

WEBVTT

1

00:00:02.550 --> 00:00:15.969

AV Main: Good afternoon. Thank you for joining us for the CareFirst Community Investment Advisory Committee meeting on Thursday, June 4th, 2026. I am calling this meeting to order at 4.07 p.m.

2

00:00:16.400 --> 00:00:19.350

AV Main: Read the disclosures, please.

3

00:00:27.540 --> 00:00:38.780

AV Main: This meeting is being recorded. By remaining in this meeting, you consent to being recorded. This is a public meeting and subject to the Brown Act. The chat feature is limited to technical assistance only.

4

00:00:38.870 --> 00:00:49.840

AV Main: Public comments submitted through the chat will not be forwarded to the Advisory Committee. Public comments may be provided during the applicable agenda item or general public comment.

5

00:00:50.020 --> 00:00:55.120

AV Main: To use the raise hand feature for computer or Zoom app, select reactions and raise hand.

6

00:00:55.260 --> 00:00:56.780

AV Main: To use the raise hand.

7

00:01:00.240 --> 00:01:01.909

AV Main: To use the raise hand.

8

00:01:03.530 --> 00:01:06.550

AV Main: Yeah, well, let's wait to make sure everybody can hear you.

9

00:01:17.970 --> 00:01:25.360

AV Main: To use the raise hand feature for computer or Zoom app, select reactions and raise hand. To use the re...

10

00:01:25.740 --> 00:01:35.729

AV Main: excuse me, raise hand feature for smartphone browsers, select more, and raise hand. Dial-in information will be provided in the chat for anyone experiencing technical difficulties.

11

00:01:35.740 --> 00:01:49.910

AV Main: Telephone participants may press star 9 to raise your hand, or press star 6 to unmute. For Spanish interpretation, please click on a globe icon and select Spanish. Written public comments are to be submitted to jcloud.lacounty.gov.

12

00:01:50.540 --> 00:01:59.050

AV Main: To allow the advisory committee members to review, please submit prior to 5 p.m. the day before the meeting. This concludes the meeting disclosures.

13

00:02:00.160 --> 00:02:03.070

AV Main: Thank you. Let's please call the roll.

14

00:02:11.570 --> 00:02:20.340

AV Main: We will now conduct a roll call. If you are participating remotely, please indicate at this time by stating present remotely under just cause.

15

00:02:20.480 --> 00:02:25.949

AV Main: with reasoning when your name is called. We will now begin the roll call by last name alphabetically.

16

00:02:30.230 --> 00:02:33.000

AV Main: Judge Armstead or alternate? Alternate present?

17

00:02:33.270 --> 00:02:34.720

AV Main: Member Carpajal?

18

00:02:37.880 --> 00:02:43.349

Rafael Carbajal, LA County Department of Consumer and Business Affairs: Present, virtually, traveling from work location, should be there in about 4 minutes.

19

00:02:44.690 --> 00:02:46.349

AV Main: Member Castillo or alternate?

20

00:02:47.810 --> 00:02:50.099

Megan Castillo: President virtually just calls.

21

00:02:51.000 --> 00:02:53.299

AV Main: Member Contreras or alternate?

22

00:02:56.000 --> 00:02:59.310

AV Main: Alternate present? Remember Cronker alternate?

23

00:02:59.430 --> 00:03:00.240

AV Main: Present.

24

00:03:00.440 --> 00:03:02.890

AV Main: Member Cyrus Franklin? President.

25

00:03:03.190 --> 00:03:04.510

AV Main: Member Eakins?

26

00:03:06.090 --> 00:03:07.430

AV Main: Member Gibson?

27

00:03:09.720 --> 00:03:12.320

AV Main: Remember Karel or Alternate?

28

00:03:15.570 --> 00:03:20.249

AV Main: Prp Pros, I think we might need a little assistance with the mics, can't hear.

29

00:03:20.370 --> 00:03:24.550

AV Main: Very well. Is everybody's mic turned on? Do you see the green light?

30

00:03:25.130 --> 00:03:37.269

AV Main: Okay. I don't, I don't think it's the mics, we just have to turn them on. Okay, thank you. Do you need to do that again? I'm gonna go back a few. Okay. Member Cyrus Franklin or alternate? Present. Member Eakins?

31

00:03:37.610 --> 00:03:41.000

AV Main: Present. Member Gibson or alternate? Present.

32

00:03:41.420 --> 00:03:43.240

AV Main: Remember Carol or Alternate?

33

00:03:43.450 --> 00:03:47.040

AV Main: Alternate present. Remember Juentes Mirandao were alternate?

34

00:03:48.790 --> 00:03:50.990

AV Main: Member Garcia or alternate?

35

00:03:52.630 --> 00:03:54.460

AV Main: Remember Hong or Alternate?

36

00:03:56.070 --> 00:03:57.190

AV Main: Chair Lewis?

37

00:03:57.490 --> 00:04:00.539

AV Main: Present? Member Lobianco or alternate?

38

00:04:02.970 --> 00:04:04.879

AV Main: Member Jackson or Alternate?

39

00:04:06.070 --> 00:04:07.900

AV Main: Remember night or alternate?

40

00:04:08.900 --> 00:04:10.090

AV Main: Alternate present.

41

00:04:12.560 --> 00:04:14.360

AV Main: Member scores, though, or alternate?

42

00:04:16.339 --> 00:04:18.160

AV Main: Member Soto or alternate?

43

00:04:19.950 --> 00:04:21.810

AV Main: Member steel or alternate?

44

00:04:23.200 --> 00:04:25.120

AV Main: Member bought to your alternate?

45

00:04:25.910 --> 00:04:27.260

AV Main: Member Williams?

46

00:04:27.650 --> 00:04:30.779

AV Main: President. Member Cecilia Clark, or alternate?

47

00:04:32.220 --> 00:04:33.520

AV Main: Remember Wong?

48

00:04:34.320 --> 00:04:35.570

AV Main: alternate present.

49

00:04:41.440 --> 00:04:45.560

AV Main: Unfortunately, we have not reached quorum. We have 12 members present.

50

00:04:47.690 --> 00:04:50.550

AV Main: In-person members are... 7.

51

00:04:53.140 --> 00:04:54.540

AV Main: More than 7.

52

00:04:55.330 --> 00:04:56.600

AV Main: One moment, please.

53

00:05:01.540 --> 00:05:08.929

Hina Sheikh: Hi, this is Member Chic. I'm online. Member Lobianco is en route to the meeting.

54

00:05:09.180 --> 00:05:11.810

Hina Sheikh: My... I'm sorry, my mic was...

55

00:05:13.200 --> 00:05:16.540

Hina Sheikh: I was unable to unmute my mic earlier during roll call.

56

00:05:20.250 --> 00:05:23.899

AV Main: We have 11 members, in person.

57

00:05:26.710 --> 00:05:30.640

AV Main: Okay, and we have two on the way, so we will have quorum when those two arrive.

58

00:05:30.940 --> 00:05:31.950

AV Main: Correct?

59

00:05:33.520 --> 00:05:35.889

AV Main: I don't think he's a voting member, right?

60

00:05:37.140 --> 00:05:46.989

AV Main: So I think it's just 10. We, we count, in-person voting members is 11, so we, we do have 11 in-person voting members.

61

00:05:49.030 --> 00:05:49.800

AV Main: Right?

62

00:05:50.150 --> 00:05:51.229

AV Main: Oh, it is tense.

63

00:05:51.470 --> 00:05:54.559

AV Main: Sorry about that. It's 10, right? Could be... yeah, it should be...

64

00:05:56.450 --> 00:05:59.669

AV Main: Okay, so Member Carbajal's on the way.

65

00:06:00.820 --> 00:06:03.230

AV Main: Remember a little Bianca?

66

00:06:03.910 --> 00:06:07.309

AV Main: Okay, and that's it for those folks that are on the way.

67

00:06:07.480 --> 00:06:08.330

AV Main: Okay.

68

00:06:08.650 --> 00:06:17.020

AV Main: We're going to proceed... we're going to proceed. Okay. Let's,

69

00:06:17.220 --> 00:06:21.129

AV Main: Do the land and labor acknowledgements, we won't be approving the minutes.

70

00:06:21.490 --> 00:06:24.730

AV Main: Unless we receive quorum, but you all have shown up today.

71

00:06:24.990 --> 00:06:29.020

AV Main: Hard & Co. has prepared today, and so,

72

00:06:29.180 --> 00:06:34.500

AV Main: Regardless, we're gonna proceed. So let's do the land acknowledgement, and then the labor acknowledgement.

73

00:06:35.110 --> 00:06:51.279

Audio shared by Kassy Angel, JCOD (she/her): The County of Los Angeles recognizes that we occupy land originally and still inhabited and cared

for by the Tongva, Tatavium, Serrano, Quiche, and Chumash peoples. We honor and pay respect to their elders and descendants, past, present, and emerging.

74

00:06:51.280 --> 00:07:07.320

Audio shared by Kassy Angel, JCOD (she/her): as they continue their stewardship of these lands and waters. We acknowledge that settler colonization resulted in land seizure, disease, subjugation, slavery, relocation, broken promises, genocide, and multi-generational trauma.

75

00:07:07.320 --> 00:07:24.380

Audio shared by Kassy Angel, JCOD (she/her): This acknowledgement demonstrates our responsibility and commitment to truth, healing, and reconciliation, and to elevating the stories, culture, and community of the original inhabitants of Los Angeles County. We are grateful to have the opportunity to live and work on these ancestral lands.

76

00:07:24.410 --> 00:07:39.699

Audio shared by Kassy Angel, JCOD (she/her): We are dedicated to growing and sustaining relationships with Native peoples and local tribal governments, including, in no particular order, Fernandano Titavium Band of Mission Indians, Gabrielino Tongva Indians of California Tribal Council.

77

00:07:39.700 --> 00:07:49.400

Audio shared by Kassy Angel, JCOD (she/her): Gabrielleno, Tongva San Gabriel Band of Mission Indians, Gabrielleno, Band of Mission Indians, Quiche Nation, Yahaviatum of San Manuel Nation.

78

00:07:49.450 --> 00:07:59.089

Audio shared by Kassy Angel, JCOD (she/her): San Fernando Band of Mission Indians, Coastal Band of Chumash Nation, Gabrielino Tongva Nation. Gabrielino Tongva Tribe.

79

00:07:59.160 --> 00:08:10.529

Audio shared by Kassy Angel, JCOD (she/her): To learn more about the First Peoples of Los Angeles County, please visit the Los Angeles City-County Native American Indian Commission website at laic.lacounty.gov.

80

00:08:14.730 --> 00:08:29.329

Audio shared by Kassy Angel, JCOD (she/her): Most modern-day U.S. institutions have benefited from the unaddressed legacy of stolen labor at the foundation of this nation and its vast and inequitable wealth. We respectfully acknowledge our debt to the enslaved people, primarily of African descent.

81

00:08:29.330 --> 00:08:35.820

Audio shared by Kassy Angel, JCOD (she/her): Whose labor and suffering built and grew the economy and infrastructure of a nation that refused to recognize their humanity.

82

00:08:35.820 --> 00:08:48.639

Audio shared by Kassy Angel, JCOD (she/her): While the 13th Amendment to the Constitution technically ended slavery in the U.S, we know that slavery's ongoing impacts are still felt by countless people forced, through violence, threats, and coercion, to work in the U.S.

83

00:08:48.700 --> 00:08:56.500

Audio shared by Kassy Angel, JCOD (she/her): We recognize our debt to exploited workers, past and present, whose labor was and continues to be stolen through unjust practices.

84

00:08:56.520 --> 00:09:12.629

Audio shared by Kassy Angel, JCOD (she/her): We acknowledge our collective debt to the indigenous peoples of this land whose labor was forced and exploited, the Chinese immigrants who built railroads and allowed for westward American development, Japanese Americans whose properties and livelihoods were taken from them while incarcerated during World War II,

85

00:09:12.630 --> 00:09:20.449

Audio shared by Kassy Angel, JCOD (she/her): and migrant workers from the Philippines, Mexico, and Central and South America who have worked Pacific Northwest farms and canneries.

86

00:09:20.700 --> 00:09:32.290

Audio shared by Kassy Angel, JCOD (she/her): We recognize the immigrant and American-born workers of African, Asian, and Central and South American descent whose labor remains hidden in the shadows, but still contributes to the well-being of our collective community.

87

00:09:32.750 --> 00:09:47.809

Audio shared by Kassy Angel, JCOD (she/her): We recognize that our economy continues to rely on the exploited labor of incarcerated people, largely people of color, who earn pennies an hour while generating billions in goods and services each year. And we know there are many other people too numerous to mention.

88

00:09:47.810 --> 00:09:53.530

Audio shared by Kassy Angel, JCOD (she/her): Who are prevented from reaping the true value of their labor by unjust systems and cruel practices.

89

00:09:53.530 --> 00:09:57.659

Audio shared by Kassy Angel, JCOD (she/her): We mourn their loss of life, liberty, and opportunity.

90

00:09:57.670 --> 00:10:09.389

Audio shared by Kassy Angel, JCOD (she/her): We acknowledge that the theft of labor is the theft of generational progress. Nearly all people of color have been robbed of the opportunity and wealth that their ancestors might otherwise have passed on to them.

91

00:10:12.900 --> 00:10:17.909

AV Main: Thank you. We're gonna move to agenda item number 6 to review our community agreements.

92

00:10:18.010 --> 00:10:28.859

AV Main: If you're so inclined, please help me, read these committee members. I'm gonna start. Be respectful of the diverse voices being represented, and remain open-minded.

93

00:10:29.660 --> 00:10:39.119

AV Main: Be mindful of power dynamics in this space, as well as of the historical disenfranchisement of Black and Indigenous communities.

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00:10:39.400 --> 00:10:43.690

AV Main: Accordingly, prioritize and defer to community throughout this process.

95

00:10:45.160 --> 00:10:50.119

AV Main: Be mindful of the diverse audience you're presenting to, and make sure you speak with clarity.

96

00:10:51.410 --> 00:10:52.830

AV Main: Be collaborative.

97

00:10:53.270 --> 00:10:55.209

AV Main: Assume best intentions.

98

00:10:56.050 --> 00:10:58.509

AV Main: Challenge the idea, not the person.

99

00:10:59.040 --> 00:11:11.619

AV Main: Remember why we're here, to center the Black, Brown, and Indigenous communities and other communities that have been impacted by

the carceral system, low-income communities, trans... transgender and non-conforming folks, etc.

100

00:11:11.770 --> 00:11:13.530

AV Main: Defer to community.

101

00:11:14.790 --> 00:11:17.079

AV Main: Transparency and follow-through.

102

00:11:20.440 --> 00:11:25.299

AV Main: Be intentional about hearing and allowing space for additional voices to be uplifted.

103

00:11:26.080 --> 00:11:31.010

AV Main: Be an active participant and try to be succinct in your thoughts and contributions.

104

00:11:31.790 --> 00:11:33.309

AV Main: Let equity lead the way.

105

00:11:33.670 --> 00:11:36.050

AV Main: Make spaces for youth voices.

106

00:11:36.050 --> 00:11:36.510

Hina Sheikh: That is...

107

00:11:36.510 --> 00:11:42.160

AV Main: As much as possible, allow community members to finish their sentences, thoughts, during public comment.

108

00:11:45.000 --> 00:11:48.530

Hina Sheikh: Review community agreements before every meeting and amend them as needed.

109

00:11:50.930 --> 00:11:53.379

AV Main: Member Coates will give you the last one.

110

00:11:53.600 --> 00:12:02.700

AV Main: Begin CFCI Advisory Committee meetings with a land acknowledgement statement recognizing and respecting the Indigenous peoples of the land we now call Los Angeles County.

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00:12:02.950 --> 00:12:14.060

AV Main: Thank you, everyone. Moving to agenda item number 7, Administrative Reminders by me. I don't really have much to say. We do not have the memo yet from the Chief Executive Office.

112

00:12:14.190 --> 00:12:18.999

AV Main: Budget office, formally with the set-aside. I told you all the dollar amount, but we don't.

113

00:12:19.330 --> 00:12:20.740

AV Main: We do? Okay.

114

00:12:21.000 --> 00:12:29.869

AV Main: we had hoped to get it, at the end of May. That's the timeframe they were working on. We don't yet have it, but we'll let you know when we receive that.

115

00:12:30.840 --> 00:12:39.080

AV Main: Okay, so today, we're doing two things. Many of you, you know, have participated.

116

00:12:39.560 --> 00:12:54.970

AV Main: at various stages of the preparation of the year one evaluation for the care grants, and we've arrived at the point where the report and recommendations are finalized, and so we're going to hear from Hardin Cole, the firm that

117

00:12:55.120 --> 00:13:06.920

AV Main: Jay got hired to, do the evaluation and, engage in some discussion about that. And then, to continue the input process.

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00:13:07.030 --> 00:13:14.680

AV Main: That we're undergoing for, in preparation for the spending plan that we'll be developing in the next..

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00:13:14.740 --> 00:13:21.369

AV Main: couple of months, JCOT is gonna present some information about how the dollars are distributed, because

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00:13:21.370 --> 00:13:38.799

AV Main: there still seems to be, you know, most of us don't fully understand that, so hopefully by the time you leave here today, you'll have greater insight about how the current funding is distributed, which will obviously help us make decisions as we move forward. So any

questions about what we're doing today before we jump into agenda item number 8?

121

00:13:40.790 --> 00:13:44.669

AV Main: Alright, so, we want to welcome...

122

00:13:44.830 --> 00:13:57.959

AV Main: To talk about the CFCA evaluation. All the team members from Harder & Co, thank you all for making adjustments to be here today. It looks like, Aloka's gonna do the introduction.

123

00:14:03.550 --> 00:14:04.760

AV Main: Hi, everyone!

124

00:14:05.020 --> 00:14:20.110

AV Main: Good to see you folks. I just wanted to share a little bit of context before we hand it over to our evaluators for the Cohort 1 TPA Care Grants Evaluation. This is the first

125

00:14:20.740 --> 00:14:23.030

AV Main: Process evaluation of...

126

00:14:23.290 --> 00:14:37.150

AV Main: any of the CFCI-funded work on a large scale, so this is a very exciting moment for all of us, because we get to learn from and grow from all of the initial findings here that this team has put together.

127

00:14:38.410 --> 00:14:57.389

AV Main: this evaluation took place over the past year about, and they'll share a little bit more detail when the Harder and Company team comes up here, on exactly how they went about this evaluation and what the primary findings are. But I just wanted to set the stage to say that JCOD has

128

00:14:57.510 --> 00:15:11.910

AV Main: Been very excited about this moment where we can sit down with all of you and get aligned on what these findings say, and move forward together in partnership on many of the recommendations that have come out of their work.

129

00:15:12.180 --> 00:15:19.679

AV Main: So, I just wanted to thank Carter and Company for being here today, and and without further ado, I'll hand it over to them.

130

00:15:27.560 --> 00:15:44.909

AV Main: Thanks, Aloka. Hi, everyone. I hope you're all doing well. Thank you so much for allowing us to be here in your space. My name is Vanessa, and I'm joined by my colleagues Kimberly and Christina, and we're here to present the findings of the first CFCI Cohort 1 evaluation with you all.

131

00:15:47.450 --> 00:15:54.689

AV Main: So, our understanding is that we have about 45 minutes for today's presentation, so we're going to use the first half hour to

132

00:15:54.690 --> 00:16:09.209

AV Main: go over an evaluation overview, as well as findings, lessons learned, opportunities, and action steps, and we're going to reserve the last 15 minutes for a Q&A session, where we'll open up the floor for questions that folks have.

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00:16:09.210 --> 00:16:11.900

AV Main: And we'll also be sharing next steps.

134

00:16:12.420 --> 00:16:19.449

AV Main: Given the limited time that we have together, we're going to ask that you please hold your questions until the end of the presentation. Thank you.

135

00:16:21.360 --> 00:16:40.320

AV Main: And we also know that the Advisory Committee received a couple documents, including the evaluation report and the side deck. And so, in developing the side deck, we made sure to include additional details that we hope you'll find helpful during today's presentation, as well as after.

136

00:16:40.690 --> 00:16:50.999

AV Main: And given our limited time together, we won't be able to go over each detail on each slide, but we will definitely go over the key takeaways and findings.

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00:16:51.200 --> 00:17:00.499

AV Main: With the knowledge that much of the supplemental information that you might be looking for will be included in the evaluation report and side deck that you received earlier.

138

00:17:05.859 --> 00:17:23.300

AV Main: Okay, we're going to start with, some context for the valuation and what it aimed to achieve. So, in June 2025, JCOD partnered with Harder & Company to conduct the first formative evaluation of the CFCI initiative.

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00:17:23.569 --> 00:17:42.559

AV Main: And at the time that our team launched this evaluation, there were 109 grantees who were a part of Cohort 1, and the goal of the evaluation was really to understand how grantees were building and strengthening partnerships, how they were building internal capacity.

140

00:17:42.670 --> 00:17:59.199

AV Main: How they were showing early signs and impact, and identifying ways to improve and sustain their work over time. And this was done with the ultimate aim of informing priorities and strategies for future CFCI funding.

141

00:17:59.200 --> 00:18:06.389

AV Main: As well as to provide recommendations on how to improve administrative and grant-making processes.

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00:18:10.000 --> 00:18:19.899

AV Main: As part of our evaluation, we wanted to hear from as many folks as possible, using multiple data collection methods to ensure that data collection was accessible.

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00:18:20.290 --> 00:18:34.519

AV Main: And we heard from a number of groups, including clients from programs, CFCI programs, grantees, and partners, who include Amity, JCOD, and the Advisory Committee.

144

00:18:34.820 --> 00:18:54.479

AV Main: And we started off by reviewing existing data, which includes dashboard data, milestone reports, and site visit data. Much of this information was shared by grantees with Amity, and we also collected new data from folks through grantee and participant focus groups.

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00:18:54.590 --> 00:18:57.829

AV Main: Grantee survey and partner interviews.

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00:18:58.190 --> 00:19:17.039

AV Main: And most recently, we also hosted a grantee sense-making session last March, in which we met with grantees to gauge their reactions to some of the recommendations and action steps that we came up with. And we also used that time to help form those recommendations and action steps further.

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00:19:19.050 --> 00:19:24.269

AV Main: And for context, this evaluation is focused on Cohort 1,

148

00:19:24.430 --> 00:19:38.659

AV Main: So, the 109 grantees that formed that cohort. And full findings for this evaluation are included in the evaluation report, as well as the recommendations guide, which will be added on as an appendix to the report.

149

00:19:38.660 --> 00:19:45.030

AV Main: And the recommendations guide will have more detailed recommendations and action steps,

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00:19:45.160 --> 00:19:50.919

AV Main: According to the ideas that were provided by grantees during March's sense-making session.

151

00:19:54.710 --> 00:20:03.279

AV Main: So, over the next few slides, we're going to go over some details about the folks that we heard from, as well as some of the data collection methods that we used.

152

00:20:03.740 --> 00:20:21.139

AV Main: First up is grantee organizations. So, we asked grantees to participate in a couple of methods, including an online survey, for which we shared a PDF of the questions ahead of time with them, so they were able to review them, think about how they wanted to answer them.

153

00:20:21.410 --> 00:20:31.919

AV Main: We also invited them to focus groups, for which we asked one to two, staff from each organization to join those, to share their experiences.

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00:20:32.130 --> 00:20:41.209

AV Main: And we also hosted a sense-making session, which, as we shared, was really meant to further form the recommendations and the action steps that we came up with.

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00:20:41.540 --> 00:20:54.320

AV Main: And we invited all 109 grantee organizations to these data collection activities. As you can see on your screen, there were differing response rates for each activity.

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00:20:54.410 --> 00:21:09.890

AV Main: We heard from 71 organizations, and through the survey, there were 43 organizations who were represented in the focus groups, and 41 organizations were represented in the sense-making session.

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00:21:13.850 --> 00:21:32.530

AV Main: We also partnered with Amity and grantees to reach out to program participants to invite them to virtual focus groups. And in these focus groups, participants were asked to share their experiences with program satisfaction, accessibility, and engagement.

158

00:21:32.700 --> 00:21:49.509

AV Main: And we reached out to them in several ways. The first way was we created English and Spanish focus group flyers with QR codes, which they could use to learn more about the study and the focus groups, as well as sign up for the focus groups if they were interested.

159

00:21:49.510 --> 00:21:54.440

AV Main: And we also conducted phone, text, and email outreach.

160

00:21:54.680 --> 00:22:03.469

AV Main: And we also made sure to schedule the focus groups according to program participants' availability, and rescheduled them as needed.

161

00:22:05.030 --> 00:22:21.099

AV Main: As you can see, although we did reach out to 109 grantee organizations and invited them to part... to ask their participants to participate in the virtual focus groups, our response rate was lower than expected.

162

00:22:21.100 --> 00:22:27.609

AV Main: We heard from a total of 24 individuals in our focus groups who represented 11 organizations.

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00:22:31.500 --> 00:22:38.360

AV Main: Finally, we have Partners, which includes Amity, JCOD, and the CFCI Advisory Committee.

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00:22:38.590 --> 00:22:46.460

AV Main: We invited folks to participate in interviews and focus groups, through which we asked them to comment on...

165

00:22:46.730 --> 00:22:51.709

AV Main: The successes, challenges, impacts, outcomes, and recommendations.

166

00:22:52.190 --> 00:22:55.540

AV Main: For their... for, their roles.

167

00:22:55.880 --> 00:22:57.060

AV Main: And..

168

00:22:57.390 --> 00:23:11.499

AV Main: For these, we reached out to them via email invites, as well as follow-up emails, to make sure that we were able to, one, confirm their attendance, and two, schedule these sessions around their availability.

169

00:23:11.760 --> 00:23:19.169

AV Main: And we were able to hear from about 18 folks, through these focus groups and interviews. As you can see on your screen.

170

00:23:19.310 --> 00:23:28.190

AV Main: 10 of them were from Amity and Grant Advocates, 5 folks were from JCOD, and 3 folks were from the Advisory Committee.

171

00:23:29.630 --> 00:23:37.640

AV Main: And at this time, I'm gonna pass the mic on to Christina to discuss findings, lessons learned, and recommendations.

172

00:23:46.190 --> 00:23:54.500

AV Main: Thank you, Vanessa, and I'll echo our appreciation in having us here. So before we jump into the findings,

173

00:23:55.070 --> 00:23:56.390

AV Main: Advance to the next slide.

174

00:23:58.390 --> 00:24:04.519

AV Main: Thank you, Vanessa. Before we jump into the findings, let me re-emphasize the focus of today's presentation.

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00:24:05.090 --> 00:24:15.160

AV Main: Probably the previous one. Thank you. The evaluation generated rich information about impacts for both grantees and program participants.

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00:24:15.290 --> 00:24:19.740

AV Main: And those findings are detailed in the full report that you received.

177

00:24:20.470 --> 00:24:37.320

AV Main: Given the role of this advisory committee in shaping the future of CFCI, we'll provide a brief overview of those impacts and spend most

of our time on what the evaluation revealed about opportunities to strengthen CFCI and build on the progress that's underway.

178

00:24:37.790 --> 00:24:43.179

AV Main: One of the clearest takeaways from this evaluation is that progress is being made.

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00:24:44.060 --> 00:24:48.740

AV Main: At the same time, systems change work is complex and takes time.

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00:24:49.290 --> 00:24:59.830

AV Main: Rather than pointing to major shifts... rather than pointing to major shifts in direction, the evaluation identifies practical opportunities to reinforce

181

00:24:59.960 --> 00:25:04.419

AV Main: strengthen and expand the work that CFCI is already doing.

182

00:25:05.270 --> 00:25:24.710

AV Main: Our hope is that today's presentation sparks ideas about the future of CFCI, and encourages you all to revisit the report, which provides much more detail on successes, lessons learned, and promising outcomes emerging across the grantee network and the communities that they serve.

183

00:25:25.620 --> 00:25:33.219

AV Main: To help organize what we learned, we're using a framework that looks at change happening at different levels within a system.

184

00:25:33.690 --> 00:25:38.339

AV Main: I'll briefly introduce the framework, and then use it to guide us through the rest of the findings.

185

00:25:39.650 --> 00:25:40.740

AV Main: Next slide.

186

00:25:41.610 --> 00:25:46.890

AV Main: This image shows the Waters of Systems Change framework developed by FSG.

187

00:25:47.810 --> 00:25:51.079

AV Main: This framework groups findings into three levels of change.

188

00:25:51.440 --> 00:26:02.159

AV Main: Structural change includes things that we can more easily see, such as funding, services, policies, practices, and organizational capacity.

189

00:26:02.970 --> 00:26:12.090

AV Main: Relational change focuses on relationships, trust, power dynamics, and collaboration among people and organizations.

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00:26:12.780 --> 00:26:22.530

AV Main: Transformative change reflects deeper shifts in perspectives, beliefs, and what people see as possible for themselves and their communities.

191

00:26:23.720 --> 00:26:32.050

AV Main: The idea behind this framework is that meaningful and lasting systems change happens when progress occurs across all three levels.

192

00:26:32.750 --> 00:26:42.480

AV Main: Because Cohort 1 is still relatively early in its journey, we would expect to see the strongest evidence of structural change, or that first level.

193

00:26:42.720 --> 00:26:44.600

AV Main: And that's where we're gonna begin today.

194

00:26:47.110 --> 00:26:47.800

AV Main: flight.

195

00:26:48.920 --> 00:26:54.149

AV Main: Before we move to the findings, I want to briefly orient you to how they are organized.

196

00:26:54.610 --> 00:27:01.419

AV Main: We begin with impacts, which reflect the positive changes that emerged through CFCI.

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00:27:02.090 --> 00:27:07.549

AV Main: We then discuss lessons learned, which highlight challenges and opportunities for improvement.

198

00:27:08.180 --> 00:27:14.619

AV Main: Finally, we share recommendations and action steps that emerge from stakeholder feedback.

199

00:27:15.640 --> 00:27:22.429

AV Main: It is also very, very important to note that some of these recommendations may reflect efforts already underway.

200

00:27:22.960 --> 00:27:26.669

AV Main: The findings help identify opportunities to strengthen.

201

00:27:27.010 --> 00:27:31.970

AV Main: Refine, or more consistently apply the efforts over time.

202

00:27:32.590 --> 00:27:34.410

AV Main: So, moving into the findings.

203

00:27:35.120 --> 00:27:38.070

AV Main: We're going to start with structural change findings.

204

00:27:40.230 --> 00:27:48.750

AV Main: Our first key takeaway is that CFCI is producing meaningful benefits for both organizations and participants.

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00:27:49.580 --> 00:27:58.219

AV Main: At the organizational level, grantees reported that CFCI helped them expand their reach, Strengthen their internal capacity.

206

00:27:58.330 --> 00:28:02.589

AV Main: And stay responsive to the needs and voices of the communities that they serve.

207

00:28:03.640 --> 00:28:08.690

AV Main: At the participant level, individuals describe building new skills.

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00:28:08.990 --> 00:28:11.900

AV Main: Improving their mental and emotional well-being.

209

00:28:12.010 --> 00:28:16.910

AV Main: And making progress in areas such as education, employment, and housing.

210

00:28:17.710 --> 00:28:25.629

AV Main: Overall, respondents consistently describe CFCI as making a positive difference in their organization and their communities.

211

00:28:27.600 --> 00:28:35.690

AV Main: Alongside these positive impacts, The evaluation identified two major lessons learned associated with structural change.

212

00:28:36.620 --> 00:28:44.800

AV Main: The first involved administrative demands, including reporting requirements, contracting process, and funding requirements.

213

00:28:45.420 --> 00:28:50.170

AV Main: From this finding, 3 opportunities for improvement emerged.

214

00:28:51.690 --> 00:28:54.800

AV Main: The first opportunity relates to funding supports.

215

00:28:55.570 --> 00:29:04.050

AV Main: While grantees consistently describe CFCI funding as valuable, many organizations, especially the smaller organizations.

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00:29:04.250 --> 00:29:12.949

AV Main: Share that they would benefit from greater flexibility, support for administrative and infrastructure costs, And ongoing technical assistance.

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00:29:13.680 --> 00:29:20.659

AV Main: The broader message here is that funding support should be better aligned With organizational and community needs.

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00:29:20.980 --> 00:29:27.700

AV Main: So grantees can focus more on... more of their energy delivering services and sustaining their work over time.

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00:29:30.090 --> 00:29:33.739

AV Main: The second opportunity focuses on data and reporting.

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00:29:34.800 --> 00:29:39.919

AV Main: Respondents emphasized the importance of streamlining data and reporting requirements.

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00:29:40.900 --> 00:29:46.910

AV Main: Respondents saw value in creating greater clarity around outcomes, Measures?

222

00:29:47.140 --> 00:29:49.220

AV Main: And reporting expectations.

223

00:29:49.700 --> 00:29:56.450

AV Main: So that data collection supports learning and improvement, rather than becoming an administrative burden.

224

00:29:58.540 --> 00:30:03.609

AV Main: The third opportunity focuses on procurement and contracting processes.

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00:30:04.540 --> 00:30:17.719

AV Main: Respondents suggested that clearer communication, greater transparency, and coordination across county systems could make funding opportunities more accessible and easier to manage.

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00:30:18.540 --> 00:30:24.080

AV Main: Taken together, these three opportunities all point towards the same goal.

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00:30:24.310 --> 00:30:29.730

AV Main: Reducing administrative burdens so organizations can spend more time serving communities.

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00:30:32.220 --> 00:30:39.930

AV Main: This slide has a quote that captures a theme we heard frequently regarding this particular structural change.

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00:30:40.420 --> 00:30:42.079

AV Main: So I will read it for us.

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00:30:42.860 --> 00:30:46.320

AV Main: CFCI is admin data heavy.

231

00:30:47.030 --> 00:30:53.679

AV Main: Because of those requirements, JCOT should help us with indirects or include them as part of the program costs.

232

00:30:54.150 --> 00:31:01.019

AV Main: Especially for small organizations who have never had government funding before and have been on the ground doing the work.

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00:31:01.450 --> 00:31:03.440

AV Main: It would have been really helpful.

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00:31:03.650 --> 00:31:05.279

AV Main: So that comes from a grantee.

235

00:31:07.840 --> 00:31:12.830

AV Main: The second major structural change lesson learned relates to sustainability.

236

00:31:13.440 --> 00:31:16.400

AV Main: While many grantees reported gaining knowledge.

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00:31:16.580 --> 00:31:21.549

AV Main: Visibility and experience pursuing grants and county contracts.

238

00:31:21.860 --> 00:31:27.820

AV Main: Concerns remain about long-term sustainability, especially for smaller organizations.

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00:31:28.470 --> 00:31:31.760

AV Main: Therefore, three opportunities emerged from this finding.

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00:31:33.120 --> 00:31:37.069

AV Main: The first focuses on outreach and visibility.

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00:31:37.820 --> 00:31:45.239

AV Main: Program participants shared that CFCI programs help them access services and develop important skills.

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00:31:45.860 --> 00:31:51.179

AV Main: And many felt that more community members could benefit if they knew that the services existed.

243

00:31:52.460 --> 00:31:55.069

AV Main: Grantees echoed this sentiment.

244

00:31:55.260 --> 00:32:03.979

AV Main: And emphasize the importance of developing a coordinated, multilingual CFCI outreach and communication strategy.

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00:32:04.160 --> 00:32:09.169

AV Main: That helps community members learn about and access CFCI services.

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00:32:12.290 --> 00:32:18.029

AV Main: The second opportunity focuses on communities that continue to face barriers accessing services.

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00:32:19.020 --> 00:32:24.059

AV Main: Respondents noted that while CFCA programs have made important progress.

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00:32:24.660 --> 00:32:31.379

AV Main: Some groups remain underserved and may require more tailored and trust-based approaches.

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00:32:32.120 --> 00:32:37.279

AV Main: The broader takeaway is that equity is not only about continuing to expand services.

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00:32:37.510 --> 00:32:44.350

AV Main: But also about ensuring services are responsive to the unique needs and circumstances of different communities.

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00:32:48.250 --> 00:32:54.649

AV Main: The final opportunity for structural change centers on peer learning and collaboration.

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00:32:56.670 --> 00:33:02.210

AV Main: Grantees consistently share that some of their most valuable learning came from each other.

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00:33:02.960 --> 00:33:07.999

AV Main: Many expressed interest in more structured opportunities to share strategies.

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00:33:08.280 --> 00:33:16.600

AV Main: Talk about resources, solve common challenges, and learn from both peers and subject matter experts.

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00:33:17.620 --> 00:33:26.329

AV Main: Respondents saw these opportunities to strengthen their organizations, reduce duplication, and build on the successes across CFCI.

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00:33:28.290 --> 00:33:31.449

AV Main: I'll close this section on structural change.

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00:33:31.650 --> 00:33:37.029

AV Main: With a quote that reflects the importance of collaboration and collective impact.

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00:33:37.810 --> 00:33:39.409

AV Main: This is the grantee voice.

259

00:33:40.050 --> 00:33:42.859

AV Main: We can leverage our collective expertise.

260

00:33:43.010 --> 00:33:46.909

AV Main: And help disseminate and market other grantee services.

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00:33:47.220 --> 00:33:53.509

AV Main: This would be an effort that reflects CFCI collectively, and not just what each grantee can do on their own.

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00:33:54.270 --> 00:33:56.249

AV Main: With that, I'll hand it over to Kimberly.

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00:34:01.960 --> 00:34:19.890

AV Main: All right, next I'll take us through the relational change findings and their respective lessons... lesson learned and opportunities. And just as a reminder that in the systems change framework, relational change refers to the relationships and connections and the power dynamics between partners within a system.

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00:34:20.590 --> 00:34:35.350

AV Main: So, we found that relational impacts occurred in mainly four ways. Grantee partnerships with each other were strengthened and expanded, increasing community access and services. Relationships between grantees and their communities were deepened.

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00:34:35.429 --> 00:34:42.650

AV Main: And grantees strengthened relationship with the county by way of increased capacity and confidence to pursue county funding.

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00:34:42.840 --> 00:34:47.720

AV Main: And finally, Amity's role as the TPA strengthened coordination with the grantees.

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00:34:49.570 --> 00:35:01.340

AV Main: So, one relational lesson learned came about, which was that clarity and transparency in the roles and responsibilities among CFCI partners are critical to effective collaboration.

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00:35:01.340 --> 00:35:10.380

AV Main: And here, when we say partners, we are referring to JCOD, Amity, you all as the CFCI Advisory Committee, along with the CEO Budget Office.

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00:35:10.490 --> 00:35:16.459

AV Main: You'll see here that we have two opportunities for this lesson learned, so I'll go over those next.

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00:35:16.570 --> 00:35:33.390

AV Main: With Opportunity A, while there were some partnerships that were strengthened between grantees, we also heard that they would have liked more intentional coordination from the partners, to bring grantees together to support each other, or to make other county department opportunities known to the grantees.

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00:35:33.390 --> 00:35:44.699

AV Main: They also are interested in more structured opportunities to connect with JCOD directly, and this could be to troubleshoot information, or have the chance to clarify the data of their activities.

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00:35:45.880 --> 00:36:02.879

AV Main: So this first opportunity, related to improving clarity in roles is that the partners' role as conveners could be strengthened to support grantees with connecting with each other and other county departments. The partners hold a unique position between various county departments.

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00:36:02.880 --> 00:36:09.749

AV Main: And grantees that traditionally lack access to county, so they could bridge these gaps in communications.

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00:36:09.950 --> 00:36:24.830

AV Main: This type of support also has the potential to increase grantees' understanding of available resources within the county, and increase opportunities for them to secure additional funding, ultimately decreasing their reliance on JCOD.

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00:36:25.690 --> 00:36:38.559

AV Main: So, actively being intentional to support connections could look like hosting county funding 101 sessions, or hosting small-scale convenings as ways to create opportunities for connection and resource sharing.

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00:36:40.560 --> 00:37:05.479

AV Main: So the last opportunity related to relational change, is, as I mentioned a few moments ago, there's a lack of clarity within the governance structure of CFCI, and although there are many partners who care deeply about the success of this initiative, we did hear about challenges navigating, power dynamics, coordination, and aligning goals and priorities in a way that is responsive to emerging needs.

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00:37:06.460 --> 00:37:22.559

AV Main: And from the grantee perspective, we heard about their experiences with inconsistent communication and uncertainty about where to turn to for guidance. So, as you might already know, this lack of clarity manifests in frustration between the partners and confusion for the grantees.

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00:37:22.620 --> 00:37:31.670

AV Main: This second opportunity to clarify governance roles, is meant to reduce that confusion and promote equitable engagement among the partners.

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00:37:31.820 --> 00:37:46.489

AV Main: So, this could look like starting with facilitated, structured discussions to create more opportunities for partners to connect and discuss influence and decision-making authority, the need for more comprehensive roles and responsibilities.

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00:37:46.490 --> 00:37:53.649

AV Main: And develop partnership agreements, specifically identifying those gaps in, roles and responsibilities.

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00:37:54.300 --> 00:38:12.119

AV Main: So, similarly, we have a quote here to wrap up the relational section. This is also from a Cohort 1 grantee. Governance roles have always been confusing and there is tension. If governance roles are clarified, it will provide us grantees with clarity around partner roles and how they can serve as conveners.

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00:38:14.280 --> 00:38:22.540

AV Main: Now, transformative change refers to the beliefs and assumptions that influence individuals, so how individuals think, act, and speak.

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00:38:23.990 --> 00:38:37.930

AV Main: We do have the least number of findings at this level, which is to be expected, given the stage of CFCI's development. However, you'll see here that two impacts were found that indicate early progress towards transformative change.

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00:38:38.190 --> 00:38:52.799

AV Main: So the first one is at the program participant level. Participants shared that the CFCI care grant programs helped them change their individual mental models around their mindset, their motivation, determination, and overall life trajectories.

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00:38:52.990 --> 00:39:06.779

AV Main: And secondly, at the grantee level, grantees shared that the Care First principles aligned with their own program values and approaches, which signals this movement towards a system-wide goal of improved outcomes for justice-involved individuals.

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00:39:07.580 --> 00:39:23.550

AV Main: You'll see highlighted in this call-out box here that at this time, opportunities were not identified by any respondents, but it's also worth noting that working through the opportunities from the structural section and the relational section would in turn, impact this transformative level.

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00:39:25.500 --> 00:39:44.260

AV Main: And finally, we wanted to share how grantees prioritize, each of the opportunities as you start to think about how to move the evaluation findings forward. So, during a session that we held with the grantees, we summarized each of the opportunities and gave them a chance to, reflect and ideate on action steps.

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00:39:44.260 --> 00:39:54.239

AV Main: We also invited them to participate in a poll to select which opportunities they thought should be prioritized, and what you see on the slide here are the results of that poll.

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00:39:54.380 --> 00:40:02.149

AV Main: So the top priority selected is to increase and extend funding and TA to align with community needs and infrastructure costs.

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00:40:02.420 --> 00:40:07.979

AV Main: Followed by strengthening partners' role as conveners to facilitate more intentional connections.

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00:40:08.330 --> 00:40:18.969

AV Main: Thirdly, streamline data requirements based on a clear plan and framework, and just behind that, strengthen outreach and marketing for grantees to help them increase their visibility and accessibility.

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00:40:19.030 --> 00:40:31.179

AV Main: So, taken together, you can see that these priorities highlight an opportunity to better support systems, resources, and partnerships to help grantees sustain their work and create greater impact in their communities.

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00:40:32.480 --> 00:40:45.790

AV Main: Lastly, I'll close on this quote that we hope both illuminates the impact the initiative has already had on CBOs in their communities, as well as the optimism and opportunity to continue impacting LA communities in the future.

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00:40:46.160 --> 00:41:01.349

AV Main: The CARE grant's focus on community care can be magnified by encouraging cross-sector collaborations. For example, we've successfully partnered with corporations, schools, health providers, and local government to create wraparound services for young people.

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00:41:01.350 --> 00:41:09.440

AV Main: A structured opportunity to share best practices and co-develop programs with other grantees would expand reach and efficiency across neighborhoods.

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00:41:10.720 --> 00:41:16.729

AV Main: So before we go into the Q&A, I'm actually going to invite Aloka up here to talk about next steps.

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00:41:33.350 --> 00:41:34.570

AV Main: Hi again.

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00:41:36.590 --> 00:41:40.139

AV Main: Thank you, Harder and company colleagues, for...

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00:41:40.780 --> 00:41:51.959

AV Main: For your presentation. Before I jump into what efforts are already underway, I just want to underscore, the framework that Harder and company used for

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00:41:52.480 --> 00:42:07.079

AV Main: discussing exactly where we are in the process of CFCI, right? So I think many of the folks who are on this committee, you've been here from the beginning, you've seen the systems change effort that's gone into making CareFirst community investment a reality.

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00:42:07.950 --> 00:42:13.979

AV Main: And as we... as my team have kind of dug into some of these larger pieces.

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00:42:14.020 --> 00:42:32.169

AV Main: of CFCI and taken stock of where we've come to from the very beginning, it's become very clear to us that as a systems change initiative, and as an initiative that is very close to what someone might think of as a collective impact initiative, right? So, an initiative that takes

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00:42:32.470 --> 00:42:39.419

AV Main: The... the work of many, many partners to make it a reality, something that requires a larger

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00:42:39.640 --> 00:42:45.000

AV Main: Kind of, push towards a change in the way that society works.

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00:42:45.120 --> 00:42:50.710

AV Main: That, in the early stages, A process evaluation like this one is exactly what we need.

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00:42:50.920 --> 00:43:12.940

AV Main: So, I'm really happy that we have this information to help us solidify the relationships that we have with each other, understand what administrative improvements will help us get to a better place, and work towards building a larger evaluation framework that helps us get to a place where we can measure outputs and outcomes on a larger scale.

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00:43:13.210 --> 00:43:18.699

AV Main: Recognizing that, at this point, we are very early in the process of that systems change.

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00:43:19.350 --> 00:43:28.029

AV Main: So, with that said, I just want to share a couple of the... based on a couple of the lessons learned and the opportunities that Harder and Company has shared with us.

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00:43:28.030 --> 00:43:45.950

AV Main: You'll all find, on the first page... I also want to share that there's a couple of packets, I believe, in front of folks, kind of scattered around. The evaluation report is 100 pages long, so we printed out a few copies, so if you would like to take a look at it, there are copies, distributed around the table.

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00:43:46.140 --> 00:43:49.979

AV Main: But it was also distributed online, if you want to take a look at it later.

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00:43:50.840 --> 00:44:04.140

AV Main: there's a memo by Judge Armstead, that is the cover page of the report that shares a little bit more context about what JCOD's efforts have been in this area for, for ensuring that we are both

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00:44:04.170 --> 00:44:23.700

AV Main: responding to the needs here, and ensuring that we have a good game plan moving forward, and to share what we've already been working on over the past few months. Many of you know that I'm fairly new to the team, I've been around for 8 months now, and many of the folks on my team are also fairly new, but we are working really, really hard to ensure that we have

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00:44:23.780 --> 00:44:31.920

AV Main: as much of this work done as possible very soon, because we recognize the urgency of the work around CFCI.

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00:44:32.810 --> 00:44:40.569

AV Main: So, on the first lesson learned here around administrative requirements, we recognize that there have been a lot of,

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00:44:40.580 --> 00:44:58.049

AV Main: a lot of comments from the CARE grantees about administrative burden and funding processes that do shape the work that they do, and this is something we hear from grantees when we go to events, and we recognize that there are some of these pieces that we would like to improve on and ensure that we're

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00:44:58.050 --> 00:45:13.849

AV Main: Listening to the notes from the grantees, and also maintaining a good balance of being able to build the capacity that folks are hoping for to be able to then go on from being care grantees to also getting county contracts and building up sustainability of their own initiatives.

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00:45:13.850 --> 00:45:19.319

AV Main: While also balancing some of these administrative burdens and reducing barriers wherever we can.

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00:45:19.810 --> 00:45:39.469

AV Main: JCOD has established a Master Services Agreement, which allows for organizations to apply to become county contractors in a more streamlined fashion, so that's one of the ways that we have tried to make county contracting a bit easier for organizations that are early stages. We also have an incubation academy that focuses on

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00:45:39.470 --> 00:45:52.659

AV Main: Working with organizations who are building up their capacity and are hoping to get to a place where they can either become care grantees, or, beyond that, be prepared to receive county contracts from other entities, or receive funding from other sources.

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00:45:53.700 --> 00:46:12.889

AV Main: And as folks well know, on this committee, we're also working really closely with the newly established ad hoc evaluation subcommittee of the larger committee to review what the data reporting requirements are for the TPA and the county CFCI recipients, to ensure that data collection is consistent over time and also as easy as possible.

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00:46:14.740 --> 00:46:28.969

AV Main: And lastly, on this point, we're trying to create a more responsive curriculum for capacity building for CFCI care grantees. Beyond what I already shared on the Incubation Academy, we're thinking a lot more about, especially as we

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00:46:28.970 --> 00:46:46.080

AV Main: Come into a new era of working with multiple third-party administrators as well, thinking about how we can ensure that everyone has the... a curriculum that is most responsive to grantees and continues to iterate to ensure that we are providing the right support for grantees as they... as they know what they need.

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00:46:48.270 --> 00:46:49.410

AV Main: Next slide, please.

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00:46:50.320 --> 00:46:53.490

AV Main: Excuse me, do we have this? I don't see it in the packet.

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00:46:55.610 --> 00:47:01.739

AV Main: It's in the memo, that... that is, the first page of the evaluation report.

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00:47:01.910 --> 00:47:04.950

AV Main: It's just a copy-paste of the information that's in there.

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00:47:05.220 --> 00:47:08.090

AV Main: Okay, and how many reports did you all put on the table?

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00:47:10.520 --> 00:47:16.380

AV Main: I... my team would. Because I don't see any on it, I'm just asking so we can... how many reports did you all put on the table?

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00:47:17.440 --> 00:47:18.520

AV Main: revenues.

330

00:47:19.480 --> 00:47:20.779

AV Main: There should be 4.

331

00:47:22.100 --> 00:47:27.350

AV Main: But this... this is not it, is it? No, that's a handout for the next presentation. That's what I thought. Okay.

332

00:47:28.550 --> 00:47:35.450

AV Main: I don't... I don't think... I haven't... I looked around, I didn't see it, so... Okay.

333

00:47:37.740 --> 00:47:38.460

AV Main: Probably.

334

00:47:38.760 --> 00:47:40.449

AV Main: So I'm checking.

335

00:47:40.690 --> 00:47:42.550

AV Main: There's one here, but...

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00:47:42.550 --> 00:48:07.009

AV Main: And for folks who are online, these are also posted online, so you can take a look at it through that venue as well. I'm sorry about that, we should... we should have enough copies on the table to have folks. No, I don't think we've seen any of them, that's what we're... you have one, Member Williams? Because I brought it with me. Oh, huh. Okay, alright. I think... I think my... we didn't distribute it early... earlier, it was in our cart. Apologies.

337

00:48:07.210 --> 00:48:12.779

AV Main: Okay. Sorry for the interruption. Okay. No, no, no worries. Thank you for raising that.

338

00:48:13.350 --> 00:48:21.770

AV Main: So folks will be able to see all this information clearly outlined in the cover memo that Judge Armstead

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00:48:22.550 --> 00:48:25.210

AV Main: Prepared for the beginning of the report.

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00:48:27.240 --> 00:48:31.649

AV Main: So, on... thank you, Ruth, for sharing the copies with folks.

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00:48:32.800 --> 00:48:38.500

AV Main: So we have a second lesson learned from Harder and Company here on the...

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00:48:38.500 --> 00:48:57.059

AV Main: grantee exposure and, and ensuring that sustainability is a priority here. The opportunities that Harder and Company shared are around strengthening outreach and marketing for grantees to increase their visibility and provide tailored support for underrepresented communities, primarily.

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00:48:57.060 --> 00:49:06.270

AV Main: I know that, grantees also named that, they are interested in developing more strong peer learning networks to help grantees learn from each other.

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00:49:07.250 --> 00:49:21.749

AV Main: One of the efforts that JCOD has taken on over the past few years is highlighting grantees in our department newsletters, social media, during our yearly summits, so we take those opportunities to, to work with grantees to elevate their platforms.

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00:49:22.000 --> 00:49:36.269

AV Main: We are also beginning to present... over the past few months, we've started this process where we present to the care grantees about how the CFCI team and JCOD more broadly can continue to support them in building community connections.

346

00:49:36.270 --> 00:49:46.230

AV Main: and building sustainable organizations. So we've done a few webinars on how to get a county contract, for example, and what are some of the other capacity-building programs that exist across the county.

347

00:49:47.190 --> 00:49:58.790

AV Main: We're also hoping to do some more in-person and virtual community events to facilitate peer learning as, as one of our, over the next few months, initiatives that will help bolster this.

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00:50:00.480 --> 00:50:10.930

AV Main: The Incubation Academy that JCOD runs also offers a very interesting model for an alumni network that we could also use for the care grantees, and we're excited to continue to build that up, too.

349

00:50:12.940 --> 00:50:14.140

AV Main: Next slide, please.

350

00:50:14.410 --> 00:50:15.150

AV Main: Oh.

351

00:50:15.380 --> 00:50:16.240

AV Main: Thank you.

352

00:50:16.250 --> 00:50:41.229

AV Main: So on clarity and transparency, one of the lessons learned here was that transparency in partner roles and responsibilities are critical to effective collaboration. I just want to say I wholeheartedly agree with this one, knowing that where we are in the CFCI space is building up our structures. This is exactly what we need in order to move forward with a better plan, right? So, Harder and company shared some opportunities here.

353

00:50:41.230 --> 00:50:49.220

AV Main: around strengthening partners' roles as conveners to intentionally collect CVOs, and to clarify governance roles between the county TPA and committee.

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00:50:49.780 --> 00:51:03.969

AV Main: JCOD has started to present information to you all, about kind of the general, structure of CFCI and some of the things that we're starting to work on. We've also shared some information with the public through this committee setting.

355

00:51:04.120 --> 00:51:18.580

AV Main: But I actually think that one of the more important pieces that we're starting to work towards is just spending a little bit more time on educational material, and making sure that we have information that's available across

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00:51:18.620 --> 00:51:36.829

AV Main: the years of CFCI on spending, expenditures, where services are located, what community-based organizations we're partnering with, both through the CARE grants as well as through the other county departments, and all of that information is stuff that we're working towards posting on our website, creating more informational materials around.

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00:51:37.960 --> 00:51:56.339

AV Main: We're also working towards a handbook that will more clearly define roles and responsibilities of all of the partners involved. And right now, we are in the stages of creating something that is very robust, that we can ultimately filter down to create a more digestible version for.

358

00:51:56.340 --> 00:51:58.699

AV Main: Communicating externally as well.

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00:52:00.930 --> 00:52:02.079

AV Main: Next slide, please.

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00:52:04.620 --> 00:52:13.939

AV Main: So I just want to underscore this... much of this information here is also in the, the memo that covers the evaluation report.

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00:52:14.240 --> 00:52:26.660

AV Main: there's work to do, right? So, our team is very, very diligently thinking about all of these elements, and what we can do beyond what we already do.

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00:52:26.750 --> 00:52:38.939

AV Main: to make improvements to our administrative processes, to the end of making an impact, right? So we want to tackle the challenges that are posed in the report, because we want to make that lasting impact in the community.

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00:52:39.660 --> 00:52:48.199

AV Main: And as a part of this work and harder-end companies' recommendations, we're starting to develop some of these, like, larger governance strategy

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00:52:48.200 --> 00:53:03.100

AV Main: pieces of work, like a theory of change, a global outcomes evaluation framework, a logic model, that will help us all get on the same page about what our goals are with the CareFirst Community Investment, and how the administrative piece can better fit into that, right? Because...

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00:53:03.100 --> 00:53:04.990

AV Main: The committee has...

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00:53:05.040 --> 00:53:11.440

AV Main: Many of the long-standing members of the committee remember from the early days exactly what the early visioning looked like.

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00:53:11.720 --> 00:53:31.589

AV Main: over the years, we've tried to come back to that through several exercises in North Star goals creation, through subcommittees on evaluation... evaluation, and we're hoping that we can continue to build up those processes and help make that more of a reality as a part of our structures on our team as well.

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00:53:32.630 --> 00:53:35.599

AV Main: And then the last thing that I'll just,

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00:53:35.990 --> 00:53:52.279

AV Main: reiterate is that the ongoing work and new projects will not be possible without the partnership of the advisory committee, county departments, third-party administrators of the grants, and the community-based organizations that we're working with, members of the public as well. So, that's not listed here, but I actually do think that that's

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00:53:52.410 --> 00:54:08.420

AV Main: those... the moments that we have when folks come and present public comment at these meetings, that helps strengthen our work as well. When they come to community listening sessions, that helps us strengthen our work as well, so I just want to say we, value that input, and we want to continue to hear it.

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00:54:09.110 --> 00:54:10.060

AV Main: Thank you.

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00:54:12.280 --> 00:54:27.020

AV Main: Thank you. Alright, that was a lot of information. Let's go back to the Carter & Co. presentation, first. So, you know, just raise your hand or put your card up. Any questions or comments about the year one evaluation?

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00:54:27.870 --> 00:54:39.880

AV Main: presentation you just heard, I don't, you know, not sure most of you have had a chance to look at the full report yet, but I think the layout of what the impacts have been, what the opportunities are,

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00:54:40.170 --> 00:54:41.520

AV Main: Remember Blinchett?

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00:54:43.650 --> 00:54:54.020

AV Main: So, thank you for that. Really appreciated all the insight and the clarity with how you, presented it. Two questions. One are...

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00:54:54.490 --> 00:55:03.410

AV Main: Are all 109 grantees represented in some place in the data collection? They may not be in all specs, but they've...

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00:55:03.570 --> 00:55:21.890

AV Main: weighed in somewhere, right? Yes. And then on the... that's great to know. And, the transformational change piece, like you said, that's really hard to get at. These are first-year cohort grantees. When you think about, sort of,

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00:55:22.760 --> 00:55:33.670

AV Main: optimizing our role when we think about, sort of, how we can both support active change in the moment, and with all these recommendations and all the things that Aloka was describing.

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00:55:33.840 --> 00:55:42.320

AV Main: Where... where are opportunities around transformational change that sit with us that are making decisions about grants? Anything come to mind?

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00:55:44.030 --> 00:55:56.300

AV Main: Definitely welcome, my colleagues. I think one of the things, at least, that I think about is, this opportunity for the peer learning, and I would probably include you all in those spaces. I think that there's a lot of hunger.

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00:55:56.350 --> 00:56:08.059

AV Main: From grantees, and also some of the, community members that receive services around really being able to understand and know who the folks are that are doing the services, that are kind of, kind of

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00:56:08.170 --> 00:56:27.790

AV Main: making these changes. I think first, you know, I'm thinking back to one focus group that I did where, you know, folks have said this is my third, fourth time around, you know, having been incarcerated, and now this model is really working, and part of it is because people, like, see me as a human.

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00:56:27.880 --> 00:56:43.219

AV Main: Right? So I think having opportunities to be in spaces with grantees, with community members, and then seeing you all... I mean, you're reflected in this committee, right? You reflect the community. I think those opportunities for cross-pollinating would be really important.

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00:56:43.220 --> 00:56:48.569

AV Main: Because if community members are seeing change happen for them, and seeing those mental models shift.

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00:56:48.890 --> 00:56:58.630

AV Main: And then you all validating that really goes a long way. So yeah, I think... I would say just more... more time is really what people want, with all of you, for them to really be able to.

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00:56:58.840 --> 00:57:01.679

AV Main: Demonstrate how they're growing through this initiative.

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00:57:01.760 --> 00:57:04.870

AV Main: I don't know, Kimberly, anything else you would add on that?

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00:57:04.910 --> 00:57:25.559

AV Main: I don't have another suggestion around it, but I did want to point out that, based on this systems change framework, it is noted that it takes 5 to 9 years for changes in mental models, which is why we were emphasizing this, like, this... the development stage of CFCI right now is still kind of young. So just...

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00:57:25.910 --> 00:57:30.979

AV Main: Stating that in case there's some, like, you know, calibrating and expectation setting.

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00:57:31.880 --> 00:57:38.150

AV Main: Thank you. Great questions, Member Blanchett. Members Harvest Franklin, and then Member, Fisher.

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00:57:39.410 --> 00:57:43.439

AV Main: Thank you so much, Chair Lewis. Again.

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00:57:43.680 --> 00:57:49.599

AV Main: A lot of information, for sure, to process and look through. My question was really around,

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00:57:49.700 --> 00:58:07.510

AV Main: the data collection and program participants, and of course, you know, making note of the focus groups and the 24 individuals, 11 organizations. I was curious, is there a sense of which program areas

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00:58:07.620 --> 00:58:21.000

AV Main: had a better participation and response. I'm wondering if the program area may impact the responsiveness that we get from some program participants, so I'm curious if there's any sense on that.

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00:58:22.290 --> 00:58:27.409

AV Main: We do have that data, I'm not sure if we included it in the report, it is in the report.

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00:58:29.230 --> 00:58:35.900

AV Main: Yeah, the report shows, percentage of representation within each program area.

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00:58:36.610 --> 00:58:39.270

AV Main: And off the top of my head, I'm thinking,

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00:58:39.580 --> 00:58:43.490

AV Main: I can't remember how you phrased your question, but I was thinking,

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00:58:45.070 --> 00:58:52.040

AV Main: like, that does impact it, because we were thinking about Program Area 1, for example. We do call out in the report that because

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00:58:52.150 --> 00:59:02.750

AV Main: Program Area 1 predominantly serves youth, in terms of when you think about participant, sorry, youth participant participation,

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00:59:03.510 --> 00:59:21.119

AV Main: we had to reach out to families for that, and so it's also, like, setting the parameters for who we can talk to one-on-one, and then also inviting families, and that takes a lot of work to build that trust to invite, parents to want to come talk to us. So, I think short answer to your question is yes, there is variation.

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00:59:21.950 --> 00:59:27.630

AV Main: Yeah, can you speak to... Were there certain program areas that participated more than others?

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00:59:28.150 --> 00:59:44.549

AV Main: And... and we don't know the numbers, so you have to tell us in terms of, like, what that... I can definitely... we'll definitely pull that data. We have a copy of the report, but yeah, I think as Kimberly noted, we did have kind of an alternative approach for the youth voice, given their... some of them were minors.

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00:59:44.600 --> 00:59:52.769

AV Main: But we can definitely pull that. I don't have it at hand right now. Yeah, interested to know what program areas participated across all the different engagement...

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00:59:52.890 --> 01:00:12.049

AV Main: opportunities, who participated more. I think that's essentially... Right, because that's the kind of feedback we get. Yes, yeah. Right. Absolutely. I think I'll just re-emphasize that from the grantee level, we did have, you know, we have data across 109 grantees. In some of the data that Amity collects, there's kind of...

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01:00:12.120 --> 01:00:24.300

AV Main: From the perspective of grantees, the impact on their clients, but from our primary data collection, that was definitely, you know, the lowest engagement was with the participants.

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01:00:24.970 --> 01:00:31.070

AV Main: Yeah, we saw that. So, yeah, if you all can get us the information around which program areas...

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01:00:31.570 --> 01:00:45.450

AV Main: participated across which ones participated most, least, that would just be helpful. You know, bullets are fine, even. We'll get that for y'all. Thank you. Member Fisher, and then Member Hong?

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01:00:46.630 --> 01:00:54.649

AV Main: Thanks, Harder team and Aloka, for sharing the evaluation and some next steps, or what's underway.

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01:00:55.120 --> 01:01:07.270

AV Main: The feedback is really helpful as we think about, how to structure the work moving forward. I was really interested in the

feedback around CBOs connecting to each other and with other county departments.

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01:01:07.420 --> 01:01:22.059

AV Main: I do think that there's a lot of opportunity here for county departments to become more involved, and I know, you know, JCOT and Amity have been really receptive when, you know, we've reached out to connect with the care grantees and see how can we work together, how can we...

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01:01:22.070 --> 01:01:37.260

AV Main: connect them, so I think maybe the committee in the future could think about, how departments can connect, share resources with the care grantees, you know, connect subject matter experts in departments that are implementing similar work with the grantees.

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01:01:37.260 --> 01:01:48.869

AV Main: And also a regional approach, like looking at grantees that are in specific communities, how do we connect them with regional networks, across the county for a holistic, place-based approach?

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01:01:51.140 --> 01:01:53.459

AV Main: Thank you. Member Coats and then Member Hall?

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01:01:53.890 --> 01:02:09.769

AV Main: Thank you. I have a question that you may have just kind of answered. So, the relational opportunities for JCOD, strengthening partners' role as conveners, who do you mean by partners? Is it county departments? Is it the CFCI committee? What does partners mean? The TPA.

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01:02:09.830 --> 01:02:17.870

AV Main: For the TPA? Yeah, what does it mean? Yeah, in this report, we're referring to JCOD, Amity, and you all as the advisory committee.

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01:02:18.910 --> 01:02:21.899

AV Main: Okay, so everyone on the advisory committee

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01:02:23.040 --> 01:02:34.499

AV Main: when you say partners, when you say, like, the partners have an opportunity, you're referring to all three? This body, JCOT, and the TPA? Or were you... it sounds... it sounded to me like, at some point, you were referring to the TPA.

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01:02:34.650 --> 01:02:44.349

AV Main: So, all three is what you're referring to when you say partners have an opportunity to do XYZ? Yes, I was referring to all three, and I'm actually going to go back to see maybe what I said.

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01:02:44.500 --> 01:02:56.360

AV Main: Okay. No, absolutely. I think the grantees recognize that you all have different roles, but overall, you're really leading the whole initiative, right? So there's definitely a hunger.

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01:02:56.530 --> 01:03:08.430

AV Main: for, as I said earlier, to be in space with you, and to really kind of understand, how to really leverage both your knowledge of the initiative, but also real hunger for relationship building.

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01:03:08.910 --> 01:03:11.910

AV Main: With... with each one of these parties.

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01:03:19.030 --> 01:03:19.900

AV Main: Switch it on.

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01:03:20.750 --> 01:03:22.560

AV Main: Hello? Okay, great.

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01:03:22.830 --> 01:03:37.810

AV Main: First, thank you so much. I know this work is hard to do. It's, always a challenge, right, when people are so busy, right, especially in our communities, to kind of create the space and time to do that. I have a question, then I have a few reflections, but I wanted to ask the question first.

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01:03:37.960 --> 01:03:50.359

AV Main: it seems like the participation rates were really quite low, given that these are programs that are funded with the intent to, right, to sort of evaluate them according to how we're doing the work, and so I'm curious...

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01:03:50.510 --> 01:03:57.939

AV Main: what types of incentives and things were provided, and whether you were sufficiently funded to do that work. I mean, when I hear

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01:03:58.150 --> 01:04:12.219

AV Main: I think 10 organizations participating in a focus group. The hope is that we would be providing sufficient incentives to the community members to participate, and so I'm just curious in terms of just... my

question is just related to that. Surveys and all these things, like, did we create sufficient

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01:04:12.400 --> 01:04:16.839

AV Main: Time, or... and do we fund you sufficiently to do that adequately?

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01:04:18.210 --> 01:04:32.280

AV Main: So, I can speak on behalf of the participant focus groups. We did offer \$75 e-gift cards for folks who participated in those, so there was an incentive, and going back to Chair Lewis' question about the distribution of the program areas.

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01:04:32.370 --> 01:04:45.950

AV Main: We do know that 24 individuals from program areas 1, 2, 3, 5, and 6 participated in those focus groups. Can you... we don't know what that means. Can you tell us? Yeah, we don't know what that means.

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01:04:46.230 --> 01:04:51.939

AV Main: So if you can tell us the category, or if somebody from JCOT can tell us what those categories are, that would be helpful.

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01:04:52.470 --> 01:05:01.320

AV Main: Sure. So, 1, 2, 3, 5, and 6. Program Area 1 is re-envisioning Youth After School and Summer Programs.

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01:05:02.110 --> 01:05:06.190

AV Main: Program Area 2 is Career Education Pathway Programs.

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01:05:06.470 --> 01:05:11.100

AV Main: Program Area 3 is Youth-specific housing interventions.

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01:05:12.410 --> 01:05:19.269

AV Main: Program Area 5 is Support Services for Returning LGBTQIA plus residents.

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01:05:19.550 --> 01:05:23.239

AV Main: And Program Area 6 is re-entry programming for Women.

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01:05:29.110 --> 01:05:46.790

AV Main: Can I... Okay, was there... before you move on, was there another response to Member Hong's question? Because I was about the participant, but it was generally low, even for the grantees, so I think there's a few more responses. Yeah, so maybe, I think we'll... from kind of our... from an evaluation lens.

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01:05:46.790 --> 01:05:55.759

AV Main: we are... we've... we know that the... for the survey itself, we think it's a good... we know it's a good response rate, right? So we... we have that data.

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01:05:55.760 --> 01:06:11.079

AV Main: I think for the... well, I would say for the sense-making as well as the focus groups, from our perspective, really, the biggest limitation is hearing directly from community members that are receiving the services. We recognize that that is definitely a limitation.

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01:06:11.210 --> 01:06:27.350

AV Main: You know, we have been reflecting around the context in which we did the outreach. We relied on existing networks, so working through Amity and working through the grantees themselves. So, probably more time, potentially, for us to build trust.

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01:06:27.550 --> 01:06:44.300

AV Main: and to be known could be helpful. We also did a lot of the work virtually with grantees, largely because, especially some of the individuals that were, you know, they might have been going through a training and were employed, being able to offer.

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01:06:44.300 --> 01:06:59.390

AV Main: you know, the focus groups in the evenings or, you know, weekends, we offer that. So we felt doing it virtual was a way to really encourage participation, you know, mitigate barriers of transportation.

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01:06:59.460 --> 01:07:04.940

AV Main: If we were to do it again, probably looking for more in-person engagement could have helped as well.

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01:07:04.990 --> 01:07:15.699

AV Main: But we felt, that although we were definitely under time constraint, there was a lot of flexibility that happened a lot along the way. We extended the data collection.

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01:07:15.710 --> 01:07:34.239

AV Main: You could always use more time, right? I would say probably, continuing to build that trust with the grantees and working through Amity as the first step, but us ourselves also probably doing more on the groundwork could have helped, increase the... from the community members, their... their participation here.

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01:07:36.590 --> 01:07:37.469

AV Main: Thank you.

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01:07:37.800 --> 01:07:40.430

AV Main: Just a few reflections, I think...

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01:07:41.150 --> 01:07:54.069

AV Main: when I sort of look at this, I understand that the process of building capacity in the community is a long process, it's a long road. We haven't done it, you know, for centuries, so it's work that's slow.

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01:07:54.090 --> 01:08:08.650

AV Main: I also feel like there's things that we can measure, and without having reviewed in detail, maybe you did measure it, that are structural outcomes, right? Sort of, like, what are the specific impacts that we had on an organization's capacity, whether it be

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01:08:08.650 --> 01:08:18.149

AV Main: You know, being better able to manage their finances, being able to apply for government grants that maybe they didn't have the capacity to do so before, or understanding the gaps in that, that could be

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01:08:18.210 --> 01:08:37.659

AV Main: more, like, specifically measured in that process. Yeah, that's... yeah, you'll find that if you look under the, there is definitely serve... that's some of the survey data that we collected, is around really breaking down, what organis... what capacity building meant for grantees, so we do have some of that, in the report details. Great.

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01:08:38.330 --> 01:08:49.809

AV Main: Perfect. The second piece is, I do think it's early, but I do think, you know, it's also been 5 years since the... is it 5 years? 4... 6 years since the first group went, so I do feel like...

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01:08:49.870 --> 01:08:54.829

AV Main: It has been slow, right, to get to process outcome components of the evaluation.

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01:08:54.859 --> 01:09:02.849

AV Main: And I wonder whether, you know, as we look at underspend, right, which is a one-time thing, whether this committee really needs to look at the types of investments we need to make.

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01:09:02.870 --> 01:09:10.839

AV Main: to accelerate, right? Like, how we look at the outcomes, and I think the evaluation subcommittee can hopefully give us some recommendations on how we do that, so that

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01:09:10.840 --> 01:09:23.900

AV Main: we're able to really use data, right, to drive our decision-making going forward, and I think that's something that feels delayed, right, now that we're 6 years in. And you're right, it's 5 for the actual... 5, allocations, yeah. Yeah.

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01:09:23.899 --> 01:09:34.459

AV Main: And so I think it just... it's not reflective of the work you did, it's more reflective of the investment that this committee wants to make in this as an important set of things that we want to really pay attention to and invest in.

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01:09:34.479 --> 01:09:37.010

AV Main: And then the third comment is just that I think

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01:09:37.300 --> 01:09:43.080

AV Main: county contracts with community, too, and I think we limited this evaluation to

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01:09:43.189 --> 01:09:50.270

AV Main: you know, third-party administrator grantees, but I think I would love to know how our, like, what happened to our, you know.

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01:09:50.270 --> 01:10:07.029

AV Main: contracted entities, you know, and how... and feedback for us on how we're interacting. So I think, again, as we make that investment, we want to think about a cross-cutting, evaluation, not just over the organizations that receive TPA funding, but also from county, because then I think that also helps us understand better

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01:10:07.030 --> 01:10:11.920

AV Main: you know, some of the differences and things that sort of come up in these conversations, like, what's underlying that, and so...

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01:10:11.920 --> 01:10:13.510

AV Main: Those are my three comments, thank you.

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01:10:14.250 --> 01:10:15.810

AV Main: Thank you, Member Williams?

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01:10:16.500 --> 01:10:34.570

AV Main: Yeah, kind of wanted to... We're running out of time, because we had a... JCOT piece was not expected, so we gotta get to the next... May I just make a quick clarification? Because the contracts with the care grantees only started in March 2023, that's been a shorter time period than some of the county departments had to spend.

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01:10:35.290 --> 01:10:36.500

AV Main: Member Williams?

468

01:10:36.850 --> 01:10:40.839

AV Main: Yeah, sorry, I wasn't washing my back.

469

01:10:40.960 --> 01:10:45.080

AV Main: I just want to piggyback off what Dr. Hong was saying. I feel like

470

01:10:45.210 --> 01:10:53.979

AV Main: If we look at, like, what we did today with the agreements we read every time of how we show up as a committee, and their land acknowledgement, and how...

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01:10:55.230 --> 01:11:07.930

AV Main: a lot of us have been... some of us have been on here for years on the committee, so we have the context and the historical context of all the consultants we use, and the trusted messengers. I think what we could see is that we've kind of

472

01:11:08.410 --> 01:11:11.300

AV Main: I don't want to say delve down a road.

473

01:11:11.410 --> 01:11:29.849

AV Main: to where we relied heavily on contractors and stuff that don't have relationships with our grantees, as opposed to... we did a listening session, Jay Cott did an amazing job of getting folks together, but I want to pivot back to the sessions we did as trusted messengers at Homeboy Industries, the Native community. We had 125 people show up two years in a row.

474

01:11:29.850 --> 01:11:33.539

AV Main: We had 300 people online, and we only gave a \$50 gift card.

475

01:11:33.560 --> 01:11:39.980

AV Main: It's about the relationship, and if people feel they have to do a function, I want to read a quote from the grantees.

476

01:11:40.100 --> 01:11:43.169

AV Main: Cfcis is admin heavy,

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01:11:43.450 --> 01:12:00.060

AV Main: data heavy, so because of these requirements, JCOT should help us with director costs, or include them as part of the program costs, especially for small organizations who have never had government funding. Let's keep that in mind as we pivot back to our agreements, too. And before, we have been on the ground doing, and have been on the ground doing the work.

478

01:12:00.750 --> 01:12:18.489

AV Main: they're on the ground doing the work. And so, if we're asking them to do more admin and more admin, they should be compensated for that, and that includes probably being beyond a \$75 gift card to fill out a long-ass survey, excuse my language, long survey. We're not going to get the result we want. It's going to be more functional than relational.

479

01:12:18.490 --> 01:12:26.789

AV Main: And I feel like that's what we gotta get back to, is that we saw what we did with Trusted Messengers, the amazing work we did, and we saw what we did with SLS.

480

01:12:26.800 --> 01:12:38.520

AV Main: And we had already told everybody what we were... we were talking about, and no one believed us until the trusted messenger reports came back, and we did that. So, and Dr. Hong, we've been...

481

01:12:38.710 --> 01:13:02.020

AV Main: the resounding gong here. I don't know how many times, probably the hundredth time that we've said that about, counties getting the same evaluation. I'm gonna say that for the 101st time, I agree with you on that, and I don't know where it's gonna land or fall, if there's going to be any traction with it, but I think at some point, the evaluation committee or the committee have to think about that as well, because for equity and parity, if we want to live in who we say we are every meeting, then I think that's what we should do.

482

01:13:02.680 --> 01:13:08.180

AV Main: Yeah, I'm gonna open it up to public comment, and then I have a few closing remarks and ask of the committee.

483

01:13:09.150 --> 01:13:12.000

AV Main: So let's open it up to public comment on this,

484

01:13:12.140 --> 01:13:15.499

AV Main: Thank you so much, Harda and Paul. Let's open it up to public comment.

485

01:13:17.280 --> 01:13:19.040

AV Main: For agenda item number.

486

01:13:19.530 --> 01:13:21.319

AV Main: 8, I believe.

487

01:13:23.790 --> 01:13:43.660

AV Main: This commences the public comment period for agenda item number 8 regarding the hard-earned co-presentation. The public comment period during the meeting will be 1 minute per person. Please indicate at this time if you would like to participate. For those online, please use the raise hand feature now. For those on the telephone, please dial star 9 to raise your hand.

488

01:13:43.760 --> 01:13:49.270

AV Main: For those in person, please form a line at the microphone. We will now begin public comment.

489

01:13:52.580 --> 01:13:54.520

AV Main: Please state your name for the record.

490

01:13:55.940 --> 01:14:01.869

AV Main: Hello, my name is Bernadette Martinez, and I'm the Executive Director of Justice Brilliance Advocacy.

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01:14:02.100 --> 01:14:12.409

AV Main: It's funny, Homeboy Industries was one of the only organizations that was able to assist me in a juvenile delinquency matter. Emily, I believe, was her, the attorney's name.

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01:14:12.740 --> 01:14:24.220

AV Main: I've been involved with juvenile delinquency, mental health diversion in the past 3 years. I've been in, Norwalk Court, Bellflower Court, Stanley Mosque.

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01:14:24.640 --> 01:14:31.200

AV Main: Just name off a few. I also advocate with ACLU, Criminal Justice Project.

494

01:14:31.440 --> 01:14:36.329

AV Main: As well as NAMI. I was diagnosed with mental health disability at the age of 12.

495

01:14:36.450 --> 01:14:39.540

AV Main: The first age, the age that I first thought of taking my own life.

496

01:14:39.700 --> 01:14:42.319

AV Main: At 15 was my first attempt of several to come.

497

01:14:42.480 --> 01:14:50.209

AV Main: I have over 4 decades of inpatient, vigorous mental health, treatment. And,

498

01:14:51.230 --> 01:14:57.879

AV Main: I presented at NAMICON 2023, and when my children were abducted in 2021,

499

01:14:58.460 --> 01:15:12.569

AV Main: formed an organization... oh, one minute, my apologies, let me give it to JCOD. So I think instead of the money going to all these bells and whistles, there should be physical, money going to saving lives, juveniles.

500

01:15:12.910 --> 01:15:25.170

AV Main: that are homeless. Why is there not monies granted to them or their families to assist them to save lives? Helping with... Your time has expired, thank you. Okay, thank you.

501

01:15:26.410 --> 01:15:27.360

AV Main: Thank you.

502

01:15:31.520 --> 01:15:51.519

AV Main: My name is Lupez Ramosilva, I'm a retired fundraising expert and would like to comment on some of possible suggestions for data collection that was so low. Although there may be an incentive, we also need to frame our questions and reassure the individuals participating the reasons why it's so important.

503

01:15:51.630 --> 01:16:06.560

AV Main: For the organizations is to remind them that this is how we gauge our effectiveness, and for individuals and community-based organizations, their participants, they need to understand why this is happening so that trust can be built.

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01:16:06.730 --> 01:16:08.909

AV Main: So that's my two cents on that.

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01:16:09.100 --> 01:16:18.460

AV Main: Very heavy administrative. I went to help somebody with this grant, and we decided against it. 29 pages of instructions.

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01:16:18.670 --> 01:16:31.990

AV Main: and heavy administration. It may be considered a centralized place where we can have some of these nonprofits who are smaller, do not have the bandwidth to get the person or persons.

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01:16:31.990 --> 01:16:33.130

Audio shared by Kassy Angel, JCOD (she/her): within their organization.

508

01:16:33.130 --> 01:16:36.369

AV Main: just to take care of this, data information. Thank you.

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01:16:38.040 --> 01:16:39.050

AV Main: Thank you.

510

01:16:40.200 --> 01:16:43.219

AV Main: I'd like to, officially announce we've reached quorum.

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01:16:43.560 --> 01:16:45.490

AV Main: Let's go online for public comment.

512

01:16:46.860 --> 01:16:50.099

AV Main: No public comments online. Public comment is now closed.

513

01:16:51.380 --> 01:16:57.319

AV Main: Thanks again, Harder and Co, and for either comments. I have a couple of things,

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01:16:58.330 --> 01:17:02.599

AV Main: And appreciate the public actually taking time to look at the report and make suggestions.

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01:17:02.820 --> 01:17:09.320

AV Main: I think that's really meaningful, and I appreciate you all's interest and your thoughtfulness in doing that.

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01:17:10.810 --> 01:17:27.209

AV Main: And so for JCOD, again, we weren't expecting to see your table today, but, in line with that, it would be helpful if you do a table that lists all of the opportunities and the recommendations, and show whether or not JCOD plans to work towards them.

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01:17:27.370 --> 01:17:38.379

AV Main: Yes, you know, and if you are, what the status is, and some other things, and so would like to see what that looks like, and then, you know, for the committee.

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01:17:39.380 --> 01:17:40.840

AV Main: I think that...

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01:17:40.840 --> 01:18:01.370

AV Main: I'm gonna ask that you all really digest these things and be thinking about what should we... and I'll be doing that as well, what should we be talking about in this space? What kind of questions should we be posing to JCOT and the TPA, right? Like, there's some very specific things here that, are really insightful, but as somebody who's been... the reason I say 6 years, because it's been almost 6 years since I've been at this table.

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01:18:01.370 --> 01:18:09.570

AV Main: Very frustrating for me to see, given that I'm... the intention of some of the ways we tried to structure this,

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01:18:09.620 --> 01:18:14.940

AV Main: Because of bureaucracy is not necessarily what we want it to be, and so,

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01:18:14.950 --> 01:18:31.759

AV Main: look at it, bring back, I want to talk about this, I want more information about this, right? So we could possibly weigh in and provide some support, or work alongside JCOD to try to realize some of these. And even with all of the things that were listed related to the administrative burden, I didn't hear anything that relieves the administrative burden.

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01:18:31.810 --> 01:18:48.890

AV Main: the master agreement. Admittedly, JCOTS is a lot more simple than their counterparts in other county departments, but that does not relieve what I'm hearing grantees say. So, look at, as committee members, they're asking us, they clearly...

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01:18:48.890 --> 01:19:03.199

AV Main: the... the folks that participated in the evaluation clearly feel like we have a role, and we do. So this is not just all on JCOT. What should we be talking about? What information should we be asking for? What kind of guidance should we be providing? Or... so that...

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01:19:03.330 --> 01:19:18.460

AV Main: we can improve some of these areas, because receiving money for the first time seems like it just answers all your problems, but it doesn't, especially when county-related requirements were still inserted into the TPA contract.

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01:19:18.740 --> 01:19:26.920

AV Main: It's more difficult, because now you have to... before you just figured it out, use your retirement, piecemealed it, did whatever you did on the shoestring.

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01:19:26.920 --> 01:19:44.020

AV Main: And now that you have to do all these things, it's actually sometimes more stressful for our grantees, and we've heard it. And so, as a committee, let's really digest this, and I want to come back and have a discussion about what do we want to agendize in the future, what information and data do we want from JCOT?

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01:19:44.020 --> 01:20:01.989

AV Main: to better understand what's happening in some of these areas, or Amity even, if it's that specific. And I don't want this to just be shelved, because as a committee, we have a responsibility to look at this and respond as well. So, can I have y'all's commitment to digest it, and then in the next couple of meetings.

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01:20:01.990 --> 01:20:09.990

AV Main: We will come back and discuss what our next steps are with relation to the things that we can actually be a part of from this report.

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01:20:10.250 --> 01:20:12.330

AV Main: Did I have y'all commitment to look at it?

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01:20:12.890 --> 01:20:23.420

AV Main: Okay, and if you don't have time to look at the full report, Hardinco did an amazing job of summarizing it, so at least that's just the slide deck. And let's, let's, let's, be responsive.

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01:20:23.860 --> 01:20:32.240

AV Main: to what folks have said. And many of us have heard these things directly as well, so we're not surprised. Did you remember still? Do you have something to say before?

533

01:20:34.840 --> 01:20:48.690

AV Main: Yeah, that's okay. We got room for one more comment, and then we'll close it out. I think you are completely spot on. Definitely have my commitment to review in detail and be open to the conversation.

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01:20:48.820 --> 01:20:52.019

AV Main: I just want to note that,

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01:20:52.820 --> 01:21:07.910

AV Main: one of the things with Measure J in the first place was to not only provide the avenue for, alternatives to incarceration and direct community investments, but it was a different way of the county doing business.

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01:21:08.270 --> 01:21:09.420

AV Main: And...

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01:21:09.540 --> 01:21:23.950

AV Main: there are things that we can get from the learnings of a report like this that can help to, create advocacy avenues for us to do that, right? I think...

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01:21:23.950 --> 01:21:31.030

AV Main: the... the bureaucr... the bureaucratic aspect of what you're... what you're talking towards, Member Lewis.

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01:21:31.720 --> 01:21:48.120

AV Main: comes more of the same from JCOD, because that is the way county does business. And so, it's kind of difficult, like, to put the onus all on them. There's definitely some things that they can do, for sure, to do work differently, but I think we also have to call upon

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01:21:48.120 --> 01:21:54.340

AV Main: the county and our board of supervisors, to actually create a different way

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01:21:54.340 --> 01:22:00.220

AV Main: of, understanding. There's some things that, are not even...

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01:22:00.690 --> 01:22:11.500

AV Main: like, code or ordinance as to why things are done. Some of it is just insurance and the county trying to protect itself.

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01:22:11.570 --> 01:22:27.950

AV Main: You know what I'm saying? All these different things. And so, I think there's ways that we can, like, really approach this, and I'm looking at it through the lens of being on the Governance Reform Task Force. I'm already in the mode on a regular basis of thinking about what can we change, but I think there's some things we can definitely advocate for.

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01:22:28.300 --> 01:22:30.120

AV Main: Yeah, I mean, I'll just say..

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01:22:30.250 --> 01:22:36.330

AV Main: related to some other work I'm doing, I looked at... early on, members still used to talk about the contracts.

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01:22:36.530 --> 01:22:42.749

AV Main: what was it called? Contracts Improvement Work Group, whatever it was called. There's a formal report for that, and I...

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01:22:42.890 --> 01:22:49.370

AV Main: had the ability to ask folks at the county who were responsible for that, like, how much of this has been done? And I can tell you, almost nothing.

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01:22:49.550 --> 01:22:58.710

AV Main: Has been done with the recommendation. Yeah, the equity committee. So, the last thing I'll say to close this up, and, you know, Jay Cog, get ready for the next presentation, is...

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01:22:58.840 --> 01:23:07.040

AV Main: Hard & Co. did a lot of work, this was a year long. But I have to say, I've said this to some of the folks at JCOP privately, I'm gonna say it publicly.

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01:23:07.880 --> 01:23:17.729

AV Main: Outside of the legalities of the negotiations for contracting that are not for public consumption, this body should be consulted on scopes of work.

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01:23:19.330 --> 01:23:28.490

AV Main: and other key details of these kinds of contracts. Had we been, I do think that,

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01:23:32.470 --> 01:23:35.130

AV Main: We would have had an enhanced result.

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01:23:35.130 --> 01:23:53.729

AV Main: So I'm gonna formally request it here, and if you all agree, kind of, that our body, outside of the things, again, that are not appropriate for public consumption, but the core aspects of scope of works, deliverables, things like that, our body should be consulted, and it should not move forward with JCOT staff alone.

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01:23:54.610 --> 01:24:02.869

AV Main: So, what... do you all support that? Do you not support that? I just wanna... because if it's just me, that's okay. But,

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01:24:03.190 --> 01:24:12.429

AV Main: it's really important that the advisory committee is consulted. It must be Christmas, because I feel like it has got a gift. I agree 100% with you, and I think

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01:24:12.460 --> 01:24:26.650

AV Main: that's been the strength of this body of people, especially on this left side of me, who are elected from the community and who have been here for many years, putting their time and expertise. To not be consulted is a miss.

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01:24:26.670 --> 01:24:34.469

AV Main: on that, to have this wealth of, I don't quote scripture very much, but I know King David said, amongst many counselors, there's victory.

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01:24:34.560 --> 01:24:37.229

AV Main: And, I know Pastor Victor will appreciate that.

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01:24:37.300 --> 01:24:53.599

AV Main: probably happy, probably thought I lost my way, but I do believe that we have an amazing group of wisdom amongst this group, and to not use that, CFCI J-cut, I think it's a big missed opportunity, and I think that's what Chair Lewis is asking.

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01:24:53.600 --> 01:25:06.689

AV Main: for us to step into that opportunity and to use us. We're here. As of in July, I think we'll be even more compensated for our meeting, so we'll be even happier. But please lean on us, and do lean on us.

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01:25:06.690 --> 01:25:14.399

AV Main: To give this input and these approval of these, different items that we're moving up on evaluation, especially budget.

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01:25:15.700 --> 01:25:29.909

AV Main: Thank you. And again, extending thanks to Harder & Co. and all the folks at JCOD that worked alongside them to get us to this point. Thank you so much. Moving on to agenda item number 9, so again, just taking... oh, go ahead, Member Krunk.

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01:25:31.410 --> 01:25:35.190

AV Main: Go ahead. I don't even know how to post the comment.

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01:25:35.340 --> 01:25:36.520

AV Main: Thank you.

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01:25:37.280 --> 01:25:42.380

AV Main: I've just been here for about 5 years, And,

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01:25:43.070 --> 01:25:48.719

AV Main: you know, I listened, you know, and trying to catch on to some of the legal...

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01:25:49.170 --> 01:25:55.689

AV Main: you know, things that are being said, but I just... I always feel like when we get to talking about bureaucracy.

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01:25:55.850 --> 01:26:02.610

AV Main: And then we sound really emphatic about, hey, lean on us and get in there. Some of the bureaucracy that's in place

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01:26:03.020 --> 01:26:11.140

AV Main: Do we even have the power to change? Is it in place on purpose? And is this just a...

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01:26:12.640 --> 01:26:15.380

AV Main: For lack of a better word, just... we just,

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01:26:16.330 --> 01:26:23.240

AV Main: just here, just here. Like, we can't really do anything, no matter what we say. It's gonna be like this, so...

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01:26:23.600 --> 01:26:25.169
AV Main: That's just what I wanna know.

573
01:26:25.870 --> 01:26:26.660
AV Main: Yeah.

574
01:26:27.170 --> 01:26:34.300
AV Main: I think... Yes and no. We have seen incremental change.

575
01:26:34.380 --> 01:26:47.510
AV Main: And we have pushed for things, and obviously it takes a lot of organization, and it takes a lot of effort. Some of the larger, long-stay challenges that grantees, small, medium, and large, have had.

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01:26:47.510 --> 01:27:04.190
AV Main: related to county contracts, or even county pass-through dollars through, like, a third-party administrator, are long-standing, and I think it's gonna take a broader effort even beyond just the CFCI folks to really push. They invested all this time and energy in the equity contracting work group, and I just told y'all, when I asked about

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01:27:04.630 --> 01:27:15.530
AV Main: the recommendations, how many had... I think literally maybe one was partially looked into, but otherwise it was filed as a report, and they hadn't moved forward, so I think it...

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01:27:15.600 --> 01:27:24.869
AV Main: we've seen some incremental change, though. We've fought hard for some of the small wins that we've had to try to at least address some of the bureaucracy, but I think that

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01:27:24.870 --> 01:27:40.310
AV Main: with us and some of the other things that are happening, it's not necessarily related to Measure G, but it's a... it's a time, right? I think, collectively, beyond just the CFCI measure, we just have to keep pushing as a broader community and hold the county,

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01:27:40.510 --> 01:27:54.850
AV Main: to the fire for the principles and the values that they claim to uphold, and make sure that the policies and everything else surrounding those policies actually match what the stated values are. And I think it goes beyond us. So, yes.

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01:27:55.420 --> 01:27:58.590
AV Main: And some of it is a much, much, much longer road.

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01:28:01.210 --> 01:28:02.200

AV Main: Alright.

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01:28:02.590 --> 01:28:10.070

AV Main: Great question, Member Krupp. Let's move forward to the presentation. So, as JCOM make their way up here..

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01:28:10.450 --> 01:28:12.929

AV Main: This is part of the input process.

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01:28:13.050 --> 01:28:16.900

AV Main: It's not, fully.

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01:28:17.340 --> 01:28:26.989

AV Main: It's not the full information about, kind of, all the investments since the inception, but it'll give you all a snapshot, and we'll continue to get more information.

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01:28:27.150 --> 01:28:31.210

AV Main: from JCOT in the coming, weeks and month.

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01:28:35.620 --> 01:28:36.770

AV Main: relevancy.

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01:28:38.120 --> 01:28:47.040

AV Main: Yes, so the... right after the presentation and the packet, so the thank you page, we keep... flip the next page, and I believe that's Jay Cott's presentation.

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01:28:51.790 --> 01:29:13.719

AV Main: Yes, and I will share that there's both a presentation that's in your packet, as well as a few handouts that were very, very long, so we weren't able to print them. There's a couple that are scattered around the table. That's one of the handouts. We have another couple of handouts we will screen share, and that are also linked online for you all to take a look at. We can also share the Excel versions of

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01:29:13.720 --> 01:29:24.370

AV Main: those handouts, which I think will be especially helpful for folks to look through at a later time. Okay, so this is what you all are looking for, just really quick. Everybody made it, and then there's the more detailed table.

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01:29:24.420 --> 01:29:27.330

AV Main: So, this is the page you should be on. Okay, thank you.

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01:29:29.940 --> 01:29:39.390

AV Main: So, today is the start of us sharing the full scope of all of the funding and expenditures of... on... that CFCI has,

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01:29:39.900 --> 01:29:48.459

AV Main: has, I guess, the full scope of what CFCI has looked like and the expenditures have looked like over time. And... if we can go to the next slide, please.

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01:29:49.630 --> 01:30:06.020

AV Main: I'll spend a little bit more time on the actual overview of the handouts than some of the other pieces of this presentation, because I think those will be the primary tools that you all can use for understanding the full scope of the allocations over time, and the...

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01:30:06.020 --> 01:30:11.230

AV Main: Current spending and underspend that, that you all will have

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01:30:11.230 --> 01:30:15.039

AV Main: In front of you to make decisions about over the next... over the next few months.

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01:30:16.360 --> 01:30:31.659

AV Main: But we'll start with some key definitions, get into the handouts, and then spending summary statistics. Some of this I've already shared in previous meetings, so I will go more quickly through some of those pieces, especially material that was in the March 9th

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01:30:31.660 --> 01:30:37.620

AV Main: Report back, around spending and under... projected underspend by department.

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01:30:37.930 --> 01:30:39.040

AV Main: and program.

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01:30:39.330 --> 01:30:43.150

AV Main: But I do want to spend a little bit more time on walking through some of the handouts.

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01:30:43.390 --> 01:30:44.530

AV Main: Next slide, please.

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01:30:48.480 --> 01:30:55.869

AV Main: We've gone over these key definitions before, I'll share them again just as we get into this part of the presentation.

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01:30:55.870 --> 01:31:08.559

AV Main: Underspend, shows up a lot in this, in these slides. These are funds that have not been expended, encumbered, or otherwise formally committed in the county's accounting system at the time that funds are swept.

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01:31:09.810 --> 01:31:15.869

AV Main: Encumbered funds are funds that have been reserved to be spent on future expenses within the current fiscal year.

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01:31:16.060 --> 01:31:24.020

AV Main: And committed funds are funds that have been reserved from the previous fiscal year to be spent on specific expenses in the current fiscal year.

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01:31:24.650 --> 01:31:38.220

AV Main: We share all of this in our quarterly reports, the last one of which came out on March 9th, and the next of which is scheduled to be delivered June 8th. So that will come to the committee and to the board on Monday of next week.

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01:31:40.020 --> 01:31:41.160

AV Main: Next slide, please.

609

01:31:42.920 --> 01:31:55.749

AV Main: I shared this slide as a reminder of information that Chair Lewis had shared about the timeline for... timeline and inputs for, allocation of underspend conversations in the committee.

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01:31:55.880 --> 01:32:01.919

AV Main: So, we are... Sharing a few pieces of information from

611

01:32:02.100 --> 01:32:17.400

AV Main: From the funding and expenditures today, and we have a handout summary of programs and program areas that are currently funded by CFCI that's available for you all, and those are the big fat packets that are, about 2 to a table.

612

01:32:18.420 --> 01:32:25.600

AV Main: Community engagement, surveys, and listening sessions themes will be shared on the next meeting on June 18th.

613

01:32:26.340 --> 01:32:45.710

AV Main: And of course, I know that there are some conversations that will continue to take place in this group around continued, assessment of any outcomes and impact data that we're able to share. And one of the handouts that I'm about to walk through is a data crosswalk for you all, so you'll be able to see exactly the types of shared data points that are between... that..

614

01:32:45.720 --> 01:32:52.050

AV Main: have... alignment between the third-party administered CARE grants and the county departments.

615

01:32:54.510 --> 01:32:55.770

AV Main: Next slide, please.

616

01:33:01.050 --> 01:33:09.370

AV Main: I included this slide only to remind folks that we don't... we will not have a final number of underspent funds until mid-August.

617

01:33:09.370 --> 01:33:22.660

AV Main: But there will be estimates that are shared. So, the estimate that we have from the 9th month budget status reports is what went into the March 9th report back. That was about \$33 million, and that's information which I've...

618

01:33:22.660 --> 01:33:34.780

AV Main: analyzed and shared out in this particular presentation. I'll show you some graphs and charts on that, along with some trends by strategy area, which may be helpful to kind of understand where underspend exists and why.

619

01:33:34.780 --> 01:33:58.020

AV Main: And the 11th month budget status report is what is going into the June 8th report back, so that'll be a closer estimate of what the underspent amounts are. In consulting with the JCOD finance team, I'm learning that the amount is pretty sim... it's looking pretty similar, they're still finalizing some things, but it's looking pretty similar to that \$33 million amount, so

620

01:33:58.020 --> 01:34:00.680

AV Main: We're not expecting any major fluctuations.

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01:34:00.680 --> 01:34:02.610

AV Main: Between now and the August date.

622

01:34:05.710 --> 01:34:11.559

AV Main: Okay, now we're gonna jump into the handouts. Cassie, would you be able to pull up the

623

01:34:12.190 --> 01:34:17.410

AV Main: handout that shows the county and TPA program areas and yearly funding allocations.

624

01:34:23.050 --> 01:34:27.990

AV Main: This is the very long 8.5x14

625

01:34:28.570 --> 01:34:37.840

AV Main: handout that is in front of folks. For folks who have laptops, you can take a look at this on your, on the agenda attachments. You'll be able to find that there.

626

01:34:38.840 --> 01:34:40.530

AV Main: What this shows?

627

01:34:41.890 --> 01:34:44.169

AV Main: Is Buy Spending Plan.

628

01:34:44.820 --> 01:34:56.120

AV Main: and funding source. In some cases, that was ARP funding, American Rescue Plan Act funding, because the CFCI committee was also able to use some of that funding for allocations in the early years, as well as CFCI.

629

01:34:56.780 --> 01:35:03.840

AV Main: You'll be able to see the administrator of those funds, which county department or third-party administrator was responsible for those funds.

630

01:35:04.910 --> 01:35:06.499

AV Main: the program area?

631

01:35:06.910 --> 01:35:09.460

AV Main: And Associated Spending Plan program name.

632

01:35:09.720 --> 01:35:11.380
AV Main: program description.

633
01:35:12.600 --> 01:35:15.589
AV Main: the CFCI strategy that this is matched with.

634
01:35:16.220 --> 01:35:27.320
AV Main: The annual funding amount, which corresponds very closely to, it corresponds to the board, board spending plan that was approved with recommendations from the committee.

635
01:35:27.490 --> 01:35:36.230
AV Main: and funding term, or the spending plan. In some cases, those are 3 years, in some cases, those are 5 years, based on some of the last few allocation years.

636
01:35:37.560 --> 01:35:39.560
AV Main: Program design status.

637
01:35:40.540 --> 01:35:51.019
AV Main: So, if the design was approved or is pending for some reason, usually for some of the county programs, because of pending launch dates, we may not receive a program design right away.

638
01:35:51.110 --> 01:36:02.630
AV Main: on the JCOD side, we take a look at that as soon as the budget is approved, but in some cases, folks are waiting to spend for some reason. We can get into some of that on the underspend explanation.

639
01:36:04.000 --> 01:36:08.560
AV Main: And program status, reported launch date, and reported end date.

640
01:36:08.840 --> 01:36:11.959
AV Main: So this is the full scope. What document is that?

641
01:36:12.180 --> 01:36:36.490
AV Main: So there's a very long, 8.5x14 handout that is distributed across these tables. It's, like, 60 pages, so we, we printed just a few of them to save some paper, but this information is available on a link on the attachment, on the agenda, and we're also happy to share an Excel version for folks who are a little bit more inclined to take a look at it that way.

642
01:36:41.170 --> 01:36:48.619

AV Main: In the interest of time, it would be helpful if you can get to the slides that summarize this, even... I know you only have one year, but...

643

01:36:48.860 --> 01:37:03.599

AV Main: if you... if you can get to the slides about the distribution, I think that would be helpful, and then we can have a little bit of discussion and public comment. Sure, so... so I... very quickly, I'll just share that what's helpful about this is you'll see the funding amounts from year one through year 5.

644

01:37:03.640 --> 01:37:11.479

AV Main: For the handout that has... the handout and some of the PowerPoint, explanations, we have...

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01:37:11.480 --> 01:37:27.979

AV Main: just the 25-26 adjusted budget and underspend amounts that I wanted to share with you all so that you have a sense of trends over time, for this year of why folks are underspending. But these handouts give you the full scope of what's available... what has been available over time.

646

01:37:27.980 --> 01:37:42.799

AV Main: We don't have... what we don't have in this handout is expenditure rates, right? This is annual funding allocation amounts. We have expenditures in the other handout that is associated with underspend and is from our finance team, and it goes into the report backs.

647

01:37:43.490 --> 01:37:45.779

AV Main: We can go back to the PowerPoint.

648

01:37:53.350 --> 01:37:56.680

AV Main: So, on the adjusted budget and expenditures.

649

01:37:57.200 --> 01:38:21.430

AV Main: slides in the PowerPoint, you'll see tables that were in the March 9th report back. I shared a little bit more detail on this in our last meeting, so I... our last couple of meetings, so I'm not gonna go too far into detail here, but I will say that the second-to-last column here is representing the underspend amount, and the last column is the percent projected to spend, so that's

650

01:38:21.430 --> 01:38:29.099

AV Main: The percent that each of the departments are projected to spend of their adjusted budget for Fiscal year 25-26.

651

01:38:32.790 --> 01:38:34.900
AV Main: Can we go to slide 9, please?

652

01:38:36.970 --> 01:38:50.070
AV Main: So here you'll see for... based on the adjusted budget, what the projected underspend is as a percentage of that. So that's about 4... it represents about 4% of the total budget for fiscal year 25-26.

653

01:38:50.180 --> 01:38:53.279
AV Main: And I just want to outline that this compares

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01:38:53.340 --> 01:39:04.779
AV Main: to how this compares to the underspend in the previous year, right? So, last year, it was 3 cumulative years of underspend, so it looked a lot larger. There was something like \$245 million.

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01:39:04.780 --> 01:39:14.510
AV Main: And this is a lot smaller, because it's just one fiscal year of underspend instead of three, and there were faster ramp-up times over time.

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01:39:14.510 --> 01:39:28.610
AV Main: Just... it's just trended that way, considering that the CFCI teams have tightened our timelines on approving program designs, and, and everyone has learned how we can, we can move forward to continue to tighten this work up.

657

01:39:29.480 --> 01:39:30.640
AV Main: Next slide, please.

658

01:39:32.170 --> 01:39:45.569
AV Main: So this is included here for a summary of information on how underspend... what folks' underspend reasonings were in each of the departments. So I won't go into detail here. What I want to take us to is...

659

01:39:47.270 --> 01:39:54.650
AV Main: Slide 12 after this to show some more information about, by strategy, the county program spending.

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01:39:55.860 --> 01:40:19.459
AV Main: So, so this is quite small for folks in the room, so I'll just outline what's here. There's 5 strategy areas that CFCI programs are categorized in, and the table on the right, which I will go into detail

on on the next slide, shows projected underspend by strategy, and helps us understand why there is underspend by those strategy areas.

661

01:40:19.460 --> 01:40:23.159

AV Main: And this is helpful for the committee to kind of get a sense of.

662

01:40:23.160 --> 01:40:32.059

AV Main: Whether... which... which are the primary reasons for underspend, and how you might consider making decisions around underspend, given that, that, that reasoning.

663

01:40:33.330 --> 01:40:34.860

AV Main: Can we go to slide 13?

664

01:40:37.500 --> 01:40:43.160

AV Main: So, as an example, A few of these strategy areas saw the most...

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01:40:43.300 --> 01:40:58.949

AV Main: kind of percentage of underspend, right? So, strategy 5 on reentry and community reintegration, which is on the far right, 11% of the fiscal year 25-26 adjusted budget is projected underspend, and

666

01:40:59.110 --> 01:41:06.010

AV Main: Some of the reasons for that are enroll... delays in enrolling clients, capital... and capital costs, primarily.

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01:41:06.400 --> 01:41:18.680

AV Main: Warm Landing Place is one of those programs, and so there's, like, a lot of, a lot of costs that go into actually making the, the plans around capital infrastructure, right? So that's one of the reasons that you'll see there.

668

01:41:18.830 --> 01:41:30.169

AV Main: Strategy 4, housing stability also saw about 10% of projected underspend for this, this fiscal year, and that is primarily associated with securing and operationalizing beds. Again.

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01:41:30.170 --> 01:41:39.910

AV Main: property purchases and, and braided funding as well. So, we've talked about this before in this, in this space, that some county programs

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01:41:39.910 --> 01:41:55.470

AV Main: and community-based organizations as well, may have other funding sources they have to draw down first, so they may do those, they may use those for expenditures, and then come to CFCI, which might mean that there may be some underspend during that fiscal year because of that reason.

671

01:41:56.630 --> 01:42:15.860

AV Main: And you'll see for Strategy 3, again, 10% projected underspend, education access and youth development. In this category, braided funding was a primary reason why there was... there was underspend, and pending solicitations, right? So, one of the... one of the things that county departments are able to do is, is contract with

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01:42:15.990 --> 01:42:33.189

AV Main: organizations through sole source authority, through delegated authority with the board, which means that they might be able to get contracts up and running quickly, but at the same time, for a continued focus on equity and contracting, there may be folks who choose to go through the request for proposals process, which may take upwards of 6 months.

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01:42:33.190 --> 01:42:41.749

AV Main: So it takes some time to get new contractors on, and to work with community-based organizations that are in the community to do, do the programming that folks want to do.

674

01:42:43.400 --> 01:42:46.350

AV Main: And, on the last slide.

675

01:42:46.970 --> 01:42:50.779

AV Main: And I'll... and then I can... I can take questions. I recognize we're at 5.50.

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01:42:51.740 --> 01:42:58.779

AV Main: I want to share just a few of the systematic challenges in CFCI funding allocation for folks to be thinking about through this process.

677

01:42:59.240 --> 01:43:01.580

AV Main: Of thinking about underspend.

678

01:43:02.310 --> 01:43:25.459

AV Main: Underspend can be due to program ramp-up time for new or innovative programs with no previous ramp-up, right? The CFCI, when we're talking about new programming that can address the needs in the community, part of an initiative that's never happened before, it may be

that this ramp-up time is expected, so folks might want... you all may want to think about how you treat that, in your, in your deliberations.

679

01:43:26.170 --> 01:43:45.339

AV Main: In some cases, also, we've heard from programs that limited descriptions in the program descriptions that are then approved by the board can pose some challenges, because it's not entirely clear what types of program details folks will need to provide, and so they have to do a lot of generation after these are approved.

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01:43:45.340 --> 01:43:52.270

AV Main: And then, on the flip side, overly prescriptive details have also been an issue with managing program on-ramping.

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01:43:52.740 --> 01:44:00.500

AV Main: And then braided funding, and instructions by, by CEO or other, other departments or external funders to use one source over another.

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01:44:01.420 --> 01:44:25.289

AV Main: And I just want to quickly say that, we are working towards providing some additional information around locations of services. We have an ask out for the county, county departments to share with the CFCI team, so that we can put it all in one place, the locations that services are taking place, so we can combine that information with where community-based organizations are providing services, so everyone can know exactly where these dollars are going.

683

01:44:25.290 --> 01:44:27.229

AV Main: And to which populations.

684

01:44:27.230 --> 01:44:36.840

AV Main: That will also, as a result of this, be, an opportunity for us to see what the funding by service planning area might be, or supervisory district.

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01:44:36.840 --> 01:44:59.749

AV Main: And we'll also prepare some spending patterns over time. We only have fiscal year 25-26 here. Our fiscal teams right now are preparing for major budget, adjustments right now, and decisions on the county back end. They have to prepare a lot of status reports right now, but we do want to work with them to identify spending patterns over time, so that we can share that with the committee as well.

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01:44:59.750 --> 01:45:15.549

AV Main: The TPA can also share on spending patterns over time for the care grantees, which may be, a helpful place for us to focus as well.

Okay, thank you, Aloka. I just want to say, formally, for the record, I... the next presentation

687

01:45:16.130 --> 01:45:31.680

AV Main: Specifically, we just want... remember, we want to acclimate the committee to what dollars have been spent on, not related to the underspent amount, and so hopefully the next presentation can be literally what the dollars have been spent on. If you don't have, because your team is

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01:45:31.970 --> 01:45:40.919

AV Main: overwhelmed if you don't have what the expenditures are, then even just the allocations across all the years. I know you said spending patterns. That's in the, in the handout.

689

01:45:41.420 --> 01:45:58.060

AV Main: And I... Okay, let me finish. Sure. Summaries, thoughtful analysis and summaries of this, because everybody doesn't have the capacity or bandwidth to go through it, is what we're asking for. So we can talk offline if you want more details, but just what... how is CFCI

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01:45:58.460 --> 01:46:09.950

AV Main: how are CSCI dollars being used is what I'm hoping the presentation will be without regard to the underspend, because as a reminder, this committee has stated multiple times they don't even necessarily understand

691

01:46:10.220 --> 01:46:16.269

AV Main: where the money is going. So, a presentation... it's... this is helpful, some people will take a deep dive, but...

692

01:46:16.740 --> 01:46:30.779

AV Main: we need you to summarize it in a very thoughtful way, so I'm hoping that that's what the next presentation can be on the 18th. I would love to connect offline on what specific summarizations of that would be helpful. I also recognize that there's a lot of

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01:46:31.020 --> 01:46:36.640

AV Main: data there, and so I do recognize that it's a lot of information to digest, so thanks, Chair Lewis.

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01:46:37.210 --> 01:46:46.689

AV Main: Alright, we have time for a few comments, and then we gotta go to public comment. Just that this summarizes it, and it's not this detail, but it's... it summarizes it.

695

01:46:47.110 --> 01:46:53.210

AV Main: There's something very similar. Remember, Member Bettino mentioned that the, the, the..

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01:46:54.430 --> 01:47:08.859

AV Main: finance, expenditures, attachment shares some of that, but only for fiscal year 25-26, which I think Chair Lewis is looking for, the last few fiscal years as well. Yes, yes, all right. Member Steele, and then, Member Williams.

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01:47:09.410 --> 01:47:14.630

AV Main: I just want to note, in the spirit of Reba,

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01:47:15.820 --> 01:47:27.619

AV Main: even this level of sophistication, we've come a long way, everybody. You know, like, to be able to have the data to deep dive, to get some clarity, and also to get,

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01:47:28.030 --> 01:47:41.799

AV Main: The ability, you know, and I think it comes from all the different questions, all the different, the pushing that we've had over the years, and to your point, Member Kronk, earlier, the advocacy last year.

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01:47:41.800 --> 01:47:53.779

AV Main: That got that motion passed, that pressed the issue to make sure that the information comes back to these bodies for us to evaluate, and then also come up with some strategies around what's next.

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01:47:53.800 --> 01:48:00.309

AV Main: So if I am to understand this correctly, then the underspend fully..

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01:48:00.730 --> 01:48:07.969

AV Main: For that fiscal year is... A total of..

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01:48:08.100 --> 01:48:15.249

AV Main: what is it, 33... 33 million? Yes, that's right. And that's the estimate as of right now. Got it. And so..

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01:48:15.660 --> 01:48:19.259

AV Main: Then, the last slide that you gave to us.

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01:48:19.850 --> 01:48:22.450
AV Main: Are things for us to consider.

706

01:48:23.640 --> 01:48:39.889
AV Main: Absolutely. So, as you all go through any decision-making processes around how you would want to reallocate underspend, just knowing what some of the recommendations you all could make could look like, right? Like, things like program descriptions that are, a little bit...

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01:48:39.890 --> 01:48:45.300
AV Main: more attuned to what exactly you're looking for. I got it. Thank you very much for that. And so...

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01:48:45.400 --> 01:48:51.769
AV Main: Is there notification, or, like, for the percentages that folks have.

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01:48:51.960 --> 01:49:08.559
AV Main: In here, like, do the different departments, are they aware of the potential sweep of these dollars? They are, and they've submitted their budget status reports to JCOD for analysis and reporting to the committee, so they're all aware of it. Alright, got it. Alright, thank you. Member Williams and then Member Blanchett?

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01:49:10.700 --> 01:49:12.240
AV Main: Yeah,

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01:49:12.480 --> 01:49:28.710
AV Main: Well, I think, Derek, yeah, definitely from the process last year that we all did in the five categories, there was a lot of conversation. I think the reason why we don't have 200 and some million underspent and have 30s right now, because we're not caught flat-footed this year, you know? We're on top of this thing.

712

01:49:28.830 --> 01:49:41.240
AV Main: And thank you, Chair Lewis, for the leadership on that and the committee. But, when I'm looking at the conversations we had last year about housing, how we went back and forth with it, I'm a little perplexed at the housing situation we have, and that we have

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01:49:41.240 --> 01:49:49.840
AV Main: projected almost \$18 million, or \$17.3 million still out that will be underspent in housing. Just understand, how is that possible?

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01:49:49.840 --> 01:49:55.739

AV Main: Considering where we're at in the county and the city of LA, and that maybe there's...

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01:49:55.850 --> 01:50:13.330

AV Main: the rumors are true, maybe we're making great progress. And in that case, if we are, maybe a recommendation would be, you know, we took money from other areas, like reentry and diversion in places, is that maybe we think about re-spreading that back out a bit to those four areas that we took from.

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01:50:13.330 --> 01:50:32.719

AV Main: to respond to the emergency need of housing, which I think... but if we're good, and we think we're good, let's be good, and then think about how we maybe backfill some of that. I don't think we are either. So I'd say I think we need to put a, like, a step on it to get those housing dollars out, is probably the plan, but then if we have anything left, thinking about how we reallocate that to

717

01:50:32.810 --> 01:50:39.980

AV Main: maybe some of these other programs that are doing it, but maybe they have a housing element, too, in it, you know, that they're doing, so... I don't know, just a thought.

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01:50:42.480 --> 01:50:44.050

AV Main: It's all good. So...

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01:50:44.260 --> 01:50:51.580

AV Main: this is just gonna reflect that I'm still only 4 months at DPSS, serving as Dr. Contreras' alternate, but

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01:50:51.990 --> 01:51:02.059

AV Main: it appears, then, for 25-26, the underspend is all associated with counting departments. Is that right? Or is that not right? Yes, that is right. So...

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01:51:02.060 --> 01:51:13.470

AV Main: I'm remembering the town hall conversations where there were some CBOs describing, like, lag time or relational issues with TPA. One even described

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01:51:13.730 --> 01:51:32.850

AV Main: I feel like she... she shuddered for a period of months, and then... so... but that didn't impact any of the spending for TPA? So, I... I didn't go over this slide, but I think it's really, really crucial, so even if

we don't talk about this in detail right now, we need to talk about it in the next couple of months, or a couple of meetings.

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01:51:32.850 --> 01:51:46.839

AV Main: There are major differences between the county and TPA spending. So, the TPA program areas are what is allocated funding by the committee, but the TPA themselves then grants out through those program areas to several community-based organizations.

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01:51:46.840 --> 01:51:54.040

AV Main: And community-based organizations are provided, payments in advance of three-quarters, so it's...

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01:51:54.070 --> 01:52:06.849

AV Main: for that month which they're in, and the following two months that they receive payments, and they're able to spend that in accordance with the milestones that they have listed in their contract with the TPAs.

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01:52:07.230 --> 01:52:08.350

AV Main: the...

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01:52:08.450 --> 01:52:27.459

AV Main: spending there, because it's by program area, typically in the past, what the third-party administrator has done, if folks weren't able to fully spend their allocation, in some cases, folks have not, been able to say, I will spend X amount of money in the next 3 months, I'll spend maybe a fraction of that.

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01:52:27.460 --> 01:52:35.290

AV Main: the TPA will only outlay the fraction of that, and they may have reallocated within that program area.

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01:52:35.570 --> 01:52:42.480

AV Main: To allow for that funding to be distributed to other organizations, equal... in an equitable manner.

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01:52:43.120 --> 01:52:59.329

AV Main: But there may be some practice changes with that, considering that we want to make sure that those funds are spent in a way that makes the most sense for the committee's interests and, and ensuring that underspend is something that the committee gets a chance to weigh in on, right? Because that is technically underspend.

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01:52:59.350 --> 01:53:11.080

AV Main: So we've been, we've been hoping that that can be, a big practice change that occurs over the next couple of months. We've started the contracting process to make sure that that happens. Okay, I'm gonna, excuse me, I'm gonna interrupt.

732

01:53:11.080 --> 01:53:19.639

AV Main: really quick, some of the folks online are saying that they're hearing AV, I don't know if you all are talking to, but they're hearing you all and Aloka, so I don't know..

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01:53:19.730 --> 01:53:29.499

AV Main: what the troubleshoot is, but we got text messages from folks online saying they're hearing multiple voices. And then we need to move on, so I want to commit to the committee that

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01:53:29.600 --> 01:53:47.669

AV Main: having better comprehension about why underspend exists. Today's was supposed to be about distribution, it wasn't even supposed to be about underspend. I would have never just left 30 minutes for this conversation, so we will continue to have the conversation and take a deeper dive so you all can understand, underspend, but...

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01:53:48.580 --> 01:53:58.240

AV Main: Trust me, this is not the end of the conversation. Let's move to public comment on this agenda item, and also general public comment, and if people want to make both, then they get 2 minutes.

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01:54:01.950 --> 01:54:03.229

AV Main: Thank you, Aloka.

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01:54:10.540 --> 01:54:11.830

AV Main: Jay Contin?

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01:54:12.280 --> 01:54:13.980

AV Main: Let's open up public comment.

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01:54:14.250 --> 01:54:18.890

AV Main: For agenda item number 9, general public comment, if they want to make both, then they get 2 minutes.

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01:54:19.570 --> 01:54:31.769

AV Main: This commences the combined public comment period for agenda item number 9 regarding the CFCI funding distribution and expenditures for fiscal year 25-26 and general public comment.

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01:54:31.900 --> 01:54:49.789

AV Main: The public comment period during the meetings will be 1 minute per person. Please indicate at this time if you would like to participate. Please note, if the public comment pertains to both agenda item number 11 and general public comment, the allotted time will be 2 minutes per person. For those online, please use the raise hand feature now.

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01:54:49.790 --> 01:54:56.570

AV Main: For those on the telephone, please dial star 9 to raise your hand. For those in person, please form a line at the microphone.

743

01:54:56.990 --> 01:55:00.129

AV Main: Agenda item number 9, just to clarify, not 11.

744

01:55:05.740 --> 01:55:07.899

AV Main: Go ahead and state your name for the record.

745

01:55:08.090 --> 01:55:10.180

AV Main: Hi, my name is Bernette Martinez.

746

01:55:10.570 --> 01:55:22.490

AV Main: Since 2019, clients, people pre-trial, in a treatment, fewer than 10% of completers commit similar crimes afterwards. This is the rapid diversion success of JCOD.

747

01:55:22.600 --> 01:55:28.389

AV Main: On Norwalk Court, I worked with the public defender, chief deputy, the DA, and the judge.

748

01:55:28.430 --> 01:55:43.100

AV Main: None of them were on the same board as what JCOT is, I would assume the objective, and that is, the recommitting of crimes, saving lives, ultimately. That's what my objective is.

749

01:55:43.150 --> 01:55:51.320

AV Main: My organization's never been funded, I'm homeless, as is one of my children, and I do all my advocacy

750

01:55:51.450 --> 01:55:53.799

AV Main: with zero money. On the bus.

751

01:55:53.930 --> 01:55:55.459

AV Main: I...

752

01:55:55.610 --> 01:56:09.479

AV Main: maybe take a sandwich for lunch. And I work with these departments in these courtrooms, and I advocate my little heart out, because I know what it's like to have that pain in custody. I was charged with two violent felonies that I did not.

753

01:56:09.480 --> 01:56:10.470

Audio shared by Kassy Angel, JCOD (she/her): last minute.

754

01:56:10.760 --> 01:56:15.269

AV Main: in the, tank, all I could think about is how I was gonna hang myself with the sheets.

755

01:56:15.410 --> 01:56:30.119

AV Main: So anybody that I could help save a life and get into the DA and the public defender and let them know exactly advocacy that's effective, and what's gonna happen... Your time has expired, thank you. ...after they get, released or sent back to jail or prison. Thank you.

756

01:56:31.740 --> 01:56:32.660

AV Main: Thank you.

757

01:56:37.550 --> 01:56:39.690

AV Main: Public comment is now closed, thank you.

758

01:56:41.050 --> 01:56:42.579

AV Main: No one, no one online.

759

01:56:44.690 --> 01:56:52.299

AV Main: All right, thank you all so much. As a reminder, this was a special meeting. We have our regular meeting in a couple of weeks on

760

01:56:52.300 --> 01:57:07.410

AV Main: June 14th, just flagging for you, I will be here facilitating, but I'll be virtual, because I won't be in the state. But I'll... it's a really important conversation, so I can't miss it, but I won't be physically here. I'll be in this... I'll be in a different state, but I'll be joining and facilitating virtually.

761

01:57:07.470 --> 01:57:20.399

AV Main: June 14th. June 18th. Excuse me if I said 14th. Thursday, June 18th at 4pm is the next meeting, and it's our regular meeting. So, thank

you for your time and your extra few minutes. Take care and drive safely.
Meeting adjourned.

762

01:57:20.780 --> 01:57:22.370

AV Main: Thank you!