



County of Los Angeles

**2000-01
Proposed Budget**

Board of Supervisors

Gloria Molina

Supervisor, First District

Yvonne Brathwaite Burke

Supervisor, Second District

Zev Yaroslavsky

Supervisor, Third District

Don Knabe

Supervisor, Fourth District

Michael D. Antonovich

Supervisor, Fifth District

**Submitted to the
Board of Supervisors
April 2000**

Volume One



County of Los Angeles

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County of Los Angeles Board of Supervisors



Gloria Molina

Supervisor, First District
Population: 2,008,700
Square Miles: 215



Yvonne Brathwaite Burke

Supervisor, Second District
Population: 1,939,600
Square Miles: 157



Zev Yaroslavsky

Supervisor, Third District
Population: 1,881,100
Square Miles: 432



Don Knabe

Supervisor, Fourth District
Population: 1,953,500
Square Miles: 426



Michael D. Antonovich

Supervisor, Fifth District
Population: 2,067,100
Square Miles: 2,853



County of Los Angeles

2000-01 Proposed Budget

April 2000

Submitted
to the

**Los Angeles County
Board of Supervisors**

by

David E. Janssen
Chief Administrative Officer

and

Michael L. Galindo
Acting Auditor-Controller

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County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE

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DAVID E. JANSSEN
 Chief Administrative Officer

Board of Supervisors

GLORIA MOLINA
 First District

YVONNE BRATHWAITE BURKE
 Second District

ZEV YAROSLAVSKY
 Third District

DON KNABE
 Fourth District

MICHAEL D. ANTONOVICH
 Fifth District

April 18, 2000

The Honorable Board of Supervisors
 County of Los Angeles
 383 Kenneth Hahn Hall of Administration
 500 West Temple Street
 Los Angeles, California 90012

Dear Supervisors:

2000-01 PROPOSED COUNTY BUDGET (3-VOTES)

The 2000-01 Los Angeles County Proposed Budget total of \$15.0 billion reflects a decrease of \$211.0 million in total requirements.

TOTAL REQUIREMENTS - ALL FUNDS - 2000-01				
(billions of dollars)				
Fund	1999-00 Budget	2000-01 Proposed	Change	% Change
Total General County	\$ 11.986	\$ 12.310	\$ 0.324	2.7
Special Districts/Special Funds	3.236	2.701	(0.535)	(16.5)
Total Budget	\$ 15.222	\$ 15.011	\$ (0.211)	(1.4)
Budgeted Positions	89,471.0	91,207.6	1,736.6	1.9

Budget Overview

With the 2000-01 Proposed Budget, the County enters the third year of fiscal recovery from the deeply-challenging funding shortfalls of the early- and mid-1990s. However, despite these modestly encouraging circumstances, the Proposed Budget continues your Board's cautious approach to increasing the service levels of net County cost (NCC) departments. Targeted funding recommendations will minimally enable departments to keep pace with several years of various unavoidable cost and caseload increases which they have had to absorb.

The slowed increase in the overall size of the budget reflects the flattening caseload growth in several areas: child protective services, California Work Opportunity and Responsibility to Kids (CalWORKs)/Greater Avenues for Independence (GAIN), General Relief, and the jail population. Only the In-Home Supportive Services (IHSS) and Adoptions Assistance programs continue to reflect strong growth.

As noted above, the overall budget has decreased by \$211 million from the current Adopted Budget to the 2000-01 Proposed Budget. This decrease is primarily due to changes in non-General Fund operations. Specifically, the major components of the \$535 million reduction in Special Funds/Special Districts are as follows:

- A \$320 million reduction in Special Funds is primarily attributable to the deletion of the Children and Families First - Proposition 10 Fund (\$261 million) consistent with your Board's action, and a \$31 million reduction in the Road Fund. The Road Fund reduction is a technical change necessary to implement recommendations pursuant to an Auditor-Controller fiscal audit and reflects no service level reduction.
- Special Districts reflect a \$136 million reduction primarily due to a \$105 million reduction in Regional Park and Open Space Funds, a \$61 million reduction in Flood Control District funds, offset by a Fire Department increase of \$46 million. The Flood Control reduction is attributable to the audit referenced above, and similarly, does not reflect a service level reduction.

General County funds (including the General Fund, Debt Service Funds, and Hospital Enterprise Funds) reflect an increase of \$324 million. A significant portion of this increase is due to increases in salaries and employee benefits; among the larger departmental increases are largely-revenue offset appropriation increases for the Departments of Public Social Services (\$123.7 million), Mental Health (\$39.3 million), and Community and Senior Services (\$16.8 million).

→ ***County Vision and Strategic Plan Goals***

In November 1999, your Board adopted a comprehensive County Vision and Strategic Plan Goals. This Plan provides an enterprise-wide framework for achieving our vision of the organization we want to become. In time, I expect the total County budget to reflect that vision. The following selective examples are our first attempt to align funding recommendations with the Board-approved strategic goals.

- ***Goal No. 1 - Service Excellence: Provide the public with easy access to quality information and services that are both beneficial and responsive.***

- ▶ Consistent with the Board-approved Long-Term Family Self-Sufficiency (LTFSS) Plan, and as an example of promoting “One County,” seamless services, the budget reflects funding for several County departments to pursue Plan goals via more coordinated and collaborative planning and service provision, including:
 - ✓ Appropriation of \$5.1 million and 60.0 positions in the Department of Health Services, funded by CalWORKs performance incentives, for the Nurse Home Visitation Program focusing on prenatal and early childhood services for children of young, single mothers living in poverty;
 - ✓ Funding of \$5.9 million for six CalWORKs-funded projects in the Probation Department to provide supervision, tutoring and other vital services to CalWORKs recipients on probation; and
 - ✓ \$11.9 million, partially offset by a \$5.7 million reduction in carryover funding, for the Department of Community and Senior Services - Assistance for Mini-Career Centers to provide employment and post-employment services to CalWORKs participants and non-custodial parents, as well as a Youth Jobs project.

- ▶ To improve services and access to the public, additional funding of \$556,000 is reflected to support Public Library efforts to assist customers in using Internet computers at 25 libraries and to provide systems support for the Library’s public access computer program.

- ***Goal No. 2 - Workforce Excellence: Enhance the quality and productivity of the County workforce.***
 - ▶ The budget reflects \$1.0 million for staffing and university/college contract costs for the Department of Human Resources to expand and enhance its countywide manager and staff development and training program.

 - ▶ NCC funding of \$721,000 is recommended to allow the Coroner to enhance staff skills by relieving current physician workload and increasing training and supervision of residents.

- ▶ Reimbursable funding of \$982,000, including 5.0 new positions, is reflected in the budget for the Internal Services Department to improve and expand recruitment and classification efforts consistent with the County's and Department's strategic planning efforts.
- **Goal No. 3 - Organizational Effectiveness: *Ensure that service delivery systems are efficient, effective, and goal-oriented.***
 - ▶ As an example of collaboration across functional and jurisdictional boundaries, the budget reflects State funding of \$2.1 million for the District Attorney and \$1.2 million for the Probation Department to implement the Community Law Enforcement and Recovery (CLEAR) project in conjunction with the Sheriff's Department, as well as the Los Angeles City Attorney's Office and Police Department, to provide a coordinated response to crime perpetrated by criminal gangs.
 - ▶ As an example of improving internal operations, the budget reflects additional funding of \$1.0 million and 14.0 new positions for the Auditor-Controller, fully offset by charges for services, to provide enhanced support and promote improvements in countywide systems, improve administration of property tax distribution involving community redevelopment agencies, and strengthen electronic data processing audit services.
- **Goal No. 4 - Fiscal Responsibility: *Strengthen the County's fiscal capacity.***
 - ▶ The budget reflects another \$30.0 million for the third year of a multi-year effort to reduce the General Fund's reliance on time-limited Los Angeles County Employees Retirement Association's (LACERA) excess earnings.
 - ▶ One-time NCC funding is recommended for investment in our physical and technology infrastructure, including:
 - ✓ \$5.4 million for the Information Technology Infrastructure Fund for investments in high priority telecommunications and information technology projects (this is in addition to significant information technology funding reflected in various departmental budgets);

- ✓ \$6.8 million for high priority capital projects; and
- ✓ \$3.0 million for the Motor Vehicle Accumulative Capital Outlay (ACO) Fund to replace aging critical vehicles.

→ ***Multi-Year Budget Pilot***

- Pursuant to your Board's instruction that we investigate the feasibility of adopting a multi-year budget, the Proposed Budget reflects two-year budgets for the Departments of Parks and Recreation, Regional Planning and the Public Library, as an initial pilot. These pilot multi-year budgets are being provided under separate cover. The second year of these budgets are presented for informational purposes only at this time and reflect those impacts which departments are able to project, including such multi-year budget components as the LACERA buy-down, certain salary and employee benefit adjustments, and phasing out Flood Control District funding for relevant parks.

Summary of Funding Recommendations by Major County Program Area

Beyond the funding recommendations highlighted above, the following summarizes other key recommendations reflected in the Proposed Budget by major County program area.

→ ***Public Safety and Justice Services:***

- The Sheriff's budget reflects \$4.6 million in NCC to maintain the Community-Oriented Policing Services (COPS) program in the County's unincorporated areas, and \$3.0 million in one-time supplemental funding for the Deputy Training Program.
- The budget reflects \$526,000 in reimbursable funding for the District Attorney to pursue special prosecution programs, including Juvenile Offender Intervention Network, the Real Estate Fraud Unit, and the Stalking and Threat Assessment Team Project.
- Appropriation of \$3.0 million is reflected in the Fire Department budget for fire fighter positions related to the Federal and State "2-in/2-out" requirements, as well as Emergency Medical Service (EMS) instructors and staff to implement efforts in vegetative management, plan check, and school/institution/area occupancy inspections.

- Reimbursable funding of \$5.3 million is reflected in the District Attorney - Family Support budget for community outreach efforts and expansion of Call Center operations, criminal prosecution, and co-locate services in order to enhance child support collection efforts. Transition of child support operations to a new, separate County department, consistent with recently-enacted State legislation, is not reflected in the Proposed Budget pending clarification and guidelines from the State on the specific manner and timing of such transition.

→ ***Health Services:***

- The Proposed Budget reflects increased appropriation of \$12.0 million and 64.0 positions for various new grant-funded programs, primarily in Alcohol and Drug Programs and the Office of AIDS Programs and Policy, as well as expanded environmental health operations and a violence intervention program.
- Additional NCC of \$4.1 million and 54.0 positions is reflected for administration of various programs to reduce the risk of adverse actions, including: full establishment of an ethics and compliance unit; implementation of a Critical Event Reporting process to respond in a comprehensive, prospective manner to systemic medical services problems and complete corrective actions in advance of legal process; and improvement of the emergency medical services and trauma system.
- Increased appropriation of \$10.1 million is included for the Healthy Families Program consistent with increased enrollment.
- The Proposed Budget for Health Services also reflects:
 - ▶ Reduced appropriation of \$11.5 million to reflect approved reengineering projects and additional commitments, increasing total targeted savings from \$70.9 million in 1999-00 to \$82.4 million in 2000-01;
 - ▶ Assumed realization of \$255.4 million in 1115 Waiver Medicaid Demonstration Project ("Waiver") revenues, exclusive of intergovernmental transfers, including \$186.6 million from extension of current core Waiver elements and \$68.8 million from a requested hospital outpatient indigent care match; and

- ▶ Assumed maximization of current and budget year SB 1255 funding under the permanently extended 175 percent Omnibus Budget Reconciliation Act of 1993 Disproportionate Share Hospital cap relief for public hospitals in California, resulting in an additional \$79.0 million in fund balance and \$37.7 million in revenue, respectively.

→ **Social Services:**

- The budget reflects increased funding of \$76.0 million, including an additional 562.0 positions, for the Department of Public Social Services - Administration budget, including: 1) \$17.3 million in revenue-offset funding to support projected caseloads for the Welfare-to-Work/GAIN program and the new Community Services Program (reducing caseloads from 115 to 40 for Community Services managers); 2) \$2.0 million to support intensive case management for General Relief Opportunities for Work participants; and 3) \$5.3 million to meet a projected 9.9 percent caseload growth in the IHSS Program.
- The Department of Children and Family Services budget (Administration and MacLaren Children's Center) reflects increased appropriation of \$15.4 million and additional NCC of \$10.5 million, including a net increase of 9.0 positions; key components of the NCC increase include: 1) \$4.2 million in County match to obtain permanent State funding for Family Preservation; 2) \$3.2 million in County match related to loss of State Emergency Workload Relief Augmentation funding; and 3) \$1.8 million to replace 1999-00 one-time Temporary Assistance to Needy Families Performance Incentives funding for Emergency Assistance activities.
- The Proposed Budget funds the Department of Mental Health at the minimum State maintenance of effort level. The budget also reflects additional NCC of \$13.2 million (the Department's required share of increased Vehicle License Fee-Realignment revenue) and total additional funding of \$39.3 million, including:
 - ▶ \$13.1 million in additional Federal Financial Participation (FFP) Medical revenues and Demonstration Grants for new or expanded programs approved by the Board (e.g., Homeless Outreach, Substance Abuse Mental Health Service Administration Supportive Housing Grant); and

- ▶ \$9.4 million in increased Short Doyle Medi-Cal Administrative Fees and FFP Medi-Cal revenues to fund the current level of service and the Board-approved rate adjustment for Medi-Cal Speciality Mental Health Service providers under the Fee-for-Service Consolidation.

→ **General Government and Other Services:**

- The Department of Parks and Recreation budget reflects increased NCC of \$3.1 million primarily to address 1) increased grounds maintenance costs (due to decreased availability of General Relief workers), and 2) increased need for swimming pool lifeguards and the elimination of swimming fees. An additional \$3.0 million to address the Department's current year projected shortfall is reflected in Provisional Financing Uses pending completion of an audit by the Auditor-Controller on the extent and basis for the shortfall.
- The Proposed Budget reflects additional NCC of \$525,000, including 5.0 positions, for the Department of Regional Planning to proceed with the Santa Monica Mountains North Area Plan, the Santa Monica Mountains Local Coastal Implementation Plan, and the Santa Clarita joint land use study.
- Additional funding of \$260,000, more than offset by increased Marina rental income, is reflected in the Proposed Budget for the Department of Beaches and Harbors to pursue the urban design element of the Board-approved Marina Asset Management Strategy.
- Additional funding of \$286,000, offset by \$90,000 in revenue, is recommended for the Department of Agricultural Commissioner/Weights and Measures to implement the Red Imported Fire Ant Eradication Program.

Budget Timetable

→ **Approved schedule for budget hearings and deliberations is as follows:**

Board Action	Approved Date
Adopt Proposed Budget; order printing, notice, and distribution; and schedule hearings	April 18, 2000
Commence public budget hearings	May 10, 2000
Commence final budget deliberations, and adopt final budget upon conclusion	June 26, 2000

→ ***Prior to deliberations on the 2000-01 Final Budget, we will file reports on:***

- May revisions to the Governor's budget and updates on other 2000-01 State and Federal budget legislation and the resulting impact on the County's Proposed Budget;
- Final revisions reflecting latest estimates of requirements/available funds;
- Issues raised in public hearings or written testimony;
- Recommendations on the level of Bond Anticipation Note authorization;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

Approval of Proposed Budget

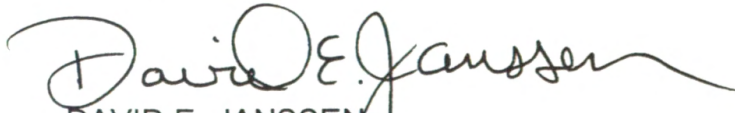
→ ***The matter before your Board is adoption of the Proposed Budget.***

- The document must be available for consideration by the public at least ten days prior to the commencement of budget hearings.
- Adjustments to the budget, including revisions necessary to reflect your Board's funding priorities and State and Federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.
 - ▶ Per State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the *permanent record* developed during public hearings (e.g., Proposed Budget, budget requests, and all written and oral input by Supervisors, County staff, and the public).
 - ▶ Changes not based upon the "permanent record" require a 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions, and changes to the Chief Administrative Officer's budget recommendations as you deem necessary, and approve the revised figures as the Proposed Budget for 2000-01; instruct the Auditor-Controller to have the necessary copies printed; order the publication of the necessary notices; and set May 10, 2000 as the date on which public hearings will begin.
2. Approve continued discounted prepayment of the County's retirement contribution and authorize the Chief Administrative Officer to negotiate with the Los Angeles County Employees' Retirement Association on the County's behalf in this regard.

Respectfully submitted,


DAVID E. JANSSEN
Chief Administrative Officer



General Information

PROPOSED BUDGET FINANCIAL SUMMARY 2000-01 TOTAL COUNTY

(in Billions of Dollars)				
	1999-00 BUDGET	2000-01 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL COUNTY	\$ 11.986	\$ 12.310	\$ 0.324	2.7%
SPECIAL FUNDS	1.164	0.844	-0.320	-27.5%
SPECIAL DISTRICTS	1.504	1.368	-0.136	-9.0%
OTHER PROPRIETARY FUNDS	0.150	0.145	-0.005	-3.3%
OTHER FUNDS	0.418	0.344	-0.074	-17.7%
TOTAL	\$15.222	\$15.011	\$ -0.211	-1.4%

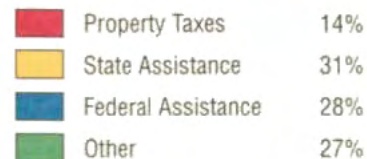
The 2000-01 proposed net operating budget totals \$15.0 billion, a decrease of \$211 million, or 1.4 percent less than the 1999-00 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for 2000-01 are subject to public hearings, scheduled for May 2000, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 2000-01 Proposed Budget.

The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling \$2.0 billion, artificially inflate the budget by 13 percent, resulting in an operating budget of \$17.0 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

**TOTAL COUNTY
REQUIREMENTS: \$15.0 Billion**



**TOTAL COUNTY
RESOURCES: \$15.0 Billion**



PROPOSED BUDGET FINANCIAL SUMMARY 2000-01 GENERAL COUNTY

(in Billions of Dollars)				
	1999-00 BUDGET	2000-01 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL FUND	\$* 10.343	\$ 10.651	\$ 0.308	3.0%
HOSPITAL ENTERPRISE FUNDS	1.601	1.617	0.016	1.0%
DEBT SERVICE FUNDS	0.042	0.042	-	-
TOTAL	\$11.986	\$12.310	\$ 0.324	2.7%

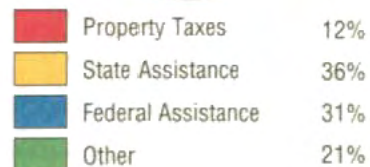
The 2000-01 proposed net operating budget for general County operations is \$12.3 billion, an increase of \$324 million, or 2.7 percent more than the 1999-00 budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document. Debt Service changes are detailed in Volume II.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling \$1.5 billion, artificially inflate the budget by 12 percent, resulting in an operating budget of \$13.8 billion.

**GENERAL COUNTY
REQUIREMENTS: \$12.3 Billion**

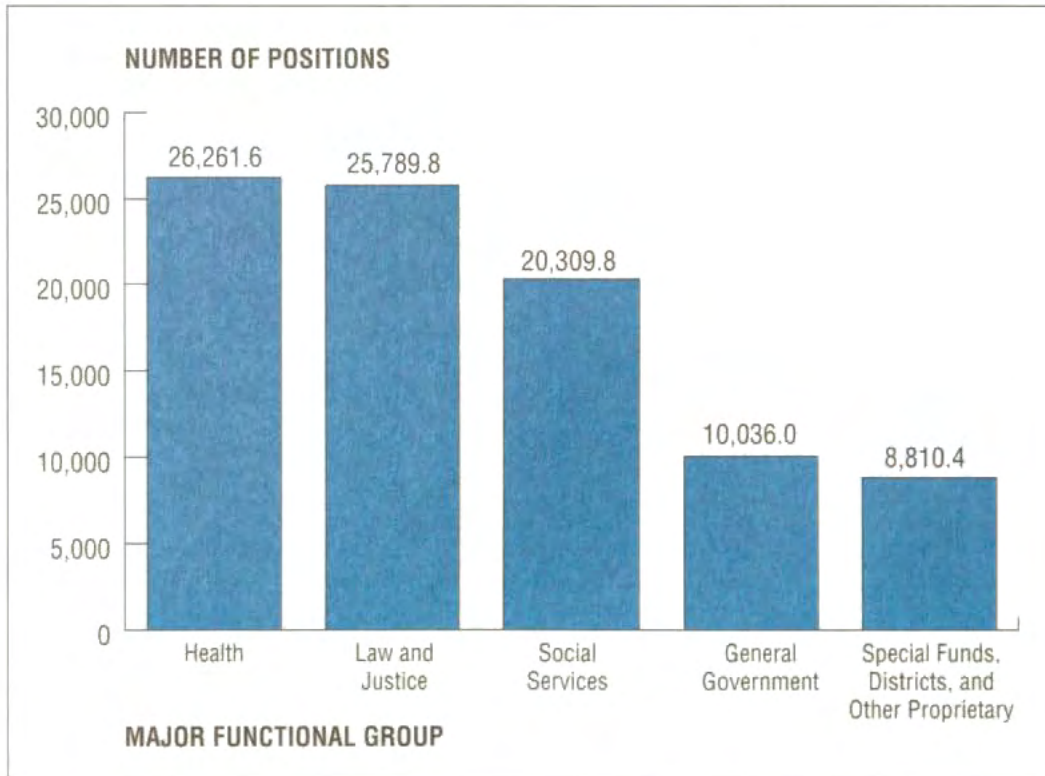


**GENERAL COUNTY
RESOURCES: \$12.3 Billion**



BUDGETED POSITIONS BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 91,207.6



The 2000-01 Proposed Budget provides funding for 91,207.6 budgeted full-time-equivalent positions, which represents an increase of 1,736.6 from the 1999-00 level of 89,471. As depicted in the chart, 57 percent of the budgeted positions in the County are in the law and justice functional group and health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

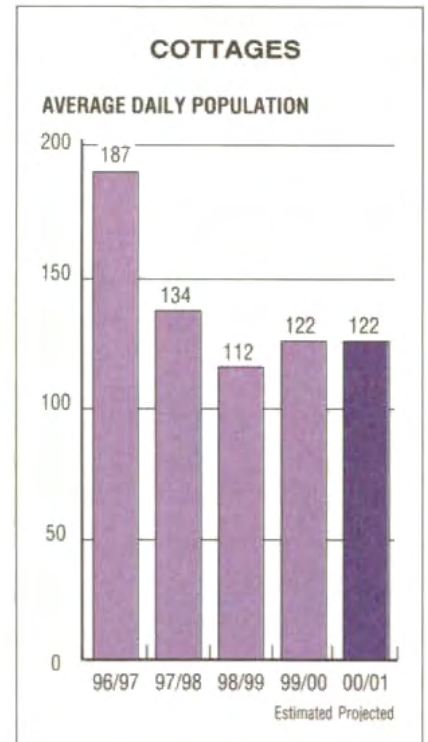
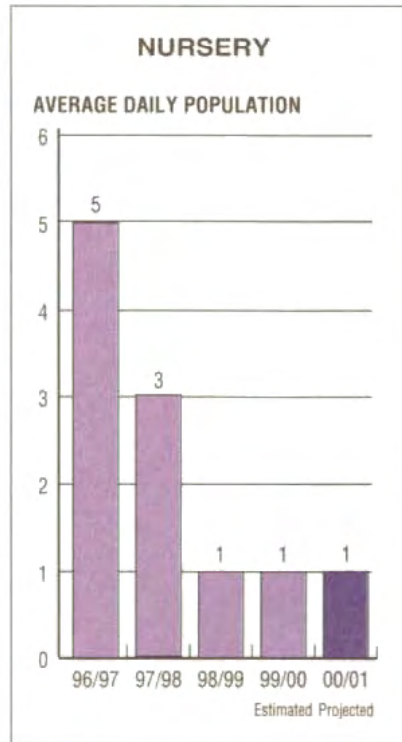
The overall increase in budgeted positions is primarily attributable to the following departments:

- Public Social Services (+562) to address caseload increases in the Welfare-to-Work/Greater Avenues for Independence (GAIN), In-Home Supportive Services (IHSS), General Relief, and implementation of Long Term Family Self-Sufficiency (LTFSS) Plan programs.
- Health Services, including Hospital Enterprise, (+216.6) primarily for new/enhanced grant-funded programs and to correct deficiencies in program administration.
- Sheriff (+176) for court services reimbursable positions, Board-approved reorganization and reconciliation of budgeted positions with actual positions.
- District Attorney-Family Support (+142) to convert temporary positions into permanent items and respond to the increase in court filings for child support collection due to recently enacted legislative remedies.
- Probation (+86) to implement CalWORKs-funded projects pursuant to the Board-approved LTFSS Plan, which will provide vital services to CalWORKs recipients on probation, while enhancing community-oriented probation services.
- Registrar-Recorder/County Clerk (+70) to enhance the ability to provide quality and timely public service.
- Mental Health (+64.6) for expansion of Children's System of Care programs including case management services, school-based outpatient services, juvenile justice program outpatient services, children in out-of-home placements, and mental health assessments for children in foster care.
- Fire (+60) primarily for fire fighter positions for Federal and State "2-in/2-out" requirements, administrative and technical staff.

CHILDREN AND FAMILY SERVICES

MACLAREN CHILDREN'S CENTER Average Daily Population

The total daily population at MacLaren Children's Center is comprised of children ages 0-4 who reside in the nursery, and children ages 5-18 who reside in cottage units.

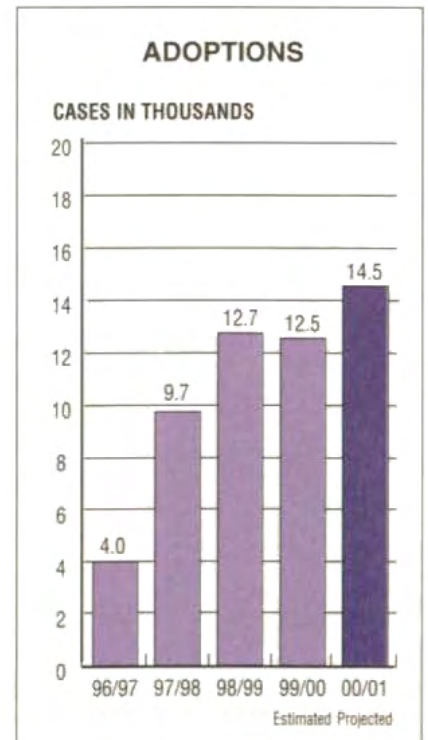
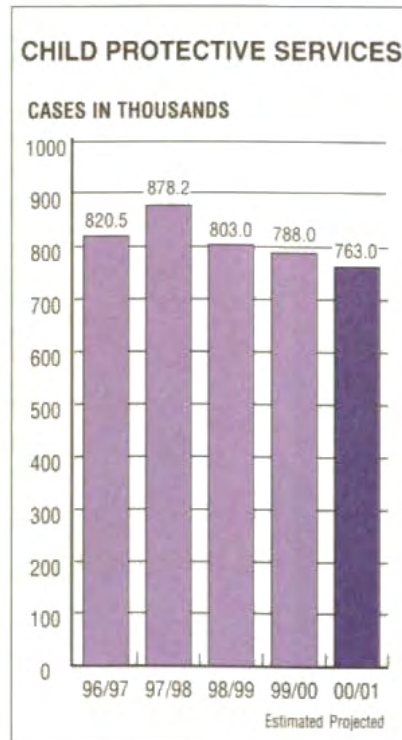


MAJOR CASELOADS

These caseloads reflect the major workload of the Department:

Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

The adoption caseloads represent the number of adoptive services completed for foster-care children, natural parents, stepparents, and applicants seeking independent adoptions.

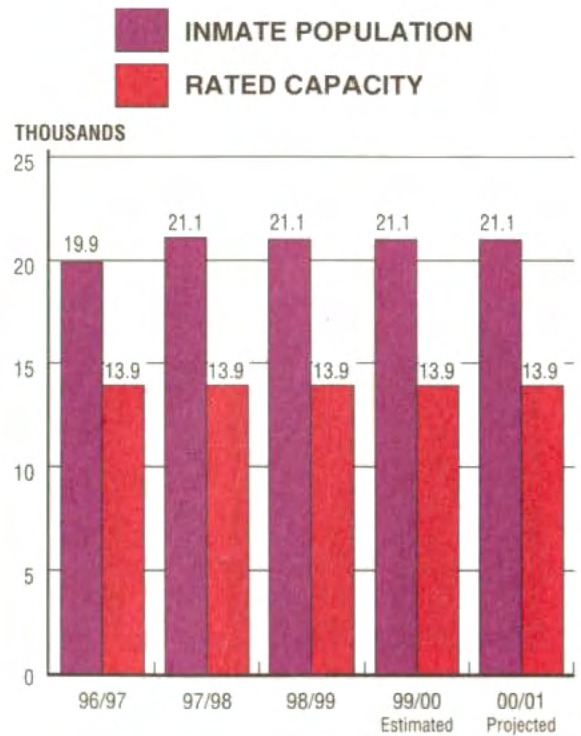


DETENTION POPULATION

SHERIFF INMATE POPULATION

The Sheriff's inmate population, including presentenced and sentenced prisoners, is held in eight custody facilities located at: Central Jail; Peter J. Pitchess Detention Center North; South, East, and North County Correctional Facilities; the Century Regional Detention Facility; Twin Towers Detention Facility; and the Biscailuz Recovery Center.

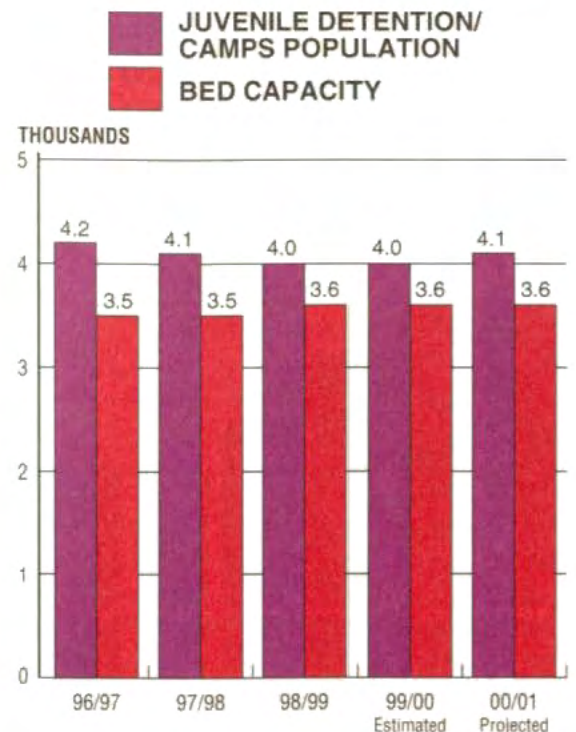
In addition to the Los Angeles County inmate population reflected on this chart, the Sheriff's Department provides housing for 1,900 inmates at the Mira Loma and Pitchess Detention Center custody facilities, under contract with the State and federal governments. The projected inmate population reflects court-ordered maximum capacity, maintained through an early release program instituted in May 1988.



PROBATION JUVENILE HALLS/ CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 19 facilities as wards of the Juvenile Court for an average period of 20 weeks.

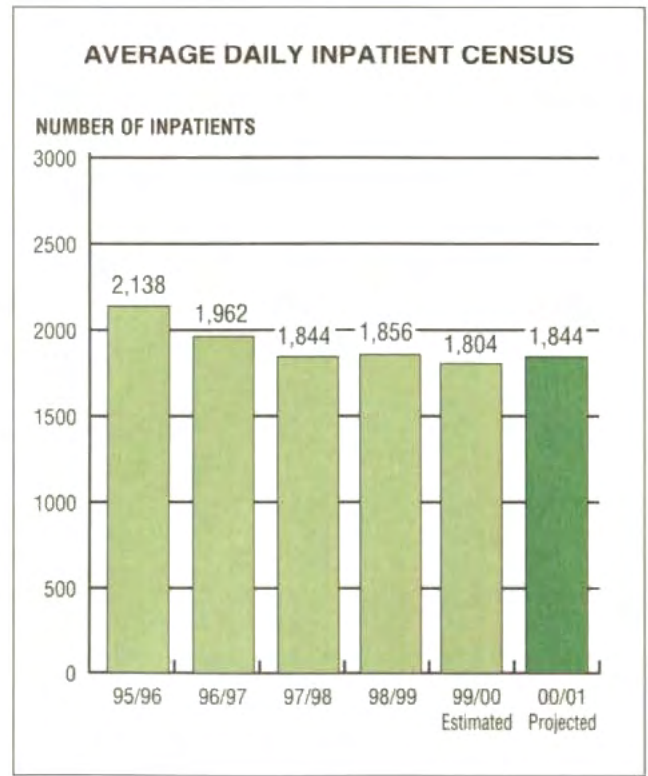


HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services continues to experience a gradual decline in inpatient census due to the changing environment of health care delivery. Managed care, a continuing decline in births and a vigorous marketing to Medi-Cal patients by the private sector have been posited as the driving forces behind the reduction. In addition, a prime goal of the 1115 Waiver Medicaid Demonstration Project is to reduce inpatient care by increasing access to ambulatory care.

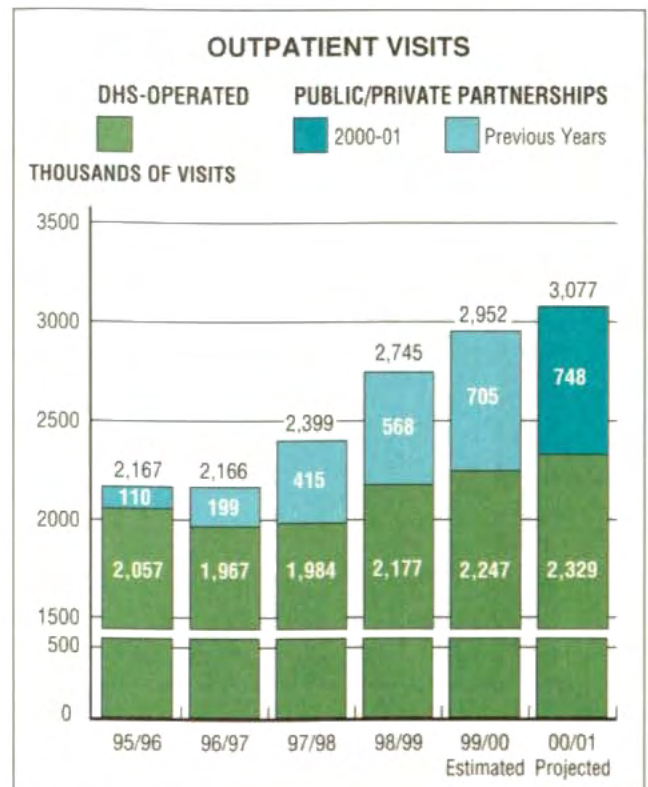
The census increase in 1998-99 was the result of various initiatives aimed at increasing the number of paying patients; in 1999-2000, the same forces discussed above have served to further decrease inpatient census. For 2000-01, the Department of Health Services anticipates a turnaround in inpatient census.



OUTPATIENT VISITS

As part of the first five-year Medicaid Demonstration Project, the Department of Health Services had a goal of increasing access to primary care, in County facilities as well as through partnerships with private providers, by 50 percent, to 3.9 million visits, in order to reduce hospital inpatient care. With the Waiver extension anticipated to be approved for 2000-01 through 2004-05, the Department continues to expand outpatient visits to meet that goal.

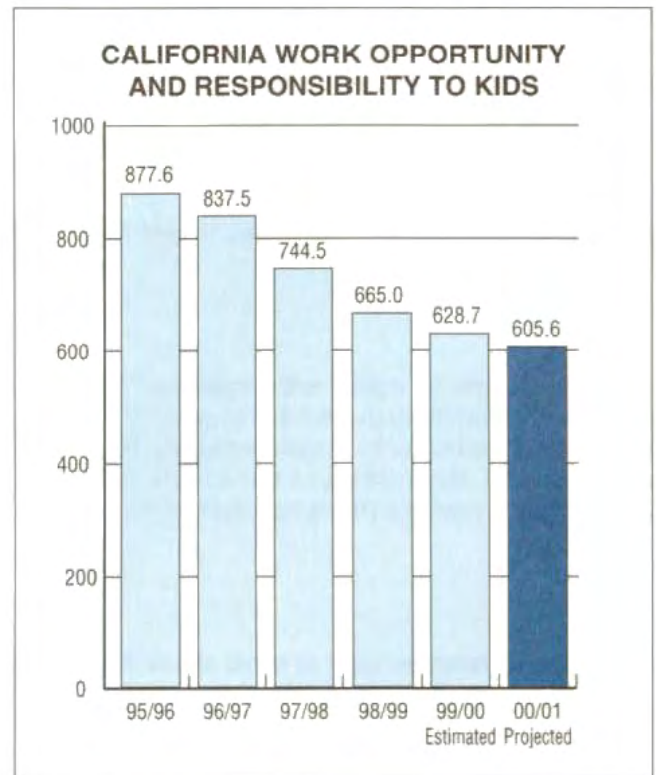
The Department of Health Services has invested significant resources to achieve the growth in visits. However, some changes the Department has made in managing patient care actually reduce visits, while improving access to needed care including increases in nurse visits, telephone contact (for pharmacy refills, lab results, and case management), and other services.



PUBLIC ASSISTANCE

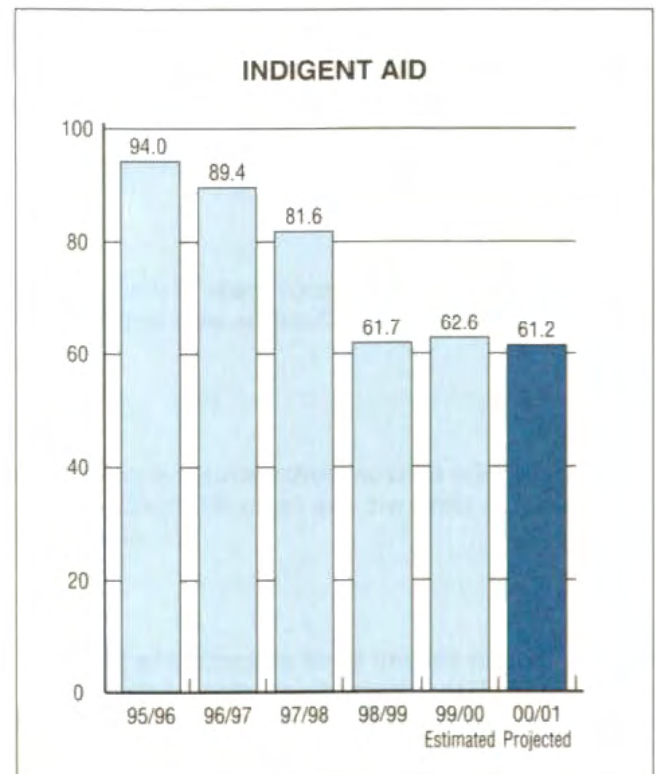
CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunity and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.



INDIGENT AID

Indigent Aid is a State-mandated program administered by counties, defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



READER'S GUIDE TO UNDERSTANDING THE BUDGET

The Proposed Budget and the Proposed Budget Capital Projects/Refurbishments Addendum comprise the proposed financial and operating plan for the County of Los Angeles for fiscal year 2000-01, which begins July 1, 2000 and ends June 30, 2001. The following general outline is designed to assist the reader in understanding the information presented in each document.

THE GOVERNING BODY

The County of Los Angeles, a political subdivision of the State of California, is governed by a five-member, elected Board of Supervisors which has legislative and executive authority.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County of Los Angeles uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County of Los Angeles budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations which are general in purpose and not included in another fund.

II. Enterprise Fund

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the County's Hospital Enterprise Funds.

III. Internal Service Fund

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the County's Public Works Internal Service Fund.

IV. Debt Service Fund

Debt Service Funds are used to account for the accumulation of resources and to make payments of principal and interest on long-term debt. An example of this type of fund is the County's Detention Facilities Debt Service Fund.

V. Special Fund

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Two of the many Special Funds included in the County Budget are the Child Abuse/Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

VI. Special District

Funded by specific taxes and assessments, Special Districts are separate legal entities providing public improvements and services which benefit targeted properties and residents. Examples of Special Districts included in the County Budget are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VII. Other Funds

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors, but are separate legal entities.

TRANSMITTAL LETTER

The transmittal letter provides an overview of the Proposed Budget recommendations of the Chief Administrative Officer. The letter includes a summary of the key countywide recommendations reflected in the Budget, and provides a discussion of major funding recommendations for major County program areas. The transmittal letter also outlines the legal requirements and process for adopting both a Proposed and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Proposed Budget provides detailed information about each operating budget. The following information is included in this section for each department:

- 2000-01 Budget Summary
- Mission Statement
- 2000-01 Budget Message
- Multi-Year Budget Planning
- Critical Needs
- Performance Measures
- Changes From 1999-00 Budget
- Departmental Detail Summary
- 2000-01 Departmental Program Summary
- Organization Chart

BUDGET SUMMARIES DETAIL

The Budget Summaries Detail section of the Proposed Budget displays appropriation by budget unit by object (and in some cases, subobject) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Debt Service Funds, Special Funds, Special Districts, Other Proprietary Funds, and Other Funds.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing requirements and uses, available financing, and budgeted positions.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM

The Capital Projects/Refurbishments Addendum provides summary information about capital improvement and refurbishment projects. Funds for these projects are appropriated in a Capital Projects/Refurbishments budget as Fixed Assets-Land and Fixed Assets-Buildings and Improvements.

COUNTY OF LOS ANGELES

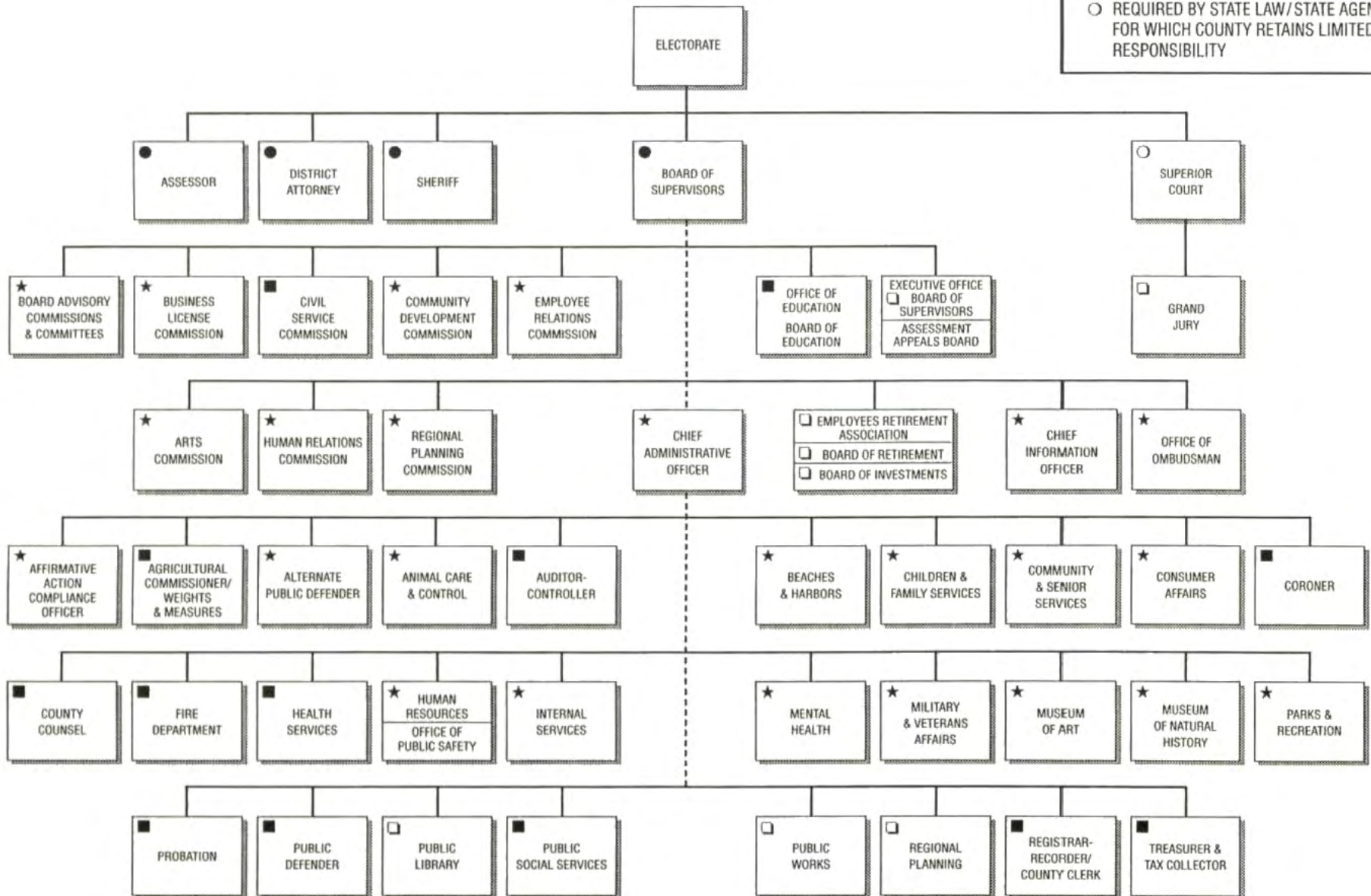
LEGEND

APPOINTEE

- REQUIRED BY COUNTY CHARTER
- REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS

ELECTIVE

- REQUIRED BY COUNTY CHARTER
- REQUIRED BY STATE LAW/STATE AGENCIES FOR WHICH COUNTY RETAINS LIMITED RESPONSIBILITY





Budget Summaries

ADMINISTRATIVE OFFICER
DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 20,316,694	\$ 25,719,000	\$ 27,893,000	\$ 31,076,000	\$ 30,437,000	\$ 2,544,000
SERVICES & SUPPLIES	7,878,385	8,345,000	8,345,000	11,835,000	11,698,000	3,353,000
OTHER CHARGES	448,053	627,000	729,000	570,000	570,000	-159,000
FIXED ASSETS-EQUIP	564,999	250,000	270,000	130,000	130,000	-140,000
GROSS TOTAL	\$ 29,208,131	\$ 34,941,000	\$ 37,237,000	\$ 43,611,000	\$ 42,835,000	\$ 5,598,000
LESS INTRAFD TRANSFER	14,615,304	16,249,000	17,643,000	21,349,000	21,251,000	3,608,000
NET TOTAL	\$ 14,592,827	\$ 18,692,000	\$ 19,594,000	\$ 22,262,000	\$ 21,584,000	\$ 1,990,000
REVENUE	6,604,248	7,046,000	7,948,000	8,680,000	8,675,000	727,000
NET COUNTY COST	\$ 7,988,579	\$ 11,646,000	\$ 11,646,000	\$ 13,582,000	\$ 12,909,000	\$ 1,263,000

BUDGETED POSITIONS	282.5	315.5	315.5	337.0	330.0	14.5
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REVENUE DETAIL

RENTS AND CONCESSIONS	\$ 1,374,256	\$ 1,495,000	\$ 2,092,000	\$ 2,092,000	\$ 2,092,000	
STATE-OTHER	8,001					
AUDITING-ACCTG FEES	-22					
PERSONNEL SERVICES	1,139,251	1,047,000	1,363,000	1,380,000	1,380,000	17,000
PLANNING & ENG SVCS	27,638					
PURCHASING FEES	1,565					
CHRGs FOR SVCS-OTHER	3,401,378	4,284,000	4,273,000	4,769,000	4,764,000	491,000
OTHER SALES	2,736					
MISCELLANEOUS	429,105					
SALE OF FIXED ASSETS	340					
OPERATING TRANSFER IN	220,000	220,000	220,000	439,000	439,000	219,000
TOTAL	\$ 6,604,248	\$ 7,046,000	\$ 7,948,000	\$ 8,680,000	\$ 8,675,000	\$ 727,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
LEGISLATIVE & ADMINISTRATIVE

Mission Statement

To provide the Board of Supervisors with objective and professional recommendations on all fiscal and policy matters, and to provide effective leadership of the County organization in implementing the Board's policy decisions. To prepare budget and operational recommendations for the Board of Supervisors; monitor and control Countywide expenditures; analyze and advocate legislation; coordinate capital projects, debt management, and asset management efforts; coordinate County leasing, space utilization and occupancies; conduct urban research studies; coordinate Countywide emergency preparedness activities and cost recovery efforts following major emergencies and disasters; manage the County's employee relations and compensation systems; administer the property and third party liability insurance management programs; addressing unincorporated area issues; and supporting service integration efforts for improving services to children and families through the Community of Care Integration Project.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects an increased net County cost of \$0.4 million to fund the Board-approved pilot programs and special projects for unincorporated areas of the County; provide staff support for the Community of Care Integration Project operation and the Countywide compensation system; augment technical support for the implementation of the redesigned Countywide Budget Information System; improve the Department's abilities to respond to the Board's requests for graphic and photographic services; enhance the Department's capabilities to plan and coordinate large and complex architectural facility design projects; and realign appropriation and financing sources to the Department's Urban Research and Leasing and Space Management programs in order to meet their evolving operational requirements. Funding is also added to the Office of Emergency Management to ensure compliance with the County's emergency ordinance and State mandates on Standardized Emergency Management System (SEMS).

The Proposed Budget also reflects an additional increase of \$0.9 million to provide funding for negotiated increases in salaries and employee benefits, Countywide Cost Allocation Plan adjustments and realignment of departmental operating requirements and financing sources.

Multi-Year Budget Planning

The Chief Administrative Office continues in the process of developing a framework and approach to facilitate and promote a greater focus on multi-year budget analysis and planning, with the objective of enhancing the County's ability to predict, effect, and respond to fiscal and operational developments while maximizing continuity in the provision of our most critical and essential services.

In order to meet the challenges of a new millennium, the Chief Administrative Office will work with the Board of Supervisors and departments to develop and implement a strategic plan for the county organization as well as a strategic plan for unincorporated area services and real estate assets.

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Program Changes</u>					
1.	\$ 1,172,000	\$ 1,172,000	\$ --	--	--
<u>Office of Unincorporated Area Services</u> : Reflects funding for specialized professional and consultant services to assist in the implementation of Board-approved citizen help line and code enforcement hotline pilot programs; the development of a regional airport strategy and the second phase of the unincorporated area strategic plan; and other special projects such as the island/community annexations, the sphere of influence studies, and incorporation feasibility studies for the unincorporated areas of the County. Cost is fully financed by approved productivity improvement grants and Nondepartmental Special Accounts Budget.					
2.	\$ 178,000	\$ --	\$ 178,000		1.0
<u>Community of Care Integration Project (CCIP)</u> : Reflects funding for one staff support position to assist in the administration of the CCIP and consultant services to supplement needed expertise and assist with implementation of Wraparound.					

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
3.	\$ 159,000	\$ 365,000	\$ (-206,000)	2.0
	<u>Office of Emergency Management:</u> Reflects the addition of two staff positions to facilitate the implementation of State mandates on Standardized Emergency Management System (SEMS) and the County's emergency ordinance, enhance emergency management training and support the Board's mandated terrorism initiative. Cost is fully offset by billing to the Emergency Preparedness and Response Budget.			
4.	\$ 55,000	\$ 55,000	\$ --	1.0
	<u>Compensation:</u> Reflects funding for one staff support position to assist in the administration of the Countywide compensation system, fully offset by increased billings to departments for services rendered.			
5.	\$ 714,000	\$ 288,000	\$ 426,000	3.0
	<u>Budget and Operations Management:</u> Reflects the addition of three technical staff positions required to implement the newly redesigned Countywide Budget Information System and for program support in budget operations, partially financed by the Nondepartmental Special Accounts Budget.			
6.	\$ 190,000	\$ --	\$ 190,000	3.5
	<u>Public Affairs:</u> Reflects funding for the conversion of part-time calligraphers to three full-time permanent positions to ensure compliance with County's hiring policies and the addition of one part-time photographer to provide sufficient support for evening and weekend assignments.			
7.	\$ 1,149,000	\$ 1,166,000	\$ (-17,000)	2.0
	<u>Urban Research:</u> Reflects funding for two technical staff positions to provide Oracle programming and database administration support for the County's Emergency Management Information System (EMIS), in addition to increased funding for contract consultants primarily to provide analytical research support for DPSS's CalWORKs program; fully offset by billings to user departments.			
8.	\$ 268,000	\$ 431,000	\$ (-163,000)	2.0
	<u>Leasing and Space Management:</u> Reflects two additional positions to provide the project management expertise required to manage the increasing number and complexity of architectural facility design projects in leased facilities. Cost is offset by increased charges to user departments.			
<u>Other Changes</u>				
1.	\$ 402,000	\$ --	\$ 402,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 68,000	\$ --	\$ 68,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			

Administrative Officer (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 296,000	\$ --	\$ 296,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 100,000	\$ --	\$ 100,000	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 710,000	\$ 710,000	\$ --	--
	<u>Departmentwide Adjustment</u> : Reflects a realignment of appropriation and financing sources based on actual experiences in departmental operating expenditures and charges for services. Adjustment primarily reflects Board approved rental costs for space consolidations of Leasing and Space Management and other departmental operations.			
6.	\$ 137,000	\$ 148,000	\$ (-11,000)	--
	<u>Miscellaneous</u> : Reflects a realignment of staffing based on existing needs in various fields of expertise such as intergovernmental relations, protocol and leasing and space management.			
Total \$	5,598,000	\$ 4,335,000	\$ 1,263,000	14.5

ADMINISTRATIVE OFFICER

DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	21,266,000	19,386,583	22,797,000	1,531,000
Employee Benefits	6,627,000	6,332,417	7,640,000	1,013,000
Total Salaries and Employee Benefits	27,893,000	25,719,000	30,437,000	2,544,000
<u>Services & Supplies</u>				
Communications	357,000	457,000	457,000	100,000
Computer Equipment-Non Capital	254,000	554,000	323,000	69,000
Computer Software	240,000	180,000	224,000	(16,000)
Information Technology Services	1,431,000	1,540,000	1,650,000	219,000
Insurance	11,000	28,000	31,000	20,000
Maintenance-Bldgs & Improv	574,000	525,000	574,000	0
Maintenance-Equipment	88,000	74,000	88,000	0
Memberships	8,000	40,000	8,000	0
Office Expense-Other	323,000	323,000	573,000	250,000
Office Expense-Postage	23,000	15,000	23,000	0
Office Expense-Stat & Forms	8,000	2,000	8,000	0
Professional & Spec Svcs	3,624,000	2,890,000	5,779,000	2,155,000
Rents & Leases-Bldg & Improv	142,000	413,000	710,000	568,000
Rents & Leases-Equipment	230,000	161,000	230,000	0
Special Departmental Expense	53,000	60,000	53,000	0
Telecommunications	110,000	272,000	98,000	(12,000)
Training	39,000	24,000	39,000	0
Trans & Travel-Auto Mileage	37,000	39,000	37,000	0
Trans & Travel-Auto Service	80,000	79,000	88,000	8,000
Trans & Travel-Traveling	101,000	101,000	122,000	21,000
Utilities	612,000	568,000	583,000	(29,000)
Total Services & Supplies	8,345,000	8,345,000	11,698,000	3,353,000
<u>Other Charges</u>				
Judgments & Damages	0			
Other Charges	12,000	15,000	16,000	4,000
Ret-Other Long Term Debt	717,000	612,000	554,000	(163,000)
Total Other Charges	729,000	627,000	570,000	(159,000)
<u>Fixed Assets</u>				
Equipment	270,000	250,000	130,000	(140,000)
Total Fixed Assets	270,000	250,000	130,000	(140,000)
Gross Total	37,237,000	34,941,000	42,835,000	5,598,000
Less: Intrafund Transfers	17,643,000	16,249,000	21,251,000	3,608,000
TOTAL NET REQUIREMENTS	19,594,000	18,692,000	21,584,000	1,990,000
REVENUES:				
Revenue From Use of Money & Property	2,092,000	1,495,000	2,092,000	0
Charges For Services	5,636,000	5,331,000	6,144,000	508,000
Other Financing Sources	220,000	220,000	439,000	219,000
TOTAL REVENUES	7,948,000	7,046,000	8,675,000	727,000
NET COUNTY COST	11,646,000	11,646,000	12,909,000	1,263,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ADMINISTRATIVE OFFICER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Budget Management	\$13,002,000	\$5,508,000	\$2,924,000	\$4,570,000	\$2,707,000	\$1,863,000	105.0

Authority: Mandated. Government Code Sections 27040, 29042, 29044, 29060 to 29062, and 29065.5. County Code Sections 2.08.020 to 2.08.1115 and Chapter 4.1.
Level of Service: Discretionary.

This program provides for the overall management of the County's financial and operational functions in order to meet critical service requirements and maintain fiscal stability. The primary activities performed by this function include: coordinating the implementation of Board policies at the departmental and nondepartmental level; preparation of the Proposed Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, special districts, special funds, and other funds; development of recommendations to the Board regarding the allocation of funding for major maintenance and capital improvements; projection and management of the General Fund cash flow position; management of Community Redevelopment Agency activities including an ongoing review of existing agreements and negotiations on proposed projects; development of compensation benefit plans for County employees; and coordination of the County's efforts to maximize Federal Emergency Management Agency (FEMA) funding of disaster recovery efforts.

1.5 2. Office of Unincorporated Area Services	\$1,982,000	\$773,000	\$399,000	\$810,000	\$358,000	\$452,000	6.0
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Authority: Non-mandated.
Level of Service: Discretionary.

This office addresses unincorporated area issues by working with the Board of Supervisors, County departments, other local governmental agencies, and local civic organizations and leaders to assess unincorporated area needs and to develop strategies for addressing those needs. Primary activities include the development of a service delivery strategy to enhance the effectiveness and accountability of County services and facilities, develop alternatives to the fiscalization of land use and its detrimental consequences, act as an ombudsman for unincorporated area residents with issues regarding their municipal services, and generally serve as central administrative contact on County municipal service issues.

3. Intergovernmental Relations (IGR)	\$3,396,000	\$751,000	\$533,000	\$2,112,000	\$853,000	\$1,259,000	27.0
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Authority: Partially Mandated. County Code Chapter 4.30. Partially Non-mandated.
Level of Service: Discretionary.

The legislative program is necessary to ensure the Board's legislative and intergovernmental policies and objectives are coordinated Countywide. The primary activities include: development and coordination of the County's State and Federal legislative program; reporting and developing recommendations to the Board on State and Federal legislative issues affecting the County; preparing, analyzing, and recommending positions on legislative measures impacting the County in concert with departmental input; coordination of information with other governmental entities on legislative and budgetary impact; representing the County's interest and positions in Sacramento and Washington D.C., in conjunction with the Board's Legislative Strategist; representing the County's interest at statewide and national associations; providing grant opportunity information and assistance to departments; and liaison to external entities (SCAG, AQMD, MTA, cities, GSA contract administration). Also included is the administration

Administrative Officer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
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3. **Intergovernmental Relations** (cont'd)

of Countywide trip reduction programs which are mandated. These activities include any program or project implemented by the County to reduce air pollution from motor vehicles, such as the Civic Center Vanpool Program, the Rideshare Program, the Guaranteed Ride Home Program, the Telecommuting Program, and the Commuter Service Center. These programs are funded by motor vehicle registration fees designated for air pollution reduction from motor vehicle programs and LMAC Civic Center Transportation funds.

4. Employee Relations	\$1,447,000	\$542,000	\$696,000	\$209,000	\$275,000	(\$66,000)	12.0
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Authority: Mandated. County Code Section 2.08.115.
Level of Service: Discretionary.

This program provides for the overall management of employer-employee relations to ensure uniform administration Countywide. The primary activities include: development of recommendations to the Board for the administration of rules and procedures to be followed in the County's employer-employee relationships; conducting and engaging in all negotiations, and consultations with certified employee organizations under the direction and within the scope of the authority granted by the Board; and providing advice and labor relations consultations to departments in administering Memoranda of Understandings, development of broad bargaining strategies, and coordination of employee relation functions with the Employee Relations Commission on arbitrations, unfair employee relations practices, impasses, mediation, fact-finding, and other matters under the Commission's jurisdiction.

5. Asset Management	\$8,968,000	\$5,816,000	\$3,152,000	\$0	\$2,096,000	(\$2,096,000)	78.0
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Authority: Mandated. Government Code Sections 25350.51, 25350.060, and 31000.9. County Code Sections 2.08.150 to 2.08.165.
Level of Service: Discretionary.

This function provides for the planning, implementation, and management of real property related matters including recommendations for the funding of new Capital Projects, commercial development of potentially surplus property, new property purchases, sales and lease acquisitions and renewals necessary to carry out various departmental missions. Primary activities include development, implementation and update of the County's Five Year Strategic Asset Management Plan; development and implementation of short- and long-term funding and financing policies for General Fund capital improvements; development and management of long-term revenue streams through private sector ground lease development of County-owned property; negotiation and implementation of real property leases to house County staff and activities; development and maintenance of a comprehensive inventory of County real property holdings (land and improvements); negotiation, implementation, and administration of contracts for architectural, engineering, and related services connected with asset development activities; administration of the County's regulatory programs for franchising of utilities and pipeline; and oversight of the County's Proprietorship Program, including the development of strategies to allocate approved funding for the most critical major maintenance of the County's infrastructure. In addition, this program includes management of the General Fund's outstanding short- and long-term debt obligations and the coordination of insurance, federal and other revenues to provide for the rebuilding of County property after a catastrophic loss.

Administrative Officer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Risk Management	\$1,116,000	\$1,471,000	\$0	(\$355,000)	\$223,000	(\$578,000)	10.0

Authority: Established October 6, 1970 by Board Order.

Level of Service: Discretionary.

The purpose of this program is to evaluate catastrophic and other significant risk exposures, and advise the Board and departments of alternative risk financing and risk control strategies which may avoid or minimize the financial and operational impact of unanticipated losses. The primary activities include: administration of commercial insurance, self-insurance and risk retention programs, including indemnification and contract insurance requirements; development and management of the Countywide Integrated Risk Management Information System (IRMIS) to provide the Board and departments with comprehensive information on liability costs to assist departmental budgeting and loss prevention efforts; development of the Insurance Budget, Contract Cities Trust Fund, and the Special District Auto and General Liability Trust Funds, including funding projections and loss trend analysis; development and implementation of the Liability Cost Allocation Policy (LCAP) and Departmental Liability Cost Apportionment dispute resolution and appeal process; coordination of risk accounting, billing, and cost recovery activities; management of contracted claims administration services, including development of case reserving, structured settlements, accelerated claims settlements, vehicle accident subrogations, department incident reporting, and accident review guidelines; and coordination of DMV Driver Record Review program, and the NSC Motor Vehicle Fleet Safety program.

1.7 7. Community of Care Integration Project	\$792,000	\$0	\$0	\$792,000	\$135,000	\$657,000	6.0
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Authority: Established October 20, 1998 by Board Order.

Level of Service: Discretionary.

This Project, through the Interagency Children's Services Consortium, has responsibility to ensure effective communication and coordination between agencies and communities to achieve better outcomes for children and families in Los Angeles County. The activities primarily include ongoing planning and coordination of interagency implementation efforts to improve operations and delivery of services at MacLaren Children's Center (MCC) and develop a community-based long term system of care for children with multiple, complex, and enduring needs.

8. Office of Emergency Management	\$1,572,000	\$2,226,000	\$0	(\$654,000)	\$331,000	(\$985,000)	15.0
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Authority: Mandated. County Code Sections 2.68.210 to 2.68.230.

Level of Service: Discretionary.

This program provides for the overall management of emergency preparedness matters. The activities primarily include: organizing, directing, and coordinating the emergency organization of the County; liaison with city governments within Los Angeles County, and other governmental and quasi-governmental agencies and volunteer organizations relating to emergency preparedness; providing ongoing emergency preparedness information to departments, cities, and communities; promoting community awareness and self-sufficiency; and maintaining a functional County emergency response plan which addresses all hazards.

Administrative Officer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
9. Office of Protocol	\$597,000	\$0	\$145,000	\$452,000	\$90,000	\$362,000	4.0

Authority: Mandated. County Code Section 2.08.142.
Level of Service: Discretionary.

The Office of Protocol extends official hospitality on behalf of the Los Angeles County Board of Supervisors to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism and cultural awareness. The activities primarily include: planning official hospitality, technical briefings, meetings, itineraries, and events for visiting dignitaries and international visitors; fund raisers to support the events sponsored and hosted by the Board for the Consular Corps and visiting foreign dignitaries; providing information about protocol, etiquette, international customs, flag etiquette, and other related issues to departments, the public, business and academic communities and other jurisdictions.

10. IGR-Marketing Office	\$325,000	\$0	\$290,000	\$35,000	\$43,000	(\$8,000)	2.0
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Authority: Established October 4, 1994 by Board Order.
Level of Service: Discretionary.

This program focuses on marketing County products and services for the enhancement or repositioning of the County's image and the development of new revenue streams. The Marketing Office provides strategic planning and marketing services to County departments interested in repositioning services and enhancing promotional and communication channels. The activities include working with departments and, as appropriate, the private sector through public-private partnerships to identify, develop, and promote marketable products and services. The Marketing Office is funded by revenue generated from marketing projects and sale of County products.

11. IGR-Public Affairs	\$1,735,000	\$85,000	\$0	\$1,650,000	\$418,000	\$1,232,000	20.0
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Authority: Non-mandated.
Level of Service: Discretionary.

This program provides general information to the public, and photographic and graphic arts services to departments and the Board. The activities of the public information services function include: providing information about the County to the public by telephone, public service counter, publications, internet web site, and e-mail; coordinating the televising of the weekly Board meetings; centralized media services such as responses to media inquiries, preparation of press releases, and maintaining County space for the press; and coordination of plaque orders, special events, memorabilia, and Board services. The activities of the photographic function include: photographic services primarily for the Board, and recording and duplicating of videotapes. The activities of the graphic arts function include: graphic art services for departments, including this Department for the production of the Proposed Budget and budget presentations; special Board projects; and scrolls and resolutions.

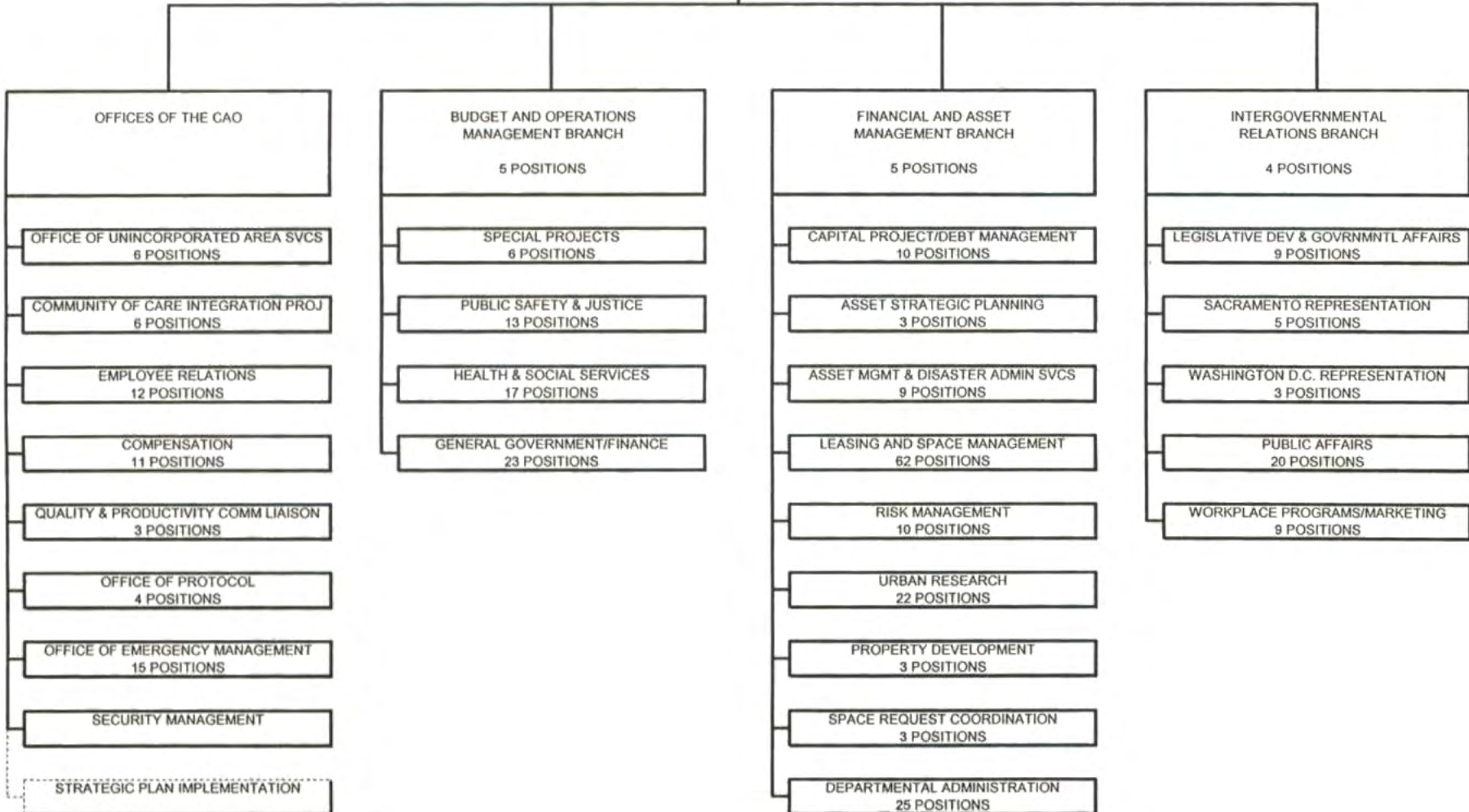
Administrative Officer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
12. IGR-Workplace Programs	\$93,000	\$0	\$0	\$93,000	\$21,000	\$72,000	1.0
<p>Authority: Board Order. Level of Service: Discretionary.</p> <p>This program is responsible for the administration of special programs which are Board-ordered. The activities include administration of the Countywide Savings Bonds Program, Countywide Volunteer Program and recognition events, administration of the Workplace Giving Program, and special events as ordered by the Board, such as March of Dimes and AIDS Walk.</p>							
13. Urban Research	\$5,295,000	\$4,079,000	\$536,000	\$680,000	\$481,000	\$199,000	22.0
<p>Authority: Non-mandated. Level of Service: Discretionary.</p> <p>This program provides consulting and programming services to agencies inside and outside the Los Angeles area. Services include: demographic analysis, geocoding, computer graphics and mapping, statistical analysis, resource allocation modeling, and survey research. Highly noted for their specialization in analysis of large data bases, the activities of this program primarily center on projects such as the evaluation of CalWORKs projects for DPSS; jury system projects for Superior Court; revenue generating projects such as the Medi-Cal Safety Net and MICRS for Health Services; and consultant and technical assistance for the County Emergency Operations Center computer system.</p>							
14. Administration	\$2,515,000	\$0	\$0	\$2,515,000	\$1,297,000	\$1,218,000	22.0
<p>Authority: Non-mandated. Level of Service: Discretionary.</p> <p>This function provides administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, personnel, and office support services.</p>							
Total	\$42,835,000	\$21,251,000	\$8,675,000	\$12,909,000	\$9,328,000	\$3,581,000	330.0

1.9

2000 - 2001 PROPOSED BUDGET
 BUDGETED POSITIONS = 330

DAVID E. JANSSEN
 CAO
 SANDRA M. DAVIS
 CHIEF DEPUTY, CAO
 6 POSITIONS



1.10

AFFIRMATIVE ACTION COMPLIANCE OFFICE
DENNIS A. TAFOYA, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,841,048	\$ 2,301,000	\$ 2,506,000	\$ 3,743,000	\$ 2,682,000	\$ 176,000
SERVICES & SUPPLIES	543,128	1,444,000	1,255,000	1,506,000	1,137,000	-118,000
OTHER CHARGES	13,437	20,000	20,000	20,000	27,000	7,000
GROSS TOTAL	\$ 2,397,613	\$ 3,765,000	\$ 3,781,000	\$ 5,269,000	\$ 3,846,000	\$ 65,000
LESS INTRAFD TRANSFER	1,089,498	1,257,000	1,273,000	1,232,000	1,232,000	-41,000
NET TOTAL	\$ 1,308,115	\$ 2,508,000	\$ 2,508,000	\$ 4,037,000	\$ 2,614,000	\$ 106,000
REVENUE	798,521	1,076,000	1,076,000	973,000	999,000	-77,000
NET COUNTY COST	\$ 509,594	\$ 1,432,000	\$ 1,432,000	\$ 3,064,000	\$ 1,615,000	\$ 183,000
BUDGETED POSITIONS	29.0	36.0	36.0	36.0	36.0	
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 801,446	\$ 1,063,000	\$ 1,063,000	\$ 960,000	\$ 986,000	\$ -77,000
OTHER SALES	175					
MISCELLANEOUS	-3,100	13,000	13,000	13,000	13,000	
TOTAL	\$ 798,521	\$ 1,076,000	\$ 1,076,000	\$ 973,000	\$ 999,000	\$ -77,000
	FUND GENERAL FUND	FUNCTION GENERAL	ACTIVITY PERSONNEL			

Mission Statement

Ensure that equality of opportunity exists for all individuals in County services, programs, and employment by developing, monitoring, and enforcing the County's Equal Employment Opportunity/Affirmative Action, Diversity, Americans with Disabilities Act (ADA) Compliance, Contract Compliance/Community Business Enterprise, and non-discrimination policies in conjunction with County departments and agencies.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$183,000 primarily attributable to Board-approved funding to monitor countywide compliance with the Living Wage Ordinance and to conduct Title VII investigations in the Sheriff's Department, as well as negotiated increases in salaries and employee benefits.

Multi-Year Budget Planning

The Office of Affirmative Action Compliance (OAAC) will continue in its efforts to establish service agreements with all County departments to offset costs associated with implementation of diversity plans and initiatives by 2002-03. In addition, OAAC will seek financial agreements to cover ADA monitoring and technical assistance costs related to barrier removal in County facilities, particularly Court facilities.

<u>Performance Measures</u>				
<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of Affirmative Action (AA)/ Diversity training staff	5	5	6	6
ADA Title II Program investigation cases	33	50	60	90
ADA Title II Program mandated activities	39	41	65	96
Number of employment discrimination cases (1)	405	425	446	465
<u>Workload/Output</u>				
Number of employees annually trained on diversity and sexual harassment	8,900	11,400	25,000	27,000
Number of ADA staff hours spent on program investigations	561	750	780	1,080
Number of ADA staff hours spent on mandated activities	663	697	1,105	1,440
Number of staff hours spent on cases of employment discrimination	5,710	6,120	6,544	6,956
<u>Efficiency</u>				
Employees trained annually per AA/Diversity training staff	1,780	2,280	4,167	4,500
Number of ADA staff hours per program investigation case	17	15	13	12
Number of ADA staff hours per Title II mandated activity	17	17	17	15
Number of staff hours per case of employment discrimination	14	14	15	15
<u>Effectiveness/Outcome</u>				
Percentage of employees who viewed AA/Diversity training as beneficial	90%	90%	95%	95%
Percentage of ADA Title II Program complaints resolved within 60 days	55%	60%	60%	70%
Percentage of ADA Title II Program mandated activities completed within 3 days	50%	50%	60%	70%
Percentage of employee discrimination complaints reviewed and analyzed with notification to involved County department, within 72 hours of receipt	33%	41%	70%	75%

Objectives for 2000-01

- Conduct Diversity and Sexual Harassment Prevention Training for 34 percent (27,000) of the County workforce.
- Increase by 15 percent the number of ADA Title II complaints resolved in 60 days.
- Increase percentage of ADA Title II Program mandated activities completed within three days by 15 percent.

Explanatory Notes

- (1) Includes Board referrals.

Affirmative Action Compliance Office (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 59,000	\$ --	\$ 59,000	--
	<u>Living Wage Ordinance:</u> Reflects full-year funding for the Board-approved monitoring of countywide compliance with the Living Wage Ordinance.			
2.	\$ 45,000	\$ --	\$ 45,000	--
	<u>Title VII Investigations:</u> Reflects full-year funding for the Board-approved monitoring of Title VII investigations in the Sheriff's Department.			
3.	\$ (-77,000)	\$ (-77,000)	\$ --	--
	<u>Affirmative Action/Diversity Program:</u> Reflects primarily a decrease in reimbursable costs associated with an equal employment opportunity audit for the Department of Public Works.			
4.	\$ (-70,000)	\$ (-70,000)	\$ --	--
	<u>Americans with Disabilities Act Compliance Program:</u> Reflects a decrease in reimbursable costs associated with ADA technical assistance provided primarily to the Department of Parks and Recreation.			
5.	\$ --	\$ 29,000	\$ (-29,000)	--
	<u>Employment Discrimination Investigations:</u> Reflects an increase in charges to departments for employment discrimination investigation services based on actual experience.			
<u>Other Changes</u>				
1.	\$ 48,000	\$ --	\$ 48,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 6,000	\$ --	\$ 6,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 18,000	\$ --	\$ 18,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 29,000	\$ --	\$ 29,000	--
	<u>Services and Supplies:</u> Reflects an increase in various services and supplies based on actual experience.			
5.	\$ 7,000	\$ --	\$ 7,000	--
	<u>Countywide Cost Allocation Plan Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	65,000	\$ (-118,000)	\$ 183,000	0.0

AFFIRMATIVE ACTION COMPLIANCE OFFICE

DENNIS A. TAFOYA, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,989,000	1,694,000	2,000,000	11,000
Employee Benefits	517,000	607,000	682,000	165,000
Total Salaries and Employee Benefits	2,506,000	2,301,000	2,682,000	176,000
<u>Services & Supplies</u>				
Communications	39,000	39,000	52,000	13,000
Insurance	3,000	3,000	3,000	0
Maintenance-Bldgs & Improv	41,000	44,000	42,000	1,000
Maintenance-Equipment	500	500	1,000	500
Memberships	500	500	1,000	500
Office Expense-Other	33,000	39,000	45,000	12,000
Professional & Spec Svcs	65,000	65,000	50,000	(15,000)
Rents & Leases-Bldg & Improv	19,000	19,000	19,000	0
Special Departmental Expense	993,000	1,171,500	852,000	(141,000)
Training	12,000	12,000	10,000	(2,000)
Trans & Travel-Auto Mileage	2,000	2,000	2,000	0
Trans & Travel-Auto Service	6,000	5,000	12,000	6,000
Trans & Travel-Traveling	5,000	7,500	10,000	5,000
Utilities	36,000	36,000	38,000	2,000
Total Services & Supplies	1,255,000	1,444,000	1,137,000	(118,000)
<u>Other Charges</u>				
Capital Lease Payments	15,000	15,000	22,000	7,000
Judgments & Damages	5,000	5,000	5,000	0
Total Other Charges	20,000	20,000	27,000	7,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	3,781,000	3,765,000	3,846,000	65,000
Less: Intrafund Transfers	1,273,000	1,257,000	1,232,000	(41,000)
TOTAL NET REQUIREMENTS	2,508,000	2,508,000	2,614,000	106,000
REVENUES:				
Charges For Services	1,063,000	1,063,000	986,000	(77,000)
Miscellaneous	13,000	13,000	13,000	0
TOTAL REVENUES	1,076,000	1,076,000	999,000	(77,000)
NET COUNTY COST	1,432,000	1,432,000	1,615,000	183,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AFFIRMATIVE ACTION COMPLIANCE OFFICE

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Affirmative Action/ Diversity Programs	\$1,079,000	\$590,000	\$255,000	\$234,000	\$0	\$234,000	9.0
<p>Mandated - County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.05, Affirmative Action Program - Composition; County Policy, Los Angeles County Board Resolution dated 7/30/91; California State Government Code on Affirmative Action, and the California Fair Employment and Housing Act (Govt. Code, 12900 et. seq.); Government Contractors, Department of Labor Revised Rule No. 4; and Rehabilitation Act of 1973, Section 503, Affirmative Requirements for Federal Contractors or Subcontractors.</p> <p>Program Description: Coordinates the development, implementation, and monitoring of County affirmative action programs; facilitates countywide diversity program initiatives; provides technical assistance to departments on equal employment opportunity/affirmative action (EEO/AA) and managing and valuing diversity; analyzes pertinent legislation; conducts EEO/AA, diversity, and civil rights related training; and, ensures County government compliance with applicable County, State, and Federal EEO/AA laws.</p>							
2. Contract Compliance/ Community Business Enterprise	\$884,000	\$90,000	\$620,000	\$174,000	\$0	\$174,000	10.0
<p>Mandated by: County Policy, Los Angeles County Board Resolution dated 11/30/82; Federal Law, Title VII, Civil Rights Act of 1964, as amended, and Presidential Executive Order 11246, as amended by 11375, Government Contractors, Department of Labor Revised Rule No. 4, and Department of Transportation Code of Federal Regulations 49.</p> <p>Program Description: Monitors and enforces EEO compliance by County construction contractors in conformity with Federal, State and County non-discrimination laws. Administers the Community Business Enterprise Program to facilitate participation of minority, women, disadvantaged and disabled veteran-owned business enterprises (M/W/D/DVBEs) in the County's contracting program, and assists County departments in identifying and eliminating barriers to M/W/D/DV construction-related businesses to enhance their participation in contracting with the County. Monitors and enforces Living Wage (LW) compliance of Proposition A and Cafeteria Services contractors in conformity with the Board-adopted LW Ordinance.</p>							
3. Employment Discrimination Investigations	\$731,000	\$527,000	\$95,000	\$109,000	\$0	\$109,000	8.0
<p>Mandated by: County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, Office of Affirmative Action Compliance (OAAC) - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Govt. Code 12900 et. seq.) Non-Discrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended, and Title I of the Americans with Disabilities Act (ADA) of 1990.</p> <p>Program Description: Enforces Federal, State and County anti-discrimination laws and policies by investigating and responding to discrimination complaints filed by County employees with external enforcement agencies, the OAAC and involved County departments.</p>							

2.4

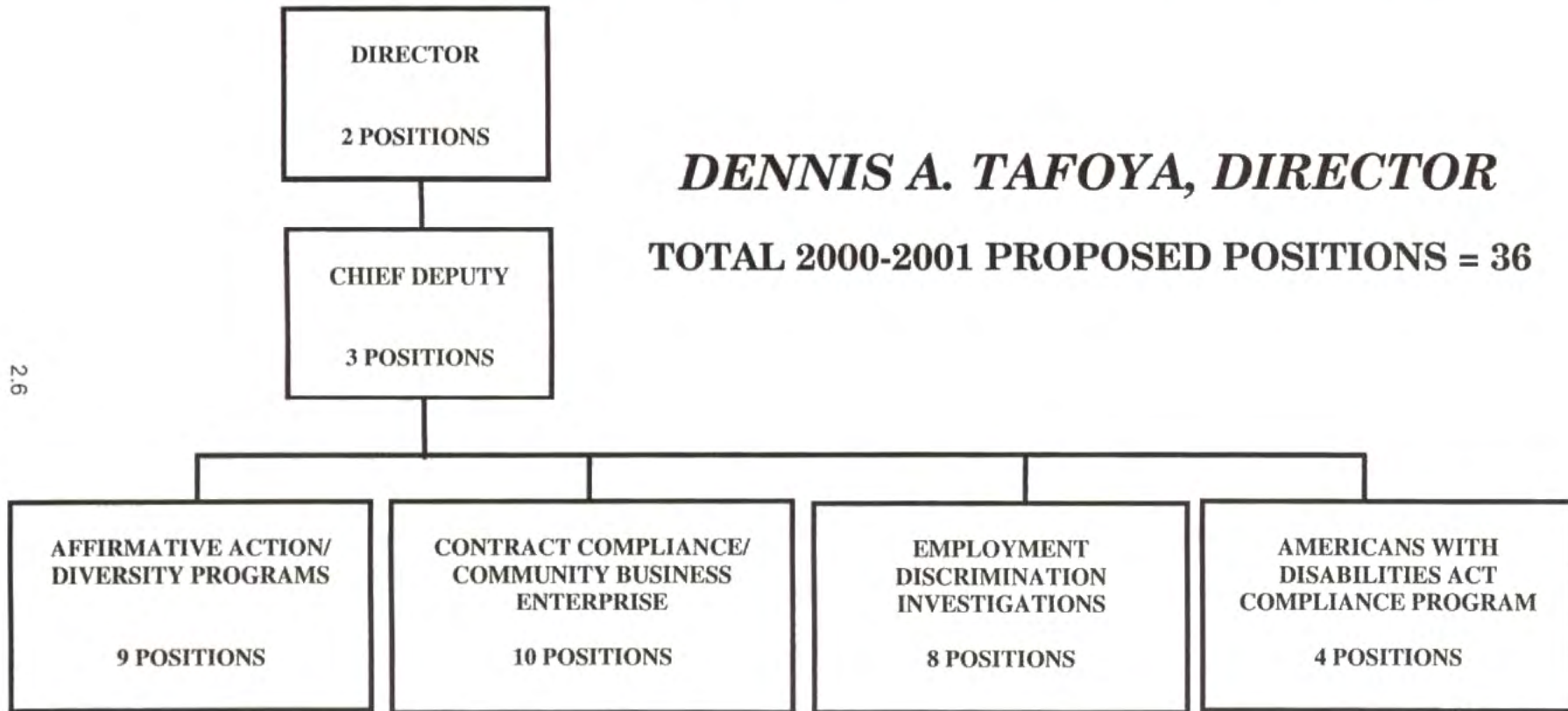
Affirmative Action Compliance Office (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Americans with Disabilities Act Compliance Program	\$552,000	\$25,000	\$16,000	\$511,000	\$0	\$511,000	4.0
Mandated by: Federal Law, Title II, ADA of 1990, and the Rehabilitation Act of 1973, Section 504, and Americans with Disabilities Architectural Guidelines; and the Accessibility Statutes and Regulations including the State of California Building Standards Code Title XXIV.							
Program Description: Ensures County compliance with ADA and all State and Federal laws prohibiting discrimination against people with disabilities, and ensure equal access and opportunity in contracting, employment, programs, and services.							
5. Support Services	\$159,000	\$0	\$0	\$159,000	\$0	\$159,000	0.0
Non-mandated, discretionary program.							
Provides support services that cannot be directly identified to programs. Includes telephone utilities, computer maintenance and support, insurance, training, utilities and capital lease payments.							
6. Administration	\$441,000	\$0	\$13,000	\$428,000	\$0	\$428,000	5.0
Non-mandated, discretionary program.							
Program Description: Provides leadership, coordination, support, and direction to organizational units to facilitate achievement of Department's mission and objectives.							
Total	\$3,846,000	\$1,232,000	\$999,000	\$1,615,000	\$0	\$1,615,000	36.0

OFFICE OF AFFIRMATIVE ACTION COMPLIANCE

DENNIS A. TAFOYA, DIRECTOR

TOTAL 2000-2001 PROPOSED POSITIONS = 36



AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES
CATO R. FIKSDAL, AGRICULTURAL COMMISSIONER/DIRECTOR OF WEIGHTS AND MEASURES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 12,198,163	\$ 15,007,000	\$ 15,864,000	\$ 16,853,000	\$ 16,676,000	\$ 812,000
SERVICES & SUPPLIES	3,648,522	3,842,000	3,842,000	3,961,000	3,797,000	-45,000
OTHER CHARGES	210,813	209,000	209,000	225,000	208,000	-1,000
FIXED ASSETS-EQUIP	404,804	902,000	902,000	1,654,000	717,000	-185,000
GROSS TOTAL	\$ 16,462,302	\$ 19,960,000	\$ 20,817,000	\$ 22,693,000	\$ 21,398,000	\$ 581,000
LESS INTRAFD TRANSFER	222,106	312,000	348,000	284,000	284,000	-64,000
NET TOTAL	\$ 16,240,196	\$ 19,648,000	\$ 20,469,000	\$ 22,409,000	\$ 21,114,000	\$ 645,000
REVENUE	14,389,989	16,491,000	17,276,000	17,637,000	17,637,000	361,000
NET COUNTY COST	\$ 1,850,207	\$ 3,157,000	\$ 3,193,000	\$ 4,772,000	\$ 3,477,000	\$ 284,000
BUDGETED POSITIONS	271.0	311.0	311.0	332.0	322.0	11.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 1,688,670	\$ 1,765,000	\$ 1,765,000	\$ 1,765,000	\$ 1,765,000	
PEN/INT/COSTS-DEL TAX	264,037					
STATE AID-AGRICULTURE	1,597,442	2,253,000	2,200,000	2,341,000	2,341,000	141,000
STATE-OTHER	160,392	143,000	143,000	143,000	143,000	
FEDERAL-OTHER	-23,180					
LEGAL SERVICES	270,472	365,000	365,000	328,000	328,000	-37,000
AGRICULTURAL SERVICES	6,068,490	8,081,000	8,919,000	9,130,000	9,130,000	211,000
CHRGs FOR SVCS-OTHER	4,191,117	3,689,000	3,689,000	3,795,000	3,795,000	106,000
OTHER SALES	23,544	40,000	40,000	31,000	31,000	-9,000
MISCELLANEOUS	111,656	155,000	155,000	104,000	104,000	-51,000
SALE OF FIXED ASSETS	37,349					
TOTAL	\$ 14,389,989	\$ 16,491,000	\$ 17,276,000	\$ 17,637,000	\$ 17,637,000	\$ 361,000

FUND FUNCTION ACTIVITY
GENERAL FUND PUBLIC PROTECTION PROTECTION INSPECTION

Mission Statement

To provide environmental and consumer protection through the enforcement of Federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; pest management; pest exclusion; minimizing the fire hazard from weeds and brush; and providing consumer and agricultural information.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$284,000 which includes funding for the implementation of the California Department of Food and Agriculture's (CDFA's) Red Imported Fire Ant Eradication Program as mandated by Senate Bill 204, partially offset by State revenue. The Proposed Budget also reflects funding for negotiated increases in salaries and employee benefits offset by a reduction in fixed assets.

Multi-Year Budget Planning

The Department will continue to pursue new sources of revenue, opportunities to establish partnerships with other agencies, and other methods to more effectively perform its mission. The Department will also continue to work with the retail industry toward the passage of State legislation to provide funding for the inspection of retail scanning devices. Implementation of the Department's long-term strategies will continue to incorporate ongoing employee development of the Agricultural and Weights and Measures Inspector classifications and increase public awareness of the Department through further development of its Internet Web Site.

Critical Needs

The Department has a critical need to increase staffing in the Consumer Protection Bureau which would allow the Department to inspect retail outlets, gasoline stations and taxi companies for scale, gas pump and meter discrepancies more frequently. It would allow the Department to meet State inspection guidelines and better protect consumers from fraud. The Department also has a need to establish an Integrated Pest Management Program to educate plant, fruit and vegetable growers, landscapers and other pesticide applicators on alternatives to pesticides to control harmful pests.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Weed abatement direct labor costs recovered	\$391,539	\$516,742	\$539,788	\$482,047
Total business practices/investigation inspection hours	3,216	5,606	5,773	5,750
Total environmental toxicology laboratory direct hours to perform analyses	40,894	35,650	37,415	37,700
<u>Workload/Output</u>				
Total parcels cleared	5,720	8,400	8,166	8,103
Number of businesses inspected	880	1,587	1,670	1,675
Number of analyses performed	132,729	121,468	127,550	130,000
<u>Efficiency</u>				
Direct labor costs per parcel	\$68.45	\$61.52	\$66.10	\$59.49
Inspection hours per business	3.7 hrs.	3.5 hrs.	3.5 hrs.	3.4 hrs.
Average time to perform an analysis	18.5 min.	17.6 min.	17.6 min.	17.4 min.
<u>Effectiveness/Outcome</u>				
Percentage change in direct labor costs per parcel from previous year	20%	(-10%)	7%	(-10%)
Inspection hours per business compared to standard of 3 hours	81%	86%	86%	88%
Average time to perform an analysis compared to standard of 17.4 minutes	94%	99%	99%	100%

Performance Measures (cont'd)

Objectives for 2000-01

- Reduce Weed Abatement direct labor costs per parcel by 10 percent, through the continued use of vendors, resulting in a reduction in the number of temporary employees, future equipment costs, and workers' compensation costs.
- Increase by 2 percent, the effectiveness of Business Practices/Investigations inspections.
- Increase to 100 percent the effectiveness level in performing Environmental Toxicology Laboratory analyses.

Changes From 1999-00 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ (-59,000)	\$ 66,000	\$ (-125,000)	--
	<u>Pest Exclusion/Produce Quality:</u> Reflects a reduction in projected overtime and services and supplies for the High-Risk Pest Exclusion Program, and an increase in revenue for inspection of imported Chilean fruit.			
2.	\$ 147,000	\$ --	\$ 147,000	3.0
	<u>Weed Hazard/Pest Management:</u> Reflects an additional 2.0 weed and pest abatement workers in the Weed Hazard Program to augment a County work crew assembled to replace a brush work vendor. Also, reflects an additional 1.0 Agricultural and Weights and Measures Inspector III in the Pest Management Program to respond to an increased demand for vertebrate pest services.			
3.	\$ 53,000	\$ 19,000	\$ 34,000	1.0
	<u>Consumer Protection:</u> Reflects the addition of 1.0 Agricultural and Weights and Measures Inspector II, partially offset by State revenue for inspection of gas pump nozzles.			
4.	\$ 286,000	\$ 90,000	\$ 196,000	6.0
	<u>Environmental Protection:</u> Reflects the addition of 2.0 Agricultural and Weights and Measures Inspector IIs, 3.0 Agricultural and Weights and Measures Inspector Aids, and 1.0 Deputy Agricultural Commissioner/Sealer, partially offset by revenue to implement CDFA's Red Imported Fire Ant Eradication Program.			
5.	\$ 60,000	\$ --	\$ 60,000	1.0
	<u>Administration:</u> Reflects the addition of 1.0 Senior Typist-Clerk to provide clerical support for the Personnel/Payroll and Budget/Fiscal Divisions.			
<u>Other Changes</u>				
1.	\$ 162,000	\$ --	\$ 162,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 87,000	\$ --	\$ 87,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Agricultural Commissioner/Weights and Measures (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 36,000	\$ --	\$ 36,000	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ (-5,000)	\$ --	\$ (-5,000)	--
	<u>Services and Supplies</u> : Reflects a reduction in services and supplies based on experience.			
5.	\$ (-1,000)	\$ --	\$ (-1,000)	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ (-185,000)	\$ --	\$ (-185,000)	--
	<u>Fixed Assets</u> : Reflects a decrease in equipment needs for various programs based on experience.			
7.	\$ --	\$ 122,000	\$ (-122,000)	--
	<u>Revenue</u> : Reflects an estimated increase in unclaimed gas tax revenue based on experience.			
Total \$	581,000	\$ 297,000	\$ 284,000	11.0

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

CATO R. FIKSDAL, AGRICULTURAL COMMISSIONER/DIRECTOR WEIGHTS AND MEASURES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	12,198,000	11,555,000	12,987,000	789,000
Employee Benefits	3,666,000	3,452,000	3,689,000	23,000
Total Salaries and Employee Benefits	15,864,000	15,007,000	16,676,000	812,000
<u>Services & Supplies</u>				
Agricultural	173,000	173,000	133,000	(40,000)
Clothing and Personal Supplies	46,000	46,000	46,000	0
Communications	198,000	198,000	198,000	0
Household Expense	34,000	34,000	34,000	0
Insurance	5,000	5,000	5,000	0
Maintenance-Bldgs & Improv	226,000	226,000	226,000	0
Maintenance-Equipment	40,000	40,000	40,000	0
Medical, Dental, Lab Supplies	179,000	179,000	174,000	(5,000)
Memberships	2,000	2,000	2,000	0
Office Expense-Other	53,000	53,000	53,000	0
Office Expense-Postage	7,000	7,000	7,000	0
Office Expense-Stat & Forms	39,000	39,000	39,000	0
Professional & Spec Svcs	408,000	408,000	408,000	0
Publications & Legal Notice	4,000	4,000	4,000	0
Rents & Leases-Equipment	1,251,000	1,251,000	1,251,000	0
Small Tools & Instruments	142,000	142,000	142,000	0
Special Departmental Expense	32,000	32,000	32,000	0
Trans & Travel-Auto Mileage	105,000	105,000	105,000	0
Trans & Travel-Auto Service	505,000	505,000	505,000	0
Trans & Travel-Other	198,000	198,000	198,000	0
Trans & Travel-Traveling	56,000	56,000	56,000	0
Utilities	139,000	139,000	139,000	0
Total Services & Supplies	3,842,000	3,842,000	3,797,000	(45,000)
<u>Other Charges</u>				
Judgments & Damages	42,000	42,000	42,000	0
Other Charges	167,000	167,000	166,000	(1,000)
Total Other Charges	209,000	209,000	208,000	(1,000)
<u>Fixed Assets</u>				
Equipment	902,000	902,000	717,000	(185,000)
Total Fixed Assets	902,000	902,000	717,000	(185,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0

Agricultural Commissioner/Weights and Measures (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	20,817,000	19,960,000	21,398,000	581,000
Less: Intrafund Transfers	348,000	312,000	284,000	(64,000)
TOTAL NET REQUIREMENTS	20,469,000	19,648,000	21,114,000	645,000
REVENUES:				
Licenses, Permits & Franchises	1,765,000	1,765,000	1,765,000	0
Intergovernmental Revenues:				
State	2,343,000	2,396,000	2,607,000	264,000
Charges For Services	12,973,000	12,135,000	13,070,000	97,000
Miscellaneous	195,000	195,000	195,000	0
TOTAL REVENUES	17,276,000	16,491,000	17,637,000	361,000
NET COUNTY COST	3,193,000	3,157,000	3,477,000	284,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

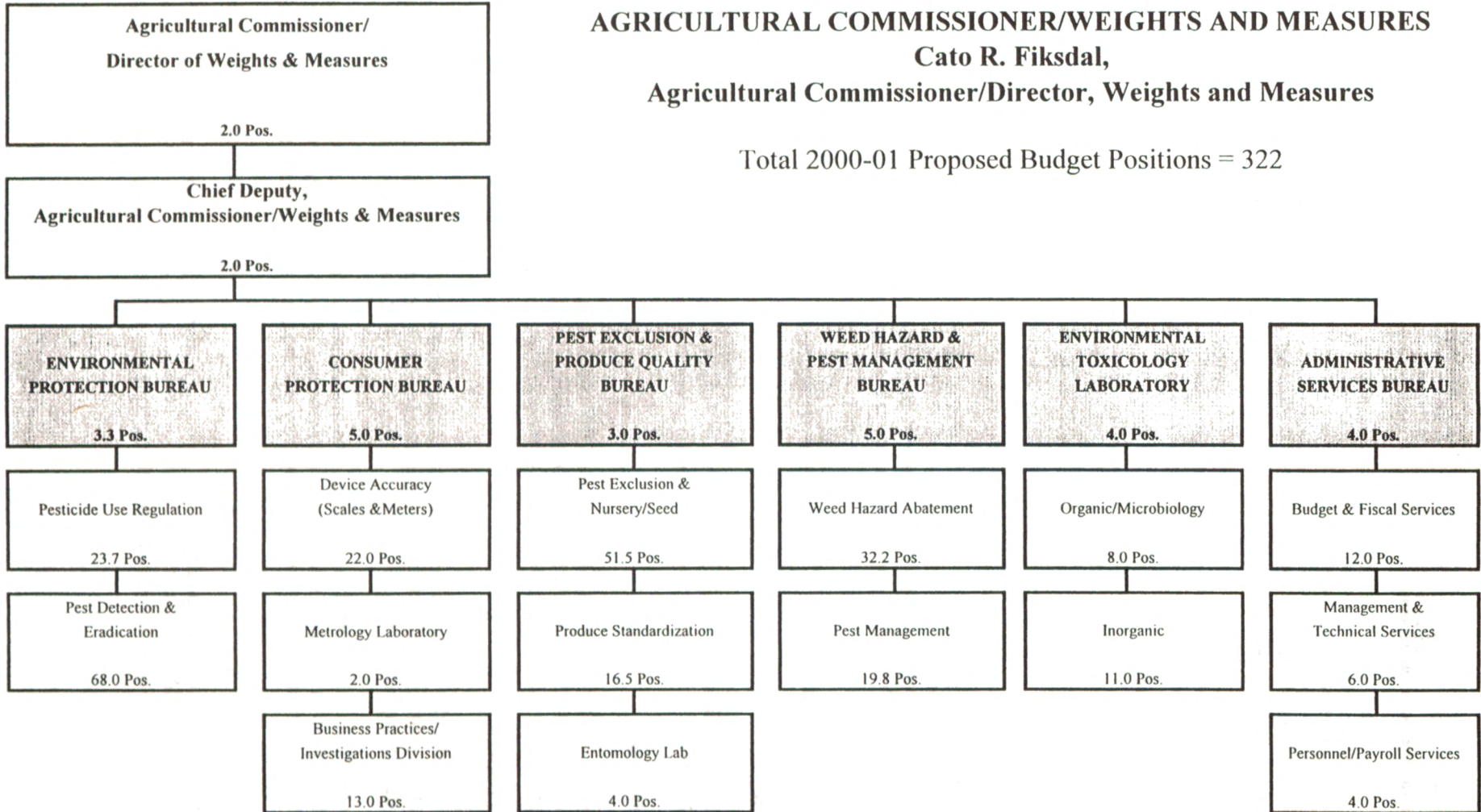
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Environmental Protection	\$4,335,000	\$0	\$3,751,00	\$584,000	\$722,000	(\$138,000)	95.0
<p>Mandated program with non-discretionary service level - California Food and Agricultural Code (CFAC) Section 22872(B)(5), Section 11501.5, Section 2272 and 2279. Mandated with discretionary service level - May 1973 Board Order, AB 185 and AB 187, 1987. Non-mandated program with discretionary service level.</p> <p>Provides direct services, regulatory oversight and local administration of pesticide use enforcement; develops an annual statistical report of Los Angeles County's agricultural production; maintains over 25,000 insect pest detection traps throughout the County. Provides regulatory oversight of agricultural businesses handling hazardous materials; provides training for all County departments whose employees handle pesticides. Enforces Apiary laws and regulations; responds to hazardous material spills and multiple bee sting complaints; provides advisory services to the agricultural community; identifies insect pests for the Department, public and private agencies.</p>							
2. Pest Exclusion/Prod. Quality	\$5,027,000	\$0	\$5,627,000	(\$600,000)	\$137,000	(\$737,000)	75.0
<p>Mandated program with non-discretionary service level - January 1999 Board Order, AB 2283.</p> <p>Inspects nurseries and seed lots for pests, weeds and disease; inspects and tests retail and wholesale packaged commodities for accurate statements of quantity, weight, measure or count; inspects fruits and vegetables for minimum quality; inspects and certifies incoming shipments of plants and agricultural commodities and perishable goods.</p>							
3. Consumer Protection	\$2,731,000	\$0	\$2,029,000	\$702,000	\$454,000	\$248,000	42.0
<p>Mandated program with non-discretionary service level - Businesses and Professions (B&P) Code Section 12210 (A), (B); Section 12240, Section 12239; CFAC Section 6903 and Section 52361. Non-mandated program with discretionary service level.</p> <p>Inspects and tests for accuracy over 24,000 scales and over 120,000 measuring devices used to sell commodities; provides precise determinations of mass and volumetric calibrations for the Department, public and private agencies.</p>							
4. Weed Hazard and Pest Management	\$4,461,000	\$122,000	\$4,977,000	(\$638,000)	\$504,000	(\$1,142,000)	57.0
<p>Non-mandated program with discretionary service level.</p> <p>Provides fire protection to homes and businesses in Los Angeles County by monitoring and removing vegetation and combustible debris from unimproved property and provides direct services, under contract, to the public in the areas of animal and weed pest management.</p>							

Agricultural Commissioner/Weights and Measures (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Environmental Toxicology Lab	\$1,961,000	\$162,000	\$1,048,000	\$751,000	\$175,000	\$576,000	23.0
Mandated program with discretionary service level - Board Orders, May 1973 and October 1987.							
Collects and analyzes environmental samples for the Department and various governmental agencies, other County departments and the public sector.							
6. Administrative Services	\$2,883,000	\$0	\$205,000	\$2,678,000	\$197,000	\$2,481,000	30.0
Non-mandated program with discretionary service level.							
Provides administrative support to the Department in the areas of departmental budgeting, accounting, personnel, payroll, procurement and systems. Includes the departmental executive staff.							
Total	\$21,398,000	\$284,000	\$17,637,000	\$3,477,000	\$2,189,000	\$1,288,000	322.0

COUNTY OF LOS ANGELES
AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES
Cato R. Fiksdal,
Agricultural Commissioner/Director, Weights and Measures

Total 2000-01 Proposed Budget Positions = 322



**ALTERNATE PUBLIC DEFENDER
BRUCE A. HOFFMAN, ALTERNATE PUBLIC DEFENDER**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 18,369,357	\$ 20,413,000	\$ 20,869,000	\$ 26,793,000	\$ 22,523,000	\$ 1,654,000
SERVICES & SUPPLIES	2,000,162	2,065,000	2,015,000	2,315,000	2,169,000	154,000
OTHER CHARGES	60,552	43,000	43,000	74,000	69,000	26,000
FIXED ASSETS-EQUIP		54,000	54,000	54,000	54,000	
GROSS TOTAL	\$ 20,430,071	\$ 22,575,000	\$ 22,981,000	\$ 29,236,000	\$ 24,815,000	\$ 1,834,000
REVENUE	101,843	63,000	65,000	65,000	65,000	
NET COUNTY COST	\$ 20,328,228	\$ 22,512,000	\$ 22,916,000	\$ 29,171,000	\$ 24,750,000	\$ 1,834,000
BUDGETED POSITIONS	191.0	200.0	200.0	227.0	209.0	9.0
REVENUE DETAIL						
COURT FEES & COSTS	\$ 5,905	\$ 3,000	\$ 10,000	\$ 10,000	\$ 5,000	\$ -5,000
MISCELLANEOUS	95,938	60,000	55,000	55,000	60,000	5,000
TOTAL	\$ 101,843	\$ 63,000	\$ 65,000	\$ 65,000	\$ 65,000	
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

Mission Statement

To provide constitutionally-mandated legal representation to indigent defendants whom the Public Defender is unable to represent due to a conflict of interest in Superior Court proceedings, and in appeals to higher courts.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects an increase of \$1.8 million, including negotiated increases in salaries and employee benefits, full-year funding for Airport Courthouse, and the addition of 2.0 Deputy Alternate Public Defender (DAPD) IIs, 5.0 DAPD IVs, 1.0 Investigator II, and 1.0 Investigator III to handle District Attorney special unit cases.

Multi-Year Budget Planning

The Alternate Public Defender will continue to provide quality legal representation for indigent defendants at all courthouses at substantial savings to the County, while also seeking innovative approaches that increase efficiency and savings within the County.

Due to the January 15, 2000 unification of the Superior and the Municipal Courts, the Alternate Public Defender will: 1) work with all judicial agencies to ensure unification effectiveness; 2) provide adequate attorney support; 3) maintain flexibility of courtroom assignments; and 4) enhance attorney training programs to allow for greater mobility.

Critical Needs

The Alternate Public Defender requires funding for 2.0 Division Chiefs to provide greater accountability and support of branch operations, and 9.0 DAPD IIIs and 3.0 Senior Legal Office Support Assistants for court coordination. The Department also requires funding for 5.0 Investigator II positions due to the exceptionally complex nature of cases being handled.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Total attorneys	134.0	133.0	136.0	136.0
Felony costs (millions)	\$12.4	\$15.1	\$17.2	\$18.9
Misdemeanor costs (millions)	\$3.5	\$3.9	\$4.0	\$4.1
<u>Workload/Output</u>				
Felony cases	15,448	15,057	14,972	14,972
Misdemeanor cases	17,394	17,542	16,584	16,584
<u>Efficiency</u>				
Felony cost/case	\$803	\$1,003	\$1,149	\$1,262
Misdemeanor cost/case	\$201	\$222	\$241	\$247

Objectives for 2000-01

-- The Alternate Public Defender will work with the Chief Administrative Office and the Los Angeles Superior Court to ensure that courts are appropriately staffed. Further, the Department will continue to cooperate with the Board of Supervisors and Chief Administrative Office to expand its program as appropriate.

Changes From 1999-00 Budget

<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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Program Changes

1.	\$ 1,183,000	\$ --	\$ 1,183,000	9.0
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Staffing: Reflects the addition of 7.0 attorney and 2.0 investigator positions pursuant to the December 15, 1998 Board order to review the operational impact to justice departments of Deputy District Attorney (DDA) positions, and new grants that augment attorney positions. Four positions relate to the caseload growth in gang-related felonies generated by an increase in the CLEAR Demonstration Project grant.

2.	\$ 130,000	\$ --	\$ 130,000	--
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Airport Courthouse: Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures, associated with the October 1999 opening of the Airport Courthouse.

Other Changes

1.	\$ 303,000	\$ --	\$ 303,000	--
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Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	\$ 145,000	\$ --	\$ 145,000	--
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LACERA Buy-Down: Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.

Alternate Public Defender (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 46,000	\$ --	\$ 46,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ 27,000	\$ --	\$ 27,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	1,834,000	\$ 0	\$ 1,834,000	9.0

ALTERNATE PUBLIC DEFENDER

BRUCE A. HOFFMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	16,430,000	15,436,867	17,027,327	597,327
Employee Benefits	4,439,000	4,976,133	5,495,673	1,056,673
Total Salaries and Employee Benefits	20,869,000	20,413,000	22,523,000	1,654,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	2,600	3,000	3,000	400
Communications	231,000	231,000	247,000	16,000
Information Technology Services	2,000	300,000	81,000	79,000
Insurance	10,000	6,000	10,000	0
Maintenance-Bldgs & Improv	175,933	167,000	207,000	31,067
Maintenance-Equipment	46,504	0	46,000	(504)
Memberships	66,450	50,000	66,000	(450)
Office Expense-Other	438,686	350,000	529,000	90,314
Office Expense-Stat & Forms	2,000	0	2,000	0
Professional & Spec Svcs	113,859	100,000	114,000	141
Rents & Leases-Bldg & Improv	514,187	413,000	429,000	(85,187)
Rents & Leases-Equipment	63,545	65,000	64,000	455
Special Departmental Expense	19,800	49,000	20,000	200
Telecommunications	20,000	58,000	27,000	7,000
Training	2,000	0	2,000	0
Trans & Travel-Auto Mileage	65,492	48,000	65,000	(492)
Trans & Travel-Auto Service	1,000	3,000	1,000	0
Trans & Travel-Traveling	39,944	30,000	40,000	56
Utilities	200,000	192,000	216,000	16,000
Total Services & Supplies	2,015,000	2,065,000	2,169,000	154,000
<u>Other Charges</u>				
A-87 Adjustment	(32,000)	(32,000)	(5,000)	27,000
Capital Lease	75,000	75,000	74,000	(1,000)
Total Other Charges	43,000	43,000	69,000	26,000
<u>Fixed Assets</u>				
Equipment	54,000	54,000	54,000	0
Total Fixed Assets	54,000	54,000	54,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	22,981,000	22,575,000	24,815,000	1,834,000

Alternate Public Defender (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	22,981,000	22,575,000	24,815,000	1,834,000
REVENUES:				
Charges For Services	10,000	3,000	5,000	(5,000)
Miscellaneous	55,000	60,000	60,000	5,000
TOTAL REVENUES	65,000	63,000	65,000	0
NET COUNTY COST	22,916,000	22,512,000	24,750,000	1,834,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

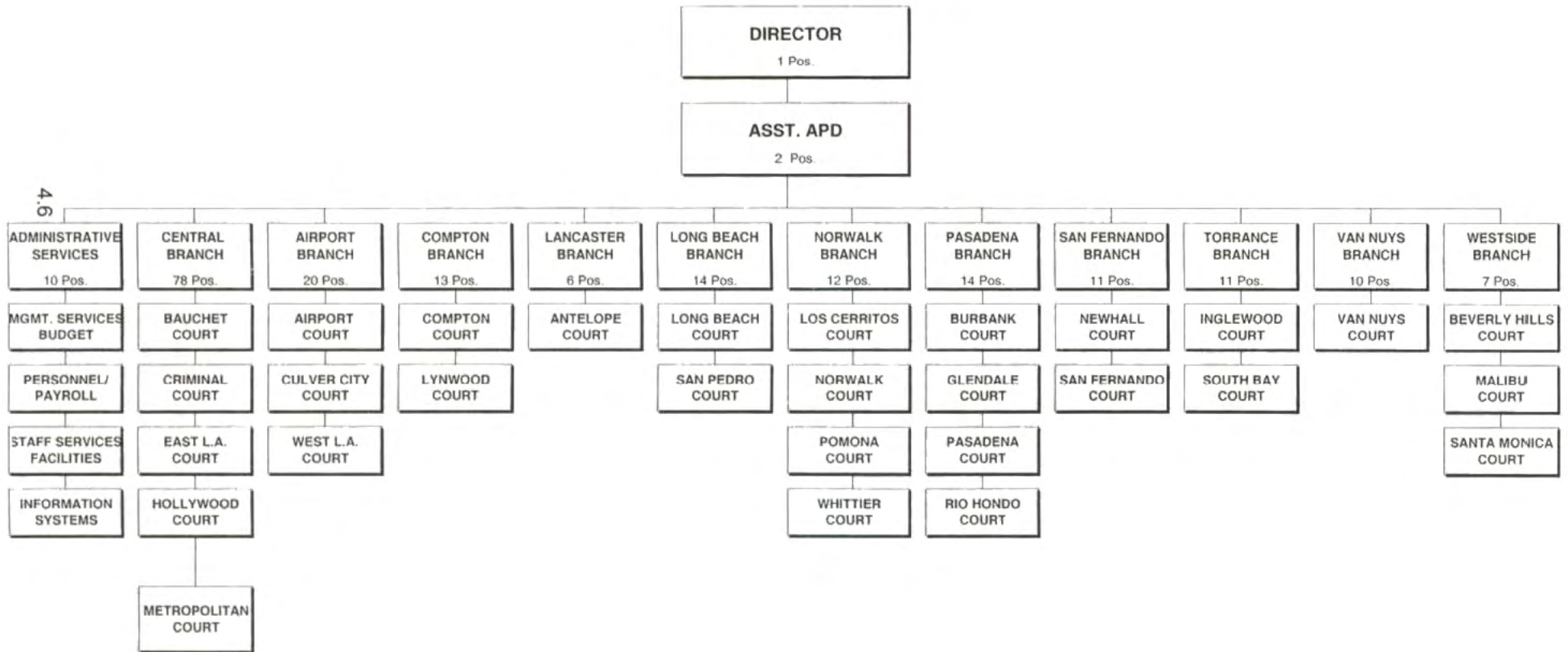
DEPARTMENT: ALTERNATE PUBLIC DEFENDER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Defense of Adults	\$23,488,000	\$0	\$65,000	\$23,423,000	\$0	\$23,423,000	195.0
Mandated program - Section 987 of the Penal Code.							
Provides legal representation for indigent adults (and juveniles who have been certified as adults) charged with felony and misdemeanor offenses.							
2. Administration	\$1,327,000	\$0	\$0	\$1,327,000	\$0	\$1,327,000	14.0
Non-mandated discretionary program.							
Provides administrative support to the Department. Services include executive office, departmental budgeting, accounting, personnel/payroll, procurement and facilities management.							
Total	\$24,815,000	\$0	\$65,000	\$24,750,000	\$0	\$24,750,000	209.0

LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER

Bruce A. Hoffman

Total 2000-01 Proposed Budget Positions = 209



ANIMAL CARE AND CONTROL
FRANK R. ANDREWS, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 9,032,906	\$ 10,033,000	\$ 10,333,000	\$ 11,131,000	\$ 10,814,000	\$ 481,000
SERVICES & SUPPLIES	3,265,583	3,814,000	4,292,000	4,310,000	4,229,000	-63,000
OTHER CHARGES	213,256	263,000	263,000	252,000	251,000	-12,000
FIXED ASSETS-EQUIP	383,737	410,000	410,000	280,000	210,000	-200,000
OTHER FINANCING USES		396,000	396,000	396,000	396,000	
GROSS TOTAL	\$ 12,895,482	\$ 14,916,000	\$ 15,694,000	\$ 16,369,000	\$ 15,900,000	\$ 206,000
LESS INTRAFD TRANSFER	40,000	40,000	45,000	40,000	40,000	-5,000
NET TOTAL	\$ 12,855,482	\$ 14,876,000	\$ 15,649,000	\$ 16,329,000	\$ 15,860,000	\$ 211,000
REVENUE	10,346,549	10,625,000	11,397,000	11,395,000	11,228,000	-169,000
NET COUNTY COST	\$ 2,508,933	\$ 4,251,000	\$ 4,252,000	\$ 4,934,000	\$ 4,632,000	\$ 380,000
BUDGETED POSITIONS	247.0	267.0	267.0	282.0	271.0	4.0
REVENUE DETAIL						
ANIMAL LICENSES	\$ 6,883,867	\$ 7,050,000	\$ 7,405,000	\$ 7,405,000	\$ 7,405,000	
PERSONNEL SERVICES	1,962,199	2,015,000	2,342,000	2,300,000	2,200,000	-142,000
HUMANE SERVICES	451,989	480,000	480,000	500,000	433,000	-47,000
CHRGs FOR SVCS-OTHER	855,447	900,000	1,000,000	1,000,000	1,000,000	
MISCELLANEOUS	183,408	180,000	170,000	190,000	190,000	20,000
SALE OF FIXED ASSETS	9,639					
TOTAL	\$ 10,346,549	\$ 10,625,000	\$ 11,397,000	\$ 11,395,000	\$ 11,228,000	\$ -169,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department, operating under State law and County ordinance, provides for the rabies vaccination and licensing of dogs and cats and the public safety-related removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and in contract cities. Dangerous animal control, animal sheltering, placement, lost animal recovery, and public education programs are also provided. In addition, the Department operates six animal shelters which also offer veterinary medical clinics. Departmental costs are offset by revenue from pet licenses, contract city income, in addition to fees, fines and penalties collected for animals in the shelters.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects increased net County cost of \$380,000 which includes: 1) an enhanced level of service in unincorporated areas; 2) negotiated increases in salaries and employee benefits; and 3) a decrease in revenue due to a reduction in animal license fees and charges for services.

Multi-Year Budget Planning

The Proposed Budget reflects the Department's continuing efforts to meet higher levels of shelter care for animals mandated by State law. The Department is actively pursuing State funding to finance the increased cost of animal health and welfare programs.

Critical Needs

The three areas of highest need center on increased animal sheltering requirements under State law; upgraded service for the unincorporated areas served by the Department; and website-related animal services, including real-time listings, complete with current photos of available animals at all County shelters.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of field hours	80,189	87,958	88,500	89,500
Number of hours canvassed	56,930	59,001	60,000	61,000
<u>Workload/Output</u>				
Number of field service requests	131,956	145,345	146,000	148,000
Animal Impoundments	101,114	101,239	101,500	103,000
Animal licenses issued	149,450	164,291	166,000	168,000
Canvassing income	\$3,047,831	\$3,343,498	\$3,500,000	\$3,550,000
<u>Efficiency</u>				
Responses per hour	1.65	1.65	1.65	1.65
Impoundments per hour	1.26	1.15	1.15	1.15
Amount collected per canvassing hour	\$53.54	\$56.67	\$58.33	\$58.20
<u>Effectiveness/Outcome</u>				
Percent change in field service requests	3.1%	10.1%	0.5%	1.4%
Percent change in animal impounds	(-1.2%)	0.1%	0.3%	1.5%
Percent change in licenses issued	21.9%	9.9%	1.0%	1.2%
Percent change in license canvassing income	(-4.0%)	9.7%	4.7%	1.4%

Objectives for 2000-01

- Increase placements of shelter animals by at least 2,000 dogs and cats.
- Expand efforts to meet the mandates of new State laws regarding care and housing of animals in public shelters.
- Broaden animal placement opportunities through the implementation of a full-service Department website.
- Continue efforts to rehabilitate and expand animal shelters to relieve overcrowding.
- Explore developments in recent microchip technology as a means of establishing a reliable, on-body source of owner identification.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 200,000	\$ --	\$ 200,000	4.0

Unincorporated Area Services: Reflects the addition of 4.0 Animal Control Officer I positions to improve service delivery to unincorporated areas.

Animal Care and Control (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 171,000	\$ --	\$ 171,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 83,000	\$ --	\$ 83,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 27,000	\$ --	\$ 27,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ (-13,000)	\$ --	\$ (-13,000)	--
	<u>Services and Supplies:</u> Reflects a decrease in various services and supplies accounts based on actual experience.			
5.	\$ (-1,000)	\$ --	\$ (-1,000)	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ (-11,000)	\$ --	\$ (-11,000)	--
	<u>Other Charges:</u> Reflects a decrease in judgements and damages costs to more accurately reflect anticipated requirements.			
7.	\$ (-100,000)	\$ --	\$ (-100,000)	--
	<u>One-time Vehicle Funding:</u> Reflects the elimination of 1999-00 one-time funding for the purchase of vehicles and equipment for the Lake Los Angeles Region.			
8.	\$ (-150,000)	\$ --	\$ (-150,000)	--
	<u>Fixed Assets:</u> Reflects decreased requirements for the replacement of animal control field trucks.			
9.	\$ --	\$ (-5,000)	\$ 5,000	--
	<u>Intrafund Transfers:</u> Reflects reduction in service level to the Department of Public Social Services.			
10.	\$ --	\$ (-169,000)	\$ 169,000	--
	<u>Revenue:</u> Reflects decrease in animal license fees and charges for services based on actual experience.			
Total \$	206,000	\$ (-174,000)	\$ 380,000	4.0

ANIMAL CARE AND CONTROL

FRANK R. ANDREWS, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	7,461,000	7,245,000	7,664,000	203,000
Employee Benefits	2,872,000	2,788,000	3,150,000	278,000
Total Salaries and Employee Benefits	10,333,000	10,033,000	10,814,000	481,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	60,000	30,000	50,000	(10,000)
Communications	424,000	402,000	495,000	71,000
Household Expense	60,000	60,000	70,000	10,000
Insurance	130,000	75,000	130,000	0
Maintenance-Bldgs & Improv	225,000	315,000	315,000	90,000
Maintenance-Equipment	10,000	2,500	10,000	0
Medical, Dental, Lab Supplies	1,000	0	0	(1,000)
Memberships	0	300	1,000	1,000
Office Expense-Other	75,000	60,000	91,000	16,000
Office Expense-Postage	200,000	200,000	230,000	30,000
Office Expense-Stat & Forms	180,000	150,000	180,000	0
Professional & Spec Svcs	810,000	439,200	538,000	(272,000)
Publications & Legal Notice	1,000	1,500	1,000	0
Rents & Leases-Equipment	25,000	27,000	30,000	5,000
Small Tools & Instruments	95,000	80,000	105,000	10,000
Special Departmental Expense	751,000	781,000	808,000	57,000
Training	20,000	5,000	20,000	0
Trans & Travel-Auto Mileage	85,000	85,000	85,000	0
Trans & Travel-Auto Service	650,000	550,000	500,000	(150,000)
Trans & Travel-Other	200,000	200,000	200,000	0
Utilities	290,000	350,000	370,000	80,000
Total Services & Supplies	4,292,000	3,814,000	4,229,000	(63,000)
<u>Other Charges</u>				
Judgments & Damages	174,200	174,200	164,000	(10,200)
Other Charges	88,800	88,800	87,000	(1,800)
Total Other Charges	263,000	263,000	251,000	(12,000)
<u>Fixed Assets</u>				
Equipment	410,000	410,000	210,000	(200,000)
Total Fixed Assets	410,000	410,000	210,000	(200,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	396,000	396,000	396,000	0
Total Other Financing Uses	396,000	396,000	396,000	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	15,694,000	14,916,000	15,900,000	206,000
Less: Intrafund Transfers	45,000	40,000	40,000	(5,000)
TOTAL NET REQUIREMENTS	15,649,000	14,876,000	15,860,000	211,000

Animal Care and Control (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES:				
Licenses, Permits & Franchises	7,405,000	7,050,000	7,405,000	0
Charges For Services	3,822,000	3,395,000	3,633,000	(189,000)
Miscellaneous	170,000	180,000	190,000	20,000
TOTAL REVENUES	11,397,000	10,625,000	11,228,000	(169,000)
NET COUNTY COST	4,252,000	4,251,000	4,632,000	380,000

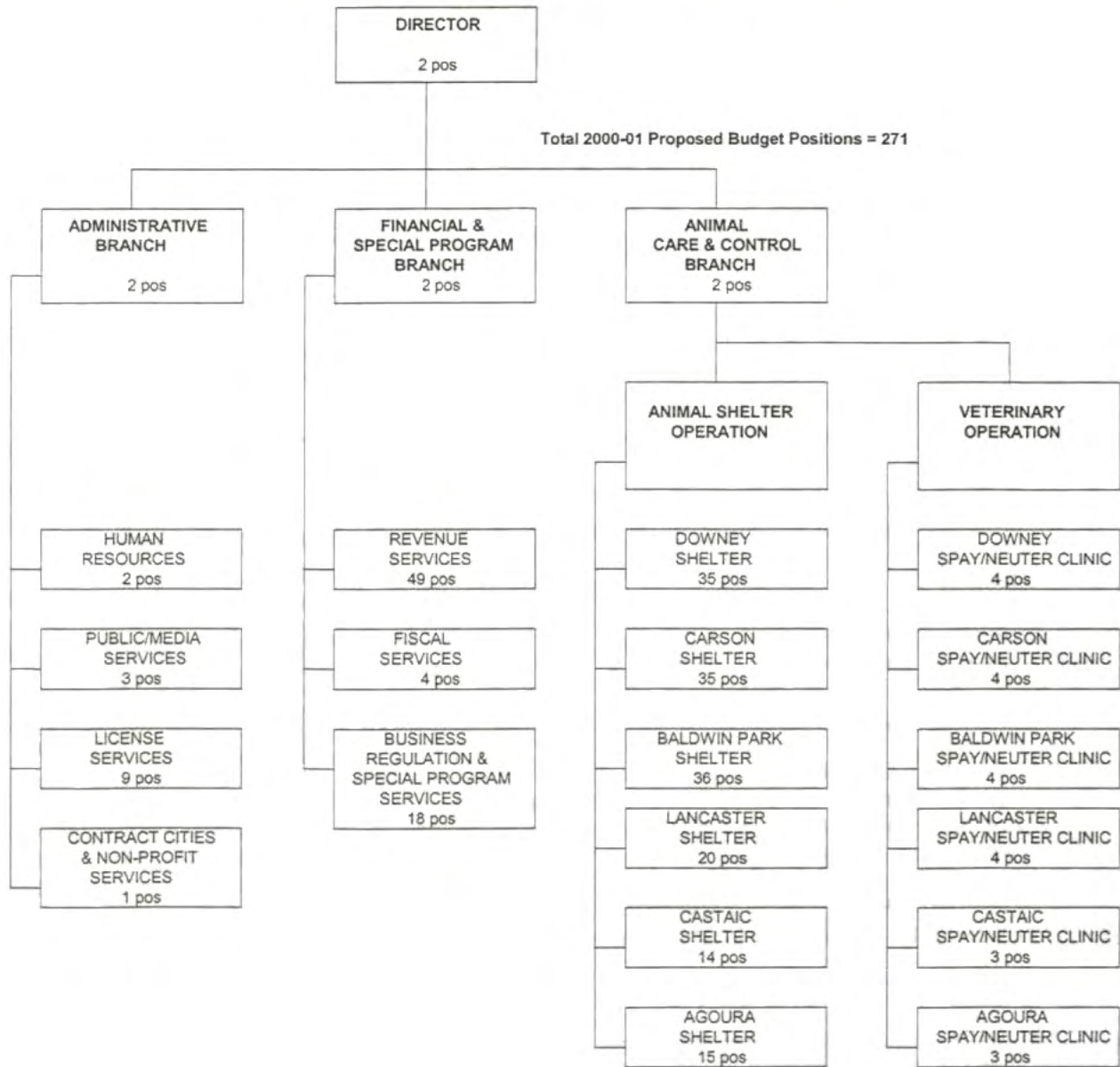
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ANIMAL CARE AND CONTROL

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Animal Housing and Field Services	\$6,982,000	\$0	\$6,982,000	\$0	\$0	\$0	133.0
<p>Sec 31602, Sec 30501 and Sec 31101.</p> <p>Provides animal housing and field services to residents of contract cities. Animal license fees and cost of services recovered from public and contract cities are main source of revenue.</p>							
2. Veterinary Services	\$1,182,000	\$0	\$1,000,000	\$182,000	\$0	\$182,000	9.0
<p>Mandated program with discretionary service level California Food & Agricultural Code Sec 30503.</p> <p>Provides low cost spay/neuter services, treats injured/sick animals and evaluates animal abuse cases at County clinics. Provides low cost rabies vaccination clinics throughout service areas.</p>							
3. Administration	\$610,000	\$0	\$610,000	\$0	\$0	\$0	5.0
<p>Non-mandated, discretionary program.</p> <p>Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, and procurement. The \$610,000 of revenue represents the department overhead cost recovered from contract cities program.</p>							
4. Unincorporated Services	\$7,126,000	\$40,000	\$2,636,000	\$4,450,000	\$0	\$4,450,000	124.0
A. Animal Housing and Field Services	\$6,360,000	\$40,000	\$2,556,000	\$3,764,000	\$0	\$3,764,000	115.0
<p>Sec 31602, Sec 30501 and Sec 31101.</p> <p>Provides animal housing and field services to residents of unincorporated areas. Animal license fees and sales of animals are main source of revenue.</p>							
B. Administration	\$766,000	\$0	\$80,000	\$686,000	\$0	\$686,000	9.0
<p>Non-mandated, discretionary program.</p> <p>Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, and procurement. The revenue represents donations.</p>							
Total	\$15,900,000	\$40,000	\$11,228,000	\$4,632,000	\$0	\$4,632,000	271.0

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DEPARTMENT OF ANIMAL CARE AND CONTROL
2000-01 ORGANIZATION CHART



ARTS COMMISSION
LAURA ZUCKER, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 2,468,809	\$ 3,421,000	\$ 3,331,000	\$ 4,020,000	\$ 3,815,000	\$ 484,000
LESS INTRAFD TRANSFER		20,000	10,000	20,000	20,000	10,000
NET TOTAL	\$ 2,468,809	\$ 3,401,000	\$ 3,321,000	\$ 4,000,000	\$ 3,795,000	\$ 474,000
REVENUE	99,637	454,000	374,000	244,000	244,000	-130,000
NET COUNTY COST	\$ 2,369,172	\$ 2,947,000	\$ 2,947,000	\$ 3,756,000	\$ 3,551,000	\$ 604,000
REVENUE DETAIL						
STATE-OTHER	\$ 35,000	\$ 145,000	\$ 65,000	\$ 65,000	\$ 65,000	
FEDERAL-OTHER				70,000	70,000	70,000
MISCELLANEOUS	64,637	309,000	309,000	109,000	109,000	-200,000
TOTAL	\$ 99,637	\$ 454,000	\$ 374,000	\$ 244,000	\$ 244,000	\$ -130,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

To foster excellence, vitality, accessibility, and diversity of the arts in Los Angeles County through community programs, contracts for services, special initiatives, research, and management assistance.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$604,000 to: 1) finance unavoidable cost increases related to a multi-disciplinary performing arts series at the John Anson Ford Amphitheatre; 2) backfills net County cost due to the loss of a non-renewable grant from the National Endowment for the Arts and the California Arts Council; and 3) provides additional grants for large arts organizations. The Proposed Budget continues support for cultural services provided to County residents, including contracts for services with non-profit arts organizations, management assistance to non-profit arts organizations, free concerts at public sites, the Annual Holiday Celebration, the arts internship program, and a free open house arts day.

Multi-Year Budget Planning

As part of its strategic plan, the Commission continues to explore implementation of a Civic Art Policy that would improve services to the unincorporated regions of the County and integrate the arts into County capital projects.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of grant applications received	150	141	196	200
Number of requests for Trust Fund concerts	162	172	180	190
Cost of technical assistance (TA) program	n/a	\$120,000	\$120,000	\$120,000
County contribution to overall Ford Amphitheatre budget	\$300,000	\$300,000	\$300,000	\$349,000
<u>Workload/Output</u>				
Number of grant applications funded	79	115	154	160
Number of Trust Fund concerts funded	117	137	120	115
Number of organizations completing TA program	n/a	70	81	85
Number of performances at Ford Theatre	57	57	68	75
<u>Efficiency</u>				
Average grant award ¹	\$9,953	\$11,041	\$10,435	\$8,781
Average cost per Trust Fund concert ²	\$1,035	\$1,131	\$1,292	\$1,348
Cost per organization completing TA program	n/a	\$1,714	\$1,481	\$1,412
Cost per performance at Ford Theatre	\$5,263	\$5,263	\$4,412	\$4,653
<u>Effectiveness/Outcome</u>				
Percentage of grants funded	53%	82%	79%	80%
Percentage of concert requests funded	72%	80%	67%	61%
Percentage of successfully completed TA projects	n/a	90%	95%	95%
Percentage change in cost per performance day	n/a	0%	-16%	5%

Objectives for 2000-01

- Continue evaluation of effectiveness of grant awards through participation in the National Arts Stabilization Evaluation project, which is funding a three-year analysis of a sample group of eight grantees.
- Continue to increase partnerships and cost-sharing with municipalities requesting trust fund concerts.
- Develop leadership training program for managers of nonprofit arts organizations.
- Implement new staffing structure to adequately support expanded programming at Ford Theatre and restart *[Inside] the Ford* programming.

Explanatory Notes

- (1) As the number of applications continues to climb, grant awards for organizations will continue to decrease unless additional funds are allocated for the mid-size and large arts organizations.
- (2) Unavoidable increases in union-required scale will continue to increase per concert costs and result in a smaller number of concerts funded each year if funding remains level.

Arts Commission (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ --	\$ (-200,000)	\$ 200,000	--
	<u>Grant Program:</u> Reflects a reduction in Organizational Grant Program II for mid-size arts organizations due to expiration of a non-renewable grant from the National Endowment for the Arts and the California Arts Council.			
2.	\$ 70,000	\$ 70,000	\$ --	--
	<u>Technical Assistance:</u> Reflects a one-time grant from National Endowment for the Arts to provide expanded technical assistance to arts organizations.			
3.	\$ 49,000	\$ --	\$ 49,000	--
	<u>Ford Theatre:</u> Reflects an increase in funding for the Ford Theatre due to unavoidable cost increases.			
4.	\$ 10,000	\$ 10,000	\$ --	--
	<u>Musicians Trust Fund:</u> Reflects funding from the Department of Beaches and Harbors for concerts scheduled in their venues.			
5.	\$ 355,000	\$ --	\$ 355,000	--
	<u>Grant Program:</u> Reflects an increase in funding to provide additional grants to large arts organizations.			
Total \$	484,000	\$ (-120,000)	\$ 604,000	0.0

ARTS COMMISSION

LAURA ZUCKER, EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Admin & General	10,000	20,000	20,000	10,000
Maintenance-Bldgs & Improv	34,000	34,000	34,000	0
Maintenance-Equipment	20,000	20,000	20,000	0
Memberships	5,000	6,000	6,000	1,000
Miscellaneous Expense	21,000	21,000	21,000	0
Office Expense-Other	10,000	20,000	20,000	10,000
Professional & Spec Svcs	3,226,000	3,295,000	3,689,000	463,000
Transmission & Dist	5,000	5,000	5,000	0
Total Services & Supplies	3,331,000	3,421,000	3,815,000	484,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	3,331,000	3,421,000	3,815,000	484,000
Less: Intrafund Transfers	10,000	20,000	20,000	10,000
TOTAL NET REQUIREMENTS	3,321,000	3,401,000	3,795,000	474,000
REVENUES:				
Intergovernmental Revenues:				
Federal	0	0	70,000	70,000
State	65,000	145,000	0	(65,000)
Other	0	0	65,000	65,000
Other Financing Sources	309,000	309,000	109,000	(200,000)
TOTAL REVENUES	374,000	454,000	244,000	(130,000)
NET COUNTY COST	2,947,000	2,947,000	3,551,000	604,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ARTS COMMISSION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Organizational Grants	\$2,012,000	\$0	\$60,000	\$1,952,000	\$0	\$1,952,000	0.0
Funds contracts for services for small, mid-size, and large budget nonprofit arts organizations.							
2. Technical Assistance	\$804,000	\$0	\$104,000	\$700,000	\$0	\$700,000	0.0
Provides up to 155 paid internships for undergraduates with arts organizations, consulting services and workshops for small and mid-size organizations, and support for the second year of a three-year evaluation of the mid-size grant program.							
3. Ford Theatre	\$399,000	\$0	\$0	\$399,000	\$0	\$399,000	0.0
Provides support for the multidisciplinary arts festival in the John Anson Ford Amphitheatre and [Inside] the Ford. Revenue associated with this program is deposited in the Ford Development Fund and is also used to underwrite expenses for Ford Theatre operations.							
4. Community Programs	\$450,000	\$20,000	\$15,000	\$415,000	\$0	\$415,000	0.0
Matches funds from Recording Industries' Music Performance Trust Fund to pay musicians to present free concerts at community sites. Also provides funds for annual Holiday Celebration at the Dorothy Chandler Pavilion and countywide Art Open House.							
5. Administration	\$150,000	\$0	\$65,000	\$85,000	\$0	\$85,000	0.0
Funds executive director, administrative assistant, and general administrative expenses.							
Total	\$3,815,000	\$20,000	\$244,000	\$3,551,000	\$0	\$3,551,000	0.0

6.4

ASSESSOR
RICK AUERBACH, ASSESSOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 74,215,234	\$ 79,543,000	\$ 84,993,000	\$ 85,988,000	\$ 85,988,000	\$ 995,000
SERVICES & SUPPLIES	17,943,976	20,575,000	20,645,000	20,122,000	20,122,000	-523,000
OTHER CHARGES	710,444	1,127,000	877,000	1,829,000	1,829,000	952,000
FIXED ASSETS-EQUIP	50,972	21,000		351,000	351,000	351,000
GROSS TOTAL	\$ 92,920,626	\$ 101,266,000	\$ 106,515,000	\$ 108,290,000	\$ 108,290,000	\$ 1,775,000
LESS INTRAFD TRANSFER	35,008	19,000	19,000	36,000	36,000	17,000
NET TOTAL	\$ 92,885,618	\$ 101,247,000	\$ 106,496,000	\$ 108,254,000	\$ 108,254,000	\$ 1,758,000
REVENUE	46,245,677	46,625,000	50,691,000	50,357,000	50,357,000	-334,000
NET COUNTY COST	\$ 46,639,941	\$ 54,622,000	\$ 55,805,000	\$ 57,897,000	\$ 57,897,000	\$ 2,092,000
BUDGETED POSITIONS	1,522.0	1,533.0	1,533.0	1,532.0	1,532.0	-1.0
REVENUE DETAIL						
PEN/INT/COSTS-DEL TAX	\$ 52,970	\$	\$	\$	\$	
STATE-OTHER	17,047,900	18,101,000	20,398,000	19,043,000	19,043,000	-1,355,000
ASSESS/TAX COLL FEES	26,137,886	26,402,000	28,426,000	29,050,000	29,050,000	624,000
AUDITING-ACCTG FEES	3,290					
LEGAL SERVICES	147,123					
COURT FEES & COSTS	1,703					
RECORDING FEES	-890					
CHRGs FOR SVCS-OTHER	109,454	674,000	705,000	664,000	664,000	-41,000
OTHER SALES	377,826					
MISCELLANEOUS	2,368,415	1,434,000	1,162,000	1,600,000	1,600,000	438,000
SALE OF FIXED ASSETS		14,000				
TOTAL	\$ 46,245,677	\$ 46,625,000	\$ 50,691,000	\$ 50,357,000	\$ 50,357,000	\$ -334,000
FUND						
GENERAL FUND						
FUNCTION						
GENERAL						
ACTIVITY						
FINANCE						

Mission Statement

To provide for the equitable, accurate and timely assessment of all taxable property within the County, prepare the Property Assessment Roll, process exemption claims and ownership changes, update map records and legal property descriptions, and to represent and defend the County's interest at Assessment Appeals Board hearings.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$2.1 million, including funding for negotiated increases in salaries and employee benefits. The Proposed Budget also includes funding to: 1) continue to meet the maintenance of effort and production goals delineated in the State-County Property Tax Administration Program contract; 2) pursue the second year of the regional office consolidation project; and 3) begin the implementation of the Assessor's portion of the Property Tax Departments' Re-engineering Project.

Multi-Year Budget Planning

In 1999-00, the Department began to consolidate its regional offices in the North and West County areas. In 2000-01, consolidation of offices in the East area will proceed, followed by the South area in the following fiscal year. In addition to these four large facilities, the Department will maintain the Downtown Administration Center and a satellite facility in the City of Lancaster.

Also, pursuit of the Property Tax Departments' Re-engineering Project will allow for conversion to more efficient processing methods and a complete overhaul of the secured property database. The Assessor will continue to pursue legislation to allow for improved efficiency with no loss in County revenue, and will continue to identify alternate sources of non-tax revenue, such as sales of data to offset operating costs.

Critical Needs

Efforts to rebuild the Property Tax System have been undertaken with the Deed Imaging Project between the Registrar-Recorder/County Clerk and the Assessor. This project is scheduled for implementation in 1999-00. Subsequent phases of this effort will require additional funding. Implementation of recommendations resulting from the Property Tax Departments' Re-engineering Project are expected to cost in excess of \$10 million. While the initial efforts will be funded partially out of the AB 719 monies, additional funding sources must be identified to provide for the continuation and completion of this Project.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
New Construction (NC) assessments staff	91	96	98	101
Reappraisable transfer staff	44	46	52	52
Appeals defended staff	146	122	124	73
Property statements staff	48	47	44	43
Parcel changes staff	29	27	31	34
Exemptions staff	27	26	25	25
Non-mandatory audits staff	5	9	7	6
Proposition 8 review staff	n/a	28	23	18
Missing/incorrect single family (SF) and Condominium information staff	n/a	14	8	7
<u>Workload/Output</u>				
Total number of completed NC assessments	72,037	79,180	80,640	84,030
Total number of completed reappraisable transfers	220,286	230,011	240,550	248,400
Total number of appeals defended	99,869	64,328	56,652	31,125
Total number of completed property statements	185,470	191,272	183,320	180,500
Total number of completed parcel changes	10,949	13,158	13,363	13,363
Total number of processed exemption claims	99,939	111,188	114,102	114,195
Total number of completed non-mandatory audits	909	1,816	1,452	1,285
Total number of Proposition 8 reviews	n/a	355,225	300,979	246,800
Total number of missing/incorrect SF and Condominium information	n/a	160,316	73,984	65,000

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Efficiency</u>				
Completed NC assessments per staff	792	825	823	832
Completed reappraisable transfers per staff	5,007	5,000	4,626	4,777
Defended appeals per staff	684	527	457	426
Completed late and "no reply" property statements per staff	3,864	4,070	4,166	4,198
Completed parcel changes per staff	378	487	431	393
Completed exemption claims per staff	3,701	4,276	4,564	4,568
Completed non-mandatory audits per staff	182	202	207	214
Completed Proposition 8 Reviews per staff	n/a	12,687	13,086	13,711
Completed missing/incorrect SF and Condominium information	n/a	11,451	9,248	9,286
<u>Effectiveness/Outcome</u>				
NC statements backlog	2,501	1,152	1,242	1,100
Reappraisable transfers backlog	2,755	1,448	1,450	1,285
Appeals not defended	0	0	0	0
Property statements backlog	0	0	300	0
Uncompleted parcel changes	0	0	0	0
Unprocessed exemption claims	2,012	1,900	1,995	2,095
Uncompleted non-mandatory audits	0	0	0	0
Uncompleted Proposition 8 reviews	n/a	0	0	0
Missing/incorrect land/or building characteristic data backlog	n/a	0	33,984	0

Objectives for 2000-01

- To achieve an estimated backlog of 1,100 new construction assessments by June 30, 2001, as stipulated in the Property Tax Administration Program contract (State-County contract).
- To reduce the estimated backlog reappraisable transfers of ownership to 1,285 by June 30, 2001, as stipulated in the State-County contract.
- To prepare a defense for all assessment appeal cases scheduled by the Assessment Appeals Board, as stipulated in the State-County contract.
- To achieve an estimated backlog of zero late and "no reply" property statements by June 30, 2001, as stipulated in the State-County contract.
- To complete all 2,000 parcel changes by June 30, 2001.
- To reduce the estimated backlog of processed exemption claims to 2,095 by June 30, 2001.
- To complete non-mandatory audits by June 30, 2001, as stipulated in the State-County contract.
- To review and revalue Proposition 8 parcel backlog, excluding those which changed ownership between January 1, 1999 and December 31, 1999, by June 30, 2001, as stipulated in the State-County contract.
- To achieve a backlog of zero missing/incorrect land and/or building characteristic data by June 30, 2001, as stipulated in the State-County contract.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-96,000)	\$ (-96,000)	\$ --	(-1.0)
	<u>Assessment Appeals Board Cases:</u> Reflects a reduction of 1.0 temporary Principal Appraiser position, offset by reduced AB 719 revenue proportionate to the decrease of Assessment Appeals Board cases.			
2.	\$ 677,000	\$ 677,000	\$ --	--
	<u>Office Consolidations:</u> Reflects increased capital lease payments as a part of the regional office consolidation project, offset by SB 813 and SB 2557 revenue increases.			
<u>Other Changes</u>				
1.	\$ 900,000	\$ --	\$ 900,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 286,000	\$ --	\$ 286,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of the 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 631,000	\$ --	\$ 631,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 275,000	\$ --	\$ 275,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 351,000	\$ 351,000	\$ --	--
	<u>Fixed Assets:</u> Reflects reimbursable funding primarily for computer fixed assets purchases.			
6.	\$ (-1,249,000)	\$ (-1,249,000)	\$ --	--
	<u>Revenue/Intrafund Transfer:</u> Reflects a decrease in AB 719 revenue partially offset by various other revenue and intrafund transfer increases based on experience.			
Total \$	1,775,000	\$ (-317,000)	\$ 2,092,000	(-1.0)

ASSESSOR

RICK AUERBACH, ASSESSOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	64,751,000	61,290,000	65,212,000	461,000
Employee Benefits	20,242,000	18,253,000	20,776,000	534,000
Total Salaries and Employee Benefits	84,993,000	79,543,000	85,988,000	995,000
<u>Services & Supplies</u>				
Maintenance - Mechanical	136,000	136,000	94,000	(42,000)
Maintenance - Communications	803,000	803,000	613,000	(190,000)
Building & Improvements	450,000	444,000	501,000	51,000
Professional & Specialized Svcs.	330,000	312,000	179,000	(151,000)
Purchasing & Stores Svcs	31,000	53,000	50,000	19,000
Auto Service	40,000	40,000	43,000	3,000
Information Technology Svcs.	4,105,000	3,824,000	3,880,000	(225,000)
Building Utilities	1,843,000	1,824,000	1,795,000	(48,000)
Office Rent Expense	1,481,000	1,374,000	1,556,000	75,000
Customer Direct S&S	1,300,000	1,300,000	1,250,000	(50,000)
Telephone Utilities	780,000	780,000	855,000	75,000
Memberships	3,000	3,000	3,000	0
Postage	336,000	330,000	368,000	32,000
Stationery and Forms	230,000	230,000	230,000	0
Other Office Expense	608,000	1,589,000	879,000	271,000
Other County Departments	2,626,000	2,681,000	2,827,000	201,000
Outside County Services	322,000	335,000	376,000	54,000
Rents and Leases	424,000	440,000	507,000	83,000
Special Departmental Expense	336,000	402,000	447,000	111,000
Auto Mileage	600,000	600,000	648,000	48,000
Travel Expense	279,000	275,000	279,000	0
Prior Year	21,000	0	21,000	0
AB719 S&S	3,561,000	2,800,000	2,721,000	(840,000)
Total Services & Supplies	20,645,000	20,575,000	20,122,000	(523,000)
<u>Other Charges</u>				
Judgments & Damages	49,000	49,000	46,000	(3,000)
Capital Lease Payments	828,000	1,078,000	1,783,000	955,000
Total Other Charges	877,000	1,127,000	1,829,000	952,000
<u>Fixed Assets</u>				
Equipment	0	21,000	351,000	351,000
Total Fixed Assets	0	21,000	351,000	351,000
Gross Total	106,515,000	101,266,000	108,290,000	1,775,000
Less: Intrafund Transfers	19,000	19,000	36,000	17,000
TOTAL NET REQUIREMENTS	106,496,000	101,247,000	108,254,000	1,758,000

Assessor (cont'd)

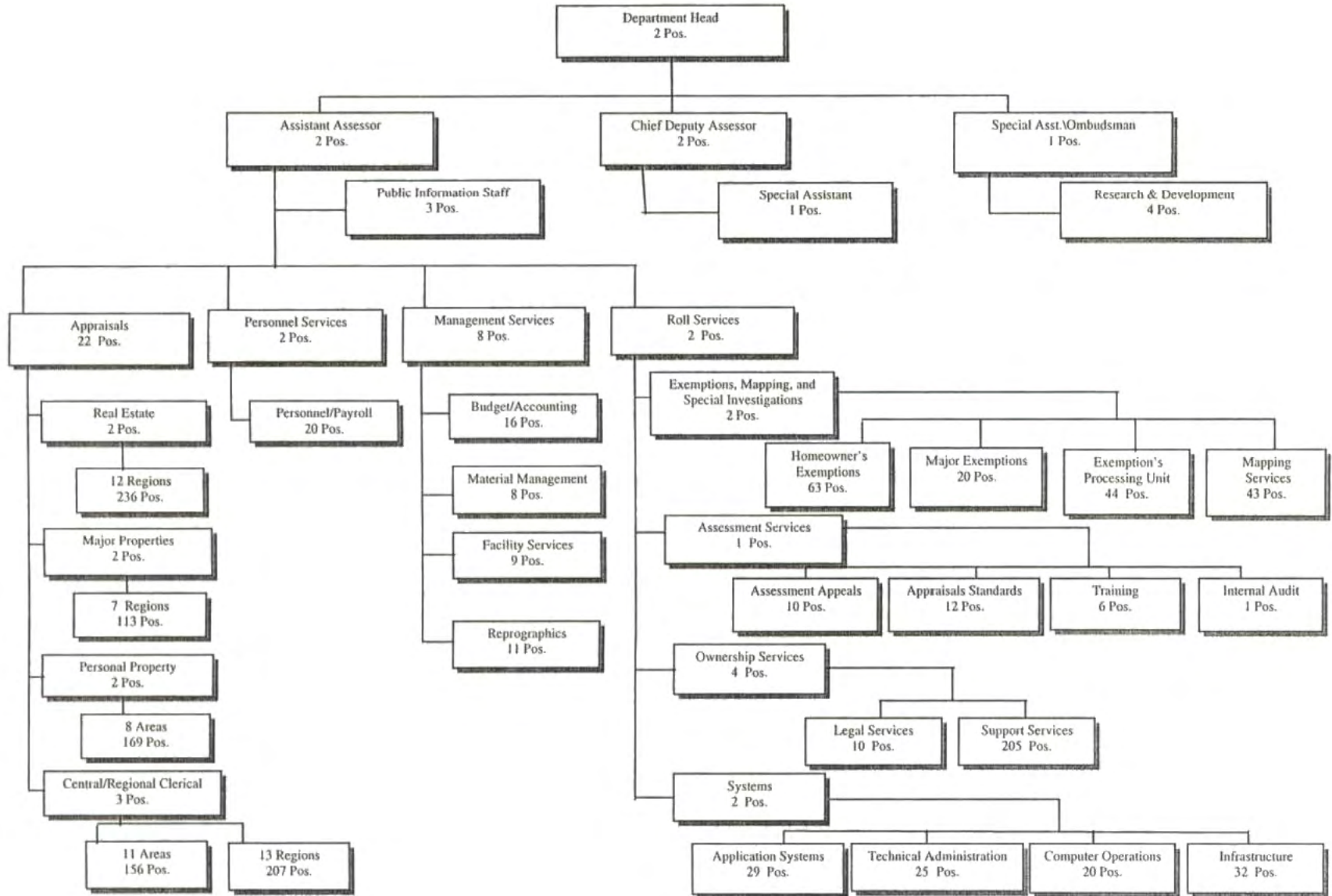
Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES:				
Penalties & Interest	600,000	872,000	1,000,000	400,000
Intergovernmental Revenues:				
State	30,938,000	29,313,000	32,345,000	1,407,000
Other	17,846,000	15,090,000	15,698,000	(2,148,000)
Charges For Services	705,000	674,000	664,000	(41,000)
Miscellaneous	602,000	676,000	650,000	48,000
TOTAL REVENUES	50,691,000	46,625,000	50,357,000	(334,000)
NET COUNTY COST	55,805,000	54,622,000	57,897,000	2,092,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ASSESSOR

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Appraisals	\$64,465,000	\$21,000	\$29,978,000	\$34,466,000	\$0	\$34,466,000	912.0
Mandated program with non-discretionary service level. Article XIII of the California Constitution and the California Revenue and Taxation Code.							
The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction, as well as to appraise business personal properties. This includes well over 2.2 million parcels in Los Angeles County and over 300 thousand business properties which together have a revenue producing assessment value of \$533 billion. This subdepartment performs work that is critical for meeting contractual obligations under the State County Property Tax Administration Program which provides \$13.45 million in funding; it also provides public services in all the Assessor's regional and area offices.							
2. Roll Services	\$37,251,000	\$12,000	\$17,323,000	\$19,916,000	\$0	\$19,916,000	527.0
Mandated program with non-discretionary service levels. Article XIII of the State Constitution and the California Revenue and Taxation Code.							
This program is responsible for processing transfers and new construction permits; for providing advice on legal and ownership matters to the Assessor's staff and for representing the department in assessment appeals cases involving ownership issues; for processing property tax exemptions and for creating and maintaining over 3,000 map books containing over 2.3 million parcels in the Los Angeles County; for serving as the nucleus of the Assessor's public information efforts, handling over 300,000 telephone calls a year and assisting more than 70,000 taxpayers. Also included in this program are systems staff and costs which provide technical support in the form of computer operations and interface with other departments.							
3. Administration	\$4,736,000	\$2,000	\$2,202,000	\$2,532,000	\$0	\$2,532,000	67.0
Mandated program with non-discretionary service level (as are all activities and services in the Assessor's Office). Article XIII of the California Constitution and the California Revenue and Taxation Code.							
Provides administrative support to the Department. Includes the executive office, departmental budgeting, research and development, accounting, personnel/payroll and procurement. Also includes allocable rents, utilities and miscellaneous services and supplies.							
4. Support Services	\$1,838,000	\$1,000	\$854,000	\$983,000	\$0	\$983,000	26.0
Mandated program with non-discretionary service levels, Article XIII of the State Constitution and the California Revenue and Taxation Code.							
These are support services that cannot, for practical reasons, be directly attributed to other programs. These include training, facilities services and reproduction. Also includes allocable rent, utilities and miscellaneous services and supplies.							
Total	\$108,290,000	\$36,000	\$50,357,000	\$57,897,000	\$0	\$57,897,000	1,532.0

COUNTY OF LOS ANGELES
OFFICE OF THE ASSESSOR
 FY 2000-01 Proposed Budgeted Positions= 1532



AUDITOR-CONTROLLER
MICHAEL L. GALINDO, ACTING AUDITOR-CONTROLLER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 20,502,491	\$ 23,744,000	\$ 25,796,000	\$ 27,916,000	\$ 26,868,000	\$ 1,072,000
SERVICES & SUPPLIES	12,918,403	13,212,000	15,013,000	14,432,000	13,723,000	-1,290,000
OTHER CHARGES	237,406	261,000	275,000	354,000	354,000	79,000
FIXED ASSETS-EQUIP	10,820	115,000	115,000	118,000	68,000	-47,000
OTHER FINANCING USES	53,692	55,000	58,000			-58,000
GROSS TOTAL	\$ 33,722,812	\$ 37,387,000	\$ 41,257,000	\$ 42,820,000	\$ 41,013,000	\$ -244,000
LESS INTRAFD TRANSFER	15,645,883	15,991,000	19,688,000	17,955,000	17,705,000	-1,983,000
NET TOTAL	\$ 18,076,929	\$ 21,396,000	\$ 21,569,000	\$ 24,865,000	\$ 23,308,000	\$ 1,739,000
REVENUE	11,271,151	10,245,000	10,027,000	11,525,000	10,846,000	819,000
NET COUNTY COST	\$ 6,805,778	\$ 11,151,000	\$ 11,542,000	\$ 13,340,000	\$ 12,462,000	\$ 920,000
BUDGETED POSITIONS	377.0	389.0	389.0	422.0	403.0	14.0
REVENUE DETAIL						
ASSESS/TAX COLL FEES	\$ 4,950,049	\$ 4,672,000	\$ 4,658,000	\$ 4,035,000	\$ 4,035,000	\$ -623,000
AUDITING-ACCTG FEES	2,702,909	1,406,000	1,820,000	1,935,000	1,935,000	115,000
CIVIL PROCESS SERVICE	40,753	45,000	47,000	49,000	49,000	2,000
CHRGs FOR SVCS-OTHER	3,167,740	3,730,000	3,168,000	5,147,000	4,468,000	1,300,000
MISCELLANEOUS	392,496	375,000	321,000	352,000	352,000	31,000
OPERATING TRANSFER IN	17,204	17,000	13,000	7,000	7,000	-6,000
TOTAL	\$ 11,271,151	\$ 10,245,000	\$ 10,027,000	\$ 11,525,000	\$ 10,846,000	\$ 819,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY FINANCE	

Mission Statement

To provide financial leadership and advocate for financial integrity and accountability in County government through monitoring financial performance, reporting financial results, promoting economy and efficiency, disbursing public funds, and fulfilling the legal mandates of the Auditor-Controller.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$920,000 for: 1) implementation of improvements to countywide systems and production support; 2) additional staff to perform administrative functions; 3) negotiated increases in salaries and employee benefits; and 4) enhancements to the electronic data processing (EDP) audit program. The Proposed Budget also reflects additional positions to enhance community redevelopment agency administration.

Multi-Year Budget Planning

The Auditor-Controller is committed to advancing the Department's strategic plan to achieve expanded fiscal control responsibilities to meet rapidly changing technology and business practices.

Critical Needs

The Department has a critical need for funding to: 1) implement the Governmental Accounting Standards Board Statement (GASB) #34 -- new requirement significantly impacting governmental financial reporting; 2) address additional space costs due to staff expansion; 3) increase staff to meet strategic goals identified internally and by other County departments as critical needs; and 4) pursue an application software upgrade for the Countywide Accounting and Purchasing System (CAPS).

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Staff hours-payroll issuances	43,800	42,600	44,000	45,000
Staff hours-vendor/trust issuances	32,467	36,730	37,000	37,000
Staff hours-welfare issuances	37,400	36,688	32,000	(1)
Staff hours-property tax transactions	98,136	98,048	98,100	116,100
<u>Workload/Output</u>				
Payroll warrants issued	1,980,000	1,900,000	1,950,000	1,950,000
Vendor/trust warrants issued	2,489,899	2,944,383	3,000,000	3,000,000
Welfare warrants/notices issued	10,201,000	10,015,010	6,100,000	(1)
Property tax transactions	17,686,806	17,063,744	16,889,000	17,110,000
Performance audits (2)	16	14	9	10
Total number of audit reports issued to the Board of Supervisors (3)	104	85	80	80
Board special requests requiring immediate investigation/audit and response (4)	26	99	70	70
Special Investigations Unit investigations (5)	57	77	76	70
<u>Efficiency</u>				
Transactions per staff hour:				
Payroll warrants issued	45	45	44	43
Vendor/trust warrants	77	80	81	81
Welfare warrants/notices	273	273	191	(1)
Property tax transactions	180	174	172	147
Labor cost per 1,000:				
Payroll warrants issued	\$618	\$753	\$785	\$836
Vendor/trust warrants	\$295	\$307	\$317	\$317
Welfare warrants/notices	\$83	\$84	\$128	(1)
Property tax transactions	\$141	\$141	\$155	\$174
Cost per performance audit (2)	\$67,900	\$72,000	\$77,000	\$80,000
<u>Effectiveness/Outcome</u>				
Percentage change in labor cost per 1,000 payroll issuances	4%	22%	4%	7%
Percentage change in labor cost per 1,000 vendor/trust issuances	(-12%)	4%	3%	0%
Percentage change in labor cost per 1,000 welfare issuances	22%	1%	52%	(1)
Percentage change in labor cost per 1,000 property tax transactions	8%	0%	10%	12%

Performance Measures (cont'd)

Objectives for 2000-01

- Focus on implementation of LEADER to improve efficiency in welfare issuances.
- Improve the effectiveness of service provided to County property taxpayers and their representatives.
- Continue to implement the departmental information technology plan to improve customer service.

Explanatory Notes

- (1) Not applicable to 2000-01 because the LEADER system will be fully implemented by July 2000.
- (2) In-house efforts only; excludes contract audits performed by Master Agreement firms.
- (3) Includes all correspondence to the Board, except confidential Special Investigations Unit reports, which require staff to perform audit efforts.
- (4) Board special request assignments primarily result from a Board order but may be a request of an individual Board member.
- (5) Only includes investigations performed by Auditor-Controller staff; not those referred to departments for investigation by departments' staff.

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted</u>	
<u>Appropriation</u>				<u>Positions</u>	
<u>Program Changes</u>					
1.	\$ 387,000	\$ 765,000	\$ (-378,000)	5.0	
<u>Systems:</u> Reflects the addition of 5.0 positions (1.0 Principal Accounting Systems Analyst; 2.0 Senior Accounting Systems Analysts; and 2.0 Accounting Systems Analyst IIs) to enhance the Department's capability to provide production support of major applications and implement improvements to countywide systems requested by County departments. These costs are more than offset by charges to departments.					
2.	\$ 378,000	\$ 864,000	\$ (-486,000)	6.0	
<u>Property Tax:</u> Reflects the addition of 6.0 positions (1.0 Program Specialist II; 2.0 Program Specialist Is; 1.0 Senior Accountant; and 2.0 Accountant IIIs) to enhance community redevelopment agency administration and improve the distribution of related property tax revenue; more than offset by program revenues.					
3.	\$ 275,000	\$ --	\$ 275,000	3.0	
<u>Audit Services:</u> Reflects the addition of 1.0 Principal Accountant-Auditor and 2.0 Senior Accountant-Auditors to strengthen the EDP audit program due to increased automation throughout the County.					
4.	\$ (-72,000)	\$ 127,000	\$ (-199,000)	(-2.0)	
<u>Welfare:</u> Reflects a decrease of 3.0 positions partially offset by the addition of 1.0 Program Specialist II to manage the new Electronic Benefit Transfer and Direct Deposit welfare programs. Also reflects increased reimbursement from the Department of Public Social Services.					
5.	\$ 120,000	\$ --	\$ 120,000	2.0	
<u>Administration:</u> Reflects the addition of 1.0 Senior Departmental Personnel Technician to perform technical personnel functions due to increased classification workload and to implement countywide programs. Also includes 1.0 Administrative Assistant III to conduct studies and implement changes related to organizational, space, budget and other departmental issues.					

Auditor-Controller (cont'd)

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Program Changes (cont'd)</u>					
6.	\$ (-1,400,000)	\$ (-1,400,000)	\$ --		--
<u>Audit:</u> Reflects a change in policy for the Master Agreement audit contract program, whereby the applicable department will be responsible for the cost of the project plus a service fee. Projects that involve multiple departments will continue to be the responsibility of the Auditor-Controller.					
7.	\$ (-785,000)	\$ (-785,000)	\$ --		--
<u>Children Services Ombudsman:</u> Reflects performance of Department of Children and Family Services Group Home audits with existing County personnel, rather than contract services, and additional reductions due to decreased office expenses.					
<u>Other Changes</u>					
1.	\$ 347,000	\$ 111,000	\$ 236,000		--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.					
2.	\$ 79,000	\$ 25,000	\$ 54,000		--
<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.					
3.	\$ 201,000	\$ 29,000	\$ 172,000		--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.					
4.	\$ (-630,000)	\$ (-195,000)	\$ (-435,000)		--
<u>Other Salaries and Employee Benefits:</u> Reflects a reduction of salaries and employee benefits and associated charges for services due to attrition and hiring delays.					
5.	\$ 882,000	\$ 90,000	\$ 792,000		--
<u>Services and Supplies:</u> Reflects an increase for: 1) information technology services related to implementation of the business automation plan; 2) postage due to increased vendor and child support warrant processing; and 3) various services and supplies based on experience. The increase in costs are partially offset by savings from reductions in various contracts, decreased communications charges, and increased charges to other departments.					
6.	\$ 79,000	\$ 30,000	\$ 49,000		--
<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.					

	<u>Changes From 1999-00 Budget</u>			<i>Budgeted Positions</i>
	<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
7.	\$ (-47,000)	\$ --	\$ (-47,000)	--
	<u>Fixed Assets:</u> Reflects a decrease in requirements for equipment replacement.			
8.	\$ (-58,000)	\$ --	\$ (-58,000)	--
	<u>Other Financing Uses:</u> Reflects a decrease due to the completion of payments for Productivity Investment Fund Loan.			
9.	\$ --	\$ (-707,000)	\$ 707,000	--
	<u>Charges to Other County Departments:</u> Reflects a decrease in charges to other County departments, based on experience.			
10.	\$ --	\$ (-141,000)	\$ 141,000	--
	<u>Tax Revenue:</u> Reflects a decrease in property tax administrative revenues, based on experience.			
11.	\$ --	\$ 29,000	\$ (-29,000)	--
	<u>Cogeneration Revenue:</u> Reflects a projected increase in cogeneration revenue.			
12.	\$ --	\$ (-6,000)	\$ 6,000	--
	<u>Other Financing Sources:</u> Reflects reduction in trustee/fiscal agent fees due to a reduction in bonds to be redeemed.			
Total \$	(-244,000)	\$ (-1,164,000)	\$ 920,000	14.0

AUDITOR-CONTROLLER

MICHAEL L. GALINDO, ACTING AUDITOR-CONTROLLER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	19,401,000	17,554,000	20,167,000	766,000
Employee Benefits	6,395,000	6,190,000	6,701,000	306,000
Total Salaries and Employee Benefits	25,796,000	23,744,000	26,868,000	1,072,000
<u>Services & Supplies</u>				
Communications	378,000	350,000	333,500	(44,500)
Information Technology Services	7,722,500	7,722,500	8,445,500	723,000
Insurance	31,000	31,000	31,000	0
Maintenance-Bldgs & Improv	582,000	530,000	617,000	35,000
Maintenance-Equipment	60,000	98,000	59,000	(1,000)
Memberships	11,000	12,000	13,000	2,000
Office Expense-Other	1,363,000	1,325,000	1,508,000	145,000
Professional & Spec Svcs	3,862,000	2,200,000	1,674,000	(2,188,000)
Rents & Leases-Bldg & Improv	12,000	11,500	12,000	0
Rents & Leases-Equipment	69,000	60,000	70,000	1,000
Special Departmental Expense	104,000	101,500	97,000	(7,000)
Training	68,500	68,500	77,000	8,500
Trans & Travel-Auto Mileage	47,000	43,000	60,000	13,000
Trans & Travel-Traveling	20,000	19,000	26,000	6,000
Utilities	683,000	640,000	700,000	17,000
Total Services & Supplies	15,013,000	13,212,000	13,723,000	(1,290,000)
<u>Other Charges</u>				
Judgments & Damages	3,000	3,000	3,000	0
Other Charges	3,000	3,000	3,000	0
Ret-Other Long Term Debt	269,000	255,000	348,000	79,000
Total Other Charges	275,000	261,000	354,000	79,000
<u>Fixed Assets</u>				
Equipment	115,000	115,000	68,000	(47,000)
Total Fixed Assets	115,000	115,000	68,000	(47,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	58,000	55,000	0	(58,000)
Total Other Financing Uses	58,000	55,000	0	(58,000)
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	41,257,000	37,387,000	41,013,000	(244,000)
Less: Intrafund Transfers	19,688,000	15,991,000	17,705,000	(1,983,000)

Auditor-Controller (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
TOTAL NET REQUIREMENTS	21,569,000	21,396,000	23,308,000	1,739,000
REVENUES:				
Charges For Services	9,691,000	9,852,000	10,487,000	796,000
Miscellaneous	323,000	375,000	352,000	29,000
Other Financing Sources	13,000	18,000	7,000	(6,000)
TOTAL REVENUES	10,027,000	10,245,000	10,846,000	819,000
NET COUNTY COST	11,542,000	11,151,000	12,462,000	920,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AUDITOR-CONTROLLER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Accounting and Reporting	\$5,430,500	\$805,000	\$1,290,000	\$3,335,500	\$1,818,000	\$1,517,500	55.0
Mandatory program; Government Code, Revenue and Taxation Code, State Controller.							
Maintains control over County accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the countywide cost allocation plan; allocates interest among Treasury pool participants; serves as controller for JPAs and non-profit corporations.							
2. Tax	\$5,958,000	\$380,000	\$6,010,000	(\$432,000)	\$887,000	(\$1,319,000)	73.0
Mandatory program; Government Code, Revenue & Taxation Code, County Code.							
Determines property tax allocation; distributes and accounts for property taxes collected; issues overpayment refunds to taxpayers.							
3. Disbursements	\$6,940,500	\$5,167,000	\$961,000	\$812,500	\$538,000	\$274,500	32.0
Mandatory program; Government Code, Revenue and Taxation Code, County Code.							
Prepares and accounts for the County employee payroll and related employee benefits.							
4. Welfare Financial Services	\$5,737,500	\$3,278,000	\$370,000	\$2,089,500	\$1,224,500	\$865,000	75.0
Mandatory program; Government Code, Welfare & Institutions Code.							
Issues and accounts for all welfare and foster care payments; investigates alleged forgeries of County warrants and claims filed with the Board of Supervisors; defends the County in Small Claims Court; pays general claims against the County to providers of services and claimants of trust funds; and distributes County employee payroll.							
5. Auditing	\$8,343,500	\$4,570,000	\$657,000	\$3,116,500	\$647,500	\$2,469,000	84.0
Mandatory program; Government Code, County Code Board orders.							
Performs financial, compliance, management and performance audits; oversees contracts for audit services for all departments; investigates and reports on allegations of fraud reported through the Fraud Hotline or based on referrals to the Special Investigations Unit.							

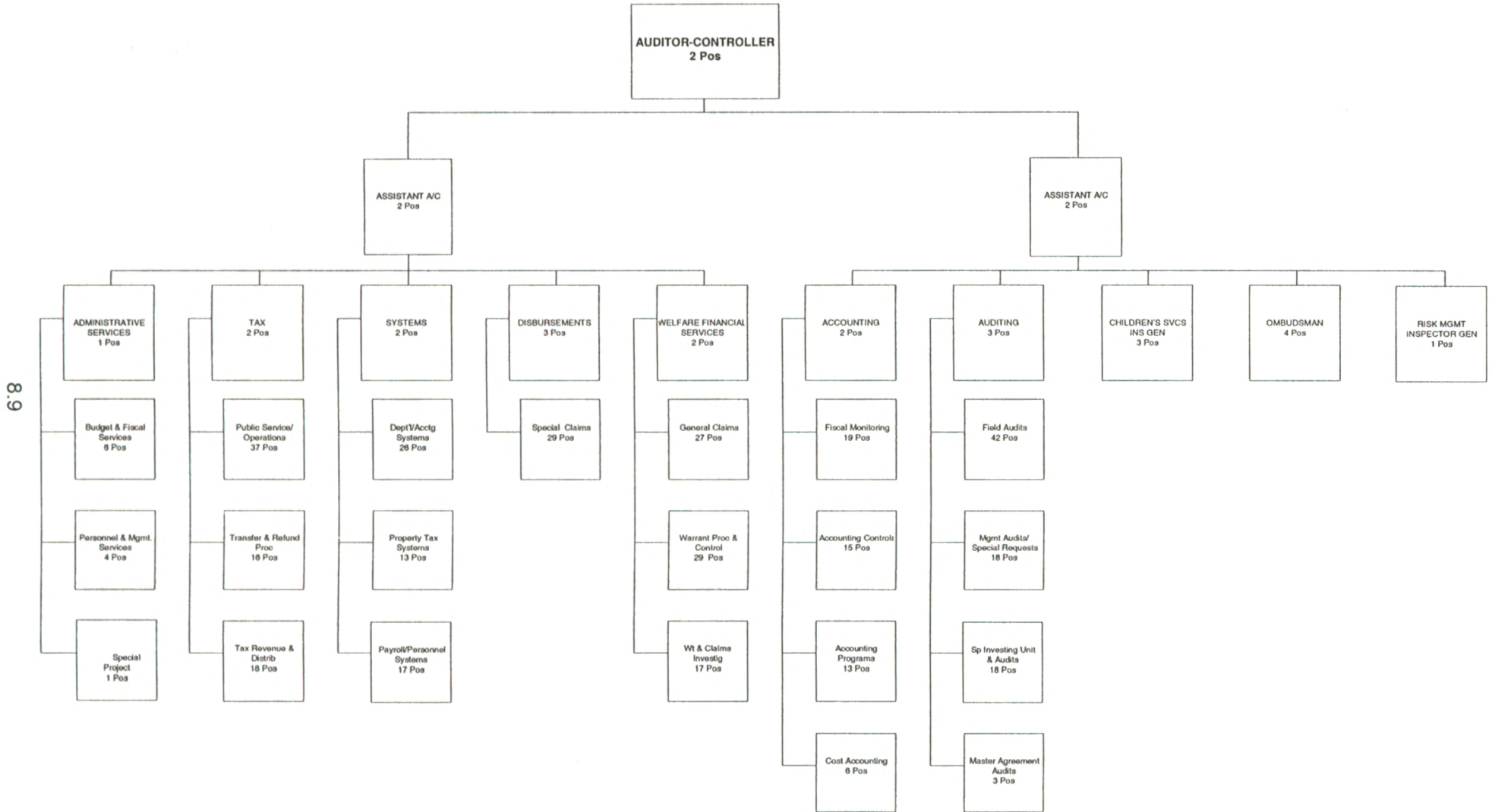
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Auditor-Contoller (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Children's Services Inspector General	\$301,000	\$311,000	\$0	(\$10,000)	\$14,500	(\$24,500)	3.0
Mandatory support program; Board order.							
Investigates and reports on the death of children from abuse neglect.							
7. Systems	\$5,788,500	\$2,603,000	\$1,298,000	\$1,887,500	\$467,500	\$1,420,000	58.0
Mandatory support program; various codes and Board directives.							
Develops, installs and maintains automated systems which support operations of the department and provides business services for all other departments, including CAPS (Countywide Accounting and Purchasing System), STR (Secured Tax Roll System), CWPAY (Countywide Payroll System), and CWTAPPS (Countywide Timekeeping and Personnel/Payroll System); welfare/foster care systems, trust disbursement systems, and property tax systems; installs and maintains the departmental network of computers; implements legislative and Board-ordered changes to these systems.							
8. Children's Services Ombudsman	\$366,000	\$426,000	\$0	(\$60,000)	\$37,500	(\$97,500)	4.0
Mandatory support program; Board order.							
Investigates and reports on calls from children and takes intervention action to resolve problems; monitors and audits group homes; and oversees quality assurance program at the MacLaren Children's Center.							
9. Risk Management Inspector General	\$116,000	\$165,000	\$0	(\$49,000)	\$5,500	(\$54,500)	1.0
Mandatory support program; Board order.							
Performs independent reviews and investigates the processes and procedures, actions and omissions related to events resulting in liability for claims or litigation alleging County liability for damages; reports facts and findings to the Board of Supervisors of reviews with recommendations for risk management measures; and evaluates corrective action plans in County departments to address inherent risk in programs.							
10. Administration	\$2,031,500	\$0	\$260,000	\$1,771,500	\$645,500	\$1,126,000	18.0
Non-mandatory, discretionary program.							
Provides administrative support to the Department; includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.							
Total	\$41,013,000	\$17,705,000	\$10,846,000	\$12,462,000	\$6,285,500	\$6,176,500	403.0

DEPARTMENT OF AUDITOR-CONTROLLER

2000-01 PROPOSED BUDGET = 403 Positions



BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 7,374,439	\$ 8,958,000	\$ 9,658,000	\$ 10,204,000	\$ 10,453,000	\$ 795,000
SERVICES & SUPPLIES	9,038,894	9,307,000	9,307,000	9,266,000	10,323,000	1,016,000
OTHER CHARGES	3,170,903	2,174,000	2,174,000	2,781,000	2,726,000	552,000
FIXED ASSETS-EQUIP	782,405	1,697,000	1,697,000	840,000	840,000	-857,000
OTHER FINANCING USES	223,000	3,508,000	3,508,000	8,262,000	580,000	-2,928,000
GROSS TOTAL	\$ 20,589,641	\$ 25,644,000	\$ 26,344,000	\$ 31,353,000	\$ 24,922,000	\$ -1,422,000
LESS INTRAFD TRANSFER	130,210					
NET TOTAL	\$ 20,459,431	\$ 25,644,000	\$ 26,344,000	\$ 31,353,000	\$ 24,922,000	\$ -1,422,000
REVENUE	18,385,430	19,946,000	18,546,000	19,930,000	19,930,000	1,384,000
NET COUNTY COST	\$ 2,074,001	\$ 5,698,000	\$ 7,798,000	\$ 11,423,000	\$ 4,992,000	\$ -2,806,000
BUDGETED POSITIONS	154.0	194.0	194.0	202.0	202.0	8.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 221,500	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
CONSTRUCTION PERMITS	15,900					
RENTS AND CONCESSIONS	2,018,878	1,931,000	1,931,000	2,215,000	2,215,000	284,000
STATE-OTHER	6,146					
PLANNING & ENG SVCS	3,318					
CHRGs FOR SVCS-OTHER	6,873,839	6,607,000	6,607,000	6,848,000	6,848,000	241,000
MISCELLANEOUS	645,122	761,000	761,000	761,000	761,000	
SALE OF FIXED ASSETS	14,662					
OPERATING TRANSFER IN	8,586,065	10,447,000	9,047,000	9,906,000	9,906,000	859,000
TOTAL	\$ 18,385,430	\$ 19,946,000	\$ 18,546,000	\$ 19,930,000	\$ 19,930,000	\$ 1,384,000
FUND	GENERAL FUND		FUNCTION	RECREATION & CULTURAL SERVICES	ACTIVITY	RECREATION FACILITIES

Mission Statement

Manage Marina del Rey and County-owned or operated beaches to enhance public access and enjoyment while maximizing County revenue through professional and accountable asset management. This includes Marina lease administration and leasehold redevelopment; beach concession, parking and use permit administration; beach and Marina maintenance (refuse removal, restroom cleaning, grounds maintenance, and facility repairs); Marina leasehold and beach facilities maintenance inspections; planning and implementation of Marina del Rey and beach capital and infrastructure improvement programs; marketing and management of promotional campaigns; and children's programs including the Day in the Marina and the Water Awareness, Training, Education and Recreation (W.A.T.E.R.) programs.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a revenue increase of \$1.4 million primarily from increased Marina rental income as a result of negotiated rental adjustments, new lease agreements and general economic improvements. This additional revenue primarily provides funding for the Marina Seawall Renovation debt service; restoration and improvement of beach maintenance services, and continued implementation of the Marina Asset Management Strategy. The Proposed Budget also includes a \$3.0 million decrease associated with the anticipated completion of the design-depth dredging project in 1999-00.

Multi-Year Budget Planning

In accordance with its strategic plan, the Department is continuing to foster and implement successful public/private sector partnerships that maximize both County revenues and public use of Marina del Rey and beach facilities. This Plan's achievement will be evidenced by:

- Managing implementation of an Asset Management Strategy that yields second generation development of Marina del Rey which accelerates both public use and County revenues.
- Promoting Marina del Rey and beach properties through public/private partnerships that generate increased patronage.
- Developing new revenues that finance beach and Marina del Rey operating and infrastructure costs.
- Seeking and implementing new technology that assists the Department in achieving its strategic plan.
- Expanding scope and attendance of inner-city youth programs without increasing County costs or fees.

Critical Needs

The Department's critical needs consist of: widening Admiralty Way; various beach facilities capital projects; shoreline survey related to beach replenishment projects; Marina waterfront and median improvements; and establishing an adequate reserve for Marina infrastructure repairs and replacement.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
ASSET MANAGEMENT				
<u>Input</u>				
Leases scheduled for rental adjustment	6	5	4	15
<u>Workload/Output</u>				
Lease rental adjustments completed	3	2	11	15
<u>Efficiency</u>				
Scheduled rental adjustments completed	50%	40%	275%	n/a
<u>Effectiveness/Outcome</u>				
Year-end lease rental adjustment backlog	19	22	15	0
<u>Objective for 2000-01</u>				
-- Increase timeliness and decrease backlog of Marina del Rey leasehold rental adjustment negotiations.				
COST EFFECTIVE MIX OF PUBLIC-PRIVATE PARTNERSHIPS				
<u>Input</u>				
Youth program expenditures	\$213,000	\$255,000	\$275,000	\$300,000
<u>Workload/Output</u>				
Youth participation days	12,715	15,405	18,500	22,100
<u>Efficiency</u>				
Youth program costs per youth day	\$17	\$17	\$15	\$14

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
COST EFFECTIVE MIX OF PUBLIC-PRIVATE PARTNERSHIPS (cont'd)				
<u>Effectiveness/Outcome</u>				
Youth participation days increase	32%	21%	20%	19%

Objective for 2000-01

-- Increase youth programs participation days by 19 percent.

Explanatory Notes

-- Youth program expenditures have been and are anticipated to be offset by marketing sponsorships, donations and program fees.

Changes From 1999-00 Budget

<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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Program Changes

1.	\$ 260,000	\$ 1,631,000	\$ (-1,371,000)	--
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Marina Asset Management Strategy: Reflects primarily initial architectural and planning costs for development of the urban design element of the Strategy; increased funding for planning and engineering fees in connection with lease extension negotiations; and additional services provided the Department of Regional Planning associated with implementation of the Strategy. The additional costs are more than offset by increased rents from negotiated rental adjustments and new lease agreements.

2.	\$ (-3,000,000)	\$ --	\$ (-3,000,000)	--
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Marina Dredging: Reflects the completion of the design depth dredging project.

3.	\$ 9,000	\$ --	\$ 9,000	1.0
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Audit Compliance and Financial Systems: Reflects the addition of an Administrative Services Manager III to supervise the management and control of independent audits of lease agreements and audit compliance, and the development of internal financial and management systems; this cost is partially offset by a reduction in Auditor-Controller charges.

4.	\$ 263,000	\$ 424,000	\$ (-161,000)	5.0
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Beach Operations and Maintenance: Reflects the addition of 3.0 Refuse Truck Helpers; 2.0 Grounds Maintenance Worker IIs to facilitate seven-day-per-week supervisory coverage; the conversion of 1.0 recurrent Utility Tractor Operator and 1.0 recurrent Medium Truck Driver to 2.0 permanent Utility Tractor Operators for emergency and days off coverage; and the conversion of 10.0 Grounds Maintenance Worker Is from recurrent to permanent status to improve year-round operational efficiencies. The cost is more than offset by an increase in beach concession revenue based on experience and Hermosa Beach contract revenue.

Beaches and Harbors (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u> (cont'd)				
5.	\$ 1,284,000	\$ --	\$ 1,284,000	1.0
	<u>Facility and Property Maintenance</u> : Reflects the addition of an Assistant Automotive Equipment Coordinator for management and control of the off-highway, heavy and light vehicle fleet, and increased funding for various maintenance projects on the beaches and in the Marina.			
6.	\$ (-82,000)	\$ 101,000	\$ (-183,000)	--
	<u>Beach and Marina Parking</u> : Reflects a decrease in expenditures due to completion of long-range parking and recreational vehicle park plans, partially offset by increased payments to the parking contractor associated with increased parking revenue.			
7.	\$ 55,000	\$ --	\$ 55,000	--
	<u>Vehicle and Off-Highway Equipment Replacement</u> : Reflects an increase in LAC-CAL payments for replacement of the Department's maintenance vehicles and off-highway equipment, partially offset by a reduction in vehicle maintenance costs.			
8.	\$ 402,000	\$ --	\$ 402,000	--
	<u>Marina Seawall Restoration Project</u> : Reflects an increase in loan payments to the State Department of Boating and Waterways for the Marina Seawall Restoration Project.			
9.	\$ (-35,000)	\$ --	\$ (-35,000)	1.0
	<u>Information Technology</u> : Reflects a decrease in data processing expenditures due to the installation of a Local Area Network (LAN). The savings are partially offset by the addition of an EDP Programmer Analyst II for LAN operation and maintenance.			
10.	\$ (-807,000)	\$ (-807,000)	\$ --	--
	<u>Lifeguard Towers</u> : Reflects a decrease in expenditures and one-time funding for the first phase of the lifeguard tower replacement program.			
<u>Other Changes</u>				
1.	\$ 141,000	\$ --	\$ 141,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 24,000	\$ --	\$ 24,000	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			

Beaches and Harbors (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 84,000	\$ --	\$ 84,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ (-55,000)	\$ --	\$ (-55,000)	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ (-100,000)	\$ --	\$ (-100,000)	--
	<u>Judgments and Damages</u> : Reflects a decrease in judgments and damages requirements based on actual experience.			
6.	\$ 72,000	\$ 35,000	\$ 37,000	--
	<u>Productivity Investment Loans</u> : Reflects the payment of a Productivity Investment Fund (PIF) loan partially offset by the award of a PIF loan for a document imaging system.			
7.	\$ 63,000	\$ --	\$ 63,000	--
	<u>Miscellaneous Adjustments</u> : Reflects an increase in student worker hours and miscellaneous services and supplies adjustments.			
Total \$	(-1,422,000)	\$ 1,384,000	\$ (-2,806,000)	8.0

BEACHES AND HARBORS

STAN WISNIEWSKI, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	7,673,000	6,894,000	8,060,000	387,000
Employee Benefits	1,985,000	2,064,000	2,393,000	408,000
Total Salaries and Employee Benefits	9,658,000	8,958,000	10,453,000	795,000
<u>Services & Supplies</u>				
Administration and General	0	(22,000)	0	0
Clothing and Personal Supplies	16,000	18,000	20,000	4,000
Communications	108,000	106,000	116,000	8,000
Computer Equipment-Non Capital	153,000	72,000	151,000	(2,000)
Computer Software	130,000	125,000	50,000	(80,000)
Household Expense	103,000	103,000	114,000	11,000
Information Technology Services	24,000	153,000	140,000	116,000
Insurance	50,000	69,000	40,000	(10,000)
Maintenance-Bldgs & Improv	2,387,000	3,236,000	3,499,000	1,112,000
Maintenance-Equipment	122,000	100,000	102,000	(20,000)
Memberships	2,000	2,000	2,000	0
Office Expense-Other	44,000	75,000	75,000	31,000
Office Expense-Postage	21,000	17,000	18,000	(3,000)
Office Expense-Stat & Forms	44,000	24,000	30,000	(14,000)
Professional & Spec Svcs	3,985,000	3,392,000	4,046,000	61,000
Rents & Leases-Bldg & Improv	2,000	1,000	2,000	0
Rents & Leases-Equipment	38,000	33,000	40,000	2,000
Small Tools & Instruments	17,000	18,000	21,000	4,000
Special Departmental Expense	360,000	298,000	362,000	2,000
Telecommunications	330,000	345,000	290,000	(40,000)
Training	28,000	13,000	11,000	(17,000)
Trans & Travel-Auto Mileage	4,000	6,000	6,000	2,000
Trans & Travel-Auto Service	440,000	356,000	340,000	(100,000)
Trans & Travel-Other	236,000	209,000	230,000	(6,000)
Trans & Travel-Traveling	4,000	8,000	4,000	0
Utilities	659,000	550,000	614,000	(45,000)
Total Services & Supplies	9,307,000	9,307,000	10,323,000	1,016,000
<u>Other Charges</u>				
Interest on Notes & Warrants	145,000	155,000	432,000	287,000
Judgments & Damages	200,000	118,000	100,000	(100,000)
Other Charges	20,000	37,000	116,000	96,000
Ret-Other Long Term Debt	1,802,000	1,849,000	2,064,000	262,000
Taxes & Assessments	7,000	15,000	14,000	7,000
Total Other Charges	2,174,000	2,174,000	2,726,000	552,000
<u>Fixed Assets</u>				
Equipment	1,697,000	1,697,000	840,000	(857,000)
Total Fixed Assets	1,697,000	1,697,000	840,000	(857,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	3,508,000	3,508,000	580,000	(2,928,000)

Beaches and Harbors (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Total Other Financing Uses	3,508,000	3,508,000	580,000	(2,928,000)
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	26,344,000	25,644,000	24,922,000	(1,422,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	26,344,000	25,644,000	24,922,000	(1,422,000)
REVENUES:				
Licenses, Permits & Franchises	200,000	200,000	200,000	0
Revenue From Use of Money & Property	1,931,000	1,931,000	2,215,000	284,000
Charges For Services	6,607,000	6,607,000	6,848,000	241,000
Miscellaneous	761,000	761,000	761,000	0
Other Financing Sources	9,047,000	10,447,000	9,906,000	859,000
TOTAL REVENUES	18,546,000	19,946,000	19,930,000	1,384,000
NET COUNTY COST	7,798,000	5,698,000	4,992,000	(2,806,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

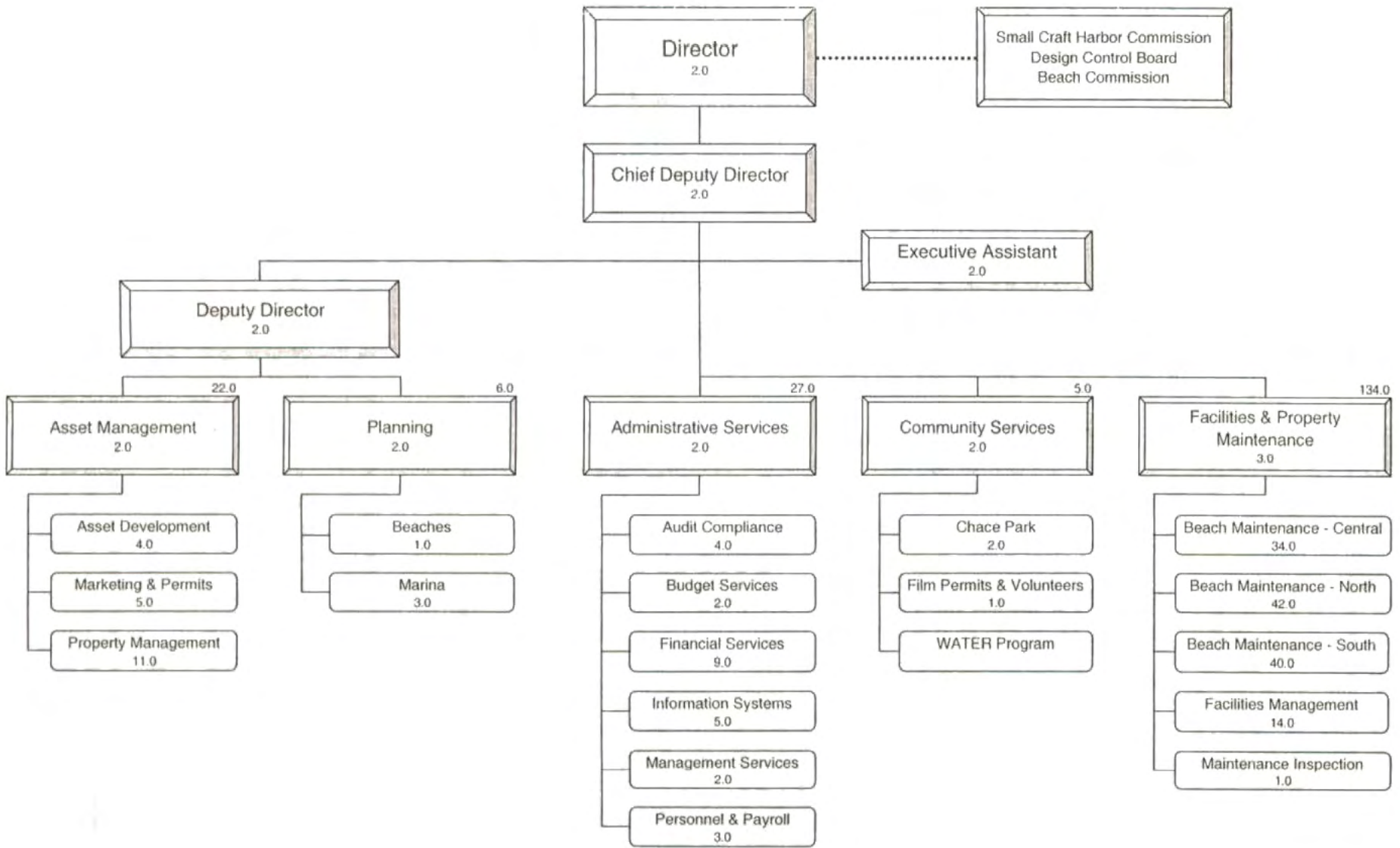
DEPARTMENT: BEACHES AND HARBORS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Marina Program	\$6,096,000	\$0	\$10,257,000	(\$4,161,000)	\$6,096,000	(\$10,257,000)	33.0
Mandated program pursuant to 1992-93 Marina del Rey Certificates of Participation.							
Manage, develop, operate, maintain and promote County-owned Marina del Rey. Includes development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); repair or replacement of infrastructure; provision for inner-city children's programs; management of 55 major ground leases (e.g., rental adjustment negotiation or arbitration and leasehold maintenance inspections); and management of second generation of development in accordance with implementation of the Marina Asset Management Strategy.							
Revenue shown excludes \$21 million of revenue budgeted in the Marina Debt Service Fund.							
2. Beach Program	\$13,314,000	\$0	\$9,638,000	\$3,676,000	\$1,622,000	\$2,054,000	127.0
Discretionary program.							
Manage, develop, operate, maintain and promote 27 miles of County-owned or operated beaches. Includes concession management; beach maintenance; infrastructure development; and inner-city children's programs for development of beach safety skills.							
3. Administration	\$3,911,000	\$0	\$35,000	\$3,876,000	\$1,283,000	\$2,593,000	26.0
Discretionary program.							
Provide administrative support to the Department. Includes Director, Chief Deputy, and their secretarial support; payroll; personnel; non-program accounting, budgeting, information systems, and procurement.							
4. Unincorporated Services	\$1,601,000	\$0	\$0	\$1,601,000	\$256,000	\$1,345,000	16.0
Mandated program pursuant to 1992-93 Marina del Rey Certificates of Participation.							
Provide for the operation and maintenance of mole roads, Chace Park, Admiralty Park and Marina Beach in Marina del Rey.							
Total	\$24,922,000	\$0	\$19,930,000	\$4,992,000	\$9,257,000	(\$4,265,000)	202.0

BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR

2000-01 PROPOSED BUDGET
 202.0 Positions

0.0



BOARD OF SUPERVISORS
VIOLET VARONA-LUKENS, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET	
SALARIES & EMP BEN	\$ 20,363,129	\$ 23,468,000	\$ 24,086,000	\$ 25,252,000	\$ 24,856,000	\$ 770,000	
SERVICES & SUPPLIES	18,765,784	38,640,000	36,819,000	21,372,000	20,554,000	-16,265,000	
LESS EXPENDITURE DIST	4,179,707	4,597,000	4,597,000	4,773,000	4,773,000	176,000	
TOT S & S	14,586,077	34,043,000	32,222,000	16,599,000	15,781,000	-16,441,000	
OTHER CHARGES	322,968	428,000	428,000	574,000	574,000	146,000	
FIXED ASSETS-EQUIP	37,263	35,000		431,000			
GROSS TOTAL	\$ 35,309,437	\$ 57,974,000	\$ 56,736,000	\$ 42,856,000	\$ 41,211,000	\$ -15,525,000	
LESS INTRAFD TRANSFER	3,820,761	3,632,000	3,501,000	3,773,000	3,773,000	272,000	
NET TOTAL	\$ 31,488,676	\$ 54,342,000	\$ 53,235,000	\$ 39,083,000	\$ 37,438,000	\$ -15,797,000	
REVENUE	4,902,316	3,160,000	2,235,000	2,894,000	2,870,000	635,000	
NET COUNTY COST	\$ 26,586,360	\$ 51,182,000	\$ 51,000,000	\$ 36,189,000	\$ 34,568,000	\$ -16,432,000	
BUDGETED POSITIONS	286.0	288.0	288.0	295.0	290.0	2.0	
REVENUE DETAIL							
BUSINESS LICENSES	\$ 5,700	\$	\$	\$	\$	\$	
RENTS AND CONCESSIONS	26,866						
STATE-OTHER	268,126						
STATE-TRIAL COURTS	267,380						
FEDERAL-OTHER	152,338						
ASSESS/TAX COLL FEES	1,754,716						
CIVIL PROCESS SERVICE	131,178						
CHRGs FOR SVCS-OTHER	1,265,243	3,060,000	2,211,000	2,870,000	2,846,000	635,000	
MISCELLANEOUS	1,026,713	100,000	24,000	24,000	24,000		
SALE OF FIXED ASSETS	4,056						
TOTAL	\$ 4,902,316	\$ 3,160,000	\$ 2,235,000	\$ 2,894,000	\$ 2,870,000	\$ 635,000	
FUND	GENERAL FUND		FUNCTION	GENERAL			ACTIVITY
							LEGISLATIVE & ADMINISTRATIVE

Mission Statement

The Board of Supervisors, as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office acts as a vital support team to the Board of Supervisors by preparing agendas, statements of proceedings, minutes and communications, and maintaining the official records of the Board; providing staff support to the Assessment Appeals Boards; providing management/administrative services in accounting/procurement, facility management, information technology, payroll/personnel and program compliance; and providing administrative support to Board-appointed commissions, committees and task forces and small County departments and budget units.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County Cost reduction of \$16.4 million primarily due to the deletion of one-time, carryover funding which supports programs of community interest and benefit, and includes funding for negotiated increases in salaries and employee benefits. In addition, the Proposed Budget reflects Board-approved funding for 1.0 position and operational costs associated with Drug Court expansion, as well as the addition of 1.0 reimbursable position for the Arts Commission.

Multi-Year Budget Planning

The 2000-01 budget request reflects planned expenditures for the second-year implementation of the Executive Office's Strategic Plan. It is fully consistent with the business Automation Plan and with Board-identified department head goals. This includes funding to: fully implement the new Assessment Appeals Board computer system; begin a two-year implementation plan for web-enabling the Board's agenda process; establish a "data warehouse" of the Executive Office's databases that can be accessed using web-based technology; further develop a variety of other web and automation related projects to provide open and accessible government; and provide effective staff support to the Census 2000 Complete Count Committee.

Critical Needs

Critical unmet needs consist of four additional technical positions to provide computer support for each Board Office and further web-enablement of various databases and repositories, and one additional position to meet the workload demands associated with the County's Conflict of Interest, Statements of Economic Interests, and Lobbyist Ordinance reporting requirements. Additional critical needs consist of: 1) funding to defray the cost of rent, utility and related operational support cost increases; 2) funding to replace 14-year old clerical work stations in the Executive Office which are not ergonomically configured or properly sized for computers; and 3) restoration of funding to the Citizens Economy and Efficiency Commission to better enable the Commission to conduct studies.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of Board operations staff to process agendas, staff meetings, and communicate official actions.	18	18	18	18
Number of Board support staff to respond to information requests/ referrals and process claims and summons/complaints	5	5	5	5
Number of Assessment Appeals staff to process applications	60	60	33	25
Number of Commission Services central support staff to prepare agendas, attend meetings, and prepare minutes	10	10	10	10
Number of accounting staff to process invoices for client departments including the Board of Supervisors	4	4	4	5
Number of Special Services staff to process payroll documents for client departments including the Board of Supervisors	5	5	5	5
<u>Workload/Output</u>				
Number of agenda items processed	3,920	3,950	3,616	3,616
Number of information requests/ referrals, claims, and summons	9,000	9,200	8,000	8,500
Number of assessment appeals resolved (parcels)	105,000	88,000	49,000	35,000
Number of Commission agendas and minutes prepared	470	470	420	430
Number of invoices processed	28,000	24,000	28,000	35,000
Number of employees on payroll	1,880	1,895	1,900	2,094

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Efficiency</u>				
Number of agenda items processed per staff person	218	219	201	201
Number of information requests/referrals claims, and summons per staff person	1,800	1,840	1,600	1,700
Number of assessment appeals applications resolved (parcels) per staff person	1,750	1,467	1,485	1,400
Number of Commission agendas and minutes processed per staff person	47	47	42	43
Number of invoices processed per staff person	7,000	6,000	7,000	7,000
Number of employees on payroll processed by each payroll clerk	376	379	380	419
<u>Effectiveness/Outcome</u>				
Percentage of weekly Board agendas prepared by 8:00 a.m. Thursdays	100%	100%	100%	100%
Percentage of all public and staff research requests for documents completed within eight hours	95%	95%	95%	95%
Percentage of appeals resolved within two years, or sooner, of submittal	98%	98%	100%	100%
Percentage of Commission agendas developed, prepared, and distributed 72 hours before meeting, and percentage of minutes completed within one week of meeting	100%	100%	100%	100%
Percentage of all complete accounts payable processed within 30 calendar days of receipt	95%	95%	95%	95%
Percentage of all payroll documents processed within the Auditor-Controller's established deadlines	100%	100%	100%	100%

Objectives for 2000-01

- Continue to process 100 percent of all Board agendas within mandated time frames.
- Respond to 100 percent of all requests/referrals, claims and summons.
- Process and schedule for hearing all 2000 assessment appeal applications within one year of filing.
- Continue to process all Commission agendas and minutes within required time frames.
- Process 95 percent of all vendor invoices within 30 days, while taking all discounts.
- Continue to process all payroll documents within established deadlines.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-17,428,000)	\$ --	\$ (-17,428,000)	--
	<u>Community Programs</u> : Reflects a reduction in carryover funding which supports various programs of community interest and benefit.			
2.	\$ 232,000	\$ --	\$ 232,000	1.0
	<u>Drug Court Expansion</u> : Reflects Board-approved funding for the expansion of the Los Angeles County Drug Court Program under the general auspices of the Countywide Criminal Justice Coordination Committee Drug Court Oversight Subcommittee.			
3.	\$ 70,000	\$ 70,000	\$ --	1.0
	<u>Arts Commission</u> : Reflects the addition of 1.0 Administrative Assistant II to oversee Ford Theater production management, fully offset by intrafund transfer from the Arts Commission; as well as other miscellaneous salaries and employee benefits adjustments associated with the Arts Commission based on actual experience.			
4.	\$ 837,000	\$ 837,000	\$ --	--
	<u>Client Services</u> : Reflects increased reimbursable costs associated with various services provided to client County departments, such as placement of legal ads, based on actual experience.			
<u>Other Changes</u>				
1.	\$ 364,000	\$ --	\$ 364,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 63,000	\$ --	\$ 63,000	--
	<u>Retirement Debt Service</u> : Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 191,000	\$ --	\$ 191,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 142,000	\$ --	\$ 142,000	--
	<u>Countywide Cost Allocation Plan Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 4,000	\$ --	\$ 4,000	--
	<u>Airport Courthouse</u> : Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures.			
Total \$	(-15,525,000)	\$ 907,000	\$ (-16,432,000)	2.0

BOARD OF SUPERVISORS

VIOLET VARONA-LUKENS, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	18,966,000	17,661,000	17,884,150	(1,081,850)
Employee Benefits	5,120,000	5,807,000	6,971,850	1,851,850
Total Salaries and Employee Benefits	24,086,000	23,468,000	24,856,000	770,000
<u>Services & Supplies</u>				
Communications	929,000	929,000	929,000	0
Computer Software	180,000	180,000	180,000	0
Computer Equipment-Non Capital	420,000	420,000	420,000	0
Insurance	30,000	30,000	30,000	0
Maintenance-Bldgs & Improv	4,528,000	4,528,000	4,840,000	312,000
Maintenance-Equipment	215,000	215,000	215,000	0
Memberships	1,000	1,000	1,000	0
Office Expense-Other	602,000	625,000	645,000	43,000
Office Expense-Postage	291,000	291,000	371,000	80,000
Professional & Spec Svcs	27,146,000	28,629,000	9,846,000	(17,300,000)
Publications & Legal Notice	484,000	765,000	1,050,000	566,000
Rents & Leases-Bldg & Improv	450,000	450,000	450,000	0
Rents & Leases-Equipment	219,000	219,000	219,000	0
Special Departmental Expense	34,000	34,000	34,000	0
Telecommunications	209,000	209,000	209,000	0
Training	1,000	1,000	1,000	0
Trans & Travel-Auto Mileage	27,000	44,000	44,000	17,000
Trans & Travel-Auto Service	208,000	225,000	225,000	17,000
Trans & Travel-Traveling	22,000	22,000	22,000	0
Utilities	823,000	823,000	823,000	0
Total Services & Supplies	36,819,000	38,640,000	20,554,000	(16,265,000)
<u>Other Charges</u>				
Judgments & Damages	122,000	122,000	122,000	0
Capital Lease Payment	306,000	306,000	452,000	146,000
Total Other Charges	428,000	428,000	574,000	146,000
<u>Fixed Assets</u>				
Equipment	0	35,000	0	0
Total Fixed Assets	0	35,000	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0

Board of Supervisors (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Expenditure Distributions	4,597,000	4,597,000	4,773,000	176,000
Gross Total	56,736,000	57,974,000	41,211,000	(15,525,000)
Less: Intrafund Transfers	3,501,000	3,632,000	3,773,000	272,000
TOTAL NET REQUIREMENTS	53,235,000	54,342,000	37,438,000	(15,797,000)
REVENUES:				
Charges For Services	2,211,000	3,060,000	2,846,000	635,000
Miscellaneous	24,000	100,000	24,000	0
TOTAL REVENUES	2,235,000	3,160,000	2,870,000	635,000
NET COUNTY COST	51,000,000	51,182,000	34,568,000	(16,432,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: BOARD OF SUPERVISORS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. County Government Administration	\$25,730,000	\$32,000	\$1,169,000	\$24,529,000	\$3,073,000	\$21,456,000	140.0
Mandated - Los Angeles County Charter.							
The County Government Administration Program consists of the five Board offices and the Clerk of the Board. The Board of Supervisors provides for the public welfare by determining County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.							
2. Assessment Appeals	\$5,778,000	\$0	\$1,448,000	\$4,330,000	\$800,000	\$3,530,000	60.0
Mandated - Article XII of the Constitution of California.							
The Assessment Appeals Boards hear and render decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.							
3. Committees and Commissions	\$4,390,000	\$1,693,000	\$158,000	\$2,539,000	\$403,000	\$2,136,000	43.0
Mandated and discretionary programs.							
The Committees and Commissions Program provides clerical and administrative support to numerous Board-appointed committees and commissions (e.g. Commission on Disabilities, Commission for Women, Judicial Procedures Commission, etc., various joint powers authorities and non-profit corporations, as well as operational support for the CCJCC, Economy and Efficiency Commission, Employee Relations Commission and for the following three mandated commissions: the Business License Commission (County Code, Title 7), Civil Service Commission (Article 9 of the Los Angeles County Charter) and the City Selection Committee (State Statute).							
4. Client Services	\$2,642,000	\$2,048,000	\$95,000	\$499,000	\$499,000	\$0	21.0
Non-mandated, discretionary program.							
The Client Services program provides a myriad of cost-effective services such as accounting, payroll, personnel, procurement, office support and temporary clerical services to 28 County departments and budget units.							
5. Support Services	\$1,692,000	\$0	\$0	\$1,692,000	\$1,352,000	\$340,000	16.0
Non-mandated, discretionary program.							
Develops and supports the computer systems within each Board district and the Executive Office. Also included under this program is the comprehensive building management program for the Kenneth Hahn Hall of Administration, legislation and sundry operational support.							

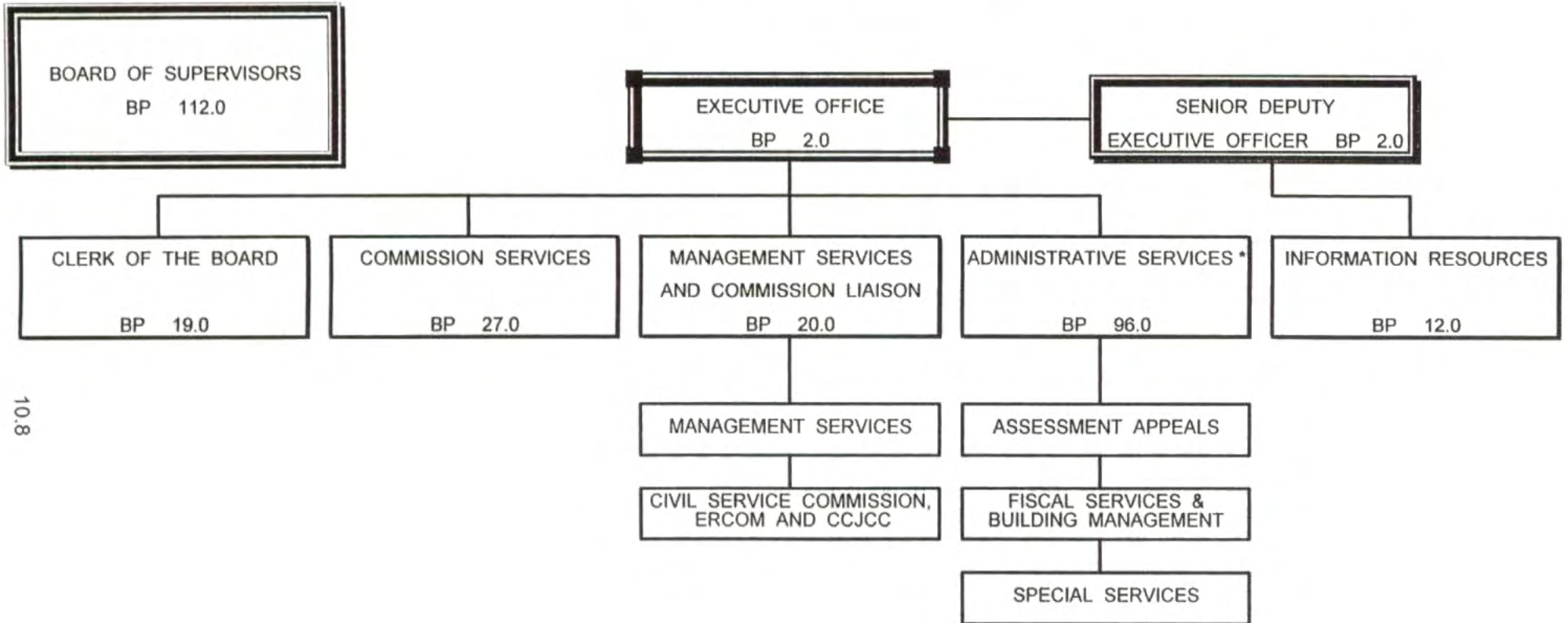
10.6

Board of Supervisors (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Administration	\$979,000	\$0	\$0	\$979,000	\$227,000	\$752,000	10.0
Non-mandated, discretionary program.							
Provides administrative support to the Department and includes the Executive Office, departmental budgeting, accounting, payroll, personnel and procurement.							
Total	\$41,211,000	\$3,773,000	\$2,870,000	\$34,568,000	\$6,354,000	\$28,214,000	290.0

BOARD OF SUPERVISORS ORGANIZATION CHART

2000-01 PROPOSED BUDGETED POSITIONS = 290



10.8

* The Executive Office provides accounting, procurement and/or payroll services to twenty-nine County departments and budget units.

CAPITAL PROJECTS/REFURBISHMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FIXED ASSETS-LAND	\$ 187,500	\$ 328,000	\$ 678,000	\$ 13,084,000	\$ 11,591,000	\$ 10,913,000
FIXED ASSETS-B & I	38,175,517	89,323,000	282,244,000	1,144,299,000	359,658,000	77,414,000
TOT CAP PROJ	38,363,017	89,651,000	282,922,000	1,157,383,000	371,249,000	88,327,000
GROSS TOTAL	\$ 38,363,017	\$ 89,651,000	\$ 282,922,000	\$ 1,157,383,000	\$ 371,249,000	\$ 88,327,000
REVENUE	33,127,568	69,867,000	133,281,000	264,584,000	253,953,000	120,672,000
NET COUNTY COST	\$ 5,235,449	\$ 19,784,000	\$ 149,641,000	\$ 892,799,000	\$ 117,296,000	\$ -32,345,000
REVENUE DETAIL						
STATE AID-CONSTR/CP	\$ 1,416,890	\$ 1,942,000	\$ 33,716,000	\$ 32,485,000	\$ 31,685,000	\$ -2,031,000
STATE AID-DISASTER		12,105,000	12,618,000	12,518,000	12,518,000	-100,000
FED AID-CONSTRUCT/CP	4,753,701	15,808,000	17,850,000	16,898,000	16,898,000	-952,000
FED AID-EARTHQUAKE/CP		31,038,000	37,409,000	36,120,000	36,120,000	-1,289,000
MISCELLANEOUS/CP	12,382,038	4,435,000	9,151,000	25,376,000	12,251,000	3,100,000
INSURANCE PROCEEDS/CP	8,668,293	4,390,000	4,390,000	3,807,000	3,807,000	-583,000
SALE-FIXED ASSETS/CP	47,946		33,000	33,000	33,000	
OPERATING TRANS IN/CP	5,858,700	149,000	18,114,000	20,465,000	23,765,000	5,651,000
TOTAL	\$ 33,127,568	\$ 69,867,000	\$ 133,281,000	\$ 264,584,000	\$ 253,953,000	\$ 120,672,000

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Administrative Office's funding recommendations for the acquisition, planning, construction, and refurbishment of General Fund capital assets. These recommendations support projects which are currently funded and underway, and projects for which viable and sufficient funding has been identified and are anticipated to commence in the coming year. The 2000-01 Capital Projects/Refurbishments Addendum (Addendum) provides specific information regarding the description, schedule, and funding source for each funded project. The Addendum also includes a detailed listing of critical departmental capital needs which have been identified but remain unfunded.

2000-01 Budget Message

The Proposed 2000-01 Capital Projects/Refurbishments Budget reflects an increase of \$88.3 million in General Fund appropriation from 1999-00 and an increase of \$120.7 million in revenue. The increase in appropriation and revenue primarily reflects the net impact of the following significant changes in the budgetary approach to the County's capital program:

- the transfer of \$114.1 million in funding for improvements to County parks and beaches from the Regional Park and Open Space District's (Park District) budget to the General Fund's capital project budget; and
- the transfer of \$31.3 million in funding from the capital project budget to the new Project and Facility Development Budget.

The transfer from the Park District to the General Fund is recommended to consolidate project contracting and budgetary monitoring responsibilities related to park and beach projects. This consolidation will enhance budgetary controls of projects with multiple funding sources and streamline contract administration activities.

The transfer of funding to the Project and Facility Development Budget is required to properly reflect expenditures which are incurred prior to the establishment of a capital project in accordance with State Controller guidelines. Such preliminary costs may include feasibility and planning studies and specialized County services. This transfer is also necessary to properly reflect grants for improvements to County facilities which are implemented by other agencies.

Capital Projects/Refurbishments (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 23,354,000	\$ 23,354,000	\$ --	--
	<u>Beaches and Harbors:</u> The proposed increase reflects the transfer of budgetary responsibility for capital improvements to County beaches from the Park District to the General Fund to enhance budgetary controls on projects with multiple funding sources. Major projects anticipated to commence or continue in 2000-01 include improvements to restrooms, parking, recreational vehicle facilities, and play areas.			
2.	\$ (-3,069,000)	\$ (-3,069,000)	\$ --	--
	<u>Federal and State Disaster Aid:</u> The proposed decrease reflects the anticipated completion of seismic repairs and retrofit of the Mid-Valley and San Fernando Health Centers in 2000-01.			
3.	\$ (-2,760,000)	\$ (-1,905,000)	\$ (-855,000)	--
	<u>Health Services:</u> The proposed decrease reflects the completion of seismic compliance activities required under SB 1953 with respect to non-structural assets and the structural retrofit of the Harbor/UCLA Medical Center's inpatient tower.			
4.	\$ 1,560,000	\$ --	\$ 1,560,000	--
	<u>Mental Health:</u> The increase in appropriation reflects the carryover of net County cost for renovation of the department's headquarters.			
5.	\$ 114,897,000	\$ 104,022,000	\$ 10,875,000	--
	<u>Parks and Recreation:</u> The proposed increase reflects the transfer of budgetary responsibility for capital improvements to County parks from the Park District to the General Fund to improve budgetary controls on projects with multiple funding sources. The increase in net County cost reflects the carryover of prior year funding. Major projects anticipated to commence or continue in 2000-01 include improvements to the Hollywood Bowl, the acquisition of additional open space at Kenneth Hahn State Recreation Area, and construction of new gymnasiums, nature centers, and community buildings.			
6.	\$ (-1,540,000)	\$ --	\$ (-1,540,000)	--
	<u>Probation:</u> The proposed decrease reflects the award of contracts in 1999-00 for demolition of existing housing units as part of the construction of two 120-bed units and a 140-car parking structure at the Central Juvenile Hall.			
7.	\$ (-5,468,000)	\$ (-3,211,000)	\$ (-2,257,000)	--
	<u>Sheriff:</u> The proposed decrease reflects the completion of the Slope Stabilization Project at the Sybil Brand Institute and the award of design contracts for the Lennox, Palmdale, and San Dimas replacement stations in 1999-00.			

Capital Projects/Refurbishments (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
8.	\$ (-38,647,000)	\$ 1,481,000	\$ (-40,128,000)	--
<p><u>Various Projects:</u> The proposed decrease reflects the transfer of \$31.3 million in appropriation and net County cost to the Project and Facility Development budget to provide funding for preliminary project studies and improvements to County facilities implemented by other agencies. Also reflected are initial costs associated with the development of the East Los Angeles Civic Center and the award of slope stabilization contracts at Kenneth Hahn State Recreation Area and Schabarum Regional Park. The increase in revenue reflects the application of grants from the Asset Development Implementation Fund for further slope stabilization activities in 2000-01 and various landfill investigations and remediation efforts.</p>				
Total \$	88,327,000	\$ 120,672,000	\$ (-32,345,000)	0.0

CHIEF INFORMATION OFFICER
JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,069,539	\$ 1,284,000	\$ 1,756,000	\$ 1,798,000	\$ 1,798,000	\$ 42,000
SERVICES & SUPPLIES	551,468	761,000	599,000	1,487,000	737,000	138,000
OTHER CHARGES	198,331	10,000	174,000	27,000	27,000	-147,000
FIXED ASSETS-EQUIP	111,173	25,000	25,000	40,000	40,000	15,000
GROSS TOTAL	\$ 1,930,511	\$ 2,080,000	\$ 2,554,000	\$ 3,352,000	\$ 2,602,000	\$ 48,000
NET COUNTY COST	\$ 1,930,511	\$ 2,080,000	\$ 2,554,000	\$ 3,352,000	\$ 2,602,000	\$ 48,000
BUDGETED POSITIONS	12.0	15.0	15.0	15.0	15.0	
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

The Chief Information Officer (CIO) is responsible to the Board of Supervisors for developing and implementing a strategic direction and vision for the effective application of information technology (I/T) throughout the County of Los Angeles. The CIO is responsible for developing countywide business automation plans, developing enterprise computer and telecommunications standards to ensure compatibility, and ensuring that all automation initiatives are in concert with both departmental and County objectives.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$48,000, including funding for negotiated increases in salaries and employee benefits. The budget also reflects various adjustments in services and supplies and other charges.

Multi-Year Budget Planning

The CIO will continue to focus on ensuring the operational viability of County automated systems; assisting County departments in the efficient and effective use of I/T; developing strategic I/T vision, plans and associated policies, procedures and standards; and developing collaborative public and private sector partnerships to maximize I/T investments.

Critical Needs

In the course of addressing its charter to develop and provide oversight on countywide strategic initiatives that support the depth and breath of business and programmatic objectives of County departments, the CIO requires additional funding for consulting services to formulate strategies, policies and standards to successfully leverage the County's I/T investments; encourage resource sharing countywide; promote interdepartmental collaboration; and implement enterprise pilot systems that support countywide strategic direction.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 29,000	\$ --	\$ 29,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 13,000	\$ --	\$ 13,000	--
	<u>Retirement Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Funds reliance on LACERA excess earnings			
3.	\$ 6,000	\$ --	\$ 6,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines.			
4.	\$ --	\$ --	\$ --	--
	<u>Computer Equipment:</u> Reflects an increase in fixed assets (\$15,000) for major computer equipment, and services and supplies (\$138,000) for desktop computer systems, fully offset by a reduction in other charges.			
Total \$	48,000	\$ 0	\$ 48,000	0.0

CHIEF INFORMATION OFFICER

JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,319,000	998,000	1,335,000	16,000
Employee Benefits	437,000	286,000	463,000	26,000
Total Salaries and Employee Benefits	1,756,000	1,284,000	1,798,000	42,000
<u>Services & Supplies</u>				
Communications	27,000	20,000	23,000	(4,000)
Computer Equipment-Non Capital	86,000	94,000	15,000	(71,000)
Computer Software	43,000	40,000	15,000	(28,000)
Information Technology Services	78,000	102,000	24,000	(54,000)
Insurance	1,000	1,000	1,000	0
Maintenance-Bldgs & Improv	79,000	20,000	20,000	(59,000)
Memberships	5,000	4,000	5,000	0
Office Expense-Other	33,000	30,000	30,000	(3,000)
Professional & Spec Svcs	168,000	193,000	121,000	(47,000)
Publications & Legal Notice	3,000	3,000	3,000	0
Rents & Leases-Bldg & Improv	9,000	191,000	403,000	394,000
Rents & Leases-Equipment	2,000	3,000	14,000	12,000
Telecommunications	30,000	30,000	30,000	0
Training	10,000	10,000	10,000	0
Trans & Travel-Other	10,000	10,000	10,000	0
Utilities	15,000	10,000	13,000	(2,000)
Total Services & Supplies	599,000	761,000	737,000	138,000
<u>Other Charges</u>				
Judgments & Damages	5,000	5,000	9,000	4,000
Capital Lease Payments	169,000	5,000	18,000	(151,000)
Total Other Charges	174,000	10,000	27,000	(147,000)
<u>Fixed Assets</u>				
Equipment	25,000	25,000	40,000	15,000
Total Fixed Assets	25,000	25,000	40,000	15,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	2,554,000	2,080,000	2,602,000	48,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,554,000	2,080,000	2,602,000	48,000
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	2,554,000	2,080,000	2,602,000	48,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

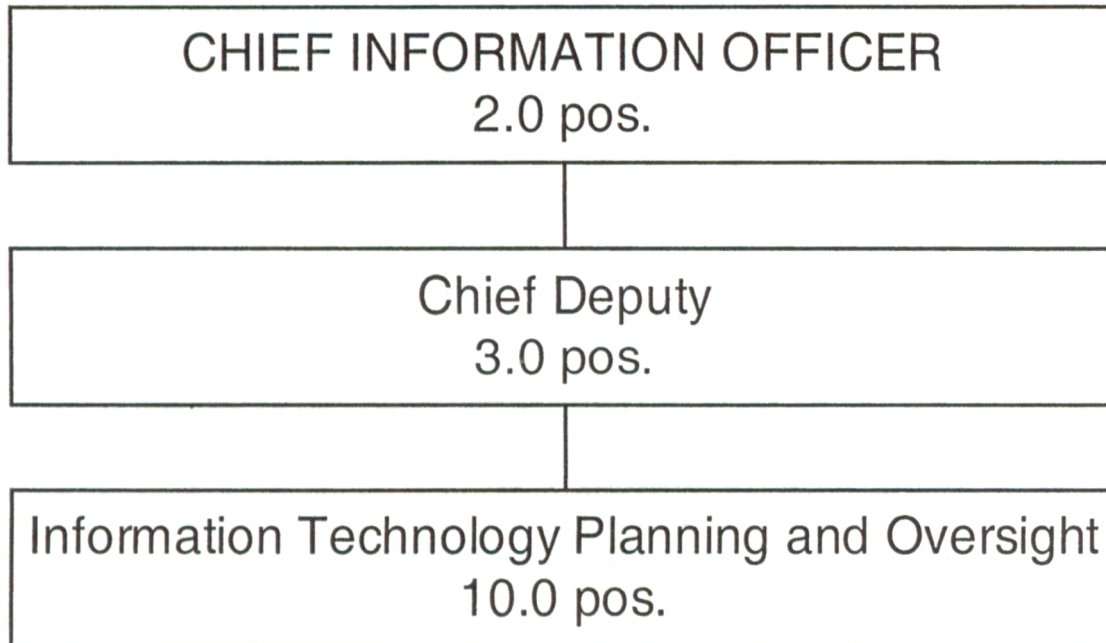
DEPARTMENT: CHIEF INFORMATION OFFICER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Planning and Oversight	\$2,203,000	\$0	\$0	\$2,203,000	\$0	\$2,203,000	15.0
Authority: Mandated County Code Chapter 2.119 Level of Service: Discretionary Provides leadership in creating information technology strategies that will meet County business needs, maximize information technology impact, and mitigate risk. Major services provided are: to develop a countywide I/T strategic vision and plan and associated policies, procedures, and standards; to provide guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; to make recommendations to Board regarding viability and cost effectiveness of requested departmental I/T projects; to perform quality assurance reviews and reviews and risk assessments of project development planning and implementation activities.							
2. Support	\$399,000	\$0	\$0	\$399,000	\$324,000	\$75,000	0.0
Authority: Mandated County Code Chapter 2.119 Level of Service: Discretionary Provides support not directly identified to the above program. Includes cost for facility services, utilities, insurance and capital rent and leases.							
Total	\$2,602,000	\$0	\$0	\$2,602,000	\$324,000	\$2,278,000	15.0

12.3

CHIEF INFORMATION OFFICER

Jon Fullinwider, Chief Information Officer



CHILDREN AND FAMILY SERVICES
ANITA M. BOCK, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 297,569,366	\$ 323,466,000	\$ 361,204,000	\$ 368,174,000	\$ 355,870,000	\$ -5,334,000
SERVICES & SUPPLIES	119,037,314	153,053,000	140,348,000	147,207,000	145,749,000	5,401,000
OTHER CHARGES	657,050,336	657,241,000	687,231,000	697,059,000	700,833,000	13,602,000
FIXED ASSETS-EQUIP	4,932,631	2,030,000	1,075,000	1,590,000	1,590,000	515,000
OTHER FINANCING USES	277,000	277,000	277,000	180,000	180,000	-97,000
GROSS TOTAL	\$ 1,078,866,647	\$ 1,136,067,000	\$ 1,190,135,000	\$ 1,214,210,000	\$ 1,204,222,000	\$ 14,087,000
LESS INTRAFD TRANSFER	274,790	6,859,000	7,999,000	540,000	16,027,000	8,028,000
NET TOTAL	\$ 1,078,591,857	\$ 1,129,208,000	\$ 1,182,136,000	\$ 1,213,670,000	\$ 1,188,195,000	\$ 6,059,000
REVENUE	970,193,972	1,019,807,000	1,076,240,000	1,085,069,000	1,059,179,000	-17,061,000
NET COUNTY COST	\$ 108,397,885	\$ 109,401,000	\$ 105,896,000	\$ 128,601,000	\$ 129,016,000	\$ 23,120,000
BUDGETED POSITIONS	5,745.0	6,372.0	6,372.0	6,681.0	6,381.0	9.0
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	\$ 213,710,607	\$ 163,409,000	\$ 201,524,000	\$ 172,037,000	\$ 174,366,000	\$ -27,158,000
ST AID-PUB ASST PROG	155,704,663	156,544,000	157,521,000	168,887,000	165,429,000	7,908,000
STATE-OTHER	463,393	4,357,000	3,166,000	3,333,000	3,333,000	167,000
STATE-TRIAL COURTS	30					
STATE-REALIGNMENT REV	178,075,000	178,075,000	178,075,000	178,075,000	178,075,000	
FEDERAL-PUB ASST-ADM	171,168,713	276,394,000	257,355,000	306,055,000	285,811,000	28,456,000
FED AID-PUB ASST PROG	247,438,682	235,469,000	266,472,000	248,998,000	244,472,000	-22,000,000
FEDERAL-OTHER	1,870,725				49,000	49,000
COURT FEES & COSTS	5,622					
RECORDING FEES	45					
ADOPTION FEES	499,411	498,000	498,000	498,000	498,000	
INSTIT CARE & SYS	4,581	90,000		90,000		
CHRGs FOR SVCS-OTHER	267,012					
OTHER SALES	2,729	4,891,000	11,549,000	7,016,000	7,053,000	-4,496,000
MISCELLANEOUS	972,469	80,000	80,000	80,000	93,000	13,000
SALE OF FIXED ASSETS	10,290					
TOTAL	\$ 970,193,972	\$ 1,019,807,000	\$ 1,076,240,000	\$ 1,085,069,000	\$ 1,059,179,000	\$ -17,061,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 280,809,567	\$ 304,518,000	\$ 340,587,000	\$ 347,537,000	\$ 334,108,000	\$ -6,479,000
SERVICES & SUPPLIES	111,011,347	144,707,000	132,456,000	138,848,000	137,390,000	4,934,000
OTHER CHARGES	50,857,111	57,934,000	57,944,000	63,388,000	73,038,000	15,094,000
FIXED ASSETS-EQUIP	4,932,631	2,030,000	750,000	1,265,000	1,265,000	515,000
OTHER FINANCING USES	277,000	277,000	277,000	180,000	180,000	-97,000
GROSS TOTAL	\$ 447,887,656	\$ 509,466,000	\$ 532,014,000	\$ 551,218,000	\$ 545,981,000	\$ 13,967,000
LESS INTRAFD TRANSFER	274,790	5,387,000	5,409,000	168,000	15,527,000	10,118,000
NET TOTAL	\$ 447,612,866	\$ 504,079,000	\$ 526,605,000	\$ 551,050,000	\$ 530,454,000	\$ 3,849,000
REVENUE	392,797,301	448,562,000	472,885,000	483,940,000	465,535,000	-7,350,000
NET COUNTY COST	\$ 54,815,565	\$ 55,517,000	\$ 53,720,000	\$ 67,110,000	\$ 64,919,000	\$ 11,199,000
BUDGETED POSITIONS	5,435.0	6,006.0	6,006.0	6,313.0	6,015.0	9.0
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	\$ 210,919,430	\$ 161,380,000	\$ 196,396,000	\$ 167,576,000	\$ 169,800,000	\$ -26,596,000
STATE-OTHER	-1,392,638					
STATE-TRIAL COURTS	30					
STATE-REALIGNMENT REV	14,287,000	14,287,000	14,287,000	14,287,000	14,287,000	
FEDERAL-PUB ASST-ADM	165,730,012	267,506,000	250,155,000	294,563,000	273,835,000	23,680,000
FEDERAL-OTHER	1,870,725				49,000	49,000
COURT FEES & COSTS	5,622					
RECORDING FEES	45					
ADOPTION FEES	499,411	498,000	498,000	498,000	498,000	
CHRGs FOR SVCS-OTHER	267,012					
OTHER SALES	2,729	4,891,000	11,549,000	7,016,000	7,053,000	-4,496,000
MISCELLANEOUS	600,962				13,000	13,000
SALE OF FIXED ASSETS	6,961					
TOTAL	\$ 392,797,301	\$ 448,562,000	\$ 472,885,000	\$ 483,940,000	\$ 465,535,000	\$ -7,350,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 16,759,799	\$ 18,948,000	\$ 20,617,000	\$ 20,637,000	\$ 21,762,000	\$ 1,145,000
SERVICES & SUPPLIES	5,267,674	3,989,000	4,726,000	5,026,000	5,026,000	300,000
FIXED ASSETS-EQUIP			325,000	325,000	325,000	
GROSS TOTAL	\$ 22,027,473	\$ 22,937,000	\$ 25,668,000	\$ 25,988,000	\$ 27,113,000	\$ 1,445,000
LESS INTRAFD TRANSFER		1,472,000	2,590,000	372,000	500,000	-2,090,000
NET TOTAL	\$ 22,027,473	\$ 21,465,000	\$ 23,078,000	\$ 25,616,000	\$ 26,613,000	\$ 3,535,000
REVENUE	8,252,572	11,087,000	12,408,000	16,123,000	16,622,000	4,214,000
NET COUNTY COST	\$ 13,774,901	\$ 10,378,000	\$ 10,670,000	\$ 9,493,000	\$ 9,991,000	\$ -679,000
BUDGETED POSITIONS	310.0	366.0	366.0	368.0	366.0	
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	\$ 2,791,177	\$ 2,029,000	\$ 5,128,000	\$ 4,461,000	\$ 4,566,000	\$ -562,000
FEDERAL-PUB ASST-ADM	5,438,701	8,888,000	7,200,000	11,492,000	11,976,000	4,776,000
INSTIT CARE & SVS	4,581	90,000		90,000		
MISCELLANEOUS	14,784	80,000	80,000	80,000	80,000	
SALE OF FIXED ASSETS	3,329					
TOTAL	\$ 8,252,572	\$ 11,087,000	\$ 12,408,000	\$ 16,123,000	\$ 16,622,000	\$ 4,214,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		OTHER ASSISTANCE	

Mission Statement

The Department of Children and Family Services will, with their community partners, provide a comprehensive child protection system of prevention, preservation, and permanency to ensure that children grow up safe, physically and emotionally healthy, educated, and in permanent homes.

2000-01 Budget Message

The 2000-01 Proposed Budget for Administration and MacLaren Children's Center (MCC) reflects increased appropriation of \$15.4 million and net County cost (NCC) of \$10.5 million, as well as a net increase of 9.0 positions. Key components of the NCC increase include:

- \$4.2 million in County match needed to obtain permanent funding from the State for the Family Preservation Program;
- \$3.2 million to fund the required minimum County match associated with the loss of State Emergency Workload Relief Augmentation (EWRA) funding; and
- \$1.8 million to replace 1999-00 one-time Temporary Assistance to Needy Families (TANF) Performance Incentives funding for Emergency Assistance activities.

2000-01 Budget Message (cont'd)

The budget also reflects two Board-approved grants: 1) Stuart Foundation Grant to provide funding for the Educational Initiative Training Project; and 2) Federal Housing and Urban Development (HUD) grant to provide transitional housing for youth that have been emancipated from the foster care system. In addition, the budget reflects \$1.2 million in appropriation, fully offset by Federal revenue, for 36.0 Board-approved positions to process vendor payments for child care and development services provided to children who are at risk of child abuse or neglect.

The Proposed Budget for MCC assumes the population will remain stable at approximately 125 children. This is largely attributable to the continued success of the 10-Child Pilot which provides intensive community-based Wraparound services to children with severe emotional problems.

The Proposed Budget also reflects administrative savings associated with implementation of Kinship Guardianship Assistance Payment (KinGAP) services (SB 1901). KinGAP recognizes long-term placements with relatives as a permanent plan for children. The program will provide a subsidy on behalf of children whose dependency status is dismissed when legal guardianship is established.

Multi-Year Budget Planning

The Department recently developed a strategic plan identifying three major areas of the protective services system: Prevention, Preservation, and Permanency. Initial plan implementation efforts are focusing on organizational effectiveness and service delivery design. As it works toward full implementation of the strategic plan, the Department will continue to provide protective services to the children entering the system due to abuse, neglect and/or exploitation; provide access to community-based services, including treatment for those children with severe emotional or behavioral problems; and provide support services to children emancipating from the Foster Care system by obtaining grants for housing, educational opportunities and job training to supplement available child welfare service funds.

Critical Needs

The following are the Department's critical needs:

- Findings from the SB 2030 workload study, which mandated an evaluation of Child Welfare Services budgeting methodology, may result in a need for additional County minimum match funding.
- The Department has identified the need for 302 additional positions and associated operating costs, primarily in support of direct services staff, to bolster the administrative infrastructure in the Department.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Average monthly number of children potentially eligible for adoption ⁽¹⁾	5,233	8,316	8,299	8,465
Number of children in paid Foster Care (FC) (monthly)	36,903	43,176	41,354	41,081
Number of children visited annually	216,958	193,092	195,024	193,068

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
Average monthly adoption placements	1,641	1,880	1,876	2,083
Number of Federally-eligible children in paid FC placement	35,427	38,859	37,632	37,568
Total number of visits completed	707,682	710,928	731,100	723,780
<u>Efficiency</u>				
Number of Children's Social Workers (CSWs) placing adoptive children	151	181	212	269
Percentage of Federally-eligible children	96%	90%	91%	91%
Number of CSWs visiting children	1,706	1,738	2,077	2,062
<u>Effectiveness/Outcome</u>				
Percentage of children placed in adoptive homes	31%	23%	23%	25%
Net percentage increase of Federally-eligible FC children ⁽²⁾	5%	(-6%)	1%	0%
Percentage of required visits completed	93%	97%	97%	97%

Objectives for 2000-01

-- Increase the number of adoptions

Explanatory Notes

- (1) The input performance indicator representing the pool of children potentially eligible for adoption has been updated to encompass a broader range of potentially eligible children.
- (2) The 6 percent decrease in the number of Federally-eligible FC children is a result of audit findings that required a change in the formula used to determine the Federal pool.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ --	\$ (-3,200,000)	\$ 3,200,000	--
	<u>Child Protection Services:</u> Reflects a loss of State augmentation funding and projected additional NCC required to provide minimum County match.			
2.	\$ 1,235,000	\$ 1,252,000	\$ (-17,000)	36.0
	<u>Child Protection Services:</u> Reflects grant funding for child care and development services to children who are at risk of child abuse or neglect, as approved by the Board in 1999-00.			
3.	\$ --	\$ (-1,816,000)	\$ 1,816,000	--
	<u>Child Protection Services:</u> Reflects a loss of 1999-00 one-time TANF Performance Incentives funding and a corresponding increase in NCC funding for Emergency Assistance activities.			

Children and Family Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u> (cont'd)				
4.	\$ --	\$ (-4,200,000)	\$ 4,200,000	--
	<u>Family Preservation</u> : Reflects deletion of unrealized budgeted revenue and corresponding increase in required County match to obtain permanent funding for State Family Preservation services.			
5.	\$ 132,000	\$ 129,000	\$ 3,000	2.0
	<u>Independent Living Services</u> : Reflects grant funding from 1) the Stuart Foundation for the Educational Initiative Training Project to ensure appropriate school placements, and 2) HUD to staff the Transitional Housing Program, as approved by the Board in 1999-00.			
6.	\$ 9,650,000	\$ 9,650,000	\$ --	--
	<u>Long-Term Family Self-Sufficiency Projects</u> : Reflects intrafund transfer from the Department of Public Social Services (PSS) to: 1) expand Family Preservation services countywide, 2) expand services to emancipated foster youth who are parents, and 3) provide additional funding for Support and Therapeutic Options Program (STOP) services to avoid entry or re-entry of youths into out-of-home placements, as approved by the Board in 1999-00.			
7.	\$ (-1,386,000)	\$ (-1,140,000)	\$ (-246,000)	(-29.0)
	<u>Kinship Guardianship Assistance (KinGAP)</u> : Reflects a projected reduction in staffing need as a result of establishing legal guardianship and dismissing dependencies for long-term relative placements.			
<u>Other Changes</u>				
1.	\$ 3,563,000	\$ 2,993,000	\$ 570,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 1,674,000	\$ 1,389,000	\$ 285,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 917,000	\$ 770,000	\$ 147,000	--
	<u>Retirement Debt Service</u> : Reflects MCC's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ (-13,000)	\$ (-11,000)	\$ (-2,000)	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			

Children and Family Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
5.	\$ (-12,711,000)	\$ (-13,970,000)	\$ 1,259,000	--
	<u>Accounting Adjustment:</u> Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Department.			
6.	\$ 10,906,000	\$ 9,822,000	\$ 1,084,000	--
	<u>Unavoidable Cost Increases:</u> Reflects an increase in costs for building leases, computer equipment, and judgements and damages.			
7.	\$ 227,000	\$ 119,000	\$ 108,000	--
	<u>MCC-Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
8.	\$ 406,000	\$ 213,000	\$ 193,000	--
	<u>MCC-LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Funds's reliance on LACERA excess earnings.			
9.	\$ 40,000	\$ 21,000	\$ 19,000	--
	<u>MCC-Retirement Debt Service:</u> Reflects MCC's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
10.	\$ --	\$ 2,389,000	\$ (-2,389,000)	--
	<u>MCC-Revenue Maximization:</u> Reflects increased revenue due to claiming case management activities.			
11.	\$ 1,883,000	\$ 1,175,000	\$ 708,000	--
	<u>MCC-Overtime:</u> Reflects budgeted recognition of ongoing overtime expenditures.			
12.	\$ (-1,411,000)	\$ (-880,000)	\$ (-531,000)	--
	<u>MCC-Miscellaneous:</u> Reflects a projected increase in salary savings from 5 percent to 11 percent.			
13.	\$ 300,000	\$ 187,000	\$ 113,000	--
	<u>MCC-Unavoidable Cost Increases:</u> Reflects an increase in various services and supplies accounts for projected increased operating costs.			
Total \$	15,412,000	\$ 4,892,000	\$ 10,520,000	9.0

CHILDREN AND FAMILY SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 2,758,293	\$ 4,357,000	\$ 3,166,000	\$ 3,333,000	\$ 3,333,000	\$ 167,000
OTHER CHARGES	606,193,225	599,307,000	629,287,000	633,671,000	627,795,000	-1,492,000
GROSS TOTAL	\$ 608,951,518	\$ 603,664,000	\$ 632,453,000	\$ 637,004,000	\$ 631,128,000	\$ -1,325,000
REVENUE	569,144,099	560,158,000	590,947,000	585,006,000	577,022,000	-13,925,000
NET COUNTY COST	\$ 39,807,419	\$ 43,506,000	\$ 41,506,000	\$ 51,998,000	\$ 54,106,000	\$ 12,600,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 155,704,663	\$ 156,544,000	\$ 157,521,000	\$ 168,887,000	\$ 165,429,000	\$ 7,908,000
STATE-OTHER	1,856,031	4,357,000	3,166,000	3,333,000	3,333,000	167,000
STATE-REALIGNMENT REV	163,788,000	163,788,000	163,788,000	163,788,000	163,788,000	
FED AID-PUB ASST PROG	247,438,682	235,469,000	266,472,000	248,998,000	244,472,000	-22,000,000
MISCELLANEOUS	356,723					
TOTAL	\$ 569,144,099	\$ 560,158,000	\$ 590,947,000	\$ 585,006,000	\$ 577,022,000	\$ -13,925,000

2000-01 Budget Message

The Children and Family Services - Assistance budget funds programs to: 1) maintain children who are placed in out-of-home care because of actual or potential abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an individualized Education Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

The 2000-01 Proposed Budget reflects decreased appropriation of \$1.3 million and a net County cost (NCC) increase of \$12.6 million primarily attributable to: 1) a \$7.6 million decrease in the Federal reimbursement rate for Foster Family Agencies (FFA) and 2) the deletion of Temporary Assistance for Needy Families (TANF)/Performance Incentive financing of \$6.4 million for foster home placement costs for Probation youth who formerly met the Emergency Assistance requirements for funding. The NCC increase is also attributable to implementation of the Kinship Guardianship Assistance (Kin-GAP) program (SB 1901), an increase in eligible children for the Adoption Assistance Program (AAP), an increase in the Seriously Emotionally Disturbed (SED) population, and a cost-of-living rate increase for FFAs.

		<u>Changes From 1999-00 Budget</u>			
<i>Gross</i>					<i>Budgeted</i>
<i>Appropriation</i>		<i>Revenue/IFT</i>	<i>Net County Cost</i>		<i>Positions</i>
<u>Program Changes</u>					
1.	\$ --	\$ (-7,645,000)	\$ 7,645,000		--
<u>Foster Care (FC):</u> Reflects a decrease in the Federal reimbursement rate for FFAs.					
2.	\$ 10,122,000	\$ 7,417,000	\$ 2,705,000		--
<u>FC:</u> Reflects a projected increase in caseload due to the implementation of the KinGap program.					

Children and Family Services (cont'd)

	Gross Appropriation	Changes From 1999-00 Budget		Budgeted Positions
		Revenue/IFT	Net County Cost	
<u>Other Changes</u>				
1.	\$ (-30,338,000)	\$ (-22,085,000)	\$ (-8,253,000)	--
	<u>FC</u> : Reflects a 3 percent decrease in the foster care population based on current trends.			
2.	\$ 4,958,000	\$ 3,132,000	\$ 1,826,000	--
	<u>FC</u> : Reflects projected impact of a cost-of-living rate increase for FFAs proposed in the State budget for 2000-01.			
3.	\$ 3,374,000	\$ 3,911,000	\$ (-537,000)	--
	<u>FC</u> : Reflects a projected 7 percent increase in foster home placement for Probation foster youth based on current trends, more than offset by an increase in the State revenue reimbursement rate.			
4.	\$ --	\$ (-6,403,000)	\$ 6,403,000	--
	<u>TANF/Performance Incentive</u> : Reflects elimination of one-time revenue used to finance foster home placement costs for Probation foster youth.			
5.	\$ 6,808,000	\$ 6,147,000	\$ 661,000	--
	<u>AAP</u> : Reflects a projected 7 percent increase in the adoption caseload based on current trends.			
6.	\$ 3,584,000	\$ 1,434,000	\$ 2,150,000	--
	<u>SED</u> : Reflects a projected 11 percent increase in the SED population based on current trends.			
7.	\$ 167,000	\$ 167,000	\$ --	--
	<u>Child Abuse Prevention</u> : Reflects a slight increase in the Child Abuse Prevention program, offset by additional birth certificate revenue from the State.			
Total \$	(-1,325,000)	\$ (-13,925,000)	\$ 12,600,000	0.0

ADOPTION ASSISTANCE PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 60,624,141	\$ 70,471,000	\$ 79,531,000	\$ 88,076,000	\$ 86,339,000	\$ 6,808,000
REVENUE	56,755,974	64,769,000	72,372,000	79,936,000	78,519,000	6,147,000
NET COUNTY COST	\$ 3,868,167	\$ 5,702,000	\$ 7,159,000	\$ 8,140,000	\$ 7,820,000	\$ 661,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 23,256,941	\$ 28,259,000	\$ 32,632,000	\$ 35,530,000	\$ 34,623,000	\$ 1,991,000
STATE-REALIGNMENT REV	3,720,000	3,720,000	3,720,000	3,720,000	3,720,000	
FED AID-PUB ASST PROG	29,779,033	32,790,000	36,020,000	40,686,000	40,176,000	4,156,000
TOTAL	\$ 56,755,974	\$ 64,769,000	\$ 72,372,000	\$ 79,936,000	\$ 78,519,000	\$ 6,147,000
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

CHILD ABUSE PREVENTION PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 2,758,293	\$ 4,357,000	\$ 3,166,000	\$ 3,333,000	\$ 3,333,000	\$ 167,000
REVENUE	3,138,276	4,357,000	3,166,000	3,333,000	3,333,000	167,000
NET COUNTY COST	\$ -379,983	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 3,138,276	\$ 4,357,000	\$ 3,166,000	\$ 3,333,000	\$ 3,333,000	\$ 167,000
TOTAL	\$ 3,138,276	\$ 4,357,000	\$ 3,166,000	\$ 3,333,000	\$ 3,333,000	\$ 167,000
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

FOSTER CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 529,968,626	\$ 511,737,000	\$ 535,776,000	\$ 527,882,000	\$ 523,892,000	\$ -11,884,000
REVENUE	497,078,661	478,263,000	503,888,000	488,723,000	482,215,000	-21,673,000
NET COUNTY COST	\$ 32,889,965	\$ 33,474,000	\$ 31,888,000	\$ 39,159,000	\$ 41,677,000	\$ 9,789,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 126,205,534	\$ 121,445,000	\$ 119,297,000	\$ 126,272,000	\$ 123,780,000	\$ 4,483,000
STATE-OTHER	-1,282,245					
STATE-REALIGNMENT REV	154,139,000	154,139,000	154,139,000	154,139,000	154,139,000	
FED AID-PUB ASST PROG	217,659,649	202,679,000	230,452,000	208,312,000	204,296,000	-26,156,000
MISCELLANEOUS	356,723					
TOTAL	\$ 497,078,661	\$ 478,263,000	\$ 503,888,000	\$ 488,723,000	\$ 482,215,000	\$ -21,673,000
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

SERIOUSLY EMOTIONALLY DISTURBED CHILDREN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 15,600,458	\$ 17,099,000	\$ 13,980,000	\$ 17,713,000	\$ 17,564,000	\$ 3,584,000
REVENUE	12,171,188	12,769,000	11,521,000	13,014,000	12,955,000	1,434,000
NET COUNTY COST	\$ 3,429,270	\$ 4,330,000	\$ 2,459,000	\$ 4,699,000	\$ 4,609,000	\$ 2,150,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 6,242,188	\$ 6,840,000	\$ 5,592,000	\$ 7,085,000	\$ 7,026,000	\$ 1,434,000
STATE-REALIGNMENT REV	5,929,000	5,929,000	5,929,000	5,929,000	5,929,000	
TOTAL	\$ 12,171,188	\$ 12,769,000	\$ 11,521,000	\$ 13,014,000	\$ 12,955,000	\$ 1,434,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

ANITA M. BOCK, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	282,037,000	240,405,000	281,886,936	(150,064)
Employee Benefits	58,550,000	64,113,000	52,221,064	(6,328,936)
Total Salaries and Employee Benefits	340,587,000	304,518,000	334,108,000	(6,479,000)
<u>Services & Supplies</u>				
Admin & General	6,859,000	7,188,000	7,148,000	289,000
Clothing and Personal Supplies	780,000	1,159,000	640,000	(140,000)
Communications	10,324,000	9,103,000	12,048,000	1,724,000
Food	245,000	709,000	255,000	10,000
Household Expense	794,000	568,000	493,000	(301,000)
Insurance	2,339,000	2,404,000	2,613,000	274,000
Jury and Witness Expense	195,000	195,000	195,000	0
Maintenance-Equipment	44,000	35,000	406,000	362,000
Maintenance-Bldgs & Improvements	2,020,000	3,461,000	2,108,000	88,000
Medical, Dental, Lab Supplies	119,000	126,000	119,000	0
Memberships	39,000	39,000	68,000	29,000
Office Expense-Other	5,211,000	8,550,000	4,080,000	(1,131,000)
Office Expense-Postage	1,100,000	900,000	1,100,000	0
Office Expense-Stat & Forms	930,000	950,000	960,000	30,000
Professional & Spec Svcs	51,430,000	54,162,000	52,650,000	1,220,000
Publications & Legal Notice	354,000	339,000	554,000	200,000
Rents & Leases-Bldg & Improv	15,802,000	16,310,000	18,372,000	2,570,000
Rents & Leases-Equipment	809,000	810,000	460,000	(349,000)
Small Tools & Instruments	2,000	2,000	2,000	0
Special Departmental Expense	22,288,000	27,000,000	22,314,000	26,000
Trans & Travel-Auto Mileage	4,000,000	4,029,000	4,000,000	0
Trans & Travel-Auto Service	147,000	142,000	143,000	(4,000)
Trans & Travel-Other	25,000	9,000	25,000	0
Trans & Travel-Traveling	5,426,000	5,450,000	5,463,000	37,000
Utilities	1,174,000	1,067,000	1,174,000	0
Total Services & Supplies	132,456,000	144,707,000	137,390,000	4,934,000
<u>Other Charges</u>				
Judgments & Damages	6,268,000	6,235,000	6,434,000	166,000
Ret-Other Long Term Debt	452,000	667,000	917,000	465,000
Support & Care of Persons	51,224,000	51,032,000	65,687,000	14,463,000
Total Other Charges	57,944,000	57,934,000	73,038,000	15,094,000
<u>Fixed Assets</u>				
Equipment	750,000	2,030,000	1,265,000	515,000
Total Fixed Assets	750,000	2,030,000	1,265,000	515,000
<u>Other Financing Uses</u>				
Operating Transfers Out	277,000	277,000	180,000	(97,000)
Total Other Financing Uses	277,000	277,000	180,000	(97,000)
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0

Children and Family Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	532,014,000	509,466,000	545,981,000	13,967,000
Less: Intrafund Transfers	5,409,000	5,387,000	15,527,000	10,118,000
TOTAL NET REQUIREMENTS	526,605,000	504,079,000	530,454,000	3,849,000
REVENUES:				
Intergovernmental Revenues:				
Federal	250,155,000	267,506,000	273,884,000	23,729,000
State	196,396,000	161,380,000	169,800,000	(26,596,000)
Realignment	14,287,000	14,287,000	14,287,000	0
Charges For Services	468,000	498,000	498,000	30,000
Miscellaneous	11,579,000	4,891,000	7,066,000	(4,513,000)
TOTAL REVENUES	472,885,000	448,562,000	465,535,000	(7,350,000)
NET COUNTY COST	53,720,000	55,517,000	64,919,000	11,199,000

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

ANITA M. BOCK, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	16,292,000	15,632,000	16,462,664	170,664
Employee Benefits	4,325,000	3,316,000	5,299,336	974,336
Total Salaries and Employee Benefits	20,617,000	18,948,000	21,762,000	1,145,000
<u>Services & Supplies</u>				
Admin & General	2,000	2,000	2,000	0
Clothing and Personal Supplies	184,000	184,000	184,000	0
Communications	244,000	244,000	244,000	0
Food	495,000	645,000	645,000	150,000
Household Expense	450,000	294,000	450,000	0
Maintenance-Bldgs & Improv	1,535,000	804,000	1,685,000	150,000
Office Expense-Other	62,000	62,000	62,000	0
Professional & Spec Svcs	1,014,000	1,014,000	1,014,000	0
Rents & Leases-Equipment	32,000	32,000	32,000	0
Special Departmental Expense	213,000	213,000	213,000	0
Trans & Travel-Auto Mileage	9,000	9,000	9,000	0
Trans & Travel-Auto Service	16,000	16,000	16,000	0
Utilities	470,000	470,000	470,000	0
Total Services & Supplies	4,726,000	3,989,000	5,026,000	300,000
Other Charges				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Equipment	325,000	0	325,000	0
Total Fixed Assets	325,000	0	325,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	25,668,000	22,937,000	27,113,000	1,445,000
Less: Intrafund Transfers	2,590,000	1,472,000	500,000	(2,090,000)
TOTAL NET REQUIREMENTS	23,078,000	21,465,000	26,613,000	3,535,000

Children and Family Services - MaClaren Children's Center (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES:				
Intergovernmental Revenues:				
Federal	7,200,000	8,888,000	11,976,000	4,776,000
State	5,128,000	2,029,000	4,566,000	(562,000)
Charges For Services	0	90,000	0	0
Miscellaneous	80,000	80,000	80,000	0
TOTAL REVENUES	12,408,000	11,087,000	16,622,000	4,214,000
NET COUNTY COST	10,670,000	10,378,000	9,991,000	(679,000)

CHILDREN AND FAMILY SERVICES - ASSISTANCE

ANITA BOCK, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Professional & Spec Svcs	3,166,000	4,357,000	3,333,000	167,000
Total Services & Supplies	3,166,000	4,357,000	3,333,000	167,000
<u>Other Charges</u>				
Support & Care of Persons	629,287,000	599,307,000	627,795,000	(1,492,000)
Total Other Charges	629,287,000	599,307,000	627,795,000	(1,492,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	632,453,000	603,664,000	631,128,000	(1,325,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	632,453,000	603,664,000	631,128,000	(1,325,000)
REVENUES:				
Intergovernmental Revenues:				
Federal	266,472,000	235,469,000	244,472,000	(22,000,000)
State	324,475,000	324,689,000	332,550,000	8,075,000
TOTAL REVENUES	590,947,000	560,158,000	577,022,000	(13,925,000)
NET COUNTY COST	41,506,000	43,506,000	54,106,000	12,600,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CHILDREN AND FAMILY SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Child Protection Services	\$347,783,000	\$602,000	\$303,096,000	\$44,085,000	\$44,085,000	\$0	4,461.5
Mandated by Welfare and Institutions (W&I) Codes 16000 and 16500 - 16515.							
Provides services to children and their families when children are at risk due to actual or potential abuse, neglect, abandonment, or exploitation. Emergency response services are available 24 hours every day. Services can be provided when the children remain in the home with their families, as well as when they have been placed in out-of-home care. Services also include the provision of case management and support and medical case management services to ensure that the children for whom the Department is responsible receive adequate, early, and comprehensive medical assessments in accordance with Child Health Disability Prevention (CHDP) requirements. Also provides for the training of the Children's Social Workers (CSW) who provide these services and the Foster Parents who care for the children.							
2. Adoption Services	\$22,363,000	\$0	\$22,363,000	\$0	\$0	\$0	260.0
Mandated by W & I Codes 16000, 16130, and 16140 - 16144.							
Provides adoption services which include the evaluation of children for adoption, the recruitment and placement of children in adoptive homes, the supervision of adoptive placement until the adoption is finalized, post-adoptive services to birth parents and the adoptive parents, services to the Superior Court on independent adoptions arranged for by the birth parents, and the provision of recommendations to the Superior Court on petition of persons seeking to legally adopt a stepchild.							
3. MacLaren Children's Center	\$27,113,000	\$500,000	\$16,622,000	\$9,991,000	\$9,991,000	\$0	366.0
Mandated by W & I Code 16504.1.							
Provides emergency shelter care for abused, abandoned and neglected children when no other resources are available or appropriate.							
4. Assistance Payments	\$631,128,000	\$0	\$577,022,000	\$54,106,000	\$54,106,000	\$0	0.0
Mandated by W & I Codes 11400 through 11469, 16112 - 16115, 18350, and 18351.							
Provides funds to maintain children in out-of-home care when it is not safe for them to remain in their homes with their families because of abuse and/or neglect. Also provides out-of-home care for children who are seriously emotionally disturbed when, as part of an Individualized Education Plan, services are required that cannot be provided to the child in their own home. In addition, funds are allocated to public and private agencies to provide child abuse/ neglect prevention and intervention services to at-risk children and their families. Under the KinGAP Program, a relative caring for a dependent child may receive a subsidy on behalf of that child if he/she assumes legal guardianship and the dependency case is dismissed. Financial support is available for families adopting a child with special needs under the Adoption Assistance Program.							

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Children and Family Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Foster Care Eligibility Services	\$51,488,000	\$0	\$44,543,000	\$6,945,000	\$6,945,000	\$0	674.0
Mandated by W & I Codes 11400 through 11469.							
Provides for the determination of eligibility for children placed in out-of-home care, including Medi-Cal eligibility. Processes payments to caregivers and provides support to CSWs by completing placement searches and other eligibility related services.							
6. Independent Living Services	\$18,160,000	\$550,000	\$17,610,000	\$0	\$0	\$0	96.0
Discretionary.							
Provides emancipation services to current and former foster care youth who are between the ages of 16 - 21 years old. Training and services are provided to prepare/help these emancipating youth to live successfully on their own. Services include assessing the needs of each youth and type of skills training required, providing counseling, vocational training, and career development. Also includes services provided through a grant from the Weingart Foundation, HUD funding and other public and private partnerships such as the YMCA and the Covenant House. These services are not funded under the State's Independent Living Program and include housing assistance, job training and placement, mentoring, and continuing education.							
7. Family Preservation & Support Services	\$36,911,000	\$14,375,000	\$18,336,000	\$4,200,000	\$4,200,000	\$0	0.0
Discretionary provided for in W & I Code 18500.5.							
Provides coordinated multi-disciplinary, community-based service delivery systems for families who have experienced abuse/neglect within their homes, or whose children are unable to remain in the community due to severe emotional disturbance or delinquency. This Program is designed to strengthen families, thereby preventing placement of children in out-of-home care or limiting out-of-home stays by expediting the safe return of children to their families, homes, and communities.							
8. Recruitment Services	\$655,000	\$0	\$655,000	\$0	\$0	\$0	9.0
Discretionary.							
Recruits foster family homes in Los Angeles County to meet the needs of children who require foster home placement. Provides training for foster parents, relatives, and adoptive parents. Training ensures improved quality of care for children under the Department's supervision.							
9. Community Support Services	\$18,051,000	\$0	\$17,881,000	\$170,000	\$170,000	\$0	58.5
Discretionary.							
Provides for a wide variety of services offered through contracts with community agencies to support and strengthen families while children are residing in their own homes, as well as in foster care. These services include child care and the administrative cost of the AB 1733 and AB 2994 contracts.							

Children and Family Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
10. County Only Programs	\$3,069,000	\$0	\$987,000	\$2,082,000	\$2,082,000	\$0	0.0
Discretionary.							
These services include the Family and Children's Trust Fund and the Adoptions Donation fund which are fully revenue offset but are budgeted as County only programs because there is no guaranteed funding amount in any fiscal year. Other services include the lease costs for Mid-Valley Youth Center which provides long-term placement of seriously emotionally disturbed children and transportation to legal residence for runaway youth.							
11. Administrative Services	\$11,923,000	\$0	\$10,056,000	\$1,867,000	\$1,867,000	\$0	225.0
Mandatory.							
Provides administrative support services to the Department, including budget, fiscal, personnel/payroll services and the Director's Office.							
12. Support Services	\$35,578,000	\$0	\$30,008,000	\$5,570,000	\$5,570,000	\$0	231.0
Mandatory.							
Provides administrative services to the Department, including space, contract, management information, program and policy, training, strategic planning, internal audit, disaster preparedness and legislation services; also includes rents and utilities.							
Total	\$1,204,222,000	\$16,027,000	\$1,059,179,000	\$129,016,000	\$129,016,000	\$0	6,381.0

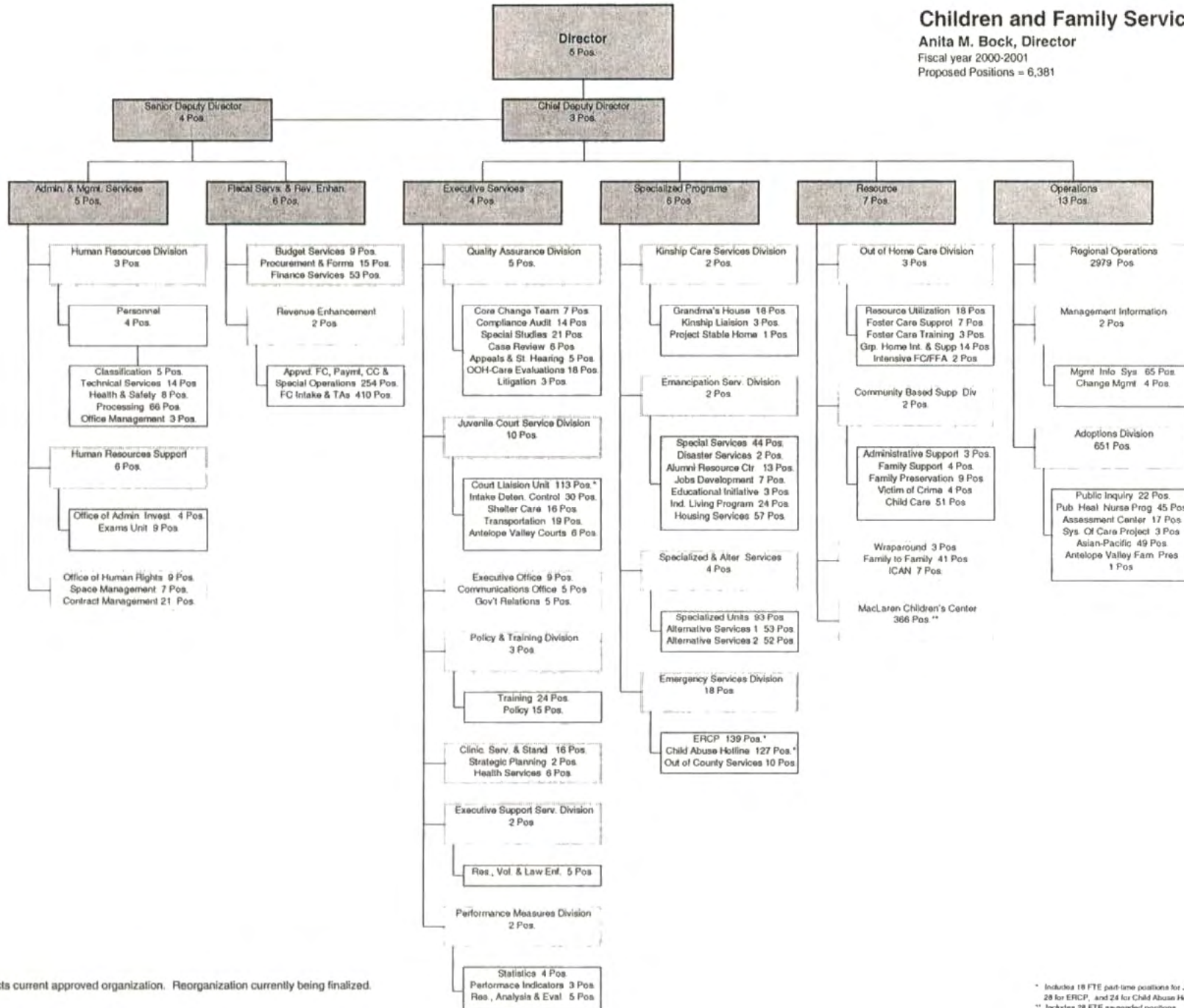
13.18

Children and Family Services

Anita M. Bock, Director

Fiscal year 2000-2001

Proposed Positions = 6,381



Note: Reflects current approved organization. Reorganization currently being finalized.

* Includes 18 FTE part-time positions for Juvenile Court Services Division.

28 for ERCP, and 24 for Child Abuse Hotline

** Includes 28 FTE re-needed positions

**COMMUNITY AND SENIOR SERVICES
STEPHANIE KLOPFLEISCH, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 18,547,088	\$ 21,628,000	\$ 28,326,000	\$ 32,627,000	\$ 31,692,000	\$ 3,366,000
SERVICES & SUPPLIES	129,444,917	130,286,000	162,933,000	181,056,000	176,376,000	13,443,000
OTHER CHARGES	412,759	482,000	489,000	508,000	508,000	19,000
FIXED ASSETS-EQUIP	91,195	40,000	100,000	50,000	50,000	-50,000
GROSS TOTAL	\$ 148,495,959	\$ 152,436,000	\$ 191,848,000	\$ 214,241,000	\$ 208,626,000	\$ 16,778,000
LESS INTRAFD TRANSFER	26,493,078	40,726,000	56,704,000	83,069,000	78,288,000	21,584,000
NET TOTAL	\$ 122,002,881	\$ 111,710,000	\$ 135,144,000	\$ 131,172,000	\$ 130,338,000	\$ -4,806,000
REVENUE	111,204,108	107,620,000	131,054,000	126,271,000	126,697,000	-4,357,000
NET COUNTY COST	\$ 10,798,773	\$ 4,090,000	\$ 4,090,000	\$ 4,901,000	\$ 3,641,000	\$ -449,000
BUDGETED POSITIONS	416.0	480.0	480.0	544.0	525.0	45.0
REVENUE DETAIL						
OTHER LIC & PERMITS	\$	\$ 155,000	\$ 155,000	\$ 149,000	\$ 149,000	\$ -6,000
STATE-OTHER	2,512,115	2,823,000	3,013,000	4,231,000	4,231,000	1,218,000
FEDERAL-OTHER	107,796,460	103,397,000	126,558,000	120,619,000	121,045,000	-5,513,000
MISCELLANEOUS	160,954	250,000	333,000	368,000	368,000	35,000
SALE OF FIXED ASSETS	378					
OPERATING TRANSFER IN	734,201	995,000	995,000	904,000	904,000	-91,000
TOTAL	\$ 111,204,108	\$ 107,620,000	\$ 131,054,000	\$ 126,271,000	\$ 126,697,000	\$ -4,357,000

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 18,547,088	\$ 21,628,000	\$ 28,326,000	\$ 32,627,000	\$ 31,692,000	\$ 3,366,000
SERVICES & SUPPLIES	9,149,725	14,421,000	15,184,000	16,105,000	14,060,000	-1,124,000
OTHER CHARGES	412,759	482,000	489,000	508,000	508,000	19,000
FIXED ASSETS-EQUIP	91,195	40,000	100,000	50,000	50,000	-50,000
GROSS TOTAL	\$ 28,200,767	\$ 36,571,000	\$ 44,099,000	\$ 49,290,000	\$ 46,310,000	\$ 2,211,000
LESS INTRAFD TRANSFER	12,097,326	19,389,000	23,204,000	28,224,000	26,078,000	2,874,000
NET TOTAL	\$ 16,103,441	\$ 17,182,000	\$ 20,895,000	\$ 21,066,000	\$ 20,232,000	\$ -663,000
REVENUE	12,612,892	13,092,000	16,805,000	16,165,000	16,591,000	-214,000
NET COUNTY COST	\$ 3,490,549	\$ 4,090,000	\$ 4,090,000	\$ 4,901,000	\$ 3,641,000	\$ -449,000
BUDGETED POSITIONS	416.0	480.0	480.0	544.0	525.0	45.0
REVENUE DETAIL						
OTHER LIC & PERMITS	\$	\$ 155,000	\$ 155,000	\$ 149,000	\$ 149,000	\$ -6,000
STATE-OTHER	130,210	173,000	330,000	292,000	292,000	-38,000
FEDERAL-OTHER	11,587,149	11,519,000	14,992,000	14,452,000	14,878,000	-114,000
MISCELLANEOUS	160,954	250,000	333,000	368,000	368,000	35,000
SALE OF FIXED ASSETS	378					
OPERATING TRANSFER IN	734,201	995,000	995,000	904,000	904,000	-91,000
TOTAL	\$ 12,612,892	\$ 13,092,000	\$ 16,805,000	\$ 16,165,000	\$ 16,591,000	\$ -214,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

To provide comprehensive human services in Los Angeles County. In partnership with community leaders, business, and private agencies, the Department will assist residents to become self-sufficient; strengthen and promote the independence of older persons; provide employment and training for unemployed adults, displaced workers, seniors, young people, General Relief (GR) recipients and California Work Opportunity and Responsibility to Kids (CalWORKs) participants; protect and assist adult victims of abuse; assist refugees in resettlement and to become self-sufficient; provide safety and security for domestic violence victims; and develop services that are needed within local communities.

2000-01 Budget Message

The 2000-01 Proposed Budget for Administration reflects increased appropriation of approximately \$2.2 million for programs such as the Board-approved Mini-Career Centers and Youth Jobs Long-Term Family Self-Sufficiency Projects, and caseload driven staffing increases in the Adult Protective Services (APS) Program. The budget also reflects increased funding for employment services for refugees. This funding will allow the Department to augment services to its customers and meet the program priorities of the Board of Supervisors.

Multi-Year Budget Planning

Community and Senior Services' (CSS) Strategic Plan covers a three-year period ending in 2002. Major continuing initiatives include the multi-faceted technology initiative and bench-marking for measurement of each of CSS's programs. CSS is also involved in major program efforts to augment welfare reform and is collaborating with the Departments of Public Social Services, Health Services, and Mental Health to provide employment, shelter and legal services for CalWORKs and GR recipients. Additionally, the Department will establish an interdepartmental planning body to coordinate integrated planning and program development to address the needs of the County's older adult population.

Critical Needs

The Department has a critical need to upgrade service center facilities for safety and infrastructure improvements. Needed improvements include American with Disabilities Act (ADA) barrier removals to make facilities accessible to all community residents.

The Department has also identified a critical need for additional service center staff to provide for additional outreach planning, networking, collaboration with community organizations, and development of much needed community social service programs. The additional staff would enable the Department to provide the full spectrum of traditional community client programs and other services as requested by the Board of Supervisors.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
JTPA IIA ⁽¹⁾ adult contract funding	\$13,112,000	\$13,368,000	\$13,400,000	\$14,921,000
JTPA EDWAAA ⁽²⁾ contract funding	\$11,129,000	\$14,200,000	\$14,400,000	\$17,182,000
Refugee Program contract funding (REP)	\$4,086,000	\$3,869,000	\$4,183,000	\$5,623,000
Refugee CalWORKs (RITE)	n/a	\$8,237,000	\$8,000,000	\$15,000,000
Older Americans Act (OAA) congregate meals contract funding	\$3,580,000	\$4,770,000	\$4,416,000	\$4,683,000
OAA home delivered meals contract funding	\$2,136,000	\$2,765,000	\$2,945,000	\$3,800,000
Domestic Violence (DV) contract funding	\$1,684,000	\$1,781,000	\$1,800,000	\$1,885,000

Community and Senior Services (cont'd)

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input (cont'd)</u>				
Dispute Resolution (DR) program contract funding	\$1,824,000	\$2,853,000	\$3,966,000	\$4,600,000
Adult Protective Services (APS) contract funding	\$6,276,000	\$9,310,000	\$18,500,000 ⁽³⁾	\$21,000,000 ⁽³⁾
Community Services Block Grant (CSBG)	\$4,904,000	\$5,060,000	\$5,091,000	\$4,971,000
Parents Fair Share (PFS) program funding	\$1,319,000	\$1,444,000	\$1,512,000	\$1,037,000
<u>Workload/Output</u>				
JTPA IIA adult participants placed in jobs	1,552	1,727	1,687	(4)
JTPA EDWAAA participants placed in jobs	1,320	1,503	1,575	(4)
Refugee participants placed in jobs (REP)	1,061	1,132	2,885	3,000
Refugee CalWORKs clients served (RITE)	n/a	7,896	8,000	14,000
OAA congregate meals served	1,657,470	1,639,120	1,491,956	1,500,000
OAA home meals delivered	1,031,833	1,037,378	924,152	1,000,000
DV clients served/sheltered	4,119	4,257	3,000	3,000
DR cases resolved	6,183	11,146	13,000	13,500
APS number of elder/dependent adult abuse clients served	15,001	15,389	18,000	20,700
CSBG total clients served	28,870	28,871	29,000	29,000
PFS participants served	87	350	425	330
PFS participants placed	78	210	275	215
<u>Efficiency</u>				
JTPA IIA Adult program: cost per job placement	\$8,448	\$7,741	\$7,943	(4)
JTPA EDWAAA: cost per job placement	\$8,431	\$9,448	\$9,143	(4)
Refugee program: cost per job placement	\$3,851	\$3,418	\$1,450	\$1,874
Refugee CalWORKs: cost per client served	n/a	\$1,043	\$1,000	\$1,071
OAA: average cost per congregate meal	\$2.16	\$2.91	\$2.96	\$3.12
OAA: average cost per home delivered meal	\$2.07	\$2.67	\$3.19	\$3.80
DV: cost per client served/sheltered	\$409	\$418	\$600	\$628
DR: cost per dispute case resolved	\$295	\$256	\$305	\$341
APS: average cost per client served	\$418	\$605	\$1,028	\$1,014
CSBG: cost per client served	\$170	\$175	\$176	\$171
PFS: cost per participants served	\$5,054 ⁽⁵⁾	\$4,126	\$3,558	\$3,142
PFS: cost per job placement	\$5,637 ⁽⁵⁾	\$6,876	\$5,498	\$4,823
<u>Effectiveness/Outcome</u>				
Percent of job placement goal achieved: JTPA IIA Adult program	66%	67%	66%	(4)
Percent of job placement goal achieved: JTPA EDWAAA program	78%	79%	78%	(4)
Percent placement goal achieved: Refugee program (REP)	123%	105%	107%	108%
Percent of placement of goal achieved: Refugee CalWORKs (RITE)	n/a	65%	60%	60%

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u> (cont'd)				
Percent of congregate meals served goal achieved: OAA	99%	96%	98%	98%
Percent of home delivered meals goal achieved: OAA	96%	97%	99%	99%
Percent of DV clients served/sheltered goal achieved:	108%	103%	70%	70%
Percent of goal achieved for resolving dispute cases: DR program:	170%	102%	100%	100%
Percent of APS cases successfully resolved:	65%	78%	70%	70%
Percent of serving clients goal achieved: CSBG program	133%	100%	133%	140%
Percent of participants served goal achieved: PFS	19%	70%	100%	100%
Percent of participants placed in jobs goal achieved: PFS	29%	70%	100%	100%

Explanatory Notes:

- (1) Job Training Partnership Act (JTPA) programs will be replaced by the new Workforce Investment Act (WIA), effective July 1, 2000.
- (2) Economic Dislocation Worker Adjustment Assistance Act.
- (3) Excludes funds reserved for planned APS program enhancements.
- (4) Department was unable to project performance measures because planning and development of program structure is at an early stage and the State will be providing further program information.
- (5) Program startup; reflects only four months of actual services to clients.

Objectives for 2000-01**Workforce Investment Act**

- Implement the Workforce Investment Act of 1998 legislation, effective July 1, 2000.
- Maximize employment potential for all residents through the One Stop Service Delivery System.
- Establish a Youth Collaborative to offer services to youth.
- Continue to implement the Welfare-to-Work (WtW) Program and solicit innovative WtW and business services.
- Continue to implement and develop strategies for the General Relief Opportunities for Work (GROW) Program to increase overall success.
- Implement the Long Term Family Self-Sufficiency Youth Jobs and Mini Career Centers Projects.

Refugee Program

- Provide employment services to refugees receiving welfare who have been in the United States over 5 years.
- Implement new Refugee CalWORKs Programs and develop program performance measures.

Area Agency on Aging

- Implement the Hazard Analysis Critical Control Points frozen meal program standards to ensure food safety and efficient production and delivery of frozen home-delivered meals.
- Issue the Silver Thermometer Award for central kitchens and caterers for recognition as high achievers.
- Continue to conduct customer satisfaction surveys for congregate and home-delivered meals programs.

Performance Measures (cont'd)

Objectives for 2000-01 (cont'd)

Domestic Violence

- Continue implementation of a computer network for domestic violence information.
- Implement the GROW Domestic Violence Supportive Services Program.
- Implement the CalWORKs Phase III Supportive Services Program.

Adult Protective Services

- Finalize development of enhanced APS management information system and programs to fully implement mandates of SB 2199, including 24-hour emergency response, interdepartmental multi-disciplinary teams, temporary emergency shelters and tangible services.
- Continue to hire staff to handle an anticipated increased caseload and maintain them at the official yardstick of 15 cases per month.

Community Service Block Grant

- Promote the economic self-sufficiency of low income County residents by effectively and efficiently administering the CSBG Program, including employment services, education and counseling, housing assistance, emergency services, nutrition and nutrition counseling, linkages to other programs and health and dental services.
- Coordinate the CSBG and the Community Service American Indian Block Grant (CSAIBG) Programs to ensure appropriate and effective services and programs for the low income American Indian community in Los Angeles County.

Parents Fair Share

- Enhance services to non-custodial parents to increase their employability, as well as future earning potential by providing educational and employment training opportunities.
- Enhance the capacity of non-custodial parents to obtain and retain permanent employment through their participation in the Job Club/Employment Resource Center (e.g., job readiness workshops, job development, self-directed job search, etc.).
- Enhance the communication between the non-custodial parents and the custodial parent so that "team parenting" becomes a reality that improves the well-being of the children.

Business Operation

- Improve the efficiency, accuracy, and customer satisfaction of the Department's finance and accounting system by converting the Department's finance and accounting program to a paperless system covering all Federal, State, and local programs and all 500 contractors. This is the second phase of a three-year project.

		<u>Changes From 1999-00 Budget</u>		
<u>Gross</u>				<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Positions</u>
<u>Program Changes</u>				
1.	\$ 1,170,000	\$ 1,170,000	\$ --	22.0

Adult Protective Services (APS): Reflects intrafund transfer to fund additional social workers and support staff, and related services and supplies due to a projected 15 percent caseload increase and for enhanced services such as elder abuse education programs, 24-hour response rollout program, violence intervention and mental health assessments.

Community and Senior Services (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
2.	\$ 850,000	\$ 850,000	\$ --	7.0
	<u>Long Term Family Self-Sufficiency Projects</u> : Reflects intrafund transfer to fund additional staff and related services and supplies for the Board-approved Mini-Career Centers and Youth Jobs Projects.			
3.	\$ 800,000	\$ 800,000	\$ --	7.0
	<u>Refugee CalWORKs (RITE)</u> : Reflects intrafund transfer to fund additional staff and related services and supplies for the RITE program to provide services to an increased number of clients referred from the Department of Public Social Services.			
4.	\$ 75,000	\$ 75,000	\$ --	1.0
	<u>GROW Domestic Violence</u> : Reflects intrafund transfer to fund 1.0 Community Services Analyst II position and related services and supplies to provide assessment of participant needs and services to GROW participants who are victims of domestic violence.			
5.	\$ (-510,000)	\$ --	\$ (-510,000)	--
	<u>After-School Programs</u> : Reflects the deletion of a one-time only Fifth Supervisorial District After-School Program which provided after-school activities for at-risk youth in the Fifth District. As part of the selection process, CSS required service providers to identify other sources of funding to maintain the program in future years.			
<u>Other Changes</u>				
1.	\$ 314,000	\$ 275,000	\$ 39,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 61,000	\$ 53,000	\$ 8,000	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 212,000	\$ 186,000	\$ 26,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ (-99,000)	\$ (-87,000)	\$ (-12,000)	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			

Community and Senior Services (cont'd)

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Other Changes (cont'd)</u>					
5	\$ 477,000	\$ 477,000	\$ --		8.0
<u>Administrative Services:</u> Reflect additional support positions for Human Resources, Budget/Finance and Management Information Systems due to the workload increase associated with various new and expanded programs.					
6.	\$ (-1,139,000)	\$ (-1,139,000)	\$ --		--
<u>Appropriation/Revenue Alignment:</u> Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Department.					
Total \$	2,211,000	\$ 2,660,000	\$ (-449,000)		45.0

COMMUNITY AND SENIOR CITIZENS - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 120,295,192	\$ 115,865,000	\$ 147,749,000	\$ 164,951,000	\$ 162,316,000	\$ 14,567,000
LESS INTRAFD TRANSFER	14,395,752	21,337,000	33,500,000	54,845,000	52,210,000	18,710,000
NET TOTAL	\$ 105,899,440	\$ 94,528,000	\$ 114,249,000	\$ 110,106,000	\$ 110,106,000	\$ -4,143,000
REVENUE	98,591,216	94,528,000	114,249,000	110,106,000	110,106,000	-4,143,000
NET COUNTY COST	\$ 7,308,224	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 2,381,905	\$ 2,650,000	\$ 2,683,000	\$ 3,939,000	\$ 3,939,000	\$ 1,256,000
FEDERAL-OTHER	96,209,311	91,878,000	111,566,000	106,167,000	106,167,000	-5,399,000
TOTAL	\$ 98,591,216	\$ 94,528,000	\$ 114,249,000	\$ 110,106,000	\$ 110,106,000	\$ -4,143,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

2000-01 Budget Message

The Community and Senior Services - Assistance budget provides for: administration of State- and Federally-funded programs designed to promote economic and personal self-sufficiency; timely access to superior services for individuals and families in crisis; creative response to emerging human service needs; and the establishment of partnerships that respond to the needs of the communities served.

The 2000-01 Proposed Budget for Community and Senior Services - Assistance, which is fully funded by State and Federal revenue, reflects a net appropriation increase of \$14.6 million including the following:

- A gross appropriation increase of \$11.9 million, offset by a \$5.7 million reduction in carryover funding, for implementation of two Board-approved Long-Term Family Self-Sufficiency projects: 1) Mini-Career Centers to provide employment and post-employment services to CalWORKs participants and non-custodial parents, and 2) a Youth Jobs project to provide paid work-based learning opportunities for 9,000 CalWORKs youths;
- A net increase of \$6.2 million for the Refugee Assistance Program based on a revised estimate of client referrals; and
- Increased funding of \$1.7 million for the Aging and Adult Services Program from the Older Americans Act, Notice of Subgrant Award (NSA) to increase the number of congregate and home delivered meals for seniors in the County.

Additionally, the Department will continue implementation of the GROW program to provide employment services for General Relief participants, and will also implement the GROW Domestic Violence Program to provide services for that population.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-454,000)	\$ (-454,000)	\$ --	--
	<u>Community Services:</u> Reflects a 9.9 percent decrease in appropriation due to: 1) the transfer of revenue to a Community Action Agency in the Foothill area to directly provide Community Service Block Grant programs in calendar year 2000 (\$0.3 million), and 2) a reduction in 1999-00 carryover contractor funds (\$0.2 million).			
2.	\$ 6,173,000	\$ 6,173,000	\$ --	--
	<u>Employment and Training:</u> Reflects \$11.9 million in funding from DPSS for two CalWORKs Long-Term Family Self-Sufficiency projects, partially offset by a \$5.7 million reduction in JTPA and Welfare-to-Work carryover funds.			
3.	\$ 2,698,000	\$ 2,698,000	\$ --	--
	<u>Aging and Adult Services:</u> Reflects an increase in appropriation due to: 1) \$0.4 million in funding from DPSS for implementation of the GROW Domestic Violence Program, 2) a \$0.9 million increase in State funding for the Naturalization Project, 3) a \$0.5 million increase in funding from the District Attorney for the Parents Fair Share, NCP Demo Project to provide employment and training services to non-custodial parents, 4) a \$1.7 million increase in Older Americans NSA funding to provide congregate and home delivered meals to seniors, and 5) a \$0.4 million net funding increase for Community Based Service Programs. The increase in appropriation is partially offset by a \$1.2 million decrease in Adult Protective Services contractor funds.			
4.	\$ 6,150,000	\$ 6,150,000	\$ --	--
	<u>Refugee Assistance Program:</u> Reflects a 50 percent increase in appropriation due to a \$7.2 million increase in Refugee CalWORKs funding based on a revised estimate of client referrals, partially offset by a \$1.0 million reduction in Federal Refugee Assistance Program revenue.			
Total	\$ 14,567,000	\$ 14,567,000	\$ 0	0.0

COMMUNITY ACTION AGENCY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 14,955,055	\$ 4,529,000	\$ 4,608,000	\$ 4,154,000	\$ 4,154,000	\$ -454,000
LESS INTRAFD TRANSFER	2,004,037					
NET TOTAL	\$ 12,951,018	\$ 4,529,000	\$ 4,608,000	\$ 4,154,000	\$ 4,154,000	\$ -454,000
REVENUE	12,833,706	4,529,000	4,608,000	4,154,000	4,154,000	-454,000
NET COUNTY COST	\$ 117,312	\$	\$	\$	\$	\$
<u>REVENUE DETAIL</u>						
FEDERAL-OTHER	\$ 12,833,706	\$ 4,529,000	\$ 4,608,000	\$ 4,154,000	\$ 4,154,000	\$ -454,000
TOTAL	\$ 12,833,706	\$ 4,529,000	\$ 4,608,000	\$ 4,154,000	\$ 4,154,000	\$ -454,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

JOB TRAINING PARTNERSHIP ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 66,089,221	\$ 82,648,000	\$ 99,765,000	\$ 105,938,000	\$ 105,938,000	\$ 6,173,000
LESS INTRAFD TRANSFER	3,521,523	10,600,000	10,950,000	22,749,000	22,749,000	11,799,000
NET TOTAL	\$ 62,567,698	\$ 72,048,000	\$ 88,815,000	\$ 83,189,000	\$ 83,189,000	\$ -5,626,000
REVENUE	56,358,874	72,048,000	88,815,000	83,189,000	83,189,000	-5,626,000
NET COUNTY COST	\$ 6,208,824	\$	\$	\$	\$	\$
REVENUE DETAIL						
FEDERAL-OTHER	\$ 56,358,874	\$ 72,048,000	\$ 88,815,000	\$ 83,189,000	\$ 83,189,000	\$ -5,626,000
TOTAL	\$ 56,358,874	\$ 72,048,000	\$ 88,815,000	\$ 83,189,000	\$ 83,189,000	\$ -5,626,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

OLDER AMERICAN ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 16,930,900	\$ 19,338,000	\$ 31,097,000	\$ 36,430,000	\$ 33,795,000	\$ 2,698,000
LESS INTRAFD TRANSFER		5,697,000	16,250,000	18,596,000	15,961,000	-289,000
NET TOTAL	\$ 16,930,900	\$ 13,641,000	\$ 14,847,000	\$ 17,834,000	\$ 17,834,000	\$ 2,987,000
REVENUE	16,531,568	13,641,000	14,847,000	17,834,000	17,834,000	2,987,000
NET COUNTY COST	\$ 399,332	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 2,381,905	\$ 2,650,000	\$ 2,683,000	\$ 3,939,000	\$ 3,939,000	\$ 1,256,000
FEDERAL-OTHER	14,149,663	10,991,000	12,164,000	13,895,000	13,895,000	1,731,000
TOTAL	\$ 16,531,568	\$ 13,641,000	\$ 14,847,000	\$ 17,834,000	\$ 17,834,000	\$ 2,987,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

REFUGEE ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 22,320,016	\$ 9,350,000	\$ 12,279,000	\$ 18,429,000	\$ 18,429,000	\$ 6,150,000
LESS INTRAFD TRANSFER	8,870,192	5,040,000	6,300,000	13,500,000	13,500,000	7,200,000
NET TOTAL	\$ 13,449,824	\$ 4,310,000	\$ 5,979,000	\$ 4,929,000	\$ 4,929,000	\$ -1,050,000
REVENUE	12,867,068	4,310,000	5,979,000	4,929,000	4,929,000	-1,050,000
NET COUNTY COST	\$ 582,756		\$	\$	\$	\$
REVENUE DETAIL						
FEDERAL-OTHER	\$ 12,867,068	\$ 4,310,000	\$ 5,979,000	\$ 4,929,000	\$ 4,929,000	\$ -1,050,000
TOTAL	\$ 12,867,068	\$ 4,310,000	\$ 5,979,000	\$ 4,929,000	\$ 4,929,000	\$ -1,050,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	22,354,000	16,637,000	24,843,000	2,489,000
Employee Benefits	5,972,000	4,991,000	6,849,000	877,000
Total Salaries and Employee Benefits	28,326,000	21,628,000	31,692,000	3,366,000
<u>Services & Supplies</u>				
Communications	727,000	808,000	1,016,000	289,000
Computer Equipment-Non Capital	303,000	338,000	310,000	7,000
Computer Software	130,000	112,000	103,000	(27,000)
Food	10,000	36,000	60,000	50,000
Information Technology Services	966,000	540,000	912,000	(54,000)
Insurance	66,000	80,000	77,000	11,000
Maintenance-Bldgs & Improv	904,000	2,015,000	1,113,000	209,000
Maintenance-Equipment	47,000	22,000	37,000	(10,000)
Memberships	26,000	28,000	27,000	1,000
Miscellaneous Expense	2,920,000	1,275,000	722,000	(2,198,000)
Office Expenses	945,000	993,000	1,582,000	637,000
Professional & Spec Svcs	6,422,000	6,709,000	6,285,000	(137,000)
Publications & Legal Notice	19,000	23,000	23,000	4,000
Rents & Leases-Bldg & Improv	509,000	283,000	509,000	0
Rents & Leases-Equipment	133,000	133,000	133,000	0
Telecommunications	45,000	35,000	39,000	(6,000)
Training	102,000	102,000	125,000	23,000
Transportation	226,000	202,000	240,000	14,000
Travel	227,000	230,000	272,000	
Utilities	457,000	457,000	475,000	18,000
Total Services & Supplies	15,184,000	14,421,000	14,060,000	(1,124,000)
<u>Other Charges</u>				
Judgments & Damages	47,000	47,000	17,000	(30,000)
Capital Lease Payments	442,000	435,000	491,000	49,000
Total Other Charges	489,000	482,000	508,000	19,000
<u>Fixed Assets</u>				
Building & Improvements	0	0	0	
Equipment	100,000	40,000	50,000	(50,000)
Total Fixed Assets	100,000	40,000	50,000	(50,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	44,099,000	36,571,000	46,310,000	2,211,000

Community and Senior Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	23,204,000	19,389,000	26,078,000	2,874,000
TOTAL NET REQUIREMENTS	20,895,000	17,182,000	20,232,000	(663,000)
REVENUES:				
Licenses, Permits & Franchises	155,000	155,000	149,000	(6,000)
Federal	14,992,000	11,519,000	14,878,000	(114,000)
State	330,000	173,000	292,000	(38,000)
Miscellaneous	333,000	250,000	368,000	35,000
Other Financing Sources	995,000	995,000	904,000	(91,000)
TOTAL REVENUES	16,805,000	13,092,000	16,591,000	(214,000)
NET COUNTY COST	4,090,000	4,090,000	3,641,000	(449,000)

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Professional & Spec Svcs	147,749,000	115,865,000	162,316,000	14,567,000
Total Services & Supplies	147,749,000	115,865,000	162,316,000	14,567,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	147,749,000	115,865,000	162,316,000	14,567,000
Less: Intrafund Transfers	33,500,000	21,337,000	52,210,000	18,710,000
TOTAL NET REQUIREMENTS	114,249,000	94,528,000	110,106,000	(4,143,000)
REVENUES:				
Intergovernmental Revenues:				
Federal	111,566,000	91,878,000	106,167,000	(5,399,000)
State	2,683,000	2,650,000	3,939,000	1,256,000
TOTAL REVENUES	114,249,000	94,528,000	110,106,000	(4,143,000)
NET COUNTY COST	0	0	0	0

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: COMMUNITY AND SENIOR SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Adult Protective Services	\$18,916,000	\$18,916,000	\$0	\$0	\$0	\$0	232.9

Mandated program with discretionary service levels - Sections 15760 and 15751 California Welfare Institutions Code.

Adult Protective Services (APS) is a State-mandated program to provide services to elderly and dependent adults who are subjected to neglect, abuse or exploitation, or who are unable to protect their own interests. Although the level of service is discretionary, curtailment would result in endangerment of clients, and would have financial and workload implications for other County departments. APS receives an average of 1,500 reports per month of suspected dependent adult/elder abuse and self-neglect. A reduction in funding would grossly impact the County's ability to meet the State mandate and to deliver services to this frail/at-risk population, resulting in further endangerment, loss of assets, institutionalization, or even death. Curtailment of services would also have financial and workload implications for the Public Social Services and Mental Health Departments.

2. Community Service Centers	\$6,096,000	\$1,336,000	\$2,204,000	\$2,562,000	\$1,505,000	\$1,057,000	51.0
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Non-mandated, discretionary program.

It should be noted that to obtain a State waiver, a \$250,000 General Fund contribution is required to operate the Senior Centers.

The Community Services Centers provide direct services to individuals and families to meet immediate, critical needs, including 38,000 emergency food baskets, emergency shelter, emergency gas and electric bill payments, and "ombudsman" assistance for persons in crisis. Other services include immigration counseling, health care, nutrition services, substance abuse counseling, and building supervision for tenant service agencies. In addition to the above services, the Service Centers are part of the delivery system for the Department's grant programs. Six of these programs operate out of the Centers: The Parents' Fair Share Program to increase child support payments by parents of CalWORKs children, Voluntary Mediation Services to divert court cases, Domestic Violence CalWORKs Program to assist domestic violence victims to secure financial independence, the Non-Custodial Parent to Work Project to assist welfare recipients, State Naturalization Project to deliver naturalization services to legal immigrants and the Refugee Employment Social Services Public Charge Project for naturalization outreach and translation services.

These programs, along with the other direct services would be lost if the centers were closed. NCC curtailments would result in staff layoffs.

3. Welfare-to-Work	\$2,909,000	\$0	\$2,909,000	\$0	\$0	\$0	10.0
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Non-mandated, discretionary program.

The Welfare-to-Work (WtW) program prepares WtW participants to develop career paths to enable them to achieve self-sufficiency. The service delivery is through the One-Stop Career Center systems as required by the State Employment Development Department (EDD). The program provides post-employment services to hard-to-employ individuals and individuals with long terms welfare dependence characteristics.

Community and Senior Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Refugee, Domestic Violence CalWORKs and Long-Term Family Self-Sufficiency Projects	\$2,961,000	\$2,961,000	\$0	\$0	\$0	\$0	35.1

Refugee: Mandated program - Article 3.2 (Section 11320) California Welfare Institution Code; Domestic Violence (DV): Non-mandated discretionary program; and Long-Term Family Self-Sufficiency: Non-mandated discretionary program.

The Refugee CalWORKs program provides mandated welfare reform employment services to non-English/non-Spanish speaking CalWORKs participants through Refugee Employment Program contractors. The Domestic Violence CalWORKs Support Services program provides residential services, case management, legal and other support services to assist victim of domestic violence and their dependents to improve their lives and enter the workforce. The CalWORKs Long-Term Self-Sufficiency Projects will provide mini career centers and youth jobs employment services.

5. Senior Citizens Programs	\$2,190,000	\$0	\$1,867,000	\$317,000	\$139,000	\$178,000	23.4
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Non-mandated, discretionary program.

Local governments that choose to operate Older Americans Act programs do have a General Fund match requirement.

The match of \$317,000 enables the County to receive a grant in excess of \$16 million for services to seniors. Eliminating the \$317,000 NCC match would result in the loss of \$16 million in services grant funds. Loss of this program would result in elimination of 1,500,000 congregate meals, 1,000,000 in home-delivered meals to frail and elderly seniors, and supportive services to maintain the independence of seniors in a home-based managed care system. The Ombudsman program inspects nursing facilities to prevent nursing home abuses. Loss of these services would endanger frail, elderly seniors, and result in increased financial and elder abuse, nursing home abuse, and increased costs to other County departments. It would also jeopardize the County's response to managed care and other community and long-term care issues. NCC curtailments result in staff layoffs.

6. Workforce Investment Act (WIA)	\$4,916,000	\$0	\$4,916,000	\$0	\$0	\$0	67.2
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Non-mandated, discretionary program.

The WIA program will provide a wide range of employment and training services for adults and youth who are economically disadvantaged, unemployed, or dislocated workers. Services include classroom training, on-the-job training, and work experience. Approximately 20,000 individuals are served in the Employment and Training program each year, including 4,500 individuals on welfare. Of the 6,000 persons who are in job training, over 70% are placed in unsubsidized employment. Elimination of this program would make WIA assistance unavailable to persons who need job training or work experience in order to find and keep a job.

Community and Senior Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
7. Community Services Programs	\$2,657,000	\$0	\$1,895,000	\$762,000	\$636,000	\$126,000	25.2

Non-mandated, discretionary program.

Community Services Programs assist individuals and families in crisis resulting from substance abuse, domestic violence, homelessness, and other causes. In addition, these programs provide services that assist low-income persons and families to move beyond poverty to self-sufficiency. The programs also integrate Community Services Block Grant funding with other program dollars, including WIA, Domestic Violence, Parents Fair Share, LAHSA Homeless programs and the Department's Service Centers. Loss of these programs would put individuals and families at further risk and increase costs to other County and public agencies.

Also included in Community Services Programs are the Native American Indian Commission, which provides services to the Indian Community, Dispute Resolution services which reduce court cost by diverting court cases to mediation, and the County's NCC contribution to the Los Angeles Homeless Services Authority (LAHSA). \$681,000 of the NCC partially satisfies the County's required contribution to LAHSA under the Joint Powers Agreement with the City of Los Angeles. The NCC portion of the contribution supports services to homeless victims of domestic violence, and leverages millions of dollars in Federal funding for services to homeless individuals and families.

8. Refugee Employment Programs	\$613,000	\$0	\$613,000	\$0	\$0	\$0	3.4
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Non-mandated, discretionary program.

Refugee Employment programs provide Countywide employment assistance to approximately 5,000 refugees each year. About 90% of those served in the program are welfare recipients, with about 40% of program participants obtaining employment. A new elderly program will assist elderly refugees and provide post employment services to get them off welfare. Loss of this program would deny assistance to refugees who are trying to assimilate into American society and become independent of the welfare system.

9. Employment & Domestic Violence Services General Relief Opportunities for Work (GROW)	\$621,000	\$621,000	\$0	\$0	\$0	\$0	7.8
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Mandated program - Section 1700 California Welfare Institution Code.

On August 21, 1998, the State of California passed a law allowing Counties to continue the current level of funding for General Relief clients contingent upon the implementation of a mandatory Welfare-to-Work program. On December 15, 1998 the Board passed a motion requesting the Department of Public Social Services (DPSS) to implement the new law in Los Angeles County and requiring the immediate start up of a mandatory Welfare-to-Work program Countywide. To implement the new law in Los Angeles County DPSS requested Community and Senior Services to provide employment and training orientation, job club and placement assistance for General Relief clients, via its network of service provider. Additionally, DPSS has requested CSS to provide an assessment of participant needs and services to GROW participants who are victims of domestic violence that would otherwise limit or impair their ability to become and remain employed.

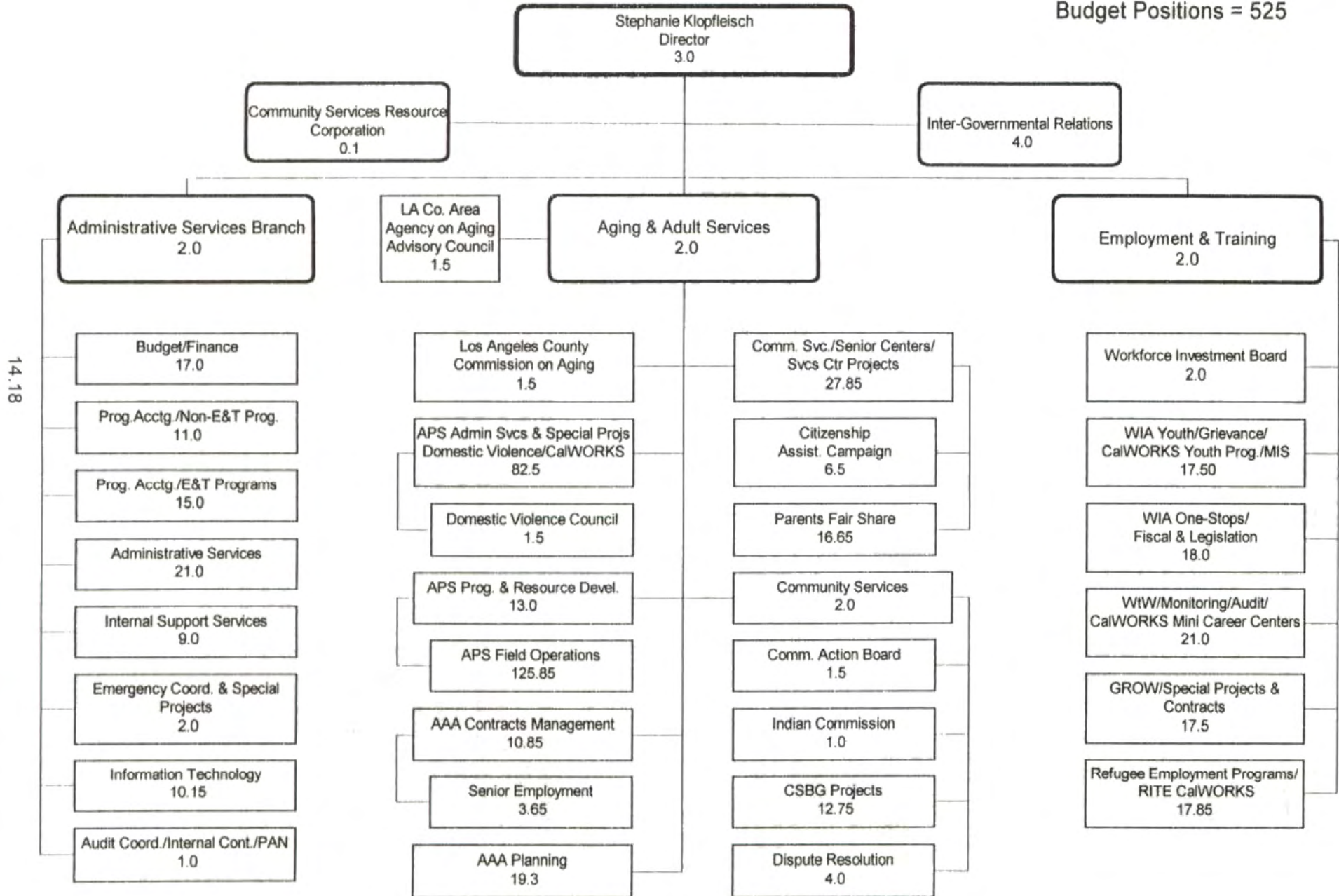
Community and Senior Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
10. Assistance	\$162,316,000	\$52,210,000	\$110,106,000	\$0	\$0	\$0	0.0
Non-mandated, discretionary programs except APS and GROW.							
Provides direct assistance and social services to the public. Includes Workforce Investment Act (WIA), Welfare-to-Work, Older Americans Act, Community Action Agency, Refugee Assistance Programs, Domestic Violence CalWORKs, Refugee CalWORKs, Adult Protective Services and Employment General Relief Opportunity for Work (GROW), Domestic Violence GROW and CalWORKs Long-Term Family Self-Sufficiency contractor funds.							
11. Support Services	\$1,814,000	\$924,000	\$890,000	\$0	\$0	\$0	25.6
Non-mandated, discretionary programs except APS and GROW							
Provides support services that cannot be directly identified to programs. Includes Management Information Systems, Training Coordination, Audit Coordination, Internal Controls, Inter-Governmental Relations, Disaster Coordination and Internal Support Services.							
12. Administration	\$2,617,000	\$1,320,000	\$1,297,000	\$0	\$0	\$0	43.4
Non-mandated, discretionary programs except APS and GROW.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.							
Total	\$208,626,000	\$78,288,000	\$126,697,000	\$3,641,000	\$2,280,000	\$1,361,000	525.0

Note: Unavoidable, fixed costs included three month's salary, estimated payoff of accrued time for laid-off employees, and unavoidable costs for fixed employee benefits plus unavoidable facilities costs (rent, maintenance, and utilities, etc.).

COMMUNITY AND SENIOR SERVICES

Total 2000-01 Proposed
Budget Positions = 525



**CONSUMER AFFAIRS
PASTOR HERRERA, JR., DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,470,680	\$ 1,855,000	\$ 2,113,000	\$ 2,391,000	\$ 2,391,000	\$ 278,000
SERVICES & SUPPLIES	804,513	1,368,000	1,109,000	1,260,000	981,000	-128,000
OTHER CHARGES	25,334	27,000	27,000	41,000	41,000	14,000
FIXED ASSETS-EQUIP	36,067					
GROSS TOTAL	\$ 2,336,594	\$ 3,250,000	\$ 3,249,000	\$ 3,692,000	\$ 3,413,000	\$ 164,000
LESS INTRAFD TRANSFER	175,000	269,000	175,000	739,000	689,000	514,000
NET TOTAL	\$ 2,161,594	\$ 2,981,000	\$ 3,074,000	\$ 2,953,000	\$ 2,724,000	\$ -350,000
REVENUE	1,576,506	1,648,000	1,741,000	1,570,000	1,531,000	-210,000
NET COUNTY COST	\$ 585,088	\$ 1,333,000	\$ 1,333,000	\$ 1,383,000	\$ 1,193,000	\$ -140,000
BUDGETED POSITIONS	36.0	41.0	41.0	47.0	47.0	6.0
REVENUE DETAIL						
STATE-OTHER	\$ 674	\$	\$	\$	\$	\$
COURT FEES & COSTS	581,000	538,000	538,000	538,000	538,000	
CHRGs FOR SVCS-OTHER	847,286	1,086,000	1,086,000	907,000	868,000	-218,000
MISCELLANEOUS	147,546	24,000	17,000	24,000	24,000	7,000
OPERATING TRANSFER IN			100,000	101,000	101,000	1,000
TOTAL	\$ 1,576,506	\$ 1,648,000	\$ 1,741,000	\$ 1,570,000	\$ 1,531,000	\$ -210,000
FUND	GENERAL FUND		FUNCTION	PUBLIC PROTECTION	ACTIVITY	OTHER PROTECTION

Mission Statement

To serve the public by providing consumer protection services, including consumer counseling, complaint mediation and investigation, and consumer education. To promote public safety and welfare by deterring consumer fraud and advancing fair competition in the marketplace. To increase the efficiency of and access to the justice system by educating litigants about the Small Claims Court process and relieving court overcrowding. To promote alternative dispute resolution processes that divert cases from the courts by providing mediation and conciliation to potential litigants. To protect the interests of cable television consumers and the County by the administration and monitoring of the County's cable television franchises. To alert the public to early warning signs of real estate fraud and investigate cases of fraud discovered.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost reduction of \$140,000 primarily related to elimination of start-up costs for the Self-Help Legal Access Center, offset by negotiated increases in salaries and employee benefits. The Proposed Budget also reflects full-year, reimbursable funding of the Adult Protective Services (APS)/Elder Fraud Protection Program and 3.0 positions for the Real Estate Fraud Notification Program, Dispute Settlement Services and Small Claims Advisor Program. Additionally, the budget reflects an increase in revenue from the Cable Television Fund to finance costs connected with the renewal, transfer, and merger of cable television franchises.

Multi-Year Budget Planning

The Department plans to continue its efforts toward providing responsive, efficient and high quality public service by investing in its most important resource – employees. The Department aims to provide them a productive and safe working environment, adequate computer and technical training in their field of expertise, and up-to-date computer equipment that will enable them to access consumer information quickly using various databases and the Internet. As funds become available, the Department will continue to upgrade its website to provide County residents with updated information and to serve as a vehicle for obtaining answers to consumer-related questions via e-mail. The Department will continue to explore new funding sources and cost-saving approaches to meet the public's growing demand for its various services.

Critical Needs

The Cable Television Franchising Program, which administers 41 franchise areas, has increasing funding needs resulting from multiple franchise renewals, mergers and transfers. Consumer Protection Services, the Department's core program, also requires additional funding to meet a growing workload.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Total number of program staff	22	27	30	38
Total number of volunteers	60	60	50	55
Net County cost	\$540,542	\$585,088	\$833,000 ⁽¹⁾	\$894,000 ⁽¹⁾
<u>Workload/Output</u>				
Number of persons counseled	345,934	311,948	314,606	324,044
Number of written complaints processed	4,934	5,090	5,167	5,267
Number of volunteer counseling hours donated	8,382	7,865	7,134	7,630
Restitution to consumers	\$232,469	\$8,820,664	\$5,773,136	\$5,773,136
<u>Efficiency</u>				
Number persons counseled per staff	15,724	11,554	10,487	8,527
Number of written complaints processed per program staff	224	189	172	139
Number of counseling hours donated per volunteer	140	131	143	139
Dollars of restitution per net County dollar	\$0.43	\$15.08	\$6.93	\$6.46
<u>Effectiveness/Outcome</u>				
Percentage change in persons counseled	24%	(-10%)	1%	3%
Percentage change in written complaints processed	(-15%)	3%	2%	2%
Percentage change in volunteer counseling hours donated	(-25%)	(-6%)	(-9%)	7%

Performance Measures (cont'd)

Objectives for 2000-01

- Increase by 3 percent the number of persons counseled.
- Increase by 10 percent the number of volunteers.
- Increase by 100 the number of complaints processed.

Explanatory Notes

- (1) Excludes Self-Help Legal Access funds to be awarded to outside agency.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 250,000	\$ 250,000	\$ --	3.0
	<u>Adult Protective Services (APS)/Elder Fraud Protection Program:</u> Reflects funding to provide fraud prevention services to abused, neglected and exploited elders and dependent adults, including the addition of 2.0 Consumer Affairs Representative and 1.0 Staff Assistant I positions, offset by intrafund transfer from the Department of Community and Senior Services.			
2.	\$ 27,000	\$ 27,000	\$ --	--
	<u>Cable Television Franchise Services:</u> Reflects increased funding for costs associated with the renewal, transfer, and merger of cable television franchises, offset by revenue from the Cable Television Fund.			
3.	\$ 10,000	\$ 10,000	\$ --	1.0
	<u>Dispute Settlement Services:</u> Reflects the addition of 1.0 Consumer Affairs Representative to perform mediation services and outreach, partially offset by a reduction in services and supplies cost due to the elimination of consultant services.			
4.	\$ 9,000	\$ 9,000	\$ --	1.0
	<u>Real Estate Fraud Notification Program:</u> Reflects the addition of 1.0 Consumer Affairs Representative to investigate, mediate and resolve complaints relating to real estate fraud issues, offset by a reduction in services and supplies costs and an increase in intrafund transfers from the Registrar-Recorder/County Clerk.			
5.	\$ 1,000	\$ 1,000	\$ --	--
	<u>Volunteer Services Program:</u> Reflects an increase in services and supplies to recognize the efforts of volunteers and student interns offset with funds obtained from donors.			
6.	\$ --	\$ --	\$ --	1.0
	<u>Small Claims Advisor Program:</u> Reflects the addition of 1.0 Small Claims Advisor I to provide information and counseling on all aspects of Small Claims Court, offset by a reduction in services and supplies requirements.			
7.	\$ (-201,000)	\$ --	\$ (-201,000)	--
	<u>Self-Help Legal Access Center (SHLAC):</u> Reflects a reduction in services and supplies due to the elimination of one-time start-up costs for SHLAC.			

Consumer Affairs (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 31,000	\$ --	\$ 31,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 18,000	\$ --	\$ 18,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 5,000	\$ --	\$ 5,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ (-27,000)	\$ --	\$ (-27,000)	--
	<u>Other Salaries and Employee Benefits:</u> Reflects a projected decrease primarily in workers' compensation costs and various other employee benefits.			
5.	\$ 34,000	\$ 7,000	\$ 27,000	--
	<u>Other Services and Supplies:</u> Reflects an increase in capital lease payments for the Kenneth Hahn Hall of Administration and the Civic Center Mall in addition to various other services and supplies costs, partially offset by co-generation revenue based on actual experience.			
6.	\$ 7,000	\$ --	\$ 7,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	164,000	\$ 304,000	\$ (-140,000)	6.0

CONSUMER AFFAIRS

PASTOR HERRERA, JR., DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,600,000	1,392,000	1,856,000	256,000
Employee Benefits	513,000	463,000	535,000	22,000
Total Salaries and Employee Benefits	2,113,000	1,855,000	2,391,000	278,000
<u>Services & Supplies</u>				
Communications	72,000	72,000	75,000	3,000
Computer Equipment-Non Capital		9,000	20,000	20,000
Information Technology Services	1,000	1,000	31,000	30,000
Insurance	3,000	3,000	1,000	(2,000)
Maintenance-Bldgs & Improv	8,000	8,000	8,000	0
Maintenance-Equipment	3,000	3,000	3,000	0
Memberships	1,000	1,000	1,000	0
Office Expense-Other	36,000	46,000	51,000	15,000
Office Expense-Postage	10,000	10,000	10,000	0
Professional & Spec Svcs	286,000	483,000	295,000	9,000
Rents & Leases-Bldg & Improv	4,000	4,000	4,000	0
Rents & Leases-Equipment	5,000	5,000	5,000	0
Special Departmental Expense	591,000	633,000	387,000	(204,000)
Telecommunications	11,000	11,000	12,000	1,000
Training	0	1,000	10,000	10,000
Trans & Travel-Auto Mileage	3,000	3,000	3,000	0
Trans & Travel-Auto Service	19,000	19,000	7,000	(12,000)
Trans & Travel-Traveling	4,000	4,000	4,000	0
Utilities	52,000	52,000	54,000	2,000
Total Services & Supplies	1,109,000	1,368,000	981,000	(128,000)
<u>Other Charges</u>				
Other Charges	5,000	5,000	5,000	0
Ret-Other Long Term Debt	22,000	22,000	36,000	14,000
Total Other Charges	27,000	27,000	41,000	14,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out				0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions				
Gross Total	3,249,000	3,250,000	3,413,000	164,000

Consumer Affairs (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	175,000	269,000	689,000	514,000
TOTAL NET REQUIREMENTS	3,074,000	2,981,000	2,724,000	(350,000)
REVENUES:				
Charges For Services	1,624,000	1,624,000	1,406,000	(218,000)
Miscellaneous	17,000	24,000	25,000	8,000
Other Financing Sources	100,000	0	100,000	0
TOTAL REVENUES	1,741,000	1,648,000	1,531,000	(210,000)
NET COUNTY COST	1,333,000	1,333,000	1,193,000	(140,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CONSUMER AFFAIRS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Consumer Affairs Protection Services	\$1,265,000	\$434,000	\$207,000	\$624,000	\$129,000	\$495,000	19.0
Mandated by L.A. County Code Section 2.62.020, non-discretionary program.							
The Consumer Protection Services Program provides consumer counseling and information services to the public, accepts and mediates complaints between consumers and merchants, investigates and resolves complaints of unethical or deceptive business practices, and conducts special investigations which are presented to appropriate prosecuting agencies for civil adjudication and criminal prosecution. Includes the Board ordered Real Estate Fraud Early Warning Program and a contract with the Department of Registrar Recorder to conduct the Real Estate Fraud Notification Program. Related are two grants from the Community Development Block Grant Division to administer a Homeowners' Fraud Prevention Project and a Home Loan Counseling Program. Includes an interdepartmental agreement with the Adult Protective Services (Program) of the Department of Community and Senior Services to provide fraud protection services to its large population of abused, neglected and financially exploited elders and dependent adults. Also includes the Volunteer Services Program, which coordinates and is responsible for the recruitment, training, and supervision of all volunteer and student interns which service each division and the public. Also includes revenues generated by other administrative and support costs.							
2. Small Claims Advisor Program	\$538,000	\$0	\$538,000	\$0	\$54,000	(\$54,000)	8.0
Mandated by California Government Code Section 117.14, non-discretionary program.							
The Small Claims Court Advisor Program provides information and counseling to litigants and potential litigants on all aspects of the Small Claims Court process. Also includes revenues generated by other administrative and support costs.							
3. Dispute Settlement Services	\$255,000	\$255,000	\$0	\$0	\$29,000	(\$29,000)	4.0
Mandated by California Business and Professions Code Section 470.3 et. seq., non-discretionary program.							
The Dispute Settlement Services Program promotes alternative dispute resolution processes that divert cases from the courts by providing mediation, conciliation, information and referral services to litigants and potential litigants who might otherwise use the court to settle their conflicts. Also includes revenues generated by other administrative and support costs.							
4. Cable Television Franchise Program	\$762,000	\$0	\$762,000	\$0	\$66,000	(\$66,000)	6.0
Mandated by L.A. County Code Section 16.64.010, non-discretionary.							
The Cable Television Franchise Program protects the welfare and interests of cable television consumers and the County through the administration and monitoring of the County's 41 Cable Television Franchises. Also includes revenues generated by other administrative and support costs.							

15.6

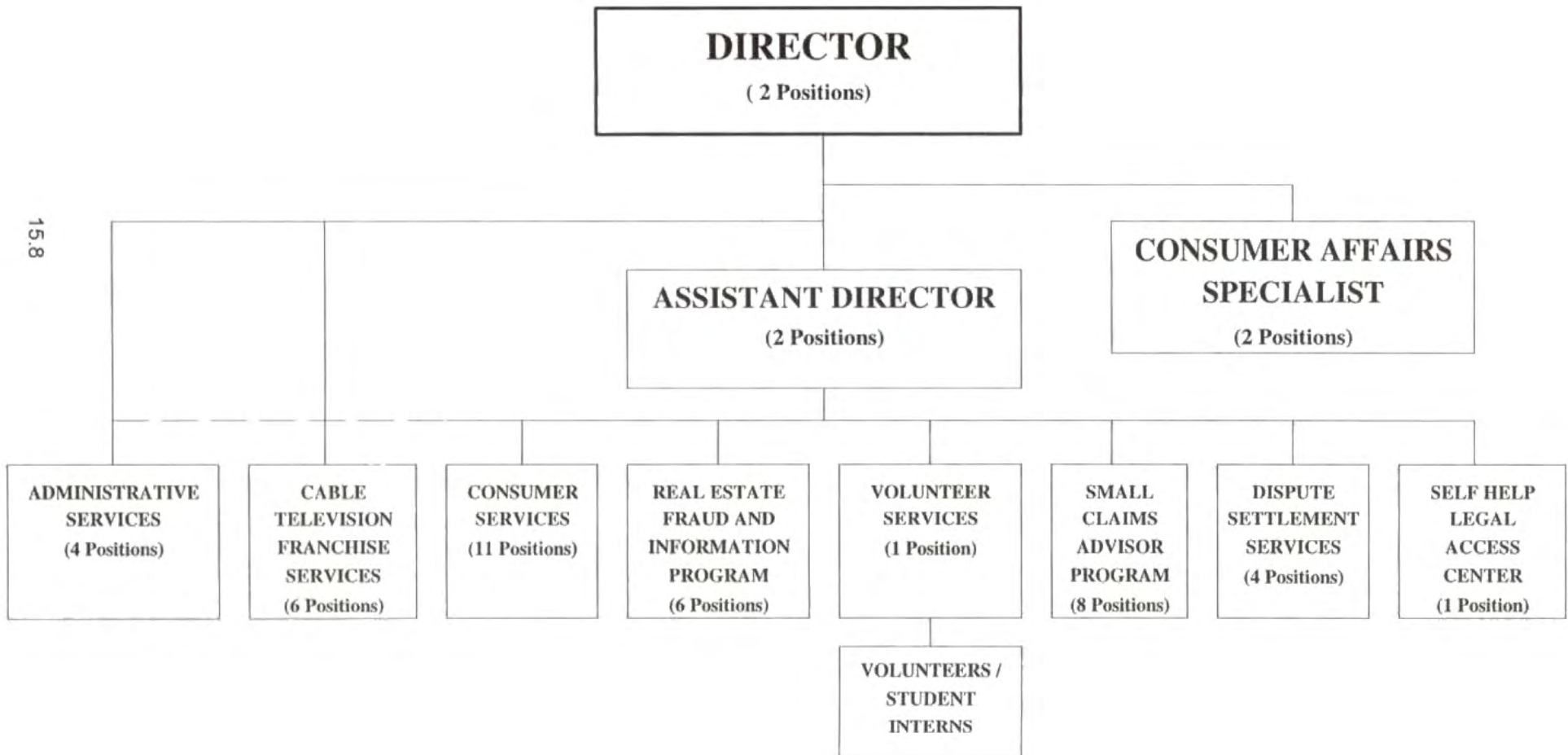
Consumer Affairs (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Self Help Legal Access Center Program	\$299,000	\$0	\$0	\$299,000	\$0	\$299,000	1.0
Board ordered, non-discretionary program.							
This program provides a Self Help Legal Access Center for unrepresented litigants in Los Angeles County who lack basic knowledge regarding the court system operations.							
6. Administration	\$294,000	\$0	\$24,000	\$270,000	\$56,000	\$214,000	9.0
Non-mandated, discretionary program.							
Includes the executive office, administrative services and other staff support. Costs of this program are offset by income as the staff provide both direct and indirect services to all departmental grant programs.							
Total	\$3,413,000	\$689,000	\$1,531,000	\$1,193,000	\$334,000	\$859,000	47.0

DEPARTMENT OF CONSUMER AFFAIRS

Pastor Herrera, Jr., Director

FY 2000-2001 Proposed Budgeted Positions = 47
(Excluding No Counts)



CORONER
A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 11,268,884	\$ 12,864,000	\$ 13,521,000	\$ 17,198,000	\$ 14,499,000	\$ 978,000
SERVICES & SUPPLIES	2,418,525	2,830,000	2,430,000	3,094,000	2,690,000	260,000
OTHER CHARGES	250,701	499,000	494,000	461,000	461,000	-33,000
FIXED ASSETS-EQUIP	183,640	157,000	107,000	164,000	164,000	57,000
OTHER FINANCING USES	95,882	122,000	82,000	20,000	20,000	-62,000
GROSS TOTAL	\$ 14,217,632	\$ 16,472,000	\$ 16,634,000	\$ 20,937,000	\$ 17,834,000	\$ 1,200,000
LESS INTRAFD TRANSFER	60,973	62,000	51,000	62,000	62,000	11,000
NET TOTAL	\$ 14,156,659	\$ 16,410,000	\$ 16,583,000	\$ 20,875,000	\$ 17,772,000	\$ 1,189,000
REVENUE	1,794,622	2,113,000	2,143,000	2,007,000	2,007,000	-136,000
NET COUNTY COST	\$ 12,362,037	\$ 14,297,000	\$ 14,440,000	\$ 18,868,000	\$ 15,765,000	\$ 1,325,000
BUDGETED POSITIONS	184.0	197.0	197.0	251.0	210.0	13.0
REVENUE DETAIL						
STATE-OTHER	\$ 247,754	\$ 308,000	\$ 338,000	\$ 320,000	\$ 320,000	\$ -18,000
PERSONNEL SERVICES	10,724	14,000	7,000	15,000	15,000	8,000
COURT FEES & COSTS	114,949	144,000	141,000	147,000	147,000	6,000
CHRGs FOR SVCS-OTHER	1,033,323	1,150,000	1,155,000	1,023,000	1,023,000	-132,000
OTHER SALES	290,254	429,000	406,000	438,000	438,000	32,000
MISCELLANEOUS	95,727	62,000	96,000	64,000	64,000	-32,000
SALE OF FIXED ASSETS	1,891	6,000				
TOTAL	\$ 1,794,622	\$ 2,113,000	\$ 2,143,000	\$ 2,007,000	\$ 2,007,000	\$ -136,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects additional net County cost of \$1.3 million, including third year funding to address the Department's critical staffing needs. Specifically, \$721,000 is provided to fund 13.0 positions, including: Physician Specialists to relieve current physician workload and increase training and supervision of residents; Coroner Investigators to assist in the caseload associated with the 24-hour, seven-day operation; and support staff for recovery, transport and autopsy of decedents, toxicological testing and office clerical functions as well as health and safety equipment, and supplies. This funding helps ensure that the Department maintains the requirements of the Accreditation Council of Graduate Medical Education (ACGME) for the Forensic Residency Program. The Proposed Budget also reflects funding for negotiated increases in salaries and employee benefits, equipment purchases for the Forensic Medicine and Operations Bureau programs, and an increase in contract histopathology and neuropathology micro slide processing services.

Multi-Year Budget Planning

The Department continues its efforts to increase the level of service by improving the quality of its medical investigations and processing at least 80 percent of all its cases within a 48-hour period. Multi-year planning also focuses on reopening regional offices that were downsized or eliminated as a result of curtailments. These offices, once reopened or restored, will provide full services to the outlying communities.

Critical Needs

Efforts continue to 1) address the issue of increasing autopsies and investigations to meet the increased medical/legal demands; and 2) prepare for the needs of the community based on projected population increases.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Field investigators	23	25	30	32
Pathologists	16	21	22	24
<u>Workload/Output</u>				
Cases investigated	18,500	18,521	23,534 ⁽¹⁾	24,710
Autopsies/examinations	6,882	6,773	6,826	7,167
<u>Efficiency</u>				
Cases per investigator	804	741	784	772
Cases per pathologist (autopsies and external exams)	430	323	310	299
Average cost per investigation	\$137	\$147	\$145	\$147
Average on-scene response time (minutes)	60	60	60	60
<u>Effectiveness/Outcome</u>				
Percentage of cases which are processed within 48 hours	24%	24%	50%	60%
Percentage of time on-scene response is within 60 minutes or less	80%	80%	80%	80%
Percentage of time next of kin is notified within 24 hours	75%	75%	75%	80%

Objectives for 2000-01

- Increase the percentage of cases processed within 48 hours.
- Maintain an average on-scene response time of 60 minutes or less 80 percent of the time.
- Increase the percentage of next of kin notified within 24 hours of death notification.

Explanatory Notes

- (1) The 1999-00 estimated increase in cases investigated is due to a National Association of Medical Examiners requirement to track all cases including those identified as rejections. A rejection is a case that is reported to the Coroner, but after an extensive time consuming investigation of the medical and social background of the decedent, the case is usually determined to be outside of the Coroner's jurisdiction. The upgraded Chief Medical Examiner Information System has the capability to track these cases.

Coroner (cont'd)

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>		<u>Net County Cost</u>	<u>Positions</u>
<u>Program Changes</u>					
1.	\$ 721,000	\$ --		\$ 721,000	13.0
<u>Autopsy and Support Services:</u> Reflects additional 2.0 Physician Specialists, 2.0 Coroner Investigators and 9.0 support staff to handle the increased caseload, and to maintain ACGME requirements for the Forensic Residency Program, including increasing training and supervision of residents by teaching staff.					
<u>Other Changes</u>					
1.	\$ 203,000	\$ --		\$ 203,000	--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.					
2.	\$ 35,000	\$ --		\$ 35,000	--
<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.					
3.	\$ 88,000	\$ --		\$ 88,000	--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.					
4.	\$ (-69,000)	\$ --		\$ (-69,000)	--
<u>Other Salaries and Employee Benefits:</u> Reflects an increase in salary savings, partially offset by increased Megaflex, long-term disability, retiree health insurance, and workers' compensation benefits.					
5.	\$ 260,000	\$ --		\$ 260,000	--
<u>Services and Supplies:</u> Reflects a net increase in health and safety equipment and supplies, and an increase in contract histopathology and neuropathology micro slide processing services.					
6.	\$ (-33,000)	\$ --		\$ (-33,000)	--
<u>LAC-CAL Lease Payments:</u> Reflects a net decrease in LAC-CAL lease payments.					
7.	\$ 57,000	\$ --		\$ 57,000	--
<u>Fixed Assets:</u> Reflects the purchase of equipment including microscopes, autopsy vacuum saws, and vehicles for the Forensic Medicine and Operation Bureau programs.					
8.	\$ (-62,000)	\$ --		\$ (-62,000)	--
<u>Productivity Investment Fund:</u> Reflects a decrease in Productivity Investment Fund loan repayment.					

Coroner (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
9.	\$ --	\$ 11,000	\$ (-11,000)	--
	<u>Reimbursable Services:</u> Reflects an increase in reimbursable services provided to other County departments for copies of photographs and documents.			
10.	\$ --	\$ (-136,000)	\$ 136,000	--
	<u>Miscellaneous Revenue:</u> Reflects a net decrease in revenue primarily associated with tissue collection services, transfers from the Youthful Drunk Driving Visitation Program Donation Fund, and State-mandated reimbursement for Sudden Infant Death Syndrome autopsy cases and death scene investigation services.			
Total \$	1,200,000	\$ (-125,000)	\$ 1,325,000	13.0

CORONER

A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	10,110,000	9,263,000	10,589,000	479,000
Employee Benefits	3,411,000	3,601,000	3,910,000	499,000
Total Salaries and Employee Benefits	13,521,000	12,864,000	14,499,000	978,000
<u>Services & Supplies</u>				
Admin & General	0	99,000	101,000	101,000
Clothing and Personal Supplies	9,000	8,000	9,000	0
Communications	196,000	190,000	142,000	(54,000)
Computer Equipment-Non Capital	0	28,000	75,000	75,000
Computer Software	0	19,000	25,000	25,000
Household Expense	73,000	77,000	79,000	6,000
Information Technology Services	137,000	200,000	120,000	(17,000)
Insurance	103,000	119,000	132,000	29,000
Maintenance-Bldgs & Improv	88,000	130,000	82,000	(6,000)
Maintenance-Equipment	119,000	110,000	112,000	(7,000)
Medical, Dental, Lab Supplies	380,000	408,000	365,000	(15,000)
Memberships	2,000	3,000	3,000	1,000
Office Expense-Other	421,300	40,000	41,000	(380,300)
Office Expense-Postage	22,000	20,000	20,000	(2,000)
Office Expense-Stat & Forms	27,000	32,000	33,000	6,000
Professional & Spec Svcs	570,000	797,000	793,000	223,000
Rents & Leases-Equipment	6,000	9,000	9,000	3,000
Small Tools & Instruments	4,000	1,000	2,000	(2,000)
Special Departmental Expense	98,000	343,000	350,000	252,000
Telecommunications	0	33,000	34,000	34,000
Training	20,000	20,000	10,000	(10,000)
Trans & Travel-Auto Mileage	11,000	5,000	5,000	(6,000)
Trans & Travel-Auto Service	100,000	110,000	112,000	12,000
Trans & Travel-Other	0	3,000	3,000	3,000
Trans & Travel-Traveling	39,000	22,000	29,000	(10,000)
Utilities	4,700	4,000	4,000	(700)
Total Services & Supplies	2,430,000	2,830,000	2,690,000	260,000
<u>Other Charges</u>				
Judgments & Damages	68,000	148,000	57,000	(11,000)
Other Charges	426,000	351,000	404,000	(22,000)
Total Other Charges	494,000	499,000	461,000	(33,000)
<u>Fixed Assets</u>				
Equipment	107,000	157,000	164,000	57,000
Total Fixed Assets	107,000	157,000	164,000	57,000
<u>Other Financing Uses</u>				
Operating Transfers Out	82,000	122,000	20,000	(62,000)
Total Other Financing Uses	82,000	122,000	20,000	(62,000)

Coroner (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	16,634,000	16,472,000	17,834,000	1,200,000
Less: Intrafund Transfers	51,000	62,000	62,000	11,000
TOTAL NET REQUIREMENTS	16,583,000	16,410,000	17,772,000	1,189,000
REVENUE:				
Intergovernmental Revenues:				
State	338,000	308,000	320,000	(18,000)
Charges For Services	1,303,000	1,308,000	1,185,000	(118,000)
Miscellaneous	502,000	491,000	502,000	0
Other Financing Sources	0	6,000	0	0
TOTAL REVENUES	2,143,000	2,113,000	2,007,000	(136,000)
NET COUNTY COST	14,440,000	14,297,000	15,765,000	1,325,000

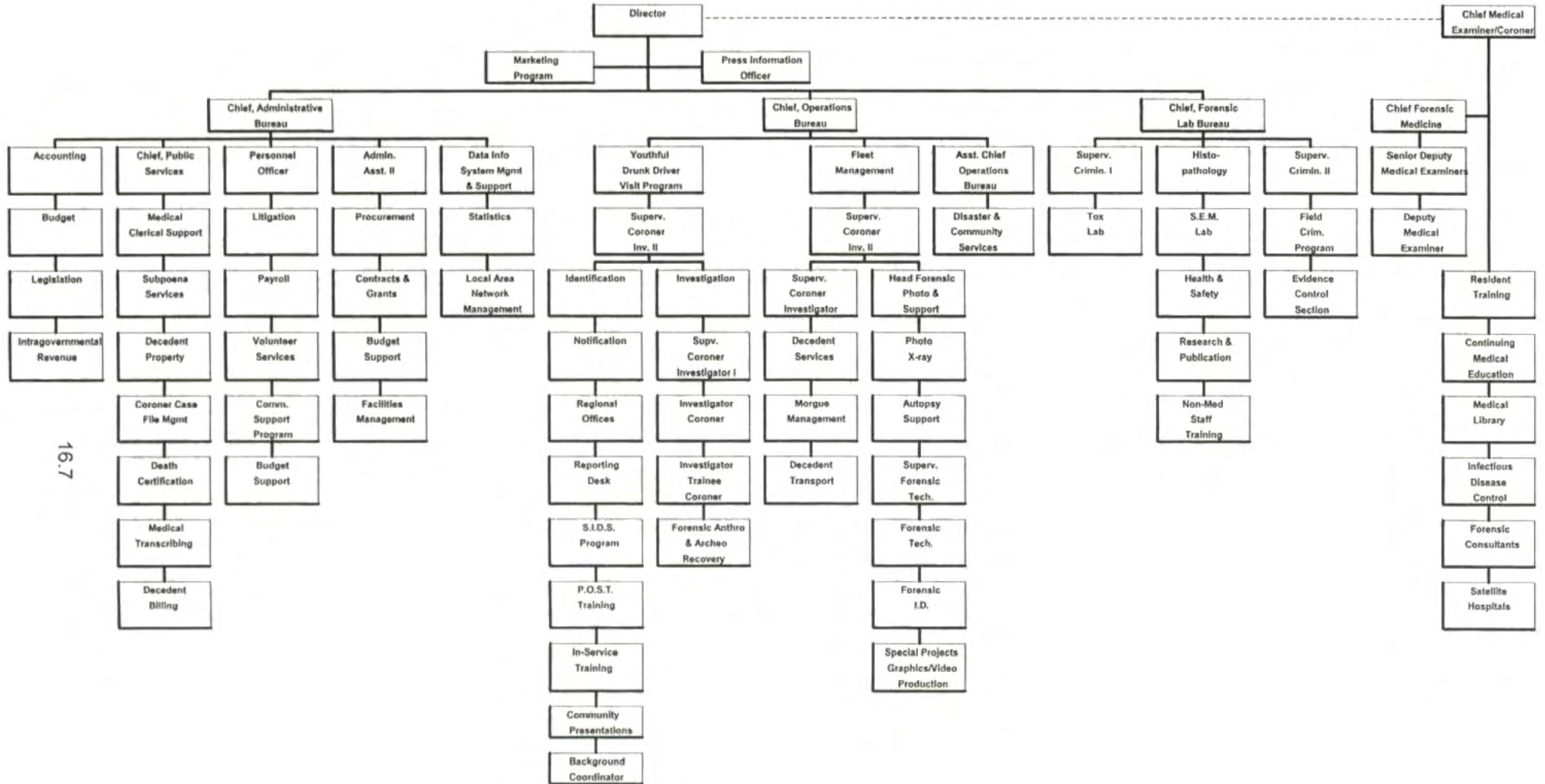
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CORONER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Forensic Medicine	\$4,876,000	\$0	\$210,000	\$4,666,000	\$0	\$4,666,000	32.0
<p>Investigates and determines the cause and mode of all sudden and unusual deaths under the Coroner's jurisdiction by conducting forensic medical investigations, autopsies, and histopathology examinations. Includes revenue that was partially earned by costs incurred in the Administration and Support Programs.</p> <p>(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Deaths, Chapter 268/91 Sudden Infant Death Syndrome (SIDS) Contact Family, Chapter 955/89 SIDS Autopsies) (Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)</p>							
2. Operations Bureau	\$7,659,000	\$28,000	\$978,000	\$6,653,000	\$0	\$6,653,000	114.0
<p>Provides death scene investigation and death notification to next of kin, gathers information from witnesses, and collects data used in determining the cause of death. Responsible for the preparation of investigative reports and the provision of testimony in court, and assists with transportation, storage, photography, x-ray, dental and fingerprint examination, embalming, and release of decedents. Also provides disaster preparation and response to all major and minor emergencies.</p> <p>(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Deaths, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies) (Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)</p>							
3. Forensic Laboratories	\$1,742,000	\$0	\$174,000	\$1,568,000	\$0	\$1,568,000	17.0
<p>Provides toxicological, histological and scanning electron microscopy analysis. Also provides criminalistic services and if necessary, testimony in court.</p> <p>(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Deaths, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies) (Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)</p>							
4. Executive/Admin/Public Services	\$3,557,000	\$34,000	\$645,000	\$2,878,000	\$0	\$2,878,000	47.0
<p>Public Services Division provides and maintains case file management, document sales, billing for transportation services, subpoena processing, and release of decedent personal property. Administration and Executive Divisions provide overall direction and coordination of all non-medical divisions and programs. Directs the achievement of goals and objectives. Maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.</p> <p>(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Deaths, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies, Chapter 486/75 Mandated Reimbursement Process) (Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)</p>							
Total	\$17,834,000	\$62,000	\$2,007,000	\$15,765,000	\$0	\$15,765,000	210.0

16.6

**Los Angeles County
Department of Coroner
2000-01 Proposed Budgeted Positions = 210.0**



16.7

COUNTY COUNSEL
LLOYD W. PELLMAN, COUNTY COUNSEL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 22,544,988	\$ 34,404,000	\$ 39,825,000	\$ 45,181,000	\$ 44,988,000	\$ 5,163,000
SERVICES & SUPPLIES	13,731,621	11,524,000	9,126,000	10,197,000	10,018,000	892,000
OTHER CHARGES	467,274	450,000	483,000	601,000	558,000	75,000
FIXED ASSETS-EQUIP	100,143	227,000	211,000	553,000	61,000	-150,000
GROSS TOTAL	\$ 36,844,026	\$ 46,605,000	\$ 49,645,000	\$ 56,532,000	\$ 55,625,000	\$ 5,980,000
LESS INTRAFD TRANSFER	23,202,186	28,285,000	31,158,000	35,920,000	36,602,000	5,444,000
NET TOTAL	\$ 13,641,840	\$ 18,320,000	\$ 18,487,000	\$ 20,612,000	\$ 19,023,000	\$ 536,000
REVENUE	11,892,464	15,011,000	15,167,000	15,614,000	15,764,000	597,000
NET COUNTY COST	\$ 1,749,376	\$ 3,309,000	\$ 3,320,000	\$ 4,998,000	\$ 3,259,000	\$ -61,000
BUDGETED POSITIONS	261.0	481.0	481.0	504.0	500.0	19.0
REVENUE DETAIL						
STATE-OTHER	\$ 12	\$	\$	\$	\$	\$
LEGAL SERVICES	7,728,099	9,406,000	9,508,000	10,187,000	10,376,000	868,000
PERSONNEL SERVICES	3,254,900	4,190,000	4,190,000	3,927,000	3,900,000	-290,000
PLANNING & ENG SVCS	1,600	44,000	58,000	119,000	118,000	60,000
COURT FEES & COSTS	15					
ROAD & STREET SVCS	172,592	245,000	245,000	451,000	448,000	203,000
PARK & RECREATION SVS	4,911	30,000	30,000	26,000	26,000	-4,000
CHRGs FOR SVCS-OTHER	396,405	465,000	505,000	570,000	565,000	60,000
MISCELLANEOUS	333,930	631,000	631,000	334,000	331,000	-300,000
TOTAL	\$ 11,892,464	\$ 15,011,000	\$ 15,167,000	\$ 15,614,000	\$ 15,764,000	\$ 597,000
FUND						
GENERAL FUND						
FUNCTION						
GENERAL						
ACTIVITY						
COUNSEL						

Mission Statement

To provide ethical, timely and effective legal representation, advice, and counsel to the County, the Board of Supervisors, and other public officers and agencies.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost decrease of \$61,000 due to the elimination of one-time funding for automation enhancements, partially offset by negotiated increases in salaries and employee benefits and other ministerial cost increases. The Proposed Budget also reflects reimbursable increases in permanent staff costs in lieu of utilizing Auxiliary Legal Services and additional reimbursable funding for Sheriff's Civil Service Advocacy Unit.

Multi-Year Budget Planning

The Office will continue to utilize all available legal resources to provide the most benefit to the County and its clients by: 1) conducting legal seminars with clients to minimize exposure to liability; 2) increasing the efficiency of automated systems; 3) maintaining the optimum balance between in-house and outside counsel services; and 4) training staff to ensure a quality work product.

Critical Needs

The Office is in need of additional space to accommodate growth within the legal divisions and the information technology staff, as well as automation enhancements and increased training.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of billing staff	3	3	3	3
Number of staff reviewing accuracy	1	1	1	1
Number of staff notifying client departments.	13	13	13	13
Number of attorneys receiving notification of settlement conference, arbitration, mediation, and trial dates.	22	24	30	30
<u>Workload/Output</u>				
Number of invoices sent within 30 working days from date service was rendered.	1,028	1,209	652	1,200
Number of invoices with minimum accuracy rate of 90 percent.	1,372	1,343	990	1,350
Number of notices sent within seven working days.	1,568	690	800	1,200
Number of notices sent 30 working days before the scheduled date.	102	95	150	150
<u>Efficiency</u>				
Number of invoices sent within 30 working days from date of service rendered per billing staff.	343	403	217	400
Number of invoices with minimum accuracy rate of 90 percent per staff.	1,372	1,343	990	1,350
Number of notices sent within seven working days per staff.	121	53	62	92
Number of notices sent 30 working days before scheduled date per attorney.	5	4	5	5

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u>				
Percent of time 60 percent of the invoices were sent within 30 working days from date service rendered. (Client departments are assisted in providing more timely budget information and budget status reports to the Chief Administrative Office.)	83%	100%	75%	75%
Percent of the time invoices were sent with a minimum accuracy rate of 90 percent (Client departments are correctly charged for legal services.)	100%	100%	100%	100%
Percent of notices sent within seven working days of receipt. (Client departments would have increased awareness of liabilities outstanding and have an opportunity to eliminate recurring liability situations.)	84%	62%	75%	80%
Percent of notices sent 30 working days before scheduled date. (Attorney-client synchronization of litigation settlement position would be enhanced.)	91%	94%	94%	94%

Objectives for 2000-01

- Send 60 percent of invoices within 30 working days from date service rendered by in-house legal staff 75 percent of the time.
- Strive for a minimum 90 percent accuracy rate on invoices.
- Notify client departments of new in-house claims and lawsuits involving the department within seven working days of receipt 75 percent of the time.
- Notify client departments when cases handled in-house are scheduled for settlement conference, arbitration, mediation and trial 30 working days before scheduled date 94 percent of the time.

Explanatory Notes

Input measures do not represent full-time equivalent staff.

County Counsel (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 2,887,000	\$ 2,887,000	\$ --	7.0
	<u>Staffing Changes:</u> Reflects full-year funding for secretarial and legal staff consistent with efforts to reduce the Department's reliance on Auxiliary Legal Services.			
2.	\$ 414,000	\$ 414,000	\$ --	--
	<u>Legal Services Level:</u> Reflects additional funding to provide services to the Sheriff's Civil Service Advocacy Unit.			
3.	\$ 651,000	\$ 651,000	\$ --	12.0
	<u>Legal Support Staff:</u> Reflects the addition of 12.0 Supervising Legal Office Support Assistants to provide supervision and leadership to secretarial and clerical support staff.			
<u>Other Changes</u>				
1.	\$ 690,000	\$ 641,000	\$ 49,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 76,000	\$ 71,000	\$ 5,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 445,000	\$ 415,000	\$ 30,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 75,000	\$ 70,000	\$ 5,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget Claiming guidelines.			
5.	\$ 892,000	\$ 892,000	\$ --	--
	<u>Services and Supplies:</u> Reflects primarily increased services and supplies costs such as: legal defense, training, charges from other County departments, and office expenses, partially offset by a reduction in the use of Auxiliary Legal Services and charges to customers.			
6.	\$ (-150,000)	\$ --	\$ (-150,000)	--
	<u>Fixed Assets:</u> Reflects reduction in one-time funding for automation enhancements.			
Total \$	5,980,000	\$ 6,041,000	\$ (-61,000)	19.0

COUNTY COUNSEL

LLOYD W. PELLMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	29,434,000	25,859,000	33,758,000	4,324,000
Employee Benefits	10,391,000	8,545,000	11,230,000	839,000
Total Salaries and Employee Benefits	39,825,000	34,404,000	44,988,000	5,163,000
<u>Services & Supplies</u>				
Communications	454,700	375,000	429,600	(25,100)
Computer Equipment-Non Capital	141,300	214,000	151,900	10,600
Computer Software	492,200	188,900	132,100	(360,100)
Information Technology Services	317,800	521,800	725,900	408,100
Insurance	28,000	21,100	22,000	(6,000)
Maintenance-Bldgs & Improv	295,800	396,400	632,500	336,700
Memberships	111,100	104,800	117,000	5,900
Office Expense-Other	645,200	788,000	812,000	166,800
Office Expense-Postage	75,600	63,700	68,700	(6,900)
Office Expense-Stat & Forms	20,000	39,700	40,200	20,200
Professional & Spec Svcs	5,275,500	7,483,000	5,405,200	129,700
Publications & Legal Notice	5,000	5,000	5,000	0
Rents & Leases-Bldg & Improv	143,500	104,800	141,000	(2,500)
Rents & Leases-Equipment	292,600	133,700	231,600	(61,000)
Special Departmental Expense	8,000	8,000	8,000	0
Telecommunications	57,000	76,600	82,500	25,500
Training	127,200	350,000	332,200	205,000
Trans & Travel-Auto Mileage	40,500	35,200	40,600	100
Trans & Travel-Auto Service	60,000	61,400	67,000	7,000
Trans & Travel-Traveling	35,000	43,000	41,000	6,000
Utilities	500,000	509,900	532,000	32,000
Total Services & Supplies	9,126,000	11,524,000	10,018,000	892,000
<u>Other Charges</u>				
Judgments & Damages	30,000	0	30,000	0
Other Charges	453,000	450,000	528,000	75,000
Total Other Charges	483,000	450,000	558,000	75,000
<u>Fixed Assets</u>				
Equipment	211,000	227,000	61,000	(150,000)
Total Fixed Assets	211,000	227,000	61,000	(150,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	49,645,000	46,605,000	55,625,000	5,980,000

County Counsel (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	31,158,000	28,285,000	36,602,000	5,444,000
TOTAL NET REQUIREMENTS	18,487,000	18,320,000	19,023,000	536,000
REVENUES:				
Charges For Services	14,536,000	14,380,000	15,433,000	897,000
Miscellaneous	631,000	631,000	331,000	(300,000)
TOTAL REVENUES	15,167,000	15,011,000	15,764,000	597,000
NET COUNTY COST	3,320,000	3,309,000	3,259,000	(61,000)

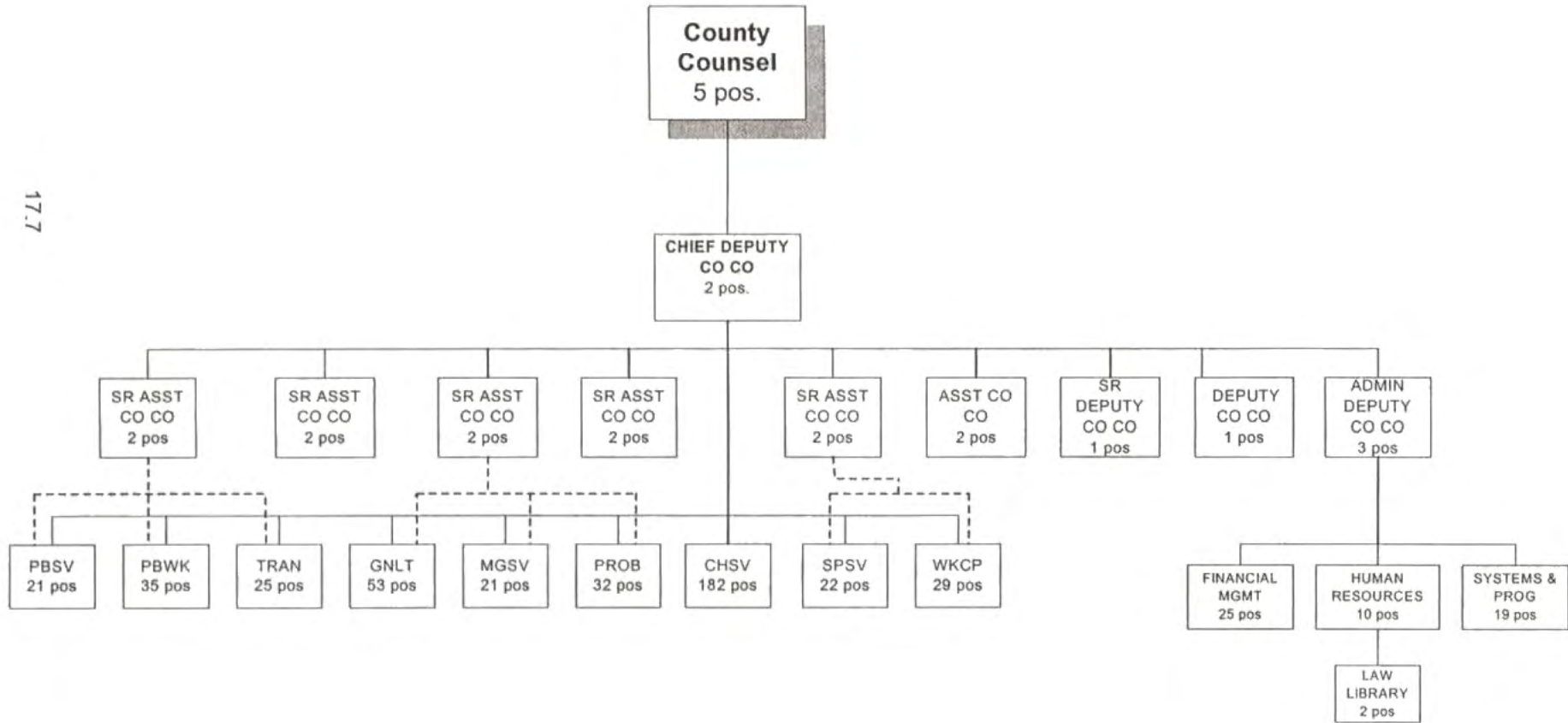
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: COUNTY COUNSEL

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. House Counsel	\$12,851,000	\$4,070,000	\$5,644,000	\$3,137,000	\$1,379,000	\$1,758,000	112.0
Mandated, non-discretionary program.							
Advises County clients as to their duties and responsibilities under the law, including such areas as a conflict of interest, taxation, finance, legislation, public health, safety, and welfare.							
2. Litigation	\$38,552,000	\$29,849,000	\$8,828,000	(\$125,000)	\$4,138,000	(\$4,263,000)	336.0
Mandated, non-discretionary program.							
Represents the County, its officers, special districts and the Metropolitan Transportation Authority (MTA) in all civil litigation, probate and dependency court matters.							
3. Administration	\$4,222,000	\$2,683,000	\$1,292,000	\$247,000	\$415,000	(\$168,000)	52.0
Non-mandated, discretionary program.							
Performs the administrative functions of the Department. Includes executive office functions not directly associated with client services. Also includes departmental budget, accounting personnel/payroll, and procurement.							
Total	\$55,625,000	\$36,602,000	\$15,764,000	\$3,259,000	\$5,932,000	(\$2,673,000)	500.0

OFFICE OF THE COUNTY COUNSEL
 Lloyd W. Pellman, County Counsel
 Total 2000-01 Proposed Budgeted Positions = 500

17.7



**DISTRICT ATTORNEY
GIL GARCETTI, DISTRICT ATTORNEY**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 158,708,790	\$ 179,592,000	\$ 179,592,000	\$ 207,209,000	\$ 187,016,000	\$ 7,424,000
SERVICES & SUPPLIES	24,351,191	28,343,000	28,343,000	31,985,000	28,801,000	458,000
OTHER CHARGES	2,797,821	3,395,000	3,395,000	11,527,000	3,395,000	
FIXED ASSETS-EQUIP	330,797	304,000	304,000	329,000	304,000	
OTHER FINANCING USES	66,000	66,000	66,000	66,000	66,000	
GROSS TOTAL	\$ 186,254,599	\$ 211,700,000	\$ 211,700,000	\$ 251,116,000	\$ 219,582,000	\$ 7,882,000
LESS INTRAFD TRANSFER	9,583,810	10,712,000	10,712,000	10,712,000	10,712,000	
NET TOTAL	\$ 176,670,789	\$ 200,988,000	\$ 200,988,000	\$ 240,404,000	\$ 208,870,000	\$ 7,882,000
REVENUE	102,539,445	111,701,000	111,701,000	115,834,000	115,834,000	4,133,000
NET COUNTY COST	\$ 74,131,344	\$ 89,287,000	\$ 89,287,000	\$ 124,570,000	\$ 93,036,000	\$ 3,749,000
BUDGETED POSITIONS	1,982.0	2,101.0	2,101.0	2,444.0	2,129.0	28.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400	\$	\$	\$	\$	
VEHICLE CODE FINES	2,560					
OTHER COURT FINES	944					
FORFEIT & PENALTIES	1,318	20,000	200,000	20,000	20,000	-180,000
STATE-OTHER	23,788,126	27,048,000	25,630,000	29,639,000	29,639,000	4,009,000
STATE-REALIGNMENT REV	4,204,000	4,204,000	4,204,000	4,204,000	4,204,000	
STATE-PROP 172 PSAF	68,171,328	70,364,000	70,364,000	72,026,000	72,026,000	1,662,000
FEDERAL-OTHER	650,689	111,000	1,841,000	111,000	111,000	-1,730,000
ASSESS/TAX COLL FEES	11,400					
COMMUNICATION SVCS	351,848	221,000		267,000	267,000	267,000
LEGAL SERVICES	72,207	150,000	150,000	150,000	150,000	
LAW ENFORCEMENT SVCS		65,000				
RECORDING FEES	4,635					
CHRGs FOR SVCS-OTHER	2,027,982	2,819,000	2,443,000	2,407,000	2,407,000	-36,000
OTHER SALES	58					
MISCELLANEOUS	1,428,845	1,755,000	1,955,000	2,196,000	2,196,000	241,000
SALE OF FIXED ASSETS	19,105					
OPERATING TRANSFER IN	1,804,000	4,944,000	4,914,000	4,814,000	4,814,000	-100,000
TOTAL	\$ 102,539,445	\$ 111,701,000	\$ 111,701,000	\$ 115,834,000	\$ 115,834,000	\$ 4,133,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

To represent the People in all felony prosecutions and juvenile hearings, as well as in all misdemeanor prosecutions where there is no city prosecutor.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects increased net County cost of \$3.7 million, and 28.0 additional revenue-offset positions to implement grant-funded special prosecution programs. The Proposed Budget also funds negotiated increases in salaries and employee benefits, anticipated growth in public safety sales tax receipts, and full-year staffing and maintenance expenditures for the Airport Branch Courthouse.

Critical Needs

The District Attorney requires additional resources in the following areas; juvenile crime; Abolish Chronic Truancy; elder abuse; cybercrimes, and court consolidation as well as additional Paralegal, Investigative Assistant and Witness Assistant positions required to fully implement the PricewaterhouseCooper's audit recommendations. Additional funding is also required to implement those recommendations identified in the Auditor-Controller's Fiscal Operations Review which pertain to the Department's internal audit unit. Other critical needs identified by the Department include enhancing the following programs: Asian Gang task force; asset forfeiture; quality of life in local communities; crimes against police officers; extradition; family violence; hate crimes; major crimes; trial support; domestic violence; target crimes and crime prevention.

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 2,095,000	\$ 2,095,000	\$ --	22.0
	<u>Community Law Enforcement and Recovery (CLEAR):</u> Reflects revenue-offset State funding for 15.0 attorney positions and 7.0 support staff positions to implement the CLEAR Demonstration Project in conjunction with the Probation and Sheriff Departments, Los Angeles Police Department and the Los Angeles City Attorney's Office to provide a coordinated response to crime perpetrated by criminal gangs.			
2.	\$ 100,000	\$ 100,000	\$ --	2.0
	<u>Juvenile Offender Intervention Network:</u> Reflects revenue-offset funding from the State for 2.0 Hearing Officer positions to provide a community-based alternative to the formal juvenile court process for first time offenders.			
3.	\$ 132,000	\$ 132,000	\$ --	1.0
	<u>Real Estate Fraud Unit:</u> Reflects revenue-offset funding from the Real Estate Fraud Trust Fund for 1.0 attorney position to provide vertical prosecution of complex real estate fraud cases.			
4.	\$ 181,000	\$ 181,000	\$ --	2.0
	<u>Gang Violence Suppression:</u> Reflects funding from the Office of Criminal Justice Planning for 2.0 attorney positions to prevent harmful gang activities and, among other goals, to identify hard-core gang members on probation or parole in the cities of Bellflower and Lakewood.			
5.	\$ 113,000	\$ 113,000	\$ --	1.0
	<u>Stalking and Threat Assessment Team Project:</u> Reflects funding from the State for 1.0 attorney position to assist the State and local government in developing and strengthening effective law enforcement strategies to combat violent crimes against women.			
<u>Other Changes</u>				
1.	\$ 2,687,000	\$ --	\$ 2,687,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			

District Attorney (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
2.	\$ 496,000	\$ --	\$ 496,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 1,756,000	\$ --	\$ 1,756,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ --	\$ 1,662,000	\$ (-1,662,000)	--
	<u>Public Safety Sales Tax:</u> Reflects anticipated growth in public safety sales tax receipts.			
5.	\$ --	\$ (-150,000)	\$ 150,000	--
	<u>Eliminate CJFTCF Transfer to General Fund:</u> Reflects the second year of the five-year phased elimination of the operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund approved by the Board on June 29, 1998.			
6.	\$ 322,000	\$ --	\$ 322,000	--
	<u>Airport Courthouse:</u> Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures.			
Total \$	7,882,000	\$ 4,133,000	\$ 3,749,000	28.0

FAMILY SUPPORT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET	
SALARIES & EMP BEN	\$ 65,958,995	\$ 82,986,000	\$ 87,354,000	\$ 101,720,000	\$ 97,405,000	\$ 10,051,000	
SERVICES & SUPPLIES	56,302,747	73,477,000	73,477,000	71,424,000	70,468,000	-3,009,000	
OTHER CHARGES	10,521	10,000	10,000	151,000	151,000	141,000	
FIXED ASSETS-EQUIP	243,724	250,000	250,000	250,000	250,000		
GROSS TOTAL	\$ 122,515,987	\$ 156,723,000	\$ 161,091,000	\$ 173,545,000	\$ 168,274,000	\$ 7,183,000	
LESS INTRAFD TRANSFER	1,043,350	975,000	1,950,000	1,950,000	1,950,000		
NET TOTAL	\$ 121,472,637	\$ 155,748,000	\$ 159,141,000	\$ 171,595,000	\$ 166,324,000	\$ 7,183,000	
REVENUE	116,318,680	148,700,000	150,463,000	171,595,000	166,324,000	15,861,000	
NET COUNTY COST	\$ 5,153,957	\$ 7,048,000	\$ 8,678,000			\$ -8,678,000	
BUDGETED POSITIONS	1,670.9	1,806.0	1,806.0	2,055.0	1,948.0	142.0	
REVENUE DETAIL							
STATE-OTHER	\$ 85,357	\$ 46,920,000	\$ 47,290,000	\$ 58,342,000	\$ 56,369,000	\$ 9,079,000	
FEDERAL-OTHER	114,217,450	99,176,000	102,906,000	113,253,000	109,955,000	7,049,000	
RECORDING FEES	1,170						
CHRGs FOR SVCS-OTHER	1,241						
OTHER SALES	7,904						
MISCELLANEOUS	2,005,558	2,604,000	267,000			-267,000	
TOTAL	\$ 116,318,680	\$ 148,700,000	\$ 150,463,000	\$ 171,595,000	\$ 166,324,000	\$ 15,861,000	
FUND	GENERAL FUND		FUNCTION	PUBLIC PROTECTION		ACTIVITY	JUDICIAL

Mission Statement

To enforce the financial responsibility of parents to support their children.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects 142.0 additional positions and increased appropriation of \$7.2 million, fully offset by additional Federal subvention and State reimbursement revenue. As a result of State legislation which provides full State funding for eligible expenditures which are not reimbursed by Federal revenues, the budget reflects no net County cost (NCC) for 2000-01. The additional funding is primarily for 1) additional case workers and support staff; 2) community outreach; and 3) negotiated increases in salaries and employee benefits.

Critical Needs

The District Attorney has indicated a critical need for additional positions in administration (e.g., budget/fiscal, human resources, payroll, facilities management, and employee relations), which are necessary for an efficient transition to the forthcoming County Child Support Services Department.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
NCC (millions)	\$5.3	\$5.1	\$7.0	\$0
<u>Workload/Output</u>				
Total collections (millions)	\$257.6	\$312.0	\$380.0	\$418.0
Families served	508,076	516,635	559,000	559,000
Paternities established	69,001	47,955	52,751	58,023
Support orders established	48,729	34,695	38,165	41,982
Cases referred for criminal	6,067	7,268	7,995	8,795
<u>Efficiency</u>				
Families served per NCC dollar	0.10	0.10	0.08	0.00
<u>Effectiveness/Outcome</u>				
Percentage change in total collections	21.51%	21.12%	21.79%	10.00%
Percentage change in families served	2.39%	1.68%	8.20%	0%
Percentage change in paternities established	43.20%	-30.50%	10.00%	10.00%
Percentage change in support orders established	42.15%	-28.80%	10.00%	10.00%
Percentage change in cases referred for criminal	-10.63%	19.80%	10.00%	10.00%

Objectives for 2000-01

- Increase total collections by 10 percent.
- Maintain the number of families served.
- Increase paternities established by 10 percent.
- Increase support orders established by 10 percent.
- Increase cases referred for criminal by 10 percent.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 187,000	\$ 187,000	\$ --	3.0

Community Outreach: Reflects 3.0 additional positions necessary to disseminate information to the community through a variety of media, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.

District Attorney (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
2.	\$ 5,106,000	\$ 5,106,000	\$ --	138.0
	<u>Division Support</u> : Reflects additional 23.0 supervision and 115.0 support staff primarily in the following areas: Call Center; Interstate; criminal prosecution; co-locate; and the six branch offices. These positions will: 1) monitor and oversee the day-to-day administration at the division level; 2) convert temporary contract positions into 75.0 permanent positions; and 3) respond to the increase in legislative remedies for the collection of support, which results in an increase in court filings, fully offset by a corresponding increase in Federal subvention and State reimbursement.			
3.	\$ 61,000	\$ 61,000	\$ --	1.0
	<u>Work Process Training Unit</u> : Reflects an additional position to oversee and coordinate the Department's training protocol and ensure standardization among the six branch offices, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
<u>Other Changes</u>				
1.	\$ 1,154,000	\$ 1,154,000	\$ --	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
2.	\$ 199,000	\$ 199,000	\$ --	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
3.	\$ 709,000	\$ 709,000	\$ --	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
4.	\$ 2,635,000	\$ 2,635,000	\$ --	--
	<u>Other Employee Benefits</u> : Reflects increases in various employee benefits based on actual experience, primarily overtime, workers' compensation, and retiree health insurance, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
5.	\$ (-3,009,000)	\$ (-3,009,000)	\$ --	--
	<u>Services and Supplies</u> : Reflects a net decrease in services and supplies primarily in office expense and professional and specialized services, and the corresponding decrease in Federal subvention and State reimbursement revenue.			

District Attorney (cont'd)

	<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>				<u>Budgeted</u>
<u>Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Other Changes (cont'd)</u>				
6.	\$ 141,000	\$ 141,000	\$ --	--
	<u>Other Charges:</u> Reflects an anticipated increase in Judgments and Damages, fully offset by a corresponding increase in Federal subvention and State reimbursement revenue.			
7.	\$ --	\$ 8,678,000	\$ (-8,678,000)	--
	<u>Revenue Adjustment:</u> Reflects a net increase in revenue due to recently-enacted legislation providing full State funding for all eligible costs not reimbursed with Federal revenue.			
Total \$	7,183,000	\$ 15,861,000	\$ (-8,678,000)	142.0

DISTRICT ATTORNEY

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	133,938,000	136,656,000	136,645,000	2,707,000
Employee Benefits	45,654,000	42,936,000	50,371,000	4,717,000
Total Salaries and Employee Benefits	179,592,000	179,592,000	187,016,000	7,424,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	0	87,000	87,000	87,000
Communications	3,479,000	3,600,000	3,674,000	195,000
Computer Equipment-Non Capital	0	150,000	150,000	150,000
Household Expense	0	200,000	200,000	200,000
Information Technology Services	1,674,000	1,674,000	1,674,000	0
Insurance	69,000	69,000	69,000	0
Jury and Witness Expense	1,500,000	0	0	(1,500,000)
Maintenance-Bldgs & Improv	1,449,000	2,800,000	2,800,000	1,351,000
Maintenance-Equipment	472,000	350,000	350,000	(122,000)
Memberships	500,000	400,000	400,000	(100,000)
Office Expense-Other	2,799,000	1,200,000	1,385,000	(1,414,000)
Office Expense-Postage	343,000	350,000	350,000	7,000
Office Expense-Stat & Forms	442,000	820,000	820,000	378,000
Professional & Spec Svcs	7,624,000	7,200,000	7,356,000	(268,000)
Publications & Legal Notice	41,000	1,000	1,000	(40,000)
Rents & Leases-Bldg & Improv	2,307,000	2,900,000	2,900,000	593,000
Rents & Leases-Equipment	709,000	710,000	710,000	1,000
Small Tools & Instruments	0	10,000	10,000	10,000
Special Departmental Expense	1,837,000	1,152,000	1,152,000	(685,000)
Telecommunications	0	700,000	700,000	700,000
Training	0	90,000	90,000	90,000
Trans & Travel-Auto Mileage	502,000	280,000	280,000	(222,000)
Trans & Travel-Auto Service	240,000	150,000	150,000	(90,000)
Trans & Travel-Other	0	20,000	20,000	20,000
Trans & Travel-Traveling	60,000	430,000	430,000	370,000
Utilities	2,296,000	3,000,000	3,043,000	747,000
Total Services & Supplies	28,343,000	28,343,000	28,801,000	458,000
<u>Other Charges</u>				
Judgments & Damages	465,000	465,000	465,000	0
Other Charges	2,930,000	2,930,000	2,930,000	0
Total Other Charges	3,395,000	3,395,000	3,395,000	0
<u>Fixed Assets</u>				
Equipment	304,000	304,000	304,000	0
Total Fixed Assets	304,000	304,000	304,000	0

District Attorney (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Other Financing Uses</u>				
Operating Transfers Out	66,000	66,000	66,000	0
Total Other Financing Uses	66,000	66,000	66,000	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	211,700,000	211,700,000	219,582,000	7,882,000
Less: Intrafund Transfers	10,712,000	10,712,000	10,712,000	0
TOTAL NET REQUIREMENTS	200,988,000	200,988,000	208,870,000	7,882,000
REVENUES:				
Fines, Forfeitures & Penalties	200,000	20,000	20,000	(180,000)
Intergovernmental Revenues:				
Federal	1,841,000	111,000	111,000	(1,730,000)
State	100,198,000	101,616,000	105,869,000	5,671,000
Charges For Services	2,593,000	3,255,000	2,824,000	231,000
Miscellaneous	1,955,000	1,755,000	2,196,000	241,000
Other Financing Sources	4,914,000	4,944,000	4,814,000	(100,000)
TOTAL REVENUES	111,701,000	111,701,000	115,834,000	4,133,000
NET COUNTY COST	89,287,000	89,287,000	93,036,000	3,749,000

DISTRICT ATTORNEY - FAMILY SUPPORT

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

<u>Subaccount</u>	<u>Budgeted Fiscal Year 1999-00</u>	<u>Estimated Fiscal Year 1999-00</u>	<u>Proposed Fiscal Year 2000-01</u>	<u>Change From Budget</u>
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	67,150,000	62,724,000	71,811,000	4,661,000
Employee Benefits	20,204,000	20,262,000	25,594,000	5,390,000
Total Salaries and Employee Benefits	87,354,000	82,986,000	97,405,000	10,051,000
<u>Services & Supplies</u>				
Communications	6,502,000	2,100,000	2,200,000	(4,302,000)
Computer Equipment-Non Capital	0	3,400,000	2,000,000	2,000,000
Information Technology Services	0	12,400,000	12,100,000	12,100,000
Insurance	48,000	48,000	55,000	7,000
Jury and Witness Expense	1,000	1,000	1,000	0
Maintenance-Bldgs & Improv	5,000	8,000	5,000	0
Maintenance-Equipment	29,000	16,000	30,000	1,000
Memberships	117,000	52,000	136,000	19,000
Office Expense-Other	7,290,000	1,000,000	1,977,000	(5,313,000)
Office Expense-Postage	0	750,000	750,000	750,000
Office Expense-Stat & Forms	0	200,000	200,000	200,000
Professional & Spec Svcs	50,400,000	40,344,000	37,000,000	(13,400,000)
Rents & Leases-Bldg & Improv	8,452,000	8,500,000	9,884,000	1,432,000
Rents & Leases-Equipment	320,000	245,000	462,000	142,000
Special Departmental Expense	0	175,000	180,000	180,000
Telecommunications	0	3,800,000	3,000,000	3,000,000
Trans & Travel-Auto Mileage	115,000	115,000	140,000	25,000
Trans & Travel-Auto Service	0	7,000	7,000	7,000
Trans & Travel-Other	0	6,000	6,000	6,000
Trans & Travel-Traveling	198,000	230,000	250,000	52,000
Utilities	0	80,000	85,000	85,000
Total Services & Supplies	73,477,000	73,477,000	70,468,000	(3,009,000)
<u>Other Charges</u>				
Judgments & Damages	10,000	10,000	151,000	141,000
Total Other Charges	10,000	10,000	151,000	141,000
<u>Fixed Assets</u>				
Equipment	250,000	250,000	250,000	0
Total Fixed Assets	250,000	250,000	250,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	161,091,000	156,723,000	168,274,000	7,183,000

District Attorney (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	1,950,000	975,000	1,950,000	0
TOTAL NET REQUIREMENTS	159,141,000	155,748,000	166,324,000	7,183,000
REVENUES:				
Intergovernmental Revenues:				
Federal	102,906,000	99,176,000	109,955,000	7,049,000
State	47,290,000	46,920,000	56,369,000	9,079,000
Miscellaneous	267,000	2,604,000	0	(267,000)
TOTAL REVENUES	150,463,000	148,700,000	166,324,000	15,861,000
NET COUNTY COST	8,678,000	7,048,000	0	(8,678,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: DISTRICT ATTORNEY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. General Prosecution	\$129,633,000	\$0	\$52,214,000	\$77,419,000	\$0	\$77,419,000	1,350.0
Mandated program with discretionary service level - Section 26500 - 26502 of the Government Code.							
Represents the People in all felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program contains ten branch offices, 14 area offices and all central trial courts.							
2. Special Operations	\$72,836,000	\$8,620,000	\$56,846,000	\$7,370,000	\$0	\$7,370,000	583.0
Mandated program with discretionary service level - Section 26500 - 26502 of the Government Code.							
Represents the People in specialized felony prosecutions and all juvenile hearings. This program provides vertical prosecution and expertise for various specialized crimes (i.e., hardcore gang crimes, major fraud cases, juvenile crimes, etc.), and related trial support programs.							
3. Administration	\$17,113,000	\$2,092,000	\$6,774,000	\$8,247,000	\$0	\$8,247,000	196.0
Provides administrative services for the department.							
Total	\$219,582,000	\$10,712,000	\$115,834,000	\$93,036,000	\$0	\$93,036,000	2,129.0

18:11

2000-01 DEPARTMENTAL PROGRAM SUMMARY

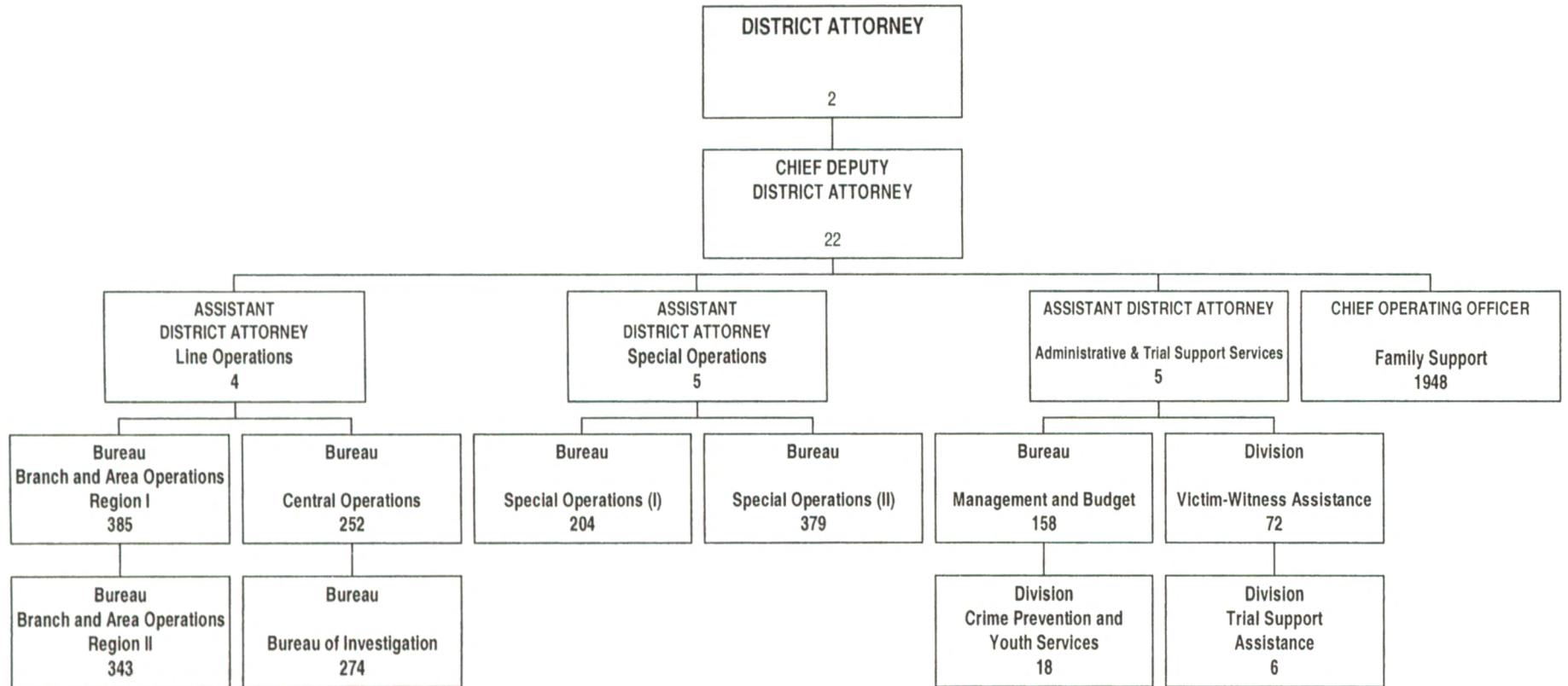
DEPARTMENT: DISTRICT ATTORNEY - FAMILY SUPPORT

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Family Support Operations	\$168,274,000	\$1,950,000	\$166,324,000	\$0	\$0	\$0	1,948.0
<p>The District Attorney is responsible for enforcing child and spousal support obligations and determining paternity in cases where children are born out of wedlock. This program was established under Title IV-D of the Social Security Act and operates under Section 4836 of the Family Code and Section 270B of the Penal Code.</p>							
Total	\$168,274,000	\$1,950,000	\$166,324,000	\$0	\$0	\$0	1,948.0

DISTRICT ATTORNEY

2000-01 PROPOSED BUDGET

18.13



EMERGENCY PREPAREDNESS AND RESPONSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 2,969,382	\$ 3,757,000	\$ 3,757,000	\$ 4,424,000	\$ 4,424,000	\$ 667,000
OTHER CHARGES	114,746	217,000	217,000			-217,000
FIXED ASSETS-EQUIP	31,560			100,000	100,000	100,000
OTHER FINANCING USES				7,000	7,000	7,000
GROSS TOTAL	\$ 3,115,688	\$ 3,974,000	\$ 3,974,000	\$ 4,531,000	\$ 4,531,000	\$ 557,000
REVENUE	258,056	366,000	366,000	358,000	358,000	-8,000
NET COUNTY COST	\$ 2,857,632	\$ 3,608,000	\$ 3,608,000	\$ 4,173,000	\$ 4,173,000	\$ 565,000
REVENUE DETAIL						
STATE-OTHER	\$ 255,556	\$ 366,000	\$ 366,000	\$ 358,000	\$ 358,000	\$ -8,000
CHRGs FOR SVCS-OTHER	2,500					
TOTAL	\$ 258,056	\$ 366,000	\$ 366,000	\$ 358,000	\$ 358,000	\$ -8,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

2000-01 Budget Message

The Emergency Preparedness and Response budget provides funding for the County Office of Emergency Management (OEM) for the preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster; funding for the operation and maintenance of the County Operational Area Emergency Operations Center (OAEOC), including the Emergency Management Information System (EMIS); development of an Operational Area Emergency Management Strategic Plan, making terrorism and its associated variants a full part of the Operational Area emergency response planning process; promoting community awareness through conducting emergency management training, providing emergency and disaster related educational materials and coordinating countywide disaster exercises. Additionally, OEM manages the distribution and compliance reviews of State Emergency Management Assistance (EMA) funds.

The 2000-01 Proposed Budget reflects an increase of \$565,000 primarily for additional support to manage the State's Standardized Emergency Management System (SEMS) mandated responsibilities for coordinating Operational Area disaster preparedness, conducting enhanced emergency management training for the cities and special districts, and supporting the Board of Supervisors' mandated terrorism initiative, offset by appropriate level of State EMA funds.

Emergency Preparedness and Response (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 365,000	\$ --	\$ 365,000	--
	<u>Support Services:</u> Reflects additional funding essential to implement mandates of the State's SEMS and the County's emergency ordinance, conduct enhanced emergency management training and support the Board of Supervisors' mandated terrorism initiative.			
2.	\$ 192,000	\$ (-8,000)	\$ 200,000	--
	<u>Operational Cost:</u> Reflects funding for the upgrade and redesign of EMIS computer system database, purchase of a computer server for remote redundancy for EMIS and provision for Building Emergency Coordinators emergency kits offset by reduction of LAC-CAL payments for the EMIS system, one-time utilities and building support requirements, and an adjustment in available EMA funding.			
Total \$	557,000	\$ (-8,000)	\$ 565,000	0.0

EMPLOYEE BENEFITS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 768,874,287	\$ 906,287,000	\$ 948,866,000	\$ 1,089,953,000	\$ 1,089,953,000	\$ 141,087,000
LESS EXPENDITURE DIST	767,507,286	906,287,000	948,866,000	1,089,953,000	1,089,953,000	141,087,000
TOT S & EB	1,367,001					
GROSS TOTAL	\$ 1,367,001	\$	\$	\$	\$	\$
REVENUE	5,243					
NET COUNTY COST	\$ 1,361,758	\$	\$	\$	\$	\$
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 5,243	\$	\$	\$	\$	\$
TOTAL	\$ 5,243	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2000-01 Budget Message

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriations for the General Fund portion of these benefit costs are centrally reflected in this budget, with the expenses distributed to departments.

The 2000-01 Proposed Budget reflects:

- Continuation of the July 30, 1996 Board-approved utilization of the Los Angeles County Employees Retirement Association's (LACERA) excess surplus earnings to partially offset County retirement contributions, and continued offset of a portion of retiree health insurance.
- The third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.
- The scheduled annual increase in retirement debt service costs associated with the issuance of the 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.
- Increases in salary-driven and negotiated employee benefits.
- Increases in disability, workers' compensation, and health and life insurance based on current experience.

Employee Benefits (cont'd)

EMPLOYEE BENEFITS DETAIL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN						
EB-CO EMP RET	\$ 46,917,843	\$ 89,573,000	\$ 98,710,000	\$ 143,053,000	\$ 143,053,000	\$ 44,343,000
EB-CO RET INS	49,905,121	60,000,000	66,787,000	80,145,000	80,145,000	13,358,000
EB-RET DEBT	231,543,420	246,296,000	246,558,000	264,984,000	264,984,000	18,426,000
EB-RET/OASDI	19,824,465	23,025,000	21,375,000	28,628,000	28,628,000	7,253,000
EB-EMP SICK (146,000)						
EB-FLX BEN PN	265,997,029	306,301,000	320,789,000	345,751,000	345,751,000	24,962,000
EB-HEALTH INS	515,628	4,167,000	800,000	8,800,000	8,800,000	8,000,000
EB-DENTAL INS	873	1,000	20,000	20,000	20,000	
EB-LIFE INS	2,600,166	2,961,000	3,537,000	3,983,000	3,983,000	446,000
EB-UIB INS	2,085,916	2,148,000	8,800,000	8,800,000	8,800,000	
EB-LG TM DIS	13,015,712	13,461,000	14,039,000	14,334,000	14,334,000	295,000
EB-SAVING PN	14,840,838	19,059,000	22,596,000	27,200,000	27,200,000	4,604,000
EB-HORIZONS	19,157,683	28,295,000	35,834,000	39,776,000	39,776,000	3,942,000
EB-WKRS COMP	102,615,593	111,000,000	109,021,000	124,479,000	124,479,000	15,458,000
TOTAL EB	\$ 768,874,287	\$ 906,287,000	\$ 948,866,000	\$ 1,089,953,000	\$ 1,089,953,000	\$ 141,087,000
LESS EXPENDITURE DIST	767,507,286	906,287,000	948,866,000	1,089,953,000	1,089,953,000	141,087,000
GROSS TOTAL	\$ 1,367,001	\$	\$	\$	\$	\$
REVENUE						
EB-HEALTH INS	\$ 5,243	\$	\$	\$	\$	\$
TOTAL REVENUE	\$ 5,243	\$	\$	\$	\$	\$
NET COUNTY COST	\$ 1,361,758	\$	\$	\$	\$	\$
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER						
EB-HEALTH INS	\$ 5,243	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$	\$
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		OTHER GENERAL	

Employee Benefits (cont'd)

2000-01 PROPOSED
(BY FUND)

FINANCING USES CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	\$ 140,285,000	\$ 26,749,000	\$ 26,007,000	\$ 193,041,000
COUNTY RETIREE INSURANCE	80,145,000	23,406,000	11,070,000	114,621,000
COUNTY RETIREMENT DEBT SERVICE *	161,531,000	64,506,000	38,947,000	264,984,000
PENSION SAVINGS PLAN	2,768,000	5,043,000	1,296,000	9,107,000
OASDI - MEDICARE	28,628,000	8,970,000	4,966,000	42,564,000
FLEXIBLE BENEFITS	345,751,000	104,998,000	48,381,000	499,130,000
INSURANCE				
HEALTH	8,800,000	3,073,000	974,000	12,847,000
DENTAL	20,000	12,000	250,000	282,000
LIFE	3,929,000	990,000	394,000	5,313,000
UNEMPLOYMENT INSURANCE BENEFITS*	3,679,000	4,437,000	684,000	8,800,000
DISABILITY	14,334,000	6,999,000	3,254,000	24,587,000
SAVINGS PLAN	27,200,000	7,276,000	5,604,000	40,080,000
HORIZONS PLAN	39,776,000	9,653,000	9,370,000	58,799,000
WORKERS' COMPENSATION	124,479,000	33,682,000	25,614,000	183,775,000
TOTAL	\$ 981,325,000	\$ 299,794,000	\$ 176,811,000	\$ 1,457,930,000

* One warrant is issued in payment of these obligations, the total expenditure is reflected in the General Fund, but reimbursed through the expenditure distribution method. This results in a total recommendation in the General Fund of \$273,784,000.

EXTRAORDINARY MAINTENANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 15,498,902	\$ 40,431,000	\$ 102,150,000	\$ 64,711,000	\$ 64,711,000	\$ -37,439,000
LESS INTRAFD TRANSFER	30,000	30,000	30,000			-30,000
NET TOTAL	\$ 15,468,902	\$ 40,401,000	\$ 102,120,000	\$ 64,711,000	\$ 64,711,000	\$ -37,409,000
REVENUE	497,562					
NET COUNTY COST	\$ 14,971,340	\$ 40,401,000	\$ 102,120,000	\$ 64,711,000	\$ 64,711,000	\$ -37,409,000
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 19,708					
MISCELLANEOUS	477,854					
TOTAL	\$ 497,562					
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

2000-01 Budget Message

This appropriation funds major building maintenance projects including the net County cost related to earthquake repairs not covered by FEMA funding, legally-required building alterations, specific departmental maintenance requirements, and unanticipated required maintenance. The 2000-01 Proposed Budget reflects funding that is carried over from the 1999-00 budget.

	<u>Changes From 1999-00 Budget</u>			<i>Budgeted Positions</i>
	<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-38,739,000)	\$ (-30,000)	\$ (-38,709,000)	--
	Reflects deletion of one-time funding for major deferred maintenance projects that have been completed. The reduction is partially offset by the carryover of \$61,689,000 for specific projects to be completed in the subsequent fiscal year.			
2.	\$ 1,300,000	\$ --	\$ 1,300,000	--
	Reflects the addition of one-time funds for extraordinary/major maintenance programs for Community and Senior Services facilities.			
Total \$	(-37,439,000)	\$ (-30,000)	\$ (-37,409,000)	0.0

FEDERAL AND STATE DISASTER AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 48,944,235	\$ 69,500,000	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$
LESS INTRAFD TRANSFER	1,312,604					
NET TOTAL	\$ 47,631,631	\$ 69,500,000	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$
REVENUE	39,548,945	67,400,000	80,000,000	80,000,000	80,000,000	
NET COUNTY COST	\$ 8,082,686	\$ 2,100,000		\$	\$	\$
REVENUE DETAIL						
STATE AID-DISASTER	\$ 4,404,668	\$ 5,054,000	\$ 6,000,000	\$ 7,780,000	\$ 7,780,000	1,780,000
FEDERAL AID-DISASTER	22,350,102	45,488,000	54,000,000	70,020,000	70,020,000	16,020,000
FEDERAL-OTHER	1,127,380					
OTHER GOVT AGENCIES	11,657,679	16,858,000	17,800,000			-17,800,000
COMMUNICATION SVCS	4,716					
CHRGs FOR SVCS-OTHER	4,400					
MISCELLANEOUS			2,200,000	2,200,000	2,200,000	
TOTAL	\$ 39,548,945	\$ 67,400,000	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

2000-01 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the January 17, 1994 Northridge Earthquake and Aftershocks, the Winter Storms of 1995, and the El Niño 1998 Floods. It also includes contingency appropriation for emergency and post-emergency response and restoration of buildings and property pending reimbursement from appropriate governmental agencies and insurance companies.

Recommendations for 2000-01 reflect the potential need for appropriation with the appropriate offsetting revenues from the Federal and State agencies and insurance proceeds should there be a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during the Northridge Earthquake and the El Niño 1998 Floods.

FINANCING ELEMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
RESERVES						
GENERAL RESERVES	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	
DESIGNATIONS	59,060,000	91,217,000	91,217,000	76,245,000	76,245,000	-14,972,000
TOTAL RESERVES	\$ 62,060,000	\$ 94,217,000	\$ 94,217,000	\$ 79,245,000	\$ 79,245,000	\$ -14,972,000
TOT FINANCING REQMNTS	\$ 62,060,000	\$ 94,217,000	\$ 94,217,000	\$ 79,245,000	\$ 79,245,000	\$ -14,972,000
AVAILABLE FINANCING						
FUND BALANCE	\$ 207,808,000	\$ 304,273,000	\$ 304,273,000	\$ 299,940,000	\$ 299,940,000	-4,333,000
CANCEL RES/DES	60,609,274	3,000,000	3,000,000	4,375,000	4,375,000	1,375,000
PROPERTY TAX LEVY						
REGULAR TAX LEVY	1,248,268,193	1,321,210,000	1,321,210,000	1,397,082,000	1,397,082,000	75,872,000
SUPPLEMENTAL ROLL	24,934,900	28,822,000	28,822,000	33,950,000	33,950,000	5,128,000
REVENUE	12,543,240					
TOT AVAIL FIN	\$ 1,554,163,607	\$ 1,657,305,000	\$ 1,657,305,000	\$ 1,735,347,000	\$ 1,735,347,000	\$ 78,042,000

2000-01 Budget Message

The Financing Elements section of the budget reflects those appropriations and revenues which are not contained in departmental or nondepartmental budget summaries.

The 2000-01 Proposed Budget includes financing requirements and available financing as follows:

Financing Requirements

- Funding of \$3,000,000 is provided to replenish the General Reserve, which can be used in the event of a natural disaster, as directed by the Board of Supervisors.
- Funding of \$58,450,000, which may be subject to the provisions of Proposition 62 and/or Proposition 218, is included in the Designation for Budgetary Uncertainties.
- Funding of \$17,795,000 is included in the Designation for Budgetary Uncertainties to finance potential lawsuit settlement costs.

Available Financing

- For budgetary planning purposes, the Chief Administrative Office considers total fund balance to represent the difference generated in 1999-00 from County expenditures and revenues, and the cancellation of prior-year reserves and designations. Any decrease in fund balance from the budgeted amount will require expenditure reductions or the identification of additional financing. The proposed fund balance of \$299,940,000 is comprised of three components: 1) \$100,000,000 to finance the General Fund; 2) \$138,251,000 of unused 1999-00 capital projects funds which are being carried over into 2000-01 for project and facility development and capital projects; and 3) \$61,689,000 of unused 1999-00 extraordinary maintenance funds which are being carried over into 2000-01.
- The 1999-00 General Reserve of \$3,000,000 was cancelled, making the funds available to finance the 2000-01 General Reserve. Also, \$1,375,000 was cancelled from the Designation for Budget Uncertainties to finance Sheriff capital construction projects.
- Property taxes reflect an overall 6 percent increase in the levy and collections.

FIRE
P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER AND FIRE WARDEN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 370,743,646	\$ 399,325,000	\$ 405,543,000	\$ 438,193,000	\$ 436,974,000	\$ 31,431,000
SERVICES & SUPPLIES	57,393,901	65,646,000	75,463,000	78,472,000	75,801,000	338,000
LESS EXPENDITURE DIST		5,798,000	7,426,000	7,764,000	7,764,000	338,000
TOT S & S	57,393,901	59,848,000	68,037,000	70,708,000	68,037,000	
OTHER CHARGES	4,438,408	6,568,000	6,200,000	6,841,000	6,841,000	641,000
FIXED ASSETS-EQUIP	4,152,454	9,955,000	11,982,000	9,260,000	8,260,000	-3,722,000
OTHER FINANCING USES	8,602,209	7,504,000	7,371,000	31,796,000	31,796,000	24,425,000
GROSS TOTAL	\$ 445,330,618	\$ 483,200,000	\$ 499,133,000	\$ 556,798,000	\$ 551,908,000	\$ 52,775,000
DESIGNATIONS		23,423,000	23,423,000			-23,423,000
TOT FIN REQMTS	\$ 445,330,618	\$ 506,623,000	\$ 522,556,000	\$ 556,798,000	\$ 551,908,000	\$ 29,352,000
AVAIL FINANCE						
FUND BALANCE	\$ 30,700,000	\$ 36,285,000	\$ 36,285,000	\$ 20,457,000	\$ 20,457,000	\$ -15,828,000
CANCEL RES/DES	2,006,942	17,718,000	17,718,000	23,166,000	23,166,000	5,448,000
PROPERTY TAXES	296,627,489	311,095,000	308,394,000	333,372,000	333,372,000	24,978,000
VOTER APPRVD SPCL TAX	45,566,298	46,708,000	46,584,000	46,302,000	46,302,000	-282,000
SPECIAL ASSESSMENT	454,077	377,000	147,000	245,000	245,000	98,000
REVENUE	106,261,049	114,897,000	113,428,000	133,256,000	128,366,000	14,938,000
TOT AVAIL FIN	\$ 481,615,855	\$ 527,080,000	\$ 522,556,000	\$ 556,798,000	\$ 551,908,000	\$ 29,352,000
BUDGETED POSITIONS	3,754.0	3,817.0	3,817.0	3,877.0	3,877.0	60.0

Fire (cont'd)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 262,886,244	\$ 278,659,000	\$ 274,594,000	\$ 298,165,000	\$ 298,165,000	23,571,000
PROP TAXES-CURR-UNSEC	17,764,798	19,822,000	20,097,000	21,210,000	21,210,000	1,113,000
PROP TAXES-PRIOR-SEC	7,575,507	4,874,000	6,002,000	5,215,000	5,215,000	-787,000
PROP TAXES-PRIOR-UNS	2,081,493		1,734,000	500,000	500,000	-1,234,000
SUPP PROP TAXES-CURR	3,385,721	6,851,000	5,128,000	7,331,000	7,331,000	2,203,000
SUPP PROP TAXES-PRIOR	2,933,726	889,000	839,000	951,000	951,000	112,000
VOTER APPR SPEC TAXES	45,566,298	46,708,000	46,584,000	46,302,000	46,302,000	-282,000
BUSINESS LICENSES	81,985	90,000	90,000	90,000	90,000	
OTHER LIC & PERMITS	7,487,857	8,074,000	7,603,000	8,311,000	8,311,000	708,000
FORFEIT & PENALTIES	82,230	5,000		5,000	5,000	5,000
PEN/INT/COSTS-DEL TAX	3,475,126	3,684,000	4,495,000	3,942,000	3,942,000	-553,000
INTEREST	1,358,214	1,136,000	1,226,000	1,136,000	1,136,000	-90,000
RENTS AND CONCESSIONS	25,471	25,000	25,000	25,000	25,000	
OTHER STATE IN-LIEU	14,726		15,000			-15,000
STATE AID-DISASTER	4,662					
HOMEOWNER PRO TAX REL	5,161,089	5,025,000	5,025,000	5,025,000	5,025,000	
STATE-OTHER	6,698,868	6,825,000	6,620,000	8,020,000	8,020,000	1,400,000
FEDERAL-OTHER	1,607,660	400,000	1,000,000	1,221,000	1,221,000	221,000
OTHER GOVT AGENCIES	13,408,768	14,230,000	13,868,000	15,225,000	15,225,000	1,357,000
AUDITING-ACCTG FEES	1,175,517	1,197,000	1,194,000	1,219,000	1,219,000	25,000
ELECTION SERVICES	204					
LEGAL SERVICES	25,039	33,000	33,000	33,000	33,000	
PLANNING & ENG SVCS	80,562	76,000	143,000	76,000	76,000	-67,000
COURT FEES & COSTS	17,630	30,000	9,000	30,000	30,000	21,000
EDUCATIONAL SERVICES	297,060	317,000	247,000	1,636,000	1,636,000	1,389,000
CHRGs FOR SVCS-OTHER	64,188,830	73,607,000	71,478,000	82,519,000	77,629,000	6,151,000
SPECIAL ASSESSMENTS	454,077	377,000	147,000	245,000	245,000	98,000
OTHER SALES	14,114	2,000	7,000	2,000	2,000	-5,000
MISCELLANEOUS	188,161	91,000	270,000	591,000	591,000	321,000
SALE OF FIXED ASSETS	102,276	50,000	80,000	4,150,000	4,150,000	4,070,000
OPERATING TRANSFER IN	765,000					
TOTAL	\$ 448,908,913	\$ 473,077,000	\$ 468,553,000	\$ 513,175,000	\$ 508,285,000	\$ 39,732,000
	FUND		FUNCTION		ACTIVITY	
	FIRE DEPARTMENT		PUBLIC PROTECTION		FIRE PROTECTION	

Mission Statement

To proudly protect lives, the environment and property by providing prompt, skillful and cost-effective fire protection and life safety services.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects an increase of \$29.3 million in total available financing, which is primarily attributable to property tax growth of \$25.0 million. This additional revenue primarily funds: 1) the addition of fire safety personnel in order to provide adequate support staff and meet new Federal and State 2-in/2-out fire fighter requirements; 2) increased administrative and technical support staff to meet increased workload demands; 3) negotiated increases in salaries and employee benefits, including increased employer contributions to LACERA; 4) the Helicopter Replacement Plan to replace three single engine helicopters; and 5) infrastructure improvements, including District-financed fire stations in Palmdale and the Southeast Basin area, and developer fee-financed fire stations in the Santa Clarita Valley and Antelope Valley.

Multi-Year Budget Planning

The Department relies on multi-year fiscal projections to ensure that adequate funding is available to sustain Departmental operations. The most recent multi-year fiscal forecast indicates that the Department will be adequately financed through 2001-02. As a Special District, the Department must follow a prudent fiscal strategy to stay within available funding while meeting the growth challenges facing the District in the years to come.

Critical Needs

Prudent financial management will be needed to ensure that adequate funds are available to meet critical growth requirements in the future.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of fire fighters	2,540	2,640	2,644	2,669
Lifeguard hours	344,898	318,543	340,000	340,000
<u>Workload/Output</u>				
Fire/Emergency Medical Service (EMS)				
Number of emergency responses	223,100	211,000	221,821	221,821
Population served	3,210,708	3,514,135	3,575,364	3,575,364
Square miles protected	2,263	2,280	2,280	2,280
Lifeguards				
Miles of beaches protected	32	32	32	32
Beach attendance	53,595,000	52,146,000	52,194,000	52,194,000
Beach rescues	14,090	9,348	9,438	9,438
<u>Efficiency</u>				
Number of fire fighters per 1,000 population	.79	.75	.74	.74
People protected per lifeguard hour	155	164	154	154

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u>				
Fire/EMS responses (all incidents-first in unit)				
Dispatch time (median time)	.15 min.	.12 min.	.12 min.	.12 min.
Dispatch to "on scene" (median time)				
Urban	4.5 min.	4.4 min.	4.5 min.	4.5 min.
Suburban	5.5 min.	5.7 min.	5.5 min.	5.5 min.
Rural	7.6 min.	7.7 min.	7.1 min.	7.1 min.
Lifeguards				
Rescues per 10,000 beach visitors	2.6	1.8	1.8	1.8

Objectives for 2000-01

- Median dispatch time less than or equal to .15 minute.
- Median dispatch to "on scene" time less than or equal to:
 - Urban - 4.5 minutes
 - Suburban - 5.5 minutes
 - Rural - 7.1 minutes

Changes From 1999-00 Budget

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>		
1. \$ 3,024,000	\$ 3,024,000	35.0
<u>Fire Safety Personnel:</u> Reflects the addition of fire fighter positions for Federal and State 2-in/2-out requirements, EMS instructors, and staff to implement the Department's programs for vegetative management, plan checks, and school, institution and area occupancy inspections. This increase is offset by revenue from the new College Affiliation Program and property taxes.		
2. \$ 1,026,000	\$ 1,026,000	20.0
<u>Administrative/Technical Support:</u> Reflects additional administrative and technical staff necessary to provide adequate support to meet existing growth demands and to better respond to current workload needs.		
3. \$ 360,000	\$ 360,000	5.0
<u>Lifeguards:</u> Reflects additional support positions to provide 24-hour coverage of the Central Headquarters and Rescue Boat operations. This increase is offset by revenue from the new College Affiliation Program and property taxes.		
<u>Other Changes</u>		
1. \$ 1,300,000	\$ 1,300,000	--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.		

		<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
<i>Financing Uses</i>		<i>Financing Available</i>		
<u>Other Changes</u> (cont'd)				
2.	\$ 474,000	\$ 474,000		--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 9,043,000	\$ 9,043,000		--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the County's reliance on LACERA excess earnings.			
4.	\$ (-3,081,000)	\$ (-3,081,000)		--
	<u>Fixed Assets/Other Charges</u> : Reflects the deletion of fixed assets funding for one time equipment purchases in 1999-00, partially offset by increased funding associated with lease payments for fire equipment purchases for various fire stations.			
5.	\$ 24,425,000	\$ 24,425,000		--
	<u>Other Financing Uses</u> : Reflects funding for replacement of three single engine helicopters, additional hangar and repair facilities at the Department's Barton Heliport, and construction of additional fire stations in the City of Palmdale (four) and the Southeast Basin area (one). These needs will be primarily funded through use of previously established designations.			
6.	\$ (-23,423,000)	\$ (-23,423,000)		--
	<u>Designations</u> : Reflects a reduction in Designations.			
7.	\$ 16,204,000	\$ 16,204,000		--
	<u>Other Employee Benefits</u> : Reflects miscellaneous adjustments in various employee benefits based on actual experience.			
Total \$	29,352,000	\$ 29,352,000		60.0

FIRE - ADMINISTRATIVE SUPPORT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$	\$ 14,030,000	\$ 17,924,000	\$ 18,784,000	\$ 18,713,000	789,000
SERVICES & SUPPLIES		6,785,000	7,695,000	7,404,000	7,354,000	-341,000
OTHER CHARGES		217,000	220,000	73,000	73,000	-147,000
FIXED ASSETS-EQUIP			250,000	306,000	256,000	6,000
GROSS TOTAL	\$	\$ 21,032,000	\$ 26,089,000	\$ 26,567,000	\$ 26,396,000	307,000
TOT FIN REQMTS	\$	\$ 21,032,000	\$ 26,089,000	\$ 26,567,000	\$ 26,396,000	307,000
AVAIL FINANCE						
REVENUE		117,000	166,000	175,000	175,000	9,000
TOT AVAIL FIN	\$	\$ 117,000	\$ 166,000	\$ 175,000	\$ 175,000	9,000
BUDGETED POSITIONS		275.0	275.0	283.0	283.0	8.0
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$	\$ 93,000	\$ 35,000	\$ 101,000	\$ 101,000	66,000
OTHER SALES		2,000	4,000	2,000	2,000	-2,000
MISCELLANEOUS		22,000	127,000	72,000	72,000	-55,000
TOTAL	\$	\$ 117,000	\$ 166,000	\$ 175,000	\$ 175,000	9,000
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

FIRE - CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$	\$ 5,798,000	\$ 7,426,000	\$ 7,764,000	\$ 7,764,000	338,000
LESS EXPENDITURE DIST		5,798,000	7,426,000	7,764,000	7,764,000	338,000
TOT S & S						
GROSS TOTAL	\$	\$	\$	\$	\$	\$
TOT FIN REQMTS	\$	\$	\$	\$	\$	\$
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

FIRE - FINANCING ELEMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$	\$ 6,387,000	\$ 7,403,000	\$ 8,245,000	\$ 7,058,000	\$ -345,000
OTHER CHARGES		1,238,000	382,000	750,000	750,000	368,000
GROSS TOTAL	\$	\$ 7,625,000	\$ 7,785,000	\$ 8,995,000	\$ 7,808,000	\$ 23,000
DESIGNATIONS		23,423,000	23,423,000			-23,423,000
TOT FIN REQMTS	\$	\$ 31,048,000	\$ 31,208,000	\$ 8,995,000	\$ 7,808,000	\$ -23,400,000
AVAIL FINANCE						
FUND BALANCE	\$	\$ 36,285,000	\$ 36,285,000	\$ 20,457,000	\$ 20,457,000	\$ -15,828,000
CANCEL RES/DES		17,718,000	17,718,000	23,166,000	23,166,000	5,448,000
PROPERTY TAXES		311,095,000	308,394,000	333,372,000	333,372,000	24,978,000
VOTER APPRVD SPCL TAX		46,708,000	46,584,000	46,302,000	46,302,000	-282,000
SPECIAL ASSESSMENT		332,000	100,000	200,000	200,000	100,000
REVENUE		26,010,000	26,506,000	27,263,000	27,263,000	757,000
TOT AVAIL FIN	\$	\$ 438,148,000	\$ 435,587,000	\$ 450,760,000	\$ 450,760,000	\$ 15,173,000
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$	\$ 278,659,000	\$ 274,594,000	\$ 298,165,000	\$ 298,165,000	\$ 23,571,000
PROP TAXES-CURR-UNSEC		19,822,000	20,097,000	21,210,000	21,210,000	1,113,000
PROP TAXES-PRIOR-SEC		4,874,000	6,002,000	5,215,000	5,215,000	-787,000
PROP TAXES-PRIOR-UNS			1,734,000	500,000	500,000	-1,234,000
SUPP PROP TAXES-CURR		6,851,000	5,128,000	7,331,000	7,331,000	2,203,000
SUPP PROP TAXES-PRIOR		889,000	839,000	951,000	951,000	112,000
VOTER APPR SPEC TAXES		46,708,000	46,584,000	46,302,000	46,302,000	-282,000
PEN/INT/COSTS-DEL TAX		3,684,000	4,495,000	3,942,000	3,942,000	-553,000
INTEREST		1,136,000	1,226,000	1,136,000	1,136,000	-90,000
OTHER STATE IN-LIEU			15,000			-15,000
HOMEOWNER PRO TAX REL		5,025,000	5,025,000	5,025,000	5,025,000	
OTHER GOVT AGENCIES		14,230,000	13,868,000	15,225,000	15,225,000	1,357,000
CHRGs FOR SVCS-OTHER		1,935,000	1,877,000	1,935,000	1,935,000	58,000
SPECIAL ASSESSMENTS		332,000	100,000	200,000	200,000	100,000
TOTAL	\$	\$ 384,145,000	\$ 381,584,000	\$ 407,137,000	\$ 407,137,000	\$ 25,553,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

FIRE - HEALTH HAZARDOUS MATERIALS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$	\$ 8,597,000	\$ 10,941,000	\$ 11,326,000	\$ 11,281,000	\$ 340,000
SERVICES & SUPPLIES		425,000	482,000	484,000	434,000	-48,000
FIXED ASSETS-EQUIP		13,000	13,000			-13,000
GROSS TOTAL	\$	\$ 9,035,000	\$ 11,436,000	\$ 11,810,000	\$ 11,715,000	\$ 279,000
TOT FIN REQMTS	\$	\$ 9,035,000	\$ 11,436,000	\$ 11,810,000	\$ 11,715,000	\$ 279,000
AVAIL FINANCE						
REVENUE		10,662,000	10,496,000	10,951,000	10,951,000	455,000
TOT AVAIL FIN	\$	\$ 10,662,000	\$ 10,496,000	\$ 10,951,000	\$ 10,951,000	\$ 455,000
BUDGETED POSITIONS		144.0	144.0	143.0	143.0	-1.0
REVENUE DETAIL						
OTHER LIC & PERMITS	\$	\$ 8,068,000	\$ 7,600,000	\$ 8,305,000	\$ 8,305,000	\$ 705,000
CHRGs FOR SVCS-OTHER		2,594,000	2,885,000	2,646,000	2,646,000	-239,000
MISCELLANEOUS			11,000			-11,000
TOTAL	\$	\$ 10,662,000	\$ 10,496,000	\$ 10,951,000	\$ 10,951,000	\$ 455,000
FUND FIRE DEPARTMENT			FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - LIFEGUARD PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$	\$ 17,612,000	\$ 17,791,000	\$ 19,283,000	\$ 19,215,000	\$ 1,424,000
SERVICES & SUPPLIES		1,808,000	2,051,000	2,242,000	2,051,000	
FIXED ASSETS-EQUIP		86,000	86,000	513,000	86,000	
GROSS TOTAL	\$	\$ 19,506,000	\$ 19,928,000	\$ 22,038,000	\$ 21,352,000	\$ 1,424,000
TOT FIN REQMTS	\$	\$ 19,506,000	\$ 19,928,000	\$ 22,038,000	\$ 21,352,000	\$ 1,424,000
AVAIL FINANCE						
REVENUE		15,582,000	16,648,000	20,993,000	16,103,000	-545,000
TOT AVAIL FIN	\$	\$ 15,582,000	\$ 16,648,000	\$ 20,993,000	\$ 16,103,000	\$ -545,000
BUDGETED POSITIONS		249.0	249.0	254.0	254.0	5.0
REVENUE DETAIL						
BUSINESS LICENSES	\$	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	
RENTS AND CONCESSIONS		11,000	11,000	11,000	11,000	
STATE-OTHER		1,500,000	1,500,000	1,500,000	1,500,000	
AUDITING-ACCTG FEES		1,197,000	1,194,000	1,219,000	1,219,000	25,000
EDUCATIONAL SERVICES		208,000	204,000	379,000	379,000	175,000
CHRGs FOR SVCS-OTHER		12,611,000	13,662,000	17,804,000	12,914,000	-748,000
MISCELLANEOUS			22,000	25,000	25,000	3,000
TOTAL	\$	\$ 15,582,000	\$ 16,648,000	\$ 20,993,000	\$ 16,103,000	\$ -545,000
FUND						
FIRE DEPARTMENT						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
FIRE PROTECTION						

FIRE - OPERATIONS PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$	\$ 296,554,000	\$ 296,949,000	\$ 318,946,000	\$ 318,128,000	\$ 21,179,000
SERVICES & SUPPLIES		8,092,000	9,178,000	7,803,000	7,503,000	-1,675,000
FIXED ASSETS-EQUIP		346,000	486,000	911,000	761,000	275,000
GROSS TOTAL	\$	\$ 304,992,000	\$ 306,613,000	\$ 327,660,000	\$ 326,392,000	\$ 19,779,000
TOT FIN REQMTS	\$	\$ 304,992,000	\$ 306,613,000	\$ 327,660,000	\$ 326,392,000	\$ 19,779,000
AVAIL FINANCE						
REVENUE		50,808,000	50,860,000	54,925,000	54,925,000	4,065,000
TOT AVAIL FIN	\$	\$ 50,808,000	\$ 50,860,000	\$ 54,925,000	\$ 54,925,000	\$ 4,065,000
BUDGETED POSITIONS		2,410.0	2,410.0	2,428.0	2,428.0	18.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	
STATE-OTHER		305,000		600,000	600,000	600,000
FEDERAL-OTHER		400,000	1,000,000	467,000	467,000	-533,000
COURT FEES & COSTS		30,000	9,000	30,000	30,000	21,000
EDUCATIONAL SERVICES			17,000			-17,000
CHRGs FOR SVCS-OTHER		50,059,000	49,790,000	53,664,000	53,664,000	3,874,000
MISCELLANEOUS			30,000	150,000	150,000	120,000
TOTAL	\$	\$ 50,808,000	\$ 50,860,000	\$ 54,925,000	\$ 54,925,000	\$ 4,065,000
FUND FIRE DEPARTMENT			FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - PREVENTION BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET	
FINANCE REQMTS							
SALARIES & EMP BEN	\$	\$ 17,192,000	\$ 17,453,000	\$ 19,735,000	\$ 19,670,000	\$ 2,217,000	
SERVICES & SUPPLIES		614,000	696,000	730,000	696,000		
FIXED ASSETS-EQUIP		94,000	82,000	180,000	155,000	73,000	
GROSS TOTAL	\$	\$ 17,900,000	\$ 18,231,000	\$ 20,645,000	\$ 20,521,000	\$ 2,290,000	
TOT FIN REQMTS	\$	\$ 17,900,000	\$ 18,231,000	\$ 20,645,000	\$ 20,521,000	\$ 2,290,000	
AVAIL FINANCE							
SPECIAL ASSESSMENT REVENUE		45,000	47,000	45,000	45,000	-2,000	
		2,813,000	2,278,000	3,697,000	3,697,000	1,419,000	
TOT AVAIL FIN	\$	\$ 2,858,000	\$ 2,325,000	\$ 3,742,000	\$ 3,742,000	\$ 1,417,000	
BUDGETED POSITIONS		193.0	193.0	202.0	202.0	9.0	
REVENUE DETAIL							
BUSINESS LICENSES	\$	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000		
OTHER LIC & PERMITS		6,000	3,000	6,000	6,000	3,000	
FORFEIT & PENALTIES		5,000		5,000	5,000	5,000	
FEDERAL-OTHER				754,000	754,000	754,000	
PLANNING & ENG SVCS		76,000	143,000	76,000	76,000	-67,000	
CHRGs FOR SVCS-OTHER		2,691,000	2,091,000	2,796,000	2,796,000	705,000	
SPECIAL ASSESSMENTS		45,000	47,000	45,000	45,000	-2,000	
MISCELLANEOUS			6,000	25,000	25,000	19,000	
TOTAL	\$	\$ 2,858,000	\$ 2,325,000	\$ 3,742,000	\$ 3,742,000	\$ 1,417,000	
FUND	FIRE DEPARTMENT		FUNCTION	PUBLIC PROTECTION		ACTIVITY	FIRE PROTECTION

FIRE - SERVICES BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMS						
SALARIES & EMP BEN	\$	\$ 13,254,000	\$ 14,728,000	\$ 15,604,000	\$ 15,549,000	\$ 821,000
SERVICES & SUPPLIES		23,767,000	26,956,000	28,481,000	28,031,000	1,075,000
OTHER CHARGES		5,113,000	5,463,000	6,018,000	6,018,000	555,000
FIXED ASSETS-EQUIP		8,858,000	9,098,000	5,537,000	5,314,000	-3,784,000
OTHER FINANCING USES		5,071,000	5,071,000	15,630,000	15,630,000	10,559,000
GROSS TOTAL	\$	\$ 56,063,000	\$ 61,316,000	\$ 71,270,000	\$ 70,542,000	\$ 9,226,000
TOT FIN REQMS	\$	\$ 56,063,000	\$ 61,316,000	\$ 71,270,000	\$ 70,542,000	\$ 9,226,000
AVAIL FINANCE						
REVENUE		511,000	461,000	636,000	636,000	175,000
TOT AVAIL FIN	\$	\$ 511,000	\$ 461,000	\$ 636,000	\$ 636,000	\$ 175,000
BUDGETED POSITIONS		211.0	211.0	219.0	219.0	8.0
REVENUE DETAIL						
LEGAL SERVICES	\$	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	\$
CHRGs FOR SVCS-OTHER		360,000	277,000	360,000	360,000	83,000
OTHER SALES			3,000			-3,000
MISCELLANEOUS		68,000	68,000	193,000	193,000	125,000
SALE OF FIXED ASSETS		50,000	80,000	50,000	50,000	-30,000
TOTAL	\$	\$ 511,000	\$ 461,000	\$ 636,000	\$ 636,000	\$ 175,000
FUND FIRE DEPARTMENT			FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - SPECIAL OPERATIONS BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$	\$ 32,086,000	\$ 29,757,000	\$ 34,515,000	\$ 34,418,000	\$ 4,661,000
SERVICES & SUPPLIES		11,970,000	13,576,000	15,319,000	14,910,000	1,334,000
OTHER CHARGES			135,000			-135,000
FIXED ASSETS-EQUIP		558,000	1,967,000	1,813,000	1,688,000	-279,000
OTHER FINANCING USES		2,433,000	2,300,000	16,166,000	16,166,000	13,866,000
GROSS TOTAL	\$	\$ 47,047,000	\$ 47,735,000	\$ 67,813,000	\$ 67,182,000	\$ 19,447,000
TOT FIN REQMTS	\$	\$ 47,047,000	\$ 47,735,000	\$ 67,813,000	\$ 67,182,000	\$ 19,447,000
AVAIL FINANCE						
REVENUE		8,394,000	6,013,000	14,616,000	14,616,000	8,603,000
TOT AVAIL FIN	\$	\$ 8,394,000	\$ 6,013,000	\$ 14,616,000	\$ 14,616,000	\$ 8,603,000
BUDGETED POSITIONS		335.0	335.0	348.0	348.0	13.0
REVENUE DETAIL						
STATE-OTHER	\$	\$ 5,020,000	\$ 5,120,000	\$ 5,920,000	\$ 5,920,000	\$ 800,000
EDUCATIONAL SERVICES		109,000	26,000	1,257,000	1,257,000	1,231,000
CHRGs FOR SVCS-OTHER		3,264,000	861,000	3,213,000	3,213,000	2,352,000
MISCELLANEOUS		1,000	6,000	126,000	126,000	120,000
SALE OF FIXED ASSETS				4,100,000	4,100,000	4,100,000
TOTAL	\$	\$ 8,394,000	\$ 6,013,000	\$ 14,616,000	\$ 14,616,000	\$ 8,603,000
FUND FIRE DEPARTMENT			FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - LIFEGUARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 9,448,250	\$ 11,792,000	\$ 12,832,000	\$ 16,965,000	\$ 12,075,000	\$ -757,000
OTHER FINANCING USES	765,000					
GROSS TOTAL	\$ 10,213,250	\$ 11,792,000	\$ 12,832,000	\$ 16,965,000	\$ 12,075,000	\$ -757,000
NET COUNTY COST	\$ 10,213,250	\$ 11,792,000	\$ 12,832,000	\$ 16,965,000	\$ 12,075,000	\$ -757,000

FUND GENERAL FUND	FUNCTION PUBLIC PROTECTION	ACTIVITY OTHER PROTECTION
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Mission Statement

To proudly protect lives and property by providing prompt, skillful, cost-effective ocean rescue, and life safety services on the beaches and coastal waters of Los Angeles County.

2000-01 Budget Message

The Fire Department - Lifeguards budget provides financing for lifeguard services at County-operated beaches that are the responsibility of the General Fund. This budget unit establishes appropriation for a General Fund transfer to the Fire Department budget which includes all costs and budgeted positions for ocean lifeguard services.

The 2000-01 Proposed Budget reflects funding for negotiated increases in salaries and employee benefits. The Proposed Budget also reflects an adjustment in required funding associated with Fire District reimbursement for General Fund lifeguard services and the General Fund's prorated share of Lifeguard costs, consistent with the Auditor-Controller's April 1998 audit recommendations.

Multi-Year Budget Planning

As part of the Department's multi-year planning effort, the Department will focus on providing necessary emergency staffing levels. The Department continues to work with the State to maintain the Boating and Waterways funding to the County for the operation of lifeguard rescue boats, and will continue cost sharing/revenue agreements with cities for lifeguard services.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 24,000	\$ --	\$ 24,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 14,000	\$ --	\$ 14,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			

Fire (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 152,000	\$ --	\$ 152,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ (-202,000)	\$ --	\$ (-202,000)	--
	<u>Fire District Reimbursement</u> : Reflects an adjustment to the final year of the Board-approved three-year repayment plan to reimburse the Fire District for prior year General Fund lifeguard services at non-Fire District beaches based on a recalculation of General Fund reimbursement, and consistent with the Auditor-Controller's audit recommendations on lifeguard financial operations.			
5.	\$ (-745,000)	\$ --	\$ (-745,000)	--
	<u>Lifeguard Services</u> : Reflects an adjustment to 1999-00 funding associated with the General Fund's prorated share of lifeguard costs as determined by the Lifeguard Cost Accounting Schedules, and consistent with the Auditor-Controller's audit recommendations on lifeguard financial operations.			
Total \$	(-757,000)	\$ 0	\$ (-757,000)	0.0

FIRE

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	333,751,000	331,120,000	343,418,000	9,667,000
Employee Benefits	71,792,000	68,205,000	93,556,000	21,764,000
Total Salaries and Employee Benefits	405,543,000	399,325,000	436,974,000	31,431,000
<u>Services & Supplies</u>				
Admin & General	150,000	60,000	150,000	0
Agricultural	30,000	50,000	75,000	45,000
Clothing and Personal Supplies	1,000,000	975,000	1,000,000	0
Communications	5,700,000	5,600,000	5,800,000	100,000
Computer Equipment-Noncapital	1,450,000	1,075,000	1,300,000	(150,000)
Computer Software	750,000	450,000	600,000	(150,000)
Food	700,000	425,000	576,000	(124,000)
Household Expense	553,000	520,000	600,000	47,000
Information Technology Services	1,525,000	1,275,000	1,750,000	225,000
Insurance	2,500,000	1,066,000	2,226,000	(274,000)
Maintenance-Equipment	8,750,000	8,555,000	8,750,000	0
Maintenance-Bldgs & Improv	5,240,000	5,054,000	5,240,000	0
Medical, Dental, Lab Supplies	265,000	320,000	320,000	55,000
Memberships	112,000	110,000	115,000	3,000
Miscellaneous Expense	750,000	675,000	750,000	0
Office Expense	1,830,000	1,068,000	1,500,000	(330,000)
Professional & Spec Svcs	16,655,000	14,043,000	16,655,000	0
Rents & Leases-Equipment	3,792,000	3,594,000	3,800,000	8,000
Rents & Leases-Bldg & Improv	2,000,000	1,735,000	2,100,000	100,000
Small Tools & Instruments	290,000	325,000	325,000	35,000
Special Departmental Expense	5,930,000	5,085,000	5,930,000	0
Telecommunications	2,300,000	2,200,000	2,400,000	100,000
Training	485,000	419,000	485,000	0
Trans & Travel-Auto Mileage	80,000	85,000	90,000	10,000
Trans & Travel-Auto Service	900,000	852,000	900,000	0
Trans & Travel-Traveling	300,000	250,000	300,000	0
Trans & Travel-Other	1,600,000	1,645,000	1,700,000	100,000
Utilities	2,400,000	2,337,000	2,600,000	200,000
Total Services & Supplies	68,037,000	59,848,000	68,037,000	0
Less: Expenditure Distribution	0	0	0	0
<u>Other Charges</u>				
Judgments & Damages	102,000	102,000	120,000	18,000
Other Charges	200,000	1,056,000	530,000	330,000
Ret-Other Long Term Debt	5,818,000	5,330,000	6,091,000	273,000
Taxes & Assessments	80,000	80,000	100,000	20,000
Total Other Charges	6,200,000	6,568,000	6,841,000	641,000
<u>Fixed Assets</u>				
Equipment	11,982,000	9,955,000	8,260,000	(3,722,000)
Total Fixed Assets	11,982,000	9,955,000	8,260,000	(3,722,000)

Fire (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Other Financing Uses</u>				
Operating Transfers Out	7,371,000	7,504,000	31,796,000	24,425,000
Total Other Financing Uses	7,371,000	7,504,000	31,796,000	24,425,000
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	0	0	0
<u>Reserves</u>				
Designations	23,423,000	23,423,000	0	(23,423,000)
Total Reserves	23,423,000	23,423,000	0	(23,423,000)
TOTAL FINANCING REQUIREMENTS	522,556,000	506,623,000	551,908,000	29,352,000
AVAILABLE FINANCING:				
Fund Balance	36,285,000	36,285,000	20,457,000	(15,828,000)
Cancellation of Reserves/Designations	17,718,000	17,718,000	23,166,000	5,448,000
REVENUES:				
Property Taxes	308,394,000	311,095,000	333,372,000	24,978,000
Other Taxes	46,584,000	46,708,000	46,302,000	(282,000)
Licenses, Permits & Franchises	7,693,000	8,164,000	8,401,000	708,000
Fines, Forfeitures & Penalties	4,495,000	3,689,000	3,947,000	(548,000)
Revenue From Use of Money & Property	1,251,000	1,161,000	1,161,000	(90,000)
Intergovernmental Revenues:				
Federal	1,000,000	400,000	1,221,000	221,000
State	11,660,000	11,850,000	13,045,000	1,385,000
Other	13,868,000	14,230,000	15,225,000	1,357,000
Charges For Services	73,251,000	75,637,000	80,868,000	7,617,000
Miscellaneous	277,000	93,000	593,000	316,000
Other Financing Sources	80,000	50,000	4,150,000	4,070,000
Total Revenues	468,553,000	473,077,000	508,285,000	39,732,000
TOTAL AVAILABLE FINANCING	522,556,000	527,080,000	551,908,000	29,352,000

FIRE - LIFEGUARDS

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Special Departmental Expense	12,832,000	11,792,000	12,075,000	(757,000)
Total Services & Supplies	12,832,000	11,792,000	12,075,000	(757,000)
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	12,832,000	11,792,000	12,075,000	(757,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	12,832,000	11,792,000	12,075,000	(757,000)
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	12,832,000	11,792,000	12,075,000	(757,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: FIRE DEPARTMENT - LIFEGUARDS

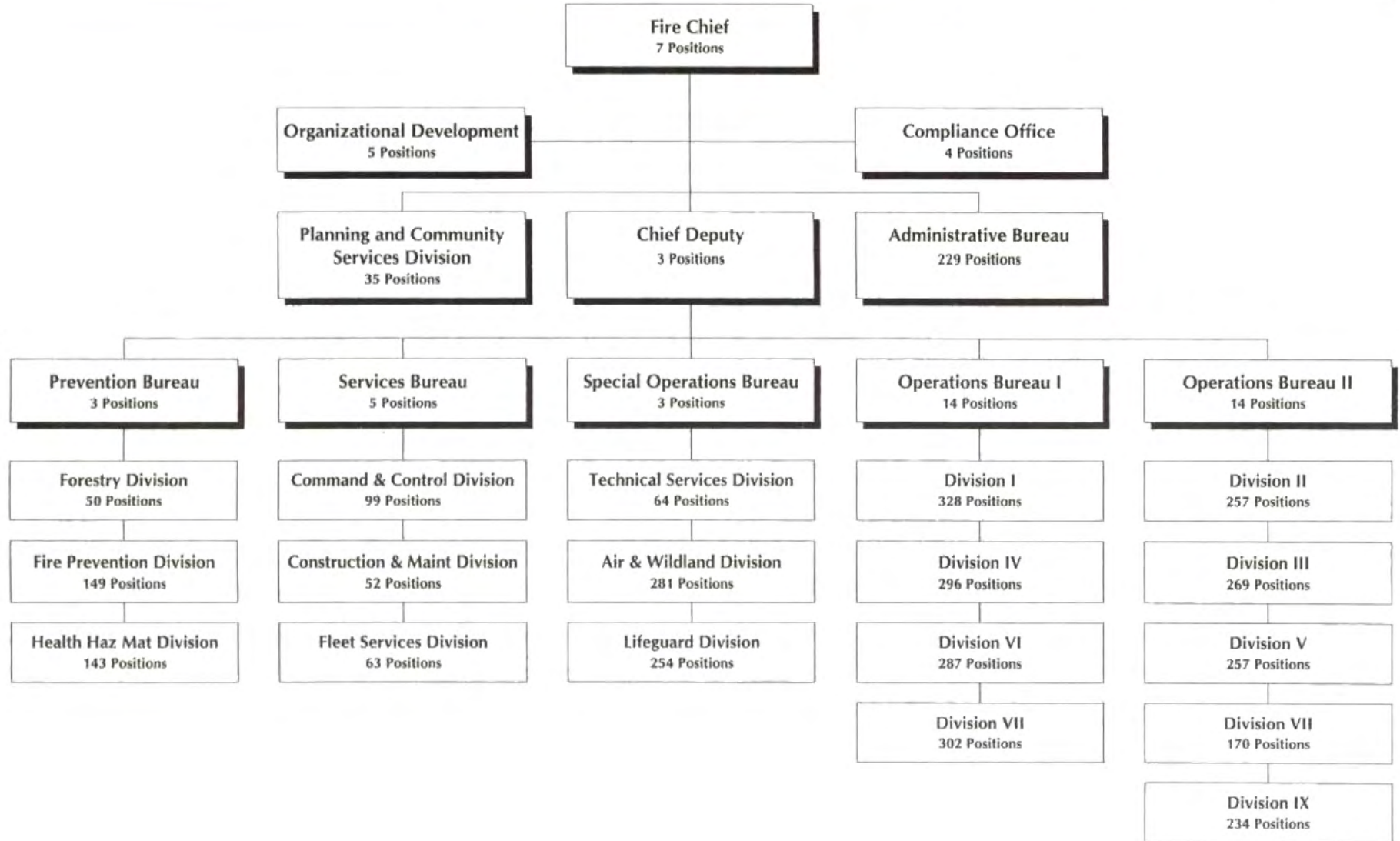
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Lifeguard Program	\$12,075,000	\$0	\$0	\$12,075,000	\$0	\$12,075,000	0.0
Provides prompt, skillful, cost-effective ocean rescue, and life safety services on the beaches and coastal waters of Los Angeles County.							
Total	\$12,075,000	\$0	\$0	\$12,075,000	\$0	\$12,075,000	0.0

LOS ANGELES COUNTY FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF

Total 2000-01 Proposed Budget Positions = 3,877

24.19



GRAND JURY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 134,242	\$ 142,000	\$ 142,000	\$ 223,000		\$ -142,000
SERVICES & SUPPLIES	417,466	536,000	536,000	537,000	683,000	147,000
OTHER CHARGES	17,882	21,000	21,000	32,000	32,000	11,000
GROSS TOTAL	\$ 569,590	\$ 699,000	\$ 699,000	\$ 792,000	\$ 715,000	\$ 16,000
REVENUE	18,404	12,000	12,000	12,000	12,000	
NET COUNTY COST	\$ 551,186	\$ 687,000	\$ 687,000	\$ 780,000	\$ 703,000	\$ 16,000
 BUDGETED POSITIONS	 2.0	 2.0	 2.0	 3.0		 -2.0
REVENUE DETAIL						
MISCELLANEOUS	\$ 18,404	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	
TOTAL	\$ 18,404	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

Mission Statement

To make inquiry into all public offenses committed or triable within the County and to present them to the courts by indictment. The Grand Jury investigates and reports on the operations, accounts, and records of County departments and any special legislative district or other districts in the County, created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects funding essentially at the 1999-00 level and includes funding for negotiated increases in salaries and employee benefits, and an adjustment in rent charges. The Proposed Budget also reflects an agreement between the County and Los Angeles Superior Court (LASC) for staff and support services provided to the Grand Jury.

Critical Needs

The Grand Jury requires funding for 1.0 Administrative Assistant III to improve the level of administrative and juror support. A professional staff member at this level would provide continuity on budget-related and administrative matters and would analyze, evaluate, and make recommendations on Grand Jury operations.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
Indictments issued	35	32	40	40
Defendants indicted	81	121	150	150
Investigative hearings held	4	7	15	15
Subpoena duces tecum	40	60	60	60

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u> (cont'd)				
Contract audits	4	4	4	5
Citizen complaints	81	76	60	60

Objectives

-- To continue to expand the number and scope of audit projects.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Other Changes</u>				
1.	\$ 5,000	\$ --	\$ 5,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ --	\$ --	\$ --	(-2.0)
	<u>Accounting Adjustment:</u> Reflects a shift of \$142,000 from salaries and employee benefits to services and supplies as a result of an agreement with LASC to provide staff and support services to the Grand Jury.			
3.	\$ 11,000	\$ --	\$ 11,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	16,000	\$ 0	\$ 16,000	(-2.0)

GRAND JURY

DEPARTMENTAL DETAIL SUMMARY

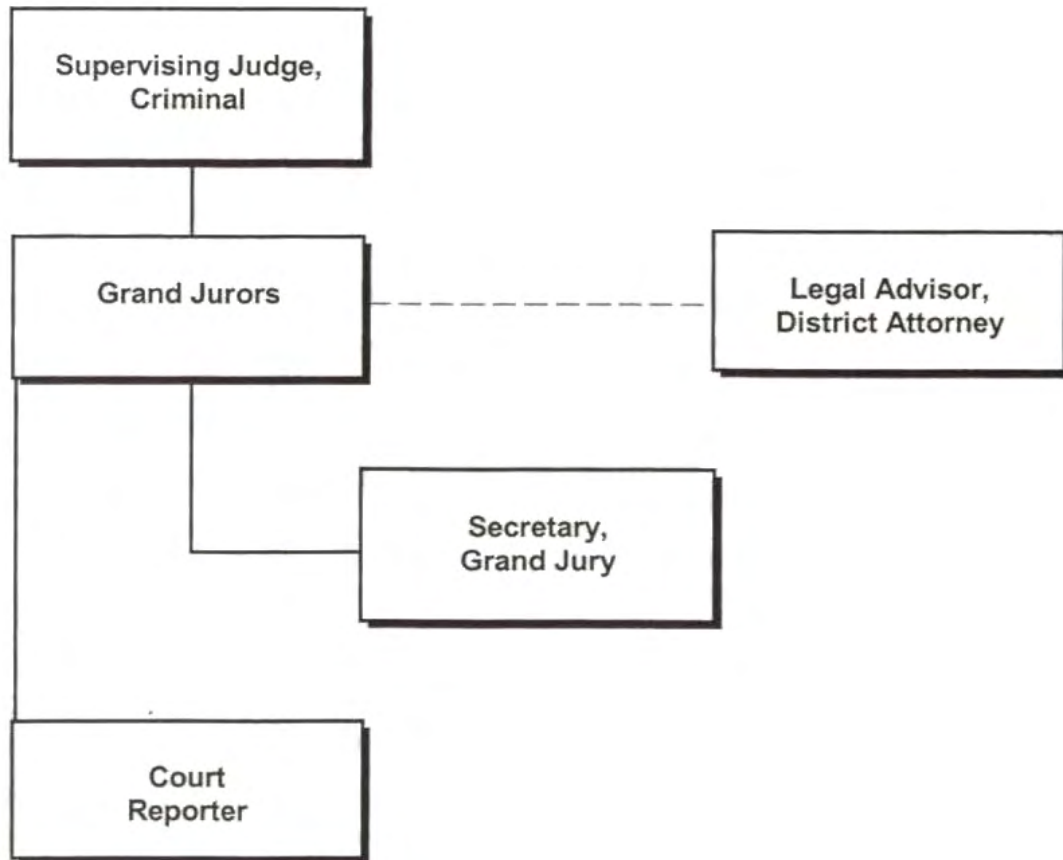
Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	118,000	118,000	0	(118,000)
Employee Benefits	24,000	24,000	0	(24,000)
Total Salaries and Employee Benefits	142,000	142,000	0	(142,000)
<u>Services & Supplies</u>				
Communications	5,000	4,000	5,000	0
Jury and Witness Expense	117,000	169,000	117,000	0
Maintenance-Bldgs & Improv	24,000	27,000	24,000	0
Office Expense-Other	9,000	1,000	9,000	0
Office Expense-Postage	0	1,000	0	0
Professional & Spec Svcs	285,000	277,000	432,000	147,000
Publications & Legal Notice	9,000	9,000	9,000	0
Rents & Leases-Bldg & Improv	4,000	4,000	4,000	0
Rents & Leases-Equipment	4,000	2,000	4,000	0
Telecommunications	0	3,000	0	0
Trans & Travel-Auto Mileage	39,000	0	39,000	0
Trans & Travel-Other	2,000	1,000	2,000	0
Utilities	38,000	38,000	38,000	0
Total Services & Supplies	536,000	536,000	683,000	147,000
<u>Other Charges</u>				
A-87 Adjustment	(3,000)	0	8,000	11,000
Capital Lease	24,000	21,000	24,000	0
Total Other Charges	21,000	21,000	32,000	11,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	699,000	699,000	715,000	16,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	699,000	699,000	715,000	16,000
REVENUES:				
Miscellaneous	12,000	12,000	12,000	0
TOTAL REVENUES	12,000	12,000	12,000	0
NET COUNTY COST	687,000	687,000	703,000	16,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: GRAND JURY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Investigation of Public Offenses and County Departments	\$715,000	\$0	\$12,000	\$703,000	\$0	\$703,000	0.0
Mandated Program - Article 1, Section 23, Constitution of California.							
Make inquiry into all public offenses committed or triable within the County and present them to the courts by indictment. Also investigate and report on the operations, accounts, and records of county departments and any special legislative districts in the County created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts.							
Total	\$715,000	\$0	\$12,000	\$703,000	\$0	\$703,000	0.0

GRAND JURY
2000-01 Organizational Chart



HEALTH SERVICES
MARK FINUCANE, DIRECTOR

HEALTH SERVICES SUMMARY
INCLUDING GENERAL FUND AND HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS =====						
OPERATING EXP						
SALARIES & EMP BEN	1,239,175,799	1,341,613,000	1,405,127,000	1,524,859,000	1,476,498,000	71,371,000
SERVICES & SUPPLIES	1,076,786,247	1,186,777,000	1,151,050,000	1,265,040,000	1,242,966,000	91,916,000
LESS EXPENDITURE DIST	50,830,137	56,180,000	55,839,000	66,595,000	63,526,000	7,687,000
TOTAL SVCS & SUPP	1,025,956,110	1,130,597,000	1,095,211,000	1,198,445,000	1,179,440,000	84,229,000
OTHER CHARGES	656,553,461	550,614,000	617,382,000	541,518,000	538,096,000	-79,286,000
FIXED ASSETS - EQUIP	4,016,754	17,723,000	13,874,000	11,368,000	7,385,000	-6,489,000
TOT OP EXP	2,925,702,124	3,040,547,000	3,131,594,000	3,276,190,000	3,201,419,000	69,825,000
OTHER FIN USES	1,020,508,696	1,166,524,000	940,122,000	1,041,212,000	1,003,177,000	63,055,000
GROSS TOTAL	3,946,210,820	4,207,071,000	4,071,716,000	4,317,402,000	4,204,596,000	132,880,000
LESS INT TRANSFERS	40,177,148	59,207,000	66,204,000	75,125,000	69,042,000	2,838,000
NET TOTAL	3,906,033,672	4,147,864,000	4,005,512,000	4,242,277,000	4,135,554,000	130,042,000
DESIGNATIONS/SB 855	67,425,000				12,573,000	12,573,000
TOT FIN REQMTS	3,973,458,672	4,147,864,000	4,005,512,000	4,242,277,000	4,148,127,000	142,615,000
AVAIL FINANCE =====						
FUND BALANCE	98,805,000	181,574,000	181,574,000	206,657,000	211,010,000	29,436,000
CANCEL RESERVATIONS	58,600,495	92,899,000	92,899,000	49,264,000		-92,899,000
REVENUE	3,527,362,054	3,621,255,000	3,279,136,000	3,517,254,000	3,468,131,000	188,995,000
NET COUNTY COST	470,265,277	463,146,000	451,903,000	469,102,000	468,986,000	17,083,000
TOT AVAIL FIN	4,155,032,826	4,358,874,000	4,005,512,000	4,242,277,000	4,148,127,000	142,615,000
POSITIONS	23,171.7	23,313.6	23,313.6	24,178.8	23,530.2	216.6

Mission Statement

The mission of the Los Angeles County Department of Health Services (DHS) is to protect, maintain, and improve the health of the community.

On behalf of the community, DHS assesses health needs, develops policies to address those needs, ensures prevention and controls communicable diseases, manages harmful agents in the environment, encourages healthy behavior, and provides health promotion and preventive services.

DHS ensures that, to the extent resources are available, the medically indigent and others who choose the County for their care have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

DHS is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals.

2000-01 Budget Message

The 2000-01 Proposed Budget is based primarily on continuation of programs and funding from the 1999-00 Adopted Budget, including extension of the current core 1115 Waiver Medicaid Demonstration Project ("Waiver") elements. Funding is provided for ongoing costs of existing programs and revenue-offset program expansions. No funding is proposed for new programs or other program expansions (including Waiver extension proposals) pending confirmation as to the extent to which Waiver and SB 1255 revenues will be available. However, some of these revenues have been included in the Proposed Budget to fund ongoing programs. These revenues, further discussed below, are dependent on the success of negotiations the County is actively pursuing with State and Federal officials.

As proposed, the 2000-01 budget is fully funded with available resources, and includes the minimum amount of local resources required by law (\$159.3 million, plus an amount equal to the realignment vehicle license fees, \$312.1 million, less the County resources allocated to health-related capital projects, \$4.2 million). In addition, \$1.8 million in County funding is provided to support an expanded Drug Court services program.

Background

As the second largest public health system in the nation, DHS continues to be the primary safety net for meeting the health needs of an increasing population, in a County that has an estimated population of 9.9 million people. Nearly 31 percent of the population up to the age of 64 are medically uninsured, the highest rate in the State and of the 30 largest metropolitan areas nationwide; almost one quarter of those uninsured are children. The Department is faced with a rising population of uninsured and a declining number of Medi-Cal eligibles, within a funding structure which contains incentives to provide inpatient and emergency services as opposed to less costly primary and preventive care.

Faced with a \$655 million gap in 1995-96, the State and County were approved by the Federal Health Care Financing Administration (HCFA) to conduct a demonstration project under the authority of Section 1115 of the Social Security Act. The Department received first-year funding of \$364 million from the Federal government and, pursuant to State law, \$50 million from the Metropolitan Transportation Authority. DHS closed the remaining gap through program and administrative curtailments. The Waiver was subsequently amended to provide five years of funding through June 30, 2000, and has been a major factor in sustaining DHS financially.

DHS has been able to sustain its operations primarily through reduction in the State Disproportionate Share Hospital (DSH) State Administrative Fee, reform of the DSH program, savings in retirement costs due to excess LACERA earnings, reengineering its operations, as well as additional SB 1255 revenue facilitated by the 175 percent relief from the Omnibus Budget Reconciliation Act of 1993 (OBRA '93) DSH cap (which limits receipt of Medicaid revenues) pursuant to Federal legislation. Additionally, during the course of the Waiver, the Department has reduced budgeted hospital inpatient beds and steadily increased its investment in outpatient services, resulting in an increase in the number of visits both at County health centers and in private clinics operating within the Public/Private Partnership program.

In 1999-00, DHS financed further expansion of outpatient services and its public health operations. Although the Board of Supervisors approved an expansion of the Waiver at various County schools under a new Healthy Students Partnership (HSP) program, that expansion has not yet been approved by HCFA, and no funding was provided. Also, as part of the Waiver Project Management Plan, the Department funded a plan for upgrading information systems in order to meet the changing needs of the health care system.

Explanation of the Proposed Budget

The 2000-01 Proposed Budget for DHS represents the first year of an assumed extension of the core Waiver elements, but does not include costs or revenues pertaining to the Waiver extension proposals except for the proposed hospital outpatient indigent care match. Funding is provided for negotiated increases in salaries and employee benefits, consumer price index adjustments for contracts and purchase orders, continued funding of information systems projects in accordance with the Information Systems Plan approved by the Board in May 1999, and to fully establish an ethics and compliance unit. In addition, the Proposed Budget provides for Healthy Families, Nurse Home Visitation, and other program expansions that are revenue-offset.

Restructuring under the Waiver

The Waiver is a partnership of County, State and Federal governments to address the County's fiscal crisis by helping to stabilize the County health care system, and by fostering a unique restructuring process that is responsive to the needs of the community within the evolving health care environment. The Waiver is providing a national testing ground for the transformation of a large, decentralized public health care system into an integrated system that focuses on the provision of comprehensive outpatient and preventive health care to Medicaid and indigent populations through both public and private providers.

The fundamental restructuring goals of the Waiver were to expand outpatient care and reduce more costly inpatient care. The Waiver Project Management Plan called for the Department to increase outpatient access by 50 percent by the end of June 2000 and reduce inpatient census from 2,595 budgeted in 1994-95 to a revised goal of 1,864 for 1999-2000. Geographic access has improved dramatically since the beginning of the Demonstration Project (from 45 County sites to about 150 County and Public/Private Partnership sites), and ambulatory care visits have increased 15.4 percent from 2.6 million in 1994-95 to an anticipated 3.0 million in 2000-01. In the past four years, the census reductions have been achieved without curtailments, and the average daily census is estimated at 1,804 for the current year, compared with 1,869 budgeted, primarily due to a drop of 42 at the Los Angeles County/University of Southern California (LAC+USC) Medical Center.

For the budget year, DHS anticipates a decrease in budgeted census, but an increase from current year estimates; primarily because of initiatives that increase nurse staffing patterns at LAC+USC Medical Center.

	1994-95 Adopted <u>Budget</u>	1999-00 Adopted <u>Budget</u>	1999-00 <u>Estimate</u>	2000-01 Proposed <u>Budget</u>
LAC+USC Medical Center	1,040	770	728	745
Harbor-UCLA Medical Center	432	340	340	340
Martin Luther King, Jr./Drew Med. Center	334	269	263	269
Olive View/UCLA Medical Center	310	201	193	201
Rancho Los Amigos Nat'l Rehab. Center	377	207	202	207
High Desert Hospital	<u>102</u>	<u>82</u>	<u>78</u>	<u>82</u>
Total	2,595	1,869	1,804	1,844

Although DHS has made notable progress, these goals cannot be fully achieved without extending the term of the current Waiver and continuing Federal, State, and County collaboration in addressing the Department's underlying structural financing problems. Therefore, in October 1999, State and County officials submitted a request to HCFA to extend the Waiver, including core elements and new proposals, for an additional five years through June 30, 2005.

Upon approval of the Waiver extension, including both core elements and new proposals, DHS intends to continue the structural changes already underway, and to further expand ambulatory care services and reduce the burden of chronic disease through patient/disease management and disease prevention. To attain those goals, the Department plans to implement a number of new programs and initiatives, including the following:

- A restructuring/stabilization program that reduces some of the financial disincentives to invest in ambulatory care expansion; implements disease management interventions thus enabling the provision of 900,000 additional annual visits through the Public/Private Partnership program by 2005; reduces inappropriate emergency room visits by 10 percent; reduces preventable hospitalization by ten percent; and invests in programs that reduce reversible risk factors for common diseases and injuries.
- A Healthy Student Partnership program for school-based and school-linked services with public school districts, in order to expand ambulatory care services by 500,000 annual visits by 2005.

- A multi-year Health Care Workforce Retraining Project to train or retrain an estimated 2,400 employees at immediate risk due to restructuring and retain employees to accelerate transition towards an integrated delivery system, guided by public health principles, and facilitated by a strategic alliance between management and SEIU Local 660.
- A program to increase specialty care services at public hospitals by 250,000 annual visits above the current level by 2005, while reducing waiting times for those services.
- An enhanced mix of services by increasing cost-effective methods, such as expanding home health services, telephone encounters (including pharmacy), nurse only visits, and referrals, by at least 50 percent.
- Integrated services among public health and ambulatory care, providing public health services in most DHS facilities.
- Enhanced referral centers at the six hospitals; these units are central coordinating points for access to DHS specialty services, and facilitate coordination and provision of continuous, integrated and timely care.
- Expanded urgent care/same day services at comprehensive health centers in order to reduce inappropriate emergency room usage.
- Increased involvement of the community in determining additional ambulatory care needs.

A Department objective is to increase utilization of services that will result in better overall health of the population, namely primary and preventive care. The transformed delivery system will encourage patients to choose and develop an ongoing relationship with a primary care provider, who will coordinate the patient's care and provide referrals to other needed services.

Information Systems Plan

As part of the Waiver Project Management Plan, the Department developed a plan for upgrading information systems in order to meet the changing needs of the health care system. That plan was further expanded to include reengineering and other projects. Presented to the Board in May 1999, the seven-year plan includes a cumulative total of \$292 million to be spent from 1997-98 through 2003-04 for a number of new projects. These projects include Y2K compliance (\$10 million), Waiver Project Management Plan projects (\$113 million), reengineering projects (\$24 million), and other systems development projects (\$145 million). The 2000-01 Proposed Budget for information systems has been reduced by \$20.6 million, including a \$19.5 million reduction for one-time projects that were necessary for Y2K compliance.

At this time, the information systems plan does not address Public Health systems needs development. The Department is developing a long-range strategic plan to address these needs. The Proposed Budget does contain continued funding for existing Public Health systems, including systems to support Alcohol and Drug and AIDS Programs.

Progress in Reengineering

After a significant amount of effort, the Department currently projects it will achieve \$66.1 million in reengineering savings and is continuing efforts to fully realize the \$70.9 million target contained in the budget. The 2000-01 Proposed Budget includes \$82.4 million in estimated savings, including \$8.5 million savings from the reengineering "pipeline," which represents projects that have not yet been approved.

Balancing the Proposed Budget

The Proposed Budget reflects two significant uncertain revenues:

- In November 1999, Congress approved and the President signed the Federal Balanced Budget Refinement Act of 1999, which, among other things, permanently extended 175 percent OBRA '93 DSH cap relief for public hospitals in California. This law allows the Department to retain Medicaid revenues up to 175 percent of its otherwise unreimbursed Medi-Cal and uninsured costs related to hospital-based care. The Proposed Budget assumes DHS will maximize revenues under this relief for the current and proposed budget years, through negotiations with the California Medical Assistance Commission (CMAC) for SB 1255 funding (from the State Emergency Services and Supplemental Payments Fund), resulting in an additional \$79.0 million in fund balance and \$37.7 million in revenue, respectively.
- Although the County is still actively negotiating with HCFA for extension of the Waiver, the Proposed Budget assumes \$255.4 million in Waiver revenues (exclusive of intergovernmental transfers), \$186.6 million for core Waiver elements, and \$68.8 million pertaining to the requested hospital outpatient indigent care match to help ensure that obtainable SB 1255 revenues will maximize funding under the OBRA cap relief.

Multi-Year Budget Planning

The 2000-01 Proposed Budget includes a significant level of financing from one-time resources or revenues that expire at the end of the budget year. The primary source of these expiring resources is \$211.0 million in fund balance. In addition, short-term LACERA savings, currently estimated at \$27.5 million, are anticipated to undergo a multi-year phase-out.

While the Department has taken substantial steps to provide more appropriate health care at a lower cost by shifting its focus toward primary and preventive care, both the State and Federal revenue structure and the pressures of unmet demand continue to place enormous strain on the County's health care resources. Careful planning, further reform of DHS operations, and focusing of DHS resources remain the primary unilateral strategies to best position DHS to sustain itself in the long-term. However, notwithstanding such unilateral strategies, it appears that Federal, State and County collaboration will be needed to address the underlying structural financing problem, or the Department will likely face curtailments in health care services to the community within the next few years.

Critical Needs

Despite the commitment of the County to expand health care services to better meet demand by poor and indigent people, the Proposed Budget does not include various program expansions requested by the Department pending the outcome of negotiations with HCFA for the Waiver extension and CMAC for SB 1255 for the current and proposed budget years. These potential expansions include:

- Further augmentation of ambulatory care at Mid-Valley Comprehensive Health Center;
- Further augmentation of public health operations including funding for information systems not already included in the DHS information systems plan;
- Financial screening simplification and streamlining;
- Installation of a fire suppression system, additional funding for fixed assets, further expansions of information systems (not included in the DHS information systems plan), expansion of hospital-based ambulatory care services and various other projects at LAC+USC Medical Center;
- Initiatives to increase census at Harbor/UCLA Medical Center for medical and surgical patients requiring monitored services and for specialized endovascular procedures developed at that hospital;

- Additional staffing for administration of ambulatory care and women's health care coordination; and
- Other special projects and administrative staffing.

In accordance with Board instruction, the Proposed Budget does not assume any potential revenues from the tobacco litigation settlement or the Proposition 10 tobacco tax increase program. In addition, the Proposed Budget does not assume any potential revenue from President Clinton's proposed program to augment indigent health care by \$10 billion.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated⁽¹⁾</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
Average Daily Census				
LAC+USC	790	771	728	745
Harbor/UCLA	341	341	340	340
King/Drew	251	264	263	269
Rancho Los Amigos	187	202	202	207
Olive View/UCLA	198	194	193	201
High Desert	<u>77</u>	<u>84</u>	<u>78</u>	<u>82</u>
	1,844	1,856	1,804	1,844
Hospital Emergency Room Visits ⁽²⁾	393,133	405,533	396,993	400,618
Outpatient Visits				
Hospital Outpatient ⁽²⁾	1,122,110	1,186,561	1,178,484	1,150,831
Comp. Center/Health Center Visits ⁽³⁾	861,437	990,572	1,068,794	1,178,243
Public/Private Partnership Visits	299,107	482,890	619,392	638,092
General Relief Visits	<u>115,596</u>	<u>85,481</u>	<u>85,867</u>	<u>109,705</u>
Total Outpatient Visits	2,398,250	2,745,504	2,952,537	3,076,871
Hospital Outpatient Visits ⁽²⁾				
LAC+USC	511,511	528,082	511,506	509,662
Harbor/UCLA	244,270	252,515	255,041	239,449
King/Drew	158,691	188,173	187,258	189,684
Rancho Los Amigos	55,385	61,320	60,637	59,363
Olive View/UCLA	104,114	108,257	117,113	105,186
High Desert	<u>48,139</u>	<u>48,214</u>	<u>46,929</u>	<u>47,487</u>
	1,122,110	1,186,561	1,178,484	1,150,831
Comp. Center/Health Center Visits ⁽³⁾				
LAC+USC Healthcare Network	465,043	512,860	485,102	520,864
Coastal Cluster	71,010	83,651	101,458	117,336
Southwest Cluster	208,110	253,673	277,370	318,386
San Fernando Valley Cluster	90,140	111,250	169,412	181,776
Antelope Valley Cluster	<u>27,134</u>	<u>29,138</u>	<u>35,452</u>	<u>39,881</u>
	861,437	990,572	1,068,794	1,178,243
Community Health Plan Members ⁽⁴⁾				
Medi-Cal	42,430	99,244	95,425	90,204
Healthy Families	—	2,623	11,941	26,118
Public Health Visits ⁽⁵⁾				
Environmental Health Inspections	384,659	490,115	510,214	510,214
	374,878	374,520	391,130	400,000

Health Services (cont'd)

Efficiency

Average Accounts Receivable Days Outstanding				
LAC+USC	154	172	175	153
Harbor/UCLA	134	141	142	142
King/Drew	145	167	176	127
Rancho Los Amigos	238	210	191	173
Olive View/UCLA	94	94	102	102
High Desert Hospital	173	198	189	148

Effectiveness/Outcome

Average Hospital Length of Stay (days)	5.9	6.0	5.9	5.9
Immunization Levels of Kindergarten Enrollment	67% ⁽⁶⁾	88%	92%	86%

Explanatory Notes

- (1) Reflects facility forecasts, including actual data through December 1999.
- (2) Hospital emergency room and outpatient visits exclude psychiatric visits.
- (3) Comprehensive health centers and health centers ambulatory care visits, excluding public health visits.
- (4) Average per month.
- (5) Public health visits include immunizations, tuberculosis reading and testing, sexually transmitted disease testing, communicable disease triage, AIDS testing and HIV early detection.
- (6) The decrease in measured immunization level is due to a change in the kindergarten entry immunization requirements that became effective August 1997.

Changes From 1999-00 Budget

<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	<i>Budgeted Positions</i>
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Program Changes

1.	\$ (-893,000)	\$ (-1,315,000)	\$ 422,000	--
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LAC+USC Census Reduction: Reflects the deletion of costs and revenues associated with a net reduction of 25 beds at LAC+USC Medical Center, including an increase of eight Medical/Surgical beds and reductions in obstetrics and pediatrics beds.

2.	\$ (-11,491,000)	\$ 1,180,000	\$ (-12,671,000)	0.7
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Reengineering: Reflects the increase from 1999-00's target of \$70.9 million to the new target of \$82.4 million, including \$0.6 million in projects approved by the Board since adoption of the 1999-00 budget and \$8.5 million in "pipeline" projects not yet approved, but necessary to achieve the target, and other changes.

3.	\$ (-19,450,000)	\$ (-11,610,000)	\$ (-7,840,000)	--
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Deletion of One-Time Only Y2K Compliance Costs: Reflects a decrease in funding for projects that were necessary in 1999-00 to ensure that critical systems remained functioning on January 1, 2000, and other critical Y2K dates.

4.	\$ (-3,041,000)	\$ (-90,000)	\$ (-2,951,000)	--
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Deletion of Other One-Time Only Projects: Reflects a decrease in funding for ambulatory care barrier reduction and infrastructure costs, transit planning which was funded by a grant from the Metropolitan Transportation Authority, and the Office of AIDS Programs and Policy data collection systems and resource library.

Health Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
5.	\$ 10,091,000	\$ 10,670,000	\$ (-579,000)	1.0
	<u>Healthy Families:</u> Reflects increased enrollment of the Healthy Families program providing health care to children not eligible for Medi-Cal.			
6.	\$ (-2,793,000)	\$ (-7,868,000)	\$ 5,075,000	6.0
	<u>Workload Changes:</u> Reflects funding adjustments related to workload-based cost and revenue changes, including a reduction in Community Health Plan Medi-Cal managed care enrollment, transfer of responsibility to the State for payments to providers of medical care to children eligible for California Children Services, and other changes.			
7.	\$ (-1,156,000)	\$ 2,131,000	\$ (-3,287,000)	3.0
	<u>Information Systems Changes:</u> Reflects a net reduction in information systems funding, including an increase in 1115 Waiver Project Management Plan projects and a decrease in anticipated costs for the CompuCare project.			
8.	\$ 5,369,000	\$ 2,276,000	\$ 3,093,000	6.0
	<u>Medical School Affiliation Agreements:</u> Reflects additional costs associated with medical school affiliation agreements that were adopted by the Board on June 22, 1999. In addition, physicians transferred to the Drew Medical School in 1999-00 are re-budgeted at MLK/Drew Medical Center, because the transfer to Drew was not implemented.			
9.	\$ 1,400,000	\$ 1,400,000	\$ --	--
	<u>Alcohol and Drug Community Assessment and Service Centers:</u> Reflects funding from the Department of Mental Health to establish regional Community Assessment and Service Centers throughout the County to provide comprehensive substance abuse and mental health assessment services, including orientation, outreach, screening, referral and follow-up.			
10.	\$ 5,120,000	\$ 5,120,000	\$ --	60.0
	<u>Public Health Nurse Home Visitation Program:</u> Reflects funding from the Department of Public Social Services for the Nurse Home Visitation Program as part of the New Directions Task Force Long-Term Family Self-Sufficiency Plan funded by CalWORKs performance incentives. As approved by the Board on November 16, 1999, this program will provide prenatal and early childhood nurse home visitation services throughout the County, focusing on children whose mothers are young, single and living in poverty.			
11.	\$ 2,203,000	\$ 115,000	\$ 2,088,000	3.0
	<u>Board-Approved Program Changes:</u> Reflects additional costs and revenues related to Board-approved programs and projects, including Drug Court expansion, Hepatitis C Lookback Notification, and three additional positions to manage the capital and deferred maintenance projects that were approved by the Board in 1999-00.			

Health Services (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
12.	\$ 4,676,000	\$ 561,000	\$ 4,115,000	54.0
	<u>Correction of Deficiencies:</u> Reflects increased funding for administration of various programs necessary to reduce the risk of adverse actions, including: full establishment of an ethics and compliance unit to provide oversight of program claiming and cost reporting; supplemental recruitment, marketing, and training to increase the number of Hispanic employees in accordance with the U.S. Equal Employment Opportunity Compliance Commission; restoration of operating engineers in compliance with the Memorandum of Understanding with their union; implementation of a Critical Event Reporting process to respond in a comprehensive, prospective manner to systemic medical services problems and complete corrective actions in advance of a legal process; and improvement of the emergency medical services and trauma system.			
13.	\$ 12,014,000	\$ 12,182,000	\$ (-168,000)	64.0
	<u>Other Program Changes:</u> Reflects additional funding for various grant-funded programs, primarily in Alcohol and Drug Programs and the Office of AIDS Programs and Policy, as well as expanded environmental health operations, establishment of a violence intervention program, and other funded programs.			
<u>Other Changes</u>				
1.	\$ 23,538,000	\$ 9,193,000	\$ 14,345,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 14,486,000	\$ 5,786,000	\$ 8,700,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 3,357,000	\$ 1,368,000	\$ 1,989,000	--
	<u>Office of Public Safety:</u> Reflects increased charges from the County Office of Public Safety for increased services and contracting costs including those related to the County's Living Wage Ordinance.			
4.	\$ 10,876,000	\$ --	\$ 10,876,000	--
	<u>Contracts and Purchase Order Costs:</u> Reflects anticipated increases in costs related to consumer goods and contracts, based on an assumed 2.3 percent increase in the Consumer Price Index for Urban Consumers (CPI-U).			
5.	\$ 42,348,000	\$ 14,343,000	\$ 28,005,000	3.5
	<u>Experience Adjustment:</u> Reflects increased appropriation for costs (and related revenues) largely outside the control of DHS, including an additional \$27.6 million in costs for pharmaceuticals (due to higher drug costs and a growing number of prescriptions), an additional \$8.1 million for variable employee benefits, and other miscellaneous changes.			
6.	\$ --	\$ (-4,000,000)	\$ 4,000,000	--
	<u>Mental Health Funding:</u> Reflects deletion of the remaining \$4.0 million in revenue that had been budgeted but will not be received from the Department of Mental Health for mental health services provided by DHS.			

Health Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
7.	\$ 9,891,000	\$ 5,691,000	\$ 4,200,000	--
<u>Restore Fixed Assets and LAC-CAL Purchases:</u> Reflects restoration of funding for fixed assets and LAC-CAL purchases which were reduced in 1999-00 as part of the Department's balancing plan.				
8.	\$ 50,997,000	\$ 40,368,000	\$ 10,629,000	15.4
<u>Other Cost Changes:</u> Reflects various other cost changes, such as overhead billed among departments and within DHS, and conversion of funding for registry nurses to County.				
9.	\$ 118,111,000	\$ 42,056,000	\$ 76,055,000	--
<u>Fund Balance/Cancellations Changes:</u> Reflects a decrease in budgeted fund balance, from \$274.4 million in 1999-00 (shown in the Health Services Summary on Page 26 as \$181.6 million fund balance and \$92.9 million cancellations) to \$211.0 million in the budget year. The funds are generated from current year surplus, and \$12.6 million is set aside as a designation for future uses.				
10.	\$ (-130,200,000)	\$ (-1,187,000)	\$ (-129,013,000)	--
<u>Other 1115 Waiver/SB 855/SB 1255 Adjustments:</u> Reflects maximization of the 1115 Waiver, DSH and SB 1255 funding under the now-permanent 175 percent OBRA '93 DSH cap relief for California public hospitals. [Note that this change excludes the increase or decrease in these revenues that results from cost changes, which are shown elsewhere.]				
Total \$	145,453,000	\$ 128,370,000	\$ 17,083,000	216.6

HEALTH SERVICES GENERAL FUND SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 238,716,905	\$ 272,875,000	\$ 301,110,000	\$ 336,369,000	\$ 325,329,000	\$ 24,219,000
SERVICES & SUPPLIES	365,533,091	413,693,000	428,813,000	462,908,000	450,639,000	21,826,000
LESS EXPENDITURE DIST		3,241,000	2,900,000	5,664,000	2,900,000	
TOT S & S	365,533,091	410,452,000	425,913,000	457,244,000	447,739,000	21,826,000
OTHER CHARGES	554,026,313	432,200,000	491,715,000	418,079,000	418,117,000	-73,598,000
FIXED ASSETS-EQUIP	2,516,766	9,789,000	7,881,000	4,457,000	3,897,000	-3,984,000
OTHER FINANCING USES	432,630,581	454,386,000	379,268,000	382,436,000	401,885,000	22,617,000
GROSS TOTAL	\$ 1,593,423,656	\$ 1,579,702,000	\$ 1,605,887,000	\$ 1,598,585,000	\$ 1,596,967,000	\$ -8,920,000
LESS INTRAFD TRANSFER	40,177,148	59,207,000	66,204,000	75,125,000	69,042,000	2,838,000
NET TOTAL	\$ 1,553,246,508	\$ 1,520,495,000	\$ 1,539,683,000	\$ 1,523,460,000	\$ 1,527,925,000	\$ -11,758,000
REVENUE	1,082,981,231	1,057,349,000	1,087,780,000	1,054,358,000	1,058,939,000	-28,841,000
NET COUNTY COST	\$ 470,265,277	\$ 463,146,000	\$ 451,903,000	\$ 469,102,000	\$ 468,986,000	\$ 17,083,000
BUDGETED POSITIONS	4,560.5	4,899.8	4,899.8	5,181.3	5,006.5	106.7
REVENUE DETAIL						
PROP TAXES-PRIOR-SEC	\$ -131	\$	\$	\$	\$	\$
BUSINESS LICENSES	800					
OTHER LIC & PERMITS	920,853					
FORFEIT & PENALTIES	3,156,133	3,100,000	2,436,000	2,551,000	2,551,000	115,000
PEN/INT/COSTS-DEL TAX	153,500					
INTEREST	600,000	1,000,000	1,000,000	1,000,000	1,000,000	
OTHER STATE AID-HLTH	538,388					
STATE-OTHER	117,714,189	128,462,000	126,502,000	127,502,000	138,250,000	11,748,000
STATE-REALIGNMENT REV	110,730,299	110,730,000	110,730,000	110,730,000	110,730,000	
FEDERAL-OTHER	105,351,945	119,629,000	122,416,000	125,004,000	125,078,000	2,662,000
COMMUNICATION SVCS	60					
ELECTION SERVICES	12,831					
COURT FEES & COSTS	257					
RECORDING FEES	1,824,624					
HEALTH FEES	39,588,244	42,381,000	46,707,000	47,572,000	47,572,000	865,000
INSTIT CARE & SVS	53,019,967	53,816,000	50,589,000	66,907,000	56,685,000	6,096,000
EDUCATIONAL SERVICES	508,871					
CHRGs FOR SVCS-OTHER	109,556,043	149,711,000	146,453,000	157,847,000	161,992,000	15,539,000
OTHER SALES	31,313					
MISCELLANEOUS	1,622,433	33,500,000	3,793,000	4,056,000	4,763,000	970,000
SALE OF FIXED ASSETS	8,307					
OPERATING TRANSFER IN	4,395,717	6,791,000	9,199,000	8,334,000	7,463,000	-1,736,000
OTHER FINANC SOURCES	533,246,588	408,229,000	467,955,000	402,855,000	402,855,000	-65,100,000
TOTAL	\$ 1,082,981,231	\$ 1,057,349,000	\$ 1,087,780,000	\$ 1,054,358,000	\$ 1,058,939,000	\$ -28,841,000

HEALTH SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 46,330,252	\$ 51,845,000	\$ 59,652,000	\$ 71,208,000	\$ 68,744,000	\$ 9,092,000
SERVICES & SUPPLIES	63,910,984	56,691,000	73,657,000	71,855,000	78,898,000	5,241,000
OTHER CHARGES	1,178,913	2,384,000	3,431,000	2,544,000	2,544,000	-887,000
FIXED ASSETS-EQUIP	1,253,512	8,091,000	7,671,000	2,838,000	2,379,000	-5,292,000
OTHER FINANCING USES	131,118					
GROSS TOTAL	\$ 112,804,779	\$ 119,011,000	\$ 144,411,000	\$ 148,445,000	\$ 152,565,000	\$ 8,154,000
LESS INTRAFD TRANSFER	7,278,886	15,192,000	15,192,000	10,628,000	10,551,000	-4,641,000
NET TOTAL	\$ 105,525,893	\$ 103,819,000	\$ 129,219,000	\$ 137,817,000	\$ 142,014,000	\$ 12,795,000
REVENUE	99,845,097	130,103,000	126,712,000	137,817,000	142,014,000	15,302,000
NET COUNTY COST	\$ 5,680,796	\$ -26,284,000	\$ 2,507,000	\$	\$	\$ -2,507,000
BUDGETED POSITIONS	823.2	935.6	935.6	1,018.4	1,009.4	73.8
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400	\$	\$	\$	\$	\$
FORFEIT & PENALTIES	3,089,480	3,100,000	2,436,000	2,551,000	2,551,000	115,000
OTHER STATE AID-HLTH	79,457					
STATE-OTHER	861,785	664,000	597,000	710,000	710,000	113,000
FEDERAL-OTHER	145,365	200,000		62,000	62,000	62,000
ELECTION SERVICES	12,831					
COURT FEES & COSTS	257					
INSTIT CARE & SYS	-5,200					
EDUCATIONAL SERVICES	508,871					
CHRGs FOR SVCS-OTHER	93,871,945	125,463,000	122,095,000	133,153,000	137,350,000	15,255,000
OTHER SALES	9,991					
MISCELLANEOUS	498,176					
OPERATING TRANSFER IN	771,739	676,000	1,584,000	1,341,000	1,341,000	-243,000
TOTAL	\$ 99,845,097	\$ 130,103,000	\$ 126,712,000	\$ 137,817,000	\$ 142,014,000	\$ 15,302,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

Health Services Administration provides for the Director of Health Services and staff to administer the Department of Health Services. The organization includes functions such as the Office of Clinical and Medical Affairs, fiscal and legislative coordination, 1115 Waiver management, coordination of contracts and grants, emergency medical services and disaster services. The costs of Health Services Administration are distributed to the various budget units and clusters.

The 2000-01 recommendations reflect:

- An additional \$0.8 million in "pipeline" projects to be identified. Health Services Administration's total reduction in costs from reengineering is projected to be \$4.3 million.
- Funding for enhancement of database capabilities and other quality improvements for the Emergency Medical Services Agency, administration of capital and extraordinary maintenance projects approved by the Board in 1999-00, implementation of a Critical Event Reporting process to respond in a comprehensive, prospective manner to systemic medical services problems and complete corrective actions in advance of a legal process, full establishment of an ethics and compliance unit to provide oversight of program claiming and cost reporting departmentwide; and enhancement of efforts to recruit staff in accordance with Federal Equal Employment Opportunity Commission requirements.
- Incorporation of costs formerly associated with the Systems Recovery budget unit.
- The deletion of one-time only appropriation for Y2K compliance.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

Health Services (cont'd)

OFFICE OF MANAGED CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 4,736,161	\$ 6,192,000	\$ 7,580,000	\$ 8,136,000	\$ 8,113,000	\$ 533,000
SERVICES & SUPPLIES	85,749,974	105,859,000	103,818,000	117,160,000	112,945,000	9,127,000
LESS EXPENDITURE DIST		3,241,000	2,900,000	5,664,000	2,900,000	
TOT S & S	85,749,974	102,618,000	100,918,000	111,496,000	110,045,000	9,127,000
GROSS TOTAL	\$ 90,486,135	\$ 108,810,000	\$ 108,498,000	\$ 119,632,000	\$ 118,158,000	\$ 9,660,000
LESS INTRAFD TRANSFER	3,000,000					
NET TOTAL	\$ 87,486,135	\$ 108,810,000	\$ 108,498,000	\$ 119,632,000	\$ 118,158,000	\$ 9,660,000
REVENUE	61,616,404	73,081,000	70,282,000	85,916,000	85,916,000	15,634,000
NET COUNTY COST	\$ 25,869,731	\$ 35,729,000	\$ 38,216,000	\$ 33,716,000	\$ 32,242,000	\$ -5,974,000
BUDGETED POSITIONS	83.4	116.6	116.6	118.3	117.3	0.7
REVENUE DETAIL						
INTEREST	\$ 600,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
STATE-OTHER	1,388,170	7,008,000	6,963,000	16,668,000	16,668,000	9,705,000
INSTIT CARE & SVS	42,627,034	43,019,000	40,155,000	45,751,000	45,751,000	5,596,000
CHRGs FOR SVCS-OTHER	16,986,200	22,054,000	22,164,000	22,497,000	22,497,000	333,000
MISCELLANEOUS	15,000					
TOTAL	\$ 61,616,404	\$ 73,081,000	\$ 70,282,000	\$ 85,916,000	\$ 85,916,000	\$ 15,634,000
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP) and the General Relief Health Care Program. Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries primarily in CalWORKs, eligible beneficiaries of the Healthy Families Program, and certain temporary County employees in a managed care environment, either as a direct service provider or through contracts. In addition, through the General Relief Health Care Program, the County delivers health care to General Relief recipients. OMC provides oversight of the Public/Private Partnership (PPP) contracts for primary, specialty and dental services for the indigent, funded under the 1115 Waiver.

The 2000-01 recommendations reflect:

- The addition of \$0.1 million in targeted "pipeline" reengineering savings.
- An increase in funding for the Healthy Families Program to recognize the increase in enrollment and related revenue.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

SYSTEMS RECOVERY UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 4,447,259	\$ 4,628,000	\$ 4,928,000	\$ 5,259,000		\$ -4,928,000
SERVICES & SUPPLIES	4,040,822	3,775,000	5,811,000	5,441,000		-5,811,000
GROSS TOTAL	\$ 8,488,081	\$ 8,403,000	\$ 10,739,000	\$ 10,700,000		\$ -10,739,000
NET COUNTY COST	\$ 8,488,081	\$ 8,403,000	\$ 10,739,000	\$ 10,700,000		\$ -10,739,000
BUDGETED POSITIONS	65.8	64.8	64.8	64.8		-64.8
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Systems Recovery Unit has, in the past, provided separate appropriations necessary for the Hospital Financial Systems Recovery Project at Rancho Los Amigos National Rehabilitation Center and High Desert Hospital, as well as for certain costs relating to oversight of the Compucare project at Martin Luther King, Jr./Drew Medical Center.

The 2000-01 recommendations reflect:

- Elimination of the Systems Recovery Unit as a separate budget unit within Health Services and incorporation of related costs into the Health Services Administration budget unit, to reflect completion of the core "recovery" phase of the Department's Compucare health information system and HBOC financial information system.

OFFICE OF AIDS PROGRAMS AND POLICY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 10,829,327	\$ 12,362,000	\$ 15,110,000	\$ 15,964,000	\$ 15,692,000	\$ 582,000
SERVICES & SUPPLIES	61,411,301	65,059,000	65,057,000	67,842,000	67,048,000	1,991,000
OTHER CHARGES		5,000	5,000	5,000	5,000	
FIXED ASSETS-EQUIP	42,324					
GROSS TOTAL	\$ 72,282,952	\$ 77,426,000	\$ 80,172,000	\$ 83,811,000	\$ 82,745,000	\$ 2,573,000
LESS INTRAFD TRANSFER	2,817,317	2,710,000	2,710,000	3,200,000	3,110,000	400,000
NET TOTAL	\$ 69,465,635	\$ 74,716,000	\$ 77,462,000	\$ 80,611,000	\$ 79,635,000	\$ 2,173,000
REVENUE	54,099,308	57,503,000	60,252,000	63,660,000	63,734,000	3,482,000
NET COUNTY COST	\$ 15,366,327	\$ 17,213,000	\$ 17,210,000	\$ 16,951,000	\$ 15,901,000	\$ -1,309,000
BUDGETED POSITIONS	237.5	263.5	263.5	265.5	263.5	
REVENUE DETAIL						
STATE-OTHER	\$ 8,706,812	\$ 8,863,000	\$ 8,863,000	\$ 9,788,000	\$ 9,788,000	\$ 925,000
FEDERAL-OTHER	45,326,755	48,640,000	51,389,000	53,872,000	53,946,000	2,557,000
MISCELLANEOUS	65,741					
TOTAL	\$ 54,099,308	\$ 57,503,000	\$ 60,252,000	\$ 63,660,000	\$ 63,734,000	\$ 3,482,000
FUND GENERAL FUND						
FUNCTION HEALTH & SANITATION						
ACTIVITY HEALTH						

The mission of the Office of AIDS Programs and Policy (OAPP) is to gain a better understanding of the human immunodeficiency virus (HIV), to prevent the spread of HIV, and to coordinate services for those who are infected with HIV within Los Angeles County. Primary functions are: to provide staff support for HIV/AIDS planning and policy bodies and community coalitions; to collect, analyze and release HIV-related data; to conduct HIV testing, counseling, referrals, partner notifications, and pre- and post-test counselor training.

The 2000-01 recommendations reflect:

- Program enhancements funded by \$3.5 million in additional financing from the State and Federal government.
- The deletion of one-time only appropriation for data collection systems and resource library.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 8,182,729	\$ 10,181,000	\$ 10,964,000	\$ 11,855,000	\$ 11,715,000	\$ 751,000
SERVICES & SUPPLIES	89,985,153	122,766,000	122,908,000	135,089,000	128,190,000	5,282,000
OTHER CHARGES		5,000	5,000	5,000	5,000	
FIXED ASSETS-EQUIP		60,000	60,000	60,000	60,000	
GROSS TOTAL	\$ 98,167,882	\$ 133,012,000	\$ 133,937,000	\$ 147,009,000	\$ 139,970,000	\$ 6,033,000
LESS INTRAFD TRANSFER	13,271,461	27,094,000	33,921,000	41,157,000	35,321,000	1,400,000
NET TOTAL	\$ 84,896,421	\$ 105,918,000	\$ 100,016,000	\$ 105,852,000	\$ 104,649,000	\$ 4,633,000
REVENUE	78,852,686	102,330,000	97,570,000	101,221,000	100,350,000	2,780,000
NET COUNTY COST	\$ 6,043,735	\$ 3,588,000	\$ 2,446,000	\$ 4,631,000	\$ 4,299,000	\$ 1,853,000
BUDGETED POSITIONS	175.4	188.4	188.4	201.5	193.4	5.0
REVENUE DETAIL						
STATE-OTHER	\$ 22,124,642	\$ 27,604,000	\$ 25,605,000	\$ 16,268,000	\$ 26,815,000	\$ 1,210,000
FEDERAL-OTHER	48,480,118	60,328,000	56,073,000	58,444,000	58,444,000	2,371,000
INSIT CARE & SVS	9,142,224	9,444,000	9,438,000	19,985,000	9,438,000	
CHRGs FOR SVCS-OTHER	-4,042,580					
MISCELLANEOUS	103					
OPERATING TRANSFER IN	3,148,179	4,954,000	6,454,000	6,524,000	5,653,000	-801,000
TOTAL	\$ 78,852,686	\$ 102,330,000	\$ 97,570,000	\$ 101,221,000	\$ 100,350,000	\$ 2,780,000
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Alcohol and Drug Programs Administration (ADPA) provides prevention, treatment, and recovery services. To reduce community and individual problems related to alcohol and drug use, ADPA contracts with community-based agencies to assist Los Angeles County residents in addressing alcohol and drug related problems. ADPA promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention, early intervention, and public policy programs; alcohol and drug detoxification programs; transitional living and alcohol/drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; methadone maintenance programs; alcohol and drug criminal justice treatment programs; Penal Code 1000 drug diversion programs; and drinking driver programs.

The 2000-01 recommendations reflect:

- Establishment of regional Community Assessment and Service Centers throughout the County to provide comprehensive substance abuse and mental health assessment services, funded by intrafund transfer from the Department of Mental Health.
- Increased State funding to support residential perinatal alcohol and drug services for women and their children.
- An expansion of the Drug Court Program to provide treatment, intervention and case management.
- An assumed increase in substance abuse funding based on the Federal budget.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

PUBLIC HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 126,977,120	\$ 145,974,000	\$ 154,847,000	\$ 173,131,000	\$ 169,781,000	\$ 14,934,000
SERVICES & SUPPLIES	54,096,770	51,918,000	51,718,000	59,385,000	55,336,000	3,618,000
OTHER CHARGES	849,198	1,833,000	2,257,000	2,527,000	2,565,000	308,000
FIXED ASSETS-EQUIP	1,120,524	1,483,000	134,000	1,404,000	1,358,000	1,224,000
GROSS TOTAL	\$ 183,043,612	\$ 201,208,000	\$ 208,956,000	\$ 236,447,000	\$ 229,040,000	\$ 20,084,000
LESS INTRAFD TRANSFER	2,053,524	2,228,000	2,534,000	8,186,000	8,186,000	5,652,000
NET TOTAL	\$ 180,990,088	\$ 198,980,000	\$ 206,422,000	\$ 228,261,000	\$ 220,854,000	\$ 14,432,000
REVENUE	109,054,214	136,055,000	111,467,000	116,761,000	117,777,000	6,310,000
NET COUNTY COST	\$ 71,935,874	\$ 62,925,000	\$ 94,955,000	\$ 111,500,000	\$ 103,077,000	\$ 8,122,000
BUDGETED POSITIONS	2,404.9	2,502.6	2,502.6	2,673.5	2,606.6	104.0
REVENUE DETAIL						
PROP TAXES-PRIOR-SEC	\$ -131	\$	\$	\$	\$	\$
BUSINESS LICENSES	400					
OTHER LIC & PERMITS	920,853					
FORFEIT & PENALTIES	66,653					
PEN/INT/COSTS-DEL TAX	153,500					
OTHER STATE AID-HLTH	2,055					
STATE-OTHER	50,363,730	46,394,000	43,051,000	50,237,000	50,188,000	7,137,000
FEDERAL-OTHER	11,399,707	10,461,000	14,954,000	12,626,000	12,626,000	-2,328,000
RECORDING FEES	1,824,624					
HEALTH FEES	39,588,244	42,381,000	46,707,000	47,572,000	47,572,000	865,000
INSTIT CARE & SYS	358,047	357,000			358,000	358,000
CHRGs FOR SYCS-OTHER	2,865,602	1,801,000	1,801,000	1,801,000	1,801,000	
OTHER SALES	21,322					
MISCELLANEOUS	1,005,502	33,500,000	3,793,000	4,056,000	4,763,000	970,000
SALE OF FIXED ASSETS	8,307					
OPERATING TRANSFER IN	475,799	1,161,000	1,161,000	469,000	469,000	-692,000
TOTAL	\$ 109,054,214	\$ 136,055,000	\$ 111,467,000	\$ 116,761,000	\$ 117,777,000	\$ 6,310,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

Public Health Services seeks to safeguard and improve the health of all the residents of the County through research and analysis of the health care system, through proposals and policies to improve the system, and through implementation of programs designed to protect the public's health such as immunizations, lead-based paint inspections, restaurant and housing inspections, and anti-smoking campaigns.

The 2000-01 recommendations reflect:

- Restoration of proposed reengineering savings so that Public Health's total savings is projected to be \$0.2 million.
- Establishment of the Nurse Home Visitation Program, as part of the Department of Public Social Services' New Directions Task Force Long-Term Family Self-Sufficiency Plan funded by CalWORKs performance incentives to provide prenatal and early childhood nurse home visitation services countywide for the children of young, single mothers living in poverty.
- Expansion of the environmental health operations for restaurant and housing inspections.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

JUVENILE COURT HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 11,278,891	\$ 11,687,000	\$ 11,445,000	\$ 11,744,000	\$ 12,712,000	\$ 1,267,000
SERVICES & SUPPLIES	2,655,938	4,069,000	2,295,000	2,329,000	3,786,000	1,491,000
OTHER CHARGES	166,248	730,000	309,000	643,000	643,000	334,000
GROSS TOTAL	\$ 14,101,077	\$ 16,486,000	\$ 14,049,000	\$ 14,716,000	\$ 17,141,000	\$ 3,092,000
LESS INTRAFD TRANSFER	11,755,960	11,983,000	11,847,000	11,954,000	11,874,000	27,000
NET TOTAL	\$ 2,345,117	\$ 4,503,000	\$ 2,202,000	\$ 2,762,000	\$ 5,267,000	\$ 3,065,000
REVENUE	1,149,355	1,249,000	1,249,000	1,249,000	1,249,000	
NET COUNTY COST	\$ 1,195,762	\$ 3,254,000	\$ 953,000	\$ 1,513,000	\$ 4,018,000	\$ 3,065,000
BUDGETED POSITIONS	162.6	161.6	161.6	161.6	161.6	
REVENUE DETAIL						
OTHER STATE AID-HLTH	\$ 456,876	\$	\$	\$	\$	\$
STATE-OTHER	88,797	813,000	813,000	813,000	813,000	
INSTIT CARE & SVS	591,878	436,000	436,000	436,000	436,000	
CHRGs FOR SVCS-OTHER	6,744					
MISCELLANEOUS	5,060					
TOTAL	\$ 1,149,355	\$ 1,249,000	\$ 1,249,000	\$ 1,249,000	\$ 1,249,000	
FUND	GENERAL FUND		FUNCTION	HEALTH & SANITATION	ACTIVITY	HEALTH

Juvenile Court Health Services is responsible for protecting and promoting the physical well being of juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, and the Department of Children and Family Services' MacLaren Children's Center. Comprehensive health services are provided by the program's staff of physicians, dentists, nurses, pharmacists, health educators, and support personnel. These programs are partially funded by the Probation and Children and Family Services Departments.

The 2000-01 recommendations reflect:

- Additional appropriation to more accurately reflect costs of services provided to the Probation and Children and Family Service Departments.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

CHILDREN'S MEDICAL SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 25,935,166	\$ 30,006,000	\$ 36,584,000	\$ 39,072,000	\$ 38,572,000	\$ 1,988,000
SERVICES & SUPPLIES	3,682,149	3,556,000	3,549,000	3,807,000	4,436,000	887,000
OTHER CHARGES	18,585,366	19,014,000	17,753,000	9,500,000	9,500,000	-8,253,000
FIXED ASSETS-EQUIP	100,406	155,000	16,000	155,000	100,000	84,000
GROSS TOTAL	\$ 48,303,087	\$ 52,731,000	\$ 57,902,000	\$ 52,534,000	\$ 52,608,000	\$ -5,294,000
REVENUE	34,229,267	38,069,000	41,563,000	34,149,000	34,314,000	-7,249,000
NET COUNTY COST	\$ 14,073,820	\$ 14,662,000	\$ 16,339,000	\$ 18,385,000	\$ 18,294,000	\$ 1,955,000
BUDGETED POSITIONS	607.7	666.7	666.7	677.7	672.7	6.0
REVENUE DETAIL						
STATE-OTHER	\$ 34,022,240	\$ 37,116,000	\$ 40,610,000	\$ 33,018,000	\$ 33,268,000	\$ -7,342,000
COMMUNICATION SVCS	60					
INSTIT CARE & SVS	305,984	560,000	560,000	735,000	702,000	142,000
CHRGs FOR SVCS-OTHER	-131,868	393,000	393,000	396,000	344,000	-49,000
MISCELLANEOUS	32,851					
TOTAL	\$ 34,229,267	\$ 38,069,000	\$ 41,563,000	\$ 34,149,000	\$ 34,314,000	\$ -7,249,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH & SANITATION		CALIFORNIA CHILDRENS SERVICES	

Children's Medical Services is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation and case management, through the California Children Services (CCS) program. Children's Medical Services also includes the Child Health and Disability Prevention (CHDP) Program which provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21.

The 2000-01 recommendations reflect:

- Transfer of responsibility to the State for paying private providers for medical therapy for children eligible for the CCS program.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

HEALTH CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 533,246,588	\$ 408,229,000	\$ 467,955,000	\$ 402,855,000	\$ 402,855,000	\$ -65,100,000
REVENUE	533,246,588	408,229,000	467,955,000	402,855,000	402,855,000	-65,100,000
NET COUNTY COST	\$	\$	\$	\$	\$	\$
REVENUE DETAIL						
OTHER FINANC SOURCES	\$ 533,246,588	\$ 408,229,000	\$ 467,955,000	\$ 402,855,000	\$ 402,855,000	\$ -65,100,000
TOTAL	\$ 533,246,588	\$ 408,229,000	\$ 467,955,000	\$ 402,855,000	\$ 402,855,000	\$ -65,100,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Health Care budget unit represents funding from the Hospital Enterprise Funds to provide for the intergovernmental transfer (IGT) required by the State in order to participate in and draw down Federal revenue under the Medicaid Disproportionate Share Hospital (DSH) Supplementary Payment Program (SB 855).

The 2000-01 recommendations reflect a reduction in the IGT as the result of the Federal Balanced Budget Act of 1997, which reduces the amount of DSH payments available to states, and therefore, the amount of IGT that the County must provide to support the State share of DSH for itself and for private hospitals within the State.

REALIGNMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE	110,888,312	110,730,000	110,730,000	110,730,000	110,730,000	
NET COUNTY COST	\$ -110,888,312	\$ -110,730,000	\$ -110,730,000	\$ -110,730,000	\$ -110,730,000	\$
REVENUE DETAIL						
STATE-OTHER	\$ 158,013	\$	\$	\$	\$	\$
STATE-REALIGNMENT REV	110,730,299	110,730,000	110,730,000	110,730,000	110,730,000	
TOTAL	\$ 110,888,312	\$ 110,730,000	\$ 110,730,000	\$ 110,730,000	\$ 110,730,000	\$
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Realignment budget unit accounts for Realignment sales tax revenues, which may be used for any County health services programs.

The 2000-01 recommendations reflect no change in sales tax revenues received for Health Services, because all growth in this funding source is required to meet social services caseload growth.

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

OTHER FIN USES						

ENT SUB HS-LAC	\$ 150,378,000	\$ 208,428,000	\$ 178,484,000	\$ 168,590,000	\$ 186,170,000	7,686,000
COASTL CLUSTER	46,238,034	65,153,000	61,540,000	58,872,000	57,735,000	-3,805,000
S.W. CLUSTER	90,886,510	74,828,000	51,209,000	66,061,000	67,116,000	15,907,000
RANCHO/AMIGOS	22,060,985	42,435,000	37,772,000	31,624,000	38,662,000	890,000
S.F.V. CLUSTER	37,153,373	52,083,000	48,842,000	39,719,000	41,458,000	-7,384,000
A.V. CLUSTER	18,357,417	11,459,000	1,421,000	17,570,000	10,744,000	9,323,000
ENT SUB - SB85	67,425,144					
TOTAL	\$ 432,499,463	\$ 454,386,000	\$ 379,268,000	\$ 382,436,000	\$ 401,885,000	22,617,000

The General Fund Contribution to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operations of the hospitals, comprehensive health centers, health centers, and rehabilitation centers.

The 2000-01 recommendations reflect a net increase in County funding for the hospitals and health centers primarily due to increased costs of ongoing programs and cost-of-living adjustments, partially offset by increased revenues such as SB 1255 and Waiver.

**HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

FINANCE REQMTS						
=====						
OPER EXPENSE						

SAL & EMP BEN	\$ 1,000,458,894	\$ 1,068,738,000	\$ 1,104,017,000	\$ 1,188,490,000	\$ 1,151,169,000	\$ 47,152,000
SVCS & SUPPS	711,253,156	773,084,000	722,237,000	802,132,000	792,327,000	70,090,000
LESS EXP DIST	50,830,137	52,939,000	52,939,000	60,931,000	60,626,000	7,687,000
	-----	-----	-----	-----	-----	-----
TOT S & S	660,423,019	720,145,000	669,298,000	741,201,000	731,701,000	62,403,000
OTHER CHARGES	102,527,148	118,414,000	125,667,000	123,439,000	119,979,000	-5,688,000
FA - EQUIPMENT	1,499,988	7,934,000	5,993,000	6,911,000	3,488,000	-2,505,000
OTH FIN USES	587,878,115	712,138,000	560,854,000	658,776,000	601,292,000	40,438,000
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TOTAL OPER EXP	\$ 2,352,787,164	\$ 2,627,369,000	\$ 2,465,829,000	\$ 2,718,817,000	\$ 2,607,629,000	\$ 141,800,000
DESIGNATIONS/SB 855	67,425,000				12,573,000	12,573,000
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TOT FIN REQMTS	\$ 2,420,212,164	\$ 2,627,369,000	\$ 2,465,829,000	\$ 2,718,817,000	\$ 2,620,202,000	\$ 154,373,000

AVAIL FINANCE						
=====						
FUND BALANCE	\$ 98,805,000	\$ 181,574,000	\$ 181,574,000	\$ 206,657,000	\$ 211,010,000	\$ 29,436,000
CANCEL RES/DES	58,600,495	92,899,000	92,899,000	49,264,000		-92,899,000
TOTAL REVENUE	2,011,881,360	2,109,520,000	1,812,088,000	2,080,460,000	2,007,307,000	195,219,000
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TOT AVAIL FIN	\$ 2,169,286,855	\$ 2,383,993,000	\$ 2,086,561,000	\$ 2,336,381,000	\$ 2,218,317,000	\$ 131,756,000
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GAIN OR LOSS	\$ -250,925,309	\$ -243,376,000	\$ -379,268,000	\$ -382,436,000	\$ -401,885,000	\$ -22,617,000
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OPERATING TRAN						

TOT OP.SUB-GF	\$ 432,499,463	\$ 454,386,000	\$ 379,268,000	\$ 382,436,000	\$ 401,885,000	\$ 22,617,000
POSITIONS	18,611.2	18,413.8	18,413.8	18,997.5	18,505.7	91.9

**HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS, continued**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	\$ 229,161	\$ 566,000	\$ 566,000	\$ 221,000	\$ 566,000	
I R - STATE						
SB 1732 REV	6,342,324	10,979,000	10,979,000	10,979,000	10,979,000	
STATE-OTHER	7,516,421	23,008,000	20,016,000	21,455,000	21,776,000	1,760,000
CHIP-HOSP	55,749,792	33,334,000	33,334,000	33,334,000	33,334,000	
PAT FIN SVS	13,311,953	13,411,000	14,298,000	14,131,000	13,675,000	-623,000
I R -FEDERAL						
FED-OTHER	299,190	159,000	159,000	159,000	159,000	
CHARGES-SVS						
SB 855	713,685,744	599,386,000	662,638,000	580,051,000	580,051,000	-82,587,000
HOSP INS COL	52,819,729	48,491,000	45,077,000	47,683,000	49,258,000	4,181,000
HOSP S/P COL	15,517,428	22,098,000	21,564,000	20,529,000	22,302,000	738,000
CHP-MEDI-CAL	42,745,937	39,775,000	45,314,000	37,573,000	37,524,000	-7,790,000
MEDCAL#1255	306,200,000	385,000,000	226,542,000	342,060,000	343,222,000	116,680,000
MEDI-CAL	297,350,866	295,760,000	315,767,000	319,444,000	301,705,000	-14,062,000
MEDICARE	81,060,617	79,284,000	78,731,000	78,677,000	78,209,000	-522,000
OTHR CHG-SVS	51,419,787	34,111,000	32,775,000	33,158,000	33,645,000	870,000
MH/PATC/NFFP	40,833,903	49,103,000	53,103,000	49,223,000	49,223,000	-3,880,000
OTH G/F DEPT	211,604,333	16,523,000	16,195,000	17,921,000	18,070,000	1,875,000
1115 SUP PL	64,437,500	64,337,000	64,337,000	64,193,000	64,172,000	-165,000
1115 INDIGEN	50,756,675	78,807,000	75,769,000	150,751,000	148,000,000	72,231,000
MISC REV						
PR MISC98/99		9,454,000				
OTH FIN SRCS						
OPER TRAN IN		305,934,000	94,924,000	258,918,000	201,437,000	106,513,000
TOTAL REVENUE	\$ 2,011,881,360	\$ 2,109,520,000	\$ 1,812,088,000	\$ 2,080,460,000	\$ 2,007,307,000	\$ 195,219,000

**HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

FINANCE REQMTS =====						
OPER EXPENSE -----						
SAL & EMP BEN	\$ 31,380,875	\$ 34,623,000	\$ 35,344,000	\$ 38,754,000	\$ 37,710,000	2,366,000
SVCS & SUPPS	23,259,784	26,211,000	24,123,000	25,925,000	26,410,000	2,287,000
OTHER CHARGES	2,857,738	2,529,000	2,583,000	3,539,000	3,539,000	956,000
FA - EQUIPMENT	19,865	255,000	250,000	20,000	20,000	-230,000
OTH FIN USES	4,452,696	11,158,000	3,813,000	3,341,000	3,341,000	-472,000
TOTAL OPER EXP	\$ 61,970,958	\$ 74,776,000	\$ 66,113,000	\$ 71,579,000	\$ 71,020,000	\$ 4,907,000

TOT FIN REQMTS	\$ 61,970,958	\$ 74,776,000	\$ 66,113,000	\$ 71,579,000	\$ 71,020,000	\$ 4,907,000
=====						
AVAIL FINANCE =====						
FUND BALANCE	\$ 9,083,000	\$ 10,391,000	\$ 10,391,000		\$	\$ -10,391,000
CANCEL RES/DES	156,706					
TOTAL REVENUE	44,764,842	52,926,000	54,301,000	54,009,000	60,276,000	5,975,000
TOT AVAIL FIN	\$ 54,004,548	\$ 63,317,000	\$ 64,692,000	\$ 54,009,000	\$ 60,276,000	\$ -4,416,000

GAIN OR LOSS	\$ -7,966,410	\$ -11,459,000	\$ -1,421,000	\$ -17,570,000	\$ -10,744,000	\$ -9,323,000
=====						
OPERATING TRAN -----						
TOT OP.SUB-GF	\$ 18,357,417	\$ 11,459,000	\$ 1,421,000	\$ 17,570,000	\$ 10,744,000	\$ 9,323,000
POSITIONS	549.4	626.7	626.7	638.7	626.0	-0.7
REVENUE DETAIL -----						
USE OF MONEY						
DEPOSIT FNDS	\$ 7,612	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	
I R - STATE						
STATE-OTHER	826,959	1,420,000	1,861,000	1,679,000	2,005,000	144,000
CHIP-HOSP	487,000	656,000	656,000	656,000	656,000	
PAT FIN SYS	666,972	638,000	834,000	667,000	667,000	-167,000
I R -FEDERAL						
FED-OTHER	682	159,000	159,000	159,000	159,000	

HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
CHARGES-SVS						
SB 855	5,974,894	4,971,000	5,270,000	4,810,000	4,810,000	-460,000
HOSP INS COL	689,101	300,000	665,000	665,000	665,000	
HOSP S/P COL	1,463,606	1,802,000	1,595,000	1,554,000	1,802,000	207,000
CHP-MEDI-CAL	5,461,458	5,834,000	7,236,000	4,896,000	4,896,000	-2,340,000
MEDCAL#1255	7,348,800	10,000,000	10,277,000	8,885,000	16,463,000	6,186,000
MEDI-CAL	8,172,931	7,522,000	5,823,000	6,422,000	7,570,000	1,747,000
MEDICARE	715,040	1,065,000	1,586,000	1,586,000	1,065,000	-521,000
OTHR CHG-SVS	5,795,645	679,000	476,000	472,000	675,000	199,000
MH/PATC/NFFP		11,000	11,000	11,000	11,000	
OTH G/F DEPT	3,184,815	5,696,000	5,619,000	5,494,000	5,494,000	-125,000
1115 SUP PL	1,869,327	1,863,000	1,863,000	1,859,000	1,859,000	-4,000
1115 INDIGEN	2,100,000	1,633,000	1,620,000	4,737,000	4,144,000	2,524,000
MISC REV						
PR MISC98/99		-73,000				
OTH FIN SRCS						
OPER TRAN IN		8,719,000	8,719,000	9,426,000	7,304,000	-1,415,000
TOTAL REVENUE \$	44,764,842 \$	52,926,000 \$	54,301,000 \$	54,009,000 \$	60,276,000 \$	5,975,000

The Antelope Valley Cluster consists of High Desert Hospital, Antelope Valley Rehabilitation Centers, and four health centers, including Littlerock Health Center which is scheduled to open May 2000. High Desert Hospital provides acute medical and surgical inpatient and outpatient services as well as extended skilled nursing services. The four health centers are operated by DHS.

The 2000-01 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1999-00, as well as the addition of new projects to be implemented in 2000-01, including \$0.2 million in "pipeline" projects to be identified. Antelope Valley Cluster's total reduction in costs from reengineering is projected to be \$1.7 million.
- A reduction in managed care payments due to a reduction in enrollment in the Community Health Plan.
- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- The deletion of one-time only appropriation for Y2K compliance.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

High Desert Hospital

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	26,039,000	25,733,000	30,775,000	29,982,000	4,249,000
Services & Supplies	22,047,000	19,966,000	20,005,000	22,096,000	2,130,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	22,047,000	19,966,000	20,005,000	22,096,000	2,130,000
Other Charges	2,284,000	2,338,000	1,562,000	1,562,000	(776,000)
Fixed Assets - Equipment	241,000	236,000	6,000	6,000	(230,000)
Other Financing Uses	11,158,000	3,813,000	3,341,000	3,341,000	(472,000)
Designation/SB 855					0
Total Financial Requirements	61,769,000	52,086,000	55,689,000	56,987,000	4,901,000
Revenue/Fund Balance	51,902,000	53,058,000	42,088,000	48,581,000	(4,477,000)
County Contribution	9,867,000	(972,000)	13,601,000	8,406,000	9,378,000
Positions	479.9	486.0	496.0	486.3	0.3
Budgeted Beds (Average Daily Census)	78	82	82	82	0

Summary of Antelope Valley Cluster Health Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	3,079,000	3,984,000	3,037,000	2,923,000	(1,061,000)
Services & Supplies	2,124,000	2,122,000	3,666,000	2,209,000	87,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	2,124,000	2,122,000	3,666,000	2,209,000	87,000
Other Charges	206,000	206,000	1,901,000	1,901,000	1,695,000
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses					0
Total Financial Requirements	5,409,000	6,312,000	8,604,000	7,033,000	721,000
Revenue/Fund Balance	5,701,000	6,114,000	6,438,000	5,834,000	(280,000)
County Contribution	(292,000)	198,000	2,166,000	1,199,000	1,001,000
Positions	54	78.1	79.1	78.1	0.0

Summary of Antelope Valley Rehabilitation Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	5,505,000	5,627,000	4,942,000	4,805,000	(822,000)
Services & Supplies	2,040,000	2,035,000	2,254,000	2,105,000	70,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	2,040,000	2,035,000	2,254,000	2,105,000	70,000
Other Charges	39,000	39,000	76,000	76,000	37,000
Fixed Assets - Equipment	14,000	14,000	14,000	14,000	0
Other Financing Uses					0
Designation/SB 855					0
Total Financial Requirements	7,598,000	7,715,000	7,286,000	7,000,000	(715,000)
Revenue/Fund Balance	5,714,000	5,520,000	5,483,000	5,861,000	341,000
County Contribution	1,884,000	2,195,000	1,803,000	1,139,000	(1,056,000)
Positions	92.4	62.6	63.6	61.6	(1.0)

**HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

FINANCE REQMTS =====						
OPER EXPENSE -----						
SAL & EMP BEN	\$ 179,734,202	\$ 191,556,000	\$ 195,044,000	\$ 213,502,000	\$ 205,472,000	\$ 10,428,000
SVCS & SUPPS	120,951,310	129,660,000	127,737,000	134,890,000	130,386,000	2,649,000
LESS EXP DIST	9,435,414	10,959,000	10,959,000	10,685,000	10,380,000	-579,000
TOT S & S	111,515,896	118,701,000	116,778,000	124,205,000	120,006,000	3,228,000
OTHER CHARGES	10,878,324	11,709,000	11,774,000	13,289,000	13,289,000	1,515,000
FA - EQUIPMENT	352,568	1,243,000	1,678,000	776,000	776,000	-902,000
OTH FIN USES	95,683,636	106,329,000	85,485,000	72,414,000	72,414,000	-13,071,000
TOTAL OPER EXP	\$ 398,164,626	\$ 429,538,000	\$ 410,759,000	\$ 424,186,000	\$ 411,957,000	\$ 1,198,000

TOT FIN REQMTS	\$ 398,164,626	\$ 429,538,000	\$ 410,759,000	\$ 424,186,000	\$ 411,957,000	\$ 1,198,000

AVAIL FINANCE =====						
FUND BALANCE	\$ 15,062,000	\$ 28,051,000	\$ 28,051,000		\$	\$ -28,051,000
CANCEL RES/DES	1,577,376					
TOTAL REVENUE	363,338,214	336,334,000	321,168,000	365,314,000	354,222,000	33,054,000
TOT AVAIL FIN	\$ 379,977,590	\$ 364,385,000	\$ 349,219,000	\$ 365,314,000	\$ 354,222,000	\$ 5,003,000
GAIN OR LOSS	\$ -18,187,036	\$ -65,153,000	\$ -61,540,000	\$ -58,872,000	\$ -57,735,000	\$ 3,805,000

OPERATING TRAN -----						
TOT OP.SUB-GF	\$ 46,238,034	\$ 65,153,000	\$ 61,540,000	\$ 58,872,000	\$ 57,735,000	\$ -3,805,000
POSITIONS	3,222.7	3,145.3	3,145.3	3,274.5	3,144.2	-1.1

**HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN, continued**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	\$ 56,223	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	
I R - STATE						
SB 1732 REV	505,296	609,000	609,000	609,000	609,000	
STATE-OTHER	1,728,463	3,297,000	3,297,000	3,841,000	3,839,000	542,000
CHIP-HOSP	8,259,792	5,081,000	5,081,000	5,081,000	5,081,000	
PAT FIN SVS	2,237,890	2,217,000	2,594,000	2,594,000	2,594,000	
CHARGES-SVS						
SB 855	127,801,526	107,742,000	121,034,000	104,266,000	104,266,000	-16,768,000
HOSP INS COL	18,589,295	16,599,000	16,487,000	17,606,000	16,487,000	
HOSP S/P COL	4,128,566	5,219,000	5,081,000	4,858,000	5,081,000	
CHP-MEDI-CAL	7,244,579	6,749,000	11,042,000	6,715,000	6,715,000	-4,327,000
MEDCAL#1255	63,689,600	67,799,000	39,190,000	62,173,000	63,566,000	24,376,000
MEDI-CAL	51,941,100	52,057,000	54,265,000	55,312,000	54,265,000	
MEDICARE	21,113,521	21,957,000	19,675,000	21,039,000	19,440,000	-235,000
OTHR CHG-SVS	7,875,934	4,309,000	4,242,000	4,326,000	4,326,000	84,000
MH/PATC/NFFP	7,858,333	8,308,000	9,002,000	8,308,000	8,308,000	-694,000
OTH G/F DEPT	29,557,380	1,675,000	1,675,000	1,968,000	1,968,000	293,000
1115 SUP PL	5,578,955	5,559,000	5,559,000	5,547,000	5,526,000	-33,000
1115 INDIGEN	5,171,761	7,074,000	7,081,000	20,218,000	20,295,000	13,214,000
MISC REV						
PR MISC98/99		4,829,000				
OTH FIN SRCS						
OPER TRAN IN		15,224,000	15,224,000	40,823,000	31,826,000	16,602,000
TOTAL REVENUE	\$ 363,338,214	\$ 336,334,000	\$ 321,168,000	\$ 365,314,000	\$ 354,222,000	\$ 33,054,000

The Coastal Cluster consists of Harbor-UCLA Medical Center, Long Beach Comprehensive Health Center and seven health centers. Affiliated with the University of California at Los Angeles School of Medicine, Harbor-UCLA provides acute and intensive care unit medical/surgical inpatient and outpatient care services, trauma and emergency room services, acute psychiatric services, pediatrics and obstetrics, and transplants. Of the seven health centers, three are operated by DHS, two are operated by private partners, and two are jointly operated by DHS and private partners under the Public/Private Partnership Program.

The 2000-01 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1999-00, as well as the addition of new projects to be implemented in 2000-01, including \$0.8 million in "pipeline" projects to be identified. Coastal Cluster's total reduction in costs from reengineering is projected to be \$17.4 million.
- A reduction in managed care payments due to a reduction in enrollment in the Community Health Plan.
- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- The deletion of one-time only appropriation for Y2K compliance.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

Harbor/UCLA Medical Center

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	180,783	182,907	200,167	192,338	9,431
Services & Supplies	122,616	120,135	127,191	122,618	2,483
less: Expenditure Distribution	10,959	10,959	10,685	10,380	(579)
Net Services & Supplies	111,657	109,176	116,506	112,238	3,062
Other Charges	10,127	10,192	11,699	11,699	1,507
Fixed Assets - Equipment	1,200	1,674	733	733	(941)
Other Financing Uses	106,329	85,485	72,414	72,414	(13,071)
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	410,096	389,434	401,519	389,422	(12)
Revenue/Fund Balance	347,491	330,996	347,140	335,909	4,913
County Contribution	62,605	58,438	54,379	53,513	(4,925)
Positions	2,944.8	2,931.1	3,058.3	2,930.0	(1.1)
Budgeted Beds (Average Daily Census)	340	340	356	340	0

Summary of Costal Cluster Health Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	10,773	12,137	13,335	13,134	997
Services & Supplies	7,044	7,602	7,699	7,768	166
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	7,044	7,602	7,699	7,768	166
Other Charges	1,582	1,582	1,590	1,590	8
Fixed Assets - Equipment	43	4	43	43	39
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,442	21,325	22,667	22,535	1,210
Revenue/Fund Balance	16,894	18,223	18,174	18,313	90
County Contribution	2,548	3,102	4,493	4,222	1,120
Positions	200.5	214.2	216.2	214.2	0.0

**HOSPITAL ENTERPRISE FUND
LAC + USC HEALTHCARE NETWORK ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	\$ 404,978,255	\$ 427,636,000	\$ 449,013,000	\$ 473,483,000	\$ 465,910,000	\$ 16,897,000
SVCS & SUPPS	338,914,223	363,829,000	328,375,000	380,820,000	380,430,000	52,055,000
LESS EXP DIST	41,394,723	41,980,000	41,980,000	50,246,000	50,246,000	8,266,000
TOT S & S	297,519,500	321,849,000	286,395,000	330,574,000	330,184,000	43,789,000
OTHER CHARGES	40,054,128	43,468,000	51,548,000	50,490,000	47,034,000	-4,514,000
FA - EQUIPMENT	515,178	3,155,000	2,031,000	3,315,000	1,400,000	-631,000
OTH FIN USES	231,636,354	271,749,000	198,228,000	174,427,000	174,427,000	-23,801,000
TOTAL OPER EXP	\$ 974,703,415	\$ 1,067,857,000	\$ 987,215,000	\$ 1,032,289,000	\$ 1,018,955,000	\$ 31,740,000
TOT FIN REQMTS	\$ 974,703,415	\$ 1,067,857,000	\$ 987,215,000	\$ 1,032,289,000	\$ 1,018,955,000	\$ 31,740,000
AVAIL FINANCE						
FUND BALANCE	\$ 37,107,000	\$ 76,043,000	\$ 76,043,000		\$	\$ -76,043,000
CANCEL RES/DES	1,805,325					
TOTAL REVENUE	861,456,091	783,386,000	732,688,000	863,699,000	832,785,000	100,097,000
TOT AVAIL FIN	\$ 900,368,416	\$ 859,429,000	\$ 808,731,000	\$ 863,699,000	\$ 832,785,000	\$ 24,054,000
GAIN OR LOSS	\$ -74,334,999	\$ -208,428,000	\$ -178,484,000	\$ -168,590,000	\$ -186,170,000	\$ -7,686,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 150,378,000	\$ 208,428,000	\$ 178,484,000	\$ 168,590,000	\$ 186,170,000	\$ 7,686,000
POSITIONS	7,864.6	7,752.2	7,752.2	7,850.2	7,783.4	31.2
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	\$ 44,639	\$ 406,000	\$ 406,000	\$ 61,000	\$ 406,000	
I R - STATE						
STATE-OTHER	2,911,031	13,013,000	8,600,000	8,930,000	8,930,000	330,000
CHIP-HOSP	32,031,000	18,372,000	18,372,000	18,372,000	18,372,000	
PAT FIN SVS	5,589,627	5,665,000	6,121,000	6,121,000	5,665,000	-456,000
I R -FEDERAL						
FED-OTHER	298,508					

HOSPITAL ENTERPRISE FUND
LAC + USC HEALTHCARE NETWORK ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
CHARGES-SVS						
SB 855	310,532,736	259,520,000	280,788,000	251,149,000	251,149,000	-29,639,000
HOSP INS COL	17,878,242	15,925,000	11,157,000	12,334,000	15,698,000	4,541,000
HOSP S/P COL	6,536,699	10,386,000	9,463,000	8,863,000	10,365,000	902,000
CHP-MEDI-CAL	13,245,900	11,578,000	13,235,000	11,103,000	11,103,000	-2,132,000
MEDCAL#1255	132,278,400	170,660,000	98,695,000	150,429,000	152,495,000	53,800,000
MEDI-CAL	108,753,563	102,501,000	116,971,000	117,056,000	102,711,000	-14,260,000
MEDICARE	27,070,351	25,299,000	22,436,000	22,001,000	24,864,000	2,428,000
OTHR CHG-SVS	26,853,194	17,993,000	17,819,000	18,120,000	18,147,000	328,000
MH/PATC/NFFP	11,860,780	14,335,000	15,434,000	14,455,000	14,455,000	-979,000
OTH G/F DEPT	110,414,140	6,583,000	6,280,000	7,023,000	7,023,000	743,000
1115 SUP PL	31,740,581	31,754,000	31,754,000	31,683,000	31,683,000	-71,000
1115 INDIGEN	23,416,700	39,105,000	38,218,000	69,248,000	68,959,000	30,741,000
MISC REV						
PR MISC98/99		3,352,000				
OTH FIN SRCS						
OPER TRAN IN		36,939,000	36,939,000	116,751,000	90,760,000	53,821,000
TOTAL REVENUE	\$ 861,456,091	\$ 783,386,000	\$ 732,688,000	\$ 863,699,000	\$ 832,785,000	\$ 100,097,000

The LAC+USC Healthcare Network consists of LAC+USC Medical Center, 3 comprehensive health centers, and 11 health centers. Affiliated with the University of Southern California School of Medicine, LAC+USC is a leading resource for training of physicians, nurses, and allied health care professionals in the United States. LAC+USC provides acute and intensive care unit medical/surgical inpatient and outpatient health services, trauma and emergency room services, a burn center, psychiatric services, renal dialysis, AIDS services, pediatrics and obstetrics, and communicable disease services. Of the 14 health/comprehensive health centers, six are operated by DHS, two are operated by private partners, and six are jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 2000-01 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1999-00, as well as the addition of new projects to be implemented in 2000-01, including \$1.7 million in "pipeline" projects to be identified. LAC+USC Healthcare Network's total reduction in costs from reengineering is projected to be \$34.4 million.
- A reduction of 25 budgeted beds to reflect the downward trend in average daily census at LAC+USC Medical Center, which will be somewhat reversed through initiatives to increase nursing staff.
- A reduction in managed care payments due to a reduction in enrollment in the Community Health Plan.
- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- The deletion of one-time only appropriation for Y2K compliance.
- Increased Violence Intervention Program funding to expand Adult Protective Services by establishing a hospital-based elder/dependent adult abuse assessment and intervention program, funded by the County Community and Senior Services/Adult Protective Services Program.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

LAC+USC Medical Center

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	386,723,000	398,439,000	422,229,000	416,104,000	17,665,000
Services & Supplies	327,424,000	297,900,000	344,037,000	343,907,000	46,007,000
less: Expenditure Distribution	41,980,000	41,980,000	50,246,000	50,246,000	8,266,000
Net Services & Supplies	285,444,000	255,920,000	293,791,000	293,661,000	37,741,000
Other Charges	42,004,000	45,076,000	49,006,000	45,550,000	474,000
Fixed Assets - Equipment	3,155,000	2,031,000	3,315,000	1,400,000	(631,000)
Other Financing Uses	271,749,000	198,228,000	174,427,000	174,427,000	(23,801,000)
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	989,075,000	899,694,000	942,768,000	931,142,000	31,448,000
Revenue/Fund Balance	777,807,000	726,819,000	782,421,000	751,718,000	24,899,000
County Contribution	211,268,000	172,875,000	160,347,000	179,424,000	6,549,000
Positions	7,005.3	7,010.0	7,107.0	7,041.2	31.2
Budgeted Beds (Average Daily Census)	728	770	745	745	(25)

Summary of LAC+USC Healthcare Network Health Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	40,913,000	50,574,000	51,254,000	49,806,000	(768,000)
Services & Supplies	36,405,000	30,475,000	36,783,000	36,523,000	6,048,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	36,405,000	30,475,000	36,783,000	36,523,000	6,048,000
Other Charges	1,464,000	6,472,000	1,484,000	1,484,000	(4,988,000)
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	78,782,000	87,521,000	89,521,000	87,813,000	292,000
Revenue/Fund Balance	81,622,000	81,912,000	81,278,000	81,067,000	(845,000)
County Contribution	(2,840,000)	5,609,000	8,243,000	6,746,000	1,137,000
Positions	746.9	742.2	743.2	742.2	0.0

**HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
=====						
OPER EXPENSE						

SAL & EMP BEN	\$ 77,684,063	\$ 85,637,000	\$ 88,646,000	\$ 96,295,000	\$ 91,863,000	3,217,000
SVCS & SUPPS	38,448,020	47,081,000	45,307,000	47,008,000	49,855,000	4,548,000
OTHER CHARGES	15,696,117	18,245,000	18,124,000	17,964,000	17,960,000	-164,000
FA - EQUIPMENT	159,232	368,000	211,000	175,000	175,000	-36,000
OTH FIN USES	43,189,984	52,645,000	47,911,000	33,778,000	33,778,000	-14,133,000

TOTAL OPER EXP	\$ 175,177,416	\$ 203,976,000	\$ 200,199,000	\$ 195,220,000	\$ 193,631,000	\$ -6,568,000
=====						
TOT FIN REQMTS	\$ 175,177,416	\$ 203,976,000	\$ 200,199,000	\$ 195,220,000	\$ 193,631,000	\$ -6,568,000
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 10,171,000	\$ 14,352,000	\$ 14,352,000		\$	\$ -14,352,000
CANCEL RES/DES	52,994					
TOTAL REVENUE	157,244,436	147,189,000	148,075,000	163,596,000	154,969,000	6,894,000
=====						
TOT AVAIL FIN	\$ 167,468,430	\$ 161,541,000	\$ 162,427,000	\$ 163,596,000	\$ 154,969,000	\$ -7,458,000
=====						
GAIN OR LOSS	\$ -7,708,986	\$ -42,435,000	\$ -37,772,000	\$ -31,624,000	\$ -38,662,000	\$ -890,000
=====						
OPERATING TRAN						

TOT OP.SUB-GF	\$ 22,060,985	\$ 42,435,000	\$ 37,772,000	\$ 31,624,000	\$ 38,662,000	\$ 890,000
POSITIONS	1,357.7	1,391.7	1,391.7	1,463.7	1,396.7	5.0
REVENUE DETAIL						

USE OF MONEY						
DEPOSIT FNDS	\$ 35,800	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	
I R - STATE						
SB 1732 REV	2,448,208	6,598,000	6,598,000	6,598,000	6,598,000	
STATE-OTHER		66,000	66,000	66,000	66,000	
CHIP-HOSP	3,711,000	2,119,000	2,119,000	2,119,000	2,119,000	
PAT FIN SVS	527,482	520,000	667,000	667,000	667,000	

**HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN, continued**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

REVENUE DETAIL, CONT'D						

CHARGES-SVS						
SB 855	56,762,707	50,256,000	67,924,000	48,635,000	48,635,000	-19,289,000
HOSP INS COL	2,690,295	2,665,000	2,498,000	2,498,000	3,000,000	502,000
HOSP S/P COL	165,390	300,000	697,000	697,000	500,000	-197,000
CHP-MEDI-CAL	318,861	7,000	7,000	7,000	7,000	
MEDCAL#1255	7,348,800	27,371,000	10,960,000	25,296,000	21,433,000	10,473,000
MEDI-CAL	40,857,287	40,857,000	40,110,000	40,110,000	40,110,000	
MEDICARE	7,144,423	7,113,000	7,696,000	7,692,000	7,096,000	-600,000
OTHR CHG-SVS	1,410,850	2,017,000	1,743,000	1,743,000	2,000,000	257,000
OTH G/F DEPT	33,823,333	41,000	41,000	41,000	190,000	149,000
1115 INDIGEN				5,103,000	5,103,000	5,103,000
MISC REV						
PR MISC98/99		310,000				
OTH FIN SRCS						
OPER TRAN IN		6,931,000	6,931,000	22,306,000	17,427,000	10,496,000
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TOTAL REVENUE \$	157,244,436 \$	147,189,000 \$	148,075,000 \$	163,596,000 \$	154,969,000 \$	6,894,000

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides rehabilitation for victims of spinal cord injuries and strokes, pathokinesiology and polio services, services for liver diseases, pediatrics, ortho diabetes, dentistry and neuro-science.

The 2000-01 recommendations reflect:

- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- No change to reengineering savings of \$0.6 million.
- The deletion of one-time only appropriation for Y2K compliance.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

**HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

FINANCE REQMTS						
=====						
OPER EXPENSE						

SAL & EMP BEN	\$ 106,831,906	\$ 118,536,000	\$ 119,797,000	\$ 135,889,000	\$ 126,794,000	\$ 6,997,000
SVCS & SUPPS	73,815,607	85,863,000	83,507,000	87,514,000	83,403,000	-104,000
OTHER CHARGES	11,362,676	17,084,000	16,628,000	16,433,000	16,433,000	-195,000
FA - EQUIPMENT	384,540	1,078,000	884,000	557,000	557,000	-327,000
OTH FIN USES	74,735,461	78,648,000	60,826,000	55,853,000	55,853,000	-4,973,000

TOTAL OPER EXP	\$ 267,130,190	\$ 301,209,000	\$ 281,642,000	\$ 296,246,000	\$ 283,040,000	\$ 1,398,000
	=====					
TOT FIN REQMTS	\$ 267,130,190	\$ 301,209,000	\$ 281,642,000	\$ 296,246,000	\$ 283,040,000	\$ 1,398,000
	=====					
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 8,974,000	\$ 15,980,000	\$ 15,980,000		\$	\$ -15,980,000
CANCEL RES/DES	271,232					
TOTAL REVENUE	236,711,588	233,146,000	216,820,000	256,527,000	241,582,000	24,762,000
	=====					
TOT AVAIL FIN	\$ 245,956,820	\$ 249,126,000	\$ 232,800,000	\$ 256,527,000	\$ 241,582,000	\$ 8,782,000
	=====					
GAIN OR LOSS	\$ -21,173,370	\$ -52,083,000	\$ -48,842,000	\$ -39,719,000	\$ -41,458,000	\$ 7,384,000
	=====					
OPERATING TRAN						

TOT OP.SUB-GF	\$ 37,153,373	\$ 52,083,000	\$ 48,842,000	\$ 39,719,000	\$ 41,458,000	\$ -7,384,000

POSITIONS	1,990.8	1,970.7	1,970.7	2,120.7	1,974.7	4.0

REVENUE DETAIL						

USE OF MONEY						
DEPOSIT FNDS	\$ 47,693	\$ 54,000	\$ 54,000	\$ 54,000	\$ 54,000	

I R - STATE						
STATE-OTHER	543,743	2,526,000	3,566,000	4,069,000	4,069,000	503,000
CHIP-HOSP	3,832,000	2,360,000	2,360,000	2,360,000	2,360,000	
PAT FIN SVS	2,591,328	2,658,000	2,496,000	2,496,000	2,496,000	

**HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
CHARGES-SVS						
SB 855	100,385,420	83,101,000	86,120,000	80,420,000	80,420,000	-5,700,000
HOSP INS COL	2,914,796	2,886,000	2,752,000	3,007,000	2,752,000	
HOSP S/P COL	1,898,732	2,648,000	2,644,000	2,643,000	2,644,000	
CHP-MEDI-CAL	3,505,356	3,441,000	3,756,000	3,481,000	3,432,000	-324,000
MEDCAL#1255	31,844,800	40,640,000	21,985,000	35,870,000	32,701,000	10,716,000
MEDI-CAL	38,415,215	42,406,000	42,404,000	45,501,000	42,403,000	-1,000
MEDICARE	7,063,801	6,933,000	6,179,000	6,680,000	6,119,000	-60,000
OTHR CHG-SVS	3,362,290	3,416,000	3,396,000	3,397,000	3,397,000	1,000
MH/PATC/NFFP	10,200,452	9,487,000	10,278,000	9,487,000	9,487,000	-791,000
OTH G/F DEPT	14,997,889	830,000	830,000	835,000	835,000	5,000
1115 SUP PL	8,390,200	8,361,000	8,361,000	8,342,000	8,342,000	-19,000
1115 INDIGEN	6,717,873	13,145,000	11,891,000	21,160,000	19,327,000	7,436,000
MISC REV						
PR MISC98/99		506,000				
OTH FIN SRCS						
OPER TRAN IN		7,748,000	7,748,000	26,725,000	20,744,000	12,996,000
TOTAL REVENUE \$	236,711,588 \$	233,146,000 \$	216,820,000 \$	256,527,000 \$	241,582,000 \$	24,762,000

The San Fernando Valley Cluster consists of Olive View/UCLA Medical Center, Mid-Valley Comprehensive Health Center, and nine health centers, and operates under the name "ValleyCare." Affiliated with the University of California at Los Angeles School of Medicine, Olive View/UCLA Medical Center provides acute and intensive care unit medical/surgical inpatient and outpatient health care services, prenatal and psychiatric services. Of the nine health centers, seven are operated by DHS and two are operated by private partners.

The 2000-01 recommendations reflect:

- The addition of \$1.5 million in "pipeline" projects to be identified. San Fernando Valley Cluster's total reduction in costs from reengineering is projected to be \$7.6 million.
- A reduction in managed care payments due to a reduction in enrollment in the Community Health Plan.
- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- The deletion of one-time only appropriation for Y2K compliance.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

Olive View/UCLA Medical Center

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	100,044	99,896	112,633	106,302	6,406
Services & Supplies	76,031	73,463	76,828	73,338	(125)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	76,031	73,463	76,828	73,338	(125)
Other Charges	16,591	16,135	15,953	15,953	(182)
Fixed Assets - Equipment	758	564	237	237	(327)
Other Financing Uses	78,648	60,826	55,853	55,853	(4,973)
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	272,072	250,884	261,504	251,683	799
Revenue/Fund Balance	219,496	202,874	224,343	211,425	8,551
County Contribution	52,576	48,010	37,161	40,258	(7,752)
Positions	1,586.9	1,586.9	1,689.9	1,590.9	4.0
Budgeted Beds (Average Daily Census)	192	201	215	201	0

Summary of San Fernando Valley Cluster Health Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	18,492	19,901	23,256	20,492	591
Services & Supplies	9,832	10,044	10,686	10,065	21
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	9,832	10,044	10,686	10,065	21
Other Charges	493	493	480	480	(13)
Fixed Assets - Equipment	320	320	320	320	0
Other Financing Uses	0				0
Total Financial Requirements	29,137	30,758	34,742	31,357	599
Revenue/Fund Balance	29,630	29,926	32,184	30,158	232
County Contribution	(493)	832	2,558	1,199	367
Positions	383.8	383.8	430.8	383.8	0.0

**HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	\$ 199,849,593	\$ 210,750,000	\$ 216,173,000	\$ 230,567,000	\$ 223,420,000	\$ 7,247,000
SVCS & SUPPS	115,864,212	120,440,000	113,188,000	125,975,000	121,843,000	8,655,000
OTHER CHARGES	21,678,165	25,379,000	25,010,000	21,724,000	21,724,000	-3,286,000
FA - EQUIPMENT	68,605	1,835,000	939,000	2,068,000	560,000	-379,000
OTH FIN USES	83,717,984	98,710,000	71,692,000	63,042,000	63,042,000	-8,650,000
TOTAL OPER EXP	\$ 421,178,559	\$ 457,114,000	\$ 427,002,000	\$ 443,376,000	\$ 430,589,000	\$ 3,587,000
TOT FIN REQMTS	\$ 421,178,559	\$ 457,114,000	\$ 427,002,000	\$ 443,376,000	\$ 430,589,000	\$ 3,587,000
AVAIL FINANCE						
FUND BALANCE	\$ 18,408,000	\$ 36,757,000	\$ 36,757,000	\$	\$	\$ -36,757,000
CANCEL RES/DES	274,862					
TOTAL REVENUE	348,366,189	345,529,000	339,036,000	377,315,000	363,473,000	24,437,000
TOT AVAIL FIN	\$ 367,049,051	\$ 382,286,000	\$ 375,793,000	\$ 377,315,000	\$ 363,473,000	\$ -12,320,000
GAIN OR LOSS	\$ -54,129,508	\$ -74,828,000	\$ -51,209,000	\$ -66,061,000	\$ -67,116,000	\$ -15,907,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 90,886,510	\$ 74,828,000	\$ 51,209,000	\$ 66,061,000	\$ 67,116,000	\$ 15,907,000
POSITIONS	3,626.0	3,527.2	3,527.2	3,649.7	3,580.7	53.5
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	\$ 37,194	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	
I R - STATE						
SB 1732 REV	3,388,820	3,772,000	3,772,000	3,772,000	3,772,000	
STATE-OTHER	1,506,225	2,686,000	2,626,000	2,870,000	2,867,000	241,000
CHIP-HOSP	7,429,000	4,746,000	4,746,000	4,746,000	4,746,000	
PAT FIN SYS	1,698,654	1,713,000	1,586,000	1,586,000	1,586,000	

**HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN, continued**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
CHARGES-SVS						
SB 855	112,228,461	93,796,000	101,502,000	90,771,000	90,771,000	-10,731,000
HOSP INS COL	10,058,000	10,116,000	11,518,000	11,573,000	10,656,000	-862,000
HOSP S/P COL	1,324,435	1,743,000	2,084,000	1,914,000	1,910,000	-174,000
CHP-MEDI-CAL	12,969,783	12,166,000	10,038,000	11,371,000	11,371,000	1,333,000
MEDCAL#1255	63,689,600	68,530,000	45,435,000	59,407,000	56,564,000	11,129,000
MEDI-CAL	49,210,770	50,417,000	56,194,000	55,043,000	54,646,000	-1,548,000
MEDICARE	17,953,481	16,917,000	21,159,000	19,679,000	19,625,000	-1,534,000
OTHR CHG-SVS	6,121,874	5,697,000	5,099,000	5,100,000	5,100,000	1,000
MH/PATC/NFFP	10,914,338	16,962,000	18,378,000	16,962,000	16,962,000	-1,416,000
OTH G/F DEPT	19,626,776	1,698,000	1,750,000	2,560,000	2,560,000	810,000
1115 SUP PL	16,858,437	16,800,000	16,800,000	16,762,000	16,762,000	-38,000
1115 INDIGEN	13,350,341	17,850,000	16,959,000	30,285,000	30,172,000	13,213,000
MISC REV						
PR MISC98/99		530,000				
OTH FIN SRCS						
OPER TRAN IN		19,363,000	19,363,000	42,887,000	33,376,000	14,013,000
TOTAL REVENUE \$	348,366,189 \$	345,529,000 \$	339,036,000 \$	377,315,000 \$	363,473,000 \$	24,437,000

The Southwest Cluster comprises Martin Luther King, Jr./Drew (MLK/Drew) Medical Center, Hubert H. Humphrey Comprehensive Health Center and ten health centers. Affiliated with the Charles R. Drew University of Medicine and Science, MLK/Drew provides acute and intensive care unit medical/surgical inpatient and outpatient services, trauma and emergency room services, psychiatric and dental services, pediatrics, and obstetrics. Of the ten health centers, six are operated by DHS, three are operated by private partners, and one is jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 2000-01 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1999-00, as well as the addition of new projects to be implemented in 2000-01, including \$3.3 million in "pipeline" projects to be identified. Southwest Cluster's total reduction in costs from reengineering is projected to be \$16.1 million.
- An increase in appropriation for pharmaceuticals to recognize the recent upward trend in costs and numbers of prescriptions being supplied.
- The deletion of one-time only appropriation for Y2K compliance.
- Increased Violence Intervention Program funding to expand Adult Protective Services by establishing a hospital-based elder/dependent adult abuse assessment and intervention program funded by the County Community and Senior Services/Adult Protective Services Program.
- Full-year funding for Board-approved increases in salaries and employee benefits, the third year of a multi-year plan to reduce reliance on LACERA excess earnings, and other miscellaneous changes.

Martin Luther King, Jr./Drew Medical Center

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	180,967,000	182,127,000	194,458,000	187,517,000	5,390,000
Services & Supplies	107,017,000	100,345,000	110,897,000	107,495,000	7,150,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	107,017,000	100,345,000	110,897,000	107,495,000	7,150,000
Other Charges	25,349,000	24,833,000	21,587,000	21,587,000	(3,246,000)
Fixed Assets - Equipment	1,478,000	681,000	1,711,000	400,000	(281,000)
Other Financing Uses	98,710,000	71,692,000	63,042,000	63,042,000	(8,650,000)
Designation/SB 855					0
Total Financial Requirements	413,521,000	379,678,000	391,695,000	380,041,000	363,000
Revenue/Fund Balance	340,809,000	332,604,000	333,373,000	320,037,000	(12,567,000)
County Contribution	72,712,000	47,074,000	58,322,000	60,004,000	12,930,000
Positions	3,017.4	2,906.9	3,018.1	2,950.1	43.2
Budgeted Beds (Average Daily Census)	264	269	269	269	0

Summary of Southwest Cluster Health Centers

	Estimated Fiscal Year 1999-00	Budget Fiscal Year 1999-00	Requested Fiscal Year 2000-01	Proposed Fiscal Year 2000-01	Change From Budget
Salaries & Employee Benefits	29,783,000	34,046,000	36,109,000	35,903,000	1,857,000
Services & Supplies	13,423,000	12,843,000	15,078,000	14,348,000	1,505,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	13,423,000	12,843,000	15,078,000	14,348,000	1,505,000
Other Charges	30,000	177,000	137,000	137,000	(40,000)
Fixed Assets - Equipment	357,000	258,000	357,000	160,000	(98,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	43,593,000	47,324,000	51,681,000	50,548,000	3,224,000
Revenue/Fund Balance	41,477,000	43,189,000	43,942,000	43,436,000	247,000
County Contribution	2,116,000	4,135,000	7,739,000	7,112,000	2,977,000
Positions	509.8	620.3	631.6	630.6	10.3

**HOSPITAL ENTERPRISE FUND
SB855 ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET

FINANCE REQMTS						
=====						
OPER EXPENSE						

OTH FIN USES	\$ 54,462,000	\$ 92,899,000	\$ 92,899,000	\$ 255,921,000	\$ 198,437,000	\$ 105,538,000
DESIGNATIONS/SB 855	67,425,000				12,573,000	12,573,000
=====						
TOT FIN REQMTS	\$ 121,887,000	\$ 92,899,000	\$ 92,899,000	\$ 255,921,000	\$ 211,010,000	\$ 118,111,000
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$	\$	\$	\$ 206,657,000	\$ 211,010,000	\$ 211,010,000
CANCEL RES/DES	54,462,000	92,899,000	92,899,000	49,264,000		-92,899,000
TOTAL REVENUE		211,010,000				
=====						
TOT AVAIL FIN	\$ 54,462,000	\$ 303,909,000	\$ 92,899,000	\$ 255,921,000	\$ 211,010,000	\$ 118,111,000
=====						
GAIN OR LOSS	\$ -67,425,000	\$ 211,010,000	\$	\$	\$	\$
=====						
OPERATING TRAN						

TOT OP.SUB-GF	\$ 67,425,144	\$	\$	\$	\$	\$
REVENUE DETAIL						

OTH FIN SRCS						
OPER TRAN IN		211,010,000				
=====						
TOTAL REVENUE	\$	\$ 211,010,000	\$	\$	\$	\$

The SB 855 Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility.

As of the 1999-00 Adopted Budget, \$49.3 million remained in the SB 855 Fund's designation. A surplus of \$211.0 million is projected to be generated by the Department in 1999-00 and moved to this fund. Of that amount, \$198.4 million is reappropriated to other Health Services budget units, and an additional \$12.6 million is added to the designation, bringing the balance to \$61.9 million.

HEALTH SERVICES

MARK FINUCANE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,061,695,000	979,526,000	1,058,002,000	(3,693,000)
Employee Benefits	343,432,000	362,087,000	418,496,000	75,064,000
Total Salaries and Employee Benefits	1,405,127,000	1,341,613,000	1,476,498,000	71,371,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	5,260,000	4,395,000	3,251,000	(2,009,000)
Communications	22,308,000	21,192,000	24,456,000	2,148,000
Food	704,000	741,000	621,000	(83,000)
Household Expense	5,267,000	5,976,000	6,094,000	827,000
Information Technology Services	11,693,000	8,567,000	9,490,000	(2,203,000)
Insurance	9,941,000	9,171,000	9,897,000	(44,000)
Maintenance-Bldgs & Improv	8,060,000	8,834,000	16,301,000	8,241,000
Maintenance-Equipment	23,440,000	16,272,000	16,789,000	(6,651,000)
Medical, Dental, Lab Supplies	238,327,000	260,148,000	269,375,000	31,048,000
Memberships	1,237,000	1,725,000	1,560,000	323,000
Miscellaneous Expense	873,000	1,051,000	1,031,000	158,000
Office Expense-Other	9,598,000	16,531,000	16,009,000	6,411,000
Office Expense-Postage	3,299,000	2,266,000	2,274,000	(1,025,000)
Office Expense-Stat & Forms	7,913,000	9,418,000	10,126,000	2,213,000
Professional & Spec Svcs	748,713,000	775,578,000	800,803,000	52,090,000
Publications & Legal Notice	150,000	216,000	298,000	148,000
Rents & Leases-Bldg & Improv	8,563,000	5,577,000	7,951,000	(612,000)
Rents & Leases-Equipment	10,906,000	11,791,000	11,915,000	1,009,000
Small Tools & Instruments	752,000	890,000	923,000	171,000
Special Departmental Expense	3,912,000	2,557,000	2,611,000	(1,301,000)
Trans & Travel-Auto Mileage	1,601,000	1,441,000	1,440,000	(161,000)
Trans & Travel-Auto Service	1,729,000	1,762,000	1,989,000	260,000
Trans & Travel-Other	396,000	376,000	934,000	538,000
Trans & Travel-Traveling	415,000	1,084,000	1,168,000	753,000
Utilities	25,992,000	24,667,000	25,659,000	(333,000)
Exp Applic to Prior Years	1,000	(5,449,000)	1,000	0
Total Services & Supplies	1,151,050,000	1,186,777,000	1,242,966,000	91,916,000
<u>Other Charges</u>				
Cont to Non County Agencies	467,955,000	408,229,000	402,855,000	(65,100,000)
Other Charges	149,017,000	141,975,000	134,831,000	(14,186,000)
Support & Care of Persons	410,000	410,000	410,000	0
Total Other Charges	617,382,000	550,614,000	538,096,000	(79,286,000)
<u>Fixed Assets</u>				
Equipment	13,874,000	17,723,000	7,385,000	(6,489,000)
Total Fixed Assets	13,874,000	17,723,000	7,385,000	(6,489,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	940,122,000	1,166,524,000	1,003,177,000	63,055,000
Total Other Financing Uses	940,122,000	1,166,524,000	1,003,177,000	63,055,000
Less: Expenditure Distributions	55,839,000	56,180,000	63,526,000	7,687,000
Gross Total	4,071,716,000	4,207,071,000	4,204,596,000	132,880,000
Less: Intrafund Transfers	66,204,000	59,207,000	69,042,000	2,838,000
Net Total	4,005,512,000	4,147,864,000	4,135,554,000	130,042,000

Health Services (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Reserves</u>				
Designations	0	0	12,573,000	12,573,000
Total Reserves	0	0	12,573,000	12,573,000
TOTAL FINANCING REQUIREMENTS	4,005,512,000	4,147,864,000	4,148,127,000	142,615,000
AVAILABLE FINANCING:				
Fund Balance	181,574,000	181,574,000	211,010,000	29,436,000
Cancellation of Reserves/Designations	92,899,000	92,899,000	0	(92,899,000)
<u>REVENUES</u>				
Fines, Forfeitures & Penalties	2,436,000	3,100,000	2,551,000	115,000
Revenue From Use of Money & Property	72,000	72,000	72,000	0
Intergovernmental Revenues:				
Federal	122,575,000	119,788,000	125,237,000	2,662,000
State	203,748,000	211,165,000	216,633,000	12,885,000
Other	6,454,000	4,954,000	5,653,000	(801,000)
Charges For Services	1,857,722,000	1,934,043,000	1,966,710,000	108,988,000
Miscellaneous	5,287,000	40,639,000	6,257,000	970,000
Other Financing Sources	1,080,842,000	1,307,494,000	1,145,018,000	64,176,000
TOTAL REVENUES	3,279,136,000	3,621,255,000	3,468,131,000	188,995,000
TOTAL AVAILABLE FINANCING	3,553,609,000	3,895,728,000	3,679,141,000	125,532,000
NET COUNTY COST	451,903,000	463,146,000	468,986,000	17,083,000

Health Services (cont'd)

HEALTH SERVICES ADMINISTRATION

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	46,740,000	38,687,000	51,795,000	5,055,000
Employee Benefits	12,912,000	13,158,000	16,949,000	4,037,000
Total Salaries and Employee Benefits	59,652,000	51,845,000	68,744,000	9,092,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	0	160,000	81,000	81,000
Communications	3,971,000	1,795,000	2,814,000	(1,157,000)
Food	0	2,000	0	0
Household Expense	0	179,000	2,000	2,000
Information Technology Services	3,163,000	1,224,000	3,305,000	142,000
Insurance	390,000	290,000	476,000	86,000
Maintenance-Bldgs & Improv	1,162,000	50,000	1,154,000	(8,000)
Maintenance-Equipment	3,727,000	209,000	1,762,000	(1,965,000)
Medical, Dental, Lab Supplies	174,000	114,000	175,000	1,000
Memberships	27,000	64,000	28,000	1,000
Miscellaneous Expense	161,000	95,000	194,000	33,000
Office Expense-Other	84,000	4,578,000	2,515,000	2,431,000
Office Expense-Postage	1,428,000	26,000	26,000	(1,402,000)
Office Expense-Stat & Forms	0	513,000	892,000	892,000
Professional & Spec Svcs	55,811,000	50,743,000	62,450,000	6,639,000
Publications & Legal Notice	0	18,000	0	0
Rents & Leases-Bldg & Improv	1,288,000	104,000	98,000	(1,190,000)
Rents & Leases-Equipment	73,000	170,000	170,000	97,000
Special Departmental Expense	326,000	89,000	97,000	(229,000)
Trans & Travel-Auto Mileage	164,000	33,000	33,000	(131,000)
Trans & Travel-Auto Service	209,000	92,000	152,000	(57,000)
Trans & Travel-Other	41,000	32,000	41,000	0
Trans & Travel-Traveling	0	197,000	298,000	298,000
Utilities	1,458,000	914,000	2,135,000	677,000
Exp Applic to Prior Years	0	(5,000,000)	0	0
Total Services & Supplies	73,657,000	56,691,000	78,898,000	5,241,000
<u>Other Charges</u>				
Other Charges	3,021,000	1,974,000	2,134,000	(887,000)
Support & Care of Persons	410,000	410,000	410,000	0
Total Other Charges	3,431,000	2,384,000	2,544,000	(887,000)
<u>Fixed Assets</u>				
Equipment	7,671,000	8,091,000	2,379,000	(5,292,000)
Total Fixed Assets	7,671,000	8,091,000	2,379,000	(5,292,000)
Gross Total	144,411,000	119,011,000	152,565,000	8,154,000
Less: Intrafund Transfers	15,192,000	15,192,000	10,551,000	(4,641,000)
TOTAL NET REQUIREMENTS	129,219,000	103,819,000	142,014,000	12,795,000

Health Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	2,436,000	3,100,000	2,551,000	115,000
Intergovernmental Revenues:				
Federal	0	200,000	62,000	62,000
State	597,000	664,000	710,000	113,000
Charges For Services	122,095,000	125,463,000	137,350,000	15,255,000
Other Financing Sources	1,584,000	676,000	1,341,000	(243,000)
TOTAL REVENUES	126,712,000	130,103,000	142,014,000	15,302,000
NET COUNTY COST	2,507,000	(26,284,000)	0	(2,507,000)

Health Services (cont'd)

OFFICE OF MANAGED CARE

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	6,427,000	5,246,000	6,482,000	55,000
Employee Benefits	1,153,000	946,000	1,631,000	478,000
Total Salaries and Employee Benefits	7,580,000	6,192,000	8,113,000	533,000
<u>Services & Supplies</u>				
Communications	0	0	89,000	89,000
Insurance	0	0	3,000	3,000
Medical, Dental, Lab Supplies	12,055,000	7,921,000	8,745,000	(3,310,000)
Memberships	36,000	32,000	32,000	(4,000)
Office Expense-Other	918,000	923,000	1,726,000	808,000
Office Expense-Postage	259,000	734,000	735,000	476,000
Office Expense-Stat & Forms	75,000	64,000	114,000	39,000
Professional & Spec Svcs	90,407,000	96,483,000	100,775,000	10,368,000
Rents & Leases-Equipment	0	0	533,000	533,000
Special Departmental Expense	38,000	108,000	108,000	70,000
Trans & Travel-Auto Mileage	4,000	5,000	5,000	1,000
Trans & Travel-Traveling	26,000	26,000	80,000	54,000
Exp Applic to Prior Years	0	(437,000)	0	0
Total Services & Supplies	103,818,000	105,859,000	112,945,000	9,127,000
Less: Expenditure Distributions	2,900,000	3,241,000	2,900,000	0
Gross Total	108,498,000	108,810,000	118,158,000	9,660,000
Less: Intrafund Transfers				0
TOTAL NET REQUIREMENTS	108,498,000	108,810,000	118,158,000	9,660,000
 <u>REVENUES</u>				
Intergovernmental Revenues:				
State	6,963,000	7,008,000	16,668,000	9,705,000
Charges For Services	61,735,000	64,373,000	67,195,000	5,460,000
Miscellaneous	1,000,000	1,000,000	1,000,000	0
Other Financing Sources	584,000	700,000	1,053,000	469,000
TOTAL REVENUES	70,282,000	73,081,000	85,916,000	15,634,000
NET COUNTY COST	38,216,000	35,729,000	32,242,000	(5,974,000)

Health Services (cont'd)

SYSTEMS RECOVERY UNIT

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	4,049,000	3,735,000	0	(4,049,000)
Employee Benefits	879,000	893,000	0	(879,000)
Total Salaries and Employee Benefits	4,928,000	4,628,000	0	(4,928,000)
<u>Services & Supplies</u>				
Professional & Spec Svcs	5,811,000	3,775,000	0	(5,811,000)
Total Services & Supplies	5,811,000	3,775,000	0	(5,811,000)
Gross Total	10,739,000	8,403,000	0	(10,739,000)
TOTAL NET REQUIREMENTS	10,739,000	8,403,000	0	(10,739,000)
NET COUNTY COST	10,739,000	8,403,000	0	(10,739,000)

Health Services (cont'd)

OFFICE OF AIDS PROGRAMS AND POLICY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	12,307,000	8,849,000	12,342,000	35,000
Employee Benefits	2,803,000	3,513,000	3,350,000	547,000
Total Salaries and Employee Benefits	15,110,000	12,362,000	15,692,000	582,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	(88,000)	0	0	88,000
Communications	251,000	223,000	251,000	0
Food	1,000	0	0	(1,000)
Household Expense	16,000	18,000	16,000	0
Information Technology Services	5,000	60,000	7,000	2,000
Insurance	4,000	6,000	6,000	2,000
Maintenance-Bldgs & Improv	5,000	5,000	5,000	0
Maintenance-Equipment	30,000	30,000	30,000	0
Medical, Dental, Lab Supplies	245,000	405,000	254,000	9,000
Memberships	2,000	2,000	50,000	48,000
Miscellaneous Expense	235,000	235,000	235,000	0
Office Expense-Other	86,000	660,000	40,000	(46,000)
Office Expense-Postage	0	100,000	98,000	98,000
Office Expense-Stat & Forms	33,000	75,000	52,000	19,000
Professional & Spec Svcs	62,984,000	62,768,000	64,038,000	1,054,000
Rents & Leases-Bldg & Improv	786,000	2,000	831,000	45,000
Rents & Leases-Equipment	41,000	41,000	42,000	1,000
Special Departmental Expense	31,000	26,000	26,000	(5,000)
Trans & Travel-Auto Mileage	15,000	35,000	15,000	0
Trans & Travel-Auto Service	15,000	18,000	15,000	0
Trans & Travel-Other	50,000	50,000	700,000	650,000
Trans & Travel-Traveling	19,000	40,000	46,000	27,000
Utilities	290,000	260,000	290,000	0
Exp Applic to Prior Years	1,000	0	1,000	0
Total Services & Supplies	65,057,000	65,059,000	67,048,000	1,991,000
<u>Other Charges</u>				
Other Charges	5,000	5,000	5,000	0
Total Other Charges	5,000	5,000	5,000	0
Gross Total	80,172,000	77,426,000	82,745,000	2,573,000
Less: Intrafund Transfers	2,710,000	2,710,000	3,110,000	400,000
TOTAL NET REQUIREMENTS	77,462,000	74,716,000	79,635,000	2,173,000
<u>REVENUES</u>				
Intergovernmental Revenues:				
Federal	51,389,000	48,640,000	53,946,000	2,557,000
State	8,863,000	8,863,000	9,788,000	925,000
TOTAL REVENUES	60,252,000	57,503,000	63,734,000	3,482,000
NET COUNTY COST	17,210,000	17,213,000	15,901,000	(1,309,000)

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	8,857,000	8,121,000	9,109,000	252,000
Employee Benefits	2,107,000	2,060,000	2,606,000	499,000
Total Salaries and Employee Benefits	10,964,000	10,181,000	11,715,000	751,000
<u>Services & Supplies</u>				
Communications	189,000	189,000	344,000	155,000
Information Technology Services	258,000	145,000	222,000	(36,000)
Insurance	9,000	5,000	5,000	(4,000)
Maintenance-Bldgs & Improv	9,000	31,000	35,000	26,000
Maintenance-Equipment	0	30,000	30,000	30,000
Memberships	1,000	7,000	7,000	6,000
Miscellaneous Expense	0	1,000	1,000	1,000
Office Expense-Other	619,000	311,000	347,000	(272,000)
Office Expense-Postage	21,000	32,000	34,000	13,000
Office Expense-Stat & Forms	27,000	65,000	70,000	43,000
Professional & Spec Svcs	120,493,000	121,032,000	126,177,000	5,684,000
Rents & Leases-Bldg & Improv	743,000	760,000	735,000	(8,000)
Rents & Leases-Equipment	11,000	0	0	(11,000)
Special Departmental Expense	370,000	35,000	50,000	(320,000)
Trans & Travel-Auto Mileage	38,000	40,000	50,000	12,000
Trans & Travel-Auto Service	0	10,000	12,000	12,000
Trans & Travel-Other	90,000	2,000	5,000	(85,000)
Trans & Travel-Traveling	25,000	60,000	60,000	35,000
Utilities	5,000	11,000	6,000	1,000
Total Services & Supplies	122,908,000	122,766,000	128,190,000	5,282,000
<u>Other Charges</u>				
Other Charges	5,000	5,000	5,000	0
Total Other Charges	5,000	5,000	5,000	0
<u>Fixed Assets</u>				
Equipment	60,000	60,000	60,000	0
Total Fixed Assets	60,000	60,000	60,000	0
Gross Total	133,937,000	133,012,000	139,970,000	6,033,000
Less: Intrafund Transfers	33,921,000	27,094,000	35,321,000	1,400,000
TOTAL NET REQUIREMENTS	100,016,000	105,918,000	104,649,000	4,633,000
<u>REVENUES</u>				
Intergovernmental Revenues:				
Federal	56,073,000	60,328,000	58,444,000	2,371,000
State	25,605,000	27,604,000	26,815,000	1,210,000
Other	6,454,000	4,954,000	5,653,000	(801,000)
Charges For Services	9,438,000	9,444,000	9,438,000	0
TOTAL REVENUES	97,570,000	102,330,000	100,350,000	2,780,000
NET COUNTY COST	2,446,000	3,588,000	4,299,000	1,853,000

Health Services (cont'd)

PUBLIC HEALTH SERVICES

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	124,177,000	115,088,000	131,107,000	6,930,000
Employee Benefits	30,670,000	30,886,000	38,674,000	8,004,000
Total Salaries and Employee Benefits	154,847,000	145,974,000	169,781,000	14,934,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	5,000	287,000	177,000	172,000
Communications	2,232,000	2,458,000	2,265,000	33,000
Food	0	4,000	0	0
Household Expense	105,000	598,000	612,000	507,000
Information Technology Services	1,306,000	1,306,000	1,306,000	0
Insurance	406,000	406,000	509,000	103,000
Maintenance-Bldgs & Improv	203,000	578,000	203,000	0
Maintenance-Equipment	184,000	224,000	184,000	0
Medical, Dental, Lab Supplies	5,147,000	5,508,000	6,524,000	1,377,000
Memberships	11,000	20,000	11,000	0
Miscellaneous Expense	0	273,000	6,000	6,000
Office Expense-Other	700,000	1,087,000	1,085,000	385,000
Office Expense-Postage	538,000	538,000	540,000	2,000
Office Expense-Stat & Forms	931,000	931,000	941,000	10,000
Professional & Spec Svcs	34,866,000	32,175,000	34,893,000	27,000
Publications & Legal Notice	3,000	3,000	45,000	42,000
Rents & Leases-Bldg & Improv	1,801,000	1,801,000	2,939,000	1,138,000
Rents & Leases-Equipment	540,000	540,000	190,000	(350,000)
Small Tools & Instruments	1,000	1,000	1,000	0
Special Departmental Expense	63,000	63,000	82,000	19,000
Trans & Travel-Auto Mileage	1,004,000	1,004,000	1,004,000	0
Trans & Travel-Auto Service	210,000	210,000	210,000	0
Trans & Travel-Other	19,000	54,000	48,000	29,000
Trans & Travel-Traveling	127,000	533,000	361,000	234,000
Utilities	1,316,000	1,316,000	1,200,000	(116,000)
Total Services & Supplies	51,718,000	51,918,000	55,336,000	3,618,000
<u>Other Charges</u>				
Other Charges	2,257,000	1,833,000	2,565,000	308,000
Total Other Charges	2,257,000	1,833,000	2,565,000	308,000
<u>Fixed Assets</u>				
Equipment	134,000	1,483,000	1,358,000	1,224,000
Total Fixed Assets	134,000	1,483,000	1,358,000	1,224,000
Gross Total	208,956,000	201,208,000	229,040,000	20,084,000
Less: Intrafund Transfers	2,534,000	2,228,000	8,186,000	5,652,000
TOTAL NET REQUIREMENTS	206,422,000	198,980,000	220,854,000	14,432,000
REVENUES				
Intergovernmental Revenues:				
Federal	14,954,000	10,461,000	12,626,000	(2,328,000)
State	43,051,000	46,394,000	50,188,000	7,137,000
Charges For Services	48,508,000	44,539,000	49,731,000	1,223,000
Miscellaneous	3,793,000	33,500,000	4,763,000	970,000
Other Financing Sources	1,161,000	1,161,000	469,000	(692,000)
TOTAL REVENUES	111,467,000	136,055,000	117,777,000	6,310,000
NET COUNTY COST	94,955,000	62,925,000	103,077,000	8,122,000
	26.50			

JUVENILE COURT HEALTH SERVICES

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	8,959,000	8,527,000	8,947,000	(12,000)
Employee Benefits	2,486,000	3,160,000	3,765,000	1,279,000
Total Salaries and Employee Benefits	11,445,000	11,687,000	12,712,000	1,267,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	1,000	9,000	9,000	8,000
Communications	38,000	52,000	67,000	29,000
Food	0	1,000	1,000	1,000
Household Expense	1,000	14,000	14,000	13,000
Information Technology Services	34,000	34,000	34,000	0
Insurance	41,000	86,000	94,000	53,000
Maintenance-Bldgs & Improv	14,000	15,000	15,000	1,000
Maintenance-Equipment	18,000	10,000	112,000	94,000
Medical, Dental, Lab Supplies	455,000	871,000	624,000	169,000
Miscellaneous Expense	23,000	2,000	2,000	(21,000)
Office Expense-Other	17,000	46,000	46,000	29,000
Office Expense-Postage	3,000	7,000	7,000	4,000
Office Expense-Stat & Forms	36,000	22,000	22,000	(14,000)
Professional & Spec Svcs	1,490,000	2,783,000	2,629,000	1,139,000
Rents & Leases-Equipment	6,000	5,000	5,000	(1,000)
Small Tools & Instruments	0	3,000	3,000	3,000
Special Departmental Expense	16,000	34,000	34,000	18,000
Trans & Travel-Auto Mileage	25,000	13,000	13,000	(12,000)
Trans & Travel-Auto Service	12,000	16,000	16,000	4,000
Trans & Travel-Other	17,000	0	0	(17,000)
Trans & Travel-Traveling	0	2,000	2,000	2,000
Utilities	48,000	44,000	37,000	(11,000)
Total Services & Supplies	2,295,000	4,069,000	3,786,000	1,491,000
<u>Other Charges</u>				
Other Charges	309,000	730,000	643,000	334,000
Total Other Charges	309,000	730,000	643,000	334,000
Gross Total	14,049,000	16,486,000	17,141,000	3,092,000
Less: Intrafund Transfers	11,847,000	11,983,000	11,874,000	27,000
TOTAL NET REQUIREMENTS	2,202,000	4,503,000	5,267,000	3,065,000
<u>REVENUES</u>				
Intergovernmental Revenues:				
State	813,000	813,000	813,000	0
Charges For Services	436,000	436,000	436,000	0
TOTAL REVENUES	1,249,000	1,249,000	1,249,000	0
NET COUNTY COST	953,000	3,254,000	4,018,000	3,065,000

Health Services (cont'd)

CHILDREN'S MEDICAL SERVICES

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	30,988,000	24,205,000	31,119,000	131,000
Employee Benefits	5,596,000	5,801,000	7,453,000	1,857,000
Total Salaries and Employee Benefits	36,584,000	30,006,000	38,572,000	1,988,000
<u>Services & Supplies</u>				
Communications	294,000	294,000	508,000	214,000
Information Technology Services	65,000	65,000	65,000	0
Insurance	50,000	30,000	57,000	7,000
Maintenance-Bldgs & Improv	6,000	6,000	16,000	10,000
Medical, Dental, Lab Supplies	96,000	96,000	75,000	(21,000)
Miscellaneous Expense	0	0	20,000	20,000
Office Expense-Other	479,000	479,000	502,000	23,000
Office Expense-Postage	260,000	260,000	262,000	2,000
Office Expense-Stat & Forms	96,000	96,000	97,000	1,000
Professional & Spec Svcs	2,011,000	2,057,000	2,249,000	238,000
Rents & Leases-Bldg & Improv	0	0	75,000	75,000
Rents & Leases-Equipment	29,000	10,000	190,000	161,000
Special Departmental Expense	36,000	36,000	100,000	64,000
Trans & Travel-Auto Mileage	87,000	87,000	65,000	(22,000)
Trans & Travel-Auto Service	6,000	6,000	5,000	(1,000)
Trans & Travel-Other	34,000	34,000	20,000	(14,000)
Trans & Travel-Traveling	0	0	34,000	34,000
Utilities	0	0	96,000	96,000
Total Services & Supplies	3,549,000	3,556,000	4,436,000	887,000
<u>Other Charges</u>				
Other Charges	17,753,000	19,014,000	9,500,000	(8,253,000)
Total Other Charges	17,753,000	19,014,000	9,500,000	(8,253,000)
<u>Fixed Assets</u>				
Equipment	16,000	155,000	100,000	84,000
Total Fixed Assets	16,000	155,000	100,000	84,000
Gross Total	57,902,000	52,731,000	52,608,000	(5,294,000)
TOTAL NET REQUIREMENTS	57,902,000	52,731,000	52,608,000	(5,294,000)
<u>REVENUES</u>				
Intergovernmental Revenues:				
State	40,610,000	37,116,000	33,268,000	(7,342,000)
Charges For Services	953,000	953,000	1,046,000	93,000
TOTAL REVENUES	41,563,000	38,069,000	34,314,000	(7,249,000)
NET COUNTY COST	16,339,000	14,662,000	18,294,000	1,955,000

Health Services (cont'd)

HEALTH CARE

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Other Charges</u>				
Cont to Non County Agencies	467,955,000	408,229,000	402,855,000	(65,100,000)
Total Other Charges	467,955,000	408,229,000	402,855,000	(65,100,000)
Gross Total	467,955,000	408,229,000	402,855,000	(65,100,000)
TOTAL NET REQUIREMENTS	467,955,000	408,229,000	402,855,000	(65,100,000)
<u>REVENUES</u>				
Other Financing Sources	467,955,000	408,229,000	402,855,000	(65,100,000)
TOTAL REVENUES	467,955,000	408,229,000	402,855,000	(65,100,000)
NET COUNTY COST	0	0	0	0

Health Services (cont'd)

REALIGNMENT

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES				
Intergovernmental Revenues:				
State	110,730,000	110,730,000	110,730,000	0
TOTAL REVENUES	110,730,000	110,730,000	110,730,000	0
NET COUNTY COST	(110,730,000)	(110,730,000)	(110,730,000)	0

Health Services (cont'd)

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Other Financing Uses</u>				
Operating Transfers Out	379,268,000	454,386,000	401,885,000	22,617,000
Total Other Financing Uses	379,268,000	454,386,000	401,885,000	22,617,000
NET COUNTY COST	379,268,000	454,386,000	401,885,000	22,617,000

Health Services (cont'd)

ANTELOPE VALLEY CLUSTER

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	25,397,000	24,508,000	25,617,000	220,000
Employee Benefits	9,947,000	10,115,000	12,093,000	2,146,000
Total Salaries and Employee Benefits	35,344,000	34,623,000	37,710,000	2,366,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	69,000	69,000	0	(69,000)
Communications	522,000	530,000	574,000	52,000
Food	331,000	337,000	333,000	2,000
Household Expense	266,000	267,000	268,000	2,000
Information Technology Services	190,000	183,000	194,000	4,000
Insurance	310,000	295,000	345,000	35,000
Maintenance-Bldgs & Improv	562,000	541,000	547,000	(15,000)
Maintenance-Equipment	571,000	568,000	581,000	10,000
Medical, Dental, Lab Supplies	4,007,000	4,986,000	5,033,000	1,026,000
Memberships	93,000	93,000	94,000	1,000
Office Expense-Other	302,000	302,000	308,000	6,000
Office Expense-Postage	32,000	32,000	32,000	0
Office Expense-Stat & Forms	76,000	76,000	77,000	1,000
Professional & Spec Svcs	14,908,000	15,861,000	16,085,000	1,177,000
Rents & Leases-Bldg & Improv	417,000	415,000	414,000	(3,000)
Rents & Leases-Equipment	6,000	5,000	6,000	0
Small Tools & Instruments	48,000	50,000	50,000	2,000
Special Departmental Expense	458,000	621,000	467,000	9,000
Trans & Travel-Auto Mileage	59,000	63,000	64,000	5,000
Trans & Travel-Auto Service	31,000	78,000	78,000	47,000
Trans & Travel-Other	4,000	3,000	4,000	0
Trans & Travel-Traveling	25,000	1,000	1,000	(24,000)
Utilities	836,000	835,000	855,000	19,000
Total Services & Supplies	24,123,000	26,211,000	26,410,000	2,287,000
<u>Other Charges</u>				
Other Charges	2,583,000	2,529,000	3,539,000	956,000
Total Other Charges	2,583,000	2,529,000	3,539,000	956,000
<u>Fixed Assets</u>				
Equipment	250,000	255,000	20,000	(230,000)
Total Fixed Assets	250,000	255,000	20,000	(230,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	3,813,000	11,158,000	3,341,000	(472,000)
Total Other Financing Uses	3,813,000	11,158,000	3,341,000	(472,000)
Gross Total	66,113,000	74,776,000	71,020,000	4,907,000
TOTAL NET REQUIREMENTS	66,113,000	74,776,000	71,020,000	4,907,000

Health Services - Antelope Valley Cluster (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	10,391,000	10,391,000	0	(10,391,000)
REVENUES				
Intergovernmental Revenues:				
Federal	159,000	159,000	159,000	0
State	3,351,000	2,714,000	3,328,000	(23,000)
Charges For Services	41,565,000	40,624,000	48,779,000	7,214,000
Miscellaneous	31,000	31,000	31,000	0
Other Financing Sources	9,195,000	9,398,000	7,979,000	(1,216,000)
TOTAL AVAILABLE FINANCING	64,692,000	63,317,000	60,276,000	5,975,000
COUNTY CONTRIBUTION	1,421,000	11,459,000	10,744,000	9,323,000

Health Services (cont'd)

COASTAL CLUSTER

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	150,104,000	144,438,000	150,533,000	429,000
Employee Benefits	44,940,000	47,118,000	54,939,000	9,999,000
Total Salaries and Employee Benefits	195,044,000	191,556,000	205,472,000	10,428,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	1,637,000	1,637,000	749,000	(888,000)
Communications	2,992,000	2,992,000	2,924,000	(68,000)
Food	119,000	119,000	43,000	(76,000)
Household Expense	938,000	938,000	984,000	46,000
Information Technology Services	210,000	210,000	175,000	(35,000)
Insurance	1,563,000	1,778,000	1,568,000	5,000
Maintenance-Bldgs & Improv	1,152,000	1,152,000	1,599,000	447,000
Maintenance-Equipment	2,465,000	3,247,000	2,498,000	33,000
Medical, Dental, Lab Supplies	35,709,000	35,093,000	35,665,000	(44,000)
Memberships	424,000	424,000	346,000	(78,000)
Miscellaneous Expense	9,000	9,000	9,000	0
Office Expense-Other	51,000	51,000	1,319,000	1,268,000
Office Expense-Postage	222,000	222,000	222,000	0
Office Expense-Stat & Forms	1,740,000	1,740,000	1,887,000	147,000
Professional & Spec Svcs	72,123,000	73,665,000	74,064,000	1,941,000
Publications & Legal Notice	25,000	25,000	82,000	57,000
Rents & Leases-Bldg & Improv	445,000	445,000	641,000	196,000
Rents & Leases-Equipment	1,969,000	1,969,000	2,015,000	46,000
Small Tools & Instruments	223,000	223,000	228,000	5,000
Special Departmental Expense	0	0	7,000	7,000
Trans & Travel-Auto Mileage	22,000	22,000	35,000	13,000
Trans & Travel-Auto Service	67,000	67,000	79,000	12,000
Trans & Travel-Other	20,000	20,000	20,000	0
Trans & Travel-Traveling	18,000	18,000	48,000	30,000
Utilities	3,594,000	3,594,000	3,179,000	(415,000)
Total Services & Supplies	127,737,000	129,660,000	130,386,000	2,649,000
<u>Other Charges</u>				
Other Charges	11,774,000	11,709,000	13,289,000	1,515,000
Total Other Charges	11,774,000	11,709,000	13,289,000	1,515,000
<u>Fixed Assets</u>				
Equipment	1,678,000	1,243,000	776,000	(902,000)
Total Fixed Assets	1,678,000	1,243,000	776,000	(902,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	85,485,000	106,329,000	72,414,000	(13,071,000)
Total Other Financing Uses	85,485,000	106,329,000	72,414,000	(13,071,000)
Less: Expenditure Distributions	10,959,000	10,959,000	10,380,000	(579,000)
Gross Total	410,759,000	429,538,000	411,957,000	1,198,000
TOTAL NET REQUIREMENTS	410,759,000	429,538,000	411,957,000	1,198,000

Health Services - Coastal Cluster (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	28,051,000	28,051,000	0	(28,051,000)
REVENUES				
Intergovernmental Revenues:				
State	11,876,000	11,499,000	12,418,000	542,000
Charges For Services	290,700,000	301,347,000	306,526,000	15,826,000
Miscellaneous	30,000	4,859,000	30,000	0
Other Financing Sources	18,562,000	18,629,000	35,248,000	16,686,000
TOTAL AVAILABLE FINANCING	349,219,000	364,385,000	354,222,000	33,054,000
COUNTY CONTRIBUTION	61,540,000	65,153,000	57,735,000	(3,805,000)

Health Services (cont'd)

LAC+USC HEALTHCARE NETWORK

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	328,930,000	299,840,000	323,472,000	(5,458,000)
Employee Benefits	120,083,000	127,796,000	142,438,000	22,355,000
Total Salaries and Employee Benefits	449,013,000	427,636,000	465,910,000	16,897,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	2,557,000	1,509,000	1,828,000	(729,000)
Communications	6,108,000	7,301,000	8,830,000	2,722,000
Food	247,000	276,000	238,000	(9,000)
Household Expense	2,674,000	2,509,000	2,612,000	(62,000)
Information Technology Services	4,060,000	3,620,000	2,156,000	(1,904,000)
Insurance	3,248,000	2,699,000	3,011,000	(237,000)
Maintenance-Bldgs & Improv	2,609,000	3,823,000	10,118,000	7,509,000
Maintenance-Equipment	7,143,000	6,195,000	6,298,000	(845,000)
Medical, Dental, Lab Supplies	120,018,000	138,637,000	144,023,000	24,005,000
Memberships	290,000	433,000	418,000	128,000
Miscellaneous Expense	0	0	15,000	15,000
Office Expense-Other	4,403,000	5,320,000	5,102,000	699,000
Office Expense-Postage	286,000	153,000	119,000	(167,000)
Office Expense-Stat & Forms	1,778,000	1,910,000	1,964,000	186,000
Professional & Spec Svcs	154,988,000	172,932,000	177,398,000	22,410,000
Rents & Leases-Bldg & Improv	1,377,000	1,377,000	1,210,000	(167,000)
Rents & Leases-Equipment	4,168,000	3,912,000	3,966,000	(202,000)
Small Tools & Instruments	436,000	573,000	596,000	160,000
Special Departmental Expense	2,190,000	1,077,000	1,104,000	(1,086,000)
Trans & Travel-Auto Mileage	38,000	24,000	25,000	(13,000)
Trans & Travel-Auto Service	628,000	752,000	833,000	205,000
Trans & Travel-Other	112,000	84,000	84,000	(28,000)
Trans & Travel-Traveling	54,000	88,000	99,000	45,000
Utilities	8,963,000	8,625,000	8,383,000	(580,000)
Total Services & Supplies	328,375,000	363,829,000	380,430,000	52,055,000
<u>Other Charges</u>				
Other Charges	51,548,000	43,468,000	47,034,000	(4,514,000)
Total Other Charges	51,548,000	43,468,000	47,034,000	(4,514,000)
<u>Fixed Assets</u>				
Equipment	2,031,000	3,155,000	1,400,000	(631,000)
Total Fixed Assets	2,031,000	3,155,000	1,400,000	(631,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	198,228,000	271,749,000	174,427,000	(23,801,000)
Total Other Financing Uses	198,228,000	271,749,000	174,427,000	(23,801,000)
Less: Expenditure Distributions	41,980,000	41,980,000	50,246,000	8,266,000
Gross Total	987,215,000	1,067,857,000	1,018,955,000	31,740,000
TOTAL NET REQUIREMENTS	987,215,000	1,067,857,000	1,018,955,000	31,740,000

Health Services - LAC+USC Healthcare Network (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	76,043,000	76,043,000	0	(76,043,000)
<u>REVENUES</u>				
Intergovernmental Revenues:				
State	34,506,000	41,815,000	34,380,000	(126,000)
Charges For Services	644,431,000	687,646,000	690,505,000	46,074,000
Miscellaneous	406,000	406,000	406,000	0
Other Financing Sources	53,345,000	53,519,000	107,494,000	54,149,000
TOTAL AVAILABLE FINANCING	808,731,000	859,429,000	832,785,000	100,097,000
COUNTY CONTRIBUTION	178,484,000	208,428,000	186,170,000	7,686,000

Health Services (cont'd)

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	63,709,000	58,735,000	62,306,000	(1,403,000)
Employee Benefits	24,937,000	26,902,000	29,557,000	4,620,000
Total Salaries and Employee Benefits	88,646,000	85,637,000	91,863,000	3,217,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	358,000	78,000	109,000	(249,000)
Communications	1,566,000	1,466,000	1,321,000	(245,000)
Household Expense	14,000	415,000	416,000	402,000
Information Technology Services	265,000	258,000	267,000	2,000
Insurance	538,000	250,000	392,000	(146,000)
Maintenance-Bldgs & Improv	1,221,000	1,795,000	1,677,000	456,000
Maintenance-Equipment	880,000	218,000	348,000	(532,000)
Medical, Dental, Lab Supplies	8,848,000	10,350,000	10,471,000	1,623,000
Memberships	112,000	228,000	200,000	88,000
Miscellaneous Expense	6,000	0	20,000	14,000
Office Expense-Other	157,000	899,000	885,000	728,000
Office Expense-Postage	75,000	22,000	79,000	4,000
Office Expense-Stat & Forms	27,000	172,000	175,000	148,000
Professional & Spec Svcs	26,860,000	26,926,000	28,927,000	2,067,000
Publications & Legal Notice	0	49,000	49,000	49,000
Rents & Leases-Bldg & Improv	173,000	97,000	2,000	(171,000)
Rents & Leases-Equipment	959,000	768,000	1,062,000	103,000
Special Departmental Expense	3,000	149,000	149,000	146,000
Trans & Travel-Auto Service	187,000	177,000	225,000	38,000
Trans & Travel-Traveling	76,000	95,000	98,000	22,000
Utilities	2,982,000	2,681,000	2,983,000	1,000
Exp Applic to Prior Years	0	(12,000)	0	0
Total Services & Supplies	45,307,000	47,081,000	49,855,000	4,548,000
<u>Other Charges</u>				
Other Charges	18,124,000	18,245,000	17,960,000	(164,000)
Total Other Charges	18,124,000	18,245,000	17,960,000	(164,000)
<u>Fixed Assets</u>				
Equipment	211,000	368,000	175,000	(36,000)
Total Fixed Assets	211,000	368,000	175,000	(36,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	47,911,000	52,645,000	33,778,000	(14,133,000)
Total Other Financing Uses	47,911,000	52,645,000	33,778,000	(14,133,000)
Gross Total	200,199,000	203,976,000	193,631,000	(6,568,000)
TOTAL NET REQUIREMENTS	200,199,000	203,976,000	193,631,000	(6,568,000)

Health Services - Rancho Los Amigos NRC (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	14,352,000	14,352,000	0	(14,352,000)
REVENUES				
Revenue From Use of Money & Property	18,000	18,000	18,000	0
Intergovernmental Revenues:				
State	9,450,000	9,303,000	9,450,000	0
Charges For Services	131,676,000	130,627,000	128,074,000	(3,602,000)
Miscellaneous	0	310,000	0	0
Other Financing Sources	6,931,000	6,931,000	17,427,000	10,496,000
TOTAL AVAILABLE FINANCING	162,427,000	161,541,000	154,969,000	6,894,000
COUNTY CONTRIBUTION	37,772,000	42,435,000	38,662,000	890,000

Health Services (cont'd)

SAN FERNANDO VALLEY CLUSTER

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	89,174,000	87,913,000	89,042,000	(132,000)
Employee Benefits	30,623,000	30,623,000	37,752,000	7,129,000
Total Salaries and Employee Benefits	119,797,000	118,536,000	126,794,000	6,997,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	491,000	491,000	298,000	(193,000)
Communications	1,810,000	1,810,000	1,812,000	2,000
Household Expense	343,000	343,000	354,000	11,000
Information Technology Services	605,000	605,000	614,000	9,000
Insurance	1,340,000	1,340,000	1,313,000	(27,000)
Maintenance-Bldgs & Improv	575,000	551,000	568,000	(7,000)
Maintenance-Equipment	6,268,000	3,329,000	2,687,000	(3,581,000)
Medical, Dental, Lab Supplies	21,120,000	25,635,000	25,946,000	4,826,000
Memberships	146,000	146,000	146,000	0
Miscellaneous Expense	411,000	411,000	420,000	9,000
Office Expense-Other	539,000	539,000	572,000	33,000
Office Expense-Postage	94,000	94,000	84,000	(10,000)
Office Expense-Stat & Forms	572,000	442,000	469,000	(103,000)
Professional & Spec Svcs	43,841,000	44,775,000	42,761,000	(1,080,000)
Publications & Legal Notice	121,000	121,000	121,000	0
Rents & Leases-Bldg & Improv	141,000	141,000	90,000	(51,000)
Rents & Leases-Equipment	1,802,000	1,802,000	1,849,000	47,000
Small Tools & Instruments	37,000	37,000	38,000	1,000
Special Departmental Expense	319,000	319,000	325,000	6,000
Trans & Travel-Auto Mileage	113,000	113,000	115,000	2,000
Trans & Travel-Auto Service	213,000	213,000	213,000	0
Trans & Travel-Other	9,000	9,000	10,000	1,000
Trans & Travel-Traveling	5,000	5,000	6,000	1,000
Utilities	2,592,000	2,592,000	2,592,000	0
Total Services & Supplies	83,507,000	85,863,000	83,403,000	(104,000)
<u>Other Charges</u>				
Other Charges	16,628,000	17,084,000	16,433,000	(195,000)
Total Other Charges	16,628,000	17,084,000	16,433,000	(195,000)
<u>Fixed Assets</u>				
Equipment	884,000	1,078,000	557,000	(327,000)
Total Fixed Assets	884,000	1,078,000	557,000	(327,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	60,826,000	78,648,000	55,853,000	(4,973,000)
Total Other Financing Uses	60,826,000	78,648,000	55,853,000	(4,973,000)
Gross Total	281,642,000	301,209,000	283,040,000	1,398,000
TOTAL NET REQUIREMENTS	281,642,000	301,209,000	283,040,000	1,398,000

Health Services - San Fernando Valley Cluster (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	15,980,000	15,980,000	0	(15,980,000)
REVENUES				
Revenue From Use of Money & Property	54,000	54,000	54,000	0
Intergovernmental Revenues:				
State	8,422,000	7,544,000	8,925,000	503,000
Charges For Services	200,596,000	217,294,000	211,859,000	11,263,000
Miscellaneous	0	506,000	0	0
Other Financing Sources	7,748,000	7,748,000	20,744,000	12,996,000
TOTAL AVAILABLE FINANCING	232,800,000	249,126,000	241,582,000	24,762,000
COUNTY CONTRIBUTION	48,842,000	52,083,000	41,458,000	(7,384,000)

Health Services (cont'd)

SOUTHWEST CLUSTER

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	161,877,000	151,634,000	156,131,000	(5,746,000)
Employee Benefits	54,296,000	59,116,000	67,289,000	12,993,000
Total Salaries and Employee Benefits	216,173,000	210,750,000	223,420,000	7,247,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	230,000	155,000	0	(230,000)
Communications	2,335,000	2,082,000	2,657,000	322,000
Food	6,000	2,000	6,000	0
Household Expense	910,000	695,000	816,000	(94,000)
Information Technology Services	1,532,000	857,000	1,145,000	(387,000)
Insurance	2,042,000	1,986,000	2,118,000	76,000
Maintenance-Bldgs & Improv	542,000	287,000	364,000	(178,000)
Maintenance-Equipment	2,154,000	2,212,000	2,259,000	105,000
Medical, Dental, Lab Supplies	30,453,000	30,532,000	31,840,000	1,387,000
Memberships	95,000	276,000	228,000	133,000
Miscellaneous Expense	28,000	25,000	109,000	81,000
Office Expense-Other	1,243,000	1,336,000	1,562,000	319,000
Office Expense-Postage	81,000	46,000	36,000	(45,000)
Office Expense-Stat & Forms	2,522,000	3,312,000	3,366,000	844,000
Professional & Spec Svcs	62,120,000	69,603,000	68,357,000	6,237,000
Publications & Legal Notice	1,000	0	1,000	0
Rents & Leases-Bldg & Improv	1,392,000	435,000	916,000	(476,000)
Rents & Leases-Equipment	1,302,000	2,569,000	1,887,000	585,000
Small Tools & Instruments	7,000	3,000	7,000	0
Special Departmental Expense	62,000	0	62,000	0
Trans & Travel-Auto Mileage	32,000	2,000	16,000	(16,000)
Trans & Travel-Auto Service	151,000	123,000	151,000	0
Trans & Travel-Other	0	88,000	2,000	2,000
Trans & Travel-Traveling	40,000	19,000	35,000	(5,000)
Utilities	3,908,000	3,795,000	3,903,000	(5,000)
Total Services & Supplies	113,188,000	120,440,000	121,843,000	8,655,000
<u>Other Charges</u>				
Other Charges	25,010,000	25,379,000	21,724,000	(3,286,000)
Total Other Charges	25,010,000	25,379,000	21,724,000	(3,286,000)
<u>Fixed Assets</u>				
Equipment	939,000	1,835,000	560,000	(379,000)
Total Fixed Assets	939,000	1,835,000	560,000	(379,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	71,692,000	98,710,000	63,042,000	(8,650,000)
Total Other Financing Uses	71,692,000	98,710,000	63,042,000	(8,650,000)
Gross Total	427,002,000	457,114,000	430,589,000	3,587,000
TOTAL NET REQUIREMENTS	427,002,000	457,114,000	430,589,000	3,587,000

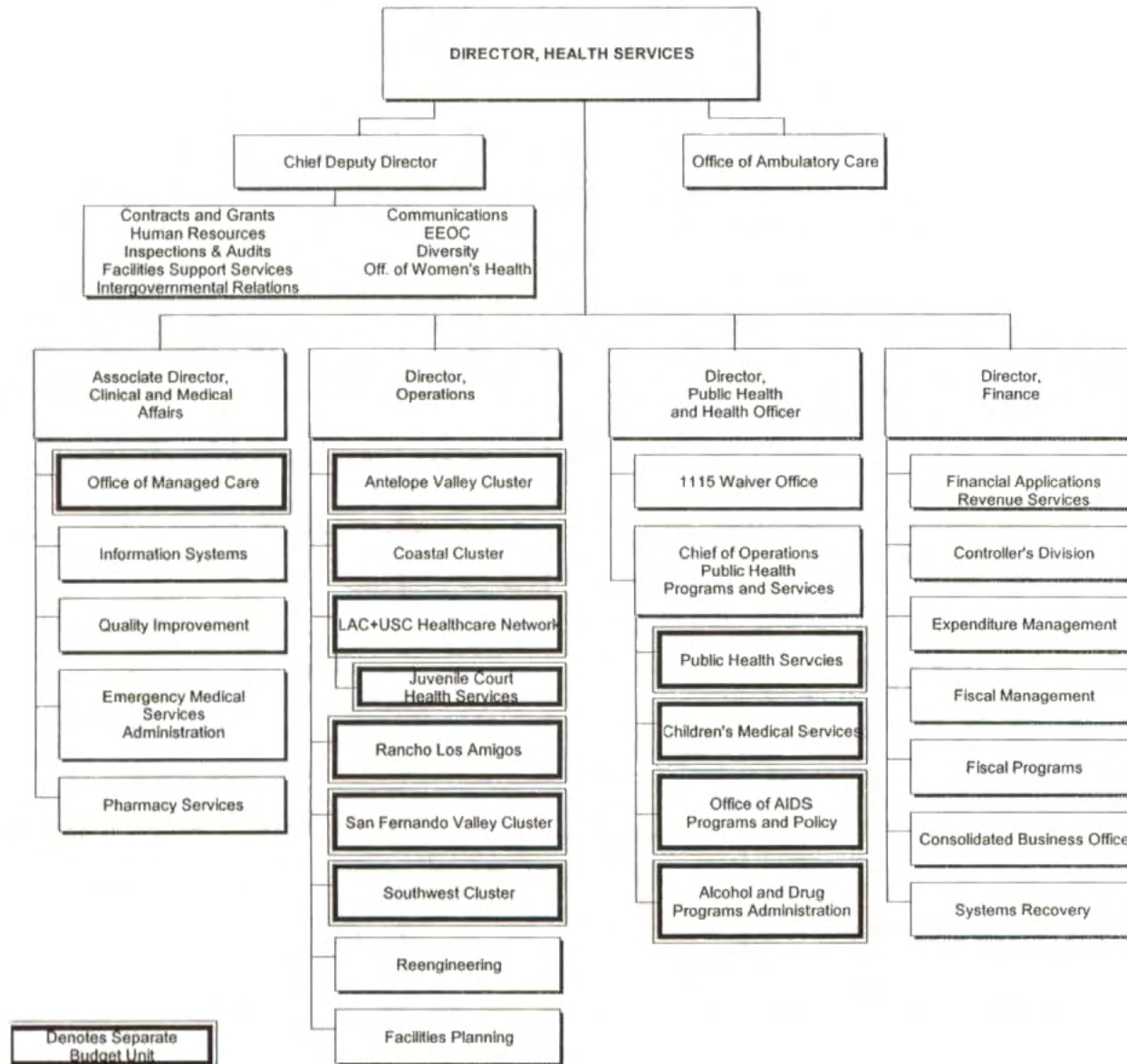
Health Services - Southwest Cluster (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	36,757,000	36,757,000	0	(36,757,000)
REVENUES				
Intergovernmental Revenues:				
State	9,641,000	9,828,000	9,882,000	241,000
Charges For Services	305,589,000	311,297,000	315,771,000	10,182,000
Miscellaneous	27,000	27,000	27,000	0
Other Financing Sources	23,779,000	24,377,000	37,793,000	14,014,000
TOTAL AVAILABLE FINANCING	375,793,000	382,286,000	363,473,000	24,437,000
COUNTY CONTRIBUTION	51,209,000	74,828,000	67,116,000	15,907,000

SB 855 ENTERPRISE FUND

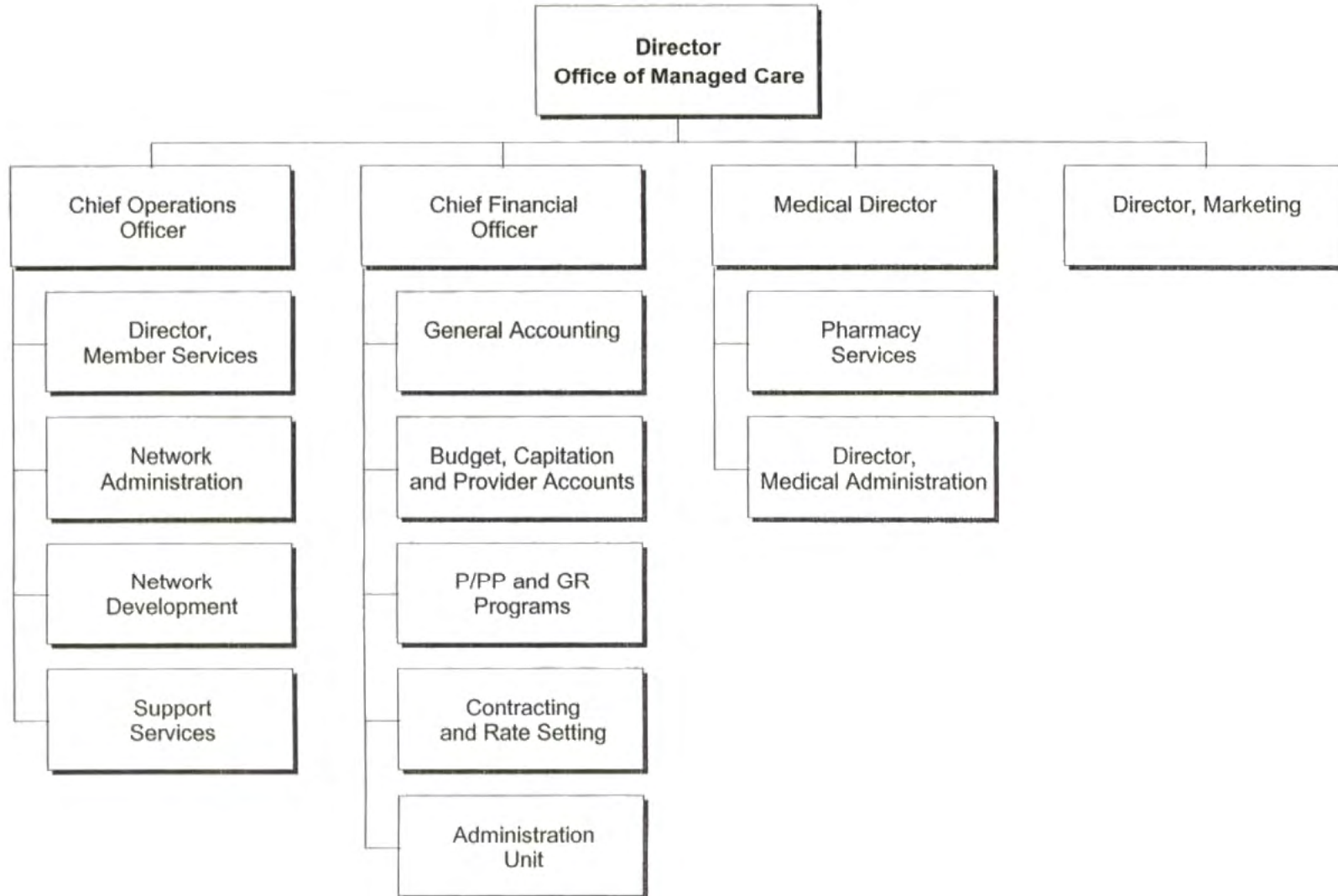
Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Other Financing Uses</u>				
Operating Transfers Out	92,899,000	92,899,000	198,437,000	105,538,000
Designation	0	0	12,573,000	12,573,000
Total Other Financing Uses	92,899,000	92,899,000	211,010,000	118,111,000
Gross Total	92,899,000	92,899,000	211,010,000	118,111,000
TOTAL NET REQUIREMENTS	92,899,000	92,899,000	211,010,000	118,111,000
AVAILABLE FINANCING:				
Fund Balance	0	0	211,010,000	211,010,000
Cancellation of Reserves/Designations	92,899,000	92,899,000	0	(92,899,000)
<u>REVENUES</u>				
Other Financing Sources	0	211,010,000	0	0
TOTAL AVAILABLE FINANCING	92,899,000	303,909,000	211,010,000	0
SURPLUS	0	211,010,000	0	0

Department of Health Services

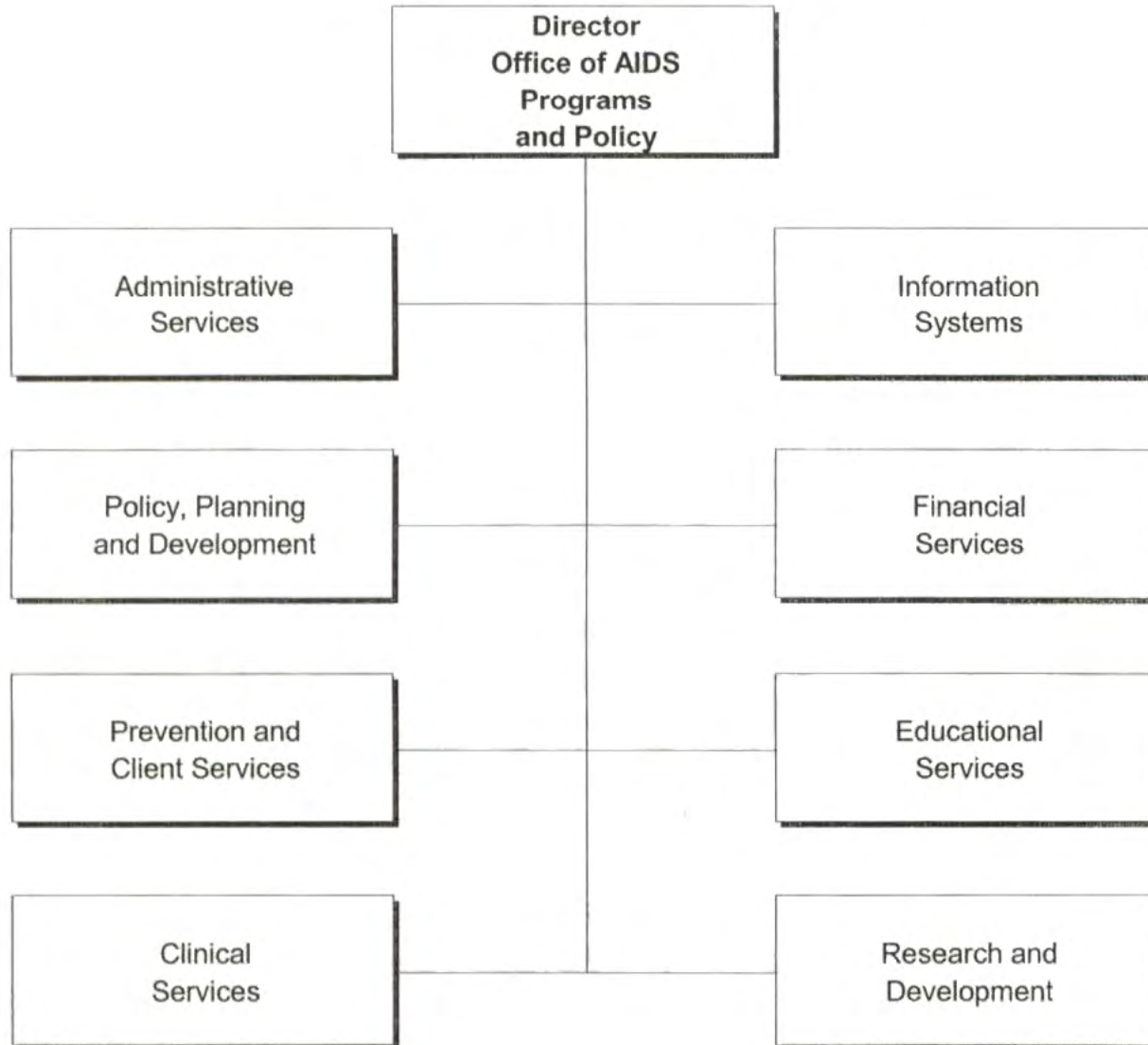


Denotes Separate Budget Unit

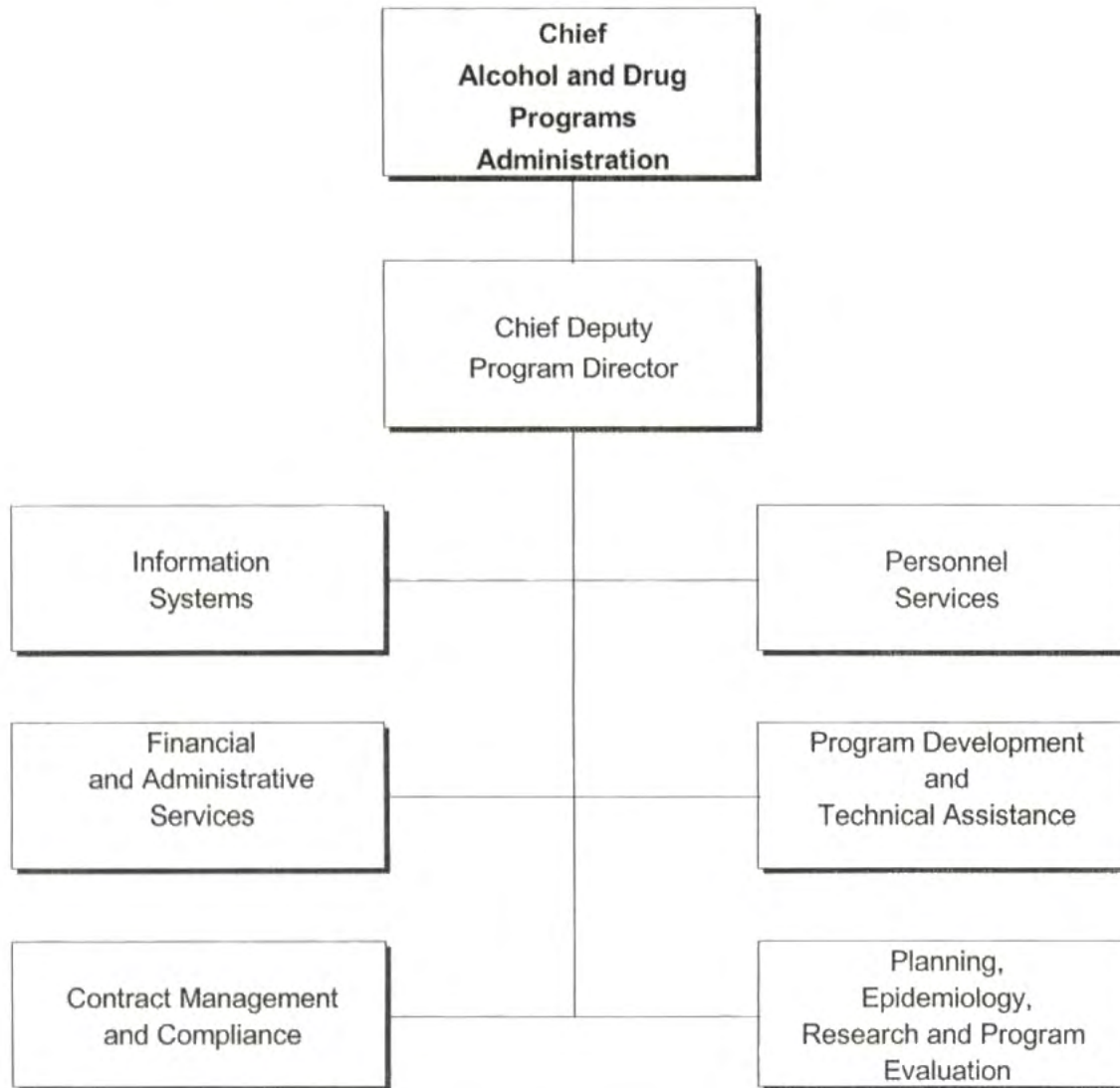
Office of Managed Care



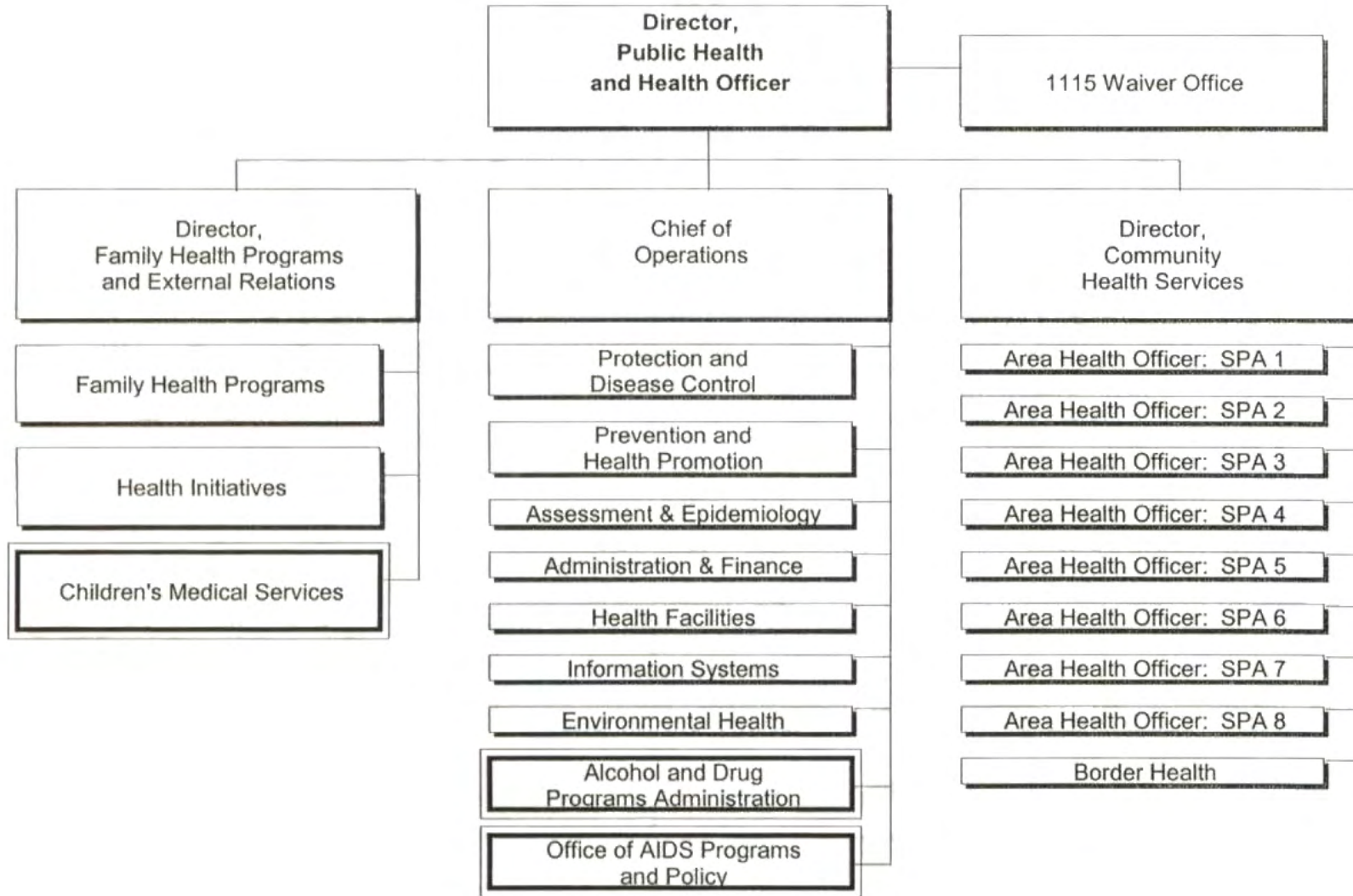
Health Services - Office of AIDS Programs and Policy



Health Services - Alcohol and Drug Programs Administration

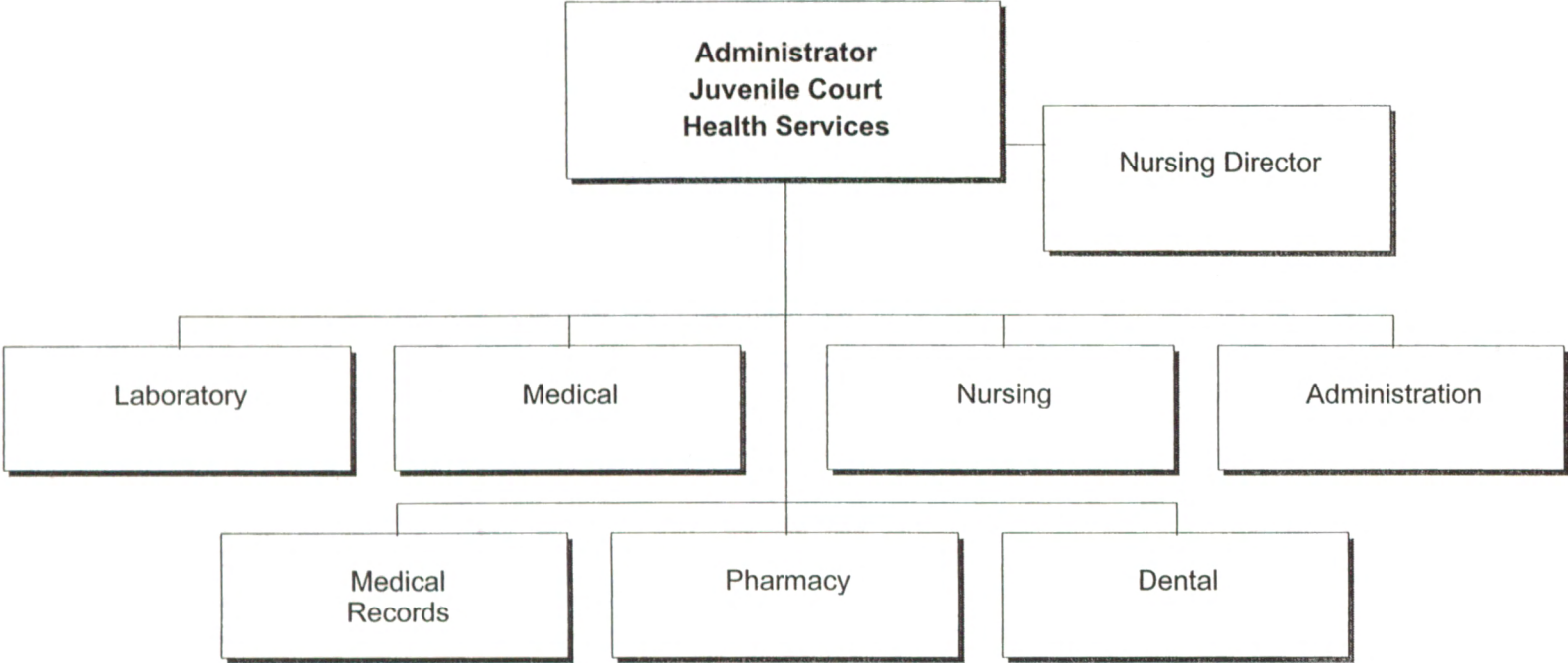


Health Services - Public Health Services

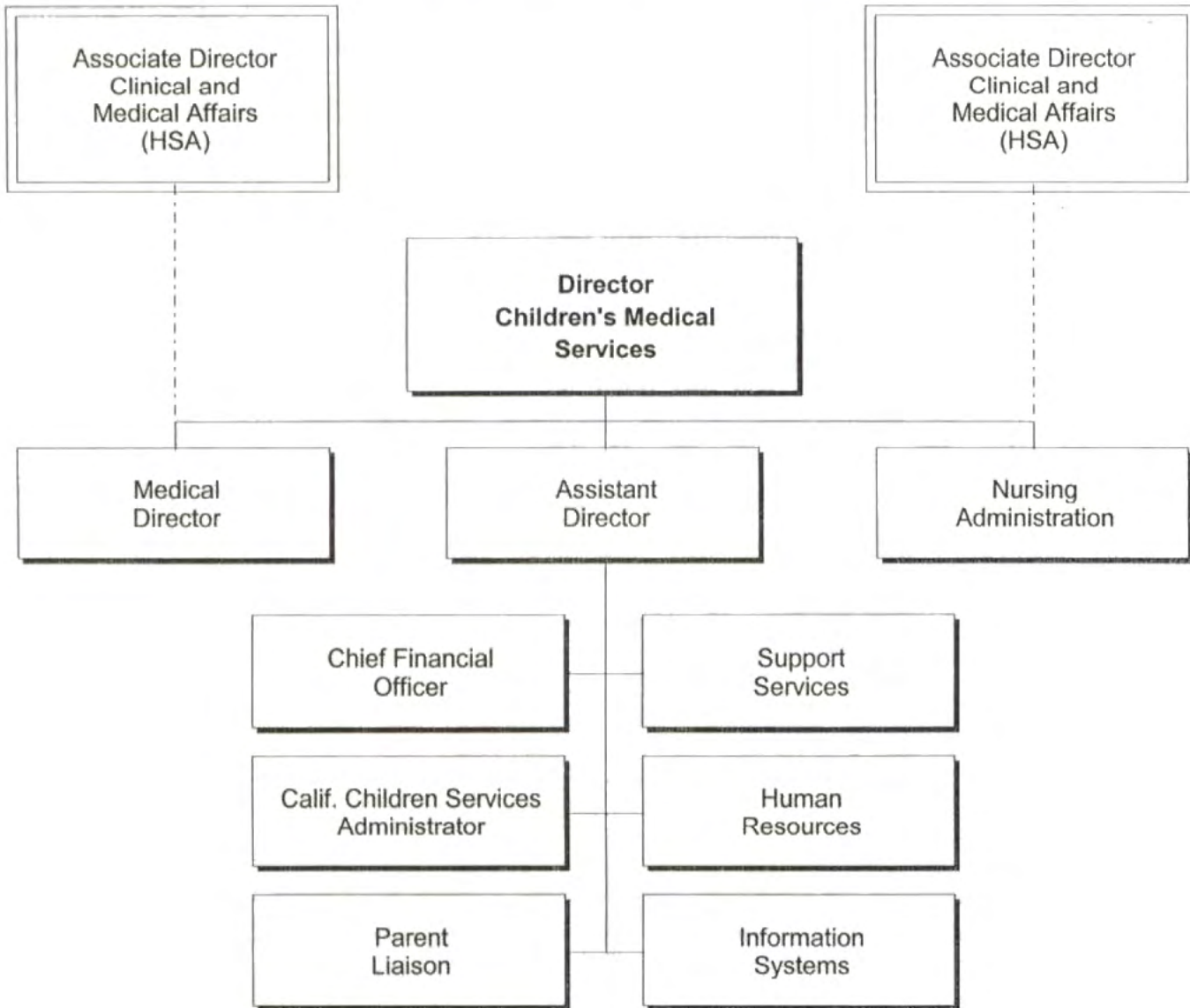


Denotes Separate Budget Unit

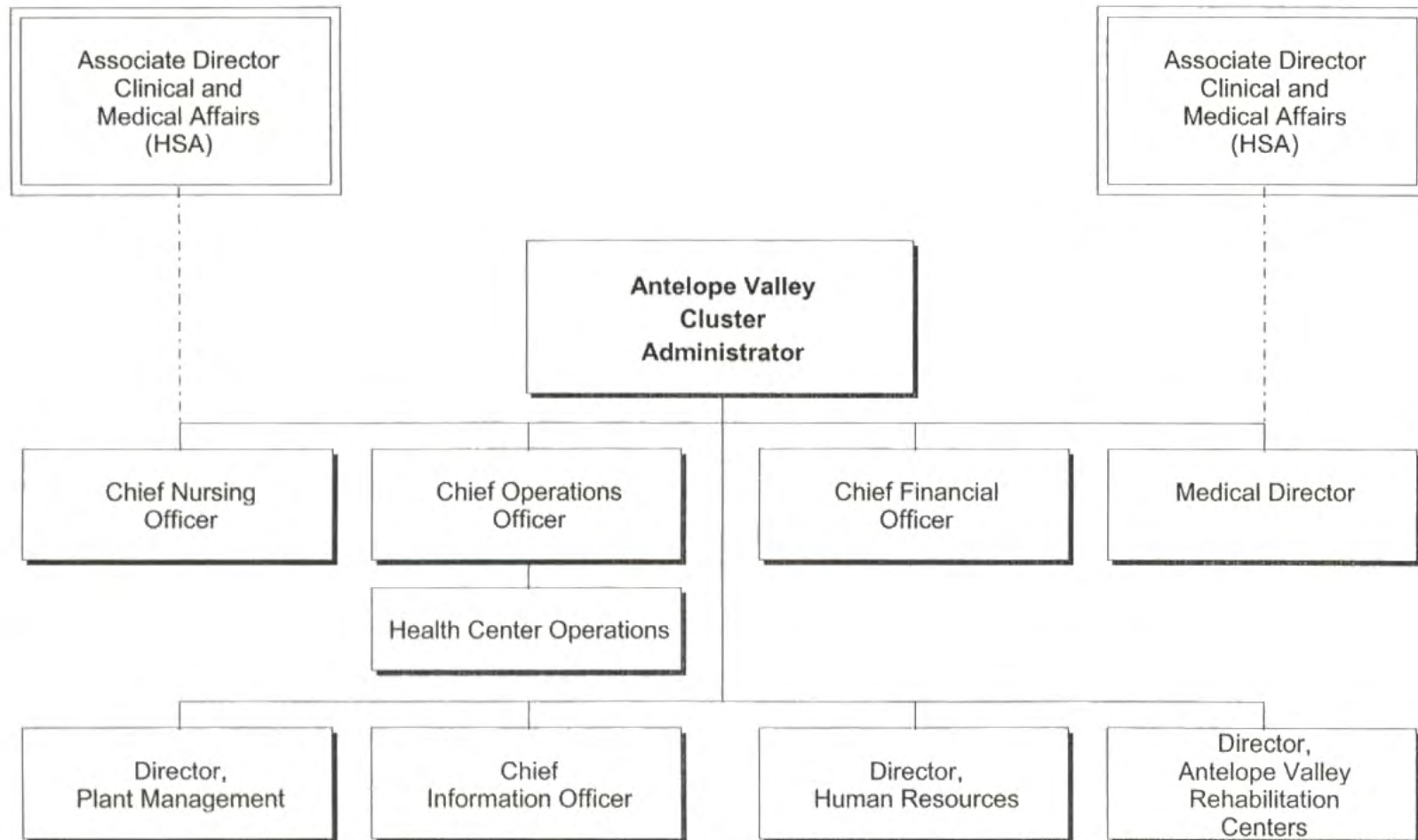
Health Services - Juvenile Court Health Services



Health Services - Children's Medical Services

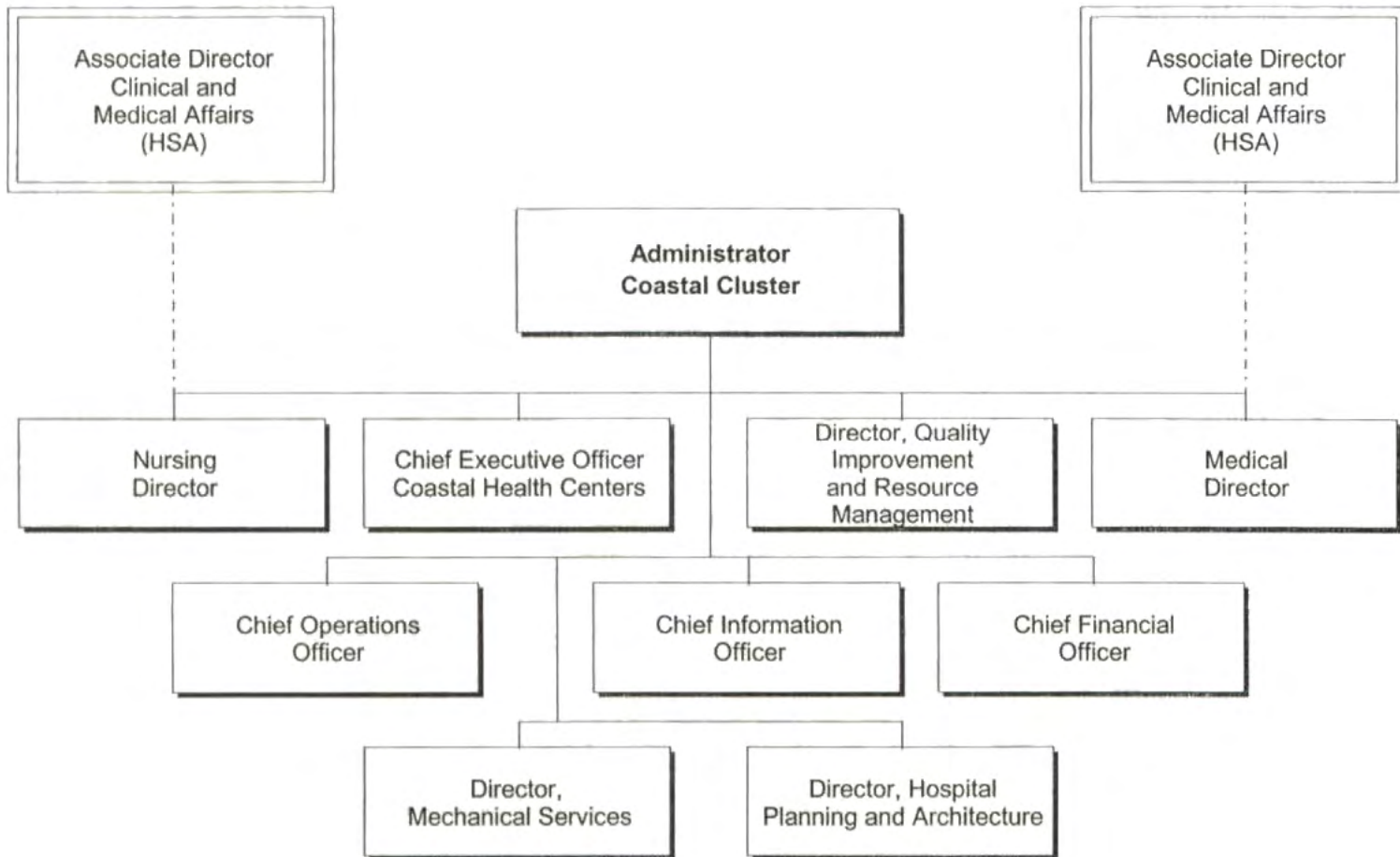


Health Services - Antelope Valley Cluster

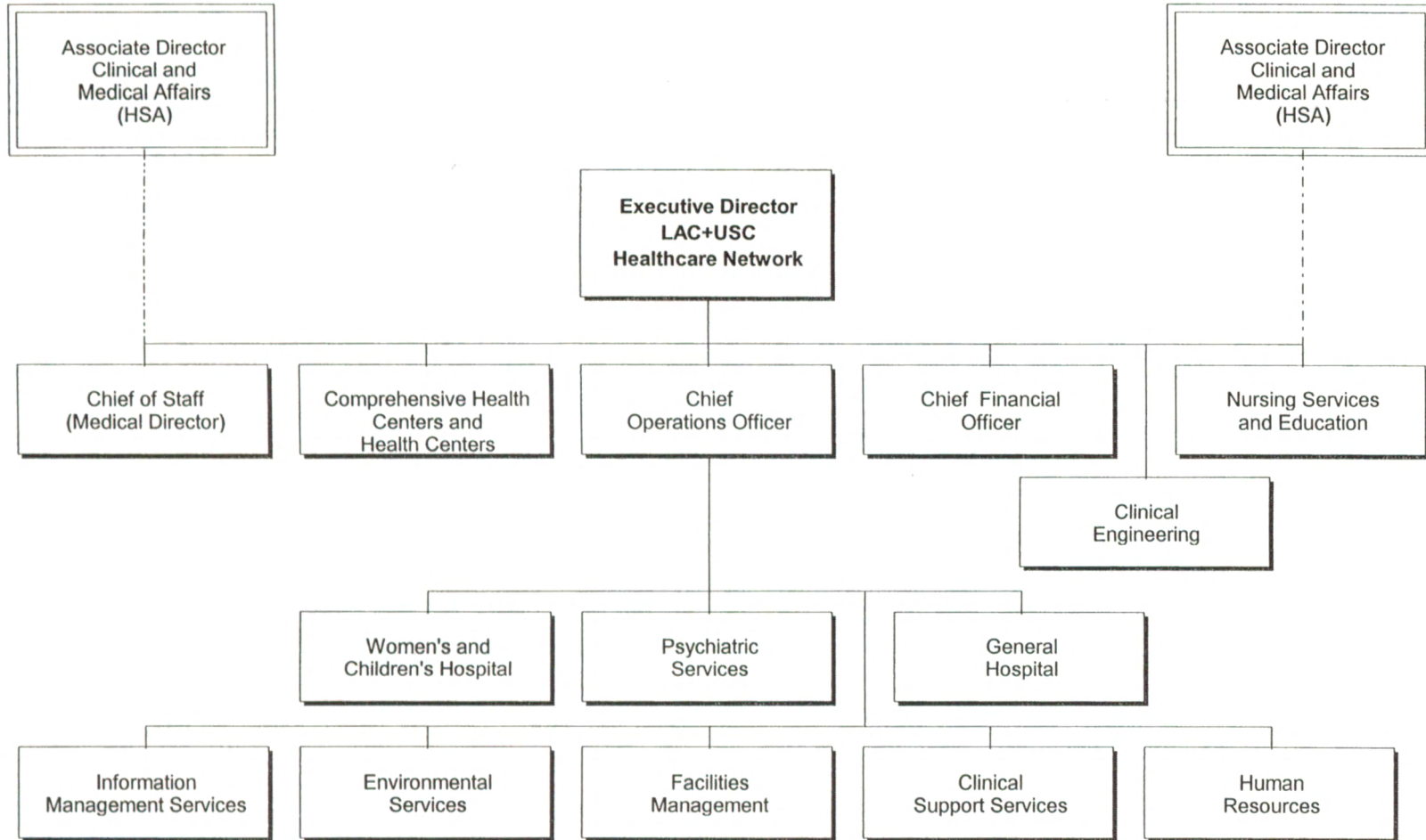


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Health Services - Coastal Cluster

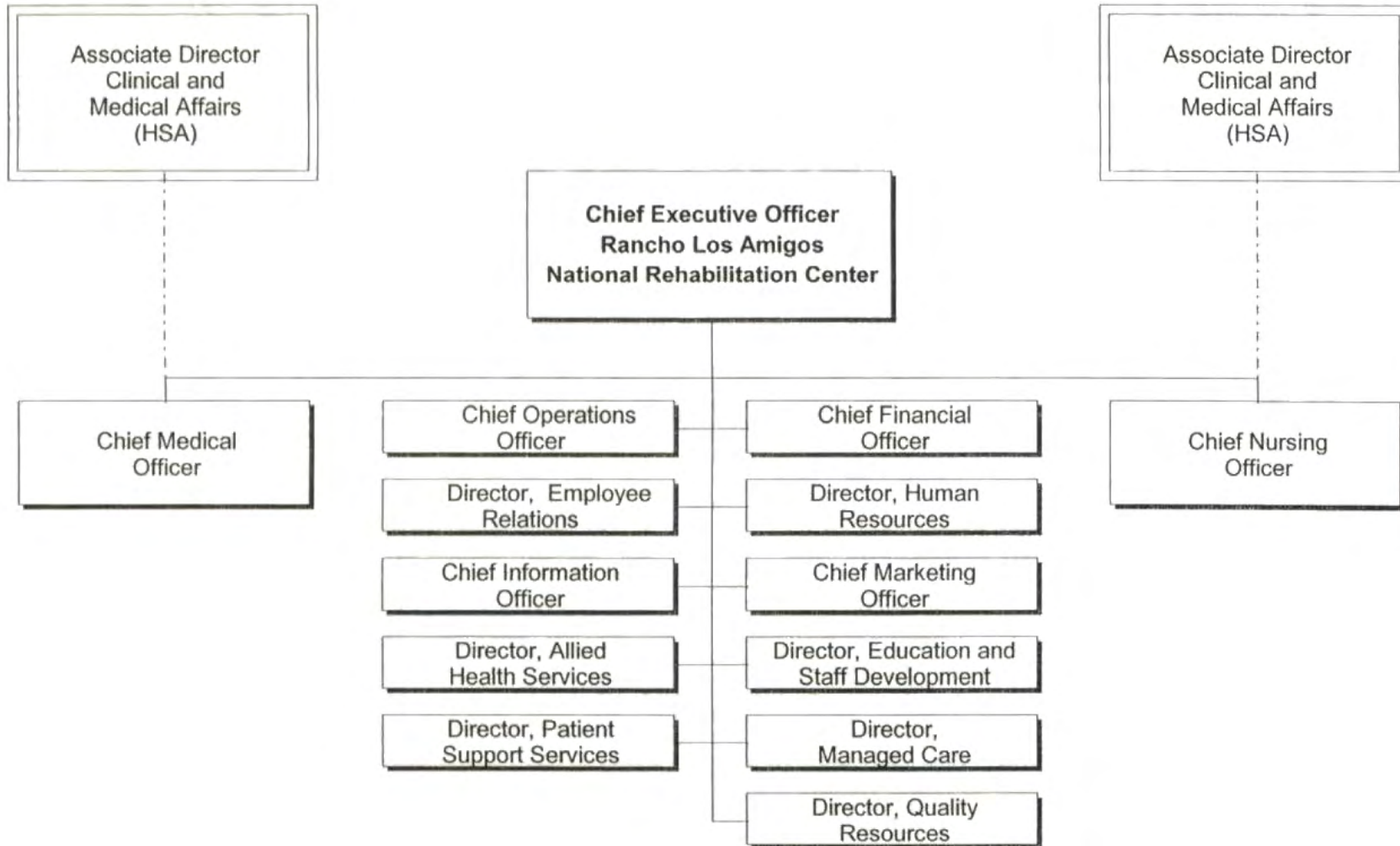


Health Services - LAC+USC Healthcare Network

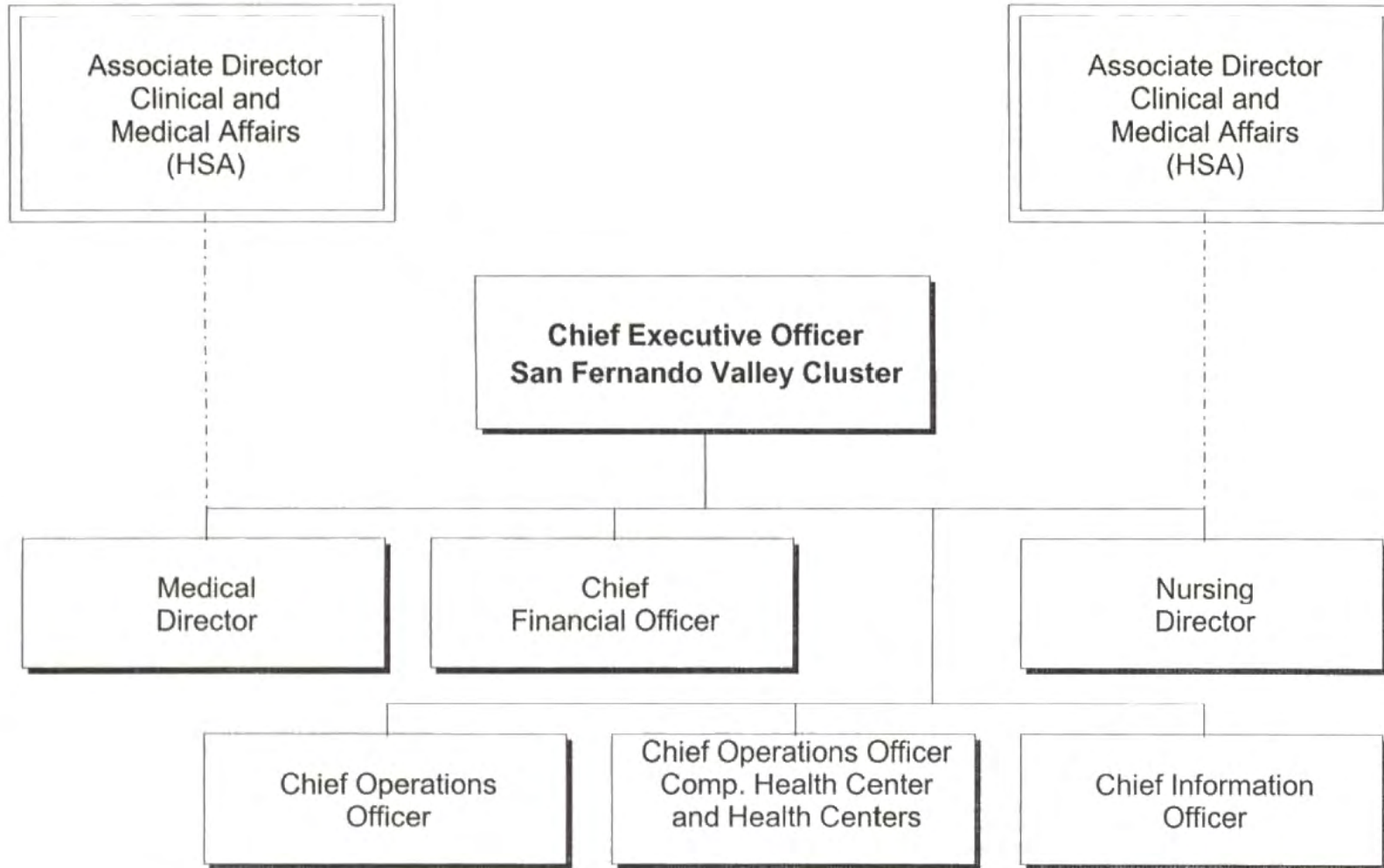


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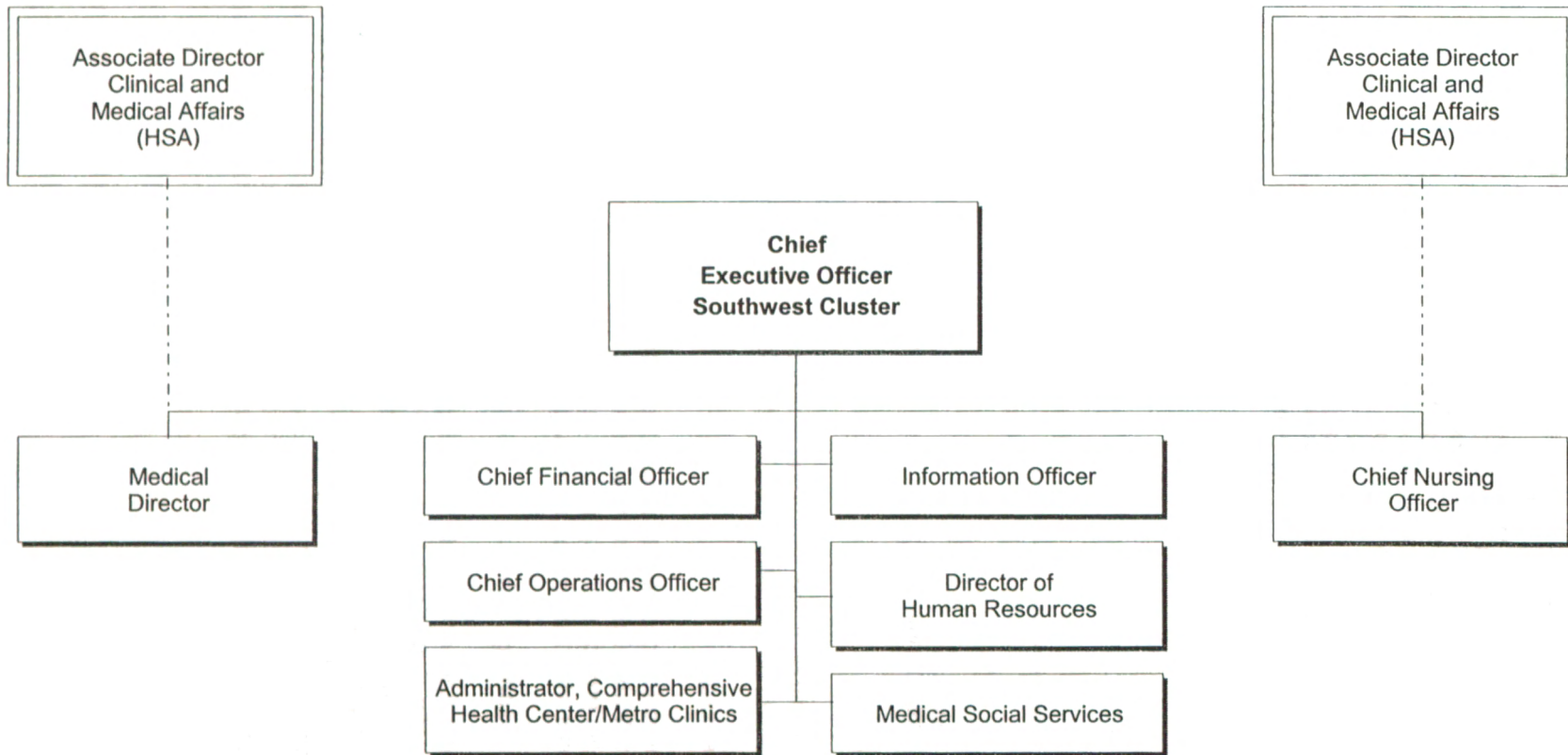
Health Services - Rancho Los Amigos National Rehabilitation Center



Health Services - San Fernando Valley Cluster



Health Services - Southwest Cluster



HUMAN RELATIONS COMMISSION
ROBIN TOMA, ACTING EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 815,866	\$ 1,200,000	\$ 1,437,000	\$ 1,521,000	\$ 1,550,000	\$ 113,000
SERVICES & SUPPLIES	276,145	500,000	542,000	668,000	558,000	16,000
OTHER CHARGES	16,606	29,000	29,000	29,000	28,000	-1,000
GROSS TOTAL	\$ 1,108,617	\$ 1,729,000	\$ 2,008,000	\$ 2,218,000	\$ 2,136,000	\$ 128,000
REVENUE	129,464	340,000	460,000	340,000	460,000	
NET COUNTY COST	\$ 979,153	\$ 1,389,000	\$ 1,548,000	\$ 1,878,000	\$ 1,676,000	\$ 128,000
BUDGETED POSITIONS	14.0	24.0	24.0	24.0	24.0	
REVENUE DETAIL						
FEDERAL-OTHER	\$ 21,273	\$	\$	\$	\$	\$
OTHER GOVT AGENCIES		318,000	318,000	318,000	318,000	
MISCELLANEOUS	108,191	22,000	142,000	22,000	142,000	
TOTAL	\$ 129,464	\$ 340,000	\$ 460,000	\$ 340,000	\$ 460,000	
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

To foster harmonious and equitable intergroup relations, to empower communities and institutions to engage in non-violent conflict resolution, and to promote an informed and inclusive multi-cultural Los Angeles County.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County increase of \$128,000 for: 1) full-year funding for the Board-approved Hate Crime/Public Education Initiative, and 2) negotiated increases in salaries and employee benefits. The Proposed Budget also provides for continued human relations educational and training services to County schools, cities and departments which are aimed at managing intergroup tensions and conflict.

Multi-Year Budget Planning

The Commission is currently engaged in strategic planning, commensurate with the countywide efforts, to strengthen its long and medium term strategies to improve human relations. Areas of multi-year focus include: 1) expanding work on racialized gang violence with law enforcement agencies as they dedicate more resources towards improved reporting; 2) broadening programmatic efforts for assisting schools, other institutions, and communities with high-risk hate crime perpetrator groups, of which juvenile offenders are a significant part; and 3) maximizing the use of technology to provide the Commission, County communities, and the public with the information needed to develop meaningful solutions to current and anticipated intergroup conflict. The strength in the current economy provides an opportunity to strengthen the human relations infrastructure needed to withstand future economic downturns, and continued demographic shifts.

Critical Needs

The Department critically needs \$75,000 for a computer information manager/technical support to provide basic technical and training support. Technical support will help the Commission avoid costly work stoppages and slowdowns due to computer malfunctions. Training will enable staff to make use of the power of information technologies for human relations work. Additionally, \$120,000 is critically needed to allow the Commission to avoid fund-raising activities which it does not view as fundamental to its mission.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Total Number of Human Relation Consultants	8	7	9	13
<u>Workload/Output</u>				
Number of hours servicing human relations commissions/organizations and securing mutual assistance agreements	1,642	1,537	1,354	1,760
Number of hours responding to community intergroup conflict	1,754	1,307	1,654	2,150
Number of hours providing technical assistance/training/education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations	5,425	5,323	7,268	9,448
Number of hours developing publications such as hate crime reports	1,129	790	1,242	1,615
<u>Efficiency</u>				
Number of consultants relating to inter-group conflict management (Output 1 and 2)	2.7	2.2	2.6	3.4
Number of consultants relating to hate crimes, diversity, school conflict management and other human relations issues (Output 3)	4.4	4.1	6.3	8.2
Number of consultants relating to publications	0.9	0.6	1.1	1.4
<u>Effectiveness/Outcome</u>				
Number of human relations commissions/ organizations serviced	59	34	45	59
Number of new cities that signed mutual assistance agreements	3	0	3	4
Number of ongoing community intergroup conflict management engagements	10	10	12	16
Number of technical assistance/training/ education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations	45	40	45	59
Number of publications on intergroup conflict management	6	4	4	5

Performance Measures (cont'd)

Objectives for 2000-01

- Complete the strategic planning process and implement resulting strategies for programmatic focus.
- Strengthen internal structures, policies, and procedures to accommodate growth in staff and evolution of program related to strategic plans.
- Expand the intergroup conflict response capacity of human relations and other community based and municipal organizations to which the Commission provides services and technical assistance.
- Refine methods of evaluating effectiveness and efficiency of staff.
- Improve the methodology and staff capacity to respond, and sustain management and resolution of community intergroup conflict.
- Augment the number of cities that are part of the County's human relations infrastructure (Human Relations Mutual Assistance Consortium).

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted</u>	
<u>Appropriation</u>				<u>Positions</u>	
<u>Program Changes</u>					
1.	\$ 100,000	\$ --	\$ 100,000		--
<u>Hate Crime/Public Education Initiative:</u> Reflects full-year funding for the Board-approved Hate Crime/Public Education Initiative.					
<u>Other Changes</u>					
1.	\$ 16,000	\$ --	\$ 16,000		--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.					
2.	\$ 9,000	\$ --	\$ 9,000		--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.					
3.	\$ 4,000	\$ --	\$ 4,000		--
<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.					
4.	\$ (-1,000)	\$ --	\$ (-1,000)		--
<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.					
Total \$	128,000	\$ 0	\$ 128,000		0.0

HUMAN RELATIONS COMMISSION

ROBIN TOMA, ACTING EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,128,000	942,000	1,208,000	80,000
Employee Benefits	309,000	258,000	342,000	33,000
Total Salaries and Employee Benefits	1,437,000	1,200,000	1,550,000	113,000
<u>Services & Supplies</u>				
Communications	35,000	35,000	35,000	0
Insurance	7,000	7,000	7,000	0
Maintenance-Bldgs & Improv	59,000	59,000	59,000	0
Maintenance-Equipment	72,000	60,000	72,000	0
Miscellaneous Expense	140,000	120,000	156,000	16,000
Office Expense-Other	43,000	43,000	43,000	0
Professional & Spec Svcs	38,000	38,000	38,000	0
Rents & Leases-Equipment	9,000	9,000	9,000	0
Special Departmental Expense	50,000	50,000	50,000	0
Trans & Travel-Auto Service	20,000	20,000	20,000	0
Utilities	69,000	69,000	69,000	0
Total Services & Supplies	542,000	500,000	558,000	16,000
<u>Other Charges</u>				
Judgments & Damages	2,000	2,000	2,000	0
Other Charges	27,000	27,000	26,000	(1,000)
Total Other Charges	29,000	29,000	28,000	(1,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	2,008,000	1,729,000	2,136,000	128,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,008,000	1,729,000	2,136,000	128,000
REVENUES:				
Miscellaneous	142,000	22,000	142,000	0
Other Financing Sources	318,000	318,000	318,000	0
TOTAL REVENUES	460,000	340,000	460,000	0
NET COUNTY COST	1,548,000	1,389,000	1,676,000	128,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: HUMAN RELATIONS COMMISSION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. The Commission of Human Relations	\$2,136,000	\$0	\$460,000	\$1,676,000	\$248,000	\$1,428,000	24.0

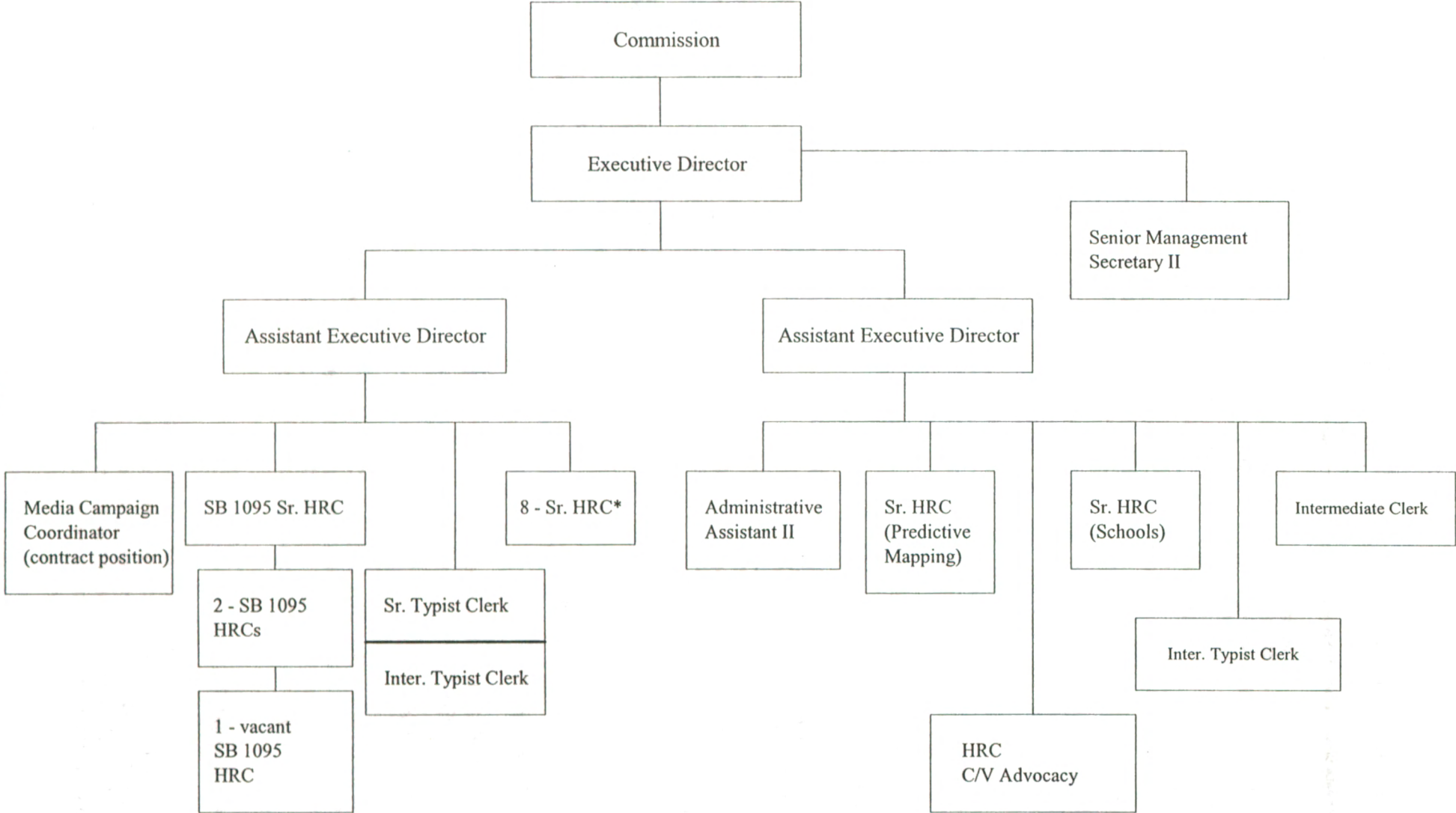
Mandate Authority: The Commission is authorized by the Los Angeles County, Article XXIX added to the Ordinance No. 4099, the Administrative Code by Ordinance No. 7425.

The Commission develops intergroup conflict management methodology and works in partnerships with others in advocacy, capacity building, and the creation of human relations infrastructure with the capacity to respond to intergroup tension and conflicts. This includes working with local cities through the Commission's Human Relations Mutual Assistance Network, the development of mutual assistance agreements and municipal hate crime task forces; working with schools and school districts in the development of hate crime policy and procedures, conflict resolution and human relations programs; working in partnership with the media, corporations, and community based organizations in human relations advocacy and initiatives; responding to intergroup conflicts and crises in the community and working with community leadership to identify short and long term strategies that facilitate the building of conflict management capacity.

Total	\$2,136,000	\$0	\$460,000	\$1,676,000	\$248,000	\$1,428,000	24.0
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COMMISSION ON HUMAN RELATIONS

ORGANIZATION CHART



27.5

HUMAN RESOURCES
MICHAEL J. HENRY, DIRECTOR OF PERSONNEL
BAYAN LEWIS, CHIEF, OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 11,891,075	\$ 12,957,000	\$ 15,882,000	\$ 21,712,000	\$ 20,372,000	\$ 4,490,000
SERVICES & SUPPLIES	7,855,689	9,169,000	9,289,000	14,676,000	11,883,000	2,594,000
OTHER CHARGES	68,977	71,000	71,000	114,000	99,000	28,000
FIXED ASSETS-EQUIP	75,000	75,000	75,000	75,000	75,000	
GROSS TOTAL	\$ 19,890,741	\$ 22,272,000	\$ 25,317,000	\$ 36,577,000	\$ 32,429,000	\$ 7,112,000
LESS INTRAFD TRANSFER	7,235,259	7,093,000	7,454,000	10,526,000	9,863,000	2,409,000
NET TOTAL	\$ 12,655,482	\$ 15,179,000	\$ 17,863,000	\$ 26,051,000	\$ 22,566,000	\$ 4,703,000
REVENUE	9,924,807	10,623,000	13,307,000	16,730,000	16,730,000	3,423,000
NET COUNTY COST	\$ 2,730,675	\$ 4,556,000	\$ 4,556,000	\$ 9,321,000	\$ 5,836,000	\$ 1,280,000
BUDGETED POSITIONS	186.0	205.0	205.0	280.0	258.0	53.0
REVENUE DETAIL						
STATE-OTHER	\$ 213,333	\$ 302,000	\$ 256,000	\$ 302,000	\$ 302,000	\$ 46,000
ASSESS/TAX COLL FEES	249,967					
AUDITING-ACCTG FEES	831					
PERSONNEL SERVICES	5,350,948	3,314,000	3,314,000	4,206,000	4,206,000	892,000
PLANNING & ENG SVCS	621					
CHRGs FOR SVCS-OTHER	3,922,249	6,416,000	9,587,000	12,144,000	12,144,000	2,557,000
MISCELLANEOUS	128,046	120,000	150,000	78,000	78,000	-72,000
OPERATING TRANSFER IN	58,812	471,000				
TOTAL	\$ 9,924,807	\$ 10,623,000	\$ 13,307,000	\$ 16,730,000	\$ 16,730,000	\$ 3,423,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

Mission Statement

To provide an efficient and comprehensive County human resources program, and to guarantee fair and equitable employment opportunities.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$1.3 million including funding for management and staff development and negotiated increases in salaries and employee benefits. Funding is also included for reimbursable services to: 1) meet the demands on the Department's comprehensive human resources programs; 2) monitor and assist County departments with Cal-OSHA compliance; and 3) augment State Child Care Planning Grant activities.

Multi-Year Budget Planning

The Department continues to meet its overall five-year budgeting goals and has concentrated ongoing activities and resources on assisting County departments to develop fair and equitable human resources systems, focusing on recruitment, selection, training, and classification. The Department is planning for the future by developing innovative programs that will involve joint partnerships with school districts, community college districts, colleges and universities, thus allowing for programs which are more cost-effective, broadly based, and accessible.

Critical Needs

As the County moves forward to restructure, streamline, and improve services, the Department continues to have critical funding needs to expand countywide training/development, classification studies, and examination activities. The Department remains committed to directing all necessary efforts to sustain and, if possible, expand the programs within its funding resources.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of staff responsible for centralized, specialized exams and executive recruitments	7.0	10.0	11.0	14.0
Number of staff responsible for audits	n/a	n/a	n/a	4.0
Number of staff reviewing and responding to appeals	8.0	8.5	9.8	9.8
Number of staff developing training ⁽¹⁾	6.5	4.9	5.7	8.7
Number of staff delivering, supporting and evaluating training ⁽¹⁾	4.1	9.8	13.5	21.3
Number of staff reviewing class specifications	n/a	n/a	2.5	4.5
Number of staff resolving employee benefits complaints/problems	5.0	5.0	5.0	5.0
Number of staff processing medical records	4.0	4.0	5.0	5.0
Number of staff processing Civil Service Advocacy consultations, grievances and hearings	n/a	4.0	5.0	6.0
Number of staff supporting Community-Based Enterprise Education Program (CBEEP)	1.0	1.0	2.0	2.5
Number of staff supporting High School Student Program	n/a	n/a	0.25	0.25
Number of staff responsible for health and safety investigations and consultations	n/a	2.5	2.5	4.5
<u>Workload/Output</u>				
Number of exams given	52	135	125 ⁽²⁾	103 ⁽²⁾
Number of exam applicants	24,634	34,196	36,000	39,000
Number of exams audited	n/a	n/a	n/a	150
Number of departments audited	n/a	n/a	n/a	35
Number of appeals received	3,210	3,520	3,720	3,900
Number of appeals processed	3,218	3,407	3,924	3,950
Number of appeals on hand at fiscal year end	791	904	700	650
Number of new training programs developed and in development	8	15	31	16
Number of training sessions delivered	126	142	904 ⁽³⁾	228
Number of employees trained	5,330	6,667	19,382 ⁽³⁾	8,926
Number of employee training hours delivered, supported and evaluated	28,560	133,252	200,696 ⁽³⁾	362,294
Number of class specifications reviewed	n/a	n/a	406	413
Number of employee benefits complaints/problems	1,222	1,356	1,500	1,400
Number of pre-employment and periodic medical records	10,100	11,800	13,000	14,000

Human Resources (cont'd)

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u> (cont'd)				
Number of Civil Service Advocacy consultations, grievances and hearings	n/a	835	1,135	1,362
Number of CBEEP recruitment fairs held	4	6	12	12
Number of students completing CBEEP internship	23	26	60	107
Number of students completing High School Student Program	n/a	n/a	50	80
Number of departmental health and safety investigations/consultations	n/a	25	40	85
<u>Efficiency</u>				
Average number of exams given per staff	7.4	13.5	11.4	7.4
Average number of exam applicants per staff	3,519	3,420	3,273	2,786
Average number of exams audited per staff	n/a	n/a	n/a	38
Average number of departments audited per staff	n/a	n/a	n/a	9
Average number of appeals completed per staff	402	401	400	403
Average number of appeals on hand at the end of the fiscal year per staff	99	106	71	66
Number of new training programs developed and in development per staff	1.2	3.1	5.4	1.8
Number of employee training hours delivered, supported and evaluated per staff	6,966	13,597	14,866	17,009
Average number of class specifications reviewed per staff	n/a	n/a	162	92
Average number of employee benefits complaints/problems resolved per staff	244	271	300	280
Number of new medical records processed per staff	2,525	2,950	2,600	2,800
Average number of Civil Service Advocacy consultations, grievances and hearings per staff	n/a	209	227	227
Average number of CBEEP students completing internship per staff	23	26	30	43
Average number of students completing High School Student Program per staff	n/a	n/a	200	320
Average number of health and safety investigations/consultations per staff	n/a	10	16	19
<u>Effectiveness/Outcome</u>				
Number of exam applicants per exam given	474	253	288	379
Number of exams audited per department	n/a	n/a	n/a	4
Percentage of appeals processed	80%	79%	85%	86%
Percentage of employees trained who rated training sessions as meeting their needs	92%	94%	95%	95%
Percentage of employee benefits complaints/problems resolved by end of month following receipt	95%	90%	90%	90%
Number of medical classifications issued	8,459	9,020	9,100	9,500

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome (cont'd)</u>				
Percentage of accepted students completing CBEEP internships	55%	45%	67%	80%
Number of CBEEP participating schools	2	4	6	7

Objectives for 2000-01

- Provide exam development, job analyses, content validation support, classification review and training to County departments.
- Implement the Countywide Delegated Examination Compliance Review Program.
- Continue to reduce appeals turnaround time to provide prompt responses to employees filing appeals.
- Continue to identify exam procedures which will minimize the number of employee appeals.
- Add four new certificate programs and six new skill-building programs to the training classes offered in 2000-01.
- Increase by 50 percent the number of training hours delivered.
- Expand the scope and level of Training Academy curriculum to include a wider variety of topics.
- Resolve 90 percent of employee benefits complaints/problems by the end of month following receipt.

Explanatory Notes

- (1) Number of staff does not include consultant time or staff involved from other County departments.
- (2) Consolidated examinations reduce the number of individual exams processed per year.
- (3) Number includes CompUSA contract for 620 six-hour sessions to train 7,440 employees, which is not included in the projection for 2000-01.

	<u>Gross Appropriation</u>	<u>Changes From 1999-00 Budget</u>		<u>Budgeted Positions</u>
		<u>Revenue/IFT</u>	<u>Net County Cost</u>	

Program Changes

1.	\$ 1,000,000	\$ --	\$ 1,000,000	4.0
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Management and Staff Development: Reflects funding for permanent and temporary positions, as well as, university/college contract costs and associated services and supplies to enhance a program for staff development and training with a particular focus on customer/constituent satisfaction.

2.	\$ 26,000	\$ --	\$ 26,000	--
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Administrative Intern Program: Reflects full-year funding of 2.0 Administrative Intern positions added in 1999-00 to the Board-approved Administrative Intern program. There is a total of 8.0 Interns.

3.	\$ 736,000	\$ 736,000	\$ --	8.0
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Human Resources Departmental Services: Reflects the addition of 8.0 positions and related services and supplies to ensure departmental examinations are developed and administered in compliance with Civil Service Rules, all applicable legal guidelines, fully offset by charges to departments.

Human Resources (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
4.	\$ 701,000	\$ 701,000	\$ --	7.0
	<u>Recruitment, Examining & Placement:</u> Reflects the addition of 5.0 permanent positions, 2.0 temporary positions and related services and supplies to: 1) to conduct specialized research in test development and selection validation and methods to ensure that County Charter and Civil Service Rules provisions are carried out, and to protect the County from civil liability related to invalidated test materials; 2) plan and develop countywide examinations for classes; and 3) administer and score examinations, promulgate eligibility lists, certification lists, Reports of Examination, and maintain and secure examination records. Also includes related consultant and advertising costs to plan, develop and administer management-level countywide examinations. These costs are fully offset by charges to departments.			
5.	\$ 665,000	\$ 665,000	\$ --	4.0
	<u>Countywide Classification Program:</u> Reflects the addition of 4.0 positions and related services and supplies to conduct occupational studies, develop broad generic classes, and update class specifications to reflect current technology and licensure requirements, fully offset by charges to departments.			
6.	\$ 895,000	\$ 751,000	\$ 144,000	9.0
	<u>Countywide Human Resources Programs:</u> Reflects the addition of 6.0 permanent and 3.0 temporary positions and related services and supplies to support: 1) expansion of countywide human resources programs, such as CBEEP, to community colleges; 2) Countywide Timekeeping and Personnel Payroll System training; and 3) supervisory performance and clerical training. These costs are partially offset by charges to departments.			
7.	\$ 210,000	\$ 210,000	\$ --	2.0
	<u>Benefit Services:</u> Reflects the addition of 1.0 Senior Typist Clerk to process employee benefit claims and 1.0 Human Resources III temporary position to enhance workers' compensation fraud monitoring activities. Also reflects the funding for a workers' compensation administration software upgrade and migration to Windows. These costs are fully offset by charges to departments and the Workers' Compensation Trust Fund.			
8.	\$ 1,226,000	\$ 1,226,000	\$ --	3.0
	<u>Health Disability Services:</u> Reflects the addition of 3.0 positions and related services and supplies to: 1) monitor and manage the health disability service contracts to ensure compliance with provisions of the agreements; 2) provide technical support and training regarding occupational health issues such as drug testing, medical evaluations and ADA compliance; and 3) process appeals of psychological disqualifications from law enforcement positions. Also includes augmentation funding of \$1.0 million for medical exams due to increased hiring by County departments. These costs are fully offset by charges to departments.			
9.	\$ 233,000	\$ 233,000	\$ --	4.0
	<u>Administration:</u> Reflects the addition of 4.0 positions and related services and supplies, fully offset by charges to departments, to provide appropriate fiscal, budget, procurement and personnel operations support due to the increased demands for human resources services.			

Human Resources (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
10.	\$ 787,000	\$ 787,000	\$ --	10.0
	<u>Civil Service Advocacy and Appeals:</u> Reflects the addition of 3.0 permanent positions to provide consultative support to departments and process a projected increase in civil service cases. Also reflects the addition of 6.0 permanent items and 1.0 temporary item to process projected increases in appeals filings, fully offset by charges to departments.			
11.	\$ 46,000	\$ 46,000	\$ --	--
	<u>Child Care Planning Grant:</u> Reflects additional State funding and an increase in services and supplies for the Countywide Child Care Program.			
12.	\$ 197,000	\$ 197,000	\$ --	2.0
	<u>Cal-OSHA Compliance:</u> Reflects the addition of 2.0 Human Resource Analyst III positions and associated services and supplies to assist and monitor County departments in complying with changing Cal-OSHA regulations. Effective January 1, 2000, Assembly Bill 1127, among other provisions, extend civil penalties and new criminal penalties to public employers. These costs are fully offset by charges to departments.			
13.	\$ (-72,000)	\$ (-72,000)	\$ --	--
	<u>Dependant Care Spending Account Reduction:</u> Reflects a decrease in revenue for unused Dependent Care Spending fully offset by a reduction in services and supplies. Dependent Care Spending is used to refurbish County child care facilities, as approved by the Board of Supervisors on February 3, 1998.			
<u>Other Changes</u>				
1.	\$ 220,000	\$ 163,000	\$ 57,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 36,000	\$ 27,000	\$ 9,000	--
	<u>Retirement Debt Service:</u> Reflects Human Resources' proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 178,000	\$ 141,000	\$ 37,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 28,000	\$ 21,000	\$ 7,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	\$ 7,112,000	\$ 5,832,000	\$ 1,280,000	53.0

OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 27,214,235	\$ 32,500,000	\$ 38,832,000	\$ 41,736,000	\$ 40,053,000	\$ 1,221,000
SERVICES & SUPPLIES	17,176,956	19,302,000	20,475,000	27,295,000	26,628,000	6,153,000
OTHER CHARGES	263,677	325,000	375,000	395,000	391,000	16,000
FIXED ASSETS-EQUIP	640,045	684,000	684,000	1,366,000	723,000	39,000
OTHER FINANCING USES	89,323	100,000	100,000	2,153,000		-100,000
GROSS TOTAL	\$ 45,384,236	\$ 52,911,000	\$ 60,466,000	\$ 72,945,000	\$ 67,795,000	\$ 7,329,000
LESS INTRAFD TRANSFER	14,716,297	20,932,000	24,101,000	30,153,000	28,152,000	4,051,000
NET TOTAL	\$ 30,667,939	\$ 31,979,000	\$ 36,365,000	\$ 42,792,000	\$ 39,643,000	\$ 3,278,000
REVENUE	24,753,759	24,619,000	28,913,000	32,041,000	32,041,000	3,128,000
NET COUNTY COST	\$ 5,914,180	\$ 7,360,000	\$ 7,452,000	\$ 10,751,000	\$ 7,602,000	\$ 150,000
BUDGETED POSITIONS	711.0	681.0	681.0	717.0	695.0	14.0
REVENUE DETAIL						
VEHICLE CODE FINES	\$ 309,168	\$ 150,000	\$ 90,000	\$ 160,000	\$ 160,000	\$ 70,000
STATE-OTHER	15,914					
FEDERAL-OTHER	1,109,753	552,000	1,159,000	1,159,000	1,159,000	
CHRGs FOR SVCS-OTHER	23,311,169	23,917,000	27,664,000	30,722,000	30,722,000	3,058,000
MISCELLANEOUS	80					
SALE OF FIXED ASSETS	7,675					
TOTAL	\$ 24,753,759	\$ 24,619,000	\$ 28,913,000	\$ 32,041,000	\$ 32,041,000	\$ 3,128,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Mission Statement

To provide protection for patrons, employees, and properties of County departments who contract for such services, and to provide a safe environment for those who use County parks and recreation areas. The Office of Public Safety is committed to maintaining a level of professional competence among its sworn personnel that will ensure the safety of those receiving services as well as the safety of the police officers.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$150,000, primarily for negotiated increases in salaries and employee benefits. The budget also reflects:

- A reimbursable appropriation increase predominately to fund an augmented level of contract security services provided to the Departments of Public Social Services and Mental Health; and
- Reimbursable funding for 6.0 additional positions to 1) backfill for services formerly provided by sworn staff, and 2) address Auditor-Controller Internal Control Certification Program (ICCP) requirements, among other needs.

Services to other departments will essentially be maintained at existing levels.

Multi-Year Budget Planning

The Office of Public Safety (OPS) will continue efforts to achieve the goals outlined by the 1997 Consulting Team Report. Phase II has been implemented and a feasibility study was conducted on the merger of OPS responsibilities into the Sheriff's Department. The Department of Human Resources (DHR) has recommended to the Board of Supervisors that OPS maintain the current structure and relationship with DHR; the Sheriff concurs with this recommendation.

As a merger with the Sheriff's Department will not be pursued at this time, OPS will focus on multi-year efforts consistent with the County's Vision Statement and the goals and objectives identified in the OPS five-year strategic plan, including: strengthening the command structure; redeploying officers from administrative sites to the field; and maintaining compliance with County policies and procedures.

Critical Needs

The critical needs for the OPS include: 1) a full-time mounted unit to provide equestrian patrol services at horse and nature trails, County parks and recreational facilities, and special events as identified by the Board; 2) additional lieutenants and dispatchers for the Parks Bureau; 3) additional positions for the Administrative Bureau due to additional ICCP requirements, workload increases, and recruitment; and 4) increases in fixed assets for dispatch operations and the purchase of LiveScan Fingerprint equipment.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Health Bureau safety police officers	168	179	168	168
Facilities Bureau safety police officers	88	96	107	120
Parks Bureau police officers	60	89	113	113
<u>Workload/Output</u>				
Health Bureau security incidents	2,338	2,217	2,105	2,000
Facilities Bureau security incidents	691	622	600	570
Parks Bureau security incidents	861	732	775	736
Health Bureau citations issued	3,031	3,016	3,190	3,500
Facilities Bureau citations issued	562	1,035	1,500	1,850
Park Bureau citations issued	9,765	3,953	4,085	4,125
<u>Efficiency</u>				
Health Bureau security incidents per officer	14	12	13	12
Facilities Bureau security incidents per officer	8	6	6	5
Parks Bureau security incidents per officer	14	8	7	7
Health Bureau citations issued per officer	18	17	19	21
Facilities Bureau citations issued per officer	6	11	14	15
Parks Bureau citations issued per officer	163	44	36	37

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u>				
Percentage change in Health Bureau security incidents	n/a	(-5.2%)	(-5.1%)	(-5.0%)
Percentage change in Facilities Bureau security incidents	n/a	(-10.0%)	(-3.5%)	(-5.0%)
Percentage change in Parks Bureau security incidents	n/a	(-15.0%)	5.9%	(-5.0%)
Percentage change in Health Bureau citations issued	n/a	(-0.5%)	5.8%	9.7%
Percentage change in Facilities Bureau citations issued	n/a	84.0%	44.9%	23.3%
Percentage change in Parks Bureau citations issued	n/a	(-59.5%)	3.3%	1.0%

Objectives for 2000-01

- Complete renovation of part of Amigos Hall as a dispatch center, transfer dispatch operations from the Hollywood Bowl, and analyze the feasibility of consolidating the hospitals dispatch operations into the new facility.
- Develop and implement a comprehensive training program at the Amigos Hall Training Center, including an executive development program for captains and lieutenants.
- Establish a Recruitment Unit within the operation to mount a more aggressive campaign for new police officers that targets academies and other venues for qualified candidates.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 5,712,000	\$ 5,712,000	\$ --	--
	<u>Contract Security Services Increase:</u> Reflects increased contract security costs in response to requests for increased service levels from the Departments of Public Social Services and the Mental Health.			
2.	\$ 268,000	\$ 268,000	\$ --	6.0
	<u>Administrative Bureau:</u> Reflects the addition of: 1) 2.0 Contract Monitors based on increased contract service level requests; 2) 1.0 Staff Assistant I to address increased contract monitoring requirements; 3) 1.0 Staff Assistant II and 1.0 Intermediate Typist Clerk for parking citations; and 4) 1.0 Administrative Services Manager I to comply with Auditor-Controller ICCP requirements. These increase are fully offset by an increase in parking revenue.			
3.	\$ 101,000	\$ 101,000	\$ --	2.0
	<u>Facilities Bureau:</u> Reflects an increase of 3.0 Dispatcher Is and 1.0 Supervising Dispatcher to provide alarm response equipment monitoring and provide backup for the dispatch communication center at the Hall of Records, and an increase of 1.0 Staff Assistant I to perform administrative duties previously assigned to 2.0 Captains, partially offset by the deletion of 3.0 Security Guard positions, and intrafund transfer.			

Human Resources (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
4.	\$ 161,000	\$ 161,000	\$ --	6.0
	<u>Health Bureau:</u> Reflects a Health Bureau increase of 6.0 Staff Assistant I positions to perform administrative duties throughout each of the five medical centers and 1.0 Captain, Safety Police Services assigned to the Health Bureau Headquarters, offset by a deletion of 1.0 Lieutenant, Safety Police Services, and charges to Health Services.			
<u>Other Changes</u>				
1.	\$ 391,000	\$ 300,000	\$ 91,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 75,000	\$ 58,000	\$ 17,000	--
	<u>Retirement Debt Service:</u> Reflects OPS' proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 225,000	\$ 135,000	\$ 90,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 16,000	\$ 12,000	\$ 4,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 441,000	\$ 441,000	\$ --	--
	<u>Services and Supplies Increase:</u> Reflects an increase in costs for 1) services rendered by other County departments, 2) fuel, and 3) outside vendors, offset by an increase of revenue and intrafund transfers.			
6.	\$ (-269,000)	\$ (-217,000)	\$ (-52,000)	--
	<u>One-Time Only Funding:</u> Reflects the elimination of one-time only funding for the Dispatch Center and the Amigos Hall Training Center Refurbishment.			
7.	\$ 208,000	\$ 208,000	\$ --	--
	<u>Fixed Assets:</u> Reflects funding for the replacement of outdated digital recorder equipment at the Department of Health Services medical centers and the Hall of Records, offset by charges to benefitting client departments.			
Total \$	7,329,000	\$ 7,179,000	\$ 150,000	14.0

HUMAN RESOURCES

MICHAEL J. HENRY, DIRECTOR OF PERSONNEL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	12,094,000	9,173,000	15,283,000	3,189,000
Employee Benefits	3,788,000	3,784,000	5,089,000	1,301,000
Total Salaries and Employee Benefits	15,882,000	12,957,000	20,372,000	4,490,000
<u>Services & Supplies</u>				
Communications	218,000	236,000	254,000	36,000
Computer Equipment-Non Capital	60,000	173,000	173,000	113,000
Computer Software	40,000	57,000	154,000	114,000
Household Expense	1,000	1,000	1,000	0
Information Technology Services	307,000	210,000	276,000	(31,000)
Insurance	41,000	5,000	6,000	(35,000)
Maintenance-Bldgs & Improv	40,000	37,000	41,000	1,000
Maintenance-Equipment	54,000	10,000	54,000	0
Memberships	12,000	6,000	6,000	(6,000)
Miscellaneous Expense	144,000	132,000	156,000	12,000
Office Expense-Other	238,000	183,000	238,000	0
Office Expense-Stat & Forms	0	6,000	6,000	6,000
Professional & Spec Svcs	6,841,000	6,496,000	8,910,000	2,069,000
Rents & Leases-Bldg & Improv	739,000	739,000	750,000	11,000
Rents & Leases-Equipment	131,000	222,000	131,000	0
Special Departmental Expense	150,000	252,000	315,000	165,000
Telecommunications	0	35,000	20,000	20,000
Training	17,000	53,000	19,000	2,000
Trans & Travel-Auto Mileage	24,000	33,000	24,000	0
Trans & Travel-Auto Service	19,000	6,000	31,000	12,000
Trans & Travel-Other	12,000	1,000	12,000	0
Trans & Travel-Traveling	13,000	88,000	88,000	75,000
Utilities	188,000	188,000	218,000	30,000
Total Services & Supplies	9,289,000	9,169,000	11,883,000	2,594,000
<u>Other Charges</u>				
Judgments & Damages	2,000	2,000	0	(2,000)
Ret-Other Long Term Debt	69,000	69,000	99,000	30,000
Total Other Charges	71,000	71,000	99,000	28,000
<u>Fixed Assets</u>				
Equipment	75,000	75,000	75,000	0
Total Fixed Assets	75,000	75,000	75,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0

Human Resources (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Expenditure Distributions	0	0	0	0
Gross Total	25,317,000	22,272,000	32,429,000	7,112,000
Less: Intrafund Transfers	7,454,000	7,093,000	9,863,000	2,409,000
TOTAL NET REQUIREMENTS	17,863,000	15,179,000	22,566,000	4,703,000
REVENUES:				
Intergovernmental Revenues:				
State	256,000	302,000	302,000	46,000
Charges For Services	12,901,000	9,700,000	16,350,000	3,449,000
Miscellaneous	150,000	150,000	78,000	(72,000)
Other Financing Sources	0	471,000	0	0
TOTAL REVENUES	13,307,000	10,623,000	16,730,000	3,423,000
NET COUNTY COST	4,556,000	4,556,000	5,836,000	1,280,000

HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

BAYAN LEWIS, CHIEF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	26,583,000	23,170,420	27,392,000	809,000
Employee Benefits	12,249,000	9,329,580	12,661,000	412,000
Total Salaries and Employee Benefits	38,832,000	32,500,000	40,053,000	1,221,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	243,800	179,560	242,800	(1,000)
Communications	276,000	276,000	356,000	80,000
Computer Equipment-Non Capital	200,000	200,000	200,000	0
Computer Software	52,600	41,963	52,600	0
Household Expense	9,600	9,185	10,100	500
Information Technology Services	25,000	0	25,000	0
Insurance	105,000	105,000	130,000	25,000
Maintenance-Bldgs & Improv	25,000	26,011	34,500	9,500
Maintenance-Equipment	421,500	258,000	392,000	(29,500)
Memberships	1,000	1,000	1,000	0
Office Expense-Other	384,400	374,900	620,250	235,850
Office Expense-Postage	4,000	8,000	9,000	5,000
Office Expense-Stat & Forms	39,900	25,000	40,250	350
Professional & Spec Svcs	17,699,700	17,400,000	23,527,600	5,827,900
Publications & Legal Notice	16,200	0	16,200	0
Rents & Leases-Equipment	96,500	42,000	76,500	(20,000)
Small Tools & Instruments	6,500	2,500	36,500	30,000
Special Departmental Expense	79,950	52,881	120,900	40,950
Training	484,000	267,000	417,000	(67,000)
Trans & Travel-Auto Mileage	1,750	1,000	2,700	950
Trans & Travel-Other	100	0	100	0
Trans & Travel-Traveling	11,700	12,000	16,000	4,300
Utilities	290,800	20,000	301,000	10,200
Total Services & Supplies	20,475,000	19,302,000	26,628,000	6,153,000
<u>Other Charges</u>				
Judgments & Damages	101,000	51,000	101,000	0
Other Charges	274,000	274,000	290,000	16,000
Total Other Charges	375,000	325,000	391,000	16,000
<u>Fixed Assets</u>				
Equipment	684,000	684,000	723,000	39,000
Total Fixed Assets	684,000	684,000	723,000	39,000
<u>Other Financing Uses</u>				
Operating Transfers Out	100,000	100,000	0	(100,000)
Total Other Financing Uses	100,000	100,000	0	(100,000)

Human Resources - Office of Public Safety (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	60,466,000	52,911,000	67,795,000	7,329,000
Less: Intrafund Transfers	24,101,000	20,932,000	28,152,000	4,051,000
TOTAL NET REQUIREMENTS	36,365,000	31,979,000	39,643,000	3,278,000
REVENUES:				
Fines, Forfeitures & Penalties	90,000	150,000	160,000	70,000
Intergovernmental Revenues:				
Federal	1,159,000	552,000	1,159,000	0
Charges For Services	27,616,000	23,875,000	30,674,000	3,058,000
Miscellaneous	48,000	42,000	48,000	0
TOTAL REVENUES	28,913,000	24,619,000	32,041,000	3,128,000
NET COUNTY COST	7,452,000	7,360,000	7,602,000	150,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: HUMAN RESOURCES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Countywide Human Resources and Benefits Administration	\$27,404,000	\$9,122,000	\$13,520,000	\$4,762,000	\$345,000	\$4,417,000	202.0
Mandated program with discretionary service level - County Charter 22 3/4, Civil Rule 3 - 24, County Code Title 5.31.010.							
Provides central policy development and administration of human resources functions such as employee development training, recruitment, classification, employee appeals and compensations programs. Completes special studies of Human Resources policies and procedures. Monitors compliance by departments with delegated human resources programs. Provides administration of employee benefit programs such as the Cafeteria Benefits Plans, Deferred Income Programs, Disability Benefits and Workers' Compensation. Also provides Child Care Planning grant activities.							
2. Examinations and Recruitment	\$2,470,000	\$440,000	\$1,674,000	\$356,000	\$30,000	\$326,000	26.0
Mandated program with discretionary service level - County Charter 22 3/4, Civile Service Rule 3 - 24, County Code.							
Provides examination services for executive, selective and centralized countywide classifications.							
3. Civil Service Advocacy	\$781,000	\$214,000	\$555,000	\$12,000	\$9,000	\$3,000	10.0
Non-mandated program with discretionary service levels.							
Represents County departments in matters involving employee discipline before the Civil Service Commission. The unit provides a high level of advocacy which is uniform, effective, and professional with special emphasis on fully sustaining the department's recommended discipline while minimizing demands on departmental resources.							
4. Administration	\$1,774,000	\$87,000	\$981,000	\$706,000	\$22,000	\$684,000	20.0
Non-mandated, discretionary program.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.							
Total	\$32,429,000	\$9,863,000	\$16,730,000	\$5,836,000	\$406,000	\$5,430,000	258.0

28.14

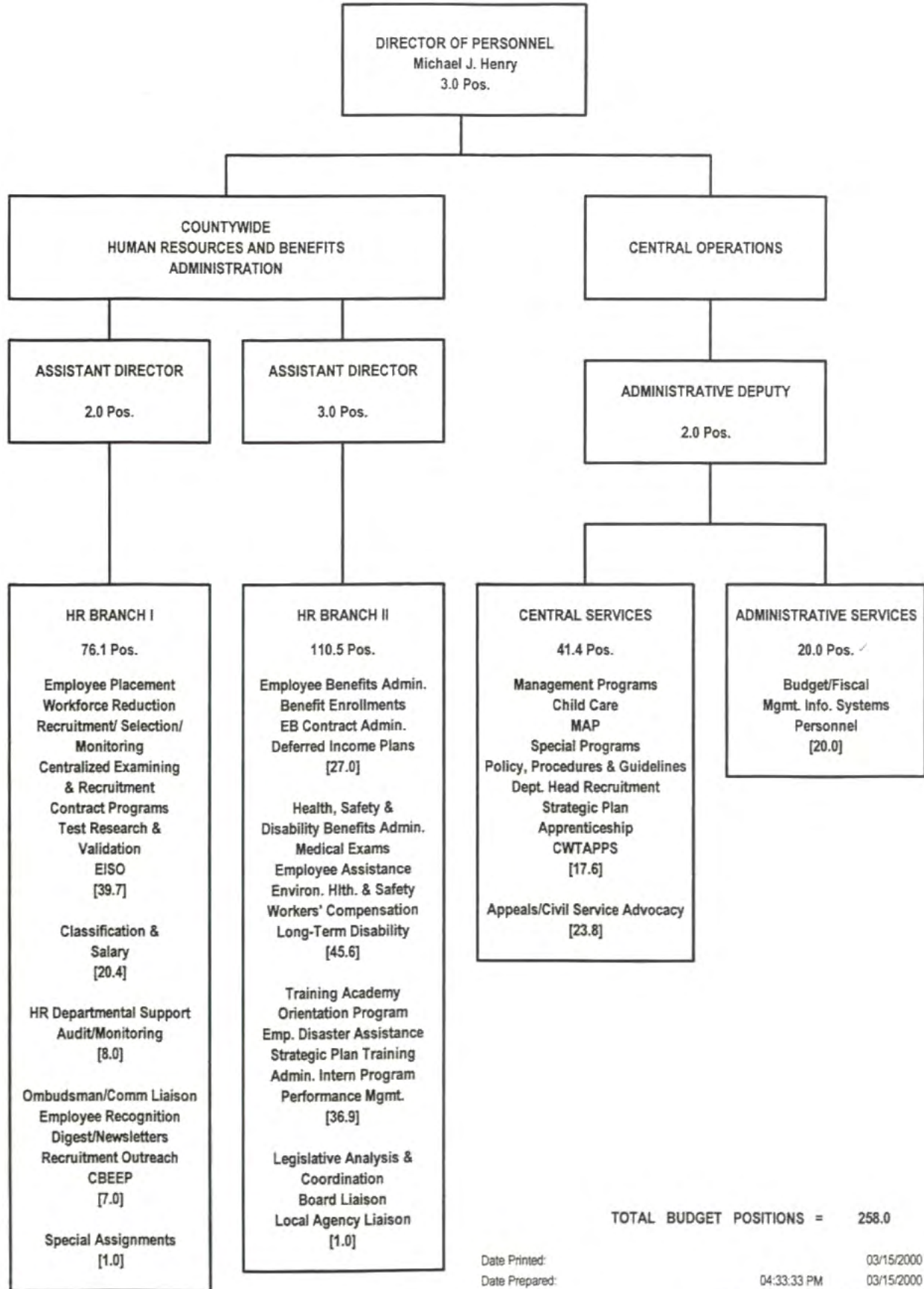
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Administrative Bureau	\$5,162,000	\$2,429,700	\$2,462,000	\$270,300	\$525,000	(\$254,700)	68.0
Non-mandated, discretionary program.							
Provides central administrative support to the Office of Public Safety. Includes Executive Office, Internal Affairs, Training, Budgeting, Accounting Personnel/Payroll, Procurement, Contracting, and Data Systems functions.							
2. Health Bureau	\$29,204,300	\$1,017,500	\$28,186,800	\$0	\$74,000	(\$74,000)	301.0
Non-mandated, discretionary program.							
Provides police and security services to Hospitals, Health Centers, and Public Health facilities.							
3. Facilities Bureau	\$24,800,000	\$24,704,800	\$95,200	\$0	\$75,000	(\$74,000)	189.0
Non-mandated, discretionary program.							
Provides police and security services to all County departments (excluding Health Services and the Department of Parks & Recreation).							
4. Parks Bureau	\$8,628,700	\$0	\$1,297,000	\$7,331,700	\$40,500	\$7,291,200	137.0
Non-mandated, discretionary program.							
Provides police services to parks and recreation areas throughout the County.							
Total	\$67,795,000	\$28,152,000	\$32,041,000	\$7,602,000	\$714,500	\$6,887,500	695.0

28.15

**DEPARTMENT OF HUMAN RESOURCES
2000-2001 Revised Organization Chart**



TOTAL BUDGET POSITIONS = 258.0

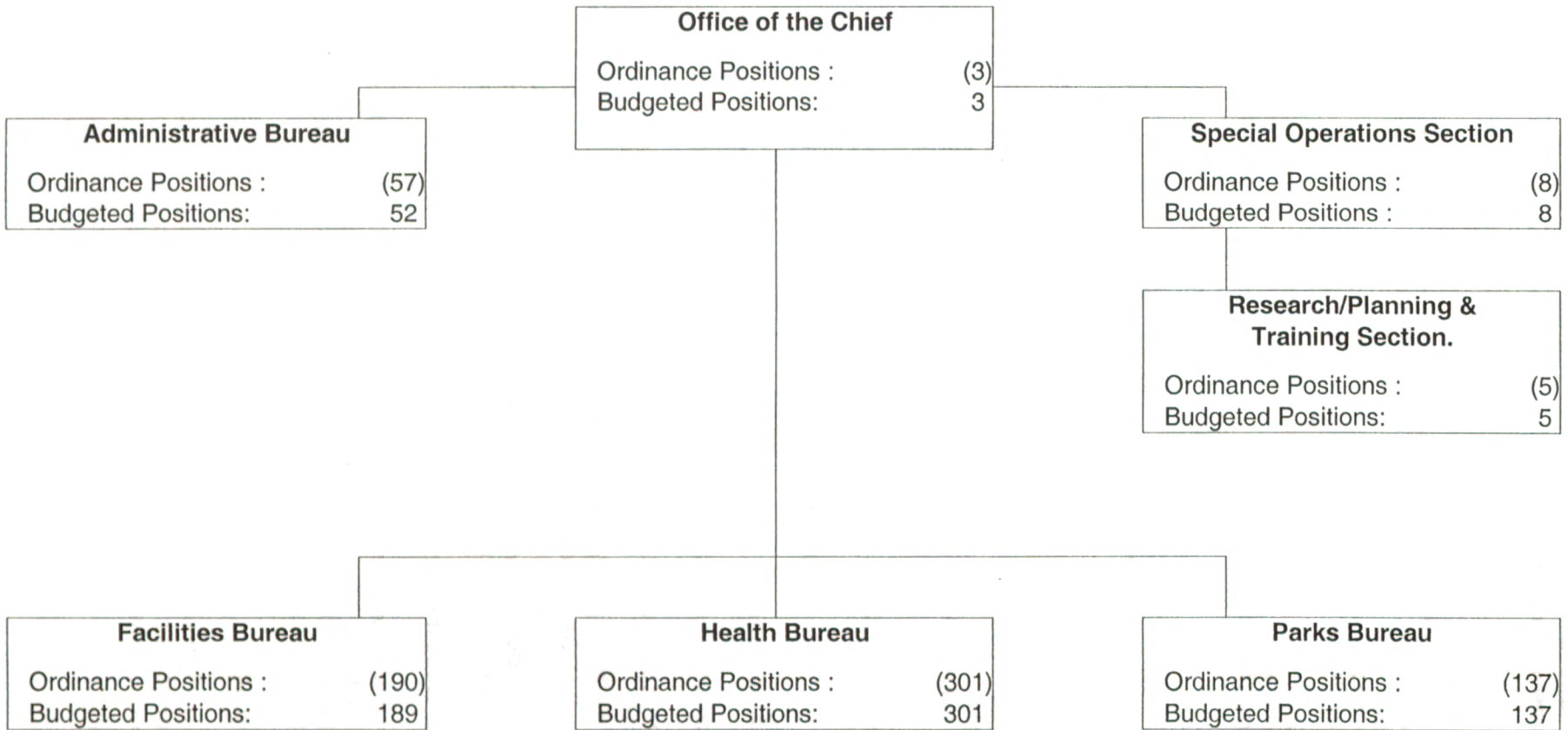
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OFFICE OF PUBLIC SAFETY
BAYAN LEWIS, CHIEF

ORDINANCE POSITIONS	(701)	BUDGETED POSITIONS	695
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28.17



**INFORMATION SYSTEMS ADVISORY BODY
JOHN RUEGG, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 9,928,282	\$ 11,000,000	\$ 11,000,000	\$ 16,351,000	\$ 11,751,000	\$ 751,000
OTHER CHARGES	263,599					
FIXED ASSETS-EQUIP	814,354	250,000	250,000	225,000	225,000	-25,000
OTHER FINANCING USES	730,416	724,000	724,000			-724,000
GROSS TOTAL	\$ 11,736,651	\$ 11,974,000	\$ 11,974,000	\$ 16,576,000	\$ 11,976,000	\$ 2,000
LESS INTRAFD TRANSFER	8,723,782	8,469,000	8,469,000	8,306,000	8,306,000	-163,000
NET TOTAL	\$ 3,012,869	\$ 3,505,000	\$ 3,505,000	\$ 8,270,000	\$ 3,670,000	\$ 165,000
REVENUE	3,231,335	3,505,000	3,505,000	3,670,000	3,670,000	165,000
NET COUNTY COST	\$ -218,466	\$	\$	\$ 4,600,000	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$	\$ 100,000	\$ 100,000	\$	\$	\$ -100,000
FEDERAL-OTHER	730,252	415,000	415,000	565,000	565,000	150,000
MISCELLANEOUS	2,235,412	2,284,000	2,284,000	2,499,000	2,499,000	215,000
OPERATING TRANSFER IN	265,671	706,000	706,000	606,000	606,000	-100,000
TOTAL	\$ 3,231,335	\$ 3,505,000	\$ 3,505,000	\$ 3,670,000	\$ 3,670,000	\$ 165,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

To develop accessible and accurate automated justice information systems.

2000-01 Budget Message

The 2000-01 Proposed Budget provides funding to continue development of the Los Angeles Document and Object Exchange (LADOX) project and the Consolidated Criminal History Reporting System (CCHRS); Phase II of the Conditions of Probation System (COPS); expansion of the Legal Research project and the Drug Court Management Information System (DCMIS); and to maintain existing systems. The Proposed Budget also reflects a reduction in funding due to completion of loan payments to the Productivity Investment Fund for CCHRS.

Multi-Year Budget Planning

The Information Systems Advisory Body (ISAB) will continue to develop multi-year plans for upgrading network accessibility at each criminal justice facility, enhance revenues through the marketing of County justice systems and related data, expand system integration tools for interagency data and document exchange, and enhance the capability of existing interagency systems.

Critical Needs

ISAB has a critical unmet need for funding to: add web-based internet access to the Legal Research project; provide for the ongoing maintenance, enhancements, and operational costs of expanding DCMIS and LADOX; and accelerate replacement of network hardware upgrades in the Criminal Justice Information System.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-595,000)	\$ (-595,000)	\$ --	--
	<u>CCHRS</u> : Reflects completion of loan payments to the Productivity Investment Fund, partially offset by an increase in ongoing support and operational costs.			
2.	\$ 415,000	\$ 415,000	\$ --	--
	<u>LADOX</u> : Reflects increased funding for ongoing support and operational costs, including \$250,000 for the support and maintenance of the LADOX workflow system installed at the Probation Department.			
3.	\$ (-356,000)	\$ (-356,000)	\$ --	--
	<u>Defense Management System (DMS)</u> : Reflects a decrease in one-time requirements for the DMS workstation equipment.			
4.	\$ 330,000	\$ 330,000	\$ --	--
	<u>Legal Research Project</u> : Reflects increased funding for new research materials, equipment and services provided by the Internal Services Department.			
5.	\$ (-220,000)	\$ (-220,000)	\$ --	--
	<u>Videoconferencing</u> : Reflects decreased funding from an Air Quality Management District grant.			
6.	\$ 170,000	\$ 170,000	\$ --	--
	<u>Transportation Management Automated System (TMAS)</u> : Reflects increased funding for the development of the Sheriff's TMAS application, which would track movement of inmates throughout the County justice system and jail facilities.			
7.	\$ 57,000	\$ 57,000	\$ --	--
	<u>Juvenile Case Management System (JCMS)</u> : Reflects increased funding from the Probation Department for support and operational costs for JCMS.			
8.	\$ 53,000	\$ 53,000	\$ --	--
	<u>COPS</u> : Reflects increased funding from the Sheriff for continued upgrade of the COPS system.			
9.	\$ 50,000	\$ 50,000	\$ --	--
	<u>DCMIS</u> : Reflects an increase in funding from the Countywide Criminal Justice Coordination Committee for ongoing support and maintenance costs for the DCMIS System.			
10.	\$ 1,000	\$ 1,000	\$ --	--
	<u>District Attorney (DA) Funding Adjustment</u> : Reflects an increase in funding for the Prosecutor's Information Management System, partially offset by a decrease in DA facility costs.			

Information Systems Advisory Body (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
11.	\$ 97,000	\$ 97,000	\$ --	--
<u>Various Projects:</u> Reflects various miscellaneous changes in the cost of operating various criminal justice systems, partially offset by an increase in Marketing Fund revenue.				
Total \$	2,000	\$ 2,000	\$ 0	0.0

INFORMATION SYSTEMS ADVISORY BODY

JOHN RUEGG, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Admin & General	1,005,000	1,005,000	954,000	(51,000)
Communications	151,000	151,000	151,000	0
Computer Equipment - Non Capital	3,299,000	3,299,000	3,525,000	226,000
Computer Software	1,427,000	1,427,000	1,362,000	(65,000)
Information Technology Services	2,971,000	2,971,000	3,710,000	739,000
Miscellaneous Expense	0	0	0	0
Office Expense - Other	0	0	0	0
Professional & Spec Svcs	1,757,000	1,757,000	1,674,000	(83,000)
Rents & Leases - Bldg & Improv	275,000	275,000	275,000	0
Special Departmental Expenses	0	0	0	0
Training	115,000	115,000	100,000	(15,000)
Total Services & Supplies	11,000,000	11,000,000	11,751,000	751,000
<u>Other Charges</u>				
Other Charges	0	0	0	0
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Equipment	250,000	250,000	225,000	(25,000)
Total Fixed Assets	250,000	250,000	225,000	(25,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	724,000	724,000	0	(724,000)
Total Other Financing Uses	724,000	724,000	0	(724,000)
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	11,974,000	11,974,000	11,976,000	2,000
Less: Intrafund Transfers	8,469,000	8,469,000	8,306,000	(163,000)
TOTAL NET REQUIREMENTS	3,505,000	3,505,000	3,670,000	165,000

Information Systems Advisory Body (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REVENUES:				
Intergovernmental Revenues:				
Federal	415,000	415,000	415,000	0
Other	100,000	100,000	150,000	50,000
Charges For Services	2,284,000	2,284,000	2,499,000	215,000
Miscellaneous	706,000	706,000	606,000	(100,000)
TOTAL REVENUES	3,505,000	3,505,000	3,670,000	165,000
NET COUNTY COST	0	0	0	0

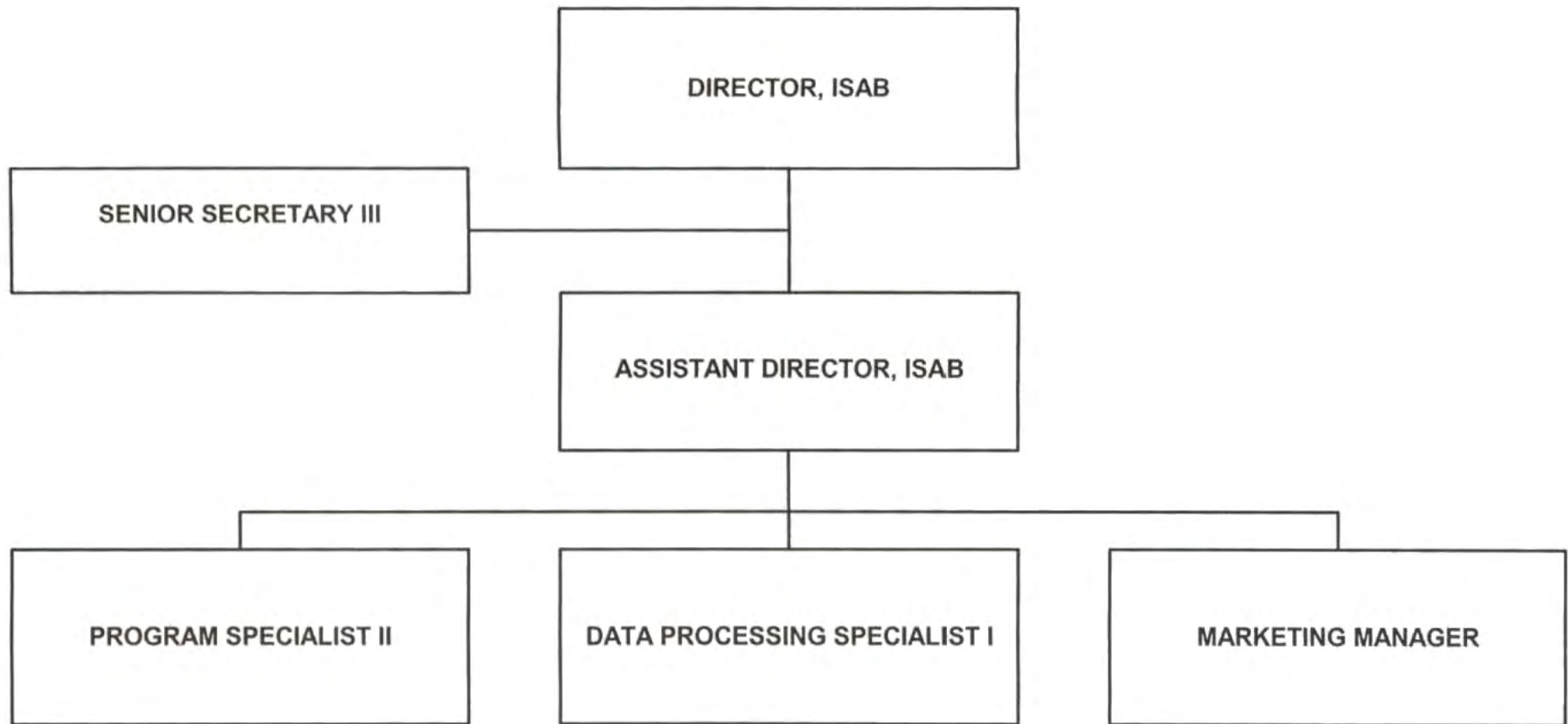
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: INFORMATION SYSTEMS ADVISORY BODY (ISAB)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. ISAB Systems Support	\$11,370,00	\$8,306,000	\$3,064,000	\$0	\$275,000	(\$275,000)	0.0
Non-mandated, discretionary program.							
This program provides funding to support the criminal justice systems participating in ISAB, ensure system interfaces, and provide technical and administrative support, and workload data analysis.							
2. Marketing	\$351,000	\$0	\$351,000	\$0	\$0	\$0	0.0
Non-mandated, discretionary program.							
This program provides support for the ISAB marketing effort which is anticipated to generate approximately \$209,000 in royalty revenues, 18 percent of which goes to the County General Fund.							
3. Videoconferencing	\$255,000	\$0	\$255,000	\$0	\$0	\$0	0.0
Non-mandated, discretionary program.							
This program provides for the managing of ISAB's videoconferencing efforts. The funds will cover maintenance, operations, and videoconferencing expansion for additional videoconferencing and interviewer stations throughout the County.							
Total	\$11,976,000	\$8,306,000	\$3,670,000	\$0	\$275,000	(\$275,000)	0.0

29.5

INFORMATION SYSTEMS ADVISORY BODY (ISAB)
2000-01 ORGANIZATION CHART



INTERNAL SERVICES
JOAN OUDERKIRK, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 128,832,183	\$ 138,687,000	\$ 150,401,000	\$ 160,808,000	\$ 160,808,000	\$ 10,407,000
SERVICES & SUPPLIES	105,701,492	124,625,000	126,395,000	143,938,000	143,938,000	17,543,000
OTHER CHARGES	7,168,002	9,488,000	11,274,000	12,270,000	12,270,000	996,000
FIXED ASSETS-EQUIP	1,845,026	2,235,000	2,711,000	2,526,000	2,526,000	-185,000
GROSS TOTAL	\$ 243,546,703	\$ 275,035,000	\$ 290,781,000	\$ 319,542,000	\$ 319,542,000	\$ 28,761,000
LESS INTRAFD TRANSFER	180,148,257	204,877,000	217,028,000	245,571,000	245,571,000	28,543,000
NET TOTAL	\$ 63,398,446	\$ 70,158,000	\$ 73,753,000	\$ 73,971,000	\$ 73,971,000	\$ 218,000
REVENUE	62,448,933	68,291,000	71,863,000	70,892,000	70,892,000	-971,000
NET COUNTY COST	\$ 949,513	\$ 1,867,000	\$ 1,890,000	\$ 3,079,000	\$ 3,079,000	\$ 1,189,000
BUDGETED POSITIONS	2,239.0	2,351.0	2,351.0	2,423.0	2,423.0	72.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400					
CONSTRUCTION PERMITS	132					
RENTS AND CONCESSIONS	2,119,894					
STATE-OTHER	200,550					
LEGAL SERVICES	80,221					
PLANNING & ENG SVCS	151,400					
RECORDING FEES	123,758					
CHRGs FOR SVCS-OTHER	57,352,135	68,291,000	71,863,000	70,892,000	70,892,000	-971,000
OTHER SALES	170,429					
MISCELLANEOUS	2,186,387					
SALE OF FIXED ASSETS	63,627					
TOTAL	\$ 62,448,933	\$ 68,291,000	\$ 71,863,000	\$ 70,892,000	\$ 70,892,000	\$ -971,000
FUND	GENERAL FUND		FUNCTION	GENERAL	ACTIVITY	PROPERTY MANAGEMENT

Mission Statement

To support the County by providing excellent in-house, contracted and advisory services in the areas of purchasing, contracting, facilities, information technology and other essential support and administrative services.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects appropriations of \$319.5 million offset by reimbursement of \$316.5 million from other County departments and outside agencies. The Proposed Budget includes a net County cost increase of \$1.2 million primarily to fully fund the Office of Small Business and the Cooperative Extension programs, and rent expense increases. Other significant changes include 72.0 additional positions to support: Job Order Contracting (JOC) project management; apprenticeship program expansion; internet development projects; contract monitoring; and improved recruitment and classification functions consistent with the Department's strategic plan. The Proposed Budget also reflects \$3.2 million for negotiated increases in salaries and employee benefits and \$4.0 million in contingency funding for information technology and telecommunications contracts to backfill ongoing information technology vacancies.

Multi-Year Budget Planning

Internal Services Department (ISD) services are provided to assist customer departments in the accomplishment of their programs. ISD's focus continues to be to enhance and improve the effectiveness and efficiency of its services to better serve customer departments. ISD's efforts over the next five years are detailed in the Department's strategic plan with an emphasis on the following:

- Establishing partnerships with ISD customers in order to assist County departments in achieving their respective goals of improving County public services and the quality of life.
- Exceeding customer expectations by pro-actively taking steps to improve service delivery, timeliness and the quality of services provided to customer departments.
- Adding value to the County's policy- and decision-making through ISD's special knowledge and expertise.
- Assisting in developing uniform County standards to manage processes and systems and preserve assets.
- Assisting in shaping investments and re-investments in information technology and facility assets that support County departments, including expanding the cost-effective use of technology, innovation and modernization both internally and countywide, and developing a long-term County capital facilities management plan to identify and assist in resolving deferred maintenance needs.
- Maintaining the integrity, availability and reliability of the County's information technology infrastructure.
- Developing and maintaining state-of-the-art ISD systems and physical facilities to better meet County needs.
- Creating and retaining an excellent ISD workforce through quality training, recruitment and classification programs.

ISD will continue to seek cost reductions where appropriate and conduct ongoing bench-marking and cost analysis in order to maximize departmental cost-effectiveness.

Critical Needs

Deferred facilities maintenance continues to be a critical County unmet need. While additional funding was again provided by the Board of Supervisors in 1999-00, unfunded deferred maintenance requirements for facilities maintained by ISD continues to exceed \$100 million. Funding is also required to implement energy retrofit projects to ensure future utility savings and efficiencies.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Building maintenance costs	\$20,692,734	\$23,118,354	\$26,305,550	\$27,673,504
Custodial services costs	\$16,230,194	\$17,539,361	\$17,531,317	\$21,448,954
Parking services costs	\$796,140	\$767,915	\$1,001,721	\$1,170,357
Parking services employees	10	11	12	13
Purchasing costs	\$4,708,801	\$6,079,224	\$7,029,161	\$7,345,164
IBM operations costs	\$21,894,835	\$23,722,722	\$23,270,878	\$25,509,818
Unisys operations costs	\$14,775,256	\$14,455,990	\$15,194,620	\$16,136,406
Application programming labor costs	\$25,121,143	\$27,000,872	\$28,923,763	\$36,308,739
Network/host access costs (1)	\$2,301,728	\$3,405,366	\$6,304,222	\$8,271,684

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
Building maintenance square footage	20,220,127	19,659,035	19,591,060	19,679,473
Service calls completed	57,331	54,638	63,511	66,700
Direct work hours delivered	297,716	303,305	342,146	357,266
Total custodial square footage	13,562,674	13,276,058	12,784,444	12,053,038
Number of ISD and contract custodial staff	464	470	469	450
Net parking services income	\$7,166,150	\$8,954,582	\$8,400,000	\$8,350,000
Parking spaces	20,497	20,497	20,926	20,926
Dollar value of purchase orders	\$716,302,530	\$825,516,686	\$898,798,737	\$898,869,634
IBM processing minutes	1,430,620	1,643,720	1,783,831	1,936,621
Unisys processing minutes	12,221,408	14,558,671	16,895,949	16,985,690
Programming annual labor hours (2)	434,403	429,058	407,329	520,345
LAInternet access ports (3)	572	785	1,122	1,400
<u>Efficiency</u>				
Average cost of building maintenance per square foot	\$1.02	\$1.17	\$1.34	\$1.41
Custodial cost per square foot	\$1.20	\$1.32	\$1.37	\$1.78
Number of spaces managed per parking employee	2,050	1,863	1,744	1,610
Value of purchase orders per dollar of ISD cost	\$152.12	\$135.79	\$127.86	\$122.38
IBM input/output cost per processing minute	\$15.30	\$14.43	\$13.05	\$13.17
Unisys input/output cost per processing minute	\$1.21	\$.99	\$.90	\$.95
Annual programming labor hours per person	1,751	1,773	1,740	1,740
Cost per LAInternet access port	\$4,024	\$4,338	\$5,618	\$5,908
<u>Effectiveness/Outcome</u>				
Average building maintenance days to completion	2.80	2.86	2.75	2.75
Square footage maintained per custodial staff	29,230	28,247	27,259	26,785
Direct purchase orders issued within 30 days	65%	75%	75%	75%
Percent of time IBM system available for use (4)	99.96%	99.89%	99.97%	99.97%
Percent of time Unisys system available for use (4)	99.94%	99.97%	99.92%	99.92%
Service requests completed within agreed time	82%	82%	90%	95%
Percent of time LAInternet ports are available	99.95%	99.95%	99.95%	99.95%
Income generated per dollar of parking services cost	\$9.00	\$11.66	\$8.38	\$7.13

Objectives for 2000-01

- ISD's objectives for 2000-01 and subsequent fiscal years are documented in the departmentwide and service-level strategic plans. The plans identify a series of initiatives to enhance ISD's performance in the areas of customer service, County leadership, infrastructure and logistics, and employee excellence.

Performance Measures (cont'd)Explanatory Notes

- (1) Reflects the costs associated with LAInternet and the acquisition of increased bandwidth circuits which provide LAInternet users with faster access and data transmission speeds.
- (2) Programming hours projected for 2000-01 assumes that ISD will be able to fill vacant positions in this area.
- (3) Network access ports are connections points to LAInternet, such as local area networks or PBX connections.
- (4) Standard uptime for the data center mainframe is 99.8 percent.

	<u>Gross</u> <u>Appropriation</u>	<u>Changes From 1999-00 Budget</u>		<u>Budgeted</u> <u>Positions</u>
		<u>Revenue/IFT</u>	<u>Net County Cost</u>	
<u>Program Changes</u>				
1.	\$ 467,000	\$ 467,000	\$ --	11.0
	<u>JOC Project Management</u> : Reflects reimbursable funding for: 1.0 Principal Facilities Project Manager, 3.0 Facilities Project Manager IIs, 4.0 Facilities Project Manager Is; 1.0 Supervising Contract Program Monitor, 1.0 Contract Program Monitor and 1.0 Steam Fitter and Refrigeration Mechanic Supervisor and architectural consulting services to provide project management and contract monitoring for the JOC program, partially offset by reductions in consultant services.			
2.	\$ 843,000	\$ 843,000	\$ --	22.0
	<u>Apprenticeship Program</u> : Reflects reimbursable funding for 22.0 apprentice and crafts positions to expand the apprenticeship program to address workload increases.			
3.	\$ 5,317,000	\$ 5,317,000	\$ --	(-10.0)
	<u>Custodial Contracts</u> : Reflects reimbursable funding for 3.0 Contract Monitor positions and an increase in custodial contract costs for new contracts and contract increases, partially offset by the deletion of 13.0 vacant custodial positions.			
4.	\$ 631,000	\$ 631,000	\$ --	1.0
	<u>Facilities Management Information System (FMIS)</u> : Reflects reimbursable funding for 1.0 Electrician Supervisor position and related increase in services and supplies for the implementation of FMIS which will provide data related to facilities maintained and equipped by ISD.			
5.	\$ 350,000	\$ 350,000	\$ --	2.0
	<u>Project Plan Reviews</u> : Reflects the addition of 1.0 Electrician and 1.0 Refrigeration Mechanic, and funding for contract resources, to provide project plans and specifications reviews to verify compliance with building code requirements.			
6.	\$ 937,000	\$ 937,000	\$ --	8.0
	<u>Information Technology Project Management</u> : Reflects the addition of 1.0 Administrative Manager XIII, 5.0 Information Technology Specialists, 1.0 Senior Telecommunications Systems Engineer, and 1.0 Telecommunications Systems Consulting Engineer to provide project management services for information technology projects.			

Internal Services (cont'd)

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Program Changes (cont'd)</u>					
7.	\$ 1,177,000	\$ 1,177,000	\$ --		--
<u>Internet/Network Services:</u> Reflects increased funding for Internet access costs and network monitoring software required to provide technical information on network status and assist in network problem resolution.					
8.	\$ 250,000	\$ 250,000	\$ --		--
<u>Technology Academy:</u> Reflects funding to provide technical training for ISD's Information Technology Service employees.					
9.	\$ 1,700,000	\$ 1,700,000	\$ --		--
<u>Telecommunications Services:</u> Reflects the purchase of additional wider broadband data circuits for the LAInternet to meet customer needs.					
10.	\$ 2,191,000	\$ 2,191,000	\$ --		2.0
<u>Data Center Operations:</u> Reflects the addition of 1.0 Section Manager IT Systems Programming and 1.0 Supervising Administrative Assistant III, as well as various data center processors and tape drives required to provide secure data center access from remote locations, due to increased workload.					
11.	\$ 568,000	\$ 568,000	\$ --		5.0
<u>Internet Services:</u> Reflects the addition of 4.0 Information Technology Specialists, 1.0 EDP Principal Programmer Analyst, and 1.0 EDP Senior Programmer Analyst to address workload increases and monitor contractor resources for various Internet development projects, partially offset by the deletion of 1.0 vacant Administrative Assistant III position.					
12.	\$ 596,000	\$ 596,000	\$ --		5.0
<u>Contractor Supervision:</u> Reflects the addition of 5.0 Information Technology Specialist positions to provide supervision for increased contract programming resources.					
13.	\$ 995,000	\$ 995,000	\$ --		--
<u>UNIX Data Center:</u> Reflects an increase in costs for software and computer related supplies for the UNIX Mid-Range data center.					
14.	\$ 669,000	\$ 669,000	\$ --		7.0
<u>ISD Contracts:</u> Reflects the addition of 1.0 Section Manager, Administration; 6.0 Contract Program Monitors; 1.0 Secretary III; 1.0 EDP Senior Support Analyst; 2.0 EDP Support Analyst IIs and 1.0 System Aid for enhanced contract compliance monitoring of all ISD contracts, and to provide technical support for purchasing information systems. These increases are partially offset by the deletion of 5.0 vacant positions due to efficiency improvements.					

Internal Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
15.	\$ 144,000	\$ 144,000	\$ --	4.0
	<u>Mail/Messenger Services:</u> Reflects the addition of 4.0 County Messenger Driver positions due to increased customer requests.			
16.	\$ 344,000	\$ 344,000	\$ --	1.0
	<u>Parking Services:</u> Reflects the addition of 1.0 Contract Monitor, Parking Services position and related services and supplies to acquire and monitor additional parking contacts.			
17.	\$ 982,000	\$ 982,000	\$ --	5.0
	<u>Recruitment and Classifications:</u> Reflects the addition of 1.0 Section Manager, Administration; 1.0 Administrative Services Manager II and 3.0 Senior Departmental Personnel Technicians and related services and supplies required to expand and improve recruitment and classification efforts consistent with the Department's strategic plan.			
18.	\$ 601,000	\$ 601,000	\$ --	14.0
	<u>Secretarial Support:</u> Reflects the addition of 14.0 Secretary III positions in various organizations to provide the appropriate level of secretarial support departmentwide.			
19.	\$ 264,000	\$ --	\$ 264,000	(-5.0)
	<u>Office of Small Business:</u> Reflects full-year funding for services rendered by the Office of Small Business, and the deletion of 5.0 positions added to ISD to provide these services in 1999-00.			
20.	\$ 360,000	\$ --	\$ 360,000	--
	<u>Cooperative Extension Program:</u> Reflects funding for agricultural education outreach programs services provided by the Community Development Commission.			
<u>Other Changes</u>				
1.	\$ 4,077,000	\$ 4,077,000	\$ --	--
	<u>Contingency:</u> Reflects an increase in contingency funding for information technology and telecommunications contract services to backfill continuing vacancies in these positions.			
2.	\$ 3,246,000	\$ 3,246,000	\$ --	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
3.	\$ 1,056,000	\$ 1,056,000	\$ --	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Internal Services (cont'd)

	<u>Changes From 1999-00 Budget</u>			
<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	<i>Budgeted Positions</i>	
<u>Other Changes (cont'd)</u>				
4. \$ 565,000	\$ --	\$ 565,000	--	
<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
5. \$ 431,000	\$ 431,000	\$ --	--	
<u>ISD Vehicle Replacement Program:</u> Reflects funding to implement a vehicle replacement program for ISD vehicles which have exceeded County standard replacement criteria.				
Total \$ 28,761,000	\$ 27,572,000	\$ 1,189,000	72.0	

INVENTORY CLEARING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 1,376,109	\$ 2,100,000	\$ 3,500,000	\$ 2,000,000	\$ 2,000,000	\$ -1,500,000
LESS EXPENDITURE DIST	1,736,997	2,100,000	3,500,000	2,000,000	2,000,000	-1,500,000
TOT S & S	-360,888					
GROSS TOTAL	\$ -360,888	\$	\$	\$	\$	\$
NET COUNTY COST	\$ -360,888	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2000-01 Budget Message

The Inventory Clearing fund is under the jurisdiction of the Director of Internal Services. This fund provides for the acquisition of inventory materials required in conjunction with services provided by the Internal Services Department (ISD).

The 2000-01 Proposed Budget reflects a services and supplies decrease of \$1.5 million due to the expanded use of direct delivery services from vendors. Costs are fully reimbursed by County departments.

CUSTOMER DIRECT SERVICES AND SUPPLIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 28,422,650	\$ 38,243,000	\$ 43,659,000	\$ 53,065,000	\$ 53,065,000	\$ 9,406,000
LESS EXPENDITURE DIST	28,422,650	38,243,000	43,659,000	53,065,000	53,065,000	9,406,000
TOT S & S						
GROSS TOTAL	\$	\$	\$	\$	\$	\$
NET COUNTY COST	\$	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2000-01 Budget Message

A "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

The 2000-01 Proposed Budget reflects a \$9.4 million increase primarily related to contract services for the Department of Public Social Services (to support LEADER), the Department of Mental Health and the Sheriff.

Changes From 1999-00 Budget

	<i>Gross Appropriation</i>	<i>Expenditure Distribution/Revenue</i>	<i>Net County Cost</i>	<i>Budgeted Positions</i>
<u>Other Changes</u>				
1.	\$ 9,406,000	\$ 9,406,000	\$ --	--
<i>Contract Services: Reflects increases in contract services to support the Department of Public Social Services' LEADER Project (\$7.0 million), the Department of Mental Health (\$1.0 million), the Sheriff (\$1.2 million), and various other departments (\$0.2 million).</i>				
Total \$	9,406,000	\$ 9,406,000	\$ 0	0.0

INTERNAL SERVICES

JOAN OUDERKIRK, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	106,989,000	96,637,000	112,230,000	5,241,000
Employee Benefits	43,412,000	42,050,000	48,578,000	5,166,000
Total Salaries and Employee Benefits	150,401,000	138,687,000	160,808,000	10,407,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	70,000	69,000	80,000	10,000
Communications	5,914,000	5,831,000	6,733,000	819,000
Food	1,000	1,000	1,000	0
Household Expense	945,000	932,000	1,076,000	131,000
Maintenance-Bldgs & Improv	8,736,000	8,614,000	9,947,000	1,211,000
Maintenance-Equipment	16,470,000	16,239,000	18,752,000	2,282,000
Medical, Dental, Lab Supplies	6,000	6,000	7,000	1,000
Memberships	22,000	22,000	25,000	3,000
Miscellaneous Expense	181,000	178,000	206,000	25,000
Office Expense-Other	3,345,000	3,298,000	3,808,000	463,000
Office Expense-Postage	29,000	29,000	34,000	5,000
Office Expense-Stat & Forms	245,000	242,000	279,000	34,000
Professional & Spec Svcs	64,223,000	63,324,000	73,747,000	9,524,000
Publications & Legal Notice	44,000	43,000	50,000	6,000
Rents & Leases-Bldg & Improv	473,000	466,000	538,000	65,000
Rents & Leases-Equipment	7,887,000	7,776,000	8,980,000	1,093,000
Small Tools & Instruments	84,000	83,000	96,000	12,000
Special Departmental Expense	14,578,000	14,374,000	16,002,000	1,424,000
Trans & Travel-Auto Mileage	291,000	287,000	331,000	40,000
Trans & Travel-Other	48,000	48,000	55,000	7,000
Trans & Travel-Traveling	116,000	114,000	132,000	16,000
Utilities	2,687,000	2,649,000	3,059,000	372,000
Total Services & Supplies	126,395,000	124,625,000	143,938,000	17,543,000
<u>Other Charges</u>				
Judgments & Damages	1,485,000	1,250,000	1,542,000	57,000
Other Charges	9,789,000	8,238,000	10,728,000	939,000
Total Other Charges	11,274,000	9,488,000	12,270,000	996,000
<u>Fixed Assets</u>				
Equipment	2,711,000	2,235,000	2,526,000	(185,000)
Total Fixed Assets	2,711,000	2,235,000	2,526,000	(185,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0

Internal Services (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	290,781,000	275,035,000	319,542,000	28,761,000
Less: Intrafund Transfers	217,028,000	204,877,000	245,571,000	28,543,000
TOTAL NET REQUIREMENTS	73,753,000	70,158,000	73,971,000	218,000
REVENUES:				
Charges For Services	71,863,000	68,291,000	70,892,000	(971,000)
TOTAL REVENUES	71,863,000	68,291,000	70,892,000	(971,000)
NET COUNTY COST	1,890,000	1,867,000	3,079,000	1,189,000

INTERNAL SERVICES

CUSTOMER DIRECT SERVICES AND SUPPLIES

JOAN OUDERKIRK, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Professional & Spec Svcs	43,297,000	37,926,000	52,686,000	9,389,000
Special Departmental Expense	92,000	80,000	0	(92,000)
Trans & Travel-Other	270,000	237,000	379,000	109,000
Total Services & Supplies	43,659,000	38,243,000	53,065,000	9,406,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	43,659,000	38,243,000	53,065,000	9,406,000
Gross Total	0	0	0	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	0	0	0	0

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: INTERNAL SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Purchasing and Contracting	\$30,534,000	\$19,260,000	\$10,641,000	\$633,000	\$2,735,000	(\$2,102,000)	253.0
Mandate and Authority: County Charter mandates Purchasing and Contracting Services provide centralized procurement services for the County.							
Description of Program: Purchasing and Contracting Services acts as both an integrator and facilitator in providing purchasing, contracting (including technical maintenance services contracts), messenger, parking, vehicle (maintenance and fuel), and contract administration services (including countywide contract monitoring to ensure compliance with contract requirements such as background checks, insurance indemnification and living wage). Purchasing and Contracting objectives include increasing efficiency through expanding use of vendor agreements, developing purchasing strategies to reduce County costs, continuing the rollout of CAMIS (Countywide Purchasing Systems) and maintaining countywide standards and practices.							
2. Facilities Operations	\$112,740,000	\$97,189,000	\$14,945,000	\$606,000	\$8,541,000	(\$7,935,000)	858.0
Mandate and Authority: No specific mandate or authority, except to the extent that the Board of Supervisors established the Countywide Energy Management Program.							
Description of Program: Facilities Operations provides building and energy related services for customer departments. The major activities are buildings and grounds maintenance, custodial services, building crafts services and energy management services. These activities include providing plumbing, electrical, carpentry, locksmith and lighting services, heating/air conditioning repairs and remodeling/refurbishment of facilities, building cleaning services; grounds maintenance contracts; energy retrofit program management, utility rate negotiations and operation/maintenance of conventional power plants and cogeneration facilities.							
3. Information Technology	\$150,067,000	\$108,317,000	\$41,750,000	\$0	\$20,156,000	(\$20,156,000)	1,134.0
Mandate and Authority: County Code Section 2.81.700 delegates to ISD responsibility for requisitions related to the operations and maintenance of all countywide and multi-user communications, networks, and facilities.							
Description of Program: ITS plans, builds and runs computer and communications systems for customer departments. The two major components of ITS are Data Processing and Telecommunications. Data Processing includes information systems planning, systems development and maintenance (including internet/web-enabling) and project management. It operates the data center which provides systems operations and production support, internet access, equipment maintenance, and distributed operations and personal computing support. Telecommunications includes network design, installation, maintenance and operation; radio systems design, implementation and support; communications equipment installation and maintenance; telephone operator training and support; and communications devices such as radios and pagers.							
4. Administration	\$15,200,000	\$15,200,000	\$0	\$0	\$1,731,000	(\$1,731,000)	149.0
Mandate and Authority: No specific mandate or authority, except to the extent that Administrative staff serve the entire department.							
Description of Program: Administration consists of costs associated with the operation of the departmental administration functions including the executive office, accounting and budgeting, personnel and payroll, internal affairs, risk management and building proprietorship.							

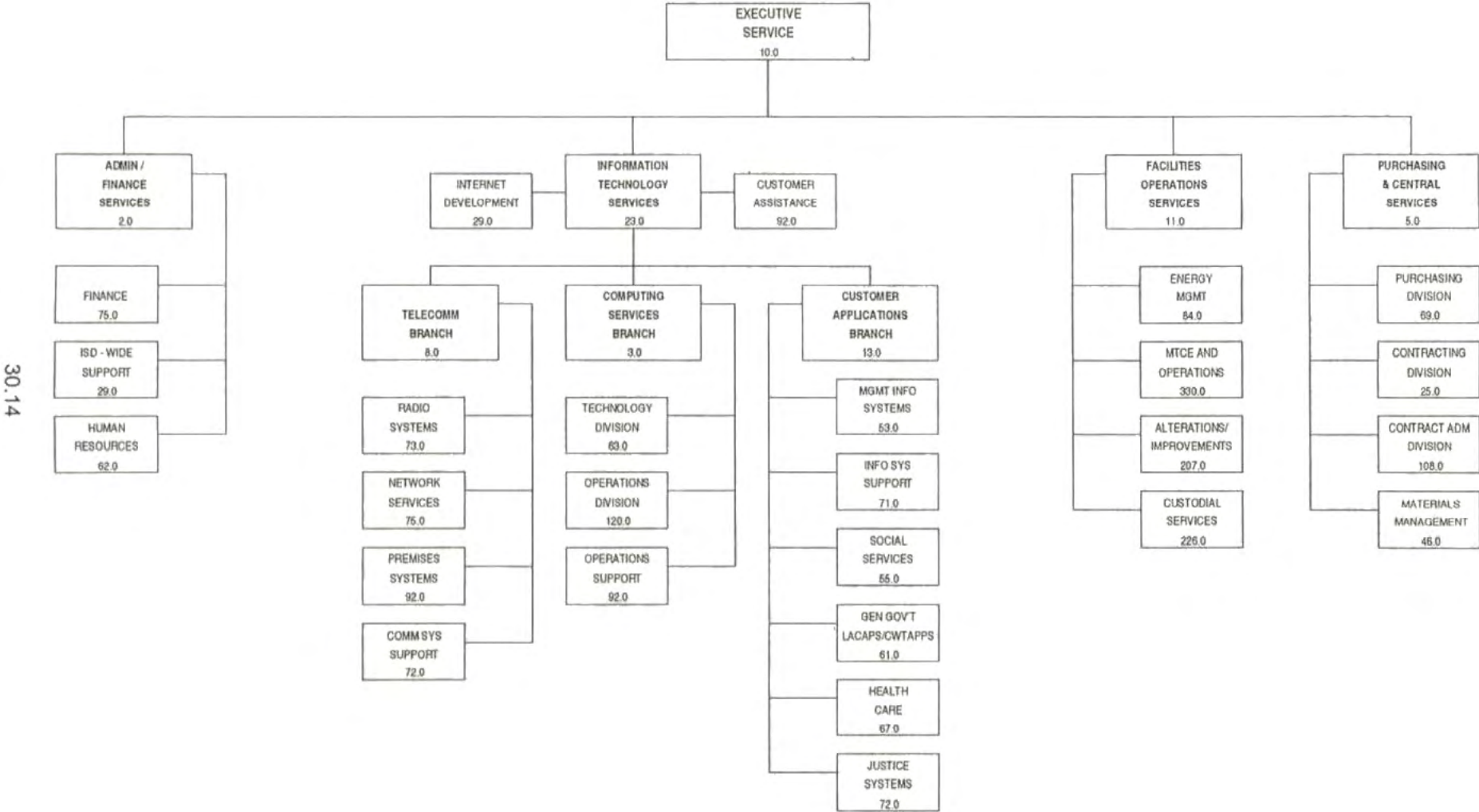
30.12

Internal Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Support	\$2,033,000	\$2,033,000	\$0	\$0	\$1,714,000	(\$1,714,000)	29.0
Mandate and Authority: No specific mandate or authority, except to the extent that costs of support serve the entire department.							
Description of Program: Represents departmental support costs incurred for the benefit of ISD's programs. These include building and grounds maintenance, custodial, security services, etc.							
6. Net County Cost and Contingency	\$8,968,000	\$3,572,000	\$3,556,000	\$1,840,000	\$3,067,000	(\$1,227,000)	0.0
Mandate and Authority: No specific mandate or authority; this is a discretionary program.							
Description of Program: NCC and contingency includes unallowable A-87 costs (e.g., debt service, vacant space, etc.) because Federal/State guidelines prohibit ISD from including these costs in billings to customers. Contingency appropriation is budgeted each year to provide for continuation of critical services staff shortages and/or other unforeseen events. The contingency budget has no NCC impact since it is spent only to the extent that costs will be reimbursed by customers.							
Total	\$319,542,000	\$245,571,000	\$70,892,000	\$3,079,000	\$37,944,000	(\$34,865,000)	2,423.0

Internal Services Department

2000-2001 Target Budget
2,423.0 Positions



30.14

JUDGMENTS AND DAMAGES/INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 42,154,635	\$ 52,634,000	\$ 49,167,000	\$ 72,108,000	\$ 72,108,000	\$ 22,941,000
LESS EXPENDITURE DIST	35,547,745	40,535,000	45,382,000	55,338,000	55,338,000	9,956,000
TOT S & S	6,606,890	12,099,000	3,785,000	16,770,000	16,770,000	12,985,000
OTHER CHARGES	82,762,199	89,141,000	98,596,000	108,248,000	108,248,000	9,652,000
LESS EXPENDITURE DIST	53,115,504	79,909,000	87,844,000	99,697,000	99,697,000	11,853,000
TOT OTH CHRG	29,646,695	9,232,000	10,752,000	8,551,000	8,551,000	-2,201,000
GROSS TOTAL	\$ 36,253,585	\$ 21,331,000	\$ 14,537,000	\$ 25,321,000	\$ 25,321,000	\$ 10,784,000
REVENUE	96,397	3,281,000	2,300,000	3,282,000	3,282,000	982,000
NET COUNTY COST	\$ 36,157,188	\$ 18,050,000	\$ 12,237,000	\$ 22,039,000	\$ 22,039,000	\$ 9,802,000
REVENUE DETAIL						
RECORDING FEES	\$ 458	\$	\$	\$	\$	\$
OTHER SALES	95,939					
MISCELLANEOUS		3,281,000	2,300,000	3,282,000	3,282,000	982,000
TOTAL	\$ 96,397	\$ 3,281,000	\$ 2,300,000	\$ 3,282,000	\$ 3,282,000	\$ 982,000

2000-01 Budget Message

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs for these cases. In addition, this budget reflects the purchase of various insurance policies, where available, at a reasonable cost, or as required by law or agreement.

The 2000-01 Proposed Budget reflects minimum funding for anticipated judgments and/or settlements, attorney fees and associated litigation costs, and insurance premiums for various commercial insurance policies. In addition, this budget includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 24,730,716	\$ 27,556,000	\$ 27,106,000	\$ 29,193,000	\$ 29,193,000	\$ 2,087,000
LESS EXPENDITURE DIST	24,514,044	27,556,000	27,106,000	29,193,000	29,193,000	2,087,000
TOT S & S	216,672					
OTHER CHARGES	36,689,851	37,170,000	44,383,000	41,389,000	41,389,000	-2,994,000
LESS EXPENDITURE DIST	36,675,160	37,170,000	44,383,000	41,389,000	41,389,000	-2,994,000
TOT OTH CHRG	14,691					
GROSS TOTAL	\$ 231,363	\$	\$	\$	\$	\$
REVENUE	95,939					
NET COUNTY COST	\$ 135,424	\$	\$	\$	\$	\$
REVENUE DETAIL						
OTHER SALES	\$ 95,939	\$	\$	\$	\$	\$
TOTAL	\$ 95,939	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Changes From 1999-00 Budget

	<i>Gross Appropriation</i>	<i>Expenditure Distribution/Revenue</i>	<i>Net County Cost</i>	<i>Budgeted Positions</i>
1.	\$ (-5,387,000)	\$ (-5,387,000)	\$ --	--
<i>General Fund:</i> Reflects decreases of \$4.9 million in projected medical malpractice liability settlement costs related to Obstetrics Overflow and \$1.0 million in projected auto and general liability settlement costs related to the Departments of Probation and Children and Family Services. These decreases are partially offset by an increase of \$500,000 in property insurance premiums (boiler and machinery) and administration costs.				
2.	\$ 1,896,000	\$ 1,896,000	\$ --	--
<i>Enterprise Fund:</i> Reflects increases of \$1.4 million in projected medical malpractice liability settlement costs related to Hospital Facilities, \$100,000 in projected general liability settlement costs related to Olive View Medical Center, and \$400,000 in commercial insurance premiums as a result of adding excess medical malpractice liability coverage to existing excess general liability policies.				
3.	\$ 2,736,000	\$ 2,736,000	\$ --	--
<i>Special Funds:</i> Reflects an increase in projected general liability settlement costs related to Public Works-Road.				

Judgments and Damages/Insurance (cont'd)

Changes From 1999-00 Budget

	<i>Gross Appropriation</i>	<i>Expenditure Distribution/Revenue</i>	<i>Net County Cost</i>	<i>Budgeted Positions</i>
<u>Program Changes (cont'd)</u>				
4.	\$ (-152,000)	\$ (-152,000)	\$ --	--
	<u>Other Funds:</u> Reflects a reduction in commercial insurance premiums for fiduciary liability insurance that was prepaid (for three years) in 1998-99.			
Total \$	(-907,000)	\$ (-907,000)	\$ 0	0.0

LOCAL AGENCY FORMATION COMMISSION
LARRY J. CALEMINI, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 26,918	\$ 42,000	\$ 40,000	\$ 55,000	\$ 55,000	\$ 15,000
SERVICES & SUPPLIES	711,965	507,000	532,000	3,162,000	3,162,000	2,630,000
OTHER CHARGES	830	2,000	2,000	3,000	3,000	1,000
GROSS TOTAL	\$ 739,713	\$ 551,000	\$ 574,000	\$ 3,220,000	\$ 3,220,000	\$ 2,646,000
REVENUE	370,360	165,000	165,000	2,545,000	2,545,000	2,380,000
NET COUNTY COST	\$ 369,353	\$ 386,000	\$ 409,000	\$ 675,000	\$ 675,000	\$ 266,000
REVENUE DETAIL						
STATE-OTHER	\$	\$	\$	\$ 2,120,000	\$ 2,120,000	\$ 2,120,000
OTHER GOVT AGENCIES				265,000	265,000	265,000
PLANNING & ENG SVCS	156,671	110,000	110,000	105,000	105,000	-5,000
CHRGs FOR SVCS-OTHER	211,037	55,000	55,000	55,000	55,000	
MISCELLANEOUS	2,652					
TOTAL	\$ 370,360	\$ 165,000	\$ 165,000	\$ 2,545,000	\$ 2,545,000	\$ 2,380,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

To review proposed changes of organization and reorganization (e.g., annexations, incorporations, detachments, and consolidations) to ensure that local government services are provided as efficiently and economically as possible. Also, to conduct sphere of influence and other special studies to identify and recommend government restructuring which will result in more economical and accountable governmental entities.

2000-01 Budget Message

Government Code Section 56381 requires that the County provide the funding level determined to be required by the Commission. Therefore, the 2000-01 Proposed Budget reflects funding in the amount requested, which includes additional funding, approved by the Board, for costs related to the San Fernando Valley and Harbor area secession petitions, partially offset by revenue from the City of Los Angeles and the State.

	Gross Appropriation	Changes From 1999-00 Budget		Budgeted Positions
		Revenue/IFT	Net County Cost	
<u>Program Changes</u>				
1.	\$ 2,250,000	\$ 2,025,000	\$ 225,000	--
	<u>Valley Reorganization</u> : Reflects Board-approved funding for San Fernando Valley secession related costs, partially offset by revenue from the State and City of Los Angeles.			
2.	\$ 400,000	\$ 360,000	\$ 40,000	--
	<u>Harbor Reorganization</u> : Reflects Board-approved funding for Harbor area secession related costs, partially offset by revenue from the State and City of Los Angeles.			

Local Agency Formation Commission (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 15,000	\$ --	\$ 15,000	--
	<u>Salaries and Employee Benefits:</u> Reflects an increase in Commissioner stipend costs due to an increase in Commission meetings based on actual experience.			
2.	\$ (-20,000)	\$ --	\$ (-20,000)	--
	<u>Services and Supplies:</u> Primarily reflects a decrease in Professional and Specialized Services for environmental consultants.			
3.	\$ --	\$ (-5,000)	\$ 5,000	--
	<u>Revenue:</u> Reflects a decrease in revenue from application fees based on actual experience.			
4.	\$ 1,000	\$ --	\$ 1,000	--
	<u>Countywide Cost Allocation Plan Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	2,646,000	\$ 2,380,000	\$ 266,000	0.0

LOCAL AGENCY FORMATION COMMISSION

LARRY J. CALEMINE, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

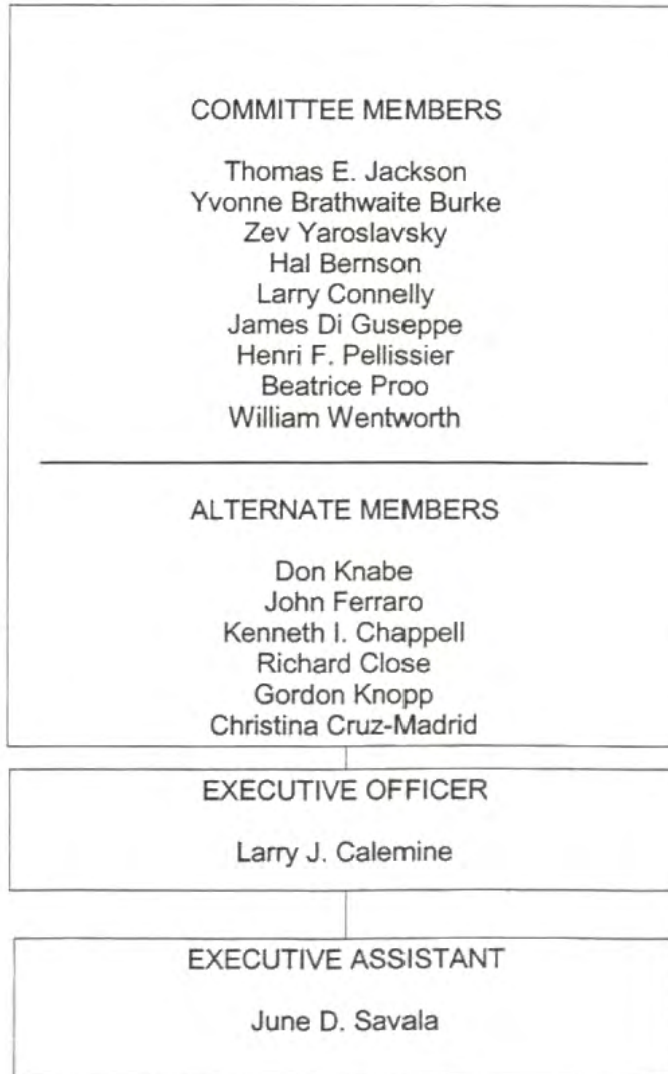
Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	38,000	41,000	52,000	14,000
Employee Benefits	2,000	1,000	3,000	1,000
Total Salaries and Employee Benefits	40,000	42,000	55,000	15,000
<u>Services & Supplies</u>				
Communications	5,000	5,000	5,000	0
Maintenance-Equipment	7,000	7,000	7,000	0
Office Expense	26,000	26,000	26,000	0
Professional & Spec Svcs-Contracts	477,000	452,000	3,098,000	2,621,000
Publications & Legal Notice	2,000	2,000	5,000	3,000
Trans & Travel-Traveling	15,000	15,000	21,000	6,000
Total Services & Supplies	532,000	507,000	3,162,000	2,630,000
<u>Other Charges</u>				
Capital Lease Payments	2,000	2,000	3,000	1,000
Total Other Charges	2,000	2,000	3,000	1,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	574,000	551,000	3,220,000	2,646,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	574,000	551,000	3,220,000	2,646,000
REVENUES:				
Intergovernmental Revenues:				
State	0	0	2,120,000	2,120,000
Other	0	0	265,000	265,000
Charges For Services	165,000	165,000	160,000	(5,000)
TOTAL REVENUES	165,000	165,000	2,545,000	2,380,000
NET COUNTY COST	409,000	386,000	675,000	266,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: LOCAL AGENCY FORMATION COMMISSION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. LAFCO	\$3,220,000	\$0	\$2,545,000	\$675,000	\$675,000*	\$0	0.0
<p>State mandated. Government Code Section 56325 states, "there is hereby continued in each county a local agency commission." Review proposed annexations, incorporations and detachments. Conduct sphere of influence studies.</p> <p>* LAFCO's position is that it is exempt from curtailments based on State Attorney General opinion.</p>							
Total	\$3,220,000	\$0	\$2,545,000	\$675,000	\$675,000*	\$0	0.0

LOCAL AGENCY FORMATION COMMISSION
Organizational Chart
2000-01 Proposed Budget



LOS ANGELES COUNTY CAPITAL ASSET LEASING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 72,531	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$
OTHER CHARGES	30,218,241	20,963,000	20,963,000	25,235,000	25,235,000	4,272,000
LESS EXPENDITURE DIST	27,588,345	20,813,000	20,813,000	25,085,000	25,085,000	4,272,000
TOT OTH CHR	2,629,896	150,000	150,000	150,000	150,000	
GROSS TOTAL	\$ 2,702,427	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	
REVENUE	3,838,597	810,000	810,000	825,000	825,000	15,000
NET COUNTY COST	\$ -1,136,170	\$ -360,000	\$ -360,000	\$ -375,000	\$ -375,000	\$ -15,000
REVENUE DETAIL						
OPERATING TRANSFER IN	\$ 3,838,597	\$ 810,000	\$ 810,000	\$ 825,000	\$ 825,000	\$ 15,000
TOTAL	\$ 3,838,597	\$ 810,000	\$ 810,000	\$ 825,000	\$ 825,000	\$ 15,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

On February 15, 1983, the Board of Supervisors approved the formation of the nonprofit Los Angeles County Capital Asset Leasing Corporation (LAC-CAL) to assist in the financing of critical equipment on behalf of the County. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term, tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment.

The LAC-CAL General Fund budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from departmental budget units and the transfer of the collected payments to the LAC-CAL Corporation. The LAC-CAL General Fund budget unit also reflects the payment of insurance premiums and the receipt of revenues generated by the LAC-CAL Corporation from investment earnings and surplus reserve funds.

Budget Message

The Proposed 2000-01 LAC-CAL budget reflects an increase in appropriation from 1999-00 which reflects the estimated 2000-01 payment requirements associated with the issuance of an additional \$25.0 million in bonds or certificates of participation. Revenue will also increase slightly in anticipation of higher interest earnings.

Los Angeles County Capital Asset Leasing (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 4,272,000	\$ 4,272,000	\$ --	--
	<u>Other Charges:</u> The increase in appropriation reflects payments on \$25.0 million in bonds or certificates of participation expected to be issued in 2000-01.			
2.	\$ --	\$ 15,000	\$ (-15,000)	--
	<u>Revenue:</u> The increase in revenue reflects increased interest earnings on reserve funds due to higher interest rates.			
Total \$	4,272,000	\$ 4,287,000	\$ (-15,000)	0.0

MENTAL HEALTH
MARVIN J. SOUTHARD, D.S.W., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 105,214,509	\$ 128,612,000	\$ 159,993,000	\$ 245,206,000	\$ 171,889,000	\$ 11,896,000
SERVICES & SUPPLIES	378,685,314	503,200,000	543,969,000	803,638,000	573,929,000	29,960,000
OTHER CHARGES	71,204,977	69,693,000	66,764,000	63,870,000	64,167,000	-2,597,000
FIXED ASSETS-EQUIP	155,049	446,000	446,000	446,000	554,000	108,000
OTHER FINANCING USES	500,000		110,000			-110,000
GROSS TOTAL	\$ 555,759,849	\$ 701,951,000	\$ 771,282,000	\$ 1,113,160,000	\$ 810,539,000	\$ 39,257,000
LESS INTRAFD TRANSFER	7,295,903	16,623,000	32,120,000	33,527,000	34,248,000	2,128,000
NET TOTAL	\$ 548,463,946	\$ 685,328,000	\$ 739,162,000	\$ 1,079,633,000	\$ 776,291,000	\$ 37,129,000
REVENUE	493,011,083	622,048,000	682,798,000	706,733,000	706,733,000	23,935,000
NET COUNTY COST	\$ 55,452,863	\$ 63,280,000	\$ 56,364,000	\$ 372,900,000	\$ 69,558,000	\$ 13,194,000
BUDGETED POSITIONS	1,886.0	2,666.8	2,666.8	3,723.5	2,731.4	64.6
REVENUE DETAIL						
INTEREST	\$ 200,694	\$ 190,000	\$ 75,000		\$	\$ -75,000
RENTS AND CONCESSIONS	89,590	90,000	90,000			-90,000
STATE AID-MENTAL HLTH	98,131,726	62,715,000	58,991,000	61,364,000	61,364,000	2,373,000
OTHER STATE AID-HLTH	19,087,104	46,944,000	60,213,000	59,084,000	59,084,000	-1,129,000
STATE-OTHER	13,175,121	18,562,000	14,731,000	22,542,000	22,542,000	7,811,000
STATE-REALIGNMENT REV	208,078,866	263,019,000	321,359,000	308,665,000	308,665,000	-12,694,000
FEDERAL-HLTH-ADMIN		60,831,000	60,001,000			-60,001,000
FEDERAL-OTHER	-9,061,834	12,859,000	27,499,000	12,890,000	12,890,000	-14,609,000
FED AID-MENTAL HLTH	152,556,977	150,654,000	133,513,000	231,281,000	231,281,000	97,768,000
OTHER GOVT AGENCIES	1,245,549	1,169,000	2,795,000	2,795,000	2,795,000	
ESTATE FEES	1,202,064	2,031,000	2,031,000	2,031,000	2,031,000	
RECORDING FEES		190,000				
MENTAL HEALTH SVCS	425,674	421,000	468,000	468,000	468,000	
CHRGs FOR SVCS-OTHER	913,620	1,039,000	942,000	1,823,000	1,823,000	881,000
MISCELLANEOUS	5,749,832	1,334,000	90,000	3,790,000	3,790,000	3,700,000
SALE OF FIXED ASSETS	1,103,600					
OPERATING TRANSFER IN	112,500					
TOTAL	\$ 493,011,083	\$ 622,048,000	\$ 682,798,000	\$ 706,733,000	\$ 706,733,000	\$ 23,935,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH & SANITATION		HEALTH	

Mission Statement

The mission of California's mental health system is to enable persons experiencing severe and disabling mental illnesses, and children with serious emotional disturbances, to access treatment and support services. These services are tailored to help each individual to: better control their illness; achieve their personal goals; and develop skills to support their living the most constructive and satisfying lives possible in the least restrictive environment. These objectives decrease the need for expensive publicly-financed services and increase the ability of the individual to achieve independence.

The Los Angeles County Department of Mental Health (DMH) develops and coordinates mental health services to address these needs through a community-based process. Primary services include case management, inpatient care, outpatient services (including crisis intervention/emergency response), and day treatment programs provided through a network of contracted and County-operated mental health clinics and hospitals. Using standards established by law and regulation, DMH reviews and monitors the clinical and fiscal performance of all service providers.

Mission Statement (cont'd)

The Director of Mental Health serves as Public Guardian, acting as conservator for persons gravely disabled by mental illness and, as appointed by the court, for the frail elderly. The Director is also the County's Conservatorship Investigation Officer and has responsibility to assure that patients' rights are protected in all public and private programs that provide involuntary assessment, care and treatment, as well as in all other programs.

2000-01 Budget Message

The 2000-01 Proposed Budget funds the Department at the minimum State maintenance of effort requirement. The budget reflects a net County cost increase of \$13.2 million due to an increase in Vehicle License Fee-Realignment revenue (see below).

The Proposed Budget reflects \$39.3 million in additional funding (\$21.1 million of which is for private mental health contractors) as follows:

- Additional Federal Financial Participation (FFP) Medi-Cal revenues and Demonstration Grants, totaling \$13.1 million for new or expanded programs as approved by the Board in 1999-00 including:
 - 1) Implementation of the Homeless Outreach program;
 - 2) Implementation of the AB 34 Demonstration project; and
 - 3) Expansion of the Substance Abuse Mental Health Service Administration (SAMHSA) Supportive Housing Grant program.
- Increased State and Federal Early and Periodic Screening Diagnosis and Treatment (EPSDT) revenues, and SB 90 State reimbursement for mandated services in the amount of \$3.6 million for children's systems of care programs, which includes funding for the Start Taking Action Responsibly Today (START) program and other case management services, school-based outpatient services, juvenile justice program outpatient services, children in out-of-home placements, and mental health assessments for children in foster care.
- Increased Short Doyle Medi-Cal Administrative Fees and FFP Medi-Cal revenues in the amount of \$9.4 million to fund the current level of services and the Board-approved rate adjustment for Medi-Cal Specialty Mental Health Service providers under the Fee-for-Service Consolidation.
- Increased Vehicle License Fee-Realignment revenue of \$13.2 million to fund prescription medication and other unavoidable cost increases.

Finally, the Proposed Budget reflects the continued use of Medicaid Section 1115 waiver revenue to fund the current level of mental health services provided by the Department of Health Services.

Multi-Year Budget Planning

In the next several years, the Department will continue to implement strategic approaches designed to provide the highest quality and most cost-effective services to all persons with serious mental illnesses/disorders. This will include initiation of efforts to implement recommendations of the community-based planning process for the Comprehensive Community Care system design and of the State Department of Mental Health's plan for Managed Mental Health Care.

Critical Needs

The Department's critical unmet needs include resources to implement additional recommendations identified at the community-based meetings conducted by the Department's Strategic Planning Committee to increase services for indigents and uninsured consumers, including homeless and dually-diagnosed substance-abusing mentally ill persons.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Expenditures	\$457,051,000	\$555,760,000	\$701,951,000	\$810,539,000
<u>Workload/Output</u>				
(Unduplicated client count)				
<u>24-Hour Services</u>				
Acute hospitals:				
State hospital	1,241	1,192	1,150	1,000
Acute hospital	5,677	5,827	5,770	5,770
Fee-For-Service (FFS)	12,599	10,205	10,044	10,050
<u>24-Hour Services</u>				
Non-hospital:				
Institutions for mental disease	2,544	2,483	2,617	2,617
Short-term residential	391	788	1,250	1,250
Long-term residential	235	201	191	190
Jail inpatient	749	1,134	1,263	1,260
Crisis residential	391	405	423	423
<u>Non 24-Hour Services</u>				
Crisis intervention	15,204	17,251	18,187	21,960
Case management	33,186	39,969	44,549	48,200
Crisis stabilization	12,698	12,662	13,035	15,720
Outpatient	75,693	100,542	111,069	125,100
Day treatment	4,412	5,644	5,929	6,200
Support services	7,270	7,533	7,212	7,513
Unduplicated clients	99,300	151,752	155,457	165,850
<u>Efficiency</u>				
Average cost per client	\$4,603	\$3,662	\$4,515	\$4,887
<u>Effectiveness/Outcome</u>				
Average points of improvement for clients using the Global Assessment of Functioning (GAF) Scale. The GAF score reports the clinician's judgement of the individual's overall level of functioning. Scores are based on intent of service:				
Assessment	5.1	12.5	12.5	12.5
Improvement	7.1	12.1	12.1	12.1
Maintenance	1.0	1.0	1.0	1.0

Objectives for 2000-01

- Improve clinical outcomes for consumers in inpatient and outpatient settings.
- Maintain the number of clients served through the Adult Targeted Case Management Program to reduce recidivism in acute inpatient hospital environment.
- Further expand the Single Fixed Point of Responsibility program.
- Enhance dual diagnosis services to enable each service area to provide services to substance-abusing mentally ill children and adults.

Performance Measures (cont'd)

Objectives for 2000-01 (cont'd)

- Enhance the number of clients served in the Welfare to Work programs, California Work Opportunity and Responsibility to Kids (CalWORKs) program and the General Relief Opportunities for Work (GROW) program.

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 2,200,000	\$ 2,200,000	\$ --	58.0
	<u>Homeless Outreach Program</u> : Reflects State EPSDT and FFP Medi-Cal revenues to fund homeless outreach and crisis intervention for mentally ill individuals, as approved by the Board in 1999-00.			
2.	\$ (-2,585,000)	\$ (-2,585,000)	\$ --	--
	<u>State Hospital Bed Reduction</u> : Reflects the reduction of 30 State Hospital forensic beds consistent with increased client outreach services, as well as increased placement of clients in appropriate lower cost inpatient services.			
3.	\$ 9,821,000	\$ 9,821,000	\$ --	--
	<u>Fee for Service Consolidation</u> : Reflects an increase in FFP Medi-Cal revenues and \$2.3 million from the Eve M. Nickels fund to enhance access to mental health services and fund a Board-approved rate adjustment for Medi-Cal Specialty Mental Health Service providers.			
4.	\$ 6,161,000	\$ 6,161,000	\$ --	128.2
	<u>Children's Systems of Care Expansion</u> : Reflects State and Federal revenue to provide staff for the START program and other case management services, school-based outpatient services, day treatment services at MacLaren Children's Center, juvenile justice program outpatient services, community-based outpatient services, children in out-of-home placements, and mental health assessments to children in foster care. Also provides for the expansion of mental health contract services to Medi-Cal eligible children, fully funded through FFP Medi-Cal and State EPSDT revenues, as approved by the Board in 1999-00.			
5.	\$ (-6,306,000)	\$ (-6,306,000)	\$ --	(-38.3)
	<u>Children's Systems of Care Redirection</u> : Reflects the redirection of vacant budgeted positions to the above referenced revenue generating programs.			
6.	\$ 10,930,000	\$ 10,930,000	\$ --	16.0
	<u>Adult Systems of Care Expansion</u> : Reflects increased State funding for the expansion of the HIV/AIDS program at Harbor/UCLA Medical Center and intrafund transfer for increased staff to support the GROW program to remove barriers to work for the mentally ill. Also includes AB 34 State Demonstration Funds to provide mental health services to homeless clients at risk of involvement in the criminal justice system; and a Federal Block Grant Demonstration project (SAMHSA) that provides supportive mental health services to mentally ill clients at their place of residence to assist them in avoiding homelessness, as approved by the Board in 1999-00.			

Mental Health (cont'd)

	<u>Changes From 1999-00 Budget</u>			<u>Budgeted Positions</u>
	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	
<u>Program Changes (cont'd)</u>				
7.	\$ (-3,041,000)	\$ (-3,041,000)	\$ --	(-50.6)
	<u>Adult Systems of Care Redirection:</u> Reflects the redirection of vacant budgeted positions to the above referenced revenue generating programs.			
8.	\$ 123,000	\$ 123,000	\$ --	1.0
	<u>Compliance Officer:</u> Reflects funding for a Compliance Officer position to provide revenue management and control as recommended by the Audit Task Force, fully offset with Sales Tax Realignment revenue.			
9.	\$ (-3,255,000)	\$ (-3,255,000)	\$ --	(-49.7)
	<u>Other Redirection:</u> Reflects the redirection of vacant budgeted positions throughout the department to higher revenue generating programs.			
10.	\$ 10,000,000	\$ --	\$ 10,000,000	--
	<u>Prescription Medication:</u> Reflects an increase in the use and cost of effective psychotropic medication for the indigent population.			
11.	\$ 8,183,000	\$ 8,183,000	\$ --	--
	<u>Services and Supplies:</u> Reflects increased funding in various services and supplies accounts including rents and leases, telephone, utilities and security services to support program expansion. Also, represents increased funding for mental health professional training consistent with the Department's partnership programs with local universities to encourage students to pursue professional careers in mental health. These increases are fully offset by increased revenue from the Medicaid Section 1115 Waiver.			
<u>Other Changes</u>				
1.	\$ 1,809,000	\$ 1,809,000	\$ --	--
	<u>Salaries and Employee Benefits:</u> Reflect funding for negotiated increases in salaries and employee benefits.			
2.	\$ 318,000	\$ 318,000	\$ --	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 174,000	\$ 174,000	\$ --	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			

Mental Health (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
4.	\$ 4,725,000	\$ 1,531,000	\$ 3,194,000	--
<u>Unavoidable Cost Increases:</u> Represents increased funding and intrafund transfer for overtime, employee benefits, ambulance, laboratory, specialized shelters, and services provided by other County departments.				
Total \$	39,257,000	\$ 26,063,000	\$ 13,194,000	64.6

DEPARTMENT OF MENTAL HEALTH

MARVIN J. SOUTHARD, DSW, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	126,641,000	103,164,000	148,789,000	22,148,000
Employee Benefits	33,352,000	25,448,000	23,100,000	(10,252,000)
Total Salaries and Employee Benefits	159,993,000	128,612,000	171,889,000	11,896,000
<u>Services & Supplies</u>				
Communications	1,884,000	1,911,000	3,582,000	1,698,000
Computer Equipment-Non Capital	1,679,000	1,788,000	1,080,000	(599,000)
Computer Software	586,000	593,000	845,000	259,000
Food	77,000	77,000	113,000	36,000
Household Expense	10,000	10,000	28,000	18,000
Information Technology Services	7,162,000	10,742,000	7,836,000	674,000
Insurance	2,000	7,000	5,000	3,000
Maintenance-Bldgs & Improv	1,194,000	3,194,000	1,466,000	272,000
Maintenance-Equipment	81,000	81,000	81,000	0
Medical, Dental, Lab Supplies	35,055,000	40,055,000	45,075,000	10,020,000
Memberships	39,000	39,000	58,000	19,000
Office Expense-Other	1,974,000	2,169,000	3,560,000	1,586,000
Professional & Spec Svcs	481,692,000	428,548,000	494,283,000	12,591,000
Publications & Legal Notice	100,000	315,000	420,000	320,000
Rents & Leases-Bldg & Improv	6,310,000	6,782,000	8,703,000	2,393,000
Rents & Leases-Equipment	614,000	643,000	956,000	342,000
Special Departmental Expense	49,000	49,000	50,000	1,000
Telecommunications	2,280,000	2,509,000	1,690,000	(590,000)
Training	854,000	1,311,000	1,358,000	504,000
Trans & Travel-Auto Mileage	833,000	845,000	1,241,000	408,000
Trans & Travel-Other	273,000	273,000	273,000	0
Utilities	1,121,000	1,159,000	1,126,000	5,000
Exp Applic to Prior Years	100,000	100,000	100,000	0
Total Services & Supplies	543,969,000	503,200,000	573,929,000	29,960,000
<u>Other Charges</u>				
Judgments & Damages	178,000	178,000	300,000	122,000
Other Charges	1,442,000	1,442,000	1,856,000	414,000
Support & Care of Persons	65,144,000	68,073,000	62,011,000	(3,133,000)
Total Other Charges	66,764,000	69,693,000	64,167,000	(2,597,000)
<u>Fixed Assets</u>				
Equipment	446,000	446,000	554,000	108,000
Total Fixed Assets	446,000	446,000	554,000	108,000
<u>Other Financing Uses</u>				
Operating Transfers Out	110,000	0	0	(110,000)
Total Other Financing Uses	110,000	0	0	(110,000)
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0

Mental Health (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	771,282,000	701,951,000	810,539,000	39,257,000
Less: Intrafund Transfers	32,120,000	16,623,000	34,248,000	2,128,000
TOTAL NET REQUIREMENTS	739,162,000	685,328,000	776,291,000	37,129,000
REVENUES:				
Revenue From Use of Money & Property	165,000	280,000	0	(165,000)
Intergovernmental Revenues:				
Federal	221,014,000	224,344,000	244,171,000	23,157,000
State	455,293,000	391,240,000	451,655,000	(3,638,000)
Other	2,795,000	1,169,000	2,795,000	0
Charges For Services	3,441,000	3,491,000	4,322,000	881,000
Miscellaneous	90,000	1,524,000	3,790,000	3,700,000
TOTAL REVENUES	682,798,000	622,048,000	706,733,000	23,935,000
NET COUNTY COST	56,364,000	63,280,000	69,558,000	13,194,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MENTAL HEALTH

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. FSS Medi-Cal/Managed Care	\$84,945,000	\$0	\$84,945,000	\$0	\$0	\$0	95.4

Mandated Program - Sections 5600 and 5775 of the Welfare & Institutions Code.

Provides treatment authorization and payment approval for acute psychiatric inpatient hospital services and for professional and nursing facilities mental health services, including specialty mental health outpatient services for Medi-Cal beneficiaries. This includes follow-up planning, case management services, beneficiary and provider relations, 24 hour/7 days/week access, linkage and coordination services, quality management and grievance and appeals processes to assure appropriate community services are provided to beneficiaries. The State transferred the inpatient component of the Fee-for-Services (FFS) Medi-Cal system to the Los Angeles County Department of Mental Health on January 1, 1995; the professional and nursing facilities services transfer was effective June 1, 1998, fully implementing the State Medi-Cal Plan for Consolidation which serves approximately 200,000 Medi-Cal beneficiaries and indigents and involves 1.0 million Medi-Cal beneficiaries.

2. Emergency Services	\$9,412,000	\$0	\$7,490,000	\$1,922,000	\$1,922,000	\$0	138.3
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Mandated Program - Section 5600.4 of the Welfare & Institutions Code, Chapter 3, Article 13 Title 9 California Government Code.

Provides evaluation, assessment, and crisis services to patients at psychiatric emergency rooms and field assessments by the Psychiatric Mobile Response Teams (PMRT) and/or the police ride-along programs (i.e., Mental Evaluation Teams and Systemwide Mobile Assessment Response Teams). Coordinates the centralized dispatching of ambulance services and placement of patients in the State hospital system. Provides mental health assistance in homeless emergency shelters and furnishes crisis services for the homeless.

3. Patient Advocacy	\$2,682,000	\$0	\$2,126,000	\$556,000	\$556,000	\$0	44.0
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Mandated Program - Sections 5530 (a) and 5600.2 (a)(6), California Code of Regulations Title 9, Section 863.1(a).

Provides State-mandated patient advocacy services for approximately 15,000 client complaints and inquiries annually. Responds to approximately 3,000 inquiries per year from mental health providers and the public. Also provides representation for clients at over 17,800 administrative hearings each year. Monitors seven inpatient psychiatric facilities for compliance with patients' right statutes. Trains staff and clients about patient and mental health law and acts as consultant in this area. Assists in the formulation of policies, procedures, and legislation to protect patients' rights. Compiles statistics on involuntary holds and patients' rights denials.

4. Public Guardian	\$10,698,000	\$1,225,000	\$8,441,000	\$1,032,000	\$1,032,000	\$0	141.0
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Mandated Program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the Welfare & Institutions Code. Sections 37430 and 27432 of the California Government Code.

The Public Guardian investigates the need for conservatorship and acts as the public conservator on behalf of the County for individuals found by the Courts to be: gravely disabled due to a mental disorder; unable to provide properly for their food, clothing, shelter, or health needs; and/or unable to manage their finances or resist undue influence or fraud. The Public Guardian also provides mobile health and mental health services to older adults age 50 and over who need either in-home or community-based services to live safely in the community with independence and dignity. Additional services provided include Homeless Conservatorship Outreach and the recruitment, training and supervision of MSW candidates completing their field work requirements.

Mental Health (cont'd)

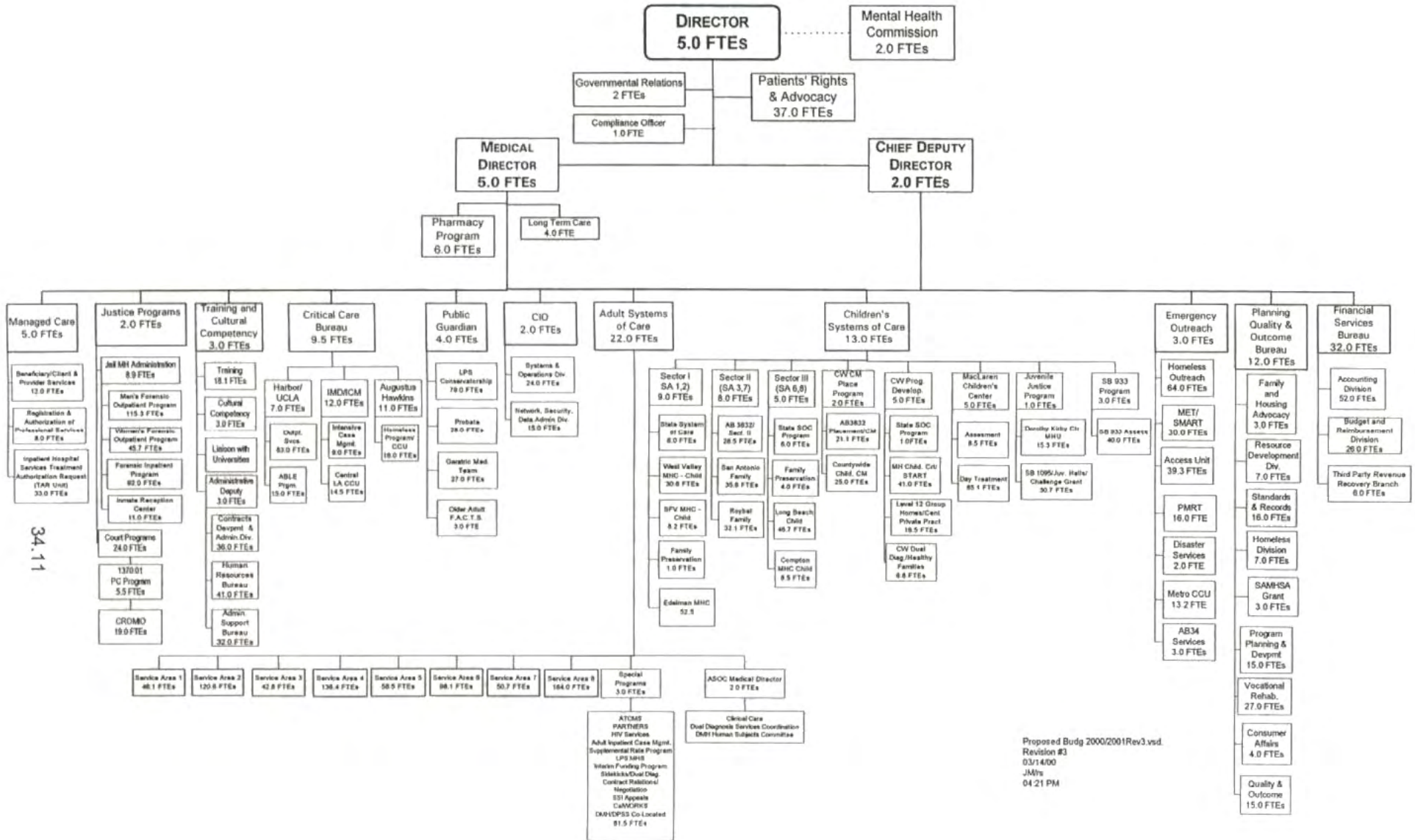
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Children's Systems of Care	\$208,027,000	\$10,067,000	\$191,524,000	\$6,436,000	\$6,436,000	\$0	581.3
<p>Mandated Program - Sections 4380, 5600.1, 5672, 5695, 5600.4, 5670, 5671, and 6002.1 of the Welfare & Institutions Code, California Government Code, Chapter 26.5, Sections, 7570, 7576, and 7572.5.</p> <p>Provides mental health services to children and their families through outpatient, day treatment, and case management programs, including crisis intervention, short-term psychotherapy, and consultation services. Also provides inpatient mental health services to children and youth that are severely emotionally disturbed, at risk of harming themselves or others, or at risk of hospitalization. Also provides crisis intervention and short term psychotherapy for incarcerated minors.</p>							
6. Adult Systems of Care	\$400,502,000	\$22,620,000	\$334,020,000	\$43,862,000	\$43,862,000	\$0	1,066.0
<p>Mandated Program - Sections 5001, 5600.4, 5670, 5671, 6003.2 & 6004 of the Welfare & Institutions Code, California Code of Regulations, Title 9 Section 522.</p> <p>Provides a full spectrum of mental health services within a capitated rate to adults with serious and persistent mental illnesses. Services include hospitalization, residential treatment, day treatment, day rehabilitation, individual, group, medication support, crisis intervention, case management/brokerage.</p> <p>Provides a variety of community-based mental health treatment services to adults including individual, group, day care, medication, case management services, vocational rehabilitation and support services. Programs are County and contractor-operated and may serve special populations such as Asian, American Indian, HIV patients and the homeless.</p> <p>Provides 24-hour care in community-based contractor-operated programs. A variety of residential care is provided (i.e., sub-acute, crisis, transitional, long-term, semi-independent, and board and care).</p> <p>Provides 24-hour psychiatric inpatient evaluation and treatment services. Services include supportive intervention and functional stability programs to maximize individual potential. Brief intensive hospitalization for voluntary and involuntary patients is provided. Upon discharge, referral and linkage to appropriate community resources is also provided.</p>							
7. Justice Programs	\$43,274,000	\$311,000	\$37,753,000	\$5,210,000	\$5,210,000	\$0	296.4
<p>Mandated Program - Section 5695 of the Welfare & Institutions Code, California Code of Regulations, Title 9, Chapter 7, Sections 1101, 1103.</p> <p>Provides services to mentally ill offenders which include early identification of acute psychiatric problems, provision of short-term crisis intervention, mental health housing/placement and treatment and medications to incarcerated mentally ill. Also provides assessment, placement, and supervision of adult mentally ill offenders in the Court system.</p> <p>Also identifies and assists mentally ill defendants and diverts them out of the legal system and links them with mental health treatment in the community.</p>							

Mental Health (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
8. Support Services	\$34,097,000	\$19,000	\$27,042,000	\$7,036,000	\$7,036,000	\$0	121.0
Mandated Program - Sections 17001 and 5600.2 of the Welfare & Institutions Code.							
Provides support services that cannot be directly identified to programs. Includes contracts for training and computer programming, utilities, rent, and miscellaneous services and supplies.							
9. Administration	\$16,902,000	\$6,000	\$13,392,000	\$3,504,000	\$3,504,000	\$0	248.0
Mandated Program - Sections 17001 and 5600.2 of the Welfare & Institutions Code.							
Provides support services in the provision of mental health services.							
Total	\$810,539,000	\$34,248,000	\$706,733,000	\$69,558,000	\$69,558,000	\$0	2,731.4

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH FY 2000/2001 PROPOSED BUDGET ORGANIZATION CHART

TOTAL COUNT 2731.4 FTEs



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MILITARY AND VETERANS AFFAIRS
JOSEPH N. SMITH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 926,184	\$ 1,017,000	\$ 1,089,000	\$ 1,323,000	\$ 1,118,000	\$ 29,000
SERVICES & SUPPLIES	404,759	334,000	334,000	2,205,000	352,000	18,000
OTHER CHARGES	34,100	49,000	50,000	50,000	50,000	
OTHER FINANCING USES	5,644	3,000	3,000	42,000	42,000	39,000
GROSS TOTAL	\$ 1,370,687	\$ 1,403,000	\$ 1,476,000	\$ 3,620,000	\$ 1,562,000	\$ 86,000
LESS INTRAFD TRANSFER	710	1,000	1,000	1,000	1,000	
NET TOTAL	\$ 1,369,977	\$ 1,402,000	\$ 1,475,000	\$ 3,619,000	\$ 1,561,000	\$ 86,000
REVENUE	613,012	623,000	744,000	883,000	757,000	13,000
NET COUNTY COST	\$ 756,965	\$ 779,000	\$ 731,000	\$ 2,736,000	\$ 804,000	\$ 73,000
BUDGETED POSITIONS	21.3	21.3	21.3	25.5	23.8	2.5
REVENUE DETAIL						
BUSINESS LICENSES	\$ 11,800	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	
RENTS AND CONCESSIONS	189,401	250,000	276,000	363,000	316,000	40,000
STATE AID-VET AFFAIRS	186,734	150,000	194,000	205,000	180,000	-14,000
STATE-OTHER	85,593	140,000	176,000	165,000	163,000	-13,000
CHRGs FOR SVCS-OTHER	56,498	70,000	85,000	137,000	85,000	
MISCELLANEOUS	986	5,000	5,000	5,000	5,000	
OPERATING TRANSFER IN	82,000					
TOTAL	\$ 613,012	\$ 623,000	\$ 744,000	\$ 883,000	\$ 757,000	\$ 13,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		VETERANS' SERVICES	

Mission Statement

To assist veterans, their dependents and survivors in pursuing legal claims and benefits under Federal and State laws, and to operate and maintain Patriotic Hall for use by veterans' organizations and the public.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$73,000, including \$49,000 to fund 2.0 Veterans Claims Assistant positions to increase veterans' benefits claims services. The budget also reflects funding for negotiated increases in salaries and employee benefits (\$8,000).

Multi-Year Budget Planning

During the fiscal year and over the next several years, as part of its strategic plan, the Department will focus on maintaining adequate service levels with increased emphasis on quality and efficiency, aggressively exploring and utilizing technology to help meet these demands where appropriate. Among the Department's initiatives:

- Continue publicity for the College Fee Waiver and License Plate programs, particularly at high schools and colleges to inform eligible dependents and survivors of veterans of this benefit.

Multi-Year Budget Planning (cont'd)

- Continue to expand outreach to the veterans' community, particularly elderly veterans, enlisting and training volunteer service officers from veterans' organizations to assist in this effort, and promote legislation to provide full funding to this large, elderly population, including block grants for conducting relevant research.
- Continue to seek full electronic access to the Federal veterans data management system.
- Continue to expand web page data to advertise and promote Department services.
- Pursue full financial self-sufficiency for Patriotic Hall through identification of funding for the construction of a multi-level parking structure to enhance the use of this historic facility.

Critical Needs

The Department has a critical need to replace the original plumbing, heating system, and electrical wiring in Patriotic Hall. Also, in order to serve veterans in underserved areas, the Department needs an additional 2.0 Veterans Claims Assistants.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98 *</u>	<u>Actual 1998-99 *</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Veterans Services				
Number of counselors	8	8	7	10
Patriotic Hall				
Total building staff hours	7,163	8,439	8,968	10,100
<u>Workload/Output</u>				
Veterans Services				
Claims filed	3,793	4,592	4,586	5,400
Number of clients assisted	11,136	12,732	16,200	17,100
Patriotic Hall				
Monthly veteran participants attending Patriotic Hall events	19,417	20,121	21,000	22,000
Monthly non-veteran participants attending Patriotic Hall events	93,000	73,143	96,000	99,000
<u>Efficiency</u>				
Veterans Services				
Average number of claims filed per counselor	474	574	655	540
Clients assisted per month	928	1,061	1,350	1,425
<u>Effectiveness/Outcome</u>				
Veterans Services				
Claims approved/awarded	39%	33%	28%	34%
Patriotic Hall				
Percentage of revenue to cost				
Veterans monthly leases	8%	9%	9%	9%
Non-Veterans monthly leases	52%	46%	60%	65%

Performance Measures (cont'd)

Objectives for 2000-01

- Continue to increase cost avoidance by 1 percent, thus increasing the amount of new Federal dollars brought to the County by maximizing efforts in filing claims and providing intensive outreach to the veterans' community.
- Continue to implement Patriotic Hall marketing strategies by distributing Patriotic Hall posters and brochures to the community, obtaining cost-free radio and television spots, and mailing solicitation letters to veterans' organizations to increase rental revenue.

*The actual 1997-98 and 1998-99 numbers have been revised based on a departmental reconciliation.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 99,000	\$ 50,000	\$ 49,000	2.0
	<u>Veterans Services:</u> Reflects an increase of 2.0 Veterans Claims Assistant positions to increase County services in areas which are currently underserved, partially offset by additional State revenue.			
2.	\$ 9,000	\$ --	\$ 9,000	0.5
	<u>Patriotic Hall:</u> Reflects an increase of 2.0 Custodian positions which will permit the Department to correctly align duties, partially offset by the deletion of 2.0 Food Service Worker positions. Also includes an increase in hours for the Special Events Manager, Patriotic Hall to better manage events.			
<u>Other Changes</u>				
1.	\$ 10,000	\$ 2,000	\$ 8,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 3,000	\$ --	\$ 3,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 4,000	\$ --	\$ 4,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ 39,000	\$ 39,000	\$ --	--
	<u>Productivity Investment Fund (PIF) Loan Repayment:</u> Reflects the increase in the second scheduled payment for the PIF loan, offset by an increase in revenue from building use.			

Military and Veterans Affairs (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
5.	\$ (-78,000)	\$ (-78,000)	\$ --	--
<u>Accounting Adjustment:</u> Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Department.				
Total \$	86,000	\$ 13,000	\$ 73,000	2.5

MILITARY AND VETERANS AFFAIRS

JOSEPH N. SMITH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-2000	Estimated Fiscal Year 1999-2000	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	767,000	711,000	795,000	28,000
Employee Benefits	322,000	306,000	323,000	1,000
Total Salaries and Employee Benefits	1,089,000	1,017,000	1,118,000	29,000
<u>Services & Supplies</u>				
Communications	28,900	28,900	28,900	0
Household Expense	9,000	9,000	12,000	3,000
Insurance	600	600	600	0
Jury and Witness Expense	3,600	3,600	3,600	0
Maintenance-Bldgs & Improv	44,400	44,400	44,400	0
Maintenance-Equipment	2,000	2,000	2,000	0
Memberships	500	500	500	0
Miscellaneous Expense	300	300	300	0
Office Expense-Other	35,700	35,700	35,700	0
Professional & Spec Svcs	139,000	139,000	160,000	21,000
Rents & Leases-Bldg & Improv	3,000	3,000	3,000	0
Rents & Leases-Equipment	2,000	2,000	2,000	0
Special Departmental Expense	6,000	6,000	6,000	0
Trans & Travel-Auto Mileage	2,000	2,000	2,000	0
Trans & Travel-Traveling	3,000	3,000	3,000	0
Utilities	54,000	54,000	48,000	(6,000)
Total Services & Supplies	334,000	334,000	352,000	18,000
<u>Other Charges</u>				
Judgments & Damages	4,300	4,300	4,300	0
Capital Lease Payments	25,000	25,000	25,000	0
Other-Veterans Burial	18,000	18,000	18,000	0
Support & Care of Persons	2,700	1,700	2,700	0
Total Other Charges	50,000	49,000	50,000	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	3,000	3,000	42,000	39,000
Total Other Financing Uses	3,000	3,000	42,000	39,000
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	1,476,000	1,403,000	1,562,000	86,000

Military and Veterans Affairs (cont'd)

Subaccount	Budgeted Fiscal Year 1999-2000	Estimated Fiscal Year 1999-2000	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	1,000	1,000	1,000	0
TOTAL NET REQUIREMENTS	1,475,000	1,402,000	1,561,000	86,000
REVENUES:				
Licenses, Permits & Franchises	8,000	8,000	8,000	0
Revenue From Use of Money & Property	276,000	250,000	316,000	40,000
Intergovernmental Revenues:				
State	194,000	150,000	180,000	(14,000)
Other	176,000	140,000	163,000	(13,000)
Charges For Services	85,000	70,000	85,000	0
Miscellaneous	5,000	5,000	5,000	0
TOTAL REVENUES	744,000	623,000	757,000	13,000
NET COUNTY COST	731,000	779,000	804,000	73,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MILITARY AND VETERANS AFFAIRS

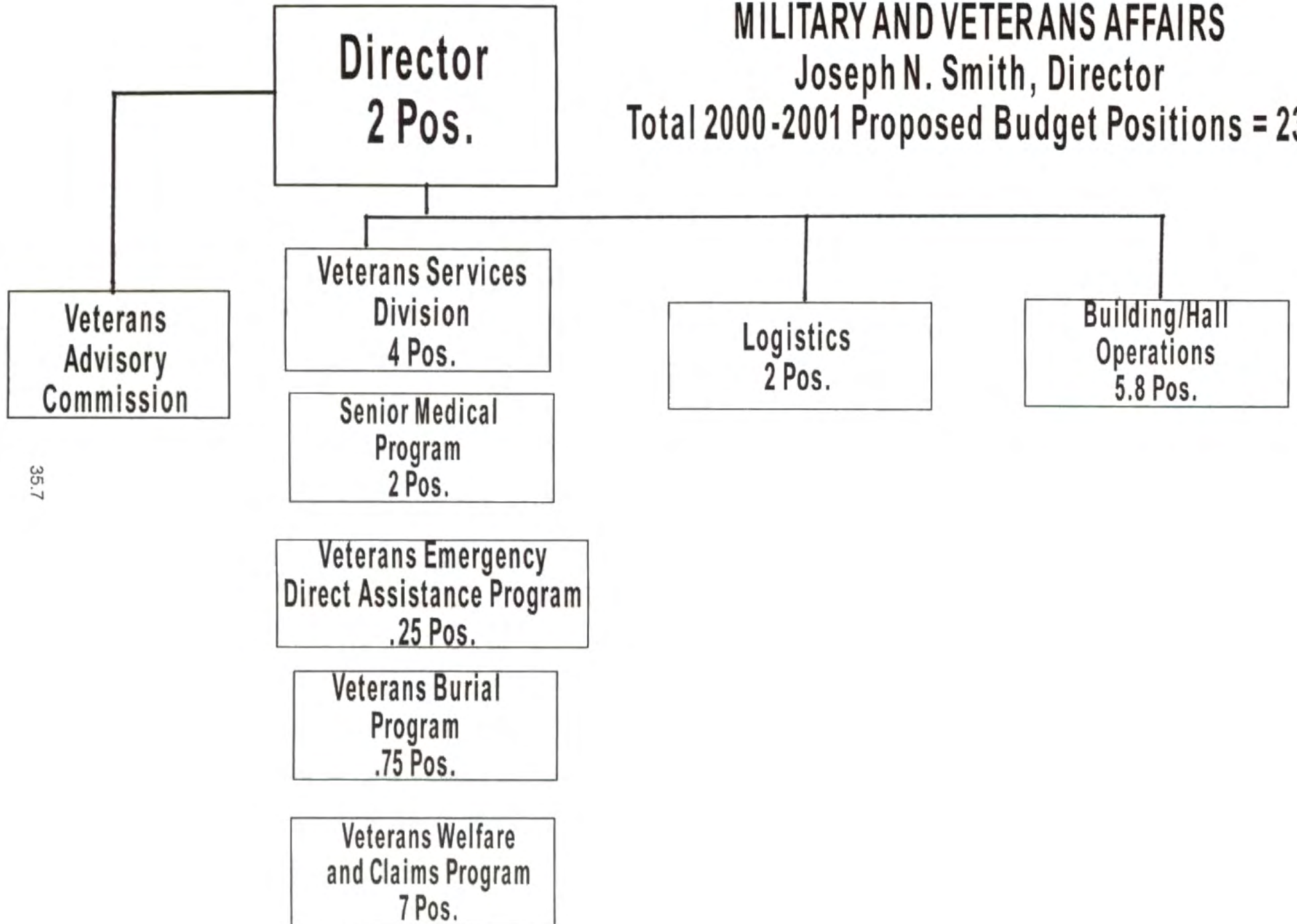
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Veterans Welfare Referral & Claims Benefits	\$745,189	\$0	\$397,100	\$348,089	\$0	\$348,089	14.3
Mandated program with discretionary service level - California Military and Veterans Code Title 12, Sections 450 through 455, Sections 890 through 899, Sections 940 through 946; and Education Code, Section 32320.							
This program includes the following services: veterans claims, senior Medi-Cal, veteran burials and college fee waivers. Veterans claims requires referral of veterans, their dependents, and survivors who apply for welfare benefits for determination of eligibility for Federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents who are confined in nursing home facilities. The Department assists these seniors in pursuing claims for VA pensions, compensation, aid, and attendant care. The college fee waiver is administered for the dependents of disables veterans. The Department also provides decent burials to indigent veterans and their widows.							
2. Patriotic Hall Operation	\$476,520	\$1,000	\$359,900	\$115,620	\$0	\$115,620	5.5
Non-mandated, discretionary program.							
Patriotic Hall is used to provide valuable services to veterans organizations, employee groups, and the community at- large. The services provided include space rental to religious organizations, social functions held by community members, and filming activities.							
3. Administration	\$340,291	\$0	\$0	\$340,291	\$0	\$340,291	4.0
Non-mandated, discretionary program.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, procurement operations.							
Total	\$1,562,000	\$1,000	\$757,000	\$804,000	\$0	\$804,000	23.8

35.6

MILITARY AND VETERANS AFFAIRS

Joseph N. Smith, Director

Total 2000-2001 Proposed Budget Positions = 23.8



**MUSEUM OF ART
DR. ANDREA L. RICH, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 4,089,407	\$ 4,100,000	\$ 4,224,000	\$ 4,119,000	\$ 4,119,000	\$ -105,000
SERVICES & SUPPLIES	13,433,590	11,502,000	13,383,000	11,610,000	11,610,000	-1,773,000
OTHER CHARGES	787,996	804,000	804,000	795,000	795,000	-9,000
GROSS TOTAL	\$ 18,310,993	\$ 16,406,000	\$ 18,411,000	\$ 16,524,000	\$ 16,524,000	\$ -1,887,000
LESS INTRAFD TRANSFER	14,524		5,000			-5,000
NET TOTAL	\$ 18,296,469	\$ 16,406,000	\$ 18,406,000	\$ 16,524,000	\$ 16,524,000	\$ -1,882,000
REVENUE	2,136,045	116,000	2,116,000	116,000	116,000	-2,000,000
NET COUNTY COST	\$ 16,160,424	\$ 16,290,000	\$ 16,290,000	\$ 16,408,000	\$ 16,408,000	\$ 118,000
BUDGETED POSITIONS	65.0	60.0	60.0	58.0	58.0	-2.0
REVENUE DETAIL						
PARK & RECREATION SVS	\$ 2,035,705		\$ 2,000,000			\$ -2,000,000
MISCELLANEOUS	100,340	116,000	116,000	116,000	116,000	
TOTAL	\$ 2,136,045	\$ 116,000	\$ 2,116,000	\$ 116,000	\$ 116,000	\$ -2,000,000
FUND			FUNCTION		ACTIVITY	
GENERAL FUND			RECREATION & CULTURAL SERVICES		CULTURAL SERVICES	

Mission Statement

The Los Angeles County Museum of Art (LACMA), established by County ordinance, administers the Museum of Art complex in Hancock Park. The facilities, opened in 1965, were financed by Museum Associates, a private nonprofit corporation, and made a gift to the County by this group. Museum Associates acts as the governing body of LACMA, subject to the directions of the Board of Supervisors. LACMA's mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual and cultural experiences for the widest array of audiences.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a 2.3 percent cost-of-living adjustment and reduction in one-time carryover deferred maintenance funding, pursuant to the Board-approved operating agreement of February 8, 1994. In addition, as part of the Museum's ongoing efforts to streamline operations, the Proposed Budget reflects a decrease of 2.0 positions.

Multi-Year Budget Planning

The Museum of Art is sustaining public services by initiating numerous long-range strategic objectives, including: redefining its programmatic missions; raising the Museum's pre-eminence in the local, national and international arts community through development of quality scholarship, collections, exhibitions and educational programs; reorganizing its internal structure; establishing relationships with community-based cultural institutions; utilizing technology as both a unique artistic experience and as a vehicle to generate interest within the community; and reallocating existing resources to direct public service needs.

Critical Needs

The Museum continues to face numerous unfunded deferred maintenance needs; specifically, heating, ventilation and air conditioning system upgrades and other building infrastructure needs.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Budgeted positions	68	62	60	58
Base net County cost (1)	\$14,804,000	\$15,070,000	\$15,281,000	\$16,408,000
Private funding	\$34,757,000	\$67,125,000	\$50,911,000	\$46,000,000
<u>Workload/Output</u>				
Exhibitions/installations	61	79	78	77
Conservation projects	1,452	1,004	1,540	1,500
Classes and workshops	820	1,083	1,200	1,200
Visitors served	554,052	1,328,765	750,000	725,000
<u>Efficiency</u>				
Private resources raised per County dollar spent	\$2.35	\$4.45	\$3.33	\$2.80
Security cost per visitor	\$5.54	\$3.95	\$5.09	\$5.00
<u>Effectiveness/Outcome</u>				
Membership	64,000	120,065	105,000	100,000
Art acquisitions	1,712	1,670	1,300	1,500

Objectives for 2000-01

- Continue implementation of the overall strategic vision for LACMA.
- Continue implementation of a comprehensive, multi-level "Art Education Experiences" program.
- Present major LACMA-organized exhibitions, including one that highlights the last 100 years of art in the State of California and another that connects the heritage of ancient Mexico and the American Southwest.
- Continue a long-term technology replacement plan.
- Continue improvements in the Museum's collections development, management and storage functions.
- Continue a marketing strategy to expand audiences and increase attendance, thereby enhancing revenues.
- Analyze and re-engineer internal processes to support LACMA's activities and programming more efficiently, as well as take advantage of new systems software.
- Continue life-safety building infrastructure upgrades at LACMA West to maximize use of that property.
- Embark on a capital campaign.

Explanatory Notes

- (1) Pursuant to the 1994 Funding Agreement, reflects base funding increased annually by the Consumer Price Index; does not include additional funding provided for other operational expenditures, such as rent.

Museum of Art (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-224,000)	\$ --	\$ (-224,000)	--
	<u>One-Time Carryover:</u> Reflects a reduction in one-time carryover funding, consistent with the 1994 Funding Agreement, which was used for deferred maintenance projects.			
2.	\$ 232,000	\$ --	\$ 232,000	--
	<u>Cost-of-Living Adjustment:</u> Reflects the Museum Associates' pro-rata share of the 2.3 percent increase consistent with the 1994 Funding Agreement.			
3.	\$ --	\$ --	\$ --	(-2.0)
	<u>Operational Transfer and Realignment:</u> Reflects the internal shift within salaries and employee benefits and services and supplies to transfer \$500,000 to the Museum Associates for assumption of 2.0 budgeted positions and various services and supplies, as part of the Museum's ongoing efforts to streamline operations.			
<u>Other Changes</u>				
1.	\$ 61,000	\$ --	\$ 61,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 25,000	\$ --	\$ 25,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects funding for Board-approved reclassification of an Associate Curator to a Senior Curator, partially offset by a decrease in various employee benefits based on experience.			
3.	\$ 16,000	\$ --	\$ 16,000	--
	<u>Retirement Debt Service:</u> Reflects the Museum's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ 17,000	\$ --	\$ 17,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ (-9,000)	\$ --	\$ (-9,000)	--
	<u>Countywide Cost Allocation Plan Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ (-5,000)	\$ (-5,000)	\$ --	--
	<u>Intrafund Transfer:</u> Reflects the deletion of intrafund transfer from the Museum of Natural History for heating, ventilation, and air conditioning services.			

Museum of Art (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
7.	\$ (-2,000,000)	\$ (-2,000,000)	\$ --	--
	<u>Revenue:</u> Reflects the direct transfer of admissions revenue to the Museum Associates pursuant to the 1994 Funding Agreement.			
Total \$	(-1,887,000)	\$ (-2,005,000)	\$ 118,000	(-2.0)

MUSEUM OF ART

DR. ANDREA L. RICH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	3,103,000	3,095,000	2,878,000	(225,000)
Employee Benefits	1,121,000	1,005,000	1,241,000	120,000
Total Salaries and Employee Benefits	4,224,000	4,100,000	4,119,000	(105,000)
<u>Services & Supplies</u>				
Communications	11,000	11,000	11,000	0
Insurance	329,000	300,000	329,000	0
Maintenance-Bldgs & Improv	324,000	366,000	76,000	(248,000)
Maintenance-Equipment	17,000	4,000	2,000	(15,000)
Professional & Spec Svcs	116,000	157,000	113,000	(3,000)
Rents & Leases-Bldg & Improv	47,000	47,000	47,000	0
Special Departmental Expense	12,362,000	10,447,000	10,859,000	(1,503,000)
Trans & Travel-Auto Service	20,000	16,000	16,000	(4,000)
Utilities	157,000	154,000	157,000	0
Total Services & Supplies	13,383,000	11,502,000	11,610,000	(1,773,000)
<u>Other Charges</u>				
Capital Lease Payments	789,000	789,000	780,000	(9,000)
Judgments & Damages	15,000	15,000	15,000	0
Total Other Charges	804,000	804,000	795,000	(9,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	18,411,000	16,406,000	16,524,000	(1,887,000)
Less: Intrafund Transfers	5,000	0	0	(5,000)
TOTAL NET REQUIREMENTS	18,406,000	16,406,000	16,524,000	(1,882,000)
REVENUES:				
Charges For Services	2,000,000	0	0	(2,000,000)
Miscellaneous	116,000	116,000	116,000	0
TOTAL REVENUES	2,116,000	116,000	116,000	(2,000,000)
NET COUNTY COST	16,290,000	16,290,000	16,408,000	118,000

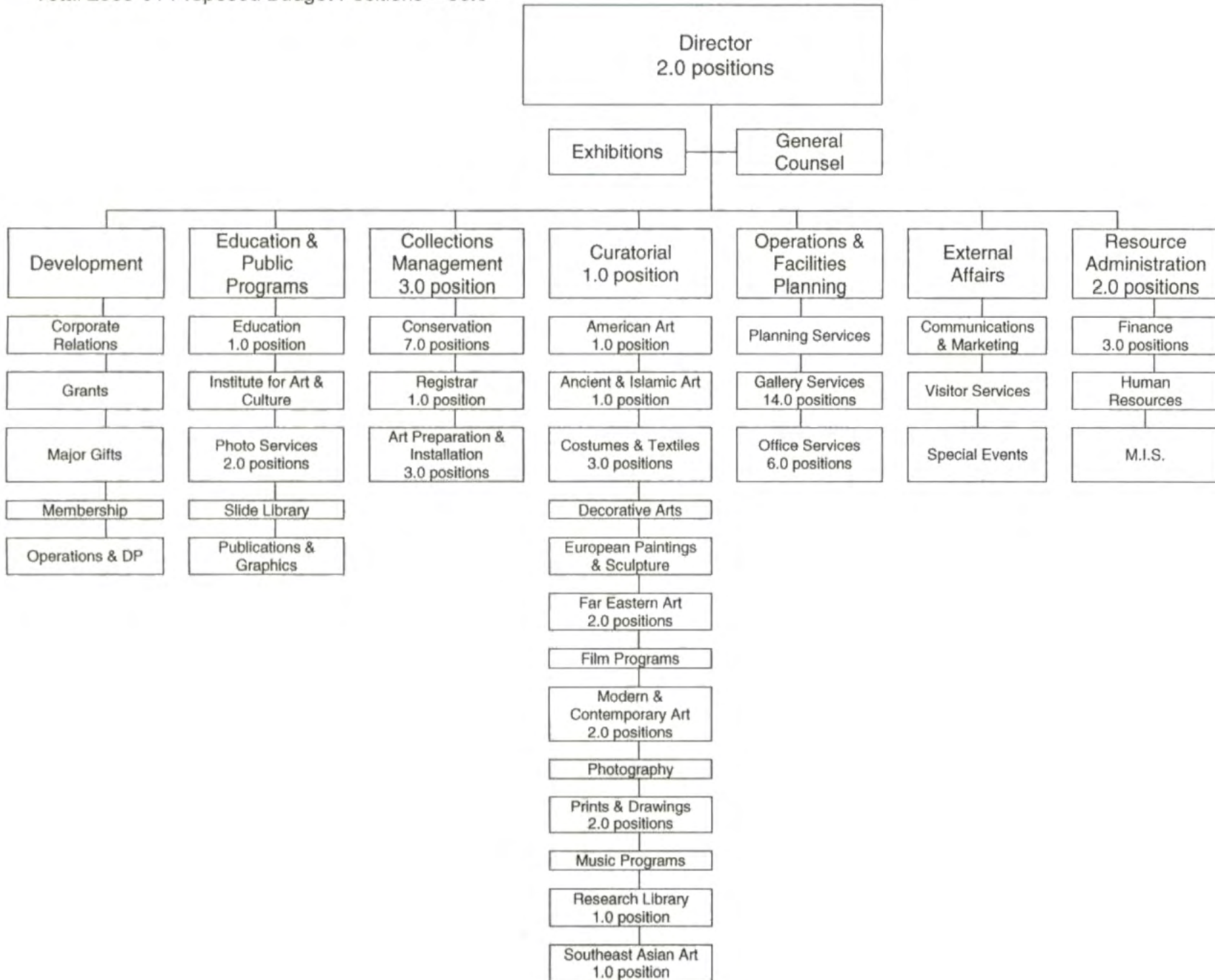
2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MUSEUM OF ART

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Permanent Collection	\$5,392,000	\$0	\$0	\$5,392,000	\$5,392,000	\$0	31.0
Non-mandated, discretionary program.							
The permanent collection consists of over 150,000 objects representing the highest levels of artistic achievement from all historical periods and cultures. Over half a million visitors are served annually.							
2. Exhibitions	\$3,711,000	\$0	\$0	\$3,711,000	\$3,711,000	\$0	12.0
Non-mandated, discretionary program.							
Approximately 50 exhibitions are presented annually to over one million viewers, through the translation of the permanent and loan collections into meaningful aesthetic, intellectual and cultural experiences for the widest array of audiences.							
3. Facilities Maintenance	\$1,597,000	\$0	\$116,000	\$1,481,000	\$1,481,000	\$0	6.0
Non-mandated, discretionary program.							
The Museum facilities consist of over 750,000 square feet and 10 acres, including galleries, offices, parking facilities and gardens.							
4. Education Programs	\$2,684,000	\$0	\$0	\$2,684,000	\$2,684,000	\$0	2.0
Non-mandated, discretionary program.							
Over 650,000 individuals are served annually through programs of art workshops, lectures, tours, outreach programs and in-service teacher training in conjunction with both the permanent collection and exhibition programs. A multi-level, comprehensive Art Education Experiences program has been implemented to explore the fundamental role the arts play in our lives.							
5. Administration	\$3,140,000	\$0	\$0	\$3,140,000	\$3,140,000	\$0	7.0
Non-mandated, discretionary program.							
Provides administrative support to the department, including executive office, accounting, legal and insurance.							
Total	\$16,524,000	\$0	\$116,000	\$16,408,000	\$16,408,000	\$0	58.0

36.5

MUSEUM OF ART
 Andrea L. Rich, Director
 Total 2000-01 Proposed Budget Positions = 58.0



**MUSEUM OF NATURAL HISTORY
DR. JAMES L. POWELL, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 3,518,998	\$ 3,326,000	\$ 3,531,000	\$ 3,571,000	\$ 3,571,000	\$ 40,000
SERVICES & SUPPLIES	9,088,343	7,203,000	9,066,000	6,641,000	6,629,000	-2,437,000
OTHER CHARGES	2,535,201	2,713,000	2,694,000	2,701,000	2,664,000	-30,000
FIXED ASSETS-EQUIP	5,200			5,464,000		
GROSS TOTAL	\$ 15,147,742	\$ 13,242,000	\$ 15,291,000	\$ 18,377,000	\$ 12,864,000	\$ -2,427,000
REVENUE	4,180,889	2,355,000	4,404,000	2,386,000	2,386,000	-2,018,000
NET COUNTY COST	\$ 10,966,853	\$ 10,887,000	\$ 10,887,000	\$ 15,991,000	\$ 10,478,000	\$ -409,000
BUDGETED POSITIONS	65.0	56.0	56.0	53.0	53.0	-3.0
REVENUE DETAIL						
ASSESS/TAX COLL FEES	\$ 64	\$	\$	\$	\$	
EDUCATIONAL SERVICES	3,795					
LIBRARY SERVICES	24,300	25,000	25,000	25,000	25,000	
PARK & RECREATION SVS	1,589,882		2,000,000			-2,000,000
CHRGs FOR SVCS-OTHER	64,284	45,000	35,000	45,000	45,000	10,000
MISCELLANEOUS	2,498,564	2,285,000	2,344,000	2,316,000	2,316,000	-28,000
TOTAL	\$ 4,180,889	\$ 2,355,000	\$ 4,404,000	\$ 2,386,000	\$ 2,386,000	\$ -2,018,000
FUND	GENERAL FUND		FUNCTION	RECREATION & CULTURAL SERVICES	ACTIVITY	CULTURAL SERVICES

Mission Statement

The Museum of Natural History exists to advance knowledge and to enable people of all ages, backgrounds, and interests to understand and appreciate their natural and cultural heritage. The Museum assembles, conserves, interprets, and holds in trust collections of irreplaceable objects from nature and human history. These collections reveal the history of the Earth and the evolution and diversity of life and culture. They sustain programs of research, exhibits, education and publication.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects: 1) a 2.3 percent cost-of-living adjustment which funds various operational cost increases, pursuant to the Board-approved operating agreement of July 12, 1994; 2) an additional \$100,000 to fund Hancock Park maintenance and security costs; and 3) a reduction in one-time carryover deferred maintenance funding. In addition, the Proposed Budget reflects a decrease of 3.0 budgeted positions, as part of the Museum's ongoing efforts to streamline operations.

Multi-Year Budget Planning

Over the next several years, the Museum will be developing new, major, permanent and traveling exhibits and will develop and implement enhanced educational programs, both inside the Museum and in outreach programs, in an effort to significantly increase attendance and revenues. The Museum recently received a \$1.0 million scholarship from Honda for an environmental outreach program for elementary school children, and an additional \$1.0 million in Federal funds for educational programs, such as "Discovering the Tiniest Giants." The Museum has submitted grant proposals totaling \$3.0 million to the National Science Foundation for two traveling exhibits.

Multi-Year Budget Planning (cont'd)

The Museum will continue to enhance the management of its collections and its research efforts through the acquisition of restricted grants and contracts. The Museum recently received \$500,000 to enhance its Molecular Laboratory. The Natural History Museum Foundation Trustees have also approved increased spending of the Foundation's endowment in order to allow for growth and development of Research and Collections.

Critical Needs

The Museum continues to require major work to address deferred maintenance projects, ADA compliance, and upgrading safety and security systems at all three County Museum sites. The Museum has also identified the following critical needs: 1) repair of water leakage problems in Pit 91 at the Page Museum, estimated at \$101,000; 2) additional Hancock Park security and maintenance costs, estimated at \$285,000; and 3) public and private funds to replace the Exposition Park facility.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Number of research and collections staff maintaining collections	45	45	54	61
Number of school tour and volunteer coordinators for school tours	5	5	5	5
Number of volunteers	475	480	491	500
Base net County cost (1)	\$9,487,000	\$9,658,000	\$9,793,000	\$10,018,000
<u>Workload/Output</u>				
Specimens maintained (20 Collections)	34,662,000	35,095,536	33,244,000	33,450,000
Number of school tours provided	5,650	5,250	5,750	6,700
Number of volunteer hours contributed	86,000	87,000	88,000	90,000
Matching funds secured (Foundation)	\$14,341,444	\$12,386,408	\$16,026,368	\$16,800,000
Visitors served	746,311	750,000	765,000	780,000
Museum membership	14,200	15,155	15,560	16,500
<u>Efficiency</u>				
Average number of specimens maintained per research and collections staff	770,267	735,456	615,630	548,361
Average number of school tours per school coordinator staff	1,130	1,050	1,150	1,340
Number of memberships per 100 visitors served	1.90	2.02	2.05	2.12
<u>Effectiveness/Outcome</u>				
Percent of matching funds provided by foundation per year	151%	128%	164%	168%
Percent of memberships to total visitors	1.9%	2.02%	2.03%	2.12%

Performance Measures (cont'd)

Objectives for 2000-01

- Oversee the process of selecting a site and an architect for the new Museum of Natural History.
- Solicit and receive planning funds for the new Museum project from private and government sources.
- Launch the private phase of the capital campaign that will be necessary to fund the new Museum.
- Oversee the development of the program plan and the exhibit design for the new Museum.
- Continue to enhance customer service and children's education programs at the Natural History and Page Museums.

Explanatory Notes

- (1) Pursuant to the 1994 Funding Agreement, reflects base funding increased annually by Consumer Price Index; does not include additional funding provided for other operational expenditures, such as rent.

	Gross Appropriation	Changes From 1999-00 Budget		Budgeted Positions
		Revenue/IFT	Net County Cost	
<u>Program Changes</u>				
1.	\$ (-735,000)	\$ --	\$ (-735,000)	--
	<u>One-Time Carryover</u> : Reflects a reduction in one-time carryover funding, consistent with the 1994 Funding Agreement, which was used for deferred maintenance projects.			
2.	\$ 100,000	\$ --	\$ 100,000	--
	<u>Security and Maintenance</u> : Reflects additional funding for Hancock Park maintenance and security costs.			
3.	\$ (-83,000)	\$ --	\$ (-83,000)	(-1.0)
	<u>Research and Collections</u> : Reflects the deletion of 1.0 vacant Curator position based on actual experience.			
4.	\$ (-51,000)	\$ --	\$ (-51,000)	(-1.0)
	<u>Public Programs</u> : Reflects the deletion of 1.0 vacant Volunteer Programs Coordinator position based on actual experience.			
5.	\$ (-43,000)	\$ --	\$ (-43,000)	(-1.0)
	<u>Administrative and Operational Support</u> : Reflects the deletion of 1.0 vacant Payroll Clerk position based on actual experience.			
<u>Other Changes</u>				
1.	\$ 55,000	\$ --	\$ 55,000	--
	<u>Salary and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 14,000	\$ --	\$ 14,000	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			

Museum of Natural History (cont'd)

	<u>Changes From 1999-00 Budget</u>			<i>Budgeted Positions</i>
	<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 27,000	\$ --	\$ 27,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 121,000	\$ --	\$ 121,000	--
	<u>Other Employee Benefits:</u> Reflects a net increase in various employee benefits, such as Savings Plan and Megaflex, based on actual experience			
5.	\$ 198,000	\$ --	\$ 198,000	--
	<u>Services and Supplies:</u> Reflects various increases in services and supplies, primarily in utilities and telecommunications services, based on actual experience.			
6.	\$ (-3,000)	\$ --	\$ (-3,000)	--
	<u>Judgments and Damages:</u> Reflects a decrease in judgments and damages costs based on actual experience.			
7.	\$ 1,000	\$ --	\$ 1,000	--
	<u>Countywide Cost Allocation Plan Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	\$ (-28,000)	\$ (-28,000)	\$ --	--
	<u>Other Charges:</u> Reflects a decrease in debt service payment costs for the Petersen Automotive Museum fully offset by decreased Foundation revenue.			
9.	\$ (-2,000,000)	\$ (-2,000,000)	\$ --	--
	<u>Revenue Transfer:</u> Reflects the direct transfer of admissions revenue to the Foundation consistent with the 1994 Funding Agreement.			
10.	\$ --	\$ 10,000	\$ (-10,000)	--
	<u>Revenue:</u> Reflects a projected increase in revenue from the Exposition Park parking lot based on actual experience.			
Total \$	(-2,427,000)	\$ (-2,018,000)	\$ (-409,000)	(-3.0)

MUSEUM OF NATURAL HISTORY

DR. JAMES L. POWELL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	2,857,233	2,587,000	2,626,000	(231,233)
Employee Benefits	673,767	739,000	945,000	271,233
Total Salaries and Employee Benefits	3,531,000	3,326,000	3,571,000	40,000
<u>Services & Supplies</u>				
Communications	396,000	437,000	462,000	66,000
Insurance	109,000	109,000	111,000	2,000
Maintenance-Bldgs & Improv	100,000	102,000	125,000	25,000
Office Expense-Other	0	14,000	0	0
Professional & Spec Svcs	477,000	467,000	606,000	129,000
Rents & Leases-Bldg & Improv	222,000	210,000	216,000	(6,000)
Special Departmental Expense	6,892,000	4,964,000	4,158,000	(2,734,000)
Trans & Travel-Other	50,000	50,000	53,000	3,000
Utilities	820,000	850,000	898,000	78,000
Total Services & Supplies	9,066,000	7,203,000	6,629,000	(2,437,000)
<u>Other Charges</u>				
Capital Lease Payments	359,000	359,000	360,000	1,000
Judgments & Damages	24,000	0	21,000	(3,000)
Other Charges	2,311,000	2,354,000	2,283,000	(28,000)
Total Other Charges	2,694,000	2,713,000	2,664,000	(30,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	15,291,000	13,242,000	12,864,000	(2,427,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	15,291,000	13,242,000	12,864,000	(2,427,000)
REVENUES:				
Charges For Services	2,060,000	70,000	70,000	(1,990,000)
Miscellaneous	2,344,000	2,285,000	2,316,000	(28,000)
TOTAL REVENUES	4,404,000	2,355,000	2,386,000	(2,018,000)
NET COUNTY COST	10,887,000	10,887,000	10,478,000	(409,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

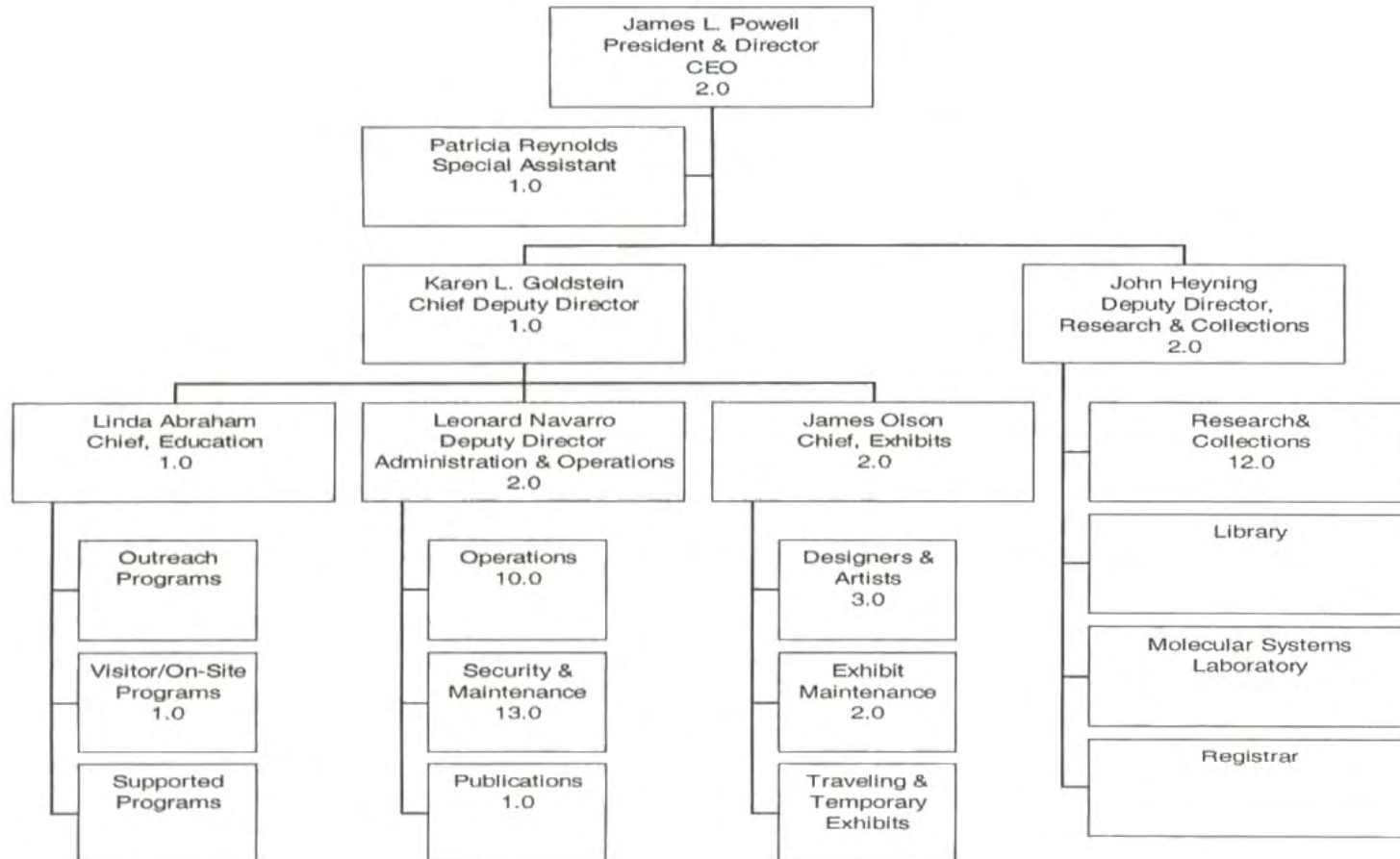
DEPARTMENT: MUSEUM OF NATURAL HISTORY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Research and Collections	\$1,950,000	\$0	\$0	\$1,950,000	\$1,950,000	\$0	14.0
<p>Provides collection management, preservation and restoration services, and conducts research to advance knowledge, and to enhance the education and exhibit components of the Museum. Curatorial staff are actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, education programs, and publications. This Division includes the Library and Registrar.</p>							
2. Public Programs	\$1,577,000	\$0	\$25,000	\$1,552,000	\$1,552,000	\$0	10.0
<p>The goals of the Museum's public programs are to develop exhibit and education programs based on the Museum's collections that help the public to understand their natural and cultural world. The Museum offers many services and programs that specifically complement the curricula of local schools and provides extensive outreach programs throughout the County. In this capacity, the Museum serves over 75,000 children of southern California. The Museum's traveling exhibits reach over two million people across the United States and Canada.</p>							
3. Administration and Operations	\$8,941,000	\$0	\$2,361,000	\$6,580,000	\$6,580,000	\$0	26.0
<p>The administrative and operations staff work to support the research and education efforts of the Museum. Staff provide facilities support, security, membership programs, and general administrative support in a wide variety of areas. Development and Membership raise over \$2 million annually in unrestricted support for the Museum. Sponsorship and Special Events raise another \$300,000.</p>							
4. Executive Office	\$396,000	\$0	\$0	\$396,000	\$396,000	\$0	3.0
<p>The Museum Director is responsible for developing and carrying out the Museum's strategic plan and provides leadership and vision in all areas of the Museum. The Director works closely with the Boards of Trustees and Governors to provide high quality fiduciary support to the Museum. The Chief Deputy Director works closely with the Director to provide day-to-day programs, as well as financial management across the Museum.</p>							
Total	\$12,864,000	\$0	\$2,386,000	\$10,478,000	\$10,478,000	\$0	53.0

37.5



Museum Organization Chart
Budgeted Positions as of July 1, 2000
County Only Staff Organization
Budgeted Positions = 53.0



NONDEPARTMENTAL REVENUE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALES AND USE TAX	\$ 34,644,837	\$ 35,482,000	\$ 37,400,000	\$ 36,000,000	\$ 36,000,000	\$ -1,400,000
DEED TRANSFER TAX	38,767,390	36,600,000	32,600,000	34,000,000	34,000,000	1,400,000
TRANSIENT OCCUPANCY TX	10,295,444	8,700,000	8,700,000	10,000,000	8,700,000	
UTILITY USERS' TAXES	42,300,252	45,000,000	45,000,000	42,084,000	45,000,000	
BUSINESS LICENSE TAX	12,340,362	12,000,000	12,000,000	9,500,000	12,000,000	
LICENSES, PERMITS, AND FRANCHISES	6,252,711	5,450,000	5,450,000	5,850,000	5,450,000	
RENTS, CONCESSIONS, AND ROYALTIES	5,656,984	1,377,000	1,377,000	1,367,000	1,377,000	
VEHICLE LICENSE FEES IN-LIEU	528,851,855	560,583,000	539,500,000	572,000,000	572,000,000	32,500,000
VEHICLE LICENSE FEES REALIGNMENT	331,334,189	351,057,000	336,766,000	367,023,000	367,023,000	30,257,000
PENALTIES ON DELINQUENT TAXES	32,660,310	28,854,000	28,854,000	29,400,000	28,854,000	
HOMEOWNERS' PROPERTY TAX RELIEF (HOX)	21,305,240	22,000,000	22,000,000	22,000,000	22,000,000	
OTHER GOVERNMENTAL AGY	35,262,853	35,000,000	42,948,000	42,948,000	42,948,000	
OTHER REVENUE	36,050,291	45,432,000	47,949,000	28,778,000	26,149,000	-21,800,000
TOTAL REVENUE	\$ 1,135,722,718	\$ 1,187,535,000	\$ 1,160,544,000	\$ 1,200,950,000	\$ 1,201,501,000	\$ 40,957,000

2000-01 Budget Message

Nondepartmental revenues are derived largely from shared programs administered by the State, and are not related to the revenue-generating activities of any specific County department.

The 2000-01 Proposed Budget reflects:

- A decrease of \$1.4 million in Local 1 percent Sales Tax based on the current year's activity level.
- An increase of \$1.4 million in Deed Transfer Taxes due to continued strength in the County of Los Angeles real estate market.
- Growth of \$32.5 million for Motor Vehicle License Fees In-Lieu, and \$30.3 million from Motor Vehicle License Fees - Realignment reflecting steady consumer demand for motor vehicles.
- The deletion of \$21.8 million one-time only Educational Revenue Augmentation Fund (ERAF) relief provided by the State Budget in AB 1661.

NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$	\$	\$	\$ 63,597,000	\$ 63,597,000	\$ 63,597,000
SERVICES & SUPPLIES	8,480,376	49,216,000	49,216,000	59,666,000	59,666,000	10,450,000
OTHER CHARGES	37,619,897	31,692,000	31,692,000	29,669,000	29,669,000	-2,023,000
FIXED ASSETS-EQUIP		25,000	25,000			-25,000
OTHER FINANCING USES	27,020,000	24,027,000	24,027,000	25,252,000	25,252,000	1,225,000
GROSS TOTAL	\$ 73,120,273	\$ 104,960,000	\$ 104,960,000	\$ 178,184,000	\$ 178,184,000	\$ 73,224,000
REVENUE	121,845,048	107,142,000	107,142,000	104,042,000	104,042,000	-3,100,000
NET COUNTY COST	\$ -48,724,775	\$ -2,182,000	\$ -2,182,000	\$ 74,142,000	\$ 74,142,000	\$ 76,324,000
REVENUE DETAIL						
INTEREST	\$ 121,757,428	\$ 106,882,000	\$ 106,882,000	\$ 103,982,000	\$ 103,982,000	-2,900,000
MISCELLANEOUS	-51,248	260,000	260,000	60,000	60,000	-200,000
OPERATING TRANSFER IN	138,868					
TOTAL	\$ 121,845,048	\$ 107,142,000	\$ 107,142,000	\$ 104,042,000	\$ 104,042,000	\$ -3,100,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2000-01 Budget Message

The Nondepartmental Special Accounts (NDSA) budget provides for special General Fund expenditures and revenues which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for expenditures of countywide benefit which are not related to a single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program and contracts for countywide programs.

The 2000-01 Proposed Budget reflects:

- Projected increases in Salaries and Employee Benefits based on going labor negotiations which, when concluded, will be allocated to departmental budgets.
- Increases in Services and Supplies, primarily for the Countywide Computer Purchase Program; County memberships in regional, statewide, and national organizations; special contracts; and services of countywide benefit; offset by the elimination of the TeleBusiness Center.
- Deletion of Fixed Assets for the TeleBusiness Center.
- A net reduction in Other Charges primarily due to the reduction of Tax and Revenue Anticipation Note interest utilized to fund transfers to the Department of Human Resources and the Local Agency Formation Commission.
- A net increase in Other Financing Uses is due to increased transfers to the Information Technology Infrastructure Investment Fund, the Motor Vehicle ACO Fund and the Civic Center Parking Fund offset by the deletion of one-time funding for the Public Library Bookmobile program.
- Reduction in interest revenue from the Disproportionate Share Hospital (DSH) program.

**OFFICE OF OMBUDSMAN
RUDY DE LEON, OMBUDSMAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 254,786	\$ 297,000	\$ 302,000	\$ 575,000	\$ 533,000	\$ 231,000
SERVICES & SUPPLIES	116,832	98,000	84,000	97,000	92,000	8,000
OTHER CHARGES	3,161	3,000	5,000	3,000	3,000	-2,000
GROSS TOTAL	\$ 374,779	\$ 398,000	\$ 391,000	\$ 675,000	\$ 628,000	\$ 237,000
NET COUNTY COST	\$ 374,779	\$ 398,000	\$ 391,000	\$ 675,000	\$ 628,000	\$ 237,000
BUDGETED POSITIONS	5.0	5.0	5.0	9.0	9.0	4.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing investigations concerning the Los Angeles County Sheriff's Department, Office of Public Safety and other County departments and agencies, at the direction of the Board of Supervisors.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects additional net County cost of \$237,000 primarily for 4.0 positions to provide community outreach representation related to case analysis, marketing, special projects, and office clerical functions. Minor funding adjustments are required to fund negotiated increases in salaries and employee benefits, and operational expenses.

Multi-Year Budget Planning

The Office of Ombudsman will work to: 1) enhance its role as an independent, neutral agency available to assist the public by improving staff response to the increasing number of inquiries; 2) increase services to the public by assisting all residents with complaints involving County departments; 3) ensure that staff maintain current information on conflict resolution, dispute mediation, laws, County policies and practices to provide accurate, professional service to all clients; and 4) expand the public's knowledge of Ombudsman services available in Los Angeles County. The Department will also continue to network with civilian oversight boards, inspectors general and other ombudsmen in California and throughout the United States.

The Department will continue to seek grants and other funding opportunities to develop an independent revenue source, minimize costs, and generate savings.

Performance Measures

Performance Indicator	Actual 1997-98	Actual 1998-99	1999-00 Estimated	2000-01 Projected
Input				
Community Liaison Officers	2.0	2.5	3.0	5.0
Workload/Output				
Complaint initiation referrals	363	109	135	175
Status requests	78	74	90	100
Complaint investigation reviews	121	152	175	200
General assistance to clients	417	674	825	875
Requests for information	4,646	5,362	5,800	6,000
Efficiency				
Referrals	182	44	45	35
Determination of case status	39	30	30	20
Complaint investigation reviews	61	61	58	40
General assistance to clients	209	270	275	175
Response to inquiries	2,323	2,145	1,933	1,200
Effectiveness/Outcome				
Successful status determinations	100%	100%	100%	100%
Investigations resulting in lawsuits	0	0	0	0
Successful subpoena of records or staff	0	0	0	0

Objectives for 2000-01

- Review complaint investigations and report findings to client and department in a timely manner.
- Determine the status of investigations within reasonable time constraints.
- Refer cases directly to the Sheriff's Department Internal Affairs Bureau as circumstances dictate.

Changes From 1999-00 Budget

Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
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Program Changes

1.	\$	230,000	\$	--	\$	230,000	4.0
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Field Response and Support Services: Reflects an additional 2.0 Community Services Liaison positions to provide community outreach representation related to case analysis. Also reflects 2.0 support staff for marketing, special projects, and office clerical functions, and associated funding for services and supplies.

Other Changes

1.	\$	3,000	\$	--	\$	3,000	--
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Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	\$	1,000	\$	--	\$	1,000	--
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Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
3.	\$ 3,000	\$ --	\$ 3,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ 14,000	\$ --	\$ 14,000	--
	<u>Other Salaries and Employee Benefits</u> : Reflects an increase in various employee benefits, primarily Megaflex, Options, Savings Plan, and the Horizons Plan, and step advancement for two positions.			
5.	\$ (-14,000)	\$ --	\$ (-14,000)	--
	<u>Miscellaneous Operational Changes</u> : Reflects various miscellaneous adjustments in services and supplies and a reduction in LAC-CAL lease payments.			
Total \$	237,000	\$ 0	\$ 237,000	4.0

OFFICE OF OMBUDSMAN
RUDY DE LEON, OMBUDSMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	240,000	230,000	418,000	178,000
Employee Benefits	62,000	67,000	115,000	53,000
Total Salaries and Employee Benefits	302,000	297,000	533,000	231,000
<u>Services & Supplies</u>				
Communications	9,000	19,000	14,000	5,000
Insurance	5,000	0	4,000	(1,000)
Maintenance-Bldgs & Improv	5,000	5,000	0	(5,000)
Office Expense-Other	3,000	13,000	24,000	21,000
Professional & Spec Svcs	19,000	10,000	10,000	(9,000)
Rents & Leases-Bldg & Improv	22,000	23,000	23,000	1,000
Rents & Leases-Equipment	10,000	13,000	10,000	0
Special Departmental Expense	0	4,000	0	0
Telecommunications	7,000	7,000	7,000	0
Trans & Travel - Traveling	0	2,000		
Utilities	4,000	2,000	0	(4,000)
Total Services & Supplies	84,000	98,000	92,000	8,000
<u>Other Charges</u>				
LAC-CAL Lease Payments	5,000	3,000	3,000	(2,000)
Total Other Charges	5,000	3,000	3,000	(2,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	391,000	398,000	628,000	237,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	391,000	398,000	628,000	237,000
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	391,000	398,000	628,000	237,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: OFFICE OF OMBUDSMAN

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Ombudsman Services	\$437,000	\$0	\$0	\$437,000	\$0	\$437,000	7.0
Mandated program, Los Angeles County Ordinance 2.37.10							
The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing complaint investigations concerning the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies, at the direction of the Board of Supervisors. The Judge's Review Panel reviews cases involving excessive force. The Ombudsman staff responds to over 5,000 inquiries annually and over 900 issues.							
2. Support Services	\$88,000	\$0	\$0	\$88,000	\$88,000	\$0	0.0
Non-mandated, discretionary program.							
Provides support services including lease of office space, utilities, maintenance, legal counsel, and miscellaneous services.							
3. Administration	\$103,000	\$0	\$0	\$103,000	\$103,000	\$0	2.0
Non-mandated, discretionary program.							
Provides administrative support to the department. Includes executive office, departmental accounting, budgeting, personnel/payroll and procurement.							
Total	\$628,000	\$0	\$0	\$628,000	\$191,000	\$437,000	9.0

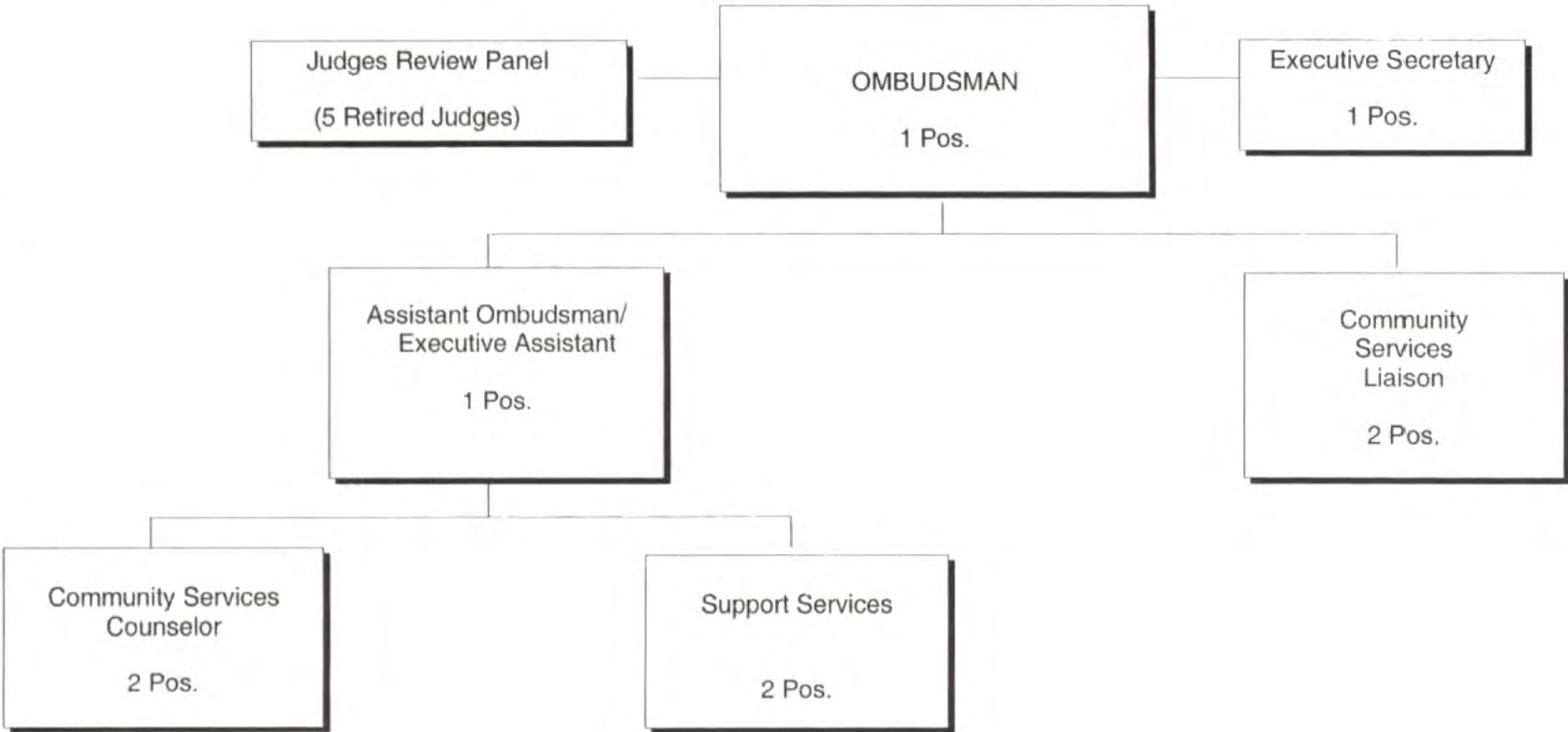
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OFFICE OF OMBUDSMAN

Rudy De Leon, Ombudsman

2000-01 Proposed Budgeted Positions = 9

40.5



PARKS AND RECREATION
RODNEY E. COOPER, DIRECTOR

12/98

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 44,251,821	\$ 50,063,000	\$ 48,300,000	\$ 52,766,000	\$ 50,358,000	\$ 2,058,000
SERVICES & SUPPLIES	20,538,585	24,456,000	23,193,000	24,176,000	23,723,000	530,000
OTHER CHARGES	6,365,144	6,032,000	5,955,000	6,211,000	6,147,000	192,000
FIXED ASSETS-EQUIP	116,068	339,000	461,000	483,000	41,000	-420,000
OTHER FINANCING USES			500,000	500,000	500,000	
GROSS TOTAL	\$ 71,271,618	\$ 80,890,000	\$ 78,409,000	\$ 84,136,000	\$ 80,769,000	\$ 2,360,000
LESS INTRAFD TRANSFER	582,777	590,000	202,000	370,000	370,000	168,000
NET TOTAL	\$ 70,688,841	\$ 80,300,000	\$ 78,207,000	\$ 83,766,000	\$ 80,399,000	\$ 2,192,000
REVENUE	37,205,539	35,468,000	39,021,000	38,150,000	38,150,000	-871,000
NET COUNTY COST	\$ 33,483,302	\$ 44,832,000	\$ 39,186,000	\$ 45,616,000	\$ 42,249,000	\$ 3,063,000
BUDGETED POSITIONS	904.0	956.0	956.0	1,122.0	1,000.0	44.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 310,516	\$ 310,000	\$ 300,000	\$ 300,000	\$ 300,000	
VEHICLE CODE FINES	63,737					
OTHER COURT FINES	688					
FORFEIT & PENALTIES	13,733					
RENTS AND CONCESSIONS	246,956					
STATE-OTHER	10,179					
FEDERAL-OTHER	1,608,131	1,776,000	1,685,000	1,686,000	1,686,000	1,000
LEGAL SERVICES	5,228,164					
PLANNING & ENG SVCS	4,109,000					
COURT FEES & COSTS	573					
PARK & RECREATION SVS	16,364,339	16,225,000	16,625,000	16,559,000	16,559,000	-66,000
CHRGs FOR SVCS-OTHER	4,078,512	9,507,000	12,947,000	12,353,000	12,353,000	-594,000
OTHER SALES	1,663					
MISCELLANEOUS	4,866,448	3,541,000	3,355,000	3,252,000	3,252,000	-103,000
SALE OF FIXED ASSETS	2,900					
OPERATING TRANSFER IN	300,000	4,109,000	4,109,000	4,000,000	4,000,000	-109,000
TOTAL	\$ 37,205,539	\$ 35,468,000	\$ 39,021,000	\$ 38,150,000	\$ 38,150,000	\$ -871,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

To provide the 9.8 million residents of Los Angeles County with diverse, quality recreational opportunities through the acquisition, development, maintenance, and programming of the County parks, arboreta, golf courses, trails, and open space areas.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost (NCC) increase of \$3.1 million primarily attributable to: 1) increased grounds maintenance costs (due to decreased availability of General Relief workers); 2) increased swimming pool lifeguard staffing and the elimination of swimming fees; and 3) negotiated increases in salaries and employee benefits. The Board of Supervisors approved the grounds maintenance resources and swimming fee elimination in 1999-00. The Proposed Budget also reflects increased grant funding to provide after-school educational and recreational programs at five local parks. The Department will continue: 1) its revenue-generating efforts by maximizing its centralized facility reservation system; and 2) the cost-cutting measures enacted in 1997-98 which include performing vehicle repairs in-house when possible and contracting certain grounds maintenance services.

As indicated under Provisional Financing Uses (PFU), page 45, \$3.0 million has been set aside in PFU pending completion of an audit by the Auditor-Controller on the extent and basis of Parks and Recreation's 1999-00 projected net budget shortfall of \$3.7 million. Based upon the results of the audit, the Chief Administrative Officer will make recommendations to the Board to address the shortfall.

Multi-Year Budget Planning

The Proposed Budget supports strategic efforts to address anticipated operational and funding issues over the next few years. For this reason, securing multi-year funding is being pursued wherever possible, including continuing the Proposition A Capital Improvement Program. Other plans include increasing attendance and quality of service at facilities.

Critical Needs

The Department has a number of critical needs including additional funding for: grounds maintenance positions due to decreased availability of General Relief workers; new facilities, gymnasiums and buildings that will open during 2000-01 and 2001-02; craft positions to maintain the Department's infrastructure for existing facilities; increased contract costs, including enhanced monitoring requirements; Family Safety Zones; At-Risk Youth training services; consultant assistance to complete a five-year asset management study; and development, construction, operation and maintenance of new facilities based on the passage of Proposition 12.

The Department has also identified a critical need for:

- Fixed asset funding for replacement of an aging vehicle fleet and new tractors and other vehicles for irrigation repairs, construction operations and off-highway operations; and
- Additional positions, including data systems support for field operations and after-school computer programs; temporary staffing for seasonal recreation and pool programming; positions for support of the Department's golf course capital projects program; and accounting support for the increased Proposition A workload and recreation programming.

Finally, the Department has identified a need for increased Proposition A Maintenance Fund revenues to be made available to reimburse the Department for maintenance and support for completed projects.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Total gross appropriation	\$65,359,000	\$71,272,000	\$80,890,000	\$80,769,000
Volunteer savings	\$9,400,000	\$9,578,000	\$9,600,000	\$9,700,000
Recreation program NCC	\$2,425,000	\$3,062,000	\$3,538,000	\$4,340,000
Golf net revenue	\$11,836,000	\$13,813,000	\$14,101,000	\$14,431,000
<u>Workload/Output</u>				
Total revenue/intrafund transfer collected	\$35,863,000	\$37,789,000	\$36,058,000	\$38,520,000
Volunteer hours	650,000	659,000	663,000	665,000
Recreation program attendance	2,339,000	2,573,000	2,830,000	3,100,000
Rounds of golf played	1,684,000	1,714,000	1,765,000	1,818,000
<u>Efficiency</u>				
Percent increase/decrease in NCC per year	(-3.79%)	13.52%	33.89%	(-5.76%)
Savings per volunteer hour	\$14.46	\$14.53	\$14.48	\$14.59
NCC per recreation program attendance	\$1.04	\$1.19	\$1.25	\$1.40
Net revenue per round of golf played	\$7.03	\$8.06	\$7.99	\$7.94
<u>Effectiveness/Outcome</u>				
Percent self-sufficient (revenue divided by cost)	54.87%	53.02%	44.58%	47.69%
Percent increase/(decrease) in recreation attendance from previous year	21.95%	10.00%	9.99%	9.54%
Percent increase/(decrease) in Volunteer hours	1.25%	1.38%	0.60%	0.30%
Percent increase/(decrease) in net golf revenue	(-3.25%)	16.70%	2.09%	2.34%

Objectives for 2000-01

- Maintain current or higher percent of self-sufficiency to continue to reduce reliance on General Fund monies.
- Increase customer attendance by providing quality recreation programs.
- Continue to utilize volunteers to the extent possible.
- Increase net golf revenue while continuing to provide a quality golf program.

Explanatory Notes

- 1998-99 includes the transfer of park police.

Parks and Recreation (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 150,000	\$ (-350,000)	\$ 500,000	5.0
	<u>Swimming Fees:</u> Reflects the addition of 5.0 temporary Lifeguard positions and services and supplies, as well as the reduction in revenue resulting from elimination of swimming fees as approved by the Board of Supervisors on June 22, 1999.			
2.	\$ 1,388,000	\$ --	\$ 1,388,000	38.0
	<u>Grounds Maintenance:</u> Reflects the addition of 38.0 temporary Grounds Maintenance Worker I positions and services and supplies to augment grounds maintenance operations as a result of a reduction in GR workers available to the Department, as approved by the Board of Supervisors on November 30, 1999.			
3.	\$ 160,000	\$ 160,000	\$ --	--
	<u>Federal Family Support Program:</u> Reflects increased grant funding from the Federal Department of Health and Human Services (through the Department of Children and Family Services) to provide after-school educational and recreational programs at five local parks.			
4.	\$ (-50,000)	\$ --	\$ (-50,000)	--
	<u>Steinmetz Senior Center:</u> Reflects the reduction of one-time start up services and supplies for the operation of the Steinmetz Senior Center.			
5.	\$ (-513,000)	\$ (-513,000)	\$ --	--
	<u>Various Reimbursement For Services:</u> Reflects a reduction in services and supplies and fixed assets as a result of projected revenue and intrafund transfer reductions in various programs.			
6.	\$ --	\$ --	\$ --	1.0
	<u>Administration:</u> Reflects the addition of 1.0 Chief Deputy Director position to manage the day-to-day operations of the Department, fully offset by other salary and employee benefit savings.			
<u>Other Changes</u>				
1.	\$ 549,000	\$ --	\$ 549,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 110,000	\$ --	\$ 110,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of the 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 374,000	\$ --	\$ 374,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Parks and Recreation (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
4.	\$ 192,000	\$ --	\$ 192,000	--
<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
Total \$	2,360,000	\$ (-703,000)	\$ 3,063,000	44.0

PARKS AND RECREATION
RODNEY E. COOPER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	36,646,000	38,898,000	37,928,000	1,282,000
Employee Benefits	11,654,000	11,165,000	12,430,000	776,000
Total Salaries and Employee Benefits	48,300,000	50,063,000	50,358,000	2,058,000
<u>Services & Supplies</u>				
Agricultural	257,000	252,000	255,000	(2,000)
Clothing and Personal Supplies	62,000	61,000	62,000	0
Communications	1,030,000	1,012,000	1,023,000	(7,000)
Household Expense	162,000	159,000	161,000	(1,000)
Insurance	673,000	661,000	668,000	(5,000)
Maintenance-Bldgs & Improv	1,589,000	1,561,000	1,578,000	(11,000)
Maintenance-Equipment	797,000	783,000	792,000	(5,000)
Miscellaneous Expense	30,000	29,000	30,000	0
Office Expense-Other	47,000	46,000	47,000	0
Professional & Spec Svcs	8,737,000	9,089,000	9,368,000	631,000
Publications & Legal Notice	54,000	53,000	54,000	0
Rents & Leases-Bldg & Improv	283,000	278,000	281,000	(2,000)
Rents & Leases-Equipment	34,000	33,000	34,000	0
Small Tools & Instruments	202,000	198,000	201,000	(1,000)
Special Departmental Expense	1,595,000	1,567,000	1,583,000	(12,000)
Training	74,000	23,000	23,000	(51,000)
Trans & Travel-Other	586,000	576,000	582,000	(4,000)
Utilities	6,981,000	8,075,000	6,981,000	0
Total Services & Supplies	23,193,000	24,456,000	23,723,000	530,000
<u>Other Charges</u>				
Judgments & Damages	323,000	400,000	323,000	0
Other Charges	5,632,000	5,632,000	5,824,000	192,000
Total Other Charges	5,955,000	6,032,000	6,147,000	192,000
<u>Fixed Assets</u>				
Equipment	461,000	339,000	41,000	(420,000)
Total Fixed Assets	461,000	339,000	41,000	(420,000)
<u>Other Financing Uses</u>				
Other	500,000	0	500,000	0
Total Other Financing Uses	500,000	0	500,000	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	78,409,000	80,890,000	80,769,000	2,360,000
Less: Intrafund Transfers	202,000	590,000	370,000	168,000

Parks and Recreation (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
TOTAL NET REQUIREMENTS	78,207,000	80,300,000	80,399,000	2,192,000
REVENUES:				
Licenses, Permits & Franchises	300,000	310,000	300,000	0
Intergovernmental Revenues:				
Federal	1,685,000	1,776,000	1,686,000	1,000
Charges For Services	29,572,000	25,732,000	28,912,000	(660,000)
Miscellaneous	3,355,000	3,541,000	3,252,000	(103,000)
Other Financing Sources	4,109,000	4,109,000	4,000,000	(109,000)
TOTAL REVENUES	39,021,000	35,468,000	38,150,000	(871,000)
NET COUNTY COST	39,186,000	44,832,000	42,249,000	3,063,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PARKS AND RECREATION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Local Parks	\$9,825,000	\$0	\$1,388,000	\$8,437,000	\$1,281,000	\$7,156,000	138.0
Non-mandated, discretionary program.							
Provides grounds maintenance services and quality leisure time activities at 8 local and community regional park sites located within an incorporated city. Also, provides development and maintenance of 334 miles of hiking, biking, and equestrian trails throughout the County and quality aquatics recreation activities at 9 County operated pool sites during the summer months. Additional services include craft repairs, alterations, and structural maintenance at the 9 pool sites and over 19 park facilities.							
2. Regional Facilities	\$11,131,000	\$0	\$9,712,000	\$1,419,000	\$1,702,000	(\$283,000)	177.0
Non-mandated, discretionary program.							
Maintains and operates 4 regional parks including 2 lakes, and 3 natural areas and wildlife sanctuaries located within an incorporated city. Also, generates revenue through contracting of 13 golf courses located on 11 sites.							
3. Support Services	\$4,621,000	\$0	\$3,014,000	\$1,607,000	\$0	\$1,607,000	33.0
Non-mandated, discretionary program.							
Prepares, plans, programs, drawings, and related environmental reports pertaining to the acquisition, development, and improvement of all parks sites. Also, monitors and implements the voter approved Safe Neighborhood Park (Proposition A) projects of 1992 and 1996, for County parks, totaling more than \$200 million. Also, distributes more than \$1 billion in capital improvement grants to the County, all 88 cities, two State agencies, and various non-profit organizations and joint power authorities. In addition, provides computer systems support and various management services, which include Fraud Hotline investigations, completion of the bi-annual Internal Control Certification Program (ICCP) report to the Auditor-Controller, and processing Damage Survey Reports related to County emergencies including fires, floods, and earthquakes. Provides cost and usage reports related to departmental utilities.							
4. Administration	\$4,568,000	\$0	\$283,000	\$4,285,000	\$0	\$4,285,000	29.0
Non-mandated, discretionary program.							
Provides administration, budgeting, purchasing, accounting and personnel and payroll services for over 100 park sites, including 8 major regional parks, 80 community regional and local parks, 4 arboreta and botanical gardens, 31 pools, 18 natural areas and wildlife sanctuaries, 19 golf courses on 17 sites and over 334 miles of hiking, biking and equestrian trails.							

41.7

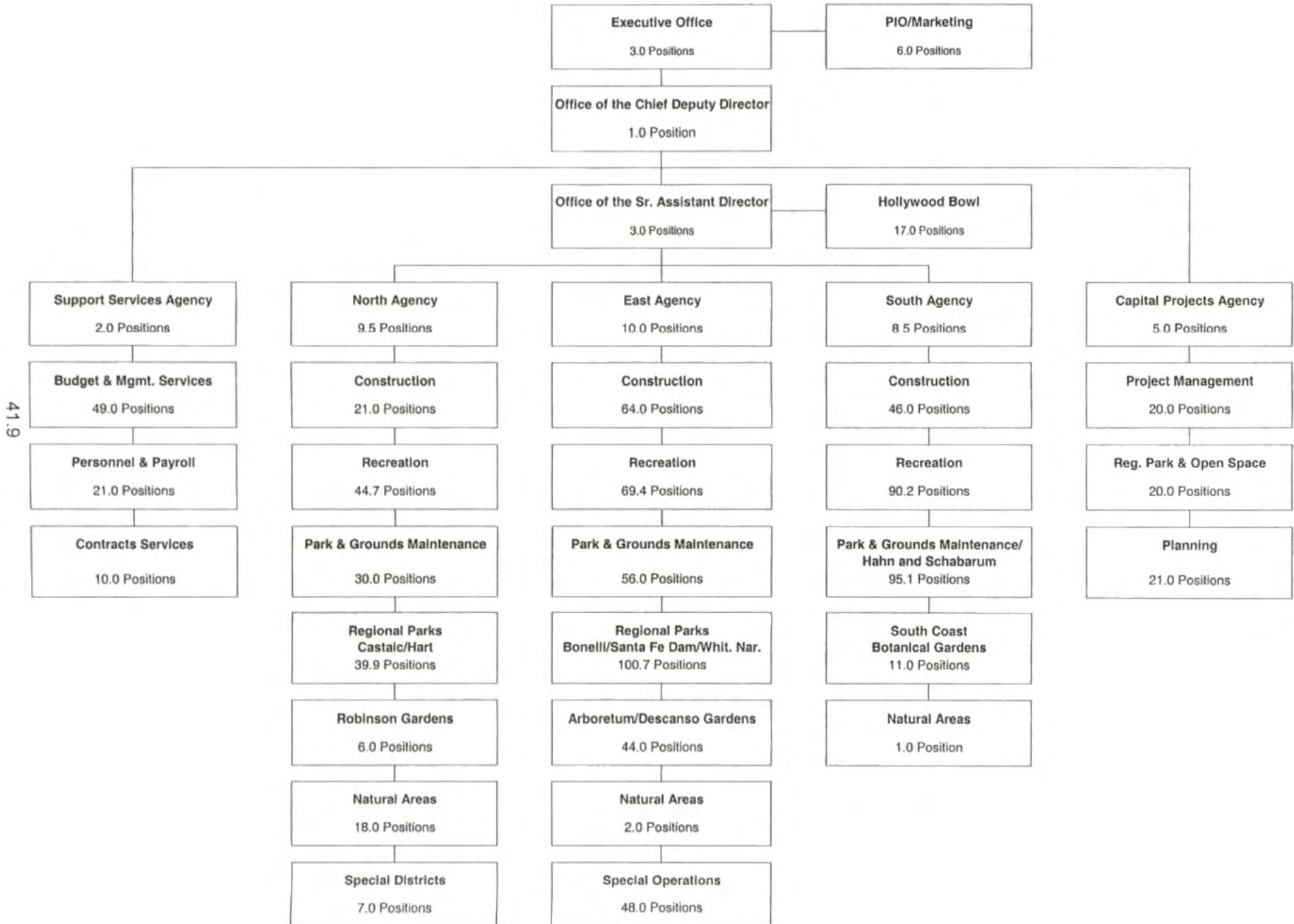
Parks and Recreation (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Unincorporated Services	\$50,624,000	\$370,000	\$23,753,000	\$26,501,000	\$10,657,000	\$15,844,000	623.0
A. Local Parks	\$29,868,000	\$370,000	\$3,655,000	\$25,843,000	\$8,997,000	\$16,846,000	437.0
Non-mandated, discretionary program.							
Provides grounds maintenance services and quality leisure time activities at 74 local and community regional park sites located in the unincorporated areas of the County. Also, provides development and maintenance of 334 miles of hiking, biking and equestrian trails throughout the County and quality aquatics recreation activities at 22 County operated pool sites during the summer months. Additional services include craft repairs, alternations, and structural maintenance at the 22 pool sites and over 91 park facilities.							
B. Regional Facilities	\$8,064,000	\$0	\$15,544,000	(\$7,480,000)	\$1,520,000	(\$9,000,000)	92.0
Non-mandated, discretionary program.							
Maintains and operates 4 regional parks including 2 lakes, 19 natural areas and wildlife sanctuaries located in the unincorporated areas of the County. Also, generates revenue through contracting of 6 golf courses located on 6 sites. In addition, provides contract monitoring services for 38 Special Districts.							
C. Support Services	\$6,382,000	\$0	\$4,162,000	\$2,220,000	\$0	\$2,220,000	48.0
Non-mandated, discretionary program.							
Prepares, plans, programs, drawings, and related environmental reports pertaining to the acquisition, development, and improvement of all parks sites. Also, monitors and implements the voter approved Safe Neighborhood Park (Proposition A) projects of 1992 and 1996, for County parks, totaling more than \$200 million. Also, distributes more than \$1 billion in capital improvement grants to the County, all 88 cities, two State agencies, and various non-profit organizations and joint power authorities. In addition, provides computer systems support and various management services, which include Fraud Hotline investigations, completion of the bi-annual Internal Control Certification Program (ICCP) report to the Auditor-Controller, and processing Damage Survey Reports related to County emergencies including fires, floods, and earthquakes. Provides cost and usage reports related to departmental utilities.							
D. Administration	\$6,310,000	\$0	\$392,000	\$5,918,000	\$140,000	\$5,778,000	46.0
Non-mandated, discretionary program.							
Provides administration, budgeting, purchasing, accounting and personnel and payroll services for over 100 park sites, including 8 major regional parks, 80 community regional and local parks, 4 arboreta and botanical gardens, 31 pools, 18 natural areas and wildlife sanctuaries, 19 golf courses on 17 sites and over 334 miles of hiking, biking and equestrian trails.							
Total	\$80,769,000	\$370,000	\$38,150,000	\$42,249,000	\$13,640,000	\$28,609,000	1,000.0

DEPARTMENT OF PARKS AND RECREATION

Rodney E. Cooper, Director

Total 2000-2001 Proposed Budget Positions = 1,000



PERFORMING ARTS CENTER OF LOS ANGELES COUNTY
SANDRA A. KIMBERLING, PRESIDENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 15	\$	\$	\$	\$	\$
SERVICES & SUPPLIES	6,290,137	7,851,000	7,930,000	8,312,000	8,312,000	382,000
OTHER CHARGES	1,050,131	1,233,000	1,239,000	1,197,000	1,197,000	-42,000
GROSS TOTAL	\$ 7,340,283	\$ 9,084,000	\$ 9,169,000	\$ 9,509,000	\$ 9,509,000	\$ 340,000
REVENUE	3,762,670	3,582,000	3,667,000	3,667,000	3,667,000	
NET COUNTY COST	\$ 3,577,613	\$ 5,502,000	\$ 5,502,000	\$ 5,842,000	\$ 5,842,000	\$ 340,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 2,700,067	\$ 2,592,000	\$ 2,677,000	\$ 2,677,000	\$ 2,677,000	
MISCELLANEOUS	1,062,603	990,000	990,000	990,000	990,000	
TOTAL	\$ 3,762,670	\$ 3,582,000	\$ 3,667,000	\$ 3,667,000	\$ 3,667,000	

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

On September 28, 1999, the governing boards of The Music Center of Los Angeles County, merged its two corporations, The Music Center Operating Company (MCO) and The Music Center, Inc. (TMC) to form The Performing Arts Center of Los Angeles County. The name change is to accurately reflect the full scope of performing arts activity at the Center and to acknowledge the historic merger of the administration and operations arm with marketing, fund-raising, and arts education.

The Center and its resident companies, including the Center Theatre Group, the Los Angeles Master Chorale, the Los Angeles Opera, and the Los Angeles Philharmonic, showcase the finest in music, opera, theatre and dance for the Southern California community and visitors. Through this budget, the County provides for the general maintenance, custodial, utility, insurance, security and usher services at the Center. This budget excludes income estimated at \$1.9 million from the 5 percent facility fee derived from a portion of admission revenues and used to offset costs for repair and replacement of furnishing and theatre equipment, which is included in the Performing Arts Center budget.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net County cost increase of \$340,000 primarily related to: 1) an increase in utilities costs and; 2) cost-of-living adjustment for building and grounds maintenance, custodial, security, and usher services; partially offset by a reduction in commercial property liability insurance premiums, insurance settlement costs and an adjustment in rent charges. Consistent with contractual obligations, the Proposed Budget provides funding to maintain and operate the Music Center.

Critical Needs

The Performing Arts Center of Los Angeles County continues to identify a critical need to fund compensation for staff involved in the administrative management of various contracts (e.g., custodial, building and grounds maintenance, security, and usher services).

Performing Arts Center of Los Angeles County (cont'd)

	Gross Appropriation	Changes From 1999-00 Budget		Budgeted Positions
		Revenue/IFT	Net County Cost	
<u>Other Changes</u>				
1.	\$ 301,000	\$ --	\$ 301,000	--
	<u>Cost-of-Living Adjustments:</u> Reflects cost-of-living adjustments for building and grounds maintenance, custodial, security and usher services.			
2.	\$ 106,000	\$ --	\$ 106,000	--
	<u>Utility Costs:</u> Reflects anticipated increases in costs of electric and power plant services costs, based on actual experience.			
3.	\$ (-36,000)	\$ --	\$ (-36,000)	--
	<u>Countywide Cost Allocation Plan Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	\$ (-31,000)	\$ --	\$ (-31,000)	--
	<u>Insurance:</u> Reflects reduction in commercial property liability insurance premiums and insurance settlement costs.			
Total \$	340,000	\$ 0	\$ 340,000	0.0

PERFORMING ARTS CENTER OF LOS ANGELES COUNTY

SANDRA A. KIMBERLING, PRESIDENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Communications	3,000	3,000	3,000	0
Insurance	250,000	225,000	225,000	(25,000)
Maintenance-Bldgs & Improv	1,770,000	1,770,000	1,796,000	26,000
Professional & Spec Svcs-Contracts	2,349,000	2,348,000	2,466,000	117,000
Rents & Leases-Bldg & Improv	66,000	66,000	66,000	0
Special Departmental Expense	839,000	839,000	997,000	158,000
Utilities	2,653,000	2,600,000	2,759,000	106,000
Total Services & Supplies	7,930,000	7,851,000	8,312,000	382,000
<u>Other Charges</u>				
Capital Lease Payments	1,233,000	1,233,000	1,197,000	(36,000)
Other	6,000	0	0	(6,000)
Total Other Charges	1,239,000	1,233,000	1,197,000	(42,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	9,169,000	9,084,000	9,509,000	340,000
Less: Intrafund Transfers				0
TOTAL NET REQUIREMENTS	9,169,000	9,084,000	9,509,000	340,000
REVENUES:				
Charges For Services	2,677,000	2,592,000	2,677,000	0
Miscellaneous	990,000	990,000	990,000	0
TOTAL REVENUES	3,667,000	3,582,000	3,667,000	0
NET COUNTY COST	5,502,000	5,502,000	5,842,000	340,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PERFORMING ARTS CENTER OF LOS ANGELES COUNTY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Contractual Services	\$5,253,000	\$0	\$0	\$5,253,000	\$5,253,000	\$0	0.0
Mandated: Board Adopted 1963 Operating Sublease Agreement with the Performing Arts Center.							
The County is obligated by the 1963 Operating Sublease Agreement for provision of maintenance, custodial, security and usher services, either directly or by contract to pay the cost of the services. Currently, these services are provided by the Performing Arts Center and reimbursed by the County.							
2. Support Services	\$4,256,000	\$0	\$3,667,000	\$589,000	\$4,256,000	(\$3,667,000)	0.0
Non-Mandated, discretionary program.							
Provides support services that cannot be directly identified to a program. Includes utilities, rent, insurance, and miscellaneous services. Also includes parking and co-generation revenue.							
Total	\$9,509,000	\$0	\$3,667,000	\$5,842,000	\$9,509,000	(\$3,667,000)	0.0

42.3

2000-01 Budget Message

The 2000-01 Proposed Budget reflects additional net County cost of \$8.6 million, primarily for unavoidable cost increases, group home placement cost increases, and negotiated increases in salaries and employee benefits. This funding allows the Department to avoid elimination of the Work Furlough Program. The budget also reflects increased funding from Federal Title IV-E revenues, probationer collections, reimbursement from parents/guardians for certain juvenile costs, and increased reimbursement from other departments. In addition, the Proposed Budget includes \$5.9 million for six CalWORKs-funded projects pursuant to the Board-approved Long-Term Family Self-Sufficiency Plan which will provide vital services to CalWORKs recipients on probation, while enhancing community-oriented probation services.

Multi-Year Budget Planning

The Department continues its efforts to establish a multi-year vision to rebuild the physical infrastructure required to deliver efficient probation services. To accomplish this goal, the Department and the Chief Administrative Office are working collaboratively to obtain a consultant to perform a complete and comprehensive evaluation of all Probation facilities and space requirements. The scope of the study will include preparation of detailed capital projects and a facilities master plan.

The Department plans to continue increasing operational efficiency where feasible, through the implementation of a Business Automation Plan to enhance automated systems which support business objectives, including technological advances in networking, e-mail, and intranet. During 1999-00, the Department implemented an automated juvenile case management system, and initiated pilot projects for the delivery of electronic court reports and a Kiosk Report-in System. Over time, the Department plans to fully automate court report production, tracking and delivery through the Intranet, and expand Kiosk Report-in to improve operational efficiencies.

In addition, the Department continues its diligent efforts to improve probationer collections of fines, fees, and restitutions to victims by pursuing internal and external efforts which will reduce outstanding collectibles. A proposed contract is being developed for the collection of delinquent accounts, those with 90 days of no contact with a probationer, which are the most difficult to collect without using unique collection techniques.

Critical Needs

The Proposed Budget does not include funds to address information and technology enhancements which would improve and enhance the delivery of probation services. Other critical needs include funding to 1) increase security at area offices; 2) seek health contract consultant services to evaluate the current services received to determine the potential for improvement and cost savings; and 3) increase staff to provide fiscal contract monitoring services. In addition, the Proposed Budget does not include funding to implement the voter-approved Juvenile Crime Initiative (Proposition 21), or any significant costs associated with increased workers' compensation benefits specifically for certain Probation Department employees pursuant to Chapter AB 1387: Public Employee Disability Benefits.

Performance Measures				
<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
<u>Community Detention Program (CDP) Services</u>				
CDP Deputy Probation Officers (DPOs)	13	14	14	16
CDP Supervising DPOs (SDPOs)	1	2	2	2
CDP support staff	3	3	3	3
<u>Prevention Services</u>				
Prevention DPOs	94	112	112	115
Prevention SDPOs	8	14	14	14
Prevention support staff	9	10	13	13
<u>Central Adult Investigations (CAI)</u>				
Adult Investigators	73	73	73	73
Investigative SDPOs	7	7	7	8
<u>Electronic Monitoring Program (EMP)</u>				
Senior Investigators	2	2	2	2
Investigators	2	2	2	2
Senior Investigator Aids	2	2	3	3
Investigators Aids	21	14	14	16
EMP support staff	2	2	4	4
<u>Specialized Gang Suppression Program (SGSP)</u>				
SGSP DPOs	51	49	49	50
SGSP SDPOs	5	6	6	7
SGSP support staff	2	1	1	1
<u>Workload/Output</u>				
<u>Community Detention Program</u>				
CDP participants	2,635	2,900	3,520	4,200
CDP participants in lieu of juvenile hall	2,108	2,320	2,816	3,360
<u>Prevention Services</u>				
Cases supervised	3,560	3,765	4,294	4,509
Cases investigated	2,400	2,266	2,046	2,148
Contract/grant services	39	40	40	40
<u>Central Adult Investigations</u>				
Court report dictations	22,658	23,497	23,496	24,360
Court report dictations on time	20,564	20,954	20,956	21,987
Court reports	23,330	23,573	23,818	24,360
Court reports submitted 3 days prior to court	15,525	16,422	17,319	17,828
<u>Electronic Monitoring Program</u>				
Number of EMP participants	8,207	5,290	6,126	7,632
Number of jail bed days saved	492,428	396,456	367,560	457,920

Probation (cont'd)

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u> (cont'd)				
<u>Specialized Gang Suppression Program</u>				
Number of active non-detained probationers	1,834	1,966	1,984	2,020
Number of active non-detained probationers enrolled in and attending school, employed, or participating in job training program	1,523	1,604	1,621	1,653
<u>Efficiency</u>				
<u>Community Detention Program</u>				
Average participants per DPO	203	203	251	296
Cost per participant	\$504	\$576	\$648	\$720
Average number of days in juvenile hall until adjudication hearing	36	36	36	50
<u>Prevention Services</u>				
Juveniles supervised per deputy per month	38	34	38	39
<u>Central Adult Investigations</u>				
Average number of court reports prepared per investigator	320	323	326	334
Number of investigators per SDPO	10	10	10	9
<u>Electronic Monitoring Program</u>				
Average number of days on EMP	60	74	60	60
<u>Specialized Gang Suppression Program</u>				
Ratio of active non-detained probationers attending school, employed, or participating in job training program per 100 probationers	83	82	82	82
<u>Effectiveness/Outcome</u>				
<u>Community Detention Program</u>				
Juvenile hall bed days saved	94,860	104,400	126,720	210,000
<u>Prevention Services</u>				
Percent of contract/grants agencies rating contract services as satisfactory	90.0%	90.0%	100.0%	100.0%
<u>Central Adult Investigations</u>				
Percent of court reports dictated on time	90.7%	89.2%	89.2%	90.0%
Percent of court reports submitted to court on time	67.0%	69.6%	72.7%	73.0%
<u>Electronic Monitoring Program</u>				
Total jail cost avoidance (in millions)	\$25.3	\$20.4	\$19.7	\$24.6

Probation (cont'd)

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u> (cont'd)				
<u>Specialized Gang Suppression Program</u>				
Percentage of active non-detained probationers, enrolled in and attending school, employed or participating in job training programs	83.0%	81.6%	81.7%	81.8%
<u>Objectives for 2000-01</u>				
Community Detention Program				
--	Increase the number of CDP participants by 19 percent.			
Prevention Services				
--	Ensure that 100 percent of Office of Prevention Services contracts and grants agencies are satisfied with the program.			
Central Adult Investigations				
--	Ensure at least 90 percent of court reports at CAI are dictated on time.			
--	Ensure at least 73 percent of court reports are delivered to court from CAI on time.			
Electronic Monitoring Program				
--	Save approximately 458,000 jail bed days.			
Specialized Gang Suppression Program				
--	Ensure at least 81 percent of active non-detained probationers will be enrolled in and attending school, employed, or participating in a job training program.			

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 1,169,000	\$ --	\$ 1,169,000	--
	<u>Group Home Placement:</u> Reflects an increase in group home placement costs.			
2.	\$ 2,037,000	\$ 2,037,000	\$ --	28.0
	<u>School-Based Probation Supervision:</u> Reflects the addition of Deputy Probation Officer positions to institute on-site supervision of juvenile probationers and at-risk youth at 25 high schools, fully offset by CalWORKs funds as included in the Board-approved Long-Term Family Self-Sufficiency Plan.			
3.	\$ 790,000	\$ 790,000	\$ --	9.0
	<u>Operation Read:</u> Reflects additional positions to expand this program (Phase II) into the community and provide tutorial and mentoring services through contract community-based organizations, fully offset by CalWORKs funds.			

Probation (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
4.	\$ 788,000	\$ 788,000	\$ --	11.0
	<u>Multi-Disciplinary Family Inventory and Case Planning Teams</u> : Reflects increased Deputy Probation Officer staff to identify and prepare an inventory of human service needs for CalWORKs participants either on probation or having a family member on probation, fully offset by CalWORKs funding. The lead agency on this multi-agency project is the Department of Public Social Services.			
5.	\$ 1,500,000	\$ 1,500,000	\$ --	--
	<u>Support and Therapeutic Options Program (STOP)</u> : Reflects an increase in day treatment support services targeted to keep children out of group home placement and in the community, fully offset by CalWORKs funding. The lead agency on this project is the Department of Children and Family Services.			
6.	\$ 585,000	\$ 585,000	\$ --	9.0
	<u>County Family Resource Centers</u> : Reflects additional Deputy Probation Officer positions to supervise adult probationers on CalWORKs, fully offset by CalWORKs funds. Family resource centers will serve high-need families receiving services from multiple agencies. The New Directions Task Force is the lead agency on this project.			
7.	\$ 150,000	\$ 150,000	\$ --	--
	<u>Support Group for Families of Children Aged 11-18 on Probation</u> : Reflects increased funding to provide a mutual support group for 50 families of youth on probation with a focus on educational success, fully offset by CalWORKs funding.			
8.	\$ 1,240,000	\$ 1,240,000	\$ --	20.0
	<u>Community Law Enforcement and Recovery (CLEAR) Demonstration Project</u> : Reflects increased State grant funding through the City of Los Angeles for additional positions to provide a multi-agency response to crime perpetrated by criminal street gangs.			
9.	\$ (-1,018,000)	\$ (-987,000)	\$ (-31,000)	2.0
	<u>State/Federal Grants</u> : Reflects a decrease primarily in one-time 1997 Federal Local Law Enforcement Block grant funds for contracted crime prevention services, partially offset by an increase in State Board of Corrections grant funds for the Repeat Offender Prevention Program, including funding for 2.0 Deputy Probation Officers.			
10.	\$ --	\$ --	\$ --	6.0
	<u>Delinquent Collections</u> : Reflects an increase in delinquent accounts collections positions to provide in-house delinquent probationer collection services, fully offset by a decrease in clerical and contract collection services.			
11.	\$ 65,000	\$ 65,000	\$ --	1.0
	<u>Independent Living Placement</u> : Reflects an additional reimbursable Deputy Probation Officer to provide services to the Department of Children and Family Services.			

Probation (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
12.	\$ 28,000	\$ --	\$ 28,000	--
<u>Detention/Residential Treatment Staff Adjustments:</u> Reflects the restructuring of various line positions in the Detention and Residential Treatment Bureaus based on current operations.				
13.	\$ --	\$ --	\$ --	--
<u>Juvenile Work Crew Program Transfer:</u> Reflects the transfer of the Juvenile Work Crew Program from the Residential Treatment Bureau to Main, based on the Department's current operations.				
<u>Other Changes</u>				
1.	\$ 1,644,000	\$ 98,000	\$ 1,546,000	--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits, partially offset by a corresponding increase primarily in Federal Title IV-E revenue.				
2.	\$ 831,000	\$ --	\$ 831,000	--
<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.				
3.	\$ 2,329,000	\$ --	\$ 2,329,000	--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
4.	\$ 29,000	\$ --	\$ 29,000	--
<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
5.	\$ 11,000	\$ --	\$ 11,000	--
<u>Airport Courthouse:</u> Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures.				
6.	\$ (-3,301,000)	\$ --	\$ (-3,301,000)	--
<u>Other Salaries and Employee Benefits:</u> Reflects an increase in salary savings and a reduction in overtime based on actual experience, partially offset by increases in various employee benefit costs, including retiree health insurance, MCGA-flex, and workers' compensation.				
7.	\$ 9,979,000	\$ --	\$ 9,979,000	--
<u>Services and Supplies:</u> Reflects an increase in building maintenance, medical, personnel, and household expenses, as well as an increase in contracted clerical, custodial, and food service costs. Also included is the reallocation of computer leasing appropriation from other charges to services and supplies.				

Probation (cont'd)

		<u>Changes From 1999-00 Budget</u>		
<u>Gross</u>				<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Positions</u>
<u>Other Changes (cont'd)</u>				
8.	\$ (-1,799,000)	\$ --	\$ (-1,799,000)	--
<u>Other Charges:</u> Reflects a reduction in capital lease payments primarily due to the completion of a bond transfer payment, and the reallocation of computer leasing appropriation to services and supplies.				
9.	\$ --	\$ 613,000	\$ (-613,000)	--
<u>Reimbursable Services:</u> Reflects a net increase in reimbursable probation services provided to various departments.				
10.	\$ --	\$ 1,541,000	\$ (-1,541,000)	--
<u>Revenue:</u> Reflects an increase in Federal Title IV-E revenue, probationer collections, State-mandated funding for conducting monthly group home visits, and reimbursement from parents/guardians for certain juvenile costs.				
Total \$	17,057,000	\$ 8,420,000	\$ 8,637,000	86.0

PROBATION - MAIN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 116,667,562	\$ 145,195,000	\$ 150,245,000	\$ 165,523,000	\$ 156,378,000	\$ 6,133,000
SERVICES & SUPPLIES	42,133,164	47,029,000	45,138,000	55,818,000	50,889,000	5,751,000
OTHER CHARGES	5,092,739	4,088,000	4,831,000	4,082,000	4,082,000	-749,000
FIXED ASSETS-EQUIP	142,205	623,000	523,000	600,000	523,000	
GROSS TOTAL	\$ 164,035,670	\$ 196,935,000	\$ 200,737,000	\$ 226,023,000	\$ 211,872,000	\$ 11,135,000
LESS INTRAFD TRANSFER	2,194,901	2,786,000	2,370,000	7,342,000	7,450,000	5,080,000
NET TOTAL	\$ 161,840,769	\$ 194,149,000	\$ 198,367,000	\$ 218,681,000	\$ 204,422,000	\$ 6,055,000
REVENUE	45,787,052	56,013,000	55,291,000	60,261,000	60,343,000	5,052,000
NET COUNTY COST	\$ 116,053,717	\$ 138,136,000	\$ 143,076,000	\$ 158,420,000	\$ 144,079,000	\$ 1,003,000
BUDGETED POSITIONS	2,194.0	2,586.0	2,586.0	2,942.0	2,708.0	122.0
REVENUE DETAIL						
OTHER COURT FINES	\$ 422,503	\$	\$	\$	\$	\$
FORFEIT & PENALTIES	293,352	792,000	630,000	792,000	792,000	162,000
STATE-OTHER	3,765,633	8,183,000	7,913,000	9,506,000	9,506,000	1,593,000
STATE-REALIGNMENT REV	1,342,000	1,342,000	1,342,000	1,342,000	1,342,000	
FEDERAL-PUB ASST-ADM	8,989,795	10,842,000	12,842,000	10,842,000	10,842,000	-2,000,000
FEDERAL-OTHER	15,793,932	19,235,000	17,688,000	19,318,000	19,364,000	1,676,000
COURT FEES & COSTS	608,758	650,000	500,000	650,000	650,000	150,000
INSTIT CARE & SVS	9,302,456	9,604,000	9,004,000	12,474,000	12,502,000	3,498,000
CHRGs FOR SVCS-OTHER	3,501,828	3,625,000	3,694,000	3,605,000	3,613,000	-81,000
OTHER SALES	66					
MISCELLANEOUS	1,765,670	1,640,000	1,678,000	1,732,000	1,732,000	54,000
SALE OF FIXED ASSETS	1,059					
OPERATING TRANSFER IN		100,000				
TOTAL	\$ 45,787,052	\$ 56,013,000	\$ 55,291,000	\$ 60,261,000	\$ 60,343,000	\$ 5,052,000
FUND	GENERAL FUND		FUNCTION	PUBLIC PROTECTION	ACTIVITY	DETENTION & CORRECTION

PROBATION-CARE OF JUVENILE COURT WARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 6,184,613	\$ 7,164,000	\$ 5,667,000	\$ 8,336,000	\$ 8,336,000	\$ 2,669,000
LESS INTRAFD TRANSFER				1,500,000	1,500,000	1,500,000
NET TOTAL	\$ 6,184,613	\$ 7,164,000	\$ 5,667,000	\$ 6,836,000	\$ 6,836,000	\$ 1,169,000
REVENUE	82,000	82,000	82,000	82,000	82,000	
NET COUNTY COST	\$ 6,102,613	\$ 7,082,000	\$ 5,585,000	\$ 6,754,000	\$ 6,754,000	\$ 1,169,000
REVENUE DETAIL						
STATE-REALIGNMENT REV	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$
TOTAL	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$
FUND	GENERAL FUND		FUNCTION	PUBLIC PROTECTION	ACTIVITY	OTHER PROTECTION

PROBATION - DETENTION BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 69,260,422	\$ 68,000,000	\$ 69,315,000	\$ 69,520,000	\$ 69,520,000	\$ 205,000
SERVICES & SUPPLIES	20,844,772	20,330,000	20,799,000	23,026,000	23,026,000	2,227,000
OTHER CHARGES	853,212	1,233,000	1,527,000	610,000	610,000	-917,000
FIXED ASSETS-EQUIP	138,894			501,000		
GROSS TOTAL	\$ 91,097,300	\$ 89,563,000	\$ 91,641,000	\$ 93,657,000	\$ 93,156,000	\$ 1,515,000
LESS INTRAFD TRANSFER	112,111	157,000	100,000	111,000	111,000	11,000
NET TOTAL	\$ 90,985,189	\$ 89,406,000	\$ 91,541,000	\$ 93,546,000	\$ 93,045,000	\$ 1,504,000
REVENUE	41,935,101	40,999,000	46,783,000	40,703,000	40,719,000	-6,064,000
NET COUNTY COST	\$ 49,050,088	\$ 48,407,000	\$ 44,758,000	\$ 52,843,000	\$ 52,326,000	\$ 7,568,000
BUDGETED POSITIONS	1,341.0	1,222.0	1,222.0	1,235.0	1,225.0	3.0
REVENUE DETAIL						
RENTS AND CONCESSIONS \$	264,054	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	
ROYALTIES	117,730	86,000	136,000	106,000	106,000	-30,000
STATE-OTHER	2,752,841	2,746,000	3,454,000	2,430,000	2,430,000	-1,024,000
FEDERAL-PUB ASST-ADM	29,572,229	28,727,000	31,727,000	28,727,000	28,727,000	-3,000,000
FEDERAL-OTHER	9,196,725	9,159,000	11,072,000	9,159,000	9,175,000	-1,897,000
INSTIT CARE & SVS	3,648	5,000	118,000	5,000	5,000	-113,000
MISCELLANEOUS	26,058	25,000	25,000	25,000	25,000	
SALE OF FIXED ASSETS	1,816					
TOTAL	\$ 41,935,101	\$ 40,999,000	\$ 46,783,000	\$ 40,703,000	\$ 40,719,000	\$ -6,064,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

PROBATION-RESIDENTIAL TREATMENT BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 57,207,243	\$ 57,851,000	\$ 58,947,000	\$ 59,128,000	\$ 59,128,000	\$ 181,000
SERVICES & SUPPLIES	13,210,836	12,024,000	11,922,000	22,965,000	13,583,000	1,661,000
OTHER CHARGES	1,395,280	1,378,000	1,380,000	1,276,000	1,276,000	-104,000
FIXED ASSETS-EQUIP	160,429			16,541,000		
GROSS TOTAL	\$ 71,973,788	\$ 71,253,000	\$ 72,249,000	\$ 99,910,000	\$ 73,987,000	\$ 1,738,000
LESS INTRAFD TRANSFER	1,760,561	2,232,000	2,392,000	2,392,000	2,392,000	
NET TOTAL	\$ 70,213,227	\$ 69,021,000	\$ 69,857,000	\$ 97,518,000	\$ 71,595,000	\$ 1,738,000
REVENUE	51,267,730	49,203,000	45,193,000	48,034,000	48,034,000	2,841,000
NET COUNTY COST	\$ 18,945,497	\$ 19,818,000	\$ 24,664,000	\$ 49,484,000	\$ 23,561,000	\$ -1,103,000
BUDGETED POSITIONS	1,067.0	1,009.0	1,009.0	974.0	970.0	-39.0
REVENUE DETAIL						
RENTS AND CONCESSIONS \$	30,581	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
ROYALTIES	80,089	20,000				
STATE-OTHER	2,752,535	2,508,000	2,831,000	2,740,000	2,740,000	-91,000
STATE-REALIGNMENT REV	2,611,000	2,611,000	2,611,000	2,611,000	2,611,000	
FEDERAL-PUB ASST-ADM	43,720,039	42,656,000	37,714,000	42,656,000	42,656,000	4,942,000
FEDERAL-OTHER	-29,239					
INSTIT CARE & SVS	2,100,217	1,387,000	2,016,000	6,000	6,000	-2,010,000
CHRGs FOR SVCS-OTHER	1,291					
MISCELLANEOUS	372	1,000	1,000	1,000	1,000	
SALE OF FIXED ASSETS	845					
TOTAL	\$ 51,267,730	\$ 49,203,000	\$ 45,193,000	\$ 48,034,000	\$ 48,034,000	\$ 2,841,000
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

PROBATION DEPARTMENT

RICHARD SHUMSKY, CHIEF PROBATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	217,839,000	210,994,000	218,208,000	369,000
Employee Benefits	60,668,000	60,052,000	66,818,000	6,150,000
Total Salaries and Employee Benefits	278,507,000	271,046,000	285,026,000	6,519,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	694,000	809,000	809,000	115,000
Communications	4,063,000	4,361,000	4,443,000	380,000
Computer Equipment-Non Capital	451,000	1,695,000	1,479,000	1,028,000
Computer Software	277,000	260,000	450,000	173,000
Food	9,673,000	8,113,000	10,748,000	1,075,000
Household Expense	1,450,000	1,705,000	1,715,000	265,000
Information Technology Services	5,183,000	4,238,000	5,152,000	(31,000)
Insurance	499,000	499,000	470,000	(29,000)
Maintenance-Bldgs & Improv	7,101,000	7,426,000	8,466,000	1,365,000
Maintenance-Equipment	104,000	136,000	161,000	57,000
Memberships	100,000	100,000	100,000	0
Miscellaneous Expense	5,000	5,000	5,000	0
Office Expense-Other	805,000	1,073,000	1,152,000	347,000
Office Expense-Postage	50,000	50,000	50,000	0
Office Expense-Stat & Forms	532,000	935,000	957,000	425,000
Professional & Spec Svcs	32,456,000	34,464,000	35,189,000	2,733,000
Publications & Legal Notice	15,000	12,000	35,000	20,000
Rents & Leases-Bldg & Improv	837,000	837,000	1,016,000	179,000
Rents & Leases-Equipment	477,000	553,000	708,000	231,000
Small Tools & Instruments	75,000	95,000	125,000	50,000
Special Departmental Expense	2,519,000	1,459,000	3,134,000	615,000
Telecommunications	1,433,000	1,830,000	1,494,000	61,000
Training	410,000	415,000	525,000	115,000
Trans & Travel-Auto Mileage	989,000	972,000	1,072,000	83,000
Trans & Travel-Auto Service	835,000	1,012,000	1,004,000	169,000
Trans & Travel-Other	164,000	182,000	166,000	2,000
Trans & Travel-Traveling	100,000	177,000	177,000	77,000
Utilities	6,562,000	5,970,000	6,696,000	134,000
Total Services & Supplies	77,859,000	79,383,000	87,498,000	9,639,000
<u>Other Charges</u>				
Capital Lease Payments	6,060,000	5,217,000	5,191,000	(869,000)
Judgments & Damages	412,000	419,000	419,000	7,000
Other Charges	531,000	531,000	358,000	(173,000)
Ret-Other Long Term Debt	735,000	532,000	0	(735,000)
Support & Care of Persons	5,667,000	7,164,000	8,336,000	2,669,000
Total Other Charges	13,405,000	13,863,000	14,304,000	899,000
<u>Fixed Assets</u>				
Equipment	523,000	623,000	523,000	0
Total Fixed Assets	523,000	623,000	523,000	0

Probation (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	370,294,000	364,915,000	387,351,000	17,057,000
Less: Intrafund Transfers	4,862,000	5,175,000	11,453,000	6,591,000
TOTAL NET REQUIREMENTS	365,432,000	359,740,000	375,898,000	10,466,000
REVENUES:				
Fines, Forfeitures & Penalties	630,000	792,000	792,000	162,000
Revenue From Use of Money & Property	407,000	377,000	377,000	(30,000)
Federal	111,043,000	110,619,000	110,764,000	(279,000)
State	18,233,000	17,472,000	18,711,000	478,000
Charges For Services	15,332,000	15,271,000	16,776,000	1,444,000
Miscellaneous	1,704,000	1,666,000	1,758,000	54,000
Other Financing Sources	0	100,000	0	0
TOTAL REVENUES	147,349,000	146,297,000	149,178,000	1,829,000
NET COUNTY COST	218,083,000	213,443,000	226,720,000	8,637,000

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Professional & Spec Svcs	3,633,000	3,633,000	2,878,000	(755,000)
Total Services & Supplies	3,633,000	3,633,000	2,878,000	(755,000)
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	3,633,000	3,633,000	2,878,000	(755,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	3,633,000	3,633,000	2,878,000	(755,000)
REVENUES:				
State	812,000	812,000	812,000	0
TOTAL REVENUES	812,000	812,000	812,000	0
NET COUNTY COST	2,821,000	2,821,000	2,066,000	(755,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PROBATION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Detention Services	\$95,090,000	\$111,000	\$40,719,000	\$54,260,000	\$10,309,000	\$43,951,000	1,225.0
Mandated Program with Mandated Service Level - Welfare and Institutions Code Section 850. Provides food, shelter, and medical services to wards detained in the three juvenile halls by court order. Additional services include electronic monitored home supervision for lower risk wards and transportation services for detained wards.							
2. Juvenile Investigation	\$10,896,000	\$752,000	\$8,737,000	\$1,407,000	\$752,000	\$655,000	140.0
Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 280, 652, and 653. Gathers and interprets information on the minor's offense and behavior in order to prepare an investigation report that assists the court in selecting a case disposition in the best interest of the community and the minor. Investigation requests are initiated by law enforcement agencies, schools, parents, and members of the community.							
3. Juvenile Supervision	\$50,458,000	\$629,000	\$28,466,000	\$21,363,000	\$3,424,000	\$17,939,000	596.0
Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 206, 602, and 654. Maintains regular juvenile supervision caseloads and operates specialized juvenile supervision programs such as Specialized Gang Supervision, School Crime Suppression, Gang Alternatives and Prevention.							
4. Adult Supervision	\$40,531,000	\$2,324,000	\$9,639,000	\$28,568,000	\$2,208,000	\$26,360,000	500.0
Mandated Program with Discretionary Service Level - Penal Code Sections 1202.7 and 1202.8. Provides community supervision for convicted offenders referred for probation. Services include the collection of court-ordered fines and restitution, and monitoring conditions of probation.							
5. Adult Investigation	\$30,257,000	\$0	\$5,857,000	\$24,400,000	\$2,309,000	\$22,091,000	443.0
Mandated Program with Discretionary Service Level - Penal Code Section 1203. Prepares investigation reports to the Superior and Municipal Courts for the purpose of providing judicial officers with recommendations on the most appropriate sentencing option.							
6. Residential Treatment	\$75,945,000	\$2,392,000	\$48,034,000	\$25,519,000	\$6,502,000	\$19,017,000	970.0
Discretionary Program with Mandated Service Level - Operates 18 camps for juvenile wards and the Dorothy Kirby Center for disturbed wards.							
7. Pretrial Services	\$14,481,000	\$0	\$482,000	\$13,999,000	\$1,329,000	\$12,670,000	226.0
Non-Mandated Discretionary Program - Investigates and makes recommendations on applications for felony own recognizance and bail deviation requests.							

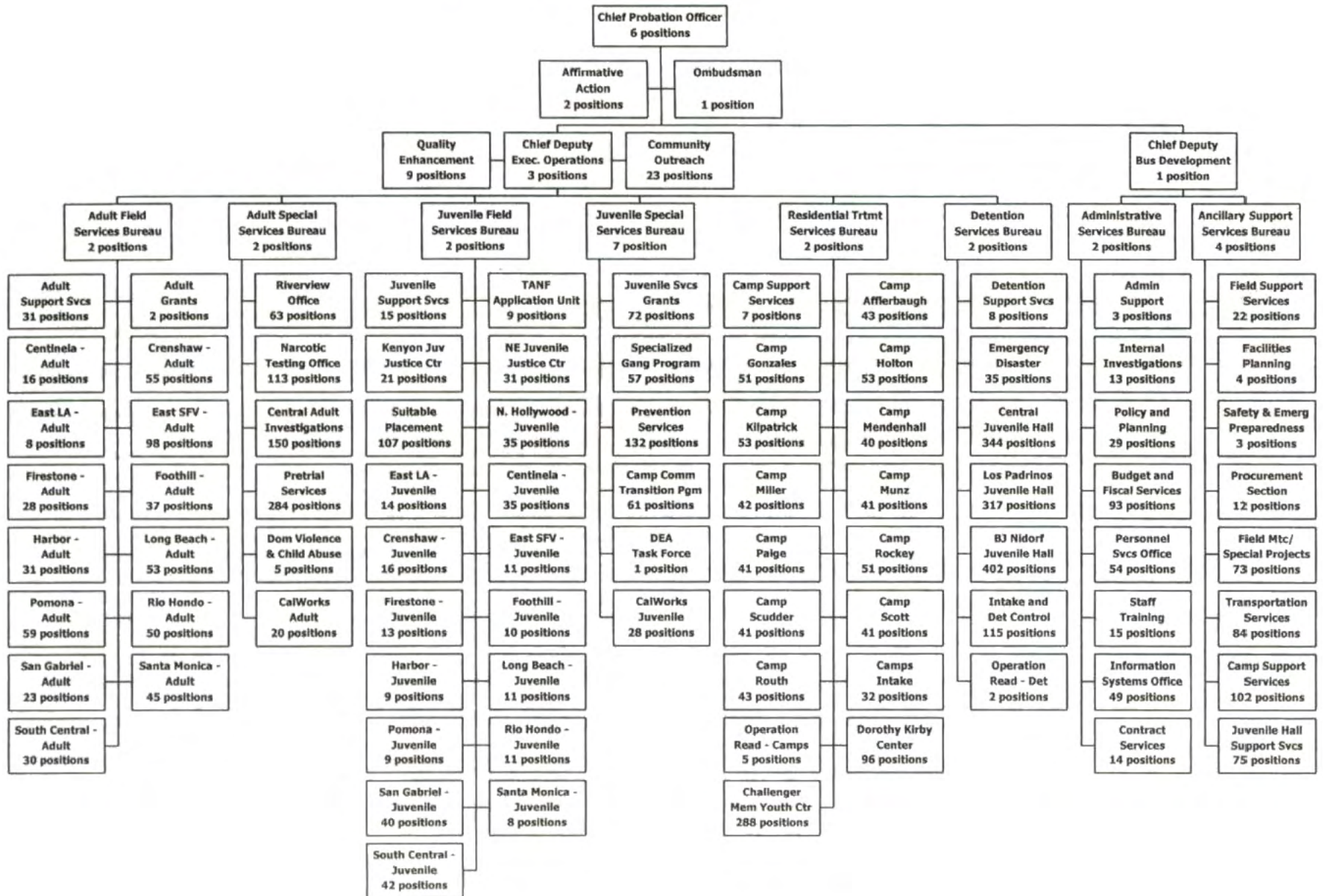
43.15

Probation Department (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
8. Care of Court Wards	\$8,336,000	\$1,500,000	\$82,000	\$6,754,000	\$0	\$6,754,000	0.0
Mandated Program with Discretionary Service Level - Provides funding for foster home care and day treatment services for minors ordered by the court into suitable placement.							
9. Juvenile Placement	\$7,637,000	\$1,872,000	\$4,806,000	\$959,000	\$640,000	\$319,000	107.0
Mandated Program with Discretionary Service Level - Places minors in appropriate placement facilities when so ordered by the court. Supervises minors with placement orders and monitors the effectiveness of the placement facilities program.							
10. Support Program	\$37,574,000	\$1,387,000	\$2,356,000	\$33,831,000	\$2,092,000	\$31,739,000	474.0
Non-Mandated, Discretionary Program - Provides support services non directly identified to programs. Includes planning, development and maintenance of information systems, facility operations, contracting, training, rent, utilities, and other miscellaneous services and supplies.							
11. Administration	\$16,146,000	\$486,000	\$0	\$15,660,000	\$1,073,000	\$14,587,000	222.0
Non-Mandated, Discretionary Program - Provides administrative support to the Department. Includes executive office, budget and fiscal, personnel, payroll, and procurement.							
Total	\$387,351,000	\$11,453,000	\$149,178,000	\$226,720,000	\$30,638,000	\$196,082,000	4,903.0

43.16

LOS ANGELES COUNTY PROBATION DEPARTMENT
RICHARD SHUMSKY, CHIEF PROBATION OFFICER
 Total 2000-01 Budgeted Positions = 4,903



43.17

PROJECT AND FACILITY DEVELOPMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$	\$	\$ 6,074,000	\$ 6,074,000	\$ 6,074,000
OTHER CHARGES				25,200,000	25,200,000	25,200,000
GROSS TOTAL	\$	\$	\$	\$ 31,274,000	\$ 31,274,000	\$ 31,274,000
NET COUNTY COST	\$	\$	\$	\$ 31,274,000	\$ 31,274,000	\$ 31,274,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

The Project and Facility Development budget provides for appropriation necessary to fund specialized County services and consultant activities related to projects which are under development as well as improvements to County facilities which are implemented by other agencies pursuant to funding agreements authorized by the Board of Supervisors.

2000-01 Budget Message

The Proposed 2000-01 Project and Facility Development budget incorporates \$6.1 million in Services and Supplies to support preliminary project activities such as needs assessments, preliminary technical, structural, and environmental impact assessments, feasibility and planning studies, and related County services. The Proposed 2000-01 budget also incorporates \$25.2 million in Other Charges to fund the County's contribution to improvements of County facilities which are implemented by other agencies.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1. \$ 6,074,000	\$ 6,074,000	\$ --	\$ 6,074,000	--
<u>Services and Supplies:</u> The transfer of funding from the Capital Projects/Refurbishments Budget is necessary to properly reflect consultant costs incurred for preliminary, non-project specific activities in accordance with State Controller guidelines.				
2. \$ 25,200,000	\$ 25,200,000	\$ --	\$ 25,200,000	--
<u>Other Charges:</u> The transfer of funding from the Capital Projects/Refurbishments Budget is necessary to properly account for improvements to County facilities which are implemented by other agencies. The transferred funding was approved by the Board of Supervisors in the 1999-00 Capital Projects/Refurbishments budget for specific funding agreements with the Museum of Art, Museum of Natural History, Performing Arts Center, a future agreement for the redevelopment of the County's properties in the El Pueblo district, and also includes other agreements as a result of funding allocations for Board interest projects.				
Total \$	31,274,000	\$ 0	\$ 31,274,000	0.0

PROVISIONAL FINANCING USES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$	\$ 5,966,000	\$ 5,966,000	\$ 5,966,000	\$ 5,966,000	\$
SERVICES & SUPPLIES		544,000	8,932,000	12,222,000	12,222,000	3,290,000
OTHER FINANCING USES			263,000			-263,000
GROSS TOTAL	\$	\$ 6,510,000	\$ 15,161,000	\$ 18,188,000	\$ 18,188,000	\$ 3,027,000
NET COUNTY COST	\$	\$ 6,510,000	\$ 15,161,000	\$ 18,188,000	\$ 18,188,000	\$ 3,027,000

2000-01 Budget Message

The Provisional Financing Uses (PFU) budget includes specific departmental expenditures which are provisional in nature. Pending resolution of the propriety of these expenditures, elements in this budget unit will not be utilized.

The 2000-01 Proposed Budget for PFU reflects a total of \$18.2 million, of which \$6.5 million has been set aside for court-related support services, \$3.0 million for Department of Parks and Recreation operational requirements, and \$8.7 million for District Attorney criminal operations.

Court-Related Support Services

On January 22, 2000 Los Angeles Superior Court and the 24 Municipal Courts unified into a single unified Superior Court pursuant to California State Constitution Amendment 4. The Superior Court is in the process of developing a structural and operational plan for the newly unified courts. Once a unification plan is developed and approved by the courts, the Alternate Public Defender, District Attorney, and Public Defender, in consultation with the Chief Administrative Office, will assess the impact of the unification plan on their operations. As soon as the impact on the County justice departments has been determined, recommendations will be submitted by the Chief Administrative Office for use of the \$6.5 million.

Parks and Recreation - Operational Requirements

The most recent budget status report for the Parks and Recreation Department reflects a gross overexpenditure of \$5.6 million, which is partially offset by \$1.9 million in Board-approved budget adjustments for a net deficit of \$3.7 million. This deficit is primarily due to overexpenditure of temporary employee salaries for recreation programs, a revenue shortfall in administering Proposition A projects, and unanticipated expenses in services and supplies. As a result of this deficit, the Auditor-Controller is currently performing a financial audit of the Department to determine the extent and basis of the budget shortfall. Upon completion of the audit findings and recommendations, the Chief Administrative Office will submit recommendations to the Board to address the shortfall; \$3.0 million has been set aside pending determination of the actual shortfall.

District Attorney - Criminal Operations

Pursuant to Assembly Bill (AB) 196 (Chapter 478, Statutes of 1999), AB 150 (Chapter 479, Statutes of 1999), and Senate Bill 542 (Chapter 480, Statutes of 1999), responsibility for local child support enforcement will be transferred from county district attorneys to the new State Department of Child Support Services (DCSS), and local child support operations will be transferred to new, separate county departments of child support services, answerable to DCSS. Also as a result of legislation, full State funding will be provided for all eligible expenditures that are not reimbursed by Federal revenue. Consequently, the District Attorney has requested that the net County cost of \$8.7 million previously required for Family Support operations be shifted to supplement the Department's Criminal operations. The Chief Administrative Office will be working with the Department to analyze the request and anticipates making final recommendations during Final Changes.

PUBLIC DEFENDER
MICHAEL P. JUDGE, PUBLIC DEFENDER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 82,891,011	\$ 91,605,000	\$ 91,508,000	\$ 101,196,000	\$ 96,343,000	\$ 4,835,000
SERVICES & SUPPLIES	8,982,127	10,438,000	10,732,000	12,924,000	10,093,000	-639,000
OTHER CHARGES	909,642	999,000	1,057,000	1,057,000	1,188,000	131,000
FIXED ASSETS-EQUIP	17,613	22,000	22,000	22,000	22,000	
GROSS TOTAL	\$ 92,800,393	\$ 103,064,000	\$ 103,319,000	\$ 115,199,000	\$ 107,646,000	\$ 4,327,000
LESS INTRAFD TRANSFER	100,000	253,000	454,000	454,000	454,000	
NET TOTAL	\$ 92,700,393	\$ 102,811,000	\$ 102,865,000	\$ 114,745,000	\$ 107,192,000	\$ 4,327,000
REVENUE	2,954,678	4,387,000	5,388,000	4,175,000	4,175,000	-1,213,000
NET COUNTY COST	\$ 89,745,715	\$ 98,424,000	\$ 97,477,000	\$ 110,570,000	\$ 103,017,000	\$ 5,540,000
BUDGETED POSITIONS	942.0	973.0	973.0	1,077.0	977.0	4.0
REVENUE DETAIL						
STATE-OTHER	\$ 1,688,077	\$ 2,456,000	\$ 4,172,000	\$ 2,415,000	\$ 2,415,000	\$ -1,757,000
STATE-REALIGNMENT REV	14,000	6,000	14,000	14,000	14,000	
FEDERAL-OTHER		698,000		603,000	603,000	603,000
COURT FEES & COSTS	543,216	604,000	600,000	600,000	600,000	
CHRGs FOR SVCS-OTHER		232,000	236,000			-236,000
MISCELLANEOUS	414,385	391,000	366,000	543,000	543,000	177,000
OPERATING TRANSFER IN	295,000					
TOTAL	\$ 2,954,678	\$ 4,387,000	\$ 5,388,000	\$ 4,175,000	\$ 4,175,000	\$ -1,213,000
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
JUDICIAL						

Mission Statement

The Office of the Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County, as well as in State and Federal Appellate Courts. The Department also represents indigent persons in Mental Health, Conservatorships, and certain civil proceedings involving potential incarceration. The primary objective of the Department is to provide fully competent legal representation in a cost-effective manner.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a \$5.5 million net County cost increase, including 1) negotiated increases in salaries and employee benefits; 2) full-year funding for the Airport Courthouse; 3) additional positions to offset the operational impact of Deputy District Attorney (DDA) positions; and 4) the second year of the five-year phased elimination of the operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund. The Proposed Budget also reflects a decrease in the amount of SB 90 revenue anticipated from the Sexually Violent Predator claiming process, and a decrease in grant revenue to support the Violent Offender Automated Advocacy Program.

Multi-Year Budget Planning

The Department continues to seek additional grant funds to enhance the Departments' programs. In addition, the Department has partnered with the Superior Court to establish collection of registration fees by GC Services, a change which will enhance future revenue collection. The Department is exploring new and expanded Federal funding and continuing efforts to recoup costs through the State SB 90 claiming process for certain juvenile mental health cases which have been affected by case law and legislative changes.

Critical Needs

Workload continues to be affected by changes in law, prosecutorial policies, law enforcement funding, and bench personnel and philosophies. The Department continues to request the restoration of critically needed support staff and services and supplies funding; Spanish interpreter staff; and additional administrative staff to address new personnel-related assignments. The Department requests the augmentation of its Data Systems and Investigator staffing; and its attorney staff to address the impact of court coordination/unification issues, Roger S. hearings in Mental Health, and to provide client assistance in civil matters related to failure to provide matters. The Department also requires additional funding to address costs associated with new and expanded contracting requirements and development and implementation of the Strategic Planning/Process Improvement Project. The Department has requested additional funding for the handling of the Rampart cases and similar cases in other jurisdictions in order to address known problem areas; it is believed that this scandal will also impact the processing of cases in the future, further increasing departmental workload.

Performance Measures

Performance Indicator	Actual 1997-98	Actual 1998-99	1999-00 Estimated	2000-01 Projected
<u>Input</u>				
Total attorneys	599	613	618	617
Superior Court program cost	\$43,000,000	\$46,000,000	\$48,000,000	\$86,000,000
Municipal Court program cost ⁽¹⁾	\$29,000,000	\$33,000,000	\$33,000,000	n/a
Juvenile Court program cost	\$6,100,000	\$6,400,000	\$6,400,000	\$6,900,000
<u>Workload/Output</u>				
Superior Court cases	68,516	67,889	65,872	554,468
Municipal Court cases ⁽¹⁾	495,281	492,134	496,320	n/a
Juvenile Court cases	47,120	45,734	46,140	45,969
<u>Efficiency</u>				
Superior Court cost per case	\$628	\$678	(2)	(2)
Municipal Court cost per case ⁽¹⁾	\$59	\$67	(2)	(2)
Juvenile Court cost per case	\$129	\$140	(2)	(2)

Objectives for 2000-01

- To contain costs by improving case handling methods and continue automation efforts to decrease reliance on clerical staff.

Explanatory Notes

- (1) In 2000-01, reflects unification of Municipal Courts with Superior Court.
- (2) Cost per case cannot be calculated until the end of the fiscal year for which the calculation is being made, so that actual data and case counts can be allocated to the appropriate programs.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 1,283,000	\$ --	\$ 1,283,000	10.0
	<u>Staffing</u> : Reflects the addition of 8.0 attorney and 2.0 investigator positions pursuant to the December 15, 1998 Board order to review the operational impact on justice departments of DDA positions, and new grants that augment attorney positions. Six positions relate to the growth in gang-related felonies generated by an increase in the Community Law Enforcement and Recovery Demonstration Project grant.			
2.	\$ 227,000	\$ --	\$ 227,000	--
	<u>Airport Courthouse</u> : Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures, associated with the October 1999 opening of the Airport Courthouse.			
3.	\$ (-895,000)	\$ (-895,000)	\$ --	--
	<u>Violent Offender Automated Advocacy Program</u> : Reflects a decrease in Local Law Enforcement Block Grant funding due to completion of the installation of equipment to support the Violent Offender Automated Advocacy Program.			
4.	\$ (-259,000)	\$ (-259,000)	\$ --	(-3.0)
	<u>Sexually Violent Predator Program</u> : Reflects a reduction in State SB 90 funds for the Sexually Violent Predator Program. This adjustment eliminates 1.0 attorney position and 2.0 paralegal positions to reflect current program requirements.			
5.	\$ --	\$ --	\$ --	(-3.0)
	<u>Southwest District Court Coordination</u> : Reflects the deletion of 3.0 Deputy Public Defenders, which the Department was unable to absorb during 1999-00; this cost is offset by a corresponding increase in employee benefits based on actual experience.			
<u>Other Changes</u>				
1.	\$ 1,457,000	\$ --	\$ 1,457,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 1,330,000	\$ --	\$ 1,330,000	--
	<u>Other Salaries and Employee Benefits</u> : Reflects funding requirements for salaries and employee benefits based on actual experience.			
3.	\$ 780,000	\$ --	\$ 780,000	--
	<u>LACERA Buy-Down</u> : Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Public Defender (cont'd)

	Gross Appropriation	Changes From 1999-00 Budget		Budgeted Positions
		Revenue/IFT	Net County Cost	
<u>Other Changes (cont'd)</u>				
4.	\$ 273,000	\$ --	\$ 273,000	--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
5.	\$ 131,000	\$ --	\$ 131,000	--
	<u>Countywide Cost Allocation Adjustment</u> : Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ --	\$ (-59,000)	\$ 59,000	--
	<u>Eliminate CJFTCF Transfer to General Fund</u> : Reflects the second year of the five-year phased elimination of the operating transfer from the CJFTCF to the General Fund, approved by the Board on June 29, 1998.			
Total \$	4,327,000	\$ (-1,213,000)	\$ 5,540,000	4.0

PUBLIC DEFENDER

MICHAEL P. JUDGE, PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	68,772,294	69,300,000	72,119,000	3,346,706
Employee Benefits	22,735,706	22,305,000	24,224,000	1,488,294
Total Salaries and Employee Benefits	91,508,000	91,605,000	96,343,000	4,835,000
<u>Services & Supplies</u>				
Communications	1,607,000	1,570,000	1,626,000	19,000
Information Technology Services	548,000	805,000	1,414,000	866,000
Insurance	186,000	189,000	191,000	5,000
Maintenance-Bldgs & Improv	1,134,000	1,127,000	1,329,000	195,000
Maintenance-Equipment	65,000	13,000	14,000	(51,000)
Memberships	175,000	261,000	270,000	95,000
Office Expense-Other	1,139,000	1,803,000	363,000	(776,000)
Office Expense-Postage	25,000	38,000	40,000	15,000
Office Expense-Stat & Forms	0	13,000	13,000	13,000
Professional & Spec Svcs	3,807,000	2,353,000	2,552,000	(1,255,000)
Rents & Leases-Bldg & Improv	391,000	432,000	518,000	127,000
Rents & Leases-Equipment	131,000	116,000	131,000	0
Special Departmental Expense	5,000	27,000	25,000	20,000
Telecommunications	388,000	392,000	385,000	(3,000)
Training	90,000	246,000	71,000	(19,000)
Trans & Travel-Auto Mileage	120,000	125,000	106,000	(14,000)
Trans & Travel-Auto Service	0	9,000	14,000	14,000
Trans & Travel-Traveling	38,000	36,000	38,000	0
Utilities	883,000	883,000	993,000	110,000
Total Services & Supplies	10,732,000	10,438,000	10,093,000	(639,000)
<u>Other Charges</u>				
A-87 Adjustment	(42,000)	0	89,000	131,000
Capital Lease Payments	900,000	900,000	941,000	41,000
Int-Other Long Term Debt	100,000	0	0	(100,000)
Judgments & Damages	99,000	99,000	147,000	48,000
Other Charges	0	0	11,000	11,000
Total Other Charges	1,057,000	999,000	1,188,000	131,000
<u>Fixed Assets</u>				
Equipment	22,000	22,000	22,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	22,000	22,000	22,000	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0

Public Defender (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Expenditure Distributions	0	0	0	0
Gross Total	103,319,000	103,064,000	107,646,000	4,327,000
Less: Intrafund Transfers	454,000	253,000	454,000	0
TOTAL NET REQUIREMENTS	102,865,000	102,811,000	107,192,000	4,327,000
REVENUES:				
Intergovernmental Revenues:				
Federal	1,498,000	698,000	603,000	(895,000)
State	2,688,000	2,462,000	2,429,000	(259,000)
Criminal Justice Construction Fund	236,000	236,000	177,000	(59,000)
Charges For Services	600,000	600,000	600,000	0
Miscellaneous	170,000	195,000	170,000	0
Co-Generation	136,000	136,000	136,000	0
Other Financing Sources	60,000	60,000	60,000	0
TOTAL REVENUES	5,388,000	4,387,000	4,175,000	(1,213,000)
NET COUNTY COST	97,477,000	98,424,000	103,017,000	5,540,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

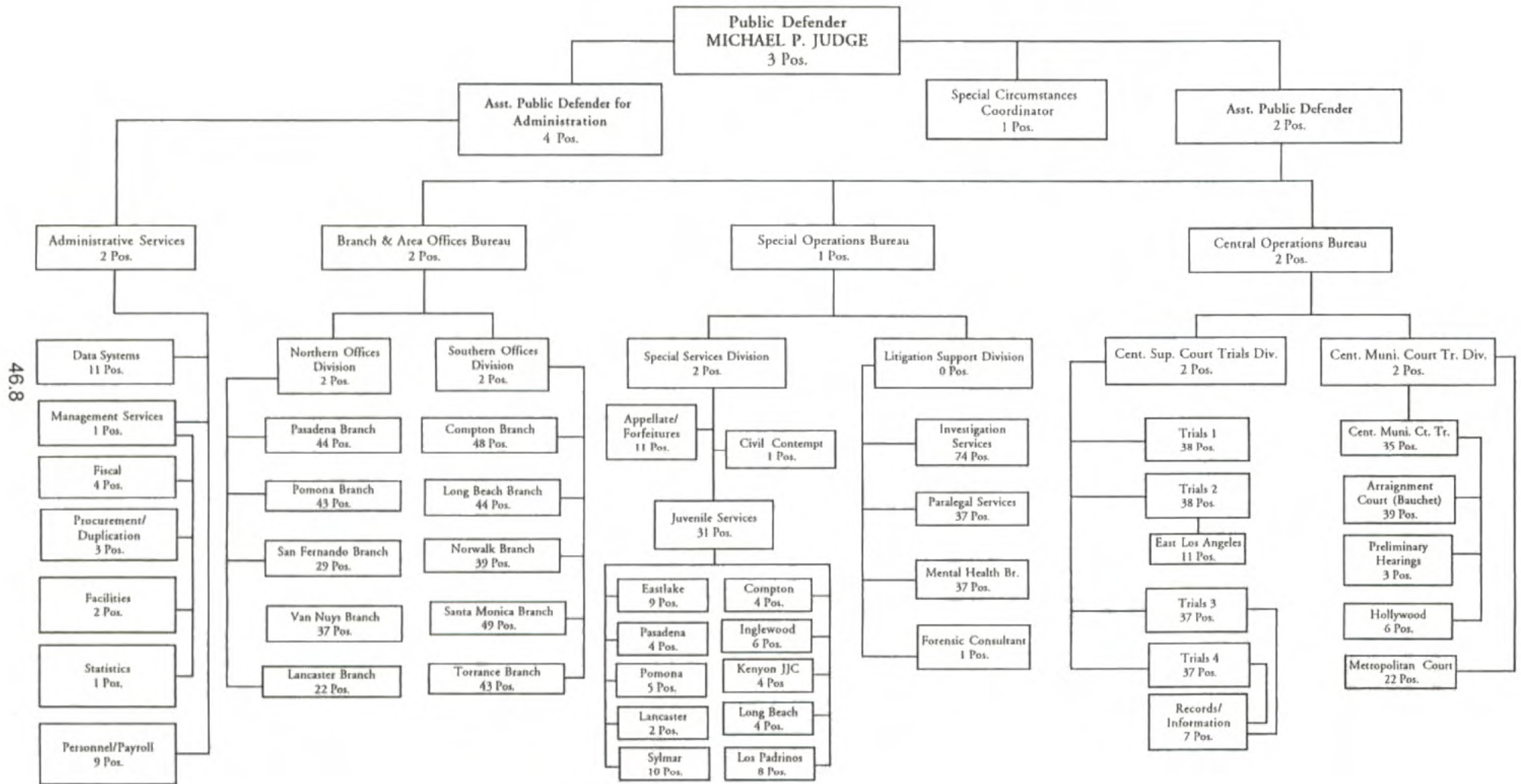
DEPARTMENT: PUBLIC DEFENDER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Superior Court	\$93,090,000	\$100,000	\$1,380,000	\$91,610,000	\$8,365,000	\$83,245,000	812.0
Mandated program with non-discretionary service level.							
Felony and misdemeanor representation is mandated by the Federal and State Constitutions and Penal Code Section 987.2. There is no diminished level of service which could be provided in lieu of fully competent Constitutionally compelled representation. Felony representation is given our highest priority because of the seriousness of consequences to accused persons, including the death penalty. This demands the highest level of competency of representation that is best provided by the Public Defender due to vast accumulated experience in this area.							
2. Mental Health	\$3,340,000	\$0	\$1,076,000	\$2,264,000	\$0	\$2,264,000	32.0
Mandated program with non-discretionary service level.							
Representation for indigent mental health cases is required by the Federal and State Constitutions and Penal Code Section 987.2. There is no possibility of a reduced level of service since we must provide fully competent Constitutionally compelled service to each defendant. These cases are best handled in the Public Defender setting because there are few attorneys with the specialized experience necessary to handle these types of cases, including the Sexually Violent Predator cases. Many of these cases will have been handled by the Public Defender at the time of the original proceedings, so Public Defenders would already have completed the preparation on the underlying portion of the cases.							
3. Juvenile	\$8,630,000	\$354,000	\$1,379,000	\$6,897,000	\$0	\$6,897,000	96.0
Mandated program with non-discretionary service level.							
Representation of indigent juveniles is mandated by the Federal and State Constitutions. A reduction in the level of services is precluded by the requirement to provide fully competent Constitutionally compelled representation in each case.							
4. Support	\$780,000	\$0	\$60,000	\$720,000	\$0	\$720,000	12.0
Non-mandated discretionary program.							
Provides support services that cannot be directly identified to programs. Includes data processing and facilities management services.							

Public Defender (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Administration	\$1,806,000	\$0	\$280,000	\$1,526,000	\$0	\$1,526,000	25.0
Non-mandated discretionary program.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, grants management, legislative analysis, and claiming services.							
Total	\$107,646,000	\$454,000	\$4,175,000	\$103,017,000	\$8,365,000	\$94,652,000	977.0

LAW OFFICES LOS ANGELES
 COUNTY PUBLIC DEFENDER
 Total 2000/2001 Final Budget Positions = 977



PUBLIC LIBRARY
SANDRA F. REUBEN, COUNTY LIBRARIAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 38,179,486	\$ 42,250,000	\$ 42,232,000	\$ 49,768,000	\$ 44,270,000	2,038,000
SERVICES & SUPPLIES	23,576,894	29,412,000	25,478,000	37,082,000	24,826,000	-652,000
OTHER CHARGES	795,919	904,000	1,009,000	967,000	967,000	-42,000
FIXED ASSETS-LAND			998,000			-998,000
FIXED ASSETS-B & I	2,309,176	1,253,000	1,510,000	282,000	282,000	-1,228,000
TOT CAP PROJ	2,309,176	1,253,000	2,508,000	282,000	282,000	-2,226,000
FIXED ASSETS-EQUIP	238,805	679,000	370,000	618,000	333,000	-37,000
TOT FIX ASSET	2,547,981	1,932,000	2,878,000	900,000	615,000	-2,263,000
OTHER FINANCING USES	221,878		105,000			-105,000
APPR FOR CONTINGENCY			1,169,000			-1,169,000
GROSS TOTAL	\$ 65,322,158	\$ 74,498,000	\$ 72,871,000	\$ 88,717,000	\$ 70,678,000	\$ -2,193,000
DESIGNATIONS	1,039,000	1,058,000	1,058,000	782,000	782,000	-276,000
TOT FIN REQMTS	\$ 66,361,158	\$ 75,556,000	\$ 73,929,000	\$ 89,499,000	\$ 71,460,000	\$ -2,469,000
AVAIL FINANCE						
FUND BALANCE	\$ 6,138,000	\$ 5,451,000	\$ 5,451,000	\$ 2,111,000	\$ 2,111,000	\$ -3,340,000
CANCEL RES/DES	914,882	3,004,000	613,000	707,000	707,000	94,000
PROPERTY TAXES	30,245,512	31,704,000	31,342,000	33,512,000	32,419,000	1,077,000
VOTER APPRVD SPCL TAX	9,536,791	10,009,000	9,826,000	10,204,000	10,204,000	378,000
SPECIAL ASSESSMENT	174,622	150,000	150,000	150,000	150,000	
REVENUE	24,802,480	27,349,000	26,547,000	42,815,000	25,869,000	-678,000
TOT AVAIL FIN	\$ 71,812,287	\$ 77,667,000	\$ 73,929,000	\$ 89,499,000	\$ 71,460,000	\$ -2,469,000
BUDGETED POSITIONS	823.0	842.8	842.8	958.4	858.4	15.6

Public Library (cont'd)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 26,579,932	\$ 31,704,000	\$ 31,342,000	\$ 33,512,000	\$ 32,419,000	1,077,000
PROP TAXES-CURR-UNSEC	1,807,999					
PROP TAXES-PRIOR-SEC	904,023					
PROP TAXES-PRIOR-UNS	319,969					
SUPP PROP TAXES-CURR	344,565					
SUPP PROP TAXES-PRIOR	289,024					
VOTER APPR SPEC TAXES	9,536,791	10,009,000	9,826,000	10,204,000	10,204,000	378,000
BUSINESS LICENSES	800					
PEN/INT/COSTS-DEL TAX	337,509					
INTEREST	484,577	308,000	254,000	256,000	256,000	2,000
RENTS AND CONCESSIONS	91,581	83,000	69,000	83,000	83,000	14,000
INTEREST/CP		18,000				
OTHER STATE IN-LIEU	2,232					
STATE AID-DISASTER	478					
HOMEOWNER PRO TAX REL	519,492	550,000	550,000	550,000	550,000	
STATE-OTHER	4,425,817	6,138,000	4,290,000	6,138,000	6,138,000	1,848,000
FEDERAL-OTHER	52,443	321,000				
OTHER GOVT AGENCIES	726,788	813,000	813,000	813,000	813,000	
ELECTION SERVICES	303					
PLANNING & ENG SVCS	-92					
CALIF CHILDREN'S SVCS	1					
ADOPTION FEES	12					
INSTIT CARE & SVS	100					
LIBRARY SERVICES	2,095,529	2,125,000	2,225,000	2,200,000	2,200,000	-25,000
CHRGs FOR SVCS-OTHER	226,327	471,000	420,000	347,000	347,000	-73,000
SPECIAL ASSESSMENTS	174,622	150,000	150,000	150,000	150,000	
OTHER SALES	17,343					
MISCELLANEOUS	827,197	1,346,000	833,000	833,000	833,000	
MISCELLANEOUS/CP	600,000	5,000				
SALE OF FIXED ASSETS	2,043					
OPERATING TRANSFER IN	14,054,000	15,171,000	15,209,000	31,595,000	14,649,000	-560,000
OPERATING TRANS IN/CP	338,000		1,884,000			-1,884,000
TOTAL	\$ 64,759,405	\$ 69,212,000	\$ 67,865,000	\$ 86,681,000	\$ 68,642,000	777,000

Mission Statement

To meet the informational, educational, and recreational needs of a highly diverse public through a network of community-focused libraries, and to support lifelong learning and knowledge through self-education in a welcoming environment, utilizing current technology and expert staff.

2000-01 Budget Message

The 2000-01 Proposed Budget continues the existing levels of service for all County libraries while improving access to databases and the Internet. Available funding includes the voter-approved special tax, a dedicated share of property tax, State assistance and a \$14.6 million General Fund contribution. The Proposed Budget includes funding for: 1) 15.6 additional positions; 2) negotiated salaries and employee benefit increases; 3) the continuance of homework help related services; 4) partial funding for implementation of the Board of Supervisors Internet policies; 5) ongoing maintenance, refurbishment, and improvements of existing library buildings; 6) support staffing for public access reference computers at all County Libraries; and 7) a modest increase in funding for books and materials.

Multi-Year Budget Planning

The Public Library proposes to continue diversifying sources of revenue; modify operations to place resources where most needed; obtain full State budget support from the Public Library Fund program; improve funding for books and library materials; continue improvements in aging library facilities; and maintain adequate service levels to meet customer demands.

Critical Needs

Information Technology: The Public Library requires \$5.1 million and 1.0 position to replace obsolete circulation system terminals and computers, purchase new circulation and reference desks to incorporate new technology, replace obsolete book security systems, implement improved data security measures, finance increased telecommunications network costs, and pilot a new reference call center.

Books and Library Materials: The Public Library needs a \$5.0 million augmentation, for a total Books and Library Materials budget of \$12.0 million, to provide adequate purchases of current materials to meet educational and informational needs of 3.5 million residents of the service area.

Service Hours: The Public Library requires \$4.1 million and 96.0 budgeted positions to provide adequate service hours and levels at existing outlets based on current patterns of usage.

Facility Improvements: The Public Library needs \$2.8 million for 25 deferred maintenance projects including painting, floor covering, roofing, air conditioning systems, resurfacing parking lots, and ADA compliance in various library facilities, and to relieve crowded office conditions at Library Headquarters building.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Population/service area	3,397,460	3,456,000	3,504,000	3,554,000
Total budgeted positions	839.0	823.0	842.8	858.4
Number of volumes	6,214,482	6,651,281	6,876,000	7,207,000
Number of titles	641,615	691,055	724,000	758,000
<u>Workload/Output</u>				
Information units:				
Circulation	14,989,561	14,905,486	15,080,000	15,258,000
Reference questions	3,179,125	3,395,038	3,625,000	4,074,000
Total	18,168,686	18,300,524	18,705,000	19,332,000
<u>Efficiency</u>				
Information units per staff	21,655	22,236	22,193	22,443
<u>Effectiveness/Outcome</u>				
Circulation per capita	4.41	4.31	4.30	4.29
Volumes per capita	1.83	1.92	1.96	2.03

Performance Measures (cont'd)

Objectives for 2000-01

- Implement Phase II of a multi-year program to improve information technology infrastructure through the installation of voice/data cabling, upgrade of telephone systems, and installation of data network equipment at 43 facilities.
- Meet customer requests for information through use of various new technologies and databases.
- Define and map individual library service areas as a component of future capital project planning.
- Construct and occupy new and replacement facilities using funds that become available from various sources.

		<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
<i>Financing Uses</i>		<i>Financing Available</i>		
<u>Program Changes</u>				
1.	\$ 271,000	\$ 271,000		7.0
	<u>Facility Improvements:</u> Reflects funding for 7.0 Senior General Maintenance workers for preventive maintenance and refurbishments of library buildings.			
2.	\$ 301,000	\$ 301,000		1.0
	<u>Internet Support Program:</u> Reflects 1.0 Library Assistant and part-time hours to assist library customers in using Internet computers at 25 libraries and partial funding for Internet filtering hardware and software.			
3.	\$ 255,000	\$ 255,000		--
	<u>Information Technology Support:</u> Reflects funding to provide systems support related to the expansion of the Library's public access computer program.			
4.	\$ 100,000	\$ 100,000		--
	<u>Customer Service and Merchandising:</u> Reflects funding required to replace interior signage at three libraries and expand merchandising efforts in order to improve public service.			
5.	\$ 100,000	\$ 100,000		--
	<u>Books and Library Materials:</u> Reflects funding for a modest increase in the books and materials budget.			
6.	\$ 75,000	\$ 75,000		--
	<u>Equipment Replacement:</u> Provides funding to replace obsolete book security systems at four libraries.			
7.	\$ 59,000	\$ 59,000		0.6
	<u>Temporary Position Conversion:</u> Reflects the conversion 2.4 temporary Library Aide positions to 2.0 Intermediate Typist Clerks and 1.0 Library Assistant I permanent positions to comply with County policy.			
8.	\$ 44,000	\$ 44,000		--
	<u>Homework Centers:</u> Reflects funding for hourly staffing to assist students at homework centers.			

Public Library (cont'd)

		<u>Changes From 1999-00 Budget</u>		<u>Budgeted</u>
<u>Financing Uses</u>		<u>Financing Available</u>		<u>Positions</u>
<u>Program Changes (cont'd)</u>				
9.	\$ 21,000	\$ 21,000		1.0
<u>New Facility Staffing:</u> Reflects partial-year funding for 1.0 Librarian I and additional hourly staffing at the larger replacement Canyon Country library.				
10.	\$ 252,000	\$ 252,000		6.0
<u>Contract Monitoring and Procurement Support:</u> Reflects funding for 1.0 Administrative Services Manager I, 1.0 Procurement Assistant II, 1.0 Intermediate Typist Clerk, 1.0 Senior Typist Clerk, 1.0 Administrative Assistant II, and 1.0 Administrative III primarily for contract monitoring, procurement and special personnel activities.				
11.	\$ (-420,000)	\$ (-420,000)		--
<u>Urban Outreach Bookmobile:</u> Reflects the elimination of one-time funding used to purchase a bookmobile.				
12.	\$ (-561,000)	\$ (-561,000)		--
<u>Facility Expansion-Marina del Rey:</u> Reflects elimination of appropriation to finance expansion the Marina Del Rey Library completed in 1999-00.				
13.	\$ 33,000	\$ 33,000		--
<u>Equipment Replacement Program:</u> Reflects funding to purchase communications equipment at the Agoura Hills Library, as well as completion of the emergency power equipment upgrade.				
<u>Other Changes</u>				
1.	\$ 327,000	\$ 327,000		--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.				
2.	\$ 510,000	\$ 510,000		--
<u>Other Salaries and Employee Benefits:</u> Reflects full-year funding for positions partially funded in 1999-00 and an increase in employee benefits based on experience.				
3.	\$ 250,000	\$ 250,000		--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the Library's reliance on LACERA excess earnings.				
4.	\$ 113,000	\$ 113,000		--
<u>Retirement Debt Service:</u> Reflects Library's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.				

Public Library (cont'd)

		<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
<i>Financing Uses</i>		<i>Financing Available</i>		
<u>Other Changes (cont'd)</u>				
5.	\$ 150,000	\$ 150,000		--
	<u>Contract Services:</u> Reflects funding for an estimated increase in contract service costs.			
6.	\$ (-239,000)	\$ (-239,000)		--
	<u>Services and Supplies:</u> Reflects a decrease in funding for various office supplies, equipment, and other charges to more accurately reflect experience.			
7.	\$ 75,000	\$ 75,000		--
	<u>Designation for West Hollywood:</u> Reflects the carryover of unspent voter-approved special tax funds reserved for a replacement library facility.			
8.	\$ (-42,000)	\$ (-42,000)		--
	<u>Other Charges:</u> Reflects a reduction in costs associated with insurance premiums and judgments and damages claims.			
9.	\$ (-1,169,000)	\$ (-1,169,00)		--
	<u>Appropriation for Contingency:</u> Reflects the elimination of contingency appropriation used primarily for refurbishment in 1999-00.			
10.	\$ (-1,195,000)	\$ (-1,195,000)		--
	<u>Building Refurbishment:</u> Reflects the completion of building refurbishment including the replacement of air conditioning units, roofs, carpeting, and other building features.			
11.	\$ (-1,779,000)	\$ (-1,779,000)		--
	<u>Land Acquisition and Development:</u> Reflects elimination of funding estimated for land acquisition and plans for future library projects financed by developer fees pending receipt of sufficient funds to begin construction at various sites.			
Total \$	(-2,469,000)	\$ (-2,469,000)		15.6

PUBLIC LIBRARY

SANDRA F. REUBEN, COUNTY LIBRARIAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	34,566,000	36,775,000	35,853,000	1,287,000
Employee Benefits	7,666,000	5,475,000	8,417,000	751,000
Total Salaries and Employee Benefits	42,232,000	42,250,000	44,270,000	2,038,000
<u>Services & Supplies</u>				
Admin & General	145,000	97,000	100,000	(45,000)
Communications	1,424,000	1,044,000	1,076,000	(348,000)
Computer Equipment-Non Capital	1,026,000	1,850,000	1,076,000	50,000
Computer Software	188,000	202,000	188,000	0
Household Expense	102,000	508,000	114,000	12,000
Information Technology Services	1,535,000	1,533,000	1,574,000	39,000
Insurance	232,000	225,000	276,000	44,000
Maintenance-Bldgs & Improv	4,787,000	4,552,000	4,177,000	(610,000)
Maintenance-Equipment	73,000	71,000	73,000	0
Memberships	21,000	26,000	27,000	6,000
Office Expense-Other	239,000	292,000	236,000	(3,000)
Office Expense-Postage	265,000	257,000	265,000	0
Professional & Spec Svcs	1,106,000	1,364,000	1,366,000	260,000
Rents & Leases-Bldg & Improv	703,000	684,000	706,000	3,000
Rents & Leases-Equipment	176,000	172,000	177,000	1,000
Special Departmental Expense	9,642,000	12,732,000	9,606,000	(36,000)
Telecommunications	585,000	567,000	452,000	(133,000)
Training	64,000	72,000	74,000	10,000
Trans & Travel-Auto Mileage	79,000	76,000	79,000	0
Trans & Travel-Auto Service	153,000	165,000	170,000	17,000
Trans & Travel-Other	390,000	449,000	463,000	73,000
Trans & Travel-Traveling	50,000	77,000	80,000	30,000
Utilities	2,493,000	2,397,000	2,471,000	(22,000)
Total Services & Supplies	25,478,000	29,412,000	24,826,000	(652,000)
<u>Other Charges</u>				
Judgments & Damages	33,000	12,000	15,000	(18,000)
Other Charges	56,000	12,000	28,000	(28,000)
Taxes & Assessments	1,000	1,000	1,000	0
LAC-CAL Lease Payments	260,000	220,000	260,000	0
Capital Lease Payments	659,000	659,000	663,000	4,000
Total Other Charges	1,009,000	904,000	967,000	(42,000)
<u>Fixed Assets</u>				
Equipment	370,000	679,000	333,000	(37,000)
Land	998,000	0	0	(998,000)
Bldgs & Improv	1,510,000	1,253,000	282,000	(1,228,000)
Total Fixed Assets	2,878,000	1,932,000	615,000	(2,263,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	105,000	0	0	(105,000)
Total Other Financing Uses	105,000	0	0	(105,000)
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	1,169,000	0	0	(1,169,000)

Public Library (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Reserves</u>				
Designations	1,058,000	1,058,000	782,000	(276,000)
Total Reserves	1,058,000	1,058,000	782,000	(276,000)
TOTAL FINANCING REQUIREMENTS	73,929,000	75,556,000	71,460,000	(2,469,000)
Fund Balance	5,451,000	5,451,000	2,111,000	(3,340,000)
Cancellation of Reserves/Designations	613,000	3,004,000	707,000	94,000
REVENUES:				
Property Taxes	31,342,000	31,704,000	32,419,000	1,077,000
Other Taxes	9,826,000	10,009,000	10,204,000	378,000
Revenue From Use of Money & Property	323,000	409,000	339,000	16,000
Intergovernmental Revenues:				
Federal	0	321,000	0	0
State	4,840,000	6,688,000	6,688,000	1,848,000
Other	813,000	813,000	813,000	0
Charges For Services	2,795,000	2,746,000	2,697,000	(98,000)
Miscellaneous	833,000	1,351,000	833,000	0
Other Financing Sources	17,093,000	15,171,000	14,649,000	(2,444,000)
Total Revenues	67,865,000	69,212,000	68,642,000	777,000
TOTAL AVAILABLE FINANCING	73,929,000	77,667,000	71,460,000	(2,469,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC LIBRARY

	Available Financing	Inavoidable, Financing Uses	Budgeted Positions
1. Incorporated City Service Area Program 2,554,000 residents; 51 cities	\$50,736,000	\$50,736,000	608.5
A. Public Services	\$24,229,000	\$24,229,000	451.8
Non-mandated, discretionary program.			
Public Services program provides the direct public service to customers to meet their informational, educational, cultural, and recreation needs at 58 community and regional libraries, and through telephone and mail service from specialized central services. The Public Services program serves customer needs through circulation of books and materials, answering of reference questions, provision of meeting rooms, and specialized programs such as homework centers, children's reading programs, public access to Internet and support to literacy tutoring. Program cost estimate for these outlets is adjusted for service to the unincorporated area resident users which is reported separately.			
B. Library Materials	\$4,970,000	\$4,970,000	0.0
Non-mandated, discretionary program.			
Library Materials program provides for the purchase and processing of books, periodicals, videotapes and other items for circulation to the public and for answering reference questions from customers.			
C. Support Services - Facilities	\$12,864,000	\$12,864,000	51.8
Non-mandated, discretionary program.			
Support Services-Facilities program provides for the general maintenance and expenses for the operation and support of 58 libraries including building maintenance and repair, grounds maintenance, custodial services, trash, disposal, utilities, lease payments, procurement and warehousing of supplies, delivery of books and supplies to libraries, and contracting for services from other county departments and private vendors.			
D. Support Services - Information Systems	\$5,384,000	\$5,384,000	53.8
Non-mandated, discretionary program.			
Information Systems program provides the management, operation, and support of computer and telecommunications systems including public access to library materials through the automated circulation and on-line public access catalog systems and public access computers. This program also acquires, catalogs, processes, and distributes library materials for customer use at community libraries, and secures materials for public use not available in the public library through inter-library loans.			

47.8

Public Library (cont'd)

	Available Financing	Inavoidable, Financing Uses	Budgeted Positions
1. Incorporated City Service Area Program (cont'd)			
E. Administration	\$3,289,000	\$3,289,000	51.1
Non-mandated, discretionary program.			
Administration program provides management direction through finance, budget, human resources, office automation, cost accounting, city relations, legislative monitoring, capital planning and other support services.			
2. Unincorporated Area Service Program	\$20,724,000	\$20,724,000	249.9
1,000,000 residents (excluding Altadena)			
A. Public Services	\$9,897,000	\$9,897,000	184.6
Non-mandated, discretionary program.			
Public Services program provides the direct public service to customers to meet their informational, educational, cultural, and recreation needs at community and regional libraries, bookmobiles, and through telephone and mail service from specialized central services. There are 26 outlets located in unincorporated communities and four bookmobiles making stops in these communities. The Public Services program serves customer needs through circulation of books and materials, answering of reference questions, provision of meeting rooms, and specialized programs such as homework help centers, children's reading programs, public access to Internet and materials, answering of reference and support to literacy tutoring. Program costs reflect estimate of services to unincorporated area residents from 58 outlets located physically in cities in addition to those sites located in unincorporated communities.			
B. Library Materials	\$2,030,000	\$2,030,000	0.0
Library Materials program provides for the purchase and processing of books, periodicals, videotapes and other items for circulation to the public and for answering reference questions from customers.			
C. Support Services - Facilities	\$5,254,000	\$5,254,000	21.2
Support Services-Facilities program provides for the general maintenance and expenses for the operation and support of libraries and three bookmobiles, including building maintenance and repair, grounds maintenance, custodial services, trash disposal, utilities, lease payments, procurement and warehousing of supplies, delivery of books and supplies to libraries, and contracting for service from other county departments and private vendors.			

Public Library (cont'd)

	Available Financing	Inavoidable, Financing Uses	Budgeted Positions
2. Unincorporated Area Service Program (cont'd)			
D. Support Services - Information Systems	\$2,199,000	\$2,199,000	23.2
Non-mandated, discretionary program.			
Information Systems program provides the management, operations, and support of computer and telecommunications systems including public access to library materials through the automated circulation and on-line public access catalog systems and public access computers. This program also acquires, catalogs, processes, and distributes library materials for customer use at community libraries, and secures materials for public use not available in the public library through interlibrary loans.			
E. Administration	\$1,344,000	\$1,344,000	20.9
Non-mandated, discretionary program.			
Administration program provides management direction through finance, budget, human resources, office automation, cost accounting, city relations, legislative monitoring, capital planning and other support services.			
Total	\$71,460,000	\$71,460,000	858.4

COUNTY LIBRARIAN

2 Pos.

PUBLIC LIBRARY

Sandra F. Reuben, County Librarian

Total 2000-2001 Proposed Budget Positions = 858.4

MARKETING
6 Pos.

ADMINISTRATIVE SERVICES

5 Pos.

FACILITIES SERVICES
73 Pos.

FISCAL SERVICES
14 Pos.

HUMAN RESOURCES
21 Pos.

STAFF SERVICES
21 Pos.

PUBLIC SERVICES

6 Pos.

NORTH REGION
115.4 Pos.

WEST REGION
112 Pos.

SOUTH REGION
122.5 Pos.

CENTRAL REGION
98.6 Pos.

EAST REGION
133.1 Pos.

ADULT SERVICES
3.1 Pos.

COLLECTION SERVICES
9.2 Pos.

YOUTH SERVICES
6.1 Pos.

CENTRAL PROGRAMS
30.4 Pos.

INFORMATION SYSTEMS

3 Pos.

ACQUISITIONS
19 Pos.

AUTOMATED CIRC. SYS.
11 Pos.

BIBLIOGRAPHIC ACCESS
47 Pos.

47.11

PUBLIC SOCIAL SERVICES
LYNN W. BAYER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 427,981,906	\$ 501,430,000	\$ 572,312,000	\$ 669,391,000	\$ 604,221,000	\$ 31,909,000
SERVICES & SUPPLIES	275,173,008	493,171,000	688,270,000	737,243,000	737,204,000	48,934,000
OTHER CHARGES	1,718,241,296	1,883,121,000	1,855,447,000	1,897,428,000	1,895,963,000	40,516,000
FIXED ASSETS-EQUIP	707,791	745,000	500,000	3,000,000	3,000,000	2,500,000
OTHER FINANCING USES	107,217	143,000	143,000			-143,000
GROSS TOTAL	\$ 2,422,211,218	\$ 2,878,610,000	\$ 3,116,672,000	\$ 3,307,062,000	\$ 3,240,388,000	\$ 123,716,000
LESS INTRAFD TRANSFER	1,444,224	2,455,000	2,455,000	2,455,000	2,455,000	
NET TOTAL	\$ 2,420,766,994	\$ 2,876,155,000	\$ 3,114,217,000	\$ 3,304,607,000	\$ 3,237,933,000	\$ 123,716,000
REVENUE	2,064,259,450	2,545,431,000	2,795,172,000	2,950,704,000	2,920,445,000	125,273,000
NET COUNTY COST	\$ 356,507,544	\$ 330,724,000	\$ 319,045,000	\$ 353,903,000	\$ 317,488,000	\$ -1,557,000
BUDGETED POSITIONS	11,194.0	12,818.0	12,818.0	13,741.0	13,380.0	562.0
REVENUE DETAIL						
ROYALTIES	\$ 19,978	\$	\$	\$	\$	\$
ST-PUB ASSIST-ADMIN	290,688,943	1,028,280,000	1,266,189,000	1,152,362,000	1,137,922,000	-128,267,000
ST AID-PUB ASST PROG	228,850,185	119,178,000	623,784,000	118,539,000	118,540,000	-505,244,000
STATE-OTHER	-236,802					
STATE-REALIGNMENT REV	45,670,323	74,400,000	74,400,000	74,400,000	105,211,000	30,811,000
FEDERAL-PUB ASST-ADM	415,720,145	126,433,000	155,685,000	408,427,000	359,774,000	204,089,000
FED AID-PUB ASST PROG	1,051,345,152	1,170,113,000	651,617,000	1,173,728,000	1,173,742,000	522,125,000
FEDERAL-OTHER	17,085,636	14,845,000	11,436,000	13,431,000	13,431,000	1,995,000
OTHER GOVT AGENCIES	2,182,490	2,183,000	3,000,000		2,000,000	-1,000,000
CHRGs FOR SVCS-OTHER	496					
WELFARE REPAYMENTS	6,390,349	4,447,000	2,586,000	4,523,000	4,523,000	1,937,000
OTHER SALES	5,263					
MISCELLANEOUS	5,949,292	5,552,000	6,475,000	5,294,000	5,302,000	-1,173,000
OPERATING TRANSFER IN	588,000					
TOTAL	\$ 2,064,259,450	\$ 2,545,431,000	\$ 2,795,172,000	\$ 2,950,704,000	\$ 2,920,445,000	\$ 125,273,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET	
SALARIES & EMP BEN	\$ 427,981,906	\$ 501,430,000	\$ 572,312,000	\$ 669,391,000	\$ 604,221,000	\$ 31,909,000	
SERVICES & SUPPLIES	275,173,008	493,171,000	688,270,000	737,243,000	737,204,000	48,934,000	
OTHER CHARGES	85,103,683	266,634,000	268,730,000	261,536,000	261,536,000	-7,194,000	
FIXED ASSETS-EQUIP	707,791	745,000	500,000	3,000,000	3,000,000	2,500,000	
OTHER FINANCING USES	107,217	143,000	143,000			-143,000	
GROSS TOTAL	\$ 789,073,605	\$ 1,262,123,000	\$ 1,529,955,000	\$ 1,671,170,000	\$ 1,605,961,000	\$ 76,006,000	
LESS INTRAFD TRANSFER	1,444,224	2,455,000	2,455,000	2,455,000	2,455,000		
NET TOTAL	\$ 787,629,381	\$ 1,259,668,000	\$ 1,527,500,000	\$ 1,668,715,000	\$ 1,603,506,000	\$ 76,006,000	
REVENUE	700,293,111	1,158,236,000	1,426,068,000	1,564,007,000	1,500,921,000	74,853,000	
NET COUNTY COST	\$ 87,336,270	\$ 101,432,000	\$ 101,432,000	\$ 104,708,000	\$ 102,585,000	\$ 1,153,000	
BUDGETED POSITIONS	11,194.0	12,818.0	12,818.0	13,741.0	13,380.0	562.0	
REVENUE DETAIL							
ROYALTIES	\$ 19,978	\$	\$	\$	\$	\$	
ST-PUB ASSIST-ADMIN	289,345,198	1,028,280,000	1,266,189,000	1,152,362,000	1,137,922,000	-128,267,000	
STATE-OTHER	35,189						
FEDERAL-PUB ASST-ADM	407,803,969	126,433,000	155,685,000	408,427,000	359,774,000	204,089,000	
FED AID-PUB ASST PROG	14,428						
FEDERAL-OTHER	1,230,389						
CHRGs FOR SVCS-OTHER	496						
WELFARE REPAYMENTS	13,856						
OTHER SALES	5,263						
MISCELLANEOUS	1,236,345	3,523,000	4,194,000	3,218,000	3,225,000	-969,000	
OPERATING TRANSFER IN	588,000						
TOTAL	\$ 700,293,111	\$ 1,158,236,000	\$ 1,426,068,000	\$ 1,564,007,000	\$ 1,500,921,000	\$ 74,853,000	
FUND	GENERAL FUND		FUNCTION	PUBLIC ASSISTANCE		ACTIVITY	ADMINISTRATION

Mission Statement

To provide individuals and families in need with effective services which both alleviate hardship and promote personal responsibility and economic independence; to focus on positive outcomes, quality, innovation, and leadership; and to maintain a high standard of excellence departmentwide.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects an increase of \$76.0 million in total funding, including an additional 562.0 positions. This includes revenue-offset funding of \$17.3 million and a net increase of 190.0 positions to support projected caseloads for the Welfare-to-Work/Greater Avenues for Independence (GAIN) program and the new Community Services program. The Department proposes to reduce caseloads from 115 to 40 for Community Services case managers. The Proposed Budget also includes \$2.0 million and 45.0 positions in the General Relief Opportunities for Work (GROW) Program to support intensive case management for GROW participants. Staffing increases for these programs result, in part, from adding permanent, full-time GAIN Services Workers (GSW), GAIN Services Supervisors and associated clerical support and are partially offset by deleting 200.0 temporary GSW positions. The Proposed Budget assumes contracting out a portion of GAIN case management services.

2000-01 Budget Message (cont'd)

The Proposed Budget also includes funding of \$5.3 million and 116.0 positions to meet workload demands associated with a projected 9.9 percent caseload increase in the In-Home Supportive Services (IHSS) Program; \$3.4 million and 50.0 positions to implement and coordinate Long-Term Family Self Sufficiency (LTFSS) Plan projects approved by the Board on November 16, 1999; and \$1.5 million and 32.0 positions to support an estimated 15.7 percent caseload increase in the Supplemental Security Income (SSI) Advocacy Program. A total of \$6.6 million and 129.0 positions are included to support the Department's fiscal capacity, human resources, staff training, and other functions directly related to line operations.

The Proposed Budget reflects an increase of almost \$1.2 million in net County cost (NCC) largely attributable to negotiated increases in salaries and employee benefits, unavoidable cost increases and continuing efforts to reduce the General Fund's reliance on LACERA excess earnings.

Multi-Year Budget Planning

Over the next few years, the Department will continue to re-engineer its operations to enhance productivity and efficiency. The Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) System will automate administration of welfare in the County. LEADER is expected to be fully implemented during 2000-01.

By June 2000, approximately \$360.0 million in Performance Incentives funding will be available to support new or expanded services for California Work Opportunity and Responsibility to Kids (CalWORKs) participants. As a result, the Board directed County departments to develop a cohesive LTFSS Plan for CalWORKs participants and the working poor which includes programs designed to stabilize families by building their capacity to become self-sustaining. The Department has lead responsibility for 21 of the 46 projects included in the five-year LTFSS spending plan and is responsible for fiscal monitoring and claiming of the Performance Incentives funding expenditures.

The Department oversees an administrative budget of \$1.6 billion and is working to ensure that proper fiscal controls are maintained and expenditures comply with County/State/Federal policies and regulations. In order to create an infrastructure to support its newly redesigned mission, the Department plans to invest in staff by providing extensive training, restructuring district operations, communicating more effectively, and measuring its progress to determine whether it is meeting its goals.

Critical Needs

As the Department's workforce expands, adequate work space is a critical need, and the Department will continue to work closely with the Chief Administrative Office to manage its increasing demands for space.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u> ⁽¹⁾				
Total number of intake Eligibility Workers (EWs), CalWORKs, Medical Assistance Only (MAO), General Relief (GR)	723	754	805	872
Total number of approved EWs (CalWORKs, MAO, GR)	3,139	3,275	3,965	3,940
Total number of IHSS workers	313	444	494	576
Total number of Welfare-to-Work/GAIN workers	437	868	914	765

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
<u>Intake (monthly average)</u>				
CalWORKs applications	10,973	10,450	9,915	9,799
MAO applications	30,025	28,838	28,613	28,451
GR applications	11,513	11,276	10,580	10,340
IHSS applications	3,080	3,610	4,003	4,446
CalWORKs registrants appearing for appraisal	11,334	13,869	12,710	11,801
<u>Approved/aided (monthly average)</u>				
CalWORKs cases aided	260,132	235,379	219,429	211,621
MAO cases approved	313,637	357,427	471,860	561,058
GR cases aided	79,176	60,453	61,277	59,894
IHSS cases approved	83,612	89,361	97,597	107,626
Welfare-to-Work participants	43,413	84,667	110,839	104,433
<u>Efficiency</u>				
Combined CalWORKs/MAO/GR applications per EW	73	67	61	56
Combined CalWORKs/MAO/GR Cases aided per EW	208	199	190	211
IHSS cases aided per worker	267	201	198	187
<u>Effectiveness/Outcome</u>				
<u>Intake (monthly average)</u>				
Percent of CalWORKs applications processed in 45 days	99.9	99.8	99.8	99.8
Percent of MAO applications processed in 45 days	99.4	98.8	99.2	99.2
Percent of GR applications processed in 30 days	96.2	96.5	96.5	96.5
Percent of IHSS applications Processed in 30 days	99.2	98.4	98.4	98.4
<u>Approved (monthly average)</u>				
Percent of CalWORKs reassessments completed on time	99.9	99.8	99.9	99.9
Percent of MAO reassessments completed on time	99.4	97.0	97.0	97.0
Percent of GR reassessments completed on time	96.2	99.9	99.9	99.9
Percent of IHSS reassessments completed on time	99.2	99.9	99.9	99.9
CalWORKs approved caseload error rate ⁽²⁾	15.6	8.2	8.2	8.2
Medi-Cal approved caseload error rate ⁽²⁾	13.8	9.8	9.8	9.8

Performance Measures (cont'd)Objectives for 2000-01

- Enroll an additional 120,000 children in the Medi-Cal program
- Continue to develop partnerships with the community
- Complete LEADER implementation
- Continue refurbishment of welfare offices

Explanatory Notes

- (1) Reflects average full-time equivalents
- (2) Actuals for 1997-98 have been revised based on updated data

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 5,320,000	\$ 4,522,000	\$ 798,000	116.0
	<u>IHSS</u> : Reflects funding for staff associated with a projected 9.9 percent caseload increase in the IHSS Program.			
2.	\$ 17,251,000	\$ 17,251,000	\$ --	190.0
	<u>Welfare-to-Work</u> : Reflects funding for staff needed to support projected caseload increase and implementation of the new Community Services component.			
3.	\$ 1,507,000	\$ 1,055,000	\$ 452,000	32.0
	<u>SSI Advocacy</u> : Reflects funding for additional staff to support an estimated 15.7 percent caseload increase.			
4.	\$ 2,016,000	\$ 1,008,000	\$ 1,008,000	45.0
	<u>GROW</u> : Reflects funding for additional staff to support intensive case management services.			
5.	\$ 3,373,000	\$ 3,373,000	\$ --	50.0
	<u>LTFSS</u> : Reflects funding for staff associated with implementation and coordination of projects in the LTFSS plan approved by the Board on November 16, 1999.			
6.	\$ 6,588,000	\$ 5,947,000	\$ 641,000	129.0
	<u>Administrative Support and Line Operations</u> : Reflects funding for additional critical positions to support the Department's fiscal capacity, human resources and line operations.			
<u>Other Changes</u>				
1.	\$ 7,331,000	\$ 6,577,000	\$ 754,000	--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			

Public Social Services (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
2.	\$ 1,688,000	\$ 1,515,000	\$ 173,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 4,174,000	\$ 3,944,000	\$ 230,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ (-39,000)	\$ (-35,000)	\$ (-4,000)	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 55,110,000	\$ 48,723,000	\$ 6,387,000	--
	<u>Unavoidable Cost Increases:</u> Reflects increased funding for overtime, fixed employee benefit increases and increases in rent, utilities, maintenance, communications and information technology associated with departmental operations.			
6.	\$ (-28,313,000)	\$ (-19,027,000)	\$ (-9,286,000)	--
	<u>Revenue Maximization:</u> Reflects net impact of reconfiguration of line operations staff to maximize available revenue, and adjustments for additional salary savings based on the Department's spending pattern.			
Total \$	76,006,000	\$ 74,853,000	\$ 1,153,000	562.0

PUBLIC SOCIAL SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 1,633,137,613	\$ 1,616,487,000	\$ 1,586,717,000	\$ 1,635,892,000	\$ 1,634,427,000	\$ 47,710,000
REVENUE	1,363,966,339	1,387,195,000	1,369,104,000	1,386,697,000	1,419,524,000	50,420,000
NET COUNTY COST	\$ 269,171,274	\$ 229,292,000	\$ 217,613,000	\$ 249,195,000	\$ 214,903,000	\$ -2,710,000
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	\$ 1,343,745					
ST AID-PUB ASST PROG	228,850,185	119,178,000	623,784,000	118,539,000	118,540,000	-505,244,000
STATE-OTHER	-271,991					
STATE-REALIGNMENT REV	45,670,323	74,400,000	74,400,000	74,400,000	105,211,000	30,811,000
FEDERAL-PUB ASST-ADM	7,916,176					
FED AID-PUB ASST PROG	1,051,330,724	1,170,113,000	651,617,000	1,173,728,000	1,173,742,000	522,125,000
FEDERAL-OTHER	15,855,247	14,845,000	11,436,000	13,431,000	13,431,000	1,995,000
OTHER GOVT AGENCIES	2,182,490	2,183,000	3,000,000		2,000,000	-1,000,000
WELFARE REPAYMENTS	6,376,493	4,447,000	2,586,000	4,523,000	4,523,000	1,937,000
MISCELLANEOUS	4,712,947	2,029,000	2,281,000	2,076,000	2,077,000	-204,000
TOTAL	\$ 1,363,966,339	\$ 1,387,195,000	\$ 1,369,104,000	\$ 1,386,697,000	\$ 1,419,524,000	\$ 50,420,000

2000-01 Budget Message

The Public Social Services - Assistance budget funds public assistance and social services programs mandated by the Federal, State and County governments. These programs include: California Work Opportunity and Responsibility to Kids (CalWORKs); Indigent Aid (General Relief - GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); and the Special Circumstances Program.

The 2000-01 Proposed Budget reflects a gross appropriation increase of \$47.7 million in assistance costs due primarily to a projected 9.9 percent caseload increase in the IHSS program, a projected increase in paid hours in IHSS and a statutorily required cost-of-living adjustment (COLA) in the CalWORKs program. The budget also reflects a projected \$30.3 million increase in Realignment Sales Tax revenue, resulting in an overall net County cost decrease of \$2.7 million. Key components of the increased appropriation costs include:

- IHSS: An additional \$23.0 million due to 1) caseload growth (\$15.8 million), and 2) increased provider hours per case (\$6.7 million).
- GR: An additional \$5.6 million due to higher case costs and a projected 0.5 percent increase in aided cases, partially offset by an increase in Interim Assistance Payments (IAP) revenue.
- CalWORKs: Increased largely reimbursable expenditures of \$36.0 million due to the statutorily required COLA of 3.61 percent effective October 1, 2000, partially offset by \$18.4 million in savings from a projected 1.4 percent caseload reduction.

Public Social Services (cont'd)

	<u>Changes From 1999-00 Budget</u>			<i>Budgeted Positions</i>
	<i>Gross Appropriation</i>	<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes</u>				
1.	\$ 6,641,000	\$ 2,000,000	\$ 4,641,000	--
	<u>General Relief:</u> Reflects increased monthly average case cost and a projected 0.5 percent increase in aided cases, partially offset by a projected increase in IAP revenue due to Supplemental Security Income (SSI) application approvals.			
2.	\$ (-1,000,000)	\$ (-1,000,000)	\$ --	--
	<u>General Relief:</u> Reflects a reduction in GR transportation costs, offset by a reduction in Proposition A revenue.			
3.	\$ (-18,399,000)	\$ (-17,939,000)	\$ (-460,000)	--
	<u>CalWORKs:</u> Reflects savings from a projected 1.4 percent caseload reduction.			
4.	\$ 36,009,000	\$ 35,113,000	\$ 896,000	--
	<u>CalWORKs:</u> Reflects an increase in assistance costs due to the statutorily required COLA of 3.61 percent effective October 1, 2000.			
5.	\$ 15,795,000	\$ --	\$ 15,795,000	--
	<u>In-Home Supportive Services:</u> Reflects a 9.9 percent increase in the approved caseload based on current trends.			
6.	\$ 484,000	\$ --	\$ 484,000	--
	<u>In-Home Supportive Services:</u> Reflects an increase in workers' compensation costs and Case Management Information and Payroll System charges based on State estimates adjusted for caseload growth.			
7.	\$ 6,745,000	\$ --	\$ 6,745,000	--
	<u>In-Home Supportive Services:</u> Reflects increased provider hours per case based on current trends.			
8.	\$ --	\$ 30,811,000	\$ (-30,811,000)	--
	<u>Realignment Sales Tax:</u> Reflects a projected increase in Realignment Sales Tax revenue.			
9.	\$ 286,000	\$ 286,000	\$ --	--
	<u>Refugee Resettlement Program:</u> Reflects an increase in costs, fully offset by revenue, due to the statutorily required COLA of 3.61 percent effective October 1, 2000.			
10.	\$ 1,149,000	\$ 1,149,000	\$ --	--
	<u>Special Circumstances:</u> Reflects an increase in costs due to a projected caseload increase of 15.1 percent.			
Total \$	47,710,000	\$ 50,420,000	\$ (-2,710,000)	0.0

PSS-CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 1,327,712,656	\$ 1,324,955,000	\$ 1,310,044,000	\$ 1,327,641,000	\$ 1,327,654,000	\$ 17,610,000
REVENUE	1,294,660,759	1,291,884,000	1,277,292,000	1,294,450,000	1,294,466,000	17,174,000
NET COUNTY COST	\$ 33,051,897	\$ 33,071,000	\$ 32,752,000	\$ 33,191,000	\$ 33,188,000	\$ 436,000

REVENUE DETAIL

ST-PUB ASSIST-ADMIN	\$ 536,339	\$	\$	\$	\$	\$
ST AID-PUB ASST PROG	228,849,685	116,679,000	622,056,000	115,662,000	115,663,000	-506,393,000
FEDERAL-PUB ASST-ADM	7,916,176					
FED AID-PUB ASST PROG	1,050,466,871	1,169,088,000	650,723,000	1,172,548,000	1,172,562,000	521,839,000
WELFARE REPAYMENTS	6,011,049	4,230,000	2,370,000	4,306,000	4,306,000	1,936,000
MISCELLANEOUS	880,639	1,887,000	2,143,000	1,934,000	1,935,000	-208,000
TOTAL	\$ 1,294,660,759	\$ 1,291,884,000	\$ 1,277,292,000	\$ 1,294,450,000	\$ 1,294,466,000	\$ 17,174,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PSS-INDIGENT AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 199,257,702	\$ 169,849,000	\$ 161,649,000	\$ 167,290,000	\$ 167,290,000	\$ 5,641,000
REVENUE	22,216,422	17,387,000	14,790,000	13,790,000	15,790,000	1,000,000
NET COUNTY COST	\$ 177,041,280	\$ 152,462,000	\$ 146,859,000	\$ 153,500,000	\$ 151,500,000	\$ 4,641,000

REVENUE DETAIL

FEDERAL-OTHER	\$ 15,855,247	\$ 14,845,000	\$ 11,436,000	\$ 13,431,000	\$ 13,431,000	\$ 1,995,000
OTHER GOVT AGENCIES	2,182,490	2,183,000	3,000,000		2,000,000	-1,000,000
WELFARE REPAYMENTS	346,377	217,000	216,000	217,000	217,000	1,000
MISCELLANEOUS	3,832,308	142,000	138,000	142,000	142,000	4,000
TOTAL	\$ 22,216,422	\$ 17,387,000	\$ 14,790,000	\$ 13,790,000	\$ 15,790,000	\$ 1,000,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
GENERAL RELIEF

DEPARTMENT OF PUBLIC SOCIAL SERVICES

LYNN W. BAYER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	433,050,000	368,186,000	439,885,000	6,835,000
Employee Benefits	139,262,000	133,244,000	164,336,000	25,074,000
Total Salaries and Employee Benefits	572,312,000	501,430,000	604,221,000	31,909,000
<u>Services & Supplies</u>				
Admin & General	164,000	164,000	245,000	81,000
Communications	12,161,000	12,757,000	15,275,000	3,114,000
Computer Equipment-Non Capital	8,412,000	8,412,000	8,412,000	0
Computer Software	1,156,000	1,356,000	1,156,000	0
Information Technology Services	1,266,000	5,259,000	5,985,000	4,719,000
Insurance	523,000	568,000	585,000	62,000
Maintenance-Bldgs & Improv	18,330,000	13,701,000	25,644,000	7,314,000
Maintenance-Equipment	7,000	14,000	7,000	0
Memberships	55,000	39,000	55,000	0
Office Expense-Other	6,306,000	6,236,000	8,139,000	1,833,000
Office Expense-Postage	8,323,000	8,346,000	8,573,000	250,000
Office Expense-Stat & Forms	6,397,000	7,412,000	9,418,000	3,021,000
Professional & Spec Svcs	576,539,000	365,210,000	406,440,000	(170,099,000)
Rents & Leases-Bldg & Improv	20,253,000	27,888,000	37,024,000	16,771,000
Rents & Leases-Equipment	1,550,000	1,585,000	3,680,000	2,130,000
Special Departmental Expense	13,915,000	21,523,000	192,833,000	178,918,000
Telecommunications	2,171,000	2,971,000	2,171,000	0
Training	4,320,000	3,020,000	4,470,000	150,000
Trans & Travel-Auto Mileage	847,000	1,135,000	1,136,000	289,000
Trans & Travel-Other	168,000	168,000	168,000	0
Trans & Travel-Traveling	369,000	369,000	388,000	19,000
Utilities	5,038,000	5,038,000	5,400,000	362,000
Total Services & Supplies	688,270,000	493,171,000	737,204,000	48,934,000
<u>Other Charges</u>				
Judgments & Damages	185,000	185,000	185,000	0
Other Charges	93,000	137,000	93,000	0
Ret-Other Long Term Debt	2,678,000	2,878,000	2,678,000	0
Support & Care of Persons	265,772,000	263,432,000	258,578,000	(7,194,000)
Taxes & Assessments	2,000	2,000	2,000	0
Total Other Charges	268,730,000	266,634,000	261,536,000	(7,194,000)
<u>Fixed Assets</u>				
Equipment	500,000	745,000	3,000,000	2,500,000
Total Fixed Assets	500,000	745,000	3,000,000	2,500,000

Public Social Services (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Other Financing Uses</u>				
Operating Transfers Out	143,000	143,000	0	(143,000)
Total Other Financing Uses	143,000	143,000	0	(143,000)
Gross Total	1,529,955,000	1,262,123,000	1,605,961,000	76,006,000
Less: Intrafund Transfers	2,455,000	2,455,000	2,455,000	0
TOTAL NET REQUIREMENTS	1,527,500,000	1,259,668,000	1,603,506,000	76,006,000
REVENUES:				
Intergovernmental Revenues:				
Federal	155,685,000	126,433,000	359,774,000	204,089,000
State	1,266,189,000	1,028,280,000	1,137,922,000	(128,267,000)
Miscellaneous	4,194,000	3,523,000	3,225,000	(969,000)
TOTAL REVENUES	1,426,068,000	1,158,236,000	1,500,921,000	74,853,000
NET COUNTY COST	101,432,000	101,432,000	102,585,000	1,153,000

DEPARTMENT OF PUBLIC SOCIAL SERVICES - ASSISTANCE

LYNN W. BAYER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Total Services & Supplies	0	0	0	0
<u>Other Charges</u>				
Other Charges	1,586,717,000	1,616,487,000	1,634,427,000	47,710,000
Total Other Charges	1,586,717,000	1,616,487,000	1,634,427,000	47,710,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
Gross Total	1,586,717,000	1,616,487,000	1,634,427,000	47,710,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,586,717,000	1,616,487,000	1,634,427,000	47,710,000
REVENUES:				
Intergovernmental Revenues:				
Federal	663,053,000	1,184,958,000	1,187,173,000	524,120,000
State	698,184,000	193,578,000	223,751,000	(474,433,000)
Other	3,000,000	2,183,000	2,000,000	(1,000,000)
Miscellaneous	4,867,000	6,476,000	6,600,000	1,733,000
TOTAL REVENUES	1,369,104,000	1,387,195,000	1,419,524,000	50,420,000
NET COUNTY COST	217,613,000	229,292,000	214,903,000	(2,710,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC SOCIAL SERVICES

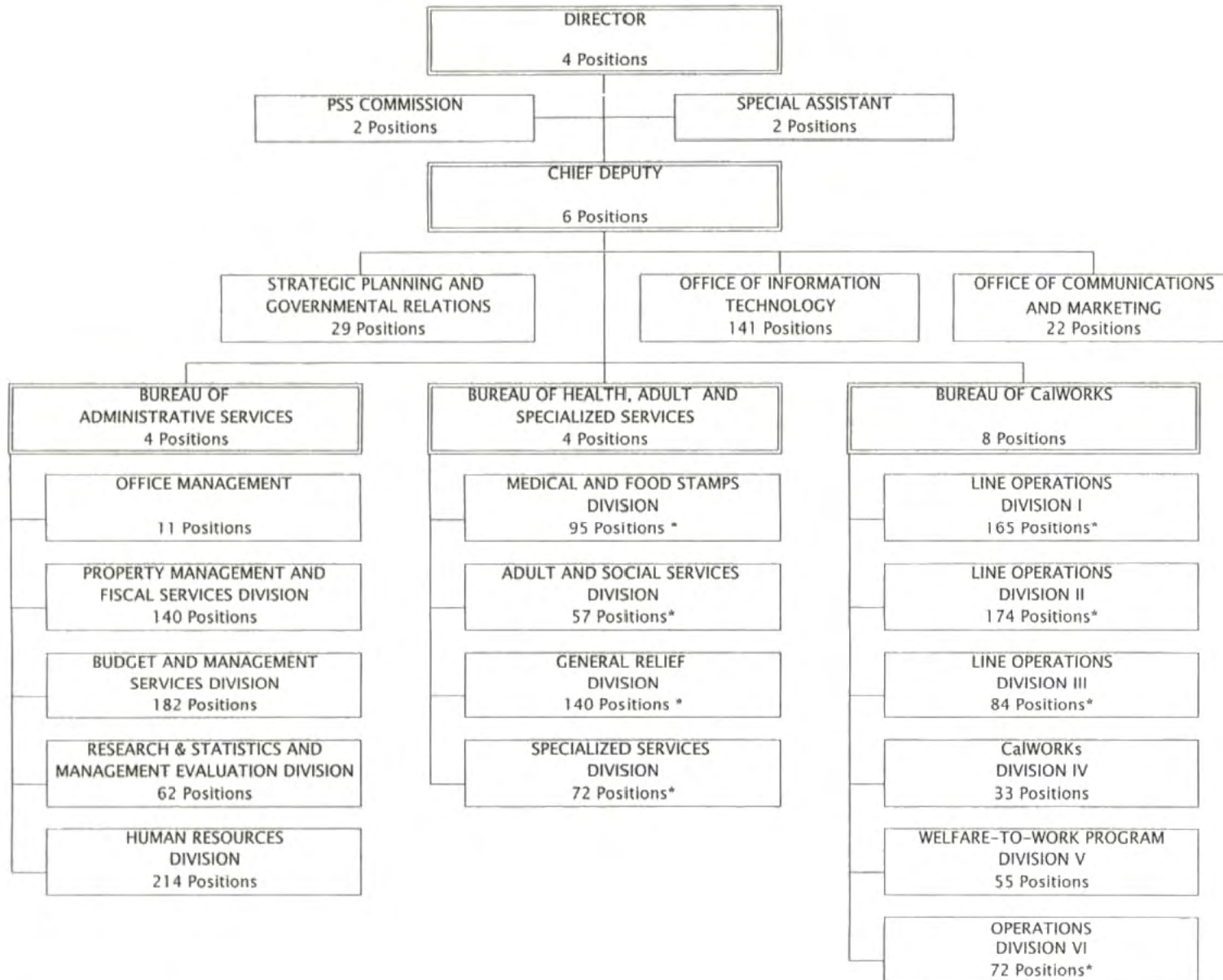
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. CalWORKs	\$909,321,000	\$0	\$895,955,000	\$13,366,000	\$113,000	\$13,225,000	5,229.0
<p>Programs included here are CalWORKs eligibility, Welfare-to-Work, Child Care and Supportive Services. These programs are mandated by Welfare and Institutions Code Division 9.</p> <p>Unavoidable fixed costs include noncancelable lease costs and penalties.</p>							
2. Other Public Assistance	\$566,273,000	\$2,455,000	\$490,652,000	\$73,167,000	\$132,000	\$73,066,000	6,492.0
<p>Programs included here are Non-Assistance Food Stamps, Medi-Cal, General Relief, Refugee Cash Assistance, Cash Assistance Program for Immigrants and Special Circumstances. These programs are mandated by Welfare and Institutions Code Division 9. Also, included here is Food Stamp Employment and Training program, mandated by the Food Stamp Act of 1985.</p> <p>Unavoidable fixed costs include noncancelable lease costs and penalties.</p>							
3. Social Services	\$100,177,000	\$0	\$85,574,000	\$14,602,000	\$23,000	\$14,576,000	1,109.0
<p>Programs included are In-Home Supportive Services, Out-of-Home Care for adult Supplemental Security Income (SSI) recipients, and Adult Protective Services. These programs are mandated by Welfare and Institutions Code Division 9. Also, included here is SSI Advocacy, mandated by a court order.</p> <p>Unavoidable fixed costs include noncancelable lease costs and penalties.</p>							
4. Assistance	\$1,634,427,000	\$0	\$1,419,524,000	\$214,903,000	\$0	\$214,903,000	0.0
<p>These programs are mandated by Welfare and Institutions Code Division 9. Includes CalWORKs, Indigent Aid/General Relief, In-Home Supportive Services, Refugee Resettlement Program/Refugee Cash Assistance, and the Special Circumstances Program.</p> <p>Provides direct assistance and social services to the public.</p>							
5. Departmental Administration	\$30,190,000	\$0	\$28,740,000	\$1,450,000	\$0	\$1,450,000	550.0
<p>Administrative functions include budget, accounting/finance, personnel/payroll, space services, procurement, and general administration.</p>							
Total	\$3,240,388,000	\$2,455,000	\$2,920,445,000	\$317,488,000	\$268,000	\$317,220,000	13,380.0

48.13

DEPARTMENT OF PUBLIC SOCIAL SERVICES

LYNN W. BAYER, DIRECTOR

FY 2000-2001 Proposed Budget Total Positions = 13,380



48.14

* Line Operations staffing is budgeted as a whole. All districts / regions are budgeted one district / region manager position. District / regional office caseloads determine the number of other line positions allocated to each location including the first line supervisors and their managers. Due to the existence of multi-program districts in both Bureau of CalWORKs and BHASS, the line operations positions budget in CalWORKs will be allocated to the offices under both bureaus. 11,602 positions.

PUBLIC WORKS
HARRY W. STONE, DIRECTOR

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Public works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

COUNTY ENGINEER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 30,880,518	\$ 34,213,000	\$ 35,564,000	\$ 43,162,000	\$ 36,682,000	\$ 1,118,000
OTHER CHARGES	181,535	429,000	429,000	433,000	433,000	4,000
RESIDUAL EQUITY TRANS	155,000	223,000	223,000	558,000	558,000	335,000
GROSS TOTAL	\$ 31,217,053	\$ 34,865,000	\$ 36,216,000	\$ 44,153,000	\$ 37,673,000	\$ 1,457,000
REVENUE	29,311,699	32,879,000	34,230,000	35,671,000	35,671,000	1,441,000
NET COUNTY COST	\$ 1,905,354	\$ 1,986,000	\$ 1,986,000	\$ 8,482,000	\$ 2,002,000	\$ 16,000
REVENUE DETAIL						
CONSTRUCTION PERMITS	\$ 6,430,569	\$ 13,054,000	\$ 13,760,000	\$ 14,425,000	\$ 14,425,000	\$ 665,000
PEN/INT/COSTS-DEL TAX	47,859					
INTEREST	1,085,804	738,000	833,000	738,000	738,000	-95,000
STATE AID-DISASTER	325,218					
STATE-OTHER	388,419	500,000	500,000	200,000	200,000	-300,000
FEDERAL AID-DISASTER	99,597					
FEDERAL-OTHER	755,203	852,000	852,000	723,000	723,000	-129,000
LEGAL SERVICES	339					
PLANNING & ENG SVCS	15,250,931	13,764,000	14,512,000	14,799,000	14,799,000	287,000
AGRICULTURAL SERVICES	53,033					
ROAD & STREET SVCS	774,108					
SANITATION SERVICES	1,321,631	1,451,000	1,597,000	1,451,000	1,451,000	-146,000
CHRGs FOR SVCS-OTHER	1,935,064	2,036,000	1,886,000	2,675,000	2,675,000	789,000
OTHER SALES	120,750					
MISCELLANEOUS	723,147	484,000	290,000	660,000	660,000	370,000
SALE OF FIXED ASSETS	27					
TOTAL	\$ 29,311,699	\$ 32,879,000	\$ 34,230,000	\$ 35,671,000	\$ 35,671,000	\$ 1,441,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		OTHER GENERAL	

2000-01 Budget Message

The Department of Public Works includes five General Fund budgets: County Engineer, Facility Project Management, Pre-County Improvement District Studies (Pre-CI), Public Ways/Public Facilities (PW/PF), and Reimbursement For Sewer Construction. In total, the 2000-01 Proposed Budget reflects a \$467,000 net County cost (NCC) decrease for these budgets. This is comprised of the transfer of \$700,000 in NCC from the Facility Project Management budget to the Facility Project Development budget as approved by the Board in 1999-00. This decrease is partially offset by an increase of \$216,000 in the PW/PF budget for crossing guard services and an increase of \$16,000 in the County Engineer budget and \$1,000 in the Pre-CI budget for General Fund-related negotiated increases in salaries and employee benefits financed through the Department's Internal Service Fund.

2000-01 Budget Message (cont'd)

The 2000-01 Proposed Budget also reflects anticipated continued growth in the building and land development industry resulting in increased service requirements in the following areas: 1) building and safety; 2) land development; 3) Land Development Management Agency; 4) property rehabilitation; and 5) Geotechnical planning/report review. Also reflected are increases in industrial waste services, underground tank monitoring, and information services programs, partially offset by a decrease in the technology transfer program due to a reduction in State grant funding.

Multi-Year Budget Planning

The County Engineer Budget is primarily based upon fees for services. The Department's fee structure is reviewed annually; when fee increases are required, a proposed fee structure is submitted to the Board of Supervisors for approval. A strategic plan is prepared detailing anticipated financing sources and uses, as well as projected staffing requirements, which mitigates the necessity for layoffs. Additionally, the Department annually reviews the economic or legislative environments to determine their impact on the level of activity/workload projected for the upcoming year.

Critical Needs

Property Rehabilitation Program: The Department has a critical funding need for restoration and expansion of this program which seeks to arrest and abate neighborhood deterioration and eliminate unsightly, unsafe, and unhealthful conditions which constitute a public nuisance through the repair or demolition of substandard structures and the removal of trash, junk, debris, inoperable vehicles, and overgrowth from private properties.

Nuisance Abatement Program: The Department has a critical funding need for restoration and expansion of this program which funds a nuisance abatement task force, involving staff from Public Works, Fire, Health Services, and the Sheriff. Working as a team, the task force identifies violations of fire, health, and safety codes related to gang and drug activity and cites properties where these violations have occurred.

Judgments and Damages: The Department has a critical need for adequate funding for judgments and damages as there is insufficient appropriation to fund adverse judgments and/or settlements in excess of the 1999-00 funding level.

School District Boundary Review: The Department is required by Section 58850 of the Government Code to review and approve proposed changes in school district boundaries for technical accuracy. New State legislation has facilitated the breakup of established school districts, resulting in a significant increase in non-reimbursable workload/costs. The County of Los Angeles Superintendent of Schools has projected up to 20 boundary changes involving major revisions to large districts (including Los Angeles Unified).

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
SUBDIVISION IMPROVEMENT PLAN REVIEW				
<u>Input</u>				
Annual number of hours spent reviewing improvement plans ⁽¹⁾	20,227	23,410	24,000	24,000
<u>Workload/Output</u>				
Annual number of improvement plans reviewed	5,235	6,181	6,400	6,500
<u>Efficiency</u>				
Number of productive work hours per new case	3.86	3.79	3.75	3.69

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
SUBDIVISION IMPROVEMENT PLAN REVIEW (cont'd)				
<u>Effectiveness/Outcome</u>				
Relative efficiency (number of hours per improvement plan review compared to base year 1994-95 of 5.46 hours)	29.3%	30.6%	31.3%	32.4%
<u>Objectives for 2000-01</u>				
--	Maintain/improve current productivity.			
<u>Explanatory Notes</u>				
(1)	Plan checking functions include the review and approval of storm drain, sewer, street, water, and grading plans prepared by private engineers for proposed subdivisions. Hours indicated pertain only to the Land Development Division, and exclude other divisions, such as Design.			
COUNTYWIDE BUILDING INSPECTIONS				
<u>Input</u>				
Annual number of hours worked performing building inspections - countywide	90,713	95,600	95,000	95,000
<u>Workload/Output</u>				
Annual number of permits issued ⁽¹⁾	57,842	61,056	55,000	55,000
<u>Efficiency</u>				
Number of inspector hours per permit	1.57	1.57	1.73	1.73
<u>Effectiveness/Outcome</u>				
Relative efficiency (number of hours per inspection performed compared to base year 1994-95 of 1.89 hours)	16.9% ⁽²⁾	16.9% ⁽²⁾	8.5%	8.5%

Objectives for 2000-01

-- To maintain the number of inspector hours per permit at or below the 1.89 benchmark.

Explanatory Notes

- (1) The number of inspector hours and permits issued reflect all offices countywide, including contract cities. The number of inspector hours include travel time between jobs and district offices.
- (2) The substantial increase in efficiency is relative to the large increase in the number of permits issued. As the gap between permit issuance and actual inspection workload is narrowed, a proportional reduction in efficiency is anticipated.

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
PLAN CHECK/PERMIT ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM				
<u>Input</u>				
Annual number of hours spent on plan check/permit activities	21,272	20,149	21,700	21,800
<u>Workload/Output</u>				
Annual number of plans checked or permits reviewed	7,508	6,883	7,200	7,500
<u>Efficiency</u>				
Number of hours per plan checked or permits reviewed	2.83	2.93	3.01	2.91
<u>Effectiveness/Outcome</u>				
Relative efficiency (number of hours per plan checked or permit reviewed compared to base year 1994-95 of 3.27 hours)	13.5%	10.4%	8.0%	11.0%

Objectives for 2000-01

-- Achieve at least 5 percent or greater effectiveness for plans checked and permits reviewed.

Explanatory Notes

-- Time spent on plan check and permit review functions is highly dependent on the complexity, number, and quality of submittals received from the public. New projects required more review time than revisions.

FIELD INSPECTION ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM

<u>Input</u> ⁽¹⁾				
Annual number of hours spent on inspections/field activities	25,113	25,386	25,000	25,000
<u>Workload/Output</u>				
Annual number of field inspections	11,822	12,406	13,000	13,500
<u>Efficiency</u>				
Number of hours per field inspections ⁽²⁾	2.12	2.05	1.92	1.85
<u>Effectiveness/Outcome</u>				
Relative efficiency (number of hours per field inspection compared to benchmark of 2.0 hours)	(-6%)	(-2.5%)	4.0%	7.5%

Objectives for 2000-01

-- To increase efficiency by lowering the number of hours per field inspection.

Performance Measures (cont'd)**FIELD INSPECTION ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM** (cont'd)Explanatory Notes

- (1) Due to regulatory changes, the number of closing underground tank inspections has increased and the Department had to defer the number of routine inspections during 1996-97 and 1997-98. Since closing inspections are more time consuming than routine inspections, this increased the amount of time spent per field inspection. An added State request reduced the relative efficiency in 1998-99. The State required stickers on all tanks which increased the workload.
- (2) Routine inspections, while generally predictable, can vary considerably depending on the cooperation of the inspected party, violation found, experience of the inspector, and need to cover regulatory changes.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 180,000	\$ 180,000	\$ --	--
	<u>Building and Safety</u> : Reflects increased service demands primarily due to anticipated continued growth in the building industry.			
2.	\$ 92,000	\$ 92,000	\$ --	--
	<u>Information Services</u> : Reflects an increase in funding requirements for Governmental Regulation Compliance and public/counter services.			
3.	\$ 122,000	\$ 122,000	\$ --	--
	<u>Industrial Waste</u> : Reflects an anticipated increase in services associated with industrial waste enforcement activities in the County unincorporated areas and contract cities.			
4.	\$ 560,000	\$ 560,000	\$ --	--
	<u>Land Development</u> : Reflects increased service requirements primarily due to continuing growth in the land development and building industry.			
5.	\$ 15,000	\$ 15,000	\$ --	--
	<u>Land Development Management Agency (LDMA)</u> : Reflects an increase in aid and guidance requirements provided to developers and subdividers.			
6.	\$ (-95,000)	\$ (-95,000)	\$ --	--
	<u>Mapping</u> : Reflects a decrease in County infrastructure mapping requirements, partially offset by an increase in support services for the continuous maintenance of the Precise Database project.			
7.	\$ 5,000	\$ 5,000	\$ --	--
	<u>Public Safety</u> : Reflects an anticipated increase in public safety-waste management service requirements.			

Public Works (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
8.	\$ (-67,000)	\$ (-67,000)	\$ --	--
	<u>Technology Transfer Program</u> : Reflects a net decrease in service requirements associated with the Technology Transfer Program, fully offset by a decreased State grant funding.			
9.	\$ 84,000	\$ 84,000	\$ --	--
	<u>Underground Tanks</u> : Reflects increases in anticipated underground tank permit monitoring activities.			
<u>Other Changes</u>				
1.	\$ 245,000	\$ 229,000	\$ 16,000	--
	<u>Services and Supplies</u> : Reflects funding for negotiated increases in salaries and employee benefits, paid out of the Internal Service Fund and charged to the County Engineer.			
2.	\$ 4,000	\$ 4,000	\$ --	--
	<u>Other Charges</u> : Reflects an anticipated increase in capital lease payments.			
3.	\$ 335,000	\$ 335,000	\$ --	--
	<u>Residual Equity Transfers</u> : Reflects an increase associated with the purchase of: 1) the permit system server; 2) building and safety interactive voice mail and video conferencing; and 3) the County Engineer's share of electronic data processing hardware paid out of the Internal Service Fund.			
4.	\$ (-23,000)	\$ (-23,000)	\$ --	--
	<u>Support Services</u> : Reflects an anticipated decrease in insurance and litigation cost requirements based on experience.			
Total \$	1,457,000	\$ 1,441,000	\$ 16,000	0.0

FACILITY PROJECT MANAGEMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 12,493,188	\$ 17,508,000	\$ 21,163,000	\$ 22,992,000	\$ 22,992,000	\$ 1,829,000
FIXED ASSETS-EQUIP		72,000				
GROSS TOTAL	\$ 12,493,188	\$ 17,580,000	\$ 21,163,000	\$ 22,992,000	\$ 22,992,000	\$ 1,829,000
LESS INTRAFD TRANSFER	4,787,039	10,233,000	13,318,000	13,370,000	13,370,000	52,000
NET TOTAL	\$ 7,706,149	\$ 7,347,000	\$ 7,845,000	\$ 9,622,000	\$ 9,622,000	\$ 1,777,000
REVENUE	8,204,625	6,647,000	7,145,000	9,622,000	9,622,000	2,477,000
NET COUNTY COST	\$ -498,476	\$ 700,000	\$ 700,000	\$	\$	\$ -700,000
REVENUE DETAIL						
INTEREST	\$ 105,408	\$	\$	\$	\$	\$
CHRGs FOR SVCS-OTHER	7,723,898	6,647,000	7,145,000	9,622,000	9,622,000	2,477,000
OTHER SALES	14					
MISCELLANEOUS	354,314					
SALE OF FIXED ASSETS	20,991					
TOTAL	\$ 8,204,625	\$ 6,647,000	\$ 7,145,000	\$ 9,622,000	\$ 9,622,000	\$ 2,477,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

2000-01 Budget Message

The 2000-01 Proposed Budget funds all construction management for capital projects, operations associated with the valuation and processing of real estate parcels, and workload increases related to earthquake recovery projects, as well as an anticipated increase in support work for construction management of capital projects.

Projecting future budget requirements for capital projects construction management and valuation/acquisition activities is a challenging effort due to the volatility of capital project funding. The Department annually conducts an analysis and work plan to detail anticipated capital projects and to project available financing. As part of this analysis, the Department examines the possible need for adjustments in fees and/or work force in order to avoid any impact on net County cost (NCC).

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 1,736,000	\$ 2,436,000	\$ (-700,000)	--

Capital Projects: Reflects an anticipated increase in support services for construction management of capital projects and the transfer of NCC to the Facility Projects Development budget. The increase in appropriation and decrease in NCC is more than offset by increases in Intrafund Transfers to the Facility Projects Development budget and revenues.

Public Works (cont'd)

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Other Changes</u>					
1.	\$ 93,000	\$ 93,000	\$ --		--
<p><u>Services and Supplies:</u> Reflects funding for negotiated increases in salaries and employee benefits, paid out of the Internal Service Fund and charged to the Facility Project Management Fund.</p>					
Total \$	1,829,000	\$ 2,529,000	\$ (-700,000)		0.0

2000-01 Budget Message

The 2000-01 Proposed Budget reflects financing for: feasibility studies associated with requests for the formation of new County Improvement Districts (CI); management of the Countywide Anti-Graffiti Program; crossing guard services in unincorporated County areas; the Red Light Photo Enforcement program; emergency or urgently-needed special programs requested by the Board of Supervisors; and reimbursement to developers who are required to install larger sewer lines for future development.

Multi-Year Budget Planning

The Pre-CI and Public Ways/Public Facilities (PW/PF) Budgets require net County cost (NCC) to fund the various activities in each budget unit. The Department projects the available NCC from the previous year to determine the funding level for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the budget approved by the Board of Supervisors. The Reimbursement for Sewer Construction budget unit is reviewed each year to determine the likelihood of development in a particular area which would require installation of oversized sewers to facilitate future growth; costs are fully offset by charges to developers. The Department will continue to look for other funding opportunities and focus on minimizing costs and improving the quality of services within these three budget units.

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Program Changes</u>					
1.	\$ (-229,000)	\$ (-229,000)	\$ --		--
	<u>PW/PF - Red Light Photo Enforcement:</u> Reflects a decrease in the Red Light Photo Enforcement Program to more accurately reflect anticipated requirements.				
2.	\$ 216,000	\$ --	\$ 216,000		--
	<u>PW/PF - Crossing Guard Services:</u> Reflects an anticipated increase in crossing guard service requirements.				
<u>Other Changes</u>					
1.	\$ 3,000	\$ 2,000	\$ 1,000		--
	<u>Pre-CI:</u> Reflects funding for negotiated increases in salaries and employee benefits, paid out of the Internal Service Fund and charged to services and supplies in the Pre-CI Fund.				
Total \$	(-10,000)	\$ (-227,000)	\$ 217,000		0.0

FLOOD CONTROL DISTRICT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET	
FINANCE REQMTS							
SERVICES & SUPPLIES	\$ 180,291,912	\$ 173,367,000	\$ 240,236,000	\$ 188,408,000	\$ 188,408,000	\$ -51,828,000	
OTHER CHARGES	20,161,048	20,438,000	21,701,000	20,980,000	20,980,000	-721,000	
FIXED ASSETS-LAND				200,000	200,000	200,000	
FIXED ASSETS-B & I	198,851	1,753,000	9,091,000	1,143,000	1,143,000	-7,948,000	
TOT CAP PROJ	198,851	1,753,000	9,091,000	1,343,000	1,343,000	-7,748,000	
FIXED ASSETS-EQUIP	68,286	50,000	50,000	93,000	93,000	43,000	
TOT FIX ASSET	267,137	1,803,000	9,141,000	1,436,000	1,436,000	-7,705,000	
RESIDUAL EQUITY TRANS	1,105,189	1,425,000	1,425,000	1,134,000	1,134,000	-291,000	
GROSS TOTAL	\$ 201,825,286	\$ 197,033,000	\$ 272,503,000	\$ 211,958,000	\$ 211,958,000	\$ -60,545,000	
TOT FIN REQMTS	\$ 201,825,286	\$ 197,033,000	\$ 272,503,000	\$ 211,958,000	\$ 211,958,000	\$ -60,545,000	
AVAIL FINANCE							
FUND BALANCE	\$ 8,831,000	\$ 22,683,000	\$ 22,683,000	\$ 20,000,000	\$ 20,000,000	\$ -2,683,000	
CANCEL RES/DES	7,689,923	12,000,000	12,000,000	6,000,000	6,000,000	-6,000,000	
PROPERTY TAXES	49,227,874	51,399,000	50,459,000	53,500,000	53,500,000	3,041,000	
SPECIAL ASSESSMENT	107,080,467	107,061,000	107,247,000	107,061,000	107,061,000	-186,000	
REVENUE	51,682,124	23,890,000	80,114,000	25,397,000	25,397,000	-54,717,000	
TOT AVAIL FIN	\$ 224,511,388	\$ 217,033,000	\$ 272,503,000	\$ 211,958,000	\$ 211,958,000	\$ -60,545,000	
REVENUE DETAIL							
PROP TAXES-CURR-SEC	\$ 44,020,479	\$ 46,679,000	\$ 45,687,000	\$ 48,780,000	\$ 48,780,000	\$ 3,093,000	
PROP TAXES-CURR-UNSEC	2,573,598	2,785,000	3,111,000	2,785,000	2,785,000	-326,000	
PROP TAXES-PRIOR-SEC	1,398,252	795,000	1,034,000	795,000	795,000	-239,000	
PROP TAXES-PRIOR-UNS	271,555						
SUPP PROP TAXES-CURR	525,041	1,040,000	500,000	1,040,000	1,040,000	540,000	
SUPP PROP TAXES-PRIOR	438,949	100,000	127,000	100,000	100,000	-27,000	
CONSTRUCTION PERMITS	128						
OTHER LIC & PERMITS	676,679	400,000	400,000	400,000	400,000		
PEN/INT/COSTS-DEL TAX	1,661,492	1,347,000	2,000,000	1,800,000	1,800,000	-200,000	
INTEREST	7,074,932	5,000,000	5,000,000	5,000,000	5,000,000		
RENTS AND CONCESSIONS	3,699,649	2,700,000	3,000,000	3,000,000	3,000,000		
ROYALTIES	208,253	200,000	600,000	250,000	250,000	-350,000	
OTHER STATE IN-LIEU	6,833						
STATE AID-DISASTER	76,559	2,000,000	2,900,000	1,000,000	1,000,000	-1,900,000	
HOMEOWNER PRO TAX REL	814,867	830,000	830,000	830,000	830,000		
STATE-OTHER	457,645	718,000					
FED AID-CONSTRUCT/CP		578,000	6,498,000	842,000	842,000	-5,656,000	
FEDERAL AID-DISASTER	5,448,532	5,471,000	49,006,000	2,714,000	2,714,000	-46,292,000	
FEDERAL-OTHER	4,785,243	1,385,000	4,328,000	2,250,000	2,250,000	-2,078,000	
OTHER GOVT AGENCIES	1,343,221	1,119,000	1,119,000	1,119,000	1,119,000		
PLANNING & ENG SVCS	825,921	70,000	70,000	70,000	70,000		
ROAD & STREET SVCS	2,882,501	597,000	2,903,000	4,162,000	4,162,000	1,259,000	
CHRGs FOR SVCS-OTHER	20,500,728	715,000	800,000	1,200,000	1,200,000	400,000	
SPECIAL ASSESSMENTS	107,080,467	107,061,000	107,247,000	107,061,000	107,061,000	-186,000	
OTHER SALES	42,576	60,000	60,000	60,000	60,000		
MISCELLANEOUS	905,301	300,000	200,000	300,000	300,000	100,000	
MISCELLANEOUS/CP	118,490						
SALE OF FIXED ASSETS	152,574	400,000	400,000	400,000	400,000		
TOTAL	\$ 207,990,465	\$ 182,350,000	\$ 237,820,000	\$ 185,958,000	\$ 185,958,000	\$ -51,862,000	
FUND	PW-FLOOD CTL DIST GEN FUND		FUNCTION	PUBLIC WAYS & FACILITIES		ACTIVITY	PUBLIC WAYS

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net decrease of \$60.5 million primarily due to: 1) a decrease in total financing requirements and revenues, as recommended in the Auditor-Controller's July 1999 Fiscal Review; 2) a decrease in reimbursement to the U. S. Army Corps of Engineers for the County's share of work performed on the Los Angeles County Drainage Area (LACDA) Project; and 3) a decrease in funding for the Department's headquarters hazard mitigation/seismic retrofit project. The Proposed Budget also reflects an anticipated increase in watershed studies and investigations for future flood control and water conservation projects.

Multi-Year Budget Planning

A multi-year strategic plan is prepared every year for the Flood Control District to determine the financing requirements/sources for future years. The main sources of revenue for the district are benefit assessment and property taxes. Benefit assessments are projected based on the assessment rate approved by the Board of Supervisors. Property taxes are projected based on historical information. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department utilizes the strategic plan to:

- Determine if construction or maintenance can be delayed, or if a benefit assessment increase is appropriate for a given year;
- Identify alternative funding sources for future needs that may partially offset or eliminate the amount of the benefit assessment increases; and
- Identify the appropriate staffing level for the District for future years, which mitigates the necessity for unexpected layoffs.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
WATER CONSERVED				
<u>Input</u>				
Rainfall received in inches ⁽¹⁾	32.95	8.02	11.00	15.68
Cost to conserve water (adjusted for inflation to 1997-98 base year)	\$3,435,167	\$2,722,004	\$4,146,000	\$3,829,000
<u>Workload/Output</u>				
Water conserved in acre feet ⁽²⁾	349,000	83,000	140,000	230,000
Value of water conserved at \$349 per acre foot	\$121,801,000	\$28,967,000	\$48,860,000	\$80,270,000
<u>Efficiency</u>				
Cost per acre-foot of water saved (adjusted for inflation)	\$9.84	\$32.80	\$29.61	\$16.65
<u>Effectiveness/Outcome</u>				
Water acre feet conserved per inch rainfall received	10,592	10,349	12,727	14,668
Value of water conserved per inch rainfall received	\$3,696,540	\$3,611,845	\$4,441,818	\$5,119,260

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
WATER CONSERVED (cont'd)				
<u>Objectives for 2000-01</u>				
--	Depending upon receiving at least an average rainfall of 15.65 inches, the water conserved should be maintained at about a 12,000 acre feet per inch of rainfall received, and the inflation adjusted cost per acre foot should be maintained at less than \$30.			

Explanatory Notes

- (1) The El Niño effect created a larger than normal rainfall in 1997-98. Based on a La Niña effect, 1998-99 rainfall was less than average and 1999-00 is also projected to be less than average.
- (2) The success of water conservation is dependent on many factors, such as:
- In the interest of flood control, too much rainfall in a given period may require the storm waters to be sent directly into the ocean. Therefore, total acre-feet of water saved could be less than total inches of rain water received. Too little rainfall will not allow the rain to get to the spreading grounds. Natural absorption into the ground will also prevent the rain water from reaching the spreading grounds (artificial absorption points). Based on historical record, 15.65 inches is the overall composite average rainfall received throughout Los Angeles County.
 - Retention capabilities will always be a factor in conserving storm runoff. If any dam is being serviced, repaired, cleaned out, modified, improved in any way, or has State operating restrictions placed on it, its ability to retain storm runoff for release to a spreading facility during a non-storm period may be diminished. Also, spreading basin maintenance could negatively impact the operation and effectiveness of the facility and require some storm runoff at that location to be lost. Every effort is made to avoid rendering such a facility totally inoperable at any given time.

PUMP PLANT MAINTENANCE COSTSInput

Number of pump plants ⁽¹⁾	41	41	43	45
Cost to maintain pump plants (adjusted for inflation to 1997-98 base year)	\$2,162,518	\$1,801,526	\$3,017,000	\$2,586,000

Workload/Output

Capacity, cubic feet per second (CFS)	7,163	7,163	8,203	8,429
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Efficiency

Cost of maintenance per CFS	\$301.90	\$251.50	\$367.79	\$306.80
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Effectiveness/Outcome

Relative efficiency (cost of maintenance per CFS compared to base year 1997-98 of \$447.10) ⁽²⁾	32.5%	43.7%	17.7%	31.4%
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Objectives for 2000-01

- Continue to improve over base year (1994-95) maintenance costs.

Explanatory Notes

- (1) These pump plants protect low lying areas of Los Angeles County where water cannot drain by gravity (primarily along the lower San Gabriel and Los Angeles Rivers).
- (2) Cost to maintain pump plants can fluctuate from year to year depending on maintenance and/or replacement requirements. Lower efficiency in 1999-00 is due to higher replacement cost. For comparability, the original 1994-95 base year standard has been adjusted for inflation of 5.2 percent to be equivalent to the 1997-98 costs (\$425.00 x 1.052 = \$447.10).

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
FLOOD CONTROL CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS				
<u>Input</u>				
Dollar value of flood construction contracts completed ⁽¹⁾	\$46,596,394	\$45,185,936	\$69,095,000	\$30,730,000
<u>Workload/Output</u>				
Engineering support cost for the projects ⁽²⁾	\$9,779,669	\$9,748,320	\$16,991,000	\$8,540,000
<u>Efficiency</u>				
Ratio of support cost to contract value as a percentage ⁽³⁾	20.99%	21.57%	24.59%	27.79%
<u>Effectiveness/Outcome</u>				
Relative efficiency (percentage of engineering support cost compared to the 30 percent benchmark)	30%	28.1%	18%	7.4%

Objectives for 2000-01

-- To maintain the ratio of support cost to contract value below the 30 percent benchmark.

Explanatory Notes

- (1) Dollar value of Flood Control Construction Program contracts shown reflects all contracts for new storm drain construction accepted by the Board of Supervisors in that fiscal year. Also included are projects constructed by other agencies with Flood funds.
- (2) Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, detour signing and striping, etc.
- (3) Actual contract support costs vary based on the size and type of project accepted by the Board during a given year. Generally, as the contract costs of each construction project increases, the ratio of support cost to the contract value decreases. During 1997-98 and 1998-99, support costs are lower than expected because the Board accepted a number of large projects with lower relative support costs. Thereafter, the support costs ratio is expected to increase toward the historical benchmark of 30 percent.

DEBRIS BASIN CAPACITY AND MAINTENANCE COSTS

<u>Input</u>				
Average rainfall in mountainous debris basin areas (inches)	40	16	16	20
Cost to maintain debris basins ⁽¹⁾ (adjusted for inflation to 1997-98)	\$3,967,252	\$5,564,065	\$5,033,000	\$3,350,000
<u>Workload/Output</u>				
Number of debris basins	115	115	115	115
Number of debris retaining inlets	137	168	168	168
Levels of protection provided: (debris storage capacity in cubic yards)				
Debris basin design capacity	8,150,000	8,300,000	8,300,000	8,300,000
Debris basin capacity ⁽²⁾	7,824,000	8,000,000	8,000,000	8,000,000

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
DEBRIS BASIN CAPACITY AND MAINTENANCE COSTS (cont'd)				
<u>Efficiency</u>				
Available capacity for basins maintained ⁽²⁾	96%	96%	96%	96%
<u>Effectiveness/Outcome</u>				
Relative efficiency (percentage of available capacity for basins maintained compared to 95 percent benchmark)	101%	101%	101%	101%

Objectives for 2000-01

-- To provide adequate protection to the public, debris basins are maintained at 75 percent capacity for basins below unburned watersheds and 95 percent capacity for basins below burned watersheds. The Department's goal is to maintain basins to this standard.

Explanatory Notes

- (1) Due to removal of sediments from various debris basins, the Department experienced an increase in costs for 1998-99. Expenditures of \$1.7 million were directed to FEMA reimbursement.
- (2) Available capacity is a function of the design capacity, which is the maximum intended storage capacity available, and the amount of debris currently in the basins. Certain factors affect the available capacity, such as the frequency of debris removal or basin modifications. Current and projected capacity are constant due to clean basins, and excess rain is not expected to increase debris in the near future.

Changes From 1999-00 Budget

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>			
1.	\$ (-7,539,000)	\$ (-7,539,000)	--
	<u>Auxiliary Programs:</u> Reflects a decrease for the headquarters hazard mitigation/seismic retrofit project.		
2.	\$ (-3,727,000)	\$ (-3,727,000)	--
	<u>Construction Programs:</u> Reflects an anticipated 4 percent decrease in various contract construction projects.		
3.	\$ (-6,181,000)	\$ (-6,181,000)	--
	<u>Los Angeles County Drainage Area:</u> Reflects an anticipated decrease in reimbursement to the U.S. Corps of Engineers for the County's share of work performed on the project, fully offset by a decrease in cancellation of LACDA designation reserves.		
4.	\$ 4,285,000	\$ 4,285,000	--
	<u>Construction - Future Programs:</u> Reflects an increase in additional planning and design requirements for watershed studies and investigations for future flood control and water conservation projects.		

Public Works (cont'd)

Changes From 1999-00 Budget

	<i>Financing Uses</i>		<i>Financing Available</i>	<i>Budgeted Positions</i>
<u>Other Changes</u>				
1.	\$ (-47,383,000)		\$ (-47,383,000)	--
<p><u>Audit Recommendation:</u> Reflects a decrease in total financing requirements and revenues associated with the Department's practice of budgeting for peak workload, as recommended in the Auditor-Controller's July 1999 Fiscal Review.</p>				
Total \$	(-60,545,000)		\$ (-60,545,000)	0.0

INTERNAL SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
OPERATING EXP						
SALARIES & EMP BEN	\$ 199,573,824	\$ 210,130,000	\$ 251,443,000	\$ 241,753,000	\$ 239,371,000	\$ -12,072,000
SERVICES & SUPPLIES	76,523,287	79,910,000	107,306,000	84,318,000	84,318,000	-22,988,000
OTHER CHARGES	1,635,197	1,906,000	2,157,000	1,945,000	1,945,000	-212,000
FIXED ASSETS-EQUIP	7,512,733	10,008,000	10,008,000	18,093,000	18,093,000	8,085,000
TOT OP EXP	285,245,041	301,954,000	370,914,000	346,109,000	343,727,000	-27,187,000
OTHER FINANCING USES	6,212	40,000	40,000	39,000	39,000	-1,000
GROSS TOTAL	\$ 285,251,253	\$ 301,994,000	\$ 370,954,000	\$ 346,148,000	\$ 343,766,000	\$ -27,188,000
DESIGNATIONS	16,385,000	14,859,000	14,859,000	6,000,000	6,000,000	-8,859,000
TOT FIN REQMTS	\$ 301,636,253	\$ 316,853,000	\$ 385,813,000	\$ 352,148,000	\$ 349,766,000	\$ -36,047,000
AVAIL FINANCE						
FUND BALANCE	\$ 1,927,000	\$ 1,185,000	\$ 1,185,000			\$ -1,185,000
CANCEL RES/DES	20,420,380	16,385,000	16,385,000	14,859,000	14,859,000	-1,526,000
OP REVENUE	277,173,805	295,275,000	364,235,000	333,717,000	331,335,000	-32,900,000
OTH FIN SOURCE	651,933					
RES EQ TRANS	2,645,671	4,008,000	4,008,000	3,572,000	3,572,000	-436,000
TOT AVAIL FIN	\$ 302,818,789	\$ 316,853,000	\$ 385,813,000	\$ 352,148,000	\$ 349,766,000	\$ -36,047,000
BUDGETED POSITIONS	4,031.0	4,060.0	4,060.0	4,096.0	4,075.0	15.0
REVENUE DETAIL						
CONSTRUCTION PERMITS	\$ 914					
RENTS AND CONCESSIONS	394					
ROYALTIES	67,241					
STATE AID-DISASTER	16,618					
STATE-OTHER	144,016					
FEDERAL AID-DISASTER	45,989					
OTHER GOVT AGENCIES	500					
PLANNING & ENG SVCS	823					
AGRICULTURAL SERVICES	1,321					
CHRGs FOR SVCS-OTHER	276,984,379					
OTHER SALES	21,519					
MISCELLANEOUS	-109,909	295,275,000	364,235,000	333,717,000	331,335,000	-32,900,000
SALE OF FIXED ASSETS	651,933					
RES EQUITY TRANS IN	2,645,671	4,008,000	4,008,000	3,572,000	3,572,000	-436,000
TOTAL	\$ 280,471,409	\$ 299,283,000	\$ 368,243,000	\$ 337,289,000	\$ 334,907,000	\$ -33,336,000

2000-01 Budget Message

The Internal Service Fund (ISF) is designed to simplify billings for services provided between the multiple funds which finance the Department of Public Works' (DPW's) operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for DPW to be paid through the fund, and the appropriation amounts recovered from each special fund.

The 2000-01 Proposed Budget reflects a reduction of \$36.0 million primarily due to: 1) implementation of the new Financial Accounting System which allows certain costs to be charged directly to special funds; and 2) a decrease in total financing requirements and revenues, as recommended in the Auditor-Controller's July 1999 fiscal review. These decreases are partially offset by increased funding for: 1) 23.0 additional positions, as recommended in the November 1999 management audit, partially offset by the deletion of 8.0 vacant positions; and 2) an increase in fixed assets funding for deferred equipment replacement.

		<u>Changes From 1999-00 Budget</u>		
<u>Financing Uses</u>		<u>Financing Available</u>		<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 1,376,000	\$ 1,376,000		19.0
	<u>Information Technology</u> : Reflects an increase of 19.0 information technology positions, as recommended in the November 1999 management audit of the Department.			
2.	\$ 143,000	\$ 143,000		2.0
	<u>Personnel and Public Affairs</u> : Reflects an increase of 1.0 Head Departmental Personnel Technician associated with the management of worker's compensation claims, and 1.0 Administrative Services Manager III to develop and implement workplace diversity programs, as recommended in the November 1999 management audit of the Department.			
3.	\$ 139,000	\$ 139,000		2.0
	<u>Administrative Services</u> : Reflects an increase of 1.0 Management Specialist I and 1.0 Management Specialist II primarily to develop and coordinate programs and procedures to provide service and delivery standards consistent with the Department's strategic plan.			
<u>Other Changes</u>				
1.	\$ 1,814,000	\$ 1,814,000		--
	<u>Salaries and Employee Benefits</u> : Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ (-1,493,000)	\$ (-1,493,000)		(-8.0)
	<u>Other Salaries and Employee Benefits</u> : Reflects a deletion of 8.0 vacant positions and a reduction in various employee benefits to more accurately reflect anticipated requirements.			
3.	\$ (-14,118,000)	\$ (-14,118,000)		--
	<u>Audit Recommendation</u> : Reflects a decrease in financing requirements and revenues associated with the Department's practice of budgeting for peak workload, as recommended in the Auditor-Controller's July 1999 fiscal review.			

Public Works (cont'd)

		<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
<i>Financing Uses</i>		<i>Financing Available</i>		
<u>Other Changes (cont'd)</u>				
4.	\$ (-606,000)	\$ (-606,000)		--
	<u>Retirement</u> : Reflects a decrease to more accurately fund anticipated retirement costs.			
5.	\$ 673,000	\$ 673,000		--
	<u>Retirement Debt Service</u> : Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
6.	\$ (-22,988,000)	\$ (-22,988,000)		--
	<u>Services and Supplies</u> : Reflects a decrease primarily due to the implementation of the new Financial Accounting System which allows certain costs to be charged directly to special funds without passing through the ISF.			
7.	\$ (-212,000)	\$ (-212,000)		--
	<u>Other Charges</u> : Reflects an anticipated decrease in capital lease payments.			
8.	\$ 8,085,000	\$ 8,085,000		--
	<u>Fixed Assets</u> : Reflects an increase primarily for deferred equipment replacement.			
9.	\$ (-1,000)	\$ (-1,000)		--
	<u>Other Financing Uses</u> : Reflects a decrease in financing requirements for the repayment of a Productivity Investment Fund loan for the Ultrasonic Analyzer Research and Development Program.			
10.	\$ (-8,859,000)	\$ (-8,859,000)		--
	<u>Designations</u> : Reflects a decrease in reserves to fund deferred equipment replacement.			
Total \$	(-36,047,000)	\$ (-36,047,000)		15.0

Public Works (cont'd)

ROAD FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$ 174,491,944	\$ 223,897,000	\$ 239,620,000	\$ 204,827,000	\$ 204,827,000	\$ -34,793,000
OTHER CHARGES	3,509,037	6,452,000	8,103,000	9,223,000	9,223,000	1,120,000
FIXED ASSETS-LAND				1,000,000	1,000,000	1,000,000
FIXED ASSETS-B & I				2,300,000	2,300,000	2,300,000
TOT CAP PROJ				3,300,000	3,300,000	3,300,000
FIXED ASSETS-EQUIP	154,655	150,000	174,000	100,000	100,000	-74,000
TOT FIX ASSET	154,655	150,000	174,000	3,400,000	3,400,000	3,226,000
RESIDUAL EQUITY TRANS	1,219,262	1,778,000	1,899,000	1,616,000	1,616,000	-283,000
GROSS TOTAL	\$ 179,374,898	\$ 232,277,000	\$ 249,796,000	\$ 219,066,000	\$ 219,066,000	\$ -30,730,000
OTHER RESERVES	1,016,000					
TOT FIN REQMTS	\$ 180,390,898	\$ 232,277,000	\$ 249,796,000	\$ 219,066,000	\$ 219,066,000	\$ -30,730,000
AVAIL FINANCE						
FUND BALANCE	\$ 9,397,000	\$ 27,389,000	\$ 27,389,000	\$ 15,000,000	\$ 15,000,000	\$ -12,389,000
CANCEL RES/DES	6,162,913					
REVENUE	192,219,629	219,888,000	222,407,000	204,066,000	204,066,000	-18,341,000
TOT AVAIL FIN	\$ 207,779,542	\$ 247,277,000	\$ 249,796,000	\$ 219,066,000	\$ 219,066,000	\$ -30,730,000
REVENUE DETAIL						
SALES & USE TAXES	\$ 2,754,720	\$ 2,910,000	\$ 2,845,000	\$ 2,910,000	\$ 2,910,000	\$ 65,000
CONSTRUCTION PERMITS	1,908,024	2,051,000	2,547,000	2,071,000	2,071,000	-476,000
ROAD PRIVIL & PERMITS	54,840	36,000	26,000	41,000	41,000	15,000
FRANCHISES	4,155	5,000	5,000	5,000	5,000	
PEN/INT/COSTS-DEL TAX	559	1,000	1,000	1,000	1,000	
INTEREST	3,938,949	4,000,000	4,739,000	4,000,000	4,000,000	-739,000
RENTS AND CONCESSIONS	126,076	130,000		130,000	130,000	130,000
ST-HIGHWAY USERS TAX	113,339,881	114,473,000	108,765,000	113,174,000	113,174,000	4,409,000
STATE AID-CONSTR/CP				3,300,000	3,300,000	3,300,000
STATE AID-DISASTER	1,787,102		100,000	100,000	100,000	
STATE-OTHER	9,218,835	13,160,000	21,687,000	10,785,000	10,785,000	-10,902,000
FEDERAL AID-DISASTER	8,179,051	1,278,000	800,000	1,000,000	1,000,000	200,000
FED-FOREST RESRVE REV	326,081	326,000	248,000	326,000	326,000	78,000
FEDERAL-OTHER	36,434,082	52,755,000	56,128,000	49,989,000	49,989,000	-6,139,000
OTHER GOVT AGENCIES	574,320	3,622,000	5,000,000	100,000	100,000	-4,900,000
PLANNING & ENG SVCS	2,061,094	1,875,000	1,223,000	1,935,000	1,935,000	712,000
AGRICULTURAL SERVICES	23,650	20,000	30,000	20,000	20,000	-10,000
RECORDING FEES	1,366					
ROAD & STREET SVCS	1,481,641	13,987,000	9,600,000	6,210,000	6,210,000	-3,390,000
SANITATION SERVICES	-1					
CHRGs FOR SVCS-OTHER	8,640,854	8,553,000	8,250,000	7,560,000	7,560,000	-690,000
OTHER SALES	29,744	34,000	44,000	34,000	34,000	-10,000
MISCELLANEOUS	2,317,138	600,000	164,000	320,000	320,000	156,000
SALE OF FIXED ASSETS	-982,532	72,000	205,000	55,000	55,000	-150,000
TOTAL	\$ 192,219,629	\$ 219,888,000	\$ 222,407,000	\$ 204,066,000	\$ 204,066,000	\$ -18,341,000

FUND
PW-ROAD FUND

FUNCTION
PUBLIC WAYS & FACILITIES

ACTIVITY
PUBLIC WAYS

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a net decrease of \$30.7 million primarily due to implementation of recommendations in the Auditor-Controller's July 1999 Fiscal Review. The Proposed Budget also includes new capital projects for the modernizing of the Department's Alcazar Yard and soil remediation at several road maintenance yard facilities.

Multi-Year Budget Planning

A multi-year strategic plan is prepared every year for the Road Fund to determine the financing requirements/sources for future years. The main sources of revenue for the Road Fund are State Highway Users Tax and reimbursable services from other governmental agencies. The users tax is projected based on historical information and is relatively stable. However, economic influences, such as the price of gasoline, can impact the projected revenue. Reimbursable services revenue is projected based upon reimbursable projects scheduled for a particular year. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department employs its strategic plan to determine the specific mix of reimbursable construction, nonreimbursable construction, and infrastructure maintenance that will maximize its financing and meet the needs of the County residents, while aggressively pursuing various funding sources to ensure that the Highway Users Tax is utilized where most beneficial. The strategic plan is also utilized to help identify the appropriate staffing level for the Road Fund for future years, which mitigates the necessity for unexpected layoffs.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
ROAD CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS				
<u>Input</u>				
Dollar value of road construction contracts completed ⁽¹⁾	\$18,637,075	\$14,857,100	\$36,417,000	\$26,000,000
<u>Workload/Output</u>				
Engineering support cost for the projects ⁽²⁾	\$8,336,895	\$8,329,300	\$14,692,000	\$10,400,000
<u>Efficiency</u>				
Ratio of support cost to contract value as a percentage ⁽³⁾	44.73%	56.06%	40.34%	40.00%
<u>Effectiveness/Outcome</u>				
Relative efficiency (percentage of support costs compared to base year 1994-95 of 44.57 percent)	(-.36%)	(-25.8%)	9.5%	10.3%

Objectives for 2000-01

-- Lower the percentage of support cost to 40 percent.

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
ROAD CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS (cont'd)				
<u>Explanatory Notes</u>				
(1)	Dollar value of Road Construction Program contracts shown reflects all contracts accepted by the Board of Supervisors in that fiscal year.			
(2)	Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, detour signing and striping, etc.			
(3)	The ratio for fiscal year 1998-99 actual is higher than normal due to a greater number of Bridge Retrofit projects accepted that year. These projects require much higher engineering support cost than others. In 1998-99, 13 of 63 projects (20.6 percent) were Bridge Retrofit projects. In 1997-98, only 4 out of 49 projects (8.2 percent) were Bridge Retrofit projects.			
SHOULDER MAINTENANCE EFFICIENCY				
<u>Input</u>				
Annual amount spent on the entire shoulder maintenance program ⁽¹⁾ (adjusted for inflation to 1997-98)	\$2,696,826	\$2,739,299	\$2,681,000	\$2,630,000
<u>Workload/Output</u>				
Total number of shoulder miles maintained	3,830	3,830	3,830	3,830
<u>Efficiency</u>				
Cost per shoulder mile maintained	\$704.13	\$715.22	\$700.00	\$686.68
<u>Effectiveness/Outcome</u>				
Relative efficiency (cost per shoulder mile maintained compared to base year of \$917.74) ⁽²⁾	23%	22%	24%	25%

Objectives for 2000-01

- To increase efficiency and thereby reduce costs.

Explanatory Notes

- (1) In addition to shoulder grading, the program also includes costs to remove slide material from the shoulder, haul water, haul road material, flag traffic, etc.
- (2) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 5.2 percent to be equivalent to the 1997-98 costs ($\$872.38 \times 1.052 = \917.74).

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
SLURRY SEAL COSTS				
<u>Input</u>				
Total amount spent on slurry seal (adjusted for inflation to 1997-98)	\$4,373,682	\$4,573,920	\$4,401,000	\$5,549,000
<u>Workload/Output</u>				
Total number of square feet sealed (includes both regular slurry and higher level protection)	33,517,860	40,077,753	43,497,000	56,977,000
Total number of square feet sealed at higher level protection (cape seal, rubberized asphalt slurry seal, etc.)	14,210,249	18,539,496	21,130,000	23,000,000
Adjustment factor for additional useful life provided by higher level seals ⁽¹⁾	1.5	1.5	1.5	1.5
Adjusted total number of square feet	40,622,985	49,347,501	54,062,000	68,477,000
<u>Efficiency</u>				
Cost per square foot, adjusted total number of square feet	\$0.1077	\$0.0927	\$0.0814	\$0.0810
<u>Effectiveness/Outcome</u>				
Cost effectiveness per square foot compared to base year of \$0.0769 ⁽²⁾	(-40%)	(-21%)	(-6%)	(-5%)
Percent of higher level slurry applied	42%	46%	49%	40%

Objectives for 2000-01

-- To increase efficiency and lower total adjusted cost per square feet.

Explanatory Notes

- (1) Rubberized asphalt slurry seal and cape seal provide an increasingly longer useful life as these technologies continue to improve. This longer life is stated as an adjustment factor that compares the expected life of higher level seals to the expected life of traditional slurry seals. The adjusted total number of square feet sealed includes this factor multiplied by the total slurry square feet of rubberized and cape seal.
- (2) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 5.2 percent to be equivalent to the 1997-98 costs ($\$0.0731 \times 1.052 = \0.0769).

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
STREET SWEEPING EFFICIENCY				
<u>Input</u>				
Annual amount spent on scheduled sweeping routes, unincorporated areas only (force account and contracts; adjusted for inflation to 1997-98)	\$2,916,873	\$3,101,788	\$2,918,000	\$2,646,000
<u>Workload/Output</u>				
Total number of scheduled curb miles swept	196,011	199,201	187,700	176,300
<u>Efficiency</u>				
Cost per scheduled mile of curb swept	\$14.88	\$15.57	\$15.55	\$15.01
<u>Effectiveness/Outcome</u>				
Relative efficiency (actual cost per mile versus base year of \$17.12) ⁽¹⁾	13%	9%	9%	12%

Objectives for 2000-01

-- To increase efficiency and thereby reduce costs.

Explanatory Notes

(1) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 5.2 percent to be equivalent to the 1997-98 costs ($\$16.27 \times 1.052 = \17.12).

Changes From 1999-00 Budget

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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Program Changes

1.	\$ 2,487,000	\$ 2,487,000	--
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Building, Equipment, and Land: Reflects an increase primarily due to major improvements of buildings and facilities at the Department's Central Yard and soil remediation at the Agoura, Whittier, Walnut, Castaic, and Palmdale road maintenance yard facilities, fully offset by the State Highway Users Tax revenue.

2.	\$ (-50,000)	\$ (-50,000)	--
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Fee-Based Programs: Reflects an anticipated decrease in permit issuance and control, partially offset by an increase in inspection of road construction permits and plan check service requirements.

Public Works (cont'd)

		<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
<i>Financing Uses</i>		<i>Financing Available</i>		
<u>Program Changes (cont'd)</u>				
3.	\$ 202,000	\$ 202,000		--
	<u>Highway Planning:</u> Reflects an increase in anticipated requirements for project reviews in compliance with the congestion management plan; documentation and preparation of the annual deficiency report for the Metropolitan Transit Authority; and planning, studying, and reviewing activities related to the County highway plan.			
4.	\$ 244,000	\$ 244,000		--
	<u>Information Services:</u> Reflects an increase primarily for programming and systems analyses associated with the Road Information System, Pavement Management System, and computer aided drafting design networks.			
5.	\$ 896,000	\$ 896,000		--
	<u>Maintenance:</u> Reflects an increase in road resurfacing, pavement patching, and graffiti abatement services to more accurately reflect anticipated requirements.			
6.	\$ (-411,000)	\$ (-411,000)		--
	<u>Mapping and Property Management:</u> Reflects an anticipated decrease in County infrastructure mapping requirements.			
7.	\$ 837,000	\$ 837,000		--
	<u>Traffic Control and Public Safety:</u> Reflects an increase in traffic investigations, area accident analysis, geometric design and modification of traffic signal operations.			
8.	\$ 569,000	\$ 569,000		--
	<u>Traffic Operations:</u> Reflects an anticipated increase in requirements for pavement marking and striping, maintenance of traffic signals, repair of illuminated street name signs, maintenance of highway safety lights, and replacement of traffic signal controllers.			
<u>Other Changes</u>				
1.	\$ (-36,270,000)	\$ (-36,270,000)		--
	<u>Audit Recommendation:</u> Reflects a decrease in total financing requirements and revenues associated with the Department's practice of budgeting for peak workload, as recommended in the Auditor-Controller's July 1999 Fiscal Review.			
2.	\$ 766,000	\$ 766,000		--
	<u>Claims and Litigation Programs:</u> Reflects an anticipated increase in litigation and settlement cost requirements.			
Total \$	(-30,730,000)	\$ (-30,730,000)		0.0

DEPARTMENT OF PUBLIC WORKS

COUNTY ENGINEER

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subobject	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Clothing and Personal Supplies	100	100	100	0
Communications	186,600	186,600	192,700	6,100
Computer Equipment-Non Capital	50,000	50,000	251,000	201,000
Computer Software	34,800	34,800	35,000	200
Household Expense	107,500	107,500	110,700	3,200
Information Technology Services	113,000	113,000	122,200	9,200
Insurance	120,000	120,000	120,000	0
Jury and Witness Expense	82,000	82,000	82,100	100
Maintenance-Equipment	24,500	24,500	24,600	100
Maintenance-Bldgs & Improv	51,100	51,100	49,200	(1,900)
Memberships	1,400	1,400	1,400	0
Office Expense	308,700	308,700	349,300	40,600
Professional & Spec Svcs-Contracts	417,300	417,300	2,880,000	2,462,700
Professional & Spec Svcs-Other	854,250	854,250	1,156,400	302,150
Publications & Legal Notice	20,000	20,000	22,200	2,200
Rents & Leases-Equipment	10,300	10,300	10,600	300
Rents & Leases-Bldg & Improv	22,100	22,100	143,600	121,500
Small Tools & Instruments	500	500	400	(100)
Special Departmental Expense	33,013,750	31,662,750	30,958,700	(2,055,050)
Training	27,300	27,300	29,800	2,500
Travel	15,200	15,200	35,300	20,100
Utilities	103,600	103,600	106,700	3,100
Total Services & Supplies	35,564,000	34,213,000	36,682,000	1,118,000
<u>Other Charges</u>				
Judgments & Damages	319,000	319,000	319,000	0
Capital Lease Payments	110,000	110,000	114,000	4,000
Total Other Charges	429,000	429,000	433,000	4,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	223,000	223,000	558,000	335,000
Total Residual Equity Transfers	223,000	223,000	558,000	335,000
Less: Expenditure Distribution	0	0	0	0
Gross Total	36,216,000	34,865,000	37,673,000	1,457,000

Public Works - County Engineer (cont'd)

Subobject	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	36,216,000	34,865,000	37,673,000	1,457,000
REVENUES:				
Licenses, Permits & Franchises	13,760,000	13,054,000	14,425,000	665,000
Revenue from Use of Money & Property	833,000	738,000	738,000	(95,000)
Intergovernmental Revenues:				
Federal	852,000	852,000	723,000	(129,000)
State	500,000	500,000	200,000	(300,000)
Charges For Services	17,995,000	17,251,000	18,925,000	930,000
Miscellaneous	290,000	484,000	660,000	370,000
TOTAL REVENUES	34,230,000	32,879,000	35,671,000	1,441,000
NET COUNTY COST	1,986,000	1,986,000	2,002,000	16,000

PUBLIC WORKS

FACILITY PROJECT MANAGEMENT

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Communications	7,000	7,000	7,000	0
Office Expense	14,700	14,000	20,300	5,600
Professional & Specialized Services	8,011,700	4,964,000	6,651,000	(1,360,700)
Publications & Legal Notices	28,500	28,400	33,800	5,300
Special Departmental Expense	13,101,100	12,494,600	16,279,900	3,178,800
Total Services & Supplies	21,163,000	17,508,000	22,992,000	1,829,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Equipment	0	72,000	0	0
Total Fixed Assets	0	72,000	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	21,163,000	17,580,000	22,992,000	1,829,000
Less: Intrafund Transfers	13,318,000	10,233,000	13,370,000	52,000
TOTAL NET REQUIREMENTS	7,845,000	7,347,000	9,622,000	1,777,000
REVENUES:				
Charges For Services	7,145,000	6,647,000	9,622,000	2,477,000
TOTAL REVENUES	7,145,000	6,647,000	9,622,000	2,477,000
NET COUNTY COST	700,000	700,000	0	(700,000)

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Office Expense	0	500	0	0
Publications & Legal Notices	0	500	0	0
Special Departmental Expense	289,500	296,000	292,500	3,000
Training	0	1,000	0	0
Travel	500	0	500	0
Total Services & Supplies	290,000	298,000	293,000	3,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	290,000	298,000	293,000	3,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	290,000	298,000	293,000	3,000
REVENUES:				
Charges For Services	206,000	214,000	208,000	2,000
TOTAL REVENUES	206,000	214,000	208,000	2,000
NET COUNTY COST	84,000	84,000	85,000	1,000

PUBLIC WORKS**PUBLIC WAYS/PUBLIC FACILITIES**

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Computer Equipment-Non Capital	2,000	0	0	(2,000)
Computer Software	500	0	0	(500)
Maintenance - Buildings & Improvements	75,000	46,000	0	(75,000)
Office Expense	21,000	20,000	20,000	(1,000)
Professional & Special Services	0	200,000	200,000	200,000
Special Departmental Expense	4,031,500	3,864,000	3,897,000	(134,500)
Total Services & Supplies	4,130,000	4,130,000	4,117,000	(13,000)
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	4,130,000	4,130,000	4,117,000	(13,000)
Less: Intrafund Transfers	2,250,000	2,250,000	2,021,000	(229,000)
TOTAL NET REQUIREMENTS	1,880,000	1,880,000	2,096,000	216,000
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	1,880,000	1,880,000	2,096,000	216,000

PUBLIC WORKS

REIMBURSEMENT FOR SEWER CONSTRUCTION

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Professional & Specialized Services	204,000	0	204,000	0
Special Departmental Expense	6,000	0	6,000	0
Total Services & Supplies	210,000	0	210,000	0
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	210,000	0	210,000	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	210,000	0	210,000	0
REVENUES:				
Charges For Services	210,000	0	210,000	0
TOTAL REVENUES	210,000	0	210,000	0
NET COUNTY COST	0	0	0	0

PUBLIC WORKS

FLOOD CONTROL DISTRICT

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Clothing and Personal Supplies	23,700	18,500	18,300	(5,400)
Communications	183,300	186,000	188,600	5,300
Computer Equipment-Non Capital	238,400	218,000	213,100	(25,300)
Computer Software	127,900	120,000	116,100	(11,800)
Household Expense	2,000	3,000	4,000	2,000
Information Technology Services	3,000	25,000	22,000	19,000
Insurance	195,000	195,000	195,000	0
Jury and Witness Expense	520,000	517,000	477,100	(42,900)
Maintenance-Equipment	678,500	700,000	772,800	94,300
Maintenance - Buildings & Improvements	5,683,900	5,674,200	8,456,200	2,772,300
Memberships	15,100	17,100	18,100	3,000
Office Expense	78,400	149,000	151,600	73,200
Professional & Special Services	13,094,000	15,538,200	17,800,500	4,706,500
Publications & Legal Notice	377,600	374,100	362,800	(14,800)
Rents & Leases-Equipment	0	3,000	3,500	3,500
Rents & Leases - Building & Improvements	0	19,000	19,000	19,000
Small Tools & Instruments	87,600	88,600	138,000	50,400
Special Departmental Expense	217,186,300	147,811,900	157,686,300	(59,500,000)
Telecommunications	51,100	50,000	48,000	(3,100)
Training	9,100	9,100	11,100	2,000
Travel	46,100	44,300	60,200	14,100
Utilities	1,635,000	1,606,000	1,645,700	10,700
Total Services & Supplies	240,236,000	173,367,000	188,408,000	(51,828,000)
<u>Other Charges</u>				
Judgments & Damages	2,695,000	1,500,000	1,995,000	(700,000)
Capital Lease Payments	12,000	0	0	(12,000)
LAC-CAL Lease Payments	1,000	0	0	(1,000)
Other	18,993,000	18,938,000	18,985,000	(8,000)
Total Other Charges	21,701,000	20,438,000	20,980,000	(721,000)
<u>Fixed Assets</u>				
Equipment	50,000	50,000	93,000	43,000
Land	0	0	200,000	200,000
Buildings & Improvements	9,091,000	1,753,000	1,143,000	(7,948,000)
Total Fixed Assets	9,141,000	1,803,000	1,436,000	(7,705,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	1,425,000	1,425,000	1,134,000	(291,000)
Total Residual Equity Transfers	1,425,000	1,425,000	1,134,000	(291,000)

Public Works - Flood Control District (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Appropriations for Contingencies	0	0	0	0
Reserves				
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	272,503,000	197,033,000	211,958,000	(60,545,000)
<u>AVAILABLE FINANCING</u>				
Fund Balance	22,683,000	22,683,000	20,000,000	(2,683,000)
Cancellation of Reserves/Designations	12,000,000	12,000,000	6,000,000	(6,000,000)
REVENUES:				
Property Taxes	50,459,000	51,399,000	53,500,000	3,041,000
Licenses, Permits & Franchises	400,000	400,000	400,000	0
Fines, Forfeitures & Penalties	2,000,000	1,347,000	1,800,000	(200,000)
Revenue From Use of Money & Property	8,600,000	7,900,000	8,250,000	(350,000)
Intergovernmental Revenues:				
Federal	59,832,000	7,434,000	5,806,000	(54,026,000)
State	3,730,000	3,548,000	1,830,000	(1,900,000)
Other	1,119,000	1,119,000	1,119,000	0
Charges For Services	111,020,000	108,443,000	112,493,000	1,473,000
Miscellaneous	260,000	360,000	360,000	100,000
Other Financing Sources	400,000	400,000	400,000	0
TOTAL REVENUES	237,820,000	182,350,000	185,958,000	(51,862,000)
TOTAL AVAILABLE FINANCING	272,503,000	217,033,000	211,958,000	(60,545,000)

PUBLIC WORKS**INTERNAL SERVICE FUND**

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subobject	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	203,470,000	164,335,000	188,347,000	(15,123,000)
Employee Benefits	47,973,000	45,795,000	51,024,000	3,051,000
Total Salaries and Employee Benefits	251,443,000	210,130,000	239,371,000	(12,072,000)
<u>Services & Supplies</u>				
Clothing and Personal Supplies	120,000	115,000	120,000	0
Communications	1,500,000	1,344,000	1,390,000	(110,000)
Computer Equipment Non-Capital	2,311,000	3,035,000	3,070,000	759,000
Computer Software	962,000	1,064,000	1,103,000	141,000
Food	30,000	21,000	27,000	(3,000)
Household Expense	400,000	494,000	525,000	125,000
Information Technology Services	1,785,000	2,761,000	2,829,000	1,044,000
Insurance	1,526,000	1,295,000	1,341,000	(185,000)
Jury and Witness Expense	2,000,000	1,976,000	1,990,000	(10,000)
Maintenance-Equipment	7,351,000	6,836,000	7,023,000	(328,000)
Maintenance - Buildings & Improvements	12,693,000	11,715,000	11,825,000	(868,000)
Memberships	55,000	55,000	57,000	2,000
Office Expense	2,057,000	1,530,000	1,595,000	(462,000)
Professional & Special Services	30,440,000	22,368,000	22,741,000	(7,699,000)
Publications & Legal Notice	512,000	725,000	750,000	238,000
Rents & Leases-Equipment	120,000	156,000	165,000	45,000
Rents & Leases - Building & Improvements	400,000	151,000	155,000	(245,000)
Small Tools & Instruments	300,000	350,000	375,000	75,000
Special Departmental Expense	35,141,000	17,606,000	20,748,000	(14,393,000)
Telecommunications	786,000	346,000	370,000	(416,000)
Training	522,000	414,000	460,000	(62,000)
Transportation	550,000	485,000	500,000	(50,000)
Travel	300,000	190,000	209,000	(91,000)
Utilities	5,445,000	4,878,000	4,950,000	(495,000)
Total Services & Supplies	107,306,000	79,910,000	84,318,000	(22,988,000)
<u>Other Charges</u>				
Judgments & Damages	50,000	115,000	115,000	65,000
Capital Lease Payments	2,107,000	1,791,000	1,830,000	(277,000)
Total Other Charges	2,157,000	1,906,000	1,945,000	(212,000)
<u>Fixed Assets</u>				
Equipment	10,008,000	10,008,000	18,093,000	8,085,000
Total Fixed Assets	10,008,000	10,008,000	18,093,000	8,085,000
<u>Other Financing Uses</u>				
Operating Transfers Out	40,000	40,000	39,000	(1,000)
Total Other Financing Uses	40,000	40,000	39,000	(1,000)

Public Works - Internal Service Fund (cont'd)

Subobject	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriations for Contingencies	0	0	0	0
<u>Reserves</u>				
Designations	14,859,000	14,859,000	6,000,000	(8,859,000)
Total Reserves	14,859,000	14,859,000	6,000,000	(8,859,000)
TOTAL FINANCING REQUIREMENTS	385,813,000	316,853,000	349,766,000	(36,047,000)
<u>AVAILABLE FINANCING</u>				
Fund Balance	1,185,000	1,185,000	0	(1,185,000)
Cancellation of Reserves/Designations	16,385,000	16,385,000	14,859,000	(1,526,000)
REVENUE:				
Miscellaneous	364,235,000	295,275,000	331,335,000	(32,900,000)
Residual Equity Transfers	4,008,000	4,008,000	3,572,000	(436,000)
TOTAL REVENUES	368,243,000	299,283,000	334,907,000	(33,336,000)
TOTAL AVAILABLE FINANCING	385,813,000	316,853,000	349,766,000	(36,047,000)

PUBLIC WORKS**ROAD FUND**

HARRY W. STONE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Clothing and Personal Supplies	20,000	11,500	8,200	(11,800)
Communications	21,100	19,700	17,100	(4,000)
Computer Equipment - Non Capital	268,500	265,000	262,800	(5,700)
Computer Software	170,000	144,700	133,100	(36,900)
Food	8,300	8,000	7,400	(900)
Household Expense	400	400	1,500	1,100
Information Technology Services	0	3,000	3,700	3,700
Insurance	800,000	800,000	800,000	0
Jury and Witness Expense	312,000	300,000	300,000	(12,000)
Maintenance - Equipment	259,500	154,200	247,000	(12,500)
Maintenance - Buildings & Improvements	3,643,600	4,538,500	5,353,200	1,709,600
Memberships	7,000	7,000	7,000	0
Office Expense	170,900	130,100	99,900	(71,000)
Professional & Special Services	10,272,200	9,419,700	13,468,600	3,196,400
Publications & Legal Notice	59,500	27,700	12,600	(46,900)
Rents & Leases - Equipment	2,000	2,600	2,700	700
Small Tools & Instruments	41,900	32,400	31,200	(10,700)
Special Departmental Expense	221,843,000	206,322,700	182,360,600	(39,482,400)
Telecommunications	0	2,000	2,600	2,600
Training	19,200	20,000	21,200	2,000
Travel	15,000	17,500	19,500	4,500
Utilities	1,685,900	1,670,300	1,667,100	(18,800)
Total Services & Supplies	239,620,000	223,897,000	204,827,000	(34,793,000)
<u>Other Charges</u>				
Judgments & Damages	3,000,000	3,000,000	3,700,000	700,000
Capital Lease Payments	2,200	2,000	0	(2,200)
Other	5,100,800	3,450,000	5,523,000	422,200
Total Other Charges	8,103,000	6,452,000	9,223,000	1,120,000
<u>Fixed Assets</u>				
Land	0	0	1,000,000	1,000,000
Building and Improvement	0	0	2,300,000	2,300,000
Equipment	174,000	150,000	100,000	(74,000)
Total Fixed Assets	174,000	150,000	3,400,000	3,226,000
<u>Other Financing Uses</u>				
Total other Financing Uses	0	0	0	0

Public Works - Road Fund (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfer</u>				
Residual Equity Transfer Out	1,899,000	1,778,000	1,616,000	(283,000)
Total Residual Equity Transfer	1,899,000	1,778,000	1,616,000	(283,000)
Appropriations for Contingencies	0	0	0	0
<u>Reserves</u>				
Other Reserves	0	0	0	0
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	249,796,000	232,277,000	219,066,000	(30,730,000)
<u>AVAILABLE FINANCING</u>				
Fund Balance	27,389,000	27,389,000	15,000,000	(12,389,000)
REVENUES:				
Other Taxes	2,845,000	2,910,000	2,910,000	65,000
Licenses, Permits & Franchises	2,578,000	2,092,000	2,117,000	(461,000)
Fines, Forfeitures & Penalties	1,000	1,000	1,000	0
Revenue From Use of Money & Property	4,739,000	4,130,000	4,130,000	(609,000)
Intergovernmental Revenues:				
Federal	57,176,000	54,359,000	51,315,000	(5,861,000)
State	130,552,000	127,633,000	127,359,000	(3,193,000)
Other	5,000,000	3,622,000	100,000	(4,900,000)
Charges For Services	19,103,000	24,435,000	15,725,000	(3,378,000)
Miscellaneous	208,000	634,000	354,000	146,000
Other Financing Sources	205,000	72,000	55,000	(150,000)
Total Revenues	222,407,000	219,888,000	204,066,000	(18,341,000)
TOTAL AVAILABLE FINANCING	249,796,000	247,277,000	219,066,000	(30,730,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC WORKS - COUNTY ENGINEER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Land Development	\$43,000	\$0	\$43,000	\$0	\$0	\$0	2.7
Mandated Authority: County Code Titles 20 to 22 and 26 and County Ordinance 91							
Provides for the checking of grading plans, tax clearances, deed preparation, final parcel and tract maps recordation, storm drains, sewer plans, and water systems for subdivisions. Also provides for the review of tentative and parcel maps, and inspection of private drains and sewers as well as work for Land Development Management Agency.							
2. Industrial Waste	\$1,242,000	\$0	\$1,242,000	\$0	\$0	\$0	13.8
Mandated Authority: County Code Title 20							
Provides for activities relating to industrial waste facilities permitting, plan check, inspection, and monitoring for the contract cities.							
3. Underground Tanks	\$808,000	\$0	\$808,000	\$0	\$0	\$0	11.4
Mandated Authority: County Code Title 11							
Provides for activities relating to storage of underground hazardous materials permitting, plan check, inspection and monitoring for the contract cities.							
4. Support Services **	\$864,000	\$0	\$425,000	\$439,000	\$439,000	\$0	0.9
Mandated Authority: County Code Titles 26 to 29							
Provides for the Alhambra Headquarters Building rent and services related to Risk Insurance Management Agency. These are unavoidable fixed costs.							
5. Other Charges **	\$433,000	\$0	\$216,000	\$217,000	\$217,000	\$0	0.0
Mandated Authority: County Code Titles 26 to 29							
Provides for Building and Safety field offices capital leases and judgments and damages.							

49.37

Public Works - County Engineer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Reimbursable Services	\$6,719,000	\$0	\$6,719,000	\$0	\$0	\$0	70.4
Mandated Authority: Government Code Sections 27584 to 27585, County Code Titles 20 to 22 and 26 to 29, and County Ordinance 117555, Land Surveyor's Act, State of California Business and Professions Code Sections 8700 to 8806.							
Provides for building and safety services to cities, monument preservation, and record of survey checking services, and technology transfer.							
7. Hazardous Waste	\$17,000	\$0	\$17,000	\$0	\$0	\$0	0.2
Mandated Authority: Sally Tanner Legislation							
A minimal amount of funding is available in 2000-01, which will allow for responding to simple inquiries concerning the County Hazardous Waste Management Plan.							
8. Public Safety	\$10,000	\$0	\$10,000	\$0	\$0	\$0	0.1
Mandated Authority: Public Source Code Chapter 1095							
Provides for the landfill gas monitoring and engineering services for the City of Carson and Victoria Regional Park and Golf Course.							
9. Mapping	\$42,000	\$0	\$42,000	\$0	\$0	\$0	8.2
Mandated Authority: County Code Titles 26 to 29							
Provides for substructural mapping services to contract cities.							
10. Information Services	\$156,000	\$0	\$156,000	\$0	\$0	\$0	1.5
Mandated Authority: Land Surveyor's Act, State of California Business and Professions Code Sections 8700 to 8806							
Provides for the required plan research and survey information services provided to other agencies and the public with regard to property boundary.							
11. Residual Equity Transfers **	\$558,000	\$0	\$558,000	\$0	\$0	\$0	0.0
Mandated Authority: County Code Titles 26 to 29							
Provides for the financing of the County Engineer Fund equipment purchases in the Internal Service Fund necessary for the minimum requirements of the fund.							

49.38

Public Works - County Engineer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
12. Unincorporated Services *	\$26,781,000	\$0	\$25,435,000	\$1,346,000	\$780,000	\$566,000	165.6
A. Building Safety *	\$18,490,000	\$0	\$17,710,000	\$780,000	\$780,000	\$0	108.1
Mandated Authority: County Code Titles 26 to 29							
Provides for research, development, and enforcement of building, grading, plumbing, electrical, mechanical, and building rehabilitation related codes and ordinances. Unavoidable fixed costs include anticipated Countywide Costs/General County Overhead (CWC/GCO) and Building & Safety field offices rents and utilities.							
B. Property Rehabilitation *	\$2,215,000	\$0	\$1,843,000	\$372,000	\$0	\$372,000	17.6
Mandated Authority: County Code Titles 26 to 29							
Provides for the arrest and abatement of neighborhood deterioration and the elimination of unsightly, unsafe, and unhealthful conditions which constitute a public nuisance through the repair or demolition of substandard structures and the removal of trash, junk, debris, inoperable vehicles, and overgrowth from private properties. As a result of current and past reductions to NCC, there is no proactive rehabilitation activity. Only new cases that are critical to public health and safety are being pursued.							
C. Nuisance Abatement *	\$194,000	\$0	\$0	\$194,000	\$0	\$194,000	1.7
Mandated Authority: County Code Titles 26 to 29							
Provides for a First Supervisorial District nuisance abatement task force which is comprised of a Department of Public Works coordinator and support staff who work with staff from Fire, Sheriff, and Health Departments. The personnel from these departments work as a team to identify violations of fire, health, and safety codes related to gang and drug activity and cite properties where these violations have occurred. Curtailments in this program will reduce funding for all involved departments, which will require a cutback of code violation investigations and undermine the effectiveness of the program.							
D. Land Development	\$3,318,000	\$0	\$3,318,000	\$0	\$0	\$0	26.4
Mandated Authority: County Code Titles 20 to 22 and 26 and County Ordinance 91							
Provides for the checking of grading plans, tax clearances, deed preparation, final parcel and tract maps recordation, storm drains, sewer plans, and water systems for subdivisions. Also provides for the review of tentative and parcel maps, and inspection of private drains and sewers as well as work for Land Development Management Agency.							

49.39

Public Works - County Engineer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
E. Industrial Waste	\$423,000	\$0	\$423,000	\$0	\$0	\$0	4.7
Mandated Authority: County Code Title 20							
Provides for activities relating to industrial waste facilities permitting, plan check, inspection, and monitoring for the County unincorporated areas.							
F. Underground Tanks	\$253,000	\$0	\$253,000	\$0	\$0	\$0	0.0
Mandated Authority: County Code Title 11							
Provides for activities relating to storage of underground hazardous materials permitting, plan check, inspection and monitoring for the unincorporated areas.							
G. Reimbursable Services	\$428,000	\$0	\$428,000	\$0	\$0	\$0	0.1
Mandated Authority: Government Code Sections 27584 to 27585, County Code Titles 20 to 22 and 26 to 29, and County Ordinance 117555, Land Surveyor's Act, State of California Business and Professions Code Sections 8700 to 8806.							
Provides for monument preservation, and record of survey checking services, and assessment district studies.							
H. Hazardous Waste	\$2,000	\$0	\$2,000	\$0	\$0	\$0	0.0
Mandated Authority: Sally Tanner Legislation							
A minimal amount of funding is available in 2000-01, which will allow for responding to simple inquiries concerning the County Hazardous Waste Management Plan.							
I. Mapping	\$790,000	\$0	\$790,000	\$0	\$0	\$0	0.0
Mandated Authority: County Code Titles 26 to 29							
Provides for substructural mapping services for the unincorporated areas.							
J. Real Property Management	\$3,000	\$0	\$3,000	\$0	\$0	\$0	0.0
Mandated Authority: County Code Titles 26 to 29							
Provides for acquisition services, rights of way, and other property related tasks.							

49.40

Public Works - County Engineer (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
K. Geotechnical Planning/Report Review *	\$665,000	\$0	\$665,000	\$0	\$0	\$0	7.0
Mandated Authority: County Code Titles 26 to 29							
This program provides for the review of geology and soils reports and associated plans for private developments.							
Total	\$37,673,000	\$0	\$35,671,000	\$2,002,000	\$1,436,000	\$566,000	274.8

* Building and Safety Program Class has been subdivided into its four programs to further clarify priorities.

** The portion of this program cost applicable to the unincorporated area could not be determined.

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC WORKS - FACILITY PROJECT MANAGEMENT

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted* Positions
1. Disaster Projects	\$4,843,000	\$3,456,000	\$1,387,000	\$0	\$0	\$0	29.2
Mandated Program. Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for earthquake recovery work.							
2. County Projects	\$17,066,000	\$9,660,000	\$7,406,000	\$0	\$0	\$0	124.7
Mandated Program. Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for capital projects for the County of Los Angeles.							
3. Reimbursable Real Property Services	\$663,000	\$254,000	\$409,000	\$0	\$0	\$0	7.4
Mandated Program. Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities associated with the valuation, acquisition, and processing of real estate parcels.							
4. Non-County Projects	\$420,000	\$0	\$420,000	\$0	\$0	\$0	0.4
Non-mandated, Discretionary Program. Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for capital projects for Contract Cities, Private Individuals, and Other Governmental Agencies.							
Total	\$22,992,000	\$13,370,000	\$9,622,000	\$0	\$0	\$0	161.7

* Reflects positions allocated to this Fund, but budgeted in the Internal Service Fund.

49.42

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Unincorporated Services	\$293,000	\$0	\$208,000	\$85,000	\$0	\$85,000	0.0
Petition Work							
Mandated Authority: Los Angeles County Board of Supervisors.							
Provides for studies associated with forming County Improvement (CI) projects anticipated in the future. These studies are done in response to requests from the Board of Supervisors or the public. The revenue is budgeted in case Pre-CI works results in CI that will reimburse Public Works for the cost of preparing the studies. Net County Cost has become the primary source of financing in the fund. Our request reflects the same level of Net County Cost as in Fiscal Year 1999-00.							
Total	\$293,000	\$0	\$208,000	\$85,000	\$0	\$85,000	0.0

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC WORKS - PUBLIC WAYS/PUBLIC FACILITIES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Unincorporated Services							
A. Special Projects	\$2,221,000	\$2,021,000	\$0	\$200,000	\$0	\$200,000	0.0
Non-mandated - discretionary program.							
Provides funding for the Red Light Photo Enforcement Program, and emergency or urgently needed projects which cannot be financed using restricted funds, such as landslide mitigation unrelated to Flood or Road projects or rights of way. No other funding is available for these purposes.							
B. Graffiti Abatement	\$500,000	\$0	\$0	\$500,000	\$0	\$500,000	0.0
Mandated Authority: County Code Title 13, Chapter 13.2 (amended Oct. 1993) and Board of Supervisors.							
Provides for public education programs recommended by the Grand Jury and the Multi Agency Graffiti Intervention Committee (MAGIC) to promote the Countywide anti-graffiti message and for graffiti abatement in areas not included in Flood or Road rights of way. Without net County cost, the special graffiti programs, such as zero tolerance zones, in the five Supervisorial Districts, mostly financed with Flood and/or Road Funds, would have to be terminated as well as all MAGIC support.							
C. Crossing Guard Services	\$1,396,000	\$0	\$0	\$1,396,000	\$0	\$1,396,000	0.0
Non-mandated - discretionary program.							
Provides funding for nonreimbursable crossing guard services at elementary schools in the unincorporated area of Los Angeles County.							
Total	\$4,117,000	\$2,021,000	\$0	\$2,096,000	\$0	\$2,096,000	0.0

49.44

2000-01 DEPARTMENTAL PROGRAM SUMMARY

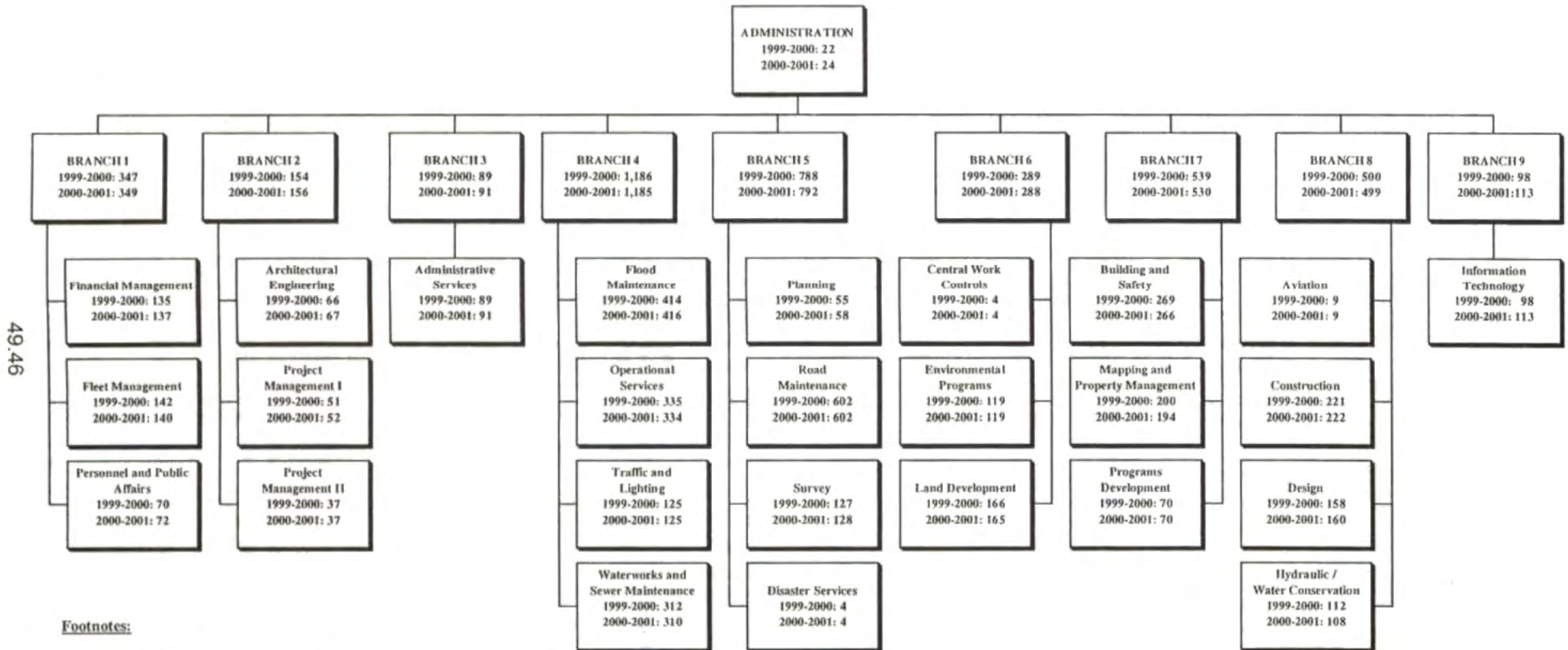
DEPARTMENT: PUBLIC WORKS - REIMBURSEMENT FOR SEWER CONSTRUCTION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Unincorporated Services							
A. Contracts Awarded - Reimbursable Projects	\$2,10,000	\$0	\$210,000	\$0	\$0	\$0	0.0
Mandated Authority: Los Angeles County Code Title 20.							
Funds reimbursement to developers who are required to install larger sewer lines than their projects would otherwise require in order to allow for future development.							
Total	\$210,000	\$0	\$210,000	\$0	\$0	\$0	0.0

LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS

TOTAL 1999-2000 ALLOWANCE AND 2000-2001 RECOMMENDED BUDGET

Total 1999-2000 Allowance: 4,012 positions *
 Total 2000-2001 Recommend: 4,027 positions *



Footnotes:

* Does not include 48 temporary positions.

REGIONAL PLANNING
JAMES E. HARTL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 6,468,884	\$ 8,046,000	\$ 8,325,000	\$ 10,086,000	\$ 9,276,000	\$ 951,000
SERVICES & SUPPLIES	1,931,386	1,913,000	1,813,000	2,363,000	1,933,000	120,000
OTHER CHARGES	76,341	88,000	101,000	93,000	93,000	-8,000
FIXED ASSETS-EQUIP	51,915	35,000	24,000	136,000	56,000	32,000
GROSS TOTAL	\$ 8,528,526	\$ 10,082,000	\$ 10,263,000	\$ 12,678,000	\$ 11,358,000	\$ 1,095,000
LESS INTRAFD TRANSFER	22,718	19,000	19,000	19,000	19,000	
NET TOTAL	\$ 8,505,808	\$ 10,063,000	\$ 10,244,000	\$ 12,659,000	\$ 11,339,000	\$ 1,095,000
REVENUE	5,027,562	4,881,000	4,831,000	5,201,000	5,201,000	370,000
NET COUNTY COST	\$ 3,478,246	\$ 5,182,000	\$ 5,413,000	\$ 7,458,000	\$ 6,138,000	\$ 725,000
BUDGETED POSITIONS	111.0	118.0	118.0	143.0	127.0	9.0
REVENUE DETAIL						
ZONING PERMITS	\$ 1,690,076	\$ 1,684,000	\$ 1,366,000	\$ 1,729,000	\$ 1,729,000	\$ 363,000
STATE-OTHER	42,758					
OTHER GOVT AGENCIES	1,468,863	1,448,000	1,580,000	1,378,000	1,378,000	-202,000
LEGAL SERVICES	346,746					
PLANNING & ENG SVCS	882,959	1,603,000	1,730,000	1,982,000	1,982,000	252,000
COURT FEES & COSTS	1,200					
LIBRARY SERVICES	5,078					
CHRGs FOR SVCS-OTHER	438,843					
MISCELLANEOUS	151,039	146,000	155,000	112,000	112,000	-43,000
TOTAL	\$ 5,027,562	\$ 4,881,000	\$ 4,831,000	\$ 5,201,000	\$ 5,201,000	\$ 370,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

To establish and maintain a continuing comprehensive long-range process for the physical, social and economic development of the County of Los Angeles. To prepare and maintain the countywide General Plan, including area and community plans, and administer the County's subdivision and zoning ordinances. To encourage business retention and promote a positive business atmosphere for the unincorporated County area. To develop and maintain an information base on demographic conditions in the County to be used in formulating programs that encourage effectuation of the County's General Plan.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects increased net County cost of \$725,000 primarily for: 1) increased case processing and environmental mitigation monitoring; 2) community implementation plans (i.e., the Santa Monica Mountains North Area Plan, the Santa Monica Mountains Local Coastal Implementation Plan, and the Santa Clarita Joint Land Use Study); 3) human resources and information technology support; and 4) negotiated increases in salaries and employee benefits. The Proposed Budget also provides for the maintenance of core mission activities including planning processes, public service, and business retention efforts.

Multi-Year Budget Planning

The Department of Regional Planning will implement its strategic plan through development of draft Land Use, Circulation, Open Space, Noise, and Safety Elements of the Countywide General Plan Update, as well as area and community plans, and through the development permit process and web-based planning information. Over the next several years, the Department will maximize efforts to promote business retention and improve quality of life through pro-active ordinance development, zoning enforcement strategies, and review of major developments such as West Creek and Playa Vista. By carefully allocating resources to incorporate local area network technologies and other web-based projects, the Department will promote productivity, efficiency, and effectiveness while enhancing communication with the public and public agencies.

Critical Needs

Increased funding to pursue the following efforts would greatly assist the Board of Supervisors and benefit the citizens of Los Angeles County: restore the operating hours of the Land Development Coordinating Center and district offices to previous service levels; modernize and streamline the County Zoning Ordinance; enhance environmental impact report (EIR) mitigation monitoring and update Environmental Guidelines to streamline existing EIR procedures and clarify standards to avert future lawsuits; initiate and implement community plans in the Florence-Firestone and East Los Angeles areas; and pursue technology improvements.

<u>Performance Indicator</u>	<u>Performance Measures</u>			
	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Total number of zoning investigators	15.0	19.0	23.0	23.0
Total number of plot plan processing planners	1.5	1.3	1.3	1.3
Total number of permit processing planners	4.0	4.0	4.0	5.0
<u>Workload/Output</u>				
Number of enforcement inspections completed	8,492	7,253	9,053	9,053
Number of District Attorney (DA) enforcement referrals	170	348	460	460
Number of plot plan actions completed (1)	1,651	1,435	1,560	1,623
Number of permits set for public hearing	233	219	225	260
<u>Efficiency</u>				
First enforcement inspections completed per investigator	566	382	394	394
DA enforcement referrals completed per investigator	11	18	20	20
Plot plan actions completed per planner	1,101	1,148	1,248	1,298
Permits set for public hearing per planner	58	55	56	52
<u>Effectiveness/Outcome</u>				
Percentage of first inspections completed within 30 days of receipt of complaint	99%	99%	99%	99%
Percentage of violations referred to the DA (2)	78%	76%	76%	76%
Percentage of plot plan actions completed within 16 weeks	90%	90%	90%	90%
Percentage of permits set for public hearing within 180 days of environmental/subdivision clearance	85%	85%	85%	85%

Performance Measures (cont'd)

Objectives for 2000-01

- Complete 99 percent of all zoning enforcement first inspections within 30 days of receipt of complaint.
- Complete 76 percent of all DA zoning enforcement referrals still non-complying after issuance of order to comply (within 9 months), excluding garage conversion cases.
- Take action on 90 percent of all plot plans within 16 weeks of a complete filing.
- Set 85 percent of permit public hearings within 180 days of environmental/subdivision clearance.

Explanatory Notes

- (1) Plot plan actions during this period reflect a concerted effort to update records and complete processing of inactive cases.
- (2) Within nine months after issuance of order to comply.

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 525,000	\$ --	\$ 525,000	5.0
	<u>Community Implementation Plans:</u> Reflects an increase of 5.0 planning positions and increased services and supplies requirements associated with the Santa Monica Mountains North Area Plan, the Santa Monica Mountains Local Coastal Implementation Plan, and the Santa Clarita joint land use study.			
2.	\$ 130,000	\$ 752,000	\$ (-622,000)	2.0
	<u>Current Planning:</u> Reflects an increase of 1.0 Senior Regional Planning Assistant to accommodate anticipated increases in case processing, and 1.0 Biologist to review project biological information and to provide environmental mitigation monitoring in compliance with the California Environmental Quality Act (CEQA), which is more than offset by increases in permit, subdivision, mitigation monitoring, and large-development revenues.			
3.	\$ 39,000	\$ (-31,000)	\$ 70,000	--
	<u>Land Use Regulation Services:</u> Reflects an increase in Revised Exhibit A and Land Divisions/Research requirements, and a decrease in Community Development Commission and Puente Hills Landfill mitigation funding.			
4.	\$ (-140,000)	\$ (-338,000)	\$ 198,000	--
	<u>Advance Planning Services:</u> Reflects a decrease in grant revenue from the California Coastal Commission and the Southern California Association of Governments, partially offset by a decrease in associated services and supplies funding.			
5.	\$ 341,000	\$ (-13,000)	\$ 354,000	2.0
	<u>Support Services:</u> Reflects an increase of 2.0 positions primarily for departmentwide program analysis, human resources and information technology support requirements, as well as an increase in associated services and supplies and fixed assets requirements. Also reflects reduction in changes for services based on experience.			

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>	<u>Net County Cost</u>		<u>Positions</u>
<u>Other Changes</u>					
1.	\$ 94,000	\$ --	\$ 94,000		--
<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.					
2.	\$ 89,000	\$ --	\$ 89,000		--
<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.					
3.	\$ 21,000	\$ --	\$ 21,000		--
<u>Retirement Debt Service:</u> Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.					
4.	\$ (-4,000)	\$ --	\$ (-4,000)		--
<u>Countywide Cost Allocation Plan:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.					
Total \$	1,095,000	\$ 370,000	\$ 725,000		9.0

REGIONAL PLANNING

JAMES E. HARTL, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	6,427,000	6,408,000	6,981,000	554,000
Employee Benefits	1,898,000	1,638,000	2,295,000	397,000
Total Salaries and Employee Benefits	8,325,000	8,046,000	9,276,000	951,000
<u>Services & Supplies</u>				
Admin & General	0	1,000	1,000	1,000
Communications	120,000	120,000	105,000	(15,000)
Computer Equipment-Non Capital	21,000	207,000	223,000	202,000
Computer Software	0	5,000	31,000	31,000
Information Technology Services	100,000	19,000	149,000	49,000
Insurance	4,000	2,000	2,000	(2,000)
Maintenance-Bldgs & Improv	208,000	377,000	255,000	47,000
Memberships	3,000	1,000	1,000	(2,000)
Miscellaneous Expense	6,000	2,000	3,000	(3,000)
Office Expense-Other	200,000	183,000	137,000	(63,000)
Office Expense-Postage	25,000	26,000	32,000	7,000
Office Expense-Stat & Forms	61,000	45,000	50,000	(11,000)
Other Operations	1,000	0	0	(1,000)
Professional & Spec Svcs	603,000	436,000	445,000	(158,000)
Publications & Legal Notice	45,000	73,000	77,000	32,000
Rents & Leases-Bldg & Improv	2,000	3,000	2,000	0
Rents & Leases-Equipment	35,000	31,000	31,000	(4,000)
Special Departmental Expense	31,000	10,000	14,000	(17,000)
Telecommunications	18,000	15,000	17,000	(1,000)
Training	0	49,000	42,000	42,000
Trans & Travel-Auto Mileage	43,000	43,000	52,000	9,000
Trans & Travel-Auto Service	15,000	21,000	21,000	6,000
Trans & Travel-Other	3,000	0	0	(3,000)
Trans & Travel-Traveling	6,000	5,000	6,000	0
Utilities	263,000	239,000	237,000	(26,000)
Total Services & Supplies	1,813,000	1,913,000	1,933,000	120,000
<u>Other Charges</u>				
Judgments & Damages	8,000	0	5,000	(3,000)
Other Charges	93,000	88,000	88,000	(5,000)
Total Other Charges	101,000	88,000	93,000	(8,000)
<u>Fixed Assets</u>				
Equipment	24,000	35,000	56,000	32,000
Total Fixed Assets	24,000	35,000	56,000	32,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0

Regional Planning (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Expenditure Distributions	0	0	0	0
Gross Total	10,263,000	10,082,000	11,358,000	1,095,000
Less: Intrafund Transfers	19,000	19,000	19,000	0
TOTAL NET REQUIREMENTS	10,244,000	10,063,000	11,339,000	1,095,000
REVENUES:				
Licenses, Permits & Franchises	1,366,000	1,684,000	1,729,000	363,000
Intergovernmental Revenues:				
Other	1,580,000	1,448,000	1,378,000	(202,000)
Charges For Services	1,730,000	1,603,000	1,982,000	252,000
Miscellaneous	155,000	146,000	112,000	(43,000)
TOTAL REVENUES	4,831,000	4,881,000	5,201,000	370,000
NET COUNTY COST	5,413,000	5,182,000	6,138,000	725,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: REGIONAL PLANNING

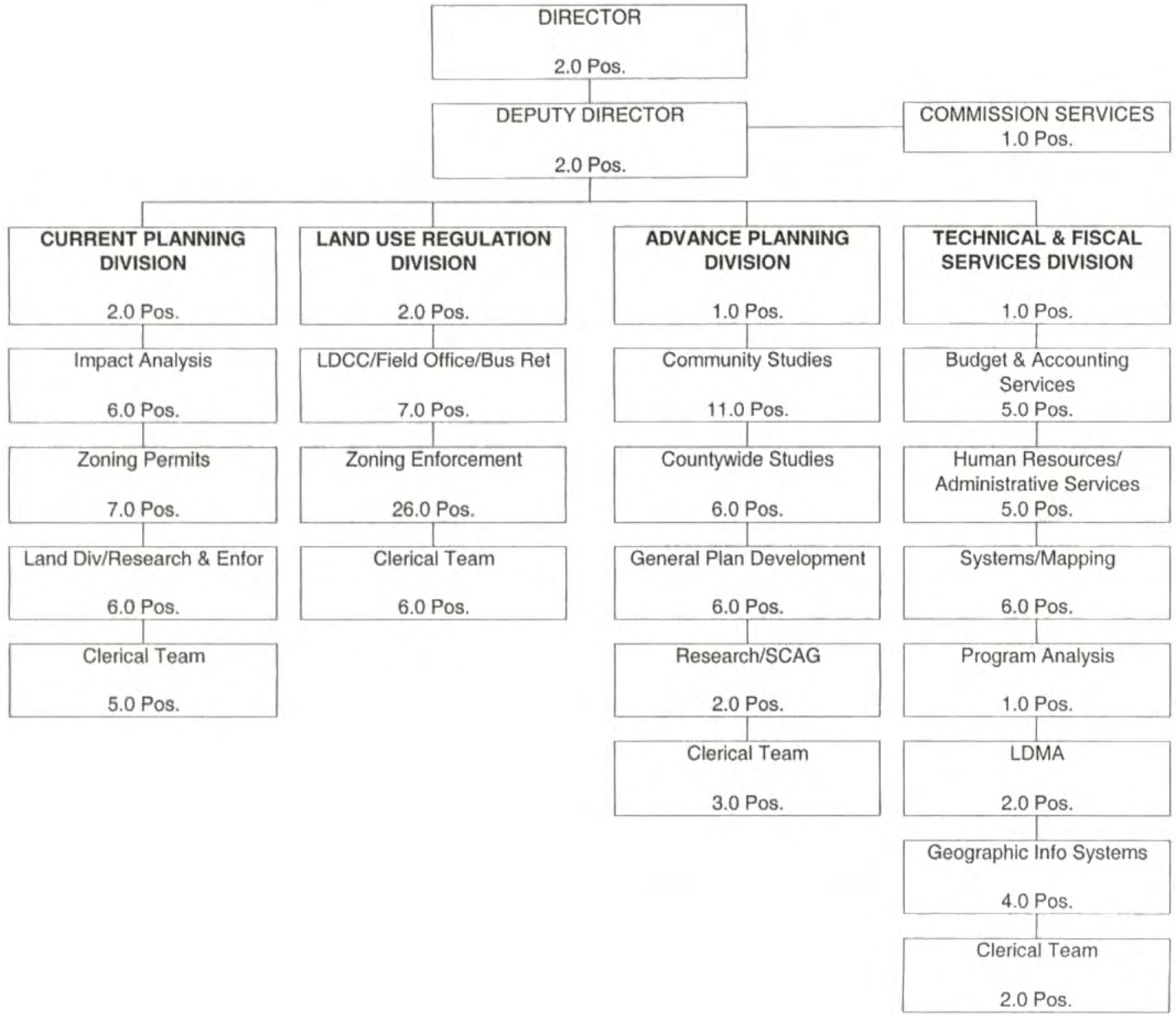
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Contract City Services	\$5,000	\$0	\$5,000	\$0	\$0	\$0	0.0
<p>A. Current Planning Services Mandated program with discretionary level.</p> <p>The Current Planning program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and state law pertaining to land use, subdivision processing and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County Codes, State and Federal regulations, including the California Environmental Quality Act (CEQA) and the State Subdivision Map Act.</p>							
2. Unincorporated Services	\$11,353,000	\$19,000	\$5,196,000	\$6,138,000	\$1,196,000	\$4,942,000	127.0
<p>A. Current Planning Services Mandated program with discretionary level.</p> <p>The Current Planning program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and state law pertaining to land use, subdivision processing and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County Codes, State and Federal regulations, including the California Environmental Quality Act (CEQA) and the State Subdivision Map Act. Includes revenue earned by costs incurred in the Administration and Support Programs.</p>							
B. Land Use Regulation Services	\$3,198,000	\$17,000	\$2,327,000	\$854,000	\$402,000	\$452,000	41.0
<p>Mandated program with discretionary service level.</p> <p>The Land Use Regulation Program is aimed at correcting zoning code violations in numerous communities by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations. Staff also provides selected field office services in nine different areas, zoning and land development information counseling at our downtown headquarters, and encourages business retention by providing expanded "One Stop" counseling services. Includes revenue earned by costs incurred in the Administration and Support Programs.</p>							
C. Advance Planning Services	\$2,641,000	\$0	\$764,000	\$1,877,000	\$245,000	\$1,632,000	29.0
<p>Mandated program with discretionary service level.</p> <p>The Advance Planning program provides for the preparation of plans, programs and implementation measures to guide development and growth utilizing public input in conjunction with the Countywide General Plan, Community Plans, various ordinances and Community Standards Districts. Staff prepares plans which contain goals, policies, objectives, standards and procedures to guide land use growth along with revitalization strategies and proactive planning measures to improve the quality of life. Includes revenue earned by costs incurred in the Administration and Support Programs.</p>							

50.6

Regional Planning (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
2. Unincorporated Services (cont'd)							
D. Support Services Mandated program with discretionary service level.	\$1,979,000	\$0	\$184,000	\$1,795,000	\$118,000	\$1,677,000	13.0
<p>Provides support services not directly identified to programs. Includes costs for information systems development, operation and maintenance, facilities services, utilities, rent, insurance, Internal Services, CWIRS, training, equipment leases and capital lease costs. Revenue reflects surcharges collected for the operation of the departmental case tracking system (CTRAK), and reimbursement from Co-generation revenue, the sale of publications, and witness fees. Revenue to reimburse costs incurred by support services is included in Current Planning, Land Use Regulation, and Advance Planning Programs.</p>							
E. Administration Mandated program with discretionary service level.	\$1,418,000	\$2,000	\$0	\$1,416,000	\$176,000	\$1,240,000	18.0
<p>Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, payroll, procurement services, and human resources. IFT reflects reimbursement from the Fire Department for accounting services. Revenue to reimburse costs incurred by administration is included in Current Planning, Land Use Regulation, and Advance Planning Programs.</p>							
Total	\$11,358,000	\$19,000	\$5,201,000	\$6,138,000	\$1,196,000	\$4,942,000	127.0

DEPARTMENT OF REGIONAL PLANNING
James E. Hartl, Director
Total 2000-2001 Proposed Budget Positions = 127



REGISTRAR-RECORDER/COUNTY CLERK
CONNIE B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 28,841,392	\$ 34,325,000	\$ 35,135,000	\$ 37,565,000	\$ 37,528,000	\$ 2,393,000
SERVICES & SUPPLIES	24,678,878	26,798,000	25,959,000	26,145,000	25,873,000	-86,000
OTHER CHARGES	2,617,471	2,725,000	2,811,000	2,623,000	2,623,000	-188,000
FIXED ASSETS-EQUIP	882,436	801,000	1,122,000	592,000	592,000	-530,000
OTHER FINANCING USES	139,472	157,000	157,000	96,000	96,000	-61,000
GROSS TOTAL	\$ 57,159,649	\$ 64,806,000	\$ 65,184,000	\$ 67,021,000	\$ 66,712,000	\$ 1,528,000
LESS INTRAFD TRANSFER	882,280	586,000	572,000	674,000	674,000	102,000
NET TOTAL	\$ 56,277,369	\$ 64,220,000	\$ 64,612,000	\$ 66,347,000	\$ 66,038,000	\$ 1,426,000
REVENUE	42,073,885	47,976,000	48,368,000	50,103,000	50,103,000	1,735,000
NET COUNTY COST	\$ 14,203,484	\$ 16,244,000	\$ 16,244,000	\$ 16,244,000	\$ 15,935,000	\$ -309,000
BUDGETED POSITIONS	730.0	768.0	768.0	845.0	838.0	70.0
REVENUE DETAIL						
OTHER LIC & PERMITS	\$ 1,011,925	\$ 1,158,000	\$ 1,040,000	\$ 1,158,000	\$ 1,158,000	\$ 118,000
STATE-OTHER	1,587,353	2,684,000	1,761,000	2,161,000	2,161,000	400,000
ELECTION SERVICES	4,791,937	5,855,000	4,929,000	4,434,000	4,434,000	-495,000
RECORDING FEES	33,440,208	37,145,000	39,702,000	41,410,000	41,410,000	1,708,000
CHRGs FOR SVCS-OTHER	458,256	333,000	429,000	333,000	333,000	-96,000
OTHER SALES	22,126	39,000	22,000	40,000	40,000	18,000
MISCELLANEOUS	512,080	762,000	485,000	567,000	567,000	82,000
OPERATING TRANSFER IN	250,000					
TOTAL	\$ 42,073,885	\$ 47,976,000	\$ 48,368,000	\$ 50,103,000	\$ 50,103,000	\$ 1,735,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY ELECTIONS	

Mission Statement

To register voters; conduct Federal, State, local, and special elections; verify initiatives and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the Federal and State Constitutions, State Codes, and County Ordinances.

2000-01 Budget Message

The 2000-01 Proposed Budget includes resources necessary to conduct the November 2000 Presidential General Election, as well as mandated Recorder and County Clerk activities. As in the past, there is no funding for unscheduled special elections. The Proposed Budget reflects a net County cost decrease of \$309,000 primarily due to the elimination or reduction of one-time funding for: 1) the Open Primary Election; 2) the Vitals/Recorder Imaging Project-Phase III; 3) the Census 2000 Outreach Program; reductions are also attributable to cyclical adjustments between odd-and-even numbered years and a reduction in overtime funding; and 4) facilities maintenance and fixed assets.

2000-01 Budget Message (cont'd)

The decreases are partially offset by funding for: 1) microfilm conversion of vital records; 2) compliance with legislative requirements to tabulate votes cast by absentee ballot and at the polling place by precinct (AB 1530), offset with State reimbursement; 3) reapportionment costs associated with the restructuring of boundary lines related to elections and the completion of the 2000 Census; 4) negotiated increases in salaries and employee benefits; 5) staff and related operational costs for the Airport Courthouse; 6) the Department's Phase III staffing request (70.0 additional positions to enhance the Department's ability to meet its mission, including providing quality and timely public service); and 7) information technology contracts and services.

Multi-Year Budget Planning

The Department's strategic plan will continue to focus on automation efficiencies to improve elections, registration and recorder/county clerk services. The key objectives for 2000-01 are to continue the Phase III Vitals/Recorder Imaging Project; expand the installation of a local area network (LAN) to all management to efficiently share and store information within the Department; upgrade the current communications infrastructure that supports the Department's basic office automation systems; and explore the feasibility of expanding remote tally operations and touchscreen voting opportunities within funding capabilities.

Critical Needs

The Department's critical need continues to be the replacement of the Department's antiquated, deteriorating wooden voting booths that are about 40 years old with lightweight, portable plastic voting booths. Other critical needs relate to facility upkeep and repairs.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
REGISTRATION				
<u>Input</u>				
Assigned Staff:				
Data entry clerks	13	16	13	16
Petition signature checkers	50	35	70	14
Absent voting processing clerks	15	15	19	19
Data entry clerks	15	14	14	14
<u>Workload/Output</u>				
Volumes:				
Affidavit intake	559,301	485,573	550,000	725,000
Petition signatures (received and processed)	2,424,979	1,038,277	2,500,000	500,000
Absent voter requests	552,455	513,472	650,000	700,000
Registration updates	1,311,213	1,012,186	1,100,000	1,200,000
<u>Efficiency</u>				
Quantity per worker:				
Affidavits worked	43,023	30,348	42,308	45,313
Signatures processed	48,500	29,665	35,714	35,714
Absent voters processed	36,830	34,231	34,211	36,842
Registrations updated	87,414	72,299	78,571	85,714

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
REGISTRATION (cont'd)				
<u>Effectiveness/Outcome</u>				
Production standard:				
Affidavits worked	95.6%	67.4%	94.0%	100.7%
Signatures processed	194.0%	118.7%	142.9%	142.9%
Absent voters processed	102.3%	95.1%	95.0%	102.3%
Registrations updated	106.6%	88.2%	95.8%	104.5%
<u>Objectives for 2000-01</u>				
--	Exceed production average of 45,000 affidavits per worker.			
--	Exceed production average of 25,000 signatures per worker.			
--	Exceed production average of 36,000 absent voters per worker.			
--	Exceed production average of 82,000 registration updates per worker.			
--	Within three days, verify candidate nomination papers, update affidavits of registration, and process absentee ballot requests.			
--	Certify initiatives and referendum petitions within 30 days.			
ELECTIONS				
<u>Input</u>				
Assigned staff:				
Address snags	4	6	4	4
Telephone inquiries	2	2	2	2
Precinct map processing	5	6	6	6
Precinct realignment	5	1	3	3
<u>Workload/Output</u>				
Volumes:				
Address snags received	21,184	20,121	18,000	18,000
Telephone calls received	14,909	13,187	15,000	15,000
Maps received	1,737	1,807	1,500	1,500
Precincts realigned	3,405	84	1,000	1,000
<u>Efficiency</u>				
Quantity per worker:				
Address snags worked	5,296	3,354	4,500	4,500
Telephone calls answered	7,455	6,594	7,500	7,500
Precinct maps processed	347	301	250	250
Precincts realigned	681	84	333	333
<u>Effectiveness/Outcome</u>				
Production standard:				
Addresses resolved	132.4%	83.9%	112.5%	112.5%
Telephone calls resolved	99.4%	87.9%	100.0%	100.0%
Precinct maps processed	115.7%	100.3%	83.3%	83.3%
Precincts realigned	340.1%	42.0%	166.5%	166.5%

Objectives for 2000-01

- Maintain per worker production average of 4,000 addresses worked.
- Maintain per worker production average of 7,500 telephone calls answered.
- Maintain per worker production average of 300 maps processed.
- Maintain per worker production average of 200 precincts realigned.

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
RECORDER/COUNTY CLERK				
<u>Input</u>				
Assigned staff:				
Document examiners	14	14	20	20
Document microfilm/imaging operators	7	8	16	16
Counter/mail	80	80	80	80
<u>Workload/Output</u>				
Volumes:				
Documents recorded	1,918,020	2,195,430	2,300,000	2,300,000
Documents microfilmed/imaged	4,795,050	8,341,347	10,350,000	10,350,000
Marriage license/certified copy requests	653,542	1,367,975	686,200	720,530
<u>Efficiency</u>				
Quantity per worker:				
Documents recorded	137,001	156,816	115,000	115,000
Documents microfilmed/imaged	685,007	1,042,668	646,875	646,875
Marriage licenses/certified copies issued	8,169	17,100	8,578	9,007
<u>Effectiveness/Outcome</u>				
Production standard:				
Documents recorded	91.3%	104.5%	76.7%	76.7%
Documents microfilmed/imaged	89.0%	135.4%	84.0%	84.0%
Marriage licenses/certified copies issued	102.1%	213.8%	107.2%	112.6%

Objectives for 2000-01

Objectives amended in 1998-99 and again in 1999-00 for Documents Recorded only.

- Exceed production average of 150,000 documents per examiner, and 770,000 microfilmed images per operator.
- Exceed production average of 8,000 marriage licenses/certified copies issued per worker.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ 778,000	\$ --	\$ 778,000	8.0
<u>Executive Office</u> : Reflects an increase of 8.0 positions, including 2.0 Assistant Registrar-Recorder/County Clerks and temporary Election Assistant I positions to provide direction, administration, supervision, and improve management and quality control of critical election, recorder and county clerk operations.				
2.	\$ 599,000	\$ 159,000	\$ 440,000	15.0
<u>Administrative Support</u> : Reflects 15.0 additional administrative support positions, partially offset with recorder revenue, for human resources, accounting, procurement and the information technology divisions to improve management information and quality control.				

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>		<u>Net County Cost</u>	<u>Positions</u>
<u>Program Changes (cont'd)</u>					
3.	\$ 283,000	\$ --		\$ 283,000	9.0
<u>Election Polls:</u> Reflects 9.0 additional clerical type positions for increased workload demands due to legal mandates regarding election polls.					
4.	\$ 463,000	\$ --		\$ 463,000	24.0
<u>Data Entry and Signature Verification:</u> Reflects 24.0 additional clerical items due to increased workload for data entry and signature verification.					
5.	\$ 509,000	\$ 118,000		\$ 391,000	30.0
<u>Birth, Death, and Marriage Recording:</u> Reflects 30.0 additional clerical positions for increased birth, death and marriage recording, partially offset with recorder revenue and reductions in temporary staffing.					
6.	\$ 721,000	\$ --		\$ 721,000	--
<u>Election Materials Processing Section:</u> Reflects additional funding for temporary staffing in the elections materials processing section to cover seasonal workloads.					
7.	\$ (-500,000)	\$ --		\$ (-500,000)	--
<u>Open Primary:</u> Reflects the elimination of one-time services and supplies funding for costs associated with the Open Primary Election.					
8.	\$ (-300,000)	\$ --		\$ (-300,000)	--
<u>Vitals/Recorder Imaging Project-Phase III:</u> Reflects a decrease in services and supplies for the Vitals/Recorder Imaging Project - Phase III due to partial completion of the project.					
9.	\$ (-272,000)	\$ --		\$ (-272,000)	(-6.0)
<u>Census 2000 Outreach Program:</u> Reflects the elimination of temporary staffing and services and supplies, for Board-approved outreach activities as recommended by the Census 2000 Complete Count Committee.					
10.	\$ (-1,661,000)	\$ (-495,000)		\$ (-1,166,000)	--
<u>Election Changes:</u> Reflects cyclical adjustments between odd-number Uniform Districts Elections (UDEL)/primary Elections year and General Elections held in even numbered years.					
11.	\$ 500,000	\$ 500,000		\$ --	--
<u>Microfilm Conversion of Vital Records:</u> Reflects funding for contract services to convert vital images to microfilm, fully offset with recorder revenue.					
12.	\$ 400,000	\$ 400,000		\$ --	--
<u>Elections Precinct Votes Results:</u> Reflects funding to comply with AB 1530 requirements pertaining to tabulation of votes cast by absentee ballot and at the polling place by precinct, offset by State reimbursement.					

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
13.	\$ 200,000	\$ --	\$ 200,000	--
	<u>Reapportionment:</u> Reflects funding for costs associated with the restructuring of boundary lines related to elections, after the completion of the 2000 Census.			
<u>Other Changes</u>				
1.	\$ 335,000	\$ --	\$ 335,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 179,000	\$ --	\$ 179,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 89,000	\$ --	\$ 89,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ (-361,000)	\$ --	\$ (-361,000)	(-10.0)
	<u>Staffing Adjustments:</u> Reflects the deletion of 10.0 vacant clerical items.			
5.	\$ (-1,000,000)	\$ --	\$ (-1,000,000)	--
	<u>Reduction in Overtime Funding:</u> Reflects a reduction in overtime as a result of increased staffing.			
6.	\$ 34,000	\$ --	\$ 34,000	--
	<u>Airport Courthouse:</u> Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures.			
7.	\$ (-1,600,000)	\$ --	\$ (-1,600,000)	--
	<u>Facility Maintenance:</u> Reflects the elimination of one-time funding to replace the Norwalk Headquarters facility employee and public parking lots and refurbish five elevators.			
8.	\$ 2,660,000	\$ --	\$ 2,660,000	--
	<u>Information Technology (IT):</u> Reflects funding for various IT election and precinct projects and IT-related costs from other county departments.			
9.	\$ 190,000	\$ (-34,000)	\$ 224,000	--
	<u>Services and Supplies:</u> Reflects an increase in professional and specialized services and a decrease in charges for services based on experience.			

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
10.	\$ (-74,000)	\$ --	\$ (-74,000)	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
11.	\$ (-114,000)	\$ 102,000	\$ (-216,000)	--
	<u>Other Charges:</u> Reflects a reduction in costs associated with insurance premiums and judgments and damages claims, and an increase in intrafund transfer, based on experience.			
12.	\$ (-530,000)	\$ --	\$ (-530,000)	--
	<u>Fixed Assets:</u> Reflects the elimination of one-time fixed assets funding.			
13.	\$ --	\$ 1,087,000	\$ (-1,087,000)	--
	<u>Recorder Revenues:</u> Reflects increases in various recorder revenue, based on actual experience.			
Total \$	1,528,000	\$ 1,837,000	\$ (-309,000)	70.0

REGISTRAR-RECORDER/COUNTY CLERK

CONNOR B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	24,949,000	23,449,000	27,429,471	2,480,471
Employee Benefits	10,186,000	10,876,000	10,098,529	(87,471)
Total Salaries and Employee Benefits	35,135,000	34,325,000	37,528,000	2,393,000
<u>Services & Supplies</u>				
Communications	1,074,000	989,000	1,118,000	44,000
Computer Equipment-Non Capital	0	635,000	642,000	642,000
Computer Software	0	422,000	423,000	423,000
Damage Repair	13,000	13,000	13,000	0
Household Expense	5,000	5,000	5,000	0
Information Technology Services	3,522,000	4,856,000	3,937,000	415,000
Insurance	64,000	64,000	77,000	13,000
Maintenance-Bldgs & Improv	2,538,000	2,022,000	1,463,000	(1,075,000)
Maintenance-Equipment	520,000	335,000	341,000	(179,000)
Memberships	3,000	3,000	3,000	0
Miscellaneous Expense	2,000	30,000	29,000	27,000
Office Expense- Computer Related Supp	593,000	99,000	100,000	(493,000)
Office Expense-Other	382,000	315,000	326,000	(56,000)
Office Expense-Postage	2,300,000	2,021,000	2,040,000	(260,000)
Office Expense-Stat & Forms	507,000	740,000	743,000	236,000
Professional & Spec Svcs	8,357,000	8,173,000	8,706,000	349,000
Publications & Legal Notice	80,000	80,000	80,000	0
Rents & Leases-Bldg & Improv	640,000	640,000	666,000	26,000
Rents & Leases-Equipment	29,000	29,000	31,000	2,000
Special Departmental Expense	4,126,000	4,072,000	3,775,000	(351,000)
Telecommunications	216,000	339,000	363,000	147,000
Training	15,000	16,000	16,000	1,000
Trans & Travel-Auto Service	413,000	367,000	328,000	(85,000)
Trans & Travel-Other	10,000	7,000	11,000	1,000
Trans & Travel-Traveling	20,000	30,000	30,000	10,000
Utilities	530,000	496,000	607,000	77,000
Total Services & Supplies	25,959,000	26,798,000	25,873,000	(86,000)
<u>Other Charges</u>				
Capital Leases	2,750,000	2,664,000	2,574,000	(176,000)
Judgments & Damages	60,000	60,000	48,000	(12,000)
Other Charges	1,000	1,000	1,000	0
Total Other Charges	2,811,000	2,725,000	2,623,000	(188,000)

Registrar-Recorder/County Clerk (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Fixed Assets</u>				
Equipment	1,122,000	801,000	592,000	(530,000)
Total Fixed Assets	1,122,000	801,000	592,000	(530,000)
<u>Other Financing Uses</u>				
Operating Transfers Out	157,000	157,000	96,000	(61,000)
Total Other Financing Uses	157,000	157,000	96,000	(61,000)
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	65,184,000	64,806,000	66,712,000	1,528,000
Less: Intrafund Transfers	572,000	586,000	674,000	102,000
TOTAL NET REQUIREMENTS	64,612,000	64,220,000	66,038,000	1,426,000
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits & Franchises	1,040,000	1,158,000	1,158,000	118,000
Intergovernmental Revenues:				
State	1,761,000	2,684,000	2,161,000	400,000
Charges For Services	45,060,000	43,332,000	46,177,000	1,117,000
Miscellaneous	507,000	802,000	607,000	100,000
TOTAL REVENUES	48,368,000	47,976,000	50,103,000	1,735,000
NET COUNTY COST	16,244,000	16,244,000	15,935,000	(309,000)

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: REGISTRAR-RECORDER/COUNTY CLERK

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Elections	\$24,335,000	\$0	\$6,456,000	\$17,879,000	\$3,260,000	\$14,619,000	252.0

Mandated by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar Recorder/County Clerk as the principal election officer through the conduct of federal, state, local, and special elections.

Major activities include: Provide information to candidates and campaigns including updating of district and precinct boundaries, and providing ballot, campaign, candidate filing and financial disclosure; provide information to the voter on the printing and mailing of election sample ballots, furnishing polling place location and absentee voting information, and public access; conduct elections including the recruitment of polls and poll officers, collecting, processing, and counting ballots, processing and storing election materials, and certifying election results; and provide training for poll officers, precinct officers and election day personnel.

2. Registration	\$8,655,000	\$0	\$345,000	\$8,310,000	\$1,782,000	\$6,528,000	143.0
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Mandated by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar Recorder/County Clerk as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County and verifying petition, nomination and absent voter signatures.

Major activities include: Register to vote eligible population and promote community development including distribution and receipt of voter registration affidavits; process new affidavits and update voter records; perform signature verifications including absentee ballot signatures and petition signatures; and provide public information through distribution of registration and election information.

3. Recorder/County Clerk	\$27,241,000	\$674,000	\$43,302,000	(\$16,735,000)	\$4,808,000	(\$21,543,000)	376.0
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Mandated by California Government Code, Section 27201, Civil Code Section 1172, and the non-judicial portions of the California Government Code, Section 26800. Fulfills the legal role of the Registrar Recorder/County Clerk as the principal recording officer through recording documents, maintaining birth, death, and marriage records, issuing marriage licenses, filing fictitious business names and notary bonds, and collecting Documentary Transfer Tax for the County General Fund.

Major activities include: Examine, record and microfilm all instruments, judgments, and associated records submitted for recordation and make available for public inspection within prescribed legal timeframes; establish and maintain a grantee/grantor index of real estate property transactions (production of the daily index is critical to the public, real estate and financial community); record and process requests for birth, marriage, and death certificates; and record and issue copies of Fictitious Business Name filings, issue and record public and confidential marriage licenses, and perform marriage ceremonies.

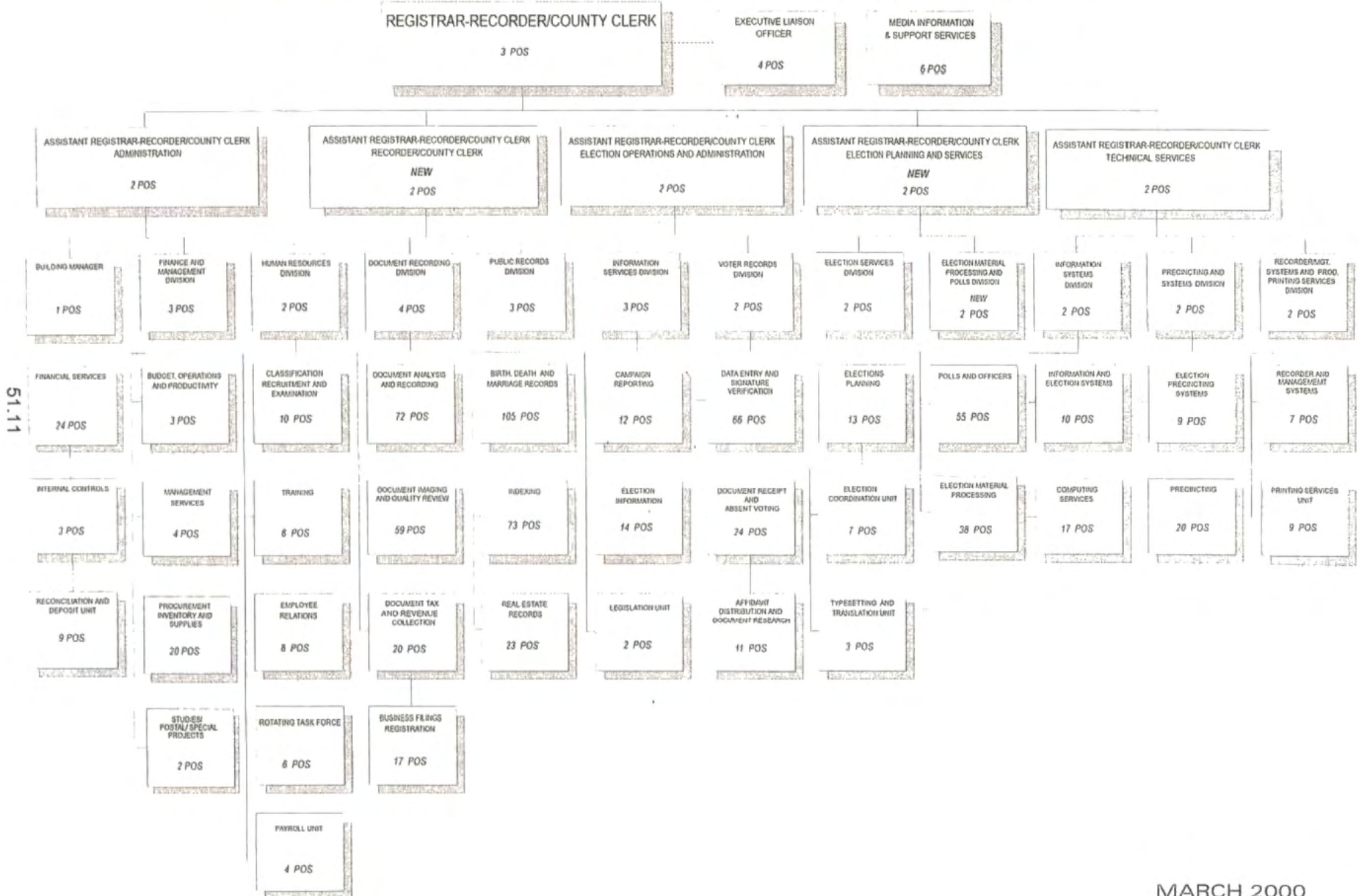
Registrar-Recorder/County Clerk (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Administration	\$6,481,000	\$0	\$0	\$6,481,000	\$659,000	\$5,822,000	67.0
<p>Non-mandated, discretionary program. Supports the Registrar Recorder/County Clerk through management of fiscal and purchasing services, facility management coordination, legislative analysis and review, media interaction and community relations.</p> <p>Major activities include: Process and distribute to the County and its 88 cities over \$180 million in revenue; provide leadership, planning, and direction to the Election, Registration and Recorder/County Clerk programs; improve and expand public service delivery and community outreach with limited resources; and provide necessary program oversight and monitoring to maintain quality public service delivery.</p>							
Total	\$66,712,000	\$674,000	\$50,103,000	\$15,935,000	\$10,509,000	\$5,426,000	838.0

REGISTRAR-RECORDER/COUNTY CLERK

CONN Y B. McCORMACK

Total 2000-2001 Budgeted Positions = 838.0



RENT EXPENSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 69,899,938	\$ 85,431,000	\$ 86,059,000	\$ 101,912,000	\$ 101,912,000	\$ 15,853,000
LESS EXPENDITURE DIST	64,362,046	81,710,000	81,608,000	97,826,000	97,826,000	16,218,000
TOT S & S	5,537,892	3,721,000	4,451,000	4,086,000	4,086,000	-365,000
OTHER CHARGES	191,112,224	206,762,000	214,225,000	219,609,000	219,609,000	5,384,000
LESS EXPENDITURE DIST	168,255,546	180,135,000	185,876,000	192,655,000	192,655,000	6,779,000
TOT OTH CHR	22,856,678	26,627,000	28,349,000	26,954,000	26,954,000	-1,395,000
GROSS TOTAL	\$ 28,394,570	\$ 30,348,000	\$ 32,800,000	\$ 31,040,000	\$ 31,040,000	\$ -1,760,000
REVENUE	1,314,913	780,000	3,232,000	2,930,000	2,930,000	-302,000
NET COUNTY COST	\$ 27,079,657	\$ 29,568,000	\$ 29,568,000	\$ 28,110,000	\$ 28,110,000	\$ -1,458,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 1,314,913	\$ 780,000	\$ 3,232,000	\$ 2,930,000	\$ 2,930,000	\$ -302,000
TOTAL	\$ 1,314,913	\$ 780,000	\$ 3,232,000	\$ 2,930,000	\$ 2,930,000	\$ -302,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

2000-01 Budget Message

To finance payments for leased space either from the private sector or to fund annual obligations for long-term financing of capital construction to house County programs and fund expenses required to facilitate space consolidations and other activities required to facilitate compliance with the Board-approved Asset Management principles. With the exception of specific court-related space costs, the Emergency Operations Center (EOC), and the Disney Parking Structure, all leased space costs and debt service are financed in the departmental operating budgets. Net County cost reflected in this budget includes non-billable rent payment components under A-87.

The proposed changes include increases in appropriation authority to finance lease payments for new departmental budgeted positions, especially in the Departments of Public Social Services, Children and Family Services, District Attorney Bureau of Family Support, Sheriff, Community and Senior Services, and Mental Health, and debt service payments for capital construction projects. In addition, adjustments and certain other additions have been incorporated for anticipated rent, taxes, insurance, and operating and labor expenses for existing facilities. The decreased Rent Expense results from the continuing implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments, the termination of leases, the conclusion of payments for bond-financed facilities, insurance savings and the recovery of costs from the respective departments.

Rent Expense (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ (-1,644,000)	\$ --	\$ (-1,644,000)	--
	Impact of the continued implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments.			
2.	\$ --	\$ --	\$ --	--
	Appropriation has increased \$4,295,018, fully offset by Expenditure Distribution (ED) to the Courthouse Construction Fund, required for a bond payment increase for the new Airport Courthouse offset by a reduction in the bond payments for the Van Nuys Courthouse.			
3.	\$ (-116,000)	\$ (-302,000)	\$ 186,000	--
	Includes funding for \$1,365,372 increased debt service for the LAC+USC replacement project fully offset by ED to the Department of Health Services. With the exception of a \$186,000 increase in debt service for the Disney Parking Structure, all other appropriation adjustments are fully offset by ED to various departments, including projected lease costs for space for anticipated new programs and employees.			
Total \$	\$ (-1,760,000)	\$ (-302,000)	\$ (-1,458,000)	0.0

SPECIAL ASSESSMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
OTHER CHARGES	\$ 200,751	\$ 252,000	\$ 252,000	\$ 252,000	\$ 252,000	\$
LESS EXPENDITURE DIST	108,801	109,000	109,000	109,000	109,000	
TOT OTH CHRG	91,950	143,000	143,000	143,000	143,000	
GROSS TOTAL	\$ 91,950	\$ 143,000	\$ 143,000	\$ 143,000	\$ 143,000	\$
REVENUE		3,000	3,000	3,000	3,000	
NET COUNTY COST	\$ 91,950	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$
REVENUE DETAIL						
MISCELLANEOUS	\$	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$
TOTAL	\$	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

2000-01 Budget Message

The appropriation is used to pay assessments and taxes levied against the County by various agencies for the operation, maintenance, or improvement of streets and property for the performance of work related to grading, paving, or oiling streets, construction of sidewalks, steps, curbs, gutters, sanitary sewers, drains, and lighting.

SHERIFF
LEROY D. BACA, SHERIFF

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,023,392,433	\$ 1,095,692,000	\$ 1,090,639,000	\$ 1,213,913,000	\$ 1,116,452,000	\$ 25,813,000
SERVICES & SUPPLIES	211,678,042	250,461,000	249,127,000	266,212,000	249,202,000	75,000
LESS EXPENDITURE DIST	29,715,624	40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S	181,962,418	210,461,000	209,127,000	226,212,000	209,202,000	75,000
OTHER CHARGES	74,189,366	77,065,000	77,065,000	77,065,000	77,065,000	
FIXED ASSETS-EQUIP	7,668,572	11,598,000	11,269,000	12,877,000	11,269,000	
OTHER FINANCING USES	347,054	360,000	360,000	360,000	360,000	
GROSS TOTAL	\$ 1,287,559,843	\$ 1,395,176,000	\$ 1,388,460,000	\$ 1,530,427,000	\$ 1,414,348,000	\$ 25,888,000
LESS INTRAFD TRANSFER	4,721,902	3,899,000	3,643,000	4,043,000	4,061,000	418,000
NET TOTAL	\$ 1,282,837,941	\$ 1,391,277,000	\$ 1,384,817,000	\$ 1,526,384,000	\$ 1,410,287,000	\$ 25,470,000
REVENUE	804,761,812	848,620,000	842,160,000	843,165,000	841,311,000	-849,000
NET COUNTY COST	\$ 478,076,129	\$ 542,657,000	\$ 542,657,000	\$ 683,219,000	\$ 568,976,000	\$ 26,319,000
BUDGETED POSITIONS	14,512.0	15,025.0	15,025.0	16,321.0	15,201.0	176.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 34,175	\$ 15,000	\$ 15,000	\$ 19,000	\$ 19,000	\$ 4,000
VEHICLE CODE FINES	4,485,332	4,536,000	4,536,000	4,536,000	4,536,000	
FORFEIT & PENALTIES	2,889,999	2,787,000	2,787,000	3,187,000	3,187,000	400,000
RENTS AND CONCESSIONS	136,576	95,000	95,000	141,000	141,000	46,000
STATE-OTHER	15,506,144	13,061,000	9,525,000	9,534,000	9,534,000	9,000
STATE-PROP 172 PSAF	364,925,511	384,693,000	384,693,000	398,411,000	394,763,000	10,070,000
FEDERAL-OTHER	39,646,261	33,623,000	30,699,000	21,006,000	21,006,000	-9,693,000
COMMUNICATION SVCS	34,737					
LEGAL SERVICES	142,631,558	147,600,000	147,600,000	148,223,000	148,223,000	623,000
CIVIL PROCESS SERVICE	6,493,549	7,100,000	7,100,000	7,144,000	7,144,000	44,000
COURT FEES & COSTS	618,926	620,000	620,000	620,000	620,000	
LAW ENFORCEMENT SVCS	32,832,221	32,338,000	32,338,000	36,477,000	36,477,000	4,139,000
RECORDING FEES	868,400	1,000,000	1,000,000	1,000,000	1,000,000	
INSTIT CARE & SVS	64,902,917	56,952,000	56,952,000	59,876,000	59,876,000	2,924,000
EDUCATIONAL SERVICES	2,293,430	1,734,000	1,734,000	2,680,000	2,679,000	945,000
CHRGs FOR SVCS-OTHER	103,810,007	101,734,000	101,734,000	108,862,000	107,009,000	5,275,000
OTHER SALES	120,808	10,491,000	10,491,000	3,478,000	3,478,000	-7,013,000
MISCELLANEOUS	9,353,076	4,726,000	4,726,000	12,393,000	16,041,000	11,315,000
SALE OF FIXED ASSETS	403,030	1,500,000	1,500,000	1,803,000	1,803,000	303,000
OPERATING TRANSFER IN	12,775,155	44,015,000	44,015,000	23,775,000	23,775,000	-20,240,000
TOTAL	\$ 804,761,812	\$ 848,620,000	\$ 842,160,000	\$ 843,165,000	\$ 841,311,000	\$ -849,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority.

2000-01 Budget Message

The 2000-01 Proposed Budget reflects a \$26.3 million net County cost increase comprised of negotiated increases in salaries and employee benefits, \$3.0 million in one-time-only funding for the Deputy Training Program, and \$4.6 million to maintain the Community-Oriented Policing Services (COPS) program in the County's unincorporated area. The budget also includes \$2.9 million and 39.0 positions to fund largely reimbursable staffing and facility costs related to the opening of the Airport and Palmdale Courthouses; and 30.0 positions to implement the Board-approved reorganization to create the Custody Services Division and enhance quality control of sworn operations.

Multi-Year Budget Planning

The Sheriff's vision for the future includes: the restoration of resources which were curtailed due to financial considerations during 1992-1996 including sworn positions; the expansion of Biscailuz Recovery Center to include the Domestic Violence Offender Program and re-engineering of the Biscailuz Center Master Plan to develop appropriate facilities to share with other County departments; the completion of Phase I and II of Pitchess Detention Center South facility; the opening of Sybil Brand Institute to relieve congestion at the Twin Towers Correctional Facility; the reconditioning of the Hall of Justice Jail; development of an augmented countywide gang strategy; the building and reconditioning of patrol stations; and development of revenue streams which will offset County General Fund resources.

Critical Needs

The Sheriff's Department requires additional funding for the following critical programs: The Ten-Week Deputy Retraining Program; Department of Justice mandated jail medical program cost increases; augmentation of Safe Streets Gang Enforcement; augmentation of unincorporated area patrol and support services; further expansion of Biscailuz Recovery Center; full operation of the Pitchess Detention Center South Facility Phase I and II; augmentation of Detective specialized units; establishment of the Town Sheriff program; expansion of the Career Resources Unit; implementation of the Career Criminal Apprehension Team; and enhancement of contract, procurement, and grants monitoring.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Workload/Output</u>				
Advanced training participants	16,439	22,589	23,000	23,000
Average daily inmate population	21,136	20,683	21,000	21,000
Calls for patrol service	1,129,902	1,097,722	1,082,397	1,062,859
Part I crimes ⁽¹⁾	96,447	82,731	73,860	63,777
Arrests	99,654	93,881	92,826	90,592
Fingerprint classifications	215,248	211,637	214,712	221,153
Prisoners transported	1,505,807	1,448,238	1,450,000	1,450,000

Explanatory Notes

(1) Part I crimes consist of violent and property crimes.

Sheriff (cont'd)

	<i>Gross Appropriation</i>	<i>Changes From 1999-00 Budget</i>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes</u>				
1.	\$ 3,032,000	\$ --	\$ 3,032,000	--
	<u>Deputy Training Program:</u> Reflects one-time-only funding to retrain 114 of the remaining 343 Ten-Week deputies.			
2.	\$ 2,916,000	\$ 2,515,000	\$ 401,000	39.0
	<u>Court Services Increases:</u> Reflects the addition of 7.0 and 32.0 reimbursable positions related to the opening of the Palmdale and Airport Courthouses, respectively, as well as the addition of funding for non-reimbursable services and supplies. Also reflects net County cost funding for operational costs associated with the Airport Courthouse.			
3.	\$ --	\$ --	\$ --	30.0
	<u>Board-approved Reorganization:</u> Reflects the allocation of budgeted positions included in the July 20, 1999 Board-approved reorganization to create the Custody Services Division to administer inmate human services needs; transfer existing programs among budget units; increase civilianization of departmental administrative units; and enhance quality control of sworn operations.			
4.	\$ --	\$ --	\$ --	107.0
	<u>Current Service Level Positions:</u> Reflects the allocation of budgeted positions at the current service level to reconcile the budgeted position count with the actual employee count.			
<u>Other Changes</u>				
1.	\$ 5,096,000	\$ --	\$ 5,096,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 1,977,000	\$ --	\$ 1,977,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	\$ 21,321,000	\$ --	\$ 21,321,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ --	\$ 10,070,000	\$ (-10,070,000)	--
	<u>Public Safety Augmentation Fund:</u> Reflects an anticipated increase in public safety sales tax receipts.			

Sheriff (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
5.	\$ --	\$ (-4,637,000)	\$ 4,637,000	--
	<u>Federal COPS Grant:</u> Reflects maintenance of the Federal COPS grant program which funded 70.0 Custody Assistants and 44.0 Law Enforcement Technicians to enable the redeployment of deputies for unincorporated area patrol.			
6.	\$ (-8,454,000)	\$ (-8,379,000)	\$ (-75,000)	--
	<u>Revenue:</u> Reflects the elimination of Federal revenue based upon actual receipts; the elimination of one-time revenue resulting from the sale of surplus helicopters; and the elimination of a one-time operating transfer for custody facility maintenance projects. These reductions were partially offset by increases in miscellaneous revenues based upon prior year actual receipts.			
Total \$	25,888,000	\$ (-431,000)	\$ 26,319,000	176.0

SHERIFF - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 26,130,296	\$ 33,955,000	\$ 33,955,000	\$ 42,416,000	\$ 34,107,000	\$ 152,000
SERVICES & SUPPLIES	6,725,578	6,965,000	6,865,000	7,178,000	6,865,000	
GROSS TOTAL	\$ 32,855,874	\$ 40,920,000	\$ 40,820,000	\$ 49,594,000	\$ 40,972,000	\$ 152,000
LESS INTRAFD TRANSFER				276,000	276,000	276,000
NET TOTAL	\$ 32,855,874	\$ 40,920,000	\$ 40,820,000	\$ 49,318,000	\$ 40,696,000	\$ -124,000
REVENUE	1,548,966	2,289,000	2,189,000	3,719,000	3,719,000	1,530,000
NET COUNTY COST	\$ 31,306,908	\$ 38,631,000	\$ 38,631,000	\$ 45,599,000	\$ 36,977,000	\$ -1,654,000
BUDGETED POSITIONS	467.0	515.0	515.0	571.0	565.0	50.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$ 12,899	\$	\$	\$	\$	\$
RENTS AND CONCESSIONS		2,000	2,000	2,000	2,000	
STATE-OTHER	24,343	105,000	5,000	5,000	5,000	
STATE-PROP 172 PSAF	1,762,274	1,944,000	1,944,000	2,081,000	2,044,000	100,000
LAW ENFORCEMENT SVCS	269,720	153,000	153,000	270,000	270,000	117,000
CHRGs FOR SVCS-OTHER	-1,273,206	40,000	40,000	675,000	675,000	635,000
OTHER SALES	41,972	31,000	31,000	36,000	36,000	5,000
MISCELLANEOUS	630,964	14,000	14,000	650,000	687,000	673,000
OPERATING TRANSFER IN	80,000					
TOTAL	\$ 1,548,966	\$ 2,289,000	\$ 2,189,000	\$ 3,719,000	\$ 3,719,000	\$ 1,530,000
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY POLICE PROTECTION						

SHERIFF - CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 30,331,209	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$
LESS EXPENDITURE DIST	29,715,624	40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S	615,585					
GROSS TOTAL	\$ 615,585	\$	\$	\$	\$	\$
REVENUE	179,984					
NET COUNTY COST	\$ 435,601	\$	\$	\$	\$	\$
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 11,543	\$	\$	\$	\$	\$
MISCELLANEOUS	168,441					
TOTAL	\$ 179,984	\$	\$	\$	\$	\$
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY POLICE PROTECTION						

SHERIFF - COURT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN SERVICES & SUPPLIES	\$ 139,033,623 7,164,188	\$ 145,629,000 8,333,000	\$ 145,629,000 8,333,000	\$ 158,668,000 8,408,000	\$ 150,040,000 8,408,000	\$ 4,411,000 75,000
GROSS TOTAL	\$ 146,197,811	\$ 153,962,000	\$ 153,962,000	\$ 167,076,000	\$ 158,448,000	\$ 4,486,000
LESS INTRAFD TRANSFER	1,717,382	1,701,000	1,701,000	1,701,000	1,701,000	
NET TOTAL	\$ 144,480,429	\$ 152,261,000	\$ 152,261,000	\$ 165,375,000	\$ 156,747,000	\$ 4,486,000
REVENUE	95,612,517	105,898,000	105,898,000	112,790,000	109,641,000	3,743,000
NET COUNTY COST	\$ 48,867,912	\$ 46,363,000	\$ 46,363,000	\$ 52,585,000	\$ 47,106,000	\$ 743,000
BUDGETED POSITIONS	1,860.0	1,922.0	1,922.0	2,094.0	1,962.0	40.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$ 3,110	\$	\$	\$	\$	\$
FEDERAL-OTHER	456,122			400,000	400,000	400,000
CIVIL PROCESS SERVICE	6,493,549	7,100,000	7,100,000	7,100,000	7,100,000	
LAW ENFORCEMENT SVCS	1,282,472	1,362,000	1,362,000	1,362,000	1,362,000	
CHRGs FOR SVCS-OTHER	87,372,276	97,433,000	97,433,000	103,925,000	100,776,000	3,343,000
MISCELLANEOUS	4,988	3,000	3,000	3,000	3,000	
TOTAL	\$ 95,612,517	\$ 105,898,000	\$ 105,898,000	\$ 112,790,000	\$ 109,641,000	\$ 3,743,000
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY POLICE PROTECTION						

SHERIFF - CUSTODY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 308,801,833	\$ 315,925,000	\$ 313,048,000	\$ 335,031,000	\$ 317,481,000	\$ 4,433,000
SERVICES & SUPPLIES	74,524,887	71,638,000	71,633,000	82,167,000	77,468,000	5,835,000
FIXED ASSETS-EQUIP	52					
GROSS TOTAL	\$ 383,326,772	\$ 387,563,000	\$ 384,681,000	\$ 417,198,000	\$ 394,949,000	\$ 10,268,000
LESS INTRAFD TRANSFER	123,060			57,000	75,000	75,000
NET TOTAL	\$ 383,203,712	\$ 387,563,000	\$ 384,681,000	\$ 417,141,000	\$ 394,874,000	\$ 10,193,000
REVENUE	244,892,554	228,653,000	225,771,000	221,845,000	221,844,000	-3,927,000
NET COUNTY COST	\$ 138,311,158	\$ 158,910,000	\$ 158,910,000	\$ 195,296,000	\$ 173,030,000	\$ 14,120,000
BUDGETED POSITIONS	4,981.0	5,027.0	5,027.0	5,335.0	5,017.0	-10.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 34,175	\$ 7,000	\$ 7,000	\$ 11,000	\$ 11,000	\$ 4,000
STATE-OTHER	7,978,216	2,392,000	2,392,000	2,392,000	2,392,000	
STATE-PROP 172 PSAF	121,328,125	127,859,000	127,859,000	132,386,000	131,182,000	3,323,000
FEDERAL-OTHER	26,010,642	23,315,000	20,433,000	15,186,000	15,186,000	-5,247,000
COMMUNICATION SVCS	946					
COURT FEES & COSTS	575,789	620,000	620,000	620,000	620,000	
LAW ENFORCEMENT SVCS	23,482	6,000	6,000	53,000	53,000	47,000
INSTIT CARE & SVS	64,902,917	56,952,000	56,952,000	59,876,000	59,876,000	2,924,000
EDUCATIONAL SERVICES	1,741,750	979,000	979,000	1,743,000	1,742,000	763,000
CHRGs FOR SVCS-OTHER	13,297,809	2,638,000	2,638,000	2,534,000	2,534,000	-104,000
OTHER SALES	916	1,000	1,000	3,396,000	3,396,000	3,395,000
MISCELLANEOUS	7,960	100,000	100,000	14,000	1,218,000	1,118,000
SALE OF FIXED ASSETS	61,827					
OPERATING TRANSFER IN	8,928,000	13,784,000	13,784,000	3,634,000	3,634,000	-10,150,000
TOTAL	\$ 244,892,554	\$ 228,653,000	\$ 225,771,000	\$ 221,845,000	\$ 221,844,000	\$ -3,927,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - DETECTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 62,729,245	\$ 71,033,000	\$ 70,976,000	\$ 81,830,000	\$ 72,750,000	\$ 1,774,000
SERVICES & SUPPLIES	1,758,233	2,510,000	2,415,000	2,856,000	2,415,000	
FIXED ASSETS-EQUIP	202,895					
GROSS TOTAL	\$ 64,690,373	\$ 73,543,000	\$ 73,391,000	\$ 84,686,000	\$ 75,165,000	\$ 1,774,000
LESS INTRAFD TRANSFER		80,000	80,000	117,000	117,000	37,000
NET TOTAL	\$ 64,690,373	\$ 73,463,000	\$ 73,311,000	\$ 84,569,000	\$ 75,048,000	\$ 1,737,000
REVENUE	35,510,461	40,414,000	40,262,000	40,893,000	40,893,000	631,000
NET COUNTY COST	\$ 29,179,912	\$ 33,049,000	\$ 33,049,000	\$ 43,676,000	\$ 34,155,000	\$ 1,106,000
BUDGETED POSITIONS	652.0	702.0	702.0	903.0	753.0	51.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$ 2,071,515	\$ 1,674,000	\$ 1,674,000	\$ 2,072,000	\$ 2,072,000	\$ 398,000
STATE-OTHER	3,050,767	3,893,000	3,741,000	3,750,000	3,750,000	9,000
STATE-PROP 172 PSAF	26,797,071	28,191,000	28,191,000	29,151,000	28,896,000	705,000
FEDERAL-OTHER	102,409					
LAW ENFORCEMENT SVCS	2,582,623	3,879,000	3,879,000	3,879,000	3,879,000	
RECORDING FEES	868,400	1,000,000	1,000,000	1,000,000	1,000,000	
CHRGs FOR SVCS-OTHER	-20,531	1,000	1,000	1,000	1,000	
OTHER SALES		65,000	65,000			-65,000
MISCELLANEOUS	23,004	1,611,000	1,611,000	1,000,000	1,255,000	-356,000
SALE OF FIXED ASSETS	35,203			40,000	40,000	40,000
OPERATING TRANSFER IN		100,000	100,000			-100,000
TOTAL	\$ 35,510,461	\$ 40,414,000	\$ 40,262,000	\$ 40,893,000	\$ 40,893,000	\$ 631,000
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

SHERIFF - GENERAL SUPPORT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 121,322,494	\$ 137,535,000	\$ 137,535,000	\$ 162,920,000	\$ 140,371,000	\$ 2,836,000
SERVICES & SUPPLIES	79,557,781	105,766,000	105,724,000	109,790,000	99,889,000	-5,835,000
OTHER CHARGES	74,189,366	77,065,000	77,065,000	77,065,000	77,065,000	
FIXED ASSETS-EQUIP	7,441,904	11,512,000	11,269,000	12,877,000	11,269,000	
OTHER FINANCING USES	347,054	360,000	360,000	360,000	360,000	
GROSS TOTAL	\$ 282,858,599	\$ 332,238,000	\$ 331,953,000	\$ 363,012,000	\$ 328,954,000	\$ -2,999,000
LESS INTRAFD TRANSFER	2,259,696	1,402,000	1,362,000	1,392,000	1,392,000	30,000
NET TOTAL	\$ 280,598,903	\$ 330,836,000	\$ 330,591,000	\$ 361,620,000	\$ 327,562,000	\$ -3,029,000
REVENUE	51,665,320	83,123,000	82,878,000	72,478,000	73,774,000	-9,104,000
NET COUNTY COST	\$ 228,933,583	\$ 247,713,000	\$ 247,713,000	\$ 289,142,000	\$ 253,788,000	\$ 6,075,000
BUDGETED POSITIONS	1,844.0	1,954.0	1,954.0	2,083.0	1,936.0	-18.0
REVENUE DETAIL						
VEHICLE CODE FINES	\$ 4,485,332	\$ 4,536,000	\$ 4,536,000	\$ 4,536,000	\$ 4,536,000	
FORFEIT & PENALTIES	801,204	1,113,000	1,113,000	1,113,000	1,113,000	
RENTS AND CONCESSIONS	3,681	3,000	3,000	4,000	4,000	1,000
STATE-OTHER	1,337,419	1,574,000	1,371,000	1,371,000	1,371,000	
STATE-PROP 172 PSAF	26,459,889	27,851,000	27,851,000	28,811,000	28,556,000	705,000
FEDERAL-OTHER	1,325,883	747,000	705,000	705,000	705,000	
COMMUNICATION SVCS	33,791					
CIVIL PROCESS SERVICE				44,000	44,000	44,000
COURT FEES & COSTS	43,002					
LAW ENFORCEMENT SVCS	596,390	2,762,000	2,762,000	2,926,000	2,926,000	164,000
EDUCATIONAL SERVICES	551,680	755,000	755,000	937,000	937,000	182,000
CHRGs FOR SVCS-OTHER	3,827,869	950,000	950,000	1,055,000	2,351,000	1,401,000
OTHER SALES	3,992	10,354,000	10,354,000	6,000	6,000	-10,348,000
MISCELLANEOUS	8,122,033	2,966,000	2,966,000	10,685,000	10,940,000	7,974,000
SALE OF FIXED ASSETS	306,000			763,000	763,000	763,000
OPERATING TRANSFER IN	3,767,155	29,512,000	29,512,000	19,522,000	19,522,000	-9,990,000
TOTAL	\$ 51,665,320	\$ 83,123,000	\$ 82,878,000	\$ 72,478,000	\$ 73,774,000	\$ -9,104,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - PATROL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 365,374,942	\$ 391,615,000	\$ 389,496,000	\$ 433,048,000	\$ 401,703,000	\$ 12,207,000
SERVICES & SUPPLIES	11,616,166	15,249,000	14,157,000	15,813,000	14,157,000	
FIXED ASSETS-EQUIP	23,721	86,000				
GROSS TOTAL	\$ 377,014,829	\$ 406,950,000	\$ 403,653,000	\$ 448,861,000	\$ 415,860,000	\$ 12,207,000
LESS INTRAFD TRANSFER	621,764	716,000	500,000	500,000	500,000	
NET TOTAL	\$ 376,393,065	\$ 406,234,000	\$ 403,153,000	\$ 448,361,000	\$ 415,360,000	\$ 12,207,000
REVENUE	375,352,010	388,243,000	385,162,000	391,440,000	391,440,000	6,278,000
NET COUNTY COST	\$ 1,041,055	\$ 17,991,000	\$ 17,991,000	\$ 56,921,000	\$ 23,920,000	\$ 5,929,000
BUDGETED POSITIONS	4,708.0	4,905.0	4,905.0	5,335.0	4,968.0	63.0
REVENUE DETAIL						
BUSINESS LICENSES	\$	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	
FORFEIT & PENALTIES	1,271			2,000	2,000	2,000
RENTS AND CONCESSIONS	132,895	90,000	90,000	135,000	135,000	45,000
STATE-OTHER	3,115,399	5,097,000	2,016,000	2,016,000	2,016,000	
STATE-PROP 172 PSAF	188,578,152	198,848,000	198,848,000	205,982,000	204,085,000	5,237,000
FEDERAL-OTHER	11,751,205	9,561,000	9,561,000	4,715,000	4,715,000	-4,846,000
LEGAL SERVICES	142,631,558	147,600,000	147,600,000	148,223,000	148,223,000	623,000
COURT FEES & COSTS	135					
LAW ENFORCEMENT SVCS	28,077,534	24,176,000	24,176,000	27,987,000	27,987,000	3,811,000
CHRGs FOR SVCS-OTHER	594,247	672,000	672,000	672,000	672,000	
OTHER SALES	73,928	40,000	40,000	40,000	40,000	
MISCELLANEOUS	395,686	32,000	32,000	41,000	1,938,000	1,906,000
SALE OF FIXED ASSETS		1,500,000	1,500,000	1,000,000	1,000,000	-500,000
OPERATING TRANSFER IN		619,000	619,000	619,000	619,000	
TOTAL	\$ 375,352,010	\$ 388,243,000	\$ 385,162,000	\$ 391,440,000	\$ 391,440,000	\$ 6,278,000
FUND	GENERAL FUND	FUNCTION	PUBLIC PROTECTION	ACTIVITY	POLICE PROTECTION	

SHERIFF

LEROY D. BACA, SHERIFF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	740,770,000	718,867,000	747,588,000	6,818,000
Employee Benefits	349,869,000	376,825,000	368,864,000	18,995,000
Total Salaries and Employee Benefits	1,090,639,000	1,095,692,000	1,116,452,000	25,813,000
<u>Services & Supplies</u>				
Clothing and Personal Supplies	5,165,000	5,382,373	5,426,480	261,480
Communications	11,466,000	11,965,041	11,559,978	93,978
Computer Software	4,984,000	6,933,596	5,217,165	233,165
Food	23,363,000	24,130,519	25,645,000	2,282,000
Household Expense	8,700,000	6,580,762	7,846,965	(853,035)
Information Technology Services	8,740,000	6,691,000	6,709,180	(2,030,820)
Insurance	3,196,000	3,196,000	3,196,000	0
Maintenance-Bldgs & Improv	13,331,000	11,194,968	11,496,070	(1,834,930)
Maintenance-Equipment	16,180,000	19,558,479	19,011,428	2,831,428
Medical, Dental, Lab Supplies	8,159,000	11,826,297	12,895,590	4,736,590
Memberships	6,000	12,634	15,876	9,876
Miscellaneous Expense	50,000	130,627	50,000	0
Office Expense-Other	5,148,000	6,218,810	5,177,980	29,980
Professional & Spec Svcs	27,728,000	29,152,119	26,907,746	(820,254)
Publications & Legal Notice	1,000	162,453	51,615	50,615
Rents & Leases-Bldg & Improv	3,785,000	2,482,563	2,558,750	(1,226,250)
Rents & Leases-Equipment	1,427,000	666,759	784,190	(642,810)
Small Tools & Instruments	980,000	884,895	948,880	(31,120)
Special Departmental Expense	27,941,000	24,536,514	26,350,308	(1,590,692)
Telecommunications	4,593,000	4,876,034	5,032,000	439,000
Training	2,374,000	2,225,522	1,560,223	(813,777)
Trans & Travel-Auto Mileage	6,522,000	6,542,175	6,324,263	(197,737)
Trans & Travel-Traveling	336,000	443,486	436,008	100,008
Utilities	24,952,000	24,667,374	24,000,305	(951,695)
Total Services & Supplies	209,127,000	210,461,000	209,202,000	75,000
<u>Other Charges</u>				
Capital Lease Payments	55,025,000	55,025,000	55,025,000	0
Judgments & Damages	7,256,000	7,256,000	7,256,000	0
LAC-CAL Lease Payments	10,768,000	10,768,000	10,768,000	0
Other Charges	3,753,000	3,753,000	3,753,000	0
Support & Care of Persons	263,000	263,000	263,000	0
Total Other Charges	77,065,000	77,065,000	77,065,000	0
<u>Fixed Assets</u>				
Equipment	11,269,000	11,598,000	11,269,000	0
Total Fixed Assets	11,269,000	11,598,000	11,269,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	360,000	360,000	360,000	0
Total Other Financing Uses	360,000	360,000	360,000	0

Sheriff (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	1,388,460,000	1,395,176,000	1,414,348,000	25,888,000
Less: Intrafund Transfers	3,643,000	3,899,000	4,061,000	418,000
TOTAL NET REQUIREMENTS	1,384,817,000	1,391,277,000	1,410,287,000	25,470,000
REVENUES:				
Licenses, Permits & Franchises	15,000	15,000	19,000	4,000
Fines, Forfeitures & Penalties	7,323,000	7,323,000	7,723,000	400,000
Revenue From Use of Money & Property	95,000	95,000	141,000	46,000
Intergovernmental Revenues:				
Federal	30,699,000	33,623,000	21,006,000	(9,693,000)
State-PSAF	384,693,000	384,693,000	394,763,000	10,070,000
Other	9,525,000	13,061,000	9,534,000	9,000
Charges For Services	349,078,000	349,078,000	363,028,000	13,950,000
Miscellaneous	16,717,000	16,717,000	21,322,000	4,605,000
Other Financing Sources	44,015,000	44,015,000	23,775,000	(20,240,000)
TOTAL REVENUES	842,160,000	848,620,000	841,311,000	(849,000)
NET COUNTY COST	542,657,000	542,657,000	568,976,000	26,319,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: SHERIFF

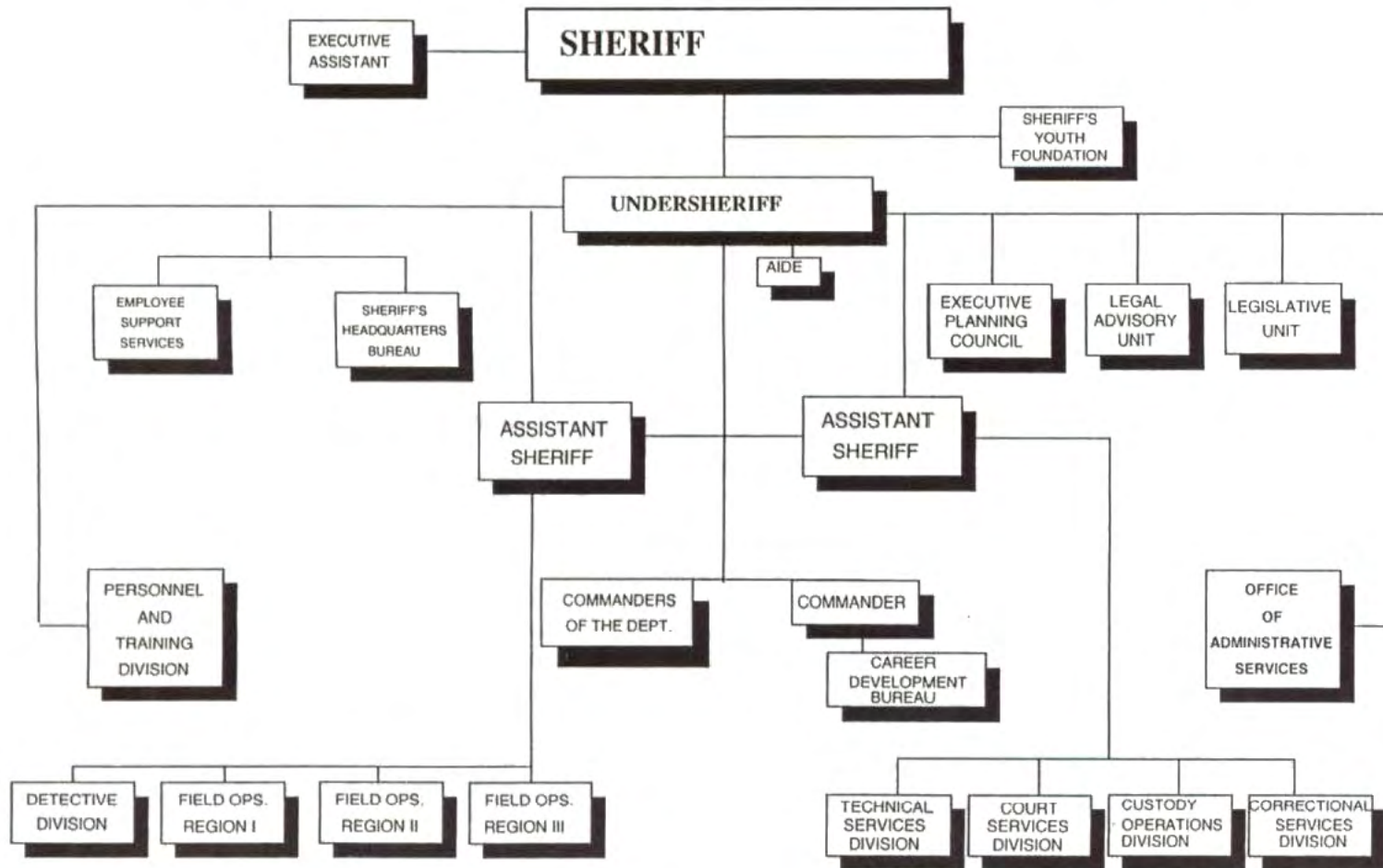
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Patrol	\$285,375,000	\$500,000	\$391,440,000	(\$106,565,000)	\$0	(\$106,565,000)	3,334.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides traffic control and law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority (MTA).							
2. Detective	\$75,165,000	\$117,000	\$40,893,000	\$34,155,000	\$0	\$34,155,000	753.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Investigates criminal activity including homicide, missing persons, narcotics offenses, organized crime, child abuse, and fugitive warrant offenses.							
3. Court Services	\$158,448,000	\$1,701,000	\$109,641,000	\$47,106,000	\$0	\$47,106,000	1,962.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides bailiff services to the Superior Court, inmate incarceration and security during court proceedings, and transportation of in-custody defendants to and from courts throughout the County. Other mandated responsibilities include notice and process service, courthouse security, and execution of court orders and bench warrants.							
4. Custody	\$394,949,000	\$75,000	\$221,844,000	\$173,030,000	\$0	\$173,030,000	5,017.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides placement and secure housing and care for a daily average population of more than 21,000 (based on fiscal year 1999) pre-sentenced and sentenced County jail inmates at Central Jail, Peter J. Pitchess Detention Center, North County Correctional facility, Century Regional Detention facility, Biscailuz Recovery Center, and the Twin Towers Detention facility. Additional responsibilities include the supervision of persons participating in work furlough/in-lieu of custody programs.							
5. General Support	\$328,954,000	\$1,392,000	\$73,774,000	\$253,788,000	\$0	\$253,788,000	1,936.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides support that cannot be directly identified to programs. Includes data processing and facilities management services, fingerprint identification and classification, internal investigations, psychological services, recruitment, training, facilities planning, and facilities maintenance.							

53.12

Sheriff (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Administration	\$40,972,000	\$276,000	\$3,719,000	\$36,977,000	\$0	\$36,977,000	565.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides departmental management and administrative services including accounting, budget, payroll, and timekeeping.							
7. Unincorporated Area Patrol	\$130,485,000	\$0	\$0	\$130,485,000	\$0	\$130,485,000	1,634.0
Mandated program with discretionary service level - Sections 26600-26777 of the Government Code.							
Provides law enforcement services in the unincorporated area. Program funding is estimated based upon a standard cost per Deputy Sheriff since these costs are not tracked separately.							
Total	\$1,414,348,000	\$4,061,000	\$841,311,000	\$568,976,000	\$0	\$568,976,000	15,201.0

LOS ANGELES COUNTY DEPARTMENT OF THE SHERIFF



53.14

TELEPHONE UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 52,970,496	\$ 60,040,000	\$ 61,215,000	\$ 64,840,000	\$ 64,840,000	\$ 3,625,000
LESS EXPENDITURE DIST	56,223,606	63,267,000	66,642,000	70,687,000	70,687,000	4,045,000
TOT S & S	-3,253,110	-3,227,000	-5,427,000	-5,847,000	-5,847,000	-420,000
OTHER CHARGES	4,111,337	3,787,000	6,306,000	6,910,000	6,910,000	604,000
FIXED ASSETS-EQUIP	230,151	190,000	190,000	60,000	60,000	-130,000
GROSS TOTAL	\$ 1,088,378	\$ 750,000	\$ 1,069,000	\$ 1,123,000	\$ 1,123,000	\$ 54,000
REVENUE	1,060,862	751,000	1,069,000	1,123,000	1,123,000	54,000
NET COUNTY COST	\$ 27,516	\$ -1,000	\$	\$	\$	\$
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 583,000	\$ 583,000	\$ 583,000	\$ 583,000	\$ 583,000	
COMMUNICATION SVCS	458,935	168,000	486,000	540,000	540,000	54,000
CHRGs FOR SVCS-OTHER	-3,032					
OTHER SALES	3,664					
MISCELLANEOUS	18,295					
TOTAL	\$ 1,060,862	\$ 751,000	\$ 1,069,000	\$ 1,123,000	\$ 1,123,000	\$ 54,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY COMMUNICATION	

2000-01 Budget Message

This budget funds telephone utility, equipment, and maintenance through a centralized appropriation administered by the Internal Services Department.

The 2000-01 Proposed Budget reflects a \$4.1 million increase to provide contingency funding for anticipated increased demand for telecommunications services and new leases for telecommunications improvements. The Proposed Budget includes a net increase in lease payments of \$1.5 million for new telecommunications systems to support the Department of Public Social Services (DPSS) Greater Avenues for Independence (GAIN) and In-Home Supportive Services (IHSS) programs and the District Attorney's Family Support Bureau. (Gross new lease costs of \$2.6 million are offset by expiring leases.) The estimated total cost for these improvements (\$12.6 million) will be financed over a five-year period.

Telephone Utilities (cont'd)

	Gross Appropriation	Changes From 1999-00 Budget Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 1,461,000	\$ 1,461,000	\$ --	--
	<u>Telecommunications</u> : Reflects an increase in lease payments primarily for the DPSS GAIN and IHSS programs and the District Attorney's Family Support Bureau.			
2.	\$ 453,000	\$ 453,000	\$ --	--
	<u>ISD Services</u> : Reflects an increase primarily for negotiated increases in salaries and employee benefits.			
3.	\$ 41,000	\$ 41,000	\$ --	--
	<u>Criminal Justice Infrastructure System (CJIS)</u> : Reflects an increase in services and supplies (\$1.4 million) to support the CJIS building wiring program, partially offset by a decrease (\$1.3 million) in equipment lease payments.			
<u>Other Changes</u>				
1.	\$ 2,696,000	\$ 2,696,000	\$ --	--
	<u>Contingency</u> : Reflects contingency funding for anticipated increases in departmental requests for telecommunication services based on historical trends.			
2.	\$ (-552,000)	\$ (-552,000)	\$ --	--
	<u>Other Charges</u> : Reflects a decrease in various equipment lease payments.			
Total \$	4,099,000	\$ 4,099,000	\$ 0	0.0

TELEPHONE UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Maintenance-Equipment	2,782,000	2,665,000	2,782,000	0
Professional & Spec Svcs	6,492,000	6,292,000	8,421,000	1,929,000
Utilities	51,941,000	51,083,000	53,637,000	1,696,000
Total Services & Supplies	61,215,000	60,040,000	64,840,000	3,625,000
<u>Other Charges</u>				
LAC-CAL Lease	750,000	632,000	186,000	(564,000)
Capital Lease	5,556,000	3,155,000	6,724,000	1,168,000
Total Other Charges	6,306,000	3,787,000	6,910,000	604,000
<u>Fixed Assets</u>				
Equipment	190,000	190,000	60,000	(130,000)
Total Fixed Assets	190,000	190,000	60,000	(130,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	66,642,000	63,267,000	70,687,000	4,045,000
Gross Total	1,069,000	750,000	1,123,000	54,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,069,000	750,000	1,123,000	54,000
REVENUES:				
Revenue From Use of Money & Property	583,000	583,000	583,000	0
Charges For Services	486,000	168,000	540,000	54,000
TOTAL REVENUES	1,069,000	751,000	1,123,000	54,000
NET COUNTY COST	0	(1,000)	0	0

TREASURER AND TAX COLLECTOR
MARK J. SALADINO, TREASURER AND TAX COLLECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 25,085,265	\$ 26,244,000	\$ 32,906,000	\$ 33,719,000	\$ 33,191,000	\$ 285,000
SERVICES & SUPPLIES	18,915,554	21,705,000	21,457,000	21,765,000	20,700,000	-757,000
OTHER CHARGES	463,525	451,000	451,000	600,000	600,000	149,000
FIXED ASSETS-EQUIP	86,678	1,652,000	1,236,000	2,192,000	100,000	-1,136,000
GROSS TOTAL	\$ 44,551,022	\$ 50,052,000	\$ 56,050,000	\$ 58,276,000	\$ 54,591,000	\$ -1,459,000
LESS INTRAFD TRANSFER	8,001,130	8,167,000	8,383,000	8,675,000	8,675,000	292,000
NET TOTAL	\$ 36,549,892	\$ 41,885,000	\$ 47,667,000	\$ 49,601,000	\$ 45,916,000	\$ -1,751,000
REVENUE	27,475,823	25,914,000	31,600,000	29,151,000	29,151,000	-2,449,000
NET COUNTY COST	\$ 9,074,069	\$ 15,971,000	\$ 16,067,000	\$ 20,450,000	\$ 16,765,000	\$ 698,000
BUDGETED POSITIONS	649.0	659.0	659.0	620.0	612.0	-47.0
REVENUE DETAIL						
PEN & COSTS-DEL TAXES \$	2,281 \$					
BUSINESS LICENSES	1,374,278	1,400,000	1,600,000	1,600,000	1,600,000	
FORFEIT & PENALTIES	7,191					
PEN/INT/COSTS-DEL TAX	3,378,406	3,234,000	3,600,000	3,600,000	3,600,000	
STATE-OTHER	56,722	5,257,000	5,265,000	5,117,000	5,117,000	-148,000
ASSESS/TAX COLL FEES	6,963,379	1,766,000	1,999,000	2,115,000	2,115,000	116,000
INHERITANCE TAX FEES	141,818	116,000	143,000	160,000	160,000	17,000
LEGAL SERVICES	440	1,000	1,000	1,000	1,000	
CIVIL PROCESS SERVICE	1,712	1,000	217,000	2,000	2,000	-215,000
COURT FEES & COSTS	1,658	1,000	1,000	1,000	1,000	
ESTATE FEES	1,342,287	1,350,000	2,100,000	2,100,000	2,100,000	
RECORDING FEES	8,576	8,000	10,000	10,000	10,000	
PARK & RECREATION SVS	-12					
CHRGs FOR SVCS-OTHER	8,518,219	8,113,000	11,536,000	9,720,000	9,720,000	-1,816,000
OTHER SALES	168,028	152,000	250,000	250,000	250,000	
MISCELLANEOUS	5,510,840	4,515,000	4,878,000	4,475,000	4,475,000	-403,000
TOTAL	\$ 27,475,823	\$ 25,914,000	\$ 31,600,000	\$ 29,151,000	\$ 29,151,000	\$ -2,449,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

To bill, collect, disburse, invest, borrow, and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. To provide enforcement, auditing, consulting, education, estate administration, trust accounting, property management and public information services.

2000-01 Budget Message

The 2000-01 Proposed budget reflects a \$698,000 net County cost increase primarily for: 1) negotiated increases in salaries and employee benefits; and 2) a reduction in revenue from the Department of Health Services. These increases are offset partially by a reduction in one-time funding for a remittance processing system and a property tax telephone system. The Proposed Budget also reflects a net reduction of 47.0 vacant positions, primarily to align the Department's staffing to reflect current operations.

Multi-Year Budget Planning

The 2000-01 Proposed Budget continues the Department's goals of replacing obsolete equipment and systems, developing and expanding banking and financing methodologies, and enhancing public service. Specifically, the Department is working towards the following:

- Improving public service and workforce productivity by increasing training and assigning a permanent training officer; and
- Creating responsive and convenient services for the public such as remote payment centers, expand acceptance of credit cards and Internet-based services.

Critical Needs

The Treasurer and Tax Collector is requesting funding for critical systems needs. These requirements include: 1) the upgrade of the outdated estate and asset management system (LAPIS); 2) an imaging system for tracking and processing taxpayer correspondence; and 3) funds for automated banking operations including mail opening equipment and an automated cashing system. In addition, the Department has indicated a critical need for funds to support technological improvements and computer systems support, additional positions to handle workload associated with financial transactions, and funding to offset renovations designed to optimize work locations.

Performance Measures

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Input</u>				
Cost to process mailed secured property tax payments	\$2,103,068	\$2,034,301	\$2,117,801	\$2,210,256
Secured property tax mail correspondence cost	\$473,067	\$534,778	\$436,000	\$460,000
Total bank transaction costs	\$41,640	\$34,762	\$38,000	\$33,000
Number of estate administrators	19	19	19	19
<u>Workload/Output</u>				
Mailed secured property tax payments processed	4,417,867	4,698,278	4,725,000	4,725,000
Number of secured property tax mail correspondence responses	132,872	128,480	130,000	131,000
Number of bank transactions	21,520	21,125	22,500	22,500
Decedent cases assigned to the Public Administrator	3,242	3,294	3,250	3,300
<u>Efficiency</u>				
Mailed secured property tax payments cost per transaction	\$0.48	\$0.43	\$0.45	\$0.47
Cost per secured property tax mail correspondence response	\$3.56	\$4.16	\$3.35	\$3.51
Cost per bank transaction	\$1.93	\$1.65	\$1.69	\$1.47
Decedent cases assigned per estate administrator	171	173	171	174

Performance Measures (cont'd)

<u>Performance Indicator</u>	<u>Actual 1997-98</u>	<u>Actual 1998-99</u>	<u>1999-00 Estimated</u>	<u>2000-01 Projected</u>
<u>Effectiveness/Outcome</u>				
Percent of mailed secured property tax payments processed	92%	90%	90%	90%
Percent of secured property tax mail correspondence disposed of within 30 business days	88%	90%	90%	90%
Percent of bank exceptions resolved within seven business days	93%	93%	93%	93%
Percent of decedent cases disposed of within one year of assignment	38%	39%	40%	40%

Objectives for 2000-01

- Maintain 90 percent mailed secured property tax mail payments processed annually.
- Dispose of 90 percent of secured property tax mail correspondence within thirty business days.
- Maintain 93 percent of bank exceptions resolved within seven business days.
- Dispose of 40 percent of decedent cases within one year of assignment.

Changes From 1999-00 Budget

	<u>Gross Appropriation</u>	<u>Revenue/IFT</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ (-393,000)	\$ --	\$ (-393,000)	(-16.9)
	<u>Banking and Remittance:</u> Reflects the elimination of 16.9 vacant positions in Banking operations to more accurately reflect the Department staffing requirements.			
2.	\$ (-983,000)	\$ (-840,000)	\$ (-143,000)	(-6.0)
	<u>Mail Services:</u> Reflects the elimination of 6.0 positions, services and supplies and revenue due to the elimination of mail services to the Courts.			
3.	\$ --	\$ (-65,000)	\$ 65,000	--
	<u>Other County Services:</u> Reflects a reduction in collection services provided to the Department of Children and Family Services.			
4.	\$ 55,000	\$ (-111,000)	\$ 166,000	--
	<u>Public Administrator:</u> Reflects an increase in funding for fixed assets and a reduction in intrafund transfer for conservatorship services provided to the Department of Mental Health.			
5.	\$ (-893,000)	\$ --	\$ (-893,000)	(-23.6)
	<u>Tax Collection:</u> Reflects the elimination of long-standing vacancies in Secured Property, Banking and Remittance Processing.			

Treasurer and Tax Collector (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Program Changes (cont'd)</u>				
6.	\$ 58,000	\$ (-334,000)	\$ 392,000	(-1.5)
	<u>Treasury:</u> Reflects a reduction in revenue related to reimburseable bank charges, and an increase of 5.5 positions, partially offset by a reduction of 7.0 positions in the Treasury operations.			
7.	\$ 65,000	\$ --	\$ 65,000	1.0
	<u>Administration:</u> Reflects an additional 1.0 Senior Departmental Personnel Technician to support increased workload associated with exams, appeals, and other anticipated projects.			
8.	\$ (-1,167,000)	\$ (-350,000)	\$ (-817,000)	--
	<u>Banking and Remittance:</u> Reflects the elimination of one-time funding and associated revenue for a replacement remittance processing system.			
9.	\$ (-265,000)	\$ --	\$ (-265,000)	--
	<u>Tax Collection:</u> Reflects the elimination of one-time funding for the Department's property tax telephone system.			
10.	\$ --	\$ (-700,000)	\$ 700,000	--
	<u>Health Collections:</u> Reflects a reduction in revenue from the Department of Health Services due to a decrease in service level.			
<u>Other Changes</u>				
1.	\$ 360,000	\$ --	\$ 360,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits.			
2.	\$ 885,000	\$ --	\$ 885,000	--
	<u>Other Employee Benefits:</u> Reflects an increase in employee benefits to more accurately reflect the Department's spending pattern.			
3.	\$ 105,000	\$ --	\$ 105,000	--
	<u>Retirement Debt Service:</u> Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	\$ 183,000	\$ --	\$ 183,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the Generals Fund's reliance on LACERA excess earnings.			

Treasurer and Tax Collector (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
5.	\$ 102,000	\$ --	\$ 102,000	--
	<u>Services and Supplies:</u> Reflects an increase in funding primarily for equipment service agreements and other ministerial adjustments.			
6.	\$ 257,000	\$ --	\$ 257,000	--
	<u>Data Processing Services:</u> Reflects an increase in data processing charges.			
7.	\$ 24,000	\$ --	\$ 24,000	--
	<u>Proprietorship Services:</u> Reflects an increase for building and grounds maintenance, security and custodial services.			
8.	\$ 148,000	\$ --	\$ 148,000	--
	<u>Countywide Cost Allocation Adjustment:</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
9.	\$ --	\$ 468,000	\$ (-468,000)	--
	<u>Intrafund Transfer:</u> Reflects increased services to other departments including reimbursable bank charges for armored car services and mail services for the District Attorney.			
10.	\$ --	\$ (-225,000)	\$ 225,000	--
	<u>Revenues:</u> Reflects a reduction in revenue for the Public Administrator, Secured Property and Treasury operations based on experience.			
Total \$	(-1,459,000)	\$ (-2,157,000)	\$ 698,000	(-47.0)

TREASURER AND TAX COLLECTOR

MARK J. SALADINO, TREASURER AND TAX COLLECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	26,014,000	19,074,000	25,096,000	(918,000)
Employee Benefits	6,892,000	7,170,000	8,095,000	1,203,000
Total Salaries and Employee Benefits	32,906,000	26,244,000	33,191,000	285,000
<u>Services & Supplies</u>				
Communications	980,000	980,248	782,000	(198,000)
Insurance	35,000	35,000	44,000	9,000
Maintenance-Bldgs & Improv	505,000	504,303	513,000	8,000
Maintenance-Equipment	568,000	564,761	418,000	(150,000)
Memberships	3,000	3,000	3,000	0
Office Expense-Other	544,000	540,000	544,000	0
Office Expense-Postage	3,605,000	3,602,000	2,759,000	(846,000)
Office Expense-Stat & Forms	400,000	388,000	400,000	0
Professional & Spec Svcs	10,690,000	11,072,593	11,031,000	341,000
Publications & Legal Notice	1,209,000	1,184,000	1,184,000	(25,000)
Rents & Leases-Bldg & Improv	406,000	362,986	441,000	35,000
Rents & Leases-Equipment	300,000	265,109	300,000	0
Special Departmental Expense	729,000	703,000	724,000	(5,000)
Training	50,000	40,000	75,000	25,000
Trans & Travel-Auto Mileage	40,000	40,000	40,000	0
Trans & Travel-Auto Service	41,000	41,000	37,000	(4,000)
Trans & Travel-Other	211,000	211,000	211,000	0
Trans & Travel-Traveling	25,000	25,000	45,000	20,000
Utilities	1,116,000	1,116,000	1,149,000	33,000
Miscellaneous Services	0	27,000	0	0
Total Services & Supplies	21,457,000	21,705,000	20,700,000	(757,000)
<u>Other Charges</u>				
Judgments & Damages	13,000	13,000	14,000	1,000
Other Charges	438,000	438,000	586,000	148,000
Total Other Charges	451,000	451,000	600,000	149,000
<u>Fixed Assets</u>				
Equipment	1,236,000	1,652,000	100,000	(1,136,000)
Total Fixed Assets	1,236,000	1,652,000	100,000	(1,136,000)
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions				
Gross Total	56,050,000	50,052,000	54,591,000	(1,459,000)

Treasurer and Tax Collector (cont'd)

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
Less: Intrafund Transfers	8,383,000	8,167,000	8,675,000	292,000
TOTAL NET REQUIREMENTS	47,667,000	41,885,000	45,916,000	(1,751,000)
REVENUES:				
Licenses, Permits & Franchises	1,600,000	1,400,000	1,600,000	0
Fines, Forfeitures & Penalties	3,600,000	3,234,000	3,600,000	0
Intergovernmental Revenues:				
State	5,265,000	5,257,000	5,117,000	(148,000)
Charges for Services	16,007,000	11,376,000	14,109,000	(1,898,000)
Miscellaneous	5,128,000	4,647,000	4,725,000	(403,000)
TOTAL REVENUES	31,600,000	25,914,000	29,151,000	(2,449,000)
NET COUNTY COST	16,067,000	15,971,000	16,765,000	698,000

2000-01 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: TREASURER AND TAX COLLECTOR

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Treasury	\$11,552,793	\$3,313,000	\$8,059,340	\$180,453	\$1,726,849	(\$1,546,396)	86.5

Mandated program per Government Code Sections 27000-27121, Los Angeles County Code Section 2.52.

The Treasury Program administers and manages the County Treasury; provides for the collection, custody, borrowing, investment and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 17 cities and 33 accounts, 111 school districts, which includes administering and monitoring 279 bank accounts for County departments and special districts and 45 bank accounts for various school districts. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.

2. Tax Collection	\$22,800,922	\$0	\$11,612,054	\$11,188,868	\$3,045,701	\$8,143,167	253.2
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Mandated program per Government Code Sections 27400-27401, Revenue and Taxation Code Sections 2602, 2903, 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately 3.3 million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes. Also includes revenue that was partially generated by costs incurred in the Administration Program.

3. Public Administrator	\$7,349,868	\$1,154,000	\$4,837,000	\$1,358,868	\$1,441,843	(\$82,975)	99.0
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Mandated program per Government Code Sections 27440-27443.5, Probate Code Sections 1140-1155, and Los Angeles County Code Section 2.52.

The Public Administrator program annually manages approximately 3,300 estates for decedents who resided or had property in Los Angeles where no executor, legatee, or heir has sought to administer the estate; administers the estates and provides trust accounting and property management services for approximately 5,600 Public Guardian conservatees. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.

4. Health and Welfare	\$4,591,616	\$1,527,000	\$1,964,000	\$1,100,616	\$566,706	\$533,910	70.0
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Non-mandated program under Health and Safety Code Section 1473, and Los Angeles County Code Section 2.52.

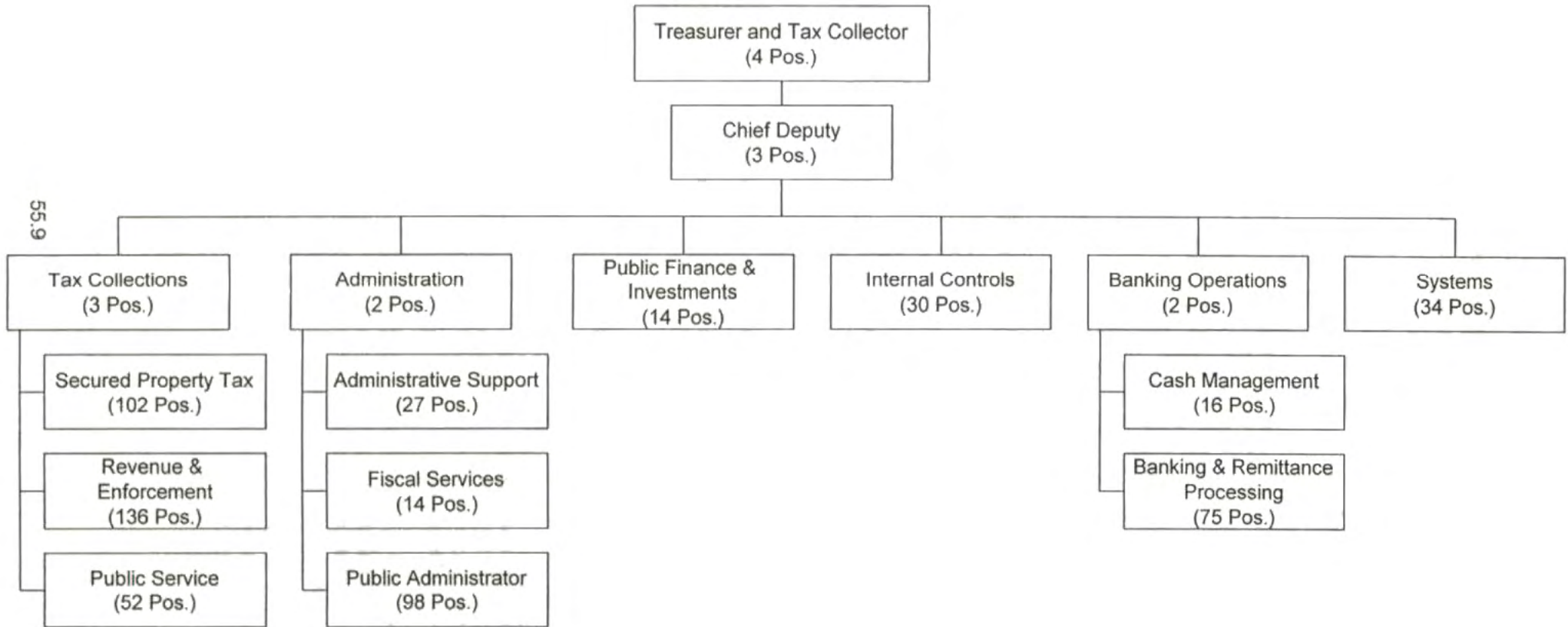
This program collects monies owed to the County for debts arising from the receipt of services provided through the Department of Health Services and the Department of Public Social Services. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.

Treasurer and Tax Collector (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Other County Services	\$2,111,679	\$1,014,000	\$447,300	\$650,379	\$276,410	\$373,969	31.7
Non-mandated program, under Los Angeles County Code 2.52, Title 7 and 8.							
This program provides probation billing and collections services in addition to collection services for miscellaneous debts arising from services provided to the public by various County departments. This program also issues and collects business license fees for five contract cities and 61,000 public health licenses within the County and enforces business license standards as required under current business license ordinances. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.							
6. Intradepartmental	\$1,592,034	\$1,667,000	\$222,106	(\$297,072)	\$350,995	(\$648,067)	16.7
Non-mandated program.							
This program processes approximately 7.5 million pieces of outgoing mail and 5.8 million pieces of incoming mail annually; provides microfiche services to requesting County departments and special districts. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.							
7. Administration	\$3,510,885	\$0	\$400,500	\$3,110,385	\$311,563	\$2,798,822	42.6
Provides general administrative direction and support to the Department, including executive management of Department program budget development and control, cost accounting, contracting, coordination of facilities services, and procurement, personnel, and payroll services.							
8. Unincorporated Area Services	\$1,081,203	\$0	\$1,608,700	(\$527,497)	\$128,878	(\$656,375)	12.3
Non-mandated program under Revenue and Taxation Code Sections 7280, 7284 and 7284.2 and Los Angeles County Code section 2.52, Title 7 and Title 8.							
Three major functions are provided for the Unincorporated Area Services program which are as follows: issuance and collection of approximately 9,000 business licenses; parking meter collection services; and the collection of transient occupancy, utility, and business taxes. Also includes IFT and revenue that was partially generated by costs incurred in the Administration Program.							
Total	\$54,591,000	\$8,675,000	\$29,151,000	\$16,765,000	\$7,848,945	\$8,916,055	612.0

558

Treasurer and Tax Collector
MARK J. SALADINO
Total 2000-01 Proposed Budget Positions = 612



TRIAL COURT OPERATIONS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 20,353,707	\$ 27,495,000	\$ 32,025,000	\$ 31,309,000	\$ 31,523,000	\$ -502,000
SERVICES & SUPPLIES	50,425,157	52,943,000	50,171,000	61,907,000	53,862,000	3,691,000
OTHER CHARGES	289,338,202	275,682,000	282,870,000	272,009,000	272,009,000	-10,861,000
FIXED ASSETS-EQUIP				400,000		
GROSS TOTAL	\$ 360,117,066	\$ 356,120,000	\$ 365,066,000	\$ 365,625,000	\$ 357,394,000	\$ -7,672,000
LESS INTRAFD TRANSFER	46,639					
NET TOTAL	\$ 360,070,427	\$ 356,120,000	\$ 365,066,000	\$ 365,625,000	\$ 357,394,000	\$ -7,672,000
REVENUE	183,778,036	188,265,000	197,211,000	187,958,000	187,958,000	-9,253,000
NET COUNTY COST	\$ 176,292,391	\$ 167,855,000	\$ 167,855,000	\$ 177,667,000	\$ 169,436,000	\$ 1,581,000
BUDGETED POSITIONS	172.0	205.0	205.0	249.0	203.8	-1.2
REVENUE DETAIL						
BUSINESS LICENSES	\$ 7,600	\$ 3,000		\$ 3,000	\$ 3,000	\$ 3,000
CONSTRUCTION PERMITS			134,000			-134,000
OTHER LIC & PERMITS	152,760	153,000		153,000	153,000	153,000
VEHICLE CODE FINES	7,739,277	7,039,000	576,000	7,039,000	7,039,000	6,463,000
OTHER COURT FINES	115,754,511	118,409,000	132,190,000	118,409,000	118,409,000	-13,781,000
RENTS AND CONCESSIONS	500					
OTHER STATE IN-LIEU	8,435					
STATE-OTHER	192,245					
STATE-TRIAL COURTS	782,131	786,000	733,000	786,000	786,000	53,000
FEDERAL-OTHER	3,708,264	6,277,000	8,798,000	6,709,000	6,709,000	-2,089,000
LEGAL SERVICES	3,400,317	3,271,000		3,271,000	3,271,000	3,271,000
COURT FEES & COSTS	42,459,456	42,172,000	49,794,000	42,472,000	42,472,000	-7,322,000
RECORDING FEES	1,934,474	2,033,000		2,033,000	2,033,000	2,033,000
SANITATION SERVICES	107					
ADOPTION FEES	1,044					
INSTIT CARE & SVS	3,290					
CHRGs FOR SVCS-OTHER	1,725,664	1,824,000		1,824,000	1,824,000	1,824,000
OTHER SALES	138,486	136,000		136,000	136,000	136,000
MISCELLANEOUS	3,558,692	1,633,000	590,000	1,633,000	1,633,000	1,043,000
SALE OF FIXED ASSETS	605					
OPERATING TRANSFER IN	2,210,178	4,529,000	4,396,000	3,490,000	3,490,000	-906,000
TOTAL	\$ 183,778,036	\$ 188,265,000	\$ 197,211,000	\$ 187,958,000	\$ 187,958,000	\$ -9,253,000

2000-01 Budget Message

The Trial Court Funding Act (TCFA) of 1997 (AB 233, Chapter 850, Statutes of 1997) provides long-term fiscal relief to counties by capping the counties' contribution for court operations. The Act requires counties to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, local judicial benefits, and court facilities (including building/ grounds maintenance, and alterations/improvements) for judicial and court support positions created prior to July 1, 1996. The Trial Court Operations budget provides for the annual Maintenance of Effort (MOE) payment to the State for support of trial courts, and those court-related expenditures that remain a County responsibility. Court fines and fees provide revenue which is used to finance both the MOE obligation to the State and the court-related expenditures.

2000-01 Budget Message (cont'd)

The 2000-01 Proposed Budget reflects funding primarily for payment of the County's \$240.0 million MOE obligation to the State and \$106.2 million for court-related expenditures that are the County's responsibility. The Proposed Budget also reflects the second year of the five-year phased elimination of \$1.0 million operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund, and payment of 50 percent of the fines and forfeitures revenue generated in excess of the MOE level to the State consistent with the TCFA.

		<u>Changes From 1999-00 Budget</u>			
<u>Gross</u>					<u>Budgeted</u>
<u>Appropriation</u>		<u>Revenue/IFT</u>		<u>Net County Cost</u>	<u>Positions</u>
<u>Other Changes</u>					
1.	\$ 1,443,000	\$ --		\$ 1,443,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for negotiated increases in salaries and employee benefits for collection enhancement staff and local benefits for judicial personnel that remain a County responsibility under the TCFA.				
2.	\$ 1,528,000	\$ --		\$ 1,528,000	--
	<u>LACERA Buy-Down:</u> Reflects the third year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
3.	\$ 600,000	\$ 800,000		\$ (-200,000)	10.8
	<u>Collection Enhancement Program:</u> Reflects an increase in expenditures primarily for 10.8 additional collection enhancement staff and collection contract costs which are more than offset by additional revenues generated by this program.				
4.	\$ 312,000	\$ --		\$ 312,000	--
	<u>Airport Court:</u> Reflects full-year funding for building/grounds maintenance and contract parking fees.				
5.	\$ 1,079,000	\$ --		\$ 1,079,000	--
	<u>Other Court-Related Expenditures:</u> Reflects an increase in other court-related expenditures primarily for indigent defense and court facilities for judicial and court support positions created prior to July 1, 1996, partially offset by a reduction in expenditures associated with the Red Light Photo Enforcement Program based on actual experience.				
6.	\$ (-1,773,000)	\$ (-1,773,000)		\$ --	(-12.0)
	<u>Realignment of Positions:</u> Reflects the realignment and deletion of 12.0 vacant budgeted positions to reflect actual staffing for the Child Support Commissioner and Family Law Facilitator programs, fully offset by a decrease in revenue based on actual experience.				
7.	\$ --	\$ (-1,040,000)		\$ 1,040,000	--
	<u>Eliminate CJFTCF Transfer to General Fund:</u> Reflects the second year of the five-year phased elimination of the operating transfer from the CJFTCF to the General Fund approved by the Board on June 29, 1998.				

Trial Court Operations (cont'd)

	<i>Gross Appropriation</i>	<u>Changes From 1999-00 Budget</u>		<i>Budgeted Positions</i>
		<i>Revenue/IFT</i>	<i>Net County Cost</i>	
<u>Other Changes (cont'd)</u>				
8.	\$ (-10,861,000)	\$ (-7,240,000)	\$ (-3,621,000)	--
	<u>Accounting Adjustment:</u> Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Courts.			
Total \$	(-7,672,000)	\$ (-9,253,000)	\$ 1,581,000	(-1.2)

TRIAL COURT OPERATIONS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	7,738,731	5,981,000	6,966,945	(771,786)
Employee Benefits	24,286,269	21,514,000	24,556,055	269,786
Total Salaries and Employee Benefits	32,025,000	27,495,000	31,523,000	(502,000)
<u>Services & Supplies</u>				
Jury and Witness Expense	1,431,002	1,206,000	1,449,000	17,998
Maintenance-Bldgs & Improv	12,246,318	12,242,000	12,951,000	704,682
Office Expense - Other	581,650	310,000	256,000	(325,650)
Professional & Spec Svcs	35,770,030	39,038,000	39,059,000	3,288,970
Rents & Leases-Bldg & Improv	142,000	147,000	147,000	5,000
Total Services & Supplies	50,171,000	52,943,000	53,862,000	3,691,000
<u>Other Charges</u>				
California Youth Authority	15,826,000	15,826,000	15,826,000	0
Other Charges	267,044,000	259,856,000	256,183,000	(10,861,000)
Total Other Charges	282,870,000	275,682,000	272,009,000	(10,861,000)
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	365,066,000	356,120,000	357,394,000	(7,672,000)
Less: Intrafund Transfers				0
TOTAL NET REQUIREMENTS	365,066,000	356,120,000	357,394,000	(7,672,000)
REVENUES:				
Licenses, Permits & Franchises	134,000	156,000	156,000	22,000
Fines, Forfeitures & Penalties	34,710,000	32,060,000	32,060,000	(2,650,000)
AB233 MOE F&F	98,056,000	93,388,000	93,388,000	(4,668,000)
Intergovernmental Revenues:				
Federal	8,798,000	6,277,000	6,709,000	(2,089,000)
State	733,000	786,000	786,000	53,000
Charges For Services	49,794,000	49,300,000	49,600,000	(194,000)
Miscellaneous	590,000	1,769,000	1,769,000	1,179,000
Other Financing Sources	4,396,000	4,529,000	3,490,000	(906,000)
TOTAL REVENUES	197,211,000	188,265,000	187,958,000	(9,253,000)
NET COUNTY COST	167,855,000	167,855,000	169,436,000	1,581,000

UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1998-99	ESTIMATED FISCAL YEAR 1999-00	BUDGET FISCAL YEAR 1999-00	REQUESTED FISCAL YEAR 2000-01	PROPOSED FISCAL YEAR 2000-01	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 93,799,929	\$ 97,924,000	\$ 100,765,000	\$ 104,648,000	\$ 104,441,000	\$ 3,676,000
LESS EXPENDITURE DIST	80,085,113	85,370,000	88,991,000	91,151,000	91,151,000	2,160,000
TOT S & S	13,714,816	12,554,000	11,774,000	13,497,000	13,290,000	1,516,000
OTHER CHARGES	2,063,465	2,686,000	2,686,000	2,686,000	2,686,000	
FIXED ASSETS-EQUIP	27,226	120,000	120,000	120,000	120,000	
OTHER FINANCING USES				900,000	900,000	900,000
GROSS TOTAL	\$ 15,805,507	\$ 15,360,000	\$ 14,580,000	\$ 17,203,000	\$ 16,996,000	\$ 2,416,000
REVENUE	5,770,176	4,730,000	3,950,000	5,779,000	5,779,000	1,829,000
NET COUNTY COST	\$ 10,035,331	\$ 10,630,000	\$ 10,630,000	\$ 11,424,000	\$ 11,217,000	\$ 587,000
REVENUE DETAIL						
COMMUNICATION SVCS	\$ 268					
CHRGs FOR SVCS-OTHER	568,914	120,000	120,000	170,000	170,000	50,000
OTHER SALES	-3,198					
MISCELLANEOUS	5,204,192	4,610,000	3,830,000	3,573,000	3,573,000	-257,000
OPERATING TRANSFER IN				2,036,000	2,036,000	2,036,000
TOTAL	\$ 5,770,176	\$ 4,730,000	\$ 3,950,000	\$ 5,779,000	\$ 5,779,000	\$ 1,829,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

2000-01 Budget Message

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including: electricity, natural gas, water, heating fuel, industrial waste collection, energy management programs, and day-to-day operations of County cogeneration and power plants.

The 2000-01 Proposed Budget reflects increased costs of \$4.6 million for energy retrofit projects, utility rate increases, increased utility consumption, increased cogeneration and power plant operational costs, and full-year funding to: 1) support the new Los Angeles Airport Courthouse; and 2) pay insurance premiums consistent with the Interruptible Rate Program. These costs are partially offset by expenditure distribution to County departments and a Productivity Investment Fund (PIF) loan.

Critical Needs

There continues to be a need for an expanded program to replace and repair critical equipment for the cogeneration and power plants to bring facilities up to industry standards and avoid future equipment failures.

Utilities (cont'd)

	Gross Appropriation	Changes From 1999-00 Budget Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 2,036,000	\$ 2,036,000	\$ --	--
	<u>Energy Retrofit Projects:</u> Reflects new energy retrofit projects for the Hall of Records, Criminal Courts Building and Civic Center Superior Court, fully funded by a PIF loan.			
2.	\$ 1,380,000	\$ 1,187,000	\$ 193,000	--
	<u>Utilities:</u> Reflects anticipated utility rate increases and increased customer consumption based on experience.			
3.	\$ 684,000	\$ 624,000	\$ 60,000	--
	<u>Cogeneration and Power Plants:</u> Reflects increased operational support costs for cogeneration and power plants.			
4.	\$ 458,000	\$ 156,000	\$ 302,000	--
	<u>Airport Courthouse:</u> Reflects full-year funding for staffing and related operational costs, including maintenance and utility expenditures, at the airport courthouse.			
5.	\$ 225,000	\$ 193,000	\$ 32,000	--
	<u>Interruptible Rate Program Insurance:</u> Reflects full-year funding of insurance premiums for coverage against excessive penalties in the event State Administrators require frequent interruptions of electrical power due to excessive power demands statewide, as approved by the Board of Supervisors in February 1999.			
6.	\$ --	\$ --	\$ --	--
	<u>Energy Retrofit Savings:</u> Reflects a ministerial adjustment (\$900,000) to other financing uses for the repayment of the energy retrofit PIF loan, fully offset by a reduction in electricity costs.			
<u>Other Changes</u>				
1.	\$ (-207,000)	\$ (-207,000)	\$ --	--
	<u>Utility Incentive Payments:</u> Reflects a reduction in revenue due to the discontinuance of utility incentive payments, fully offset by a reduction in electricity costs.			
Total \$	4,576,000	\$ 3,989,000	\$ 587,000	0.0

UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1999-00	Estimated Fiscal Year 1999-00	Proposed Fiscal Year 2000-01	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services & Supplies</u>				
Maintenance-Bldgs & Improv	15,350,000	15,360,000	16,086,000	736,000
Professional & Spec Svcs	1,460,000	1,460,000	3,722,000	2,262,000
Utilities	83,955,000	81,104,000	84,633,000	678,000
Total Services & Supplies	100,765,000	97,924,000	104,441,000	3,676,000
<u>Other Charges</u>				
Capital Lease Payments	2,686,000	2,686,000	2,686,000	0
Total Other Charges	2,686,000	2,686,000	2,686,000	0
<u>Fixed Assets</u>				
Equipment	120,000	120,000	120,000	0
Total Fixed Assets	120,000	120,000	120,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	900,000	900,000
Total Other Financing Uses	0	0	900,000	900,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	88,991,000	85,370,000	91,151,000	2,160,000
Gross Total	14,580,000	15,360,000	16,996,000	2,416,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	14,580,000	15,360,000	16,996,000	2,416,000
REVENUES:				
Charges For Services	120,000	119,000	170,000	50,000
Miscellaneous	3,830,000	4,611,000	3,573,000	(257,000)
Other Financing Sources	0	0	2,036,000	2,036,000
TOTAL REVENUES	3,950,000	4,730,000	5,779,000	1,829,000
NET COUNTY COST	10,630,000	10,630,000	11,217,000	587,000



Appendix/Index

STATISTICS

GEOGRAPHY: The County of Los Angeles has an area of 4,083 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER: Annual mean temperature 66 degrees F.
Annual precipitation 14.77 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5 Supervisors
1 Sheriff
1 District Attorney
1 Assessor

Congressional Delegation

17 Representatives

State

14 Senators
25 Assembly Members
429 Superior Court Judges

REGISTERED VOTERS: 3,808,488 as of February 16, 2000

ASSESSED VALUATION:	Local Assessed - Secured	\$496,649,088,322
	Local Assessed - Unsecured	36,597,569,379
(1999-2000)	State Assessed	<u>13,084,257,569</u>
	Total	\$546,330,915,270

CITIES: There are 88 cities within the County (see page 58.1).

POPULATION:	Incorporated areas	8,822,800
(Estimate as of 1/1/00)	Unincorporated areas	<u>1,027,200</u>
	Total	9,850,000

**ESTIMATED POPULATION OF THE 88 CITIES
OF THE COUNTY OF LOS ANGELES**

<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>	<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>
Agoura Hills	21,800	Lancaster	132,500
Alhambra	92,800	Lawndale	30,800
Arcadia	53,700	Lomita	21,400
Artesia	17,700	Long Beach	455,100
Avalon	3,600	Los Angeles	3,741,550
Azusa	46,000	Lynwood	74,200
Baldwin Park	79,200	Malibu	14,400
Bell	37,500	Manhattan Beach	35,700
Bell Gardens	48,400	Maywood	30,200
Bellflower	70,800	Monrovia	40,900
Beverly Hills	34,400	Montebello	66,900
Bradbury	900	Monterey Park	71,200
Burbank	103,900	Norwalk	108,300
Calabasas	22,000	Palmdale	125,800
Carson	92,000	Palos Verdes Estates	14,700
Cerritos	59,200	Paramount	54,600
Claremont	35,200	Pasadena	142,600
Commerce	14,300	Pico Rivera	68,800
Compton	101,100	Pomona	148,800
Covina	53,700	Rancho Palos Verdes	44,000
Cudahy	27,400	Redondo Beach	66,750
Culver City	41,900	Rolling Hills	2,000
Diamond Bar	58,700	Rolling Hills Estates	8,800
Downey	105,000	Rosemead	60,500
Duarte	25,800	San Dimas	36,900
El Monte	122,100	San Fernando	24,900
El Segundo	17,000	San Gabriel	41,700
Gardena	59,400	San Marino	13,800
Glendale	199,600	Santa Clarita	151,000
Glendora	56,900	Santa Fe Springs	18,500
Hawaiian Gardens	15,800	Santa Monica	94,600
Hawthorne	79,600	Sierra Madre	11,500
Hermosa Beach	19,500	Signal Hill	9,000
Hidden Hills	2,000	South El Monte	25,400
Huntington Park	64,100	South Gate	98,500
Industry	700	South Pasadena	28,300
Inglewood	121,000	Temple City	36,200
Irwindale	1,200	Torrance	147,300
La Cañada Flintridge	20,500	Vernon	100
La Habra Heights	7,600	Walnut	33,100
La Mirada	48,700	West Covina	113,100
La Puente	43,700	West Hollywood	38,400
La Verne	33,900	Westlake Village	8,600
Lakewood	80,800	Whittier	90,300

* Source: County of Los Angeles Chief Administrative Office, Urban Research Division, as of January 1, 2000

CULTURAL AND RECREATIONAL OPPORTUNITIES

Los Angeles County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of March 2000). Underlined items are operated by the County of Los Angeles.*

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Arboretum of Los Angeles County
Beckman Auditorium
Cabrillo Marine Aquarium
Descanso Gardens
Greek Theatre
Griffith Observatory and Planetarium
Hollywood Bowl
Huntington Library, Art Collections,
and Botanical Gardens
James A. Doolittle Theatre
John Anson Ford Amphitheatre
Long Beach Aquarium of the Pacific
Los Angeles Philharmonic Orchestra
Los Angeles Zoo
Magic Mountain
Mt. Wilson Observatory
Music Center

- Ahmanson Theatre
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Queen Mary
Royce Hall
Shrine Auditorium
Shubert Theatre
South Coast Botanic Garden
Universal Studios Hollywood
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

Columbia
Disney
Paramount
Twentieth Century Fox
Universal
Warner Brothers

SPORTS

Los Angeles Avengers
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS

Autry Museum of Western Heritage
California African American Museum
California State Museum of Science and Industry
George C. Page Museum of La Brea Discoveries
Japanese American National Museum
J. Paul Getty Museum
Latino Museum of History, Art and Culture
Los Angeles Children's Museum
Los Angeles County Museum of Art
Los Angeles County Museum of Natural History
Museum of Contemporary Art
Museum of Tolerance
Norton Simon Museum of Art
Pacific Asia Museum
Petersen Automotive Museum
Southwest Museum
UCLA Hammer Museum
William S. Hart Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University at
Pomona
California State Universities at:

- Dominguez Hills
- Long Beach
- Los Angeles
- Northridge

Claremont Colleges

- Claremont Graduate School
- Claremont McKenna College
- Harvey Mudd College
- Pitzer College
- Pomona College
- Scripps College

Loyola Marymount University
Occidental College
Otis College of Art and Design
Pepperdine University
University of California at Los Angeles
University of Southern California

* Not listed are more than 100 parks, 19 golf courses, 31 miles of beaches, Marina del Rey Harbor, 84 public libraries, and 4 bookmobiles owned and/or operated by the County of Los Angeles.

GLOSSARY

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and revenues for two fiscal years prior to proposed budget fiscal year.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements. Abbreviation: APPR FOR CONTINGENCY

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detail countywide financing and use information necessary to meet mandated State Controller requirements.

AVAILABLE FINANCING: Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds. Abbreviation: AVAIL FINANCING

AVAILABLE FUND BALANCE: That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

BOND ANTICIPATION NOTES (BANs): An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) as authorized by the Government and Corporations Codes, respectively.

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's proposed budget. Reflects the Board-adopted budget, and does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET SUMMARY SCHEDULES: Provide summary and detail information on financing requirements/uses, available financing, and budgeted positions.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CAPITAL PROJECT: Capital improvements to buildings which increase square footage; construction of new facilities for which the cost of the project exceeds \$100,000; and the acquisition of land regardless of the cost.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM: Provides summary and detail information on capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements.

CHANGE FROM BUDGET: The resulting variance when the Proposed Budget is compared to the current Budget.

CRITICAL NEEDS: Department's critical requirements not currently addressed in the budget.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending.

Glossary (cont'd)

ENTERPRISE FUNDS: Those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED DELINQUENCIES: The amount of estimated property taxes which will remain uncollected at the end of the fiscal year. Abbreviation: EST DELINQUENCY

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and revenues for the entire current fiscal year.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization, which are properly charged to another fund or organization. Abbreviation: EXPENDITURE DIST

FINANCING REQUIREMENTS: Total needs requiring financing for the fiscal year. Abbreviation: FINANCE REQMTS

FISCAL YEAR: The 12-month period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies.

FIXED ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: FIXED ASSETS - B & I

FIXED ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements. Abbreviation: FIXED ASSETS - EQUIP

FIXED ASSETS-LAND: Expenditures for the acquisition of land.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording financing sources, requirements, assets and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are a part of motor vehicle license fees, sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Board authorization is required to expend these monies.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: INTRAFD TRANSFER

Glossary (cont'd)

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the Government Code, which is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

MISSION: A description of the basic purpose and responsibility of the budget unit.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes.

NONPROFIT CORPORATION (NPC): A separate legal entity, authorized by the Corporations Code, which is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means by which most of the financing of acquisitions, spending, and service delivery activities of the County is controlled.

OPERATING TRANSFERS: All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving revenue to the fund through which the resources are to be expended.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefit changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense which reflects costs not directly associated with the daily expenses of running an operation. Includes payments for CalWORKs, In-Home Supportive Services, General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Includes the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities which are similar to those found in the private sector (includes enterprise funds, other than hospital enterprise and internal service funds).

PERFORMANCE MEASUREMENT: An approach to provide more useful statistical information by expanding workload information to include efficiency and outcome measures, based upon measurable objectives.

PROGRAM CHANGES: Includes operational changes, curtailments, and other changes that directly impact programs and services.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to reduce or eliminate low-priority programs and to redirect the resultant savings to maintaining or enhancing high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, California Work Opportunity and Responsibility to Kids (CalWORKs), In-Home Supportive Services, certain juvenile justice programs, and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased County program responsibilities.

PROPOSED BUDGET: Upon approval by the Board of Supervisors, the recommendations of the Chief Administrative Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board of Supervisors normally approves the Proposed Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

Glossary (cont'd)

REFURBISHMENT: A periodic renovation of existing space that costs in excess of \$100,000. Projects are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and revenue to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation.

RESIDUAL EQUITY TRANSFERS: Nonrecurring or nonroutine transfers of equity between funds (e.g., contributions of enterprise or internal service fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a debt service fund. Abbreviation: RESIDUAL EQUITY TRANS

REVENUE: Source of income to an operation.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans. Abbreviation: SALARIES & EMP BEN

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The special districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

SUBVENTION: A grant (usually from the State or Federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

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