



Board of Supervisors Homelessness & Housing Cluster Agenda Review Meeting

DATE: October 8, 2026

TIME: 2:00PM – 4:00PM

MEETING CHAIR: Daniella Urbina, First District

MEETING FACILITATORS: Kristen Aster and Jillian Sadler, Department of Homeless Services and Housing

THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055.

To participate in the meeting in-person, the meeting location is:

Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012
Room 374-A

To participate in the meeting virtually, please call teleconference number (323) 776-6996 and enter 329 335 682# or [click here to join the meeting](#).

For Spanish Interpretation, the public should send emails 48 hours in advance of the meeting to: ClusterAccommodationRequest@bos.lacounty.gov

Members of the public may address the Homelessness & Housing Cluster on any agenda item during general public comment. The meeting chair will determine the amount of time allowed for each item.

This teleconference will be muted for all callers. Please dial *6 to unmute your phone when it is your time to speak.

I. **Call to Order:** 2:00-2:05pm

II. **Board Motion(s):**

a. None.

III. **Board Letter(s):**

a. None.

IV. Presentation/Discussion Item(s): 2:05-3:45pm

- a. Aligning ECRHA and County Efforts: Roles, Responsibilities, and Shared Priorities (2:05-2:35)

Presenter:

- Paige Kaluderovic, Redondo Beach City Councilmember, Executive Committee for Regional Homeless Alignment

- b. Measure A Spending Plan Community Input: Key Findings and Takeaways (2:35-3:05)

Presenters:

- Connor Johnson, Change Well Project
- Veronica Lewis, Change Well Project

- c. The Intersection of Gender-Based Violence, Homelessness, and Housing Insecurity (3:05-3:35)

Presenters:

- Cristina Cortez, Domestic Violence Homeless Services Coalition, Downtown Women's Center
- Iliana Tavera, Haven Hills
- Nikki Brown, Community Member
- Sarah Whitman, LA County Department of Homeless Services and Housing
- Chanel Smith, LA County Department of Public Health

- d. Continuum of Care Update (3:35-3:45)

Presenter:

- Kristen Aster, LA County Department of Homeless Services and Housing

V. Informational Item(s) (any Informational Item is subject to discussion and/or presentation at the request of two or more Board offices):

- a. None.

VI. Consent Item(s)

- a. None.

VII. Closed Session

- a. None.

VIII. Future Agenda Items: 3:45-3:50pm

IX. Public Comment: 3:50pm-End

X. Adjournment

If you would like to email a comment for an item on the Homelessness & Housing Cluster agenda, please use the following email address and include the agenda number you are commenting on:

homelessness_and_housing_comment@hsh.lacounty.gov

Aligning Executive Committee for Regional Homeless Alignment (ECRHA) and County Efforts: Roles, Responsibilities, and Shared Priorities

Homelessness & Housing Cluster Meeting
October 8, 2026



Background

- The Board of Supervisors (Board) created the **Executive Committee for Regional Homeless Alignment (ECRHA)** in 2023, based on recommendations by the Blue Ribbon Commission on Homelessness.
 - ECRHA also holds responsibilities from Measure A, which was passed by the voters in 2024.
- The Board also created the **Leadership Table for Regional Homeless Alignment (LTRHA)** to serve as an advisory body supporting the work of the ECRHA.

August 8, 2023 Motion: <https://file.lacounty.gov/SDSInter/bos/supdocs/183266.pdf>

Measure A Ordinance (2024): <https://file.lacounty.gov/SDSInter/bos/supdocs/198339.pdf>

ECRHA Roles and Responsibilities: Board motion

- Develop **one plan for the region to address homelessness.**
- Establish a **common set of performance indicators.**
- **Align funding and resources** within each member's respective jurisdiction or area of influence.
- Provide **oversight.**



ECRHA's Key Duties: Measure A

- Evaluate progress toward Measure A regional goals.
- **Formulate baseline and target metrics** no later than April 1, 2025.
- Make recommendations to the County on the regional plan.
- Develop best practices for standardization of care.
- **Oversee and make recommendations regarding the expenditure of funds** allocated to the County and LACDA.

ECRHA's Key Duties: Measure A

- **Make recommendations to the Board and LACAHSa to redirect funds** to or away from specific programs for which target metrics have not been achieved by December 31, 2030.
- **Formulate new baseline and target metrics** informed by annual evaluations and program performance no later than October 1, 2031.
- **Evaluate progress toward these new metrics** at least every five years thereafter and make recommendations to the Board and LACAHSa.
- **Make recommendations** on the HSH annual evaluation agenda.
- Receive presentation of annual Auditor–Controller findings, if requested.

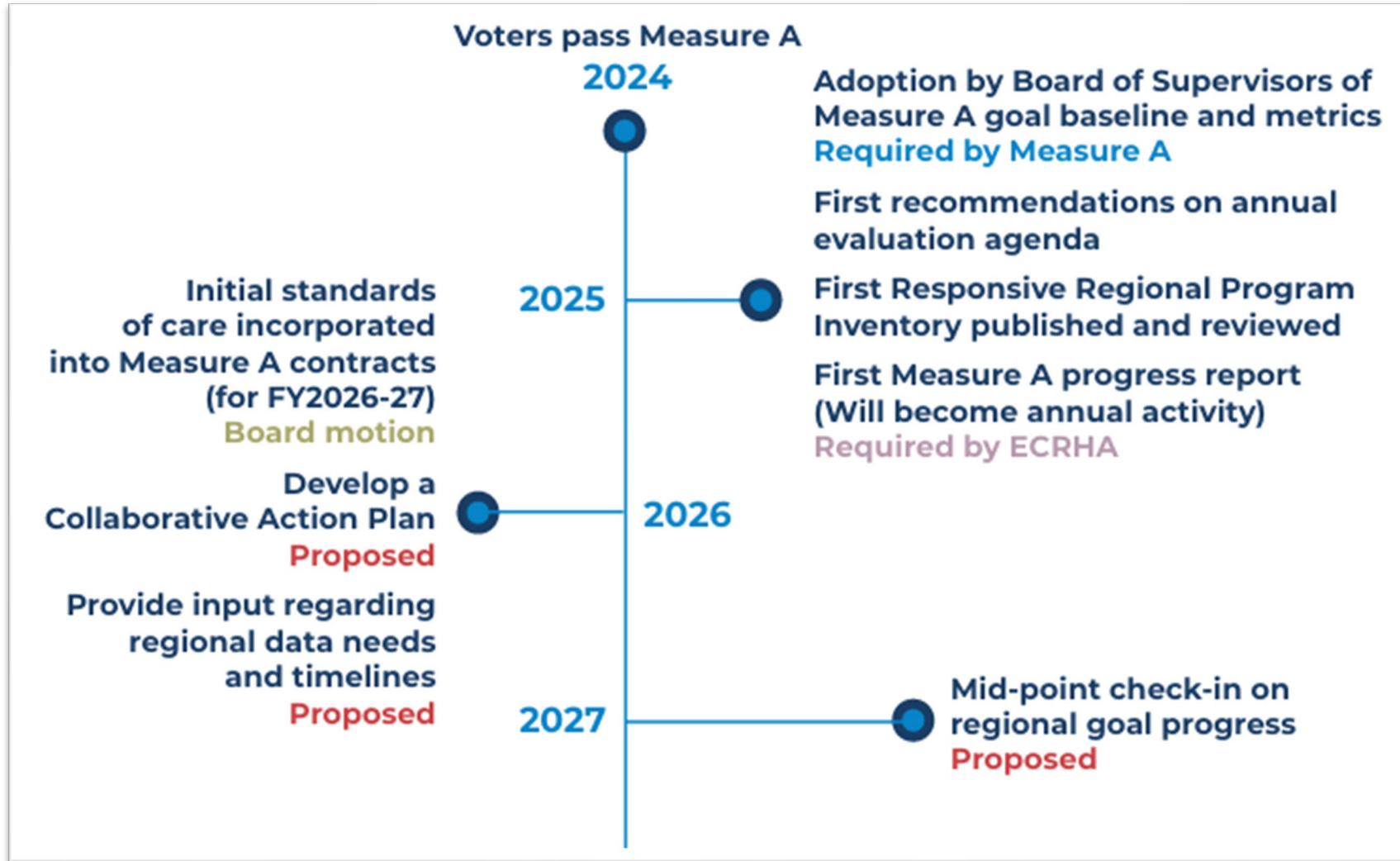
ECRHA's Strategic Plan

ECRHA adopted the ECRHA Strategic Plan in February 2026, which included intentions to work on a Collaborative Action Plan.

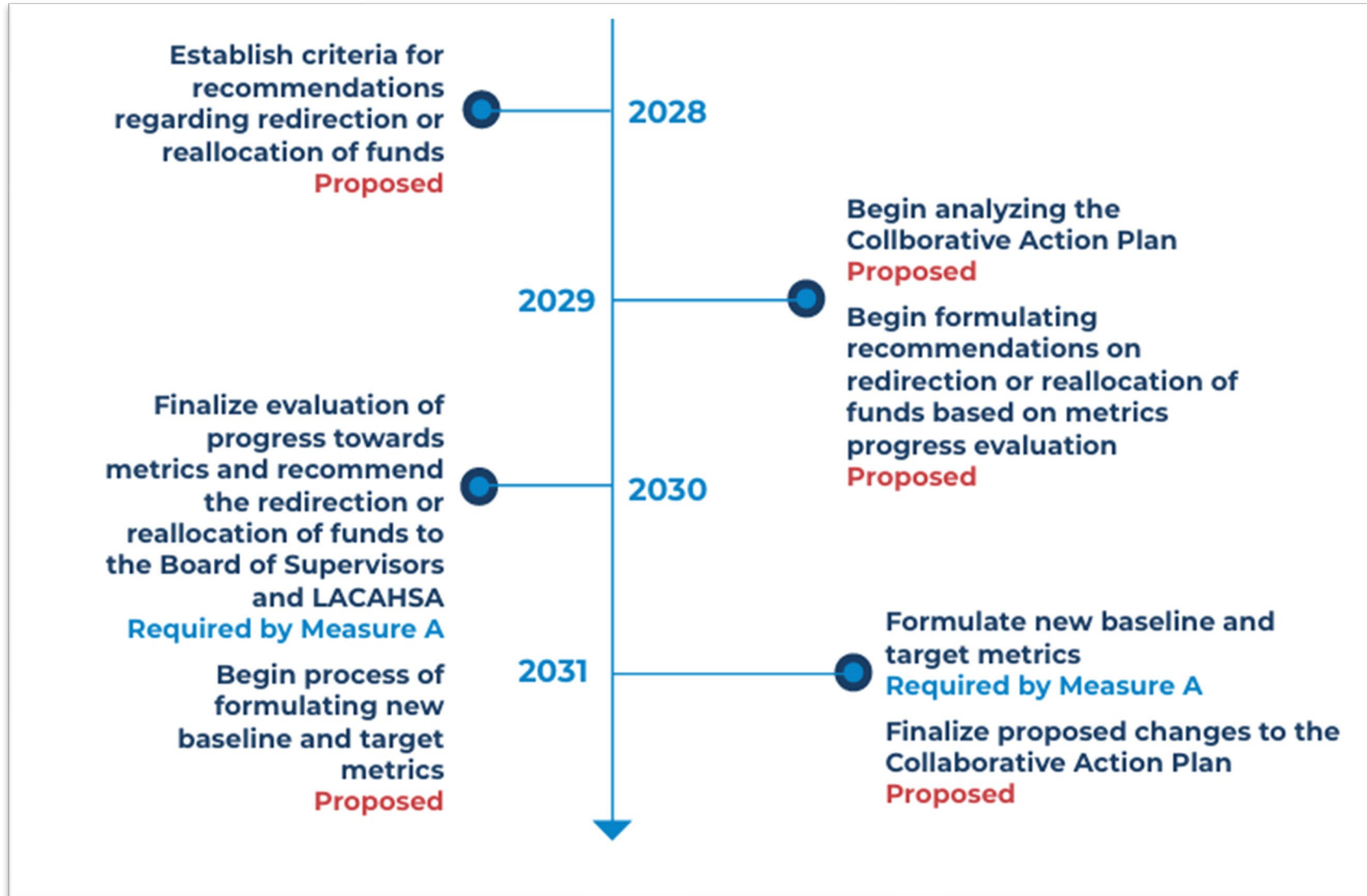


ECRHA Strategic Plan: <https://file.lacounty.gov/SDSInter/bos/supdocs/214098.pdf>

ECRHA Strategic Plan (2024-2027)



ECRHA Strategic Plan (2028 – 2031)



2025 ECRHA Key Accomplishments

- Approved Measure A baseline data and target metrics for the County's adoption
- Made recommendations to the County on the Responsive Regional Plan and approved enhancements to it
- Developed best practices for standardization of care
- Provided feedback on the Measure A Goal Metric Dashboard
- Reviewed initial progress on the Measure A Goals
- Made recommendations on FY 2025-26 and FY 2026-27 Measure A Spending Plans
- Provided initial feedback on the Annual Evaluation Agenda process

2026 ECRHA Key Accomplishments

- Made recommendations on the Annual Evaluation Agenda
- Finalized ECRHA's Strategic Plan
- Reviewed information from the Responsive Regional Plan inventory
- Advanced Collaborative Action Plan actions including:
 - Coordinated Street Outreach
 - Cities and Councils of Governments
 - Regional Data Integration
 - LTRHA Coordination Agenda

What does the Board envision for the Collaborative Action Plan?

- The Board asked for one plan for the region, and the Collaborative Action Plan is how ECRHA proposes to deliver it.
- Our intent is to define who leads each part of the system and what roles/jobs they should take ownership of, or in ways they support the lead agency.

What does the Board envision for the Collaborative Action Plan?

COLLABORATIVE ACTION PLAN LEAD AGENCY FRAMEWORK					
Federal	State	LA County	Large Cities/CoCs	Cities/COGS	Non-Profit/Volunteers
Data	Data	Data	Data	Data	Data
Prevention & Preservation	Prevention & Preservation	Prevention & Preservation	Prevention & Preservation	Prevention & Preservation	Prevention & Preservation
Outreach & Housing Navigation	Outreach & Housing Navigation	Outreach & Housing Navigation	Outreach & Housing Navigation	Outreach & Housing Navigation	Outreach & Housing Navigation
Mental Health	Mental Health	Mental Health	Mental Health	Mental Health	Mental Health
Interim Housing	Interim Housing	Interim Housing	Interim Housing	Interim Housing	Interim Housing
Permanent Supportive Housing	Permanent Supportive Housing	Permanent Supportive Housing	Permanent Supportive Housing	Permanent Supportive Housing	Permanent Supportive Housing
Specific Legal Representatives	Specific Legal Representatives	Specific Legal Representatives	Specific Legal Representatives	Specific Legal Representatives	Specific Legal Representatives

Primary Lead Agency

Co-Lead or Implementing Partner

Supporting Agency

Backfill Agency

Collaborative Action Plan Progress: Examples

Coordinated Street Outreach

- Regional map of known publicly funded outreach teams
- Expanded outreach to cities and jurisdictions via the ECRC to increase regional outreach coordination
- Strengthened consistency via outreach bootcamps, learning collaboratives, outreach coordination meetings, and emergency huddles
- Awareness raising regarding LA-HOP and other ECRC tools

Adopted Recommendations (April 10, 2026): <https://file.lacounty.gov/SDSInter/bos/supdocs/215651.pdf>

Report on actions related to Street Outreach (June 26, 2026): <https://file.lacounty.gov/SDSInter/bos/supdocs/218110.pdf>

Collaborative Action Plan Progress: Examples

Cities and Councils of Governments

- Increased outreach to encourage local jurisdictions and other public funding entities to input information into the Responsive Regional Plan inventory
- Upcoming HSH and LACAHSa joint technical assistance session planned for November 2026
- Two data analysts being onboarded to support local jurisdictions
- Release of the [HSH System Resource Maps](#) in August 2026

Adopted Recommendations (June 26, 2026): <https://file.lacounty.gov/SDSInter/bos/supdocs/219048.pdf>

Report on actions taken related to Cities and COGs (September 25, 2026): <https://file.lacounty.gov/SDSInter/bos/supdocs/221535.pdf>

Collaborative Action Plan Progress: Examples

LTRHA Coordination Agenda Actions

- Encampment resolution information sharing, strategy coordination, and policy advancement
- Opportunities to increase coordination and reduce administrative burden related to rental subsidies and transitions between rental subsidies
- Behavioral health policy updates, resources, and provider expansion
- Housing affordability and preservation strategies

Draft Recommendations (September 25, 2025): <https://file.lacounty.gov/SDSInter/bos/supdocs/221569.pdf>

Data Must Come Before Decisions

- Spending recommendations are currently made before prior-year results are available.
- Proposed sequence: outcomes data in September, draft spending plan in October, submission to the Board in December.
- The same reporting requirements should apply to every funded agency: cities, COGs, and nonprofits.

Collaborative Action Plan – Planned Focus Areas

2026

- November: Spending Plan and Responsive Regional Plan Reviews
- December: Annual Data Review and Behavioral Health

2027

- March: Encampment Resolution
- June: Affordable Housing and Rental Subsidies

Dates and topics subject to change

Questions & Discussion

1. What does the Board envision when it thinks about the Collaborative Action Plan?
2. Will the Board support a timeline that delivers outcome data before spending recommendations are made?
3. Will the Board require uniform data reporting from every agency that receives Measure A funds?
4. How can we build the regional staffing needed to interpret data and adjust services?
5. Are there motions or other priorities the Board would like ECRHA's input on?

Thank you.





Community input to inform the FY 2027–28 HSH Measure A Spending Plan

What We Heard from Community



Prepared for Los Angeles County Board of Supervisors

October 2026

CHANGEWELLPROJECT
PARTNERING TO STRENGTHEN COMMUNITY SYSTEMS

PROJECT

Why This Community Input Matters

HSH engaged Change Well Project to support the co-design and co-facilitation of a community input process before development of the draft Spending Plan.

BUILD ON PRIOR COMMUNITY FEEDBACK

The process responded to prior recommendations for earlier engagement, subregional input, evidence-informed co-design, transparency, and shared accountability.

GROUND INPUT IN REALISTIC SCENARIO

Rather than discussing funding priorities in the abstract, participants reviewed local and systemwide data, existing resources, and a realistic budget scenario reflecting anticipated funding constraints and potential impacts.

INFORM DEVELOPMENT OF THE MEASURE A SPENDING PLAN

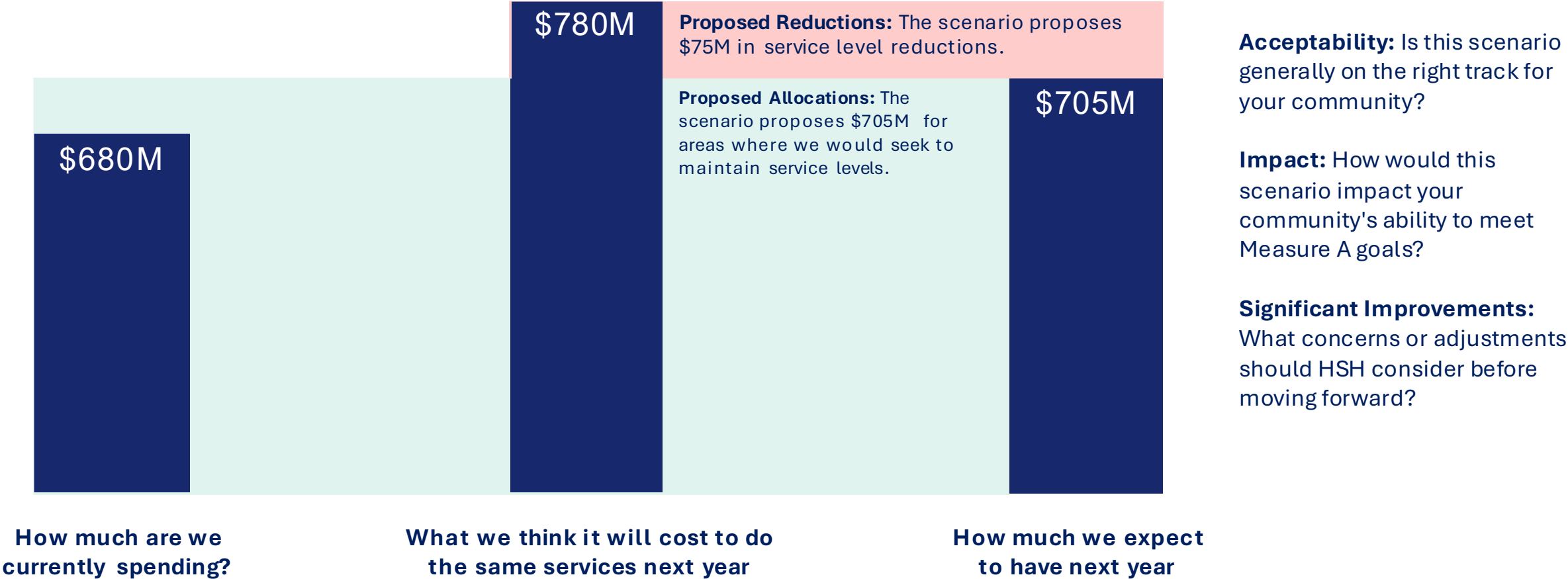
Participants identified their priorities and preferences for how to use available funding and weighed tradeoffs, priorities, concerns, and preferred approaches for HSH to consider as it develops the FY '27–'28 Measure A Spending Plan.

Purpose: understand both what communities prioritize and why.

The Budget Scenario Community Considered

The scenario was a basis for community input and was not a predetermined decision.

HSH asked for community input on how to approach the budget constraint.



Community Input Sessions

13 facilitated community input sessions, complemented by additional HSH-hosted feedback conversations, gathered regional, population-specific, and partner perspectives.



Participation across sessions summarized above: 671 attendees, including additional conversations.

How Community Input Was Gathered

A consistent session flow grounded participants in the budget context, created space for discussion, and captured individual input.

FISCAL YEAR 2027-28 HSH MEASURE A SPENDING PLAN

Engagement Objectives

What we will cover during this community input session



1

REVIEW & UNDERSTAND

Participants reviewed systemwide and local information on homelessness trends, Interim Housing, Permanent Housing, Outreach, and other resources, followed by clarifying questions.

2

CONSIDER & DISCUSS

Participants considered the realistic budget scenario, discussed potential impacts and tradeoffs, and explored priorities and concerns for their SPA, community, or population.

3

SHARE INPUT

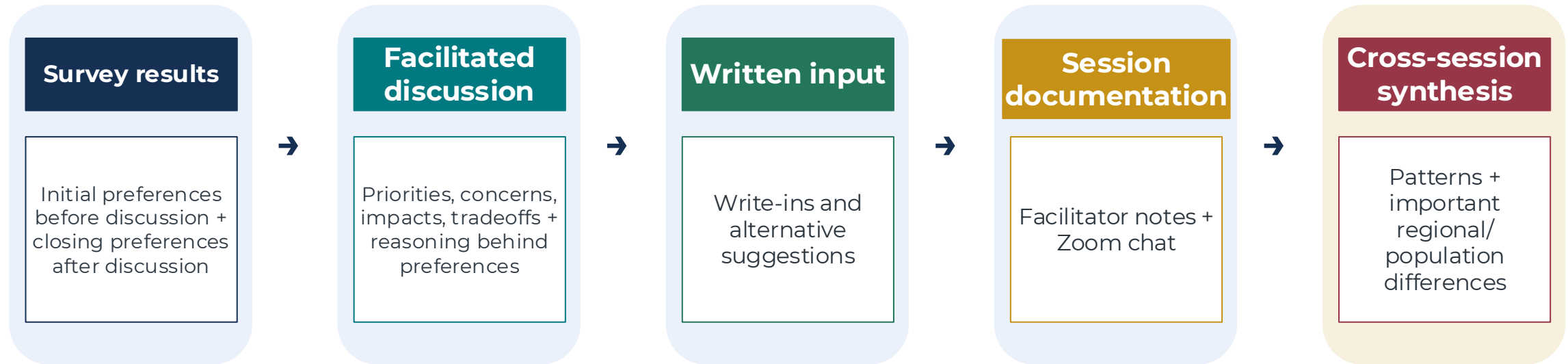
Participants shared individual preferences before and after discussion, along with written feedback and alternative suggestions, to inform HSH's development of the FY 2027–28 Measure A Spending Plan.

Initial → Discussion → Closing:

There was no expectation that preferences would change. The two surveys captured individual perspectives before and after facilitated discussion.

How Community Input Was Analyzed

The report integrates quantitative preferences with the context and reasoning participants shared.

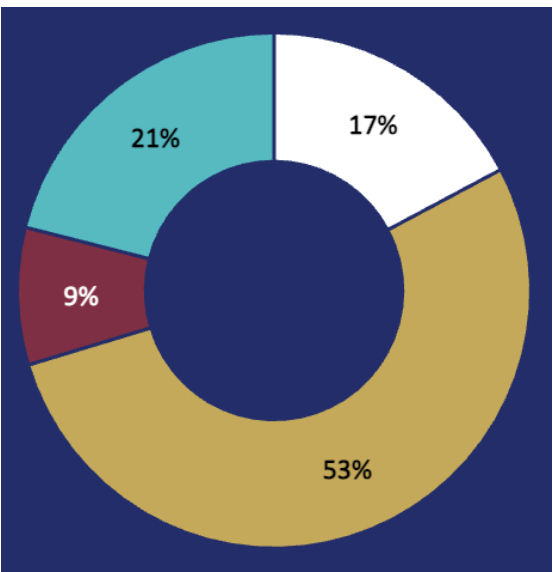


**The analysis was more than a vote;
it considered what participants prioritized, why they prioritized it, and where regional or
population-specific perspectives differed.**

What Should HSH Do About the Budget Constraint?

Closing Preference Survey | All 13 sessions | n=209

Given the available Measure A budget and the need to address budget constraints, which approach would you most prefer HSH to prioritize?



- ☐ **Approach 1:** Move forward with the proposal as presented
- ☒ **Approach 2:** Reduce other areas to protect Interim Housing
- ☐ **Approach 3:** Reduce other areas to protect Outreach
- ☐ **Approach 4:** Different suggestion

53%

Selected reducing other areas to mitigate Interim Housing reductions—the most frequently selected approach.

Initial → Closing

Preference for mitigating Interim Housing reductions increased modestly from ~47% initially to 53% at closing.

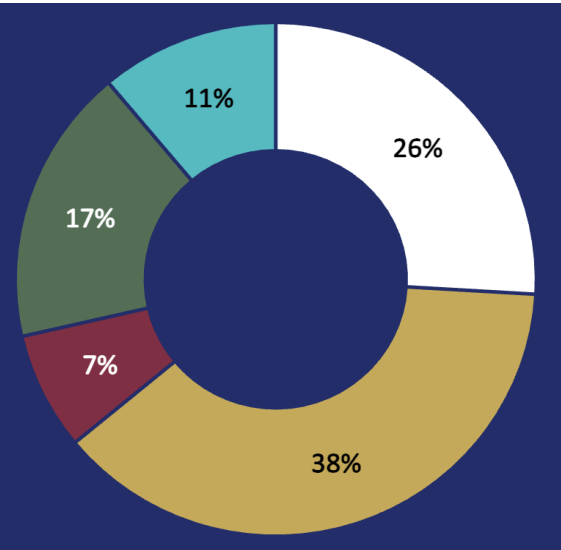
Budget Approach

Response Option	Responses	% of Respondents
Approach 1: Move forward as presented	36	17%
Approach 2: Reduce other areas to protect Interim Housing	111	53%
Approach 3: Reduce other areas to protect Outreach	18	9%
Approach 4: Different suggestion	44	21%
Respondents (n)	209	

If Interim Housing Reductions Are Necessary, How Should They Be Made?

Closing Preference Survey | n=189

Given that HSH may need to reduce funding for Interim Housing, what approach should HSH take to make those reductions?



- Approach 1:** Prioritize high-need communities
- Approach 2:** Prioritize impacted populations (e.g., Families, TAY, DV/IPV)
- Approach 3:** Distribute reductions evenly across SPAs
- Approach 4:** Prioritize programs with strong housing outcomes
- Approach 5:** Different suggestion

Targeted—not uniform

Participants more often prioritized population vulnerability, community need, and program performance than equal reductions across SPAs.

Only 7%

selected distributing reductions evenly across SPAs.

Interim Housing Reductions

Response Option	Responses	% of Respondents
Approach 1: Prioritize high-need communities	49	26%
Approach 2: Prioritize impacted populations (Families, TAY, DV/IPV)	72	38%
Approach 3: Distribute reductions evenly across SPAs	14	7%
Approach 4: Prioritize programs with strong housing outcomes	33	17%
Approach 5: Different suggestion	21	11%
Respondents (n)	189	

How Community Input Points to Navigating Budget Constraints

Participants recognized difficult tradeoffs while consistently emphasizing that funding decisions should be targeted, protect system flow, and consider both need and performance.

1

AVOID ONE-SIZE-FITS-ALL REDUCTIONS

Consider differences in geography, populations, need, existing capacity, housing availability, and local conditions rather than applying uniform reductions.



2

IF REDUCTIONS ARE NECESSARY, TARGET THEM CAREFULLY

Consider population vulnerability, regional need, existing capacity, and program performance rather than distributing reductions evenly across regions or programs.



3

PROTECT CRITICAL INTERIM HOUSING

Participants generally sought to mitigate Interim Housing reductions while also emphasizing that Interim Housing depends on effective Outreach, sufficient Permanent Housing exits, and stabilization supports.

APPLY ACROSS FUNDING DECISIONS

LOOK UPSTREAM

Prevention and problem solving can reduce entries into homelessness and pressure on the broader system.

LOOK AT PERFORMANCE + STEWARDSHIP

Consider outcomes, utilization, program performance, costs, and existing investments when making allocation decisions.

What Participants Said Should Inform Funding Decisions

Across discussions, participants identified cross-cutting considerations for how funding decisions are made and implemented.

THREE LENSES FOR FUNDING DECISIONS

1

NEED + CONTEXT

Regional conditions • Population-specific needs • Existing capacity • Service quality + workforce

2

EVIDENCE + STEWARDSHIP

Utilization • Outcomes • Program performance • Costs • Existing investments • Other available funding

3

TRANSPARENCY + ACCOUNTABILITY

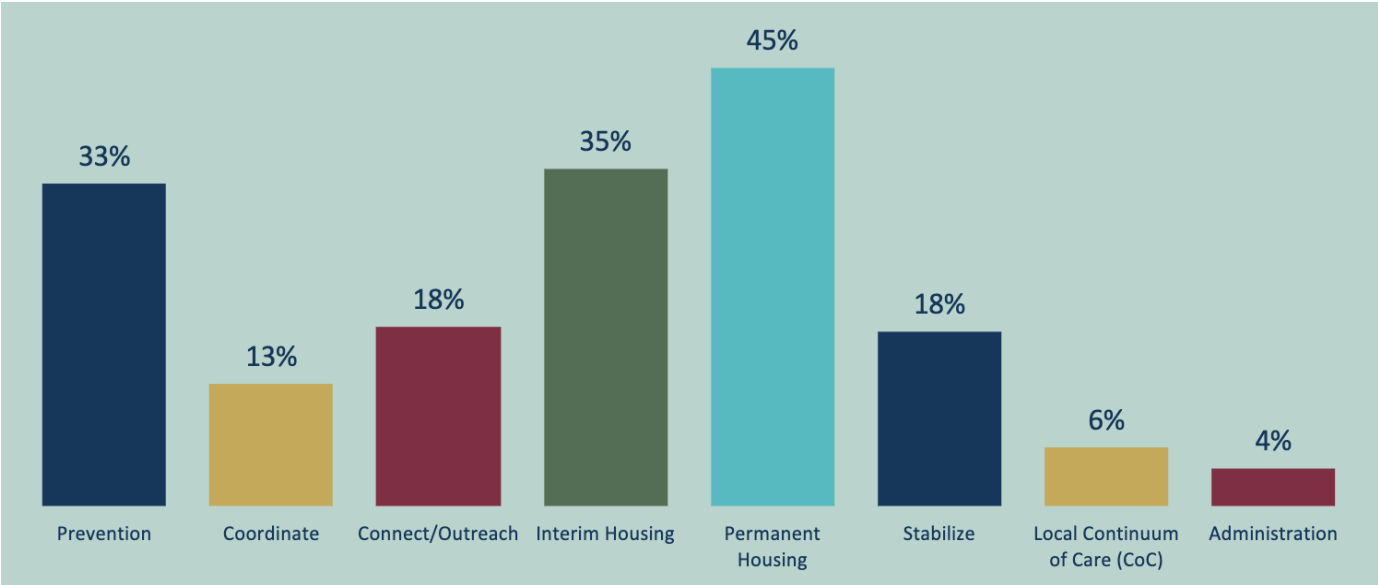
Decision criteria • How community input was considered • What changed • What could not change and why

These lenses cut across programs and funding categories; they are considerations participants raised for how allocation decisions should be approached, not a separate ranking of interventions.

If Additional Funding Becomes Available...

Participants distinguished between what should be protected during reductions and where new resources should go.

If additional funding becomes available from other funding sources, fund balance, or other revenues what do you want HSH to prioritize?



45% Permanent Housing

Permanent Housing was the most frequently selected priority for additional resources.

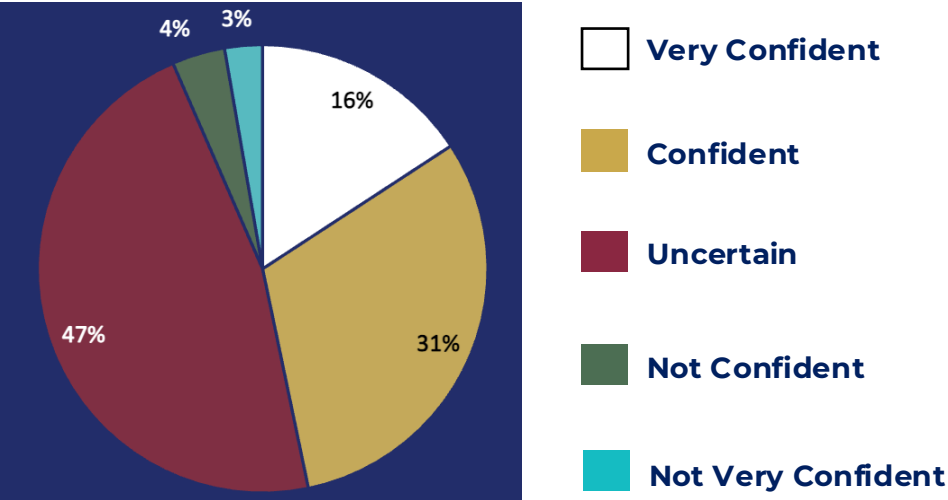
35% Interim Housing 33% Prevention

The pattern points to interest in both improving exits from homelessness & reducing entries into the system.

Confidence that HSH Will Consider Community Input

Closing Preference Survey | n=184

Based on today’s discussion, how confident do you feel that HSH intends to use your feedback as they develop the draft Measure A Spending Plan?



47% Confident / Very Confident

31% were Confident and 16% were Very Confident that HSH would consider their input.

47% Uncertain

The large uncertain share reinforces the importance of visibly connecting community input to final funding decisions.

Confidence		
Response Option	Responses	% of Respondents
Very Confident	29	16%
Confident	57	31%
Uncertain	86	47%
Not Confident	7	4%
Not Very Confident	5	3%
Respondents (n)	184	

Key Takeaways

What the community input suggests HSH should carry forward as it develops the FY 2027–28 Spending Plan.

- 1 Target funding decisions to special populations and subregional conditions.**
Account for differences in population needs, local conditions, available resources, and existing system capacity rather than applying uniform reductions across communities.
- 2 Preserve critical Interim Housing while strengthening Permanent Housing pathways.**
Maintain sufficient interim housing capacity to meet immediate needs while expanding permanent housing opportunities and exits, so people can move more quickly and successfully from temporary to permanent housing.
- 3 Use system throughput to guide funding decisions.**
Align funding with the system’s ability to move people from entry to housing stability, including maintaining an appropriate balance between interim housing capacity and available permanent housing exits.
- 4 Strengthen accountability and stewardship.**
Use program performance, utilization, outcomes, costs, and existing investments to identify efficiencies, reduce duplication, leverage alternative resources, and protect effective direct-service capacity.
- 5 Demonstrate how community input meaningfully informs the Spending Plan.**
Clearly communicate what HSH heard, what changed because of community input, and what recommendations could not be incorporated and why.

The Intersection of Gender Based Violence, Homelessness, and Housing Insecurity



DVHSC Background

- The Domestic Violence & Homeless Services Coalition (DVHSC) envisions a world where no individual or family has to choose between stable housing and a life free from violence.
- We uplift survivor voices to facilitate cross-sector systems change and alignment, with an emphasis on integrated, trauma-informed, permanent housing pathways.
- Since 2017, the DVHSC has grown to include over 1,300 individuals, representing approximately 300 community-based organizations, government officials, philanthropic circles, and individuals with lived experiences of homelessness and domestic violence.

The DVHSC is the country's largest survivor-centered, cross sector, coalition of its kind.



Agenda

- ***“Why don’t you just leave?”***

Nikki Brown, Survivor

- **Creating a System for Survivors - Roadmap to Assess Readiness Assessment**

Iliana Tavera, Haven Hills

- **2026 PIT Count & GBV Shelter Capacity Report**

Sarah Whitman, Department of Homeless Services & Housing

- **Community Information Exchange**

Cristina Cortes, Downtown Women’s Center

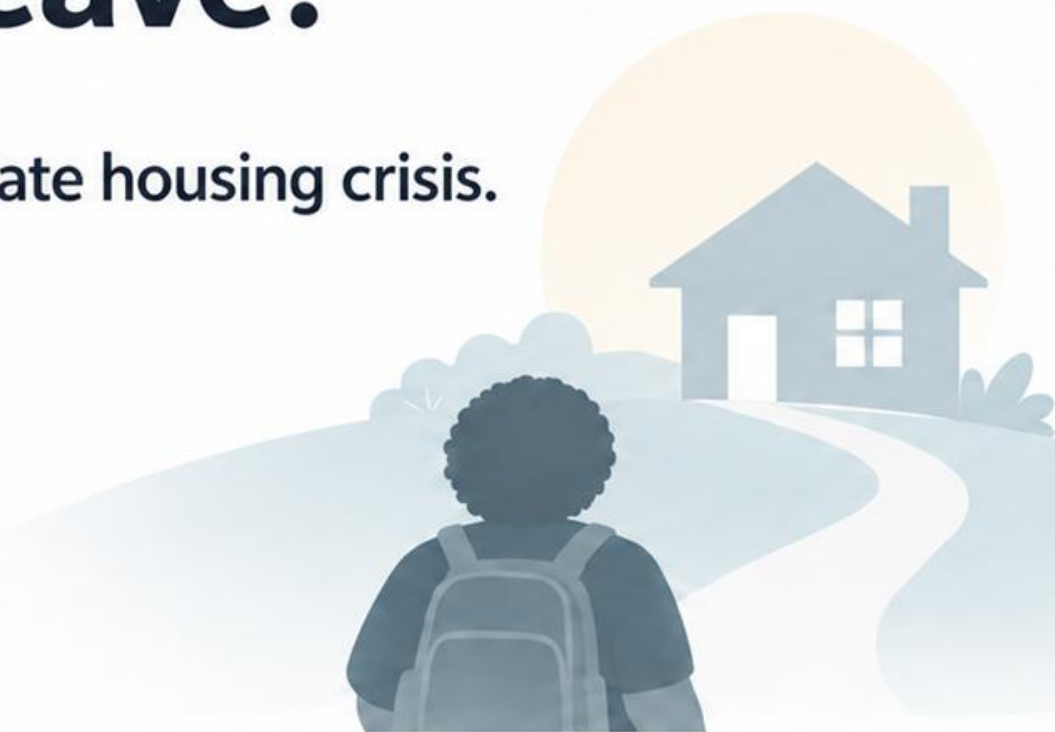
- **Questions & Next Steps**



Why didn't she just leave?

For many survivors, leaving creates an immediate housing crisis.

- Fear — leaving is often the most dangerous time.
- No safe place to go.
- Not enough confidential DV shelter beds.
- Survivors without children may be deprioritized.
- Pets, work, medication, transportation, and documents complicate escape.
- Trauma, isolation, and financial abuse narrow options.



**I left. And leaving
made me homeless.**

Leaving is where the housing plan begins.

A safe exit requires a safe place to go.

What survivors need

- Confidential emergency shelter.
- Real pathways for survivors with and without children.
- Space for pets, medications, work needs, and basic belongings.
- A bridge from crisis to stable housing.

What systems must provide

- More survivor-centered housing capacity.
- Coordinated DV, housing, legal, and supportive services.
- Flexible funding for relocation, rapid rehousing, and stabilization.
- Survivor-informed policy and investment.



**Safety should
not depend on luck.**

Creating A System for Survivors



Creating A System for Survivors: Developing a Roadmap

- Sustain all interim and permanent housing supports
- Centralized Hotline for Survivors
- Community Information Exchange (CIE)
- Invest in a comprehensive survivor housing roadmap

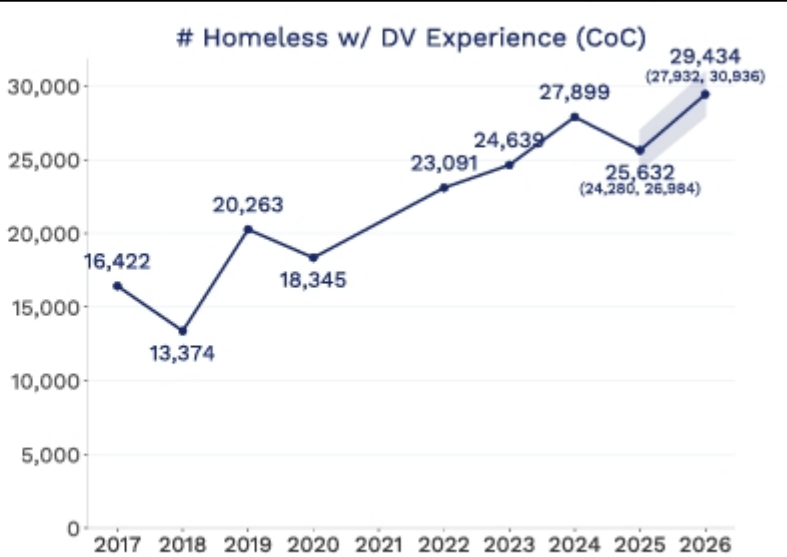
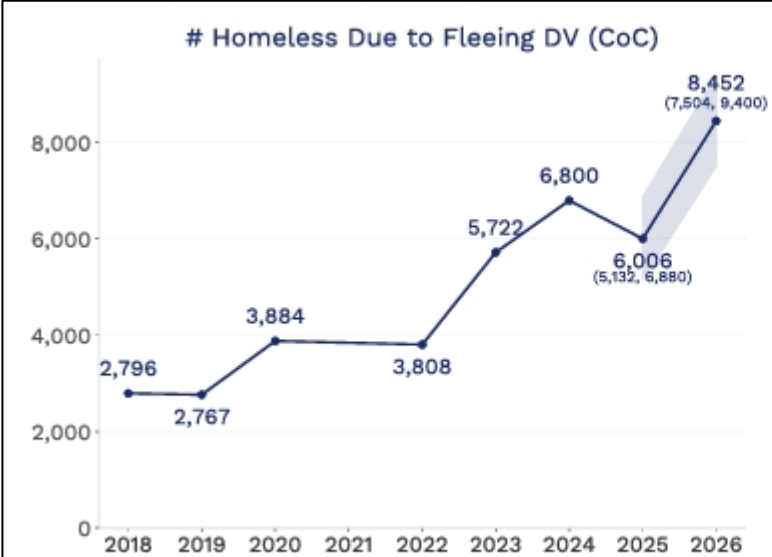


2026 PIT Count & GBV Shelter Capacity Report

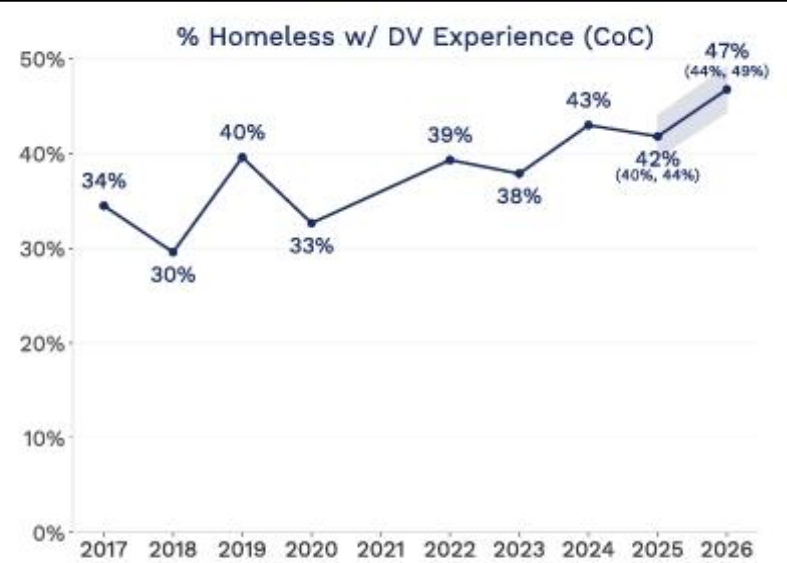
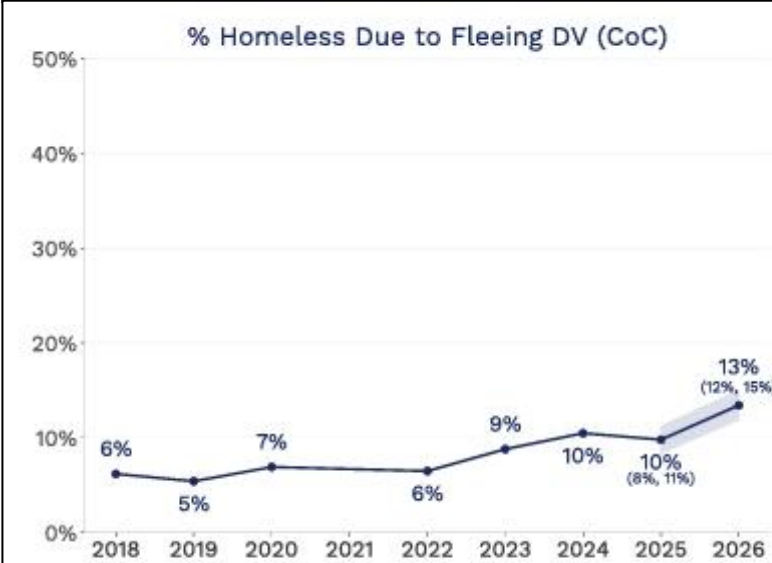


LA CoC PIT Count Insights

Absolute
Numbers



Percentage of
total homeless
population



*2021 data is removed since only the HIC was conducted due to the pandemic.

GBV Shelter Capacity

Total Shelter Beds for GBV Survivors	1436
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Supervisorial District	DV Shelter Beds
SD 1	153
SD 2	249
SD 3	243
SD 4	330
SD 5	79
Total DV Beds in County Funded Shelters	1054

There are only enough beds to support about 17% of survivors who are *fleeing*.



Community Information Exchange



CareConnect & the Community Information Exchange

- To create a trauma-informed, survivor-centered referral and resource management platform
- Have real-time resource availability, safe referrals, consent management, and privacy protections under the Violence Against Women Act
- Paired with Centralized Hotline



Thank you!

