

County of Los Angeles

1999-2000 Proposed Budget

Submitted to the
Board of Supervisors
April 1999

Volume One

Board of Supervisors

Gloria Molina
Supervisor, First District

Yvonne Brathwaite Burke
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

The County of Los Angeles

A Brief History

The County of Los Angeles was officially established on February 18, 1850 as one of the notable actions taken during the State's first legislative session. The City of Los Angeles, from where the County derives its name, was designated as the County seat. California had only recently become a United States possession pursuant to the Treaty of Guadalupe Hidalgo of 1848, which ended the Mexican-American War. Citizens seeking to better protect life and property petitioned for statehood at a region-wide convention held in December 1849. Governor Peter H. Burnett was elected, along with California's first legislature which included 16 senators and 36 assemblymen.

Upon establishment, the County's organizational structure included a "Court of Sessions," consisting of a County Judge and two Justices of the Peace. The County's first officials included the County Clerk, District Attorney, Sheriff, Assessor, Surveyor and Coroner.

Later that year, on September 9, 1850, following prolonged deliberations by the United States Congress, President Fillmore formally admitted the State of California into the Union as the 31st state, citing the County of Los Angeles as one of its original 27 counties. In 1852, the State Legislature replaced the County's Court of Sessions with the current Board of Supervisors, a governing body with executive, legislative and quasi-judicial authority.

Originally, Los Angeles County occupied a comparatively small area along the coast between Santa Barbara and San Diego, but within a year its boundaries were enlarged from 4,340 square miles to 34,520 square miles, an area extending east to the Colorado River. In subsequent years, the County slowly ebbed to its present size (4,083 square miles), the last major detachment occurring in 1889 with the creation of Orange County.



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County of Los Angeles Board of Supervisors



Gloria Molina
Supervisor, First District
Population: 1,997,100
Square Miles: 215



Yvonne Brathwaite Burke
Supervisor, Second District
Population: 1,933,400
Square Miles: 157



Zev Yaroslavsky
Supervisor, Third District
Population: 1,870,500
Square Miles: 432



Don Knabe
Supervisor, Fourth District
Population: 1,947,200
Square Miles: 426



Michael D. Antonovich
Supervisor, Fifth District
Population: 2,020,800
Square Miles: 2,853



County of Los Angeles

1999-2000 Proposed Budget

April 1999

Submitted
to the

Los Angeles County Board of Supervisors

by

David E. Janssen
Chief Administrative Officer

and

Alan T. Sasaki
Auditor-Controller

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County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE
713 KENNETH HAHN HALL OF ADMINISTRATION • LOS ANGELES, CALIFORNIA 90012
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DAVID E. JANSSEN
Chief Administrative Officer

Board of Supervisors
GLORIA MOLINA
First District
YVONNE BRATHWAITE BURKE
Second District
ZEV YAROSLAVSKY
Third District
DON KNABE
Fourth District
MICHAEL D. ANTONOVICH
Fifth District

April 20, 1999

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

1999-2000 PROPOSED COUNTY BUDGET (3-VOTES)

The 1999-2000 Los Angeles County Proposed Budget total of $14.4 billion reflects an increase of $693.0 million in total requirements.

TOTAL REQUIREMENTS - ALL FUNDS - 1999-2000
(Billions of dollars)

Fund	1998-99 Budget	1999-2000 Proposed	Change	% Change
Total General County	$ 10.967	$ 11.508	$ 0.541	4.9
Special Districts/Special Funds	2.723	2.875	0.152	5.6
Total Budget	$ 13.690	$ 14.383	$ 0.693	5.1
Budgeted Positions	84,456.4	88,599.0	4,142.6	4.9

Budget Overview

During fiscal year 1999-2000, while joining the world community in preparing to embark on a new millennium, the County of Los Angeles will celebrate its own Sesquicentennial, having been founded on February 18, 1850. The State of California shares a similar distinction in recognizing its 150 years of statehood in the year 2000. It is gratifying to report that the County is approaching these significant occasions on far more stable financial footing than in the recent past.

Indeed, the 1999-2000 Proposed Budget represents the second year of the County's long-term fiscal stabilization effort, and reflects further refinement and enhanced pursuit of such future-oriented, resource protection, and investment strategies as capital and information technology (IT) infrastructure investment, human resource development, and the continued reduction in reliance on excess retirement fund earnings for ongoing operations.

This letter includes:

- A discussion of key recommendations and issues;
- A summary of other funding recommendations by major County program areas; and
- A budget timetable and process for adopting a Proposed and Final County Budget.

Key Recommendations and Issues

➔ ***Consistent with creation of the Office of Unincorporated Area Services, the County is enhancing its strategic focus on the type and quality of municipal services it provides to the County's unincorporated communities.***

- The Proposed Budget reflects $0.6 billion in total "municipal" services expenditures in the County's unincorporated areas (see figure below), including local law enforcement, fire protection and life saving services, land use development and regulation, public works, libraries, animal care and control, business permits, and parks and recreation services (including Marina del Rey). These estimates represent an initial effort to identify services specifically provided to unincorporated areas, and will continue to be refined consistent with the development of an overall strategic initiative. Further, these figures do not include services which the County provides to unincorporated areas and incorporated cities consistent with its countywide responsibilities, including such operations as felony prosecution, health and social services, indigent defense, registrar and recorder services, and consumer services.

- Some specific examples of this continued focus in the County's unincorporated communities include the following:

  - Net County cost (NCC) of $325,000 and 5.0 additional positions are recommended for the Department of Regional Planning to expand zoning code enforcement activities.

- The Public Library's budget reflects funding of $2.0 million to acquire land and develop plans for four new libraries in high growth unincorporated areas of the north County, and the staffing necessary to plan and administer the developer fee program as adopted by the Board of Supervisors in October 1998.

- The Proposed Budget for the Department of Animal Care and Control reflects NCC funding of $500,000 and 9.0 positions to expand the Animal Roping For Safety (ARFS) teams which respond to problems involving dangerous dogs, dog packs, and strays.

- The Department of Public Works' Public Ways/Public Facilities budget reflects NCC of $250,000 to provide an increased level of graffiti abatement services.

- Backfill funding of $1.8 million in Community-Oriented Policing Services grant is recommended in the Sheriff's budget to continue funding 70.0 Law Enforcement Technicians which permits the redeployment of 24 deputies in the County's unincorporated areas.

MUNICIPAL SERVICES PROVIDED TO UNINCORPORATED COUNTY AREAS AS REFLECTED IN 1999-2000 PROPOSED BUDGET

Department	Total Expenditures
Animal Care and Control	$ 7,811,000
Beaches and Harbors	$ 918,000
Fire	$ 143,372,000
Human Resources - Office of Public Safety	$ 5,134,000
Parks and Recreation	$ 46,862,000
Public Library	$ 23,660,000
Public Works	$ 295,325,000
Regional Planning	$ 10,088,000
Sheriff	$ 97,802,000
Treasurer and Tax Collector	$ 1,028,000
Total	**$ 632,000,000**

➔ ***Promote countywide human resource capability and expertise.***

- The Proposed Budget reflects enhanced investment in employees through training, professional development, and assignment rotation efforts, focusing on building capacity and greater career enrichment at all staff levels consistent with the County's new strategic planning endeavor. For example, the budget reflects $1.0 million in NCC to allow the Department of Human Resources to pursue additional countywide staff development and training.

➔ ***The County is continuing to place key priority on investments in strengthening its physical and technology infrastructure.***

- Over 50 percent of the $31.0 million in General Fund surplus identified in the forecast provided to the Board in January 1999 has been dedicated to investments in infrastructure and technology, including:

  - Funding of $6.2 million is recommended for deferred maintenance and $4.8 million for the Information Technology Investment Fund to fund relevant high priority efforts.

  - Additional funding of $2.6 million is recommended for the Motor Vehicle ACO Fund to address critical vehicle replacement needs.

  - While the County enjoys an advanced state of IT readiness for the year 2000, due to Board and CIO leadership and the cooperation of all departments, an additional $3.0 million is recommended in Provisional Financing Uses as a contingency reserve to address any potential "Year 2000" issues.

  Other specific examples of capital project and IT investments are provided under "Summary of Funding Recommendations by Major County Program Area," below.

➔ ***Broad program expansions or augmentations are not recommended pending more sustained assurance of the County's improved fiscal posture.***

- While the budget reflects targeted and measured program enhancements responsive to specific Board priorities, broad program expansion or augmentations with NCC are not recommended pending further and more sustained strengthening of the County's fiscal footing (however, significant Federal- and State-funded program expansions are reflected).

➔ ***The County is continuing to reduce reliance on use of excess LACERA earnings for ongoing obligations.***

- The Proposed Budget reflects another $30.0 million for the second year of the five-year effort initiated by the Board last year to gradually reduce the use of excess retirement system earnings for ongoing operations, replacing these "time limited" revenues with more sustainable funding sources.

Summary of Funding Recommendations by Major County Program Area

➔ ***Public Safety and Justice Services:***

- An additional $6.0 million and 55.0 positions are reflected for the Sheriff for first year implementation of the Los Angeles County Regional Crime Information System which will replace and enhance the existing crime statistical database and achieve "Year 2000" compliance.

- The District Attorney - Criminal budget reflects appropriation of $2.9 million and 35.0 additional positions, offset by Asset Forfeiture fund monies, to fund expansion of such specialized prosecution programs as Hate Crimes, Hardcore Gang/Asian Gang Focus, and Organized Economic High Tech Computer Crimes program.

- The Capital Projects/Refurbishments budget reflects Fire District funding of $17.8 million to: construct fire stations in Agoura, Malibu, Santa Clarita, Valencia, and Windsor Hills; refurbish facilities (e.g., Catalina Island, and Command and Control Center); and continue other refurbishment efforts (e.g., fuel tank replacement and training center improvements).

- The Coroner's budget reflects additional NCC funding of $572,000 for 9.0 additional pathology, investigative and support positions due to increased caseload, and to maintain Accreditation Council of Graduate Medical Education requirements for the Forensic Residency Program, including increasing training and supervision of residents by teaching staff.

- The Proposed Budget reflects funding of $3.8 million and 79.0 positions in Probation to address an anticipated 2.5 percent increase in juvenile population, and to enable compliance with Board of Corrections' minimum requirements for the ratio of staff-to-probationers at camps.

- NCC funding of $260,000 is recommended for the Department of Human Resources' Office of Public Safety to backfill the scheduled reduction in the COPS Universal Hiring Grant in order to maintain the current staffing of 21.0 Park Police Officers.

- The maintenance of effort (MOE) level for Trial Courts has been reduced primarily due to a State-enacted 10 percent reduction and delayed implementation of MOE adjustments. Although the Governor's Budget reflects only a 5 percent MOE reduction, we continue to recommend a 10 percent reduction as provided for and in anticipation of the Legislature's continued support of the original legislatively-enacted reduction.

➔ ***Health Services:***

- The Proposed Budget reflects a reduction of 261.2 positions in the Department of Health Services to annualize reengineering savings from projects begun in 1998-99 and to propose new projects for the budget year, in order to save an estimated $70.9 million as compared with the Department's base operations.

- An increase of 165.3 positions and $13.1 million in NCC is reflected to annualize expansions approved by the Board in 1998-99 for outpatient care services both in County health centers and comprehensive health centers and in clinics operated under the Public/Private Partnership program.

- An increase of 247.5 positions and $3.8 million in NCC will expand various public health functions, including the Office of AIDS Programs and Policy, the Alcohol and Drug Programs Administration, and Public Health Services. Of this increase, $3.3 million represents part of the Department's commitment to expand the County's public health investment by an additional $10.0 million.

- The budget reflects an increase of 30.0 positions and a $12.2 million NCC investment for needed information systems development.

- In order to continue to meet the County's health services maintenance of effort requirement, these and other changes are balanced through the following:

  - A reduction of $7.8 million in funding for fixed assets and LAC-CAL lease-purchases;

- A reduction of 87 beds and 220.0 positions by limiting acceptance of inpatient transfers for lateral level of care patients from private hospitals;

- The budget assumes that the Department will be successful in State legislative efforts to reduce the Disproportionate Share Hospital Administrative Fee by $11.4 million and obtain a $6.2 million backfill for the $27.6 million estimated reduction in the County's share of California Healthcare for the Indigent Program's tobacco tax; and

- The budget also assumes that the Department will be successful in an effort to obtain Federal Health Care Financing Administration approval of an expansion of the 1115 Waiver Medicaid Demonstration Project to include $34.5 million in funding for hospital outpatient care.

➔ ***Social Services:***

- The 1999-2000 Proposed Budget reflects an increase of $168.5 million in total funding for the Department of Public Social Services - Administration budget, including an additional 1,618.0 positions. This includes revenue-offset funding of $53.1 million and 931.0 positions which will address a projected 25.3 percent caseload increase in the Medi-Cal Program, primarily due to the Department's efforts to meet the Board-adopted goal of enrolling 100,000 children in Medi-Cal by September 1999. The Proposed Budget also includes $31.3 million and 40.0 additional positions for the General Relief Opportunities for Work (GROW) Program. A total of 382.0 positions and $15.1 million in funding are included to support line operations, expansion of automation projects, and staff training.

- The Mental Health budget reflects an additional 694.8 positions and $121.3 million in funding for new or expanded programs already approved by the Board during 1998-99 including:

  - Implementation of Children's Infrastructure Project;
  - Expansion of mental health services to children eligible for Medi-Cal;
  - Implementation of the Healthy Families program;
  - Consolidation of the Medi-Cal Fee-for-Service (FFS) system;
  - Expansion of the Dual Diagnosis program; and
  - Service delivery plan for the California Work Opportunity and Responsibility to Kids (CalWORKs) program.

- Children and Family Services' (DCFS) Administration and MacLaren Children's Center budgets reflect increased appropriation of $84.7 million ($9.4 million in NCC) and 535.0 additional positions; 482.0 positions are funded by the continuation of the State Emergency Workload Relief Allocation, which, among other operational enhancements, will continue to allow the Department to implement a 10 percent yardstick reduction for Children's Social Workers.

➔ ***General Government and Other Services:***

- The budget reflects $624,000 in increased NCC and 14.0 positions (recreation services, grounds maintenance, and custodians) in Parks and Recreation required to maintain and operate five new projects and facilities (e.g., Rioux Park, City Terrace Gymnasium) built with Proposition A revenue; the Department has maximized its annual reimbursement for maintaining completed Proposition A projects. The budget also includes another $290,000 in revenue-offset funding for 9.0 similar positions for the Castaic Sports Complex, Walnut Nature Park, and the Hahn and Schabarum Regional Parks.

- The Capital Projects/Refurbishments budget reflects appropriation of $137.2 million predominately in Proposition A funding for various recreational projects including renovation of deteriorating park and beach facilities (e.g., Belvedere and Bonelli Regional Parks, and Will Rogers State Beach), ADA-related improvements (e.g., Victoria and Charter Oak Parks, Hollywood Bowl, and South Coast Botanic Gardens), infrastructure projects (e.g., Kenneth Hahn Recreation Area, and La Mirada Park), new gymnasiums and community centers (e.g., Jackie Robinson, City Terrace, and Hart Parks), and expanded wetlands/wildlife areas (e.g., Cold Creek Canyon and Antelope Valley Wetlands).

- The Registrar-Recorder/County Clerk's budget reflects increased NCC of $300,000 and 6.0 positions to provide full-year funding for the September 16, 1998 Board-approved outreach activities as recommended by the Census 2000 Complete Count Committee.

- The Internal Services Department budget reflects a largely reimbursable appropriation increase of $38.0 million and 106.0 additional positions to address such efforts as enhanced routine and deferred building maintenance, improved custodial services, Job Order Contracting, as well as Internet and other IT-related projects.

- A one-time General Fund allocation of $3.0 million to allow the Department of Beaches and Harbors to pursue a dredging project.

- The Auditor-Controller's budget reflects NCC of $305,000 and 4.0 positions to address an expanded management audit program.

- Appropriation of $1.2 million is recommended for the Treasurer and Tax Collector to replace obsolete remittance processing equipment used for treasury deposit functions.

Budget Timetable

→ ***Approved schedule for budget hearings and deliberations is as follows:***

Board Action	Approved Date
Adopt Proposed Budget; order printing, notice, and distribution; and schedule hearings	April 20
Commence public budget hearings	May 12
Commence final budget deliberations, and adopt final budget upon conclusion	June 21

→ ***Prior to deliberations on the 1998-99 Final Budget, we will file reports on:***

- May revisions to the Governor's budget and updates on other 1999-2000 State and Federal budget legislation and the resulting impact on the County's Proposed Budget;

- Final revisions reflecting latest estimates of requirements/available funds;

- Issues raised in public hearings or written testimony;

- Recommendations on the level of Bond Anticipation Note authorization;

- Specific matters with potential fiscal impact; and

- Issues as instructed by your Board.

Approval of Proposed Budget

➔ ***The matter before your Board is adoption of the Proposed Budget.***

- The document must be available for consideration by the public at least ten days prior to the commencement of budget hearings.

- Adjustments to the budget, including revisions necessary to reflect your Board's funding priorities and State and Federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.

  - Per State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the *permanent record* developed during public hearings (e.g., Proposed Budget, budget requests, and all written and oral input by Supervisors, County staff, and the public).

  - Changes not based upon the "permanent record" require a 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

Order such revisions, additions, and changes to the Chief Administrative Officer's budget recommendations as you deem necessary, and approve the revised figures as the Proposed Budget for 1999-2000; instruct the Auditor-Controller to have the necessary copies printed; order the publication of the necessary notices; and set May 12,1999 as the date on which public hearings will begin.

Respectfully submitted,

DAVID E. JANSSEN
Chief Administrative Officer



General Information

PROPOSED BUDGET
Financial Summary 1999-2000
GENERAL AND SPECIAL COUNTY FUNDS AND DISTRICTS

(in Billions of Dollars)

	1998-99 BUDGET	1999-2000 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL COUNTY	$ 10.967	$ 11.508	$ 0.541	4.9%
SPECIAL FUNDS	0.811	0.856	0.045	5.5%
SPECIAL DISTRICTS	1.330	1.468	0.138	10.4%
OTHER PROPRIETARY FUNDS	0.143	0.137	(0.006)	-4.2%
OTHER FUNDS	0.439	0.414	(0.025)	-5.7%
TOTAL	**$13.690**	**$14.383**	**$ 0.693**	**5.1%**

The 1999-2000 proposed net operating budget totals $14.4 billion, an increase of $693.0 million, or 5.1 percent more than the 1998-99 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for 1999-2000 are subject to public hearings, scheduled for May 1999, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 1999-2000 Proposed Budget.

The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling $1.8 billion, artificially inflate the budget by 12 percent, resulting in an operating budget of $16.2 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY REQUIREMENTS: $14.4 Billion



Social Services	31%
Health	23%
Public Protection	19%
Other	7%
Special Districts/Funds	20%

TOTAL COUNTY RESOURCES: $14.4 Billion



Property Taxes	13%
State Assistance	36%
Federal Assistance	24%
Other	27%

PROPOSED BUDGET
Financial Summary 1999-2000
GENERAL COUNTY

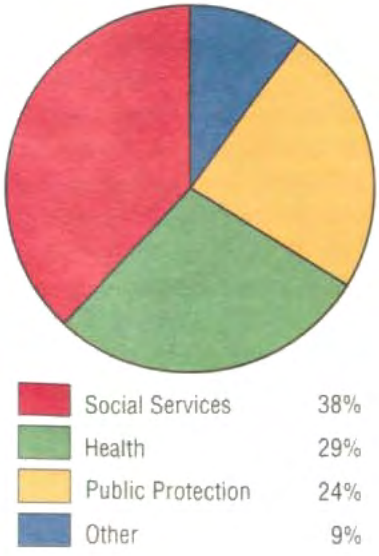
(in Billions of Dollars)

	1998-99 BUDGET	1999-2000 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL FUND	$ 9.517	$ 9.915	$ 0.398	4.2%
HOSPITAL ENTERPRISE FUNDS	1.411	1.553	0.142	10.1%
DEBT SERVICE FUNDS	0.039	0.040	0.001	2.6%
TOTAL	**$10.967**	**$11.508**	**$ 0.541**	**4.9%**

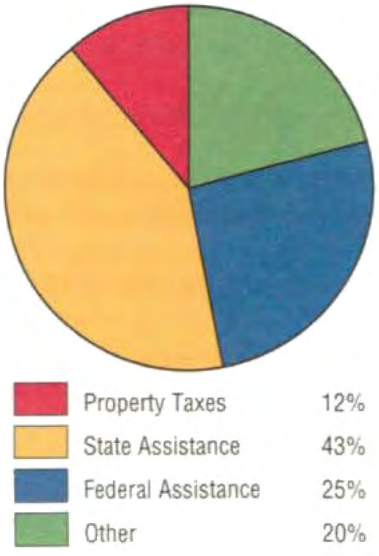
The 1999-2000 proposed net operating budget for general County operations is $11.5 billion, an increase of $541 million, or 4.9 percent more than the 1998-99 budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document. Debt Service changes are detailed in Volume II.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling $1.3 billion, artificially inflate the budget by 11 percent, resulting in an operating budget of $12.8 billion.

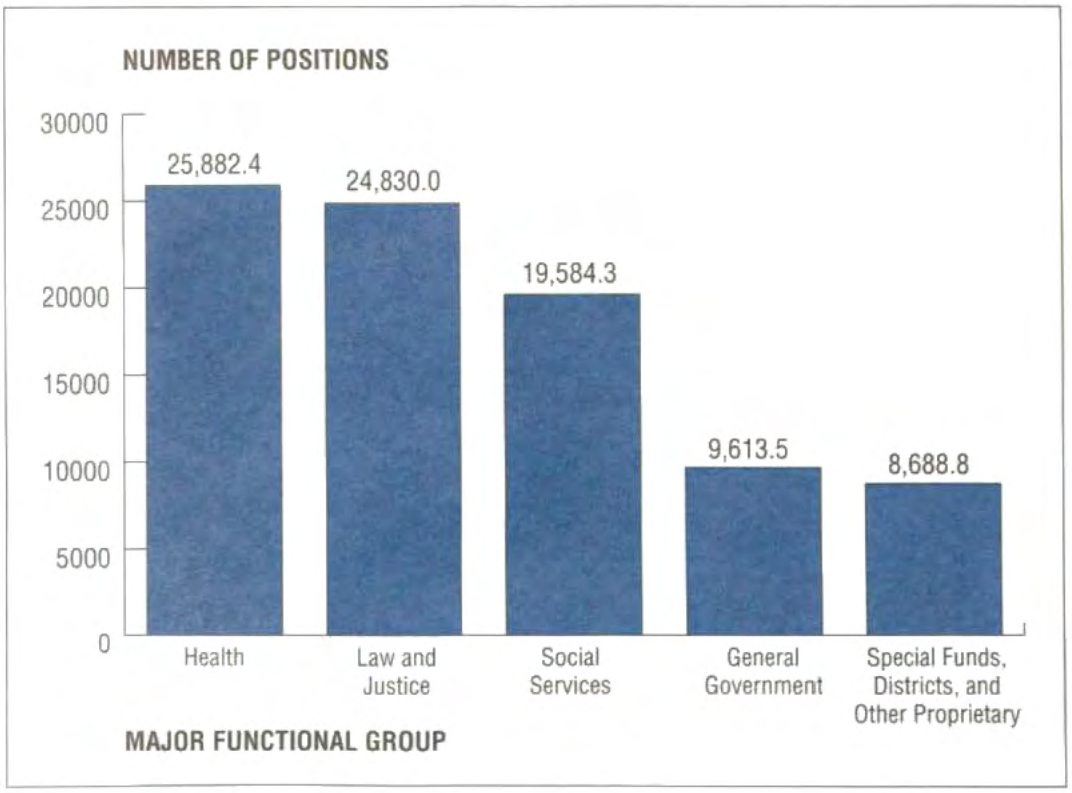
GENERAL COUNTY REQUIREMENTS: $11.5 Billion



GENERAL COUNTY RESOURCES: $11.5 Billion



BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS: 88,599.0



The 1999-2000 Proposed Budget provides funding for 88,599.0 budgeted full-time-equivalent positions, which represents an increase of 4,142.6 positions from the 1998-99 level of 84,456.4. As depicted in the chart, 57 percent of the budgeted positions in the County are in the law and justice functional group and health functional group (which includes the Mental Health and Hospital Enterprise Fund positions).

The overall increase in budgeted positions is primarily attributable to the following departments:

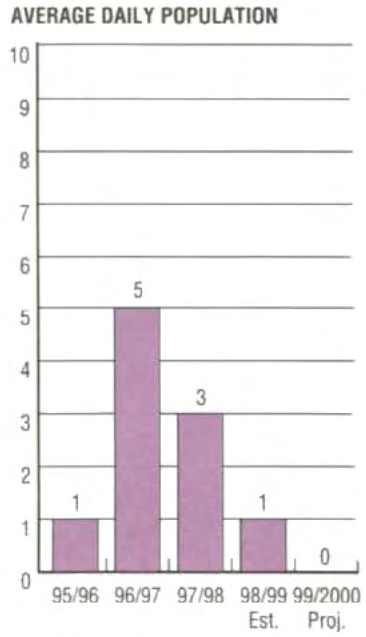
- Public Social Services (+1,618.0) to address caseload increases in the Medi-Cal and In-Home Supportive Services programs;
- Mental Health (+694.8) for new or expanded Board-approved programs, as well as services in jails as recommended by the U.S. Department of Justice;
- Children and Family Services (+535.0) for Board-approved staffing related to child protection and adoption services, and to support the eligibility program and foster care youth transitional housing services;
- Sheriff (+202.0) for an Asian Pacific special service unit, additional community policing programs, increases in contract law enforcement service level, and implementation of the Los Angeles County Regional Crime Information System;
- Probation (+130.0) to handle an estimated 2.5 percent increase in juvenile population and comply with Board of Corrections' staffing ratio minimum requirements at camps, and conduct State-mandated monthly group home visits; and
- Health Services (+129.9) for outpatient and public health expansions, offset by inpatient census reductions.

CHILDREN AND FAMILY SERVICES

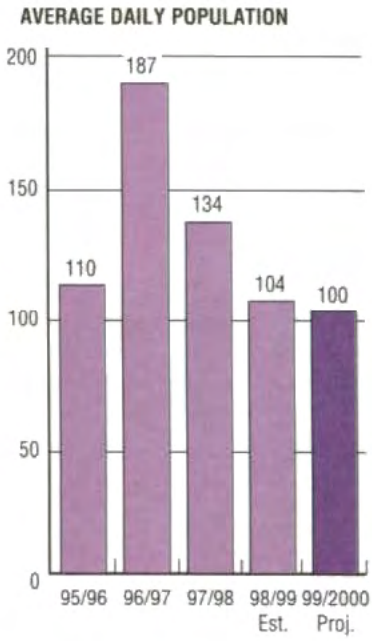
MACLAREN CHILDREN'S CENTER
Average Daily Population

The total daily population at MacLaren Children's Center is comprised of children ages 0-4 who reside in the nursery, and children ages 5-18 who reside in cottage units.

NURSERY



COTTAGES



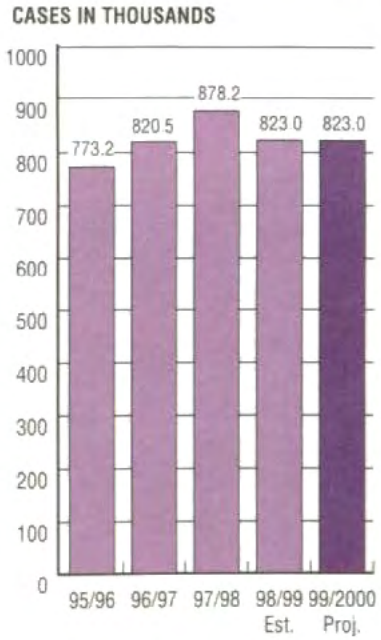
MAJOR CASELOADS

These caseloads reflect the major workload of the Department:

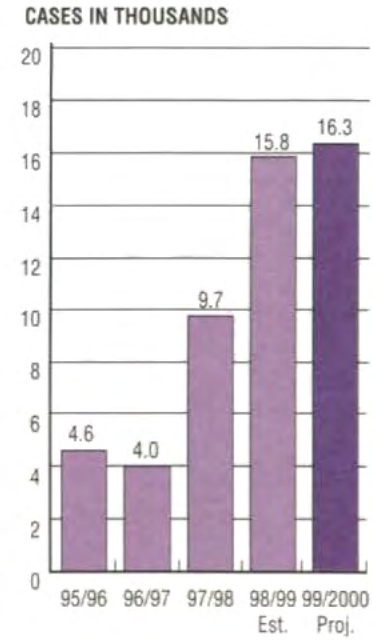
Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

The adoption caseloads represent the number of adoptive services completed for foster-care children, natural parents, stepparents, and applicants seeking independent adoptions.

CHILD PROTECTIVE SERVICES



ADOPTIONS

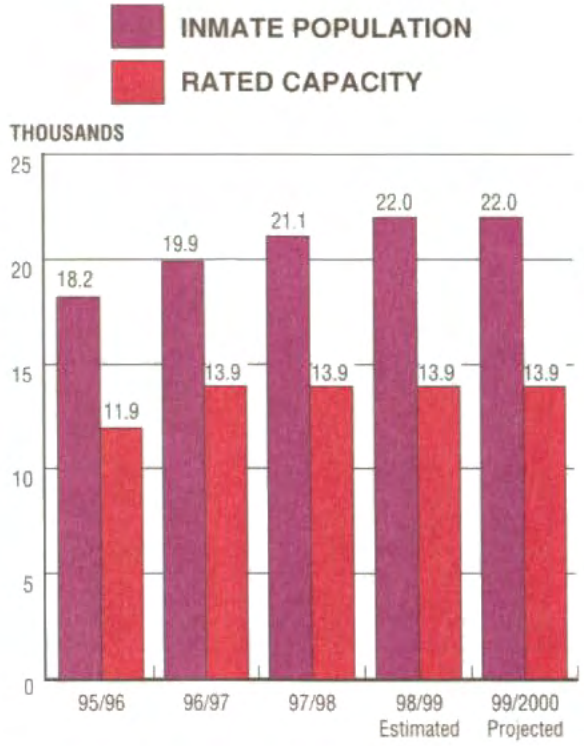


DETENTION POPULATION

SHERIFF INMATE POPULATION

The Sheriff's inmate population, including presentenced and sentenced prisoners, is held in seven custody facilities located at: Central Jail; Peter J. Pitchess Detention Center North; South, East, and North County Correctional Facilities; the Century Regional Detention Facility; and the Twin Towers Detention Facility.

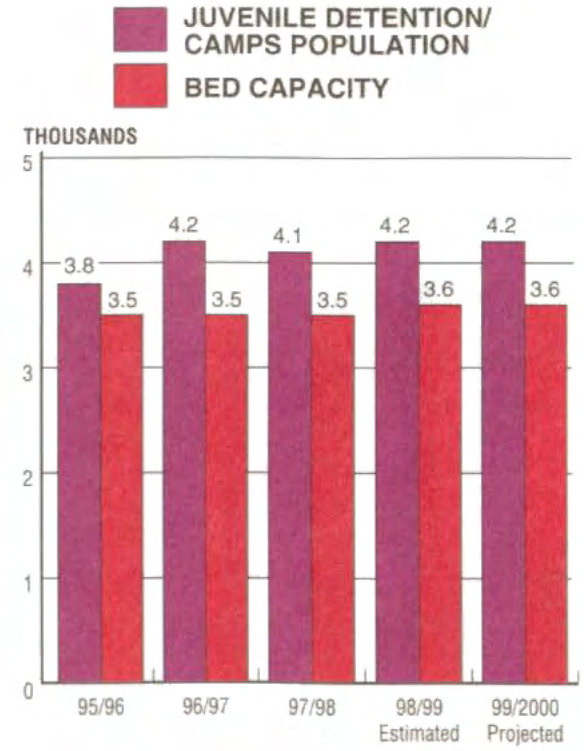
In addition to the Los Angeles County inmate population reflected on this chart, the Sheriff's Department provides housing for 1,900 inmates at the Mira Loma and Pitchess Detention Center custody facilities, under contract with the State and federal governments. The projected inmate population reflects court-ordered maximum capacity, maintained through an early release program instituted in May 1988.



PROBATION JUVENILE HALLS/ CAMPS POPULATION

The Juvenile Hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 19 facilities as wards of the Juvenile Court for an average period of 20 weeks.



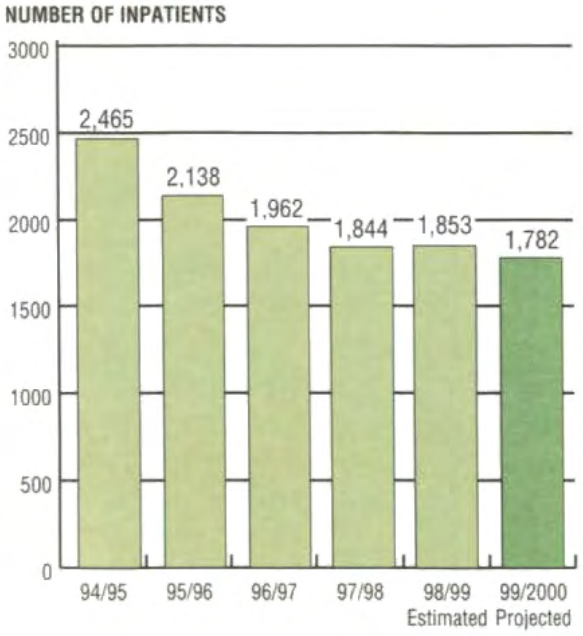
HEALTH SERVICES

INPATIENT CENSUS

In recent years, the Department of Health Services has experienced a decline in inpatient census due to the changing environment of health care delivery. Managed care, a continuing decline in births and a vigorous recruitment of Medi-Cal patients by the private sector have been posited as the driving forces behind the reduction. In addition, a prime goal of the 1115 Waiver Medicaid Demonstration Project is to reduce inpatient care, to 1,837 for 1999-2000, by increasing access to ambulatory care.

The census increase in 1998-99 is the result of marketing efforts at Rancho Los Amigos and contracting at High Desert Hospital, and the expansion of the trauma center at Martin Luther King, Jr./Drew Medical Center. The 1999-2000 projected census of 1,782 is to be achieved by significantly reducing lateral level of care transfers from private hospitals.

AVERAGE DAILY INPATIENT CENSUS

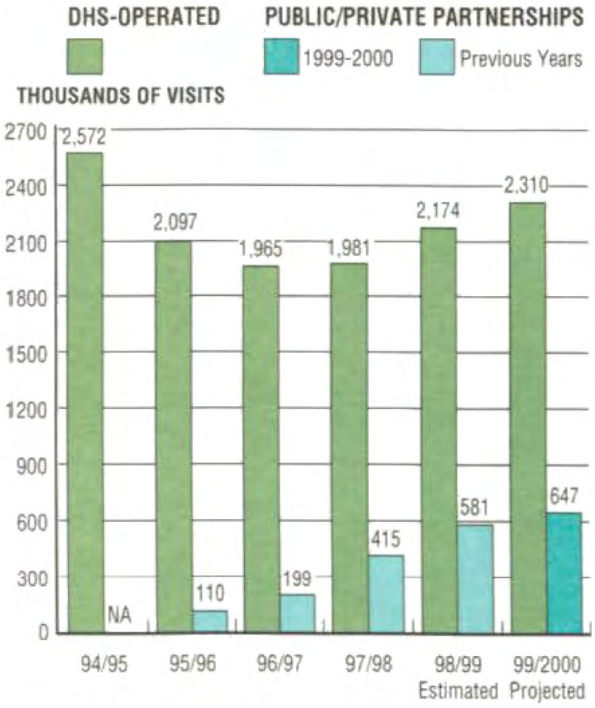


OUTPATIENT VISITS

As part of the Medicaid Demonstration Project, the Department of Health Services continues to increase access to primary care in County facilities as well as through partnerships with private providers. The Waiver Project Management Plan goal is to increase ambulatory care access by 50 percent, to 3.9 million visits, in order to reduce hospital inpatient care.

The budget-balancing reductions in 1995-96 caused the number of outpatient visits to decline significantly. Since that time, the Department of Health Services has invested additional resources to reverse the decline and achieve the growth in visits. The current target is 3.0 million in 1999-2000, which falls short of the original goal. However, some changes the Department has made in managing patient care actually reduce visits, while improving access to needed care, including increases in nurse visits, telephone contact (for pharmacy refills, lab results, and case management), and other services.

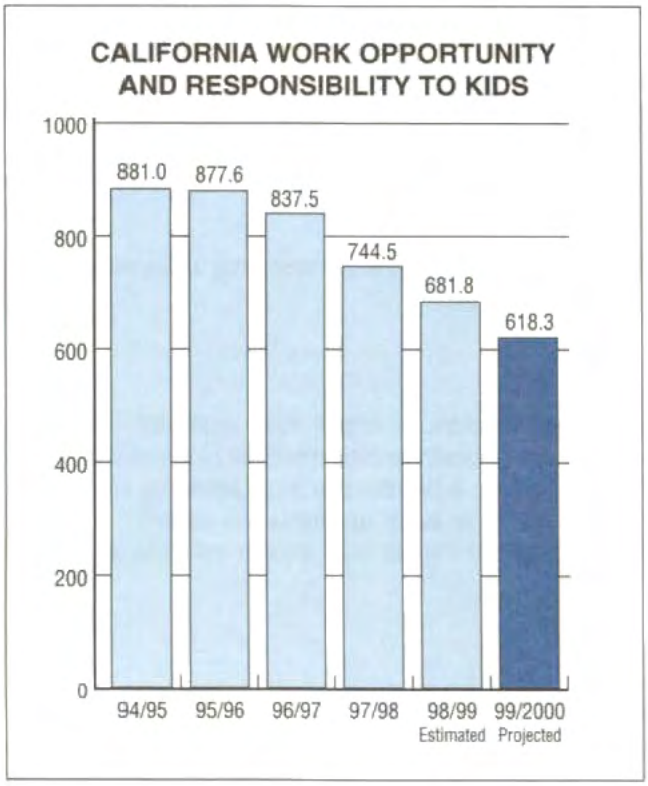
OUTPATIENT VISITS



PUBLIC ASSISTANCE

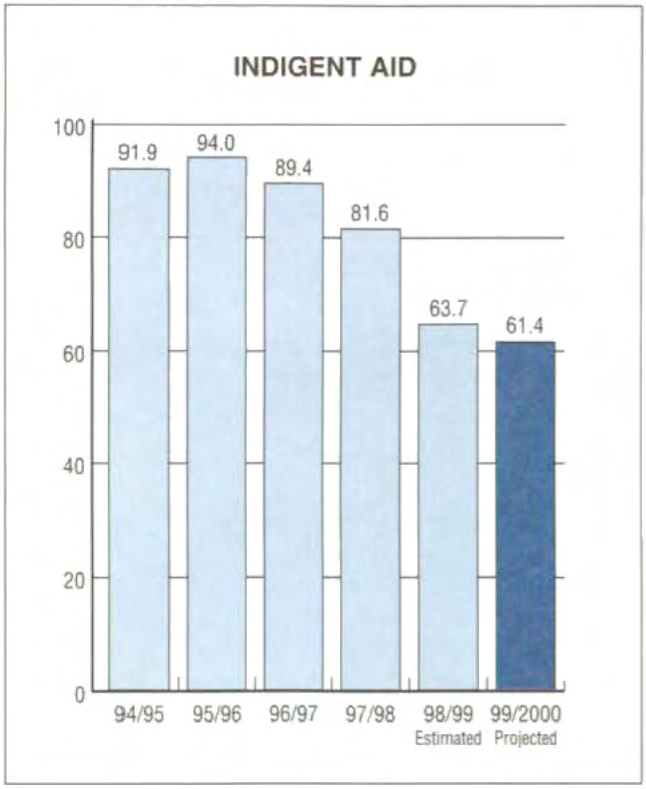
CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunity and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.



INDIGENT AID

Indigent Aid is a State-mandated program administered by counties, defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



READER'S GUIDE TO UNDERSTANDING THE BUDGET

The Proposed Budget and the Proposed Budget Capital Projects/Refurbishments Addendum comprise the proposed financial and operational plan for the County of Los Angeles for fiscal year 1999-2000, which begins July 1, 1999 and ends June 30, 2000. The following general outline is designed to assist the reader in understanding the information presented in each document.

THE GOVERNING BODY

The County of Los Angeles, a political subdivision of the State of California, is governed by a five-member, elected Board of Supervisors which has legislative and executive authority.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County of Los Angeles uses a modified accrual basis of accounting and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County of Los Angeles budget has seven major types of funds:

I. **General Fund**

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations which are general in purpose and not included in another fund.

II. **Enterprise Fund**

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the County's Hospital Enterprise Funds.

III. **Internal Service Fund**

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the County's Public Works Internal Service Fund.

IV. **Debt Service Fund**

Debt Service Funds are used to account for the accumulation of resources and to make payments of principal and interest on long-term debt. An example of this type of fund is the County's Detention Facilities Debt Service Fund.

V. **Special Fund**

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Two of the many Special Funds included in the County Budget are the Child Abuse/Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

VI. **Special District**

Funded by specific taxes and assessments, Special Districts are separate legal entities providing public improvements and services which benefit targeted properties and residents. Examples of Special Districts included in the County Budget are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VII. **Other Funds**

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors, but are separate legal entities.

TRANSMITTAL LETTER

The transmittal letter provides an overview of the Proposed Budget recommendations of the Chief Administrative Officer. The letter includes a summary of the key countywide recommendations reflected in the Budget, and provides a discussion of major funding recommendations for major County program areas. The letter also identifies uncertainties which may affect the budget, but which cannot as yet be quantified, and therefore, are not addressed in the Proposed Budget. Finally, the transmittal letter outlines the legal requirements and process for adopting both a Proposed and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Proposed Budget provides detailed information about each operating budget. This information includes the mission of each department, an organization chart, a brief discussion on the 1999-2000 Proposed Budget, multi-year budget planning, critical needs, performance measurement statistics, and a display of the changes from the 1998-99 budget which highlight major and other changes with specific details on each.

BUDGET SUMMARIES DETAIL

The Budget Summaries Detail section of the Proposed Budget displays appropriation by budget unit by object (and in some cases, subobject) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Debt Service Funds, Special Funds, Special Districts, Other Proprietary Funds, and Other Funds.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing requirements and uses, available financing, and budgeted positions.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM

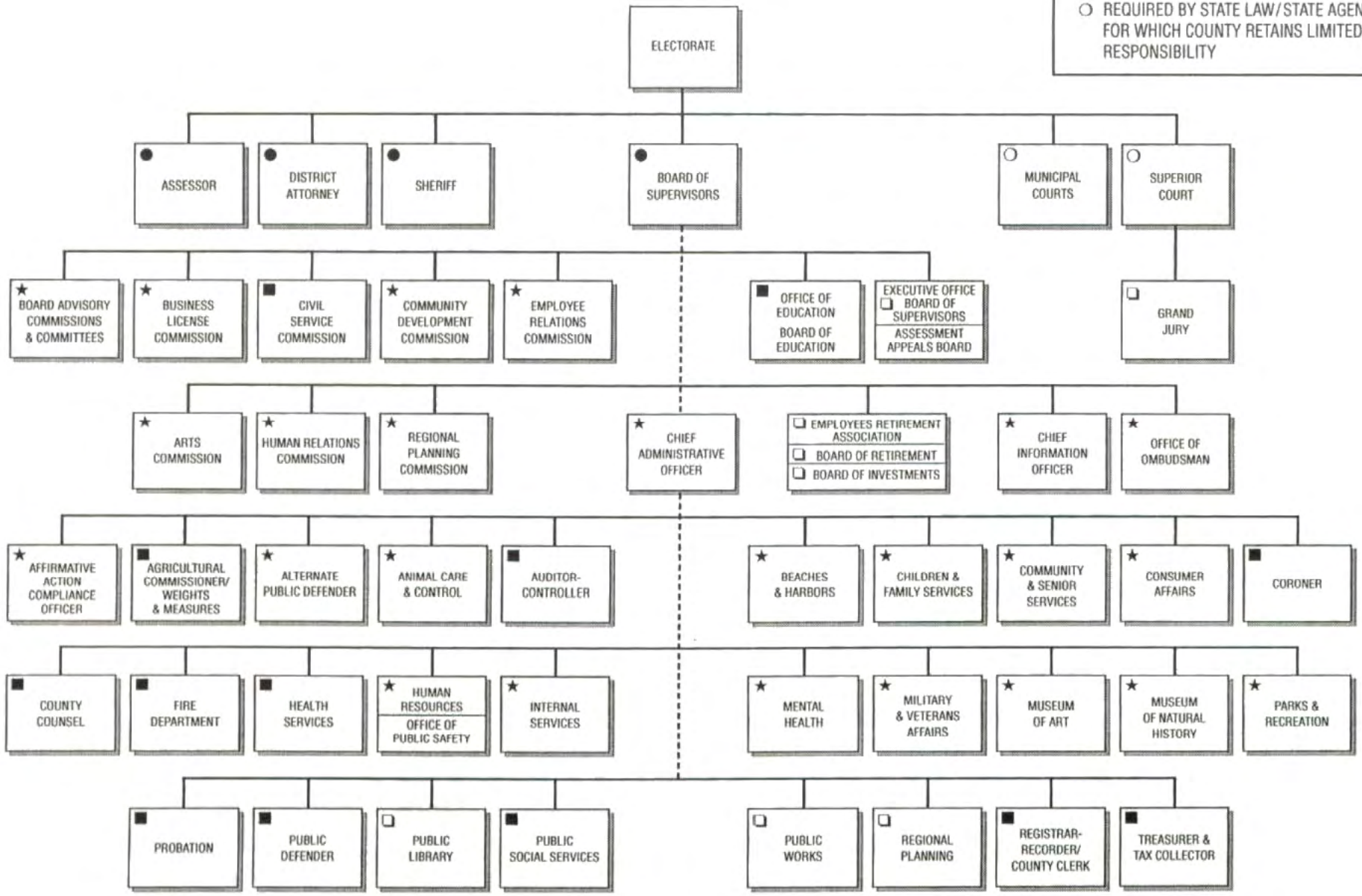
The Capital Projects/Refurbishments Addendum provides summary information about capital improvement and refurbishment projects. Funds for these projects are appropriated in a Capital Projects/Refurbishments budget as Fixed Assets-Land and Fixed Assets-Buildings and Improvements.

COUNTY OF LOS ANGELES

LEGEND

APPOINTIVE
- ■ REQUIRED BY COUNTY CHARTER
- ❑ REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS

ELECTIVE
- ● REQUIRED BY COUNTY CHARTER
- ○ REQUIRED BY STATE LAW/STATE AGENCIES FOR WHICH COUNTY RETAINS LIMITED RESPONSIBILITY



REV 3/99



Budget Summaries

ADMINISTRATIVE OFFICER

DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 17,741,005	$ 20,512,000	$ 22,915,000	$ 30,084,000	$ 26,196,000	$ 3,281,000
SERVICES & SUPPLIES	6,206,515	7,782,000	7,569,000	8,123,000	8,090,000	521,000
OTHER CHARGES	818,467	535,000	754,000	788,000	729,000	-25,000
FIXED ASSETS-EQUIP	205,041	625,000	325,000	170,000	270,000	-55,000
GROSS TOTAL	$ 24,971,028	$ 29,454,000	$ 31,563,000	$ 39,165,000	$ 35,285,000	$ 3,722,000
LESS INTRAFD TRANSFER	12,634,493	14,194,000	15,047,000	18,571,000	16,188,000	1,141,000
NET TOTAL	$ 12,336,535	$ 15,260,000	$ 16,516,000	$ 20,594,000	$ 19,097,000	$ 2,581,000
REVENUE	6,825,592	7,144,000	8,067,000	7,913,000	7,809,000	-258,000
NET COUNTY COST	$ 5,510,943	$ 8,116,000	$ 8,449,000	$ 12,681,000	$ 11,288,000	$ 2,839,000
BUDGETED POSITIONS	271.5	282.5	282.5	336.5	298.5	16.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 400	$	$	$	$	$
RENTS AND CONCESSIONS	2,081,399	1,838,000	1,838,000	2,092,000	1,838,000	
STATE-OTHER	1,544					
AUDITING-ACCTG FEES	-98					
PERSONNEL SERVICES	1,145,724	1,303,000	1,303,000	1,303,000	1,363,000	60,000
PLANNING & ENG SVCS	173,345					
ROAD & STREET SVCS	100					
CHRGS FOR SVCS-OTHER	2,602,863	3,783,000	4,411,000	4,298,000	4,388,000	-23,000
OTHER SALES	2,738					
MISCELLANEOUS	521,071					
SALE OF FIXED ASSETS	506					
OPERATING TRANSFER IN	296,000	220,000	515,000	220,000	220,000	-295,000
TOTAL	$ 6,825,592	$ 7,144,000	$ 8,067,000	$ 7,913,000	$ 7,809,000	$ -258,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: LEGISLATIVE & ADMINISTRATIVE

Mission Statement

To provide the Board of Supervisors with objective and professional recommendations on all fiscal and policy matters, and to provide effective leadership of the County organization in implementing the Board's policy decisions. To prepare budget and operational recommendations for the Board of Supervisors; monitor and control Countywide expenditures; analyze and advocate legislation; coordinate capital projects, debt management, and asset management efforts; coordinate County space utilization and occupancies; conduct urban research studies; coordinate County leasing and space management; coordinate Countywide emergency preparedness activities and cost recovery efforts following major emergencies and disasters; manage the County's employee relations and compensation systems; administer the insurance management programs; addressing unincorporated area issues; and implementing major improvements in the operation of the MacLaren Children's Center through the Interagency Children Services Consortium.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $2.8 million to fully fund the Board-approved core positions for the Interagency Children Services Consortium; enhance the Department's abilities to oversee Countywide employee relations policy; enhance deferred compensation and employee benefits program review capabilities; and support the Countywide deferred building maintenance program. Furthermore, funding is added for ongoing implementation of state mandates on Standardized Emergency Management System (SEMS) by the Office of Emergency Management and for supporting legislative policy development and governmental affairs in Intergovernmental Relations programs.

1999-2000 Budget Message (cont'd)

The Proposed Budget also reflects funding for Urban Research's ongoing non-cost recovery activities such as geographic information system (GIS) projects and economic research studies. In order to respond to the increasing space needs of County departments as their workforces expand in a manner consistent with the County's asset management principles, funding is being included for consultants to provide asset management expertise in the areas of space planning, allocation management, and cost benefit analysis. Other changes include additional funding for negotiated increases in salaries and employee benefits, Countywide Cost Allocation Plan adjustment, and ministerial adjustments for one-time requirements and financing.

Multi-Year Budget Planning

The Chief Administrative Office continues in the process of developing a framework and approach to facilitate and promote a greater focus on multi-year budget analysis and planning, with the objective of enhancing the County's ability to predict, effect, and respond to fiscal and operational developments while maximizing continuity in the provision of our most critical and essential services.

In order to meet the challenges of a new millennium, the Chief Administrative Office will work with the Board of Supervisors and departments to develop and implement a strategic plan for the county organization as well as a strategic plan for unincorporated area services and real estate assets.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 511,000	$ --	$ 511,000	5.0

Interagency Children Services Consortium: Reflects full-year funding for the CAO positions dedicated to the mid-year Board approved Interagency Children Services Consortium which will focus on the improvement of operation and service delivery at MacLaren Children's Center.

2.	$ 242,000	$ 395,000	$ (-153,000)	3.0

Office of Emergency Management: Reflects the addition of three staff positions essential to the implementation of state mandates on Standardized Emergency Management System (SEMS) and conducting enhanced emergency management training. Cost is fully offset by billing to the Emergency Preparedness and Response Budget.

3.	$ 133,000	$ 25,000	$ 108,000	1.0

Employee Relations: Reflects funding for staff primarily responsible for the development of Countywide employee relations policy, partially reimbursed through billing to subvened departments.

4.	$ 274,000	$ 75,000	$ 199,000	2.0

Compensation: Reflects additional staffing required to manage expanded Countywide salaries and benefits program development and analyses, in addition to providing technical support to the deferred income programs; partially offset by increased billing to departments for services rendered.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
5.	$ 263,000	$ 17,000	$ 246,000	2.0

Budget and Operations Management: Reflects the addition of two analysts to address and respond to increasing volume of Board orders; as well as CAO initiatives such as multi-year budget feasibility study, ongoing training and professional development programs, mentoring program, and enhanced use of performance measures in budget analysis.

6.	$ 198,000	$ 160,000	$ 38,000	2.0

Intergovernmental Relations: Reflects additional staffing required to lead legislative policy development and governmental affairs and to establish policy-driven legislative analysis and research capability. Additional cost is primarily offset by billing for services rendered.

7.	$ 124,000	$ --	$ 124,000	1.0

Asset Management-Strategic Planning: Reflects the addition of one analyst primarily responsible for the refinement and ongoing implementation of the centrally financed deferred building maintenance program, the development of a five-year plan on asset management activities, and coordination of a Countywide major maintenance needs analysis.

8.	$ 500,000	$ 500,000	$ --	--

Asset Management Planning: Reflects funding for consultants to assist in the development and implementation of the Five Year Asset Management Strategic Plan; the development of space planning techniques, space allocation management, facility replacement studies including cost benefit analyses; and analysis of real estate development opportunities to generate long-term revenue. Funding is essential to fulfill increasing requests from County departments due to higher demand for space needs and will be recovered through billing to departments.

9.	$ 300,000	$ --	$ 300,000	--

Urban Research: Reflects funding needed to offset existing and ongoing non-recoverable costs such as geographic information system (GIS) projects, economic research studies, Year 2000 census studies, and other special projects requested by the Board and CAO.

10.	$ (-284,000)	$ (-295,000)	$ 11,000	--

Marketing: Reflects decreased funding level in 1999-2000 as the Marketing program receives its final and reduced Productivity Improvement Fund (PIF) loan withdrawal. Program requirement is completely offset by PIF loan availability.

Other Changes				
1.	$ 1,190,000	$ --	$ 1,190,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ 205,000	$ --	$ 205,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 74,000	$ --	$ 74,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-25,000)	$ --	$ (-25,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects adjustment to comply with the Federal Office of Management and Budget claiming guidelines.			
5.	$ 17,000	$ 6,000	$ 11,000	--
	Departmentwide Adjustment: Reflect ministerial adjustments for various one-time requirements and financing sources.			
Total	***$ 3,722,000***	***$ 883,000***	***$ 2,839,000***	***16.0***

ADMINISTRATIVE OFFICER

DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	17,466,000	15,634,000	19,932,000	2,466,000
Employee Benefits	5,449,000	4,878,000	6,264,000	815,000
Total Salaries and Employee Benefits	22,915,000	20,512,000	26,196,000	3,281,000
Services & Supplies				
Communications	357,000	433,000	357,000	0
Computer Equipment-Non Capital	193,000	586,000	254,000	61,000
Computer Software	169,000	203,000	240,000	71,000
Information Technology Services	1,013,000	1,236,000	1,431,000	418,000
Insurance	27,000	15,000	11,000	(16,000)
Maintenance-Bldgs & Improv	542,000	1,035,000	574,000	32,000
Maintenance-Equipment	88,000	108,000	88,000	0
Memberships	8,000	9,000	8,000	0
Office Expense-Other	323,000	328,000	323,000	0
Office Expense-Postage	17,000	27,000	23,000	6,000
Office Expense-Stat & Forms	8,000	3,000	8,000	0
Professional & Spec Svcs	3,395,000	2,389,000	3,349,000	(46,000)
Rents & Leases-Bldg & Improv	168,000	162,000	142,000	(26,000)
Rents & Leases-Equipment	210,000	180,000	250,000	40,000
Special Departmental Expense	69,000	51,000	53,000	(16,000)
Telecommunications	93,000	93,000	110,000	17,000
Training	39,000	13,000	39,000	0
Trans & Travel-Auto Mileage	35,000	21,000	37,000	2,000
Trans & Travel-Auto Service	75,000	79,000	80,000	5,000
Trans & Travel-Traveling	45,000	98,000	101,000	56,000
Utilities	695,000	713,000	612,000	(83,000)
Total Services & Supplies	7,569,000	7,782,000	8,090,000	521,000
Other Charges				
Judgments & Damages	0	20,000	0	0
Other Charges	12,000	9,000	12,000	0
Ret-Other Long Term Debt	742,000	506,000	717,000	(25,000)
Total Other Charges	754,000	535,000	729,000	(25,000)
Fixed Assets				
Equipment	325,000	625,000	270,000	(55,000)
Total Fixed Assets	325,000	625,000	270,000	(55,000)
Other Financing Uses				
Total Other Financing Uses	0	0	0	0

Administrative Officer (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Gross Total	***31,563,000***	***29,454,000***	***35,285,000***	***3,722,000***
Less: Intrafund Transfers	15,047,000	14,194,000	16,188,000	1,141,000
TOTAL NET REQUIREMENTS	16,516,000	15,260,000	19,097,000	2,581,000
REVENUES				
Revenue From Use of Money & Property	1,838,000	1,838,000	1,838,000	0
Charges For Services	5,714,000	5,086,000	5,751,000	37,000
Other Financing Sources	515,000	220,000	220,000	(295,000)
TOTAL REVENUES	8,067,000	7,144,000	7,809,000	(258,000)
NET COUNTY COST	***8,449,000***	***8,116,000***	***11,288,000***	***2,839,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ADMINISTRATIVE OFFICER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Budget Management	$11,210,000	$4,412,000	$2,695,000	$4,103,000	$2,614,000	$1,489,000	98.0

Authority: Mandated. Government Code Sections 27040, 29042, 29044, 29060 to 29062, and 29065.5. County Code Sections 2.08.020 to 2.08.1115 and Chapter 4.1.
Level of Service: Discretionary.

This program provides for the overall management of the County's financial and operational functions in order to meet critical service requirements and maintain fiscal stability. The primary activities performed by this function include: coordinating the implementation of Board policies at the departmental and nondepartmental level; preparation of the Proposed Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, special districts, special funds, and other funds; development of recommendations to the Board regarding the allocation of funding for major maintenance and capital improvements; projection and management of the General Fund cash flow position; management of Community Redevelopment Agency activities including an ongoing review of existing agreements and negotiations on proposed projects; development of compensation benefit plans for County employees; and coordination of the County's efforts to maximize Federal Emergency Management Agency (FEMA) funding of disaster recovery efforts.

2. Office of Unincorporated Area Services	$801,000	$0	$0	$801,000	$349,000	$452,000	6.0

Authority: Non-mandated.
Level of Service: Discretionary.

This office addresses unincorporated area issues by working with the Board of Supervisors, County departments, other local governmental agencies, and local civic organizations and leaders to assess unincorporated area needs and to develop strategies for addressing those needs. Primary activities include the development of a service delivery strategy to enhance the effectiveness and accountability of County services and facilities, develop alternatives to the fiscalization of land use and its detrimental consequences, act as an ombudsman for unincorporated area residents with issues regarding their municipal services, and generally serve as central Administrative contact on County municipal service issues.

3. Intergovernmental Relations (IGR)	$3,220,000	$691,000	$615,000	$1,914,000	$844,000	$1,070,000	27.0

Authority: Partially Mandated. County Code Chapter 4.30. Partially Non-mandated.
Level of Service: Discretionary.

The legislative program is necessary to ensure the Board's legislative and intergovernmental policies and objectives are coordinated countywide. The primary activities include: development and coordination of the County's State and Federal legislative program; reporting and developing recommendations to the Board

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
3. Intergovernmental Relations (Continued)							

on State and Federal legislative issues affecting the County; preparing, analyzing, and recommending positions on legislative measures impacting the County in concert with departmental input; coordination of information with other governmental entities on legislative and budgetary impact; representing the County's interest and positions in the Legislature and Congress, in conjunction with the Board's Legislative Strategist; representing the County's interest at statewide and national associations; providing grant opportunity information and assistance to departments; and liaison to external entities (SCAG, AQMD, MTA, cities, GSA contract administration). Also included is the administration of countywide trip reduction programs which are mandated. These activities include any program or project implemented by the County to reduce air pollution from motor vehicles, such as the Civic Center Vanpool Program, the Rideshare Program, the Guaranteed Ride Home Program, the Telecommuting Program, the Antelope Valley Telebusiness Centers, and the Commuter Service Center. These programs are funded by motor vehicle registration fees designated for air pollution reduction from motor vehicle programs, LMAC Civic Center Transportation funds, and rentals/fees.

4. Employee Relations	$1,370,000	$494,000	$680,000	$196,000	$253,000	($57,000)	12.0

Authority: Mandated. County Code Section 2.08.115.
Level of Service: Discretionary.

This program provides for the overall management of employer-employee relations to ensure uniform administration countywide. The primary activities include: development of recommendations to the Board for the administration of rules and procedures to be followed in the County's employer-employee relationships; conducting and engaging in all negotiations, and consultations with certified employee organizations under the direction and within the scope of the authority granted by the Board; and providing advice and labor relations consultations to departments in administering Memoranda of Understandings, development of broad bargaining strategies, and coordination of employee relation functions with the Employee Relations Commission on arbitrations, unfair employee relations practices, impasses, mediation, fact-finding, and other matters under the Commission's jurisdiction.

5. Asset Management	$7,787,000	$5,061,000	$2,834,000	($108,000)	$1,768,000	($1,876,000)	69.0

Authority: Mandated. Government Code Sections 25350.51, 25350.060, and 31000.9. County Code Sections 2.08.150 to 2.08.165.
Level of Service: Discretionary.

This function provides for the planning, implementation, and management of real property related matters including recommendations for the funding of new Capital Projects, commercial development of potentially surplus property, new property purchases, sales and lease acquisitions and renewals necessary to carry out various departmental missions. Primary activities include development, implementation and update of the County's Five Year Strategic Asset Management Plan; development and implementation of short- and long-term funding and financing policies for General Fund capital improvements; development and management of long-term revenue streams through private sector ground lease development of County-owned property; negotiation and implementation of real property leases to house County staff and activities; development and maintenance of a comprehensive inventory of County real property holdings (land and

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Asset Management (Continued)							

improvements); negotiation, implementation, and administration of contracts for architectural, engineering, and related services connected with asset development activities; administration of the County's regulatory programs for franchising of utilities and pipeline; and oversight of the County's Proprietorship Program, including the development of strategies to allocate approved funding for the most critical major maintenance of the County's infrastructure. In addition, this program includes management of the General Fund's outstanding short- and long-term debt obligations and the coordination of insurance, federal and other revenues to provide for the rebuilding of County property after a catastrophic loss.

6. Risk Management	$993,000	$1,229,000	$0	($236,000)	$188,000	($424,000)	9.0

Authority: Established October 6, 1970 by Board Order.
Level of Service: Discretionary.

The purpose of this program is to evaluate catastrophic and other significant risk exposures, and advise the Board and departments of alternative risk financing and risk control strategies which may avoid or minimize the financial and operational impact of unanticipated losses. The primary activities include: administration of commercial insurance, self-insurance and risk retention programs, including indemnification and contract insurance requirements; development and management of the Countywide Integrated Risk Management Information System (IRMIS) to provide the Board and departments with comprehensive information on liability costs to assist departmental budgeting and loss prevention efforts; development of the Insurance Budget, Contract Cities Trust Fund, and the Special District Auto and General Liability Trust Funds, including funding projections and loss trend analysis; development and implementation of the Liability Cost Allocation Policy (LCAP) and Departmental Liability Cost Apportionment dispute resolution and appeal process; coordination of risk accounting, billing, and cost recovery activities; management of contracted claims administration services, including development of case reserving, structured settlements, accelerated claims settlements, vehicle accident subrogations, department incident reporting, and accident review guidelines; and coordination of DMV Driver Record Review program, and the NSC Motor Vehicle Fleet Safety program.

7. Interagency Children Services Consortium	$590,000	$0	$0	$590,000	$107,000	$483,000	5.0

Authority: Established October 20, 1998 by Board Order.
Level of Service: Discretionary.

This Consortium consolidates all planning efforts related to placement and treatment of County children and to address the assessment and treatment needs of additional high risk children in Los Angeles County. The activities primarily include ongoing planning and coordination of the interagency implementation process, program design, development of a long-term intensive care system, improvement of operation and delivery of services at MacLaren Children's Center (MCC), and advocacy for community input and participation.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
8. Office of Emergency Management	$1,349,000	$1,861,000	$0	($512,000)	$268,000	($780,000)	13.0

Authority: Mandated. County Code Sections 2.68.210 to 2.68.230.
Level of Service: Discretionary.

This program provides for the overall management of emergency preparedness matters. The activities primarily include: organizing, directing, and coordinating the emergency organization of the County; liaison with city governments within Los Angeles County, and other governmental and quasi-governmental agencies and volunteer organizations relating to emergency preparedness; providing ongoing emergency preparedness information to departments, cities, and communities; promoting community awareness and self-sufficiency; and maintaining a functional County emergency response plan which addresses all hazards.

9. Office of Protocol	$533,000	$0	$145,000	$388,000	$80,000	$308,000	4.0

Authority: Mandated. County Code Section 2.08.142.
Level of Service: Discretionary.

The Office of Protocol extends official hospitality on behalf of the Los Angeles County Board of Supervisors to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism and cultural awareness. The activities primarily include: planning official hospitality meetings, itineraries, and events for visiting dignitaries; fund raisers to support the events sponsored and hosted by the Board for the Consular Corps and visiting foreign dignitaries; providing information about protocol, etiquette, international customs, flag etiquette, and other related issues to departments, the public, business and academic communities and other jurisdictions.

10. IGR-Marketing Office	$252,000	$0	$220,000	$32,000	$40,000	($8,000)	2.0

Authority: Established October 4, 1994 by Board Order.
Level of Service: Discretionary.

This program focuses on marketing County products and services for the enhancement or repositioning of the County's image and the development of new non-tax revenue streams. The Marketing Office provides strategic planning and marketing services to County departments interested in repositioning services and enhancing promotional and communication channels. The activities include working with departments and, as appropriate, the private sector through public-private partnerships to identify, develop, and promote marketable products. The Marketing Office is funded through a Productivity Investment Fund loan approved by the Quality and Productivity Commission.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
11. IGR-Public Affairs	$1,240,000	$0	$0	$1,240,000	$282,000	$958,000	14.5

Authority: Non-mandated.
Level of Service: Discretionary.

This program provides general information to the public, and photographic and graphic arts services to departments and the Board. The activities of the public information services function include: providing information about the County to the public by telephone, public service counter, publications, internet web site, and e-mail; coordinating the televising of the weekly Board meetings; centralized media services such as responses to media inquiries, preparation of press releases, and maintaining County space for the press; and coordination of plaque orders, special events, memorabilia, and Board services. The activities of the photographic function include: photographic services primarily for the Board, and recording and duplicating of videotapes. The activities of the graphic arts function include: graphic art services for departments, including this Department for the production of the Proposed Budget and budget presentations; special Board projects and events; and scrolls and resolutions.

12. IGR-Work Place Programs	$86,000	$0	$0	$86,000	$20,000	$66,000	1.0

Authority: Board Order.
Level of Service: Discretionary.

This program is responsible for the administration of special programs which are Board-ordered. The activities include administration of the Countywide Savings Bonds Program, Countywide Volunteer Program and recognition events, administration of the Work Place Giving Program, and special events as ordered by the Board, such as March of Dimes and AIDS Walk.

13. Urban Research	$3,645,000	$2,440,000	$620,000	$585,000	$367,000	$218,000	18.0

Authority: Non-mandated.
Level of Service: Discretionary.

This program provides consulting and programming services to agencies inside and outside the Los Angeles area. Services include: demographic analysis, geocoding, computer graphics and mapping, statistical analysis, resource allocation modeling, survey research, and census population estimates and projects. Highly noted for their specialization in analysis of large data bases, the activities of this program primarily center on projects such as the Census 2000; evaluation of CalWORKs projects for DPSS; jury system projects for Superior Court; revenue generating projects such as the Medi-Cal Safety Net and MICRS for Health Services; and consultant and technical assistance for the County Emergency Operations Center computer system.

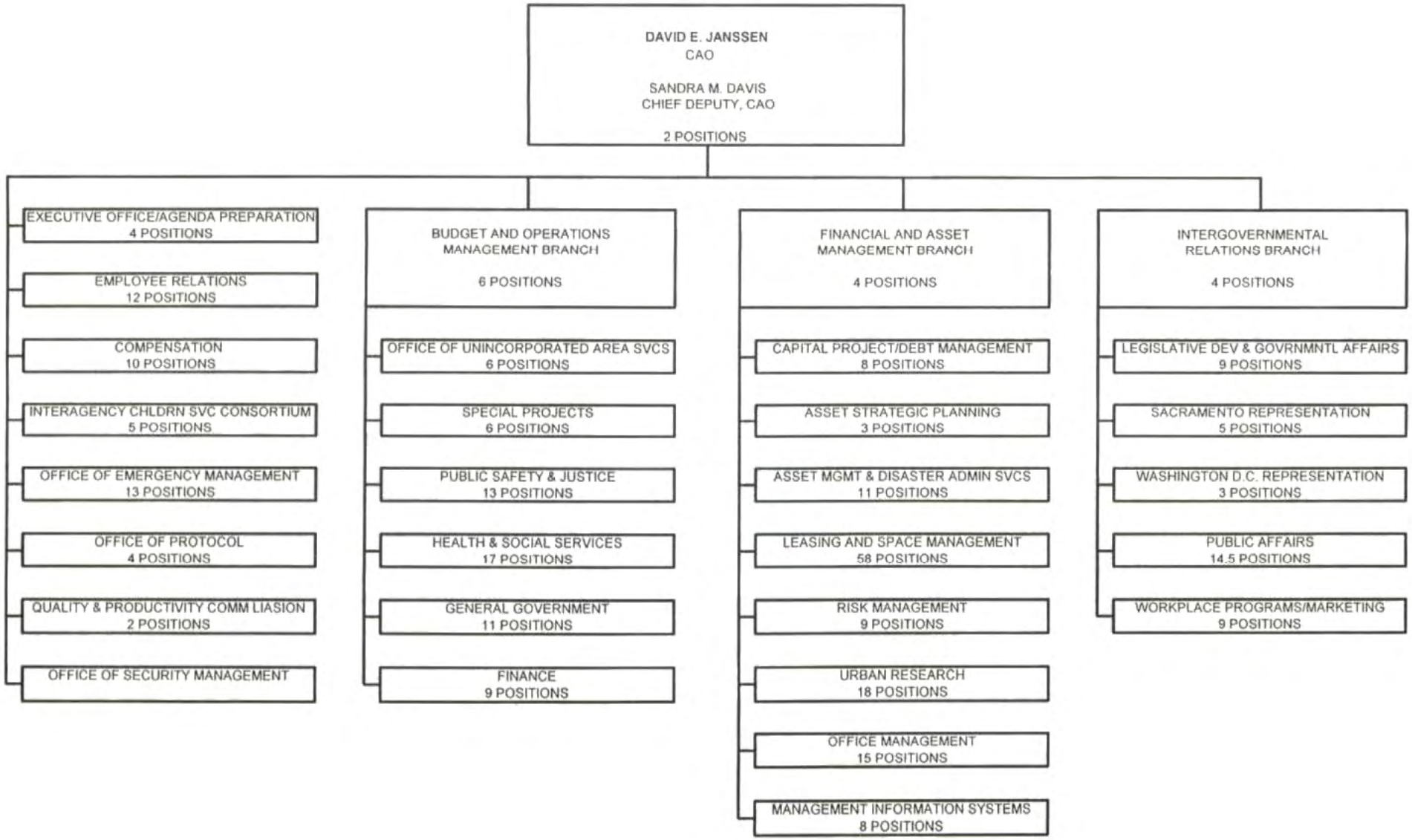
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
14. Administration	$2,209,000	$0	$0	$2,209,000	$1,202,000	$1,007,000	20.0

Authority: Non-mandated.
Level of Service: Discretionary.

This function provides administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, personnel, and office support services.

Total	**$35,285,000**	**$16,188,000**	**$7,809,000**	**$11,288,000**	**$8,382,000**	**$2,906,000**	**298.5**

1999 - 2000 PROPOSED BUDGETED POSITIONS = 298.5



AFFIRMATIVE ACTION COMPLIANCE OFFICE
DENNIS A. TAFOYA, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 1,672,263	$ 1,841,000	$ 1,921,000	$ 3,229,000	$ 2,195,000	$ 274,000
SERVICES & SUPPLIES	696,213	542,000	470,000	1,155,000	907,000	437,000
OTHER CHARGES	36,618	19,000	19,000	20,000	20,000	1,000
FIXED ASSETS-EQUIP		8,000				
GROSS TOTAL	$ 2,405,094	$ 2,410,000	$ 2,410,000	$ 4,404,000	$ 3,122,000	$ 712,000
LESS INTRAFD TRANSFER	898,446	952,000	952,000	1,201,000	1,026,000	74,000
NET TOTAL	$ 1,506,648	$ 1,458,000	$ 1,458,000	$ 3,203,000	$ 2,096,000	$ 638,000
REVENUE	1,047,201	776,000	776,000	1,076,000	1,076,000	300,000
NET COUNTY COST	$ 459,447	$ 682,000	$ 682,000	$ 2,127,000	$ 1,020,000	$ 338,000
BUDGETED POSITIONS	29.0	29.0	29.0	45.0	31.0	2.0
REVENUE DETAIL						
STATE-OTHER	$ 176,284	$	$	$	$	$
OTHER GOVT AGENCIES	35,000					
ASSESS/TAX COLL FEES	29,968					
CHRGS FOR SVCS-OTHER	784,359	763,000	752,000	1,063,000	1,063,000	311,000
OTHER SALES	635					
MISCELLANEOUS	20,955	13,000	24,000	13,000	13,000	-11,000
TOTAL	$ 1,047,201	$ 776,000	$ 776,000	$ 1,076,000	$ 1,076,000	$ 300,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: PERSONNEL

Mission Statement

To develop, monitor and enforce the County's Affirmative Action, Civil Rights, Diversity, and Community Business Enterprise (CBE) programs, including compliance with the Americans with Disabilities Act (ADA), in conjunction with County departments and agencies.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $338,000 for ADA consultants to complete federally-mandated Self-Evaluation and Transition Plans countywide, as well as negotiated increases in salaries and employee benefits. The Proposed Budget also reflects the addition of 2.0 positions due to the anticipated increase in ADA complaint investigations and Board-mandated sexual harassment training.

Multi-Year Budget Planning

The Office of Affirmative Action Compliance (OAAC) will establish agreements with all County departments to offset OAAC's costs associated with implementation of Diversity plans and initiatives by fiscal year 2001-2002. Furthermore, for the next two fiscal years, the OAAC has secured financial agreements with several major departments to continue to provide Diversity and Unlearning Prejudice and Sexual Harassment Prevention Training to County employees.

Critical Needs

The OAAC has a critical need for a minimum of 2.0 Deputy Affirmative Action Compliance Officer (DAACO) positions in the ADA Program to ensure that people with disabilities have equal access to employment and County government services in accordance with Federal law.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of Affirmative Action(AA)/ Diversity training staff	2	5	5	8
ADA Title II Program investigation cases	40	33	48	300
ADA Title II Program mandated activities	41	39	39	128
Number of Internal/External cases of employment discrimination	n/a	405	425	446
Workload/Output				
Number of employees annually trained on diversity and sexual harassment	3,570	8,900	15,000	30,000
Number of ADA staff hours spent on program investigations	560	561	672	4,500
Number of ADA staff hours spent on mandated activities	820	663	663	3,840
Number of staff hours spent on cases of employment discrimination	n/a	5,710	6,120	6,600
Efficiency				
Employees trained annually per AA/ Diversity training staff	1,785	1,780	3,000	3,750
Number of ADA staff hours per program investigation case	14	17	14	15
Number of ADA staff hours per Title II mandated activity	20	17	17	30
Number of staff hours per case of employment discrimination	n/a	14.1	14.4	14.8
Effectiveness/Outcome				
Percentage of employees who viewed AA/Diversity training as beneficial	90%	90%	90%	95%
Percentage of ADA Title II Program complaints resolved within 60 days	50%	55%	60%	70%
Percentage of ADA Title II Program mandated activity completed within 3 days	50%	50%	55%	60%
Number of internal employment discrimination cases closed within 90 days of receipt	n/a	29%	34%	44%

Performance Measures (cont'd)

Objectives for 1999-2000

-- Conduct Diversity and Sexual Harassment Prevention Training for 37.5 percent (30,000) of the County workforce.
-- Increase by 8 percent the number of ADA complaints resolved in 60 days.
-- Increase production time on ADA Title II Program mandated activities by 10 percent.
-- Resolve 44 percent of internal employment discrimination cases within 90 days of receipt and 42 percent of external cases of employment discrimination within 270 days of receipt.

Explanatory Notes

-- External employment discrimination cases are those filed by a County employee with an outside agency such as the U.S. Equal Employment Opportunity Commission, the State of California Department of Fair Employment and Housing or a similar governmental entity; internal employment discrimination cases are those filed with the OAAC or other County departments.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 256,000	$ 256,000	$ --	1.0

Affirmative Action/Diversity Program: Reflects fully reimbursable funding for 1.0 Deputy Affirmative Action Compliance Officer and training consultants to provide training to County employees as part of the Board-mandated Diversity and Sexual Harassment Training Program.

2.	$ 245,000	$ --	$ 245,000	--

ADA Plans: Reflects funding for ADA consultants to complete federally-mandated Self-Evaluation and Transition Plans countywide.

3.	$ 26,000	$ 16,000	$ 10,000	1.0

ADA Investigations: Reflects funding for 1.0 Deputy Affirmative Action Compliance Officer to handle the anticipated increase in ADA Title II Program investigations from 48 to 300, partially offset by intrafund transfer and a reduction in ADA Program services and supplies costs.

4.	$ --	$ 102,000	$ (-102,000)	--

Contract Compliance and Investigations Programs: Reflects an increase in intrafund transfer and revenue for contract compliance and investigations services based on actual experience.

Other Changes

1.	$ 74,000	$ --	$ 74,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ 4,000	$ --	$ 4,000	--
	Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	$ 17,000	$ --	$ 17,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	$ 27,000	$ --	$ 27,000	--
	Other Salaries and Employee Benefits: Reflects adjustments as a result of a Board-approved reclassification of an Equal Employment Compliance Investigator to a Deputy Affirmative Action Compliance Officer in the ADA Program, and the addition of 1.0 administrative staff position, partially offset by a deletion of 1.0 Account Clerk II.			
5.	$ 62,000	$ --	$ 62,000	--
	Services and Supplies: Reflects an increase in various services and supplies, primarily in communications, office space and equipment.			
6.	$ 3,000	$ --	$ 3,000	--
	Other Charges: Reflects an increase in insurance costs based on actual experience.			
7.	$ (-2,000)	$ --	$ (-2,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 712,000***	***$ 374,000***	***$ 338,000***	***2.0***

AFFIRMATIVE ACTION COMPLIANCE OFFICE

DENNIS A. TAFOYA, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	1,600,000	1,421,000	1,726,000	126,000
Employee Benefits	321,000	420,000	469,000	148,000
Total Salaries and Employee Benefits	1,921,000	1,841,000	2,195,000	274,000
Services & Supplies				
Communications	30,000	30,000	39,000	9,000
Insurance	3,000	3,000	3,000	0
Maintenance-Bldgs & Improv	41,000	41,000	41,000	0
Maintenance-Equipment	1,000	1,000	500	(500)
Memberships	1,000	1,000	500	(500)
Office Expense-Other	32,000	32,000	33,000	1,000
Professional & Spec Svcs	56,000	56,000	65,000	9,000
Rents & Leases-Equipment	15,000	15,000	19,000	4,000
Special Departmental Expense	230,000	302,000	645,000	415,000
Training	12,000	12,000	12,000	0
Trans & Travel-Auto Mileage	0	0	2,000	2,000
Trans & Travel-Auto Service	8,000	8,000	6,000	(2,000)
Trans & Travel-Traveling	4,000	4,000	5,000	1,000
Utilities	37,000	37,000	36,000	(1,000)
Total Services & Supplies	470,000	542,000	907,000	437,000
Other Charges				
Capital Lease Payments	17,000	17,000	15,000	(2,000)
Judgments & Damages	2,000	2,000	5,000	3,000
Total Other Charges	19,000	19,000	20,000	1,000
Fixed Assets				
Equipment	0	8,000	0	0
Total Fixed Assets	0	8,000	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,410,000***	***2,410,000***	***3,122,000***	***712,000***
Less: Intrafund Transfers	952,000	952,000	1,026,000	74,000
TOTAL NET REQUIREMENTS	1,458,000	1,458,000	2,096,000	638,000
REVENUES				
Charges For Services	752,000	752,000	1,063,000	311,000
Miscellaneous	24,000	24,000	13,000	(11,000)
TOTAL REVENUES	776,000	776,000	1,076,000	300,000
NET COUNTY COST	***682,000***	***682,000***	***1,020,000***	***338,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AFFIRMATIVE ACTION COMPLIANCE OFFICE

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Affirmative Action/Diversity Programs	$978,000	$430,000	$327,000	$221,000	$0	$221,000	9.0

Mandated by: County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.05, Affirmative Action Program - Composition; County Policy, Los Angeles County Board Resolution dated 7/30/91; California State Government Code on Affirmative Action, and the California Fair Employment and Housing Act (Govt. Code, 12900 et. seq.); Government Contractors, Department of Labor Revised Rule No. 4; and Rehabilitation Act of 1973, Section 503, Affirmative Requirements for Federal Contracto Affirmative Requirements for Federal Contractors or Subcontractors.

Program Description: Coordinates the development, implementation, and monitoring of County affirmative action programs; facilitates Countywide diversity program initiatives; provides technical assistance to departments on equal employment opportunity/affirmative action (EEO/AA); analyzes pertinent legislation; and, conducts civil rights related training.

Activities include, but not limited to, providing the Chief Administrative Office (CAO) with recommended department head affirmative action performance ratings; preparing semi-annual reports to the Board of Supervisors; reporting to the Board of Supervisors on the impact of work force reductions on women and ethnic minorities; implementing a Board of Supervisors' mandated Countywide Diversity Program; participating as an Impact Team member with the Department of Human Resources and the Human Relations Commission to respond to issues of intergroup diversity conflict in County departments; coordinating training for County departments on EEO/AA, Diversity and Unlearning Prejudice, Board of Supervisors' mandated Sexual Harassment Prevention training for all employees, and Employment Discrimination Prevention training for managers and supervisors.

2. Contract Compliance/Community Business Enterprise Programs	$589,000	$99,000	$662,000	($172,000)	$0	($172,000)	7.0

Mandated by: County Policy, Los Angeles County Board Resolution dated 11/30/82; Federal Law, Title VII, Civil Rights Act of 1964 as amended, and Presidential Executive Order 11246, as amended by 11375, Government Contractors, Department of Labor Revised Rule No. 4, and Department of Transportation Code of Federal Regulations 49.

Program Description: Monitors EEO compliance by County construction contractors in conformity with Federal, State and County non-discrimination laws. Administers the Community Business Enterprise Program to facilitate participation of minority, women, disadvantaged and disabled veteran-owned business enterprises (M/W/D/DVBEs) in the County's contracting program; and, assist County departments in identifying and eliminating barriers to M/W/D/DV construction-related businesses to enhance their participation in construction contracting with the County.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
2. Contract Compliance/Community Business Enterprise Programs (cont'd)							
Activities include, but not limited to, providing quality EEO/AA technical assistance and contract monitoring services to the departments of Public Works, Parks and Recreation and Health Services; monitoring over 450 construction projects to ensure compliance with Federal EEO/AA requirements; conducting pre-construction meetings with prime and sub-contractors instructing them on EEO/AA requirements; monitoring contractors using an automated system to track work force utilization of minority and women construction workers in businesses contracting with the County; publishing a directory of certified M/W/D/ DVBEs; and preparing an annual report to the Board of Supervisors on the utilization of M/W/D/DVBEs in Countywide contracting.							
3. Employment Investigations	$465,000	$478,000	$70,000	($83,000)	$0	($83,000)	6.0

Mandated by: County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination and Section 5.08.110, Office of Affirmative Action Compliance - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Govt. Code, 12900 et. seq.) Non-Discrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended, and Title I of the Americans with Disabilities Act (ADA) of 1990.

Program Description: Enforce all Federal, State, and County laws on non-discrimination in employment; investigating and responding to discrimination complaints filed by County employees with Federal and State external enforcement agencies, including the U.S. Equal Employment Opportunity Commission, the California Department of Fair Employment and Housing, the U.S. Department of Labor, and the U.S. Department of Justice. Enforce the County's non-discrimination policy by investigating, monitoring, and resolving employment discrimination complaints filed internally by County employees with the OAAC or other County departments.

Activities include, but not limited to, responding immediately to complaints of employment discrimination; updating the Countywide Employment Discrimination Complaint Investigation Guidelines to meet prevailing law; design tracking system to monitor employment discrimination (Title VII) complaints filed with the Civil Service Commission; and, training County departmental investigators on conducting employment investigations.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Americans with Disabilities Act	$555,000	$19,000	$4,000	$532,000	$0	$532,000	4.0

Mandated by: Federal Law,Title II, Americans with Disabilities Act (ADA) of 1990, and the Rehabilitation Act of 1973, Section 504, and Americans with Disabilities Architectural Guidelines (ADAAG); and, the Accessibility Statutes and Regulations including the State of California Building Standards Code Title XXIV.

Program Description: Ensure County compliance with the ADA and all State and Federal laws prohibiting discrimination against people with disabilities, and to ensure equal access and opportunity in contracting, programs, and services.

Activities include, but not limited to, reviewing and ensuring County policies, practices, and procedures do not discriminate against people with disabilities; investigating and resolving complaints of program discrimination in accordance with the Board-adopted policy; maintaining dialogue with the disability community; providing departments with technical assistance in completing Transition and Self-Evaluation Plans which includes conducting site surveys and recommending barrier removals; and, updating the Accessibility Information Management System (AIMS).

5. Support Services	$135,000	$0	$0	$135,000	$0	$135,000	0.0

Non-mandated, discretionary program.

Provides support services that cannot be directly identified to programs. Includes telephone utilities, computer maintenance and support, insurance, training, utilities and capital lease payments.

6. Administration	$400,000	$0	$13,000	$387,000	$0	$387,000	5.0

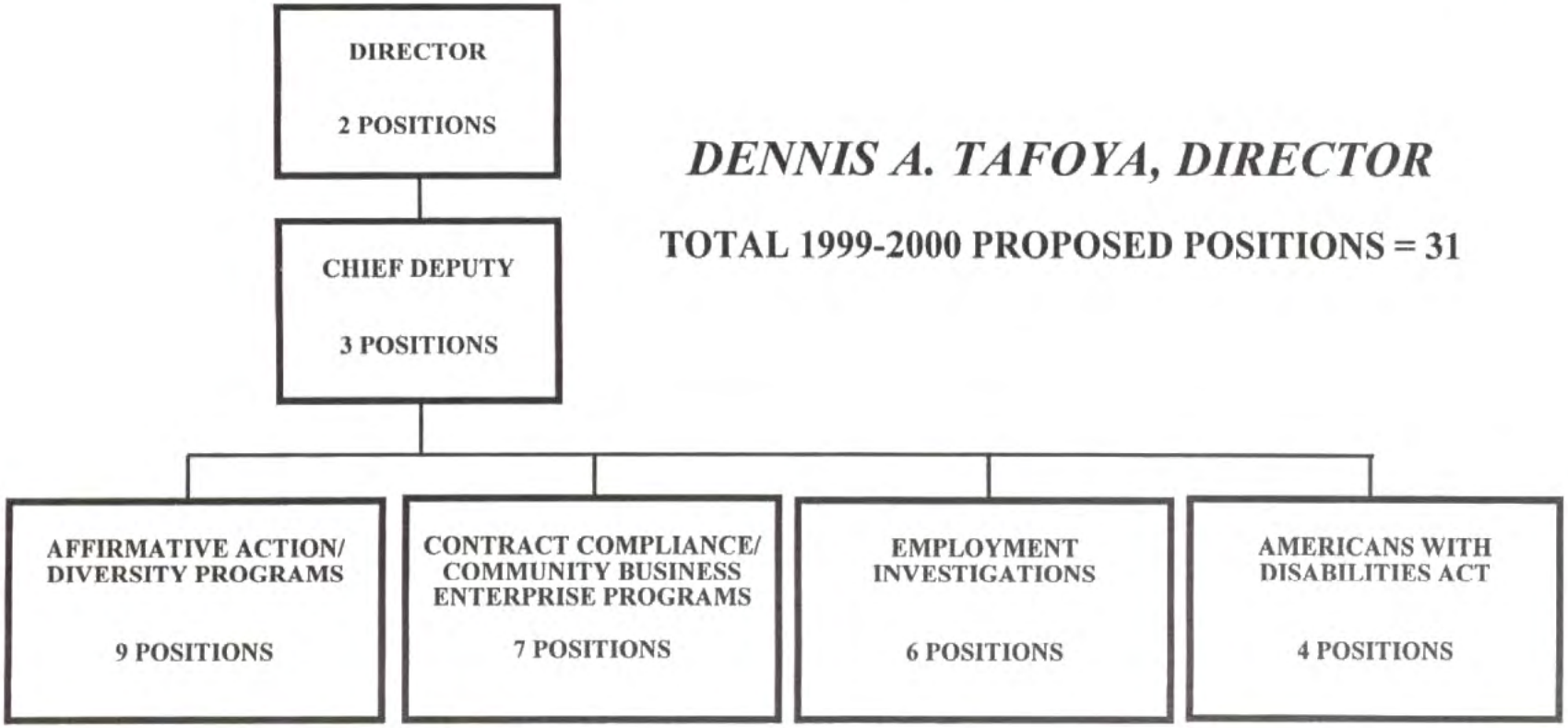
Non-mandated, discretionary program.

Program Description: Provide leadership, coordination, support, and direction to organizational units to facilitate achievement of Department's mission and objectives.

Activities include, but not limited to, administering all non-program related functions such as departmental budgeting, accounting, personnel, payroll, and procurement operations/services. In addition, program administers other departmental support activities such as computer programs/systems maintenance, Emergency Preparedness, Strategic Planning, and staff development/training.

Total	**$3,122,000**	**$1,026,000**	**$1,076,000**	**$1,020,000**	**$0**	**$1,020,000**	**31.0**

OFFICE OF AFFIRMATIVE ACTION COMPLIANCE



DENNIS A. TAFOYA, DIRECTOR

TOTAL 1999-2000 PROPOSED POSITIONS = 31

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

CATO R. FIKSDAL, AGRICULTURAL COMMISSIONER/DIRECTOR, WEIGHTS AND MEASURES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 11,418,166	$ 12,627,000	$ 12,326,000	$ 15,812,000	$ 15,812,000	$ 3,486,000
SERVICES & SUPPLIES	3,026,473	4,067,000	3,617,000	3,782,000	3,782,000	165,000
OTHER CHARGES	81,377	208,000	208,000	209,000	209,000	1,000
FIXED ASSETS-EQUIP	226,590	430,000	60,000	1,585,000	882,000	822,000
GROSS TOTAL	$ 14,752,606	$ 17,332,000	$ 16,211,000	$ 21,388,000	$ 20,685,000	$ 4,474,000
LESS INTRAFD TRANSFER	342,004	264,000	264,000	264,000	348,000	84,000
NET TOTAL	$ 14,410,602	$ 17,068,000	$ 15,947,000	$ 21,124,000	$ 20,337,000	$ 4,390,000
REVENUE	12,701,615	14,865,000	13,744,000	17,276,000	17,276,000	3,532,000
NET COUNTY COST	$ 1,708,987	$ 2,203,000	$ 2,203,000	$ 3,848,000	$ 3,061,000	$ 858,000
BUDGETED POSITIONS	278.0	271.0	271.0	310.0	310.0	39.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 1,778,299	$ 1,648,000	$ 1,648,000	$ 1,765,000	$ 1,765,000	$ 117,000
PEN/INT/COSTS-DEL TAX	436,276					
STATE AID-AGRICULTURE	3,010,184	1,788,000	2,488,000	2,200,000	2,200,000	-288,000
STATE-OTHER	121,126	136,000	136,000	143,000	143,000	7,000
FEDERAL-OTHER	-3,938					
LEGAL SERVICES	395,853	390,000	390,000	365,000	365,000	-25,000
AGRICULTURAL SERVICES	4,773,771	6,610,000	5,169,000	8,919,000	8,919,000	3,750,000
CHRGS FOR SVCS-OTHER	1,967,875	3,991,000	3,691,000	3,689,000	3,689,000	-2,000
OTHER SALES	34,858	37,000	37,000	40,000	40,000	3,000
MISCELLANEOUS	177,475	265,000	185,000	155,000	155,000	-30,000
SALE OF FIXED ASSETS	9,836					
TOTAL	$ 12,701,615	$ 14,865,000	$ 13,744,000	$ 17,276,000	$ 17,276,000	$ 3,532,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
PROTECTION INSPECTION

Mission Statement

To provide environmental and consumer protection through the enforcement of Federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; pest management; minimizing the fire hazard from weeds and brush; and providing consumer and agricultural information.

1999-2000 Budget Message

The Proposed Budget reflects an increase of $858,000 which includes funding for negotiated increases in salaries and employee benefits and the replacement of aged and obsolete laboratory equipment. It also reflects a full-year funding for the High-Risk Pest Exclusion Program (Assembly Bill 2283), mandated by the State of California and approved by the Board of Supervisors on January 12, 1999. All other programs remain at current funding levels.

Multi-Year Budget Planning

As part of its strategic plan, the Department will continue to pursue new sources of revenue, opportunities to establish partnerships with other agencies, and other methods to more effectively perform its mission. The Department will also continue to work with the retail industry toward the passage of State legislation to provide funding for the inspection of retail scanning devices. Implementation of the Department's long-term strategies will incorporate ongoing employee development of the Agricultural and Weights and Measures Inspector classifications.

On a multi-year basis, the Department will continue seeking funding to replace obsolete equipment for the Environmental Toxicology Laboratory and aging vehicles primarily utilized in the Environmental Protection Program.

Critical Needs

The Department has a critical need for additional funding to respond to the Africanized Honey (Killer) Bee (AHB) should the AHB activity level in the County change significantly in 1999-2000.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Weed abatement direct labor costs recovered	$453,307	$453,307	$402,464	$354,462
Total business practices/investigation inspections hours	4,188	3,216	3,506	3,927
Total environmental toxicology laboratory direct hours to perform analyses	38,019	40,894	40,480	40,480
Workload/Output				
Total parcels cleared	7,915	7,915	8,003	8,484
Number of businesses inspected	1,206	880	820	1157
Number of analyses performed	119,700	132,729	133,000	133,000
Efficiency				
Direct labor costs per parcel	$57.27	$57.27	$50.29	$41.78
Inspection hours per business	3.5 hrs.	3.7 hrs.	4.3 hrs.	3.4 hrs.
Average time to perform an analysis	19.1 min.	18.5 min.	18.3 min.	18.3 min.
Effectiveness/Outcome				
Average labor costs per parcel compared to previous year	108%	100%	88%	83%
Inspection hours per business compared to standard of 3 hours	86%	81%	70%	88%
Average time to perform an analysis compared to standard of 17.4 minutes	91%	94%	95%	95%

Objectives for 1999-2000

- Reduce weed abatement direct labor costs by 10 percent through the continued use of vendors, resulting in a reduction in the number of temporary employees, future equipment costs, and workers' compensation costs.
- Increase by 5 percent the effectiveness of business practices/investigations inspections.
- Work to increase to 100 percent or higher, the effectiveness level in performing environmental toxicology laboratory analyses.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 3,808,000	$ 3,808,000	$ --	45.0

Pest Exclusion/Produce Quality: Reflects reimbursable full-year funding for the High-Risk Pest Exclusion Program (Assembly Bill 2283), mandated by the State of California and approved by the Board of Supervisors on January 12, 1999 including staffing, support services, supplies, and equipment.

2.	$ (-244,000)	$ (-129,000)	$ (-115,000)	(-7.2)

Weed Hazard/Pest Management: Reflects the deletion of 7.2 vacant temporary positions and a reduction in revenue related to a decrease in the number of property parcels cleared by County crews, as the Department continues to meet their goal of reducing direct labor costs through the use of vendors.

3.	$ 297,000	$ --	$ 297,000	--

Environmental Toxicology Laboratory: Reflects fixed assets funding for replacement of aged and obsolete laboratory equipment.

Other Changes				
1.	$ 676,000	$ 245,000	$ 431,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-150,000)	$ --	$ (-150,000)	1.2

Other Salaries and Employee Benefits: Reflects a net decrease in various employee benefits including workers' compensation, retirement debt service, retiree insurance, long-term disability insurance, and unemployment insurance. Also reflects a ministerial adjustment to convert total budgeted positions to a whole number.

3.	$ 33,000	$ --	$ 33,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ 96,000	$ --	$ 96,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

5.	$ 427,000	$ --	$ 427,000	--

Reclassification/Consolidation: Reflects an increase in salaries and employee benefits related to the reclassification/consolidation of Agricultural and Weights and Measures Inspector positions approved by the Board on August 18,1998.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ (-470,000)	$ (-308,000)	$ (-162,000)	--
	Expense/Revenue Reduction: Reflects savings from additional reimbursement for services, offset by the anticipated reduction in allocable share of unclaimed gas tax and mill tax.			
7.	$ 1,000	$ --	$ 1,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 4,474,000***	***$ 3,616,000***	***$ 858,000***	***39.0***

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

CATO R. FIKSDAL, AGRICULTURAL COMMISSIONER/DIRECTOR WEIGHTS AND MEASURES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	9,302,900	9,530,076	12,026,140	2,723,240
Employee Benefits	3,023,100	3,096,924	3,785,860	762,760
Total Salaries and Employee Benefits	12,326,000	12,627,000	15,812,000	3,486,000
Services & Supplies				
Agricultural	210,000	384,000	173,000	(37,000)
Clothing and Personal Supplies	31,000	41,000	46,000	15,000
Communications	192,000	192,000	186,000	(6,000)
Household Expense	45,000	55,000	39,000	(6,000)
Maintenance-Bldgs & Improv	198,000	232,000	232,000	34,000
Maintenance-Equipment	36,000	40,000	40,000	4,000
Medical, Dental, Lab Supplies	176,000	179,000	179,000	3,000
Memberships	3,000	3,000	2,000	(1,000)
Office Expense-Other	85,000	85,000	87,000	2,000
Professional & Spec Svcs	448,000	448,000	383,000	(65,000)
Publications & Legal Notice	1,000	1,000	4,000	3,000
Rents & Leases-Equipment	1,196,000	1,251,000	1,251,000	55,000
Small Tools & Instruments	114,000	132,000	132,000	18,000
Special Departmental Expense	28,000	28,000	26,000	(2,000)
Training	31,000	31,000	31,000	0
Trans & Travel-Auto Mileage	665,000	807,000	807,000	142,000
Trans & Travel-Traveling	25,000	25,000	25,000	0
Utilities	133,000	133,000	139,000	6,000
Total Services & Supplies	3,617,000	4,067,000	3,782,000	165,000
Other Charges				
Capital Lease Payments	166,000	166,000	167,000	1,000
Judgments & Damages	42,000	42,000	42,000	0
Total Other Charges	208,000	208,000	209,000	1,000
Fixed Assets				
Equipment	60,000	430,000	882,000	822,000
Total Fixed Assets	60,000	430,000	882,000	822,000
Other Financing Uses				
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***16,211,000***	***17,332,000***	***20,685,000***	***4,474,000***
Less: Intrafund Transfers	264,000	264,000	348,000	84,000
TOTAL NET REQUIREMENTS	15,947,000	17,068,000	20,337,000	4,390,000
REVENUES				
Licenses, Permits & Franchises	1,648,000	1,648,000	1,765,000	117,000
State	2,624,000	1,924,000	2,343,000	(281,000)
Charges For Services	9,250,000	10,991,000	12,973,000	3,723,000
Miscellaneous	222,000	302,000	195,000	(27,000)
TOTAL REVENUES	13,744,000	14,865,000	17,276,000	3,532,000
NET COUNTY COST	***2,203,000***	***2,203,000***	***3,061,000***	***858,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Environmental Protection	$4,332,000	$0	$4,254,000	$78,000	$722,000	($644,000)	92.0

Mandated program with non-discretionary service level - California Food and Agricultural Code (CFAC) Section 22872(B)(5), Section 11501.5, Section 2272 and 2279. Mandated with discretionary service level - May 1973 Board Order, AB 185 and AB 187, 1987. Non-mandated program with discretionary service level.

Provides direct services, regulatory oversight and local administration of pesticide use enforcement; develops an annual statistical report of Los Angeles County's agricultural production; maintains over 25,000 insect pest detection traps throughout the County. Provides regulatory oversight of agricultural businesses handling hazardous materials; provides training for all County departments whose employees handle pesticides. Enforces Apiary laws and regulations; responds to hazardous material spills and multiple bee stinginging complaints; provides advisory services to the agricultural community; identifies insect pests for the Department, public and private agencies.

2. Pest Exclusion/Prod. Quality	$4,535,000	$0	$4,323,000	$212,000	$137,000	$75,000	71.0

Mandated program with non-discretionary service level - January 1999 Board Order, AB 2283.

Inspects nurseries and seed lots for pests, weeds and disease; inspects and tests retail and wholesale packaged commodities for accurate statements of quantity, weight, measure or count; inspects fruits and vegetables for minimum quality; inspects and certifies incoming shipments of plants and agricultural commodities and perishable goods.

3. Consumer Protection	$2,484,000	$0	$2,010,000	$474,000	$454,000	$20,000	41.0

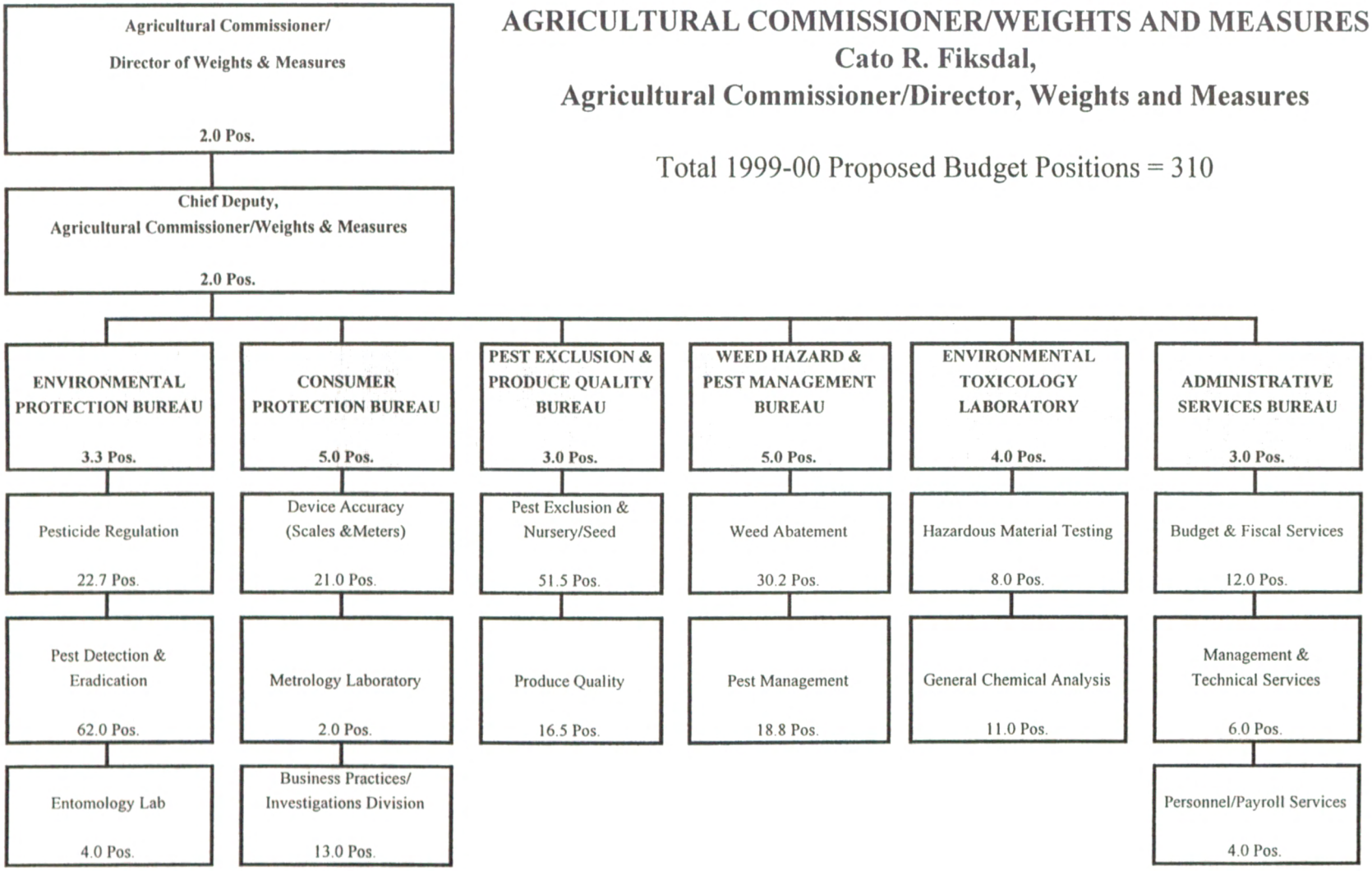
Mandated program with non-discretionary service level - Businesses and Professions (B&P) Code Section 12210(A), (B); Section 12240, Section 12239; CFAC Section 6903 and Section 52361. Non-mandated program with discretionary service level.

Inspects and tests for accuracy over 24,000 scales and over 120,000 measuring devices used to sell commodities; provides precise determinations of mass and volumetric calibrations for the Department, public and private agencies.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Weed Hazard and Pest Management	$4,511,000	$160,000	$4,831,000	($480,000)	$504,000	($984,000)	54.0
Non-mandated program with discretionary service level.							
Provides fire protection to homes and businesses in Los Angeles county by monitoring and removing flammable vegetation and combustible debris from unimproved property and provides direct services, under contract, to the public in the areas of animal and weed pest management.							
5. Environmental Toxicology Lab	$2,022,000	$188,000	$1,426,000	$408,000	$175,000	$233,000	23.0
Mandated program with discretionary service level - Board Orders, May 1973 and October 1987.							
Collects and analyzes environmental samples for the Department and various governmental agencies, other County departments and the public sector.							
6 Administrative Services	$2,801,000	$0	$432,000	$2,369,000	$197,000	$2,172,000	29.0
Non-mandated program with discretionary service level.							
Provides administrative support to the Department in the areas of departmental budgeting, accounting, personnel, payroll, procurement and systems. Incudes the departmental executive staff.							
Total	**$20,685,000**	**$348,000**	**$17,276,000**	**$3,061,000**	**$2,189,000**	**$872,000**	**310.0**

COUNTY OF LOS ANGELES
AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES
Cato R. Fiksdal,
Agricultural Commissioner/Director, Weights and Measures

Total 1999-00 Proposed Budget Positions = 310



ALTERNATE PUBLIC DEFENDER
BRUCE A. HOFFMAN, ALTERNATE PUBLIC DEFENDER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 16,023,934	$ 18,510,000	$ 19,155,000	$ 21,856,000	$ 20,669,000	$ 1,514,000
SERVICES & SUPPLIES	2,019,615	1,988,000	1,972,000	1,985,000	1,985,000	13,000
OTHER CHARGES	71,463	75,000	75,000	75,000	43,000	-32,000
FIXED ASSETS-EQUIP	10,000	54,000	54,000	54,000	54,000	
GROSS TOTAL	$ 18,125,012	$ 20,627,000	$ 21,256,000	$ 23,970,000	$ 22,751,000	$ 1,495,000
REVENUE	105,836	61,000	58,000	65,000	65,000	7,000
NET COUNTY COST	$ 18,019,176	$ 20,566,000	$ 21,198,000	$ 23,905,000	$ 22,686,000	$ 1,488,000
BUDGETED POSITIONS	189.0	191.0	191.0	216.0	197.0	6.0
REVENUE DETAIL						
COURT FEES & COSTS	$ 7,019	$ 6,000	$ 3,000	$ 10,000	$ 10,000	$ 7,000
MISCELLANEOUS	98,817	55,000	55,000	55,000	55,000	
TOTAL	$ 105,836	$ 61,000	$ 58,000	$ 65,000	$ 65,000	$ 7,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

To provide legal representation to indigent defendants whom the Public Defender is unable to represent due to a conflict of interest in Superior and Municipal Court proceedings, and in appeals to higher courts.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $1,488,000 increase primarily to fund negotiated increases in salaries and employee benefits. The Proposed Budget also reflects the addition of 2.0 Supervising Paralegals, 3.0 Paralegals, and 1.0 Data Systems Analyst II which are necessary to handle the increased number of death penalty cases.

Multi-Year Budget Planning

The Alternate Public Defender will continue to provide quality legal representation for indigent defendants at all courthouses at substantial savings to the County, while also seeking innovative approaches that increase efficiency and savings within the criminal justice system, and will continue to participate in cost-saving staffing strategies and revenue-generating programs.

Critical Needs

The Department has a critical need for 6.0 attorneys, 1.0 Head Deputy, 6.0 investigators, 4.0 Supervising Legal Office Support Assistants, 1.0 Data Systems Analyst, and 1.0 Data Systems Supervisor. These positions are necessary due to the opening of the Airport Branch Courthouse, the impact of court coordination, an increase in capital case representation, and information systems enhancements at all branch and area offices.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total attorneys	134.0	134.0	135.0	135.0
Felony costs (millions)	$11.2	$12.4	$13.0	$13.3
Misdemeanor costs (millions)	$3.5	$3.5	$3.8	$4.0
Workload/Output				
Felony cases	14,408	15,448	15,056	15,056
Misdemeanor cases	17,203	17,394	18,340	19,257
Efficiency				
Felony cost/case	$777	$803	$863	$883
Misdemeanor cost/case	$203	$201	$207	$208

Objectives for 1999-2000

-- The Alternate Public Defender will complete the necessary upgrades of its Case and Administrative Management Systems. Further, the Alternate Public Defender will continue to cooperate with the Board of Supervisors and Chief Administrative Office to expand its program as appropriate.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 246,000	$ --	$ 246,000	6.0

Defense of Adults: Reflects the addition of 3.0 Paralegals, 2.0 Supervising Paralegals, and 1.0 Data Systems Analyst II to support capital case litigation.

Other Changes				
1.	$ 1,301,000	$ --	$ 1,301,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 178,000	$ --	$ 178,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 41,000	$ --	$ 41,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
4.	$ (-246,000)	$ --	$ (-246,000)	--
	Other Salaries and Employee Benefits: Reflects a net reduction in salaries and employee benefits based on actual experience.			
5.	$ (-32,000)	$ --	$ (-32,000)	--
	Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	$ 7,000	$ 7,000	$ --	--
	Miscellaneous Adjustment: Reflects a net increase in services and supplies, offset by an increase in revenue from court fees and costs.			
Total	***$ 1,495,000***	***$ 7,000***	***$ 1,488,000***	***6.0***

ALTERNATE PUBLIC DEFENDER

BRUCE A. HOFFMAN, ALTERNATE PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	15,420,543	14,650,863	16,306,000	885,457
Employee Benefits	3,734,457	3,859,137	4,363,000	628,543
Total Salaries and Employee Benefits	19,155,000	18,510,000	20,669,000	1,514,000
Services & Supplies				
Clothing and Personal Supplies	2,600	2,600	2,600	0
Communications	211,608	211,608	231,000	19,392
Information Technology Services	0	361	2,000	2,000
Insurance	25,000	25,000	10,000	(15,000)
Maintenance-Bldgs & Improv	145,000	145,000	175,933	30,933
Maintenance-Equipment	40,000	40,000	46,504	6,504
Memberships	83,504	83,504	66,450	(17,054)
Office Expense-Other	427,078	427,078	408,686	(18,392)
Office Expense-Stat & Forms	0	0	2,000	2,000
Professional & Spec Svcs	126,409	126,409	113,859	(12,550)
Rents & Leases-Bldg & Improv	547,049	547,049	514,187	(32,862)
Rents & Leases-Equipment	63,545	63,545	63,545	0
Special Departmental Expense	19,800	19,800	19,800	0
Telecommunications	0	16,239	20,000	20,000
Training	0	0	2,000	2,000
Trans & Travel-Auto Mileage	59,492	59,492	65,492	6,000
Trans & Travel-Auto Service	0	0	1,000	1,000
Trans & Travel-Traveling	37,394	37,394	39,944	2,550
Utilities	183,521	183,521	200,000	16,479
Total Services & Supplies	1,972,000	1,988,600	1,985,000	13,000
Other Charges				
Capital Lease	0	0	(32,000)	(32,000)
Other Charges	75,000	75,000	75,000	0
Total Other Charges	75,000	75,000	43,000	(32,000)
Fixed Assets				
Equipment	54,000	54,000	54,000	0
Total Fixed Assets	54,000	54,000	54,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***21,256,000***	***20,627,600***	***22,751,000***	***1,495,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	21,256,000	20,627,600	22,751,000	1,495,000
REVENUES				
Charges For Services	3,000	6,000	10,000	7,000
Miscellaneous	55,000	55,000	55,000	0
TOTAL REVENUES	58,000	61,000	65,000	7,000
NET COUNTY COST	***21,198,000***	***20,566,600***	***22,686,000***	***1,488,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

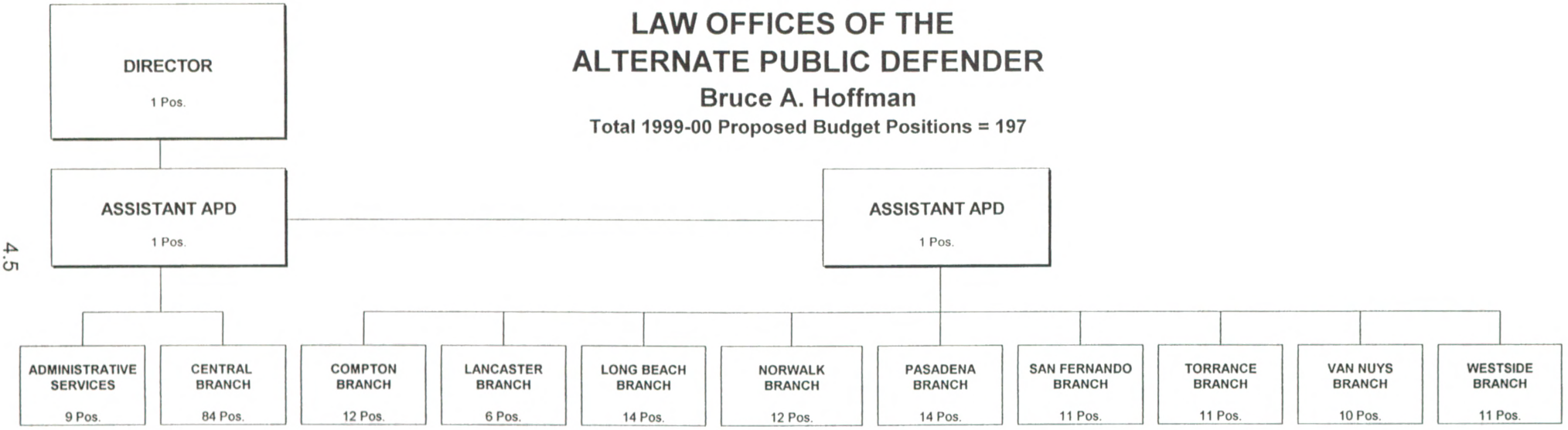
DEPARTMENT: ALTERNATE PUBLIC DEFENDER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Defense of Adults	$21,842,000	$0	$65,000	$21,777,000	$0	$21,777,000	185.0
Mandated program - Section 987 of the Penal Code Provides legal representation for indigent adults (and juveniles who have been certified as adults) charged with felony offenses, including capital offenses, and misdemeanor offenses in the Municipal Courts.							
2. Administration	$909,000	$0	$0	$909,000	$0	$909,000	12.0
Non-mandated, discretionary program. Provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, and facilities management.							
Total	**$22,751,000**	**$0**	**$65,000**	**$22,686,000**	**$0**	**$22,686,000**	**197.0**

LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER

Bruce A. Hoffman

Total 1999-00 Proposed Budget Positions = 197



ANIMAL CARE AND CONTROL
FRANK R. ANDREWS, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 7,833,361	$ 8,627,000	$ 9,608,000	$ 10,333,000	$ 10,333,000	$ 725,000
SERVICES & SUPPLIES	2,842,108	3,624,000	3,224,000	4,242,000	4,242,000	1,018,000
OTHER CHARGES	214,206	144,000	196,000	263,000	263,000	67,000
FIXED ASSETS-EQUIP	251,546	485,000	485,000	360,000	360,000	-125,000
GROSS TOTAL	$ 11,141,221	$ 12,880,000	$ 13,513,000	$ 15,198,000	$ 15,198,000	$ 1,685,000
LESS INTRAFD TRANSFER	40,000	41,000	45,000	45,000	45,000	
NET TOTAL	$ 11,101,221	$ 12,839,000	$ 13,468,000	$ 15,153,000	$ 15,153,000	$ 1,685,000
REVENUE	9,748,243	10,020,000	10,633,000	11,001,000	11,001,000	368,000
NET COUNTY COST	$ 1,352,978	$ 2,819,000	$ 2,835,000	$ 4,152,000	$ 4,152,000	$ 1,317,000
BUDGETED POSITIONS	226.0	247.0	247.0	267.0	267.0	20.0
REVENUE DETAIL						
ANIMAL LICENSES	$ 6,443,821	$ 6,704,000	$ 7,104,000	$ 7,204,000	$ 7,204,000	$ 100,000
BUSINESS LICENSES	400					
ASSESS/TAX COLL FEES	1,958					
PERSONNEL SERVICES	1,839,317	1,826,000		2,147,000	2,147,000	2,147,000
HUMANE SERVICES	432,883	450,000		480,000	480,000	480,000
CHRGS FOR SVCS-OTHER	823,891	890,000	3,379,000	1,000,000	1,000,000	-2,379,000
MISCELLANEOUS	202,493	150,000	150,000	170,000	170,000	20,000
SALE OF FIXED ASSETS	3,480					
TOTAL	$ 9,748,243	$ 10,020,000	$ 10,633,000	$ 11,001,000	$ 11,001,000	$ 368,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

The Department, operating under State law and County ordinance, provides for the rabies vaccination and licensing of dogs and cats, and the public safety-related removal and impoundment of domestic animals and livestock in the unincorporated territory of the County and in contract cities. Dangerous animal control, animal sheltering, placement, lost animal recovery, and public education programs are also provided through the shelters. In addition, the Department operates six animal spay and neuter clinics. Departmental costs are offset by revenue from pet licenses, contract city income, plus fees, fines and penalties collected for animals in the shelters.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $1,317,000 which includes: 1) an additional 9.0 positions to fully fund the Animal Roping For Safety (ARFS) team which responds to problems regarding dangerous dogs and dog packs, stray animals and animal abandonment in the unincorporated areas of the County; 2) an additional $400,000 to provide emergency veterinary treatment required by Senate Bill 1785; 3) negotiated increases in salaries and employee benefits; and 4) a slight increase in capital lease charges. The Proposed Budget also includes 11.0 additional positions to serve two new contract cities.

Multi-Year Budget Planning

The Proposed Budget will enable the Department to continue its strategic plan, which emphasizes the utilization of information technology for animal care and control, as well as record maintenance. Over the next couple of years, the Department will attempt to increase the number of contract cities served, ultimately striving to become a self-supporting department.

Critical Needs

The Department has a critical need to replace and renovate aging animal shelters to comply with the mandates of Senate Bill 1785.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of field hours	77,708	80,189	80,000	85,000
Number of hours canvassed	55,850	56,930	65,000	60,000
Workload/Output				
Number of field service requests	128,008	131,956	142,000	140,000
Animal impoundments	102,315	101,114	104,000	110,000
Animal licenses issued	122,583	149,450	140,000	155,000
Canvassing income	$3,174,842	$3,047,831	$3,450,000	$3,500,000
Efficiency				
Responses per hour	1.65	1.65	1.78	1.65
Impoundments per hour	1.32	1.26	1.30	1.29
Licenses issued per canvassing hour	2.19	2.63	2.15	2.58
Amount collected per canvassing hour	$56.85	$53.54	$53.08	$58.33
Effectiveness/Outcome				
Percent change in field service requests	(-9.8%)	3.1%	7.6%	(-1.4%)
Percent change in animal impounds	4.4%	(-1.2%)	2.9%	5.8%
Percent change in licenses issued	2.1%	21.9%	(-6.3%)	10.7%
Percent change in license canvassing income	27.2%	(-4.0%)	13.2%	1.4%

Objectives for 1999-2000

-- Increase focus on controlling dangerous and vicious dogs and suppression of dog packs in the north County areas.
-- Meet the expanded animal control mandates in Senate Bill 1785.
-- Increase animal license compliance to improve efficiency in license enforcement and to increase income to the Department.
-- Begin the rehabilitation of existing shelter buildings, some of which are 50 years old, and the construction of new buildings to meet the requirements of Senate Bill 1785.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 500,000	$ --	$ 500,000	9.0

Animal Roping For Safety: Reflects the addition of 9.0 positions to bring the ARFS program to the full staffing level of 18.0 positions (9.0 positions were funded FY 1998-99). Also includes full funding for related services and supplies and four animal control trucks. The ARFS team responds to problems regarding dangerous dogs and dog packs, stray animals, and animal abandonment within the unincorporated areas of the County.

2.	$ 300,000	$ 300,000	$ --	11.0

Animal Housing and Field Services (Contract Cities): Reflects the addition of 11.0 positions for contracts with the City of Beverly Hills and Culver City approved by the Board of Supervisors on January 5, 1999.

3.	$ 30,000	$ 15,000	$ 15,000	--

Senate Bill 1785: Reflects the addition of 4.0 Animal Control Officer IIs to meet Senate Bill 1785 requirements which mandate a higher level of veterinary service, partially offset by the reduction of 4.0 positions and contract city revenue.

4.	$ 400,000	$ --	$ 400,000	--

Emergency Veterinarian Medical Treatment: Reflects funding for the anticipated increase in emergency veterinarian medical treatment as required by Senate Bill 1785.

Other Changes				
1.	$ 471,000	$ 146,000	$ 325,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 62,000	$ --	$ 62,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 27,000	$ --	$ 27,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ (-553,000)	$ (-277,000)	$ (-276,000)	--

Employee Benefits and Salary Savings: Reflects a decrease in employee benefits to reflect actual expenditures. Also reflects an adjustment in salary savings due to delays in hiring and placement of employees on lower level positions.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
5.	$ 26,000	$ 13,000	$ 13,000	--
	Position Adjustment: Reflects the addition of 1.0 Animal Control Officer II and 7.0 Animal Control Officer IIIs in license canvassing due to a higher work standard performance, partially offset by the reduction of 8.0 positions and contract city revenue.			
6.	$ 600,000	$ 246,000	$ 354,000	--
	Services and Supplies: Reflects an increase in various services and supplies including auto services and fuel, postage and printing, medical supplies, auto insurance, legal services, and injured animals, partially offset by contract city revenue.			
7.	$ 64,000	$ --	$ 64,000	--
	Other Charges: Reflects an increase in judgments and damages costs to more accurately reflect anticipated requirements.			
8.	$ 3,000	$ --	$ 3,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines.			
9.	$ (-245,000)	(-75,000)	(-170,000)	--
	Fixed Assets: Reflects decreased requirements for the replacement of animal control field trucks, partially offset by a corresponding decrease in contract city revenue.			
Total	***$ 1,685,000***	***$ 368,000***	***$ 1,317,000***	***20.0***

ANIMAL CARE AND CONTROL

FRANK R. ANDREWS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	7,027,920	6,298,000	7,456,000	428,080
Employee Benefits	2,580,080	2,329,000	2,877,000	296,920
Total Salaries and Employee Benefits	9,608,000	8,627,000	10,333,000	725,000
Services & Supplies				
Clothing and Personal Supplies	50,000	50,000	60,000	10,000
Communications	407,000	407,000	424,000	17,000
Household Expense	50,000	50,000	60,000	10,000
Insurance	99,500	99,500	130,000	30,500
Maintenance-Bldgs & Improv	225,000	225,000	225,000	0
Maintenance-Equipment	5,000	2,000	10,000	5,000
Medical, Dental, Lab Supplies	1,000	0	1,000	0
Office Expense-Other	55,000	65,000	75,000	20,000
Office Expense-Postage	160,000	170,000	200,000	40,000
Office Expense-Stat & Forms	150,000	150,000	180,000	30,000
Professional & Spec Svcs	386,100	713,600	860,000	473,900
Publications & Legal Notice	1,000	500	1,000	0
Rents & Leases-Equipment	25,000	25,000	25,000	0
Small Tools & Instruments	50,000	90,000	45,000	(5,000)
Special Departmental Expense	540,000	526,000	696,000	156,000
Training	8,000	20,000	20,000	12,000
Trans & Travel-Auto Mileage	70,000	65,000	90,000	20,000
Trans & Travel-Auto Service	671,400	695,400	850,000	178,600
Utilities	270,000	270,000	290,000	20,000
Total Services & Supplies	3,224,000	3,624,000	4,242,000	1,018,000
Other Charges				
Judgments & Damages	107,260	55,260	190,000	82,740
Capital Lease Payments	88,740	88,740	73,000	(15,740)
Total Other Charges	196,000	144,000	263,000	67,000
Fixed Assets				
Equipment	485,000	485,000	360,000	(125,000)
Total Fixed Assets	485,000	485,000	360,000	(125,000)
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***13,513,000***	***12,880,000***	***15,198,000***	***1,685,000***
Less: Intrafund Transfers	45,000	41,000	45,000	0
TOTAL NET REQUIREMENTS	13,468,000	12,839,000	15,153,000	1,685,000
REVENUES				
Licenses, Permits & Franchises	6,714,000	6,704,000	7,204,000	490,000
Charges For Services	3,769,000	3,166,000	3,627,000	(142,000)
Miscellaneous	150,000	150,000	170,000	20,000
TOTAL REVENUES	10,633,000	10,020,000	11,001,000	368,000
NET COUNTY COST	***2,835,000***	***2,819,000***	***4,152,000***	***1,317,000***

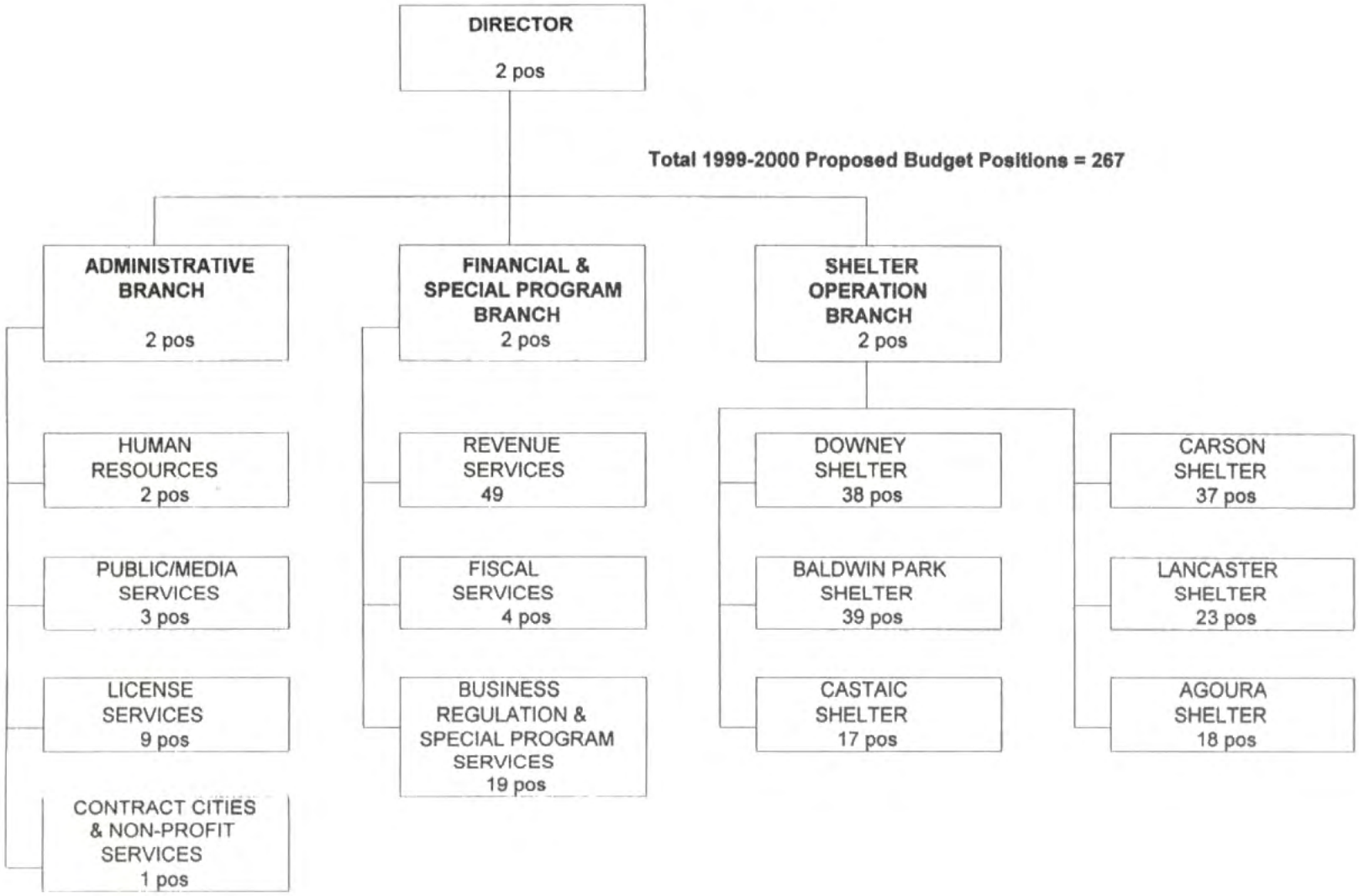
1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ANIMAL CARE AND CONTROL

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Animal Housing & Field Services	$6,787,000	$0	$6,787,000	$0	$0	$0	133.0
Sec 31602, Sec 30501 and Sec 31101.							
Provides animal housing and field services to residents of contract cities. Animal license fees and cost of services recovered from public and contract cities are main source of revenue.							
2. Administration	$600,000	$0	$600,000	$0	$0	$0	6.0
Non-mandated, discretionary program							
Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, and procurement. The $600,000 of revenue represents the department overhead cost recoveredfrom contract cities program.							
3. Unincorporated Services	$7,811,000	$45,000	$3,614,000	$4,152,000	$0	$4,152,000	128.0
A. Animal Housing and Field Services	*$5,661,000*	*$45,000*	*$2,534,000*	*$3,082,000*	*$0*	*$3,082,000*	*111.0*
Sec 31602, Sec 30501 and Sec 31101.							
Provides animal housing and field services to residents of unincorporated areas. Animal license fees and sales of animals are main source of revenue.							
B. Veterinary Services	*$1,397,000*	*$0*	*$1,000,000*	*$397,000*	*$0*	*$397,000*	*9.0*
Mandated program with discretionary service level - California Food & Agricultural Code Sec 30503.							
Provides low-cost spay/neuter services, treats injured/sick animals and evaluates animal abuse cases at County clinics. Provides low-cost rabies vaccination clinics throughout service areas.							
C. Administration	*$753,000*	*$0*	*$80,000*	*$673,000*	*$0*	*$673,000*	*8.0*
Non-mandated, discretionary program							
Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, and procurement. The revenue represents donations.							
Total	**$15,198,000**	**$45,000**	**$11,001,000**	**$4,152,000**	**$0**	**$4,152,000**	**267.0**

DEPARTMENT OF ANIMAL CARE AND CONTROL

1999-2000 ORGANIZATION CHART



ARTS COMMISSION
LAURA ZUCKER, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 1,679,130	$ 2,772,000	$ 2,772,000	$ 3,201,000	$ 2,801,000	$ 29,000
LESS INTRAFD TRANSFER		10,000	10,000	10,000	10,000	
NET TOTAL	$ 1,679,130	$ 2,762,000	$ 2,762,000	$ 3,191,000	$ 2,791,000	$ 29,000
REVENUE	816,350	395,000	395,000	374,000	374,000	-21,000
NET COUNTY COST	$ 862,780	$ 2,367,000	$ 2,367,000	$ 2,817,000	$ 2,417,000	$ 50,000
REVENUE DETAIL						
STATE-OTHER	$ 65,000	$ 135,000	$ 135,000	$ 65,000	$ 65,000	$ -70,000
FEDERAL-OTHER	150,000	130,000	130,000			-130,000
MISCELLANEOUS	107,350	130,000	130,000	309,000	309,000	179,000
OPERATING TRANSFER IN	494,000					
TOTAL	$ 816,350	$ 395,000	$ 395,000	$ 374,000	$ 374,000	$ -21,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, vitality, accessibility, and diversity of the arts in Los Angeles County through community programs, contracts for services, special initiatives, research, and management assistance.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $50,000 due to an increase in production costs associated with the annual Holiday Celebration (a six-hour live event at the Dorothy Chandler Pavillion). The Proposed Budget continues support for cultural services provided to County residents, including contracts for services with nonprofit arts organizations, management assistance to non-profit arts organizations, free concerts at public sites, support for a multi-disciplinary performing arts series at the John Anson Ford Amphitheatre, and a free open house arts day.

Multi-Year Budget Planning

As part of its strategic plan, the Commission continues to explore implementation of a Developers Fee for the Arts to improve services to the unincorporated regions of the County.

Critical Needs

Additional funds are needed to initiate a summer youth internship employment program in which 100 college students will receive training in nonprofit performing arts organizations for 12 weeks and participate in arts management seminar.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of grant applications received	n/a	150	139	196
Number of requests for Trust Fund concerts	154	162	182	200
Cost of technical assistance (TA) program	n/a	n/a	$128,000	$120,000
County contribution to overall Ford Amphitheatre budget	n/a	$264,484	$288,784	$301,682
Workload/Output				
Number of grant applications funded	n/a	79	115	148
Number of Trust Fund concerts funded	114	117	125	127
Number of organizations completing TA program [1]	n/a	n/a	123	140
Number of performances [2]	n/a	57	66	50
Efficiency				
Average grant award	n/a	$9,953	$11,041	$10,486
Average cost per Trust Fund concert [3]	$965	$1,035	$900	$950
Cost per organization completing TA program	n/a	n/a	$1,041	$857
Cost per performance	n/a	$4,640	$4,376	$6,034
Effectiveness/Outcome				
Percentage of grants funded	n/a	53%	83%	76%
Percentage of concert requests funded [4]	74%	72%	69%	64%
Percentage of successfully completed TA projects	n/a	n/a	90%	95%
Percentage change in cost per performance day	n/a	n/a	-6%	38%

Objectives for 1999-2000

-- Evaluate effectiveness of grant awards through participation in the National Arts Stabilization Evaluation project, which is funding a three-year analysis of a sample group of eight funded organizations.
-- Increase partnerships and cost-sharing with municipalities sponsoring trust fund concerts.
-- Increase percentage of organizations completing technical assistance projects.
-- Develop alternate rental events for Ford Amphitheatre during off-peak season.

Explanatory Notes

(1) During new TA program implemented in 1998-99, 20 arts organizations will receive one-on-one technical assistance, with 50 participating in and completing group discussion opportunities. An additional 70 organizations will complete projects with service organizations receiving funds from the TA program.
(2) Number of performances in 1999-2000 is projected to decrease because rental events will not be scheduled opposite Hollywood Bowl performances in July and August, due to crossover noise.
(3) Cost per concert decreased in 1998-99 because more concerts were funded utilizing smaller groups of musicians. However, unavoidable increases in union-required scale will continue to increase per concert costs in 1999-2000.
(4) Demand for trust fund concerts continues to outpace available resources.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-200,000)	$ (-200,000)	$ --	--
	Arts Organization Sustainability Initiative: Reflects the termination of State and Federal grants which were used to fund and provide technical assistance for mid-size arts organizations.			
2.	$ 50,000	$ --	$ 50,000	--
	Holiday Celebration: Reflects an increase in production costs for the annual Holiday Celebration.			
3.	$ 200,000	$ 200,000	$ --	--
	Mid-Size Organization Grants: Reflects funding for mid-size organizations fully offset by trust fund revenue.			
4.	$ (-55,000)	$ (-55,000)	$ --	--
	Cultural Tourism Project: Reflects the successful completion of the Cultural Tourism Project.			
5.	$ 34,000	$ 34,000	$ --	--
	Technical Assistance: Reflects funding from National Arts Stabilization Evaluation Project to evaluate the effectiveness of grant programs for mid-size organizations.			
Total	***$ 29,000***	***$ (-21,000)***	***$ 50,000***	***0.0***

ARTS COMMISSION

LAURA ZUCKER, EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Admin & General	10,000	10,000	10,000	0
Maintenance-Bldgs & Improv	34,000	34,000	34,000	0
Maintenance-Equipment	20,000	20,000	20,000	0
Memberships	5,000	5,000	5,000	0
Miscellaneous Expense	21,000	21,000	21,000	0
Office Expense-Other	10,000	10,000	10,000	0
Professional & Spec Svcs	2,667,000	2,667,000	2,696,000	29,000
Trans & Travel-Traveling	5,000	5,000	5,000	0
Total Services & Supplies	2,772,000	2,772,000	2,801,000	29,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,772,000***	***2,772,000***	***2,801,000***	***29,000***
Less: Intrafund Transfers	10,000	10,000	10,000	0
TOTAL NET REQUIREMENTS	2,762,000	2,762,000	2,791,000	29,000
REVENUES				
Intergovernmental Revenues:				
Federal	130,000	130,000	0	(130,000)
State	135,000	135,000	65,000	(70,000)
Other Financing Sources	130,000	130,000	309,000	179,000
TOTAL REVENUES	395,000	395,000	374,000	(21,000)
NET COUNTY COST	***2,367,000***	***2,367,000***	***2,417,000***	***50,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: ARTS COMMISSION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Organizational Grants	$1,607,000	$0	$325,000	$1,282,000	$0	$1,282,000	0.0
Funds artistic and administrative advancement projects for 115 small, mid-size, and large budget nonprofit arts organizations.							
2. Technical Assistance	$154,000	$0	$34,000	$120,000	$0	$120,000	0.0
Provides consulting services and workshops for small and mid-size organizations, as well as support for a comprehensive evaluation of the grant programs.							
3. Ford Theater	$300,000	$0	$0	$300,000	$0	$300,000	0.0
Provides support for the multidisciplinary arts festival in the John Anson Ford Amphitheatre and [Inside] the Ford.							
4. Community Programs	$390,000	$10,000	$15,000	$365,000	$0	$365,000	0.0
Matches funds from Recording Industries' Music Performance Trust Fund to pay musicians to present free concerts at community sites. Also provides funds for annual Holiday Celebration, at the Dorothy Chandler Pavillion and countywide Open House.							
5. Administration	$350,000	$0	$0	$350,000	$0	$350,000	0.0
Funds executive director, administrative assistant, and general administrative expenses.							
Total	**$2,801,000**	**$10,000**	**$374,000**	**$2,417,000**	**$0**	**$2,417,000**	**0.0**

ASSESSOR
KENNETH P. HAHN, ASSESSOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 71,112,250	$ 74,959,000	$ 78,810,000	$ 84,993,000	$ 84,993,000	$ 6,183,000
SERVICES & SUPPLIES	15,732,715	18,412,000	18,564,000	20,645,000	20,645,000	2,081,000
OTHER CHARGES	1,997,959	952,000	952,000	877,000	877,000	-75,000
FIXED ASSETS-EQUIP	1,016,740					
OTHER FINANCING USES	27,000					
GROSS TOTAL	$ 89,886,664	$ 94,323,000	$ 98,326,000	$ 106,515,000	$ 106,515,000	$ 8,189,000
LESS INTRAFD TRANSFER	34,841	25,000	19,000	19,000	19,000	
NET TOTAL	$ 89,851,823	$ 94,298,000	$ 98,307,000	$ 106,496,000	$ 106,496,000	$ 8,189,000
REVENUE	45,199,546	45,774,000	47,512,000	50,691,000	50,691,000	3,179,000
NET COUNTY COST	$ 44,652,277	$ 48,524,000	$ 50,795,000	$ 55,805,000	$ 55,805,000	$ 5,010,000
BUDGETED POSITIONS	1,537.0	1,522.0	1,522.0	1,533.0	1,533.0	11.0
REVENUE DETAIL						
PEN/INT/COSTS-DEL TAX	$ 84,552	$ 50,000	$	$	$	
STATE-OTHER	14,864,740	17,616,000	16,610,000	20,398,000	20,398,000	3,788,000
ASSESS/TAX COLL FEES	27,479,876	26,139,000	29,763,000	28,426,000	28,426,000	-1,337,000
AUDITING-ACCTG FEES	35,984					
LEGAL SERVICES	41,393					
COURT FEES & COSTS	1,687					
RECORDING FEES	1,157					
CHRGS FOR SVCS-OTHER	105,889	807,000	639,000	705,000	705,000	66,000
OTHER SALES	375,965					
MISCELLANEOUS	2,205,277	1,162,000	500,000	1,162,000	1,162,000	662,000
SALE OF FIXED ASSETS	3,026					
TOTAL	$ 45,199,546	$ 45,774,000	$ 47,512,000	$ 50,691,000	$ 50,691,000	$ 3,179,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To provide for the equitable, accurate, and timely assessment of all taxable property within the County, prepare the Property Assessment Roll, process exemption claims and ownership changes, update map records and legal property descriptions; and represent the County and defend the County's interest at Assessment Appeals Board hearings.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $5,010,000, including funding for negotiated increases in salaries and employee benefits; 11.0 additional revenue-offset positions for Assessment Appeals Board hearings, Internal Audit, and systems automation. The Proposed Budget also includes funding to 1) meet the maintenance of effort and production goals delineated in the State-County Property Tax Administration contract, 2) complete the Year 2000 Project, 3) begin the regional office consolidation, and 4) initiate implementation of the Assessor's portion of the property tax departments' re-engineering effort.

Multi-Year Budget Planning

In 1999-2000 the Department will begin to consolidate its regional offices into four large facilities, the Downtown Administration Center, plus a satellite facility in Lancaster. Additionally, the property tax departments' re-engineering effort should allow conversion to more efficient processing methods and a complete overhaul of the secured property database. The Assessor will continue to pursue legislation to improve efficiency with no loss in County revenue, and will continue to identify alternate sources of non-tax revenue, such as sales of data to offset operating costs.

Critical Needs

Work on rebuilding the Property Tax System has begun with the joint Deed Imaging Project between the Registrar-Recorder/County Clerk and the Assessor. The project is expected to be completed in 1998-99. Implementation of recommendations resulting from the property tax departments' re-engineering effort are expected to cost in excess of $10 million. While initial efforts will commence in 1999-2000 and will be funded partially out of AB 719 monies, additional funding sources must be identified to continue and complete this project.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
New construction (NC) assessments staff	101	61	64	67
Reappraisable transfer staff	209	212	227	227
Appeals defended staff	155	146	126	92
Property statements staff	51	26	27	28
Parcel changes staff	57	52	52	53
Exemptions	45	44	44	45
Non-mandatory audits staff	1	5	8	8
Proposition 8 reviews staff	N/A	N/A	48	49
Missing/incorrect single family (SF) and condominium information staff	N/A	N/A	5	7
Workload/Output				
Total number of completed NC assessments	86,984	72,037	77,310	83,500
Total number of completed reappraisable transfers	191,607	220,286	227,250	227,260
Total number of appeals defended	97,377	99,869	79,620	58,000
Total number of completed property statements	202,760	185,470	185,500	187,500
Total number of completed parcel changes	11,393	10,949	13,864	13,864
Total number of processed exemption claims	74,377	99,939	108,140	108,420
Total number of completed non-mandatory audits	64	909	1,430	1,430
Total number of Proposition 8 reviews	N/A	N/A	356,665	358,300
Total number of missing/incorrect SF and condominium information.	N/A	N/A	69,300	55,000

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Efficiency				
Completed NC assessments per staff	861	1,181	1,208	1,246
Completed reappraisable transfers per staff	917	1,039	1,001	1,001
Defended appeals per staff	628	684	632	630
Completed late and "no reply" property statements per staff	3,975	7,133	6,870	6,696
Completed parcel changes per staff	200	211	267	262
Completed exemption claims per staff	1,652	2,271	2,458	2,409
Completed non-mandatory audits per staff	64	182	179	179
Completed Proposition 8 reviews per staff	N/A	N/A	7,431	7,312
Completed missing/incorrect SF and condominium information per staff	N/A	N/A	13,860	7,857
Effectiveness/Outcome				
NC statements backlog	3,082	2,501	2,500	2,500
Reappraisable transfers backlog	3,942	2,755	2,750	2,500
Appeals not defended	0	0	0	0
Property statements backlog	3,651	0	500	500
Incomplete parcel changes	0	0	0	0
Nonprocessed exemption claims	2,475	2,012	1,900	1,900
Incomplete non-mandatory audits	0	0	0	0
Incomplete Proposition 8 reviews	N/A	N/A	0	0
Missing/incorrect land and/or building characteristic data backlog	N/A	N/A	19,300	15,400

Objectives for 1999-2000

- To achieve an estimated backlog of 2,500 NC assessments by June 30, 2000, as it is stipulated in the Property Tax Administration Contract (AB 719).
- To achieve an estimated backlog of 2,500 reappraisable transfers of ownership by June 30, 2000, as it is stipulated in the Property Tax Administration Contract (AB 719).
- To prepare a defense for all assessment appeal cases scheduled by the Assessment Appeals Board.
- To achieve an estimated backlog of 500 late and "no reply" property statements by June 30, 2000.
- To complete all 1999 parcel changes by June 30, 2000.
- To achieve an estimated backlog of 1,900 processed exemption claims by June 30, 2000.
- To complete all non-mandatory audits by June 30, 2000.
- To review and revalue entire Proposition 8 parcel backlog, excluding those which changed ownership between January 1, 1998 through December 31, 1998, by June 30, 2000.
- To achieve an estimated backlog of 15,400 missing/incorrect land and/or building characteristic data by June 30, 2000.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 478,000	$ 478,000	$ --	5.0

Assessment Appeals Board (AAB): Reflects funding for the addition of 5.0 temporary Principal Appraisers required to handle the increase in AAB hearings from 1,611 to 2,900 per month, offset by property tax administration revenue. This increase in workload results from a reduced time frame for scheduling hearings (from 18 to 12 months), as reported in an October 6, 1998 Board memo from the Executive Officer, Board of Supervisors.

2.	$ 287,000	$ 287,000	$ --	3.0

Internal Audit/AAB: Reflects funding, offset by property tax administration revenue, for the addition of 2.0 Principal Appraisers to handle the ongoing increase in AABs workload and 1.0 Principal Appraiser to restore the Internal Audit group that was disbanded in March, 1995. The Internal Audit group will provide management with a critical independent review of the appraisal process, and other non-valuation functions.

3.	$ 236,000	$ 236,000	$ --	3.0

Systems Automation: Reflects funding, offset by property tax administration revenue, for the addition of 3.0 EDP Senior Programmer Analysts required to handle the significant increase in automation throughout the Department. The current technical staff are occupied with installation, support, and maintenance of existing equipment and systems.

4.	$ 1,244,000	$ 1,244,000	$ --	--

State-County Property Tax Administration Agreement (AB 719): Reflects one-time carryover funding to finance various projects, including office automation.

5.	$ 100,000	$ 100,000	$ --	--

State Board of Equalization: Reflects increases, related to advanced appraisal certification requirements required by the State Board of Equalization, offset by property tax administration revenue.

Other Changes				
1.	$ 4,184,000	$ --	$ 4,184,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 675,000	$ --	$ 675,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 226,000	$ --	$ 226,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
4.	$ 55,000	$ 55,000	$ --	--
	Position Realignment: Reflects the net deletion/addition of 42 different positions consistent with the second and final year of the Department's efforts to correctly align budgeted positions with actual operations.			
5.	$ 779,000	$ 779,000	$ --	--
	Services and Supplies: Reflects an increase primarily for costs from other County departments offset by property tax administration revenue.			
6.	$ (-75,000)	$ --	$ (-75,000)	--
	Countrywide Cost Allocation Plan Adjustment: Reflects adjustment to comply with the Federal Office of Management and Budget claiming guidelines.			
Total	***$ 8,189,000***	***$ 3,179,000***	***$ 5,010,000***	***11.0***

ASSESSOR

KENNETH P. HAHN, ASSESSOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	61,549,000	59,240,000	64,751,000	3,202,000
Employee Benefits	17,261,000	15,719,000	20,242,000	2,981,000
Total Salaries and Employee Benefits	78,810,000	74,959,000	84,993,000	6,183,000
Services & Supplies				
Maintenance-Mechanical/Communications	311,000	772,000	939,000	628,000
Building & Improvements	241,000	241,000	450,000	209,000
Professional & Specialized Svcs.	311,000	312,000	330,000	19,000
Purchasing & Stores Svcs	21,000	34,000	31,000	10,000
Auto Service	49,000	40,000	40,000	(9,000)
Information Technology Svcs.	4,437,000	3,937,000	4,110,000	(327,000)
Building Utilities	1,737,000	1,745,000	1,843,000	106,000
Office Rent Expense	1,643,000	1,650,000	1,481,000	(162,000)
Customer Direct S&S	1,357,000	1,357,000	1,300,000	(57,000)
Telephone Utilities	811,000	803,000	780,000	(31,000)
Memberships	2,000	2,000	3,000	1,000
Postage	336,000	336,000	336,000	0
Stationery and Forms	230,000	230,000	230,000	0
Other Office Expense	608,000	758,000	608,000	0
Other County Departments	2,264,000	2,418,000	2,588,000	324,000
Outside County Services	386,000	300,000	322,000	(64,000)
Rents and Leases	384,000	378,000	424,000	40,000
Special Departmental Expense	336,000	350,000	336,000	0
Auto Mileage	575,000	575,000	633,000	58,000
Travel Expense	240,000	240,000	279,000	39,000
Prior Year	21,000	21,000	21,000	0
AB 719 S&S	2,264,000	1,913,000	3,561,000	1,297,000
Total Services & Supplies	18,564,000	18,412,000	20,645,000	2,081,000
Other Charges				
Judgments & Damages	74,000	74,000	74,000	0
Capital Lease Payments	878,000	878,000	803,000	(75,000)
Total Other Charges	952,000	952,000	877,000	(75,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Assessor (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***98,326,000***	***94,323,000***	***106,515,000***	***8,189,000***
Less: Intrafund Transfers	19,000	25,000	19,000	0
TOTAL NET REQUIREMENTS	98,307,000	94,298,000	106,496,000	8,189,000
REVENUES				
Fines, Forfeitures & Penalties	0	50,000	0	0
Intergovernmental Revenues:				
State	16,610,000	17,616,000	20,398,000	3,788,000
Charges For Services	30,402,000	26,946,000	29,131,000	(1,271,000)
Miscellaneous	500,000	1,162,000	1,162,000	662,000
TOTAL REVENUES	47,512,000	45,774,000	50,691,000	3,179,000
NET COUNTY COST	***50,795,000***	***48,524,000***	***55,805,000***	**5,010,000**

1999-2000 DEPARTMENTAL PROGRAMS

DEPARTMENT: ASSESSOR

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Appraisals	$63,367,000	$11,000	$30,157,000	$33,199,000	$0	$33,199,000	912.0

Mandated program with non-discretionary service level. Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction, as well as to appraise business personal properties. This includes well over 2.2 million parcels in Los Angeles County and nearly 300,000 business properties which together have a revenue producing assessment value of $503.2 billion. This subdepartment performs work that is critical for meeting contractual obligations under the State-County Property Tax Administration Program which provides $13.45 million in funding; it also provides public services in all the Assessor's regional and area offices.

2. Roll Services	$36,686,000	$7,000	$17,459,000	$19,220,000	$0	$19,220,000	528.0

Mandated program with non-discretionary service levels. Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; for providing advice on legal and ownership matters to the Assessor's staff and for representing the Department in assessment appeals cases involving ownership issues; for processing property tax exemptions and for creating and maintaining over 3,000 map books containing over 2.3 million parcels in the Los Angeles County; for serving as the nucleus of the Assessor's public information efforts, handling over 300,000 telephone calls a year and assisting more than 70,000 taxpayers. Also included in this program are systems staff and costs which provide technical support in the form of computer operations and interface with other departments.

3. Administration	$4,655,000	$1,000	$2,215,000	$2,439,000	$0	$2,439,000	67.0

Mandated program with non-discretionary service level (as are all activities and services in the Assessor's Office). Article XIII of the California Constitution and the California Revenue and Taxation Code.

Provides administrative support to the Department. Includes the Executive Office, Departmental budgeting, Research and Development, Accounting, Personnel/ Payroll and Procurement. Also includes allocable rents, utilities and miscellaneous services and supplies.

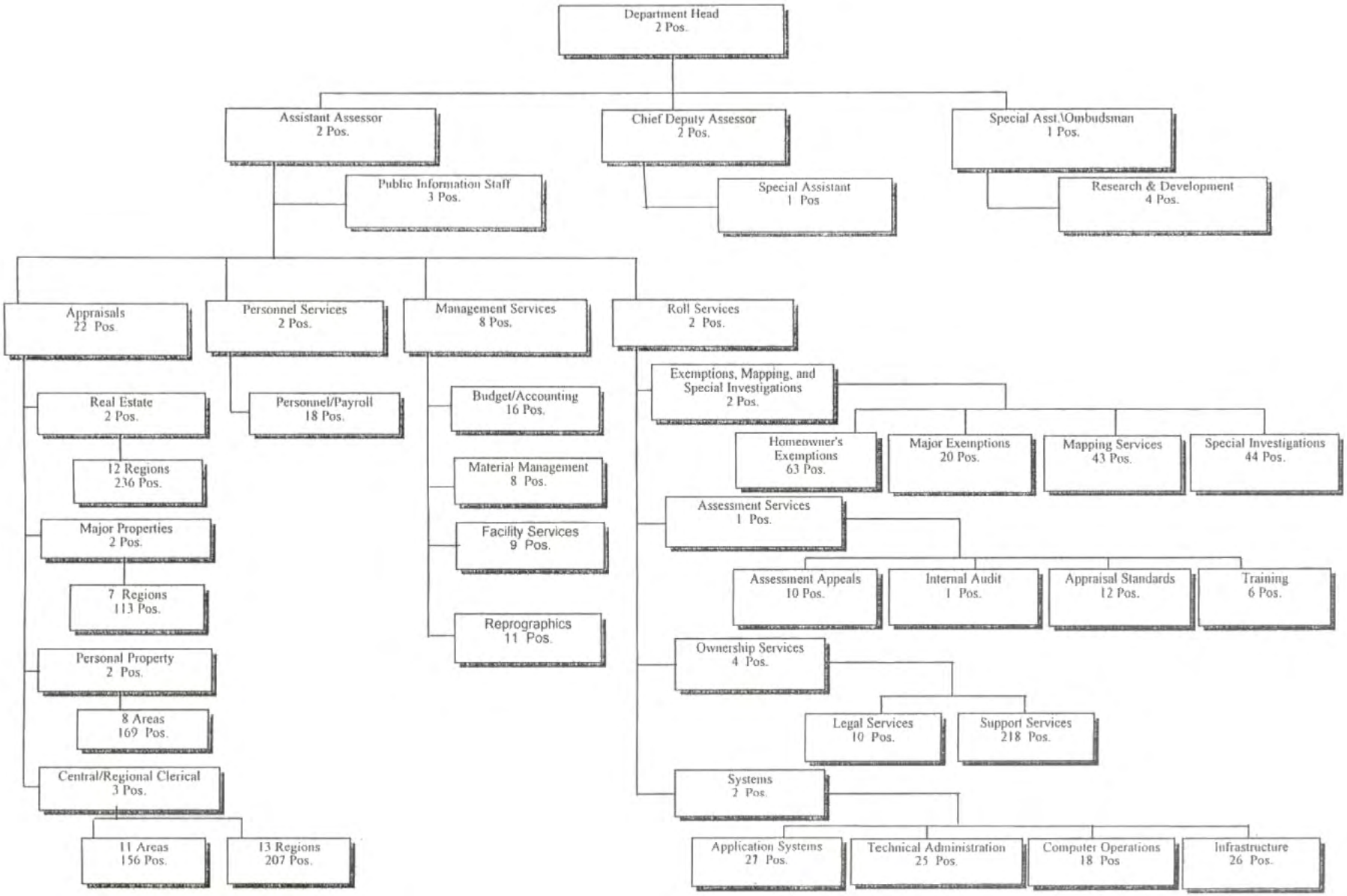
4. Support Services	$1,807,000	$0	$860,000	$947,000	$0	$947,000	26.0

Mandated program with non-discretionary service levels, Article XIII of the State Constitution and the California Revenue and Taxation Code.

These are support services that cannot, for practical reasons, be directly attributed to other programs. These include: training, facilities services and reproduction. Also includes allocable rent, utilities and miscellaneous services and supplies.

Total	**$106,515,000**	**$19,000**	**$50,691,000**	**$55,805,000**	**$0**	**$55,805,000**	**1,533.0**

Los Angeles County, Office of the Assessor
Kenneth P. Hahn, Assessor
Total Positions = 1533



AUDITOR-CONTROLLER
ALAN T. SASAKI, AUDITOR-CONTROLLER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 19,171,522	$ 21,001,000	$ 23,281,000	$ 25,977,000	$ 25,683,000	$ 2,402,000
SERVICES & SUPPLIES	12,511,076	13,715,000	14,004,000	14,913,000	14,913,000	909,000
OTHER CHARGES	607,680	297,000	297,000	275,000	275,000	-22,000
FIXED ASSETS-EQUIP	27,284	398,000	123,000	115,000	115,000	-8,000
OTHER FINANCING USES	53,692	55,000	55,000	55,000	55,000	
GROSS TOTAL	$ 32,371,254	$ 35,466,000	$ 37,760,000	$ 41,335,000	$ 41,041,000	$ 3,281,000
LESS INTRAFD TRANSFER	15,106,499	16,295,000	17,258,000	19,472,000	19,472,000	2,214,000
NET TOTAL	$ 17,264,755	$ 19,171,000	$ 20,502,000	$ 21,863,000	$ 21,569,000	$ 1,067,000
REVENUE	11,788,019	10,305,000	11,058,000	10,027,000	10,027,000	-1,031,000
NET COUNTY COST	$ 5,476,736	$ 8,866,000	$ 9,444,000	$ 11,836,000	$ 11,542,000	$ 2,098,000
BUDGETED POSITIONS	365.0	377.0	377.0	392.0	388.0	11.0
REVENUE DETAIL						
ASSESS/TAX COLL FEES	$ 5,688,652	$	$	$ 4,658,000	$ 4,658,000	$ 4,658,000
AUDITING-ACCTG FEES	2,862,199			1,820,000	1,820,000	1,820,000
COMMUNICATION SVCS	20,274					
CIVIL PROCESS SERVICE	20,753			47,000	47,000	47,000
CHRGS FOR SVCS-OTHER	2,694,087	9,956,000	10,641,000	3,168,000	3,168,000	-7,473,000
MISCELLANEOUS	459,523	331,000	379,000	321,000	321,000	-58,000
OPERATING TRANSFER IN	42,531	18,000	38,000	13,000	13,000	-25,000
TOTAL	$ 11,788,019	$ 10,305,000	$ 11,058,000	$ 10,027,000	$ 10,027,000	$ -1,031,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To provide professional financial leadership for the County of Los Angeles through monitoring financial performance, reporting financial results, promoting economy and efficiency, and fulfilling the legal duties of the Auditor-Controller.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $2.1 million to: 1) enhance the Department's audit capabilities in responding to unanticipated, critical requests; 2) fund negotiated increases in salaries and employee benefits; and 3) backfill revenue reductions primarily related to Countywide Cost Allocation Plan adjustments and property tax administration. The Proposed Budget also reflects full-year funding of the Board-approved Children's Services Inspector General and Ombudsman programs.

Multi-Year Budget Planning

The Auditor-Controller is committed to advancing their information technology strategic plan to achieve efficiency through updated automation. The goal is to use information technology to better serve customers by providing rapid access to information through technology-based solutions.

Critical Needs

The Department has a critical need to restore systems analyst staff to maintain internal systems infrastructure and implement modifications to ensure the efficiency of countywide financial operations is maximized.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Staff hours-payroll issuances	39,000	43,800	48,000	50,000
Staff hours-vendor/trust issuances	39,254	32,467	33,000	34,000
Staff hours-welfare issuances	44,447	37,400	38,400	41,000
Staff hours-property tax transactions	96,772	98,136	100,000	106,000
Cost of performance audits	$1,560,172	$1,086,100	$1,200,000	$1,386,000
Workload/Output				
Payroll warrants issued	2,008,000	1,980,000	2,000,000	2,000,000
Vendor/trust warrants issued	2,301,097	2,489,899	2,475,000	2,550,000
Welfare warrants/notices issued	13,229,890	10,201,000	10,300,000	10,500,000
Property tax transactions	16,754,570	17,686,806	17,063,744	16,724,789
Performance audits	11	16	18	20
Efficiency				
Transactions per staff hour				
Payroll warrants issued	51	45	42	40
Vendor/trust warrants	59	77	75	75
Welfare warrants/notices	298	273	268	256
Property tax transactions	173	180	170	158
Labor cost per 1,000:				
Payroll warrants issued	$594	$618	$664	$675
Vendor/trust warrants	$334	$295	$265	$261
Welfare warrants/notices	$68	$83	$85	$90
Property tax transactions	$130	$141	$167	$176
Cost per performance audit	$141,000	$67,900	$67,000	$69,300
Effectiveness/Outcome				
Percentage change in labor cost per 1,000 payroll issuances	-7%	4%	7%	2%
Percentage change in labor cost per 1,000 vendor/trust issuances	-15%	-12%	-10%	-2%
Percentage change in labor cost per 1,000 welfare issuances	-9%	22%	2%	6%
Percentage change in labor cost per 1,000 property tax transactions	-5%	8%	19%	5%
Savings identified per dollar cost of performance audit	$9	$7	$5	$6

Performance Measures (cont'd)

Objectives for 1999-2000

-- Control and account for budgeted appropriations and expenditures and provide timely information on appropriations/expenditures and the County's financial position.
-- Reduce the cost of disbursing funds.
-- Identify savings that exceed the cost of Performance Audits.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 305,000	$ --	$ 305,000	4.0
	Audit Enhancement: Reflects the addition of 1.0 Program Specialist III, 2.0 Senior Accountant-Auditors, and 1.0 Intermediate Accountant-Auditor to enhance the Department's audit capabilities in responding to unanticipated, critical requests.			
2.	$ 55,000	$ --	$ 55,000	1.0
	Administration: Reflects the addition of 1.0 Senior Departmental Personnel Technician to perform technical personnel functions due to increased recruitment activity and the need to focus on classification issues within the Department.			
3.	$ 151,000	$ 151,000	$ --	2.0
	Inspector General: Reflects the addition of a Board-approved program to investigate child re-abuse cases to identify causal factors and trends, recommend changes in Department of Children and Family Services policies or practices, and reduce the incidence of re-abuse.			
4.	$ 1,166,000	$ 1,166,000	$ --	4.0
	Ombudsman/Other Services: Reflects the addition of a Board-approved program to provide advocacy for youth placed in group homes, oversee group home monitoring, and provide a quality assurance program at the MacLaren Children's Center.			
Other Changes				
1.	$ 1,304,000	$ 393,000	$ 911,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 194,000	$ 97,000	$ 97,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
3.	$ 87,000	$ 43,000	$ 44,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ 49,000	$ 10,000	$ 39,000	--

Services and Supplies: Reflects primarily an increase in various services and supplies such as: postage, mileage reimbursement, and warrant stock for generating vendor and child support payments, partially offset by a net decrease in charges from various County departments for services.

5.	$ (-22,000)	$ (-311,000)	$ (-289,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges and other billings to comply with Federal Office of Management and Budget claiming guidelines.

6.	$ (-8,000)	$ --	$ (-8,000)	--

Fixed Assets: Reflects a reduction in requirements for equipment replacement.

7.	$ --	$ (-161,000)	$ 161,000	--

Charges to Other County Departments: Reflects a net decrease in charges to other County departments, primary of which is a decrease in revenue due to reduced utilization of the Countywide Accounting and Purchasing System by the Department of Public Works.

8.	$ --	$ (-25,000)	$ 25,000	--

Other Financing Sources: Reflects reduction in trustee/fiscal agent fees due to reduction in bonds to be redeemed.

9.	$ --	$ (-180,000)	$ 180,000	--

Tax Revenue: Reflects a net decrease in administrative revenues for property tax-related services.

Total	***$ 3,281,000***	***$ 1,183,000***	***$ 2,098,000***	***11.0***

AUDITOR-CONTROLLER

ALAN T. SASAKI, AUDITOR-CONTROLLER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	17,975,000	15,984,000	19,265,000	1,290,000
Employee Benefits	5,306,000	5,017,000	6,418,000	1,112,000
Total Salaries and Employee Benefits	23,281,000	21,001,000	25,683,000	2,402,000
Services & Supplies				
Communications	401,000	340,000	378,000	(23,000)
Computer Equipment-Non Capital	0	0	74,000	74,000
Insurance	54,000	54,000	31,000	(23,000)
Maintenance-Equipment	115,000	112,000	110,000	(5,000)
Maintenance-Bldgs & Improv	517,000	521,000	582,000	65,000
Memberships	11,000	11,000	11,000	0
Office Expense	1,695,000	1,665,000	1,812,000	117,000
Professional & Spec Svcs-Contracts	2,870,000	2,870,000	3,564,000	694,000
Professional & Spec Svcs-Other	7,353,500	7,237,500	7,349,000	(4,500)
Rents & Leases-Equipment	70,000	50,000	69,000	(1,000)
Rents & Leases-Bldg & Improv	12,000	12,000	12,000	0
Special Departmental Expense	88,000	94,500	104,000	16,000
Training	50,500	50,500	68,000	17,500
Transportation & Travel	56,000	58,000	66,000	10,000
Utilities	711,000	640,000	683,000	(28,000)
Total Services & Supplies	14,004,000	13,715,000	14,913,000	909,000
Other Charges				
Judgments & Damages	3,000	12,500	3,000	0
Capital Lease Payments	291,000	281,889	269,000	(22,000)
Other	3,000	3,000	3,000	0
Total Other Charges	297,000	297,000	275,000	(22,000)
Fixed Assets				
Equipment	123,000	123,000	115,000	(8,000)
Bldgs & Improv	0	275,000	0	0
Total Fixed Assets	123,000	398,000	115,000	(8,000)
Other Financing Uses				
Operating Transfers Out	55,000	55,000	55,000	0
Other	0	0	0	0
Total Other Financing Uses	55,000	55,000	55,000	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***37,760,000***	***35,466,000***	***41,041,000***	***3,281,000***
Less: Intrafund Transfers	17,258,000	16,295,000	19,472,000	2,214,000
TOTAL NET REQUIREMENTS	20,502,000	19,171,000	21,569,000	1,067,000
REVENUES				
Intergovernmental Revenues	10,641,000	9,956,000	9,691,000	(950,000)
Charges For Services	379,000	331,000	323,000	(56,000)
Miscellaneous	38,000	18,000	13,000	(25,000)
Other Financing Sources				
TOTAL REVENUES	11,058,000	10,305,000	10,027,000	(1,031,000)
NET COUNTY COST	***9,444,000***	***8,866,000***	***11,542,000***	***2,098,000***

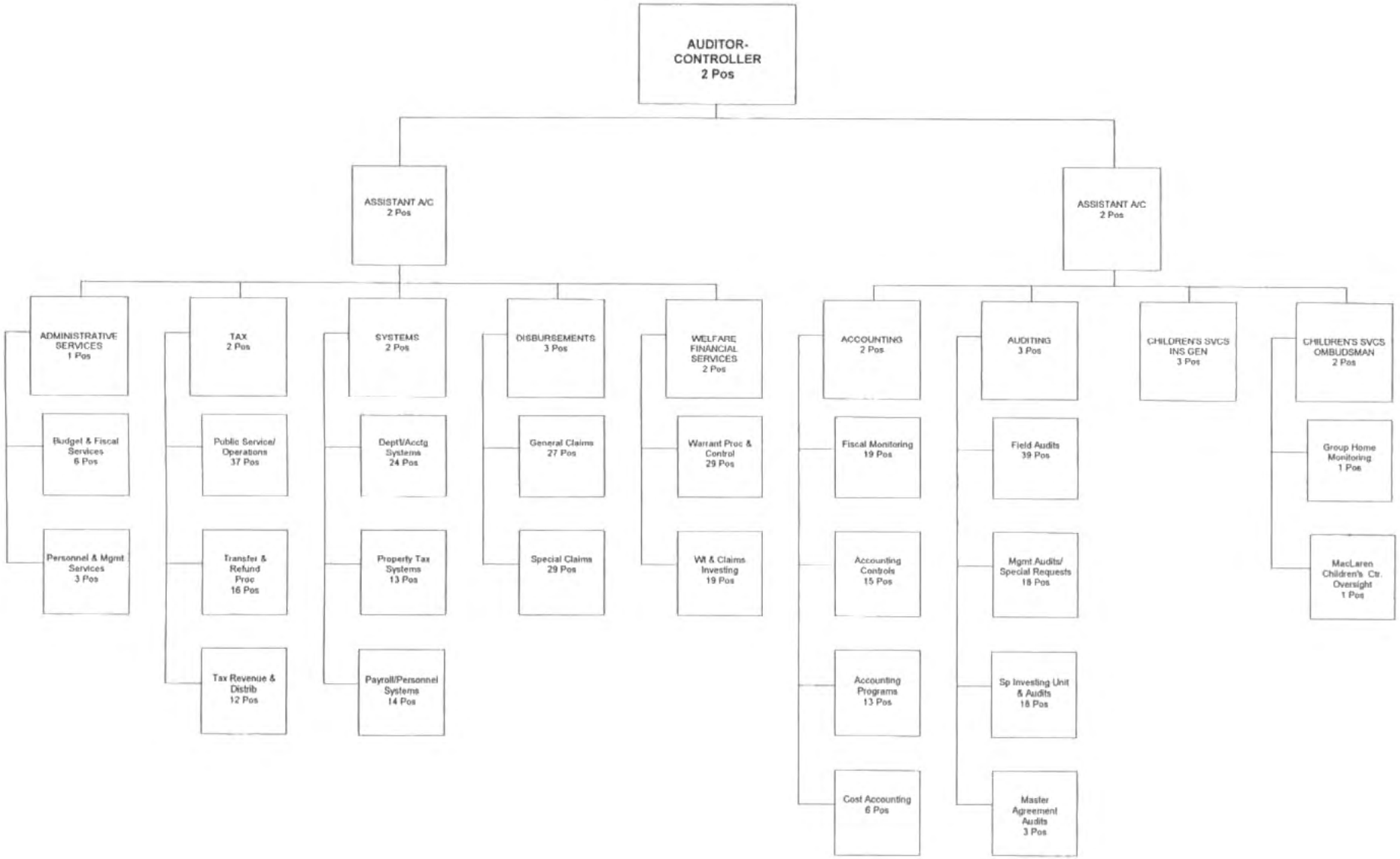
1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: AUDITOR-CONTROLLER

Program	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Accounting and Reporting	$5,359,000	$839,000	$1,250,000	$3,270,000	$1,752,000	$1,518,000	55.0
Mandatory program; Government Code, Revenue and Taxation Code, State Controller.							
Maintains control over County accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide cost allocation plan; allocates interest among Treasury pool participants; serves as controller for JPAs and non-profit corporations.							
2. Tax	$5,566,000	$452,000	$5,212,000	($98,000)	$706,000	($804,000)	67.0
Mandatory program; Government Code, Revenue & Taxation Code, County Code.							
Determines property tax allocations; distributes and accounts for property taxes collected; issues overpayment refunds to taxpayers.							
3. Disbursements	$9,327,000	$6,105,000	$1,340,000	$1,882,000	$1,031,000	$851,000	59.0
Mandatory program; Government Code, Revenue & Taxation Code, County Code.							
Pays general claims against the County to providers of services and claimants of trust funds; prepares, distributes, and accounts for the County employee payroll and related employee benefits.							
4. Welfare Financial Services	$2,654,000	$2,525,000	$12,000	$117,000	$346,000	($229,000)	50.0
Mandatory program; Government Code, Welfare & Institutions Code.							
Issues and accounts for all welfare and foster care payments; investigates alleged forgeries of County warrants and claims filed with the Board of Supervisors; defends the County in Small Claims Court.							

Program	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Auditing	$9,394,000	$6,185,000	$634,000	$2,575,000	$601,000	$1,974,000	81.0
Mandatory program; Government Code, County Code, Board orders.							
Performs financial, compliance, management and performance audits; oversees contracts for audit services for all departments; investigates and reports on allegations of fraud reported through the Fraud Hotline or based on referrals to the Special Investigations Unit							
6. Inspector General	$296,000	$305,000	$0	($9,000)	$10,000	($19,000)	3.0
Mandatory support program; Board order.							
Investigates and reports on the death of children from abuse or neglect.							
7. Ombudsman/Other Services	$1,166,000	$1,166,000	$0	$0	$0	$0	4.0
Mandatory support program; Board order.							
Oversee group home monitoring, provides quality assurance at the MacLaren Children's Center, and investigates re-abuse.							
8. Systems	$5,339,000	$1,879,000	$1,376,000	$2,084,000	$587,000	$1,497,000	53.0
Mandatory support program; various codes and Board directives.							
Develops, installs and maintains automated systems which support operations of the department and which provide business services for all other departments, including CAPS (County Accounting and Purchasing System), STR (Secured Tax Roll System), CWPAY (Countywide Payroll System), and CWTAPPS (Countywide Timekeeping and Personnel/Payroll System); welfare/foster care systems, trust disbursement systems, and property tax systems; installs and maintains the departmental network of computers; implements legislative and Board-orderd changes to these systems.							
9. Administration	$1,940,000	$16,000	$203,000	$1,721,000	$630,000	$1,091,000	16.0
Non-mandatory, discretionary program.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.							
Total	**$41,041,000**	**$19,472,000**	**$10,027,000**	**$11,542,000**	**$5,663,000**	**$5,879,000**	**388.0**

DEPARTMENT OF AUDITOR-CONTROLLER
1999-2000 BUDGET REQUEST



BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 6,756,364	$ 7,842,000	$ 7,842,000	$ 9,027,000	$ 9,027,000	$ 1,185,000
SERVICES & SUPPLIES	7,486,446	8,290,000	8,290,000	9,307,000	9,057,000	767,000
OTHER CHARGES	681,007	2,807,000	2,807,000	2,174,000	2,174,000	-633,000
FIXED ASSETS-EQUIP	308,678	793,000	793,000	1,597,000	790,000	-3,000
OTHER FINANCING USES	723,000	2,653,000	223,000	12,896,000	3,508,000	3,285,000
GROSS TOTAL	$ 15,955,495	$ 22,385,000	$ 19,955,000	$ 35,001,000	$ 24,556,000	$ 4,601,000
LESS INTRAFD TRANSFER	28,568	130,000				
NET TOTAL	$ 15,926,927	$ 22,255,000	$ 19,955,000	$ 35,001,000	$ 24,556,000	$ 4,601,000
REVENUE	15,931,885	17,110,000	14,810,000	16,758,000	16,758,000	1,948,000
NET COUNTY COST	$ -4,958	$ 5,145,000	$ 5,145,000	$ 18,243,000	$ 7,798,000	$ 2,653,000
BUDGETED POSITIONS	139.0	154.0	154.0	172.0	172.0	18.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 227,975	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$
CONSTRUCTION PERMITS	33,700					
RENTS AND CONCESSIONS	1,797,581	1,931,000	1,931,000	1,931,000	1,931,000	
STATE-OTHER	587,913					
PLANNING & ENG SVCS	10,360					
CHRGS FOR SVCS-OTHER	6,881,989	6,404,000	6,404,000	6,607,000	6,607,000	203,000
OTHER SALES	24,095					
MISCELLANEOUS	733,107	761,000	761,000	761,000	761,000	
OPERATING TRANSFER IN	5,635,165	7,814,000	5,514,000	7,259,000	7,259,000	1,745,000
TOTAL	$ 15,931,885	$ 17,110,000	$ 14,810,000	$ 16,758,000	$ 16,758,000	$ 1,948,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: RECREATION FACILITIES

Mission Statement

To manage Marina del Rey and County-owned or operated beaches to enhance public access and enjoyment while maximizing County revenue through proactive asset management. This includes Marina lease administration and leasehold redevelopment; beach concession, parking and use permit administration; beach and Marina maintenance (refuse removal, restroom cleaning, grounds maintenance, and facility repairs); Marina leasehold and beach facilities maintenance inspections; planning and implementation of Marina del Rey and beach capital and infrastructure improvement programs; marketing and management of promotional campaigns; and children's programs including the Day in the Marina and the Water Awareness, Training, Education, and Recreation (WATER) programs.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a revenue increase of $1,948,000 primarily from regional economic improvements, new development, and new lease agreements in the Marina. This additional revenue primarily funds: 1) implementation of the Marina Asset Management Strategy, which will substantially increase future revenue; 2) restoration and improvement of beach maintenance services; 3) increased information technology and fiscal services support; and 4) negotiated salaries and employee benefits. The Proposed Budget also includes an increased transfer to the Marina Replacement ACO Fund for 1) Coast Guard dock replacement, and 2) a dredging project, funded by a $3,000,000 one-time contribution from the General Fund.

Multi-Year Budget Planning

In accordance with its strategic plan, the Department is continuing to foster and implement successful public/private sector partnerships that maximize both County revenues and public use of Marina del Rey and beach facilities. The plan's achievement will be evidenced by:

-- Managing implementation of an Asset Management Strategy that yields second generation development of Marina del Rey which accelerates both public use and County revenues.

-- Promoting Marina del Rey and beach properties through public/private partnerships that generate increased patronage.

-- Constructing beach capital improvement projects using Proposition A dollars.

-- Developing new revenues that finance beach and Marina del Rey operating and infrastructure costs.

-- Seeking and implementing new technology that assists the Department in achieving its strategic plan.

-- Expanding scope and attendance of inner-city youth programs without increasing County costs or fees.

Critical Needs

The Department's critical needs consist of: 1) replacement of beach lifeguard towers that have far exceeded their useful lives; 2) construction of Phase I of the Marina median and parking lot landscaping and lighting project; 3) widening of Admiralty Way; 4) funding Marina infrastructure repairs or replacement; and 5) installation of a local area network including access to LANet.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
ASSET MANAGEMENT				
Input				
Leases scheduled for rental adjustment	4	6	5	4
Workload/Output				
Lease rental adjustments completed	5	3	12	16
Efficiency				
Scheduled rental adjustments completed	125%	50%	240%	400%
Effectiveness/Outcome				
Year-end lease rental adjustment backlog	16	19	12	0

Objective for 1999-2000

-- Increase timeliness and eliminate backlog of Marina del Rey leasehold rental adjustment negotiations.

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
COST-EFFECTIVE MIX OF PUBLIC-PRIVATE PARTNERSHIPS				
Input				
Youth program expenditures	$221,000	$213,000	$256,000	$290,000
Workload/Output				
Youth participation days	9,598	12,715	15,300	18,400
Efficiency				
Youth program costs per youth day	$23	$17	$17	$16
Effectiveness/Outcome				
Youth participation days increase	12%	32%	20%	20%

Objective for 1999-2000

-- Increase youth programs participation days by 20 percent.

Explanatory Notes

-- Youth program expenditures have been and are anticipated to be offset by marketing sponsorships, donations, and program fees.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 407,000	$ 1,745,000	$ (-1,338,000)	5.0

Marina Asset Management Strategy: Reflects the addition of 1.0 Senior Real Property Agent, 1.0 Real Property Agent II, and 1.0 Regional Planning Assistant I due to increased functions and responsibilities associated with ongoing property management and second generation development of the Marina, including the implementation of the two catalytic projects and anticipated lease extension agreements. Also reflects the addition of 2.0 Marina Maintenance Workers to increase Marina maintenance operations to seven days per week; increased funding for outside attorney fees in connection with lease extensions, offset by lessee reimbursement; and funding for Auditor-Controller staff to implement a more aggressive audit compliance program. These additional costs will be offset in future years by increased Marina revenue and in 1999-2000 by increases due to regional economic improvements and new lease agreements.

2.	$ (-225,000)	$ --	$ (-225,000)	--

Dredging Feasibility Study: Reflects the scheduled reduction in Army Corps of Engineers' cost-sharing agreement payments for the three-year dredging feasibility study which is scheduled for completion in 1999-2000.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ 3,285,000	$ --	$ 3,285,000	--

Marina /Dredging: Reflects an increase in the transfer to the Marina Replacement ACO Fund primarily to fund a dredging project to open the Marina entrance channels, and replacement of Coast Guard docks which are beyond economical repair

4.	$ 242,000	$ (-40,000)	$ 282,000	6.0

Beach Operations and Maintenance: Reflects the restoration of 1.0 Beach Maintenance District Manager to manage the increased duties and operations of expanded facilities and State beaches; 3.0 Grounds Maintenance Workers to provide full-time coverage at Nicholas Canyon, Dockweiler, and White Point/Royal Palms Beaches; 1.0 Utility Tractor Operator for emergency and days off coverage; and 1.0 full-time-equivalent Medium Truck Driver for development of an operator training program. Also reflects the termination of a beach maintenance contract with Chevron Products Company.

5.	$ 244,000	$ --	$ 244,000	1.0

Facility and Property Maintenance: Reflects first-year payment on 1998-99 deferred maintenance loans; funding for an experimental parking lot sweeping contract intended to extend the useful life of parking lots, reduce maintenance and increase patronage; the addition of 1.0 Painter due to the extensive amount of graffiti removal required; and funding for possible job contracts developed in cooperation with the Internal Services Department.

6.	$ 346,000	$ 346,000	$ --	--

Beach and Marina Parking: Reflects increased parking revenue based on experience; offset by the corresponding increase in payments to the parking contractor and one-time need for consultant(s) to develop long-range parking and recreation vehicle park plans.

7.	$ 141,000	$ --	$ 141,000	--

LAC-CAL Lease Payments: Reflects the lease purchase payments for a portion of the Department's maintenance vehicles and off-highway equipment, most of which have exceeded their useful lives and have become cost-prohibitive to repair.

8.	$ (-429,000)	$ --	$ (-429,000)	--

Marina Seawall Restoration Project: Reflects a decrease in loan payments to the State Department of Boating and Waterways based on an amended agreement approved by the Board.

9.	$ 311,000	$ --	$ 311,000	1.0

Information Technology: Reflects the addition of 1.0 Data Systems Supervisor to supervise the Information Services section; and funding for 1) replacement or upgrade of outmoded personal computers and software, and 2) automated storage and retrieval of Marina del Rey and beach architectural plans.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
10.	$ 175,000	$ --	$ 175,000	3.0
	Fiscal Services: Reflects the addition of 1.0 Financial Specialist to develop and implement a cost accounting system including performance measures; the addition of 1.0 Accountant II to maintain control of revenue collections; and the restoration of 1.0 Procurement Assistant II for procurement management and control.			
11.	$ 47,000	$ --	$ 47,000	1.0
	Community Services: Reflects the addition of 1.0 Recreation Services Supervisor to manage Chace Park and Marina guest docks.			
12.	$ 39,000	$ --	$ 39,000	1.0
	Marketing: Reflects the addition of 1.0 Senior Marketing Analyst to manage the Marketing program, partially offset by a reduction in services received from other County departments and a reduction in student worker hours.			
Other Changes				
1.	$ 465,000	$ --	$ 465,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 32,000	$ --	$ 32,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	$ 64,000	$ --	$ 64,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	$ (-347,000)	$ --	$ (-347,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ (-196,000)	$ (-103,000)	$ (-93,000)	--
	Miscellaneous Adjustments: Reflects miscellaneous adjustments in employee benefits, other charges, fixed assets, and services and supplies, and a decrease in revenue from the Fire Department due to reassignment of utility meters.			
Total	***$ 4,601,000***	***$ 1,948,000***	***$ 2,653,000***	***18.0***

BEACHES AND HARBORS

STAN WISNIEWSKI, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 1998-99	Budgeted Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	6,117,000	6,096,000	7,095,000	999,000
Employee Benefits	1,725,000	1,746,000	1,932,000	186,000
Total Salaries and Employee Benefits	7,842,000	7,842,000	9,027,000	1,185,000
Services & Supplies				
Clothing and Personal Supplies	14,000	14,000	16,000	2,000
Communications	139,000	101,000	108,000	7,000
Computer Equipment-Non Capital	46,000	42,000	103,000	61,000
Computer Software	10,000	10,000	55,000	45,000
Household Expense	110,000	93,000	103,000	10,000
Information Technology Services	0	24,000	24,000	0
Insurance	42,000	56,000	50,000	(6,000)
Maintenance-Bldgs & Improv	2,048,000	2,054,000	2,247,000	193,000
Maintenance-Equipment	118,000	111,000	122,000	11,000
Memberships	2,000	2,000	2,000	0
Office Expense-Other	54,000	51,000	44,000	(7,000)
Office Expense-Postage	20,000	15,000	21,000	6,000
Office Expense-Stat & Forms	41,000	42,000	44,000	2,000
Professional & Spec Svcs	3,825,000	3,708,000	4,025,000	317,000
Rents & Leases-Bldg & Improv	2,000	2,000	2,000	0
Rents & Leases-Equipment	34,000	48,000	38,000	(10,000)
Small Tools & Instruments	13,000	10,000	17,000	7,000
Special Departmental Expense	359,000	385,000	360,000	(25,000)
Telecommunications	182,000	203,000	305,000	102,000
Training	0	0	28,000	28,000
Trans & Travel-Auto Mileage	6,000	6,000	4,000	(2,000)
Trans & Travel-Auto Service	390,000	400,000	440,000	40,000
Trans & Travel-Other	211,000	234,000	236,000	2,000
Trans & Travel-Traveling	6,000	5,000	4,000	(1,000)
Utilities	618,000	674,000	659,000	(15,000)
Total Services & Supplies	8,290,000	8,290,000	9,057,000	767,000
Other Charges				
Interest on Notes & Warrants	339,000	381,000	149,000	(232,000)
Judgments & Damages	9,000	8,000	200,000	192,000
LAC-CAL Payments	490,000	490,000	631,000	141,000
A-87 Capital Lease Payments	1,421,000	1,421,000	1,074,000	(347,000)
Other Charges	257,000	217,000	20,000	(197,000)
Ret-Other Long Term Debt	283,000	283,000	93,000	(190,000)
Taxes & Assessments	8,000	7,000	7,000	0
Total Other Charges	2,807,000	2,807,000	2,174,000	(633,000)
Fixed Assets				
Equipment	793,000	793,000	790,000	(3,000)
Total Fixed Assets	793,000	793,000	790,000	(3,000)

Beaches and Harbors (cont'd)

Subaccount	Estimated Fiscal Year 1998-99	Budgeted Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Other Financing Uses				
Operating Transfers Out	2,653,000	223,000	3,508,000	3,285,000
Total Other Financing Uses	2,653,000	223,000	3,508,000	3,285,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***22,385,000***	***19,955,000***	***24,556,000***	***4,601,000***
Less: Intrafund Transfers	130,000	0	0	0
TOTAL NET REQUIREMENTS	22,255,000	19,955,000	24,556,000	4,601,000
REVENUES				
Licenses, Permits & Franchises	200,000	200,000	200,000	0
Revenue From Use of Money & Property	1,931,000	1,931,000	1,931,000	0
Intergovernmental Revenues:				
Charges For Services	6,404,000	6,404,000	6,607,000	203,000
Miscellaneous	761,000	761,000	761,000	0
Other Financing Sources	7,814,000	5,514,000	7,259,000	1,745,000
TOTAL REVENUES	17,110,000	14,810,000	16,758,000	1,948,000
NET COUNTY COST	***5,145,000***	***5,145,000***	***7,798,000***	***2,653,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: BEACHES AND HARBORS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Marina Program	$9,045,000	$0	$7,645,000	$1,400,000	$9,045,000	($7,645,000)	41.0

Mandated program pursuant to 1992-93 Marina del Rey Certificates of Participation.

Manage, develop, operate, maintain, and promote County-owned Marina del Rey. Includes development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); repair or replacement of infrastructure; provision for inner-city children's programs; management of 55 major ground leases (e.g., rental adjustment negotiation or arbitration and leasehold maintenance inspections); and management of second generation development in accordance with implementation of the Marina Asset Management Strategy to increase public use and County revenue.

Revenue shown excludes $21 million of revenue budgeted in the Marina Debt Service Fund.

2. Beach Program	$11,625,000	$0	$9,113,000	$2,512,000	$1,409,000	$1,103,000	109.0

Discretionary program.

Manage, develop, operate, maintain, and promote 27 miles of County-owned or operated beaches. Includes concession management; beach maintenance; infrastructure development; and inner-city children's programs for development of beach safety skills.

3. Administration	$2,968,000	$0	$0	$2,968,000	$1,251,000	$1,717,000	14.0

Discretionary program.

Provides administrative support to the Department. Includes Director and Chief Deputy and their secretarial support; payroll; personnel; non-program accounting, budgeting, information systems, and procurement.

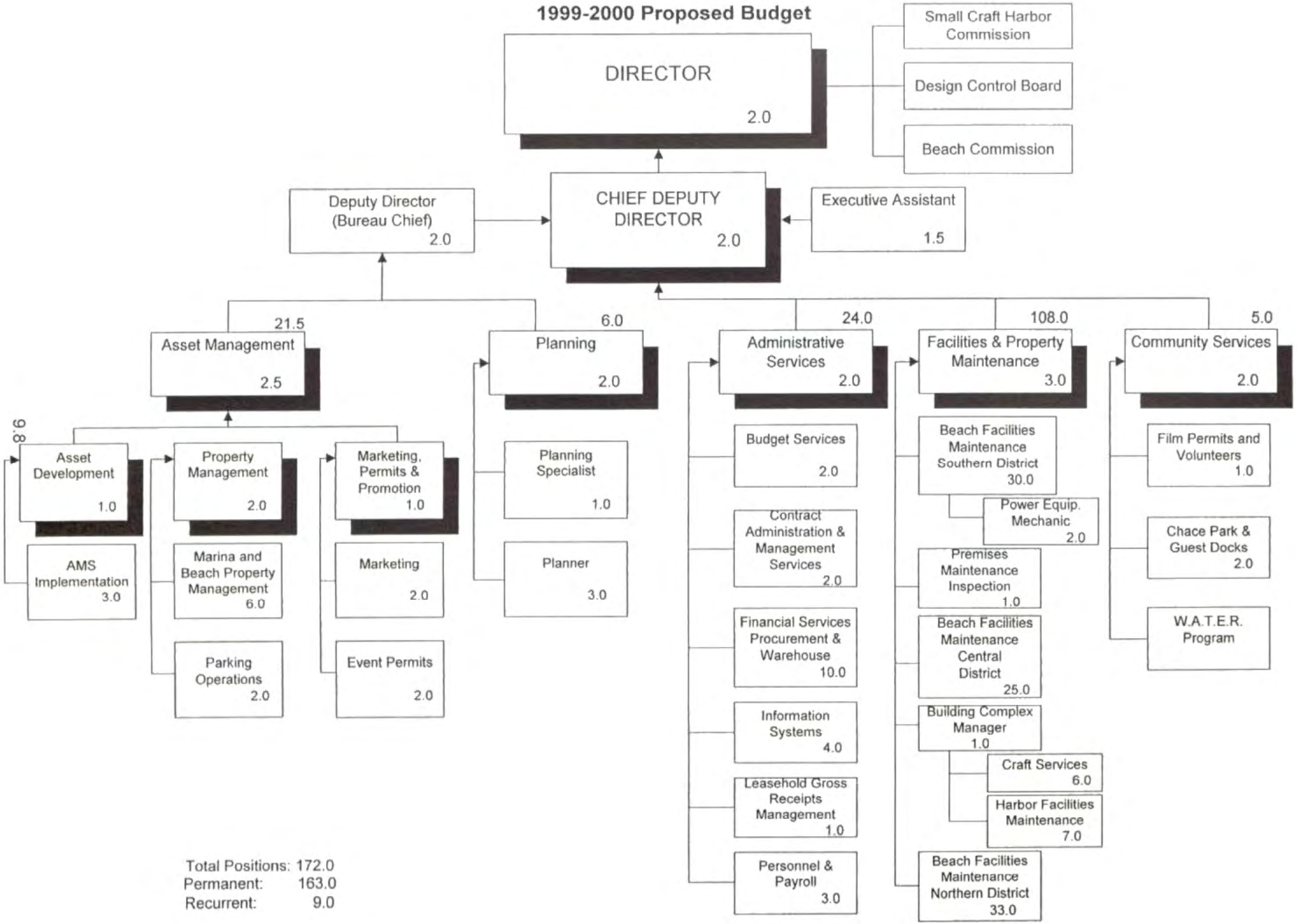
4. Unincorporated Services	$918,000	$0	$0	$918,000	$918,000	$0	8.0

Mandatory program pursuant to 1992-93 Marina del Rey Certificates of Participation.

Provides for the operation and maintenance of mole roads, Chace Park, Admiralty Park and Marina Beach in Marina del Rey.

Total	**$24,556,000**	**$0**	**$16,758,000**	**$7,798,000**	**$12,623,000**	**($4,825,000)**	**172.0**

County of Los Angeles
Department of Beaches & Harbors
1999-2000 Proposed Budget



Total Positions: 172.0
Permanent: 163.0
Recurrent: 9.0

BOARD OF SUPERVISORS
JOANNE STURGES, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 18,045,696	$ 20,346,000	$ 20,646,000	$ 24,139,000	$ 24,139,000	$ 3,493,000
SERVICES & SUPPLIES	18,902,517	33,903,000	33,633,000	19,615,000	19,391,000	-14,242,000
LESS EXPENDITURE DIST	3,956,447	4,226,000	4,226,000	4,597,000	4,597,000	371,000
TOT S & S	14,946,070	29,677,000	29,407,000	15,018,000	14,794,000	-14,613,000
OTHER CHARGES	1,007,666	473,000	473,000	473,000	428,000	-45,000
FIXED ASSETS-EQUIP	42,637	30,000				
GROSS TOTAL	$ 34,042,069	$ 50,526,000	$ 50,526,000	$ 39,630,000	$ 39,361,000	$ -11,165,000
LESS INTRAFD TRANSFER	2,904,956	3,566,000	3,566,000	3,501,000	3,501,000	-65,000
NET TOTAL	$ 31,137,113	$ 46,960,000	$ 46,960,000	$ 36,129,000	$ 35,860,000	$ -11,100,000
REVENUE	4,377,535	2,235,000	2,235,000	2,235,000	2,235,000	
NET COUNTY COST	$ 26,759,578	$ 44,725,000	$ 44,725,000	$ 33,894,000	$ 33,625,000	$ -11,100,000
BUDGETED POSITIONS	280.0	286.0	286.0	289.0	289.0	3.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 2,000	$	$	$	$	$
RENTS AND CONCESSIONS	24,872					
STATE-OTHER	-8,435					
STATE-TRIAL COURTS	266,110					
FEDERAL-OTHER	459,383					
ASSESS/TAX COLL FEES	1,620,863					
CIVIL PROCESS SERVICE	144,618					
CHRGS FOR SVCS-OTHER	401,920	2,211,000	2,211,000	2,211,000	2,211,000	
MISCELLANEOUS	1,464,766	24,000	24,000	24,000	24,000	
SALE OF FIXED ASSETS	1,438					
TOTAL	$ 4,377,535	$ 2,235,000	$ 2,235,000	$ 2,235,000	$ 2,235,000	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
LEGISLATIVE & ADMINISTRATIVE

Mission Statement

The Board of Supervisors, as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office is a vital support team to the Board of Supervisors. In this capacity, the Executive Office prepares agendas, statements of proceedings, minutes and communications, and maintains the official records of the Board; provides staff support to the Assessment Appeals Boards; provides management/administrative services in accounting/procurement, facility management, information technology, payroll/personnel and program compliance; and provides administrative support to Board-appointed commissions, committees and task forces, and small County departments and budget units.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a decrease of $11.1 million primarily due to the deletion of one-time, carryover funding which supports programs of community interest and benefit, and includes funding for negotiated increases in salaries and employee benefits. In addition, the Proposed Budget reflects partial funding for information technology equipment to enhance customer service, and a net increase of 3.0 reimbursable positions associated with Arts Commission programs.

Multi-Year Budget Planning

The 1999-2000 Proposed Budget reflects planned expenditures for the continued implementation of the Board's strategic plan. This includes financing to complete the technological infrastructure designed to reduce reliance on paper-bound processes and create new modes of access to information and services provided by the Executive Office. Consistent with the strategic plan, these efforts will ultimately allow the Executive Office to create a "paperless agenda" process and create on-line, interactive services not now available to the public and County government.

Critical Needs

The Department's critical needs consist of additional resources to expand and upgrade office automation to achieve greater service and operating efficiencies and to efficiently interface with County departments and the public.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of Board operations staff to process agendas, staff meetings, and communicate official actions	18	18	18	18
Number of Board support staff to respond to information requests/ referrals and process claims and summons/complaints	5	5	5	5
Number of Assessment Appeals staff to process applications.	60	60	60	60
Number of Commission Services central support staff to prepare agendas, attend meetings, and prepare minutes	10	10	10	10
Number of Accounting staff to process invoices for client departments including the Board of Supervisors	4	4	4	4
Number of Special Services staff to process payroll documents for client departments including the Board of Supervisors	5	5	5	5
Workload/Output				
Number of agenda items processed	3,800	3,920	3,950	3,970
Number of information requests/ referrals, claims, and summons	8,900	9,000	9,200	9,250
Number of assessment appeals resolved (parcels)	90,000	105,000	88,000	80,000
Number of Commission agendas and minutes prepared	460	470	470	475
Number of invoices processed	37,000	28,000	24,000	26,000
Number of employees on payroll	1,879	1,880	1,895	1,900

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Efficiency				
Number of agenda items processed per staff person	211	218	219	221
Number of information requests/referrals claims, and summons per staff person	1,780	1,800	1,840	1,850
Number of assessment appeals applications resolved (parcels) per staff person	1,500	1,750	1,467	1,333
Number of Commission agendas and minutes processed per staff person	46	47	47	48
Number of invoices processed per staff person	9,250	7,000	6,000	6,500
Number of employees on payroll processed by each payroll clerk	376	376	379	380
Effectiveness/Outcome				
Percentage of weekly Board agendas prepared by 8:00 a.m. Thursdays	100%	100%	100%	100%
Percentage of all public and staff research requests for documents completed within eight hours	95%	95%	95%	95%
Percentage of appeals resolved within two years, or sooner, of submittal	98%	98%	98%	100%
Percentage of Commission agendas developed, prepared, and distributed 72 hours before meeting, and percentage of minutes completed within one week of meeting	100%	100%	100%	100%
Percentage of all complete accounts payable processed within 30 calendar days of receipt	95%	95%	95%	95%
Percentage of all payroll documents processed within the Auditor-Controller's established deadlines	100%	100%	100%	100%

Objectives for 1999-2000

-- Continue to process 100 percent of all Board agendas within mandated time frames.
-- Respond to 100 percent of all requests/referrals, claims, and summons.
-- Process and hear 95 percent of all 1999 assessment appeal applications by June 2000.
-- Continue to process all Commission agendas and minutes within required time frames.
-- Process 95 percent of all vendor invoices within 30 days, while taking all discounts.
-- Continue to process all payroll documents within established deadlines.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-14,900,000)	$ --	$ (-14,900,000)	--
	Community Programs: Reflects a reduction in carryover funding which supports various programs of community interest and benefit.			
2.	$ 209,000	$ 209,000	$ --	3.0
	Arts Commission: Primarily reflects the conversion of 2.0 contract staff to Administrative Assistant IIIs to oversee the Ford Theater and other grant programs, as well as funding for 1.0 Secretary, Commission Services; fully offset by intrafund transfer from the Arts Commission.			
3.	$ (-274,000)	$ (-274,000)	$ --	--
	Client Services: Reflects a decrease in services and supplies associated with a reduction in various services provided to client County departments, including accounting, procurement, and payroll services.			
4.	$ 420,000	$ --	$ 420,000	--
	Information Technology: Reflects partial funding for computer hardware and software consistent with the Department's goal to develop a standardized technological infrastructure to better serve the public and County departments.			
Other Changes				
1.	$ 3,190,000	$ --	$ 3,190,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 71,000	$ --	$ 71,000	--
	Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	$ 180,000	$ --	$ 180,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	$ (-125,000)	$ --	$ (-125,000)	--
	Other Salaries and Employee Benefits: Reflects a net decrease in various employee benefits and an increase in salary savings, partially offset by increases in retiree health insurance and Megaflex based on actual experience.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
5.	$ 109,000	$ --	$ 109,000	--
	Services and Supplies: Reflects an increase in services and supplies, primarily in utilities and communications costs.			
6.	$ (-24,000)	$ --	$ (-24,000)	--
	LAC-CAL: Reflects a decrease in LAC-CAL payments based on actual experience.			
7.	$ 40,000	$ --	$ 40,000	--
	Judgments and Damages: Reflects an increase in judgments and damages based on actual experience.			
8.	$ (-61,000)	$ --	$ (-61,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ (-11,165,000)***	***$ (-65,000)***	***$ (-11,100,000)***	***3.0***

BOARD OF SUPERVISORS

JOANNE STURGES, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	16,077,200	15,777,200	19,007,000	2,929,800
Employee Benefits	4,568,800	4,568,800	5,132,000	563,200
Total Salaries and Employee Benefits	20,646,000	20,346,000	24,139,000	3,493,000
Services & Supplies				
Communications	718,000	718,000	793,000	75,000
Computer Software	180,000	0	180,000	0
Computer Equipment-Non Capital	0	0	420,000	420,000
Insurance	40,000	40,000	30,000	(10,000)
Maintenance-Bldgs & Improv	4,207,000	4,207,000	4,528,000	321,000
Maintenance-Equipment	80,000	80,000	80,000	0
Memberships	1,000	1,000	1,000	0
Office Expense-Other	522,000	522,000	522,000	0
Office Expense-Postage	291,000	291,000	291,000	0
Office Expense-Stat & Forms	80,000	80,000	80,000	0
Professional & Spec Svcs	24,813,000	25,263,000	9,854,000	(14,959,000)
Publications & Legal Notice	484,000	484,000	484,000	0
Rents & Leases-Bldg & Improv	565,000	565,000	450,000	(115,000)
Rents & Leases-Equipment	354,000	354,000	354,000	0
Special Departmental Expense	34,000	34,000	34,000	0
Telecommunications	209,000	209,000	209,000	0
Training	1,000	1,000	1,000	0
Trans & Travel-Auto Mileage	27,000	27,000	27,000	0
Trans & Travel-Auto Service	208,000	208,000	208,000	0
Trans & Travel-Traveling	22,000	22,000	22,000	0
Utilities	797,000	797,000	823,000	26,000
Total Services & Supplies	33,633,000	33,903,000	19,391,000	(14,242,000)
Other Charges				
LAC-CAL Lease Payments	24,000	24,000	0	(24,000)
Judgments & Damages	82,000	82,000	122,000	40,000
Capital Lease Payment	367,000	367,000	306,000	(61,000)
Total Other Charges	473,000	473,000	428,000	(45,000)
Fixed Assets				
Equipment	0	30,000	0	0
Total Fixed Assets	0	30,000	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	4,226,000	4,226,000	4,597,000	371,000
Gross Total	***50,526,000***	***50,526,000***	***39,361,000***	***(11,165,000)***
Less: Intrafund Transfers	3,566,000	3,566,000	3,501,000	(65,000)
TOTAL NET REQUIREMENTS	46,960,000	46,960,000	35,860,000	(11,100,000)
REVENUES				
Charges For Services	2,211,000	2,211,000	2,211,000	0
Miscellaneous	24,000	24,000	24,000	0
TOTAL REVENUES	2,235,000	2,235,000	2,235,000	0
NET COUNTY COST	***44,725,000***	***44,725,000***	***33,625,000***	***(11,100,000)***

1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: BOARD OF SUPERVISORS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. County Government Administration	$24,488,000	$40,000	$534,000	$23,914,000	$2,622,000	$21,292,000	140.0

Mandated Program - Los Angeles County Charter.

The County Government Administration Program consists of the five Board Offices and the Clerk of the Board. The Board of Supervisors provides for the public welfare by determining County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.

2. Assessment Appeals	$5,710,000	$0	$1,448,000	$4,262,000	$810,000	$3,452,000	61.0

Mandated program under the authority of Article XIII of the Constitution of the State of California.

The Assessment Appeals Boards hear and render decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. Committees and Commissions	$4,036,000	$1,524,000	$158,000	$2,354,000	$419,000	$1,935,000	41.0

Mandated and discretionary program.

The Committees and Commissions Program provides clerical and administrative support to numerous Board-appointed committees and commissions (e.g., Commission on Disabilities, Commission for Women, Judicial Procedures Commission, etc.), various joint powers authorities and non-profit corporations, as well as operational support for the CCJCC, Citizens Economy & Efficiency Commission, Employee Relations Commission and for the following three mandated commissions: the Business License Commission (County Code, Title 7), Civil Service Commission (Article 9 of the Los Angeles County Charter) and the City Selection Committee (State statute).

4. Client Services	$2,511,000	$1,937,000	$95,000	$479,000	$400,000	$79,000	21.0

Non-mandated, discretionary program.

The Client Services Program, which is entirely cost offset, provides a myriad of cost-effective services such as accounting, payroll, personnel, procurement, office support, and temporary clerical services to 28 County departments/budget units.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Support Services	$1,657,000	$0	$0	$1,657,000	$236,000	$1,421,000	16.0

Non-mandated, discretionary program.

This program primarily reflects the staff and related services required to develop and support the computer systems within each Board Offices and the Executive Office. Also included under this program is the comprehensive building management program for the Kenneth Hahn Hall of Administration, legislation, and sundry operational support.

6. Administration	$959,000	$0	$0	$959,000	$176,000	$783,000	10.0

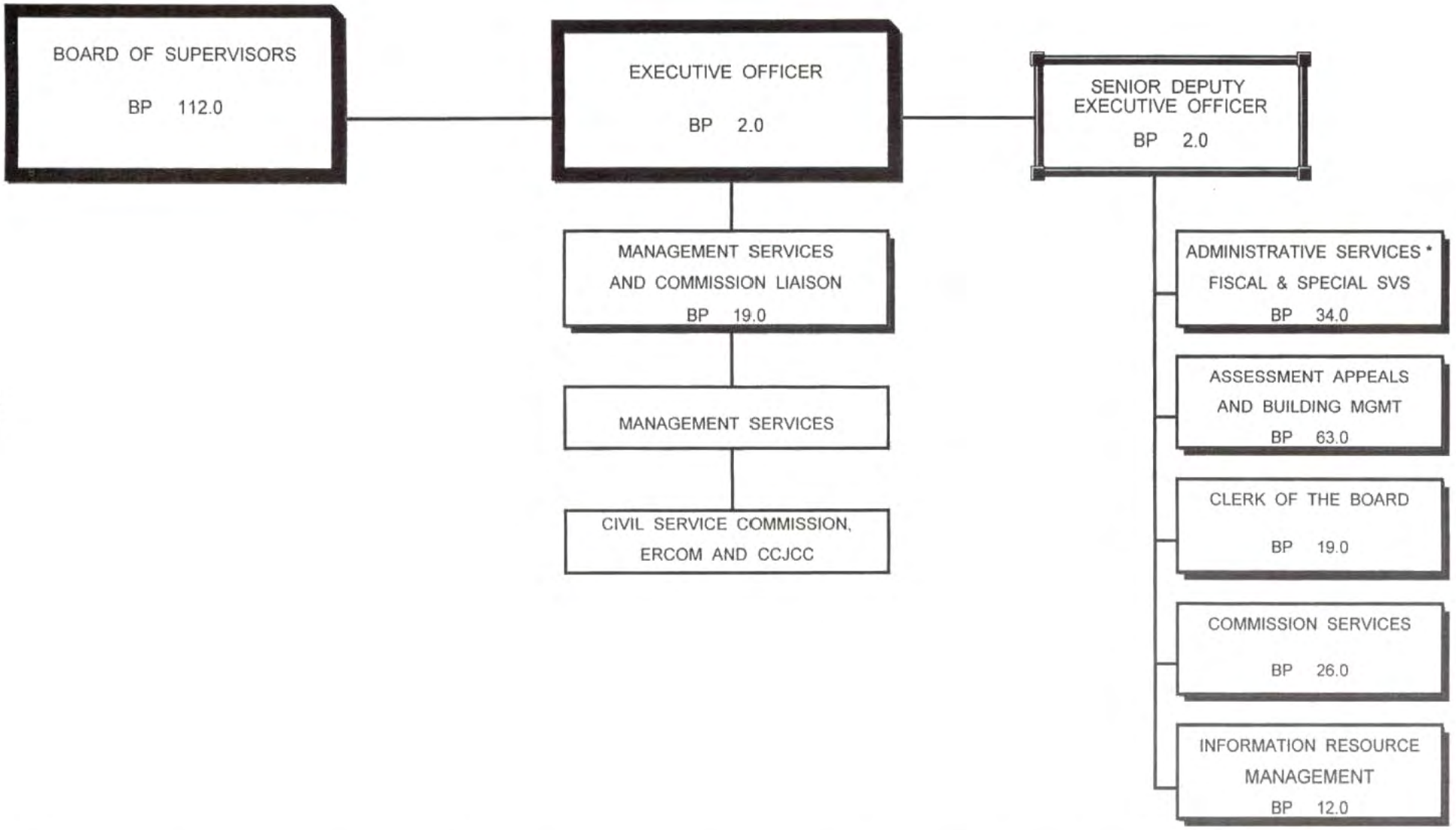
Non-mandated, discretionary program.

This program provides administrative support to the Department and includes the executive office, departmental budgeting, accounting, payroll, personnel, and procurement.

Total	**$39,361,000**	**$3,501,000**	**$2,235,000**	**$33,625,000**	**$4,663,000**	**$28,962,000**	**289.0**

BOARD OF SUPERVISORS ORGANIZATION CHART

1999-00 PROPOSED BUDGETED POSITIONS = 289



* The Executive Office provides accounting, procurement and/or payroll services to twenty-eight County departments and budget units.

CAPITAL PROJECTS/REFURBISHMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FIXED ASSETS-LAND	$	$	$ 188,000	$ 1,966,000	$ 866,000	$ 678,000
FIXED ASSETS-B & I	18,201,450	34,397,000	116,328,000	302,434,000	103,182,000	-13,146,000
TOT CAP PROJ	18,201,450	34,397,000	116,516,000	304,400,000	104,048,000	-12,468,000
GROSS TOTAL	$ 18,201,450	$ 34,397,000	$ 116,516,000	$ 304,400,000	$ 104,048,000	$ -12,468,000
REVENUE	13,859,925	31,653,000	97,063,000	148,633,000	85,323,000	-11,740,000
NET COUNTY COST	$ 4,341,525	$ 2,744,000	$ 19,453,000	$ 155,767,000	$ 18,725,000	$ -728,000
REVENUE DETAIL						
INTEREST/CP	$ 181,586	$	$	$	$	$
ST AID-EARTHQUAKE/CP	18,397	357,000	12,422,000	12,618,000	12,618,000	196,000
STATE AID-CONSTR/CP	4,630,628	3,175,000	4,761,000	40,339,000	3,141,000	-1,620,000
FED AID-CONSTRUCT/CP	512,031	1,132,000	17,318,000	18,590,000	18,590,000	1,272,000
FED AID-EARTHQUAKE/CP	165,573	3,568,000	33,499,000	37,409,000	37,409,000	3,910,000
MISCELLANEOUS/CP	8,377,749	14,263,000	14,797,000	34,254,000	8,142,000	-6,655,000
INSURANCE PROCEEDS/CP	-255,000	8,532,000	14,240,000	4,390,000	4,390,000	-9,850,000
SALE-FIXED ASSETS/CP	33,681	26,000	26,000	33,000	33,000	7,000
OPERATING TRANS IN/CP	195,280			1,000,000	1,000,000	1,000,000
LT DEBT PROCEEDS/CP		600,000				
TOTAL	$ 13,859,925	$ 31,653,000	$ 97,063,000	$ 148,633,000	$ 85,323,000	$ -11,740,000

1999-2000 Budget Message

The Capital Projects/Refurbishments budget displays the financing available for the acquisition, planning, construction, and refurbishment of General Fund capital assets which includes General Fund resources, certain State and federal grants and revenue from other sources. Pursuant to the Capital Project Program Development and Management Policy adopted by the Board of Supervisors in April 1997, planning, development, and management of the County's capital program has been centralized in the Chief Administrative Office to ensure consistency and accountability in the justification and implementation of each project and the sufficiency and viability of financial resources to fund each project's requirements.

The Proposed 1999-2000 Capital Projects/Refurbishments Budget contains the Chief Administrative Office's initial funding recommendations for the General Fund's 1999-2000 capital program. These initial recommendations entail projects which are currently funded and underway, and projects for which viable and sufficient funding has been identified and which are anticipated to commence in 1999-2000. Refer to the Capital Projects Addendum for detail on individual projects. The Chief Administrative Office is also reviewing and prioritizing critical departmental capital requirements which are currently unfunded. It is anticipated that recommendations on such unfunded capital needs will be incorporated into the Final 1999-2000 Capital Projects/Refurbishments Budget.

Overall, the recommendations in the Proposed 1999-2000 Budget reflect a decrease in gross appropriation of $12.5 million from 1998-99 and a decrease of $728,000 in net County cost financing. The lower appropriation levels and net County cost requirements reflect the successful completion of various projects in 1998-99, including the countywide Underground Fuel Tank Replacement Program and improvements mandated by the Southern California Air Quality Management District at the Olive View Medical Center. The decreased requirements in 1999-2000 also reflect the award of construction contracts for earthquake related improvements at the Mid-Valley and San Fernando Health Centers in 1998-99 and the anticipated financing of the Emergency Power System Project at Harbor/UCLA Medical Center.

1999-2000 Budget Message (cont'd)

The decrease in 1999-2000 appropriation levels is net of a $3.0 million increase in capital projects for the Sheriff which reflects the use of funds from the Inmate Welfare Fund for improvements at various detention facilities and net County cost funding for the design of new stations in Altadena, Lennox, Palmdale and San Dimas. The decreased requirements also reflect a $1.9 million increase in funding for tenant improvements to the recently acquired Parks and Recreation Department headquarters building, the expansion of the Antelope Valley Wetlands, and general improvements at Cold Creek, Adventure, and Roosevelt Parks.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Major Changes				
1.	$ (-7,690,000)	$ (-4,654,000)	$ (-3,036,000)	--
	Health Services: The proposed decrease reflects the completion of improvements required by the Southern California Air Quality Management District at the Olive View Medical Center and the deletion of appropriation and net County cost for the Emergency Power System Project at Harbor/UCLA Medical Center based on an anticipated lease-purchase financing for that project.			
2.	$ (-6,849,000)	$ (-6,849,000)	$ --	--
	Federal and State Disaster Aid: The proposed decrease reflects the award of construction contracts for earthquake related improvements at the Mid-Valley and San Fernando Health Centers.			
3.	$ (-2,859,000)	$ (-9,101,000)	$ 6,242,000	--
	Various Capital Projects: The proposed decrease in appropriation reflects the completion of the countywide Underground Fuel Tank Replacement Program in 1998-99 and is net of a proposed $450,000 appropriation for refurbishment activities at Patriotic Hall. The proposed decrease in revenue and increase in net County cost reflects funding for the Patriotic Hall refurbishments, the reappropriation of prior year revenue for the countywide retrofit program of unreinforced masonry buildings and various minor health related capital improvements, and improvements at the John Anson Ford Theater.			
4.	$ 2,995,000	$ 6,955,000	$ (-3,960,000)	--
	Sheriff: The proposed increase in appropriation reflects funding for the design of new stations in Altadena, Lennox, Palmdale, and San Dimas. The proposed increase in revenue and decrease in net County cost requirements reflects the availability of funds from the Inmate Welfare Fund and FEMA grants for various current refurbishment projects at the Sheriff's detention facilities.			
5.	$ 1,935,000	$ 1,909,000	$ 26,000	--
	Parks and Recreation: The proposed increases reflect additional funding for tenant improvements at the recently acquired Parks and Recreation Department headquarters building and expansion of the Antelope Valley Wetlands and Cold Creek Park, and reappropriated prior year revenue for improvements at Adventure Park.			
Total	***$ (-12,468,000)***	***$ (-11,740,000)***	***$ (-728,00)***	***0.0***

CHIEF INFORMATION OFFICER

JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 834,312	$ 1,156,000	$ 1,341,000	$ 1,803,000	$ 1,756,000	$ 415,000
SERVICES & SUPPLIES	626,476	503,000	556,000	638,000	599,000	43,000
OTHER CHARGES		165,000	112,000	167,000	174,000	62,000
FIXED ASSETS-EQUIP	66,100	25,000	25,000	25,000	25,000	
GROSS TOTAL	$ 1,526,888	$ 1,849,000	$ 2,034,000	$ 2,633,000	$ 2,554,000	$ 520,000
NET COUNTY COST	$ 1,526,888	$ 1,849,000	$ 2,034,000	$ 2,633,000	$ 2,554,000	$ 520,000
BUDGETED POSITIONS	12.0	12.0	12.0	16.0	15.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Officer (CIO) is responsible to the Board of Supervisors for developing and implementing a strategic direction and vision for the effective application of information technology (I/T) throughout the County of Los Angeles. The CIO is responsible for developing countywide business automation plans, developing enterprise computer and telecommunications standards to ensure compatibility, and ensuring that all automation initiatives are in concert with both departmental and County objectives.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $520,000 and three additional positions, including $450,000 to manage the Information Technology Infrastructure Fund, negotiate and administer I/T contracts, and provide project management support to departments requiring this expertise. The budget also reflects funding for negotiated increases in salaries and employee benefits and ministerial adjustments.

Multi-Year Budget Planning

The CIO will focus on ensuring the operational viability of County automated systems in the coming century; assisting County departments in the efficient and effective use of I/T; developing strategic I/T vision, plans and associated policies, procedures and standards; and developing collaborative public and private sector partnerships to maximize I/T investments.

Critical Needs

In the course of addressing its charter to provide oversight and support on I/T activities and projects, and develop countywide standards and strategic direction, the CIO has been directed by the Board to assume additional responsibilities. These responsibilities include project management when departmental expertise is not available, consulting with departments on vendor solicitations and contract negotiations, development of interdepartmental/interagency initiatives to realize economies of scale, and the management of the newly created Information Technology Infrastructure Fund established by the Board in 1998-99. The budget reflects significant additional funding and staffing to address these new responsibilities; however, the projected workload in these areas indicates that additional staffing will be required in the future.

Objectives for 1999-2000

- Provide increased information and analysis to the Board of Supervisors to enhance and facilitate informed decision-making on 1999-2000 I/T issues.
- Provide continued direction and support to County departments in their efforts to manage the Year 2000 problem and ensure compliance.
- Provide oversight and support on large, complex and high-risk projects.
- Coordinate the implementation of Inter/Intranet technology to improve County services.
- Refine and improve countywide business automation planning.
- Facilitate collaboration on departmental I/T initiatives to maximize cost-effectiveness of departmental expenditures.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 450,000	$ --	$ 450,000	3.0
	Planning and Oversight: Reflects an increase of 2.0 Senior Information Technology Consultants and 1.0 Administrative Services Manager II to manage the Information Technology Infrastructure Fund, negotiate and administer web-enabling contracts, and provide project management support to departments requiring this expertise. Also includes the associated supplies, furnishings, and space costs.			
Other Changes				
1.	$ 56,000	$ --	$ 56,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 14,000	$ --	$ 14,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 1,000	$ --	$ 1,000	--
	Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-1,000)	$ --	$ (-1,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget Claiming guidelines.			
5.	$ --	$ --	$ --	--
	Computer Equipment Lease: Reflects a ministerial adjustment ($55,000) to other charges for computer equipment capital lease costs, fully offset by a reduction in services and supplies.			
Total	***$ 520,000***	***$ 0***	***$ 520,000***	***3.0***

CHIEF INFORMATION OFFICER

JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	1,015,000	888,000	1,316,000	301,000
Employee Benefits	326,000	268,000	440,000	114,000
Total Salaries and Employee Benefits	1,341,000	1,156,000	1,756,000	415,000
Services & Supplies				
Communications	26,000	20,000	27,000	1,000
Computer Equipment-Non Capital	0	50,000	86,000	86,000
Computer Software	0	40,000	43,000	43,000
Information Technology Services	0	102,000	78,000	78,000
Insurance	1,000	1,000	1,000	0
Maintenance-Bldgs & Improv	0	20,000	79,000	79,000
Maintenance-Equipment	104,000	0	0	(104,000)
Memberships	5,000	4,000	5,000	0
Office Expense-Other	35,000	16,000	33,000	(2,000)
Professional & Spec Svcs	279,000	167,000	168,000	(111,000)
Rents & Leases-Bldg & Improv	0	3,000	3,000	3,000
Rents & Leases-Equipment	15,000	9,000	9,000	(6,000)
Telecommunications	0	3,000	2,000	2,000
Training	30,000	30,000	30,000	0
Trans & Travel-Auto Mileage	10,000	3,000	10,000	0
Trans & Travel-Traveling	10,000	20,000	10,000	0
Utilities	41,000	15,000	15,000	(26,000)
Total Services & Supplies	556,000	503,000	599,000	43,000
Other Charges				
Judgments & Damages	3,000	3,000	5,000	2,000
Capital Lease Payments	109,000	162,000	169,000	60,000
Total Other Charges	112,000	165,000	174,000	62,000
Fixed Assets				
Equipment	25,000	25,000	25,000	0
Total Fixed Assets	25,000	25,000	25,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,034,000***	***1,849,000***	***2,554,000***	***520,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,034,000	1,849,000	2,554,000	520,000
REVENUES				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***2,034,000***	***1,849,000***	***2,554,000***	***520,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CHIEF INFORMATION OFFICER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Planning and Oversight	$2,161,000	$0	$0	$2,161,000	$0	$2,161,000	15.0

Authority: Mandated County Code Chapter 2.119
Level of Service: Discretionary

Provides leadership in creating information technology strategies that will meet County business needs, maximize information technology impact, and mitigate risk. Major services provided are: develop a countywide I/T strategic vision and plan and associated policies, procedures, and standards; provide guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; make recommendations to Board regarding viability and cost effectiveness of requested departmental I/T projects; perform quality assurance reviews and reviews and risk assessments of project development planning and implementation activities.

2. Support	$393,000	$0	$0	$393,000	$318,000	$75,000	0.0

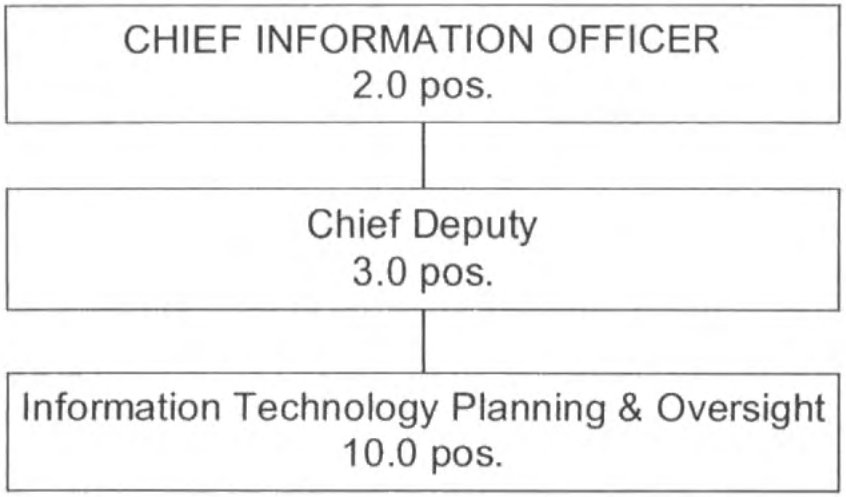
Authority: Mandated County Code Chapter 2.119
Level of Service: Discretionary

Provides support not directly identified to the above program. Includes cost for facility services, utilities, insurance, and capital rent and leases.

Total	**$2,554,000**	**$0**	**$0**	**$2,554,000**	**$318,000**	**$2,236,000**	**15.0**

CHIEF INFORMATION OFFICE

Jon Fullinwider, Chief Information Officer



CHILDREN AND FAMILY SERVICES
PETER DIGRE, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 269,423,138	$ 294,273,000	$ 306,389,000	$ 332,221,000	$ 355,227,000	$ 48,838,000
SERVICES & SUPPLIES	98,837,562	129,089,000	105,616,000	151,431,000	141,232,000	35,616,000
OTHER CHARGES	615,823,796	679,033,000	637,135,000	686,703,000	686,582,000	49,447,000
FIXED ASSETS-EQUIP	937,252	2,549,000	1,139,000	2,549,000	1,075,000	-64,000
OTHER FINANCING USES	196,360	277,000	197,000	271,000	277,000	80,000
GROSS TOTAL	$ 985,218,108	$ 1,105,221,000	$ 1,050,476,000	$ 1,173,175,000	$ 1,184,393,000	$ 133,917,000
LESS INTRAFD TRANSFER	781,057	163,000	418,000	174,000	168,000	-250,000
NET TOTAL	$ 984,437,051	$ 1,105,058,000	$ 1,050,058,000	$ 1,173,001,000	$ 1,184,225,000	$ 134,167,000
REVENUE	900,375,117	1,001,086,000	966,130,000	1,067,755,000	1,078,329,000	112,199,000
NET COUNTY COST	$ 84,061,934	$ 103,972,000	$ 83,928,000	$ 105,246,000	$ 105,896,000	$ 21,968,000
BUDGETED POSITIONS	5,544.0	5,745.0	5,745.0	6,385.0	6,280.0	535.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 116	$	$	$	$	$
ST-PUB ASSIST-ADMIN	177,723,450	197,164,000	179,490,000	204,146,000	213,127,000	33,637,000
ST AID-PUB ASST PROG	125,182,280	160,772,000	148,358,000	165,904,000	165,397,000	17,039,000
STATE-OTHER	1,313,022	3,166,000	2,089,000	3,166,000	3,166,000	1,077,000
STATE-REALIGNMENT REV	175,448,567	178,075,000	178,075,000	178,075,000	178,075,000	
FEDERAL-PUB ASST-ADM	175,333,508	203,994,000	209,954,000	250,799,000	251,432,000	41,478,000
FED AID-PUB ASST PROG	241,525,244	249,886,000	236,471,000	252,653,000	255,005,000	18,534,000
FEDERAL-OTHER	1,447,724					
COURT FEES & COSTS	6,333					
RECORDING FEES	45					
ADOPTION FEES	516,599	498,000	498,000	498,000	498,000	
INSTIT CARE & SVS	4,961					
CHRGS FOR SVCS-OTHER	16,983					
OTHER SALES	2,293	7,501,000	11,115,000	12,484,000	11,549,000	434,000
MISCELLANEOUS	1,849,150	30,000	80,000	30,000	80,000	
SALE OF FIXED ASSETS	4,842					
TOTAL	$ 900,375,117	$ 1,001,086,000	$ 966,130,000	$ 1,067,755,000	$ 1,078,329,000	$ 112,199,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 254,530,162	$ 277,535,000	$ 291,435,000	$ 313,949,000	$ 339,301,000	$ 47,866,000
SERVICES & SUPPLIES	90,684,815	120,141,000	96,262,000	143,898,000	130,801,000	34,539,000
OTHER CHARGES	54,779,899	60,307,000	56,627,000	57,846,000	57,944,000	1,317,000
FIXED ASSETS-EQUIP	656,448	2,499,000	814,000	2,224,000	750,000	-64,000
OTHER FINANCING USES	196,360	277,000	197,000	271,000	277,000	80,000
GROSS TOTAL	$ 400,847,684	$ 460,759,000	$ 445,335,000	$ 518,188,000	$ 529,073,000	$ 83,738,000
LESS INTRAFD TRANSFER	781,057	163,000	418,000	174,000	168,000	-250,000
NET TOTAL	$ 400,066,627	$ 460,596,000	$ 444,917,000	$ 518,014,000	$ 528,905,000	$ 83,988,000
REVENUE	356,859,135	412,338,000	401,659,000	466,622,000	476,634,000	74,975,000
NET COUNTY COST	$ 43,207,492	$ 48,258,000	$ 43,258,000	$ 51,392,000	$ 52,271,000	$ 9,013,000
BUDGETED POSITIONS	5,212.0	5,435.0	5,435.0	6,053.0	5,970.0	535.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 116	$	$	$	$	$
ST-PUB ASSIST-ADMIN	175,339,617	191,655,000	170,587,000	193,092,000	203,997,000	33,410,000
STATE-OTHER	-853,052					
STATE-REALIGNMENT REV	14,287,000	14,287,000	14,287,000	14,287,000	14,287,000	
FEDERAL-PUB ASST-ADM	164,959,731	198,397,000	205,172,000	246,261,000	246,303,000	41,131,000
FEDERAL-OTHER	1,447,724					
COURT FEES & COSTS	6,333					
RECORDING FEES	45					
ADOPTION FEES	516,599	498,000	498,000	498,000	498,000	
CHRGS FOR SVCS-OTHER	16,983					
OTHER SALES	2,293	7,501,000	11,115,000	12,484,000	11,549,000	434,000
MISCELLANEOUS	1,130,904					
SALE OF FIXED ASSETS	4,842					
TOTAL	$ 356,859,135	$ 412,338,000	$ 401,659,000	$ 466,622,000	$ 476,634,000	$ 74,975,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 14,892,976	$ 16,738,000	$ 14,954,000	$ 18,272,000	$ 15,926,000	$ 972,000
SERVICES & SUPPLIES	5,943,013	5,782,000	7,265,000	4,367,000	7,265,000	
FIXED ASSETS-EQUIP	280,804	50,000	325,000	325,000	325,000	
GROSS TOTAL	$ 21,116,793	$ 22,570,000	$ 22,544,000	$ 22,964,000	$ 23,516,000	$ 972,000
REVENUE	12,782,051	11,136,000	13,765,000	15,622,000	14,339,000	574,000
NET COUNTY COST	$ 8,334,742	$ 11,434,000	$ 8,779,000	$ 7,342,000	$ 9,177,000	$ 398,000
BUDGETED POSITIONS	332.0	310.0	310.0	332.0	310.0	
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 2,383,833	$ 5,509,000	$ 8,903,000	$ 11,054,000	$ 9,130,000	$ 227,000
FEDERAL-PUB ASST-ADM	10,373,777	5,597,000	4,782,000	4,538,000	5,129,000	347,000
INSTIT CARE & SVS	4,961					
MISCELLANEOUS	19,480	30,000	80,000	30,000	80,000	
TOTAL	$ 12,782,051	$ 11,136,000	$ 13,765,000	$ 15,622,000	$ 14,339,000	$ 574,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

To establish, manage, and advocate a system of services, in partnership with parents, relatives, foster parents, and community organizations, which ensures that: children are safe from abuse, neglect, and exploitation; families who can provide a safe home environment for children are respected and strengthened; children whose families are unable to provide a safe home environment are provided temporary homes which support optimum growth and development; children in temporary homes receive safe, secure, nurturing, and stable permanent homes in a timely manner; and youth who reach adulthood under the County's care are provided the opportunity to succeed. Additionally, to mobilize community partnerships to promote the healthy development of children and youth; prevent child abuse, neglect, and exploitation; and provide for a comprehensive array of community-based health, recreation, child development, education, employment, housing, justice, and social services which work in concert to support and preserve families.

1999-2000 Budget Message

The 1999-2000 Proposed Budget for Administration and MacLaren Children's Center (MCC) reflects increased appropriation of $84.7 million and net County cost of $9.4 million and 535.0 additional positions, of which 482.0 positions are funded by the continuation of the State Emergency Workload Relief Allocation (EWRA). The budget also reflects two Board-approved grants: 1) Annie E. Casey Foundation grant to provide out-of-home care for children using a community-based family care model; and 2) Federal Housing and Urban Development (HUD) grant to provide transitional housing for youth that have been emancipated from the foster care system.

The Proposed Budget for MCC assumes that the population will remain at 100 children. In order to assist children with severe emotional problems, the Department of Mental Health (DMH) will continue to provide enhanced mental health services at MCC.

The Proposed Budget does not reflect any impact related to: 1) management audit recommendations as they are still being assessed by the Department; and 2) the Kinship Guardianship Assistance (Kin-GAP) program (SB 1901), as State guidelines are still being developed. Kin-GAP recognizes long-term placements with relatives as a permanent plan for children. The program will provide a subsidy on behalf of children whose dependency status is dismissed because the relatives caring for them have obtained legal guardianship.

Multi-Year Budget Planning

The Auditor-Controller contracted for services to assist the Department of Children and Family Services (DCFS) in the development of a strategic plan which will be finalized by the beginning of 1999-2000. The Department will continue to provide protective services to the children who have come into the system due to abuse, neglect and/or exploitation, provide access to community-based services including treatment for those children with severe emotional or behavioral problems, and provide support services to children emancipating from the Foster Care system by obtaining grants for housing, education opportunities, and job training to supplement available child welfare services funds.

Critical Needs

The following are the Department's critical needs:

- Should there be an increase in the State Basic Child Welfare Services Allocation, additional net County cost minimum match funding would be necessary to continue accessing the EWRA.

- Net County cost funding of $1.7 million to fund an additional 63.0 positions needed to expand the Start Taking Action Responsibly Today (START) program to all eight regions of the County. Each START unit would serve approximately 210 youth.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of potential children for adoption	2,386	2,313	3,331	3,454
Number of children in paid Foster Care (FC)	35,057	36,903	35,415	35,005
Number of children visited annually	202,902	216,958	215,144	225,194
Workload/Output				
Adoption placements	1,263	1,641	2,500	3,000
Number of Federally-eligible children in paid FC placement	31,902	35,427	33,998	33,605
Total number of visits completed	667,854	707,682	812,706	863,875
Efficiency				
Number of Children's Social Workers (CSWs) placing adoptive children	120	151	178	223
Percentage of Federally-eligible children	91%	96%	96%	96%
Number of CSWs visiting children	1,747	1,706	1,738	1,904
Effectiveness/Outcome				
Percentage of eligible children placed in adoptive homes	53%	71%	75%	87%
Net percentage increase of Federally-eligible FC children	15%	5%	0%	0%
Percentage of required visits completed	91%	93%	97%	99%

Objectives for 1999-2000
-- Increase the number of adoptions.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 43,320,000	$ 39,706,000	$ 3,614,000	425.0

Child Protection Services: Reflects Board-approved financing of the minimum match requirement to fully access the State's Basic Child Welfare Services Allocation, the State EWRA, and Federal Title IV-E funds. This augmentation will enable the Department to reduce the workload of the CSWs, including Adoptions workers, implement a 10 percent yardstick reduction for CSWs, increase the number of support staff, purchase computers, address space needs, and finance other related services and supplies.

2.	$ 489,000	$ 489,000	$ --	10.0

Child Protection Services: Reflects Board-approved Annie E. Casey Foundation Grant funds for community-based placement of children in foster care.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
3.	$ 5,600,000	$ 5,600,000	$ --	--
	Child Protection Services: Reflects Board-approved State EWRA and Federal Title IV-E funds to finance the shift of Emergency Shelter care costs from the Assistance to the Administration budget. This shift saves approximately $1.8 million in net County cost funding in the Assistance budget.			
4.	$ 4,690,000	$ 3,986,000	$ 704,000	--
	Child Protection Services: Reflects Board-approved shift of Auxiliary Legal Services contract attorneys to County Counsel and additional County Counsel positions to reduce caseload based on management audit findings.			
5.	$ --	$ --	$ --	32.0
	Child Protection Services: Reflects a Board-approved increase in clerical positions offset by a decrease in the clerical contract.			
6.	$ 4,960,000	$ 4,165,000	$ 795,000	30.0
	Eligibility Program: Reflects Board-approved financing of the minimum match requirement to fully access the State's Basic Child Welfare Services Allocation, the State EWRA, and Federal Title IV-E funds for additional support staff and services and supplies.			
7.	$ 1,600,000	$ 1,600,000	$ --	10.0
	Adoptions Program: Reflects Board-approved financing of the State EWRA and Federal Title IV-E funds for support positions and services and supplies.			
8.	$ (-5,978,000)	$ (-5,978,000)	$ --	--
	Family Preservation: Reflects reduction in budgeted appropriation and revenue due to less funding being available than anticipated.			
9.	$ 1,706,000	$ 1,706,000	$ --	--
	Family Preservation: Reflects Board-approved financing of the State EWRA and Federal Title IV-E funds to provide additional contract services.			
10.	$ 222,000	$ 222,000	$ --	1.0
	Independent Living Services: Reflects Board-approved financing of the State EWRA and Federal Title IV-E funds for a support position and related services and supplies.			
11.	$ 370,000	$ 370,000	$ --	10.0
	Emancipation Programs: Reflects Board approval of foster care youth transitional housing services financed by HUD grants.			

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
12.	$ 91,000	$ 91,000	$ --	1.0

Recruitment Program: Reflects Board-approved financing of the State EWRA and Federal Title IV-E funds for a support position and related services and supplies.

13.	$ 57,000	$ 57,000	$ --	--

Community Support Programs: Reflects administrative overhead costs approved by the Board based on an increased allocation in the State Child Abuse Prevention, Intervention, and Treatment program in accordance with the provisions of AB 1733.

14.	$ (-250,000)	$ (-250,000)	$ --	--

Other County Only Programs: Reflects reduction in financing needs for interdisciplinary assessments in coordination with DMH.

15.	$ 2,435,000	$ 1,844,000	$ 591,000	16.0

Administration: Reflects Board-approved financing of the minimum match requirement to fully access the State's Basic Child Welfare Services Allocation, the State EWRA, and Federal Title IV-E funds for administrative positions in budget and personnel, and related services and supplies.

Other Changes

1.	$ 17,209,000	$ 14,307,000	$ 2,902,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 2,636,000	$ 2,342,000	$ 294,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 834,000	$ 719,000	$ 115,000	--

Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ 3,758,000	$ 3,758,000	$ --	--

Employee Benefits: Reflects a projected increase in fixed cost employee benefits such as workers compensation and retiree health insurance.

5.	$ (-11,000)	$ (-9,000)	$ (-2,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ 926,000	$ 550,000	$ 376,000	--

MCC-Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

7.	$ 46,000	$ 24,000	$ 22,000	--

MCC-Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

Total	***$ 84,710,000***	***$ 75,299,000***	***$ 9,411,000***	***535.0***

CHILDREN AND FAMILY SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,209,734	$ 3,166,000	$ 2,089,000	$ 3,166,000	$ 3,166,000	$ 1,077,000
OTHER CHARGES	561,043,897	618,726,000	580,508,000	628,857,000	628,638,000	48,130,000
GROSS TOTAL	$ 563,253,631	$ 621,892,000	$ 582,597,000	$ 632,023,000	$ 631,804,000	$ 49,207,000
REVENUE	530,733,931	577,612,000	550,706,000	585,511,000	587,356,000	36,650,000
NET COUNTY COST	$ 32,519,700	$ 44,280,000	$ 31,891,000	$ 46,512,000	$ 44,448,000	$ 12,557,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 125,182,280	$ 160,772,000	$ 148,358,000	$ 165,904,000	$ 165,397,000	$ 17,039,000
STATE-OTHER	2,166,074	3,166,000	2,089,000	3,166,000	3,166,000	1,077,000
STATE-REALIGNMENT REV	161,161,567	163,788,000	163,788,000	163,788,000	163,788,000	
FED AID-PUB ASST PROG	241,525,244	249,886,000	236,471,000	252,653,000	255,005,000	18,534,000
MISCELLANEOUS	698,766					
TOTAL	$ 530,733,931	$ 577,612,000	$ 550,706,000	$ 585,511,000	$ 587,356,000	$ 36,650,000

1999-2000 Budget Message

The Children and Family Services - Assistance budget funds programs to: 1) maintain children who are placed in out-of-home care because of actual or potential abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an individualized Education Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

The 1999-2000 Proposed Budget reflects increased appropriation of $49.2 million and a net County cost increase of $12.6 million primarily attributable to the transfer of $15.0 million from Provisional Financing Uses (PFU) to the Assistance Budget to fund caseload requirements, foster family homes and care giver rate increases, and cost-of-living increases, consistent with the Board action of December 15, 1998, partially offset by a reduction in the Foster Care caseload. The budget also reflects an increase in eligible children for Adoption Assistance, and estimated Temporary Assistance to Needy Families (TANF)/Performance Incentive financing of $5.8 million for foster home placement costs for Probation youth who formerly met the Emergency Assistance requirements for funding.

The State guidelines for the Kinship Guardianship Assistance (Kin-GAP) Program (SB 1901) are being developed; therefore, the Proposed Budget does not reflect the impact of this program on the Assistance Budget due to inadequate information on which to base a projection of costs.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 17,436,000	$ 5,972,000	$ 11,464,000	--

Foster Care (FC): Reflects transfer of funds from PFU to the Assistance Budget to reflect projected caseload requirements, foster family homes and relative care giver rate increases, and cost-of-living increases, as approved by the Board on December 15, 1998.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
2.	$ (-21,005,000)	$ (-15,324,000)	$ (-5,681,000)	--
FC: Reflects a projected 2 percent decrease in the foster care population.				
3.	$ (-5,593,000)	$ (-3,784,000)	$ (-1,809,000)	--
FC: Reflects a shift of Emergency Shelter Care costs to the Administration Budget.				
4.	$ 23,445,000	$ 20,400,000	$ 3,045,000	--
Adoption Assistance Program (AAP): Reflects the transfer of funds from PFU to the Assistance Budget to reflect projected caseload requirements and cost-of-living increases, as approved by the Board December 15, 1998.				
5.	$ 18,494,000	$ 16,155,000	$ 2,339,000	--
AAP: Reflects increased financing based on a DCFS initiative to provide permanent homes for children under their care. Caseload is projected to increase by 19 percent.				
6.	$ 819,000	$ 328,000	$ 491,000	--
Seriously Emotionally Disturbed (SED): Reflects transfer of funds from PFU to the Assistance Budget to reflect projected caseload requirements and cost-of-living increases, as approved by the Board on December 15, 1998.				
7.	$ (-772,000)	$ (-309,000)	$ (-463,000)	--
SED: Reflects a projected 12 percent reduction in the caseload requirements currently financed through PFU.				
8.	$ 1,077,000	$ 1,077,000	$ --	--
AB 1773: Reflects a Board-approved State increase in the Child Abuse Prevention, Intervention, and Treatment allocation for provider contracts.				
Other Changes				
1.	$ 7,953,000	$ 5,133,000	$ 2,820,000	--
FC-Cost-of-Living Increase: Reflects projected impact of a cost-of-living increase proposed in the State budget for 1999-2000.				
2.	$ 1,314,000	$ 1,134,000	$ 180,000	--
AAP-Cost-of-Living Increase: Reflects projected impact of a cost-of-living increase proposed in the State budget for 1999-2000.				

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ 285,000	$ 114,000	$ 171,000	--

SED-Cost-of-Living Increase: Reflects projected impact of a cost-of-living increase proposed in the State budget for 1999-2000.

4.	$ 5,754,000	$ 5,754,000	$ --	--

TANF/Performance Incentive: Reflects a projected revenue increase to fully finance the foster home placement costs for Probation foster youth whose placements qualify for these funds.

Total	***$ 49,207,000***	***$ 36,650,000***	***$ 12,557,000***	***0.0***

ADOPTION ASSISTANCE PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 44,527,410	$ 65,498,000	$ 36,278,000	$ 69,940,000	$ 79,531,000	$ 43,253,000
REVENUE	41,626,911	60,258,000	34,683,000	63,881,000	72,372,000	37,689,000
NET COUNTY COST	$ 2,900,499	$ 5,240,000	$ 1,595,000	$ 6,059,000	$ 7,159,000	$ 5,564,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 19,954,556	$ 26,874,000	$ 15,944,000	$ 30,824,000	$ 32,632,000	$ 16,688,000
STATE-REALIGNMENT REV	3,720,000	3,720,000	3,720,000	3,720,000	3,720,000	
FED AID-PUB ASST PROG	17,952,355	29,664,000	15,019,000	29,337,000	36,020,000	21,001,000
TOTAL	$ 41,626,911	$ 60,258,000	$ 34,683,000	$ 63,881,000	$ 72,372,000	$ 37,689,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

CHILD ABUSE PREVENTION PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,209,734	$ 3,166,000	$ 2,089,000	$ 3,166,000	$ 3,166,000	$ 1,077,000
REVENUE	2,014,981	3,166,000	2,089,000	3,166,000	3,166,000	1,077,000
NET COUNTY COST	$ 194,753	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 2,014,981	$ 3,166,000	$ 2,089,000	$ 3,166,000	$ 3,166,000	$ 1,077,000
TOTAL	$ 2,014,981	$ 3,166,000	$ 2,089,000	$ 3,166,000	$ 3,166,000	$ 1,077,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

FOSTER CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 502,568,632	$ 537,666,000	$ 530,582,000	$ 545,127,000	$ 535,127,000	$ 4,545,000
REVENUE	475,573,319	502,034,000	502,546,000	507,019,000	500,297,000	-2,249,000
NET COUNTY COST	$ 26,995,313	$ 35,632,000	$ 28,036,000	$ 38,108,000	$ 34,830,000	$ 6,794,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 99,638,004	$ 127,673,000	$ 126,955,000	$ 129,564,000	$ 127,173,000	$ 218,000
STATE-OTHER	151,093					
STATE-REALIGNMENT REV	151,512,567	154,139,000	154,139,000	154,139,000	154,139,000	
FED AID-PUB ASST PROG	223,572,889	220,222,000	221,452,000	223,316,000	218,985,000	-2,467,000
MISCELLANEOUS	698,766					
TOTAL	$ 475,573,319	$ 502,034,000	$ 502,546,000	$ 507,019,000	$ 500,297,000	$ -2,249,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

SERIOUSLY EMOTIONALLY DISTURBED CHILDREN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 13,947,855	$ 15,562,000	$ 13,648,000	$ 13,790,000	$ 13,980,000	$ 332,000
REVENUE	11,518,720	12,154,000	11,388,000	11,445,000	11,521,000	133,000
NET COUNTY COST	$ 2,429,135	$ 3,408,000	$ 2,260,000	$ 2,345,000	$ 2,459,000	$ 199,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 5,589,720	$ 6,225,000	$ 5,459,000	$ 5,516,000	$ 5,592,000	$ 133,000
STATE-REALIGNMENT REV	5,929,000	5,929,000	5,929,000	5,929,000	5,929,000	
TOTAL	$ 11,518,720	$ 12,154,000	$ 11,388,000	$ 11,445,000	$ 11,521,000	$ 133,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	237,245,000	223,938,000	250,604,224	13,359,224
Employee Benefits	54,190,000	53,597,000	88,696,776	34,506,776
Total Salaries and Employee Benefits	291,435,000	277,535,000	339,301,000	47,866,000
Services & Supplies				
Clothing and Personal Supplies	1,234,000	764,000	780,000	(454,000)
Communications	8,298,000	9,296,000	10,323,939	2,025,939
Food	238,000	234,000	245,000	7,000
Household Expense	542,000	745,000	794,000	252,000
Insurance	2,252,000	2,458,000	2,338,800	86,800
Jury and Witness Expense	216,000	189,000	195,000	(21,000)
Maintenance-Bldgs & Improv	1,690,000	2,025,000	2,020,202	330,202
Maintenance-Equipment	59,000	44,000	44,000	(15,000)
Medical, Dental, Lab Supplies	67,000	488,000	119,000	52,000
Memberships	39,000	40,000	39,000	0
Office Expense	6,348,000	6,973,000	5,211,000	(1,137,000)
Office Expense-Postage	0	0	1,100,000	1,100,000
Office Expense-Stat & Forms	0	0	930,000	930,000
Professional & Spec Svcs	35,079,000	44,101,000	51,385,175	16,306,175
Publications & Legal Notice	334,000	300,000	304,000	(30,000)
Rents & Leases-Bldg & Improv	10,517,000	13,484,000	15,971,838	5,454,838
Rents & Leases-Equipment	2,225,000	1,935,000	809,506	(1,415,494)
Small Tools & Instruments	71,000	2,000	2,000	(69,000)
Special Departmental Expense	12,955,000	15,688,000	17,408,601	4,453,601
Training	2,232,000	2,312,000	3,224,000	992,000
Transportation	6,806,000	8,513,908	4,000,000	(2,806,000)
Trans & Travel-Auto Service	0	0	147,268	147,268
Trans & Travel-Other	0	0	25,000	25,000
Travel	990,000	891,092	5,426,000	4,436,000
Utilities	909,000	990,000	1,174,385	265,385
Administration & General	3,161,000	8,668,000	6,783,286	3,622,286
Total Services & Supplies	96,262,000	120,141,000	130,801,000	34,539,000
Other Charges				
Capital Lease Payments	1,595,000	678,000	452,000	(1,143,000)
Judgments & Damages	7,698,000	6,785,000	6,268,000	(1,430,000)
Other Charges	223,000	340,000	360,000	137,000
Support & Care of Minors	47,111,000	52,504,000	50,864,000	3,753,000
Total Other Charges	56,627,000	60,307,000	57,944,000	1,317,000
Fixed Assets				
Equipment	814,000	2,499,000	750,000	(64,000)
Total Fixed Assets	814,000	2,499,000	750,000	(64,000)

Children and Family Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Other Financing Uses				
Operating Transfers Out	197,000	277,000	277,000	80,000
Total Other Financing Uses	197,000	277,000	277,000	80,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***445,335,000***	***460,759,000***	***529,073,000***	***83,738,000***
Less: Intrafund Transfers	418,000	163,000	168,000	(250,000)
TOTAL NET REQUIREMENTS	444,917,000	460,596,000	528,905,000	83,988,000
REVENUES				
Intergovernmental Revenues:				
Federal	205,172,000	198,397,063	246,303,000	41,131,000
State	170,587,000	191,655,417	203,997,000	33,410,000
Other	11,613,000	7,998,520	12,047,000	434,000
Realignment	14,287,000	14,287,000	14,287,000	0
TOTAL REVENUES	401,659,000	412,338,000	476,634,000	74,975,000
NET COUNTY COST	***43,258,000***	***48,258,000***	***52,271,000***	***9,013,000***

CHILDREN AND FAMILY SERVICES - ASSISTANCE

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Professional & Spec Svcs	2,089,000	3,166,000	3,166,000	1,077,000
Total Services & Supplies	2,089,000	3,166,000	3,166,000	1,077,000
Other Charges				
Support and Care of Persons	580,508,000	618,726,000	628,638,000	48,130,000
Total Other Charges	580,508,000	618,726,000	628,638,000	48,130,000
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***582,597,000***	***621,892,000***	***631,804,000***	***49,207,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	582,597,000	621,892,000	631,804,000	49,207,000
REVENUES				
Intergovernmental Revenues:				
Federal	236,471,000	249,886,000	255,005,000	18,534,000
State	314,235,000	327,726,000	332,351,000	18,116,000
TOTAL REVENUES	550,706,000	577,612,000	587,356,000	36,650,000
NET COUNTY COST	***31,891,000***	***44,280,000***	***44,448,000***	***12,557,000***

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	11,925,349	14,061,000	12,658,349	733,000
Employee Benefits	3,028,651	2,677,000	3,267,651	239,000
Total Salaries and Employee Benefits	14,954,000	16,738,000	15,926,000	972,000
Services & Supplies				
Admin & General	184,000	121,000	184,000	0
Communications	244,000	239,000	244,000	0
Food	495,000	730,000	495,000	0
Household Expense	450,000	444,000	450,000	0
Maintenance-Bldgs & Improv	1,535,000	1,229,000	1,535,000	0
Office Expense-Other	62,000	1,000	62,000	0
Professional & Spec Svcs	1,115,000	805,000	1,115,000	0
Rents & Leases-Equipment	32,000	0	32,000	0
Special Departmental Expense	2,652,000	1,670,000	2,652,000	0
Trans & Travel-Auto Mileage	8,000	7,000	8,000	0
Trans & Travel-Auto Service	16,000	14,000	16,000	0
Utilities	470,000	398,000	470,000	0
Administration & General	2,000	124,000	2,000	0
Total Services & Supplies	7,265,000	5,782,000	7,265,000	0
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Maintenance Reserve	325,000	50,000	325,000	0
Total Fixed Assets	325,000	50,000	325,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***22,544,000***	***22,570,000***	***23,516,000***	***972,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	22,544,000	22,570,000	23,516,000	972,000
REVENUES				
Intergovernmental Revenues:				
Federal	4,782,000	5,509,000	5,129,000	347,000
State	8,903,000	5,597,000	9,130,000	227,000
Miscellaneous	80,000	30,000	80,000	0
TOTAL REVENUES	13,765,000	11,136,000	14,339,000	574,000
NET COUNTY COST	***8,779,000***	***11,434,000***	***9,177,000***	***398,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CHILDREN AND FAMILY SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Child Protection Services (Includes Staff Development, Foster Parent Training and the EPSDT Program)	$392,909,000	$0	$353,682,000	$39,227,000	$39,227,000	$0	4,616.0

Mandated by Welfare and Institutions Codes (W&I) 16000 and 16500 through 16515.

Provides protective services to children and social services to their families when children are at risk due to actual or potential abuse, neglect, abandonment, or exploitation, including a 24 hour hotline and response service to handle reports of children that may be at risk. These services can be provided when the children remain in the home with their families, as well as when they have been removed from their families due to abuse or neglect. Also, includes the provision of medical case management services to ensure that the children for whom the Department is responsible receive adequate, early, and comprehensive medical assessments in accordance with Child Health Disability Prevention (CHDP) requirements. Also, provides for the training of the Children's Social Workers (CSW) who provide these services and the Foster Parents who care for the children.

2. Assistance Payments	$631,804,000	$0	$587,356,000	$44,448,000	$44,448,000	$0	0.0

Mandated by W & I Codes 11400 through 11469, 16112 through 16115, 18350 and 18351.

Provides funding to maintain children in out-of-home care when it is not safe for them to remain in their homes with their families because of abuse and/or neglect. Also to provide out-of-home care for children who are seriously emotionally disturbed when as a part of an individualized education plan services are required that cannot be provided to the child in their home. In addition, funds are provided to public and private agencies to provide child abuse/neglect prevention and intervention services to at-risk children and their families.

3. MacLaren Children's Center	$23,516,000	$0	$14,339,000	$9,177,000	$9,177,000	$0	310.0

Mandated by W & I Code 16504.1.

Provides short and long-term emergency shelter care for abused, abandoned and neglected children when no other resources are available or appropriate. Also provides temporary residential care and treatment for children pending their placement in foster care.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Foster Care Eligibility Services	$43,885,000	$0	$36,834,000	$7,051,000	$7,051,000	$0	706.0

Mandated by W & I Codes 11400 through 11469.

Provides for the issuance of payments to foster parents and group homes who provide out-of-home care for abused/neglected and delinquent children; establishes if a child is federally eligible and provides support services to the CSWs.

5. Adoptions Services	$23,918,000	$0	$23,918,000	$0	$0	$0	272.0

Mandated by W & I Codes 16000, 16130 and 16140 through 16144.

Provides adoption services which include the evaluation of children for adopton, the recruitment and placement of children in adoptive homes, the supervision of adoptive placement until the adoption is finalized, post-adoptive services to birth parents and the adoptive parents, services to the Superior Court on independent adoptions arranged by the birth parents, and the provision of recommendations to the Superior Court on petition of persons seeking to legally adopt a stepchild.

6. Family Preservation & Support Services	$22,451,000	$0	$21,215,000	$1,236,000	$1,236,000	$0	0.0

Discretionary provided for in W & I Code 18500.5.

Provides coordinated multi-disciplinary, community-based service delivery systems for families who have experienced abuse/neglect within their homes, or whose children are unable to remain in the community due to severe emotional disturbance or delinquency. This program is designed to strengthen families, thereby preventing placement of children into foster care or limiting out-of-home stays by expediting the safe return of children to their families, homes, and communities.

7. Independent Living Services (Includes Housing and Bridges)	$12,185,000	$0	$12,185,000	$0	$0	$0	106.0

Discretionary

Provides emancipation services to current or former foster care youth, who are between the ages of 16 to 21 years old. Training and services are provided to prepare or help these youth to live successfully on their own. Services include assessing the needs of each youth and type of skills training required, providing counseling, vocational training and career development. Also, includes services provided through a grant from the Weingart Foundation, HUD funding and other private partnerships such as the YMCA, and the Covenant House. These services are not funded under the State's Independent Living Program and include housing assistance, job training and placement, mentoring and continuing education.

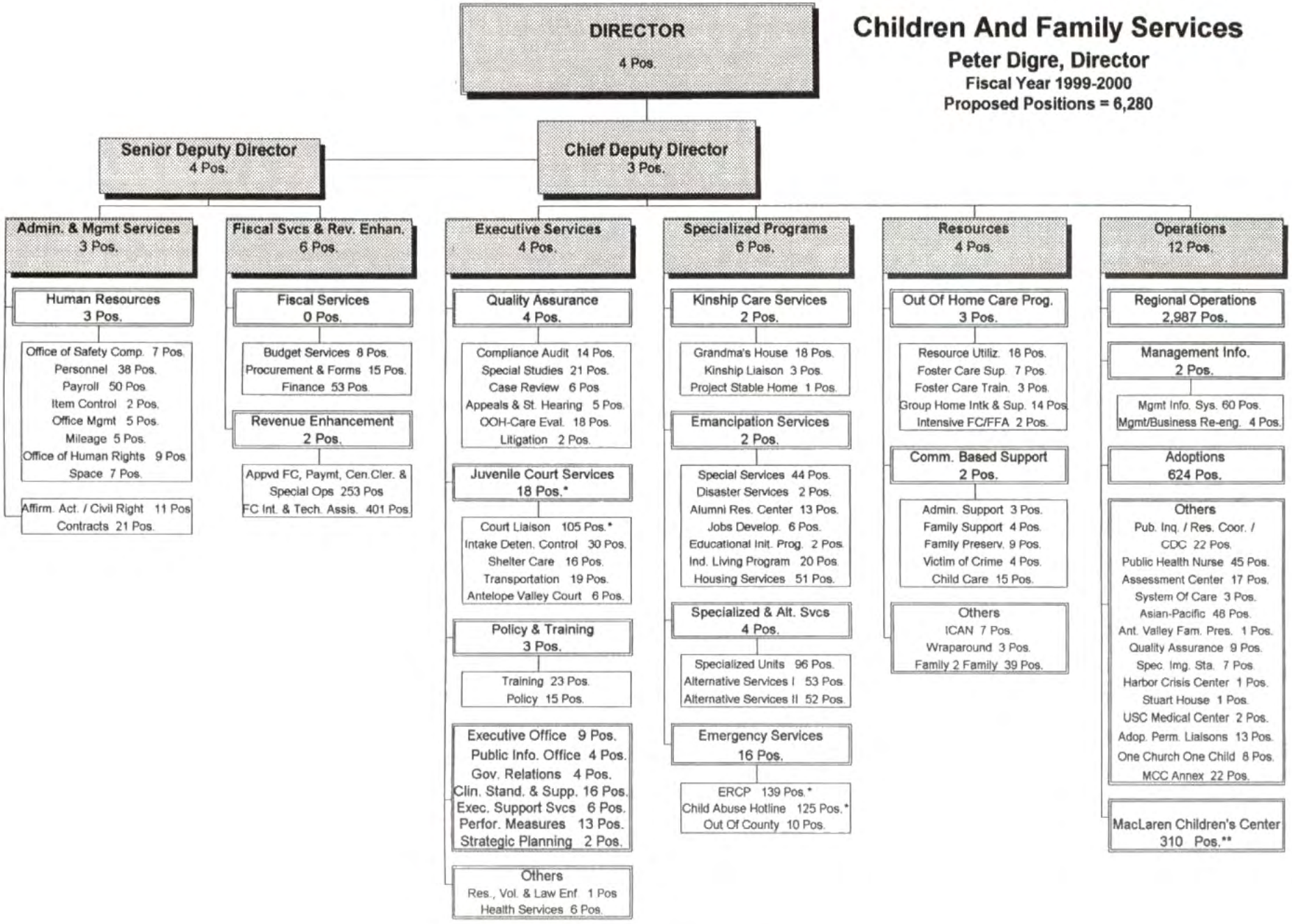
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
8. Recruitment Services	$1,107,000	$0	$1,107,000	$0	$0	$0	15.0
Discretionary							
Recruits foster family homes in Los Angeles County to meet the needs of children who require foster home placement. Provides training for foster parents, relatives and adoptive parents. Training ensures improved quality of care for children under our supervision.							
9. Community Support Services	$11,996,000	$0	$11,826,000	$170,000	$170,000	$0	21.0
Discretionary							
Provides for a wide variety of services offered through contracts with community agencies to support and strengthen families while children are residing in their own homes, as well as in foster care. These services include child care and the administrative cost of the AB 1733 and AB 2994 contracts.							
10. County Only Programs	$3,399,000	$168,000	$2,962,000	$269,000	$269,000	$0	0.0
Discretionary							
These services include the Family and Children's Trust Fund and the Adoptions Donation fund which are fully revenue offset but are budgeted as County only programs because there is no guaranteed amount in any fiscal year. Other services include the lease cost for Mid-Valley Youth Center which provides long-term placement for seriously emotionally disturbed children, transportation to legal residences for runaway youth, kidStep, and Starview Group Home.							
11. Administrative Services	$17,223,000	$0	$12,905,000	$4,318,000	$4,318,000	$0	234.0
Mandatory							
Provides administrative services to the Department including budget services, fiscal services, personnel/payroll services, space services and procurement services.							
Total	**$1,184,393,000**	**$168,000**	**$1,078,329,000**	**$105,896,000**	**$105,896,000**	**$0**	**6,280.0**

Children And Family Services

Peter Digre, Director

Fiscal Year 1999-2000

Proposed Positions = 6,280



* Includes 8 FTE part-time positions for Juvenile Court Services, 10 for Court Liaison, 30 for ERCP and 24 for Child Abuse Hotline

** Includes 28 FTE as-needed positions.

COMMUNITY AND SENIOR SERVICES
STEPHANIE KLOPFLEISCH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 15,976,576	$ 20,572,000	$ 23,555,000	$ 28,790,000	$ 27,805,000	$ 4,250,000
SERVICES & SUPPLIES	82,020,707	115,207,000	142,741,000	161,981,000	162,910,000	20,169,000
OTHER CHARGES	248,828	428,000	435,000	484,000	489,000	54,000
FIXED ASSETS-EQUIP	39,270	50,000	75,000	50,000	100,000	25,000
GROSS TOTAL	$ 98,285,381	$ 136,257,000	$ 166,806,000	$ 191,305,000	$ 191,304,000	$ 24,498,000
LESS INTRAFD TRANSFER	7,322,599	32,721,000	47,630,000	56,704,000	56,704,000	9,074,000
NET TOTAL	$ 90,962,782	$ 103,536,000	$ 119,176,000	$ 134,601,000	$ 134,600,000	$ 15,424,000
REVENUE	83,690,008	100,101,000	115,741,000	130,483,000	131,020,000	15,279,000
NET COUNTY COST	$ 7,272,774	$ 3,435,000	$ 3,435,000	$ 4,118,000	$ 3,580,000	$ 145,000
BUDGETED POSITIONS	312.0	416.0	416.0	474.0	471.0	55.0
REVENUE DETAIL						
OTHER LIC & PERMITS	$	$ 167,000	$ 167,000	$ 155,000	$ 155,000	$ -12,000
STATE-OTHER	3,116,287	2,996,000	3,208,000	2,895,000	3,013,000	-195,000
FEDERAL-OTHER	79,734,329	95,825,000	111,174,000	126,105,000	126,524,000	15,350,000
CHRGS FOR SVCS-OTHER	1,613					
MISCELLANEOUS	172,847	451,000	530,000	333,000	333,000	-197,000
SALE OF FIXED ASSETS	151					
OPERATING TRANSFER IN	664,781	662,000	662,000	995,000	995,000	333,000
TOTAL	$ 83,690,008	$ 100,101,000	$ 115,741,000	$ 130,483,000	$ 131,020,000	$ 15,279,000

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 15,976,576	$ 20,572,000	$ 23,555,000	$ 28,790,000	$ 27,805,000	$ 4,250,000
SERVICES & SUPPLIES	6,137,738	13,000,000	13,527,000	14,232,000	15,161,000	1,634,000
OTHER CHARGES	248,828	428,000	435,000	484,000	489,000	54,000
FIXED ASSETS-EQUIP		50,000	75,000	50,000	100,000	25,000
GROSS TOTAL	$ 22,363,142	$ 34,050,000	$ 37,592,000	$ 43,556,000	$ 43,555,000	$ 5,963,000
LESS INTRAFD TRANSFER	7,241,488	17,000,000	18,715,000	23,204,000	23,204,000	4,489,000
NET TOTAL	$ 15,121,654	$ 17,050,000	$ 18,877,000	$ 20,352,000	$ 20,351,000	$ 1,474,000
REVENUE	12,011,184	13,615,000	15,442,000	16,234,000	16,771,000	1,329,000
NET COUNTY COST	$ 3,110,470	$ 3,435,000	$ 3,435,000	$ 4,118,000	$ 3,580,000	$ 145,000
BUDGETED POSITIONS	312.0	416.0	416.0	474.0	471.0	55.0
REVENUE DETAIL						
OTHER LIC & PERMITS	$	$ 167,000	$ 167,000	$ 155,000	$ 155,000	$ -12,000
STATE-OTHER	126,692	147,000	330,000	212,000	330,000	
FEDERAL-OTHER	11,045,100	12,188,000	13,753,000	14,539,000	14,958,000	1,205,000
CHRGS FOR SVCS-OTHER	1,613					
MISCELLANEOUS	172,847	451,000	530,000	333,000	333,000	-197,000
SALE OF FIXED ASSETS	151					
OPERATING TRANSFER IN	664,781	662,000	662,000	995,000	995,000	333,000
TOTAL	$ 12,011,184	$ 13,615,000	$ 15,442,000	$ 16,234,000	$ 16,771,000	$ 1,329,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

To provide comprehensive human services in Los Angeles County. In partnership with community leaders, business, and private agencies, the Department will assist residents to achieve self sufficiency; strengthen and promote the independence of older persons; provide employment and training for unemployed adults, displaced workers, seniors, young people, General Relief (GR) recipients, and CalWORKs participants; protect and assist adult victims of abuse; assist refugees in resettlement and becoming self sufficient; provide safety and security for domestic violence victims; and develop services needed within the local communities.

1999-2000 Budget Message

The 1999-2000 Proposed Budget for Administration reflects increased appropriation of approximately $6 million from Federal, State, and (non-County) local funding sources for significant new programs such as General Relief Opportunities for Work (GROW) and Adult Protective Services (APS) expansion. In addition, current programs, including Dispute Resolution, Community Services Block Grant (CSBG), and Job Training Partnership Act (JTPA) programs will experience increases. The increase in revenue will allow the Department to augment services to its customers and meet the program priorities of the Board of Supervisors, and will necessitate increased staff positions, space, and equipment, although new revenue will primarily be used to contract for program services from community-based agencies, school districts, and the private sector.

Multi-Year Budget Planning

Community and Senior Services' (CSS) strategic plan covers a three-year period. Major continuing initiatives include a multi-faceted technology initiative and bench-marking and measurement of each of CSS's programs. Concurrently, CSS is involved in a major program effort to augment welfare reform, and is collaborating with the Departments of Public Social Services, Health Services, and Mental Health to provide employment, shelter, and legal services for CalWORKs and GR recipients.

In partnership with the private sector and health agencies, the Department is developing cost-effective alternatives to hospital care for seniors and disabled adults. These various initiatives all cover multiple budget years.

Critical Needs

The Department has a critical need for health, safety, and infrastructure repairs in the service centers and electrical retrofitting to correct code violations at the headquarters office. CSS is pursuing a three-year plan to correct the deficiencies.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
JTPA IIA adult contract funding	$13,597,000	$13,112,000	$13,368,000	$13,368,000
JTPA EDWAAA[1] contract funding	$10,063,000	$11,129,000	$11,885,000	$12,691,000
Refugee program contract funding	$4,400,000	$4,086,000	$5,376,000	$4,623,000
Older Americans Act (OAA) congregate meals contract funding	$4,214,000	$3,580,000	$4,189,000	$4,200,000
OAA home delivered meal contract funding	$2,673,000	$2,136,000	$2,896,000	$2,900,000

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input (cont'd)				
Domestic Violence (DV) contract funding	$1,306,000	$1,684,000	$1,646,000	$1,550,000
DV CalWORKs contract funding	n/a	n/a	$6,450,000	$12,000,000
Dispute Resolution (DR) program contract funding	$1,204,000	$1,824,000	$2,976,000	$2,976,000
APS contract funding	$5,638,000	$6,276,000	$10,856,000 [2]	$15,000,000 [2]
CSBG	$3,776,000	$4,904,000	$4,904,000	$4,971,000
Parents' Fair Share (PFS) program funding	n/a	$1,319,000	$1,444,000	$1,394,000
Workload/Output				
JTPA IIA adult participants placed in jobs	1,663	1,552	1,650	1,682
JTPA EDWAAA participants placed in jobs	1,355	1,320	1,414	1,513
Refugee participants placed in jobs	1,154	1,061	1,382	1,188
OAA congregate meals served	1,734,715	1,750,000	1,639,120	1,500,000
OAA home meals delivered	990,947	1,031,833	1,037,378	1,000,000
DV clients/families sheltered	3,196	4,119	4,107	3,799
DV CalWORKs clients/families sheltered	n/a	n/a	4,000	7,000
DR cases resolved	5,678	6,183	10,084	10,084
APS: number of elder/dependent adult abuse clients served	15,209	15,001	17,501	21,876
CSBG total clients served	19,673	28,870	28,871	29,000
CSBG average units of service provided	14	14	14	14
PFS participants served	n/a	87 [3]	350	350
PFS participants placed	n/a	78 [3]	210	210
Efficiency				
JTPA IIA Adult program: cost per job placement	$8,176	$8,448	$8,102	$7,948
JTPA IIA Adult program: average hourly placement wage	$8.18	$8.07	$8.15	$8.15
JTPA EDWAAA: cost per job placement	$7,427	$8,431	$8,405	$8,388
JTPA EDWAAA: average hourly placement wage	$10.47	$10.86	$10.88	$10.90
Refugee program: cost per job placement	$3,813	$3,851	$3,890	$3,891
OAA: average cost of congregate meal	$2.43	$2.05	$2.56	$2.80
OAA: average cost of home delivered meal	$2.70	$2.07	$2.79	$2.90
DV: cost per client/family sheltered	$409	$409	$401	$408
DR: cost per dispute resolved	$212	$295	$295	$295
APS: average cost per client served	$371	$418	$620	$686
CSBG: cost per client served	$192	$170	$170	$171
CSBG: cost per service unit	$13.71	$12.14	$12.14	$12.24
PFS: cost per participant served	n/a	$5,055 [3]	$4,126	$3,983
PFS: cost per job placement	n/a	$5,638 [3]	$6,876	$6,636

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percent of job placement goal achieved: JTPA Adult IIA program	71%	66%	68%	69%
Percent of job placement goal achieved: JTPA EDWAAA program	75%	114%	165%	100%
Percent of placement goal achieved: Refugee program	86%	123%	120%	100%
Percent of congregate meals served goal achieved: OAA	98%	99%	96%	96%
Percent of home delivered meals served goal achieved: OAA	106%	96%	97%	97%
Percent of DV shelter goal achieved	124%	100%	110%	100%
Percent of clients served goal achieved: DV program	114%	108%	100%	100%
Percent of goal achieved for resolving disputes: DR program	130%	170%	104%	100%
Percent of cases successfully resolved: APS	90%	65%	67%	70%
Percent of serving clients goal achieved: CSBG	113%	133%	140%	100%
Percent of delivering units of service goal achieved: CSBG	142%	142%	150%	100%
Percent of participants served goal achieved: PFS	n/a	19%	70%	100%
Percent of participants placed in jobs goal achieved: PFS	n/a	29%	70%	100%

Explanatory Notes:
(1) Economic Dislocation Worker Adjustment Assistance Act.
(2) Excludes funds reserved for planned program enhancements and automation.
(3) Program startup; reflects four months of actual services to clients.

Objectives for 1999-2000

Job Training Partnership Act
- Keep abreast of legislation to ensure proper and timely implementation of services required by the Workforce Investment Act.
- Continue to have JTPA contractors develop customized job training agreements with employers.
- Increase JTPA job placement wages for participants to become self sufficient.
- Increase job placement retention for participants.
- Continue to implement Welfare-to-Work Program.
- Implement GROW and develop performance measures.

Refugee Program
- Provide employment services to refugees receiving welfare who have been in the USA over five years.
- Offer specialized employment services to refugees over 63 years of age.
- Continue to implement Refugee CalWORKs.

Performance Measures (cont'd)

Objectives for 1999-2000 (cont'd)

Area Agency on Aging

-- Implement the Integrated Care Management System to better coordinate health, mental health, and in-home services to the elderly.
-- Implement the Aging and Adult Automation project to consolidate client information and ensure better tracking and reporting of services provided to the seniors.
-- Continue to conduct customer satisfaction surveys for congregate and home-delivered meals programs.

Domestic Violence

-- Continue to implement DV Special Projects, including a computer network for the DV Shelters and Shelter Nursing Heal Services Program.
-- Continue to implement DV CalWORKs program.

Adult Protective Services

-- Continue to hire staff to reduce APS caseloads to official yardstick (15 cases per month) and allow for anticipated caseload growth.
-- Implement the plan for the overall enhancement of the APS program, including designation of specialized staff, the provision of specialized training, and the full automation of reports.

Community Services Block Grant

-- Effectively serve as temporary administrator for the Foothill CSBG Program, until a new Community Action Agency is designated by the State, anticipated for calendar year 2000.
-- Coordinate with the Native American Indian Commission a variety of emergency and other needed services for the American Indian community of Los Angeles County under the Community Services American Indian Block Grant.

Parents' Fair Share

-- Enhance services to non-custodial parents to increase their employability, as well as future earning potential by providing educational and employment training opportunities.
-- Enhance the capacity of non-custodial parents to obtain and retain permanent employment through their participation in the Job Club/Employment Resource Center (e.g., job readiness workshops, job development, self-directed job search, etc.).
-- Enhance the communication between the non-custodial parents and the custodial parent so that "team parenting" becomes a reality that improves the well-being of the children.
-- Further expand the PFS Program, to include the custodial parent to mitigate the negative impact of welfare reform.

Business Operation

-- Improve the efficiency, accuracy, and customer satisfaction of the Department's finance and accounting system by converting the Department's finance and accounting program to an automated paperless system covering all Federal, State, and local programs and all 686 contractors.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 4,444,000	$ 4,444,000	$ --	41.0

APS: Reflects an increase in State revenue to fund additional social workers, support staff, and services and supplies for the APS Program to reduce caseload per social worker to official yardstick of 15; and for enhanced services such as elder abuse education programs.

2.	$ 699,000	$ 699,000	$ --	5.0

GROW: Reflects intrafund transfer to fund additional staff and related services and supplies for the GROW program, approved by the Board on February 16, 1999, to provide orientation and job placement assistance to GR clients.

3.	$ (-150,000)	$ (-150,000)	$ --	1.0

CalWORKs Supportive Services - DV: Reflects allocation of intrafund transfer to the Assistance budget to purchase additional program services. Also reflects funding for an additional staff offset by a decrease in services and supplies costs.

4.	$ 214,000	$ 214,000	$ --	1.0

Dispute Resolution: Reflects additional staff and related services and supplies to support increased contract reviews and program planning, offset by increased revenue from court filing fees.

5.	$ (-169,000)	$ (-169,000)	$ --	--

Community Services American Indian Block Grant (CSAIBG): Reflects transfer of funding to the Assistance Budget for CSAIBG contracts.

6.	$ (-100,000)	$ (-100,000)	$ --	(-1.0)

1115 Waiver Project: Reflects the Department of Health Services' cancellation of funding for the 1115 Waiver project to develop a comprehensive plan for preventive health services integrating acute care with long-term care services using community-based service providers. Also reflects the elimination of the related vacant budgeted item.

7.	$ (-844,000)	$ (-844,000)	$ --	5.0

Refugee Program: Reflects a net decrease in intrafund transfer primarily due to the reduced number of client referrals in the Refugee-CalWORKs program. Also reflects staffing required for the implementation of the program as approved by the Board on August 18, 1998.

8.	$ --	$ --	$ --	2.0

Welfare-to-Work Program: Reflects $161,000 in funding for staffing required to implement the program as approved by the Board on December 1, 1998, fully offset by a decrease in services and supplies costs.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,358,000	$ 1,283,000	$ 75,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 185,000	$ 140,000	$ 45,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 82,000	$ 71,000	$ 11,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 14,000	$ --	$ 14,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ 300,000	$ 300,000	$ --	1.0
	Administrative Services: Reflects an additional support position in payroll services and an increase in operating costs due to the staffing increases associated with various programs. Also includes position reclassifications approved by the Board on January 5, 1999.			
6.	$ (-70,000)	$ (-70,000)	$ --	--
	Appropriation/Revenue Alignment: Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Department.			
Total	***$ 5,963,000***	***$ 5,818,000***	***$ 145,000***	***55.0***

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 75,882,969	$ 102,207,000	$ 129,214,000	$ 147,749,000	$ 147,749,000	$ 18,535,000
FIXED ASSETS-EQUIP	39,270					
GROSS TOTAL	$ 75,922,239	$ 102,207,000	$ 129,214,000	$ 147,749,000	$ 147,749,000	$ 18,535,000
LESS INTRAFD TRANSFER	81,111	15,721,000	28,915,000	33,500,000	33,500,000	4,585,000
NET TOTAL	$ 75,841,128	$ 86,486,000	$ 100,299,000	$ 114,249,000	$ 114,249,000	$ 13,950,000
REVENUE	71,678,824	86,486,000	100,299,000	114,249,000	114,249,000	13,950,000
NET COUNTY COST	$ 4,162,304	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 2,989,595	$ 2,849,000	$ 2,878,000	$ 2,683,000	$ 2,683,000	$ -195,000
FEDERAL-OTHER	68,689,229	83,637,000	97,421,000	111,566,000	111,566,000	14,145,000
TOTAL	$ 71,678,824	$ 86,486,000	$ 100,299,000	$ 114,249,000	$ 114,249,000	$ 13,950,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

Mission Statement

Administer State- and federally-funded programs designed to promote economic and personal self-sufficiency; provide timely access to superior services for individuals and families in crisis; respond creatively to emerging human service needs; and build partnerships that respond to the needs of the communities served.

1999-2000 Budget Message

The 1999-2000 Proposed Budget for Community and Senior Services - Assistance, which is fully funded by State and Federal revenue, reflects the implementation of the General Relief Opportunities for Work (GROW) program to provide orientation and job club services, including placement assistance, to General Relief clients. Also, the Department will continue providing services to assist Welfare-to-Work program participants in achieving self sufficiency and ending dependence on welfare.

Changes From 1999-2000 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-9,951,000)	$ (-9,951,000)	$ --	--

Community Services: Reflects the $10.5 million transfer of the DV CalWORKs program to Aging and Adult Services Programs, partially offset by a $0.5 million increase in Federal revenue for the Community Services Block Grant Program.

Changes From 1999-2000 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ 26,700,000	$ 26,700,000	$ --	--

Employment and Training: Reflects a 36.5 percent increase in appropriation due to: 1) an increase of $11.0 million for the implementation of the GROW program, 2) an increase of $14.8 million in carryover from 1998-99, and 3) a $0.9 million increase in JTPA grants.

3.	$ 10,830,000	$ 10,830,000	$ --	--

Aging and Adult Services: Reflects the $10.5 million transfer of the DV CalWORKs program from Community Services Programs. Also reflects an increase in State funding for the APS program partially offset by decreases in various Older American Act grant amounts.

4.	$ (-9,044,000)	$ (-9,044,000)	$ --	--

Refugee Assistance Program: Reflects a 42.4 percent decrease in appropriation due to: 1) an $8.5 million reduction in Refugee CalWORKs funding based on a revised estimated number of client referrals, and 2) a $0.5 million reduction in the Refugee Assistance program.

Total	***$ 18,535,000***	***$ 18,535,000***	***$ 0***	***0.0***

COMMUNITY ACTION AGENCY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 6,824,669	$ 9,228,000	$ 14,559,000	$ 4,608,000	$ 4,608,000	$ -9,951,000
LESS INTRAFD TRANSFER		5,250,000	10,500,000			-10,500,000
NET TOTAL	$ 6,824,669	$ 3,978,000	$ 4,059,000	$ 4,608,000	$ 4,608,000	$ 549,000
REVENUE	6,720,017	3,978,000	4,059,000	4,608,000	4,608,000	549,000
NET COUNTY COST	$ 104,652	$	$	$	$	$
REVENUE DETAIL						
FEDERAL-OTHER	$ 6,720,017	$ 3,978,000	$ 4,059,000	$ 4,608,000	$ 4,608,000	$ 549,000
TOTAL	$ 6,720,017	$ 3,978,000	$ 4,059,000	$ 4,608,000	$ 4,608,000	$ 549,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

JOB TRAINING PARTNERSHIP ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 49,911,504	$ 61,579,000	$ 73,065,000	$ 99,765,000	$ 99,765,000	$ 26,700,000
FIXED ASSETS-EQUIP	39,270					
GROSS TOTAL	$ 49,950,774	$ 61,579,000	$ 73,065,000	$ 99,765,000	$ 99,765,000	$ 26,700,000
LESS INTRAFD TRANSFER	81,111			10,950,000	10,950,000	10,950,000
NET TOTAL	$ 49,869,663	$ 61,579,000	$ 73,065,000	$ 88,815,000	$ 88,815,000	$ 15,750,000
REVENUE	47,018,539	61,579,000	73,065,000	88,815,000	88,815,000	15,750,000
NET COUNTY COST	$ 2,851,124	$	$	$	$	$
REVENUE DETAIL						
FEDERAL-OTHER	$ 47,018,539	$ 61,579,000	$ 73,065,000	$ 88,815,000	$ 88,815,000	$ 15,750,000
TOTAL	$ 47,018,539	$ 61,579,000	$ 73,065,000	$ 88,815,000	$ 88,815,000	$ 15,750,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

OLDER AMERICAN ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 15,441,460	$ 15,497,000	$ 20,267,000	$ 31,097,000	$ 31,097,000	$ 10,830,000
LESS INTRAFD TRANSFER		100,000	3,600,000	16,250,000	16,250,000	12,650,000
NET TOTAL	$ 15,441,460	$ 15,397,000	$ 16,667,000	$ 14,847,000	$ 14,847,000	$ -1,820,000
REVENUE	15,026,822	15,397,000	16,667,000	14,847,000	14,847,000	-1,820,000
NET COUNTY COST	$ 414,638	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 2,989,595	$ 2,849,000	$ 2,878,000	$ 2,683,000	$ 2,683,000	$ -195,000
FEDERAL-OTHER	12,037,227	12,548,000	13,789,000	12,164,000	12,164,000	-1,625,000
TOTAL	$ 15,026,822	$ 15,397,000	$ 16,667,000	$ 14,847,000	$ 14,847,000	$ -1,820,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

REFUGEE ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 3,705,336	$ 15,903,000	$ 21,323,000	$ 12,279,000	$ 12,279,000	$ -9,044,000
LESS INTRAFD TRANSFER		10,371,000	14,815,000	6,300,000	6,300,000	-8,515,000
NET TOTAL	$ 3,705,336	$ 5,532,000	$ 6,508,000	$ 5,979,000	$ 5,979,000	$ -529,000
REVENUE	2,913,446	5,532,000	6,508,000	5,979,000	5,979,000	-529,000
NET COUNTY COST	$ 791,890	$	$	$	$	$
REVENUE DETAIL						
FEDERAL-OTHER	$ 2,913,446	$ 5,532,000	$ 6,508,000	$ 5,979,000	$ 5,979,000	$ -529,000
TOTAL	$ 2,913,446	$ 5,532,000	$ 6,508,000	$ 5,979,000	$ 5,979,000	$ -529,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	18,850,000	15,825,000	21,900,663	3,050,663
Employee Benefits	4,705,000	4,747,000	5,904,337	1,199,337
Total Salaries and Employee Benefits	23,555,000	20,572,000	27,805,000	4,250,000
Services & Supplies				
Communications	644,000	659,000	718,000	74,000
Computer Equipment-Non Capital	477,000	282,000	477,000	0
Computer Software	204,000	121,000	204,000	0
Food	10,000	8,000	10,000	0
Information Technology Services	202,000	218,000	426,000	224,000
Insurance	48,000	48,000	66,000	18,000
Maintenance-Bldgs & Improv	897,000	881,000	993,000	96,000
Maintenance-Equipment	45,000	44,000	47,000	2,000
Memberships	26,000	26,000	26,000	0
Miscellaneous Expense	4,902,000	5,316,000	2,516,000	(2,386,000)
Office Expense-Other	1,087,000	1,116,000	1,116,000	29,000
Professional & Spec Svcs	3,557,000	2,957,000	6,825,000	3,268,000
Publications & Legal Notice	19,000	19,000	19,000	0
Rents & Leases-Bldg & Improv	289,000	209,000	511,000	222,000
Rents & Leases-Equipment	145,000	138,000	147,000	2,000
Telecommunications	29,000	28,000	43,000	14,000
Training	142,000	102,000	102,000	(40,000)
Trans & Travel-Auto Mileage	211,000	192,000	231,000	20,000
Trans & Travel-Traveling	145,000	188,000	227,000	82,000
Utilities	448,000	448,000	457,000	9,000
Total Services & Supplies	13,527,000	13,000,000	15,161,000	1,634,000
Other Charges				
Judgments & Damages	12,000	7,000	47,000	35,000
Capital Lease Payments	421,000	421,000	442,000	21,000
LACCAL Lease Payments	2,000	0	0	(2,000)
Total Other Charges	435,000	428,000	489,000	54,000
Fixed Assets				
Equipment	75,000	50,000	100,000	25,000
Total Fixed Assets	75,000	50,000	100,000	25,000
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0

Community and Senior Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Gross Total	***37,592,000***	***34,050,000***	***43,555,000***	***5,963,000***
Less: Intrafund Transfers	18,715,000	17,000,000	23,204,000	4,489,000
TOTAL NET REQUIREMENTS	18,877,000	17,050,000	20,351,000	1,474,000
REVENUES				
Licenses, Permits & Franchises	167,000	167,000	155,000	(12,000)
Intergovernmental Revenues:				
Federal	13,753,000	12,188,000	14,958,000	1,205,000
State	330,000	147,000	330,000	0
Miscellaneous	530,000	451,000	333,000	(197,000)
Other Financing Sources	662,000	662,000	995,000	333,000
TOTAL REVENUES	15,442,000	13,615,000	16,771,000	1,329,000
NET COUNTY COST	***3,435,000***	***3,435,000***	***3,580,000***	***145,000***

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Professional & Spec Svcs	129,214,000	102,207,000	147,749,000	18,535,000
Total Services & Supplies	129,214,000	102,207,000	147,749,000	18,535,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***129,214,000***	***102,207,000***	***147,749,000***	***18,535,000***
Less: Intrafund Transfers	28,915,000	15,721,000	33,500,000	4,585,000
TOTAL NET REQUIREMENTS	100,299,000	86,486,000	114,249,000	13,950,000
REVENUES				
Intergovernmental Revenues:				
Federal	97,421,000	83,637,000	111,566,000	14,145,000
State	2,878,000	2,849,000	2,683,000	(195,000)
TOTAL REVENUES	100,299,000	86,486,000	114,249,000	13,950,000
NET COUNTY COST	***0***	***0***	***0***	***0***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: COMMUNITY AND SENIOR SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Adult Protective Services	$18,173,000	$18,173,000	$0	$0	$0	$0	207.4

Mandated program, under Sections 15760 and 15751 of the California Welfare Institutions Code. Discretionary.

Adult Protective Services (APS) is a State-mandated program to provide services to elderly and dependent adults who are subjected to neglect, abuse or exploitation, or who are unable to protect their own interests. The APS program is solely responsible for taking and investigating abuse reports in Los Angeles County. APS receives an average of 1,458 reports per month of suspected dependent adult/elder abuse and self-neglect. A reduction in funding would grossly impact the County's ability to meet the State mandate and to deliver services to this frail/at-risk population, resulting in further endangerment, loss of assets, institutionalization, or even death. Curtailment of services would also have financial and workload implications for the Public Social Services and Mental Health departments.

2. Community Service Centers	$5,528,000	$1,212,000	$1,803,000	$2,513,000	$1,320,000	$1,193,000	49.0

Non-mandated, discretionary program.

It should be noted that, to obtain the State waiver, a $250,000 General Fund contribution is required to operate the Senior Centers.

The Community Service Centers provide direct services to individuals and families to meet immediate, critical needs, including 38,000 emergency food baskets, emergency shelter, emergency gas and electric bill payments, and "ombudsman" assistance for persons in crisis. Other services include immigration counseling, health care, nutrition services, substance abuse counseling, and building supervision for tenant service agencies. In addition to the above services, the Service Centers are part of the delivery system for the Department's grant programs. Four of these programs operate out of the Centers: The Parents' Fair Share program to increase child support payments by parents of AFDC children, Voluntary Mediation Services to divert cases, Domestic Violence CalWORKs Project to assist domestic violence victims secure financial independence, and the the Non-custodial Parent to Work Project to assist welfare recipients.

These programs, along with the other direct services, would be lost if the centers were closed. NCC curtailments would result in staff layoffs.

3. Welfare-to-Work	$2,637,000	$0	$2,637,000	$0	$0	$0	11.0

Non-mandated, discretionary program.

The Welfare-to-Work (WtW) program will prepare WtW participants to develop career paths to enable them to achieve self-sufficiency. The service delivery is through the One-Stop Career Center systems as required by the State Employment Development Department (EDD). The program will provide post-employment services for hard to employ individuals and individuals with long term welfare dependence characteristics.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Refugee and Domestic Violence (DV) CalWORKs	$1,647,000	$1,647,000	$0	$0	$0	$0	15.4

Refugee CalWORKs: Mandated program; under Article 3.2, Section 11320, California Welfare Institution Code. DV CalWORKs: Non-mandated, discretionary program.

The Refugee CalWORKs program provides mandated welfare reform employment services to non-English/non-Spanish speaking CalWORKs participants through Refugee Employment Program contractors. The Domestic Violence CalWORKs support services provide residential services, case management, legal and other support services to assist victim of domestic violence and their dependents to improve their lives and enter the workforce.

5. Senior Citizens Programs	$2,387,000	$0	$2,070,000	$317,000	$172,000	$145,000	24.0

Non-mandated, discretionary program.

Local governments that choose to operate Older Americans Act programs have a General Fund match requirement. The match of $317,000 enables the County to receive a grant of $18 million for services to seniors.

Eliminating the $317,000 NCC match would result in the loss of $18 million in senior grant funds. Loss of this program would result in the elimination of 1,500,000 congregate meals, 1,000,000 in home-delivered meals to frail and elderly seniors, and supportive services to maintain the independence of seniors in a home-based managed care system. The Ombudsman program inspects nursing facilities to prevent nursing home abuses. Loss of these services would endanger frail, elderly seniors, and result in increased financial and elder abuse, nursing home abuse, and increased costs to other County departments. It would also jeopardize the County's response to managed care and other community and long-term care issues. NCC curtailments result in staff layoffs.

6. Job Training Partnership Act Programs	$5,829,000	$0	$5,829,000	$0	$0	$0	74.3

Non-mandated, discretionary program.

The JTPA program provides a wide range of employment and training services for adults and youth who are economically disadvantaged, unemployed, or dislocated workers. Services include classroom training, on-the-job training, and work experience. Approximately 20,000 individuals are served in the JTPA program each year, including 4,500 individuals on welfare. Of the 6,000 persons who are in job training, over 70% are placed in unsubsidized employment. Elimination of this program would make JTPA assistance unavailable to persons who need job training or work experience in order to find and and keep a job.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
7. Community Services Programs	$2,767,000	$0	$2,017,000	$750,000	$604,000	$146,000	26.4

Non-mandated, discretionary program.

Community Services Programs assist individuals and families in crisis resulting from substance abuse, domestic violence, homelessness, and other causes. In addition, these programs provide services that assist low-income persons and families to move beyond poverty to self-sufficiency. The programs also integrate Community Services Block Grant funding with other program dollars, including JTPA, Domestic Violence, Parents Fair Share, LAHSA homeless programs and the Department's Service Centers. Loss of these programs will put individuals and families at further risk and increase costs to other County and public agencies.

Also included in Community Services Programs are Dispute Resolution services which reduce court costs by diverting cases to mediation, and the County's contribution to the Los Angeles Homeless Services Authority (LAHSA). The $681,000 in NCC partially satisfies the County's required contribution to LAHSA under the Joint Powers Agreement with the City of Los Angeles. The NCC portion of the contribution supports services to homeless victims of domestic violence, and leverages millions of dollars in Federal funding for services to homeless individuals and families.

8. Refugee Assistance Programs	$756,000	$0	$756,000	$0	$0	$0	7.2

Non-mandated, discretionary program.

Refugee Assistance programs provide Countywide employment assistance to approximately 5,000 refugees each year. About 90% of those served in the program are welfare recipients. About 40 percent of program participants obtain employment. A new elderly program will assist elderly refugees and provide post employment services to get them off welfare. Loss of this program would deny assistance to refugees who are trying to assimilate into American society and become independent of the welfare system.

9. General Relief Opportunity for Work	$605,000	$605,000	$0	$0	$0	$0	7.0

Mandated program, under Section 1700, California Welfare Institution Code

In August 21, 1998 the State of California passed a law allowing counties to continue the current level of funding for General Relief clients contingent upon the implementation of a mandatory Welfare-to-Work program (WtW). On December 15, 1998, the Board passed a motion requesting the Department of Public Social Services (DPSS) to implement the new law in Los Angeles County and requiring immediate start up of a mandatory WtW program Countywide. To implement the new law, DPSS requested CSS to provide orientation, job club and placement assistance for GR clients, via its network of service providers, through June 20, 2000.

10. Assistance	$147,749,000	$33,500,000	$114,249,000	$0	$0	$0	0.0

Non-mandated program, discretionary programs except APS and GROW.

Provides direct assistance and social services to the public. Includes JTPA, WtW, Older Americans Act, Community Action Agency, Refugee Assistance, DV CalWORKs, Refugee CalWORKs, APS, and General Relief Opportunity for Work contractor funds.

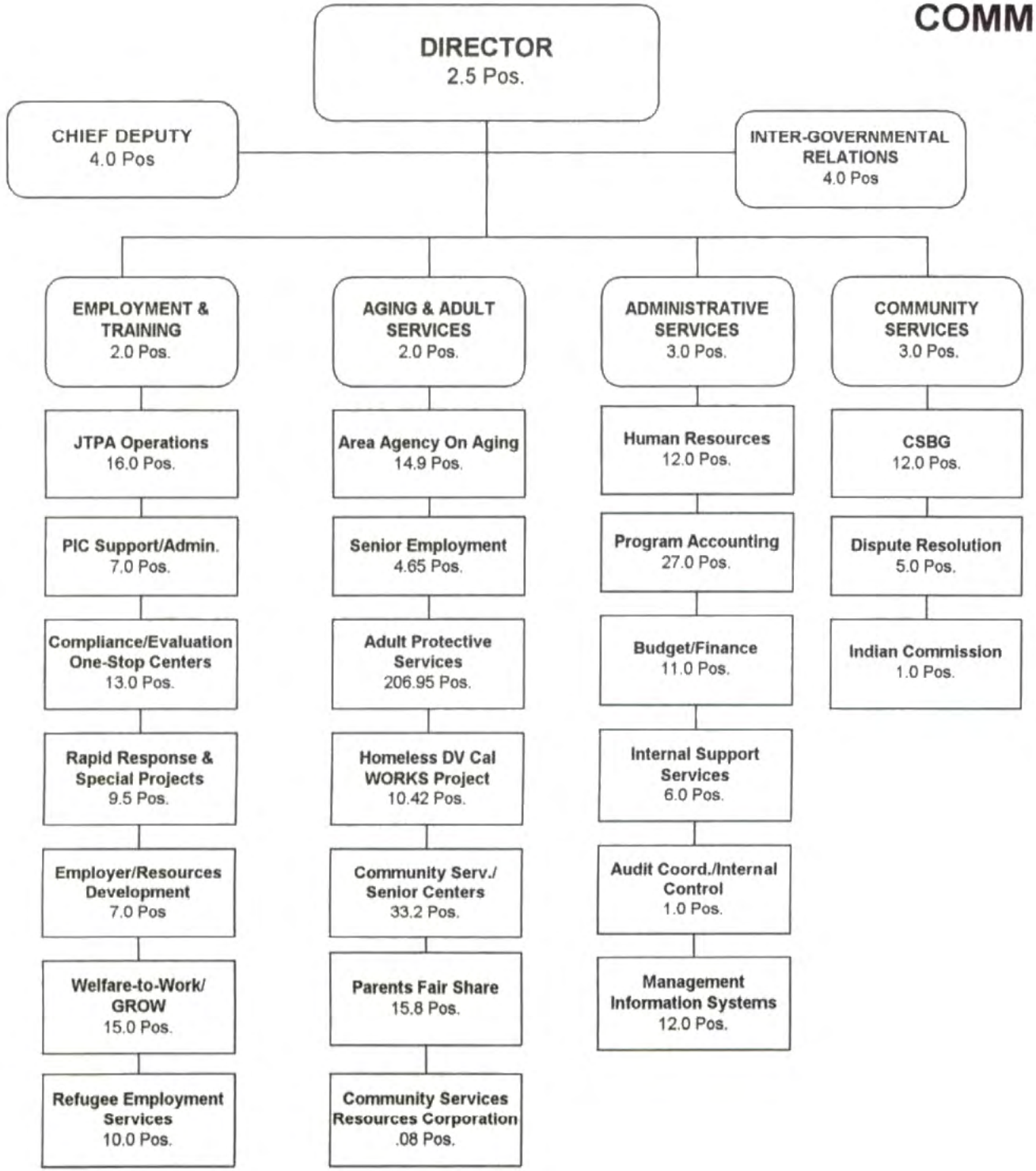
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
11. Support Services	$1,515,000	$736,000	$779,000	$0	$0	$0	17.4
Non-mandated, discretionary program excluding APS and GROW. Provides support services that cannot be directly identified to programs. Includes Inter-Governmental Relations, Internal Support Services, Management Information Systems, Disaster Coordination, Audit Coordination/Internal Control, and Training Coordination.							
12. Administration	$1,711,000	$831,000	$880,000	$0	$0	$0	31.9
Non-mandated, discretionary program excluding APS and GROW. Provides administrative support to the Department. Includes Executive Office and Departmental budgeting, accounting, personnel/payroll, and procurement operations.							
Total	**$191,304,000**	**$56,704,000**	**$131,020,000**	**$3,580,000**	**$2,096,000**	**$1,484,000**	**471.0**

Note: Unavoidable, fixed costs include 3 month's salary, and estimated payoff of accrued time for laid-off employees, and unavoidable costs for fixed employee benefits and facilities (rent, maintenance, and utilities).

COMMUNITY AND SENIOR SERVICES

Stephanie Klopfleisch, Director

Total 1999-2000 Proposed Budget Positions = 471



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CONSUMER AFFAIRS
PASTOR HERRERA, JR., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 1,393,733	$ 1,500,000	$ 1,852,000	$ 2,348,000	$ 2,001,000	$ 149,000
SERVICES & SUPPLIES	703,103	722,000	591,000	1,138,000	683,000	92,000
OTHER CHARGES	56,816	33,000	33,000	41,000	27,000	-6,000
FIXED ASSETS-EQUIP		50,000		95,000		
GROSS TOTAL	$ 2,153,652	$ 2,305,000	$ 2,476,000	$ 3,622,000	$ 2,711,000	$ 235,000
LESS INTRAFD TRANSFER	175,000	175,000	175,000	175,000	175,000	
NET TOTAL	$ 1,978,652	$ 2,130,000	$ 2,301,000	$ 3,447,000	$ 2,536,000	$ 235,000
REVENUE	1,438,110	1,431,000	1,572,000	1,968,000	1,703,000	131,000
NET COUNTY COST	$ 540,542	$ 699,000	$ 729,000	$ 1,479,000	$ 833,000	$ 104,000
BUDGETED POSITIONS	33.0	36.0	36.0	39.0	39.0	3.0
REVENUE DETAIL						
STATE-OTHER	$ 386	$	$	$	$	$
COURT FEES & COSTS	586,000	581,000		581,000	500,000	500,000
CHRGS FOR SVCS-OTHER	675,478	833,000	1,572,000	1,270,000	1,086,000	-486,000
MISCELLANEOUS	175,262	17,000		17,000	17,000	17,000
SALE OF FIXED ASSETS	984					
OPERATING TRANSFER IN				100,000	100,000	100,000
TOTAL	$ 1,438,110	$ 1,431,000	$ 1,572,000	$ 1,968,000	$ 1,703,000	$ 131,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To serve the public by providing consumer protection services, including consumer counseling, complaint mediation and investigation, and consumer education. To promote public safety and welfare by deterring consumer fraud and advancing fair competition in the marketplace. To increase the efficiency of and access to the justice system by educating litigants about the Small Claims Court process and relieving court overcrowding. To promote alternative dispute resolution processes that divert cases from the courts by providing mediation and conciliation to potential litigants. To protect the interests of cable television consumers and the County by the administering and monitoring of the County's cable television franchises. To alert the public to early warning signs of real estate fraud and investigate cases of fraud discovered.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $104,000 primarily related to negotiated increases in salaries and employee benefits, and includes funding to serve approximately 355,000 consumers during the fiscal year. The Proposed Budget also reflects an increase in revenue from the Cable Television Fund to finance costs connected with the renewal, transfer, and merger of cable television franchises.

Multi-Year Budget Planning

The Department is Y2K compliant and plans to continue its automation efforts to enhance its productivity and efficiency. Additionally in 1998-99, through the Community Services Resources Corporation, the Department obtained a $15,000 grant for the reconstruction of the Department's nine month old web-site. The web-site will be upgraded to provide County residents with updated information, and potentially serve as a vehicle for obtaining answers to consumer-related questions via e-mail. The Dispute Resolution Program will be strengthened through additional outreach in the courts to further acquaint the public with its services, thus enhancing use of this option. The Department will continue to meet its Department goals and explore cost-saving approaches to enhance its consumer protection services.

Critical Needs

The Department has a critical funding need for space to accommodate staff, storage, walk-in traffic and meetings. The Department also anticipates that its special investigations unit, which has a proven track record, will need additional resources to enhance its efforts. Additionally, the Cable Television Franchising Program, which administers 41 franchise areas, has increasing funding needs, resulting from multiple franchise renewals, mergers, and transfers.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total number of program staff	21.5	22	27	30
Total number of written complaints received	5,813	4,934	4,920	5,166
Total number of real estate fraud program staff	n/a	5	6	6
Total number of volunteers	75	60	60	65
Non-English speaking inquiries	n/a	462	485	509
Workload/Output				
Number of persons counseled	278,606	345,934	295,538	310,315
Number of written complaints processed	5,813	4,934	4,920	5,166
Number of real estate fraud counselings	n/a	3,510	7,310	10,965
Number of volunteer counseling hours	11,166	8,382	8,114	8,357
Number cases filed by non-English speaking persons	n/a	462	485	509
Efficiency				
Number of persons counseled per staff	12,958	15,724	10,946	10,344
Percentage of written complaints processed	100%	100%	100%	100%
Number of real estate fraud counselings per program staff member	n/a	702	1,218	1,828
Number of counseling hours per volunteer	149	140	135	129
Percentage of cases filed by non-English speaking persons	n/a	9%	10%	10%

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percentage change in persons counseled	(-9%)	24%	(-15%)	5%
Percentage change in written complaints processed	38%	(-15%)	0%	5%
Percentage change in volunteer counseling hours	0%	(-25%)	(-3%)	3%
Percentage increase in cases filed by non-English speaking persons	n/a	n/a	5%	5%
Percentage increase in real estate counselings	n/a	n/a	108%	50%

Objectives for 1999-2000

-- Increase by 5 percent the percentage of persons counseled.
-- Increase by 3 percent the percentage of volunteer counseling hours.
-- Increase by approximately 250 the number of complaints processed.
-- Increase by 5 percent in cases filed by non-English speaking persons.
-- Increase by 50 percent in real estate counselings.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 93,000	$ 93,000	$ --	1.0

Cable Television Franchise Services: Reflects increased funding for costs connected with the technical audits, renewal, transfer, and merger of cable television franchises, offset by revenue from the Cable Television Fund. Also reflects conversion of a consultant item to a County position.

2.	$ 100,000	$ 100,000	$ --	2.0

Consumer Protection Services: Reflects an increase in revenue, as provided in a stipulated judgement, to provide additional consumer protection services to the Spanish speaking community by adding 1.0 temporary Consumer Affairs Representative and 1.0 temporary Consumer Affairs Assistant.

3.	$ 55,000	$ 55,000	$ --	1.0

Dispute Settlement Services: Reflects an increase of 1.0 reimbursable position for the Dispute Settlement Services unit to perform mediation services and outreach as requested by the Department of Community and Senior Services.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
4.	$ (-36,000)	$ (-36,000)	$ --	--
	Real Estate Services: Reflects a reduction in two Community Development Block Grants to administer the Home Improvement Counseling Project and Homeowner's Fraud Prevention Project.			
5.	$ (-81,000)	$ (-81,000)	$ --	(-1.0)
	Small Claims Court Services: Reflects a revenue decrease consistent with a projected 16 percent reduction in the number of Small Claims Court filings, offset by the elimination of a Small Claims Advisor I position and a reduction in services and supplies.			
Other Changes				
1.	$ 89,000	$ --	$ 89,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 12,000	$ --	$ 12,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 4,000	$ --	$ 4,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ --	$ --	$ --	--
	Services and Supplies: Reflects a $139,000 increase in services and supplies primarily in other office expense, offset by a reduction in salaries and employee benefits and other charges based on experience.			
5.	$ (-1,000)	$ --	$ (-1,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 235,000***	***$ 131,000***	***$ 104,000***	***3.0***

CONSUMER AFFAIRS

PASTOR HERRERA, JR., DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	1,430,000	1,162,000	1,502,000	72,000
Employee Benefits	422,000	338,000	499,000	77,000
Total Salaries and Employee Benefits	1,852,000	1,500,000	2,001,000	149,000
Services & Supplies				
Communications	57,000	58,000	69,000	12,000
Information Technology Services	1,000	1,000	1,000	0
Insurance	1,000	4,000	3,000	2,000
Maintenance-Bldgs & Improv	19,000	21,000	30,000	11,000
Maintenance-Equipment	2,000	2,000	2,000	0
Office Expense-Other	105,000	138,000	282,500	177,500
Professional & Spec Svcs	326,000	417,000	213,500	(112,500)
Rents & Leases-Bldg & Improv	5,000	5,000	4,000	(1,000)
Special Departmental Expense	7,000	4,000	7,000	0
Telecommunications	10,000	10,000	13,000	3,000
Trans & Travel-Auto Mileage	3,000	3,000	3,000	0
Trans & Travel-Auto Service	4,000	1,000	1,000	(3,000)
Trans & Travel-Traveling	2,000	3,000	2,000	0
Utilities	49,000	55,000	52,000	3,000
Total Services & Supplies	591,000	722,000	683,000	92,000
Other Charges				
Judgments & Damages	4,000	4,000	5,000	1,000
Capital Lease Payments	29,000	29,000	22,000	(7,000)
Total Other Charges	33,000	33,000	27,000	(6,000)
Fixed Assets				
Total Fixed Assets	0	50,000	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,476,000***	***2,305,000***	***2,711,000***	***235,000***
Less: Intrafund Transfers	175,000	175,000	175,000	0
TOTAL NET REQUIREMENTS	2,301,000	2,130,000	2,536,000	235,000
REVENUES				
Charges For Services	1,545,000	1,379,000	1,576,000	31,000
Miscellaneous	27,000	52,000	27,000	0
Other Financing Sources	0	0	100,000	100,000
TOTAL REVENUES	1,572,000	1,431,000	1,703,000	131,000
NET COUNTY COST	***729,000***	***699,000***	***833,000***	***104,000***

DEPARTMENT: CONSUMER AFFAIRS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Consumer Protection Services	$978,000	$90,000	$161,000	$727,000	$63,000	$664,000	16.0

Mandated by L.A. County Code Section 2.62.020, non-discretionary program.

The Consumer Protection Services Program provides consumer counseling and information services to the public, accepts and mediates complaints between consumers and merchants, investigates and resolves complaints of unethical or deceptive business practices, and conducts special investigations which are presented to appropriate prosecuting agencies for civil adjudication and criminal prosecution. Includes the Board ordered Real Estate Fraud Early Warning Program and a contract with the Registrar-Recorder to conduct the Real Estate Fraud Notification Program. Related are two grants from the Community Development Block Grant Division to administer a Home Improvement Counseling Project and a Homeowners' Fraud Prevention Project. Also includes the Volunteer Services Program, which coordinates and is responsible for the recruitment, training, and supervision of all volunteer and student interns which service each division and the public. Also includes revenues generated by other administrative and support costs.

15.5

Reflects 4.5 budgeted positions offset by grant revenue.

2. Small Claims Advisor Program	$500,000	$0	$500,000	$0	$61,000	($61,000)	7.0

Mandated by California Government Code Section 117.14, non-discretionary program.

The Small Claims Court Advisor Program provides information and counseling to litigants and potential litigants on all aspects of the Small Claims Court process. Also includes revenues generated by other administrative and support costs.

3. Dispute Settlement Services	$225,000	$0	$225,000	$0	$23,000	($23,000)	3.0

Madated by California Business and Professions Code Section 470.3 et. seq., non-discretionary program.

The Dispute Settlement Services Program promotes alternative dispute resolution processes that divert cases from the courts by providing mediation, conciliation, information and referral services to litigants and potential litigants who might otherwise use the court to settle their conflicts. Also includes revenues generated by other administrative and support costs.

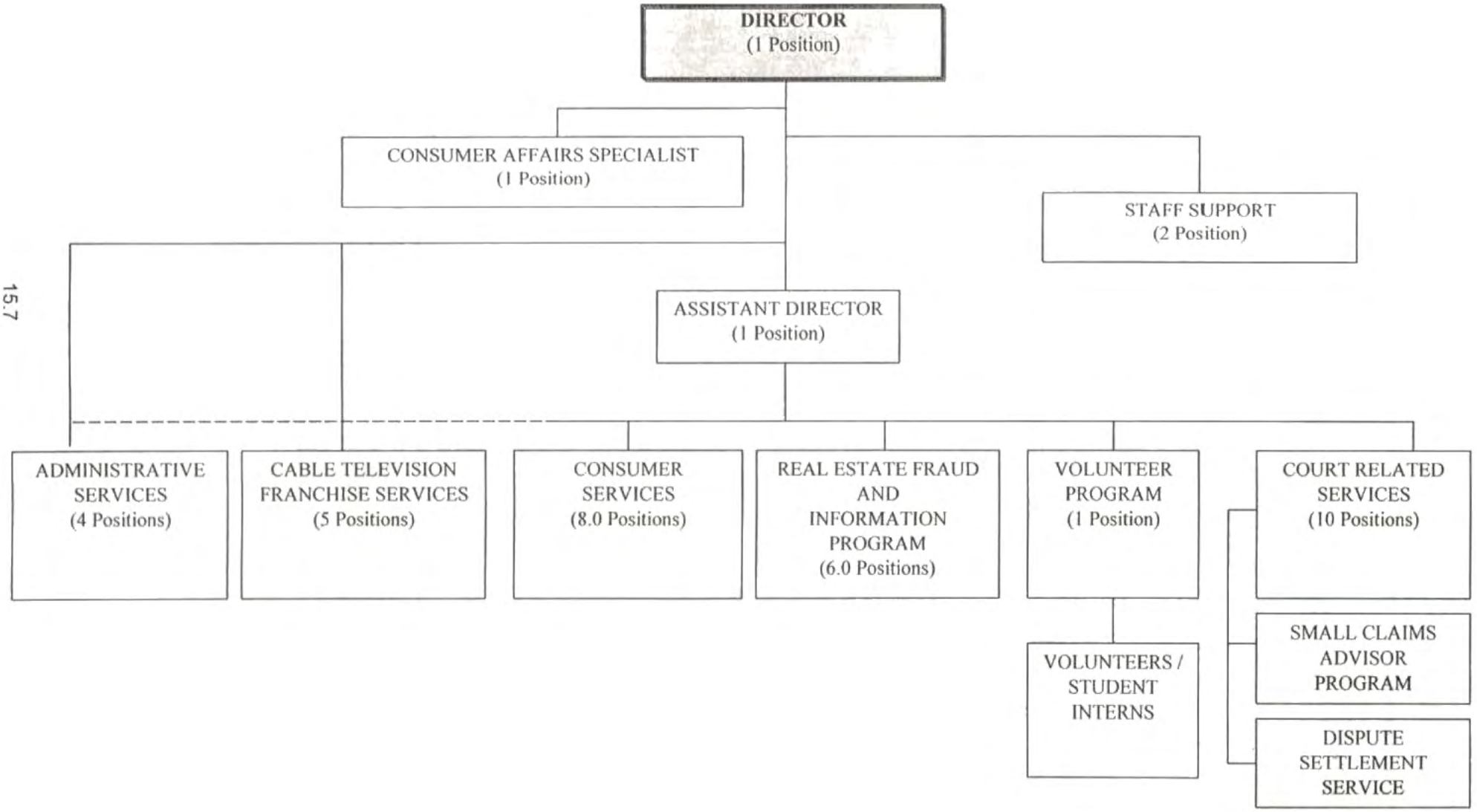
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Cable Television Franchise Program	$735,000	$0	$735,000	$0	$136,000	($136,000)	5.0
Mandated by L.A. County Code Section 16.64.010, non-discrectionary.							
The Cable Television Franchise Program protects the welfare and interests of cable television consumers and the County through the administration and monitoring of the County's 41 Cable Television Franchises. Also includes revenues generated by other administrative and support costs.							
5. Administration	$273,000	$85,000	$82,000	$106,000	$60,000	$46,000	8.0
Non-mandated, discretionary program.							
Includes the executive office, administrative services and other staff support. Costs of this program are offset by income as the staff provide both direct and indirect services to all departmental grant programs.							
Total	**$2,711,000**	**$175,000**	**$1,703,000**	**$833,000**	**$343,000**	**$490,000**	**39.0**

DEPARTMENT OF CONSUMER AFFAIRS

Pastor Herrera, Jr., Director

FY 1999-00 Proposed Budgeted Positions = 39

(Excluding No Counts)



CORONER

A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 10,091,147	$ 11,445,000	$ 11,807,000	$ 15,340,000	$ 13,267,000	$ 1,460,000
SERVICES & SUPPLIES	2,441,081	2,337,000	2,319,000	2,529,000	2,359,000	40,000
OTHER CHARGES	275,502	258,000	308,000	494,000	494,000	186,000
FIXED ASSETS-EQUIP	321,473	34,000	34,000	107,000	107,000	73,000
OTHER FINANCING USES	120,959	98,000	98,000	82,000	82,000	-16,000
GROSS TOTAL	$ 13,250,162	$ 14,172,000	$ 14,566,000	$ 18,552,000	$ 16,309,000	$ 1,743,000
LESS INTRAFD TRANSFER	60,626	51,000	55,000	51,000	51,000	-4,000
NET TOTAL	$ 13,189,536	$ 14,121,000	$ 14,511,000	$ 18,501,000	$ 16,258,000	$ 1,747,000
REVENUE	1,842,580	1,961,000	2,011,000	2,143,000	2,143,000	132,000
NET COUNTY COST	$ 11,346,956	$ 12,160,000	$ 12,500,000	$ 16,358,000	$ 14,115,000	$ 1,615,000
BUDGETED POSITIONS	174.0	184.0	184.0	226.0	193.0	9.0
REVENUE DETAIL						
STATE-OTHER	$ 144,395	$ 331,000	$ 307,000	$ 338,000	$ 338,000	$ 31,000
PERSONNEL SERVICES	3,695	7,000	5,000	7,000	7,000	2,000
COURT FEES & COSTS	118,868	139,000	153,000	141,000	141,000	-12,000
CHRGS FOR SVCS-OTHER	1,033,847	991,000	1,013,000	1,155,000	1,155,000	142,000
OTHER SALES	318,699	398,000	363,000	406,000	406,000	43,000
MISCELLANEOUS	102,578	95,000	170,000	96,000	96,000	-74,000
SALE OF FIXED ASSETS	7,498					
OPERATING TRANSFER IN	113,000					
TOTAL	$ 1,842,580	$ 1,961,000	$ 2,011,000	$ 2,143,000	$ 2,143,000	$ 132,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an additional $700,000 and 9.0 positions, including 1.0 physician specialist to relieve existing physician workload and permit teaching staff to increase training and supervision of residents; 2.0 coroner investigators to assist in the caseload associated with their 24-hour, seven-day operation; and 6.0 support staff for recovery, transport and autopsy of decedents, toxilogical testing, and data information. This funding is critical in ensuring that the Department is successful in maintaining the requirements of the Accreditation Council of Graduate Medical Education (ACGME) for the Department's Forensic Residency Program. The Proposed Budget also reflects funding for negotiated increases in salaries and employee benefits, equipment purchases for the Forensic Medicine, Forensic Laboratories and Operations Bureau programs, and miscellaneous adjustments in services and supplies and revenue.

Multi-Year Budget Planning

The Department continues to pursue new resources and public partnerships to improve the level of service. The Department's goal is to complete 80 percent or more of the autopsy cases within a 48-hour turnaround time, notify next of kin within 24 hours, and maintain an average on-scene response time of 60 minutes or less. The Department's multi-year planning also focuses on the reopening of regional offices to better serve the outlying communities and to reduce the number of autopsies per physician, which would permit the Department to apply for accreditation by the National Association of Medical Examiners (NAME). The Department will continue to implement infrastructure modifications to upgrade the autopsy ventilation system.

Critical Needs

The Department requires additional resources to meet an increasing volume of cases for the courts, law enforcement, funeral directors, the District Attorney, and the public, as well as maintain conformance with the ACGME requirements for the Forensic Residency Program. The Department is also exploring alternatives, including an additional building that will house all of the biological functions such as autopsy, laboratories, and decedent storage, to eliminate the ongoing tuberculosis, heating, ventilation, and air conditioning difficulties and meet Cal-OSHA's health and safety requirements.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Field investigators	29	23	23	25
Pathologists	17	16	17	18
Workload/Output				
Cases investigated	19,569	18,500	18,035	18,311
Autopsies/examinations	6,890	6,882	6,856	6,920
Efficiency				
Cases per investigator	675	804	784	732
Cases per pathologist (autopsies and external exams)	405	430	403	384
Average cost per investigation	$178	$137	$136	$152
Average on-scene response time (minutes)	60	60	60	60
Effectiveness/Outcome				
Percentage of cases which are processed within 48 hours	n/a	24%	50%	60%
Percentage of time on-scene response is within 60 minutes or less	n/a	80%	80%	80%
Percentage of time next of kin is notified within 24 hours	n/a	75%	75%	75%

Objectives for 1999-2000

-- Increase the percentage of next of kin notified within 24 hours of death notification.
-- Strive to maintain an average on-scene response time of 60 minutes or less.
-- Work to raise percentage of cases processed within 48 hours.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 572,000	$ --	$ 572,000	9.0

Autopsy and Support Services: Reflects additional pathology, investigative and support positions due to increased caseload, and to maintain ACGME requirements for the Forensic Residency Program, including increasing training and supervision of residents by teaching staff.

Other Changes

1.	$ 546,000	$ --	$ 546,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 33,000	$ --	$ 33,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

3.	$ 98,000	$ --	$ 98,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	$ 216,000	$ --	$ 216,000	--

Other Salaries and Employee Benefits: Reflects a net increase in various employee benefits, primarily workers' compensation, retiree health insurance, and overtime.

5.	$ 138,000	$ --	$ 138,000	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

6.	$ 35,000	$ --	$ 35,000	--

Services and Supplies: Reflects a net increase primarily associated with health and safety equipment and supplies.

7.	$ 73,000	$ --	$ 73,000	--

Fixed Assets: Reflects the purchase of equipment including a van, dental x-ray machine, and spectrophotometer for the Operations Bureau and Forensic Laboratories programs.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
8.	$ 48,000	$ --	$ 48,000	--
	LAC-CAL Lease Payments: Reflects the lease purchase of equipment, including a gas chromatography mass spectrometer, microscopes, vehicles, racks for additional decedent storage in the crypts, hydraulic lifts in the vans, lap top computers, and a vehicle tracking system for the Forensic Medicine, Forensic Laboratories, and Operations Bureau programs.			
9.	$ (-16,000)	$ --	$ (-16,000)	--
	Productivity Investment Fund: Reflects a decrease in Productivity Investment Fund loan repayment.			
10.	$ --	$ (-4,000)	$ 4,000	--
	Reimbursable Services: Reflects a decrease in reimbursable services provided to other County departments for copies of photographs and documents.			
11.	$ --	$ (-100,000)	$ 100,000	--
	Revenue Adjustment: Reflects a reduction in revenue associated with tissue collection services.			
12.	$ --	$ 232,000	$ (-232,000)	--
	Miscellaneous Revenue: Reflects a net increase in revenue primarily associated with the Department's marketing program and the Youthful Drunk Driving Visitation Program, and donations from the Pacific Coast Tissue Bank.			
Total	***$ 1,743,000***	***$ 128,000***	***$ 1,615,000***	***9.0***

CORONER

A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	9,038,000	8,968,000	9,914,000	876,000
Employee Benefits	2,769,000	2,477,000	3,353,000	584,000
Total Salaries and Employee Benefits	11,807,000	11,445,000	13,267,000	1,460,000
Services & Supplies				
Clothing and Personal Supplies	6,000	8,000	9,000	3,000
Communications	200,000	195,000	196,000	(4,000)
Household Expense	46,000	104,000	73,000	27,000
Information Technology Services	75,000	116,000	137,000	62,000
Insurance	133,000	110,000	103,000	(30,000)
Maintenance-Bldgs & Improv	113,000	77,000	88,000	(25,000)
Maintenance-Equipment	105,000	98,000	119,000	14,000
Medical, Dental, Lab Supplies	325,000	324,000	380,000	55,000
Memberships	1,000	2,000	2,000	1,000
Miscellaneous Expense	308,000	359,000	350,300	42,300
Office Expense-Postage	16,000	21,000	22,000	6,000
Office Expense-Stat & Forms	62,000	25,000	27,000	(35,000)
Professional & Spec Svcs	663,000	600,000	570,000	(93,000)
Rents & Leases-Equipment	11,000	6,000	6,000	(5,000)
Small Tools & Instruments	1,000	4,000	4,000	3,000
Special Departmental Expense	81,000	90,000	98,000	17,000
Trans & Travel-Auto Mileage	6,000	5,000	11,000	5,000
Trans & Travel-Auto Service	135,000	113,000	100,000	(35,000)
Trans & Travel-Traveling	30,000	75,000	59,000	29,000
Utilities	2,000	5,000	4,700	2,700
Total Services & Supplies	2,319,000	2,337,000	2,359,000	40,000
Other Charges				
Judgments & Damages	70,000	74,000	68,000	(2,000)
Capital Lease Payments	0	0	138,000	138,000
LAC-CAL Lease Payments	238,000	184,000	288,000	50,000
Total Other Charges	308,000	258,000	494,000	186,000
Fixed Assets				
Equipment	34,000	34,000	107,000	73,000
Total Fixed Assets	34,000	34,000	107,000	73,000
Other Financing Uses				
Operating Transfers Out	98,000	98,000	82,000	(16,000)
Total Other Financing Uses	98,000	98,000	82,000	(16,000)

Coroner (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***14,566,000***	***14,172,000***	***16,309,000***	***1,743,000***
Less: Intrafund Transfers	55,000	51,000	51,000	(4,000)
TOTAL NET REQUIREMENTS	14,511,000	14,121,000	16,258,000	1,747,000
REVENUES				
Intergovernmental Revenues:				
State	307,000	331,000	338,000	31,000
Charges For Services	1,171,000	1,137,000	1,303,000	132,000
Miscellaneous	533,000	493,000	502,000	(31,000)
TOTAL REVENUES	2,011,000	1,961,000	2,143,000	132,000
NET COUNTY COST	***12,500,000***	***12,160,000***	***14,115,000***	***1,615,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: CORONER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Forensic Medicine	$4,455,000	$0	$246,000	$4,209,000	$0	$4,209,000	30.0

autopsies, and histopathology examinations. Includes revenue that was partially earned by costs incurred in the Administration and Support Programs.

(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)

2. Operations Bureau	$7,037,000	$19,000	$1,062,000	$5,956,000	$0	$5,956,000	106.0

dental and fingerprint examination, embalming, and release of decedents. Also provides disaster preparation and response to all major and minor emergencies.

(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)

3. Forensic Laboratories	$1,658,000	$0	$196,000	$1,462,000	$0	$1,462,000	17.0

Provides toxicological, histological and scanning electron microscopy analysis. Also provides criminalistic services and, if necessary, testimony in court.

(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)

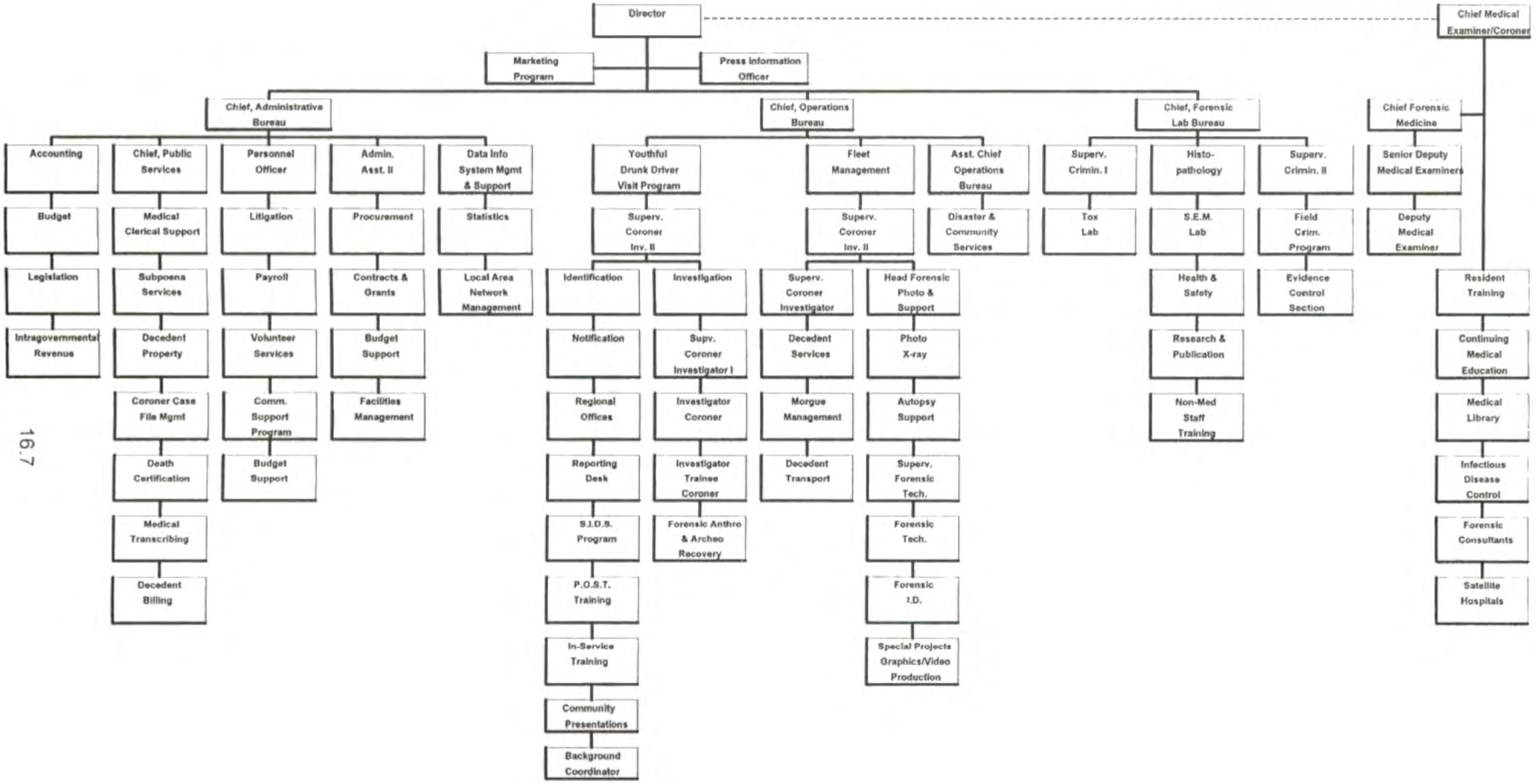
4. Executive/Admin/Public Services	$3,159,000	$32,000	$639,000	$2,488,000	$0	$2,488,000	40.0

the achievement of goals and objectives. Maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.

(MANDATED BY STATE - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies, Chapter 486/75 Mandated Reimbursement Process)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 & 68097 & County Code Chapter 2.22, Section 2.22.010 to 110)

Total	**$16,309,000**	**$51,000**	**$2,143,000**	**$14,115,000**	**$0**	**$14,115,000**	**193.0**

Los Angeles County
Department of Coroner



COUNTY COUNSEL
LLOYD W. PELLMAN, COUNTY COUNSEL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 20,164,383	$ 25,240,000	$ 24,101,000	$ 39,418,000	$ 39,718,000	$ 15,617,000
SERVICES & SUPPLIES	12,581,584	12,370,000	13,775,000	9,967,000	9,126,000	-4,649,000
OTHER CHARGES	430,387	700,000	480,000	484,000	483,000	3,000
FIXED ASSETS-EQUIP	130,601	83,000	57,000	244,000	211,000	154,000
GROSS TOTAL	$ 33,306,955	$ 38,393,000	$ 38,413,000	$ 50,113,000	$ 49,538,000	$ 11,125,000
LESS INTRAFD TRANSFER	20,699,129	24,080,000	22,818,000	30,367,000	31,051,000	8,233,000
NET TOTAL	$ 12,607,826	$ 14,313,000	$ 15,595,000	$ 19,746,000	$ 18,487,000	$ 2,892,000
REVENUE	11,712,093	11,861,000	13,109,000	14,538,000	15,167,000	2,058,000
NET COUNTY COST	$ 895,733	$ 2,452,000	$ 2,486,000	$ 5,208,000	$ 3,320,000	$ 834,000
BUDGETED POSITIONS	254.0	261.0	261.0	480.0	480.0	219.0
REVENUE DETAIL						
STATE-OTHER	$ 33,623	$	$	$	$	$
LEGAL SERVICES	7,978,963	7,904,000	8,517,000	9,439,000	9,508,000	991,000
PERSONNEL SERVICES	3,019,422	3,085,000	3,443,000	4,100,000	4,190,000	747,000
PLANNING & ENG SVCS	49,929	38,000	53,000	58,000	58,000	5,000
ROAD & STREET SVCS	143,611	153,000	107,000	225,000	245,000	138,000
PARK & RECREATION SVS	31,484	19,000	31,000	30,000	30,000	-1,000
CHRGS FOR SVCS-OTHER	191,638	335,000	481,000	495,000	505,000	24,000
MISCELLANEOUS	263,423	327,000	477,000	191,000	631,000	154,000
TOTAL	$ 11,712,093	$ 11,861,000	$ 13,109,000	$ 14,538,000	$ 15,167,000	$ 2,058,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COUNSEL

Mission Statement

Provide timely and effective legal representation, advice, and counsel to the Board of Supervisors, the County, and other public officers and agencies.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $834,000 which includes funding for: 1) negotiated increases in salaries and employee benefits; and 2) automation enhancements and replacement of aging photocopiers. The budget also provides for full-year funding to implement the November 1998 Barrington-Wellesley Group management audit recommendations approved by the Board in 1998-99. Services to clients will essentially be maintained at the existing level with the exception of increased levels of service to 1) the Department of Children and Family Services (DCFS) to reduce attorney caseloads; 2) the Sheriff, with regard to labor relations matters; and 3) the Department of Mental Health-Public Guardian to expedite the handling of conservatorship matters.

Multi-Year Budget Planning

As part of its strategic plan, the Office will continue to utilize all available legal resources, as appropriate, to provide the most benefit to the County and clients by: 1) conducting legal seminars with clients to minimize exposure to liability; 2) increasing the efficiency of automated systems; and 3) maintaining the optimum balance between in-house and outside counsel services.

To meet workload demands and promote efficiency, the Office will continue its efforts to expand data network capabilities by providing all legal staff with access to the latest legal research data. A high priority will continue to be placed upon augmenting shared databases, enabling legal staff to conduct research through the network. These ongoing efforts will require network cards, cabling, and related equipment, as well as computers and peripheral equipment.

Critical Needs

The Department's critical needs relate primarily to addressing the findings in the management audit. Examples include better use of Auxiliary Legal Services and improving automated systems.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of billing staff	3	3	3	3
Number of staff reviewing accuracy	1	1	1	1
Number of staff notifying client departments	13	13	13	13
Number of attorneys receiving notification of settlement conference, arbitration, mediation and trial dates	22	30	35	35
Workload/Output				
Number of invoices sent within 30 working days from date service rendered	1,028	1,234	1,084	1,084
Number of invoices with minimum accuracy rate of 90 percent	1,372	1,391	1,192	1,192
Number of notices sent within seven working days	1,568	2,393	2,414	2,414
Number of notices sent 30 working days before the scheduled date	102	153	231	231
Efficiency				
Number of invoices sent within 30 working days from date service rendered per billing staff	343	411	361	361
Number of invoices with minimum accuracy rate of 90 percent per staff	1,372	1,391	1,192	1,192
Number of notices sent within seven working days per staff	121	184	186	186
Number of notices sent 30 working days before scheduled date per attorney	5	5	7	7

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percent of time 60 percent of the Invoices were sent within 30 working days from date service rendered. (Client departments are assisted in providing more timely budget information and budget status reports to the Chief Administrative office.)	83%	92%	75%	75%
Percent of the time invoices were sent with a minimum accuracy rate of 90 percent. (Client departments are correctly charged for legal services.)	100%	100%	100%	100%
Percent of notices sent within seven working days of receipt. (Client departments would have increased awareness of liabilities outstanding and have an opportunity to eliminate recurring liability situations.)	84%	90%	91%	91%
Percent of notices sent 30 working days before scheduled date. (Attorney-client synchronization of litigation settlement position would be enhanced.)	91%	92%	92%	92%

Objectives for 1999-2000

-- Send 60 percent of invoices within 30 working days from date service rendered by in-house legal staff 75 percent of the time.
-- Strive for a minimum 90 percent accuracy rate on invoices 80 percent of the time.
-- Notify client departments of new in-house claims and lawsuits involving the department within seven working days of receipt 75 percent of the time.
-- Notify client departments when cases handled in-house are scheduled for settlement conference, arbitration, mediation, and trial 30 working days before scheduled date 75 percent of the time.

Explanatory Notes

Input measures do not represent full-time equivalent staff.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 4,846,000	$ 4,846,000	$ --	179.0

Management Audit-Staffing Changes: Reflects an increase of 179.0 positions to enable the County to reduce reliance on Auxiliary Legal Services staff, as recommended by the November 1998 management audit, offset by charges to client departments and agencies, primarily DCFS. This will reduce legal staff turnover and ensure continuity of quality service.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ 2,208,000	$ 2,208,000	$ --	27.0

Management Audit - Children's Services Division: Reflects full-year funding of 22.0 attorneys and 5.0 support staff to reduce caseload in the Children's Services Division, as recommended by the November 1998 management audit, fully offset by charges to DCFS. This will reduce legal staff turnover and ensure responsiveness to DCFS issues and continuity of quality service.

3.	$ 1,187,000	$ 1,187,000	$ --	--

Management Audit-Services and Supplies: Reflects an increase in funding for automation, training, memberships, and space costs associated with the expansion of the Children's Services Division as recommended by the November 1998 management audit, fully offset by charges to DCFS.

4.	$ 400,000	$ 400,000	$ --	13.0

Legal Services: Reflects the addition of 6.0 new legal staff to meet and support additional client needs, and 7.0 new administrative support positions due to an increase in the level of service provided to the Sheriff and Mental Health-Public Guardian.

Other Changes				
1.	$ 1,119,000	$ 453,000	$ 666,000	--

Salaries and Employees Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 211,000	$ 197,000	$ 14,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 74,000	$ 69,000	$ 5,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ 923,000	$ 923,000	$ --	--

Services and Supplies: Reflects an increase in funding for various office expenses, copier maintenance, and increased costs from other County departments. Also includes funding for legal defense costs pertaining to a claim brought against the Office of the County Counsel.

5.	$ 4,000	$ 4,000	$ --	--

Other Charges: Reflects an increase in capital lease payments based on experience.

Changes From 1998-99 Budget

		Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)					
6	$	(-1,000)	$ --	$ (-1,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
7.	$	154,000	$ 4,000	$ 150,000	--
	Fixed Assets: Reflects funding for automation enhancements, scheduled replacement of aging photocopiers, and the addition of one photocopier in the Children's Services Division due to increased workload.				
Total	***$***	***11,125,000***	***$ 10,291,000***	***$ 834,000***	***219.0***

COUNTY COUNSEL

LLYOD W. PELLMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	18,074,505	19,140,000	29,327,000	11,252,495
Employee Benefits	6,026,495	6,100,000	10,391,000	4,364,505
Total Salaries and Employee Benefits	24,101,000	25,240,000	39,718,000	15,617,000
Services & Supplies				
Communications	423,700	429,900	464,800	41,100
Computer Equipment-Non Capital	94,500	173,900	141,300	46,800
Computer Software	71,000	50,000	492,200	421,200
Information Technology Services	226,200	189,700	363,800	137,600
Insurance	24,000	24,000	28,000	4,000
Maintenance-Bldgs & Improv	301,000	331,800	295,700	(5,300)
Memberships	74,400	72,100	111,100	36,700
Office Expense-Other	570,000	685,300	645,200	75,200
Office Expense-Postage	70,000	69,700	75,600	5,600
Office Expense-Stat & Forms	16,400	25,000	20,000	3,600
Professional & Spec Svcs	11,057,900	9,415,300	5,234,500	(5,823,400)
Rents & Leases-Bldg & Improv	102,000	98,000	143,500	41,500
Rents & Leases-Equipment	2,300	2,100	292,600	290,300
Special Departmental Expense	8,000	8,100	8,000	0
Telecommunications	55,600	142,300	47,000	(8,600)
Training	41,000	41,000	127,200	86,200
Trans & Travel-Auto Mileage	34,500	39,500	40,500	6,000
Trans & Travel-Auto Service	54,000	57,000	60,000	6,000
Trans & Travel-Traveling	35,000	28,400	35,000	0
Utilities	513,500	486,900	500,000	(13,500)
Total Services & Supplies	13,775,000	12,370,000	9,126,000	(4,649,000)
Other Charges				
Judgments & Damages	30,000	0	30,000	0
Other Charges	450,000	700,000	453,000	3,000
Total Other Charges	480,000	700,000	483,000	3,000
Fixed Assets				
Equipment	57,000	83,000	211,000	154,000
Total Fixed Assets	57,000	83,000	211,000	154,000
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***38,413,000***	***38,393,000***	***49,538,000***	***11,125,000***
Less: Intrafund Transfers	22,818,000	24,080,000	31,051,000	8,233,000
TOTAL NET REQUIREMENTS	15,595,000	14,313,000	18,487,000	2,892,000
REVENUES				
Charges For Services	12,632,000	11,384,000	14,536,000	1,904,000
Miscellaneous	477,000	477,000	631,000	154,000
TOTAL REVENUES	13,109,000	11,861,000	15,167,000	2,058,000
NET COUNTY COST	***2,486,000***	***2,452,000***	***3,320,000***	***834,000***

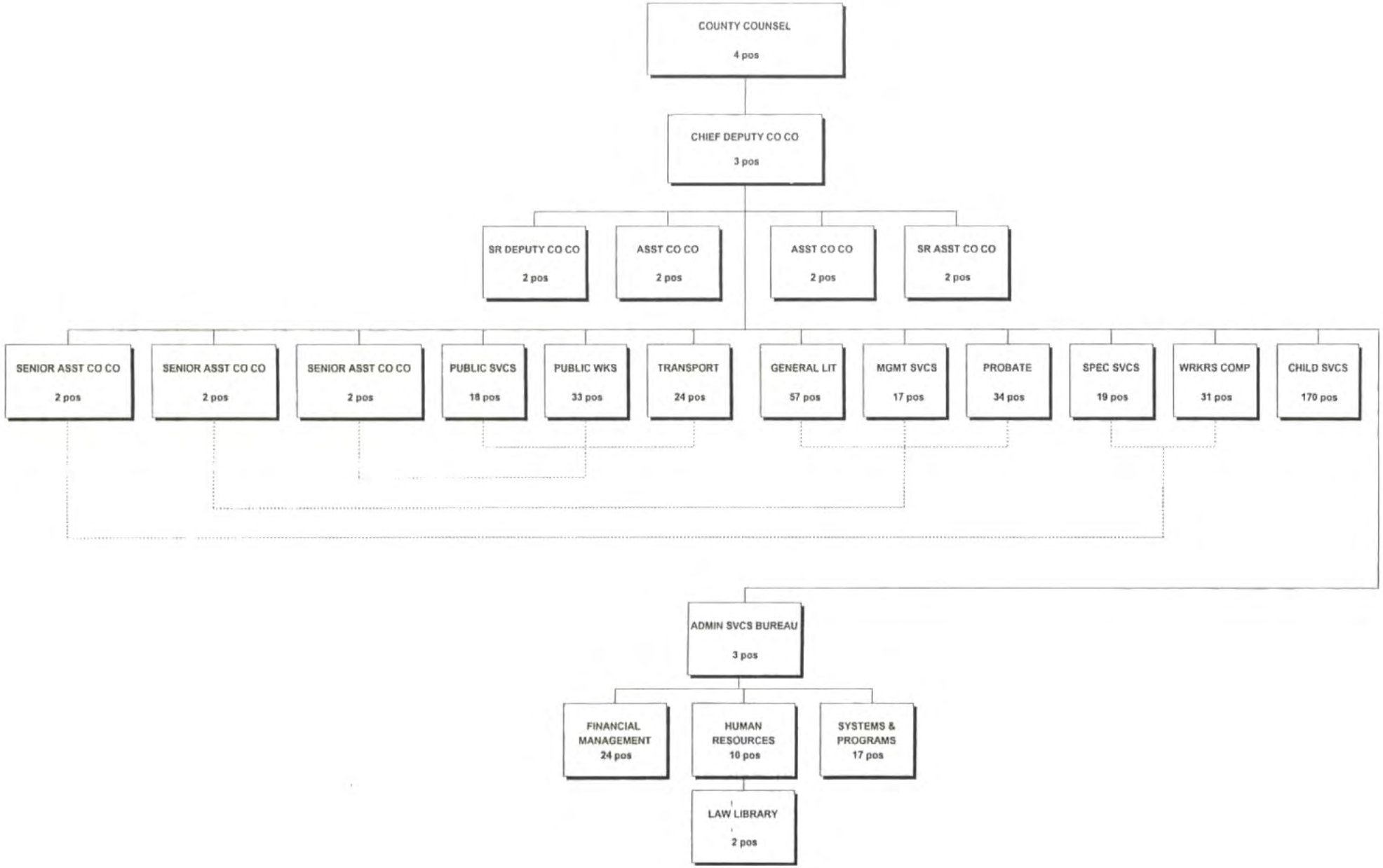
1999-2000 DEPARTMENTAL PROGRAMS SUMMARY

DEPARTMENT: COUNTY COUNSEL

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. House Counsel	$11,021,000	$3,276,000	$5,159,000	$2,586,000	$0	$2,586,000	104.5
Mandated, non-discretionary program.							
Advises County clients as to their duties and responsibilities under the law, including such areas as a conflict of interest, taxation, finance, legislation, public health, safety, and welfare.							
2. Litigation	$32,740,000	$24,021,000	$8,165,000	$554,000	$0	$554,000	312.5
Mandated, non-discretionary program.							
Represents the County, its officers, special districts and the Metropolitan Transportation Authority (MTA) in all civil litigation, probate and dependency court matters.							
3. Administration	$5,777,000	$3,754,000	$1,843,000	$180,000	$0	$180,000	63.0
Non-mandated, discretionary program.							
Performs the administrative functions of the Department. Includes executive office functions not directly associated with client services. Also includes departmental budget, accounting personnel/payroll, and procurement.							
Total	**$49,538,000**	**$31,051,000**	**$15,167,000**	**$3,320,000**	**$0**	**$3,320,000**	**480.0**

OFFICE OF THE COUNTY COUNSEL
ORGANIZATIONAL CHART
Lloyd W. Pellman, County Counsel
Total 1999-00 Proposed Budgeted Positions = 480

(We are currently in the process of developing a new organization chart that will more accurately reflect the department head's recent changes in management structure.)



DISTRICT ATTORNEY
GIL GARCETTI, DISTRICT ATTORNEY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 142,013,768	$ 159,008,000	$ 157,480,000	$ 199,079,000	$ 175,556,000	$ 18,076,000
SERVICES & SUPPLIES	25,328,638	27,105,000	27,105,000	33,867,000	27,916,000	811,000
OTHER CHARGES	3,022,645	3,395,000	3,395,000	3,463,000	3,395,000	
FIXED ASSETS-EQUIP	280,911	304,000	304,000	304,000	304,000	
OTHER FINANCING USES	65,502	66,000	66,000	67,000	66,000	
GROSS TOTAL	$ 170,711,464	$ 189,878,000	$ 188,350,000	$ 236,780,000	$ 207,237,000	$ 18,887,000
LESS INTRAFD TRANSFER	7,180,971	8,499,000	8,499,000	10,606,000	10,606,000	2,107,000
NET TOTAL	$ 163,530,493	$ 181,379,000	$ 179,851,000	$ 226,174,000	$ 196,631,000	$ 16,780,000
REVENUE	98,119,292	102,411,000	100,883,000	105,480,000	107,515,000	6,632,000
NET COUNTY COST	$ 65,411,201	$ 78,968,000	$ 78,968,000	$ 120,694,000	$ 89,116,000	$ 10,148,000
BUDGETED POSITIONS	1,872.0	1,982.0	1,982.0	2,358.0	2,059.0	77.0
REVENUE DETAIL						
VEHICLE CODE FINES	$ 149	$	$	$	$	$
OTHER COURT FINES	5,441					
FORFEIT & PENALTIES	3,924,878	15,000	200,000	200,000	200,000	
STATE-OTHER	18,019,811	22,299,000	22,423,000	22,329,000	22,437,000	14,000
STATE-REALIGNMENT REV	4,204,000	4,204,000	4,204,000	4,204,000	4,204,000	
STATE-PROP 172 PSAF	65,996,685	68,741,000	68,741,000	70,364,000	70,364,000	1,623,000
FEDERAL-OTHER	-85,510	898,000	111,000	968,000	968,000	857,000
ASSESS/TAX COLL FEES	8,852					
COMMUNICATION SVCS	332,945	205,000				
LEGAL SERVICES	80,959	110,000	244,000	150,000	150,000	-94,000
COURT FEES & COSTS	16,200					
RECORDING FEES	795					
CHRGS FOR SVCS-OTHER	2,524,515	1,916,000	2,323,000	2,323,000	2,323,000	
OTHER SALES	125					
MISCELLANEOUS	2,319,924	1,878,000	1,885,000	1,885,000	1,955,000	70,000
SALE OF FIXED ASSETS	17,523					
OPERATING TRANSFER IN	752,000	2,145,000	752,000	3,057,000	4,914,000	4,162,000
TOTAL	$ 98,119,292	$ 102,411,000	$ 100,883,000	$ 105,480,000	$ 107,515,000	$ 6,632,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

To represent the People in all felony prosecutions and juvenile hearings, as well as in all misdemeanor prosecutions where there is no city prosecutor.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects increased net County cost of $10.1 million, and 77.0 additional revenue-offset positions to implement recommendations identified in the Price Waterhouse audit and the Auditor-Controller's Fiscal Operations Review, and to provide special prosecution services. The Proposed Budget also funds negotiated increases in salaries and employee benefits, and includes anticipated growth in public safety sales tax receipts.

Critical Needs

The District Attorney requires additional resources in the following programs: court consolidation; criminal justice issues affecting quality of life in local communities; early disposition; Airport Branch Courthouse; sex crimes; elder abuse; vertical prosecution of homicide cases; family violence; hardcore gang prosecution; and crime prevention. Additional resources will also be required to fully fund the implementation of Price Waterhouse audit recommendations and those identified in the Auditor-Controller's Fiscal Operations Review which pertain to the Department's internal audit unit, Trial Support Division, and Juvenile Division, as well as additional paralegal and investigative assistant positions.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,369,000	$ 1,369,000	$ --	--

Attorney Realignment: Reflects implementation of the October 20, 1998 Board-approved allocation of 40.0 additional Deputy District Attorney IV positions and the deletion of 40.0 Deputy District Attorney II positions. The Department has identified available Asset Forfeiture funds to fully offset the costs.

2.	$ 559,000	$ 559,000	$ --	7.0

Welfare Fraud Unit: Reflects revenue-offset funding for 1.0 attorney position and 6.0 investigator positions pursuant to a Memorandum of Understanding with the Department of Public Social Services to provide fraud investigations.

3.	$ 1,271,000	$ 1,271,000	$ --	28.0

Audit Recommendations: Reflects the implementation of Price Waterhouse audit recommendations and those identified in the Auditor-Controller's Fiscal Operations Review related to the District Attorney Bureau of Family Support Operations and regarding 1) the timely review of grants and their respective claims; 2) streamlining Human Resources information systems to integrate the information into reports for the Department's management; 3) actively monitoring required fiscal controls and ensuring accurate reports to the Auditor-Controller. These costs are fully offset by an increase in reimbursement from the District Attorney Bureau of Family Support Operations.

4.	$ 2,943,000	$ 2,943,000	$ --	35.0

Other Program Changes: Reflects increased funding for expansion of the Hate Crimes, Hardcore Gang/Asian Gang Focus, and Organized Economic/High-Tech Computer Crimes programs; and the implementation of Price Waterhouse audit recommendations regarding the Juvenile Division, Quality of Life/Community Prosecution/Training Mentoring program, Management Information Systems Group, and the Human Resources/Employee Relations Division. This is fully offset by funding from the Asset Forfeiture Fund.

5.	$ 70,000	$ 70,000	$ --	--

Training Division: Reflects funding for reimbursable training services provided to the Department of Children and Family Services and to Peace Officer Standards Training (POST)-certified police officers.

6.	$ 427,000	$ 427,000	$ --	5.0

Anti-Drug Enforcement (CRAFT): Reflects funding from the Office of Criminal Justice Planning (OCJP) to target street level offenders charged with felony drug possession throughout the County.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
7.	$ 172,000	$ 172,000	$ --	2.0
	Gang Violence Suppression: Reflects funding from OCJP to prevent harmful gang activities and, among other goals, to identify hard-core gang members on probation or parole in the Lennox and Lancaster areas.			
Other Changes				
1.	$ 9,208,000	$ --	$ 9,208,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 452,000	$ --	$ 452,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	$ 1,961,000	$ --	$ 1,961,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	$ --	$ 1,623,000	$ (-1,623,000)	--
	Public Safety Sales Tax: Reflects anticipated growth in public safety sales tax receipts.			
5.	$ --	$ (-150,000)	$ 150,000	--
	Eliminate CJFTCF Transfer to General Fund: Reflects the first year of the five-year phased elimination of the operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund approved by the Board on June 29, 1998.			
6.	$ 373,000	$ 373,000	$ --	--
	Facility Lease: Reflects an increase in lease costs associated with the relocation of the Bureau of Management and Budget to 201 N. Figueroa, as approved by the Board on November 17, 1998, fully offset by State grant funds and Federal subvention.			
7.	$ 82,000	$ 82,000	$ --	--
	Miscellaneous Changes: Reflects an increase in services and supplies associated with the additional positions, fully offset by an increase in revenue.			
Total	***$ 18,887,000***	***$ 8,739,000***	***$ 10,148,000***	***77.0***

FAMILY SUPPORT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 53,194,105	$ 67,778,000	$ 73,669,000	$ 91,985,000	$ 85,751,000	$ 12,082,000
SERVICES & SUPPLIES	47,971,997	55,324,000	53,314,000	70,581,000	69,182,000	15,868,000
OTHER CHARGES	206,114	342,000	342,000	10,000	10,000	-332,000
FIXED ASSETS-EQUIP	195,535	250,000	250,000	250,000	250,000	
GROSS TOTAL	$ 101,567,751	$ 123,694,000	$ 127,575,000	$ 162,826,000	$ 155,193,000	$ 27,618,000
LESS INTRAFD TRANSFER		1,950,000		1,950,000	1,950,000	1,950,000
NET TOTAL	$ 101,567,751	$ 121,744,000	$ 127,575,000	$ 160,876,000	$ 153,243,000	$ 25,668,000
REVENUE	95,972,655	116,967,000	120,693,000	149,666,000	144,565,000	23,872,000
NET COUNTY COST	$ 5,595,096	$ 4,777,000	$ 6,882,000	$ 11,210,000	$ 8,678,000	$ 1,796,000
BUDGETED POSITIONS	1,497.0	1,670.9	1,670.9	1,934.0	1,781.0	110.1
REVENUE DETAIL						
STATE-OTHER	$ 434,450	$ 40,868,000	$ 36,761,000	$ 104,036,000	$ 45,246,000	$ 8,485,000
FEDERAL-OTHER	93,443,354	75,715,000	83,548,000	45,246,000	99,052,000	15,504,000
CHRGS FOR SVCS-OTHER	4,685					
MISCELLANEOUS	2,090,166	384,000	384,000	384,000	267,000	-117,000
TOTAL	$ 95,972,655	$ 116,967,000	$ 120,693,000	$ 149,666,000	$ 144,565,000	$ 23,872,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

To enforce the financial responsibility of parents to support their children.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects 110.1 additional positions and increased appropriation of $27.6 million, largely offset by additional Federal subvention and State Support Enforcement Incentive Fund (SEIF) revenue, for a net County cost increase of $1.8 million. These increases primarily fund 1) implementation of Price Waterhouse management audit recommendations, and 2) negotiated increases in salaries and employee benefits.

Critical Needs

The District Attorney has critical needs for 1) additional positions in administration, community outreach, facility maintenance, delivery services, and warehouse operations; 2) calendar Deputy District Attorneys at Civil Courthouse West; and 3) additional case workers.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Net County cost (millions)	$4.5	$5.3	$6.8	$8.6
Workload/Output				
Total collections (millions)	$212.0	$257.6	$309.2	$345.0
Families served	496,198	508,076	516,635	516,635
Paternities established	48,186	69,001	47,955	52,751
Support orders established	34,280	48,729	34,695	38,165
Cases referred for criminal	6,789	6,067	7,268	7,995
Efficiency				
Families served per net County dollar	0.11	0.10	0.08	0.06
Effectiveness/Outcome				
Percentage change in total collections	8.61%	21.51%	20.03%	11.58%
Percentage change in families served	-24.03%	2.39%	1.68%	0.00%
Percentage change in paternities established	-1.64%	43.20%	-30.50%	10.00%
Percentage change in support orders established	20.82%	42.15%	-28.80%	10.00%
Percentage change in cases referred for criminal	-0.83%	-10.63%	19.80%	10.00%

Objectives for 1999-2000
- Increase total collections by approximately 12 percent.
- Maintain the number of families served.
- Increase paternities established by 10 percent.
- Increase support orders established by 10 percent.
- Increase cases referred for criminal by 10 percent.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 10,686,000	$ 6,880,000	$ 3,806,000	83.1

Implementation of Audit Recommendations: Reflects implementation of the Price Waterhouse management audit recommendations, partially offset by increased Federal subvention, including: 3.0 high level administrators to oversee day-to-day administration; 1.0 management position; 1.0 support staff; conversion of 43.1 Family Support Officer IIs from part-time to full-time for the Call Center; 13.0 positions to address regulatory compliance; 15.0 positions to enhance the Planning and Training Division; and 7.0 technical systems staff to provide support to coordinate child support activities with various agencies and to provide Call Center and division support. Also reflects an increase in services and supplies related to audit recommendations, primarily for communications in the Information Technology area.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ 1,002,000	$ 644,000	$ 358,000	15.0

Audit Recommendations - Mid-Year Approval: Reflects full-year costs, partially offset by Federal subvention, for implementation of Price Waterhouse management audit recommendations approved by the Board in December 1998, including: 1.0 Bureau Chief, 2.0 Deputy District Attorney IIs, 9.0 Supervising Family Support Officers, and 3.0 support staff.

3.	$ 677,000	$ 436,000	$ 241,000	12.0

Family Support Investigations: Reflects an increase of 11.0 investigators and 1.0 supervisor to handle increased workload, partially offset by a corresponding increase in Federal subvention. The number of outstanding arrest warrants per month since 1995 have increased from 1,330 to 7,190 in 1999, or 540 percent, requiring the additional positions to reduce the backlog.

4.	$ 1,950,000	$ 1,950,000	$ --	--

NCPTEDP: Reflects implementation of the Non-Custodial Parent Training and Employment Demonstration Project (NCPTEDP). Consistent with this program, adopted by the Board on January 19, 1999, the District Attorney receives funding from the Department of Public Social Services (State Temporary Assistance for Needy Families funds), and reimburses those agencies providing the employment and training services to the unemployed, non-custodial parents, including the Department of Community and Senior Services, the State Employment and Development Department, and the City of Inglewood.

Other Changes				
1.	$ 4,319,000	$ 2,851,000	$ 1,468,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by a corresponding increase in Federal subvention.

2.	$ 306,000	$ 202,000	$ 104,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system, partially offset by a corresponding increase in Federal subvention.

3.	$ 662,000	$ 437,000	$ 225,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings, partially offset by a corresponding increase in Federal subvention.

4.	$ 975,000	$ 628,000	$ 347,000	--

Other Employee Benefits: Reflects increases in various employee benefits based on actual experience, partially offset by a corresponding increase in Federal subvention.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
5.	$ 7,373,000	$ 4,736,000	$ 2,637,000	--

Services and Supplies: Reflects an increase in services and supplies primarily for additional space costs associated with additional positions, and an increase in contract costs related to increased collections. These increases are partially offset by decreases in office expense, regular utilities, building maintenance, and an increase in Federal subvention.

6.	$ (-329,000)	$ (-217,000)	$ (-112,000)	--

Other Charges: Reflects an anticipated decrease in Judgments and Damages, partially offset by a corresponding decrease in Federal subvention.

7.	$ --	$ (-117,000)	$ 117,000	--

Non-Custodial Parent Program: Reflects a net decrease in State revenue due to the termination of the Parents Fair Share Program, partially offset by implementation of the Non-Custodial Parent Program.

8.	$ --	$ 8,485,000	$ (-8,485,000)	--

SEIF Revenue: Reflects collection of additional State SEIF revenue based on projections of $40.7 million in 1998-1999 and an 11.1 percent increase to $45.2 million for 1999-2000, due to increased distribution of collections.

9.	$ --	$ (-1,091,000)	$ 1,091,000	--

Revenue Adjustment: Reflects a reduction in Federal revenue due to an adjustment in prior year claims associated with the Countywide Cost Allocation Plan.

10.	$ (-3,000)	$ (-2,000)	$ (-1,000)	--

Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Total	***$ 27,618,000***	***$ 25,822,000***	***$ 1,796,000***	***110.1***

DISTRICT ATTORNEY

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries and Employee Benefits				
Salaries/Wages	121,381,000	124,144,000	131,781,000	10,400,000
Employee Benefits	36,099,000	34,864,000	43,775,000	7,676,000
Total Salaries and Employee Benefits	157,480,000	159,008,000	175,556,000	18,076,000
Services & Supplies				
Communications	3,479,000	3,479,000	3,479,000	0
Computer Software	50,000	50,000	50,000	0
Information Technology Services	1,624,000	1,624,000	1,624,000	0
Insurance	69,000	69,000	69,000	0
Jury and Witness Expense	1,500,000	1,500,000	1,500,000	0
Maintenance-Bldgs & Improv	1,449,000	1,449,000	1,449,000	0
Maintenance-Equipment	472,000	472,000	472,000	0
Memberships	500,000	500,000	500,000	0
Office Expense-Other	2,372,000	2,372,000	2,372,000	0
Office Expense-Postage	343,000	343,000	343,000	0
Office Expense-Stat & Forms	442,000	442,000	442,000	0
Professional & Spec Svcs	7,448,000	7,448,000	7,624,000	176,000
Publications & Legal Notice	41,000	41,000	41,000	0
Rents & Leases-Bldg & Improv	1,934,000	1,934,000	2,307,000	373,000
Rents & Leases-Equipment	709,000	709,000	709,000	0
Special Departmental Expense	1,837,000	1,837,000	1,837,000	0
Trans & Travel-Auto Mileage	240,000	240,000	502,000	262,000
Trans & Travel-Other	240,000	240,000	240,000	0
Trans & Travel-Traveling	60,000	60,000	60,000	0
Utilities	2,296,000	2,296,000	2,296,000	0
Total Services & Supplies	27,105,000	27,105,000	27,916,000	811,000
Other Charges				
Judgments & Damages	465,000	465,000	465,000	0
Other Charges	2,930,000	2,930,000	2,930,000	0
Total Other Charges	3,395,000	3,395,000	3,395,000	0
Fixed Assets				
Equipment	304,000	304,000	304,000	0
Total Fixed Assets	304,000	304,000	304,000	0
Other Financing Uses				
Other	66,000	66,000	66,000	0
Total Other Financing Uses	66,000	66,000	66,000	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0

District Attorney (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***188,350,000***	***189,878,000***	***207,237,000***	***18,887,000***
Less: Intrafund Transfers	8,499,000	8,499,000	10,606,000	2,107,000
TOTAL NET REQUIREMENTS	179,851,000	181,379,000	196,631,000	16,780,000
REVENUES				
Fines, Forfeitures & Penalties	200,000	1,408,000	200,000	0
Intergovernmental Revenues:				
Federal	111,000	898,000	968,000	857,000
State	95,368,000	95,244,000	97,005,000	1,637,000
Charges For Services	2,567,000	2,231,000	2,473,000	(94,000)
Miscellaneous	1,885,000	1,878,000	1,955,000	70,000
Other Financing Sources	752,000	752,000	4,914,000	4,162,000
TOTAL REVENUES	100,883,000	102,411,000	107,515,000	6,632,000
NET COUNTY COST	***78,968,000***	***78,968,000***	***89,116,000***	***10,148,000***

DISTRICT ATTORNEY - FAMILY SUPPORT

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	58,413,000	52,002,000	65,836,000	7,423,000
Employee Benefits	15,256,000	15,776,000	19,915,000	4,659,000
Total Salaries and Employee Benefits	73,669,000	67,778,000	85,751,000	12,082,000
Services & Supplies				
Communications	4,051,000	4,051,000	6,502,000	2,451,000
Insurance	29,000	29,000	48,000	19,000
Jury and Witness Expense	1,000	1,000	1,000	0
Maintenance-Bldgs & Improv	22,000	22,000	5,000	(17,000)
Maintenance-Equipment	26,000	26,000	29,000	3,000
Memberships	81,000	81,000	117,000	36,000
Office Expense-Other	7,664,000	7,664,000	7,289,501	(374,499)
Professional & Spec Svcs	34,706,000	36,716,000	46,105,000	11,399,000
Rents & Leases-Bldg & Improv	6,157,000	6,157,000	8,452,000	2,295,000
Rents & Leases-Equipment	281,000	281,000	320,000	39,000
Trans & Travel-Auto Mileage	57,000	57,000	115,499	58,499
Trans & Travel-Traveling	169,000	169,000	198,000	29,000
Utilities	70,000	70,000	0	(70,000)
Total Services & Supplies	53,314,000	55,324,000	69,182,000	15,868,000
Other Charges				
Judgments & Damages	339,000	339,000	10,000	(329,000)
Capital Lease Payments	3,000	3,000	0	(3,000)
Total Other Charges	342,000	342,000	10,000	(332,000)
Fixed Assets				
Equipment	250,000	250,000	250,000	0
Total Fixed Assets	250,000	250,000	250,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***127,575,000***	***123,694,000***	***155,193,000***	***27,618,000***
Less: Intrafund Transfers	0	1,950,000	1,950,000	1,950,000
TOTAL NET REQUIREMENTS	127,575,000	121,744,000	153,243,000	25,668,000
REVENUES				
Intergovernmental Revenues:				
Federal	83,548,000	75,715,000	99,052,000	15,504,000
State	36,761,000	40,868,000	45,246,000	8,485,000
Miscellaneous	384,000	384,000	267,000	(117,000)
TOTAL REVENUES	120,693,000	116,967,000	144,565,000	23,872,000
NET COUNTY COST	***6,882,000***	***4,777,000***	***8,678,000***	***1,796,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: DISTRICT ATTORNEY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. General Prosecution	$124,420,000	$0	$52,111,000	$72,309,000	$0	$72,309,000	1,199.0
Mandated program with discretionary service level - Sections 26500 - 26502 of the Government Code.							
Represents the People in all felony prosecutions, as well as in all misdemeanor prosecution where there is no city prosecutor. The program contains ten branch offices, 14 area offices and all central trial courts.							
2. Special Operations	$64,901,000	$6,979,000	$48,497,000	$9,425,000	$0	$9,425,000	611.0
Mandated program with discretionary service level - Sections 26500 - 26502 of the Government Code.							
Represents the People in specialized felony prosecutions and all juvenile hearings. This program provides vertical prosecution and expertise for various specialized crimes (i.e., hardcore gang crimes, major fraud cases, juvenile crimes, etc.); and related trial support programs.							
3. Administration	$17,916,000	$3,627,000	$6,907,000	$7,382,000	$0	$7,382,000	249.0
Provides administrative services for the department.							
Total	**$207,237,000**	**$10,606,000**	**$107,515,000**	**$89,116,000**	**$0**	**$89,116,000**	**2,059.0**

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

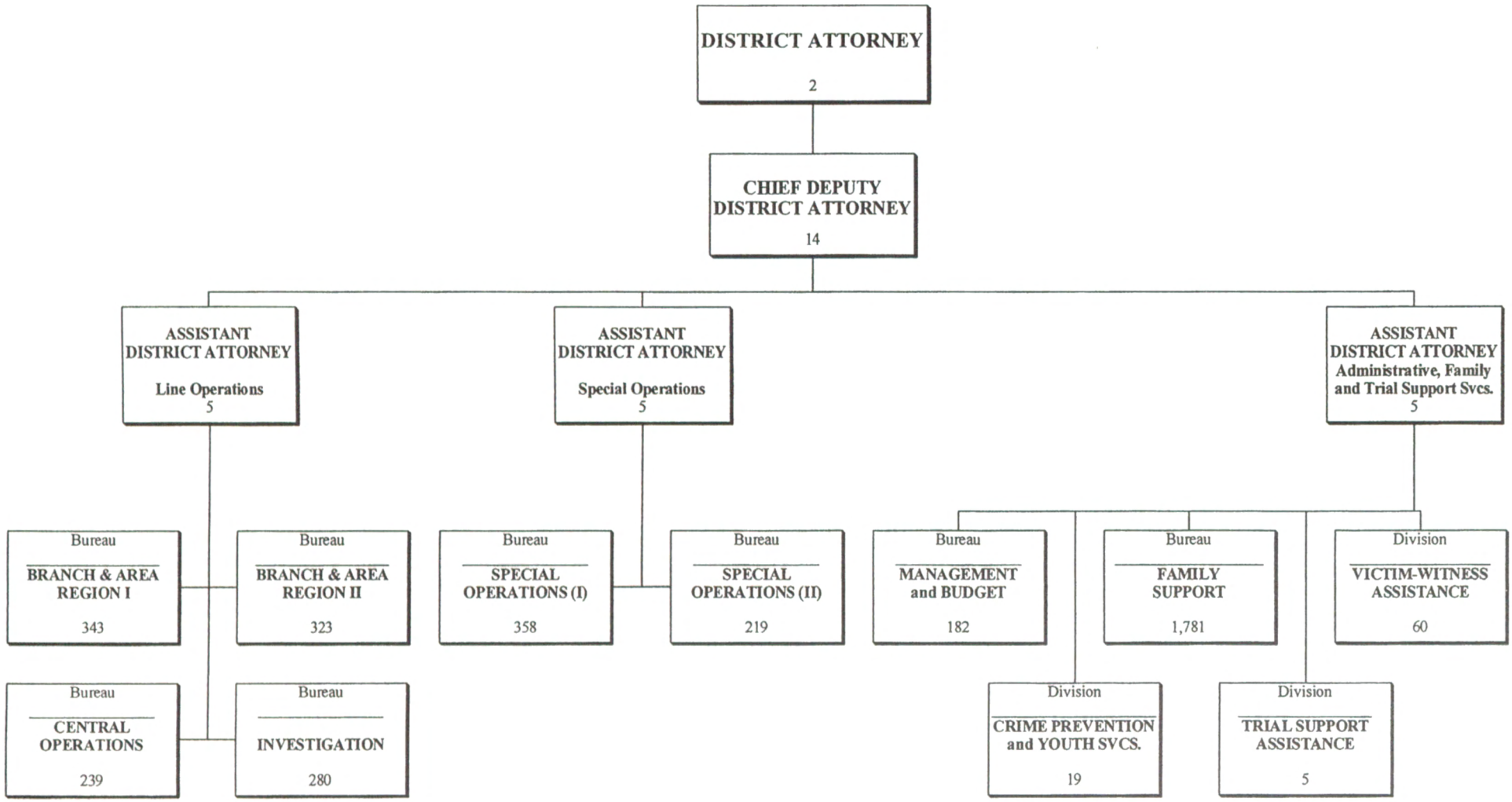
DEPARTMENT: DISTRICT ATTORNEY - FAMILY SUPPORT

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Family Support Operations	$155,193,000	$1,950,000	$144,565,000	$8,678,000	$0	$8,678,000	1,781.0

The District Attorney is responsible for enforcing child and spousal support obligations and determining paternity in cases where children are born out of wedlock. This program was established under Title IV-D of the Social Security Act and operates under Section 4836 of the Family Code and Section 270B of the Penal Code.

Total	**$155,193,000**	**$1,950,000**	**$144,565,000**	**$8,678,000**	**$0**	**$8,678,000**	**1,781.0**

DISTRICT ATTORNEY
1999-2000 PROPOSED BUDGET



EMERGENCY PREPAREDNESS AND RESPONSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,187,564	$ 3,644,000	$ 3,644,000	$ 3,757,000	$ 3,757,000	$ 113,000
OTHER CHARGES	144,929	148,000	148,000	217,000	217,000	69,000
FIXED ASSETS-EQUIP	17,300					
GROSS TOTAL	$ 2,349,793	$ 3,792,000	$ 3,792,000	$ 3,974,000	$ 3,974,000	$ 182,000
REVENUE	149,948	579,000	579,000	366,000	366,000	-213,000
NET COUNTY COST	$ 2,199,845	$ 3,213,000	$ 3,213,000	$ 3,608,000	$ 3,608,000	$ 395,000
REVENUE DETAIL						
STATE-OTHER	$ 136,448	$ 579,000	$ 579,000	$ 366,000	$ 366,000	$ -213,000
CHRGS FOR SVCS-OTHER	13,500					
TOTAL	$ 149,948	$ 579,000	$ 579,000	$ 366,000	$ 366,000	$ -213,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

1999-2000 Budget Message

The Emergency Preparedness and Response budget provides funding for the County Office of Emergency Management (OEM) for the preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster; funding for the operation and maintenance of the County Emergency Operations Center (EOC), including the Emergency Management Information System (EMIS); promoting community awareness through conducting emergency management training, providing emergency and disaster related educational materials and coordinating countywide disaster exercises. Additionally, OEM manages the distribution and compliance reviews of State Emergency Management Assistance (EMA) funds.

The 1999-2000 Proposed Budget reflects additional staffing to manage the State mandated responsibilities for coordinating Operational Area disaster preparedness which includes bringing the 288 special districts of the County into the State's Standardized Emergency Management System (SEMS) and conducting enhanced emergency management training for the cities and special districts, offset by appropriate level of State EMA funds.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-213,000)	$ (-213,000)	$ --	--
	A reduction in State EMA program revenue is recommended to reflect more accurately our experience in 1998-99.			
2.	$ 395,000	$ --	$ 395,000	--
	Additional funding required to fully meet the mandates of the State's SEMS.			
Total	***$ 182,000***	***$ (-213,000)***	***$ 395,000***	***0.0***

EMPLOYEE BENEFITS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 628,452,908	$ 775,334,000	$ 775,334,000	$ 944,866,000	$ 944,866,000	$ 169,532,000
LESS EXPENDITURE DIST	652,047,025	775,334,000	775,334,000	944,866,000	944,866,000	169,532,000
TOTAL S & EB	-23,594,117	0	0	0	0	0
GROSS TOTAL	$ -23,594,117	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	0	5,000	0	0	0	0
NET COUNTY COST	$ -23,594,117	$ -5,000	$ 0	0	0	0
REVENUE DETAIL						
MISCELLANEOUS	$	$ 5,000	$	$	$	$
TOTAL	$	$ 5,000	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 Budget Message

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriations for the General Fund portion of these benefit costs are centrally reflected in this budget, with the expenses distributed to departments.

The 1999-2000 Proposed Budget reflects:

-- Continuation of the July 30, 1996 Board-approved utilization of the Los Angeles County Employees Retirement Association's (LACERA) excess surplus earnings to partially offset County retirement contributions, and continued offset of a portion of retiree health insurance.

-- The second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

-- The scheduled annual increase in retirement debt service costs associated with the issuance of the 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

-- Increases in salary-driven and negotiated employee benefits.

-- Increases in disability and workers' compensation based on current experience.

-- Adjustments in health and life insurance based on current experience.

EMPLOYEE BENEFITS DETAIL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN						
EB-CO EMP RET	$ 1,549,200	$ 46,670,000	$ 48,380,000	$ 94,710,000	$ 94,710,000	$ 46,330,000
EB-CO RET INS	43,496,074	51,800,000	55,120,000	66,787,000	66,787,000	11,667,000
EB-RET DEBT	217,150,014	231,528,000	231,850,000	246,558,000	246,558,000	14,708,000
EB-RET/OASDI	16,682,870	19,975,000	19,573,000	21,375,000	21,375,000	1,802,000
EB-EMP SICK	-710,000					
EB-ESP	-22,960,117					
EB-FLX BEN PN	236,505,649	267,150,000	263,396,000	320,789,000	320,789,000	57,393,000
EB-HEALTH INS	521,843	566,000	2,000,000	800,000	800,000	-1,200,000
EB-DENTAL INS	344	1,000	20,000	20,000	20,000	
EB-LIFE INS	2,151,474	2,972,000	2,337,000	3,537,000	3,537,000	1,200,000
EB-UIB INS	2,365,892	2,500,000	8,800,000	8,800,000	8,800,000	
EB-LG TM DIS	11,420,693	12,509,000	11,835,000	14,039,000	14,039,000	2,204,000
EB-SAVING PN	13,295,183	16,312,000	22,596,000	22,596,000	22,596,000	
EB-HORIZONS	11,382,461	18,751,000	14,839,000	35,834,000	35,834,000	20,995,000
EB-WKRS COMP	95,601,328	104,600,000	94,588,000	109,021,000	109,021,000	14,433,000
	$ 628,452,908	$ 775,334,000	$ 775,334,000	$ 944,866,000	$ 944,866,000	$ 169,532,000
LESS EXPENDITURE DIST	652,047,025	775,334,000	775,334,000	944,866,000	944,866,000	169,532,000
GROSS TOTAL	$ -23,594,117	$	$	$	$	$
REVENUE						
EB-HEALTH INS	$	$ 5,000	$	$	$	$
TOTAL REVENUE	$	$ 5,000	$	$	$	$
NET COUNTY COST	$ -23,594,117	$ -5,000	$	$	$	$
REVENUE DETAIL						
MISCELLANEOUS						
EB-HEALTH INS	$	$ 5,000	$	$	$	$
TOTAL	$	$ 5,000	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 PROPOSED
(BY FUND)

FINANCING USES CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	$ 92,660,000	$ 23,948,000	$ 18,600,000	$ 135,208,000
COUNTY RETIREE INSURANCE	66,787,000	20,460,000	9,606,000	96,853,000
COUNTY RETIREMENT DEBT SERVICE*	149,158,000	60,742,000	36,658,000	246,558,000
PENSION SAVINGS PLAN	2,050,000	4,459,000	1,296,000	7,805,000
OASDI-MEDICARE	21,375,000	6,917,000	3,746,000	32,038,000
FLEXIBLE BENEFITS	320,789,000	100,023,000	46,950,000	467,762,000
INSURANCE				
HEALTH	800,000	1,000,000	580,000	2,380,000
DENTAL	20,000	12,000	250,000	282,000
LIFE	3,483,000	893,000	362,000	4,738,000
UNEMPLOYMENT INSURANCE BENEFITS*	3,679,000	4,437,000	684,000	8,800,000
DISABILITY	14,039,000	6,673,000	3,115,000	23,827,000
SAVINGS PLAN	22,596,000	7,276,000	5,604,000	35,476,000
HORIZONS PLAN**	35,834,000	7,725,000	7,992,000	51,551,000
WORKERS' COMPENSATION	109,021,000	30,284,000	22,032,000	161,337,000
TOTAL	$ 842,291,000	$ 274,849,000	$ 157,475,000	$ 1,274,615,000

* One warrant is issued in payment of these obligations, the total expenditure is reflected in the General Fund, but reimbursed through the expenditure distribution method. This results in a total recommendation in the General Fund of $255,358,000.

** The countywide match contribution for represented employees is capped at $33,000,000 per the Fringe Benefits Agreements with the Coalition of County Unions and Local 660.

EXTRAORDINARY MAINTENANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 1,016,170	$ 42,280,000	$ 49,352,000	$ 15,024,000	$ 15,024,000	$ -34,328,000
LESS INTRAFD TRANSFER	30,000	30,000	30,000	30,000	30,000	
NET TOTAL	$ 986,170	$ 42,250,000	$ 49,322,000	$ 14,994,000	$ 14,994,000	$ -34,328,000
REVENUE	197,598					
NET COUNTY COST	$ 788,572	$ 42,250,000	$ 49,322,000	$ 14,994,000	$ 14,994,000	$ -34,328,000
REVENUE DETAIL						
OTHER SALES	$ 100,000	$	$	$	$	$
MISCELLANEOUS	97,598					
TOTAL	$ 197,598	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1999-2000 Budget Message

This appropriation funds major building maintenance projects, legally-required building alterations and unanticipated required maintenance. The 1999-2000 Proposed Budget reflects funding that is carried over from the 1998-99 budget.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-20,000,000)	$ --	$ (-20,000,000)	--

Reflects deletion of funding for special high priority projects identified by the CAO in consultation with each District.

2.	$ (-24,656,000)	$ --	$ (-24,656,000)	--

Reflects deletion of central one-time funding for major deferred maintenance projects. Additional funding recommendations will be formulated for 1999-2000 after the County's fund balance is known in September.

3.	$ (-3,000,000)	$ --	$ (-3,000,000)	--

Reflects deletion of funding for the Y2K embedded chip compliance program.

4.	$ 6,256,000	$ --	$ 6,256,000	--

Reflects the addition of funds for continuation of the centrally funded extraordinary/major maintenance programs. Recommendations for the allocation of these funds will be included in the CAO's Final Changes to the 1999-2000 Budget letter to be submitted to the Board in June 1999.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
5.	$ 5,285,526	$ --	$ 5,285,526	--
	Reflects carryover of centrally funded projects initiated in 1998-99 that will not be completed until 1999-2000.			
6.	$ 284,427	$ --	$ 284,427	--
	Reflects carryover of funding for emergency repairs that are not expected to occur before June 30, 1999.			
7.	$ 1,502,119	$ --	$ 1,502,119	--
	This reflects the carryover of unexpended funds allocated in the 1998-99 budget for identification of Year 2000 compliance issues for building systems. Substantial preliminary analysis has been completed this year and remediation will be initiated, using these funds, primarily in 1999-2000.			
Total	***$ (-34,328,000)***	***$ 0***	***$ (-34,328,000)***	***0.0***

FEDERAL AND STATE DISASTER AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 32,854,649	$ 39,800,000	$ 80,000,000	$ 80,000,000	$ 80,000,000	$
LESS INTRAFD TRANSFER	100,000					
NET TOTAL	$ 32,754,649	$ 39,800,000	$ 80,000,000	$ 80,000,000	$ 80,000,000	$
REVENUE	13,784,933	39,320,000	80,000,000	80,000,000	80,000,000	
NET COUNTY COST	$ 18,969,716	$ 480,000	$	$	$	$
REVENUE DETAIL						
STATE AID-DISASTER	$ 663,942	$ 3,932,000	$ 6,000,000	$ 6,000,000	$ 6,000,000	$
FEDERAL AID-DISASTER	8,128,779	35,388,000	54,000,000	54,000,000	54,000,000	
FEDERAL-OTHER	19,581					
OTHER GOVT AGENCIES	4,396,941		15,000,000	17,800,000	17,800,000	2,800,000
COMMUNICATION SVCS	440,431					
CHRGS FOR SVCS-OTHER	131,582					
MISCELLANEOUS	3,677		5,000,000	2,200,000	2,200,000	-2,800,000
TOTAL	$ 13,784,933	$ 39,320,000	$ 80,000,000	$ 80,000,000	$ 80,000,000	$

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

1999-2000 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the Los Angeles Fires and Civil Unrest of 1992, the Southern California Firestorms, the January 17, 1994 Northridge Earthquake and Aftershocks, the Winter Storms of 1995 and the El Niño 1998 Floods. It also includes contingency appropriation for emergency and post-emergency response and restoration of buildings and property pending reimbursement from the other government agencies and insurance companies.

Recommendations for 1999-2000 reflect the potential need for appropriation with the appropriate offsetting revenues from the Federal and State agencies and insurance proceeds should there be a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration and replacement of facilities damaged during the Northridge Earthquake, and the El Niño 1998 Floods.

FINANCING ELEMENTS

FINANCING REQUIREMENTS	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
APPROPRIATION FOR CONTINGENCIES	$ 4,000	$	$	$ -4,000
GENERAL RESERVES/DESIGNATIONS	47,100,000	94,217,000	94,217,000	47,117,000
AVAILABLE FINANCING				
FUND BALANCE	$ 207,808,000	$ 117,979,000	$ 117,979,000	$ -89,829,000
CANCELLATION OF PRIOR-YEAR RESERVES/DESIGNATIONS	3,000,000	3,000,000	3,000,000	
PROPERTY TAX LEVY				
REGULAR TAX LEVY	1,211,868,000	1,303,379,000	1,303,379,000	91,511,000
SUPPLEMENTAL ROLL	6,867,000	19,456,000	19,456,000	12,589,000

1999-2000 Budget Message

The Financing Elements section of the budget reflects those appropriations and revenues which are not contained in departmental or nondepartmental budget summaries.

The 1999-2000 Proposed Budget includes financing requirements and available financing as follows:

Financing Requirements

- Funding of $3,000,000 is provided to replenish the General Reserve, which can be used in the event of a natural disaster, as directed by the Board of Supervisors.

- Funding of $58,450,000, which may be subject to the provisions of Proposition 62 and/or Proposition 218, is included in the Designation for Budgetary Uncertainties.

- Funding of $32,767,000 is included in the Designation for Budgetary Uncertainties primarily to offset monies used to finance the Gardner decision.

Available Financing

- For budgetary planning purposes, the Chief Administrative Office considers total fund balance to represent the difference generated in 1998-99 from County expenditures and revenues, and the cancellation of prior-year reserves and designations. The proposed fund balance of $118.0 million is comprised of two components: 1) $100.0 million to finance the General Fund, and 2) $10.9 million and $7.1 million funding for capital projects and deferred maintenance, respectively, which are being carried over from 1998-99 into 1999-2000.

- The 1998-99 General Reserve of $3,000,000 was canceled, making the funds available to finance the 1999-2000 General Reserve.

- Property taxes reflect primarily a slight increase in the levy and a slight decline in the reductions from assessment appeals and Proposition 8 applications (declines in value).

FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER AND FIRE WARDEN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	$ 334,557,298	$ 373,038,000	$ 379,088,000	$ 402,929,000	$ 402,929,000	$ 23,841,000
SERVICES & SUPPLIES	59,518,319	62,016,000	67,151,000	68,037,000	68,037,000	886,000
OTHER CHARGES	5,367,588	5,084,000	5,959,000	6,200,000	6,200,000	241,000
FIXED ASSETS-EQUIP	1,303,785	8,876,000	10,187,000	8,042,000	8,042,000	-2,145,000
OTHER FINANCING USES	5,750,000	7,371,000	7,371,000	7,371,000	7,371,000	
GROSS TOTAL	$ 406,496,990	$ 456,385,000	$ 469,756,000	$ 492,579,000	$ 492,579,000	$ 22,823,000
DESIGNATIONS	14,405,000			12,768,000	12,768,000	12,768,000
TOT FIN REQMTS	$ 420,901,990	$ 456,385,000	$ 469,756,000	$ 505,347,000	$ 505,347,000	$ 35,591,000
AVAIL FINANCE						
FUND BALANCE	$ 33,203,000	$ 30,700,000	$ 30,700,000	$ 21,200,000	$ 21,200,000	$ -9,500,000
CANCEL RES/DES	709,857	1,000,000	1,000,000	17,718,000	17,718,000	16,718,000
PROPERTY TAXES	279,839,653	293,423,000	280,700,000	308,325,000	308,325,000	27,625,000
VOTER APPRVD SPCL TAX	45,690,339	46,386,000	45,351,000	46,656,000	46,656,000	1,305,000
SPECIAL ASSESSMENT	604,274	639,000	560,000	142,000	142,000	-418,000
REVENUE	91,554,839	105,437,000	111,445,000	111,306,000	111,306,000	-139,000
TOT AVAIL FIN	$ 451,601,962	$ 477,585,000	$ 469,756,000	$ 505,347,000	$ 505,347,000	$ 35,591,000
BUDGETED POSITIONS	3,565.0	3,754.0	3,754.0	3,807.0	3,807.0	53.0
REVENUE DETAIL						
PROP TAXES-CURR-SEC	$ 255,254,579	$ 262,829,000	$ 257,132,000	$ 276,541,000	$ 276,541,000	$ 19,409,000
PROP TAXES-CURR-UNSEC	17,290,778	19,122,000	17,128,000	20,174,000	20,174,000	3,046,000
PROP TAXES-PRIOR-SEC	3,633,587	6,811,000	3,885,000	6,811,000	6,811,000	2,926,000
PROP TAXES-PRIOR-UNS	623,404	1,355,000	1,218,000	1,355,000	1,355,000	137,000
SUPP PROP TAXES-CURR	1,551,544	2,500,000	938,000	2,638,000	2,638,000	1,700,000
SUPP PROP TAXES-PRIOR	1,485,761	806,000	399,000	806,000	806,000	407,000
VOTER APPR SPEC TAXES	45,690,339	46,386,000	45,351,000	46,656,000	46,656,000	1,305,000
BUSINESS LICENSES	77,314	69,000	120,000	69,000	69,000	-51,000
OTHER LIC & PERMITS	5,433,055	7,278,000	7,329,000	7,569,000	7,569,000	240,000
FORFEIT & PENALTIES	6,761	5,000	34,000	5,000	5,000	-29,000
PEN/INT/COSTS-DEL TAX	5,391,872	3,978,000	3,714,000	3,978,000	3,978,000	264,000
INTEREST	1,007,376	788,000	553,000	926,000	926,000	373,000
RENTS AND CONCESSIONS	39,221	25,000	42,000	25,000	25,000	-17,000
OTHER STATE IN-LIEU	21,428	5,000	5,000	5,000	5,000	
HOMEOWNER PRO TAX REL	5,112,874	5,025,000	5,025,000	5,025,000	5,025,000	
STATE-OTHER	10,024,898	6,635,000	6,614,000	6,660,000	6,660,000	46,000
FEDERAL-OTHER	1,393,849	545,000	4,006,000	1,000,000	1,000,000	-3,006,000
OTHER GOVT AGENCIES	12,761,933	13,145,000	13,603,000	13,867,000	13,867,000	264,000
AUDITING-ACCTG FEES	868,609	1,176,000	1,224,000	1,194,000	1,194,000	-30,000
ELECTION SERVICES	98					
LEGAL SERVICES	36,119	33,000	28,000	33,000	33,000	5,000
PLANNING & ENG SVCS	28,659	83,000	27,000	143,000	143,000	116,000
COURT FEES & COSTS	9,891	9,000	9,000	9,000	9,000	
EDUCATIONAL SERVICES	266,850	249,000	273,000	256,000	256,000	-17,000
CHRGS FOR SVCS-OTHER	41,278,987	66,132,000	67,175,000	70,285,000	70,285,000	3,110,000
SPECIAL ASSESSMENTS	604,274	639,000	560,000	142,000	142,000	-418,000
OTHER SALES	6,294	7,000	7,000	7,000	7,000	
MISCELLANEOUS	204,272	143,000	1,082,000	143,000	143,000	-939,000
SALE OF FIXED ASSETS	114,586	107,000	75,000	107,000	107,000	32,000
OPERATING TRANSFER IN	7,469,893		500,000			-500,000
TOTAL	$ 417,689,105	$ 445,885,000	$ 438,056,000	$ 466,429,000	$ 466,429,000	$ 28,373,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Mission Statement

To proudly protect lives, the environment and property by providing prompt, skillful and cost-effective fire protection and life safety services.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $35.6 million in total available financing, which is primarily attributable to property tax growth of $27.6 million. This additional revenue primarily funds: 1) the addition of fire safety personnel in order to provide adequate support staff and meet new requirements in paramedic training and firefighter safety requirements; 2) increased administrative and technical support staff to meet increased workload demands, including recent city annexations; and 3) negotiated increases in salaries and employee benefits. The budget also redirects current reserves into a "Designation for Budget Uncertainties" as an ongoing prudent reserve.

Multi-Year Budget Planning

The Department relies on multi-year fiscal projections to ensure that adequate funding is available to sustain departmental operations. The most recent multi-year fiscal forecast indicates that the Department will be adequately financed through 2000-01. As a Special District, the Department must follow a prudent fiscal strategy to stay within available funding while meeting the growth challenges facing the District in the years to come.

Critical Needs

The Department continues to provide funding for the construction of new fire stations in growth areas and maintenance of infrastructure. However, the Department has an immediate need for additional administrative office space to reduce leased space costs and alleviate current overcrowding to meet County space standards.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of fire fighters	2,501	2,540	2,640	2,644
Lifeguard hours	338,286	344,898	347,500	347,500
Workload/Output				
Fire/Emergency Medical Service (EMS)				
Number of emergency responses	212,516	223,100	211,000	211,000
Population served	3,210,708	3,210,708	3,514,135	3,514,135
Square miles protected	2,263	2,263	2,280	2,280
Lifeguards				
Miles of beaches protected	32	32	32	32
Beach attendance	53,188,115	53,595,000	54,000,000	54,000,000
Beach rescues	11,216	14,090	14,000	14,000
Efficiency				
Number of fire fighters per 1,000 population	.78	.79	.75	.75
People protected per lifeguard hour	157	155	157	155

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Fire/EMS responses (all incidents-first in unit)				
Dispatch time (median time)	.15 min.	.15 min.	.12 min.	.12 min.
Dispatch to "on scene" (median time)				
Urban	4.5 min.	4.5 min.	4.4 min.	4.4 min.
Suburban	5.5 min.	5.5 min.	5.7 min.	5.7 min.
Rural	7.6 min.	7.6 min.	7.7 min.	7.7 min.
Lifeguards				
Rescues per 10,000 beach visitors	2.1	2.6	2.6	2.6

Objectives for 1999-2000

-- Maintain median dispatch time of less than or equal to 15 seconds.
-- Maintain median dispatch to "on scene" time of less than or equal to:
  Urban - 4.5 minutes
  Suburban - 5.7 minutes
  Rural - 7.7 minutes

Changes From 1998-99 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes			
1.	$ 1,708,000	$ 1,708,000	22.0

Fire Safety Personnel: Reflects the addition of fire safety personnel in order to provide adequate support staff in Fire Safety and Prevention, and to meet new requirements in paramedic training and other regulations such as Occupational Safety and Health Administration's (OSHA) face piece testing program.

2.	$ 1,626,000	$ 1,626,000	29.0

Administrative/Technical Support: Reflects the addition of administrative and technical staff necessary to provide support for recent city annexations, and to better respond to current workload needs.

3.	$ 115,000	$ 115,000	2.0

Lifeguards: Reflects additional support positions for the Jr. Lifeguard Program and Baywatch vessel maintenance and repair section, fully offset by Jr. Lifeguard Program revenue and savings in services and supplies due to replacement of contract services with an in-house mechanic.

Other Changes			
1.	$ 12,810,000	$ 12,810,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

Changes From 1998-99 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Other Changes (cont'd)			
2.	$ 533,000	$ 533,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.		
3.	$ 7,049,000	$ 7,049,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the County's reliance on LACERA excess earnings.		
4.	$ 12,768,000	$ 12,768,000	--
	Designations: Reflects the redirecting of current reserves into a "Designation for Budget Uncertainties", at 4 percent of expenditures, to establish an ongoing prudent reserve.		
5.	$ 1,127,000	$ 1,127,000	--
	Miscellaneous Adjustments: Reflects funding for increases in services and supplies and other charges due to increases in utility charges, County overhead charges, and OSHA required protective clothing cleaning.		
6.	$ (-2,145,000)	$ (-2,145,000)	--
	Fixed Assets: Reflects an adjustment in equipment appropriation that was carried forward from 1997-98 and spent in 1998-99.		
Total	***$ 35,591,000***	***$ 35,591,000***	***53.0***

FIRE DEPARTMENT - LIFEGUARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$	$ 10,240,000	$ 8,995,000	$ 12,832,000	$ 12,832,000	$ 3,837,000
OTHER FINANCING USES	6,617,000					
GROSS TOTAL	$ 6,617,000	$ 10,240,000	$ 8,995,000	$ 12,832,000	$ 12,832,000	$ 3,837,000
NET COUNTY COST	$ 6,617,000	$ 10,240,000	$ 8,995,000	$ 12,832,000	$ 12,832,000	$ 3,837,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To proudly protect lives and property by providing prompt, skillful, cost-effective ocean rescue, and life safety services on the beaches and coastal waters of Los Angeles County.

1999-2000 Budget Message

The Fire Department - Lifeguards budget provides financing for lifeguard services at County-operated beaches that are the responsibility of the General Fund. This budget unit establishes appropriation for a General Fund transfer to the Fire Department budget which includes all costs and budgeted positions for ocean lifeguard services.

The 1999-2000 Proposed Budget reflects an increase of $3.8 million primarily to fund: 1) negotiated increases in salaries and employee benefits ($1.6 million); 2) the General Fund's prorated share of lifeguard costs as determined by the recently implemented Lifeguard Cost Accounting Schedules ($1.2 million); and 3) the second year of the Board-approved three-year repayment plan to reimburse the Fire District for prior year General Fund lifeguard services at non-Fire District beaches ($1.0 million). The latter two items are consistent with the Auditor-Controller's April 1998 audit recommendations on lifeguard financial operations.

Multi-Year Budget Planning

As part of the Department's strategic plan and its multi-year planning effort, the Department will focus on maintaining current emergency staffing levels and enhancing staffing where additional outside revenues are available. The Department continues to work with the State Department of Boating and Waterways to maintain funding provided to the County for the operation of lifeguard rescue boats. The Department will continue cost sharing/revenue agreements with cities for lifeguard services.

Critical Needs

See Fire Department budget.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes				
1.	$ 1,612,000	$ --	$ 1,612,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ 13,000	$ --	$ 13,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
3.	$ 967,000	$ --	$ 967,000	--
	Fire District Reimbursement: Reflects the second year of the Board-approved three-year repayment plan to reimburse the Fire District for prior year General Fund lifeguard services at non-Fire District beaches, as identified by the Auditor-Controller in an April 1998 audit of the lifeguard financial operations.			
4.	$ 1,245,000	$ --	$ 1,245,000	--
	Lifeguard Services: Reflects increased funding associated with the General Fund's prorated share of lifeguard costs as determined by recently implemented Lifeguard Cost Accounting Schedules, and consistent with the Auditor-Controller's April 1998 audit recommendations on lifeguard financial operations.			
Total	***$ 3,837,000***	***$ 0***	***$ 3,837,000***	***0.0***

FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	324,776,000	313,675,000	333,037,000	8,261,000
Employee Benefits	54,312,000	59,363,000	69,892,000	15,580,000
Total Salaries and Employee Benefits	379,088,000	373,038,000	402,929,000	23,841,000
Services & Supplies				
Admin & General	165,000	113,000	150,000	(15,000)
Agricultural	34,000	9,000	30,000	(4,000)
Clothing and Personal Supplies	1,152,000	983,000	1,200,000	48,000
Communications	6,900,000	4,856,000	6,200,000	(700,000)
Food	715,000	635,000	700,000	(15,000)
Household Expense	553,000	464,000	553,000	0
Insurance	4,005,000	3,798,000	3,900,000	(105,000)
Maintenance-Equipment	9,200,000	9,443,000	9,500,000	300,000
Maintenance-Bldgs & Improv	5,340,000	5,114,000	5,240,000	(100,000)
Medical, Dental, Lab Supplies	265,000	240,000	265,000	0
Memberships	112,000	109,000	112,000	0
Miscellaneous Expense	850,000	480,000	850,000	0
Office Expense	1,830,000	1,602,000	1,830,000	0
Professional & Spec Svcs-Contracts	1,914,000	1,680,000	2,155,000	241,000
Professional & Spec Svcs-Other	17,809,000	16,837,000	17,900,000	91,000
Rents & Leases-Equipment	3,792,000	3,640,000	3,792,000	0
Rents & Leases-Bldg & Improv	1,774,000	1,138,000	2,160,000	386,000
Small Tools & Instruments	250,000	276,000	290,000	40,000
Special Departmental Expense	5,211,000	5,800,000	5,930,000	719,000
Trans & Travel-Auto Mileage	80,000	68,000	80,000	0
Trans & Travel-Auto Service	900,000	783,000	900,000	0
Trans & Travel-Traveling	300,000	193,000	300,000	0
Trans & Travel-Other	1,700,000	1,472,000	1,600,000	(100,000)
Utilities	2,300,000	2,283,000	2,400,000	100,000
Total Services & Supplies	67,151,000	62,016,000	68,037,000	886,000
Other Charges				
Judgments & Damages	95,000	82,000	102,000	7,000
Other Charges	280,000	166,000	320,000	40,000
Ret-Other Long Term Debt	5,509,000	4,786,000	5,698,000	189,000
Taxes & Assessments	75,000	50,000	80,000	5,000
Total Other Charges	5,959,000	5,084,000	6,200,000	241,000
Fixed Assets				
Equipment	10,187,000	8,876,000	8,042,000	(2,145,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	10,187,000	8,876,000	8,042,000	(2,145,000)

Fire Department (cont')

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Other Financing Uses				
Operating Transfers Out	7,371,000	7,371,000	7,371,000	0
Other	0	0	0	0
Total Other Financing Uses	7,371,000	7,371,000	7,371,000	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	0	0	0
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	0	0	12,768,000	12,768,000
Estimated Delinquencies	0	0	0	0
Total Reserves	0	0	12,768,000	12,768,000
TOTAL FINANCING REQUIREMENTS	***469,756,000***	***456,385,000***	***505,347,000***	***35,591,000***
AVAILABLE FINANCING:				
Fund Balance	30,700,000	30,700,000	21,200,000	(9,500,000)
Cancellation of Reserves/Designations	1,000,000	1,000,000	17,718,000	16,718,000
Revenues				
Property Taxes	280,700,000	293,423,000	308,325,000	27,625,000
Other Taxes	45,351,000	46,386,000	46,656,000	1,305,000
Licenses, Permits & Franchises	7,449,000	7,347,000	7,638,000	189,000
Fines, Forfeitures & Penalties	3,748,000	3,983,000	3,983,000	235,000
Revenue From Use of Money & Property	595,000	813,000	1,025,000	430,000
Intergovernmental Revenues:				
Federal	4,006,000	545,000	1,000,000	(3,006,000)
State	11,644,000	11,665,000	11,690,000	46,000
Other	13,603,000	13,145,000	13,867,000	264,000
Charges For Services	69,296,000	68,321,000	71,988,000	2,692,000
Miscellaneous	1,089,000	150,000	150,000	(939,000)
Other Financing Sources	575,000	107,000	107,000	(468,000)
Residual Equity Tranfers	0	0	0	0
Total Revenues	438,056,000	445,885,000	466,429,000	28,373,000
TOTAL AVAILABLE FINANCING	***469,756,000***	***477,585,000***	***505,347,000***	***35,591,000***

FIRE DEPARTMENT - LIFEGUARDS

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Special Departmental Expense	8,995,000	10,240,000	12,832,000	3,837,000
Total Services & Supplies	8,995,000	10,240,000	12,832,000	3,837,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***8,995,000***	***10,240,000***	***12,832,000***	***3,837,000***
Less: Intrafund Transfers	***0***	***0***	***0***	***0***
TOTAL NET REQUIREMENTS	8,995,000	10,240,000	12,832,000	3,837,000
REVENUES				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***8,995,000***	***10,240,000***	***12,832,000***	***3,837,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

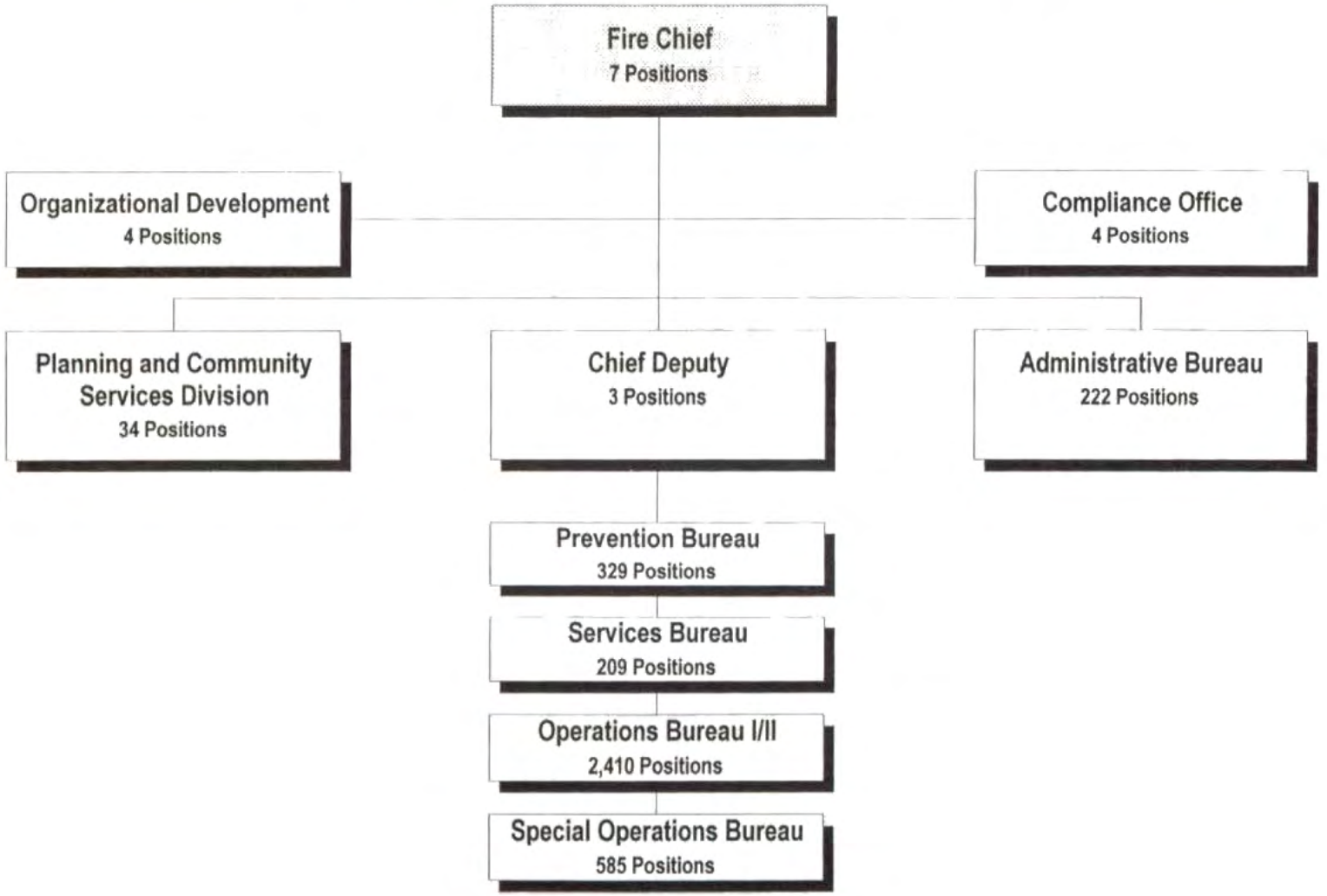
DEPARTMENT: FIRE DEPARTMENT - LIFEGUARDS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Ocean Lifeguard	$12,832,000	$0	$0	$12,832,000	$0	$12,832,000	0.0
Non-mandated program.							
Provides prompt, skillful, cost-effective ocean rescue, and life safety services on the beaches and coastal waters of Los Angeles County.							
Total	**$12,832,000**	**$0**	**$0**	**$12,832,000**	**$0**	**$12,832,000**	**0.0**

LOS ANGELES COUNTY FIRE DEPARTMENT

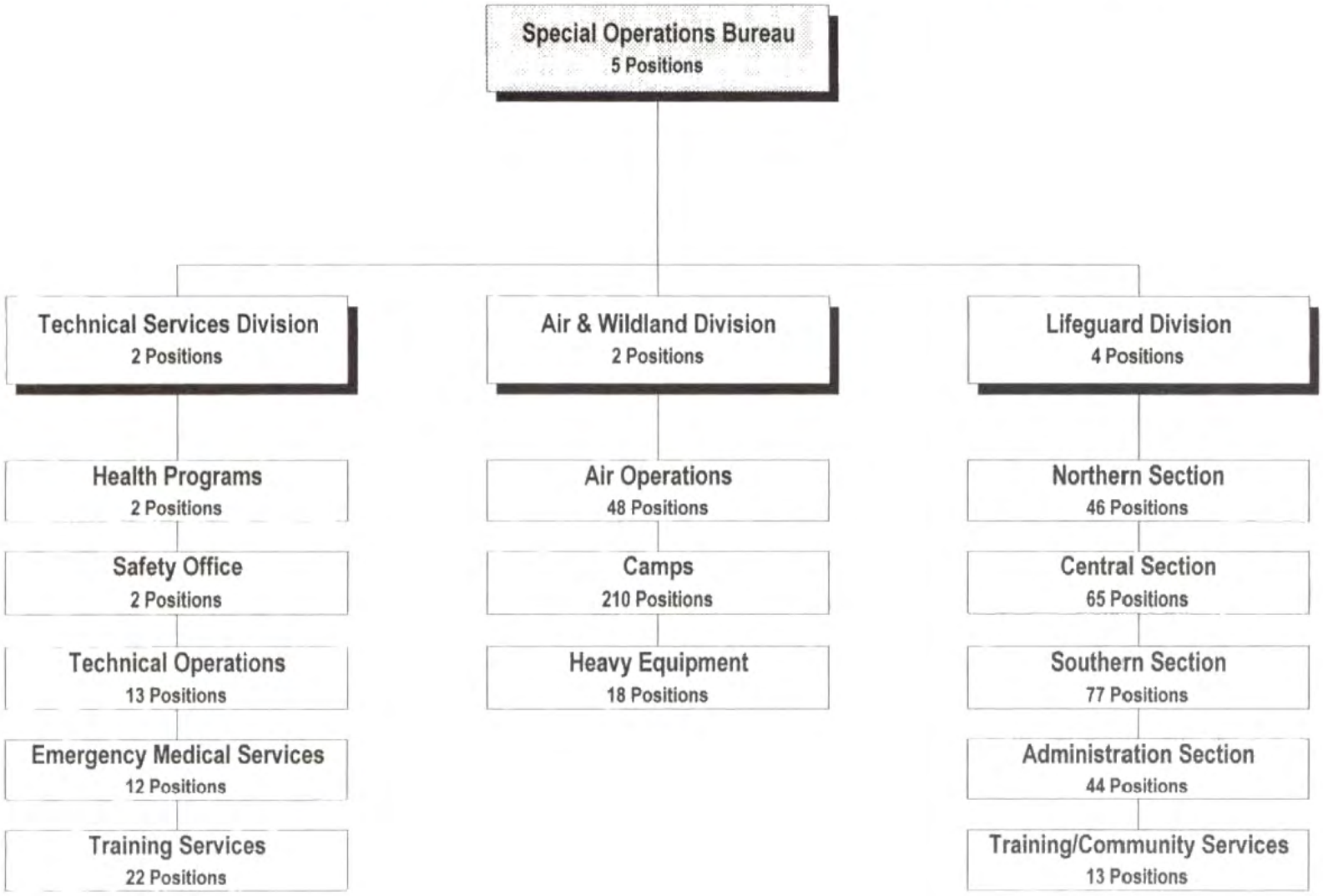
P. MICHAEL FREEMAN, FIRE CHIEF

Total 1999-00 Proposed Budget Positions = 3,807



LOS ANGELES COUNTY FIRE DEPARTMENT
SPECIAL OPERATIONS BUREAU

Total 1999-00 Proposed Budget Positions = 585



GRAND JURY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 72,908	$ 139,000	$ 139,000	$ 240,000	$ 142,000	$ 3,000
SERVICES & SUPPLIES	357,859	424,000	424,000	567,000	436,000	12,000
OTHER CHARGES	55,063	24,000	24,000	24,000	21,000	-3,000
GROSS TOTAL	$ 485,830	$ 587,000	$ 587,000	$ 831,000	$ 599,000	$ 12,000
REVENUE	18,959	12,000	12,000	12,000	12,000	
NET COUNTY COST	$ 466,871	$ 575,000	$ 575,000	$ 819,000	$ 587,000	$ 12,000
BUDGETED POSITIONS	2.0	2.0	2.0	4.0	2.0	
REVENUE DETAIL						
MISCELLANEOUS	$ 18,959	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$
TOTAL	$ 18,959	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To make inquiry into all public offenses committed or triable within the County and to present them to the courts by indictment. The Grand Jury investigates and reports on the operations, accounts, and records of County departments and any special legislative district or other districts in the County, created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects funding essentially at the 1998-99 level and includes funding for negotiated increases in salaries and employee benefits, and an adjustment in rent charges.

Critical Needs

The Grand Jury requires funding for one Administrative Assistant III and a Senior Typist Clerk to improve administrative and juror coordination support. Additional services and supplies funding of $143,000 is needed to restore the Grand Jury's audit function to the level of service provided prior to the budget cuts of recent years, which caused the Grand Jury to scale back projects and limited their ability to meet audit objectives.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Workload/Output				
Indictments issued	40	35	40	40
Defendants indicted	85	81	100	100
Investigative hearings held	3	4	6	6
Subpoena duces tecum	12	40	10	10
Contract audits	4	4	4	5
Citizen complaints	98	81	60	70

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 15,000	$ --	$ 15,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ --	$ --	$ --	--
	Miscellaneous Adjustments: Reflects a $9,000 increase in printing and rent costs, which is offset by a reduction in employee benefits including retiree health insurance and retirement debt service.			
3.	$ (-3,000)	$ --	$ (-3,000)	--
	Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 12,000***	***$ 0***	***$ 12,000***	***0.0***

GRAND JURY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	115,000	115,000	118,000	3,000
Employee Benefits	24,000	24,000	24,000	0
Total Salaries and Employee Benefits	139,000	139,000	142,000	3,000
Services & Supplies				
Communications	5,000	7,600	5,000	0
Jury and Witness Expense	117,000	117,000	117,000	0
Maintenance-Bldgs & Improv	24,000	24,300	24,000	0
Office Expense-Other	9,000	5,600	9,000	0
Professional & Spec Svcs	185,000	220,500	185,000	0
Publications & Legal Notice	4,000	4,000	9,000	5,000
Rents & Leases-Bldg & Improv	0	1,000	4,000	4,000
Rents & Leases-Equipment	4,000	4,000	4,000	0
Trans & Travel-Auto Mileage	36,000	0	39,000	3,000
Trans & Travel-Other	2,000	2,000	2,000	0
Utilities	38,000	38,000	38,000	0
Total Services & Supplies	424,000	424,000	436,000	12,000
Other Charges				
Capital Lease Payments	24,000	24,000	21,000	(3,000)
Total Other Charges	24,000	24,000	21,000	(3,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***587,000***	***587,000***	***599,000***	***12,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	587,000	587,000	599,000	12,000
REVENUES				
Miscellaneous	12,000	12,000	12,000	0
TOTAL REVENUES	12,000	12,000	12,000	0
NET COUNTY COST	***575,000***	***575,000***	***587,000***	***12,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: GRAND JURY

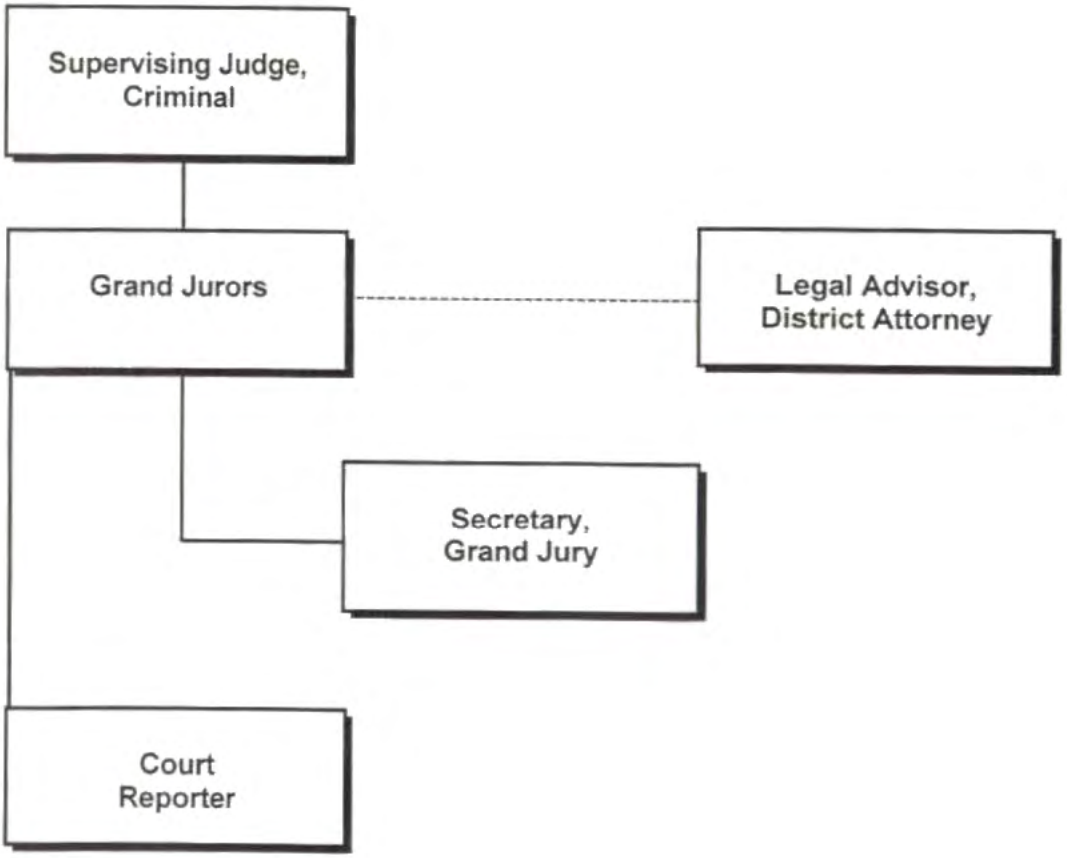
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Investigation of Public Offenses and County Departments	$599,000	$0	$12,000	$587,000	$599,000	($12,000)	2.0

Mandatory Program - Article 1, Section 23, Constitution of California.

Make inquiry into all public offenses committed or triable within the County and present them to the courts by indictment. Also investigate and report on the operations, accounts, and records of County departments and any special legislative districts in the County created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts.

Total	**$599,000**	**$0**	**$12,000**	**$587,000**	**$599,000**	**($12,000)**	**2.0**

GRAND JURY
1999-2000 Organizational Chart



HEALTH SERVICES
MARK FINUCANE, DIRECTOR

HEALTH SERVICES SUMMARY
INCLUDING GENERAL FUND AND HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 1,158,960,544	$ 1,255,065,000	$ 1,309,232,000	$ 1,367,039,000	$ 1,391,136,000	$ 81,904,000
SERVICES & SUPPLIES	1,051,266,114	1,109,894,000	1,068,492,000	1,111,204,000	1,113,679,000	45,187,000
LESS EXPENDITURE DIST	50,375,292	53,581,000	53,581,000	54,732,000	52,939,000	-642,000
TOTAL SVCS & SUPP	1,000,890,822	1,056,313,000	1,014,911,000	1,056,472,000	1,060,740,000	45,829,000
OTHER CHARGES	799,522,928	718,909,000	705,217,000	611,029,000	611,029,000	-94,188,000
FIXED ASSETS - EQUIP	2,732,553	6,158,000	7,754,000	2,244,000	2,244,000	-5,510,000
OTHER FINANCING USES	1,125,933,450	1,060,705,000	953,853,000	852,865,000	918,836,000	-35,017,000
GROSS TOTAL	$ 4,088,040,297	$ 4,097,150,000	$ 3,990,967,000	$ 3,889,649,000	$ 3,983,985,000	$ -6,982,000
LESS INT TRANSFERS	25,962,164	51,141,000	63,528,000	65,382,000	66,184,000	2,656,000
NET TOTAL	$ 4,062,078,133	$ 4,046,009,000	$ 3,927,439,000	$ 3,824,267,000	$ 3,917,801,000	$ -9,638,000
DESIGNATIONS/SB 855	102,305,000	179,195,000				
TOTAL RESERVES	102,305,000	179,195,000				
TOT FINANCING REQMTS	4,164,383,133	4,225,204,000	3,927,439,000	3,824,267,000	3,917,801,000	-9,638,000
FUND BALANCE	125,660,000	98,805,000	98,805,000			-98,805,000
CANCEL RESERVES/DESIG	2,170,041	54,462,000	1,957,000	224,481,000	253,933,000	251,976,000
REVENUE	3,682,010,391	3,623,931,000	3,388,098,000	3,149,804,000	3,211,843,000	-176,255,000
NET COUNTY COST	$ 354,542,701	$ 448,006,000	$ 438,579,000	$ 449,982,000	$ 452,025,000	$ 13,446,000
POSITIONS	21,811.1	23,171.7	23,171.7	22,915.3	23,301.6	129.9

Mission Statement

The mission of the Los Angeles County Department of Health Services (DHS) is to protect, maintain, and improve the health of the community.

On behalf of the community, DHS assesses health needs, develops policies to address those needs, assures prevention and controls communicable diseases, manages harmful agents in the environment, encourages healthy behavior, and provides health promotion and preventive services.

DHS assures that, to the extent resources are available, the medically indigent and others who choose the County for their care have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

DHS is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals.

1999-2000 Budget Message

The 1999-2000 Proposed budget has been developed based on the continued progress of various initiatives begun in 1995-96 with the 1115 Waiver Medicaid Demonstration Project. Outpatient care, both in-house and contracted, is expanded and inpatient census continues to decrease as the Department transitions to an ambulatory care-based system for personal health care. For the budget year, the inpatient census is further reduced through a program to minimize inpatient transfers from private hospitals. Public health programs continue to be enhanced in accordance with a UCLA study of DHS public health management and programs. The reengineering project, begun in 1997-98, continues to grow, reducing the overall cost of programs without impact to service levels.

As proposed, the 1999-2000 budget is fully funded with available resources, and includes the minimum amount of local resources required by law ($159.3 million, plus an amount equal to the realignment vehicle license fees, $296.7 million, minus the County resources allocated to health-related capital projects, $4.0 million).

Certain revenues included in the proposed budget are somewhat precarious, and will require State legislation or federal approval in order to be realized. We will be working in Sacramento and Washington on these issues.

Background

As the second largest public health system in the nation, DHS continues to be the primary safety net for meeting the health needs of an increasing population, in a County that has an estimated population of 9.8 million people. Nearly 31 percent of this population up to the age of 64 are medically uninsured, the highest rate in the State and in the 30 largest metropolitan areas nationwide, and almost one quarter of those uninsured are children. DHS provides nearly 45 percent of all uncompensated hospital-based health care in the State of California.

Faced with a $655 million gap in 1995-96, the State of California and the County DHS were approved by the federal Health Care Financing Administration (HCFA) to conduct a demonstration project under the authority of Section 1115 of the Social Security Act ("1115 Waiver"). The Department received first-year funding of $364 million from the federal government and, pursuant to State law, $50 million from the Metropolitan Transportation Authority. The Department closed the remaining gap through program and administrative curtailments.

In 1996-97, DHS was able to sustain its reduced level of operations through the carryover of significant operating surplus from 1995-96, and a savings in retirement costs due to excess LACERA earnings. During that time period, DHS reduced budgeted hospital inpatient census from 2,595 to 2,073, increased outpatient primary care access from 39 County-operated health centers and 6 comprehensive health centers to over 120 County and privately operated sites, and saved $19 million at Rancho Los Amigos Medical Center by reengineering its operations.

In 1997-98, the third year of the 1115 Waiver, the Department continued its expansion of ambulatory care, and closed its substantial budget gap primarily by committing to reengineering $94.3 million in operational costs. That year's operations produced a year-end surplus through a combination of reengineering savings and receipt of unanticipated revenues, most significantly from a two-year program providing relief from the OBRA '93 cap (which, under federal law, limits Medicaid revenues).

For 1998-99, the Department increased its investment in public health (about $10 million), and continued its transition from inpatient- to outpatient-based care. By committing to a reengineering savings of about $83 million, and again benefitting from the OBRA cap relief, the Department's budget anticipated leaving a year-end fund balance of $100.8 million, plus an additional $26.9 million from the prior year available to fund future fiscal years. At the present time, DHS foresees only $40.7 million in actual reengineering savings, but due to various savings and overrealized revenues, is able to leave $253.9 million available fund balance, including $129.2 million set aside in 1996-97 and 1997-98, to help finance the budget year.

Explanation of the Proposed Budget

The 1999-2000 Proposed budget for the Department of Health Services represents the fifth and final year of the 1115 Waiver Demonstration Project. As presented, the proposed budget reflects the Department's top priorities of ambulatory care expansion (part of restructuring under the 1115 Waiver) and public health expansion. In addition, the budget includes a further reduction in inpatient census, a continued expansion of information systems development projects, and further progress in reengineering savings.

Restructuring under the 1115 Waiver

The 1115 Waiver Medicaid Demonstration Project is a partnership of County, State and federal officials to address the County's fiscal crisis by helping to stabilize the County health care system, and by fostering a unique restructuring process that is responsive to the needs of the community within the evolving health care environment. The 1115 Waiver is providing a national testing ground for the transformation of a large, decentralized public health care system into an integrated system that will focus on the provision of comprehensive outpatient and preventive health care to Medicaid and indigent populations through both public and private providers.

Originally offered by the President in October 1995, the 1115 Waiver was amended to provide five years of funding, through June 30, 2000. Under the Waiver, the Department of Health Services developed a Project Management Plan providing specific elements of what the County health system will look like at the end of the Waiver, with measurable objectives, milestones, time lines and cost estimates for achievement, as well as a post-Waiver strategy planning process to develop a long-range plan for a sustainable design for the health system.

Included in the fund balance that finances the 1999-2000 budget is $34.5 million based on the assumption that HCFA will approve the Department's request for expansion of Waiver funding for 1998-99 to include a match for hospital-based outpatient care. Whereas, in previous years, financing under the OBRA '93 cap was consumed through the SB 1255 Medicaid Supplemental Payments program, the two-year OBRA cap relief (1997-98 and 1998-99) has provided additional "room" that the Department does not believe can be accessed under the SB 1255 program. Therefore, they plan to seek HCFA approval of a match for hospital-based outpatient care, for 1998-99 only. (Because it is assumed that the OBRA cap relief will expire for the budget year, the hospital outpatient care match program will not increase financing for 1999-2000.)

The two primary objectives of the Waiver's goal, expansion of outpatient access and reduction of inpatient census, are discussed below.

- **Expansion of Outpatient Capacity**

  The 1115 Waiver Project Management Plan charges the Department to increase outpatient access by 50 percent by the end of the budget year. Geographic access has improved dramatically since the beginning of the Demonstration Project (from 45 County sites to over 150 County and Public/Private Partnership sites), and ambulatory care visits have increased 14 percent.

  In addition to countable visits, the Department's focus has been to increase access, while improving health status, through nurse visits (patient care service provided by a nurse), telephone contact (for pharmacy refills, lab results, and case management) and other services. Additionally, the Department is increasing the amount of time that medical school faculty, and interns and residents, are spending in the health centers and comprehensive health centers.

  Further, in order to accomplish the expansion, DHS has increased financing for County-operated clinics, as well as initiated a program to provide funding for private sector partners providing primary care to indigent patients. The proposed budget for 1999-2000 includes $46.7 million to support private partners under the Public/Private Partnership program, which was implemented with the 1115 Waiver.

In mid-year 1998-99, the Board approved $8.0 million to expand outpatient care, in addition to the amount that had been budgeted. Utilizing data from the 1997 Los Angeles County Health Survey and other information, the Department distributed the planned $8.0 million funding among eight Services Planning Areas through a needs based formula. The services to be augmented were then determined through a community-based planning process. The 1999-2000 proposed budget includes $20.8 million in funding, partially revenue-offset, to annualize the services expanded under the current year's plan.

Also in 1998-99, the Board of Supervisors approved an expansion of the Waiver Demonstration Project at various County schools, under a new Healthy Students Partnership program. If approved by HCFA, the Healthy Students Partnership will increase school-based ambulatory care by about $85.2 million annually. Although this additional federal money, and the local match provided by school districts, is not included in the County's budget, it is an important increase to the Demonstration Project, and to ambulatory care services in the County.

- **Census Reductions**

Under the Waiver, the Department of Health Services committed to a reduction of inpatient census from 2,595 budgeted in 1994-95 to a revised goal of 1,837 for 1999-2000. In the past three years, the census reductions have been achieved without curtailments.

For the budget year, the planned census reduction (from 1,853 estimated in the current year to 1,782 in 1999-2000) is achieved through various increases in census and a curtailment in the number of transfers accepted from non-County hospitals. Currently, transfer patients are accepted whenever an appropriate bed is available; under the proposed system, transfers will be accepted only when a higher level of care is necessary, that the transferring hospital cannot provide. It is anticipated that over 31,000 patient days will remain in private hospitals (average daily census of 87), resulting in no overall diminution of service to the community, but rather a change in the provider of the service. In order to reduce the impact on private hospitals, the Department of Health Services is exploring expansion of the use of the Physician Services and Hospital Services Special Funds, which currently carry balances of $9.6 million and $14.3 million respectively. (See the Special Funds section, in Volume 2 of this Proposed Budget, for further information on these two funds.)

If the transfer reduction proposal is implemented, the total census reduction through the end of the 1115 Waiver will be 69 percent of the 1994-95 budgeted census of 2,595, as follows:

	1994-95 Adopted Budget	1998-99 Adopted Budget	1998-99 Estimate	1999-2000 Proposed Budget
LAC+USC Medical Center	1,040	770	765	727
Harbor-UCLA Medical Center	432	340	341	323
Martin Luther King, Jr./Drew Med. Ctr.	334	267	267	258
Olive View/UCLA Medical Center	310	205	198	192
Rancho Los Amigos Medical Center	377	207	204	207
High Desert Hospital	102	75	78	75
Total	2,595	1,864	1,853	1,782

Information Systems Plan

As part of the 1115 Waiver Project Management Plan, the Department developed a plan for upgrading information systems in order to meet the changing needs of the health care system. The plan included $132 million for a number of new projects. The Department has done a significant amount of work in the current year in order to update that plan to better meet their mission given the changing technology environment, and at a reduction in total cost. The current Project Management Plan information systems plan, at a cost of $90 million over the seven-year period from 1997-98 through 2003-04, includes eleven projects, which will all be complete at the end of 2003-04.

The projects include adoption of departmentwide standards and interfaces, data capture, warehousing and security, and programming for cost accounting and managed care needs. The 1999-2000 cost for these projects is budgeted at $19.3 million.

In addition to the projects included in the Waiver Project Management Plan, the Department's Information Systems Plan includes projects relating to Y2K compliance, clinical resource management, further development of the Compucare system, and other systems development. The total for these projects for the period 1997-98 through 2003-04 is $130.3 million, with $30.4 million in the budget year.

In addition to the above development projects, the Department estimates costs for ongoing information systems operations to be $79.7 million for 1999-2000, an increase of $6.4 million and 12.5 positions from the current year. The requested increase is included in the proposed budget, but implementation will be delayed until project plans are approved.

At this time, the information systems plan does not include systems development, and the proposed budget does not project costs, for Public Health systems, including systems to support Alcohol and Drug and AIDS Programs; the Department is developing a strategic plan for those additional systems.

Public Health Restructuring

The 1999-2000 proposed budget provides additional funding to annualize partial year positions in the 1998-99 budget, and fully funds the Board-ordered Office of Women's Health, which emanated from the 1997 Los Angeles County Women's Commission Health Policy Summit. It fully implements the multi-disciplinary teams in each of eight Service Planning Areas (SPAs) led by the Area Health Officers, and implements community based planning for public health in each SPA.

Progress in Reengineering

After a significant amount of effort to achieve up to $294 million in reengineering savings, the Department of Health Services (in conjunction with the Auditor-Controller and the Chief Administrative Office) has determined that the target is not feasible. It was determined that the benchmarks used to establish the target were not reasonable, and while it would be counter-productive to develop new benchmarks for the reengineering process, DHS should institutionalize reengineering by making it part of the culture and practice of its facilities. Savings are estimated to be about $40.7 million for 1998-99. The proposed budget for 1999-2000 includes $70.9 million in estimated savings, including $9.5 million in "pipeline" projects that have not yet been approved.

Balancing the Proposed Budget

In addition to the assumption that HCFA will provide $34 million for 1998-99 hospital indigent care match (see the "Restructuring under the 1115 Waiver" section above), the Proposed budget reflects two uncertain revenues:

- Based on the State's estimates of the reduction in cigarette sales based on special purpose increases in tobacco taxes, the Proposed budget includes a reduction of $27.6 million in the amount of funding from State tobacco taxes provided through the California Healthcare for the Indigent Program (CHIP). To offset a part of that loss, the proposed budget assumes that the State will provide a backfill of $6.2 million.

- The budget assumes that the State will again reduce its fee to administer the Disproportionate Share Hospital (DSH) program, by half the total remaining fee of $114 million statewide. Assuming that the County will share the benefits of any reduction of this fee with the private sector, a reduction of half ($57 million) would yield the Department of Health Services $11.4 million.

Finally, the Department of Health Services has proposed to reduce its budgeted expenditures for fixed assets and LAC-CAL leases by $7.8 million, and agreed to limit inpatient transfers from private hospitals (discussed above under "Census Reductions").

Not Included in the Proposed Budget

Although the Director of Health Services made previous commitments to expand ambulatory care services (by an additional $21 million) and public health (by an additional $10 million), the financial constraints of the budget have limited those expansions to $13.2 million and $3.3 million, respectively. In addition, a pilot project to contract out up to 50 inpatient beds at LAC+USC Medical Center, in order to test whether the private sector could respond to the smaller 600-bed replacement hospital scheduled for occupancy in February 2008, has been postponed indefinitely.

The proposed budget does not include the potential adverse impact of the new "Rule 38" change in medical eligibility determination, pending completion of an evaluation of the issue by the Department of Public Social Services. Further, the potential impact of Medicaid managed care is pending the completion of a study currently in process by Phoenix Healthcare Consulting and County staff. It is anticipated that the study will be completed by April 30, 1999.

In accordance with Board instruction, we have not assumed any potential revenues from the tobacco tax settlement or the Proposition 10 tobacco tax increase program. In addition, the proposed budget does not assume any potential revenue from President Clinton's proposed program to augment indigent health care by $1 billion.

Multi-Year Budget Planning

The 1999-2000 proposed budget includes a significant level of financing from one-time resources or revenues that expire at the end of the budget year. The two primary sources of these expiring resources are $253.9 million in fund balance and $231.8 million in 1115 Waiver revenues. In addition, short-term LACERA savings are anticipated to be phased out within three to four years and a potential payback of first-year Waiver funding ($125 million) could be required as early as 2000-01.

The Department and the Chief Administrative Office have engaged in a planning effort to extend the 1115 Waiver beyond its current expiration date of June 30, 2000, and expect to submit an extension request in Spring 1999.

While the Department has taken substantial steps to provide more appropriate health care at a lower cost by shifting its focus toward prevention and primary care, both the State and federal revenue structure and the pressures of unmet demand continue to place enormous strain on the County's health care resources. Careful planning, further reform of DHS operations, and focusing of DHS resources are the best strategies to position DHS to seek extension of the 1115 Waiver. Even with this post-Waiver strategy, we anticipate that the Department will need to seek additional revenues as well as Medicaid financing reform, or face curtailments in health care services to the community within the next few years.

Critical Needs

The Department of Health Services has identified a number of critical unmet needs that are not proposed for funding at this time. In priority order, as defined by the Director, they are:

- $9.3 million to be invested in outpatient expansion. The 1115 Waiver Project Management Plan outlined additional investments to be made each year, and the Department of Health Services has limited its planned 1999-2000 expansion because of limited resources. Plans for the additional funding will be further defined based on the community planning process, and program-generated revenue added to provide for approximately $15 million in additional outpatient services.

- $6.7 million to be invested in public health programs, based on a commitment by the Director of Health Services to expand public health by $20 million over two years to implement the UCLA Report's recommendations to restructure and revitalize the Department's basic public health programs and services. These funds would be spent for additional information systems and for training and further organizational development.

- $5.0 million to support an $18.3 million restoration of expenditures for hospital inpatient services. The reduction is proposed as a budget-balancing mechanism.

- $12.8 million for a pilot project to establish agreements with nonprofit and other private hospitals to provide inpatient services for indigent patients, in order to allow DHS to evaluate the feasibility of contracting for inpatient services. The pilot project would include contracting for 25 acute care beds and 25 transitional inpatient care beds.

- $1.0 million for expanded workload needs, including budget and fiscal control, financial policy and procedure review, revenue services administration, and pharmacy oversight.

- $4.2 million to restore a one-time deferral of fixed assets and new LAC-CAL lease purchases. The reduction is proposed as a budget balancing mechanism.

- $4.0 million to refurbish the emergency room at Olive View/UCLA Medical Center. The layout of the current emergency room creates problems with patient confidentiality and privacy, and results in some patients leaving prior to treatment.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated [1]	1999-2000 Projected
Workload/Output				
Average Daily Census[2]	1,962	1,844	1,853	1,782
Hospital Emergency Room Visits[3]	425,789	393,133	385,739	385,739
Outpatient Visits				
Hospital Outpatient[3]	1,132,713	1,122,110	1,146,440	1,150,831
Comp. Center/Health Center Visits[4]	832,518	858,952	1,027,542	1,158,758
Public/Private Partnership Visits	124,799	299,107	493,587	559,835
General Relief Visits	74,060	115,596	87,500	87,500
Total Outpatient Visits	2,164,090	2,395,765	2,755,069	2,956,924
Community Health Plan Members				
Medi-Cal	27,086	42,430	98,949	95,616
Healthy Families	–	–	1,612	2,021
Public Health Visits[5]	382,406	385,203	491,100	492,000
Environmental Health Inspections	330,018	374,878	400,000	400,000
Efficiency				
Average Accounts Receivable Days Outstanding				
LAC+USC	150	154	170	142
Harbor/UCLA	119	134	139	131
King/Drew	129	145	163	121
Rancho Los Amigos	215	238	216	165
Olive View/UCLA	107	94	86	85
High Desert Hospital	186	173	194	141
Effectiveness/Outcome				
Average Hospital Length of Stay (days)	6.2	5.9	5.9	5.9
Immunization Levels of Kindergarten Enrollment	93%	67% [6]	75%	80%

Explanatory Notes
(1) Reflects facility forecasts, including actual data through December 1998.
(2) Projected census for 1999-2000 includes proposed reduction of inpatient transfers.
(3) Hospital emergency room and outpatient visits exclude psychiatric visits.
(4) Comprehensive health centers and health centers ambulatory care visits, excluding public health visits.
(5) Public health visits include immunizations, tuberculosis reading and testing, sexually transmitted disease testing, communicable disease triage, AIDS testing and HIV early detection.
(6) The decrease in measured immunization level is due to a change in the kindergarten entry immunization requirements that became effective August 1997.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 21,763,000	$ (-26,000,000)	$ 47,763,000	(-261.2)

Reengineering: Reflects an estimated reduction from the 1998-99 projected savings of $83 million to reflect actual experience, plus new savings to be achieved in 1999-2000, including $9.5 million in "pipeline" projects, net of project-related revenues and "OBRA" loss..

2.	$ 16,215,000	$ 3,087,000	$ 13,128,000	165.3

Outpatient Expansion: Reflects annualization of the 1998-99 outpatient care plan, which was budgeted at one-twelfth of a year, as well as annualization of the $8.0 million (NCC) ambulatory care plan approved by the Board on February 2, 1999. This latter expansion will increase primary, specialty and dental care based on a community planning process. Except for the implementation of an 1115 Waiver project ($0.1 million and 2.0 new positions) to provide case management for high utilizers and patients with chronic medical conditions in the Antelope Valley, no new expansion is financed in the proposed budget.

3.	$ 24,671,000	$ 20,755,000	$ 3,916,000	247.5

Public Health Expansion: Reflects $3.3 million in net County funding to annualize the Board-approved 1998-99 public health expansion (except for positions which have not yet been filled), as well as other increases, including: appropriation funded by AIDS and Alcohol and Drug grant increases; additional Children's Medical Services therapy, nursing compliance, caseload, and financial eligibility costs (fully revenue offset), and an increase of $1.1 million in County resources to backfill an expiring immunization grant.

4.	$ 25,488,000	$ 13,274,000	$ 12,214,000	30.0

Information Systems Development: Reflects additional financing for further expansion of the information systems capabilities of the Department of Health Services, including $8.7 million for projects necessary to implement the 1115 Waiver Project Management Plan, $8.6 million to expand the Compucare system, $0.6 million for other systems development, and $7.6 million for unidentified needs.

5.	$ 2,473,000	$ 3,771,000	$ (-1,298,000)	--

Increase in Community Health Plan: Reflects an increase in Community Health Plan revenue to incorporate the expected outcomes of the Phoenix financial analysis, due to the Board by April 30, 1999, as well as the additions of revenue associated with the Healthy Families program. Based on projections developed by Phoenix Healthcare Consulting, the CHP anticipates over 98,000 Medi-Cal and 1,000 Healthy Families members in July 1999, dropping to less than 94,000 (Medi-Cal), and growing to 3,200 (Healthy Families), by June 2000.

6.	$ 2,865,000	$ 2,300,000	$ 565,000	33.7

Board-Approved Program Changes: Reflects additional costs and revenues related to Board-approved programs and projects. These include: the addition of seven beds at High Desert Hospital and $1.3 million in appropriation (fully revenue-offset) for detention and treatment of tuberculosis patients, as approved by the Board on December 21, 1998; a fully revenue-offset increase in staffing and other costs to serve State Prison and federal Immigration and Naturalization Service (INS) detainees ($0.6 million); a further increase in the MLK/Drew Trauma Center, to staff three of the remaining six beds in January 2000; staffing for the Medi-Cal hotline; and various other adjustments.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
7.	$ (-5,950,000)	$ (-2,000,000)	$ (-3,950,000)	--

SB 1953 Seismic Repair Funding: Reflects the deletion of one-time costs of a program to conduct seismic evaluations of County hospital buildings in accordance with the requirements of SB 1953. The revenue reduction is the estimated OBRA impact of the change.

8.	$ (-737,000)	$ (-2,523,000)	$ 1,786,000	17.8

Other Proposed Program Changes: Reflects a deletion of 18.3 positions and other costs for breast cancer detection and treatment due to the expiration of the grant funding the program; addition of a new Title X family planning program, targeting special populations in the Antelope Valley (fully revenue-offset); the addition of 36.0 positions at Rancho Los Amigos Medical Center for therapy programs.

Other Changes				
1.	$ 65,488,000	$ 26,720,000	$ 38,768,000	--

Salaries Cost of Living Increase: Reflects funding for negotiated increases in salaries and employee benefits, as well as a reduction of $2.2 million in variable employee benefits to reflect experience. Although experience in 1998-99 shows a substantial overexpenditure in overtime, the Director of Health Services has committed to holding overtime to within budget for 1999-2000.

2.	$ 9,369,000	$ 3,651,000	$ 5,718,000	--

LACERA Payment: Reflects the second of five phased-in retirement payments, consistent with the Chief Administrative Officer's plan to reduce the County's reliance on LACERA excess earnings.

3.	$ 3,445,000	$ --	$ 3,445,000	--

Contracts and Purchase Order Costs: Reflects anticipated increases in costs related to consumer goods and contracts, based on an assumed 1.8 percent increase in the Consumer Price Index for Urban Consumers (CPI-U).

4.	$ (-3,952,000)	$ (-1,733,000)	$ (-2,219,000)	--

Medical Malpractice Costs: Reflects a decrease in medical malpractice costs, based on claims anticipated to be paid in the budget year.

5.	$ --	$ (-27,550,000)	$ 27,550,000	--

Tobacco Tax Reduction: Reflects a reduction of $27.6 million in anticipated tobacco taxes under the California Healthcare for the Indigent Program (CHIP), based on State estimates of the decrease in tobacco consumption because of both the new Proposition 10 tobacco tax and the increase in tobacco prices due to the national tobacco lawsuit settlement, but also a depletion of the CHIP reserve in 1998-99, which had been used in recent years in part to limit reductions to local CHIP-supported programs. (The reduction is offset by an assumed backfill of $6.2 million to be provided by the State, if the County is successful in legislative efforts to secure a backfill, shown below in Balancing Plan Change 4).

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
6.	$ (-19,508,000)	$ (-7,828,000)	$ (-11,680,000)	--

Reduction in General County Overhead: Reflects a decrease in charges to the hospital enterprise funds for general County overhead, based on a revised methodology by the Auditor-Controller for allocating unbilled overhead to the various funds. The revenue loss is the estimated OBRA impact of the cost decrease.

7.	$ --	$ 118,649,000	$ (-118,649,000)	--

Fund Balance/Cancellations Changes: Reflects an increase in budgeted fund balance, from $100.8 million in 1998-99 (shown in the Health Services Summary on page 26 as $98.8 million fund balance and $2.0 million cancellations) to $219.4 million (cancellations) in the budget year. The funds are generated from $26.9 million in year-end surplus designated for future years' use from 1996-97, $102.3 million from 1997-98, less $54.5 million used in the current year, and $144.7 million generated in the current year (shown in the Summary as a designation). An additional proposed increase in fund balance ($34.5 million) is included in the Department's Balancing Plan Change 3, below, so that the total fund balance/cancellation for 1999-2000 is proposed to be $253.9 million.

8.	$ (-156,891,000)	$ (-208,297,000)	$ 51,406,000	--

Other 1115 Waiver/SB 855/SB 1255 Adjustments: Reflects the maximization of the 1115 Waiver and SB 855 (Disproportionate Share Hospital or DSH) funding within the limits imposed by the federal OBRA '93 cap. Also reflects the $8 million reduction in DSH Administrative Fee in accordance with the 1998-99 State budget. In addition, this change reflects the remaining loss of SB 1255 (Medi-Cal Supplemental Payments) program due to the elimination of the two-year program of 175 percent OBRA cap relief and a $1.6 million increase in 1115 Waiver administrative cost reimbursement.

9.	$ --	$ 719,000	$ (-719,000)	--

Other Revenue Changes: Reflects a reduction of $1.0 million in assumed revenues from the Department of Mental Health (DMH) for mental health services performed in County hospitals. The DHS budget continues to reflect $4.0 million more revenue from DMH than is reflected in that department, and substantially less than the cost of services provided by DHS for DMH. Also reflects a reduction of $1.0 million in realignment sales tax to reflect actual experience, an increase of $3.0 million in SB 612 fines utilized in County hospitals, and other miscellaneous changes.

10.	$ 59,308,000	$ 52,336,000	$ 6,972,000	116.8

Miscellaneous Cost/Revenue Changes: Includes a $2.6 million increase in costs of commercial paper issued for the LAC+USC Replacement Project, a $0.3 million decrease in capital leases, a $0.3 million decrease in PIF loan payments, accounting changes associated with changes in billings among various Health Services budget units, a 68.0 position increase for Information Systems staffing, consistent with the budget adjustment approved by the Board September 15, 1998, a 9.0 position increase to bring contracted patient transportation services in-house, 26.1 position increase for spreadsheet reconciliation, and other miscellaneous changes.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Balancing Plan				
1.	$ (-9,891,000)	$ (-5,691,000)	$ (-4,200,000)	--

Freeze Fixed Assets and LAC-CAL Purchases: As part of the Department's balancing plan, it is proposed that they freeze all new fixed asset costs and LAC-CAL purchases, a reduction of $7.8 million (plus $2.1 million in intradepartmental charges), with a concomitant loss of revenue, for a net savings of $4.2 million.

2.	$ (-22,800,000)	$ (-11,400,000)	$ (-11,400,000)	--

Assume DSH Administrative Fee Reduction: As part of the Department's balancing plan, it is proposed that they seek legislation to reduce the State's current Disproportionate Share Hospital (DSH) Administrative Fee by $11.4 million (the appropriation reduction includes a "double-count" of $11.4 million in intradepartmental charges).

3.	$ --	$ 34,500,000	$ (-34,500,000)	--

1115 Waiver Hospital Indigent Care Match: Reflects the assumption that the Department will be successful in obtaining HCFA approval to extend the indigent care match to hospital-based outpatient services.

4.	$ --	$ 6,200,000	$ (-6,200,000)	--

Tobacco Tax Backfill: Assumes the backfill of $6.2 million from the State, for the projected $27.6 million tobacco tax loss. This revenue is dependent on the passage of new State legislation.

5.	$ (-18,338,000)	$ (-13,368,000)	$ (-4,970,000)	(-220.0)

Limit Inpatient Transfers: As part of the Department's balancing plan, it is proposed that they limit inpatient transfers for lateral level of care from private hospitals, for a net savings of $5.0 million, and a reduction in budgeted hospital census of 87 beds.

Total	***$ (-6,982,000)***	***$ (-20,428,000)***	***$ 13,446,000***	***129.9***

HEALTH SERVICES GENERAL FUND SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 215,014,709	$ 246,451,000	$ 271,142,000	$ 296,678,000	$ 299,114,000	$ 27,972,000
SERVICES & SUPPLIES	316,421,239	372,448,000	379,379,000	415,426,000	418,872,000	39,493,000
OTHER CHARGES	693,009,317	594,656,000	576,000,000	485,962,000	485,962,000	-90,038,000
FIXED ASSETS-EQUIP	1,469,218	2,874,000	2,872,000	1,381,000	1,381,000	-1,491,000
OTHER FINANCING USES	451,507,493	434,302,000	399,325,000	390,310,000	381,543,000	-17,782,000
GROSS TOTAL	$ 1,677,421,976	$ 1,650,731,000	$ 1,628,718,000	$ 1,589,757,000	$ 1,586,872,000	$ -41,846,000
LESS INTRAFD TRANSFER	25,962,164	51,141,000	63,528,000	65,382,000	66,184,000	2,656,000
NET TOTAL	$ 1,651,459,812	$ 1,599,590,000	$ 1,565,190,000	$ 1,524,375,000	$ 1,520,688,000	$ -44,502,000
REVENUE	1,198,112,324	1,151,584,000	1,126,611,000	1,074,393,000	1,068,663,000	-57,948,000
NET COUNTY COST	$ 453,347,488	$ 448,006,000	$ 438,579,000	$ 449,982,000	$ 452,025,000	$ 13,446,000
BUDGETED POSITIONS	4,292.5	4,560.5	4,560.5	4,894.2	4,883.3	322.8
REVENUE DETAIL						
OTHER LIC & PERMITS	$ 918,515	$	$	$	$	$
FORFEIT & PENALTIES	3,187,908	5,436,000	2,436,000	5,436,000	2,436,000	
PEN/INT/COSTS-DEL TAX	259,746					
INTEREST	48,160				400,000	400,000
OTHER STATE AID-HLTH	540,720					
STATE-OTHER	118,333,829	110,106,000	113,111,000	119,781,000	117,957,000	4,846,000
STATE-REALIGNMENT REV	110,169,282	115,924,000	115,924,000	120,561,000	114,949,000	-975,000
FEDERAL-OTHER	101,386,909	107,816,000	111,040,000	122,312,000	122,312,000	11,272,000
COURT FEES & COSTS	357					
RECORDING FEES	1,712,294					
HEALTH FEES	36,008,660	39,651,000	42,565,000	46,324,000	46,730,000	4,165,000
INSTIT CARE & SVS	27,019,689	49,243,000	49,703,000	48,263,000	51,205,000	1,502,000
EDUCATIONAL SERVICES	632,105					
CHRGS FOR SVCS-OTHER	118,441,677	132,274,000	129,291,000	138,461,000	138,061,000	8,770,000
OTHER SALES	42,295					
MISCELLANEOUS	2,393,868	13,693,000	4,444,000	3,793,000	3,813,000	-631,000
OPERATING TRANSFER IN	2,849,464	5,671,000	5,697,000	6,907,000	8,245,000	2,548,000
OTHER FINANC SOURCES	674,166,846	571,770,000	552,400,000	462,555,000	462,555,000	-89,845,000
TOTAL	$ 1,198,112,324	$ 1,151,584,000	$ 1,126,611,000	$ 1,074,393,000	$ 1,068,663,000	$ -57,948,000

HEALTH SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 41,491,944	$ 44,431,000	$ 53,990,000	$ 58,927,000	$ 59,428,000	$ 5,438,000
SERVICES & SUPPLIES	80,942,417	62,354,000	67,140,000	72,906,000	72,514,000	5,374,000
OTHER CHARGES	1,452,463	3,969,000	3,969,000	3,431,000	3,431,000	-538,000
FIXED ASSETS-EQUIP	528,410	1,392,000	1,392,000	1,171,000	1,171,000	-221,000
OTHER FINANCING USES	731,256	129,000	129,000			-129,000
GROSS TOTAL	$ 125,146,490	$ 112,275,000	$ 126,620,000	$ 136,435,000	$ 136,544,000	$ 9,924,000
LESS INTRAFD TRANSFER	6,590,829	9,534,000	9,534,000	15,192,000	15,192,000	5,658,000
NET TOTAL	$ 118,555,661	$ 102,741,000	$ 117,086,000	$ 121,243,000	$ 121,352,000	$ 4,266,000
REVENUE	106,799,580	122,011,000	116,331,000	119,994,000	116,994,000	663,000
NET COUNTY COST	$ 11,756,081	$ -19,270,000	$ 755,000	$ 1,249,000	$ 4,358,000	$ 3,603,000
BUDGETED POSITIONS	783.4	823.2	823.2	953.7	932.6	109.4
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 3,096,351	$ 5,436,000	$ 2,436,000	$ 5,436,000	$ 2,436,000	$
OTHER STATE AID-HLTH	32,737					
STATE-OTHER	1,476,834	498,000	498,000	597,000	597,000	99,000
COURT FEES & COSTS	357					
INSTIT CARE & SVS	4,127					
EDUCATIONAL SERVICES	632,105					
CHRGS FOR SVCS-OTHER	100,260,492	112,056,000	112,056,000	112,620,000	112,620,000	564,000
OTHER SALES	8,531					
MISCELLANEOUS	1,288,046	2,680,000				
OPERATING TRANSFER IN		1,341,000	1,341,000	1,341,000	1,341,000	
TOTAL	$ 106,799,580	$ 122,011,000	$ 116,331,000	$ 119,994,000	$ 116,994,000	$ 663,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

Health Services Administration provides for the Director of Health Services and staff to administer the Department of Health Services. The organization includes the Office of Clinical and Medical Affairs, fiscal and legislative coordination, 1115 Waiver management, coordination of contracts and grants, emergency medical services and disaster services. Most of the costs of Health Services Administration are distributed to the various budget units and clusters.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99 as well as new reengineering projects, including $0.2 million in "pipeline" projects to be identified. Health Services Administration's total reduction in costs from reengineering is projected to be $2.6 million;
- Implementation of the Department's information systems plan, a continued effort of phased implementation of the information systems needs identified in the 1115 Waiver Project Management Plan to meet the changing needs of the health care system, and various other projects;
- Staffing for the Countywide 800 Hotline to address the Board-approved program to respond to unmet health care needs for uninsured children and youth in Los Angeles County; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

OFFICE OF MANAGED CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 5,109,676	$ 5,053,000	$ 5,537,000	$ 5,866,000	$ 6,341,000	$ 804,000
SERVICES & SUPPLIES	24,597,542	87,260,000	73,676,000	94,544,000	97,444,000	23,768,000
GROSS TOTAL	$ 29,707,218	$ 92,313,000	$ 79,213,000	$ 100,410,000	$ 103,785,000	$ 24,572,000
REVENUE	26,828,093	56,687,000	56,149,000	61,518,000	64,418,000	8,269,000
NET COUNTY COST	$ 2,879,125	$ 35,626,000	$ 23,064,000	$ 38,892,000	$ 39,367,000	$ 16,303,000
BUDGETED POSITIONS	120.4	83.4	83.4	67.4	88.7	5.3
REVENUE DETAIL						
INTEREST	$ 48,160	$	$	$	$ 400,000	$ 400,000
INSTIT CARE & SVS	17,770,217	38,725,000	39,369,000	37,871,000	40,771,000	1,402,000
CHRGS FOR SVCS-OTHER	9,009,716	17,962,000	16,780,000	23,647,000	23,247,000	6,467,000
TOTAL	$ 26,828,093	$ 56,687,000	$ 56,149,000	$ 61,518,000	$ 64,418,000	$ 8,269,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP) and the General Relief Health Care Program. Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries in CalWORKs, eligible beneficiaries of the Healthy Families Program, and certain temporary County employees in a managed care environment, either as a direct service provider or through contracts. In addition, through the General Relief Health Care Program, the County delivers health care to General Relief recipients. OMC provides oversight of the Public/Private Partnership (PPP) contracts for primary, specialty and dental services for the indigent, funded under the 1115 Waiver.

The 1999-2000 recommendations reflect:

- $0.3 million decrease in "pipeline" reengineering projects to be identified;
- A increase in overall funding for managed care administration due primarily to a significant increase in financing available for the PPP program;
- An increase of $9.6 million in net County cost as part of the Department's ongoing expansion efforts in outpatient services, to augment the services provided by the Public/Private Partners. Funding will be distributed among the eight Services Planning Areas through a needs-based formula utilizing the 1997 Los Angeles County Health Survey and other data to define need;
- Implementation of the Department's information systems plan for project development to support OMC's business operations; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

SYSTEMS RECOVERY UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 3,969,699	$ 4,184,000	$ 4,261,000	$ 4,928,000	$ 4,928,000	$ 667,000
SERVICES & SUPPLIES	6,978,059	852,000	6,648,000	5,811,000	5,811,000	-837,000
GROSS TOTAL	$ 10,947,758	$ 5,036,000	$ 10,909,000	$ 10,739,000	$ 10,739,000	$ -170,000
NET COUNTY COST	$ 10,947,758	$ 5,036,000	$ 10,909,000	$ 10,739,000	$ 10,739,000	$ -170,000
BUDGETED POSITIONS	65.8	65.8	65.8	78.0	64.8	-1.0

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The Systems Recovery Unit separates appropriations necessary for the Hospital Financial Systems Recovery Project at Rancho Los Amigos Medical Center and High Desert Hospital. In addition, it includes certain costs relating to oversight of the Compucare project at Martin Luther King, Jr./Drew Medical Center. On full implementation of the new system, this budget unit will cease to exist.

The 1999-2000 recommendations reflect:

- A reduction in needs for services and supplies; and
- Funding for Board-approved salary increases.

OFFICE OF AIDS PROGRAMS AND POLICY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 9,399,071	$ 11,623,000	$ 13,148,000	$ 15,376,000	$ 15,110,000	$ 1,962,000
SERVICES & SUPPLIES	71,246,009	63,539,000	62,015,000	63,380,000	62,983,000	968,000
OTHER CHARGES			2,000	5,000	5,000	3,000
FIXED ASSETS-EQUIP	28,007	2,000				
GROSS TOTAL	$ 80,673,087	$ 75,164,000	$ 75,165,000	$ 78,761,000	$ 78,098,000	$ 2,933,000
LESS INTRAFD TRANSFER	2,636,907	2,746,000	2,746,000	2,710,000	2,710,000	-36,000
NET TOTAL	$ 78,036,180	$ 72,418,000	$ 72,419,000	$ 76,051,000	$ 75,388,000	$ 2,969,000
REVENUE	59,606,546	56,518,000	56,518,000	59,990,000	59,990,000	3,472,000
NET COUNTY COST	$ 18,429,634	$ 15,900,000	$ 15,901,000	$ 16,061,000	$ 15,398,000	$ -503,000
BUDGETED POSITIONS	218.0	237.5	237.5	264.0	263.5	26.0
REVENUE DETAIL						
STATE-OTHER	$ 18,015,419	$ 6,282,000	$ 6,282,000	$ 8,863,000	$ 8,863,000	$ 2,581,000
FEDERAL-OTHER	41,334,524	50,236,000	50,236,000	51,127,000	51,127,000	891,000
CHRGS FOR SVCS-OTHER	212,553					
MISCELLANEOUS	44,050					
TOTAL	$ 59,606,546	$ 56,518,000	$ 56,518,000	$ 59,990,000	$ 59,990,000	$ 3,472,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

The mission of the Office of AIDS Programs and Policy (OAPP) is to gain a better understanding of the human immunodeficiency virus (HIV), to prevent the spread of HIV, and to coordinate services for those who are infected with HIV within Los Angeles County. Primary functions are: to provide staff support for HIV/AIDS planning and policy bodies and community coalitions; to collect, analyze and release HIV-related data; to conduct HIV testing, counseling, referrals, partner notifications, and pre- and post-test counselor training.

The 1999-2000 recommendations reflect:

- Program enhancements funded by $3.5 million in additional financing from the State and federal government, including the addition of Ryan White CARE Act Title II funding; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 7,535,101	$ 8,767,000	$ 9,761,000	$ 11,039,000	$ 10,735,000	$ 974,000
SERVICES & SUPPLIES	78,078,054	101,545,000	114,200,000	121,193,000	122,832,000	8,632,000
OTHER CHARGES	36	9,000	9,000	5,000	5,000	-4,000
FIXED ASSETS-EQUIP	26,901	40,000	40,000	60,000	60,000	20,000
GROSS TOTAL	$ 85,640,092	$ 110,361,000	$ 124,010,000	$ 132,297,000	$ 133,632,000	$ 9,622,000
LESS INTRAFD TRANSFER	4,179,905	26,667,000	37,746,000	33,921,000	33,921,000	-3,825,000
NET TOTAL	$ 81,460,187	$ 83,694,000	$ 86,264,000	$ 98,376,000	$ 99,711,000	$ 13,447,000
REVENUE	78,817,812	85,528,000	83,916,000	95,931,000	97,570,000	13,654,000
NET COUNTY COST	$ 2,642,375	$ -1,834,000	$ 2,348,000	$ 2,445,000	$ 2,141,000	$ -207,000
BUDGETED POSITIONS	162.4	175.4	175.4	183.4	188.4	13.0
REVENUE DETAIL						
STATE-OTHER	$ 20,657,539	$ 24,922,000	$ 24,221,000	$ 25,605,000	$ 25,605,000	$ 1,384,000
FEDERAL-OTHER	48,020,139	47,144,000	45,901,000	56,073,000	56,073,000	10,172,000
INSTIT CARE & SVS	7,535,982	8,932,000	9,438,000	9,438,000	9,438,000	
CHRGS FOR SVCS-OTHER	144,462					
MISCELLANEOUS	347	200,000				
OPERATING TRANSFER IN	2,459,343	4,330,000	4,356,000	4,815,000	6,454,000	2,098,000
TOTAL	$ 78,817,812	$ 85,528,000	$ 83,916,000	$ 95,931,000	$ 97,570,000	$ 13,654,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The Alcohol and Drug Programs Administration (ADPA) provides prevention, treatment, and recovery services. To reduce community and individual problems related to alcohol and drug use, ADPA contracts with community-based agencies to assist Los Angeles County residents in addressing alcohol and drug related problems. ADPA promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention, early intervention, and public policy programs; alcohol and drug detoxification programs; transitional living and alcohol/drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; methadone maintenance programs; alcohol and drug criminal justice treatment programs; Penal Code 1000 drug diversion programs; and drinking driver programs.

The 1999-2000 recommendations reflect:

- Program increases funded by an increase in State Department of Alcohol and Drug Programs revenue and in State Substance Abuse and Treatment Block Grant funds from the federal government, and proposed in the 1999-2000 Governor's Budget;
- A decrease in funding from the Department of Public Social Services for mandatory substance abuse recovery programs for CalWORKs participants to recover from their chemical dependency, because of a decrease in the anticipated level of participation; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

PUBLIC HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 114,308,740	$ 133,622,000	$ 141,877,000	$ 152,096,000	$ 154,543,000	$ 12,666,000
SERVICES & SUPPLIES	48,598,519	51,204,000	49,863,000	51,747,000	51,449,000	1,586,000
OTHER CHARGES	1,082,250	1,671,000	1,671,000	1,904,000	1,904,000	233,000
FIXED ASSETS-EQUIP	776,995	1,285,000	1,285,000	134,000	134,000	-1,151,000
GROSS TOTAL	$ 164,766,504	$ 187,782,000	$ 194,696,000	$ 205,881,000	$ 208,030,000	$ 13,334,000
LESS INTRAFD TRANSFER	2,070,629	1,759,000	2,127,000	2,534,000	2,534,000	407,000
NET TOTAL	$ 162,695,875	$ 186,023,000	$ 192,569,000	$ 203,347,000	$ 205,496,000	$ 12,927,000
REVENUE	106,735,639	109,146,000	107,522,000	110,818,000	110,937,000	3,415,000
NET COUNTY COST	$ 55,960,236	$ 76,877,000	$ 85,047,000	$ 92,529,000	$ 94,559,000	$ 9,512,000
BUDGETED POSITIONS	2,188.2	2,404.9	2,404.9	2,502.4	2,517.0	112.1
REVENUE DETAIL						
OTHER LIC & PERMITS	$ 918,515	$	$	$	$	
FORFEIT & PENALTIES	91,557					
PEN/INT/COSTS-DEL TAX	259,746					
OTHER STATE AID-HLTH	10,454					
STATE-OTHER	45,047,982	45,845,000	45,610,000	43,037,000	43,051,000	-2,559,000
FEDERAL-OTHER	12,032,246	10,436,000	14,903,000	15,112,000	15,112,000	209,000
RECORDING FEES	1,712,294					
HEALTH FEES	36,008,660	39,651,000	42,565,000	46,324,000	46,730,000	4,165,000
INSTIT CARE & SVS	725,990	600,000				
CHRGS FOR SVCS-OTHER	8,453,998	1,801,000		1,801,000	1,801,000	1,801,000
OTHER SALES	33,764					
MISCELLANEOUS	1,050,312	10,813,000	4,444,000	3,793,000	3,793,000	-651,000
OPERATING TRANSFER IN	390,121			751,000	450,000	450,000
TOTAL	$ 106,735,639	$ 109,146,000	$ 107,522,000	$ 110,818,000	$ 110,937,000	$ 3,415,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH & SANITATION	HEALTH

Public Health Services seeks to safeguard and improve the health of all the residents of the County through research and analysis of the health care system, through proposals and policies to improve the system, and through implementation of programs designed to protect the public's health such as immunizations, lead-based paint inspections, restaurant and housing inspections, and anti-smoking campaigns.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, for a total reduction in costs of $0.5 million;
- An additional $3.3 million and 55.4 positions to fund the full-year cost of the 1998-99 expansion of public health consistent with the recommendations of the UCLA Report of Review of Public Health Programs and Services;
- Changes in programs and staffing as a result of changes in grants and fee revenue, including the Board-directed augmentation of Environmental Health's restaurant and housing inspection programs;
- A $1.1 million backfill of net County cost to replace lost federal funding and maintain immunization services at 13 health centers; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

JUVENILE COURT HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 10,937,361	$ 11,658,000	$ 11,025,000	$ 11,464,000	$ 11,445,000	$ 420,000
SERVICES & SUPPLIES	2,460,558	2,293,000	2,470,000	2,294,000	2,294,000	-176,000
OTHER CHARGES	150,748	204,000	204,000	309,000	309,000	105,000
GROSS TOTAL	$ 13,548,667	$ 14,155,000	$ 13,699,000	$ 14,067,000	$ 14,048,000	$ 349,000
LESS INTRAFD TRANSFER	10,483,894	10,435,000	11,375,000	11,025,000	11,827,000	452,000
NET TOTAL	$ 3,064,773	$ 3,720,000	$ 2,324,000	$ 3,042,000	$ 2,221,000	$ -103,000
REVENUE	934,681	1,000,000	1,249,000	1,249,000	1,269,000	20,000
NET COUNTY COST	$ 2,130,092	$ 2,720,000	$ 1,075,000	$ 1,793,000	$ 952,000	$ -123,000
BUDGETED POSITIONS	162.6	162.6	162.6	161.6	161.6	-1.0
REVENUE DETAIL						
OTHER STATE AID-HLTH	$ 497,529	$	$	$	$	$
STATE-OTHER	45,254	642,000	813,000	813,000	813,000	
INSTIT CARE & SVS	357,640	358,000	436,000	436,000	436,000	
CHRGS FOR SVCS-OTHER	34,207					
MISCELLANEOUS	51				20,000	20,000
TOTAL	$ 934,681	$ 1,000,000	$ 1,249,000	$ 1,249,000	$ 1,269,000	$ 20,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

Juvenile Court Health Services is responsible for protecting and promoting the physical well being of juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, and the Department of Children and Family Services' MacLaren Children's Center. Comprehensive health services are provided by the program's staff of physicians, dentists, nurses, pharmacists, health educators, and support personnel.

The 1999-2000 recommendations reflect:

- An increase in financing from the Probation Department to fully fund costs associated with providing health care to youth detained in Probation facilities; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

CHILDREN'S MEDICAL SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 22,263,117	$ 27,113,000	$ 31,543,000	$ 36,982,000	$ 36,584,000	$ 5,041,000
SERVICES & SUPPLIES	3,520,081	3,401,000	3,367,000	3,551,000	3,545,000	178,000
OTHER CHARGES	16,156,974	17,033,000	17,745,000	17,753,000	17,753,000	8,000
FIXED ASSETS-EQUIP	108,905	155,000	155,000	16,000	16,000	-139,000
GROSS TOTAL	$ 42,049,077	$ 47,702,000	$ 52,810,000	$ 58,302,000	$ 57,898,000	$ 5,088,000
REVENUE	34,434,770	33,000,000	36,602,000	41,777,000	39,981,000	3,379,000
NET COUNTY COST	$ 7,614,307	$ 14,702,000	$ 16,208,000	$ 16,525,000	$ 17,917,000	$ 1,709,000
BUDGETED POSITIONS	591.7	607.7	607.7	683.7	666.7	59.0
REVENUE DETAIL						
STATE-OTHER	$ 33,471,726	$ 31,917,000	$ 35,687,000	$ 40,866,000	$ 39,028,000	$ 3,341,000
INSTIT CARE & SVS	625,733	628,000	460,000	518,000	560,000	100,000
CHRGS FOR SVCS-OTHER	326,249	455,000	455,000	393,000	393,000	-62,000
MISCELLANEOUS	11,062					
TOTAL	$ 34,434,770	$ 33,000,000	$ 36,602,000	$ 41,777,000	$ 39,981,000	$ 3,379,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
CALIFORNIA CHILDREN SERVICES

Children's Medical Services is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation and case management, through the California Children Services (CCS) program. Children's Medical Services also includes the Child Health and Disability Prevention (CHDP) Program which provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21.

The 1999-2000 recommendations reflect:

- Additional State funding and 26.0 new positions to support the implementation of AB 3632, which requires the provision and coordination of services to approximately 6,000 children eligible for special education services;
- Additional State funding and 36.0 new positions to meet State guidelines for intensive case management of Medi-Cal eligible children in the CCS caseload;
- 7.0 new positions to meet State guidelines for intensive case management of non-Medi-Cal clients, who comprise 30 percent of the CCS caseload, partially revenue-offset by the State; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

HEALTH CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 674,166,846	$ 571,770,000	$ 552,400,000	$ 462,555,000	$ 462,555,000	$ -89,845,000
REVENUE	674,166,846	571,770,000	552,400,000	462,555,000	462,555,000	-89,845,000
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
OTHER FINANC SOURCES	$ 674,166,846	$ 571,770,000	$ 552,400,000	$ 462,555,000	$ 462,555,000	$ -89,845,000
TOTAL	$ 674,166,846	$ 571,770,000	$ 552,400,000	$ 462,555,000	$ 462,555,000	$ -89,845,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The Health Care budget unit represents funding for the intergovernmental transfer (IGT) required by the State in order to participate in and draw down federal revenue under the Disproportionate Share Hospital (DSH) Supplementary Payment Program (SB 855).

The 1999-2000 recommendations reflect a reduction in the IGT as the result of the conclusion of a two-year 175 percent DSH cap relief program.

REALIGNMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE	109,788,357	115,924,000	115,924,000	120,561,000	114,949,000	-975,000
NET COUNTY COST	$ -109,788,357	$ -115,924,000	$ -115,924,000	$ -120,561,000	$ -114,949,000	$ 975,000
REVENUE DETAIL						
STATE-OTHER	$ -380,925	$	$	$	$	$
STATE-REALIGNMENT REV	110,169,282	115,924,000	115,924,000	120,561,000	114,949,000	-975,000
TOTAL	$ 109,788,357	$ 115,924,000	$ 115,924,000	$ 120,561,000	$ 114,949,000	$ -975,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The Realignment budget unit accounts for Realignment sales tax revenues, which may be used for any County health services programs.

The 1999-2000 recommendations reflect an increase in sales tax revenues, as compared to the amount expected to be received in 1998-99, based on anticipated Statewide economic growth, but a decrease from the 1998-99 budget.

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER FIN USES						
N.E. CLUSTER	$ 134,537,651	$ 178,818,000	$ 182,367,000	$ 174,603,000	$ 174,553,000	$ -7,814,000
COASTAL CLUSTER	51,919,222	72,277,000	56,648,000	63,407,000	61,089,000	4,441,000
SOUTHWEST CLUSTER	66,867,444	89,629,000	77,540,000	65,205,000	53,356,000	-24,184,000
RANCHO LOS AMIGOS	38,769,375	29,532,000	40,686,000	35,133,000	38,974,000	-1,712,000
S.F.VALLEY CLUSTER	40,925,051	48,124,000	39,353,000	40,803,000	48,539,000	9,186,000
ANTELOPE VALLEY CL.	15,452,705	15,793,000	2,602,000	11,159,000	5,032,000	2,430,000
ENT SUBSIDY - SB855	102,304,789					
TOTAL	$ 450,776,237	$ 434,173,000	$ 399,196,000	$ 390,310,000	$ 381,543,000	$ -17,653,000

The General Fund Contribution to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operations of the hospitals, comprehensive health centers, health centers, and rehabilitation centers.

The 1999-2000 recommendations reflect a redirection of net County cost to General Fund public health and ambulatory care programs, backfilled in the Enterprise Fund by additional available fund balance.

HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 943,945,835	$ 1,008,614,000	$ 1,038,090,000	$ 1,070,361,000	$ 1,092,022,000	$ 53,932,000
SVCS & SUPPS	734,844,875	737,446,000	689,113,000	695,778,000	694,807,000	5,694,000
LESS EXP DIST	50,375,292	53,581,000	53,581,000	54,732,000	52,939,000	-642,000
TOT S & S	684,469,583	683,865,000	635,532,000	641,046,000	641,868,000	6,336,000
OTHER CHARGES	106,513,611	124,253,000	129,217,000	125,067,000	125,067,000	-4,150,000
FA - EQUIPMENT	1,263,335	3,284,000	4,882,000	863,000	863,000	-4,019,000
OTHER FIN USES	674,425,957	626,403,000	554,528,000	462,555,000	537,293,000	-17,235,000
TOTAL OPER EXP	$ 2,410,618,321	$ 2,446,419,000	$ 2,362,249,000	$ 2,299,892,000	$ 2,397,113,000	$ 34,864,000
DESIGNATIONS/SB 855	102,305,000	179,195,000				
TOT FIN REQMTS	$ 2,512,923,321	$ 2,625,614,000	$ 2,362,249,000	$ 2,299,892,000	$ 2,397,113,000	$ 34,864,000
AVAIL FINANCE						
FUND BALANCE	$ 125,660,000	$ 98,805,000	$ 98,805,000	$	$	$ -98,805,000
CANCEL RES/DES	2,170,041	54,462,000	1,957,000	224,481,000	253,933,000	251,976,000
TOTAL REVENUE	2,033,121,830	2,038,174,000	1,862,291,000	1,685,101,000	1,761,637,000	-100,654,000
TOT AVAIL FIN	$ 2,160,951,871	$ 2,191,441,000	$ 1,963,053,000	$ 1,909,582,000	$ 2,015,570,000	$ 52,517,000
GAIN OR LOSS	$ -351,971,450	$ -434,173,000	$ -399,196,000	$ -390,310,000	$ -381,543,000	$ 17,653,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 450,776,237	$ 434,173,000	$ 399,196,000	$ 390,310,000	$ 381,543,000	$ -17,653,000
POSITIONS	17,518.6	18,611.2	18,611.2	18,021.1	18,418.3	-192.9

HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 416,488	$ 566,000	$ 566,000	$ 566,000	$ 566,000	$
I R - STATE						
SB 1732 REV	10,921,068	11,105,000	11,105,000	10,979,000	10,979,000	-126,000
STATE-OTHER	9,723,565	14,796,000	15,419,000	18,712,000	18,549,000	3,130,000
CHIP-HOSP	61,997,556	55,760,000	62,250,000	48,477,000	40,900,000	-21,350,000
PAT FIN SVS	9,487,857	12,404,000	14,907,000	14,298,000	14,298,000	-609,000
I R -FEDERAL						
FAD94 EQUAKE				5,000,000		
FED-OTHER	354,222	350,000	150,000	159,000	159,000	9,000
CHARGES-SVS						
SB 855	968,060,889	739,465,000	718,100,000	662,548,000	662,548,000	-55,552,000
HOSP INS COL	51,408,965	55,513,000	39,731,000	42,812,000	45,223,000	5,492,000
HOSP S/P COL	24,009,213	24,630,000	21,079,000	20,428,000	19,536,000	-1,543,000
COMMTY HLTH	17,998,173	36,826,000	38,073,000	42,004,000	39,138,000	1,065,000
MEDCAL#1255	264,685,000	306,395,000	306,200,000	205,790,000	203,259,000	-102,941,000
MEDI-CAL	305,834,132	302,079,000	328,263,000	300,183,000	310,391,000	-17,872,000
MEDICARE	80,949,208	82,241,000	75,900,000	73,005,000	78,731,000	2,831,000
OTHR CHG-SVS	37,574,606	26,595,000	37,783,000	31,163,000	31,070,000	-6,713,000
DMH-PAT CARE	44,016,908	53,103,000	52,540,000	53,103,000	53,103,000	563,000
OTHER G/F DEPT	41,076,540	16,549,000	15,803,000	16,599,000	16,195,000	392,000
1115 SUP PL	64,485,428	64,212,000	65,900,000	64,337,000	64,337,000	-1,563,000
1115 INDIGEN	40,122,012	75,928,000	56,565,000	74,938,000	74,938,000	18,373,000
MISC REV						
PR MISC97/98		103,195,000				
OTHER FIN SRCS						
OPER TRAN IN		56,462,000	1,957,000		77,717,000	75,760,000
TOTAL REVENUE	$ 2,033,121,830	$ 2,038,174,000	$ 1,862,291,000	$ 1,685,101,000	$ 1,761,637,000	$ -100,654,000

HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 29,149,089	$ 31,501,000	$ 27,228,000	$ 32,739,000	$ 34,280,000	$ 7,052,000
SVCS & SUPPS	21,547,741	24,268,000	22,813,000	23,148,000	22,605,000	-208,000
OTHER CHARGES	2,804,105	3,100,000	2,944,000	2,583,000	2,583,000	-361,000
FA - EQUIPMENT	13,308	20,000	20,000	15,000	15,000	-5,000
OTHER FIN USES	5,362,170	4,413,000	4,400,000	3,679,000	3,679,000	-721,000
TOTAL OPER EXP	$ 58,876,413	$ 63,302,000	$ 57,405,000	$ 62,164,000	$ 63,162,000	$ 5,757,000
DESIGNATIONS/SB 855		10,324,000				
TOT FIN REQMTS	$ 58,876,413	$ 73,626,000	$ 57,405,000	$ 62,164,000	$ 63,162,000	$ 5,757,000
AVAIL FINANCE						
FUND BALANCE	$ 6,900,000	$ 9,083,000	$ 9,083,000	$	$	$ -9,083,000
CANCEL RES/DES	371,643			7,330,000	10,324,000	10,324,000
TOTAL REVENUE	45,235,065	48,750,000	45,720,000	43,675,000	47,806,000	2,086,000
TOT AVAIL FIN	$ 52,506,708	$ 57,833,000	$ 54,803,000	$ 51,005,000	$ 58,130,000	$ 3,327,000
GAIN OR LOSS	$ -6,369,705	$ -15,793,000	$ -2,602,000	$ -11,159,000	$ -5,032,000	$ -2,430,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 15,452,705	$ 15,793,000	$ 2,602,000	$ 11,159,000	$ 5,032,000	$ 2,430,000
POSITIONS	568.1	549.4	549.4	577.0	624.8	75.4

HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 22,707	$ 31,000	$ 31,000	$ 31,000	$ 31,000	$
I R - STATE						
STATE-OTHER	208,020	1,073,000	373,000	1,770,000	1,670,000	1,297,000
CHIP-HOSP	597,656	487,000	544,000	424,000	814,000	270,000
PAT FIN SVS	775,475	724,000	834,000	834,000	834,000	
I R -FEDERAL						
FED-OTHER		350,000	150,000	159,000	159,000	9,000
CHARGES-SVS						
SB 855	7,933,162	5,882,000	5,700,000	5,270,000	5,270,000	-430,000
HOSP INS COL	659,603	765,000	665,000	538,000	665,000	
HOSP S/P COL	1,427,657	1,833,000	1,552,000	1,543,000	1,445,000	-107,000
COMMTY HLTH	2,951,785	4,781,000	6,289,000	6,812,000	6,440,000	151,000
MEDCAL#1255	7,164,332	9,800,000	13,700,000	10,000,000	9,494,000	-4,206,000
MEDI-CAL	9,108,457	7,891,000	5,760,000	5,189,000	5,479,000	-281,000
MEDICARE	2,951,979	2,005,000	1,605,000	1,292,000	1,586,000	-19,000
OTHR CHG-SVS	544,516	425,000	425,000	700,000	500,000	75,000
DMH-PAT CARE		11,000	11,000	11,000	11,000	
OTHER G/F DEPT	8,413,349	5,307,000	5,098,000	5,619,000	5,619,000	521,000
1115 SUP PL	1,997,971	1,863,000	1,863,000	1,863,000	1,863,000	
1115 INDIGEN	478,396	2,429,000	1,120,000	1,620,000	1,620,000	500,000
MISC REV						
PR MISC97/98		2,809,000				
OTHER FIN SRCS						
OPER TRAN IN		284,000			4,306,000	4,306,000
TOTAL REVENUE	$ 45,235,065	$ 48,750,000	$ 45,720,000	$ 43,675,000	$ 47,806,000	$ 2,086,000

The Antelope Valley Cluster comprises High Desert Hospital, Antelope Valley Rehabilitation Centers, and four health centers. High Desert Hospital provides acute medical and surgical inpatient and outpatient services as well as extended skilled nursing services. The three health centers are operated by DHS.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, and $0.2 million in "pipeline" projects to be identified. Antelope Valley Cluster's total reduction in costs from reengineering is projected to be $1.4 million;
- An increase of $0.5 million in net County cost to support the Department's ongoing expansion efforts in outpatient services as it transitions to an ambulatory care-based system. Funding will be used for new primary care clinics in the communities of Littlerock and Lake Los Angeles. Services will be increased through a needs-based formula utilizing the 1997 Los Angeles County Health Survey and other data to define need;
- A reduction of $0.03 million in net County cost and seven inpatient beds to implement a program to minimize inpatient transfers from private hospitals; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

High Desert Hospital

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	24,920,441	21,540,071	25,899,823	27,118,908	5,578,837
Services & Supplies	19,198,415	18,047,364	18,312,383	17,882,816	(164,549)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	19,198,415	18,047,364	18,312,383	17,882,816	(164,549)
Other Charges	2,452,410	2,328,998	2,043,411	2,043,411	(285,587)
Fixed Assets - Equipment	15,822	15,822	11,867	11,867	(3,956)
Other Financing Uses	4,413,000	4,400,000	3,679,000	3,679,000	(721,000)
Designation/SB 855	10,324,000	0	0	0	0
Total Financial Requirements	61,324,088	46,332,256	49,946,484	50,736,001	4,403,746
Program Revenue	45,751,686	43,354,653	40,350,056	45,986,643	2,631,990
County Contribution/Cancellations/Fund Balance	15,572,402	2,977,602	9,596,428	4,749,358	1,771,756
Positions	434.6	434.6	456.5	494.3	59.6
Budgeted Beds	78	75	74	75	0

Summary of Antelope Valley Cluster Health Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	2,406,676	2,080,219	2,501,260	2,618,992	538,773
Services & Supplies	1,854,075	1,742,913	1,768,507	1,727,022	(15,891)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	1,854,075	1,742,913	1,768,507	1,727,022	(15,891)
Other Charges	236,840	224,922	197,341	197,341	(27,580)
Fixed Assets - Equipment	1,528	1,528	1,146	1,146	(382)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	4,499,120	4,049,582	4,468,254	4,544,501	494,919
Program Revenue	4,418,441	4,186,949	3,896,782	4,441,132	254,183
County Contribution/Cancellations/Fund Balance	80,678	(137,367)	571,472	103,369	240,736
Positions	42	42.0	44.1	47.7	5.8

Summary of Antelope Valley Rehabilitation Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	4,173,883	3,607,710	4,337,918	4,542,100	934,390
Services & Supplies	3,215,510	3,022,723	3,067,110	2,995,163	(27,560)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	3,215,510	3,022,723	3,067,110	2,995,163	(27,560)
Other Charges	410,750	390,080	342,248	342,248	(47,833)
Fixed Assets - Equipment	2,650	2,650	1,988	1,988	(663)
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	7,802,793	7,023,163	7,749,263	7,881,498	858,335
Program Revenue	7,662,873	7,261,398	6,758,163	7,702,225	440,828
County Contribution/Cancellations/Fund Balance	139,920	(238,235)	991,100	179,273	417,508
Positions	72.8	72.8	76.5	82.8	10.0
Budgeted Beds					0

HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 168,456,995	$ 179,795,000	$ 185,550,000	$ 193,019,000	$ 193,172,000	$ 7,622,000
SVCS & SUPPS	124,695,756	127,440,000	121,234,000	124,806,000	122,887,000	1,653,000
LESS EXP DIST	8,835,414	10,959,000	10,959,000	10,959,000	10,959,000	
TOT S & S	115,860,342	116,481,000	110,275,000	113,847,000	111,928,000	1,653,000
OTHER CHARGES	10,491,545	16,156,000	16,156,000	11,774,000	11,774,000	-4,382,000
FA - EQUIPMENT	542,525	776,000	776,000	5,000	5,000	-771,000
OTHER FIN USES	123,205,356	104,500,000	100,949,000	84,499,000	84,499,000	-16,450,000
TOTAL OPER EXP	$ 418,556,763	$ 417,708,000	$ 413,706,000	$ 403,144,000	$ 401,378,000	$ -12,328,000
DESIGNATIONS/SB855		27,864,000				
TOT FIN REQMTS	$ 418,556,763	$ 445,572,000	$ 413,706,000	$ 403,144,000	$ 401,378,000	$ -12,328,000
AVAIL FINANCE						
FUND BALANCE	$ 22,322,000	$ 15,062,000	$ 15,062,000	$	$	$ -15,062,000
CANCEL RES/DES	699,186			35,733,000	27,864,000	27,864,000
TOTAL REVENUE	358,678,354	358,233,000	341,996,000	304,004,000	312,425,000	-29,571,000
TOT AVAIL FIN	$ 381,699,540	$ 373,295,000	$ 357,058,000	$ 339,737,000	$ 340,289,000	$ -16,769,000
GAIN OR LOSS	$ -36,857,223	$ -72,277,000	$ -56,648,000	$ -63,407,000	$ -61,089,000	$ -4,441,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 51,919,222	$ 72,277,000	$ 56,648,000	$ 63,407,000	$ 61,089,000	$ 4,441,000
POSITIONS	3,079.2	3,222.7	3,222.7	3,169.0	3,141.3	-81.4

HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 65,838	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$
I R - STATE						
SB 1732 REV		600,000	600,000	609,000	609,000	9,000
STATE-OTHER	1,601,508	2,395,000	2,689,000	2,912,000	2,912,000	223,000
CHIP-HOSP	9,191,138	8,270,000	9,233,000	7,190,000	6,297,000	-2,936,000
PAT FIN SVS	2,235,304	2,129,000	2,594,000	2,594,000	2,594,000	
CHARGES-SVS						
SB 855	172,442,648	135,085,000	131,200,000	121,034,000	121,034,000	-10,166,000
HOSP INS COL	17,229,775	17,499,000	12,066,000	16,487,000	16,487,000	4,421,000
HOSP S/P COL	5,509,721	5,618,000	5,039,000	5,081,000	4,717,000	-322,000
COMMTY HLTH	4,365,688	6,838,000	12,643,000	10,118,000	9,188,000	-3,455,000
MEDCAL#1255	50,466,084	54,435,000	59,400,000	36,029,000	35,752,000	-23,648,000
MEDI-CAL	54,421,281	54,680,000	59,337,000	55,027,000	53,448,000	-5,889,000
MEDICARE	19,516,923	21,314,000	19,286,000	19,675,000	19,675,000	389,000
OTHR CHG-SVS	2,935,015	3,393,000	5,608,000	3,897,000	3,897,000	-1,711,000
DMH-PAT CARE	6,798,599	9,002,000	9,002,000	9,002,000	9,002,000	
OTHER G/F DEPT	1,372,194	1,843,000	1,843,000	1,736,000	1,675,000	-168,000
1115 SUP PL	5,532,840	5,559,000	5,559,000	5,559,000	5,559,000	
1115 INDIGEN	4,993,798	8,727,000	5,867,000	7,024,000	7,024,000	1,157,000
MISC REV						
PR MISC97/98		12,120,000				
OTHER FIN SRCS						
OPER TRAN IN		8,696,000			12,525,000	12,525,000
TOTAL REVENUE	$ 358,678,354	$ 358,233,000	$ 341,996,000	$ 304,004,000	$ 312,425,000	$ -29,571,000

The Coastal Cluster consists of Harbor-UCLA Medical Center, Long Beach Comprehensive Health Center and seven health centers. Key functions at Harbor-UCLA include: acute and intensive care unit medical/surgical inpatient and outpatient care services, trauma and emergency room services, acute psychiatric services, pediatrics and obstetrics, and transplants. Of the seven health centers, three are operated by DHS, two are operated by private partners, and two are jointly operated by DHS and private partners under the Public/Private Partnership Program.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, as well as the addition of new projects to be implemented in 1999-2000. Coastal Cluster's total reduction in costs from reengineering is projected to be $14.9 million;
- An increase of $0.4 million in net County cost to support the Department's ongoing expansion efforts in outpatient services as it transitions to an ambulatory care-based system. Services will be increased through a needs-based formula utilizing the 1997 Los Angeles County Health Survey and other data to define need;
- A reduction of $2.3 million in net County cost and 17 inpatient beds to implement a program to minimize inpatient transfers from private hospitals; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

Harbor/UCLA Medical Center

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	170,212,000	175,592,000	181,036,000	181,035,000	5,443,000
Services & Supplies	121,670,000	113,799,000	117,345,000	115,829,000	2,030,000
less: Expenditure Distribution	10,959,000	10,959,000	10,959,000	10,959,000	0
Net Services & Supplies	110,711,000	102,840,000	106,386,000	104,870,000	2,030,000
Other Charges	14,556,000	14,556,000	10,192,000	10,192,000	(4,364,000)
Fixed Assets - Equipment	733,000	733,000	1,000	1,000	(732,000)
Other Financing Uses	104,500,000	100,949,000	84,499,000	84,499,000	(16,450,000)
Designation/SB 855	27,864,000	0	0	0	0
Total Financial Requirements	428,576,000	394,670,000	382,114,000	380,597,000	(14,073,000)
Program Revenue	358,226,000	339,410,000	321,578,000	322,570,000	(16,840,000)
County Contribution/Cancellations/Fund Balance	70,350,000	55,260,000	60,536,000	58,027,000	2,767,000
Positions	3,008.9	3,008.9	2,955.2	2,927.1	(81.8)
Budgeted Beds	341	340	340	323	(17)

Summary of Costal Cluster Health Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	9,583,000	9,958,000	11,983,000	12,137,000	2,179,000
Services & Supplies	5,770,000	7,435,000	7,461,000	7,058,000	(377,000)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	5,770,000	7,435,000	7,461,000	7,058,000	(377,000)
Other Charges	1,600,000	1,600,000	1,582,000	1,582,000	(18,000)
Fixed Assets - Equipment	43,000	43,000	4,000	4,000	(39,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	16,996,000	19,036,000	21,030,000	20,781,000	1,745,000
Program Revenue	15,069,000	17,648,000	18,159,000	17,719,000	71,000
County Contribution/Cancellations/Fund Balance	1,927,000	1,388,000	2,871,000	3,062,000	1,674,000
Positions	213.8	213.8	213.8	214.2	0.4

HOSPITAL ENTERPRISE FUND
NORTHEAST CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 391,457,157	$ 409,394,000	$ 427,416,000	$ 438,314,000	$ 444,277,000	$ 16,861,000
SVCS & SUPPS	352,536,999	344,884,000	311,173,000	315,450,000	316,602,000	5,429,000
LESS EXP DIST	41,539,878	42,622,000	42,622,000	43,773,000	41,980,000	-642,000
TOT S & S	310,997,121	302,262,000	268,551,000	271,677,000	274,622,000	6,071,000
OTHER CHARGES	38,526,461	44,466,000	49,480,000	50,948,000	50,948,000	1,468,000
FA - EQUIPMENT		880,000	880,000	131,000	131,000	-749,000
OTHER FIN USES	285,794,389	242,451,000	234,200,000	196,031,000	196,031,000	-38,169,000
TOTAL OPER EXP	$ 1,026,775,128	$ 999,453,000	$ 980,527,000	$ 957,101,000	$ 966,009,000	$ -14,518,000
DESIGNATIONS/SB 855		75,552,000				
TOT FIN REQMTS	$ 1,026,775,128	$ 1,075,005,000	$ 980,527,000	$ 957,101,000	$ 966,009,000	$ -14,518,000
AVAIL FINANCE						
FUND BALANCE	$ 57,852,000	$ 37,107,000	$ 37,107,000	$	$	$ -37,107,000
CANCEL RES/DES	679,380			100,112,000	75,552,000	75,552,000
TOTAL REVENUE	870,813,098	859,080,000	761,053,000	682,386,000	715,904,000	-45,149,000
TOT AVAIL FIN	$ 929,344,478	$ 896,187,000	$ 798,160,000	$ 782,498,000	$ 791,456,000	$ -6,704,000
GAIN OR LOSS	$ -97,430,650	$ -178,818,000	$ -182,367,000	$ -174,603,000	$ -174,553,000	$ 7,814,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 134,537,651	$ 178,818,000	$ 182,367,000	$ 174,603,000	$ 174,553,000	$ -7,814,000
POSITIONS	7,534.6	7,864.6	7,864.6	7,593.1	7,752.2	-112.4

HOSPITAL ENTERPRISE FUND
NORTHEAST CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 174,143	$ 406,000	$ 406,000	$ 406,000	$ 406,000	$
I R - STATE						
STATE-OTHER	5,057,697	7,717,000	6,378,000	8,130,000	8,067,000	1,689,000
CHIP-HOSP	35,551,259	32,031,000	35,758,000	27,846,000	22,353,000	-13,405,000
PAT FIN SVS	2,000,334	5,120,000	6,840,000	6,121,000	6,121,000	-719,000
I R -FEDERAL						
FED-OTHER	354,222					
CHARGES-SVS						
SB 855	410,289,520	313,385,000	304,400,000	280,788,000	280,788,000	-23,612,000
HOSP INS COL	17,954,430	20,113,000	11,044,000	10,086,000	11,303,000	259,000
HOSP S/P COL	11,733,582	11,486,000	9,289,000	8,815,000	8,376,000	-913,000
COMMTY HLTH	4,596,792	10,394,000	7,061,000	12,259,000	11,436,000	4,375,000
MEDCAL#1255	127,445,250	134,852,000	136,100,000	90,527,000	88,882,000	-47,218,000
MEDI-CAL	117,427,659	107,362,000	119,522,000	108,614,000	113,992,000	-5,530,000
MEDICARE	26,709,733	25,083,000	22,637,000	19,611,000	22,436,000	-201,000
OTHR CHG-SVS	26,248,778	14,306,000	19,550,000	17,220,000	17,220,000	-2,330,000
DMH-PAT CARE	13,532,007	15,434,000	16,434,000	15,434,000	15,434,000	-1,000,000
OTHER G/F DEPT	19,109,501	6,764,000	6,671,000	6,623,000	6,280,000	-391,000
1115 SUP PL	31,465,465	31,629,000	31,754,000	31,754,000	31,754,000	
1115 INDIGEN	21,162,726	38,489,000	27,042,000	38,152,000	38,152,000	11,110,000
MISC REV						
PR MISC97/98		55,549,000				
OTHER FIN SRCS						
OPER TRAN IN		28,960,000	167,000		32,904,000	32,737,000
TOTAL REVENUE	$ 870,813,098	$ 859,080,000	$ 761,053,000	$ 682,386,000	$ 715,904,000	$ -45,149,000

The Northeast Cluster consists of LAC+USC Medical Center, three comprehensive health centers, and fourteen health centers. Affiliated with the University of Southern California School of Medicine, LAC+USC is a leading resource for training of physicians, nurses, and allied health care professionals in the United States. LAC+USC provides acute and intensive care unit medical/surgical inpatient and outpatient health services, trauma and emergency room services, a burn center, psychiatric services, renal dialysis, AIDS services, pediatrics and obstetrics, and communicable disease services. Of the fourteen health centers, six are operated by DHS, three are operated by private partners, and five are jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, as well as the addition of new projects to be implemented in 1999-2000, including $6.7 million in "pipeline" projects to be identified. Northeast Cluster's total reduction in costs from reengineering is projected to be $25.4 million;

- An increase of $1.8 million in net County cost to support the Department's ongoing expansion efforts in outpatient services as it transitions to an ambulatory care-based system. Services will be increased through a needs-based formula utilizing the 1997 Los Angeles County Health Survey and other data to define need;
- A reduction of $7.5 million in net County cost and 43 inpatient beds to implement a program to minimize inpatient transfers from private hospitals; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

LAC+USC Medical Center

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	366,817,000	381,341,000	388,039,000	393,852,000	12,511,000
Services & Supplies	317,914,000	283,976,000	284,946,000	286,778,000	2,802,000
less: Expenditure Distribution	42,622,000	42,622,000	43,773,000	41,980,000	(642,000)
Net Services & Supplies	275,292,000	241,354,000	241,173,000	244,798,000	3,444,000
Other Charges	38,223,000	43,221,000	44,478,000	44,478,000	1,257,000
Fixed Assets - Equipment	880,000	880,000	131,000	131,000	(749,000)
Other Financing Uses	242,451,000	234,200,000	196,031,000	196,031,000	(38,169,000)
Designation/SB 855	75,552,000	0	0	0	0
Total Financial Requirements	999,215,000	900,996,000	869,852,000	879,290,000	(21,706,000)
Program Revenue	818,308,000	727,363,000	700,257,000	709,936,000	(17,427,000)
County Contribution/Cancellations/Fund Balance	180,907,000	173,633,000	169,595,000	169,354,000	(4,279,000)
Positions	7,048.1	7,164.8	6,853.1	7,015.0	(149.8)
Budgeted Beds	765	770	693	727	(43)

Summary of Northeast Cluster Health Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	42,577,000	46,075,000	50,275,000	50,425,000	4,350,000
Services & Supplies	26,970,000	27,197,000	30,504,000	29,824,000	2,627,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	26,970,000	27,197,000	30,504,000	29,824,000	2,627,000
Other Charges	6,243,000	6,259,000	6,470,000	6,470,000	211,000
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	75,790,000	79,531,000	87,249,000	86,719,000	7,188,000
Program Revenue	77,879,000	70,797,000	82,241,000	81,520,000	10,723,000
County Contribution/Cancellations/Fund Balance	(2,089,000)	8,734,000	5,008,000	5,199,000	(3,535,000)
Positions	816.5	699.8	740.0	737.2	37.4

HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 70,317,100	$ 81,288,000	$ 81,732,000	$ 83,820,000	$ 88,537,000	$ 6,805,000
SVCS & SUPPS	37,545,537	47,125,000	48,067,000	42,344,000	44,511,000	-3,556,000
OTHER CHARGES	20,403,732	18,293,000	18,293,000	18,124,000	18,124,000	-169,000
FA - EQUIPMENT	160,815	175,000	175,000	18,000	18,000	-157,000
OTHER FIN USES	69,024,080	58,541,000	56,500,000	47,358,000	47,358,000	-9,142,000
TOTAL OPER EXP	$ 197,451,264	$ 205,422,000	$ 204,767,000	$ 191,664,000	$ 198,548,000	$ -6,219,000
DESIGNATIONS/SB 855		14,250,000				
TOT FIN REQMTS	$ 197,451,264	$ 219,672,000	$ 204,767,000	$ 191,664,000	$ 198,548,000	$ -6,219,000
AVAIL FINANCE						
FUND BALANCE	$	$ 10,171,000	$ 10,171,000	$	$	$ -10,171,000
CANCEL RES/DES	41,281			20,739,000	14,250,000	14,250,000
TOTAL REVENUE	168,811,608	179,969,000	153,910,000	135,792,000	145,324,000	-8,586,000
TOT AVAIL FIN	$ 168,852,889	$ 190,140,000	$ 164,081,000	$ 156,531,000	$ 159,574,000	$ -4,507,000
GAIN OR LOSS	$ -28,598,375	$ -29,532,000	$ -40,686,000	$ -35,133,000	$ -38,974,000	$ 1,712,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 38,769,375	$ 29,532,000	$ 40,686,000	$ 35,133,000	$ 38,974,000	$ -1,712,000
POSITIONS	1,331.7	1,357.7	1,357.7	1,250.7	1,389.7	32.0

HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 37,342	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$
I R - STATE						
SB 1732 REV	7,200,068	6,650,000	6,650,000	6,598,000	6,598,000	-52,000
STATE-OTHER		22,000	66,000	66,000	66,000	
CHIP-HOSP	4,158,796	3,711,000	4,143,000	3,226,000	2,627,000	-1,516,000
PAT FIN SVS	442,997	461,000	667,000	667,000	667,000	
CHARGES-SVS						
SB 855	99,362,832	75,710,000	73,500,000	67,834,000	67,834,000	-5,666,000
HOSP INS COL	2,565,502	2,409,000	2,498,000	2,165,000	2,498,000	
HOSP S/P COL	407,825	370,000	660,000	560,000	697,000	37,000
COMMTY HLTH	29,021	7,000	7,000	2,000	7,000	
MEDCAL#1255	7,658,424	19,399,000	14,200,000	8,304,000	8,779,000	-5,421,000
MEDI-CAL	34,227,879	40,210,000	40,110,000	37,643,000	40,110,000	
MEDICARE	7,563,566	7,912,000	7,868,000	6,925,000	7,696,000	-172,000
OTHR CHG-SVS	1,698,832	1,672,000	1,743,000	1,743,000	1,743,000	
OTHER G/F DEPT	3,458,524	36,000	36,000	41,000	41,000	5,000
1115 INDIGEN		960,000				
MISC REV						
PR MISC97/98		18,678,000				
OTHER FIN SRCS						
OPER TRAN IN		1,744,000	1,744,000		5,943,000	4,199,000
TOTAL REVENUE	$ 168,811,608	$ 179,969,000	$ 153,910,000	$ 135,792,000	$ 145,324,000	$ -8,586,000

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos Medical Center provides rehabilitation of victims of spinal cord injuries and strokes, pathokinesiology and polio services, services for liver diseases, pediatrics, ortho diabetes, dentistry and neuro-science.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, as well as $0.1 million in "pipeline" projects to be identified. Rancho's total reduction in costs from this phase of the reengineering project is projected to be $0.3 million, which is in addition to the $19.5 million savings from the 1996 Rancho reengineering project;
- The addition of 36 positions, including 27 rehabilitation therapy technicians;
- The implementation of the inpatient transfer reduction program does not affect Rancho; therefore inpatient census remains budgeted at 1998-99 level; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 97,527,955	$ 106,047,000	$ 109,838,000	$ 115,335,000	$ 118,024,000	$ 8,186,000
SVCS & SUPPS	75,650,196	76,335,000	70,510,000	79,984,000	80,662,000	10,152,000
OTHER CHARGES	13,788,621	15,942,000	15,942,000	16,628,000	16,628,000	686,000
FA - EQUIPMENT	140,676	262,000	582,000	343,000	343,000	-239,000
OTHER FIN USES	87,758,250	74,442,000	71,922,000	60,124,000	60,124,000	-11,798,000
TOTAL OPER EXP	$ 274,865,698	$ 273,028,000	$ 268,794,000	$ 272,414,000	$ 275,781,000	$ 6,987,000
DESIGNATIONS/SB 855		15,877,000				
TOT FIN REQMTS	$ 274,865,698	$ 288,905,000	$ 268,794,000	$ 272,414,000	$ 275,781,000	$ 6,987,000
AVAIL FINANCE						
FUND BALANCE	$ 15,017,000	$ 8,974,000	$ 8,974,000	$	$	$ -8,974,000
CANCEL RES/DES	183,250			23,817,000	15,877,000	15,877,000
TOTAL REVENUE	227,714,395	231,807,000	220,467,000	207,794,000	211,365,000	-9,102,000
TOT AVAIL FIN	$ 242,914,645	$ 240,781,000	$ 229,441,000	$ 231,611,000	$ 227,242,000	$ -2,199,000
GAIN OR LOSS	$ -31,951,053	$ -48,124,000	$ -39,353,000	$ -40,803,000	$ -48,539,000	$ -9,186,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 40,925,051	$ 48,124,000	$ 39,353,000	$ 40,803,000	$ 48,539,000	$ 9,186,000
POSITIONS	1,821.3	1,990.8	1,990.8	1,971.5	1,958.8	-32.0

HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 79,586	$ 54,000	$ 54,000	$ 54,000	$ 54,000	$
I R - STATE						
STATE-OTHER	821,044	1,205,000	3,283,000	3,387,000	3,387,000	104,000
CHIP-HOSP	4,251,792	3,832,000	4,278,000	3,332,000	2,926,000	-1,352,000
PAT FIN SVS	2,443,334	2,424,000	2,386,000	2,496,000	2,496,000	110,000
I R -FEDERAL						
FAD94 EQUAKE				5,000,000		
CHARGES-SVS						
SB 855	125,368,122	96,118,000	93,300,000	86,120,000	86,120,000	-7,180,000
HOSP INS COL	2,076,952	3,078,000	2,041,000	2,435,000	2,752,000	711,000
HOSP S/P COL	2,783,314	2,910,000	2,460,000	2,514,000	2,452,000	-8,000
COMMTY HLTH	1,579,527	3,011,000	1,954,000	3,442,000	3,166,000	1,212,000
MEDCAL#1255	28,431,869	30,643,000	35,300,000	19,105,000	19,233,000	-16,067,000
MEDI-CAL	39,977,482	39,399,000	42,333,000	40,284,000	41,798,000	-535,000
MEDICARE	6,323,326	6,256,000	3,497,000	5,445,000	6,179,000	2,682,000
OTHR CHG-SVS	2,094,996	2,176,000	3,145,000	3,020,000	3,020,000	-125,000
DMH-PAT CARE	8,371,352	10,278,000	10,278,000	10,278,000	10,278,000	
OTHER G/F DEPT	-9,044,048	906,000	751,000	830,000	830,000	79,000
1115 SUP PL	8,319,752	8,361,000	8,361,000	8,361,000	8,361,000	
1115 INDIGEN	3,835,995	10,925,000	7,046,000	11,691,000	11,691,000	4,645,000
MISC REV						
PR MISC97/98		5,998,000				
OTHER FIN SRCS						
OPER TRAN IN		4,233,000			6,622,000	6,622,000
TOTAL REVENUE	$ 227,714,395	$ 231,807,000	$ 220,467,000	$ 207,794,000	$ 211,365,000	$ -9,102,000

The San Fernando Valley Cluster comprises Olive View/UCLA Medical Center, Mid-Valley Comprehensive Health Center, and nine health centers, and operates under the name "ValleyCare". Affiliated with the University of California at Los Angeles School of Medicine, Olive View/UCLA Medical Center Provides acute and intensive care unit medical/surgical inpatient and outpatient health care services, prenatal and psychiatric services. Of the nine health centers, seven are operated by DHS and two are operated by private partners.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, as well as the addition of new projects to be implemented in 1999-2000, including $0.1 million in "pipeline" projects to be identified. San Fernando Valley Cluster's total reduction in costs from reengineering is projected to be $5.4 million;
- An increase of $2.4 million in net County cost to support the Department's ongoing expansion efforts in outpatient services as it transitions to an ambulatory care-based system. Services will be increased through a needs-based formula utilizing the 1997 Los Angeles County Health Survey and other data to define need;
- A reduction of $0.5 million in net County cost and 9 inpatient beds to implement a program to minimize inpatient transfers from private hospitals; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

Olive View/UCLA Medical Center

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	92,565,000	95,318,000	96,014,000	98,443,000	3,125,000
Services & Supplies	71,679,000	62,668,000	69,967,000	70,727,000	8,059,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	71,679,000	62,668,000	69,967,000	70,727,000	8,059,000
Other Charges	14,337,000	14,337,000	16,135,000	16,135,000	1,798,000
Fixed Assets - Equipment	262,000	262,000	23,000	23,000	(239,000)
Other Financing Uses	74,442,000	71,922,000	60,124,000	60,124,000	(11,798,000)
Designations/SB 855	15,877,000	0	0	0	0
Total Financial Requirements	269,162,000	244,507,000	242,263,000	245,452,000	945,000
Program Revenue	221,773,000	205,634,000	201,916,000	197,629,000	(8,005,000)
County Contribution/Cancellations/Fund Balance	47,389,000	38,873,000	40,347,000	47,823,000	8,950,000
Positions	1,668.8	1,705.6	1,602.8	1,581.0	(124.6)
Budgeted Beds	198	205	181	192	(13)

Summary of San Fernando Valley Cluster Health Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	13,482,000	14,520,000	19,321,000	19,581,000	5,061,000
Services & Supplies	4,656,000	7,842,000	10,017,000	9,935,000	2,093,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	4,656,000	7,842,000	10,017,000	9,935,000	2,093,000
Other Charges	1,605,000	1,605,000	493,000	493,000	(1,112,000)
Fixed Assets - Equipment	0	320,000	320,000	320,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,743,000	24,287,000	30,151,000	30,329,000	6,042,000
Program Revenue	19,008,000	23,807,000	29,695,000	29,613,000	5,806,000
County Contribution/Cancellations/Fund Balance	735,000	480,000	456,000	716,000	236,000
Positions	322.0	285.2	368.7	377.8	92.6

HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 187,037,539	$ 200,589,000	$ 206,326,000	$ 207,134,000	$ 213,732,000	$ 7,406,000
SVCS & SUPPS	122,868,646	117,394,000	115,316,000	110,046,000	107,540,000	-7,776,000
OTHER CHARGES	20,499,147	26,296,000	26,402,000	25,010,000	25,010,000	-1,392,000
FA - EQUIPMENT	406,011	1,171,000	2,449,000	351,000	351,000	-2,098,000
OTHER FIN USES	103,281,712	87,594,000	84,600,000	70,864,000	70,864,000	-13,736,000
TOTAL OPER EXP	$ 434,093,055	$ 433,044,000	$ 435,093,000	$ 413,405,000	$ 417,497,000	$ -17,596,000
DESIGNATIONS/SB 855		35,328,000				
TOT FIN REQMTS	$ 434,093,055	$ 468,372,000	$ 435,093,000	$ 413,405,000	$ 417,497,000	$ -17,596,000
AVAIL FINANCE						
FUND BALANCE	$ 23,569,000	$ 18,408,000	$ 18,408,000	$	$	$ -18,408,000
CANCEL RES/DES	195,301			36,750,000	35,328,000	35,328,000
TOTAL REVENUE	361,869,310	360,335,000	339,145,000	311,450,000	328,813,000	-10,332,000
TOT AVAIL FIN	$ 385,633,611	$ 378,743,000	$ 357,553,000	$ 348,200,000	$ 364,141,000	$ 6,588,000
GAIN OR LOSS	$ -48,459,444	$ -89,629,000	$ -77,540,000	$ -65,205,000	$ -53,356,000	$ 24,184,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 66,867,444	$ 89,629,000	$ 77,540,000	$ 65,205,000	$ 53,356,000	$ -24,184,000
POSITIONS	3,183.7	3,626.0	3,626.0	3,459.8	3,551.5	-74.5

HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 36,872	$ 27,000	$ 27,000	$ 27,000	$ 27,000	$
I R - STATE						
SB 1732 REV	3,721,000	3,855,000	3,855,000	3,772,000	3,772,000	-83,000
STATE-OTHER	2,035,296	2,384,000	2,630,000	2,447,000	2,447,000	-183,000
CHIP-HOSP	8,246,915	7,429,000	8,294,000	6,459,000	5,883,000	-2,411,000
PAT FIN SVS	1,590,413	1,546,000	1,586,000	1,586,000	1,586,000	
CHARGES-SVS						
SB 855	152,664,605	113,285,000	110,000,000	101,502,000	101,502,000	-8,498,000
HOSP INS COL	10,922,703	11,649,000	11,417,000	11,101,000	11,518,000	101,000
HOSP S/P COL	2,147,114	2,413,000	2,079,000	1,915,000	1,849,000	-230,000
COMMTY HLTH	4,475,360	11,795,000	10,119,000	9,371,000	8,901,000	-1,218,000
MEDCAL#1255	43,519,041	57,266,000	47,500,000	41,825,000	41,119,000	-6,381,000
MEDI-CAL	50,671,374	52,537,000	61,201,000	53,426,000	55,564,000	-5,637,000
MEDICARE	17,883,681	19,671,000	21,007,000	20,057,000	21,159,000	152,000
OTHR CHG-SVS	4,052,469	4,623,000	7,312,000	4,583,000	4,690,000	-2,622,000
DMH-PAT CARE	15,314,950	18,378,000	16,815,000	18,378,000	18,378,000	1,563,000
OTHER G/F DEPT	17,767,020	1,693,000	1,404,000	1,750,000	1,750,000	346,000
1115 SUP PL	17,169,400	16,800,000	18,363,000	16,800,000	16,800,000	-1,563,000
1115 INDIGEN	9,651,097	14,398,000	15,490,000	16,451,000	16,451,000	961,000
MISC REV						
PR MISC97/98		8,041,000				
OTHER FIN SRCS						
OPER TRAN IN		12,545,000	46,000		15,417,000	15,371,000
TOTAL REVENUE	$ 361,869,310	$ 360,335,000	$ 339,145,000	$ 311,450,000	$ 328,813,000	$ -10,332,000

The Southwest Cluster comprises Martin Luther King, Jr./Drew (MLK/Drew) Medical Center, Hubert H. Humphrey Comprehensive Health Center and ten health centers. Affiliated with the Charles R. Drew University of Medicine and Science, MLK/Drew provides acute and intensive care unit medical/surgical inpatient and outpatient services, trauma and emergency room services, psychiatric and dental services, pediatrics, and obstetrics. Of the ten health centers, six are operated by DHS, three are operated by private partners, and one is jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 1999-2000 recommendations reflect:

- Full-year savings from reengineering projects implemented in 1998-99, as well as the addition of new projects to be implemented in 1999-2000, including $2.0 million in "pipeline" projects to be identified. Southwest Cluster's total reduction in costs from reengineering is projected to be $15.4 million;
- An increase of $0.6 million in net County cost to support the Department's ongoing expansion efforts in outpatient services as it transitions to an ambulatory care-based system;
- A reduction of $1.1 million in net County cost and 11 inpatient beds to implement a program to minimize inpatient transfers from private hospitals; and
- Funding for Board-approved salary increases, a further buy-down of future increases in retirement liability, and other miscellaneous changes.

Martin Luther King, Jr./Drew Medical Center

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	167,872,934	172,674,229	173,350,445	178,872,311	6,198,081
Services & Supplies	98,247,039	96,507,960	92,097,497	90,000,226	(6,507,734)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	98,247,039	96,507,960	92,097,497	90,000,226	(6,507,734)
Other Charges	22,007,122	22,095,834	20,930,869	20,930,869	(1,164,965)
Fixed Assets - Equipment	980,010	2,049,568	293,752	293,752	(1,755,816)
Other Financing Uses	87,594,000	84,600,000	70,864,000	70,864,000	(13,736,000)
Designations/SB 855	35,328,000	0	0	0	0
Total Financial Requirements	412,029,105	377,927,592	357,536,563	360,961,158	(16,966,434)
Program Revenue	316,970,017	299,236,106	291,408,580	304,749,603	5,513,497
County Contribution/Cancellations/Fund Balance	95,059,088	78,691,486	66,127,983	56,211,555	(22,479,931)
Positions	3,034.6	3,034.6	2,895.5	2,972.3	(62.3)
Budgeted Beds	267	267	242	258	(9)

Summary of Southwest Cluster Health Centers

	Estimated Fiscal Year 1998-99	Budget Fiscal Year 1998-99	Requested Fiscal Year 1999-2000	Proposed Fiscal Year 1999-2000	Change From Budget
Salaries & Employee Benefits	32,716,066	33,651,771	33,783,555	34,859,689	1,207,919
Services & Supplies	19,146,961	18,808,040	17,948,503	17,539,774	(1,268,266)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	19,146,961	18,808,040	17,948,503	17,539,774	(1,268,266)
Other Charges	4,288,878	4,306,166	4,079,131	4,079,131	(227,035)
Fixed Assets - Equipment	190,990	399,432	57,248	57,248	(342,184)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	56,342,895	57,165,408	55,868,437	56,535,842	(629,566)
Program Revenue	61,772,983	58,316,894	56,791,420	59,391,397	1,074,503
County Contribution/Cancellations/Fund Balance	(5,430,088)	(1,151,486)	(922,983)	(2,855,555)	(1,704,069)
Positions	591	591	564	579	(12.2)

HOSPITAL ENTERPRISE FUND
SB855 ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
OTHER FIN USES	$	$ 54,462,000	$ 1,957,000	$	$ 74,738,000	$ 72,781,000
DESIGNATIONS/SB 855	102,305,000					
TOT FIN REQMTS	$ 102,305,000	$ 54,462,000	$ 1,957,000	$	$ 74,738,000	$ 72,781,000
AVAIL FINANCE						
CANCEL RES/DES		54,462,000	1,957,000		74,738,000	72,781,000
TOT AVAIL FIN	$	$ 54,462,000	$ 1,957,000	$	$ 74,738,000	$ 72,781,000
GAIN OR LOSS	$ -102,305,000	$	$	$	$	$
OPERATING TRAN						
TOT OP.SUB-GF	$ 102,304,789	$	$	$	$	$

The SB 855 Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility.

Between 1996-97 and 1997-98, a total of $129.2 million in unanticipated revenue was set aside in a designation for future needs. In 1998-99, a total of $54.5 million of that amount was used to fund Board-approved projects (primarily a reduction in estimated reengineering savings), leaving a balance of $74.7 million available to fund the budget year.

The recommendations reflect appropriation of this entire designation, which is transferred to the six clusters in order to balance their budgets.

HEALTH SERVICES

Mark Finucane, Director

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	995,814,000	940,361,000	1,047,232,000	51,418,000
Employee Benefits	313,418,000	314,704,000	343,904,000	30,486,000
Total Salaries and Employee Benefits	1,309,232,000	1,255,065,000	1,391,136,000	81,904,000
Services & Supplies				
Admin & General	1,000	1,000	1,000	0
Clothing and Personal Supplies	5,471,000	4,950,000	4,631,000	(840,000)
Communications	23,911,000	23,983,000	22,308,000	(1,603,000)
Food	711,000	764,000	704,000	(7,000)
Household Expense	5,273,000	5,230,000	5,267,000	(6,000)
Information Technology Services	15,591,000	11,954,000	11,663,000	(3,928,000)
Insurance	11,732,000	10,989,000	9,941,000	(1,791,000)
Maintenance-Bldgs & Improv	6,530,000	8,418,000	8,021,000	1,491,000
Maintenance-Equipment	22,411,000	19,767,000	22,199,000	(212,000)
Medical, Dental, Lab Supplies	175,702,000	238,416,000	227,719,000	52,017,000
Memberships	1,027,000	1,088,000	1,237,000	210,000
Miscellaneous Expense	2,242,000	923,000	791,000	(1,451,000)
Office Expense-Other	10,807,000	8,428,000	8,584,000	(2,223,000)
Office Expense-Postage	3,020,000	3,229,000	3,300,000	280,000
Office Expense-Stat & Forms	9,326,000	7,864,000	8,040,000	(1,286,000)
Professional & Spec Svcs	726,567,000	711,809,000	724,897,000	(1,670,000)
Publications & Legal Notice	175,000	30,000	150,000	(25,000)
Rents & Leases-Bldg & Improv	7,873,000	7,350,000	8,152,000	279,000
Rents & Leases-Equipment	6,899,000	10,472,000	11,316,000	4,417,000
Small Tools & Instruments	793,000	996,000	752,000	(41,000)
Special Departmental Expense	2,885,000	2,782,000	3,906,000	1,021,000
Telecommunications	0	368,000	0	0
Trans & Travel-Auto Mileage	1,630,000	1,467,000	1,601,000	(29,000)
Trans & Travel-Auto Service	1,734,000	1,645,000	1,729,000	(5,000)
Trans & Travel-Other	309,000	285,000	361,000	52,000
Trans & Travel-Traveling	454,000	617,000	417,000	(37,000)
Utilities	25,418,000	26,069,000	25,992,000	574,000
Total Services & Supplies	1,068,492,000	1,109,894,000	1,113,679,000	45,187,000
Other Charges				
County Cont-Realignment	552,400,000	571,770,000	462,555,000	(89,845,000)
Judgments & Damages	1,451,000	1,451,000	1,458,000	7,000
Other Charges	150,800,000	145,122,000	146,450,000	(4,350,000)
Support & Care of Persons	566,000	566,000	566,000	0
Total Other Charges	705,217,000	718,909,000	611,029,000	(94,188,000)
Fixed Assets				
Equipment	7,754,000	6,158,000	2,244,000	(5,510,000)
Total Fixed Assets	7,754,000	6,158,000	2,244,000	(5,510,000)
Other Financing Uses				
Operating Transfers Out	554,657,000	626,532,000	537,293,000	(17,364,000)
Designation	0	179,195,000	0	0
Total Other Financing Uses	554,657,000	805,727,000	537,293,000	(17,364,000)
Less: Expenditure Distributions	53,581,000	53,581,000	52,939,000	(642,000)
Gross Total	***3,591,771,000***	***3,842,172,000***	***3,602,442,000***	***10,671,000***
Less: Intrafund Transfers	63,528,000	51,141,000	66,184,000	2,656,000
TOTAL NET REQUIREMENTS	3,528,243,000	3,791,031,000	3,536,258,000	8,015,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	2,436,000	5,436,000	2,436,000	0
Revenue From Use of Money & Property	160,000	160,000	560,000	400,000
Intergovernmental Revenues:				
Federal	111,190,000	108,166,000	122,471,000	11,281,000
State	332,716,000	320,095,000	317,632,000	(15,084,000)
Charges For Services	1,977,496,000	2,004,704,000	1,834,465,000	(143,031,000)
Miscellaneous	4,850,000	117,294,000	4,219,000	(631,000)
Other Financing Sources	660,816,000	787,170,000	802,450,000	141,634,000
TOTAL REVENUES	3,089,664,000	3,343,025,000	3,084,233,000	(5,431,000)
NET COUNTY COST	***438,579,000***	***448,006,000***	***452,025,000***	***13,446,000***

HEALTH SERVICES ADMINISTRATION

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	42,426,000	33,966,000	46,547,000	4,121,000
Employee Benefits	11,564,000	10,465,000	12,881,000	1,317,000
Total Salaries and Employee Benefits	53,990,000	44,431,000	59,428,000	5,438,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	3,976,000	3,976,000	3,971,000	(5,000)
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	3,974,000	3,974,000	3,453,000	(521,000)
Insurance	307,000	307,000	390,000	83,000
Maintenance-Bldgs & Improv	1,162,000	1,162,000	1,162,000	0
Maintenance-Equipment	3,727,000	3,727,000	3,727,000	0
Medical, Dental, Lab Supplies	0	0	159,000	159,000
Memberships	27,000	27,000	27,000	0
Miscellaneous Expense	137,000	137,000	161,000	24,000
Office Expense-Other	84,000	84,000	84,000	0
Office Expense-Postage	1,428,000	1,428,000	1,428,000	0
Office Expense-Stat & Forms	0	0	0	0
Professional & Spec Svcs	48,744,000	43,958,000	54,393,000	5,649,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	1,288,000	1,288,000	1,288,000	0
Rents & Leases-Equipment	73,000	73,000	73,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	326,000	326,000	326,000	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	164,000	164,000	164,000	0
Trans & Travel-Auto Service	209,000	209,000	209,000	0
Trans & Travel-Other	41,000	41,000	41,000	0
Trans & Travel-Traveling	15,000	15,000	0	(15,000)
Utilities	1,458,000	1,458,000	1,458,000	0
Total Services & Supplies	67,140,000	62,354,000	72,514,000	5,374,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	1,442,000	1,442,000	1,458,000	16,000
Other Charges	2,117,000	2,117,000	1,563,000	(554,000)
Support & Care of Persons	410,000	410,000	410,000	0
Total Other Charges	3,969,000	3,969,000	3,431,000	(538,000)
Fixed Assets				
Equipment	1,392,000	1,392,000	1,171,000	(221,000)
Total Fixed Assets	1,392,000	1,392,000	1,171,000	(221,000)
Other Financing Uses				
Operating Transfers Out	129,000	129,000	0	(129,000)
Designation	0	0	0	0
Total Other Financing Uses	129,000	129,000	0	(129,000)
Less: Expenditure Distributions	0	0	0	0
Gross Total	***126,620,000***	***112,275,000***	***136,544,000***	***9,924,000***
Less: Intrafund Transfers	9,534,000	9,534,000	15,192,000	5,658,000
TOTAL NET REQUIREMENTS	117,086,000	102,741,000	121,352,000	4,266,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	2,436,000	5,436,000	2,436,000	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	498,000	498,000	597,000	99,000
Charges For Services	112,056,000	112,056,000	112,620,000	564,000
Miscellaneous	0	2,680,000	0	0
Other Financing Sources	1,341,000	1,341,000	1,341,000	0
TOTAL REVENUES	116,331,000	122,011,000	116,994,000	663,000
NET COUNTY COST	***755,000***	***(19,270,000)***	***4,358,000***	***3,603,000***

OFFICE OF MANAGED CARE

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	4,547,000	4,063,000	5,344,000	797,000
Employee Benefits	990,000	990,000	997,000	7,000
Total Salaries and Employee Benefits	5,537,000	5,053,000	6,341,000	804,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	0	0	0	0
Insurance	0	0	0	0
Maintenance-Bldgs & Improv	1,000	0	0	(1,000)
Maintenance-Equipment	0	0	0	0
Medical, Dental, Lab Supplies	10,145,000	7,013,000	11,340,000	1,195,000
Memberships	11,000	25,000	36,000	25,000
Miscellaneous Expense	7,000	27,000	0	(7,000)
Office Expense-Other	24,000	332,000	338,000	314,000
Office Expense-Postage	3,000	254,000	259,000	256,000
Office Expense-Stat & Forms	1,530,000	54,000	75,000	(1,455,000)
Professional & Spec Svcs	61,875,000	79,493,000	85,334,000	23,459,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	53,000	38,000	38,000	(15,000)
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	1,000	4,000	4,000	3,000
Trans & Travel-Auto Service	0	0	0	0
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	26,000	20,000	20,000	(6,000)
Utilities	0	0	0	0
Total Services & Supplies	73,676,000	87,260,000	97,444,000	23,768,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	0	0	0	0
Support & Care of Persons	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***79,213,000***	***92,313,000***	***103,785,000***	***24,572,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	79,213,000	92,313,000	103,785,000	24,572,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	400,000	400,000
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Charges For Services	56,149,000	56,687,000	64,018,000	7,869,000
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL REVENUES	56,149,000	56,687,000	64,418,000	8,269,000
NET COUNTY COST	***23,064,000***	***35,626,000***	***39,367,000***	***16,303,000***

SYSTEMS RECOVERY UNIT

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	3,621,000	2,478,000	4,049,000	428,000
Employee Benefits	640,000	1,706,000	879,000	239,000
Total Salaries and Employee Benefits	4,261,000	4,184,000	4,928,000	667,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	2,805,000	0	0	(2,805,000)
Insurance	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat & Forms	0	0	0	0
Professional & Spec Svcs	3,843,000	852,000	5,811,000	1,968,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	0	0	0	0
Trans & Travel-Auto Service	0	0	0	0
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	6,648,000	852,000	5,811,000	(837,000)
Other Charges		0		
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	0	0	0	0
Support & Care of Persons	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***10,909,000***	***5,036,000***	***10,739,000***	***(170,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	10,909,000	5,036,000	10,739,000	(170,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***10,909,000***	***5,036,000***	***10,739,000***	***(170,000)***

OFFICE OF AIDS PROGRAMS AND POLICY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	10,804,000	8,853,000	12,307,000	1,503,000
Employee Benefits	2,344,000	2,770,000	2,803,000	459,000
Total Salaries and Employee Benefits	13,148,000	11,623,000	15,110,000	1,962,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	(25,000)	0	(716,000)	(691,000)
Communications	195,000	219,000	251,000	56,000
Food	1,000	0	1,000	0
Household Expense	16,000	16,000	16,000	0
Information Technology Services	43,000	30,000	5,000	(38,000)
Insurance	6,000	6,000	4,000	(2,000)
Maintenance-Bldgs & Improv	5,000	2,000	5,000	0
Maintenance-Equipment	30,000	30,000	30,000	0
Medical, Dental, Lab Supplies	234,000	234,000	245,000	11,000
Memberships	2,000	2,000	2,000	0
Miscellaneous Expense	235,000	235,000	235,000	0
Office Expense-Other	85,000	85,000	86,000	1,000
Office Expense-Postage	2,000	2,000	2,000	0
Office Expense-Stat & Forms	32,000	0	33,000	1,000
Professional & Spec Svcs	60,198,000	61,614,000	61,539,000	1,341,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	754,000	827,000	786,000	32,000
Rents & Leases-Equipment	40,000	40,000	41,000	1,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	30,000	11,000	31,000	1,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	15,000	15,000	15,000	0
Trans & Travel-Auto Service	11,000	14,000	15,000	4,000
Trans & Travel-Other	16,000	27,000	17,000	1,000
Trans & Travel-Traveling	50,000	90,000	50,000	0
Utilities	40,000	40,000	290,000	250,000
Total Services & Supplies	62,015,000	63,539,000	62,983,000	968,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	2,000	0	5,000	3,000
Support & Care of Persons	0	0	0	0
Total Other Charges	2,000	0	5,000	3,000
Fixed Assets				
Equipment	0	2,000	0	0
Total Fixed Assets	0	2,000	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***75,165,000***	***75,164,000***	***78,098,000***	***2,933,000***
Less: Intrafund Transfers	2,746,000	2,746,000	2,710,000	(36,000)
TOTAL NET REQUIREMENTS	72,419,000	72,418,000	75,388,000	2,969,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	50,236,000	50,236,000	51,127,000	891,000
State	6,282,000	6,282,000	8,863,000	2,581,000
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL REVENUES	56,518,000	56,518,000	59,990,000	3,472,000
NET COUNTY COST	***15,901,000***	***15,900,000***	***15,398,000***	***(503,000)***

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	7,928,000	6,957,000	8,857,000	929,000
Employee Benefits	1,833,000	1,810,000	1,878,000	45,000
Total Salaries and Employee Benefits	9,761,000	8,767,000	10,735,000	974,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	175,000	162,000	189,000	14,000
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	36,000	0	258,000	222,000
Insurance	5,000	7,000	9,000	4,000
Maintenance-Bldgs & Improv	9,000	19,000	9,000	0
Maintenance-Equipment	0	25,000	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	10,000	1,000	0
Miscellaneous Expense	0	0	0	0
Office Expense-Other	282,000	98,000	365,000	83,000
Office Expense-Postage	19,000	25,000	21,000	2,000
Office Expense-Stat & Forms	27,000	7,000	281,000	254,000
Professional & Spec Svcs	112,474,000	100,270,000	120,417,000	7,943,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	825,000	825,000	743,000	(82,000)
Rents & Leases-Equipment	11,000	0	11,000	0
Small Tools & Instruments	0	4,000	0	0
Special Departmental Expense	228,000	28,000	370,000	142,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	38,000	23,000	38,000	0
Trans & Travel-Auto Service	0	7,000	0	0
Trans & Travel-Other	40,000	1,000	90,000	50,000
Trans & Travel-Traveling	25,000	25,000	25,000	0
Utilities	5,000	9,000	5,000	0
Total Services & Supplies	114,200,000	101,545,000	122,832,000	8,632,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	9,000	9,000	0	(9,000)
Other Charges	0	0	5,000	5,000
Support & Care of Persons	0	0	0	0
Total Other Charges	9,000	9,000	5,000	(4,000)
Fixed Assets				
Equipment	40,000	40,000	60,000	20,000
Total Fixed Assets	40,000	40,000	60,000	20,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***124,010,000***	***110,361,000***	***133,632,000***	***9,622,000***
Less: Intrafund Transfers	37,746,000	26,667,000	33,921,000	(3,825,000)
TOTAL NET REQUIREMENTS	86,264,000	83,694,000	99,711,000	13,447,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	45,901,000	47,144,000	56,073,000	10,172,000
State	24,221,000	24,922,000	25,605,000	1,384,000
Charges For Services	9,438,000	8,932,000	9,438,000	0
Miscellaneous	0	200,000	0	0
Other Financing Sources	4,356,000	4,330,000	6,454,000	2,098,000
TOTAL REVENUES	83,916,000	85,528,000	97,570,000	13,654,000
NET COUNTY COST	***2,348,000***	***(1,834,000)***	***2,141,000***	***(207,000)***

PUBLIC HEALTH SERVICES

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	114,305,000	105,850,000	123,601,000	9,296,000
Employee Benefits	27,572,000	27,772,000	30,942,000	3,370,000
Total Salaries and Employee Benefits	141,877,000	133,622,000	154,543,000	12,666,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	5,000	60,000	5,000	0
Communications	2,179,000	2,329,000	2,232,000	53,000
Food	0	0	0	0
Household Expense	103,000	382,000	105,000	2,000
Information Technology Services	1,387,000	1,562,000	1,306,000	(81,000)
Insurance	427,000	427,000	406,000	(21,000)
Maintenance-Bldgs & Improv	203,000	203,000	203,000	0
Maintenance-Equipment	184,000	184,000	184,000	0
Medical, Dental, Lab Supplies	4,623,000	5,986,000	5,118,000	495,000
Memberships	11,000	11,000	11,000	0
Miscellaneous Expense	(82,000)	100,000	(82,000)	0
Office Expense-Other	551,000	551,000	559,000	8,000
Office Expense-Postage	538,000	538,000	538,000	0
Office Expense-Stat & Forms	925,000	925,000	931,000	6,000
Professional & Spec Svcs	34,570,000	33,315,000	34,849,000	279,000
Publications & Legal Notice	3,000	3,000	3,000	0
Rents & Leases-Bldg & Improv	1,024,000	1,024,000	1,801,000	777,000
Rents & Leases-Equipment	491,000	491,000	540,000	49,000
Small Tools & Instruments	1,000	1,000	1,000	0
Special Departmental Expense	61,000	453,000	63,000	2,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	990,000	990,000	1,004,000	14,000
Trans & Travel-Auto Service	210,000	210,000	210,000	0
Trans & Travel-Other	19,000	19,000	19,000	0
Trans & Travel-Traveling	127,000	127,000	127,000	0
Utilities	1,313,000	1,313,000	1,316,000	3,000
Total Services & Supplies	49,863,000	51,204,000	51,449,000	1,586,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	1,671,000	1,671,000	1,904,000	233,000
Support & Care of Persons	0	0	0	0
Total Other Charges	1,671,000	1,671,000	1,904,000	233,000
Fixed Assets				
Equipment	1,285,000	1,285,000	134,000	(1,151,000)
Total Fixed Assets	1,285,000	1,285,000	134,000	(1,151,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***194,696,000***	***187,782,000***	***208,030,000***	***13,334,000***
Less: Intrafund Transfers	2,127,000	1,759,000	2,534,000	407,000
TOTAL NET REQUIREMENTS	192,569,000	186,023,000	205,496,000	12,927,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	14,903,000	10,436,000	15,112,000	209,000
State	45,610,000	45,845,000	43,051,000	(2,559,000)
Charges For Services	42,565,000	42,052,000	48,531,000	5,966,000
Miscellaneous	4,444,000	10,813,000	3,793,000	(651,000)
Other Financing Sources	0	0	450,000	450,000
TOTAL REVENUES	107,522,000	109,146,000	110,937,000	3,415,000
NET COUNTY COST	***85,047,000***	***76,877,000***	***94,559,000***	***9,512,000***

JUVENILE COURT HEALTH SERVICES

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	8,661,000	8,822,000	8,959,000	298,000
Employee Benefits	2,364,000	2,836,000	2,486,000	122,000
Total Salaries and Employee Benefits	11,025,000	11,658,000	11,445,000	420,000
Services & Supplies				
Admin & General	1,000	1,000	1,000	0
Clothing and Personal Supplies	0	0	0	0
Communications	38,000	35,000	38,000	0
Food	0	0	0	0
Household Expense	1,000	1,000	1,000	0
Information Technology Services	34,000	32,000	34,000	0
Insurance	29,000	27,000	41,000	12,000
Maintenance-Bldgs & Improv	14,000	13,000	14,000	0
Maintenance-Equipment	18,000	16,000	18,000	0
Medical, Dental, Lab Supplies	455,000	422,000	455,000	0
Memberships	0	0	0	0
Miscellaneous Expense	23,000	21,000	23,000	0
Office Expense-Other	17,000	16,000	17,000	0
Office Expense-Postage	3,000	3,000	3,000	0
Office Expense-Stat & Forms	36,000	33,000	36,000	0
Professional & Spec Svcs	1,677,000	1,558,000	1,489,000	(188,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	6,000	6,000	6,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	16,000	15,000	16,000	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	25,000	23,000	25,000	0
Trans & Travel-Auto Service	12,000	11,000	12,000	0
Trans & Travel-Other	17,000	16,000	17,000	0
Trans & Travel-Traveling	0	0	0	0
Utilities	48,000	44,000	48,000	0
Total Services & Supplies	2,470,000	2,293,000	2,294,000	(176,000)
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	48,000	48,000	153,000	105,000
Support & Care of Persons	156,000	156,000	156,000	0
Total Other Charges	204,000	204,000	309,000	105,000
Fixed Assets				
Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***13,699,000***	***14,155,000***	***14,048,000***	***349,000***
Less: Intrafund Transfers	11,375,000	10,435,000	11,827,000	452,000
TOTAL NET REQUIREMENTS	2,324,000	3,720,000	2,221,000	(103,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	813,000	642,000	813,000	0
Charges For Services	436,000	358,000	436,000	0
Miscellaneous	0	0	20,000	20,000
Other Financing Sources	0	0	0	0
TOTAL REVENUES	1,249,000	1,000,000	1,269,000	20,000
NET COUNTY COST	***1,075,000***	***2,720,000***	***952,000***	***(123,000)***

CHILDREN'S MEDICAL SERVICES

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	26,757,000	22,294,000	30,998,000	4,241,000
Employee Benefits	4,786,000	4,819,000	5,586,000	800,000
Total Salaries and Employee Benefits	31,543,000	27,113,000	36,584,000	5,041,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	295,000	295,000	294,000	(1,000)
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	31,000	31,000	65,000	34,000
Insurance	37,000	37,000	50,000	13,000
Maintenance-Bldgs & Improv	19,000	19,000	6,000	(13,000)
Maintenance-Equipment	0	0	0	0
Medical, Dental, Lab Supplies	94,000	94,000	96,000	2,000
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense-Other	470,000	504,000	478,000	8,000
Office Expense-Postage	266,000	266,000	259,000	(7,000)
Office Expense-Stat & Forms	94,000	94,000	96,000	2,000
Professional & Spec Svcs	1,866,000	1,866,000	2,009,000	143,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	39,000	39,000	29,000	(10,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	29,000	29,000	36,000	7,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	85,000	85,000	87,000	2,000
Trans & Travel-Auto Service	9,000	9,000	6,000	(3,000)
Trans & Travel-Other	33,000	33,000	34,000	1,000
Trans & Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	3,367,000	3,401,000	3,545,000	178,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	17,745,000	17,033,000	17,753,000	8,000
Support & Care of Persons	0	0	0	0
Total Other Charges	17,745,000	17,033,000	17,753,000	8,000
Fixed Assets				
Equipment	155,000	155,000	16,000	(139,000)
Total Fixed Assets	155,000	155,000	16,000	(139,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***52,810,000***	***47,702,000***	***57,898,000***	***5,088,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	52,810,000	47,702,000	57,898,000	5,088,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	35,687,000	31,917,000	39,028,000	3,341,000
Charges For Services	915,000	1,083,000	953,000	38,000
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL REVENUES	36,602,000	33,000,000	39,981,000	3,379,000
NET COUNTY COST	***16,208,000***	***14,702,000***	***17,917,000***	***1,709,000***

HEALTH CARE

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	0	0	0	0
Insurance	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat & Forms	0	0	0	0
Professional & Spec Svcs	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	0	0	0	0
Trans & Travel-Auto Service	0	0	0	0
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
County Cont-Realignment	552,400,000	571,770,000	462,555,000	(89,845,000)
Judgments & Damages	0	0	0	0
Other Charges	0	0	0	0
Support & Care of Persons	0	0	0	0
Total Other Charges	552,400,000	571,770,000	462,555,000	(89,845,000)
Fixed Assets				
Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***552,400,000***	***571,770,000***	***462,555,000***	***(89,845,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	552,400,000	571,770,000	462,555,000	(89,845,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	552,400,000	571,770,000	462,555,000	(89,845,000)
TOTAL REVENUES	552,400,000	571,770,000	462,555,000	(89,845,000)
NET COUNTY COST	***0***	***0***	***0***	***0***

REALIGNMENT

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Information Technology Services	0	0	0	0
Insurance	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat & Forms	0	0	0	0
Professional & Spec Svcs	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	0	0	0	0
Trans & Travel-Auto Service	0	0	0	0
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	0	0	0	0
Support & Care of Persons	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Designation	0	0	0	0
Total Other Financing Uses	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***0***	***0***	***0***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	115,924,000	115,924,000	114,949,000	(975,000)
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL REVENUES	115,924,000	115,924,000	114,949,000	(975,000)
NET COUNTY COST	***(115,924,000)***	***(115,924,000)***	***(114,949,000)***	***975,000***

ANTELOPE VALLEY CLUSTER

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	18,683,000	23,007,000	24,362,000	5,679,000
Employee Benefits	8,545,000	8,494,000	9,918,000	1,373,000
Total Salaries and Employee Benefits	27,228,000	31,501,000	34,280,000	7,052,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	111,000	73,000	69,000	(42,000)
Communications	504,000	469,000	522,000	18,000
Food	329,000	313,000	331,000	2,000
Household Expense	264,000	244,000	266,000	2,000
Information Technology Services	176,000	159,000	190,000	14,000
Insurance	340,000	400,000	310,000	(30,000)
Maintenance-Bldgs & Improv	561,000	471,000	562,000	1,000
Maintenance-Equipment	513,000	515,000	517,000	4,000
Medical, Dental, Lab Supplies	3,295,000	4,507,000	3,863,000	568,000
Memberships	62,000	58,000	93,000	31,000
Miscellaneous Expense	0	0	0	0
Office Expense-Other	297,000	335,000	302,000	5,000
Office Expense-Postage	30,000	30,000	32,000	2,000
Office Expense-Stat & Forms	78,000	133,000	76,000	(2,000)
Professional & Spec Svcs	14,473,000	14,814,000	13,588,000	(885,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	233,000	5,000	6,000	(227,000)
Rents & Leases-Equipment	145,000	345,000	417,000	272,000
Small Tools & Instruments	48,000	14,000	48,000	0
Special Departmental Expense	421,000	369,000	458,000	37,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	58,000	51,000	59,000	1,000
Trans & Travel-Auto Service	31,000	64,000	31,000	0
Trans & Travel-Other	4,000	3,000	4,000	0
Trans & Travel-Traveling	25,000	25,000	25,000	0
Utilities	815,000	871,000	836,000	21,000
Total Services & Supplies	22,813,000	24,268,000	22,605,000	(208,000)
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	2,944,000	3,100,000	2,583,000	(361,000)
Support & Care of Persons	0	0	0	0
Total Other Charges	2,944,000	3,100,000	2,583,000	(361,000)
Fixed Assets				
Equipment	20,000	20,000	15,000	(5,000)
Total Fixed Assets	20,000	20,000	15,000	(5,000)
Other Financing Uses				
Operating Transfers Out	4,400,000	4,413,000	3,679,000	(721,000)
Designation	0	10,324,000	0	0
Total Other Financing Uses	4,400,000	14,737,000	3,679,000	(721,000)
Less: Expenditure Distributions	0	0	0	0
Gross Total	***57,405,000***	***73,626,000***	***63,162,000***	***5,757,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	57,405,000	73,626,000	63,162,000	5,757,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	31,000	31,000	31,000	0
Intergovernmental Revenues:				
Federal	150,000	350,000	159,000	9,000
State	1,751,000	2,284,000	3,318,000	1,567,000
Charges For Services	43,788,000	42,992,000	39,992,000	(3,796,000)
Miscellaneous	0	2,809,000	0	0
Other Financing Sources	9,083,000	9,367,000	14,630,000	5,547,000
TOTAL REVENUES	54,803,000	57,833,000	58,130,000	3,327,000
NET COUNTY COST	***2,602,000***	***15,793,000***	***5,032,000***	***2,430,000***

COASTAL CLUSTER

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	143,834,000	137,046,000	148,247,000	4,413,000
Employee Benefits	41,716,000	42,749,000	44,925,000	3,209,000
Total Salaries and Employee Benefits	185,550,000	179,795,000	193,172,000	7,622,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	1,731,000	1,731,000	1,637,000	(94,000)
Communications	3,155,000	3,155,000	2,992,000	(163,000)
Food	117,000	117,000	119,000	2,000
Household Expense	979,000	979,000	938,000	(41,000)
Information Technology Services	368,000	0	210,000	(158,000)
Insurance	1,932,000	1,932,000	1,563,000	(369,000)
Maintenance-Bldgs & Improv	24,000	24,000	1,152,000	1,128,000
Maintenance-Equipment	3,564,000	3,564,000	2,465,000	(1,099,000)
Medical, Dental, Lab Supplies	26,397,000	33,928,000	32,688,000	6,291,000
Memberships	389,000	389,000	424,000	35,000
Miscellaneous Expense	9,000	9,000	9,000	0
Office Expense-Other	40,000	40,000	51,000	11,000
Office Expense-Postage	218,000	218,000	222,000	4,000
Office Expense-Stat & Forms	1,414,000	1,414,000	1,740,000	326,000
Professional & Spec Svcs	74,195,000	72,818,000	70,294,000	(3,901,000)
Publications & Legal Notice	25,000	25,000	25,000	0
Rents & Leases-Bldg & Improv	523,000	523,000	445,000	(78,000)
Rents & Leases-Equipment	1,934,000	1,934,000	1,969,000	35,000
Small Tools & Instruments	219,000	219,000	223,000	4,000
Special Departmental Expense	2,000	2,000	0	(2,000)
Telecommunications	0	368,000	0	0
Trans & Travel-Auto Mileage	22,000	22,000	22,000	0
Trans & Travel-Auto Service	73,000	73,000	67,000	(6,000)
Trans & Travel-Other	18,000	18,000	18,000	0
Trans & Travel-Traveling	20,000	20,000	20,000	0
Utilities	3,866,000	3,918,000	3,594,000	(272,000)
Total Services & Supplies	121,234,000	127,440,000	122,887,000	1,653,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	16,156,000	16,156,000	11,774,000	(4,382,000)
Support & Care of Persons	0	0	0	0
Total Other Charges	16,156,000	16,156,000	11,774,000	(4,382,000)
Fixed Assets				
Equipment	776,000	776,000	5,000	(771,000)
Total Fixed Assets	776,000	776,000	5,000	(771,000)
Other Financing Uses				
Operating Transfers Out	100,949,000	104,500,000	84,499,000	(16,450,000)
Designation	0	27,864,000	0	0
Total Other Financing Uses	100,949,000	132,364,000	84,499,000	(16,450,000)
Less: Expenditure Distributions	10,959,000	10,959,000	10,959,000	0
Gross Total	***413,706,000***	***445,572,000***	***401,378,000***	***(12,328,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	413,706,000	445,572,000	401,378,000	(12,328,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	30,000	30,000	30,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	15,116,000	13,394,000	12,412,000	(2,704,000)
Charges For Services	326,850,000	323,993,000	287,458,000	(39,392,000)
Miscellaneous	0	12,120,000	0	0
Other Financing Sources	15,062,000	23,758,000	40,389,000	25,327,000
TOTAL REVENUES	357,058,000	373,295,000	340,289,000	(16,769,000)
NET COUNTY COST	***56,648,000***	***72,277,000***	***61,089,000***	***4,441,000***

NORTHEAST CLUSTER

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	315,901,000	296,659,000	323,891,000	7,990,000
Employee Benefits	111,515,000	112,735,000	120,386,000	8,871,000
Total Salaries and Employee Benefits	427,416,000	409,394,000	444,277,000	16,861,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	2,485,000	2,485,000	2,557,000	72,000
Communications	5,758,000	6,636,000	6,108,000	350,000
Food	264,000	328,000	247,000	(17,000)
Household Expense	2,670,000	2,272,000	2,674,000	4,000
Information Technology Services	4,060,000	3,750,000	4,060,000	0
Insurance	3,923,000	3,258,000	3,248,000	(675,000)
Maintenance-Bldgs & Improv	266,000	4,350,000	2,609,000	2,343,000
Maintenance-Equipment	6,368,000	6,304,000	6,442,000	74,000
Medical, Dental, Lab Supplies	92,245,000	131,754,000	117,141,000	24,896,000
Memberships	232,000	289,000	290,000	58,000
Miscellaneous Expense	1,229,000	0	0	(1,229,000)
Office Expense-Other	4,292,000	4,024,000	4,383,000	91,000
Office Expense-Postage	286,000	254,000	286,000	0
Office Expense-Stat & Forms	2,044,000	1,336,000	1,653,000	(391,000)
Professional & Spec Svcs	171,188,000	161,067,000	146,963,000	(24,225,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	1,377,000	1,278,000	1,377,000	0
Rents & Leases-Equipment	1,012,000	4,120,000	4,168,000	3,156,000
Small Tools & Instruments	436,000	726,000	436,000	0
Special Departmental Expense	1,348,000	1,192,000	2,190,000	842,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	37,000	22,000	38,000	1,000
Trans & Travel-Auto Service	597,000	490,000	628,000	31,000
Trans & Travel-Other	112,000	105,000	112,000	0
Trans & Travel-Traveling	54,000	152,000	29,000	(25,000)
Utilities	8,890,000	8,692,000	8,963,000	73,000
Total Services & Supplies	311,173,000	344,884,000	316,602,000	5,429,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	49,480,000	44,466,000	50,948,000	1,468,000
Support & Care of Persons	0	0	0	0
Total Other Charges	49,480,000	44,466,000	50,948,000	1,468,000
Fixed Assets				
Equipment	880,000	880,000	131,000	(749,000)
Total Fixed Assets	880,000	880,000	131,000	(749,000)
Other Financing Uses				
Operating Transfers Out	234,200,000	242,451,000	196,031,000	(38,169,000)
Designation	0	75,552,000	0	0
Total Other Financing Uses	234,200,000	318,003,000	196,031,000	(38,169,000)
Less: Expenditure Distributions	42,622,000	42,622,000	41,980,000	(642,000)
Gross Total	***980,527,000***	***1,075,005,000***	***966,009,000***	***(14,518,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	980,527,000	1,075,005,000	966,009,000	(14,518,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	48,976,000	44,868,000	36,541,000	(12,435,000)
Charges For Services	711,504,000	729,297,000	646,053,000	(65,451,000)
Miscellaneous	406,000	55,955,000	406,000	0
Other Financing Sources	37,274,000	66,067,000	108,456,000	71,182,000
TOTAL REVENUES	798,160,000	896,187,000	791,456,000	(6,704,000)
NET COUNTY COST	***182,367,000***	***178,818,000***	***174,553,000***	***(7,814,000)***

RANCHO LOS AMIGOS

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	59,981,000	58,300,000	63,605,000	3,624,000
Employee Benefits	21,751,000	22,988,000	24,932,000	3,181,000
Total Salaries and Employee Benefits	81,732,000	81,288,000	88,537,000	6,805,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	579,000	5,000	358,000	(221,000)
Communications	1,675,000	1,607,000	1,566,000	(109,000)
Food	0	0	0	0
Household Expense	13,000	42,000	14,000	1,000
Information Technology Services	455,000	290,000	267,000	(188,000)
Insurance	941,000	879,000	538,000	(403,000)
Maintenance-Bldgs & Improv	951,000	871,000	1,182,000	231,000
Maintenance-Equipment	591,000	573,000	880,000	289,000
Medical, Dental, Lab Supplies	8,351,000	11,105,000	8,769,000	418,000
Memberships	75,000	75,000	112,000	37,000
Miscellaneous Expense	6,000	0	6,000	0
Office Expense-Other	157,000	94,000	157,000	0
Office Expense-Postage	68,000	65,000	75,000	7,000
Office Expense-Stat & Forms	27,000	47,000	27,000	0
Professional & Spec Svcs	29,730,000	27,368,000	26,181,000	(3,549,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Bldg & Improv	173,000	2,000	173,000	0
Rents & Leases-Equipment	879,000	435,000	958,000	79,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	3,000	45,000	3,000	0
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	0	0	0	0
Trans & Travel-Auto Service	192,000	230,000	187,000	(5,000)
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	73,000	95,000	76,000	3,000
Utilities	3,128,000	3,297,000	2,982,000	(146,000)
Total Services & Supplies	48,067,000	47,125,000	44,511,000	(3,556,000)
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	18,293,000	18,293,000	18,124,000	(169,000)
Support & Care of Persons	0	0	0	0
Total Other Charges	18,293,000	18,293,000	18,124,000	(169,000)
Fixed Assets				
Equipment	175,000	175,000	18,000	(157,000)
Total Fixed Assets	175,000	175,000	18,000	(157,000)
Other Financing Uses				
Operating Transfers Out	56,500,000	58,541,000	47,358,000	(9,142,000)
Designation	0	14,250,000	0	0
Total Other Financing Uses	56,500,000	72,791,000	47,358,000	(9,142,000)
Less: Expenditure Distributions	0	0	0	0
Gross Total	***204,767,000***	***219,672,000***	***198,548,000***	***(6,219,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	204,767,000	219,672,000	198,548,000	(6,219,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	18,000	18,000	18,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	11,526,000	10,844,000	9,958,000	(1,568,000)
Charges For Services	140,622,000	148,685,000	129,405,000	(11,217,000)
Miscellaneous	0	18,678,000	0	0
Other Financing Sources	11,915,000	11,915,000	20,193,000	8,278,000
TOTAL REVENUES	164,081,000	190,140,000	159,574,000	(4,507,000)
NET COUNTY COST	***40,686,000***	***29,532,000***	***38,974,000***	***(1,712,000)***

SAN FERNANDO VALLEY CLUSTER

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	82,586,000	84,856,000	87,473,000	4,887,000
Employee Benefits	27,252,000	21,191,000	30,551,000	3,299,000
Total Salaries and Employee Benefits	109,838,000	106,047,000	118,024,000	8,186,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	353,000	431,000	491,000	138,000
Communications	1,996,000	1,920,000	1,810,000	(186,000)
Food	0	0	0	0
Household Expense	336,000	400,000	343,000	7,000
Information Technology Services	672,000	647,000	605,000	(67,000)
Insurance	1,631,000	1,615,000	1,340,000	(291,000)
Maintenance-Bldgs & Improv	569,000	465,000	575,000	6,000
Maintenance-Equipment	3,468,000	2,896,000	6,063,000	2,595,000
Medical, Dental, Lab Supplies	14,763,000	19,122,000	20,323,000	5,560,000
Memberships	127,000	126,000	146,000	19,000
Miscellaneous Expense	288,000	0	411,000	123,000
Office Expense-Other	442,000	680,000	499,000	57,000
Office Expense-Postage	83,000	69,000	94,000	11,000
Office Expense-Stat & Forms	530,000	549,000	572,000	42,000
Professional & Spec Svcs	41,543,000	42,911,000	42,038,000	495,000
Publications & Legal Notice	121,000	2,000	121,000	0
Rents & Leases-Bldg & Improv	160,000	167,000	141,000	(19,000)
Rents & Leases-Equipment	602,000	1,557,000	1,802,000	1,200,000
Small Tools & Instruments	82,000	32,000	37,000	(45,000)
Special Departmental Expense	208,000	274,000	319,000	111,000
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	113,000	64,000	113,000	0
Trans & Travel-Auto Service	184,000	187,000	213,000	29,000
Trans & Travel-Other	9,000	22,000	9,000	0
Trans & Travel-Traveling	5,000	25,000	5,000	0
Utilities	2,225,000	2,174,000	2,592,000	367,000
Total Services & Supplies	70,510,000	76,335,000	80,662,000	10,152,000
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	15,942,000	15,942,000	16,628,000	686,000
Support & Care of Persons	0	0	0	0
Total Other Charges	15,942,000	15,942,000	16,628,000	686,000
Fixed Assets				
Equipment	582,000	262,000	343,000	(239,000)
Total Fixed Assets	582,000	262,000	343,000	(239,000)
Other Financing Uses				
Operating Transfers Out	71,922,000	74,442,000	60,124,000	(11,798,000)
Designation	0	15,877,000	0	0
Total Other Financing Uses	71,922,000	90,319,000	60,124,000	(11,798,000)
Less: Expenditure Distributions	0	0	0	0
Gross Total	***268,794,000***	***288,905,000***	***275,781,000***	***6,987,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	268,794,000	288,905,000	275,781,000	6,987,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	54,000	54,000	54,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	9,947,000	7,461,000	8,809,000	(1,138,000)
Charges For Services	210,466,000	214,061,000	195,880,000	(14,586,000)
Miscellaneous	0	5,998,000	0	0
Other Financing Sources	8,974,000	13,207,000	22,499,000	13,525,000
TOTAL REVENUES	229,441,000	240,781,000	227,242,000	(2,199,000)
NET COUNTY COST	***39,353,000***	***48,124,000***	***48,539,000***	***9,186,000***

SOUTHWEST CLUSTER

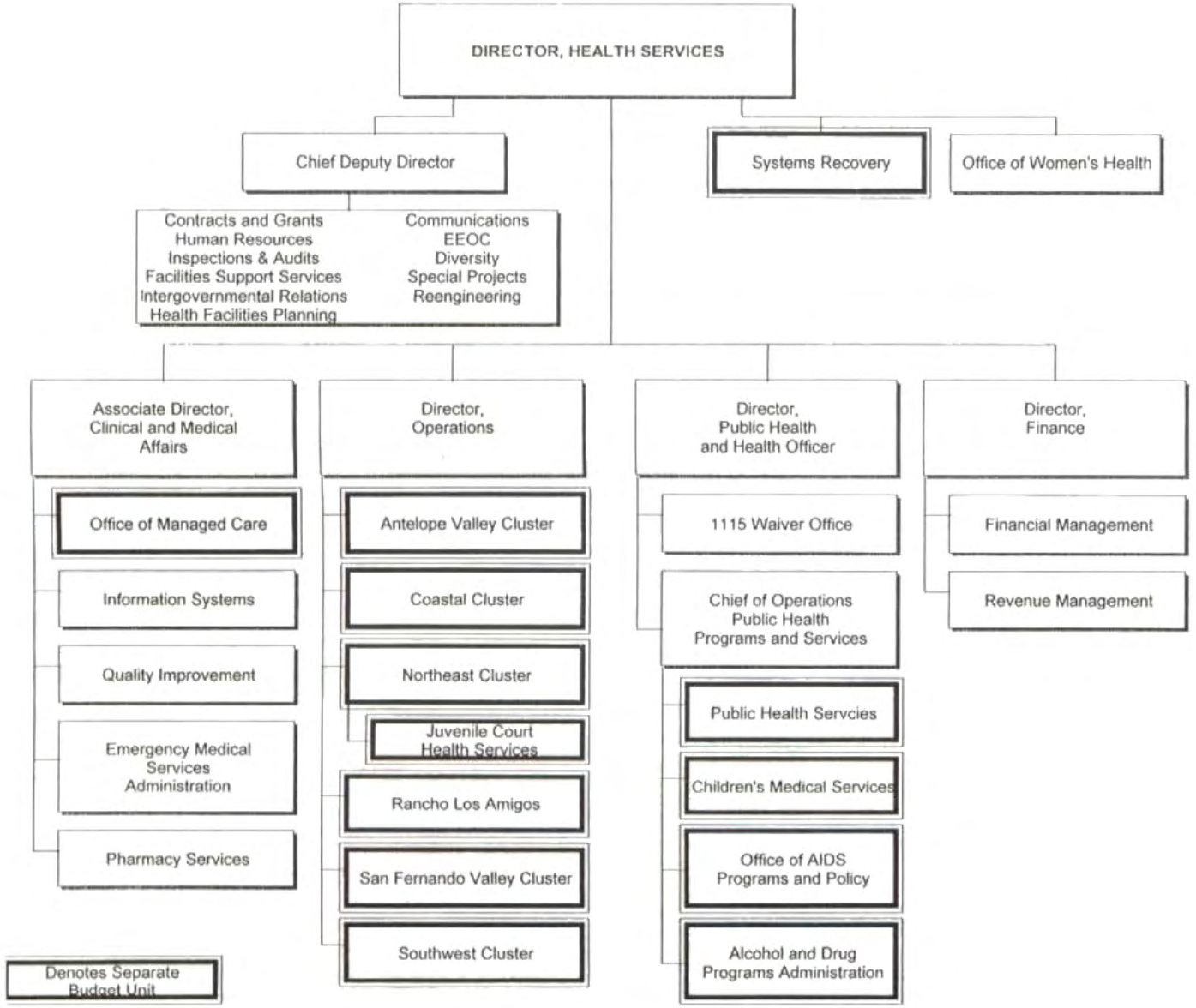
Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	155,780,000	147,210,000	158,992,000	3,212,000
Employee Benefits	50,546,000	53,379,000	54,740,000	4,194,000
Total Salaries and Employee Benefits	206,326,000	200,589,000	213,732,000	7,406,000
Services & Supplies				
Admin & General	0	0	0	0
Clothing and Personal Supplies	232,000	165,000	230,000	(2,000)
Communications	3,965,000	3,180,000	2,335,000	(1,630,000)
Food	0	6,000	6,000	6,000
Household Expense	891,000	894,000	910,000	19,000
Information Technology Services	1,550,000	1,479,000	1,210,000	(340,000)
Insurance	2,154,000	2,094,000	2,042,000	(112,000)
Maintenance-Bldgs & Improv	2,746,000	819,000	542,000	(2,204,000)
Maintenance-Equipment	3,948,000	1,933,000	1,873,000	(2,075,000)
Medical, Dental, Lab Supplies	15,100,000	24,251,000	27,522,000	12,422,000
Memberships	90,000	76,000	95,000	5,000
Miscellaneous Expense	390,000	394,000	28,000	(362,000)
Office Expense-Other	4,066,000	1,585,000	1,265,000	(2,801,000)
Office Expense-Postage	76,000	77,000	81,000	5,000
Office Expense-Stat & Forms	2,589,000	3,272,000	2,520,000	(69,000)
Professional & Spec Svcs	70,191,000	69,905,000	59,992,000	(10,199,000)
Publications & Legal Notice	26,000	0	1,000	(25,000)
Rents & Leases-Bldg & Improv	1,516,000	1,411,000	1,392,000	(124,000)
Rents & Leases-Equipment	1,667,000	1,432,000	1,302,000	(365,000)
Small Tools & Instruments	7,000	0	7,000	0
Special Departmental Expense	160,000	0	56,000	(104,000)
Telecommunications	0	0	0	0
Trans & Travel-Auto Mileage	82,000	4,000	32,000	(50,000)
Trans & Travel-Auto Service	206,000	141,000	151,000	(55,000)
Trans & Travel-Other	0	0	0	0
Trans & Travel-Traveling	34,000	23,000	40,000	6,000
Utilities	3,630,000	4,253,000	3,908,000	278,000
Total Services & Supplies	115,316,000	117,394,000	107,540,000	(7,776,000)
Other Charges				
County Cont-Realignment	0	0	0	0
Judgments & Damages	0	0	0	0
Other Charges	26,402,000	26,296,000	25,010,000	(1,392,000)
Support & Care of Persons	0	0	0	0
Total Other Charges	26,402,000	26,296,000	25,010,000	(1,392,000)
Fixed Assets				
Equipment	2,449,000	1,171,000	351,000	(2,098,000)
Total Fixed Assets	2,449,000	1,171,000	351,000	(2,098,000)
Other Financing Uses				
Operating Transfers Out	84,600,000	87,594,000	70,864,000	(13,736,000)
Designation	0	35,328,000	0	0
Total Other Financing Uses	84,600,000	122,922,000	70,864,000	(13,736,000)
Less: Expenditure Distributions	0	0	0	0
Gross Total	***435,093,000***	***468,372,000***	***417,497,000***	***(17,596,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	435,093,000	468,372,000	417,497,000	(17,596,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	27,000	27,000	27,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	16,365,000	15,214,000	13,688,000	(2,677,000)
Charges For Services	322,707,000	324,508,000	299,681,000	(23,026,000)
Miscellaneous	0	8,041,000	0	0
Other Financing Sources	18,454,000	30,953,000	50,745,000	32,291,000
TOTAL REVENUES	357,553,000	378,743,000	364,141,000	6,588,000
NET COUNTY COST	***77,540,000***	***89,629,000***	***53,356,000***	***(24,184,000)***

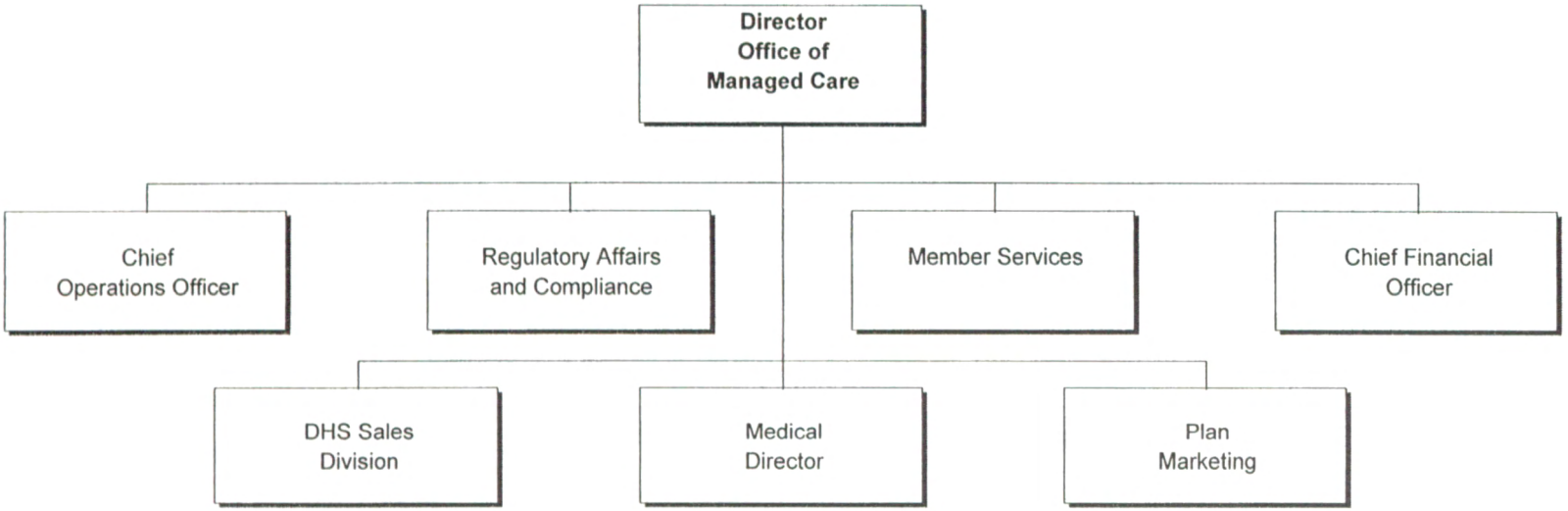
SB 855 ENTERPRISE FUND

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Other Financing Uses				
Operating Transfers Out	1,957,000	54,462,000	74,738,000	72,781,000
Designation	0	0	0	0
Total Other Financing Uses	1,957,000	54,462,000	74,738,000	72,781,000
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,957,000***	***54,462,000***	***74,738,000***	***72,781,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,957,000	54,462,000	74,738,000	72,781,000
REVENUES				
Other Financing Sources	1,957,000	54,462,000	74,738,000	72,781,000
TOTAL REVENUES	1,957,000	54,462,000	74,738,000	72,781,000
NET COUNTY COST	***0***	***0***	***0***	***0***

Department of Health Services



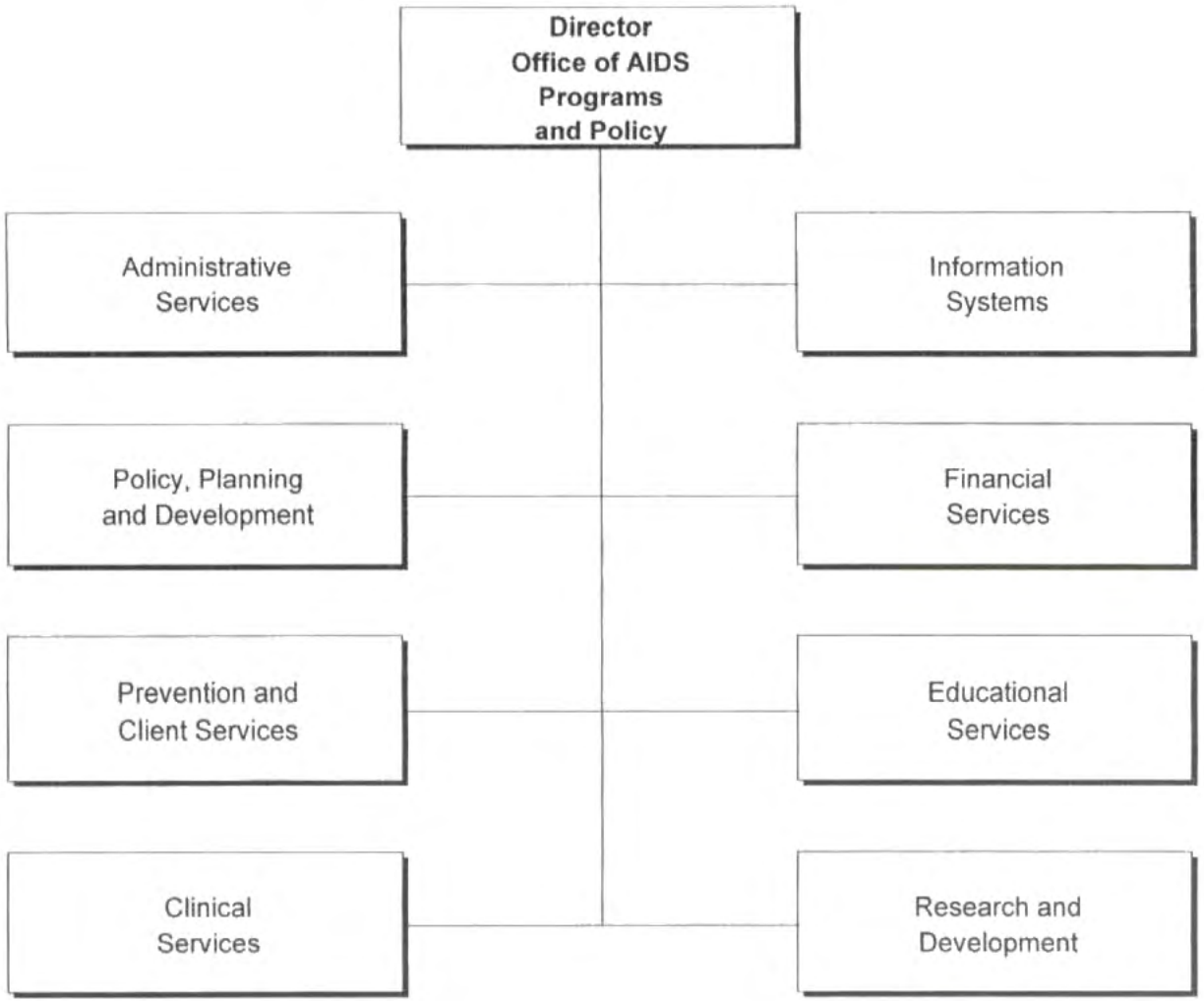
Health Services - Office of Managed Care



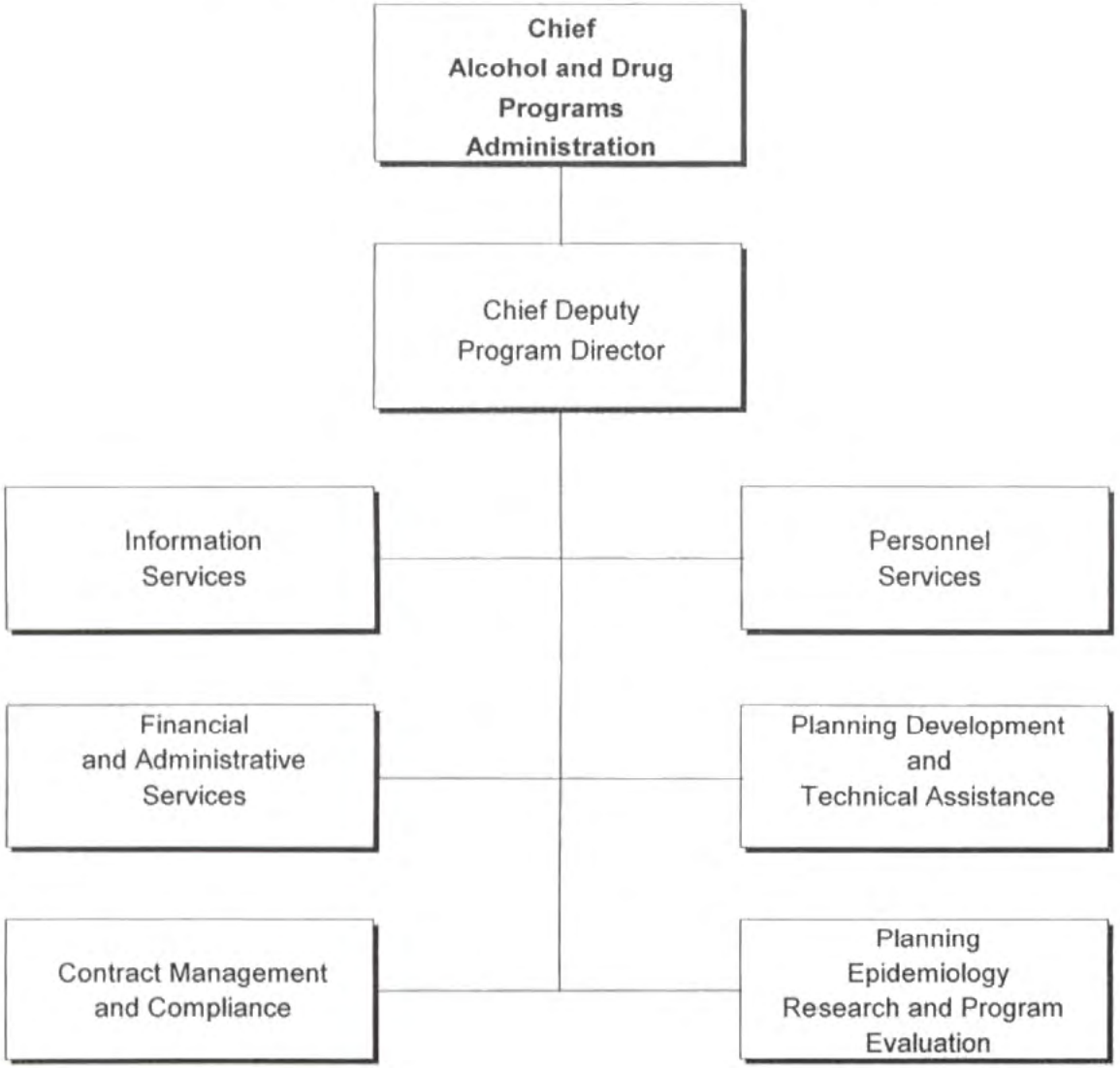
Health Services - Systems Recovery



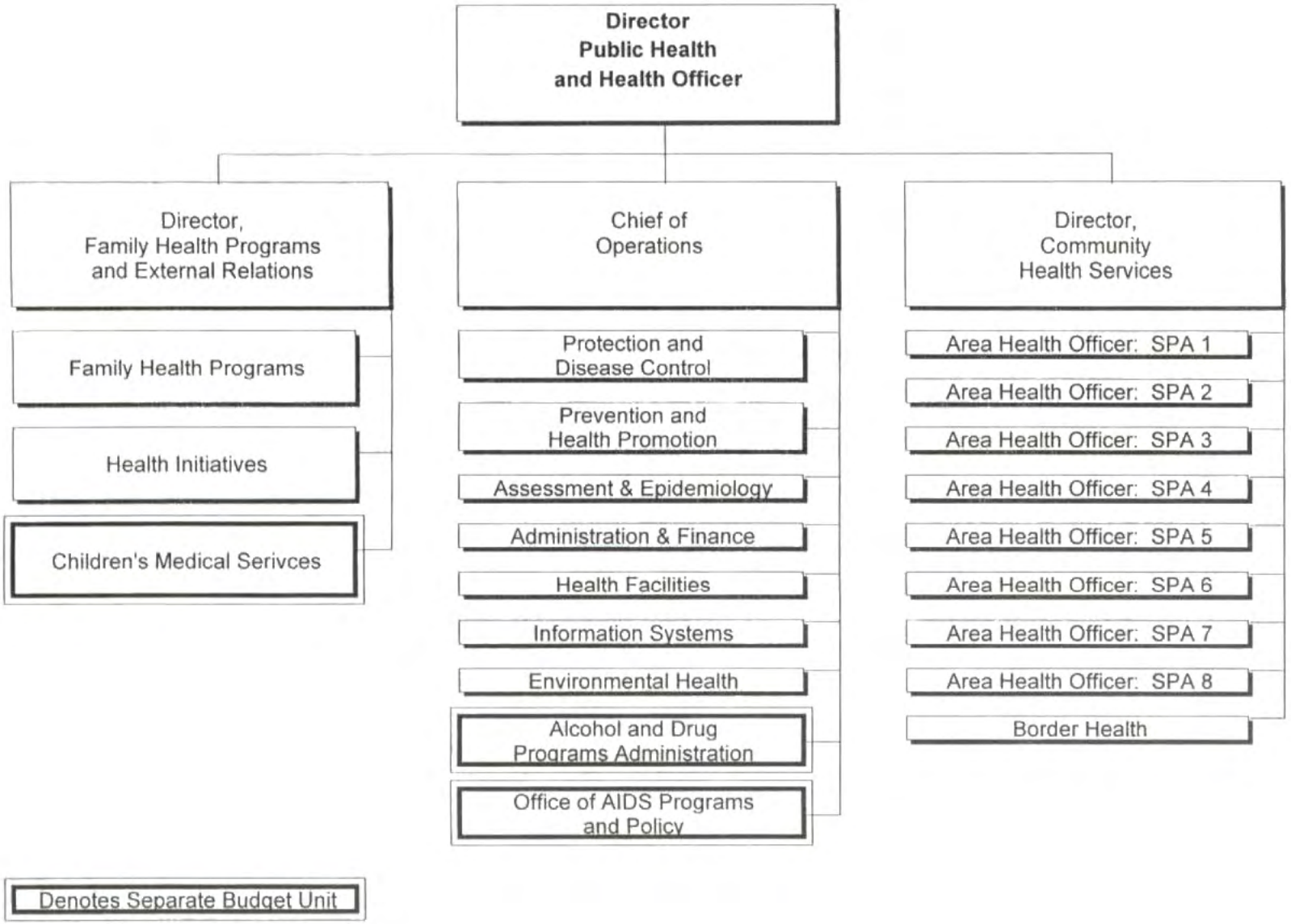
Health Services - Office of AIDS Programs and Policy



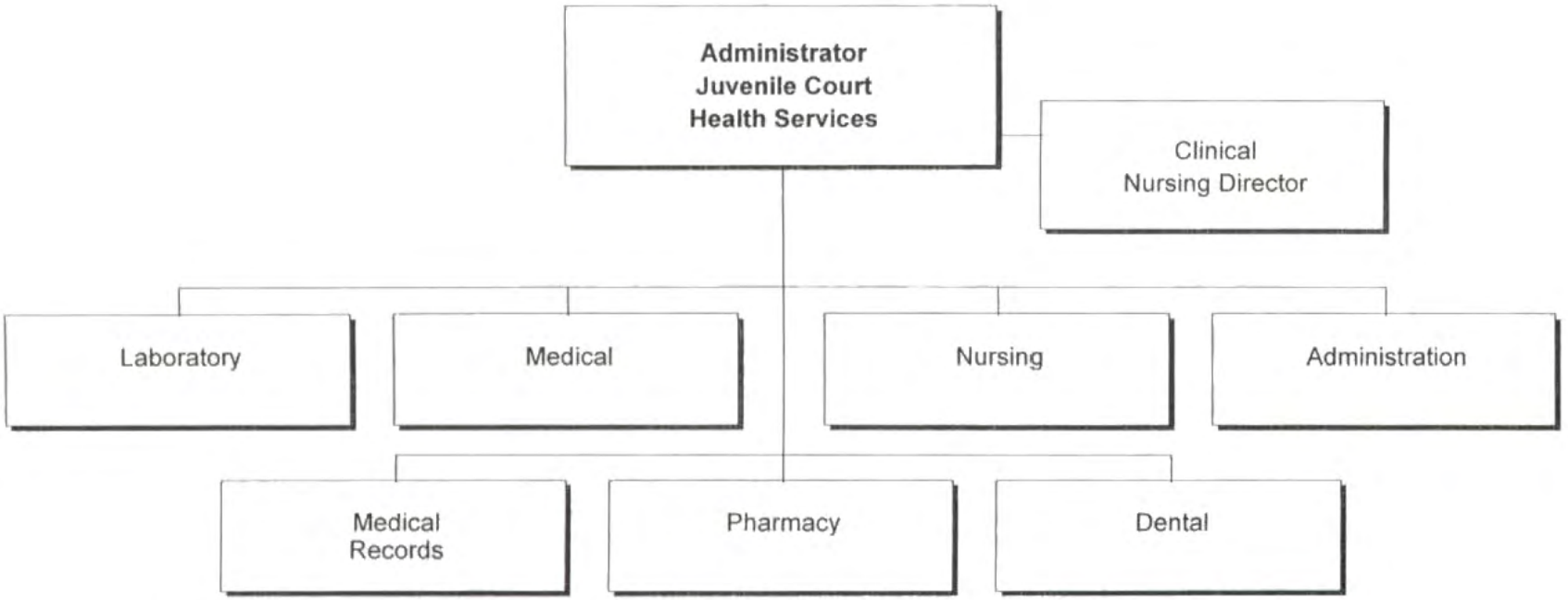
Health Services - Alcohol and Drug Programs Administration



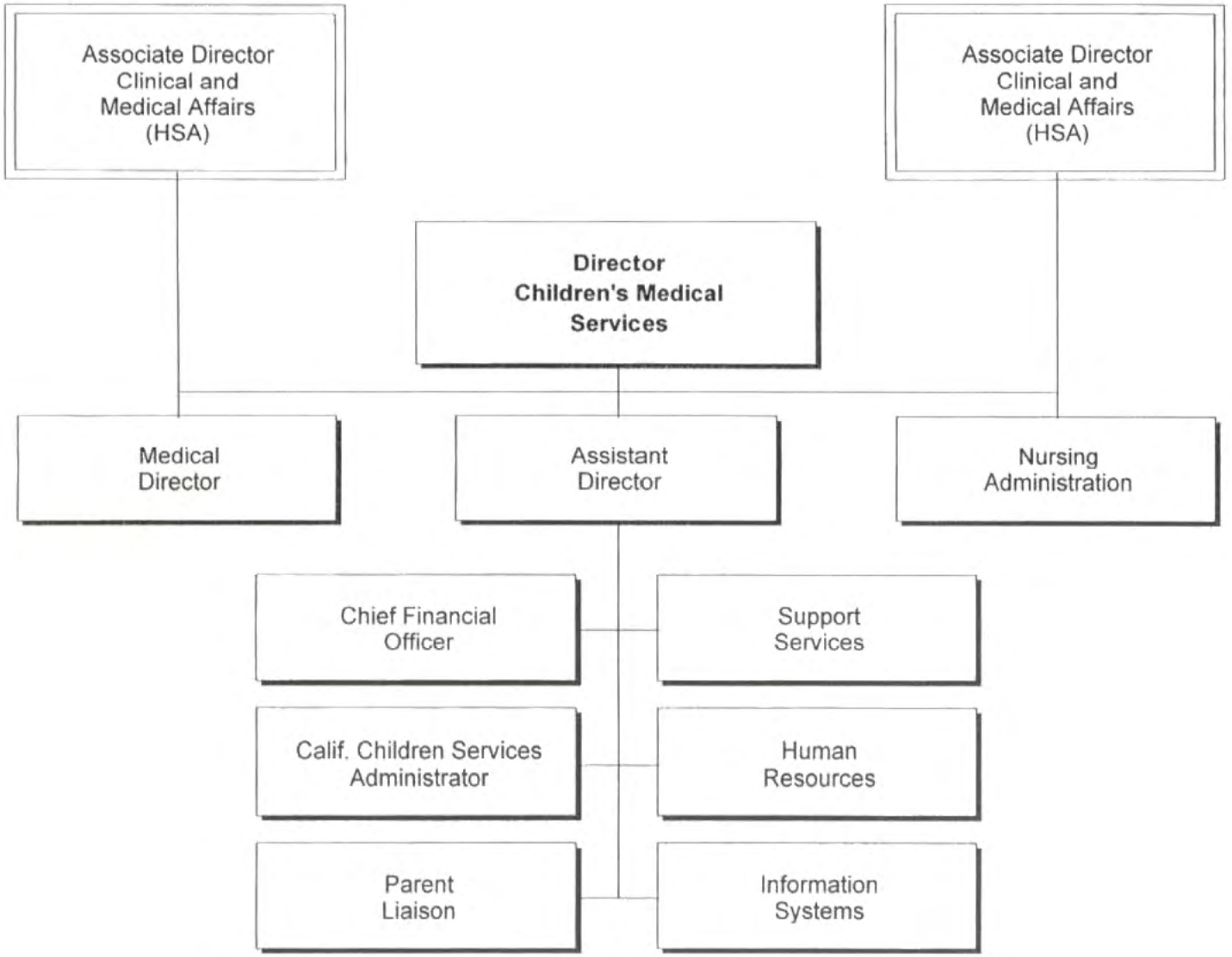
Health Services - Public Health Services



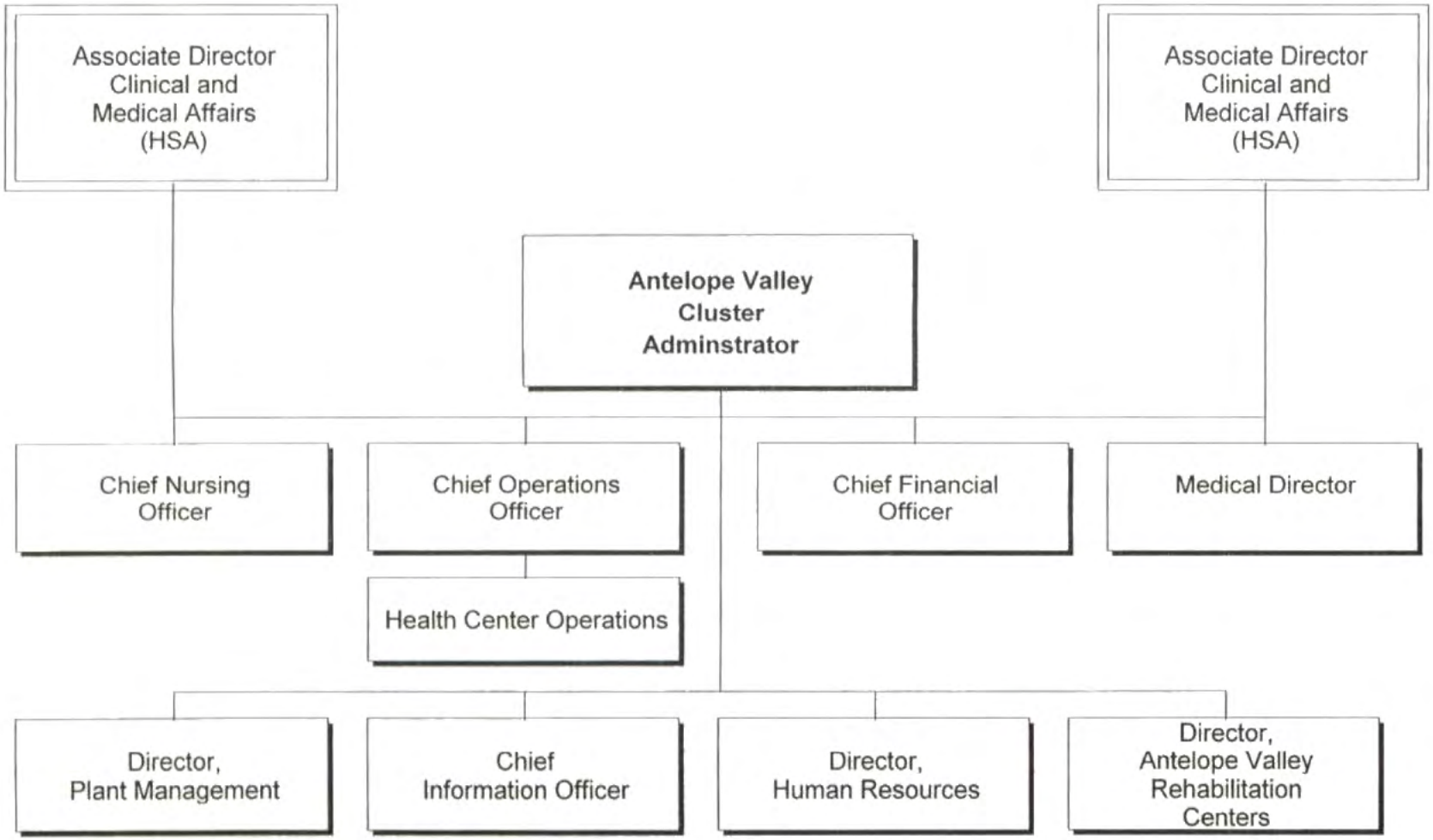
Health Services - Juvenile Court Health Services



Health Services - Children's Medical Services



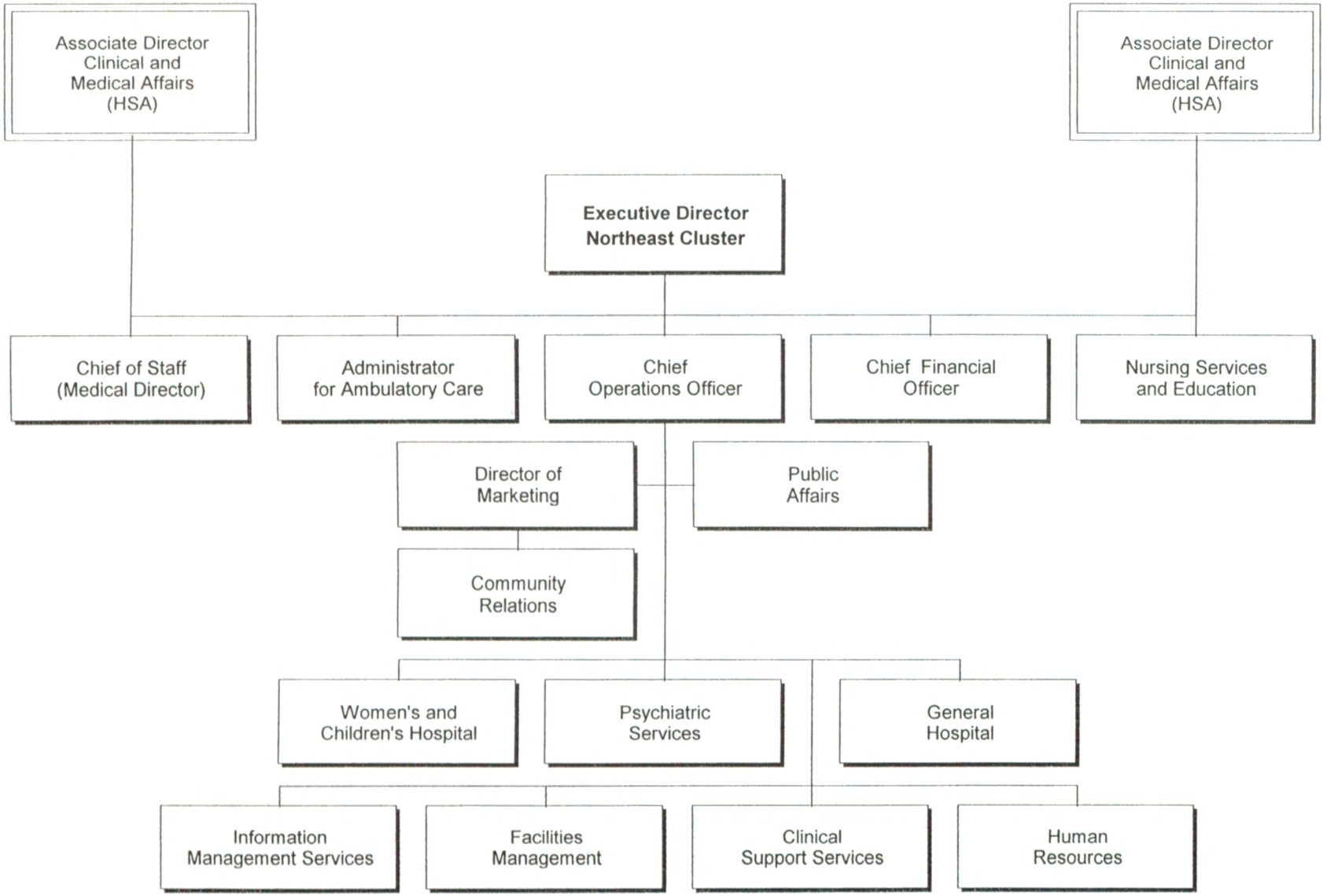
Health Services - Antelope Valley Cluster



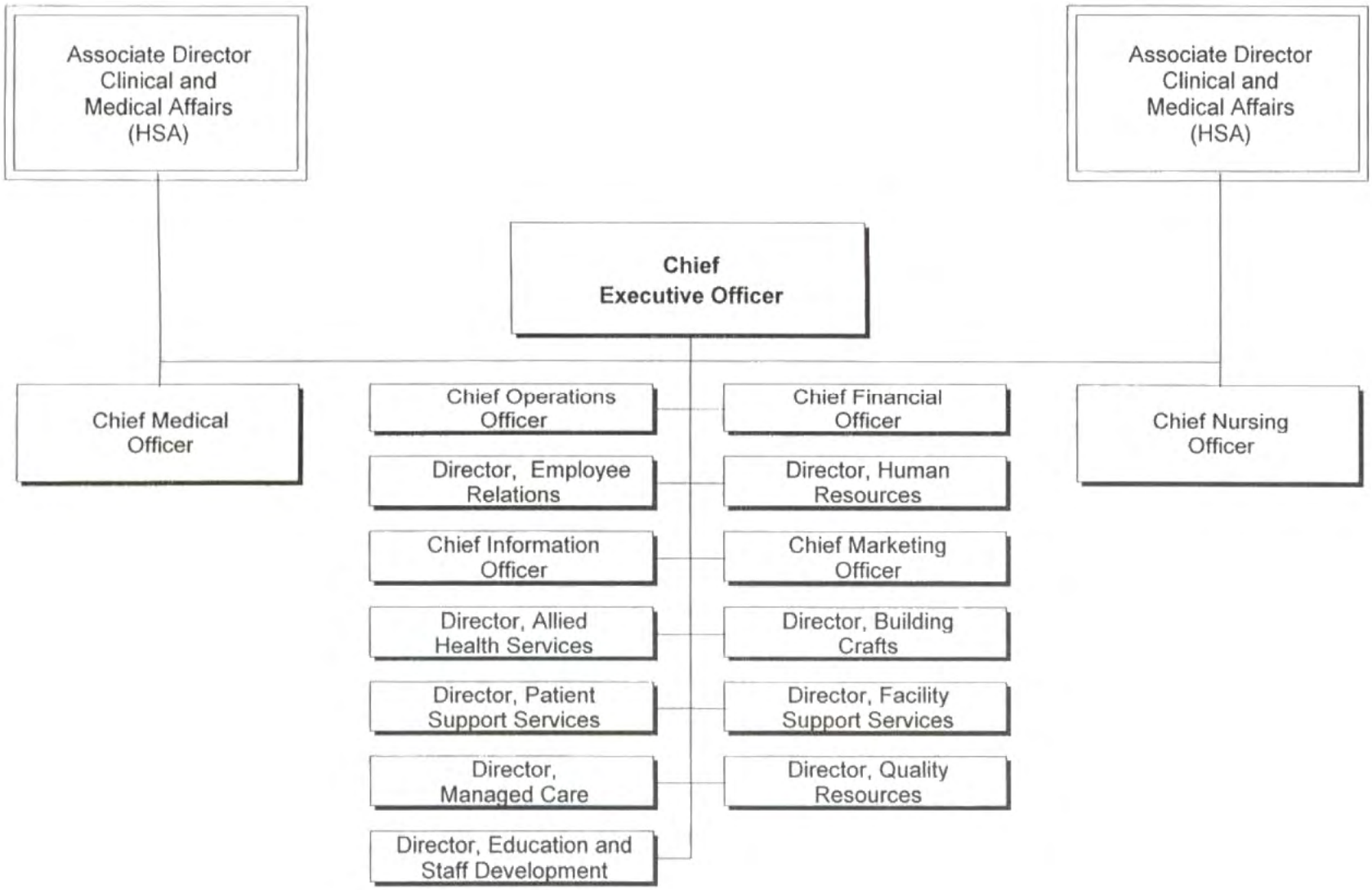
Health Services - Coastal Cluster



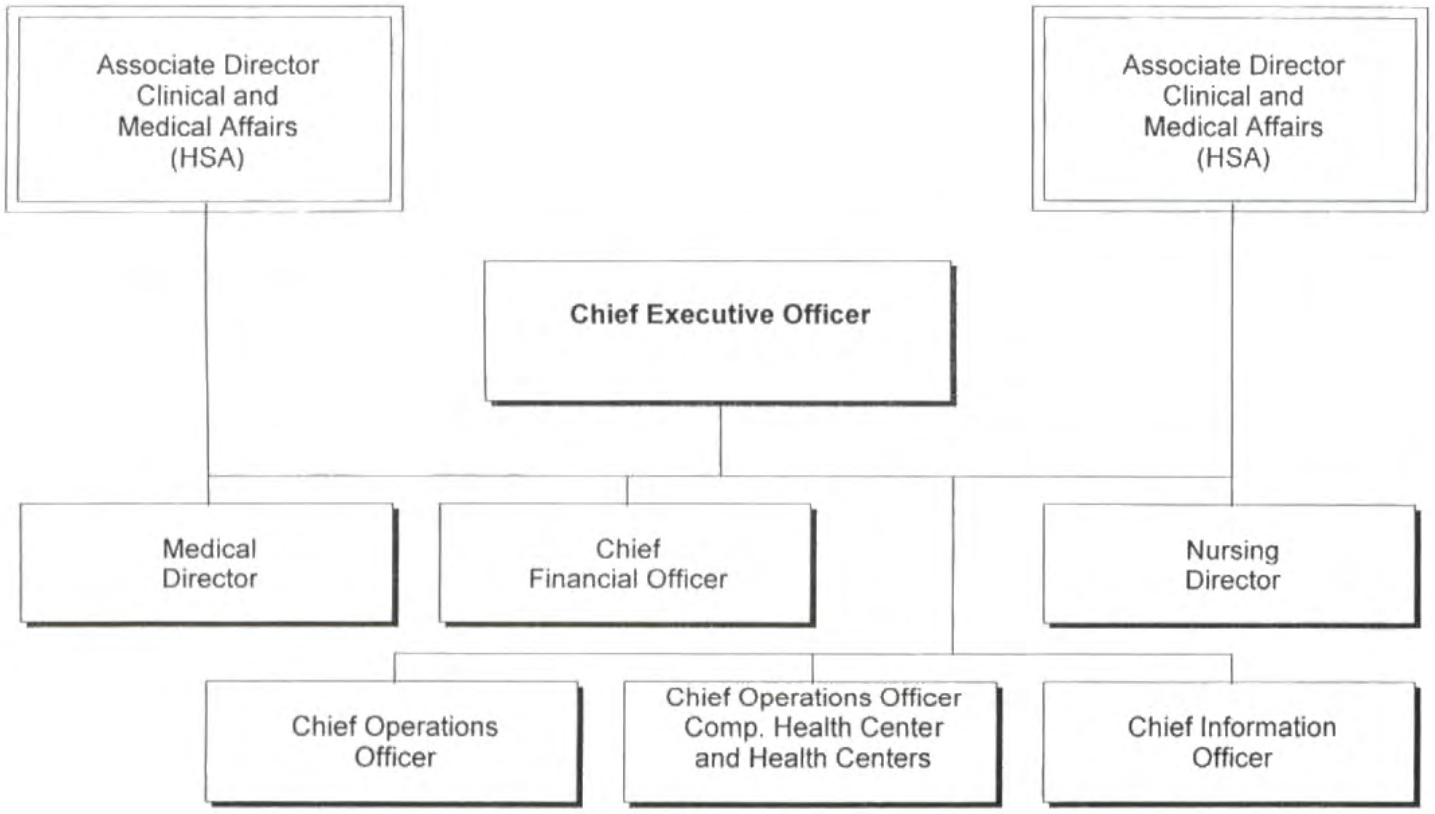
Health Services - Northeast Cluster



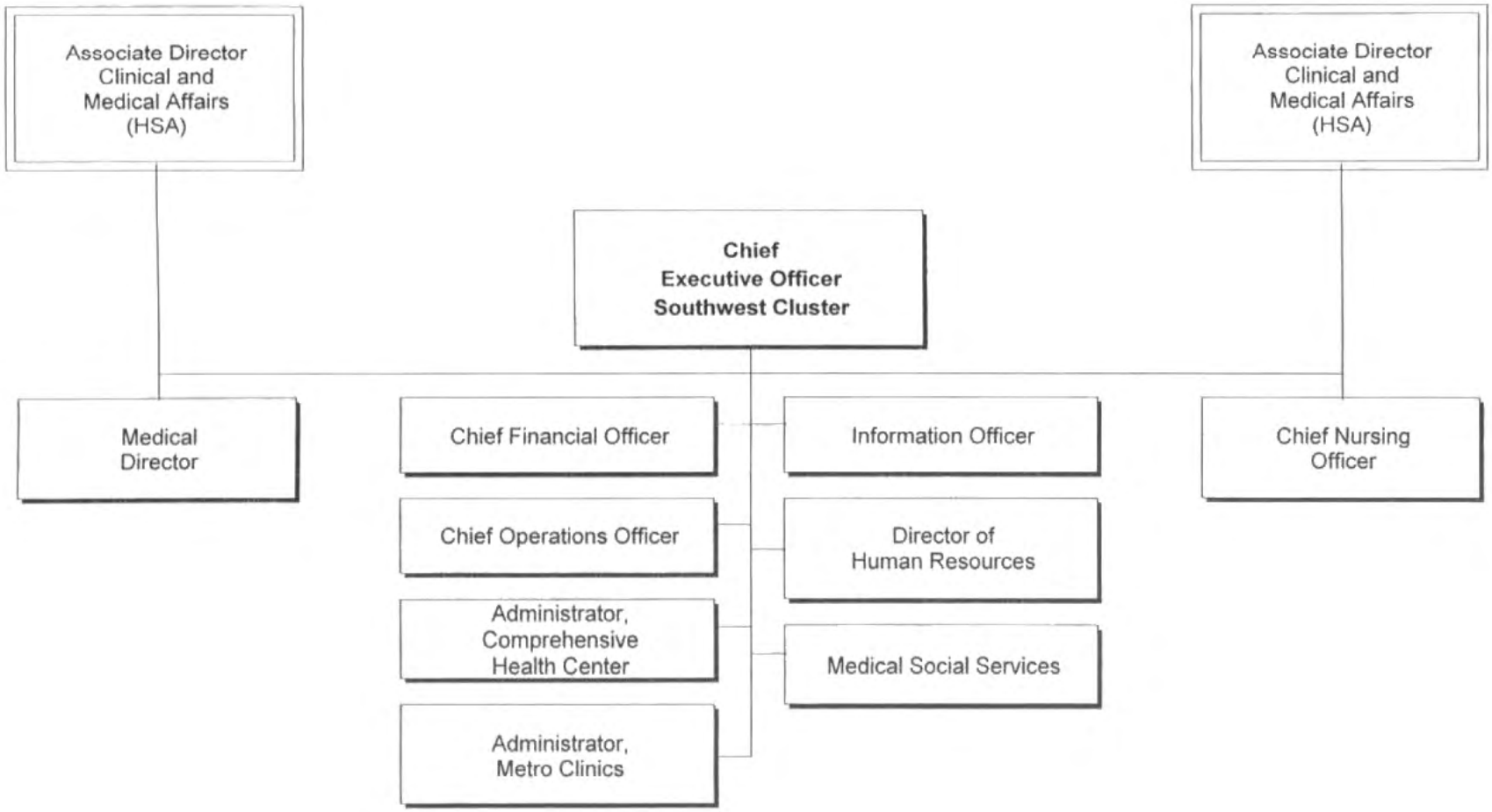
Health Services - Rancho Los Amigos



Health Services - San Fernando Valley Cluster



Health Services - Southwest Cluster



HUMAN RELATIONS COMMISSION
RON WAKABAYSHI, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 830,371	$ 880,000	$ 880,000	$ 1,380,000	$ 945,000	$ 65,000
SERVICES & SUPPLIES	204,432	282,000	282,000	339,000	301,000	19,000
OTHER CHARGES	20,907	27,000	27,000	30,000	29,000	2,000
GROSS TOTAL	$ 1,055,710	$ 1,189,000	$ 1,189,000	$ 1,749,000	$ 1,275,000	$ 86,000
REVENUE	110,116	109,000	109,000		142,000	33,000
NET COUNTY COST	$ 945,594	$ 1,080,000	$ 1,080,000	$ 1,749,000	$ 1,133,000	$ 53,000
BUDGETED POSITIONS	14.0	14.0	14.0	21.5	14.0	
REVENUE DETAIL						
FEDERAL-OTHER	$ 24,000	$ 33,000	$ 33,000	$	$	$ -33,000
MISCELLANEOUS	85,813	76,000	76,000		142,000	66,000
SALE OF FIXED ASSETS	303					
TOTAL	$ 110,116	$ 109,000	$ 109,000	$	$ 142,000	$ 33,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote improved human relations through education and advocacy, and by developing systems and capacity to provide intergroup conflict resolution services, and reduce human and fiscal impacts resulting from increased hate crime in Los Angeles County.

1999-2000 Budget Message

The 1999-2000 Proposed Budget maintains the Commission's current level of crisis management, and educational and training services and reflects a net County cost increase of $53,000 due primarily to negotiated increases in salaries and employee benefits. The Commission will increase their use of John Anson Ford trust fund revenue from $54,000 to $120,000 to offset various operating expenses and the loss of a Federal Day Labor grant.

Multi-Year Budget Planning

The Commission continues to promote improved response to hate crime by working with other agencies and providing training and consultation. The Commission is also developing an expanded capacity to use hate crime data and other information to identify areas most vulnerable to hate crime and intergroup conflict situations. Four additional consultants would be required to pursue this initiative.

Critical Needs

The Department critically needs funding to increase the number of staff to adequately respond to and manage critical intergroup conflict situations in various locations in the County.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total number of Human Relation Consultants	8	8	8	8
Workload/Output				
Number of hours servicing human relations commissions/organizations and securing mutual assistance agreements	1,859	1,642	1,583	1,583
Number of hours responding to community intergroup conflict	1,859	1,754	1,405	1,405
Number of hours providing technical assistance/training/education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations	4,462	5,425	5,748	5,748
Number of hour developing publications such as hate crime reports	1,116	1,129	756	756
Efficiency				
Number of consultants relating to inter-group conflict management (Output 1 and 2)	3.2	2.7	2.6	2.6
Number of consultants relating to hate crimes, diversity, school conflict management and other human relations issues (Output 3)	3.8	4.4	4.8	4.8
Number of consultants relating to publications (Output 4)	1.0	0.9	0.6	0.6
Effectiveness/Outcome				
Number of human relations commissions/ organizations serviced	22	59	68	68
Number of new cities that signed mutual assistance agreements	6	3	3	3
Number of ongoing community intergroup conflict management engagements	7	10	12	12
Number of technical assistance/ training/ education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations	31	45	50	50
Number of publications on intergroup conflict management	6	6	8	8

Objectives for 1999-2000

- Expand the number of human relations and other community-based and municipal organizations to which the Commission provides services and technical assistance.
- Augment the number of cities that are part of the County's human relations infrastructure (Human Relations Mutual Assistance Consortium).
- Strengthen the methodology and staff capacity to respond to, and sustain management and resolution of, community intergroup conflict.
- Refine methods of evaluating effectiveness and efficiency of staff.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ --	$ --	$ --	--
	Day Labor Grant: Reflects the elimination of a $33,000 Day Labor grant offset by an identical increase in John Anson Ford trust fund revenue to maintain current service level.			
Other Changes				
1.	$ 44,000	$ --	$ 44,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 13,000	$ --	$ 13,000	--
	Other Employee Benefits: Reflects an increase in retiree health insurance and other employee benefits based on current experience.			
3.	$ 2,000	$ --	$ 2,000	--
	Retirement Debt Service: Reflects the Commission's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 8,000	$ --	$ 8,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	$ 17,000	$ --	$ 17,000	--
	Services and Supplies: Reflects cost increases in utilities, building maintenance, and communications.			
6.	$ (-1,000)	$ --	$ (-1,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ 3,000	$ --	$ 3,000	--
	Other Charges: Reflects the lease cost of a new photocopier.			
8.	$ --	$ 33,000	$ (-33,000)	--
	Revenue: Reflects additional John Anson Ford trust fund revenue to offset previously identified operating cost increases.			
Total	***$ 86,000***	***$ 33,000***	***$ 53,000***	***0.0***

HUMAN RELATIONS COMMISSION

RON WAKABAYASHI, EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	690,000	690,000	717,000	27,000
Employee Benefits	190,000	190,000	228,000	38,000
Total Salaries and Employee Benefits	880,000	880,000	945,000	65,000
Services & Supplies				
Communications	24,000	24,000	31,000	7,000
Insurance	2,000	2,000	1,000	(1,000)
Maintenance-Bldgs & Improv	52,000	52,000	57,000	5,000
Maintenance-Equipment	7,000	7,000	7,000	0
Miscellaneous Expense	31,000	31,000	10,000	(21,000)
Office Expense-Other	12,000	12,000	22,000	10,000
Professional & Spec Svcs	34,000	34,000	38,000	4,000
Rents & Leases-Equipment	1,000	1,000	1,000	0
Special Departmental Expense	41,000	41,000	50,000	9,000
Trans & Travel-Auto Mileage	0	0	2,000	2,000
Trans & Travel-Auto Service	16,000	16,000	15,000	(1,000)
Utilities	62,000	62,000	67,000	5,000
Total Services & Supplies	282,000	282,000	301,000	19,000
Other Charges				
Judgments & Damages	2,000	2,000	2,000	0
Capital Lease Payments	25,000	25,000	27,000	2,000
Total Other Charges	27,000	27,000	29,000	2,000
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,189,000***	***1,189,000***	***1,275,000***	***86,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,189,000	1,189,000	1,275,000	86,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REVENUES				
Intergovernmental Revenues:				
Federal	33,000	33,000		(33,000)
Miscellaneous	76,000	76,000	142,000	66,000
TOTAL REVENUES	109,000	109,000	142,000	33,000
NET COUNTY COST	***1,080,000***	***1,080,000***	***1,133,000***	***53,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: HUMAN RELATIONS COMMISSION

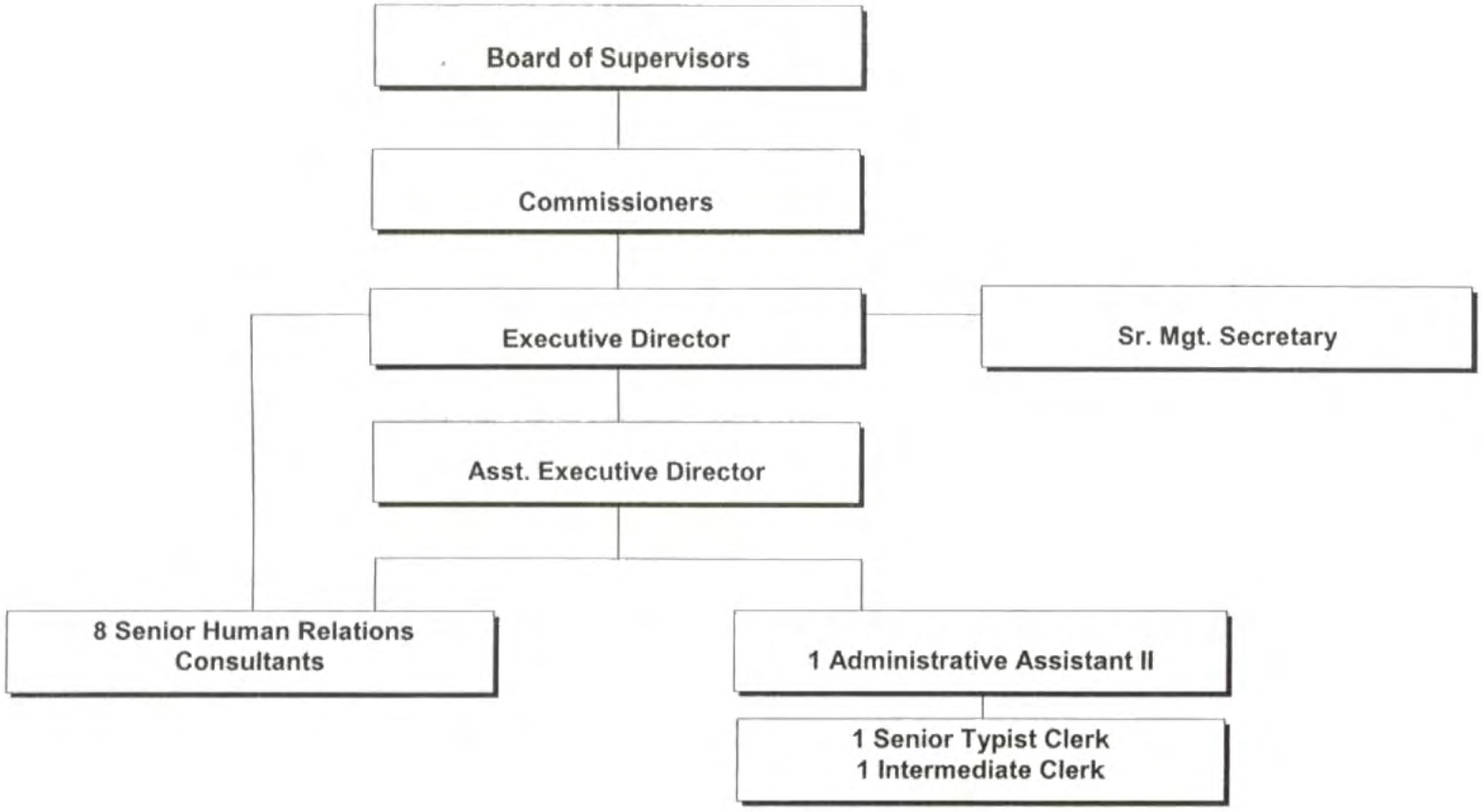
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. The Commission on Human Relations	$1,275,000	$0	$142,000	$1,133,000	$234,000	$899,000	14.0

Mandate Authority: The Commission is authorized by the Los Angeles County, Article XXIX added to the Ordinance No. 4099, the Administrative Code by Ordinance No. 7425.

Program Description: The Commission develops intergroup conflict management methodology and works in partnerships with others in advocacy, capacity building, and the creation of human relations infrastructure with the capacity to respond to intergroup tension and conflicts. This includes working with local cities through the Commission's Human Relations Mutual Assistance Network, the development of mutual assistance agreements and municipal hate crime task forces; working with schools and school districts in the development of hate crime policy and procedures, conflict resolution and human relations programs; working in partnership with the media, corporations, and community-based organizations in human relations advocacy and initiatives; responding to intergroup conflicts and crises in the community and working with community leadership to identify short and long term strategies that facilitate the building of conflict management capacity.

Total	**$1,275,000**	**$0**	**$142,000**	**$1,133,000**	**$234,000**	**$899,000**	**14.0**

Los Angeles County Commission on Human Relations



HUMAN RESOURCES
MICHAEL J. HENRY, DIRECTOR OF PERSONNEL
BAYAN LEWIS, CHIEF, OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 10,233,622	$ 12,210,000	$ 13,703,000	$ 16,129,000	$ 15,276,000	$ 1,573,000
SERVICES & SUPPLIES	6,536,668	6,160,000	7,950,000	8,885,000	9,255,000	1,305,000
OTHER CHARGES	214,362	75,000	75,000	97,000	71,000	-4,000
FIXED ASSETS-EQUIP	55,035	75,000	75,000	75,000	75,000	
GROSS TOTAL	$ 17,039,687	$ 18,520,000	$ 21,803,000	$ 25,186,000	$ 24,677,000	$ 2,874,000
LESS INTRAFD TRANSFER	5,718,878	6,846,000	7,142,000	7,405,000	7,271,000	129,000
NET TOTAL	$ 11,320,809	$ 11,674,000	$ 14,661,000	$ 17,781,000	$ 17,406,000	$ 2,745,000
REVENUE	10,711,676	9,819,000	12,041,000	12,536,000	12,931,000	890,000
NET COUNTY COST	$ 609,133	$ 1,855,000	$ 2,620,000	$ 5,245,000	$ 4,475,000	$ 1,855,000
BUDGETED POSITIONS	176.0	186.0	186.0	215.0	196.0	10.0
REVENUE DETAIL						
STATE-OTHER	$ 255,508	$ 256,000	$ 356,000	$ 308,000	$ 256,000	$ -100,000
ASSESS/TAX COLL FEES	166,633					
AUDITING-ACCTG FEES	1,013					
COMMUNICATION SVCS	14,000					
LEGAL SERVICES	1,050					
PERSONNEL SERVICES	3,440,045			3,314,000	3,314,000	3,314,000
PLANNING & ENG SVCS	1,400					
CHRGS FOR SVCS-OTHER	3,810,092	9,504,000	11,603,000	8,764,000	9,211,000	-2,392,000
SPECIAL ASSESSMENTS	2,846,236					
MISCELLANEOUS	134,510			150,000	150,000	150,000
OPERATING TRANSFER IN	41,189	59,000	82,000			-82,000
TOTAL	$ 10,711,676	$ 9,819,000	$ 12,041,000	$ 12,536,000	$ 12,931,000	$ 890,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: PERSONNEL

Mission Statement

To provide an efficient and comprehensive County human resources program, and to guarantee fair and equitable employment opportunities.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $1,855,000 including funding for negotiated salaries and employee benefits, as well as largely reimbursable funding to: 1) advance staff development and training programs; and 2) enhance the Department's comprehensive human resources programs. The Proposed Budget also reflects establishment of an account for unused Dependent Care Spending Account financing to refurbish County Child Care facilities, as previously approved by the Board.

Multi-Year Budget Planning

The Department continues to meet its overall five-year budgeting goals and has concentrated ongoing activities and resources on assisting County departments to develop fair and equitable human resources systems, focusing on recruitment, selection, training, and classification. The Department is planning for the future by developing innovative programs that will involve joint partnerships with school districts, colleges, and universities, thus allowing for cost-effective, broader-based, and more accessible programs.

Critical Needs

As the County moves forward to restructure, streamline, and improve services, the Department continues to have critical funding needs to expand countywide training/development, classification studies, major centralized examinations, and child care programs. The Department remains committed to directing all necessary efforts to sustain and, if possible, expand these programs within its funding resources.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input (1)				
Number of staff responsible for centralized, specialized exams and executive recruitments	6	7	10	11
Number of staff reviewing and responding to appeals	23	26	23	25
Number of staff reviewing workforce reduction plans to ensure adherence to civil service rules	4	2	2	2
Number of staff developing training (2)	5	6.5	4.9	5.9
Number of staff delivering, supporting and evaluating training (2)	1.7	4.1	9.8	11.3
Number of staff resolving employee benefits complaints/problems	5	5	5	5
Number of staff coordinating placement of GAIN participants	n/a	1	1	1
Number of staff processing medical records	n/a	6	6	7
Workload/Output				
Number of exams given	51	52	108	125
Number of exam applicants	26,462 (3)	24,634	25,517	30,634
Number of appeals received	2,217	3,210	3,773	4,068
Number of appeals processed	2,036	3,218	2,910	4,168
Number of appeals on hand at the end of the fiscal year	799	791	1,654	1,554
Number of employees originally included in workforce reduction plans	387	129	n/a	n/a
Number of employees actually Impacted by workforce reduction plans	316	68	n/a	n/a
Number of new training programs developed and in development	8	8	19	27
Number of training sessions delivered	123	126	128	185
Number of employees trained	4,687	5,330	5,541	7,273
Number of employee training hours delivered, supported and evaluated	16,940	28,560	73,214	221,336
Number of employee benefits complaints/problems	1,302	1,222	1,300	1,250
Number of GAIN participants placed	n/a	308	348	348
Number of pre-employment and periodic medical records	n/a	10,100	11,500	12,000

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Efficiency				
Average number of exams given per staff	8.5	7.4	10.8	11.4
Average number of exam applicants per staff	4,410	3,519	2,552	2,785
Average number of appeals completed per staff	89	124	127	167
Average number of appeals on hand at the end of the fiscal year per staff	35	30	72	62
Number of employees placed before workforce reduction implementation	71	61	n/a	n/a
Number of new training programs developed and in development per staff	1.6	1.2	3.9	4.6
Number of employee training hours delivered, supported and evaluated per staff	9,965	6,966	7,471	19,587
Average number of employee benefits complaints/problems resolved per staff	260	244	260	250
Average number of GAIN placement per staff	n/a	308	348	348
Number of new records processed per staff	n/a	1,680	1,900	1,700
Effectiveness/Outcome				
Number of exam candidates per exam given	519	500	547	552.8
Percentage of appeals processed	72%	80%	64%	73%
Number of employees appointed from re-employment lists (4)	24	n/a	10	n/a
Percentage of employees trained who rated training sessions as meeting their needs	91%	92%	94%	95%
Percentage of employee benefits complaints/problems resolved by end of month after receipt	86%	95%	90%	90%
Number of medical classifications issued	n/a	8,459	9,744	9,000

Explanatory Notes

(1) Referenced staffing does not necessarily equate to full-time positions.
(2) Number of staff does not include consultant time or staff involved from other County departments.
(3) Includes approximately 18,000 applicants for the Fire Fighters' exam.
(4) Re-employment list from Department of Health Services layoffs expired in October 1996. No recent mass layoffs have occurred.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 1,000,000	$ --	$ 1,000,000	--

Management and Staff Development: Reflects funding for staff development and training with a particular focus on customer/constituent satisfaction.

2.	$ 251,000	$ (-249,000)	$ 500,000	2.0

Administrative Intern Program: Reflects 1) full-year net County cost funding and two positions (1.0 Human Resources Analyst IV and 1.0 Principal Personnel Assistant) for this program as approved by the Board of Supervisors on October 8, 1998, and 2) deletion of revenue-offset appropriation which was previously budgeted when program expenses were planned to be charged to departments.

3.	$ 239,000	$ 239,000	$ --	2.0

Countywide Classification Program: Reflects the addition of 1.0 Human Resources Analyst IV and 1.0 Senior Personnel Assistant to implement the Countywide Classification Research and Standards unit to conduct occupational studies, develop broad generic classes, and update class specifications to reflect current technology and licensure requirements. These costs are offset by charges to departments.

4.	$ 238,000	$ 238,000	$ --	2.0

Recruitment and Examination: Reflects the addition of 1.0 Principal Analyst, Human Resources, and related services and supplies to provide technical support to line departments in test research, development and validation of employee selection instruments to maintain compliance with Federal and local laws and regulations. Also reflects the addition of 1.0 Human Resources Analyst III to provide support for examinations for the Office of Public Safety. These costs are offset by charges to departments.

5.	$ 202,000	$ 202,000	$ --	2.0

Appeals Services: Reflects the addition of 1.0 Human Resources Analyst III and 1.0 Senior Personnel Assistant to process a projected increase in appeals filings from 3,210 to 4,068, offset by charges to departments.

6.	$ 111,000	$ 111,000	$ --	1.0

Benefit Services: Reflects the addition of 1.0 Intermediate Typist-Clerk to process Occupational Health Services medical records and funding to offset the projected increase in pre-employment and periodic medical exams from 10,100 to 12,000, offset by charges to departments.

7.	$ 150,000	$ 150,000	$ --	--

Dependent Care Spending Account: Reflects the establishment of an account to utilize unused Dependent Care Spending financing to refurbish County Child Care facilities, as approved by the Board of Supervisors on February 3, 1998.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
8.	$ 38,000	$ 38,000	$ --	1.0

Administration: Reflects the addition of 1.0 reimbursable Senior Typist-Clerk to provide clerical support in personnel and information technology operations due to increased workload related to the addition of the Wilshire facility.

Other Changes

1.	$ 724,000	$ 423,000	$ 301,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 41,000	$ 28,000	$ 13,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

3.	$ 127,000	$ 85,000	$ 42,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	$ (-82,000)	$ (-82,000)	$ --	--

Productivity Investment Fund Grant: Reflects the completion of the Early Return-to-Work Program funded by a Productivity Investment Fund grant.

5.	$ (-115,000)	$ (-115,000)	$ --	--

One-Time Only Funding: Reflects the elimination of one-time only funding for employee benefits software enhancements and consultant services offset by a reduction in State revenue.

6.	$ (-46,000)	$ (-46,000)	$ --	--

Various Changes: Reflects the impact of minor decreases in salaries and employee benefits, partially offset by increases in services and supplies, and a net decrease in intrafund transfers.

7.	$ (-4,000)	$ (-3,000)	$ (-1,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Total	***$ 2,874,000***	***$ 1,019,000***	***$ 1,855,000***	***10.0***

OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 12,809,507	$ 29,179,000	$ 37,254,000	$ 38,662,000	$ 38,662,000	$ 1,408,000
SERVICES & SUPPLIES	4,570,166	15,042,000	19,725,000	20,720,000	20,475,000	750,000
OTHER CHARGES	52,495	322,000	363,000	563,000	375,000	12,000
FIXED ASSETS-EQUIP	62,000	1,288,000	1,288,000	1,619,000	515,000	-773,000
OTHER FINANCING USES		89,000				
GROSS TOTAL	$ 17,494,168	$ 45,920,000	$ 58,630,000	$ 61,564,000	$ 60,027,000	$ 1,397,000
LESS INTRAFD TRANSFER	6,704,703	13,960,000	22,653,000	23,884,000	23,884,000	1,231,000
NET TOTAL	$ 10,789,465	$ 31,960,000	$ 35,977,000	$ 37,680,000	$ 36,143,000	$ 166,000
REVENUE	8,843,816	26,214,000	30,180,000	28,913,000	28,913,000	-1,267,000
NET COUNTY COST	$ 1,945,649	$ 5,746,000	$ 5,797,000	$ 8,767,000	$ 7,230,000	$ 1,433,000
BUDGETED POSITIONS		711.0	711.0	681.0	681.0	-30.0
REVENUE DETAIL						
VEHICLE CODE FINES	$ 45,457	$ 95,000	$ 172,000	$ 90,000	$ 90,000	$ -82,000
STATE-OTHER	3,580					
FEDERAL-OTHER		814,000	2,192,000	1,159,000	1,159,000	-1,033,000
CHRGS FOR SVCS-OTHER	8,794,174	25,305,000	27,816,000	27,664,000	27,664,000	-152,000
SALE OF FIXED ASSETS	605					
TOTAL	$ 8,843,816	$ 26,214,000	$ 30,180,000	$ 28,913,000	$ 28,913,000	$ -1,267,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: POLICE PROTECTION

Mission Statement

To provide protection for patrons, employees, and properties of County departments who contract for such services, and to provide a safe environment for those who use County parks/recreation areas. The Office of Public Safety (OPS) is committed to maintaining a level of professional competence among its sworn personnel that will ensure the safety of those receiving services as well as the safety of the police officers.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $1,433,000 which includes: 1) funding to maintain the Community Oriented Policing (COPS) program at the current service level, backfilling a grant reduction; 2) additional officers and clerical staff within the Parks Bureau; and 3) negotiated increases in salaries and employee benefits.

Multi-Year Budget Planning

Consistent with the Board's direction to review the feasibility of merging OPS into the Sheriff's Department by July 1, 2000, ongoing activities/funding will be focused on resolving management, training, and vehicle replacement concerns, and problems associated with recruitment and retention of officers.

Critical Needs

As OPS enters its second full year of operation, its critical funding needs are: 1) an increase in fixed assets required to upgrade the Dispatch Center to meet the increased volume of calls resulting from the consolidation and to provide for voice recording of incoming calls; and 2) increased funding for legal fees to meet potential litigation costs for the Parks Bureau.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input (1)				
Health Bureau safety police officers	n/a	168	170	177
Facilities Bureau safety police officers	n/a	88	88	88
Park police officers	n/a	60	81	100
Workload/Output				
Health Bureau security incidents (2)	n/a	2,338	2,303	2,105
Facilities Bureau security incidents (2)	n/a	691	670	623
Parks Bureau security incidents (2)	n/a	861	849	775
Health Bureau citations issued (3)	n/a	3,031	4,000	4,100
Facilities Bureau citations issued (3)	n/a	562	1,324	1,350
Parks Bureau citations issued (3)	n/a	9,765	22,000	25,000
Efficiency				
Health Bureau security incidents per officer	n/a	14	14	12
Facilities Bureau security incidents per officer	n/a	8	8	7
Parks Bureau security incidents per officer	n/a	14	10	8
Health Bureau citations issued per officer (3)	n/a	18	24	23
Facilities Bureau citations issued per officer (3)	n/a	6	15	15
Parks Bureau citations issued per officer (3)	n/a	163	272	250
Effectiveness/Outcome				
Percentage change in Health Bureau security incidents	n/a	n/a	(-1.5%)	(-8.6%)
Percentage change in Facilities Bureau security incidents	n/a	n/a	(-3.0%)	(-7.0%)
Percentage change in Parks Bureau security incidents	n/a	n/a	(-1.4%)	(-8.7%)
Percentage change in Health Bureau citations issued (3)	n/a	n/a	n/a	2.5%
Percentage change in Facilities Bureau citations issued (3)	n/a	n/a	n/a	2.0%
Percentage change in Parks Bureau citations issued (3)	n/a	n/a	n/a	13.6%

Objectives for 1999-2000

-- Analyze the feasibility of merging OPS responsibilities into the Sheriff's Department as part of Phase II of the Consulting Team's Report.
-- Establish uniformity in command among law enforcement bureaus and improve the supervisor to subordinate ratio in the Parks Bureau.
-- Centralize departmental units such as Dispatch and Internal Affairs to provide for better management and coordination.

Performance Measures (cont'd)

Explanatory Notes

(5) Input represents the average number of Safety and Park Police Officers that are on patrol based on fluctuations due to vacancies.

(6) Represents statistics reported by the CAO Office of Security. In future budgets, incidents will be broken down by classification.

(7) For 1997-98, the number of citations issued is only for the last six months of the fiscal year when the Office of Public Safety was established.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 398,000	$ --	$ 398,000	8.0

Parks Bureau: Reflects the addition of 1.0 Captain to strengthen command structure, 4.0 sergeants to establish a uniform first-line supervisor/subordinate ratio throughout the three operational bureaus; 1.0 additional Safety Police Officer for the Whittier Narrows area offset by savings in services and supplies; and 2.0 Intermediate Typist-Clerks to handle clerical duties at Bonelli Park Station and Belvedere/Whittier Park Stations currently performed by Park police officers which would enable these officers to be redeployed to the field.

2.	$ (-2,102,000)	$ (-2,102,000)	$ --	(-50.0)

Health Bureau: Reflects the deletion of 50.0 vacant Safety Police Officer positions due to reduced service requirements.

3.	$ 115,000	$ 115,000	$ --	2.0

Facilities Bureau: Reflects an increase of 1.0 Lieutenant and 1.0 Sergeant in the Facilities Bureau to establish a uniform supervisor/subordinate ratio.

4.	$ (-773,000)	$ (-1,033,000)	$ 260,000	--

COPS Grant Reduction: Reflects the deletion of one-time-only fixed asset funding associated with the COPS More Grant, and the backfill for graduated reduction in the COPS Universal Hiring Grant in order to maintain current staffing of 21.0 Park Police Officers.

5.	$ 430,000	$ 430,000	$ --	10.0

Support Staff: Reflects an increase of 1.0 position in Health Bureau to provide clerical support; 5.0 positions in Administration for clerical and systems support, and contract monitoring; 2.0 positions in Facilities Bureau to provide clerical support; and 2.0 positions in the centralized Internal Affairs and Training Units to provide supervision and clerical support.

6.	$ 500,000	$ 500,000	$ --	--

Contract Security Guards: Reflects an increase in contract security guard service due to various departmental requests for additional services.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,868,000	$ 1,200,000	$ 668,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 551,000	$ 463,000	$ 88,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 106,000	$ 89,000	$ 17,000	--
	Retirement Debt Service: Reflects OPS' proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 292,000	$ 292,000	$ --	--
	Services and Supplies: Reflects an increase in services and supplies primarily related to charges from the Internal Services Department.			
5.	$ 12,000	$ 10,000	$ 2,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 1,397,000***	***$ (-36,000)***	***$ 1,433,000***	***(-30.0)***

HUMAN RESOURCES

MICHAEL J. HENRY, DIRECTOR OF PERSONNEL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	9,970,000	9,034,000	11,747,000	1,777,000
Employee Benefits	3,733,000	3,176,000	3,529,000	(204,000)
Total Salaries and Employee Benefits	13,703,000	12,210,000	15,276,000	1,573,000
Services & Supplies				
Communications	121,000	218,000	218,000	97,000
Computer Equipment-Non Capital	0	297,000	60,000	60,000
Computer Software	0	40,000	40,000	40,000
Household Expense	1,000	1,000	1,000	0
Information Technology Services	0	307,000	307,000	307,000
Insurance	41,000	41,000	41,000	0
Maintenance-Bldgs & Improv	30,000	40,000	40,000	10,000
Maintenance-Equipment	54,000	30,000	54,000	0
Memberships	7,000	30,000	12,000	5,000
Miscellaneous Expense	144,000	47,000	144,000	0
Office Expense-Other	211,000	136,000	238,000	27,000
Office Expense-Stat & Forms	0	16,000	0	0
Professional & Spec Svcs	6,479,000	3,594,000	6,807,000	328,000
Rents & Leases-Bldg & Improv	487,000	739,000	739,000	252,000
Rents & Leases-Equipment	74,000	131,000	131,000	57,000
Special Departmental Expense	92,000	150,000	150,000	58,000
Telecommunications	0	70,000	0	0
Training	17,000	17,000	17,000	0
Trans & Travel-Auto Mileage	24,000	24,000	24,000	0
Trans & Travel-Auto Service	0	19,000	19,000	19,000
Trans & Travel-Other	12,000	12,000	12,000	0
Trans & Travel-Traveling	13,000	13,000	13,000	0
Utilities	143,000	188,000	188,000	45,000
Total Services & Supplies	7,950,000	6,160,000	9,255,000	1,305,000
Other Charges				
Judgments & Damages	2,000	2,000	2,000	0
Capital Lease Payments	73,000	73,000	69,000	(4,000)
Total Other Charges	75,000	75,000	71,000	(4,000)
Fixed Assets				
Equipment	75,000	75,000	75,000	0
Total Fixed Assets	75,000	75,000	75,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***21,803,000***	***18,520,000***	***24,677,000***	***2,874,000***
Less: Intrafund Transfers	7,142,000	6,846,000	7,271,000	129,000
TOTAL NET REQUIREMENTS	14,661,000	11,674,000	17,406,000	2,745,000
REVENUES				
Intergovernmental Revenues:				
State	356,000	256,000	256,000	(100,000)
Charges For Services	11,603,000	9,504,000	12,525,000	922,000
Miscellaneous	0	0	150,000	150,000
Other Financing Sources	82,000	59,000	0	(82,000)
TOTAL REVENUES	12,041,000	9,819,000	12,931,000	890,000
NET COUNTY COST	***2,620,000***	***1,855,000***	***4,475,000***	***1,855,000***

HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

BAYAN LEWIS, CHIEF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	28,589,000	21,892,300	26,583,000	(2,006,000)
Employee Benefits	8,665,000	7,286,700	12,079,000	3,414,000
Total Salaries and Employee Benefits	37,254,000	29,179,000	38,662,000	1,408,000
Services & Supplies				
Clothing and Personal Supplies	125,500	121,350	243,800	118,300
Communications	299,000	225,360	276,000	(23,000)
Computer Equipment-Non Capital	0	0	200,000	200,000
Computer Software	24,000	24,000	52,600	28,600
Household Expense	4,300	4,125	9,600	5,300
Information Technology Services	25,000	21,800	25,000	0
Insurance	132,400	98,000	105,000	(27,400)
Maintenance-Bldgs & Improv	25,000	12,600	25,000	0
Maintenance-Equipment	252,000	305,050	421,500	169,500
Memberships	1,000	800	1,000	0
Office Expense-Other	416,700	332,000	384,400	(32,300)
Office Expense-Postage	1,500	1,500	4,000	2,500
Office Expense-Stat & Forms	90,000	24,000	39,900	(50,100)
Professional & Spec Svcs	17,393,800	13,191,992	17,699,700	305,900
Publications & Legal Notice	11,000	8,500	16,200	5,200
Rents & Leases-Bldg & Improv	5,000	0	0	(5,000)
Rents & Leases-Equipment	151,000	83,000	96,500	(54,500)
Small Tools & Instruments	11,500	5,400	6,500	(5,000)
Special Departmental Expense	63,500	52,000	79,950	16,450
Telecommunications	15,500	0	0	(15,500)
Training	497,500	357,000	484,000	(13,500)
Trans & Travel-Auto Mileage	1,500	0	1,750	250
Trans & Travel-Other	100	0	100	0
Trans & Travel-Traveling	7,400	8,200	11,700	4,300
Utilities	170,800	165,000	290,800	120,000
Total Services & Supplies	19,725,000	15,041,677	20,475,000	750,000
Other Charges				
Judgments & Damages	101,000	90,000	101,000	0
Capital Lease Payments	262,000	232,000	274,000	12,000
Total Other Charges	363,000	322,000	375,000	12,000
Fixed Assets				
Equipment	1,288,000	1,288,000	515,000	(773,000)
Total Fixed Assets	1,288,000	1,288,000	515,000	(773,000)
Other Financing Uses				
Operating Transfers Out		89,323		
Total Other Financing Uses	0	89,323	0	0

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***58,630,000***	***45,920,000***	***60,027,000***	***1,397,000***
Less: Intrafund Transfers	22,653,000	13,960,000	23,884,000	1,231,000
TOTAL NET REQUIREMENTS	35,977,000	31,960,000	36,143,000	166,000
REVENUES				
Fines, Forfeitures & Penalties	172,000	95,000	90,000	(82,000)
Intergovernmental Revenues:				
Federal	2,192,000	814,445	1,159,000	(1,033,000)
Charges For Services	27,768,000	25,257,000	27,616,000	(152,000)
Miscellaneous	48,000	48,000	48,000	0
TOTAL REVENUES	30,180,000	26,214,445	28,913,000	(1,267,000)
NET COUNTY COST	***5,797,000***	***5,745,555***	***7,230,000***	***1,433,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: HUMAN RESOURCES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Countywide Human Resources and Benefits Administration	$21,122,000	$6,938,000	$10,666,000	$3,518,000	$342,000	$3,176,000	155.0

Mandated program with discretionary service level - County Charter 22 3/4, Civil Service Rule 3 -24, County Code Title 5.31.010.

Provides central policy development and administration of human resources functions such as examinations, recruitment, classification, employee appeals and compensation programs. Monitors compliance by departments with delegated human resources programs. Also provides administration of employee benefit programs such as the Cafeteria Benefits Plans, Deferred Income Programs, Disability Benefits, and Workers Compensation.

2. Centralized Examinations and Recruitment	$1,612,000	$202,000	$1,049,000	$361,000	$26,000	$335,000	19.0

Mandated program with discretionary service level - County Charter 22 3/4, Civil Service Rule 3 -24, County Code.

Provides examination services for executive and selective Countywide classifications. Also completes special studies of Human Resources policies and procedures.

3. Civil Service Advocacy	$493,000	$41,000	$440,000	$12,000	$8,000	$4,000	7.0

Non-mandated program with discretionary service levels.

Represents County departments in matters involving employee discipline before the Civil Services Commission. The unit provides a high level of advocacy which is uniform, effective, and professional with special emphasis on fully sustaining the department's recommended discipline while minimizing demands on departmental resources.

4. Administration	$1,450,000	$90,000	$776,000	$584,000	$23,000	$561,000	15.0

Non-mandated, discretionary program.

Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.

Total	**$24,677,000**	**$7,271,000**	**$12,931,000**	**$4,475,000**	**$399,000**	**$4,076,000**	**196.0**

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

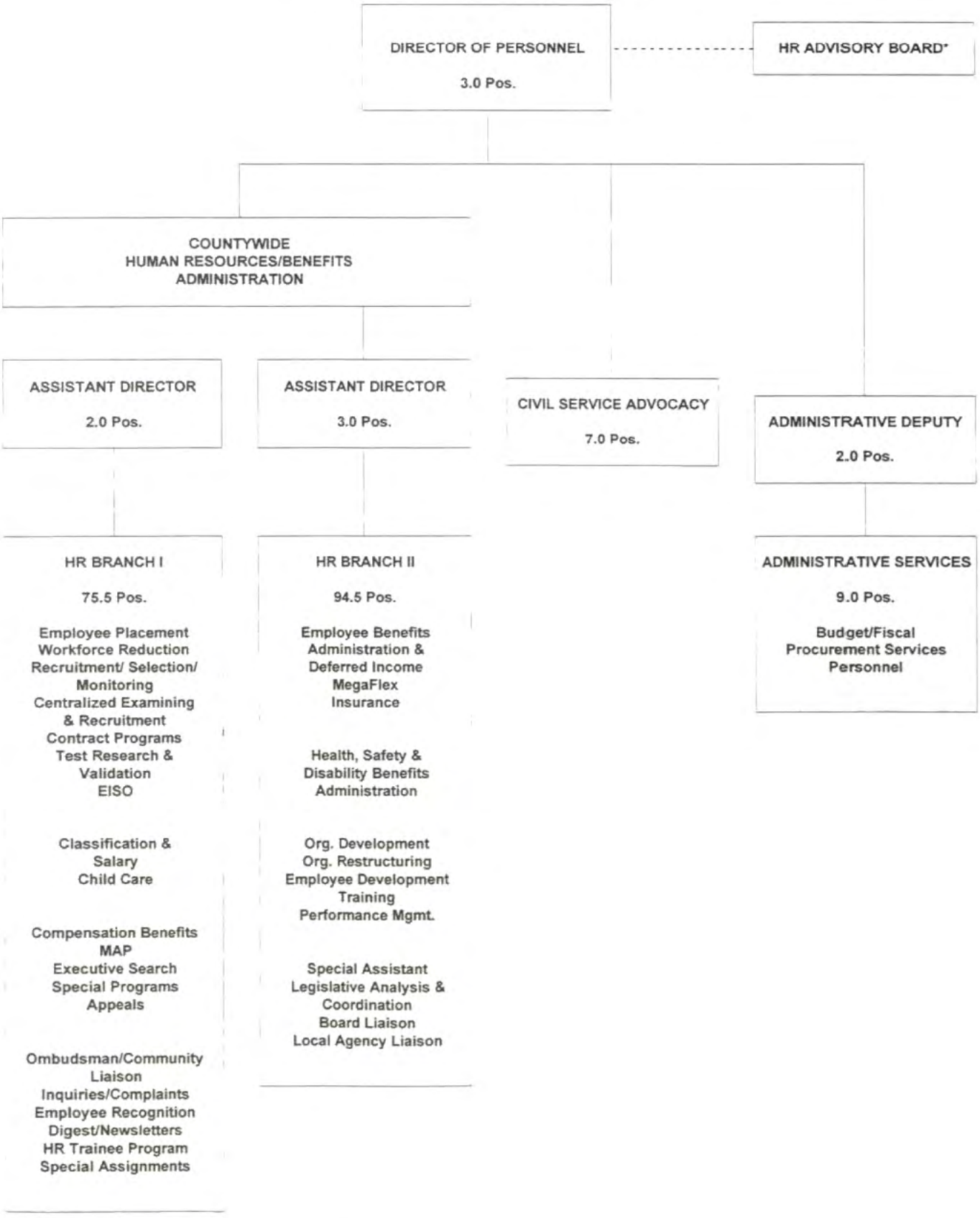
DEPARTMENT: HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Health Bureau	$28,592,000	$2,504,000	$26,086,000	$2,000	$74,000	($72,000)	311.0
Non-Mandated, discretionary program.							
Provides police and security services to Hospitals, Health Centers, and Public Health facilities.							
2. Facilities Bureau	$16,885,000	$16,807,000	$78,000	$0	$75,000	($75,000)	171.0
Non-Mandated, discretionary program.							
Provides police and security services to all County Departments (excluding Health Services and Parks & Recreation)							
3. Parks Bureau	$3,101,000	$0	$541,000	$2,560,000	$16,000	$2,544,000	52.0
Non-Mandated, discretionary program.							
Provides police services to parks and recreation areas throughout the County.							
4. Administrative Bureau	$6,315,000	$4,573,000	$1,313,000	$429,000	$148,000	$281,000	62.0
Non-Mandated, discretionary program.							
Provides central administrative support to the Office of Public Safety. Includes Executive, Internal Affairs, Training, Budgeting, Accounting, Personnel/Payroll, Procurement, Contracting, and Data System functions.							
5. Unincorporated Services (Parks Bureau)	$5,134,000	$0	$895,000	$4,239,000	$25,000	$4,214,000	85.0
Non-Mandated, discretionary program.							
Provides police services to parks and recreation areas throughout the County.							
Total	**$60,027,000**	**$23,884,000**	**$28,913,000**	**$7,230,000**	**$338,000**	**$6,892,000**	**681.0**

DEPARTMENT OF HUMAN RESOURCES

Michael J. Henry, Director

1999-2000 Proposed Budgeted Positions = 196.0

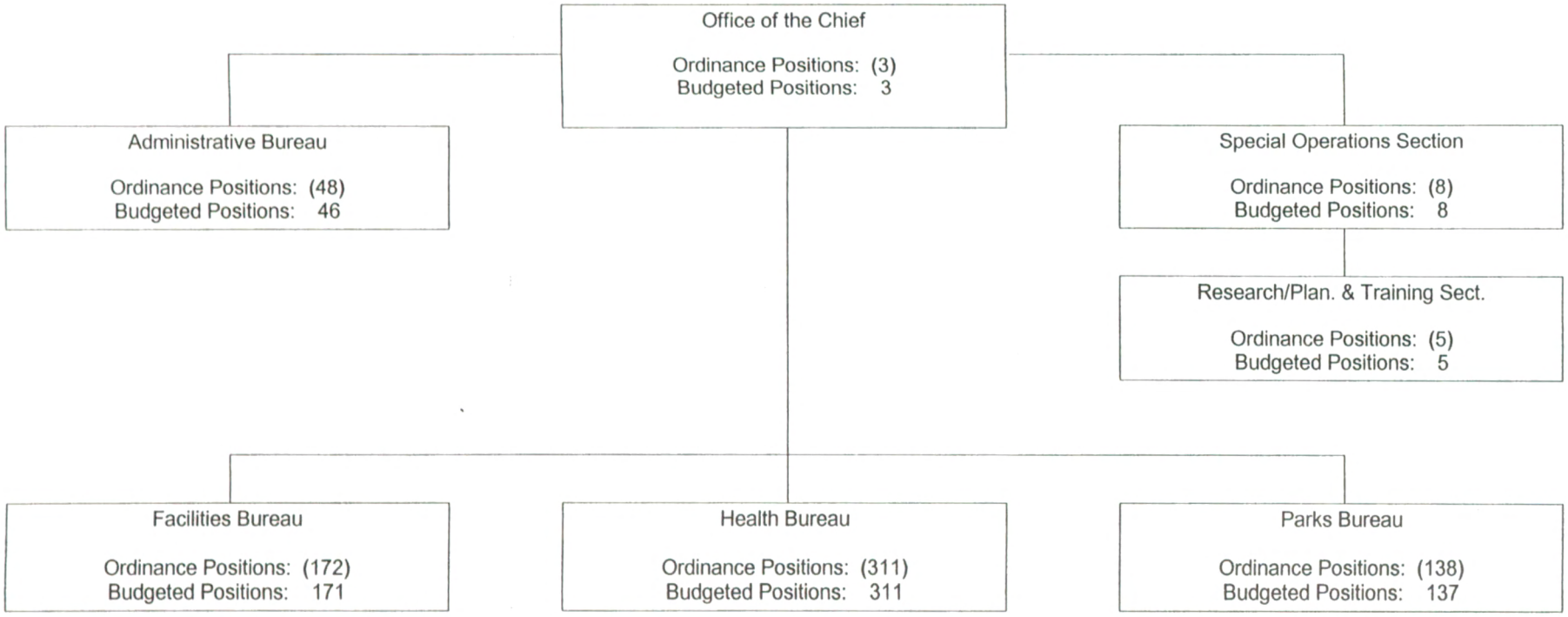


* Advisory Board Consists of Nine Department and Two Human Resources Representatives.

OFFICE OF PUBLIC SAFETY
BAYAN LEWIS, CHIEF

Ordinance Positions (685)

Budgeted Positions 681



INFORMATION SYSTEMS ADVISORY BODY
JOHN RUEGG, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 9,730,162	$ 10,315,000	$ 10,642,000	$ 11,000,000	$ 11,000,000	$ 358,000
OTHER CHARGES	3,512,344	687,000	687,000			-687,000
FIXED ASSETS-EQUIP	223,707	600,000	200,000	250,000	250,000	50,000
OTHER FINANCING USES	411,250	731,000	731,000	724,000	724,000	-7,000
GROSS TOTAL	$ 13,877,463	$ 12,333,000	$ 12,260,000	$ 11,974,000	$ 11,974,000	$ -286,000
LESS INTRAFD TRANSFER	10,204,723	8,724,000	8,724,000	8,469,000	8,469,000	-255,000
NET TOTAL	$ 3,672,740	$ 3,609,000	$ 3,536,000	$ 3,505,000	$ 3,505,000	$ -31,000
REVENUE	3,437,048	3,609,000	3,536,000	3,505,000	3,505,000	-31,000
NET COUNTY COST	$ 235,692	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$	$	$	$ 100,000	$ 100,000	$ 100,000
FEDERAL-OTHER	263,480	1,009,000	677,000	415,000	415,000	-262,000
MISCELLANEOUS	2,948,901	2,250,000	2,250,000	2,284,000	2,284,000	34,000
OPERATING TRANSFER IN	224,667	350,000	609,000	706,000	706,000	97,000
TOTAL	$ 3,437,048	$ 3,609,000	$ 3,536,000	$ 3,505,000	$ 3,505,000	$ -31,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To develop accessible and accurate automated justice information systems.

1999-2000 Budget Message

The 1999-2000 Proposed Budget provides funding to continue Phase III development of the Consolidated Criminal History Reporting System (CCHRS), Phase II of the Conditions of Probation System (COPS), expansion of inmate videoconferencing, and to maintain existing systems. The Proposed Budget also reflects a reduction in funding due to completion of bond payments for the Prosecutor Information Management System (PIMS).

Multi-Year Budget Planning

The Information Systems Advisory Body (ISAB) will continue to develop multi-year plans for upgrading network accessibility at each criminal justice facility, enhance revenues through the marketing of County justice systems and related data, expand system integration tools for interagency data and document exchange, and enhance the capability of existing interagency systems.

Critical Needs

ISAB has a critical unmet need to replace 10-15 year old criminal justice systems such as the Juvenile Automated Index (JAI) and Trial Court Information System (TCIS); to develop additional statistical and ad hoc reporting capabilities for the Justice Automated Information Management System (JAIMS); and to expand workflow and document imaging projects beyond the pilot stages.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-687,000)	$ (-687,000)	$ --	--
	Bond Payments: Reflects completion of bond payments for PIMS.			
2.	$ 300,000	$ 300,000	$ --	--
	PIMS Equipment Upgrades: Reflects funding to upgrade workstations to support additional PIMS capability.			
3.	$ 128,000	$ 128,000	$ --	--
	CCHRS: Reflects increased funding for additional software licenses and ongoing operational and maintenance costs.			
4.	$ (-27,000)	$ (-27,000)	$ --	--
	Various Projects: Reflects minor adjustments to the cost of operating various criminal justice systems.			
Total	***$ (-286,000)***	***$ (-286,000)***	***$ 0***	***0.0***

INFORMATION SYSTEMS ADVISORY BODY

JOHN RUEGG, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Admin & General	0	0	1,005,000	1,005,000
Communications	181,000	181,000	151,000	(30,000)
Computer Equipment-Non Capital	0	0	3,299,000	3,299,000
Computer Software	0	0	1,427,000	1,427,000
Information Technology Services	0	0	2,971,000	2,971,000
Miscellaneous Expense	1,287,000	960,000	0	(1,287,000)
Office Expense - Other	24,000	22,000	0	(24,000)
Professional & Spec Svcs	4,392,000	4,392,000	1,757,000	(2,635,000)
Rents & Leases-Bldg & Improv	275,000	274,000	275,000	0
Special Departmental Expense	4,478,000	4,478,000	0	(4,478,000)
Training	0	0	115,000	115,000
Transportation	5,000	8,000	0	(5,000)
Total Services & Supplies	10,642,000	10,315,000	11,000,000	358,000
Other Charges				
Other Charges	687,000	687,000	0	(687,000)
Total Other Charges	687,000	687,000	0	(687,000)
Fixed Assets				
Equipment	200,000	600,000	250,000	50,000
Total Fixed Assets	200,000	600,000	250,000	50,000
Other Financing Uses				
Operating Transfers Out	731,000	731,000	724,000	(7,000)
Total Other Financing Uses	731,000	731,000	724,000	(7,000)
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***12,260,000***	***12,333,000***	***11,974,000***	***(286,000)***
Less: Intrafund Transfers	8,724,000	8,724,000	8,469,000	(255,000)
TOTAL NET REQUIREMENTS	3,536,000	3,609,000	3,505,000	(31,000)
REVENUES				
Intergovernmental Revenues:				
Federal	677,000	262,000	415,000	(262,000)
State	0	747,000	0	0
Other	0	0	100,000	100,000
Charges For Services	2,250,000	2,250,000	2,284,000	34,000
Miscellaneous	609,000	350,000	706,000	97,000
TOTAL REVENUES	3,536,000	3,609,000	3,505,000	(31,000)
NET COUNTY COST	***0***	***0***	***0***	***0***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: INFORMATION SYSTEMS ADVISORY BODY (ISAB)

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. ISAB Systems Support	$11,268,000	$8,469,000	$2,799,000	$0	$999,000	($999,000)	0.0

Non-mandated, discretionary program.

This program provides funding to support the criminal justice systems participating in ISAB, ensure system interfaces, and provide technical and administrative support, and workload data analysis such as Three-Strikes.

2. Marketing	$231,000	$0	$231,000	$0	$0	$0	0.0

Non-mandated, discretionary program.

This program provides support for the ISAB marketing effort which is anticipated to generate approximately $266,000 in royalty revenues, 18 percent of which goes to the County General Fund.

3. Videoconferencing	$475,000	$0	$475,000	$0	$0	$0	0.0

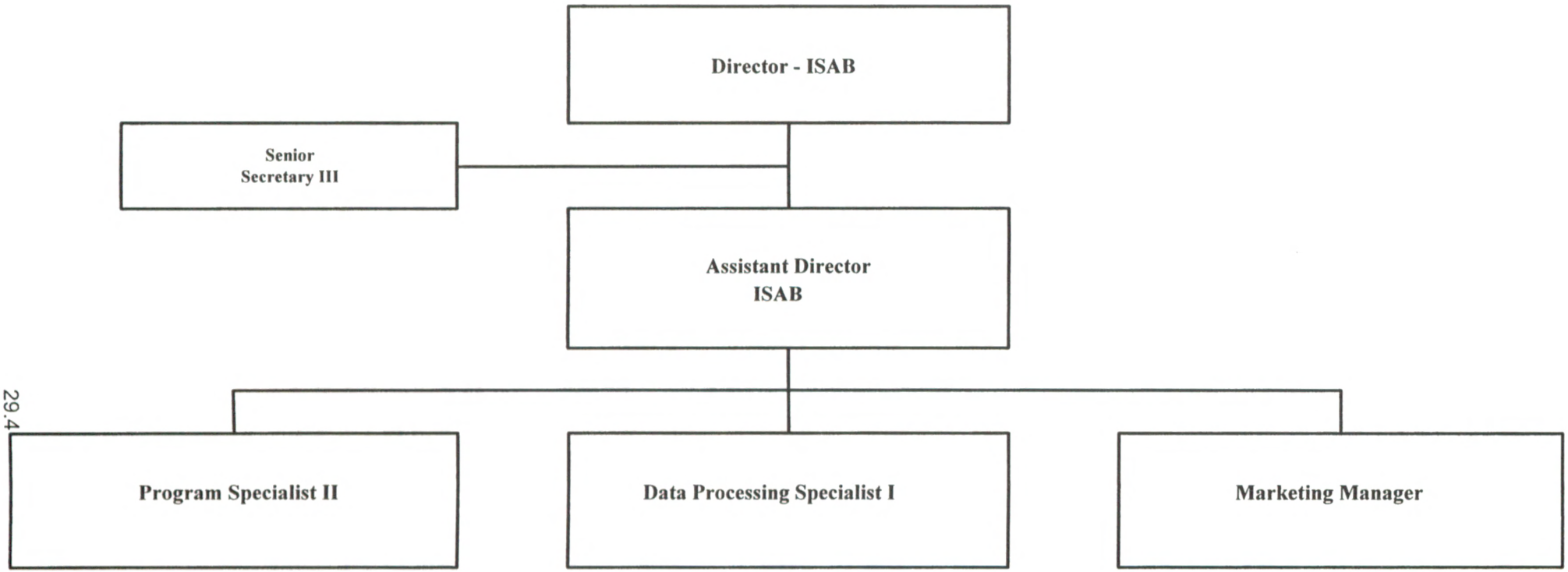
Non-mandated, discretionary program.

This program provides for the managing of ISAB's videoconferencing efforts. The funds will cover maintenance, operations, and videoconferencing expansion for 19 videoconferencing interviewer stations located throughout the County and 32 county jail stations located throughout Lynwood Justice Center, Men's Central Jail, Twin Towers facility, and Pitchess Honor Ranch.

Total	**$11,974,000**	**$8,469,000**	**$3,505,000**	**$0**	**$999,000**	**($999,000)**	**0.0**

INFORMATION SYSTEMS ADVISORY BODY (ISAB)

1999 - 2000 ORGANIZATION CHART



INTERNAL SERVICES
JOAN OUDERKIRK, INTERIM DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 125,488,855	$ 127,426,000	$ 137,666,000	$ 150,401,000	$ 150,401,000	$ 12,735,000
SERVICES & SUPPLIES	89,095,747	106,231,000	102,473,000	126,395,000	126,395,000	23,922,000
OTHER CHARGES	8,970,994	8,716,000	10,258,000	11,274,000	11,274,000	1,016,000
FIXED ASSETS-EQUIP	1,583,909	1,660,000	2,142,000	2,711,000	2,711,000	569,000
OTHER FINANCING USES	211,450		211,000			-211,000
GROSS TOTAL	$ 225,350,955	$ 244,033,000	$ 252,750,000	$ 290,781,000	$ 290,781,000	$ 38,031,000
LESS INTRAFD TRANSFER	161,925,362	179,570,000	190,091,000	217,028,000	217,028,000	26,937,000
NET TOTAL	$ 63,425,593	$ 64,463,000	$ 62,659,000	$ 73,753,000	$ 73,753,000	$ 11,094,000
REVENUE	62,429,777	63,271,000	61,451,000	71,863,000	71,863,000	10,412,000
NET COUNTY COST	$ 995,816	$ 1,192,000	$ 1,208,000	$ 1,890,000	$ 1,890,000	$ 682,000
BUDGETED POSITIONS	2,396.0	2,239.0	2,239.0	2,353.0	2,345.0	106.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 800	$	$	$	$	
RENTS AND CONCESSIONS	2,031,562					
STATE-OTHER	130,485					
LEGAL SERVICES	289,423					
RECORDING FEES	42,408					
INSTIT CARE & SVS	79					
CHRGS FOR SVCS-OTHER	58,972,602	61,487,000	61,451,000	71,863,000	71,863,000	10,412,000
OTHER SALES	174,663					
MISCELLANEOUS	734,259	1,784,000				
SALE OF FIXED ASSETS	53,496					
TOTAL	$ 62,429,777	$ 63,271,000	$ 61,451,000	$ 71,863,000	$ 71,863,000	$ 10,412,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

To meet customer needs by providing high-quality, timely, competitively-priced support services.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects appropriations of $290.8 million offset by $288.9 million of reimbursement through billings to County departments and outside agencies. Significant changes include a net increase of 106.0 positions to support: enhancements in routine and deferred building maintenance; custodial services; Job Order Contracting (JOC); court facilities proprietorship; organizational realignments to address increased demand for Internet and information technology-related services; and the establishment of a countywide contracting policies and standards function as recommended in the State Auditor's report on County purchasing and warehousing purchases. The budget also reflects the elimination of 13.0 reprographics and postage services positions, without any negative employee impact, due to the privatization of these services as approved by the Board of Supervisors in November 1998.

Multi-Year Budget Planning

Internal Services Department (ISD) services are provided to assist customer departments in the accomplishment of their programs. ISD will continue to place a major emphasis on achieving efficiencies, as well as enhancing the effectiveness of its services to better serve customer departments as follows:

- Expand cost-effective use of technology, innovation, and modernization, both internally and countywide. Efforts will be expanded in the areas of Internet access and functionality (e.g., web-enablement, e-commerce), as well as countywide implementation of the Countywide Acquisition Management Information System (CAMIS).

- Continue to support the development of the long-term County capital facilities management plan, including identification and resolution of deferred maintenance needs and the County's eroding infrastructure.

- Pro-actively take steps to improve service delivery, timeliness, and the quality of services provided to customer departments.

- Improve management and staff skills and performance. ISD's Management Academy will continue to be provided, as well as ISD's safety program.

- Continue energy management program initiatives.

- Provide enhanced professional services in the area of purchasing, including the development of countywide contracting policies and procedures and enhanced departmental training in the areas of purchasing and contracting.

ISD will continue to seek cost reductions and conduct ongoing strategic business assessments to eliminate services that are not cost-effective, and redefine and concentrate on core lines of business.

Critical Needs

Deferred facilities maintenance continues to be a critical County unmet need. While additional funding was provided by the Board of Supervisors in 1998-99, over $100 million of unfunded deferred maintenance requirements remain for facilities maintained by ISD. While the Proposed Budget provides resources for proprietors to manage court facilities, which includes the identification of critical building-related needs and priorities, additional resources for onsite building management would better ensure that critical building requirements are identified and completed in a timely manner in other facilities.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Building maintenance costs (1)	$21,036,953	$20,692,734	$22,623,690	$26,305,550
Custodial services costs (1), (2)	$16,599,599	$16,230,194	$16,715,470	$17,267,297
Parking services costs	$1,034,982	$796,140	$955,363	$1,085,851
Parking services employees	13	10	12	13
Purchasing costs	$5,024,708	$4,708,801	$5,976,877	$6,868,818
IBM operations costs	$22,214,339	$21,894,835	$23,104,646	$23,869,765
Unisys operations costs	$14,320,782	$14,775,304	$14,726,626	$15,198,835
Application programming labor costs	$27,111,249	$25,121,143	$27,048,438	$35,586,450
Network/Host access costs	$1,929,060	$2,301,728	$4,105,629	$6,629,722

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Workload/Output				
Building maintenance square footage	20,935,378	21,042,127	21,088,557	20,831,464
Service calls completed (3)	57,803	57,331	59,320	66,700
Direct work hours delivered	298,674	297,716	286,670	325,380
Total custodial square footage	14,236,007	13,562,674	13,564,923	13,406,296
Number of ISD and contract custodial staff	502	464	461	445
Net parking services income	$8,085,663	$7,166,150	$8,744,425	$9,042,830
Parking spaces	22,390	22,390	22,390	22,390
Dollar value of purchase orders	$621,163,773	$716,302,530	$715,487,429	$703,970,000
IBM processing minutes	1,456,175	1,430,620	1,503,230	1,607,000
Unisys processing minutes	11,128,756	12,221,408	13,081,481	13,457,963
Programming annual labor hours	456,024	434,403	447,096	530,427
LAInternet access ports (4)	487	572	832	1,275
Efficiency				
Average cost of building maintenance per square foot	$1.00	$.98	$1.07	$1.26
Custodial cost per square foot	$1.17	$1.20	$1.23	$1.29
Number of spaces managed per parking employee	1,722	2,239	1,866	1,722
Value of purchase orders per dollar of ISD cost	$123.62	$152.12	$119.71	$102.48
IBM input/output cost per processing minute	$15.26	$15.30	$15.37	$14.85
Unisys input/output cost per processing minute	$1.29	$1.21	$1.13	$1.13
Annual programming labor hours per person	1,747	1,751	1,740	1,740
Cost per LAInternet access port	3,961	4,024	4,935	5,200
Effectiveness/Outcome				
Average building maintenance days to completion	2.80	2.80	3.00	2.70
Square footage maintained per custodial staff	28,359	29,230	29,245	30,127
Direct purchase orders issued within 30 days	57%	65%	65%	75%
Percent of time IBM system available for use	99.81%	99.96%	99.90%	99.90%
Percent of time Unisys system available for use	99.39%	99.94%	99.94%	99.90%
Service requests completed within agreed time	82%	97%	90%	95%
Percent of time LAInternet ports are available	99.92%	99.95%	99.95%	99.95%
Income per dollar of parking services costs	$7.81	$9.00	$9.15	$8.33

Performance Measures (cont'd)

Objectives for 1999-2000

-- Increase responsiveness to customer service calls by reducing time taken to complete tasks.
-- Continue to annually survey proprietors and selected tenants to determine overall satisfaction with service delivery.
-- Implement expanded scope of services.
-- Continue practices to provide customers with satisfactory service levels including:
  * Daily assessments of general facility conditions by custodial staff.
  * Monthly custodial management inspections of facilities.
  * Annual joint assessment by building proprietors and custodial management.
  * Ad-hoc reporting of facility deficiencies for corrective action.
-- Correct any customer-reported deficiencies within 8 hours.
-- Continue contracting as attrition occurs.
-- Expand cash-count auditing of contractor-operated parking facilities.
-- Continue countywide implementation of the automated purchasing system (CAMIS).
-- Process 75 percent of direct purchase orders within 30 days.
-- Invest in technology to reduce costs and improve reliability.
-- Upgrade network capacity.

Explanatory Notes

(1) Cost increases are due to expanded scope of services.
(2) Total cost per square foot for custodial services varies between types of facilities due to use by their tenants and clients (e.g., courthouses vs. general use office buildings).
(3) Additional service calls completed reflects workload associated with the new Airport Court and the 160-bed expansion of the Nidorf Juvenile Hall facility, as well as enhanced scope of services.
(4) Network access ports are connections points to LAInternet, such as Local Area Network or PBX connections. Cost per port is increasing due to the higher cost of leased data lines required for expanded bandwidth capability.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 3,259,000	$ 3,259,000	$ --	22.0

Enhanced Building Maintenance: Reflects reimbursable funding for an increase of 22.0 positions and increases for enhancement of fixed-price building maintenance services including: a mandated refrigerant management program to comply with Environmental Protection Agency and South Coast Air Quality Management District regulations ($1.4 million); increased elevator service ($0.6 million); minor alterations and improvements ($0.3 million); increased sewer line inspections ($0.3 million); and increased general maintenance services ($0.7million) for ISD maintained County facilities.

2.	$ 6,200,000	$ 6,200,000	$ --	--

Deferred Maintenance Enhancement: Reflects reimbursable increases to support the countywide deferred maintenance program, graffiti removal and vandalism repair, an annual painting program, and the annual cost of an air duct cleaning program based on a four-year cycle for ISD-maintained County facilities.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
3.	$ 552,000	$ 552,000	$ --	(-37.0)

Custodial Services: Reflects a net increase for enhancements to contract custodial services, including increased frequency of carpet shampooing ($0.1 million) and pest control ($0.1 million), and the annual cost of light-fixture cleaning services on a two-year cycle ($0.3 million) for ISD-maintained County facilities, which is partially offset by the elimination of 37.0 vacant custodial positions. The services are fully reimbursable from client departments.

4.	$ 601,000	$ 601,000	$ --	9.0

Building Maintenance District Operations: Reflects an increase of 9.0 positions to augment the Department's safety program and to provide office support staff for district operations.

5.	$ 120,000	$ 120,000	$ --	19.0

Apprenticeship Program: Reflects 19.0 additional apprentice positions in the Facilities Operations Service to provide entry level positions for various hard-to-recruit building and power plant crafts.

6.	$ 200,000	$ 200,000	$ --	2.0

JOC Program Management: Reflects the addition of 2.0 Facilities Project Manager IIs to provide project management for the expanded JOC Program.

7.	$ 9,800,000	$ 9,800,000	$ --	--

JOC Program: Reflects an increase in JOC contracts to support customer requests and the County's deferred maintenance program.

8.	$ (-153,000)	$ (-153,000)	$ --	4.0

Vehicle and Parking Services: Reflects a net reduction in contract services, partially offset by an increase of 2.0 Contract Program Monitors and 1.0 Supervising Contract Program Monitor in the Vehicle Services section, and 1.0 Contract Program Monitor in the Parking Services section based on workload.

9.	$ 1,547,000	$ 1,547,000	$ --	8.0

LEADER Crafts Support: Reflects a net increase of 8.0 positions and an increase in services and supplies primarily due to workload increases related to the LEADER project.

10.	$ 678,000	$ 678,000	$ --	5.0

Information Technology Services: Reflects an increase of 5.0 EDP Support Analyst Is and 1.0 Senior Support Analyst for workload increases at the Customer Assistance Division Help Desk primarily for the Departments of Children and Family Services, Mental Health, and Fire, and increases in services, supplies, and fixed assets to support enhancements to the Network Control Center. Also reflects the deletion of 1.0 EDP Systems Programmer as a result of efficiencies resulting from improvements to the Network Control Center.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
11.	$ 688,000	$ 688,000	$ --	2.0

Internet Services: Reflects an increase of 1.0 EDP Systems Programmer and 1.0 Staff Assistant III for administration and systems support of e-mail, e-commerce, web-enabling, and Internet services, and increases in services, supplies, and equipment necessary to support the additional workload based on customer requests.

12.	$ 3,254,000	$ 3,254,000	$ --	(-6.0)

Data Center Consolidation: Reflects increases for data center software, maintenance, and upgraded electrical systems due to increased data center utilization, partially offset by reductions in equipment and contract services costs, and a net reduction of 6.0 budgeted positions resulting from efficiencies achieved through the consolidation of data center operations.

13.	$ 1,108,000	$ 1,108,000	$ --	4.0

Network Services: Reflects an increase of 4.0 positions and increases in services, supplies, and equipment costs to support increased workload related to personal computers and local area networks based on customer requests.

14.	$ 1,436,000	$ 1,436,000	$ --	12.0

Internet Development Division: Reflects a net increase of 12.0 positions and increases in contract and consultant services necessary to establish an Internet Development Division to address increased customer demand for Internet connectivity, web-hosting, and e-commerce applications. The new division primarily reflects the realignment of existing staff and the addition of staff based on the projected workload.

15.	$ 2,415,000	$ 2,415,000	$ --	26.0

Information Technology Services: Reflects a net increase of 22.0 EDP Principal Programmer Analysts, 2.0 Information Technology Consultants, 2.0 EDP Senior Programmer Analysts, 1.0 EDP Support Analyst I, and 1.0 Senior Systems Aid to provide technical support and quality assurance for all major customer systems and ensure that each major system is supported with the appropriate level of technical staff, partially offset by the deletion of 2.0 vacant positions.

16.	$ 2,563,000	$ 2,563,000	$ --	1.0

Telecommunication Networks: Reflects an increase of 1.0 Telecommunications Systems Consulting Engineer to support network architecture analysis and development for network expansion, and increases in contract services and telecommunications equipment maintenance based on customer requests.

17.	$ 384,000	$ 384,000	$ --	3.0

Automated Telecommunications Support System (ATSS): Reflects an increase to the Telephone Utilities Support section of 1.0 Information Technology Section Manager, 1.0 Secretary III and 1.0 Supervising Accounting Systems Technician, and increases for contract services necessary to manage the increased workload associated with ATSS. This system maintains telephone lines and equipment inventory, repair requests, processes telephone billings from service providers, and generates customer department telephone bills.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
18.	$ 282,000	$ 282,000	$ --	8.0

Telecommunications: Reflects an increase of 2.0 Electronic Communications Technicians, 2.0 Digital Systems Technicians, 2.0 Electronics Communications Equipment Installers, 1.0 Telecommunications Systems Consulting Engineer, and 1.0 Senior Support Analyst to convert contract labor to permanent County positions within various telecommunications lines of business due to the critical and sensitive nature of telecommunications and network programs. The increase is partially offset by a reduction in contract services costs.

19.	$ 2,493,000	$ 2,493,000	$ --	11.0

Criminal Justice Information Systems (CJIS)/Countywide Integrated Radio Systems (CWIRS): Reflects an increase of 11.0 positions and increases in related services and supplies to support increased customer requests related to CJIS and CWIRS.

20.	$ 458,000	$ 458,000	$ --	2.0

Human Resources and Administration: Reflects an increase of 2.0 Departmental Personnel Technicians, for processing exams and increasing recruitment efforts, 1.0 Internal Auditor to perform internal audit functions, and 1.0 Safety Assistant to enhance the Department's safety program. These increases are partially offset by the deletion of 2.0 vacant administrative positions. Also includes an increase in service and supplies to support the development of an integrated human resources information system for the Department.

21.	$ 440,000	$ --	$ 440,000	4.0

Countywide Contracting Policies and Standards: Reflects an increase of 1.0 Administrative Section Manager, 2.0 Data Processing Contract Analysts, and 1.0 Staff Development Specialist to establish a Countywide Contracting Policies and Standards section to develop and maintain countywide contracting policies, standards, and procedures as recommended in the State Auditor's report on the County's purchasing and warehousing practices.

22.	$ (-3,442,000)	$ (-3,442,000)	$ --	(-13.0)

Reprographics and Postage Services: Reflects the deletion of 13.0 positions and a reduction in services, supplies and equipment costs associated with the privatization of the reprographics and postage services, as approved by the Board of Supervisors in November 1998.

23.	$ 432,000	$ 432,000	$ --	6.0

Purchasing and Contracting: Reflects an increase of 6.0 Secretary IIIs to staff purchasing and contracting sections within established organizational standards, and an increase for related services and supplies.

24.	$ 600,000	$ --	$ 600,000	8.0

Courts Proprietorship: Reflects an increase of 8.0 Electricians to perform proprietorship functions in support of court operations.

	Changes From 1998-99 Budget			
	Gross Appropriation	***Revenue/IFT***	***Net County Cost***	***Budgeted Positions***
Program Changes (cont'd)				
25.	$ 200,000	$ --	$ 200,000	6.0
	Office of Small Business (OSB): Reflects an increase for four months of funding to support 6.0 permanent positions and contract services related to the transfer of the OSB to ISD in March 2000. Also reflects an increase for related services and supplies costs.			
Other Changes				
1.	$ 1,139,000	$ 1,139,000	$ --	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits not already included in program changes.			
2.	$ 850,000	$ 850,000	$ --	--
	Contract Services: Reflects an increase for contingency in parking, custodial, and telecommunications contracts.			
3.	$ (-440,000)	$ --	$ (-440,000)	--
	Capital Leases: Reflects a reduction in capital lease costs due to the sale of the Garfield complex and other lease cost adjustments.			
4.	$ (-118,000)	$ --	$ (-118,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ 327,000	$ 327,000	$ --	--
	Telecommunications Pool Vehicles: Reflects an increase in fixed assets to replace pool vehicles used to provide telecommunications services.			
6.	$ 158,000	$ 158,000	$ --	--
	Facilities Operations Pool Vehicles: Reflects an increase in fixed assets to replace facilities operations and mail services pool vehicles, partially offset by a reduction in other financing uses requirements due to completion of Productivity Investment Fund loan payments.			
Total	***$ 38,031,000***	***$ 37,349,000***	***$ 682,000***	***106.0***

INVENTORY CLEARING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,864,917	$ 2,250,000	$ 7,500,000	$ 3,500,000	$ 3,500,000	$ -4,000,000
LESS EXPENDITURE DIST	3,691,983	2,835,000	7,500,000	3,500,000	3,500,000	-4,000,000
TOT S & S	-827,066	-585,000				
GROSS TOTAL	$ -827,066	$ -585,000	$	$	$	$
NET COUNTY COST	$ -827,066	$ -585,000	$	$	$	$

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

1999-2000 Budget Message

The Inventory Clearing fund is under the jurisdiction of the Director of Internal Services. This fund provides for the acquisition of inventory materials required in conjunction with services provided by the Internal Services Department (ISD).

The 1999-2000 Proposed Budget reflects a services and supplies decrease of $4.0 million due to the closing of several ISD warehouses and the expanded use direct delivery services from vendors. Costs are fully reimbursed by County departments.

CUSTOMER DIRECT SERVICES AND SUPPLIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 15,884,870	$ 31,543,000	$ 37,160,000	$ 43,659,000	$ 43,659,000	$ 6,499,000
LESS EXPENDITURE DIST	15,883,484	31,543,000	37,160,000	43,659,000	43,659,000	6,499,000
TOT S & S	1,386					
GROSS TOTAL	$ 1,386	$	$	$	$	$
NET COUNTY COST	$ 1,386	$	$	$	$	$

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

Mission Statement

A "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $6.5 million increase primarily related to consultant services for the Departments of Public Social Services (to support LEADER), Children and Family Services, and Mental Health; offset by decreases primarily related to Year 2000 requirements and freight charges to be paid directly by customer departments in 1999-2000.

Changes From 1998-99 Budget

	Gross Appropriation	Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 12,442,000	$ 12,442,000	$ --	--
	Consultant Services: Reflects increases in contracts to support the Department of Public Social Services LEADER project ($5.7 million), the Department of Children and Family Services ($1.4 million), the Department of Mental Health ($1.5 million), and various other County departments ($0.6 million), as well as contingency appropriation for unanticipated departmental needs ($3.2 million).			
2.	$ (-4,243,000)	$ (-4,243,000)	$ --	--
	Year 2000 Contracts: Reflects a decrease in contract programmers due to the completion of Year 2000 systems modifications.			
3.	$ (-1,368,000)	$ (-1,368,000)	$ --	--
	Freight: Reflects the transfer of freight costs to County departments.			
4.	$ (-397,000)	$ (-397,000)	$ --	--
	Software: Reflects a decrease in requests for software site license fees.			
5.	$ 65,000	$ 65,000	$ --	--
	Airfare: Reflects an increase in requests for discount airfare vouchers.			
Total	***$ 6,499,000***	***$ 6,499,000***	***$ 0***	***0.0***

INTERNAL SERVICES

JOAN OUDERKIRK, INTERIM DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	99,823,000	96,372,000	106,989,000	7,166,000
Employee Benefits	37,843,000	31,054,000	43,412,000	5,569,000
Total Salaries and Employee Benefits	137,666,000	127,426,000	150,401,000	12,735,000
Services & Supplies				
Clothing and Personal Supplies	66,000	68,000	80,000	14,000
Communications	4,180,000	4,333,000	5,033,000	853,000
Food	1,000	1,000	1,000	0
Household Expense	896,000	929,000	1,079,000	183,000
Maintenance-Bldgs & Improv	8,019,000	8,313,000	9,656,000	1,637,000
Maintenance-Equipment	15,573,000	16,144,000	18,752,000	3,179,000
Medical, Dental, Lab Supplies	6,000	6,000	7,000	1,000
Memberships	21,000	21,000	25,000	4,000
Miscellaneous Expense	38,000	40,000	46,000	8,000
Office Expense-Other	2,939,000	3,047,000	3,539,000	600,000
Office Expense-Postage	50,000	52,000	60,000	10,000
Office Expense-Stat & Forms	401,000	416,000	483,000	82,000
Professional & Spec Svcs	50,095,000	51,933,000	63,325,000	13,230,000
Publications & Legal Notice	42,000	43,000	50,000	8,000
Rents & Leases-Bldg & Improv	447,000	463,000	538,000	91,000
Rents & Leases-Equipment	7,304,000	7,572,000	8,795,000	1,491,000
Small Tools & Instruments	80,000	83,000	96,000	16,000
Special Departmental Expense	9,278,000	9,618,000	11,172,000	1,894,000
Trans & Travel-Auto Mileage	322,000	334,000	388,000	66,000
Trans & Travel-Other	64,000	66,000	77,000	13,000
Trans & Travel-Traveling	111,000	115,000	134,000	23,000
Utilities	2,540,000	2,634,000	3,059,000	519,000
Total Services & Supplies	102,473,000	106,231,000	126,395,000	23,922,000
Other Charges				
Judgments & Damages	1,779,000	1,192,000	1,779,000	0
Capital Lease Payments	2,624,000	1,731,000	2,067,000	(557,000)
LAC-CAL Lease Payments	5,855,000	5,793,000	7,428,000	1,573,000
Total Other Charges	10,258,000	8,716,000	11,274,000	1,016,000
Fixed Assets				
Equipment	2,142,000	1,660,000	2,711,000	569,000
Total Fixed Assets	2,142,000	1,660,000	2,711,000	569,000
Other Financing Uses				
Operating Transfers Out	211,000	0	0	(211,000)
Total Other Financing Uses	211,000	0	0	(211,000)
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***252,750,000***	***244,033,000***	***290,781,000***	***38,031,000***
Less: Intrafund Transfers	190,091,000	179,570,000	217,028,000	26,937,000
TOTAL NET REQUIREMENTS	62,659,000	64,463,000	73,753,000	11,094,000
REVENUES				
Revenue From Use of Money & Property	0	1,784,000	0	0
Charges For Services	61,451,000	57,321,000	71,863,000	10,412,000
Miscellaneous	0	4,166,000	0	0
TOTAL REVENUES	61,451,000	63,271,000	71,863,000	10,412,000
NET COUNTY COST	***1,208,000***	***1,192,000***	***1,890,000***	***682,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Professional & Spec Svcs	35,072,000	31,286,000	43,271,000	8,199,000
Special Departmental Expense	489,000	0	92,000	(397,000)
Transportation	1,599,000	257,000	296,000	(1,303,000)
Total Services & Supplies	37,160,000	31,543,000	43,659,000	6,499,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	37,160,000	31,543,000	43,659,000	6,499,000
Gross Total	***0***	***0***	***0***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0
REVENUES				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***0***	***0***	***0***	***0***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: INTERNAL SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Purchasing and Central Services	$11,362,000	$7,005,000	$3,725,000	$632,000	$2,176,000	($1,544,000)	194.0

Mandate & Authority: County Charter mandates Purchasing & Central Services provide centralized procurement services for the County.

Description of Program: Purchasing & Central Services acts as both an integrator and facilitator in providing purchasing and contracting, messenger and contract administration services. The major activities are purchasing, contracting, and County messenger. Purchasing and contracting objectives include increased efficiency by expanding the use of vendor agreements, developing purchasing strategies to reduce County costs, effectively implementing a Countywide Purchasing Systems (CAMIS), and preparing and maintaining Countywide standards and procedures for both Contracting and Purchasing practices.

2. Facilities Operations	$114,072,000	$90,905,000	$22,561,000	$606,000	$7,036,000	($6,430,000)	853.0

Mandate & Authority: No specific mandate or authority, except to the extent that the Board of Supervisors established the Countywide Energy Management Program.

Description of Program: Facilities Operations provides building and energy-related services, for customer departments. The major activities are buildings and grounds maintenance, custodial services, building crafts services, and energy management services. These activities include providing plumbing, electrical, carpentry,locksmith and lighting services, heating/air conditioning repairs, and remodeling and refurbishment of facilities; building cleaning services; grounds maintenance contracts; energy retrofit program management, utility rate negotiations, and operation and maintenance of conventional power plants and cogeneration facilities. Also included are parking and vehicle services for County departments. Parking services include maintenance and monitoring of County parking lots and contracts. Vehicles services includes maintenance and repair of County fleet and non-fleet vehicles, including off-highway equipment.

3. Information Technology	$143,928,000	$99,288,000	$44,640,000	$0	$18,998,000	($18,998,000)	1,130.0

Mandate & Authority: County Code Section 2.81.700 delegates to ISD responsibility for requisitions related to the operations and maintenance of all Countywide and multi-user communications, networks, and facilities.

Description of Program: ITS plans, builds and runs computer and communications systems for customer departments. The two major components of ITS are Data Processing and Telecommunications. Data Processing includes information systems planning, systems development and maintenance including internet/web-enabling, and project management. It operates the data center which provides systems operations and production support, internet access, equipment maintenance, and distributed operations and personal computing support. Telecommunications includes network design, installation, maintenance and operation; radio systems design, implementation and support; communications equipment installation and maintenance; telephone operator training and support; and communications devices such as radios and pagers.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Administration	$13,293,000	$12,356,000	$937,000	$0	$1,445,000	($1,445,000)	140.0

Mandate & Authority: No specific mandate or authority, except to the extent that Administrative staff serve the entire department.

Description of Program: Administration consists of costs associated with the operation of the departmental administration function including the executive office, accounting and budgeting, personnel and payroll, internal affairs, risk management and building proprietorship.

5. Support	$1,979,000	$1,979,000	$0	$0	$1,714,000	($1,714,000)	28.0

Mandate & Authority: No specific mandate or authority, except to the extent that costs of Support serve the entire department.

Description of Program: Departmental support costs incurred for the benefit of ISD's programs. These include building maintenance, grounds maintenance, custodial and security services, etc.

6. Net County Cost and Contingency	$6,147,000	$5,495,000	$0	$652,000	$3,067,000	($2,415,000)	0.0

Mandate & Authority: No specific mandate or authority; this is a discretionary program.

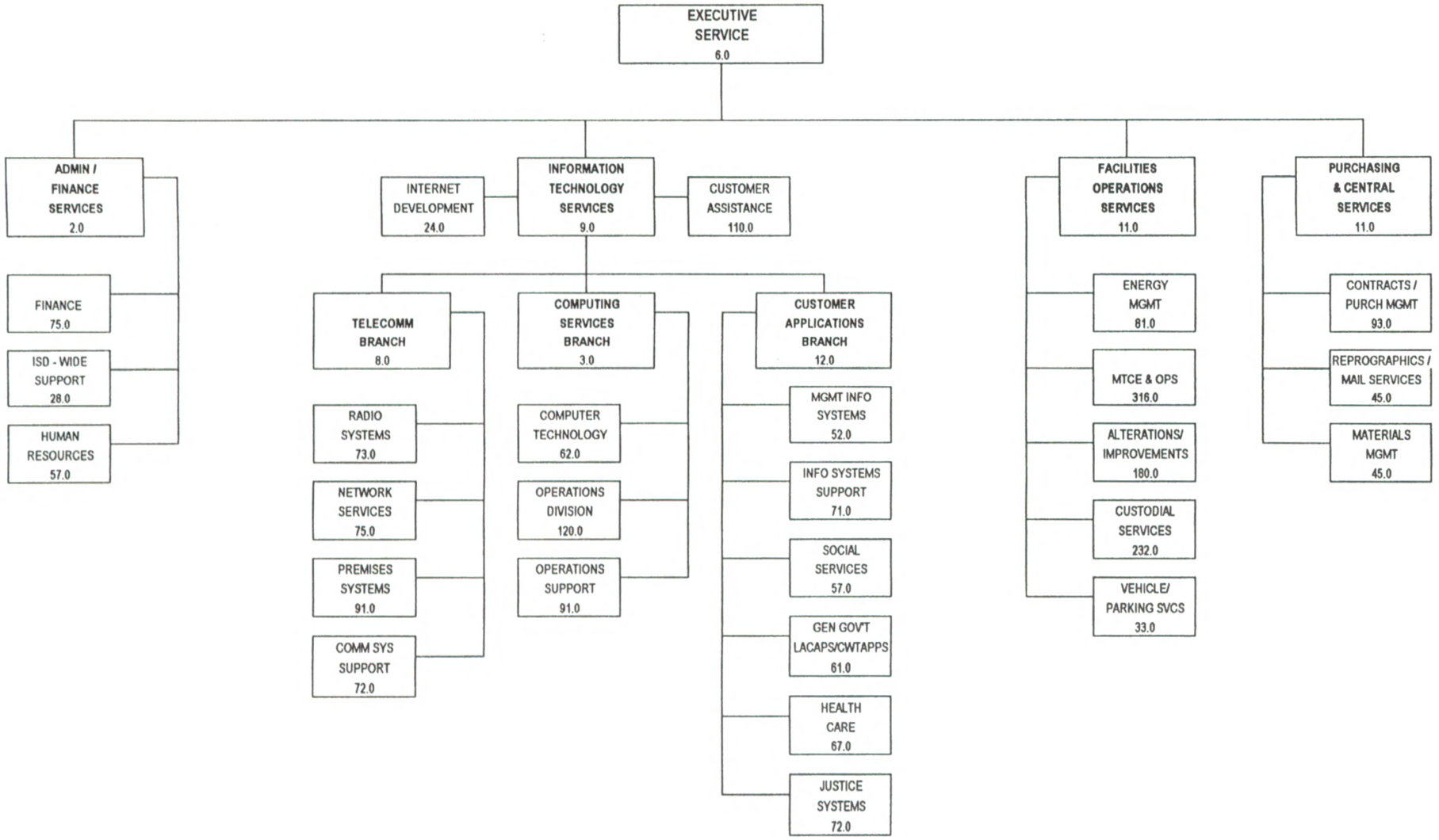
Description of Program: Includes $2.2 million of unallowable A-87 costs (e.g., debt service, vacant space, etc.). Under Federal/State guidlines, ISD may not include these costs in billings to customers. Also in this program is $8.6 million of Contingency appropriation that ISD has historically budgeted to provide for continuation of critical services staff shortages and/or other unforeseen events. The Contingency budget has no NCC impact since it is in the event of offset by income, and it is spent only to the extent that costs will be reimbursed.

Total	**$290,781,000**	**$217,028,000**	**$71,863,000**	**$1,890,000**	**$34,436,000**	**($32,546,000)**	**2,345.0**

INTERNAL SERVICES DEPARTMENT

1999-2000 Proposed Budget

2,345.0 Positions



JUDGMENTS AND DAMAGES/INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 42,272,044	$ 48,612,000	$ 53,047,000	$ 49,167,000	$ 49,167,000	$ -3,880,000
LESS EXPENDITURE DIST	38,524,053	45,206,000	49,641,000	45,382,000	45,382,000	-4,259,000
TOT S & S	3,747,991	3,406,000	3,406,000	3,785,000	3,785,000	379,000
OTHER CHARGES	56,730,771	115,252,000	117,372,000	96,296,000	98,596,000	-18,776,000
LESS EXPENDITURE DIST	43,969,907	84,121,000	86,241,000	87,844,000	87,844,000	1,603,000
TOT OTH CHRG	12,760,864	31,131,000	31,131,000	8,452,000	10,752,000	-20,379,000
GROSS TOTAL	$ 16,508,855	$ 34,537,000	$ 34,537,000	$ 12,237,000	$ 14,537,000	$ -20,000,000
REVENUE	120				2,300,000	2,300,000
NET COUNTY COST	$ 16,508,735	$ 34,537,000	$ 34,537,000	$ 12,237,000	$ 12,237,000	$ -22,300,000
REVENUE DETAIL						
MISCELLANEOUS	$ 120	$	$	$	$ 2,300,000	$ 2,300,000
TOTAL	$ 120	$	$	$	$ 2,300,000	$ 2,300,000

1999-2000 Budget Message

The Judgments and Damages/Insurance budget reflects funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs for these cases. In addition, this budget reflects the purchase of various insurance policies, where available, at a reasonable cost, or as required by law or agreement.

The 1999-2000 Proposed Budget reflects minimum funding for anticipated judgments and/or settlements, attorney fees and associated litigation costs, and insurance premiums for various commercial insurance policies. In addition, the budget includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

JUDGMENTS AND DAMAGES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 13,095,771	$ 19,853,000	$ 19,853,000	$ 22,061,000	$ 22,061,000	$ 2,208,000
LESS EXPENDITURE DIST	9,306,570	16,447,000	16,447,000	18,276,000	18,276,000	1,829,000
TOT S & S	3,789,201	3,406,000	3,406,000	3,785,000	3,785,000	379,000
OTHER CHARGES	25,043,228	68,131,000	68,131,000	51,913,000	54,213,000	-13,918,000
LESS EXPENDITURE DIST	12,299,293	37,000,000	37,000,000	43,461,000	43,461,000	6,461,000
TOT OTH CHRG	12,743,935	31,131,000	31,131,000	8,452,000	10,752,000	-20,379,000
GROSS TOTAL	$ 16,533,136	$ 34,537,000	$ 34,537,000	$ 12,237,000	$ 14,537,000	$ -20,000,000
REVENUE	120				2,300,000	2,300,000
NET COUNTY COST	$ 16,533,016	$ 34,537,000	$ 34,537,000	$ 12,237,000	$ 12,237,000	$ -22,300,000
REVENUE DETAIL						
MISCELLANEOUS	$ 120	$	$	$	$ 2,300,000	$ 2,300,000
TOTAL	$ 120	$	$	$	$ 2,300,000	$ 2,300,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 1998-99 Budget

	Gross Appropriation	Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-25,000,000)	$ (-2,700,000)	$ (-22,300,000)	--

Reflects a net $20.0 million reduction due to payment of the Talamaivao judgment, including a $5.0 million net County cost transfer to the Sheriff and a corresponding revenue increase of $2.3 million, representing the first of a ten-year repayment of this judgment through the contract cities trust fund.

Total $ (-25,000,000)	***$ (-2,700,000)***	***$ (-22,300,000)***	***0.0***

INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 29,176,273	$ 28,759,000	$ 33,194,000	$ 27,106,000	$ 27,106,000	$ -6,088,000
LESS EXPENDITURE DIST	29,217,483	28,759,000	33,194,000	27,106,000	27,106,000	-6,088,000
TOT S & S	-41,210					
OTHER CHARGES	31,687,543	47,121,000	49,241,000	44,383,000	44,383,000	-4,858,000
LESS EXPENDITURE DIST	31,670,614	47,121,000	49,241,000	44,383,000	44,383,000	-4,858,000
TOT OTH CHRG	16,929					
GROSS TOTAL	$ -24,281	$	$	$	$	$
NET COUNTY COST	$ -24,281	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 1998-99 Budget

	Gross Appropriation	*Expenditure Distribution/Revenue*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-3,828,000)	$ (-3,828,000)	$ --	--

General Fund: Reflects decreases of $2.9 million due to a reduction in property insurance premiums and $1.7 million in projected general liability costs due to lower foster care case costs. These decreases are partially offset by an increase of $800,000 in projected medical malpractice liability costs related to the Sheriff, Public Health, Juvenile Court, and Obstetric Overflow.

2.	$ (-6,104,000)	$ (-6,104,000)	$ --	--

Enterprise Fund: Reflects decreases of $400,000 due to a reduction in property insurance premiums and $5.7 million in projected medical malpractice liability costs resulting from revised methodology for more accurate estimates.

3.	$ 519,000	$ 519,000	$ --	--

Special Funds: Reflects an increase of $600,000 in projected auto liability costs related to Public Works. This is partially offset by a decrease of $100,000 due to a reduction in property insurance premiums.

4.	$ (-1,533,000)	$ (-1,533,000)	$ --	--

Other Funds: Reflects a decrease of $1.5 million in projected auto liability costs related to Contract Cities and Special Districts due to a reduction in the number of cases filed.

Total	***$ (-10,946,000)***	***$ (-10,946,000)***	***$ 0***	***0.0***

LOCAL AGENCY FORMATION COMMISSION
LARRY J. CALEMINE, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 18,900	$ 33,000	$ 25,000	$ 40,000	$ 40,000	$ 15,000
SERVICES & SUPPLIES	279,196	801,000	445,000	532,000	532,000	87,000
OTHER CHARGES	5,715	2,000	2,000	2,000	2,000	
GROSS TOTAL	$ 303,811	$ 836,000	$ 472,000	$ 574,000	$ 574,000	$ 102,000
REVENUE	167,660	519,000	155,000	165,000	165,000	10,000
NET COUNTY COST	$ 136,151	$ 317,000	$ 317,000	$ 409,000	$ 409,000	$ 92,000
REVENUE DETAIL						
PLANNING & ENG SVCS	$ 110,889	$ 468,000	$ 100,000	$ 110,000	$ 110,000	$ 10,000
CHRGS FOR SVCS-OTHER	55,062	51,000	55,000	55,000	55,000	
MISCELLANEOUS	1,709					
TOTAL	$ 167,660	$ 519,000	$ 155,000	$ 165,000	$ 165,000	$ 10,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To review proposed changes of organization (e.g., annexations, incorporations, detachments, and consolidations) to ensure that local government services are provided as efficiently and economically as possible. Also, to conduct sphere of influence and other special studies to identify and recommend government restructuring which will result in more economical and accountable governmental entities.

1999-2000 Budget Message

Government Code Section 56381 requires that the County provide the funding level determined to be required by the Commission. Therefore, the 1999-2000 Proposed Budget reflects funding in the amount requested, which includes additional funding for a contract project manager to assist with secession (i.e., Special Reorganization) efforts and other special studies.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 80,000	$ --	$ 80,000	--

Project Manager: Reflects increased funding for a project manager; this combined with the $75,000 included in the base budget will total $155,000 for studies, such as the San Fernando Valley Special Reorganization.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 15,000	$ --	$ 15,000	--
	Salaries and Employee Benefits: Reflects an increase in Commissioner stipend costs based on an anticipated increase in Commission meetings associated with special reorganization issues.			
2.	$ 7,000	$ --	$ 7,000	--
	Services and Supplies: Reflects a net increase in miscellaneous costs in professional and special services, primarily due to a 2 percent cost-of-living adjustment for LAFCO staff.			
3.	$ --	$ 10,000	$ (-10,000)	--
	Revenue: Reflects an increase in revenue from application fees based on actual experience.			
Total	***$ 102,000***	***$ 10,000***	***$ 92,000***	***0.0***

LOCAL AGENCY FORMATION COMMISSION

LARRY J. CALEMINE, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	23,000	32,000	38,000	15,000
Employee Benefits	2,000	1,000	2,000	0
Total Salaries and Employee Benefits	25,000	33,000	40,000	15,000
Services & Supplies				
Communications	5,000	5,000	5,000	0
Maintenance-Equipment	7,000	7,341	7,000	0
Office Expense	26,000	13,879	26,000	0
Professional & Spec Svcs-Contracts	393,000	760,453	477,000	84,000
Publications & Legal Notice	2,000	148	2,000	0
Trans & Travel-Traveling	12,000	14,179	15,000	3,000
Total Services & Supplies	445,000	801,000	532,000	87,000
Other Charges				
Capital Lease Payments	2,000	2,000	2,000	0
Total Other Charges	2,000	2,000	2,000	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***472,000***	***836,000***	***574,000***	***102,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	472,000	836,000	574,000	102,000
REVENUES				
Intergovernmental Revenues:				
Other	55,000	51,000	55,000	0
Charges For Services	100,000	468,000	110,000	10,000
TOTAL REVENUES	155,000	519,000	165,000	10,000
NET COUNTY COST	***317,000***	***317,000***	***409,000***	***92,000***

1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: LOCAL AGENCY FORMATION COMMISSION

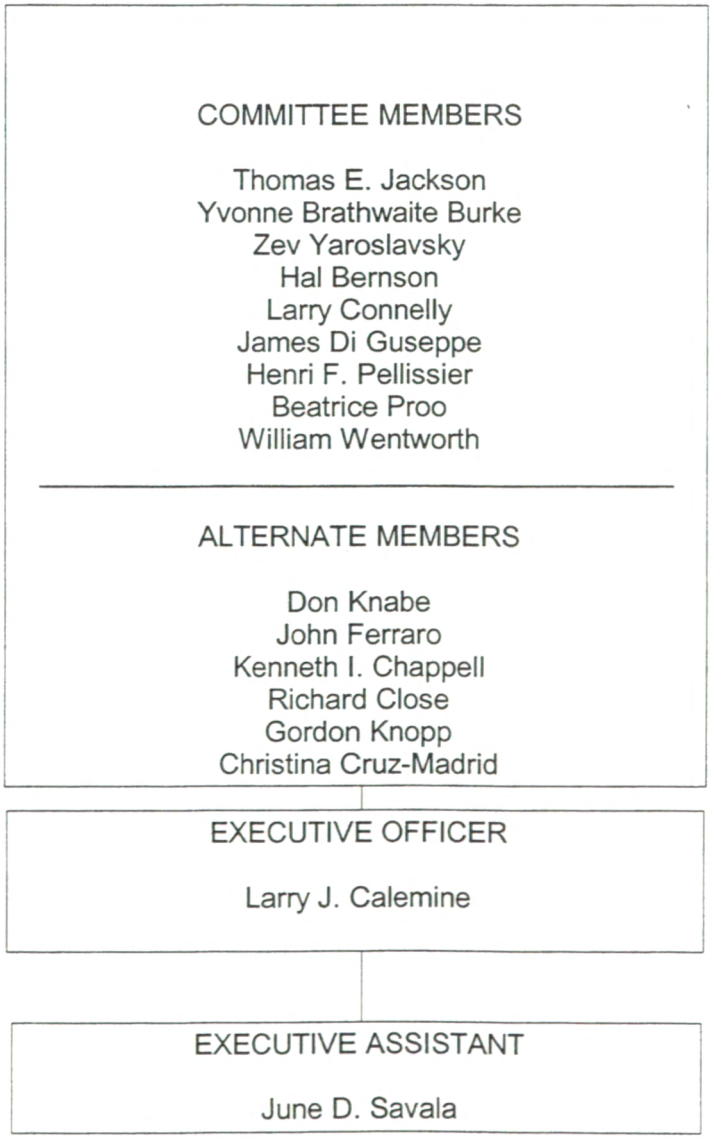
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. **LAFCO**	$574,000	$0	$165,000	$409,000	$409,000 *	$0	0.0

State mandated. Government Code Section 56325 states, "there is hereby continued in each county a local agency commission." Review proposed annexations, incorporations and detachments. Conduct sphere of influence studies.

* LAFCO's position is that it is exempt from curtailments based on State Attorney General opinion.

Total	**$574,000**	**$0**	**$165,000**	**$409,000**	**$409,000**	**$0**	**0.0**

LOCAL AGENCY FORMATION COMMISSION
Organizational Chart
1999-2000 Proposed Budget



LOS ANGELES COUNTY CAPITAL ASSET LEASING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 75,689	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$
OTHER CHARGES	31,850,351	27,833,000	27,833,000	20,963,000	20,963,000	-6,870,000
LESS EXPENDITURE DIST	29,410,102	27,668,000	27,668,000	20,813,000	20,813,000	-6,855,000
TOT OTH CHRG	2,440,249	165,000	165,000	150,000	150,000	-15,000
GROSS TOTAL	$ 2,515,938	$ 465,000	$ 465,000	$ 450,000	$ 450,000	$ -15,000
REVENUE	3,535,225	4,375,000	4,375,000	4,360,000	4,360,000	-15,000
NET COUNTY COST	$ -1,019,287	$ -3,910,000	$ -3,910,000	$ -3,910,000	$ -3,910,000	$
REVENUE DETAIL						
OPERATING TRANSFER IN	$ 3,535,225	$ 4,375,000	$ 4,375,000	$ 4,360,000	$ 4,360,000	$ -15,000
TOTAL	$ 3,535,225	$ 4,375,000	$ 4,375,000	$ 4,360,000	$ 4,360,000	$ -15,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 Budget Message

On February 15, 1983, the Board of Supervisors approved the formation of the nonprofit Los Angeles County Capital Asset leasing Corporation (LAC-CAL) to finance the acquisition of critical equipment on behalf of the County. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term, tax-exempt bond or certificates of participation or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment.

The LAC-CAL General fund budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from County budget units and the transfer of the collected payments to the LAC-CAL Corporation. The LAC-CAL General Fund budget unit also reflect the payment of insurance premiums and the receipt of revenues generated by the LAC-CAL Corporation from investment earnings and surplus reserve funds. The 1999-2000 budget reflects a decrease in appropriation requirements from 1998-99 due to the final maturity of the Corporation's 1996 Series A bonds and the subsequent end to associated lease payments.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Major Changes				
1.	$ (-15,000)	$ (-15,000)	$ --	--

Gross Appropriation and Revenue: The decrease in Gross Appropriation reflects the end of departmental lease payments associated with equipment financed through the 1996 Series A bonds, which matured in June 1999 and a corresponding reduction in revenue from interest earned on reserve funds.

Total	***$ (-15,000)***	***$ (-15,000)***	***$ 0***	***0.0***

MENTAL HEALTH

MARVIN J. SOUTHARD, D.S.W., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 89,543,692	$ 105,355,000	$ 114,206,000	$ 161,869,000	$ 156,476,000	$ 42,270,000
SERVICES & SUPPLIES	297,263,297	419,781,000	417,973,000	501,577,000	501,570,000	83,597,000
OTHER CHARGES	69,357,625	69,771,000	71,180,000	66,784,000	66,784,000	-4,396,000
FIXED ASSETS-EQUIP	386,668	220,000	220,000	446,000	446,000	226,000
OTHER FINANCING USES	500,000	500,000	500,000	110,000	110,000	-390,000
GROSS TOTAL	$ 457,051,282	$ 595,627,000	$ 604,079,000	$ 730,786,000	$ 725,386,000	$ 121,307,000
LESS INTRAFD TRANSFER	6,226,629	12,051,000	27,932,000	30,238,000	30,121,000	2,189,000
NET TOTAL	$ 450,824,653	$ 583,576,000	$ 576,147,000	$ 700,548,000	$ 695,265,000	$ 119,118,000
REVENUE	388,958,650	535,989,000	528,560,000	652,961,000	641,621,000	113,061,000
NET COUNTY COST	$ 61,866,003	$ 47,587,000	$ 47,587,000	$ 47,587,000	$ 53,644,000	$ 6,057,000
BUDGETED POSITIONS	1,635.0	1,886.0	1,886.0	2,648.6	2,580.8	694.8
REVENUE DETAIL						
INTEREST	$ 635,108	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$
RENTS AND CONCESSIONS	390,069	90,000	90,000	90,000	90,000	
STATE AID-MENTAL HLTH	39,546,779	89,041,000	57,283,000	58,764,000	58,764,000	1,481,000
OTHER STATE AID-HLTH	6,798,149	18,061,000	19,103,000	45,921,000	45,719,000	26,616,000
STATE-OTHER	17,104,850	18,397,000	14,143,000	14,731,000	14,731,000	588,000
STATE-REALIGNMENT REV	213,188,847	207,529,000	274,289,000	326,273,000	315,350,000	41,061,000
FEDERAL-HLTH-ADMIN		23,203,000	12,173,000	44,794,000	44,579,000	32,406,000
FEDERAL AID-DISASTER	279,995					
FEDERAL-OTHER	5,158,470	29,664,000	29,137,000	22,737,000	22,737,000	-6,400,000
FED AID-MENTAL HLTH	73,876,310	145,023,000	117,266,000	133,513,000	133,513,000	16,247,000
OTHER GOVT AGENCIES	776,004	794,000	2,264,000	2,567,000	2,567,000	303,000
ESTATE FEES	1,168,143	1,506,000	1,406,000	2,031,000	2,031,000	625,000
MENTAL HEALTH SVCS	299,573	524,000	468,000	468,000	468,000	
CHRGS FOR SVCS-OTHER	28,729,643	868,000	660,000	907,000	907,000	247,000
MISCELLANEOUS	732,415	1,101,000	90,000	90,000	90,000	
SALE OF FIXED ASSETS	7,717					
OPERATING TRANSFER IN	266,578	113,000	113,000			-113,000
TOTAL	$ 388,958,650	$ 535,989,000	$ 528,560,000	$ 652,961,000	$ 641,621,000	$ 113,061,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

Mission Statement

The mission of California's mental health system is to enable persons experiencing severe and disabling mental illnesses and children with serious emotional disturbances to access treatment and support services. These services are tailored to help each individual to: better control their illness; achieve their personal goals; and develop skills to support their living the most constructive and satisfying lives possible in the least restrictive environment. These objectives decrease the need for expensive, publicly-financed services and increase the ability of the individual to achieve independence.

The Los Angeles County Department of Mental Health (DMH) develops and coordinates mental health services to address these needs through a community-based process. Primary services include case management, inpatient care, outpatient services (including crisis intervention/emergency response), and day treatment programs provided through a network of contracted and County-operated mental health clinics and hospitals. Using standards established by law and regulation, DMH reviews and monitors the clinical and fiscal performance of all service providers.

The Director of Mental Health serves as Public Guardian, acting as conservator for persons gravely disabled by mental illness and, as appointed by the court, for the frail elderly. The Director is also the County's Conservatorship Investigation Officer and has responsibility to assure that patients' rights are protected in all public and private programs that provide involuntary assessment, care and treatment, as well as in all other programs.

1999-2000 Budget Message

The 1999-2000 Proposed Budget funds the Department at the minimum State maintenance of effort requirement. The net County cost is increasing due to an estimated $6.1 million increase in Vehicle License Fee-Realignment revenue.

The Proposed Budget reflects $121.3 million in additional funding ($72.3 million of which is for private mental health contractors) as follows:

- Additional State and Federal Early and Periodic Screening Diagnosis and Treatment (EPSDT) revenues, Federal Financial Participation (FFP) Medi-Cal revenues and Sales Tax Realignment revenues of $55.9 million for new or expanded programs already approved by the Board of Supervisors during 1998-99 including:
  1) Implementation of Children's Infrastructure Project;
  2) Expansion of mental health services to children eligible for Medi-Cal (EPSDT);
  3) Implementation of the Healthy Families program;
  4) Establishment of a Pilot Outpatient Conservatorship program;
  5) Consolidation of the Medi-Cal Fee-for-Service (FFS) system;
  6) Expansion of the Dual Diagnosis program;
  7) Expansion of Adult Targeted Case Management Services; and
  8) Service delivery plan for the California Work Opportunity and Responsibility to Kids (CalWORKs) program.

- Increased State and Federal EPSDT revenues, SB 90 State reimbursement for mandated services and SB 1095 revenues, and State Sales Tax Realignment revenue in the amount of $6.5 million for a new and expanded children's system of care programs, which includes funding for increased placements of children in appropriate out-of-state sites, and support staff for the Children's Planning Council and the Office of the Ombudsman.

- Increased conservatorship estate fees, State Sales Tax Realignment revenues and a shift of budgeted State FFS allocation in the amount of $7.4 million to fund new and expanded mental health services in the County's courts and jail system, staffing for increased conservatorship caseloads and increased support for FFS Consolidation.

- State Sales Tax Realignment revenue of $11.9 million for a new and expanded adult system of care programs, including enhancement of emergency and outreach mental health services and an enhancement of the quality of long-term care.

- Funding of $12.2 million which includes expansion of Medi-Cal services and increased program staff for contract development, fiscal services, and other administrative functions necessary to support increased services to clients.

- Funding of $4.8 million to increase the Information Technology budget to develop the necessary structure to minimize the impact of Year 2000 compliance issues, in support of the County's Chief Information Officer's countywide objectives.

- State Sales Tax realignment Revenue in the amount of $22.6 million to fund unavoidable cost increases such as prescription medications and laboratory costs, and negotiated increases in salaries and employee benefits.

Finally, the Proposed Budget reflects the continued use of Medicaid Section 1115 Waiver revenues to fund the current budgeted level of mental health services provided by the Department of Health Services.

Multi-Year Budget Planning

In the next several years, the Department will continue to implement strategic approaches designed to provide the highest quality and most cost-effective services to all persons with serious mental illnesses/disorders. This will include full implementation of the State Department of Mental Health's plan for Managed Mental Health Care, on a phased-in basis. Under this plan, DMH will assume responsibility for the management and provision of all medically-necessary mental health services to recipients of the Medi-Cal Program. The Department will also continue to implement recommendations developed through the community-based planning process regarding the mental health system needs of the County.

Critical Needs

The Department's critical unmet needs include resources to implement recommendations identified at the 16 community-based meetings conducted by the Department's Strategic Planning Committee and the Mental Health Commission to increase services for indigents and uninsured consumers, including homeless and dually-diagnosed substance-abusing mentally ill persons.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Expenditures	$418,168,000	$457,051,000	$595,627,000	$725,386,000
Workload/Output				
(Unduplicated client count)				
24-Hour Services				
Acute hospitals:				
State hospital	1,436	1,241	1,200	1,200
Acute hospital	5,424	5,677	6,000	6,300
Fee-For-Service (FFS)	10,994	12,599	14,500	15,900
24-Hour Services				
Non-hospital:				
Institutions for mental disease	2,729	2,544	2,600	2,600
Short-term residential	446	391	400	400
Long-term residential	57	235	300	300
Jail inpatient	519	749	900	1,200
Crisis residential	368	391	400	400
Non 24-Hour Services				
Crisis intervention	14,222	15,204	16,300	18,700
Case management	29,287	33,186	37,500	43,100
Crisis stabilization	12,885	12,698	12,700	13,300
Outpatient	65,021	75,693	125,000	137,300
Partial treatment	4,743	4,412	4,400	4,600
Support services	6,663	7,270	7,900	7,900
Unduplicated clients	88,698	99,300	145,100	173,600

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Efficiency				
Average cost per client	$4,715	$4,603	$4,105	$4,178
Effectiveness/Outcome				
Average points of improvement for clients using the Global Assessment of Functioning (GAF) Scale. The GAF score reports the clinician's judgement of the individual's overall level of functioning. Scores are based on intent of service:				
Assessment	4.7	5.1	5.5	5.5
Improvement	6.7	7.1	7.5	7.5
Maintenance	1.0	1.0	1.0	1.0

Objectives for 1999-2000

-- Maintain the current levels of improvement in clients served.
-- Increase the number of clients served through the Adult Targeted Case Management Program (ATCMP) to reduce recidivism in acute inpatient hospital environment.
-- Further expand the Single Fixed Point of Responsibility program.
-- Develop baseline outcome measures for children and adults focusing on the nine quality of life domains.
-- Enhance dual diagnosis services to enable each service area to provide services to substance-abusing mentally ill children and adults.
-- Increase the number of clients served in the CalWORKs program.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,610,000	$ 1,610,000	$ --	25.0

Children's Infrastructure Project: Reflects funding for staffing to support additional children's mental health services, offset by increased Medi-Cal revenue, as approved by the Board in 1998-99.

2.	$ 52,502,000	$ 52,502,000	$ --	34.0

EPSDT Expansion: Reflects increased State and Federal EPSDT revenue to fund the expansion of mental health services to children, as approved by the Board in 1998-99.

3.	$ --	$ --	$ --	5.0

Healthy Families: Reflects a shift of $0.3 million in funding from services and supplies to salaries and employee benefits to implement the Healthy Families Program, as approved by the Board in 1998-99.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
4.	$ 8,787,000	$ 8,787,000	$ --	27.0

Dual Diagnosis Program: Reflects funding for the enhancement of dual diagnosis services to enable each service area to provide services to substance-abusing mentally ill children and adults, as approved by the Board in 1998-99.

5.	$ --	$ --	$ --	32.0

CalWORKs Program: Reflects a shift of $2.0 million in funding from services and supplies to salaries and employee benefits to meet the needs of CalWORKs participants, as approved by the Board during 1998-99.

6.	$ (-9,721,000)	$ --	$ (-9,721,000)	19.0

Medi-Cal Fee-for-Service Consolidation - Phase II: Reflects a shift in funding from inpatient care to outpatient care to reflect actual caseload needs of the mental health population. Also included is $1.0 million in funding for positions to meet the service needs resulting from the Phase II of the Medi-Cal Fee-for-Service Consolidation, more than offset by a reduction in services and supplies, as approved by the Board in 1998-99.

7.	$ 1,174,000	$ 1,174,000	$ --	3.0

ATCMP/State Hospitals: Reflects revenue to fully fund the augmentation of ATCMP to provide services to clients in the Metropolitan State Hospital, including placement in appropriate community-based programs, as approved by the Board in 1998-99.

8.	$ 281,000	$ 281,000	$ --	4.0

Pilot Outpatient Conservatorship: Reflects funding for a pilot project to help mentally ill homeless persons secure appropriate living arrangements and treatment in the community, as approved by the Board in 1998-99.

9.	$ 1,239,000	$ 1,239,000	$ --	--

Contract Providers: Reflects increased funding for mental health services by private contract providers to provide adult mental health services, as approved by the Board in 1998-99.

10.	$ 4,817,000	$ --	$ 4,817,000	9.0

Information Technology Budget: Reflects increased funding for information technology to provide the necessary structure to minimize the impact of Year 2000 compliance issues in support of the objectives of the County's Chief Information Officer.

11.	$ 4,796,000	$ 4,796,000	$ --	65.5

Justice Programs: Reflects funding for a new Penal Code program in the Mental Health Court program, and the expansion of services in the Jail program, as recommended by the United States Department of Justice.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
12.	$ 2,638,000	$ 2,638,000	$ --	62.0

New/Expanded Specialized Programs: Reflects State Sales Tax Realignment revenue and intrafund transfer to fund a Public Guardian Conservatorship program, and expansion of the Geriatric Evaluation Networks Encompassing Services Information and Support (GENESIS) Teams to provide mobile services to frail and elderly adults. Also reflects additional positions to provide the necessary support services to enhance the Medi-Cal FFS Consolidation, fully offset by a shift of funding from services and supplies.

13.	$ 6,491,000	$ 6,491,000	$ --	56.3

New/Expanded Children's Programs: Reflects increased State and Federal revenue and intrafund transfer to fund new programs for child stabilization and intensive case management, a high-risk youth program, further EPSDT expansion and staffing support for the Children's Planning Council and the Office of the Ombudsman, as well as increased costs for out-of-state placements of children.

14.	$ 11,931,000	$ 11,931,000	$ --	135.4

New/Expanded Adult Programs: Reflects revenue to fund a mental health clinic in the Palmdale area, new programs focused on the family, increased HIV mental health services at Harbor/UCLA Medical Center, a community living program at the Augustus F. Hawkins Hospital facility, and an increase in contract services including suicide prevention and dual diagnosis services.

15.	$ 7,107,000	$ 7,107,000	$ --	70.0

Program Administration: Reflects increased infrastructure support staffing in human resources, contracts development, administrative support, fiscal, and program support, as well as funding for increased staff training, fully offset by revenue.

16.	$ 16,207,000	$ 18,967,000	$ (-2,760,000)	--

Medi-Cal Expansion: Reflects revenue enhancement efforts to fund enhanced patient care mental health services to adults and children through contract providers.

Other Changes

1.	$ 6,294,000	$ --	$ 6,294,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 1,028,000	$ --	$ 1,028,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
3.	$ 379,000	$ --	$ 379,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ --	$ --	$ --	147.6
	Realignment of Positions: Reflects the realignment and addition of positions to reflect actual staffing in the Department of Mental Health, as approved by the Board in 1998-99.			
5.	$ (-20,000)	$ --	$ (-20,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	$ 14,883,000	$ 14,883,000	$ --	--
	Unavoidable Cost Increases: Reflects an increase in prescription medications, laboratory costs, increased operational costs, and the Institution of Mental Diseases cost of living adjustments mandated by the State of California, offset by an expected decrease in claim settlement costs, the expiration of LAC-CAL leases and State Sales Tax Realignment revenues.			
7.	$ (-11,116,000)	$ (-17,156,000)	$ 6,040,000	--
	Accounting Adjustment: Reflects a realignment of appropriation and revenue based on the expenditure and revenue pattern of the Department.			
Total	***$ 121,307,000***	***$ 115,250,000***	***$ 6,057,000***	***694.8***

MENTAL HEALTH

MARVIN J. SOUTHARD, DSW, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	93,836,700	84,989,979	124,065,000	30,228,300
Employee Benefits	20,369,300	20,365,021	32,411,000	12,041,700
Total Salaries and Employee Benefits	114,206,000	105,355,000	156,476,000	42,270,000
Services & Supplies				
Communications	1,639,300	1,881,300	1,867,100	227,800
Computer Equipment-Non Capital	0	769,300	1,666,050	1,666,050
Computer Software	0	330,000	335,900	335,900
Food	70,800	70,800	77,400	6,600
Household Expense	2,400	2,400	10,000	7,600
Information Technology Services	3,825,000	3,668,000	3,358,040	(466,960)
Insurance	2,000	9,000	2,000	0
Maintenance-Bldgs & Improv	1,187,100	1,303,385	1,193,600	6,500
Maintenance-Equipment	154,300	108,200	156,000	1,700
Medical, Dental, Lab Supplies	21,555,000	25,855,000	35,055,000	13,500,000
Memberships	43,900	43,900	39,200	(4,700)
Office Expense-Other	1,241,000	581,000	795,386	(445,614)
Office Expense-Postage	9,000	9,000	9,000	0
Office Expense-Stat & Forms	720,000	710,700	787,500	67,500
Professional & Spec Svcs	379,683,609	375,705,562	443,868,014	64,184,405
Publications & Legal Notice	106,500	106,500	100,000	(6,500)
Rents & Leases-Bldg & Improv	4,154,404	4,338,166	6,270,000	2,115,596
Rents & Leases-Equipment	554,500	554,500	614,000	59,500
Special Departmental Expense	39,000	39,000	48,500	9,500
Telecommunications	800,000	1,192,000	2,280,110	1,480,110
Training	260,000	537,000	760,000	500,000
Trans & Travel-Auto Mileage	250,000	250,000	430,900	180,900
Trans & Travel-Auto Service	19,900	11,000	19,900	0
Trans & Travel-Other	332,187	382,187	370,000	37,813
Trans & Travel-Traveling	195,000	195,000	235,000	40,000
Utilities	1,028,100	1,028,100	1,121,400	93,300
Exp Applic to Prior Years	100,000	100,000	100,000	0
Total Services & Supplies	417,973,000	419,781,000	501,570,000	83,597,000
Other Charges				
Judgments & Damages	178,000	178,000	178,000	0
Capital Lease Payments	640,800	388,742	460,400	(180,400)
Claims Settlement	1,832,000	1,000,000	1,000,000	(832,000)
LAC-CAL Lease Payments	25,000	25,000	0	(25,000)
Other	1,200	1,200	1,600	400
Support & Care of Persons	68,503,000	68,178,058	65,144,000	(3,359,000)
Total Other Charges	71,180,000	69,771,000	66,784,000	(4,396,000)

Mental Health (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Fixed Assets				
Equipment	220,000	220,000	446,000	226,000
Total Fixed Assets	220,000	220,000	446,000	226,000
Other Financing Uses				
Operating Transfers Out	500,000	500,000	110,000	(390,000)
Total Other Financing Uses	500,000	500,000	110,000	(390,000)
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***604,079,000***	***595,627,000***	***725,386,000***	***121,307,000***
Less: Intrafund Transfers	27,932,000	12,051,000	30,121,000	2,189,000
TOTAL NET REQUIREMENTS	576,147,000	583,576,000	695,265,000	119,118,000
REVENUES				
Revenue From Use of Money & Property	165,000	165,000	165,000	0
Intergovernmental Revenues:				
Federal	158,576,000	197,890,000	200,829,000	42,253,000
State	364,818,000	333,028,000	434,564,000	69,746,000
Other	2,264,000	794,000	2,567,000	303,000
Charges For Services	2,534,000	2,898,000	3,406,000	872,000
Miscellaneous	90,000	1,101,000	90,000	0
Other Financing Sources	113,000	113,000	0	(113,000)
TOTAL REVENUES	528,560,000	535,989,000	641,621,000	113,061,000
NET COUNTY COST	***47,587,000***	***47,587,000***	***53,644,000***	***6,057,000***

DEPARTMENT: MENTAL HEALTH

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. FFS Medi-Cal/Managed Care	$76,162,000	$0	$76,162,000	$0	$0	$0	74.0

Mandated Program - Sections 5600, 5775 of the Welfare & Institutions Code

Provides treatment authorization and payment approval for acute psychiatric inpatient hospital services and for professional and nursing facilities mental health services, including specialty mental health outpatient services for Medi-Cal beneficiaries. This includes follow-up planning, case management services, beneficiary and provider relations, 24 hour/7 days/week access, linkage and coordinating services, quality management and grievance and appeals processes to assure appropriate community services are provided to beneficiaries. The State transferred the inpatient component of the Fee-for-Service (FFS) Medi-Cal system to the Los Angeles County Department of Mental Health on January 1, 1995; the professional and nursing facilities services transfer was effective June 1, 1998, fully implementing the State Medi-Cal Plan for Consolidation which serves approximately 200,000 Medi-Cal beneficiaries and indigents and involves 1.0 million Medi-Cal beneficiaries.

2. Emergency Services	$5,548,000	$0	$4,597,000	$951,000	$951,000	$0	77.2

Mandated program - Section 5600.4 of the Welfare & Institutions Code. Chapter 3, Article 13, Title 9 California Government Code.

Provides evaluation, assessment, and crisis services to patients at psychiatric emergency rooms and field assessments by the Psychiatric Mobile Response Teams (PMRT) and/or the police ride-along programs (i.e. Mental Evaluation Teams and Systemwide Mobile Assessment Response Teams). Coordinates the centralized dispatching of ambulance services and placement of patients in the State hospital system. Provides mental health assistance in homeless emergency shelters and furnishes crisis services for the homeless.

3. Patient Advocacy	$2,484,000	$0	$2,058,000	$426,000	$426,000	$0	42.0

Mandated Program - Sections 5530 (a), 5600.2 (a)(6) of the Welfare and Institutions Code; California Code of Regulations Title 9, Section 863.1 (a).

Provides State-mandated patient advocacy services for approximately 15,000 client complaints and inquiries annually. Responds to approximately 3,000 inquiries per year from mental health providers and the public. Also provides representation for clients at over 17,800 administrative hearings each year. Monitors seven inpatient psychiatric facilities for compliance with patients' rights statutes. Trains staff and clients about patient and mental health law and acts as consultant in this area. Assists in the formulation of policies, procedures, and legislation to protect patients' rights. Compiles statistics on involuntary holds and patients' rights denials.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Public Guardian	$10,614,000	$1,434,000	$8,246,000	$934,000	$934,000	$0	143.0

Mandated Program - Sections 5350, 5350.1, 5352.5, 5354.5 of the Welfare & Institutions Code. Sections 37430, 27432 of the California Government Code.

The Public Guardian investigates the need for conservatorship and acts as the public conservator on behalf of the County for individuals found by the Courts to be: gravely disabled due to a mental disorder; unable to provide properly for their food, clothing, shelter, or health needs; and/or unable to manage their finances or resist undue influence or fraud. The Public Guardian also provides mobile health and mental health services to older adults age 50 and over who need either in-home or community-based services to live safely in the community with maximum independence and dignity.

5. C&FS AB 3632 & Com. Based Svs.	$154,571,000	$5,908,000	$143,612,000	$5,051,000	$5,051,000	$0	449.5

Mandated Program - Sections 4380, 5600.1, 5672, 5695 of the Welfare & Institutions Code. California Government Code, Chapter 26.5, Sections, 7570, 7576.

Provides mental health services to children and their families through outpatient, day treatment, and case management programs, including crisis intervention, short-term psychotherapy, and consultation services.

6. Integrated Services Agencies	$21,842,000	$63,000	$19,664,000	$2,115,000	$2,115,000	$0	2.0

Mandated Program - Sections 5001, 5600.4 of the Welfare & Institutions Code. California Code of Regulations, Title 9, Section 522.

Provides a full spectrum of mental health services within a capitated rate to adults with serious and persistent mental illnesses. Services include hospitalization, residential treatment, day treatment, day rehabilitation, individual, group, medication support, crisis intervention, case management/brokerage.

7. Pharmacy & Adult Based Services	$191,350,000	$22,426,000	$147,661,000	$21,263,000	$21,263,000	$0	952.2

Mandated Program - Sections 5600.1, 5600.4 of the Welfare & Institutions Code.

Provides a variety of community-based mental health treatment services to adults including individual, group, day care, medication, case management services, vocational rehabilitation and support services. Programs are County and contractor-operated and may serve special populations such as Asian, American Indian, HIV and the homeless.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
8. C&FS Inpatient & Res. Care	$12,197,000	$0	$11,627,000	$569,000	$569,000	$0	0.0

Mandated Program - Sections 5600.4, 5670, 5671, 6002.10 of the Welfare & Institutions Code. California Government Code, Chapter 26.5, Section 7572.5.

Provides inpatient mental health services to children and youth that are severely emotionally disturbed, at risk of harming themselves or others, or at risk of State hospitalization.

9. Adult Inpatient & Residential Care	$104,527,000	$0	$95,458,000	$9,069,000	$9,069,000	$0	12.0

Mandated Program - Sections 5670, 5671 of the Welfare & Institutions Code.

Provides 24-hour care in community-based contractor-operated programs. A variety of residential care is provided (i.e., sub-acute, crisis, transitional, long-term, semi-independent, and board and care).

10. DHS & Adult Hospital Inpatient	$54,993,000	$62,000	$54,417,000	$514,000	$514,000	$0	72.8

Mandated Program - Sections 5670, 5671, 6003.2, 6004 of the Welfare & Institutions Code.

Provides 24-hour psychiatric inpatient evaluation and treatment services. Services include supportive intervention and functional stability programs to maximize individual potential. Brief intensive hospitalization for voluntary and involuntary patients is provided. Upon discharge, referral and linkage to appropriate community resources is also provided.

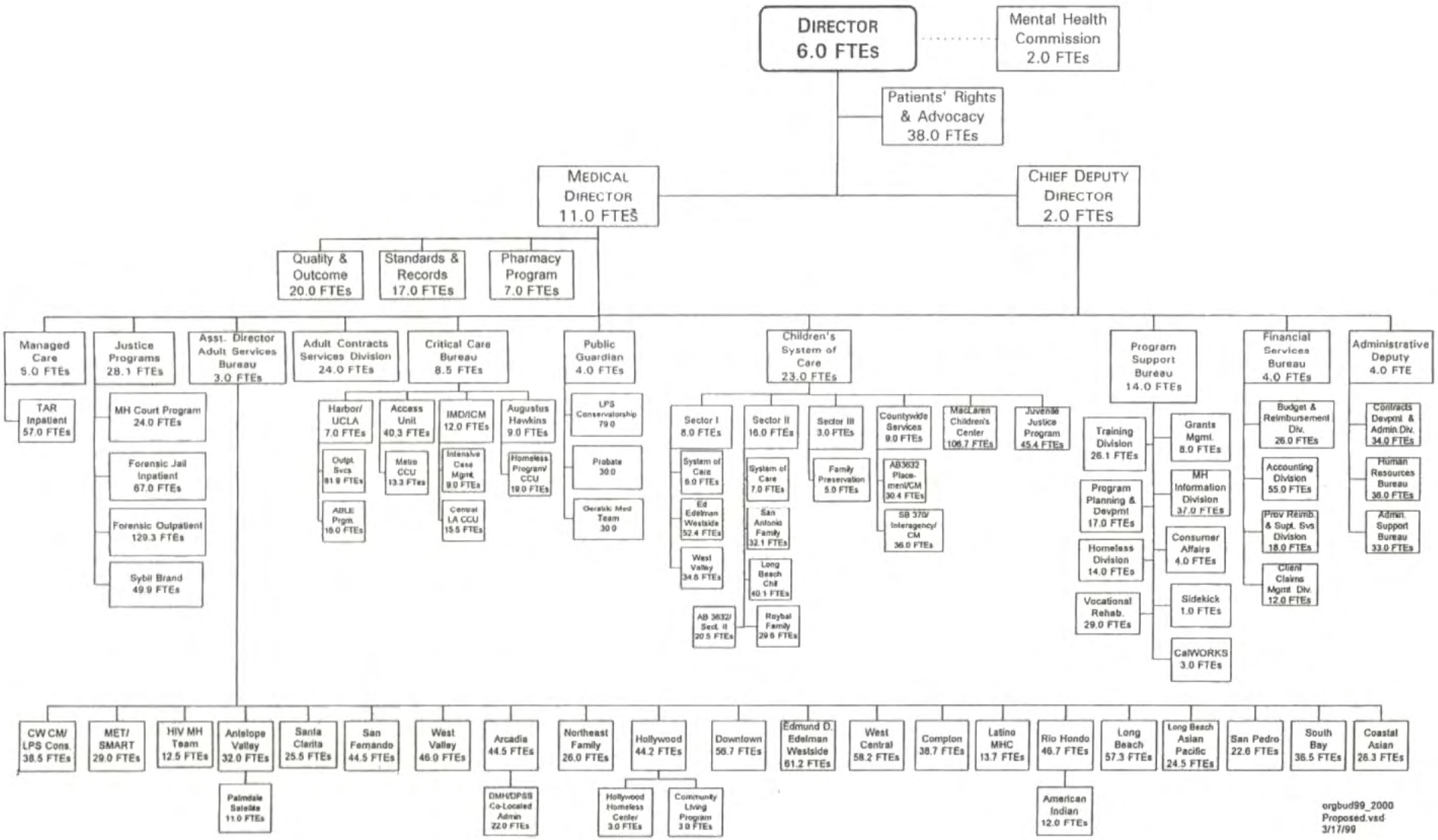
11. Justice/Probation Programs	$40,056,000	$180,000	$35,644,000	$4,232,000	$4,232,000	$0	339.9

Mandated Program - Section 5695 of the Welfare & Institutions Code, California code of Regulations, Title 9, Chapter 7, Sections 1101, 1103.

Provides services to mentally ill offenders which include early identification of acute psychiatric problems, provision of short-term crisis intervention, mental health housing/placement, treatment and medications to incarcerated mentally ill. Also provides assessment, placement, and supervision of adult mentally ill offenders in the Court system. Provides crisis intervention and short-term psychotherapy for incarcerated minors. Identifies and assists mentally ill defendents and diverts them out of the legal system and links them with mental health treatment in the community.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
12. Support Services	$28,750,000	$15,000	$23,831,000	$4,904,000	$4,904,000	$0	92.0
Mandated Program - Sections 17001, 5600.2 of the Welfare & Institutions Code.							
Provides support services that cannot be directly identified to programs. Includes contracts for training and computer programming, utilities, rent, and miscellaneous services and supplies.							
13. Administration	$22,292,000	$33,000	$18,644,000	$3,616,000	$3,616,000	$0	324.2
Mandated Program - Sections 17001, 5600.2 of the Welfare & Institutions Code.							
Provides support services in the provision of mental health services.							
Total	**$725,386,000**	**$30,121,000**	**$641,621,000**	**$53,644,000**	**$53,644,000**	**$0**	**2,580.8**

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH
FY 99/2000 ORGANIZATION CHART



MILITARY AND VETERANS AFFAIRS

JOSEPH N. SMITH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 814,827	$ 966,000	$ 994,000	$ 1,183,000	$ 1,089,000	$ 95,000
SERVICES & SUPPLIES	315,976	330,000	322,000	909,000	334,000	12,000
OTHER CHARGES	16,008	38,000	35,000	44,000	50,000	15,000
OTHER FINANCING USES					3,000	3,000
GROSS TOTAL	$ 1,146,811	$ 1,334,000	$ 1,351,000	$ 2,136,000	$ 1,476,000	$ 125,000
LESS INTRAFD TRANSFER	595	1,000	1,000	1,000	1,000	
NET TOTAL	$ 1,146,216	$ 1,333,000	$ 1,350,000	$ 2,135,000	$ 1,475,000	$ 125,000
REVENUE	461,038	591,000	685,000	749,000	744,000	59,000
NET COUNTY COST	$ 685,178	$ 742,000	$ 665,000	$ 1,386,000	$ 731,000	$ 66,000
BUDGETED POSITIONS	21.3	21.3	21.3	23.3	21.3	
REVENUE DETAIL						
BUSINESS LICENSES	$ 11,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$
INVESTMENT INCOME	1,095					
RENTS AND CONCESSIONS	159,988	241,000	236,000	276,000	276,000	40,000
STATE AID-VET AFFAIRS	107,938	138,000	164,000	188,000	194,000	30,000
STATE-OTHER	110,015	123,000	202,000	190,000	176,000	-26,000
CHRGS FOR SVCS-OTHER	67,992	76,000	70,000	82,000	85,000	15,000
MISCELLANEOUS	3,010	5,000	5,000	5,000	5,000	
TOTAL	$ 461,038	$ 591,000	$ 685,000	$ 749,000	$ 744,000	$ 59,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
VETERANS' SERVICES

Mission Statement

To assist veterans, their dependents, and survivors in pursuing legal claims and benefits under Federal and State laws, and to operate and maintain Patriotic Hall for use by veterans organizations and the public.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $66,000, which essentially maintains the current level of service, and includes $13,000 in increased funding to provide enhanced burial services for indigent veterans and their widows. The budget also reflects funding for negotiated increases in salaries and employee benefits ($34,000).

Multi-Year Budget Planning

During the fiscal year and over the next several years, as part of its strategic plan, the Department will focus on maintaining adequate service levels with increased emphasis on quality and efficiency, aggressively exploring and utilizing technology to help meet these demands where appropriate. Among the Department's initiatives:

- Increase publicity for the College Fee Waiver program, particularly at high schools and colleges to inform the eligible dependents and survivors of veterans of this benefit.

- Expand outreach to the veterans community, particularly elderly veterans, enlisting and training volunteer service officers from veterans' organization to assist in this effort, and promote legislation to provide full funding to this large, elderly population, including block grants for conducting relevant research.

Multi-Year Budget Planning (cont'd)

-- Seek full electronic access to the Federal veterans data management system.

-- Expand web page data to advertise and promote Department services.

-- Support the State veterans home in Lancaster, California.

-- Pursue full financial self-sufficiency for Patriotic Hall through construction of a multi-level parking structure to enhance the use of this historic facility.

Critical Needs

The Department has a critical need to replace the original plumbing, heating system, and electrical wiring in Patriotic Hall. Also, in order to serve veterans in areas minimally covered, the Department needs 2.0 Veterans Benefit Counselors this fiscal year, and 2.0 in the next fiscal year.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Veterans Services				
Number of counselors	8	8	8	8
Patriotic Hall				
Total building staff hours	6,814	7,163	9,632	9,984
Workload/Output				
Veterans Services				
Claims filed	4,141	4,358	5,442	6,000
Number of clients assisted	9,144	9,063	9,456	10,560
Patriotic Hall				
Monthly veteran participants attending Patriotic Hall events	21,200	19,417	22,000	23,000
Monthly non-veterans participants attending Patriotic Hall events	92,100	93,000	93,000	96,000
Efficiency				
Veterans Services				
Average number of claims filed per counselor	517	545	680	750
Clients assisted per month	762	753	788	880
Effectiveness/Outcome				
Veterans Services				
Claims approved/awarded	58%	58%	62%	63%
Patriotic Hall				
Percentage of revenue to cost				
Veterans monthly leases	9%	8%	7%	8%
Non-veterans monthly leases	53%	52%	68%	71%

Performance Measures (cont'd)

Objectives for 1999-2000

-- Continue to increase cost avoidance by 1 percent, thus increasing the amount of new Federal dollars brought to the County by maximizing efforts in filing claims and providing intensive outreach to the veterans community.

-- Continue to implement Patriotic Hall marketing strategies by distributing Patriotic Hall posters and brochures to the community, obtaining cost-free radio and television spots, and mailing solicitation letters to veterans organizations.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 13,000	$ --	$ 13,000	--
	Veterans Burial Program: Reflects additional funding to provide decent burials to indigent veterans and their widows.			
Other Changes				
1.	$ 50,000	$ 16,000	$ 34,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 8,000	$ --	$ 8,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earning.			
3.	$ 5,000	$ --	$ 5,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-1,000)	$ --	$ (-1,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects adjustment in rent charges to comply with the Federal Office of Management and claiming guidelines.			
5.	$ 3,000	$ 3,000	$ --	--
	Productivity Investment Fund (PIF) Loan Repayment: Reflects the first scheduled payment for the PIF loan offset by an increase in revenue from building use.			
6.	$ 47,000	$ 40,000	$ 7,000	--
	Administrative Services: Reflects increases in various employee benefits and purchase of office copiers, partially offset by an increase in revenue from building use.			
Total	***$ 125,000***	***$ 59,000***	***$ 66,000***	***0.0***

MILTARY AND VETERANS AFFAIRS

JOSEPH N. SMITH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	721,260	706,232	763,260	42,000
Employee Benefits	272,740	259,768	325,740	53,000
Total Salaries and Employee Benefits	994,000	966,000	1,089,000	95,000
Services & Supplies				
Communications	28,000	28,000	28,900	900
Household Expense	9,000	10,000	9,000	0
Insurance	600	600	600	0
Jury and Witness Expense	3,600	3,600	3,600	0
Maintenance-Bldgs & Improv	39,000	34,000	44,400	5,400
Maintenance-Equipment	2,000	2,000	2,000	0
Memberships	500	500	500	0
Miscellaneous Expense	300	300	300	0
Office Expense-Other	28,000	30,000	35,700	7,700
Professional & Spec Svcs	138,000	145,000	139,000	1,000
Rents & Leases-Bldg & Improv	2,000	2,000	3,000	1,000
Rents & Leases-Equipment	3,000	3,000	2,000	(1,000)
Special Departmental Expense	6,000	12,000	6,000	0
Trans & Travel-Auto Mileage	2,000	2,000	2,000	0
Trans & Travel-Traveling	3,000	3,000	3,000	0
Utilities	57,000	54,000	54,000	(3,000)
Total Services & Supplies	322,000	330,000	334,000	12,000
Other Charges				
Judgements and Damages	0	9,500	4,300	4,300
Support & Care of Persons	4,000	2,500	2,700	(1,300)
Capital Lease Payments	26,000	26,000	25,000	(1,000)
Other	5,000	0	18,000	13,000
Total Other Charges	35,000	38,000	50,000	15,000
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	3,000	3,000
Total Other Financing Uses	0	0	3,000	3,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0

Military and Veterans Affairs (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Gross Total	***1,351,000***	***1,334,000***	***1,476,000***	***125,000***
Less: Intrafund Transfers	1,000	1,000	1,000	0
TOTAL NET REQUIREMENTS	1,350,000	1,333,000	1,475,000	125,000
REVENUES				
Licenses, Permits & Franchises	8,000	8,000	8,000	0
Revenue From Use of Money & Property	236,000	241,000	276,000	40,000
Intergovernmental Revenues:				
State	164,000	138,000	194,000	30,000
Other	202,000	123,000	176,000	(26,000)
Charges For Services	70,000	76,000	85,000	15,000
Miscellaneous	5,000	5,000	5,000	0
TOTAL REVENUES	685,000	591,000	744,000	59,000
NET COUNTY COST	***665,000***	***742,000***	***731,000***	***66,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MILITARY AND VETERANS AFFAIRS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Veterans Welfare Referral & Claims Benefits	$656,749	$0	$370,000	$286,749	$0	$286,749	12.3

Mandated program with discretionary service level - California Military and Veterans Code Title 12, Sections 450 through 455, Sections 890 through 899, Sections 940 through 946; and the Education Code, Section 32320.

This program includes the following services: veterans claims, senior Medi-Cal, veteran burials and college fee waivers. Veterans claims requires referral of veterans, their dependents, and survivors who apply for welfare benefits for determination of eligibility for Federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents who are confined in nursing home facilities. The Department assists these seniors in pursuing claims for VA pensions, compensation, aid, and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also provides decent burials to indigent veterans and their widows.

2. Patriotic Hall Operation	$474,120	$1,000	$374,000	$99,120	$0	$99,120	5.0

Non-mandated, discretionary program.

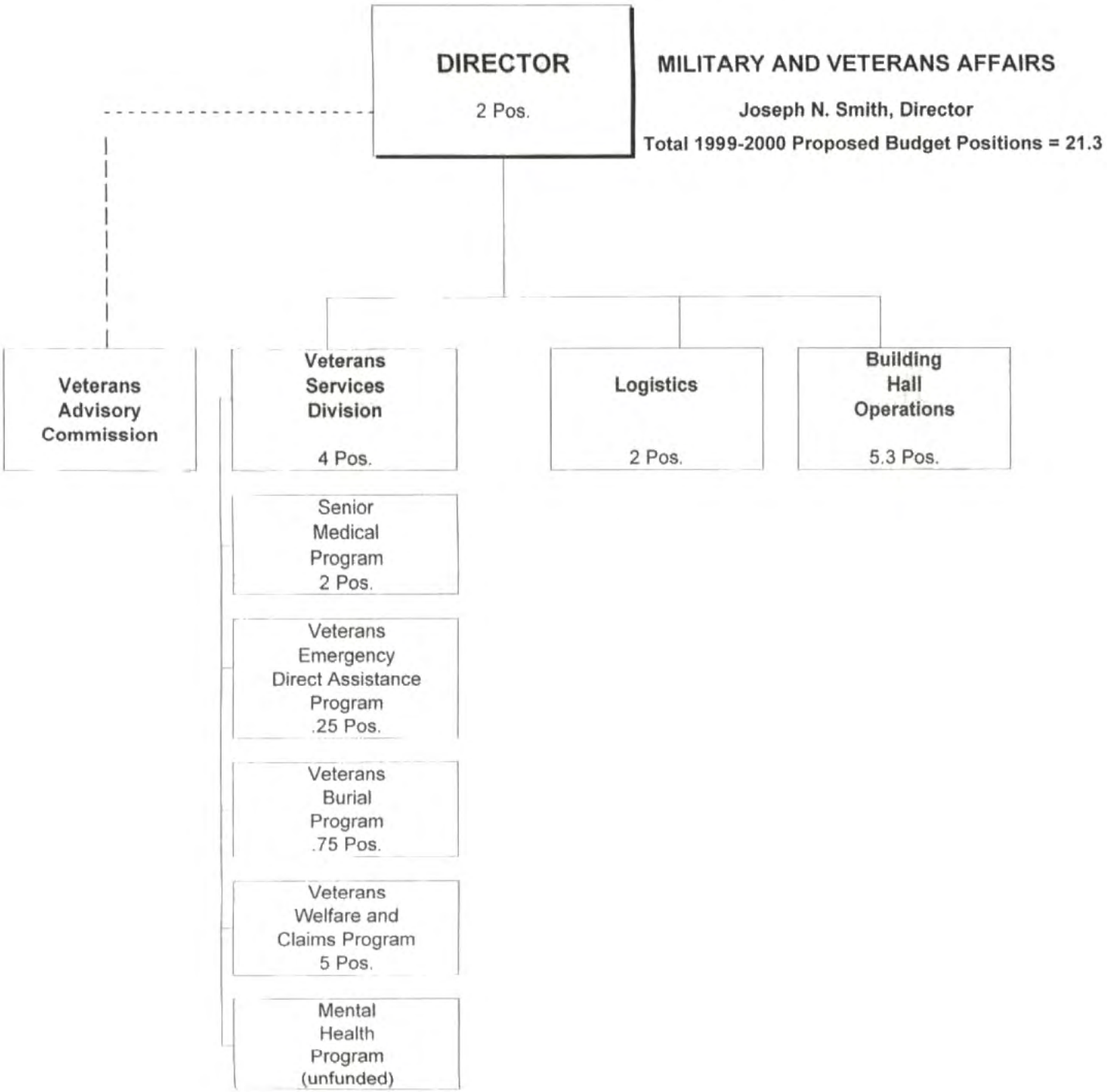
Patriotic Hall is used to provide valuable services to veterans organizations, employee groups, and the community at- large. The services provided include space rental to religious organizations, social functions held by community members, and filming activities.

3. Administration	$345,131	$0	$0	$345,131	$0	$345,131	4.0

Non-mandated, discretionary program.

Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement operations.

Total	**$1,476,000**	**$1,000**	**$744,000**	**$731,000**	**$0**	**$731,000**	**21.3**


DIRECTOR
2 Pos.
MILITARY AND VETERANS AFFAIRS
Joseph N. Smith, Director
Total 1999-2000 Proposed Budget Positions = 21.3
Veterans Advisory Commission
Veterans Services Division
4 Pos.
Logistics
2 Pos.
Building Hall Operations
5.3 Pos.
Senior Medical Program
2 Pos.
Veterans Emergency Direct Assistance Program
.25 Pos.
Veterans Burial Program
.75 Pos.
Veterans Welfare and Claims Program
5 Pos.
Mental Health Program
(unfunded)

MUSEUM OF ART
DR. ANDREA L. RICH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 4,192,261	$ 4,178,000	$ 4,150,000	$ 4,224,000	$ 4,224,000	$ 74,000
SERVICES & SUPPLIES	11,681,180	13,277,000	13,287,000	13,159,000	13,159,000	-128,000
OTHER CHARGES	11,287	788,000	799,000	804,000	804,000	5,000
GROSS TOTAL	$ 15,884,728	$ 18,243,000	$ 18,236,000	$ 18,187,000	$ 18,187,000	$ -49,000
LESS INTRAFD TRANSFER	16,455	7,000		5,000	5,000	5,000
NET TOTAL	$ 15,868,273	$ 18,236,000	$ 18,236,000	$ 18,182,000	$ 18,182,000	$ -54,000
REVENUE	1,324,464	2,116,000	2,116,000	2,116,000	2,116,000	
NET COUNTY COST	$ 14,543,809	$ 16,120,000	$ 16,120,000	$ 16,066,000	$ 16,066,000	$ -54,000
BUDGETED POSITIONS	68.0	65.0	65.0	60.0	60.0	-5.0
REVENUE DETAIL						
PARK & RECREATION SVS	$ 1,020,551	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$
CHRGS FOR SVCS-OTHER	181,513					
MISCELLANEOUS	122,400	116,000	116,000	116,000	116,000	
TOTAL	$ 1,324,464	$ 2,116,000	$ 2,116,000	$ 2,116,000	$ 2,116,000	$

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art (LACMA), established by County ordinance, administers the Museum of Art complex in Hancock Park. The facilities, opened in 1965, were financed by Museum Associates, a private nonprofit corporation, and made a gift to the County by this group. Museum Associates acts as the governing body of LACMA, subject to the directions of the Board of Supervisors. LACMA's mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual and cultural experiences for the widest array of audiences.

1999-2000 Budget Message

The 1999-2000 Proposed Budged reflects a 1.4 percent cost-of-living adjustment and reduction in one-time carryover deferred maintenance funding, pursuant to the Board-approved operating agreement of February 8, 1994. The Proposed Budget also reflects a net decrease of 5.0 budgeted positions as part of the Museum's ongoing efforts to streamline operations and the Museum Associates' assumption of custodial services.

Multi-Year Budget Planning

The Museum of Art is sustaining public services by initiating numerous long-range strategic objectives, including redefining its programmatic missions; raising the Museum's pre-eminence in the local, national, and international arts community through development of quality scholarship, collections, exhibitions, and educational programs; reorganizing its internal structure; establishing relationships with community-based cultural institutions; utilizing technology as both a unique artistic experience and as a vehicle to generate interest within the community; and reallocating existing resources to direct public service needs.

Critical Needs

The Museum continues to face numerous unfunded deferred maintenance needs; specifically, waterproofing throughout the Ahmanson and Hammer buildings, heating, ventilation and air conditioning system upgrades, and other building infrastructure needs.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Budgeted positions	70	68	65	60
Base net County cost (1)	$14,457,000	$14,804,000	$15,070,000	$15,281,000
Private funding	$28,306,000	$28,840,000	$34,800,000	$34,000,000
Workload/Output				
Exhibitions/installations	50	61	72	64
Conservation projects	1,705	1,452	1,920	2,000
Classes and workshops	535	820	880	950
Visitors served	602,141	554,052	997,000	700,000
Efficiency				
Private resources raised per County dollar spent	$1.96	$1.95	$2.31	$2.22
Security cost per visitor	$5.16	$5.54	$3.66	$4.92
Effectiveness/Outcome				
Membership	60,123	64,000	120,000	100,000
Art acquisitions	2,480	1,712	1,970	2,265

Objectives for 1999-2000

- Continue implementation of the overall strategic vision for LACMA.
- Continue development of the Arts Education Initiative's programs.
- Continue to upgrade information technology infrastructure to improve efficiency and effectiveness at no cost to the County.
- Initiate improvements in the Museum's collections development, management and storage functions.
- Implement marketing strategy to expand audiences and increase attendance, thereby enhancing revenues.
- Maximize use of the Museum's adjacent properties.

Explanatory Notes

(1) Pursuant to the 1994 Funding Agreement, reflects base funding increased annually by the Consumer Price Index; does not include additional funding provided for other operational expenditures, such as rent.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-266,000)	$ --	$ (-266,000)	--
	One-Time Carryover: Reflects a reduction in one-time carryover funding, consistent with the 1994 Funding Agreement, which was used for deferred maintenance projects.			
2.	$ 133,000	$ --	$ 133,000	--
	Cost-of-Living Adjustment: Reflects the Museum Associates' pro-rata share of the 1.4 percent increase consistent with the 1994 Funding Agreement.			
3.	$ --	$ --	$ --	--
	Operational Transfer and Realignment: Reflects the internal shift within services and supplies to transfer $535,000 to the Museum Associates for their assumption of the custodial contract.			
4.	$ (-275,000)	$ --	$ (-275,000)	(-5.0)
	Museum Operations: Reflects the deletion of 5.0 budgeted positions Museum-wide as part of the Museum's ongoing efforts to streamline operations.			
Other Changes				
1.	$ 203,000	$ --	$ 203,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 101,000	$ --	$ 101,000	--
	Other Salaries and Employee Benefits: Reflects a net increase in various employee benefits, primarily in retiree health insurance and Horizons plan, as well as an adjustment in salary savings based on actual experience.			
3.	$ 12,000	$ --	$ 12,000	--
	Retirement Debt Service: Reflects the Museum's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 33,000	$ --	$ 33,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	$ 9,000	$ 5,000	$ 4,000	--
	Services and Supplies: Reflects a net increase in various services and supplies, primarily in utilities costs, partially offset by intrafund transfer from the Museum of Natural History for heating, ventilation, and air-conditioning services.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ 1,000	$ --	$ 1,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ (-49,000)***	***$ 5,000***	***$ (-54,000)***	***(-5.0)***

MUSEUM OF ART

DR. ANDREA L. RICH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

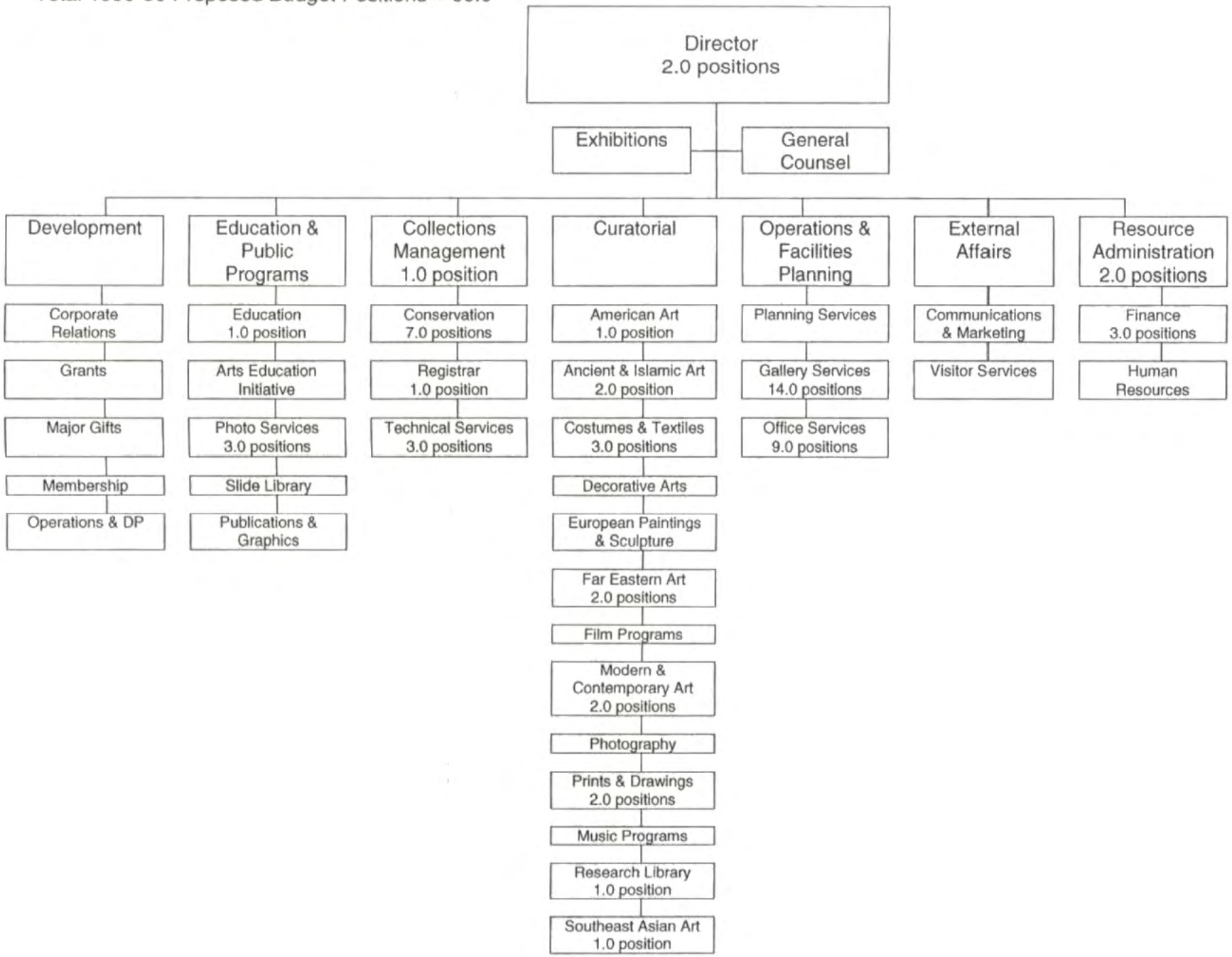
Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	3,057,000	3,079,000	3,103,000	46,000
Employee Benefits	1,093,000	1,099,000	1,121,000	28,000
Total Salaries and Employee Benefits	4,150,000	4,178,000	4,224,000	74,000
Services & Supplies				
Communications	9,000	9,600	11,000	2,000
Insurance	367,000	326,000	329,000	(38,000)
Maintenance-Bldgs & Improv	1,117,000	1,118,000	324,000	(793,000)
Maintenance-Equipment	17,000	17,000	17,000	0
Professional & Spec Svcs	117,000	113,000	116,000	(1,000)
Rents & Leases-Bldg & Improv	47,000	47,000	47,000	0
Rents & Leases-Equipment	5,000	4,000	0	(5,000)
Special Departmental Expense	11,470,000	11,502,400	12,138,000	668,000
Trans & Travel-Auto Service	25,000	21,000	20,000	(5,000)
Utilities	113,000	119,000	157,000	44,000
Total Services & Supplies	13,287,000	13,277,000	13,159,000	(128,000)
Other Charges				
Capital Lease Payments	784,000	788,000	789,000	5,000
Judgments & Damages	15,000		15,000	0
Total Other Charges	799,000	788,000	804,000	5,000
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***18,236,000***	***18,243,000***	***18,187,000***	***(49,000)***
Less: Intrafund Transfers	0	7,000	5,000	5,000
TOTAL NET REQUIREMENTS	18,236,000	18,236,000	18,182,000	(54,000)
REVENUES				
Charges For Services	2,000,000	2,000,000	2,000,000	0
Miscellaneous	116,000	116,000	116,000	0
TOTAL REVENUES	2,116,000	2,116,000	2,116,000	0
NET COUNTY COST	***16,120,000***	***16,120,000***	***16,066,000***	***(54,000)***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MUSEUM OF ART

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Permanent Collection	$6,823,000	$0	$1,416,000	$5,407,000	$5,407,000	$0	27.0
Non-mandated, discretionary program.							
The permanent collection consists of over 150,000 objects representing the highest levels of artistic achievement from all historical periods and cultures. Over half a million visitors are served annually. Includes revenues from admission fees and parking.							
2. Exhibitions	$3,868,000	$5,000	$700,000	$3,163,000	$3,163,000	$0	15.0
Non-mandated, discretionary program.							
Approximately 35 exhibitions are presented annually to almost one million viewers, through the translation of the permanent and loan collections into meaningful aesthetic, intellectual, and cultural experiences for the widest array of audiences. Includes revenues from admission fees.							
3. Facilities Maintenance	$1,994,000	$0	$0	$1,994,000	$1,994,000	$0	9.0
Non-mandated, discretionary program.							
The museum facilities consist of over 750,000 square feet including galleries, offices, storage and parking on over 10 acres.							
4. Education Programs	$2,949,000	$0	$0	$2,949,000	$2,949,000	$0	2.0
Non-mandated, discretionary program.							
Over 150,000 individuals are served annually through programs of art workshops, lectures and tours in conjunction with both the permanent collection and exhibition programs. Further, the Arts Education Initiative was instituted to re-introduce art education into the regular curriculum of Los Angeles public schools.							
5. Administration	$2,553,000	$0	$0	$2,553,000	$2,553,000	$0	7.0
Non-mandated, discretionary program.							
Provides administrative support to the department, including executive, accounting, legal, and insurance.							
Total	**$18,187,000**	**$5,000**	**$2,116,000**	**$16,066,000**	**$16,066,000**	**$0**	**60.0**

MUSEUM OF ART
Andrea L. Rich, Director
Total 1999-00 Proposed Budget Positions = 60.0



MUSEUM OF NATURAL HISTORY
DR. JAMES L. POWELL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 3,551,027	$ 3,453,000	$ 3,711,000	$ 3,531,000	$ 3,531,000	$ -180,000
SERVICES & SUPPLIES	7,864,129	9,292,000	9,344,000	8,331,000	8,331,000	-1,013,000
OTHER CHARGES	2,252,149	2,592,000	2,817,000	2,694,000	2,694,000	-123,000
GROSS TOTAL	$ 13,667,305	$ 15,337,000	$ 15,872,000	$ 14,556,000	$ 14,556,000	$ -1,316,000
REVENUE	4,599,881	4,030,000	4,565,000	4,404,000	4,404,000	-161,000
NET COUNTY COST	$ 9,067,424	$ 11,307,000	$ 11,307,000	$ 10,152,000	$ 10,152,000	$ -1,155,000
BUDGETED POSITIONS	61.0	65.0	65.0	56.0	56.0	-9.0
REVENUE DETAIL						
ASSESS/TAX COLL FEES	$ 1,413	$	$	$	$	$
EDUCATIONAL SERVICES	83,691	6,000	60,000			-60,000
LIBRARY SERVICES	20,800	25,000	17,000	25,000	25,000	8,000
PARK & RECREATION SVS	1,841,470	1,734,000	2,000,000	2,000,000	2,000,000	
CHRGS FOR SVCS-OTHER	117,088	35,000	35,000	35,000	35,000	
MISCELLANEOUS	2,535,419	2,230,000	2,453,000	2,344,000	2,344,000	-109,000
TOTAL	$ 4,599,881	$ 4,030,000	$ 4,565,000	$ 4,404,000	$ 4,404,000	$ -161,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: CULTURAL SERVICES

Mission Statement

The Museum of Natural History exists to advance knowledge and to enable people of all ages, backgrounds, and interests to understand and appreciate their natural and cultural heritage. The Museum assembles, conserves, interprets, and holds in trust collections of irreplaceable objects from nature and human history. These collections reveal the history of the Earth and the evolution and diversity of life and culture. They sustain programs of research, exhibits, education and publication.

1999-2000 Budget Message

The 1999-2000 Proposed Budged reflects a 1.4 percent cost-of-living adjustment and a reduction in one-time carryover deferred maintenance funding, pursuant to the Board-approved operations agreement of July 12, 1994. In addition, as part of the Museum's ongoing efforts to streamline operations, the Proposed Budget reflects a net decrease of 9.0 budgeted positions and the Foundation's assumption of security services, library and registrar services, collections management, and purchasing operations.

Multi-Year Budget Planning

Over the next several years, in an effort to significantly increase attendance and revenues, the Museum will be developing new, major, permanent and traveling exhibits and will develop and implement enhanced education programs, both inside the Museum and in outreach programs. For example, the Museum has received $1.5 million from the National Science Foundation for a traveling exhibit on the Lost Civilizations of the Tarim Basin, as well as $1 million for the Museum's Traveling Science Programs. In addition, the Museum will enhance the management of its collections and its research efforts through the acquisition of restricted grants and contracts.

The Museum continues to require resources to address major work on deferred maintenance projects, ADA compliance, as well as upgraded safety and security systems at all three County Museum sites. Many of the exhibits are over 25 years old and are showing signs of wear. Therefore, the Museum plans a major capital campaign to raise the funds to replace the Exposition Park facility, seeking both private and public funds.

Critical Needs

Pending the long-term replacement plan, the Museum has identified critical needs for freight elevator repairs and an ADA-compliant entrance ramp at the Exposition Park site. The Museum has also identified critical needs in three programmatic areas: 1) curatorial support in invertebrate paleontology, 2) historical artifacts at the Hart Museum, and 3) security and maintenance at Hancock Park. The collections of over 33 million artifacts of the Natural History Museum rank in the top ten and often top five in the United States. They are worth over $1.2 billion, and many of the items are irreplaceable. The major cuts in curatorial support sustained by the Natural History Museum in 1993 have endangered several of those collections. In addition, as a result of renovations, the Museum has identified a need for additional security and landscaping maintenance services for Hancock Park. The Museum needs funding for 5.0 Foundation positions in these three areas.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Number of research and collections staff maintaining collections	47	45	45	48
Number of school tour and volunteer coordinators for school tours	4	5	5	5
Number of volunteers	460	475	480	500
Base net County cost (1)	$9,265,000	$9,487,000	$9,658,000	$9,793,000
Workload/Output				
Specimens maintained (20 collections)	34,562,677	34,662,000	35,095,536	33,250,000
Number of school tours provided	5,600	5,650	5,700	6,000
Number of volunteer hours contributed	85,033	86,000	87,000	88,000
Visitors served	674,824	746,311	750,000	775,000
Museum membership	15,032	14,200	15,155	17,000
Efficiency				
Average number of specimens maintained per research and collections staff	735,376	770,267	779,900	692,708
Average number of school tours per school coordinator staff	1,400	1,130	1,140	1,200
Annual Foundation matching funds	$12,527,000	$13,398,000	$14,000,000	$14,000,000
Effectiveness/Outcome				
Percent of matching funds provided by foundation per year	135%	141%	145%	143%
Percent of memberships to total visitors	2.23%	1.9%	2.02%	2.19%

Performance Measures (cont'd)

Objectives for 1999-2000

-- Oversee an evaluation of the Exposition Park facility by seismic, systems and safety engineers; and report the results to the Board of Supervisors, Board of Governors and Trustees.
-- Produce a vision and a plan to renew the Exposition Park facility, to make it one of the country's most innovative natural history and science museums.
-- Plan a successful capital campaign to fund the vision for the renewed Exposition Park facility.
-- Continue strategic and operational planning efforts.
-- Continue to enhance customer service and children's education programs.

Explanatory Notes

(1) Pursuant to the 1994 Funding Agreement, reflects base funding increased annually by Consumer Price Index; does not include additional funding provided for other operational expenditures, such as rent.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-1,294,000)	$ --	$ (-1,294,000)	--
	One-Time Carryover: Reflects a reduction in one-time carryover funding, consistent with the 1994 Funding Agreement, which was used for deferred maintenance projects.			
2.	$ 55,000	$ --	$ 55,000	--
	Cost-of-Living Adjustment: Reflects the Foundation's pro-rata share of the 1.4 percent increase consistent with the 1994 Funding Agreement.			
3.	$ --	$ --	$ --	(-12.0)
	Operational Transfer and Realignment: Reflects the internal shift within salaries and employee benefits and services and supplies to transfer $4,116,000 to the Museum Foundation for their assumption of collections management, security services, purchasing operations and library services.			
4.	$ 104,000	$ --	$ 104,000	1.0
	Research and Collections: Reflects the addition of a Chief Curator to continue the oversight of the Earth Sciences Collection.			
5.	$ 44,000	$ --	$ 44,000	1.0
	Public Programs: Reflects the addition of a Senior Audio-Visual Coordinator to meet the additional workload associated with an increase from 89 special events in the current fiscal year to 134 in 1999-2000.			
6.	$ 40,000	$ --	$ 40,000	1.0
	Facilities Support: Reflects the addition of a General Maintenance Worker to address deferred maintenance projects anticipated at the William S. Hart and George C. Page Museums.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 173,000	$ --	$ 173,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-55,000)	$ --	$ (-55,000)	--
	Other Employee Benefits: Reflects a net decrease in various employee benefits, primarily worker's compensation, offset by an increase in retiree health insurance.			
3.	$ 12,000	$ --	$ 12,000	--
	Retirement Debt Service: Reflects the Museum's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 33,000	$ --	$ 33,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	$ (-305,000)	$ --	$ (-305,000)	--
	Services and Supplies: Primarily reflects a decrease in telecommunications, special exhibits advertising, and information technology costs based on actual experience.			
6.	$ 4,000	$ --	$ 4,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ (-109,000)	$ (-109,000)	$ --	--
	Other Charges: Reflects a decrease in debt service payment costs for the Petersen Automotive Museum offset by decreased Foundation revenue.			
8.	$ (-18,000)	$ --	$ (-18,000)	--
	Judgments and Damages: Reflects a decrease in judgments and damages costs based on actual experience.			
9.	$ --	$ (-52,000)	$ 52,000	--
	Revenue: Primarily reflects a decrease in revenue from school tours as a result of the Museum eliminating charges for school tours.			
Total	***$ (-1,316,000)***	***$ (-161,000)***	***$ (-1,155,000)***	***(-9.0)***

MUSEUM OF NATURAL HISTORY

DR. JAMES L. POWELL

DEPARTMENTAL DETAIL SUMMARY

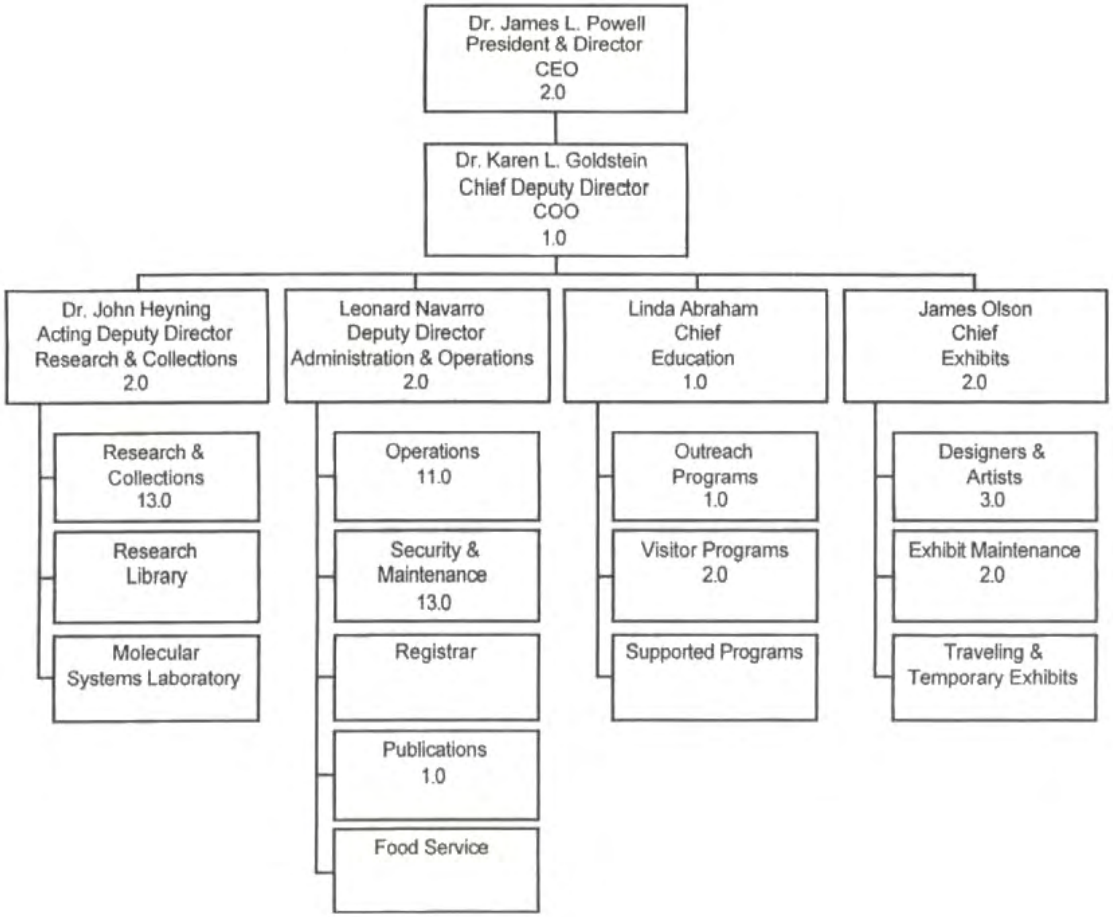
Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	2,835,000	2,528,000	2,695,000	(140,000)
Employee Benefits	876,000	925,000	836,000	(40,000)
Total Salaries and Employee Benefits	3,711,000	3,453,000	3,531,000	(180,000)
Services & Supplies				
Clothing and Personal Supplies	2,000	0	0	(2,000)
Communications	523,000	318,000	396,000	(127,000)
Household Expense	7,000	70,000	0	(7,000)
Insurance	120,000	120,000	109,000	(11,000)
Maintenance-Bldgs & Improv	106,000	648,000	100,000	(6,000)
Maintenance-Equipment	120,000	283,000	0	(120,000)
Medical, Dental, Lab Supplies	10,000	10,000	0	(10,000)
Miscellaneous Expense	3,000	21,000	0	(3,000)
Office Expense-Other	100,000	130,000	0	(100,000)
Office Expense-Postage	91,000	80,000	0	(91,000)
Office Expense-Stat & Forms	40,000	40,000	0	(40,000)
Professional & Spec Svcs	1,802,000	2,379,000	477,000	(1,325,000)
Rents & Leases-Bldg & Improv	189,000	225,000	222,000	33,000
Small Tools & Instruments	3,000	21,000	0	(3,000)
Special Departmental Expense	5,217,000	4,015,000	6,157,000	940,000
Trans & Travel-Other	196,000	112,000	50,000	(146,000)
Utilities	815,000	820,000	820,000	5,000
Total Services & Supplies	9,344,000	9,292,000	8,331,000	(1,013,000)
Other Charges				
Capital Lease Payments	355,000	355,000	359,000	4,000
Judgments & Damages	45,000	0	24,000	(21,000)
LAC-CAL Lease Payments	23,000	0	0	(23,000)
Other Charges	2,394,000	2,237,000	2,311,000	(83,000)
Total Other Charges	2,817,000	2,592,000	2,694,000	(123,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***15,872,000***	***15,337,000***	***14,556,000***	***(1,316,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	15,872,000	15,337,000	14,556,000	(1,316,000)
REVENUES				
Charges For Services	2,112,000	1,800,000	2,060,000	(52,000)
Miscellaneous	2,453,000	2,230,000	2,344,000	(109,000)
TOTAL REVENUES	4,565,000	4,030,000	4,404,000	(161,000)
NET COUNTY COST	***11,307,000***	***11,307,000***	***10,152,000***	***(1,155,000)***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: MUSEUM OF NATURAL HISTORY

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Research & Collections	$1,636,000	$0	$25,000	$1,611,000	$1,611,000	$0	15.0
Provides collection management, preservation and restoration services, and conducts research to enhance the education and exhibit components of the Museum. Curatorial staff are actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications.							
2. Public Programs	$1,129,000	$0	$0	$1,129,000	$1,129,000	$0	11.0
The goals of the Museum's public programs are to develop exhibit and education programs based on the Museum's collections that help the public to understand their natural and cultural world. The Museum offers many services and programs that specifically complement the curricula of local schools and provides extensive outreach programs throughout the County.							
3. Administration & Operations	$11,415,000	$0	$4,379,000	$7,036,000	$7,036,000	$0	27.0
Our administrative and operations staff work to support the research and education efforts of the Museum. Our staff provides facilities support, security, membership programs, and general administrative support in a wide variety of areas.							
4. Executive Office	$376,000	$0	$0	$376,000	$376,000	$0	3.0
Develops and implements the Museum's strategic plan and provides leadership and vision in all areas of the Museum. Works closely with the Boards of Trustees and Governors to provide high quality fiduciary and financial support to the Museum.							
Total	**$14,556,000**	**$0**	**$4,404,000**	**$10,152,000**	**$10,152,000**	**$0**	**56.0**

Museum Organization Chart
January 1999
County Only Staff Organization
Budgeted Positions = 56.0



MUSIC CENTER OPERATIONS
SANDRA A. KIMBERLING, PRESIDENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 2,918	$	$ 3,000	$	$	$ -3,000
SERVICES & SUPPLIES	6,084,733	6,413,000	6,413,000	8,672,000	7,930,000	1,517,000
OTHER CHARGES	1,485,332	1,264,000	1,264,000	1,239,000	1,239,000	-25,000
GROSS TOTAL	$ 7,572,983	$ 7,677,000	$ 7,680,000	$ 9,911,000	$ 9,169,000	$ 1,489,000
REVENUE	3,881,802	3,715,000	3,929,000	3,667,000	3,667,000	-262,000
NET COUNTY COST	$ 3,691,181	$ 3,962,000	$ 3,751,000	$ 6,244,000	$ 5,502,000	$ 1,751,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 2,787,172	$ 2,640,000	$ 2,854,000	$ 2,677,000	$ 2,677,000	$ -177,000
MISCELLANEOUS	1,094,630	1,075,000	1,075,000	990,000	990,000	-85,000
TOTAL	$ 3,881,802	$ 3,715,000	$ 3,929,000	$ 3,667,000	$ 3,667,000	$ -262,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center is a cooperative operations effort between community interests and the County of Los Angeles. It is a complex of three buildings: the Dorothy Chandler Pavilion, Mark Taper Forum, and Ahmanson Theatre, which is managed by the Music Center Operating Company under a long-term master lease with the County. The Music Center and its Resident Companies, including the Center Theatre Group, the Los Angeles Master Chorale, the LA Opera, and the Los Angeles Philharmonic, showcase the finest in music, opera, theatre, and dance for the Southern California community and visitors. Through this budget, the County provides for the general maintenance, custodial, utility, insurance, security, and usher services at the Music Center. This budget excludes income estimated at $1.9 million from the 5 percent facility fee derived from a portion of admission revenues and used to offset costs for repair and replacement of furnishings and theater equipment, which is included in the Music Center Operating Company budget.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $1,751,000 primarily related to: 1) restoration of curtailments in building maintenance, custodial, security, and usher services previously absorbed by the Music Center Operating Company; 2) cost-of-living adjustment for these services and property liability insurance; 3) an increase in costs for utilities; and 4) an anticipated reduction in revenue. Consistent with contractual obligations, the Proposed Budget provides funding to maintain and operate the Music Center.

Critical Needs

The Operating Company has identified a critical need to fund compensation for Music Center Operating Company staff for administrative management of various contracts (e.g., custodial, building and ground maintenance, security, and usher services).

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ (-3,000)	$ --	$ (-3,000)	--
	Salaries and Employee Benefits: Reflects a reduction in workers' compensation costs.			
2.	$ 1,063,000	$ --	$ 1,063,000	--
	Services and Supplies: Reflects restoration of prior years curtailments in building maintenance, custodial, security, and usher services previously absorbed by the Music Center Operating Company.			
3.	$ 304,000	$ --	$ 304,000	--
	Cost of Living Adjustments: Reflects cost-of-living adjustments for building maintenance, custodial, security and usher services, and commercial property/liability insurance premiums.			
4.	$ 161,000	$ --	$ 161,000	--
	Utility Costs: Reflects anticipated increases in costs for electric and power plant service based on actual experience.			
5.	$ (-11,000)	$ --	$ (-11,000)	--
	Rent Expense: Reflects a reduction in administrative costs for rent charges.			
6.	$ (-25,000)	$ --	$ (-25,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ --	$ (-262,000)	$ 262,000	--
	Revenue: Reflects anticipated reduction in parking services and co-generation revenue based on actual experience.			
Total	***$ 1,489,000***	***$ (-262,000)***	***$ 1,751,000***	***0.0***

MUSIC CENTER OPERATIONS

SANDRA A. KIMBERLING, PRESIDENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-00	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Employee Benefits	3,000	0	0	(3,000)
Total Salaries and Employee Benefits	3,000	0	0	(3,000)
Services & Supplies				
Communications	3,000	3,000	3,000	0
Insurance	221,000	221,000	250,000	29,000
Maintenance-Bldgs & Improv	1,236,000	1,236,000	1,767,000	531,000
Professional & Spec Svcs-Contracts	1,640,000	1,640,000	2,352,000	712,000
Rents & Leases-Bldg & Improv	77,000	77,000	66,000	(11,000)
Special Departmental Expense	744,000	744,000	839,000	95,000
Utilities	2,492,000	2,492,000	2,653,000	161,000
Total Services & Supplies	6,413,000	6,413,000	7,930,000	1,517,000
Other Charges				
Capital Lease Payments	1,264,000	1,264,000	1,239,000	(25,000)
Total Other Charges	1,264,000	1,264,000	1,239,000	(25,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***7,680,000***	***7,677,000***	***9,169,000***	***1,489,000***
Less: Intrafund Transfers				0
TOTAL NET REQUIREMENTS	7,680,000	7,677,000	9,169,000	1,489,000
REVENUES				
Charges For Services	2,854,000	2,640,000	2,677,000	(177,000)
Miscellaneous	1,075,000	1,075,000	990,000	(85,000)
TOTAL REVENUES	3,929,000	3,715,000	3,667,000	(262,000)
NET COUNTY COST	***3,751,000***	***3,962,000***	***5,502,000***	***1,751,000***

1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: MUSIC CENTER OPERATIONS

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Contractual Services	$5,108,000	$0	$0	$5,108,000	$5,108,000	$0	0.0
Mandated: Board Adopted 1963 Operating Sublease Agreement between the Music Center.							
The County is obligated by the 1963 Operating Sublease Agreement for provision of maintenance, custodial, security and usher services, either directly or by contract to pay the cost of the services. Currently, these services are provided by the Music Center and reimbursed by the County.							
2. Support Services	$4,061,000	$0	$3,667,000	$394,000	$4,061,000	($3,667,000)	0.0
Non-Mandated, discretionary program.							
Provides support services that cannot be directly identified to a program. Includes utilities, rent, insurance, and miscellaneous services. Also includes parking and co-generation revenue.							
Total	**$9,169,000**	**$0**	**$3,667,000**	**$5,502,000**	**$9,169,000**	**($3,667,000)**	**0.0**

NONDEPARTMENTAL REVENUE

FINANCING USE CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALES AND USE TAX	$ 34,825,862	$ 36,000,000	$ 36,000,000	$ 37,400,000	$ 37,400,000	$ 1,400,000
DEED TRANSFER TAX	34,946,157	32,600,000	32,600,000	32,600,000	32,600,000	
TRANSIENT OCCUPANCY TAX	10,177,285	7,769,000	7,769,000	8,700,000	8,700,000	931,000
UTILITY USERS' TAXES	47,398,449	35,500,000	35,500,000	45,000,000	45,000,000	9,500,000
BUSINESS LICENSE TAX	22,219,884	8,333,000	8,333,000	12,000,000	12,000,000	3,667,000
LICENSES, PERMITS, AND FRANCHISES	6,290,414	5,510,000	5,510,000	5,160,000	5,160,000	-350,000
RENTS, CONCESSIONS, AND ROYALTIES	1,470,280	1,107,000	1,107,000	1,107,000	1,107,000	
VEHICLE LICENSE FEES IN-LIEU	488,372,025	503,803,000	500,803,000	525,803,000	525,803,000	25,000,000
VEHICLE LICENSE FEES REALIGNMENT	313,360,665	321,020,000	315,020,000	332,764,000	332,764,000	17,744,000
PENALTIES ON DELINQUENT TAXES	26,387,206	27,560,000	27,560,000	27,560,000	27,560,000	
HOMEOWNERS' PROPERTY TAX RELIEF (HOX)	21,845,300	21,100,000	21,100,000	21,100,000	21,100,000	
OTHER GOVERNMENTAL AGY	39,655,553	42,948,000	42,948,000	42,948,000	42,948,000	
OTHER REVENUE	63,840,075	29,200,000	43,832,000	28,600,000	28,600,000	-15,232,000
TOTAL REVENUE	$ 1,110,789,155	$ 1,072,450,000	$ 1,078,082,000	$ 1,120,742,000	$ 1,120,742,000	$ 42,660,000

1999-2000 Budget Message

Nondepartmental revenues are derived largely from shared programs administered by the State, and are not related to the revenue-generating activities of any County department.

1999-2000 Proposed Budget reflects:

-- An increase of $1.4 million in Local 1 percent Sales Tax, reflecting an improving unincorporated area economy, and a continuing effort to locate State Board of Equalization misallocation of taxes to other jurisdictions.

-- Growth of $25.0 million for Motor Vehicle License Fees In-Lieu, and $17.7 million for Motor Vehicle License Fees - Realignment revenues due to the strong California economy.

-- Net increases of $931,000 for Transient Occupancy Tax, $3.7 million for Business License Taxes and $9.5 million in Utility Users' Taxes, reflecting actual activity.

-- Other revenue decreases including a $16.6 million reduction due to a change in methodology of calculating indirect costs for hospitals and special districts offset by a $1.0 million increase from excess Marina del Rey debt interest earnings.

NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 6,904,412	$ 27,564,000	$ 27,564,000	$ 28,150,000	$ 28,150,000	$ 586,000
OTHER CHARGES	61,550,381	46,355,000	146,518,000	41,518,000	41,518,000	-105,000,000
FIXED ASSETS-EQUIP		25,000	25,000	25,000	25,000	
OTHER FINANCING USES	14,372,400	26,762,000	27,020,000	22,812,000	22,812,000	-4,208,000
GROSS TOTAL	$ 82,827,193	$ 100,706,000	$ 201,127,000	$ 92,505,000	$ 92,505,000	$ -108,622,000
REVENUE	157,325,914	110,100,000	210,065,000	105,065,000	105,065,000	-105,000,000
NET COUNTY COST	$ -74,498,721	$ -9,394,000	$ -8,938,000	$ -12,560,000	$ -12,560,000	$ -3,622,000
REVENUE DETAIL						
INTEREST	$ 139,301,342	$ 109,840,000	$ 209,805,000	$ 104,805,000	$ 104,805,000	$ -105,000,000
CHRGS FOR SVCS-OTHER	51,435					
MISCELLANEOUS	17,872,533	260,000	260,000	260,000	260,000	
OPERATING TRANSFER IN	100,604					
TOTAL	$ 157,325,914	$ 110,100,000	$ 210,065,000	$ 105,065,000	$ 105,065,000	$ -105,000,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 Budget Message

The Nondepartmental Special Accounts (NDSA) budget provides for special General Fund expenditures and revenues which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that department. This appropriation reflects charges for expenditures of countywide benefit which are not related to a single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program and contracts for countywide programs.

The 1999-2000 Proposed Budget reflects:

- A decrease in other charges offset entirely with a decrease in interest revenue due to the conclusion of the Yen Note program.

- A net decrease in other financing uses primarily reflecting reductions in the contributions to the Information Technology Infrastructure Investment Fund and Motor Vehicle ACO Fund, partially offset by an increased contribution to the Civic Center Employee Parking Fund to cover a reduction in parking revenue.

- An increase in services and supplies reflecting primarily additional funding for the countywide strategic planning effort.

OFFICE OF OMBUDSMAN
RUDY DE LEON, OMBUDSMAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 186,270	$ 254,000	$ 293,000	$ 302,000	$ 302,000	$ 9,000
SERVICES & SUPPLIES	72,776	108,000	65,000	84,000	84,000	19,000
OTHER CHARGES		6,000	10,000	5,000	5,000	-5,000
GROSS TOTAL	$ 259,046	$ 368,000	$ 368,000	$ 391,000	$ 391,000	$ 23,000
NET COUNTY COST	$ 259,046	$ 368,000	$ 368,000	$ 391,000	$ 391,000	$ 23,000
BUDGETED POSITIONS	3.0	5.0	5.0	5.0	5.0	

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing investigations concerning the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies, at the direction of the Board of Supervisors.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $23,000 increase to fund negotiated salaries and employee benefits, part-time staff to respond to the increasing number of public inquiries, and costs associated with relocation to a larger facility. Minor funding adjustments are required to fund increased costs for employee benefits, insurance costs, and operational expenses related to the leasing of larger office space.

Multi-Year Budget Planning

The Office of Ombudsman will work to 1) enhance its role as an independent, neutral agency available to assist the public by improving staff response to the increasing number of inquiries; 2) ensure that staff maintain current information on conflict resolution, dispute mediation, laws, and County policies and practices; and 3) expand the public's knowledge of Ombudsman services available in Los Angeles County. The Department will also continue to network with civilian oversight boards, inspectors general, and other ombudsmen in California and throughout the United States.

The Department will continue to seek grants and other funding opportunities to develop an independent revenue source, minimize costs, and generate savings.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Community Liaison Officers	2.0	2.0	2.25	3.0
Workload/Output				
Complaint initiation referrals	150	363	400	450
Complaint status requests	75	78	100	275
Complaint investigation reviews	120	121	400	500
General assistance to clients	527	417	304	500
Requests for information	1,768	4,646	6,000	7,000
Efficiency				
Referrals	75	182	178	150
Determination of case status	38	39	44	92
Complaint investigation reviews	60	61	178	167
General assistance to clients	264	209	135	167
Response to requests for information	884	2,323	2,667	2,333
Effectiveness/Outcome				
Successful status determinations	100%	100%	100%	100%
Investigations resulting in lawsuits	0	0	0	0

Objectives for 1999-2000
- -- Review complaint investigations and report findings to client and department in a timely manner.
- -- Determine the status of investigations within reasonable time constraints.
- -- Refer cases directly to the Sheriff's Department Internal Affairs Bureau as circumstances dictate.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 10,000	$ --	$ 10,000	--

Support Services: Reflects funding for part-time staff to respond to the increasing number of public inquiries.

Other Changes				
1.	$ --	$ --	$ --	--

Miscellaneous Operational Changes: Reflects a $5,000 increase in insurance costs, $12,000 for lease of office space, $5,000 for related increases in operational expenses associated with the leased space, and $7,000 for telecommunication (LANet) maintenance costs, fully offset by reductions in LAC-CAL lease payments and various miscellaneous adjustments in services and supplies.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ 5,000	$ --	$ 5,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
3.	$ 1,000	$ --	$ 1,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increases in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ 2,000	$ --	$ 2,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	$ 5,000	$ --	$ 5,000	--
	Services and Supplies: Reflects funding to relocate the Office of Ombudsman to a larger facility in order to accommodate existing staff.			
Total	***$ 23,000***	***$ 0***	***$ 23,000***	***0.0***

OFFICE OF OMBUDSMAN

RUDY DE LEON, OMBUDSMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	234,000	201,000	240,000	6,000
Employee Benefits	59,000	53,000	62,000	3,000
Total Salaries and Employee Benefits	293,000	254,000	302,000	9,000
Services & Supplies				
Communications	7,000	10,000	9,000	2,000
Insurance	0	0	5,000	5,000
Maintenance-Bldgs & Improv	4,000	4,000	5,000	1,000
Office Expense-Other	0	30,000	0	0
Professional & Spec Svcs	25,000	30,000	19,000	(6,000)
Rents & Leases-Bldg & Improv	10,000	10,000	22,000	12,000
Rents & Leases-Equipment	10,000	10,000	10,000	0
Services and Supplies	6,000	0	3,000	(3,000)
Telecommunications	0	9,000	7,000	7,000
Training	1,000	3,000	0	(1,000)
Utilities	2,000	2,000	4,000	2,000
Total Services & Supplies	65,000	108,000	84,000	19,000
Other Charges				
LAC-CAL Lease Payments	10,000	6,000	5,000	(5,000)
Total Other Charges	10,000	6,000	5,000	(5,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***368,000***	***368,000***	***391,000***	***23,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	368,000	368,000	391,000	23,000
REVENUES				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***368,000***	***368,000***	***391,000***	***23,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: OFFICE OF OMBUDSMAN

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Ombudsman Services	$302,000	$0	$0	$302,000	$0	$302,000	5.0

Mandated program, Los Angeles County Ordinance 2.37.10

The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing complaint investigations concerning the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies, at the direction of the Board of Supervisors. The Judge's Review Panel reviews cases involving excessive force. In 1998, the Ombudsman staff responded to over 5,000 inquiries and over 900 issues.

2. Support Services	$86,000	$0	$0	$86,000	$86,000	$0	0.0

Non-mandated, discretionary program.

Provides support services including utilities, maintenance, legal counsel, and miscellaneous services.

3. Administration	$3,000	$0	$0	$3,000	$3,000	$0	0.0

Non-mandated, discretionary program.

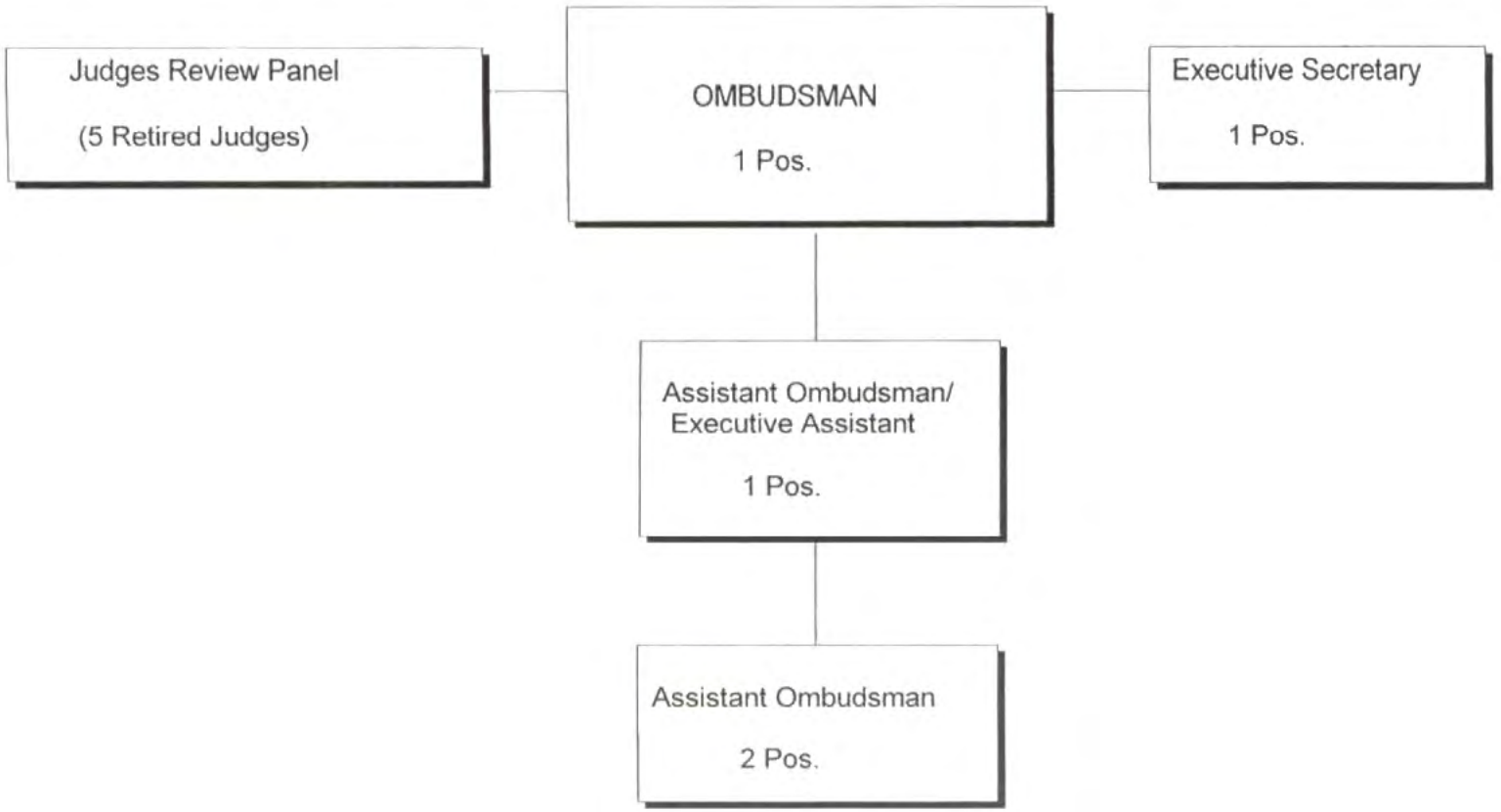
Provides administrative support to the department. Includes executive office, departmental accounting, budgeting, personnel/payroll and procurement.

Total	**$391,000**	**$0**	**$0**	**$391,000**	**$89,000**	**$302,000**	**5.0**

OFFICE OF OMBUDSMAN

Rudy De Leon, Ombudsman

1999-2000 Proposed Budget



PARKS AND RECREATION
RODNEY E. COOPER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 41,044,263	$ 41,972,000	$ 42,264,000	$ 48,855,000	$ 46,881,000	$ 4,617,000
SERVICES & SUPPLIES	21,196,551	19,733,000	22,188,000	23,908,000	22,635,000	447,000
OTHER CHARGES	2,827,245	5,858,000	6,250,000	6,419,000	5,955,000	-295,000
FIXED ASSETS-EQUIP	290,841	300,000	300,000	571,000	361,000	61,000
OTHER FINANCING USES					500,000	500,000
GROSS TOTAL	$ 65,358,900	$ 67,863,000	$ 71,002,000	$ 79,753,000	$ 76,332,000	$ 5,330,000
LESS INTRAFD TRANSFER	481,547	320,000	330,000	148,000	164,000	-166,000
NET TOTAL	$ 64,877,353	$ 67,543,000	$ 70,672,000	$ 79,605,000	$ 76,168,000	$ 5,496,000
REVENUE	35,381,465	34,023,000	37,152,000	37,848,000	38,374,000	1,222,000
NET COUNTY COST	$ 29,495,888	$ 33,520,000	$ 33,520,000	$ 41,757,000	$ 37,794,000	$ 4,274,000
BUDGETED POSITIONS	927.0	904.0	904.0	1,018.0	931.0	27.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 322,471	$ 243,000	$ 309,000	$ 300,000	$ 300,000	$ -9,000
VEHICLE CODE FINES	149,579					
OTHER COURT FINES	615					
FORFEIT & PENALTIES	59,260					
INTEREST	992,697					
RENTS AND CONCESSIONS	204,257					
STATE-OTHER	286,986					
FEDERAL-OTHER	1,639,207	1,792,000	1,083,000	1,685,000	1,685,000	602,000
LEGAL SERVICES	4,094,739		84,000			-84,000
PLANNING & ENG SVCS	4,000,000					
INSTIT CARE & SVS	62					
PARK & RECREATION SVS	17,302,745	16,529,000	15,904,000	16,625,000	16,625,000	721,000
CHRGS FOR SVCS-OTHER	2,916,628	8,678,000	14,205,000	12,857,000	12,857,000	-1,348,000
OTHER SALES	2,216					
MISCELLANEOUS	3,390,248	2,672,000	1,458,000	2,272,000	2,798,000	1,340,000
SALE OF FIXED ASSETS	19,755					
OPERATING TRANSFER IN		4,109,000	4,109,000	4,109,000	4,109,000	
TOTAL	$ 35,381,465	$ 34,023,000	$ 37,152,000	$ 37,848,000	$ 38,374,000	$ 1,222,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

To provide the nearly 9.8 million residents of Los Angeles County with diverse, quality recreational opportunities through the acquisition, development, maintenance, and programming of the County parks, arboreta, golf courses, trails, and open space areas.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost (NCC) increase of $4,274,000, primarily related to negotiated increases in salaries and employee benefits, and increased funding and positions for the maintenance of new projects and facilities built with Proposition A revenue. The Department has maximized the use of Proposition A revenue for facility maintenance and services. In addition, the Proposed Budget includes increased funding for after-school recreation programming, grounds maintenance and data systems field support. The Department will continue its revenue generating efforts by opening an additional centralized facility reservation system and by adding revenue-offset positions to maximize facility usage. The Department is also continuing the cost-cutting measures enacted in 1997-98 which include performing vehicle repairs "in-house" when possible and contracting out certain grounds maintenance services.

Multi-Year Budget Planning

The Proposed Budget supports strategic efforts to address anticipated operational and funding issues over the next few years. For this reason, securing multi-year funding for positions has been pursued wherever possible, such as the Proposition A Capital Improvement program. The Department will continue its revenue-generating efforts by conceptualizing, developing, and implementing new programs, increasing attendance, and enhancing quality service at facilities.

Critical Needs

The Department has a number of critical needs including:

- The need for additional grounds maintenance positions due to decreased availability of General Relief workers.
- Funding for deferred maintenance projects at aging facilities.
- Craft positions to maintain the Department's infrastructure for an increasing number of facilities.
- Funding for a customer needs survey and sign replacement program.
- The Department also has a need for additional positions, including data systems support, for field operations and after-school computer programs; temporary staffing for seasonal recreation and pool programming; positions for support of the Department's golf course capital projects program; and accounting support for the increased workload related to Proposition A and increased recreation programming.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total gross appropriation	$61,555,000	$65,359,000	$67,863,000	$76,332,000
Total capital projects (CP)/"Prop A" (1996) funds to be committed	$3,510,000	$37,932,000	$21,208,000	$12,350,000
Recreation program NCC	$2,281,000	$2,425,000	$3,100,000	$3,900,000
Golf net revenue	$12,233,000	$11,836,000	$14,392,000	$14,564,000
Workload/Output				
Total revenue collected	$30,896,000	$35,863,000	$34,343,000	$38,538,000
Total CP/"Prop A" (1996) funds actually committed (cumulative)	$3,510,000	$41,442,000	$62,650,000	$75,000,000
Recreation program attendance	1,918,000	2,339,000	2,577,000	2,809,000
Rounds of golf played (1)	1,769,000	1,684,000	1,800,000	1,810,000
Efficiency				
Percent increase/(decrease) in NCC per year (2)	2.00%	(-3.79%)	13.64%	12.75%
Percent of CP/"Prop A" (1996) funds to be committed	3.92%	42.38%	23.70%	13.80%
NCC per recreation program attendee	$1.19	$1.04	$1.20	$1.39
Net revenue per round of golf played	$6.92	$7.03	$8.00	$8.05

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percent self-sufficient (revenue divided by costs) (3)	50.19%	54.87%	50.61%	50.49%
Cumulative percent of CP/"Prop A" (1996) funds committed	3.92%	46.30%	70.00%	83.80%
Percent increase/(decrease) in recreation attendance from previous year	17.17%	21.95%	10.18%	9.00%
Percent increase/(decrease) in net golf revenue from previous year	(-3.93%)	(-3.25%)	21.60%	1.20%

Objectives for 1999-2000

-- Maintain current percent of self-sufficiency to continue to reduce reliance on General Fund monies (3). Commit 84 percent of the $89,500,000 of "Prop A" 1996 funds by the end of 1999-2000. Remaining amounts reflect discretionary balances set aside for unanticipated expenditures and funds that may be transferred to other agencies.
-- Increase customer attendance by providing quality recreation programs.
-- Increase net golf revenue while continuing to provide a quality golf program.

Explanatory Notes

(1) 1997-98 rounds of golf played decreased due to the heavy El Niño rains.
(2) 1997-98 includes restoration of funding for four community regional parks; 1997-98 and 1998-99 include the 1/98 transfer of Park Police.
(3) Since 1992-93, the level of self-sufficiency (revenue divided by costs) has increased by 21percent. Although this was partially due to fee increases, a majority of the revenue was generated through outside sources.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 624,000	$ --	$ 624,000	14.0

Proposition A Maintenance: Reflects an increase in funding and associated positions (recreation services, grounds maintenance, crew instructor, and custodians) required to maintain five new projects and facilities (e.g., Rioux Park, City Terrace Gymnasium) built with Proposition A revenue. The Department has maximized its annual reimbursement for maintaining completed Proposition A projects.

2.	$ 1,000,000	$ 1,000,000	$ --	--

Capital Projects Purchase Orders: Reflects an increase in appropriation and revenue required to purchase capital project-related services and supplies. The expense was previously reflected in the capital projects' budget.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ 8,000	$ (-180,000)	$ 188,000	(-1.0)

Capital Projects Program: Reflects a deletion of 7.0 vacant budgeted positions partially offset by an increase of 6.0 positions due to the changing needs in the various fields of expertise required in the Capital Projects Agency, a decrease in project management services provided by the Department of Public Works, and an adjustment in revenue based on experience.

4.	$ (-166,000)	$ (-166,000)	$ --	--

Federal Family Support Program: Reflects a decrease in the level of grant funding from the Federal Department of Health and Human Services (through the Department of Children Services) to provide after-school educational and recreational programs at five local parks.

5.	$ 53,000	$ 53,000	$ --	2.0

Recreation: Reflects the addition of 1.0 permanent and 1.0 temporary Recreation Leader to increase recreation programming at two local parks (Castaic Sports Complex and Walnut Nature Park), offset by Proposition A maintenance and servicing funds.

6.	$ 157,000	$ 157,000	$ --	5.0

Local Park: Reflects the addition of 1.0 Recreation Services Leader and 4.0 Custodians for grounds maintenance services at Castaic Sports Complex and Walnut Nature Park, offset by Proposition A maintenance and servicing funds.

7.	$ 80,000	$ 80,000	$ --	2.0

Regional Parks: Reflects the addition of 2.0 Grounds Maintenance Worker IIs needed to provide grounds maintenance services at Hahn and Schabarum Regional Parks, offset by Proposition A maintenance and servicing funds.

8.	$ 112,000	$ 112,000	$ --	2.0

Support Services: Reflects the addition of 1.0 Accountant II and 1.0 Accounting Technician II to perform Proposition A-related accounting functions due to the significant increase in the number of capital projects in progress that are offset by Proposition A administration funds.

9.	$ 145,000	$ --	$ 145,000	3.0

Support Services: Reflects the addition of 1.0 EDP Programmer Analyst II and 1.0 Data Systems Analyst II, to support the after-school computer programs, and 1.0 Management Secretary III to support the expansion of facilities approved in the 1998-99 budget.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 3,150,000	$ --	$ 3,150,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 342,000	$ --	$ 342,000	--
	Retirement Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 121,000	$ --	$ 121,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-31,000)	$ --	$ (-31,000)	--
	Utilities: Reflects a decrease in utilities costs based on experience.			
5.	$ (-118,000)	$ --	$ (-118,000)	--
	Contracts/Consultant: Reflects a decrease in various consulting contracts including those concerning information systems, sanitation and water reclamation.			
6.	$ (-71,000)	$ --	$ (-71,000)	--
	Liability and Legal Fees: Reflects deceases in liability claims and legal fees for County Counsel and Risk Management cases based on experience.			
7.	$ (-113,000)	$ --	$ (-113,000)	--
	Leases: Reflects the expiration of various capital leases, partially offset by an increase related to the purchase of a new administrative headquarters building.			
8.	$ 37,000	$ --	$ 37,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 5,330,000***	***$ 1,056,000***	***$ 4,274,000***	***27.0***

PARKS AND RECREATION

RODNEY E. COOPER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	32,877,000	32,910,000	35,034,000	2,157,000
Employee Benefits	9,387,000	9,062,000	11,847,000	2,460,000
Total Salaries and Employee Benefits	42,264,000	41,972,000	46,881,000	4,617,000
Services & Supplies				
Agricultural	191,000	43,000	52,000	(139,000)
Clothing and Personal Supplies	46,000	40,000	40,000	(6,000)
Communications	765,000	747,000	768,000	3,000
Household Expense	120,000	300,000	250,000	130,000
Insurance	500,000	200,000	200,000	(300,000)
Maintenance-Equipment	592,000	600,000	600,000	8,000
Maintenance-Bldgs & Improv	1,180,000	1,200,000	1,200,000	20,000
Miscellaneous Expense	22,000	20,000	22,000	0
Office Expense	35,000	200,000	200,000	165,000
Professional & Spec Svcs-Contracts	4,225,000	3,541,000	3,973,000	(252,000)
Professional & Spec Svcs-Other	5,260,000	4,149,000	6,524,000	1,264,000
Publications & Legal Notice	40,000	35,000	40,000	0
Rents & Leases-Equipment	25,000	25,000	25,000	0
Rents & Leases-Bldg & Improv	210,000	140,000	77,000	(133,000)
Small Tools & Instruments	150,000	130,000	150,000	0
Special Departmental Expense	1,186,000	1,200,000	1,200,000	14,000
Training	55,000	40,000	66,000	11,000
Transportation	435,000	115,000	125,000	(310,000)
Utilities	7,151,000	7,008,000	7,123,000	(28,000)
Total Services & Supplies	22,188,000	19,733,000	22,635,000	447,000
Other Charges				
Judgments & Damages	212,000	125,000	323,000	111,000
Capital Lease Payments	6,038,000	5,733,000	5,632,000	(406,000)
Total Other Charges	6,250,000	5,858,000	5,955,000	(295,000)
Fixed Assets				
Equipment	300,000	300,000	361,000	61,000
Total Fixed Assets	300,000	300,000	361,000	61,000
Other Financing Uses				
Operating Transfers Out	0	0	500,000	500,000
Other	0	0	0	0
Total Other Financing Uses	0	0	500,000	500,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***71,002,000***	***67,863,000***	***76,332,000***	***5,330,000***
Less: Intrafund Transfers	330,000	320,000	164,000	(166,000)
TOTAL NET REQUIREMENTS	70,672,000	67,543,000	76,168,000	5,496,000
REVENUES				
Licenses, Permits & Franchises	309,000	243,000	300,000	(9,000)
Intergovernmental Revenues:				
Federal	1,083,000	1,792,000	1,685,000	602,000
Charges For Services	30,193,000	25,207,000	29,482,000	(711,000)
Miscellaneous	1,458,000	2,672,000	2,798,000	1,340,000
Residual Equity Tranfers	4,109,000	4,109,000	4,109,000	0
TOTAL REVENUES	37,152,000	34,023,000	38,374,000	1,222,000
NET COUNTY COST	***33,520,000***	***33,520,000***	***37,794,000***	***4,274,000***

DEPARTMENT: PARKS AND RECREATION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Local Parks	$9,773,000	$32,000	$1,463,000	$8,278,000	$1,417,000	$6,861,000	138.0

Non-mandated, discretionary program.

Provides grounds maintenance services and quality leisure time activities at 8 local and community regional park sites located within an incorporated City. Also, provides development and maintenance of 334 miles of hiking, biking and equestrian trails throughout the County. Also, provides quality aquatics recreation activities at 9 County operated pool sites during the summer months. Additional services include craft repairs, alternations, and structural maintenance at the 9 pool sites and over 19 park facilities.

2. Regional Facilities	$11,006,000	$18,000	$9,894,000	$1,094,000	$1,437,000	($343,000)	175.0

Non-mandated, discretionary program.

Maintains and operates 4 regional parks including 2 lakes, and 3 natural areas and wildlife sanctuaries located within an incorporated City. Also, generates revenue through contracting of 13 golf courses located on 11 sites. In addition, provides contract monitoring services for over 40 Special Districts.

3. Support Services	$4,316,000	$0	$2,785,000	$1,531,000	$195,000	$1,336,000	33.0

Non-mandated, discretionary program.

Prepares plans, programs, drawings and related environmental reports pertaining to the acquisition, development and improvements of all park sites. Also, monitors and implements the voter approved Safe Neighborhood Park (Proposition A) projects of 1992 and 1996, for County parks, totaling more than $200 million. Also, distributes more than $1 billion of capital improvement grants to the County, all 88 cities, two State agencies and various non-profit organizations and joint powers authorities. In addition, provides computer systems support and various management services, which include Fraud Hotline investigations, completion of the bi-annual Internal Control Certification Program (ICCP) report to the Auditor-Controller, and processing Damage Survey Reports related to County emergencies including fires, floods and earthquakes. Provides cost and usage reports related to departmental utilities.

4. Administration	$4,375,000	$0	$283,000	$4,092,000	$2,568,000	$1,524,000	29.0

Non-mandated, discretionary program.

Provides administration, budgeting, purchasing, accounting and personnel and payroll services for over 100 park sites including 8 major regional parks, 80 community regional and local parks, 4 arboreta and botanical gardens, 31 pools, 18 natural areas and wildlife sanctuaries, 19 golf courses on 17 sites and over 334 miles of hiking, biking and equestrian trails.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Unincorporated Services	$46,862,000	$114,000	$23,949,000	$22,799,000	$6,772,000	$16,027,000	556.0
A. Local Parks	*$26,900,000*	*$101,000*	*$3,981,000*	*$22,818,000*	*$2,210,000*	*$20,608,000*	*386.0*

Non-mandated, discretionary program.

Provides grounds maintenance services and quality leisure time activities at 72 local and community regional park sites located in the unincorporated areas of the County. Also, provides development and maintenance of 334 miles of hiking, biking and equestrian trails throughout the County. Also, provides quality aquatics recreation activities at 22 County operated pool sites during the summer months. Additional services include craft repairs, alterations, and structural maintenance at the 22 pool sites and over 91 park facilities.

B. Regional Facilities	*$7,960,000*	*$13,000*	*$15,731,000*	*($7,784,000)*	*$746,000*	*($8,530,000)*	*85.0*

Non-mandated, discretionary program.

Maintains and operates 4 regional parks including 2 lakes, 4 arboreta and botanical facilities and 15 natural areas and wildlife sanctuaries located within an incorporated City. Also, generates revenue through contracting of 6 golf courses located on 6 sites. In addition, provides contract monitoring services for over 40 Special Districts.

C. Support Services	*$5,959,000*	*$0*	*$3,845,000*	*$2,114,000*	*$270,000*	*$1,844,000*	*45.0*

Non-mandated, discretionary program.

Prepares plans, programs, drawings and related environmental reports pertaining to the acquisition, development and improvements of all park sites. Also, monitors and implements the voter approved Safe Neighborhood Park (Proposition A) projects of 1992 and 1996, for County parks, totaling more than $200 million. Also, distributes more than $1 billion of capital improvement grants to the County, all 88 cities, two State agencies and various non-profit organizations and joint powers authorities. In addition, provides computer systems support and various management services, which include Fraud Hotline investigations, completion of the bi-annual Internal Control Certification Program (ICCP) report to the Auditor-Controller, and processing Damage Survey Reports related to County emergencies including fires, floods and earthquakes. Provides cost and usage reports related to departmental utilities.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Unincorporated Services (cont'd)							
D. Administration	*$6,043,000*	*$0*	*$392,000*	*$5,651,000*	*$3,546,000*	*$2,105,000*	*40.0*
Non-mandated, discretionary program.							
Provides administration, budgeting, purchasing, accounting and personnel and payroll services for over 100 park sites including 8 major regional parks, 80 community regional and local parks, 4 arboreta and botanical gardens, 31 pools, 18 natural areas and wildlife sanctuaries, 19 golf courses on 17 sites and over 334 miles of hiking, biking and equestrian trails.							
Total	**$76,332,000**	**$164,000**	**$38,374,000**	**$37,794,000**	**$12,389,000**	**$25,405,000**	**931.0**

DEPARTMENT OF PARKS AND RECREATION

Rodney E. Cooper, Director

Total 1999-2000 Proposed Budget Positions = 931



PROBATION
RICHARD SHUMSKY, CHIEF PROBATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 225,934,383	$ 243,267,000	$ 258,963,000	$ 291,697,000	$ 275,547,000	$ 16,584,000
SERVICES & SUPPLIES	64,754,271	80,644,000	71,632,000	87,436,000	73,516,000	1,884,000
OTHER CHARGES	14,332,691	15,112,000	9,995,000	13,339,000	13,339,000	3,344,000
FIXED ASSETS-EQUIP	584,154	523,000	523,000	2,545,000	523,000	
GROSS TOTAL	$ 305,605,499	$ 339,546,000	$ 341,113,000	$ 395,017,000	$ 362,925,000	$ 21,812,000
LESS INTRAFD TRANSFER	2,640,352	3,830,000	4,485,000	4,701,000	4,701,000	216,000
NET TOTAL	$ 302,965,147	$ 335,716,000	$ 336,628,000	$ 390,316,000	$ 358,224,000	$ 21,596,000
REVENUE	119,371,179	140,847,000	141,155,000	143,201,000	143,183,000	2,028,000
NET COUNTY COST	$ 183,593,968	$ 194,869,000	$ 195,473,000	$ 247,115,000	$ 215,041,000	$ 19,568,000
BUDGETED POSITIONS	4,263.0	4,602.0	4,602.0	5,124.0	4,732.0	130.0
REVENUE DETAIL						
OTHER COURT FINES	$ 375,284	$	$	$	$	$
FORFEIT & PENALTIES	226,732	735,000	520,000	630,000	630,000	110,000
RENTS AND CONCESSIONS	152,790	355,000	131,000	271,000	271,000	140,000
ROYALTIES	150,879	230,000	90,000	136,000	136,000	46,000
STATE-OTHER	12,306,756	9,922,000	10,190,000	10,927,000	10,927,000	737,000
STATE-REALIGNMENT REV	4,035,000	4,035,000	4,035,000	4,035,000	4,035,000	
FEDERAL-PUB ASST-ADM	65,289,680	82,283,000	85,254,000	82,283,000	82,283,000	-2,971,000
FEDERAL-OTHER	20,308,669	26,162,000	26,313,000	28,042,000	28,024,000	1,711,000
COURT FEES & COSTS	476,378	575,000	400,000	500,000	500,000	100,000
INSTIT CARE & SVS	10,156,390	11,422,000	9,616,000	11,138,000	11,138,000	1,522,000
CHRGS FOR SVCS-OTHER	4,075,734	3,297,000	3,135,000	3,535,000	3,535,000	400,000
MISCELLANEOUS	1,787,575	1,829,000	1,471,000	1,704,000	1,704,000	233,000
SALE OF FIXED ASSETS	4,312					
OPERATING TRANSFER IN	25,000	2,000				
TOTAL	$ 119,371,179	$ 140,847,000	$ 141,155,000	$ 143,201,000	$ 143,183,000	$ 2,028,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

Mission Statement

To protect the community by recommending sanctions to the courts, enforcing court orders, operating correctional institutions, incarcerating delinquents, and designing and implementing additional programs to reduce crime and to ensure victims' rights. In support of its mission to protect the community, the Probation Department will continue its goal to decrease probationers' ability and desire to commit criminal acts by measurably enforcing court orders, providing programs to address their needs, and/or recommending additional sanctions up to, and including, removal from the community.

The activities of the Probation Department are administered and financed through four separate budget units. The Probation Main budget provides for investigation and supervision of juvenile and adult probationers, and administrative and support services to the four budget units. The Detention budget funds the operations of the Barry J. Nidorf Juvenile Hall, Central Juvenile Hall, Los Padrinos Juvenile Hall, as well as intake and detention control, and transportation services. The Residential Treatment budget funds 18 camps and the Dorothy Kirby Residential Treatment Center. The Care of Court Wards budget provides funds for the placement of juvenile court wards in private institutions and foster homes, as well as day treatment programs.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects increased net County cost of $19.6 million, and includes: $3.8 million and 79.0 positions to address an anticipated 2.5 percent increase in juvenile population, enabling compliance with Board of Corrections' minimum requirements for the ratio of staff-to-probationers at camps; $2.0 million for increased group home placement costs; and $10.1 million for negotiated increases in salaries and employee benefits. The budget also reflects State funding of $1.25 million and 17.0 positions to conduct monthly group home visits.

The Department has implemented various initiatives to improve its management and operations consistent with the Auditor-Controller audit recommendations. In particular, the Department will continue to closely monitor overtime expenses, which are anticipated to remain at approximately 70 percent below the amount spent in 1997-98.

Multi-Year Budget Planning

The Department is developing a multi-year plan to rebuild the physical infrastructure required to efficiently deliver probation services, including the refurbishment of existing halls, camps, and field offices, and will pursue State and Federal grant funds when available. In addition, the plan will include creating a telecommunications network to take advantage of emerging Internet technologies. The Department has successfully initiated the production and delivery of court reports electronically, and over time, will fully automate the process via the Internet. By placing greater emphasis on the financial evaluation of probationers, the Department has increased the collection of delinquent accounts by 20 percent in 1998-99. Moreover, during the next year, the Department will achieve greater efficiencies by installing kiosks to allow for self-reporting and tracking of probationers.

Critical Needs

The Department requires additional resources to enhance supervision of over 45,000 probationers who are currently receiving less than two hours of direct contact with their probation officer per year. Funds are also required to address 1) critical deferred infrastructure maintenance, and 2) one-time costs related to capital projects.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Community Detention Program (CDP) Services				
CDP Deputy Probation Officers (DPOs)	14	13	14	14
CDP Supervising DPOs (SDPOs)	1	1	2	2
CDP support staff	3	3	3	3
Prevention Services				
Prevention DPOs	94	94	106	112
Prevention SDPOs	8	8	13	14
Prevention support staff	9	9	10	14
Central Adult Investigations (CAI)				
Adult Investigators	69	73	73	73
Investigative SDPOs	8	7	7	7

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input (cont'd)				
Electronic Monitoring Program (EMP)				
Senior Investigators	1	2	1	1
Investigators	0	2	2	2
Senior Investigator Aids	0	2	2	2
Investigator Aids	8	21	14	14
EMP support staff	1	2	1	1
Specialized Gang Suppression Program (SGSP)				
SGSP DPOs	47	51	51	51
SGSP SDPOs	5	5	5	5
SGSP support staff	4	2	2	2
Workload/Output				
Community Detention Program				
CDP participants	2,435	2,635	2,900	3,200
CDP participants in lieu of juvenile hall	1,948	2,108	2,320	2,560
Prevention Services				
Cases supervised	3,560	3,560	4,010	4,167
Cases investigated	2,400	2,400	3,000	3,500
Contract/grant services	39	39	36	43
Central Adult Investigation				
Court report dictations	22,753	22,658	23,497	23,496
Court report dictations/on-time	19,588	20,564	20,954	20,956
Court reports	25,697	23,330	23,573	23,818
Court reports submitted 3 days prior to court	11,000	15,525	16,422	17,319
Electronic Monitoring Program				
Number of EMP participants	5,748	8,207	8,648	9,313
Number of jail bed days saved	235,668	492,428	518,922	570,764
Specialized Gang Suppression Program				
Number of active non-detained probationers	1,928	1,834	1,881	1,857
Number of active non-detained probationers enrolled in and attending school, employed, or participating in job training program	1,534	1,523	1,528	1,525
Efficiency				
Community Detention Program				
Average participants per DPO	182	203	203	224
Cost per participant	$476	$504	$576	$648
Average number of days in juvenile hall until adjudication hearing	35	36	36	36
Prevention Services				
Juveniles supervised per deputy per month	40	38	38	37

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Efficiency (cont'd)				
Central Adult Investigations				
Average number of court reports prepared per investigator	372	320	323	326
Number of investigators per SDPO	10	10	10	10
Electronic Monitoring Program				
Average number of days on EMP	41	60	60	60
Specialized Gang Suppression Program				
Ratio of active non-detained probationers attending school, employed, or participating in job training program per 100 probationers	81	83	87	91
Effectiveness/Outcome				
Community Detention Program				
Juvenile hall bed days saved	68,180	94,860	104,400	115,200
Prevention Services				
Percent of contract and grant agencies rating contract services as satisfactory	90.0%	90.0%	90.0%	90.0%
Central Adult Investigations				
Percent of court reports dictated on-time	81.4%	90.7%	89.2%	89.2%
Percent of court reports submitted to court on-time	42.8%	67.0%	69.6%	72.7%
Electronic Monitoring Program				
Total jail cost avoidance (in millions)	$12.1	$25.3	$26.6	$29.3
Specialized Gang Suppression Program				
Percentage of active non-detained probationers attending school, employed, or participating in job training program to all probationers	80.6%	83.0%	81.2%	82.1%

Objectives for 1999-2000

Community Detention Program

-- Increase the number of CDP participants by 10 percent.

Prevention Services

-- Ensure that at least 90 percent of Office of Prevention Services contracts and grants agencies are satisfied with the program.

Central Adult Investigations

-- Ensure at least 72.7 percent of court reports are delivered to court from CAI on time.
-- Ensure at least 89.2 percent of court reports at CAI are dictated on time.

Performance Measures (cont'd)

Objectives for 1999-2000 (cont'd)
Electronic Monitoring Program
-- Save 570,764 jail bed days.

Specialized Gang Suppression Program
-- Ensure at least 80 percent of active non-detained probationers will be enrolled in and attending school, employed or participating in job training program.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 3,853,000	$ --	$ 3,853,000	79.0

Juvenile Halls and Camps: Reflects additional Detention Services Officers, DPO IIs, and Group Supervisor, Nights, positions, as well as food, clothing, medical, and transportation services to handle an estimated 2.5 percent increase in the budgeted average daily juvenile population. These augmentations will allow the Department to achieve compliance with Board of Corrections' minimum requirements for the ratio of DPO staff-to-probationers at camps.

2.	$ 1,250,000	$ 1,250,000	$ --	17.0

State Mandated Group Home Visits: Reflects additional DPO and clerical staff to conduct mandated in-State monthly group home visits of minors, offset by State revenue.

3.	$ (-373,000)	$ (-373,000)	$ --	(-6.0)

Bench Warrant Pickup Unit: Reflects the deletion of revenue-offset funding for a program which focused on the removal of juveniles with outstanding bench warrants from the community.

4.	$ 431,000	$ --	$ 431,000	7.0

Adult Field Services Workload: Reflects additional staff to partially address Adult Field Services workload increases related to Narcotics Testing.

5.	$ 188,000	$ 100,000	$ 88,000	5.0

Security at Augustus Hawkins Mental Health Center: Reflects partially reimbursable Group Supervisor, Nights security services provided to the Department of Mental Health for probation wards receiving mental health services.

6.	$ 69,000	$ 69,000	$ --	1.0

Independent Living Placement: Reflects an additional reimbursable DPO II position for services provided to the Department of Children and Family Services based on an anticipated increase in workload.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
7.	$ 375,000	$ 375,000	$ --	8.0

Welfare Fraud Services: Reflects additional positions to supervise probationers who have been convicted of welfare fraud, offset by reimbursement from the Department of Public Social Services.

8.	$ 276,000	$ 360,000	$ (-84,000)	(-1.0)

State and Federal Grants: Reflects 5.0 additional DPO and State grant-funded clerical staff for the Anti-Drug Abuse and Intensive Supervision Programs, more than offset by the elimination of 6.0 Federal grant-funded DPO and Pretrial and Investigator Aid positions which provided juvenile supervision services.

9.	$ 383,000	$ --	$ 383,000	6.0

Personnel, Communication, Contracts, and Ombudsman: Reflects 3.0 additional positions required to enhance the exam unit consistent with recent Auditor-Controller management audit recommendations. Also reflects 1.0 SDPO and 1.0 Intermediate Typist-Clerk to address increased workload in the Communications and Contract offices, respectively, and 1.0 Probation Director for the Ombudsman position created consistent with the 1998-99 reorganization of the Department.

10.	$ --	$ --	$ --	15.0

TANF Reallocation: Reflects the addition of 27.0 DPO, Detention Services Officers, SDPO, Intermediate Clerk, and Accounting Technician positions, offset by the elimination of 12.0 Community Workers and related services and supplies to represent actual staffing requirements to support TANF-funded juvenile investigation and camp aftercare services.

Other Changes

1.	$ 11,933,000	$ 1,874,000	$ 10,059,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by Federal Title IV-E and delinquent probationers accounts collections revenues.

2.	$ 1,098,000	$ --	$ 1,098,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

3.	$ 2,488,000	$ --	$ 2,488,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
4.	$ (-5,111,000)	$ --	$ (-5,111,000)	(-1.0)
	Other Salaries and Employee Benefits: Reflects an anticipated reduction in various employee benefits, partially offset primarily by increases in workers' compensation and retiree health insurance, based on experience. Also includes a net reduction of 1.0 position to more accurately reflect departmental operations.			
5.	$ 1,608,000	$ --	$ 1,608,000	--
	Services and Supplies: Reflects a net increase in the cost of food contracts, delinquent accounts collections, electronic monitoring services, telecommunications, and utility costs, as well as various increases for other departmental services based on actual expenditures. Also included are increases 1) to reimburse the Auditor-Controller for the Department's pro rata share of the Board-approved Children and Family Services group home ombudsman, 2) to reimburse the Department of Children and Family Services for TANF eligibility services, and 3) in infrastructure maintenance and construction match funds for the remodeling of Camp Joseph Scott.			
6.	$ 3,253,000	$ --	$ 3,253,000	--
	Other Charges: Reflects increased group home placement costs based on actual expenditures, as well as estimated increases in indemnity charges, additional capital lease office space costs in Lancaster for a TANF-funded program, and automation costs related to ensuring Y2K compliance.			
7.	$ 91,000	$ --	$ 91,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	$ --	$ --	$ --	--
	Fixed Assets: Reflects a ministerial allocation of equipment from the Detention ($200,000) and Residential ($163,000) Budget units to the Main Budget ($363,000) to facilitate the purchase of various fixed assets, including five 14-passenger vans to transport minors to and from court, halls, and camps, and to obtain medical services.			
9.	$ --	$ 45,000	$ (-45,000)	--
	Reimbursable Services: Reflects a net increase in reimbursement for probation services provided to various departments.			
10.	$ --	$ (-1,456,000)	$ 1,456,000	--
	Revenue: Reflects an anticipated underrealization in Federal TANF funds and reimbursement for juvenile work crew services, partially offset by an estimated overrealization in delinquent probationer accounts collections and Federal Title IV-E revenue based on actual experience.			
Total	***$ 21,812,000***	***$ 2,244,000***	***$ 19,568,000***	***130.0***

PROBATION - MAIN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 107,311,932	$ 117,196,000	$ 127,679,000	$ 150,788,000	$ 135,401,000	$ 7,722,000
SERVICES & SUPPLIES	34,427,683	45,694,000	40,903,000	41,431,000	40,795,000	-108,000
OTHER CHARGES	2,078,618	5,942,000	3,192,000	4,767,000	4,765,000	1,573,000
FIXED ASSETS-EQUIP	223,456	160,000	160,000	1,207,000	523,000	363,000
GROSS TOTAL	$ 144,041,689	$ 168,992,000	$ 171,934,000	$ 198,193,000	$ 181,484,000	$ 9,550,000
LESS INTRAFD TRANSFER	1,665,179	2,053,000	2,209,000	2,209,000	2,209,000	
NET TOTAL	$ 142,376,510	$ 166,939,000	$ 169,725,000	$ 195,984,000	$ 179,275,000	$ 9,550,000
REVENUE	34,216,106	43,669,000	45,209,000	51,143,000	51,125,000	5,916,000
NET COUNTY COST	$ 108,160,404	$ 123,270,000	$ 124,516,000	$ 144,841,000	$ 128,150,000	$ 3,634,000
BUDGETED POSITIONS	1,996.0	2,194.0	2,194.0	2,578.0	2,241.0	47.0
REVENUE DETAIL						
OTHER COURT FINES	$ 375,284	$	$	$	$	$
FORFEIT & PENALTIES	226,732	735,000	520,000	630,000	630,000	110,000
STATE-OTHER	2,874,274	3,690,000	2,285,000	4,642,000	4,642,000	2,357,000
STATE-REALIGNMENT REV	1,342,000	1,342,000	1,342,000	1,342,000	1,342,000	
FEDERAL-PUB ASST-ADM		6,544,000	13,652,000	12,842,000	12,842,000	-810,000
FEDERAL-OTHER	15,541,814	16,579,000	16,130,000	16,970,000	16,952,000	822,000
COURT FEES & COSTS	476,378	575,000	400,000	500,000	500,000	100,000
INSTIT CARE & SVS	7,502,036	9,104,000	6,300,000	9,004,000	9,004,000	2,704,000
CHRGS FOR SVCS-OTHER	4,075,733	3,297,000	3,135,000	3,535,000	3,535,000	400,000
MISCELLANEOUS	1,774,056	1,803,000	1,445,000	1,678,000	1,678,000	233,000
SALE OF FIXED ASSETS	2,799					
OPERATING TRANSFER IN	25,000					
TOTAL	$ 34,216,106	$ 43,669,000	$ 45,209,000	$ 51,143,000	$ 51,125,000	$ 5,916,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

PROBATION-CARE OF JUVENILE COURT WARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 3,372,091	$ 6,192,000	$ 3,667,000	$ 5,667,000	$ 5,667,000	$ 2,000,000
REVENUE	82,000	82,000	82,000	82,000	82,000	
NET COUNTY COST	$ 3,290,091	$ 6,110,000	$ 3,585,000	$ 5,585,000	$ 5,585,000	$ 2,000,000
REVENUE DETAIL						
STATE-REALIGNMENT REV	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$
TOTAL	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

PROBATION-DETENTION BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 63,176,700	$ 68,768,000	$ 71,713,000	$ 77,744,000	$ 76,912,000	$ 5,199,000
SERVICES & SUPPLIES	18,830,419	21,390,000	19,329,000	21,098,000	20,799,000	1,470,000
OTHER CHARGES	5,423,514	1,534,000	1,562,000	1,527,000	1,527,000	-35,000
FIXED ASSETS-EQUIP	198,161	200,000	200,000	958,000		-200,000
GROSS TOTAL	$ 87,628,794	$ 91,892,000	$ 92,804,000	$ 101,327,000	$ 99,238,000	$ 6,434,000
LESS INTRAFD TRANSFER		92,000		100,000	100,000	100,000
NET TOTAL	$ 87,628,794	$ 91,800,000	$ 92,804,000	$ 101,227,000	$ 99,138,000	$ 6,334,000
REVENUE	38,070,427	50,513,000	43,961,000	46,783,000	46,783,000	2,822,000
NET COUNTY COST	$ 49,558,367	$ 41,287,000	$ 48,843,000	$ 54,444,000	$ 52,355,000	$ 3,512,000
BUDGETED POSITIONS	1,221.0	1,341.0	1,341.0	1,426.0	1,382.0	41.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 145,602	$ 300,000	$ 121,000	$ 251,000	$ 251,000	$ 130,000
ROYALTIES	102,674	150,000	90,000	136,000	136,000	46,000
STATE-OTHER	6,773,209	3,400,000	5,180,000	3,454,000	3,454,000	-1,726,000
FEDERAL-PUB ASST-ADM	26,180,631	36,946,000	28,167,000	31,727,000	31,727,000	3,560,000
FEDERAL-OTHER	4,759,707	9,579,000	10,179,000	11,072,000	11,072,000	893,000
INSTIT CARE & SVS	94,185	111,000	199,000	118,000	118,000	-81,000
MISCELLANEOUS	12,906	25,000	25,000	25,000	25,000	
SALE OF FIXED ASSETS	1,513					
OPERATING TRANSFER IN		2,000				
TOTAL	$ 38,070,427	$ 50,513,000	$ 43,961,000	$ 46,783,000	$ 46,783,000	$ 2,822,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

PROBATION-RESIDENTIAL TREATMENT BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 55,445,751	$ 57,303,000	$ 59,571,000	$ 63,165,000	$ 63,234,000	$ 3,663,000
SERVICES & SUPPLIES	11,496,169	13,560,000	11,400,000	24,907,000	11,922,000	522,000
OTHER CHARGES	3,458,468	1,444,000	1,574,000	1,378,000	1,380,000	-194,000
FIXED ASSETS-EQUIP	162,537	163,000	163,000	380,000		-163,000
GROSS TOTAL	$ 70,562,925	$ 72,470,000	$ 72,708,000	$ 89,830,000	$ 76,536,000	$ 3,828,000
LESS INTRAFD TRANSFER	975,173	1,685,000	2,276,000	2,392,000	2,392,000	116,000
NET TOTAL	$ 69,587,752	$ 70,785,000	$ 70,432,000	$ 87,438,000	$ 74,144,000	$ 3,712,000
REVENUE	47,002,646	46,583,000	51,903,000	45,193,000	45,193,000	-6,710,000
NET COUNTY COST	$ 22,585,106	$ 24,202,000	$ 18,529,000	$ 42,245,000	$ 28,951,000	$ 10,422,000
BUDGETED POSITIONS	1,046.0	1,067.0	1,067.0	1,120.0	1,109.0	42.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 7,188	$ 55,000	$ 10,000	$ 20,000	$ 20,000	$ 10,000
ROYALTIES	48,205	80,000				
STATE-OTHER	2,659,273	2,832,000	2,725,000	2,831,000	2,831,000	106,000
STATE-REALIGNMENT REV	2,611,000	2,611,000	2,611,000	2,611,000	2,611,000	
FEDERAL-PUB ASST-ADM	39,109,049	38,793,000	43,435,000	37,714,000	37,714,000	-5,721,000
FEDERAL-OTHER	7,148	4,000	4,000			-4,000
INSTIT CARE & SVS	2,560,169	2,207,000	3,117,000	2,016,000	2,016,000	-1,101,000
CHRGS FOR SVCS-OTHER	1					
MISCELLANEOUS	613	1,000	1,000	1,000	1,000	
TOTAL	$ 47,002,646	$ 46,583,000	$ 51,903,000	$ 45,193,000	$ 45,193,000	$ -6,710,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

COMMUNITY-BASED CONTRACTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,292,602	$ 3,925,000	$ 3,925,000	$ 3,480,000	$ 3,480,000	$ -445,000
REVENUE	812,000	812,000	812,000	812,000	812,000	
NET COUNTY COST	$ 1,480,602	$ 3,113,000	$ 3,113,000	$ 2,668,000	$ 2,668,000	$ -445,000
REVENUE DETAIL						
STATE-REALIGNMENT REV	$ 812,000	$ 812,000	$ 812,000	$ 812,000	$ 812,000	$
TOTAL	$ 812,000	$ 812,000	$ 812,000	$ 812,000	$ 812,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

1999-2000 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquent prevention services.

The 1999-2000 Proposed Budget continues to fund various community delinquency prevention programs and the Gang Prevention and Intervention Program.

Critical Needs

Additional funds would enhance juvenile delinquency prevention, intervention, and suppression services in the community.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Workload/Output				
Juvenile Delinquency Prevention				
County discretionary contractors	57	57	54	54

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-445,000)	$ --	$ (-445,000)	--
	Reflects the elimination of one-time carryover funds.			
Total	***$ (-445,000)***	***$ 0***	***$ (-445,000)***	***0.0***

PROBATION

RICHARD SHUMSKY, CHIEF PROBATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	199,054,000	183,727,000	205,649,000	6,595,000
Employee Benefits	59,909,000	59,540,000	69,898,000	9,989,000
Total Salaries and Employee Benefits	258,963,000	243,267,000	275,547,000	16,584,000
Services & Supplies				
Agricultural	17,000	16,000	14,000	(3,000)
Clothing and Personal Supplies	678,000	679,000	694,000	16,000
Communications	3,529,000	4,470,000	4,063,000	534,000
Computer Equipment-Non Capital	819,000	1,362,000	227,000	(592,000)
Computer Software	0	17,000	17,000	17,000
Food	8,709,000	9,855,000	9,673,000	964,000
Household Expense	1,326,000	1,337,000	1,450,000	124,000
Information Technology Services	6,393,000	5,037,000	6,352,000	(41,000)
Insurance	502,000	512,000	499,000	(3,000)
Maintenance-Bldgs & Improv	6,031,000	8,898,000	7,101,000	1,070,000
Maintenance-Equipment	454,000	223,000	296,000	(158,000)
Memberships	100,000	100,000	100,000	0
Miscellaneous Expense	8,000	0	6,000	(2,000)
Office Expense-Other	708,000	19,000	640,000	(68,000)
Office Expense-Postage	40,000	40,000	150,000	110,000
Office Expense-Stat & Forms	431,000	1,679,000	532,000	101,000
Professional & Spec Svcs	29,161,000	31,768,000	28,319,000	(842,000)
Publications & Legal Notice	12,000	12,000	15,000	3,000
Rents & Leases-Bldg & Improv	966,000	1,504,000	837,000	(129,000)
Rents & Leases-Equipment	467,000	616,000	477,000	10,000
Small Tools & Instruments	59,000	92,000	75,000	16,000
Special Departmental Expense	2,915,000	2,564,000	2,928,000	13,000
Telecommunications	2,000	1,391,000	2,000	0
Training	559,000	509,000	450,000	(109,000)
Trans & Travel-Auto Mileage	824,000	834,000	939,000	115,000
Trans & Travel-Auto Service	800,000	818,000	835,000	35,000
Trans & Travel-Other	168,000	196,000	163,000	(5,000)
Trans & Travel-Traveling	80,000	160,000	100,000	20,000
Utilities	5,874,000	5,936,000	6,562,000	688,000
Total Services & Supplies	71,632,000	80,644,000	73,516,000	1,884,000
Other Charges				
Capital Lease Payments	4,785,000	4,778,000	5,994,000	1,209,000
Judgments & Damages	409,000	2,750,000	412,000	3,000
Other Charges	301,000	562,000	531,000	230,000
Ret-Other Long Term Debt	833,000	830,000	735,000	(98,000)
Support & Care of Persons	3,667,000	6,192,000	5,667,000	2,000,000
Total Other Charges	9,995,000	15,112,000	13,339,000	3,344,000

Probation Department (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Fixed Assets				
Equipment	523,000	523,000	523,000	0
Total Fixed Assets	523,000	523,000	523,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Gross Total	***341,113,000***	***339,546,000***	***362,925,000***	***21,812,000***
Less: Intrafund Transfers	4,485,000	3,830,000	4,701,000	216,000
TOTAL NET REQUIREMENTS	336,628,000	335,716,000	358,224,000	21,596,000
REVENUES				
Fines, Forfeitures & Penalties	520,000	735,000	630,000	110,000
Revenue From Use of Money & Property	221,000	585,000	407,000	186,000
Intergovernmental Revenues:				
Federal	111,567,000	108,445,000	110,307,000	(1,260,000)
State	14,225,000	13,957,000	14,962,000	737,000
Charges For Services	13,151,000	15,294,000	15,169,000	2,018,000
Miscellaneous	1,471,000	1,829,000	1,708,000	237,000
Other Financing Sources	0	2,000	0	0
TOTAL REVENUES	141,155,000	140,847,000	143,183,000	2,028,000
NET COUNTY COST	***195,473,000***	***194,869,000***	***215,041,000***	***19,568,000***

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Professional & Spec Svcs - Other	3,925,000	3,925,000	3,480,000	(445,000)
Total Services & Supplies	3,925,000	3,925,000	3,480,000	(445,000)
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***3,925,000***	***3,925,000***	***3,480,000***	***(445,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	3,925,000	3,925,000	3,480,000	(445,000)
REVENUES				
State	812,000	812,000	812,000	0
TOTAL REVENUES	812,000	812,000	812,000	0
NET COUNTY COST	***3,113,000***	***3,113,000***	***2,668,000***	***(445,000)***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PROBATION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Detention Services	$93,339,000	$100,000	$46,783,000	$46,456,000	$7,826,000	$38,630,000	1,220.0

Mandated Program with Mandated Service Level - Welfare and Institutions Code Section 850.

Provides food, shelter, and medical services to wards detained in the three juvenile halls by court order. Additional services include electronic monitored home supervision for lower risk wards and transportation services for detained wards.

2. Juvenile Investigation	$10,526,000	$263,000	$8,746,000	$1,517,000	$760,000	$757,000	139.0

Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 280, 652, and 653.

Gathers and interprets information on the minor's offense and behavior in order to prepare an investigation report that assists the court in selecting a case disposition in the best interest of the community and the minor. Investigation requests are initiated by law enforcement agencies, schools, parents, and members of the community.

3. Juvenile Supervision	$44,937,000	$131,000	$23,276,000	$21,530,000	$3,312,000	$18,218,000	562.0

Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 206, 602, and 654.

Maintains regular juvenile supervision caseloads and operates specialized juvenile supervision programs such as Specialized Gang Supervision, School Crime Suppression, Gang Alternatives and Prevention.

4. Adult Supervision	$38,264,000	$577,000	$7,301,000	$30,386,000	$2,193,000	$28,193,000	423.0

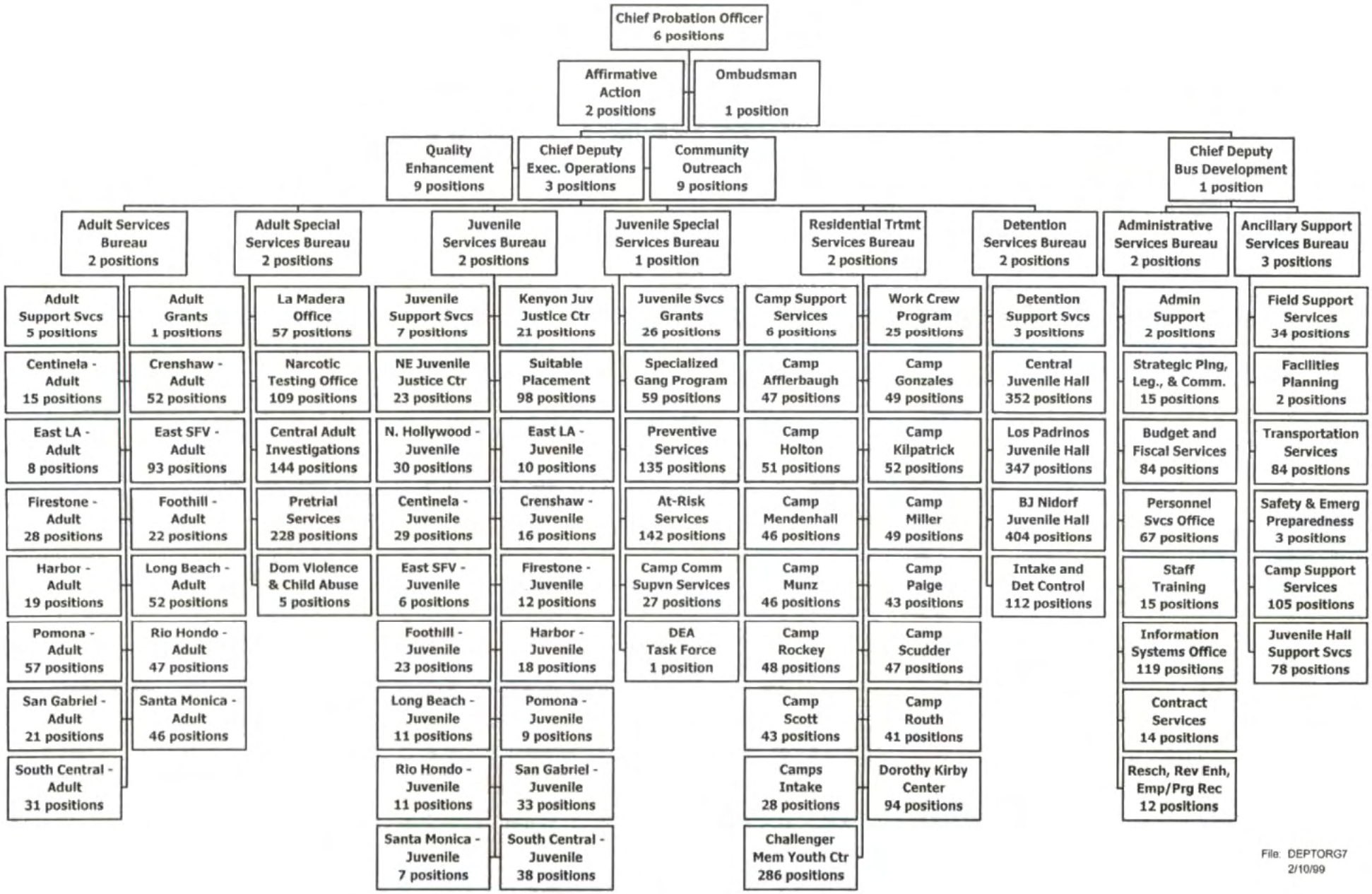
Mandated Program with Discretionary Service Level - Penal Code Sections 1202.7 and 1202.8.

Provides community supervision for convicted offenders referred for probation. Services include the collection of court-ordered fines and restitution and monitoring conditions of probation.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Adult Investigation	$28,066,000	$0	$3,435,000	$24,631,000	$2,307,000	$22,324,000	393.0
Mandated Program with Discretionary Service Level - Penal Code Section 1203.							
Prepares investigation reports to the Superior and Municipal Courts for the purpose of providing judicial officers with recommendations on the most appropriate sentencing option.							
6. Residential Treatment	$74,303,000	$2,392,000	$45,193,000	$26,718,000	$5,334,000	$21,384,000	1,003.0
Discretionary Program with Mandated Service Level.							
Operates 18 camps for juvenile wards and the Dorothy Kirby Center for disturbed wards.							
7. Pretrial Services	$14,680,000	$0	$584,000	$14,096,000	$1,203,000	$12,893,000	228.0
Non-mandated, discretionary program.							
Investigates and makes recommendations on applications for felony own recognizance and bail deviation requests.							
8. Care of Court Wards	$5,667,000	$0	$82,000	$5,585,000	$0	$5,585,000	0.0
Mandated Program with Discretionary Service Level.							
Provides funding for foster home care and day treatment services for minors ordered by the court into suitable placement.							
9. Juvenile Placement	$7,333,000	$655,000	$5,587,000	$1,091,000	$594,000	$497,000	98.0
Mandated Program with Discretionary Service Level.							
Places minors in appropriate placement facilities when so ordered by the court. Supervises minors with placement orders and monitors the effectiveness of the placement facilities program.							

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
10. Support Program	$30,915,000	$485,000	$2,196,000	$28,234,000	$2,306,000	$25,928,000	449.0
Non-mandated,dDiscretionary program.							
Provides support services not directly identified to programs. Includes planning, development and maintenance of information systems, facility operations, contracting, training, rent, utilities, and other miscellaneous services and supplies.							
11. Administration	$14,895,000	$98,000	$0	$14,797,000	$1,092,000	$13,705,000	217.0
Non-mandated,dDiscretionary program.							
Provides administrative support to the Department. Includes executive office, budget & fiscal, personnel, payroll, and procurement.							
Total	**$362,925,000**	**$4,701,000**	**$143,183,000**	**$215,041,000**	**$26,927,000**	**$188,114,000**	**4,732.0**

LOS ANGELES COUNTY PROBATION DEPARTMENT
RICHARD SHUMSKY, CHIEF PROBATION OFFICER
Total 1999-00 Budgeted Positions = 4,732



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PROVISIONAL FINANCING USES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 8,693,000	$ 8,693,000	$ 4,244,000	$ 4,244,000	$ -4,449,000
SERVICES & SUPPLIES		495,000	5,495,000	3,283,000	3,283,000	-2,212,000
OTHER CHARGES			15,000,000			-15,000,000
OTHER FINANCING USES		1,230,000	1,230,000	263,000	263,000	-967,000
GROSS TOTAL	$	$ 10,418,000	$ 30,418,000	$ 7,790,000	$ 7,790,000	$ -22,628,000
NET COUNTY COST	$	$ 10,418,000	$ 30,418,000	$ 7,790,000	$ 7,790,000	$ -22,628,000

1999-2000 Budget Message

This budget includes specific departmental expenditures which are provisional in nature. Pending resolution of the propriety of these expenditures, elements in this budget unit will not be utilized.

The 1999-2000 Proposed Budget reflects a total of $7.8 million, of which $4.5 million has been set aside for court-related support services, $3.0 million for a Year 2000 remediation contingency, and $0.3 million for a Fire-Lifeguard funding adjustment.

Court-Related Support Services $4,527,000

The Judicial Council has proposed 15 new judgeships for Los Angeles County, effective April 2000; however, legislative action is still pending. Should the Legislature approve and the Governor appoint 15 new judges as proposed, $4.5 million has been set aside for the following court-related support departments and judicial benefits that are a responsibility of the County:

District Attorney	$1,649,000
Alternate Public Defender	613,000
Probation	1,129,000
Public Defender	1,112,000
Trial Courts (judicial benefits)	24,000

Year 2000 Remediation Contingency $3,000,000

The County projects that the remediation, testing, and certification of all application systems, computer hardware, equipment with embedded chips and facilities will be completed by September 30, 1999. Nevertheless, a minimal amount of funding is provided in the event that any unforseen Year 2000 remediation efforts are necessary.

Fire District - Lifeguard Reimbursement $263,000

The Fire Department's cost accounting data indicates that another $0.3 million may be needed to augment the 1994-95 General Fund reimbursement for lifeguard expenses. Therefore, pending the final full-year review of the cost accounting data, $0.3 million has been set aside for this purpose.

PUBLIC DEFENDER
MICHAEL P. JUDGE, PUBLIC DEFENDER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 73,970,196	$ 83,702,000	$ 84,116,000	$ 93,587,000	$ 89,839,000	$ 5,723,000
SERVICES & SUPPLIES	8,594,074	9,112,000	9,171,000	11,741,000	10,817,000	1,646,000
OTHER CHARGES	1,479,850	1,284,000	1,284,000	1,057,000	1,057,000	-227,000
FIXED ASSETS-EQUIP	16,034	22,000	22,000	22,000	22,000	
GROSS TOTAL	$ 84,060,154	$ 94,120,000	$ 94,593,000	$ 106,407,000	$ 101,735,000	$ 7,142,000
LESS INTRAFD TRANSFER	118,037	100,000	100,000	454,000	454,000	354,000
NET TOTAL	$ 83,942,117	$ 94,020,000	$ 94,493,000	$ 105,953,000	$ 101,281,000	$ 6,788,000
REVENUE	2,041,673	2,690,000	3,104,000	4,049,000	4,049,000	945,000
NET COUNTY COST	$ 81,900,444	$ 91,330,000	$ 91,389,000	$ 101,904,000	$ 97,232,000	$ 5,843,000
BUDGETED POSITIONS	906.0	942.0	942.0	986.0	945.0	3.0
REVENUE DETAIL						
STATE-OTHER	$ 1,096,958	$ 1,425,000	$ 1,839,000	$ 2,833,000	$ 2,833,000	$ 994,000
STATE-REALIGNMENT REV	14,000	14,000	14,000	14,000	14,000	
COURT FEES & COSTS	557,630	600,000	600,000	600,000	600,000	
CHRGS FOR SVCS-OTHER	-295,000	295,000	295,000	236,000	236,000	-59,000
MISCELLANEOUS	373,085	356,000	356,000	366,000	366,000	10,000
OPERATING TRANSFER IN	295,000					
TOTAL	$ 2,041,673	$ 2,690,000	$ 3,104,000	$ 4,049,000	$ 4,049,000	$ 945,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

The Office of the Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior and Municipal Courts of Los Angeles County, as well as in State and Federal Appellate Courts. The Department also represents indigent persons in Mental Health, Conservatorships, and certain civil proceedings involving potential incarceration. The primary objective of the Department is to provide fully competent legal representation in a cost-effective manner.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $5.8 million increase, including 1) negotiated increases in salaries and employee benefits ($4.7 million); 2) a decrease in the amount of SB 90 revenue anticipated from the Sexually Violent Predator claiming process ($0.5 million); and 3) the first year of the five-year phased elimination of the operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund ($59,000). The Proposed Budget also reflects revenue-offset appropriation for the Alternative Sentencing Project and the Violent Offender Automated Advocacy Program ($1.5 million), and $0.4 million to implement a memorandum of understanding with the Probation Department for the Post Disposition Participation Program for juveniles, offset by intrafund transfer.

Multi-Year Budget Planning

The Department continues to seek additional grant funds to enhance Department programs, and maximize revenue generation through marketing, State claiming opportunities, and aggressive implementation of the Registration Fee Program which has been expanded to the Juvenile Courts. These efforts to generate additional revenue will enable the Department to increase the quality of services provided to indigent defendants now and in future years.

Critical Needs

Workload continues to be affected by changes in law, prosecutorial policies, law enforcement funding, and bench personnel and philosophies. The Department continues to request the restoration of critically needed support staff and services and supplies funding, Spanish interpreter staff, and additional administrative staff to address new personnel-related assignments. The Department requests supervisory staff for the new Airport Court, the augmentation of its automation program requirements, attorney staff to address the District Attorney-funded speciality units, and the impact of court consolidation/coordination efforts. The Department also requires additional management staff in Investigation and Division management areas, a grants coordinator, and a clerical support training coordinator.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total attorneys	594	599	613	613
Superior Court program cost	$44,000,000	$43,000,000	$46,000,000	$55,000,000
Municipal Court program cost	$30,000,000	$29,000,000	$33,000,000	$33,000,000
Juvenile Court program cost	$6,200,000	$6,100,000	$6,400,000	$6,800,000
Workload/Output				
Superior Court cases	77,070	68,516	66,221	63,926
Municipal Court cases	490,512	495,281	500,933	506,585
Juvenile cases	46,831	47,120	47,884	48,648
Efficiency				
Superior Court cost per case	$571	$628	(1)	(1)
Municipal Court cost per case	$61	$59	(1)	(1)
Juvenile Court cost per case	$132	$129	(1)	(1)

Objectives for 1999-2000

-- Contain cost per case through improvements in case handling methods and automation tools.

Explanatory Notes

(1) This data cannot be accurately calculated until the end of the fiscal year for which the calculation is being made, so that actual data and case counts can be allocated to the appropriate programs.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 1,498,000	$ 1,498,000	$ --	1.0

Alternative Sentencing Project/Violent Offender Advocacy Program: Reflects Federal Local Law Enforcement Block Grant revenue to fund two programs. The Alternative Sentencing Project ($603,000) will provide 1.0 Supervising Paralegal, 12 contract paralegals, and computer equipment to assist Deputy Public Defenders in securing information in violent offender cases at various court locations. The Violent Offender Advocacy Program ($895,000) will fund computer hardware and software to expedite preparation and processing of serious and complex violent crimes.

2.	$ 354,000	$ 354,000	$ --	4.0

Post Disposition Participation Program: Reflects the addition of 4.0 Psychiatric Social Worker IIs to implement a memorandum of understanding with the Probation Department for a project funded by Federal Temporary Assistance for Needy Families grant funds administered through the State Comprehensive Services to Youth Act to permit the Departments to engage in a collaborative effort centering on minors who are in post-disposition status and are in a residential treatment setting.

3.	$ (-504,000)	$ (-504,000)	$ --	(-6.0)

Sexually Violent Predator Program: Reflects a reduction in State SB 90 funds for the Sexually Violent Predator Program. This adjustment eliminates 7.0 Senior Paralegal positions and adds 1.0 Legal Office Support Assistant II to reflect current program requirements.

4.	$ 247,000	$ --	$ 247,000	3.0

Southwest District Court Coordination: Reflects the addition of 3.0 Deputy Public Defender IIs, the cost of which the Department is absorbing, due to the creation of "melded" courts handling both felony and misdemeanor matters.

5.	$ --	$ --	$ --	1.0

Administration: Reflects addition of 1.0 Head Departmental Personnel Technician for the risk management program in the Personnel/Payroll Division, offset by a net reduction in various employee benefits.

Other Changes				
1.	$ 4,739,000	$ --	$ 4,739,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 819,000	$ --	$ 819,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA earnings.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ 268,000	$ --	$ 268,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-247,000)	$ --	$ (-247,000)	--
	Other Salaries and Employee Benefits: Reflects a net increase in salary savings based on actual experience.			
5.	$ --	$ --	$ --	--
	Insurance Costs: Reflects an accounting adjustment to shift capital lease insurance costs of $185,000 from other charges to services and supplies.			
6.	$ (-42,000)	$ --	$ (-42,000)	--
	Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ 10,000	$ 10,000	$ --	--
	Miscellaneous Adjustment: Reflects an increase in overtime expenditures, offset by an increase in miscellaneous revenue.			
8.	$ --	$ (-59,000)	$ 59,000	--
	Eliminate CJFTCF Transfer to General Fund: Reflects the first year of the five-year phased elimination of the operating transfer from the Criminal Justice Facilities Temporary Construction Fund to the General Fund approved by the Board on June 29, 1998.			
Total	***$ 7,142,000***	***$ 1,299,000***	***$ 5,843,000***	***3.0***

PUBLIC DEFENDER

MICHAEL P. JUDGE, PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	63,810,710	63,397,000	67,405,449	3,594,739
Employee Benefits	20,305,290	20,305,000	22,433,551	2,128,261
Total Salaries and Employee Benefits	84,116,000	83,702,000	89,839,000	5,723,000
Services & Supplies				
Communications	1,161,000	1,628,136	1,606,758	445,758
Information Technology Services	0	866,353	547,608	547,608
Insurance	131,200	125,804	185,694	54,494
Maintenance-Bldgs & Improv	619,604	1,069,832	1,133,582	513,978
Maintenance-Equipment	770,162	15,717	65,000	(705,162)
Memberships	258,879	175,220	175,000	(83,879)
Miscellaneous Expense	3,255	471,331	0	(3,255)
Office Expense-Other	556,641	126,467	1,109,191	552,550
Office Expense-Postage	0	0	25,000	25,000
Office Expense-Stat & Forms	0	1,613	0	0
Professional & Spec Svcs	3,934,910	2,605,958	3,921,936	(12,974)
Rents & Leases-Bldg & Improv	484,285	397,550	391,339	(92,946)
Rents & Leases-Equipment	120,500	115,413	131,047	10,547
Special Departmental Expense	30,185	31,324	5,237	(24,948)
Telecommunications	0	400,693	388,155	388,155
Training	0	0	90,100	90,100
Trans & Travel-Auto Mileage	110,680	119,267	120,000	9,320
Trans & Travel-Traveling	20,275	33,034	38,000	17,725
Utilities	969,424	928,288	883,353	(86,071)
Total Services & Supplies	9,171,000	9,112,000	10,817,000	1,646,000
Other Charges				
Int-Other Long Term Debt	100,000	100,000	100,000	0
Judgments & Damages	99,000	99,000	99,064	64
A-87 Adjustment	0	0	(42,000)	(42,000)
Capital Lease Payments	1,085,000	1,085,000	899,936	(185,064)
Total Other Charges	1,284,000	1,284,000	1,057,000	(227,000)
Fixed Assets				
Equipment	22,000	22,000	22,000	0
Total Fixed Assets	22,000	22,000	22,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0

Public Defender (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***94,593,000***	***94,120,000***	***101,735,000***	***7,142,000***
Less: Intrafund Transfers	100,000	100,000	454,000	354,000
TOTAL NET REQUIREMENTS	94,493,000	94,020,000	101,281,000	6,788,000
REVENUES				
Revenue From Use of Money & Property	136,000	136,000	136,000	0
Intergovernmental Revenues:				
Federal	0	0	1,498,000	1,498,000
State	1,853,000	1,439,000	1,349,000	(504,000)
Charges For Services	895,000	895,000	836,000	(59,000)
Miscellaneous	220,000	220,000	230,000	10,000
TOTAL REVENUES	3,104,000	2,690,000	4,049,000	945,000
NET COUNTY COST	***91,389,000***	***91,330,000***	***97,232,000***	***5,843,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC DEFENDER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Superior Court	$55,483,000	$100,000	$1,498,000	$53,885,000	$8,325,000	$45,560,000	457.0

Mandated program with non-discretionary service level.

Felony representation is mandated by the Federal and State Constitutions and Penal Code Section 987.2. There is no diminished level of service which could be provided in lieu of fully competent Constitutionally compelled representation. This program is given our highest priority because of the seriousness of consequences to accused persons, including the death penalty. This demands the highest level of competency representation that is best provided by the Public Defender with vast accumulated experience in this area.

2. Mental Health	$3,598,000	$0	$1,335,000	$2,263,000	$0	$2,263,000	40.0

Mandated program with non-discretionary service level.

Representation for indigent mental health cases is required by the Federal and State Constitutions and Penal Code Section 987.2. There is no possibility of a reduced level of service since we must provide fully competent Constitutionally compelled service to each defendant. These cases are best handled in the Public Defender setting because there are few attorneys with the specialized experience necessary to handle these types of cases, including the Sexually Violent Predator cases. Many these cases will have been handled by the Public Defender at the time of the original proceedings, so Public Defenders would already have completed the preparation on the underlying portion of the cases.

3. Municipal Court	$33,573,000	$0	$836,000	$32,737,000	$0	$32,737,000	343.0

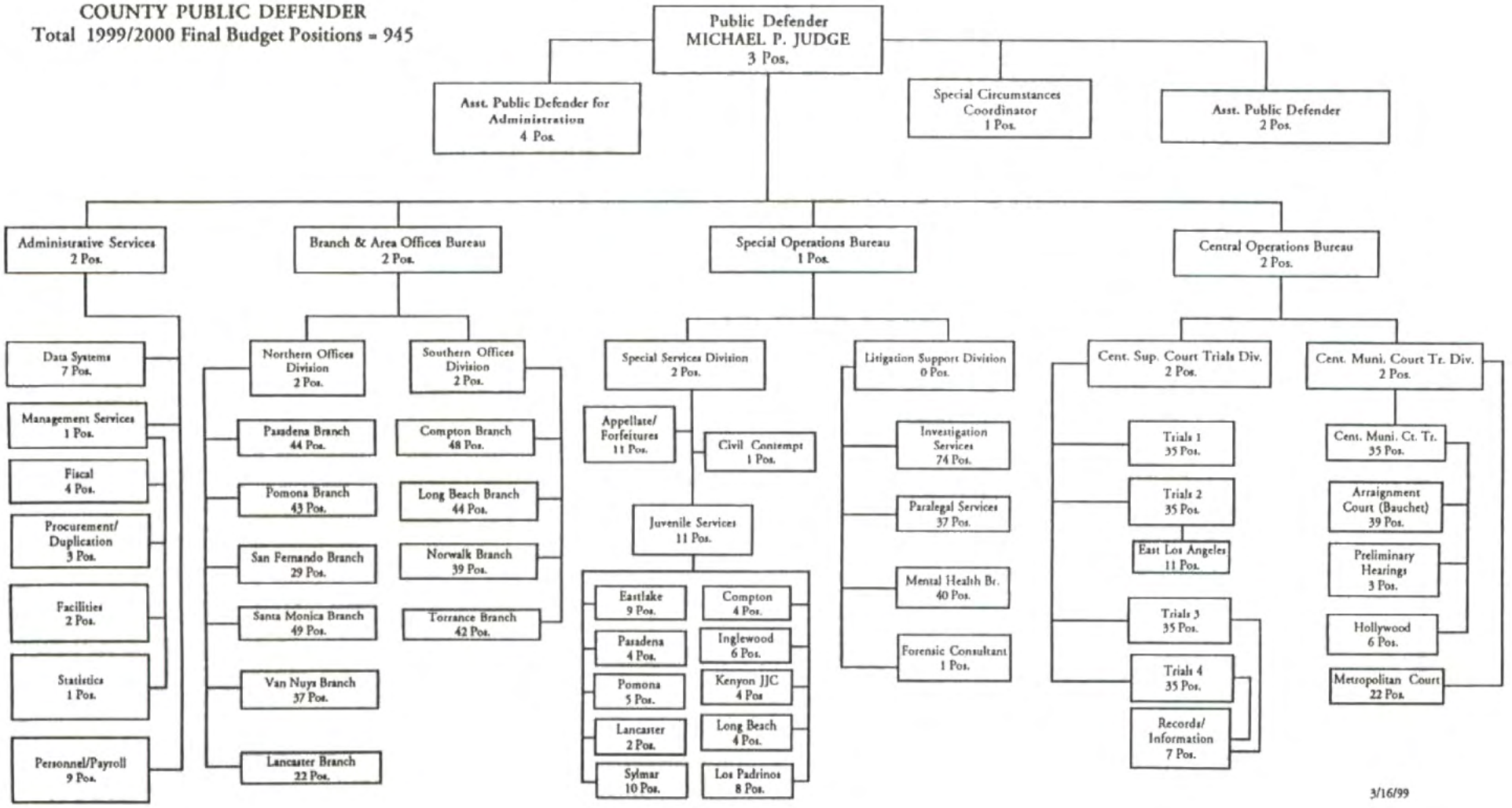
Mandated program with non-discretionary service level.

Misdemeanor representation is mandated by the Federal and State Constitutions and Penal Code Section 987.2. A reduced level of service is not possible because we must provide fully competent Constitutionally compelled representation to each accused person.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Juvenile	$6,842,000	$354,000	$40,000	$6,448,000	$0	$6,448,000	72.0
Mandated program with non-discretionary service level.							
Representation of indigent juveniles is mandated by the Federal and State Constitutions. A reduction in the level of services is precluded by the requirement to provide fully competent Constitutionally compelled representation in each case.							
5. Support	$633,000	$0	$60,000	$573,000	$0	$573,000	8.0
Non-mandated discretionary program.							
Provides support services that cannot be directly identified to programs. Includes data processing and facilities management services.							
6. Administration	$1,606,000	$0	$280,000	$1,326,000	$0	$1,326,000	25.0
Non-mandated discretionary program.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, grants management, legislative analysis, and claiming services.							
Total	**$101,735,000**	**$454,000**	**$4,049,000**	**$97,232,000**	**$8,325,000**	**$88,907,000**	**945.0**

LAW OFFICES LOS ANGELES COUNTY PUBLIC DEFENDER

Total 1999/2000 Final Budget Positions = 945



PUBLIC LIBRARY
SANDRA F. REUBEN, COUNTY LIBRARIAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	$ 35,065,763	$ 37,940,000	$ 37,684,000	$ 45,501,000	$ 42,088,000	$ 4,404,000
SERVICES & SUPPLIES	21,512,252	24,800,000	22,506,000	37,184,000	23,824,000	1,318,000
OTHER CHARGES	1,174,755	968,000	953,000	1,009,000	1,009,000	56,000
FIXED ASSETS-LAND				998,000	998,000	998,000
FIXED ASSETS-B & I	207,000	2,757,000	2,342,000	8,269,000	1,153,000	-1,189,000
TOT CAP PROJ	207,000	2,757,000	2,342,000	9,267,000	2,151,000	-191,000
FIXED ASSETS-EQUIP	196,460	230,000	130,000	815,000	220,000	90,000
TOT FIX ASSET	403,460	2,987,000	2,472,000	10,082,000	2,371,000	-101,000
OTHER FINANCING USES	12,073	142,000	13,000	60,000	60,000	47,000
APPR FOR CONTINGENCY			2,192,000			-2,192,000
GROSS TOTAL	$ 58,168,303	$ 66,837,000	$ 65,820,000	$ 93,836,000	$ 69,352,000	$ 3,532,000
DESIGNATIONS	1,240,000	1,039,000	1,039,000	707,000	707,000	-332,000
TOT FIN REQMTS	$ 59,408,303	$ 67,876,000	$ 66,859,000	$ 94,543,000	$ 70,059,000	$ 3,200,000
AVAIL FINANCE						
FUND BALANCE	$ 3,427,000	$ 6,138,000	$ 6,138,000	$ 2,869,000	$ 2,869,000	$ -3,269,000
CANCEL RES/DES	962,421	903,000	387,000	613,000	613,000	226,000
PROPERTY TAXES	28,739,890	29,807,000	28,223,000	31,342,000	31,342,000	3,119,000
VOTER APPRVD SPCL TAX	9,198,632	9,651,000	9,466,000	9,826,000	9,826,000	360,000
SPECIAL ASSESSMENT	214,272	150,000	200,000	150,000	150,000	-50,000
REVENUE	23,003,823	24,096,000	22,445,000	49,743,000	25,259,000	2,814,000
TOT AVAIL FIN	$ 65,546,038	$ 70,745,000	$ 66,859,000	$ 94,543,000	$ 70,059,000	$ 3,200,000
BUDGETED POSITIONS	839.0	823.0	823.0	927.8	839.8	16.8
REVENUE DETAIL						
TOTAL	$ 61,156,617	$ 63,704,000	$ 60,334,000	$ 91,061,000	$ 66,577,000	$ 6,243,000

Mission Statement

To meet the informational, educational, and recreational needs of a highly diverse public through a network of community-focused libraries, and to support lifelong learning and knowledge through self-education in a welcoming environment, utilizing current technology and expert staff.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects $3.2 million in additional appropriation, which maintains the existing levels of service for all County libraries while improving access to service from selected regional outlets. The Proposed Budget includes 16.8 additional positions to improve customer service at four regional facilities and 14 homework help centers, perform facility and technology equipment maintenance, and administer the developer fee-based capital program. This includes increased service hours at the Norwalk, Montebello, and West Covina Regional Libraries, assuring six-day, 50-hour per week service patterns at all regional outlets, and adds four hours of Sunday service at Carson Regional Library. The Proposed Budget also reflects funding for negotiated increases in salaries and employee benefits, building refurbishment, installation of additional computers to improve public service, developer fee-funded land acquisition, and plans for new libraries in the unincorporated high growth areas. The budget also includes a modest increase in funding for books and materials.

Multi-Year Budget Planning

The Public Library proposes to continue diversifying sources of revenue; modify operations to place resources where most needed; expand legal authority to charge Library user fees; obtain full State budget support from the Public Library Fund program, and implement the developer fee program for capital construction funding in unincorporated areas.

Critical Needs

Books and Materials: The 1999-2000 Proposed Budget provides $6.0 million for books and materials. This program requires an additional $4.5 million to provide adequate purchases of educational and informational materials to respond to customer requests.

Technology Infrastructure: The Public Library requires $8.8 million for the replacement, upgrade, and expansion of computer systems to provide enhanced public and staff access to various reference databases and the Internet, as well as replacement of obsolete book security systems and required data network equipment.

Service Hours: The Public Library requires $3.4 million to restore service hours and days to previous levels (five to seven days) at all service outlets to meet the patterns of usage in various communities.

Capital Needs: The Public Library needs $3.8 million to construct at least one new library each year to keep pace with the service needs in emerging higher growth areas of the County Library service area. In addition, the Public Library needs $3.1 million to refurbish existing buildings, meet current technology requirements, and comply with ADA access requirements.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Population/service area	3,370,340	3,397,460	3,425,000	3,472,000
Total budgeted positions	835.0	839.0	823.0	839.8
Number of volumes	6,707,525	6,214,482	6,630,000	7,053,000
Number of titles	650,291	641,615	670,000	700,000
Workload/Output				
Information units:				
Circulation	14,913,713	14,989,561	15,139,000	15,593,000
Reference Questions	3,016,618	3,179,125	3,409,000	3,662,000
Total	17,930,331	18,168,686	18,548,000	19,255,000
Efficiency				
Information units per staff	21,473	21,655	22,537	22,928
Effectiveness/Outcome				
Circulation per capita	4.42	4.41	4.42	4.49
Volumes per capita	1.99	1.83	1.94	2.03

Performance Measures (cont'd)

Objectives for 1999-2000

-- Increase by 2 percent the number of information units per staff within available budgeted positions.
-- Meet customer requests for information through use of various new technologies such as on-line access catalog through various databases.
-- Initiate a program of construction of new outlets in unincorporated communities using development impact revenues obtained from the developer fee program approved in October 1998.

Changes From 1998-99 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes			
1.	$ 1,959,000	$ 1,959,000	1.0

New Development Impact Fee-Financed Facilities: Reflects funding to acquire land and develop plans for four new libraries in high growth unincorporated areas of the north County, and the staffing necessary to plan and administer the developer fee program as adopted by the Board of Supervisors in October 1998.

2.	$ 1,011,000	$ 1,011,000	--

Facility Maintenance and Repair: Reflects increased cost of repairing and supporting existing facilities including cost increases by County departments providing services.

3.	$ 391,000	$ 391,000	10.8

Augmented Service Hours: Reflects an increase in staffing at four regional libraries to improve service to the public.

4.	$ 519,000	$ 519,000	--

Augmented Books and Materials: Reflects a 9 percent increase in the purchase of books and materials.

5.	$ 624,000	$ 624,000	1.0

Technology Systems Support: Reflects an increase in the cost of operations and maintenance of equipment, and the addition of 1.0 EDP Senior Program Analyst to support computers and communications systems.

6.	$ 206,000	$ 206,000	--

Homework Help Centers: Reflects additional hourly staffing to assist students with homework assignments at 14 County Library homework help centers.

7.	$ 159,000	$ 159,000	4.0

Administrative Support Staffing: Reflects 1.0 Accountant II, 1.0 Word Processor I, and 2.0 Intermediate Typist Clerks necessary to acquire services and materials, properly account for expenditures, and conduct an effective loss prevention program.

Changes From 1998-99 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Program Changes (cont'd)			
8.	$ (-1,276,000)	$ (-1,276,000)	--

Facility Expansion -- Marina del Rey: Reflects a reduction due to the anticipated award of a construction contract in 1998-99 for the expansion of the Marina del Rey Library.

Other Changes			
1.	$ 2,723,000	$ 2,723,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 568,000	$ 568,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the Library's reliance on LACERA excess earnings.

3.	$ (-107,000)	$ (-107,000)	--

Other Employee Benefits: Reflects a reduction in employee benefits to more accurately reflect the Department's experience.

4.	$ (-299,000)	$ (-299,000)	--

Service and Supplies: Reflects a decrease in funding for insurance, office supplies and equipment, and contract employees, partially offset by an increase in other charges to more accurately reflect the Department's experience.

5.	$ (-754,000)	$ (-754,000)	--

Air-Conditioning Replacement: Reflects a reduction in required funding due to the partial completion of air-conditioning systems replacement.

6.	$ (-426,000)	$ (- 426,000)	--

Designation for Capital Outlay: Reflects elimination of a reserve that was used primarily for the replacement of air-conditioning equipment in various libraries.

7.	$ 94,000	$ 94,000	--

Designation for West Hollywood: Reflects the carryover of unspent voter-approved special tax funds reserved for a replacement library facility.

8.	$ (-2,192,000)	$ (-2,192,000)	--

Appropriation for Contingency: Reflects elimination of contingency appropriation related to unanticipated fund balance used to finance service and operations in 1998-99.

Total	***$ 3,200,000***	***$ 3,200,000***	***16.8***

PUBLIC LIBRARY

SANDRA F. REUBEN, COUNTY LIBRARIAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	31,203,000	31,408,000	34,442,000	3,239,000
Employee Benefits	6,481,000	6,532,000	7,646,000	1,165,000
Total Salaries and Employee Benefits	37,684,000	37,940,000	42,088,000	4,404,000
Services & Supplies				
Admin & General	133,000	182,000	163,000	30,000
Communications	1,193,000	1,449,000	1,424,000	231,000
Computer Equipment-Non Capital	965,000	1,483,000	1,051,000	86,000
Computer Software	158,000	197,000	188,000	30,000
Household Expense	100,000	99,000	102,000	2,000
Information Technology Services	1,822,000	1,722,000	1,521,000	(301,000)
Insurance	511,000	307,000	232,000	(279,000)
Maintenance-Bldgs & Improv	3,226,000	3,511,000	4,082,000	856,000
Maintenance-Equipment	161,000	166,000	87,000	(74,000)
Memberships	21,000	21,000	21,000	0
Office Expense-Other	242,000	359,000	330,000	88,000
Office Expense-Postage	295,000	244,000	265,000	(30,000)
Office Expense-Stat & Forms	9,000	10,000	10,000	1,000
Professional & Spec Svcs	1,484,000	1,131,000	1,162,000	(322,000)
Rents & Leases-Bldg & Improv	647,000	679,000	703,000	56,000
Rents & Leases-Equipment	191,000	171,000	176,000	(15,000)
Special Departmental Expense	7,782,000	9,531,000	8,493,000	711,000
Telecommunications	345,000	379,000	585,000	240,000
Training	64,000	62,000	64,000	0
Trans & Travel-Auto Mileage	70,000	73,000	79,000	9,000
Trans & Travel-Auto Service	144,000	138,000	153,000	9,000
Trans & Travel-Other	356,000	378,000	390,000	34,000
Trans & Travel-Traveling	52,000	50,000	50,000	(2,000)
Utilities	2,535,000	2,458,000	2,493,000	(42,000)
Total Services & Supplies	22,506,000	24,800,000	23,824,000	1,318,000
Other Charges				
Judgments & Damages	33,000	0	33,000	0
Other Charges	56,000	18,000	56,000	0
Ret-Other Long Term Debt	184,000	245,000	0	(184,000)
Taxes & Assessments	0	1,000	1,000	1,000
LAC-CAL Lease Payments	206,000	230,000	260,000	54,000
Capital Lease Payments	474,000	474,000	659,000	185,000
Total Other Charges	953,000	968,000	1,009,000	56,000
Fixed Assets				
Equipment	130,000	230,000	220,000	90,000
Land	0	0	998,000	998,000
Bldgs & Improv	2,342,000	2,757,000	1,153,000	(1,189,000)
Total Fixed Assets	2,472,000	2,987,000	2,371,000	(101,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Other Financing Uses				
Operating Transfers Out	13,000	142,000	60,000	47,000
Other	0	0	0	0
Total Other Financing Uses	13,000	142,000	60,000	47,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	2,192,000	0	0	(2,192,000)
Reserves				
Designations	1,039,000	1,039,000	707,000	(332,000)
Total Reserves	1,039,000	1,039,000	707,000	(332,000)
TOTAL FINANCING REQUIREMENTS	***66,859,000***	***67,876,000***	***70,059,000***	***3,200,000***
AVAILABLE FINANCING:				
Fund Balance	6,138,000	6,138,000	2,869,000	(3,269,000)
Cancellation of Reserves/Designations	387,000	903,000	613,000	226,000
Revenues				
Property Taxes	28,223,000	29,807,000	31,342,000	3,119,000
Other Taxes	9,466,000	9,651,000	9,826,000	360,000
Revenue From Use of Money & Property	345,000	384,000	323,000	(22,000)
Intergovernmental Revenues:				
State	2,816,000	4,843,000	4,840,000	2,024,000
Other	763,000	793,000	813,000	50,000
Charges For Services	2,737,000	2,490,000	2,567,000	(170,000)
Miscellaneous	1,930,000	1,553,000	833,000	(1,097,000)
Other Financing Sources	14,054,000	14,183,000	16,033,000	1,979,000
Total Revenues	60,334,000	63,704,000	66,577,000	6,243,000
TOTAL AVAILABLE FINANCING	***66,859,000***	***70,745,000***	***70,059,000***	***3,200,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC LIBRARY

	Available Financing	Unavoidable, Financing Uses	Budgeted Positions
1. Incorporated City Service Area Program 2,500,000 residents; 51 cities	$46,399,000	$46,399,000	571.1
A. Public Services	*$25,284,000*	*$25,284,000*	*428.9*

Non-mandated, discretionary program.

Public Services program provides the direct public service to customers to meet their informational, educational, cultural, and recreation needs at 58 community and regional libraries, one institutional library, and through telephone and mail service from specialized central services. The Public Service program serves customer needs through circulation of books and materials,answering of reference questions, provision of meeting rooms, and specialized programs such as homework help centers, children's reading programs, public access to Internet and support to literacy tutoring. Program cost estimate for these outlets is adjusted for service to the unincorporated area resident users which is reported separately.

B. Library Materials	*$4,398,000*	*$4,398,000*	*0.0*

Non-mandated, discretionary program.

Library Materials program provides for the purchase and processing of books, periodicals, videotapes and other items for circulation to the public and for answering reference questions from customers.

C. Support Services - Facilities	*$10,554,000*	*$10,554,000*	*42.2*

Non-mandated, discretionary program.

Support Services-Facilities program provides for the general maintenance and expenses for the operation and support of 58 libraries including building maintenance and repair, grounds maintenance, custodial services, trash, disposal, utilities, lease payments, procurement and warehousing of supplies, delivery of books and supplies to libraries, and contracting for services from other county departments and private vendors.

	Available Financing	Unavoidable, Financing Uses	Budgeted Positions
D. Support Services - Information Systems	*$2,926,000*	*$2,926,000*	*54.4*

Non-mandated, discretionary program.

Information Systems program provides the management, operation, and support of computer systems including public access to library materials through the automated circulation and on-line public access catalog systems. This program also acquires, catalogs, processes, and distributes library materials for customer use at community libraries, and secures materials for public use not available in the public library through inter-library loans.

E. Administration	*$3,237,000*	*$3,237,000*	*45.6*

Non-mandated, discretionary program.

Administration program provides management direction through finance, budget, human resources, office automation, internal control, cost accounting, city relations, legislative monitoring, planning and other support services.

2. Unincorporated Area Service Program 972,000 residents (excluding Altadena)	$23,660,000	$23,660,000	268.7
A. Public Services	*$11,898,000*	*$11,898,000*	*201.9*

Non-mandated, discretionary program.

Public Services program provides the direct public service to customers to meet their informational, educational, cultural, and recreation needs at community and regional libraries, bookmobiles, and through telephone and mail service from specialized central services. There are 26 outlets located in unincorporated communities and three bookmobiles making stops in these communities. The Public Service program serves customer needs through circulation of books and materials, answering of reference questions, provision of meeting rooms, and specialized programs such as homework help centers, children's reading programs, public access to Internet and materials, answering of reference and support to literacy tutoring. Program costs reflect estimate of services to unincorporated area residents from 58 outlets located physically in cities in addition to those sites located in unincorporated communities.

B. Library Materials	*$2,070,000*	*$2,070,000*	*0.0*

Non-mandated, discretionary program.

Library Materials program provides for the purchase and processing of books, periodicals, videotapes and other items for circulation to the public and for answering reference questions from customers.

	Available Financing	Unavoidable, Financing Uses	Budgeted Positions
C. Support Services - Facilities	*$6,791,000*	*$6,791,000*	*19.8*

Non-mandated, discretionary program.

Support Services-Facilities program provides for the general maintenance and expenses for the operation and support of libraries and three bookmobiles including building maintenance and repair, grounds maintenance, custodial services, trash disposal, utilities, lease payments, procurement and warehousing of supplies, delivery of books and supplies to libraries, and contracting for services from other county departments and private vendors. It includes capital spending primarily financed by developer impact fees.

D. Support Services - Information Systems	*$1,377,000*	*$1,377,000*	*25.6*

Non-mandated, discretionary program.

Information Systems program provides the management, operations, and support of computer systems including public access to library materials through the automated circulation and on-line public access catalog systems. This program also acquires, catalogs, processes, and distributes library materials for customer use at community libraries, and secures materials for public use not available in the public library through interlibrary loans.

E. Administration	*$1,524,000*	*$1,524,000*	*21.4*

Non-mandated, discretionary program.

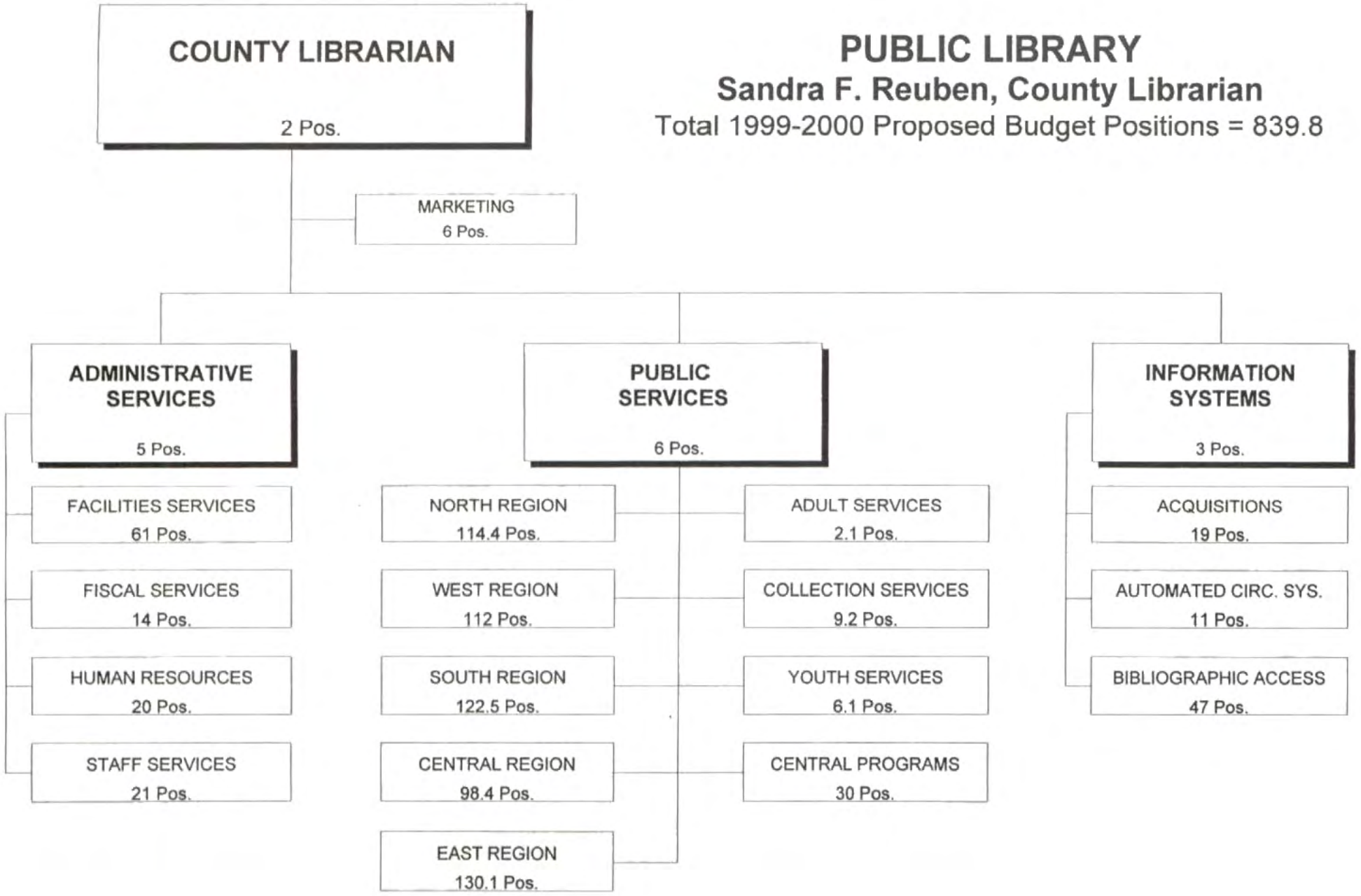
Administration program provides management direction through finance, budget, human resources, office automation, internal control, cost accounting, city relations, legislative monitoring, planning and other support services.

TOTAL	**$70,059,000**	**$70,059,000**	**839.8**

PUBLIC LIBRARY

Sandra F. Reuben, County Librarian

Total 1999-2000 Proposed Budget Positions = 839.8



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PUBLIC SOCIAL SERVICES
LYNN W. BAYER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 382,901,056	$ 438,612,000	$ 475,665,000	$ 590,935,000	$ 571,901,000	$ 96,236,000
SERVICES & SUPPLIES	172,813,865	432,470,000	867,952,000	905,353,000	905,170,000	37,218,000
OTHER CHARGES	1,849,301,672	1,751,247,000	1,706,997,000	1,638,021,000	1,638,204,000	-68,793,000
FIXED ASSETS-EQUIP	202,812	500,000	500,000	500,000	500,000	
OTHER FINANCING USES	234,409	178,000	178,000	143,000	143,000	-35,000
GROSS TOTAL	$ 2,405,453,814	$ 2,623,007,000	$ 3,051,292,000	$ 3,134,952,000	$ 3,115,918,000	$ 64,626,000
LESS INTRAFD TRANSFER	2,859,221	1,308,000	1,308,000	2,455,000	2,455,000	1,147,000
NET TOTAL	$ 2,402,594,593	$ 2,621,699,000	$ 3,049,984,000	$ 3,132,497,000	$ 3,113,463,000	$ 63,479,000
REVENUE	2,009,261,108	2,248,251,000	2,673,627,000	2,773,171,000	2,772,510,000	98,883,000
NET COUNTY COST	$ 393,333,485	$ 373,448,000	$ 376,357,000	$ 359,326,000	$ 340,953,000	$ -35,404,000
BUDGETED POSITIONS	10,185.0	11,194.0	11,194.0	13,853.0	12,812.0	1,618.0
REVENUE DETAIL						
ROYALTIES	$ 21,221	$	$	$	$	$
ST-PUB ASSIST-ADMIN	303,082,705	749,679,000	1,142,464,000	1,307,592,000	1,265,823,000	123,359,000
ST AID-PUB ASST PROG	564,044,258	657,079,000	652,515,000	623,784,000	623,784,000	-28,731,000
STATE-OTHER	1,426,710					
STATE-REALIGNMENT REV	18,581,120	34,449,000	34,449,000	34,449,000	52,149,000	17,700,000
FEDERAL-PUB ASST-ADM	217,878,712	95,020,000	137,870,000	132,225,000	155,640,000	17,770,000
FED AID-PUB ASST PROG	877,840,814	687,016,000	682,533,000	651,617,000	651,617,000	-30,916,000
FEDERAL-OTHER	15,888,789	13,303,000	11,672,000	11,436,000	11,436,000	-236,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
CHRGS FOR SVCS-OTHER	132,313					
WELFARE REPAYMENTS	4,793,195	2,767,000	3,064,000	2,586,000	2,586,000	-478,000
MISCELLANEOUS	2,571,271	5,938,000	6,060,000	6,482,000	6,475,000	415,000
TOTAL	$ 2,009,261,108	$ 2,248,251,000	$ 2,673,627,000	$ 2,773,171,000	$ 2,772,510,000	$ 98,883,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 382,901,056	$ 438,612,000	$ 475,665,000	$ 590,935,000	$ 571,901,000	$ 96,236,000
SERVICES & SUPPLIES	172,813,865	432,470,000	867,952,000	905,353,000	905,170,000	37,218,000
OTHER CHARGES	20,502,804	66,758,000	16,758,000	51,647,000	51,830,000	35,072,000
FIXED ASSETS-EQUIP	202,812	500,000	500,000	500,000	500,000	
OTHER FINANCING USES	234,409	178,000	178,000	143,000	143,000	-35,000
GROSS TOTAL	$ 576,654,946	$ 938,518,000	$ 1,361,053,000	$ 1,548,578,000	$ 1,529,544,000	$ 168,491,000
LESS INTRAFD TRANSFER	2,372,679	1,308,000	1,308,000	2,455,000	2,455,000	1,147,000
NET TOTAL	$ 574,282,267	$ 937,210,000	$ 1,359,745,000	$ 1,546,123,000	$ 1,527,089,000	$ 167,344,000
REVENUE	500,265,862	848,222,000	1,283,857,000	1,444,018,000	1,425,657,000	141,800,000
NET COUNTY COST	$ 74,016,405	$ 88,988,000	$ 75,888,000	$ 102,105,000	$ 101,432,000	$ 25,544,000
BUDGETED POSITIONS	10,185.0	11,194.0	11,194.0	13,853.0	12,812.0	1,618.0
REVENUE DETAIL						
ROYALTIES	$ 21,221	$	$	$	$	$
ST-PUB ASSIST-ADMIN	297,195,902	749,679,000	1,142,464,000	1,307,592,000	1,265,823,000	123,359,000
STATE-OTHER	1,370,138					
FEDERAL-PUB ASST-ADM	201,109,527	95,020,000	137,870,000	132,225,000	155,640,000	17,770,000
FED AID-PUB ASST PROG	18,169					
CHRGS FOR SVCS-OTHER	132,313					
WELFARE REPAYMENTS	13,950					
MISCELLANEOUS	404,642	3,523,000	3,523,000	4,201,000	4,194,000	671,000
TOTAL	$ 500,265,862	$ 848,222,000	$ 1,283,857,000	$ 1,444,018,000	$ 1,425,657,000	$ 141,800,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

To provide individuals and families in need with effective services which both alleviate hardship and promote personal responsibility and economic independence; to focus on positive outcomes, quality, innovation, and leadership; and to maintain a high standard of excellence departmentwide.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $168.5 million in total funding, including an additional 1,618.0 positions. This includes revenue-offset funding of $53.1 million and 931.0 positions which will address a projected 25.3 percent caseload increase in the Medi-Cal Program, primarily due to the Department's efforts to meet the Board-adopted goal of enrolling 100,000 children in Medi-Cal by September 1999. The Proposed Budget also includes $10.2 million and 144.0 positions to meet increased workload demands associated with a projected 5.4 percent caseload increase in the In-Home Supportive Services (IHSS) Program and $31.3 million and 40.0 additional positions for the General Relief Opportunities for Work (GROW) Program. A total of 382.0 positions and $15.1 million in funding are included to support line operations, expansion of automation projects, and staff training. Funding is also included for a total of 121.0 additional positions in the State-funded Cash Assistance Program for Immigrants, the Special Circumstances Program, the Non-Assistance Food Stamp Program, Supplemental Security Income (SSI) Advocacy Program, and the Welfare-to-Work/Greater Avenues for Independence (GAIN) Program.

The Proposed Budget reflects an increase of $25.5 million in net County cost (NCC) largely attributable to the implementation of the GROW program approved by the Board of Supervisors, effective February 1, 1999 and the loss of State and Federal funding due to required adjustments in prior year Countywide Cost Allocation Plan (A-87) claims. The additional NCC required for the GROW program is fully offset by savings in the General Relief Assistance Budget.

Multi-Year Budget Planning

Over the next few years, the Department will continue to re-engineer its operations to enhance productivity and efficiency. The Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) System will automate administration of welfare programs in Los Angeles County. This change in the flow of information will expedite the processing of clients through welfare offices and reduce benefit payment errors. Furthermore, with the implementation of welfare reform, the Department will continue to transform the way it does business.

Critical Needs

The implementation of LEADER, along with California Work Opportunity to Kids (CalWORKs and office automation, will require substantial modifications to existing facilities. The Department needs to complete such alterations to create an environment that maximizes the benefits of fully automating welfare operations.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input (1)				
Total number of intake Eligibility Workers (EWs), CalWORKs, Medical Assistance Only (MAO), General Relief (GR)	926	723	768	1,041
Total number of approved EWs (CalWORKs, MAO, GR)	2,585	3,139	3,108	3,543
Total number of IHSS workers	296	313	318	373
Total number of Welfare-to-Work/GAIN workers	256	437	736	725

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Workload/Output				
Intake (monthly average)				
CalWORKs applications	11,774	10,973	10,882	10,930
MAO applications	27,994	30,025	32,476	40,574
GR applications	13,204	11,513	9,810	8,886
IHSS applications	2,914	3,080	3,641	4,008
CalWORKs registrants appearing for appraisal	9,067	11,334	16,259	12,872
Approved/aided (monthly average)				
CalWORKs cases aided	294,503	260,132	236,683	214,634
MAO cases approved	319,534	313,637	337,930	423,540
GR cases aided	86,553	79,176	61,780	59,592
IHSS cases approved	79,869	83,612	88,185	92,912
Welfare-to-Work/GAIN participants	38,428	43,413	83,623	68,758
Efficiency				
Combined CalWORKs/MAO/GR applications per EW	57	73	69	58
Combined CalWORKs/MAO/GR cases aided per EW	271	208	205	197
IHSS cases aided per worker	269	267	277	249
Job placements per GAIN worker	12.2	9.7	9.7	12.5
Effectiveness/Outcome				
Intake (monthly average)				
Percent of CalWORKs applications processed in 45 days	99.9	99.9	99.9	99.9
Percent of MAO applications processed in 45 days	99.6	99.4	99.4	99.4
Percent of GR applications processed in 30 days	97.0	96.2	97.0	97.0
Percent of IHSS applications processed in 30 days	98.4	99.2	99.2	99.2
Effectiveness/Outcome (cont'd)				
Approved (monthly average)				
Percent of CalWORKs reassessments completed on time	99.9	99.9	99.9	99.9
Percent of MAO reassessments completed on time	99.6	99.4	99.4	99.4
Percent of GR reassessments completed on time	97.0	96.2	97.0	97.0
Percent of IHSS reassessments completed on time	98.4	99.2	99.2	99.2
CalWORKs approved caseload error rate	6.3	6.3	6.0	5.7
Medi-Cal approved caseload error rate	2.5	3.0	2.9	2.5
Welfare-to-Work/GAIN percent of participants placed in employment each month	9.2	8.5	8.5	9.5

Performance Measures (cont'd)

Objectives for 1999-2000

-- Increase job placements per GAIN worker by 2.8
-- Decrease the Medi-Cal approved caseload error rate to 2.5
-- Decrease the CalWORKs approved caseload error rate to 5.7
-- Develop new partnerships with the community
-- Expand staff training
-- Continue refurbishment of welfare offices

Explanatory Notes

(1) Reflects average full-time equivalents.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 31,308,000	$ 12,954,000	$ 18,354,000	40.0

GROW: Reflects full-year funding for the GROW program as approved by the Board of Supervisors on December 15, 1998.

2.	$ 53,112,000	$ 53,112,000	$ --	931.0

Medi-Cal: Reflects funding for staffing associated with a projected 25.3 percent caseload increase due primarily to the continuation of the Board-approved goal of enrolling 100,000 children by September 1999, as well as changes in State law expanding the number of clients eligible for this program.

3.	$ 23,690,000	$ 23,690,000	$ --	--

CalWORKs Program: Reflects a net increase in CalWORKs funding for Welfare-to-Work (WtW) services, including allocation of State matching funds for the Federal WtW block grant, Performance Incentives funding, and rollover CalWORKs and Performance Incentives funding.

4.	$ 8,145,000	$ 8,145,000	$ --	8.0

Cash Assistance Program for Immigrants: Reflects funding for the new State-mandated Cash Assistance Program for Immigrants which was implemented November 1, 1998.

5.	$ 1,798,000	$ 1,798,000	$ --	19.0

Special Circumstances: Reflects funding for the Special Circumstances program that was reinstated as of July 1, 1998 by the 1998-99 State Budget Act.

6.	$ 10,190,000	$ 8,584,000	$ 1,606,000	144.0

IHSS: Reflects funding for a projected 5.4 percent caseload increase in the IHSS program.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
7.	$ 1,866,000	$ 1,866,000	$ --	51.0

Non-Assistance Food Stamps: Reflects funding for additional staff to support a projected 15.9 percent growth in the Non-Assistance Food Stamp caseload.

8.	$ 1,273,000	$ 1,273,000	$ --	31.0

WtW/GAIN: Reflects funding for staff to make home calls to WtW/GAIN participants who incur sanctions for non-cooperation with WtW/GAIN activities and other designated specialized caseloads.

9.	$ 581,000	$ 407,000	$ 174,000	12.0

SSI Advocacy: Reflects funding for additional staff to support an estimated 2.9 percent caseload increase.

10.	$ 15,054,000	$ 14,152,000	$ 902,000	382.0

Administrative and Technical Support: Reflects funding for additional critical positions to 1) support expansion of automation and staff training in district offices, as well as 2) support line operations and centralize a portion of the Department's contract management activities.

Other Changes				
1.	$ 23,460,000	$ 21,878,000	$ 1,582,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 3,791,000	$ 2,835,000	$ 956,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 1,846,000	$ 1,618,000	$ 228,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ (-11,000)	$ (-5,778,000)	$ 5,767,000	--

Countywide Cost Allocation Plan: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines, and reduced State and Federal funding due to necessary adjustment in prior year claims.

5.	$ --	$ 2,574,000	$ (-2,574,000)	--

Adult Protective Services: Reflects increased State and Federal revenue associated with State funding augmentation and establishment of a County maintenance of effort level.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6	$ 6,403,000	$ 5,172,000	$ 1,231,000	--
	LEADER: Reflects increases in contract costs to modify and expand programming due to welfare reform changes.			
7.	$ (-14,015,000)	$ (-11,333,000)	$ (-2,682,000)	--
	Revenue Maximization: Reflects net impact of reconfiguration of line operations staffing to maximize available revenue.			
Total	***$ 168,491,000***	***$ 142,947,000***	***$ 25,544,000***	***1,618.0***

PUBLIC SOCIAL SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 1,828,798,868	$ 1,684,489,000	$ 1,690,239,000	$ 1,586,374,000	$ 1,586,374,000	$ -103,865,000
LESS INTRAFD TRANSFER	486,542					
NET TOTAL	$ 1,828,312,326	$ 1,684,489,000	$ 1,690,239,000	$ 1,586,374,000	$ 1,586,374,000	$ -103,865,000
REVENUE	1,508,995,246	1,400,029,000	1,389,770,000	1,329,153,000	1,346,853,000	-42,917,000
NET COUNTY COST	$ 319,317,080	$ 284,460,000	$ 300,469,000	$ 257,221,000	$ 239,521,000	$ -60,948,000
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 5,886,803	$	$	$	$	$
ST AID-PUB ASST PROG	564,044,258	657,079,000	652,515,000	623,784,000	623,784,000	-28,731,000
STATE-OTHER	56,572					
STATE-REALIGNMENT REV	18,581,120	34,449,000	34,449,000	34,449,000	52,149,000	17,700,000
FEDERAL-PUB ASST-ADM	16,769,185					
FED AID-PUB ASST PROG	877,822,645	687,016,000	682,533,000	651,617,000	651,617,000	-30,916,000
FEDERAL-OTHER	15,888,789	13,303,000	11,672,000	11,436,000	11,436,000	-236,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
WELFARE REPAYMENTS	4,779,245	2,767,000	3,064,000	2,586,000	2,586,000	-478,000
MISCELLANEOUS	2,166,629	2,415,000	2,537,000	2,281,000	2,281,000	-256,000
TOTAL	$ 1,508,995,246	$ 1,400,029,000	$ 1,389,770,000	$ 1,329,153,000	$ 1,346,853,000	$ -42,917,000

1999-2000 Budget Message

The Public Social Services - Assistance budget funds public assistance and social services programs mandated by the Federal, State and County governments. These programs include: California Work Opportunity and Responsibility to Kids (CalWORKs); Indigent Aid (General Relief - GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); and the Special Circumstances Program.

The 1999-2000 Proposed Budget reflects gross welfare expenditure reductions of nearly $104 million and net County cost reductions of almost $61 million, due to the Department's trend analysis projections which indicate a decline in caseloads, with the exception of IHSS which projects an increase of approximately 5.4 percent from the 1998-99 budgeted caseload.

- IHSS: An additional $12.4 million due to caseload growth combined with an increase in average hours per case and program administrative costs, such as workers' compensation and payroll taxes, offset by increased Realignment Sales Tax revenue.

- GR: Total savings of $54 million, including $30 million relating to final payment for the *Gardner* settlement, $6.5 million from caseload reductions, and $17.9 million from continuation of the current GR Mandate Relief grant level of $221. A portion of these savings will offset increased administrative costs associated with implementation of the General Relief Opportunities for Work (GROW) Program, effective February 1, 1999.

- CalWORKs: Projected net County cost savings of $1.6 million including $3.1 million in savings due to continued caseload decreases, partially offset by $1.5 million in increased costs from restoration of grant reductions and statutorily required cost of living adjustments (COLAs).

The Proposed Budget also reflects funding for the Special Circumstances Program which was reinstated when State funding was included in the 1998-99 Budget Act, approved in August 1998. This program, which provides non-recurring special needs cash grants to aged, blind and disabled recipients of IHSS and/or Supplemental Security Income/State Supplemental Payment benefits, was last operational in 1992.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-6,512,000)	$ --	$ (-6,512,000)	--
	General Relief: Reflects estimated savings due to caseload reductions of 3.5 percent, primarily associated with implementation of the GR Employment Services Program.			
2.	$ (-17,945,000)	$ --	$ (-17,945,000)	--
	General Relief: Reflects the transfer of funding to the Administration budget to finance the mandatory GR Employment Services Program, which, in addition to the "6+3" month time limit for employable recipients, the Board approved on December 15, 1998. This action was taken to maintain the monthly $221 mandate relief grant level which was due to expire on March 1, 1999.			
3.	$ 1,728,000	$ 1,728,000	$ --	--
	Special Circumstances: Reflects reinstatement of State funding for the Special Circumstances Program included in the State budget approved in August 1998.			
Other Changes				
1.	$ (-30,000,000)	$ --	$ (-30,000,000)	--
	General Relief: Reflects deletion due to final payment of the *Gardner* lawsuit settlement in 1998-99.			
2.	$ --	$ (-368,000)	$ 368,000	--
	General Relief: Reflects decreased Interim Assistance Program (IAP) payments due to accelerated processing of IAP approvals and decreased welfare repayments and outlawed warrants based on current trends.			
3.	$ (-138,479,000)	$ (-135,013,000)	$ (-3,466,000)	--
	CalWORKs: Reflects savings primarily from continuing caseload declines.			
4.	$ 46,544,000	$ 45,378,000	$ 1,166,000	--
	CalWORKs: Reflects full-year impact of increased assistance costs due to the November 1, 1998 restoration of the 4.9 percent Maximum Aid Payment grant reduction implemented on January 1, 1997, and reinstatement of a statutorily required COLA of 2.84 percent.			
5.	$ 28,198,000	$ 27,493,000	$ 705,000	--
	CalWORKs: Reflects increased assistance costs due to the statutorily required COLA of 2.08 percent effective July 1, 1999.			
6.	$ 5,139,000	$ --	$ 5,139,000	--
	In-Home Supportive Services: Reflects a 5.4 percent increase in the approved caseload based on current trends.			

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
7.	$ 1,039,000	$ --	$ 1,039,000	--
	In-Home Supportive Services: Reflects an increase in the ratio between paid and approved cases based on current trends.			
8.	$ 790,000	$ --	$ 790,000	--
	In-Home Supportive Services: Reflects adjustments relating to increased payroll taxes and other program costs. Also reflects an increase in workers' compensation costs and Case Management Information and Payroll System charges based on State estimates adjusted for caseload growth.			
9.	$ 5,875,000	$ --	$ 5,875,000	--
	In-Home Supportive Services: Reflects increased provider hours per paid case based on current trends.			
10.	$ (-187,000)	$ --	$ (-187,000)	--
	In-Home Supportive Services: Reflects savings due to a higher percentage of Personal Care Services Program (PCSP) cases, where there is a Federal share of cost and associated reduction in net County cost.			
11.	$ (-220,000)	$ --	$ (-220,000)	--
	In-Home Supportive Services: Reflects savings due to an increase in the Federal Medical Assistance Percentage from 51.55 percent to 51.67 percent, increasing the Federal share of cost for PCSP cases, effective October 1, 1999.			
12.	$ --	$ 17,700,000	$ (-17,700,000)	--
	Realignment Sales Tax: Reflects a projected increase in Realignment Sales Tax revenue.			
13.	$ 165,000	$ 165,000	$ --	--
	Refugee Resettlement Program: Reflects increased costs, fully offset by revenue, due to restoration of the 4.9 percent grant reduction and statutorily required COLA effective November 1, 1998 and July 1,1999.			
Total	***$ (-103,865,000)***	***$ (-42,917,000)***	***$ (-60,948,000)***	***0.0***

PSS-CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 1,507,492,818	$ 1,381,658,000	$ 1,373,781,000	$ 1,310,044,000	$ 1,310,044,000	$ -63,737,000
LESS INTRAFD TRANSFER	486,542					
NET TOTAL	$ 1,507,006,276	$ 1,381,658,000	$ 1,373,781,000	$ 1,310,044,000	$ 1,310,044,000	$ -63,737,000
REVENUE	1,469,979,326	1,347,118,000	1,339,434,000	1,277,292,000	1,277,292,000	-62,142,000
NET COUNTY COST	$ 37,026,950	$ 34,540,000	$ 34,347,000	$ 32,752,000	$ 32,752,000	$ -1,595,000
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 5,886,803	$	$	$	$	$
ST AID-PUB ASST PROG	564,044,258	656,215,000	652,515,000	622,056,000	622,056,000	-30,459,000
FEDERAL-PUB ASST-ADM	16,769,185					
FED AID-PUB ASST PROG	876,830,926	686,140,000	681,804,000	650,723,000	650,723,000	-31,081,000
WELFARE REPAYMENTS	4,459,444	2,500,000	2,758,000	2,370,000	2,370,000	-388,000
MISCELLANEOUS	1,988,710	2,263,000	2,357,000	2,143,000	2,143,000	-214,000
TOTAL	$ 1,469,979,326	$ 1,347,118,000	$ 1,339,434,000	$ 1,277,292,000	$ 1,277,292,000	$ -62,142,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: AID PROGRAMS

PSS-INDIGENT AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 230,852,103	$ 199,018,000	$ 216,106,000	$ 161,649,000	$ 161,649,000	$ -54,457,000
REVENUE	19,370,307	16,722,000	15,158,000	14,790,000	14,790,000	-368,000
NET COUNTY COST	$ 211,481,796	$ 182,296,000	$ 200,948,000	$ 146,859,000	$ 146,859,000	$ -54,089,000
REVENUE DETAIL						
FEDERAL-OTHER	$ 15,888,789	$ 13,303,000	$ 11,672,000	$ 11,436,000	$ 11,436,000	$ -236,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
WELFARE REPAYMENTS	303,599	267,000	306,000	216,000	216,000	-90,000
MISCELLANEOUS	177,919	152,000	180,000	138,000	138,000	-42,000
TOTAL	$ 19,370,307	$ 16,722,000	$ 15,158,000	$ 14,790,000	$ 14,790,000	$ -368,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: GENERAL RELIEF

PSS-IN HOME SUPPORTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 89,448,000	$ 102,073,000	$ 99,623,000	$ 112,059,000	$ 112,059,000	$ 12,436,000
REVENUE	18,653,717	34,449,000	34,449,000	34,449,000	52,149,000	17,700,000
NET COUNTY COST	$ 70,794,283	$ 67,624,000	$ 65,174,000	$ 77,610,000	$ 59,910,000	$ -5,264,000
REVENUE DETAIL						
STATE-OTHER	$ 56,572	$	$	$	$	$
STATE-REALIGNMENT REV	18,581,120	34,449,000	34,449,000	34,449,000	52,149,000	17,700,000
WELFARE REPAYMENTS	16,025					
TOTAL	$ 18,653,717	$ 34,449,000	$ 34,449,000	$ 34,449,000	$ 52,149,000	$ 17,700,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: AID PROGRAMS

PSS-REFUGEE RESETTLEMENT PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 1,005,947	$ 876,000	$ 729,000	$ 894,000	$ 894,000	$ 165,000
REVENUE	991,896	876,000	729,000	894,000	894,000	165,000
NET COUNTY COST	$ 14,051	$	$	$	$	$
REVENUE DETAIL						
FED AID-PUB ASST PROG	$ 991,719	$ 876,000	$ 729,000	$ 894,000	$ 894,000	$ 165,000
WELFARE REPAYMENTS	177					
TOTAL	$ 991,896	$ 876,000	$ 729,000	$ 894,000	$ 894,000	$ 165,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: AID PROGRAMS

PSS-SPECIAL CIRCUMSTANCES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$	$ 864,000	$	$ 1,728,000	$ 1,728,000	$ 1,728,000
REVENUE		864,000		1,728,000	1,728,000	1,728,000
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
ST AID-PUB ASST PROG	$	$ 864,000	$	$ 1,728,000	$ 1,728,000	$ 1,728,000
TOTAL	$	$ 864,000	$	$ 1,728,000	$ 1,728,000	$ 1,728,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: AID PROGRAMS

PUBLIC SOCIAL SERVICES

LYNN W. BAYER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	364,562,000	315,465,000	432,641,000	68,079,000
Employee Benefits	111,103,000	123,147,000	139,260,000	28,157,000
Total Salaries and Employee Benefits	475,665,000	438,612,000	571,901,000	96,236,000
Services & Supplies				
Admin & General	192,000	0	164,000	(28,000)
Communications	9,918,000	9,429,000	12,161,000	2,243,000
Computer Equipment-Non Capital	8,412,000	7,609,000	8,412,000	0
Computer Software	1,156,000	528,000	1,156,000	0
Information Technology Services	693,000	2,410,000	1,266,000	573,000
Insurance	523,000	480,000	523,000	0
Maintenance-Bldgs & Improv	12,605,000	11,421,000	18,330,000	5,725,000
Maintenance-Equipment	7,000	7,000	7,000	0
Memberships	55,000	39,000	55,000	0
Office Expense-Other	6,301,000	6,034,000	6,305,000	4,000
Office Expense-Postage	9,126,000	5,997,000	8,323,000	(803,000)
Office Expense-Stat & Forms	6,309,000	7,109,000	6,397,000	88,000
Professional & Spec Svcs	763,912,000	345,862,000	793,553,000	29,641,000
Rents & Leases-Bldg & Improv	19,324,000	16,574,000	20,350,000	1,026,000
Rents & Leases-Equipment	1,149,000	1,159,000	1,550,000	401,000
Special Departmental Expense	13,777,000	7,188,000	13,915,000	138,000
Telecommunications	2,171,000	1,260,000	2,171,000	0
Training	6,165,000	3,852,000	4,375,000	(1,790,000)
Trans & Travel-Auto Mileage	847,000	854,000	847,000	0
Trans & Travel-Other	8,000	7,000	8,000	0
Trans & Travel-Traveling	264,000	179,000	264,000	0
Transmission & Dist	5,038,000	4,472,000	5,038,000	0
Total Services & Supplies	867,952,000	432,470,000	905,170,000	37,218,000
Other Charges				
Judgments & Damages	185,000	185,000	185,000	0
Other Charges	93,000	93,000	93,000	0
Ret-Other Long Term Debt	2,495,000	2,495,000	2,678,000	183,000
Support & Care of Persons	13,983,000	63,983,000	48,872,000	34,889,000
Taxes & Assessments	2,000	2,000	2,000	0
Total Other Charges	16,758,000	66,758,000	51,830,000	35,072,000
Fixed Assets				
Equipment	500,000	500,000	500,000	0
Total Fixed Assets	500,000	500,000	500,000	0
Other Financing Uses				
Operating Transfers Out	178,000	178,000	143,000	(35,000)
Total Other Financing Uses	178,000	178,000	143,000	(35,000)

Public Social Services (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,361,053,000***	***938,518,000***	***1,529,544,000***	***168,491,000***
Less: Intrafund Transfers	1,308,000	1,308,000	2,455,000	1,147,000
TOTAL NET REQUIREMENTS	1,359,745,000	937,210,000	1,527,089,000	167,344,000
REVENUES				
Intergovernmental Revenues:				
Federal	137,870,000	95,020,000	155,640,000	17,770,000
State	1,142,464,000	749,679,000	1,265,823,000	123,359,000
Other	0	0	0	0
Miscellaneous	3,523,000	3,523,000	4,194,000	671,000
TOTAL REVENUES	1,283,857,000	848,222,000	1,425,657,000	141,800,000
NET COUNTY COST	***75,888,000***	***88,988,000***	***101,432,000***	***25,544,000***

PUBLIC SOCIAL SERVICES - ASSISTANCE
LYNN W. BAYER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services and Supplies				
Total Services & Supplies	0	0	0	0
Other Charges				
Other Charges	1,690,239,000	1,684,489,000	1,586,374,000	(103,865,000)
Total Other Charges	1,690,239,000	1,684,489,000	1,586,374,000	(103,865,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,690,239,000***	***1,684,489,000***	***1,586,374,000***	***(103,865,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,690,239,000	1,684,489,000	1,586,374,000	(103,865,000)
REVENUES				
Intergovernmental Revenues:				
Federal	694,205,000	700,319,000	663,053,000	(31,152,000)
State	686,964,000	691,528,000	675,933,000	(11,031,000)
Other	3,000,000	3,000,000	3,000,000	0
Miscellaneous	5,601,000	5,182,000	4,867,000	(734,000)
TOTAL REVENUES	1,389,770,000	1,400,029,000	1,346,853,000	(42,917,000)
NET COUNTY COST	***300,469,000***	***284,460,000***	***239,521,000***	***(60,948,000)***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

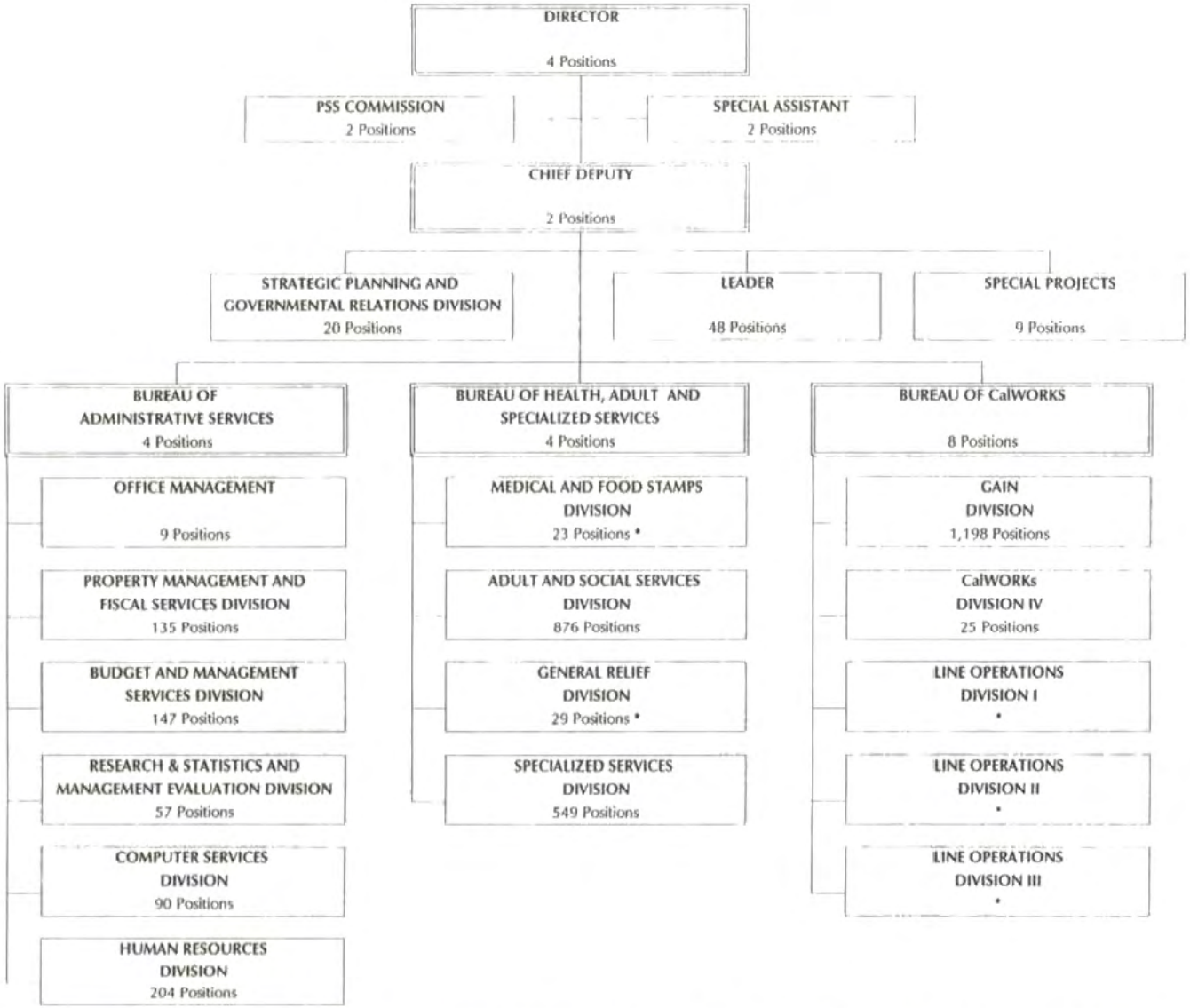
DEPARTMENT: PUBLIC SOCIAL SERVICES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. CalWORKs	$900,177,000	$0	$884,280,000	$15,897,000	$89,000	$15,808,000	4,883
Programs included here are CalWORKs eligibility, Welfare-to-Work, Cal-Learn, Child Care and Supportive Services. These programs are mandated by Welfare & Institution Code Division 9.							
Unavoidable fixed costs include noncancelable lease costs and penalties.							
2. Other Public Assistance	$517,881,000	$2,455,000	$443,009,000	$72,417,000	$119,000	$72,298,000	6,508
Programs included here are Non-Assistance Food Stamps, Medi-Cal, General Relief and Refugee Cash Assistance (RCA). These programs are mandated by Welfare & Institutions Code (W&IC) Division 9. Also, included here is Food Stamp Employment & Training program, mandated by the Food Stamp act of 1985.							
Unavoidable fixed costs include noncancelable lease costs and penalties.							
3. Social Services	$88,017,000	$0	$75,858,000	$12,159,000	$18,000	$12,141,000	962
Programs included here are In Home Supportive Services, Out-of-Home Care for adult SSI recipients, Adult Protective Services. These programs are mandated by Welfare & Institutions Code Division 9. Also, included here is SSI Advocacy, mandated by a court order.							
Unavoidable fixed costs include noncancelable lease costs and penalties.							
4. Assistance	$1,586,374,000	$0	$1,346,853,000	$239,521,000	$0	$239,521,000	0
These programs are mandated by Welfare and Institutions Code Division 9. Includes CalWORKs, Indigent Aid/General Relief, In-Home Supportive Services, Refugee Resettlement Program/Refugee Cash Assistance, and the Special Circumstances Program.							
Provides direct assistance and social services to the public.							
5. Departmental Administration	$23,469,000	$0	$22,510,000	$959,000	$0	$959,000	459
Administrative functions include budget, accounting/finance, personnel/payroll, space services, procurement, and general administration.							
Total	**$3,115,918,000**	**$2,455,000**	**$2,772,510,000**	**$340,953,000**	**$226,000**	**$340,727,000**	**12,812**

DEPARTMENT OF PUBLIC SOCIAL SERVICES

LYNN W. BAYER , DIRECTOR

FY 1999-2000 Proposed Budget Total Positions = 12,812



* Line Operations staffing is budgeted as a whole. All districts / regions are budgeted one district / region manager position. District / regional office caseloads determine the number of other line positions allocated to each location including the first line supervisors and their managers. Due to the existence of multi-program districts in both Bureau of CalWORKs and BHASS, the line operations positions budget in CalWORKs will be allocated to the offices under both bureaus. 9,367 positions.

PUBLIC WORKS
HARRY W. STONE, DIRECTOR

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Public works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

COUNTY ENGINEER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 29,364,856	$ 31,820,000	$ 34,015,000	$ 38,506,000	$ 35,494,000	$ 1,479,000
OTHER CHARGES	213,802	429,000	429,000	429,000	429,000	
RESIDUAL EQUITY TRANS	63,245	155,000	155,000	223,000	223,000	68,000
GROSS TOTAL	$ 29,641,903	$ 32,404,000	$ 34,599,000	$ 39,158,000	$ 36,146,000	$ 1,547,000
REVENUE	28,113,076	30,553,000	32,578,000	34,230,000	34,230,000	1,652,000
NET COUNTY COST	$ 1,528,827	$ 1,851,000	$ 2,021,000	$ 4,928,000	$ 1,916,000	$ -105,000
REVENUE DETAIL						
CONSTRUCTION PERMITS	$ 8,781,942	$ 11,124,000	$ 12,634,000	$ 13,760,000	$ 13,760,000	$ 1,126,000
PEN/INT/COSTS-DEL TAX	46,960					
INTEREST	1,033,384	883,000	731,000	833,000	833,000	102,000
RENTS AND CONCESSIONS	6					
STATE AID-DISASTER	26,169					
STATE-OTHER	160,151	197,000	500,000	500,000	500,000	
FEDERAL AID-DISASTER	52,368		11,000			-11,000
FEDERAL-OTHER	520,662	707,000	876,000	852,000	852,000	-24,000
PLANNING & ENG SVCS	14,027,251	13,752,000	13,792,000	14,512,000	14,512,000	720,000
AGRICULTURAL SERVICES	35,764					
SANITATION SERVICES	860,931	1,602,000	1,612,000	1,597,000	1,597,000	-15,000
CHRGS FOR SVCS-OTHER	2,102,218	2,251,000	2,271,000	1,886,000	1,886,000	-385,000
OTHER SALES	104,841					
MISCELLANEOUS	359,962	37,000	151,000	290,000	290,000	139,000
SALE OF FIXED ASSETS	467					
TOTAL	$ 28,113,076	$ 30,553,000	$ 32,578,000	$ 34,230,000	$ 34,230,000	$ 1,652,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 Budget Message

The Department of Public Works includes five General Fund budgets: County Engineer, Facility Project Management, Pre-County Improvement District Studies, Public Ways/Public Facilities (PW/PF), and Reimbursement For Sewer Construction. In total, the 1999-2000 Proposed Budget reflects a $145,000 net County cost increase for these budgets. This is comprised of an additional $250,000 in the PW/PF budget for graffiti abatement and $95,000 in the County Engineer budget for General Fund-related negotiated increases in salaries and employee benefits financed through the Department's Internal Service Fund, partially offset by the elimination of $200,000 in one-time funding in the County Engineer budget to correct conditions posing an immediate health risk at the Hacienda/Vasquez Mobile Home Park in Agua Dulce.

1999-2000 Budget Message (cont'd)

The 1999-2000 Proposed Budget also reflects an anticipated upturn in the building and land development industry resulting in increased services in the following areas: 1) building and safety; 2) land development; 3) Land Development Management Agency, and 4) geotechnical planning/report review. Also reflected are increases in the Department's reimbursable services, industrial waste services, and underground tank monitoring programs. These increases are partially offset by a decrease in County infrastructure mapping activities as a result of the completion of the multi-year Precise Database Project.

Multi-Year Budget Planning

The County Engineer Budget is primarily based upon fees for services. The Department's fee structure is reviewed annually; when fee increases are required, a proposed fee schedule is submitted to the Board of Supervisors for approval. A strategic plan is prepared detailing anticipated financing sources and uses, as well as projected staffing requirements, which mitigates the necessity for layoffs. Additionally, the Department annually reviews the economic and legislative environments to determine their impact on the level of activity/workload projected for the upcoming year.

Critical Needs

Los Angeles County Shoreline Surveys: The Department has a critical need to seek solutions and take actions to restore Los Angeles County beaches and coastline, based on findings developed by a task force convened by the Department of Beaches and Harbors, as instructed by the Board of Supervisors.

Nuisance Abatement Program: The Department has a critical need for funding restoration and expansion of this program which funds a nuisance abatement task force, involving staff from Public Works, Fire, Health Services, and the Sheriff. Working as a team, the task force identifies violations of fire, health, and safety codes related to gang and drug activity and cites properties where these violations have occurred.

Judgments and Damages: The Department has a critical need for adequate funding for judgments and damages as there is insufficient appropriation to fund adverse judgments and/or settlements in excess of the 1998-99 funding level.

School District Boundary Review: The Department is required by Section 58850 of the Government Code to review and approve proposed changes in school district boundaries for technical accuracy. New State legislation has facilitated the breakup of established school districts, resulting in a significant increase in non-reimbursable workload/costs. The County of Los Angeles Superintendent of Schools has projected up to 20 boundary changes involving major revisions to large districts (including Los Angeles Unified).

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
COUNTYWIDE BUILDING INSPECTIONS				
Input				
Annual number of hours worked performing building inspections - countywide	94,174	90,713	95,500	95,500
Workload/Output				
Annual number of permits issued (1)	50,037	57,842	51,500	51,500

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
COUNTYWIDE BUILDING INSPECTIONS (cont'd)				
Efficiency				
Number of inspector hours per permit	1.88	1.57	1.85	1.85
Effectiveness/Outcome				
Relative efficiency (number of hours per inspection performed compared to base year 1994-95 of 1.89 hours)	0%	20%(2)	2%	2%

Objectives for 1999-2000

-- To maintain the number of inspector hours per permit at or below the 1.89 benchmark.

Explanatory Notes

(1) The number of inspector hours and permits issued reflect all offices countywide, including contract cities. The number of inspection hours includes travel time between jobs and district offices.

(2) The substantial increase in efficiency is related to the large increase in the number of permits issued.

SUBDIVISION IMPROVEMENT PLAN REVIEW				
Input				
Annual number of hours spent reviewing improvement plans (1)	17,987	20,227	20,300	20,300
Workload/Output				
Annual number of improvement plans reviewed	3,873	5,235	5,300	5,300
Efficiency				
Number of productive work hours per new case (2)	4.64	3.86	3.83	3.83
Effectiveness/Outcome				
Relative efficiency (number of hours per improvement plan review compared to base year 1994-95 of 5.46 hours)	18%	41%	43%	43%

Objectives for 1999-2000

-- Maintain/improve current productivity.

Explanatory Notes

(1) Plan checking functions include the review and approval of storm drain, sewer, street, water, and grading plans prepared by private engineers for proposed subdivisions. The above hours include only time spent by Building and Safety/Land Development Division (excludes other divisions, such as Design and Materials Engineering).

(2) During 1996-97, Building and Safety/Land Development Division added additional staff to the Subdivision Plan Checking Section to maintain plan turnaround time to acceptable levels. Since the new staff were less experienced, more time was spent reviewing plans than previously anticipated. The number of hours per plan reviewed has decreased as staff gained more experience.

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
PLAN CHECK/PERMIT ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM				
Input				
Annual number of hours spent on plan check/permit activities	21,981	21,272	21,000	21,000
Workload/Output				
Annual number of plans checked or permits reviewed	7,603	7,508	7,300	6,800
Efficiency				
Number of hours per plan checked or permits reviewed (1)	2.89	2.83	2.88	3.09
Effectiveness/Outcome				
Relative efficiency (number of hours per plan checked or permit reviewed compared to base year 1994-95 of 3.27 hours)	13%	15%	14%	6%

Objectives for 1999-2000

-- Achieve at least 5 percent or greater effectiveness for plans checked and permits reviewed.

Explanatory Notes

(1) Time spent on plan check and permit review functions is highly dependent on the complexity, number, and quality of submittals received from the public.

FIELD INSPECTION ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM				
Input				
Annual number of hours spent on inspections/field activities	22,566	25,113	25,000	25,000
Workload/Output				
Annual number of field inspections (1)	9,959	11,822	13,900	13,900
Efficiency				
Number of hours per field inspections (2)	2.27	2.12	1.80	1.80
Effectiveness/Outcome				
Relative efficiency (number of hours per field inspection compared to benchmark of 2.0 hours)	(-12%)	(-6%)	11%	11%

Objectives for 1999-2000

-- Achieve at least 10 percent or greater effectiveness for field inspections.

Performance Measures (cont'd)

FIELD INSPECTION ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM (cont'd)

Explanatory Notes

(1) Due to regulatory changes, the number of underground tank closure inspections has increased; consequently, the Department had to defer the number of routine inspections during Fiscal Years 1996-97 and 1997-98. Since closing inspections are more time-consuming than routine inspections, this effectively increased the amount of time spent per field inspection.

(2) Routine inspections, while generally predictable, can vary considerably depending on the cooperation of the inspected party, violation found, experience of the inspector, and need to address regulatory changes.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-200,000)	$ --	$ (-200,000)	--
	Property Rehabilitation: Reflects the elimination of one-time only funding to correct inadequate onsite sewage disposal which posed an immediate health risk to the residents and neighbors of the Hacienda/Vasquez Mobile Home Park in Agua Dulce.			
2.	$ 1,130,000	$ 1,130,000	$ --	--
	Building and Safety: Reflects increase in land development, property rehabilitation, and various building and safety related services due to an anticipated upturn in the building industry.			
3.	$ 14,000	$ 14,000	$ --	--
	Land Development Management Agency (LDMA): Reflects an increase in LDMA-related services which include providing assistance to developers and subdividers in processing and completing projects in an expeditious manner.			
4.	$ 100,000	$ 100,000	$ --	--
	Industrial and Hazardous Waste: Reflects an increase to more accurately reflect anticipated requirements associated with industrial waste enforcement in the unincorporated areas and contract cities.			
5.	$ (-204,000)	$ (-204,000)	$ --	--
	Mapping: Reflects a decrease primarily due to the completion of the multi-year Precise Database Project.			
6.	$ 155,000	$ 155,000	$ --	--
	Reimbursable Services: Reflects an increase in a variety of reimbursable services provided to contract cities.			
7.	$ 286,000	$ 286,000	$ --	--
	Support Services: Reflects an anticipated increase in insurance and litigation costs, partially offset by a decrease in the governmental regulation compliance program and public counter services.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
8.	$ 103,000	$ 103,000	$ --	--
	Underground Tanks: Reflects an increase in underground tank permit monitoring in compliance with Title 23 of the California Code.			
Other Changes				
1.	$ 95,000	$ --	$ 95,000	--
	Services and Supplies: Reflects funding for negotiated increases in salaries and employee benefits, paid out of the Internal Service Fund and charged to the County Engineer.			
2.	$ 68,000	$ 68,000	$ --	--
	Residual Equity Transfer: Reflects an anticipated increase in equipment requirements for the County Engineer Fund's proportional share of the data processing hardware associated with the Department's new Financial Accounting System.			
Total	***$ 1,547,000***	***$ 1,652,000***	***$ (-105,000)***	***0.0***

FACILITY PROJECT MANAGEMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 9,708,642	$ 13,243,000	$ 17,092,000	$ 20,305,000	$ 20,305,000	$ 3,213,000
LESS INTRAFD TRANSFER	3,796,894	5,389,000	7,393,000	12,460,000	12,460,000	5,067,000
NET TOTAL	$ 5,911,748	$ 7,854,000	$ 9,699,000	$ 7,845,000	$ 7,845,000	$ -1,854,000
REVENUE	5,961,805	7,259,000	8,999,000	7,145,000	7,145,000	-1,854,000
NET COUNTY COST	$ -50,057	$ 595,000	$ 700,000	$ 700,000	$ 700,000	$
REVENUE DETAIL						
INTEREST	$ 108,650	$	$	$	$	$
OTHER GOVT AGENCIES	17,508					
CHRGS FOR SVCS-OTHER	5,739,615	7,259,000	8,999,000	7,145,000	7,145,000	-1,854,000
MISCELLANEOUS	16,094					
SALE OF FIXED ASSETS	79,938					
TOTAL	$ 5,961,805	$ 7,259,000	$ 8,999,000	$ 7,145,000	$ 7,145,000	$ -1,854,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1999-2000 Budget Message

The 1999-2000 Proposed Budget funds all construction management for capital projects, operations associated with the valuation and processing of real estate parcels, and workload increases related to earthquake recovery projects, as well as an anticipated increase in reimbursable earthquake recovery projects.

Projecting future budget requirements for capital projects construction management and valuation/acquisition activities is a challenging effort due to the volatility of capital project funding. The Department annually conducts an analysis and work plan to detail anticipated capital projects and to project available financing. As part of this analysis, the Department examines the possible need for adjustments in fees and/or work force in order to avoid any impact on net County cost.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 3,213,000	$ 3,213,000	$ --	--
	Capital Projects: Reflects an anticipated increase primarily in reimbursable earthquake recovery projects.			
Total	***$ 3,213,000***	***$ 3,213,000***	***$ 0***	***0.0***

PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 62,272	$ 443,000	$ 590,000	$ 290,000	$ 290,000	$ -300,000
REVENUE	20,462	359,000	506,000	206,000	206,000	-300,000
NET COUNTY COST	$ 41,810	$ 84,000	$ 84,000	$ 84,000	$ 84,000	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 20,462	$ 359,000	$ 506,000	$ 206,000	$ 206,000	$ -300,000
TOTAL	$ 20,462	$ 359,000	$ 506,000	$ 206,000	$ 206,000	$ -300,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

PUBLIC WAYS/PUBLIC FACILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 1,240,454	$ 1,630,000	$ 1,630,000	$ 3,380,000	$ 1,880,000	$ 250,000
NET COUNTY COST	$ 1,240,454	$ 1,630,000	$ 1,630,000	$ 3,380,000	$ 1,880,000	$ 250,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

REIMBURSEMENT FOR SEWER CONSTRUCTION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$	$	$ 210,000	$ 210,000	$ 210,000	$
REVENUE			210,000	210,000	210,000	
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$	$	$ 210,000	$ 210,000	$ 210,000	$
TOTAL	$	$	$ 210,000	$ 210,000	$ 210,000	$

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $250,000 in Public Ways/Public Facilities (PW/PF) for an increased level of graffiti abatement services in the unincorporated areas, and a decrease of one-time carryover funding in Pre-County Improvement District Studies (Pre-CI) due to the completion of the San Pasqual Street Sewers Improvement District Study approved by the Board on December 2, 1997. The budget also reflects financing for: feasibility studies associated with requests for the formation of new County Improvement Districts; management of the Countywide Anti-Graffiti Program; emergency or urgently-needed special programs requested by the Board of Supervisors; and reimbursement to developers who are required to install larger sewer lines for future development.

Multi-Year Budget Planning

The Pre-CI and Public Ways/Public Facilities Budgets require net County cost (NCC) to fund the various activities in each budget unit. The Department projects the available NCC from the previous year to determine the funding level for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the budget approved by the Board of Supervisors. The Reimbursement for Sewer Construction budget unit is reviewed each year to determine the likelihood of development in a particular area which would require installation of oversized sewers to facilitate future growth; costs are fully offset by charges to developers. The Department will continue to look for other funding opportunities and focus on minimizing costs and improving the quality of services within these three budget units.

Changes From 1998-99 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-300,000)	$ (-300,000)	$ --	--
	Pre-CI: Reflects a decrease in carryover funding due to completion of the San Pasqual Street Sewers improvement district study approved by the Board on December 2, 1997.			
2.	$ 250,000	$ --	$ 250,000	--
	PW/PF: Reflects increased level of graffiti abatement services in the unincorporated areas to aid in reducing vandalism.			
Total	***$ (-50,000)***	***$ (-300,000)***	***$ 250,000***	***0.0***

FLOOD CONTROL DISTRICT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	$ 161,001,231	$ 166,209,000	$ 225,014,000	$ 237,236,000	$ 237,236,000	$ 12,222,000
OTHER CHARGES	21,331,336	21,681,000	21,689,000	21,701,000	21,701,000	12,000
FIXED ASSETS-LAND	2,100,000					
FIXED ASSETS-B & I	116,954	780,000	1,360,000	9,091,000	9,091,000	7,731,000
TOT CAP PROJ	2,216,954	780,000	1,360,000	9,091,000	9,091,000	7,731,000
FIXED ASSETS-EQUIP	29,207		50,000	50,000	50,000	
TOT FIX ASSET	2,246,161	780,000	1,410,000	9,141,000	9,141,000	7,731,000
RESIDUAL EQUITY TRANS	382,142	1,072,000	1,373,000	1,425,000	1,425,000	52,000
GROSS TOTAL	$ 184,960,870	$ 189,742,000	$ 249,486,000	$ 269,503,000	$ 269,503,000	$ 20,017,000
TOT FIN REQMTS	$ 184,960,870	$ 189,742,000	$ 249,486,000	$ 269,503,000	$ 269,503,000	$ 20,017,000
AVAIL FINANCE						
FUND BALANCE	$ 8,819,000	$ 8,831,000	$ 8,831,000	$ 18,309,000	$ 18,309,000	$ 9,478,000
CANCEL RES/DES	1,363,676	5,000,000	5,000,000	9,000,000	9,000,000	4,000,000
PROPERTY TAXES	46,547,783	48,283,000	45,336,000	50,459,000	50,459,000	5,123,000
SPECIAL ASSESSMENT	107,156,873	107,247,000	106,243,000	107,247,000	107,247,000	1,004,000
REVENUE	29,904,589	38,690,000	84,076,000	84,488,000	84,488,000	412,000
TOT AVAIL FIN	$ 193,791,921	$ 208,051,000	$ 249,486,000	$ 269,503,000	$ 269,503,000	$ 20,017,000
REVENUE DETAIL						
PROP TAXES-CURR-SEC	$ 42,485,594	$ 43,511,000	$ 41,296,000	$ 45,687,000	$ 45,687,000	$ 4,391,000
PROP TAXES-CURR-UNSEC	2,616,770	3,111,000	2,754,000	3,111,000	3,111,000	357,000
PROP TAXES-PRIOR-SEC	808,163	1,034,000	1,022,000	1,034,000	1,034,000	12,000
PROP TAXES-PRIOR-UNS	120,145					
SUPP PROP TAXES-CURR	227,019	500,000	157,000	500,000	500,000	343,000
SUPP PROP TAXES-PRIOR	290,092	127,000	107,000	127,000	127,000	20,000
CONSTRUCTION PERMITS	1,123					
OTHER LIC & PERMITS	901,749	500,000	300,000	400,000	400,000	100,000
OTHER COURT FINES	18,458					
PEN/INT/COSTS-DEL TAX	2,538,216	1,903,000	2,000,000	2,000,000	2,000,000	
INTEREST	7,282,379	6,000,000	4,000,000	5,000,000	5,000,000	1,000,000
RENTS AND CONCESSIONS	3,744,723	3,400,000	3,200,000	3,000,000	3,000,000	-200,000
ROYALTIES	814,188	600,000	800,000	600,000	600,000	-200,000
OTHER STATE IN-LIEU	10,810					
STATE AID-DISASTER	343,521	-2,000,000		2,900,000	2,900,000	2,900,000
HOMEOWNER PRO TAX REL	831,522	830,000	820,000	830,000	830,000	10,000
STATE-OTHER	584,535	290,000	312,000			-312,000
FED AID-CONSTRUCT/CP		200,000	900,000	6,498,000	6,498,000	5,598,000
FEDERAL AID-DISASTER	3,017,427	491,000	51,000,000	53,380,000	53,380,000	2,380,000
FEDERAL-OTHER		2,143,000		4,328,000	4,328,000	4,328,000
OTHER GOVT AGENCIES	1,074,546	1,069,000	1,219,000	1,119,000	1,119,000	-100,000
PLANNING & ENG SVCS	704,355	70,000	130,000	70,000	70,000	-60,000
AGRICULTURAL SERVICES	22					
ROAD & STREET SVCS	2,222,760	1,110,000	2,855,000	2,903,000	2,903,000	48,000
CHRGS FOR SVCS-OTHER	1,233,628	21,524,000	15,900,000	800,000	800,000	-15,100,000
SPECIAL ASSESSMENTS	107,156,873	107,247,000	106,243,000	107,247,000	107,247,000	1,004,000
OTHER SALES	61,778	60,000	40,000	60,000	60,000	20,000
MISCELLANEOUS	4,107,699	200,000	200,000	200,000	200,000	
MISCELLANEOUS/CP	401					
SALE OF FIXED ASSETS	410,749	300,000	400,000	400,000	400,000	
TOTAL	$ 183,609,245	$ 194,220,000	$ 235,655,000	$ 242,194,000	$ 242,194,000	$ 6,539,000

FUND	FUNCTION	ACTIVITY
PW-FLOOD CTL DIST GEN FUND	PUBLIC WAYS & FACILITIES	PUBLIC WAYS

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $20 million primarily due to: 1) the Department's headquarters hazard mitigation/seismic retrofit project; 2) the emergency operations center refurbishment project; 3) miscellaneous channel improvement projects; 4) the Los Angeles County Drainage Area (LACDA) Project (a joint effort with the U. S. Army Corps of Engineers to improve the storm runoff capacity of the Los Angeles River and the Rio Hondo and Compton Creeks, fully offset with the cancellation of LACDA designation reserves); and 5) various flood control maintenance activities. The Proposed Budget also provides sufficient appropriation for emergency response in the event of an earthquake, storm, fire, or other disaster.

Multi-Year Budget Planning

A multi-year strategic plan is prepared every year for the Flood Control District to determine the financing requirements/sources for future years. The main sources of revenue for the District are benefit assessment and property taxes. Benefit assessments are projected based on the assessment rate approved by the Board of Supervisors. Property taxes are projected based on historical information. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department utilizes the strategic plan to:

-- determine if construction or maintenance can be delayed, or if a benefit assessment increase is appropriate for a given year;

-- identify alternative funding sources for future needs that may partially offset or eliminate the amount of the benefit assessment increases; and

-- identify the appropriate staffing level for the District for future years, which mitigates the necessity for unexpected layoffs.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
FLOOD CONTROL CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS				
Input				
Dollar value of flood construction contracts completed (1)	$67,660,545	$46,596,394	$86,336,000	$41,000,000
Workload/Output				
Engineering support cost for the projects (2)	$18,764,115	$9,779,669	$17,925,000	$10,120,000
Efficiency				
Ratio of support cost to contract value as a percentage (3)	27.73%	20.99%	20.76%	24.68%
Effectiveness/Outcome				
Relative efficiency (percentage of engineering support cost compared to the 30 percent benchmark)	8%	43%	45%	22%

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
FLOOD CONTROL CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS (cont'd)				
Objectives for 1999-2000				
-- To maintain the ratio of support cost to contract value below the 30 percent benchmark.				
Explanatory Notes				
(3) Dollar value of Flood Control Construction Program contracts shown reflects all contracts for new storm drain construction accepted by the Board of Supervisors in that fiscal year. Also included are projects constructed by other agencies with Flood funds.				
(4) Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, and detour signing and striping.				
(5) Actual contract support costs vary based on the size and type of project accepted by the Board during a given year. Generally, as the contract cost of each construction project increases, the ratio of support cost to the contract value decreases. During 1997-98 and 1998-99 (projected), support costs are lower than expected because the Board accepted, or is anticipated to accept, a number of large projects with lower relative support costs. Thereafter, the support cost ratio is expected to increase toward the historical benchmark of 30 percent.				
WATER CONSERVED				
Input				
Rainfall received in inches (1)	14.33	32.95	11.50	15.65
Cost to conserve water (adjusted for inflation to 1995-96 base year)	$4,429,695	$3,435,167	$3,990,000	$4,270,000
Workload/Output				
Water conserved in acre feet (2)	178,450	349,000	147,000	200,000
Value of water conserved at $344 per acre-foot for 1996-97 and $349 per acre-foot for 1997-98 through 1999-2000	$61,386,800	$121,801,000	$51,303,000	$69,800,000
Efficiency				
Cost per acre-foot of water saved (adjusted for inflation)	$24.82	$9.84	$27.14	$21.35
Effectiveness/Outcome				
Water acre feet conserved per inch rainfall received	12,453	10,592	12,783	12,780
Value of water conserved per inch of rainfall received	$4,283,796	$3,696,540	$4,461,130	$4,460,064
Objectives for 1999-2000				
-- Depending upon receiving at least an average rainfall of 15.65 inches, the water conserved could be maintained at about a 12,000 acre-feet per inch of rainfall received, and the inflation adjusted cost per acre-foot could be maintained at less than $22.				

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
WATER CONSERVED (cont'd)				
Explanatory Notes				
(1) The El Niño effect created a larger than normal rainfall in 1997-98. Based on a projection of a La Niña effect, rainfall during 1998-99 is expected to be less than an average rainfall year (70 percent of normal).				
(2) The success of water conservation is dependent on many factors, such as:				
-- In the interest of flood control, too much rainfall in a given period may require the storm waters to be sent directly into the ocean. Therefore, total acre-feet of water saved could be less than total inches of rain water received. Too little rainfall will not allow the rain to get to the spreading grounds. Natural absorption into the ground will also prevent the rain water from reaching the spreading grounds (artificial absorption points). Based on historical record, 15.65 inches is the overall composite average rainfall received throughout Los Angeles County.				
-- The retention capabilities of the system will always be a factor in conserving storm runoff. If any dam is being serviced, repaired, cleaned out, modified, improved in any way, or has State operating restrictions placed on it, its ability to retain storm runoff for release to a spreading facility during a non-storm period may be diminished. Also, spreading basin maintenance could negatively impact the operation and effectiveness of the facility and require some storm runoff at that location to be lost. Every effort is made to avoid rendering such a facility totally inoperable at any given time.				
PUMP PLANTS MAINTENANCE COSTS				
Input				
Number of pump plants (1)	35	41	41	43
Cost to maintain pump plants (adjusted for inflation to 1995-96 base year)	$2,310,779	$2,162,518	$2,720,000	$3,060,000
Workload/Output				
Capacity, cubic feet per second (CFS)	6,436	7,163	7,163	8,206
Efficiency				
Cost of maintenance per CFS	$359.04	$301.90	$379.73	$372.90
Effectiveness/Outcome				
Relative efficiency (cost of maintenance per CFS compared to base year 1994-95 of $425.00)	18%	41%	12%	14%

Objectives for 1999-2000

-- Continue to improve over base year (1994-95) maintenance costs.

Explanatory Notes

(1) These pump plants protect low lying areas of Los Angeles County where water cannot drain by gravity (primarily along the lower San Gabriel and Los Angeles Rivers).

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
DEBRIS BASIN CAPACITY AND MAINTENANCE COSTS				
Input				
Average rainfall in mountainous debris basin areas (inches)	19	40	21	21
Cost to maintain debris basins (adjusted for inflation to 1994-95)	$3,643,655	$3,967,252	$5,220,000	$4,970,000
Workload/Output (1)				
Number of debris basins	115	115	115	115
Number of debris retaining inlets	137	137	137	137
Debris basin design capacity (cubic yards)	8,150,000	8,150,000	8,150,000	8,150,000
Debris basin available capacity (cubic yards)	7,820,000	7,824,000	7,937,000	7,937,000
Efficiency				
Available capacity for basins maintained (2)	96%	96%	97%	97%
Effectiveness/Outcome				
Relative efficiency (percentage of available capacity for basins maintained compared to 95 percent benchmark)	101%	101%	102%	102%

Objectives for 1999-2000

-- To provide adequate protection to the public, debris basins are maintained at 75 percent capacity for basins below unburned watersheds and 95 percent capacity for basins below burned watersheds. The Department's goal is to maintain basins to this standard.

Explanatory Notes

(1) Due to fewer brush fires affecting the debris basin areas during 1996-97, less debris, sedimentation, and vegetation entered the Department's flood control systems. Since fewer clean out activities were required, costs were reduced and resources were diverted to other maintenance and repair programs.

(2) Available capacity is a function of the design capacity, which is the maximum intended storage capacity available, and the amount of debris currently in the basins. Certain factors affect the available capacity, such as the frequency of debris removal, or basin modifications.

Changes From 1998-99 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Program Changes			
1.	$ 9,475,000	$ 9,475,000	--

Auxiliary Programs: Reflects an increase primarily due to the headquarters hazard mitigation grant/seismic retrofit and emergency operations center projects.

Changes From 1998-99 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes (cont'd)			
2.	$ 1,672,000	$ 1,672,000	--
	Construction Programs: Reflects an increase to more accurately reflect anticipated channel improvement requirements and the continuation of the Holly Hills drainage project.		
3.	$ 3,467,000	$ 3,467,000	--
	Los Angeles County Drainage Area (LACDA) Project: Reflects an increase in anticipated expenditures associated with the LACDA project including: 1) confluence work where the Los Angeles and Rio Hondo Rivers meet; 2) two contracts for raising railroad bridges; and 3) reimbursement, for the County's share of work performed on the project, to the U.S. Army Corps of Engineers, fully offset by the cancellation LACDA designation reserves.		
4.	$ 127,000	$ 127,000	--
	Construction - Future Programs: Reflects an anticipated increase in planning and potential design requirements associated with the development of: 1) watershed and drainage studies; 2) water conservation; and 3) dam inspections.		
5.	$ 5,241,000	$ 5,241,000	--
	Maintenance: Reflects an increase associated with anticipated maintenance requirements which include: 1) vegetation clearing of channel right-of-way; 2) debris basin clean outs; 3) slope mowing; and 4) maintenance of telemetry alarm systems at various facilities.		
Other Changes			
1.	$ 35,000	$ 35,000	--
	Other Charges: Reflects an increase primarily due to anticipated litigation requirements.		
Total	***$ 20,017,000***	***$ 20,017,000***	***0.0***

INTERNAL SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
OPERATING EXP						
SALARIES & EMP BEN	$ 188,454,771	$ 201,313,000	$ 235,684,000	$ 254,600,000	$ 250,615,000	$ 14,931,000
SERVICES & SUPPLIES	75,262,686	96,070,000	109,555,000	107,306,000	107,306,000	-2,249,000
OTHER CHARGES	1,926,196	2,100,000	2,200,000	2,157,000	2,157,000	-43,000
FIXED ASSETS-EQUIP	6,910,358	8,679,000	8,679,000	10,008,000	10,008,000	1,329,000
TOT OP EXP	272,554,011	308,162,000	356,118,000	374,071,000	370,086,000	13,968,000
OTHER FINANCING USES	5,435	7,000	7,000	40,000	40,000	33,000
GROSS TOTAL	$ 272,559,446	$ 308,169,000	$ 356,125,000	$ 374,111,000	$ 370,126,000	$ 14,001,000
DESIGNATIONS	13,385,000	16,385,000	16,385,000	13,885,000	13,885,000	-2,500,000
TOT FIN REQMTS	$ 285,944,446	$ 324,554,000	$ 372,510,000	$ 387,996,000	$ 384,011,000	$ 11,501,000
AVAIL FINANCE						
FUND BALANCE	$ 3,848,000	$ 1,927,000	$ 1,927,000	$	$	$ -1,927,000
CANCEL RES/DES	16,503,036	13,385,000	13,385,000	16,385,000	16,385,000	3,000,000
OP REVENUE	266,116,177	305,563,000	353,519,000	367,603,000	363,618,000	10,099,000
NON-OP REVENUE	1					
OTH FIN SOURCE	331,023					
RES EQ TRANS	1,072,336	3,679,000	3,679,000	4,008,000	4,008,000	329,000
TOT AVAIL FIN	$ 287,870,573	$ 324,554,000	$ 372,510,000	$ 387,996,000	$ 384,011,000	$ 11,501,000
BUDGETED POSITIONS	4,029.0	4,031.0	4,031.0	4,069.0	4,042.0	11.0
REVENUE DETAIL						
INTEREST	$ 1	$	$	$	$	
RENTS AND CONCESSIONS	405					
ROYALTIES	56,865					
STATE AID-DISASTER	1,848					
FEDERAL AID-DISASTER	5,716					
FEDERAL-OTHER	1,802					
AGRICULTURAL SERVICES	1,236					
CHRGS FOR SVCS-OTHER	266,205,594					
OTHER SALES	27,585					
MISCELLANEOUS	-184,874	305,563,000	353,519,000	367,603,000	363,618,000	10,099,000
SALE OF FIXED ASSETS	331,023					
RES EQUITY TRANS IN	1,072,336	3,679,000	3,679,000	4,008,000	4,008,000	329,000
TOTAL	$ 267,519,537	$ 309,242,000	$ 357,198,000	$ 371,611,000	$ 367,626,000	$ 10,428,000

1999-2000 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds which finance Public Works' operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund, and the appropriate amounts recovered from each special fund.

The 1999-2000 Proposed Budget reflects an increase of $11.5 million primarily for: 1) negotiated increases in salaries and employee benefits; 2) 11.0 additional positions associated with the Facility Project Management Division reorganization approved by the Board of Supervisors on September 22, 1998; and 3) an increase in fixed assets funding for vehicle/fleet replacement. These increases are partially offset by decreases in designations and services and supplies due to reduced services provided by other County departments.

Changes From 1998-99 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes			
1.	$ 1,277,000	$ 1,277,000	11.0
	Facility Project Management: Reflects funding for 11.0 positions associated with the Facility Project Management Division reorganization approved by the Board on September 22, 1998.		
Other Changes			
1.	$ 9,749,000	$ 9,749,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.		
2.	$ 3,300,000	$ 3,300,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the Department's reliance on LACERA excess earnings.		
3.	$ 605,000	$ 605,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.		
4.	$ (-2,249,000)	$ (-2,249,000)	--
	Services and Supplies: Reflects a decrease based on anticipated services provided by other County departments		
5.	$ (-43,000)	$ (-43,000)	--
	Other Charges: Reflects a decrease in capital lease payments to more accurately reflect anticipated requirements.		
6.	$ 1,329,000	$ 1,329,000	--
	Fixed Assets: Reflects an increase based on anticipated requirements primarily for vehicle/fleet replacement.		
7.	$ 33,000	$ 33,000	--
	Other Financing Uses: Reflects full repayment of a Productivity Investment Fund loan for the Ultrasonic Analyzer Research and Development program.		
8.	$ (-2,500,000)	$ (-2,500,000)	--
	Designations: Reflects a decrease in reserves to partially fund the Department's LACERA buy-down and vehicle/fleet replacement effort.		
Total	***$ 11,501,000***	***$ 11,501,000***	***11.0***

ROAD FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	$ 159,330,746	$ 172,556,000	$ 247,698,000	$ 219,620,000	$ 219,620,000	$ -28,078,000
OTHER CHARGES	13,772,837	7,774,000	12,718,000	8,103,000	8,103,000	-4,615,000
FIXED ASSETS-EQUIP	187,489	250,000	10,000	174,000	174,000	164,000
RESIDUAL EQUITY TRANS	638,103	1,534,000	1,836,000	1,899,000	1,899,000	63,000
GROSS TOTAL	$ 173,929,175	$ 182,114,000	$ 262,262,000	$ 229,796,000	$ 229,796,000	$ -32,466,000
OTHER RESERVES		1,016,000	1,016,000			-1,016,000
TOT FIN REQMTS	$ 173,929,175	$ 183,130,000	$ 263,278,000	$ 229,796,000	$ 229,796,000	$ -33,482,000
AVAIL FINANCE						
FUND BALANCE	$ 12,266,000	$ 9,397,000	$ 9,397,000	$ 10,000,000	$ 10,000,000	$ 603,000
CANCEL RES/DES	2,360,114	1,016,000	1,016,000			-1,016,000
SPECIAL ASSESSMENT	117					
REVENUE	168,699,903	182,717,000	252,865,000	219,796,000	219,796,000	-33,069,000
TOT AVAIL FIN	$ 183,326,134	$ 193,130,000	$ 263,278,000	$ 229,796,000	$ 229,796,000	$ -33,482,000
REVENUE DETAIL						
SALES & USE TAXES	$ 2,725,451	$ 2,845,000	$ 2,700,000	$ 2,845,000	$ 2,845,000	$ 145,000
CONSTRUCTION PERMITS	2,447,632	2,496,000	1,876,000	2,547,000	2,547,000	671,000
ROAD PRIVIL & PERMITS	18,305	17,000	22,000	26,000	26,000	4,000
FRANCHISES	2,100	2,000	5,000	5,000	5,000	
PEN/INT/COSTS-DEL TAX	868			1,000	1,000	1,000
INTEREST	4,739,309	4,739,000	3,202,000	4,739,000	4,739,000	1,537,000
RENTS AND CONCESSIONS	32,850		2,000			-2,000
ST-HIGHWAY USERS TAX	106,994,056	108,765,000	107,500,000	108,765,000	108,765,000	1,265,000
STATE AID-DISASTER	96,199	1,000	100,000	100,000	100,000	
STATE-OTHER	12,743,304	16,900,000	39,630,000	25,266,000	25,266,000	-14,364,000
FEDERAL AID-DISASTER	2,828,303	1,923,000	1,014,000	800,000	800,000	-214,000
FED-FOREST RESRVE REV	247,997	230,000	248,000	248,000	248,000	
FEDERAL-OTHER	11,916,185	28,307,000	67,245,000	52,908,000	52,908,000	-14,337,000
OTHER GOVT AGENCIES	266,356	216,000	5,037,000	5,000,000	5,000,000	-37,000
PLANNING & ENG SVCS	905,650	1,773,000	940,000	1,223,000	1,223,000	283,000
AGRICULTURAL SERVICES	1,543	30,000		30,000	30,000	30,000
ROAD & STREET SVCS	4,184,915	5,502,000	10,835,000	6,630,000	6,630,000	-4,205,000
SANITATION SERVICES	1					
CHRGS FOR SVCS-OTHER	12,447,128	8,653,000	10,141,000	8,250,000	8,250,000	-1,891,000
SPECIAL ASSESSMENTS	117					
OTHER SALES	37,282	27,000	35,000	44,000	44,000	9,000
MISCELLANEOUS	5,955,628	151,000	2,123,000	164,000	164,000	-1,959,000
SALE OF FIXED ASSETS	108,841	140,000	210,000	205,000	205,000	-5,000
TOTAL	$ 168,700,020	$ 182,717,000	$ 252,865,000	$ 219,796,000	$ 219,796,000	$ -33,069,000

FUND: PW-ROAD FUND
FUNCTION: PUBLIC WAYS & FACILITIES
ACTIVITY: PUBLIC WAYS

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $33,482,000 decrease primarily due to a reduction in one-time carryover funding from 1997-98 for Road Construction projects completed in 1998-99. The Proposed Budget also reflects anticipated increases in road maintenance and traffic operations requirements which are fully offset by decreases in right-of-way acquisition and road construction.

Multi-Year Budget Planning

A multi-year strategic plan is prepared every year for the Road Fund to determine the financing requirements/sources for future years. The main sources of revenue for the Road Fund are the State Highway Users Tax and reimbursable services from other governmental agencies. The users tax is projected based on historical information and is relatively stable. However, economic influences, such as the price of gasoline, can impact the projected revenue. Reimbursable services revenue is projected based upon reimbursable projects scheduled for a particular year. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department employs its strategic plan to determine the specific mix of reimbursable construction, non-reimbursable construction, and infrastructure maintenance that will maximize its financing and meet the needs of County residents, while aggressively pursuing various funding sources to ensure that the Highway Users Tax is utilized where most beneficial. The strategic plan is also utilized to help identify the appropriate staffing level for the Road Fund for future years, which mitigates the necessity for unexpected layoffs.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
ROAD CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS				
Input				
Dollar value of road construction contracts completed (1)	$24,553,409	$18,637,075	$26,821,000	$26,000,000
Workload/Output				
Engineering support cost for the projects (2)	$10,920,923	$8,336,895	$12,098,000	$10,400,000
Efficiency				
Ratio of support cost to contract value as a percentage	44.48%	44.73%	45.11%	40.00%
Effectiveness/Outcome				
Relative efficiency (percentage of support costs compared to base year 1994-95 of 44.57 percent)	.2%	(-.36%)	(-1.2%)	11.4%

Objectives for 1999-2000

-- Lower the percentage of support costs to 40 percent.

Explanatory Notes

(1) Dollar value of Road Construction program contracts shown reflects all contracts accepted by the Board in that fiscal year.

(2) Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, and detour signing and striping.

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
SHOULDER MAINTENANCE EFFICIENCY				
Input				
Annual amount spent on the entire shoulder maintenance program (1) (adjusted for inflation to 1995-96)	$2,713,369	$2,649,141	$2,530,000	$2,520,000
Annual amount spent on force account (Department) employees, shoulder maintenance (adjusted for inflation to 1995-96)	$2,713,369	$2,649,141	$2,530,000	$2,470,000
Workload/Output				
Total number of shoulder miles maintained	3,830	3,830	3,830	3,830
Efficiency				
Cost per shoulder mile maintained	$708.45	$691.68	$660.57	$657.96
Effectiveness/Outcome				
Relative efficiency (cost per shoulder mile maintained compared to base year of $892.44) (2)	26%	29%	35%	36%

Objectives for 1999-2000

-- To increase efficiency and thereby reduce costs.

Explanatory Notes

(1) In addition to shoulder grading, the program also includes costs to remove debris from roadway, remove slide material, haul water, haul road material, and flag traffic.

(2) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 2.3 percent to be equivalent to the 1995-96 costs ($872.38 X 1.023 = $892.44)

SLURRY SEAL COSTS				
Input				
Total amount spent on slurry seal (adjusted for inflation to 1995-96)	$4,717,936	$3,214,643	$3,890,000	$3,710,000
Workload/Output				
Total number of square feet sealed (includes both regular slurry and higher level protection)	64,751,916	33,517,860	42,618,000	46,877,000
Total number of square feet sealed at higher level protection (Cape Seal, Rubberized Asphalt Slurry Seal, etc.)	20,960,141	14,210,249	13,433,000	15,909,000
Adjustment factor for additional useful life provided by higher level seals (1)	1.1	1.3	1.3	1.3
Adjusted total number of square feet	66,847,930	37,780,935	46,647,900	51,649,700

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
SLURRY SEAL COSTS (cont'd)				
Efficiency				
Cost per square foot, adjusted total number of square feet	$0.0706	$0.0851	$0.0834	$0.0718
Effectiveness/Outcome				
Cost effectiveness per square foot compared to base year of $0.0748 (2)	6%	(-12%)	(-10%)	4%
Percent of higher level slurry applied	32%	42%	32%	34%

Objectives for 1999-2000

-- To increase efficiency and lower total adjusted cost per square feet.

Explanatory Notes

(1) Rubberized asphalt slurry seal and cape seal provide an increasingly longer useful life as these technologies continue to improve. This longer life is stated as an adjustment factor that compares the expected life of higher level seals to the expected life of traditional slurry seals. The adjusted total number of square feet sealed includes this factor multiplied by the total slurry square feet of rubberized and cape seal.

(2) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 2.3 percent to be equivalent to the 1995-96 costs ($0.0731 X 1.023 = $0.0748).

STREET SWEEPING EFFICIENCY				
Input				
Annual amount spent on scheduled sweeping routes (force account employees and contract; adjusted for inflation to 1995-96)	$2,855,537	$2,865,298	$2,566,000	$2,330,000
Workload/Output				
Total number of scheduled curb miles swept	191,974	196,011	187,000	163,300
Efficiency				
Cost per scheduled mile of curb swept	$14.87	$14.62	$13.72	$14.27
Effectiveness/Outcome				
Relative efficiency (actual cost per mile versus base year of $16.64 (1)	12%	14%	21%	17%

Objectives for 1999-2000

-- To increase efficiency and thereby reduce costs.

Explanatory Notes

(1) For comparability, the original 1994-95 base year standard has been adjusted for inflation of 2.3 percent to be equivalent to the 1995-96 costs ($16.27 X 1.023 = $16.64).

Changes From 1998-99 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Program Changes			
1.	$ (-32,138,000)	$ (-32,138,000)	--

Construction Programs: Reflects the reduction of one-time carryover financing from 1997-98 for Road Construction projects completed in 1998-99.

2.	$ (-657,000)	$ (-657,000)	--

Information Services: Reflects a decrease in information and other support services programs associated with the maintenance of various database systems, surveys and review of street plans, and conditional use permits.

3.	$ 455,000	$ 455,000	--

Fee Based Programs: Reflects an increase in permit issuance and control, construction permit inspection, and subdivision plan checking programs to more accurately reflect anticipated requirements.

4.	$ 38,000	$ 38,000	--

Highway Planning: Reflects an increase primarily for project reviews in compliance with the congestion management plan; documentation and preparation of the annual deficiency report for the Metropolitan Transportation Authority; and the planning, study, and review of activities related to the County highway plan.

5.	$ 337,000	$ 337,000	--

Mapping and Property Management: Reflects an anticipated increase in real property management, County infrastructure mapping requirements for right-of-way acquisitions and substructure mapping services.

6.	$ 1,354,000	$ 1,354,000	--

Traffic Operations: Reflects an anticipated increase in requirements for routine and extraordinary maintenance of traffic signals, replacement of signal controller equipment, repair of illuminated street name signs, and the review of existing traffic signal operations in response to malfunctions and complaints from the public.

7.	$ 285,000	$ 285,000	--

Traffic Control and Public Safety: Reflects an anticipated increase in traffic investigations, area accident analysis, and geometric design and modification of traffic signal operations.

8.	$ 1,879,000	$ 1,879,000	--

Maintenance: Reflects an anticipated increase in road resurfacing, mountain operations, graffiti abatement, parkway tree maintenance, fencing and safety provisions, street inspections and public contacts, and liter debris removal requirements.

Changes From 1998-99 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes (cont'd)			
9.	$ 369,000	$ 369,000	--
	Building, Equipment, and Land: Reflects an anticipated increase in operation, maintenance, repair, building and ground improvements, and maintenance of underground tanks at various field facilities.		
Other Changes			
1.	$ (-4,615,000)	$ (-4,615,000)	--
	Other Charges: Reflects a decrease in right-of-way acquisition, and judgments and litigation requirements.		
2.	$ 164,000	$ 164,000	--
	Fixed Assets: Reflects an anticipated increase in road fund equipment requirements associated with the traffic investigation, geometric design, modification of traffic signal operations, and area accident analysis programs.		
3.	$ 63,000	$ 63,000	--
	Residual Equity Transfer: Reflects an anticipated increase in equipment requirements financed through the Internal Service Fund.		
4.	$ (-1,016,000)	$ (-1,016,000)	--
	Other Reserves: Reflects a decrease due to the cancellation of the reserve for right-of-way acquisition.		
Total	***$ (-33,482,000)***	***$ (-33,482,000)***	***0.0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Clothing & Personal Supplies	0	100	100	100
Communications	89,100	186,600	186,600	97,500
Computer Equipment-Non Capital	0	0	50,000	50,000
Computer Software	0	0	34,800	34,800
Household Expense	0	107,500	107,500	107,500
Information Technology	0	113,000	113,000	113,000
Insurance	15,000	120,000	120,000	105,000
Jury & Witness Expense	12,200	102,000	82,000	69,800
Maintenance-Equipment	4,700	24,000	24,500	19,800
Maintenance-Buildings & Improvements	220,600	49,200	51,100	(169,500)
Memberships	600	1,400	1,400	800
Office Expense	251,420	367,300	308,700	57,280
Professional & Spec Svcs-Contracts	682,000	639,800	417,300	(264,700)
Professional & Spec Svcs-Other	786,580	752,450	854,250	67,670
Publications & Legal Notice	61,000	19,000	20,000	(41,000)
Rents & Leases-Equipment	8,000	10,300	10,300	2,300
Rents & Leases-Building & Improvements	182,200	22,100	22,100	(160,100)
Small Tool & Instruments	0	0	500	500
Special Departmental Expense	31,645,900	29,155,350	32,943,750	1,297,850
Training	24,400	29,100	27,300	2,900
Travel	31,300	18,200	15,200	(16,100)
Utilities	0	102,600	103,600	103,600
Total Services & Supplies	34,015,000	31,820,000	35,494,000	1,479,000
Other Charges				
Judgments & Damages	309,000	319,000	319,000	10,000
Capital Lease Payments	120,000	110,000	110,000	(10,000)
Total Other Charges	429,000	429,000	429,000	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	155,000	155,000	223,000	68,000
Total Residual Equity Transfers	155,000	155,000	223,000	68,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Less Expenditure Distributions	0	0	0	0
Gross Total	***34,599,000***	***32,404,000***	***36,146,000***	***1,547,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	34,599,000	32,404,000	36,146,000	1,547,000
Revenues				
Licenses, Permits & Franchises	12,634,000	11,124,000	13,760,000	1,126,000
Revenue from Use of Money & Property	731,000	883,000	833,000	102,000
Intergovernmental Revenue:				0
Federal	887,000	707,000	852,000	(35,000)
State	500,000	197,000	500,000	0
Charges For Services	17,675,000	17,605,000	17,995,000	320,000
Miscellaneous	151,000	37,000	290,000	139,000
TOTAL REVENUES	32,578,000	30,553,000	34,230,000	1,652,000
NET COUNTY COST	***2,021,000***	***1,851,000***	***1,916,000***	***(105,000)***

DEPARTMENTAL DETAIL SUMMARY

Subobject	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Communications	1,800	8,800	7,000	5,200
Household Expense	3,000	0	0	(3,000)
Office Expense	28,400	27,500	13,100	(15,300)
Professional & Spec Svcs-Contracts	4,806,000	2,565,700	8,738,800	3,932,800
Professional & Spec Svcs-Other	39,500	34,000	45,000	5,500
Publications & Legal Notice	3,000	28,000	28,100	25,100
Special Departmental Expense	12,210,300	10,575,900	11,473,000	(737,300)
Utilities	0	3,100	0	0
Total Services & Supplies	17,092,000	13,243,000	20,305,000	3,213,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less Expenditure Distributions	0	0	0	0
Gross Total	***17,092,000***	***13,243,000***	***20,305,000***	***3,213,000***
Less: Intrafund Transfers	7,393,000	5,389,000	12,460,000	5,067,000
TOTAL NET REQUIREMENTS	9,699,000	7,854,000	7,845,000	(1,854,000)
REVENUES				
Charges For Services	8,999,000	7,259,000	7,145,000	(1,854,000)
TOTAL REVENUES	8,999,000	7,259,000	7,145,000	(1,854,000)
NET COUNTY COST	***700,000***	***595,000***	***700,000***	***0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Office Expense-Other	1,000	1,000	0	(1,000)
Professional & Spec Svcs	9,000	9,000	0	(9,000)
Special Departmental Expense	580,000	433,000	289,500	(290,500)
Transportation	0	0	500	500
Total Services & Supplies	590,000	443,000	290,000	(300,000)
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***590,000***	***443,000***	***290,000***	***(300,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	590,000	443,000	290,000	(300,000)
REVENUES				
Charges For Services	506,000	359,000	206,000	(300,000)
TOTAL REVENUES	506,000	359,000	206,000	(300,000)
NET COUNTY COST	***84,000***	***84,000***	***84,000***	***0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Computer Equipment - Noncapital	0	2,000	2,000	2,000
Computer Software	0	0	500	500
Maintenance - Building & Improvements	75,000	75,000	75,000	0
Office Expense-Other	2,000	21,000	21,000	19,000
Professional & Spec Svcs	22,000	0	0	(22,000)
Special Departmental Expense	1,531,000	1,532,000	1,781,500	250,500
Total Services & Supplies	1,630,000	1,630,000	1,880,000	250,000
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,630,000***	***1,630,000***	***1,880,000***	***250,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,630,000	1,630,000	1,880,000	250,000
REVENUES				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***1,630,000***	***1,630,000***	***1,880,000***	***250,000***

PUBLIC WORKS

HARRY W. STONE, DIRECTOR

REIMBURSEMENT FOR SEWER CONSTRUCTION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Professional & Spec Svcs	204,000	0	204,000	0
Special Departmental Expense	6,000	0	6,000	0
Total Services & Supplies	210,000	0	210,000	0
Other Charges				
Total Other Charges	0	0	0	0
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***210,000***	***0***	***210,000***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	210,000	0	210,000	0
REVENUES				
Charges For Services	210,000	0	210,000	0
TOTAL REVENUES	210,000	0	210,000	0
NET COUNTY COST	***0***	***0***	***0***	***0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Clothing and Personal Supplies	26,000	16,700	23,700	(2,300)
Communications	153,500	177,700	183,300	29,800
Computer Equipment-Non Capital	0	68,400	238,400	238,400
Computer Software	0	103,000	127,900	127,900
Household Expense	2,000	2,000	2,000	0
Information Technology Services	0	1,300	3,000	3,000
Insurance	430,000	225,000	195,000	(235,000)
Jury and Witness Expense	192,700	452,600	520,000	327,300
Maintenance-Equipment	805,300	648,490	678,500	(126,800)
Maintenance - Buildings & Improvements	4,526,800	4,739,700	5,683,900	1,157,100
Memberships	10,600	14,600	15,100	4,500
Office Expense	558,400	408,600	78,350	(480,050)
Professional & Special Services - Contracts	4,158,800	4,493,700	3,694,500	(464,300)
Professional & Special Services - Other	9,597,700	9,103,550	9,399,500	(198,200)
Publications & Legal Notice	406,900	378,000	377,600	(29,300)
Rents & Leases-Equipment	11,000	0	0	(11,000)
Small Tools & Instruments	84,300	90,000	87,600	3,300
Special Departmental Expense	202,932,500	143,659,060	214,186,350	11,253,850
Telecommunications	0	32,800	51,100	51,100
Training	9,600	7,300	9,100	(500)
Travel	38,200	36,000	46,100	7,900
Utilities	1,069,700	1,550,500	1,635,000	565,300
Total Services & Supplies	225,014,000	166,209,000	237,236,000	12,222,000
Other Charges				
Judgments & Damages	1,600,000	1,870,000	2,695,000	1,095,000
Capital Lease Payments	0	0	12,000	12,000
LAC-CAL Lease Payments	2,000	2,000	1,000	(1,000)
Other	20,087,000	19,809,000	18,993,000	(1,094,000)
Total Other Charges	21,689,000	21,681,000	21,701,000	12,000
Fixed Assets				
Equipment	50,000	0	50,000	0
Buildings & Improvements	1,360,000	780,000	9,091,000	7,731,000
Total Fixed Assets	1,410,000	780,000	9,141,000	7,731,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	1,373,000	1,072,000	1,425,000	52,000
Total Residual Equity Transfers	1,373,000	1,072,000	1,425,000	52,000

Public Works - Flood Control District (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Appropriations for Contingencies	0	0	0	0
Reserves				
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	***249,486,000***	***189,742,000***	***269,503,000***	***20,017,000***
AVAILABLE FINANCING				
Fund Balance	8,831,000	8,831,000	18,309,000	9,478,000
Cancellation of Reserves/Designations	5,000,000	5,000,000	9,000,000	4,000,000
Revenues				
Property Taxes	45,336,000	48,283,000	50,459,000	5,123,000
Other Taxes	0	0	0	0
Licenses, Permits & Franchises	300,000	500,000	400,000	100,000
Fines, Forfeitures & Penalties	2,000,000	1,903,000	2,000,000	0
Revenue From Use of Money & Property	8,000,000	10,000,000	8,600,000	600,000
Intergovernmental Revenues:				
Federal	51,900,000	2,834,000	64,206,000	12,306,000
State	1,132,000	(880,000)	3,730,000	2,598,000
Other	1,219,000	1,069,000	1,119,000	(100,000)
Charges For Services	125,128,000	129,951,000	111,020,000	(14,108,000)
Miscellaneous	240,000	260,000	260,000	20,000
Other Financing Sources	400,000	300,000	400,000	0
TOTAL REVENUES	235,655,000	194,220,000	242,194,000	6,539,000
TOTAL AVAILABLE FINANCING	***249,486,000***	***208,051,000***	***269,503,000***	***20,017,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	181,410,000	159,785,000	189,491,000	8,081,000
Employee Benefits	54,274,000	41,528,000	61,124,000	6,850,000
Total Salaries and Employee Benefits	235,684,000	201,313,000	250,615,000	14,931,000
Services & Supplies				
Clothing and Personal Supplies	136,000	110,000	120,000	(16,000)
Communications	1,550,000	1,400,000	1,500,000	(50,000)
Computer Equipment-Non Capital	2,250,000	2,215,000	2,311,000	61,000
Computer Software	1,070,000	875,000	962,000	(108,000)
Food	30,000	25,000	30,000	0
Household Expense	230,000	400,000	400,000	170,000
Information Technology Services	1,867,000	1,703,000	1,785,000	(82,000)
Insurance	2,830,000	1,471,000	1,526,000	(1,304,000)
Jury and Witness Expense	2,150,000	1,760,000	2,000,000	(150,000)
Maintenance-Equipment	7,437,000	6,978,000	7,351,000	(86,000)
Maintenance - Buildings & Improvements	12,406,000	11,925,000	12,693,000	287,000
Memberships	86,000	50,000	55,000	(31,000)
Office Expense	2,155,000	1,716,000	2,057,000	(98,000)
Professional & Special Services - Contracts	8,574,000	7,658,000	8,155,000	(419,000)
Professional & Special Services - Other	22,496,000	21,143,000	22,285,000	(211,000)
Publications & Legal Notice	550,000	504,000	512,000	(38,000)
Rents & Leases-Building & Improvements	450,000	375,000	400,000	(50,000)
Rents & Leases-Equipment	120,000	110,000	120,000	0
Small Tools & Instruments	250,000	275,000	300,000	50,000
Special Departmental Expense	35,415,000	28,182,000	35,141,000	(274,000)
Telecommunications	723,000	709,000	786,000	63,000
Training	477,000	512,000	522,000	45,000
Transportaion	600,000	500,000	550,000	(50,000)
Travel	258,000	250,000	300,000	42,000
Utilities	5,445,000	5,224,000	5,445,000	0
Total Services & Supplies	109,555,000	96,070,000	107,306,000	(2,249,000)
Other Charges				
Judgments & Damages	100,000	50,000	50,000	(50,000)
Capital Lease Payments	2,100,000	2,050,000	2,107,000	7,000
Total Other Charges	2,200,000	2,100,000	2,157,000	(43,000)
Fixed Assets				
Equipment	8,679,000	8,679,000	10,008,000	1,329,000
Total Fixed Assets	8,679,000	8,679,000	10,008,000	1,329,000
Other Financing Uses				
Operating Transfers Out	7,000	7,000	40,000	33,000
Total Other Financing Uses	7,000	7,000	40,000	33,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriations for Contingencies	0	0	0	0
Reserves				
Designations	16,385,000	16,385,000	13,885,000	(2,500,000)
Total Reserves	16,385,000	16,385,000	13,885,000	(2,500,000)
TOTAL FINANCING REQUIREMENTS	***372,510,000***	***324,554,000***	***384,011,000***	***11,501,000***
AVAILABLE FINANCING				
Fund Balance	1,927,000	1,927,000	0	(1,927,000)
Cancellation of Reserves/Designations	13,385,000	13,385,000	16,385,000	3,000,000
Revenues				
Miscellaneous	353,519,000	305,563,000	363,618,000	10,099,000
Residual Equity Transfers	3,679,000	3,679,000	4,008,000	329,000
TOTAL REVENUES	357,198,000	309,242,000	367,626,000	10,428,000
TOTAL AVAILABLE FINANCING	***372,510,000***	***324,554,000***	***384,011,000***	***11,501,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Clothing and Personal Supplies	8,400	18,000	20,000	11,600
Communications	17,100	21,000	21,100	4,000
Computer Equipment - Non Capital	0	235,000	268,500	268,500
Computer Software	0	150,000	170,000	170,000
Food	9,600	8,000	8,300	(1,300)
Household Expense	4,500	300	400	(4,100)
Insurance	1,000,000	650,000	800,000	(200,000)
Jury and Witness Expense	700,000	250,000	312,000	(388,000)
Maintenance - Equipment	307,200	268,100	259,500	(47,700)
Maintenance - Buildings & Improvements	3,949,500	4,068,700	3,643,600	(305,900)
Memberships	7,000	5,100	7,000	0
Office Expense	333,800	162,000	170,900	(162,900)
Professional & Special Services - Contract	7,394,730	6,590,900	7,359,400	(35,330)
Professional & Special Services - Other	3,139,900	2,154,900	2,912,800	(227,100)
Publications & Legal Notice	30,100	40,000	59,500	29,400
Rents & Leases - Equipment	2,000	2,000	2,000	0
Small Tools & Instruments	26,500	40,000	41,900	15,400
Special Departmental Expense	227,696,470	156,379,500	201,843,000	(25,853,470)
Training	90,300	10,000	19,200	(71,100)
Travel	16,900	12,000	15,000	(1,900)
Utilities	2,964,000	1,490,500	1,685,900	(1,278,100)
Total Services & Supplies	247,698,000	172,556,000	219,620,000	(28,078,000)
Other Charges				
Judgments & Damages	3,151,000	1,820,000	3,000,000	(151,000)
Capital Lease Payments	0	0	2,200	2,200
Other	9,567,000	5,954,000	5,100,800	(4,466,200)
Total Other Charges	12,718,000	7,774,000	8,103,000	(4,615,000)
Fixed Assets				
Equipment	10,000	250,000	174,000	164,000
Total Fixed Assets	10,000	250,000	174,000	164,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works - Road Fund, (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfer				
Residual Equity Transfer Out	1,836,000	1,534,000	1,899,000	63,000
Total Residual Equity Transfer	1,836,000	1,534,000	1,899,000	63,000
Appropriations for Contingencies	0	0	0	0
Reserves				
Other Reserves	1,016,000	1,016,000	0	(1,016,000)
Total Reserves	**1,016,000**	**1,016,000**	**0**	**(1,016,000)**
TOTAL FINANCING REQUIREMENTS	***263,278,000***	***183,130,000***	***229,796,000***	***(33,482,000)***
AVAILABLE FINANCING				
Fund Balance	9,397,000	9,397,000	10,000,000	603,000
Cancellation of Reserves/Designations	1,016,000	1,016,000	0	(1,016,000)
Revenues				
Other Taxes	2,700,000	2,845,000	2,845,000	145,000
Licenses, Permits & Franchises	1,903,000	2,515,000	2,578,000	675,000
Fines, Forfeitures & Penalties	0	0	1,000	1,000
Revenue From Use of Money & Property	3,204,000	4,739,000	4,739,000	1,535,000
Intergovernmental Revenues:				
Federal	68,507,000	30,460,000	53,956,000	(14,551,000)
State	147,230,000	125,666,000	134,131,000	(13,099,000)
Other	5,037,000	216,000	5,000,000	(37,000)
Charges For Services	21,916,000	15,958,000	16,133,000	(5,783,000)
Miscellaneous	2,158,000	178,000	208,000	(1,950,000)
Other Financing Sources	210,000	140,000	205,000	(5,000)
TOTAL REVENUES	252,865,000	182,717,000	219,796,000	(33,069,000)
TOTAL AVAILABLE FINANCING	***263,278,000***	***193,130,000***	***229,796,000***	***(33,482,000)***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: PUBLIC WORKS - COUNTY ENGINEER

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Land Development	$86,000	$0	$86,000	$0	$0	$0	0.7

Mandated Authority: County Code Titles 20 to 22 and 26 and County Ordinance 91

Provides for the checking of grading plans, tax clearances, deed preparation, final parcel and tract maps recordation, storm drains, sewer plans, and water systems for subdivisions. Also provides for the review of tentative and parcel maps, and inspection of private drains and sewers as well as work for Land Development Management Agency.

2. Industrial Waste	$1,157,000	$0	$1,157,000	$0	$0	$0	12.2

Mandated Authority: County Code Title 20

Provides for activities relating to industrial waste facilities permitting, plan check, inspection, and monitoring for the County unincorporated areas and contract cities.

3. Underground Tanks	$745,000	$0	$745,000	$0	$0	$0	7.4

Mandated Authority: County Code Title 11

Provides for activities relating to storage of underground hazardous materials permitting, plan check, inspection and monitoring for the unincorporated areas and contract cities.

4. Support Services **	$915,000	$0	$476,000	$439,000	$439,000	$0	0.8

Manadated Authority: County Code Titles 26 to 29

Provides for the Alhambra Headquarters Building rent and services related to Risk Insurance Management Agency. These are unavoidable fixed costs.

5. Other Charges **	$429,000	$0	$216,000	$213,000	$213,000	$0	0.0

Mandated Authority: County Code Titles 26 to 29

Provides for Building and Safety field offices capital leases and judgments and damages. We have no ability to pay for any adverse judgments/settlements.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
6. Reimbursable Services	$6,795,000	$0	$6,795,000	$0	$0	$0	65.7
Mandated Authority: Government Code Sections 27584 to 27585, County Code Titles 20 to 22 and 26 to 29, and County Ordinance 11755, Land Surveyor's Act State of CA Business Profession's Code Sections 8700 to 8806.							
Provides for building and safety services to cities, monument preservation, and record of survey checking services, technology transfer and assessment district studies.							
7. Hazardous Waste	$17,000	$0	$17,000	$0	$0	$0	0.2
Mandated Authority: Sally Tanner Legislation							
A minimal amount of funding is available in 1999-2000, which will allow for responding to simple inquiries concerning the County Hazardous Waste Management Plan.							
8. Public Safety	$5,000	$0	$5,000	$0	$0	$0	0.1
Mandated Authority: Public Source Code Chapter 1095							
Provides for the landfill gas monitoring and engineering services for the City of Carson and Victoria Regional Park and Golf Course .							
9. Mapping	$47,000	$0	$47,000	$0	$0	$0	0.6
Mandated Authority: County Code Titles 26 to 29							
Provides for substructural mapping services to contract cities.							
10. Information Services **	$64,000	$0	$64,000	$0	$0	$0	0.7
Mandated Authority: Land Surveyor's Act, State of CA Business Profession's Code, Section 8700 to 8806							
Provides for the required plan research and survey information services provided to other agencies and the public with regard to property boundary.							

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
11. Residual Equity Transfers **	$223,000	$0	$223,000	$0	$0	$0	0.0
Mandated Authority: County Code Titles 26 to 29							
Provides for the financing of the County Engineer Fund equipment purchases in the Internal Service Fund necessary for the minimum requirements of the fund.							
12. Unincorporated Services *	$25,663,000	$0	$24,399,000	$1,264,000	$784,000	$480,000	185.6
A. Building and Safety *	*$18,332,000*	*$0*	*$17,548,000*	*$784,000*	*$784,000*	*$0*	*122.1*
Mandated Authority: County Code Titles 26 to 29							
Provides for research, development, and enforcement of building, grading, plumbing, electrical, mechanical, and building rehabilitation related codes and ordinances. Unavoidable fixed costs include anticipated Countywide Costs/General County Overhead (CWC/GCO) and Building and Safety field offices rents and utilities.							
B. Property Rehabilitation *	*$1,877,000*	*$0*	*$1,586,000*	*$291,000*	*$0*	*$291,000*	*13.9*
Mandated Authority: County Code Titles 26 to 29							
Provides for the arrest and abatement of neighborhood deterioration and the elimination of unsightly, unsafe, and unhealthful conditions which constitute a public nuisance through the repair or demolition of substandard structures and the removal of trash, junk, debris, inoperable vehicles, and overgrowth from private properties. As a result of current and past reductions to NCC, there is no proactive rehabilitation activity. Only new cases that are critical to public health and safety are being pursued.							
C. Nuisance Abatement *	*$189,000*	*$0*	*$0*	*$189,000*	*$0*	*$189,000*	*1.4*
Mandated Authority: County Code Titles 26 to 29							
Provides for a First Supervisorial District nuisance abatement task force which is comprised of a DPW coordinator and support staff who work with staff from Fire, Sheriff, and Health Departments. The personnel from these departments work as a team to identify violations of fire, health, and safety codes related to gang and drug activity and cite properties where these violations have occurred. Curtailments in this program will reduce funding for all involved departments, which will require a cutback of code violation investigations and undermine the effectiveness of the program.							

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
D. Land Development	*$2,700,000*	*$0*	*$2,700,000*	*$0*	*$0*	*$0*	*23.2*

Mandated Authority: County Code Titles 20 to 22 and 26 and County Ordinance 91

Provides for the checking of grading plans, tax clearances, deed preparation, final parcel and tract maps recordation, storm drains, sewer plans, and water systems for subdivisions. Also provides for the review of tentative and parcel maps, and inspection of private drains and sewers, as well as work for Land Development Management Agency.

E. Industrial Waste	*$386,000*	*$0*	*$386,000*	*$0*	*$0*	*$0*	*4.1*

Mandated Authority: County Code Title 20

Provides for activities relating to industrial waste facilities permitting, plan check, inspection, and monitoring for the County unincorporated areas and contract cities.

F. Underground Tanks	*$232,000*	*$0*	*$232,000*	*$0*	*$0*	*$0*	*2.3*

Mandated Authority: County Code Title 11

contract cities.

G. Reimbursable Services	*$419,000*	*$0*	*$419,000*	*$0*	*$0*	*$0*	*4.0*

Mandated Authority: Government Code Sections 27584 to 27585, County Code Titles 20 to 22 and 26 to 29, and County Ordinance 11755, Land Surveyor's Act State of CA Business Profession's Code Sections 8700 to 8806.

Provides for building and safety services to cities, monument preservation, and record of survey checking services, technology transfer and assessment district studies.

H. Hazardous Waste	*$2,000*	*$0*	*$2,000*	*$0*	*$0*	*$0*	*0.0*

Mandated Authority: Sally Tanner Legislation

A minimal amount of funding is available in 1999-2000, which will allow for responding to simple inquiries concerning the County Hazardous Waste Management Plan.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
I. Mapping	*$880,000*	*$0*	*$880,000*	*$0*	*$0*	*$0*	*11.9*
Mandated Authority: County Code Titles 26 to 29							
Provides for substructural mapping services to contract cities.							
J. Real Property Management	*$3,000*	*$0*	*$3,000*	*$0*	*$0*	*$0*	*0.0*
Mandated Authority: County Code Titles 26 to 29							
Provides for acquisition services, rights of way, and other property related tasks.							
K. Geotechnical Planning/Report Review *	*$643,000*	*$0*	*$643,000*	*$0*	*$0*	*$0*	*2.7*
Mandated Authority: County Code Title 21							
Provides for the review of geology and soils reports and associated plans for private developments.							
Total	**$36,146,000**	**$0**	**$34,230,000**	**$1,916,000**	**$1,436,000**	**$480,000**	**274.0**

* Building and Safety Program Class has been subdivided into its four Programs to further clarify priorities.
** The portion of this program cost applicable to the unincorporated area could not be dtermined.

DEPARTMENT: PUBLIC WORKS - FACILITY PROJECT MANAGEMENT

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Disaster Projects	$7,658,000	$6,400,000	$1,258,000	$0	$0	$0	34.5
Mandated Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for earthquake recovery work.							
2. County Projects	$11,380,000	$5,960,000	$4,720,000	$700,000	$0	$700,000	70.8
Mandated Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for capital projects for the County of Los Angeles.							
3. Reimbursable Real Property Services	$505,000	$100,000	$405,000	$0	$0	$0	5.4
Mandated Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities associated with the valuation, acquisition, and processing of real estate parcels.							
4. Non-County Projects	$762,000	$0	$762,000	$0	$0	$0	1.1
Non-mandated, discretionary program.							
Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code.							
Funds all activities required to provide construction management for capital projects for Contract Cities, Private Individuals, and Other Governmental Agencies.							
TOTAL	**$20,305,000**	**$12,460,000**	**$7,145,000**	**$700,000**	**$0**	**$700,000**	**111.8**

DEPARTMENT: PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Unincorporated Services	$290,000	$0	$206,000	$84,000	$0	$84,000	1.0

Petition Work

Mandated Authority: Los Angeles County Board of Supervisors.

Provides for studies associated with forming County Improvement (CI) projects anticipated in the future. These studies are done in response to requests from the Board of Supervisors or the public. The revenue is budgeted in case Pre-CI work results in CI's that will reimburse Public Works for the cost of preparing the studies. Net County cost has become the primary source of financing in the fund.

Total	**$290,000**	**$0**	**$206,000**	**$84,000**	**$0**	**$84,000**	**1.0**

1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: PUBLIC WORKS - PUBLIC WAYS/PUBLIC FACILITIES

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Special Projects	$200,000	$0	$0	$200,000	$0	$200,000	0.0
Non-mandated - discretionary program.							
Provides funding for emergency or urgently needed projects which cannot be financed using restricted funds, such as landslide mitigation unrelated to Flood or Road projects or rights of way. No other funding is available for these purposes.							
2. Unincorporated Services	$1,680,000	$0	$0	$1,680,000	$0	$1,680,000	0.2
A. Graffiti Abatement	$500,000	$0	$0	$500,000	$0	$500,000	0.0
Mandated Authority: County Code Title 13, Chapter 13.2 (amended Oct. 1993) and Board of Supervisors.							
Provides for public education programs recommended by the Grand Jury and the Multi-Agency Graffiti Intervention Committee (MAGIC) to promote the countywide anti-graffiti message and for graffiti abatement in areas not included in Flood or Road rights of way. Without net County cost, the special graffiti programs, such as zero tolerance zones, in the five Supervisorial Districts, mostly financed with Flood and/or Road Funds, would have to be terminated as well as all MAGIC support.							
B. Crossing Guard Services	$1,180,000	$0	$0	$1,180,000	$0	$1,180,000	0.2
Non-mandated - discretionary program.							
Provides funding for nonreimbursable crossing guard services at elementary schools in the unincorporated area of Los Angeles County.							
Total	**$1,880,000**	**$0**	**$0**	**$1,880,000**	**$0**	**$1,880,000**	**0.2**

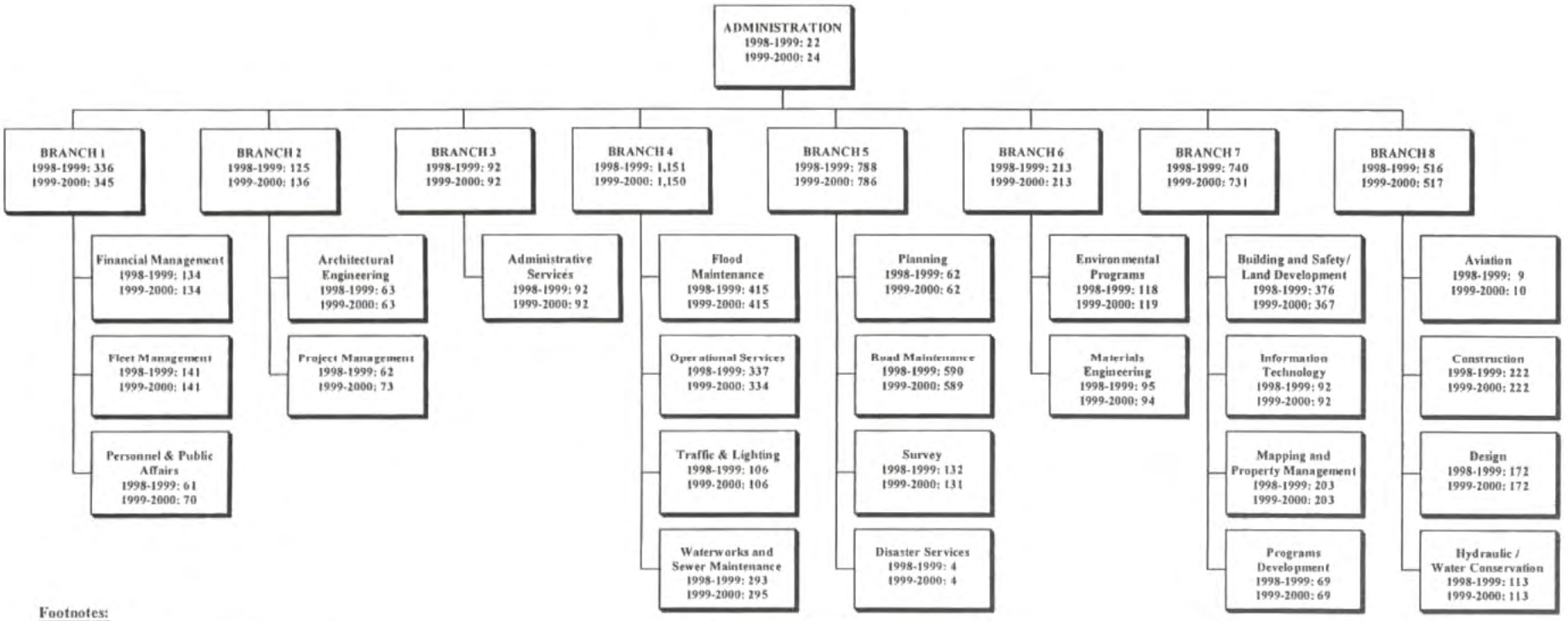
1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: PUBLIC WORKS - REIMBURSEMENT FOR SEWER CONSTRUCTION

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. **Unincorporated Services**	$210,000	$0	$210,000	$0	$0	$0	0.1
Contracts Awarded - Reimbursable Projects							
Mandated Authority: Los Angeles County Code Title 20.							
Funds reimbursement to developers who are required to install larger sewer lines than their projects would otherwise require in order to allow for future development.							
Total	**$210,000**	**$0**	**$210,000**	**$0**	**$0**	**$0**	**0.1**

LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS
TOTAL 1998-1999 ALLOWANCE AND 1999-2000 RECOMMENDED BUDGET

Total 1999-1999 Allowance: 3,983 positions *
Total 1999-2000 Recommend: 3,994 positions *



Footnotes:

* Does not include 48 temporary positions.

REGIONAL PLANNING
JAMES E. HARTL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 5,756,506	$ 6,757,000	$ 7,507,000	$ 8,793,000	$ 8,199,000	$ 692,000
SERVICES & SUPPLIES	1,315,228	2,027,000	1,777,000	1,938,000	1,769,000	-8,000
OTHER CHARGES	88,791	99,000	99,000	101,000	101,000	2,000
FIXED ASSETS-EQUIP	35,016	24,000	52,000	24,000	24,000	-28,000
GROSS TOTAL	$ 7,195,541	$ 8,907,000	$ 9,435,000	$ 10,856,000	$ 10,093,000	$ 658,000
LESS INTRAFD TRANSFER	25,454	24,000	24,000	19,000	19,000	-5,000
NET TOTAL	$ 7,170,087	$ 8,883,000	$ 9,411,000	$ 10,837,000	$ 10,074,000	$ 663,000
REVENUE	4,518,320	4,598,000	5,045,000	4,981,000	4,831,000	-214,000
NET COUNTY COST	$ 2,651,767	$ 4,285,000	$ 4,366,000	$ 5,856,000	$ 5,243,000	$ 877,000
BUDGETED POSITIONS	96.0	111.0	111.0	130.0	115.0	4.0
REVENUE DETAIL						
ZONING PERMITS	$ 1,366,596	$ 1,316,000	$ 1,224,000	$ 1,366,000	$ 1,366,000	$ 142,000
STATE-OTHER	193,948					
FEDERAL-OTHER	165,126					
OTHER GOVT AGENCIES	1,372,765	1,591,000	1,935,000	1,730,000	1,580,000	-355,000
LEGAL SERVICES	215,847					
PLANNING & ENG SVCS	630,318	1,535,000	1,781,000	1,730,000	1,730,000	-51,000
COURT FEES & COSTS	315					
LIBRARY SERVICES	21,041					
CHRGS FOR SVCS-OTHER	396,618					
MISCELLANEOUS	155,746	156,000	105,000	155,000	155,000	50,000
TOTAL	$ 4,518,320	$ 4,598,000	$ 5,045,000	$ 4,981,000	$ 4,831,000	$ -214,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To establish and maintain a continuing comprehensive long-range process for the physical, social, and economic development of the County of Los Angeles. To prepare and maintain the countywide General Plan, including area and community plans, and administer the County's subdivision and zoning ordinances. To encourage business retention and promote a positive business atmosphere for the unincorporated County area. To develop and maintain an information base on demographic and development conditions in the County to be used in formulating programs that encourage effectuation of the County's General Plan.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects an increase of $877,000 primarily for increased code enforcement in unincorporated County areas and negotiated increases in salaries and employee benefits. The Proposed Budget also provides for the maintenance of core mission activities including planning processes, public service, and business retention efforts.

Multi-Year Budget Planning

The Department of Regional Planning will fulfill its strategic plan by updating the General Plan, as well as area and community plans, and by streamlining the zoning ordinance and development permit process.

Over the next several years, the Department will maximize efforts to promote business retention and improve quality of life through pro-active zoning enforcement strategies. By carefully allocating resources to incorporate local area network technology and other automation projects, the Department will increase productivity, efficiency, and effectiveness while enhancing communication with the public and public agencies.

Critical Needs

The Department's critical needs consist of initiation of a long-range program to update area and community plans. Additionally, increased funding to pursue the following efforts would greatly assist the Board and benefit the citizens of Los Angeles County: restore the operating hours of the Land Development Coordinating Center to previous service levels; modernize and streamline the County Zoning Ordinance; enhance access to the Geographic Information Mapping System to benefit the General Plan Update program; update Environmental Guidelines to streamline existing Environmental Impact Report procedures; and clarify standards to avert future lawsuits.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Total number of zoning investigators	12.5	15.0	18.0	18.0
Total number of plot plan processing planners	1.5	1.5	2.0	2.0
Total number of permit processing planners	4.0	4.0	4.0	4.0
Workload/Output				
Number of enforcement inspections completed	7,030	8,492	10,188	10,000
Number of District Attorney (DA) enforcement referrals	375	170	360	400
Number of plot plan actions completed	960	1,651	1,502	1,500
Number of permits set for public hearings	269	233	219	230
Efficiency				
First enforcement inspections completed per investigator	562	566	566	555
DA enforcement referrals completed per investigator	30	11	20	22
Plot plan actions completed per planner	640	1,101	751	750
Permits set for public hearing per planner	67	58	55	57.5

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percentage of first inspections completed within 30 days	90%	99%	98%	90%
Percentage of violations referred to DA (1)	75%	78%	76%	75%
Percentage of plot plan actions within 16 weeks	90%	90%	90%	90%
Percentage of permits set for public hearing within 180 days of environmental/subdivision clearance	85%	85%	85%	85%

Objectives for 1999-2000
- -- Complete 90 percent of all zoning enforcement first inspections within 30 days of receipt of complaint.
- -- Complete 75 percent of all DA zoning enforcement referrals still non-complying after issuance of order to comply (within nine months), excluding garage conversion cases.
- -- Take action on 90 percent of all plot plans within 16 weeks of a complete filing.
- -- Set 85 percent of permit public hearings within 180 days of environmental/subdivision clearance.

Explanatory Notes
Indicators are measured annually unless otherwise indicated.
(1) Within nine months after issuance of order to comply.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 325,000	$ (-150,000)	$ 475,000	5.0

Code Enforcement/Countywide General Plan Update: Reflects an increase for code enforcement activity in unincorporated County areas and a decrease in Community Development Block Grant revenue due to the completion of the housing element component of the General Plan Update. The increased net County cost will be used primarily for computerization of the countywide Land Use Policy Map to a parcel level data base for all unincorporated County areas as part of the Land Use Element component of the General Plan Update.

2.	$ 50,000	$ 147,000	$ (-97,000)	1.0

Current Planning: Reflects 1.0 Regional Planning Assistant II to process anticipated increases in zoning permit and zoning changes, more than offset by a corresponding increase in permit revenue.

3.	$ 16,000	$ 151,000	$ (-135,000)	1.0

Land Use Regulation Services: Reflects 1.0 Regional Planning Assistant II to address anticipated workload increases associated with certificates of compliance and plot plans, offset by a decrease in services and supplies requirements. Also reflects a decrease in intrafund transfers, offset by an anticipated increase in land use revenue.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
4.	$ (-258,000)	$ (-438,000)	$ 180,000	(-4.0)
	Advanced Planning Services: Reflects the deletion of 4.0 Regional Planning Assistant IIs and an anticipated decrease in associated revenue attributable to completion of the airport land use project funded by CALTRANS, Community Development Commission-funded community standards districts, and major developer-funded projects.			
5.	$ 91,000	$ 71,000	$ 20,000	1.0
	Support Services: Reflects 1.0 Data Systems Coordinator position and miscellaneous information technology-related communications requirements for the implementation and support of the Department's automation projects and local area network. The increase is partially offset by an anticipated increase in revenue from the Land Development Management Agency and co-generation revenue.			
Other Changes				
1.	$ 318,000	$ --	$ 318,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 32,000	$ --	$ 32,000	--
	Other Employee Benefits: Reflects an increase in various employee benefits, primarily workers' compensation, to more accurately reflect anticipated requirements.			
3.	$ 63,000	$ --	$ 63,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	$ 27,000	$ --	$ 27,000	--
	Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
5.	$ (-6,000)	$ --	$ (-6,000)	--
	Countywide Cost Allocation Plan: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 658,000***	***$ (-219,000)***	***$ 877,000***	***4.0***

REGIONAL PLANNING

JAMES E. HARTL, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	5,875,000	5,087,000	6,336,000	461,000
Employee Benefits	1,632,000	1,670,000	1,863,000	231,000
Total Salaries and Employee Benefits	7,507,000	6,757,000	8,199,000	692,000
Services & Supplies				
Admin & General	0	0	1,000	1,000
Communications	74,000	157,000	120,000	46,000
Computer Equipment-Non Capital	0	149,000	0	0
Computer Software	0	30,000	0	0
Information Technology Services	214,000	197,000	100,000	(114,000)
Insurance	13,000	6,000	4,000	(9,000)
Maintenance-Bldgs & Improv	206,000	213,000	208,000	2,000
Maintenance-Equipment	25,000	0	0	(25,000)
Memberships	3,000	3,000	2,000	(1,000)
Miscellaneous Expense	3,000	3,000	6,000	3,000
Office Expense-Other	166,000	182,000	196,000	30,000
Office Expense-Postage	1,000	1,000	22,000	21,000
Office Expense-Stat & Forms	60,000	60,000	60,000	0
Other Operations	0	1,000	1,000	1,000
Professional & Spec Svcs	521,000	567,000	629,000	108,000
Publications & Legal Notice	40,000	48,000	42,000	2,000
Rents & Leases-Bldg & Improv	4,000	4,000	2,000	(2,000)
Rents & Leases-Equipment	35,000	35,000	0	(35,000)
Special Departmental Expense	23,000	45,000	31,000	8,000
Telecommunications	0	20,000	17,000	17,000
Training	22,000	0	0	(22,000)
Trans & Travel-Auto Mileage	36,000	40,000	41,000	5,000
Trans & Travel-Auto Service	13,000	14,000	15,000	2,000
Trans & Travel-Other	4,000	4,000	3,000	(1,000)
Trans & Travel-Traveling	5,000	6,000	6,000	1,000
Utilities	309,000	242,000	263,000	(46,000)
Total Services & Supplies	1,777,000	2,027,000	1,769,000	(8,000)
Other Charges				
Judgments & Damages	6,000	6,000	8,000	2,000
Other Charges	93,000	93,000	93,000	0
Total Other Charges	99,000	99,000	101,000	2,000
Fixed Assets				
Equipment	52,000	24,000	24,000	(28,000)
Total Fixed Assets	52,000	24,000	24,000	(28,000)
Other Financing Uses				
Total Other Financing Uses	0	0	0	0

Regional Planning (cont'd)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***9,435,000***	***8,907,000***	***10,093,000***	***658,000***
Less: Intrafund Transfers	24,000	24,000	19,000	(5,000)
TOTAL NET REQUIREMENTS	9,411,000	8,883,000	10,074,000	663,000
REVENUES				
Licenses, Permits & Franchises	1,224,000	1,316,000	1,366,000	142,000
Intergovernmental Revenues:				
Other	1,935,000	1,591,000	1,580,000	(355,000)
Charges For Services	1,781,000	1,535,000	1,730,000	(51,000)
Miscellaneous	105,000	156,000	155,000	50,000
TOTAL REVENUES	5,045,000	4,598,000	4,831,000	(214,000)
NET COUNTY COST	***4,366,000***	***4,285,000***	***5,243,000***	***877,000***

DEPARTMENT: REGIONAL PLANNING

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCI)	Net County Cost Savings	Budgeted Positions
1. Current Planning Services	$5,000	$0	$5,000	$0	$0	$0	0.0

Mandated program with discretionary service level.

The Current Planning program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and state law pertaining to land use, subdivision processing and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County Codes, State and Federal regulations, including the California Environmental Quality Act (CEQA) and the State Subdivision Map Act.

2. Unincorporated Services	10,088,000	19,000	4,826,000	5,243,000	1,098,000	4,145,000	115.0
A. Current Planning Services	*$2,056,000*	*$0*	*$1,169,000*	*$887,000*	*$240,000*	*$647,000*	*24.0*

Mandated program with discretionary service level.

The Current Planning program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and state law pertaining to land use, subdivision processing and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County Codes, State and Federal regulations, including the CEQA and the State Subdivision Map Act. Includes revenue earned by costs incurred in the Administration and Support Programs.

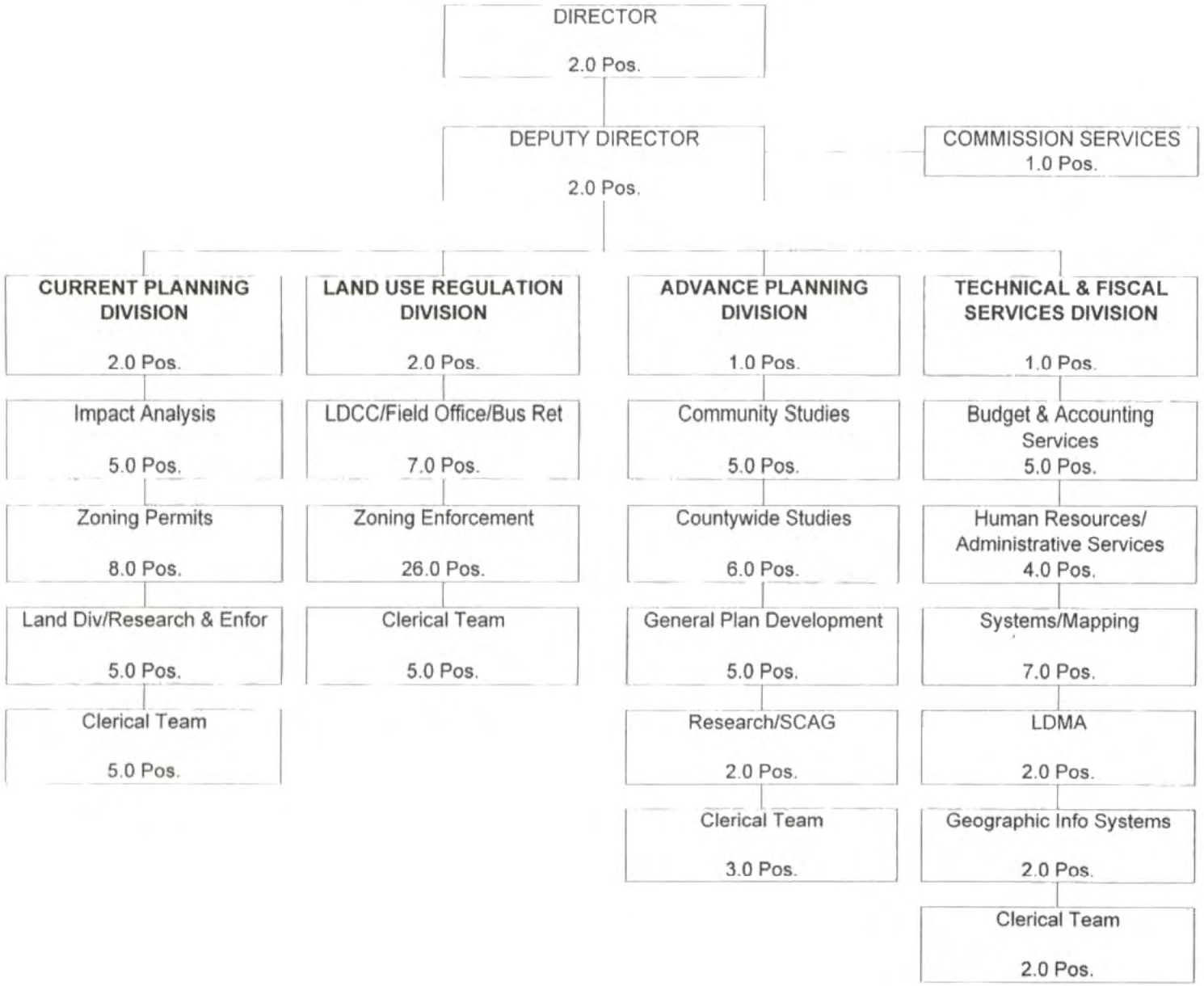
B. Land Use Regulation Services	*$2,971,000*	*$17,000*	*$2,208,000*	*$746,000*	*$339,000*	*$407,000*	*38.0*

Mandated program with discretionary service level.

The Land Use Regulation Program is aimed at correcting zoning code violations in numerous communities by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations. Staff also provides selected field office services in nine different areas, zoning and land development information counseling at our downtown headquarters and encourages business retention by providing expanded "One-Stop" counseling services. Includes revenue earned by costs incurred in the Administration and Support Programs.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCI)	Net County Cost Savings	Budgeted Positions
2. Unincorporated Services (cont'd)							
C. Advance Planning Services	*$1,930,000*	*$0*	*$1,252,000*	*678,000*	*$250,000*	*$428,000*	*21.0*
Mandated program with discretionary service level.							
The Advance Planning program provides for the preparation of plans, programs and implementation measures to guide development and growth utilizing public input in conjunction with the Countywide General Plan, Community Plans, various ordinances and Community Standards Districts. Staff prepares plans which contain goals, policies, objectives, standards and procedures to guide land use growth along with revitalization strategies and proactive planning measures to improve the quality of life. Includes revenue earned by costs incurred in the Administration and Support Programs.							
D. Support Services	*$1,779,000*	*$0*	*$197,000*	*$1,582,000*	*$100,000*	*$1,482,000*	*15.0*
Mandated program with discretionary service level.							
Provides support services not directly identified to programs. Includes costs for information systems development, operation and maintenance, facilities services, utilities, rent, insurance, Internal Services, CWIRS, training, equipment leases and capital lease costs. Revenue reflects surcharges collected for the operation of the departmental case tracking system (CTRAK), and reimbursement from CO-generation revenue, the sale of publications, and witness' fees. Revenue to reimburse costs incurred by support services is included in Current Planning, Land Use Regulation, and Advance Planning Programs.							
E. Administration	*$1,352,000*	*$2,000*	*$0*	*$1,350,000*	*$169,000*	*$1,181,000*	*17.0*
Mandated program with discretionary service level.							
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, payroll, procurement services, and human resources. IFT reflects reimbursement for accounting services. Revenue to reimburse costs incurred by administration is included in Current Planning, Land Use Regulation, and Advance Planning Programs.							
Total	**$10,093,000**	**$19,000**	**$4,831,000**	**$5,243,000**	**$1,098,000**	**$4,145,000**	**115.0**

DEPARTMENT OF REGIONAL PLANNING
James E. Hartl, Director
Total 1999-2000 Proposed Budget Positions = 115



REGISTRAR-RECORDER/COUNTY CLERK

CONNY B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 25,501,730	$ 28,736,000	$ 28,144,000	$ 33,405,000	$ 34,254,000	$ 6,110,000
SERVICES & SUPPLIES	23,765,472	25,950,000	23,872,000	28,909,000	25,959,000	2,087,000
OTHER CHARGES	3,533,964	2,891,000	2,891,000	2,916,000	2,811,000	-80,000
FIXED ASSETS-EQUIP	496,329	916,000	987,000	1,122,000	1,122,000	135,000
OTHER FINANCING USES	140,565	140,000	141,000	157,000	157,000	16,000
GROSS TOTAL	$ 53,438,060	$ 58,633,000	$ 56,035,000	$ 66,509,000	$ 64,303,000	$ 8,268,000
LESS INTRAFD TRANSFER	451,989	440,000	440,000	572,000	572,000	132,000
NET TOTAL	$ 52,986,071	$ 58,193,000	$ 55,595,000	$ 65,937,000	$ 63,731,000	$ 8,136,000
REVENUE	39,837,478	43,781,000	41,383,000	47,487,000	47,487,000	6,104,000
NET COUNTY COST	$ 13,148,593	$ 14,412,000	$ 14,212,000	$ 18,450,000	$ 16,244,000	$ 2,032,000
BUDGETED POSITIONS	723.0	730.0	730.0	743.0	743.0	13.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 400	$	$	$	$	$
OTHER LIC & PERMITS	978,590	1,039,000	1,070,000	1,040,000	1,040,000	-30,000
STATE-OTHER	2,362,954	1,713,000	2,177,000	1,761,000	1,761,000	-416,000
FEDERAL-OTHER	30					
ELECTION SERVICES	6,034,598	3,849,000	3,378,000	4,929,000	4,929,000	1,551,000
PLANNING & ENG SVCS	504					
RECORDING FEES	29,349,134	36,302,000	33,888,000	38,821,000	38,821,000	4,933,000
CHRGS FOR SVCS-OTHER	73,038	423,000	394,000	429,000	429,000	35,000
OTHER SALES	21,563	24,000	21,000	22,000	22,000	1,000
MISCELLANEOUS	1,015,456	431,000	455,000	485,000	485,000	30,000
SALE OF FIXED ASSETS	1,211					
TOTAL	$ 39,837,478	$ 43,781,000	$ 41,383,000	$ 47,487,000	$ 47,487,000	$ 6,104,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY ELECTIONS	

Mission Statement

To register voters; conduct Federal, State, local, and special elections; verify initiatives and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the Federal and State Constitutions, State Codes, and County Ordinances.

1999-2000 Budget Message

The 1999-2000 Proposed Budget includes resources necessary to conduct the November 1999 Uniform District Elections (UDEL) and the March 2000 Presidential Primary Election, as well as mandated Recorder and County Clerk activities. As in the past, there is no funding for unscheduled special elections.

This Proposed Budget reflects a net County cost increase of $2.0 million, and includes funding for negotiated increases in salaries and employee benefits, and the Board-approved Census 2000 Outreach Program. As a result of cost savings associated with the implementation of the Voter Information Management System (VIMS), increased revenues resulting from the Board-approved public fee increases and growth in the real estate market, the Department now has the resources to resolve three critical operating issues: 1) compensation increases for precinct poll workers to improve the poll worker shortage in Los Angeles County; 2) staffing changes to address the Department's long-term staffing inequities which have forced the Department to leave permanent budgeted items vacant to meet seasonal hiring needs; and 3) one-time funding for two major deferred maintenance projects.

1999-2000 Budget Message (cont'd)

The Proposed Budget also reflects funding to implement Phase III of the Vitals/Recorder Imaging Project; continuation of office automation enhancements to support election, recorder, and registration operations; and the opening of a new branch office at the airport. The Department will also pursue the feasibility of an East San Gabriel Valley Office to continue their goal of decentralizing services to all Supervisorial Districts to better serve the public.

Multi-Year Budget Planning

The Department's strategic plan will continue to focus on automation efficiencies to improve elections, registration, and recorder services. Key objectives for 1999-2000 include: 1) implementing Phase III of the Vitals/Recorder Imaging Project, 2) implementing Internet E-Commerce capability, 3) modifying current election programs to comply with proposed legislative requirements, 4) expanding the installation of Local Area Networks (LANs), and 5) upgrading the current communications infrastructure.

Critical Needs

The Department has a critical need to replace antiquated, deteriorating wooden voting booths that are about 40 years old with light-weight, portable plastic voting booths. Purchasing these types of booths would eliminate ongoing expenditures in booth repairs and reduce delivery costs.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
REGISTRATION				
Input				
Assigned staff:				
Data entry clerks	16	13	16	13
Petition signature checkers	11	50	11	50
Absent voting processing clerks	17	15	17	15
Data entry clerks	16	15	16	15
Workload/Output				
Volumes:				
Affidavit intake	675,822	559,301	675,000	700,000
Petition signatures (received and processed)	284,934	2,424,979	300,000	2,500,000
Absent voter requests	642,035	552,455	600,000	600,000
Registration updates	1,201,010	1,311,213	1,300,000	1,300,000
Efficiency				
Quantity per worker:				
Affidavits worked	42,239	43,023	42,188	53,846
Signatures processed	25,903	48,500	27,273	50,000
Absent voters processed	37,767	36,830	35,294	40,000
Registrations updated	75,068	87,414	81,250	86,667

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
REGISTRATION (cont'd)				
Effectiveness/Outcome				
Production standard:				
Affidavits worked	140.8%	95.6%	93.8%	119.7%
Signatures processed	103.6%	194.0%	109.1%	200.0%
Absent voters processed	118.0%	102.3%	98.0%	111.1%
Registrations updated	105.7%	106.6%	99.1%	105.7%

Objectives for 1999-2000

Objectives Amended in 1997-98.

-- Exceed production average of 45,000 affidavits per worker.
-- Exceed production average of 25,000 signatures per worker.
-- Exceed production average of 36,000 absent voters per worker.
-- Exceed production average of 82,000 registration updates per worker.
-- Within three days, verify candidate nomination papers, update affidavits of registration, and process absentee ballot requests. Certify initiatives and referendum petitions within 30 days.

ELECTIONS				
Input				
Assigned staff:				
Address snags	7	4	3	4
Telephone inquiries	2	2	2	2
Precinct map processing	2	5	6	6
Precinct realignment	1	5	6	6
Workload/Output				
Volumes:				
Address snags received	30,842	21,184	12,000	16,000
Telephone calls received	16,802	14,909	15,000	15,000
Maps received	581	1,737	1,200	1,500
Precincts realigned	154	3,405	400	400
Efficiency				
Quantity per worker:				
Address snags worked	4,406	5,296	4,000	4,000
Telephone calls answered	8,401	7,455	7,500	7,500
Precinct maps processed	291	347	200	250
Precincts realigned	154	681	67	67
Effectiveness/Outcome				
Production standard:				
Addresses resolved	146.9%	132.4%	100.0%	100.0%
Telephone calls resolved	105.0%	99.4%	100.0%	100.0%
Precinct maps processed	74.6%	115.7%	66.7%	83.3%
Precincts realigned	51.3%	340.5%	35.5%	35.5%

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
ELECTIONS (cont'd)				
Objectives for 1999-2000				
Objectives Amended in 1997-98.				
-- Maintain per worker production average of 4,000 addresses worked.				
-- Maintain per worker production average of 7,500 telephone calls answered.				
-- Achieve per worker production average of 300 maps processed.				
-- Achieve per worker production average of 200 precincts realigned.				
RECORDER/COUNTY CLERK				
Input				
Assigned staff:				
Document examiners	14	14	21	21
Document microfilm operators	10	7	10	10
Counter/mail	75	80	80	80
Workload/Output				
Volumes:				
Documents recorded	1,845,164	1,918,020	2,200,000	2,300,000
Documents microfilmed	5,334,396	4,795,050	7,700,000	8,050,000
Marriage license/certified copy requests	639,490	653,542	655,000	657,000
Efficiency				
Quantity per worker:				
Documents recorded	131,797	137,001	104,761	109,524
Documents microfilmed	533,440	685,007	770,000	805,000
Marriage licenses/certified copies issued	8,527	8,169	8,188	8,213
Effectiveness/Outcome				
Production standard:				
Documents recorded	101.4%	91.3%	95.2%	99.6%
Documents microfilmed	102.8%	89.0%	100.0%	104.5%
Marriage licenses/certified copies issued	106.6%	102.1%	102.4%	102.7%
Objectives for 1999-2000				
Objectives Amended in 1997-98 and 1998-99 for documents recorded only.				
-- Exceed production average of 110,000 documents per examiner, and 770,000 microfilmed images per operator.				
-- Exceed production average of 8,000 marriage licenses/certified copies issued per worker.				

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 300,000	$ --	$ 300,000	6.0

Census 2000 Outreach Program: Reflects full-year funding, including temporary staffing and services and supplies, for the September 16, 1998 Board-approved outreach activities as recommended by the Census 2000 Complete Count Committee.

2.	$ 850,000	$ --	$ 850,000	--

Poll Worker Increase: Reflects funding to increase precinct poll worker compensation from $45 to $55 with additional compensation for training to alleviate the serious poll worker shortage in Los Angeles County.

3.	$ 442,000	$ --	$ 442,000	7.0

Training/VIMS Program Expansion: Reflects funding for 6.0 budgeted positions for the departmental Training Section related to the expansion of voter outreach services, and increased in-house training in-lieu of outside consultants; and 1.0 position for VIMS network administrative support services.

4.	$ --	$ 4,215,000	$ (-4,215,000)	--

Recorder Revenue: Reflects increased recorder revenue resulting from growth in the real estate market and the annualization of the public fee increases approved by the Board on September 29, 1998.

5.	$ 790,000	$ 1,135,000	$ (-345,000)	--

Election Changes: Reflects cyclical adjustment between odd-number UDEL years and General Elections held in even-numbered years.

6.	$ (-2,434,000)	$ --	$ (-2,434,000)	--

VIMS/ITS Reduction: Reflects the completion of the VIMS installation that was approved by the Board on February 10, 1998.

7.	$ (-54,000)	$ --	$ (-54,000)	--

Election Law Changes: Reflects the deletion of one-time costs for the implementation of Proposition 208, partially offset by anticipated costs associated with proposed legislative changes to require reporting of election results by political party and absentee voter results by contest in each individual precinct.

8.	$ 860,000	$ 860,000	$ --	--

Vitals/Recorder Imaging Project - Phase III: Reflects funding to implement Phase III of the Vitals/Recorder Imaging Project which will allow the Department to print certified copies of vital document images at all departmental offices and to develop the capability to record real property documents at the Department's district offices.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
9.	$ 26,000	$ --	$ 26,000	--

Internet E-Commerce: Reflects funding for computer equipment and software to implement Internet E-Commerce capability which will enable the public to research fictitious business names and complete filing information.

10.	$ 75,000	$ --	$ 75,000	--

East San Gabriel Field Office: Reflects funding for the renovation and start-up costs of a proposed branch office in the East San Gabriel Valley within the Fifth Supervisorial District.

Other Changes				
1.	$ 1,542,000	$ --	$ 1,542,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 202,000	$ --	$ 202,000	--

LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	$ 93,000	$ --	$ 93,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

4.	$ 2,752,000	$ --	$ 2,752,000	--

Staffing Adjustments: Reflects the deletion of 46.0 vacant clerical items to partially finance an additional 34.0 budgeted positions to reduce actual overtime overexpenditures and temporary overhires to meet workload demands, and 12.0 positions to meet appropriate supervisory requirements.

5.	$ 500,000	$ --	$ 500,000	--

Overtime: Reflects an increase in overtime based on experience.

6.	$ 349,000	$ --	$ 349,000	--

Other Employee Benefits: Reflects an increase in various employee benefits, primarily workers' compensation, based on experience.

7.	$ 1,065,000	$ --	$ 1,065,000	--

Services and Supplies: Reflects an increase in services and supplies primarily for increased costs for services provided by other County departments, including $622,000 for information technology services provided by the Internal Services Department.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
8.	$ 1,000,000	$ --	$ 1,000,000	--
	Parking Lot Replacement: Reflects funding to replace the Norwalk Headquarters facility employee and public parking lots to eliminate significant cracks and potholes that have become a health and safety concern of employees and the subject of complaints by the public.			
9.	$ 600,000	$ --	$ 600,000	--
	Elevator Refurbishment: Reflects funding to refurbish five malfunctioning elevators at the Norwalk Headquarters facility to alleviate excessive waits for elevators and health and safety concerns of employees and the public.			
10.	$ 41,000	$ 26,000	$ 15,000	--
	Other Charges: Reflects an increase primarily in other charges for capital lease costs, offset by an increase in intrafund transfer, based on experience.			
11	$ (-105,000)	$ --	$ (-105,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management guidelines.			
12.	$ 202,000	$ --	$ 202,000	--
	Communications Upgrade: Reflects funding to upgrade the communications infrastructure that supports the Department's basic office automation systems.			
13.	$ (-828,000)	$ --	$ (-828,000)	--
	Fixed Assets: Reflects a decrease in fixed assets primarily due to the completion of phase two of the Imaging Project.			
Total	***$ 8,268,000***	***$ 6,236,000***	***$ 2,032,000***	***13.0***

REGISTRAR-RECORDER/COUNTY CLERK

CONNY B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	20,509,000	19,469,000	24,805,969	4,296,969
Employee Benefits	7,635,000	9,267,000	9,448,031	1,813,031
Total Salaries and Employee Benefits	28,144,000	28,736,000	34,254,000	6,110,000
Services & Supplies				
Communications	1,709,000	1,860,000	1,990,000	281,000
Household Expense	5,000	5,000	5,000	0
Information Technology Services	5,724,000	7,536,000	5,117,000	(607,000)
Insurance	95,000	94,000	64,000	(31,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Bldgs & Improv	787,000	1,042,000	2,538,000	1,751,000
Maintenance-Equipment	349,000	349,000	520,000	171,000
Memberships	3,000	3,000	3,000	0
Miscellaneous Expense	2,000	2,000	2,000	0
Office Expense-Other	1,190,000	1,058,000	650,000	(540,000)
Office Expense-Postage	1,575,000	1,575,000	1,600,000	25,000
Office Expense-Stat & Forms	507,000	507,000	507,000	0
Professional & Spec Svcs	6,118,000	6,543,000	7,087,000	969,000
Publications & Legal Notice	80,000	80,000	80,000	0
Rents & Leases-Bldg & Improv	640,000	629,000	640,000	0
Rents & Leases-Equipment	25,000	25,000	29,000	4,000
Special Departmental Expense	4,019,000	3,724,000	4,139,000	120,000
Training	15,000	15,000	15,000	0
Trans & Travel-Auto Service	293,000	293,000	413,000	120,000
Trans & Travel-Other	21,000	10,000	10,000	(11,000)
Trans & Travel-Traveling	15,000	20,000	20,000	5,000
Utilities	700,000	580,000	530,000	(170,000)
Total Services & Supplies	23,872,000	25,950,000	25,959,000	2,087,000
Other Charges				
Capital Leases	2,828,000	2,828,000	2,750,000	(78,000)
Judgments & Damages	63,000	63,000	61,000	(2,000)
Total Other Charges	2,891,000	2,891,000	2,811,000	(80,000)
Fixed Assets				
Equipment	987,000	916,000	1,122,000	135,000
Total Fixed Assets	987,000	916,000	1,122,000	135,000
Other Financing Uses				
Operating Transfers Out	141,000	140,000	157,000	16,000
Total Other Financing Uses	141,000	140,000	157,000	16,000

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***56,035,000***	***58,633,000***	***64,303,000***	***8,268,000***
Less: Intrafund Transfers	440,000	440,000	572,000	132,000
TOTAL NET REQUIREMENTS	55,595,000	58,193,000	63,731,000	8,136,000
REVENUES				
Licenses, Permits & Franchises	1,070,000	1,039,000	1,040,000	(30,000)
Intergovernmental Revenues:				
State	2,177,000	1,713,000	1,761,000	(416,000)
Charges For Services	37,660,000	40,574,000	44,179,000	6,519,000
Miscellaneous	476,000	455,000	507,000	31,000
TOTAL REVENUES	41,383,000	43,781,000	47,487,000	6,104,000
NET COUNTY COST	***14,212,000***	***14,412,000***	***16,244,000***	***2,032,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: REGISTRAR-RECORDER/COUNTY CLERK

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Elections	$23,519,000	$0	$6,483,000	$17,036,000	$3,115,000	$13,921,000	239.0

Mandated by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal election officer through the conduct of Federal, State, local, and special elections.

Provide information to candidates and campaigns including updating of district and precinct boundaries, and providing ballot, campaign, candidate filing and financial disclosure. Provide information to the voter on the printing and mailing of election sample ballots, furnishing polling place location and absentee voting information, and public access. Conduct elections including the recruitment of polls and poll officers, collecting, processing, and counting ballots, processing and storing election materials, and certifying election results. Provide training for poll officers, precinct officers and election day personnel.

2. Registration	$10,758,000	$0	$345,000	$10,413,000	$1,667,000	$8,746,000	119.0

Mandated by United States Constitution, Articles I, II, and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County and verifying petition, nomination, and absent voter signatures.

Register to vote eligible population and promote community development including distribution and receipt of voter registration affidavits. Process new affidavits and update voter records. Perform signature verifications including absentee ballot signatures and petition signatures. Provide public information through distribution of registration and election information.

3. Recorder/County Clerk	$27,000,000	$572,000	$40,659,000	($14,231,000)	$4,495,000	($18,726,000)	328.0

Mandated by California Government Code, Section 27201, Civil Code Section 1172, and the non judicial portions of the California Government Code, Section 26800. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal recording officer through recording documents, maintaining birth, death, and marriage records, issuing marriage licenses, filing fictitious business names and notary bonds, and collecting Documentary Transfer Tax for the County General Fund.

Examine, record and microfilm all instruments, judgments, and associated records submitted for recordation and make available for public inspection within prescribed legal timeframes. Establish and maintain a grantee/grantor index of real estate property transactions. Production of the daily index is critical to the public, real estate and financial community. Record and process requests for birth, marriage, and death certificates. Record and issue copies of Fictitious Business Name filings, issue issue and record public and confidential marriage licenses, and perform marriage ceremonies.

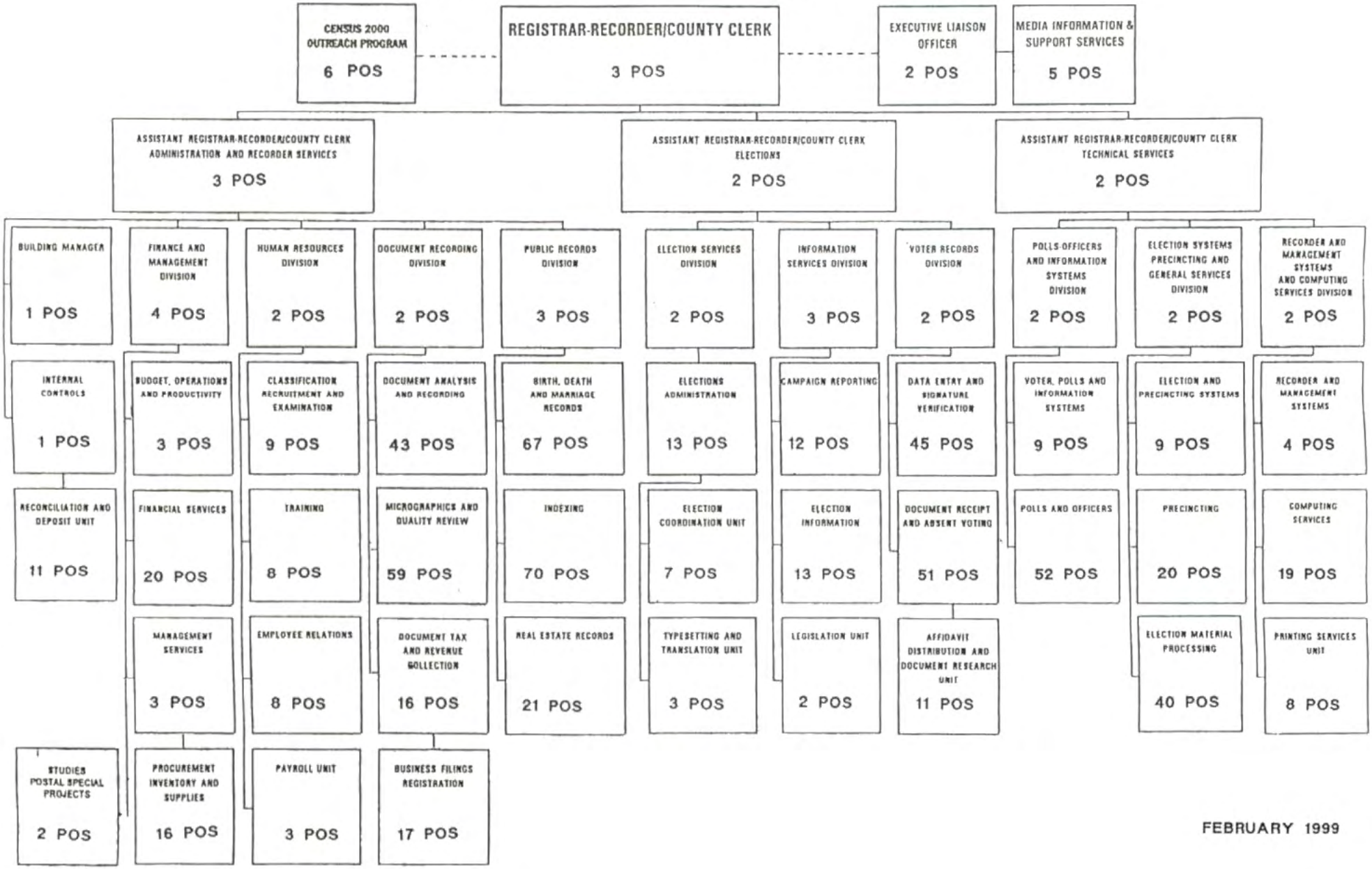
	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. Administration	$3,026,000	$0	$0	$3,026,000	$616,000	$2,410,000	57.0

Nonmandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management of fiscal and purchasing services, facility management coordination, legislative analysis and review, media interaction and community relations.

Process and distribute to the County and its 88 cities over $100 million in revenue. Provide leadership, planning, and direction to the Election, Registration and Recorder/County Clerk programs. Improve and expand public service delivery and community outreach with limited resources. Provide necessary program oversight and monitoring to maintain quality public service delivery.

TOTAL	**$64,303,000**	**$572,000**	**$47,487,000**	**$16,244,000**	**$9,893,000**	**$6,351,000**	**743.0**

REGISTRAR-RECORDER/COUNTY CLERK
CONNY B. McCORMACK
Total 1999-2000 Budgeted Positions - 743



FEBRUARY 1999

RENT EXPENSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 62,015,224	$ 73,688,000	$ 75,243,000	$ 86,650,000	$ 86,650,000	$ 11,407,000
LESS EXPENDITURE DIST	58,665,952	69,579,000	70,512,000	82,028,000	82,028,000	11,516,000
TOT S & S	3,349,272	4,109,000	4,731,000	4,622,000	4,622,000	-109,000
OTHER CHARGES	211,271,631	205,961,000	209,464,000	214,120,000	214,120,000	4,656,000
LESS EXPENDITURE DIST	187,463,626	181,028,000	182,186,000	186,274,000	186,274,000	4,088,000
TOT OTH CHRG	23,808,005	24,933,000	27,278,000	27,846,000	27,846,000	568,000
GROSS TOTAL	$ 27,157,277	$ 29,042,000	$ 32,009,000	$ 32,468,000	$ 32,468,000	$ 459,000
REVENUE	1,104,394	1,236,000	3,903,000	3,686,000	3,686,000	-217,000
NET COUNTY COST	$ 26,052,883	$ 27,806,000	$ 28,106,000	$ 28,782,000	$ 28,782,000	$ 676,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 1,104,394	$ 1,236,000	$ 3,903,000	$ 3,686,000	$ 3,686,000	$ -217,000
TOTAL	$ 1,104,394	$ 1,236,000	$ 3,903,000	$ 3,686,000	$ 3,686,000	$ -217,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1999-2000 Budget Message

To finance payments for leased space to house County programs and fund annual obligations for long-term financing of capital construction. With the exception of specific court-related space costs, the Emergency Operations Center (EOC), and the Disney Parking Structure, all leased space costs and debt service are financed in the departmental operating budgets. Net County cost reflected in this budget only includes financing for specific court-related space, the EOC, the Disney Parking Structure, and non-billable rent payment components under A-87.

The proposed changes include increases in appropriation authority to finance lease payments for new departmental budgeted positions, especially in the departments of Public Social Services, Children and Family Services, District Attorney Child Support and Mental Health, and debt service payments for capital construction projects. In addition, numerous adjustments and certain other additions have been incorporated for anticipated rent, taxes, insurance, and operating and labor expenses for existing facilities. With the exception of the net impact of the continuing implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments, these costs are fully offset by the termination of leases, the conclusion of payments for bond-financed facilities, insurance savings and the recovery of costs from the respective departments.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 676,000	$ --	$ 676,000	--

Impact of the continued implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments.

2.	$ (-175,000)	$ (-175,000)	$ --	--

Appropriation has increased to $3,150,000, fully offset by Expenditure Distribution to the Courthouse Construction Fund, required for the first year bond payments for the new Airport Courthouse. In addition, a minor adjustment of $175,000 in appropriation offset by revenue is required in order to reflect cessation of payments from the bond trustee for the construction of the facility.

3.	$ (-42,000)	$ (-42,000)	$ --	--

Includes funding for increased debt service for the LAC+USC replacement project fully offset by Expenditure Distribution (ED) to the Department of Health Services and appropriation increases, fully offset by ED to various departments for lease costs for space for anticipated new employees. Costs for the full fiscal year implementation of the Board-approved Asset Management Principles are fully offset by insurance and other miscellaneous savings.

Total	***$ 459,000***	***$ (-217,000)***	***$ 676,000***	***0.0***

SPECIAL ASSESSMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
OTHER CHARGES	$ 216,427	$ 252,000	$ 252,000	$ 252,000	$ 252,000	$
LESS EXPENDITURE DIST	71,061	109,000	109,000	109,000	109,000	
TOT OTH CHRG	145,366	143,000	143,000	143,000	143,000	
GROSS TOTAL	$ 145,366	$ 143,000	$ 143,000	$ 143,000	$ 143,000	$
REVENUE	3,450	3,000	3,000	3,000	3,000	
NET COUNTY COST	$ 141,916	$ 140,000	$ 140,000	$ 140,000	$ 140,000	$
REVENUE DETAIL						
MISCELLANEOUS	$ 3,450	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$
TOTAL	$ 3,450	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1999-2000 Budget Message

The appropriation is used to pay assessments and taxes levied against the County by various agencies for the operation, maintenance, or improvement of streets and property for the performance of work related to grading, paving, or oiling streets construction of sidewalks, steps, curbs, gutters, sanitary sewers, drains, and lighting.

SHERIFF
LEROY D. BACA, SHERIFF

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 912,900,370	$ 1,006,233,000	$ 1,006,233,000	$ 1,303,953,000	$ 1,069,321,000	$ 63,088,000
SERVICES & SUPPLIES	189,603,876	241,435,000	243,901,000	292,263,000	245,565,000	1,664,000
LESS EXPENDITURE DIST	22,107,578	40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S	167,496,298	201,435,000	203,901,000	252,263,000	205,565,000	1,664,000
OTHER CHARGES	75,898,549	85,536,000	85,536,000	77,662,000	77,065,000	-8,471,000
FIXED ASSETS-EQUIP	5,646,685	6,788,000	6,788,000	46,764,000	9,300,000	2,512,000
OTHER FINANCING USES	398,117	858,000	858,000	858,000	360,000	-498,000
GROSS TOTAL	$ 1,162,340,019	$ 1,300,850,000	$ 1,303,316,000	$ 1,681,500,000	$ 1,361,611,000	$ 58,295,000
LESS INTRAFD TRANSFER	3,621,557	3,450,000	3,450,000	4,450,000	3,643,000	193,000
NET TOTAL	$ 1,158,718,462	$ 1,297,400,000	$ 1,299,866,000	$ 1,677,050,000	$ 1,357,968,000	$ 58,102,000
REVENUE	660,647,648	816,239,000	818,705,000	843,449,000	818,947,000	242,000
NET COUNTY COST	$ 498,070,814	$ 481,161,000	$ 481,161,000	$ 833,601,000	$ 539,021,000	$ 57,860,000
BUDGETED POSITIONS	13,904.0	14,512.0	14,512.0	18,766.0	14,714.0	202.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 29,500	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$
VEHICLE CODE FINES	4,132,191	4,536,000	4,536,000	4,536,000	4,536,000	
OTHER COURT FINES	1,295					
FORFEIT & PENALTIES	1,895,627	2,211,000	2,211,000	2,379,000	2,379,000	168,000
RENTS AND CONCESSIONS	147,680	95,000	95,000	95,000	95,000	
STATE-OTHER	12,024,102	24,349,000	29,519,000	7,755,000	7,755,000	-21,764,000
STATE-PROP 172 PSAF	351,725,853	367,975,000	367,975,000	384,693,000	384,693,000	16,718,000
FEDERAL-OTHER	26,822,561	32,561,000	32,561,000	35,710,000	30,705,000	-1,856,000
COMMUNICATION SVCS	128,499					
LEGAL SERVICES	136,095,575	142,168,000	142,168,000	147,600,000	147,600,000	5,432,000
CIVIL PROCESS SERVICE	6,812,921	7,100,000	7,100,000	7,100,000	7,100,000	
COURT FEES & COSTS	736,943	620,000	620,000	620,000	620,000	
LAW ENFORCEMENT SVCS	24,005,635	31,338,000	31,338,000	31,524,000	31,524,000	186,000
RECORDING FEES	776,008	1,200,000	1,200,000	1,000,000	1,000,000	-200,000
INSTIT CARE & SVS	50,985,027	59,148,000	56,444,000	76,449,000	56,952,000	508,000
EDUCATIONAL SERVICES	1,702,599	1,734,000	1,734,000	1,734,000	1,734,000	
CHRGS FOR SVCS-OTHER	22,405,650	99,728,000	99,728,000	101,734,000	101,734,000	2,006,000
OTHER SALES	175,068	8,154,000	8,154,000	10,491,000	10,491,000	2,337,000
MISCELLANEOUS	13,879,534	7,726,000	7,726,000	4,726,000	4,726,000	-3,000,000
SALE OF FIXED ASSETS	1,663,663	1,500,000	1,500,000	1,500,000	1,500,000	
OPERATING TRANSFER IN	4,501,717	24,081,000	24,081,000	23,788,000	23,788,000	-293,000
TOTAL	$ 660,647,648	$ 816,239,000	$ 818,705,000	$ 843,449,000	$ 818,947,000	$ 242,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $57.9 million net County cost increase, primarily to finance negotiated increases in salaries and employee benefits. The budget also includes $6.0 million and 55.0 positions to begin implementation of the Los Angeles County Regional Crime Information System (LACRIS); $2.6 million and 32.0 positions to fund the Asian Pacific Law Enforcement Partnership program; and $1.8 million to maintain the Community-Oriented Policing Services (COPS) program in the County's unincorporated areas.

Multi-Year Budget Planning

The Sheriff's vision for the future includes: the restoration of resources that were curtailed during the recession of 1992 through 1996, including 1,000 sworn positions; the opening of Biscailuz Center as a narcotics-drug offender and drug court partnership; the opening of Sybil Brand Institute to relieve congestion at the Twin Towers Correctional Facility; the reconditioning of the old Hall of Justice Jail in a cost-effective partnership with the Federal government and the courts; redevelopment of the minimum-security Pitchess Ranch facility to provide a female inmate rehabilitation program in partnership with non-profit organizations and school districts; development of a countywide gang strategy; the building and reconditioning of patrol stations; development of revenue streams that will offset County General Fund resources; and re-engineering of the Biscailuz Center Master Plan to develop appropriate offices to share with other County departments.

Critical Needs

The Sheriff's Department requires funding for the following critical programs: operating costs related to the reopening of Biscailuz Center, Sybil Brand Institute, and the Pitchess Detention Center Ranch facility; development of a Custody Program Services Division that will focus on the human needs of pre-sentenced and sentenced offenders; restoration of unincorporated area special service units including Operation Safe Streets (OSS), Gang Enforcement Team (GET), and the Multi-jurisdictional Criminal Apprehension Detail (MCAD), and detective staff curtailed in prior years due to countywide fiscal constraints; restoration of the Altadena, Marina Del Rey, and San Dimas patrol stations at full service level, and opening a new full-service station for the Palmdale service area; full implementation of the LACRIS system; full automation of all departmental facilities; and full implementation of the Needs Assessment conducted in accordance with Board-approved audit recommendations.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Workload/Output				
Advanced training participants	23,822	16,439	22,589	22,589
Average daily inmate population	19,931	21,136	22,000	22,000
Calls for patrol service	1,136,799	1,129,902	1,088,955	1,088,955
Part I Crimes (1)	102,896	96,447	86,447	86,447
Arrests	98,350	99,654	100,576	100,576
Fingerprint classifications	203,173	215,248	214,300	214,300
Prisoners transported	1,618,379	1,505,807	1,580,869	1,580,869

Explanatory Notes

(1) Part I crimes consist of violent and property crimes.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 6,000,000	$ --	$ 6,000,000	55.0

LACRIS: Reflects funding for first year implementation of the Los Angeles County Regional Crime Information System which will replace and enhance the existing crime statistical database and achieve year 2000 compliance.

2.	$ 2,648,000	$ --	$ 2,648,000	32.0

Asian Pacific Law Enforcement Partnership Program: Reflects funding to implement a special service unit targeted toward law enforcement in the Asian Pacific community.

3.	$ 8,293,000	$ 8,293,000	$ --	115.0

Revenue-Offset Programs: Reflects revenue-offset appropriation for the following programs: 47.0 positions offset by COPS, Community Law Enforcement and Recovery (CLEAR), and Community Oriented Multi-Agency Narcotics Enforcement Team (COMNET) grant funds for community policing; 13.0 contract law enforcement positions for service level changes; 17.0 positions for court bailiff services primarily for the Airport and Lancaster courthouses; 24.0 positions for civil process services; and 14.0 custody maintenance positions offset by Inmate Welfare Fund revenue.

Other Changes

1.	$ 38,744,000	$ --	$ 38,744,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 1,912,000	$ --	$ 1,912,000	--

Retirement Debt Service: Reflects Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.

3.	$ 20,527,000	$ --	$ 20,527,000	--

LACERA Buy-down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	$ (-12,874,000)	$ (-12,874,000)	$ --	--

State Bond Project Funding: Reflects completion of the Century Regional Detention facility and a reduction in State bond revenue.

5.	$ --	$ 9,828,000	$ (-9,828,000)	--

Public Safety Augmentation Fund: Reflects an anticipated increase in public safety sales tax receipts.

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
6.	$ (-6,500,000)	$ --	$ (-6,500,000)	--
	Jail Mental Health and Custody Automation Programs: Reflects elimination of one-time funding for implementation of improvements to the Jail Hospital Information System and the Custody Automation program recommended by the United States Department of Justice.			
7.	$ 5,000,000	$ --	$ 5,000,000	--
	Other Charges: Reflects restoration of appropriation for Judgments and Damages associated with settlement of the Talamaivao lawsuit.			
8.	$ --	$ (-3,000,000)	$ 3,000,000	--
	Local Law Enforcement Block Grant (LLEBG): Reflects backfill funding for jail operations due to a reduction in LLEBG revenue.			
9.	$ --	$ (-1,818,000)	$ 1,818,000	--
	Federal COPS Grant: Reflects maintenance of the Federal COPS grant program, which funded 70 Law Enforcement Technician positions to enable the redeployment of deputies, for unincorporated area patrol.			
10.	$ --	$ (-3,187,000)	$ 3,187,000	--
	State Criminal Alien Assistance Program (SCAAP): Reflects the backfilling of a reduction in 1998 grant award for reimbursement of costs associated with incarcerating criminal aliens.			
11.	$ (-5,455,000)	$ 3,193,000	$ (-8,648,000)	--
	Miscellaneous Changes: Reflects reallocation of appropriation to fund other departmental operations, and an anticipated increase in revenue primarily due to a one-time sale of fixed assets.			
Total	***$ 58,295,000***	***$ 435,000***	***$ 57,860,000***	***202.0***

SHERIFF - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 25,417,378	$ 24,837,000	$ 30,355,000	$ 32,474,000	$ 30,474,000	$ 119,000
SERVICES & SUPPLIES	6,591,582	6,865,000	6,865,000	16,865,000	6,865,000	
GROSS TOTAL	$ 32,008,960	$ 31,702,000	$ 37,220,000	$ 49,339,000	$ 37,339,000	$ 119,000
REVENUE	4,196,665	2,412,000	2,412,000	2,189,000	2,189,000	-223,000
NET COUNTY COST	$ 27,812,295	$ 29,290,000	$ 34,808,000	$ 47,150,000	$ 35,150,000	$ 342,000
BUDGETED POSITIONS	420.0	467.0	467.0	498.0	462.0	-5.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 6,435	$	$	$	$	$
RENTS AND CONCESSIONS		2,000	2,000	2,000	2,000	
STATE-OTHER	1,259,084	5,000	5,000	5,000	5,000	
STATE-PROP 172 PSAF	1,698,412	1,777,000	1,777,000	1,944,000	1,944,000	167,000
FEDERAL-OTHER	2,308	370,000	370,000			-370,000
LAW ENFORCEMENT SVCS	298,272	147,000	147,000	153,000	153,000	6,000
INSTIT CARE & SVS	1,242					
CHRGS FOR SVCS-OTHER	-130,292	66,000	66,000	40,000	40,000	-26,000
OTHER SALES	35,105	31,000	31,000	31,000	31,000	
MISCELLANEOUS	1,026,099	14,000	14,000	14,000	14,000	
TOTAL	$ 4,196,665	$ 2,412,000	$ 2,412,000	$ 2,189,000	$ 2,189,000	$ -223,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 23,204,107	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 40,000,000	$
LESS EXPENDITURE DIST	22,107,578	40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S	1,096,529					
GROSS TOTAL	$ 1,096,529	$	$	$	$	$
NET COUNTY COST	$ 1,096,529	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - COURT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 126,067,750	$ 135,654,000	$ 133,343,000	$ 155,579,000	$ 145,579,000	$ 12,236,000
SERVICES & SUPPLIES	7,521,595	7,683,000	7,683,000	18,333,000	8,333,000	650,000
GROSS TOTAL	$ 133,589,345	$ 143,337,000	$ 141,026,000	$ 173,912,000	$ 153,912,000	$ 12,886,000
LESS INTRAFD TRANSFER	1,514,715	1,508,000	1,508,000	1,701,000	1,701,000	193,000
NET TOTAL	$ 132,074,630	$ 141,829,000	$ 139,518,000	$ 172,211,000	$ 152,211,000	$ 12,693,000
REVENUE	25,313,425	103,628,000	103,628,000	105,898,000	105,898,000	2,270,000
NET COUNTY COST	$ 106,761,205	$ 38,201,000	$ 35,890,000	$ 66,313,000	$ 46,313,000	$ 10,423,000
BUDGETED POSITIONS	1,860.0	1,860.0	1,860.0	2,121.0	1,901.0	41.0
REVENUE DETAIL						
OTHER COURT FINES	$ 1,295	$	$	$	$	$
STATE-OTHER		279,000	279,000			-279,000
FEDERAL-OTHER	407,084					
CIVIL PROCESS SERVICE	6,812,921	7,100,000	7,100,000	7,100,000	7,100,000	
LAW ENFORCEMENT SVCS	1,150,181	1,362,000	1,362,000	1,362,000	1,362,000	
CHRGS FOR SVCS-OTHER	16,936,593	94,884,000	94,884,000	97,433,000	97,433,000	2,549,000
MISCELLANEOUS	5,351	3,000	3,000	3,000	3,000	
TOTAL	$ 25,313,425	$ 103,628,000	$ 103,628,000	$ 105,898,000	$ 105,898,000	$ 2,270,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

SHERIFF - CUSTODY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 271,943,792	$ 273,857,000	$ 301,173,000	$ 384,088,000	$ 309,088,000	$ 7,915,000
SERVICES & SUPPLIES	72,301,609	76,433,000	75,563,000	85,563,000	75,563,000	
FIXED ASSETS-EQUIP	501,632					
GROSS TOTAL	$ 344,747,033	$ 350,290,000	$ 376,736,000	$ 469,651,000	$ 384,651,000	$ 7,915,000
LESS INTRAFD TRANSFER	503,735					
NET TOTAL	$ 344,243,298	$ 350,290,000	$ 376,736,000	$ 469,651,000	$ 384,651,000	$ 7,915,000
REVENUE	199,475,031	229,081,000	231,547,000	248,455,000	225,771,000	-5,776,000
NET COUNTY COST	$ 144,768,267	$ 121,209,000	$ 145,189,000	$ 221,196,000	$ 158,880,000	$ 13,691,000
BUDGETED POSITIONS	4,872.0	4,981.0	4,981.0	6,981.0	4,964.0	-17.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 25,500	$ 7,000	$ 7,000	$ 7,000	$ 7,000	$
STATE-OTHER	5,683,292	8,347,000	13,517,000	2,392,000	2,392,000	-11,125,000
STATE-PROP 172 PSAF	116,939,179	122,342,000	122,342,000	127,859,000	127,859,000	5,517,000
FEDERAL-OTHER	17,326,000	16,778,000	16,778,000	23,620,000	20,433,000	3,655,000
COURT FEES & COSTS	692,285	620,000	620,000	620,000	620,000	
LAW ENFORCEMENT SVCS	26,392	6,000	6,000	6,000	6,000	
INSTIT CARE & SVS	50,979,032	59,148,000	56,444,000	76,449,000	56,952,000	508,000
EDUCATIONAL SERVICES	979,284			979,000	979,000	979,000
CHRGS FOR SVCS-OTHER	2,754,195	3,155,000	3,155,000	2,638,000	2,638,000	-517,000
OTHER SALES	4,157	1,000	1,000	1,000	1,000	
MISCELLANEOUS	5,532	3,100,000	3,100,000	100,000	100,000	-3,000,000
OPERATING TRANSFER IN	4,060,183	15,577,000	15,577,000	13,784,000	13,784,000	-1,793,000
TOTAL	$ 199,475,031	$ 229,081,000	$ 231,547,000	$ 248,455,000	$ 225,771,000	$ -5,776,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

SHERIFF - DETECTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 54,874,756	$ 59,432,000	$ 59,091,000	$ 83,912,000	$ 69,912,000	$ 10,821,000
SERVICES & SUPPLIES	2,092,080	2,236,000	2,236,000	12,295,000	2,295,000	59,000
OTHER FINANCING USES	25,938					
GROSS TOTAL	$ 56,992,774	$ 61,668,000	$ 61,327,000	$ 96,207,000	$ 72,207,000	$ 10,880,000
LESS INTRAFD TRANSFER	147	80,000	80,000	80,000	80,000	
NET TOTAL	$ 56,992,627	$ 61,588,000	$ 61,247,000	$ 96,127,000	$ 72,127,000	$ 10,880,000
REVENUE	32,348,628	37,218,000	37,218,000	39,078,000	39,078,000	1,860,000
NET COUNTY COST	$ 24,643,999	$ 24,370,000	$ 24,029,000	$ 57,049,000	$ 33,049,000	$ 9,020,000
BUDGETED POSITIONS	791.0	652.0	652.0	946.0	671.0	19.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 1,326,973	$ 1,674,000	$ 1,674,000	$ 1,674,000	$ 1,674,000	$
STATE-OTHER	2,024,035	1,819,000	1,819,000	2,557,000	2,557,000	738,000
STATE-PROP 172 PSAF	25,827,874	27,021,000	27,021,000	28,191,000	28,191,000	1,170,000
FEDERAL-OTHER	304,941					
LAW ENFORCEMENT SVCS	2,040,889	3,727,000	3,727,000	3,879,000	3,879,000	152,000
RECORDING FEES	776,008	1,200,000	1,200,000	1,000,000	1,000,000	-200,000
CHRGS FOR SVCS-OTHER	1,986	1,000	1,000	1,000	1,000	
OTHER SALES		65,000	65,000	65,000	65,000	
MISCELLANEOUS	5,606	1,611,000	1,611,000	1,611,000	1,611,000	
SALE OF FIXED ASSETS	40,316					
OPERATING TRANSFER IN		100,000	100,000	100,000	100,000	
TOTAL	$ 32,348,628	$ 37,218,000	$ 37,218,000	$ 39,078,000	$ 39,078,000	$ 1,860,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - GENERAL SUPPORT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 96,799,509	$ 173,091,000	$ 122,140,000	$ 159,231,000	$ 129,231,000	$ 7,091,000
SERVICES & SUPPLIES	67,138,766	93,190,000	96,526,000	101,975,000	96,975,000	449,000
OTHER CHARGES	75,898,549	85,536,000	85,536,000	77,662,000	77,065,000	-8,471,000
FIXED ASSETS-EQUIP	3,926,944	6,788,000	6,788,000	46,764,000	9,300,000	2,512,000
OTHER FINANCING USES	372,179	858,000	858,000	858,000	360,000	-498,000
GROSS TOTAL	$ 244,135,947	$ 359,463,000	$ 311,848,000	$ 386,490,000	$ 312,931,000	$ 1,083,000
LESS INTRAFD TRANSFER	1,374,645	1,362,000	1,362,000	2,169,000	1,362,000	
NET TOTAL	$ 242,761,302	$ 358,101,000	$ 310,486,000	$ 384,321,000	$ 311,569,000	$ 1,083,000
REVENUE	49,923,106	68,310,000	68,310,000	60,728,000	60,728,000	-7,582,000
NET COUNTY COST	$ 192,838,196	$ 289,791,000	$ 242,176,000	$ 323,593,000	$ 250,841,000	$ 8,665,000
BUDGETED POSITIONS	1,519.0	1,844.0	1,844.0	2,204.0	1,945.0	101.0
REVENUE DETAIL						
VEHICLE CODE FINES	$ 4,132,191	$ 4,536,000	$ 4,536,000	$ 4,536,000	$ 4,536,000	$
FORFEIT & PENALTIES	560,328	537,000	537,000	705,000	705,000	168,000
RENTS AND CONCESSIONS	4,136	3,000	3,000	3,000	3,000	
STATE-OTHER	722,309	13,166,000	13,166,000	656,000	656,000	-12,510,000
STATE-PROP 172 PSAF	25,502,772	26,681,000	26,681,000	27,851,000	27,851,000	1,170,000
FEDERAL-OTHER	752,271			705,000	705,000	705,000
COMMUNICATION SVCS	128,499					
COURT FEES & COSTS	44,658					
LAW ENFORCEMENT SVCS	1,665,338	2,735,000	2,735,000	2,762,000	2,762,000	27,000
EDUCATIONAL SERVICES	723,315	1,734,000	1,734,000	755,000	755,000	-979,000
CHRGS FOR SVCS-OTHER	2,007,715	950,000	950,000	950,000	950,000	
OTHER SALES	6,011	8,017,000	8,017,000	10,354,000	10,354,000	2,337,000
MISCELLANEOUS	12,484,592	2,966,000	2,966,000	2,966,000	2,966,000	
SALE OF FIXED ASSETS	747,437					
OPERATING TRANSFER IN	441,534	6,985,000	6,985,000	8,485,000	8,485,000	1,500,000
TOTAL	$ 49,923,106	$ 68,310,000	$ 68,310,000	$ 60,728,000	$ 60,728,000	$ -7,582,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - PATROL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 337,797,185	$ 339,362,000	$ 360,131,000	$ 488,669,000	$ 385,037,000	$ 24,906,000
SERVICES & SUPPLIES	10,754,137	15,028,000	15,028,000	17,232,000	15,534,000	506,000
FIXED ASSETS-EQUIP	1,218,109					
GROSS TOTAL	$ 349,769,431	$ 354,390,000	$ 375,159,000	$ 505,901,000	$ 400,571,000	$ 25,412,000
LESS INTRAFD TRANSFER	228,315	500,000	500,000	500,000	500,000	
NET TOTAL	$ 349,541,116	$ 353,890,000	$ 374,659,000	$ 505,401,000	$ 400,071,000	$ 25,412,000
REVENUE	349,390,793	375,590,000	375,590,000	387,101,000	385,283,000	9,693,000
NET COUNTY COST	$ 150,323	$ -21,700,000	$ -931,000	$ 118,300,000	$ 14,788,000	$ 15,719,000
BUDGETED POSITIONS	4,442.0	4,708.0	4,708.0	6,016.0	4,771.0	63.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 4,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$
FORFEIT & PENALTIES	1,891					
RENTS AND CONCESSIONS	143,544	90,000	90,000	90,000	90,000	
STATE-OTHER	2,335,382	733,000	733,000	2,145,000	2,145,000	1,412,000
STATE-PROP 172 PSAF	181,757,616	190,154,000	190,154,000	198,848,000	198,848,000	8,694,000
FEDERAL-OTHER	8,029,957	15,413,000	15,413,000	11,385,000	9,567,000	-5,846,000
LEGAL SERVICES	136,095,575	142,168,000	142,168,000	147,600,000	147,600,000	5,432,000
LAW ENFORCEMENT SVCS	18,824,563	23,361,000	23,361,000	23,362,000	23,362,000	1,000
INSTIT CARE & SVS	4,753					
CHRGS FOR SVCS-OTHER	835,453	672,000	672,000	672,000	672,000	
OTHER SALES	129,795	40,000	40,000	40,000	40,000	
MISCELLANEOUS	352,354	32,000	32,000	32,000	32,000	
SALE OF FIXED ASSETS	875,910	1,500,000	1,500,000	1,500,000	1,500,000	
OPERATING TRANSFER IN		1,419,000	1,419,000	1,419,000	1,419,000	
TOTAL	$ 349,390,793	$ 375,590,000	$ 375,590,000	$ 387,101,000	$ 385,283,000	$ 9,693,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF

LEROY D. BACA, SHERIFF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	695,694,605	695,694,605	684,365,440	(11,329,165)
Employee Benefits	310,538,395	310,538,395	384,955,560	74,417,165
Total Salaries and Employee Benefits	1,006,233,000	1,006,233,000	1,069,321,000	63,088,000
Services & Supplies				
Advertising	0	1,198	1,000	1,000
Clothing and Personal Supplies	3,081,000	5,388,082	5,166,000	2,085,000
Communications	14,090,000	14,090,000	11,547,000	(2,543,000)
Computer Equipment & Software	0	2,858,680	4,310,000	4,310,000
Food	23,159,000	23,465,825	23,363,000	204,000
Household Expense	8,361,000	8,676,527	9,093,000	732,000
Information Technology Services	4,042,000	7,924,172	7,221,000	3,179,000
Insurance	3,219,000	2,545,237	3,196,000	(23,000)
Maintenance-Bldgs & Improv	9,217,000	7,865,294	11,831,000	2,614,000
Maintenance-Equipment	13,774,000	14,953,966	15,825,000	2,051,000
Medical, Dental, Lab Supplies	5,510,000	7,258,842	8,159,000	2,649,000
Memberships	0	3,540	8,000	8,000
Miscellaneous Expense	0	34,639	50,000	50,000
Office Expense-Other	12,755,000	11,983,963	6,407,000	(6,348,000)
Professional & Spec Svcs	33,055,000	30,868,138	33,671,000	616,000
Rents & Leases-Bldg & Improv	3,346,000	3,820,160	3,841,000	495,000
Rents & Leases-Equipment	399,000	1,389,145	1,432,000	1,033,000
Small Tools & Instruments	0	962,296	980,000	980,000
Special Departmental Expense	29,387,162	20,575,200	20,893,281	(8,493,881)
Telecommunications	5,442,000	5,442,000	4,231,000	(1,211,000)
Training	724,838	1,187,124	3,121,719	2,396,881
Trans & Travel-Auto Mileage	7,668,500	3,390,644	6,021,913	(1,646,587)
Trans & Travel-Traveling	199,500	279,328	245,087	45,587
Utilities	26,471,000	26,471,000	24,951,000	(1,520,000)
Total Services & Supplies	203,901,000	201,435,000	205,565,000	1,664,000
Other Charges				
Capital Lease Payments	55,662,600	55,662,600	55,025,000	(637,600)
Judgments & Damages	2,256,000	2,256,000	7,256,000	5,000,000
LAC-CAL Lease Payments	10,768,000	10,768,000	10,768,000	0
Other	16,626,400	16,626,400	3,753,000	(12,873,400)
Support & Care of Persons	223,000	223,000	263,000	40,000
Total Other Charges	85,536,000	85,536,000	77,065,000	(8,471,000)

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
Fixed Assets				
Equipment	6,788,000	6,788,000	9,300,000	2,512,000
Total Fixed Assets	6,788,000	6,788,000	9,300,000	2,512,000
Other Financing Uses				
Operating Transfers Out	858,000	858,000	360,000	(498,000)
Other	0	0	0	0
Total Other Financing Uses	858,000	858,000	360,000	(498,000)
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,303,316,000***	***1,300,850,000***	***1,361,611,000***	***58,295,000***
Less: Intrafund Transfers	3,450,000	3,450,000	3,643,000	193,000
TOTAL NET REQUIREMENTS	1,299,866,000	1,297,400,000	1,357,968,000	58,102,000
REVENUES				
Licenses, Permits & Franchises	15,000	15,000	15,000	0
Fines, Forfeitures & Penalties	6,747,000	0	6,915,000	168,000
Revenue From Use of Money & Property	95,000	0	95,000	0
Intergovernmental Revenues:				
Federal	32,561,000	32,561,000	30,705,000	(1,856,000)
State-PSAF	367,975,000	368,254,000	384,693,000	16,718,000
State-Other	29,519,000	24,070,000	7,755,000	(21,764,000)
Charges For Services	340,332,000	343,036,000	348,265,000	7,933,000
Miscellaneous	15,880,000	24,222,000	15,216,000	(664,000)
Other Financing Sources	25,581,000	24,081,000	25,288,000	(293,000)
TOTAL REVENUES	818,705,000	816,239,000	818,947,000	242,000
NET COUNTY COST	***481,161,000***	***481,161,000***	***539,021,000***	***57,860,000***

1999-2000 DEPARTMENTAL PROGRAM SUMMARY

DEPARTMENT: SHERIFF

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Patrol	$302,769,000	$500,000	$385,283,000	($83,014,000)	$0	($83,014,000)	3,533.0

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides traffic control and law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority (MTA).

2. Detective	$72,207,000	$80,000	$39,078,000	$33,049,000	$0	$33,049,000	671.0

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Investigates criminal activity including homicide, missing persons, narcotics offenses, organized crime, child abuse, and fugitive warrant offenses.

3. Court Services	$153,912,000	$1,701,000	$105,898,000	$46,313,000	$0	$46,313,000	1,901.0

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides bailiff services to the Superior and Municipal Courts, inmate incarceration and security during court proceedings, and transportation of in-custody defendants to and from courts throughout the County. Other mandated responsibilities include notice and process service, courthouse security, and execution of court orders and bench warrants.

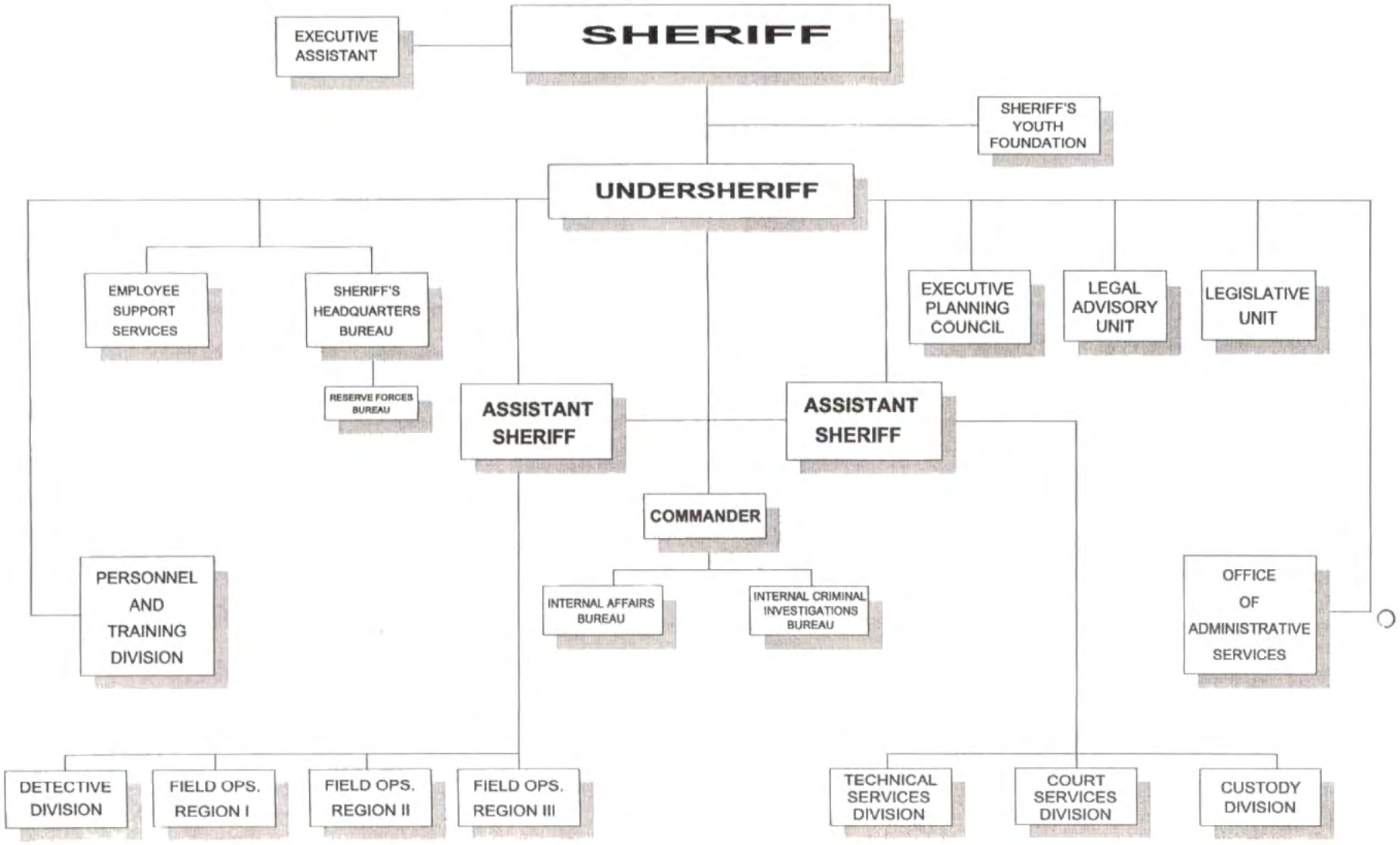
4. Custody	$384,651,000	$0	$225,771,000	$158,880,000	$0	$158,880,000	4,964.0

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides placement and secure housing and care for a daily average population of more than 21,000 presentenced and sentenced County jail inmates at Central Jail, Peter J. Pitches Detention Center, North County Correctional facility, Century Regional Detention facility, and the Twin Towers Detention facility. Additional responsibilities include the supervision of persons participating in work furlough/in-lieu of custody programs.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. General Support	$312,931,000	$1,362,000	$60,728,000	$250,841,000	$0	$250,841,000	1,945.0
Mandated program with discretionary service level - Section 26600-26777 of Government Code.							
Provides support services that cannot be directly identified to programs. Includes data processing and facilities management services, fingerprint identification and classification, internal investigations, psychological services, recruitment, training facilities planning, and facilities maintenance.							
6. Administration	$37,339,000	$0	$2,189,000	$35,150,000	$0	$35,150,000	462.0
Mandated program with discretionary service level - Section 26600-26777 of the Government Code.							
Provides departmental management and administrative services including accounting, budget, payroll, and time keeping.							
7. Unincorporated Area Patrol	$97,802,000	$0	$0	$97,802,000	$0	$97,802,000	1,238.0
Mandated program with discretionary service level - Section 26600-26777 of the Government Code.							
Provides law enforcement services in the unincorporated area. Program funding is estimated based upon a standard cost per Deputy Sheriff since these costs are not tracked separately.							
Total	**$1,361,611,000**	**$3,643,000**	**$818,947,000**	**$539,021,000**	**$0**	**$539,021,000**	**14,714.0**

LOS ANGELES COUNTY DEPARTMENT OF THE SHERIFF



REV. 3/18/99

TELEPHONE UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 53,411,823	$ 57,718,000	$ 53,120,000	$ 60,865,000	$ 60,865,000	$ 7,745,000
LESS EXPENDITURE DIST	57,674,799	61,677,000	57,378,000	66,292,000	66,292,000	8,914,000
TOT S & S	-4,262,976	-3,959,000	-4,258,000	-5,427,000	-5,427,000	-1,169,000
OTHER CHARGES	4,944,168	4,485,000	4,986,000	6,306,000	6,306,000	1,320,000
FIXED ASSETS-EQUIP	288,662	150,000	300,000	190,000	190,000	-110,000
GROSS TOTAL	$ 969,854	$ 676,000	$ 1,028,000	$ 1,069,000	$ 1,069,000	$ 41,000
REVENUE	980,383	686,000	1,028,000	1,069,000	1,069,000	41,000
NET COUNTY COST	$ -10,529	$ -10,000	$	$	$	$
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 583,000	$ 583,000	$ 583,000	$ 583,000	$ 583,000	$
COMMUNICATION SVCS	411,959	100,000	445,000	486,000	486,000	41,000
CHRGS FOR SVCS-OTHER	-71,876					
OTHER SALES	4,133					
MISCELLANEOUS	53,167	3,000				
TOTAL	$ 980,383	$ 686,000	$ 1,028,000	$ 1,069,000	$ 1,069,000	$ 41,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COMMUNICATION

Mission Statement

To fund telephone utility, equipment, and maintenance through a centralized appropriation administered by the Internal Services Department.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a $9.0 million increase due to increased utilization of telephone services, the deployment of high capacity digital data lines, increased call volumes for County departments to support operations and increased equipment costs. The increases include $2.7 million in lease payments to support the implementation of the District Attorney Call Center, the Department of Public Social Services Auto Attendant Telephone System, upgrades to the Criminal Justice Information System (CJIS), as well as telecommunications improvements for the Departments of Children and Family Services, Assessor, Probation, and Mental Health. The estimated total cost for these improvements ($17.0 million) will be financed over a five-year period.

All telephone utilities charges for services are fully reimbursed by County departments and outside agencies.

	Gross Appropriation	Changes From 1998-99 Budget Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 2,720,000	$ 2,720,000	$ --	--
	Telecommunications: Reflects an increase for lease payments primarily for the District Attorney Call Center and the Department of Public Social Services Auto Attendant Telephone System, and CJIS upgrades.			
2.	$ (-110,000)	$ (-110,000)	$ --	--
	Fixed Assets: Reflects a decrease in LAinternet infrastructure costs, partially offset by increased costs for CJIS equipment.			
Other Changes				
1.	$ 6,882,000	$ 6,882,000	$ --	--
	Utilities: Reflects increased utilization of phone services and the deployment of high-capacity digital lines.			
2.	$ 863,000	$ 863,000	$ --	--
	Services and Supplies: Reflects primarily an increase for Internal Services Department staff support costs related to negotiated increases in salaries and employee benefits, partially offset by reduced costs for contract services.			
3.	$ (-1,400,000)	$ (-1,400,000)	$ --	--
	Other Charges: Reflects a decrease due to completed capital lease payments.			
Total	***$ 8,955,000***	***$ 8,955,000***	***$ 0***	***0.0***

TELEPHONE UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Maintenance-Equipment	2,782,000	3,051,000	2,782,000	0
Professional & Spec Svcs	5,629,000	5,526,000	6,492,000	863,000
Utilities	44,709,000	49,141,000	51,591,000	6,882,000
Total Services & Supplies	53,120,000	57,718,000	60,865,000	7,745,000
Other Charges				
LAC-CAL Lease	1,148,000	1,018,000	750,000	(398,000)
Capital Lease	3,838,000	3,467,000	5,556,000	1,718,000
Total Other Charges	4,986,000	4,485,000	6,306,000	1,320,000
Fixed Assets				
Equipment	300,000	150,000	190,000	(110,000)
Total Fixed Assets	300,000	150,000	190,000	(110,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	57,378,000	61,677,000	66,292,000	8,914,000
Gross Total	***1,028,000***	***676,000***	***1,069,000***	***41,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,028,000	676,000	1,069,000	41,000
REVENUES				
Revenue From Use of Money & Property	583,000	583,000	583,000	0
Charges For Services	445,000	100,000	486,000	41,000
Miscellaneous	0	3,000	0	0
TOTAL REVENUES	1,028,000	686,000	1,069,000	41,000
NET COUNTY COST	***0***	***(10,000)***	***0***	***0***

TREASURER AND TAX COLLECTOR

MARK J. SALADINO, TREASURER AND TAX COLLECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 24,323,553	$ 27,709,000	$ 30,554,000	$ 32,062,000	$ 32,546,000	$ 1,992,000
SERVICES & SUPPLIES	19,780,532	19,149,000	19,234,000	22,367,000	19,465,000	231,000
OTHER CHARGES	1,108,324	545,000	505,000	451,000	451,000	-54,000
FIXED ASSETS-EQUIP		78,000		843,000	1,236,000	1,236,000
GROSS TOTAL	$ 45,212,409	$ 47,481,000	$ 50,293,000	$ 55,723,000	$ 53,698,000	$ 3,405,000
LESS INTRAFD TRANSFER	8,849,210	7,708,000	7,936,000	8,388,000	8,383,000	447,000
NET TOTAL	$ 36,363,199	$ 39,773,000	$ 42,357,000	$ 47,335,000	$ 45,315,000	$ 2,958,000
REVENUE	27,951,269	27,827,000	30,126,000	31,618,000	30,596,000	470,000
NET COUNTY COST	$ 8,411,930	$ 11,946,000	$ 12,231,000	$ 15,717,000	$ 14,719,000	$ 2,488,000
BUDGETED POSITIONS	649.0	649.0	649.0	654.0	650.0	1.0
REVENUE DETAIL						
PROP TAXES-PRIOR-UNS	$ 429	$	$	$	$	$
PEN & COSTS-DEL TAXES	31,832					
BUSINESS LICENSES	1,456,435	1,500,000	1,500,000	1,600,000	1,600,000	100,000
FORFEIT & PENALTIES	10,177					
PEN/INT/COSTS-DEL TAX	4,088,069	3,343,000	3,300,000	3,700,000	3,500,000	200,000
STATE-OTHER	58,243	5,154,000	5,807,000	5,660,000	5,265,000	-542,000
ASSESS/TAX COLL FEES	6,596,199	1,650,000	1,085,000	1,589,000	1,195,000	110,000
INHERITANCE TAX FEES	129,615	139,000	124,000	143,000	143,000	19,000
LEGAL SERVICES	338	1,000	1,000	1,000	1,000	
CIVIL PROCESS SERVICE	30,900	111,000	117,000	232,000	117,000	
COURT FEES & COSTS	865	1,000	1,000	1,000	1,000	
ESTATE FEES	1,954,932	1,780,000	2,100,000	2,297,000	2,100,000	
RECORDING FEES	8,546	10,000	10,000	10,000	10,000	
INSTIT CARE & SVS	28					
CHRGS FOR SVCS-OTHER	9,045,475	9,750,000	11,221,000	11,257,000	11,536,000	315,000
OTHER SALES	156,611	210,000	250,000	250,000	250,000	
MISCELLANEOUS	4,382,575	4,178,000	4,610,000	4,878,000	4,878,000	268,000
TOTAL	$ 27,951,269	$ 27,827,000	$ 30,126,000	$ 31,618,000	$ 30,596,000	$ 470,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: FINANCE

Mission Statement

To bill, collect, disburse, invest, borrow, and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. To provide enforcement, auditing, consulting, education, estate administration, trust accounting, property management and public information services.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects a net County cost increase of $2,488,000 which includes: 1) an increase in fixed assets for replacement of remittance processing equipment and other obsolete equipment; 2) funding for negotiated salaries and employee benefits; and 3) an increase in services and supplies primarily due to bank charges and data processing services. These increases are partially offset by increases in intrafund transfers and revenue. The Proposed Budget also reflects the addition of 1.0 Special Assistant to the Treasurer and Tax Collector for new program development and special projects. The Proposed Budget includes continued funding to implement the Department's strategic goals through technology and public service enhancements.

Multi-Year Budget Planning

Consistent with its strategic plan, the Department will focus on the following goals, implementing those determined feasible:

- Improve public service through training, expanding the information on the Department's Website, and expanding payment methods, including use of credit cards and payment via the Internet.
- Enhance productivity through increased training and upgrading equipment and systems.
- Develop and expand new banking methodologies, including approaches to increase security over receipt of funds and the accuracy of payment posting, as well as accelerating deposits.
- Continue working with financial advisors to develop recommendations on alternative, conservative methods for County financing/refinancing.

Critical Needs

The Department's critical needs consist of additional funding for systems upgrades including replacement of the Public Administrator/Guardian System used by the Public Administrator/Public Guardian operations, and replacement of other obsolete equipment to maintain current service levels and to enhance productivity.

Performance Measures

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Input				
Cost to process secured property tax mail payments	$2,088,603	$2,103,068	$2,006,486	$2,098,514
Secured property tax mail correspondence cost	$436,255	$473,067	$534,778	$572,983
Total bank transaction costs	$37,652	$41,640	$52,178	$52,441
Number of estate administrators	19	19	19	19
Workload/Output				
Secured property tax mail payments processed	4,141,822	4,417,867	4,500,000	4,500,000
Number of secured property tax mail correspondence responses	101,266	132,872	134,000	134,500
Number of bank transactions	22,225	21,520	26,000	26,000
Decedent cases assigned to the Public Administrator	3,116	3,242	3,236	3,250
Efficiency				
Secured property tax mail payments cost per transaction	$0.50	$0.48	$0.45	$0.47
Cost per secured property tax mail correspondence response	$4.31	$3.56	$3.99	$4.26
Cost per bank transaction	$1.69	$1.93	$2.01	$2.02
Decedent cases assigned per estate administrator	164	171	170	171

Performance Measures (cont'd)

Performance Indicator	Actual 1996-97	Actual 1997-98	1998-99 Estimated	1999-2000 Projected
Effectiveness/Outcome				
Percent of secured property tax mail payments processed (1)	93%	92%	92%	92%
Percent of secured property tax mail correspondence disposed of within 30 business days	89%	88%	89%	89%
Percent of bank exceptions resolved within seven business days	93%	93%	93%	93%
Percent of decedent cases disposed of within one year of assignment	40%	38%	39%	40%

Objectives for 1999-2000
- Strive to achieve 94 percent secured property tax mail payments processed annually.
- Work to dispose of 90 percent of secured property tax mail correspondence within thirty business days.
- Maintain 93 percent of bank exceptions resolved within seven business days.
- Dispose of 40 percent of decedent cases within one year of assignment.

Explanatory Notes
(1) Based on a ratio of posting exceptions to secured property tax mail payments processed.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 1,167,000	$ 350,000	$ 817,000	--

Treasury Services - Replacement of Remittance Processing Equipment: Reflects funding to replace obsolete remittance processing equipment, for which replacement parts are no longer available, partially offset by charges to the Treasury Management Expense account. Failure to replace this equipment may result in a delay in processing checks to be deposited, which would result in a loss of interest earnings.

2.	$ 215,000	$ 215,000	$ --	--

Treasury-Bank Services: Reflects increases in reimbursable bank charges due to an increase in school district bank accounts.

3.	$ (-9,000)	$ (-35,000)	$ 26,000	--

Treasury Services: Reflects a decrease primarily in services and supplies offset by an increase in fixed assets to replace the investment transaction taping device.

4.	$ (-70,000)	$ (-132,000)	$ 62,000	--

Interdepartmental Mail Services: Reflects a decrease in mail services primarily to the Departments of Public Social Services, Public Works, and the Courts based on actual experience.

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
5.	$ --	$ 100,000	$ (-100,000)	--
	Unincorporated Area Program – Business License: Reflects an increase in revenue from business license fees.			
6.	$ 112,000	$ --	$ 112,000	1.0
	Administration: Reflects addition of 1.0 Special Assistant to the Treasurer and Tax-Collector to address new program development and special projects.			
Other Changes				
1.	$ 1,575,000	$ 283,000	$ 1,292,000	--
	Salaries and Employee Benefit: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 233,000	$ --	$ 233,000	--
	LACERA Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ 77,000	$ --	$ 77,000	--
	Retirement Debt Service: Reflects the Department's proportional share of scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate unfunded liability in the retirement system.			
4.	$ (-193,000)	$ (-181,000)	$ (-12,000)	--
	Maintenance Equipment: Reflects a decrease in annual maintenance costs due to the acquisition of new equipment with multi-year warranties and an overall decrease in the number of equipment items maintained.			
5.	$ 295,000	$ 262,000	$ 33,000	--
	Data Processing Services: Reflects an increase in the cost of data processing services, partially offset by increases in revenue and intrafund transfers.			
6.	$ 100,000	$ 55,000	$ 45,000	--
	Proprietorship Services: Reflects increased cost for building and grounds maintenance, security, and custodial services, partially offset by revenue and intrafund transfers.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
7.	$ (-54,000)	$ --	$ (-54,000)	--
	Other Charges: Reflects a decrease in capital leases, partially offset by an increase in liability settlement funding based on experience.			
8.	$ (-43,000)	$ --	$ (-43,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 3,405,000***	***$ 917,000***	***$ 2,488,000***	***1.0***

TREASURER AND TAX COLLECTOR

MARK J. SALADINO, TREASURER AND TAX COLLECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	23,489,000	20,782,000	24,537,000	1,048,000
Employee Benefits	7,065,000	6,927,000	8,009,000	944,000
Total Salaries and Employee Benefits	30,554,000	27,709,000	32,546,000	1,992,000
Services & Supplies				
Communications	708,000	612,000	630,000	(78,000)
Insurance	33,000	33,000	35,000	2,000
Maintenance-Bldgs & Improv	459,000	467,000	505,000	46,000
Maintenance-Equipment	761,000	765,000	568,000	(193,000)
Memberships	2,000	2,000	3,000	1,000
Office Expense-Other	432,000	415,000	432,000	0
Office Expense-Postage	3,618,000	3,341,000	3,485,000	(133,000)
Office Expense-Stat & Forms	400,000	388,000	400,000	0
Professional & Spec Svcs	9,177,000	9,691,000	9,884,000	707,000
Publications & Legal Notice	609,000	561,000	609,000	0
Rents & Leases-Bldg & Improv	471,000	471,000	402,000	(69,000)
Rents & Leases-Equipment	302,000	285,000	300,000	(2,000)
Special Departmental Expense	729,000	688,000	729,000	0
Training	25,000	25,000	50,000	25,000
Trans & Travel-Auto Mileage	35,000	35,000	40,000	5,000
Trans & Travel-Auto Service	47,000	47,000	41,000	(6,000)
Trans & Travel-Other	307,000	206,000	211,000	(96,000)
Trans & Travel-Traveling	25,000	23,000	25,000	0
Utilities	1,094,000	1,094,000	1,116,000	22,000
Total Services & Supplies	19,234,000	19,149,000	19,465,000	231,000
Other Charges				
Judgments & Damages	10,000	50,000	13,000	3,000
Capital Lease Payments	495,000	495,000	438,000	(57,000)
Total Other Charges	505,000	545,000	451,000	(54,000)
Fixed Assets				
Equipment	0	78,000	1,236,000	1,236,000
Total Fixed Assets	0	78,000	1,236,000	1,236,000
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***50,293,000***	***47,481,000***	***53,698,000***	***3,405,000***
Less: Intrafund Transfers	7,936,000	7,708,000	8,383,000	447,000
TOTAL NET REQUIREMENTS	42,357,000	39,773,000	45,315,000	2,958,000
REVENUES				
Licenses, Permits & Franchises	1,500,000	1,500,000	1,600,000	100,000
Fines, Forfeitures & Penalties	3,300,000	3,343,000	3,500,000	200,000
Intergovernmental Revenues: State	5,807,000	5,154,000	5,265,000	(542,000)
Charges For Services	14,659,000	13,442,000	15,103,000	444,000
Miscellaneous	4,860,000	4,388,000	5,128,000	268,000
TOTAL REVENUES	30,126,000	27,827,000	30,596,000	470,000
NET COUNTY COST	***12,231,000***	***11,946,000***	***14,719,000***	***2,488,000***

1999-2000 DEPARTMENT PROGRAMS

DEPARTMENT: TREASURER AND TAX COLLECTOR

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Treasury	$12,420,969	$3,001,400	$8,536,240	$883,329	$2,844,777	($1,961,448)	91.0

Mandated program per Government Code Sections 27000-27121, Los Angeles County Code Section 2.52.

The Treasury Program administers and manages the County Treasury; provides for the collection, custody, borrowing, investment and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 17 cities within 34 accounts, 111 school districts and 538 bank accounts for various school districts, which includes administering and monitoring 279 bank accounts for County departments and special districts. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

2. Tax Collection	$20,697,840	$0	$10,935,500	$9,762,340	$2,853,158	$6,909,182	264.8

Mandated program per Government Code Sections 27400-27401, Revenue and Taxation Code Sections 2602, 2903,7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately 3.3 million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes. Also includes Revenue that was partially generated by costs incurred in the Administration Program.

3. Public Administrator	$6,961,669	$1,264,000	$4,894,000	$803,669	$1,401,741	($598,072)	99.0

Mandated program per Government Code Sections 27440-27443.5, Probate Code Sections 1140-1155, and Los Angeles County Code Section 2.52.

The Public Administrator program annually manages approximately 3,200 estates for decedents who resided or had property in Los Angeles County where no executor, legatee, or heir has sought to administer the estate; and administers the estates and provides trust accounting and property management services for approximately 5,200 Public Guardian conservatees. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

4. Health and Welfare	$4,768,060	$1,527,000	$2,664,054	$577,006	$518,279	$58,727	86.9

Non-mandated program under Health and Safety Code Section 1473, and Los Angeles County Code Section 2.52.

This program collects monies owed to the County for debts arising from the receipt of services provided through the Department of Health Services and the Department of Public Social Services. Also includes IFT and Revenue that was partially generated by by costs incurred in the Administration Program.

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
5. Other County Services	$2,037,317	$1,079,300	$447,300	$510,717	$254,692	$256,025	31.7

Non-mandated program, under Los Angeles County Code 2.52, Title 7 and 8.

This program provides probation billing and collections services in addition to collection services for miscellaneous debts arising from services provided to the public by various County departments. This program also issues and collects business license fees for five contract cities and 61,000 public health licenses within the County and enforces business license standards as required under current business license ordinances. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

6. Intradepartmental	$2,633,744	$1,511,300	$1,110,106	$12,338	$369,121	($356,783)	22.7

Non-mandated program.

This program processes approximately 7.5 million pieces of outgoing mail and 5.8 million pieces of incoming mail annually; provides microfiche services to requesting County departments and special districts. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

7. Administration	$3,150,714	$0	$400,100	$2,750,614	$226,823	$2,523,791	41.6

Provides general administrative direction and support to the Department, including executive management of Department program budget development and control, cost accounting, contracting, coordination of facilities services, and procurement, personnel, and payroll services.

8. Unincorporated Area Services	$1,027,687	$0	$1,608,700	($581,013)	$117,131	($698,144)	12.3

Non-mandated program under Revenue and Taxation Code Sections 7280, 7284 and 7284.2 and Los Angeles County Code section 2.52, Title 7 and Title 8.

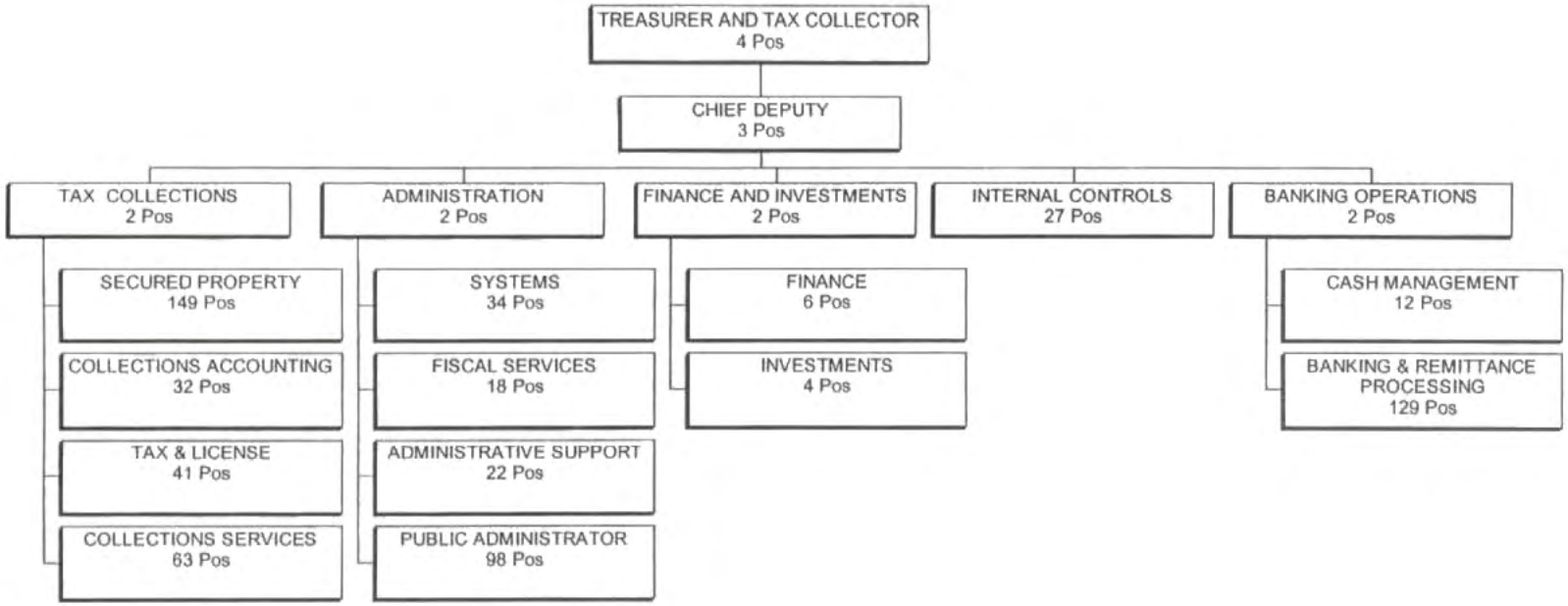
Three major functions are provided for the Unincorporated Area Services program which are as follows: Issuance and collection of approximately 9,000 business licenses; parking meter collection services; and the collection of transient occupancy, utility, and business taxes. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

Total	**$53,698,000**	**$8,383,000**	**$30,596,000**	**$14,719,000**	**$8,585,722**	**$6,133,278**	**650.0**

TREASURER AND TAX COLLECTOR

MARK J. SALADINO

Total 1999-00 Proposed Budget Positions = 650



TRIAL COURT OPERATIONS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 10,970,794	$ 36,630,000	$ 37,285,000	$ 33,230,000	$ 31,580,000	$ -5,705,000
SERVICES & SUPPLIES	25,606,040	49,245,000	44,790,000	64,477,000	46,601,000	1,811,000
OTHER CHARGES	189,694,251	288,097,000	284,998,000	277,450,000	277,450,000	-7,548,000
OTHER FINANCING USES	83,435,447					
GROSS TOTAL	$ 309,706,532	$ 373,972,000	$ 367,073,000	$ 375,157,000	$ 355,631,000	$ -11,442,000
LESS INTRAFD TRANSFER	12,728					
NET TOTAL	$ 309,693,804	$ 373,972,000	$ 367,073,000	$ 375,157,000	$ 355,631,000	$ -11,442,000
REVENUE	130,484,708	183,226,000	163,554,000	180,015,000	187,776,000	24,222,000
NET COUNTY COST	$ 179,209,096	$ 190,746,000	$ 203,519,000	$ 195,142,000	$ 167,855,000	$ -35,664,000
BUDGETED POSITIONS		172.0	172.0	233.3	202.0	30.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 3,500	$	$	$	$	$
CONSTRUCTION PERMITS		134,000	58,000		134,000	76,000
OTHER LIC & PERMITS	85,140					
VEHICLE CODE FINES	4,499,359		9,361,000	9,909,000		-9,361,000
OTHER COURT FINES	88,239,992	120,522,000	92,529,000	108,825,000	123,922,000	31,393,000
RENTS AND CONCESSIONS	24,580		10,000			-10,000
ROYALTIES	126,500		35,000			-35,000
STATE-OTHER	129,498					
STATE-TRIAL COURTS	445,294	733,000		218,000	727,000	727,000
FEDERAL-OTHER	2,060,092	7,990,000	8,570,000	7,938,000	8,798,000	228,000
LEGAL SERVICES	1,458,021		1,643,000	1,520,000		-1,643,000
COURT FEES & COSTS	23,904,151	47,592,000	33,713,000	37,175,000	49,209,000	15,496,000
RECORDING FEES	1,171,308			8,549,000		
CHRGS FOR SVCS-OTHER	828,090		8,299,000			-8,299,000
OTHER SALES	126,802		3,640,000			-3,640,000
MISCELLANEOUS	2,549,597	819,000	260,000	3,211,000	590,000	330,000
SALE OF FIXED ASSETS	832					
OPERATING TRANSFER IN	4,831,952	5,436,000	5,436,000	2,670,000	4,396,000	-1,040,000
TOTAL	$ 130,484,708	$ 183,226,000	$ 163,554,000	$ 180,015,000	$ 187,776,000	$ 24,222,000

Mission Statement

The Trial Court Funding Act (TCFA) of 1997 (AB 233, Chapter 850, Statutes of 1997) provides long-term fiscal relief to counties and a reliable source of funding for the courts by shifting responsibility to fund court operations to the State, capping the counties' contribution for these operations, and requiring counties to fund certain court-related expenditures (e.g., indigent defense, collections enhancement, and court facilities for judicial positions created prior to July 1, 1996). The Trial Court Operations budget provides for the annual Maintenance of Effort (MOE) payment to the State for support of trial courts, and those court-related expenditures that remain a County responsibility. Specified court fines and fees provide revenue which is used to finance both the MOE obligation to the State and the court-related expenditures.

1999-2000 Budget Message

The 1999-2000 Proposed Budget reflects funding for payment of $240.0 million for the County's MOE obligation to the State and $104.8 million for court-related expenditures that are the County's responsibility. The MOE level reflects $29.2 million in reductions, primarily due to a State-enacted 10 percent reduction and delayed implementation of MOE adjustments. The Proposed Budget also reflects the first year of the five-year phased elimination of $1.0 million operating transfer from the Criminal Justice Facilities Temporary Construction Fund (CJFTCF) to the General Fund, and payment of 50 percent of the fines and forfeitures revenue generated in excess of the MOE level to the State consistent with the TCFA.

Although the Governor's Budget reflects only a five percent MOE reduction, we continue to recommend a 10 percent reduction as provided for and in anticipation of the Legislature's continued support of AB 2788 (Chapter 1017, Statutes of 1998).

	Changes From 1998-99 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes				
1.	$ 1,898,000	$ --	$ 1,898,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits for collection enhancement staff and local benefits for judicial personnel that remain a County responsibility under the TCFA.			
2.	$ 3,521,000	$ --	$ 3,521,000	--
	Retirement Buy-Down: Reflects the second year of a five-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	$ (-29,182,000)	$ --	$ (-29,182,000)	--
	MOE Reduction: Reflects a reduction in the County's MOE contribution to the State by 1) $19.5 million associated with the State's buyout of the MOE obligation for an additional 18 counties and a 10 percent MOE reduction for all remaining counties; and 2) $6.3 million, which represents the second year of a three-year accelerated recoupment of MOE adjustments and the cost of delaying the 1997-98 MOE adjustments for counties. Also reflects the remaining $3.4 million reduction (from a total $5.8 million reduction) associated with the declaration adjustments approved by the State; $2.4 million was previously reduced in 1998-99.			
4.	$ 892,000	$ 1,000,000	$ (-108,000)	7.0
	Revenue Collections Enhancement: Reflects primarily the shift from contracted collection agencies to in-house staff for the collection of delinquent traffic citations.			
5.	$ 1,206,000	$ 1,206,000	$ --	23.0
	Family Law Court: Reflects additional staffing for the Child Support Commissioner and Family Law Facilitator program, fully offset by State revenue. AB 1058 established a family law facilitator office in Superior Court and required all child support cases filed by the District Attorney to be referred for hearing in Superior Court.			

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ 10,223,000	$ 3,351,000	$ 6,872,000	--
	Court-Related Expenditures: Reflects court-related expenditures, such as costs for indigent defense and court facilities for judicial positions created prior to July 1, 1996, that remain a County responsibility. Also reflects payment of 50 percent of the fines and forfeitures revenue generated in excess of the MOE level to the State consistent with the TCFA.			
7.	$ --	$ (-1,040,000)	$ 1,040,000	--
	Eliminate CJFTCF Transfer to General Fund: Reflects the first year of the five-year phased elimination of the operating transfer from the CJFTCF to the General Fund approved by the Board on June 29, 1998.			
8.	$ --	$ 19,705,000	$ (-19,705,000)	--
	Revenue: Reflects primarily an increase in civil assessment and fines and forfeitures revenue generated in excess of the MOE level to offset the costs of the County's MOE obligation to the State and court-related expenditures.			
Total	***$ (-11,442,000)***	***$ 24,222,000***	***$ (-35,664,000)***	***30.0***

TRIAL COURT OPERATIONS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	17,203,000	7,642,000	7,751,343	(9,451,657)
Employee Benefits	20,082,000	28,988,000	23,828,657	3,746,657
Total Salaries and Employee Benefits	37,285,000	36,630,000	31,580,000	(5,705,000)
Services & Supplies				
Jury and Witness Expense	1,539,000	1,438,149	1,438,703	(100,297)
Maintenance-Bldgs & Improv	11,653,000	13,833,099	11,129,647	(523,353)
Professional & Spec Svcs - Contracts	31,468,000	33,828,026	33,894,550	2,426,550
Rents & Leases-Bldg & Improv	130,000	145,726	138,100	8,100
Total Services & Supplies	44,790,000	49,245,000	46,601,000	1,811,000
Other Charges				
California Youth Authority Charges	15,826,000	11,091,000	15,826,000	0
Other Charges	269,172,000	277,006,000	261,624,000	(7,548,000)
Total Other Charges	284,998,000	288,097,000	277,450,000	(7,548,000)
Fixed Assets				
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***367,073,000***	***373,972,000***	***355,631,000***	***(11,442,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	367,073,000	373,972,000	355,631,000	(11,442,000)
REVENUES				
Licenses, Permits & Franchises	58,000	134,000	134,000	76,000
Fines, Forfeitures & Penalties	30,724,000	30,885,000	31,286,000	562,000
Revenue From Use of Money & Property	45,000	0	0	(45,000)
Intergovernmental Revenues:				
Federal	8,570,000	7,990,000	8,798,000	228,000
State	0	733,000	727,000	727,000
Charges For Services	43,655,000	47,592,000	49,209,000	5,554,000
Miscellaneous	3,900,000	819,000	590,000	(3,310,000)
Other Financing Sources	5,436,000	5,436,000	4,396,000	(1,040,000)
Other Court Fines - MOE	71,166,000	89,637,000	92,636,000	21,470,000
TOTAL REVENUES	163,554,000	183,226,000	187,776,000	24,222,000
NET COUNTY COST	***203,519,000***	***190,746,000***	***167,855,000***	***(35,664,000)***

UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1997-98	ESTIMATED FISCAL YEAR 1998-99	BUDGET FISCAL YEAR 1998-99	REQUESTED FISCAL YEAR 1999-2000	PROPOSED FISCAL YEAR 1999-2000	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 95,703,576	$ 98,175,000	$ 99,174,000	$ 100,765,000	$ 100,765,000	$ 1,591,000
LESS EXPENDITURE DIST	85,028,776	85,869,000	86,632,000	88,991,000	88,991,000	2,359,000
TOT S & S	10,674,800	12,306,000	12,542,000	11,774,000	11,774,000	-768,000
OTHER CHARGES		2,225,000	2,736,000	2,686,000	2,686,000	-50,000
FIXED ASSETS-EQUIP	8,683	120,000	120,000	120,000	120,000	
OTHER FINANCING USES	3,883,298					
GROSS TOTAL	$ 14,566,781	$ 14,651,000	$ 15,398,000	$ 14,580,000	$ 14,580,000	$ -818,000
REVENUE	4,091,463	4,768,000	4,768,000	3,950,000	3,950,000	-818,000
NET COUNTY COST	$ 10,475,318	$ 9,883,000	$ 10,630,000	$ 10,630,000	$ 10,630,000	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 115,681	$ 119,000	$ 100,000	$ 120,000	$ 120,000	$ 20,000
MISCELLANEOUS	3,975,782	4,649,000	4,668,000	3,830,000	3,830,000	-838,000
TOTAL	$ 4,091,463	$ 4,768,000	$ 4,768,000	$ 3,950,000	$ 3,950,000	$ -818,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1999-2000 Budget Message

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including: electricity, natural gas, water, heating fuel, industrial waste collection, energy management programs, and day-to-day operations of County cogeneration and power plants.

The 1999-2000 Proposed Budget reflects increased costs of $1.6 million related to: 1) scheduled cogeneration and power plant repairs ($700,000); 2) Internal Services Department (ISD) support staff ($500,000); and 3) insurance to protect the County against excessive interruptible rate penalties ($400,000), fully offset by expenditure distribution to County departments.

Critical Needs

There continues to be a need for an expanded program to replace and repair critical equipment for the cogeneration and power plants to bring facilities up to industry standards and avoid future equipment failures.

Changes From 1998-99 Budget

	Gross Appropriation	*Expenditure Distribution/Revenue*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,203,000	$ 1,058,000	$ 145,000	--

Cogeneration and Power Plant Operations: Reflects increased costs for cogeneration and power plant operations primarily due to scheduled major repairs ($700,000), negotiated increases in salaries and employee benefits for ISD staff support ($300,000) and funding for the ISD apprenticeship program related to power plants ($200,000).

Changes From 1998-99 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ 475,000	$ 445,000	$ 30,000	--

Interruptible Rate Program Insurance: Reflects an increase for insurance premiums for coverage against excessive penalties in the event State administrators require frequent interruptions of electrical power due to excessive power demands statewide as approved by the Board of Supervisors in February 1999.

3.	$ 135,000	$ 119,000	$ 16,000	--

Consultant Services: Reflects an increase in consultant services to support the energy management program.

4.	$ (-50,000)	$ (-44,000)	$ (-6,000)	--

Municipal Leases: Reflects a decrease in municipal lease requirements to support the Southern California Edison Standard Performance Contract energy retrofit program.

5.	$ (-375,000)	$ (-330,000)	$ (-45,000)	--

Building Environment Automated System: Reflects a decrease due to the completion of Year 2000 systems modification efforts.

Other Changes				
6.	$ 54,000	$ 300,000	$ (-246,000)	--

Utilities: Reflects primarily an increase in water service costs, partially offset by a reduction in natural gas costs, and reductions in utilities costs for court operations based on experience.

7.	$ 99,000	$ (-7,000)	$ 106,000	--

Incentive Payments: Reflects primarily a reduction in incentive payments for the Southern California Edison Demand-Side Management program, partially offset by an increase in expenditure distribution, and ministerial adjustments to reallocate services and supplies costs.

Total	***$ 1,541,000***	***$ 1,541,000***	***$ 0***	***0.0***

UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1998-99	Estimated Fiscal Year 1998-99	Proposed Fiscal Year 1999-2000	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Insurance	0	159,000	475,000	475,000
Maintenance-Bldgs & Improv	13,567,000	14,179,000	15,100,000	1,533,000
Professional & Spec Svcs	1,931,000	700,000	1,460,000	(471,000)
Utilities	83,676,000	83,137,000	83,730,000	54,000
Total Services & Supplies	99,174,000	98,175,000	100,765,000	1,591,000
Other Charges				
Capital Lease Payments	2,736,000	2,225,000	2,686,000	(50,000)
Total Other Charges	2,736,000	2,225,000	2,686,000	(50,000)
Fixed Assets				
Equipment	120,000	120,000	120,000	0
Total Fixed Assets	120,000	120,000	120,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	86,632,000	85,869,000	88,991,000	2,359,000
Gross Total	***15,398,000***	***14,651,000***	***14,580,000***	***(818,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	15,398,000	14,651,000	14,580,000	(818,000)
REVENUES				
Charges For Services	100,000	119,000	120,000	20,000
Miscellaneous	4,668,000	4,649,000	3,830,000	(838,000)
TOTAL REVENUES	4,768,000	4,768,000	3,950,000	(818,000)
NET COUNTY COST	***10,630,000***	***9,883,000***	***10,630,000***	***0***



Appendix/Index

STATISTICS

GEOGRAPHY: The County of Los Angeles has an area of 4,083 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual mean temperature	66 degrees F.
Annual precipitation	14.77 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

17	Representatives

State

14	Senators
25	Assembly Members
238	Superior Court Judges
190	Municipal Court Judges

REGISTERED VOTERS: 3,845,453 as of February 27, 1999

ASSESSED VALUATION: (1998-99)

Local Assessed - Secured	$467,874,835,386
Local Assessed - Unsecured	35,294,561,959
State Assessed	13,392,278,823
Total	$516,561,676,168

CITIES: There are 88 cities within the County (see page 57.1).

POPULATION: (Estimate as of 1/29/99)

Incorporated areas	8,747,500
Unincorporated areas	1,021,500
Total	9,769,000

ESTIMATED POPULATION OF THE 88 CITIES
OF THE COUNTY OF LOS ANGELES

INCORPORATED CITIES	POPULATION*	INCORPORATED CITIES	POPULATION*
Agoura Hills	21,700	Lancaster	127,400
Alhambra	91,700	Lawndale	30,700
Arcadia	53,200	Lomita	21,300
Artesia	17,500	Long Beach	452,500
Avalon	3,500	Los Angeles	3,725,700
Azusa	45,500	Lynwood	74,100
Baldwin Park	78,200	Malibu	12,900
Bell	37,200	Manhattan Beach	35,000
Bell Gardens	48,200	Maywood	30,000
Bellflower	69,900	Monrovia	40,400
Beverly Hills	33,900	Montebello	66,800
Bradbury	900	Monterey Park	71,000
Burbank	102,900	Norwalk	108,100
Calabasas	19,800	Palmdale	119,500
Carson	91,200	Palos Verdes Estates	14,600
Cerritos	59,000	Paramount	53,500
Claremont	34,800	Pasadena	141,500
Commerce	14,200	Pico Rivera	68,500
Compton	100,900	Pomona	148,300
Covina	53,500	Rancho Palos Verdes	43,300
Cudahy	27,200	Redondo Beach	65,400
Culver City	41,300	Rolling Hills	2,000
Diamond Bar	58,200	Rolling Hills Estates	8,700
Downey	103,600	Rosemead	60,300
Duarte	25,600	San Dimas	36,300
El Monte	121,900	San Fernando	24,800
El Segundo	16,800	San Gabriel	41,200
Gardena	58,400	San Marino	13,600
Glendale	197,600	Santa Clarita	143,300
Glendora	56,800	Santa Fe Springs	18,400
Hawaiian Gardens	15,700	Santa Monica	92,500
Hawthorne	78,800	Sierra Madre	11,400
Hermosa Beach	19,400	Signal Hill	8,900
Hidden Hills	2,000	South El Monte	25,300
Huntington Park	63,300	South Gate	98,200
Industry	700	South Pasadena	28,100
Inglewood	119,900	Temple City	36,000
Irwindale	1,200	Torrance	146,900
La Cañada Flintridge	20,400	Vernon	100
La Habra Heights	7,600	Walnut	32,700
La Mirada	47,900	West Covina	112,900
La Puente	43,500	West Hollywood	38,000
La Verne	33,600	Westlake Village	8,300
Lakewood	80,100	Whittier	89,900

* Source: County of Los Angeles Chief Administrative Office, Urban Research Division, as of January 29, 1999

CULTURAL AND RECREATIONAL OPPORTUNITIES

Los Angeles County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 1999). Underlined items are operated by the County of Los Angeles.*

CULTURAL/RECREATIONAL ATTRACTIONS
Angeles National Forest
Arboretum of Los Angeles County
Descanso Gardens
Griffith Observatory and Planetarium
Huntington Library, Art Collections, and Botanical Gardens
Los Angeles Philharmonic Orchestra
Los Angeles Zoo
Magic Mountain
Mt. Wilson Observatory
South Coast Botanic Garden
Universal Studios
Virginia Robinson Gardens

UNIVERSITIES AND COLLEGES
Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University at Pomona
California State Universities at:
- Dominguez Hills
- Long Beach
- Los Angeles
- Northridge

Claremont Colleges
- Claremont Graduate School
- Claremont McKenna College
- Harvey Mudd College
- Pitzer College
- Pomona College
- Scripps College

Loyola Marymount University
Occidental College
Otis College of Art and Design
Pepperdine University
University of California at Los Angeles
University of Southern California

MOTION PICTURE STUDIOS
Columbia
Disney
Paramount
Twentieth Century Fox
Universal
Warner Brothers

CULTURAL FACILITIES
Beckman Auditorium
Greek Theatre
Hollywood Bowl
James A. Doolittle Theatre
John Anson Ford Amphitheatre
Music Center
- Ahmanson Theatre
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Royce Hall
Shrine Auditorium
Shubert Theatre
Universal Amphitheatre

MUSEUMS
Autry Museum of Western Heritage
Cabrillo Marine Aquarium
California State Museum of Science and Industry
George C. Page Museum of La Brea Discoveries
Getty Center
Hollywood Bowl Museum
Long Beach Aquarium of the Pacific
Los Angeles Children's Museum
Los Angeles County Museum of Art
Los Angeles County Museum of Natural History
Museum of Contemporary Art
Norton Simon Museum of Art
Pacific Asia Museum
Petersen Automotive Museum
Southwest Museum
William S. Hart Museum

SPORTS
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

* Not listed are more than 100 parks, 19 golf courses, 31 miles of beaches, Marina del Rey Harbor, 84 public libraries, and 3 bookmobiles owned and/or operated by the County of Los Angeles.

GLOSSARY

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and revenues for fiscal year two years prior to proposed budget fiscal year.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements. Abbreviation: APPR FOR CONTINGENCY

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detail countywide financing and use information necessary to meet mandated State Controller requirements.

AVAILABLE FINANCING: Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds. Abbreviation: AVAIL FINANCING

AVAILABLE FUND BALANCE: That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

BOND ANTICIPATION NOTES (BANs): An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) as authorized by the Government and Corporations Codes, respectively.

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's proposed budget. Reflects the Board-adopted budget, and does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET SUMMARY SCHEDULES: Provide summary and detail information on financing requirements/uses, available financing, and budgeted positions.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CAPITAL PROJECT: Capital improvements to buildings which increase square footage; construction of new facilities for which the cost of the project exceeds $100,000; and the acquisition of land regardless of the cost.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM: Provides summary and detail information on capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements.

CHANGE FROM BUDGET: The resulting variance when the Proposed Budget is compared to the current Budget.

CRITICAL NEEDS: Department's critical requirements not currently addressed in the budget.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending.

ENTERPRISE FUNDS: Those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED DELINQUENCIES: The amount of estimated property taxes which will remain uncollected at the end of the fiscal year. Abbreviation: EST DELINQUENCY

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and revenues for the entire current fiscal year.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization, which are properly charged to another fund or organization. Abbreviation: EXPENDITURE DIST

FINANCING REQUIREMENTS: Total needs requiring financing for the fiscal year. Abbreviation: FINANCE REQMTS

FISCAL YEAR: The 12-month period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies.

FIXED ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: FIXED ASSETS - B & I

FIXED ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements. Abbreviation: FIXED ASSETS - EQUIP

FIXED ASSETS-LAND: Expenditures for the acquisition of land.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording financing sources, requirements, assets and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are a part of motor vehicle license fees, sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Board authorization is required to expend these monies.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: INTRAFD TRANSFER

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the Government Code, which is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

MISSION: A description of the basic purpose and responsibility of the budget unit.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes.

NONPROFIT CORPORATION (NPC): A separate legal entity, authorized by the Corporations Code, which is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means by which most of the financing of acquisitions, spending, and service delivery activities of the County is controlled.

OPERATING TRANSFERS: All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving revenue to the fund through which the resources are to be expended.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefit changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense which reflects costs not directly associated with the daily expenses of running an operation. Includes cash payments to County wards, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Includes the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities which are similar to those found in the private sector (includes enterprise funds, other than hospital enterprise and internal service funds).

PERFORMANCE MEASUREMENT: An approach to provide more useful statistical information by expanding workload information to include efficiency and outcome measures, based upon measurable objectives.

PROGRAM CHANGES: Includes operational changes, curtailments, and other changes that directly impact programs and services.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to reduce or eliminate low-priority programs and to redirect the resultant savings to maintaining or enhancing high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, California Work Opportunity and Responsibility to Kids (CalWORKs), In-Home Supportive Services, certain juvenile justice programs, and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased County program responsibilities.

PROPOSED BUDGET: Upon approval by the Board of Supervisors, the recommendations of the Chief Administrative Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board of Supervisors normally approves the Proposed Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A periodic renovation of existing space that costs in excess of $100,000. Projects are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties. Secured parcels are those on which taxes are a lien.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and revenue to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation.

RESIDUAL EQUITY TRANSFERS: Nonrecurring or nonroutine transfers of equity between funds (e.g., contributions of enterprise or internal service fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a debt service fund. Abbreviation: RESIDUAL EQUITY TRANS

REVENUE: Source of income to an operation.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, Savings (401K) Plan, and Horizons Plan. Abbreviation: SALARIES & EMP BEN

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The special districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

SUBVENTION: A grant (usually from the State or Federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

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