

September 29, 2025

# Update on the Formation of the Department of Homeless Services and Housing

Department of Mental Health BHS&H Housing Forum



Chief  
Executive  
Office.



County of Los Angeles  
Homeless  
Initiative



# Forming a New County Department: How We Got Here

- On November 26, 2024, the Board of Supervisors adopted a motion directing the Chief Executive Office to provide a 60-day, 90-day, and 120-day written feasibility report with next steps to implement the Blue Ribbon Commission on Homelessness Report Recommendation **No. 1, establishing a new County Department dedicated solely to serving people who are unhoused or at risk of becoming unhoused, and No. 3, streamline the LAHSA's responsibilities to only the core functions required as lead on the Greater Los Angeles Continuum of Care.**
- On February 28, 2025, the CEO submitted a report-back to the Board outlining the **feasibility of this proposal and next step necessary to achieve this transition.** The report-back comprehensively addressed the logistics of creating a new County department, including staffing, timelines, and departmental structure.
- On April 1, the Board **voted to establish the County's first ever department on homelessness.** DHS-Housing for Health (HFH) and the Homeless Initiative will form the foundation of this new department.

## Background: April 2025 Board Motion

“Streamlining LAHSA and creating a new, consolidated County department will provide the County with the opportunity to create a functional and accountable infrastructure responsible for the implementation of a countywide response to homelessness. This is a chance for the County to learn from past mistakes and build a system of care that is set up to succeed and better serve those in need. **A transparent, efficient system overseen by one entity, directly responsible to the Board of Supervisors and held accountable to clearly defined performance-based outcomes, will both empower the County to act and hold the County directly responsible for the voter-approved funding from Measure A.**”

# Department of Homeless Services and Housing Planning Priorities

- Supporting LAHSA and **planning for the transition of resources** from LAHSA to the County
- **Improving collaboration** through better communications and community engagement
- **Building the necessary infrastructure** to launch a successful Department of Homeless Services and Housing on January 1, 2026
- Improve partnerships with **cities and unincorporated communities**
- Supporting **effective system governance**

# Department of Homeless Services and Housing Project Timeline



>April 1, 2025



## Phase 0

Assemble  
Implementation  
Team



July 1, 2025



## Phase I-A

CEO-HI & DHS-HFH  
Integration



Jan 1, 2026



## Phase I-B

**New  
Department  
Established**



July 1, 2026



## Phase II

County-funded  
LAHSA  
Integration



<July 1, 2026



## Phase III

Additional County  
Program/Service  
Integration

# Department of Homeless Services and Housing Project Website

 [Providers](#) [Employees](#) [Contact](#) [Get Help](#)

## Creating a New County Department on Homelessness

On April 1, 2025, the Board of Supervisors approved establishing the County's first ever department on homelessness.

The driving force behind this new department is increasing accountability, improving care for people experiencing homelessness, and reducing the burden on the providers who serve them every day.



## Event Calendar

Stay informed about upcoming meetings where the New Homelessness Department will be discussed and opportunities to get involved. Explore what's happening and join us in making a difference.



**MAY, 2025** < >

- 22** HOMELESS POLICY DEPUTIES MEETING  
MAY
- 30** EXECUTIVE COMMITTEE FOR REGIONAL HOMELESS ALIGNMENT  
MAY



## Information for Service Providers

This page provides up-to-date information about the formation of a new County department on homelessness for our service provider partners.

Our goal is to deliver an integrated system of care connecting housing, case management, substance use disorder treatment, physical and mental health services, and income supports. Your expertise and on-the-ground knowledge will be crucial to the new department's design, implementation, and continuous improvement. Our steadfast commitment is to operate in partnership with our dedicated existing and new contracted providers every step of the way.

This page will continue to be updated as new information is released. If you have immediate questions in the meantime, please complete this form.

If you are a homeless service provider in Los Angeles County and would like to receive ongoing communications about this transition, please complete this form.

## Information for Current and Prospective Employees

This page is dedicated to providing up-to-date information about the formation of a new County department on homelessness for current and prospective employees of the New County Department on Homelessness.

The Board of Supervisors' decision to structure the department this way represents an administrative shift in how LA County carries out our work to end homelessness to leverage these great strengths and improve outcomes for all County residents. We have an opportunity to use what we know is effective to create even more impact and touch even more lives.

This page will continue to be updated as new information is released. If you have immediate questions in the meantime, please complete this form.



# Homelessness Governance



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# Background: Blue Ribbon Commission on Homelessness Report

- On May 3, 2022, the Los Angeles County Board of Supervisors (“Board”) adopted seven recommendations approved by the Blue Ribbon Commission on Homelessness (“BRCH”).
- One of the recommendations was to **create a forum to convene decisionmakers and thought leaders from across the region** to discuss goal-setting, policy, funding, fundraising, philanthropic initiatives, operations, data, equity, and the “fair share” of resources.
- The Executive Level team would be **made up of elected officials and decisionmakers from the County, Cities, and the State**. An advisory body could be created to support the Executive Level team.

## Background: August 2023 Board Motion to Establish Two Bodies

- Based on the recommendation by the BRCH, the Board created **Executive Committee on Regional Homeless Alignment (“ECRHA”)** to develop one plan to address homelessness, establish a common set of performance indicators, align resources, and provide oversight.
- The Board also created the **Leadership Table on Regional Homeless Alignment (“LTRHA”)** to serve as an advisory body supporting the work of the ECRHA.
- Together, the ECRHA and LTRHA would:
  - identify most effective strategies,
  - scale solutions,
  - align private and public funding, and
  - communicate the vision.

# Role and Authority of ECRHA: Board Motion

- Develop **one plan and drive one effort** regionally.
- Establish a **common set of performance indicators and make collective decisions** based on best available data.
- **Align funding and resources** within each member's respective jurisdiction or area of influence.



# Measure A

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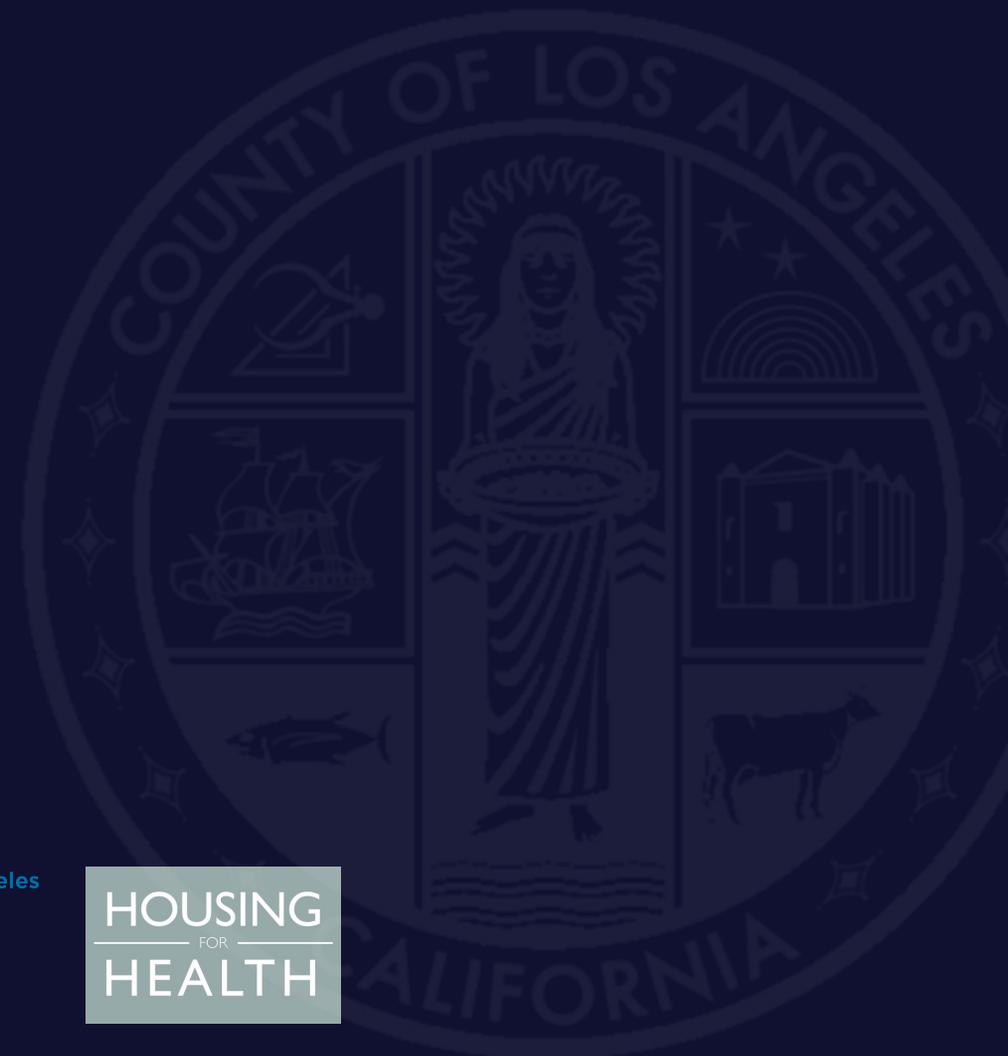


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HOUSING  
FOR  
HEALTH



# What is Measure A?

Approved by LA County voters in November 2024, **Measure A is a half-cent countywide sales tax that funds housing, services, and prevention programs for people experiencing or at risk of homelessness.**

It addresses the root causes of homelessness, strengthens collaboration across agencies implementing Measure A funding, and increases transparency and accountability.

## Measure A: Goals

1. Increase the number of people **moving from encampments into permanent housing** to reduce unsheltered homelessness
2. Reduce the number of people **with mental illness and/or substance use disorders** who experience homelessness
3. Increase the number of people **permanently leaving homelessness**;
4. Prevent people from **falling into homelessness**; and
5. Increase the **number of affordable housing units** in Los Angeles County.

See here: <https://homeless.lacounty.gov/responsive-regional-plan/>

# The Measure A Goals as Metrics

## By 2030, using FY23-24 as a baseline:

1. Increase the number of people moving from encampments into permanent housing to **reduce unsheltered homelessness**.
  - 1a: Decrease by 30% the number of people experiencing unsheltered homelessness.
  - 1b: Increase by 80% the number of people moving into permanent housing from unsheltered settings.
  - 1c: Increase by 32% the rate of people moving into interim housing from unsheltered settings.
2. Reduce the number of people with **mental illness and/or substance use disorders** who experience homelessness.
  - 2a: Reduce by 15% the number of people with SMI alone experiencing homelessness.
  - 2b: Reduce by 10% the number of people with SUD alone experiencing homelessness.
  - 2c: Reduce by 10% the number of people with co-occurring SMI and SUD experiencing homelessness.
3. Increase the number of people **permanently leaving homelessness**.
  - 3a: Increase by 57% the number of people who exit homelessness to permanent housing.
  - 3b: Increase by 101% the number of service participants who retain permanent housing, two years after they exit homelessness.

# The Measure A Goals as Metrics

**By 2030, using FY23-24 as a baseline:**

4. Prevent people from **falling into homelessness**.

- 4a: Reduce the number of people who become newly homeless by 20%.\*

5. Increase the **number of affordable housing units** in Los Angeles County.

- 5a: Increase by 41%-53% the current level of affordable housing production\*.
- 5b: Increase by the current level of affordable housing units being preserved\*.

\* *LACAHSa metric*

# Measure A: ECRHA Roles

## Executive Committee on Regional Homeless Alignment

- Evaluate progress toward goals, with an emphasis on goals 1, 2, and 3.
- **Formulate baseline and target metrics** no later than April 1, 2025.
- Make recommendations to the County on the regional plan.
- Develop best practices for standardization of care.
- **Oversee and make recommendations regarding the expenditure of funds** allocated to the County and LACDA.
- **Make recommendations to the BOS and LACAHSAs to redirect funds** to or away from specific programs for which target metrics have not been achieved by December 31, 2030.
- **Formulate new baseline and target metrics** informed by annual evaluations and program performance no later than October 1, 2031.
- **Evaluate progress toward these new metrics** at least every 5 years thereafter and make recommendations to the Board of Supervisors and LACAHSAs.
- **Make recommendations** on the annual evaluation agenda.

# Measure A: ECRHA and LTRHA Roles

## Leadership Table for Regional Homeless Alignment

- Provide input to ECRHA and LACAHSAs on **baseline and target metrics**.
- Provide input to ECRHA on **best practices for standardization of care**.
- Provide input to ECRHA regarding the **expenditure of funds allocated** to the County and LACDA.

# Measure A Spending Plan Process FY 2026-27

## Department of Homeless Services and Housing

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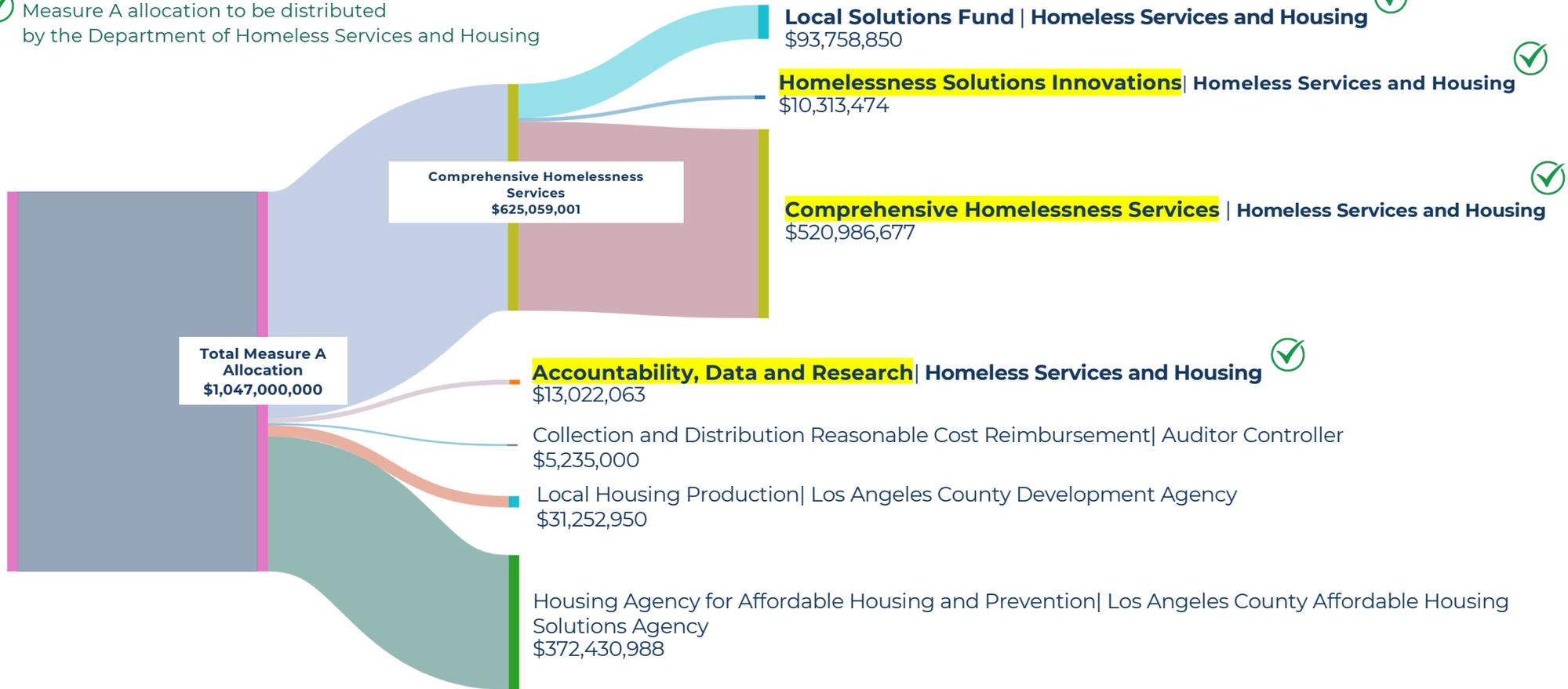
## Acknowledging Our Current Fiscal Reality

With significant State, federal and local budget cuts, we must adapt to be able to continue to meet the needs of the population we serve.

**The region must make strategic choices about how we invest our limited resources.**

# Projected Measure A Allocation (FY 2026-27)

✓ Measure A allocation to be distributed by the Department of Homeless Services and Housing



# Currently Funded by Measure A in FY 2025-26\*

\*Does not include Local Solutions Fund

## FY 2025-26 Measure A Spending: \$559M



### HOUSE - \$405M

- ICMS & Rental Subsidies
- Client Engagement and Navigation Services
- Shallow Subsidies and TLS
- Interim Housing
- Emergency Housing
- Transitional Housing for TAY
- Host Homes for TAY
- Master Leasing
- Residential Property Services Section
- Permanent Housing for Older Adults
- Subsidized Housing (Individuals with SSI)
- Homeless Incentive Program



### COORDINATE - \$11M

- Regional Coordination
- Youth Collaboration
- Education Coordinators
- CoC HUD Cash Match
- Planning Grant Renewal
- Youth Homeless Demonstration Program
- DMH's Referral, Access and Data Unit
- Faith-Based Coordinators
- Coordination for Veterans Document Readiness



### STABILIZE - \$12M

- Benefits Advocacy
- Criminal Records Clearing
- Legal & Financial Services
- Employment and Income Support



### CONNECT - \$60M

- Emergency Centralized Response Center
- Countywide Outreach
- Encampment Assessments
- Mobile Public Health Clinical Services
- Housing Navigation
- Safe Parking
- Veteran Call and Resource Centers
- Campus Peer Navigation



### PREVENT - \$15M

- Homeless Prevention Unit
- Problem-Solving
- Homeless Prevention Case Management & Financial Assistance
- Youth Prevention & Family Reconnection
- Youth Homelessness and Prevention



### OTHER EFFORTS - \$56M

- Pathway Home
- Continuums of Care
- Homeless Count
- HMIS
- Client Portal
- Accountability, Data and Research: Staff, Consultants
- Technology and Services
- Community Engagement
- Administration



For more details on  
FY 2025-26 spending

# Loss of or Reductions in State, Federal and Other One-Time Funding Streams

## Funding Set to End

- American Rescue Plan Act (ARPA)
- Encampment Resolution Fund (ERF) Rounds 2 and 3
- Housing for Healthy CA

## Known Funding Reductions

- Housing and Disability Advocacy Program (HDAP)
- Bringing Families Home
- CalWORKs Housing Support Program (HSP)
- Home Safe
- Homeless Housing, Assistance and Prevention (HHAP) Round 7

## Potential Funding Reductions or Losses

- CalAIM (MediCal)
- Ryan White Grant
- Emergency Solutions Grant
- Housing Choice Vouchers
- HOME Investment Program
- Project-Based Vouchers
- Emergency Housing Vouchers
- Community Development Block Grant
- Housing Opportunities for Persons with AIDS
- Homeless Assistance Grants
- Continuum of Care Grant

# FY 2026-27 Spending Plan Timeline

EverExcel Community Engagement Forums Begin (year-round process)	Finalize Rubric by end of September	Finalize Draft Spending Plan Public Webinar and Comment Period	Present Draft Spending Plan at ECRHA, LT and Homeless Policy Deputies' meetings	Present Final Spending Plan at Board of Supervisors meeting	Final Spending Plan to be considered in County's Recommended Budget Phase	FY 2026-27 Service Provider Contracts executed under Department of Homeless Services and Housing
<b>AUG</b> 2025	<b>SEPT</b> 2025	<b>NOV</b> 2025	<b>DEC</b> 2025	<b>JAN</b> 2026	<b>MAY</b> 2026	<b>JULY</b> 2026

Scan the QR code for regularly-updated information about the FY 2026-27 Measure A Spending Plan process.

