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The County of Los Angeles

Annual Report

2008-2009

On the Cover:

Act II: The New Mark Taper Forum

More than 40 years after opening its doors, the neo-classic Welton Becket-designed circular Mark Taper Forum at the Music Center received a massive \$31.2 million makeover in 2008. All building and theatrical systems were replaced with state-of-the-art 21st century design and technology to radically improve the patron experience and production capabilities.

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"Enriching Lives"

Don Knabe

Chairman, County of Los Angeles Board of Supervisors

December 2008 - December 2009



As I write this budget message in February 2009, the State of California and the County of Los Angeles are in the midst of challenging financial times. By the time this budget message goes to print, we could find our state and county mired even deeper in financial uncertainty. Some of this uncertainty was resolved just days ago when the State Legislature finally resolved the long-standing budget stalemate and adopted a budget that will only be balanced through painful cuts in services, as well as asking every Californian to sacrifice through new fees and taxes.

All of California's 58 counties will be impacted by the state's budget crisis and the slumping economy. Up and down California, counties are experiencing declining revenues and skyrocketing caseload increases, requiring tough decisions to keep local budgets in balance.

The fiscal relationship between the State of California and Los Angeles County is much different than the relationship between the state and other local governments. We administer vast social services programs that are mandated at the state and federal level, including CalWORKS, In-Home Supportive Services, healthcare, and mental health. We also manage municipal services of statewide interest such as property tax collection, incarceration, elections, and criminal prosecution. It is the administration of these mandated programs that constitutes the vast majority of our budget: approximately 83% of the budget must go to programs and services with fixed, mandated costs. The law requires us to fund these programs and to fund them at certain levels, so that the vast majority of the budget can't be transferred or used in any other way. That means that only about 17% of the County's budget is made up of flexible dollars for non-mandated programs.

It is the financial inflexibility of these mandated costs that is perhaps the single biggest challenge to budgeting here in Los Angeles County. Because California's population and the cost of delivering mandated services continue to rise, these cuts contribute to a funding squeeze on our county-operated programs. In some cases, Los Angeles County has used one-time local dollars in the past year to help make up for a portion of state funding cuts. However, our long-term ability to maintain this backfill funding is questionable as local revenues, particularly property taxes and sales taxes, decline due to the turmoil in the housing market and the economic downturn.

The good news in this demanding budget situation is that we were actually able to backfill these spending cuts thanks to money available in our reserves. Although we face numerous financial challenges, our overall financial position is much stronger than many other counties because of proactive efforts by County leaders, managers, and labor partners through the years to set aside adequate reserves and cut costs whenever possible.

The Board of Supervisors requires strict compliance with our own financial policies, saving much of the new money from previous economic booms and increases in property taxes and saving it for the rainy days that are now upon us.

Even though we have bipartisan representation on the Board of Supervisors, partisanship has been swept aside to remain focused on the safety net and continuously setting aside revenue, regardless of economic booms and busts. The good news is that Los Angeles County is prepared to face these difficult economic days from a much better position than many other organizations. Los Angeles County has faced numerous budget uncertainties before, but we as a team are prepared to weather the storm, and our county will again be as financially strong as ever before.

Yvonne B. Burke

Chair, County of Los Angeles Board of Supervisors

December 2007 – December 2008

(Retired, December 2008)



As I reflect on the last 16 years that I have served as the supervisor of the Second District, I remember significant accomplishments and many firsts, as well as a number of challenges and triumphs. However, through it all, I have seen this journey as an exceptional opportunity to represent the residents of the Second District, in addition to working with my fellow Board members to best serve our constituency, preserve our County's abundance of resources and services, and maintain financial sustainability.

Over the last two years, the County has experienced many significant changes and major accomplishments. One of great significance was the restructuring of the County's Chief Administrative Office and the selection of a new chief executive officer. A chief executive officer is a definite step in the right direction for the County of Los Angeles to shine.

Some personal highlights of my career include the following:

- Purchasing land in the Baldwin Hills area for parks and recreation development.
- Establishing stringent national standards for oil drilling and related operations in densely-populated urban areas.
- Addressing important issues facing the County's infrastructure.
- Working closely with the County Registrar-Recorder/County Clerk's Office and promoting the importance of volunteerism for all three major elections.
- Announcing the long-awaited remodeling of Hubert Humphrey Medical Clinic.
- Developing annual programs for foster youth, including the Second District's "Fishing in the City," the Multi-Cultural Quinceanera, and the Cinderella Ball.
- Opening district swimming pools, in addition to the remodeling and new construction of many district aquatic facilities.
- Preserving the operation and maintenance of County parks.
- Preserving County libraries and constructing new ones.
- Furthering County efforts to protect the environment.

I am particularly proud of the success of former staff members who have gone on to become elected public officials and distinguished members of the private and public sectors.

I'd like to extend a warm welcome and sincere congratulations to Supervisor Mark Ridley-Thomas. I look forward to working closely with him and his staff as he continues the vision of serving the constituents of the Second District. With a number of my former staff remaining in the Second District office for a transitional period of time, I believe Supervisor Ridley-Thomas will experience a smooth transition.

I want to personally thank my Board colleagues for the many years of support they have given me; the many department heads that have provided excellent leadership; the hundreds of thousands of county employees whom I relied on over the years to help me carry out my goals; and, of course, my staff, who all worked so tirelessly to better the quality of life for Los Angeles County citizens.



"Enriching Lives"



William T Fujioka

Chief Executive Officer, County of Los Angeles



Recent economic turmoil is creating great uncertainty for the County as we attempt to maintain a balanced budget, continue essential programs, and embark on new collaborative efforts to “work smarter” within limited funds. After several years of rapidly rising home values, the housing bubble has burst. Housing values are down, sales are down, and the national economy is in recession until at least two to three years. The County’s adopted budget is facing significant challenges as we consider options for addressing severe state budget reductions and delays, and as we address our own reductions in property tax and other locally generated revenue. Fortunately, thanks to conservative budgeting policies by the Board of Supervisors, we hope to weather the economic downturn while maintaining essential programs and services.

Despite challenges of the current economy, we have managed to fund some of our critical needs. Our health and social services provide a safety net for thousands of individuals and families who would otherwise go without basic medical care, food and housing. An additional \$30 million was added to keep up with the rising cost and growing caseload for In-Home Supportive Services. The cost of this program now exceeds \$400 million yearly, and will continue to grow significantly as our baby boomer population ages. The General Relief budget was increased by \$25.5 million, and is projected to grow by at least \$15 million annually for the next few years, especially as the unemployment rate climbs during the current recession. The Health Services Department continues to struggle with a chronic structural budget deficit, making it difficult to maintain medical service levels even as the need continues to grow. A primary goal of the County is to formulate an aggressive financial stabilization plan in concert with the state and federal governments, which provide the bulk of program funding. Another priority is to implement a successful plan for reopening Martin Luther King, Jr. Hospital as soon as possible.

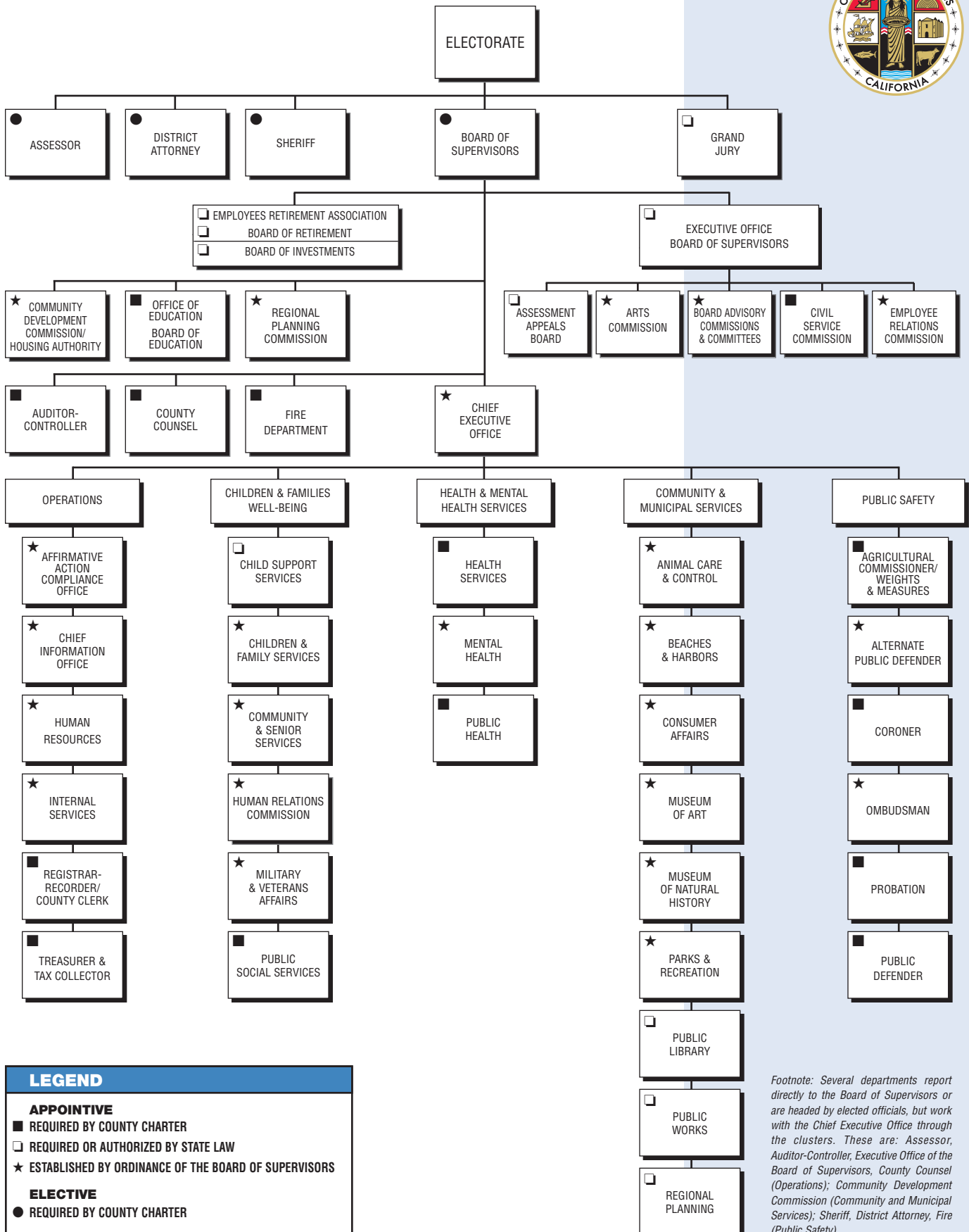
Public safety has also been enhanced in the budget. Funding and positions have been added to improve medical services for those in the Sheriff’s Department custody, to strengthen gang enforcement and criminal investigations, to supplement law enforcement patrols in the unincorporated County areas, and to reinforce efforts to reduce vandalism.

We continue our aggressive pursuit of state and federal dollars, which provide nearly one-half of the County’s revenues. The nationwide recession threatens this outside funding for services, which affect thousands locally. Federal Medicaid funding has been in jeopardy due to proposed regulatory changes, which could result in a loss to the County’s hospitals. Authorizations have been due to expire in 2009 for programs like Healthy Families, Water Resources Development and Workforce Investment. We will press for continued support of these initiatives. We anticipate the newly adopted federal stimulus package will provide considerable one-time help to keep these programs going; we are still analyzing the potential local impact of this legislation. At the state level, the approved 17-month budget, to run through the end of FY 2009-10, will result in a loss to the County of \$252.4 million. Juvenile probation, mental health and health programs will be negatively impacted. We will continue to seek the restoration of funding for these essential public services over the next two years.

In November 2008 voters living in unincorporated areas of the County endorsed continuation of the utility user tax, which funds a variety of supplemental health, code enforcement, parks, library and sheriff patrol services. A budget to continue and enhance programs in the unincorporated areas using this funding source is under development now that this revenue is secured.

Although the County has strived to be fiscally responsible, even during the times of economic prosperity, through building adequate reserves, we are facing enormous challenges due to the projected depth and extent of this recession. Our Board of Supervisors has moved aggressively to meet these challenges by imposing expenditure and hiring freezes, requiring accelerated revenue collections, and revising our reserve policies, to position the County now, and in the future, to be responsive to the residents it serves.

Organizational Chart of the County of Los Angeles



Footnote: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office through the clusters. These are: Assessor, Auditor-Controller, Executive Office of the Board of Supervisors, County Counsel (Operations); Community Development Commission (Community and Municipal Services); Sheriff, District Attorney, Fire (Public Safety).

County of Los Angeles

Strategic Plan



Enriching Lives
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County Vision

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of teamwork and collaboration is anchored in our shared values:

- **Accountability**—We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude**—We approach each challenge believing that, together, a solution can be achieved.
- **Compassion**—We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation**—We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity**—We act consistent with our values and the highest ethical standards.
- **Leadership**—We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism**—We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity**—We value the uniqueness of every individual and their perspective.
- **Responsiveness**—We take the action needed in a timely manner.

Strategic Plan Goals

1. **Operational Effectiveness:** Maximize the effectiveness of the County's processes, structure, and operations to support timely delivery of customer-oriented and efficient public services.
2. **Children, Family and Adult Well-Being:** Enrich lives through integrated, cost-effective and client-centered supportive services.
3. **Community and Municipal Services:** Enrich the lives of Los Angeles County's residents and visitors by providing access to cultural, recreational and lifelong learning facilities programs; ensure quality regional open space, recreational and public works infrastructure services for County residents; and deliver customer oriented municipal services to the County's diverse unincorporated communities.
4. **Health and Mental Health:** Improve health and mental health outcomes and efficient use of scarce resources, by promoting proven service models and prevention principles that are population-based, client-centered and family-focused.
5. **Public Safety:** Ensure that the committed efforts of the public safety partners continue to maintain and improve the safety and security of the people of Los Angeles County.

Gloria Molina
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

County of Los Angeles Government

Los Angeles County has the distinction of being one of the original twenty-seven California counties. It was formed in 1850, the year California became the thirty-first state in the Union.

Originally, the County occupied a comparatively small area along the coast between Santa Barbara and San Diego, but within a year its boundaries were enlarged from 4,340 square miles to 34,520 square miles, an area sprawling east to the Colorado River.

During subsequent years, Los Angeles County slowly ebbed to its present size, the last major detachment occurring in 1889 with the creation of Orange County. In spite of the reductions in size, Los Angeles County remains one of the nation's largest counties with 4,084 square miles, an area some 800 square miles larger than the combined area of the states of Delaware and Rhode Island.

The jurisdiction of Los Angeles County includes the islands of San Clemente and Santa Catalina. It has a population of more than 10.3 million—more residents than any other county in the nation, exceeded by only seven states. Within its boundaries are 88 cities. The governing body is the Board of Supervisors.

The Board, created by the State Legislature in 1852, consists of five supervisors who are elected to four-year terms of office by voters within their respective districts. The Board functions as both the executive and legislative body of County government.



Gloria Molina

Supervisor, First District

Population: 2,102,129

Square Miles: 228

Mark Ridley-Thomas

Supervisor, Second District

Population: 2,097,842

Square Miles: 158

Zev Yaroslavsky

Supervisor, Third District

Population: 2,097,893

Square Miles: 432

Don Knabe

Supervisor, Fourth District

Population: 2,035,917

Square Miles: 428

Michael D. Antonovich

Supervisor, Fifth District

Population: 2,131,277

Square Miles: 2,838



The current members of the Board of Supervisors are (left to right): Zev Yaroslavsky, Third District; Gloria Molina, First District; Chairman Don Knabe, Fourth District; Mark Ridley-Thomas, Second District; Michael D. Antonovich, Fifth District. Ridley-Thomas replaced Yvonne B. Burke in December 2008 following her retirement.

To assist the Board of Supervisors, a chief executive officer with a staff experienced in management provides administrative supervision to 39 departments and numerous committees, commissions and special districts of the County.

*2009 population and district size data from
Urban Research, Internal Services
Department.*



Expenditures, Revenue and Debt Management

Expenditures

The County budget for 2008-2009, including special districts and special funds, provides for expenditures of \$23.214 billion. The Departmental Summaries section of this annual report highlights County “departmental” budgets. The expenditure categories reflected in the charts are consistent with those recognized by the state and differ somewhat from the County service program groupings reflected in the Departmental Summaries section.

Revenue

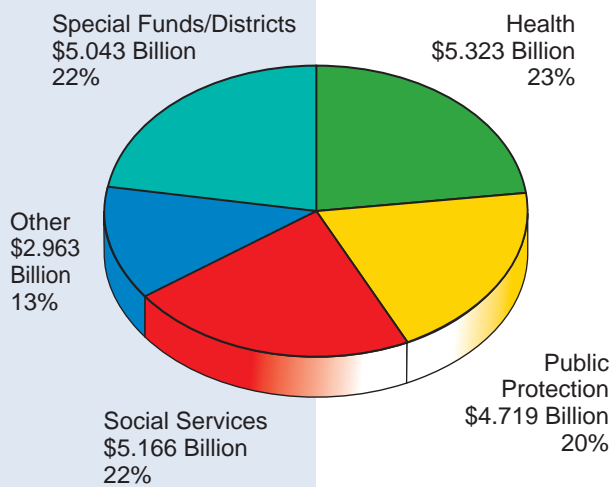
County expenditures are financed by federal, state and local revenues. In general, federal and state revenues are available primarily for specific human services, such as welfare grants, health, mental health, social and child welfare services and related administration. The County also pays a share of these costs with funding from local sources.

Local funds include the County's share of the property tax, vehicle license fees, sales and use taxes, fines and charges for services. They are the primary funding sources for public protection, recreation and cultural services, and general government services.

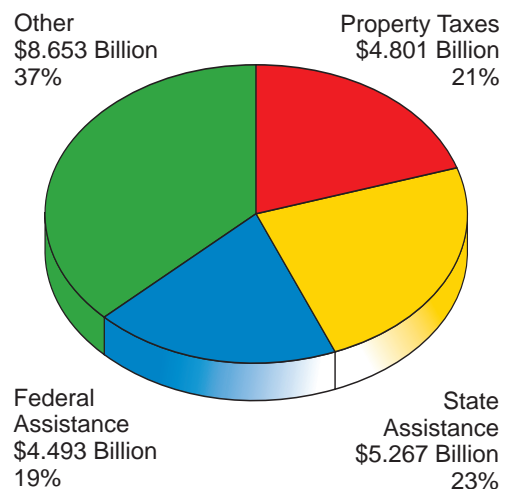
Debt Management

Through its cash management program, the County issues short-term tax and revenue anticipation notes (TRANS) to meet annual cash-flow requirements. The County also issues long-term general obligation bonds (with voter approval) and lease revenue bonds to meet the cost of major capital projects, which will benefit future County residents. The County has developed a comprehensive debt management program to assure a prudent level of debt.

**Los Angeles County
2008-2009 Final Budget
Total Expenditures
\$23.214 Billion**



**Los Angeles County
2008-2009 Final Budget
Total Resources
\$23.214 Billion**



County of Los Angeles Budget Facts

Some of the Key Public Services that the County Budget Funds

The Adopted Budget for Fiscal Year 2008-2009 provides the following public services:

Public Protection

- Fire and emergency services by 2,785 firefighters to more than 4.1 million residents.
- Probation-detention and residential treatment for an average daily population of 3,300 youths in camps and juvenile halls.
- Law enforcement services by 10,031 deputies.
- Ocean lifeguard rescue and beach maintenance services to protect an estimated 55 million beach visitors.

Health Services

- Approximately 2.7 million outpatient visits.
- Approximately 270,000 emergency room visits.
- Approximately 480,000 hospital inpatient days.

Mental Health

- Service to 8,000 children involved with the Department of Children and Family Services.
- More than 2.7 million outpatient visits for 77,000 youths (21 and younger).

Social Services

- Medi-Cal eligibility services for 1.6 million persons per month.
- Child care for 16,100 children per month in the CalWORKS program whose parents are involved in employment or educational programs.
- In-Home Supportive Services for 178,000 aged, blind or disabled persons (average monthly caseload).
- 2,281,541 million meals to older residents.
- Employment placement assistance to 81,867 residents.
- Child support services to approximately 500,000 families.

Recreation and Cultural

- Provides 144 recreational facilities—including 67 local parks, 30 swimming pools, 19 golf courses, 10 regional parks and the Hollywood Bowl; and recreational programs and opportunities to more than 21 million visitors annually.
- Exhibits and programs at Los Angeles County Museum of Art, which had approximately 824,000 visitors in 2007-08.
- Natural History family of museums programs for close to 1 million community members.
- Library services to 13 million visitors, with 14.1 million items checked out.

General Government

- Issuance of marriage licenses, totaling 56,550 in 2007-08.
- Performance of marriage ceremonies, totaling 12,485 in 2007-08.
- Counseling, mediation and investigative services for more than 800,000 Consumer Affairs clients.
- Issuance of 50,000 building permits.
- Nearly 30,000 cats and dogs adopted or reunited with their owners.





Property Valuation (2008-2009)

Local Assessed— Secured	\$1,056,734,202,121
Local Assessed— Unsecured	\$52,279,248,384
State Assessed	\$12,732,070,323
Total	\$1,121,745,520,828

How does the gross product of Los Angeles County rank among world's countries?

Gross Product (\$ Billions)	Country/Economy	2007 Rank
13,843	United States	1
4,383	Japan	2
3,322	Germany	3
3,250	China (excl. Hong Kong)	4
2,772	United Kingdom	5
2,560	France	6
2,104	Italy	7
1,439	Spain	8
1,432	Canada	9
1,313	Brazil	10
1,289	Russia	11
1,099	India	12
957	South Korea	13
908	Australia	14
893	Mexico	15
768	Netherlands	16
663	Turkey	17
464	Los Angeles County	18

County of Los Angeles

The County of Los Angeles was established February 18, 1850 as one of the 27 original counties in the State of California. There are 88 cities in Los Angeles County; the first city to incorporate was Los Angeles on April 4, 1850 and the most recent city to incorporate was Calabasas on April 5, 1991.

On November 5, 1912, voters approved the charter county form of government, which took effect on June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. Voters enacted term limits effective December 2002, restricting supervisors to three consecutive terms. The voter-approved County seat is the City of Los Angeles.

The County is also represented in Congress by 18 representatives and two senators; and at the state level by 14 senators and 26 Assembly members.

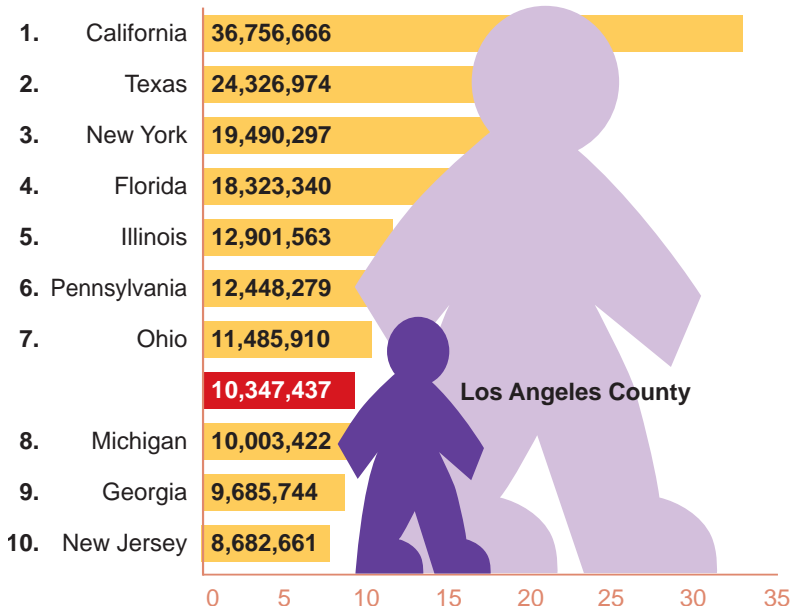
The County's July 2008 population was 10,347,437, with more than 1 million residents living in the unincorporated area.

Geography

The County of Los Angeles encompasses an area of 4,084 square miles, roughly the size of Jamaica, with altitudes that vary from nine feet below sea level in Wilmington to 10,080 feet above sea level at Mt. San Antonio. There are 75 miles of mainland beaches, which represents nearly 9 percent of California's 840-mile coastline. Roadways include 25 freeways. The average daily high/low temperatures in the Civic Center area are 68.1°/48.5° in January, and 84.8°/65.6° in August. The average annual precipitation in the County is 15.5 inches.

How does the population of Los Angeles County rank among the 50 states?

Population (2008)



Population and gross product data from the Los Angeles County Economic Development Corporation.



REV. 7/07 LC

History of Los Angeles County

The area comprising present-day Los Angeles County was first settled by small groups of Native Americans for centuries before the first European contact in 1769 when Gaspar de Portola and a group of missionaries camped on what is now the banks of the Los Angeles River.

In September 1771, Father Junipero Serra and a group of Spaniards founded the San Gabriel Mission as the center of the first "community" in an area inhabited by small bands of Gabrielino Indians. Ten years later the Pobladores, a group of 11 families recruited from Mexico by Capt. Rivera y Moncada, traveled from the San Gabriel Mission to a spot selected by Alta California Gov. Felipe de Neve to establish a new pueblo. The settlement was named El Pueblo de la Reyna de Los Angeles (The Pueblo of the Queen of the Angels). In its early years, the town was a small, isolated cluster of adobe-brick houses and random streets carved out of the desert, and its main product was grain. Over time, the area became known as the Ciudad de Los Angeles, "City of Angels."

In September 1797, the Franciscan monks established the San Fernando Mission Rey de Espana in the northern San Fernando Valley.

Although the Spanish government placed a ban on trading with foreign ships, American vessels began arriving in the early 1800s, and the first English-speaking inhabitant settled in the area in 1818. He was a carpenter named Joseph Chapman, who helped build the church facing the town's central plaza, a structure that still stands. California was ruled by Spain until 1822, when Mexico assumed jurisdiction. As a result, trade with the United States became more frequent. The ocean waters off the coast of California were important for whaling and seal hunting, and a number of trading ships docked at nearby San Pedro to buy cattle hides and tallow. By the 1840s, Los Angeles was the largest town in Southern California.

After a two-year period of hostilities with Mexico beginning in 1846, the area came under U.S. control. The Treaty of Cahuenga, signed in 1847, ended the war in California, followed by the Treaty of Guadalupe Hidalgo in 1848 adding Los Angeles and the rest of California to American territory.

Gold Rush and Growth

The annexation of California and the discovery of gold brought adventurers and immigrants alike by the thousands to the West with dreams of "hitting pay dirt." Contrary to popular belief, California's Gold Rush began in the hills southwest of the Antelope Valley in 1842, when Francisco Lopez, stopping for lunch while searching for stray cattle, pulled some wild onions and found flakes of gold clinging to their roots. The canyon was named Placeritas, meaning "Little Placers," and today is called Placerita Canyon. Gold rushers soon flocked to the canyon and took an estimated \$100,000 of gold from the region before heading north to the more exciting and well-known discovery at Sutter's Mill in 1848. A subsequent gold strike in the mountains to the north of Los Angeles provided the town with a booming market for its beef, and many prospectors settled in the area after the Gold Rush. Mining changed the region's history in profound ways, as gold seekers settled permanently in the Antelope Valley during the 1850s and 1860s. The area further grew during the

Civil War (1860-1865), as gold, silver, and copper were extracted from the Soledad Canyon region and Fremont's Pass was enlarged to facilitate and speed up ore shipments.

After the Civil War ended, there was a large immigration into the Los Angeles area. Several large Mexican ranches were divided into many small farms, and such places as Compton, Downey, Norwalk, San Fernando, Santa Monica and Pasadena sprang into existence.

During its history, the size of the County has changed substantially. Originally it was 4,340 square miles along the coast between Santa Barbara and San Diego, but grew to 34,520 square miles, sprawling east to the Colorado River. Today, with 4,084 square miles, it is slightly smaller than its original size. The County was divided up three times: Kern County received a large slice in 1851; San Bernardino County split off in 1853; and Orange County was established in 1889.

Incorporation

On Feb. 18, 1850, the County of Los Angeles was established as one of the 27 original counties, several months before California was admitted to the Union. The people of Los Angeles County on April 1, 1850 asserted their newly won right of self-government and elected a three-man Court of Sessions as their first governing body. A total of 377 votes were cast in this election. In 1852 the Legislature dissolved the Court of Sessions and created a five-member Board of Supervisors. In 1913 the citizens of Los Angeles County approved a charter recommended by a board of freeholders which gave the County greater freedom to govern itself within the framework of state law.

Soon thereafter Los Angeles, which had been designated as the official "seat" of County government, was incorporated as a city. It had a reputation as one of the toughest towns in the West. "A murder a day" only slightly exaggerated the town's crime problems, and suspected criminals were often hanged by vigilante groups. Lawlessness reached a peak in 1871, when, after a Chinese immigrant accidentally killed a white man, an angry mob stormed into the Chinatown district, murdering 16 people. After that, civic leaders and concerned citizens began a successful campaign to bring law and order to the town.

Immigrants

Los Angeles and its surrounding territories were built by immigrants. The village of Los Angeles was a fairly cosmopolitan place early on. By the 1850s, the Spanish-speaking Californios and Indians, Anglo Americans and former slaves of African descent were joined by settlers who included English, French, Basques, Spaniards, Mexicans, Germans, and Chinese. During the late 1800s and early 20th Century, foreign immigration to Los Angeles County was varied but continued to be steady. The new immigrants arrived from Europe, Asia, and Central and South America. Distinctive ethnic communities of Japanese, Chinese, Russians, and East European Jews had developed throughout the county by the 1930s. These ethnic influences contributed to Los Angeles' cultural, economic and social dynamism.

When the Immigration Act of 1965 opened the door to new immigrants, it initiated dramatic changes in the area. According to the U.S. Census, by 2000 36.2 percent of the residents of Los Angeles County were foreign-born—more than triple the 11.3 percent figure of 1970. The 2000 census showed the area was home to 4.2 million people of Latino/Hispanic origin—only Mexico City had a larger number. A survey taken by the Los Angeles Unified School District that year counted more than 130 different languages represented among school-age children. By 2000 Los Angeles became the nation's major immigrant port of entry, supplanting New York City.

Ethnic Influences

People of African descent were prominent in the first Spanish settlement of Los Angeles in 1781. Twenty-six of the 44 original settlers (pobladores) were black or mixed ancestry (mulattos). Most came from Sinaloa, Mexico, where two-thirds of the residents were people of mixed African and Spanish heritage. Pio Pico, the last Mexican governor of California, was of African-Mexican descent. The number of blacks was eclipsed by new immigrants in the early American years. Only about a dozen of the 1,600 county residents listed in the 1850 census were black. During the next 80 years the influx of blacks grew, and by 1930 Los Angeles was home to the largest black community on the Pacific Coast.

The first Chinese-Americans in the city were laborers recruited in China by Chinese contractors and unknowingly brought to Los Angeles in 1850. By 1870 their numbers grew to more than 4,000. The Chinese dominated the agricultural business as growers, vendors and market proprietors. Others worked swinging picks and shovels laying the tracks for the Southern Pacific railroad, including carving out the San Fernando railroad tunnel through the mountains. During this time the Chinese endured racial hatred due in part to intense economic rivalries with whites, which resulted in the Chinese Exclusionary Acts in the 1880s.

Mexican-Americans—people largely of mixed Spanish and Indian descent—came to Southern California under the flag of Spain, having been recruited from Sonora and Sinaloa in New Spain (Mexico) beginning in 1781. Although their numbers were small, their language and culture prevailed over those of the local Indian inhabitants. Mexico ruled California from 1822, when Mexican rebels overthrew Spanish rule, until the end of the Mexican-American War in 1848. The Mexicans remained in the majority after the war but lost political and social dominance. Their numbers increased markedly after the Mexican revolution in 1910.

Railroads and Growth

The coming of the railroads changed everything. The Southern Pacific completed its Los Angeles route in 1880, followed by the Santa Fe Railroad six years later. With a huge investment in their new coast-to-coast rail lines and large Los Angeles land holdings, the railroads set forth a long-term plan for growth. Southern California citrus farming was born. Tourism and the building of towns were promoted to attract investors, to raise land values, and to increase the value of railroad shipments.

In the late 1860s there was a population boom as the marketing to “Go West” caught on. Thousands of tourists and land speculators hurried to Los Angeles County. Lots were bought, sold and traded,

and an almost instantly created industry of real estate agents transacted more value in land sales than the county's entire value of only a few years before. The boom proved to be a speculative frenzy that collapsed abruptly in 1889. Many landowners went broke. People in vast numbers abandoned the Los Angeles area, sometimes as many as 3,000 a day. This flight prompted the creation of the chamber of commerce, which began a worldwide advertising campaign to attract new citizens. The county as a whole, however, benefited. The build-up had created several local irrigation districts and numerous civic improvements. In addition, the Los Angeles population had increased from about 11,000 in 1880 to about 60,000 in 1890.

Black Gold

In 1850 the first salable petroleum in California was the oil found at Pico Canyon near San Fernando. But the real boom began in the 1890s, when Edward L. Doheny discovered oil at 2nd Street and Glendale Boulevard in downtown Los Angeles. His find set off a “second black gold rush” that lasted several years. Los Angeles became a center of oil production in the early 20th Century. By 1897 the area had 500 derricks, and in 1910 the area near Santa Monica Boulevard and Vermont Avenue was an unruly oil shantytown. Drilling activity in the county reached new heights in the 1920s when major finds were made in Whittier, Montebello, Compton, Torrance, and Inglewood. The largest strikes were in Huntington Beach in 1920, and Santa Fe Springs and Signal Hill in 1921. These three huge fields upset national oil prices and glutted existing storage facilities. By the turn of the century almost 1,500 oil wells operated throughout Los Angeles. Oil production has continued down to the present throughout the Los Angeles Basin; between 1952 and 1988 some 1,000 wells pumped 375 million barrels of oil from these pumps.

Agriculture

In the early 1900s, agriculture became an important part of the economy. The growth in the City of Los Angeles necessitated the annexation of the large San Fernando Valley. For about a half century between San Fernando's 1874 founding and the 1920s, the community was considered an “agricultural gem” set in the San Fernando Valley. An ample and reliable water supply was coupled with a coastal valley climate, in which the community's elevation of about 1,100 feet—along with its receiving about 12 inches of rain a year—made it ideal for growing crops.

Cattle ranching was common in the area when missionaries arrived in the late 1700s, but during the next 100 years the landscape became dotted with wheat plantings and fruit trees, whose growth was also aided by the irrigation systems in place from the mission's heyday. By the 1920s, fruit and especially citrus cultivation was San Fernando's biggest industry. The price of land for orange and lemon groves went as high as \$5,000 an acre—as much as eight times more than the cost of other land—and the city had at least four packing houses with annual shipments of nearly 500 rail cars of oranges and lemons.

Olives also flourished in the Mediterranean-like climate, and the 2,000-acre Sylmar olive grove—then the world's largest—produced 50,000 gallons of olive oil and 200,000 gallons of ripe olives. Other crops grown in the County included alfalfa, apricots, asparagus, barley, hay, beans, beets, cabbage, citrus, corn, lettuce,

melons, peaches, potatoes, pumpkins, squash, tomatoes, and walnuts. The area also had excellent dairy farms, including the world's largest Guernsey herd in the 1920s. The agricultural output led to other industries such as canning companies, a fruit growers association, and fruit preservers. The agricultural land gave way to development following World War II.

Harbors and Trade

The San Pedro harbor became operational in the late 1840s and became the principal harbor for the trade in the county. The first steamer to visit San Pedro was the *Goldhunter* in 1849. The construction of a railroad from Los Angeles to the harbor in 1869 gave a fresh impetus to the development of agricultural resources in the county. Later in 1911 the Long Beach harbor was established and the port at San Pedro was also added to give Los Angeles a position in the international trade market.

Motion Pictures and Television

In 1853 one adobe hut stood on the site that became Hollywood. The first motion picture studio in Hollywood proper was Nestor Film Company, founded in 1911 by Al Christie for David Horsley in an old building on the southeast corner of Sunset Boulevard and Gower Street. By 1930 the motion picture industry was in full swing. The county's good weather and picturesque locals lent itself to the production of the silent films and "talkies."

In the 1950s, the advent of television led to the opening of numerous television stations. Movie attendance fell to half its previous level during this time as audiences stayed home to be entertained in their own living rooms. Hollywood's yearly output in the 1930s had averaged 750 feature films; in the 1950s it was down to about 300 and still falling, despite efforts to win back audiences by installing new stereo sound systems, building wide screens, and employing new such visual techniques as 3-D. By the early 1970s the television and movie industries became interdependent with much crossover from one medium to the other. Today, each medium has found its niche. The Hollywood film has retained its position as the ultimate entertainment, but television has become the major disseminator of popular culture. Los Angeles has remained firmly in charge of American image-making.

Large manufacturing concerns began opening factories during that time, and the need for housing created vast areas of suburban neighborhoods and the beginnings of the area's massive freeway system. The Depression and the Midwestern drought of the 1930s brought thousands of people to California looking for jobs.

Public Works Projects

In order to sustain future growth, the County needed new sources of water. The only local water in Los Angeles was the intermittent Los Angeles River and groundwater replenished by the area's minimal rain. Legitimate concerns about water supply were exploited to gain backing for a huge engineering and legal effort to bring more water to the city and allow more development. Approximately 250 miles northeast of Los Angeles in Inyo County, near the Nevada state line, a long slender desert region known as the Owens Valley had the Owens River, a permanent stream of fresh water fed by the melted snows of the eastern Sierra Nevadas

Sometime between 1899 and 1903, Los Angeles Times founder Harrison Gray Otis and his son-in-law successor, Harry Chandler, engaged in successful efforts at buying up cheap land on the northern outskirts of Los Angeles in the San Fernando Valley. At the same time they enlisted the help of William Mulholland, chief engineer of the Los Angeles Water Department, and J.B. Lippencott, of the United States Reclamation Service. Lippencott performed water surveys in the Owens Valley for the Reclamation Service while secretly receiving a salary from the City of Los Angeles. He succeeded in persuading Owens Valley farmers and mutual water companies to pool their interests and surrender the water rights to 200,000 acres of land to Fred Eden, Lippencott's agent and a former mayor of Los Angeles. Eden then resigned from the Reclamation Service, took a job with the Los Angeles Water Department as assistant to Mulholland, and turned over the Reclamation Service maps, field surveys and stream measurements to the city. Those studies served as the basis for designing the longest aqueduct in the world

By July 1905, Chandler's L.A. Times began to warn the voters of Los Angeles that the county would soon dry up unless they voted bonds for building the aqueduct. Artificial drought conditions were created when water was run into the sewers to decrease the supply in the reservoirs and residents were forbidden to water their lawns and gardens. On election day, the people of Los Angeles voted for \$22.5 million worth of bonds to build an aqueduct from the Owens River and to defray other expenses of the project. With this money, and with a special act of Congress allowing cities to own property outside their boundaries, the city acquired the land that Eden had acquired from the Owens Valley farmers and started to build the aqueduct, which opened Nov. 5, 1913.

To accommodate its growing population, the County instituted a number of large engineering projects, including the construction of the Hoover Dam, which channeled water to the County from the Colorado River and provided electricity from hydroelectric power. The area's excellent weather made it an ideal location for aircraft testing and construction, and World War II brought hundreds of new industries to the area, boosting the local economy. By the 1950s, Los Angeles County was a sprawling metropolis. It was considered the epitome of everything new and modern in American culture—a combination of super highways, affordable housing, and opportunity for everyone.

Today more than 10 million people call Los Angeles County home, residing in 88 cities and approximately 140 unincorporated areas. It continues to be an industrial and financial giant, and is one of the most cultural and ethnically diverse communities in the world.

Estimated Population of the 88 Cities in the County of Los Angeles

Cities	Population	Cities	Population
Agoura Hills	23,337	Lancaster	145,243
Alhambra	89,259	Lawndale	33,540
Arcadia	56,491	Lomita	21,056
Artesia	17,552	Long Beach	492,642
Avalon	3,532	Los Angeles	4,045,873
Azusa	48,743	Lynwood	73,147
Baldwin Park	81,281	Malibu	13,700
Bell	38,762	Manhattan Beach	36,505
Bellflower	77,110	Maywood	29,971
Bell Gardens	46,766	Monrovia	39,327
Beverly Hills	35,983	Montebello	65,668
Bradbury	948	Monterey Park	64,434
Burbank	108,029	Norwalk	109,695
Calabasas	23,725	Palmdale	147,897
Carson	97,960	Palos Verdes Estates	14,046
Cerritos	54,870	Paramount	57,969
Claremont	37,242	Pasadena	148,126
Commerce	13,536	Pico Rivera	66,867
Compton	99,242	Pomona	163,405
Covina	49,552	Rancho Palos Verdes	42,964
Cudahy	25,879	Redondo Beach	67,488
Culver City	40,694	Rolling Hills	1,967
Diamond Bar	60,360	Rolling Hills Estates	8,185
Downey	113,379	Rosemead	57,422
Duarte	22,953	San Dimas	36,874
El Monte	126,053	San Fernando	25,230
El Segundo	17,002	San Gabriel	42,762
Gardena	61,781	San Marino	13,455
Glendale	207,157	Santa Clarita	177,045
Glendora	52,362	Santa Fe Springs	17,790
Hawaiian Gardens	15,900	Santa Monica	91,439
Hawthorne	90,014	Sierra Madre	11,116
Hermosa Beach	19,527	Signal Hill	11,402
Hidden Hills	2,016	South El Monte	22,391
Huntington Park	64,747	South Gate	102,816
Industry	798	South Pasadena	25,792
Inglewood	118,878	Temple City	35,683
Irwindale	1,724	Torrance	148,965
La Canada Flintridge	21,276	Vernon	95
La Habra Heights	6,140	Walnut	32,299
La Mirada	50,092	West Covina	112,666
La Puente	43,256	West Hollywood	37,563
La Verne	34,046	Westlake Village	8,867
Lakewood	83,486	Whittier	86,945



Total Population
County of Los Angeles
 10,363,850

Total Population
Unincorporated Areas
County of Los Angeles
 1,092,078

Los Angeles County makes up about 27 percent of the state's population.

Source: California Department of Finance, January 2008



Unincorporated Areas within the County of Los Angeles

Unincorp. Area	Supervisory District	Unincorp. Area	Supervisory District	Unincorp. Area	Supervisory District
Acton	5	La Rambla	4	Roosevelt	5
Agoura	3	Ladera Heights	2	Rowland Heights	1, 4
Agua Dulce	5	Lake Hughes	5	San Clemente Island	4
Alpine	5	Lake Los Angeles	5	San Pasqual	5
Altadena	5	Lakeview	5	Santa Catalina Island	4
Antelope Acres	5	Lang	5	Saugus	5
Athens (or West Athens)	2	Lennox	2	Soledad	5
Avocado Heights	1	Leona Valley	5	South San Gabriel	1
Baldwin Hills	2	Littlerock	5	South San Jose Hills	1
Bandini (islands)	1	Llano	5	South Whittier	1, 4
Bassett	1	Long Beach (islands)	4	Stevenson Ranch	5
Big Pines	5	Longview	5	Sulphur Springs	5
Bouquet Canyon	5	Los Cerritos Wetlands	4	Sun Village	5
Calabasas (adjacent)	3	Los Nietos	1, 4	Sunland/Sylmar/Tujunga (adjacent)	5
Calabasas Highlands	3	Malibu Vista	3	Sunshine Acres	1
Canyon Country	5	Marina del Rey	2, 4	Three Points	5
Castaic	5	Mint Canyon	5	Topanga Canyon	3
Castaic Junction	5	Monrovia/Arcadia/ Duarte (islands)	5	Fernwood	
Charter Oak (islands)	5	Monte Nido	3	Glenview	
Citrus (Covina islands)	1, 5	Montrose	5	Sylvia Park	
Crystallaire	5	Mulholland Corridor	3	Topanga	
Deer Lake Highlands	5	Cornell		Twin Lakes	5
Del Aire	2	Las Virgenes/ Malibu Canyon		Universal City	3
Del Sur	5	Malibou Lake		Val Verde	5
East Azusa (islands)	1, 5	Malibu Bowl		Valencia	5
East Rancho Dominguez	2	Malibu Highlands		Valinda	1
East Los Angeles	1	Malibu/Sycamore Canyon		Valyermo	5
Belvedere Gardens		Monte Nido		Vasquez Rocks	5
City Terrace		Seminole Hot Springs		Veterans Administration Center	3
Eastmont		Sunset Mesa		View Park	2
East Pasadena	5	Trifuno Canyon		Walnut Park	1
East San Gabriel	5	Neenach	5	West Arcadia (islands)	5
East Whittier	4	Newhall	5	West Carson	2, 4
El Camino Village	2	North Claremont (islands)		West Chatsworth	3, 5
El Dorado	5		1, 5	West Pomona (islands)	5
Elizabeth Lake	5	Northeast San Dimas (islands)	5	West Puente Valley	1
Fairmont	5	Northeast Whittier (island)	4	West Rancho Dominguez/ Victoria	2
Firestone	1, 2	Northwest Whittier	4	West Whittier	1, 4
Florence	1, 2	Norwalk/Cerritos (islands)		Westfield	4
Forrest Park	5		4	Westmont	2
Franklin Canyon	3	Oat Mountain	5	White Fence Farms	5
Glendora (islands)	5	Pearblossom	5	Whittier Narrows	1
Gorman	5	Placerita Canyon	5	Willowbrook	2
Graham	1, 2	Quartz Hill	5	Wilsona Gardens	5
Green Valley	5	Rancho Dominguez	2	Windsor Hills	2
Hacienda Heights	1, 4	Redman	5	Wiseburn	2
Hi Vista	5			Wrightwood	5
Juniper Hills	5				
Kagel Canyon	5				
Kinneola Mesa	5				
La Crescenta	5				

Hello-Goodbye

The retirement of Supervisor Yvonne B. Burke in December 2008 ended an 18-year career on the Board of Supervisors. Burke first served as a supervisor in the Fourth District in 1979-80 after winning an appointment following the resignation of James Hayes. She served only 18 months before being defeated by Deane Dana. In 1992 she returned, winning election to the Second District seat upon the retirement of Kenneth Hahn. State Senator Mark Ridley-Thomas, a former Los Angeles councilman, was selected by voters to replace Burke. Three other county officials easily won re-election to their positions. Supervisor Don Knabe, first elected in 1996, returned for his fourth term; Supervisor Michael D. Antonovich, first elected in 1980, began an eighth term; and District Attorney Steve Cooley, first elected in 2000, is in his third term.



Supervisor Mark Ridley-Thomas



Supervisor Don Knabe



Supervisor Michael D. Antonovich



District Attorney Steve Cooley





Yvonne B. Burke: A Lady of Firsts

- 1947** One of the first two African-American students to join the Women's Honor Society at Manual Arts High School.
- 1948** First recipient of the Service Employees International Union scholarship award.
- 1953** First African-American woman admitted to the USC School of Law since 1927, when Helen Wheeler Riddle graduated.
- 1965** First African-American woman to become a deputy corporation commissioner.
- 1965** First African-American woman to serve on the McCone Commission to study race relations in America.
- 1967** First African-American woman elected to the California State Legislature.
- 1972** First African-American woman elected to the United States Congress from California.
- 1972** First African-American woman vice chair of the 1972 Democratic National Convention.

Supervisor Yvonne B. Burke: 18 Years of County Service

Yvonne B. Burke retired as a county supervisor in December 2008 after serving 18 years, two representing the Fourth District and 16 representing the Second District. Burke's life has been one of achievement, in school, private life and public service. She has served as a role model to many, particularly African-American women, inspiring them to reach for their goals. She is "A Lady of Firsts," breaking racial and gender barriers throughout her life, starting in high school and during more than 30 years of public service in local, state and national politics.

(Photos from this page were taken from an official group photo for each year she served as a county supervisor.)



1979



1993



1994



1995



1996



1997



1998



1999



2000



2001



2002



2003



2004



2005



2006



2007



2008



Yvonne B. Burke: A Lady of Firsts

- 1973** First member of Congress to give birth while in office.
- 1979** First African-American and first woman appointed to the Los Angeles County Board of Supervisors (4th District).
- Late 1980's** First woman to serve on the Board of the Los Angeles Branch of the Federal Reserve Bank.
- 1984** First African-American and first woman vice chair of the 1984 Los Angeles U.S. Olympics Organizing Committee.
- 1992** First African-American woman elected to the Board of Supervisors (2nd District).
- 1993** First African-American woman to chair the Los Angeles Coliseum Commission.
- 1993** First African-American woman to serve as chair of the Los Angeles County Board of Supervisors.





Hello-Goodbye

It was a period of adjustment for many departments in 2008 as their leadership changed, with about 20 percent of department heads retiring or leaving County service. Most of the positions have been filled, but recruitment continues for several. Outgoing department heads were Bruce Chernof, Health Services; Stan Wisniewski, Beaches and Harbors; Carlos Jackson, Community Development Commission and Housing Authority; Bruce McClendon, Regional Planning; Dave Lambertson, Internal Services; Margaret York, Office of Public Safety; Don Wolfe, Public Works; Tyler McCauley, Auditor-Controller; and Jon Fullinwider, Chief Information Office. New department heads include Dean Logan, Registrar-Recorder; Santos Kreimann, Beaches and Harbors; Wendy Watanabe, Auditor-Controller; Tom Tindall, Internal Services; and Gail Farber, Public Works.



Logan



Kreimann



Chernof



Watanabe



Wisniewski



Jackson



McClendon



Lambertson



York



Wolfe



20

Tindall



McCauley



Farber



Fullinwider

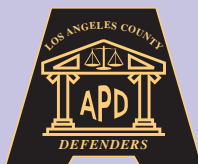
Public Protection



Public Protection



Janice Y Fukai
Alternate Public Defender
(Appointed 4/2/02)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$53,918,000
Less Intrafund	
Transfer	\$0
Net Total	\$53,918,000
Revenue	\$158,000
Net County Cost	\$53,760,000

Positions 292



Deputy Alternate Public Defender Mark Wynn discusses legal issues with Superior Court judge and deputy district attorney.



Investigator J.R. Kwok conducts an interview of witness during a case investigation.

Alternate Public Defender

The Alternate Public Defender (APD) provides quality legal representation in Public Defender conflict-of-interest cases. The department was implemented by the Board of Supervisors in 1994 to control the spiraling costs of court-appointed private lawyers, particularly in cases involving multiple defendants charged with serious crimes, including capital crimes. Cost effectiveness has been documented in numerous Board-ordered studies. High quality representation is reflected in an impressive record of accomplishments. The APD attributes its success to a dedicated, diverse and highly skilled lawyer and support staff comprised of 51% women and 57% ethnic minorities.

Major Accomplishments 2007-2008

- Received the 2007 Chair Leadership Award from the Quality and Productivity Commission.
- Revised and updated the department's policies and procedures manual.
- Developed and produced management and attorney training programs that assist management in the day-to-day supervision of branch operations.
- Established a fully operational new branch office near the Alhambra Superior Court to provide effective and caring service to clients at the Alhambra courthouse.
- Received \$964,000 grant from the Quality and Productivity Commission's Productivity Investment Fund and the Chief Executive Office's Information Technology Fund for the development of an electronic document management system that will enable the department to store and retrieve case files electronically.
- Refurbished office space at the Hall of Records, enabling the department to house more employees at a County facility and avoid the leasing of more expensive non-County office space.

Major Objectives 2008-2009

- Collaborate with the Public Defender and Chief Executive Office to reduce costs to the County Indigent Defense Fund associated with Public Defender "unavailability," conflicts and related staffing expenses.
- Develop and implement a remote access pilot project at the Criminal Courts Building in conjunction with similar pilot projects simultaneously being implemented by the District Attorney and Public Defender, in collaboration with the Information Systems Advisory Body and the Internal Services Department.
- Enhance the quality of services provided to internal and external customers utilizing APD managers to assist the department head: 1. Conduct a survey to evaluate and improve APD's performance in courts; and 2. Develop programs, resources and training in areas of need targeted by APD managers, specifically, mental health, forensic sciences, case documentation and management, emergency preparedness, legislative changes and mission critical computer applications.
- Develop internal procedures and protocols to support the APD's electronic document management system, including an efficient system for the organization of closed files, efficient tracking of and transportation of closed files to a designated vendor for scanning, the storage of all "non-scannable" and "do not destroy" items, and the prompt retrieval of case information. The system will result in a reduction of file storage and retrieval costs.



Chief Executive Officer William T Fujioka and Quality and Productivity Chairperson Jeanne L. Kennedy present Janice Y Fukai with the Q&P's Chair Leadership Award.

Coroner

The Coroner investigates and determines the cause and mode of all sudden, violent or unexplained deaths within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death. Comprehensive scientific investigations are conducted, including autopsy, toxicology, histology, and scanning electron microscopy analysis. The Coroner works proactively with law enforcement agencies and others in the criminal justice system. The department is accredited by the National Association of Medical Examiners, the Accreditation Council for Graduate Medical Education, the California Medical Association for Continuing Medical Education, and the American Society of Crime Laboratory Directors/Laboratory Accreditation Board.

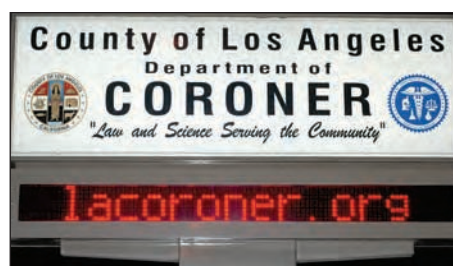
The department is also certified by the Commission on Peace Officer Standards & Training (POST) to participate in the reimbursable training program and provide POST-certified training to other agencies.

Major Accomplishments 2007-2008

- Modified the existing autopsy workshift and support functions to accommodate future workspace restrictions during major construction for the refurbishment of the 1104 biological building, and created efficiency and safety in the delivery of such services.
- Worked with the Chief Executive Office, Public Works, and County Counsel to complete all greenhouse gas studies to clear plans for the new 500-body capacity crypt storage unit and the refurbishing of the existing coroner's biological facility.
- Obtained Board of Supervisors approval to solicit and enter into contracts with part-time physicians to perform autopsies and other medical examiner related functions on a part-time and intermittent basis.
- Implemented a military veterans disposition program designed to expedite the delivery of veterans' remains in a compassionate and efficient manner avoiding undue delays and hardship for veterans' families.
- Completed a request for statement of qualifications for the DNA technical lead consultant and statement of work which outlines the specific training and educational requirements for the scientific technical lead person, who will be in charge of the department's DNA lab development.

Major Objectives 2008-2009

- Secure funding and begin construction of the new crypt facility designed to house 500 bodies, which includes the refurbishment of the department's biological facility. This will increase body storage and improve space needs for staff, which will help meet future workload demands and improve health and safety.
- Complete the solicitation process for the department's physician contract through a request for statement of qualifications and establish a pool of qualified physicians to perform autopsy services on an as-needed basis.
- Continue the next phase development of a revenue-generating DNA testing program designed to improve identification of Coroner cases and market services to the public and private sector. The contract services of a DNA technical lead consultant and DNA analyst will be retained in this phase.
- Direct the department's forensic laboratory through the reaccreditation process with the American Society of Crime Laboratory Directors/Laboratory Accreditation Board.



Department of Coroner marquee.



Dr. Lakshmanan Sathyavagiswaran

Chief Medical Examiner-Coroner
(Appointed 2/18/92)



Anthony T. Hernandez
Director

(Appointed 7/12/94)



Fiscal Year 2008-2009 Budget

Gross Total	\$28,896,000
Less Intrafund	
Transfer	\$726,000
Net Total	\$28,170,000
Revenue	\$2,952,000
Net County Cost	\$25,218,000

Positions 218



The department is continuing the next development phase toward the implementation of a DNA laboratory.

Public Protection



Steve Cooley
District Attorney
(Elected 2000)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$352,125,000
Less Intrafund	
Transfer	\$14,332,000
Net Total	\$337,793,000
Revenue	\$138,349,000
Net County Cost	\$199,444,000

Positions 2,252



Donna Wills, director of the Los Angeles County District Attorney's Victim-Witness Assistance Program, addresses a crowd of 300 attendees at the Ninth Symposium on Elder Abuse in September 2008. The symposium was part of the District Attorney's Criminal Justice Institute.



The DA teamed with the U.S. Humane Society to announce a new campaign to combat dog fighting.

District Attorney

The Office of the District Attorney is the prosecuting attorney for all felony and juvenile cases filed in the County of Los Angeles. The District Attorney may also perform the prosecutorial function for misdemeanor prosecutions in cities where there is no city prosecutor. To carry out the mission of the office as an independent agency, the District Attorney's Office evaluates every case presented by law enforcement agencies throughout the County. The office is the largest local prosecution agency in the nation.

Major Accomplishments 2007-2008

- Launched the LADA Criminal Justice Institute (CJI) with several well-attended, highly acclaimed training programs for law enforcement professionals and prosecutors. CJI is supported by innovative staff, an informative website and an extensive marketing program. Topics include high tech crime, elder abuse, extradition, domestic violence and animal cruelty.
- Completed first phase of the graffiti prosecution program by appointing a full-time prosecutor to vertically handle all juvenile and adult graffiti cases in the Pico Rivera area. Developed training and produced a manual for law enforcement that will help identify graffiti vandals in cases even when there are no eyewitnesses. Expanded the award-winning Parent Project, a program which addresses graffiti prevention with the parents of juveniles.
- Created the animal cruelty prosecution program, the first and largest program of its kind in the country. The program will ensure that animal cruelty and neglect cases are prosecuted consistently and effectively throughout the County. Specially-trained deputy district attorneys prosecute animal abuse cases vertically. Provides training for prosecutors and law enforcement and animal control agencies. Encourages reporting of animal cruelty crimes and raises public awareness through a tip line.
- Launched a joint venture with the U.S. Attorney's Office targeting illegal alien criminal street gang members who have previously been convicted of crimes, deported and later returned to the United States illegally. More than 130 cases have been filed, resulting in multiple defendants being sentenced to federal prison.

Major Objectives 2008-2009

- Implement a system with all Los Angeles Police Department divisions to electronically issue subpoenas with the goal of eliminating paper, reducing time for subpoena generation and service, installing controls for accountability, improving efficiency and reducing overtime costs.
- Create, train and equip regional task forces to respond to cyber threats and computer-based crime by retrieving and analyzing computer forensics. Develop an intensive six-week training program that will be supplemented by advanced legal and forensic training, quarterly roundtables, access to updated forensic software and 24/7 support in the event of a major intrusion.
- Complete second phase of the graffiti prosecution program by developing a system to track and monitor graffiti cases, maximize the use of conditions of probation to obtain restitution, impose driver's license sanctions and prohibit possession of graffiti paraphernalia. Continue to pursue potential funding sources or other resources to offset/mitigate County costs related to this program.
- Pursue aggressively, in collaboration with the Child Support Services Department, uncooperative parents who evade their child support obligations even after arrest and bench warrants have been issued for them for failure to appear in criminal court. This program will result in increased accountability and the collection of much-needed financial support for children.

Fire

The Fire Department provides prompt, skillful and cost-effective fire suppression and life-saving services to protect more than 4 million residents, the environment and property within its 2,298-square-mile jurisdiction, including 58 cities and all unincorporated areas. It also serves the City of La Habra in Orange County. Established in 1923, the department has evolved into a world renowned public safety agency made up of almost 5,000 emergency and business professionals.

Major Accomplishments 2007-2008

- Obtained state, federal, and private grants to purchase breathing apparatus, automatic vehicle-locating systems and provide essential training to first responders.
- Finalized department's catastrophic sustainment plan to ensure adequate emergency staffing, business continuity and basic service delivery despite a significant region-wide disaster.
- Garnered regional support and congressional understanding to begin construction of the Los Angeles Regional Interoperable Communications System.
- Developed expanded management information tools to better assess costs associated with service delivery in emergency and non-emergency programs.
- Deployed a five-member technical rescue team to the People's Republic of China to assist with the aftermath of the 7.9 magnitude Great Sichuan Earthquake.
- Deployed an eight-member logistics team to Burma to assist with humanitarian relief in the aftermath of Cyclone Nargis.
- Regionalized fire prevention services to improve service delivery in the North, Central, and East County operational areas.
- Implemented the 2008 Los Angeles County Fire Code.
- Completed construction of warehouse to provide for equipment and vehicle storage of the department's FEMA/OFDA Task Force.
- Received \$1.5 million sponsorship from Ford Motor Company for 45 custom-built Ford Escape hybrids for the Lifeguard Division.
- Garnered the United States Lifesaving National Championship for the 22nd consecutive year, for a total of 35 victories for the department's ocean lifeguards.
- Accepted and placed five wildland fire engines into service across the County as part of the Governor's Blue Ribbon Commission recommendations.
- Established a five-year helitanker contract to augment contract air resources.

Major Objectives 2008-2009

- Implement restrictions into the County Fire Code for construction underneath high-voltage transmission lines.
- Develop new film production facility exterior façade requirements and place into the County Fire Code.
- Develop and implement a countywide "Living in the Fire Zone" public outreach campaign for wildland urban interface areas.
- Implement short- and long-term strategies to sustain state-of-the-art risk management practices.
- Collaborate with the Department of Public Works, Office of Emergency Management, Sheriff, and Regional Planning to develop and implement preparedness actions for the County's November 2008 Golden Guardian Exercise and wildland fires in the very high fire hazard severity zones.
- Train department personnel and implement the department's catastrophic staffing and business continuity plans.
- Open and staff three new fire stations: Fire Station 108 in unincorporated area adjacent to Santa Clarita, and Fire Stations 136 and 93 in Palmdale.



P. Michael Freeman
Fire Chief
(Appointed 2/13/89)



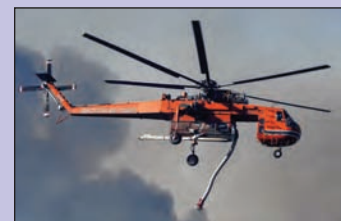
Fiscal Year 2008-2009 Budget

Fire District

Gross Total	\$939,017,000
Less Intrafund	
Transfer	\$ 0
Net Total	\$939,017,000
Revenue	\$939,017,000
Net County Cost	\$ 0
Positions	4,396

Lifeguard Services

Gross Total	\$28,419,000
Less Intrafund	
Transfer	\$ 0
Net Total	\$28,419,000
Revenue	\$ 0
Net County Cost	\$28,419,000



Erickson Air-Crane helitanker.



New lifeguard hybrid patrol vehicle.

Public Protection



Jeffrey C. Cox
Foreperson
2008-09 Civil Grand Jury

**Fiscal Year 2008-2009 Budget**

Gross Total	\$1,850,000
Less Intrafund	
Transfer	<u>\$0</u>
Net Total	\$1,850,000
Revenue	<u>\$15,000</u>
Net County Cost	\$1,835,000
Positions	5

Grand Jury, Criminal and Civil

Los Angeles County is served by two separate grand juries - the **Criminal Grand Jury** and the **Civil Grand Jury**.

The Criminal Grand Jury consists of 23 members and a designated number of alternates. It is impaneled monthly and the term of service is typically 30 calendar days unless otherwise required by the District Attorney's Office. The Criminal Grand Jury is selected at random from the petit jury list to ensure that a reasonable representative cross-section of the entire county is eligible for this jury service. All persons qualified for Criminal Grand Jury service have an obligation to serve when summoned.

The Criminal Grand Jury hears evidence brought by the District Attorney's Office to determine on the basis of this evidence whether a crime has been committed and whether a certain person should be charged with a crime and required to stand trial in the Superior Court. Specifically, the Criminal Grand Jury must decide if there is a strong suspicion the individual committed the crime alleged. The Criminal Grand Jury has exclusive jurisdiction to return criminal indictments.

Statistics: 2007-2008 Criminal Grand Jury Workload/Output

Indictment Hearings - 23	Indictments Returned - 23
Investigative Hearings - 5	Subpoenas Issued - 636
Witnesses Called - 457	

The Civil Grand Jury consists of 23 members and a designated number of alternates. Members of the Civil Grand Jury are selected from a volunteer pool or are nominated directly by a Superior Court judge. The final 23 members are selected randomly by computer. Each July these citizens are sworn in as grand jurors for a 12-month period ending June of the following year. Service is a full-time job.

The responsibilities of the Civil Grand Jury include the examination of all aspects of county government, all municipalities, and special districts, to ensure that the County is being governed honestly and efficiently and that county monies are being handled appropriately. The Civil Grand Jury is further charged with investigating individual complaints from citizens. By statute the Grand Jury is required to inquire regarding the conditions and management of all public prisons within the County of Los Angeles.

Major Accomplishments 2007-2008

- Continued to refine the one-step summoning for criminal grand jurors to reduce the number of jurors summoned for service, increasing utilization while decreasing costs.

Major Objectives 2008-2009

- Continue to expand ongoing recruitment/outreach efforts in the media, retiree, and civic and community-based organizations to increase the number of civil grand juror applicants.
- Take further steps to preserve early grand jury records, safely and securely.

Ombudsman

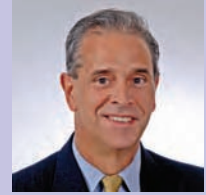
The Office of Ombudsman serves residents of the County of Los Angeles by monitoring the timely and thorough investigation of complaints and objectively reviewing investigations concerning the Los Angeles County Sheriff's Department, the Office of Public Safety, and other County departments and agencies at the direction of the Board of Supervisors.

Major Accomplishments 2007-2008

- Implemented first phase of a new customer relationship management system to track cases and establish benchmarks.
- Revised the Ombudsman brochures and posters using the principles of Plain Language.
- Worked cooperatively with the Sheriff's Department to implement a dispute resolution/ mediation pilot project.
- Redesigned office to maximize space and create safer work environment.
- Implemented the County's new electronic time collection system.
- Received a charitable giving award for having the highest payroll deduction among small departments.
- Received leadership award from the Los Angeles Regional Food Bank for participation in the 5th Annual Cesar Chavez Food Drive.

Major Objectives 2008-2009

- Serve as the lead agency and issuing department in the County's new civil abatement and/or administrative fine and noncompliance fee proceedings for graffiti offenses.
- Produce a public service announcement on the Ombudsman's services for broadcasting on commercial and public stations, and continue to increase community awareness of Ombudsman services.
- Implement second phase of the department's new client tracking system.
- Upgrade all workstations to Microsoft Office 2007 and provide training to staff.
- Implement a 4/40 work schedule pilot project.



John S. Fernandes
Ombudsman
(Appointed 12/1/06)



Fiscal Year 2008-2009 Budget

Gross Total	\$1,368,000
Less Intrafund	
Transfer	\$0
Net Total	\$1,368,000
Revenue	\$0
Net County Cost	\$1,368,000

Positions 10



Ombudsman John Fernandes appeared on KROQ's Open Line Radio Program.



Myrian Rangel with Congresswoman Hilda L. Solis at the East Los Angeles Community Resource Fair.

Public Protection



Robert B. Taylor
Chief Probation Officer
(Appointed 5/3/06)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$719,536,000
Less Intrafund	
Transfer	<u>\$10,864,000</u>
Net Total	\$708,672,000
Revenue	<u>\$225,407,000</u>
Net County Cost	\$483,265,000

Positions 6,238



Supervising Deputy Probation Officer Nora Perez was named "Deputy Probation Officer of the Year" by the California Correctional Probation/Parole Association in September 2008.

Probation

The Probation Department enhances public safety, ensures victims' rights, and effects positive probationer behavioral change.

Major Accomplishments 2007-2008

- Developed and implemented a comprehensive transition plan that moved the department from services of an outside consultant in evidence-based practices (EBP) to an internally designed and driven program for all operations. This included training of all staff and external partners, and development of benchmarks and outcomes for all services.
- Implemented validated assessment and risk tools for both juvenile and adult. This included the training of staff in the proper use of the tools as well as conducting the quality assurance components to ensure consistency with EBP.
- Completed or moved into monitoring 76% of the recommendations contained in the memorandum of agreement with the United States Department of Justice (DOJ). The department has been found in compliance with the DOJ recommendations that have completed monitoring.
- Completed more than 90% of the management audit recommendations made by Thompson, Cobb, Bazillio and Associates and the Child Welfare League of America.
- Developed a system to reduce the population of the juvenile halls by 15% from the current average daily population of 1,700 minors to enhance the safe and secure environment for staff and minors, and facilitate a workplace that is more closely aligned with best practices for a juvenile facility.

Major Objectives 2008-2009

- Enhance risk management objectives to ensure and document department conformance with all existing corrective action plan items and reduce by at least 10% the number of personnel who are on sick or injured status.
- Pilot a plan in one of the Service Planning Areas (SPA), in collaboration with the Departments of Children and Family Services, Mental Health, Health Services, District Attorney and Public Defender, and the Los Angeles County Juvenile Court, to integrate services for children who are so-called crossovers in the delinquency and dependency systems. One of the planning goals will be to keep children out of the delinquency system and rely more on local and community service providers.
- Implement at least two fully operational community day reporting service models. One service model will be operating for adult offenders and the other will be operating for juvenile offenders. The department will collect statistical data to prove the efficacy of this service delivery method.
- Ensure that all items of the memorandum of agreement (MOA) with the United States Department of Justice (DOJ) in the juvenile halls are completed and develop plans for the completion of the MOA in all 18 juvenile camps and the Dorothy Kirby Treatment Center.
- Develop plans to construct a mental health facility for minors who are detained in juvenile halls. This facility will provide clinical services for minors who are in need of mental health treatment. This will reduce the need for detention service officers as observers for minors who might harm themselves or others and ensure better clinical care for these troubled youth.



Chief Probation Officer Robert Taylor (center) and the Probation Executive Leadership Team.

Public Defender, Office of

The Office of the Public Defender protects the life and liberty of adults in criminal and mental health cases and facilitates positive long term lifestyle outcomes for clients who suffer from illnesses that result in their involvement in the criminal justice system.

The Public Defender represents children in delinquency courts on status charges (truancy, incorrigibility, runaways) or claims that they have violated penal statutes. The Public Defender is mandated and accountable for assuring that such clients receive thorough psycho-social assessments at intake and court orders providing for appropriate wrap-around services (such as special education, mental health intervention, developmentally disabled resources, and substance abuse treatment) as well as auditing and monitoring outcomes after court dispositions to ensure that all intended programmatic resources and services are successfully provided for such children in whatever placement the court selected.

Thirty-eight field offices handle an estimated 420,000 misdemeanor cases, 100,000+ felony cases, 41,000 juvenile cases and 11,000 mental health cases annually. The office has taken a leadership role in such innovative efforts as the Early Disposition Program, allowing felony cases to be settled as early as the first court appearance; videoconferencing, allowing clients to be interviewed while at the jail facility instead of being transported to court; the Client Assessment, Referral, Evaluation Program (CARE), which provides psycho-social assessments, treatment plans, and alternatives to juveniles in the justice system who exhibit serious mental health, developmental disability, cognitive and learning deficit problems; and in the adult drug, juvenile drug and mental health courts.

Major Accomplishments 2007-2008

- Continued its implementation of the Public Defender Electronic Management System (PD-EDMS). Aspects of this process will create the foundation for a case filing system.
- Assumed a leadership role in establishing a collaborative relationship with relevant County departments, the California Department of Corrections and Rehabilitation, community-based organizations, and the Los Angeles County Superior Court, all focused on re-entry services and strategies to mitigate recidivism.
- Developed additional training for deputies-in-charge to promote a more uniform view and implementation of goals and objectives, technology enhancements, communications, policies and procedures, changes in the law, and best practice. DIC's are assigned to more than 30 locations and handle adult and juvenile cases.

Major Objectives 2008-2009

- Continue to reduce the number of employees on long-term leave by returning them to work or removing them from County service through retirement, medical release, or termination of employment. The department will enhance methods of monitoring employees with existing or expected work restriction(s) and/or accommodation(s) to identify opportunities to meet department/County needs through cooperative efforts.
- Reduce declared unavailability by implementing an accelerated training cycle for new attorney staff, implementing a system for the submission of written reports regarding factors which may contribute to the declaration of unavailability and developing responsive remedial action plan(s); collaborating with the Alternate Public Defender (APD) to coordinate staff exits to APD in a manner which mitigates the negative impact upon this department; submitting and evaluating periodic reports of unavailability, statistical data, and staff needs assessment; and, promulgating updated responsive reassignment/transfer plans.
- Initiate a countywide survey and submit a comprehensive report detailing current criminal justice programs, parameters, funding source and status, number impacted, measures, issues and outcomes, and recommendations. This information will be part of a project to promulgate a new strategic plan that melds the department's mission/vision into the collaborative public safety cluster parameters.



Michael Judge
Public Defender
(Appointed 5/1/94)



Fiscal Year 2008-2009 Budget

Gross Total	\$181,060,000
Less Intrafund	
Transfer	\$704,000
Net Total	\$180,356,000
Revenue	\$8,453,000
Net County Cost	\$171,903,000

Positions 1,143



Division Chief Kelly Emling guides a group of visitors through the records archiving and scanning facility.



Michael P. Judge conducts a presentation on PD-EDMS.

Public Protection



Steve Lieberman
Acting Chief of Police
(Effective 1/20/09)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$112,541,000
Less Intrafund	
Transfer	\$42,618,000
Net Total	\$69,923,000
Revenue	\$51,971,000
Net County Cost	\$17,952,000

Positions 719



Facilities Service Bureau.



Health Services Bureau.

Public Safety

The Office of Public Safety/Los Angeles County Police is a specialized law enforcement agency that provides police services to County client departments, including the Departments of Health Services, Parks and Recreation, Public Social Services, Mental Health, Probation, Public Library, and Public Works. The County Police utilize vehicle, bicycle, foot, boat, horse, and all-terrain vehicle patrol methods to accomplish its mission.

The County Police is comprised of four bureaus: Health Services, Parks Services, Facilities Services, and Administrative Services. A Special Operations Division includes the Training Unit, Background Unit, Recruitment Unit, Tactical Response Force, Weapons of Mass Destruction Response Team, and Canine Unit, Employee Assistance Program, and Chaplain. County Police personnel are also assigned to the Joint Regional Intelligence Center in Norwalk.

Major Accomplishments 2007-2008

- Decreased criminal and gang activity in County parks by 9 percent.
- Implemented computer-aided dispatch system, which allowed the creation of an enhanced records management system.
- Established memorandum of agreement with the Probation Department for supplying contract security guards at juvenile justice centers.
- Participated in multi-agency training exercise (Golden Phoenix) to prepare for man-made and natural disasters.
- Enhanced agency's recruitment website to capture the attention of potential police officer candidates and facilitate recruitment efforts.

Major Objectives 2008-2009

- Continue to refine and embrace County departments' cost efficiencies by providing law enforcement services through a combination of police officers and security personnel.
- Identify grant opportunities to provide cost savings for the acquisition of equipment and supplies.
- Continue collaborative efforts with the Los Angeles Regional Interoperable Communications System to enhance multi-agency radio interoperability.
- Develop crime prevention programs in collaboration with client departments to enhance public safety.
- Decrease vacancy levels through effective and innovative recruitment efforts.



Parks Services Bureau.

Sheriff

The Los Angeles County Sheriff's Department is the largest sheriff's department in the world, comprising more than 19,000 personnel, both sworn and professional staff. The organization is responsible for more than 10 million county residents, providing direct law enforcement services to 2.7 million of those residents who live in the approximate 140 unincorporated communities and 40 contract cities. Additionally, the department provides law enforcement services to nine community colleges, the Metropolitan Transportation Authority, and 48 Superior Court facilities. The department also has the responsibility of housing, feeding, medically treating, and securing approximately 19,000 inmates in eight custody facilities.

Deputies answering calls for service must navigate through nearly a hundred cultures and languages on a day-to-day basis. Deputies patrol through coastal beaches, city streets, mountain roads and even in the water and sky. At the same time, detectives from Narcotics Bureau, Homicide Bureau, Special Victims Bureau, Major Crimes Bureau, Arson/Explosives Detail, and Operation Safe Streets Bureau may be initiating or completing another investigation.

The Sheriff's Department maintains specialized search and rescue teams which deploy helicopters, mounted patrol and rescue teams to emergencies or disasters anywhere within the county and sometimes beyond. Many of the team members are reserve deputies and volunteers who bring specialized skills or training to the department and have received additional specialized training in swift water and ocean rescue operations.

Major Accomplishments 2007-2008

- Refurbished facility previously occupied by the Special Enforcement Bureau at the East Los Angeles Sheriff's Station to allow the relocation of the Community Oriented Policing Services Bureau, Operation Safe Streets Bureau, and the Gang Enforcement Team.
- Maintained an aggressive recruitment campaign and hired 1,252 deputy sheriff trainees and 262 custody assistants -- a phenomenal accomplishment to hire more police officers than any other agency on the West Coast and second nationwide only to the New York City Police Department.
- Entered into an agreement with Penske Truck Leasing Company, L.P., for the fleet management and maintenance services of the department's vehicles and equipment.
- Remodeled Cedar Lodge at the Pitchess Detention Center to allow for all-weather formalized tactical training for the Arson/Explosives Detail and for law enforcement personnel from around the world to attend the Post Blast Investigation School.
- Implemented Maximo, a state-of-the-art web-based tracking program that enables facilities to monitor their work orders, employ preventative maintenance programs and track their assets and inventories in real time.

Major Objectives 2008-2009

- Relocate the Sheriff's Training Academy from Whittier to the new Eugene C. Biscailuz Training Center in East Los Angeles.
- Continue to expand and accelerate recruitment and retention efforts to fill vacant budgeted positions.
- Proceed with jail master plan, which includes the replacement of the Sybil Brand Institute, the creation of a new female facility at the Pitchess Detention Center, and the renovation of Men's Central Jail and Twin Towers Correctional Facility.
- Implement the digital signage and video-conferencing project as a training tool and to allow dissemination of the sheriff's message department-wide.
- Continue construction of the new 33,750-square-foot Athens Station to replace the Lennox Station, with an anticipated opening in the spring of 2009. The new station will provide policing services for the unincorporated areas of Lennox, El Camino Village, Athens, Del Aire, Wiseburn, and the contract city of Lawndale.



Leroy D. Baca
Sheriff
(Elected 1998)



Fiscal Year 2008-2009 Budget

Gross Total	\$2,540,388,000
Less Intrafund	
Transfer	\$31,069,000
Net Total	\$2,509,319,000
Revenue	\$1,252,615,000
Net County Cost	\$1,256,704,000

Positions 18,354



Sheriff's Mounted Posse participates in parade in East Los Angeles.



Deputy sheriff trainees prepare for final inspection before graduation ceremony.



Creating a Safer Community by DISARMing

Hoping to decrease violence, County officials have implemented several programs to get guns off the streets and out of the hands of criminals. One is DISARM, Developing Increased Safety through Arms Reduction Management, a program that monitors probationers to ensure they do not have guns, drugs or other contraband. Deputy probation officers are paired with local law enforcement to make unannounced searches at the homes of probationers. Supervisor Michael D. Antonovich proposed the program in February 2000 after a parolee from Washington state killed a mail carrier and opened fire at a day care center in Granada Hills. As of 2008, DISARM had led to the seizure of 4,856 weapons, more than \$306 million in illegal drugs and drug money, and 10,446 arrests. The success of the program prompted the addition in September 2008 of five more probation officers to the 20-member task force performing the sweeps.





Guns confiscated during the searches, along with others seized by the Sheriff's Department and collected during its Gifts for Guns program, are melted down into steel rebars and recycled. The Calabasas Civic Center, opened in July 2008, was built on a foundation made of the melted weapons. In 2008 a total of 12,153 guns were melted by the Sheriff's Department at its annual gun destruction event. The Gifts for Guns program was begun in Compton in 2005 after a spike in killings. Since then, approximately 2,500 guns have been turned in. Residents are able to surrender any firearm, completely anonymously and without questions asked, in exchange for \$100 holiday gift cards (\$200 for assault weapons). In 2008 the Sheriff's Department handed out \$95,000 in gift certificates for 965 weapons surrendered at two weekend events.





The New LAC+USC Medical Center Opens

The new replacement facility for LAC+USC Medical Center opened in 2008, more than five years after construction started in April 2003. It took careful planning to move the 387 patients from the existing structure to the new complex a half-mile away, but the task was successfully accomplished on Nov. 7 in 10.3 hours by 800 nurses, physicians, staff and two Air Force Reserve squadrons. To accomplish the safe transfer, the Health Services Department conducted five preparatory patient transfer drills, using mock-ups of clinical units to acquaint nurses with their new stations, and guiding registered nurses through workflow redesigns to streamline efficiencies. The new facility is more efficient, but also more compact, with 600 beds compared to the previous 824. An expanded 12,000-square-foot emergency department features 131 patient bays—said to be the largest in the nation—to handle 200,000 emergency visits





annually. The hospital, staffed by 500 full-time faculty members of the USC Keck School of Medicine and approximately 900 medical residents, serves about 40,000 inpatients annually. The old facility used to house five to six people per room, but each patient now has a private room with a flat-screen television, and there is more natural light, better air conditioning, fewer floors, and faster elevators. A community-wide celebration was held Oct. 4 to allow residents to tour the new hospital. The \$899.7 million facility—of which construction represented \$645 million—is the largest capital project ever undertaken by the County, encompassing 1.5 million square feet, about three city blocks. The replacement project was approved after the original hospital—built in 1932 at cost of \$12 million and opened in December 1933—was damaged by the 1994 Northridge earthquake.





Bettering Relationships With Other Countries

The Los Angeles County Office of Protocol was established by the Board of Supervisors in December 1982 to ensure appropriate protocol is observed when foreign dignitaries visit Los Angeles County, to maintain a liaison with the Los Angeles Consular Corps, to promote international business, tourism and cultural exchanges, and to increase international understanding and cultural awareness. The chief of protocol is a volunteer appointed by the Board, and the deputy chief is a staff member who works under the Chief Executive Office. Today there are 98 consulates within the Los Angeles Consular Corps, representing countries from throughout the world. A consular corps is formed whenever there is more than one consul posted to a location, facilitating the exchange of information and communication with local leaders.



Human Services



Human Services

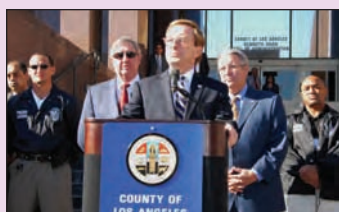
**Steven J. Golightly**

Director

(Appointed 2/27/07)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$188,662,000
Less Intrafund	
Transfer	<u>\$0</u>
Net Total	\$188,662,000
Revenue	<u>\$186,312,000</u>
Net County Cost	\$2,350,000
Positions	1,901



CSSD Director Steven Golightly at press conference with Supervisor Don Knabe and District Attorney Steve Cooley announcing stepped-up criminal prosecution of non-custodial parents who ignore child support obligations.



CSSD Director Steven Golightly, Chief Deputy Director Lisa Garrett and CSSD managers with Supervisor Yvonne B. Burke at opening of South L.A. office at new L.A. County government service center.

Child Support Services

The Child Support Services Department (CSSD) is the largest locally operated child support agency in the nation and manages approximately 475,000 cases, comprising slightly more than 26% of the total statewide child support caseload. CSSD was created as a new County department in July 2001 and has in its short tenure, evolved from a strict law enforcement organization into a full-scale human services agency with a mission of "improving the quality of life for children and families of Los Angeles County by providing timely, accurate and responsive child support services." CSSD is charged with promptly and effectively establishing, modifying, and enforcing child support obligations, including medical support, and determining paternity to children born out-of-wedlock. CSSD is committed to improving the well-being of children, promoting the self-sufficiency of families and providing outstanding customer service to its case participants and partners.

Major Accomplishments 2007-2008

- Met or exceeded all federal performance measures required of local and state child support agencies.
- Developed improved collaboration strategies with the Departments of Children and Family Services, Public Social Services and Mental Health by establishing departmental liaisons, and interdepartmental training regarding policies and procedures.
- Collaborated with the District Attorney's Office (DA) to utilize DA investigators to serve outstanding arrest and bench warrants in CSSD's criminal cases.
- Revived "Top Ten Most Wanted Child Support Obligor" list.
- Provided CSSD customers with the option of paying child support by credit card in each CSSD public contact office.
- Implemented a web-based check-in system in each CSSD public contact office as well as the Central Civil West Courthouse to enhance customer service.
- Achieved the successful transition of one CSSD division to a full-service family support center.
- Conferred excellence award by the National Child Support Enforcement Association for outstanding customer service.
- Honored with the Quality and Productivity Commission's recognition for seven programs and projects.

Major Objectives 2008-2009

- Exceed federal performance standards in the areas of current support and arrears collections.
- Increase total child support collections by 3%.
- Achieve the successful transition of CSSD's caseload to the California child support automation system.
- Establish improved data analysis and quality assurance unit to proactively manage caseload.
- Develop improved collaboration strategies with the private sector and other human services agencies within the County, state and federal governments.



CSSD Chief Deputy Director Lisa Garrett and Director Steven Golightly with L.A. County Superstars winner David Jacoben, CSSD's deputy director of the Bureau of Information Technology.

Children and Family Services

The **Department of Children and Family Services (DCFS)**, with public, private and community partners, provides quality child welfare services and supports so children grow up safe, healthy, educated and with permanent families. The department has maintained a diligent focus on the three key outcomes for every child they serve:

- Shortening the timelines to permanency for children removed from their families with a particular emphasis on reunification, kinship and adoption. This also includes reductions in the aging out population.
- Increased Safety – Significantly reducing the recurrence rate of abuse or neglect for children investigated and reduce the rate of abuse in foster care.
- Reduced Reliance on Out-of-Home Care – Reduce reliance on removing children from their homes through expansion of alternative community-based strategies to help families.

The department has five innovative practices and programs to achieve three outcomes. These strategies include:

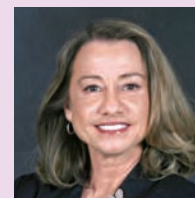
- Point of Engagement to provide more thorough evaluations and needed services to children and families within their homes and communities;
- Structured Decision-Making, a risk-assessment tool used by social workers;
- Team Decision Making, bringing all interested persons to the table regarding a child's placement; and other critical decisions;
- Concurrent Planning to assist in reunifying children with their families early on, while at the same time working on alternate permanency plans for children who cannot return home safely;
- Permanency Partners Program to find permanent homes for older youth.

Major Accomplishments 2007-2008

- Increased the percentage of children adopted within 24 months of their initial placement by 1.7 percent in 2007, and remained steady in the first six months of 2008.
- Decreased number of children in long-term foster care at the end of 2007 by 1,199; decreased the average length of time children spent in foster care by 35 days in 2007 and an additional 11 days in the first six months of 2008.
- Provided 35,073 children in-home and out-of-home services. Of that number, 17,834 children were in foster care (50.9%), 9,113 children (51.1%) of whom were living in relative/non-relative extended family member homes.
- Invested funding in services to children without having to remove them from their homes, including programs funded by the Title IV-E Waiver and the Prevention Initiative Demonstration Project to keep children safe from harm and prevent families from entering and re-entering the County's health and human services system through a community approach.
- Increased the use of structured decision-making, a research-based tool that provides social workers and their supervisors with a framework to ensure consistent decision-making.
- Implemented the Older Youth Adoption Project, a state-funded program to increase permanency for youth ages nine and older.
- Received three National Association of Counties awards for programs for adoption promotion and support services, psychiatric discharge planning and medical hubs.

Major Objectives 2008-2009

- Continue to enhance the well-being of children and families by further collaborating with other County agencies to share and leverage resources and information.
- Reduce caseloads/workloads for social workers to spend more time with families doing quality assessments.
- Improve the quality and efficiency of program operation to ensure compliance with public mandates and expectations.



Trish Ploehn
Director
(Appointed 9/20/06)



Fiscal Year 2008-2009 Budget

Gross Total	\$1,747,291,000
Less Intrafund	
Transfer	\$10,861,000
Net Total	\$1,736,430,000
Revenue	\$1,432,251,000
Net County Cost	\$304,179,000

Positions 7,318



Youth explore their options at a resource fair.



Sack races at the third annual DCFS Family Fun Day.

Human Services



Cordé Carrillo
Acting Executive Director
(Appointed 1/6/09)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$439,633,000
Less Intrafund	
Transfer	\$0
Net Total	\$439,633,000
Revenue	\$439,633,000
Net County Cost	\$0

Positions 557



The Lyndon Hotel, in the Skid Row community, before and after its rehabilitation into 48 rental units, with 17 units for persons with chronic and severe mental health disorders.



Opening day at the La Alameda Shopping Center in the Walnut Park revitalization area.

Community Development Commission/ Housing Authority

The Community Development Commission/Housing Authority (CDC)

administers the County's housing and community development programs, including various economic development, business revitalization, block grant, and loan programs. It utilizes federal funds to create financing programs for the unincorporated areas of the County and 47 cities and operates rental assistance programs for low-income persons, including offering Section 8 voucher rental assistance subsidies.

Eligible low-income households in Los Angeles County are also offered homeownership opportunities through community outreach programs, homebuyer education efforts, individual credit counseling, and deferred loans for down payment and other financial assistance.

Major Accomplishments 2007-2008

- Graduated the highest number of Section 8 participants from the Family Self Sufficiency Program since its implementation in 1994.
- Created new affordable housing opportunities by expending almost \$27 million to help construct 460 affordable and special needs housing units, \$19 million to rehabilitate 709 housing units, \$4.5 million to fund homeless services and acquire/construct homeless shelters, and almost \$30.1 million to assist 150 families in purchasing their first home.
- Submitted to the U.S. Department of Housing and Urban Development (HUD), the Community Development Block Grant (CDBG), HOME, and Emergency Shelter Grant (ESG), five-year Consolidated Plan (2008-2013) used for allocating funding and identifying the needs and resources necessary for the County's housing, homeless, non-homeless special population, community development, and economic development priorities.
- Opened the La Alameda Shopping Center, which consists of 223,000 square feet of retail and 18,000 square feet of office space and has created 600 jobs in the Walnut Park revitalization area.
- Achieved a 97 percent occupancy rating at the County's public housing developments while also providing services aimed at assisting residents in attaining self-sufficiency.
- Served 786 youth through after-school public housing programs, including education, homework clubs, recreation and leisure programs, educational field trips, and the Youth in Focus Photography Program.

Major Objectives 2008-2009

- Achieve a standard or high performer rating in the Section 8 Management Assessment Program and enhance the administration of the Section 8 program in the areas of productivity, customer service, performance assessment, and automation.
- Create new affordable housing opportunities by expending almost \$23 million to help construct 615 affordable and special needs housing units, more than \$22 million to rehabilitate 845 housing units, \$4.3 million to fund homeless services and acquire/construct homeless shelters, and almost \$34 million to assist 138 families in purchasing their first home.
- Implement projects totaling \$52 million from the County's Housing and Homeless Program funds and maintain grant accountability by monitoring the CDBG, ESG, and Homeless funds.
- Submit to HUD a Section 108 loan guarantee application to fund public serving facilities in the Willowbrook Redevelopment Area.
- Achieve a 98 percent occupancy rate at the County's public housing developments while also providing services aimed at assisting residents in attaining self-sufficiency.
- Explore community linkages that will provide no-cost or low-cost services to seniors and persons with disabilities who reside at sites operated by the CDC.

Community and Senior Services

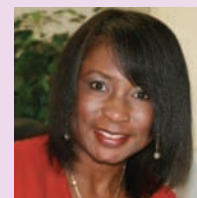
Community and Senior Services (CSS) and its community partners are committed to the delivery of quality services that promote independence, dignity, choice, and well-being to youth, adults, and seniors. The department provides congregate and home-delivered meals, information and referral, case management, family caregiver support, training and job placement, domestic violence, emergency shelter, disaster recovery and relief, and dispute resolution services through a network of approximately 230 providers. It also manages the Adult Protective Services program, which investigates more than 25,000 new reports of elderly and dependent adult abuse annually. CSS also operates 14 community and senior centers whose programs lessen the isolation faced by constituents by providing opportunities for social interaction.

Major Accomplishments 2007-2008

- Published the results of the Seniors Count! assessment. The survey will be used by the Los Angeles County and City Area Agencies on Aging (AAA) to plan/improve senior programs. CSS received the 2008 National Association of Area Agencies on Aging "Aging Innovations Award" for this achievement.
- Implemented the "Be Well Program" pilot with the City of Inglewood.
- Completed critically needed repairs at 14 community and senior centers. These repairs ranged from installation of emergency back-up lighting systems to modifications and renovations that included wheel chair accessibility, painting, roofing, air conditioning, resurfacing of parking lots, and air duct cleaning.
- Secured funding for the youth jobs program, which places low-income, at-risk, foster, or CalWORKs youth between the ages of 14-21 in paid work experiences or training programs. In 2007-08 more than 3,500 youth participated in the program.
- Launched program to combine current data from line operations, financial, and administrative systems to enable analytical reporting and performance measurement.
- Launched Microsoft Office SharePoint Server (MOSS), which provides a platform for information that gives staff at various levels within the organization centralized access to critical documents, reports, calendars, and presentations. This supports the sharing of best practices and provides instant access to the resources needed to make timely, informed decisions.

Major Objectives 2008-2009

- Collaborate with other County departments and government entities to integrate service delivery goals to youth, adults, and seniors. Work with 23 other County departments to create a "no wrong door" model of service delivery to senior constituents. Work in partnership with the Departments of Children and Family Services, Public Social Services (DPSS), and Probation to place youth in paid work experiences or training programs through the youth jobs program. Work with DPSS to place Welfare-to-Work participants in unsubsidized employment through local Workforce Investment Act WorkSource Centers.
- Provide coordination and oversight of employment and training opportunities to youth residing in the unincorporated area of Florence/Firestone/Graham.
- Continue to move the department towards a results-oriented culture by providing leadership and personal development training for all departmental staff.
- Lead initiative to create seamless senior services, integrating County programs to eliminate fragmentation and increase effectiveness.
- Complete the program redesign of the Title V, Senior Community Service Employment Program, which provides improved training opportunities to older workers.
- Implement a new software application for AAA programs to promote consistent and timely data input and simplify invoicing and payment processes.
- Implement an automated system to distribute and track assignments.
- Continue to expand the data warehouse and automate state-mandated reports.



Cynthia D. Banks
Director
(Appointed 4/12/06)



Fiscal Year 2008-2009 Budget

Gross Total	\$130,833,000
Less Intrafund	
Transfer	\$42,080,000
Net Total	\$88,753,000
Revenue	\$65,048,000
Net County Cost	\$23,705,000

Positions 482



Food is distributed in
East Los Angeles.



Centers provide opportunity to
socialize with other seniors.



Human Services



John F. Schunhoff, Ph.D.
Interim Director
(Appointed 5/16/08)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$3,465,791,000
Less Intrafund	
Transfer	\$38,115,000
Net Total	\$3,427,676,000
Revenue	\$2,720,517,000
Net County Cost	\$827,707,000

Positions 20,256



Four members of DHS nursing staff.



DHS unveils mobile hospital for use in a county disaster.



Patient readied for CT scan at High Desert Multi-Service Ambulatory Care Center.

Health Services

The Department of Health Services (DHS) leads the County effort to provide personal health services to the residents of Los Angeles County, approximately 2 million of whom are uninsured. The department's services are critical for the medically indigent, working poor, and those without access to other health care options. The department also provides high end specialty care services, such as trauma, burn and specialized medical interventions and procedures that are not available in community hospitals. Through university affiliations, County-run hospitals conduct postgraduate medical education for interns, residents and fellows, teaching nearly 42% of the graduating physician workforce.

Major Accomplishments 2007-2008

- Implemented nursing strategic plan that reduced use of temporary registry personnel and increased nursing recruitment and retention, and negotiated a new salary structure for registered nurses at market rate competitive with private hospitals.
- Obtained grant to open a College of Nursing satellite campus at Olive View-UCLA Medical Center to train nurses for future employment within DHS.
- Obtained Board approval to increase the Measure B Trauma, Emergency, and Bioterrorism Response property assessment rate that provides needed additional annual funding totaling \$45.2 million beginning in 2008-09 to support the countywide system of trauma centers, emergency medical services, and bioterrorism response activities.
- Enrolled more than 15,000 uninsured, low-income patients into Healthy Way L.A., a no-cost healthcare coverage program that provides medical homes for all members and emphasizes preventive care.
- Established a disease management registry for patients with the highest burden of illness, such as heart failure, diabetes and asthma.
- Developed a system-wide standardized drug formulary, and strengthened the pharmaceutical purchasing process through centralization of pharmaceutical purchasing, and stronger negotiation of competitive contracts with drug wholesalers.
- Led innovation in programs serving the county's homeless population, including the Access to Housing for Health and Project 50 initiatives, which provide permanent supportive housing and related social services to this vulnerable population.

Major Objectives 2008-2009

- Open new LAC+USC Medical Center and transition patients from current 1930's-era facility to new state-of-the-art hospital complex in largest capital project ever undertaken by County.
- Implement changes to the ambulance licensing ordinance to require all ambulances operating within the county to have a county ambulance license. The current ordinance only requires ambulances operating in the unincorporated areas to be licensed. If passed, the new ordinance will improve medical oversight, monitoring of all ambulance companies, and adherence to standards.
- Expand deficit management plan strategies to address ongoing structural deficit and maintain essential safety net services for county residents, including burn and trauma care services.
- Develop and adopt a standardized competency training program for nursing professionals across DHS system that meets highest standards.
- Expand clinic redesign efforts to achieve greater efficiencies among providers, and improve the experience of care in DHS facilities.
- Work with state and federal legislators on health care reform efforts to expand the ranks of the insured in Los Angeles County, and garner support for California's public hospitals through advocacy efforts.
- Drive quality improvement efforts to meet benchmarks and strengthen data collection across DHS facilities for public reporting initiatives.

Human Relations Commission

The Human Relations Commission seeks to harness the strengths of culturally diverse communities by strategically engaging schools, community organizations, law enforcement, faith communities, local governments, youth and major institutions in intergroup relations initiatives. The commission's vision is of an informed multicultural and diverse community linked by interaction, compassion and understanding; one that is committed to justice, equity, opportunity, accountability, respect and dignity. As one of the oldest and largest agencies of its kind, the commission provides expertise in building collaborations and networks, and promotes programs and strategies to enhance positive intergroup relations, bring about institutional change, and protect civil rights.

Major Accomplishments 2007-2008

- Lessened conflict in high schools through *zerohour: No Haters Here!* youth program aimed at demonstrating the power of integrating human relations into campus culture and structure. Taft, Pomona and Gardena High Schools honored their commitments to offer full-credit courses on human relations. Students were trained in peer mediation and they organized various anti-discrimination activities and programs. Cal Arts' Community Arts Partnership worked with Hart High immigrant students to publish their stories in a book, "Food for Thought." Jordan's Queen Rania visited Taft High School and shared her message of tolerance and respect in support of the *zerohour* program there. Pomona High *zerohour* students organized their Second Annual Unity Day Assembly; city officials praised their success in dramatically reducing intergroup conflict on campus.
- Coordinated "Teens Make a Difference Day," where 3,000 teens organized volunteer community service projects at 65 locations in more than 20 cities as part of the national Make a Difference Day. The County was selected as one of 10 national award recipients by USA Weekend Magazine and Points of Light Foundation.
- Published 28th annual report on Los Angeles County hate crimes, analyzing data from 46 police agencies and community organizations. There was a 28% increase in reported hate crimes in 2007, the highest in five years, despite a drop in general crime for Los Angeles County. Hate crime rose for all major targeted groups and in all categories (race, ethnicity, national origin, religion or sexual orientation). Racialized gang violence and white supremacist hate crime continued to be significant.
- Developed the Racialized Gang Violence Prevention Initiative, a civic demonstration project in Pasadena-Alhambra to engage all community stakeholders in collaborative solutions to the roots of interracial gang violence. Piloted "Spreading Seeds" program with Homeboy Industries to support the transition of high-risk youth and young adults.
- Increased promotion of the Commission websites as resources on anti-hate, anti-violence and community building information. Hits on the youth-oriented site, *zerohour.com*, increased almost 30% to 2.1 million in 2007-08.

Major Objectives 2008-2009

- Address the continuing growth in inter-racial/ethnic tensions and racialized gang violence. Convene interfaith roundtable meetings for faith leaders and institutions in each supervisorial district, engaging key leaders in solutions to address the root causes of tensions, conflict and other intergroup challenges. Continue to develop civic organizing models in communities affected by racial conflict and racialized gang violence.
- Implement third-year plan of *zerohour: No Haters Here!* youth program to advance sustainable human relations programming, curriculum and infrastructure. Assess the initiative's potential to facilitate the transformation of schools into replicable models for districts to reduce and prevent intergroup tensions and hate violence.
- Launch *Project One: One Love. One Mic. One Song*. This social marketing campaign is the newest *zerohour* initiative, engaging youth in a human relations-themed songwriting competition and summit. The focus is harnessing L.A.'s music industry talent to help teens to create music promoting positive human relations values, social justice, and mutual respect.



Robin S. Toma
Executive Director
(Appointed 10/3/00)



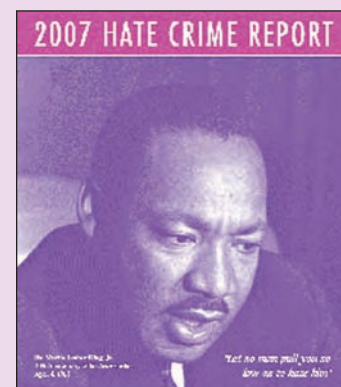
Fiscal Year 2008-2009 Budget

Gross Total	\$3,497,000
Less Intrafund	
Transfer	\$0
Net Total	\$3,497,000
Revenue	\$258,000
Net County Cost	\$3,239,000

Positions 25



Teens Make A Difference participants recognized at Dodger Stadium.



Commission's 2007 Hate Crime Report.

Human Services



Marvin J. Southard, D.S.W.
Director
(Appointed 8/24/98)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$1,572,891,000
Less Intrafund	
Transfer	\$66,004,000
Net Total	\$1,506,887,000
Revenue	\$1,358,061,000
Net County Cost	\$148,826,000

Positions 3,901



2008 Productivity and Quality
"Top-10" Award winners from the
Jail Mental Health Services
"Women's Reintegration Program."



County's Bebe Moore-Campbell's
National Minority Mental Health
Awareness Month, hosted by
Supervisor Yvonne B. Burke.



"Afternoon with the Artists"
program at DMH's Mental Health
Services Act wellness centers.

Mental Health

The Department of Mental Health is the largest county mental health department in the country. It directly operates more than 50 program sites and contracts with more than 1,000 providers, including non-governmental agencies and individual practitioners who provide a spectrum of mental health services to people of all ages to support hope, wellness, and recovery.

Mental health services provided include screenings and assessments, case management, crisis intervention, medication support and other rehabilitative services. Services are provided in multiple settings, including residential facilities, clinics, schools, hospitals, county jails, juvenile halls and camps, mental health courts, board-and-care homes, in the field and in homes. Special emphasis is placed on addressing co-occurring mental health disorders and other health problems such as addiction. The department also provides counseling to victims of natural or manmade disasters, their families and emergency first-responders. The director of mental health is responsible for protecting patients' rights in all public and private hospitals and programs providing voluntary mental health care and treatment, and all contracted community-based programs. The director also serves as the public guardian for individuals gravely disabled by mental illness, and is the conservatorship investigation officer for the County.

The Mental Health Services Act (MHSA) has expanded the partnerships and capacity of the mental health system in Los Angeles County. This has included full service partnership programs for all age groups, field capable clinical services for older adults, wellness centers for adults, and a number of additional programs focused on wellness and recovery. The department worked with a diverse group of community stakeholders to effect this historic expansion of mental health services. Planning is currently underway for the next phases of MHSA implementation.

Major Accomplishments 2007-2008

- Enrolled 1,540 children into MHSA-funded full service partnership programs.
- Established multi-disciplinary teams in all probation camps to address the co-occurring mental health and substance abuse disorders of incarcerated youth.
- Increased wraparound program capacity by 500 slots and enrolled 1,245 children.
- Implemented intensive home-based mental health services in Service Areas 6 and 7 to serve 269 high-risk children and youth.
- Served more than 1,000 older adults, exceeding the goal of 705, through the newly implemented Field Capable Clinical Services program.
- Worked collaboratively with the Chief Executive Office and other County departments and community agencies to implement Project 50, a County demonstration project that began in December 2007 and will transition 50 of the most medically vulnerable chronically homeless persons from Skid Row to permanent supportive housing.

Major Objectives 2008-2009

- Develop and submit the MHSA-funded Prevention and Early Intervention Plan to the state by June 30, 2009.
- Develop and submit the MHSA-funded Information Technology Plan to the state by November 30, 2008.
- Work collaboratively with Departments of Public Health and Health Services and First 5 Los Angeles to design by June 30, 2009 a universal home visitation strategy that will include selected elements of the First 5 LA's "Best Start" Family Engagement Strategy Model and expand the use of evidence-based programs.
- Roll out the Resource Management Program, a family-centered, multi-departmental, integrated approach to identifying, coordinating and linking appropriate resources/services to meet the needs of children currently in, or at risk of a more restrictive residential placement.

Military and Veterans Affairs

The Department of Military and Veterans Affairs assists veterans, their dependents and survivors in pursuing legal claims for federal, state and County benefits earned by virtue of military service, liaison with the Armed Services active and reserve components and the National Guard; and operates and maintains Bob Hope Patriotic Hall for use by veterans organizations and the public.

The department administers the college fee waiver program for the dependents of disabled and deceased veterans; coordinates indigent burials with local mortuaries; and helps elderly veterans and their dependents in nursing homes pursue claims for pensions, compensation and aid, and attendant care.

Major Accomplishments 2007-2008

- Exceeded state claims workload unit goal by 4% from 10,542 to 10,963; the CAL-VET college fee waiver participants' target by 2% from 962 to 985; and continued the veterans license plate outreach program that resulted in an increased community awareness and earned \$109,321, a 41% increase in state monies for the department.
- Prepared, verified and pursued veterans claims for benefits, resulting in federal payments to county veterans and survivors in the amount of \$25,223,259.
- Assisted with 263 indigent veterans and widows burials.
- Participated in 425 veterans organizations meetings, civic and patriotic events, including veterans Stand Downs, community job and health fairs and "care" days.
- Helped more than 24,000 veterans obtain medical, educational, housing and other benefits and provided transportation assistance to 135 veterans for medical appointments, job and housing search.
- Sponsored quarterly meetings of state, local VA women veteran coordinators and leaders to identify issues and to improve service.
- Worked with the County Department of Human Resources on the veterans intern program in recruiting veterans having the training, education, and /or requisite life skills needed by the County.
- Completed the migration of all its computer support activities to Internal Services Department's information technology shared services, which enables the department to address other IT objectives.
- Placed 50 veterans in housing through outreach case management and issue of Section 8 housing vouchers to homeless veterans.

Major Objectives 2008-2009

- Increase subvention-funded veterans claims workload units by 2%; the CAL-VET college tuition fee waiver participants by 2% and broaden publicity for the veterans license plate program.
- Streamline intra-department process with the Department of Public Social Services to identify unemployable General Relief veterans to pursue compensation claims with the federal Department of Veterans Affairs.
- Work with Department of Community and Senior Services to assist homeless senior citizens and the County of Los Angeles Housing Authority on a homeless veterans voucher system to expand the number of homeless veterans obtaining low-income housing.
- Expand outreach services to elderly veterans and widows confined to nursing homes and convalescent hospitals, and to senior homeless veterans.
- Pursue complete access to the U.S. Department of Veterans Affairs computerized "Benefits Delivery Network" to enhance customer service.
- Expand web page data to increase awareness of veterans benefits, department services, scheduled veterans, military and patriotic events; and linkages to county/state/federal data.



Joseph N. Smith
Director
(Appointed 11/28/88)



Fiscal Year 2008-2009 Budget

Gross Total	\$2,490,000
Less Intrafund	
Transfer	\$0
Net Total	\$2,490,000
Revenue	\$293,000
Net County Cost	\$2,197,000

Positions 25



Veteran Jerry King leads Pledge of Allegiance at Board of Supervisors meeting.

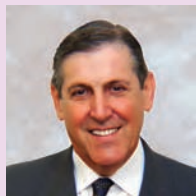


Employers participate in Hire-A-Vet Resource Fair.



Supervisor Michael Antonovich discusses County program to hire veterans as interns.

Human Services



**Dr. Jonathan Fielding, M.D.
M.P.H.**

Director and Health Officer
(Appointed 8/30/06)



COUNTY OF LOS ANGELES
Public Health

Fiscal Year 2008-2009 Budget

Gross Total	\$822,967,000
Less Intrafund	
Transfer	\$46,570,000
Net Total	\$776,397,000
Revenue	\$589,453,000
Net County Cost	\$186,944,000

Positions 4,370



County officials ask restaurants to provide calorie information on menus.



DPH and Fire Department urge emergency preparedness at press event.



DPH employees participate in County Day at the Fair parade to warn of salmonella.

Public Health

The Department of Public Health protects health, prevents disease, and promotes the health and well-being for all persons in Los Angeles County. Public Health is prevention-focused, seeking to protect the entire population from health threats. Such threats include food-borne illness outbreaks, natural and man-made disasters, toxic exposures and preventable disease and injury. Public Health also works to prevent chronic diseases, such as heart disease, cancer and diabetes, and their risk factors including poor nutrition, inadequate physical activity, and tobacco use.

Major Accomplishments 2007-2008

- Launched voluntary trans-fat reduction program for retail food establishments.
- Hosted four emergency preparedness conferences for faith and community-based organizations, educating hundreds of residents from all over the county.
- Enrolled more than 23,000 uninsured women and children into health care coverage.
- Completed the final phase of a low-cost, high impact strategy for alcohol and drug treatment. The program received a Productivity & Quality Award.
- Conducted seven points-of-dispensing exercises, providing nearly 5,000 doses of flu vaccine and the opportunity to exercise emergency response capabilities.
- Implemented a revamped sewage spill reporting system reducing reporting delays so that the effects of spills can be timely mitigated. Educated restaurant and multiple family dwelling owners and sewage collection system operators reporting responsibilities through printed material.
- Funded five grantees to pursue public policies that make neighborhoods friendlier to physical activity under the PLACE (Policies for Livable, Active Communities and Environments) program.
- Participated in the implementation of water fluoridation for the Metropolitan Water District of Southern California, the single largest fluoridation project in U.S. history.
- Implemented public health laboratory tests for rapid detection of multiple drug resistant tuberculosis and Norovirus.
- Collaborated with Coroner's Office to implement the countywide electronic death registration system.
- Partnered with the Sheriff's Department to update policies on how to prevent and control tuberculosis in the county's correctional system.
- Implemented a comprehensive program for young adults transitioning out of the county's California Children's Services Program, which is a model for the state.
- Implemented software which collects survey data directly into an electronic database, eliminating paper surveys and the need for more than 6,000 staff hours to enter and verify HIV risk behavior and service utilization for HIV prevention and care services.
- Published reports ranging from childhood obesity and Alzheimer's disease to menu labeling.

Major Objectives 2008-2009

- Develop an advocacy strategy to reduce the obesity epidemic, including policy initiatives such as access to healthy foods, and physical education within schools.
- Develop and implement a countywide plan to reduce methamphetamine use and increase treatment options.
- Expand the scope of current housing inspections to include "healthy housing" elements and implement the expanded inspections in two of the eight service planning areas.
- Complete operational plans for the various components of the emergency preparedness All Hazards Plan, including continuity of operations plans for DPH.
- Strengthen the department's information technology infrastructure by phasing in recommendations from a comprehensive IT transformation plan.
- Strengthen DPH's workplace health promotion program.
- Ensure the fiscal integrity of DPH by deploying improved resource management tools and pursuing revenues to support core operations.

Public Social Services

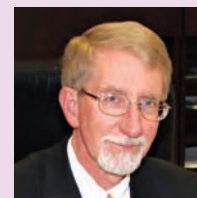
The Department of Public Social Services (DPSS) is an ethnically and culturally diverse agency. The programs it administers are designed to alleviate hardship and promote family health, personal responsibility, and economic self-sufficiency. The department provides temporary cash and Food Stamps assistance, and determines eligibility for free or low-cost health care programs to low-income residents. DPSS assists participants to find jobs and prepare for employment. DPSS also administers an In-Home Supportive Services program to the aged, blind and disabled adults and children.

Major Accomplishments 2007-2008

- Enhanced the Customer Service Center by expanding to a third office, adding an interactive voice response system that is accessible 24 hours a day, seven days a week.
- Placed 12,869 General Relief (GR) participants in the General Relief Opportunities for Work (GROW) program in part-time and full-time jobs. Through implementation of new procedures, GROW achieved an average job placement rate of 33%.
- Implemented 36 strategies in the Greater Avenues for Independence (GAIN) Sanction Action Plan to re-engage GAIN participants who were sanctioned or in non-compliance. As of June 2008, the implementation of these strategies resulted in reducing the number of sanctioned participants by more than 30% through the GAIN Sanction Home Visit Outreach Project.
- Continued aggressive Food Stamp outreach program to improve the nutrition and well-being of low-income families, children and adults. The number of households receiving Food Stamps Only increased from about 103,000 in July 2007 to more than 116,000 by June 2008.
- Contracted with more than 320 restaurants to accept the Golden State Advantage (EBT) cards and widened the coverage area to 153 zip codes in 85 cities. The contract allows eligible homeless, disabled and elderly participants to use their EBT cards to purchase meals from the restaurants. This program was recognized by the National Association of Counties, received the 2007 Food Stamp Hunger Champions award from the United States Department of Agriculture Food & Nutrition Service, and received the Los Angeles County STARS! award.
- Assisted more than 8,000 CalWORKs families and more than 750 GR homeless participants to move into subsidized permanent housing.
- Recognized by the Los Angeles County Quality and Productivity Commission for a number of programs: Million Dollar Club award and special merit plaque for the GAIN Sanction Home Visit Outreach Project; Traditional Plaque for a collaborative project with the Sheriff's Department and Department of Health Services for the Homeless Release Project; and certificates of recognition for Improving Benefit Accuracy, Unreimbursed Assistance Payments, and Customer Service Survey Development.
- Provided free income tax preparation for more than 2,800 qualified participants, resulting in \$6.8 million in refunds.

Major Objectives 2008-2009

- Expand the Federal Linkages Project to six additional offices of the Department of Children and Family Services and corresponding DPSS GAIN regional offices.
- Develop a pilot of a coordinated, intensive treatment delivery model for CalWORKs participants with mental health or substance abuse disorders.
- Implement and operate the GR to Stable Support and Income project to assist GR participants to secure Supplemental Security Income.
- Develop an intake process greeter/assessment team and train team members to improve customer service at the 8300 Vermont project.
- Develop and implement the new DPSS Strategic Plan.
- Expand e-mail access to all employees to enhance communication.



Philip L. Browning
Director
(Appointed 4/1/07)



Fiscal Year 2008-2009 Budget

Gross Total	\$3,249,594,000
Less Intrafund	
Transfer	\$7,777,000
Net Total	\$3,241,817,000
Revenue	\$2,841,967,000
Net County Cost	\$399,850,000

Positions 14,492



DPSS serves more than 30,000 children annually at 43 toy loan centers. Children borrow toys, similar to traditional libraries, and return them in a timely manner. When a child borrows and returns the toys responsibly, the child earns points toward free toys.





Making the Grade

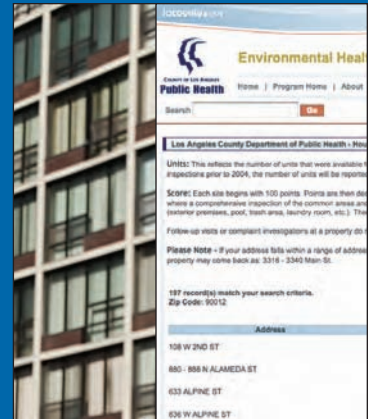
Starting with a program in 1997 to post grades in restaurants to assist consumers in making informed choices where to eat based on cleanliness and health standards, the County has expanded the grading system to a number of types of establishments. Programs include rating pet facilities, multi-unit housing and child care providers. The County also requires businesses to post signs when they are cited for overcharging and links the County website to nursing home ratings issued by the federal government. One of the newest efforts is to get restaurants to post calorie information on their menus. The Journal of Environmental Health cited the County's restaurant grading system for a 13 percent decrease in food-borne disease hospitalizations.



Nursing Homes



Restaurants



Housing



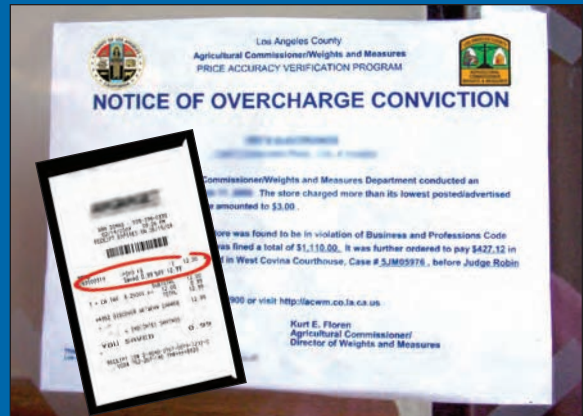
Child Care



Pet Facilities



Menus



Businesses

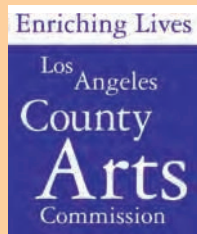
Recreation and Cultural Services



Recreation and Cultural Services



Laura Zucker
Executive Director
(Appointed 7/15/92)



Fiscal Year 2008-2009 Budget

Gross Total	\$10,033,000
Less Intrafund	
Transfer	\$0
Net Total	\$10,033,000
Revenue	\$1,732,000
Net County Cost	\$8,301,000

Positions 24
(Included in Board of Supervisors' employee total)



Viver Brasil Dance Company was one of 13 groups that attracted a record number of students and children to the Ford through a subsidized ticket program.



Robin Strayhorn worked with children from the community to create the Ted Watkins Pool House mural in Watts.

Arts Commission

The Los Angeles County Arts Commission fosters excellence, diversity, vitality, understanding and accessibility of the arts in Los Angeles County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

The Arts Commission awarded \$4.5 million to 163 regional nonprofit arts organizations in 2007-08 through its grant programs (another 228 were awarded grants in 2006-07); provided management assistance to more than 100 grantees; provided leadership for the regional blueprint for arts education, *Arts for All*; oversaw the County's Civic Art Program for capital projects; funded the largest arts internship program in the country in conjunction with the Getty Foundation; administered the performing arts series at the John Anson Ford Theatres; produced the annual Los Angeles County Holiday Celebration and the highlights program broadcast nationally on PBS; and funded more than 50 free concerts in public sites.

Major Accomplishments 2007-2008

- Dedicated the first public art works to be completed under the Civic Art Program: Ken Gonzales-Day's photo murals in the L.A. County Administrative Building in South L.A., Terry Braunstein's tile murals at the Sun Valley Health Center, Robin Strayhorn's ceramic mural at the Ted Watkins Pool House in Watts, and Susan Schwartzberg's multi-part tribute to legal pioneer Clara Shortridge Foltz in the Criminal Justice Center in downtown L.A.
- Launched, in concert with other major California arts funders, the California Cultural Data Project, a web-based system that streamlines the grant application process while giving cultural organizations access to financial reporting tools and providing policymakers and advocates a source of consistent, reliable information on LA County's cultural sector.
- Introduced a new subsidized ticket program for the Ford's summer dance series that more than tripled the number of students and children attending.
- Received recognition of the *Arts for All* initiative as a national model of "how organizations that pool resources and coordinate activities can make it possible for more children to benefit from arts learning" in a RAND study released in June 2008. Nine additional school districts began planning for arts education as part of this initiative, bringing the total to 28 school district partners.

Major Objectives 2008-2009

- Pilot a new program to alleviate homelessness through arts-based strategies. Grants will be made to arts organizations partnering with a housing, shelter or social service agency.
- Continue implementation of *Arts for All* by realizing its advocacy objectives through an online hub and publishing a national compendium of best practices for teacher development in arts education.
- Apply the successful partnership program for the Ford Amphitheatre Summer Season to a winter season of new plays in the Ford's 87-seat indoor theater and launch a series of free interactive music and dance events for people of all ages and skill levels.
- Implement a program to assist five municipalities to develop community cultural plans utilizing funding from the National Endowment for the Arts and the Productivity Investment Fund.

Beaches and Harbors

The Department of Beaches and Harbors operates and manages 17 beaches stretching along 25 miles of County coastline in a manner that enhances public access and enjoyment in a clean and safe environment for residents and visitors. Services include providing beach maintenance (refuse removal, restroom cleaning, sand and landscaping maintenance); repairing facilities (volleyball courts, lifeguard facilities, parking lots and restrooms); planning and implementation of capital and infrastructure improvement programs; administering concession, parking and permit operations; and offering children's Water Awareness, Training, Education and Recreation (WATER) programs. The department also operates the only beach recreational vehicle park in the County.

The department also operates Marina del Rey, the largest man-made small craft harbor in the United States with 4,832 boat slips, 6,135 apartments and 600 condos, restaurants, hotels, charter and sport fishing businesses, retail establishments and office space. Public facilities maintained include Marina Beach, Admiralty Park with its physical fitness course, Chace Park with its transient docks, boat storage facilities, public launch ramp, parking lots, view piers, and the Parcel 47 Anchorage with 173 slips. Additionally, the department funds the summer WaterBus, supports the Marina Visitors Center and sponsors many popular public events, including the free summer concert series, the July 4th fireworks show and the Holiday Boat Parade.

As property manager of Marina del Rey, the department is responsible for implementation of the Marina del Rey Asset Management Strategy. This comprehensive plan was prepared to serve as a guide to the harbor's next generation of important development/redevelopment projects that will transform Marina del Rey into an even more exciting and user-friendly attraction for boaters, residents and visitors alike.

Major Accomplishments 2007-2008

- Regained control of two Marina parcels and a portion of another for Chace Park expansion purposes, as well as secured Design Control Board approval of the Chace Park master plan. In connection with the parcel takeovers, took on an interim yacht club tenant, as well as more than 175 individual slip tenants and 140 dry storage tenants.
- Secured County regulatory approval of two Marina redevelopment projects.
- Secured a sponsorship agreement that provides 45 custom-built Ford 2008 Escape hybrids as beach patrol vehicles, making lifeguards one of the first major public agencies to "go green", valued at more than \$1.5 million for the initial four-year term.
- Commenced construction of the Dockweiler Youth Center and completed the storm drain component of the Marina Beach Water Quality Improvement Project.

Major Objectives 2008-2009

- Secure Board of Supervisors approval of remaining new and extended Marina lease agreements for leasehold development and develop a waterside Local Coastal Program (LCP) amendment for all Phase II waterside projects, while collaborating with the Department of Regional Planning to develop a response to the Coastal Commission's Marina del Rey LCP Periodic Review.
- Achieve the dredging of 52,000 cubic meters of contaminated sediment from the Marina's south entrance, utilizing a pilot storage, treatment and reprocessing facility to clean the material to produce sand for beach renourishment.
- Collaborate with the Chief Information Office, the Internal Services and Parks and Recreation Departments to implement an online e-commerce facility reservation system.
- Secure a sponsorship agreement that provides water or healthy beverage choices on the beach, as well as both donated items (i.e., tideboards, freestanding safety signs and volleyball nets) and additional cash payments to help underwrite the department's beach maintenance costs.
- Complete construction of the new Dockweiler Youth Center Project and commence construction of two sand renourishment projects at Venice and Redondo Beaches.



Santos Kreimann
Director
(Appointed 1/27/09)



Fiscal Year 2008-2009 Budget

Gross Total	\$45,939,000
Less Intrafund	
Transfer	\$5,000
Net Total	\$45,934,000
Revenue	\$56,020,000
Net County Cost	(\$10,086,000)

Positions 256



Waterside Shopping Center,
Marina del Rey.



Best Overall Entry in 2008
Marina del Rey Holiday Boat
Parade.



Will
Rogers
State
Beach
capital
project.



Michael Govan
Chief Executive Officer and
Wallis Annenberg Director
(Appointed 4/1/06)



Fiscal Year 2008-2009 Budget

Gross Total	\$23,412,000
Less Intrafund	
Transfer	\$0
Net Total	\$23,412,000
Revenue	\$0
Net County Cost	\$23,412,000

Positions 42



Picnicking on the grass by BP
Pavilion.



Installation of the Modern Art
Galleries, featuring works by
Alberto Giacometti.



Urban Light by Chris Burden.

Museum of Art

The Los Angeles County Museum of Art (LACMA) has assembled a permanent collection that includes more than 100,000 works spanning the history of art, from ancient times to the present, making it the premier encyclopedic visual arts museum in the western United States. Located in the heart of one of the most culturally diverse cities in the world, the museum uses its collection and resources to provide a variety of educational and cultural experiences for the people who live in, work in, and visit Los Angeles. LACMA offers an outstanding schedule of special exhibitions, as well as lectures, classes, film programs, and world-class musical events. In addition, Arts for NexGen LACMA provides free museum memberships for children age 17 and under, and offers a variety of family-oriented programs every weekend.

Major Accomplishments 2007-2008

- Celebrated the opening of Phase I of the museum's *Transformation*, including the Broad Contemporary Art Museum (BCAM), BP Grand Entrance, and permanent collection galleries of modern and American art; festivities spanned 10 days of free community events attended by more than 60,000 visitors.
- Acquired by donation or purchase more than 2,000 objects for the permanent collection, including the Janice and Henri Lazarof Collection of 130 paintings, sculptures, and drawings by leading modern masters such as Picasso, Klee, Kandinsky and Giacometti; *The Madonna and Child in a Landscape* by the Venetian Renaissance artist Cima da Conegliano; and Pietro da Cortona's painting, *St. Martina* (c.1635-40), which had lain hidden in a private British collection for 160 years.
- Organized and presented a wide variety of exhibitions, including: *The Arts in Latin America, 1492-1820*; *SoCal: Southern California Art of the 1960s and 70s from LACMA's Collection*; *Dali: Painting & Film*; *Tradition as Innovation in African Art*; *Phantom Sightings: Art After the Chicano Movement*; *Philip-Lorca diCorcia*; *Los Angeles/Chicano Painters of LA: Selections from the Cheech Marin Collection*; and *The Age of Imagination: Japanese Art, 1615-1868, from the Price Collection*; total attendance exceeded 824,000.
- Extended the museum's visibility and prestige internationally by organizing exhibitions that traveled or will travel to London (*Hockney Portraits*), Florence (*Breaking the Mode*), and Mexico City (*Phantom Sightings*).
- Launched *Art Programs with the Community: LACMA On-Site*, with Los Angeles Unified School District and community organizations, including a special art installation at Charles White Elementary School.
- Continued design of Phase II of LACMA's *Transformation*, which includes the Lynda and Stewart Resnick Pavilion, a space for special exhibitions, and renovation of LACMA West.
- Secured \$200 million in bond financing for continuing *Transformation*, and launched a capital campaign to fund the project.

Major Objectives 2008-2009

- Continue campus expansion and reorganization, including groundbreaking for the Lynda and Stewart Resnick Exhibition Pavilion and renovation of LACMA West, as well as Phase III needs assessment and design research addressing art storage, east campus renovation, and a comprehensive real estate plan for Ogden and Spaulding properties.
- Continue to present noteworthy exhibitions from the permanent collection, and in collaboration with other institutions, including *Vanity Fair Portraits: Photographs 1913-2008*; *Hearst the Collector*; *Art of Two Germanys/Cold War Cultures*; *Your Bright Future: 12 Contemporary Artists from Korea*; and *Pompeii and the Roman Villa: Art and Culture around the Bay of Naples*.
- Continue development of the permanent collections in the areas of Oceanic, African, ancient Americas, photography, and costume and textiles.

Museum of Natural History

The mission of the **Natural History Museum** is to inspire wonder, discovery and responsibility for the natural and cultural worlds. Through its public programs, exhibits, curatorial research and collections care, the museum enhances understanding of, and stewardship for, the living earth. There are three museums operated by the Natural History Museum Family of Museums.

Natural History Museum of Los Angeles County (NHM). NHM is the crown jewel of Los Angeles' science, environment and cultural museums. The museum was the first cultural institution to open its doors in Los Angeles in 1913, and today is a national leader in collections, research, educational programs and exhibitions. It houses the second largest natural history collection in the United States, with more than 35 million spectacular and diverse artifacts.

Page Museum at the La Brea Tar Pits (Page). The Page, located in Hancock Park, is home to the world's only active urban excavation site for Ice Age fossils. In the nearly 100 years that the tar pits have been excavated, more than 4 million animal and plant fossils have been found and identified.

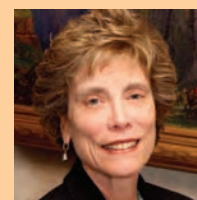
William S. Hart Museum (Hart). The 22-room mansion belonging to late cowboy film star William S. Hart is located north of Los Angeles in the city of Newhall. It features the actor's personal and movie effects as well as his extensive collection of Native American artifacts and Western American art. The 265-acre estate's grounds include Heritage Junction, with the 1887 Saugus Train Depot, and other historic buildings.

Major Accomplishments 2007-2008

- Opened *Treasures from the Vault*, a temporary exhibition that showcased more than a dozen striking and rarely displayed objects.
- Continued gallery development for the historic 1913 Building renovation project while expanding programming for current visitors.
- Opened *Thomas T.rex Lab*, a new exhibit that brings visitors face-to-face with paleontological research on the *Tyrannosaurus rex* skeleton nicknamed Thomas.
- Reached 226,085 school children through the museum's School Visits Program, and nearly 30,000 children and teachers through external education programs.
- Expanded weekend programming, for example FIRST FRIDAYS featuring scientific conversations, gallery tours, and live music; and Sustainable Sundays, a program that turns the museum into a forum in which visitors interact with scientists and guest researchers about a variety of conservation issues. The program features local, national and international partners, including Conservation International.
- Created the interactive program Dinosaur Encounters, featuring a life-size *Tyrannosaurus rex* and *Triceratops*, in collaboration with the museum's Dinosaur Institute to teach visitors dinosaur behavior, anatomy, survival tactics and adaptation trends. The program is the first of its kind in North America.

Major Objectives 2008-2009

- Open *Visible Vault: Archaeological Treasures from Ancient Latin America*, a long-term temporary exhibition of nearly 700 objects from ancient civilizations of Mexico, Central and South America.
- Continue gallery development for the historic 1913 Building; new galleries will begin opening in the summer of 2010.
- Begin seismic retrofit of 1920s Building.
- Continue to expand innovative Weekends@NHM programs, such as FIRST FRIDAYS, Sustainable Sundays, Art + Science, Dinosaur Encounters, and Junior Scientist, to appeal to a wider audience.
- Develop new website.
- Enhance access to museum collections.



Jane G. Pisano
President and Director
(Appointed 11/1/01)

NATURAL HISTORY MUSEUM
OF LOS ANGELES COUNTY

Fiscal Year 2008-2009 Budget

Gross Total	\$15,269,000
Less Intrafund	
Transfer	\$0
Net Total	\$15,269,000
Revenue	\$150,000
Net County Cost	\$15,119,000

Positions 28



Life-size juvenile *Tyrannosaurus rex* from the program *Dinosaur Encounters on the move* in the galleries of the Natural History Museum of Los Angeles County.



Diorama of family of hippos in the Hall of African Mammals at the Natural History Museum of Los Angeles County.



Steve Rountree
President
(Appointed 11/4/02)



MUSIC CENTER
PERFORMING ARTS CENTER
OF LOS ANGELES COUNTY

Fiscal Year 2008-2009 Budget

Gross Total	\$21,405,000
Less Intrafund	
Transfer	\$0
Net Total	\$21,405,000
Revenue	\$898,000
Net County Cost	\$20,507,000



Photo by John McCoy

A Taste of Dance.



Photo by Craig Schwartz

*Amelia Taper Auditorium,
Mark Taper Forum.*



Photo by John McCoy

Friday Night Sing-Along.

Music Center of Los Angeles County

The Music Center—a public-private partnership with the County of Los Angeles—engages a wide range of artists and citizens of all ages; creating community, igniting artistic passion, intellectual curiosity and civic pride within Los Angeles, while generating new public understanding about the role and function of arts and culture in the region.

For more than 40 years the Music Center and Los Angeles County have maintained one of the nation's most successful public-private partnerships to serve the region's residents. Los Angeles County provides the funding for general maintenance, custodial services, utility costs, insurance, security, and usher services at the Music Center. The programming is supported by private sector contributions and earned revenue.

The Center supports four internationally recognized resident companies—the Los Angeles Philharmonic, Center Theatre Group, LA Opera, and Los Angeles Master Chorale—by providing and operating the outstanding venues where they perform. It presents and produces performing arts events, including Dance at the Music Center, Active Arts at the Music Center, World City, and Pillow Theatre, and provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The Music Center plays a vital leadership role in restoring the arts to the core curriculum in all K-12 schools in Los Angeles County. The educational programs are built around the unique role and expertise of the professional artist, and the power and impact of the programs come from the interaction and collaborations of outstanding artists with students, teachers, and family audiences. The Center invests substantial resources in the identification, training and ongoing support of these performers and teaching artists.

Major Accomplishments 2007-2008

- Completed \$30 million renovation of the Mark Taper Forum, including expanded usable space in the lobby area, increased restroom capacity, new, more spacious seating and increased accessibility for patrons with disabilities.
- Engaged more than 10,000 people from diverse backgrounds and experiences through Active Arts, hosting more than 40 low-cost or free participatory art events.
- Completed fifth dance season, which included the world premiere of the Music Center co-commissioned installation *Slow Dancing* by artist David Michalek.
- Welcomed more than 2,000 Southern California high school student participants in the Music Center Spotlight Awards program.
- Held more than 4,800 events at the Center, serving a total audience of more than 1.2 million.
- Participated in leadership of the successful Grand Avenue Festival, a free day-long event attended by 25,000.
- Served more than 311 schools, totaling approximately 600,000 students, teachers, and parents benefitting from the Center's educational resources.

Major Objectives 2008-2009

- Manage operations and programs within the context of a national and regional economic recession.
- Continue to program a diverse offering of Active Arts, family programs and Dance at the Music Center.
- Continue to advocate for public policy forums on education, civic, government and health policy, reinforcing the Music Center's role in civic leadership.
- Continue leadership role in Arts for All to help schools and districts make the arts part of the core curriculum for all K-12 students.

Parks and Recreation

The Department of Parks and Recreation is responsible for providing a system of recreational facilities and programs benefiting residents and visitors of Los Angeles County. The department also seeks recreation opportunities with the County's 88 cities. Its expectations include being a partner to reduce juvenile crime, increasing school readiness among children, developing accessible parks and activities, establishing healthy parks, influencing economic well-being, and enhancing the social and emotional well-being of children and their families.

The department provides the leadership for healthier communities, environmental stewardship, community connections and partnerships, professionalism, and integrity in its abilities to promote social, recreational and cultural opportunities stimulating Los Angeles County's residents and visitors through quality programming, services and customer satisfaction.

The department is responsible for administration of more than 144 facilities, including 19 golf courses making up the largest municipal golf course system in the country, 94 local and community regional parks, 52 riding and hiking trails, Catalina Island Interpretive Center, Los Angeles County Arboretum and Botanic Garden, Whittier Narrows Nature Center, Hollywood Bowl, John Anson Ford Amphitheatre, Descanso Gardens, Santa Fe Dam Recreation Center, Virginia Robinson Gardens, Castaic Lake State Recreation Area and South Coast Botanic Garden.

Major Accomplishments 2007-2008

- Completed the department's \$20 million deferred maintenance program.
- Evaluated park sites and facilities and catalogued remaining deferred maintenance needs and unmet needs.
- Created an interactive web-based Internet customer services survey that measures and evaluates the department's facilities and services.
- Implemented the second phase of the land acquisition strategy. Allocated funding to implement the plan and enter into an agreement with a consultant to complete the plan.
- Launched and implemented a public information campaign entitled Play for Life! to raise the profile of the department's programs and more than 144 facilities to the general public and County employees.

Major Objectives 2008-2009

- Implement an online e-commerce facility reservation system in collaboration with the Chief Information Office, Internal Services Department and Department of Beaches and Harbors.
- Integrate parks, open space and conservation elements into the Countywide General Plan in collaboration with the Department of Regional Planning.
- Partner with the Department of Public Works, water purveyors and private energy resources on a two-phased Department of Parks and Recreation utilities conservation initiative with completion of reclaimed water assessment phase.
- Collaborate with the Chief Executive Office and the Department of Human Resources to design and implement an automated long term leave case management program.

*Residents of all ages
participate in the Play for Life!
Go Fore It golf event.*



Russ Guiney
Director
(Appointed 1/12/05)



Fiscal Year 2008-2009 Budget

Gross Total	\$151,557,000
Less Intrafund	
Transfer	\$1,250,000
Net Total	\$150,307,000
Revenue	\$41,019,000
Net County Cost	\$109,288,000

Positions 1,605



*Parks Director Russ Guiney
thanks employees staffing the
booth at L.A. County Fair, which
highlighted department's Play
for Life! campaign.*



*Lifeguard Jose Maldonado and
Daniella Earnest at Bonelli
Regional Park.*

Recreation and Cultural Services



Margaret Donnellan Todd
Librarian
(Appointed 5/1/01)



Fiscal Year 2008-2009 Budget

Gross Total	\$156,034,000
Less Intrafund	
Transfer	\$0
Net Total	\$156,034,000
Revenue (1)	\$156,034,000
Net County Cost	\$0

Positions 1,054

(1) Includes a \$47,123,000
County Contribution



Child plays with developmental toy in the Family Place Center at Hacienda Heights Library.

Public Library

The County of Los Angeles Public Library is a network of community-focused libraries that provide the County's diverse communities with easy access to the information and knowledge they need to nurture their cultural exploration and lifelong learning.

The County Library uses expanded information networks and new technology to offer a broad range of learning resources to County residents in the unincorporated areas and 51 cities.

Library statistics reflect a well-used library system: 2.6 million registered borrowers; 14 million items circulated yearly; 10 million informational questions answered; 600,000 children attending library programs each year; and 13 million visits to County libraries annually.

Through 85 libraries and four bookmobiles, customers find a full range of information services. Four ethnic resource centers provide specialized historical and cultural materials: American Indian, African American, Asian Pacific, and Chicano. County community libraries offer literacy programs, homework centers, storytimes, special programs for children and adults, summer reading activities, and public access to the Internet.

The Library's website is the door to the online virtual library. Customers can view the full library catalog, place holds on and renew materials, read and print articles from a variety of magazines and newspapers, connect to a live tutor for help with homework assignments, find book suggestions for children and adults, receive reference help 24/7, check the schedule of library programs and events, and download books to a computer or personal digital assistant. Electronic resources include sample career and SAT tests which can be taken and scored online, genealogy research tools, and the Auto Repair Reference Center with car repair information.

Major Accomplishments 2007-2008

- Installed and activated new Integrated Library System providing enhanced services for library customers and staff, including expanded online accessibility.
- Implemented Library Cards for Probation Youth collaboratively with the L.A. County Department of Probation and L.A. County Office of Education to enhance its services to support youth in the juvenile system and promote literacy and encourage reading.
- Conducted 55,000 Live Homework Help tutoring sessions.

Major Objectives 2008-2009

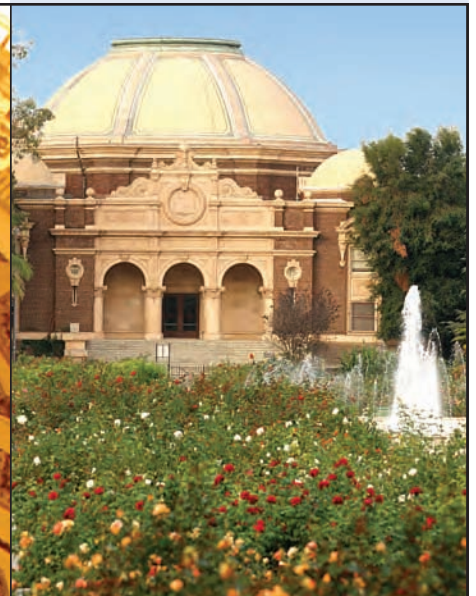
- Expand outreach efforts and services to young adults.
- Strengthen partnerships with outside governmental and community-based agencies, schools and businesses to promote literacy and encourage reading.
- Expand the Family Place program to additional libraries, partnering with early childhood specialists in communities to provide service to parents and children aged 5 and under.



County Librarian Margaret Donnellan Todd and Supervisor Michael D. Antonovich celebrate grand opening of the Castaic Library.

Natural History Museum Restoration

The Los Angeles County Museum of Natural History is undergoing an \$84 million restoration and modernization of its original Exposition Park building. The renovation of the 1913 Beaux Arts structure began with a seismic upgrade, completed in 2008. The project is in its second phase, uncovering and restoring the original architectural details, including the stained-glass skylight of the 57-foot-high rotunda. Plans call for renovating 81,000 of the museum's total 425,000 square feet and creating new exhibits. The first of three new galleries is scheduled to open in 2010. The second, which will highlight dinosaurs, will open in 2011, and the third, focusing on the environmental history of Los Angeles, in 2012. The project, which includes the restoration of the museum's dinosaur fossils, is being funded jointly with private and public sources.





The Transformation of LACMA – Phase I

Completed in February 2008, Phase I of the Los Angeles County Museum of Art's ongoing Transformation began the unification and expansion of the museum's campus. The new Broad Contemporary Art Museum (BCAM) added 60,000 square feet of new gallery space; the BP Grand Entrance provided a new central gathering place; the Dona S. and Dwight M. Kendall Concourse enabled visitors to easily traverse the galleries and piazzas across the campus; and a new parking garage provided two levels of underground parking for 1,200 cars. Fund-raising for the project exceeded the \$150 million goal by \$51 million. Photos below are from the grand opening of BCAM.



The Transformation Continues – Phase II

The second phase of LACMA's Transformation, begun in 2008, will expand facilities for special exhibitions, including the Lynda and Stewart Resnick Exhibition Pavilion, a single-story glass and stone-enclosed structure north of BCAM which is scheduled for completion in mid 2010. The Resnicks donated \$55 million for the project, \$45 million for construction and art valued at \$10 million. Phase II also includes complete rehabilitation of LACMA West, the 300,000-square-foot former May Company building built in 1939, which will house galleries, a restaurant, gift shop, bookstore, administrative offices and expanded space for educational and public programming.



Architect Renzo Piano



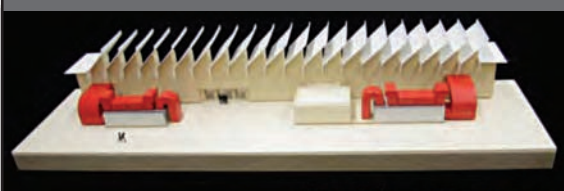
LACMA CEO & Director Michael Govan



Philanthropists Stewart and Lynda Resnick



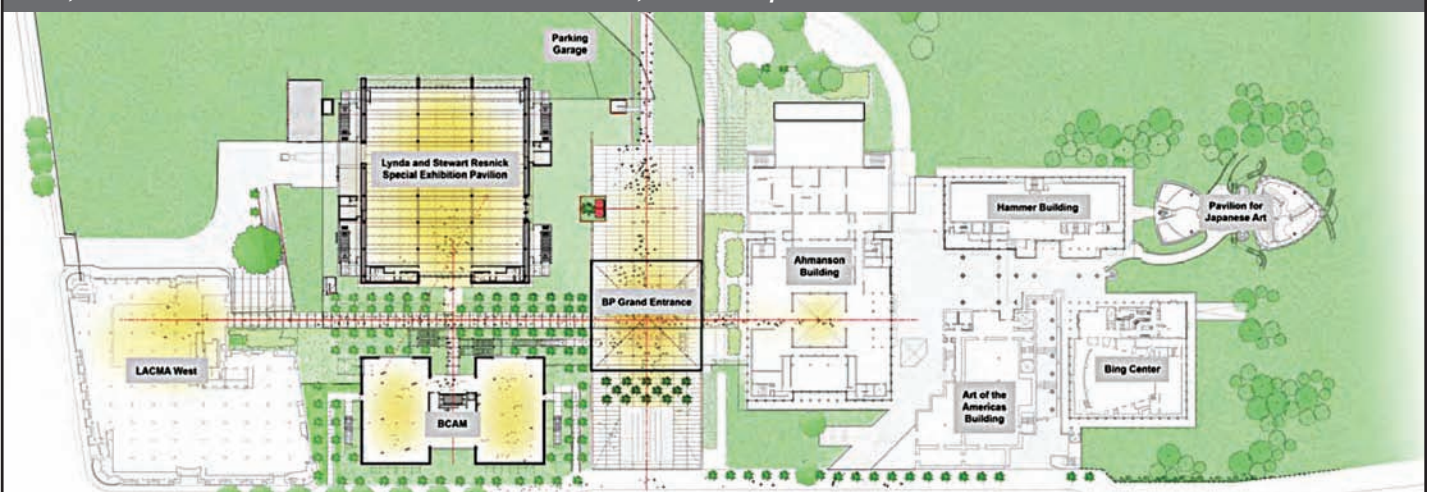
Model, northern aerial view



Model, east elevation



Model, LACMA campus overview



Site drawing, LACMA campus overview



Act II: The New Mark Taper Forum

The Mark Taper Forum at the Music Center officially reopened July 29, 2008 in a civic celebration prior to the public opening on September 13. More than 40 years after opening its doors, the neo-classic Welton Becket-designed circular landmark received a massive \$31.2 million makeover, replacing all building and theatrical systems with state-of-the-art 21st century design and technology to radically improve the patron experience and production capabilities. In January 2007 Brindell Roberts Gottlieb made a \$5 million lead gift in honor of her husband, Milton. The Board of Supervisors then allocated \$4.9 million for building systems replacement, followed by another \$1.2 million in January 2009. The Music Center and Center Theatre Group secured the remainder of the money needed for the renovation from gifts from individuals, foundations and corporations. Highlights of the enhanced audience





amenities include a raised and lit entrance with direct level access to the Music Center Plaza, an entrance hall nearly doubled in size with a spacious new bar, an auditorium with more comfortable seating with increased legroom, new carpeting and zebra wood wall paneling, a new 1,350-square-foot lounge, new restroom facilities nearly tripled in size, enhanced accessibility, a new elevator and handrails in the theater. Highlights of the theatrical renovation include new ventilation and electrical systems, enlarged maneuverable stage doors, expanded backstage and new dressing rooms, hair and makeup studio, workroom for costumes and wardrobe support, and enhanced theater acoustics. The Taper has received virtually every theatrical award, including the 1977 special Tony for theatrical excellence.





LA County Day at the Fair

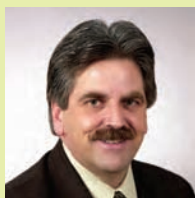
“Los Angeles County—Star Performers” was the theme of the Fourth Annual Los Angeles County Day at the Los Angeles County Fair, held Sunday, September 7, 2008. The theme reflected the County’s exhibit at the fair, “Los Angeles County: Movie Capital of the World.” A record number of departments and employees participated in the event, sponsoring booths to promote their programs, marching and riding in the noon parade, and attending a luncheon hosted by the fair at the racetrack. Chief Executive Office Bill Fujioka and his wife, Darlene, joined department heads and family members in throwing mardi gras beads to fairgoers from three floats at the head of the parade. Supervisor Yvonne B. Burke, chair of the Board of Supervisors, and District Attorney Steve Cooley were honored guests and served as grand marshals. County Day will be held again in 2009, set for Sept. 13.



General Government Services



General Government Services

**Kurt Floren**

*Agricultural Commissioner
Director of Weights and Measures
(Appointed 1/8/05)*

**Fiscal Year 2008-2009 Budget**

Gross Total	\$41,010,000
Less Intrafund	
Transfer	\$506,000
Net Total	\$40,504,000
Revenue	\$27,831,000
Net County Cost	\$12,673,000

Positions 404



Bee swarm on car at dealership.



Weed abatement/rubbish removal.

Agricultural Commissioner/Weights and Measures

The Department of Agricultural Commissioner/Weights and Measures (ACWM) provides environmental and consumer protection by enforcing federal, state and county laws regarding health, safety and consumer affairs. Services include ensuring the safe supply of food and water, protecting consumers and businesses from fraud, preventing misuse of pesticides, overseeing pest management activities, and preventing exotic pest infestations.

The department works to minimize weed and brush fire hazards, provides consumer and agricultural information, develops an annual agricultural production statistical report, maintains and monitors more than 30,500 insect pest detection traps, and regulates agricultural businesses handling hazardous materials.

Major Accomplishments 2007-2008

- Reopened the ACWM Metrology Lab with full recognition status from the National Institute of Standards and Technology/Division of Weights and Measures, enabling the department to calibrate and certify commonly used mass and volume standards for the service industry and regulatory agencies.
- Maintained effective protection of California agriculture through interception of 1,734 "A" and "Q" rated pests at multiple high risk pathways, and servicing and monitoring more than 30,500 exotic pest detection traps throughout the County, trapping and identifying 49 dangerous foreign pests.
- Inspected more than 74,000 scales and meters to ensure accuracy in commercial transactions.
- Coordinated with L.A. County Farm Bureau, the 48th District Agricultural Association, and California Women for Agriculture in conducting an expanded two-day AgDayLA 2008, with educational demonstrations and "hands-on" exposure to farming and food production for elementary school students.
- Complied with State Pesticide Enforcement Response Policy to strengthen enforcement of safe pesticide use laws, increase compliance, and protect workers, the public and the environment from unsafe practices through prompt enforcement actions.
- Removed more than 307 tons of trash from 242 undeveloped properties under illegal dumping/rubbish removal program.
- Enhanced recruitment efforts and public outreach through a poster campaign and development and installation of a public-use kiosk at departmental headquarters to promote ACWM career options and aid job searches.

Major Objectives 2008-2009

- Enhance public and industry awareness of available services from ACWM Metrology Lab and Environmental Toxicology Lab.
- Maintain comprehensive pest exclusion and detection programs to prevent the establishment of exotic pests in Los Angeles County, and promote and aid in efforts to secure funding from 2008 federal Farm Bill to strengthen programs.
- Pursue grant from California Integrated Waste Management Board to enhance ACWM activities to address health and safety threats posed by illegal dumping upon farms and ranches.
- Aid in development of data management system for Weights and Measures regulatory program and coordinate with State Division of Measurement Standards to improve statewide collection and evaluation of data to most effectively focus consumer protection resources.

Animal Care and Control

The Animal Care and Control Department protects and promotes public safety and animal care through sheltering, pet placement programs, education, and animal law enforcement. It is the largest animal control agency in the nation, patrolling more than 3,200 square miles and sheltering 90,000 animals each year. The department serves 51 contract cities and all of the unincorporated area of Los Angeles County.

The department operates six animal shelters in Downey, Carson, Baldwin Park, Lancaster, Castaic and Agoura Hills. Field services are provided 24 hours a day, seven days a week. Each shelter has a veterinary medical clinic where all adopted animals are spayed or neutered prior to placement. Low-cost vaccination services are provided at the clinics, as well as through community outreach programs at various locations throughout the County.

The department enforces state animal laws, as well as Title 10 (Animals) of the County Code. Enforcement actions include reducing the number of stray animals, licensing animal establishments, enforcing laws regarding vicious or dangerous animals, ensuring the humane treatment of animals, and licensing domestic dogs and cats to protect public health from rabies exposure. The department provides rescue operations for animals trapped in dangerous settings or during emergency response, including fires, earthquakes and other natural disasters.

Major Accomplishments 2007-2008

- Began programming for construction of three spay/neuter clinics, to be located at the Lancaster, Carson and Baldwin Park shelters. These facilities will help provide improved medical care to shelter animals through updated and modernized facilities.
- Responded to Canyon fire in Malibu; Ranch fire in Castaic and Buckweed; a fire in Agua Dulce and Canyon Country; a fire in Acton and Meadow Ridge in Santa Clarita; and the Magic fire in Stevenson Ranch. The department maintained presence at emergency operations centers, operated several animal evacuation shelters and evacuated 341 animals, utilizing 65 staff, 58 volunteers, nine Palos Verdes Mounted Posse, and 19 Western University Vet students.
- Certified all employees in the Situational Incident Management System (SIMS) and the National Incident Management System (NIMS), enhancing the department's ability to respond to mass emergencies.
- Developed and began planning of a program to accept credit and debit card payments at shelters and by telephone, making license renewals easier and more efficient.
- Conducted facility assessments of all six shelters and identified short and long term repair and maintenance items to help improve overall shelter operations.
- Improved department's technological capacity by moving the database to a centralized server maintained by the Internal Services Department (ISD), and joined ISD's Information Technology Support Services program to provide ongoing maintenance and replacement of department computer systems.

Major Objectives 2008-2009

- Expand the Lancaster facility with additional animal housing facilities to help ease overcrowding at that facility while planning continues for an additional Antelope Valley shelter.
- Expand the Downey facility with an additional building to help house cats and animals with special medical needs.
- Continue development of PAWSTATS to continue to more closely analyze department performance and work towards improvements.
- Establish a revenue division to help enhance revenue collection in the County's unincorporated areas and recover appropriate costs for services rendered.
- Finalize contract city rate study.
- Complete programming for east Antelope Valley animal shelter.



Marcia Mayeda

Director

(Appointed 7/23/01)



Fiscal Year 2008-2009 Budget

Gross Total	\$32,926,000
Less Intrafund	
Transfer	\$0
Net Total	\$32,926,000
Revenue	\$12,682,000
Net County Cost	\$20,244,000

Positions 376



Dr. Lopez Clinic.



Rescuing horses.



Mural by Girl Scout Troop 311.

General Government Services



Rick Auerbach
Assessor
(Elected 2000)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$160,052,000
Less Intrafund	
Transfer	\$127,000
Net Total	\$159,925,000
Revenue	\$66,672,000
Net County Cost	\$93,253,000

Positions 1,509



Proposition 8 Project Manager Scott Thornberry, at left, and Assessor Rick Auerbach discuss decline-in-value reviews, which reduced 2008 assessments on nearly 130,000 homes and condos.

Assessor

The mission of the **Los Angeles County Assessor** is to create an accurate assessment roll and provide the best possible public service. The annual assessment roll consists of more than 2.6 million assessments of real estate, personal property, and fixtures used by businesses, in addition to boats and aircrafts. Each property is listed by owner, location, and assessed value. The total assessed value of all properties for the 2008 assessment roll is \$1.122 trillion, reflecting a \$72 billion increase from 2007.

Major Accomplishments 2007-2008

- Completed for the second year a historic \$1 trillion assessment roll on time, accurately reflecting the assessed value of property within Los Angeles County, according to Proposition 13 mandates.
- Developed a program to identify properties that qualify for a decline-in-value assessment due to declining market conditions.
- Reviewed, with no increase in staff, the values of nearly 320,000 homes and reduced assessments by an average of \$73,000 on 130,000 single-family residences.
- Evaluated vendors' proposed reengineered solutions for improved business operations to assess secured property.
- Completed initial analysis of the annual personal property field canvass and completed the design and programming for handheld devices to be used in the field.
- Created and implemented a computer-based public service program which enables personnel to simultaneously track inquiries that have been made in all offices.

Major Objectives 2008-2009

- Enhance processing procedures to identify additional properties that qualify for value reduction due to continuing declining market. Complete 12,000 requests for decline-in-value reviews by the first tax installment in December 2008.
- Complete development and implement a deed processing system to improve the overall processing time for property valuation.
- Design, develop and implement a system to capture electronic images of paperwork associated with appraisal work.
- Implement a voluntary 4/40 work schedule option in addition to the existing two options to enable employees to save on commuting time and gas costs while allowing the department to increase the number of hours open for public service.



Assessor Rick Auerbach, left, and Assistant Assessor Bonnie Oliver, right, meet with appraiser class graduates who have been trained and certified in year-long courses by the department in assessing real property land, homes and other buildings (left photo) and personal property business equipment (right photo). Assessor appraisal and clerical employees average nearly 30 years on the job.

Consumer Affairs

The Department of Consumer Affairs (DCA) provides consumer protection, counseling, complaint investigation, and mediation services to consumers and businesses in Los Angeles County through advocacy, empowerment and education. Staff investigates and mediates complaints of unethical and deceptive business practices between consumers and merchants. The department also conducts special investigations that are presented to prosecuting agencies for civil and criminal prosecution. DCA serves as the central reporting agency for real estate fraud and works closely with private industry groups, government agencies, and law enforcement agencies to detect and investigate real estate fraud. The identity theft unit provides services to victims of identity theft by helping them restore their credit and prevent identity thieves from continuing to make fraudulent purchases.

The small claims advisor program helps litigants prepare and present their cases in Small Claims Court. The dispute settlement service program provides mediation services to consumers, businesses, and neighbors to resolve disputes informally and divert cases from the courts. Elder financial abuse prevention services provide consumer protection and hold educational forums for at-risk senior citizens. The department's volunteer and internship program enhances consumer services and provides meaningful volunteer and internship opportunities for students and community members. The public outreach section educates consumers and businesses through print publications, Internet resources, and community events. The department administers nine self-help legal access centers that operate at the Van Nuys, Inglewood, Pomona, Antelope Valley, Long Beach, San Fernando, Santa Monica, Torrance, and Compton courthouses.

Major Accomplishments 2007-2008

- Received Agency of the Year award from the National Association of Consumer Affairs Administrators, which includes more than 160 government agencies.
- Launched an innovative new program with Community Development Commission to provide consumer education training to seniors living in public housing sites throughout the County.
- Implemented Staff Training Academy to ensure that the department's staff members and volunteers continue to be national leaders in the area of consumer protection.
- Secured more than \$34 million in restitutions for L.A. County residents through consumer protection, identity theft, and real estate fraud investigations.
- Counseled more than 149,000 small claims litigants in person, over the phone, and by e-mail.
- Utilized volunteers and interns for consumer counseling and mediation services, which provided services valued at more than \$425,000.
- Established communications group to promote Plain Language and enhance the quality of written materials published by the department.

Major Objectives 2008-2009

- Develop plans for a Smarter Consumers program for foster youth, in partnership with the Department of Children and Family Services.
- Expand department's Staff Training Academy to offer additional classes and enhance the ability of staff to provide professional, caring, and effective service.
- Produce consumer education materials in languages other than English and increase the public's access to consumer information.
- Launch a tuition reimbursement plan to provide additional learning opportunities for DCA staff at local education institutions.
- Provide consumer information to more than 500,000 visitors through the department website.
- Continue expanding participation in public outreach events and attend an average of at least three community events weekly.



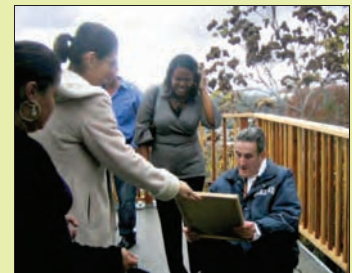
Pastor Herrera, Jr.,
Director
(Appointed 3/19/91)



Fiscal Year 2008-2009 Budget

Gross Total	\$7,280,000
Less Intrafund	
Transfer	\$557,000
Net Total	\$6,723,000
Revenue	\$1,787,000
Net County Cost	\$4,936,000

Positions 53



A DCA real estate fraud special investigation helped a senior resident regain his home and led to criminal charges against the perpetrators who tried to steal it.



DCA staff members learn about contracts from a Cal State University, Northridge professor during a Staff Training Academy course.

General Government Services

**Gail Farber**

Director

(Appointed 12/1/08)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$2,024,254,000
Less Intrafund	
Transfer	<u>\$0</u>
Net Total	\$2,024,254,000
Revenue	<u>\$2,011,560,000</u>
Net County Cost	\$12,694,000

Positions 4,088



State Director of Water Resources Lester Snow (second from right) presents a mock check to Acting Director of Public Works Dean Efstathiou (left), Board of Supervisors Chair Yvonne B. Burke, and Sanitation Districts of Los Angeles County General Manager Steve Maguin.



The New LAC+USC Medical Center.

Public Works

The Department of Public Works is responsible for designing, constructing, operating and maintaining roads and highways, flood control and water conservation facilities, and water and sewer systems; operating airports; administering public transit programs; managing capital programs for other County departments; meeting and monitoring environmental requirements; and providing general engineering and building regulation services for the unincorporated areas of the County. In addition, Public Works provides services to many cities within the County on a contract basis.

Major Accomplishments 2007-2008

- Completed the \$925 million LAC+USC Medical Center Replacement Project – an element of the County's Plan for Unincorporated Area Services.
- Received more than \$107 million in grant funding for activities and projects, \$72 million more than the prior year.
- Completed sewer system management plan (SSMP) as mandated by the Water Quality Control Board, which was adopted by the Board of Supervisors one year ahead of schedule and was provided to the 40 cities served by Public Works to use as a model for their own SSMP.
- Received the Productivity and Quality Award for the Graffiti Abatement Referral System in the categories of best innovative use of technology and special merit plaque.
- Conserved more than 133,500 acre-feet of storm water and an additional 55,200 acre-feet of recycled water. The value of this water exceeds \$66 million if the equivalent volume had to be purchased from outside sources.
- Received the County's Productivity and Quality Million Dollar Club Award for implementation of the franchise solid waste collection system. Communities receiving new franchise services saved \$4.6 million through reduced service costs.
- Continued with a multi-year program to upgrade street name signs on the unincorporated County area nonresidential streets. To date more than 4,400 street name sign panels have been installed in 11 distinct unincorporated County communities.
- Completed construction of the Dominguez Gap Wetlands, opening 50 acres of natural habitat and open space to the public and returning enough water to underground aquifers to supply 900 families with drinking water for one year.
- Focused on increasing use of recycled water at County facilities, working with the Department of Parks and Recreation to identify facilities that are excellent candidates for converting to recycled water for irrigation. While these efforts have not yet resulted in converting a facility to recycled water, they provided a meaningful foundation for strategic planning efforts now underway within Parks and Recreation to convert all of their facilities.
- Developed an alignment for a backbone distribution system for recycled water in the Antelope Valley, working in conjunction with the cities of Lancaster and Palmdale and the County Sanitation Districts, and constructed initial 24,200 feet of 202,000 feet of pipeline.

Major Objectives 2008-2009

- Install automated weather observation system at four of five airports.
- Execute a design-build contract for a \$344 million Harbor UCLA surgery/emergency building expansion project.
- Complete design of the Antelope Valley recycled water distribution system to provide recycled water for irrigation of parks, golf courses, and other large landscapes.
- Begin construction of Hansen Spreading Grounds basin improvements to increase water conservation capacity by about 1,400 acre-feet annually. The project is jointly funded by the City of Los Angeles.
- Generate more than 13,500 megawatt hours of electricity at San Gabriel Dam Hydroelectric Plant, which will provide revenue of more than \$2.5 million.

Regional Planning

The Department of Regional Planning performs all land use planning functions for the County's unincorporated areas, including long range planning, land development review and approval and zoning enforcement.

Major Accomplishments 2007-2008

- Received the Los Angeles County Special Talents for Achieving Remarkable Service ("County STARS") Service Excellence Award twice.
- Completed adoption of Santa Clarita Valley and Antelope Valley Trails Plan Amendment, Mixed Use Ordinance, La Crescenta-Montrose, Juniper Hills, and Southeast Antelope Valley Community Standards Districts (CSD), Santa Monica Mountains Local Coastal Program (LCP), Marina del Rey LCP Amendment, and Santa Monica Mountains North Area Plan CSD Amendment.
- Responded to more than 82,000 telephone calls and more than 3,100 written inquiries and assisted more than 43,000 customers at the downtown and nine field offices.
- Received more than 4,400 referrals, zoning, and subdivision applications. Completed more than 7,300 administrative reviews and referrals and processed more than 1,060 discretionary land use applications.
- Reviewed 549 new and revised subdivision maps and approved 550 final maps and parcel map waivers. Reviewed more than 660 certificate of compliance and 84 lot line adjustment related applications.
- Completed more than 80 reviews in 12 Significant Ecological Area Technical Advisory Committee, 12 Environmental Review Board, and four Environmental Review Committee meetings.
- Processed 1,152 environmental documents, including 910 initial studies, 49 environmental impact reports, 96 landscape plans, 30 biota reports, and 67 mitigation monitoring programs.
- Opened 8,963 new zoning enforcement cases, conducted 16,499 re-inspections, referred 134 cases to the District Attorney's Office and performed 826 permit condition checks to guard the community's quality of life.

Major Objectives 2008-2009

- Create an express window at the Land Development Coordinating Center to streamline the delivery of planning services and expedite minor transactions.
- Complete assessment and implementation strategies to reduce permit processing time, including bringing public hearings to the communities.
- Develop and implement a pilot wireless automated scheduling and inspection reporting system for effective zoning enforcement.
- Continue the comprehensive zoning ordinance update program.
- Complete the Regional Planning Commission hearing room technology remodeling project to enhance the public's public-hearing experience.
- Complete the Los Angeles Regional Imagery Acquisition Consortium Program for updates of high resolution digital imagery.
- Complete state review process for certification of the Los Angeles County Housing Element and release draft General Plan for public review.
- Complete plan update efforts for the Hacienda Heights Community Plan and Santa Clarita Valley Area Plan.
- Complete adoption of the Baldwin Hills Community Standards District and green building ordinances.

Regional Planning partners with stakeholders to identify and address community needs.



Jon Sanabria
Acting Director
(Appointed 2/3/09)



Fiscal Year 2008-2009 Budget

Gross Total	\$25,808,000
Less Intrafund	
Transfer	\$133,000
Net Total	\$25,675,000
Revenue	\$9,128,000
Net County Cost	\$16,547,000

Positions 197



Oblique imagery and GIS are powerful tools in land use planning and development.



Good planning effort improves business environment and creates vibrant neighborhood.

General Government Services



Dean C. Logan
Registrar-Recorder/
County Clerk
(Appointed 7/9/08)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$152,296,000
Less Intrafund	
Transfer	\$462,000
Net Total	\$151,834,000
Revenue	\$124,233,000
Net County Cost	\$27,601,000

Positions 1,046



Dean Logan is sworn in as the new registrar-recorder/county clerk by Executive Officer Sachi Hamai.



Register & Vote! You Count! ad campaign with Los Angeles Dodgers at Dodger Stadium.

Registrar-Recorder/County Clerk

The Department of Registrar-Recorder/County Clerk (RR/CC) registers voters, maintains voter files, conducts federal, state, local and special elections and verifies initiatives, referendums and recall petitions. Los Angeles County, with more than 500 political districts and 4 million registered voters, is the largest and most complex election jurisdiction in the country. The department conducts primary and general elections and approximately 200 city, school and special district elections annually.

The RR/CC also records real property; maintains vital records of birth, death and marriage; issues marriage licenses; and processes business filings and other documents. Annually, the RR/CC records 2.5 million real estate documents, issues more than 1 million vital record certified copies, issues 59,000 marriage licenses, and processes more than 209,000 fictitious business name filings. The RR/CC operation services an estimated 3,000 customers daily.

Major Accomplishments 2007-2008

- Conducted the November 2007 Consolidated, the February 2008 Presidential Primary and the June 2008 Primary elections in compliance with the Secretary of State's voting systems standards and regulations.
- Transitioned to new departmental leadership as Dean Logan was officially appointed department head by the Board of Supervisors.
- Completed tenant improvements at the new election operation center in time to conduct the November 2007 Consolidated Elections.
- Implemented a veterans' internship program, which was recognized by the Board of Supervisors and Department of Human Resources.
- Automated and enhanced the department's election call center by implementing the AskED Help Desk System to track and facilitate election-related calls.
- Implemented the web-enabled online pollworker training system that directly supports delivery of election pollworker training.
- Completed campaign finance filing system updates to comply with County's campaign finance reform measure.
- Processed more than 2,600 marriage licenses and conducted more than 1,300 same-sex marriage ceremonies in compliance with the State Supreme Court ruling.
- Established a departmental wellness committee that hosts seminars, wellness health provider presentations, monthly webinars, and wellness fairs.

Major Objectives 2008-2009

- Conduct the November 2008 Presidential General Election, which is anticipated to be among the elections with the highest voter turnout.
- Implement the LAVitals System to more efficiently provide certified copies of birth, death and marriage records to the public.
- Implement a Social Security number truncation program to protect personal information contained in recorded documents.
- Partner with Orange, Riverside and San Diego counties in eRecording project to enable electronic processing of all recorded documents.
- Launch an extensive voter outreach and education campaign with federal HAVA funds with L.A. Dodgers, UCLA Football, television and radio.
- Implement the election task management system to provide election specific calendar and task management tracking.
- Continue enhancement of the enterprise recording archive system to allow for greater flexibility with business process changes, accounting needs and data security.
- Continue to collaborate with the health insurance companies in various wellness programs to promote employee health and fitness.
- Implement a departmental disaster service worker program to provide emergency management training to all permanent employees.

Treasurer and Tax Collector

The Treasurer and Tax Collector (TTC) is the primary agency to bill, collect, disburse, invest, borrow and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. TTC provides cash management services to 14 cities/agencies, 120 school districts/organizations and administers 285 bank accounts for County departments, school districts and special districts. It also provides enforcement, auditing, consulting, education, estate administration, trust accounting, property management and public information services.

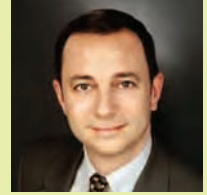
The department issues and collects fees for approximately 10,000 business licenses, and collects transient occupancy, utility and business taxes in the unincorporated area. It also collects money from parking meters.

Major Accomplishments 2007-2008

- Secured a warehouse facility in the City of Industry that accommodates the increased storage needs of the Public Administrator and Public Guardian and provides enhanced traffic flow areas for public auctions.
- Developed and implemented an outreach program to coordinate business continuity efforts with Treasury Pool participants, focusing on the benefits of integrated emergency plans.
- Initiated a comprehensive, multi-year audit program of hotel/motel operator compliance with the County's transient occupancy tax.
- Continued development of replacement system for decedent and conservatee case management and personal property auctioneering services for Public Administrator.
- Secured a 75% reduction in paying agent fees for school and community college districts issuing general obligation bonds in the County.
- Completed offsite financial transactions as part of the development of the department's business continuity plan.

Major Objectives 2008-2009

- Expand secure access to electronic bank financial reporting information to applicable County departments, schools, special districts and related County entities.
- Implement a quarterly business continuity program exercise with "live" financial transactions at the designated site for primary and back-up TTC personnel training purposes.
- Transition to a new investment model for the County's 457 and 401(k) deferred income plans and participate in an outreach program to educate plan participants.
- Continue expanding E-commerce and V-check services, offering these options for payment of business license renewal fees, and offering the online credit card option for payment of property taxes.
- Begin migration from V-check services to E-check services, eliminating the printing and processing of paper checks, streamlining the overall electronic payment process.
- Continue development of the Client and Asset Management System, the replacement system for decedent and conservatee case management and personal property auctioneering services at Public Administrator.
- Expand the collections accounts receivable system to allow TTC to provide collection services for the County Library and Fire Department, and to support the Probation Department's E-commerce service allowing clients to pay fines and fees by credit card.
- Participate in the first phase of the Integrated Property Tax System project, which will include acquiring a consultant and documenting the business requirements of the tax agencies to prepare and publish a request for proposal.



Mark J. Saladino
Treasurer and Tax Collector
(Appointed 4/15/98)



Fiscal Year 2008-2009 Budget

Gross Total	\$70,911,000
Less Intrafund	
Transfer	<u>\$11,302,000</u>
Net Total	\$59,609,000
Revenue	<u>\$34,506,000</u>
Net County Cost	\$25,103,000

Positions 556



Monthly Public Administrator auction.



Sealed bid property auction held by Treasurer and Tax Collector.



Los Angeles County is Going Green

Los Angeles County is at the forefront of the green movement. The Board of Supervisors in 2008 passed a landmark green building plan described as the most far-reaching package of its kind in California and maybe even the nation. The ordinances address low-impact development, green building, and drought-tolerant landscaping. The County also in 2008 adopted an ordinance requiring the reduction of plastic bags by retailers and supermarkets in unincorporated areas. The County has implemented its own green projects, big and small. One is capturing storm water, filtering it and then using it to recharge the ground water supply – instead of diverting it into storm drains and sending it to the ocean. Efforts have also been made to improve the appearance of open space with native vegetation, streambeds and pathways. Other green projects include: purchasing hybrid, electric and cleaner-burning vehicles and



equipment; retrofitting equipment and vehicles to reduce emissions; providing reserved parking and recharging stations for electric vehicles; installing synthetic grass; using recycled rubber foam on playgrounds; using energy-efficient lighting; and incorporating green designs into new construction. Also, placing paper, plastic and can recycling bins in county offices; eliminating use of plastic bags; encouraging employees and the public to use kiosks, computers and the Internet to eliminate paper; educating children and the community about the environment; and awarding grants to low-income homeowners to install devices to reduce energy use. The County also in 2008 established and awarded its first Green Leadership Award.





LA County Day at the Fair



Central Support Services



Central Support Services



Dennis A. Tafoya
Director
(Appointed 11/10/98)

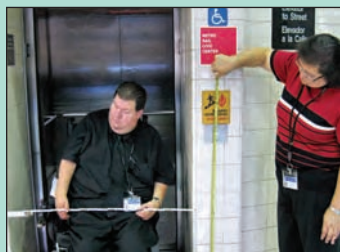
**Fiscal Year 2008-2009 Budget**

Gross Total	\$12,296,000
Less Intrafund	
Transfer	<u>\$6,498,000</u>
Net Total	\$5,798,000
Revenue	<u>\$2,215,000</u>
Net County Cost	\$3,583,000

Positions 85



OAAC employees are trained on legal discrimination theories and the different protected bases.



OAAC staff verify code compliance of a public use elevator.

Affirmative Action Compliance

The Office of Affirmative Action Compliance (OAAC) coordinates the implementation of countywide affirmative action and diversity program initiatives; conducts civil rights-related training; ensures compliance with all Equal Employment Opportunity/Affirmative Action (EEO/AA) laws; and ensures complaints of employment discrimination filed under County, state or federal law are offered mediation for early resolution, and are investigated in a timely and effective manner.

The OAAC monitors County government compliance with the Americans with Disabilities Act (ADA), construction contracts for EEO/AA, and contracts covered by the Living Wage Ordinance. The OAAC certifies businesses for the Community Business Enterprise Program and certifies eligible small businesses for participation in the County's Local Small Business Program.

Major Accomplishments 2007-2008

- Implemented Board of Supervisors mandatory training program for County appointed commissioners on diversity and sexual harassment prevention, and trained more than 300 commissioners.
- Resolved more than 50 ADA technical assistance inquiries from the public and County departments involving building codes, video sign language interpreting services, parking requirements, service animal regulations, access to polling places, accommodations at County events, accessible boating docks, and beach access.
- Entered into a shared services agreement with the Department of Public Social Services to conduct employment discrimination investigations.
- Received the "Top Ten" Award from the Quality & Productivity Commission for the establishment of a risk management program to proactively respond to employment discrimination cases posing high risk and liability to County government.
- Assessed 1,317 employment discrimination complaints for jurisdiction, monitored 457 complaints, and investigated 460 complaints on behalf of the Departments of Health Services, Public Health, Public Works, Public Social Services, and Fire.
- Trained more than 25,000 County employees on diversity, sexual harassment and/or employment discrimination prevention and disability reasonable accommodations.
- Conducted 140 mediation sessions, successfully resolving 98 complaints. Twenty-nine of the successful mediations were identified as high risk, resulting in an estimated savings to the County of \$4 million in potential litigation costs.

Major Objectives 2008-2009

- Convert the commissioner and countywide sexual harassment prevention training courses to Internet-accessible electronic-learning to improve efficiency, productivity, and cost savings.
- Work in concert with the Departments of Public Works and Internal Services to ensure eligible capital projects involving County facilities adhere to federal and state architectural standards and regulations concerning access for persons with disabilities.
- Implement the Board of Supervisors directive to assume employment discrimination investigation responsibilities for the Departments of Children and Family Services, Mental Health, Probation, Registrar-Recorder/County Clerk, Internal Services, Parks and Recreation, and Office of Public Safety; enhance reporting requirements; and develop an employment discrimination investigator training program.
- Improve risk management efforts and minimize costs associated with workers compensation and return-to-work issues.

Auditor-Controller

The Auditor-Controller Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters and advocates for financial integrity and accountability throughout County government.

The Auditor-Controller is responsible for establishing and monitoring compliance with County fiscal and internal control policies and procedures; operating eCAPS, the County's integrated accounting and disbursing system; administering the County payroll; performing fiscal, operational and management audits of client departments and vendors; conducting fraud investigations of criminal and administrative misconduct by employees and contractors; responding to Board of Supervisors requests for special reviews, investigations and analyses; providing fiscal, payroll, and procurement services for 20 departments; monitoring social service contracts; performing mandated property tax functions, including extending property tax rolls, accounting for funds allocated to community redevelopment agencies, and apportioning property taxes collected; disbursing payments to vendors, child support recipients, and claimants who are awarded judgments or damages, and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the state and other agencies with mandated reports, including the Comprehensive Annual Financial Report.

Major Accomplishments 2007-2008

- Assisted the Chief Executive Office and the Department of Public Works in converting legacy financial systems to interface with and operate on the eCAPS platform.
- Completed the design, testing and initial roll-out of the eCAPS time collection module to centralize and automate the collection of timekeeping.
- Identified approximately 20 high dollar value vendors to participate in a pilot program designed to convert check payments to direct deposit, and developed the necessary training materials for this initiative.
- Provided specialized fraud awareness, cash handling and fiscal training to more than 700 County managers, line staff and vendors to assist them in complying with related laws, policies and procedures, enhancing the transparency and fiscal integrity of government operations.
- Assembled a comprehensive draft business continuity plan for the Auditor-Controller that will ensure the continuation of critical operations during an emergency or natural disaster.
- Used automated data mining tools to monitor and analyze County financial transactions for compliance with fiscal protocols and to identify fraud. Identified and investigated fraudulent payments to vendors totaling more than \$500,000, which resulted in the prosecution of several County employees and contractors.
- Evaluated comparable systems and obtained funding for a needs assessment and feasibility study to implement an integrated property tax system in collaboration with six other County departments.

Major Objectives 2008-2009

- Conduct a comprehensive review and evaluation of County risk and control mechanisms for financial reporting to ensure compliance with COSO requirements, and implement a plan to monitor that controls are operating effectively and achieving desired objectives.
- Continue development of an integrated property tax system by completing a feasibility and business process study.
- Continue implementation of the eCAPS/eHR module and provide necessary training and support to client departments through the roll-out process.
- Improve the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs and ensuring auditor access to contractor records.
- Conduct a comprehensive computer security assessment and develop a related audit program to identify security vulnerabilities within the County's information technology business practices.



Wendy Watanabe
Auditor-Controller
(Appointed 1/27/09)



Fiscal Year 2008-2009 Budget

Gross Total	\$101,854,000
Less Intrafund	
Transfer	\$51,354,000
Net Total	\$50,500,000
Revenue	\$22,664,000
Net County Cost	\$27,836,000

Positions 599



Participation in County's Cesar Chavez Food Drive.



Management mentoring program.

Central Support Services

**Sachi A. Hamai**

Executive Officer

(Appointed 4/17/06)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$136,362,000
Less Intrafund	
Transfer	\$8,996,000
Net Total	\$127,366,000
Revenue	\$8,115,000
Net County Cost	\$119,251,000

Positions 324



Supervisor Chair Yvonne B. Burke greets children participating in the Take Your Daughters and Sons to Work Day 2008.



Arts Commission open house (back row, from left: Debra Doris, Charlotte Frazer, Cynthia Mendoza. Front row, from left: Vivan Letran, Dana Kelsey, Laura Zucker and Ayanna Higgins).

Board of Supervisors

The Board of Supervisors, as the governing body of the County of Los Angeles, enacts ordinances and rules in the administration of County government, directs overall operation of County departments and districts, and oversees the delivery of governmental services to all of the people who live within the County's boundaries.

The Executive Office provides support services to the Board of Supervisors, including preparing the Board's weekly agendas and its statements of proceedings, maintaining the Board's official records, and providing technological support, accounting, procurement, personnel, payroll, facility management and other administrative services.

Other services include staffing various County commissions, committees, and task forces and administering the Assessment Appeals Board, the County lobbyist ordinance and the County's economic disclosure programs under California's Political Reform Act.

Major Accomplishments 2007-2008

- Implemented an electronic time management system for payroll, which eliminated paper timecards.
- Installed new emergency public address system, which significantly improved the ability to communicate an emergency to all staff located throughout the Kenneth Hahn Hall of Administration.
- Installed a kiosk in the Human Resources Division to provide the public with access to information about the County.
- Improved the functionality of the Board's hearing room by upgrading the sound system and installing desktop consoles on the dais.
- Developed a governance structure that fosters teamwork, improved communication, and collaboration in the Executive Office.
- Made significant upgrades and improvement to the information technology infrastructure, such as Storage Area Network (SAN) capacity, Exchange/Outlook e-mail, and file share storage.
- Established an electronic workflow platform (Microsoft Office SharePoint Services – MOSS) to increase business efficiency.
- Implemented the County Learning Net online system to encourage and promote training opportunities for staff.

Major Objectives 2008-2009

- Implement kiosks in the Board Hearing Room to allow the public to obtain information specific to the Board agendas and Board process.
- Upgrade the current Legistar system to a web-based system.
- Pilot video-conferencing of Board meetings in Lancaster.
- Establish a training academy to encourage professional development of staff.
- Implement Executive Office intranet website using MOSS to improve internal collaboration, provide real time access to documents and information and automate the workflow environment.
- Implement and develop the customer service center to have a "one-stop shop" for providing services to customers.
- Introduce web-based case record management system to replace various installations to improve methods of tracking and responding to constituent issues.
- Pilot an electronic agenda process to streamline the paper process.
- Implement customer service surveys to assess how the department is performing.
- Complete final phase of stabilizing the information technology system environment by purchasing additional hardware that will increase the storage capacity, which is essential as the department continues to implement automated systems.

Chief Executive Office

The Chief Executive Office develops recommendations on fiscal and policy matters for the Board of Supervisors, provides effective leadership of the County organization in carrying out the Board's policy decisions, oversees the operations of the County's 39 business units and departments, and ensures financial stability.

Major Accomplishments 2007-2008

- Launched with various departments as well as private-sector partners, Project 50, an initiative to provide permanent supportive housing to the 50 most vulnerable individuals on the streets of Skid Row.
- Expanded *Performance Counts!* training and guidance to strengthen the County's performance management capacity, reinforcement of concepts and support for advanced performance-based decision-making models.
- Continued to administer Homeland Security grants in excess of \$68.1 million to support the ongoing countywide effort to prepare for all types of terrorist attacks.
- Developed an innovative data matching protocol for the Adult Linkages Project, which links administrative records for General Relief participants receiving services from eight County departments to identify patterns of service use and costs.
- Implemented a web-based reporting system for County health and human service departments that receive Homeless Prevention Initiative funding.
- Created with the Chief Information Office and Internal Services Department, a new County website portal that provides easy access and standardization of information.
- Expanded the existing Medi-Cal administrative activities program to enable participating County departments and community organizations to receive reimbursement for appropriate services.
- Implemented Linkages – a project to integrate child welfare and public assistance programs in California and increase prevention services – in various Department of Children and Family Services (DCFS) offices and Department of Public and Social Services District (DPSS) offices/GAIN regions, and launched Linkages website.
- Continued development of the County Channel.
- Completed a Community Enhancement Team (CET) guidebook for the development of CETs in other County unincorporated areas.
- Enrolled more than 180 child care programs in Steps to Excellence Project.
- Launched several multi-agency information technology projects to improve customer service and departmental effectiveness.

Major Objectives 2008-2009

- Launch the County Channel and continue development of programming and content to inform and educate the public about County services, events and projects.
- Lead County departments in developing business implementation plans and implementation upon Board approval, the third update to the County Strategic Plan.
- Analyze the Adult Linkages Project data to assess patterns of program/benefits usage and associated costs.
- Create a five-year Homeless Services Integration Plan.
- Continue to develop a funding mechanism for the County Flood District to provide infrastructure compatible with the Federal Clean Water Act requirements.
- Implement the proposed centralized case management initiative (LA County Cares) to reduce the possibility of child abuse and neglect.
- Obtain Board approval of a five-year Katie A. Strategic Plan, which will provide improved mental health services to foster children.
- Continue countywide rollout of Linkages in remaining DCFS and DPSS offices.
- Develop a countywide Transition Age Youth Strategic Plan.
- Develop a pilot program to improve coordination and case management of Crossover Youth.



William T. Fujioka

Chief Executive Officer
(Appointed 7/20/07)



Fiscal Year 2008-2009 Budget

Gross Total	\$107,036,000
Less Intrafund	
Transfer	\$34,547,000
Net Total	\$72,489,000
Revenue	\$29,297,000
Net County Cost	\$43,192,000

Positions 524



Volunteers surveyed the homeless on Skid Row as part of Project 50.



Improving child care facilities continues to be an important project for CEO.

Central Support Services



Richard Sanchez
Acting Chief Information Officer
(Appointed 4/1/08)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$6,224,000
Less Intrafund	
Transfer	\$0
Net Total	\$6,224,000
Revenue	\$0
Net County Cost	\$6,224,000

Positions 26



Supervisor Yvonne B. Burke and Acting Chief Information Officer Richard Sanchez at the September 2, 2008 Board ceremony honoring LA COUNTY STARS! recipients including Associate CIO James Hall and members of the GEARS Reprocurement Team.



Supervisor Yvonne B. Burke presents the prestigious NACo Achievement Award to Acting Chief Deputy Greg Melendez and Associate CIOs Sir Clark and Janette Parker.

Chief Information Office

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Chief Executive Office and the Board of Supervisors regarding prudent allocation of IT resources.

Major Accomplishments 2007-2008

- Completed development and implementation, including countywide training, of an enhanced IT business automation planning process for development with the FY 2008-09 budget.
- Partnered with the Internal Services Department (ISD) to bid, select and gain Board approval for a new telecommunications contract to provide ongoing support for the County's voice and data needs. This agreement will enhance performance and service monitoring and can provide for the expansion of converged communication technologies (voice, data, and video).
- Completed a competitive request for proposals solicitation for the acquisition and implementation of a countywide mass notification system that will enable the timely notification to County residents and businesses in emergencies or other incidents in defined geographic areas.
- Completed a feasibility study to assess costs, benefits and implementation issues and provide recommendations for a strategy to expand wireless fidelity Internet access to County residents.
- Initiated a second round of the regional aerial imagery project that provides County departments, 26 cities, and five external agencies with updates to countywide high resolution aerial imagery and comparative analysis to identify areas of change.
- Worked jointly with ISD to establish an enterprise geographic information system (GIS) support group that will provide a central GIS infrastructure and GIS support services to County departments, which will minimize redundancies and yield greater efficiencies.
- Completed the countywide deployment of encryption software on approximately 11,000 County laptop computers to protect all information contained on them.

Major Objectives 2008-2009

- Complete the development and deploy the new County Internet portal and its supportive infrastructure to streamline maintenance and support of County websites and enable the standardized expansion and delivery of online services to the public.
- Establish a countywide strategy and direction for the implementation and management of enterprise content management (ECM) software to provide cost-effective solutions in meeting departmental requirements for the application of ECM technologies and tools used to capture, store, preserve, and deliver information, content, and documents.
- Strengthen and enhance the development and adoption of information security strategies (i.e., security methods, processes, products and services) to protect critical information assets and mitigate the impact of computer security incidents.
- Examine and recommend a formal executive IT governance process to support the collaborative development of countywide IT policies, guidelines and standards, and promote efficient and cost-effective operational improvements.
- Complete acquisition and implementation of a countywide mass notification system that will be used to efficiently and effectively contact and alert citizens and businesses in cases of emergencies and disasters.
- Implement activities and recreation online registration system, in collaboration with Parks and Recreation, ISD, and Beaches and Harbors, to enable the public to search, reserve, register and pay for County facilities and programs.

County Counsel

The County Counsel acts as the legal advisor to the Board of Supervisors, County officers and departments, special districts and certain other public agencies, such as the Metropolitan Transportation Authority and the Southern California Regional Rail Authority. The office works to protect the County from loss and risk associated with its day-to-day operations. Legal assistance encompasses advising on the law as it applies to County compensation matters, and dependency court cases, and serving as issuer's counsel on funding issues. County Counsel also assists in presenting the County's position in the state Legislature and before state and federal regulatory agencies and administrative hearing boards.

Major Accomplishments 2007-2008

- Finalized and implemented County Counsel's Litigation Severity Index and Management Protocol to strengthen litigation management and standardize litigation procedures.
- Established a contracts division to become a centralized repository for providing advice, information and training, both internally and to client departments, on countywide contract initiatives.
- Developed and piloted a revolutionary Indian Child Welfare Act (ICWA) notice program and deployed ICWA expert out-stationed attorneys throughout the Department of Children and Family Services, which had a positive impact on ICWA notices and reduced appellate reversals.
- Restructured and enhanced, in collaboration with Chief Executive Office, the practice related to the distribution of public information concerning settlements of litigation and corrective action plans while adequately protecting the County's fiscal interests.
- Authored the counterfeit goods nuisance abatement ordinance to combat illegal counterfeiting activities in the unincorporated areas by declaring properties used for the manufacture, sale, or possession for sale of pirated goods a public nuisance and providing for fines and closure of such properties.
- Assisted the District Attorney's Office in drafting legislation (AB 1687) to allow health care providers to disclose medical information about foster children and probation youth in the care of the County to social workers and probation officers for the purposes of coordinating health care and medical treatment for these children.
- Prevailed in two-thirds of the 25 cases tried by a judge or jury, and 90% of the 72 appellate court decisions in FY 2007-08.
- Developed policy and procedures for the Department of Children and Family Services for handling Child Abuse Central Index hearings that comport with state regulations.

Major Objectives 2008-2009

- Continue working with the Chief Executive Office and the Department of Health Services to reopen Martin Luther King, Jr.-Harbor Hospital, whether through a private party or as a County-operated facility.
- Enhance code enforcement efforts through collaboration with departments and implementation of existing and recently added County Code enforcement authority.
- Continue to assess the legal training needs of all clients and schedule proper client training programs by in-house staff to successfully meet these needs.
- Increase departmental risk management activities to help reduce workers' compensation and liability exposure.
- Review and recommend to the Board of Supervisors any applicable updates to the County's ordinance regulating political campaigns for County offices.
- Work with the Chief Executive Office and Chief Information Office towards countywide compliance with federal court E-discovery rules.
- Work with the Department of Public Works to develop regulations to ensure that sufficient water is available to County residents, despite statewide drought conditions, through conservation, recycling and other efforts to regulate and enhance water supply.



Raymond G. Fortner, Jr.
County Counsel
(Appointed 11/17/04)



Fiscal Year 2008-2009 Budget

Gross Total	\$91,406,000
Less Intrafund	
Transfer	\$73,500,000
Net Total	\$17,906,000
Revenue	\$12,608,000
Net County Cost	\$5,298,000

Positions 562



LA County Stars! Service Excellence Award for participation in the GEARS Reprocurement Project Team.



County Counsel's Office receives the 2007-08 American Red Cross Recognition Award for the County Civic Center.

Central Support Services



Michael J. Henry
Director of Personnel
(Appointed 12/1/94)

**Fiscal Year 2008-2009 Budget**

Gross Total	\$50,945,000
Less Intrafund	
Transfer	<u>\$28,459,000</u>
Net Total	\$22,486,000
Revenue	<u>\$12,576,000</u>
Net County Cost	\$9,910,000

Positions 307



DHR implemented a wellness program and spearheaded an effort to enhance and promote wellness countywide.



DHR Director Mike Henry participates in L.A. County Superstars award ceremony with the Fire Department honoring the firefighter trainee testing process.

Human Resources

The Department of Human Resources (DHR) is committed to enhance public service through recruitment, retention and development of employees committed to quality performance. The department continues to focus on strategic planning with an emphasis on its role in making the County an “employer of choice.” To carry this out, DHR delivers services which include workforce planning, employee recruitment and retention, benefits administration, employee performance management, and training and development. This office also partners with line human resources operations to provide an integrated approach to human resources management with a centralized-decentralized balance. Its goal is to deliver the mission, vision and strategic direction of the County to employees – the individuals who make the difference in providing services for the citizens of the County of Los Angeles.

Major Accomplishments 2007-2008

- Assisted Probation Department in hiring more than 200 detention services officers and Animal Care and Control Department in filling critical vacancies for call center.
- Continued the rollout of the Employee Performance System (EPS).
- Expanded the administrative intern program from six per year to 10 per year.
- Implemented the 2008 Strategic Values Survey, distributing employee surveys to more than 90,000 employees and receiving more than 24,000 completed surveys.
- Continued to design, develop, and implement eHR, which will replace CWTAPPS and CWPAY.
- Developed and implemented a comment-less appraisal of promotability for promotional examinations.
- Implemented a new benefits hotline call center and answered more than 25,000 calls during October 2007 through January 2008.
- Implemented a wellness program as required in the memorandum of understanding with Local 721 and spearheaded an effort to enhance and promote wellness countywide.
- Developed a Human Resource (HR) Service Excellence Survey for utilization by County HR line departments.
- Developed an HR training outline and process in the areas of criminal history background checks, pre-employment medical screening, new employee orientation and new hire processing.
- Received an L.A. County Superstars award with the Fire Department in regards to the firefighter trainee testing process.
- Received an Employer of the Year Award from the State of California for coordination of the veterans' internship program.
- Developed the crime laboratory internship program at the Hertzberg-Davis Forensic Science Center with Chief Executive Office (CEO), Sheriff, and Cal State Los Angeles.

Major Objectives 2008-2009

- Commence implementation of the talent management portion of eHR to replace the job bulletin system and the applicant tracking system.
- Implement, in cooperation with CEO and line departments, the long-term leave management program.
- Identify “hard to fill” information technology and clerical vacancies by department and geographic areas and develop and implement focused recruitment and testing.
- Continue to implement the EPS, including a linkage to the Learning Management System.
- Continue to implement countywide wellness in cooperation with County unions to create a cultural change with an aim to reducing healthcare costs and absenteeism.
- Provide training for HR personnel in the areas of examinations and criminal history background checks.

Internal Services

The Internal Services Department supports the County by providing direct and advisory services in purchasing, contracting, facility maintenance, energy management, information technology, and other essential support and administrative functions. The department's strategic plan focuses on continued improvement in the areas of customer service, new technology, building infrastructure, energy conservation, and employee training. ISD is home to the County's Office of Small Business Procurement Technical Assistance Center. ISD is also recognized as having a successful youth career development program which provides on-the-job training to emancipated foster youth.

Major Accomplishments 2007-2008

- Implemented an environmental programs digital dashboard that measures the performance and status of implementation of various aspects of the County's energy and environmental policy.
- Developed and implemented countywide "green" purchasing policies and standards in support of the County's energy and environmental policy.
- Implemented a new telecommunications services agreement that provides the County with local and long distance telephone services and managed Internet protocol services.
- Implemented eCAPS, Phase II that enhances ISD and County departments' capability to monitor purchases and acquisition activities from requisition to payment.
- Completed all data and telephony installations at the LAC+USC Medical Center Replacement Project.
- Implemented a master contracting agreement with multiple vendors to provide the County with energy efficiency projects and services.

Major Objectives 2008-2009

- Assess, plan, design and implement the ISD-hosted teleconference line of business to improve business communications and collaboration.
- Upgrade existing County wireless fidelity (WiFi) networks and provide enterprise WiFi services to selected County departments.
- Implement energy-efficiency projects with an emphasis on retro-commissioning at various Sheriff and Department of Health Services locations throughout the County.
- Complete Phase 1 and Phase 2 of the new County Internet portal using IBM's portal tool Websphere.
- Migrate the support and maintenance of Department of Children and Family Services (DCFS) information technology (IT) infrastructure to ISD and deliver effective and timely IT services to core DCFS business operations.
- Implement the eCAPS materials management module for the Departments of Children and Family Services, Fire, and Sheriff to enhance the departments' purchasing and acquisition activities.
- Implement a countywide facility assessment program to assess buildings occupied by the Departments of Public Health, Community and Senior Services, and DCFS.



Radio Shop.



Tom Tindall
Director
(Appointed 9/24/08)



Fiscal Year 2008-2009 Budget

Gross Total	\$472,937,000
Less Intrafund	
Transfer	<u>\$370,857,000</u>
Net Total	\$102,080,000
Revenue	<u>\$97,812,000</u>
Net County Cost	\$4,268,000

Positions 2,370



Facilities Operations.



Mail Services.



LA County Day at the Fair



Adopted Capital Projects and Refurbishments Summarized by Supervisorial District Fiscal Year 2008-2009





East L.A. Civic Center



Bassett County Park



LAC+USC Medical Center

Adopted Capital Projects and Refurbishments Summarized by Supervisorial District Fiscal Year 2008-09

	Appropriation	Revenue	Net County Cost
First District			
Affirmative Action			
Kenneth Hahn Hall of Administration	200,000	0	200,000
Animal Care and Control			
Baldwin Park	1,483,000	0	1,483,000
Assessor			
Kenneth Hahn Hall of Administration	2,400,000	0	2,400,000
Auditor-Controller			
Kenneth Hahn Hall of Administration	995,000	0	995,000
Board of Supervisors/Executive Office			
Kenneth Hahn Hall of Administration	883,000	0	883,000
Consumer Affairs			
Various First District Projects	5,000	0	5,000
Coroner			
Coroner's Building	27,237,000	161,000	27,076,000
County Counsel			
Kenneth Hahn Hall of Administration	116,000	0	116,000
Criminal Justice Facilities Temp. Const. Fund			
South Gate Courthouse	420,000	420,000	0
East Los Angeles Civic Center			
East Los Angeles Civic Center	86,000	31,000	55,000
Fire Department ACO Fund			
Command and Control	2,462,000	2,462,000	0
Fleet Maintenance Facility	419,000	419,000	0
Klinger Headquarters	150,000	150,000	0
Fire Station 103 - Pico Rivera	940,000	940,000	0
Health Services			
Central Health Center	173,000	0	173,000
El Monte Comp. Health Center	259,000	0	259,000
LAC+USC Medical Center	24,282,000	0	24,282,000
Internal Services Department			
ISD Headquarters	13,000	0	13,000
LAC+USC Medical Center Replacement			
LAC+USC Medical Center	64,498,000	64,498,000	0
Mental Health			
Hall of Records	279,000	0	279,000
Military And Veterans Affairs			
Patriotic Hall	43,660,000	21,668,000	21,992,000

	Appropriation	Revenue	Net County Cost
Parks and Recreation			
Allen J. Martin Park, Community Bldg.	553,000	36,000	517,000
Bassett County Park	2,159,000	203,000	1,956,000
Belvedere Community Reg. County Park	4,688,000	3,536,000	1,152,000
City Terrace Park	80,000	0	80,000
Dalton County Park	630,000	125,00	505,000
East Agency Headquarters	1,100,000	0	1,100,000
Eugene A. Obregon Local Park	2,212,000	1,640,000	608,000
Franklin D. Roosevelt Park	2,380,000	1,184,000	1,196,000
Rimgrove County Park	221,000	215,000	6,000
Rio Hondo River Trail	200,000	200,000	0
Ruben F. Salazar Memorial County Park	1,939,000	1,881,000	58,000
San Angelo Park	145,000	120,000	25,000
Santa Fe Dam Regional Park	499,000	471,000	28,000
Sunshine Local Park	475,000	403,000	72,000
Various 1st District Projects	5,931,000	5,931,000	0
Whittier Narrows Recreation Area	617,000	587,000	30,000
Probation Department			
Central Juvenile Hall	2,052,000	0	2,052,000
Public Health			
Central Health Center	39,000	0	39,000
Public Ways/Facilities			
Gage Park	1,915,000	1,495,000	420,000
Various First District Roads	1,265,000	867,000	398,000
Public Works - Airports			
El Monte Airport	729,000	729,000	0
Sheriff Department			
Biscailuz Center	24,867,000	0	24,867,000
Communications & Fleet Mgmt. Bureau	1,075,000	0	1,075,000
East Los Angeles Station	129,000	0	129,000
Industry Station	224,000	224,000	0
Men's Central Jail	16,000,000	0	16,000,000
Pico Rivera Station	2,000	0	2,000
Sheriff Emergency Vehicle Ops Center	991,000	0	991,000
Sybil Brand Institute	111,450,000	0	111,450,000
Treasurer And Tax Collector			
Kenneth Hahn Hall of Administration	331,000	0	331,000
Trial Courts			
Clara Shortridge Foltz Crim. Justice Ctr.	1,318,000	1,208,000	110,000
Various Capital Projects			
City of Santa Fe Springs	1,284,000	0	1,284,000
Eastern Hill	1,014,000	0	1,014,000
El Pueblo	3,773,000	0	3,773,000
Hall of Justice	3,168,000	3,069,000	99,000
Hall of Records	56,000	0	56,000
Kenneth Hahn Hall of Administration	165,753,000	0	165,753,000
MacLaren Children's Center	750,000	0	750,000
Patriotic Hall	1,500,000	1,500,000	0
Various First District Projects	20,767,000	0	20,767,000

**Subtotal - First District by
Operating Budget/Program**

\$ 555,241,000 \$ 116,337,000 \$ 438,904,000



*Allen J. Martin Community
Building*



*Clara Shortridge Foltz Criminal
Justice Center*



*Florence-Firestone Service
Center*



Enterprise Park Tiles



George Washington Carver Park



Ted Watkins Pool



Ladera Park

	Appropriation	Revenue	Net County Cost
Second District			
Animal Care and Control			
Gardena/Carson Shelter	1,483,000	0	1,483,000
Childcare Facilities			
Various Second District	550,000	0	550,000
Fire Department ACO Fund			
Fire Station 116 - Carson	1,467,000	1,467,000	0
Health Facilities Cap. Improvement Fund			
Harbor-UCLA Medical Center	54,500,000	54,500,000	0
M. L. King, Jr. - Harbor Hospital	6,543,000	6,543,000	0
Health Services			
Humphrey Comp. Health Center	28,000	0	28,000
Harbor-UCLA Medical Center	5,451,000	0	5,451,000
Martin L. King, Jr. - Multi-Service Center	5,331,000	292,000	5,039,000
Human Resources			
3333 Wilshire Boulevard	651,000	0	651,000
Mental Health			
Harbor-UCLA Medical Center	2,032,000	0	2,032,000
Museum of Natural History			
Museum of Natural History	4,897,000	2,005,000	2,892,000
Parks and Recreation			
Alondra Regional Park	24,017,000	5,532,000	18,485,000
Athens Local Park	1,795,000	0	1,795,000
Chester Washington Golf Course	1,484,000	0	1,484,000
Colonel Leon Washington Park	30,000	0	30,000
Del Aire Local Park	4,088,000	1,795,000	2,293,000
Earvin "Magic" Johnson Rec. Area	2,773,000	2,773,000	0
Enterprise Park	565,000	0	565,000
George Washington Carver Park	74,000	0	74,000
Helen Keller Park	6,837,000	649,000	6,188,000
Jesse Owens Community Regional Park	549,000	549,000	0
Kenneth Hahn Recreation Area	3,053,000	2,938,000	115,000
Ladera Park	949,000	138,000	811,000
Lennox Local Park	1,246,000	0	1,246,000
Maggie Hathaway Golf Course	793,000	591,000	202,000
Mary M. Bethune Park	501,000	0	501,000
Mona Park	719,000	0	719,000
Roy Campanella Park	756,000	0	756,000
Ruben Ingold Park	467,000	371,000	96,000
Ted Watkins Memorial Regional Park	6,424,000	3,808,000	2,616,000
Various Second District Projects	4,625,000	1,010,000	3,615,000
Wiseburn Park	350,000	71,000	279,000
Probation			
Centinela Office Building	5,653,000	0	5,653,000
Public Health			
South Health Center	7,400,000	0	7,400,000
Public Library			
Gardena Library	102,000	0	102,000
Lawndale Library	1,722,000	8,000	1,714,000



	Appropriation	Revenue	Net County Cost
Public Ways/Facilities			
Various Second District Roads	5,650,000	139,000	5,511,000
Public Works - Airports			
Compton Airport	1,884,000	1,884,000	0
Sheriff Department			
Athens Station	12,586,000	0	12,586,000
Carson Station	2,903,000	0	2,903,000
Compton Station	1,350,000	0	1,350,000
Lennox Station	1,250,000	1,250,000	0
Trial Courts			
Airport Courthouse	609,000	0	609,000
Various Capital Projects			
Earvin "Magic" Johnson Recreation Area	183,000	0	183,000
Lennox Station	2,390,000	0	2,390,000
South Central Area Office	1,874,000	0	1,874,000
Various Second District Projects	11,130,000	0	11,130,000
Victoria Golf Course	165,000	163,000	2,000
Subtotal - Second District by Operating Budget/Program	\$201,879,000	\$88,476,000	\$113,403,000



Athens Sheriff Station



Lennox Park Art

Third District

Beaches and Harbors			
Broad Beach	412,000	172,000	240,000
Dan Blocker Beach	4,426,000	700,000	3,726,000
Malibu Beach	718,000	3,000	715,000
Surfrider Beach	1,054,000	205,000	849,000
Various Third District County Beaches	352,000	352,000	0
Venice Beach	2,137,000	540,000	1,597,000
Will Rogers State Beach	8,728,000	1,592,000	7,136,000
Zuma Beach	618,000	88,000	530,000
Childcare Facilities			
Various Third District Projects	10,000	0	10,000
Fire Department ACO Fund			
Fire Camp 13	3,822,000	3,822,000	0
Fire Station 67 - Calabasas	815,000	815,000	0
Fire Station 69 - Topanga	931,000	931,000	0
Fire Station 71 - Malibu	1,063,000	1,063,000	0
Pacoima Facility	6,890,000	6,890,000	0
Health Services			
Mid-Valley Comprehensive Health Ctr.	6,757,000	2,600,000	4,157,000
Sun Valley Health Center	618,000	100,000	518,000
Parks and Recreation			
El Cariso Community Regional Park	4,743,000	2,832,000	1,911,000
Hollywood Bowl	332,000	0	332,000
John Anson Ford Amphitheatre	261,000	0	261,000
Mission Canyon Trail	1,718,000	1,068,000	650,000
Various Third District Projects	7,890,000	7,890,000	0
Virginia Robinson Gardens	936,000	733,000	203,000



El Cariso Community Regional Park



Sun Valley Health Center



Van Nuys Child Care Center



Will Rogers Beach



Topanga Canyon Library

	Appropriation	Revenue	Net County Cost
Public Library			
Topanga Library	14,152,000	52,000	14,100,000
Public Works - Airports			
Whiteman Airport	2,752,000	2,752,000	0
Trial Courts			
Malibu/Calabasas Courthouse	244,000	0	244,000
San Fernando Courthouse	38,000	0	38,000
Santa Monica Courthouse	496,000	340,000	156,000
Various Capital Projects			
John Anson Ford Amphitheatre	89,000	0	89,000
Malibu Beach	872,000	0	872,000
Point Dume Beach	4,632,000	0	4,632,000
Santa Monica State Beach	2,000,000	0	2,000,000
Surfrider Beach	1,482,000	107,000	1,375,000
Topanga State Beach	824,000	107,000	717,000
Van Nuys Courthouse	56,000	0	56,000
Various Third District Projects	42,438,000	0	42,438,000
Zuma Beach	4,304,000	0	4,304,000
Subtotal - Third District by Operating Budget/Program	\$129,610,000	\$35,754,000	\$93,856,000

Fourth District

Beaches and Harbors			
Dockweiler State Beach	1,553,000	114,000	1,439,000
Manhattan Beach	380,000	0	380,000
Marina del Rey Beach	578,000	120,000	458,000
Redondo Beach	6,086,000	1,125,000	4,961,000
Various Fourth District County Beaches	933,000	933,000	0
Community & Senior Services			
Various Fourth District Projects	2,471,000	0	2,471,000
Health Facilities Capital Improvement Fund			
Rancho Los Amigos Medical Center	10,934,000	10,934,000	0
Human Resources			
Rancho Los Amigos South Campus	180,000	0	180,000
Internal Services Department			
Rancho Los Amigos South Campus	61,217,000	54,230,000	6,987,000
Marina del Rey ACO			
Marina del Rey Beach	4,268,000	4,268,000	0
Mental Health			
Lomita	81,000	0	81,000
Parks and Recreation			
Adventure Park	486,000	253,000	233,000
Amigo Park	50,000	0	50,000
Bill Blevins Park	168,000	90,000	78,000
Carolyn Rosas Park	233,000	125,000	108,000



	Appropriation	Revenue	Net County Cost
Cerritos Community Regional Park	656,000	291,000	365,000
Countrywood Park	83,000	19,000	64,000
Friendship Community Regional Park	6,000	0	6,000
Los Amigos Golf Course	3,411,000	875,000	2,536,000
Los Robles Park	49,000	38,000	11,000
Pathfinder Community Regional Park	27,930,000	0	27,930,000
Pepperbrook Park	261,000	0	261,000
Peter F. Schabarum Regional Park	1,604,000	247,000	1,357,000
Rowland Heights Park	189,000	0	189,000
South Coast Botanic Gardens	17,000	17,000	0
Various Fourth District Projects	7,612,000	7,612,000	0
William Steinmetz Park	23,000	22,000	1,000
Probation			
Los Padrinos Juvenile Hall	1,256,000	0	1,256,000
Probation Contracts Office - Painter Ave.	300,000	0	300,000
Probation Headquarters	746,000	0	746,000
Rancho Los Amigos South Campus	2,000,000	0	2,000,000
Public Defender			
Lomita	47,000	0	47,000
Public Health			
Rancho Los Amigos South Campus	90,000	90,000	0
Public Library			
East San Gabriel Valley Library	30,951,000	0	30,951,000
Public Library Headquarters	450,000	0	450,000
Public Ways/Facilities			
Various 4th District Projects	5,310,000	0	5,310,000
Sheriff Department			
STARS Center	968,000	0	968,000
Trial Courts			
Long Beach Courthouse	6,822,000	6,822,000	0
Various Capital Projects			
Avalon Lifeguard/Paramedic Station	824,000	0	824,000
Marina del Rey Station	5,182,000	4,999,000	183,000
Rancho Los Amigos North Campus	4,800,000	4,800,000	0
Rancho Los Amigos South Campus	11,387,000	6,500,000	4,887,000
Various Fourth District Projects	27,242,000	1,003,000	26,239,000
Subtotal - Fourth District by Operating Budget/Program	\$230,124,000	\$105,527,000	\$124,597,000



Cerritos Park



Pepperbrook Park



Rowland Heights Park



Amigo Park



Carolyn Rosas Park



Avalon Lifeguard/Paramedic Station



Fire Station 93, Palmdale



Crescenta Valley Community Regional Park



Fire Station 136, Palmdale



San Gabriel Library

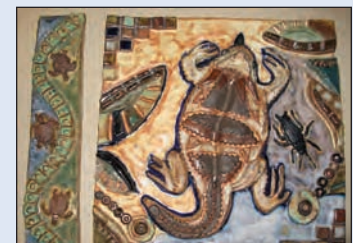
	Appropriation	Revenue	Net County Cost
Fifth District			
Animal Care and Control			
East Antelope Valley	14,944,000	2,946,000	11,998,000
Lancaster	1,903,000	0	1,903,000
Del Valle ACO Fund			
Del Valle Training Center	650,000	650,000	0
Fire Department ACO Fund			
Camp 8	90,000	90,000	0
Camp 14	1,911,000	1,911,000	0
Camp 16	250,000	250,000	0
Fire Station 93 - Palmdale	2,137,000	2,137,000	0
Fire Station 104 - Santa Clarita Valley	17,685,000	17,685,000	0
Fire Station 108 - Santa Clarita Valley	1,249,000	1,249,000	0
Fire Station 111 - Saugus	343,000	343,000	0
Fire Station 114 - Lake Los Angeles	800,000	800,000	0
Fire Station 128 - Santa Clarita Valley	11,161,000	11,161,000	0
Fire Station 132 - Santa Clarita	9,995,000	9,995,000	0
Fire Station 136 - Palmdale	2,272,000	2,272,000	0
Fire Station 139 - Palmdale	100,000	100,000	0
Fire Station 142 - South Antelope Valley	2,050,000	2,050,000	0
Fire Station 143 - Santa Clarita	10,725,000	10,725,000	0
Fire Station 150 - Santa Clarita Valley	19,432,000	19,432,000	0
Fire Station 156 - Santa Clarita Valley	11,185,000	11,185,000	0
Health Facilities Capital Improvement Fund			
High Desert MACC	2,500,000	2,500,000	0
Olive View Medical Center	20,750,000	20,750,000	0
Health Services			
High Desert Multi-Serv. Amb. Care Center	287,000	0	287,000
Olive View Medical Center	1,650,000	0	1,650,000
Mental Health			
Olive View Medical Center	6,459,000	3,249,000	3,210,000
Museum of Natural History			
William S. Hart Regional Park	54,000	54,000	0
Parks and Recreation			
96th Street Trail	87,000	87,000	0
Acton Park	198,000	159,000	39,000
Altadena Golf Course	3,000,000	250,000	27,500,000
Arcadia Community Regional Park	5,129,000	4,793,000	336,000
Castaic Lake Recreation Area	13,006,000	1,472,000	11,534,000
Charter Oak Local Park	521,000	521,000	0
Copperhill Park	1,194,000	864,000	330,000
Crescenta Valley Community Reg. Park	122,000	122,000	0
Dave March Park	381,000	0	381,000
Everett Martin Park	1,597,000	1,542,000	55,000
Frank G. Bonelli Regional Park	3,633,000	2,819,000	814,000
George Lane Park	1,401,000	1,347,000	54,000
Hasley Canyon Park	200,000	0	200,000
Indian Falls Trail	100,000	100,000	0
Jake Kuredjian Park	102,000	102,000	0
Knollwood Golf Course	175,000	175,000	0
Knollwood Pool	1,005,000	964,000	41,000
Loma Alta Park	2,392,000	0	2,392,000
Los Angeles County Arboretum	575,000	575,000	0
Marshall Canyon Regional Park	4,305,000	3,609,000	696,000



	Appropriation	Revenue	Net County Cost
North County	98,000	98,000	0
Pacific Crest National Trail	114,000	38,000	76,000
Pamela Park	272,000	272,000	0
Peck Road Water Conservation Park	200,000	200,000	0
Pickens Canyon Park	52,000	52,000	0
Placerita Canyon Natural Area	1,695,000	1,300,000	395,000
Richard Rioux Memorial Park	598,000	0	598,000
Stephen Sorensen Park	10,051,000	948,000	9,103,000
Various Fifth District Projects	6,463,000	5,782,000	681,000
Vasquez Rocks Natural Area	6,256,000	2,999,000	3,257,000
Veteran's Memorial Community Reg. Park	92,000	92,000	0
Walnut Creek Community Regional Park	237,000	237,000	0
William S. Hart Regional Park	1,666,000	421,000	1,245,000
Probation			
Barry J. Nidorf Juvenile Hall	8,933,000	0	8,933,000
Camp Challenger	2,326,000	0	2,326,000
Camp Holton	130,000	130,000	0
Camp Munz	152,000	150,000	2,000
Camp Rockey	1,243,000	0	1,243,000
Camp Scudder	1,272,000	0	1,272,000
Public Health			
Monrovia Health Center	227,000	0	227,000
Public Library			
Acton/Agua Dulce Library	3,793,000	0	3,793,000
La Crescenta Library	2,193,000	9,000	2,184,000
Lake Los Angeles Library	115,000	0	115,000
San Gabriel Library	39,000	0	39,000
Public Works - Airports			
Brackett Field	800,000	800,000	0
General William J. Fox Airfield	498,000	498,000	0
Public Works - Flood			
Eaton Yard	1,725,000	1,725,000	0
Sheriff Department			
Altadena/Crescenta Valley Station	1,217,000	0	1,217,000
Mira Loma Detention Center	130,000	0	130,000
P. Pitchess Honor Rancho	135,645,000	1,356,000	134,289,000
Santa Clarita Valley Station	931,000	0	931,000
Temple Station	15,937,000	3,713,000	12,224,000
Trial Courts			
Lancaster Juvenile Court	245,000	0	245,000
M.D. Antonovich Antelope Valley Court	3,382,000	0	3,382,000
Santa Anita Courthouse	356,000	0	356,000
Various Capital Projects			
Various Fifth District Projects	42,473,000	1,103,000	41,370,000
Subtotal - Fifth District by Operating Budget/Program	\$431,261,000	\$162,958,000	\$268,303,000



Agua Dulce Library



Stephen Sorensen Park Tiles



La Crescenta Library



Pickens Canyon Park



	Appropriation	Revenue	Net County Cost
Non-District			
Fire Department			
Various Fire Facilities	6,923,000	6,923,000	0
Health Services			
Various Health Facilities	10,437,000	0	10,437,000
Public Library			
Various Library Facilities	836,000	0	836,000
Sheriff Department			
Various Sheriff Facilities	18,617,000	0	18,617,000
Various Capital Projects			
Various Capital Projects	56,063,000	3,250,000	52,813,000
Subtotal - Non-District	\$92,876,000	\$10,173,000	\$82,703,000
Grand Total	\$1,640,991,000	\$519,225,000	\$1,121,766,000

Other Improvements Not Part of Capital Projects Budget



Mark Taper Forum, Act II



Natural History Museum



LACMA - Phase I



Harbor-UCLA Medical Center
Kids Clinic



Grand Avenue Civic Park



LACMA - Phase II

Making the Holiday Brighter for Children

Making Christmas happier for children—particularly those who are underprivileged, physically challenged, in foster care or victims of crime—is a high priority for County employees each December. Employees recognize that the holiday season can be difficult for these children so they work tirelessly to find ways to brighten their spirits. Departments work independently and collectively to host parties for the children and their families, providing gifts, food, clothes, shoes and entertainment. Among numerous activities in 2008 were a holiday party for foster youth at Magic Mountain; a 999 for Kids celebration for victims of the most severe cases of child abuse, neglect and domestic violence; and a toy store visited by more than 1,250 youngsters, who got to select their own presents. Inmates in the county jails also contributed, handcrafting more than 3,000 dolls and wooden toys that were given to the children. Toy and food collection bins could be found in most county facilities, allowing all employees the opportunity to play Santa.





Foster Youth Transform into Belles of the Ball

Camp Cinderella is an annual event designed to provide teen girls in foster care with training in life skills, personal and social development, self-esteem, forgiveness, etiquette, college and job preparation, health and nutrition, relationships, effective communication and self-advocacy. Supervisor Yvonne B. Burke, the Los Angeles County Department of Children and Family Services, and the HerShe Group, a non-profit organization that empowers girls in foster care to successfully transition into adulthood, hosted the 2008 Camp Cinderella, culminating with the Cinderella Ball in July at Pepperdine University in Malibu. The teens showed off their dancing skills at the Cinderella Ball by participating in a waltz with their male escorts.



