



## COUNTY OF LOS ANGELES

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Los Angeles, CA 90012  
Website: [jcod.lacounty.gov](http://jcod.lacounty.gov)

December 8, 2025

To: Supervisor Hilda L. Solis, Chair  
Supervisor Holly J. Mitchell  
Supervisor Lindsey P. Horvath  
Supervisor Janice Hahn  
Supervisor Kathryn Barger

From: Judge Songhai Armstead (ret.), Director  
Justice, Care and Opportunities Department

### **REPORT BACK ON ENSURING TRANSPARENCY AND ACCOUNTABILITY OF CARE FIRST FUNDING (ITEM NO. 21, AGENDA OF MAY 6, 2025)**

On May 6, 2025, the Los Angeles County Board of Supervisors (Board) adopted a [motion](#) directing County departments and the Third-Party Administrator (TPA) to strengthen transparency and accountability in the use of Care First Community Investment (CFCI) funds. This report responds to Directives Two and Four:

- Directive Two: Direct Director of the Justice, Care and Opportunities Department (JCOD), in coordination with the Chief Executive Officer (CEO) and all relevant County departments, to report back to the Board, in writing and orally, in 30 days and quarterly thereafter, with a comprehensive accounting of all CFCI funding allocated to departments and the TPA and the status of the use of the funds. These reports shall also be submitted to the CFCI Advisory Body.
- Directive Four: Direct the Director of JCOD, in coordination with the CEO and the Chief Information Officer (CIO), within 120 days, to develop a publicly facing dashboard, updated quarterly, that details the amount of CFCI money allocated annually to the grantees (both department and community organizations), the progress toward expending granted funds, the outcomes of each program and other relevant metrics.

Attachment I includes a complete accounting of all funding allocated to County departments and the TPA. Attachment III provides aggregated outcomes data for County department programs.

In addition to the above responses, this report serves as notification to the Board of the extension of Year 1 Care Grant contracts by 16 months, from February 28, 2026, to June 30, 2027, and Year 2 Care Grants by seven months, from November 30, 2026, to June 30, 2027, to align contract end dates with County Fiscal Year (FY) timelines. This action will reduce underspend and provide adequate time for the CFCI Advisory Committee to

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review current program areas and make funding recommendations to ensure the most impactful and effective programs are provided opportunities to continue serving the community. This also remedies the concern that Year 1 Care Grant recipients received less funding than subsequent grantees. JCOD will move forward with contract amendments for these extensions and will also add the \$4.24 million in one-time funding and \$3.5 million in ongoing funding approved in the [Year 4 Spending Plan](#) with the current TPA. These changes will be made following discussion by the CFCI Advisory Committee during the public meeting on December 18, 2025. JCOD will conduct a Request for Information if it is determined that a new TPA is needed for the next round of funding, with the goal of ensuring that funds are allocated to the community as quickly as possible.

### **Financial Activity**

Since FY 2021-22, the Board has approved CFCI funding for 82 County department programs, most of which have contracted with community-based organizations to provide services. CFCI has also funded 424 community-based programs through Care Grants via the TPA (see Attachment I for information on spending by County department and TPA).

The JCOD team is collaborating with the CEO to share a “Budget 101” presentation with the CFCI Advisory Committee during the public meeting on December 18, 2025. This presentation will include information on the County budget cycle and key CFCI decision points during the fiscal year; and a brief overview of the tools available to the CFCI Advisory Committee and the public for tracking program spending, including this Report and its attachments, and JCOD-created dashboards available on the CFCI page on the JCOD website.

### **Dashboards and Metrics**

#### **1. Public Dashboards**

JCOD is improving public dashboards for financial and program outcome information. This involves assessing data quality, refining reporting guidelines for County programs, and identifying opportunities to align County program and TPA program reporting. JCOD will collaborate with the CFCI Advisory Committee on determining the best approach to data reporting in early 2026, as part of ongoing evaluation and data framework discussions slated to take place during the January-April CFCI Advisory Committee meetings. As described in JCOD’s September 8, 2025 [report](#), two Dashboards are posted on the JCOD CFCI webpage for transparency to the public: the CFCI Budget Dashboard and the Care Grants Dashboard.

#### CFCI Budget Dashboard

A CFCI Budget Dashboard is available for public viewing at this link: [CFCI County Program Budget Dashboard](#). This includes information from the financial reports in Attachment I and is presented for continued transparency and engagement with the public. The Dashboard is updated on a quarterly basis and includes CFCI County program spending information and TPA spending information for Care Grants.

#### Care Grants Dashboard

Additionally, a Care Grant Dashboard is available for public viewing at this link: [CFCI Care Grants Dashboard](#). This Dashboard contains information on awards to Grantees, demographic information across participants served, services provided, and other relevant metrics. This Dashboard is updated on a quarterly basis.

## 2. Summary Metrics from County Department Programs and Care Grants

While improvements are being made to reporting for County program outcomes, JCOD will provide summary metrics to catalogue the reach of CFCI. The following tables and Attachment III include information on the number of programs that have received funding, the number of participants served, and services provided by general service type. This is the first time CFCI participant reach has been reported, and, with continued improvements and feedback from the CFCI Advisory Committee and stakeholders, JCOD will continue working to provide enhanced metrics in future reports and publicly facing dashboards.

Table 1 below details approved, launched, pending, and concluded County department programs by Spending Plan Year/FY. The CFCI funding allocation for Year 4/FY 2024-25 was approved on June 24, 2025, and seven of the 15 County department programs have reported the launch of services. JCOD is working closely with County departments to identify target launch dates for the remaining eight Year 4 programs and provide technical assistance as needed. Regarding the TPA funds, JCOD is actively working to determine how these funds will be allocated. The CFCI funding allocation for Year 5, which includes \$245.8 million in one-time funding to be expended over 36 months, is anticipated to come before the Board for approval on December 9, 2025.

Table 1. Status of CFCI County Department Programs (as of November 25, 2025)

Spending Plan Year/FY	County Department Programs				
	Approved	Launched	Pending	Concluded*	Cancelled
Year 1/FY 2021-22	41	40	0	8	1
Year 2/FY 2022-23	9	8	1	0	0
Year 3/FY 2023-24	17	9	8	0	0
Year 4/FY 2024-25	15	7	8	0	0
<b>Total</b>	<b>82</b>	<b>64</b>	<b>24</b>	<b>8</b>	<b>1</b>

\*Eight Year 1 programs have concluded and are considered inactive because there is no longer usage of CFCI funding. One Year 1 program was cancelled and never launched.

Table 2. Status of CFCI Care Grants (as of November 24, 2025)

Spending Plan Year/FY	Grants			
	Agreements Signed	Awarded	Active	Inactive*
Year 1/FY 2021-22	March 1, 2023	118	108	10
Year 1/FY 2021-22 ARP (Non-CFCI)	October 1, 2023	20	0	20
Year 2/FY 2022-23	December 1, 2023	123	121	2
Year 3/FY 2023-24	July 1, 2024	163	161	2
<b>Total</b>		<b>424</b>	<b>390</b>	<b>34</b>

\*When individual grants within a program area become inactive, the TPA reallocates the remaining balance to existing grantees.

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## Data Collection Details

### *TPA Programs*

As discussed in the September 8, 2025 Report, the TPA established a CFCI Care Grant reporting process to collect data and updates from each active Grantee. Grantees submit Quarterly Milestone Reports to the TPA, which include participant and service delivery data as well as updates on measurable goals. The TPA monitoring process also involves Grantee meetings with Grant Advocates twice a month to discuss programmatic updates. The [CFCI Care Grants Dashboard](#) provides information on CFCI funds, participants served, services provided, and related outcomes.

### *County Programs*

Additionally, as noted in the September 8, 2025 report, County department programs submit quarterly service delivery and participant data using a standardized reporting tool created by JCOD. Programs are asked to deidentify participant data prior to sharing with JCOD – no personally identifiable information is shared about participants. CFCI County programs fall under the following CFCI Strategies: Strategy 1: Diversion, Behavioral Health, and Wellness; Strategy 2: Economic Opportunity and Sustainability; Strategy 3: Education Access and Youth Development; Strategy 4: Housing Stability; and Strategy 5: Reentry and Reintegration (see Attachment II for Strategy descriptions). JCOD collaborates with departments to ensure their metrics align with each program’s designated Strategy.

CFCI County programs are asked to submit standard metrics including number of clients served, number of referrals processed, number of services linkages made, and as much client demographic information as possible. Programs are also asked to submit additional individualized metrics that are best associated with their impact in communities they serve. JCOD continues to work with programs that have not yet launched services to expedite data collection and implementation. JCOD’s program monitoring process includes monthly surveys and quarterly meetings with program leads to offer technical assistance on administrative, budgetary, and service delivery issues that may arise and ensure progress and alignment with the Board’s directives. During quarterly meetings with program leads, JCOD CFCI staff review and discuss reported data to ensure consistency across all program reports.

JCOD recognizes that there is a remaining need for a publicly facing dashboard that details service-related outcomes and other relevant metrics for CFCI County programs. While JCOD has refined reporting processes over the last year to collect data from active CFCI County programs, challenges related to the quality of data have delayed the launch of a publicly facing dashboard. Additionally, each department has distinct data management systems, making it challenging for JCOD to summarize data for reporting purposes. These data constraints have made it difficult to collect and report individual CFCI program outcomes from each County department. JCOD continues to work with CFCI County programs to overcome these issues with incomplete data and to gather specific data elements to create a publicly facing dashboard. Additionally, County departments will present specific CFCI-funded program outcomes to the CFCI Advisory Committee annually.

## Data Analysis Methodology and Results

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The data included in this report covers the period of July 2021 to September 2025. This report contains select aggregated information from the 424 Care Grant programs funded by CFCI and 46 of the 64 County department programs that have launched. Of the eighteen programs not included in this report, three are excluded as these fund staffing and capital projects; three are newly launched programs that are currently implementing data collection processes; and twelve have major data limitations that do not conform to JCOD reporting processes, including incomplete data from concluded programs and differing data management processes. JCOD CFCI staff are actively collaborating with County departments to standardize data collection and reporting processes for all active CFCI-funded programs.

Programs report that upwards of 304,367 clients have been served through CFCI-funded programs since inception. More than 227,917 clients have been served by County department programs and approximately 76,450 by programs funded by Care Grants. Presented in Attachment III are tables with summary metrics to demonstrate the reach of CFCI across service types and subpopulations. It should be noted that some data, including referrals processed and service linkages, may represent individuals who have received more than one service. Thus, these are presented as referral numbers, instead of numbers of individuals who received referrals. Additional notes on analysis methodology and tables from County program data analysis are in Attachment III. Data in this report is not presented at the County department program level.

### Looking Ahead

JCOD will maintain ongoing engagement with County departments and the TPA through regular communication, data monitoring, and technical assistance to support accurate reporting and the effective use of CFCI resources. This work will continue to reinforce transparent and accountable administration of CFCI funding and uphold the Board's Care First vision. JCOD will provide quarterly updates to the Board and the CFCI Advisory Committee until the publicly facing dashboard is fully implemented and accessible.

Should you have any questions, please contact Adam Bettino at [abettino@jcod.lacounty.gov](mailto:abettino@jcod.lacounty.gov), (213) 410-1493.

SA:JFS:AB:EG:JM:KA:RB:MB:CC:AP:AN:cw

### Attachments

c: Executive Office, Board of Supervisors  
County Counsel  
Alternate Public Defender  
Arts and Culture  
Chief Executive Office  
Children and Family Services  
Consumer and Business Affairs  
Economic Opportunity  
Health Services  
Library  
Mental Health

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- Military and Veteran Affairs
- Parks and Recreation
- Public Defender
- Public Health
- Youth Development
- Care First Community Investment Advisory Committee

**Care First Community Investment  
Financial Activity Report By Department as of November 30th, 2025  
FY 2025-26 Final Adopted Budget**

	Dept.	Ongoing Budget	One-Time Budget	FY 25-26 Final Adopted Budget	Freezes	Actual Expenditures	Encumbrance Balance	Actual Expenditures + Encumbrance		Fiscal Year Estimate <sup>2</sup>	Variance	Prior Year Expenditures <sup>3</sup>	Commitment /Accrual Balance	PY Expenditures + Commitment/Exp. Accrual Bal.
								Encumbrance Balance						
Year 1	APD	1,301,000	-	1,301,000	-	-	-	-	-	1,301,000	-	-	-	-
	ART	500,000	-	500,000	-	-	-	-	-	-	500,000	-	-	-
	DCBA	2,000,000	-	2,000,000	-	7,839	92,161	100,000	2,000,000	2,000,000	-	631,980	5,107,454	5,739,434
	DHS	34,058,000	-	34,058,000	-	1,830,318	16,800,889	18,631,207	25,716,812	25,716,812	8,341,188	(1,822,844)	1,887,487	64,644
	DPH	12,630,000	-	12,630,000	-	1,830,752	37,648	1,868,400	12,630,000	12,630,000	-	105,183	257,556	362,739
	DYD	2,500,000	-	2,500,000	-	-	2,435,000	2,435,000	2,500,000	2,500,000	-	625,000	-	625,000
	JCOD	24,911,000	-	24,911,000	-	2,393,538	8,567,025	10,960,563	24,911,000	24,911,000	-	6,196,492	17,996,282	24,192,774
	PD	2,952,000	-	2,952,000	-	590,440	2,361,560	2,952,000	2,952,000	2,952,000	-	-	-	-
	TPA	18,500,000	-	18,500,000	-	3,914,604	5,299,635	9,214,239	18,500,000	18,500,000	-	1,878,929	1,918,676	3,797,605
<b>Year 1 Total<sup>1</sup></b>	<b>\$ 99,352,000</b>	<b>\$ -</b>	<b>\$ 99,352,000</b>	<b>\$ -</b>	<b>\$ 10,567,491</b>	<b>\$ 35,593,918</b>	<b>\$ 46,161,410</b>	<b>\$ 90,510,812</b>	<b>\$ 90,510,812</b>	<b>\$ 8,841,188</b>	<b>\$ 7,614,741</b>	<b>\$ 27,167,455</b>	<b>\$ 34,782,195</b>	
Year 2	DEO	2,000,000	-	2,000,000	-	170,402	191,773	362,176	2,162,176	2,162,176	(162,176)	416,402	4,804,967	5,221,369
	DHS	43,050,000	-	43,050,000	-	4,411,076	28,902,070	33,313,145	42,131,840	42,131,840	918,160	(2,681,037)	2,681,037	-
	DPH	450,000	-	450,000	-	-	-	-	-	-	450,000	-	-	-
	DYD	1,750,000	-	1,750,000	-	433,745	1,143,329	1,577,074	1,750,000	1,750,000	-	291,846	14,143	305,990
	JCOD	11,825,000	-	11,825,000	-	1,023,070	2,434,182	3,457,251	11,825,000	11,825,000	-	2,193,859	5,042,386	7,236,245
	TPA	40,925,000	-	40,925,000	-	7,382,851	1,124,917	8,507,767	40,925,000	40,925,000	-	6,044,449	1,416,680	7,461,128
<b>Year 2 Total</b>	<b>\$ 100,000,000</b>	<b>\$ -</b>	<b>\$ 100,000,000</b>	<b>\$ -</b>	<b>\$ 13,421,143</b>	<b>\$ 33,796,270</b>	<b>\$ 47,217,413</b>	<b>\$ 98,794,016</b>	<b>\$ 98,794,016</b>	<b>\$ 1,205,984</b>	<b>\$ 6,265,520</b>	<b>\$ 13,959,213</b>	<b>\$ 20,224,733</b>	
Year 3	ART	2,990,000	-	2,990,000	-	147,159	300,000	447,159	1,447,159	1,447,159	1,542,841	-	-	-
	DCFS	1,326,000	-	1,326,000	-	-	-	-	-	-	1,326,000	-	-	-
	DEO	12,298,000	-	12,298,000	-	257,469	8,277,588	8,535,057	12,517,558	12,517,558	(219,558)	757,291	6,077,418	6,834,709
	DPH	3,858,000	-	3,858,000	-	439,946	513,261	953,207	3,614,948	3,614,948	243,052	229,082	-	229,082
	DYD	4,892,000	-	4,892,000	-	743,659	1,879,274	2,622,933	4,892,000	4,892,000	-	201,855	19,046	220,901
	JCOD	4,472,000	-	4,472,000	-	405,063	1,608,052	2,013,115	4,472,000	4,472,000	-	890,295	1,949,396	2,839,691
	TPA	58,468,000	-	58,468,000	-	26,734,942	30,271,358	57,006,300	58,468,000	58,468,000	-	-	2,780,195	2,780,195
<b>Year 3 Total</b>	<b>\$ 88,304,000</b>	<b>\$ -</b>	<b>\$ 88,304,000</b>	<b>\$ -</b>	<b>\$ 28,728,239</b>	<b>\$ 42,849,533</b>	<b>\$ 71,577,772</b>	<b>\$ 85,411,665</b>	<b>\$ 85,411,665</b>	<b>\$ 2,892,335</b>	<b>\$ 2,078,523</b>	<b>\$ 10,826,055</b>	<b>\$ 12,904,578</b>	
Year 4	APD	-	6,900,000	6,900,000	(5,520,000)	-	-	-	1,035,000	1,035,000	345,000	-	-	-
	Cap Proj.	-	1,500,000	1,500,000	-	-	-	-	1,500,000	1,500,000	-	-	-	-
	CL	-	14,500,000	14,500,000	(11,600,000)	-	-	-	2,065,000	2,065,000	835,000	-	-	-
	DCBA	-	46,899,000	46,899,000	(27,125,000)	-	1,140,000	1,140,000	19,774,000	19,774,000	-	-	-	-
	DHS	-	27,120,000	27,120,000	(21,696,000)	243,778	4,129,520	4,373,299	5,424,000	5,424,000	-	-	-	-
	DPH	-	7,000,000	7,000,000	(3,500,000)	-	-	-	3,500,000	3,500,000	-	-	-	-
	DPR	-	8,500,000	8,500,000	(6,800,000)	-	-	-	1,700,000	1,700,000	-	-	-	-
	JCOD	-	3,100,000	3,100,000	-	-	200,000	200,000	3,100,000	3,100,000	-	-	-	-
	MVA	-	43,238,000	43,238,000	(39,364,200)	-	1,461,000	1,461,000	3,873,800	3,873,800	-	-	-	-
	PD	-	15,000,000	15,000,000	(12,000,000)	-	3,000,000	3,000,000	1,670,000	1,670,000	1,330,000	-	-	-
TPA	-	7,740,000	7,740,000	-	-	-	-	7,740,000	7,740,000	-	-	-	-	
<b>Year 4 Total</b>	<b>\$ -</b>	<b>\$ 181,497,000</b>	<b>\$ 181,497,000</b>	<b>\$ (127,605,200)</b>	<b>\$ 243,778</b>	<b>\$ 9,930,520</b>	<b>\$ 10,174,299</b>	<b>\$ 51,381,800</b>	<b>\$ 51,381,800</b>	<b>\$ 2,510,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
Year 5	CFCI Unallocated <sup>4</sup>	-	245,789,000	245,789,000	-	-	-	-	245,789,000	245,789,000	-	-	-	-
	<b>Year 5 Total</b>	<b>\$ -</b>	<b>\$ 245,789,000</b>	<b>\$ 245,789,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 245,789,000</b>	<b>\$ 245,789,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Grand Total by Department	APD	1,301,000	6,900,000	8,201,000	(5,520,000)	-	-	-	2,336,000	2,336,000	345,000	-	-	-
	ART	3,490,000	-	3,490,000	-	147,159	300,000	447,159	1,447,159	1,447,159	2,042,841	-	-	-
	Cap Proj.	-	1,500,000	1,500,000	-	-	-	-	1,500,000	1,500,000	-	-	-	-
	CFCI Unallocated <sup>4</sup>	-	245,789,000	245,789,000	-	-	-	-	245,789,000	245,789,000	-	-	-	-
	CL	-	14,500,000	14,500,000	(11,600,000)	-	-	-	2,065,000	2,065,000	835,000	-	-	-
	CSIT	-	-	-	-	-	-	-	-	-	-	-	-	-
	DCBA	2,000,000	46,899,000	48,899,000	(27,125,000)	7,839	1,232,161	1,240,000	21,774,000	21,774,000	-	631,980	5,107,454	5,739,434
	DCFS	1,326,000	-	1,326,000	-	-	-	-	-	-	1,326,000	-	-	-
	DEO	14,298,000	-	14,298,000	-	427,872	8,469,361	8,897,233	14,679,734	14,679,734	(381,734)	1,173,693	10,882,385	12,056,079
	DHS	77,108,000	27,120,000	104,228,000	(21,696,000)	6,485,172	49,832,479	56,317,651	73,272,652	73,272,652	9,259,348	(4,503,881)	4,568,525	64,644
	DPH	16,938,000	7,000,000	23,938,000	(3,500,000)	2,270,698	550,909	2,821,607	19,744,948	19,744,948	693,052	334,265	257,556	591,822
	DPR	-	8,500,000	8,500,000	(6,800,000)	-	-	-	1,700,000	1,700,000	-	-	-	-
	DYD	9,142,000	-	9,142,000	-	1,177,404	5,457,603	6,635,007	9,142,000	9,142,000	-	1,118,701	33,189	1,151,891
	JCOD	41,208,000	3,100,000	44,308,000	-	3,821,671	12,809,259	16,630,930	44,308,000	44,308,000	-	9,280,646	24,988,063	34,268,710
	MVA	-	43,238,000	43,238,000	(39,364,200)	-	1,461,000	1,461,000	3,873,800	3,873,800	-	-	-	-
	PD	2,952,000	15,000,000	17,952,000	(12,000,000)	590,440	5,361,560	5,952,000	4,622,000	4,622,000	1,330,000	-	-	-
	TPA	117,893,000	7,740,000	125,633,000	-	38,032,397	36,695,910	74,728,306	125,633,000	125,633,000	-	7,923,378	6,115,550	14,038,928
	<b>Grand Total</b>	<b>\$ 287,656,000</b>	<b>\$ 427,286,000</b>	<b>\$ 714,942,000</b>	<b>\$ (127,605,200)</b>	<b>\$ 52,960,651</b>	<b>\$ 122,170,242</b>	<b>\$ 175,130,893</b>	<b>\$ 571,887,293</b>	<b>\$ 571,887,293</b>	<b>\$ 15,449,507</b>	<b>\$ 15,958,783</b>	<b>\$ 51,952,723</b>	<b>\$ 67,911,506</b>

**Notes:**

- 1) Year 1 Ongoing was reduced by \$648k due to 1% JCOD Admin not allocated in FY 25-26.
- 2) FY Estimates based on CEO 5th Month BSR.
- 3) Prior Year Expenditures refer to current year activities paid out of commitments. Negative expenditures are Accrual Balances.
- 4) Year 5 Spending Plan pending Board Approval on December 9th, 2025.

**Dept:** The department managing the CFCI program under the CFCI umbrella.

**Ongoing Budget:** Annual budget for each department by allocation.

**One-time Budget:** One-time funding allocation approved for program in the Year 4 Spending Plan.

**FY 2025-26 Final Adopted Budget:** Final approved budget for fiscal year 2025-26. This includes ongoing and one-time funds.

**Freezes:** Appropriation portion of the budget frozen for future fiscal years as approved in the Year 4 Spending Plan.

**Actual Expenditures:** Monies paid out during FY 2025-26 (current year).

**Encumbrance Balance:** The remaining amount of monies set aside to pay for expenses during FY 2025-26 (current year).

**FY 2025-26 Estimate:** The estimated amount to be spent in current Fiscal Year.

**Variance:** Department funding balance that is anticipated to go unspent.

**Care First Community Investment  
Year 1 Financial Activity Report By Department as of November 30, 2025  
Fiscal Year 2025-26 Final Adopted Budget**

Managing Dept.	Program	A	B	C=A+B	D	E	F	G=C-F	Variance	Prior Year Expenditures <sup>1</sup>	Commitment/ Accrual Bal.	PY Expenditures + Commitment/ Exp. Accrual Bal.	Explanation for Variance
		Ongoing Budget	One-time Budget	FY 2025-26 Final Adopted Budget	Actual Expenditures	Encumbrance Balance	Actual Expenditures / Encumbrance Bal.	FY Estimate					
APD	Jail Depopulation P3/P4 - APD Positions	\$ 1,301,000	\$ -	\$ 1,301,000	\$ -	\$ -	\$ -	\$ 1,301,000	\$ -	\$ -	\$ -	\$ -	
ART	Housing for the American Indian and Alaskan Native Population	500,000	-	500,000	-	-	-	-	500,000	-	-	-	Program completed in FY 2024-25; therefore, no additional CFCI funding is needed and no funding will be spent in FY 2025-26
DCBA	Black Homeownership and Wealth Preservation	2,000,000	-	2,000,000	7,839	92,161	100,000	2,000,000	-	631,980	5,107,454	5,739,434	
DHS	Harm Reduction Program Expansion	2,000,000	-	2,000,000	567,858	1,402,989	1,970,847	2,000,000	-	(8,905)	8,905	-	
	Housing for Health Permanent Supportive Housing	7,000,000	-	7,000,000	75,918	6,924,082	7,000,000	7,000,000	-	(1,796,818)	1,861,461	64,644	
	Harm Reduction Overdose Education and Naloxone Distribution (OEND)	2,000,000	-	2,000,000	538,752	1,459,704	1,998,456	2,000,000	-	(6,960)	6,960	-	
	ODR Maternal Health Program	2,414,000	-	2,414,000	647,790	1,705,614	2,353,404	2,014,736	399,264	(10,161)	10,161	-	Variance is due to slight delay in enrolling clients into the program and challenges to secure units for the clients. The majority of the expenses at full ramp-up will be rental assistance. Staffing cost is also slightly lower than initially estimated. There is a limited amount of pregnant women in jail that meet program criteria and can be diverted, though referrals are increasing. The project will sunset in June 2026.
	Jail Depopulation Motion/ODR Beds - JCIT (P3 P4)	20,644,000	-	20,644,000	-	5,308,500	5,308,500	12,702,076	7,941,924	-	-	-	-
DPH	African American Infant and Maternal Mortality Program (AAIMM) Doula Program	600,000	-	600,000	19,352	37,648	57,000	600,000	-	105,183	257,556	362,739	
	Harm Reduction Expansion and Syringe Exchange Programs (SEP)	2,000,000	-	2,000,000	298,831	-	298,831	2,000,000	-	-	-	-	
	Recovery Bridge Housing	2,000,000	-	2,000,000	329,674	-	329,674	2,000,000	-	-	-	-	
	SUD Court-Based Diversion	2,000,000	-	2,000,000	150,440	-	150,440	2,000,000	-	-	-	-	
	Substance Use Disorder (SUD) Workforce Initiative	1,000,000	-	1,000,000	13,208	-	13,208	1,000,000	-	-	-	-	
	SAPC Community Treatment Program	5,030,000	-	5,030,000	1,019,248	-	1,019,248	5,030,000	-	-	-	-	
DYD	School-Based Mentorship	2,500,000	-	2,500,000	-	2,435,000	2,435,000	2,500,000	-	625,000	-	625,000	
JCOD	Incubation Academy	1,400,000	-	1,400,000	69	72	142	1,400,000	-	313,016	1,419,695	1,732,711	
	Breaking Barriers Rapid Rehousing and Jobs	2,500,000	-	2,500,000	-	-	-	2,500,000	-	380,748	2,305,812	2,686,560	
	DOORS Community Reentry	2,850,000	-	2,850,000	411,789	2,113,254	2,525,044	2,850,000	-	257,393	614,906	872,298	
	DOORS Community Reentry - Other Charges	150,000	-	150,000	-	-	-	150,000	-	-	-	-	
	Independent Pretrial Services	8,000,000	-	8,000,000	967,239	4,676,259	5,643,498	8,000,000	-	3,066,439	12,853,779	15,920,219	
	CFCI Administration	352,000	-	352,000	-	6,000	6,000	352,000	-	-	-	-	
	JCOD - Reentry Interim Housing Beds & Expansion	4,759,000	-	4,759,000	1,014,440	1,771,440	2,785,880	4,759,000	-	-	-	-	
	Specialized Treatment For Optimized Programming (STOP) Interim Housing Program	4,900,000	-	4,900,000	-	-	-	4,900,000	-	2,178,896	802,090	2,980,986	
PD	Jail Depopulation P3/P4 - PD Positions	1,314,000	-	1,314,000	220,866	1,093,134	1,314,000	1,314,000	-	-	-	-	
	Legal & Support Staffing/Diversion/Public Defender (CSIT)	1,638,000	-	1,638,000	369,574	1,268,426	1,638,000	1,638,000	-	-	-	-	
TPA	TPA Year 1	18,500,000	-	18,500,000	3,914,604	5,299,635	9,214,239	18,500,000	-	1,878,929	1,918,676	3,797,605	
<b>Total</b>		<b>\$ 99,352,000</b>	<b>\$ -</b>	<b>\$ 99,352,000</b>	<b>\$ 10,567,491</b>	<b>\$ 35,593,918</b>	<b>\$ 46,161,410</b>	<b>\$ 90,510,812</b>	<b>\$ 8,841,188</b>	<b>\$ 7,614,741</b>	<b>\$ 27,167,455</b>	<b>\$ 34,782,195</b>	

1) Prior Year Expenditures refer to current year activities paid out of commitments. Negative expenditures are Accrual Balances.

**Care First Community Investment  
Year 2 Financial Activity Report By Department as of November 30th, 2025  
FY 2025-26 Final Adopted Budget**

Managing Dept	Program	A	B	C=A+B	D	E	F	G=C-F	Variance	Prior Year Expenditures <sup>1</sup>	Commitment/ Accrual Bal.	PY Expenditures + Commitment/Exp. Accrual Bal.	Explanation for Variance
		Ongoing Budget	One-time Budget	FY 2025-26 Final Adopted Budget	Actual Expenditures	Encumbrance Balance	Actual Expenditures / Encumbrance Bal.	FY Estimate					
DEO	Job Readiness, Training and Placements for Adults	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 170,402	\$ 191,773	\$ 362,176	\$ 2,162,176	\$ (162,176)	\$ 416,402	\$ 4,804,967	\$ 5,221,369	DEO plans to encumber by 12/31/25 for services by the existing third-party administrator (TPA). The funds will be used to sustain high road training programs being delivered by existing grantees who won their awards through a competitive solicitation and/or release a new request of applications to procure new/additional training programs depending on mid-program assessment results. Variance due to an Advance payment issued in the prior FY that will be adjusted via mid-year budget adjustment.
DHS	ODR Diversion Perm. Supportive Hsng (Yr 2 Spending Plan) PSH	14,690,000	-	14,690,000	2,133,256	3,967,436	6,100,692	11,407,620	3,282,380	(64,242)	64,242	-	Office of Diversion and Reentry (ODR) has been working with court leadership to enhance court capacity and ensure clients can be diverted from custody into the open program slots. A new court date (and court room) was added in October 2025 in Downtown LA. This increases the number of referrals that can be received into the program and support ramp-up. Project based PSH sites are slowly opening with more ODR clients moving into PSH.
	ODR Diversion Permanent Supportive Housing LEAD	15,110,000	-	15,110,000	2,072,175	11,440,278	13,512,453	17,024,220	(1,914,220)	(2,554,175)	2,554,175	-	ODR has completed expansion of all sites. ODR anticipates spending the allocated funding for FHSP subsidies. As of September 2025, ODR has housed 235 individuals of the 281 subsidies. All subsidies have been allocated to LEAD providers. The variance of \$1.9M is for motel voucher program funded by One-Time NCC allocated by CEO. Related costs that expended under CR will be transferred to HU accordingly. Requested additional one-time motel funding of \$21.2M for fiscal years 2025-28 - currently pending approval.
	Housing for Health (H4H) Permanent Housing Expansion	12,800,000	-	12,800,000	-	12,800,000	12,800,000	12,800,000	-	(58,927)	58,927	-	
	Harm Reduction Drop-In Centers	450,000	-	450,000	205,645	694,355	900,000	900,000	(450,000)	(3,693)	3,693	-	Drop-In Centers are health oriented, safe and resource-rich indoor spaces that serve historically marginalized communities, including people experiencing homelessness (PEH), people who use drugs (PWUD), people recently released from incarceration, people of color (POC) and people engaged in sex work. Drop-in centers provide access to harm reduction supplies, respite, phone charging stations, educational workshops, essential services like referrals to housing and health care, and depending on the location, showers and laundry services. The variance of negative \$450K reflects the costs that will be transferred to DPH, as DPH receives half the funding of these DHS-administered programs.
DPH	DHS Harm Reduction Drop-In Centers	450,000	-	450,000	-	-	-	-	450,000	-	-	-	Harm-reduction drop-in centers' expenditures are managed by DHS.
DYD	LeadOn Reentry Navigators	1,250,000	-	1,250,000	362,997	780,503	1,143,500	1,250,000	-	229,046	-	229,046	
	My Brothers' & Sisters' Keeper Program	500,000	-	500,000	70,748	362,826	433,574	500,000	-	62,801	14,143	76,944	
JCOD	POWR (Providing Opportunities for Women In Reentry)	3,000,000	-	3,000,000	1,023,070	1,516,380	2,539,450	3,000,000	-	356,449	3,339	359,788	
	CFCI Administration - Year 2	1,000,000	-	1,000,000	-	-	-	1,000,000	-	-	-	-	
	Warm Landing Place (WLP)	6,325,000	-	6,325,000	-	26,621	26,621	6,325,000	-	1,483,657	3,021,876	4,505,533	
	Breaking Barriers Rapid Rehousing and Employment Program	1,500,000	-	1,500,000	-	891,180	891,180	1,500,000	-	353,754	2,017,170	2,370,924	
TPA	TPA Year 2	40,925,000	-	40,925,000	7,382,851	1,124,917	8,507,767	40,925,000	-	6,044,449	1,416,680	7,461,128	
<b>Total</b>		<b>\$ 100,000,000</b>	<b>\$ -</b>	<b>\$ 100,000,000</b>	<b>\$ 13,421,143</b>	<b>\$ 33,796,270</b>	<b>\$ 47,217,413</b>	<b>\$ 98,794,016</b>	<b>\$ 1,205,984</b>	<b>\$ 6,265,520</b>	<b>\$ 13,959,213</b>	<b>\$ 20,224,733</b>	

1) Prior Year Expenditures refer to current year activities paid out of commitments. Negative expenditures are Accrual Balances.

**Care First Community Investment  
Year 3 Financial Activity Report By Department as of November 30th, 2025  
FY 2025-26 Final Adopted Budget**

	A	B	C=A+B	D	E	F	G=C-F						
Managing Dept	Program	Ongoing Budget	One-time Budget	FY 2025-26 Final Adopted Budget	Actual Expenditures	Encumbrance Balance	Actual Expenditures / Encumbrance Bal	FY Estimate	Variance	Prior Year Expenditures <sup>1</sup>	Commitment/ Accrual Bal.	PY Expenditures + Commitment/ Exp. Accrual Bal.	Explanation for Variance
ARTS	Culturally and Community-Centered Arts/Mental Health Engagement	\$ 2,990,000	\$ -	\$ 2,990,000	\$ 147,159	\$ 300,000	\$ 447,159	\$ 1,447,159	\$ 1,542,841	\$ -	\$ -	\$ -	Project has multiple funding sources, with MHSA funds being the first to be exhausted in FY 25-26, and subsequently expending the remaining funding sources. Department is currently increasing services to increase spending in FY 25-26. During FY 25-26 and FY 26-27 Department anticipates significant increases in spending over FY26 due to increased demand for proven program.
DCFS	College Persistence for Foster and BIPOC Youth	707,000	-	707,000	-	-	-	-	707,000	-	-	-	JCOD approved program design on April 30, 2024. Program manager submitted Contract Management Services (CMS) request and is working with DCFS Contracts Administration Division on statement of work. This will be through a sole source contract and the ETA is approximately May 2026.
	Rapid Engagement and Housing Program	619,000	-	619,000	-	-	-	-	619,000	-	-	-	JCOD approved program design on July 24, 2024. Program manager submitted Contract Management Services (CMS) request and is working with DCFS Contracts Administration Division on solicitation process. The IFB is targeted to be release later this month. The start date of the contract is estimated to be by July 1, 2026.
DEO	Support for Small and/or Cooperatively Owned Businesses	4,983,000	-	4,983,000	2,837	4,980,163	4,983,000	4,983,000	-	-	-	-	
	General Job Training and Employment (Non Justice Involved Populations)	2,599,000	-	2,599,000	195,249	245,684	440,934	2,780,034	(181,034)	492,336	4,031,151	4,523,487	DEO plans to encumbered by 12/31/25 for services by the TPA. The funds will be used to sustain high road training programs being delivered by existing grantees who won their awards through a competitive solicitation or release a new request of applications to procure new/additional training programs depending on mid-program assessment results. Variance due to an Advance payment issued in the prior FY and will be adjusted via mid-year budget adjustment.
	Ethical AI and Art for Community College Youth Program to Creative Jobs	1,328,000	-	1,328,000	41,619	129,704	171,324	1,366,524	(38,524)	264,955	2,046,268	2,311,222	DEO plans to encumbered by 12/31/25 for services by the TPA. The funds will be used to sustain high road training programs being delivered by existing grantees who won their awards through a competitive solicitation or release a new request of applications to procure new/additional training programs depending on mid-program assessment results. Variance due to an Advance payment issued in the prior FY and will be adjusted via mid-year budget adjustment.
	County Pipeline Programs	498,000	-	498,000	-	49,800	49,800	498,000	-	-	-	-	
	General Access to Funding for Small, Minority-Owned Businesses	2,890,000	-	2,890,000	17,763	2,872,237	2,890,000	2,890,000	-	-	-	-	
DPH	Child Care	2,990,000	-	2,990,000	321,150	510,990	832,140	2,894,948	95,052	229,082	-	229,082	* FYE includes 15% indirect cost. **\$500,000 advance has been spent, not yet shown on escaps *** Variance of \$95,052 request for roll over, since the amount is obligated in the contract that will be used for next fiscal year
	Expanding Community Health Work in LA County	498,000	-	498,000	117,743	2,257	120,000	350,000	148,000	-	-	-	As of the 5th-month BSR, we are estimating \$148K underspend. OLRs have been submitted pending approval. FY estimate will continue to be monitored and refined throughout the fiscal year.
	Food, Clothing and Social Services Navigation Services for Historically Disadvantaged Populations	370,000	-	370,000	1,053	14	1,067	370,000	-	-	-	-	
DYD	Housing & Placements in Support of the Decarceration of Girls & Gender Expansive Youth in LA County	3,895,000	-	3,895,000	193,659	1,479,274	1,672,933	3,895,000	-	51,855	19,046	70,901	
	Defining Youth For Funding	997,000	-	997,000	550,000	400,000	950,000	997,000	-	150,000	-	150,000	
JCOD	General Job Training & Employment (Justice Involved)	2,599,000	-	2,599,000	405,063	1,373,721	1,778,784	2,599,000	-	631,751	1,707,398	2,339,149	
	CFCI Administration - Year 3	877,000	-	877,000	-	-	-	877,000	-	-	-	-	
	Transitional Aged Youth Development & Workforce Development	498,000	-	498,000	-	-	-	498,000	-	-	241,998	241,998	
	Fair Chance Project (Advocacy/Education to Assist Reentry Populations)	249,000	-	249,000	-	234,331	234,331	249,000	-	258,544	-	258,544	
TPA	Audit Proofing Community Based Organizations: Compliance as a Recurring Funding Strategy	249,000	-	249,000	-	-	-	249,000	-	-	-	-	
TPA	TPA Year 3	58,468,000	-	58,468,000	26,734,942	30,271,358	57,006,300	58,468,000	-	-	2,780,195	2,780,195	
	<b>Total</b>	<b>\$ 88,304,000</b>	<b>\$ -</b>	<b>\$ 88,304,000</b>	<b>\$ 28,728,239</b>	<b>\$ 42,849,533</b>	<b>\$ 71,577,772</b>	<b>\$ 85,411,665</b>	<b>\$ 2,892,335</b>	<b>\$ 2,078,523</b>	<b>\$ 10,826,055</b>	<b>\$ 12,904,578</b>	

1) Prior Year Expenditures refer to current year activities paid out of commitments.

**Care First Community Investment  
Year 4 Financial Activity Report By Department as of November 30th, 2025  
FY 2025-26 Final Adopted Budget**

Managing Dept	Program	A	B	C=A+B	D	E	F	G	H=C+D-G	Prior Year Expenditures	Commitment/ Accrual Bal.	PY Expenditures + Commitment/ Exp. Accrual Bal.	Explanation for Variance	
		Ongoing Budget	One-time Budget	FY 2025-26 Final Adopted Budget	Freezes	Actual Expenditures	Encumbrance Balance	Actual Expenditures / Encumbrance Bal	FY Estimate					Variance
APD	Legal & Support Staffing/Diversion/Alt. Public Defender (CSIT)	\$ -	\$ 6,900,000	\$ 6,900,000	\$ (5,520,000)	\$ -	\$ -	\$ -	\$ 1,035,000	\$ 345,000	\$ -	\$ -	-	Variance attributed to delay in hiring from timing of FY 25-26 FA approval.
CL	Student and Tutors Reading Achieving Success (STARS) / Student Tutoring	-	14,500,000	14,500,000	(11,600,000)	-	-	-	2,065,000	835,000	-	-	-	Program has not launched as of 11/2025 and so we were unable to offer a fall 2025 tutoring session and will only have expenses for 3-weeks of the summer 2026 tutoring session this fiscal year.
CP	JCOD Capital Funding / Warm Landing Place / DOORS	-	1,500,000	1,500,000	-	-	-	-	1,500,000	-	-	-	-	
DCBA	Stay Housed LA (Eviction Defense, Legal Services, Right to Counsel)	-	38,110,000	38,110,000	(27,125,000)	-	1,140,000	1,140,000	10,985,000	-	-	-	-	
	Keeping Wildfire Impacted Workers Housed/Eviction Relief Program	-	8,789,000	8,789,000	-	-	-	-	8,789,000	-	-	-	-	
DHS	ODR - Harm Reduction Division: MacArthur Park Overdose Response Team	-	3,600,000	3,600,000	(2,880,000)	223,592	502,940	726,532	720,000	-	-	-	-	
	ODR - HRD: Drop in Center Expansion in SPA 1 (Antelope Valley)	-	800,000	800,000	(640,000)	-	161,454	161,454	160,000	-	-	-	-	
	ODR - HRD: Drop-In Centers and Health Hubs	-	12,500,000	12,500,000	(10,000,000)	-	2,272,724	2,272,724	2,500,000	-	-	-	-	
	ODR: HRD: Overdose Education and Naloxone Distribution (OEND)	-	5,220,000	5,220,000	(4,176,000)	20,186	199,179	219,366	1,044,000	-	-	-	-	
	ODR-HRD: Housing Retention Contingency Management	-	5,000,000	5,000,000	(4,000,000)	-	993,223	993,223	1,000,000	-	-	-	-	
DPH	Trans, Gender Expansive, and Intersex (TGI) Wellness and Equity Initiative	-	7,000,000	7,000,000	(3,500,000)	-	-	-	3,500,000	-	-	-	-	
DPR	Youth and Family Programming in Unincorporated Area Parks	-	8,500,000	8,500,000	(6,800,000)	-	-	-	1,700,000	-	-	-	-	
JCOD	CFCI Administration	-	-	-	-	-	-	-	-	-	-	-	-	
	CFCI Community Engagement and Event Funding	-	600,000	600,000	-	-	200,000	200,000	600,000	-	-	-	-	
	JCOD Capital Funding / Warm Landing Place / DOORS	-	2,500,000	2,500,000	-	-	-	-	2,500,000	-	-	-	-	
TPA	TPA Year 4	-	7,740,000	7,740,000	-	-	-	-	7,740,000	-	-	-	-	
MVA	Veteran Peer Access Network (VPAN)	-	23,869,000	23,869,000	(23,869,000)	-	-	-	-	-	-	-	-	
	Housing Navigation Program	-	13,084,000	13,084,000	(10,467,200)	-	204,000	204,000	2,616,800	-	-	-	-	
	Justice Involved Veterans (JIV) Division	-	6,285,000	6,285,000	(5,028,000)	-	1,257,000	1,257,000	1,257,000	-	-	-	-	
PD	Legal & Support Staffing/Diversion/Public Defender	-	15,000,000	15,000,000	(12,000,000)	-	3,000,000	3,000,000	1,670,000	1,330,000	-	-	-	The variances occurred due to delays in receiving budgeted positions and filling them.
<b>Total</b>		\$ -	\$ 181,497,000	\$ 181,497,000	\$ (127,605,200)	\$ 243,778	\$ 9,930,520	\$ 10,174,299	\$ 51,381,800	\$ 2,510,000	\$ -	\$ -	\$ -	

**Care First Community Investment  
 Year 5 Financial Activity Report By Department as of November 30th, 2025  
 FY 2025-26 Final Adopted Budget**

Managing Dept	Program	C=A+B			D		E		F		G=C-F			Explanation for Variance
		A	B	C=A+B	D	E	F	G=C-F	Prior Year Expenditures	Commitment/ Accrual Bal.	PY Expenditures + Commitment/ Exp. Accrual Bal.			
		Ongoing Budget	One-time Budget	FY 2025-26 Final Adopted Budget	Actual Expenditures	Encumbrance Balance	Actual Expenditures / Encumbrance Bal	FY Estimate	Variance					
CFCI Unallocated	Year 5 Set-Aside Funding	\$ -	\$ 245,789,000	\$ 245,789,000	\$ -	\$ -	\$ -	\$ 245,789,000	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total</b>		\$ -	\$ 245,789,000	\$ 245,789,000	\$ -	\$ -	\$ -	\$ 245,789,000	\$ -	\$ -	\$ -	\$ -		

## CFCI Strategies

*CFCI programs fit into five strategies, detailed below.*

- Strategy 1 – Diversion, Behavioral Health & Wellness: Focus on linkage to services and programs that can be provided to individuals to divert them away from the criminal justice system (including all points of intercept, from pre-detention/diversion through re-entry) and/or remove them from custody and assist them with placement into treatment services in lieu of incarceration. Specifically, the services may include, but are not limited to, linkages and referrals to community based mental health and substance use treatment, legal services for immigrants, and/or home visitation and promotoras models.
- Strategy 2 – Economic Opportunity & Sustainability: Focus on services and programs that increase economic, employment and entrepreneurial opportunities for criminal justice system-involved individuals and others from historically underserved communities. Specifically, the services may include, but are not limited to, supporting small business development, entrepreneurial trainings and supports, marketable skills development and employment opportunity linkage efforts.
- Strategy 3 – Education Access & Youth Development: Focus on services and programs to increase school attachment, assist youth in avoiding justice system contact, and increase their ability to thrive. Specifically, the services may include, but are not limited to, career/educational pathways, after school programming, and in-school and community-based social-emotional development programs.
- Strategy 4 – Housing Stability: Focus on services and programs that address individuals who are unhoused or unsheltered or are at risk of becoming unhoused or unsheltered.
- Strategy 5 – Reentry & Community Reintegration: Focus on services and programs that assists individuals reentering the community after being incarcerated. Specifically, the services may include, but are not limited to, culturally affirming family reunification services, programming utilizing credible messengers to assist with violence interruption and/or supportive services for individuals with unresolved legal challenges.

## Data Tables from County Department Programs

### Analysis Methodology Notes

County departments collect data differently. Each table contains a subset of programs receiving CFCI funding. Some participants may be in more than one program and may be counted multiple times, as the data we receive is at the program level, not participant level. It may also be the case that some programs count participants multiple times – for example, programs that deliver trainings or community engagement events may have some participants that attend multiple and count them each time they attend. We expect that this “double counting” is minimal. Note that programs funded by CFCI provide a variety of services, including food distribution, community education, and other kinds of outreach. Thus, some programs may not have metrics that fit the definitions in each table. They are excluded, and the number of programs represented is in each table footnote.

#### **A. County Department Programs: Total Clients Served by Spending Plan Year and Strategy from July 1 2021 to September 30 2025\***

	<b>Strategy 1. Diversion, Behavioral Health &amp; Wellness</b>	<b>Strategy 2. Economic Opportunity &amp; Sustainability</b>	<b>Strategy 3. Education Access &amp; Youth Development</b>	<b>Strategy 4. Housing Stability</b>	<b>Strategy 4. Reentry &amp; Reintegration</b>	<b>TOTAL</b>
<i>(Number of Programs in Parentheses)</i>						
Year 1/FY 2021-22 (began July 2021)	7,341 (7)	819 (4)	13,556 (2)	6,521 (5)	2,263 (1)	30,500 (19)
Year 2/FY 2022-23 (began July 2022)	0 (0)	N/A (0)	3,332 (2)	1,065 (1)	15,454 (3)	19,851 (6)
Year 3/FY 2023-24 (began July 2023)	N/A (0)	55,375 (2)	16,808 (3)	N/A (0)	1,511 (1)	73,694 (6)
<b>TOTAL</b>	<b>7,341 (7)</b>	<b>33,696(6)</b>	<b>33,696 (7)</b>	<b>7,586 (6)</b>	<b>19,228 (5)</b>	<b>124,045 (31)</b>

\*31 County programs are represented in this table. Note that some participants may be in more than one program, and thus, could be counted multiple times. Data from Year 4 is not yet available.

**B. TPA Programs: Total Clients Served by Cohort and Strategy from March 1 2023 to September 30 2025\***

	<b>Strategy 1. Diversion, Behavioral Health &amp; Wellness</b>	<b>Strategy 2. Economic Opportunity &amp; Sustainability</b>	<b>Strategy 3. Education Access &amp; Youth Development</b>	<b>Strategy 4. Housing Stability</b>	<b>Strategy 4. Reentry &amp; Reintegration</b>	<b>TOTAL</b>
<i>(Number of Care Grantees in Parentheses)</i>						
Year 1/FY 2021-22 (began March 2023)	N/A (0)	N/A (0)	18,199 (59)	1,412 (18)	8,071 (41)	27,682 (118)
Year 2/FY 2022-23 (began December 2024)	8,841 (39)	4,847 (22)	12,485 (54)	591 (4)	608 (4)	27,372 (123)
Year 3/FY 2023-24 (began July 2024)	1,630 (22)	1,950 (17)	11,762(84)	1,164 (18)	4,890 (22)	21,396 (163)
<b>TOTAL</b>	<b>10,471 (61)</b>	<b>6,,797(39)</b>	<b>42,446 (197)</b>	<b>3,167 (40)</b>	<b>13,569 (67)</b>	<b>76,450 (404)</b>

\*404 Care Grantees are represented in this table. Note that some participants may be in more than one program, and thus, could be counted multiple times.

**C. Number of Participants Served, by Strategy and Reported Area of Residence, County Programs\***

Reported Participant Area of Residence	Strategy 1. Diversion, Behavioral Health & Wellness	Strategy 2. Economic Opportunity & Sustainability	Strategy 3. Education Access & Youth Development	Strategy 4. Housing Stability	Strategy 5. Reentry & Reintegration	TOTAL
<i>Number of Programs</i>	9	5	7	7	4	32
SPA 1	55,338	7,302	2,286	545	63	65,534
SPA 2	13,179	7,095	2,342	781	509	23,906
SPA 3	15,143	5,592	1,165	389	552	22,841
SPA 4	146,829	9,718	5,884	2,141	341	164,913
SPA 5	33,353	1,024	4,910	487	162	39,936
SPA 6	122,549	12,598	10,425	3,475	504	149,551
SPA 7	26,851	2,715	2,938	382	305	33,191
SPA 8	67,701	10,604	4,311	1,063	313	83,992
Unknown/Decline to State	16,739	91	1,133	1,385	830	20,177
<b>TOTAL</b>	<b>497,681</b>	<b>56,739</b>	<b>35,394</b>	<b>10,648</b>	<b>3,579</b>	<b>604,041</b>

\*32 County programs are represented in this table. Note that some participants may be in more than one program, and thus, could be counted multiple times. Participants may opt-out from answering any of the demographic questions. Many programs cover multiple SPAs. Due to data limitations, we do not know which SPA they received services in.

**D. Number of Participants Served, by Strategy and Gender, County Programs\***

Gender	Strategy 1. Diversion, Behavioral Health & Wellness	Strategy 2. Economic Opportunity & Sustainability	Strategy 3. Education Access & Youth Development	Strategy 4. Housing Stability	Strategy 5. Reentry & Reintegration
<i>Number of Programs</i>	11	6	6	7	5
Female	143,490	809	2,729	3,188	998
Male	321,375	705	14,300	7,199	9,441
Transgender	6,226	0	10	397	26
Other	26	0	25	0	0
Unknown	18,021	55,349	2,411	26	50
<b>TOTAL</b>	<b>489,137</b>	<b>56,863</b>	<b>19,475</b>	<b>10,810</b>	<b>10,515</b>

\*35 County programs are represented in this table. Note that some participants may opt-out from answering any of the demographic questions. Some participants may be in more than one program, and thus, could be counted multiple times.

**E. Number of Participants Served, by Strategy and Age, County Programs\***

Age	Strategy 1. Diversion, Behavioral Health & Wellness	Strategy 2. Economic Opportunity & Sustainability	Strategy 3. Education Access & Youth Development	Strategy 4. Housing Stability	Strategy 5. Reentry & Reintegration
<i>Number of Programs</i>	10	6	7	7	4
<= 17	124	0	15,412	431	0
18-24	17,290	209	2,993	306	326
25-34	108,022	551	556	2,624	1,361
35-44	130,825	398	406	3,004	1,194
45-54	100,288	250	149	1,860	356
55-64	1,001	0	0	32	3
65+	307	0	0	5	0
Unknown	12	0	178	0	0
<b>TOTAL</b>	<b>357,869</b>	<b>1,408</b>	<b>19,694</b>	<b>8,262</b>	<b>3,240</b>

\*34 County programs are represented in this table. Note that some participants may opt-out from answering any of the demographic questions. Some participants may be in more than one program, and thus, could be counted multiple times.

**F. Clients Served, by Strategy and Veteran Status, County Programs\***

<b>Veteran Status</b>	<b>Strategy 1. Diversion, Behavioral Health &amp; Wellness</b>	<b>Strategy 2. Economic Opportunity &amp; Sustainability</b>	<b>Strategy 3. Education Access &amp; Youth Development</b>	<b>Strategy 4. Housing Stability</b>	<b>Strategy 5. Reentry &amp; Reintegration</b>
<i>Number of Programs</i>	6	4	6	6	3
Yes	9,636	47	39	122	39
No	187,231	311	6,063	5,070	2,791
Decline to answer	35,033	55,351	1,483	911	747
<b>TOTAL</b>	<b>231,900</b>	<b>55,709</b>	<b>7,585</b>	<b>6,103</b>	<b>3,577</b>

\*25 County programs are represented in this table. Note that some participants may opt-out from answering any of the demographic questions. Some participants may be in more than one program, and thus, could be counted multiple times.

**G. Clients Served, by Strategy and Race/Ethnicity, County Programs\***

<b>Race/Ethnicity</b>	<b>Strategy 1. Diversion, Behavioral Health &amp; Wellness</b>	<b>Strategy 2. Economic Opportunity &amp; Sustainability</b>	<b>Strategy 3. Education Access &amp; Youth Development</b>	<b>Strategy 4. Housing Stability</b>	<b>Strategy 5. Reentry &amp; Reintegration</b>	<b>TOTAL</b>
<i>Number of Programs</i>	10	6	6	8	4	34
American Indian or Alaska Native	6,895	<10	144	278	38	7,361
Asian	10,239	24	177	245	82	10,767
Black or African American	138,587	393	6,627	4,009	754	150,370
Hispanic/Latino	211,124	705	6,909	4,024	2,025	224,787
Middle Eastern or North African	238	<10	<10	236	18	505
Native Hawaiian or Other Pacific Islander	4,934	<10	32	75	14	5,057
White	102,633	246	548	2,741	531	106,698
Other	23,431	106	1,872	173	47	25,628
Unknown	65,961	55,378	2,840	1,131	132	125,442
<b>TOTAL</b>	<b>564,041</b>	<b>56,864</b>	<b>19,158</b>	<b>12,912</b>	<b>3,641</b>	<b>656,616</b>

\*34 County programs are represented in this table. Note that some participants may opt-out from answering any of the demographic questions. Participants may be counted in more than one row if they reported more than one race/ethnicity category.

**H. Service Linkages provided, by Strategy and Service Type, County Programs\***

Service Linkage Type	Strategy 1. Diversion, Behavioral Health & Wellness	Strategy 2. Economic Opportunity & Sustainability	Strategy 3. Education Access & Youth Development	Strategy 4. Housing Stability	Strategy 5. Reentry & Reintegration
<i>Number of Programs</i>	6	3	3	3	2
Basic Necessities (Incl. food, clothing)	23,556	<10	207	4,346	22
Education	4,022	<10	132	1,049	136
Employment/Job Training	4,005	<10	210	1,090	14
Housing (Interim, crisis/emergency shelter)	59,188	<10	32	18,373	<10
Housing (Permanent)	29,356	<10	15	3,452	176
Legal Services	11,969	0	23	2,684	<10
Mental Health Services	36,813	<10	85	12,630	523
Social Services (Incl. benefit linkage)	11,038	<10	78	3,080	17
Substance Use Disorder Services	37,819	0	18	12,515	31
Transportation	15,608	<10	106	4,931	80
Vital Documents (e.g., driver's license, passport)	15,453	25	34	4,717	10
<b>TOTAL</b>	<b>248,827</b>	<b>57</b>	<b>940</b>	<b>68,867</b>	<b>1,019</b>

\*17 County programs are represented in this table. Note that some participants may receive multiple service linkages, both within one program as well as across programs they are connected to. This table shows number of service linkages provided, not number of individuals who received a service linkage.

**I. Clients Served, Referrals Processed, and Service Linkages – Strategy 1, County Programs**

<b>Strategy 1. Diversion, Behavioral Health &amp; Wellness</b>			
	<b>CLIENTS SERVED</b>	<b>REFERRALS PROCESSED</b>	<b>SERVICE LINKAGE</b>
<i>Number of Programs</i>	10		
Basic Necessities (Incl. food, clothing)	580	570	23,556
Education	539	467	4,022
Employment/Job Training	513	407	4,005
Housing (Interim, crisis/ emergency shelter)	1,064	1,019	59,188
Housing (Permanent)	745	530	29,356
Legal Services	312	223	11,969
Mental Health Services	505	634	36,813
Social Services (Incl. benefit linkage)	546	1,356	11,038
Substance Use Disorder Services	1,604	2,427	37,819
Transportation	491	272	15,608
Vital Documents (e.g., driver's license, passport)	442	305	15,453
<b>TOTAL</b>	<b>7,341</b>	<b>8,210</b>	<b>248,827</b>

**J. Number of Clients Served, Referrals Processed, and Service Linkages, County Programs**

<b>Strategy 2. Economic Opportunity &amp; Sustainability</b>			
	<b>CLIENTS SERVED</b>	<b>REFERRALS PROCESSED</b>	<b>SERVICE LINKAGE</b>
<i>Number of Programs</i>	6		
Basic Necessities (Incl. food, clothing)	55,415	<10	<10
Education	155	22	<10
Employment/Job Training	125	31	<10
Housing (Interim, crisis/ emergency shelter)	126	<10	<10
Housing (Permanent)	34	<10	<10
Legal Services	87	87	0
Mental Health Services	<10	<10	<10
Social Services (Incl. benefit linkage)	<10	<10	<10
Substance Use Disorder Services	124	<10	0
Transportation	125	<10	<10
Vital Documents (e.g., driver's license, passport)	0	25	25
<b>TOTAL</b>	<b>56,194</b>	<b>187</b>	<b>57</b>

**K. Clients Served, Referrals Processed, and Service Linkages, County Programs**

<b>Strategy 3. Education Access &amp; Youth Development</b>			
	<b>CLIENTS SERVED</b>	<b>REFERRALS PROCESSED</b>	<b>SERVICE LINKAGE</b>
<i>Number of Programs</i>	8		
Basic Necessities (Incl. food, clothing)	590	493	207
Education	30,705	841	132
Employment/Job Training	1,841	617	210
Housing (Interim, crisis/ emergency shelter)	40	315	32
Housing (Permanent)	66	380	15
Legal Services	143	266	23
Mental Health Services	143	767	85
Social Services (Incl. benefit linkage)	<10	418	78
Substance Use Disorder Services	47	378	18
Transportation	98	442	106
Vital Documents (e.g., driver's license, passport)	19	59	34
<b>TOTAL</b>	<b>33,696</b>	<b>4,976</b>	<b>940</b>

**L. Clients Served, Referrals Processed, and Service Linkages, County Programs**

<b>Strategy 4. Housing Stability</b>			
	<b>CLIENTS SERVED</b>	<b>REFERRALS PROCESSED</b>	<b>SERVICE LINKAGE</b>
<i>Number of Programs</i>	7		
Basic Necessities (Incl. food, clothing)	2,097	216	4,346
Education	522	77	1,049
Employment/Job Training	105	198	1,090
Housing (Interim, crisis/ emergency shelter)	1,253	53	18,373
Housing (Permanent)	534	926	3,452
Legal Services	102	323	2,684
Mental Health Services	286	1,788	12,630
Social Services (Incl. benefit linkage)	462	711	3,080
Substance Use Disorder Services	361	99	12,515
Transportation	948	125	4,931
Vital Documents (e.g., driver's license, passport)	916	140	4,717
<b>TOTAL</b>	<b>7,586</b>	<b>4,656</b>	<b>68,867</b>

**M. Clients Served, Referrals Processed, and Service Linkages, County Programs**

<b>Strategy 5. Reentry &amp; Reintegration</b>			
	<b>CLIENTS SERVED</b>	<b>REFERRALS PROCESSED</b>	<b>SERVICE LINKAGE</b>
<i>Number of Programs</i>	5		
Basic Necessities (Incl. food, clothing)	2,144	297	22
Education	98	257	136
Employment/Job Training	563	2,098	14
Housing (Interim, crisis/ emergency shelter)	293	419	<10
Housing (Permanent)	32	190	176
Legal Services	43	71	<10
Mental Health Services	5,405	1,146	523
Social Services (Incl. benefit linkage)	64	227	17
Substance Use Disorder Services	7,482	41	31
Transportation	3,035	218	80
Vital Documents (e.g., driver's license, passport)	69	20	10
<b>TOTAL</b>	<b>19,228</b>	<b>4,984</b>	<b>1,019</b>