Emergency Management and

Business Continuity Plan

Supply Chain Management

# <insert logo here>

Emergency Management and

Business Continuity Plan

**Supply Chain Management is a mission critical department requiring the continuity or immediate recovery of services and processes.**

# Mission Critical Processes and Applications

For purposes of the BCP, only processes and supporting applications deemed mission critical for continuity or recovery of the department are identified.

**RECOVERY TIME [2-12 HOURS]**

|  |  |  |
| --- | --- | --- |
| **PROCESS** | **APPLICATION** | **DOWNTIME POLICY** |
| Receiving and Distribution, Warehouse Management | High Jump Webwise and/or PeopleSoft Mobile Inventory | Implement Manual P.O. System and initiate emergency/temporary non-rack storage (i.e. floor level rack-bay mapping) at alternate location / Use current requisition forms and/or start P.O. numbering at known future unused number |
| Purchasing | PeopleSoft |

**RECOVERY TIME [BEYOND 24 HOURS]**

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| --- | --- | --- |
| **PROCESS** | **APPLICATION** | **DOWNTIME POLICY** |
| Replenishment / Supply Chain Management Functions | PeopleSoft | Manual P.O. System and back entry once systems restored |
| Vendor Management | PeopleSoft / MS Excel |

# Continuity Procedures

## Following an event that impacts your department and/or your operations, consider the following:

* Round on staff
* Identify critical operation points, functions or skills necessary for continuity of operations (e.g., management staff; specific levels of expertise, training or experience; recording or documentation requirements; health and safety concerns)
* Assess need to close department and/or relocate services
* Update Hospital Command Center (HCC) regarding department status, including resource needs, closure requirements and staffing shortages
* Plan for service reduction based on need, critical nature of service and recovery times in plan
* Communicate with incident command, all interdependent departments and other affected services regarding status and strategies for continuity/recovery
* Provide written notification to employees regarding status and strategies for continuity/recovery for the duration of the event and compensation provisions, if feasible
* Document the duration of the event
* Track, record and report all expenses during and related to the event:
  + Loss of revenue (i.e.: income the hospital will not receive)
  + Physical losses (i.e.: damage done to space and equipment)
  + Fixed costs (i.e.: non-variable costs paid whether department is operating or not)
  + Operating costs (i.e.: variable costs that may increase due to the event)
* Track, record and report all on-duty time for personnel who are working during the event.
  + Establish and maintain documentation of all payroll activities
  + Ensure records are accurate and complete.
  + Keep time sheets on all staff (exempt or not)
  + Provide instructions to all employees to ensure time sheets and travel expense claims are completed properly
  + Ensure that time records, travel expense claims, and other related information are prepared and submitted to payroll
* Retain all invoices to ensure all costs are captured and attributable to the event
* Establish and maintain documentation of all purchasing activities
* Track costs for use of equipment purchased and leased during the event

# Personnel Procedures

Employee Checklist

* Report to your department
* Bring/Wear ID Badge at all times
* Receive assignment from Department/Unit Manager
* Report to Labor Pool at the direction of Department/Unit Manager
* Prepare to stay/sleep at the Medical Center and bring the following: Bottled Water
* Toiletries
* Flashlight
* Personal Medications
* Change of Clothing

## Following an event that impacts your department and/or your personnel, consider the following:

* Evaluate immediate and ongoing staff needs based on existing and predicted levels of human resources available
* Activate your call list
* Notify Employees: communicate event impact, estimated duration and location/time/frequency of updates
* Determine staff availability
* Notify human resources, managers, union representatives and other key personnel as to status and plan implementation
* Coordinate alternative staff resource options with human resources. If needed:
  + Identify similar core competencies that exist
  + Request staffing needs update from the labor pool to sustain essential functions
  + Secure contract staff or borrow from another facility
  + Cross train staff with similar competencies by educators
* Develop and implement contingency staffing schedules and Implement alternative staff resource options that may supplement staffing needs (i.e., runners)
* Use sign in and time reporting sheet to account for all staff and hours during incident

ALTERNATE WORK OPTIONS

* Identify alternate work options available through “telecommuting” or other off-site possibilities as determined in departmental BCPs
* Assess flexible leave options that would allow employees to address family needs while continuing to support the organization through a flexible work plan
* Collaborate with EIS for remote access for staff performing mission critical processes

HEALTH AND SAFETY

* Evaluate potential health and safety issues with Environmental Health and Safety that might arise through diversion of staff to new job roles

FAMILY CARE PLAN

It should be assumed during a disaster that all employees might be needed. If staff must perform role at the medical center and requires care for dependents during the response, confirm with the Hospital Command Center that the Family Care Plan has been activated.

* Work with Environmental Services to set up space for over night arrangements
* Communicate with food services needs to accommodate staff staying overnight and working extra shifts

# Interdependencies

To perform mission critical processes, the department depends on the following internal and external services.

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| **INTERDEPENDENCY** | **SERVICE/PROCESS** | **ACTIONS IF SERVICE IS UNAVAILABLE** |
| Emergency Rooms / Operating Rooms Most Critical | Replenishment, Supply Chain processes | * Initiate communication to identify immediate supply needs, replenishment based on past demand and ad hoc ordering as needed based on incident |
| All Departments | P.O. Processing, Purchasing, Vendor Management, Replenishment, Supply Chain processes | * Replenishment based on past demand and ad hoc ordering as needed based on incident |
| Tube Stations / Elevators | Used for supplies orders / transport | * Manual transport via redirected department staff to act as runners |
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# Mission Critical Equipment and Supplies

During activations, the department manager/designee will assess the availability of Equipment and Supplies and report the status to the Hospital Command Center (HCC) as requested. During this process the following steps will be taken:

* Inventory and document status of equipment and supplies; Assess staff status and redeploy across Medical Ctr / Warehouse
* Check condition of warehouse, in-process and temporary dock storage or onsite stockpiles to determine the level of damage, if applicable
* Create a resupply list based on projected demand, past demand and ad hoc orders from departments
* Assess how long department can operate with available equipment and supplies
* Request assistance from HCC as needed

| Mission Critical Equipment and Supplies | | | | |
| --- | --- | --- | --- | --- |
| **EQUIPMENT/SUPPLY ITEM** | **QUANTITY/PAR LEVEL** | **POST INCIDENT INVENTORY** | **GAP/AMTNEEDED** | **ACTIONS IF ITEM IS UNAVAILABLE** |
| RF Handheld Units |  |  |  | * Key quantity / manual entry |
| Forklifts / Skids / Flatbeds |  |  |  | * Additional staff / breakdown bulk/sizes |
| Totes |  |  |  | * Alternate containers / communicate change |
| Labels / Sharpies |  |  |  |  |
| Manual P.O. forms |  |  |  | * Create or use existing requisition forms |
| Label Printers |  |  |  | * Handwrite / back entry later date |
| Trucks / Transport |  |  |  | Hire trucking, courier services, repair existing, etc. |

| Mission Critical Equipment and Supplies | | | | |
| --- | --- | --- | --- | --- |
| **EQUIPMENT/SUPPLY ITEM** | **QUANTITY/PAR LEVEL** | **POST INCIDENT INVENTORY** | **GAP/AMTNEEDED** | **ACTIONS IF ITEM IS UNAVAILABLE** |
| Picking Carts |  |  |  | * Additional staff |
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# Vendors/Resources Call List

| Company | Point of Contact | Phone Number | Emergency contract in place? Y/N |
| --- | --- | --- | --- |
| Contact List to be on USB stick with Key individuals |  |  |  |
| [e.g. Medline] |  |  |  |
| [e.g. McKesson] |  |  |  |
| [e.g. Baxter IV] |  |  |  |
| [e.g. Stryker Trauma] |  |  |  |
| [e.g. Crothall Healthcare – Linen] |  |  |  |
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# Mission Critical Vital Records

Vital Records are documents that have been pre-identified as critical to the continued operations of the department, including those of legal and financial significance of the organization.

Personnel will be deployed during an emergency to ensure the protection and ready availability of records needed to support mission critical services under the full spectrum of emergencies.

|  |  |  |  |
| --- | --- | --- | --- |
| **RECORD NAME** | **LOCATION** | **ALTERNATE BACK UP SOURCE** | **RECORD TYPE**  **PAPER/ELECTRONIC** |
| Contracts |  |  | Paper |
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# Staff Call List

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| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **First**  **Name** | **Last**  **Name** | **Job**  **Title** | **Shift** | **Extension** | **Pager** | **Home** | **Cell** | **ETA [mins]** |
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Evacuation and Relocation Procedures

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| **Horizontal Evacuation Location** |  |
| **Vertical Evacuation Location** |  |
| **Assembly for full building evacuation** |  |
| **Nearest Elevator** |  |
| **Nearest Stairwell** |  |

# Evacuation Procedures

* INSERT PROCEDURES

# Shelter-in-Place Procedures

* INSERT PROCEDURES

# Relocation Procedures

* INSERT PROCEDURES

# Recovery Procedures

* INSERT PROCEDURES