Board of Supervisors | Hilda L. Solis First District | Holly J. Mitchell Second District | Lindsey P. Horvath Third District | Janice Hahn Fourth District | Kathryn Barger Fifth District

Board of Supervisors
Workforce and Economic Development Cluster Meeting

DATE: November 5, 2026
TIME: 2:30 – 4:00 pm
MEETING CHAIR: Annette Trejo, 1st Supervisorial District
DEO MEETING FACILITATOR: Heidi Schultheis

This meeting is held under the guidelines of Board Policy 3.055

To participate in the meeting in-person, the meeting location is:

Kenneth Hahn Hall of Administration
500 West Temple Street | Los Angeles, California 90012 | Room 140-A (1st floor)

To participate in the meeting virtually, please call teleconference number 1 (323) 776-6996 and enter 907 618 88#, or Click here to join the meeting

Teams Meeting ID: 242 261 225 328 8; Passcode: DV6PF6ku

For Spanish Interpretation, please email the following *at least 48 hours before the meeting:* ClusterAccommodationRequest@bos.lacounty.gov

Members of the Public may address the Economic Development Policy Committee on any agenda item during Public Comment. The meeting chair will determine the amount of time allowed for each item.

Agenda posted at: Agendas – Los Angeles County (lacounty.gov)

I. Call to Order

II. Board Motions

- SD2: Honoring Social Enterprise Week in Los Angeles County: Setting a Social Enterprise Utilization Target and Strengthening the Employment Social Enterprise Definition
- SD3: Supporting Film and Television Production and Los Angeles County's Entertainment Workforce

III. Presentation/Discussion Item(s)

- ~~DEO-DPSS Workforce Transition Plan~~
  ~~*Kelly LoBianco, Director of Department of Economic Opportunity*~~

~~*Dr. Jackie Contreras, Director of Department of Public Social Services*~~ **Note: Department of Economic Opportunity and Department of Public Social Services request that this item be continued to November 19, 2026.**

- Long Beach Enhanced Infrastructure Financing District
  Bob Moran, Chief Executive Office – Budget & Operations Management Branch

- Last Paycheck Ordinance and Implementation Plan
  Rose Basmadzhyan, Department of Consumer and Business Affairs

IV. Items Continued from Prior Meetings

- None

V. Public Comment

VI. Adjournment

Los Angeles County Economic Development Objectives:

- Attract, develop, and retain businesses that provide quality jobs in high growth industries.
- Increase employment opportunities by improving workforce development skills and employer partnerships.
- Invest in infrastructure needs to improve and maintain competitiveness of LA County Region.
- Coordinate across multiple County agencies to ensure that services to workers, businesses and entrepreneurs are coordinated and streamlined to facilitate a "no wrong door approach" to serving our constituents.
- Work to balance jobs with housing.

IF YOU WOULD LIKE TO EMAIL A COMMENT ON AN ITEM ON THE ECONOMIC DEVELOPMENT POLICY COMMITTEE AGENDA, PLEASE USE THE FOLLOWING EMAIL AND INCLUDE THE AGENDA NUMBER YOU ARE COMMENTING ON:

EDPC@opportunity.lacounty.gov

AGN. NO.

MOTION BY SUPERVISOR HOLLY J. MITCHELL November 17, 2026

Honoring Social Enterprise Week in Los Angeles County: Setting a Social Enterprise Utilization Target and Strengthening the Employment Social Enterprise Definition

Employment Social Enterprises (ESEs) are businesses that generate revenue through the sale of goods and services while employing, training, and supporting people who face barriers to employment, including those who have experienced homelessness, incarceration, or involvement with the foster care system. Partnering with these businesses provides a double bottom line for Los Angeles County (County).

The County has been an early national leader in catalyzing the growth of Social Enterprises. In 2016, the County Board of Supervisors (Board) adopted a four-year Small Business and Social Enterprise Utilization Plan and created the Social Enterprise Preference Program,[1] now housed at the Department of Economic Opportunity (DEO). The program established the nation's first government social enterprise certification and gives certified social enterprises up to a 15 percent bid preference, capped at $150,000. Additionally, the Board directed the creation of the Social Enterprise Employment and Training Master Agreement (SEMA) and in April 2026, the Board extended the SEMA,

[1] https://storage.googleapis.com/wzukusers/user-22554268/documents/519d2c77d6a843c09ae14278ef57a030/KH-LA%20County%20LSBE-DVBE-SE-UTILIZATION%20PLAN%202016-05-20.pdf

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which now includes 62 vendors, through June 30, 2028, with options to extend through June 30, 2030.[2]

The County has also built some of the country's strongest ESE workforce programs in the country. Los Angeles Regional Initiative for Social Enterprise (LA: RISE) provides paid transitional employment and career pathways for residents who are experiencing, or who are at risk of homelessness, placing more than 4,700 workers into competitive, unsubsidized employment during the initiative's first 10 years. RENEW, a $7.5 million partnership with the County Probation Department and the Justice, Care and Opportunities Department (JCOD), serves 740 justice-impacted residents through ESEs. The evidence behind this model is strong. Statewide, the first cohort of the California RISE supported 61 ESEs that generated $155.9 million in new revenue, hired 3,887 people, and secured 83 public contracts and grants.

ESEs also play an important role in delivering California's CalFresh Employment and Training (CFET) program. Through the federal Supplemental Nutrition Assistance Program, Employment and Training 50 percent reimbursement model, the County leverages eligible non-federal investments to draw down federal funding that supports employment and training services for CalFresh participants. This funding model allows participating organizations, including ESEs, to strengthen and expand workforce development programs, provide critical participant supports, and create pathways to sustainable employment for individuals facing barriers to economic mobility. By building upon existing community-based programs and investments, CFET provides the County with a sustainable strategy to expand workforce services while maximizing available federal resources.

However, the County's procurement tools have not kept pace with its workforce programs. The County has not set a social enterprise utilization goal since the original plan, and the Board does not receive regular, public-facing reporting on how often the preference is claimed or how much departments spend with certified social enterprises.

[2] https://camisvr.co.la.ca.us/LACoBids/BidLookUp/BidDetail?BidNumber=RFSQ-CMD-01-16

The SEMA is available to every department, yet its active work orders are concentrated in DEO's own workforce programs.

Social Enterprise Day is November 19, 2026. Federal changes under H.R. 1 (the One Big Beautiful Bill Act) add new work requirements for CalFresh and Medi-Cal recipients. The County needs strategies that create jobs for residents facing barriers by leveraging dollars it already spends. With LA28 procurement and local hiring goals ahead, the County should be ready to put certified ESEs to work. The 2028 Olympic and Paralympic Games present a near-term test. The County's 2028 Games Goals Framework, released in September 2026, projects more than 88,000 jobs supported between 2024 and 2028 and commits to 75 percent local spending, a 40 percent local hiring goal on County investments, and protections for unhoused and other vulnerable residents. LA28's Procurement Plan targets 75 percent of addressable spending with Greater Los Angeles businesses and 25 percent with small businesses, with all competitive solicitations published on the Regional Alliance Marketplace for Procurement (RAMP).

The City of Los Angeles's Games Local Hire Working Group is charged with developing programs for youth and transitional workers, precisely the workforce that ESEs are built to serve. Yet neither LA28's supplier program nor the County's Path to 2028 initiative currently recognizes certified social enterprises. Setting a measurable utilization target and modernizing the social enterprise definition is how the County moves from celebrating this field to growing it.

I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS proclaim November 16 through 20, 2026, as Social Enterprise Week in Los Angeles County (County), in honor of the employment social enterprises that create jobs and career pathways for residents facing barriers to employment, and direct the Director of the Department of Economic Opportunity (DEO), in partnership with the Director of the Internal Services Department (ISD), to host an annual Social Enterprise Marketplace during Social Enterprise Week at or near the Kenneth Hahn Hall of Administration, paired with training for County procurement staff on the Social Enterprise Preference Program and the Social Enterprise Employment and Training Master Agreement (SEMA).

I FURTHER MOVE THAT THE BOARD OF SUPERVISORS direct the Director of DEO, in consultation with the Director of ISD, the Chief Executive Officer, the Auditor-Controller, County Counsel, and the directors of other relevant departments, to report back to the Board in writing in 120 days with the following:

1. A baseline assessment of Social Enterprise utilization for Fiscal Years 2023-24 through 2025-26, including:
    a. The number of certified social enterprises, and how many have a primary mission of employing and training individuals facing barriers to employment;
    b. The number of County solicitations in which the Social Enterprise preference was requested and applied, and the resulting awards;
    c. Total County payments to certified social enterprises, by department and by category of goods and services;
    d. Work orders issued under SEMA, by department and dollar value and whether cash advances were provided; and
    e. Barriers to contracting identified by social enterprises, including cash flow, payment timeliness, contract size, insurance and bonding requirements, and the certification process.
2. A recommended Social Enterprise utilization target, including:
    a. A Countywide target for spending with certified social enterprises, with a specific target for employment social enterprises, expressed as a share of eligible spending and phased in over three years beginning in Fiscal Year 2027-28;
    b. An accountability structure, including departmental utilization plans and an annual utilization report to the Board each November in recognition of Social Enterprise Day;
    c. Recommendations to develop a definition and potential preferences for job quality standards, including competitive wages, benefits, and pathways to permanent employment, for ESEs awarded contracts by the County;

d. Alignment with the California Regional Initiative for Social Enterprise definition in Government Code Section 11788, the SEMA, and County Employment social enterprise (ESE) programs including LA:RISE and RENEW; and
e. Recommendations for amendments needed to County Code Chapter 2.205 and the Preference Program Implementation Guidelines.

3. Recommendations on whether the CalFresh Employment and Training Program should be expanded to additional social enterprises, the timeline for expansion and the forecasted additional revenue that could be drawn down by the 50/50 non-federal match should additional ESEs be added to the County's existing program.
4. Recommendations to strengthen outreach and connect certified social enterprises to 2028 Olympic and Paralympic Games opportunities, including contracting and local hiring, prepared in coordination with the Chief Executive Office Major Events team and DEO's Path to 2028 initiative.
5. In coordination with the CEO's Office of Major Events, recommendations to increase the capacity of certified social enterprises to be an employer of choice for 2028 Olympic and Paralympic Games-related opportunities, and report back to the Board in writing in 60 days with:
   a. Identification of County Games-related contracts, and categories in the LA28 Procurement Forecast, suitable for performance by employment social enterprises, including through SEMA work orders or unbundling;
   b. How ESE and their transitional workers will be counted toward the County's 40 percent local hiring goal and the Protect Vulnerable Angelenos goal of the 2028 Games Goals Framework; and
   c. Engagement with LA28 and the City of Los Angeles on recognizing the County's social enterprise certification within LA28's supplier program and the Games Local Hire Working Group.

I FURTHER MOVE THAT THE BOARD OF SUPERVISORS direct County Counsel, in consultation with the Director of DEO, to prepare any ordinance amendments

to County Code Chapter 2.205 recommended in the report back for the Board's consideration within 120 days of the report back.

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AGN. NO. _____

MOTION BY SUPERVISOR LINDSEY P. HORVATH November 17, 2026

Supporting Film and Television Production and Los Angeles County's Entertainment Workforce

Film and television production is a cornerstone of Los Angeles County's economy and identity, supporting workers, small businesses, vendors, and creative professionals throughout the region. Production activity also supports jobs across industries including construction, transportation, catering, equipment rental, hospitality, and retail.

Los Angeles County remains the center of the American film and television industry, but the region has experienced a sustained decline in production and employment. According to an August 2026 report prepared by the Los Angeles County Department of Economic Opportunity and CVL Economics, County motion picture employment averaged approximately 93,000 jobs in 2025, a 35.7 percent decline from its 2022 peak and the lowest level in the comparable federal employment series. The same analysis found that California had lost more than 52,000 film and television jobs since 2022, with nearly all those losses occurring in Los Angeles County.

The decline in local production reflects a broader shift of film and television work away from the United States. An October 2026 analysis prepared by EY (formerly Ernst

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& Young) for entertainment industry labor organizations found that, over the past 25 years, the share of production budgets for major U.S. studio films with significant U.S.-based production declined from 74 percent to 42 percent, while the corresponding share for television declined from 94 percent to 64 percent. During the same period, the share of film production budgets spent primarily outside the United States increased from 26 percent to 58 percent.

Production incentives have become a significant factor in this global competition. A September 2026 analysis prepared by Olsberg•SPI for the Motion Picture Association found that the number of film and television production incentives operating at the national, state, and provincial levels increased from 86 in 2017 to 121 in 2026. As of August 2026, 39 states offered active film and television incentive programs and 65 countries offered national incentives. In major production markets such as Canada and Australia, national incentives can be combined with provincial or other subnational incentives.

California has taken significant steps to remain competitive. In July 2025, the State increased annual funding for the California Film and Television Tax Credit Program from $330 million to $750 million. In September 2026, California further expanded its incentives by establishing a tax credit for qualifying post-production work and making additional changes to strengthen the program. A complementary federal incentive would allow California and other states to compete more effectively with international jurisdictions that pair national and regional production incentives.

In September 2026, a bipartisan and bicameral group of members of Congress introduced the Motion Picture, Television, and Entertainment Revitalization Act. H.R.

10582 was introduced in the House of Representatives by Representative Nathaniel Moran, with bipartisan cosponsors including Representatives Laura Friedman, Linda Sánchez, Brian Jack, and Senators Adam Schiff and Tim Scott introduced the Senate version, S. 5552.

The legislation would establish a 20 percent federal tax credit on qualified U.S. labor costs for eligible film and television productions with costs exceeding $1 million and at least 75 percent of principal photography occurring in the United States. Additional five-percentage-point incentives would be available for certain productions, including independent productions, productions filming in rural opportunity zones or federally declared disaster areas, qualifying multi-state producers, and producers that increase domestic production, up to a maximum credit of 30 percent. Qualifying domestic post-production and visual effects work would also be eligible.

The proposed credit would supplement existing state production incentives, allowing productions to combine the federal credit with programs such as California's Film and Television Tax Credit Program. A September 2026 Olsberg•SPI analysis of a comparable 20 percent federal incentive estimated that it could generate approximately $125.3 billion in additional U.S. production spending between 2027 and 2035, supporting approximately $249.1 billion in additional gross value added, $133.1 billion in labor income, and an annual average of approximately 143,500 additional full-time-equivalent jobs.

The benefits of increased domestic production would extend beyond workers directly employed on film and television projects. The County's August 2026 economic analysis found that every 100 production-industry job-years at risk are associated with

approximately 130 additional job-years elsewhere in the Los Angeles County economy, reflecting the extensive network of vendors, contractors, and other businesses that depend on production activity.

As the home of a significant concentration of the nation's film and television workforce, production infrastructure, studios, vendors, and related businesses, Los Angeles County has a direct interest in federal policies that encourage domestic production and strengthen the entertainment workforce.

I, THEREFORE, MOVE that the Board of Supervisors direct the Chief Executive Office, Legislative Affairs and Intergovernmental Relations Branch to support H.R. 10582 and S. 5552, the Motion Picture, Television, and Entertainment Revitalization Act, and similar measures that would establish a federal film and television production tax credit to incentivize domestic production, protect and create American entertainment jobs, and complement state production incentive programs.

# # #

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DEO-DPSS GAIN AND START INTEGRATION AND ALIGNMENT

WORKFORCE AND ECONOMIC DEVELOPMENT COMMITTEE BRIEFING

NOVEMBER 2026

GAIN AND START PROGRAM OVERVIEWS

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GAIN and START are Welfare-to-Work programs that help public benefits recipients build jobs skills, obtain employment, and achieve long-term economic self-sufficiency.

GREATER AVENUES FOR INDEPENDENCE (GAIN)

Provides employment and training services for individuals receiving California Work Opportunity and Responsibility to Kids (CalWORKs) benefits for families with minor children. Funded by federal Temporary Assistance for Needy Families (TANF), GAIN serves 1,500 participants annually.

SKILLS AND TRAINING TO ACHIEVE READINESS FOR TOMORROW (START)

Provides employment and training services to individuals receiving General Relief (GR) benefits for single adults or couples without children. Funded by Net County Cost, START serves approximately 81,371 participants annually.

PROGRESS TO DATE

Existing interdepartmental work establishes a foundation for proposed transition

Call to action by Board to review current social safety net and public workforce system alignment with creation of DEO and review of long-term TSE contracts

Multi-year engagement with DPSS and DEO on potential for optimization with TSE and business services

DPSS and DEO MOU signed March 2026 for $6 million TSE Plus pilot for GAIN participants, while DPSS maintained current TSE contract with South Bay WIB.

Joint transition planning, program scope review and Board and partner engagement underway

PURPOSE AND PROPOSED DIRECTION

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Improve alignment of LA County's social safety net and public workforce systems by integrating DPSS' workforce programs into DEO while ensuring continuity of service delivery.

IMMEDIATE OBJECTIVE

Integrate and align GAIN Transitional Subsidized Employment (TSE) services while maintaining uninterrupted services with a continued partnership with SBWIB and work together to develop a similar transition of START employment, beginning July 1, 2027.

LONG-TERM OBJECTIVE

Integrate AJCCs and regional Workforce Development Boards (WDBs), High Road Training Partnerships (HRTPs), Subsidized Work-Based Learning (SWBL) and Transitional Subsidized Employment with Employment Social Enterprises (ESEs) and cross-sector employers to improve connection to quality jobs, career pathways, and economic mobility.

PROGRAMS AND FUNDING

General allocations and funding limits below remain subject to final agreements

Program Contract	Amount	Proposed Transition
GAIN TSE with SB WIB	$24,463,458	Transition from Sole Source with DPSS to DEO DA with AJCC/WDB Board Letter for July 1, 2027
START TSE with SB WIB	$1,200,000	Transition from Sole Source with DPSS to DEO DA with AJCC/WDB Board Letter for July 1, 2027. Move toward subsidized work-based learning and training through AJCCs, HRTPs, and ESE programs
Employment and Assessment Services with LACOE (GAIN & START*)	$25,800,000 ($1.38M*)	DPSS will maintain a sole source contract for GAIN participant services through June 2028 with transition by July 2028. DEO & DPSS will work together on START services.
START Youth Services through DPSS-DEO MOU	$500,000	Move towards subsidized work-based learning and training through AJCCs, HRTPs, Youth@Work, or ESE programs
TSE Plus Pilot through DPSS-DEOMOU	$5,399,900	Continue and expand AJCC pilot; findings inform redesign

PROGRESS TO DATE

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A phased approach allows operational continuity while the future-state system is implemented

PHASE I

Bridge and Planning Period

September 2026 - June 2027

- Confirm scopes, providers and contracting routes
- Continue TSE Plus and assess results
- Complete Board notifications and agreements
- Test payroll, referrals and data readiness

PHASE II

Transition of Contracts and Funding

July 2027 - June 2028

- Begin DEO-led WDB contracts maintaining core GAIN TSE services
- Jointly design and pilot START SWBL services
- Continue DPSS GAIN and START services
- Continue TSE Plus MOU

PHASE III

Implementation of future state redesign

July 2028 +

- Launch redesigned GAIN / START pathways
- Integrate AJCCs, HRTPs, ESEs and other partners
- Launch redesigned GAIN employment and assessment services
- Measure job quality and economic mobility

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PROJECT TIMELINE

OCT 27 - NOV 5	Board Briefings and Workforce and Economic Development Cluster briefing
EARLY - MID NOV	Engage board offices, WDBs and DPSS LACOE sole source notification and Board note
NOV 15	Survey WDBs and confirm contracting approach for transition
NOV 30	Finalize implementation plan for GAIN and START service model and contingencies
APRIL 30, 2027	Target execution of agreements for July 1 implementation
JULY 1, 2027	Continuity of GAIN and START workforce services alongside redesign

TSE PLUS PILOT

Launched in May 2026, TSE Plus will serve 200 GAIN participants from Regions III (San Gabriel Valley) and VI (Southeast LA) through the Pomona Valley and Rio Hondo AJCCs to connect them to work readiness services and one of three pathways for economic mobility:

1. **Paid Work Experience** for up to twelve months for individuals with limited or no prior work history
2. **Direct hire through On-the-Job Training (OJT)** for individuals with some prior or recent work experience and/or existing certifications in a field of interest
3. **High Road Training Partnership (HRTP)** followed by On-the-Job training for individuals with some prior work experience but lacking formal certifications or industry-recognized credentials

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opportunity.lacounty.gov/tse

TSE PLUS PILOT EARLY FINDINGS AND NEXT STEPS

- **As of October 2026:**
  - 163 participants have been referred
  - 123 participants have been enrolled with the AJCCs
  - 50 placed into Paid Work Experience
  - 165 employer commitments for worksites
- **In Q3 of FY 2026 - 2027:**
  - DEO and DPSS will begin to evaluate pilot outcomes
  - Make recommendations for continuation of pilot in FY27-28

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- Strong interest and referral volume from DPSS
- AJCC staff are working to identify participants' needs and interests in the three pathways.
- Many participants express interest in immediate employment. AJCCs and DEO are working to interest more individuals in the HRTP path through promotion of training opportunities.
- AJCC staff are working with DPSS TSE liaisons to remove barriers to participation and ensure supportive service needs are met.
- DEO and AJCCs are working to convert Paid Work Experience worksite partners into direct hiring partners through On-the-Job Training

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CONNECT WITH US

Follow DEO @econoppla on social media.

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Long Beach EIFD Project Feasibility

CEO Budget and Operations Management

6/15/2026

CEO.

Introduction and Background

- Spurred by a 2019 City Council motion and a 2021 funding allocation from the Long Beach Recovery Act (LBRA), the City of Long Beach is evaluating the use of special districts as a financing strategy to achieve economic development in designated opportunity areas within the City

- An financing strategy that includes Tax Increment Financing (TIF) financing and complementary sources would be well-suited to capture value from new development to fund targeted critical infrastructure and community investment priorities

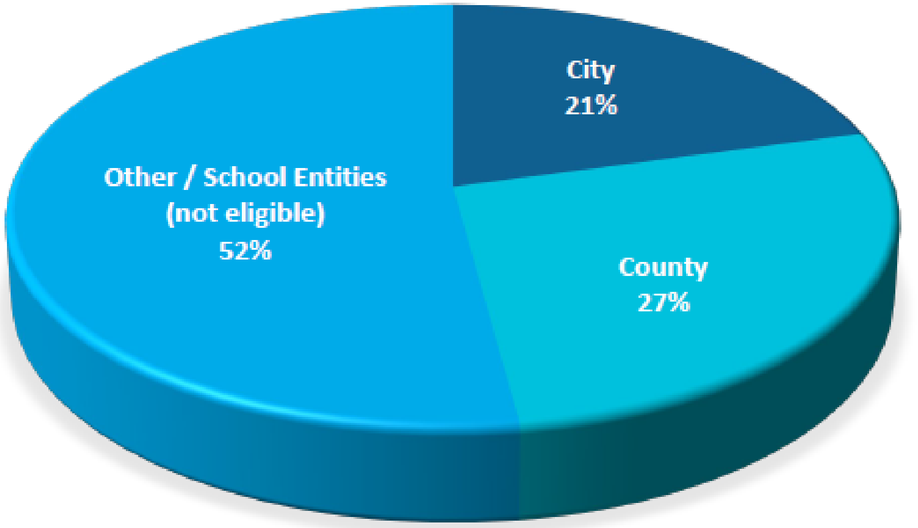
- While a City-only TIF district strategy would likely achieve favorable "return on investment" for the City, a broader partnership including the County of Los Angeles would further improve financial feasibility

- Subject to feedback from City staff, City Council, and community stakeholders, immediate next steps could include outreach to the County to discuss potential partnership

Property Tax Revenues Available to EIFD

- Primary non-school recipients and potential contributors of property tax are **City of Long Beach** and **County of Los Angeles**
- City share varies by area and averages ~**21% each** of every $1 collected in property taxes within the EIFD Study Area
  - City additionally receives equivalent of ~**9%** of property tax in lieu of MVLF, also available to EIFD
- County share varies by area and averages ~**27%**
  - County additionally receives equivalent of ~10% of property tax in lieu of MVLF, also available to EIFD, but not incorporated into this analysis to be conservative
- School-related entities cannot participate

Weighted Average Property Tax Distribution within EIFD Study Area

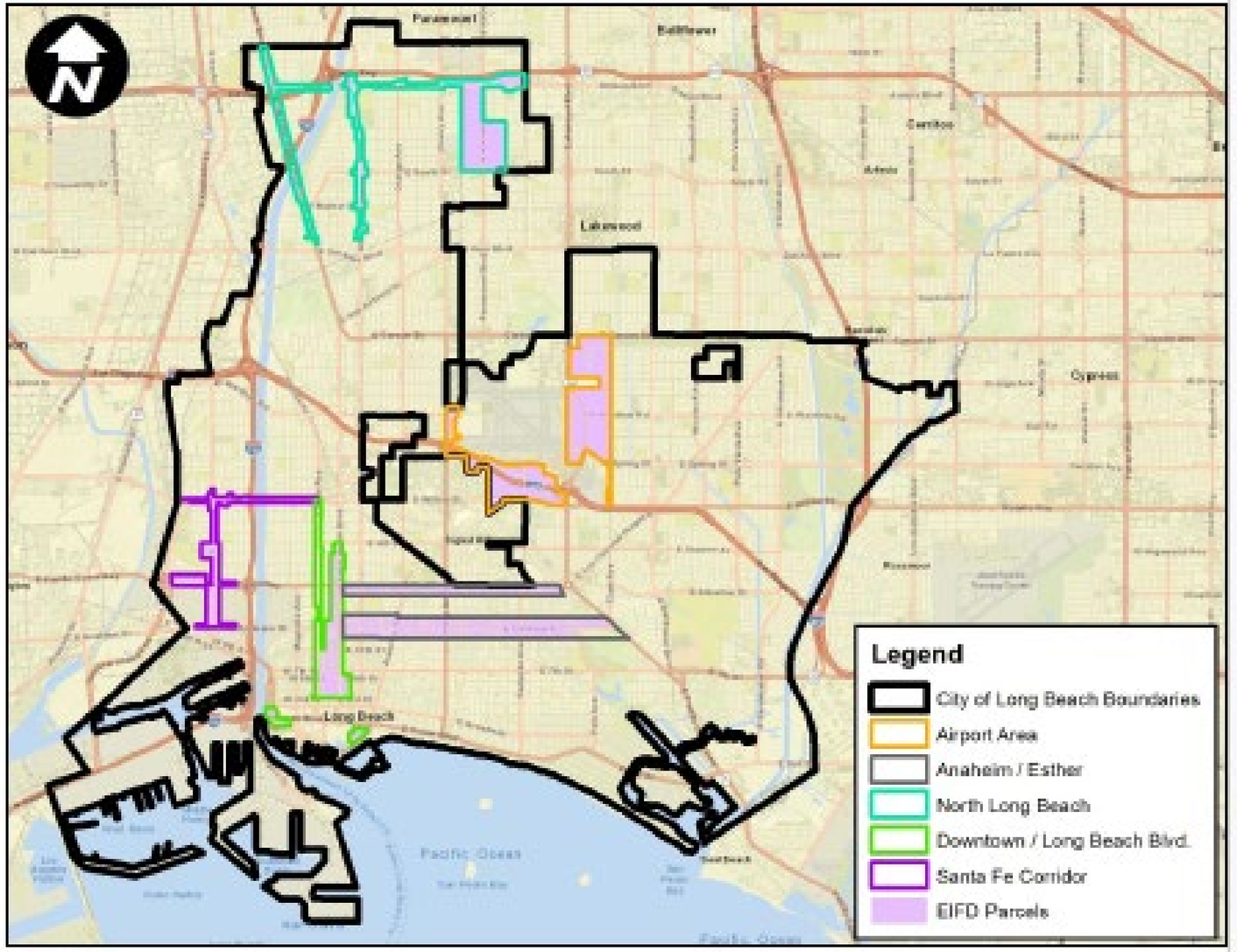


As counties tend to rely more heavily on property tax revenue sources generated by new development within incorporated jurisdictions, it is Kosmont's experience that it is not reasonable to assume allocation of property tax in lieu of MVLF by the County. As cities benefit from additional non-property tax revenue sources (e.g., sales tax, transient occupancy tax) from new development, it is Kosmont's experience that it is reasonable for cities to consider contributing property tax in lieu of MVLF.
Tax Rate Area (TRA) weighted average distributions for EIFD Study Area shown. Post-ERAF (Education Revenue Augmentation Fund) distribution.

Potential EIFD Boundaries Under Study

Five (5) non-contiguous areas in the City being studied for potential financing district implementation:

Area	Acreage	% of City By Size	Existing Assessed Value (AV)	% of City by AV
Airport Area	531 AC	1.1%	$496M	0.6%
Anaheim / Esther	1,246 AC	2.5%	$2.33B	2.8%
Downtown-LBB	278 AC	0.5%	$2.21B	2.4%
North LB	482 AC	1.0%	$1.48B	1.8%
Santa Fe Corridor	181 AC	0.4%	$453M	0.6%
TOTAL	**2,718 AC**	**5.4%**	**$6.71B**	**8.5%**



Source: City of Long Beach; Los Angeles County Auditor-Controller (2026)

BOS EIFD Policy: Necessary Pre-Condition

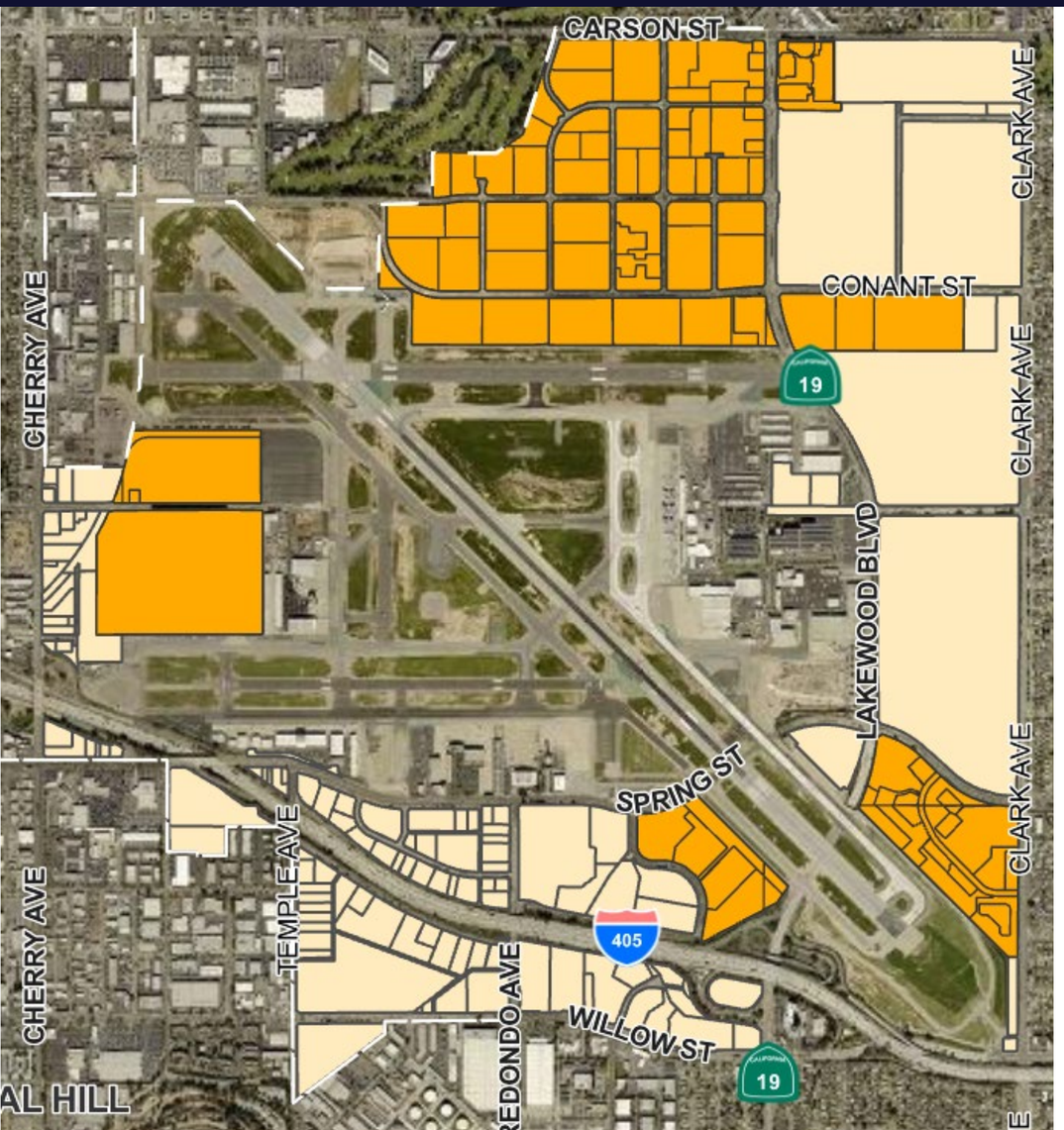
Proposal Standards for discussion:



According to the County Board Policy on Evaluating Tax Increment Financing Districts:
Project feasibility analysis must include a "But for … " review that evaluates whether the contribution of County property tax increment is a necessary pre-condition for the infrastructure and development projects being considered.

County CEO staff evaluates proposed project areas according to the “But for …” review by touring the areas and examining Assessor records. Generally, underdeveloped and underutilized parcels, or parcels that include aging building conditions that could benefit from public infrastructure investments pass the review. Parcels that appear to be fully developed with newer buildings likely do not pass the “But for …” test.

CEO. Airport Area



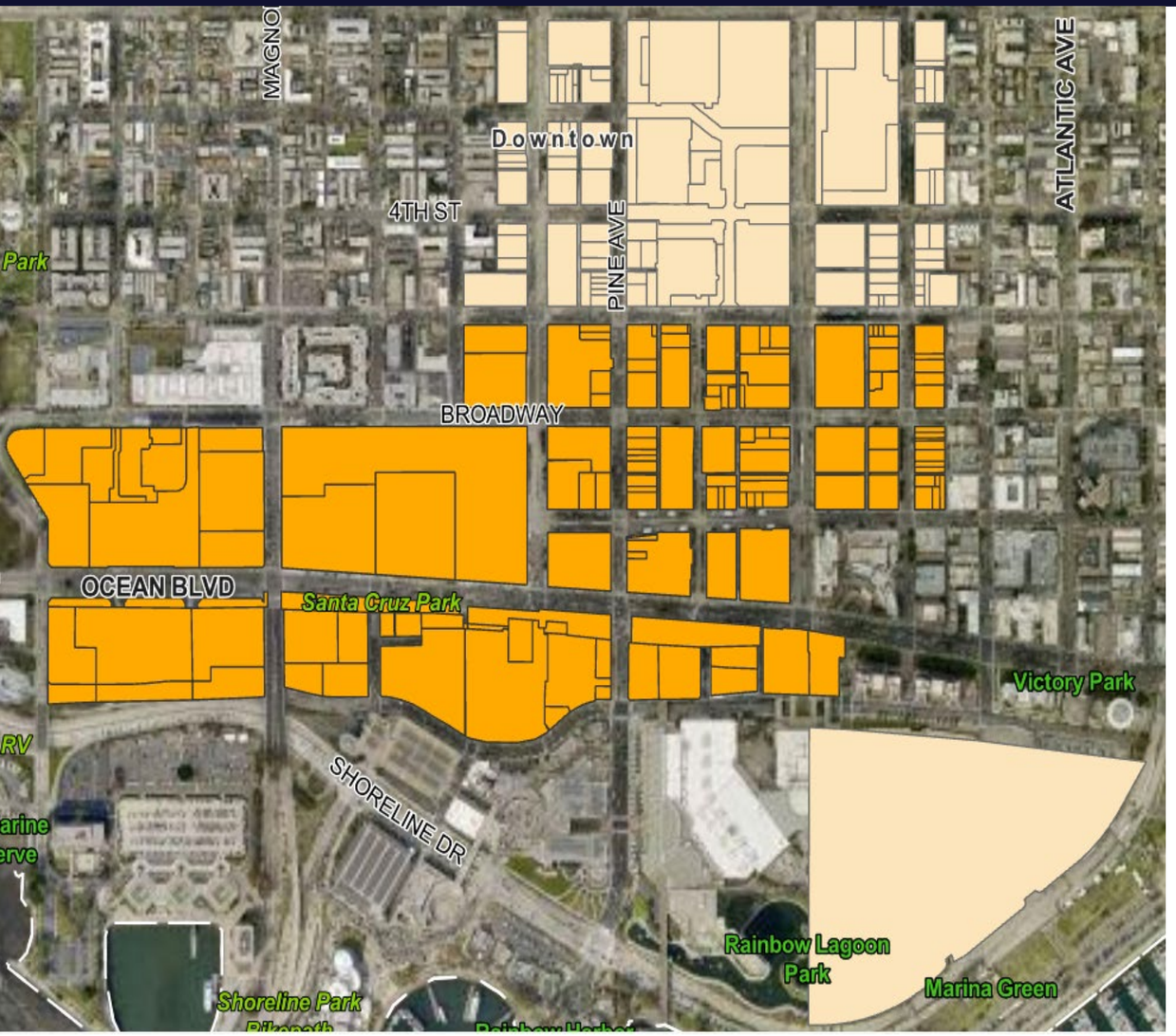
Analysis focused on the areas showing concentrated, developed parcels containing large newer buildings

228 parcels total in proposed Airport Area

102 Flagged Parcels

	Number of Parcels	Total Assessed Value** (2025 Roll, Land + Improvements)	Total Acreage**
Initially Proposed Airport Area Parcels *	228	$1.8 billion	919
Parcels Flagged for Removal	102	$1.33 billion	388
Revised Airport Parcels	**226**	**$470 million**	**531**

CEO. Downtown Area



Analysis focused on areas showing concentrated development, mainly south of 6th street

1,001 parcel records total in proposed Downtown Area

Approximately 147 Flagged structures

	Number of Parcels	Total Assessed Value* (2025 Roll, Land + Improvements)	Total Acreage*
Proposed Downtown Area Parcels	1,001	$4.45 billion	367
Parcels Flagged South of 3rd Street	147	$2.35 billion	104
Revised Downtown Area Parcels	**854**	**$2.1 billion**	**363**

Target Date	Task
Oct 2024 – Feb 2025	a) Conduct outreach / discussion among City staff and Council, Committees, County staff and Board of Supervisors (BOS), other relevant stakeholders b) Final determination of TIF district boundaries, targeted projects, governing Public Financing Authority (PFA) Board composition
Nov 2026 – Jan 2027	c) City Council / County BOS consider Resolution(s) of Intention (ROI) to form EIFD and establish PFA Board
Feb / Mar 2027	d) PFA directs the drafting of the Infrastructure Financing Plan (IFP)
April 2027	e) Distribute draft IFP to property owners, affected taxing entities, City Council, County BOS, Planning Commission
May 2027	f) PFA holds an initial public meeting to present the draft IFP to the public and property owners
June 2027	g) City Council / County BOS consider resolution(s) approving IFP
July 2027	h) PFA holds first public hearing to hear additional comments and take action to modify or reject IFP
August 2027	i) PFA holds second public hearing to consider oral and written protests and take action to terminate proceedings or adopt IFP and form the district by resolution

- Tax increment allocation begins fiscal year following district formation
- Debt issuance, if desired, would occur after a stabilized level of tax increment has been established (may be 3-5 years)

Next Steps

- Address questions, receive feedback from County staff at 11/5/26 WEDC
- County consideration of a non-binding Resolution of Intention, likely 12/8 Board agenda
- Consideration of City and County appointments to the EIFD Public Financing Authority
- Preparation of required Infrastructure Financing Plan (IFP), required public meetings, hearings, and noticing, and come back to the Board of Supervisors May, 2027

Thank you.

BOARD OF SUPERVISORS | Hilda L. Solis, First District | Holly J. Mitchell, Second District | Lindsey P. Horvath, Third District | Janice Hahn, Fourth District | Kathryn Barger, Fifth District

Chief Executive Office.

COUNTY OF LOS ANGELES
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, CA 90012
(213) 974-1101 ceo.lacounty.gov

CHIEF EXECUTIVE OFFICER
Joseph M. Nicchitta

December 8, 2026

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

ADOPT A RESOLUTION OF THE BOARD OF SUPERVISORS EXPRESSING THE INTENT OF THE COUNTY TO PARTICIPATE IN THE CITY OF LONG BEACH ENHANCED INFRASTRUCTURE FINANCING DISTRICT (ALL DISTRICTS) (3-VOTES)

SUBJECT

Recommendation to adopt a Resolution to express the intent of the County of Los Angeles (County) to potentially participate in the City of Long Beach (City) Enhanced Infrastructure Financing District (Long Beach EIFD).

IT IS RECOMMENDED THAT THE BOARD:

1. Adopt a Resolution to express the County's intent to participate in the Long Beach EIFD if the Board of Supervisors (Board) approves the Infrastructure Financing Plan (IFP) at a later date;

2. Affirm that as a potentially participating taxing entity the County will have membership in the newly formed Public Financing Authority (PFA); and

3. Find that the proposed Resolution is not subject to the provisions of the California Environmental Quality Act (CEQA) because the action does not meet the definition of a project for reasons stated herein and the reasons reflected in the record.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The purpose of the Resolution of Intent (ROI) of the Board is to indicate the County's intent to participate in the proposed Long Beach EIFD in the City. A future Resolution of the Board approving the IFP will be required for the County to formally participate in the Long Beach EIFD.

On September 29, 2014, the governor approved Senate Bill 628, which authorized the formation of EIFDs. An EIFD is a limited tax increment financing district created after the dissolution of the redevelopment agencies in 2012. An EIFD allows governmental entities to agree to contribute a portion of their future property tax revenues from a defined district for the construction of certain infrastructure projects. Schools cannot participate in EIFDs, no new taxes are created, and participation in the EIFD is voluntary.

The purpose of the Long Beach EIFD is to assist in the financing of infrastructure projects that will encourage housing, commercial, and industrial development in opportunity areas, including the Airport Area, Anaheim/Esther, portions of Downtown Long Beach, North Long Beach, and the Santa Fe Corridor. CEO staff worked with the City to ensure that the proposed EIFD project area is consistent the Board Policy on EIFDs, specifically the "But for …" review that ensures that only underutilized parcels that will benefit from EIFD-funded infrastructure are included.

The proposed area is approximately 2,700 acres, which represents 8.5% of the City area. Infrastructure projects will be identified, including: sidewalks, storm drains, pump stations; streets, alleys, and medians; irrigation improvements in public rights of way; park and senior centers; and affordable housing gap financing. More details regarding infrastructure projects will be included in the Infrastructure Financing Plan (IFP).

According to State law, EIFD adoption is a two-step process. This first step is the passage of a non-binding ROI. The Chief Executive Office (CEO) presented the ROI to the Workforce and Economic Development Committee (WEDC) on November 5, 2026. That presentation included a statement from the CEO that based on the initial information available at the time the proposed EIFD appears to be consistent with the Board Policy No. 3.106 on EIFDs.

The second step is this final approval of the Long Beach EIFD by your Board. After the ROI is approved, the City will proceed with drafting the IFP, establish the governing board of the Long Beach EIFD, the Public Financing Authority (PFA), and convene public hearings. Upon approval of the IFP by your Board at a future date and the City, the PFA will provide final approval. The presentation of the Resolution to the WEDC, included an analysis based on information available at this early stage in the process. The IFP will be released later and that analysis, as required by Board Policy No. 3.106, will be included in a future action.

Implementation of Strategic Plan Goals

These actions support the County's Strategic Plan North Star 1 — Make Investments that Transform Lives — by supporting efforts that prevent displacement, increase access to housing stability, develop more affordable housing, sustain home ownership opportunities, and enhance

the effectiveness of the County's homeless rehousing system. The City's commitment of 20 percent of new units towards affordable housing is also a Board priority.

FISCAL IMPACT/FINANCING

Based on a preliminary review, it appears that the proposed Long Beach EIFD is generally consistent with Board Policy No. 3.106 on EIFDs. The next step in the process will include a more detailed fiscal analysis when the IFP is completed, consistent with Board Policy No. 3.106. The more detailed analysis in the next step will confirm:

- The County's contribution of property tax revenues is not more than the City;
- The fiscal analysis will include a scenario analysis comparing the fiscal impact of the proposed Long Beach EIFD to a base-case without the Long Beach EIFD, which demonstrates a positive long-term benefit to the County General Fund;
- Project feasibility analysis will include a "But for…" review that evaluates whether the contribution of County property tax increment is a necessary pre-condition for the infrastructure and development projects being considered; and
- Housing proposed for the Long Beach EIFD allocates a minimum of 20 percent of all units for affordable housing; an in-lieu fee, or 20 percent of all Long Beach EIFD funds, can also fulfill the affordable housing requirement.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The law authorizing creation of EIFDs, California Government Code Section 53398.50 et seq. (EIFD law), took effect in 2015. The EIFD law was established to provide a tool to finance local infrastructure after the dissolution of the redevelopment agencies in 2012. The City is proposing to partner with the County on the Long Beach EIFD to assist in financing infrastructure projects. California Government Code Section 53398.63 of the EIFD law requires the IFP to include: descriptions of the infrastructure improvements and development projects within the Long Beach EIFD, a plan for financing the infrastructure projects, tax increment projections, limits on the time the Long Beach EIFD will exist and the dollar amounts the Long Beach EIFD will receive, and the anticipated incremental tax revenue contributions from the City and County to the Long Beach EIFD.

The IFP, which will detail the County's anticipated contribution to the Long Beach EIFD, will be presented to your Board for adoption after it has been prepared by the City and reviewed by the CEO staff, consistent with Board Policy No. 3.106. The IFP must be adopted by your Board by Resolution before any incremental tax revenue from the County is contributed to the proposed Long Beach EIFD. The IFP must also be approved by the PFA, which is the governing body of the Long Beach EIFD, at a public hearing to form the proposed Long Beach EIFD. The ROI includes the formation of the PFA, and appointments to the PFA governing body will be made.

These appointments include one member of the Board and one member of the public appointed by the Board. The City will appoint three members to the PFA.

ENVIRONMENTAL DOCUMENTATION

The proposed Resolution is not a project, pursuant to the CEQA, because it is an activity that is excluded from the definition of a project by section 15378(b) of the State CEQA Guidelines. This proposed action is an administrative activity of the government, which will not result in direct, or indirect changes to the environment.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Because the development is within the City, the direct impact on the County for services will be minimal. Benefits of the projects include construction and permanent jobs; new residential units, including low- and moderate-income units; and improved circulation and air quality.

CONCLUSION

At such time, as your Board adopts the enclosed Resolution, please return two signed copies to the CEO Budget and Operations Management Branch – Annexations and Financing Districts, who will assist in distributing a copy to the City.

Respectfully submitted,

JOSEPH M. NICCHITTA
Chief Executive Officer

JMN:JG:MRM
RM:gl

Enclosure

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller

DRAFT

RESOLUTION OF INTENT OF THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES TO PARTICIPATE IN THE PROPOSED CITY OF LONG BEACH ENHANCED INFRASTRUCURE FINANCING DISTRICT AND NEWLY FORMED PUBLIC FINANCING AUTHORITY

WHEREAS, on December 1, 2026, the City Council of the City of Long Beach ("City Council") approved Resolution No. _____ which is attached to this Resolution as Exhibit A ("Exhibit A"); and

WHEREAS, pursuant to Chapter 2.99 of Part 1 of Division 2 of Title 5 of the California Government Code (commencing with Section 53398.50) (the "EIFD Law") Exhibit A authorized the initiation of a process to establish an Enhanced Infrastructure Financing District ("EIFD") whose proposed name is the "City of Long Beach Enhanced Infrastructure Financing District" ("Long Beach EIFD"); and

WHEREAS, the proposed boundaries of the Long Beach EIFD are identified on a map entitled "Proposed Boundaries of the Long Beach EIFD" a copy of which is included in Exhibit A; and

WHEREAS, the proposed Long Beach EIFD will be used to finance certain public facilities within the proposed boundaries of the Long Beach EIFD; and

WHEREAS, the City also established a Public Financing Authority ("PFA") to serve as the governing body of the proposed EIFD, and which will also be responsible for implementing the Infrastructure Financing Plan ("IFP") required under EIFD Law; and

WHEREAS, the City Council has proposed that the County of Los Angeles participate with the City of Long Beach in the proposed Long Beach EIFD as a taxing entity; and

WHEREAS, pursuant to Government Code section 53398.51.1, if the County of Los Angeles participates in the proposed Long Beach EIFD as a taxing entity, a member of your Board, and a member of the public appointed by your Board, shall be members of the PFA.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Supervisors of the County of Los Angeles that:

1. The Board intends that the County of Los Angeles ("County") will participate in the Long Beach EIFD as a taxing entity if the Board of Supervisors approves the IFP at a later hearing date;

2. Pursuant to Government Code section 53398.51.1, if the Board of Supervisors subsequently approve the IFP and the County's participation as a taxing entity in the proposed Long Beach EIFD, the County of Los Angeles will have membership in the newly formed PFA. The PFA's membership will include the Los Angeles County Supervisor of the Supervisorial District in which the majority of the territory of the Long Beach EIFD is located, as well as the Mayor of the City of Long Beach, one member of the City Council appointed by the City Council, one member of the public appointed by the Long Beach City Council, and one member of the public appointed by the Board of Supervisors;

DRAFT

3. City of Long Beach staff will prepare the IFP in accordance with EIFD Law;

4. The IFP will be presented to the Board of Supervisors at a future regular meeting, for approval;

5. The IFP must be approved by the Board of Supervisors before the County may be considered a participating taxing entity in the Long Beach EIFD or any incremental tax revenue from the County may be used by the proposed Long Beach EIFD. The IFP must also be approved by the Board of Supervisors before a public hearing is held for formation of the proposed Long Beach EIFD and approval of the IFP by the PFA;

6. City of Long Beach staff will be responsible for the distribution of the IFP, and any required California Environmental Quality Act reports, to the PFA, the City of Long Beach Planning Commission, landowners within the boundaries of the proposed Long Beach EIFD (as defined under EIFD Law), and each affected taxing entity (as defined under EIFD Law) as required under California Government Code Section 53398.64 for formation of the proposed Long Beach EIFD;

7. The City of Long Beach City Clerk is responsible for the mailing and publication of notice, as required under EIFD Law (California Government Code Sections 53398.60, 53398.61, 53398.66), for formation of the proposed Long Beach EIFD. The County of Los Angeles, and its staff, will have no responsibilities for the required mailing and publication of notice;

8. The PFA will hold a public hearing for the establishment of the proposed Long Beach EIFD and approval of the IFP at the City of Long Beach Council Chambers. Under no condition, will the PFA hold the public hearing for the establishment of the proposed Long Beach EIFD and approval of the IFP until the Board of Supervisors has formally approved the IFP;

9. This resolution in no way obligates the County of Los Angeles to use incremental tax revenue to finance public facilities in the proposed Long Beach EIFD until the Board of Supervisors approves the IFP;

10. This Resolution in no way obligates the PFA to establish the proposed Long Beach EIFD. The establishment of the proposed Long Beach EIFD and approval of the IFP is contingent upon the approval by the PFA by resolution and ordinance following a public hearing; and

11. This Resolution shall take effect immediately upon its approval by the Board of Supervisors of the County of Los Angeles.

The foregoing resolution was on the 8th day of December 2026, adopted by the Board of Supervisors of the County of Los Angeles.

EDWARD YEN
Executive Officer
Board of Supervisors of
the County of Los Angeles

DRAFT

By _____
Deputy

APPROVED AS TO FORM

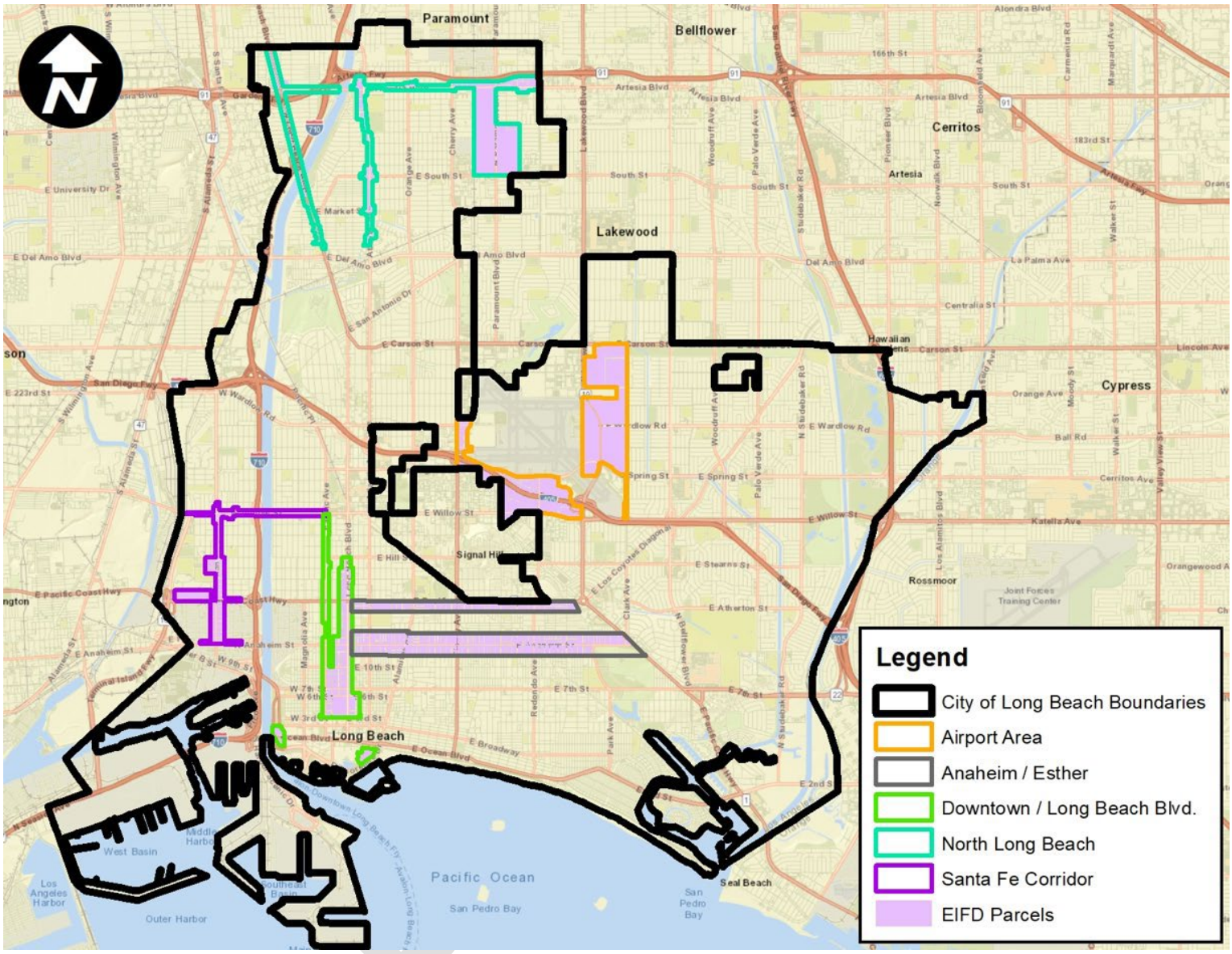
DAWYN R. HARRISON
County Counsel

By _____
Deputy County Counsel

DRAFT

Exhibit A

Proposed boundary of Long Beach EIFD



LOS ANGELES COUNTY
CONSUMER &
BUSINESS AFFAIRS

Office of Labor Equity

LAST PAYCHECK ORDINANCE

November 5, 2026

Last Paycheck Ordinance

History

Motion	Entity	Topic
June 15, 2025	DCBA/OIA	Directive to address a broad array of immigrant issues impacting workers in LA County.
December 9, 2025	DCBA/OLE in consultation with County Counsel, DEO, and others	Directive to report back within 90 days the feasibility of establishing ordinance, regardless of immigration status, with which employee may designate a person who shall be entitled to receive all paycheck due and payable to the employee in the event the employee in unavailable, require employers to deliver checks to designee, and provide a private right of action by aggrieved person.

Motion	Entity	Topic
March 6, 2026	DCBA Report on Advancing Last Paycheck Security	Recommendations: 1. Define “unavailability” in a limited, administrable way. 2. Preserve an initial opportunity for the employee to require/receive the paycheck directly; 3. Set clear eligibility rules for designee and delivery methods 4. Tie language access requirements to County-provided templates 5. Presentation of Form, annual reminder requirements, and records retention
June 30, 2026	County Counsel in consultation with DCBA	• Report back in 120 days with draft ordinance reflective of community feedback and previous report recommendations • DCBA conduct additional stakeholder outreach to inform ordinance language and proposed template (workers, businesses, worker/labor rights centers, and business organizations) • DCBA to report back in 120 implementation plan – comprehensive awareness and prioritization of initial education.


Community engagement
SAN FERNANDO
LOS ANGELES
LA CANADA FLINTRIDGE
BURBANK
GLENDALE
PASADENA
SIERRA MADRE
MONROVIA
ARCADIA
DUARTE
AZUSA
GLENDORA
IRWINDALE
SAN DIMAS
LA VERNE
CLAREMONT
COVINA
POMONA
WALNUT
DIAMOND BAR
HIDDEN HILLS
AGOURA HILLS
CALABASAS
WESTLAKE VILLAGE
VENTURA COUNTY
MALIBU
PACIFIC OCEAN
BEVERLY HILLS
W. HOLLYWOOD
SOUTH PASADENA
SAN MARINO
SAN GABRIEL
ALHAMBRA
TEMPLE CITY
ROSEMEAD
EL MONTE
MONTEREY PARK
COMMERCE
VERNON
Maywood
HUNTINGTON PARK
BELL
Cudahy
BELL GARDENS
PICO RIVERA
WHITTIER
LA HABRA HEIGHTS
INGLEWOOD
HERMOSA BEACH
REDONDO BEACH
TORRANCE
CARSON
LAKEWOOD
CERRITOS
ARTESIA
HAWAIIAN GARDENS
SIGNAL HILL
LONG BEACH
LOMITA
Palos Verdes Estates
Rolling Hills Estates
ROLLING HILLS
RANCHO PALOS VERDES
SAN CLEMENTE ISLAND
SAN BERNARDINO COUNTY
1
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INCORPORATED ARE
UNINCORPORATED A
SUPERVISORIAL DIST

Engagement

Workers, Worker Centers, Businesses & Others

Outreach/Entity
Worker Center
Worker Center
Business Community
Business Community
Business Community
Workers/Immigrant Community
City of Santa Monica - Business Community
LA Chamber of Commerce
Online Survey

Feedback

I. Workers and Worker Centers

- 15 Days
- People not being able to cash checks

II. Business Community

- Clarity and avoiding conflict with state law
- Emergency contact adopted to also designate them as designee
- Use of own form
- Unavailability, final wages, and temp employees
- Limit to earn and payable wages
- Clarify designee’s role
- Clarify that the proposal does not affect employment status
- Create a Good Faith Safe Harbor
- Clarify employer & employee responsibilities
- No Private Right of Action & include a Right to Cure

Addressing Concerns

I. Workers and Worker Centers

- 15 Days
- Third-party check endorsements allowed by some institutions

II. Business Community

- Only applies after employer has determined separation has occurred, followed state law, and wages remain unclaimed after 15 days
- Employer’s policies and procedures determine when separation has occurred
- Notification sent out after 15 days if wages remain unclaimed
- Designee only authorized to collect unclaimed wages
- Allows employers to use comparable form
- No private right of action
- Clarify employer and employee’s responsibilities



Last paycheck ordinance

Purpose

As directed in motions:

December 9, 2025

June 30, 2026

OLE has worked closely with County Counsel to produce an ordinance draft for consideration that mandates businesses who have employees who work in unincorporated areas to routinely provide an opportunity for each to designate an individual authorized to collect in-person their final earnings.

Existing Law

State Labor Code Requirements

- An employee that is discharged is owed final earnings **at the time of termination**.
- An employee who quits with **no notice** (also considered “job abandonment”) must be paid **final earnings within 72 hours**
- If the employee gives a**t least 72 hours’ notice** of intention to quit, final wages are owed **at the time of quitting**
- An employee who quits must be paid at the office or agency of the employer in the county where the employee worked **or** may request that final earnings be mailed to a designated address.

Key Elements of Ordinance

I. Presenting Opportunity

- Employer must provide designation form to employees
  - New hires: within 15 days from hire
  - Existing employees: w/in 60 days from effective date
- Annual Reminder

II. Post-Employment

- After 72-hour statutory period expires, if paycheck goes unclaimed for 15 days, then **employer must:**
  - Send written notice to designee & employee
  - Make three good faith email/call attempts
- Designee may pickup check with **proof of ID**
- Employee can submit form up to one-year after job separation

III. Other Employer Obligations

- Retain records for at least one year post separation
- Cooperate with DCBA investigation – rebuttable presumption
- **Effective date: July 1, 2027, with no fine until January 1, 2028.**
- DCBA Powers and Duties, similar to minimum wage
- Regulations will clarify identification, designee



Ordinance Language Revie

Ordinance Sections

8.301.010 – Purpose.

8.301.020 – Definitions.

8.301.030 – Employer Obligations.

8.301.040 – Retaliation Prohibited.

8.301.050 – Department of Consumer and Business Affairs—Powers and Duties.

8.301.060 – Notices of Violation.

8.301.070 – Reconsideration of Enforcement Order.

8.301.080 – Appeals.

8.301.090 – Fines for Violations.

8.301.100 – Additional Penalties.

8.301.110 – Severability.

8.301.120 – Effective Date.

Employer Obligations

8.301.030

A. Provision of Designation Form

- 60 Days of Effective Date for existing employees
- Within 15 days of the date of hire
- English and employee's primary language – DCBA to provide
- Free of coercion, intimidation and retaliation

B. Notice of Paycheck Availability

- If final paycheck unclaimed 15+ days after time-period in Section 202 of the CA Labor Code
  - Mail notice (employee & designee) & can pick up with proof of ID
- 3+ attempts to contact Designee if email or phone # provided in Designee Form

C. Delivery of Paycheck to Designee

- Deliver upon proof of ID

D. Modification of Designee

- Employee can modify at any time and up to one year after employment ends

E. Notice of Rights

- Annually, at minimum

F. Record Retention

- At least one year following separation

G. Cooperation with Administrative Investigations

- Companies subject to ordinance must comply with DCBA investigation

H. Rebuttable Presumption of Violation

- Failure to retain records or refusal to allow DCBA access to the Employer's records creates a rebuttable presumption.

Implementation Plan




questions

THANK YOU

LOS ANGELES COUNTY
CONSUMER &
BUSINESS AFFAIRS