

MEMORANDUM OF UNDERSTANDING
FOR JOINT SUBMISSION
TO BOARD OF SUPERVISORS
REGARDING THE
FIRE SPECIALISTS
EMPLOYEE REPRESENTATION UNIT

THIS MEMORANDUM OF UNDERSTANDING, made and entered into this 27th day of
June 2023,

BY AND BETWEEN

Authorized Management Representatives
(hereinafter referred to as "Management") of the
County of Los Angeles (hereinafter referred to
as "County"), and the County Forester and Fire
Warden

AND

LOS ANGELES COUNTY FIRE FIGHTERS,
LOCAL 1014, IAFF, AFL-CIO

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ARTICLE 1 RECOGNITIONSection 1.

Pursuant to the provisions of the Employee Relations Ordinance of the County of Los Angeles and applicable State law, Los Angeles County Fire Fighters Local 1014 was certified on August 21, 1969, by County's Employee Relations Commission (Employee Relations Commission File No. R-10-69) as the majority representative of County employees in the classifications contained in this bargaining unit in the Fire Fighters Employee Representation Unit, Unit 601 (hereinafter "Unit") previously found to be appropriate by said Employee Relations Commission.

On December 18, 2006, upon consideration of request by Local 1014, ERCOM approved the deletion of the classifications contained in this Memorandum of Understanding from Bargaining Unit 601 and the accretion of these classes into this bargaining unit.

Management hereby recognizes Los Angeles County Fire Fighters Local 1014 as the certified majority representative of the employees in said Unit. The term "employee" or "employees" as used herein shall refer only to employees employed by County in said Unit in the employee classifications comprising said Unit as listed in Article 9, Salaries.

Section 2.

Management agrees to recognize Los Angeles County Fire Fighters Local 1014 as the exclusive representative of the employees in said Unit when County rules, regulations or laws are amended and Local 1014 has shown it has met the requirements of any such new rules.

ARTICLE 2 AFFIRMATIVE ACTION

The provisions of this Memorandum of Understanding shall be applied equally to all employees covered hereby without favor or discrimination because of race, color, sex, age, national origin, political or religious opinions or affiliations.

Management of the Department of Forester & Fire Warden agrees to consult with designated representatives of the Union regarding departmental affirmative action programs. Further, the parties agree that consultation shall take place prior to the implementation of such programs.

ARTICLE 3 DRUG TESTING

Management may require employees in the Unit to be tested for drugs based on a reasonable suspicion of impairment on the job.

Testing protocol, the drugs for which testing will be conducted and the cutoff levels for a positive drug test shall be that agreed to between the County and Coalition of County Unions.

It is understood that a positive drug test may result in disciplinary action, including discharge.

Drug testing, as used in this Article, includes alcohol.

The parties agree to discuss substance abuse testing and treatment as part of the ongoing efforts in behavioral health best practices in the labor management behavioral health program.

ARTICLE 4 MUTUAL COOPERATION

The parties recognize the necessity of cooperating on matters of mutual concern and interest and agree to work together to maximize the effectiveness of the Fire Department and the County and to accomplish legislative and funding goals in their mutual interest.

ARTICLE 5 IMPLEMENTATION

This Memorandum of Understanding constitutes a mutual recommendation to be jointly submitted to County's Board of Supervisors.

It is agreed that this Memorandum of Understanding shall not be binding upon the parties unless and until said Board of Supervisors:

- A. Acts, by majority vote, formally to approve said Memorandum of Understanding;
- B. Enacts necessary amendments to all County ordinances, including the Los Angeles County Code, required to implement the full provisions of Articles; and
- C. Acts to appropriate the necessary funds required to implement the provisions of this Memorandum of Understanding which require funding.

Notwithstanding the foregoing, in the event the Board of Supervisors fails to take all actions necessary to timely implement this Memorandum of Understanding, it is understood that the parties may mutually agree to implement appropriate provisions of this Memorandum which do not require specific approval by the Board of Supervisors.

If the parties do not mutually agree to implement appropriate provisions of this Memorandum not requiring approval by the Board of Supervisors, then negotiations shall resume upon the request of either party.

ARTICLE 6 TERM

The term of this Memorandum of Understanding shall commence on the date when the terms and conditions for its effectiveness, as set forth in Article 5, Implementation, are fully met, but in no event shall said Memorandum of Understanding become effective prior to 12:01 a.m., on October 1, 2022. This Memorandum of Understanding shall expire and otherwise be fully terminated at 12:00 Midnight on September 30, 2025.

ARTICLE 7 STRIKES AND LOCKOUTS

During the life of this agreement no work stoppages, strikes, slowdowns, or picketing shall be caused or sanctioned by the Union, and no lockouts shall be made by the County.

In the event any employees covered by this agreement, individually or collectively, violate the provisions of this Article and the Union fails to exercise good faith in halting the work interruption, the Union and the employees involved shall be deemed in violation of this Article and the County shall be entitled to seek all remedies available to it under applicable law.

ARTICLE 8 RENEGOTIATION

Section 1. Calendar for Negotiations

In the event either party hereto desires to negotiate a successor Memorandum of Understanding, such party shall serve upon the other during the period from May 15, 2025, through May 31, 2025, its written request to commence negotiations as well as its full and entire written proposal for such successor Memorandum of Understanding.

Upon receipt of such written notice and proposal, negotiations shall begin thirty (30) days after such receipt or June 1, 2025, whichever is later. An impasse concerning the items under negotiations shall be declared automatically if full and entire agreement on the terms of a successor Memorandum of Understanding is not reached by July 31, 2025, unless the parties mutually agree to continue negotiations.

ARTICLE 9 SALARIES

Section 1. Recommended Salary Adjustment

The parties agree jointly to recommend to County's Board of Supervisors that said Board adopt and implement the following salaries applicable to employees in the Unit on the effective dates indicated.

The parties agree that the recommended salaries set forth herein were negotiated in good faith, and that said salaries were jointly determined independently of race, gender, age or national origin.

When mutually agreed to by the parties and if a legitimate fiscal emergency exists, the MOU may be reopened on the issue of the third-year wage of the agreement.

ITEM NO	ITEM CLASSIFICATION	EFFECTIVE DATE	NOTE	SCH	MINIMUM RATE	MAXIMUM RATE
2432	FIRE DISPATCHER I	CURRENT	NMO	83H	4046.36	5452.55
		10/01/2022	NMO	85H	4271.18	5756.27
		10/01/2023	NMO	86K	4410.36	5943.91
		10/01/2024	NMO	88A	4554.00	6137.00
2433	FIRE DISPATCHER II	CURRENT	NMO	89H	4761.09	6416.09
		10/01/2022	NMO	91H	5026.55	6773.45
		10/01/2023	NMO	92K	5190.55	6993.82
		10/01/2024	NMO	94A	5359.00	7221.00
2435	FIRE DISPATCHER SPECIALIST	CURRENT	NMO	92G	5152.36	6942.55
		10/01/2022	NMO	94G	5439.18	7329.55
		10/01/2023	NMO	95J	5615.82	7568.36
		10/01/2024	NMO	96L	5798.82	7814.91
3772	FIRE PREVENTION ENGINEERING ASST I	CURRENT	N2MO	89G	5014.18	6400.36
		10/01/2022	N2MO	91G	5294.00	6756.82
		10/01/2023	N2MO	92J	5465.91	6976.73
		10/01/2024	N2MO	93L	5643.27	7203.45
3773	FIRE PREVENTION ENGINEERING ASST II	CURRENT	N2MO	101J	6976.73	8905.55
		10/01/2022	N2MO	103J	7365.73	9402.00
		10/01/2023	N2MO	104L	7605.45	9707.36
		10/01/2024	N2MO	106B	7853.55	10024.00

0326 FORESTRY TECHNICIAN	CURRENT	NMO	75D	3233.73	4345.45
	10/01/2022	NMO	77D	3411.82	4588.09
	10/01/2023	NMO	78F	3521.18	4737.64
	10/01/2024	NMO	79H	3634.09	4892.00
4400 HAZARDOUS MATERIALS SPECIALIST I	CURRENT	NMO	96L	5798.82	7814.91
	10/01/2022	NMO	98L	6122.09	8249.91
	10/01/2023	NMO	100B	6321.73	8518.27
	10/01/2024	NMO	101D	6527.55	8796.45
4401 HAZARDOUS MATERIALS SPECIALIST II	CURRENT	NMWO	102L	6823.36	9707.36
	10/01/2022	NMWO	104L	7203.45	10249.00
	10/01/2023	NMWO	106B	7438.55	10583.36
	10/01/2024	NMWO	107D	7681.27	10928.27
4402 HAZARDOUS MATERIALS SPECIALIST III	CURRENT	NMWO	105L	7401.91	10531.27
	10/01/2022	NMWO	107L	7814.91	11117.91
	10/01/2023	NMWO	109B	8069.09	11479.64
	10/01/2024	NMWO	110D	8331.91	11854.09

Section 2. Step Advances

- a. Full-time permanent employees in this Unit who are below the top step of the salary range and who are eligible for an annual step advance will be granted a step advance only when a competent or better Performance Evaluation has been filed by the employee's department head. The Performance Evaluation shall be filed at least one month prior to the employee's step advance anniversary date and within a period which does not exceed one year prior to that date.

- b. If no performance review is filed as defined in a. above, or if an employee receives an Improvement Needed Performance Evaluation, the employee's step advance will not be granted on the date due.

Where no Performance Evaluation is issued in accordance with Paragraph a. above, the employee may request his/her department in writing to issue a Performance Evaluation. The department head shall issue a Performance Evaluation within five days of the employee's request. If said Evaluation is competent or better, the employee shall be granted a step advance effective to his/her step advance anniversary date.

c. Grievances arising out of this section shall be processed as follows:

(1) Where no Performance Evaluation has been issued in accordance with Paragraph b. above, the employee may file a grievance with the Department of Human Resources.

If the Director of Personnel fails to obtain issuance of such Performance Evaluation within ten days after the grievance is filed with the Department of Human Resources, the employee shall be deemed competent, and the step advance shall be processed within 30 days effective to his/her step anniversary date.

Where the department head issues a Performance Evaluation upon request of the Department of Human Resources, and said Performance Evaluation is competent or better, the employee shall be provided a step advance within 30 days effective to his/her step advance anniversary date.

- (3) Grievances based on an Improvement Needed Performance Evaluation shall be filed within ten days of issuance with the department head or his designated representative who shall respond to the grievance within ten days. Appeals from a department head decision shall be processed in accordance with Civil Service Rules.
- d. During the term of this agreement, should any changes be made in the existing categories of Performance Evaluations which adversely impacts the application of this section, the parties agree to meet and renegotiate this section. In the event an agreement cannot be reached through negotiations, it is agreed that the Union may submit the dispute to arbitration. The arbitrator shall issue an award on the step advances as affected by the changes in existing categories of Performance Evaluations.

Section 3. Additional Compensation-Emergency Medical Technician 1 Certification

Effective June 1, 2019, Unit Members in the classifications listed below shall receive a bonus of 51 standard salary levels. Unit Members shall maintain certification and recertification, to include didactic and skills testing.

- Forestry Technician

This bonus shall be considered as wages for all purposes.

Section 4. Step Acceleration

Fire Dispatchers

Full-time employees in the classification of Fire Dispatcher I or Fire Dispatcher II or shall advance to the second step of the range of that class upon completion of six months of continuous service in said class.

Section 5. Dispatcher Bonus

Effective December 1, 2015, the parties agree that employees in the Fire Dispatcher Series, employed on a permanent, full-time position, and who meet the following conditions shall receive a monthly bonus of twenty-six (26) levels (approximately 6.5%):

- Proof of EMD Certification;
- Proof that continuing education requirements have been met,
- The employee's last Performance Evaluation must be "Competent" or higher. New hires shall receive the bonus, as long as they maintain a competent level of performance;
- The employee must not be on an improvement plan as part of an overall Improvement Needed Performance Evaluation.

Effective June 1, 2016, said monthly bonus shall be twenty-nine (29) levels (approximately 7.5%) with the implementation of the Tiered Dispatch Program. Effective June 1, 2019, the bonus shall be thirty-six (36) levels (approximately 9.5%). The above stated conditions to receive the bonus shall remain applicable. In the event the Tiered Dispatch Program is discontinued during the contract term, the parties agree that the bonus shall revert back to twenty-six (26) levels (approximately 6.5%).

Management shall provide Local 1014 with 30-days written notice of the planned discontinuation of the Tiered Dispatch Program.

Section 6. Shift Differential

Employees in the Fire Dispatcher Series who work a shift at least five-eighths of which falls between 4:00 p.m. and 11:00 p.m. or between 9:00 p.m. and 8:00 a.m. shall receive a differential of \$.45 cents per hour for all hours worked on that shift. Effective October 1, 2007, said differential shall be .55 cents per hour for all hours worked on the aforementioned shift. Effective October 1, 2017, said differential shall be \$1.00 per hour for all hours worked on the aforementioned shift. Effective October 1, 2022, said differential shall be \$2.00 per hour for all hours worked on the aforementioned shift.

Section 7. Standby Pay/Call-Back Pay

Effective October 1, 2007, employees in the classifications of Hazardous Materials Specialist I (HMS I), Hazardous Materials Specialist II (HMS II), or Hazardous Materials Specialist III (HMS III) shall receive a bonus of \$2.50 for each hour assigned regularly scheduled standby service during off-duty periods. Effective December 1, 2015, said differential shall be \$3.10 for each hour assigned regularly scheduled standby service during off-duty periods. Effective October 1, 2017, said bonus shall be \$3.25 for each hour assigned regularly scheduled standby service during off-duty periods.

The bonus shall be increased as follows:

Effective June 1, 2019, from \$3.25 to \$3.50

Effective October 1, 2019, from \$3.50 to \$3.75

Effective October 1, 2020, from \$3.75 to \$4.00

Effective October 1, 2023, from \$4.00 to \$4.50

Effective October 1, 2024, from \$4.50 to \$5.00

Section 8. Catalina Island Assignment

Effective July 1, 1994, employees who are assigned to work on a permanent basis on Catalina Island and who are not provided living quarters, shall be entitled to compensation at a rate four schedules higher than the base rate established by this Article.

Section 9. Hazardous Materials Division- Emergency Operations Section Assignment Bonus

Effective December 1, 2015, employees in the classification of Hazardous Materials Specialist II (HMS II) who are assigned to work in the Emergency Operations Section shall receive a bonus of twenty-two (22) standard salary levels (approximately 5.5%). The purpose and intent of this section is to convert the existing additional responsibilities bonuses received by the Hazardous Materials Specialist II (HMS II) in the Emergency Operations Section.

Section 10. Hazardous Materials Division- California Accidental Release Prevention (CalARP) Program Assignment Bonus

Following Board of Supervisors ratification of the 2018-2021 successor MOU and effective June 1, 2019, the parties agree that all members employed as Hazardous Materials Specialist III on a permanent, full-time position, and who are assigned to the California Accidental Release Prevention (CalARP) Unit shall receive a monthly CalARP bonus of twelve (12) standard salary levels (approximately 3%) as long as they meet the following conditions:

- Assigned to the CalARP Unit, as selected by the Department.

In order to continue to receive the bonus as outlined above, each member shall:

- With each annual performance evaluation, provide written proof that the certification and continuing education requirements have been met.

If at any time the Department becomes aware that a member is not in compliance with the conditions stipulated above, the indicated bonus shall be terminated immediately.

Section 11. Hazardous Materials Division- Aboveground Petroleum Storage Act (APSA) Certification Bonus

Following Board of Supervisors ratification of the 2018-2021 successor MOU and effective June 1, 2019, the parties agree that all members employed as Hazardous Materials Specialist I, II or III on a permanent, full-time position, who have completed and passed the initial aboveground storage tank inspector training program and maintain Aboveground Petroleum Storage Act (APSA) certification shall receive a monthly APSA bonus of eight standard salary levels (approximately 2%) as long as they meet the following conditions:

- Complete and pass the initial aboveground petroleum storage tank inspector training program and maintain a valid Aboveground Petroleum Storage Act (APSA) certification.

In order to continue to receive the bonus as outlined above, each member shall:

- With each annual performance evaluation, provide written proof that the certification and continuing education requirements that are mandated by the State of California, if any, have been met.

If at any time the Department becomes aware that a member is not in compliance with the conditions stipulated above, the indicated bonus shall be terminated immediately.

Section 12. Fire Prevention Engineering Assistant I and II - International Code Council Certification Bonus

Following Board of Supervisors ratification of the 2022-2025 successor MOU and effective October 1, 2022, the parties agree that all members employed as Fire Prevention Engineering Assistant I and Fire Prevention Engineering Assistant II, on a permanent and full-time basis, and who hold a valid certification in one or more of the following, shall receive a maximum monthly bonus of twenty standard salary levels (approximately 5%):

- Fire Plans Examiner Certification;
- Commercial Fire Alarm Plans Examiner I Certification;
- Commercial Fire Alarm Plans Examiner II Certification;
- Commercial Fire Sprinkler Plans Examiner Certification;
- Residential Fire Sprinkler Inspector/Plans Examiner Certification;

In order to continue to receive the bonus as outlined above, each member shall:

- With each annual performance evaluation, provide written proof that the certification and continuing education requirements have been met.

If at any time the Department becomes aware that a member is not in compliance with the conditions stipulated above, the indicated bonus shall be terminated immediately.

Section 13. Step Placement for Forestry Technician and Fire Prevention Engineering Assistant I

Effective upon Board of Supervisors ratification of the 2018-2021 successor MOU:

- a. new hires to the item of Forestry Technician who possess a bachelor's degree from an accredited college with a specialization in forestry or a related field shall be compensated starting at the third step of the salary range; and

- b. new hires to the item of Fire Prevention Engineering Assistant I who possess a Professional Engineers Registration License shall be compensated starting at the third step of the salary range.

Section 14. Fire Prevention Engineering Assistant I and II – Licensed Professional Engineer or Architect Bonus

Effective October 1, 2023, the parties agree that all members employed as Fire Prevention Engineering Assistant I and Fire Prevention Engineering Assistant II, on a permanent and full-time basis, and who hold a valid State of California License as a Professional Engineer or Architect, shall receive a maximum monthly bonus of fifty-six standard salary levels (approximately 15%). The parties acknowledge that the licenses are currently titled: 1) Registered Fire Protection Engineer; 2) Registered Mechanical Engineer; 3) Registered Electrical Engineer; 4) Registered Civil Engineer; and 5) Registered Structural Engineer, but that the names or titles may be modified by the State, and additional licenses may be added. The intent is to provide this incentive to all Professional Engineer or Architect licenses offered by the State.

In order to continue to receive the bonus as outlined above, each member shall:

- With each annual performance evaluation, provide written proof that the licensing requirement has been met.

If at any time the Department becomes aware that a member is not in compliance with the conditions stipulated above, the indicated bonus shall be terminated immediately.

ARTICLE 10 OVERTIMESection 1. Henninger Flats Duty

The provisions of this Article shall not apply to Forestry personnel assigned to extra service as a watchperson at Henninger Flats. Such duty shall be compensated pursuant to County Code Section 6.76.020 (D).

Section 2.

The parties agree that employees in the Unit will be paid for all hours worked in excess of 40 in one week. "Hours worked" will be calculated as provided for by the Fair Labor Standards Act, 29 U.S.C. '201. et seq. Hours worked do not include time for which persons are compensated but do not actually work, including but not limited to, sick leave and vacation pay, with the exception that those hours paid during a workweek for a regular County holiday will be counted in calculating hours worked for overtime purposes.

Notwithstanding the above, all benefit time such as holidays, sick leave, vacation, etc., for employees in the Forestry Series shall count as hours worked for overtime purposes.

The Department will pay employees for any overtime worked at a rate of time and one-half (1½) his/her regular rate of pay. Regular rate of pay shall be calculated as provided for by the Fair Labor Standards Act.

Effective July 1, 1994, with Management approval, employees in the classifications of Hazardous Materials Specialist (HMS) I, II, or III may elect to receive compensatory time off (CTO) in lieu of pay, at a rate of one and one-half (1½) hours for each hour worked

in excess of forty in one workweek. CTO may be accrued to the maximums provided by FLSA. CTO in excess of these maximums shall be compensated as provided by FLSA. Employees may use CTO, as it is credited, with supervisory approval. Employees may elect to receive CTO in lieu of pay, at the straight time rate for all non-FLSA overtime worked.

Effective December 1, 2015, with Management approval, employees in the classifications of Fire Prevention Engineering Assistant (FPEA) I or II may elect to receive compensatory time off (CTO) in lieu of pay, at a rate of one and one-half (1 ½) hours for each hour worked in excess of forty in one workweek. CTO may be accrued to a maximum of 120 hours. CTO in excess of these maximums shall be compensated as provided by FLSA. Employees may use CTO, as it is credited, with supervisory approval. Employees may elect to receive CTO in lieu of pay, at the straight time rate for all non-FLSA overtime worked.

Effective upon Board of Supervisors ratification of the 2018-2021 successor MOU, with Management approval, employees in the classifications of Fire Dispatcher I and II, and Fire Dispatcher Specialist may elect to receive compensatory time off (CTO) in lieu of pay, at a rate of one and one-half (1 ½) hours for each hour worked in excess of forty in one workweek. CTO may be accrued to a maximum of 120 hours. CTO in excess of these maximums shall be compensated as provided by FLSA. Employees may use CTO, as it is credited, with supervisory approval. Employees may elect to receive CTO in lieu of pay, at the straight time rate for all non-FLSA overtime worked.

Effective upon Board of Supervisors ratification of the 2018-2021 successor MOU, with Management approval, employees in the classification of Forestry Technician may elect to receive compensatory time off (CTO) in lieu of pay, at a rate of one and one-half (1 ½) hours for each hour worked in excess of forty in one workweek. CTO may be accrued to a maximum of 120 hours. CTO in excess of these maximums shall be compensated as provided by the MOU. Employees may use CTO, as it is credited, with supervisory approval. CTO used by employees in the classification of Forestry Technician shall be considered benefit time.

Section 3. Usage of Non-FLSA Earned Compensatory Time

- A. Employees shall not be directed by Management to take compensatory time off without at least ten (10) business days' notice or be denied a timely request to take such time off. Requests for time off will be approved based on the needs of the service as determined by Management.

- B. Compensatory time accumulated by employees not used during the calendar year in which it is earned may be carried over one additional calendar year during which it must be taken. Compensatory time not used within the above period shall be paid to the employee at the straight time rate rather than lost.

Section 4. Saving Clause

If the Federal Fair Labor Standards Act (FLSA) becomes inapplicable to employees in this Unit, in whole or in part, for any reason, during the term of this agreement or before a successor memorandum of understanding is approved by all parties, such employees

shall be compensated for overtime work under the overtime provisions of the 1983-85 Memorandum of Understanding for this Unit, effective on the date the FLSA becomes inapplicable, but no sooner than the date a successor MOU is approved by all parties or impasse procedures on a successor MOU are exhausted, whichever is first.

Section 5. Management Authority

It is agreed and understood that nothing herein is intended to limit or restrict the authority of Management to require an employee to perform overtime work, and it is further agreed that overtime will be ordered and worked only when it is determined by Management that overtime is required to meet the Department's public service obligations.

Section 6. Fair Labor Standards Act (FLSA)

Article 25, Provisions of Law, is applicable to the provisions of this Article and the County remains responsible for complying with all provisions of the FLSA legally applicable to the County. In the event that it is finally determined as to Los Angeles County employees by a court of final competent jurisdiction that, notwithstanding the provisions of this Article, the employees governed by this MOU are entitled to additional compensation under the FLSA, the County agrees to pay all employees entitled to such additional compensation the full amount required by law.

The County further agrees to indemnify and to hold harmless Los Angeles County Fire Fighters Local 1014, its officers, agents, and representatives from any liability, including interest, attorneys fees, and costs, found as a consequence in any lawsuit against said Union, officers, agents, or employees that is attributable to a finding that additional compensation required under the FLSA is due the members of said bargaining Unit, or to a finding that additional compensation required under the FLSA is due the members of said bargaining Unit, or to a finding that the adoption or implementation of the provisions of this Article have denied employees in the Unit additional compensation required under FLSA.

ARTICLE 11 UNIFORMS

Nothing herein shall be construed to modify in any manner whatsoever the uniform standards in the Fire Department, nor shall anything herein be construed as a waiver of Management's rights to establish, change and modify uniform standards and dress codes.

All employees in the bargaining unit shall receive an initial set of uniform items from the Department as provided for in the Fire Department's Manual of Operation. The Department shall issue to employees in the Unit a single uniform item to replace each item previously issued but considered substandard under Departmental guidelines. Each replacement shirt/blouse, trouser/skirt, jacket and pair of boots will require a purchase authorization approved and signed by Management. In the event an employee covered by this Article is unable to obtain a regulation uniform from the Department's vendor(s) of record, each employee shall notify the Department and thirty (30) days following such notice the Department shall issue to the employee a voucher equal to the cost the Department pays its regular vendor for the same item(s).

The employee will be responsible for ensuring that uniforms purchased with such vouchers meet specifications including proper identification as determined by the Department. The Department will not be responsible for improperly purchased uniforms and may disallow their use.

ARTICLE 12 GENERAL PROVISION

Section 1. Official Publications, Memorandums, Etc.

The Fire Department agrees to include Local 1014 in its regular delivery route and furnish copies of all official publications, memorandums, etc., that are distributed to all administrative sites, and other non-confidential official publications, memorandums, etc., concerning wages, hours, and working conditions affecting employees in the Unit. It is the intent of the parties that Local 1014 shall receive such information in a timely manner and where feasible, at the same time it is disseminated Department-wide.

Section 2. Assignment of Additional Responsibilities

Effective January 1, 1998, any permanent, full-time employee in a non-Safety Class shall be entitled to additional compensation equivalent to two standard salary schedules for the performance of additional responsibilities which are assigned or approved by the department Head and approved by the Chief Executive Officer.

To qualify for this additional compensation, a full-time, permanent employee must either perform all the significant duties of a higher level class or be assigned a special project or assignment which requires the performance of additional duties and carries additional responsibilities beyond those required of positions typically allocated to the employee's class. The assignment of additional duties normally performed by incumbents of the employee's class would not qualify for this additional compensation.

The additional compensation shall begin on the first day the additional responsibilities are performed and shall end on the day the additional responsibilities are no longer performed. In no event shall an employee receive compensation pursuant to this Section and receive the out of class bonus.

The additional compensation provided in this Article shall not constitute a base rate.

ARTICLE 13

EMPLOYEE BENEFITS

Fringe Benefits

The parties agree that the provisions of the Memoranda of Understanding regarding Fringe Benefits, Mileage, and Retirement between the County of Los Angeles and the Coalition of County Unions, AFL-CIO in effect during the term of this agreement, shall apply to employees in the Unit.

ARTICLE 14 PAYROLL DEDUCTIONS AND DUES

Section 1. Deductions and Dues

It is agreed that Union dues and such other deductions as may be properly requested and lawfully permitted shall be deducted, in accordance with the provisions of applicable State law, monthly by Management from the salary of each employee covered hereby who files with the County a written authorization requesting that such deduction be made.

Remittance of the aggregate amount of all dues and other proper deductions made from the salaries of employees covered hereunder shall be made to the Union by Management within thirty (30) working days after the conclusion of the month in which said dues and deductions were deducted.

Section 2. Security Clause

Any employee in this Unit who has authorized Union dues deductions on the effective date of this agreement or at any time subsequent to the effective date of this agreement shall continue to have such dues deduction made by the County during the term of this agreement; provided, however, that any employee in the Unit may terminate such Union dues during the period of December 15 through December 31, 2022, 2023 and 2024, by notifying the Union of their termination of Union dues deduction. Such notification shall be by certified mail and should be in the form of a letter containing the following information: employee name, employee number, and job classification from which dues deductions are to be canceled.

Section 3. Indemnification Clause

The Union agrees to indemnify and hold the County of Los Angeles harmless from any liabilities of any nature which may arise as a result of the application of the provisions of this Article.

ARTICLE 15 DEMEANOR, STAFFING, TRANSFERS AND WORK SCHEDULESSection 1. General

The parties have had a full and complete opportunity to review and to meet and confer with respect to existing practices, procedures, rules and regulations and Manual of Operation provisions regarding staffing procedures, transfer procedures, and work schedules and hours (hereinafter collectively "work rules") and have agreed to certain modifications of the work rules. The work rules, as so modified, are incorporated herein by reference. The parties agree that they will comply with such work rules during the term of this agreement.

It is understood and agreed that Management has the exclusive right to determine the methods and means of applying and enforcing the Standards of Behavior contained in the Manual of Operations, subject to the rights afforded employees and Local 1014 under federal, state and County law and the provisions of this agreement.

At the request of either party, the parties will meet promptly to discuss proposed changes to the existing work rules in an attempt to reach mutual agreement. In the absence of mutual agreement on any such changes, the existing work rules will remain in full force and effect.

Section 2. Dispatcher and Fire Prevention Engineering Assistant Series

a. Work Week

For the purpose of work schedules, the normal work week shall be five consecutive eight hour days. Each eight-hour shift shall include, exclusive of at least a thirty minute lunch period, two 15 minute rest periods, one scheduled during each half of the assigned shift. During rest periods, employees shall be relieved of all duties and may leave their immediate work locations but must remain within the general area as prescribed by Management.

b. Work Shifts

Employees shall be scheduled to work on regular work shifts having regular starting and quitting times. Except for emergencies, employees' work schedules shall not be changed without written notice to the employee at least five working days prior to the date the change is to be effective.

c. Alternative Work Schedules

Upon the request of Local 1014 or Management, the parties agree to meet to discuss alternative work schedules, e.g., 4/40, 9/80, staggered work hours, etc., during the term of the MOU.

d. Transfers (Fire Dispatcher Series)

Transfer requests will be considered on an annual basis for personnel in the Fire Dispatcher Series.

Section 3. Management Rights

It is understood by the parties that Management retains all of its rights to administer and implement the work rules described in this Article.

Section 4. Emergencies

Nothing contained in this Article shall be construed as a change in Management's existing obligation and rights to take appropriate and necessary actions in the fulfillment of the Department's emergency functions.

Section 5. Administrative Site Decor

It is also understood that Management has the exclusive right to establish and enforce policies with respect to decor at all fire station offices, and business areas of all other facilities, including the display of photographs, pictures, posters and other materials in the interest of promoting efficiency and public confidence in the services provided by the Department.

ARTICLE 16 DISCIPLINARY ACTION

Section 1. Notice

The department shall notify the Union of all intended and final action regarding disciplinary matters affecting persons covered by this bargaining Unit.

Section 2. Indemnification Clause

The Union agrees to indemnify and hold the County of Los Angeles harmless from any liabilities of any nature which may arise as a result of the application of the provisions of this Article.

ARTICLE 17 GRIEVANCE PROCEDURESection 1. Purpose

The purpose of the grievance procedure is to provide a just and equitable method for the resolution of grievances.

Section 2. Definitions

A grievance is any complaint concerning the interpretation or application of this memorandum or rules or regulations governing personnel practices or of Departmental rules or regulations or Manual of Operations or concerning working conditions, which complaint has not been resolved satisfactorily in an informal manner between an employee and his/her immediate supervisor. "Business Days" mean calendar days exclusive of Saturdays, Sundays and legal holidays.

Section 3. General Provisions

1. Departmental management will inform an employee of any limitation of the department's authority to fully resolve the grievance; and supply the employee with the necessary information to process his/her grievance to the proper agency or authority.
2. If an employee fails to initiate a grievance or to appeal from one level to the next level within the time limits established in this grievance procedure, the grievance shall be considered settled and not subject to further appeal. By mutual agreement of both parties, the various steps and time limits set forth in this grievance procedure may be waived or the grievance may revert to a prior level for reconsideration.

3. An employee may present his/her grievance on County time, but the use of County time for this purpose shall not be excessive, nor shall this privilege be abused in any manner. The Department shall determine what constitutes abuse, but such determinations shall be grievable and subject to review under this grievance procedure.
4. If the aggrieved employee wishes, he/she may be assisted at the first step of the formal grievance procedure or any subsequent step by an authorized representative of Local 1014. The representative of Local 1014 must have his/her name on file and be accepted in accordance with the Employee Relations Ordinance of the County of Los Angeles or other such applicable employee Relations law.
5. If an employee grievance involves disciplinary action resulting in discharge, reduction or suspension, the aggrieved employee may waive all preliminary steps in the formal grievance procedure and proceed directly to the final step of the grievance procedure.

The aggrieved employee shall submit the grievance procedure form within ten (10) business days from the date of implementation of disciplinary action. If he/she does not appeal the discharge, reduction or suspension, the disciplinary action taken shall be deemed accepted by the employee. The grievance form shall contain the employee's objections to the disciplinary action and the employee's suggestion as to what he/she considers appropriate corrective action.

In those cases where proper written notice of a contemplated discharge, reduction or suspension is served on and discussed with the employee, the grievance procedure shall be considered completed.

6. If the grievance does not involve a discharge, reduction or suspension, but the aggrieved employee definitely believes that his/her grievance cannot be resolved at any grievance step except by the Fire Chief or his designated representative, he/she may, with the concurrence of the concerned supervisors and managers, waive all the intervening steps.
7. To waive the grievance steps, the aggrieved employee must obtain the signature of all levels of supervisors and managers in the signature spaces on the grievance form. In the alternative, if time precludes the previous step, the employee's Deputy Fire Chief may consent to the waiver of any or all steps up to, and including, Deputy Fire Chief, and so note on the grievance form.

The aggrieved employee shall also write the word "waived" and sign his/her name in the decision section for both steps and forward the form to the Fire Chief or his designated representative.

8. The grievance form shall be prepared by the employee for the formal grievance process. The Union agrees to encourage an employee who files a formal written grievance to state clearly and concisely the specific action(s) being grieved, the

Article(s) violated, and the specific remedy requested. The original shall be presented by the employee at the various grievance steps and returned to the employee with the written response. A copy of the original form shall be sent to the Employee Relations Office. A second copy of the original should be retained as the Bureau's record of the grievance discussions. Copies reflecting the outcome of the final step shall be sent to the Personnel Officer and the Bureau's files.

Section 4. Informal Procedures

Most problems or complaints can be settled if the employee will promptly, informally and amicably discuss them with his/her immediate supervisor. This desired initial discussion, a part of the day-to-day supervision, should ideally precede any use of the formal grievance procedure.

Within fifteen (15) business days from the occurrence of the matter on which a complaint is based, or within fifteen (15) business days from his/her knowledge of such occurrence, an employee shall either discuss the complaint with his/her immediate supervisor or file a formal grievance.

If the immediate supervisor either fails to reply within five (5) business days or gives an answer which the employee feels is not satisfactory, the employee may initiate the first step of the formal grievance procedure.

Section 5. Formal Procedure

First Step

(Immediate Supervisor) If the problem has not been resolved within ten (10) business days of the date of the initial discussion with the immediate supervisor (or fifteen (15) business days from the occurrence or knowledge of the occurrence of a grievable matter if informal discussion has not occurred), the employee shall file a formal written grievance with his/her immediate supervisor. The grievance form shall be completed by the employee describing the problem and the remedy he/she believes is merited.

The immediate supervisor shall promptly notify the Employee Relations Office. The supervisor shall consider available pertinent information and give his/her decision in writing (on the original grievance form) to the employee within ten (10) business days. The supervisor shall include the reasons for his/her decision and forward a complete copy of the grievance form to the Personnel Officer, Personnel Section.

If, upon receipt of the decision, the employee takes no further action within ten (10) business days, the grievance will be assumed to have been settled.

If the supervisor has not answered the employee's complaint within ten (10) business days, or if the answer is unsatisfactory in the employee's opinion, the employee may appeal to the next level.

Intermediate Steps

All intermediate steps shall follow the same procedures as described in the First Step until the grievance has passed through all levels of supervision and management with the exception of the Fire Chief or his designated representative, which shall be the Final Step of this grievance procedure.

The Fire Chief or his designated representative shall meet with the employee at the earliest possible date, evaluate the grievance and afterward determine a course of action. Supervisors of all levels who have previously dealt with the grievance may be called by the Fire Chief or his designated representative to appear at the grievance meeting. Within ten (10) business days from his receipt of the grievance, the Fire Chief or his designated representative shall give a written decision to the employee using the original copy of the grievance.

Section 6. Arbitration

1. Within ten (10) business days from the receipt of the written decision of the department head or his/her designated representative, an employee, only if he/she is represented by the Union, may request that the grievance be submitted to arbitration as provided for hereinafter.
2. Only those grievances which directly concern or involve the interpretation or application of the specific terms and provisions of this Memorandum of Understanding, and which are brought by an employee who was represented by the Union may be submitted to arbitration. In no event shall such arbitration extend to:

- a. The interpretation, application, merits or legality of any State or local law or ordinance, including specifically all ordinances adopted by County's Board of Supervisors unless the arbitrator, in his/her discretion, finds it necessary to interpret or apply such State or local law in order to resolve the grievance which has been submitted to the arbitrator; nor

- b. The interpretation, application, merits or legality of any or all of the County of Los Angeles Civil Service Rules, nor matters under the jurisdiction of the Civil Service Commission for which said Commission has established procedures or processes by which employees or employee organizations may appeal to, or request review by the Civil Service Commission, including but not limited to discharges, reductions, suspensions, and similar matters within the jurisdiction of said Civil Service Commission; nor

- c. The interpretation, application, merits or legality of the rules or regulations of the department head, the Chief Executive Office or any other County Department Agency or Commission unless the arbitrator, in his/her discretion, finds it necessary to interpret or apply such rules or regulations in order to resolve the grievance which has been submitted to the arbitrator; nor

- d. Any subject matter relating to County-sponsored employee group insurance plans that could impose on the carrier, the provider or the County an obligation which would be in conflict with the applicable law and/or contracts or service agreements between the County and the carrier or provider.
 - e. Notwithstanding anything above, the County will not issue suspensions of five (5) days or less nor issue a performance evaluation rating below competent without just cause. Further, only those grievances on competent or better performance evaluations which meet the guidelines set forth at the Employee Relations Commission meeting on December 19, 1986, shall be subject to arbitration.
3. In the event the Union desires to request a grievance which meets the requirements of Paragraph 2 hereof be submitted to arbitration, it shall, within the time requirements set forth above, send a written request for arbitration to Employee Relations Branch of the Chief Executive Office which request shall:
- a. Set forth the specific issue or issues still unresolved through the grievance procedure and which are to be submitted to arbitration;
 - b. The parties shall select an arbitrator by mutual agreement and recommend to the Employee Relations Commission that the individual be appointed for the purpose of conducting the arbitration proceeding. In the event the parties cannot agree on a choice within thirty (30) working days from date of receipt

of the request of arbitration, the parties shall request that the Employee Relations Commission provide them with a panel of five arbitrators. Upon receipt of the names from the Employee Relations Commission, the parties shall alternately strike one name each from the panel and the last name left will be appointed as the arbitrator in the case by the Employee Relations Commission;

- c. Arbitration procedures conducted under the authority of this Section shall be held at an appropriate location in the County Hall of Administration, except when another location is mutually agreed upon by the parties to the case.
4. Arbitration of grievances hereunder will be limited to the formal grievances as originally filed by the employee to the extent that said grievance has not been satisfactorily resolved. Arbitration hereunder shall be conducted in accordance with applicable rules and procedures adopted or specified by County's Employee Relations Commission unless the parties hereto mutually agree to other rules or procedures for the conduct of such arbitration. The fees and expenses of the arbitrator shall be shared equally by the parties involved, it being understood and agreed that all other expenses including but not limited to fees for witnesses, transcripts and similar costs incurred by the parties during such arbitration will be the responsibility of the individual party involved.

5. Prior to a hearing by an arbitrator, a representative of the County and the Union shall meet and prepare a submission statement setting forth the issue(s) to be determined which shall be submitted to the arbitrator. In the event the County and the Union cannot jointly agree on a submission statement, then at the hearing, each party shall present to the arbitrator its own submission statement in which case the arbitrator shall determine the issue(s) to be resolved.
6. The decision of an arbitrator resulting from any arbitration of grievance hereunder shall not add to, subtract from or otherwise modify the terms and conditions of this Memorandum of Understanding.
7. The decision of the arbitrator shall be binding upon the Union. To the extent the decision and award of the arbitrator does not require legislative action by the Board of Supervisors, such decision and award shall be binding upon the County. If within sixty (60) days of receiving notice of a decision and award requiring legislative action by the Board of Supervisors such legislative action is not taken, the arbitrator's decision and award shall have no force or effect whatsoever. The Union may then resort to a court of competent jurisdiction to pursue whatever other legal remedies are available to it under the provisions of this Memorandum of Understanding.
8. A written decision of an arbitrator resulting from the arbitration of a grievance under the following Articles shall be entirely advisory in nature and shall not be binding upon any of the parties:

Recognition

Affirmative Action

Implementation

Term

Renegotiation

Provisions of Law

ARTICLE 18 GRIEVANCES-GENERAL IN CHARACTER

In order to provide an effective mechanism whereby disagreements between Los Angeles County Fire Fighters Local 1014 and Management concerning the interpretation or application of any of the provisions of this Memorandum of Understanding affecting the rights of the parties or the working conditions of a significantly large number of employees in the Unit may be effectively resolved, the following procedures are agreed upon.

- A. Where Los Angeles County Fire Fighters Local 1014 has reason to believe that Management is not correctly interpreting or applying any of the provisions of this Memorandum of Understanding, Los Angeles County Fire Fighters Local 1014 may request in writing, within fifteen (15) business days from the occurrence or knowledge of the matter in dispute, that a meeting be held with the authorized representatives of the County who have authority to make effective recommendations for the resolution of the matters. Such written request shall set forth the proposed resolution sought.

Within five (5) business days of receipt of the request for such a meeting, the parties will meet for the purpose of discussing and attempting to resolve the disagreement.

- B. Within ten (10) business days of such meeting, and the event the matter is not satisfactorily resolved, the Los Angeles County Fire Fighters Local 1014 shall have the right to meet with the principal representative(s) of the County who have authority to resolve the matter. For purposes of this provision,

Management's principal representative(s) shall mean its Chief Executive Officer or his authorized representative, and any other County department head or his authorized representative who has authority to resolve the matter.

- C. Within (10) business days after the meeting provided in (B) above, if the matter is not satisfactorily resolved, and if the disagreement meets the requirements of Section 2 of Article 17 the disagreement may be submitted to arbitration in accordance with the provisions of Section 6 of Article 17 of this Memorandum of Understanding.

It is further understood that this Article is not intended as a substitute or alternative for the grievance procedures set forth in Article 17 of this Memorandum of Understanding. Instead, this Article is intended to provide a procedure to resolve disagreements affecting the rights of the parties or disagreements arising from the application of the terms of this Memorandum of Understanding affecting the working conditions of a significantly large number of employees in the Unit, as distinguished from the rights of individual employees.

Accordingly, the parties agree that the procedures set forth herein shall not be implemented where the dispute or complaint involved is or could be effectively brought by an employee or employees and otherwise processed through the grievance procedures set forth in Article 17 hereof.

ARTICLE 19 EMPLOYEE PAYCHECK ERRORSSection 1. Underpayments

Management will rectify a \$100 or more underpayment on the employee's payroll warrants within three (3) calendar days, exclusive of Saturdays, Sundays, and legal holidays, after receipt by the Auditor-Controller of a written request from the affected employee's departmental payroll section. An affected employee's departmental payroll section shall promptly forward a written request for a corrected or supplemental pay warrant for the affected employee to the Auditor-Controller. An employee shall be deemed to have waived the above indicated time limits, and to have indicated that he/she is willing to accept an adjustment on the following payroll warrant if he/she does not request a corrected or supplemental warrant within two calendar days after receipt of the regular payroll warrant, exclusive of Saturdays, Sundays, and legal holidays.

Corrected or supplemental warrants will be sent by regular County messenger service to the employee's departmental payroll section. In emergencies the departmental payroll section will arrange to have the supplemental or corrected warrant either hand delivered to the employee or picked up by the employee at the Auditor's public counter.

The provisions of this section may be implemented even if the employee cashes the payroll warrant.

Section 2. Overpayments

Management will endeavor to notify the affected employee of an overpayment on the employee's payroll warrant(s) prior to making any deduction to recover any such overpayment from the employee's subsequent payroll warrant(s). Upon request by the affected employee to the Auditor-Controller's designate, Management will establish a reasonable method of repayment.

ARTICLE 20 MANAGEMENT RIGHTS

It is the exclusive right of the County to determine the mission of each of its constituent departments, boards, and commissions, set standards of service to be offered to the public, and exercise control and discretion over its organization and operations. It is also the exclusive right of the County to direct its employees, take disciplinary action for proper cause, relieve its employees from duty because of lack of work or for other legitimate reasons, and determine the methods, means and personnel by which the County's operations are to be conducted; provided, however, that the exercise of such rights does not preclude employees or their representatives from conferring or raising grievances about the practical consequences that decisions on these matters may have on wages, hours and other terms and conditions of employment. The parties recognize the Board of Supervisors' authority to take legislative action necessary to meet their fiscal responsibility.

ARTICLE 21EMPLOYEE RIGHTS IN THE EVENT OF TRANSFER OF
FUNCTIONS

In the event the County enters into any agreement with another public employer or private entity which involves the transfer of functions now being performed by employees in this representation unit or the law provides for the transfer of functions now being performed by employees in this unit to another public or private agency, the County will advise such public or private entity of the existence and terms of this Memorandum of Understanding and will immediately advise the Union of such agreement or law. In addition, the County will consult with the employer absorbing a County function to encourage utilization of affected employees by the new employer. When a department's Request for Proposal is approved by the Chief Executive Officer, the Labor Relations Office will arrange to meet with representatives of the Union to advise them of this action within five (5) days. When advance knowledge of the impact of pending changes in function, organization, or operations is available which will result in the abolishment of functions from one department to another or to another agency, management will make an intensive effort to either reassign or transfer affected employees to other positions for which they qualify, or train affected employees for new positions in order to retain their services. It is understood and agreed that Management shall have no obligation to negotiate the decision of any reorganization by the County during the life of this agreement. Management acknowledges an obligation to negotiate the impact on wages, hours and working conditions of the employees in this bargaining unit insofar as such subjects are not set forth in Memoranda of Understanding or Civil Service Rules.

ARTICLE 22 OBLIGATION TO SUPPORT

The parties agree that subsequent to the execution of this Memorandum of Understanding, neither Los Angeles County Fire Fighters Local 1014, nor Management, nor their authorized representatives will appear before the Board of Supervisors or meet with members of the Board of Supervisors individually to advocate any amendment, addition or deletion to the terms and conditions of this Memorandum of Understanding. It is further understood that this Article shall not preclude the parties from appearing before the Board of Supervisors nor meeting with individual members of the Board of Supervisors to advocate or urge the adoption and approval of this Memorandum of Understanding in its entirety.

ARTICLE 23 FULL UNDERSTANDING, MODIFICATIONS, WAIVER

- A. This Memorandum of Understanding sets forth the full and entire understanding of the parties regarding the matters set forth herein. Any other prior or existing understanding or agreements by the parties, whether formal or informal, regarding any such matters are hereby superseded or terminated in their entirety.
- B. Except as specifically provided herein, it is agreed and understood that each party hereto voluntarily and unqualifiedly waives its right, and agrees that the other shall not be required, to negotiate with respect to any matter covered herein or with respect to any other matters within the scope of negotiations, during the term of this Memorandum of Understanding.
- C. No agreement, alteration, understanding, variation, waiver or modification of any of the terms or provisions contained herein shall in any manner be binding upon the parties hereto unless made and executed in writing by the parties hereto, and, if required, approved and implemented by County's Board of Supervisors.
- D. However, nothing contained in this Article shall be construed as giving the County nor the Fire Department the right to institute unilateral changes in existing wages, hours or other terms and conditions of employment during the term of this Memorandum of Agreement.

- E. The waiver of any breach, term or condition of this Memorandum of Understanding by either party shall not constitute a precedent in the future enforcement of all its terms and provisions.

ARTICLE 24 AUTHORIZED AGENTS

For the purpose of administering the terms and provisions of this Memorandum of Understanding:

- A. Management's principal authorized agent shall be County's Chief Executive Officer or his duly authorized representative (Address: 500 West Temple Street, Los Angeles, California, 90012; Telephone: (213) 974-4029), except where a particular Management representative is specifically designated in connection with the performance of a specific function or obligation set forth herein.

- B. The Fire Fighters' principal authorized agent shall be the President or his duly authorized representative (Address: 3460 Fletcher Avenue, El Monte, California, 91731; Telephone: (310) 639-1014).

ARTICLE 25

PROVISIONS OF LAW

It is understood and agreed that this Memorandum of Understanding is subject to all current and future applicable Federal, State and County laws and regulations, the Charter of the County of Los Angeles, and any lawful rules and regulations enacted by County's Civil Service Commission, Employee Relations Commission, or similar independent commissions of the County. If any part or provision of this Memorandum of Understanding is in conflict or inconsistent with such applicable provisions of Federal, State or local law or regulations, or is otherwise held to be invalid or unenforceable by any tribunal of competent jurisdiction, such part or provision shall be suspended and superseded by such applicable law or regulations and the remainder of this Memorandum of Understanding shall not be affected thereby.

IN WITNESS WHEREOF, the parties hereto have caused their duly authorized representatives to execute this Memorandum of Understanding the day, month and year first above written.

LOS ANGELES COUNTY
FIRE FIGHTERS
LOCAL 1014

By 

DAVE GILLOTTE
President

COUNTY OF LOS ANGELES
AUTHORIZED MANAGEMENT
REPRESENTATIVES

By 

FESIA A. DAVENPORT
Chief Executive Officer

TO BE JOINTLY SUBMITTED TO COUNTY'S BOARD OF SUPERVISORS