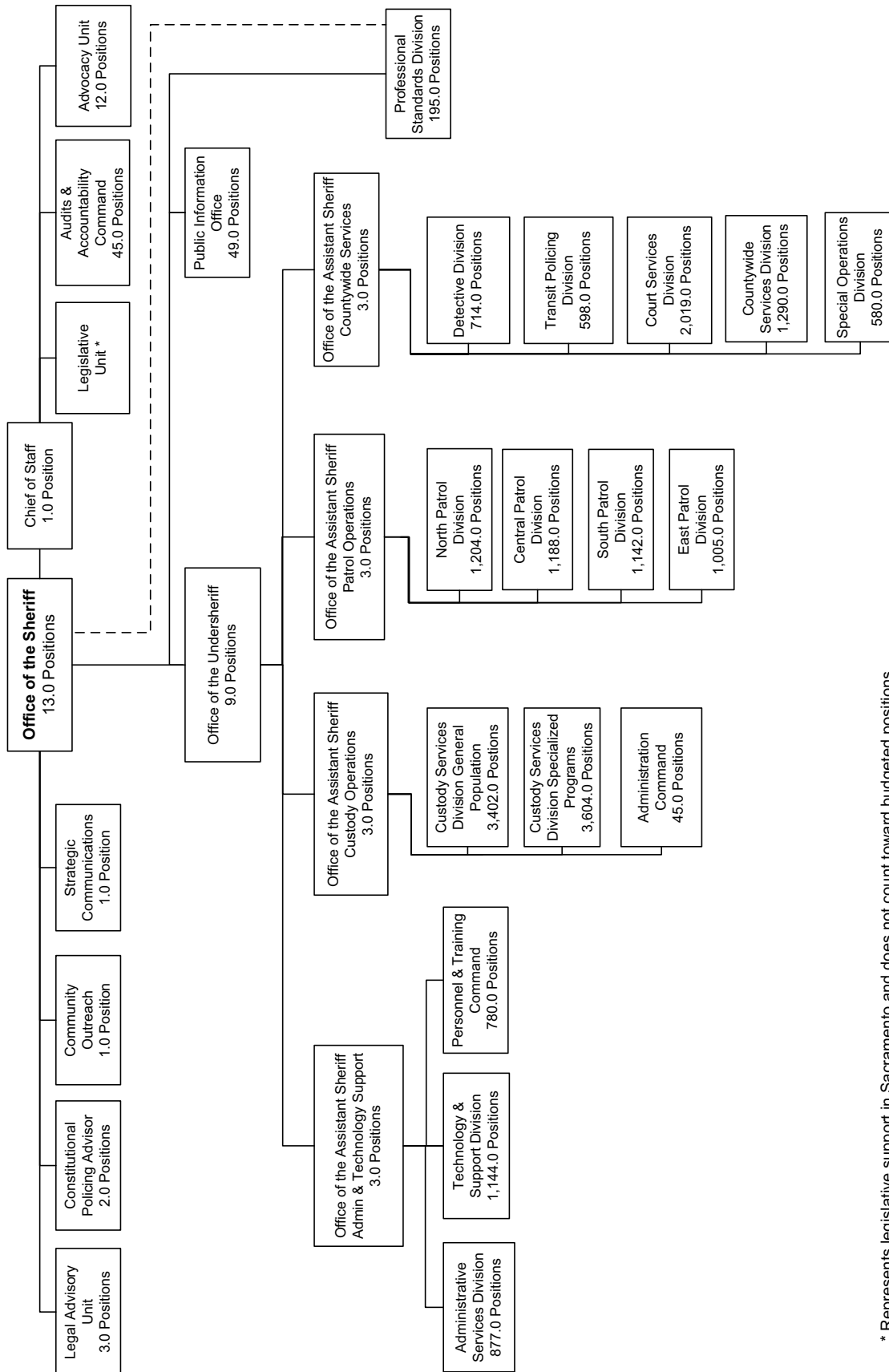
Carson	7,387,000
Lakewood	35,000
Lomita	494,000
Norwalk	6,980,000
Pico Rivera	5,365,000
<b>South Patrol TOTAL</b>	<b>\$ 20,261,000</b>

Altadena	\$ 6,919,000
Crescenta Valley	4,319,000
Industry	14,290,000
San Dimas	8,970,000
Temple	6,836,000
Walnut	6,748,000
<b>East Patrol TOTAL</b>	<b>\$ 48,082,000</b>

<b>GRAND TOTAL</b>	<b>\$ 178,289,000</b>
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\*Includes direct patrol costs based on FY 2016-17 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.

**SHERIFF'S DEPARTMENT**  
Jim McDonnell, Sheriff  
FY 2017-18 Recommended Budget Positions = 19,935.0



\* Represents legislative support in Sacramento and does not count toward budgeted positions.

## Telephone Utilities

### Telephone Utilities Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 47,238.76	\$ 35,000	\$ 44,000	\$ 46,000	\$ 46,000	\$ 2,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 80,753,758.57	\$ 81,254,000	\$ 82,933,000	\$ 85,082,000	\$ 85,082,000	\$ 2,149,000
S & S EXPENDITURE DISTRIBUTION	(81,893,647.87)	(81,219,000)	(82,889,000)	(85,036,000)	(85,036,000)	(2,147,000)
TOTAL S & S	(1,139,889.30)	35,000	44,000	46,000	46,000	2,000
OTHER CHARGES	986,351.76	1,030,000	2,029,000	1,851,000	1,851,000	(178,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,030,000)	(2,029,000)	(1,851,000)	(1,851,000)	178,000
TOTAL OTH CHARGES	986,351.76	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ (153,537.54)	\$ 35,000	\$ 44,000	\$ 46,000	\$ 46,000	\$ 2,000
<b>NET TOTAL</b>	\$ (153,537.54)	\$ 35,000	\$ 44,000	\$ 46,000	\$ 46,000	\$ 2,000
<b>NET COUNTY COST</b>	\$ (200,776.30)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
COMMUNICATION

### Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects net increase of: 1) \$0.3 million for telephone utilities; 2) \$0.9 million for ENIA; and 3) \$0.8 million for Voice-over Internet Protocol (VoIP) maintenance and equipment costs.

### Critical/Strategic Planning Initiatives

- ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>84,962,000</b>	<b>84,918,000</b>	<b>44,000</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Carrier Costs:</b> Reflects a net increase in carrier costs primarily based on the current year expenditure trend.	333,000	331,000	2,000	--	--
<b>2. ENIA:</b> Reflects a net increase primarily due to Board-approved salary and employee benefits adjustments, as well as new and upgraded Enterprise Network circuits.	882,000	882,000	--	--	--
<b>3. VoIP:</b> Reflects a net increase primarily due to increased equipment maintenance costs.	756,000	756,000	--	--	--
<b>Total Changes</b>	<b>1,971,000</b>	<b>1,969,000</b>	<b>2,000</b>	<b>0</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>86,933,000</b>	<b>86,887,000</b>	<b>46,000</b>	<b>0</b>	<b>0.0</b>

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
COMMUNICATION SERVICES	\$ 15,562.19	\$ 16,000	\$ 21,000	\$ 23,000	\$ 23,000	\$ 2,000
OTHER SALES	12,525.82	0	0	0	0	0
RENTS & CONCESSIONS	19,150.75	19,000	23,000	23,000	23,000	0
<b>TOTAL REVENUE</b>	<b>\$ 47,238.76</b>	<b>\$ 35,000</b>	<b>\$ 44,000</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>	<b>\$ 2,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 139,491.00	\$ 124,000	\$ 161,000	\$ 182,000	\$ 182,000	\$ 21,000
COMMUNICATIONS	3,611,183.48	5,806,000	4,820,000	6,380,000	6,380,000	1,560,000
COMPUTING-MAINFRAME	3,563,425.00	3,659,000	3,659,000	3,838,000	3,838,000	179,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,233,665.00	903,000	942,000	949,000	949,000	7,000
COMPUTING-PERSONAL	1,690,779.46	1,799,000	1,622,000	2,013,000	2,013,000	391,000
INFORMATION TECHNOLOGY SERVICES	465,852.00	391,000	425,000	597,000	597,000	172,000
INFORMATION TECHNOLOGY-SECURITY	2,446,908.00	2,619,000	2,619,000	2,534,000	2,534,000	(85,000)
INSURANCE	62,718.00	81,000	81,000	61,000	61,000	(20,000)
MAINTENANCE - BUILDINGS & IMPRV	32,166.00	31,000	99,000	30,000	30,000	(69,000)
OFFICE EXPENSE	48,892.41	55,000	55,000	55,000	55,000	0
PROFESSIONAL SERVICES	53,843.24	260,000	419,000	269,000	269,000	(150,000)
TECHNICAL SERVICES	118,539.79	217,000	117,000	97,000	97,000	(20,000)
TELECOMMUNICATIONS	21,269,756.22	20,082,000	19,370,000	20,926,000	20,926,000	1,556,000
UTILITIES	46,016,538.97	45,227,000	48,544,000	47,151,000	47,151,000	(1,393,000)
S & S EXPENDITURE DISTRIBUTION	(81,893,647.87)	(81,219,000)	(82,889,000)	(85,036,000)	(85,036,000)	(2,147,000)
<b>TOTAL S &amp; S</b>	<b>(1,139,889.30)</b>	<b>35,000</b>	<b>44,000</b>	<b>46,000</b>	<b>46,000</b>	<b>2,000</b>
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	986,351.76	1,030,000	2,029,000	1,851,000	1,851,000	(178,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,030,000)	(2,029,000)	(1,851,000)	(1,851,000)	178,000
<b>TOTAL OTH CHARGES</b>	<b>986,351.76</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ (153,537.54)</b>	<b>\$ 35,000</b>	<b>\$ 44,000</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>	<b>\$ 2,000</b>
<b>NET TOTAL</b>	<b>\$ (153,537.54)</b>	<b>\$ 35,000</b>	<b>\$ 44,000</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>	<b>\$ 2,000</b>
<b>NET COUNTY COST</b>	<b>\$ (200,776.30)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

## Treasurer and Tax Collector

Joseph Kelly, Treasurer and Tax Collector

### Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 41,235,823.06	\$ 47,181,000	\$ 48,436,000	\$ 48,660,000	\$ 49,095,000	\$ 659,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 47,592,237.92	\$ 52,316,000	\$ 54,246,000	\$ 56,889,000	\$ 56,487,000	\$ 2,241,000
SERVICES & SUPPLIES	24,576,633.11	28,406,000	28,556,000	29,700,000	27,502,000	(1,054,000)
OTHER CHARGES	395,195.90	484,000	384,000	384,000	286,000	(98,000)
CAPITAL ASSETS - EQUIPMENT	71,040.98	100,000	100,000	100,000	100,000	0
OTHER FINANCING USES	0.00	0	0	25,000	25,000	25,000
<b>GROSS TOTAL</b>	\$ 72,635,107.91	\$ 81,306,000	\$ 83,286,000	\$ 87,098,000	\$ 84,400,000	\$ 1,114,000
INTRAFUND TRANSFERS	(8,510,679.37)	(8,415,000)	(9,140,000)	(10,158,000)	(10,158,000)	(1,018,000)
<b>NET TOTAL</b>	\$ 64,124,428.54	\$ 72,891,000	\$ 74,146,000	\$ 76,940,000	\$ 74,242,000	\$ 96,000
<b>NET COUNTY COST</b>	\$ 22,888,605.48	\$ 25,710,000	\$ 25,710,000	\$ 28,280,000	\$ 25,147,000	\$ (563,000)
BUDGETED POSITIONS	529.0	528.0	528.0	531.0	528.0	0.0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
FINANCE

### Mission Statement

The mission of the Treasurer and Tax Collector is to bill, collect, invest, borrow, safeguard, and disburse monies and properties. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law. The Department also provides enforcement, consulting, estate administration, and public information services.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC decrease of \$0.6 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the replacement of the Collections and Accounts Receivable system. The Recommended Budget also includes Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Since the first bond sale in December 2013, the Department has issued approximately \$890.0 million of refunding bonds on behalf of nine former redevelopment agencies. The total debt savings are in excess of \$270.0 million and will benefit the County, the State, and each city that participated in the program.
- The Department will conduct an online solution to receive property tax payments automatically and securely from organizations responsible for a large number of parcels. The property tax eCommerce portal usage continues to grow, reaching 14 percent of the total collections in 2016.

- The remote deposit service expansion continues with an increase from 90 to 266 devices that allow County departments and agencies to deposit checks received from the public automatically and reduces physical depositing of paper items.
- Since implementing the Property Tax Management System, an online payment option for owners of multiple properties, 17,649 owners have enrolled and over \$72.0 million in payments have been processed.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>83,286,000</b>	<b>9,140,000</b>	<b>48,436,000</b>	<b>25,710,000</b>	<b>528.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the replacement of the Collections and Accounts Receivable System.	(1,200,000)	--	--	(1,200,000)	--
<b>2. Salaries and Employee Benefits:</b> Reflects Board-approved increases in salaries and health insurance subsidies.	1,362,000	--	930,000	432,000	--
<b>3. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	413,000	--	274,000	139,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	539,000	--	440,000	99,000	--
<b>5. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs based on historical experience.	(98,000)	--	(98,000)	--	--
<b>6. Reclass:</b> Reflects the reclassification of 1.0 Operations Chief, Treasurer and Tax Collector position to a Chief Public Finance Officer position as approved by the Board on October 11, 2016.	14,000	--	14,000	--	--
<b>7. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(98,000)	--	(65,000)	(33,000)	--
<b>8. Ministerial Adjustments:</b> Reflects the realignment of various services and supplies, intrafund transfers, and revenues based on current trends.	182,000	1,018,000	(836,000)	--	--
<b>Total Changes</b>	<b>1,114,000</b>	<b>1,018,000</b>	<b>659,000</b>	<b>(563,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>84,400,000</b>	<b>10,158,000</b>	<b>49,095,000</b>	<b>25,147,000</b>	<b>528.0</b>



**TREASURER AND TAX COLLECTOR BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 16,248,712.10	\$ 16,704,000	\$ 16,704,000	\$ 17,417,000	\$ 17,417,000	\$ 713,000
BUSINESS LICENSES	1,344,298.25	1,448,000	1,448,000	1,448,000	1,448,000	0
CHARGES FOR SERVICES - OTHER	13,306,476.37	13,452,000	14,471,000	14,923,000	14,858,000	387,000
CIVIL PROCESS SERVICES	24,505.45	10,000	60,000	25,000	25,000	(35,000)
COURT FEES & COSTS	11,069.04	15,000	15,000	15,000	15,000	0
ESTATE FEES	2,485,972.55	3,082,000	3,082,000	3,082,000	3,082,000	0
INHERITANCE TAX FEES	482,190.05	726,000	726,000	750,000	750,000	24,000
LEGAL SERVICES	43.35	0	0	0	0	0
MISCELLANEOUS	4,887,338.76	8,623,000	8,816,000	7,859,000	8,359,000	(457,000)
OTHER GOVERNMENTAL AGENCIES	95,330.43	98,000	98,000	100,000	100,000	2,000
OTHER SALES	59,632.52	100,000	100,000	125,000	125,000	25,000
OTHER TAXES	46,309.89	3,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,162,024.10	2,902,000	2,902,000	2,902,000	2,902,000	0
RECORDING FEES	6,920.20	14,000	14,000	14,000	14,000	0
SALE OF CAPITAL ASSETS	0.00	4,000	0	0	0	0
TRANSFERS IN	75,000.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 41,235,823.06</b>	<b>\$ 47,181,000</b>	<b>\$ 48,436,000</b>	<b>\$ 48,660,000</b>	<b>\$ 49,095,000</b>	<b>\$ 659,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 28,292,221.94	\$ 31,755,000	\$ 33,956,000	\$ 35,094,000	\$ 34,821,000	\$ 865,000
CAFETERIA BENEFIT PLANS	7,062,454.40	7,807,000	7,788,000	8,169,000	8,115,000	327,000
COUNTY EMPLOYEE RETIREMENT	5,303,389.95	5,086,000	5,001,000	5,469,000	5,417,000	416,000
DENTAL INSURANCE	141,649.80	159,000	156,000	162,000	162,000	6,000
DEPENDENT CARE SPENDING ACCOUNTS	34,158.00	37,000	41,000	42,000	42,000	1,000
DISABILITY BENEFITS	428,518.82	270,000	304,000	300,000	300,000	(4,000)
FICA (OASDI)	383,670.76	438,000	409,000	509,000	505,000	96,000
HEALTH INSURANCE	701,946.63	804,000	804,000	804,000	804,000	0
LIFE INSURANCE	104,357.14	51,000	50,000	53,000	53,000	3,000
OTHER EMPLOYEE BENEFITS	6,633.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,669,134.00	2,988,000	2,990,000	3,529,000	3,529,000	539,000
SAVINGS PLAN	421,992.85	528,000	473,000	552,000	544,000	71,000
THRIFT PLAN (HORIZONS)	857,479.40	996,000	927,000	953,000	942,000	15,000
UNEMPLOYMENT INSURANCE	7,448.00	8,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	1,177,183.23	1,382,000	1,326,000	1,232,000	1,232,000	(94,000)
<b>TOTAL S &amp; E B</b>	<b>47,592,237.92</b>	<b>52,316,000</b>	<b>54,246,000</b>	<b>56,889,000</b>	<b>56,487,000</b>	<b>2,241,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	5,118,050.18	5,301,000	5,493,000	7,363,000	5,663,000	170,000
CLOTHING & PERSONAL SUPPLIES	2,533.61	4,000	3,000	4,000	4,000	1,000
COMMUNICATIONS	72,741.71	101,000	1,301,000	156,000	156,000	(1,145,000)
COMPUTING-MAINFRAME	3,510,427.81	3,928,000	3,931,000	3,515,000	3,515,000	(416,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	78,622.32	100,000	102,000	22,000	22,000	(80,000)
COMPUTING-PERSONAL	157,091.61	873,000	876,000	1,173,000	1,173,000	297,000
HOUSEHOLD EXPENSE	20,506.41	50,000	50,000	51,000	51,000	1,000

**TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	1,135,662.00	2,202,000	1,010,000	1,061,000	1,061,000	51,000
INFORMATION TECHNOLOGY-SECURITY	147,608.06	153,000	154,000	161,000	161,000	7,000
INSURANCE	20,814.62	17,000	17,000	21,000	21,000	4,000
MAINTENANCE - BUILDINGS & IMPRV	1,824,613.03	1,962,000	1,954,000	2,016,000	2,016,000	62,000
MAINTENANCE - EQUIPMENT	557,088.69	589,000	594,000	615,000	615,000	21,000
MEDICAL DENTAL & LAB SUPPLIES	995.56	4,000	4,000	3,000	3,000	(1,000)
MEMBERSHIPS	10,198.83	22,000	21,000	24,000	24,000	3,000
MISCELLANEOUS EXPENSE	68,853.53	74,000	78,000	80,000	80,000	2,000
OFFICE EXPENSE	3,981,055.66	4,348,000	4,347,000	4,399,000	4,399,000	52,000
PROFESSIONAL SERVICES	1,645,613.97	2,119,000	2,053,000	2,500,000	2,002,000	(51,000)
PUBLICATIONS & LEGAL NOTICE	485,493.36	800,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	12,527.61	14,000	15,000	15,000	15,000	0
RENTS & LEASES - EQUIPMENT	156,961.84	155,000	168,000	145,000	145,000	(23,000)
SMALL TOOLS & MINOR EQUIPMENT	3,067.57	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,149,212.61	733,000	731,000	780,000	780,000	49,000
TECHNICAL SERVICES	1,530,318.30	1,462,000	1,459,000	1,517,000	1,517,000	58,000
TELECOMMUNICATIONS	1,172,814.55	1,109,000	1,104,000	1,245,000	1,245,000	141,000
TRAINING	97,414.93	79,000	92,000	99,000	99,000	7,000
TRANSPORTATION AND TRAVEL	168,058.96	208,000	200,000	210,000	210,000	10,000
UTILITIES	1,448,285.78	1,995,000	1,995,000	1,721,000	1,721,000	(274,000)
<b>TOTAL S &amp; S</b>	<b>24,576,633.11</b>	<b>28,406,000</b>	<b>28,556,000</b>	<b>29,700,000</b>	<b>27,502,000</b>	<b>(1,054,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	6,500.00	105,000	5,000	5,000	5,000	0
RET-OTHER LONG TERM DEBT	387,570.50	379,000	379,000	379,000	281,000	(98,000)
TAXES & ASSESSMENTS	1,125.40	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>395,195.90</b>	<b>484,000</b>	<b>384,000</b>	<b>384,000</b>	<b>286,000</b>	<b>(98,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	100,000	100,000	100,000	100,000	0
ELECTRONIC EQUIPMENT	62,403.00	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	8,637.98	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>71,040.98</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>71,040.98</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	0.00	0	0	25,000	25,000	25,000
<b>TOTAL OTH FIN USES</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>GROSS TOTAL</b>	<b>\$ 72,635,107.91</b>	<b>\$ 81,306,000</b>	<b>\$ 83,286,000</b>	<b>\$ 87,098,000</b>	<b>\$ 84,400,000</b>	<b>\$ 1,114,000</b>
INTRAFUND TRANSFERS	(8,510,679.37)	(8,415,000)	(9,140,000)	(10,158,000)	(10,158,000)	(1,018,000)
<b>NET TOTAL</b>	<b>\$ 64,124,428.54</b>	<b>\$ 72,891,000</b>	<b>\$ 74,146,000</b>	<b>\$ 76,940,000</b>	<b>\$ 74,242,000</b>	<b>\$ 96,000</b>
<b>NET COUNTY COST</b>	<b>\$ 22,888,605.48</b>	<b>\$ 25,710,000</b>	<b>\$ 25,710,000</b>	<b>\$ 28,280,000</b>	<b>\$ 25,147,000</b>	<b>\$ (563,000)</b>
BUDGETED POSITIONS	529.0	528.0	528.0	531.0	528.0	0.0

## Departmental Program Summary

### 1. Treasury Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	18,351,000	2,895,000	14,236,000	1,220,000	112.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	18,351,000	2,895,000	14,236,000	1,220,000	112.0

**Authority:** Mandated program - California Government Code Sections 27000-27121 and County Code Section 2.52.

The program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 20 cities/agencies, 92 school districts, and 305 charter schools; and administers 204 bank accounts for County departments, school districts and special districts.

### 2. Tax Collections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	34,286,000	3,491,000	29,259,000	1,536,000	231.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	34,286,000	3,491,000	29,259,000	1,536,000	231.0

**Authority:** Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

### 3. Public Administrator

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,829,000	3,310,000	4,807,000	3,712,000	91.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,829,000	3,310,000	4,807,000	3,712,000	91.0

**Authority:** Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

The program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate and administers the estates, and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

**4. Administration**

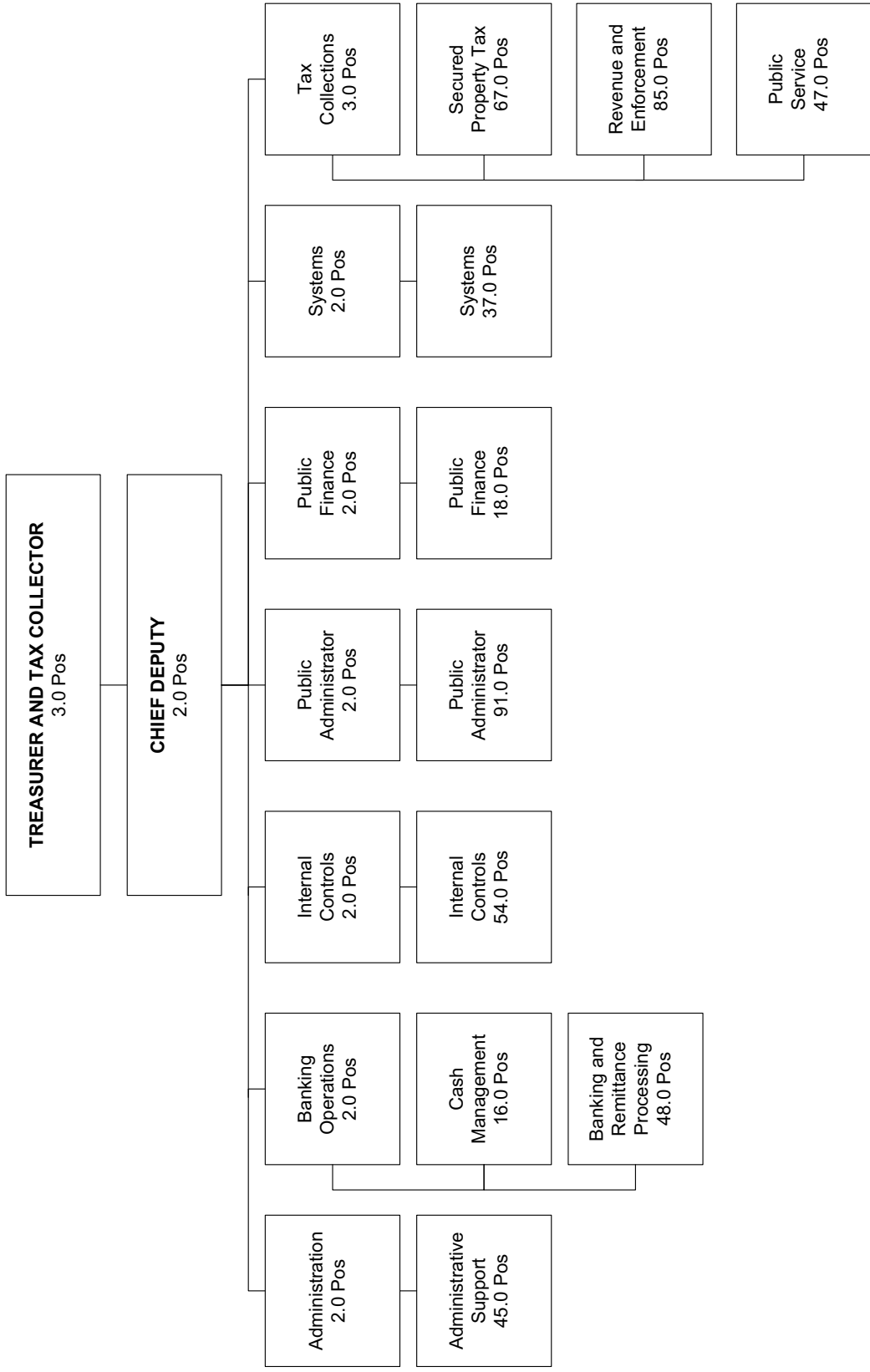
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	19,934,000	462,000	793,000	18,679,000	94.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	19,934,000	462,000	793,000	18,679,000	94.0

**Authority:** Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	84,400,000	10,158,000	49,095,000	25,147,000	528.0

**TREASURER AND TAX COLLECTOR  
JOSEPH KELLY  
FY 2017-18 Recommended Budget Positions = 528.0**



# Trial Court Operations

## Trial Court Operations Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 95,663,655.68	\$ 90,710,000	\$ 131,226,000	\$ 131,226,000	\$ 131,226,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 33,720,449.78	\$ 34,336,000	\$ 34,373,000	\$ 34,424,000	\$ 34,424,000	\$ 51,000
SERVICES & SUPPLIES	64,230,922.54	67,379,000	75,849,000	75,769,000	75,769,000	(80,000)
OTHER CHARGES	282,667,517.00	285,628,000	288,055,000	288,055,000	288,055,000	0
<b>GROSS TOTAL</b>	\$ 380,618,889.32	\$ 387,343,000	\$ 398,277,000	\$ 398,248,000	\$ 398,248,000	\$ (29,000)
<b>NET COUNTY COST</b>	\$ 284,955,233.64	\$ 296,633,000	\$ 267,051,000	\$ 267,022,000	\$ 267,022,000	\$ (29,000)
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

### Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects funding for the County's \$288.1 million MOE payment to the State, which is comprised of \$245.9 million base MOE, \$37.6 million CFP, and \$4.6 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE. In addition, the budget includes \$110.2 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in health insurance subsidies and the removal of prior-year funding provided on a one-time basis.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>398,277,000</b>	<b>0</b>	<b>131,226,000</b>	<b>267,051,000</b>	<b>50.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in health insurance subsidies.	5,000	--	--	5,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	25,000	--	--	25,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	21,000	--	--	21,000	--
<b>4. One-time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Proposition 47 caseload.	(80,000)	--	--	(80,000)	--
<b>Total Changes</b>	<b>(29,000)</b>	<b>0</b>	<b>0</b>	<b>(29,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>398,248,000</b>	<b>0</b>	<b>131,226,000</b>	<b>267,022,000</b>	<b>50.0</b>

**TRIAL COURT OPERATIONS BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 0.00	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0
COURT FEES & COSTS	2,290,109.41	960,000	4,644,000	4,644,000	4,644,000	0
FORFEITURES & PENALTIES	10,972.98	0	0	0	0	0
LEGAL SERVICES	2,195,827.50	1,961,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	50,863.75	38,000	235,000	235,000	235,000	0
OTHER COURT FINES	86,420,581.92	83,547,000	115,905,000	115,905,000	115,905,000	0
OTHER LICENSES & PERMITS	186,750.00	205,000	160,000	160,000	160,000	0
RECORDING FEES	115,820.00	121,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	50,000	50,000	50,000	0
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
VEHICLE CODE FINES	4,392,730.12	3,878,000	6,644,000	6,644,000	6,644,000	0
<b>TOTAL REVENUE</b>	<b>\$ 95,663,655.68</b>	<b>\$ 90,710,000</b>	<b>\$ 131,226,000</b>	<b>\$ 131,226,000</b>	<b>\$ 131,226,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 2,404,925.77	\$ 2,374,000	\$ 2,722,000	\$ 2,722,000	\$ 2,722,000	\$ 0
CAFETERIA BENEFIT PLANS	17,211,602.09	17,553,000	19,593,000	19,598,000	19,598,000	5,000
COUNTY EMPLOYEE RETIREMENT	467,659.59	430,000	475,000	500,000	500,000	25,000
DENTAL INSURANCE	28,306.50	30,000	6,000	6,000	6,000	0
DEPENDENT CARE SPENDING ACCOUNTS	30,640.70	29,000	49,000	49,000	49,000	0
DISABILITY BENEFITS	1,052,200.23	1,069,000	96,000	96,000	96,000	0
FICA (OASDI)	32,640.22	56,000	39,000	39,000	39,000	0
HEALTH INSURANCE	408,014.99	516,000	445,000	445,000	445,000	0
LIFE INSURANCE	1,104,194.45	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,705,770.00	4,889,000	3,666,000	3,666,000	3,666,000	0
RETIREE HEALTH INSURANCE	213,041.75	215,000	253,000	274,000	274,000	21,000
SAVINGS PLAN	4,229,879.22	4,411,000	4,271,000	4,271,000	4,271,000	0
THRIFT PLAN (HORIZONS)	2,746,586.71	2,664,000	2,669,000	2,669,000	2,669,000	0
WORKERS' COMPENSATION	84,987.56	100,000	89,000	89,000	89,000	0
<b>TOTAL S &amp; E B</b>	<b>33,720,449.78</b>	<b>34,336,000</b>	<b>34,373,000</b>	<b>34,424,000</b>	<b>34,424,000</b>	<b>51,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	15,100,761.03	12,618,000	19,360,000	19,360,000	19,360,000	0
COMPUTING-MAINFRAME	42.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	27,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	884,889.95	0	1,100,000	1,100,000	1,100,000	0
MAINTENANCE - BUILDINGS & IMPRV	110,758.25	106,000	135,000	135,000	135,000	0
MEMBERSHIPS	100.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	3,263.97	4,000	33,000	33,000	33,000	0
OFFICE EXPENSE	66,781.05	4,000	185,000	185,000	185,000	0
PROFESSIONAL SERVICES	46,958,242.10	54,620,000	54,214,000	54,134,000	54,134,000	(80,000)
TECHNICAL SERVICES	1,072,963.39	0	800,000	800,000	800,000	0
TRAINING	100.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	20,348.80	0	9,000	9,000	9,000	0
<b>TOTAL S &amp; S</b>	<b>64,230,922.54</b>	<b>67,379,000</b>	<b>75,849,000</b>	<b>75,769,000</b>	<b>75,769,000</b>	<b>(80,000)</b>



**TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>OTHER CHARGES</b>						
TRIAL COURT-MAINTENANCE OF EFFORT	282,667,517.00	285,628,000	288,055,000	288,055,000	288,055,000	0
<b>GROSS TOTAL</b>	<b>\$ 380,618,889.32</b>	<b>\$ 387,343,000</b>	<b>\$ 398,277,000</b>	<b>\$ 398,248,000</b>	<b>\$ 398,248,000</b>	<b>\$ (29,000)</b>
<b>NET TOTAL</b>	<b>380,618,889.32</b>	<b>387,343,000</b>	<b>398,277,000</b>	<b>398,248,000</b>	<b>398,248,000</b>	<b>(29,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 284,955,233.64</b>	<b>\$ 296,633,000</b>	<b>\$ 267,051,000</b>	<b>\$ 267,022,000</b>	<b>\$ 267,022,000</b>	<b>\$ (29,000)</b>
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

## Utilities

### Utilities Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 35,673,686.13	\$ 33,624,000	\$ 58,729,000	\$ 54,940,000	\$ 54,940,000	\$ (3,789,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 177,872,660.98	\$ 183,485,000	\$ 225,410,000	\$ 215,645,000	\$ 215,645,000	\$ (9,765,000)
S & S EXPENDITURE DISTRIBUTION	(144,272,178.62)	(148,408,000)	(175,608,000)	(166,937,000)	(166,937,000)	8,671,000
TOTAL S & S	33,600,482.36	35,077,000	49,802,000	48,708,000	48,708,000	(1,094,000)
OTHER CHARGES	5,993,841.89	2,430,000	12,901,000	9,800,000	9,800,000	(3,101,000)
OC EXPENDITURE DISTRIBUTION	(2,764,642.27)	(2,331,000)	(1,484,000)	(2,642,000)	(2,642,000)	(1,158,000)
TOTAL OTH CHARGES	3,229,199.62	99,000	11,417,000	7,158,000	7,158,000	(4,259,000)
<b>GROSS TOTAL</b>	\$ 36,829,681.98	\$ 35,176,000	\$ 61,219,000	\$ 55,866,000	\$ 55,866,000	\$ (5,353,000)
INTRAFUND TRANSFERS	0.00	0	(848,000)	(851,000)	(851,000)	(3,000)
<b>NET TOTAL</b>	\$ 36,829,681.98	\$ 35,176,000	\$ 60,371,000	\$ 55,015,000	\$ 55,015,000	\$ (5,356,000)
<b>NET COUNTY COST</b>	\$ 1,155,995.85	\$ 1,552,000	\$ 1,642,000	\$ 75,000	\$ 75,000	\$ (1,567,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
PROPERTY MANAGEMENT

### Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

reflects decreases in funding for electricity, natural gas, water, other utilities, Southern California Regional Energy Network (SoCalREN), California Energy Commission (CEC) Grant and California Public Utility Commission (CPUC) programs, partially offset by increases in power plant operations, Cap and Trade, and funding for the remainder of the Barakat agreement with the Department of Water and Power (DWP) for electricity overcharges to public agencies.

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC decrease of \$1.6 million primarily due to the removal of prior-year funding that was provided on a one-time basis for water saving measures throughout various County facilities. The budget also

### Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects, increase water conservation efforts, and centrally administer utility costs throughout the County.

**Changes From 2016-17 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2016-17 Final Adopted Budget</b>	<b>238,311,000</b>	<b>177,940,000</b>	<b>58,729,000</b>	<b>1,642,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for water saving measures throughout various County facilities.	(1,500,000)	--	--	(1,500,000)	--
<b>2. Electricity:</b> Reflects a decrease in funding based on the current year expenditure trend, offset by anticipated electricity rate increases from DWP, Southern California Edison (SCE), and other utility companies.	(5,993,000)	(5,749,000)	(186,000)	(58,000)	--
<b>3. Natural Gas:</b> Reflects a decrease in funding based on a negotiated contract price for non-core natural gas accounts.	(309,000)	(305,000)	(1,000)	(3,000)	--
<b>4. Projects Funded by SoCalREN:</b> Reflects a decrease in grant funding due to the anticipated receipt of \$21.7 million for calendar year 2017.	(4,373,000)	--	(4,373,000)	--	--
<b>5. Water and Other Utilities:</b> Reflects a decrease in funding based on the current year expenditure trend, offset by anticipated water and industrial waste rate increases from DWP and various water companies.	(1,982,000)	(1,778,000)	(196,000)	(8,000)	--
<b>6. Energy Efficiency and Conservation Block Grant – CEC:</b> Reflects a decrease in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	(369,000)	3,000	(372,000)	--	--
<b>7. Power Plant Operations:</b> Reflects an increase in funding primarily due to Board-approved salary adjustments, including projected increases in employee benefits.	1,490,000	169,000	1,319,000	2,000	--
<b>8. CPUC Partnership Program:</b> Reflects a decrease in funding for the remaining balance of the multi-year CPUC Partnership Program.	(300,000)	--	(300,000)	--	--
<b>9. Barakat Settlement:</b> Reflects an increase in funding for the remainder of the Barakat agreement with DWP for electricity overcharges to public agencies.	316,000	--	316,000	--	--
<b>10. Energy Management Programs:</b> Reflects an increase in funding due to Board-approved salary adjustments.	154,000	150,000	4,000	--	--
<b>Total Changes</b>	<b>(12,866,000)</b>	<b>(7,510,000)</b>	<b>(3,789,000)</b>	<b>(1,567,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>225,445,000</b>	<b>170,430,000</b>	<b>54,940,000</b>	<b>75,000</b>	<b>0.0</b>

**UTILITIES BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 24,424,460.11	\$ 27,069,000	\$ 29,093,000	\$ 32,301,000	\$ 32,301,000	\$ 3,208,000
CONSTRUCTION PERMITS	500.00	0	0	0	0	0
FEDERAL - OTHER	140,800.02	73,000	2,307,000	0	0	(2,307,000)
INTEREST	1,687.65	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	175,102.14	414,000	1,131,000	14,000	14,000	(1,117,000)
STATE - OTHER	10,931,136.21	6,066,000	26,196,000	22,623,000	22,623,000	(3,573,000)
<b>TOTAL REVENUE</b>	<b>\$ 35,673,686.13</b>	<b>\$ 33,624,000</b>	<b>\$ 58,729,000</b>	<b>\$ 54,940,000</b>	<b>\$ 54,940,000</b>	<b>\$ (3,789,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 634,447.27	\$ 732,000	\$ 939,000	\$ 747,000	\$ 747,000	\$ (192,000)
CLOTHING & PERSONAL SUPPLIES	42,440.22	28,000	45,000	50,000	50,000	5,000
COMMUNICATIONS	94.05	2,000	8,000	3,000	3,000	(5,000)
COMPUTING-MAINFRAME	56,766.51	21,000	30,000	36,000	36,000	6,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	159,189.00	61,000	66,000	56,000	56,000	(10,000)
COMPUTING-PERSONAL	15,612.28	29,000	126,000	52,000	52,000	(74,000)
CONTRACTED PROGRAM SERVICES	854.17	1,000	1,000	1,000	1,000	0
FOOD	5,068.12	4,000	6,000	6,000	6,000	0
HOUSEHOLD EXPENSE	140,837.73	79,000	129,000	142,000	142,000	13,000
INFORMATION TECHNOLOGY SERVICES	910,532.83	828,000	1,096,000	1,004,000	1,004,000	(92,000)
INSURANCE	650,160.00	858,000	871,000	858,000	858,000	(13,000)
MAINTENANCE - BUILDINGS & IMPRV	5,021,247.51	3,957,000	6,667,000	5,695,000	5,695,000	(972,000)
MAINTENANCE - EQUIPMENT	3,351,326.73	1,384,000	1,971,000	2,471,000	2,471,000	500,000
MEDICAL DENTAL & LAB SUPPLIES	385,429.63	216,000	288,000	386,000	386,000	98,000
MEMBERSHIPS	34,301.60	33,000	33,000	33,000	33,000	0
MISCELLANEOUS EXPENSE	14,338.84	5,000	3,000	9,000	9,000	6,000
OFFICE EXPENSE	264,452.19	226,000	645,000	403,000	403,000	(242,000)
PROFESSIONAL SERVICES	9,977,012.40	14,269,000	21,047,000	25,245,000	25,245,000	4,198,000
RENTS & LEASES - EQUIPMENT	53,559.12	41,000	66,000	74,000	74,000	8,000
SMALL TOOLS & MINOR EQUIPMENT	670,723.54	295,000	412,000	526,000	526,000	114,000
SPECIAL DEPARTMENTAL EXPENSE	750,429.72	2,128,000	2,488,000	1,122,000	1,122,000	(1,366,000)
TECHNICAL SERVICES	20,272,855.71	15,957,000	23,383,000	19,721,000	19,721,000	(3,662,000)
TELECOMMUNICATIONS	35,804.40	55,000	29,000	65,000	65,000	36,000
TRANSPORTATION AND TRAVEL	468,958.44	329,000	741,000	588,000	588,000	(153,000)
UTILITIES	133,956,218.97	141,947,000	164,320,000	156,352,000	156,352,000	(7,968,000)
S & S EXPENDITURE DISTRIBUTION	(144,272,178.62)	(148,408,000)	(175,608,000)	(166,937,000)	(166,937,000)	8,671,000
<b>TOTAL S &amp; S</b>	<b>33,600,482.36</b>	<b>35,077,000</b>	<b>49,802,000</b>	<b>48,708,000</b>	<b>48,708,000</b>	<b>(1,094,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	3,131,227.20	1,495,000	1,484,000	1,800,000	1,800,000	316,000
RET-OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	2,862,614.69	935,000	10,417,000	7,000,000	7,000,000	(3,417,000)
OC EXPENDITURE DISTRIBUTION	(2,764,642.27)	(2,331,000)	(1,484,000)	(2,642,000)	(2,642,000)	(1,158,000)
<b>TOTAL OTH CHARGES</b>	<b>3,229,199.62</b>	<b>99,000</b>	<b>11,417,000</b>	<b>7,158,000</b>	<b>7,158,000</b>	<b>(4,259,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 36,829,681.98</b>	<b>\$ 35,176,000</b>	<b>\$ 61,219,000</b>	<b>\$ 55,866,000</b>	<b>\$ 55,866,000</b>	<b>\$ (5,353,000)</b>
INTRAFUND TRANSFERS	0.00	0	(848,000)	(851,000)	(851,000)	(3,000)
<b>NET TOTAL</b>	<b>\$ 36,829,681.98</b>	<b>\$ 35,176,000</b>	<b>\$ 60,371,000</b>	<b>\$ 55,015,000</b>	<b>\$ 55,015,000</b>	<b>\$ (5,356,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 1,155,995.85</b>	<b>\$ 1,552,000</b>	<b>\$ 1,642,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ (1,567,000)</b>

## Utility User Tax - Measure U

### Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>						
OTHER TAXES	\$ 57,521,487.31	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 0
<b>NET COUNTY COST</b>	\$ (57,521,487.31)	\$ (55,753,000)	\$ (55,753,000)	\$ (55,753,000)	\$ (55,753,000)	\$ 0
<b>REVENUE DETAIL</b>						
ELECTRIC USER TAX	\$ 26,476,183.70	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 0
GAS USER TAX	6,223,928.87	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	24,574,254.92	24,000,000	24,000,000	24,000,000	24,000,000	0
ELECTRIC USERS TAX PENALTI	113.40	0	0	0	0	0
GAS USERS TAX PENALTIES AN	10.28	0	0	0	0	0
COMMUNICATION USERS TAX PE	11,080.28	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	155,638.49	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(1,564.98)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	81,842.35	0	0	0	0	0
<b>UTILITY USER TAX</b>	\$ 57,521,487.31	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 0
<b>TOTAL REVENUE</b>	\$ 57,521,487.31	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 55,753,000	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	OTHER	OTHER

### 2017-18 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Parks and Recreation, Public Library, Public Works, Regional Planning and Sheriff for various programs within the unincorporated areas.

The 2017-18 Recommended Budget reflects no change from the 2016-17 Final Adopted Budget based on current revenue trends.

## Vehicle License Fees - Realignment

### Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b><u>FINANCING USES</u></b>						
REVENUE						
VLFR-HEALTH SERVICES	\$ 185,114,179.97	\$ 328,168,000	\$ 328,168,000	\$ 333,074,000	\$ 333,074,000	\$ 4,906,000
VLFR-MENTAL HEALTH	32,769,287.98	16,143,000	16,143,000	36,210,000	36,210,000	20,067,000
VLFR-SOCIAL SERVICES	16,963,891.47	16,963,000	16,963,000	16,963,000	16,963,000	0
<b>TOTAL REVENUE</b>	<b>234,847,359.42</b>	<b>361,274,000</b>	<b>361,274,000</b>	<b>386,247,000</b>	<b>386,247,000</b>	<b>24,973,000</b>
<b>NET COUNTY COST</b>	<b>\$(234,847,359.42)</b>	<b>\$(361,274,000)</b>	<b>\$(361,274,000)</b>	<b>\$(386,247,000)</b>	<b>\$(386,247,000)</b>	<b>\$(24,973,000)</b>
<b><u>REVENUE DETAIL</u></b>						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HEALTH SERVICES	\$ 185,114,179.97	\$ 328,168,000	\$ 328,168,000	\$ 333,074,000	\$ 333,074,000	\$ 4,906,000
VLFR-MENTAL HEALTH	32,769,287.98	16,143,000	16,143,000	36,210,000	36,210,000	20,067,000
VLFR-SOCIAL SERVICES	16,963,891.47	16,963,000	16,963,000	16,963,000	16,963,000	0
<b>TOTAL REVENUE</b>	<b>\$ 234,847,359.42</b>	<b>\$ 361,274,000</b>	<b>\$ 361,274,000</b>	<b>\$ 386,247,000</b>	<b>\$ 386,247,000</b>	<b>\$ 24,973,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	OTHER	OTHER

### 2017-18 Budget Message

Vehicle License Fees – Realignment revenues are derived from the County’s share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

The 2017-18 Recommended Budget reflects an increase of \$25.0 million due to general growth.

## Workforce Development, Aging and Community Services

Cynthia D. Banks, Director

### Workforce Development, Aging and Community Services Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 56,275,559.64	\$ 70,521,000	\$ 77,794,000	\$ 78,266,000	\$ 78,266,000	\$ 472,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 51,002,970.26	\$ 54,930,000	\$ 56,831,000	\$ 59,491,000	\$ 59,198,000	\$ 2,367,000
SERVICES & SUPPLIES	86,251,476.60	97,026,000	103,411,000	109,234,000	100,438,000	(2,973,000)
OTHER CHARGES	387,564.16	421,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	51,233.71	70,000	84,000	50,000	50,000	(34,000)
<b>GROSS TOTAL</b>	\$ 137,693,244.73	\$ 152,447,000	\$ 160,750,000	\$ 169,199,000	\$ 160,110,000	\$ (640,000)
INTRAFUND TRANSFERS	(41,611,966.06)	(43,840,000)	(43,840,000)	(50,318,000)	(50,318,000)	(6,478,000)
<b>NET TOTAL</b>	\$ 96,081,278.67	\$ 108,607,000	\$ 116,910,000	\$ 118,881,000	\$ 109,792,000	\$ (7,118,000)
<b>NET COUNTY COST</b>	\$ 39,805,719.03	\$ 38,086,000	\$ 39,116,000	\$ 40,615,000	\$ 31,526,000	\$ (7,590,000)

BUDGETED POSITIONS	539.0	548.0	548.0	556.0	552.0	4.0
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### Workforce Development, Aging and Community Services - Administration Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 13,941,137.00	\$ 15,299,000	\$ 17,956,000	\$ 18,038,000	\$ 18,038,000	\$ 82,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 51,002,970.26	\$ 54,930,000	\$ 56,831,000	\$ 59,491,000	\$ 59,198,000	\$ 2,367,000
SERVICES & SUPPLIES	17,937,021.22	21,607,000	21,662,000	21,407,000	20,083,000	(1,579,000)
OTHER CHARGES	387,564.16	421,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	51,233.71	70,000	84,000	50,000	50,000	(34,000)
<b>GROSS TOTAL</b>	\$ 69,378,789.35	\$ 77,028,000	\$ 79,001,000	\$ 81,372,000	\$ 79,755,000	\$ 754,000
INTRAFUND TRANSFERS	(35,216,093.58)	(36,890,000)	(36,206,000)	(37,867,000)	(37,867,000)	(1,661,000)
<b>NET TOTAL</b>	\$ 34,162,695.77	\$ 40,138,000	\$ 42,795,000	\$ 43,505,000	\$ 41,888,000	\$ (907,000)
<b>NET COUNTY COST</b>	\$ 20,221,558.77	\$ 24,839,000	\$ 24,839,000	\$ 25,467,000	\$ 23,850,000	\$ (989,000)

BUDGETED POSITIONS	539.0	548.0	548.0	556.0	552.0	4.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

## Mission Statement

In December 2016, the Department of Community and Senior Services (CSS) changed its name to the Department of Workforce Development, Aging and Community Services (WDACS) to better reflect the Department's current and anticipated service delivery mandate.

WDACS and its community partners deliver quality services to youth, adults and seniors that promote independence, dignity, choice and social well-being.

## 2017-18 Budget Message

The 2017-18 Recommended Budget reflects an NCC decrease of \$1.0 million primarily due to the removal of \$3.9 million in prior-year funding that was provided on a one-time basis for programs and services. This is partially offset by an increase of \$1.8 million in Board-approved salaries and employee benefits; \$0.6 million in one-time funding for the administration of the Youth Jobs Program; and \$0.5 million in funding for security guards to be stationed at various community and senior centers throughout the County.

The 2017-18 Recommended Budget also includes \$0.9 million in funding from the Probation Department for employment and training programs targeting youth and offender populations and \$1.1 million in realignment growth funding for Adult Protective Services (APS).

## Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, efficiencies, and succession planning.
- Lead the County's efforts to implement the Workforce Innovation and Opportunity Act (WIOA), Board-approved workforce development priorities and coordinate workforce development efforts within the County.
- Spearhead the groundbreaking Purposeful Aging Los Angeles (PALA) Initiative and establish leading-edge programs to serve older adults in the County.
- Lead the County's human relations efforts and the provision of innovative community services.
- Engage internal departmental stakeholders to strengthen the departmental culture and engage external departmental stakeholders to expand visibility and ensure public awareness of services provided by the Department throughout the County.

## Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>79,001,000</b>	<b>36,206,000</b>	<b>17,956,000</b>	<b>24,839,000</b>	<b>548.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Juvenile Justice Crime Prevention Act (JJCPA):</b> Reflects an increase in intrafund transfers from the Probation Department to enhance and provide employment and vocational opportunities through subsidized employment and enrollment funding for identified youth served by the Department.	100,000	100,000	--	--	--
<b>2. INVEST Program:</b> Reflects an increase in intrafund transfers from the Probation Department for 4.0 positions to support the INVEST Program which aims to establish effective employment solutions for the County's offender population.	750,000	750,000	--	--	4.0
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services (\$2.8 million), as well as for the administration of the Youth Jobs Program (\$1.1 million).	(4,115,000)	(240,000)	--	(3,875,000)	--
<b>2. APS:</b> Reflects an increase in intrafund transfers from the Department of Public Social Services attributable to 2011 Realignment Growth revenue.	1,051,000	1,051,000	--	--	--



	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,108,000	--	--	1,108,000	--
<b>4. Retirement:</b> Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	450,000	--	--	450,000	--
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	226,000	--	--	226,000	--
<b>6. Unavoidable Costs:</b> Reflects changes in worker's compensation, retiree health insurance, and employee group insurance costs based on historical experience. These costs are fully offset by reductions in services and supplies.	--	--	--	--	--
<b>7. Employment Training:</b> Reflects the addition of one-time funding for the administration of the Youth Jobs Program.	610,000	--	--	610,000	--
<b>8. Security Guards:</b> Reflects the addition of ongoing funding for the placement of security guards at six community and senior centers throughout the County.	450,000	--	--	450,000	--
<b>9. Jail-Based America's Job Center of California (JB-AJCC):</b> Reflects grant funding from the Quality and Productivity Commission (QPC) for the continuation of a pilot program to provide recently incarcerated individuals with employment opportunities and job skills training.	70,000	--	70,000	--	--
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	54,000	--	12,000	42,000	--
<b>Total Changes</b>	<b>754,000</b>	<b>1,661,000</b>	<b>82,000</b>	<b>(989,000)</b>	<b>4.0</b>
<b>2017-18 Recommended Budget</b>	<b>79,755,000</b>	<b>37,867,000</b>	<b>18,038,000</b>	<b>23,850,000</b>	<b>552.0</b>

## Unmet Needs

The Department is requesting additional resources as follows: 1) \$0.5 million for 4.0 positions and services and supplies to expand the Human Relations Commission and fulfill the Board's actions regarding hate crime prevention and response, modernizing County policies, practices and training on gender identity, intercultural competencies, implicit bias reduction, and protecting vulnerable populations; 2) \$0.3 million to support coordination, research and analysis for the PALA Initiative, a countywide and multi-year effort to unite public and private entities, resources, ideas and strategies to improve the lives of older adults; 3) \$0.2 million for the restoration of funding at the Potrero Heights Community and Senior Center; and 4) \$0.2 million to fund 2.0 positions at the Antelope Valley Senior Center and Santa Clarita Valley Service Center to address the anticipated increase in the number of participants expected as a result of the expansion of the Antelope Valley Senior Center and relocation of the Santa Clarita Service Center.

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 0	\$ 4,000	\$ 4,000	\$ 4,000	\$ 0
FEDERAL - OTHER	13,136,511.10	14,741,000	17,034,000	17,034,000	17,034,000	0
MISCELLANEOUS	460,716.90	176,000	446,000	458,000	458,000	12,000
RENTS & CONCESSIONS	64.00	0	0	0	0	0
STATE - OTHER	53,845.00	53,000	47,000	47,000	47,000	0
TRANSFERS IN	290,000.00	329,000	425,000	495,000	495,000	70,000
<b>TOTAL REVENUE</b>	<b>\$ 13,941,137.00</b>	<b>\$ 15,299,000</b>	<b>\$ 17,956,000</b>	<b>\$ 18,038,000</b>	<b>\$ 18,038,000</b>	<b>\$ 82,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 31,447,230.78	\$ 34,489,000	\$ 36,788,000	\$ 37,960,000	\$ 37,686,000	\$ 898,000
CAFETERIA BENEFIT PLANS	7,015,359.62	7,449,000	7,888,000	7,968,000	8,033,000	145,000
COUNTY EMPLOYEE RETIREMENT	5,711,456.95	5,638,000	5,492,000	6,165,000	6,119,000	627,000
DENTAL INSURANCE	137,888.89	147,000	159,000	160,000	158,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	38,158.76	39,000	72,000	72,000	72,000	0
DISABILITY BENEFITS	426,273.59	461,000	364,000	326,000	323,000	(41,000)
FICA (OASDI)	464,094.83	476,000	404,000	421,000	417,000	13,000
HEALTH INSURANCE	933,955.24	1,159,000	1,010,000	1,189,000	1,175,000	165,000
LIFE INSURANCE	98,663.01	103,000	76,000	76,000	76,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	2,637,942.00	2,903,000	2,750,000	3,434,000	3,434,000	684,000
SAVINGS PLAN	318,449.04	359,000	378,000	370,000	364,000	(14,000)
THRIFT PLAN (HORIZONS)	847,646.98	966,000	547,000	583,000	574,000	27,000
UNEMPLOYMENT INSURANCE	23,372.00	20,000	37,000	30,000	30,000	(7,000)
WORKERS' COMPENSATION	895,770.57	714,000	842,000	713,000	713,000	(129,000)
<b>TOTAL S &amp; E B</b>	<b>51,002,970.26</b>	<b>54,930,000</b>	<b>56,831,000</b>	<b>59,491,000</b>	<b>59,198,000</b>	<b>2,367,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,002,786.74	3,460,000	2,659,000	3,748,000	3,052,000	393,000
CLOTHING & PERSONAL SUPPLIES	8,219.19	5,000	0	0	0	0
COMMUNICATIONS	144,200.70	105,000	87,000	87,000	87,000	0
COMPUTING-MAINFRAME	8,042.82	12,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	482,552.00	501,000	496,000	496,000	496,000	0
COMPUTING-PERSONAL	1,513,571.37	1,666,000	1,564,000	1,538,000	1,538,000	(26,000)
CONTRACTED PROGRAM SERVICES	1,608,054.48	2,370,000	2,366,000	2,076,000	2,076,000	(290,000)
FOOD	39,511.79	50,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	8,618.92	30,000	63,000	50,000	50,000	(13,000)
INFORMATION TECHNOLOGY SERVICES	648,693.00	811,000	399,000	399,000	399,000	0
INSURANCE	19,043.03	20,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,281,038.57	2,325,000	2,330,000	2,000,000	1,900,000	(430,000)
MAINTENANCE - EQUIPMENT	6,184.17	9,000	30,000	30,000	30,000	0
MEDICAL DENTAL & LAB SUPPLIES	12,151.23	10,000	0	0	0	0
MEMBERSHIPS	70,097.00	82,000	40,000	80,000	40,000	0
MISCELLANEOUS EXPENSE	167,145.32	1,868,000	2,029,000	1,634,000	1,634,000	(395,000)
OFFICE EXPENSE	326,822.57	223,000	430,000	349,000	349,000	(81,000)
PROFESSIONAL SERVICES	1,642,582.49	2,407,000	2,795,000	2,716,000	2,416,000	(379,000)

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	25,000.00	25,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,363,932.40	1,405,000	1,366,000	1,466,000	1,366,000	0
RENTS & LEASES - EQUIPMENT	382,705.27	270,000	368,000	422,000	322,000	(46,000)
SMALL TOOLS & MINOR EQUIPMENT	15,942.16	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	186,644.75	499,000	429,000	29,000	29,000	(400,000)
TECHNICAL SERVICES	1,505,940.24	1,115,000	1,577,000	1,653,000	1,765,000	188,000
TELECOMMUNICATIONS	1,230,248.47	1,029,000	1,005,000	1,005,000	1,005,000	0
TRAINING	13,223.20	59,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	597,061.20	595,000	634,000	634,000	634,000	0
UTILITIES	627,008.14	656,000	756,000	756,000	656,000	(100,000)
<b>TOTAL S &amp; S</b>	<b>17,937,021.22</b>	<b>21,607,000</b>	<b>21,662,000</b>	<b>21,407,000</b>	<b>20,083,000</b>	<b>(1,579,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	37,424.56	65,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	349,052.88	355,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	1,086.72	1,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>387,564.16</b>	<b>421,000</b>	<b>424,000</b>	<b>424,000</b>	<b>424,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,525.87	0	0	0	0	0
ELECTRONIC EQUIPMENT	3,117.40	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	6,423.37	0	0	0	0	0
PARK/RECREATION EQUIPMENT	36,167.07	70,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	84,000	50,000	50,000	(34,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>51,233.71</b>	<b>70,000</b>	<b>84,000</b>	<b>50,000</b>	<b>50,000</b>	<b>(34,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>51,233.71</b>	<b>70,000</b>	<b>84,000</b>	<b>50,000</b>	<b>50,000</b>	<b>(34,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 69,378,789.35</b>	<b>\$ 77,028,000</b>	<b>\$ 79,001,000</b>	<b>\$ 81,372,000</b>	<b>\$ 79,755,000</b>	<b>\$ 754,000</b>
INTRAFUND TRANSFERS	(35,216,093.58)	(36,890,000)	(36,206,000)	(37,867,000)	(37,867,000)	(1,661,000)
<b>NET TOTAL</b>	<b>\$ 34,162,695.77</b>	<b>\$ 40,138,000</b>	<b>\$ 42,795,000</b>	<b>\$ 43,505,000</b>	<b>\$ 41,888,000</b>	<b>\$ (907,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 20,221,558.77</b>	<b>\$ 24,839,000</b>	<b>\$ 24,839,000</b>	<b>\$ 25,467,000</b>	<b>\$ 23,850,000</b>	<b>\$ (989,000)</b>
BUDGETED POSITIONS	539.0	548.0	548.0	556.0	552.0	4.0

## Workforce Development, Aging and Community Services - Assistance Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 42,334,422.64	\$ 55,222,000	\$ 59,838,000	\$ 60,228,000	\$ 60,228,000	\$ 390,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 68,314,455.38	\$ 75,419,000	\$ 81,749,000	\$ 87,827,000	\$ 80,355,000	\$ (1,394,000)
<b>GROSS TOTAL</b>	\$ 68,314,455.38	\$ 75,419,000	\$ 81,749,000	\$ 87,827,000	\$ 80,355,000	\$ (1,394,000)
INTRAFUND TRANSFERS	(6,395,872.48)	(6,950,000)	(7,634,000)	(12,451,000)	(12,451,000)	(4,817,000)
<b>NET TOTAL</b>	\$ 61,918,582.90	\$ 68,469,000	\$ 74,115,000	\$ 75,376,000	\$ 67,904,000	\$ (6,211,000)
<b>NET COUNTY COST</b>	\$ 19,584,160.26	\$ 13,247,000	\$ 14,277,000	\$ 15,148,000	\$ 7,676,000	\$ (6,601,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### 2017-18 Budget Message

The 2017-18 Recommended Budget reflects a net NCC decrease of \$6.6 million primarily due to the removal of \$12.9 million in prior-year funding that was provided on a one-time basis for the Youth Jobs and Senior Nutrition Programs, partially offset by \$6.3 million in one-time funding for the Youth Jobs Program. The Recommended Budget also includes \$4.8 million in funding from the Probation Department for employment and training programs targeting youth and offender populations; and \$0.4 million in grant funding from the QPC for the County's JB-AJCC pilot program.

### Changes From 2016-17 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2016-17 Final Adopted Budget</b>	<b>81,749,000</b>	<b>7,634,000</b>	<b>59,838,000</b>	<b>14,277,000</b>	<b>0.0</b>
<b>New/Expanded Programs</b>					
1. <b>JJCPA:</b> Reflects an increase in intrafund transfers from the Probation Department to enhance and provide employment and vocational opportunities through subsidized employment and enrollment funding for identified youth served by the Department.	567,000	567,000	--	--	--
2. <b>INVEST Program:</b> Reflects an increase in intrafund transfers from the Probation Department to support the INVEST Program which aims to establish effective employment solutions for the County's offender population.	4,250,000	4,250,000	--	--	--
<b>Other Changes</b>					
1. <b>One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Youth Jobs and Senior Nutrition Programs.	(12,891,000)	--	--	(12,891,000)	--
2. <b>Employment and Training:</b> Reflects one-time funding for the Youth Jobs Program.	6,290,000	--	--	6,290,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>3. JB-AJCC:</b> Reflects grant funding from the QPC for the continuation of a pilot program to provide incarcerated individuals with employment opportunities and job skills training upon release.	390,000	--	390,000	--	--
<b>Total Changes</b>	<b>(1,394,000)</b>	<b>4,817,000</b>	<b>390,000</b>	<b>(6,601,000)</b>	<b>0.0</b>
<b>2017-18 Recommended Budget</b>	<b>80,355,000</b>	<b>12,451,000</b>	<b>60,228,000</b>	<b>7,676,000</b>	<b>0.0</b>

### Unmet Needs

In FY 2016-17, the Department received \$12.9 million in one-time funding to support the Youth Jobs Program. The Department requests \$12.9 million in ongoing funding for FY 2017-18 and future years. Chronic youth unemployment has long term implications that impede individual and regional prosperity. Youth who do not engage in work experience or skills attainment early on will experience lower wages in the future. In addition to providing work experience, the Youth Jobs Program introduces youth to potential career pathways in high-growth industries.

The Department provides approximately 2.4 million meals to about 41,000 seniors through its nutrition programs. Effective in FY 2017-18, the cost of meals is expected to increase as the Department will procure new providers. In order to maintain the number of meals and seniors served, the Department is requesting \$2.0 million for FY 2017-18.

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ASSIST BUDGET DETAIL**

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ 39,663,002.17	\$ 51,772,000	\$ 57,650,000	\$ 57,650,000	\$ 57,650,000	\$ 0
MISCELLANEOUS	33,361.47	0	0	0	0	0
STATE - OTHER	2,638,059.00	3,060,000	1,798,000	1,798,000	1,798,000	0
TRANSFERS IN	0.00	390,000	390,000	780,000	780,000	390,000
<b>TOTAL REVENUE</b>	<b>\$ 42,334,422.64</b>	<b>\$ 55,222,000</b>	<b>\$ 59,838,000</b>	<b>\$ 60,228,000</b>	<b>\$ 60,228,000</b>	<b>\$ 390,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 68,314,455.38	\$ 75,419,000	\$ 81,144,000	\$ 87,222,000	\$ 79,750,000	\$ (1,394,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	530,000	530,000	530,000	0
<b>TOTAL S &amp; S</b>	<b>68,314,455.38</b>	<b>75,419,000</b>	<b>81,749,000</b>	<b>87,827,000</b>	<b>80,355,000</b>	<b>(1,394,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 68,314,455.38</b>	<b>\$ 75,419,000</b>	<b>\$ 81,749,000</b>	<b>\$ 87,827,000</b>	<b>\$ 80,355,000</b>	<b>\$ (1,394,000)</b>
INTRAFUND TRANSFERS	(6,395,872.48)	(6,950,000)	(7,634,000)	(12,451,000)	(12,451,000)	(4,817,000)
<b>NET TOTAL</b>	<b>\$ 61,918,582.90</b>	<b>\$ 68,469,000</b>	<b>\$ 74,115,000</b>	<b>\$ 75,376,000</b>	<b>\$ 67,904,000</b>	<b>\$ (6,211,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 19,584,160.26</b>	<b>\$ 13,247,000</b>	<b>\$ 14,277,000</b>	<b>\$ 15,148,000</b>	<b>\$ 7,676,000</b>	<b>\$ (6,601,000)</b>

## Aging and Adult Programs Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 21,597,397.60	\$ 23,341,000	\$ 27,048,000	\$ 27,048,000	\$ 27,048,000	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 23,300,292.08	\$ 25,150,000	\$ 29,963,000	\$ 30,834,000	\$ 28,834,000	\$ (1,129,000)
<b>GROSS TOTAL</b>	\$ 23,300,292.08	\$ 25,150,000	\$ 29,963,000	\$ 30,834,000	\$ 28,834,000	\$ (1,129,000)
INTRAFUND TRANSFERS	(156,827.50)	(325,000)	(400,000)	(400,000)	(400,000)	0
<b>NET TOTAL</b>	\$ 23,143,464.58	\$ 24,825,000	\$ 29,563,000	\$ 30,434,000	\$ 28,434,000	\$ (1,129,000)
<b>NET COUNTY COST</b>	\$ 1,546,066.98	\$ 1,484,000	\$ 2,515,000	\$ 3,386,000	\$ 1,386,000	\$ (1,129,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC ASSISTANCE

**ACTIVITY**  
OTHER ASSISTANCE

## Workforce Innovation and Opportunity Act Budget Summary

CLASSIFICATION	FY 2015-16 ACTUAL	FY 2016-17 ESTIMATED	FY 2016-17 BUDGET	FY 2017-18 REQUESTED	FY 2017-18 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 20,737,025.04	\$ 31,881,000	\$ 32,790,000	\$ 33,180,000	\$ 33,180,000	\$ 390,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 45,014,163.30	\$ 50,269,000	\$ 51,786,000	\$ 56,993,000	\$ 51,521,000	\$ (265,000)
<b>GROSS TOTAL</b>	\$ 45,014,163.30	\$ 50,269,000	\$ 51,786,000	\$ 56,993,000	\$ 51,521,000	\$ (265,000)
INTRAFUND TRANSFERS	(6,239,044.98)	(6,625,000)	(7,234,000)	(12,051,000)	(12,051,000)	(4,817,000)
<b>NET TOTAL</b>	\$ 38,775,118.32	\$ 43,644,000	\$ 44,552,000	\$ 44,942,000	\$ 39,470,000	\$ (5,082,000)
<b>NET COUNTY COST</b>	\$ 18,038,093.28	\$ 11,763,000	\$ 11,762,000	\$ 11,762,000	\$ 6,290,000	\$ (5,472,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC ASSISTANCE

**ACTIVITY**  
OTHER ASSISTANCE

## Departmental Program Summary

### 1. APS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	32,791,000	29,267,000	--	3,524,000	244.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	32,791,000	29,267,000	--	3,524,000	244.0

**Authority:** Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code Sections 15630-5637, 15640, 15750-15755, 15760, and 15762-15763; and California Department of Social Services Regulations Sections 33-100 through 33-805.

This program helps elders (aged 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse assess an individual's abilities and limitations, provide referrals to community services, and provide general case management to help those that are unable to protect themselves.

### 2. WIOA– Adult, Dislocated and Youth

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,703,000	1,355,000	6,612,000	736,000	51.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,703,000	1,355,000	6,612,000	736,000	51.0

**Authority:** Mandated program – WIOA 2014, Public Law 113-128.

This program provides services that lead to successful transition into the workforce, continued training, or education. The program goal is to increase the self-sufficiency of persons residing in the County.

### 3. Aging and Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,335,000	--	3,845,000	2,490,000	19.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,335,000	--	3,845,000	2,490,000	19.0

**Authority:** Non-mandated, discretionary program.

This program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (aged 60 and older) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.



#### 4. Community and Senior Centers

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,802,000	--	129,000	7,673,000	60.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,802,000	--	129,000	7,673,000	60.0

**Authority:** Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

#### 5. Dispute Resolution Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	300,000	--	217,000	83,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	300,000	--	217,000	83,000	2.0

**Authority:** Non-mandated, discretionary program.

This program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators and arbitrations, and are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

#### 6. Human Relations Commission (HRC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,831,000	--	--	1,831,000	19.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,831,000	--	--	1,831,000	19.0

**Authority:** Mandated program – Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC teams with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and related violence.

**7. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	21,993,000	7,245,000	7,235,000	7,513,000	157.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,993,000	7,245,000	7,235,000	7,513,000	157.0

**Authority:** Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support and include strategic planning, budget planning and control, accounting, contract administration and monitoring, information technology, staff development, property and facilities management, procurement, human resources, timekeeping, and payroll services to the Department.

**8. Assistance**

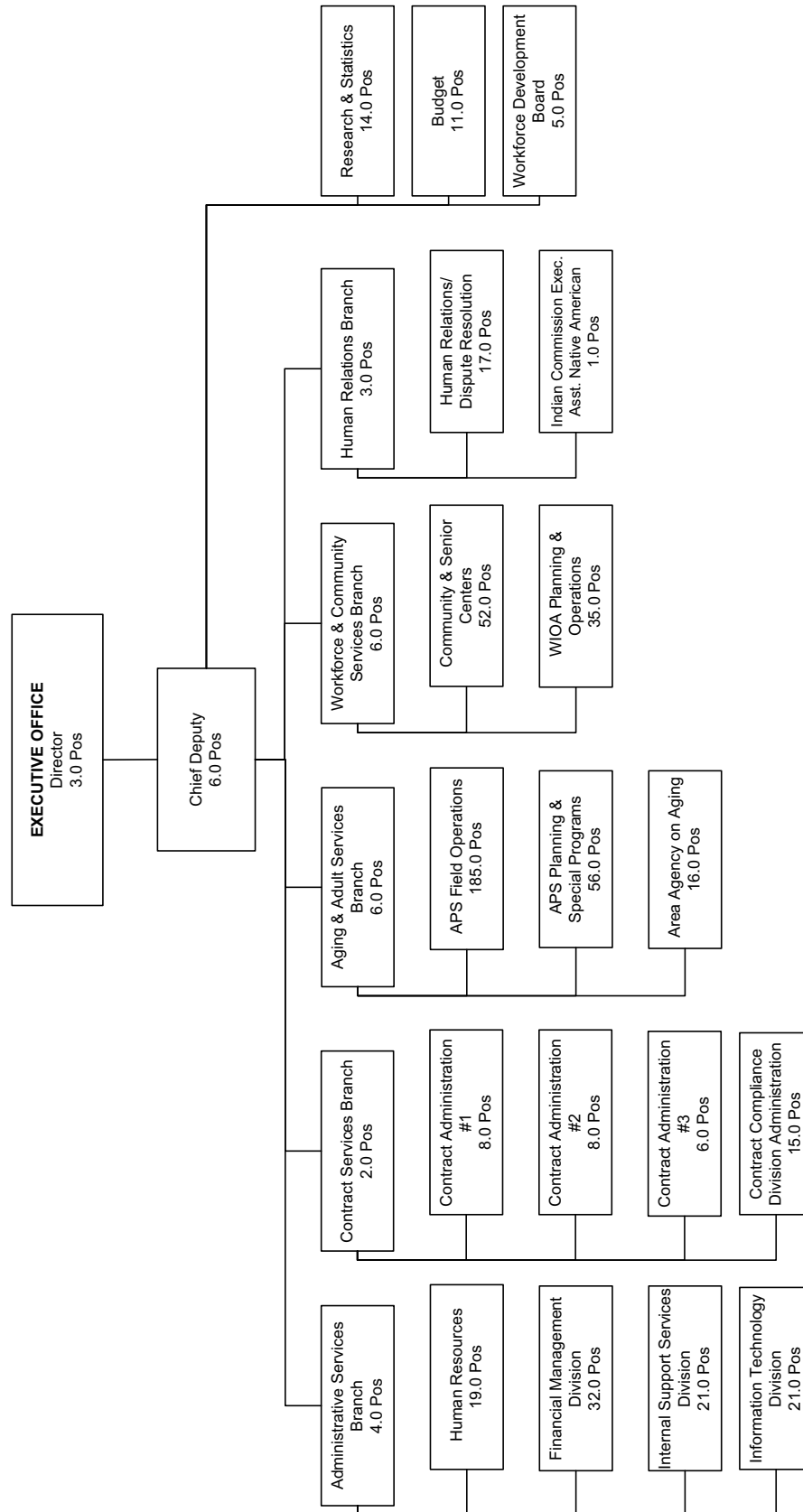
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	80,355,000	12,451,000	60,228,000	7,676,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	80,355,000	12,451,000	60,228,000	7,676,000	--

**Authority:** Non-mandated, discretionary program.

Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Services, and APS.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	160,110,000	50,318,000	78,266,000	31,526,000	552.0

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES  
Cynthia D. Banks, Director  
FY 2017-18 Recommended Budget Positions = 552.0





# Appendix/Index

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## Statistics

**GEOGRAPHY:** The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

**WEATHER:** Annual average temperature (for calendar year 2016) 67.1 degrees Fahrenheit  
Annual precipitation (for calendar year 2016) 11.8 inches

**GOVERNMENT:** On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

**COUNTY SEAT:** The voter-approved County seat is in the City of Los Angeles.

**ELECTED OFFICIALS:**

**County**

- 5 Supervisors
- 1 Sheriff
- 1 District Attorney
- 1 Assessor

**Congressional Delegation**

- 18 Members of the House of Representatives
- 2 Senators

**State**

- 15 Senators
- 24 Assembly Members
- 492 Superior Court Judges

**REGISTERED VOTERS:**

5,255,632 as of January 19, 2017

**ASSESSED VALUATION:  
(2016-17)**

Local Assessed – Secured \$ 1,286,297,842,863  
Local Assessed – Unsecured 49,461,620,261  
State Assessed 18,699,211,727

Total \$ 1,354,458,674,851

**CITIES:**

There are 88 cities within the County (see following page)

**POPULATION:  
(Estimate as of 1/1/17)**

Incorporated Areas 9,207,635  
Unincorporated Areas 1,047,533

Total 10,255,168

## Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*	INCORPORATED CITIES	POPULATION*
Agoura Hills	21,204	La Verne	33,139
Alhambra	86,951	Lawndale	33,391
Arcadia	57,146	Lomita	20,205
Artesia	16,835	Long Beach	484,708
Avalon	3,658	Los Angeles	4,052,760
Azusa	49,657	Lynwood	72,142
Baldwin Park	74,416	Malibu	12,679
Bell	36,611	Manhattan Beach	35,174
Bellflower	76,035	Maywood	28,145
Bell Gardens	42,842	Monrovia	37,543
Beverly Hills	34,671	Montebello	63,778
Bradbury	1,129	Monterey Park	61,123
Burbank	104,666	Norwalk	104,839
Calabasas	24,191	Palmdale	159,903
Carson	93,834	Palos Verdes Estates	13,672
Cerritos	49,271	Paramount	56,260
Claremont	36,159	Pasadena	141,267
Commerce	13,102	Pico Rivera	64,071
Compton	101,053	Pomona	155,398
Covina	49,157	Rancho Palos Verdes	42,937
Cudahy	24,541	Redondo Beach	69,397
Culver City	40,404	Rolling Hills	1,939
Diamond Bar	57,386	Rolling Hills Estates	7,994
Downey	113,867	Rosemead	55,086
Duarte	22,237	San Dimas	34,013
El Monte	113,988	San Fernando	24,489
El Segundo	16,579	San Gabriel	40,344
Gardena	60,795	San Marino	13,517
Glendale	202,287	Santa Clarita	221,766
Glendora	52,295	Santa Fe Springs	18,912
Hawaiian Gardens	14,909	Santa Monica	93,526
Hawthorne	87,868	Sierra Madre	10,973
Hermosa Beach	19,692	Signal Hill	11,640
Hidden Hills	1,871	South El Monte	20,876
Huntington Park	59,523	South Gate	100,272
Industry	439	South Pasadena	25,944
Inglewood	116,507	Temple City	36,599
Irwindale	1,381	Torrance	146,744
La Cañada Flintridge	20,503	Vernon	296
La Habra Heights	5,453	Walnut	30,095
Lakewood	78,203	West Covina	107,903
La Mirada	49,477	West Hollywood	35,805
Lancaster	156,701	Westlake Village	8,358
La Puente	40,384	Whittier	88,135

\* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2017.

## Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2017). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: <http://lacounty.gov>, under the "Things To Do" section. *Italicized* items are funded and/or operated by the County.

### CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest  
 Aquarium of the Pacific  
 Cabrillo Marine Aquarium  
*Descanso Gardens*  
 El Pueblo de Los Angeles  
*Ford Theatres*  
*Grand Park*  
 Greek Theatre  
 Griffith Observatory  
 Hollywood and Highland Center  
*Hollywood Bowl*  
 Huntington Library, Art Collections, and Botanical Gardens  
 L.A. LIVE (Including Microsoft Theater)  
*Los Angeles County Arboretum and Botanic Garden*  
 Los Angeles County Fairplex  
 Los Angeles Zoo and Botanical Gardens  
 Mount Wilson Observatory  
*Music Center*  
 • Ahmanson Theatre  
 • Blue Ribbon Garden  
 • Dorothy Chandler Pavilion  
 • Mark Taper Forum  
 • Music Center Plaza  
 • W.M. Keck Foundation Children's Amphitheatre  
 • Walt Disney Concert Hall  
 Pantages Theatre  
 Queen Mary  
 Raging Waters  
 Santa Monica Mountains National Recreation Area  
 Shrine Auditorium and Exposition Hall  
 Six Flags Magic Mountain/Hurricane Harbor  
*South Coast Botanic Garden*  
 Staples Center  
 Universal CityWalk/Studios  
*Virginia Robinson Gardens*

### MOTION PICTURE STUDIOS

MGM Studios  
 Paramount Pictures  
 Sony Pictures  
 Twentieth Century Fox  
 Universal Pictures  
 Walt Disney Studios  
 Warner Bros. Pictures

### SPORTS

Los Angeles Chargers  
 Los Angeles Clippers  
 Los Angeles Dodgers  
 Los Angeles Galaxy  
 Los Angeles Kings  
 Los Angeles Lakers  
 Los Angeles Rams  
 Los Angeles Sparks

### MUSEUMS

Autry Museum of the American West (Includes the Historic Southwest Museum Mt. Washington Campus)  
 Broad Museum  
 California African American Museum  
 California Science Center  
 Chinese American Museum  
 Fowler Museum at UCLA  
 Hammer Museum  
 J. Paul Getty Museum  
 Japanese American National Museum  
*LA Plaza de Cultura y Artes*  
*Los Angeles County Museum of Art*  
 Los Angeles Maritime Museum  
 Los Angeles Museum of the Holocaust  
 Museum of Contemporary Art  
 Museum of Latin American Art  
 Museum of Tolerance  
*Natural History Museum of Los Angeles County*  
 Norton Simon Museum  
*Page Museum at the La Brea Tar Pits*  
 Petersen Automotive Museum  
 USC Pacific Asia Museum  
 Western Museum of Flight  
*William S. Hart Ranch and Museum*

### UNIVERSITIES AND COLLEGES

Art Center College of Design  
 California Institute of Technology  
 California Institute of the Arts  
 California State Polytechnic University, Pomona  
 California State University, Dominguez Hills  
 California State University, Long Beach  
 California State University, Los Angeles  
 California State University, Northridge  
 Claremont Colleges  
 • Claremont Graduate University  
 • Claremont McKenna College  
 • Harvey Mudd College  
 • Keck Graduate Institute  
 • Pitzer College  
 • Pomona College  
 • Scripps College  
 Fashion Institute of Design and Merchandising  
 Loyola Marymount University  
 Mount Saint Mary's University  
 Occidental College  
 Otis College of Art and Design  
 Pepperdine University  
 Southern California Institute of Architecture  
 University of California, Los Angeles  
 University of La Verne  
 University of Southern California  
 Whittier College

\* Not listed are 174 parks including 22 natural areas and wildlife sanctuaries, nine nature centers, and 20 golf courses; 20 beaches spanning 61 miles of coastline; the Marina del Rey harbor; 87 community libraries and four makermobiles owned and/or operated by the County.

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## Glossary

**ACTIVITY:** A major work effort performed to meet a program objective.

**ACTUAL FISCAL YEAR:** Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

**AGENCY FUND:** Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities.

**APPROPRIATION:** A legal authorization to make expenditures and incur obligations for specific purposes.

**APPROPRIATIONS FOR CONTINGENCIES:** A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

**ASSIGNED FUND BALANCE:** That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

**AUDITOR-CONTROLLER SCHEDULES:** Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

**BOND ANTICIPATION NOTES:** An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

**BUDGET FISCAL YEAR:** Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

**BUDGET MESSAGE:** A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

**BUDGET SUMMARY SCHEDULES:** Provide summary and detailed information on financing sources/uses and budgeted positions.

**BUDGET UNIT:** The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

**BUDGETED POSITIONS:** A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

**CANCEL OBLIGATED FUND BALANCES:** An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

**CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS:** Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

**CAPITAL ASSETS-EQUIPMENT:** Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

**CAPITAL ASSETS-INFRASTRUCTURE:** Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

**CAPITAL ASSETS-LAND:** Expenditures for the acquisition of land.

**CAPITAL PROJECT:** Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

**CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES:** A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.



**CAPITAL PROJECT SPECIAL FUNDS:** Funds used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

**CHANGE FROM BUDGET:** The resulting variance when the Recommended Budget is compared to the current budget.

**COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS):** Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

**COMMITTED FUND BALANCE:** That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

**CRITICAL ISSUES CHANGES (CRITICAL ISSUES):** Reflects changes to the budget that are significant in nature and are mandated by State or federal governments.

**CURTAILMENT CHANGES (CURTAILMENTS):** Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

**DEBT SERVICE FUND:** A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

**DEPARTMENTAL PROGRAM SUMMARY:** Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

**EFFICIENCY CHANGES (EFFICIENCIES):** Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

**ENCUMBRANCES:** Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

**ENTERPRISE FUNDS:** Funds used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

**ESTIMATED FISCAL YEAR:** Reflects estimated expenditures and financing sources for the entire current fiscal year.

**ESTIMATED TAX DELINQUENCIES:** The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

**EXPENDITURE:** The spending or disbursement of financial resources.

**EXPENDITURE DISTRIBUTION:** Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

**EXPENDITURE OBJECT:** A chart of accounts element that classifies expenditures into groups.

**FINANCING SOURCES:** Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

**FINANCING USES:** Total needs requiring financing for the fiscal year.

**FISCAL YEAR:** A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

**FUNCTION:** A group of related activities aimed at accomplishing a major service or regulatory program.

**FUND:** A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

**FUND BALANCE AVAILABLE:** That portion of the fund balance not obligated and therefore available for financing budgetary requirements.

**GENERAL COUNTY:** A term referencing all General Fund operations, general obligation bond, long-term debt service requirements, and Hospital Enterprise Fund operations.

**GENERAL FUND:** Fund used to account for all countywide operations except those required to be accounted for in another fund.

**GENERAL PURPOSE (DISCRETIONARY) REVENUE:** Monies that are not legally earmarked by the State or Federal Government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

**GENERAL RESERVES:** A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

**GOAL:** A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

**INTERNAL SERVICE FUND:** Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

**INTRAFUND TRANSFER:** An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

**JOINT POWERS AUTHORITY:** A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

**MISSION STATEMENT:** A statement of organizational purpose.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

**NET COUNTY COST:** The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

**NEW/EXPANDED PROGRAMS:** Reflects changes to the budget for new programs or the expansion of existing programs.

**NONOPERATING EXPENSES:** Expenses that are not directly related to the fund's primary activities.

**NONOPERATING REVENUES:** Revenues that are not directly related to the fund's primary activities.

**NONPROFIT CORPORATION:** A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

**NONSPENDABLE FUND BALANCE:** That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

**OBJECTIVE:** A measurable target that must be met on the way to implementing a strategy and attaining a goal.

**OBLIGATED FUND BALANCE:** Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

**OPERATING BUDGET:** Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

**OTHER CHANGES:** Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

**OTHER CHARGES:** An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

**OTHER FINANCING USES:** Operating transfers out from one governmental fund to another.

**OTHER PROPRIETARY FUNDS:** Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

**PROGRAM:** A combination of resources, personnel, materials, and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

**PROGRAM PRIORITIZATION:** The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

**PROGRAM REALIGNMENT:** Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

**QUALITY:** The degree that customers are satisfied with a program and/or compliance with accepted standards.

**RECOMMENDED BUDGET:** Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

**REFURBISHMENT:** A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

**REGULAR (EQUALIZED) ASSESSMENT ROLL:** The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties

**REQUESTED FISCAL YEAR:** Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

**RESTRICTED FUND BALANCE:** That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

**REVENUE:** A source of income to an operation other than debt issue proceeds or the transfer from another fund.

**SALARIES AND EMPLOYEE BENEFITS:** An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

**SERVICES AND SUPPLIES:** An object of expense reflecting the purchase of goods and services within the year.

**SPECIAL ASSESSMENTS:** Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

**SPECIAL DISTRICT FUNDS:** Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

**SPECIAL DISTRICTS:** An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

**SPECIAL REVENUE FUNDS:** Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

**STRATEGIC PLAN:** The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

**STRATEGY:** The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

**SUBVENTION:** A grant (usually from the State or Federal Government).

**SUPPLEMENTAL ROLL:** Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

**TRANSFERS IN:** The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

**TRANSFERS OUT:** All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

**UNMET NEEDS:** A department's critical unmet requirements not currently addressed in the budget.

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