



Board of Supervisors Homelessness & Housing Cluster Agenda Review Meeting

DATE: June 11, 2026

TIME: 2:00PM – 4:00PM

MEETING CHAIR: Daniella Urbina, First District

MEETING FACILITATORS: Jeannette Ban West and Jillian Sadler, Department of Homeless Services and Housing

THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055.

To participate in the meeting in-person, the meeting location is:
Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012
Room 374-A

To participate in the meeting virtually, please call teleconference number (323) 776-6996 and enter 160 617 157# or [click here to join the meeting](#).

For Spanish Interpretation, the public should send emails 48 hours in advance of the meeting to: ClusterAccommodationRequest@bos.lacounty.gov

Members of the public may address the Homelessness & Housing Cluster on any agenda item during general public comment. The meeting chair will determine the amount of time allowed for each item.

This teleconference will be muted for all callers. Please dial *6 to unmute your phone when it is your time to speak.

I. Call to Order: 2:00-2:05pm

II. Board Motion(s):

a. None.

III. Board Letter(s):

a. None.

IV. Presentation/Discussion Item(s): 2:05-3:40pm

a. Continuum of Care Notice of Funding Opportunity (CoC NOFO) Overview (2:05-2:35)

Presenters:

- Jessica Reed, Associate Director, Continuum of Care, Los Angeles Homeless Services Authority

- Jeffrey Proctor, Administrative Operations Officer, City of Long Beach, Department of Health & Human Services, Homeless Services Bureau
- Joseph Botelho, Administrative Coordinator, City of Long Beach, Department of Health & Human Services, Homeless Services Bureau

b. Department of Homeless Services and Housing Contracts Update (2:35-3:05)

Presenters:

- Rose Buenaventura, Chief Information Officer, Los Angeles County Department of Homeless Services and Housing
- Jon Trochez, Deputy Director, Operations, Administrative Services, Los Angeles County Department of Homeless Services and Housing

c. Transgender, Gender Expansive, and Intersex Housing Initiative (3:05-3:25)

Presenters:

- Bee Curiel, Director of Policy and Training Innovations, TransLatin@ Coalition
- Maya Daniels, Local Policy Initiatives Organizer, TransLatin@ Coalition
- Sunitha Menon, Executive Director, Los Angeles County LGBTQ+ Commission

d. Fiscal Year 2026-27 Final Changes Budget Recommendations (3:25-3:40)

Presenters:

- Michael Martinez, Manager, Family and Social Services, Chief Executive Office - Budget & Operations Management
- James Sokalski, Budget Analyst, Family and Social Services, Chief Executive Office - Budget & Operations Management

V. Informational Item(s) (any Informational Item is subject to discussion and/or presentation at the request of two or more Board offices):

- a. None.

VI. Consent Item(s)

- a. None.

VII. Closed Session

- a. None.

VIII. Future Agenda Items: 3:40-End

IX. Public Comment: 3:40-End

X. Adjournment

If you would like to email a comment for an item on the Homelessness & Housing Cluster agenda, please use the following email address and include the agenda number you are commenting on:

homelessness_and_housing_comment@hsh.lacounty.gov



LAHSA

Homelessness and Housing Cluster

FY 2026 Continuum of Care Program Notice
of Funding Opportunity Overview

Los Angeles Homeless Services Authority

Jessica Reed – Associate Director, Continuum of Care Planning

June 11, 2026

Agenda



- 01** NOFO Overview: Key Dates & Funding
- 02** Major Changes
- 03** Challenges & Risks
- 04** Opportunities
- 05** Timeline & Next Steps

Overview: Fiscal Year 2026 CoC Program NOFO

Key Dates & Funding Availability

NOFO Timeline:

- **Released:** June 1, 2026
- **Due Date:** August 26, 2026, by 5PM PT
- **Estimated Award:** December 1, 2026

Total Funding Available = \$4.04 billion

- Includes **\$104 million** in **Domestic Violence (DV) Bonus**
- At least **\$430 million** for permanent housing (PH) serving **families** (new or existing projects)
- Up to one-third (**\$1.3 billion**) for **new projects**, with priority for new transitional housing (TH) and supportive services only (SSO)

LA CoC Renewal Funding

Estimated Annual Renewal Demand (ARD):

- **\$241,003,584** for 140 projects, including
 - ~\$24.5 million for dedicated DV funding
 - ~\$8.9 million for dedicated youth funding
 - ~\$20 million for unsheltered/encampment funding

Majority of LA CoC portfolio funds PH

- **PH = ~\$223.8 million** or 92.88% of ARD
- **PSH = ~\$182.9 million** or 75.93% of ARD

Major Changes from Past Competitions

Funding Priorities

More renewal funding is at risk

- **Tier 1 = 60% of ARD** (compared to 90% in 2024)
 - Non-competitive; considered “safe”
 - LA CoC = ~\$144.6 million of ARD
- **Tier 2 = 40% ARD + sum of bonus funds**
 - Competitive nationally; “at risk”
 - LA CoC = ~\$96.4 million of ARD
- **Not enough non-competitive funding for all renewals**
- **HUD prioritizing NEW Transitional Housing and Supportive Service Only projects over renewal projects = reallocation of Permanent Housing**

Policy Priorities & New Requirements

New national priorities

- Changed definition of “self sufficiency”
- Emphasis on treatment/recovery, service participation *requirements*, civil commitment, and public safety

New requirements

- **Disability:** Narrower definition that *excludes* HIV/AIDS and substance use disorders
- **Transitional Housing Service Participation:** Requirement of 20 hours/week of engagement (services, activities, and/or employment)
- **Restrictions on Harm Reduction Efforts**

Challenges & Risks

Challenges

“Merit Review” criteria changes

- **System Performance scoring**
Points based on significant reductions in encampments and other subpopulations based on the point-in-time count; 20% of program exits to unsubsidized housing; Income growth from employment only (no SSI)
- **CoC Coordination & Engagement**
Emphasis on governance, on-site “substance use” treatment available for at least 30% of housing projects, service participation requirements, partnerships with law enforcement, etc.

Risks

“Risk Review” expanded to include more subjective criteria and used more broadly to make adverse funding decisions

- E.g., media reports

Tier 2 renewal projects at high risk of not being selected for award

- Based on HUD’s new conditional selection process and likelihood of running out of renewal funding

Risk Mitigation Strategies

Mitigation Strategies

Prioritize as many Permanent Housing (PH) projects in Tier 1 as possible

PH projects can apply to “convert” to Transitional Housing

- May be limited to tenant-based PH, but can help to mitigate potential losses of rental or leasing subsidies

Document the CoC’s robust coordination

- E.g., Encampment resolution, law enforcement partnerships, service partnerships, faith-based engagement, etc.

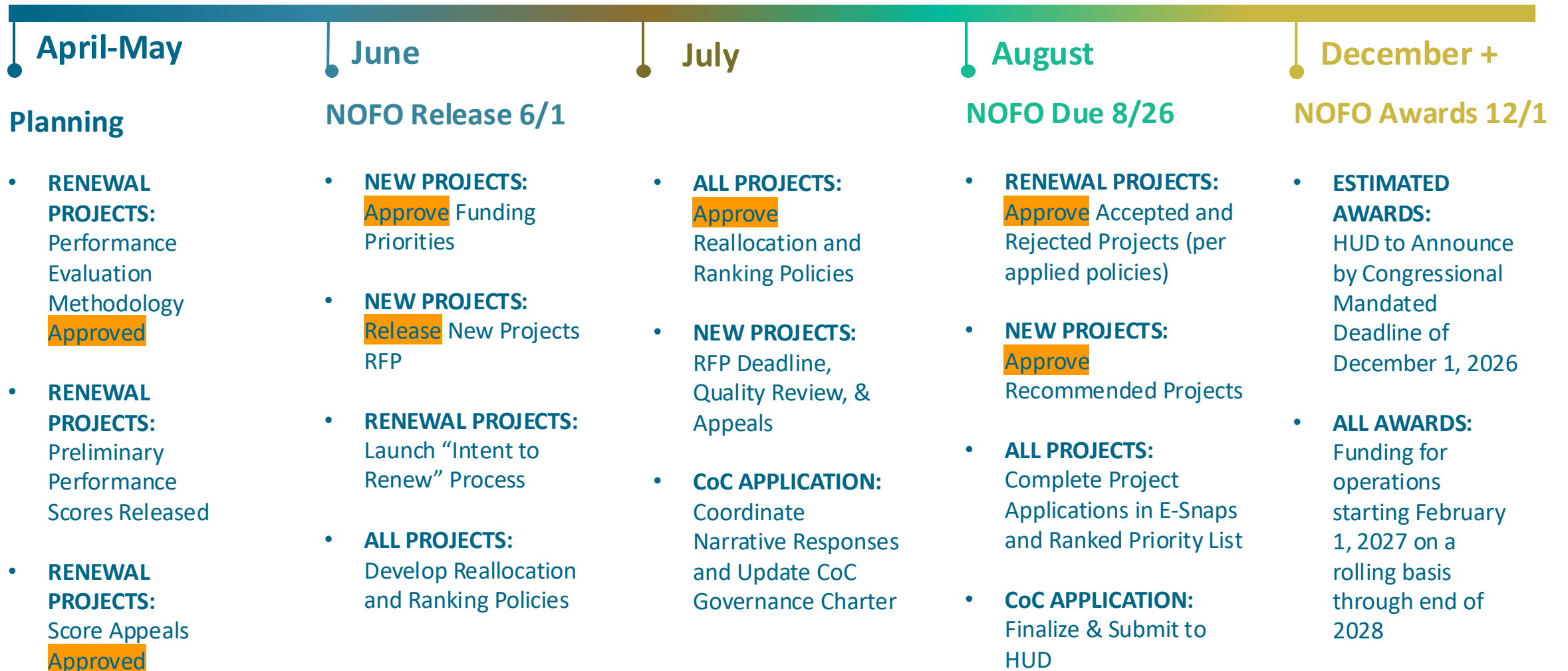
Governance Updates

Updating the CoC Charter to include additional stakeholders noted in the NOFO

- Elected public officials
- *Representatives from the following:*
 - business community,
 - law enforcement,
 - recovery housing or sober living,
 - behavioral or primary healthcare provider,
 - local workforce development, and
 - a court system that manages civil commitment processes or specialty courts

2026 CoC NOFO Timeline *(Subject to change)*

Approvers: CoC Board and/or LAHSA Commission





Long Beach CoC: FY 2026 NOFO Overview

Homelessness & Housing Cluster
Thursday June 11, 2026

CITY OF
LONG BEACH



Long Beach CoC: Estimated Funding Available

All figures are planning estimates based on the FY 2025 GIW, Special NOFO projects eligible for renewal, FY 2025 Quarter 2 awards, and the FY 2025 PPRN. Amounts are subject to change pending HUD's FY 2026 GIW and Estimated ARD Report.

Estimated ARD	Tier 1 (60% of ARD)	CoC Bonus	DV Bonus	CoC Planning	UFA Costs
\$12,159,623	\$7,295,774	\$1,823,943	\$1,968,189	\$607,981	\$364,789

CoC Bonus Funding Available for Long Beach CoC

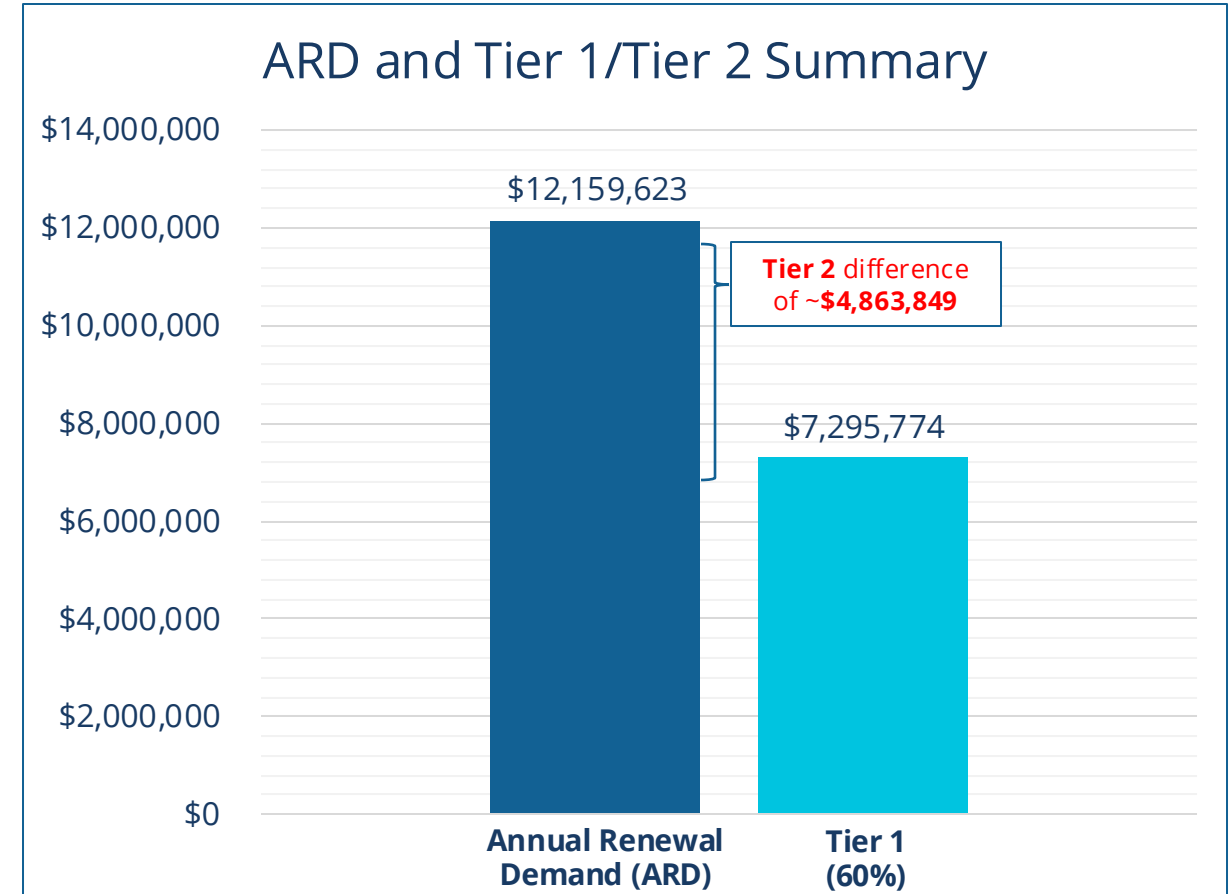
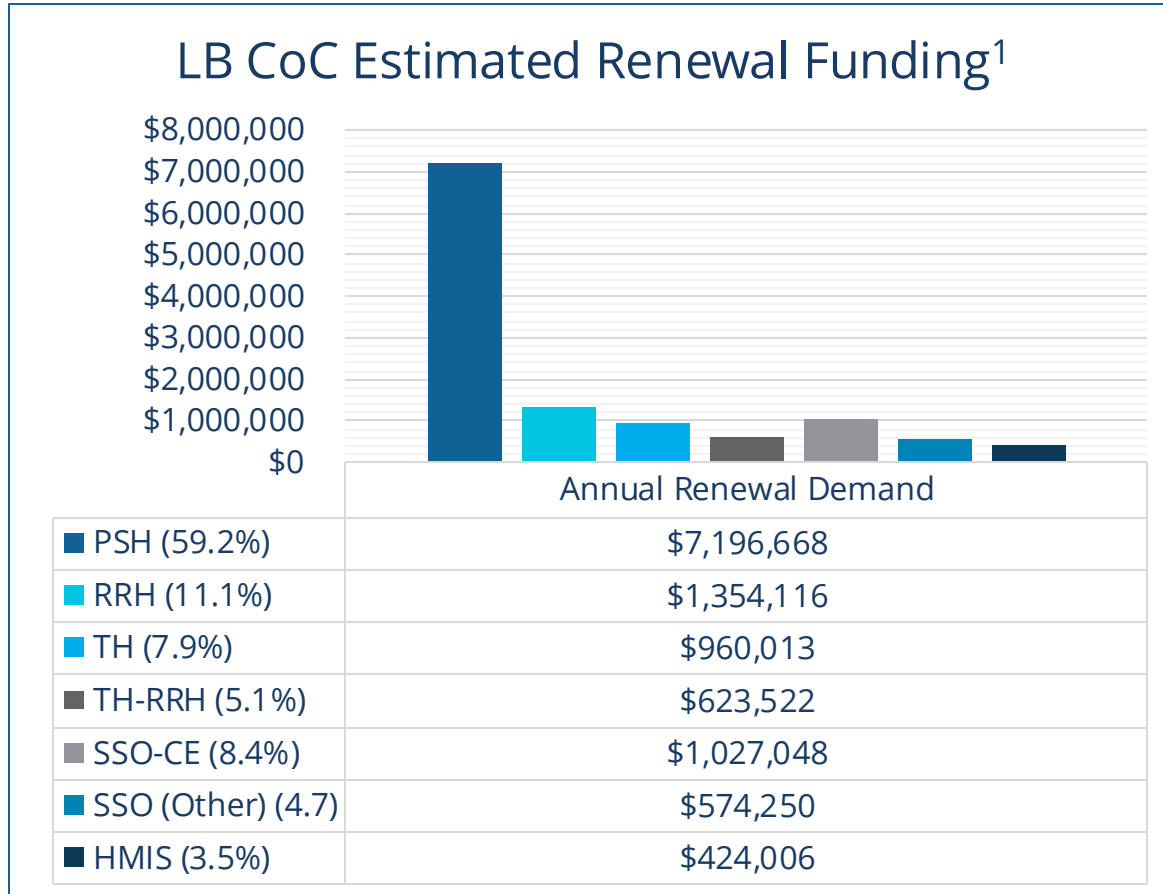
Supportive Services Only (SSO)	Estimated up to \$1,823,943
Transitional Housing (TH)	
Permanent Supportive Housing (PH-PSH)	
Rapid Rehousing (PH-RRH)	
Homeless Management Information System (HMIS)	
Coordinated Entry (SSO-CE)	

DV Bonus Funding Available for Long Beach CoC

Coordinated Entry (SSO-CE)	Estimated up to \$1,968,189
Transitional Housing (TH)	
Rapid Rehousing (PH-RRH)	

LB CoC Renewal Funding & Tier 1/Tier 2 Summary

Estimates are for planning purposes only and are subject to change pending HUD's FY 2026 GIW and Estimated ARD Report



¹Source: HUD's FY 2025 Grant Inventory Worksheet & FY 2025 CoC Quarter 2 Awards; includes Special NOFO and projects serving DV survivors; excludes Planning/UFA grants

Tier 1/2: Tier 1 is the portion of ARD generally prioritized for renewal by HUD, subject to threshold/risk reviews, and Tier 2 is the remaining portion that is competitive in the national process

CoC Funding Risk Summary

FY 2025 Awards and FY 2026 Funding Availability

- **National FY 2025 CoC awards** total approximately **\$3.85B**
 - **Tier 1 (60%)** = ~\$2.31B
 - **Tier 2 (40%)** = ~\$1.54B
- **FY 2026 CoC NOFO funding available** = ~\$4.04B
 - **Difference** from FY 2025 awards = ~\$193M
- **FY 2026 selection process** identifies approximately **\$1.83B in priority/floor amounts** for:
 - **\$104M** for **DV Bonus projects**
 - **\$430M** for **Permanent Housing projects serving families with children** (may be existing projects)
 - **\$1.3B** for **new projects**, with priority for **Transitional Housing** and **Supportive Services Only**

Key Takeaways

- After **estimated Tier 1 awards**, ~\$1.73B remains available (not including CoC Planning and UFA Costs)
 - Any YHDP or Special NOFO projects renewing for the first time, plus COLA and FMR adjustments, will further increase renewal demand
- Estimated **Tier 2 renewal exposure is ~\$1.54B**, while post-Tier 1 selection amounts total ~\$1.83B
- **\$430M for PH serving families** is not limited to new projects and may count renewals already selected, so exact impact on remaining Tier 2 funding is unknown



Thank you

Jeffrey Proctor Jr.
Administrative Operations Officer

Joseph Botelho
Administrative Coordinator

Homeless Services Bureau
City of Long Beach

LA COUNTY DEPARTMENT OF HOMELESS AND HOUSING

Contracts Status Report

June 11, 2026



LA COUNTY
**Homeless
Services
& Housing**

Contracts Status

Preparing for July 1, 2026

Agenda

1. **Contracts:** Establishing Agreements & Issuing Work Orders
2. **Monitoring:** Oversight of Contract Delivery
3. **Invoices:** Invoice Template & Electronic Submittal





Agreements & Work Orders

Contracting Status

Agreements

Master Agreements

Establishes a bench of pre-qualified providers from which HSH can issue work orders to.

The Master Agreement includes 12 Standard Service Categories

In preparation for July 1, 2026, HSH:

- Is establishing master agreements with 130 providers.
- Has executed 127 agreements, and 3 are pending providers signature to finalize.



Work Orders

The mechanism to engage a pre-qualified provider with a scope of work and dollar amount.

For FY 2026-27, HSH is issuing 240 Work Orders to providers. Of this total:

- 145 **existing** Work Orders have been amended and issued the first week of June 2026.
- 90 **new** Work Orders being approved with a target issuance to providers by June 10th.
- 67 Signed by providers to be executed.





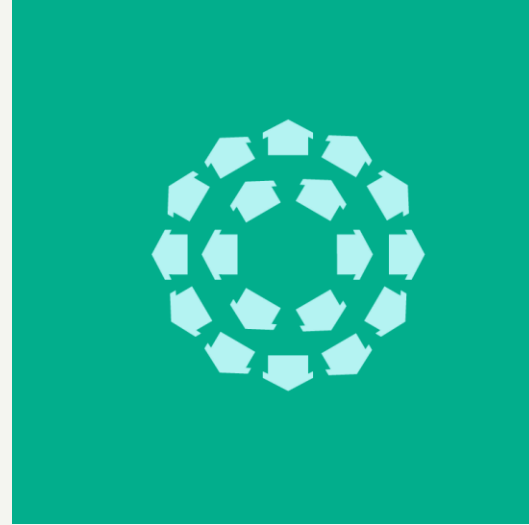
Oversight of Contract Delivery

Contract Monitoring

Contract Monitoring

Monitoring includes fiscal, administrative, programmatic and invoice controls

- HSH will perform both desk audits of provider documents, and will now perform on-site reviews of all providers during the fiscal year.
- HSH leadership created a cross-functional review team from Programs, Finance, Contracts and Risk Management to collaborate strategically for continuous improvement, and as-needed intervention.





Invoice Template & Electronic Submittal

Invoice Status

HSH Provider Portal

Self-service platform to manage invoices and monitor contract payment activity.

Key Capabilities

- View contract values, expenditures, pending payments, and remaining balances
- Submit invoices electronically
- Track invoice status through review and approval workflows
- Receive automated notifications and status updates
- Access contract and financial information through a single provider workspace

Benefits

- ✓ Improves transparency and communication with providers
- ✓ Reduces manual follow-up and administrative workload
- ✓ Accelerates invoice processing and payment visibility
- ✓ Enhances provider experience and accountability

Login



Access your contract financials, track invoice status, and submit new invoices directly to HSH.

Safe. Healthy. Home.

Homeless Services and Housing

PROVIDER PORTAL

Email

Password



Sign In

[Forgot your password?](#)

LA County Department of Homeless Services and Housing

Provider Dashboard

Dashboard

Overview of your contracts and invoices with LA County HSH

TOTAL CONTRACT AMOUNT \$251,788,615	TOTAL PAID TO DATE \$220,823,784	INVOICE PAYMENTS \$11,455,557
SUBMITTED \$11,629,557	APPROVED \$0	RETURNED \$5,000

Recent Activity

INVOICE #	CONTRACT	AMOUNT	DATE	STATUS
invoice-test123123	26CU709560H	\$50,000	2026-05-26	Received
asdfasdfasdf	26CU709560H	\$8,000	2026-06-03	Received
TEST123	26CU709560H	\$5,000	2026-05-26	Returned
INV-TEST-123	26CU709560D	\$50,000	2026-05-26	Submitted
INV-123-TEST-TEST	26CU709560H	\$6,000	2026-05-26	Received

Contracts – Record View

Provider Portal Dashboard **Contracts** Invoices Contact Us [+ Submit Invoice](#) rbuenaventura@hsh.lacounty.gov Account #163141 Sign Out

Contracts

4 contracts

CONTRACT	ENCUMBRANCE ID	CONTRACT AMOUNT	PAID	BALANCE	STATUS
Brilliant Corners	26CU709560D	26CU709560D Active FY25-26		\$586,474	Active
Brilliant Corners	26CU709560H			\$37,409	Active
Brilliant Corners	26CU709560B			\$27,104,266	Active
Brilliant Corners	26CU709560C			\$3,236,682	Active


26CU709560D

Active FY25-26

ENCUMBRANCE ID	WO NUMBER
26CU709560D	083-HFH-ICMS
PROGRAM MANAGER	FUNDING SOURCE
Steven Lopez	Measure H, DHS

FINANCIAL SUMMARY

Total Contract Value	\$2,199,477
Amount Paid to Date	\$1,613,003
Remaining Balance	\$586,474
Contract Utilization	73%



Invoices

Invoices

24 invoices found

Download CSV All Search invoices...

INVOICE #	CONTRACT	AMOUNT	DATE	STATUS	FILES	NOTES
invoice-test123123	26CU709560H	\$50,000	2026-05-26	Received	—	—
asdfasdfasdf	26CU709560H	\$8,000	2026-06-03	Received	—	—
TEST123	26CU709560H	\$5,000	2026-05-26	Returned	—	Add notes here...
INV-TEST-123	26CU709560D	\$50,000	2026-05-26	Submitted	—	—
INV-123-TEST-TEST	26CU709560H	\$6,000	2026-05-26	Received	—	—
123456789	26CU709560H	\$5,000	2026-05-28	Received	—	—
123123123	26CU709560D	\$50,000	2026-05-26	Received	—	—

Invoices – Record View

Provider Portal Dashboard Contracts **Invoices** Contact Us + Submit Invoice r.buenaventura@hsh.lacounty.gov Account #163141 Sign Out

Invoices

24 Invoices found

[Download CSV](#) All

INVOICE #	CONTRACT	AMOUNT	DATE	STATUS	FILES	NOTES
invoice-test123123	26CU709560H				—	—
asdfasdfasdf	26CU709560H				—	—
TEST123	26CU709560H				—	Add notes here...
INV-TEST-123	26CU709560D				—	—
INV-123-TEST-TEST	26CU709560H				—	—
123456789	26CU709560H				—	—
123123123	26CU709560D				—	—
04-2026-410-HFH-PRTS-1	26CU709560B				—	—
02-2026-WO#083	26CU709560D				—	—
02-2026-410-HFH-PRTS-2	26CU709560B				—	—

invoice-test123123

Received

INVOICE NUMBER	AMOUNT
invoice-test123123	\$50,000
CONTRACT	INVOICE DATE
26CU709560H	2026-05-26
PROGRAM MANAGER	ASSIGNED TO (HSH)
—	

ATTACHED DOCUMENTS

No files attached.

For questions contact ITOpsSupport@hsh.lacounty.gov

Submit an Invoice



Provider Portal

Dashboard

Submit Invoice

Submit an invoice for payment. Both your invoice and backup document are required.

VENDOR ID (ACCOUNT #)

163141

INVOICE ID *

Testing-Invoice-0123

CONTRACT *

Select a contract...

ENCUMBRANCE ID

Auto-fills on contract selection

AMOUNT REQUESTED *

80,000

INVOICE FILE *

invoices-2026-06-03.csv

3 KB

Remove

BACKUP / SUPPORT DOCUMENT *

invoices-2026-06-03.csv

3 KB

Remove

Clear

Submit Invoice

Both the invoice and backup document are uploaded securely and visible to the HSH finance team immediately upon submission.



Invoice Submitted

Submitted

Invoice ID	Testing-Invoice-0123
Contract	26CU709560D
Amount	\$80,000.00
Files Attached	2 files

Your invoice and attached files are now visible to the HSH finance team. Status updates once they acknowledge receipt.

Submit Another

View Invoices

Contact Us

Contact Us

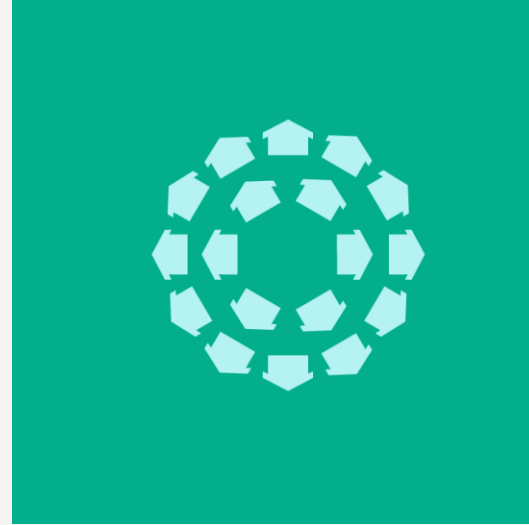
Need help with the Provider Portal? Submit a request and our IT team will follow up with you.

NAME *	EMAIL *
<input type="text" value="Your full name"/>	<input type="text" value="your@email.com"/>
SUBJECT	
<input type="text" value="Brief description of your issue"/>	
MESSAGE *	
<input type="text" value="Describe your issue in detail..."/>	
Sends to: ITOpsSupport@hsh.lacounty.gov	
<input type="button" value="Send Message"/>	

Response time: Our IT team typically responds within 1-2 business days. For urgent issues, you can also reach us directly at ITOpsSupport@hsh.lacounty.gov.

Provider Outreach

- **Provider Task Force.** During monthly engagement sessions, HSH provides contract status updates, facilitates open discussion and Q&A, and solicits provider feedback.
- **Training & Webinars.** HSH is delivering training on cash advance requests and invoice submission processes, including Incubation and Onboarding Trainings for new providers.



A city skyline at sunset with palm trees in the foreground and a teal banner with the word 'Questions'. The background shows a city skyline with several tall buildings, some of which are illuminated. In the foreground, there are several palm trees. A teal banner with the word 'Questions' in white text is overlaid on the image. The overall scene is bathed in the warm, golden light of a sunset.

Questions



TGI Housing Initiative

Leveraging ULA, LACAHSAs, and Measure A Towards Trans, Gender Expansive, Intersex, and Vulnerable Populations Homelessness Prevention

The Issue

In **2022**, the **National Transgender Survey** reported that approximately **1 in 3 transgender people** experience **homelessness** in their lifetime due to factors such as poverty, stigma, and family rejection.¹ Similarly, the **2023 Quality of Life Report** published by the **UCLA Williams Institute** and **The TransLatin@ Coalition** reported that local **TGI individuals face challenges** in accessing housing, employment, and healthcare, in addition to generally feeling unsafe in certain areas of **Los Angeles County (LAC)**.² Housing insecurity and poverty disproportionately impact our TGI community as well as other under-resourced communities that face compounding vulnerabilities, such as our aging and disabled community members, formerly incarcerated, undocumented immigrants, transitional-aged youth, and system-impacted individuals.

1 Rastogi, A., Menard, L., Miller, G. H., Cole, W., Laurison, D., Caballero, J. R., Murano-Kinney, S., & Heng-Lehtinen, R. (2025, June). Health and wellbeing: A report of the 2022 U.S. Transgender Survey. Advocates for Transgender Equality. <https://ustranssurvey.org/download-reports>

2 The TransLatin@ Coalition, UCLA Williams Institute. (2023). Quality of life report. https://static1.squarespace.com/static/55b6e526e4b02f9283ae1969/t/654c2e43ec2aa04858d42d8d/1699491396455/TLC_Quality_of_Life_Report.pdf





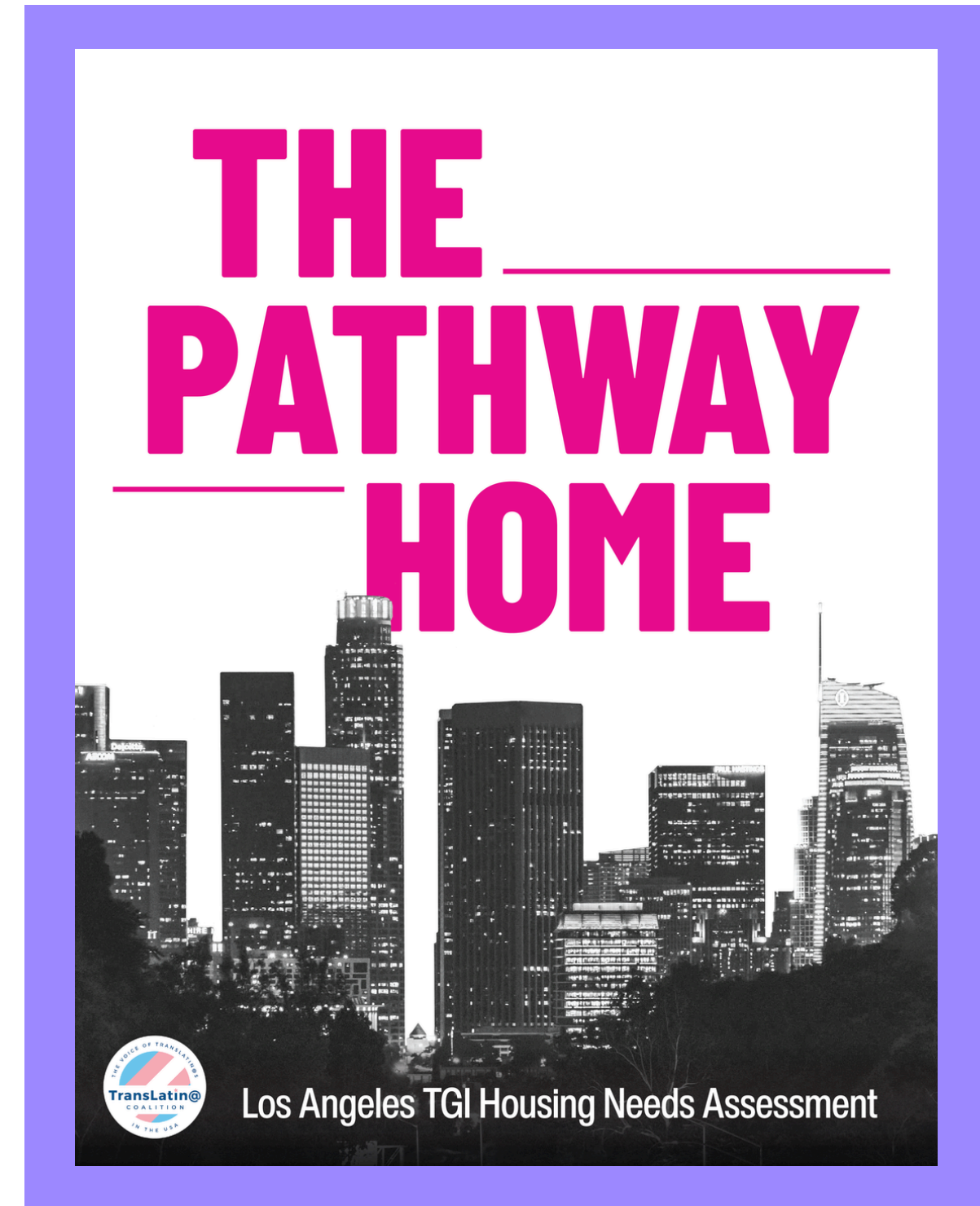
The Proposed Solution

Our goal is to incorporate and recommend strategies for effectively reaching these communities within our policy and community-led budget advocacy efforts. We look forward to collaborating towards an investment in a **\$20 million comprehensive homelessness prevention program** that includes **rental assistance, flexible financial assistance, housing navigation, and tenant rights education** – delivered as part of an intentional, coordinated care approach through trusted **community-based organizations** to support the vulnerable communities identified previously.

The Proposed Solution

In **The Pathway Home: Los Angeles TGI Housing Needs Assessment**, published by The TransLatin@ Coalition, many participants in the study expressed a need for support in navigating eligibility requirements for homeless prevention resources.³ Participants detailed the lack of access that they had due to language barriers, lack of proper housing documents, and lack of culturally responsive navigation.³ By leveraging **LACAHS, ULA, and Measure A funds**, we streamline access for vulnerable communities and help them navigate pathways toward economic stability.

To address these issues, we propose the following:



3

The TransLatin@ Coalition. (2023). The Pathway Home: Los Angeles TGI Housing Housing Needs Assessment.

https://static1.squarespace.com/static/55b6e526e4b02f9283ae1969/t/67007f83578fa4078f7a0de1/1728085892828/TLC_The_Pathway_Home_Housing_Assessment.pdf



Budget Overview - Full Program



Overall Proposed Budget Overview (TPA) | \$20 Million

Funding Opportunity	Amount per Grant	Grant Duration	Number of Grants	Total Awards
Administrative Management Costs	\$2,000,000	Twenty-four (24) Months	One (1) Third Party Administrator	\$2,000,000
Community-Based Organizations	\$1,200,000	Twenty-four (24) Months	Fifteen (15) Program Grants	\$18,000,000
Total				\$20,000,000

Individual Program Grant Breakdown (Organization)

Category	Annual Amount	Grant Duration	Estimated Impact	Total Awarded
Housing Stability Case Management(s) 15%	\$90,000	Thirty-six (36) Months	To ensure Marketing, Assessment, Eligibility, & Referrals	\$180,000
Emergency Rental Assistance (Inclusive of Deposit & Utilities) 40%	\$240,000	Thirty-six (36) Months	Approx. 100 households per grant (An average of \$5,000 per household)	\$480,000
Flexible Financial Assistance (for housing stability planning) 45%	\$270,000	Thirty-six (36) Months	Approx. 540 households (An average of \$1,000 per household)	\$540,000
Total	\$600,000 Annually	Thirty-six (36) Months	Approx. 4,950 Households (Per Grant)	\$1,200,000

Budget Overview - Pilot Program



Overall Proposed Budget Overview (TPA) | \$1.5 Million

Funding Opportunity	Amount per Grant	Grant Duration	Number of Grants	Total Awards
Administrative Management Costs	\$100,000	Twelve (12) Months	One (1) Third Party Administrator	\$100,000
Community-Based Organizations	\$1,400,000	Twelve (12) Months	Five (5) Program Grants	\$1,400,000
Total				\$1,500,000

Individual Program Grant Breakdown (Organization)

Category	Annual Amount	Grant Duration	Estimated Impact	Total Awarded (18 Months)
Housing Stability Case Management(s) 15%	\$22,500	Eighteen (18) Months	To ensure Marketing, Assessment, Eligibility, & Referrals	\$45,000
Emergency Rental Assistance (Inclusive of Deposit & Utilities) 40%	\$60,000	Eighteen (18) Months	Approx. 30 households per grant (An average of \$5,000 per household)	\$120,000
Flexible Financial Assistance (for housing stability planning) 45%	\$67,500	Eighteen (18) Months	Approx. 135 households (An average of \$1,000 per household)	\$135,000
Total	\$150,000 Annually	Eighteen (18) Months	Approx. 120 Households (Per Grant)	\$300,000

The Proposed Budget

We look forward to collaborating closely with the **LACAHSAs Board of Directors, Citizens Oversight Committee**, and leaders across the **County and City of Los Angeles** to leverage **\$20 Million from United to House LA (ULA), LACAHSAs, and Measure A funds**. Together, we can empower vulnerable Angelenos and prevent their eviction and homelessness through this proposed **2-year housing initiative** to ensure an improved social safety net for all.



The Proposed Program Design

Program Objectives

1

Provide comprehensive case management that will conduct services including marketing, assessment, eligibility, and referrals; to support community members in providing tenant protections education and lease-up opportunities; to support community members with financial literacy workshops with resource connections to basic needs as well as workforce development opportunities.

2

Distribute emergency rental assistance and provide supportive services to individuals and families facing housing insecurity. Support individuals with disabilities and seniors in securing stable housing.

3

Distribute services and resources to rent-burdened households for up to 24 months to prevent eviction and homelessness.

4

Offer flexible financial assistance to cover costs that lead to housing stability related to employment costs, transportation costs, healthcare costs, arrears, etc., to provide relief to rent-burdened households.

Funding Allocation

1. Program Administration & Evaluation:

- **Purpose:** Cover staffing, monitoring, and evaluation costs to ensure program effectiveness and accountability.
- **Oversight:** LACAHSa to oversee implementation and assess outcomes; contracting the use of a TPA to administer funding allocations and request consistent report-backs and briefings.

2. Program Housing Navigator(s):

- **Purpose:** To oversee and ensure marketing, assessment, and eligibility for participants as well as to provide culturally responsive and accessible service delivery.
- **Oversight:** Community-based organizations oversee the hiring and implementation, in addition to reporting outcomes for each household.



Funding Allocation



3. **Emergency Rental Assistance:**

- **Purpose:** Assist low-income tenants facing one-time financial hardships to cover up to six months of rent support, arrears, utilities, deposit, and housing transition costs.
- **Eligibility:** Households earning below 80% Area Median Income (AMI).
- **Implementation:** Distribute funds through a combination of ULA's existing infrastructure, LACAHSR RPHP gap funding, and Los Angeles jurisdictional LACAHSR funding, ensuring rapid deployment.

4. **Flexible Financial Assistance:**

- **Purpose:** Provide flexible financial support for income stabilization, move-in costs, deposit costs, dependent care, and non-housing costs for individuals at risk of homelessness.
- **Target Groups:** Seniors, people with disabilities, under-documented households, and other vulnerable populations.
- **Partnerships:** Collaborate with community-based organizations and entities that connect people to employment opportunities, financial literacy workshops, mental health services, and other resources as needed.



Implementation Strategy

- **Partnerships:** Engage with local nonprofits, legal aid organizations, and community groups to leverage existing networks, expertise, and case management.
- **Outreach:** Utilize digital platforms, community centers, and public spaces to disseminate information and reach eligible households.
- **Monitoring:** Establish a centralized database to track applications, disbursements, case notes, and outcomes, ensuring transparency and efficiency.
- **Evaluation:** Conduct quarterly or bi-annual assessments to measure program impact and make necessary adjustments.



Expected Outcomes and Evaluation Matrix

Eviction Prevention	Reduce the number of evictions among low-income renters.
Housing Stability	Increase the rate of safe and stable housing among low-income and system-impacted tenants.
Education and Tenant Protection	Improved knowledge of tenant rights.
Data-Driven Decisions	Utilize program data to inform future housing policies and initiatives and prove that financial rental assistance from the city can reduce long-term homelessness in the population.
Evaluation	Establish a logic model and key performance indicators for program implementation and outcomes.

Recommended Third-Party Administrator

Community Partners and other intermediary institutions have played the role of **third-party administrator (TPA)** for moving large-scale funding throughout California for various county, city, and state funding initiatives and subsidies. We value the **Los Angeles County Affordable Housing Solutions Agency's** insight in board meetings, program and system development, and implementation processes, as well as their leadership in delivering a range of affordable housing and homelessness prevention services and programs. We have collected and included a short list of recommended TPAs as a guided starting point, informed by our organization's **15 years of experience in the non-profit sector** through various collaborations, coalitions, and stakeholder engagement – available upon request.





Contact Us!

The TransLatin@ Coalition (TLC), based in Los Angeles, serves as the largest Transgender-led organization in the country. In 2024, TLC provided 11,768 direct services to approximately 8000 city and county residents, including helping more than 250 individuals access emergency shelter or secure long-term housing. TLC has also led local, state, and national advocacy efforts to improve the quality of life for Trans, Gender Expansive, and Intersex (TGI) communities.⁴

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The TransLatin@ Coalition. (2024). Annual report 2024.

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Revised: April 2, 2026

RE: TGI Housing Initiative (TGI HI)

TGI Housing Initiative
Leveraging ULA, LACAHSAs, and Measure A Towards
Trans, Gender Expansive, Intersex, and Vulnerable Populations Homelessness Prevention

Honorable Members of LACAHSAs, Board of Directors, and Stakeholders;

The TransLatin@ Coalition (TLC), based in Los Angeles, serves as the largest Transgender-led organization in the country. In 2024, TLC provided 11,768 direct services to approximately 8000 city and county residents, including helping more than 250 individuals access emergency shelter or secure long-term housing. TLC has also led local, state, and national advocacy efforts to improve the quality of life for Trans, Gender Expansive, and Intersex (TGI) communities.¹

In 2022, the National Transgender Survey reported that approximately 1 in 3 transgender people experience homelessness in their lifetime due to factors such as poverty, stigma, and family rejection.² Similarly, the 2023 Quality of Life Report published by the UCLA Williams Institute and The TransLatin@ Coalition reported that local TGI individuals face challenges in accessing housing, employment, and healthcare, in addition to generally feeling unsafe in certain areas of Los Angeles County (LAC).³ Housing insecurity and poverty disproportionately impact our TGI community as well as other under-resourced communities that face compounding vulnerabilities, such as our aging and disabled community members, formerly incarcerated, undocumented immigrants, transitional-aged youth, and system-impacted individuals.

Our goal is to incorporate and recommend strategies to effectively reach these communities into our policy and community-led budget advocacy efforts. We look forward to collaborating towards an investment in a **\$20 million comprehensive homelessness prevention program that includes rental assistance, flexible financial assistance, housing navigation, and tenant rights education – delivered as part of an intentional, coordinated care approach through trusted community-based organizations to support the vulnerable communities identified above.** Working with a tiered priority system modeled after the County’s 2025 Rent Relief Program for those affected by Palisades



and Eaton Fires and immigration enforcement raids, the program tiers consist of TGI, Disability, Senior, System-impacted, and Immigrant tiers, and based on how many tiers the applicant intersects, their priority level within the grant requirements would increase.

In The Pathway Home: Los Angeles TGI Housing Needs Assessment, published by The TransLatin@ Coalition, many participants expressed a need for support in navigating eligibility requirements for homeless prevention resources.⁴ Participants detailed the lack of access that they had due to language barriers, lack of proper housing documents, and lack of culturally responsive navigation.⁴ By leveraging LACAHSAs, ULAs, and Measure A funds, we streamline access for vulnerable communities and help them navigate pathways toward economic stability.

To address these issues, we propose the following:

Budget Overview - Pilot Program

Overall Proposed Budget Overview (TPA) | \$1.5 Million

Funding Opportunity	Amount per Grant	Grant Duration	# of Grants	Total Awards
Administrative Management Costs	\$100,000	Twelve (12) Months	One (1) Third Party Administrator	\$100,000
Community-Based Organization	\$1,400,000	Twelve (12) Months	Five (5) Program Grants	\$1,400,000
Total				\$1,500,000

Individual Program Grant Breakdown (Organization)

Category	Annual Amount	Grant Duration	Estimated Impact	Total Awarded (18 Months)
Housing Stability Case Management(s) 15%	\$22,500	Eighteen (18) Months	To ensure Marketing, Assessment, Eligibility, & Referrals	\$45,000
Emergency Rental Assistance (Inclusive of Deposit & Utilities) 40%	\$60,000	Eighteen (18) Months	Approx. 30 households per grant (An average of \$5,000 per household)	\$120,000



Flexible Financial Assistance (for housing stability planning) 45%	\$67,500	Eighteen (18) Months	Approx. 135 households (An average of \$1,000 per household)	\$135,000
Total	\$150,000 Annually	Eighteen (18) Months	Approx. 120 Households (Per Grant)	\$300,000

Budget Overview - Full Program

Overall Proposed Budget Overview (TPA) | \$20 Million

Funding Opportunity	Amount per Grant	Grant Duration	# of Grants	Total Awards
Administrative Management Costs	\$2,000,000 (Two Million)	Twenty-four (24) Months	One (1) Third Party Administrator	\$2,000,000
Community-Based Organizations	\$1,200,000 (One-million, two-hundred thousand)	Twenty-four (24) Months	Fifteen (15) Program Grants	\$18,000,000
Total				\$20,000,000

Individual Program Grant Breakdown

Category	Annual Amount	Grant Duration	Estimated Impact	Total Awarded
Housing Stability Case Management(s) 15%	\$90,000	Thirty-six (36) Months	To ensure Marketing, Assessment, Eligibility, & Referrals	\$180,000
Emergency Rental Assistance (Inclusive of Deposit & Utilities) 40%	\$240,000	Thirty-six (36) Months	Approx. 100 households per grant (An average of \$5,000 per household)	\$480,000
Flexible Financial Assistance (for housing stability planning) 45%	\$270,000	Thirty-six (36) Months	Approx. 540 households (An average of \$1,000 per household)	\$540,000



Total	\$600,000 Annually	Thirty-six (36) Months	Approx. 4,950 Households (Per Grant)	\$1,200,000
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As we advance local county and city initiatives that champion and uplift those most impacted by increased targeting, it is imperative to create equitable housing opportunities that specifically address the unique needs of vulnerable populations through dedicated resources, thoughtful initiatives, and strategic funding allocation.

We look forward to collaborating closely with the LACAHSAs Board of Directors, the Citizens Oversight Committee, and leaders across the County and City of Los Angeles to leverage **\$20 million from United to House LA (ULA) LACAHSAs, and Measure A** funds. Together, we can empower vulnerable Angelenos and prevent their eviction and homelessness through this proposed 2-year housing initiative, ensuring an improved social safety net for all.

Program Objectives

1. Provide comprehensive case management that will conduct services including marketing, assessment, eligibility, and referrals; support community members in providing tenant protection education and lease-up opportunities; and support community members with financial literacy workshops and resource connections for basic needs, as well as workforce development opportunities.
2. Distribute emergency rental assistance and provide supportive services to individuals and families facing housing insecurity. Support individuals with disabilities and seniors in securing stable housing.
3. Distribute services and resources to rent-burdened households for up to 24 months to prevent eviction and homelessness.
4. Offer flexible financial assistance to cover costs that lead to housing stability, related to employment costs, transportation costs, healthcare costs, arrears, etc., to provide relief to rent-burdened households.

Funding Allocation

1. Program Administration & Evaluation:

- **Purpose:** Cover staffing, monitoring, and evaluation costs to ensure program effectiveness and accountability.
- **Oversight:** LACAHSAs to oversee implementation and assess outcomes; contracting the use of a TPA to administer funding allocations and request consistent report-backs and briefings.

2. Program Housing Navigator(s):

- **Purpose:** To oversee and ensure marketing, assessment, and eligibility for participants, as well as to provide culturally responsive and accessible service delivery.
- **Oversight:** Community-based organizations oversee hiring and implementation, and report outcomes for each household.

3. Emergency Rental Assistance:

- **Purpose:** Assist low-income tenants facing one-time financial hardships to cover up to six months of rent support, arrears, utilities, deposit, and housing transition costs.
- **Eligibility:** Households earning below 80% Area Median Income (AMI).
- **Implementation:** Distribute funds through a combination of ULA's existing infrastructure, LACAHSAs RPHP gap funding, and Los Angeles jurisdictional LACAHSAs funding, ensuring rapid deployment.

4. Flexible Financial Assistance:

- **Purpose:** Provide flexible financial support for income stabilization, move-in costs, deposit costs, dependent care, and non-housing costs for individuals at risk of homelessness.
- **Target Groups:** Seniors, people with disabilities, under-documented households, and other vulnerable populations.
- **Partnerships:** Collaborate with community-based organizations and entities that connect people to employment opportunities, financial literacy workshops, mental health services, and other resources as needed.

Implementation Strategy

- **Partnerships:** Engage with local nonprofits, legal aid organizations, and community groups to leverage existing networks, expertise, and case management.
- **Outreach:** Utilize digital platforms, community centers, and public spaces to disseminate information and reach eligible households.
- **Monitoring:** Establish a centralized database to track applications, disbursements, case notes, and outcomes, ensuring transparency and efficiency.
- **Evaluation:** Conduct quarterly or bi-annual assessments to measure program impact and make necessary adjustments.

Expected Outcomes and Evaluation Matrix

- **Eviction Prevention:** Reduce the number of evictions among low-income renters.
- **Housing Stability:** Increase the rate of safe and stable housing among low-income and system-impacted tenants.
- **Education and Tenant Protection:** Improved knowledge of tenant rights.
- **Data-Driven Decisions:** Utilize program data to inform future housing policies and initiatives and prove that financial rental assistance from the city can reduce long-term homelessness in the population.
- **Evaluation:** Establish a logic model and key performance indicators for program implementation and outcomes.

Recommended Third-Party Administrator

Community Partners and other intermediary institutions have served as **third-party administrators (TPAs)** to move large-scale funding across California for various county, city, and state funding initiatives and subsidies. We value the Los Angeles County Affordable Housing Solutions Agency's insight in board meetings, program and system development, and implementation processes, as well as their leadership in delivering a range of affordable housing and homelessness prevention services and programs. We have compiled a short list of recommended TPAs as a guided starting point, informed by our organization's 15 years of experience in the non-profit sector through various collaborations, coalitions, and stakeholder engagement, available upon request.



References

1. **The TransLatin@ Coalition.** (2024). *Annual report 2024.*
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2. Rastogi, A., Menard, L., Miller, G. H., Cole, W., Laurison, D., Caballero, J. R., Murano-Kinney, S., & Heng-Lehtinen, R. (2025, June). Health and wellbeing: A report of the 2022 U.S. Transgender Survey. Advocates for Transgender Equality.
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3. **The TransLatin@ Coalition, UCLA Williams Institute.** (2023). *Quality of life report.*
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4. **The TransLatin@ Coalition.** (2023). *The pathway home: Housing assessment.*
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Family and Social Services
HOMELESS SERVICES AND HOUSING

Final Changes Budget
 Fiscal Year 2026-27

Changes from the 2026-27 Recommended Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2026-27 Recommended Budget	965,866,000	129,095,000	750,899,000	85,872,000	573.0
Other Changes					
1. Services Provided to Other County Departments: Reflects an increase in one-time funding for services provided to various County departments.	63,639,000	63,639,000	--	--	0.0
2. California Advancing and Innovating Medi-Cal (CalAIM) Revenue: Reflects an increase in one-time funding from CalAIM revenue.	32,480,000	--	32,480,000	--	0.0
3. State Grant Funding: Reflects an increase in one-time funding from Providing Access and Transforming Health (PATH) Capacity and Infrastructure Transition, Expansion and Development (CITED) State grant revenue.	2,886,000	--	2,886,000	--	0.0
4. Partnerships with Other Municipal Jurisdictions: Reflects an increase in one-time funding for services to be provided to other municipal jurisdictions.	1,695,000	--	1,695,000	--	0.0
5. Unincorporated Areas Funding: Reflects an increase in one-time funding from Los Angeles County Affordable Housing Solutions Agency (LACAHS) for HSH programs assisting residents in the County's unincorporated areas.	886,000	--	886,000	--	0.0
Total Changes	101,586,000	63,639,000	37,947,000	--	0.0
2026-27 Final Changes	1,067,452,000	192,734,000	788,846,000	85,872,000	573.0