

**Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN**

Comprehensive Homelessness Services - Summary

Framework Pillars	FY 2025-26 Total Allocation	FY 2026-27 Recommended Allocation	Variance
Coordinate	\$8,221,000	\$1,056,000	\$ (7,165,000)
Prevent	\$4,552,000	\$0	\$ (4,552,000)
Connect/Outreach	\$54,126,000	\$26,706,000	\$ (27,420,000)
Interim Housing	\$187,030,000	\$277,545,000	\$ 90,515,000
Permanent Housing	\$259,471,000	\$238,737,000	\$ (20,734,000)
Stabilize	\$12,155,000	\$5,361,000	\$ (6,794,000)
Local Jurisdiction	\$10,000,000	\$5,000,000	\$ (5,000,000)
Staffing & Administration	\$101,714,000	\$98,128,000	\$ (3,586,000)
TOTALS	\$637,269,000	\$652,533,000	\$ 15,264,000

Other Measure A Funding Categories - Summary

Accountability, Data, and Research
Homelessness Solutions Innovations

Measure A Funding Category	Measure A Projected Revenue Allocation	FY 25-26 Projected Measure A Underspend	Total Available Allocation
Homelessness Solutions Innovations	\$10,313,000	\$344,000	\$10,657,000
Accountability, Data, and Research	\$13,022,000	\$3,000,000	\$16,022,000

FY 2026-27 Projected Revenue

Measure A Budget	
Measure A Projected Revenue Comprehensive Homeless Services	\$538,815,000
FY 25-26 Measure A Projected Underspend - 8% (not including Local Jurisdiction)	\$41,236,000
HHAP Round 6	\$72,482,000
TOTAL	\$652,533,000

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DRAFT FY 2026-27 MEASURE A SPENDING PLAN
Comprehensive Homelessness Services

COORDINATE								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Coordinated Entry System	LAHSA	Continuum of Care (CoC) Coordinated Assessment Grant Cash Match	Supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	\$961,000	N/A	\$961,000	N/A	The proposed allocation is necessary to fully draw down the federal match.
		CoC Planning Grant Cash Match	Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	\$95,000	N/A	\$95,000	N/A	The proposed allocation is necessary to fully draw down the federal match.
	Subtotal			\$1,056,000		\$1,056,000		
Not Recommended for Funding	LAHSA	Regional Coordination	Supports the implementation and continuous quality improvement of the CES infrastructure.	\$4,960,000	24 Contracts: 8 for Adults 8 for Families 8 for Youth	\$0	--	Funders Collaborative is exploring philanthropic funding to support regional coordination. In addition, the Department of Homeless Services and Housing (HSH) will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services.
		Youth Collaboration	Supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	\$25,000	9 Youth Supported	\$0	--	Through the Community Liaisons program funded in Homelessness Solutions Innovations, HSH will engage and collaborate with youth with lived experience, alongside providers, to inform program and system improvements. HSH will support youth participation by providing compensation and building capacity.
	LAHSA	Education Coordinators	Supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	\$928,000	2.5 LAUSD FTE 2.05 LACOE FTE	\$0	--	The services delivered by Education Coordinators fall within the responsibility of the education system rather than the County's homeless services system. The McKinney-Vento Homeless Assistance Act requires local Educational Agencies to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability and access to the same programs and services available to other students. This federal mandate is supported through dedicated state funding streams provided to school districts. These protections ensure that core educational supports for students experiencing homelessness continue within the education system. HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with LACOE, LAUSD, and other school districts to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.
		Youth Homeless Demonstration Program (YHDP) Support	Supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	\$333,000	9 Contract Staff 184 Move-In Assistance Slots Compensation for 64 Youth	\$0	--	YHDP will continue with LAHSA administered HUD CoC funding.
	DMH	Referral, Access, and Data Unit	Supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	\$661,000	3 DMH FTE	\$0	--	DMH is assessing the ability to maintain services for this program.
	MVA	Improved Coordination for Document Readiness	Supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	\$258,000	1 MVA FTE	\$0	--	The U.S. Department of Veterans Affairs Affairs and the Department of Military and Veterans Affairs (MVA) have committed to partnering and identifying opportunities to leverage federal resources to support continued services.
	Subtotal			\$7,165,000		\$0		
TOTAL	Total			\$8,221,000		\$1,056,000		

PREVENT								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Not Recommended for Funding	LAHSA	Homeless Prevention Case Management & Financial Assistance	Supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	\$2,758,000	2 LAHSA FTE Estimated 15 Contract FTE 375 Slots Estimated 1,100 Households Served Annually	\$0	--	The Homeless Prevention Case Management & Financial Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHA using Measure A RPHP funding. This \$11.4M investment demonstrates LACAHA's commitment to LA County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 are funding nearly \$1M for Homeless Prevention Services. LACAHA also provides \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and COGs, and \$34.4M will be administered directly by LACAHA.
		Youth Family Reconnection	Supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	\$1,654,000	9 Contract FTE Estimated 450 Youth Served Annually	\$0	--	Youth Family Reconnection was reduced in FY 2025-26 to estimated actual FY 2024-25 expenditures and will no longer receive HSH funding to operate as a standalone program in FY 2026-27. HSH will work to ensure providers are aware of pathways to mental health services that meet the needs of youth. In addition, most contracted service providers have been trained to conduct Problem Solving conversations that can help youth identify social supports and resources to prevent or quickly resolve their episode of homelessness without requiring further system assistance.
	DCFS	Emergency Basic Support Services	Supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/investigations and community families with no DCFS involvement experiencing housing insecurity.	\$97,000	50 Households Served Annually	\$0	--	Emergency Basic Support Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.
		Housing Related Assistance	Supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	\$43,000	15 Households Served Annually	\$0	--	Housing Related Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding to operate as a standalone program in FY 2026-27.
TOTAL	Total			\$4,552,000		\$0		
CONNECT/OUTREACH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Coordinated Outreach & Engagement	HSH	Countywide Outreach Multi-Disciplinary Teams (MDTs)	Supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$27,633,000	36 MDTs 8 Part-Time Weekend MDTs 8 Public Spaces Generalists Estimated 12,000 Engagements Annually	\$17,781,000	28 MDTs 8 Part-Time Weekend MDT Generalist Teams 3 MDT Generalist Outreach Teams Estimated 9,400 Engagements Annually	The proposed allocation reflects the prioritization of interim and permanent housing. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$3.9M for Coordinated Outreach. New outreach funding will be sought through the CoC HUD Notice of Funding Opportunity.
		Countywide Outreach Teams	Supports direct service staff tasked with conducting street outreach to encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$8,933,000	68 LAHSA FTE Estimated 9,000 Engagements Annually	\$7,550,000	57 HSH FTE Estimated 6,587 Engagements Annually	The proposed allocation reflects the prioritization of interim and permanent housing and does not include expenses included in the Programmatic Staffing and Administration sections below. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$3.9M for Coordinated Outreach.
Access Centers	HSH	Family Solutions Centers (FSCs)	Supports the FSCs to assist families who are either homeless or at-risk of homelessness via accessing programs that will help them secure and/or retain housing. The FSCs complement and enhance all County homeless programs.	N/A	N/A	\$1,375,000	TBD	The proposed allocation funds half the cost to operate FSCs across the County. HSH is working with partners to secure a match to fully restore FSCs in FY 2026-27.
	Subtotal			\$36,566,000		\$26,706,000		

CONNECT/OUTREACH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Not Recommended for Funding	LAHSA	Safe Parking	Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000	4 Sites	\$0	--	The proposed allocation reflects the prioritization of interim housing beds and permanent housing resources.
	LAHSA	Housing Navigation	Supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,866,000	2,420 Slots	\$0	--	The proposed allocation reflects the limited availability of housing inventory for navigation, driven by decreases in local and federally funded rent subsidies as well as an overlap of existing services provided through programs such as Intensive Case Management Services (ICMS) which will still be provided to people matched to a housing subsidy. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$739,000 for Housing Navigation Services.
		Campus Peer Navigation	Supports co-location of Youth CES staff at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	\$793,000	9.5 Contract FTE	\$0	--	HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with community colleges to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.
	DPH	Encampment Assessments	Supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	\$185,000	1 DPH FTE	\$0	--	Outreach teams will be trained to identify and elevate health hazards during encampment assessments. HSH and the Department of Public Works (DPW) will incorporate health-related risk factors into encampment prioritization protocols, aligning with the previous DPH assessment and prioritization process. This approach will enable more efficient deployment of limited field resources by focusing on locations with elevated health risks.
		Mobile Public Health Clinical Services for People Experiencing Homelessness	Supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.	\$2,000,000	5 DPH FTE 5 Contract FTE 4,800 PEH Engaged 3,000 Receiving At Least One Clinical Service	\$0	--	DPH is assessing the ability to maintain services for this program.
	Subtotal			\$17,560,000		\$0		
TOTAL	Total			\$54,126,000		\$26,706,000		
INTERIM HOUSING								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Interim Housing	HSH	Single Adult Interim Housing	Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$95,129,000	3,444 Beds	\$143,252,000	3,416 Beds	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025-26 with one-time funds that are no longer available. The proposed allocation also reflects \$4.4M to support short-term housing for people experiencing homelessness included in encampment resolution efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$56M for approximately 1,200 interim housing beds and an additional \$2M designated for motel vouchers. HSH will also leverage a combination of \$2.1M in Housing and Disability Advocacy Program (HDAP) funding and is pursuing other State funding for interim housing to support participants.

INTERIM HOUSING								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Interim Housing	HSH	Family Interim Housing	Supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support.	\$34,871,000	1,199 Beds	\$58,313,000	1,199 Beds	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase and five family Homekey interim housing sites, both of which were funded in FY 2025-26 with one-time funds that are no longer available.
		Youth Interim Housing	Supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management.	\$27,116,000	765 Beds (Youth Transitional Housing & IH)	\$45,615,000	809 Beds	These proposed allocations reflect increased funding to absorb the costs associated with the interim housing rate increase and five youth Homekey interim housing sites, both of which were funded in FY 2025-26 with one-time funds that are no longer available.
		Youth Interim Housing (HHAP Funded)	<i>This program was administered by LAHSA in FY 2025-26.</i>	\$4,362,000		\$4,256,000		
		DV/IPV Interim Housing	Supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$1,033,000	45 Beds	\$1,905,000	45 Beds	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase which was funded in FY 2025-26 with one-time funds that are no longer available.
		Pathway Home Interim Housing	Supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$10,000,000	265 Rooms Only	\$11,536,000	166 Rooms Services for 145 Beds	The proposed funding allocation reflects increased funding due to the addition of service costs in addition to motel costs for a portion of the Pathway Home beds and the absorption of costs that were previously funded in FY 2025-26 with one-time funds that are no longer available.
	DPH	Recovery Bridge Housing	Supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	\$12,668,000	550 Beds 2.5 DPH FTE	\$12,668,000	550 Beds 2.5 DPH FTE	No change.
	Subtotal			\$185,179,000		\$277,545,000		
Not Recommended for Funding	LAHSA	Host Homes for Youth	Supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	\$780,000	55 Slots	\$0	--	The proposed allocation reflects a curtailment due to low utilization rates.
	DPH	Interim Housing Inspections	Supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	\$703,000	4.5 DPH FTE	\$0	--	DPH is developing a fee-based structure for annual inspections to maintain this program.
		Emergency Housing	Supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation in order to complete recommended communicable disease treatment, isolation, and/or quarantine.	\$100,000	Estimated 40 Clients Served Annually	\$0	--	HSH is exploring philanthropic partnerships and will work with DPH to support the placement of participants served by this program into HSH's interim housing portfolio.
	DMH	Interim Housing Staff and Administration	Supports staffing costs for DMH for staff who work with Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	\$268,000	1 DMH FTE 10% Administration	\$0	--	DMH is assessing the ability to maintain services for this program.
		Subtotal			\$1,851,000		\$0	
TOTAL	Total			\$187,030,000		\$277,545,000		

PERMANENT HOUSING								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Problem Solving	HSH	Problem Solving	<p>Supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$138,000	1.5 Contract FTE Estimated 165 Households Served Annually	\$600,000	TBD	<p>The proposed allocation reflects funding to support Problem Solving services for people experiencing homelessness. In addition, interim housing case management and outreach staff will be provided with Problem Solving training and technical assistance so they can provide Problem Solving services to clients.</p> <p>Problem Solving was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and the remaining 75% of funding for FY 2025-26 was provided by LACAHSAs using Measure A Renter Protection and Homeless Prevention (RPHP) funding.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A Local Solutions Fund (LSF) contracts which in FY 2-25-26 are funding \$1.4M for Problem Solving Assistance. The Los Angeles County Affordable Housing Solutions Agency (LACAHSAs) also administers \$114.8M of Measure A funding for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHSAs.</p>
Time-Limited Subsidies	HSH	Shallow Subsidy	<p>Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$12,025,000	621 Slots 6 Contract FTE	\$12,025,000	621 Slots	<p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include Measure A LSF contracts which in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs's Shallow Subsidy funds will also be available for TLS.</p>
		Single Adult Time-Limited Subsidies (TLS)	<p>Supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$27,251,000	1,241 Slots	\$24,600,000	1,241 Slots	<p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include the FY 2025-26 LSF contracts which consist of \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs's Shallow Subsidy funds will also be available for TLS. HSH will also leverage an additional \$1.5M in Care First Community Investment (CFCI) funding for TLS.</p>
		Family TLS	<p>Supports the family TLS program, which connects families experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$14,000,000	487 Slots	\$12,800,000	487 Slots	<p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include Measure A LSF contracts in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs's Shallow Subsidy funds will also be available for TLS.</p>
		Youth TLS	<p>Supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,833,000	120 Slots	\$2,733,000	120 Slots	<p>To create efficiencies, HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$1.6M for Employment Caseload Capacity and Household Financial Assistance for transitional aged youth (TAY). In addition, LACAHSAs's Shallow Subsidy funds will also be available for TLS.</p>
	DV/IPV TLS	<p>Supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,990,000	115 Slots	\$2,890,000	115 Slots	<p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSAs's Shallow Subsidy funds which will also be available to support TLS.</p>	
	DPSS	Subsidized Housing for Homeless Disabled Individuals	<p>Supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).</p>	\$10,415,000	1,690 Slots	\$6,700,000	Estimated 1,087 Slots	<p>The proposed allocation reflects rightsizing based on actual utilization and expenditures and is not expected to impact any GR participants currently supported by rental subsidies.</p>

PERMANENT HOUSING								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Permanent Supportive Housing	HSH	ICMS	Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.	\$68,839,000	26,100 Slots	\$19,129,000	24,250 Slots	The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies which become available during the year. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M one-time of net County cost (NCC) and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.
		ICMS (HHAP Funded)	<i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$36,378,000		\$68,226,000		
	HSH	Provider Case Management Transition	Funding to support the transition of permanent housing providers to new caseload and service expectations.	N/A	N/A	\$3,000,000	N/A	
	HSH	Rental Subsidies/ Tenancy Support Services	Supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$49,305,000	2,360 Slots	\$77,575,000	3,675 Slots	The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available as well as programmatic efficiencies. HSH, in partnership with DPSS and the Department of Aging & Disabilities, is leveraging \$5.4M of State Home Safe Round 3 funding to continue supporting Enriched Residential Care clients. Additional funding sources that can be leveraged to support these services include LACAHA Flexible Production, Preservation, and Ownership (PPO) funding of approximately \$49M that may be used for ongoing rental assistance. This funding is currently prioritized for project-based strategies. HSH will also leverage a combination of \$17M of CFCI, \$11M of American Rescue Plan Act Enabled Funding, and \$7M of HDAP and philanthropy to support youth funding for PSH subsidies in FY 2026-27.
	HSH	Pathway Home Permanent Housing	Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	\$0	N/A	\$6,724,000	ICMS Slots: 146 FHSP-TL Slots: 146	The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available. Additional funding sources that are being leveraged to support these services include State Encampment Resolution Fund dollars, one-time Measure H funding, and Homekey for permanent housing.
Housing Acquisition	HSH	Master Leasing	Supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$7,000,000	Estimated 1,400 Units	\$1,735,000	Estimated 775 Units	Additional funding sources that can be leveraged to support these services include Housing and Homeless Incentive Program (HHIP) funding. Under specific circumstances, LACAHA Flexible PPO funding can also be leveraged for Master Leasing.
Subtotal				\$231,174,000		\$238,737,000		

PERMANENT HOUSING								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Not Recommended for Funding	LAHSA	RPSS	Supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000	1,224 Units	\$0	--	HSH will support sunseting of this program after the end of FY 2025-26 with non-Measure A one-time funding. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund 2.7M for Housing Acquisition and Affordable Housing Preservation funds.
	HSH	Permanent Housing for Older Adults	Supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.	\$5,000,000	Estimated 700 Older Adults Served Annually	\$0	Estimated 350 Older Adults Served Annually	The FY 2025-26 funding for this project is anticipated to be underspent and will be carried over into FY 2026-27 and FY 2027-28 to fund the program. There are currently no participants enrolled in the program.
	DPH	Client Engagement and Navigation Services (CENS)	Supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	\$3,606,000	1.5 DPH FTE 285 PSH Sites Served Estimated 3,500 Clients Served Annually	\$0	--	CENS will continue to operate as Measure A is one of several funding streams that support this program. Case managers serving individuals in PSH will continue to connect them to CENS, SUD and other services. Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts which consist of \$529k for Substance Abuse Services.
	DMH	Housing Supportive Services Program (HSSP) Staff and Administration	Supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, Medical claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	\$2,985,000	12 DMH FTE 10% Administration	\$0	--	The Measure A allocation funds administrative staff and does not fund direct HSSP services, which will continue to support individuals experiencing homelessness. DMH is assessing the ability to maintain services for this program.
	LACDA	Homeless Incentive Program	Supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	\$11,357,000	2,295 Households Served Annually	\$0	--	The proposed allocation reflects the limited number of new federal vouchers anticipated to be available in FY 2026-27. In addition, move-in assistance support is available through CalAIM Community Supports.
		Subtotal			\$28,297,000		\$0	
TOTAL	Total			\$259,471,000		\$238,737,000		

STABILIZE								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Benefits Advocacy	DPSS	Benefits Advocacy	Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	\$5,000,000	2,000 Applications and Appeals Submitted Annually	\$5,000,000	2,000 Applications and Appeals Submitted Annually	No Change.
	MVA	Benefits Advocacy	Supports MVA with providing veterans with benefits advocacy services.	\$1,372,000	4 MVA FTE 1200 Applications & Appeals Submitted	\$361,000	Partially funds 4 MVA FTE 1200 Applications & Appeals Submitted	MVA identified Benefits Advocacy as the highest program priority across all areas of funding they receive from HSH. Therefore, a total of \$1,372,000 in MVA Benefits Advocacy funding is proposed across three funding categories: \$361,000 from new Comprehensive Homelessness Services Measure A revenue; \$478,000 for Homelessness Solutions Innovations which repurposes \$316,000 from the Veteran Call Center and Homeless Veteran Resource Center funding and add \$162,000 of new Measure A revenue; and \$533,000 in existing NCC allocated to MVA. Together, these allocations maintain Benefits Advocacy funding at FY 2025-26 levels.
	Subtotal			\$6,372,000		\$5,361,000		
Not Recommended for Funding	LAHSA	Legal Services	Supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$746,000	822 Legal Services Slots	\$0	--	Legal Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHSAs using Measure A Renter Protection and Homeless Prevention (RPHP) funding. This \$1.4M investment demonstrates LACAHSAs's commitment to the County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer. Additional funding sources that can be leveraged to support these services include LACAHSAs \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. In addition, \$23M of all LACAHSAs RPHP funding
	DMH	Benefits Advocacy	Supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	\$1,544,000	8 DMH FTE	\$0	--	DMH is assessing the ability to maintain services for this program.
	PD	Criminal Records Clearing Project	Supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	\$1,493,000	8 PD FTE 1,000 Petitions Granted	\$0	--	PD is assessing the ability to maintain services for this program.
	DEO	Employment for Adults Experiencing Homelessness	The Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of LA and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	\$2,000,000	1 DEO FTE 183 Slots 11% Administration	\$0	--	DEO has identified additional resources, including AB 109 funding, to maintain services for this program. HSH is also facilitating connections with CoCs and other jurisdictional partners to explore further opportunities to fund employment services. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$900k for Employment Caseload Capacity.
Subtotal			\$5,783,000		\$0			
TOTAL	Total			\$12,155,000		\$5,361,000		
LOCAL JURISDICTIONS								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
CoC	HSH	CoC	Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	\$10,000,000	N/A	\$5,000,000	Long Beach: 25 TLS slots, 442 IH beds, HN and location Pasadena: 50 IH motel vouchers, 20 TLS slots, HN and retention Pasadena: 10 IH Beds	The proposed allocation reflects the one-time funding for interim and permanent housing as these jurisdictions transition to newly available Measure A funding streams dedicated to local jurisdictions, including LSF and LACAHSAs funds. HSH will allow the CoCs to roll over unspent FY 2025-26 funds until they are fully expended to support a smooth transition. In addition, HSH will ensure equitable access for people experiencing homelessness in the CoC jurisdictions.
TOTAL	Total			\$10,000,000		\$5,000,000		

HSH STAFFING & ADMINISTRATION

STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
Staffing & Administration	HSH	Programmatic Staffing	Supports programmatic staffing related to unsheltered response and outreach. <i>Funding to support items in this Service Type were administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	N/A	172 FTE	\$6,725,000	28 FTE	This supports an estimated 28 full-time equivalent (FTE) positions. It excludes the 33 HSH outreach workers funded above in Countywide Outreach Teams.
			Supports programmatic staffing related to interim housing.			\$5,675,000	28 FTE	This supports an estimated 28 FTEs.
			Supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.			\$16,025,000	74 FTE	This supports an estimated 74 FTEs.
			Supports provider, nursing, social work, occupational therapy, and clinical quality staff.			\$9,125,000	40 FTE	This supports an estimated 40 FTEs.
			Supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.			\$6,000,000	26 FTE	This supports an estimated 26 FTEs.
			Supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.			\$7,750,000	27 FTE	This supports an estimated 27 FTEs.
			Supports MediCal operations and planning, revenue cycle management, and patient financial services staff.			\$775,000	4 FTE	This supports an estimated 4 FTEs.
			Supports programmatic staffing related to data systems and analytics.			\$8,300,000	37 FTE	This supports an estimated 37 FTEs.
	Subtotal			N/A		\$60,375,000		
		HSH	Administration	Supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs. <i>Funding to support this item was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	N/A	N/A	\$37,753,000	103 FTE
	Subtotal			N/A		\$37,753,000		
TOTAL	Total			\$101,714,000		\$98,128,000		
TOTAL COMPREHENSIVE HOMELESSNESS SERVICES				\$637,269,000		\$652,533,000		

**Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN**

HOMELESSNESS SOLUTIONS INNOVATIONS								
PILLAR	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Supplemental Information
COORDINATE	HSH	Community Liaisons	Based on designs emerging from HSH community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across the County. Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.	\$0	N/A	\$300,000	N/A	
		Faith-Based Regional Coordinators (FBRCs)	Supports FBRCs and related administrative costs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.	\$652,000	8 Faith-Based Coordinators 8% Administration Only	\$600,000	8 Faith-Based Coordinators	The proposed allocation reflects programmatic efficiencies.
	Subtotal			\$652,000		\$900,000		
PREVENT	HSH	Homeless Prevention Unit	Supports the pilot Homeless Prevention Unit (HPU), which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform next steps.	\$6,300,000	1.3 DHS FTE 300 Slots / 750 Clients	\$6,300,000	1.3 DHS FTE 300 Slots / 750 Clients	Recommended to receive \$1M in CFCI for HPU and pending possible philanthropic and local cities investment.
		Youth Homelessness and Prevention	Supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County's social safety net. HSH, CEO-Poverty Alleviation Initiative, County departments, and other stakeholders will partner to develop and implement this new initiative.	\$3,332,000	Estimated 500 Youth Served Annually	\$3,332,000	Estimated 500 Youth Served Annually	No change.
	Subtotal			\$9,632,000		\$9,632,000		
CONNECT	MVA	Benefits Advocacy	Supports MVA with providing veterans with benefits advocacy services.	\$158,000	1 MVA FTE	\$478,000	1 MVA FTE	No change.
	Subtotal			\$158,000		\$478,000		
TOTAL	Total			\$10,442,000		\$11,010,000		

ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Measure A Alignment
Accountability, Data and Research	LAHSA	Homeless Count	Supports costs associated with the federally-mandated annual Homeless Count, a point-in-time (PIT) survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County). Measure A requires that 1) funding for programs and services should be allocated according to need and equity, considering factors such as the PIT count or other similar measures of the population experiencing homelessness or housing instability; 2) the Local Solutions Fund shall be distributed to cities, Councils of Government, and to the County on behalf of unincorporated areas via a formula based on the PIT count and/or similar measures of people experiencing homelessness; and 3) that baseline and target metrics must be formulated by April 1, 2025, and reported on regularly. The baseline and target metrics adopted by the Board of Supervisors includes PIT count data as one of the data sources for the baseline and target metrics. This reflects an increase in funding to support continuous improvement and enhancement of the PIT count.	\$384,000	N/A	\$2,320,000	N/A	Increase reflects need for additional County funding support to address funding gap created by reduction in LAHSA administrative funding. Measure A ordinance requires funding for programs and services to be allocated according to need and equity, considering factors such as the point-in-time count. The Local Solutions Fund shall be distributed to cities, councils of governments, and to the County on behalf of its unincorporated areas via a formula based on the PIT.
		Homeless Management Information System (HMIS)	Supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County. Supports the ability to track client outcomes as well as measure and evaluate program effectiveness. HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Ongoing funding is needed to support Measure A data needs and support provider and local jurisdiction access across the region.	\$2,100,000	N/A	\$5,770,000	N/A	Increase reflects need for additional County funding support to address funding gap created by reduction in LAHSA administrative funding. As a key system of record on homelessness services whose establishment and maintenance is required by federal law, HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan.
		Client Portal	Supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.	\$143,000	1 FTE Estimated 2,500 Clients/Providers Served	\$143,000	1 FTE Estimated 2,500 Clients/ Providers Served	No change. By enabling providers to access their own data, portal is aligned with Measure A expectations related to accountability and transparency.
		Administration (8%)	Supports administrative costs for accountability, data, and research efforts administered by LAHSA.	\$228,000	8% Administration Only	\$716,000	8% Administration Only	Increase reflects other increases above.
	Subtotal				\$2,855,000		\$8,949,000	

ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Measure A Alignment
Accountability, Data and Research	HSH	Accountability, Data and Research Staff	Continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH -- previously listed as HI and HFH staff) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. This allocation sustains core positions that provide analytic, technical, and evaluative support to County homelessness programs, ensuring the capacity needed to meet Measure A's mandates for data integration, performance measurement, and public reporting. <i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>	\$3,682,000	14 FTE	\$3,682,000	14 FTE	This staffing fulfills Measure A Sections 3(F) and 6(A)(2), which require the County to maintain sufficient capacity for research, evaluation, data management, data integration, and centralized oversight.
		Accountability, Data and Research, Contractors, Consultants, Technology and Services	Supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Decrease reflects reallocation of funding to the following line items: Homeless Count HMIS Client Portal Regional Data Integration Blueprint and Data Acquisition Community Engagement and Accountability Annual Evaluation Agenda Implementation Data Integration Staffing InfoHub and Data Integration Infrastructure Expanding Local Partner Data Access <i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>	\$6,347,000	N/A	\$396,000	N/A	Decrease reflects reallocation of funding to address critical funding gaps in LAHSA HMIS and PIT count administration, support for CIO InfoHub infrastructure, and creation of a separate line item for Annual Evaluation Agenda implementation.
		Regional Data Integration Blueprint and Data Acquisition	In collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition - such as federal income supports and non-County health or behavioral health data - by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand the Countywide InfoHub's analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.	\$0	N/A	\$718,000	N/A	The three areas of expenditure advance Measure A 6(A)(2), which requires sufficient staffing for research and data integration, and public reporting of outcomes. By developing the regional data blueprint, accelerating acquisition of key datasets, and maintaining shared data infrastructure, HSH will advance progress towards key goals such as systemwide tracking of referrals, and providing centralized program oversight. Data assets created through these endeavors will benefit all participants in Countywide InfoHub, meeting key requirement to expand capacity for reporting broadly among stakeholders (3(F)).
		Community Engagement and Accountability	Supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing as well as goals, progress, and objectives. <i>This program was administered by CEO-HI in FY 2025-26.</i>	\$500,000	N/A	\$150,000	N/A	Reduction reflects decreased intensity of engagement following initial sprints to create new department. This expenditure fulfills Measure A Section 6(A)(6)-(7), which require public listening sessions and ongoing community education to ensure transparency and accountability.
		Annual Evaluation Agenda Implementation	Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance's outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions - such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities - to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate impact of investments across the system as a whole. This function is central to Measure A's accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.	\$0	N/A	\$1,047,000	N/A	This expenditure fulfills Measure A Section 6(A)(1), which mandates an annual evaluation agenda to assess the impact of investments and promote continuous improvement, and aligns with Section 3(F) requiring evaluation to support accountability and oversight. Funding supports coordinated evaluations and system impact analyses that measure progress toward the ordinance's five outcome goals and identify effective, equitable interventions. These evaluations ensure that Measure A resources are transparently assessed and strategically redirected to maximize system performance and reduce homelessness.
		Subtotal				\$10,529,000		\$5,993,000

ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Proposed Allocation	FY 2026-27 Measure A Funded Slots/FTEs	Measure A Alignment
Accountability, Data and Research	CEO-CIO	Data Integration Staffing	Provides direct staffing support to the County CEO-Chief Information Office (CIO) to develop and maintain the countywide InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CIO's team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.	\$0	N/A	\$663,000	2.5 FTE	This expenditure supports implementation of Measure A Sections 3(F) and 6(A)(2), which require the County to maintain data management and integration capacity to ensure transparency, accountability, and consistent reporting. By funding CIO staff and technical services for the Countywide InfoHub, it enables the secure integration of datasets across departments and supports real-time reporting on key performance metrics. These investments fulfill Measure A's mandate for a universal data and accountability framework that provides centralized oversight of homelessness system outcomes.
		InfoHub and Data Integration Infrastructure	The Countywide Information Hub (CWIH) and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, City, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A's requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.	\$0	N/A	\$438,000	N/A	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
		Expanding City and Local Partner Data Capacity and Access	Dedicates staffing support in the County CEO-CIO to advise cities and other local partners on building effective data infrastructure and supports access to County data through the Open Data Portal and other regional data tools. The investment funds expert guidance on designing scalable data and reporting systems so cities and local partners can reliably track, analyze, and communicate Measure A spending and results. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.	\$0	N/A	\$425,000	N/A	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
	Subtotal			\$0		\$1,526,000		
TOTAL	Total			\$13,384,000		\$16,468,000		