

February 3, 2026

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**FISCAL YEAR 2026-27 DEPARTMENT OF HOMELESS SERVICES AND
HOUSING MEASURE A, MEASURE H, AND HOMELESS HOUSING, ASSISTANCE
AND PREVENTION PROGRAM SPENDING PLAN
(ALL DISTRICTS) (3 VOTES)**

SUBJECT

Approve the Department of Homeless Services and Housing's (HSH) Measure A, Measure H, and Homeless Housing, Assistance and Prevention (HHAP) Program Spending Plan (Spending Plan) for Fiscal Year (FY) 2026-27, which allocates \$659,916,000 as the County of Los Angeles (County) share of the proceeds from the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance (Measure A or Ordinance), \$62,557,000 from one-time Measure A carryover, \$48,390,000 from one-time Measure H carryover, and \$72,482,000 from state HHAP Round 6 funding – for a total of \$843,345,000 in funding to support homelessness services and housing.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the use of the combined total of \$652,533,000, consisting of \$538,815,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homeless Services carryover, and \$72,482,000 from state HHAP Round 6 funding, as detailed in Attachment I.
2. Approve the use of the combined total of \$11,010,000, consisting of \$10,666,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover, as detailed in Attachment II.
3. Approve the use of the combined total of \$16,468,000, consisting of \$13,468,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in



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one-time Measure A Accountability, Data, and Research carryover, as detailed in Attachment III.

4. Approve the Local Solutions Fund (LSF) allocation of \$96,967,000 from FY 2026-27 Measure A funds to cities, Councils of Governments (COGs), and/or the County on behalf of its unincorporated areas.
5. Approve the use of the combined total of \$19,137,000, consisting of \$17,977,000 from FY 2025-26 of one-time Measure A carryover funds and \$1,160,000 of one-time Measure H carryover, for various Los Angeles Homeless Services Authority (LAHSA) programs/services to pay prior year invoices, as detailed in Attachment IV.
6. Approve the use of \$25,850,000 of one-time FY 2025-26 Measure H carryover for the Pathway Home program, as detailed in Attachment V.
7. Approve the use of \$21,380,000 of one-time FY 2025-26 Measure H carryover for One-Time Investments as detailed in Attachment VI.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

These actions are needed to approve the inaugural HSH Spending Plan in alignment with the establishment of the new department of HSH directed by the Board of Supervisors (Board) on April 1, 2025, the Local Emergency for Homelessness in Los Angeles County proclamation issued by the Board on January 10, 2023, and to support various Board priorities addressing homelessness.

FY 2026-27 Spending Plan Process

HSH faced a \$303,555,000 Measure A deficit in FY 2026-27, driven by several factors: (1) new and expanded cost obligations coupled with the loss or reduction of state, federal, and other one-time funding sources; (2) an initial projected decrease in Measure A sales tax revenue due to shifts in consumer spending which has since been resolved with an updated projection based on more recent Measure A revenue collections; and (3) a substantial difference in the amount of one-time carryover funding available between FY 2025-26 and FY 2026-27. This fiscal reality requires HSH to make difficult decisions regarding the Spending Plan, including reductions and curtailments across multiple program areas. This occurs at the same time that the region faces other significant changes in the homeless services system. This includes threats to recent progress, such as federal changes in Housing and Urban Development and Medicaid funding, as well as new opportunities, including the development of a new regional housing agency, the Los Angeles County Affordable Housing Solutions Agency (LACAHS), and the launch of its regional homelessness prevention, housing production, and preservation strategies with Measure A funding. HSH worked closely and collaboratively with regional partners to coordinate planning in this dynamic and challenging fiscal environment.

From July through December 2025, HSH led an expanded, community-informed process to develop the FY 2026-27 Spending Plan. This year's approach significantly broadened

engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. Phase one applied a community-informed rubric to all programs and services funded by Measure A in FY 2025-26 to inform FY 2026-27 proposed allocations, prioritizing contractual and legal obligations, alignment with Measure A goals and Board-approved target and equity metrics, activities that are currently serving people and bringing or keeping them inside, and programs with required fund matches. Programs meeting these criteria advanced to phase two for deeper program-level review using qualitative and quantitative data, including an equity analysis, outcome and performance measures, and opportunities to leverage other funding sources.

In September 2025, HSH's consultant EverExcel facilitated 12 community engagement forums, reaching 927 participants. These forums brought together people with lived experience, service providers, local jurisdictions, County departments and agencies, and other system partners. The insights gathered through these forums directly informed and strengthened the approach described above.

Throughout the Spending Plan process, HSH also sought input through existing governance and advisory bodies, including the Homeless Policy Deputies, the Executive Committee for Regional Homeless Alignment (ECRHA), and the Leadership Table for Regional Homeless Alignment (LTRHA). HSH provided monthly updates to these bodies to share the draft Spending Plan and obtain additional feedback. HSH also provided briefings to and sought feedback from the recently created Measure A Labor Council.

In addition, HSH conducted focused engagement with Board offices and County departments and agencies, including the Departments of Children and Family Services, Economic Opportunity, Health Services, Mental Health, Military and Veterans Affairs, Public Defender, Public Health, Public Social Services (DPSS), as well as LAHSA and other Continuums of Care, and the Los Angeles County Development Authority (LACDA). HSH will continue working closely with these partners to identify strategies to mitigate impacts. These conversations helped refine the criteria and decision-making factors used in the evaluation process. The Chief Executive Office Anti-Racism, Diversity, and Inclusion (ARDI) Initiative collaborated with HSH throughout the process to ensure equity was at the forefront of decision making and embedded across the Spending Plan, focusing on reducing racial and ethnic disproportionality; slowing and reversing growth in homelessness among rapidly growing groups; and improving equitable access, experience, and outcomes across the rehousing system. Additional details on community engagement are reflected in Attachment VII.

On November 20, 2025, HSH publicly released the draft FY 2026-27 Spending Plan at a virtual community Town Hall attended by over 800 individuals, which included a detailed presentation of the proposed allocations, live Q&A, and smaller breakout discussions where feedback was collected. This Town Hall kicked off a 16-day public comment period. A recording of the presentation, PowerPoint slides, and supporting documents are available at homeless.lacounty.gov.

Addressing the Deficit

HSH, incorporating community and partner input, proposes to close the approximately \$303,000,000 deficit through a \$92,000,000 reduction in new funding for Pathway Home and an additional \$105,000,000 in reductions and curtailments across the system – most notably to Multi-Disciplinary Teams, regional coordination, prevention, non-housing related supportive services, housing navigation and unit acquisition, and by leveraging approximately \$65,000,000 of additional Measure A revenue based on updated projections and other one-time funding sources. While the increase in projected Measure A revenue does not materially alter the structural deficit HSH faces for FY 2026-27, it does allow HSH to restore funding for some programs and services initially recommended for reduction and curtailment. HSH closed the balance of the deficit with programmatic efficiencies.

As part of the one-time funding leveraged to close the deficit, HSH is coordinating with County departments and system partners to align resources. This includes a portion of the \$22,900,000 in anticipated one-time state Home Safe Round 3 funding DPSS and the Department of Aging and Disabilities (AD) are expected to receive to provide housing and homeless services for people connected to Adult Protective Services. HSH is partnering with DPSS and AD to leverage \$5,400,000 of this funding in FY 2026-27 to cover permanent housing costs associated with people who were housed with previous rounds of Home Safe funding, thereby reducing the need for Measure A funding to maintain their housing stability. HSH proposes to reallocate the \$5,400,000 of Measure A funding to restore programs initially recommended for reduction, including the Countywide Benefits Entitlements Services Team, the only cash-match program not initially recommended for funding and even more critical to connecting disabled individuals to benefits in light of new MediCal work requirements, Problem Solving services for people experiencing homelessness based on extensive community feedback, and DPSS's Subsidized Housing for Homeless Disabled Individuals program to align funding with projected FY 2026-27 expenditures, as detailed in Attachment I.

HSH will continue to collaborate with system partners to identify additional resources, including those listed in Attachment I, that could be leveraged to fill gaps and mitigate any impacts, wherever possible.

Embedding Equity in the Spending Plan

In developing the FY 2026-27 Spending Plan, HSH sought to strengthen accountability, transparency, and the effective use of public resources while advancing its mission to improve outcomes for people at risk of and experiencing homelessness. Because unavoidable reductions were required to close the FY 2026-27 Measure A deficit, HSH partnered closely with ARDI to ensure that all proposed adjustments were aligned with the County's equity commitments, responsive to community priorities, and grounded in HSH's operational needs and system-performance goals.

Building on ARDI's equity framework and the operational priorities identified by HSH, the joint team reframed the Spending Plan analysis around need, rather than personal characteristics,

consistent with the principles of targeted universalism. This approach focuses on identifying groups experiencing the greatest barriers or inequitable outcomes and tailoring strategies to meet those needs, while keeping the overarching system goals universal. To do this, ARDI and HSH developed an integrated analytical model that combines demographic, geographic, cost, and program performance data to evaluate both reductions and continued investments. Attachment VIII provides the equity analysis used to review each budget line item. Each allocation recommendation was analyzed to address unmet needs, anticipated impact, operational feasibility, and safeguards to avoid disproportionate harm. Special attention was dedicated to subpopulations of families, youth, survivors of domestic violence/intimate partner violence, and older adults, as people of color within these subpopulations are highly vulnerable.

HSH and ARDI reviewed all available data related to program performance and outcomes across demographic categories to ensure future investments would best serve people experiencing homelessness with the greatest barriers. ARDI ran numerous analyses scenarios to explore how investments in different areas would align with the County's equity commitments. ARDI and HSH used these scenarios to establish proposed funding allocations with the strongest rationale to achieve the County's equity goals.

This evidence-based approach provides HSH with an equity-anchored accountability tool that links every dollar, whether added, shifted, or reduced, to a transparent rationale grounded in system performance and equity impact. As a result, the FY 2026-27 Spending Plan advances equity not by isolating reductions to any one population or program type, but by prioritizing investments that sustain system function and reduce disparities in outcomes across the rehousing system. The Spending Plan process also builds upon several complementary initiatives that ARDI and HSH have advanced to strengthen equitable implementation across the homeless response system:

1. Completion of the Phase I Retrospective Analysis of HSH-funded programs, which identified data quality challenges, recommended standardized demographic categories, and outlined improvements needed to track disparities and system performance over time. This foundational work is informing a multi-phase effort to strengthen the County's ability to measure equity impacts across programs.
2. Implementation of the Catalytic Equity Fund, including targeted investments to support execution of the Black People Experiencing Homelessness recommendations, address structural drivers of disproportionality, and strengthen data, coordination, and community engagement infrastructure aligned with the Equity Framework.
3. Development of spatial and geographic equity tools, including a forthcoming heat map designed in partnership with the Internal Services Department eGIS team and HSH. This tool will support asset mapping of HSH investments relative to community need, historic underinvestment, and geographic disparities. It will also provide a platform to guide future resource decisions toward areas where they can have the greatest equitable impact.

FY 2026-27 HSH Spending Plan Recommendations

Recommendation No. 1 requests Board approval to use the combined total of \$652,533,000, consisting of \$538,815,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homelessness Services carryover, and \$72,482,000 from state HHAP Round 6 funding, as detailed in Attachment I.

In addition to community and partner feedback, the proposed allocations are driven by the expectations of the Ordinance, which dictates that Measure A funds be invested in programs and services that achieve Measure A's specified goals. Additionally, Measure A mandates progress toward target and equity metrics developed by ECRHA and LTRHA and adopted by the Board. The proposed allocations detailed in Attachment I support progress toward achieving these outcomes, while prioritizing interim and permanent housing resources.

Recommendation No. 2 requests Board approval to use the combined total of \$11,010,000, consisting of \$10,666,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover, as detailed in Attachment II, to fund new strategies and demonstration projects designed to achieve the goals stated in the Ordinance.

Recommendation No. 3 requests Board approval to use the combined total of \$16,468,000, consisting of \$13,468,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in one-time Measure A Accountability, Data and Research carryover, as detailed in Attachment III. These funds stabilize essential regional data systems required under Measure A, including the Homeless Management Information System, the Homeless Count, and the Countywide Information Hub, support improved referral tracking and data integration, and implement the required Annual Evaluation Agenda. The budget expands access to shared data tools and dedicates technical assistance to help cities and local partners build capacity for site-, district-, and city-level reporting and performance management. Collectively, the allocations strengthen accountability, oversight, and transparency across the homelessness system and respond directly to stakeholder requests for clearer visibility into outcomes.

Recommendation No. 4 requests Board approval to use a total of \$96,967,000 from FY 2026-27 Measure A LSF funds to cities, COGs, and/or the County on behalf of its unincorporated areas in accordance with the Ordinance, for programs consistent with Measure A, including, but not limited to, homelessness prevention, homeless services, and affordable housing programs. As required by the Ordinance, the LSF will be distributed to jurisdictions based on the formula approved by the Board on March 25, 2025.

Recommendation No. 5 requests Board approval to use the combined total of \$19,137,000, consisting of \$17,977,000 from FY 2025-26 one-time Measure A carryover and \$1,160,000 of one-time Measure H carryover, for various LAHSA programs to pay prior year invoices from LAHSA after the Auditor-Controller's year-end close deadline, as detailed in Attachment IV.

Recommendation No. 6 requests Board approval to use \$25,850,000 of one-time FY 2025-26 Measure H carryover to support Pathway Home, as detailed in Attachment V. Pathway Home was established in 2023, as an emergency response to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities, with the goal of reducing unsheltered homelessness. The program was largely funded by one-time sources and thus needs to scale down to align with the amount of funding remaining. The Spending Plan reduces the program's scale while maintaining operations in every supervisorial district. This transition requires an increase in ongoing Measure A funding, primarily to ensure Pathway Home participants can remain housed or have a pathway to permanent housing if they are impacted by interim housing demobilization. Attachment V reflects the proposed total budget of \$76,374,000 in FY 2026-27 for Pathway Home. The total Pathway Home budget consists of \$18,260,000 in ongoing Measure A revenue included in Attachment I and \$25,850,000 in one-time FY 2025-26 Measure H carryover funding that are included in the Spending Plan, and \$32,264,000 in various funding sources that will be requested for Board approval as part of the FY 2026-27 County budget process.

Recommendation No. 7 requests Board approval to use \$21,380,000 of one-time FY 2025-26 Measure H carryover for One-Time Investments to support homeless programs as detailed in Attachment VI. These programs were selected for one-time funding because they were identified in prior Board motions directing the Chief Executive Office-Homeless Initiative (now HSH) to identify funding sources for these programs and/or because they are key unfunded or underfunded programs or commitments that would strengthen implementation of the Local Emergency for Homelessness proclamation.

Implementation of Strategic Plan Goals

The recommended actions are in compliance with the County Strategic Plan, North Star 1 – Make Investments That Transform Lives and North Star 2 - Foster Vibrant and Resilient Communities.

FISCAL IMPACT/FINANCING

There is no net County cost impact from the Spending Plan. Upon Board approval of the Spending Plan, HSH will incorporate the approved Measure A, Measure H, and state HHAP Round 6 funding into the FY 2026-27 Budget. The approved actions will result in a total FY 2026-27 HSH Spending Plan allocation of \$843,345,000. This total consists of \$659,916,000 of Measure A funding, \$62,557,000 in Measure A anticipated carryover funding, Measure A anticipated carryover funding, \$48,390,000 of anticipated Measure H carryover funding, and \$72,482,000 in HHAP Round 6 funding. These budget changes will provide appropriation authority for the various departments and agencies to implement Measure A initiatives and the initiatives supporting the Emergency Declaration on Homelessness.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Measure A is an ongoing half-cent sales tax approved by the voters on November 5, 2024, which repealed and replaced Measure H as of April 1, 2025. The Ordinance allows continued

progress on addressing homelessness with housing and services while greatly expanding funding to focus on the drivers of homelessness through affordable housing production and preservation, homelessness prevention, and support for vulnerable renters.

The California Board of Equalization began collecting the Measure A half-cent sales tax from businesses and consumers on April 1, 2025. In addition to the County, Measure A requires that the Auditor-Controller distribute a percentage of the Measure A tax proceeds directly to LACAHSa, for affordable housing and prevention; and LACDA for local housing production.

As identified in the Measure A Ordinance, Measure A tax revenue proceeds shall be allocated to the County as follows:

1. 60% of the total tax revenue to the County for Comprehensive Homelessness Services;
 - a. Of the 60%, at least 15% of the funds shall be used for the Local Solutions Fund;
 - b. Of the 60%, at least 1.65% of the funds shall be used for Homelessness Solutions Innovations;
2. 1.25% of the total tax revenue to the County for Accountability, Data, and Research.

The remaining tax revenue shall be allocated to LACDA and LACAHSa at 3% and 35.75%, respectively.

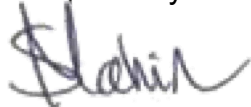
Per Measure A, annually, the Chief Executive Officer will compile reports from Measure A funding recipients and file the compilation with the Auditor-Controller. These reports will include the amounts of tax that funding recipients collected and spent in the previous fiscal year, the status of any project or work of that funding recipient funded by the proceeds of this tax, and the funds carried over from previous years and to be carried over to future years.

In addition, annually, the Auditor-Controller will prepare and transmit to the Board and LACAHSa a report on receipts and expenditures in the preceding fiscal year. Further, the County will audit receipts and expenditures of the tax imposed under the Ordinance annually.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the Spending Plan affirms the County's commitment to address and prevent homelessness by investing in proven strategies and seeking new and innovative solutions to the many issues that contribute to homelessness.

Respectfully submitted,



Sarah Mahin
Director

SM:CT:RS:DZ:ns

Enclosures

c: Executive Office, Board of Supervisors
Chief Executive Office
County Counsel
Sheriff
Aging and Disabilities
Auditor-Controller
Children and Family Services
Consumer and Business Affairs
Economic Opportunity
Fire
Health Services
Internal Services
Justice, Care and Opportunities
Mental Health
Military and Veterans Affairs
Public Defender
Public Health
Public Social Services
Public Works
Executive Committee for Regional Homeless Alignment
Leadership Table for Regional Homeless Alignment
Los Angeles County Development Authority
Los Angeles County Office of Education
Los Angeles Homeless Services Authority
Los Angeles County Affordable Housing Solutions Agency
Measure A Labor Council

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Comprehensive Homelessness Services**

This chart reflects the proposed allocations for Comprehensive Homelessness Services for Fiscal Year (FY) 2026-27. The funding represented in the amounts below are made up of Measure A tax proceeds and State Homeless Housing, Assistance and Prevention (HHAP) Program grant funding.

COORDINATE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match – supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA), which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	\$961,000	\$961,000	The proposed allocation is necessary to fully draw down the federal match.
LAHSA	Coordinated Entry System: CoC Planning Grant Renewal Cash Match – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	\$95,000	\$95,000	The proposed allocation is necessary to fully draw down the federal match.

LAHSA	Coordinated Entry System: Regional Coordination – supports the implementation and continuous quality improvement of the CES infrastructure.	\$4,960,000	\$0	Funders Collaborative is exploring philanthropic funding to support regional coordination. In addition, the Department of Homeless Services and Housing (HSH) will have staff organized by region, population, and mainstream system, which is responsive to co-designed sessions with stakeholders, and will support coordination of services.
LAHSA	Coordinated Entry System: Youth Collaboration – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	\$25,000	\$0	Through the Community Liaisons program funded in Homelessness Solutions Innovations, HSH will engage and collaborate with youth with lived experience, alongside providers, to inform program and system improvements. HSH will support youth participation by providing compensation and building capacity.
LAHSA	Coordinated Entry System: Education Coordinators – supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	\$928,000	\$0	The services delivered by Education Coordinators fall within the responsibility of the education system rather than the County's homeless services system. The McKinney-Vento Homeless Assistance Act requires local educational agencies to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability and access to the same programs and services available to other students. This federal mandate is supported through dedicated state funding streams provided to school districts. These protections ensure that core educational support for students experiencing homelessness continues within the education system. HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with LACOE, LAUSD, and other school districts to ensure educational partners have information on homeless response system resources serving youth and families, and how to refer to these services.

LAHSA	Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	\$333,000	\$0	YHDP will continue with LAHSA administered HUD CoC funding.
DMH	Coordinated Entry System: Referral, Access and Data Unit – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	\$661,000	\$0	DMH is assessing the ability to maintain services for this program.
MVA	Coordinated Entry System: Improved Coordination for Document Readiness – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	\$258,000	\$0	The U.S. Department of Veteran Affairs and the Department of Military and Veterans Affairs (MVA) have committed to partnering and identifying opportunities to leverage federal resources to support continued services.
COORDINATE TOTAL		\$8,221,000	\$1,056,000	

PREVENT				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Targeted Prevention: Homeless Prevention Case Management & Financial Assistance – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	\$2,758,000	\$0	The Homeless Prevention Case Management & Financial Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by the Los Angeles County Homeless Solutions Agency (LACAHS) using Measure A Renter Protection and Homelessness Prevention (RPHP) funding. This \$11.4M investment demonstrates LACAHS's commitment to LA County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer. Additional funding sources that could be leveraged to support these services include Measure A Local Solutions Fund (LSF) contracts, which in FY 2025-26 are funding nearly \$1M for Homeless Prevention Services. LACAHS also provides \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the unincorporated areas, \$75M will go to other eligible jurisdictions for Cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHS.

LAHSA	Targeted Prevention: Youth Family Reconnection – supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	\$1,654,000	\$0	Youth Family Reconnection was reduced in FY 2025-26 to estimated actual FY 2024-25 expenditures and will no longer receive HSH funding to operate as a standalone program in FY 2026-27. HSH will work to ensure providers are aware of pathways to mental health services that meet the needs of youth. In addition, most contracted service providers have been trained to conduct Problem Solving conversations that can help youth identify social supports and resources to prevent or quickly resolve their episode of homelessness without requiring further system assistance.
DCFS	Targeted Prevention: Emergency Basic Support Services – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/investigations and community families with no DCFS involvement experiencing housing insecurity.	\$97,000	\$0	Emergency Basic Support Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.
DCFS	Targeted Prevention: Housing Related Assistance – supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	\$43,000	\$0	Housing Related Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.
PREVENT TOTAL		\$4,552,000	\$0	

CONNECT/OUTREACH

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSB	Coordinated Outreach & Engagement: Countywide Outreach Multi-Disciplinary Teams (MDTs) – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$27,633,000	\$17,781,000	The proposed allocation reflects the prioritization of interim and permanent housing. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$3.9M for Coordinated Outreach. New outreach funding will be sought through the CoC HUD Notice of Funding Opportunity.
HSB	Coordinated Outreach & Engagement: Countywide Outreach Teams – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$8,933,000	\$7,550,000	The proposed allocation reflects the prioritization of interim and permanent housing and does not include expenses included in the Programmatic Staffing and Administration sections below. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$3.9M for Coordinated Outreach.
LAHSA	Access Centers: Safe Parking – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000	\$0	The proposed allocation reflects the prioritization of interim housing beds and permanent housing resources.
HSB`	Access Center: Family Solutions Centers (FSCs) – supports the FSCs to assist families who are either homeless or at-risk of homelessness via accessing programs that will help them secure and/or retain housing. The FSCs complement and enhance all County homeless programs.	N/A	\$1,375,000	The proposed allocation funds half the cost to operate FSCs across the County. HSB is working with partners to secure a match to fully restore FSCs in FY 2026-27.

LAHSA	Navigation: Housing Navigation – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,866,000	\$0	The proposed allocation reflects the limited availability of housing inventory for navigation, driven by decreases in local and federally funded rent subsidies as well as an overlap of existing services provided through programs such as Intensive Case Management Services (ICMS) which will still be provided to people matched to a housing subsidy. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$739,000 for Housing Navigation Services.
LAHSA	Navigation: Campus Peer Navigation – supports co-location of youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	\$793,000	\$0	HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with community colleges to ensure educational partners have information on homeless response system resources serving youth and families, and how to refer to these services.
DPH	Coordinated Outreach & Engagement: Encampment Assessments – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	\$185,000	\$0	Outreach teams will be trained to identify and elevate health hazards during encampment assessments. HSH and the Department of Public Works will incorporate health-related risk factors into encampment prioritization protocols, aligning with the previous DPH assessment and prioritization process. This approach enables more efficient deployment of limited field resources by focusing on locations with elevated health risks.
DPH	Coordinated Outreach & Engagement: Mobile Public Health Clinical Services for People Experiencing Homelessness – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.	\$2,000,000	\$0	DPH is assessing the ability to maintain services for this program.
CONNECT TOTAL		\$54,126,000	\$26,706,000	

INTERIM HOUSING

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSB	Interim Housing: Single Adult Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness, accompanied with supportive services, and case management. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary housing for unsheltered individuals who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$95,129,000	\$143,252,000	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025-26 with one-time funds that are no longer available. The proposed allocation also reflects \$4.4M to support short-term housing for people experiencing homelessness included in encampment resolution efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$56M for approximately 1,200 interim housing beds and an additional \$2M designated for motel vouchers. HSB will also leverage a combination of \$2.1M in Housing and Disability Advocacy Program (HDAP) funding and is pursuing other State funding for interim housing to support participants.

HSH	Interim Housing: Family Interim Housing – supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters, and temporary housing for unsheltered families who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$34,871,000	\$58,313,000	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase and five family Homekey interim housing sites, both of which were funded in FY 2025–26 with one-time funds that are no longer available.
HSH	Interim Housing: Youth Interim Housing – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,116,000	\$45,615,000	These proposed allocations reflect increased funding to absorb the costs associated with the interim housing rate increase and five youth Homekey interim housing sites, both of which were funded in FY 2025–26 with one-time funds that are no longer available.
HSH	Interim Housing: Youth Interim Housing (HHAP Funded) – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$4,362,000	\$4,256,000	
HSH	Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing – supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$1,033,000	\$1,905,000	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was funded in FY 2025–26 with one-time funds that are no longer available.

HSB	Interim Housing: Pathway Home Interim Housing – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$10,000,000	\$11,536,000*	The proposed funding allocation reflects increased funding due to the addition of service costs, in addition to motel costs, for a portion of the Pathway Home beds, and the absorption of costs that were previously funded in FY 2025-26 with one-time funds that are no longer available.
DPH	Interim Housing: Recovery Bridge Housing – supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	\$12,668,000	\$12,668,000	No change.
LAHSA	Transitional Housing for Special Populations: Host Homes for Youth – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program, which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	\$780,000	\$0	The proposed allocation reflects a curtailment due to low utilization rates.
DPH	Interim Housing: Interim Housing Inspections – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	\$703,000	\$0	DPH is developing a fee-based structure for annual inspections to maintain this program.
DPH	Interim Housing: Emergency Housing – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.	\$100,000	\$0	HSB is exploring philanthropic partnerships and will work with DPH to support the placement of participants served by this program into HSB's interim housing portfolio.
DMH	Interim Housing: Interim Housing Staff and Administration – supports staffing costs for DMH for staff who work with the Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	\$268,000	\$0	DMH is assessing the ability to maintain services for this program.
INTERIM HOUSING TOTAL		\$187,030,000	\$277,545,000	

PERMANENT HOUSING

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSB	Problem Solving: Problem Solving – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$138,000	\$600,000	The proposed allocation reflects funding to support Problem Solving services for people experiencing homelessness. In addition, interim housing case management and outreach staff will be provided with Problem Solving training and technical assistance so they can provide Problem Solving services to clients. Problem Solving was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and the remaining 75% of funding for FY 2025-26 was provided by LACAHSa using Measure A RPHP funding. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 are funding \$1.4M for Problem Solving Assistance. LACAHSa also administers \$114.8M of Measure A funding for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the unincorporated areas, \$75M will go to other eligible jurisdictions for cities and COGs, and \$34.4M will be administered directly by LACAHSa.

HSB	Time-Limited Subsidies (TLS): <i>Shallow Subsidy</i> – supports the Shallow Subsidy program, which provides financial assistance for 35%-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$12,025,000	\$12,025,000	HSB will implement a multi-tiered case management approach, consistent with practices already used in ICMS. Additional funding sources that can be levered to support these services include Measure A LSF contracts, which in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS.
HSB	Time-Limited Subsidies: <i>Single Adult TLS</i> – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,251,000	\$24,600,000	HSB will implement a multi-tiered case management approach, consistent with practices already used in ICMS. Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts, which consist of \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS. HSB will also leverage an additional \$1.5M in Care First Community Investment (CFCI) funding for TLS.
HSB	Time-Limited Subsidies: <i>Family TLS</i> – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$14,000,000	\$12,800,000	To create efficiencies HSB will implement a multi-tiered case management approach, consistent with practices already used in ICMS. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS.

HSB	Time-Limited Subsidies: Youth TLS – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,833,000	\$2,733,000	To create efficiencies, HSB will implement a multi-tiered case management approach, consistent with practices already used in ICMS. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 funded \$1.6M for Employment Caseload Capacity and Household Financial Assistance for transitional aged youth. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS.
HSB	Time-Limited Subsidies: DV/IPV TLS – supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,990,000	\$2,890,000	To create efficiencies HSB will implement a multi-tiered case management approach, consistent with practices already used in ICMS. Additional funding sources that can be leveraged to support these services include LACAHSAs Shallow Subsidy funds, which will also be available to support TLS.
DPSS	Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).	\$10,415,000	\$6,700,000	The proposed allocation reflects rightsizing based on actual utilization and expenditures and is not expected to impact any GR participants currently supported by rental subsidies.

HSH	Permanent Supportive Housing: ICMS – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$68,839,000	\$19,129,000	The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies, which become available during the year. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M one-time of Net County Cost (NCC) and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.
HSH	Permanent Supportive Housing: ICMS (HHAP Funded) – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$36,378,000	\$68,226,000	The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies, which become available during the year. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M of one-time NCC and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.

HSB	Permanent Supportive Housing: Provider Case Management Transition – funding to support the transition of permanent housing providers to new caseload and service expectations.	N/A	\$3,000,000	
HSB	Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$49,305,000	\$77,575,000	The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available, as well as programmatic efficiencies. HSB, in partnership with the Departments of Public Social Services (DPSS) and Aging & Disabilities, is leveraging \$5.4M of state Home Safe Round 3 funding to continue supporting Home Safe clients in housing. Additional funding sources that can be leveraged to support these services include LACAHS Flexible Production, Preservation, and Ownership (PPO) funding of approximately \$49M that may be used for ongoing rental assistance. This funding is currently prioritized for project-based strategies. HSB will also leverage a combination of \$20M of CFCI (\$3.35M of which will support PBV clients), \$11M of American Rescue Plan Act Enabled Funding, and \$7M of HDAP, and philanthropy to support youth funding for PSH subsidies in FY 2026-27.

HSH	Permanent Supportive Housing: Pathway Home Permanent Housing – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	\$0	\$6,724,000*	The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available. Additional funding sources that are being leveraged to support these services include state Encampment Resolution Fund dollars, one-time Measure H funding, and Homekey for permanent housing.
HSH	Housing Acquisition: Master Leasing – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$7,000,000	\$1,735,000	Additional funding sources that can be leveraged to support these services include Housing and Homeless Incentive Program funding. Under specific circumstances, LACAHSA Flexible PPO funding can also be leveraged for Master Leasing.
LAHSA	Housing Acquisition: Residential Property Services Section (RPSS) – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000	\$0	HSH will support the sunseting of this program after the end of FY 2025-26 with non-Measure A one-time funding. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 funded 2.7M for Housing Acquisition and Affordable Housing Preservation funds.
HSH	Permanent Supportive Housing: Permanent Housing for Older Adults – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County’s social safety net.	\$5,000,000	\$0	The FY 2025-26 funding for this project is anticipated to be underspent and will be carried over into FY 2026-27 and FY 2027-28 to fund the program. There are currently no participants enrolled in the program.

DPH	Permanent Supportive Housing: Client Engagement and Navigation Services (CENS) – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	\$3,606,000	\$0	CENS will continue to operate as Measure A is one of several funding streams that support this program. Case managers serving individuals in PSH will continue to connect them to CENS SUD, and other services. Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts, which consist of \$529k for Substance Abuse Services.
DMH	Permanent Supportive Housing: Housing Supportive Services Program (HSSP) Staff and Administration – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, MediCal claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	\$2,985,000	\$0	The Measure A allocation funds administrative staff and does not fund direct HSSP services, which will continue to support individuals experiencing homelessness. DMH is assessing the ability to maintain services for this program.
LACDA	Housing Acquisition: Homeless Incentive Program – supports the Homeless Incentive Program for participating public housing authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits, as well as operates landlord recruitment and incentive programs.	\$11,357,000	\$0	The proposed allocation reflects the limited number of new federal vouchers anticipated to be available in FY 2026-27. In addition, move-in assistance support is available through CalAIM Community Supports.
PERMANENT HOUSING TOTAL		\$259,471,000	\$238,737,000	

STABILIZE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Legal & Financial Services: Legal Services – supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$746,000	\$0	Legal Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHSAs using Measure A RPHP funding. This \$11.4M investment demonstrates LACAHSAs commitment to the County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer. Additional funding sources that can be leveraged to support these services include LACAHSAs \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. In addition, \$23M of all LACAHSAs RPHP funding must be used for legal services and renter education.
DPSS	Benefits Advocacy: Benefits Advocacy – supports DHS Countywide Benefits Entitlements Services Team program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	\$5,000,000	\$5,000,000	No change.

DMH	Benefits Advocacy: Benefits Advocacy – supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	\$1,544,000	\$0	DMH is assessing the ability to maintain services for this program.
MVA	Benefits Advocacy: Benefits Advocacy – supports MVA with providing veterans with benefits advocacy services.	\$1,372,000	\$361,000**	The proposed allocation restores a portion of a larger restoration to MVA's Benefits Advocacy program.
PD	Critical Documents & Background Clearing: Criminal Records Clearing Projects – supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	\$1,493,000	\$0	PD is assessing the ability to maintain services for this program.
DEO	Employment & Income Support: Employment for Adults Experiencing Homelessness – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of Los Angeles and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	\$2,000,000	\$0	DEO has identified additional resources, including AB 109 funding, to maintain services for this program. HSH is also facilitating connections with CoCs and other jurisdictional partners to explore further opportunities to fund employment services. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$900k for Employment Caseload Capacity.
STABILIZE TOTAL		\$12,155,000	\$5,361,000	

LOCAL JURISDICTIONS				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Continuums of Care: One-Time Funding for CoCs – supports the Long Beach, Pasadena, and Glendale CoCs with a direct one-time allocation of funding for homeless interim and permanent housing.	\$10,000,000	\$5,000,000	The proposed allocation reflects the one-time funding for interim and permanent housing as these jurisdictions transition to newly available Measure A funding streams dedicated to local jurisdictions, including LSF and LACAHSAs funds. HSH will allow the CoCs to roll over unspent FY 2025-26 funds until they are fully expended to support a smooth transition. In addition, HSH will ensure equitable access for people experiencing homelessness in the CoC jurisdictions.
LOCAL JURISDICTION TOTAL		\$10,000,000	\$5,000,000	
PROGRAMMATIC STAFFING				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Unsheltered Response Staff – supports programmatic staffing related to unsheltered response and outreach.	N/A***	\$6,725,000	This supports an estimated 28 full-time equivalent (FTE) positions. It excludes the 33 HSH outreach workers funded above in Countywide Outreach Teams.
HSH	Interim Housing Staff – supports programmatic staffing related to interim housing.		\$5,675,000	This supports an estimated 28 FTEs.
HSH	Housing Strategy and Solutions Staff – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.		\$16,025,000	This supports an estimated 74 FTEs.

HSB	Clinical Services Staff – supports provider, nursing, social work, occupational therapy, and clinical quality staff.	N/A***	\$9,125,000	This supports an estimated 40 FTEs.
HSB	Systems Coordination and Engagement Staff – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.		\$6,000,000	This supports an estimated 26 FTEs.
HSB	Strategy and Partnerships Staff – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.		\$7,750,000	This supports an estimated 27 FTEs.
HSB	MediCal Operations Staff – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.		\$775,000	This supports an estimated 4 FTEs.
HSB	Data and Analytics Staff – supports programmatic staffing related to data systems and analytics.		\$8,300,000	This supports an estimated 37 FTEs.
PROGRAMMATIC STAFFING SUBTOTAL		N/A**	\$60,375,000	
ADMINISTRATION				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSB	Administration – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs.	N/A***	\$37,753,000	This supports an estimated 103**** FTEs.
ADMINISTRATION SUBTOTAL		N/A**	\$37,753,000	
HSB PROGRAMMATIC STAFFING & ADMINISTRATION TOTAL		\$101,714,000	\$98,128,000	

	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	
	\$637,269,000	\$652,533,000	
	Comprised of:	Comprised of:	
	Measure A \$535,455,000	Measure A \$538,815,000	
	Measure H \$59,254,000	Measure A Carryover \$41,236,000	
	HHAP \$42,560,000	HHAP \$72,482,000	
GRAND TOTAL			

*This is funding a component of the Pathway Home budget, which is represented in its entirety in Attachment V.

** MVA identified Benefits Advocacy as the highest program priority across all areas of funding they receive from HSH. Therefore, a total of \$1,372,000 in MVA Benefits Advocacy funding is proposed across three funding categories: \$361,000 from new Comprehensive Homelessness Services Measure A revenue; \$478,000 for Homelessness Solutions Innovations which repurposes \$316,000 from the Veteran Call Center and Homeless Veteran Resource Center funding and add \$162,000 of new Measure A revenue; and \$533,000 in existing NCC allocated to MVA. Together, these allocations maintain Benefits Advocacy funding at FY 2025–26 levels.

***This figure is not available for FY 2025-26 because the new FY 2026-27 programmatic staffing categories established by HSH were not yet in place. The HSH Programmatic Staffing and Administration total of \$101,714,000 consists of the Chief Executive Office-Homeless Initiative, Department of Health Services-Housing for Health, and LAHSA administrative line items that were previously funded in FY 2025-26.

****The FTE counts listed above are estimates pending finalization of the HSH organizational chart. HSH staff are supported by multiple funding streams. It is estimated that approximately 40% of HSH administrative costs will be covered by other funding streams in FY 2026-27.

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Homelessness Solutions Innovations**

This chart reflects the proposed Measure A funding allocations for Homelessness Solutions Innovations for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, the Homelessness Solutions Innovations allocation will fund new strategies and demonstration projects designed to achieve the goals stated in the ordinance.

COORDINATE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Community Liaisons – based on designs emerging from Homeless Services and Housing (HSH) community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across Los Angeles County (County). Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.	\$0	\$300,000	
HSH	Faith-Based Regional Coordinators (FBRCs) – supports FBRCs and related administrative costs to provide leadership and drive partnerships between faith-based organizations and the homeless services system. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$652,000	\$600,000	The proposed allocation reflects programmatic efficiencies.

PREVENT				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Homeless Prevention Unit (HPU) – supports the pilot HPU, which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair, and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/ education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform the next steps. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$6,300,000	\$6,300,000	No change.
HSH	Youth Homelessness and Prevention – supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County’s social safety net. HSH, Chief Executive Office-Poverty Alleviation Initiative, County departments, and other stakeholders will partner to develop and implement this new initiative. <i>This program was administered by CEO-HI in FY 2025-26.</i>	\$3,332,000	\$3,332,000	No change.

STABILIZE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
MVA	Benefits Advocacy – supports MVA with providing veterans with benefits advocacy services	\$158,000	\$478,000*	Proposed allocation restores a portion of a larger restoration to MVA's Benefits Advocacy program.
TOTAL		\$10,600,000	\$11,010,000**	

*MVA has identified Benefits Advocacy as the highest program priority across all areas of funding they receive from HSH. Therefore, a total of \$1,372,000 in MVA Benefits Advocacy funding is proposed across three funding categories: \$361,000 from new Comprehensive Homelessness Services Measure A revenue; \$478,000 for Homelessness Solutions Innovations which repurposes \$316,000 from the Veteran Call Center and Homeless Veteran Resource Center funding and add \$162,000 of new Measure A revenue; and \$533,000 in existing NCC allocated to MVA. Together, these allocations maintain Benefits Advocacy funding at FY 2025–26 levels.

**The total consists of \$10,666,000 of FY 2026-27 Measure A tax proceeds and \$344,000 of FY 2025-26 Measure A projected carryover.

**Los Angeles County Department of Homeless Services and Housing
FY 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Accountability, Data and Research**

This chart reflects the proposed Measure A allocations for Accountability, Data and Research for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, Accountability, Data and Research funding will promote accountability, oversight, universal data, outcome evaluation and expand capacity for data collection and reporting by Measure A funding recipients, contractors, and service providers.

ACCOUNTABILITY, DATA AND RESEARCH				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Homeless Count – supports costs associated with the federally-mandated annual Homeless Count, a Point-in-Time survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County).	\$384,000	\$2,320,000	The proposed allocation reflects the need for additional County funding to address the funding gap created by a reduction in Los Angeles Homeless Services Authority (LAHSA) administrative funding.
LAHSA	Homeless Management Information System (HMIS) – supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County.	\$2,100,000	\$5,770,000	The proposed allocation reflects the need for additional County funding created by a reduction in administrative funding to LAHSA.
LAHSA	Client Portal – supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.	\$143,000	\$143,000	Enabling providers to access their own data through the Client Portal strengthens alignment with Measure A expectations related to accountability and transparency.

LAHSA	Administration (8%) – supports administrative costs for accountability, data, and research efforts administered by LAHSA.	\$228,000	\$716,000	The proposed allocation reflects an increase in the associated line items above.
HSH	Accountability, Data and Research Staff – continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. <i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>	\$3,682,000	\$3,682,000	This staffing fulfills Measure A requirements to maintain sufficient capacity for research, evaluation, data management, data integration, and centralized oversight.
HSH	Accountability, Data and Research, Contractors, Consultants, Technology and Services – supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. <i>This program was administered by CEO-HI in FY 2025-26.</i>	\$6,347,000	\$396,000	The proposed allocation reflects the reallocation of funding to address critical funding gaps in LAHSA HMIS and Homeless Count administration. The proposed allocation also partially funds CHAMP, which has historically been paid for with one-time funding,
HSH	Regional Data Integration Blueprint and Data Acquisition – in collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition - such as federal income supports and non-County health or behavioral health data - by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand InfoHub’s analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.	\$0	\$718,000	The proposed allocation will support the Measure A requirement to develop sufficient capacity for research and data integration, and public reporting of outcomes. By developing the regional data blueprint, accelerating acquisition of key datasets, and maintaining shared data infrastructure, HSH will advance progress towards key goals such as systemwide tracking of referrals and providing centralized program oversight. Data assets created through these endeavors will benefit all participants in InfoHub, meeting key requirements to expand capacity for reporting broadly among stakeholders.

HSH	Community Engagement and Accountability – supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing, as well as goals, progress, and objectives. <i>This program was administered by CEO-HI in FY 2025-26.</i>	\$500,000	\$150,000	The proposed allocation reflects rightsizing of this work following the first year of Measure A implementation in FY 2025-26.
HSH	Annual Evaluation Agenda Implementation – Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance’s outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions - such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities - to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate the impact of investments across the system as a whole. This function is central to Measure A’s accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.	\$0	\$1,047,000	This expenditure fulfills Measure A requirements to establish and maintain an annual evaluation agenda to assess the impact of investments and promote continuous improvement, as well as requirements to use evaluation to support accountability and oversight.

CEO-CIO	Data Integration Staffing – provides direct staffing support to the County Chief Executive Office-Chief Information Office (CEO-CIO) to develop and maintain the InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CEO-CIO's team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.	\$0	\$663,000	This expenditure supports implementation of Measure A requirements to maintain data management and integration capacity to ensure transparency, accountability, and consistent reporting. These investments fulfill Measure A's mandate for a universal data and accountability framework that provides centralized oversight of homelessness system outcomes.
CEO-CIO	InfoHub and Data Integration Infrastructure – InfoHub and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, municipal, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A's requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.	\$0	\$438,000	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.

CEO-CIO	Expanding City and Local Partner Data Capacity and Access – dedicates CEO-CIO technical assistance to help the City of Los Angeles, other cities, and local partners to design and build their own data warehouses and site-level reporting systems for performance management. Also supports access to County data through the Open Data Portal and other regional data tools. The investment funds provide expert guidance on designing scalable data and reporting systems so cities and local partners can produce reliable, location-specific reporting on outcomes. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.	\$0	\$425,000	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
TOTAL		\$13,384,000	\$16,468,000*	

*The total consists of \$13,468,000 of FY 2026-27 Measure A revenue and \$3,000,000 of FY 2025-26 Measure A projected underspend.

Attachment IV

Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan LAHSA One-Time Carryover

This chart reflects the proposed allocations for the Los Angeles Homeless Services Authority's (LAHSA) one-time carryover strategies approved by the Board of Supervisors in Fiscal Year (FY) 2025-26 but not anticipated to be expended due to invoicing delays from various service providers. Funding will be used for invoices from LAHSA for services rendered in FY 2025-26 that were received after the Auditor-Controller's year-end deadline.

FY 2025-26 ONE-TIME MEASURE A CARRYOVER			
COMPREHENSIVE HOMELESSNESS SERVICES			
COORDINATE			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Coordinated Entry System (CES) – supports various LAHSA CES programming.	\$9,440,000	\$802,000
PREVENT			
LAHSA	Problem Solving – supports interventions to families, individuals, and youth at the start of their housing crisis or after they enter the system with a short-term housing intervention to help them maintain current housing or identify an immediate and safe housing alternative within their own network of supports or within the homeless system.	\$150,000	\$13,000

CONNECT/OUTREACH			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Coordinated Outreach & Engagement – supports outreach teams and coordinators who engage and connect unsheltered people experiencing homelessness to needed resources and services with the ultimate goal of connecting them with permanent housing. Also supports the administration of the Countywide Los Angeles Homeless Outreach Portal, which is designed to assist people experiencing homelessness in LA County with outreach services.	\$9,710,000	\$915,000
LAHSA	Navigation – supports various LAHSA Navigation programs.	\$14,847,000	\$1,262,000
LAHSA	Access Center – supports the Safe Parking program, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,865,000	\$159,000
INTERIM HOUSING			
LAHSA	Interim Housing – supports short-term housing and/or emergency beds for all populations with supportive services such as problem-solving, resource referrals, and case management.	\$88,365,000	\$8,836,000
LAHSA	Transitional Housing for Special Populations – supports the transitional housing program for youth.	\$13,348,000	\$1,335,000
PERMANENT HOUSING			
LAHSA	Time-Limited Subsidies (TLS) – supports various LAHSA TLS programs.	\$68,763,000	\$3,802,000
LAHSA	Housing Acquisition – supports various LAHSA Housing Acquisition programs.	\$16,207,000	\$486,000

STABILIZE			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Legal & Financial Services – supports legal services for clients that include assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$811,000	\$69,000
COMPREHENSIVE HOMELESSNESS SERVICES SUBTOTAL			\$17,679,000
HOMELESSNESS SOLUTIONS INNOVATIONS			
COORDINATE			
LAHSA	Faith-Based Regional Coordinators (FBRCs) – supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.	\$652,000	\$55,000
HOMELESSNESS SOLUTIONS INNOVATIONS SUBTOTAL			\$55,000
ACCOUNTABILITY, DATA & RESEARCH			
LAHSA	Accountability, Data & Research – supports various LAHSA Accountability, Data & Research programming.	\$2,855,000	\$243,000
ACCOUNTABILITY, DATA & RESEARCH SUBTOTAL			\$243,000
MEASURE A CARRYOVER TOTAL			\$17,977,000

FY 2025-26 ONE-TIME MEASURE H CARRYOVER			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure H Carryover into FY 2026-27
LAHSA	Every Woman Housed – supports temporary and long-term housing services to ensure women, families, and gender-diverse individuals in Skid Row have access to safe housing, comprehensive services, and support to achieve long-term stability. This includes intensive outreach to gain the trust necessary to bring women indoors, women-only interim housing beds, master leasing to lock in permanent housing units specifically for women, rental subsidies and trauma-informed care, and services to ensure long-term housing stability.	\$4,951,000	\$421,000
LAHSA	Pathway Home Recreational Vehicle (RV) Encampment – supports services provided by CEO-HI for Safe RV parking site.	\$1,224,000	\$104,000
LAHSA	Pathway Home Interim Housing Operator – supports provider interim housing operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, and alternative placement support for large households, etc.	\$1,697,000	\$156,000
LAHSA	Pathway Home Housing Navigation – supports Pathway Home clients with housing location, application fees, landlord/property management engagement, coordination of unit viewings, related transportation, and administrative fees.	\$917,000	\$100,000
LAHSA	Pathway Home TLS – supports Pathway Home clients with rental subsidies, case management, move-in assistance, deposits, administrative fees, etc.	\$4,424,000	\$379,000
MEASURE H CARRYOVER TOTAL			\$1,160,000
GRAND TOTAL			\$19,137,000

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Pathway Home**

This chart reflects the proposed allocations to fund the Department of Homeless Services and Housing's (HSH) Pathway Home program for Fiscal Year (FY) 2026-27 to support encampment resolution efforts, inclusive of recreational vehicle (RV) encampment resolutions.

MEASURE A PROPOSED ALLOCATIONS INCLUDED IN ATTACHMENT I			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation
HSH	Interim Housing: Motel and Interim Housing – supports motel agreements, transient occupancy tax, and damage mitigation funds. <i>This program component was administered by CEO-HI in FY 2025-26.</i>	\$10,000,000	\$5,639,000
HSH	Interim Housing: Interim Housing Operator – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc.	\$0	\$5,897,000
HSH	Permanent Housing: Intensive Case Management (Services) – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services.	N/A	\$1,384,000
HSH	Permanent Housing: Time Limited Flexible Housing Subsidies – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, tenancy supports, etc.	\$0	\$5,340,000
SUBTOTAL		\$10,000,000	\$18,260,000

PROPOSED ALLOCATIONS TO BE REQUESTED DURING THE COUNTY BUDGET PROCESS			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation
HSH	Interim Housing: Motel and Interim Housing – supports motel agreements, transient occupancy tax, damage mitigation funds, as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations. <i>This program component was administered by CEO-HI in FY 2025-26.</i>	\$40,753,000	\$13,636,000
HSH	Interim Housing: Interim Housing Operator – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc., as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations. <i>This program component was administered by CEO-HI, LAHSA, and DHS-HFH in FY 2025-26.</i>	\$65,267,000	\$19,276,000
HSH	Permanent Housing: Intensive Case Management (Services) – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services. <i>This program component was administered by DHS-HFH in FY 2025-26.</i>	\$5,282,000	\$4,868,000
HSH	Permanent Housing: Time Limited Flexible Housing Subsidies – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, and tenancy supports, etc. <i>This program component was administered by LAHSA and DHS-HFH in FY 2025-26.</i>	\$25,224,000	\$12,420,000
HSH LASD DPH DPW LACoFD	RV Encampment – supports specialized outreach and services provided by HSH, Departments of Public Health, Public Works, Los Angeles County Fire Department (LACoFD), and Los Angeles Sheriff's Department (LASD). <i>A portion of this program component was administered by CEO-HI and LAHSA in FY 2025-26.</i>	\$12,564,000	\$7,625,000
HSH ISD	Other Costs – supports HSH and ISD operational planning and logistics/staging costs of encampment resolutions. <i>A portion of this program component was administered by CEO-HI in FY 2025-26.</i>	\$654,000	\$289,000
SUBTOTAL		\$149,744,000	\$58,114,000*
PATHWAY HOME TOTAL		\$159,744,000	\$76,374,000

*This amount is an estimate proposed to be funded by a combination of Measure H, state Encampment Resolution Fund (ERF) carryover, funding from the Department of Mental Health, and Net County Cost (NCC) to be requested for Board of Supervisors' (Board) approval as part of the FY 2026-27 County budget process. More specifically, the total includes \$25,850,000 in one-time FY 2025-26 Measure H carryover and \$23,971,000 of one-time FY 2025-26 ERF carryover. It also includes \$4,713,000 in NCC funding from the Expanded & Expedited Cleanup budget for RV-related cleanup, \$2,748,000 in NCC funding for LASD Homeless Outreach Services Team or HOST, and \$832,000 from DMH for interim housing.

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
One-Time Investments**

This chart reflects the proposed allocation plan for one-time Measure H investments in Fiscal Year (FY) 2026-27 for the Department of Homeless Services and Housing (HSH) to support Board of Supervisor-approved projects where the Chief Executive Office-Homeless Initiative, now HSH, was directed to identify funding sources for these projects.

LOCAL JURISDICTION			
Lead Dept/ Agency	Service Type	FY 2026-27 Proposed Allocation	Associated Board Motion
HSH	City/Council of Government (COG) Interim Housing – provides operating costs for city and COG interim housing beds.	\$5,000,000	Item No. 14, Agenda of 11/2/2021
HSH	Every Woman Housed – provides outreach, housing, and supportive services to women and families in the Skid Row area.	\$3,300,000	Item No. 22, Agenda of 6/8/2021
HSH	Skid Row Action Plan – provides increased interim and permanent housing, safe services, 24/7 low-barrier health and behavioral health services.	\$11,870,000	Item No. 17, Agenda of 6/28/2022
LOCAL JURISDICTION SUBTOTAL		\$20,170,000	

ADMINISTRATION			
Lead Dept/ Agency	Service Type	FY 2026-27 Proposed Allocation	Associated Board Motion
CEO-ARDI	Catalytic Equity Investment – reduces disproportionality for Black and American Indian Alaskan Native people experiencing homelessness and mitigates the growing number of Latino/a/x people experiencing homelessness through improved data and tracking, system coordination, enhanced collaboration, and the implementation of committee recommendations.	\$1,000,000	N/A
HSH	Blue-Ribbon Commission on Homelessness (BRCH) New Department Implementation – procures consultants to support the implementation of the BRCH.	\$210,000	Item No. 4, Agenda of 5/3/2022
ADMINISTRATION SUBTOTAL		\$1,210,000	
MEASURE H ONE-TIME INVESTMENTS TOTAL		\$21,380,000	

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Community Engagement**

From July through December 2025, the Department of Homeless Services and Housing (HSH) led an expanded, community-informed process to develop the Fiscal Year (FY) 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan (Spending Plan). This year's approach significantly broadened engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. Phase one applied a community-informed rubric to all programs and services funded by Measure A in FY 2025-26 to inform the FY 2026-27 proposed allocations, prioritizing contractual and legal obligations, alignment with Measure A goals and their corresponding Board of Supervisors (Board)-approved target and equity metrics, activities that are currently serving people and bringing or keeping them inside, and programs with required fund matches. Programs meeting these criteria advanced to phase two for deeper program-level review using qualitative and quantitative data, including an equity analysis, outcome and performance measures, and opportunities to leverage other funding sources.

In September 2025, HSH's consultant EverExcel facilitated 12 community engagement forums, reaching 927 participants. These forums brought together people with lived experience, service providers, local jurisdictions, County departments and agencies, and other system partners. The insights gathered through these forums directly informed and strengthened the approach described above.

Throughout the Spending Plan process, HSH also sought input through existing governance and advisory bodies, including the Homeless Policy Deputies, the Executive Committee for Regional Homeless Alignment (ECRHA), and the Leadership Table for Regional Homeless Alignment (LTRHA). HSH provided regular updates to these bodies to share the draft Spending Plan and process, and to obtain additional feedback. HSH also provided briefings to and sought feedback from the recently created Measure A Labor Council.

In addition, HSH conducted focused engagement with Board offices and County departments and agencies, including the Departments of Children and Family Services, Economic Opportunity (DEO), Health Services, Mental Health (DMH), Military and Veterans Affairs, Public Defender, Public Health (DPH), Public Social Services (DPSS), as well as the Los Angeles Homeless Services Authority (LAHSA) and other Continuums of Care (CoCs), and the Los Angeles County Development Authority (LACDA). HSH will

continue working closely with these partners to identify strategies to mitigate impacts. These conversations helped refine the criteria and decision-making factors used in the evaluation process. The Chief Executive Office-Anti-Racism, Diversity, and Inclusion (ARDI) Initiative collaborated with HSH throughout the process to ensure equity was at the forefront of decision-making and embedded across the Spending Plan, focusing on reducing racial and ethnic disproportionality; slowing and reversing growth in homelessness among rapidly growing groups; and improving equitable access, experience, and outcomes across the rehousing system.

On November 20, 2025, HSH publicly released the draft FY 2026-27 Spending Plan at a virtual community Town Hall attended by more than 800 participants. The Town Hall included a detailed presentation of the proposed allocations, live Q&A, and smaller breakout discussions where feedback was collected. The Town Hall also kicked off a 16-day formal public comment period. A recording of the presentation, slides, and supporting materials are available at homeless.lacounty.gov. Following the Town Hall, the draft FY 2026-27 Spending Plan was presented to the Homeless Policy Deputies on November 20, ECRHA on November 21, the Measure A Labor Council on November 24, and LTRHA on December 1 to obtain feedback. The draft Board letter was subsequently presented to the Homeless Policy Deputies on December 11 and January 8 and to ECRHA on December 12 for additional feedback and recommendations.¹

HSH incorporated the aforementioned feedback received during this process into the FY 2026–27 Spending Plan funding allocations and will continue to use it to inform ongoing and continuous system improvement efforts.

The chart below summarizes the most frequently raised community and partner feedback received throughout the process as described above and describes the actions HSH has taken and/or proposes to take in response.

¹ <https://file.lacounty.gov/SDSInter/bos/supdocs/210894.pdf>

Public Feedback	County Response
Strengthen coordination and collaboration across jurisdictions and system partners. Enhance coordination and collaboration among County departments, local jurisdictions, and system partners to create a more unified and consistent approach to homelessness services and resource access.	The creation of HSH represents a major organizational shift toward a more coordinated, transparent, and efficient homeless response system. The department’s organizational structure was designed to streamline operations, reduce duplication, and ensure that resources, including Measure A, are deployed to maximize impact and improve outcomes for people experiencing homelessness. Community feedback played a central role in shaping this design, particularly calls for more consistent practices across Service Planning Areas (SPAs), clearer coordination structures, and more predictable engagement with cities and system partners. In addition to operational coordination, HSH works closely with LAHSA, the Los Angeles County Affordable Housing Solutions Agency (LACAHS), public housing authorities, and multiple County departments to better align prevention, interim housing, permanent housing, and supportive services. These partnerships are critical for advancing proactive, systems-building efforts, responding to fiscal pressures such as state and federal budget reductions, and identifying opportunities to leverage additional funding sources. The County’s broader governance infrastructure also plays a central role in advancing a more consistent regional approach. ECRHA, with the leadership of its Committee on Best Practices for Standardization of Care and the support of the Data Subcommittee, finalized a framework for consistency of core performance measures for permanent supportive housing, interim housing, and outreach across the region’s homelessness response. Efforts to advance these shared performance measures will include aligning service delivery and data practices, increasing transparency through regular public reporting, and engaging providers in the implementation of common standards. Together, these actions will strengthen collaboration across system partners and improve the overall coherence and effectiveness of the regional response. Additionally, the ECRHA Responsive Regional Plan inventory serves as a public-facing tool that captures how local jurisdictions and regional partners across the County — cities, councils of governments (COGs), CoCs, County departments, and other publicly funded entities — are working together to prevent and end homelessness and meet Measure A goals. This comprehensive inventory supports informed regional decision-making for all housing and homelessness efforts across policy and funding.

	HSH remains committed to fostering a responsive and collaborative system, including continued partnership with local jurisdictions and ongoing incorporation of feedback gathered through new department co-design efforts. HSH’s recent community engagement process reached more than 3,000 stakeholders through 69 SPA-specific events and 21 countywide sessions, informing both the new department’s design and broader system coordination efforts. In the current fiscal environment, this level of coordination and innovation is essential.
Improve outreach coordination and responsiveness. Ensure outreach and engagement teams are utilized strategically and efficiently to connect people experiencing homelessness more quickly to housing and other resources.	Stakeholder feedback reflected a range of perspectives on outreach, including requests for a greater outreach presence, particularly through Multi-Disciplinary Teams (MDTs), as well as concerns about duplication, inconsistent deployment, and oversaturation in certain communities. Several themes emerged across this feedback, including better coordination, reducing fragmentation, and outreach that is more responsive to individual and community needs. The Spending Plan includes reductions to outreach, a difficult decision made to prioritize preserving interim and permanent housing, and HSH is committed to transparency in relation to the impacts to outreach services. Even with these reductions, HSH is strengthening outreach coordination by centralizing activities through the Emergency Centralized Response Center (ECRC), which provides centralized coordination for more than 85 outreach teams serving unsheltered individuals countywide, connects local jurisdictions to County services, and supports countywide encampment resolution efforts such as Pathway Home, Inside Safe, and other local initiatives. The ECRC collaborates with and is regularly staffed by various County departments, namely DPSS, DMH, and DPH, in addition to the City of Los Angeles, and works closely with HSH’s Municipal Relations and Local Jurisdictions team, and is supported by the County’s encampment resolution guidance, which provides a standardized, housing-focused framework to improve service access and housing pathways. The Los Angeles Homeless Outreach Portal, or LA-HOP – an online portal designed to assist people experiencing unsheltered homelessness with outreach services – has also been integrated into the ECRC as of August 2025 to support a more streamlined referral process countywide. This model is designed to strengthen collaboration among outreach teams, reduce fragmentation and duplication, and enable more intentional deployment of MDTs and generalist teams to areas of highest need. It also supports follow-through and accountability so that individuals receive consistent engagement beyond initial contact, while supporting a centralized response model to improve information-sharing, streamline referrals, and accelerate connections to housing, shelter, and services. These recommendations aim to balance the call for enhanced outreach presence with the need for a more unified, efficient, and outcomes-driven system. In addition, these recommendations are limited to Measure A–

	funded outreach teams and should be considered in the broader context of continued outreach capacity supported through DMH, street medicine, and local jurisdiction funding.
Maintain interim housing capacity, especially for vulnerable populations. Maintain interim housing capacity, especially for vulnerable populations such as families, youth, and older adults, including weather-responsive beds.	The FY 2026-27 Spending Plan prioritizes preserving interim and permanent housing, with a particular focus on maintaining all resources for vulnerable populations including youth, domestic violence/interpersonal violence survivors, and families, reflecting the specialized needs and vulnerabilities of these groups. Within the adult system, HSH worked hard to preserve nearly all interim housing capacity despite the deficit environment by identifying programmatic efficiencies and leveraging resources outside of Measure A. Without these adjustments, impacts to system capacity would have been significantly greater. Beyond the capacity reflected in the FY 2026-27 Spending Plan, the broader system continues to benefit from coordinated investments made by County partners. For example, DMH recently expanded its interim housing portfolio by 499 beds through the Behavioral Health Bridge Housing Request for Applications. While outside the scope of the FY 2026-27 Spending Plan, this expansion demonstrates how complementary efforts across the County help maintain and strengthen system capacity. While adjustments to the emergency response program model are still under evaluation, HSH's inclement weather response will continue to leverage all available interim housing capacity to support vulnerable and unsheltered individuals at elevated risk during severe weather events.
Keep racial and geographic equity central and prevent widening disparities. Ensure racial equity remains a central focus by strengthening data collection, supporting culturally and regionally responsive services, and avoiding program reductions that could deepen existing disparities.	In developing the FY 2026-27 Spending Plan, HSH sought to strengthen accountability, transparency, and the effective use of public resources while advancing its mission to improve outcomes for people at risk of and experiencing homelessness. Given the fiscal environment, HSH partnered closely with ARDI to ensure that proposed allocations were aligned with the County's equity commitments, responsive to community priorities, and aligned with HSH's operational needs and system-performance goals. Additional details on this work can be found in the Board letter and Attachment VIII.
Strengthen administrative infrastructure while ensuring efficiency/reducing	In the proposed FY 2026-27 Spending Plan, HSH delineates programmatic staffing by functional/programmatic area and separates it from administrative funding for greater clarity and transparency. Funding for the combined programmatic staffing and administration in FY

administrative overhead. Provide clarity on staffing, FTE plans, and administrative investments to ensure oversight, data systems, and accountability frameworks function without diverting excessive funds from direct services.	2026-27 is \$3.5M lower than in FY 2025-26, inclusive of FY 2025-26 allocations to Housing for Health, the Homeless Initiative, and LAHSA, with the majority of funding supporting direct program delivery and operations, as detailed in Attachment I. Administrative costs account for approximately 6% of the FY 2026-27 Spending Plan. Given these reduced funding levels, HSH is budgeting fewer than 75% of the new administrative positions approved by the Board and leaving certain existing items unbudgeted to ensure that only essential administrative functions are supported, while ensuring that there are sufficient resources to provide transparency and accountability. Approximately 40% of departmental administrative costs are anticipated to be funded through non-Measure A funding sources, maximizing the amount of Measure A funding directed to programmatic/direct services. Attachment I details Measure A-funded FTEs by functional/programmatic area, including investments in staff supporting data systems and analytics that strengthen transparency and oversight, and staffing that provides technical assistance to contracted providers and supports high-quality service delivery. County staff funded through Measure A will receive any cost-of-living adjustments approved by the Board for FY 2026-27, consistent with County policy which does not differentiate salaries by funding source.
Improve program efficiency and optimize the use of additional funding sources. Maximize impact by streamlining operations, reducing duplication, and exploring the use of additional funding sources to mitigate deficit impacts.	Throughout the development of the FY 2026-27 Spending Plan, HSH worked with County departments, LAHSA, LACAHS, and other system partners to identify programmatic efficiencies and opportunities to leverage non-Measure A resources. This collaboration was essential to mitigating deficit impacts and preserving core system capacity. HSH leveraged approximately \$39M in additional one-time funding sources and addressed the remaining deficit through funding reductions and programmatic efficiencies. These efforts included streamlining operations, reducing duplication, and implementing program adjustments that enabled limited resources to stretch further. Without these adjustments, impacts to system capacity would have been significantly greater. Additionally, DPSS and the Department of Aging and Disabilities (AD) are anticipated to receive \$22.9M in one-time state Home Safe Round 3 funding to provide housing and homeless services for people connected to Adult Protective Services. HSH is partnering with DPSS and AD to leverage an additional one-time \$5.4M of Home Safe Round 3 funding in FY 2026-27 to cover permanent housing costs associated with people who were housed with previous rounds of Home Safe funding, which reduces the need for Measure A funding to maintain their housing stability. HSH proposes to reallocate the \$5.4M of Measure A funding to restore programs initially recommended for reduction, including the Countywide Benefits

	Entitlements Services Team (CBEST), the only cash-match program not initially recommended for funding and even more critical to connecting disabled individuals to benefits in light of new MediCal work requirements, Problem Solving services for people experiencing homelessness based on extensive community feedback, and DPSS's Subsidized Housing for Homeless Disabled Individuals program to align funding with projected FY 2026-27 expenditures. The Spending Plan also leverages additional funding sources to supplement Measure A investments, including Care First Community Investment, Housing and Disability Advocacy Program, CalAIM, and philanthropic partnerships. Additional information on programmatic efficiencies and leveraged funding can be found in Attachment I. Programmatic efficiencies were implemented across several program areas, including adoption of multi-tiered case management for Time-Limited Subsidies (TLS) and Shallow Subsidies, consistent with practices already used in Intensive Case Management Services (ICMS). HSH will continue working with system partners to identify additional funding sources and refine efficiency strategies to preserve services where possible and maintain support for individuals and families who rely on these programs.
Increase transparency and communication around programmatic changes to Pathway Home. Provide clear communication on Pathway Home demobilization and transition plans, timelines, site closures, impacts to Inside Safe and ability to ensure transitioning participants receive an appropriate housing pathway.	To support transparency and clear communication, HSH has publicly shared a summary of the proposed programmatic changes to the Pathway Home program, including the reduction of 575 motel-based interim housing beds across eight sites, with demobilization beginning in early 2026 and continuing through January 2027. The remaining seven sites, totaling 460 beds, are located in areas with high need across the supervisorial districts, including East Los Angeles, Unincorporated Gardena, Inglewood, Los Angeles, Santa Monica, Unincorporated Whittier/Santa Fe Springs, and the Antelope Valley, ensuring continued geographic coverage. The reduction in funding to Pathway Home also means that Pre-Match ICMS will no longer be provided to Pathway Home participants. The Spending Plan allocates \$7M in permanent housing resources to sustain existing locally funded subsidies and ensure participants impacted by site closures have viable pathways to permanent housing. HSH will work with partners to communicate demobilization timelines and transition planning for participants and jurisdictions. Despite these reductions, the program will continue to support the City of Los Angeles' Inside Safe encampment resolution program and will maintain sites in each supervisorial district.

Preserve and strengthen prevention efforts. Prioritize targeted, high-impact, low-cost prevention strategies with a focus on vulnerable populations most at risk of homelessness, exploring and leveraging additional funding streams to sustain and expand these efforts.	HSH remains committed to supporting a comprehensive homelessness prevention system that reduces inflow and helps households maintain stable housing without entering the shelter system or the streets. HSH will have a unit dedicated to furthering prevention efforts, continue funding and operating the Homeless Prevention Unit, and coordinate with LACAHSa to expand regional prevention capacity. Through the Measure A Homelessness Solutions Innovations budget, detailed in Attachment II, HSH is supporting a direct housing assistance program for youth to test new strategies for stabilizing vulnerable households and reducing inflow into homelessness. HSH is working closely with County departments and system partners that provide critical prevention services, including the Department of Consumer & Business Affairs’ Stay Housed LA Program, which provides legal services to eligible tenants at risk of eviction, and the Rent Stabilization Program, which oversees and enforces the County’s rent stabilization ordinances for residents in unincorporated LA County. While the County’s FY 2026-27 allocation of Measure A resources for prevention is limited, HSH is working closely with LACAHSa, which administers 35.75% of Measure A revenue with a primary focus on renter protections and homelessness prevention, including programming traditionally funded by the County. LACAHSa’s Renter Protection and Homeless Prevention (RPHP) allocation provides \$114.8M for households at risk of homelessness. Of this allocation, \$5.3M is directed to the County for unincorporated areas, \$75M to other eligible jurisdictions for cities and COGs, and \$34.4M is administered directly by LACAHSa. These resources are available to eligible jurisdictions to support prevention programs, including services such as emergency rental and flexible financial assistance. This investment is expected to expand regional prevention capacity beyond prior levels and support more households in maintaining stable housing.
Protect critical stabilizing services like CBEST. Maintain access to stabilizing supports—such as employment services, mainstream services and benefits, and legal assistance—to help people remain housed and achieve long-term stability.	Stabilization services, such as employment programs, access to mainstream benefits, and legal assistance, address structural barriers that contribute to housing instability and play a critical role in reducing inflow into homelessness. The FY 2026-27 Spending Plan includes curtailments to some Measure A-funded stabilization programs to prioritize interim and permanent beds and units; however, these services remain integral to long-term housing stability. As described above, HSH is partnering with DPSS and AD to leverage state Home Safe funding to restore CBEST—the only cash-match program not initially recommended for funding and a critical resource for connecting eligible individuals to benefits in light of new Medicaid work requirements.

	HSH continues to coordinate with County departments and system partners that administer stabilization services. Employment services administered by DEO remain an important resource for supporting housing stability. Although Measure A will no longer fund these services in FY 2026-27, DEO has identified alternative revenue sources, including AB 109, to sustain operations. HSH is also facilitating connections with jurisdictional partners to identify opportunities to supplement and strengthen these employment services through other available funding streams. In addition, LACAHSAs RPHP funding supports tenant legal services and reinforces the region’s commitment to the County’s targeted homeless prevention and holistic legal services for people at risk of homelessness. HSH will continue partnering with County departments to connect individuals and families at risk of or experiencing homelessness to core safety net programs, including CalWORKs, General Relief, CalFresh, In-Home Supportive Services, Bringing Families Home, Home Safe, and other housing and financial assistance programs. HSH is also exploring additional funding opportunities and leveraging existing programs to maintain access to case management and wraparound supports that contribute to long-term stability.
Maintain funding for education coordinators. Continue to support education coordinators who provide vital services to youth and families experiencing and at risk of experiencing homelessness.	HSH recognizes the importance of the support provided by Education Coordinators in helping youth and families at risk of or experiencing homelessness maintain educational stability and access to needed services. Under the McKinney-Vento Homeless Assistance Act, local educational agencies are required to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability, and access to the same programs and services available to other students. These mandates are supported by dedicated federal funding, administered through the state and provided directly to school districts. The services delivered by Education Coordinators fall within the responsibility of the education system, rather than the County’s homeless services system. Given the projected Measure A deficit for FY 2026–27, the availability of a dedicated funding stream, and the prioritization of interim and permanent beds and units, the FY 2026-27 Spending Plan does not include continued Measure A funding for this program. HSH will continue to partner with school districts, education agencies, homeless service providers, and community stakeholders to support coordination efforts that promote stability for youth and families across the County.
Increase permanent supportive and affordable housing options to improve throughput.	HSH remains focused on strengthening pathways to permanent housing and supporting throughput across the rehousing system. The FY 2026–27 Spending Plan preserves all currently utilized permanent housing resources, including Shallow Subsidies, TLS, and locally funded housing resources. Preserving these resources is critical to preventing the displacement of currently housed individuals and mitigating additional inflow into the

Accelerate the development, preservation, and acquisition of affordable and permanent supportive housing—and improve system throughput so people move into permanent homes more quickly.	homeless services system. Following the Board’s recent approval of Care First Community Investment funding, HSH is leveraging these resources to support TLS for adults and ICMS for permanent housing residents for a two-year period. HSH also invests an average of \$75M annually from the Affordable Housing Trust Fund to LACDA’s Notice of Funding Availability (NOFA) to support affordable housing development countywide. Since 2016, LACDA has funded more than 11,000 affordable housing units through their NOFA. In addition, LACAHSAs administer 35.75% of Measure A revenue, with a primary focus on development, preservation, and acquisition of affordable and permanent supportive housing, and has begun making these funds available to affordable housing developers and local jurisdictions. Together, these investments are expected to expand the availability of permanent housing options in the region.
Address reductions and changes to federal housing resources which will impact participants who rely on these services. Recent changes to the CoC HUD NOFO and the federal expiration of Emergency Housing Vouchers (EHVs) will impact available permanent housing opportunities and create challenges for maintaining system capacity and throughput.	HSH acknowledges that the recent proposed federal changes to the Department of Housing and Urban Development (HUD) CoC Notice of Funding Opportunity (NOFO) and anticipated expiration of federal EHVs would significantly impact people experiencing homelessness who are reliant on these pathways to housing. HSH is in regular communication with the public housing authorities, specifically the Housing Authority of the City of Los Angeles and LACDA, which administer the EHV program. HSH will work with the public housing authorities and ICMS providers to support tenants who are also receiving case management support funded by HSH so they can find alternative safe housing options if/when their rental subsidy is cut by HUD. Additionally, HSH has participated in conversations with LACAHSAs and the public housing authorities to strategize on funding for these tenants. While the HUD CoC NOFO as designed was temporarily withdrawn on December 8, 2025, HSH is continuing to plan for potential impacts with CoCs, LACAHSAs, and other system partners. HSH recognizes the importance of strategically planning for ebbs and flows in funding and maintaining provider capacity during fiscal downturns. HSH will continue working with partners to strengthen long-term financial planning, explore options to stabilize provider infrastructure, and identify strategies that support continuity of services even as funding conditions change.
Maintain capacity of the nonprofit homeless services sector. Plan for funding ebbs and flows and anticipated cost increases by maintaining core infrastructure, multi-year planning, and	As our frontline connection to the people we serve, nonprofit homeless services providers play a vital role in the region’s homeless response system and are crucial to providing the support necessary to reduce homelessness and ensure housing stability. HSH’s goal is to preserve provider capacity and minimize service disruption to the greatest extent possible, while recognizing that fiscal constraints will have impacts across the system. As a result of the projected \$303M deficit, there will be less funding to support the homeless response system and nonprofit service providers in FY 2026–27, which will result in less

addressing the recruitment and retention challenges of the nonprofit homeless services workforce.	capacity to serve people experiencing homelessness. This is further exacerbated by additional funding reductions in state and federal funding sources. HSH will be creative in braiding together new and evolving funding streams to meet the region’s needs. Through engagement with the Provider Task Force and the Measure A Labor Council, as well as other ongoing engagement, HSH will continue dialogue on how to address these important needs and plan for the future. The FY 2026–27 Spending Plan seeks to preserve provider capacity in program areas that most directly impact people experiencing homelessness, including interim and permanent housing programs.
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**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Anti-Racism, Diversity and Inclusion Initiative: Equity Considerations**

This chart reflects the Chief Executive Office-Anti-Racism, Diversity and Inclusion Initiative's equity considerations for the Comprehensive Homelessness Services budget for Fiscal Year (FY) 2026-27.

COORDINATE		
Lead Dept/ Agency	Service Type	Equity Considerations
LAHSA	Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match – supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	A coordinated entry and data system that consistently identifies, prioritizes, and connects people with the highest needs to housing and services across all Service Planning Areas (SPAs) is needed to ensure equity and respond effectively to the needs of vulnerable populations.
LAHSA	Coordinated Entry System: CoC Planning Grant Renewal Cash Match – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	A system capable of continuously assessing program performance and redirecting resources to higher-impact housing options is needed to ensure effective and equitable service delivery throughout the County, especially in high-need geographies.
LAHSA	Coordinated Entry System: Regional Coordination – supports the implementation and continuous quality improvement of the CES infrastructure.	Did not advance to Phase 2.
LAHSA	Coordinated Entry System: Youth Collaboration – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	Did not advance to Phase 2.

LAHSA	Coordinated Entry System: Education Coordinators – supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	Did not advance to Phase 2.
LAHSA	Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	Did not advance to Phase 2.
DMH	Coordinated Entry System: Referral, Access and Data Unit – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	Did not advance to Phase 2.
MVA	Coordinated Entry System: Improved Coordination for Document Readiness – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	Did not advance to Phase 2.
PREVENT		
Lead Dept/ Agency	Service Type	Equity Considerations
LASHA	Targeted Prevention: Homeless Prevention Case Management & Financial Assistance – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	Targeted financial assistance and case management needed to stabilize housing are critical for households on the brink of losing housing, but since limited dollars must be redirected to programs serving people with the highest barriers, these needs will be addressed through investments outside the Comprehensive Homelessness Services Spending Plan.
LAHSA	Targeted Prevention: Youth Family Reconnection – supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	Did not advance to Phase 2.

DCFS	Targeted Prevention: Emergency Basic Support Services – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/ investigations and community families with no DCFS involvement experiencing housing insecurity.	Did not advance to Phase 2.
DCFS	Targeted Prevention: Housing Related Assistance – supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	Did not advance to Phase 2.
CONNECT/OUTREACH		
Lead Dept/ Agency	Service Type	Equity Considerations
HSB	Coordinated Outreach & Engagement: Countywide Outreach Multi-Disciplinary Teams (MDTs) – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as, case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	Multidisciplinary street-based engagement which builds trust and connects people to interim and permanent housing is critical for unsheltered individuals in high-burden SPAs with complex medical and behavioral health needs.
HSB	Coordinated Outreach & Engagement: Countywide Outreach Teams – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <i>This program was administered by LAHSA in FY 2025-26.</i>	A consistent, coordinated outreach presence that engages people in encampments and links them to shelter, and housing is needed for residents living in encampments and unsheltered locations.
LAHSA	Access Centers: Safe Parking – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	Safe places to park and connect to services are needed by households living in vehicles; those needs are addressed through other safe-parking resources while equity-focused dollars prioritize high-vulnerability populations.

LAHSA	Navigation: <i>Housing Navigation</i> – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	Assistance with landlord engagement, housing applications, and leasing barriers is critical for people facing challenges to securing units, but limited funds must focus on housing and supports, so these needs will be met in integrated programs.
LAHSA	Navigation: <i>Campus Peer Navigation</i> – supports co-location of Youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	Did not advance to Phase 2.
DPH	Coordinated Outreach & Engagement: <i>Encampment Assessments</i> – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	Did not advance to Phase 2.
DPH	Coordinated Outreach & Engagement: <i>Mobile Public Health Clinical Services for People Experiencing Homelessness</i> – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.	Did not advance to Phase 2.

INTERIM HOUSING

Lead Dept/ Agency	Service Type	Equity Considerations
HSB	Interim Housing: Single Adult Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness, accompanied with supportive services and case management. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary housing for unsheltered individuals who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	Safe, low-barrier interim beds in high-burden SPAs are critical for adults experiencing unsheltered homelessness to stabilize and move those with serious health or behavioral health needs toward permanent housing.
HSB	Interim Housing: Family Interim Housing – supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters, and temporary housing for unsheltered families who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	Family-appropriate interim housing that keeps families safe, together, and connected to school and work is critical for families with children, especially where family homelessness is rising.
HSB	Interim Housing: Youth Interim Housing – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness, accompanied with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	Youth-specific interim housing that provides safety, stability, and developmentally appropriate supports are critical for young adults to prevent early and chronic homelessness.

HSB	Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing – supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management. <i>This program was administered by LAHSA in FY 2025-26.</i>	Immediate, confidential, and safe interim housing are critical for survivors of domestic and intimate partner violence, including older adults, youth, and parents, enabling them to escape violence.
HSB	Interim Housing: Pathway Home Interim Housing – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	Encampment-linked interim housing options are critical for people living in encampments so that site resolutions lead to placements rather than displacement.
DPH	Interim Housing: Recovery Bridge Housing– supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	Stable, service-linked interim housing is critical for people with substance-use disorders to safely engage in treatment and reduce risks of returning to homelessness.
LAHSA	Transitional Housing for Special Populations: Host Homes for Youth – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	Did not advance to Phase 2.
DPH	Interim Housing: Interim Housing Inspections – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	Did not advance to Phase 2.
DPH	Interim Housing: Emergency Housing – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.	Did not advance to Phase 2.
DMH	Interim Housing: Interim Housing Staff and Administration – supports staffing costs for DMH for staff who work with the Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	Did not advance to Phase 2.

PERMANENT HOUSING

Lead Dept/ Agency	Service Type	Equity Considerations
HSB	Problem Solving: Problem Solving – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance. <i>This program was administered by LAHSA in FY 2025-26.</i>	Early crisis resolution support is needed to prevent people at risk of homelessness from falling into homelessness, but those needs are met through larger prevention and renter-protection investments while scarce funds are concentrated on those already unhoused with the least ability to self-resolve. Problem Solving investments will target people experiencing homelessness rather than those at-risk.
HSB	Time-Limited Subsidies: Shallow Subsidy – supports the Shallow Subsidy program, which provides financial assistance for 35%-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Modest ongoing rent support is critical for severely rent-burdened households—such as older adults, people with disabilities, and very low-income workers—to prevent eviction and returns to homelessness.
HSB	Time-Limited Subsidies: Single Adult TLS – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Short-to medium-term rental assistance and light-touch supports are critical for single adults with some capacity to sustain housing to move into and maintain permanent homes.
HSB	Time-Limited Subsidies: Family TLS – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Time-limited rental support and services are critical for families with children to exit interim settings, reduce time homeless, and maintain stability in school and work.

HSB	Time Limited Subsidies: Youth TLS – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Temporary rental assistance and tailored supports are critical for young adults transitioning from unstable situations into long-term housing while building income and rental history.
HSB	Time Limited Subsidies: DV/IPV TLS – supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Time-limited rental assistance and supportive services are critical for survivors of domestic and intimate partner violence to safely leave abusive environments and maintain independent housing.
DPSS	Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).	Stable housing while navigating SSI and disability benefit processes is critical for people with disabling conditions who rely on basic cash assistance, so they are not forced to stay homeless while awaiting benefits application decisions.
HSB	Permanent Supportive Housing: ICMS – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	Long-term, relationship-based case management is critical for PSH tenants with intensive medical, mental health, and functional needs to remain stable and connected to care.

HSB	Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	Locally funded rental subsidies and flexible tenancy supports are critical for tenants with extremely low incomes who lack federal subsidies to exit homelessness and maintain stability in housing.
HSB	Permanent Supportive Housing: Pathway Home Permanent Housing – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	Reserved permanent housing options are critical for people leaving encampment-linked interim housing so they can transition to long-term stability.
HSB	Housing Acquisition: Master Leasing – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	Master-leased units that reduce screening barriers and increase access in tight rental markets are critical for households with vouchers, low incomes, or challenging rental histories.
LAHSA	Housing Acquisition: Residential Property Services Section (RPSS) – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	Basic property support and coordination are critical for tenants and property owners, though this cycle prioritizes direct placement and retention services for the highest-barrier populations.
HSB	Permanent Supportive Housing: Permanent Housing for Older Adults – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County’s social safety net.	Age-appropriate permanent housing support and strong benefit and health-service connections are critical for older adults; these needs are largely met through existing interim, TLS, and PSH resources.

DPH	Permanent Supportive Housing: <i>Client Engagement and Navigation Services (CENS)</i> – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	Substance-use navigation and treatment linkage are critical for PSH tenants with SUD issues; these needs are increasingly integrated into broader behavioral-health models.
DMH	Permanent Supportive Housing: <i>Housing Supportive Services Program (HSSP) Staff and Administration</i> – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, MediCal claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	Did not advance to Phase 2.
LACDA	Housing Acquisition: <i>Homeless Incentive Program</i> – supports the Homeless Incentive Program for participating public housing authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits, as well as operates landlord recruitment and incentive programs.	Did not advance to Phase 2.

STABILIZE		
Lead Dept/ Agency	Service Type	Equity Considerations
LAHSA	Legal & Financial Services: Legal Services – supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	People facing eviction, discrimination, or legal barriers to housing and employment need legal assistance, and those needs are being met through larger renter protection and prevention investments that include dedicated legal services.
DPSS	Benefits Advocacy: Benefits Advocacy – supports DHS Countywide Benefits Entitlements Services Team program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	People living on extremely low incomes or with disabling conditions need support securing disability and other benefits, and those needs will need to continue to be addressed through other benefits advocacy funding streams.
DMH	Benefits Advocacy: Benefits Advocacy – supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	Did not advance to Phase 2.
MVA	Benefits Advocacy: Benefits Advocacy – supports MVA with providing veterans with benefits advocacy services.	Did not advance to Phase 2.
PD	Critical Documents & Background Clearing: Criminal Records Clearing Projects – supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	Did not advance to Phase 2.
DEO	Employment & Income Support: Employment for Adults Experiencing Homelessness – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of Los Angeles and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	Did not advance to Phase 2.

LOCAL JURISDICTIONS

Lead Dept/ Agency	Service Type	Equity Considerations
CEO	Continuums of Care: CoC – supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	Prevention, outreach, interim housing, and rehousing supports are critical for residents in CoC cities; these are primarily met through local funding so that Comprehensive Homelessness Services funding can be dedicated to regional programs.

PROGRAMMATIC STAFFING

Lead Dept/ Agency	Service Type	Equity Considerations
HSH	Unsheltered Response Staff – supports programmatic staffing related to unsheltered response and outreach.	Managed and coordinated outreach operations are critical for communities experiencing unsheltered homelessness to ensure consistent engagement and connections to care.
HSH	Interim Housing Staff – supports programmatic staffing related to interim housing.	Sufficient programmatic support to keep interim housing safe, staffed, and coordinated is critical for individuals and families relying on these shelters.
HSH	Housing Strategy and Solutions Staff – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.	Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.
HSH	Clinical Services Staff – supports provider, nursing, social work, occupational therapy, and clinical quality staff.	Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.
HSH	Systems Coordination and Engagement Staff – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.	N/A
HSH	Strategy and Partnerships Staff – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.	N/A

HSB	MediCal Operations Staff – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.	N/A
HSB	Data and Analytics Staff – supports programmatic staffing related to data systems and analytics.	Accurate data infrastructure that tracks services and outcomes is critical for people interacting with the system so inequities can be identified and addressed.
ADMINISTRATION		
Lead Dept/ Agency	Service Type	Equity Considerations
HSB	Administration – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs.	Fiscal and contracts capacity is critical for frontline programs so staffing, reimbursements, and resources flow without interruption, particularly in high-need areas.