County of Los Angeles

1998-99 Proposed Budget

Submitted to the
Board of Supervisors
April 1998

Volume One

Board of Supervisors

Gloria Molina
Supervisor, First District

Yvonne Brathwaite Burke
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

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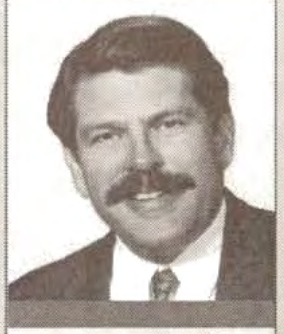
County of Los Angeles Board of Supervisors

Gloria Molina
Supervisor, First District
Population: 1,980,200
Square Miles: 215

Yvonne Brathwaite Burke
Supervisor, Second District
Population: 1,927,700
Square Miles: 157



Zev Yaroslavsky
Supervisor, Third District
Population: 1,864,600
Square Miles: 432

Don Knabe
Supervisor, Fourth District
Population: 1,931,000
Square Miles: 426

Michael D. Antonovich
Supervisor, Fifth District
Population: 1,989,700
Square Miles: 2,853

County of Los Angeles

1998-99 Proposed Budget

April 1998

Submitted
to the

Los Angeles County Board of Supervisors

by

David E. Janssen
Chief Administrative Officer

and

Alan T. Sasaki
Auditor-Controller

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County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE
713 KENNETH HAHN HALL OF ADMINISTRATION • LOS ANGELES, CALIFORNIA 90012
(213) 974-1101

DAVID E. JANSSEN
Chief Administrative Officer

Board of Supervisors
GLORIA MOLINA
First District
YVONNE BRATHWAITE BURKE
Second District
ZEV YAROSLAVSKY
Third District
DON KNABE
Fourth District
MICHAEL D. ANTONOVICH
Fifth District

April 21, 1998

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

1998-99 PROPOSED COUNTY BUDGET (3-VOTES)

The 1998-99 Los Angeles County Proposed Budget total of $13.3 billion reflects an increase of $663.9 million in total requirements.

TOTAL REQUIREMENTS - ALL FUNDS - 1998-99
(Millions of dollars)

Fund	1997-98 Budget	1998-99 Proposed	Change	% Change
Total General County	$ 9,917.6	$ 10,610.5	$ 692.9	7.0
Special Districts/Special Funds	2,691.4	2,662.4	(29.0)	(1.1)
Total Budget	$ 12,609.0	$ 13,272.9	$ 663.9	5.3
Budgeted Positions	84,424.8	81,931.8	(2,493.0)	(3.0)

Budget Overview

Due to prudent Board action, an improving economy and targeted assistance from the State and Federal governments (e.g., trial court funding, 1115 Medicaid waiver), the County's fiscal position is significantly improved. Last year at this time, the County was facing such challenges as welfare reform cost increases, *Gardner* decision liability, possible loss of special district funding (Fire, Library) due to Proposition 218, and loss of State funding for Probation Camps. The County was also struggling to identify funding for employee cost of living increases, and a court decision was instructing us to pay back the $50 million transfer from the Metropolitan Transportation Authority. These and other issues have now largely been addressed.

Nevertheless, vulnerabilities remain. The County continues to rely on excess retirement system earnings for ongoing obligations (approximately $308 million countywide; $157 million in the General Fund); long-term stability of the health services system is uncertain; and unforeseen factors could affect year-end fund balance.

Our improved fiscal outlook creates the opportunity to both ensure our long-term fiscal stability and to address deferred infrastructure requirements. Therefore, I am recommending that the projected 1998-99 net General Fund gain of $49 million be appropriated as follows: $25 million to begin a five-year program to buy down the reliance on excess LACERA earnings; $15 million for deferred infrastructure and automation needs; $3 million for vehicle replacement; and $6 million for restoration of services primarily to the unincorporated area of the County. The budget also reflects significant additional State and Federal revenues for the Departments of Public Social Services, Community and Senior Services, and Mental Health. Board-approved increases in salaries and employee benefits are also funded. Further, based on your Board's guidance, the Proposed Budget reflects more realistic overtime budgeting, and overtime use will be more closely monitored.

This letter includes:

- A further discussion of recommendations relating to key countywide initiatives;
- A summary of other funding recommendations by major County program areas; and
- A budget timetable and process for adopting a Proposed and Final County Budget.

Recommendations on Key Countywide Initiatives

➜ ***County must gradually reduce reliance on use of excess LACERA earnings for ongoing obligations.***

- A severe funding shortfall is projected to occur in 2003-04 when LACERA excess earnings would be exhausted if we continue to use this source to the maximum feasible level over the next several fiscal years. Alternatively, our recommended five-year plan is to gradually reduce reliance on excess earnings in order to avoid abrupt and drastic service curtailments.

  Specifically, with respect to the General Fund, by using $25 million less in LACERA excess earnings for each of the next five fiscal years, and identifying savings or other ongoing revenue to supplant the growing reductions, the County will have reduced its reliance on LACERA earnings by $125 million by the year 2002-03, nearly supplanting the entire portion of excess earnings currently used in the General Fund.

  While this plan specifically addresses only the excess earnings used to offset General Fund obligations, similar multi-year plans are being developed to reduce reliance on this source for non-General Fund budget units, as well.

➔ ***Critical County infrastructure needs and high-priority information technology systems, as well as long-delayed vehicle replacement requirements, must be addressed.***

- We are recommending modest yet essential investments in 1) the Designation for Capital Projects/Information Technology ($15 million), and 2) the Motor Vehicle Accumulated Capital Outlay Fund ($3 million); recommendations for prioritizing and pursuing individual projects will be developed subsequently. As further discussed below, we are also recommending that any fund balance generated in excess of the amount budgeted for 1998-99 be directed to the Designation.

➔ ***Measured and focused restorations in services to the County's unincorporated communities are proposed.***

- The budget reflects a multi-year effort by the Department of Parks and Recreation to restore the recreation programs at local municipal parks; for this purpose, 14 new positions are recommended in 1998-99 with another 14 planned for 1999-2000 (resulting in one full-time equivalent staff person at each such park).

- A similar multi-year approach is recommended to restore Animal Care and Control services by developing a full-time dangerous animal control squad; in 1998-99, $550,000 is recommended to fund nine animal control officers to focus on areas experiencing the most severe problems, with expansion to all County unincorporated areas planned in 1999-2000.

- Additional funding of $325,000 is proposed for the Department of Regional Planning to restore service levels for zoning enforcement, as well as $72,000 to support Department of Public Works anti-graffiti efforts.

- The budget also reflects funding of $2.9 million and 82 positions to allow the Sheriff's Department to maintain its Community Oriented Policing Services (COPS) program.

➔ ***Budget assumptions reflect generation of at least $100 million in fund balance in the current year for use in 1998-99.***

- Failure to generate this level would necessitate identification of reductions or additional revenue.

- To the extent fund balance exceeds this level, we are recommending this excess fund balance be directed to the Designation for Capital Projects/Information Technology pursuant to Board policy guidelines.

Summary of Funding Recommendations by Major County Program Area

➔ ***Law and Justice Services:***

- Additional funding of $500,000 and nine positions are recommended to restore Coroner operations, enabling the Department to meet the requirements of the Accreditation Council of Graduate Medical Education.

- In addition to funding the continuation of the COPS program in the unincorporated communities, noted previously, the Sheriff's budget reflects full-year funding for improvement of jail mental health services pursuant to recommendations by the U.S. Department of Justice, and continued implementation of the Custody Automation Plan ($18.1 million).

- The budget reflects full implementation of the Trial Court Funding Act of 1997; court operations are funded by the State and no longer reflected in the County budget. The Proposed Budget reflects funding to meet the County's annual trial court maintenance of effort payment to the State, as well as funding for those court-related operations for which the County retains responsibility (e.g., court facilities for existing judges and indigent defense). In addition, we are recommending that $9.2 million be set aside in the Provisional Financing Uses budget to finance court-related support costs (e.g., District Attorney, Public Defender, Alternate Public Defender, and Probation) consistent with the Judicial Council recommendation to provide 10 new judgeships for the County.

- Increased grant-offset funding of $2.5 million and 42 positions are recommended to improve special District Attorney prosecution efforts with regard to welfare fraud, sexually-violent predators, violence against women, and child abduction.

- In response to severe problems at Probation facilities, additional funding of $948,000 and 32 positions is recommended to restore juvenile placement staffing and meet expanded program requirements. Further, an additional $15.4 million in Temporary Assistance for Needy Families funding is reflected in the Probation budget primarily to: focus on early intervention programs for homeless and runaway youth; develop a juvenile case management tracking system; establish a residential treatment case management team for individual family assessments to enhance family reunification; and provide juvenile aftercare for high-risk youth.

➔ ***Health Services:***

- The major departmentwide reengineering initiative to reduce operational costs while maintaining service levels is expanded. The total net savings of $83 million are to be achieved in 1998-99, through a reduction of $124 million in operations. Specific projects have not been identified, other than membership in a purchasing cooperative, which has already been implemented. Projects representing a portion of the anticipated savings will be provided to your Board prior to Budget Deliberations targeted for June.

- Departmentwide restructuring under the 1115 Waiver Medicaid Demonstration Project is progressing. Community-based outpatient services are expanded by 385,000 visits from the current year estimate, while budgeted inpatient census is reduced by 50 beds from the current year budgeted census.

- The recommendations also assume maximization of the availability of Federal funds under a two-year 175 percent OBRA '93 cap relief program, a substantial portion of which will require State legislation.

➔ ***Social Services:***

- The budget reflects a net increase of 809 positions in the Department of Public Social Services primarily related to program expansion previously approved by your Board for the California Work Opportunity and Responsibility to Kids (CalWORKs) program ($424.9 million in State funding), as well as the Child Medi-Cal Enrollment Project ($7.2 million revenue-offset funding). The budget also reflects increased net County cost funding of $11 million largely due to full-year funding for the General Relief Job Skills Training program, the required match for the proposed expansion of the Adult Protective Services program and resumption of the County match waiver for the In-Home Supportive Services program. Finally, the budget reflects the initial $30 million payment under the *Gardner* settlement.

- The Mental Health budget reflects $58.9 million in additional revenue-offset appropriation due to: 1) increased Medi-Cal revenues for existing mental health services, including Phase II consolidation (Managed Care) and the Adult-Targeted Case Management program; 2) State and Federal funding related to the CalWORKs and Healthy Families programs; and 3) State and Federal funding for increased services to children, including $4.6 million for expanded services at the Department of Children and Family Services' MacLaren's Hall.

- Federal Welfare-to-Work funding of $22 million is reflected in the Department of Community and Senior Services budget to provide a full range of employment and training programs to move welfare recipients into self-sustaining jobs.

- A status quo budget is recommended for the Department of Children and Family Services pending completion of the Board-ordered management audit. However, $15 million is recommended to be set aside in the Provisional Financing Uses budget to address caseload increases based on a preliminary analysis of projections.

➔ ***General Government and Other Services:***

- An additional 12 positions are recommended for the Auditor-Controller to restore service levels in audit and tax operations, and address automated systems needs.

- Additional funding of $2.3 million is reflected in the Registrar-Recorder/ County Clerk's budget for equipment and services related to installation of the Voter Information Management System, as approved by the Board on February 10, 1998.

- The Proposed Budget reflects reallocation of nearly $400,000 in savings realized by the Public Library due to an accounting adjustment related to rent expense to supplement the Department's efforts in addressing critical books and materials needs.

- The Proposed Budget increases the appropriation for the Arts Commission by $135,000; $0.8 million funds grants for mid-size organizations, offset by the deletion of $0.7 million due to the completion and anticipated full implementation of the cultural tourism project. The net County cost is increasing by $1.1 million due in part to the above change and the discontinuation of the use of Cable Television Fund Franchise revenue to support this program.

Budget Timetable

➔ ***Approved schedule for budget hearings and deliberations is as follows:***

Board Action	Approved Date
Adopt Proposed Budget; order printing, notice, and distribution; and schedule hearings	April 21
Commence public budget hearings	May 13
Commence final budget deliberations, and adopt final budget upon conclusion	June 22

➔ ***Prior to deliberations on the 1998-99 Final Budget, we will file reports on:***

- May revisions to the Governor's budget and updates on other 1998-99 State and Federal budget legislation and the impact on the Proposed Budget;
- Final revisions reflecting latest estimates of requirements/available funds;
- Issues raised in public hearings or written testimony;
- Recommendations on the level of Bond Anticipation Note authorization;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

Approval of Proposed Budget

➔ ***The matter before your Board is adoption of the Proposed Budget.***

- The document must be available for consideration by the public at least ten days prior to the commencement of budget hearings.

- Adjustments to the budget, including revisions necessary to reflect your Board's funding priorities and State and Federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.

  - Per State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the *permanent record* developed during public hearings (e.g., Proposed Budget, budget requests, and all written and oral input by Supervisors, County staff, and the public).

  - Changes not based upon the "permanent record" require a 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions, and changes to the Chief Administrative Officer's budget recommendations as you deem necessary, and approve the revised figures as the Proposed Budget for 1998-99; instruct the Auditor-Controller to have the necessary copies printed; order the publication of the necessary notices and set May 13, 1998 as the date on which public hearings will begin.

2. Consistent with the County's agreement with the Los Angeles County Employees Retirement Association that allows surplus retirement system earnings to be used to offset the County's retirement contribution, approve continued discounted prepayment of this obligation.

3. Continue to utilize up to 25 percent of the amount now paid to the Los Angeles County Employees Retirement Association on behalf of employees as an offset to retiree health insurance costs, contingent upon an agreement with the Los Angeles County Employees Retirement Association.

4. Direct that any fund balance generated in 1997-98 in excess of $100 million be deposited in the Designation for Capital Projects/Information Technology and that the Chief Administrative Officer develop recommendations for submission to your Board on priority uses for funding set aside for capital projects, information technology and vehicle replacement.

Respectfully submitted,

DAVID E. JANSSEN
Chief Administrative Officer

General Information

PROPOSED BUDGET
Financial Summary 1998-99
GENERAL AND SPECIAL COUNTY FUNDS AND DISTRICTS

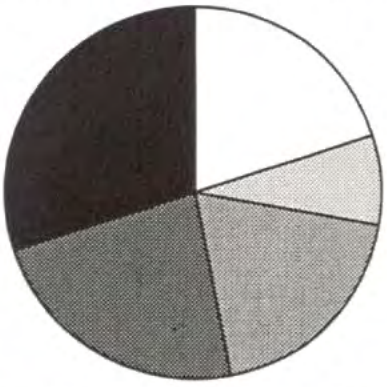
(in Millions of Dollars)

	1997-98 BUDGET	1998-99 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL COUNTY	$ 9,917.6	$ 10,610.5	$ 692.9	7.0%
SPECIAL FUNDS	748.5	743.3	(5.2)	-0.7%
SPECIAL DISTRICTS	1,359.0	1,333.3	(25.7)	-1.9%
OTHER PROPRIETARY FUNDS	133.6	126.3	(7.3)	-5.5%
OTHER FUNDS	450.3	459.5	9.2	2.0%
TOTAL	**$12,609.0**	**$13,272.9**	**$ 663.9**	**5.3%**

The 1998-99 proposed net operating budget totals $13.3 billion, an increase of $663.9 million, or 5.3 percent more than the 1997-98 Budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for 1998-99 are subject to public hearings, scheduled for May 1998, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 1998-99 Proposed Budget.

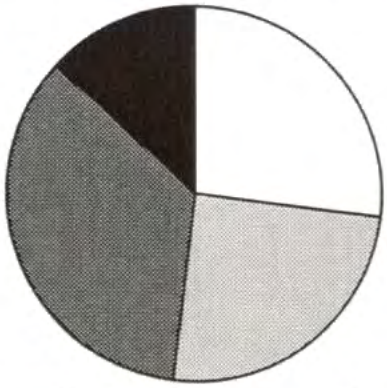
The figures displayed reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling $1.9 billion, artificially inflate the budget by 14 percent, resulting in an operating budget of $15.2 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY REQUIREMENTS: $13.3 Billion



Social Services	30%
Health	23%
Public Protection	19%
Other	8%
Special Districts/Funds	20%

TOTAL COUNTY RESOURCES: $13.3 Billion



Property Taxes	13%
State Assistance	35%
Federal Assistance	25%
Other	27%

PROPOSED BUDGET
Financial Summary 1998-99
GENERAL COUNTY

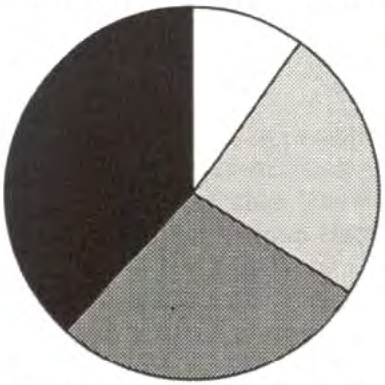
(in Millions of Dollars)

	1997-98 BUDGET	1998-99 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL FUND	$ 8,315.4	$ 9,083.3	$ 767.9	9.2%
HOSPITAL ENTERPRISE FUNDS	1,303.3	1,488.4	185.1	14.2%
DEBT SERVICE FUNDS	38.3	38.8	0.5	1.3%
TRIAL COURT OPERATIONS FUND	260.6	0.0	(260.6)	-100.0%
TOTAL	**$ 9,917.6**	**$10,610.5**	**$ 692.9**	**7.0%**

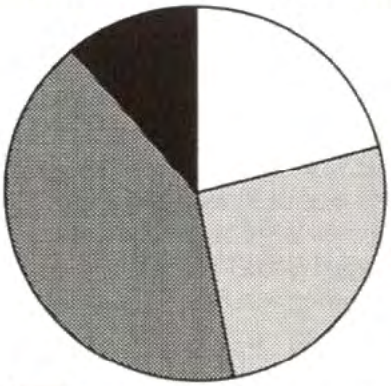
The 1998-99 proposed net operating budget for general County operations is $10.6 billion, an increase of $692.9 million, or 7.0 percent more than the 1997-98 Budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document. Debt Service changes are detailed in Volume II.

The figures displayed reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling $1.5 billion, artificially inflate the budget by 14 percent, resulting in an operating budget of $12.1 billion.

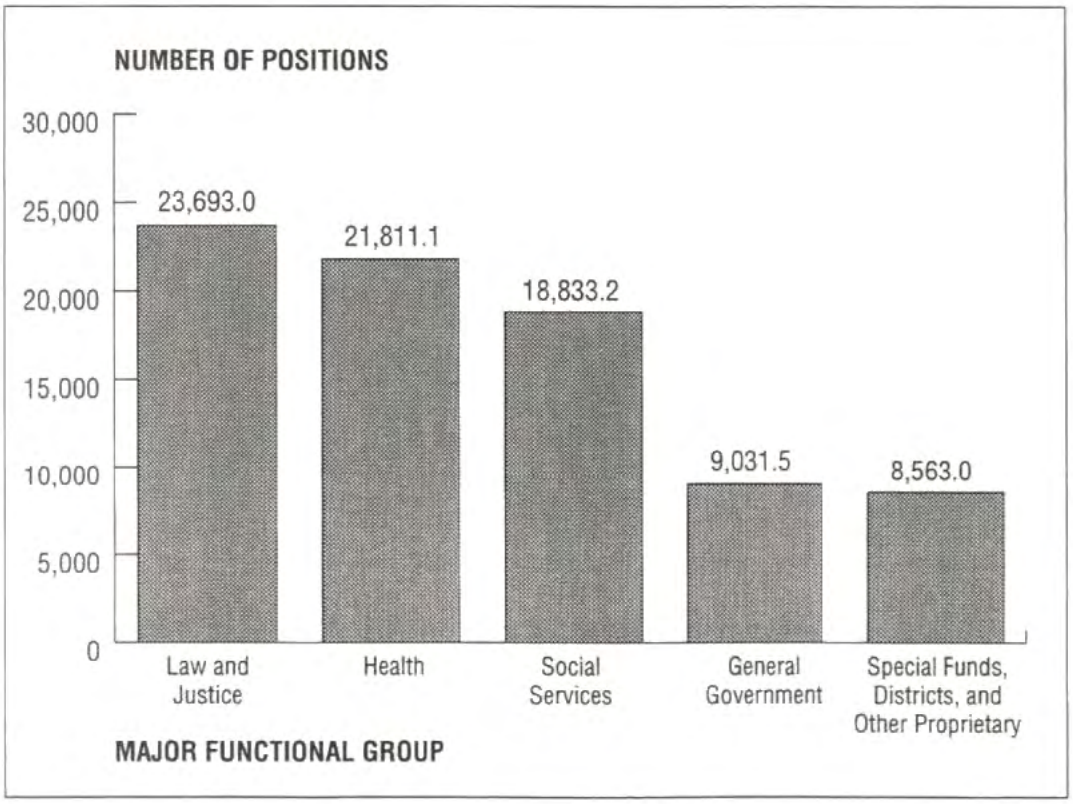
GENERAL COUNTY REQUIREMENTS: $10.6 Billion



GENERAL COUNTY RESOURCES: $10.6 Billion



BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS: 81,931.8



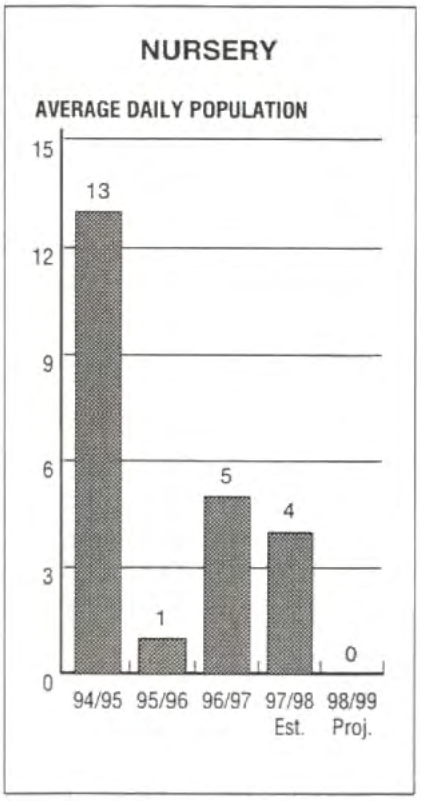
The 1998-99 Proposed Budget provides funding for 81,931.8 budgeted full-time-equivalent positions, which represents a reduction of 2,493.0 positions from the 1997-98 level of 84,424.8. As depicted in the chart, 56 percent of the budgeted positions in the County are in both the law and justice functional group and health functional group (which includes the Hospital Enterprise Fund positions). This is because a significant portion of law and justice and health activities, such as law enforcement, custody, detention, and hospital operations, requires 24-hour coverage.

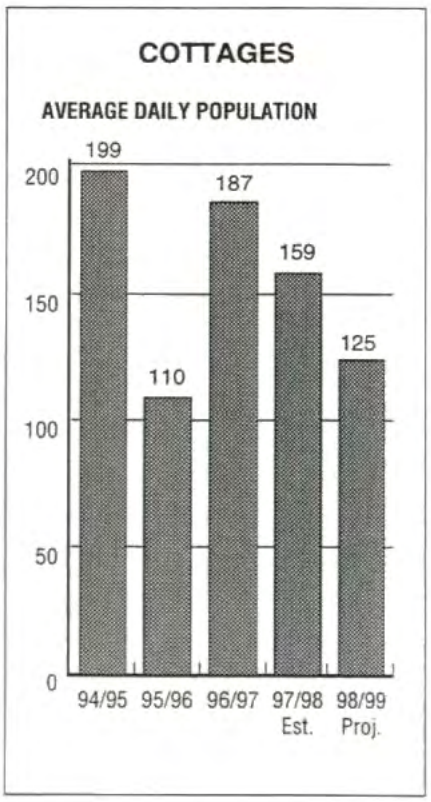
The overall reduction in budgeted positions results from the deletion of trial court positions consistent with the full implementation of the Trial Court Funding Act of 1997, partially offset by increases related to CalWORKs and welfare-to-work programs in Public Social Services and Community and Senior Services, Fire and Sheriff contract services, new and expanded Mental Health programs and additional Probation services for at-risk juveniles. The major position changes are Trial Court Operations (-4,966.9), partially offset by Public Social Services (+809.0), Sheriff (+401.0), Mental Health (+235.9), Probation (+179.0), Fire (+142.0), District Attorney (+82.0) and Community and Senior Services (+65.0).

CHILDREN AND FAMILY SERVICES

MACLAREN CHILDREN'S CENTER
Average Daily Population

The total daily population at MacLaren Children's Center is comprised of children ages 0-4 who reside in the nursery, and children ages 5-18 who reside in cottage units.



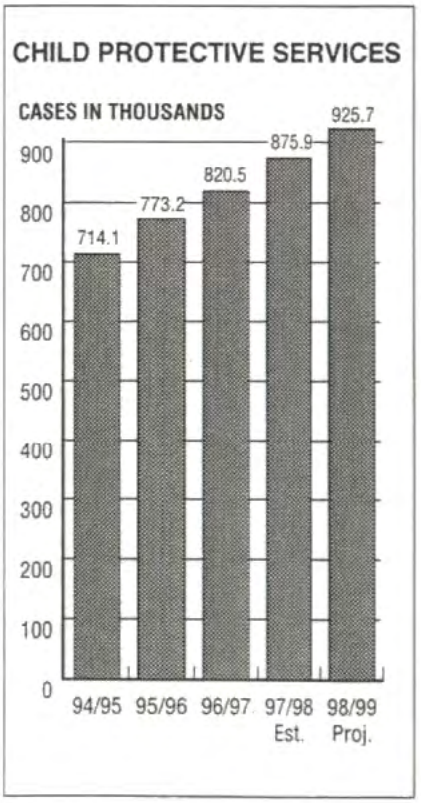


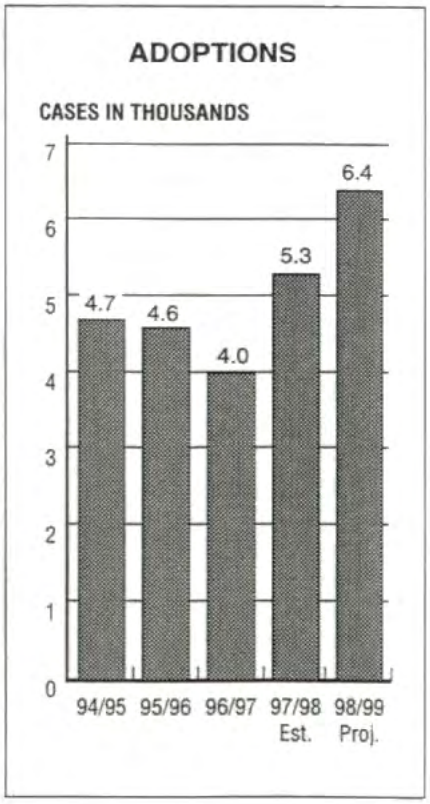
MAJOR CASELOADS

These caseloads reflect the major workload of the Department:

Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

The adoption caseloads represent the number of adoptive services completed for foster-care children, natural parents, stepparents, and applicants seeking independent adoptions.



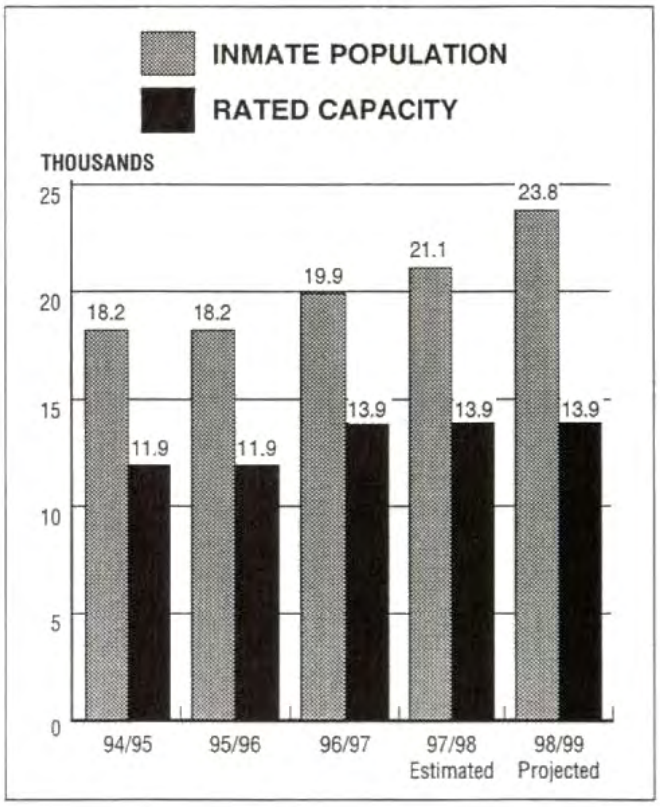


DETENTION POPULATION

SHERIFF INMATE POPULATION

The Sheriff's inmate population, including presentenced and sentenced prisoners, is held in seven custody facilities located at: Central Jail; Peter J. Pitchess Detention Center North; South, East, and North County Correctional Facilities; the Century Regional Detention Facility; and the Twin Towers Detention Facility.

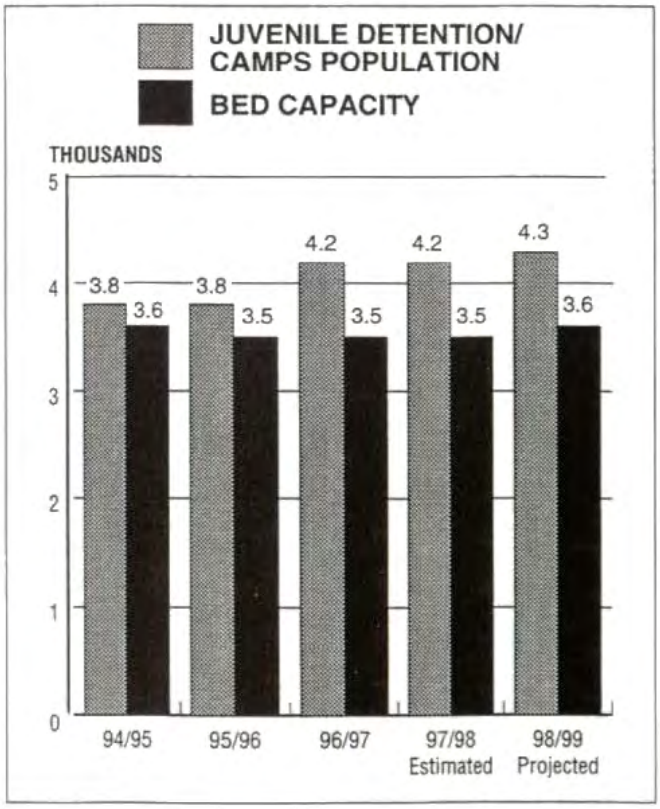
In addition to the Los Angeles County inmate population reflected on this chart, the Sheriff's Department provides housing for 1,900 inmates at the Mira Loma and Pitchess Detention Center custody facilities, under contract with the State and federal governments. The projected inmate population reflects court-ordered maximum capacity, maintained through an early release program instituted in May 1988.



PROBATION JUVENILE HALLS/ CAMPS POPULATION

The Juvenile Hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these facilities as wards of the Juvenile Court for an average period of 20 weeks.

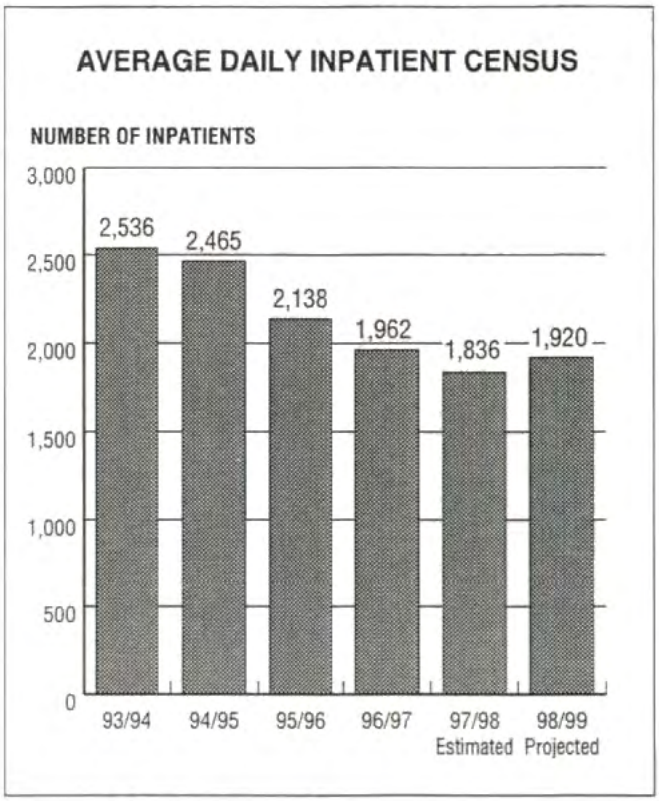


HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services continues to experience a decline in inpatient census due to the changing environment of health care delivery. Managed care, a continuing decline in births and a vigorous recruitment of Medi-Cal patients by the private sector have been the driving forces behind reductions in inpatient census. In addition, the goal of the Medicaid Demonstration Project (1115 Waiver) is to reduce the need for inpatient care by increasing access to ambulatory care in an outpatient environment.

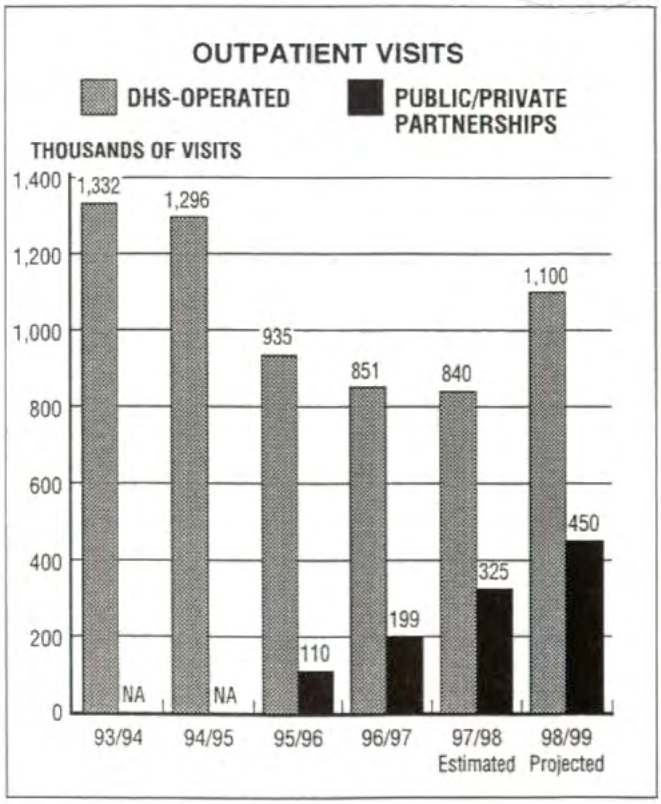
The 1998-99 projected census of 1,920 is preliminary, reflecting only the planned progress toward the 1115 Waiver census reduction goal of 1583, to be adjusted for continued County operation of Rancho Los Amigos Medical Center and High Desert Hospital. This projection is not yet adjusted for departmentwide reengineering and experience changes and a new projection will be included in Final Changes to the Proposed Budget.



OUTPATIENT VISITS

As part of the Medicaid Demonstration Project, the Department of Health Services continues to increase access to primary care in County facilities as well as through partnerships with private providers in their clinics. The goal is to increase ambulatory care access by 50 percent to reduce hospital-based care.

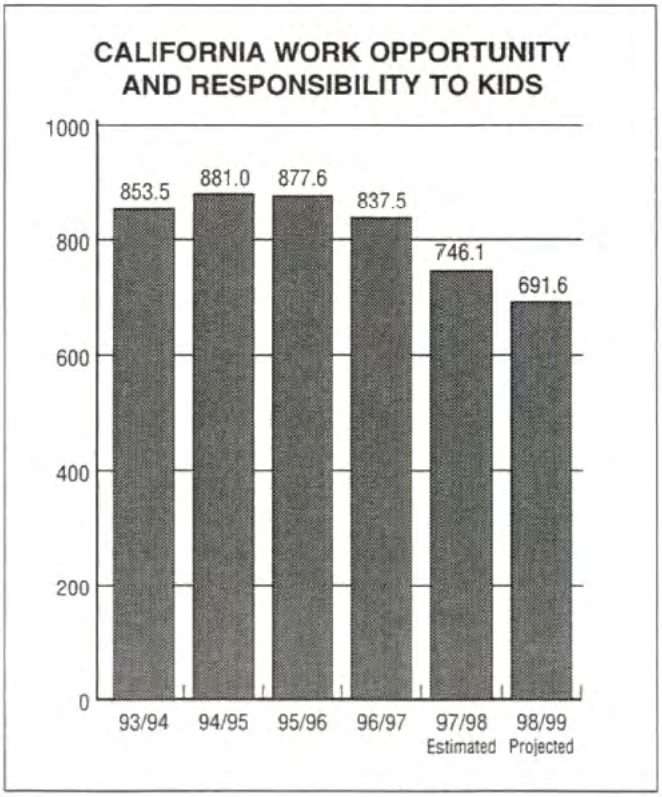
Because of reductions required in 1995-96 to balance the budget, the number of outpatient visits declined significantly. Additionally, the Department of Health Services began to provide outpatient services through a mixed, public/private model. DHS is projecting an increase in 1998-99 as a result of the expansion of outpatient services at County-operated comprehensive health centers and health centers. Visits (for both general relief and other indigent patients) will also increase at the public/private partnerships. The total number of centers providing care to County patients, including the comprehensive health centers, has increased from 45 to more than 150.



PUBLIC ASSISTANCE

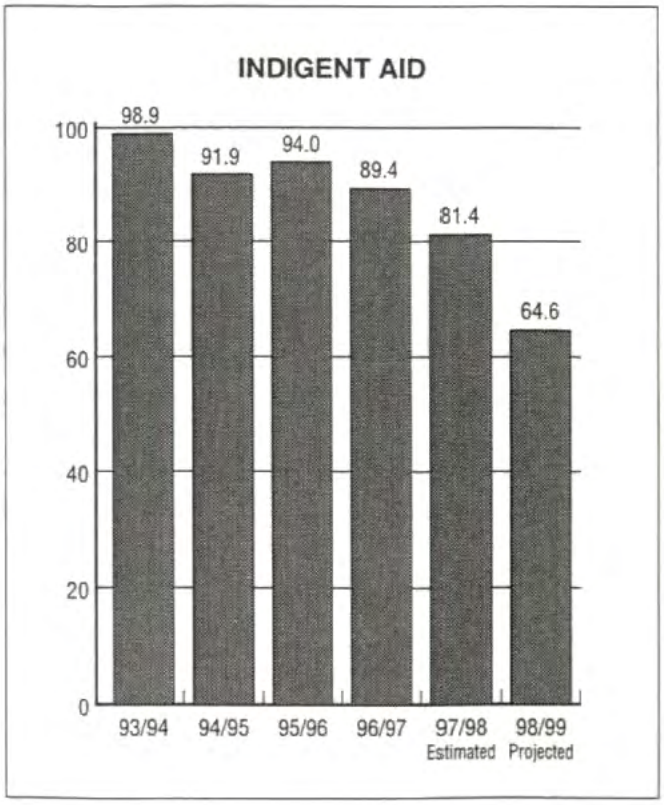
CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunity and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons previously aided on AFDC each month by fiscal year and the projected number of persons to be aided on CalWORKs in 1997-98 and 1998-99.



INDIGENT AID

Indigent Aid is a State-mandated program administered by counties, defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



READER'S GUIDE TO UNDERSTANDING THE BUDGET

The Proposed Budget and the Proposed Budget Capital Projects/Refurbishments Addendum comprise the proposed financial and operational plan for the County of Los Angeles for fiscal year 1998-99, which begins July 1, 1998 and ends June 30, 1999. The following general outline is designed to assist the reader in understanding the information presented in each document.

THE GOVERNING BODY

The County of Los Angeles, a political subdivision of the State of California, is governed by a five-member, elected Board of Supervisors which has legislative and executive authority.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County of Los Angeles uses a modified accrual basis of accounting and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County of Los Angeles budget has seven major types of funds:

I. **General Fund**

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations which are general in purpose and not included in another fund.

II. **Enterprise Fund**

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the County's Hospital Enterprise Funds.

III. **Internal Service Fund**

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the County's Public Works Internal Service Fund.

IV. **Debt Service Fund**

Debt Service Funds are used to account for the accumulation of resources and to make payments of principal and interest on long-term debt. An example of this type of fund is the County's Detention Facilities Debt Service Fund.

V. **Special Fund**

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Two of the many Special Funds included in the County Budget are the Child Abuse/Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

VI. **Special District**

Funded by specific taxes and assessments, Special Districts are separate legal entities providing public improvements and services which benefit targeted properties and residents. Examples of Special Districts included in the County Budget are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VII. **Other Funds**

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors, but are separate legal entities.

TRANSMITTAL LETTER

The transmittal letter provides an overview of the Proposed Budget recommendations of the Chief Administrative Officer. The letter includes a summary of the key countywide recommendations reflected in the Budget, and provides a discussion of major funding recommendations for major County program areas. The letter also identifies uncertainties which may affect the budget, but which cannot as yet be quantified, and therefore, are not addressed in the Proposed Budget. Finally, the transmittal letter outlines the legal requirements and process for adopting both a Proposed and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Proposed Budget provides detailed information about each operating budget. This information includes the mission of each department, an organization chart, a brief discussion on the 1998-99 Proposed Budget, multi-year budget planning, critical needs, performance measurement statistics, and a display of the changes from the 1997-98 budget which highlight major and other changes with specific details on each.

BUDGET SUMMARIES DETAIL

The Budget Summaries Detail section of the Proposed Budget displays appropriation by budget unit by object (and in some cases, subobject) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Debt Service Funds, Special Funds, Special Districts, Other Proprietary Funds, and Other Funds.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing requirements and uses, available financing, and budgeted positions.

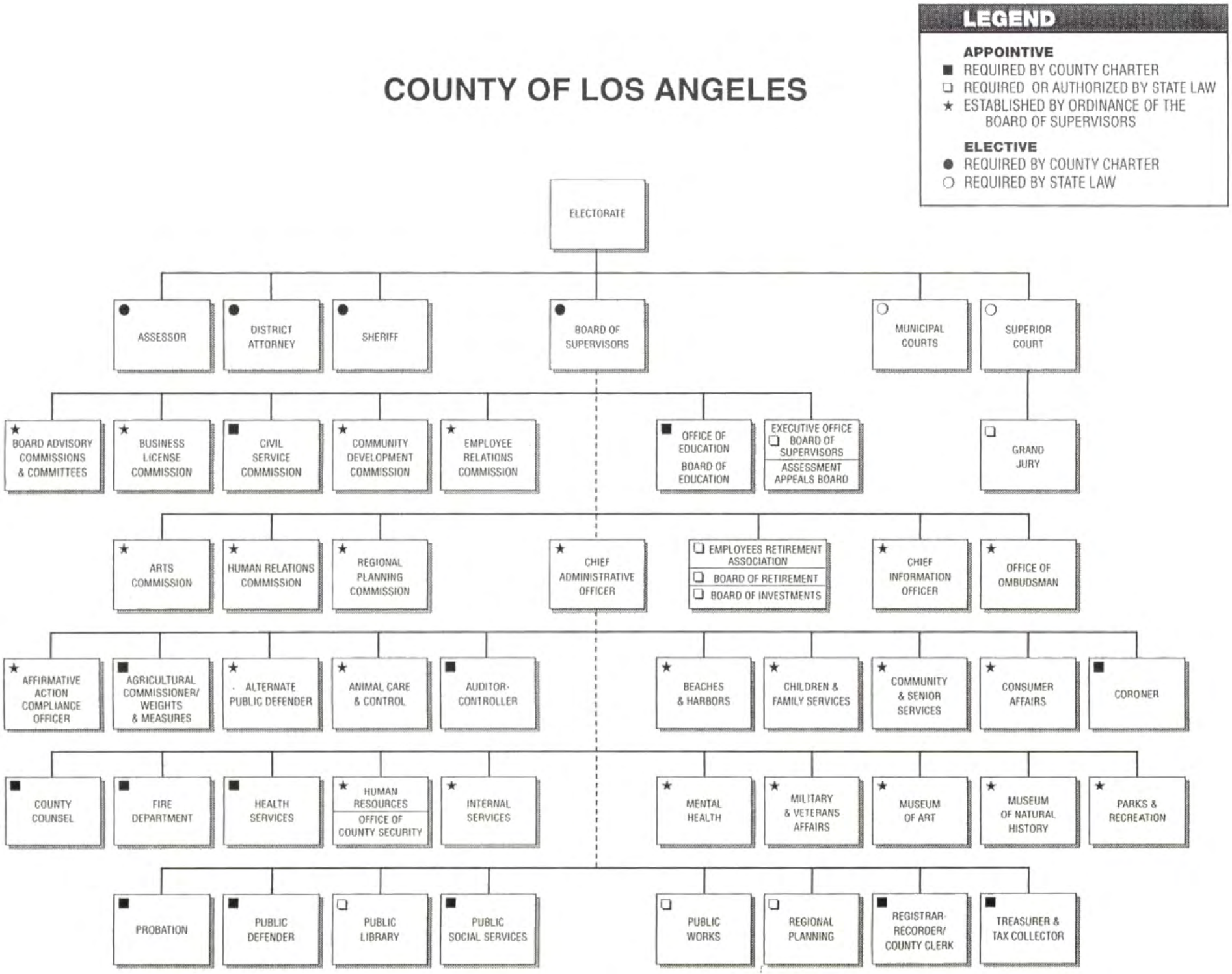
AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM

The Capital Projects/Refurbishments Addendum provides summary information about capital improvement and refurbishment projects. Funds for these projects are appropriated in a Capital Projects/Refurbishments budget as Fixed Assets-Land and Fixed Assets-Buildings and Improvements.

COUNTY OF LOS ANGELES



Budget Summaries

ADMINISTRATIVE OFFICER
DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 17,387,000	$ 18,525,000	$ 20,046,000	$ 24,673,000	$ 22,076,000	$ 2,030,000
SERVICES & SUPPLIES	5,030,401	6,079,000	6,079,000	6,864,000	6,864,000	785,000
OTHER CHARGES	719,420	893,000	893,000	754,000	754,000	-139,000
FIXED ASSETS-EQUIP	7,305	50,000	50,000	325,000	325,000	275,000
GROSS TOTAL	$ 23,144,126	$ 25,547,000	$ 27,068,000	$ 32,616,000	$ 30,019,000	$ 2,951,000
LESS INTRAFD TRANSFER	13,163,689	12,091,000	13,481,000	14,445,000	14,342,000	861,000
NET TOTAL	$ 9,980,437	$ 13,456,000	$ 13,587,000	$ 18,171,000	$ 15,677,000	$ 2,090,000
REVENUE	9,896,579	7,373,000	7,504,000	8,067,000	8,067,000	563,000
NET COUNTY COST	$ 83,858	$ 6,083,000	$ 6,083,000	$ 10,104,000	$ 7,610,000	$ 1,527,000
BUDGETED POSITIONS	270.5	271.5	271.5	300.5	276.5	5.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 5,500	$	$	$	$	$
RENTS AND CONCESSIONS	4,171,665	1,838,000	1,838,000	1,838,000	1,838,000	
AUDITING-ACCTG FEES	-11					
PERSONNEL SERVICES	1,290,093	1,303,000	1,303,000	1,303,000	1,303,000	
PLANNING & ENG SVCS	22,531					
CHRGS FOR SVCS-OTHER	3,886,658	3,851,000	4,189,000	4,411,000	4,411,000	222,000
OTHER SALES	2,081					
MISCELLANEOUS	368,927					
SALE OF FIXED ASSETS	1,135					
OPERATING TRANSFER IN	148,000	381,000	174,000	515,000	515,000	341,000
TOTAL	$ 9,896,579	$ 7,373,000	$ 7,504,000	$ 8,067,000	$ 8,067,000	$ 563,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: LEGISLATIVE & ADMINISTRATIVE

Mission Statement

To provide the Board of Supervisors with objective and professional recommendations on all fiscal and policy matters, and to provide effective leadership of the County organization in implementing the Board's policy decisions. To prepare budget and operational recommendations for the Board of Supervisors; monitor and control Countywide expenditures; analyze and advocate legislation; coordinate capital projects, debt management, and asset management efforts; coordinate County space utilization and occupancies; conduct urban research studies; coordinate County leasing and space management; coordinate Countywide emergency preparedness activities and cost recovery efforts following major emergencies and disasters; and manage the County's employee relations and compensation systems, and insurance management programs.

1998-99 Budget Message

The 1998-99 Proposed Budget for the Chief Administrative Office reflects funding to maintain a current services budget, with two positions being restored to support Social Services program/budget analysis. One revenue-offset position is being added to manage the increased workload in tracking Proposition A capital projects. Funding of additional staffing in the Office of Emergency Management will provide management of the Emergency Management Assistance funding and coordination of emergency preparedness in the Operational Area in accordance with the State-mandated Standardized Emergency Management System requirements. The Proposed Budget also reflects funding for marketing consultants, who provide marketing expertise to the County Marketing Program in developing an entrepreneurial marketing operation to create new revenue streams and enhance the County image. Additionally, funding is included for contracted services to assist our Urban Research Team in performing an economic research study and tax policy analysis to generate additional Countywide revenues, to provide technical services to redesign the County's budget system, and to manage the Emergency Management Information Systems computer network at the County's Emergency Operation Center.

Multi-Year Planning

The Chief Administrative Office continues in the process of developing a framework and approach to facilitate and promote greater focus on multi-year budget analysis and planning, with the objective of enhancing the County's ability to predict, effect, and respond to fiscal and operational developments while maximizing continuity in the provision of our most critical and essential services.

In order to meet the challenges of a new millennium, the Chief Administrative Office will work with the Board of Supervisors and departments to develop a strategic plan for the county organization as well as a strategic plan for unincorporated area services.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 166,000	$ 166,000	$ --	2.0

Emergency Preparedness: Reflects the addition of two staff positions for the Emergency Preparedness program who will primarily be responsible for managing the Emergency Management Assistance funding, which includes verification of compliance. The new staff will also have the additional responsibilities for coordinating emergency preparedness in the Operational Area in accordance with the State-mandated Standardized Emergency Management System requirements.

2.	$ 248,000	$ 248,000	$ --	3.0

Budget Operations and Management: Reflects the restoration of funding for two analysts to support the Social Services program/budget analysis, offset by billing to departments. Also reflects funding for one analyst for Capital Projects Proposition A tracking, which is fully revenue offset. In addition, reflects funding of consultant services for the Medical Center replacement project.

3.	$ 341,000	$ 341,000	$ --	--

Marketing: Reflects funding for marketing consultants who will assist the County Marketing Office in the identification, development and implementation of County marketing projects, which will generate new revenue streams and enhance the County image. Also provides funding for other Marketing activities in 1998-99. The Marketing program is offset by the Productivity Investment Fund loan for marketing purposes.

4.	$ 469,000	$ 469,000	$ --	--

Urban Research: Reflects funding for contracted services, primarily to perform an economic research study and tax policy analysis to recover additional revenues for the County. Also reflects funding for consultants providing technical support for the Emergency Management Information System at the Emergency Operations Center, redesign of the County's budget system and other Geographic Information System projects. Urban Research services are offset by billings to departments and generation of additional revenues.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 200,000	$ 200,000	$ --	--
	Countywide Budget System: Reflects one-time funding from Nondepartmental Special Accounts for a new Sequent computer to support the newly redesigned Countywide Oracle budget system used by this office and the Auditor-Controller to produce the Proposed and Final County Budgets each fiscal year.			
2.	$ 1,879,000	$ --	$ 1,879,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
3.	$ (-213,000)	$ --	$ (-213,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
4.	$ (-139,000)	$ --	$ (-139,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 2,951,000***	***$ 1,424,000***	***$ 1,527,000***	***5.0***

ADMINISTRATIVE OFFICER

DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	14,960,000	13,929,000	16,724,000	1,764,000
Employee Benefits	5,086,000	4,596,000	5,352,000	266,000
Total Salaries and Employee Benefits	20,046,000	18,525,000	22,076,000	2,030,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	435,000	410,000	435,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	107,000	107,000	107,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	133,000	117,000	133,000	0
Maintenance-Bldgs & Improv	542,000	542,000	542,000	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	8,000	12,000	8,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	348,000	268,000	348,000	0
Professional & Spec Svcs-Contracts	657,000	1,474,000	1,392,000	735,000
Professional & Spec Svcs-Other	1,995,000	1,343,000	2,045,000	50,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	210,000	210,000	210,000	0
Rents & Leases-Bldg & Improv	168,000	156,000	168,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	626,000	638,000	626,000	0
Training	75,000	46,000	75,000	0
Transportation	35,000	16,000	35,000	0
Travel	45,000	45,000	45,000	0
Utilities	695,000	695,000	695,000	0
Total Services & Supplies	6,079,000	6,079,000	6,864,000	785,000
Other Charges				
Judgments & Damages	12,000	27,000	12,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	704,000	704,000	506,000	(198,000)
LAC-CAL Lease Payments	30,000	0	0	(30,000)
Other	147,000	162,000	236,000	89,000
Total Other Charges	893,000	893,000	754,000	(139,000)
Fixed Assets				
Equipment	50,000	50,000	325,000	275,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	50,000	50,000	325,000	275,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Administrative Officer (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***27,068,000***	***25,547,000***	***30,019,000***	***2,951,000***
Less: Intrafund Transfers	13,481,000	12,091,000	14,342,000	861,000
TOTAL NET REQUIREMENTS	13,587,000	13,456,000	15,677,000	2,090,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	1,838,000	1,838,000	1,838,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	5,492,000	5,154,000	5,714,000	222,000
Miscellaneous	0	0	0	0
Other Financing Sources	174,000	381,000	515,000	341,000
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	7,504,000	7,373,000	8,067,000	563,000
NET COUNTY COST	***6,083,000***	***6,083,000***	***7,610,000***	***1,527,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department : Administrative Officer

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Budget Management	11,488,000	4,124,000	2,618,000	4,746,000	4,654,000	92,000	116.5

Authority: Mandated. Government Code Sections 27040, 29042, 29044, 29060 to 29062, and 29065.5. County Code Sections 2.08.020 to 2.08.1115, and Chapter 4.12.
Level of Service: Discretionary.

This program provides for the overall management of the County's financial and operational functions in order to meet critical service requirements and maintain fiscal stability. The primary activities performed by this function include: coordinating the implementation of Board policies at the departmental and nondepartmental level; preparation of the Proposed Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, special districts, special funds, and other funds; development of recommendations to the Board regarding capital improvements and acquisitions based on departmental requirements and the availability of funding, management of the General Fund's outstanding short- and long-term debt obligations; development and implementation of short- and long-term funding and financing policies and plans; projection and management of the General County cash flow position; management of Community Redevelopment Agency activities including an ongoing review of existing agreements and negotiations on proposed projects; development of compensation benefit plans for County employees; and coordination of the County's efforts to maximize Federal Emergency Management Agency (FEMA) funding of disaster recovery efforts.

2. Intergovernmental Relations (IGR)	2,704,000	491,000	715,000	1,498,000	997,000	501,000	23.0

Authority: Partially Mandated. County Code Chapter 4.30. Partially Non-mandated.
Level of Service: Discretionary.

The legislative program is necessary to ensure the Board's legislative and intergovernmental policies and objectives are coordinated countywide. The primary activities include: development and coordination of the County's State and Federal legislative program; reporting and developing recommendations to the Board on State and Federal legislative issues affecting the County; preparing, analyzing, and recommending positions on legislative measures impacting the County in concert with departmental input; coordination of information with other governmental entities on legislative and budgetary impact; representing the County's interests and positions in the Legislature and Congress, in conjunction with the Board's Legislative Strategist; representing the County's interest at statewide and national associations; and providing grant opportunity information and assistance to departments. Also included is the administration of countywide trip reduction programs which are mandated. These activities include any program or project implemented by the County to reduce air pollution from motor vehicles, such as the Civic Center Vanpool Program, the Rideshare Program, the Guaranteed Ride Home Program, the Telecommuting Program, the Antelope Valley Telebusiness Centers, and the Commuter Service Center. These programs are funded by motor vehicle registration fees designated for air pollution reduction from motor vehicle programs, LMAC Civic Center Transportation funds, and rentals/fees.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
3. Employee Relations	1,182,000	507,000	706,000	(31,000)	326,000	(357,000)	11.0

Authority: Mandated. County Code Section 2.08.115.
Level of Service: Discretionary.

This program provides for the overall management of employer-employee relations to ensure uniform administration countywide. The primary activities include: development of recommendations to the Board for the administration of rules and procedures to be followed in the County's employer-employee relationships; conducting and engaging in all negotiations, meet-and-confer sessions, and consultations with recognized bargaining units and certified employee organizations under the direction and within the scope of the authority granted by the Board; and providing advice and labor relations consultations to departments in administering Memoranda of Understandings, development of broad bargaining strategies, and coordination of employee relation functions with the Employee Relations Commission on arbitrations, unfair employee relations practices, impasses, mediation, fact-finding, and decertification.

4. Asset/Leasing & Space Mgmt	7,367,000	4,801,000	2,748,000	(182,000)	2,252,000	(2,434,000)	67.0

Authority: Mandated. Government Code Sections 25350.51, 25350.060, and 31000.9. County Code Sections 2.08.150 to 2.08.165.
Level of Service: Discretionary.

This function provides for the planning, implementation, and management of all County real property transactions including purchases, sales, dedications, leases or rentals. Primary activities include: development and implementation of overall asset management strategy for the County's real property holdings; develop long-term revenue streams through private sector ground lease development of County-owned property; development of concessions and space allocations of County-owned or possessed property; development of a comprehensive inventory of County real property holdings (land and improvements) to account for asset performance, identify revenue and cost saving opportunities; negotiation, implementation, and administration of contracts for architectural, engineering, and related services connected with asset development activities; administration of the County's regulatory programs for franchising of utilities and pipelines; and oversight of the County's Proprietorship Program, including the development of strategies to meet deferred maintenance requirements of the County's infrastructure.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
5. Risk Management	929,000	1,182,000	0	(253,000)	262,000	(515,000)	9.0

Authority: Established October 6, 1970 by Board Order.
Level of Service: Discretionary.

The purpose of this program is to evaluate catastrophic and other significant risk exposures, and advise the Board and departments of alternative risk financing and risk control strategies which may avoid or minimize the financial and operational impact of unanticipated losses. The primary activities include: administration of commercial insurance, self-insurance and risk retention programs, including indemnification and contract insurance requirements; development and management of the Countywide Integrated Risk Management Information System (IRMIS) to provide the Board and departments with comprehensive information on liability costs to assist departmental budgeting and loss prevention efforts; development of the Insurance Budget, Contract Cities Trust Fund, and the Special District Auto and General Liability Trust Funds, including funding projections and loss trend analysis; development and implementation of the Liability Cost Allocation Policy (LCAP) and Departmental Liability Cost Apportionment dispute resolution and appeal process; coordination of risk accounting, billing, and cost recovery activities; management of contracted claims administration services, including development of case reserving, structured settlements, accelerated claims settlements, vehicle accident subrogations, department incident reporting, and accident review guidelines; and coordination of DMV Driver Record Review program, NSC Motor Vehicle Fleet Safety program and risk management seminars for departments to minimize loss prevention.

6. Office of Emergency Mgmt	954,000	1,466,000	0	(512,000)	229,000	(741,000)	10.0

Authority: Mandated. County Code Sections 2.68.210 to 2.68.230.
Level of Authority: Discretionary.

This program provides for the overall management of emergency preparedness matters. The activities primarily include: organizing, directing, and coordinating the emergency organization of the County; liaison with city governments within Los Angeles County, and other governmental and quasi-governmental agencies and volunteer organizations relating to emergency preparedness; providing ongoing emergency preparedness information to departments, cities, and communities; promoting community awareness and self-sufficiency; and maintaining a functional County emergency response plan which addresses all hazards.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
7. IGR-City/County Coordination	129,000	0	0	129,000	32,000	97,000	1.0

Authority: Non-mandated.
Level of Service: Discretionary.

This program provides liaison to cities within the County and city associations. The activities include the maintenance of agreements with the cities; and analysis of fiscal impact of annexations by cities of unincorporated areas of the County.

8. Office of Protocol	540,000	0	145,000	395,000	122,000	273,000	4.0

Authority: Mandated. County Code Section 2.08.142.
Level of Service: Discretionary.

The Office of Protocol extends official hospitality on behalf of the Los Angeles County Board of Supervisors to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focussed organizations to promote international goodwill and understanding, business, tourism and cultural awareness. The activities primarily include: planning official hospitality meetings, itineraries, and events for visiting dignitaries; fund raisers to support the events sponsored and hosted by the Board for the Consular Corps and visiting foreign dignitaries; providing information about protocol, etiquette, international customs, flag etiquette, and other related issues to departments, the public, business and academic communities and other jurisdictions.

9. IGR-Marketing Office	562,000	0	515,000	47,000	61,000	(14,000)	2.0

Authority: Established October 4, 1994 by Board Order.
Level of Service: Discretionary.

This program focuses on marketing County products and services for the enhancement of the County's image and the development of new non-tax revenue streams. The activities include working with departments and, as appropriate, the private sector through public-private partnerships to identify, develop, and market marketable products. The Marketing Office is funded with start-up loan from the Productivity Investment Fund, approved by the Quality and Productivity Commission.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
10. IGR-Public Information	1,249,000	0	0	1,249,000	383,000	866,000	14.0

Authority: Non-mandated.
Level of Service: Discretionary.

This program provides general information to the public, and photographic and graphic arts services to departments and the Board. The activities of the public information services function include: providing information about the County to the public by telephone, public service counter, and publications which include the County's Internet home page and e-mail; coordinating the televising of the weekly Board meetings; and centralized media services such as responses to media inquiries, preparation of press releases, and maintaining County space for the Press. The activities of the photographic function include: photographic services primarily for the Board; and recording and duplicating of videotapes. The activities of the graphic arts function include: graphic art services for departments including this Department for the production of the Proposed Budget and budget presentations; special Board projects and events; scrolls and resolutions; and coordination of plaque orders.

11. IGR-Work Place Programs	80,000	0	0	80,000	26,000	54,000	1.0

Authority: Board Order.
Level of Service: Discretionary.

This program is responsible for the administration of special programs which are Board-ordered. The activities include administration of the Countywide Volunteer Program and recognition events, administration of the Work Place Giving Program, and special events as ordered by the Board, such as March of Dimes, AIDS Walk and Hot Meals for the Homeless.

12. Urban Research	2,835,000	1,771,000	620,000	444,000	604,000	(160,000)	18.0

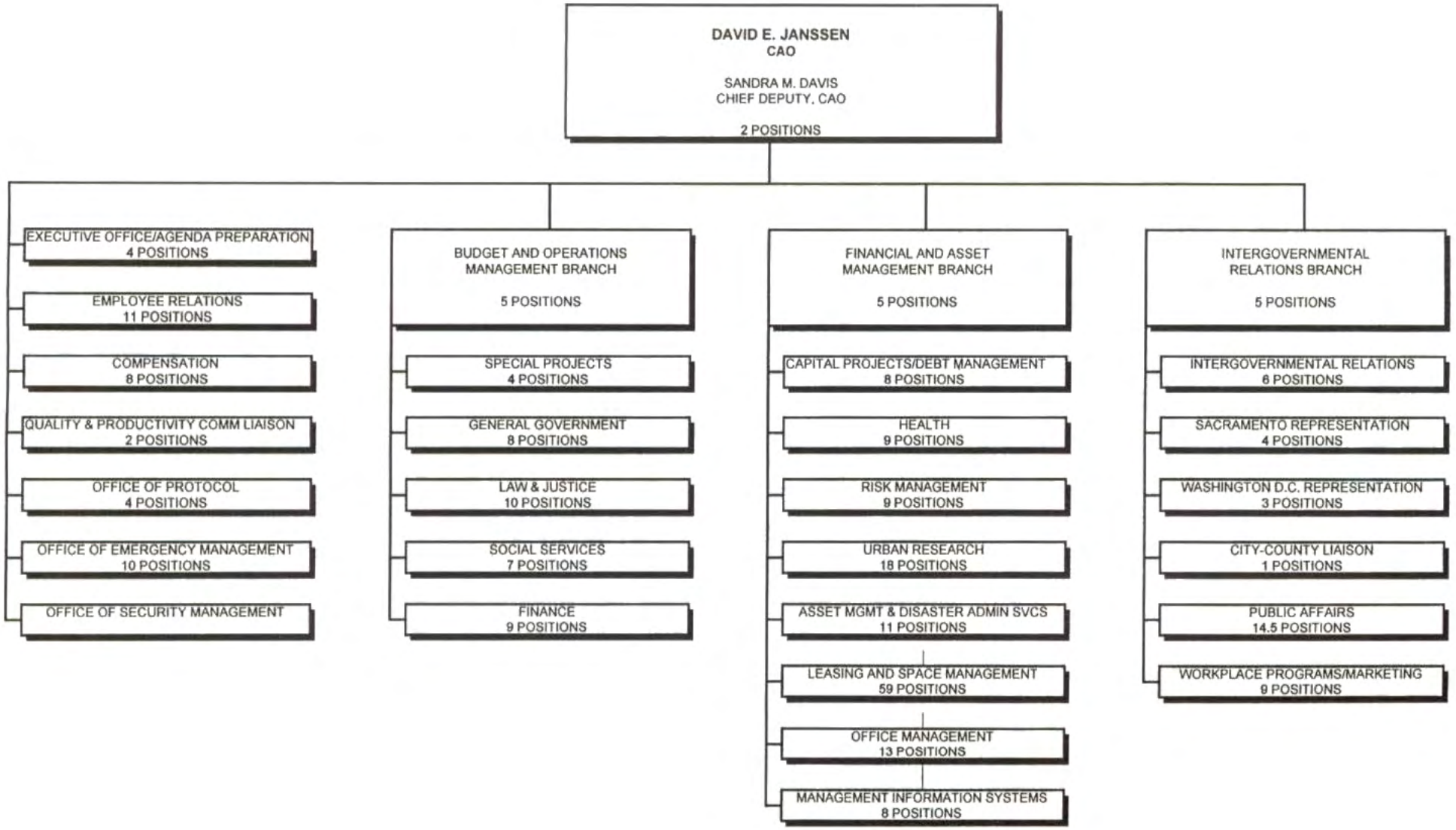
Authority: Non-mandated.
Level of Service: Discretionary.

This program provides consulting and programming services to agencies inside and outside the Los Angeles area. Services include: demographic analysis, geocoding, computer graphics and mapping, statistical analysis, resource allocation modeling, survey research, and census population estimates and projects. Highly noted for their specialization in analysis of large data bases, the activities of this program primarily center on projects such as the Census 2000; housing and population estimate projects for Regional Planning; jury system projects for Superior Court; revenue generating projects such as the Medi-Cal Safety Net and MICRS for Health Services; and consultant and technical assistance for the County Emergency Operations Center computer system.

Totals	30,019,000	14,342,000	8,067,000	7,610,000	9,948,000	(2,338,000)	276.5

ADMINISTRATIVE OFFICER

1998-99 PROPOSED BUDGET POSITIONS = 276.5



AFFIRMATIVE ACTION COMPLIANCE OFFICE
JOHN HILL, AFFIRMATIVE ACTION COMPLIANCE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 1,525,857	$ 1,726,000	$ 1,854,000	$ 2,933,000	$ 1,911,000	$ 57,000
SERVICES & SUPPLIES	612,679	713,000	789,000	1,161,000	687,000	-102,000
OTHER CHARGES	43,706	43,000	43,000	19,000	19,000	-24,000
OTHER FINANCING USES	33,000					
GROSS TOTAL	$ 2,215,242	$ 2,482,000	$ 2,686,000	$ 4,113,000	$ 2,617,000	$ -69,000
LESS INTRAFD TRANSFER	553,671	809,000	827,000	952,000	952,000	125,000
NET TOTAL	$ 1,661,571	$ 1,673,000	$ 1,859,000	$ 3,161,000	$ 1,665,000	$ -194,000
REVENUE	1,047,732	1,068,000	1,254,000	1,001,000	1,001,000	-253,000
NET COUNTY COST	$ 613,839	$ 605,000	$ 605,000	$ 2,160,000	$ 664,000	$ 59,000
BUDGETED POSITIONS	25.0	29.0	29.0	45.0	29.0	
REVENUE DETAIL						
STATE-OTHER	$ 163,606	$ 189,000	$ 189,000	$ 190,000	$ 190,000	$ 1,000
OTHER GOVT AGENCIES	36,822	35,000	50,000	35,000	35,000	-15,000
ASSESS/TAX COLL FEES	55,000	30,000	35,000			-35,000
AGRICULTURAL SERVICES	75,000		75,000			-75,000
CHRGS FOR SVCS-OTHER	702,345	771,000	806,000	752,000	752,000	-54,000
OTHER SALES	1,667		56,000			-56,000
MISCELLANEOUS	13,292	43,000	43,000	24,000	24,000	-19,000
TOTAL	$ 1,047,732	$ 1,068,000	$ 1,254,000	$ 1,001,000	$ 1,001,000	$ -253,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

Mission Statement

To develop, monitor and enforce the County's Affirmative Action, Civil Rights, Diversity, and Community Business Enterprise (CBE) programs, including compliance with the Americans with Disabilities Act (ADA), in conjunction with County departments and agencies. To administer the Los Angeles City/County Native American Indian Commission and the Community Services American Indian Block Grant programs.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $59,000 resulting from negotiated increases for salaries and employee benefits partially offset by a ministerial accounting adjustment in rent charges. The Proposed Budget also reflects a decrease in revenue for contract compliance and Native American Indian Commission grants, partially offset by an increase in reimbursement for diversity training.

Multi-Year Planning

The Office of Affirmative Action Compliance (OAAC) is proceeding with Vision 2000 strategic plan goals, specifically Board-ordered training for County employees on civil rights and employment discrimination. The OAAC plans to train approximately 20,000 employees in fiscal year 1998-99.

The OAAC will continue to identify new sources of revenue, such as marketing program services to other city, county and State government agencies. Additionally, the ADA division will explore the development and implementation of service fees for program investigations, compliance monitoring, and other related services as potential sources of revenue.

Critical Needs

The Affirmative Action/Diversity Program has a critical need for 2.0 Deputy Affirmative Action Compliance Officer (DAACO) positions to provide diversity training consistent with the Board's objectives. The Contract Compliance/CBE program has a critical need for 1.0 DAACO position to address the underutilization of CBE's in County contracting, reduce a significant backlog in certification and recertification applications, and conduct reviews of firms seeking certification. Finally, the ADA program has a critical need for 1.0 DAACO position to meet training workload, address existing investigations backlog, meet compliance and monitoring requirements, and develop and disseminate information on ADA procedures and guidelines.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of Affirmative Action/Diversity (AAD) training staff	2	2	5	5
Number of ADA training staff	1	2	2	2
Number of allegations of discrimination referred by outside agencies (1)	167	226	348	447
Workload/Output				
Number of employees annually trained on diversity	1,482	3,570	8,900	20,000
Number of employees trained on ADA	200	300	364	400
Number of staff hours spent on allegations of discrimination	1,080	1,080	2,245	3,060
Efficiency				
Employees trained annually per AAD training staff	741	1,785	1,780	4,000
Employees trained annually per ADA training staff	200	150	182	200
Number of staff hours per allegation of discrimination	6.5	4.8	6.5	6.8
Effectiveness/Outcome				
Percentage of employees who viewed AAD training as beneficial	89%	90%	90%	90%
Percentage of employees who viewed ADA training as beneficial	89%	90%	90%	90%
Percentage of case closure	46.7%	46.7%	57%	29%

Objectives for 1998-99

-- Conduct diversity and civil rights training for 30 percent of the County workforce.
-- Increase case closure by 10 percent.

Explanatory Notes

(1) An outside agency such as the Equal Employment Opportunity Commission may refer one complaint alleging several elements of discrimination (i.e., gender, age, ethnicity). The Department's investigative staff reviews each allegation of discrimination.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 15,000	$ --	$ 15,000	--
	Investigations: Reflects the addition of 1.0 program position, partially offset by the deletion of 1.0 clerical position.			
2.	$ (-50,000)	$ (-50,000)	$ --	--
	Native American Indian Commission (NAIC): Reflects a decrease in the NAIC grant and revenue received from the City of Los Angeles, fully offset by decrease in program services and supplies expenditures.			
3.	$ (-56,000)	$ (-56,000)	$ --	--
	Community Business Enterprise (CBE): Reflects a decrease in CBE directory expenditures, fully offset by reduced revenue from sale of the directory.			
4.	$ --	$ (-22,000)	$ 22,000	--
	Contract Compliance/Diversity Training: Reflects a decrease in revenue for contract compliance services to the Department of Public Works and the Community Development Commission, partially offset by an increase in intrafund transfers for diversity training.			
Other Changes				
1.	$ 97,000	$ --	$ 97,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-41,000)	$ --	$ (-41,000)	--
	Employee Benefits: Reflects miscellaneous decreases in employee benefits.			
3.	$ (-24,000)	$ --	$ (-24,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	$ (-14,000)	$ --	$ (-14,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
5.	$ 4,000	$ --	$ 4,000	--
	Services and Supplies: Reflects miscellaneous increases in services and supplies.			
Total	***$ (-69,000)***	***$ (-128,000)***	***$ 59,000***	***0.0***

AFFIRMATIVE ACTION COMPLIANCE OFFICE

JOHN HILL, AFFIRMATIVE ACTION COMPLIANCE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	1,528,000	1,356,000	1,626,000	98,000
Employee Benefits	326,000	370,000	285,000	(41,000)
Total Salaries and Employee Benefits	1,854,000	1,726,000	1,911,000	57,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	32,000	32,000	30,000	(2,000)
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	3,000	3,000	3,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	1,000	1,000	1,000	0
Maintenance-Bldgs & Improv	36,000	36,000	41,000	5,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	1,000	1,000	0
Miscellaneous Expense	56,000	0	0	(56,000)
Office Expense	32,000	32,000	32,000	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	62,000	62,000	56,000	(6,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	15,000	15,000	15,000	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	490,000	470,000	447,000	(43,000)
Training	12,000	12,000	12,000	0
Transportation	6,000	6,000	8,000	2,000
Travel	4,000	4,000	4,000	0
Utilities	39,000	39,000	37,000	(2,000)
Total Services & Supplies	789,000	713,000	687,000	(102,000)
Other Charges				
Judgments & Damages	2,000	2,000	2,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	41,000	41,000	17,000	(24,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	43,000	43,000	19,000	(24,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Affirmative Action Compliance Office (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,686,000***	***2,482,000***	***2,617,000***	***(69,000)***
Less: Intrafund Transfers	827,000	809,000	952,000	125,000
TOTAL NET REQUIREMENTS	1,859,000	1,673,000	1,665,000	(194,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	189,000	189,000	190,000	1,000
State	50,000	35,000	35,000	(15,000)
Other	972,000	809,000	776,000	(196,000)
Charges For Services	43,000	35,000	0	(43,000)
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	1,254,000	1,068,000	1,001,000	(253,000)
NET COUNTY COST	***605,000***	***605,000***	***664,000***	***59,000***

1998-99 DEPARTMENT PROGRAMS

Priority Order)

Department: Office of Affirmative Action Compliance

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**AFFIRMATIVE ACTION/ DIVERSITY PROGRAMS**	**$693,000**	**$400,000**	**$24,000**	**$269,000**	**$0**	**$269,000**	**7.0**

Mandated by: County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.05, Affirmative Action Program - Composition; County Policy, Los Angeles County Board Resolution dated 7/30/91, California State Government Code, The California Fair Employment and Housing Act (Govt. Code, 12900 et seq.) Government Employers/State Contractors (Govt. Code 50085.5); Federal Law, Presidential Executive Order 11246, as amended by 11375. Government Contractors, Department of Labor Revised Rule No. 4, and Rehabilitation Act of 1973, Section 503, Affirmative Requirements for Federal Contractors or Subcontractors.

Program Description: Coordinates the development, implementation, and monitoring of County affirmative action programs; facilitates County-wide diversity program initiatives; provides technical assistance to departments on equal employment opportunity/affirmative action (EEO/AA), managing and valuing diversity, and legislation; conducts EEO/AA, diversity, and civil rights related training; and ensures County government compliance with applicable County, State, and Federal EEO/AA laws.

Activities include, but not limited to, providing the Chief Administrative Office (CAO) with recommended department head affirmative action performance ratings for fiscal year 1997-98, preparing a semi-annual and annual report to the Board of Supervisors on County-wide and Office of Affirmative Action Compliance (OAAC) activities, reporting to the Board of Supervisors the impact of work force reductions on women and ethnic minorities, facilitating a model diversity plan process in all County departments, participating as an Impact Team member with the Department of Human Resources and the Human Relations Commission to respond to issues of diversity conflict in County departments, conducting training for County departments on EEO/AA, Managing and Valuing Diversity, Sexual Harassment Prevention and Preventing Employment Discrimination.

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
2.	**CONTRACT COMPLIANCE/CBE**	**$463,000**	**$64,000**	**$685,000**	**($286,000)**	**$0**	**($286,000)**	**7.0**

Mandated by: County Policy, Los Angeles County Board Resolution dated 11/30/82; Federal Law, Title VII, Civil Rights Act of 1964 and Presidential Executive Order 11246, as amended by 11375.

Program Description: Monitors and enforces equal employment opportunity compliance by County construction contractors in conformity with Federal, State and County nondiscrimination laws. Administers the CBE program to facilitate participation of minority, women, disadvantaged and disabled veteran-owned businesses in the County's contracting program. Assists County departments in identifying and eliminating barriers to minority, women, disadvantaged and disabled veteran-owned construction related businesses to enhance their participation in construction contracting with the County.

Activities include, but not limited to, providing quality EEO/AA technical assistance and contract monitoring services to the departments of Public Works, Internal Services, Parks and Recreation, Health Services; monitoring over 450 construction projects to ensure compliance with Federal EEO/AA requirements; conducting pre-construction meetings with prime and sub-contractors instructing them on EEO/AA requirements, development of an automated system to track work force utilization of minority and women construction workers in the County's contracting program; and, annually updating the County's "Directory of Certified Minority, Women, Disadvantaged and Disabled Veteran-Owned Business Enterprises (M/W/D/DVBE's)," and preparing an annual report to the Board of Supervisors on the utilization of M/W/D/DVBEs.

3.	**INVESTIGATIONS**	**$408,000**	**$481,000**	**$67,000**	**($140,000)**	**$0**	**($140,000)**	**6.0**

Mandated by: County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination and Section 5.08.110, Office of Affirmative Action Compliance - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Govt. Code 12900 et. seq.) Non-Discrimination in Employment Requirements.

Program Description: Enforce Federal and State Title VII laws, Age Discrimination in Employment Act and Americans with Disabilities Act (ADA) by investigating and responding to discrimination complaints filed by County employees with external enforcement agencies. Said agencies include the U.S. Equal Employment Opportunity Commission, the California Department of Fair Employment and Housing, U.S. Department of Labor, and the U.S. Department of Justice. Enforce the County's anti-discrimination policy by investigating, monitoring, and resolving discrimination complaints filed internally by County employees. Internally filed complaints include OAAC and involved County departments.

Activities include, but not limited to, responding immediately and appropriately to employee complaints of discrimination and sexual harassment, updating as necessary, County-wide Employment Discrimination Complaint Investigation Guidelines; development and implementation of a Civil Service Commission employment discrimination case monitoring program to track Title VII cases before the Commission; ensuring departmental compliance with the County's Policy on Sexual Harassment, and development and implementation of a training workshop on investigating discrimination complaints for all County departments.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. AMERICANS WITH DISABILITIES ACT	**$266,000**	**$7,000**	**$0**	**$259,000**	**$0**	**$259,000**	**3.0**

Mandated by: Federal Law, Americans with Disabilities Act (ADA) of 1990.

Program Description: Ensure County compliance with the ADA and all state and federal laws prohibiting discrimination against people with disabilities, and take affirmative steps to ensure equal access and opportunity in employment, contracting, programs, and services.

Activities include, but not limited to, reviewing County policies, practices, and procedures to ensure non-discrimination of people with disabilities. Investigate and resolve complaints of employment and program discrimination, and maintain communication with the disability community, development and implementation of self-identification survey for employees with disabilities, assess areas of underutilization for employees with disabilities and development of guidelines for goals and timetables for creating equal opportunity, provide departments with technical assistance in completing Transition and Self-Evaluation Plans, including assistance in conducting site surveys, as required, and in the preparation of plans with dates and methods for barrier removal, and ongoing maintenance and updating of Accessibility Information Management System (AIMS). Division further provides training to departments on all aspects of the ADA, including in emergency phone access, ADA employment provisions, ADA program access standards, disability diversity, and overall ADA guidelines.

5. SUPPORT SERVICES	**$118,000**	**$0**	**$0**	**$118,000**	**$0**	**$118,000**	**0.0**

Non-mandated, discretionary program.

Provides support services that cannot be directly identified to programs. Includes telephone utilities, computer maintenance and support, insurance, training, utilities and capital lease payments.

6. ADMINISTRATION	**$375,000**	**$0**	**$0**	**$375,000**	**$0**	**$375,000**	**5.0**

Non-mandated, discretionary program.

Program Description: Provide leadership, coordination, support, and direction to organizational units to facilitate achievement of Department's mission and objectives.

Activities include, but not limited to, administering all non-program related functions such as departmental budgeting, accounting, personnel, payroll, and procurement operations/services. In addition, program administers other departmental support activities such as computer programs/systems maintenance, Emergency Preparedness, Strategic Planning, and staff development/training.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
The following program is a Commission which operates independently within the Office of Affirmative Action Compliance (OAAC). As such, this program was not prioritized with the other programs of the operation.							
NATIVE AMERICAN INDIAN COMMISSION	**$294,000**	**$0**	**$225,000**	**$69,000**	**$0**	**$69,000**	**1.0**

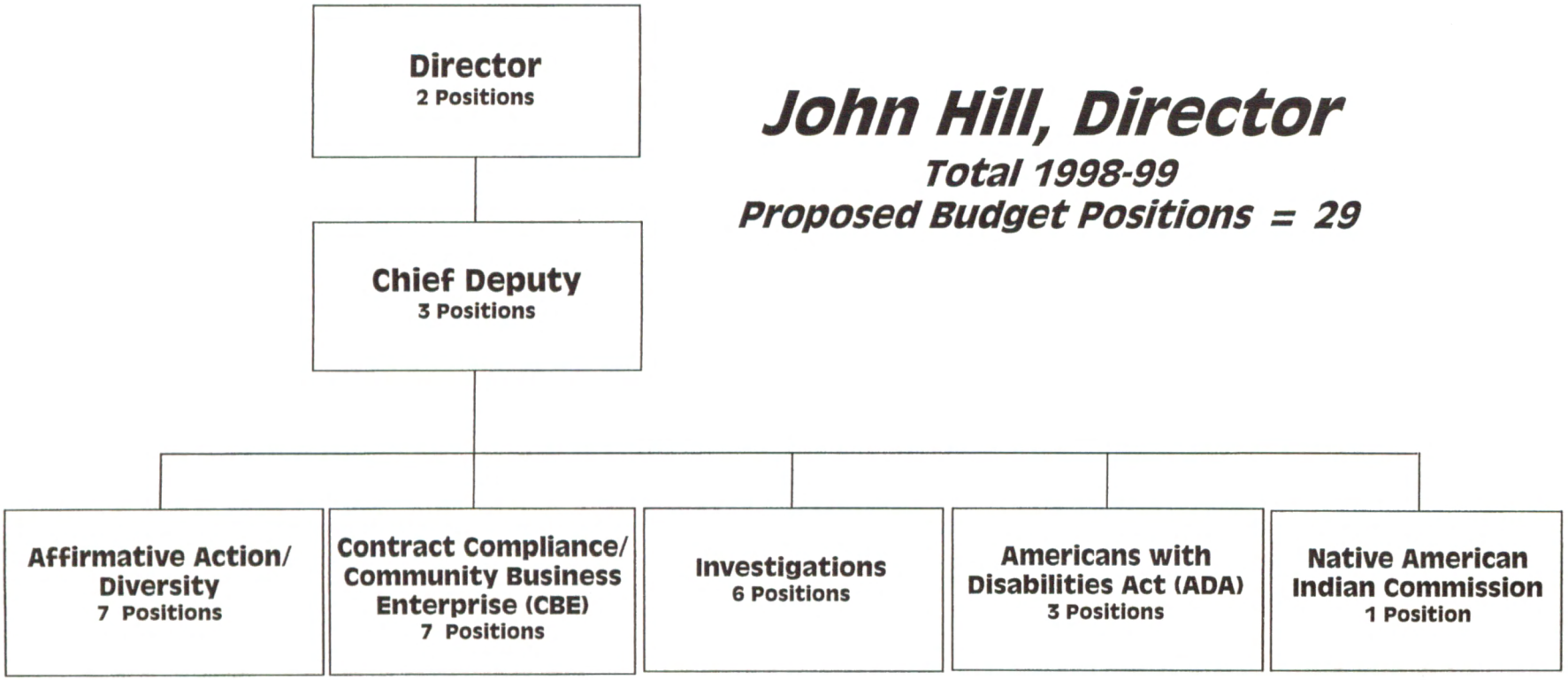
Mandated by: County Policy, L.A. County Ordinance 11409, as amended; L.A. County Code, Chapter 3.42, L.A. City/County Native American Indian Commission.

Program Description: Promotes the general welfare, public interest and well-being of the L.A. City/County American Indian community. Enhances the educational, social, and economic development and growth of the American Indian residents of Los Angeles County. Advocates for the acquisition of Federal, State, and local funds and other resources necessary to address and resolve the socio-economic problems and needs of American Indian constituents. Administers the Community Services American Indian Block Grant (CSAIBG) and Administration for Native Americans (ANA) Grant programs.

Activities include, but not limited to, working with other incorporated cities in the County regarding services to the Indian community; actively participating on commissions, councils, and committees in the City and County that address the needs of the American Indian community; managing 1997-98 CSAIBG contract for $189,450, managing 1997-98 ANA grant for $35,000, and monitoring CSAIBG contracts awarded to three (3) American Indian agencies; provide resource information to American Indian agencies regarding possible sources of funding or other services; prepare and submit funding applications to Federal, State, and private sources for support of the Indian Commission; provide, research, and analysis regarding issues that impact the Los Angeles Indian community to Federal, State, and local agencies; and development of proposals for an urban Indian employment rights office, special education programs for the benefit of Indian children and cultural programs for American Indian children in the Los Angeles area.

Total	**$2,617,000**	**$952,000**	**$1,001,000**	**$664,000**	**$0**	**$664,000**	**29.0**

OFFICE OF AFFIRMATIVE ACTION COMPLIANCE



John Hill, Director

Total 1998-99
Proposed Budget Positions = 29

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

E. LEON SPAUGY, AGRICULTURAL COMMISSIONER/DIRECTOR, WEIGHTS AND MEASURES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 11,556,432	$ 11,525,000	$ 11,988,000	$ 12,222,000	$ 12,183,000	$ 195,000
SERVICES & SUPPLIES	3,633,982	3,483,000	3,610,000	3,774,000	3,617,000	7,000
OTHER CHARGES	66,070	70,000	119,000	208,000	208,000	89,000
FIXED ASSETS-EQUIP	49,772	238,000	60,000	885,000	60,000	
GROSS TOTAL	$ 15,306,256	$ 15,316,000	$ 15,777,000	$ 17,089,000	$ 16,068,000	$ 291,000
LESS INTRAFD TRANSFER	250,527	240,000	351,000	264,000	264,000	-87,000
NET TOTAL	$ 15,055,729	$ 15,076,000	$ 15,426,000	$ 16,825,000	$ 15,804,000	$ 378,000
REVENUE	13,581,295	13,344,000	13,678,000	13,744,000	13,744,000	66,000
NET COUNTY COST	$ 1,474,434	$ 1,732,000	$ 1,748,000	$ 3,081,000	$ 2,060,000	$ 312,000
BUDGETED POSITIONS	283.0	278.0	278.0	271.0	271.0	-7.0
REVENUE DETAIL						
SUPP PROP TAXES-PRIOR	$ 25	$	$	$	$	$
BUSINESS LICENSES	1,620,155	1,663,000	1,673,000	1,648,000	1,648,000	-25,000
PEN/INT/COSTS-DEL TAX	186,973					
STATE AID-AGRICULTURE	2,788,531	2,589,000	2,299,000	2,488,000	2,488,000	189,000
STATE-OTHER	77,884	130,000	149,000	136,000	136,000	-13,000
FEDERAL-OTHER	-23,445					
LEGAL SERVICES	321,103	287,000	406,000	390,000	390,000	-16,000
AGRICULTURAL SERVICES	4,642,712	5,062,000	3,922,000	5,206,000	5,169,000	1,247,000
CHRGS FOR SVCS-OTHER	3,820,951	3,431,000	5,096,000	3,691,000	3,691,000	-1,405,000
OTHER SALES	28,128	39,000	42,000	37,000	37,000	-5,000
MISCELLANEOUS	103,278	143,000	91,000	148,000	185,000	94,000
OPERATING TRANSFER IN	15,000					
TOTAL	$ 13,581,295	$ 13,344,000	$ 13,678,000	$ 13,744,000	$ 13,744,000	$ 66,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
PROTECTION INSPECTION

Mission Statement

To provide environmental and consumer protection through the enforcement of Federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; pest management; minimizing the fire hazard from weeds and brush; and providing consumer and agricultural information.

1998-99 Budget Message

The Proposed Budget reflects an increase of $312,000 which includes funding for negotiated increases in salaries and employee benefits and a ministerial accounting adjustment related to rent charges.

Multi-Year Planning

As part of its Vision 2000 strategic plan, the Department will continue to pursue new sources of revenue, opportunities to establish partnerships with other agencies, and other methods to more effectively perform its mission. The Department will also continue to work with the retail industry toward the passage of State legislation to provide funding for the inspection of retail scanning devices. Implementation of the Department's long-term strategies will incorporate ongoing employee development and the consolidation of the Agricultural and Weights and Measures Inspector classifications.

Critical Needs

The Department's ability to respond to the Africanized Honey (Killer) Bee continues to be compromised in this budget. The lack of funding will limit responses should the pest invade Los Angeles County during fiscal year 1998-99. The possible relocation of the Department's headquarters to non-County owned property will result in a substantial financial burden which the Department will be unable to absorb without an increase in funding. The Department also continues to require funding for the scheduled replacement of aging vehicles primarily utilized in the Environmental Protection Program.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Weed abatement direct labor costs recovered	$545,472	$453,307	$402,464	$354,462
Total business practices/investigation inspections hours	4,054	4,188	3,401	4,356
Total environmental toxicology laboratory direct labor hours to perform analyses	33,655	38,019	35,000	35,000
Workload/Output				
Total parcels cleared	10,296	7,915	8,003	8,484
Number of businesses inspected	1,142	1,206	917	1,215
Number of analyses performed	128,469	119,700	120,000	120,000
Efficiency				
Direct labor costs per parcel	$52.98	$57.27	$50.29	$41.78
Inspection hours per business	3.5 hrs.	3.5 hrs.	3.7 hrs.	3.6 hrs.
Average time to perform an analysis	15.7 min.	19.1 min.	17.5 min.	17.5 min.
Effectiveness/Outcome				
Average labor costs per parcel compared to standard of $58.78	111%	103%	117%	141%
Inspection hours per business compared to standard of 3 hours	86%	86%	81%	83%
Average time to perform an analysis compared to standard of 17.4 minutes	111%	91%	99%	99%

Objectives for 1998-99

-- Reduce weed abatement direct labor costs by 10 percent, through the continued use of vendors, resulting in a reduction in the number of temporary employees, future equipment costs, and workers' compensation costs.
-- Increase, by 5 percent, the effectiveness of business practices/investigation inspections.
-- Increase to 100 percent, or higher, the effectiveness level in performing environmental toxicology laboratory analyses.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-255,000)	$ (-417,000)	$ 162,000	(-8.0)
	Weed Hazard/Pest Management Reduction: Reflects the deletion of 7.0 vacant positions, a decrease in equipment maintenance cost, and a reduction in revenue related to a decrease in the number of property parcels cleared of hazardous weeds and brush, based on actual experience. Also reflects the transfer of 1.0 position to the Consumer and Plant Protection program.			
2.	$ 41,000	$ 73,000	$ (-32,000)	1.0
	Consumer and Plant Protection Increase: Reflects the transfer of 1.0 position from the Weed Hazard/Pest Management program, and an increase in revenue from produce standardization inspections.			
Other Changes				
1.	$ 599,000	$ 324,000	$ 275,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-247,000)	$ (-195,000)	$ (-52,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ 23,000	$ --	$ 23,000	--
	Employee Benefits: Reflects increases in centrally allocated employee benefits including workers' compensation, retirement debt service, retiree insurance, and disability. Also reflects increased salary savings primarily related to delays in backfilling vacancies, and placement of employees on lower than budgeted items.			
4.	$ 89,000	$ --	$ 89,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ 41,000	$ 194,000	$ (-153,000)	--
	Miscellaneous Adjustments: Reflects an increase in unclaimed gas tax, partially offset by a decrease in services provided to various departments and increases in services and supplies based on actual experience.			
Total	***$ 291,000***	***$ (-21,000)***	***$ 312,000***	***(-7.0)***

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

E. LEON SPAUGY, AGRICULTURAL COMMISSIONER/DIR., WEIGHTS AND MEASURES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	9,518,610	9,069,190	9,587,485	68,875
Employee Benefits	2,469,390	2,455,810	2,595,515	126,125
Total Salaries and Employee Benefits	11,988,000	11,525,000	12,183,000	195,000
Services & Supplies				
Agricultural	210,000	180,000	210,000	0
Clothing and Personal Supplies	32,000	30,000	31,000	(1,000)
Communications	172,000	170,000	192,000	20,000
Food	0	0	0	0
Household Expense	58,000	55,000	45,000	(13,000)
Insurance	8,000	0	0	(8,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	47,000	45,000	36,000	(11,000)
Maintenance-Bldgs & Improv	160,000	175,000	198,000	38,000
Medical, Dental, Lab Supplies	215,000	178,000	176,000	(39,000)
Memberships	1,000	3,000	3,000	2,000
Miscellaneous Expense	0	0	0	0
Office Expense	99,000	95,000	85,000	(14,000)
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	472,000	420,000	448,000	(24,000)
Publications & Legal Notice	3,000	1,000	1,000	(2,000)
Rents & Leases-Equipment	1,134,000	1,129,000	1,196,000	62,000
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	135,000	170,000	114,000	(21,000)
Special Departmental Expense	35,000	40,000	28,000	(7,000)
Training	11,000	10,000	31,000	20,000
Transportation	632,000	597,000	665,000	33,000
Travel	21,000	25,000	25,000	4,000
Utilities	165,000	160,000	133,000	(32,000)
Total Services & Supplies	3,610,000	3,483,000	3,617,000	7,000
Other Charges				
Judgments & Damages	69,000	20,000	42,000	(27,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	50,000	50,000	166,000	116,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	119,000	70,000	208,000	89,000
Fixed Assets				
Equipment	60,000	238,000	60,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	60,000	238,000	60,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Agricultural Commissioner/Weights and Measures (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***15,777,000***	***15,316,000***	***16,068,000***	***291,000***
Less: Intrafund Transfers	351,000	240,000	264,000	(87,000)
TOTAL NET REQUIREMENTS	15,426,000	15,076,000	15,804,000	378,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	1,673,000	1,663,000	1,648,000	(25,000)
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	2,448,000	2,719,000	2,624,000	176,000
Other	0	0	0	0
Charges For Services	9,396,000	8,784,000	9,287,000	(109,000)
Miscellaneous	161,000	178,000	185,000	24,000
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	13,678,000	13,344,000	13,744,000	66,000
NET COUNTY COST	***1,748,000***	***1,732,000***	***2,060,000***	***312,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Agricultural Commissioner/Weights and Measures

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Environmental Protection	**$3,906,000**	**$0**	**$3,596,000**	**$310,000**	**$722,446**	**($412,446)**	**88.8**

a) Mandated program with non-discretionary service level - California Food and Agricultural Code (CFAC) Section 22872(B)(5), Section 11501.5, Section 2272 and 2279
b) Mandated program with discretionary service level - May 1973 Board Order, AB 185 and AB 187, 1987
c) Non-mandated program with discretionary service level

a) Provides direct services, regulatory oversight and local administration of pesticide use enforcement; develops an annual statistical report of Los Angeles County's agricultural production; maintains over 25,000 insect pest dectection traps throughout the County
b) Provides regulatory oversight of agricultural businesses handling hazardous materials; provides training for all County departments whose employees handle pesticides
c) Enforces Apiary laws and regulations; responds to hazardous material spills and multiple bee stinging complaints; provides advisory services to the agricultural community; identifies insect pests for the Department and public and private agencies

2. Consumer and Plant Protection	**$4,345,000**	**$0**	**$3,567,000**	**$778,000**	**$591,092**	**$186,908**	**73.0**

a) Mandated program with non-discretionary service level - Business and Professions (B&P) Code Section 12210(A), (B); Section 12240, Section 12239; CFAC Section 6903 and Section 52361
b) Mandated program with discretionary service level - B&P Code Section 12211, CFAC Div 17, Section 42651 and Section 27561
c) Non-mandated program with discretionary service level

a) Inspects and tests for accuracy over 24,000 scales and over 120,000 measuring devices used to sell commodities; inspects nurseries and seed lots for pests, weeds and disease
b) Inspects and tests retail and wholesale packaged commodities for accurate statements of quantity, weight, measure or count; inspects fruits and vegetables for minimum quality; inspects and certifies incoming shipments of plants and agricultural commodities and perishable
c) Provides precise determinations of mass and volumetric calibrations for the Department and public and private agencies

3. Weed Hazard and Pest Mgmt.	**$4,595,000**	**$122,000**	**$5,014,000**	**($541,000)**	**$503,523**	**($1,044,523)**	**62.8**

a) Non-mandated program with discretionary service level

Provides fire protection to homes and businesses in Los Angeles County by monitoring and removing flammable vegetation and combustible debris from unimproved property and provides direct services, under contract, to the public in the areas of animal and weed pest management

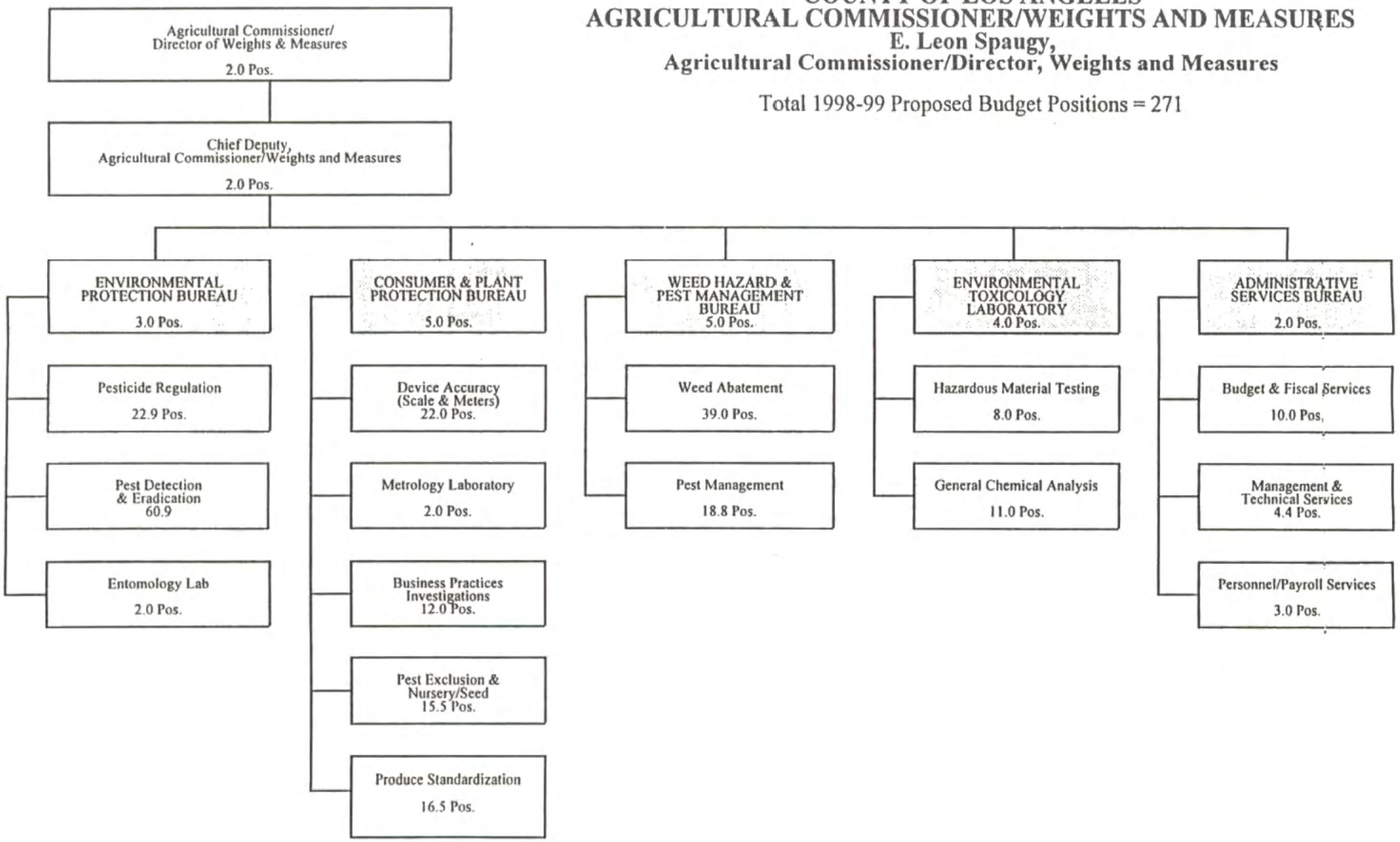
	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Environmental Tox. Lab.	**$1,660,000**	**$142,000**	**$1,116,000**	**$402,000**	**$175,138**	**$226,862**	**23.0**
Mandated program with discretionary service level - Board Orders, May 1973 and October 1987 Collects and analyzes environmental samples for the Department and various governmental agencies, other County departments and the public sector							
5. Administrative Services	**$1,562,000**	**$0**	**$451,000**	**$1,111,000**	**$287,031**	**$823,969**	**23.4**
Non-mandated program with discretionary service level. Provides administrative support to the Department in the areas of departmental budgeting, accounting, personnel, payroll, procurement. Includes the departmental executive staff							
Total	**$16,068,000**	**$264,000**	**$13,744,000**	**$2,060,000**	**$2,279,230**	**($219,230)**	**271.0**

FILE NAME: PROGRAMS.WK3

COUNTY OF LOS ANGELES
AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

E. Leon Spaugy,
Agricultural Commissioner/Director, Weights and Measures

Total 1998-99 Proposed Budget Positions = 271



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ALTERNATE PUBLIC DEFENDER
BRUCE A. HOFFMAN, ALTERNATE PUBLIC DEFENDER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 14,882,224	$ 16,790,000	$ 17,240,000	$ 19,298,000	$ 18,920,000	$ 1,680,000
SERVICES & SUPPLIES	2,263,637	1,969,000	1,969,000	1,975,000	1,972,000	3,000
OTHER CHARGES	58,350	69,000	69,000	75,000	75,000	6,000
FIXED ASSETS-EQUIP	64,289	54,000	54,000	54,000	54,000	
GROSS TOTAL	$ 17,268,500	$ 18,882,000	$ 19,332,000	$ 21,402,000	$ 21,021,000	$ 1,689,000
REVENUE	1,765	58,000	55,000	58,000	58,000	3,000
NET COUNTY COST	$ 17,266,735	$ 18,824,000	$ 19,277,000	$ 21,344,000	$ 20,963,000	$ 1,686,000
BUDGETED POSITIONS	189.0	189.0	189.0	213.0	191.0	2.0
REVENUE DETAIL						
COURT FEES & COSTS	$ 1,740	$ 3,000	$	$ 3,000	$ 3,000	$ 3,000
MISCELLANEOUS	25	55,000	55,000	55,000	55,000	
TOTAL	$ 1,765	$ 58,000	$ 55,000	$ 58,000	$ 58,000	$ 3,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

To provide legal representation to indigent defendants whom the Public Defender is unable to represent due to a conflict of interest in Superior and Municipal Court proceedings, and in appeals to higher courts.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $1,680,000 increase to fund negotiated salaries and employee benefits, and the absorption of cost increases associated with the reallocation of six attorney positions due to the cross-assignment of Municipal Court judges and the establishment of a branch courthouse in Lancaster. The Proposed Budget also includes the addition of one Assistant Alternate Public Defender to assist with overall departmental management and the addition of one attorney position to staff the Los Angeles Municipal Court - San Pedro Branch.

The recent enactment of gun enhancement and sexual predator laws may increase the number of cases going to trial. While the Proposed Budget does not include funding and staffing for recently enacted laws with undetermined impact, the Department will handle as many of these cases as possible within its existing budget.

Multi-Year Planning

The Alternate Public Defender will continue to provide quality legal representation for indigent defendants at all courthouses at substantial savings to the County. The Department will also continue to seek innovative approaches that increase efficiency and savings within the criminal justice system, and continue to participate in cost-saving staffing strategies and revenue-generating programs.

The Alternate Public Defender, as directed by the Board of Supervisors, will continue to implement its indigent defense program at courts not currently staffed by the Department to generate additional savings to the County.

Critical Needs

The Department continues to require funding for five additional investigators due to the exceptionally complex nature of Alternate Public Defender cases. In addition, funding is also required for data systems staff to maintain the Department's information systems at all branch and area offices.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Total attorneys	128.0	134.0	134.0	135.0
Felony costs (millions)	$9.2	$11.2	$11.2	$11.3
Misdemeanor costs (millions)	$3.6	$3.5	$3.5	$3.5
Workload/Output				
Felony cases	15,075	14,408	15,052	15,052
Misdemeanor cases	18,156	17,203	17,644	17,644
Efficiency				
Felony cost/case	$610	$777	$744	$750
Misdemeanor cost/case	$198	$203	$198	$198

Objectives for 1998-99

-- At the direction of the Board of Supervisors, the Alternate Public Defender will implement the Defense of Adult Program at all courts where it is not currently utilized.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 599,000	$ --	$ 599,000	7.0

Cross Assignments: Reflects the addition of 6.0 Deputy Public Defender IIIs and 1.0 Head Deputy to handle judicial cross assignments, staff the San Pedro Courthouse, and handle the establishment of the Lancaster branch courthouse.

2.	$ (-495,000)	$ --	$ (-495,000)	(-6.0)

Defense of Adults: Reflects the deletion of 5.0 Deputy Public Defender IIs and 1.0 Deputy Public Defender IV to offset workload shift costs attributable to judicial cross assignments and establishment of the Lancaster branch courthouse.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 123,000	$ --	$ 123,000	1.0
	Administrative Support: Reflects the addition of 1.0 Assistant Alternate Public Defender required to assist with overall departmental management as a result of departmental growth and expansions, and directly oversee nine of the ten branch offices that provides legal representation of indigent adults.			
2.	$ 1,680,000	$ --	$ 1,680,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
3.	$ (-221,000)	$ --	$ (-221,000)	--
	Employee Benefits: Reflects a net decrease in employee benefits based on actual experience.			
4.	$ (-3,000)	$ 3,000	$ (-6,000)	--
	Miscellaneous Adjustments: Reflects a net decrease in various services and supplies and an increase in revenue associated with charges for services.			
5.	$ 6,000	$ --	$ 6,000	--
	Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 1,689,000***	***$ 3,000***	***$ 1,686,000***	***2.0***

ALTERNATE PUBLIC DEFENDER

BRUCE A. HOFFMAN, ALTERNATE PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	13,775,087	13,372,429	15,416,600	1,641,513
Employee Benefits	3,464,913	3,417,571	3,503,400	38,487
Total Salaries and Employee Benefits	17,240,000	16,790,000	18,920,000	1,680,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	2,600	2,600	2,600	0
Communications	211,608	211,608	211,608	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	25,000	25,000	25,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	37,425	37,425	40,000	2,575
Maintenance-Bldgs & Improv	107,861	151,414	145,000	37,139
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	83,504	83,504	83,504	0
Miscellaneous Expense	0	0	0	0
Office Expense	437,078	437,078	427,078	(10,000)
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	153,123	115,431	126,409	(26,714)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	63,545	57,684	63,545	0
Rents & Leases-Bldg & Improv	547,049	547,049	547,049	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	19,800	19,800	19,800	0
Training	0	0	0	0
Transportation	59,492	59,492	59,492	0
Travel	37,394	37,394	37,394	0
Utilities	183,521	183,521	183,521	0
Total Services & Supplies	1,969,000	1,969,000	1,972,000	3,000
Other Charges				
Judgments & Damages	10,000	10,000	10,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	59,000	59,000	65,000	6,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	69,000	69,000	75,000	6,000
Fixed Assets				
Equipment	54,000	54,000	54,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	54,000	54,000	54,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Alternate Public Defender (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***19,332,000***	***18,882,000***	***21,021,000***	***1,689,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	19,332,000	18,882,000	21,021,000	1,689,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	3,000	3,000	3,000
Miscellaneous	55,000	55,000	55,000	
Other Financing Sources	0		0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	55,000	58,000	58,000	3,000
NET COUNTY COST	***19,277,000***	***18,824,000***	***20,963,000***	***1,686,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

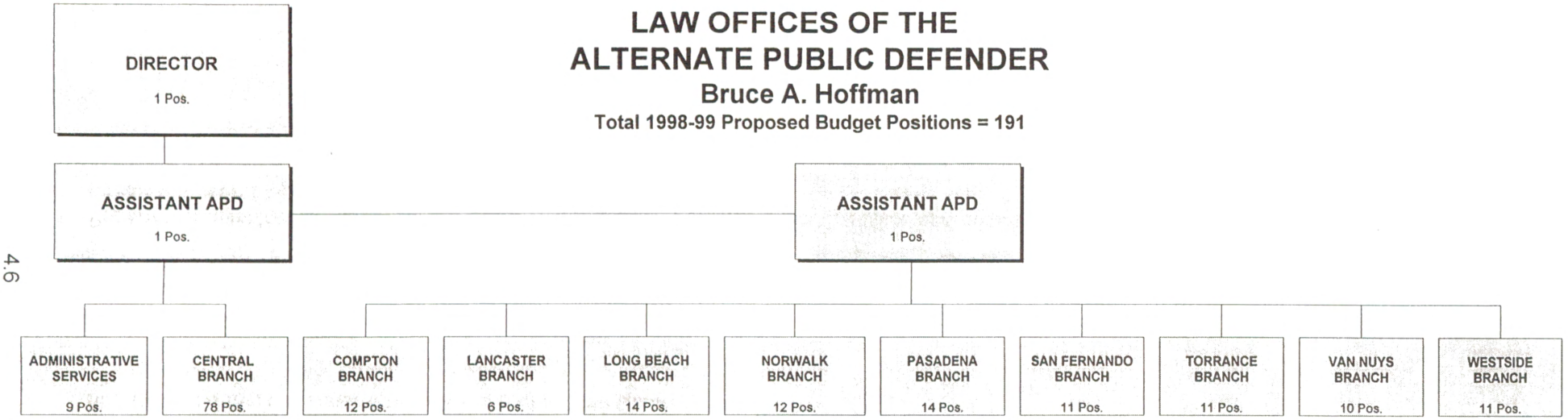
Department: Alternate Public Defender

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Defense of Adults	**$20,174,000**		**$58,000**	**$20,116,000**		**$20,116,000**	**179.0**
Mandated program - Section 987 of the Penal Code. Provides legal representation for indigent adults (and juveniles who have been certified as adults) charged with felony offenses, including capital offenses, and misdemeanor offenses in the Municipal Courts.							
2. Administration	**$847,000**			**$847,000**		**$847,000**	**12.0**
Non-mandated, discretionary program. Provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement and facilities management.							
Total	**$21,021,000**	**$0**	**$58,000**	**$20,963,000**	**$0**	**$20,963,000**	**191.0**

LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER

Bruce A. Hoffman

Total 1998-99 Proposed Budget Positions = 191



ANIMAL CARE AND CONTROL
FRANK R. ANDREWS, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 7,448,464	$ 8,062,000	$ 8,541,000	$ 9,216,000	$ 8,887,000	$ 346,000
SERVICES & SUPPLIES	2,917,615	2,594,000	2,689,000	3,141,000	3,041,000	352,000
OTHER CHARGES	96,358	178,000	178,000	197,000	196,000	18,000
FIXED ASSETS-EQUIP	44,011	230,000	140,000	460,000	350,000	210,000
GROSS TOTAL	$ 10,506,448	$ 11,064,000	$ 11,548,000	$ 13,014,000	$ 12,474,000	$ 926,000
LESS INTRAFD TRANSFER	42,659	40,000	40,000	45,000	45,000	5,000
NET TOTAL	$ 10,463,789	$ 11,024,000	$ 11,508,000	$ 12,969,000	$ 12,429,000	$ 921,000
REVENUE	9,236,509	9,590,000	10,020,000	10,183,000	10,183,000	163,000
NET COUNTY COST	$ 1,227,280	$ 1,434,000	$ 1,488,000	$ 2,786,000	$ 2,246,000	$ 758,000
BUDGETED POSITIONS	200.0	226.0	226.0	228.0	228.0	2.0
REVENUE DETAIL						
ANIMAL LICENSES	$ 5,905,252	$ 6,414,000	$ 6,714,000	$ 6,734,000	$ 6,734,000	$ 20,000
PERSONNEL SERVICES	1,777,301		1,802,000			-1,802,000
HUMANE SERVICES	441,289		448,000			-448,000
CHRGS FOR SVCS-OTHER	954,714	3,076,000	976,000	3,299,000	3,299,000	2,323,000
MISCELLANEOUS	157,272	100,000	80,000	150,000	150,000	70,000
SALE OF FIXED ASSETS	681					
TOTAL	$ 9,236,509	$ 9,590,000	$ 10,020,000	$ 10,183,000	$ 10,183,000	$ 163,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

The Department, operating under State law and County Ordinance, provides for the rabies vaccination and licensing of dogs and cats, and the public safety-related removal and impoundment of domestic animals and livestock in the unincorporated territory of the County and in contract cities. Dangerous animal control, animal sheltering, placement, lost animal recovery, and public education programs are also provided through the shelters. In addition, the Department operates six animal spay and neuter clinics. Departmental costs are offset by revenue from pet licenses, contract city income, plus fees, fines, and penalties collected for animals in the shelters.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $758,000 which includes: 1) an additional 9.0 positions for the centralized Animal Roping For Safety (ARFS) team which will respond to problems regarding dangerous dogs and dog packs, stray animals, and animal abandonment, in the unincorporated area of the County; 2) negotiated increases for salaries and employee benefits; and 3) a ministerial accounting adjustment related to rent charges, partially offset by the elimination of the Early Separation Program. The Proposed Budget also reflects the realignment of animal control field operations to levels comparable with the early 1990s, with primary focus on the unincorporated areas of the County where approximately one-third of the residents served by the Department live.

Multi-Year Planning

The Proposed Budget will enable the Department to commence its Vision 2000 strategic plan, which emphasizes the utilization of information technology for animal care and control, as well as record maintenance. Over the next couple of years, the Department will attempt to increase the number of contract cities served, ultimately striving to become a self-supporting department.

Critical Needs

The Department's critical needs consist of: 1) replacing/renovating aging animal shelters, some of which are 50 years old and in serious need of repair; and 2) replacement of animal control vehicles which have exceeded 100,000 miles and are increasingly susceptible to expensive mechanical repairs.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of field hours	80,312	77,708	78,000	80,000
Number of hours canvassed	45,854	55,850	64,620	65,000
Workload/Output				
Number of field service requests	141,989	128,008	135,000	142,000
Animal impoundments	98,005	102,315	102,600	104,000
Animal licenses issued	120,082	122,583	134,630	140,000
Canvassing income	$2,496,815	$3,174,842	$3,354,144	$3,450,000
Efficiency				
Responses per hour	1.77	1.65	1.73	1.78
Impoundments per hour	1.22	1.32	1.32	1.30
Licenses issued per canvassing hour	2.62	2.19	2.08	2.15
Amount collected per canvassing hour	$54.45	$56.85	$51.91	$53.08
Effectiveness/Outcome				
Percent change in field response	n/a	(-3.2%)	0.4%	2.6%
Percent change in animal impounds	13.5%	4.4%	0.3%	1.4%
Percent change in licenses issued	n/a	2.1%	9.8%	4.0%
Percent change in license canvassing income	7.6%	27.2%	5.6%	2.9%

Objectives for 1998-99

-- Continue to increase productivity, leading to eventual unit self-sufficiency.
-- Continue to increase impoundments, focusing on enforcement, particularly in areas frequented by dog packs.
-- Increase animal license compliance to improve efficiency in enforcement of licensing regulation, and generate increased income to help make the Department financially self-supporting.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 550,000	$ --	$ 550,000	9.0

Animal Roping For Safety (ARFS): Reflects addition of 9.0 field positions for the ARFS team, which will respond to problems regarding dangerous dogs and dog packs, stray animals, and animal abandonment within the unincorporated areas of the County. Also reflects related services and supplies, and four animal control trucks for the ARFS team.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ (-230,000)	$ (-230,000)	$ --	(-7.0)
	Animal Housing and Field Services (Contract Cities): Reflects the deletion of 7.0 field positions budgeted in fiscal year 1997-98 for anticipated service contracts with cities which did not occur.			
3.	$ 35,000	$ --	$ 35,000	--
	Animal Housing and Field Services (Unincorporated Area): Reflects the realignment of 7.0 field positions to improve service levels in unincorporated areas, as well as minor adjustments in salaries and employee benefits based on actual experience.			
Other Changes				
1.	$ 393,000	$ 196,000	$ 197,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-30,000)	$ (-23,000)	$ (-7,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ 18,000	$ --	$ 18,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	$ 95,000	$ 53,000	$ 42,000	--
	Services and Supplies: Reflects increases in various services and supplies based on experience, partially offset by revenue from contract cities.			
5.	$ 90,000	$ 50,000	$ 40,000	--
	Fixed Assets: Reflects additional funding for replacement of four animal control field trucks, partially offset by revenue from contract cities.			
6.	$ 5,000	$ 122,000	$ (-117,000)	--
	Revenue/Intrafund Transfer: Reflects additional funding from Beaches and Harbors for the pick up dead animals and increased revenue, based on actual experience.			
Total	***$ 926,000***	***$ 168,000***	***$ 758,000***	***2.0***

ANIMAL CARE AND CONTROL

FRANK R. ANDREWS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	6,266,000	5,915,000	6,533,000	267,000
Employee Benefits	2,275,000	2,147,000	2,354,000	79,000
Total Salaries and Employee Benefits	8,541,000	8,062,000	8,887,000	346,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	35,000	30,000	35,000	0
Communications	271,000	280,000	305,000	34,000
Food	0	0	0	0
Household Expense	50,000	50,000	50,000	0
Insurance	80,000	80,000	80,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	35,000	1,000	20,000	(15,000)
Maintenance-Bldgs & Improv	225,000	165,000	225,000	0
Medical, Dental, Lab Supplies	1,000	1,000	1,000	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	334,000	360,000	360,000	26,000
Professional & Spec Svcs-Contracts	331,000	343,000	532,000	201,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	1,000	2,000	2,000	1,000
Rents & Leases-Equipment	15,000	18,000	18,000	3,000
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	20,000	13,000	20,000	0
Special Departmental Expense	523,000	487,000	523,000	0
Training	0	0	0	0
Transportation	510,000	500,000	600,000	90,000
Travel	0	0	0	0
Utilities	258,000	264,000	270,000	12,000
Total Services & Supplies	2,689,000	2,594,000	3,041,000	352,000
Other Charges				
Judgments & Damages	178,000	178,000	109,000	(69,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	87,000	87,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	178,000	178,000	196,000	18,000
Fixed Assets				
Equipment	140,000	230,000	350,000	210,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	140,000	230,000	350,000	210,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Animal Care and Contol (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***11,548,000***	***11,064,000***	***12,474,000***	***926,000***
Less: Intrafund Transfers	40,000	40,000	45,000	5,000
TOTAL NET REQUIREMENTS	11,508,000	11,024,000	12,429,000	921,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	6,714,000	6,414,000	6,734,000	20,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	3,226,000	3,076,000	3,299,000	73,000
Miscellaneous	80,000	100,000	150,000	70,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	10,020,000	9,590,000	10,183,000	163,000
NET COUNTY COST	***1,488,000***	***1,434,000***	***2,246,000***	***758,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Animal Care and Control

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Animal Housing & Field Services (UNINCORPORATED AREA)	**$4,737,000**	**$45,000**	**$3,115,000**	**$1,577,000**		**$1,577,000**	**91.0**

Mandated programs with discretionary service level - California Health & Safety Code Sec 1920, California Penal Code Sec 597, California Food & Agricultural Code Sec 31602, Sec 30501and Sec 31101.

Provides animal housing and field services to residents of unincorporated areas. Animal license fees and sales of animals are main source of revenue.

2. Animal Housing & Field Services (Contract Cities)	**$5,602,000**		**$5,602,000**	**$0**		**$0**	**115.0**

Mandated programs with discretionary service level - California Health & Safety Code Sec 1920, California Penal Code Sec 597, California Food & Agricultural Code Sec 31602, Sec 30501and Sec 31101.

Provides animal housing and field services to residents of contract cities. Animal license fees and cost of services recovered from public and contract cities are main source of revenue.

3. Veterinary Services	**$896,000**		**$818,000**	**$78,000**		**$78,000**	**8.0**

Mandated program with discretionary service level - California Food & Agricultural Code Sec 30503.

Provides low-cost spay/neuter services, treats injured animals and evaluates animal abuse cases at County clinics. Provides low-cost rabies vaccination clinics throughout service areas.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Administration	**$1,239,000**		**$648,000**	**$591,000**		**$591,000**	**14.0**

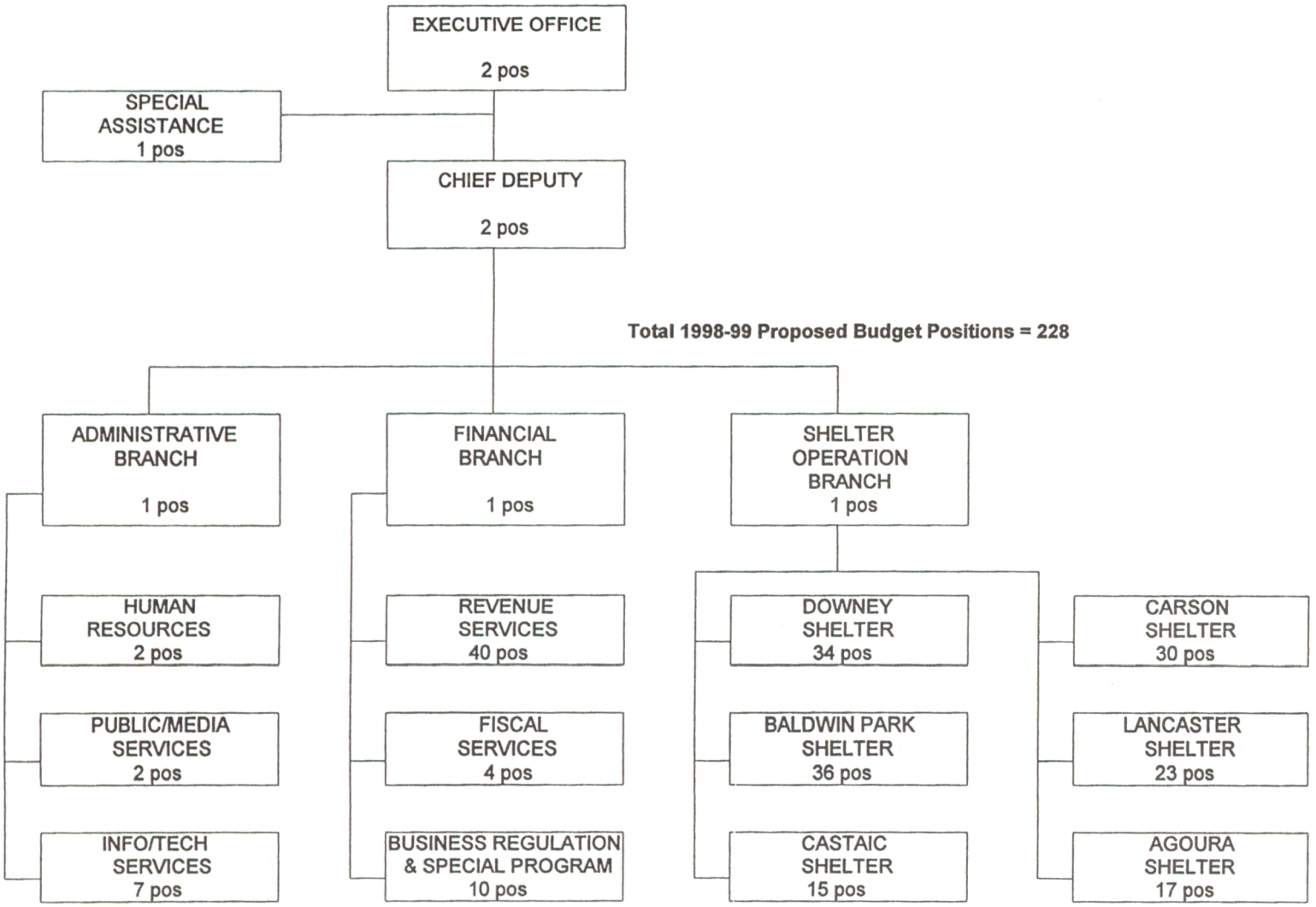
Non-mandated, discretionary program

Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, and procurement. $500,000 of revenue represents the department overhead cost recovered from contract cities program, and $80,000 from donation..

Total	**$12,474,000**	**$45,000**	**$10,183,000**	**$2,246,000**	**$0**	**$2,246,000**	**228.0**

DEPARTMENT OF ANIMAL CARE AND CONTROL

1998-99 ORGANIZATION CHART



ARTS COMMISSION
LAURA ZUCKER, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 1,515,535	$ 1,829,000	$ 2,204,000	$ 2,747,000	$ 2,339,000	$ 135,000
REVENUE	854,998	964,000	1,339,000	1,882,000	380,000	-959,000
NET COUNTY COST	$ 660,537	$ 865,000	$ 865,000	$ 865,000	$ 1,959,000	$ 1,094,000
REVENUE DETAIL						
STATE-OTHER	$ 97,352	$ 65,000	$ 695,000	$ 135,000	$ 135,000	$ -560,000
FEDERAL-OTHER				130,000	130,000	130,000
OTHER GOVT AGENCIES	49,950	150,000	150,000			-150,000
MISCELLANEOUS	-3,304	255,000		115,000	115,000	115,000
OPERATING TRANSFER IN	711,000	494,000	494,000	1,502,000		-494,000
TOTAL	$ 854,998	$ 964,000	$ 1,339,000	$ 1,882,000	$ 380,000	$ -959,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, vitality, accessibility, and diversity of the arts in Los Angeles County through community programs, contracts for services, special initiatives, research, and management assistance.

1998-99 Budget Message

The 1998-99 Proposed Budget increases the appropriation for the Arts Commission by $135,000; $0.8 million funds grants for mid-size organizations offset by the deletion of $0.7 million due to the completion and anticipated full implementation of the cultural tourism project. The net County cost is increasing by $1.1 million due in part to the above changes and the substitution of $0.5 million in Cable Television Fund Franchise revenue with Transient Occupancy Tax revenue. Requested additional funding of $408,000 will be considered in final changes. The Proposed Budget continues support for cultural services provided to County residents, including the Annual Holiday Celebration (a six-hour live event at the Dorothy Chandler Pavilion); the Musicians Trust Fund, which provides free instrumental performances at public sites; a multi-disciplinary performing arts series at the John Anson Ford Theatre, a historical County regional park facility; and a limited number of contracts with nonprofit arts organizations.

Multi-Year Planning

In continuing implementation of its Vision 2000 strategic plan, the Commission continues to explore alternative sources of funding, such as a Developers Fee for the Arts.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Cost of marketing materials - Ford Theatre rentals	n/a	n/a	$7,754	$1,500
Cost of technical assistance (TA) program	$20,280	$22,000	$22,000	$22,000
Cost of Holiday Celebration	$240,000	$215,000	$215,000	$215,000
Number of requests for free concerts	143	154	155	175
Workload/Output				
Rental revenue from Ford Theatre	$30,650	$124,259	$100,435	$110,500
Number of organizations completing TA program	9	14	14	15
Number of Holiday Celebration viewers (1)	306,000	606,000	437,500	610,000
Number of free concerts funded	124	114	109	105
Efficiency				
Cost per dollar earned in Ford Theatre rentals	n/a	n/a	$.08	$.01
Cost per organization completing TA program	$2,253	$1,571	$1,571	$1,467
Cost per Holiday Celebration viewer	$.78	$.35	$.49	$.35
Average cost per concert	$890	$965	$963	$1,000
Effectiveness/Outcome				
Percentage increase in Ford Theatre rental revenue from previous year (2)	178%	305%	(-19%)	10%
Percentage of successfully completed technical assistance projects	82%	93%	93%	95%
Percentage of Holiday Celebration audience indicating a satisfactory+ rating (3)	97%	95%	n/a	95%
Percentage of concert requests funded (4)	87%	74%	70%	60%

Objectives for 1998-99

-- Explore alternative ways to increase rental revenue, including rental of the small theater at the Ford Theatre complex, which will have completed renovation in fall 1998.
-- Continue to refine technical assistance program to ensure that 90 percent or more organizations successfully complete projects.
-- Increase viewership of – and attendance at – Holiday Celebration by allocating more resources to marketing and publicity.

Explanatory Notes

(1) Television viewership estimated based on known rating points and average viewing time of one hour. New marketing and publicity strategies will be implemented to rebuild viewership.
(2) Number of lease events limited due to growth of summer season. Marketing materials did not result in increased film shoots in this fiscal year.
(3) Random audience survey not conducted in 1997.
(4) Musicians Trust funded reduced program funding by 5 percent in 1997-98. Due to continued rise in union rates and increases in requests, it is anticipated that 10 percent fewer requests will be funded in 1998-99.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 800,000	$ 200,000	$ 600,000	--
	Arts Organization Substainability Initiative: Reflects $600,000 as match funding contingent upon receipt of related $200,000 State and Federal grant to implement a new funding and technical assistance program for mid-size arts organizations. Retention of the match funding would be contingent on annual renewal of the State and Federal grant.			
2.	$ (-665,000)	$ (-665,000)	$ --	--
	Cultural Tourism Project: Reflects primarily a reduction in revenue-offset funding for the National Endowment for the Arts-funded Cultural Tourism project, due to projected full implementation of the project in 1998-99.			
Other Changes				
1.	$ --	$ (-494,000)	$ 494,000	--
	Revenue: Reflects the discontinuation of revenue from the Cable TV fund.			
Total	***$ 135,000***	***$ (-959,000)***	***$ 1,094,000***	***0.0***

ARTS COMMISSION

LAURA ZUCKER, EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	30,000	30,000	20,000	(10,000)
Maintenance-Bldgs & Improv	0	31,000	34,000	34,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	5,000	5,000	5,000	0
Miscellaneous Expense	21,000	21,000	21,000	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	1,552,000	1,033,000	1,609,000	57,000
Professional & Spec Svcs-Other	592,000	705,000	645,000	53,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	4,000	4,000	5,000	1,000
Utilities	0	0	0	0
Total Services & Supplies	2,204,000	1,829,000	2,339,000	135,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Arts Commission (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,204,000***	***1,829,000***	***2,339,000***	***135,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,204,000	1,829,000	2,339,000	135,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	150,000	150,000	130,000	(20,000)
State	80,000	65,000	135,000	55,000
Other	615,000	255,000	115,000	(500,000)
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	494,000	494,000	0	(494,000)
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	1,339,000	964,000	380,000	(959,000)
NET COUNTY COST	***865,000***	***865,000***	***1,959,000***	***1,094,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

ARTS COMMISSION

Chapter 3.38 of Los Angeles County Code. Level of service is discretionary for all programs.	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Organizational Grants	**$459,000**		**$0**	**$459,000**		**$459,000**	
Provides annual support for nonprofit organizations with budgets over $200,000, including major Los Angeles County institutions and a few smaller organizations traditionally funded by this program. Funded 43 organizations in 1997-98.							
2. National/State/County Partnership	**$332,000**		**$70,000**	**$262,000**		**$262,000**	
Funds artistic and administrative advancement projects and provides technical assistance for nonprofit arts organizations with budgets under $200,000. Funded 31 organizations in 1997-98; 15 of these were funded for two years.							
3. Arts Organization Substainability Initiative	**$800,000**		**$200,000**	**$600,000**		**$600,000**	
Pilot five-year program to fund mid-size nonprofit arts organizations ended in 1997 due to insufficient resources. The Arts Commission has been approved to receive grant funding from State and Federal agencies to extend this program, but must be matched with $600,000 in County funds.							
4. Cultural Tourism Initiative	**$110,000**		**$110,000**	**$0**			**$0**
National Endowment for the Arts funded partnership program with San Francisco and San Diego Arts Commissions, convention and visitors bureaus, state office of tourism, and corporate partners to market cultural destinations domestically. Budgeted revenue is for project completion.							

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
5. Summer Nights at the Ford	**$240,000**		**$0**	**$240,000**		**$240,000**	
Multidisciplinary arts festival in John Anson Ford Amphitheatre, a County regional parks facility. There were 49 public performances in the 1997 season.							
6. Holiday Celebration	**$215,000**		**$0**	**$215,000**		**$215,000**	
Thirty-eighth annual free program in Dorothy Chandler Pavilion utilizing more than 1,700 members of community and professional choirs, musicians, and dance companies. Broadcast live on KCET-TV channel 28 and simulcast on KUSC-FM 91.5 with viewership estimated at 437,500.							
7. Musicians Trust Fund	**$50,000**			**$50,000**		**$50,000**	
Matches funds from Recording Industries' Music Performance Trust Funds to pay musicians to present more than 100 free concerts annually in public sites and probation camps.							
8. Administration	**$133,000**			**$133,000**		**$133,000**	
Funds executive director and administrative assistant. Staffs Commission and administrates programs. Budgeted positions are part of Executive Office budget.							
Total	**$2,339,000**	**$0**	**$380,000**	**$1,959,000**	**$0**	**$1,959,000**	**0.0**

ASSESSOR
KENNETH P. HAHN, ASSESSOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 70,524,276	$ 72,280,000	$ 74,747,000	$ 77,756,000	$ 77,756,000	$ 3,009,000
SERVICES & SUPPLIES	15,405,630	19,004,000	18,564,000	18,564,000	18,564,000	
OTHER CHARGES	1,848,787	2,143,000	2,144,000	952,000	952,000	-1,192,000
FIXED ASSETS-EQUIP	133,732	1,300,000				
OTHER FINANCING USES	28,000	27,000	27,000			-27,000
GROSS TOTAL	$ 87,940,425	$ 94,754,000	$ 95,482,000	$ 97,272,000	$ 97,272,000	$ 1,790,000
LESS INTRAFD TRANSFER	37,341	30,000	21,000	19,000	19,000	-2,000
NET TOTAL	$ 87,903,084	$ 94,724,000	$ 95,461,000	$ 97,253,000	$ 97,253,000	$ 1,792,000
REVENUE	40,684,522	46,802,000	47,512,000	47,512,000	47,512,000	
NET COUNTY COST	$ 47,218,562	$ 47,922,000	$ 47,949,000	$ 49,741,000	$ 49,741,000	$ 1,792,000
BUDGETED POSITIONS	1,528.0	1,537.0	1,537.0	1,522.0	1,522.0	-15.0
REVENUE DETAIL						
PEN/INT/COSTS-DEL TAX	$ 49,424	$	$	$	$	$
STATE AID-DISASTER	-260,000					
STATE-OTHER	14,683,346	15,750,000	16,470,000	16,610,000	16,610,000	140,000
FEDERAL AID-DISASTER	-2,340,000					
ASSESS/TAX COLL FEES	26,835,125	29,818,000	29,933,000	29,763,000	29,763,000	-170,000
AUDITING-ACCTG FEES	30,796					
LEGAL SERVICES	66,234					
COURT FEES & COSTS	1,392					
RECORDING FEES	1,376					
CHRGS FOR SVCS-OTHER	115,449	674,000	609,000	639,000	639,000	30,000
SPECIAL ASSESSMENTS	521					
OTHER SALES	281,619					
MISCELLANEOUS	1,218,710	560,000	500,000	500,000	500,000	
SALE OF FIXED ASSETS	530					
TOTAL	$ 40,684,522	$ 46,802,000	$ 47,512,000	$ 47,512,000	$ 47,512,000	$

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: FINANCE

Mission Statement

To provide for the equitable, accurate, and timely assessment of all taxable property within the County; prepare the Property Assessment Roll; process exemption claims and ownership changes; update map records and legal property descriptions; and represent the County and defend the County's interest at Assessment Appeals Board hearings.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $1.792 million which includes negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges and elimination of the Early Separation Program. The Proposed Budget includes funding to meet the maintenance of effort and production goals delineated in the State-County Property Tax Administration contract, complete the Year 2000 Project, initiate the regional office consolidation, and begin implementation of the Assessor's portion of the Property Tax Departments' Re-engineering effort.

Multi-Year Planning

In the next three and a half years, the Department plans to consolidate its regional offices into four large facilities, the Downtown Administration Center, plus a Satellite Facility in Lancaster. Additionally, as a result of the Property Tax Departments' Re-engineering effort, conversion to more efficient processing methods and a complete overhaul of the secured property database is planned. The Assessor will continue to pursue legislation to promote improved efficiency with no loss in County revenue, and continue to identify alternate sources of non-tax revenue, such as sales of data to offset operating costs.

Critical Needs

Work on rebuilding the Property Tax System has begun with the joint Deed Imaging Project between the Registrar-Recorder/County Clerk and the Assessor. Implementation of recommendations pursuant to Property Tax Departments' Re-engineering effort are expected to cost in excess of $10 million, which will be funded only partially by AB 818 monies. Additional funding sources must be identified to provide for the continuation and completion of this Project. In addition, the Department has a critical need for 6.0 positions to eliminate the backlog of manual exceptions and restoration of the Internal Audit Unit.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
New construction assessments staff	101	101	105	110
Reappraisable transfer staff	220	209	213	202
Appeals defense staff	156	155	159	159
Property statements staff	54	51	47	46
Parcel changes staff	60	57	49	50
Exemption claims staff	44	44	40	40
Non-mandatory audits staff	1	1	3	3
Workload/Output				
Total number of completed new construction assessments	102,345	86,984	84,400	91,000
Total number of completed reappraisable transfers	206,236	191,607	225,057	225,029
Total number of appeals defended	65,886	97,377	98,097	100,800
Total number of completed property statements	213,052	202,760	200,750	198,750
Total number of completed parcel changes	12,406	11,393	11,542	11,542
Total number of processed exemption claims	94,347	74,377	97,530	93,530
Total number of completed non-mandatory audits	103	64	600	600

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency				
Completed new construction assessments per staff	1,013	861	804	827
Completed reappraisable transfers per staff	937	917	1,057	1,114
Defended appeals per staff	422	628	617	633
Completed late and "no reply" property statements per staff	3,945	3,976	4,271	4,291
Completed parcel changes per staff	207	200	236	233
Completed exemption claims per staff	2,144	1,690	2,438	2,326
Completed non-mandatory audits per staff	103	64	200	200
Effectiveness/Outcome				
New construction statements backlog	18,119	3,082	3,500	3,500
Reappraisable transfers backlog	5,568	3,942	3,900	3,900
Appeals not defended	0	0	0	0
Property statements backlog	7,896	3,651	800	800
Uncompleted parcel changes	0	0	0	0
Unprocessed exemption claims	2,808	2,475	2,475	2,400
Uncompleted non-mandatory audits	0	0	0	0

Objectives for 1998-99

- Achieve an estimated backlog of 3,500 new construction assessments by June 30, 1999, as it is stipulated in the Property Tax Administration Contract (AB 818).
- Achieve an estimated backlog of 3,900 reappraisable transfers of ownership by June 30, 1999, as it is stipulated in the Property Tax Administration Contract (AB 818).
- Prepare a defense for all assessment appeal cases scheduled by the Assessment Appeals Board.
- Achieve an estimated backlog of 800 late and "no reply" property statements by June 30, 1999.
- Complete all 1998 parcel changes by June 30, 1999.
- Achieve an estimated backlog of 2,400 in unprocessed exemption claims by June 30, 1999.
- Complete all non-mandatory audits by June 30, 1999.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 190,000	$ --	$ 190,000	(-15.0)

Position Realignment: Reflects increased costs associated with aligning budgeted positions to reflect Department operations.

2.	$ 3,551,000	$ --	$ 3,551,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ (-732,000)	$ --	$ (-732,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
4.	$ (-165,000)	$ --	$ (-165,000)	--
	Other Charges: Reflects the expiration of LAC-CAL contracts for equipment.			
5.	$ (-27,000)	$ --	$ (-27,000)	--
	Other Financing Uses: Reflects a reduction in payment for Productivity Investment Fund loans.			
6.	$ --	$ (-2,000)	$ 2,000	--
	Intrafund Transfers: Reflects a decrease in services rendered to other County departments and reassignment of some funds as revenues.			
7.	$ (-1,027,000)	$ --	$ (-1,027,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects adjustment to comply with the Federal Office of Management and Budget claiming guidelines.			
Total	***$ 1,790,000***	***$ (-2,000)***	***$ 1,792,000***	***(-15.0)***

ASSESSOR

KENNETH P. HAHN, ASSESSOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	59,014,000	56,849,200	61,007,000	1,993,000
Employee Benefits	15,733,000	15,430,800	16,749,000	1,016,000
Total Salaries and Employee Benefits	74,747,000	72,280,000	77,756,000	3,009,000
Services & Supplies				
Maintenance-Mechanical	69,000	69,000	78,000	9,000
Maintenance-Communications	206,000	206,000	234,000	28,000
Building & Improvements	252,000	520,000	240,000	(12,000)
Professional & Specialized Svcs.	259,000	288,000	311,000	52,000
Purchasing & Stores Svcs	13,000	36,000	21,000	8,000
Reprographics	3,000	0	0	(3,000)
Auto Service	52,000	44,000	49,000	(3,000)
Information Technology Svcs.	4,245,000	4,230,000	4,437,000	192,000
Building Utilities	1,633,000	1,878,000	1,737,000	104,000
Office Rent Expense	1,767,000	1,547,000	1,643,000	(124,000)
Customer Direct S&S	869,000	1,103,000	1,357,000	488,000
Telephone Utilities	839,000	839,000	811,000	(28,000)
Memberships	2,000	2,000	2,000	0
Postage	336,000	336,000	336,000	0
Stationery and Forms	240,000	240,000	230,000	(10,000)
Other Office Expense	450,000	1,349,000	608,000	158,000
Other County Departments	2,142,000	2,142,000	2,264,000	122,000
Outside County Services	299,000	309,000	386,000	87,000
Rents and Leases	526,000	458,000	384,000	(142,000)
Special Departmental Expense	165,000	124,000	336,000	171,000
Auto Mileage	640,000	491,000	575,000	(65,000)
Travel Expense	240,000	240,000	240,000	0
Prior Year	27,000	12,000	21,000	(6,000)
AB818 S&S	3,290,000	2,541,000	2,264,000	(1,026,000)
Total Services & Supplies	18,564,000	19,004,000	18,564,000	0
Other Charges				
Judgments & Damages	74,000	75,000	74,000	0
Capital Lease Payments	1,937,000	1,935,000	878,000	(1,059,000)
LAC-CAL Lease Payments	133,000	133,000	0	(133,000)
Other	0	0	0	0
Total Other Charges	2,144,000	2,143,000	952,000	(1,192,000)
Fixed Assets				
Equipment	0	1,300,000	0	0
Land	0	0	0	0
AB818 Fixed Asset	0	0	0	0
Total Fixed Assets	0	1,300,000	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	27,000	27,000	0	(27,000)
Total Other Financing Uses	27,000	27,000	0	(27,000)

Assessor (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***95,482,000***	***94,754,000***	***97,272,000***	***1,790,000***
Less: Intrafund Transfers	21,000	30,000	19,000	(2,000)
TOTAL NET REQUIREMENTS	95,461,000	94,724,000	97,253,000	1,792,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	18,970,000	15,781,000	18,910,000	(60,000)
Other	26,861,000	26,800,000	26,861,000	0
Charges For Services	609,000	3,721,000	639,000	30,000
Miscellaneous	1,072,000	500,000	1,102,000	30,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	47,512,000	46,802,000	47,512,000	0
NET COUNTY COST	***47,949,000***	***47,922,000***	***49,741,000***	***1,792,000***

1998-99 DEPARTMENT PROGRAMS

Department: Assessor

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. APPRAISALS	**$61,281,730**	**$11,811**	**$30,046,979**	**$31,222,940**	**$0**	**$31,222,940**	**920.0**

Mandated program with non-discretionary service level. Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction as well as to appraise business personal properties. This includes well over 2.2 million parcels in Los Angeles County and nearly 300 thousand business properties which together have a revenue producing assessment value of $489.2 billion. This subdepartment performs work that is critical for meeting contractual obligations under the State-County Property Tax Administration Program which provides $13.45 million in funding; it also provides public services in all the Assessor's regional and area offices.

2. ROLL SERVICES	**$30,154,010**	**$5,854**	**$14,785,705**	**$15,362,451**	**$0**	**$15,362,451**	**517.0**

Mandated program with non-discretionary service levels. Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; for providing advice on legal and ownership matters to the Assessor's staff and for representing the department in assessment appeals cases involving ownership issues; for processing property tax exemptions and for creating and maintaining over 3,000 map books containing over 2 million parcels in the Los Angeles County; for serving as the nucleus of the Assessor's public information efforts, handling over 300,000 telephone calls a year and assisting more than 70,000 taxpayers. Also included in this program are systems staff and costs which provide technical support in the form of computer operations and interface with other departments.

3. ADMINISTRATION	**$4,863,550**	**$1,027**	**$2,239,066**	**$2,623,457**	**$0**	**$2,623,457**	**59.0**

Mandated program with non-discretionary service level (as are all activities and services in the Assessor's Office). Article XIII of the California Constitution and the California Revenue and Taxation Code.

Provides administrative support to the Department. Includes the Executive Office, departmental budgeting, Research and Development, accounting, personnel/payroll and procurement. Also includes allocable rents, utilities and miscellaneous services and supplies.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. SUPPORT SERVICES	**972,710**	**$308**	**$440,250**	**$532,152**	**$0**	**$532,152**	**26.0**

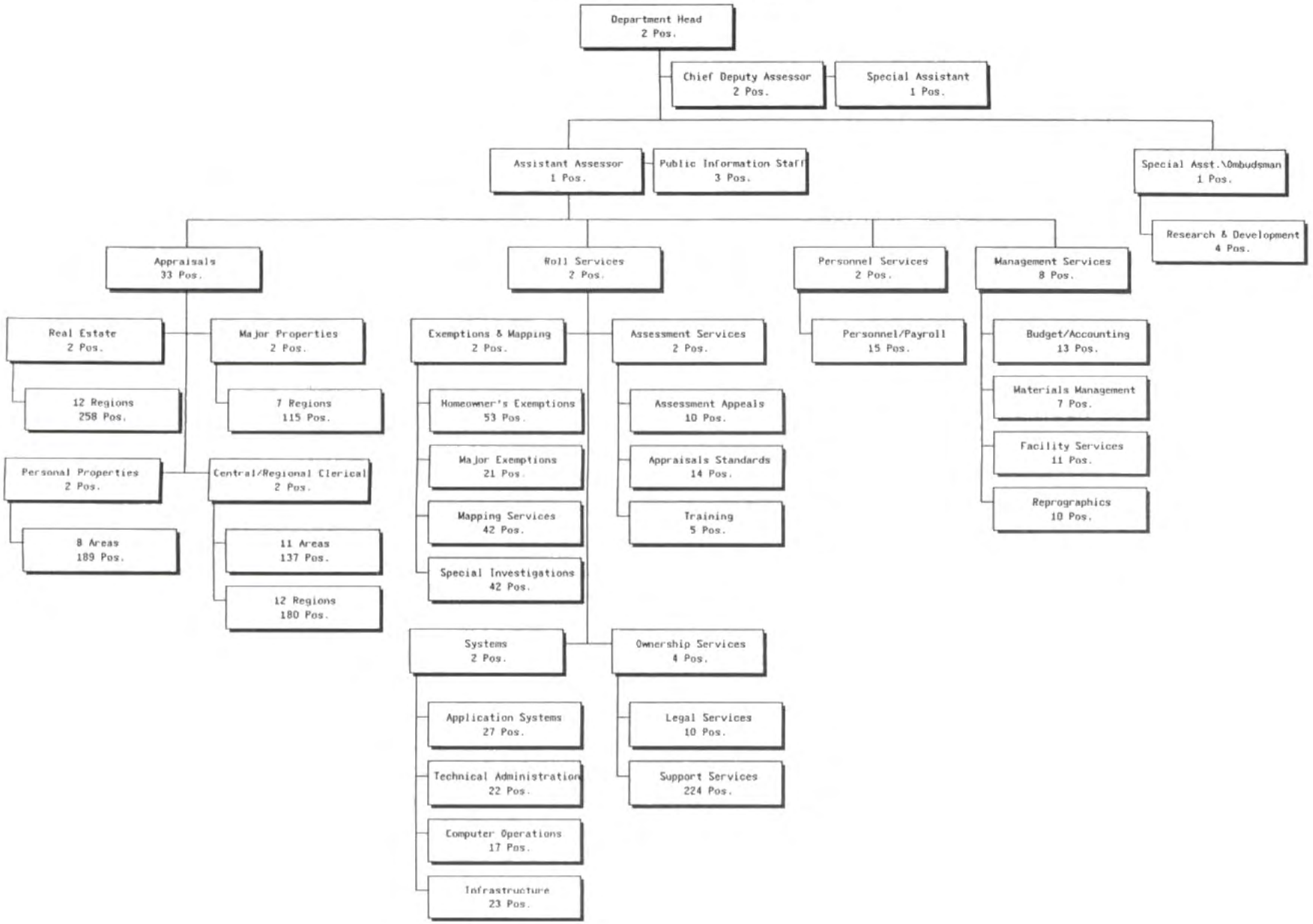
Mandated program with non-discretionary service levels, Article XIII of the State Constitution and the California Revenue and Taxation Code.

These are support services that cannot, for practical reasons, be directly attributed to other programs. These include: training, facilities services and reproduction. Also includes allocable rent, utilities and miscellaneous services and supplies.

Total	**$97,272,000**	**$19,000**	**$47,512,000**	**$49,741,000**	**$0**	**$49,741,000**	**1,522.0**

FILE NAME: PROGRAMS.WK3

Los Angeles County, Office of the Assessor
Kenneth P. Hahn, Assessor
Total Positions = 1522



AUDITOR-CONTROLLER
ALAN SASAKI, AUDITOR-CONTROLLER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 19,304,582	$ 19,403,000	$ 21,212,000	$ 23,938,000	$ 22,980,000	$ 1,768,000
SERVICES & SUPPLIES	13,595,686	13,532,000	13,202,000	14,388,000	14,004,000	802,000
OTHER CHARGES	705,473	647,000	642,000	297,000	297,000	-345,000
FIXED ASSETS-EQUIP				123,000	123,000	123,000
OTHER FINANCING USES		54,000	54,000	55,000	55,000	1,000
GROSS TOTAL	$ 33,605,741	$ 33,636,000	$ 35,110,000	$ 38,801,000	$ 37,459,000	$ 2,349,000
LESS INTRAFD TRANSFER	15,119,722	14,891,000	16,345,000	17,258,000	17,258,000	913,000
NET TOTAL	$ 18,486,019	$ 18,745,000	$ 18,765,000	$ 21,543,000	$ 20,201,000	$ 1,436,000
REVENUE	12,114,626	11,177,000	10,199,000	11,058,000	11,058,000	859,000
NET COUNTY COST	$ 6,371,393	$ 7,568,000	$ 8,566,000	$ 10,485,000	$ 9,143,000	$ 577,000
BUDGETED POSITIONS	365.0	365.0	365.0	390.0	377.0	12.0
REVENUE DETAIL						
ASSESS/TAX COLL FEES	$ 5,346,760	$	$ 4,677,000	$	$	$ -4,677,000
AUDITING-ACCTG FEES	2,445,718		2,041,000			-2,041,000
CIVIL PROCESS SERVICE	23,467		23,000			-23,000
COURT FEES & COSTS	80					
CHRGS FOR SVCS-OTHER	3,202,581	10,876,000	2,998,000	10,641,000	10,641,000	7,643,000
MISCELLANEOUS	902,391	254,000	413,000	379,000	379,000	-34,000
OPERATING TRANSFER IN	193,629	47,000	47,000	38,000	38,000	-9,000
TOTAL	$ 12,114,626	$ 11,177,000	$ 10,199,000	$ 11,058,000	$ 11,058,000	$ 859,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

To provide professional financial leadership for the County of Los Angeles through monitoring financial performance, reporting financial results, promoting economy and efficiency, and fulfilling the legal duties of the Auditor-Controller.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $577,000 which includes negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges and the elimination of the Early Separation Program. The Proposed Budget also reflects an increase of 12.0 positions for audit management, systems enhancements, and property tax processing.

Multi-Year Planning

The Auditor-Controller will fulfill its Vision 2000 strategic plan, in part, by moving forward with modifications to current work processes that will achieve efficiency through new technology and automation; by continuing to realign its organizational structure to improve accountability and service; and by assisting in the improvement of countywide internal controls and management practices. The Department's strategies also call for enhanced training and an expansion of the management audit function which necessitates the addition of audit staff. The Department continues to strive to operate an effective infrastructure of financial systems that maximizes the efficiency of countywide financial operations.

Critical Needs

The Department's critical needs consist of: 1) additional audit staff to proceed with audits as directed by the Audit Committee and to expand the management audit function; and 2) restoration of systems analyst staff to implement system modifications requested.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-97 Estimated	1998-99 Projected
Workload/Output				
Number of staff hours - payroll issuances	46,750	39,000	41,000	48,000
Number of staff hours - vendor/trust issuances	43,361	39,254	33,000	34,000
Number of staff hours - welfare issuances	46,076	44,447	40,000	40,000
Number of staff hours - property tax transactions	98,129	96,772	100,000	106,000
Number of payroll warrants issued	2,064,000	2,008,000	2,000,000	2,000,000
Number of vendor/trust warrants issued	2,188,933	2,301,097	2,475,000	2,550,000
Number of welfare warrants/notices issued	12,071,950	13,229,890	11,100,000	11,200,000
Number of property tax transactions	16,595,780	16,754,570	17,270,000	17,270,000
Number of performance audit reports[1]	11	11	14	20
Planned performance audit staff hours[1]	44,500	32,500	32,500	32,500
Planned contract performance audit hours	n/a	n/a	4,800	9,600
Number of contract performance audit reports	n/a	n/a	3	6
Actual contract performance audit hours	n/a	n/a	4,800	9,600
Actual performance audit staff hours[1]	13,486	25,667	21,800	32,500
Actual cost of performance audits[1]	$869,936	$1,560,172	$1,160,000	$1,725,000
Actual cost of contract performance audits	n/a	n/a	$577,000	$1,100,000
Number of working days after the end of the month County Accounting and Purchasing System reports available	2.5	2.0	2.5	2.5
Efficiency				
Staff hours per 1,000 payroll warrants issued	22.65	19.42	20.50	24.00
Staff hours per 1,000 vendor/trust warrants issued	19.81	17.06	13.33	13.33
Staff hours per 1,000 welfare warrants/notices issued	3.82	3.36	3.60	3.57
Staff hours per 1,000 property tax transactions	5.91	5.78	5.79	6.14
Labor cost per 1,000 payroll warrants issued	$639	$594	$634	$742
Labor cost per 1,000 vendor/trust warrants issued	$392	$334	$265	$261
Labor cost per 1,000 welfare warrants/notices issued	$75	$68	$79	$83
Labor cost per 1,000 property tax transactions	$137	$130	$156	$174
Dollar savings identified per performance audit (full-time equivalent position)[1]	$420,724	$945,278	$566,700	$437,000

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-97 Estimated	1998-99 Projected
Effectiveness/Outcome				
Percentage change in staff hours per 1,000 payroll issuances	-10.51%	-14.26%	5.56%	17.07%
Percentage change in staff hours per 1,000 vendor/trust issuances	-11.33%	-13.88%	-21.86%	0.00%
Percentage change in staff hours per 1,000 welfare issuances	2.14%	-12.30%	7.46%	-0.83%
Percentage change in staff hours per 1,000 property tax transactions	5.72%	-2.20%	0.17%	6.04%
Percentage change in labor cost per 1,000 payroll issuances	-13.53%	-7.04%	6.73%	17.03%
Percentage change in labor cost per 1,000 vendor/trust issuances	-12.50%	-14.80%	-20.66%	-1.51%
Percentage change in labor cost per 1,000 welfare issuances	7.14%	-9.33%	16.18%	5.06%
Percentage change in labor cost per 1,000 property tax transactions	-4.20%	-5.11%	20.00%	11.54%
Dollar savings identified from performance audits(1)	$3,197,500	$13,612,000	$6,970,000	$8,000,000
Dollar savings identified from contract performance audits	n/a	n/a	$1,000,000	$3,000,000
Savings identified per performance audit as compared to the cost per performance audit(1)	$4	$8.73	$6	$4.64
Percent of actual performance audit hours to planned performance audit hours(1)	30.31%	78.98%	67.08%	100.00%
Receive unqualified opinion on audited financial statements	yes	yes	yes	yes
Percent of time sufficient cash available to meet County cash requirements	100%	100%	100%	100%

Objectives for 1998-99

-- Control and account for budgeted appropriations and expenditures and provide timely information on appropriations/expenditures and the County's financial position.
-- Reduce the cost of disbursing funds.
-- Identify savings that exceed the cost of performance audits.

Explanatory Notes

(1) The performance measures relate only to the in-house performance audit function and the assigned staff for that portion of the total Audit function (approximately 25 percent).

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 266,000	$ --	$ 266,000	3.0

Audit Services: Reflects the restoration of a Division Chief and 2.0 Chief Accountant-Auditor positions to enhance management control of audits, especially management audits and special investigations. The Audit Division currently reports to an Assistant Auditor-Controller. Given the 31 percent increase in audit staff since the deletion of these three positions and the increasing need for audits, the existing reporting relationship is no longer feasible.

2.	$ 326,000	$ --	$ 326,000	5.0

Systems Enhancement: Reflects the addition of 5.0 positions to effectuate the design and maintenance of the Auditor-Controller Local Area Network, and to coordinate the development of the community redevelopment agency accounting system for property tax revenues.

3.	$ 211,000	$ --	$ 211,000	4.0

Property Tax Service: Reflects the addition of 4.0 positions needed to supervise and perform additional duties due to the expanded quantity and complexity of work in processing property tax apportionment, distribution, and refunds.

4.	$ 32,000	$ 197,000	$ (-165,000)	--

Disbursements Service Improvement: Reflects the addition of 1.0 position to provide technical administration of the Countywide Timekeeping and Personnel/Payroll System (CWTAPPS). The cost is more than offset by the deletion of 1.0 position due to technological improvements in the automation of payroll file reconciliation and reimbursement from County departments.

5.	$ 14,000	$ (-78,000)	$ 92,000	--

Welfare Financial Services: Reflects the addition of 1.0 position to provide the technical expertise needed to perform bank reconciliations and identify problems resulting from program and bank changes, as well as a reduction in reimbursement from the Department of Public Social Services due to reduced service requirements related to welfare processing as a result of the on-line payment processing program. The cost is partially offset by the deletion of 1.0 position due to a workload reduction in processing forgery investigations.

Other Changes				
1.	$ 1,362,000	$ 300,000	$ 1,062,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-140,000)	$ --	$ (-140,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ (-303,000)	$ --	$ (-303,000)	--
	Salary Savings: Reflects adjustments in salary savings due to delayed hiring, and placement of employees on lower level positions in the career path towards their budgeted items.			
4.	$ 391,000	$ --	$ 391,000	--
	Automation: Reflects an increase in expenditures for the purchase of computer equipment and data communication rewiring to move forward with the Department's Vision 2000 strategies to achieve additional efficiency through automation.			
5.	$ 319,000	$ 85,000	$ 234,000	--
	Postal Rate Increase: Reflects a projected increase in postage and an increase in the volume of mailings countywide, partially offset by charges to County departments.			
6.	$ 93,000	$ --	$ 93,000	--
	Services and Supplies: Reflects an increase in services and supplies for training in conjunction with technological enhancements, transportation cost, and charges from other County departments, partially offset by a decrease in contract fees.			
7.	$ (-345,000)	$ --	$ (-345,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	$ 123,000	$ --	$ 123,000	--
	Fixed Assets: Reflects an increase to replace obsolete equipment to ensure issuance of Court Trustee warrants and countywide vendor payments.			
9.	$ --	$ (-16,000)	$ 16,000	--
	Revenue/Intrafund Transfer: Reflects an overall decrease in reimbursement due to reduced service levels to the courts, Public Works, and the Metropolitan Transportation Authority, as well as a decrease in debt service revenue, offset by minor increases in various charges and a slight increase in the Department's billing rates.			
10.	$ --	$ 529,000	$ (-529,000)	--
	Charges to Other County Departments: Reflects an adjustment in charges billed to County departments for processing CWTAPPS transactions based on prior year experience.			
11.	$ --	$ 755,000	$ (-755,000)	--
	Tax Revenue: Reflects an increase for property tax related services based on experience.			
Total	***$ 2,349,000***	***$ 1,772,000***	***$ 577,000***	***12.0***

AUDITOR-CONTROLLER

ALAN SASAKI, AUDITOR-CONTROLLER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	16,333,000	14,833,000	17,592,000	1,259,000
Employee Benefits	4,879,000	4,570,000	5,388,000	509,000
Total Salaries and Employee Benefits	21,212,000	19,403,000	22,980,000	1,768,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	325,000	449,000	401,000	76,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	51,000	51,000	54,000	3,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	87,000	88,000	115,000	28,000
Maintenance-Bldgs & Improv	459,000	498,000	517,000	58,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	11,000	11,000	11,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	985,000	1,604,000	1,695,000	710,000
Professional & Spec Svcs-Contracts	2,972,000	2,066,000	2,870,000	(102,000)
Professional & Spec Svcs-Other	7,356,000	7,747,000	7,354,000	(2,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	66,000	53,000	70,000	4,000
Rents & Leases-Bldg & Improv	12,000	12,000	12,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	101,000	105,000	88,000	(13,000)
Training	19,000	79,000	50,000	31,000
Transportation & Travel	47,000	58,000	56,000	9,000
Travel	0	0	0	0
Utilities	711,000	711,000	711,000	0
Total Services & Supplies	13,202,000	13,532,000	14,004,000	802,000
Other Charges				
Judgments & Damages	3,000	12,000	3,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	636,000	632,000	291,000	(345,000)
LAC-CAL Lease Payments	0	0	0	0
Other	3,000	3,000	3,000	0
Total Other Charges	642,000	647,000	297,000	(345,000)
Fixed Assets				
Equipment	0	0	123,000	123,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	123,000	123,000
Other Financing Uses				
Operating Transfers Out	54,000	54,000	55,000	1,000
Other	0	0	0	0
Total Other Financing Uses	54,000	54,000	55,000	1,000

Auditor-Controller (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***35,110,000***	***33,636,000***	***37,459,000***	***2,349,000***
Less: Intrafund Transfers	16,345,000	14,891,000	17,258,000	913,000
TOTAL NET REQUIREMENTS	18,765,000	18,745,000	20,201,000	1,436,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	9,739,000	10,876,000	10,641,000	902,000
Miscellaneous	413,000	254,000	379,000	(34,000)
Other Financing Sources	47,000	47,000	38,000	(9,000)
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	10,199,000	11,177,000	11,058,000	859,000
NET COUNTY COST	***8,566,000***	***7,568,000***	***9,143,000***	***577,000***

DEPARTMENT OF AUDITOR-CONTROLLER
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Program	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable Fixed Costs	(f=d-e) Net Cnty Cost Savings	Budgeted Positions
1. ACCOUNTING AND REPORTING	$5,188,000	$763,000	$1,657,000	$2,768,000	$1,543,000	$1,225,000	55.0

- Mandatory program; Government Code, Revenue and Taxation Code, State Controller.
- Maintains control over County accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide cost allocation plan; allocates interest among Treasury pool participants; serves as controller for JPAs and non-profit corporations.

2. TAX	$5,630,000	$351,000	$5,735,000	($456,000)	$1,119,000	($1,575,000)	67.0

- Mandatory program; Government Code, Revenue & Taxation Code, County Code.
- Determines property tax allocations; distributes and accounts for property taxes collected; issues overpayment refunds to taxpayers.

3. DISBURSEMENTS	$9,110,000	$6,017,000	$1,463,000	$1,630,000	$1,000,000	$630,000	59.0

- Mandatory program; Government Code, Revenue & Taxation Code, County Code.
  Pays general claims against the County to providers of services and claimants of trust funds; prepares, distributes, and accounts for the County employee payroll and related employee benefits.

4. WELFARE FINANCIAL SERVICES	$2,616,000	$2,486,000	$73,000	$57,000	$383,000	($326,000)	50.0

- Mandatory program; Government Code, Welfare & Institutions Code.
- Issues and accounts for all welfare and foster care payments; investigates alleged forgeries of County warrants and claims filed with the Board of Supervisors; defends the County in Small Claims Court.

DEPARTMENT OF AUDITOR-CONTROLLER
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Program	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable Fixed Costs	(f=d-e) Net Cnty Cost Savings	Budgeted Positions
5. AUDITING	$8,408,000	$5,912,000	$861,000	$1,635,000	$582,000	$1,053,000	77.0

- Mandatory program; Government Code, County Code, Board orders.
- Performs financial, compliance, management and performance audits; oversees contracts for audit services for all departments; investigates and reports on allegations of fraud reported through the Fraud Hotline or based on referrals to the Special Investigations Unit.

6. INSPECTOR GENERAL	$142,000	$142,000	$0	$0	$13,000	($13,000)	1.0

- Mandatory support program; Board order.
- Investigates and reports on the death of children from abuse or neglect.

7. SYSTEMS	$4,716,000	$1,587,000	$1,245,000	$1,884,000	$573,000	$1,311,000	53.0

- Mandatory support program; various codes and Board directives.
- Develops, installs and maintains automated systems which support operations of the department and which provide business services for all other departments, including CAPS (County Accounting and Purchasing System), STR (Secured Tax Roll System), CWPAY (Countywide Payroll System), and CWTAPPS (Countywide Timekeeping and Personnel/Payroll System); welfare/foster care systems, trust disbursement systems, and property tax systems; installs and maintains the departmental network of computers; implements legislative and Board-ordered changes to these systems.

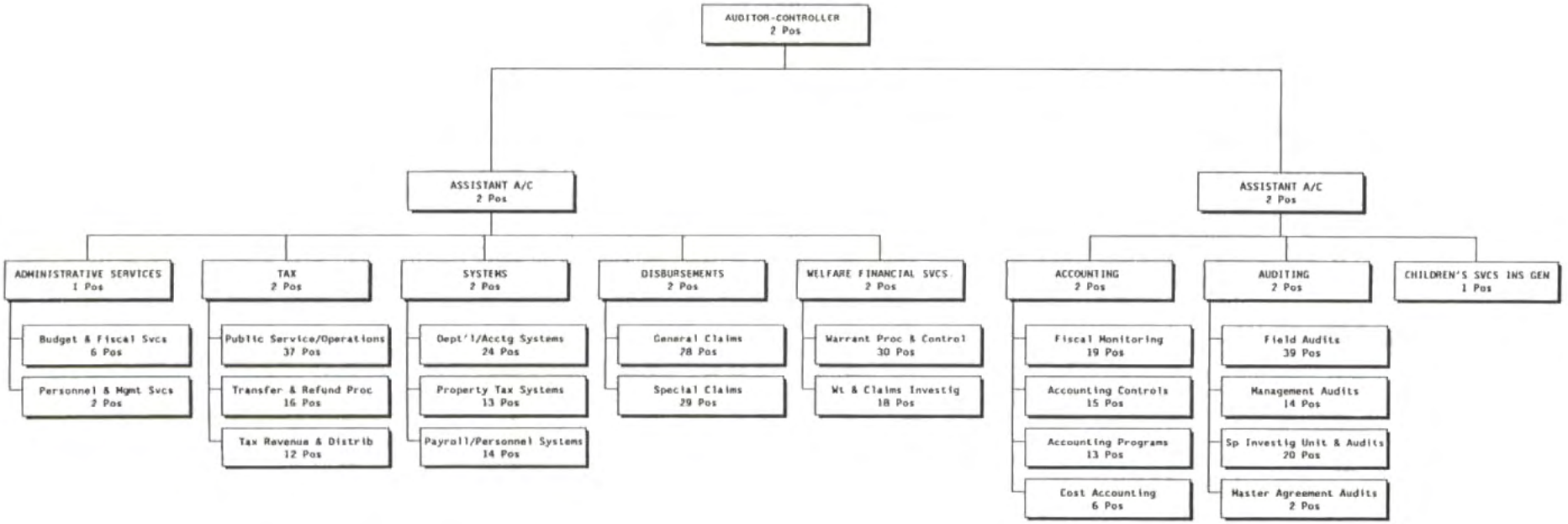
DEPARTMENT OF AUDITOR-CONTROLLER
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Program	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable Fixed Costs	(f=d-e) Net Cnty Cost Savings	Budgeted Positions
8. ADMINISTRATION	$1,649,000	$0	$24,000	$1,625,000	$715,000	$910,000	15.0

- Non-mandatory, discretionary program.
- Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.

DEPARTMENTAL TOTAL	$37,459,000	$17,258,000	$11,058,000	$9,143,000	$5,928,000	$3,215,000	377.0

OFFICE OF COUNTY AUDITOR-CONTROLLER
1998-99 BUDGET REQUEST



BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 6,511,914	$ 7,033,000	$ 7,033,000	$ 7,750,000	$ 7,750,000	$ 717,000
SERVICES & SUPPLIES	6,740,864	7,437,000	7,187,000	8,170,000	8,170,000	983,000
OTHER CHARGES	388,602	1,004,000	1,254,000	2,807,000	2,807,000	1,553,000
FIXED ASSETS-EQUIP	58,603	259,000	259,000	1,561,000	793,000	534,000
OTHER FINANCING USES	222,659	1,473,000	223,000	2,734,000	223,000	
GROSS TOTAL	$ 13,922,642	$ 17,206,000	$ 15,956,000	$ 23,022,000	$ 19,743,000	$ 3,787,000
LESS INTRAFD TRANSFER	69,385					
NET TOTAL	$ 13,853,257	$ 17,206,000	$ 15,956,000	$ 23,022,000	$ 19,743,000	$ 3,787,000
REVENUE	17,915,053	13,471,000	12,221,000	14,690,000	14,690,000	2,469,000
NET COUNTY COST	$ -4,061,796	$ 3,735,000	$ 3,735,000	$ 8,332,000	$ 5,053,000	$ 1,318,000
BUDGETED POSITIONS	132.0	139.0	139.0	154.0	154.0	15.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 207,850	$ 120,000	$ 120,000	$ 200,000	$ 200,000	$ 80,000
CONSTRUCTION PERMITS	9,950					
RENTS AND CONCESSIONS	1,600,444	1,725,000	1,425,000	1,931,000	1,931,000	506,000
STATE-OTHER	274,000	274,000	274,000			-274,000
PLANNING & ENG SVCS	4,647					
CHRGS FOR SVCS-OTHER	6,527,055	6,139,000	6,139,000	6,404,000	6,404,000	265,000
OTHER SALES	3					
MISCELLANEOUS	746,423	761,000	761,000	761,000	761,000	
OPERATING TRANSFER IN	8,544,681	4,452,000	3,502,000	5,394,000	5,394,000	1,892,000
TOTAL	$ 17,915,053	$ 13,471,000	$ 12,221,000	$ 14,690,000	$ 14,690,000	$ 2,469,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: RECREATION FACILITIES

Mission Statement

To manage Marina del Rey and County-owned and operated beaches to enhance public access and enjoyment while maximizing County revenue through proactive asset management. This includes Marina lease administration and leasehold redevelopment; beach concession, parking and use permit administration; beach and Marina maintenance (refuse removal, restroom cleaning, grounds maintenance, and facility repairs); Marina leasehold and beach facilities maintenance inspections; planning and implementation of Marina del Rey and beach capital improvement and infrastructure programs; marketing and management of promotional campaigns; and children's programs including the Day in the Marina and the Water Awareness, Training, Education, and Recreation (W.A.T.E.R.) programs.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a revenue increase of $2,469,000 from regional economic improvements (i.e., increased Marina rents, parking lot receipts, and beach concession income), new development, and new lease agreements. This additional revenue primarily funds: additional resources for implementation of the Marina Asset Management Strategy which will substantially increase future revenue; restoration and improvement of beach maintenance services; replacement of some maintenance vehicles and off-highway equipment; negotiated increases in salaries and employee benefits; and increased vehicle maintenance charges as a result of an aging fleet.

Multi-Year Planning

In accordance with the Vision 2000 Strategic Plan, the Department in its role as property manager is continuing to foster and implement successful public/private sector partnerships that maximize both County revenues and public use of Marina del Rey and beach facilities. This Vision's achievement will be evidenced by:

- Managing implementation of an Asset Management Strategy that yields second generation development of Marina del Rey which accelerates both public use and County revenues.
- Promoting Marina del Rey and beach properties through public/private partnerships that generate increased patronage.
- Constructing beach capital improvement projects using Proposition A dollars.
- Developing new revenues that finance beach and Marina del Rey operating and infrastructure costs.
- Seeking and implementing new technology that assists the Department in achieving its strategic plan.
- Expanding scope and attendance of inner-city youth programs without increasing County costs or fees.

Critical Needs

The Department's critical unmet needs consist of: 1) dredging 500,000 cubic yards of sediment from the Marina's north and south entrances to design depth and funding for the transportation and disposal of an estimated 250,000 cubic yards of contaminated sediments; 2) replacement of a substantial portion of the Department's beach maintenance vehicles and off-highway equipment that have far exceeded their useful lives and are, therefore, increasingly costly to repair; and 3) improvements to bring the Department's administrative building into compliance with Americans with Disabilities Act requirements.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
ASSET MANAGEMENT				
Input				
Leases scheduled for rental adjustment	4	4	6	5
Workload/Output				
Lease rental adjustments completed	4	5	12	15
Efficiency				
Scheduled rental adjustments completed	100%	125%	200%	300%
Effectiveness/Outcome				
Year-end lease rental adjustment backlog	17	16	10	0

Objective for 1998-99

-- Decrease time and backlog for Marina del Rey leasehold rental adjustment renegotiations.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
REVENUE GENERATION (Marketing)				
Input				
Marketing personnel costs	$186,000	$200,000	$200,000	$210,000
Workload/Output				
Marketing revenue	$631,000	$692,000	$700,000	$751,000
Efficiency				
Marketing revenue per dollar of labor	3.39	3.46	3.50	3.58
Effectiveness/Outcome				
Change in marketing revenue per dollar of labor	18%	2%	1%	2%

Objective for 1998-99

-- Increase marketing revenue by 7 percent as budgeted.

LONG-TERM PLAN FOR CAPITAL FACILITIES/REVENUE GENERATION				
Input				
Construction contracts and lease awards scheduled	n/a	5	4	14
Workload/Output				
Construction contracts and leases awarded	n/a	5	4	14
Efficiency				
Scheduled construction contracts and leases awarded	n/a	100%	100%	100%
Effectiveness/Outcome				
Decrease in beach facility maintenance costs and increase in revenue from new Marina developments	n/a	n/a	n/a	n/a

Objectives for 1998-99

-- Continue implementation of 4-Year Capital Projects Strategic Plans for Third and Fourth District beaches.
-- Continue process to develop Marina visitor-serving, entertainment and retail project at eastern main entrance pursuant to the Marina del Rey Asset Management Strategy.
-- Pursue leases to construct new 288-room hotel and 1,402 apartment units on Marina's westside.

Explanatory Notes

The beach capital project strategic plans spread construction of capital projects across four years and Marina infrastructure construction is ongoing. Marina development projects also require multi-year efforts: issuing requests for proposals or negotiating and awarding lease extensions; obtaining development permits; and constructing the projects.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
COST-EFFECTIVE MIX OF PUBLIC-PRIVATE PARTNERSHIPS				
Input				
Youth program expenditures	$189,000	$221,000	$250,000	$310,000
Workload/Output				
Youth participation days	8,586	9,598	11,520	13,825
Efficiency				
Youth program costs per youth day	$22	$23	$22	$22
Effectiveness/Outcome				
Youth participation days increase	10%	12%	20%	20%

Objective for 1998-99

-- Increase youth programs participation days by 20 percent.

Explanatory Notes

Youth program expenditures have been and are anticipated to be fully offset by marketing sponsorships, donations and program fees.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 272,000	$ 1,892,000	$ (-1,620,000)	2.0

Marina Asset Management Strategy: Reflects the addition of an Asset Management Division Chief and a Senior Real Property Agent in consideration of the increased functions and responsibilities associated with ongoing property management and second generation development of the Marina, including the implementation of the two catalytic projects identified in the Marina Asset Management Strategy approved by the Board of Supervisors in April 1997. Also includes funding for a traffic study to assess Marina traffic by the Department of Public Works. These additional costs will be offset in 1998-99 by increased revenue primarily due to new lease agreements and regional economic improvements, and in future years by increased Marina revenue.

2.	$ 531,000	$ --	$ 531,000	12.0

Beach Facility and Property Maintenance: Reflects the addition of 2.0 Beach Maintenance Supervisors to provide seven days per week supervisory coverage; 7.0 Grounds Maintenance Workers to assist in the supervision of general relief workers, court referrals, and Sheriff's trustees; and, the addition of 3.0 full-time-equivalent Grounds Maintenance Workers for the increased workload associated with new beach facilities. Also includes funding for expansion of the leasehold maintenance inspection program to enhance the continued annual increase of leasehold and beach revenue.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ --	$ 312,000	$ (-312,000)	--
	Beach Operations, Use, and Concessions: Reflects increases in beach use permits and concession revenue based on experience and higher minimum rent requirements for concessions, partially offset by the expiration of financing from the State Department of Parks and Recreation.			
4.	$ 239,000	$ 265,000	$ (-26,000)	--
	Beach and Marina Parking: Reflects increased parking revenue based on experience, partially offset by a corresponding increase in payments to the parking contractor.			
5.	$ 534,000	$ --	$ 534,000	--
	Vehicle and Off-Highway Equipment Replacement: Reflects funding, in lieu of additional LAC-CAL financing, for replacement of some of the Department's maintenance vehicles and off-highway equipment, most of which have exceeded their useful lives and have become cost-prohibitive to repair. The costs will largely be offset in future years by reduced maintenance and equipment rental expenses.			
6.	$ 67,000	$ --	$ 67,000	--
	Marina Seawall Restoration Project: Reflects a scheduled increase in loan payments to the State Department of Boating and Waterways.			
7.	$ 70,000	$ --	$ 70,000	1.0
	Administrative Services: Reflects the addition of a Personnel Officer to manage staffing for safety, affirmative action, diversity, anti-discrimination, and other employee relations and training programs.			
Other Changes				
1.	$ 280,000	$ --	$ 280,000	--
	Fleet Vehicle Maintenance: Reflects an increase in Internal Services Department charges for fleet vehicle maintenance.			
2.	$ 74,000	$ --	$ 74,000	--
	Insurance, Judgments, and Damages: Reflects increased liabilities costs.			
3.	$ 1,413,000	$ --	$ 1,413,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
4.	$ 402,000	$ --	$ 402,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
5.	$ (-95,000)	$ --	$ (-95,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
Total	***$ 3,787,000***	***$ 2,469,000***	***$ 1,318,000***	***15.0***

BEACHES AND HARBORS

STAN WISNIEWSKI, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	5,329,000	5,445,000	6,095,000	766,000
Employee Benefits	1,704,000	1,588,000	1,655,000	(49,000)
Total Salaries and Employee Benefits	7,033,000	7,033,000	7,750,000	717,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	14,000	19,000	14,000	0
Communications	290,000	273,000	302,000	12,000
Food	0	0	0	0
Household Expense	107,000	105,000	93,000	(14,000)
Insurance	62,000	19,000	56,000	(6,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	120,000	82,000	111,000	(9,000)
Maintenance-Bldgs & Improv	1,874,000	1,732,000	1,934,000	60,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	2,000	2,000	2,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	71,000	115,000	108,000	37,000
Professional & Spec Svcs-Contracts	1,174,000	938,000	1,175,000	1,000
Professional & Spec Svcs-Other	2,076,000	2,449,000	2,555,000	479,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	43,000	55,000	48,000	5,000
Rents & Leases-Bldg & Improv	2,000	3,000	2,000	0
Small Tools & Instruments	10,000	14,000	10,000	0
Special Departmental Expense	416,000	361,000	441,000	25,000
Training	0	0	0	0
Transportation	333,000	595,000	640,000	307,000
Travel	5,000	8,000	5,000	0
Utilities	588,000	667,000	674,000	86,000
Total Services & Supplies	7,187,000	7,437,000	8,170,000	983,000
Other Charges				
Judgments & Damages	141,000	28,000	225,000	84,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	29,000	52,000	37,000	8,000
LAC-CAL Lease Payments	509,000	506,000	490,000	(19,000)
Other	575,000	418,000	2,055,000	1,480,000
Total Other Charges	1,254,000	1,004,000	2,807,000	1,553,000
Fixed Assets				
Equipment	259,000	259,000	793,000	534,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	259,000	259,000	793,000	534,000
Other Financing Uses				
Operating Transfers Out	223,000	1,473,000	223,000	0
Other	0	0	0	0
Total Other Financing Uses	223,000	1,473,000	223,000	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***15,956,000***	***17,206,000***	***19,743,000***	***3,787,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	15,956,000	17,206,000	19,743,000	3,787,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	120,000	120,000	200,000	80,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	1,425,000	1,725,000	1,931,000	506,000
Intergovernmental Revenues:				
Federal	0	0	0	0
State	274,000	274,000	0	(274,000)
Other	0	0	0	0
Charges For Services	6,139,000	6,139,000	6,404,000	265,000
Miscellaneous	761,000	761,000	761,000	0
Other Financing Sources	3,502,000	4,452,000	5,394,000	1,892,000
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	12,221,000	13,471,000	14,690,000	2,469,000
NET COUNTY COST	***3,735,000***	***3,735,000***	***5,053,000***	***1,318,000***

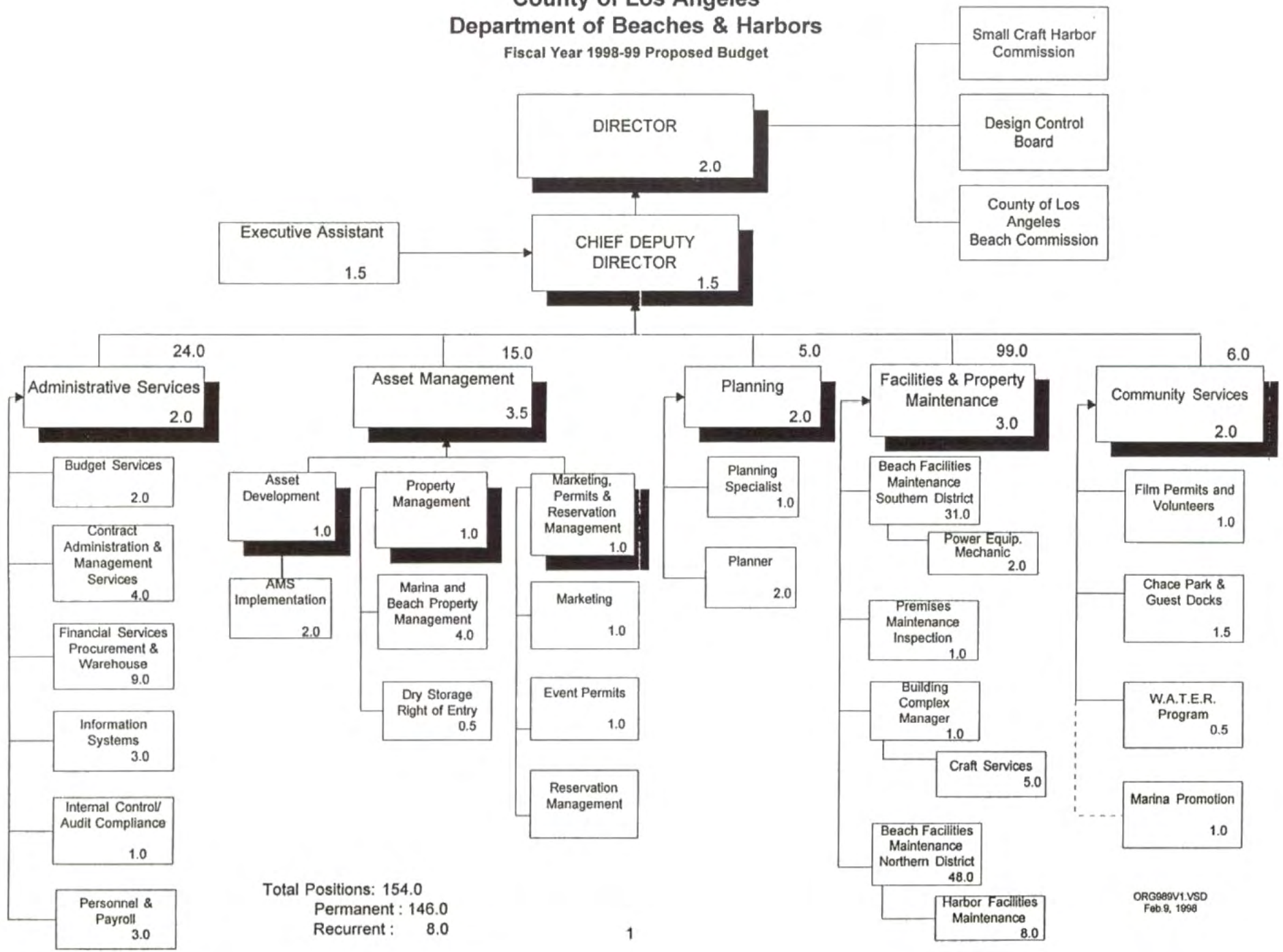
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

BEACHES AND HARBORS

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Marina Program	**$6,234,000**	**$0**	**$5,780,000**	**$454,000**	**$6,234,000**	**($5,780,000)**	**38.8**
Mandated program pursuant to 1992-93 Marina del Rey Certificates of Participation.							
Manage, develop, operate, maintain and promote County-owned Marina del Rey. Includes development, maintenance and operation of all public areas (e.g. parks, public launch ramp, guest docks, parking lots); repair or replacement of infrastructure; provision for inner-city children's programs; and, management of 51 ground leases (e.g. rental renegotiation or arbitration; leasehold maintenance inspections; and implementation of the Marina Asset Management Strategy to increase public use and County revenue).							
Revenue shown excludes $21 million of revenue budgeted in the Marina Debt Service Fund.							
2. Beach Program	**$9,460,000**	**$0**	**$8,910,000**	**$550,000**	**$494,000**	**$56,000**	**102.1**
Discretionary program.							
Manage, develop, operate, maintain and promote 31 miles of County-owned or operated beaches. Includes concession management; beach maintenance; infrastructure development; and inner-city children's programs for development of beach safety skills.							
3. Administration	**$4,049,000**	**$0**	**$0**	**$4,049,000**	**$2,570,000**	**$1,479,000**	**13.1**
Discretionary program.							
Provides administrative support to the Department. Includes Director and Chief Deputy and their secretarial support; payroll; personnel; and non-program accounting, budgeting, information systems and procurement.							
Total	**$19,743,000**	**$0**	**$14,690,000**	**$5,053,000**	**$9,298,000**	**($4,245,000)**	**154.0**

FILE NAME: prog99bh

County of Los Angeles
Department of Beaches & Harbors
Fiscal Year 1998-99 Proposed Budget



Total Positions: 154.0
Permanent : 146.0
Recurrent : 8.0

ORG989V1.VSD
Feb.9, 1998

BOARD OF SUPERVISORS
JOANNE STURGES, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 17,648,017	$ 18,021,000	$ 19,321,000	$ 20,573,000	$ 20,402,000	$ 1,081,000
SERVICES & SUPPLIES	23,660,856	32,566,000	31,310,000	22,890,000	18,733,000	-12,577,000
LESS EXPENDITURE DIST	3,843,977	3,966,000	3,966,000	4,226,000	4,226,000	260,000
TOT S & S	19,816,879	28,600,000	27,344,000	18,664,000	14,507,000	-12,837,000
OTHER CHARGES	991,574	1,106,000	1,106,000	1,306,000	473,000	-633,000
FIXED ASSETS-EQUIP	80,206	30,000		360,000		
OTHER FINANCING USES	72,000					
GROSS TOTAL	$ 38,608,676	$ 47,757,000	$ 47,771,000	$ 40,903,000	$ 35,382,000	$ -12,389,000
LESS INTRAFD TRANSFER	8,899,307	3,200,000	3,199,000	3,566,000	3,566,000	367,000
NET TOTAL	$ 29,709,369	$ 44,557,000	$ 44,572,000	$ 37,337,000	$ 31,816,000	$ -12,756,000
REVENUE	3,744,137	2,511,000	2,526,000	2,235,000	2,235,000	-291,000
NET COUNTY COST	$ 25,965,232	$ 42,046,000	$ 42,046,000	$ 35,102,000	$ 29,581,000	$ -12,465,000
BUDGETED POSITIONS	244.3	280.0	280.0	315.0	286.0	6.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 1,600	$	$	$	$	
RENTS AND CONCESSIONS	18,369					
STATE-OTHER	498					
STATE-TRIAL COURTS	192,773					
FEDERAL-OTHER	231,000	207,000	207,000			-207,000
ASSESS/TAX COLL FEES	1,392,824					
CIVIL PROCESS SERVICE	149,921					
CHRGS FOR SVCS-OTHER	871,261	2,280,000	2,295,000	2,211,000	2,211,000	-84,000
MISCELLANEOUS	872,499	24,000	24,000	24,000	24,000	
SALE OF FIXED ASSETS	13,392					
TOTAL	$ 3,744,137	$ 2,511,000	$ 2,526,000	$ 2,235,000	$ 2,235,000	$ -291,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: LEGISLATIVE & ADMINISTRATIVE

Mission Statement

The Board of Supervisors, as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office supports the Board of Supervisors by preparing the Board agendas, statements of proceedings, minutes and communications, and maintaining the official records of the Board in an efficient manner; provides staff support to the Assessment Appeals Boards and responsive service to taxpayers seeking relief before those boards; and provides cost-effective administrative support services to Board-appointed commissions, committees, and task forces, and to other departments and small budget units.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a decrease of $12,465,000 primarily attributable to the deletion of one-time, carryover funding which supports programs of community interest and benefits, a ministerial accounting adjustment in rent charges, and the elimination of the Early Separation Program, partially offset by negotiated increases for salaries and employee benefits. The Proposed Budget continues to reflect an ongoing amount of $5.0 million for new programs of community interest and support, while also reflecting a net increase of 6.0 positions, offset by revenue, to support the seasonal Summer Nights at the Ford Program and other arts programs.

Multi-Year Planning

The Board of Supervisors will continue efforts toward the implementation of its Vision 2000 strategic plan. This includes a technological infrastructure that is designed to reduce reliance on paper-bound processes and to create new modes of access to the information and services provided by the Executive Office. Consistent with the strategic plan, these efforts will ultimately create a "paperless agenda" process and create on-line, interactive services that are not now available to the public and to clients within County government. The Board of Supervisors will also continue efforts to reduce the backlog of assessment appeals in order to achieve the goal of providing taxpayers an appeal hearing within one year of filing their appeal, and to expand technical capabilities to interface with the Assessor.

Critical Needs

The Department's critical needs consist of funding to upgrade and replace the information system utilized by the Assessment Appeals operation. In addition, funding is required for Assessment Appeals legal services and space needs. The Department also requires funding for various information technology equipment and consulting services to meet their Vision 2000 strategic plan goal to create new modes of access to information.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of Board operations staff to process agendas, staff meetings, and communicate official actions	18	18	18	18
Number of Board support staff to respond to information requests/ referrals and process claims and summons/complaints	5	5	5	5
Number of Assessment Appeals staff to process applications	51	60	60	60
Number of Commission Services central support staff to prepare agendas, attend meetings, and prepare minutes	10	10	10	10
Number of Accounting staff to process invoices for client departments including the Board of Supervisors	5	4	4	4
Number of Special Services staff to process payroll documents for client departments including the Board of Supervisors	6	5	5	5

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Workload/Output				
Number of agenda items processed	3,250	3,800	3,900	3,950
Number of information requests/ referrals, claims, and summons	8,800	8,900	9,000	9,200
Number of assessment appeals resolved (parcels)	70,000	90,000	95,000	95,000
Number of Commission agendas and minutes prepared	450	460	470	470
Number of invoices processed	38,895	37,000	28,000	24,000
Number of employees on payroll	1,859	1,879	1,880	1,880
Efficiency				
Number of agenda items processed per staff person	181	211	217	219
Number of information requests/referrals, claims, and summons per staff person	1,760	1,780	1,800	1,840
Number of assessment appeal applications resolved (parcels) per staff person	1,373	1,500	1,583	1,583
Number of Commission agendas and minutes processed per staff person	45	46	47	47
Number of invoices processed per staff person	7,779	9,250	7,000	6,000
Number of employees on payroll processed by each payroll clerk	310	376	376	376
Effectiveness/Outcome				
Percentage of weekly Board agendas prepared by 8:00 a.m. Thursdays	100%	100%	100%	100%
Percentage of all public and staff research requests for documents completed within eight hours	95%	95%	95%	95%
Percentage of appeals resolved within two years, or sooner, of submittal	98%	98%	98%	98%
Percentage of Commission agendas developed, prepared, and distributed 72 hours before meeting, and percentage of minutes completed within one week of meeting	100%	100%	100%	100%
Percentage of all complete accounts payable processed within 30 calendar days of receipt	95%	95%	95%	95%
Percentage of all payroll documents processed within the Auditor-Controller's established deadlines	100%	100%	100%	100%

Performance Measures (cont'd)

Objectives for 1998-99

-- Continue to process 100 percent of all Board agendas within mandated time frames.
-- Respond to 100 percent of all requests/referrals, claims, and summons.
-- Process 98 percent of all 1997 assessment appeal applications by May 1999.
-- Continue to process all Commission agendas and minutes within required time frames.
-- While taking advantage of all discounts, ensure the timely processing 95 percent of all vendor invoices within 30 days.
-- Continue to process all payroll documents within established deadlines.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-12,802,000)	$ --	$ (-12,802,000)	--
	Community Programs: Reflects a reduction in one-time, carryover funding which supported various programs of community interest and benefit.			
2.	$ 278,000	$ 278,000	$ --	7.0
	Arts Commission: Reflects funding to convert 6.0 contract employees to County positions to support the seasonal Summer Nights at the Ford program, fully offset by operational revenues in the Ford Theater Development Fund. Also reflects the addition of 1.0 position to oversee arts production associated with a National Endowment of the Arts grant.			
3.	$ (-207,000)	$ (-207,000)	$ --	(-1.0)
	Drug Court Expansion Project: Reflects deletion of Federal Department of Justice grant funding for the one-year Drug Court Expansion Project and elimination of the Project Coordinator position.			
Other Changes				
1.	$ 1,196,000	$ --	$ 1,196,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-226,000)	$ --	$ (-226,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ (-117,000)	$ --	$ (-117,000)	--
	Salary Savings: Reflects an adjustment in salary savings based on experience.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
4.	$ 117,000	$ --	$ 117,000	--
	Services and Supplies: Reflects an increase in services and supplies, primarily in building maintenance, based on actual experience, partially offset by a decrease in professional and specialized services.			
5.	$ (-633,000)	$ --	$ (-633,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	$ 5,000	$ 5,000	$ --	--
	Client Services: Reflects an adjustment for accounting and payroll services provided to client County departments.			
Total	***$ (-12,389,000)***	***$ 76,000***	***$ (-12,465,000)***	***6.0***

BOARD OF SUPERVISORS

JOANNE STURGES, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	15,045,725	13,745,725	16,119,925	1,074,200
Employee Benefits	4,275,275	4,275,275	4,282,075	6,800
Total Salaries and Employee Benefits	19,321,000	18,021,000	20,402,000	1,081,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	902,000	902,000	921,000	19,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	69,000	40,000	40,000	(29,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	122,000	122,000	122,000	0
Maintenance-Bldgs & Improv	3,961,000	3,961,000	4,207,000	246,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	1,000	1,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	893,000	893,000	893,000	0
Professional & Spec Svcs-Contracts	1,175,000	1,175,000	1,202,000	27,000
Professional & Spec Svcs-Other	21,722,000	23,097,000	8,855,000	(12,867,000)
Publications & Legal Notice	484,000	484,000	484,000	0
Rents & Leases-Equipment	354,000	354,000	354,000	0
Rents & Leases-Bldg & Improv	565,000	420,000	565,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	34,000	34,000	34,000	0
Training	1,000	1,000	1,000	0
Transportation	208,000	263,000	235,000	27,000
Travel	22,000	22,000	22,000	0
Utilities	797,000	797,000	797,000	0
Total Services & Supplies	31,310,000	32,566,000	18,733,000	(12,577,000)
Other Charges				
Judgments & Damages	126,000	126,000	126,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	952,000	952,000	323,000	(629,000)
LAC-CAL Lease Payments	28,000	28,000	24,000	(4,000)
Other	0	0	0	0
Total Other Charges	1,106,000	1,106,000	473,000	(633,000)
Fixed Assets				
Equipment		30,000	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets		30,000	0	0
Other Financing Uses				
Operating Transfers Out	0		0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Board of Supervisors (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	3,966,000	3,966,000	4,226,000	260,000
Gross Total	***47,771,000***	***47,757,000***	***35,382,000***	***(12,389,000)***
Less: Intrafund Transfers	3,199,000	3,200,000	3,566,000	367,000
TOTAL NET REQUIREMENTS	44,572,000	44,557,000	31,816,000	(12,756,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	207,000	207,000	0	(207,000)
State	0	0	0	0
Other	0	0	0	0
Charges For Services	2,295,000	2,280,000	2,211,000	(84,000)
Miscellaneous	24,000	24,000	24,000	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	2,526,000	2,511,000	2,235,000	(291,000)
NET COUNTY COST	***42,046,000***	***42,046,000***	***29,581,000***	***(12,465,000)***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Board of Supervisors

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. **COUNTY GOVERNMENT ADMINISTRATION**	$20,876,000	$40,000	$534,000	$20,302,000	$3,315,562	$16,986,438	135.0

Mandated Program - Los Angeles County Charter

The County Government Administration Program consists of the five Board Offices and the Clerk of the Board. The Board of Supervisors provides for the public welfare by determining County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.

2. **ASSESSMENT APPEALS**	$6,304,000	$0	$1,448,000	$4,856,000	$822,765	$4,033,235	61.0

Mandated program under the authority of Article XIII of the Constitution of the State of California

The Assessment Appeals Boards hear and render decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. **COMMITTEES AND COMMISSIONS**	$3,989,000	$1,591,500	$158,000	$2,239,500	$387,057	$1,852,443	42.0

Mandated and discretionary program

The Committees and Commissions Program provides clerical and administrative support to numerous Board-appointed committees and commissions (e.g. Commission on Disabilities, Commission for Women, Judicial Procedures Commission, etc.), various joint powers authorities and non-profit corporations, as well as operational support for the CCJCC, Economy & Efficiency Commission, Employee Relations Commission and for the following three mandated commissions: the Business License Commission (County Code, Title 7), Civil Service Commission (Article 9 of the Los Angeles County Charter) and the City Selection Committee (State statute).

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable, Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
4. **CLIENT SERVICES**	$2,433,000	$1,934,500	$95,000	$403,500	$335,500	$68,000	21.0

Non-mandated, discretionary program

The Client Services Program, which is entirely cost offset, provides a myriad of cost-effective services such as accounting, payroll, personnel, procurement, office support and temporary clerical services to 28 County departments/budget units.

5. **SUPPORT SERVICES**	$1,527,000	$0	$0	$1,527,000	$234,440	$1,292,560	17.0

Non-mandated, discretionary program

This program primarily reflects the staff and related services required to develop and support the computer systems within each Board district and the Executive Office. Also included under this program is the comprehensive building management program for the Kenneth Hahn Hall of Administration, legislation and sundry operational support.

6. **ADMINISTRATION**	$253,000	$0	$0	$253,000	$174,613	$78,387	10.0

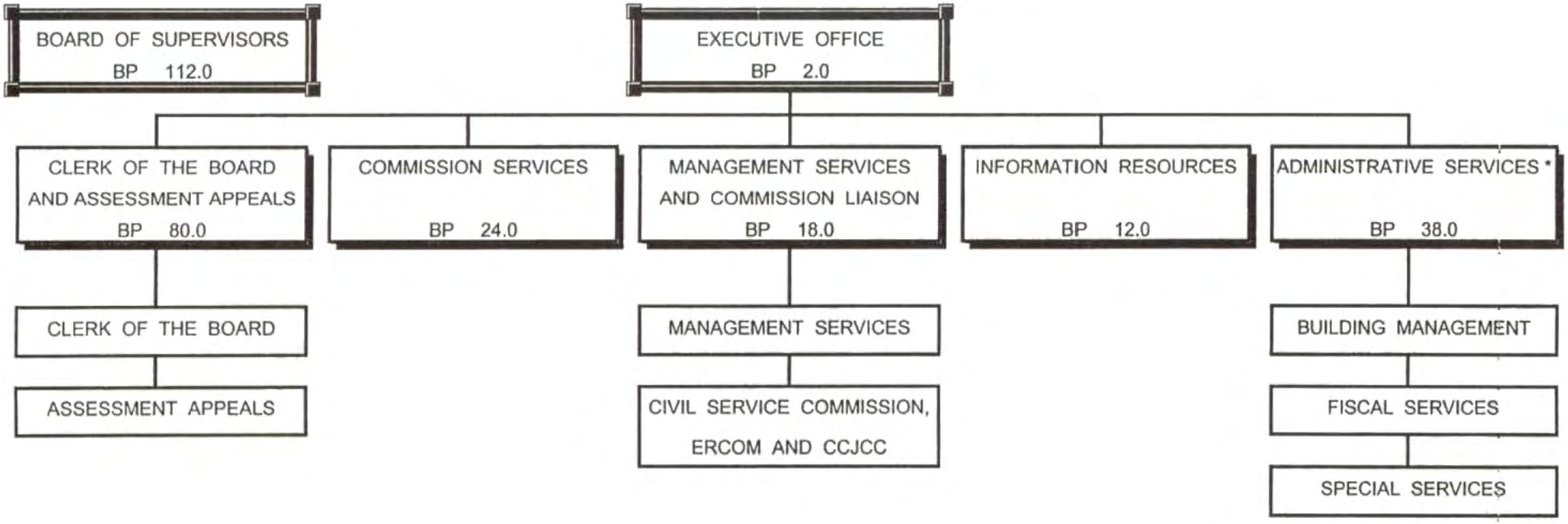
Non-mandated, discretionary program

This program provides administrative support to the Department and includes the executive office, departmental budgeting, accounting, payroll, personnel and procurement.

Total	$35,382,000	$3,566,000	$2,235,000	$29,581,000	$5,269,937	$24,311,063	286.0

BOARD OF SUPERVISORS ORGANIZATION CHART

1998-99 PROPOSED BUDGETED POSITIONS = 286



* The Executive Office provides accounting, procurement and/or payroll services to twenty-eight County departments and budget units.

CAPITAL PROJECTS/REFURBISHMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FIXED ASSETS-LAND	$	$	$ 188,000	$ 516,000	$ 188,000	$
FIXED ASSETS-B & I	15,624,650	87,590,000	89,109,000	321,112,000	102,241,000	13,132,000
TOT CAP PROJ	15,624,650	87,590,000	89,297,000	321,628,000	102,429,000	13,132,000
GROSS TOTAL	$ 15,624,650	$ 87,590,000	$ 89,297,000	$ 321,628,000	$ 102,429,000	$ 13,132,000
REVENUE	10,829,870	85,210,000	87,892,000	92,173,000	91,319,000	3,427,000
NET COUNTY COST	$ 4,794,780	$ 2,380,000	$ 1,405,000	$ 229,455,000	$ 11,110,000	$ 9,705,000
REVENUE DETAIL						
INTEREST/CP	$	$ 218,000	$ 1,000,000	$	$	$ -1,000,000
ST AID-EARTHQUAKE/CP	23,000	12,000,000	12,000,000	12,422,000	12,422,000	422,000
STATE AID-CONSTR/CP	5,633,463	5,434,000	6,723,000	4,830,000	4,502,000	-2,221,000
STATE-OTHER	834,705					
FED AID-CONSTRUCT/CP	1,102,025	21,424,000	22,700,000	21,172,000	20,672,000	-2,028,000
FED AID-EARTHQUAKE/CP	212,000	29,700,000	29,700,000	33,499,000	33,499,000	3,799,000
MISCELLANEOUS/CP	2,894,793	8,684,000	8,019,000	5,984,000	5,984,000	-2,035,000
INSURANCE PROCEEDS/CP		3,300,000	3,300,000	14,240,000	14,240,000	10,940,000
SALE-FIXED ASSETS/CP	36,246			26,000		
OPERATING TRANS IN/CP	93,638	4,450,000	4,450,000			-4,450,000
TOTAL	$ 10,829,870	$ 85,210,000	$ 87,892,000	$ 92,173,000	$ 91,319,000	$ 3,427,000

Mission Statement

The Capital Project/Refurbishments budget displays the financing available for the acquisition, planning, construction, and refurbishment of General Fund capital assets within available financing which includes certain State and federal grants and other revenue sources. Pursuant to the Capital Project Program Development and Management Policy adopted by the Board of Supervisors on April 15, 1997, planning, development, and management of the County's capital program has been centralized in the Chief Administrative Office.

1998-99 Budget Message

Recommendations for 1998-99 reflect the centralization of the County's capital project program and the identification, prioritization, and implementation of the County's most critical capital needs. This process is overseen by the Chief Administrative Office to ensure consistency and accountability in the justification and implementation of each project and the sufficiency and viability of financial resources to fund each project's requirements. The 1998-99 recommendations reflect an increase in gross appropriation of $13.1 million from 1997-98 and an increase of $9.7 million in net County cost financing.

The increased appropriation level reflects the anticipated award of construction contracts for health and earthquake related capital projects and reduced appropriation requirements for various projects which were completed in 1998-99. The earthquake related projects continue to be fully offset by State and federal revenues. The renovation of the Sheriff's Biscailuz Center and various improvements at the Sybil Brand detention facility will continue in 1998-99 and will be fully offset by revenues generated from the leasing of jail space to State and federal inmates. General Fund appropriations and funding for capital improvements at various County beaches and parks will decrease in 1998-99 due to the completion of projects at White Point/Royal Palms and Will Rogers beaches and the termination of funding from the 1988 State Bond Act for park improvements.

The increase in net County cost financing reflects funding required for several health related capital projects and the County's commitment to meet federal environmental regulations governing underground fuel storage tanks. The net County cost associated with health related projects represents a portion of the County's maintenance of effort requirement for health services.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Major Changes				
1.	$ 13,132,000	$ 3,427,000	$ 9,705,000	--

The proposed increase in appropriation reflects the anticipated award of construction contracts for the replacement of emergency generators at Harbor/UCLA Medical Center and several and earthquake related capital projects which are partially offset by reduced appropriation requirements at parks and beaches due to the completion of several projects in 1997-98.

Approximately $6.8 million of the $9.7 million increase in net County cost represents a portion of the County's maintenance of effort requirement for health services.

Total	***$ 13,132,000***	***$ 3,427,000***	***$ 9,705,000***	***0.0***

CHIEF INFORMATION OFFICER
JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 101,300	$ 954,000	$ 1,305,000	$ 1,569,000	$ 1,329,000	$ 24,000
SERVICES & SUPPLIES	68,935	546,000	562,000	626,000	556,000	-6,000
OTHER CHARGES		38,000	22,000	112,000	112,000	90,000
FIXED ASSETS-EQUIP		54,000	54,000	25,000	25,000	-29,000
GROSS TOTAL	$ 170,235	$ 1,592,000	$ 1,943,000	$ 2,332,000	$ 2,022,000	$ 79,000
NET COUNTY COST	$ 170,235	$ 1,592,000	$ 1,943,000	$ 2,332,000	$ 2,022,000	$ 79,000
BUDGETED POSITIONS	1.0	12.0	12.0	17.0	12.0	

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Office (CIO) is responsible to the Board of Supervisors for developing and implementing a strategic direction and vision for the effective application of information technology (IT) throughout the County of Los Angeles. The CIO is, therefore, responsible for developing countywide business automation plans and enterprise computer and telecommunications standards which ensure compatibility, as well as automation initiatives which are in concert with departmental and County objectives.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an additional $79,000 for negotiated increases in salaries and employee benefits and realignment of costs consistent with sustaining ongoing operations.

Multi-Year Planning

The CIO continues to provide leadership in creating IT strategies to meet County business needs; independent assessments and recommendations to the Board regarding the viability and cost effectiveness of IT projects; quality assurance reviews and risk assessments of IT project planning and implementation; and active oversight of County Year 2000 compliance efforts.

The CIO's long-range focus includes: ensuring the operational viability of County automated systems in the coming century; assisting County departments in the effective use of IT; developing a strategic IT vision, plans and associated policies, procedures and standards; and developing collaborative public and private sector partnerships to maximize IT investments.

Critical Needs

The CIO has a critical need for additional staff to develop Inter/Intranet-enabled applications to enhance service capabilities through technology-based solutions. The additional staff would work with County departments to identify and implement short-term, high-return system solutions to improve operations and customer service through the use of state-of-the-art technologies and rapid application development processes.

Objectives for 1998-99

-- Provide greater information and analysis to the Board of Supervisors to enhance and facilitate informed decision-making on 1998-99 IT issues.
-- Provide continued direction and support to County departments' Year 2000 conversion efforts and ensure compliance.
-- Establish a regional consortium among governmental jurisdictions in Los Angeles County to promote collaborative IT planning and procurement.
-- Coordinate the implementation of Inter/Intranet technology to improve County service.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 90,000	$ --	$ 90,000	--
	Other Charges: Primarily reflects an increase in capital lease charges for computer equipment to support departmental operations.			
2.	$ 79,000	$ --	$ 79,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
3.	$ (-55,000)	$ --	$ (-55,000)	--
	Employee Benefits: Reflects a reduction in employee benefits based on experience.			
4.	$ (-29,000)	$ --	$ (-29,000)	--
	Fixed Assets: Reflects a reduction in requirements for furniture.			
5.	$ (-6,000)	$ --	$ (-6,000)	--
	Services and Supplies: Reflects a net reduction primarily due to reduced requirements for professional and specialized services, equipment maintenance, publications, and utilities, partially offset by increases in contracts, communications, and various other services and supplies.			
Total	***$ 79,000***	***$ 0***	***$ 79,000***	***0.0***

CHIEF INFORMATION OFFICER

JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	945,000	665,000	1,015,000	70,000
Employee Benefits	360,000	289,000	314,000	(46,000)
Total Salaries and Employee Benefits	1,305,000	954,000	1,329,000	24,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	26,000	26,000	26,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	1,000	1,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	131,000	0	104,000	(27,000)
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	3,000	0	5,000	2,000
Miscellaneous Expense	0	0	0	0
Office Expense	21,000	100,000	35,000	14,000
Professional & Spec Svcs-Contracts	180,000	196,000	190,000	10,000
Professional & Spec Svcs-Other	120,000	120,000	89,000	(31,000)
Publications & Legal Notice	10,000	0	0	(10,000)
Rents & Leases-Equipment	0	5,000	15,000	15,000
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	2,000	0	0
Training	30,000	30,000	30,000	0
Transportation	10,000	10,000	10,000	0
Travel	10,000	10,000	10,000	0
Utilities	47,000	47,000	41,000	(6,000)
Total Services & Supplies	562,000	546,000	556,000	(6,000)
Other Charges				
Judgments & Damages	0	0	3,000	3,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	38,000	109,000	109,000
LAC-CAL Lease Payments	22,000	0	0	(22,000)
Other	0	0	0	0
Total Other Charges	22,000	38,000	112,000	90,000
Fixed Assets				
Equipment	54,000	54,000	25,000	(29,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	54,000	54,000	25,000	(29,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Chief Information Officer (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,943,000***	***1,592,000***	***2,022,000***	***79,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,943,000	1,592,000	2,022,000	79,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***1,943,000***	***1,592,000***	***2,022,000***	***79,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Chief Information Office

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Planning & Oversight	**$1,807,000**			**$1,807,000**		**$1,807,000**	**12.0**

Authority: Mandated Co. Code Chpt 2.119
Level of Service: Discretionary

Provides leadership in creating information technology (IT) strategies that will meet County business needs, maximize information technology impact, and mitigate risk. Major services provided are: develop countywide IT strategic vision and plan, and associated policies, procedures and standards; provide guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; make recommendations to the Board regarding the viability and cost effectiveness of requested departmental information technology projects; perform quality assurance reviews and risk assessments of project development planning and implementation activities.

2. Support	**$215,000**			**$215,000**	**$215,000**	**$0**	

Authority: Non-Mandated
Level of Service: Discretionary

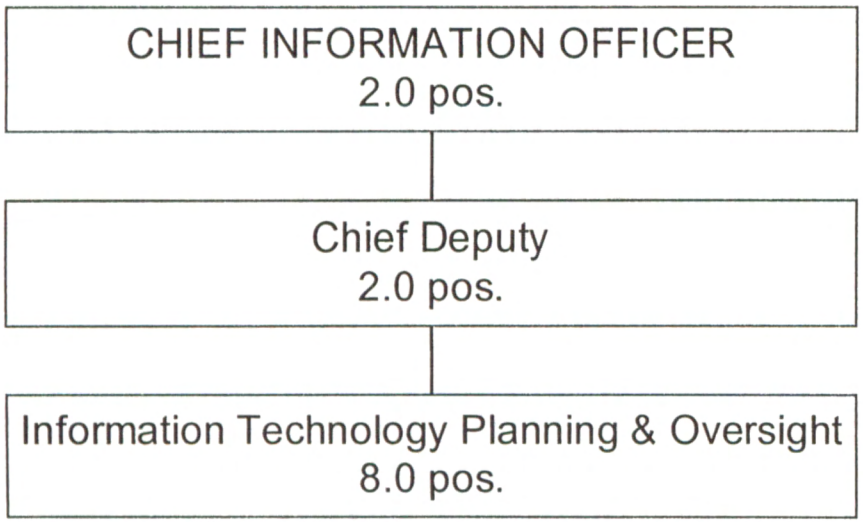
Provides support not directly identified to the above program. Includes cost for facility services, utilities, insurance and capital rent and leases.

Total	**$2,022,000**	**$0**	**$0**	**$2,022,000**	**$215,000**	**$1,807,000**	**12.0**

FILE NAME: PROGRAMS.WK3

CHIEF INFORMATION OFFICE

Jon Fullinwider, Chief Information Officer



CHILDREN AND FAMILY SERVICES

PETER DIGRE, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 254,211,597	$ 267,008,000	$ 287,499,000	$ 320,324,000	$ 303,738,000	$ 16,239,000
SERVICES & SUPPLIES	90,415,515	109,179,000	101,757,000	129,825,000	102,084,000	327,000
OTHER CHARGES	555,206,747	620,939,000	595,832,000	728,368,000	596,103,000	271,000
FIXED ASSETS-EQUIP	542,812	1,184,000	2,801,000	3,749,000	2,756,000	-45,000
OTHER FINANCING USES	143,000	197,000	197,000	278,000	197,000	
GROSS TOTAL	$ 900,519,671	$ 998,507,000	$ 988,086,000	$ 1,182,544,000	$ 1,004,878,000	$ 16,792,000
LESS INTRAFD TRANSFER	1,809	168,000	168,000	168,000	168,000	
NET TOTAL	$ 900,517,862	$ 998,339,000	$ 987,918,000	$ 1,182,376,000	$ 1,004,710,000	$ 16,792,000
REVENUE	844,067,023	931,409,000	921,019,000	1,067,274,000	934,618,000	13,599,000
NET COUNTY COST	$ 56,450,839	$ 66,930,000	$ 66,899,000	$ 115,102,000	$ 70,092,000	$ 3,193,000
BUDGETED POSITIONS	5,012.0	5,544.0	5,544.0	6,440.0	5,570.0	26.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 381	$	$	$	$	$
ST-PUB ASSIST-ADMIN	140,072,270	159,059,000	167,907,000	178,659,000	177,868,000	9,961,000
ST AID-PUB ASST PROG	127,972,990	137,605,000	133,058,000	163,348,000	138,058,000	5,000,000
STATE-OTHER	2,696,700	2,168,000	2,168,000	3,229,000	2,089,000	-79,000
STATE-REALIGNMENT REV	172,559,131	178,075,000	178,075,000	178,075,000	178,075,000	
FEDERAL-PUB ASST-ADM	183,788,560	197,778,000	204,071,000	236,789,000	207,330,000	3,259,000
FED AID-PUB ASST PROG	213,949,496	245,228,000	224,821,000	296,017,000	219,821,000	-5,000,000
FEDERAL-OTHER	470,430					
COURT FEES & COSTS	5,682					
RECORDING FEES	25					
ADOPTION FEES	521,020	498,000	498,000	498,000	498,000	
INSTIT CARE & SVS	5,540					
CHRGS FOR SVCS-OTHER	6,773					
OTHER SALES	6,048	10,918,000	10,341,000	10,579,000	10,799,000	458,000
MISCELLANEOUS	1,662,258	80,000	80,000	80,000	80,000	
SALE OF FIXED ASSETS	5,069					
OPERATING TRANSFER IN	344,650					
TOTAL	$ 844,067,023	$ 931,409,000	$ 921,019,000	$ 1,067,274,000	$ 934,618,000	$ 13,599,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 240,284,637	$ 251,150,000	$ 272,242,000	$ 306,516,000	$ 288,969,000	$ 16,727,000
SERVICES & SUPPLIES	82,459,233	99,916,000	92,730,000	119,331,000	92,730,000	
OTHER CHARGES	31,875,615	51,584,000	55,374,000	49,588,000	55,645,000	271,000
FIXED ASSETS-EQUIP	292,586	814,000	2,431,000	3,424,000	2,431,000	
OTHER FINANCING USES	143,000	197,000	197,000	278,000	197,000	
GROSS TOTAL	$ 355,055,071	$ 403,661,000	$ 422,974,000	$ 479,137,000	$ 439,972,000	$ 16,998,000
LESS INTRAFD TRANSFER	1,809	168,000	168,000	168,000	168,000	
NET TOTAL	$ 355,053,262	$ 403,493,000	$ 422,806,000	$ 478,969,000	$ 439,804,000	$ 16,998,000
REVENUE	336,459,032	368,371,000	383,033,000	427,829,000	397,210,000	14,177,000
NET COUNTY COST	$ 18,594,230	$ 35,122,000	$ 39,773,000	$ 51,140,000	$ 42,594,000	$ 2,821,000
BUDGETED POSITIONS	4,771.0	5,212.0	5,212.0	6,130.0	5,260.0	48.0

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
FORFEIT & PENALTIES	$ 381	$	$	$	$	$
ST-PUB ASSIST-ADMIN	135,218,563	150,569,000	164,130,000	170,212,000	169,038,000	4,908,000
STATE-OTHER	-8,956	79,000	79,000			-79,000
STATE-REALIGNMENT REV	24,287,000	14,287,000	14,287,000	14,287,000	14,287,000	
FEDERAL-PUB ASST-ADM	174,916,124	192,020,000	193,698,000	232,253,000	202,588,000	8,890,000
FEDERAL-OTHER	470,430					
COURT FEES & COSTS	5,682					
RECORDING FEES	25					
ADOPTION FEES	521,020	498,000	498,000	498,000	498,000	
CHRGS FOR SVCS-OTHER	6,773					
OTHER SALES	6,048	10,918,000	10,341,000	10,579,000	10,799,000	458,000
MISCELLANEOUS	686,223					
SALE OF FIXED ASSETS	5,069					
OPERATING TRANSFER IN	344,650					
TOTAL	$ 336,459,032	$ 368,371,000	$ 383,033,000	$ 427,829,000	$ 397,210,000	$ 14,177,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 13,926,960	$ 15,858,000	$ 15,257,000	$ 13,808,000	$ 14,769,000	$ -488,000
SERVICES & SUPPLIES	5,936,308	7,174,000	6,938,000	7,265,000	7,265,000	327,000
FIXED ASSETS-EQUIP	250,226	370,000	370,000	325,000	325,000	-45,000
GROSS TOTAL	$ 20,113,494	$ 23,402,000	$ 22,565,000	$ 21,398,000	$ 22,359,000	$ -206,000
REVENUE	13,761,063	14,328,000	14,230,000	13,063,000	13,652,000	-578,000
NET COUNTY COST	$ 6,352,431	$ 9,074,000	$ 8,335,000	$ 8,335,000	$ 8,707,000	$ 372,000
BUDGETED POSITIONS	241.0	332.0	332.0	310.0	310.0	-22.0
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 4,853,707	$ 8,490,000	$ 3,777,000	$ 8,447,000	$ 8,830,000	$ 5,053,000
FEDERAL-PUB ASST-ADM	8,872,436	5,758,000	10,373,000	4,536,000	4,742,000	-5,631,000
INSTIT CARE & SVS	5,540					
MISCELLANEOUS	29,380	80,000	80,000	80,000	80,000	
TOTAL	$ 13,761,063	$ 14,328,000	$ 14,230,000	$ 13,063,000	$ 13,652,000	$ -578,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

To establish, manage, and advocate a system of services, in partnership with parents, relatives, foster parents, and community organizations, which ensures that: children are safe from abuse, neglect, and exploitation; families who can provide a safe home environment for children are respected and strengthened; children whose families are unable to provide a safe home environment are provided temporary homes which support optimum growth and development; children in temporary homes receive safe, secure, nurturing, and stable permanent homes in a timely manner; and youth who reach adulthood under the County's care are provided the opportunity to succeed. Additionally, to ensure that community partnerships are mobilized to promote the healthy development of children and youth, prevent child abuse, neglect and exploitation, and provide for a comprehensive array of community-based health, recreation, child development, education, employment, housing, justice, and social services which work in concert to support and preserve families.

1998-99 Budget Message

The Proposed Budget essentially maintains funding at the 1997-98 level pending completion of a management audit that the Board of Supervisors ordered on January 13, 1998; the audit is estimated to be completed in August 1998. Funding of $15 million is reserved in Provisional Financing Uses, based on a preliminary analysis, for Administration and Assistance.

The Proposed Budget for MacLaren Children's Center (MCC) assumes that the population will be reduced and that fewer staff will be required. Additionally, Children and Family Services has developed a plan, in conjunction with the Department of Mental Health, to provide enhanced mental health services for children who reside at MCC due to severe emotional problems.

Multi-Year Planning

The Department's Vision 2000 strategic plan is not only to provide protective services to the children who have come into the system due to abuse, neglect and/or exploitation, but to also provide access to treatment for those children with severe emotional or behavioral problems, and to provide support services to more children emancipating from the Foster Care system by obtaining grants to provide housing, education opportunities, and job training. The Department will continue to expand public-private partnerships through additional Family Support and AB 2994/AB 1733 funding as it becomes available. The Department will continue to improve its services by providing a continuity of services through the further implementation of "Blended Caseloads." The Department is also continuing its efforts to implement the statewide Child Welfare Services/Case Management System (CWS/CMS).

Critical Needs

The Department has identified a need for $11.4 million in net County cost to maximize the anticipated increase in their State and Federal allocation of $39.8 million, based on the State's projected caseload growth. This financing would enable the Department to: increase the number of Children's Social Workers (CSWs) and eligibility workers, including the number of associated supervisors, support staff, and services and supplies; implement the CWS/CMS countywide; rebuild administrative services; and finance the Family Preservation program.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of potential children for adoption	1,938	2,386	2,616	2,877
Number of children in paid Foster Care (FC)	31,564	35,057	38,735	41,109
Number of children visited annually	186,167	202,902	220,455	237,178
Workload/Output				
Adoption placements	1,072	1,263	2,003	2,500
Number of Federally-eligible children in paid FC placement	24,041	31,902	36,798	39,054
Total number of CSWs visiting children	648,385	667,854	742,454	807,180
Efficiency				
Number of CSWs placing adoptive children	124	120	197	197
Percentage of Federally-eligible children	76%	91%	95%	95%
Number of CSWs visiting children	1,755	1,747	1,876	1,876
Effectiveness/Outcome				
Percentage of eligible children placed in adoptive homes	55%	53%	77%	77%
Net percentage increase of Federally-eligible FC children	1%	15%	4%	0%
Percentage of required visits completed	91%	91%	95%	95%

Objectives for 1998-99

-- Increase the number of children visited annually, the number of foster care payments issued, and the number of adoptions while maintaining current staffing levels.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 455,000	$ 455,000	$ --	9.0

Child Protection Services: Reflects a revenue-offset increase of two line manager and three deaf interpreter positions, as a result of workload increases that occurred in 1997-98. Also reflects an increase of four positions, funded by an Annie Casey grant, to continue implementing and developing the Community-Based Placement Project.

2.	$ 80,000	$ 80,000	$ --	1.0

Adoption Services: Reflects an additional, revenue-offset, line manager position as a result of a workload increase that occurred in 1997-98.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ 2,085,000	$ 2,085,000	$ --	36.0
	Independent Living Services: Reflects grant revenue-offset positions to: expand the Housing and Urban Development and Bridges to Independence housing programs for emancipating youth; continue the Grandma's House program; and continue the Education Initiative.			
4.	$ 102,000	$ 102,000	$ --	2.0
	Administration: Reflects increased support positions, offset by revenue, for the Interagency Council on Abuse and Neglect as a result of workload increase in 1997-98.			
5.	$ (-1,167,000)	$ (-1,167,000)	$ --	(-22.0)
	MacLaren Children's Center (MCC): Reflects a reduction in staffing requirements due to a decrease in the population residing at MCC and enhanced Mental Health services.			
Other Changes				
1.	$ 15,377,000	$ 12,410,000	$ 2,967,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by State and Federal revenues.			
2.	$ (-411,000)	$ (-366,000)	$ (-45,000)	--
	Salaries and Employee Benefits: Reflects the elimination of the Early Separation Program.			
3.	$ 271,000	$ --	$ 271,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 16,792,000***	***$ 13,599,000***	***$ 3,193,000***	***26.0***

CHILDREN AND FAMILY SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
CHILD ABUSE	$ 2,019,974	$ 2,089,000	$ 2,089,000	$ 3,229,000	$ 2,089,000	$
	$ 2,019,974	$ 2,089,000	$ 2,089,000	$ 3,229,000	$ 2,089,000	$
OTHER CHARGES						
ADOPT ASST PG	35,379,081	43,791,000	36,278,000	52,723,000	36,278,000	
FOSTER CARE	474,272,201	511,945,000	490,532,000	612,409,000	490,532,000	
SER EMOT DIST	13,679,850	13,619,000	13,648,000	13,648,000	13,648,000	
	$ 523,331,132	$ 569,355,000	$ 540,458,000	$ 678,780,000	$ 540,458,000	$
GROSS TOTAL	$ 525,351,106	$ 571,444,000	$ 542,547,000	$ 682,009,000	$ 542,547,000	$
REVENUE						
ADOPT ASST PG	$ 34,354,529	$ 40,979,000	$ 34,683,000	$ 48,716,000	$ 34,683,000	$
CHILD ABUSE	2,681,518	2,089,000	2,089,000	3,229,000	2,089,000	
FOSTER CARE	445,392,230	494,265,000	475,596,000	563,049,000	475,596,000	
SER EMOT DIST	11,418,651	11,377,000	11,388,000	11,388,000	11,388,000	
TOT REVENUE	$ 493,846,928	$ 548,710,000	$ 523,756,000	$ 626,382,000	$ 523,756,000	$
NET COUNTY COST	$ 31,504,178	$ 22,734,000	$ 18,791,000	$ 55,627,000	$ 18,791,000	$
REVENUE DETAIL						
ST AID-PUB ASST PROG						
ADOPT ASST PG	$ 12,929,196	$ 19,595,000	$ 15,944,000	$ 23,180,000	$ 15,944,000	$
FOSTER CARE	109,571,854	112,562,000	111,655,000	134,709,000	116,655,000	5,000,000
SER EMOT DIST	5,471,940	5,448,000	5,459,000	5,459,000	5,459,000	
STATE-OTHER						
ADOPT ASST PG	634					
CHILD ABUSE	2,681,518	2,089,000	2,089,000	3,229,000	2,089,000	
FOSTER CARE	22,493					
SER EMOT DIST	1,011					
STATE-REALIGNMENT REV						
ADOPT ASST PG	3,720,000	3,720,000	3,720,000	3,720,000	3,720,000	
FOSTER CARE	138,623,131	154,139,000	154,139,000	154,139,000	154,139,000	
SER EMOT DIST	5,929,000	5,929,000	5,929,000	5,929,000	5,929,000	
FED AID-PUB ASST PROG						
ADOPT ASST PG	17,704,699	17,664,000	15,019,000	21,816,000	15,019,000	
FOSTER CARE	196,244,797	227,564,000	209,802,000	274,201,000	204,802,000	-5,000,000
MISCELLANEOUS						
FOSTER CARE	929,955					
SER EMOT DIST	16,700					
TOTAL	$ 493,846,928	$ 548,710,000	$ 523,756,000	$ 626,382,000	$ 523,756,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

To provide financial assistance to maintain children who are placed in out-of-home care because of actual or potential abuse or neglect; to provide for seriously emotionally disturbed children who require services as part of an individualized Education Plan; to aid prospective adoptive parents in meeting the additional expenses of special needs children; and to assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

1998-99 Budget Message

The Proposed Budget reflects a minor shift of revenue from Federal to State sources, while maintaining funding at the 1997-98 level, pending completion of a management audit which the Board of Supervisors ordered on January 13, 1998; the audit is estimated to be completed in August 1998. Funding of $15 million is reserved in Provisional Financing Uses, based on a preliminary analysis, for Assistance and Administration.

Critical Needs

The Department is projecting a growth in out-of-home placement caseload. Additionally, effective July 1, 1998, foster family homes and relative care givers will receive a rate increase and a cost-of-living increase. The Department estimates that these two factors will require additional net County cost of $15.1 million. In addition, the State has included in its Proposed Budget the full-year implementation cost as a result of *Capitola Land, et al v. Anderson*. This ruling could result in a shift of children's cases from the Department of Public Social Services caseload to the Children and Family Services caseload, resulting in a preliminary estimated net County cost impact of $20 million. However, the State is awaiting a decision from the Federal government as to the validity of the State court ruling. Therefore, the cost impact of the State court decision has not been reflected in the 1998-99 Proposed Budget.

ADOPTION ASSISTANCE PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 35,379,081	$ 43,791,000	$ 36,278,000	$ 52,723,000	$ 36,278,000	$
REVENUE	34,354,529	40,979,000	34,683,000	48,716,000	34,683,000	
NET COUNTY COST	$ 1,024,552	$ 2,812,000	$ 1,595,000	$ 4,007,000	$ 1,595,000	$
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 12,929,196	$ 19,595,000	$ 15,944,000	$ 23,180,000	$ 15,944,000	$
STATE-OTHER	634					
STATE-REALIGNMENT REV	3,720,000	3,720,000	3,720,000	3,720,000	3,720,000	
FED AID-PUB ASST PROG	17,704,699	17,664,000	15,019,000	21,816,000	15,019,000	
TOTAL	$ 34,354,529	$ 40,979,000	$ 34,683,000	$ 48,716,000	$ 34,683,000	$

CHILD ABUSE PREVENTION PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,019,974	$ 2,089,000	$ 2,089,000	$ 3,229,000	$ 2,089,000	$
REVENUE	2,681,518	2,089,000	2,089,000	3,229,000	2,089,000	
NET COUNTY COST	$ -661,544	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 2,681,518	$ 2,089,000	$ 2,089,000	$ 3,229,000	$ 2,089,000	$
TOTAL	$ 2,681,518	$ 2,089,000	$ 2,089,000	$ 3,229,000	$ 2,089,000	$

FOSTER CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 474,272,201	$ 511,945,000	$ 490,532,000	$ 612,409,000	$ 490,532,000	$
REVENUE	445,392,230	494,265,000	475,596,000	563,049,000	475,596,000	
NET COUNTY COST	$ 28,879,971	$ 17,680,000	$ 14,936,000	$ 49,360,000	$ 14,936,000	$
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 109,571,854	$ 112,562,000	$ 111,655,000	$ 134,709,000	$ 116,655,000	$ 5,000,000
STATE-OTHER	22,493					
STATE-REALIGNMENT REV	138,623,131	154,139,000	154,139,000	154,139,000	154,139,000	
FED AID-PUB ASST PROG	196,244,797	227,564,000	209,802,000	274,201,000	204,802,000	-5,000,000
MISCELLANEOUS	929,955					
TOTAL	$ 445,392,230	$ 494,265,000	$ 475,596,000	$ 563,049,000	$ 475,596,000	$

SERIOUSLY EMOTIONALLY DISTURBED CHILDREN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 13,679,850	$ 13,619,000	$ 13,648,000	$ 13,648,000	$ 13,648,000	$
REVENUE	11,418,651	11,377,000	11,388,000	11,388,000	11,388,000	
NET COUNTY COST	$ 2,261,199	$ 2,242,000	$ 2,260,000	$ 2,260,000	$ 2,260,000	$
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 5,471,940	$ 5,448,000	$ 5,459,000	$ 5,459,000	$ 5,459,000	$
STATE-OTHER	1,011					
STATE-REALIGNMENT REV	5,929,000	5,929,000	5,929,000	5,929,000	5,929,000	
MISCELLANEOUS	16,700					
TOTAL	$ 11,418,651	$ 11,377,000	$ 11,388,000	$ 11,388,000	$ 11,388,000	$

CHILDREN AND FAMILY SERVICES - ADMINISTRATION

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	218,740,820	221,714,000	237,930,007	19,189,187
Employee Benefits	53,501,180	29,436,000	51,038,993	(2,462,187)
Total Salaries and Employee Benefits	272,242,000	251,150,000	288,969,000	16,727,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	484,768	1,233,784	484,768	0
Communications	8,955,546	9,412,087	8,955,546	0
Food	239,738	254,823	239,738	0
Household Expense	1,198,826	1,196,832	1,198,826	0
Insurance	1,992,000	2,561,000	1,992,000	0
Jury and Witness Expense	76,512	142,120	76,512	0
Maintenance-Equipment	59,478	62,946	59,478	0
Maintenance-Bldgs & Improv	2,846,332	2,881,186	2,846,332	0
Medical, Dental, Lab Supplies	102,866	102,866	102,866	0
Memberships	2,355	39,136	2,355	0
Miscellaneous Expense	0	0	0	0
Office Expense	5,493,141	5,774,684	5,493,141	0
Professional & Spec Svcs-Contracts	35,498,362	35,664,058	35,498,362	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	189,844	387,405	189,844	0
Rents & Leases-Equipment	2,255,882	2,238,084	2,255,882	0
Rents & Leases-Bldg & Improv	11,943,622	11,943,622	11,943,622	0
Small Tools & Instruments	70,580	70,580	70,580	0
Special Departmental Expense	9,143,877	9,222,778	9,143,877	0
Training	5,831,696	6,108,388	5,831,696	0
Transportation	2,720,219	2,973,489	2,720,219	0
Travel	1,639,358	4,139,331	1,639,358	0
Utilities	900,200	908,750	900,200	0
Admin General	1,084,798	2,598,051	1,084,798	
Total Services & Supplies	92,730,000	99,916,000	92,730,000	0
Other Charges				
Judgments & Damages	7,689,933	8,749,100	7,689,933	0
Support & Care of Persons	45,865,649	41,129,108	45,865,649	0
Capital Lease Payments	1,595,561	1,432,394	1,866,561	271,000
LAC-CAL Lease Payments	0	0	0	0
Other	222,857	273,398	222,857	0
Total Other Charges	55,374,000	51,584,000	55,645,000	271,000
Fixed Assets				
Equipment	2,431,000	814,000	2,431,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	2,431,000	814,000	2,431,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	197,000	197,000	197,000	0
Total Other Financing Uses	197,000	197,000	197,000	0

Children and Family Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
	0			
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***422,974,000***	***403,661,000***	***439,972,000***	***16,998,000***
Less: Intrafund Transfers	168,000	168,000	168,000	0
TOTAL NET REQUIREMENTS	422,806,000	403,493,000	439,804,000	16,998,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	193,698,000	192,020,000	202,588,000	8,890,000
State	178,496,000	164,935,000	183,325,000	4,829,000
Other	10,341,000	10,918,000	10,799,000	458,000
Charges For Services	498,000	498,000	498,000	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	383,033,000	368,371,000	397,210,000	14,177,000
NET COUNTY COST	***39,773,000***	***35,122,000***	***42,594,000***	***2,821,000***

CHILDREN AND FAMILY SERVICES - MACLAREN CHILDREN'S CENTER

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	12,760,870	13,589,240	12,747,042	(13,828)
Employee Benefits	2,496,130	2,268,760	2,021,958	(474,172)
Total Salaries and Employee Benefits	15,257,000	15,858,000	14,769,000	(488,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	176,561	183,561	184,000	7,439
Communications	189,927	224,391	243,542	53,615
Food	495,126	694,068	495,000	(126)
Household Expense	415,104	435,827	450,000	34,896
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	1,306,321	1,301,856	1,535,399	229,078
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	59,011	59,251	62,000	2,989
Professional & Spec Svcs-Contracts	1,071,000	1,095,263	1,114,727	43,727
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	31,945	31,645	32,000	55
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	2,675,798	2,674,998	2,652,080	(23,718)
Training	0	0	0	0
Transportation	26,125	32,391	24,500	(1,625)
Travel	0	0	0	0
Utilities	490,000	426,379	470,000	(20,000)
Administrative & General	1,082	14,370	1,752	670
Total Services & Supplies	6,938,000	7,174,000	7,265,000	327,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	370,000	370,000	325,000	(45,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	370,000	370,000	325,000	(45,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Children and Family Services - Maclaren Children's Center (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***22,565,000***	***23,402,000***	***22,359,000***	***(206,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	22,565,000	23,402,000	22,359,000	(206,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	10,373,000	5,758,000	4,742,000	(5,631,000)
State	3,777,000	8,490,000	8,830,000	5,053,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	80,000	80,000	80,000	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	14,230,000	14,328,000	13,652,000	(578,000)
NET COUNTY COST	***8,335,000***	***9,074,000***	***8,707,000***	***372,000***

CHILDREN AND FAMILY SERVICES - ASSISTANCE

PETER DIGRE, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	2,089,000	2,089,000	2,089,000	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	2,089,000	2,089,000	2,089,000	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	540,458,000	569,355,000	540,458,000	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	540,458,000	569,355,000	540,458,000	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Children and Family Services - Assistance (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***542,547,000***	***571,444,000***	***542,547,000***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	542,547,000	571,444,000	542,547,000	0
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	224,821,000	245,228,000	219,821,000	(5,000,000)
State	298,935,000	303,482,000	303,935,000	5,000,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	523,756,000	548,710,000	523,756,000	0
NET COUNTY COST	***18,791,000***	***22,734,000***	***18,791,000***	***0***

DCSDET98

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department - Children & Family Services

Priority Order	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Fixed Costs NCC	(f=d-e) NCC Savings	Budgeted Positions
1. **Child Protection Services (Includes Staff Development, Foster Parent Training and the EPSDT Program)**	$302,476,000	$168,000	$268,369,000	$33,939,000	$33,939,000	$0	3,867.0
Mandated by Welfare and Institution (W&I) Codes 16000 and 16500 through 16515.							
Provides protective services to children and social services to their families when children are at risk due to actual or potential abuse, neglect, abandonment, or exploitation, including a 24 hour hotline and response service to handle reports of children that may be at risk. These services can be provided when the children remain in the home with their families, as well as when they have been removed from their families due to abuse or neglect. Also, includes the provision of medical case management services to ensure that the children for whom the Department is responsible receive adequate, early, and comprehensive medical assessments in accordance with Child Health Disability Prevention (CHDP) requirements. Also provides for the training of the Children's Social Workers (CSW) who provide these services and the Foster Parents who care for the children.							
2. **Assistance Payments**	$542,547,000	$0	$523,756,000	$18,791,000	$18,791,000	$0	0.0
Mandated by W & I Codes 11400 through 11469, 16112 through 16115, 18350 and 18351.							
Provides funding to maintain children in out-of-home care when it is not safe for them to remain in their homes with their families because of abuse and/or neglect. Also to provide out-of-home care for children who are seriously emotionally disturbed when as a part of an individualized education plan services are required that can not be provided to the child in their home. In addition, funds are provided to public and private agencies to provide child abuse/neglect prevention and intervention services to at-risk childen and their families.							
3. **MacLaren Children's Center**	$22,359,000	$0	$13,652,000	$8,707,000	$8,707,000	$0	310.0
Mandated by W & I Code I6504.1							
Provides short and long-term emergency shelter care for abused, abandoned and neglected children when no other resources are available or appropriate. Also provides temporary residential care and treatment for children pending their placement in foster care.							
4. **Foster Care Eligibility Services**	$35,386,000	$0	$30,137,000	$5,249,000	$5,249,000	$0	648.0
Mandated by W & I Codes 11400 through 11469.							
Provides for the issuance payments to foster parents and group homes who provide out-of-home care for abused/neglected and delinquent children; establishes if a child is federally eligible and provides support services to the CSWs.							
5. **Adoption Services**	$23,160,000	$0	$23,160,000	$0	$0	$0	349.0
Mandated by W & I Codes 16000, 16130 and 16140 through 16144.							
Provides adoptions services which includes the evaluation of children for adoption, the recruitment and placement of children in adoptive homes, the supervision of adoptive placement until the adoption is finalized, post-adoptive services to birth parents and the adoptive parents, services to the Superior Court on independent adoptions arranged by the birth parents, and the provision of recommendations to the Superior Court on petition of persons seeking to legally adopt a stepchild.							

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

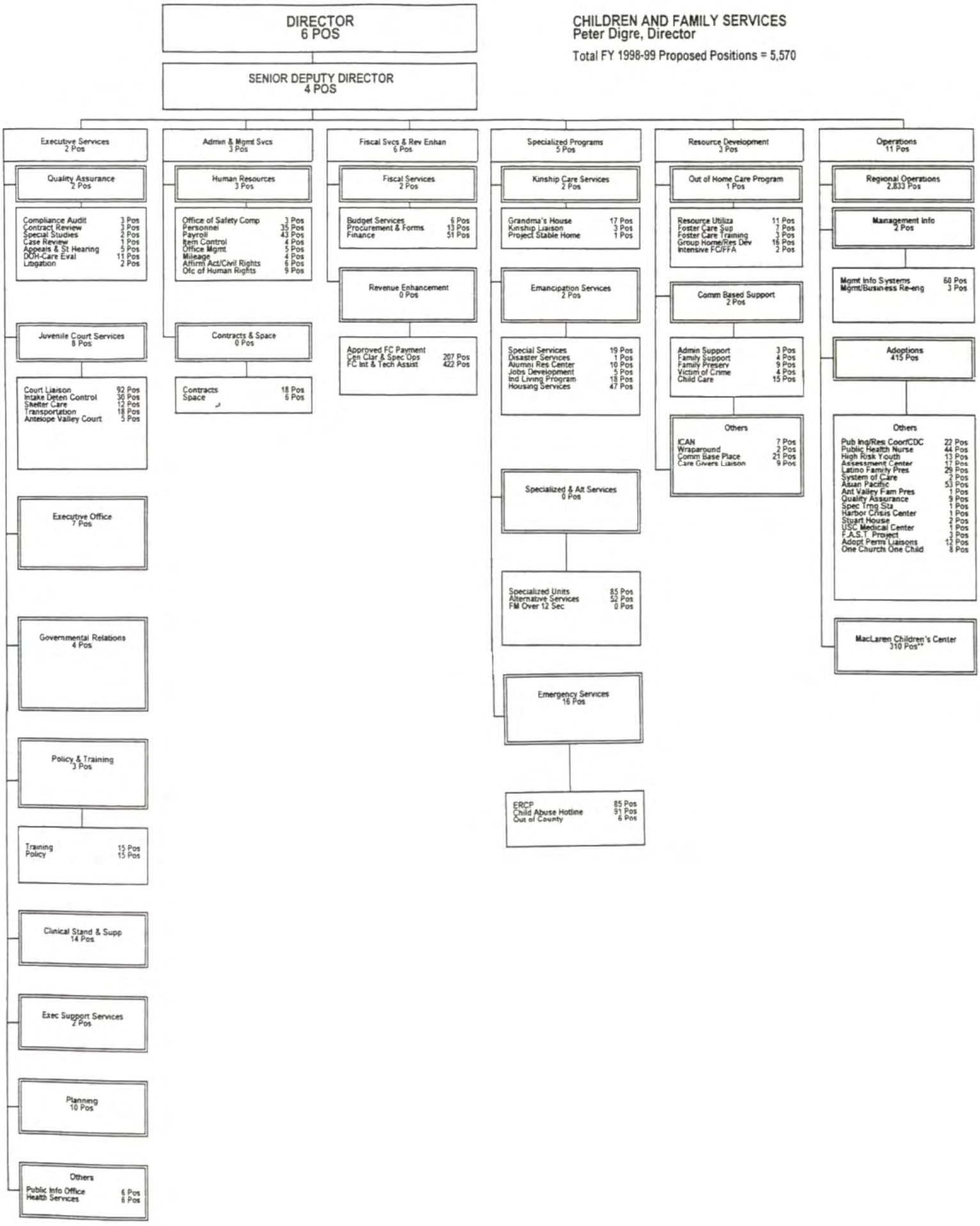
Department - Children & Family Services

Priority Order		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Fixed Costs NCC	(f=d-e) NCC Savings	Budgeted Positions
6.	**Family Preservation & Support Services** **Discretionary provided for in W & I Code 18500.5** Provides coordinated multi-disciplinary, community-based service delivery systems for families who have experienced abuse/neglect within their homes, or whose children are unable to remain in the community due to severe emotional disturbance or delinquency. This program is designed to strengthen families, thereby preventing placement of children into foster care or limiting out-of-home stays by expediting the safe return of children to their families, homes and communities.	$36,076,000	$0	$36,076,000	$0	$0	$0	79.0
7.	**Independent Living Services (Includes Housing & Bridges)** **Discretionary** Provides emancipation services to current or former foster care youth, who are between the ages of 16 to 21 years old. Training and services are provided to prepare or help these emancipated youth to live successfully on their own. Services include assessing the needs of each youth and type of skills training required, providing counseling, vocational training and career development. Also, includes services provided through a grant from the Weingart Foundation, HUD funding and other public and private partnerships such as the YMCA, and the Covenant House. These services are not funded under the State's Independent Living Program and include housing assistance, job training and placement, mentoring and continuing education.	$10,946,000	$0	$10,466,000	$480,000	$480,000	$0	97.0
8.	**Recruitment Services** **Discretionary** Recruits foster family homes in Los Angeles County to meet the needs of children who require foster home placement. Provides training for foster parents, relatives and adoptive parents. Training ensures improved quality of care for children under our supervision.	$1,075,000	$0	$1,075,000	$0	$0	$0	11.0
9.	**Community Support Services** **Discretionary** Provide for a wide variety of services offered through contracts with community agencies to support and strengthen families while children are residing in their own homes, as well as in foster care. These services include child care and the administrative cost of the AB 1733 and AB 2994 contracts.	$11,947,000	$0	$11,777,000	$170,000	$170,000	$0	22.0
10.	**County Only Programs** **Discretionary** These services include the Family and Children's Trust Fund and the Adoptions Donation fund which are fully revenue offset but are budgeted as County only programs because there is no guaranteed amount in any fiscal year. Other services include the lease cost for Mid-Valley Youth Center, which provides long-term placement of seriously emotionally disturbed children, and transportation to legal residences for runaway youth.	$6,012,000	$0	$5,800,000	$212,000	$212,000	$0	0.0

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department - Children & Family Services

Priority Order		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Fixed Costs NCC	(f=d-e) NCC Savings	Budgeted Positions
11.	**Administrative Services** **Mandatory** Provides administrative services to the Department. Includes budget services, fiscal services, personnel/payroll services, space services and procurement services.	$12,558,000	$0	$10,350,000	$2,208,000	$2,208,000		187.0
	Departmental Total	$1,004,542,000	$168,000	$934,618,000	$69,756,000	$69,756,000	$0	5,570.0


DIRECTOR
6 POS
SENIOR DEPUTY DIRECTOR
4 POS
CHILDREN AND FAMILY SERVICES
Peter Digre, Director
Total FY 1998-99 Proposed Positions = 5,570
Executive Services
2 Pos
Quality Assurance
2 Pos
Compliance Audit 3 Pos
Contract Review 3 Pos
Special Studies 2 Pos
Case Review 1 Pos
Appeals & St Hearing 5 Pos
DOH-Care Eval 11 Pos
Litigation 2 Pos
Juvenile Court Services
8 Pos
Court Liaison 92 Pos
Intake Deten Control 30 Pos
Shelter Care 12 Pos
Transportation 18 Pos
Antelope Valley Court 5 Pos
Executive Office
7 Pos
Governmental Relations
4 Pos
Policy & Training
3 Pos
Training 15 Pos
Policy 15 Pos
Clinical Stand & Supp
14 Pos
Exec Support Services
2 Pos
Planning
10 Pos
Others
Public Info Office 6 Pos
Health Services 8 Pos
Admin & Mgmt Svcs
3 Pos
Human Resources
3 Pos
Office of Safety Comp 3 Pos
Personnel 35 Pos
Payroll 43 Pos
Item Control 4 Pos
Office Mgmt 5 Pos
Mileage 4 Pos
Affirm Act/Civil Rights 6 Pos
Ofc of Human Rights 9 Pos
Contracts & Space
0 Pos
Contracts 18 Pos
Space 6 Pos
Fiscal Svcs & Rev Enhan
6 Pos
Fiscal Services
2 Pos
Budget Services 6 Pos
Procurement & Forms 13 Pos
Finance 51 Pos
Revenue Enhancement
0 Pos
Approved FC Payment
Cen Clar & Spec Ops 207 Pos
FC Int & Tech Assist 422 Pos
Specialized Programs
5 Pos
Kinship Care Services
2 Pos
Grandma's House 17 Pos
Kinship Liaison 3 Pos
Project Stable Home 1 Pos
Emancipation Services
2 Pos
Special Services 19 Pos
Disaster Services 1 Pos
Alumni Res Center 10 Pos
Jobs Development 5 Pos
Ind Living Program 18 Pos
Housing Services 47 Pos
Specialized & Alt Services
0 Pos
Specialized Units 85 Pos
Alternative Services 52 Pos
FM Over 12 Sec 0 Pos
Emergency Services
16 Pos
ERCP 85 Pos
Child Abuse Hotline 91 Pos
Out of County 6 Pos
Resource Development
3 Pos
Out of Home Care Program
1 Pos
Resource Utiliza 11 Pos
Foster Care Sup 7 Pos
Foster Care Training 3 Pos
Group Home/Res Dev 16 Pos
Intensive FC/FFA 2 Pos
Comm Based Support
2 Pos
Admin Support 3 Pos
Family Support 4 Pos
Family Preserv 9 Pos
Victim of Crime 4 Pos
Child Care 15 Pos
Others
ICAN 7 Pos
Wraparound 2 Pos
Comm Base Place 21 Pos
Care Givers Liaison 9 Pos
Operations
11 Pos
Regional Operations
2,833 Pos
Management Info
2 Pos
Mgmt Info Systems 60 Pos
Mgmt/Business Re-eng 3 Pos
Adoptions
415 Pos
Others
Pub Ing/Res Coor/CDC 22 Pos
Public Health Nurse 44 Pos
High Risk Youth 13 Pos
Assessment Center 17 Pos
Latino Family Pres 29 Pos
System of Care 2 Pos
Asian Pacific 53 Pos
Ant Valley Fam Pres 1 Pos
Quality Assurance 9 Pos
Spec Trng Sta 1 Pos
Harbor Crisis Center 1 Pos
Stuart House 2 Pos
USC Medical Center 1 Pos
F.A.S.T. Project 3 Pos
Adopt Perm Liaisons 12 Pos
One Church One Child 8 Pos
MacLaren Children's Center
310 Pos**

COMMUNITY AND SENIOR SERVICES
STEPHANIE KLOPFLEISCH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 15,479,796	$ 15,800,000	$ 17,592,000	$ 21,979,000	$ 21,160,000	$ 3,568,000
SERVICES & SUPPLIES	77,598,737	82,732,000	87,119,000	125,920,000	122,060,000	34,941,000
OTHER CHARGES	244,018	328,000	319,000	326,000	435,000	116,000
FIXED ASSETS-EQUIP	68,172	30,000	30,000	75,000	75,000	45,000
GROSS TOTAL	$ 93,390,723	$ 98,890,000	$ 105,060,000	$ 148,300,000	$ 143,730,000	$ 38,670,000
LESS INTRAFD TRANSFER	6,665,385	6,486,000	6,315,000	28,522,000	25,122,000	18,807,000
NET TOTAL	$ 86,725,338	$ 92,404,000	$ 98,745,000	$ 119,778,000	$ 118,608,000	$ 19,863,000
REVENUE	77,303,357	89,488,000	95,829,000	117,167,000	115,282,000	19,453,000
NET COUNTY COST	$ 9,421,981	$ 2,916,000	$ 2,916,000	$ 2,611,000	$ 3,326,000	$ 410,000
BUDGETED POSITIONS	273.0	312.0	312.0	378.0	377.0	65.0
REVENUE DETAIL						
OTHER LIC & PERMITS	$	$ 164,000	$ 164,000	$ 167,000	$ 167,000	$ 3,000
STATE-OTHER	2,135,490	2,908,000	2,898,000	3,006,000	3,006,000	108,000
FEDERAL-OTHER	74,523,568	85,569,000	91,759,000	112,837,000	110,952,000	19,193,000
INSTIT CARE & SVS	33					
CHRGS FOR SVCS-OTHER	5,189					
MISCELLANEOUS	243,766	260,000	468,000	495,000	495,000	27,000
OPERATING TRANSFER IN	395,311	587,000	540,000	662,000	662,000	122,000
TOTAL	$ 77,303,357	$ 89,488,000	$ 95,829,000	$ 117,167,000	$ 115,282,000	$ 19,453,000

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 15,479,796	$ 15,800,000	$ 17,592,000	$ 21,979,000	$ 21,160,000	$ 3,568,000
SERVICES & SUPPLIES	6,164,845	5,747,000	4,588,000	10,711,000	11,261,000	6,673,000
OTHER CHARGES	244,018	328,000	319,000	326,000	435,000	116,000
FIXED ASSETS-EQUIP	68,172	30,000	30,000	75,000	75,000	45,000
GROSS TOTAL	$ 21,956,831	$ 21,905,000	$ 22,529,000	$ 33,091,000	$ 32,931,000	$ 10,402,000
LESS INTRAFD TRANSFER	6,665,385	6,486,000	6,315,000	14,962,000	14,622,000	8,307,000
NET TOTAL	$ 15,291,446	$ 15,419,000	$ 16,214,000	$ 18,129,000	$ 18,309,000	$ 2,095,000
REVENUE	12,387,246	12,503,000	13,298,000	15,518,000	14,983,000	1,685,000
NET COUNTY COST	$ 2,904,200	$ 2,916,000	$ 2,916,000	$ 2,611,000	$ 3,326,000	$ 410,000
BUDGETED POSITIONS	273.0	312.0	312.0	378.0	377.0	65.0
REVENUE DETAIL						
OTHER LIC & PERMITS	$	$ 164,000	$ 164,000	$ 167,000	$ 167,000	$ 3,000
STATE-OTHER		128,000	118,000	128,000	128,000	10,000
FEDERAL-OTHER	11,742,947	11,364,000	12,008,000	14,066,000	13,531,000	1,523,000
INSTIT CARE & SVS	33					
CHRGS FOR SVCS-OTHER	5,189					
MISCELLANEOUS	243,766	260,000	468,000	495,000	495,000	27,000
OPERATING TRANSFER IN	395,311	587,000	540,000	662,000	662,000	122,000
TOTAL	$ 12,387,246	$ 12,503,000	$ 13,298,000	$ 15,518,000	$ 14,983,000	$ 1,685,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

Provide world class human and employment training services, and build partnerships that promote economic and personal self-sufficiency, provide timely assistance to individuals and families in crisis, and respond to emerging human needs in the communities of Los Angeles County.

1998-99 Budget Message

The 1998-99 Proposed Budget for Administration reflects increased appropriation of approximately $10.4 million. This 46 percent increase in Federal, State, and (non-County) local funding reflects significant new programs such as Welfare-to-Work, California Work Opportunity and Responsibility to Kids (CalWORKs), Domestic Violence Services, and Adult Protective Services expansion. In addition, current programs will receive appropriation increases, including Older Americans Act Programs, Dispute Resolution, Community Services Block Grant, and the ongoing Domestic Violence Homeless program. The overall increase in revenue will allow the Department to increase services to its customers and meet the program priorities of the Board of Supervisors. While some additional departmental staffing, as well as equipment and space, will be needed, the majority of the increased revenue will fund services contracted from community-based agencies, school districts, and the private sector.

Multi-Year Planning

Community and Senior Services (CSS) is moving steadily toward the fulfillment of its Vision 2000 strategic plan. The strategic plan has been updated in 1998 to incorporate new priorities of the Board of Supervisors and to reflect the new programs. The Department plans to complete major technology improvements over a two-year period and is developing a three-year plan for facility management of the CSS headquarters building to ensure health and safety compliance, including electrical safety retrofitting, adequate public access for disabled persons, and optimal staff utilization of existing space. The Department is working closely with the Internal Services Department, Chief Administrative Office, Department of Public Works, and Private Industry Council to achieve these objectives.

The Department plans to provide long-term leadership in the development and implementation of numerous programs related to Welfare-to-Work and the expansion of programs for the frail elderly and adults in need of protection. Program expansion is made possible not only by new Federal and State funding, but also the Department's close partnerships with other Service Delivery Areas, the Private Industry Council, and the community-based organizations of the Los Angeles community. In the area of health management, CSS will work with the Department of Health Services and local hospitals to pilot innovative cost-effective alternatives to hospital care for senior and disabled adults. With the Public Utilities Commission (PUC), CSS will provide education for low-income consumers regarding utility deregulation. Community groups and advisory councils will participate with Department staff as they plan for the expansion of programs such as Domestic Violence, Dispute Resolution, and refugee services.

Critical Needs

The Department is working vigorously to develop a non-County funding base for the following critical needs, but at this time, they remain unmet:

- Additional staffing for service centers which would increase the Department's ability to develop additional community programs.

- Electrical safety retrofitting to correct code violations in the headquarters office cannot be implemented in one year, but instead will be implemented over three years.

- Compliance with American with Disabilities Act requirements at the headquarters and community centers is proceeding slowly due to funding shortfalls.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Job Training Partnership Act (JTPA) IIA adult contract funding	$12,689,000	$13,597,000	$13,112,000	$13,936,000
JTPA EDWAAA[1] contract funding	$7,629,000	$10,063,000	$11,129,000	$11,924,000
Refugee program contract funding	$6,627,000	$4,400,000	$4,250,000	$4,825,000
Older Americans Act (OAA) congregate meals contract funding	$4,207,000	$4,214,000	$4,266,000	$4,345,000
OAA home delivered meal contract funding	$2,454,000	$2,673,000	$2,672,000	$2,667,000
Domestic Violence (DV) contract funding	$1,175,000	$1,306,000	$1,793,000	$1,881,000
Dispute Resolution (DR) program contract funding	$1,247,000	$1,204,000	$2,104,000	$3,334,000
Adult Protective Service (APS) contract funding	$5,065,000	$5,638,000	$6,090,000	$8,458,000 [2]
Community Services Block Grant (CSBG) funding	$3,802,000	$3,776,000	$4,896,000	$4,899,000
Parents' Fair Share (PFS) program funding	n/a	n/a	$997,000	$962,000
Workload/Output				
JTPA IIA adult participants placed in jobs	1,732	1,663	1,743	1,859
JTPA EDWAAA participants placed in jobs	1,125	1,355	1,500	1,600
Refugee participants placed in jobs	1,896	1,154	1,100	1,232
OAA congregate meals served	1,770,251	1,734,715	1,750,000	1,781,675
OAA home meals delivered	886,943	990,947	981,128	1,042,939
DV clients/families sheltered	3,075	3,196	4,065	4,255
DR cases resolved	4,454	5,678	6,183	10,078
APS: number of elder/dependent adult abuse clients served	13,541	15,209	16,877	21,603
CSBG total clients served	24,254	19,673	28,287	28,888
CSBG average units of service provided	13	14	14	14
PFS participants served	n/a	n/a	450	431
PFS participants placed	n/a	n/a	270	259
Efficiency				
JTPA IIA Adult program: cost per job placement	$7,326	$8,176	$7,523	$7,497
JTPA IIA Adult program average hourly placement wage	n/a	$8.18	$8.00	$8.00
JTPA EDWAAA: cost per job placement	$6,781	$7,427	$7,419	$7,453
JTPA EDWAAA: average hourly placement wage	n/a	$10.47	$10.00	$10.00
Refugee program: cost per job placement	$3,495	$3,813	$3,864	$3,916
OAA: average cost of congregate meal	$2.38	$2.43	$2.44	$2.44
OAA: average cost of home delivered meal	$2.77	$2.70	$2.72	$2.56

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency (cont'd)				
DV: cost per client/family sheltered	$382	$409	$441	$442
DR: cost per dispute resolved	$280	$212	$340	$331
APS: average cost per client served	$374	$371	$361	$391
CSBG: cost per client served	$157	$192	$173	$170
CSBG: cost per service unit	$12	$14	$12	$12
PFS: cost per participant served	n/a	n/a	$2,216	$2,232
PFS: cost per job placement	n/a	n/a	$3,692	$3,712
Effectiveness/Outcome				
Percent of job placement goal achieved: JTPA Adult IIA program	110%	71%	80%	80%
Percent of job placement goal achieved: JTPA EDWAAA program	162%	75%	80%	80%
Percent of placement goal achieved: Refugee program	172%	86%	86%	80%
Percent of congregate meals served goal achieved: OAA	98%	98%	95%	95%
Percent of home delivered meals served goal achieved: OAA	95%	106%	95%	95%
Percent of DV shelter goal achieved	120%	124%	103%	100%
Percent of clients served goal achieved: DV program	n/a	114%	106%	106%
Percent of goal achieved for resolving disputes: DR program	97%	130%	95%	80%
Percent of cases successfully resolved: APS	87%	90%	93%	96%
Percent of serving clients goal achieved: CSBG	n/a	113%	150%	100%
Percent of delivering units of service goal achieved: CSBG	n/a	142%	123%	100%
Percent of participants served goal achieved: PFS	n/a	n/a	100%	100%
Percent of participants placed on jobs goal achieved: PFS	n/a	n/a	60%	100%

Explanatory Notes:
(1) Economic Dislocation Worker Adjustment Assistance Act.
(2) Excludes $3.7 million reserved for planned program enhancements.

Objectives for 1998-99

JTPA
- Have JTPA contractors develop customized job training agreements with employers.
- Increase JTPA job placement wages enabling participants to become self sufficient.
- Increase job placement retention for participants.
- Develop program performance measures and implement new Welfare-to-Work Program.

Performance Measures (cont'd)

Objectives for 1998-99 (cont'd)

Refugee Program

- Provide employment services to refugees receiving welfare who have been in the USA over five years.
- Offer specialized employment services to refugees over 50 years of age.

Area Agency on Aging

- Implement the Hazard Analysis Critical Control Points frozen meal program standards to ensure food safety and efficient production and delivery of frozen home-delivered meals.
- Issue the first Silver Thermometer Award for central kitchens and caterers to recognize the high achievers.
- Develop and implement customer satisfaction surveys for congregate and home-delivered meals programs.

DV

- Implement additional DV Special Projects, including a computer network for the DV Shelters and Shelter Nursing Heal Services program.
- Develop program performance measures and implement DV CalWORKs program.

APS

- Hire sufficient staff to reduce APS caseloads to official yardstick (15 cases per month) and allow for anticipated caseload growth.
- Produce a major plan for the overall enhancement of the APS program, including designation of specialized staff, the provision of specialized training and the full automation of reports.

CSBG

- Provide utility deregulation public information to seniors, low-income individuals and families in partnership with local utilities, the PUC, Cal-Neva, and CSBG service providers.

PFS

- Enhance noncustodial parents with educational and employment training opportunities that will increase their employability as well as future earning potential.
- Enhance the capacity of noncustodial parents to obtain and retain permanent employment through their participation in the Job Club/Employment Resource Center (e.g., job readiness workshops, job development, and self-directed job search).
- Enhance the communication between the noncustodial parents and the custodial parent so that "team parenting" becomes a reality that improves the well-being of the children.
- Expand the PFS Program, to include the custodial parent to mitigate the negative impacts of Welfare Reform.

Business Operation

- Improve the efficiency, accuracy, and customer satisfaction of the Department's finance and accounting system. CSS will initiate a request for proposals in 1997-98 to select a vendor for an automation feasibility study and plan the conversion of the Department's finance and accounting program to a paperless system covering all Federal, State, and local programs of the Department and all 500 contractors. **Note: This will be the first phase of a three-year project.**

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 6,495,000	$ 6,495,000	$ --	38.0

APS: Reflects an increase in State revenue to fund additional social workers and support staff for the APS Program due to increased workload.

2.	$ 952,000	$ 952,000	$ --	14.0

Employment and Training Program: Reflects 14.0 additional staff and related services and supplies funding to expand training and employment services due to the implementation of the Welfare-to-Work program.

3.	$ 1,164,000	$ 1,164,000	$ --	4.0

CalWORKs Supportive Services - DV: Reflects additional staff and related services funded by the State's CalWORKs program to provide services to victims of violence enabling them to secure employment.

4.	$ 45,000	$ 45,000	$ --	1.0

Senior Programs: Reflects an increase in State revenue to fund additional staff for the Senior Employment Program due to increased workload.

5.	$ 178,000	$ 178,000	$ --	2.0

Community Services Programs: Reflects additional Federal revenue for the CSBG program and the transfer of funding from the Foothill Community Action Agency to fund additional staff and services and supplies to support increased workload.

6.	$ 189,000	$ 189,000	$ --	1.0

Community Services Centers: Reflects increased revenue for the Volunteer Mediation Services Program to fund additional staff and services and supplies due to increased workload.

7.	$ 74,000	$ 74,000	$ --	1.0

DR Program: Reflects additional staff for program planning and technical assistance, offset by increased revenue from court filing fees.

Other Changes

1.	$ 966,000	$ 924,000	$ 42,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by revenue.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ (-357,000)	$ (-329,000)	$ (-28,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ 185,000	$ --	$ 185,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	$ 211,000	$ --	$ 211,000	--
	Los Angeles Homeless Services Authority (LAHSA): Reflects additional funding for LAHSA's administrative operations as approved by the Board of Supervisors on September 30, 1997.			
5.	$ 156,000	$ 156,000	$ --	4.0
	Administrative Services: Reflects additional support positions in payroll, general accounting, and internal support services due to the workload increase associated with various programs.			
6.	$ 144,000	$ 144,000	$ --	--
	Conversion from Temporary to Permanent: Reflects conversion of County temporary items to permanent positions offset by program revenue.			
Total	***$ 10,402,000***	***$ 9,992,000***	***$ 410,000***	***65.0***

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
COMM ACTION	3,762,063	3,578,000	3,143,000	14,559,000	14,559,000	11,416,000
JTPA	48,381,272	53,039,000	56,754,000	73,065,000	73,065,000	16,311,000
OLDR AMER ACT	13,794,523	15,139,000	15,817,000	19,727,000	16,667,000	850,000
REFUGEE ASST	5,496,034	5,229,000	6,817,000	7,858,000	6,508,000	-309,000
	$ 71,433,892	$ 76,985,000	$ 82,531,000	$ 115,209,000	$ 110,799,000	$ 28,268,000
GROSS TOTAL	$ 71,433,892	$ 76,985,000	$ 82,531,000	$ 115,209,000	$ 110,799,000	$ 28,268,000
LESS INTRAFD TRANSFER				13,560,000	10,500,000	10,500,000
NET TOTAL	$ 71,433,892	$ 76,985,000	$ 82,531,000	$ 101,649,000	$ 100,299,000	$ 17,768,000
REVENUE						
COMM ACTION	$ 3,520,156	$ 3,578,000	$ 3,143,000	$ 4,059,000	$ 4,059,000	$ 916,000
JTPA	43,151,528	53,039,000	56,754,000	73,065,000	73,065,000	16,311,000
OLDR AMER ACT	13,278,123	15,139,000	15,817,000	16,667,000	16,667,000	850,000
REFUGEE ASST	4,966,304	5,229,000	6,817,000	7,858,000	6,508,000	-309,000
TOT REVENUE	$ 64,916,111	$ 76,985,000	$ 82,531,000	$ 101,649,000	$ 100,299,000	$ 17,768,000
NET COUNTY COST	$ 6,517,781	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER						
JTPA	$ 943,128	$	$	$	$	$
OLDR AMER ACT	1,625,823	2,780,000	2,780,000	2,878,000	2,878,000	98,000
REFUGEE ASST	-433,461					
FEDERAL-OTHER						
COMM ACTION	3,520,156	3,578,000	3,143,000	4,059,000	4,059,000	916,000
JTPA	42,208,400	53,039,000	56,754,000	73,065,000	73,065,000	16,311,000
OLDR AMER ACT	11,652,300	12,359,000	13,037,000	13,789,000	13,789,000	752,000
REFUGEE ASST	5,399,765	5,229,000	6,817,000	7,858,000	6,508,000	-309,000
TOTAL	$ 64,916,111	$ 76,985,000	$ 82,531,000	$ 101,649,000	$ 100,299,000	$ 17,768,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

Mission Statement

Administer State- and Federally-funded programs designed to promote economic and personal self-sufficiency; provide timely access to superior services for individuals and families in crisis; respond creatively to emerging human service needs; and build partnerships that respond to the needs of the communities served.

1998-99 Budget Message

The 1998-99 Proposed Budget for Community and Senior Services - Assistance, which is fully funded by State and Federal revenue, reflects the implementation of the Welfare-to-Work Program as well as CalWORKs supportive services for welfare recipients who are victims of domestic violence.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 11,416,000	$ 11,416,000	$ --	--

Community Action Agency (CAA): Reflects an $11.4 million increase in appropriation funded by: 1) $10.5 million in CalWORKs revenue to assist victims of domestic violence in securing employment and achieving full self-sufficiency, and 2) $0.9 million in Federal funding for the Community Services Block Grant Program as, well as the transfer of the Foothill CAA funds.

2.	$ 16,311,000	$ 16,311,000	$ --	--

Job Training and Partnership Act (JTPA): Reflects a $16.3 million in appropriation due to: 1) an increase of $20.5 million in Federal Welfare-to-Work funding to provide a full range of employment and training services to move welfare recipients into self-sustaining jobs, and 2) a decrease of $4.2 million in Federal JTPA funding as a result of reductions in the Joblinks, PAN Aerospace, McDonnell Douglas, and UCLA Technologies programs.

3.	$ 850,000	$ 850,000	$ --	--

Aging and Adult Services: Reflects a 5.4 percent increase in Older American Act Federal revenue mainly due to the increase in the Home Delivery Nutrition Program.

4.	$ (-309,000)	$ (-309,000)	$ --	--

Refugee Assistance Program: Reflects an overall decrease of 4.5 percent in Federal revenue mainly due to reductions associated with the Discretionary Targeted Assistance Program and supplemental funds partially offset by the new Elderly Refugee Program.

Total	***$ 28,268,000***	***$ 28,268,000***	***$ 0***	***0.0***

COMMUNITY ACTION AGENCY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 3,762,063	$ 3,578,000	$ 3,143,000	$ 14,559,000	$ 14,559,000	$ 11,416,000
LESS INTRAFD TRANSFER				10,500,000	10,500,000	10,500,000
NET TOTAL	$ 3,762,063	$ 3,578,000	$ 3,143,000	$ 4,059,000	$ 4,059,000	$ 916,000
REVENUE	3,520,156	3,578,000	3,143,000	4,059,000	4,059,000	916,000
NET COUNTY COST	$ 241,907	$	$	$	$	$
REVENUE DETAIL						
FEDERAL-OTHER	$ 3,520,156	$ 3,578,000	$ 3,143,000	$ 4,059,000	$ 4,059,000	$ 916,000
TOTAL	$ 3,520,156	$ 3,578,000	$ 3,143,000	$ 4,059,000	$ 4,059,000	$ 916,000

JOB TRAINING PARTNERSHIP ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 48,381,272	$ 53,039,000	$ 56,754,000	$ 73,065,000	$ 73,065,000	$ 16,311,000
REVENUE	43,151,528	53,039,000	56,754,000	73,065,000	73,065,000	16,311,000
NET COUNTY COST	$ 5,229,744	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 943,128	$	$	$	$	$
FEDERAL-OTHER	42,208,400	53,039,000	56,754,000	73,065,000	73,065,000	16,311,000
TOTAL	$ 43,151,528	$ 53,039,000	$ 56,754,000	$ 73,065,000	$ 73,065,000	$ 16,311,000

OLDER AMERICAN ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 13,794,523	$ 15,139,000	$ 15,817,000	$ 19,727,000	$ 16,667,000	$ 850,000
LESS INTRAFD TRANSFER				3,060,000		
NET TOTAL	$ 13,794,523	$ 15,139,000	$ 15,817,000	$ 16,667,000	$ 16,667,000	$ 850,000
REVENUE	13,278,123	15,139,000	15,817,000	16,667,000	16,667,000	850,000
NET COUNTY COST	$ 516,400	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ 1,625,823	$ 2,780,000	$ 2,780,000	$ 2,878,000	$ 2,878,000	$ 98,000
FEDERAL-OTHER	11,652,300	12,359,000	13,037,000	13,789,000	13,789,000	752,000
TOTAL	$ 13,278,123	$ 15,139,000	$ 15,817,000	$ 16,667,000	$ 16,667,000	$ 850,000

REFUGEE ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 5,496,034	$ 5,229,000	$ 6,817,000	$ 7,858,000	$ 6,508,000	$ -309,000
REVENUE	4,966,304	5,229,000	6,817,000	7,858,000	6,508,000	-309,000
NET COUNTY COST	$ 529,730	$	$	$	$	$
REVENUE DETAIL						
STATE-OTHER	$ -433,461	$	$	$	$	$
FEDERAL-OTHER	5,399,765	5,229,000	6,817,000	7,858,000	6,508,000	-309,000
TOTAL	$ 4,966,304	$ 5,229,000	$ 6,817,000	$ 7,858,000	$ 6,508,000	$ -309,000

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	13,544,000	12,120,000	17,033,000	3,489,000
Employee Benefits	4,048,000	3,680,000	4,127,000	79,000
Total Salaries and Employee Benefits	17,592,000	15,800,000	21,160,000	3,568,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	464,000	589,000	609,000	145,000
Food	10,000	10,000	10,000	0
Household Expense	0	0	0	0
Insurance	17,000	17,000	17,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	25,000	45,000	45,000	20,000
Maintenance-Bldgs & Improv	488,000	533,000	617,000	129,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	19,000	26,000	26,000	7,000
Miscellaneous Expense	535,000	579,000	4,226,000	3,691,000
Office Expense	416,000	632,000	984,000	568,000
Professional & Spec Svcs-Contracts	82,853,000	77,305,000	111,131,000	28,278,000
Professional & Spec Svcs-Other	1,207,000	1,811,000	3,139,000	1,932,000
Publications & Legal Notice	23,000	16,000	19,000	(4,000)
Rents & Leases-Equipment	109,000	143,000	145,000	36,000
Rents & Leases-Bldg & Improv	236,000	225,000	228,000	(8,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	90,000	90,000	130,000	40,000
Transportation	104,000	122,000	151,000	47,000
Travel	99,000	155,000	135,000	36,000
Utilities	424,000	434,000	448,000	24,000
Total Services & Supplies	87,119,000	82,732,000	122,060,000	34,941,000
Other Charges				
Judgments & Damages	71,000	78,000	2,000	(69,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	248,000	248,000	431,000	183,000
LAC-CAL Lease Payments	0	2,000	2,000	2,000
Other	0	0	0	0
Total Other Charges	319,000	328,000	435,000	116,000
Fixed Assets				
Equipment	30,000	30,000	75,000	45,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	30,000	30,000	75,000	45,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Community and Senior Services - Administration (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***105,060,000***	***98,890,000***	***143,730,000***	***38,670,000***
Less: Intrafund Transfers	6,315,000	6,486,000	25,122,000	18,807,000
TOTAL NET REQUIREMENTS	98,745,000	92,404,000	118,608,000	19,863,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	164,000	164,000	167,000	3,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	91,759,000	85,569,000	110,870,000	19,111,000
State	2,898,000	2,908,000	3,088,000	190,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	468,000	260,000	495,000	27,000
Other Financing Sources	540,000	587,000	662,000	122,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	95,829,000	89,488,000	115,282,000	19,453,000
NET COUNTY COST	***2,916,000***	***2,916,000***	***3,326,000***	***410,000***

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

STEPHANIE KLOPFLEISCH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	82,531,000	76,985,000	110,799,000	28,268,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	82,531,000	76,985,000	110,799,000	28,268,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Community and Senior Services - Assistance (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***82,531,000***	***76,985,000***	***110,799,000***	***28,268,000***
Less: Intrafund Transfers	0	0	10,500,000	10,500,000
TOTAL NET REQUIREMENTS	82,531,000	76,985,000	100,299,000	17,768,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	79,751,000	74,205,000	97,339,000	17,588,000
State	2,780,000	2,780,000	2,960,000	180,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	82,531,000	76,985,000	100,299,000	17,768,000
NET COUNTY COST	***0***	***0***	***0***	***0***

Community and Senior Services
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Adult Protective Services	**$11,542,000**	**$11,542,000**	**$0**	**$0**	**$0**	**$0**	**130.2**

Mandated program, under Sections 15760 and 15751 of the California Welfare Institutions Code. Discretionary.

Although the level of service is discretionary, curtailment would result in endangerment of clients, and would have financial and workload implications for other County departments.

Adult Protective Services (APS) is a State-mandated program to provide services to elderly and dependent adults who are subjected to neglect, abuse or exploitation, or who are unable to protect their own interests. The APS program is solely responsible for taking and investigating abuse reports in Los Angeles County. APS receives an average of 1,406 reports per month of suspected dependent adult/elder abuse and self-neglect. A reduction in funding would grossly impact the County's ability to meet the State mandate and to deliver services to this frail/at-risk population, resulting in further endangerment, loss of assets, institutionalization, or even death. Curtailment of services would also have financial and workload implications for the Public Social Services and Mental Health departments.

2. Community Services Programs	**$3,516,000**	**$1,058,000**	**$1,642,000**	**$816,000**	**$105,000**	**$711,000**	**31.7**

Non-mandated, discretionary program.

Community Services Programs assist individuals and families in crisis resulting from substance abuse, domestic violence, homelessness, and other causes. In addition, these programs provide services that assist low-income persons and families to move beyond poverty to self-sufficiency. The programs also integrate Community Services Block Grant funding with other program dollars, including JTPA, Domestic Violence, Parents Fair Share, LAHSA Homeless programs and the department's Service Centers. Loss of these programs would put individuals and families at further risk and increase costs to other County and public agencies.

Also included in Community Services Programs are Dispute Resolution services which reduce court costs by diverting cases to mediation, and the County's contribution to the Los Angeles Homeless Services Authority (LAHSA). The $651,000 in NCC partially satisfies the County's required contribution to LAHSA under the Joint Powers Agreement with the City of Los Angeles. Additional contribution of $211,000 was approved by the Board of Supervisors on September 30,1997. The NCC portion of the contribution supports services to homeless victims of domestic violence, and leverages millions of dollars in Federal funding for services to homeless individuals and families.

Community and Senior Services
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
Community Services Programs (con't)							
The CalWORKs Domestic Violence Supportive Services are also included in this year's program. The program will provide residential services, case management, legal and other support services to assist victim of domestic violence and their dependents to improve their lives and enter the workforce. The small NCC savings in this program would be achieved through layoff.							
3. Community Service Centers	**$4,718,000**	**$828,000**	**$1,697,000**	**$2,193,000**	**$1,012,000**	**$1,181,000**	**44.7**
Non-mandated, discretionary program.							
It should be noted that to obtain the State waiver, a $250,000 General Fund contribution is required to operate the Senior Centers.							
The Community Service Centers provide direct services to individuals and families to meet immediate, critical needs, including 38,000 emergency food baskets, emergency shelter, emergency gas and electric bill payments, and "ombudsman" assistance for persons in crisis. Other services include immigration counseling, health care, nutrition services, substance abuse counseling, and building supervision for tenant service agencies. In addition to the above services, the Service Centers are part of the delivery system for the Department's grant programs. Four of these programs operate out of the Centers: The Parents' Fair Share program to increase child support payments by parents of AFDC children, voluntary Mediation Services to divert cases, Domestic Violence CalWORKs Project to assist domestic violence victims secure financial independence, and the SDA Welfare-to-Work Project to assist welfare recipients.							
These programs, along with the other direct services would be lost if the centers were closed. NCC curtailments would result in staff layoffs.							
4. Senior Citizens Programs	**$2,602,000**	**$272,000**	**$2,013,000**	**$317,000**	**$169,000**	**$148,000**	**31.6**
Non-mandated, discretionary program.							
Local governments that choose to operate Older Americans Act programs do have a General Fund match requirement. The match of $317,000 enables the County to receive a grant in excess of $18 million for services to seniors.							

Community and Senior Services
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions

Senior Citizens Programs (con't)

Eliminating the $317,000 NCC match would result in the loss of $18 million in senior grant funds. Loss of this program would result in the elimination of 1,782,000 congregate meals, 1,043,000 in home-delivered meals to frail and elderly seniors, and supportive services to maintain the independence of seniors in a home-based managed care system. The Ombudsman program inspects nursing facilities to prevent nursing home abuses. Loss of these services would endanger frail, elderly seniors, and result in increased financial and elder abuse, nursing home abuse, and increased costs to other County departments. It would also jeopardize the County's response to managed care and other community and long-term care issues. NCC curtailments result in staff layoffs.

5.	**Job Training Partnership Act Programs**	**$7,020,000**	**$0**	**$7,020,000**	**$0**	**$0**	**$0**	**87.0**

Non-mandated, discretionary program.

The JTPA program provides a wide range of employment and training services for adults and youth who are economically disadvantaged, unemployed, or dislocated workers. Services include classroom training, on-the-job training, and work experience. Approximately 20,000 individuals are served in the JTPA program each year, including 4,500 individuals on welfare. Of the 6,000 persons who are in job training, over 70% are placed in unsubsidized employment. Additionally, the implementation of the new Welfare-to-Work Program for CalWORKs participants will provide job preparation, placement services, and support to upgrade jobs and earnings. Elimination of this program would make JTPA assistance unavailable to persons who need job training or work experience in order to find and keep a job.

6.	**Refugee Assistance Programs**	**$872,000**	**$0**	**$872,000**	**$0**	**$0**	**$0**	**8.2**

Non-mandated, discretionary program.

Refugee Assistance programs provide countywide employment assistance to approximately 5,000 refugees each year. About 90% of those served in the program are case welfare recipients. About 40% of program participants obtain employment. A new elderly program will assist elderly refugees and provide post employment services to get them off welfare. Loss of this program would deny assistance to refugees who are trying to assimilate into American society and become independent of the welfare system.

Community and Senior Services
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

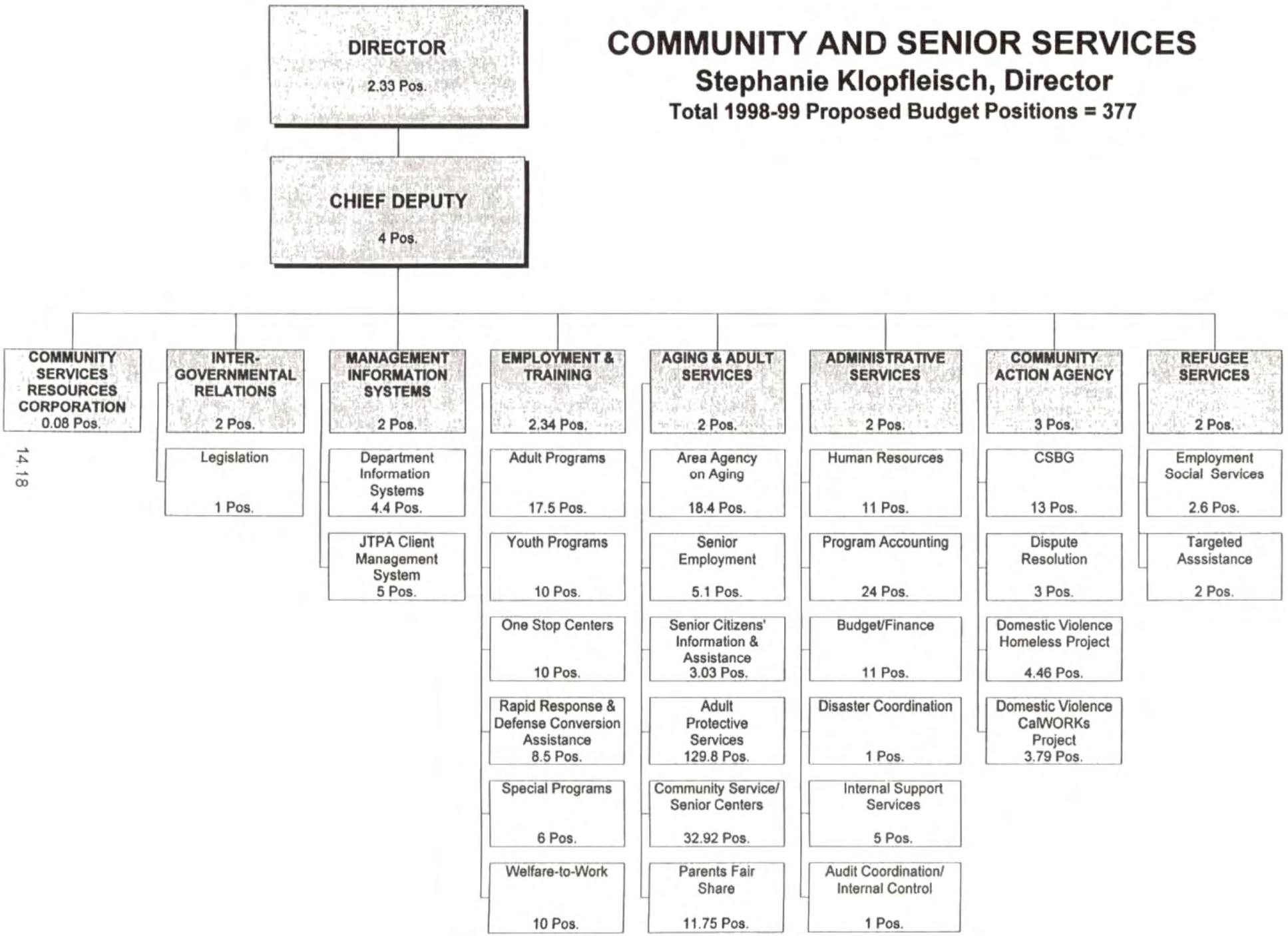
	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
7. Community Services Resource Corp.	**$11,000**	**$0**	**$11,000**	**$0**	**$0**	**$0**	**0.1**
Non-mandated, discretionary program.							
The Community Services Resource Corporation is a nonprofit corporation created to channel private donations to human services programs administered by the County. Private donors have contributed money and goods that benefit the elderly, abused, homeless, disabled, and victims of domestic violence and natural disasters.							
8. Support Services	**$1,033,000**	**$362,000**	**$671,000**	**$0**	**$0**	**$0**	**15.1**
Non-mandated, discretionary program.							
Provides support services that cannot be directly identified to programs. Includes Inter-Governmental Relations, Internal Support Services, Management Information Systems, Disaster Coordination, Audit Coordination/Internal Control, and Training Coordination.							
9. Administration	**$1,617,000**	**$560,000**	**$1,057,000**	**$0**	**$0**	**$0**	**28.5**
Non-mandated, discretionary program							
Provides administrative support to the department. Includes Executive Office and Departmental budgeting, accounting, personnel/payroll, and procurement.							
Grand Total	**$32,931,000**	**$14,622,000**	**$14,983,000**	**$3,326,000**	**$1,286,000**	**$2,040,000**	**377.0**

Note: Unavoidable, fixed costs include 3 month's salary, and estimated payoff of accrued time for laid-off employees, and unavoidable costs for fixed employee benefits and facilities (rent, maintenance, and utilities).

COMMUNITY AND SENIOR SERVICES

Stephanie Klopfleisch, Director

Total 1998-99 Proposed Budget Positions = 377



CONSUMER AFFAIRS
PASTOR HERRERA, JR., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 1,339,669	$ 1,458,000	$ 1,627,000	$ 2,226,000	$ 1,713,000	$ 86,000
SERVICES & SUPPLIES	539,008	662,000	501,000	817,000	613,000	112,000
OTHER CHARGES	51,768	70,000	62,000	33,000	33,000	-29,000
FIXED ASSETS-EQUIP	17,109			75,000		
GROSS TOTAL	$ 1,947,554	$ 2,190,000	$ 2,190,000	$ 3,151,000	$ 2,359,000	$ 169,000
LESS INTRAFD TRANSFER	45,000	175,000		175,000	175,000	175,000
NET TOTAL	$ 1,902,554	$ 2,015,000	$ 2,190,000	$ 2,976,000	$ 2,184,000	$ -6,000
REVENUE	1,372,428	1,436,000	1,611,000	1,553,000	1,548,000	-63,000
NET COUNTY COST	$ 530,126	$ 579,000	$ 579,000	$ 1,423,000	$ 636,000	$ 57,000
BUDGETED POSITIONS	25.5	33.0	33.0	46.0	33.0	
REVENUE DETAIL						
COURT FEES & COSTS	$ 558,000	$	$ 586,000	$	$	$ -586,000
CHRGS FOR SVCS-OTHER	648,919	1,436,000	1,025,000	1,553,000	1,548,000	523,000
MISCELLANEOUS	165,509					
TOTAL	$ 1,372,428	$ 1,436,000	$ 1,611,000	$ 1,553,000	$ 1,548,000	$ -63,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To serve the public by providing consumer protection services, including consumer counseling, complaint mediation and investigation, and consumer education. To promote public safety and welfare by deterring consumer fraud and advancing fair competition in the marketplace. To increase the efficiency of and access to the justice system by educating litigants about the Small Claims Court process and relieving court overcrowding. To promote alternative dispute resolution processes that divert cases from the courts by providing mediation and conciliation to potential litigants. To protect the interests of cable television consumers and the County by administering and monitoring the County's cable television franchises. To alert the public to early warning signs of real estate fraud and to implement a real estate fraud notification program and investigate cases of fraud discovered.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $57,000 due to increases in salaries and employee benefits, partially offset by a ministerial adjustment related to rent charges. The Proposed Budget also reflects an increase in revenue from the Cable Television Fund to finance costs connected with the renewal, transfer, and merger of cable television franchises.

Multi-Year Planning

The Department has introduced and is working for passage of legislation that could provide a stable source of funding for consumer protection services. Further, a voice-prompt telephone system will be developed to assist constituents of the County by providing the front-line of assistance, thus lessening the demand on limited staff, and doubling effectiveness by providing current information. A departmental Internet web-site will provide assistance similar to that of the voice-prompt telephone system, and potentially a forum from which counseling can be provided. In addition, the Department continues to seek out partnerships with the public and private sector and aggressively utilizes volunteer and unpaid internships to assist consumers in a timely and effective manner.

Critical Needs

The Department's critical needs include: 1) additional funding for the Real Estate Early Warning System where the number of inquiries has been steadily increasing since the program began; 2) the upgrade of current positions for recruitment and retention of employees and increased services to the public; and 3) additional information technology funding to meet year 2000 requirements, implement Internet service, purchase additional computers, provide training, and maintain the Department's web site.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Total number of program staff	21.5	21.5	22	24
Total number of written complaints received	6,502	5,813	4,951	5,200
Hours spent recruiting volunteers per annum	195	248	248	248
Non-English speaking inquiries	n/a	n/a	n/a	15,000
Real estate fraud inquiries	n/a	n/a	7,000	10,000
Workload/Output				
Number of persons counseled	306,278	278,606	315,311	332,000
Number of written complaints processed	4,200	5,813	4,951	5,200
Annual volunteer recruitment campaigns	2	2	3	4
Number of non-English persons assisted	n/a	n/a	n/a	1,250
Number of persons counseled on real estate fraud	n/a	n/a	2,500	5,000
Efficiency				
Number of persons counseled per staff	14,245	12,958	14,332	13,833
Percentage of written complaints processed within one business day	90%	95%	95%	95%
Volunteers recruited per annum	19	20	21	22
Number of persons counseled on real estate fraud per program staff member	n/a	n/a	555	1,111
Effectiveness/Outcome				
Percentage change in persons counseled	n/a	(-7%)	13%	5%
Percentage change of written complaints processed within one business day	n/a	0%	0%	0%
Percentage change in volunteer counseling hours	n/a	27%	2%	3%
Percentage increase in persons counseled on real estate fraud	n/a	n/a	n/a	50%

Performance Measures (cont'd)

Objectives for 1998-99

-- Increase the percentage of persons counseled by 5 percent.
-- Increase the percentage of volunteer counseling hours by 3 percent.
-- Increase the number of complaints processed by 250.
-- Increase non-English speaking counseling by 5 percent.
-- Increase persons counseled on real estate fraud by 50 percent.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 117,000	$ 117,000	$ --	--
	Cable Television Franchise Services: Reflects increased funding for costs connected with the renewal, transfer, and merger of cable television franchises, offset by revenue from the Cable Television Fund.			
2.	$ (-5,000)	$ (-5,000)	$ --	--
	Small Claims Court Services: Reflects a reduction in revenue from Small Claims Court filings, offset by a reduction in services and supplies.			
Other Changes				
1.	$ 86,000	$ --	$ 86,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-29,000)	$ --	$ (-29,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 169,000***	***$ 112,000***	***$ 57,000***	***0.0***

CONSUMER AFFAIRS

PASTOR HERRERA, JR., DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	1,259,000	1,113,000	1,330,000	71,000
Employee Benefits	368,000	345,000	383,000	15,000
Total Salaries and Employee Benefits	1,627,000	1,458,000	1,713,000	86,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	42,000	42,000	44,000	2,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	2,000	2,000	1,500	(500)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	14,000	14,000	5,000	(9,000)
Maintenance-Bldgs & Improv	14,000	14,000	22,000	8,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	112,000	191,000	93,000	(19,000)
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	241,000	323,000	377,000	136,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	5,000	5,000	5,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	10,000	10,000	12,500	2,500
Travel	0	0	0	0
Utilities	61,000	61,000	53,000	(8,000)
Total Services & Supplies	501,000	662,000	613,000	112,000
Other Charges				
Judgments & Damages	3,000	11,000	4,000	1,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	59,000	59,000	29,000	(30,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	62,000	70,000	33,000	(29,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Consumer Affairs (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***2,190,000***	***2,190,000***	***2,359,000***	***169,000***
Less: Intrafund Transfers	0	175,000	175,000	175,000
TOTAL NET REQUIREMENTS	2,190,000	2,015,000	2,184,000	(6,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	1,584,000	1,409,000	1,521,000	(63,000)
Miscellaneous	27,000	27,000	27,000	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	1,611,000	1,436,000	1,548,000	(63,000)
NET COUNTY COST	***579,000***	***579,000***	***636,000***	***57,000***

1998-99 DEPARTMENT PROGRAMS

Department: CONSUMER AFFAIRS

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**Consumer Protection Services**	**$711,000**	**$129,000**	**$130,000**	**$452,000**	**$102,000**	**$350,000**	**13.0**

Mandated by L.A. County Code Section 2.62.020, non-discretionary program

The Consumer Protection Services Program provides consumer counseling and information services to the public, accepts and mediates complaints between consumers and merchants, investigates and resolves complaints of unethical or deceptive business practices, and conducts special investigations which are presented to appropriate prosecuting agencies for civil adjudication and criminal prosecution. Includes the Board ordered Real Estate Fraud Early Warning Program and a contract with the Registrar-Recorder to conduct the Real Estate Fraud Notification Program. Related are two grants from the Community Development Block Grant Division to administer a Home Improvement Counseling Project and a Homeowners' Fraud Prevention Project. Also includes the Volunteer Services Program, which coordinates and is responsible for the recruitment, training, and supervision of all volunteer and student interns which service each division and the public. Also includes revenues generated by other administrative and support costs.

Reflects 4.5 budgeted positions offset by grant revenue.

2.	**Small Claims Advisor Program**	**$588,000**	**$0**	**$581,000**	**$7,000**	**$87,000**	**($80,000)**	**5.5**

Mandated by California Government Code Section 117.14, non-discretionary program

The Small Claims Court Advisor Program provides information and counseling to litigants and potential litigants on all aspects of the Small Claims Court process. Also includes revenues generated by other administrative and support costs.

3.	**Dispute Settlement Services**	**$151,000**	**$0**	**$149,000**	**$2,000**	**$22,000**	**($20,000)**	**1.5**

Madated by California Business and Professions Code Section 470.3 et. seq., non-discretionary program

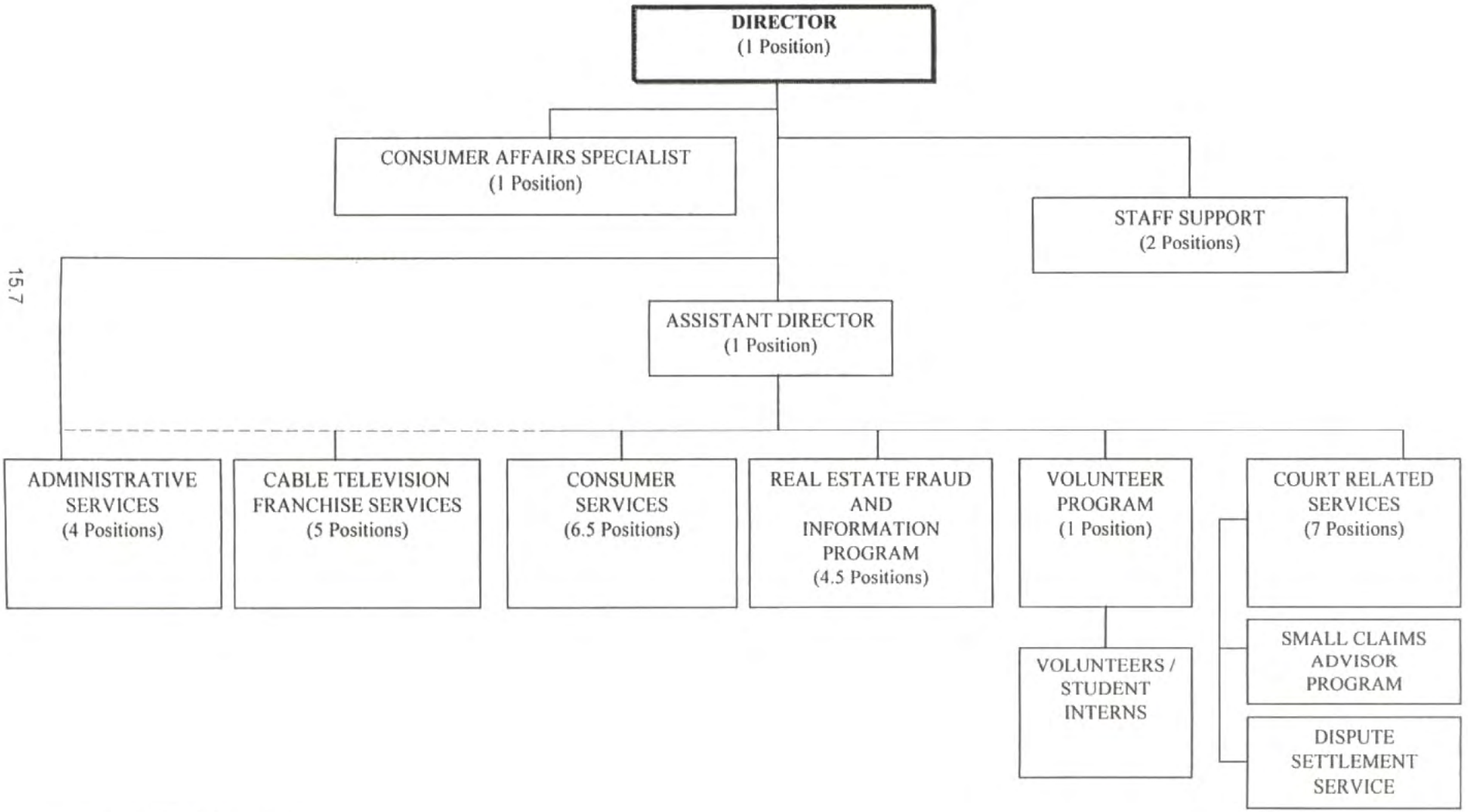
The Dispute Settlement Services Program promotes alternative dispute resolution processes that divert cases from the courts by providing mediation, conciliation, information and referral services to litigants and potential litigants who might otherwise use the court to settle their conflicts. Also includes revenues generated by other administrative and support costs.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Cable Television Franchise Program	**$647,000**	**$0**	**$642,000**	**$5,000**	**$78,000**	**($73,000)**	**5.0**
Mandated by L.A. County Code Section 16.64.010, non-discrectionary The Cable Television Franchise Program protects the welfare and interests of cable television consumers and the County through the administration and monitoring of the County's 41 Cable Television Franchises. Also includes revenues generated by other administrative and support costs.							
5. Administration	**$262,000**	**$46,000**	**$46,000**	**$170,000**	**$37,000**	**$133,000**	**8.0**
Non-mandated, discretionary program Includes the executive office, administrative services and other staff support. Costs of this program are offset by income as the staff provide both direct and indirect services to all departmental grant programs.							
Total	**$2,359,000**	**$175,000**	**$1,548,000**	**$636,000**	**$326,000**	**$310,000**	**33.0**

DEPARTMENT OF CONSUMER AFFAIRS

Pastor Herrera, Jr., Director

FY 1998-99 Proposed Budget Positions = 33



CORONER

A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 9,701,546	$ 10,263,000	$ 10,913,000	$ 13,307,000	$ 11,676,000	$ 763,000
SERVICES & SUPPLIES	2,619,241	2,368,000	2,222,000	3,065,000	2,319,000	97,000
OTHER CHARGES	182,094	358,000	427,000	338,000	308,000	-119,000
FIXED ASSETS-EQUIP	422,914	15,000	15,000	34,000	34,000	19,000
OTHER FINANCING USES	2,000	121,000	123,000	98,000	98,000	-25,000
GROSS TOTAL	$ 12,927,795	$ 13,125,000	$ 13,700,000	$ 16,842,000	$ 14,435,000	$ 735,000
LESS INTRAFD TRANSFER	38,532	46,000	38,000	55,000	55,000	17,000
NET TOTAL	$ 12,889,263	$ 13,079,000	$ 13,662,000	$ 16,787,000	$ 14,380,000	$ 718,000
REVENUE	2,308,783	1,888,000	2,167,000	2,011,000	2,011,000	-156,000
NET COUNTY COST	$ 10,580,480	$ 11,191,000	$ 11,495,000	$ 14,776,000	$ 12,369,000	$ 874,000
BUDGETED POSITIONS	173.0	174.0	174.0	219.0	183.0	9.0
REVENUE DETAIL						
STATE-OTHER	$ 412,987	$ 307,000	$ 407,000	$ 307,000	$ 307,000	$ -100,000
PERSONNEL SERVICES	40,768	5,000	20,000	5,000	5,000	-15,000
COURT FEES & COSTS	108,776	106,000	153,000	153,000	153,000	
CHRGS FOR SVCS-OTHER	937,965	1,013,000	1,038,000	1,013,000	1,013,000	-25,000
OTHER SALES	297,813	337,000	309,000	363,000	363,000	54,000
MISCELLANEOUS	220,392	120,000	240,000	170,000	170,000	-70,000
SALE OF FIXED ASSETS	7,082					
OPERATING TRANSFER IN	283,000					
TOTAL	$ 2,308,783	$ 1,888,000	$ 2,167,000	$ 2,011,000	$ 2,011,000	$ -156,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an additional $490,000 and 9.0 pathology and support staff for the Forensic Residency Program, including one physician specialist to relieve existing physician workload and permit an increase in teaching staff time to train and supervise residents, one post graduate physician to assist in performing autopsies, two supervising forensic technicians to provide greater oversight and supervision, and two support and three clerical staff. Funding for this program is a critical first step for the Department to meet the requirements of the Accreditation Council of Graduate Medical Education (ACGME), which had placed the Department's Forensic Residency Program on probation for excessive autopsy workload and lack of staff teaching time. The Proposed Budget also reflects a reduction in insurance costs, offset by negotiated increases in salaries and employee benefits, equipment purchases for the Forensic Medicine and Forensic Laboratories programs, increases in contracts for microfilming and cleaning services, and revenue losses associated with tissue collection services and State reimbursement for Sudden Infant Death Syndrome

Multi-Year Planning

The Department continues to focus on pursuing new resources and public partnerships to improve the level of service. The Department's goal is to complete 80 percent or more of the autopsy cases within a 48-hour turnaround time, notify next of kin within 24 hours, and maintain an average on-scene response time of 60 minutes or less. The Department will continue to implement infrastructure modifications to upgrade the autopsy ventilation system.

Critical Needs

The Department requires additional resources to meet an increasing volume of cases for the courts, law enforcement, funeral directors, District Attorney, and the public, as well as ACGME requirements for the Forensic Residency Program. The Department also requires a long-term solution to the restoration or replacement of the existing heating, ventilation, and air conditioning system for the building that houses the biological functions of autopsy decedent storage and forensic laboratories in order to meet Cal-OSHA's health and safety requirements.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Field investigators	28	29	29	29
Pathologists	17	17	17	18
Workload/Output				
Cases investigated	19,160	19,569	19,986	20,670
Autopsies/examinations	7,618	6,890	6,804	6,800
Efficiency				
Cases per investigator	684	675	689	713
Cases per pathologist (autopsies and external exams)	448	405	400	378
Average cost per investigation	$206	$178	$174	$168
Average on-scene response time (minutes)	60	60	60	60
Effectiveness/Outcome				
Percentage of cases which are processed within 48 hours	n/a	n/a	24%	24%
Percentage of time on-scene response time is 60 minutes or less	n/a	n/a	80%	80%
Percentage of time next of kin is notified within 24 hours	n/a	n/a	75%	75%

Objectives for 1998-99

- Notify next of kin within 24 hours of death notification.
- Strive to maintain an average on-scene response time of 60 minutes or less.
- Increase Coroner funding in order to raise percentage of cases processed within 48 hours.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 460,000	$ --	$ 460,000	9.0

Autopsy Services: Reflects additional pathology and support positions due to increased caseload, and to meet ACGME requirements for the Forensic Residency Program.

Other Changes

1.	$ 553,000	$ --	$ 553,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-150,000)	$ --	$ (-150,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

3.	$ (-39,000)	$ --	$ (-39,000)	--

Employee Benefits Adjustment: Reflects a net decrease in various employee benefits.

4.	$ (-29,000)	$ --	$ (-29,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

5.	$ (-130,000)	$ --	$ (-130,000)	--

Judgments and Damages: Reflects a reduction in insurance costs.

6.	$ (-25,000)	$ --	$ (-25,000)	--

Productivity Investment Fund: Reflects a decrease in Productivity Investment Fund loan repayment.

7.	$ 59,000	$ --	$ 59,000	--

Equipment: Reflects the purchase of equipment, including a gas chromatography mass spectrometer, electric van platform, and fork lifts, for the Forensic Medicine and Forensic Laboratories programs.

8.	$ 36,000	$ 17,000	$ 19,000	--

Contract and Reimbursable Services: Reflects primarily an increase in contracted microfilming and cleaning services associated with autopsies, and an increase in reimbursable services provided to other County departments for copies of photographs and documents.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
9.	$ --	$ (-156,000)	$ 156,000	--
	Revenue Adjustment: Reflects a reduction in revenue primarily associated with tissue collection services, and SB 90 reimbursement for Sudden Infant Death Syndrome autopsy cases and death scene investigation services.			
Total	***$ 735,000***	***$ (-139,000)***	***$ 874,000***	***9.0***

CORONER

A. HERNANDEZ, DIRECTOR/L. SATHYAVAGISWARAN, CORONER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	8,576,413	7,631,000	9,045,000	468,587
Employee Benefits	2,336,587	2,632,000	2,631,000	294,413
Total Salaries and Employee Benefits	10,913,000	10,263,000	11,676,000	763,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	2,000	5,000	6,000	4,000
Communications	187,000	214,000	200,000	13,000
Food	0	0	0	0
Household Expense	73,000	71,000	46,000	(27,000)
Insurance	112,000	110,000	133,000	21,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	106,000	102,000	105,000	(1,000)
Maintenance-Bldgs & Improv	173,000	144,000	113,000	(60,000)
Medical, Dental, Lab Supplies	360,000	368,000	325,000	(35,000)
Memberships	2,000	1,000	1,000	(1,000)
Miscellaneous Expense	73,000	78,900	78,000	5,000
Office Expense	333,000	312,000	308,000	(25,000)
Professional & Spec Svcs-Contracts	516,000	670,000	738,000	222,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	26,000	10,000	11,000	(15,000)
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	2,000	1,000	1,000	(1,000)
Special Departmental Expense	111,000	104,600	81,000	(30,000)
Training	0	0	0	0
Transportation	110,000	144,000	141,000	31,000
Travel	34,000	30,500	30,000	(4,000)
Utilities	2,000	2,000	2,000	0
Total Services & Supplies	2,222,000	2,368,000	2,319,000	97,000
Other Charges				
Judgments & Damages	200,000	150,000	70,000	(130,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	29,000	30,000	0	(29,000)
LAC-CAL Lease Payments	198,000	178,000	238,000	40,000
Other	0	0	0	0
Total Other Charges	427,000	358,000	308,000	(119,000)
Fixed Assets				
Equipment	15,000	15,000	34,000	19,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	15,000	15,000	34,000	19,000
Other Financing Uses				
Operating Transfers Out	123,000	121,000	98,000	(25,000)
Other	0	0	0	0
Total Other Financing Uses	123,000	121,000	98,000	(25,000)

Coroner (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***13,700,000***	***13,125,000***	***14,435,000***	***735,000***
Less: Intrafund Transfers	38,000	46,000	55,000	17,000
TOTAL NET REQUIREMENTS	13,662,000	13,079,000	14,380,000	718,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	407,000	307,000	307,000	(100,000)
Other	0	0	0	0
Charges For Services	1,211,000	1,124,000	1,171,000	(40,000)
Miscellaneous	549,000	457,000	533,000	(16,000)
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	2,167,000	1,888,000	2,011,000	(156,000)
NET COUNTY COST	***11,495,000***	***11,191,000***	***12,369,000***	***874,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Coroner

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Forensic Medicine	**$3,870,000**	**$0**	**$270,000**	**$3,600,000**	**$0**	**$3,600,000**	**29.0**

Investigates and determines the cause and mode of all sudden and unusual deaths under the Coroner's jurisdiction by conducting forensic medical investigations, autopsies, and histopathology examinations. Includes revenue that was partially earned by costs incurred in the Administration and Support Programs.

(Mandated by State - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 and 68097, and County Code Chapter 2.22, Section 2.22.010 to 110)

2. Operations Bureau	**$6,352,000**	**$19,000**	**$985,000**	**$5,348,000**	**$0**	**$5,348,000**	**103.0**

Provides death scene investigation and death notification to next of kin, gathers information from witnesses, and collects data used in determining the cause of death. Responsible for the preparation of investigative reports and the provision of testimony in court, and assists with transportation, storage, photography, x-ray, dental and fingerprint examination, embalming, and release of decedents. Also provides disaster preparation and response to all major and minor emergencies.

(Mandated by State - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 and 68097, and County Code Chapter 2.22, Section 2.22.010 to 110)

3. Forensic Laboratories	**$1,424,000**	**$0**	**$178,000**	**$1,246,000**	**$0**	**$1,246,000**	**16.0**

Provides toxicological, histological and scanning electron microscopy analysis. Also provides criminalistic services and if necessary, testimony in court.

(Mandated by State - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 and 68097, and County Code Chapter 2.22, Section 2.22.010 to 110)

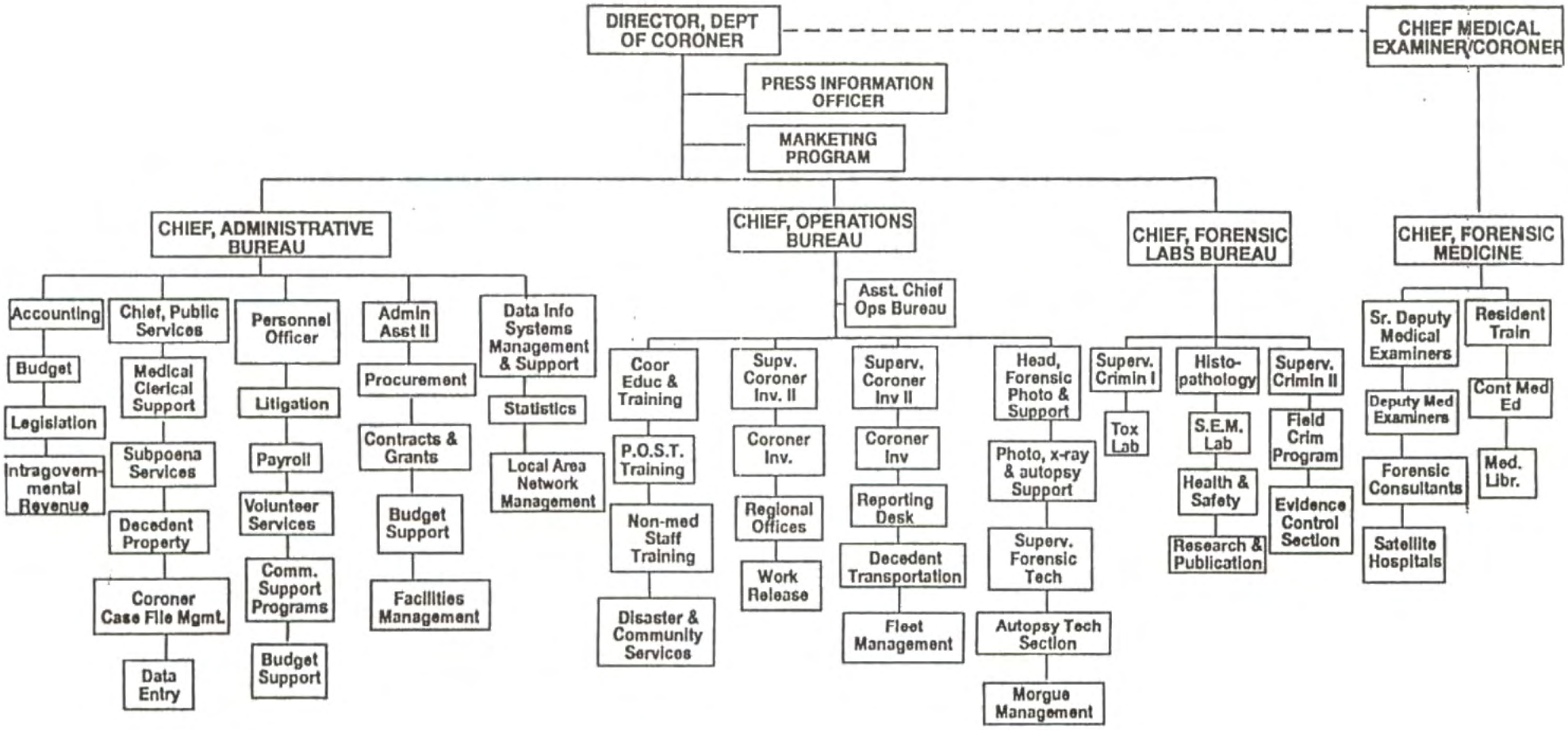
	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Executive/Admin/Public Services	**$2,789,000**	**$36,000**	**$578,000**	**$2,175,000**	**$0**	**$2,175,000**	**35.0**

Public Services Division provides and maintains case file management, document sales, billing for transportation services, subpoena processing, and release of decedent personal property. Administration and Executive Division provides overall direction and coordination of all non-medical divisions and programs. Directs the achievement of goals and objectives. Maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.

(Mandated by State - Chapter 462/78 Dental Records, Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 268/91 SIDS Contact Family, Chapter 955/89 SIDS Autopsies, Chapter 486/75 Mandated Reimbursement Process)
(Govt. Codes 27460 to 27540, Govt. Code Section 68096.1 and 68097, and County Code Chapter 2.22, Section 2.22.010 to 110)

Total	**$14,435,000**	**$55,000**	**$2,011,000**	**$12,369,000**	**$0**	**$12,369,000**	**183.0**

Los Angeles County
DEPARTMENT OF CORONER



COUNTY COUNSEL
DE WITT W. CLINTON, COUNTY COUNSEL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 19,832,095	$ 20,926,000	$ 21,774,000	$ 24,578,000	$ 23,612,000	$ 1,838,000
SERVICES & SUPPLIES	11,924,414	13,584,000	13,611,000	15,163,000	13,775,000	164,000
OTHER CHARGES	416,149	500,000	500,000	500,000	480,000	-20,000
FIXED ASSETS-EQUIP	54,072	97,000	70,000	192,000	57,000	-13,000
GROSS TOTAL	$ 32,226,730	$ 35,107,000	$ 35,955,000	$ 40,433,000	$ 37,924,000	$ 1,969,000
LESS INTRAFD TRANSFER	20,481,319	20,944,000	21,194,000	23,133,000	22,818,000	1,624,000
NET TOTAL	$ 11,745,411	$ 14,163,000	$ 14,761,000	$ 17,300,000	$ 15,106,000	$ 345,000
REVENUE	12,500,254	13,111,000	13,702,000	13,500,000	13,109,000	-593,000
NET COUNTY COST	$ -754,843	$ 1,052,000	$ 1,059,000	$ 3,800,000	$ 1,997,000	$ 938,000
BUDGETED POSITIONS	254.0	254.0	254.0	260.0	260.0	6.0
REVENUE DETAIL						
LEGAL SERVICES	$ 7,879,365	$ 8,743,000	$ 8,337,000	$ 8,676,000	$ 8,517,000	$ 180,000
PERSONNEL SERVICES	3,670,328	3,441,000	3,584,000	3,506,000	3,443,000	-141,000
PLANNING & ENG SVCS	215,015	53,000	5,000	53,000	53,000	48,000
ROAD & STREET SVCS	235,537	135,000	211,000	108,000	107,000	-104,000
PARK & RECREATION SVS	87,417	31,000	79,000	31,000	31,000	-48,000
CHRGS FOR SVCS-OTHER	379,302	490,000	1,279,000	490,000	481,000	-798,000
MISCELLANEOUS	33,290	218,000	207,000	636,000	477,000	270,000
TOTAL	$ 12,500,254	$ 13,111,000	$ 13,702,000	$ 13,500,000	$ 13,109,000	$ -593,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: COUNSEL

Mission Statement

Provide timely and effective legal representation, advice, and counsel to the Board of Supervisors, the County, and other public officers and agencies.

1998-99 Budget Message

The Proposed Budget reflects an increase of $938,000 which includes funding for negotiated increases in salaries and employee benefits, and a ministerial accounting adjustment related to rent charges. The budget also reflects the addition of 6.0 support positions, including the conversion of 4.0 contract clerical positions to permanent positions, and 2.0 new systems positions to meet workload demands.

Multi-Year Planning

As part of its Vision 2000 strategic plan, the Office will continue to utilize all available legal resources, as appropriate, to provide the most benefit to the County and our clients by: 1) conducting legal seminars with clients to minimize exposure to liability; 2) increasing the efficiency of legal research; and 3) expanding the capability to handle certain types of cases in-house, further reducing reliance on outside counsel.

To continue to meet workload demands and promote efficiency, the Office anticipates that data network expansion will be needed to provide all legal staff access to legal research data. Additionally, shared data bases will be created for legal staff to reference through the network. These department-wide system changes will require network cards, cabling, and related equipment, as well as computers and peripheral equipment.

Critical Needs

The County Counsel's critical needs consist of additional attorneys to provide advice to County clients in areas such as code enforcement, nuisance abatement, taxation, finance, legislation, public health, safety, and welfare. Additional critical needs include the ongoing replacement of aging copiers, peripheral equipment, and network hardware to meet increased workload demands and promote efficiency.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of billing staff	n/a	3	3	3
Number of staff reviewing accuracy	n/a	1	1	1
Number of staff notifying client departments	n/a	13	13	13
Number of attorneys receiving notification of settlement conference, arbitration, mediation and trial dates	n/a	22	22	22
Workload/Output				
Number of invoices sent within 30 working days from date service rendered	n/a	1,028	862	862
Number of invoices with minimum accuracy rate of 90 percent	n/a	1,372	1,158	1,158
Number of notices sent within seven working days	n/a	1,568	2,418	2,418
Number of notices sent 30 working days before the scheduled date	n/a	102	160	160
Efficiency				
Number of invoices sent within 30 working days from date service rendered per billing staff	n/a	343	287	287
Number of invoices with minimum accuracy rate of 90 percent per staff	n/a	1,372	1,158	1,158
Number of notices sent within seven working days per staff	n/a	121	186	186
Number of notices sent 30 working days before scheduled date per attorney	n/a	5	7	7
Effectiveness/Outcome				
Percent of time 60 percent of the invoices were sent within 30 working days from date service rendered. Client departments are assisted in providing more timely budget information and estimated/actual reports to the Chief Administrative Office	n/a	83%	75%	75%
Percent of the time invoices were sent with a minimum accuracy rate of 90 percent. Client departments are correctly charged for legal services	n/a	100%	100%	100%

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Effectiveness/Outcome (cont'd)				
Percent of notices sent within seven working days of receipt. Client departments would have increased awareness of liabilities outstanding and have an opportunity to eliminate recurring liability situations	n/a	84%	92%	92%
Percent of notices sent 30 working days before scheduled date. Attorney-client synchronization of litigation settlement position would be enhanced	n/a	91%	97%	97%

Objectives for 1998-99

- Send 60 percent of invoices within 30 working days from date service rendered by in-house legal staff (75 percent of the time).
- Strive for a minimum 90 percent accuracy rate on invoices (80 percent of the time).
- Notify client departments of new in-house claims and lawsuits involving the Department within seven working days of receipt (75 percent of the time).
- Notify client departments when cases handled in-house are scheduled for settlement conference, arbitration, mediation, and trial 30 working days before scheduled date (75 percent of the time).

Explanatory Notes

Input measures do not represent full-time equivalent staff.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 153,000	$ 153,000	$ --	4.0

Conversion to Permanent Staffing: Reflects the conversion of 4.0 contract clerical positions, which provide support for the general litigation, public works, and workers' compensation divisions, to permanent positions in accordance with Board policy.

2.	$ 131,000	$ 131,000	$ --	2.0

Systems Support Increase: Reflects 2.0 additional computer support positions to meet workload increases primarily related to continuing automation and data network expansion in the area of legal research, and to support strategic plan goals.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ 123,000	$ 123,000	$ --	--

Services and Supplies/Other Charges: Reflects primarily the adjustment of Auxiliary Legal Services salary inequities resulting from a freeze on salaries for existing staff for up to six years while recently hired employees have been recruited at higher salaries due to an increasingly competitive job market. Also reflects increased costs for miscellaneous services and supplies including utilities, communication, and document storage/retrieval, partially offset by a reduction in capital lease charges.

4.	$ 1,329,000	$ 412,000	$ 917,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

5.	$ 225,000	$ 225,000	$ --	--

Employee Benefits: Reflects increases in various employee benefits based on actual experience.

6.	$ 21,000	$ --	$ 21,000	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

7.	$ (13,000)	$ (13,000)	$ --	--

Fixed Assets: Reflects a reduction in funding for the scheduled replacement of office equipment.

Total	***$ 1,969,000***	***$ 1,031,000***	***$ 938,000***	***6.0***

COUNTY COUNSEL

DE WITT W. CLINTON, COUNTY COUNSEL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	16,257,000	16,029,000	17,925,000	1,668,000
Employee Benefits	5,517,000	4,897,000	5,687,000	170,000
Total Salaries and Employee Benefits	21,774,000	20,926,000	23,612,000	1,838,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	455,000	455,000	487,000	32,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	24,000	24,000	24,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	260,000	260,000	319,000	59,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	74,000	74,000	74,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	767,000	767,000	808,000	41,000
Professional & Spec Svcs-Contracts	10,076,000	10,049,000	10,095,000	19,000
Professional & Spec Svcs-Other	1,191,000	1,191,000	1,174,000	(17,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	65,000	65,000	16,000	(49,000)
Rents & Leases-Bldg & Improv	61,000	61,000	41,000	(20,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	25,000	25,000	73,000	48,000
Training	0	0	0	0
Transportation	68,000	68,000	70,000	2,000
Travel	67,000	67,000	80,000	13,000
Utilities	478,000	478,000	514,000	36,000
Total Services & Supplies	13,611,000	13,584,000	13,775,000	164,000
Other Charges				
Judgments & Damages	20,000	20,000	30,000	10,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	480,000	480,000	450,000	(30,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	500,000	500,000	480,000	(20,000)
Fixed Assets				
Equipment	70,000	97,000	57,000	(13,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	70,000	97,000	57,000	(13,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

County Counsel (cont'd)

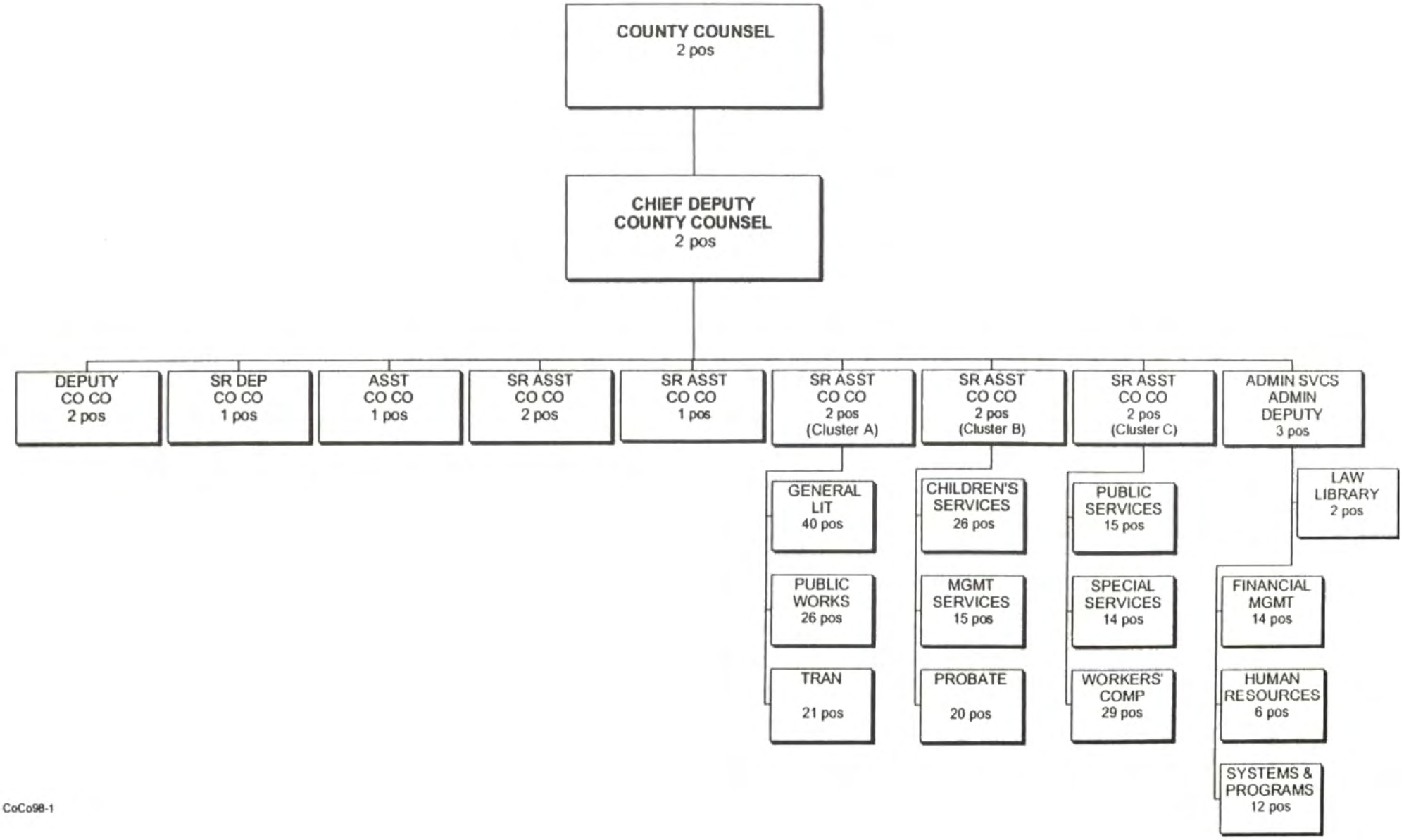
Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***35,955,000***	***35,107,000***	***37,924,000***	***1,969,000***
Less: Intrafund Transfers	21,194,000	20,944,000	22,818,000	1,624,000
TOTAL NET REQUIREMENTS	14,761,000	14,163,000	15,106,000	345,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	13,480,000	12,893,000	12,632,000	(848,000)
Miscellaneous	222,000	218,000	477,000	255,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	13,702,000	13,111,000	13,109,000	(593,000)
NET COUNTY COST	***1,059,000***	***1,052,000***	***1,997,000***	***938,000***

1998-99 DEPARTMENT PROGRAMS

Department: County Counsel

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. House Counsel	**$8,723,000**	**$2,517,000**	**$4,708,000**	**$1,498,000**	**$867,000**	**$631,000**	**56.5**
Mandated, non-discretionary program Advises County clients as to their duties and responsibilities under the law, including such areas as a conflict of interest, taxation, finance, legislation, public health, safety, and welfare.							
2. Litigation	**$26,167,000**	**$18,456,000**	**$7,363,000**	**$348,000**	**$2,601,000**	**($2,253,000)**	**169.5**
Mandated, non-discretionary program Represents the County, its officers, special districts and the Metropolitan Transportation Authority (MTA) in all civil litigation, probate and dependency court matters.							
3. Administration	**$3,034,000**	**$1,845,000**	**$1,038,000**	**$151,000**	**$302,000**	**($151,000)**	**34.0**
Non-mandated, discretionary program Performs the administrative functions of the Department. Includes executive office functions not directly associated with client services. Also includes departmental budget, accounting personnel/payroll, and procurement.							
Total	**$37,924,000**	**$22,818,000**	**$13,109,000**	**$1,997,000**	**$3,770,000**	**($1,773,000)**	**260.0**

OFFICE OF THE COUNTY COUNSEL
DeWitt W. Clinton, County Counsel
Total 1998-99 Proposed Budgeted Positions = 260



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DISTRICT ATTORNEY
GIL GARCETTI, DISTRICT ATTORNEY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 139,338,154	$ 140,533,000	$ 140,276,000	$ 168,915,000	$ 151,285,000	$ 11,009,000
SERVICES & SUPPLIES	28,157,246	26,091,000	25,997,000	28,312,000	27,494,000	1,497,000
OTHER CHARGES	2,943,643	3,916,000	3,916,000	3,395,000	3,395,000	-521,000
FIXED ASSETS-EQUIP	863,100	292,000	283,000	304,000	304,000	21,000
OTHER FINANCING USES		66,000	66,000	66,000	66,000	
GROSS TOTAL	$ 171,302,143	$ 170,898,000	$ 170,538,000	$ 200,992,000	$ 182,544,000	$ 12,006,000
LESS INTRAFD TRANSFER	6,344,316	6,851,000	6,851,000	8,291,000	8,291,000	1,440,000
NET TOTAL	$ 164,957,827	$ 164,047,000	$ 163,687,000	$ 192,701,000	$ 174,253,000	$ 10,566,000
REVENUE	97,042,635	96,441,000	96,081,000	99,443,000	99,443,000	3,362,000
NET COUNTY COST	$ 67,915,192	$ 67,606,000	$ 67,606,000	$ 93,258,000	$ 74,810,000	$ 7,204,000
BUDGETED POSITIONS	1,871.0	1,872.0	1,872.0	2,206.0	1,914.0	42.0
REVENUE DETAIL						
VEHICLE CODE FINES	$ 1,966	$	$	$	$	$
FORFEIT & PENALTIES	104,407	200,000	200,000	200,000	200,000	
STATE-OTHER	24,478,330	18,684,000	20,050,000	20,133,000	20,133,000	83,000
STATE-REALIGNMENT REV	4,204,000	4,204,000	4,204,000	4,204,000	4,204,000	
STATE-PROP 172 PSAF	61,796,968	66,991,000	66,991,000	69,591,000	69,591,000	2,600,000
FEDERAL-OTHER	350,247	111,000	498,000	111,000	111,000	-387,000
ASSESS/TAX COLL FEES	8,460					
COMMUNICATION SVCS	257,448					
LEGAL SERVICES	135,414	240,000	150,000	244,000	244,000	94,000
COURT FEES & COSTS	6,912					
RECORDING FEES	1,221					
CHRGS FOR SVCS-OTHER	3,217,913	2,678,000	800,000	2,323,000	2,323,000	1,523,000
OTHER SALES	125					
MISCELLANEOUS	1,343,147	2,581,000	2,436,000	1,885,000	1,885,000	-551,000
SALE OF FIXED ASSETS	384,077					
OPERATING TRANSFER IN	752,000	752,000	752,000	752,000	752,000	
TOTAL	$ 97,042,635	$ 96,441,000	$ 96,081,000	$ 99,443,000	$ 99,443,000	$ 3,362,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

To represent the People in all felony prosecutions and juvenile hearings, as well as in all misdemeanor prosecutions where there is no city prosecutor.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects increased appropriation of $2.5 million and 42.0 additional budgeted positions to provide special prosecution services, fully offset by grant funding. The budget also includes $11.0 million to fund negotiated increases in salaries and employee benefits, partially offset by elimination of Early Separation Program costs and anticipated growth in public safety sales tax receipts.

While State Supplemental Local Law Enforcement Services funding is included to finance 1) the shift of staff from revenue-offset programs to general prosecution, and 2) other operational cost increases, the District Attorney believes that General Fund net County cost funding should be used.

Critical Needs

The District Attorney requires additional resources to deal with growing caseloads in the following programs: hate crime suppression; hardcore gang prosecution; family violence; vertical prosecution of homicide cases; early disposition; juvenile justice; Abolish Chronic Truancy; criminal justice issues affecting quality of life in local communities; major narcotics; high-tech crime; environmental crime; asset forfeiture; major crimes; arson; crimes against peace officers; trade piracy; extradition; and sex crimes. Additional resources will also be required to fund the 10-20-Life program and the court consolidation program.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,256,000	$ 1,256,000	$ --	13.0

Welfare Fraud Division: Reflects expansion of the program to investigate and prosecute welfare fraud, offset by reimbursement from the Department of Public Social Services.

2.	$ 1,723,000	$ 1,723,000	$ --	21.0

Sexually Violent Predator Program: Reflects funding for the District Attorney's Office to file petitions with the Superior Court for commitment of sexually violent predators to the State Department of Mental Health for further care and treatment, fully offset by SB 90 revenue.

3.	$ 240,000	$ 240,000	$ --	2.0

Violence Against Women Vertical Prosecution Program/Stalking and Threat Assessment Team: Reflects funding from the Federal Violent Crime Control and Law Enforcement Act of 1994 to address domestic and workplace stalking.

4.	$ 225,000	$ 225,000	$ --	2.0

Drug-Endangered Children Program: Reflects funding from the Federal Edward J. Byrne Memorial State and Local Law Enforcement Assistance Program to provide intervention on behalf of children exposed to toxic chemicals used in the production of methamphetamine.

5.	$ 145,000	$ 145,000	$ --	2.0

Child Abduction Section: Reflects expansion of staff to deal with a growing caseload in child abduction crimes, fully offset by revenue from the State.

6.	$ 112,000	$ 112,000	$ --	1.0

Habeas Corpus Litigation Team: Reflects addition of a Deputy-In-Charge to supervise the Habeas Corpus Litigation Team, fully offset by State revenue.

	Changes From 1997-98 Budget			
	Gross Appropriation	***Revenue/IFT***	***Net County Cost***	***Budgeted Positions***
Program Changes (cont'd)				
7.	$ 98,000	$ 98,000	$ --	1.0

Career Criminal Unit: Reflects implementation of a Career Criminal Apprehension program to assist law enforcement in Torrance, the San Fernando Valley, and the Antelope Valley. This program is fully offset by funding from the State Office of Criminal Justice Planning.

Other Changes				
1.	$ 11,047,000	$ --	$ 11,047,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-1,243,000)	$ --	$ (-1,243,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

3.	$ --	$ 2,600,000	$ (-2,600,000)	--

Public Safety Sales Tax: Reflects anticipated growth in public safety sales tax receipts.

4.	$ (-1,590,000)	$ (-1,590,000)	$ --	--

Revenue Offset Program Adjustments: Reflects deletion of appropriation and revenue for the expiring Federal L.A. Fast Anti-drug program $(-865,000) and the State OCJP Gang Violence Suppression program $(-172,000) grants. Also reflects funding reductions in the following programs: CLEAR $(-169,000); SAGE $(-374,000); State Alcoholic Beverage Control Program $(-50,000); Juvenile Offender Intervention Network $(-11,000); Federal JUMP reimbursement $(-45,000); and State OCJP Victim Witness Assistance $(-2,000). These reductions are partially offset by $75,000 increased reimbursement for the Mentally Disordered Sex Offenders Program and $23,000 for the investigation and prosecution of real estate fraud.

5.	$ (-7,000)	$ (-7,000)	$ --	--

Miscellaneous Changes: Reflects adjustment in funding for various employee benefits and a decrease over prior year judgements and damages costs, partially offset by inflationary increases in professional and specialized services and a reduction in anticipated miscellaneous revenue based on prior year experience.

Total	***$ 12,006,000***	***$ 4,802,000***	***$ 7,204,000***	***42.0***

FAMILY SUPPORT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 48,108,211	$ 60,495,000	$ 60,495,000	$ 72,429,000	$ 69,680,000	$ 9,185,000
SERVICES & SUPPLIES	45,242,634	49,393,000	49,393,000	52,114,000	50,310,000	917,000
OTHER CHARGES	49,862	43,000	43,000	383,000	342,000	299,000
FIXED ASSETS-EQUIP	344,291	250,000	250,000	250,000	250,000	
GROSS TOTAL	$ 93,744,998	$ 110,181,000	$ 110,181,000	$ 125,176,000	$ 120,582,000	$ 10,401,000
REVENUE	89,184,924	104,809,000	104,809,000	119,103,000	113,959,000	9,150,000
NET COUNTY COST	$ 4,560,074	$ 5,372,000	$ 5,372,000	$ 6,073,000	$ 6,623,000	$ 1,251,000
BUDGETED POSITIONS	1,278.0	1,497.0	1,497.0	1,687.0	1,537.0	40.0
REVENUE DETAIL						
STATE-OTHER	$ 33,262	$ 32,397,000	$ 32,397,000	$ 36,929,000	$ 34,642,000	$ 2,245,000
FEDERAL-OTHER	87,763,147	72,028,000	72,028,000	81,790,000	78,933,000	6,905,000
RECORDING FEES	150					
CHRGS FOR SVCS-OTHER	4,456					
MISCELLANEOUS	1,383,796	384,000	384,000	384,000	384,000	
SALE OF FIXED ASSETS	113					
TOTAL	$ 89,184,924	$ 104,809,000	$ 104,809,000	$ 119,103,000	$ 113,959,000	$ 9,150,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

To enforce the financial responsibility of parents to support their children.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an appropriation increase of $10.4 million, funded by $9.1 million in additional Federal subvention and State Support Enforcement Incentive Fund (SEIF) revenue and $1.3 million in net County cost. The budget primarily funds: $4.3 million in negotiated increases in salaries and employee benefits; $2.9 million for full-year funding of Family Support Officer positions approved by the Board in September 1997; $0.6 million for 11.0 additional Family Support Officer positions to handle the increased caseload; and $1.8 million for 29.0 additional data systems positions/services and supplies to maintain the ACSES Replacement System.

Critical Needs

The District Attorney's critical need is to enhance the Public Service Unit to address inefficiencies in service levels as identified in the recent Price Waterhouse LLP audit recommendations.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Net County cost (millions)	$11.9	$4.5	$5.3	$6.6
Workload/Output				
Total collections (millions)	$195.2	$212.0	$253.0	$293.9
Children served	653,151	496,198	500,000	500,000
Paternities established	48,990	48,186	60,788	72,946
Support orders established	28,373	34,280	43,042	51,650
Cases referred for criminal	6,846	6,789	4,619	9,700
Efficiency				
Children served per net County cost dollar	0.06	0.11	0.09	0.08
Effectiveness/Outcome				
Percentage change in total collections	n/a	8.61%	19.34%	16.17%
Percentage change in children served	n/a	-24.03%	0.77%	0.00%
Percentage change in paternities established	n/a	-1.64%	26.15%	20.00%
Percentage change in support orders established	n/a	20.82%	25.56%	20.00%
Percentage change in cases referred for criminal	n/a	-0.83%	-31.96%	110.00%

Objectives for 1998-99

- Increase total collections by approximately 16 percent.
- Maintain the number of children served.
- Increase paternities established by 20 percent.
- Increase support orders established by 20 percent.
- Increase cases referred for criminal by 110 percent.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 2,956,000	$ 2,956,000	$ --	--

Audit Recommendations: Reflects increased funding for Family Support Officer positions to implement recommendations consistent with the Price Waterhouse LLP audit report as approved by the Board in September 1997. This cost is fully offset by an increase in Federal subvention and State SEIF revenues.

2.	$ 638,000	$ 421,000	$ 217,000	11.0

Increased Case Workers: Reflects an increase in Family Support Officer positions and services and supplies to address additional workload, partially offset by a corresponding increase in Federal subvention revenue.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ 1,847,000	$ 1,458,000	$ 389,000	29.0

ACSES Replacement System: Reflects the recent Price Waterhouse LLP audit recommendations to increase data systems positions and services and supplies required to maintain the ACSES Replacement System, including the assignment of staff to each location to handle Local Area Network administration duties and reprogramming of the task architecture. These costs are partially offset by increased Federal subvention and State SEIF revenues.

Other Changes

1.	$ 4,291,000	$ 2,832,000	$ 1,459,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by a corresponding increase in Federal subvention revenue.

2.	$ 134,000	$ 88,000	$ 46,000	--

Employee Benefits: Reflects increased costs for retirement debt service, retiree health insurance, and cafeteria benefit plans, partially offset by a corresponding increase in Federal subvention revenue.

3.	$ (-448,000)	$ (-281,000)	$ (-167,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program, partially offset by a corresponding decrease in Federal subvention revenue.

4.	$ 684,000	$ 451,000	$ 233,000	--

Services and Supplies: Reflects increases primarily in communications, office expenses, and utilities based on actual experience, and an increase in safety police services requirements, partially offset by a reduction in lease costs, and data processing and building maintenance services. The net increase is partially offset by a corresponding increase in Federal subvention revenue.

5.	$ 340,000	$ 224,000	$ 116,000	--

Other Charges: Reflects an anticipated increase in Judgments and Damages, and a minor increase in Capital Lease payments, partially offset by a corresponding increase in Federal subvention revenue.

6.	$ (-41,000)	$ --	$ (-41,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

7.	$ --	$ 1,001,000	$ (-1,001,000)	--

SEIF Revenue: Reflects collection of additional State SEIF revenue based on actual experience.

Total	***$ 10,401,000***	***$ 9,150,000***	***$ 1,251,000***	***40.0***

DISTRICT ATTORNEY

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	110,869,000	111,596,000	118,463,000	7,594,000
Employee Benefits	29,407,000	28,937,000	32,822,000	3,415,000
Total Salaries and Employee Benefits	140,276,000	140,533,000	151,285,000	11,009,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	3,925,000	3,925,000	3,469,000	(456,000)
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	120,000	120,000	69,000	(51,000)
Jury and Witness Expense	750,000	750,000	1,500,000	750,000
Maintenance-Equipment	400,000	400,000	528,000	128,000
Maintenance-Bldgs & Improv	1,272,000	1,272,000	1,449,000	177,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	450,000	450,000	500,000	50,000
Miscellaneous Expense	0	0	0	0
Office Expense	1,600,000	1,600,000	2,206,000	606,000
Professional & Spec Svcs-Contracts	150,000	150,000	201,000	51,000
Professional & Spec Svcs-Other	10,647,000	10,741,000	10,618,000	(29,000)
Publications & Legal Notice	41,000	41,000	41,000	0
Rents & Leases-Equipment	385,000	385,000	546,000	161,000
Rents & Leases-Bldg & Improv	1,617,000	1,617,000	1,934,000	317,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	1,717,000	1,717,000	1,672,000	(45,000)
Training	0	0	0	0
Transportation	225,000	225,000	240,000	15,000
Travel	405,000	405,000	225,000	(180,000)
Utilities	2,293,000	2,293,000	2,296,000	3,000
Total Services & Supplies	25,997,000	26,091,000	27,494,000	1,497,000
Other Charges				
Judgments & Damages	921,000	773,000	465,000	(456,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	2,981,000	2,928,000	2,914,000	(67,000)
LAC-CAL Lease Payments	14,000	13,000	13,000	(1,000)
Other	0	202,000	3,000	3,000
Total Other Charges	3,916,000	3,916,000	3,395,000	(521,000)
Fixed Assets				
Equipment	283,000	292,000	304,000	21,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	283,000	292,000	304,000	21,000
Other Financing Uses				
Operating Transfers Out	66,000	66,000	66,000	0
Other	0	0	0	0
Total Other Financing Uses	66,000	66,000	66,000	0

District Attorney (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***170,538,000***	***170,898,000***	***182,544,000***	***12,006,000***
Less: Intrafund Transfers	6,851,000	6,851,000	8,291,000	1,440,000
TOTAL NET REQUIREMENTS	163,687,000	164,047,000	174,253,000	10,566,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	200,000	200,000	200,000	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	498,000	111,000	111,000	(387,000)
State	91,245,000	89,879,000	93,928,000	2,683,000
Other	0	0	0	0
Charges For Services	950,000	2,918,000	2,567,000	1,617,000
Miscellaneous	2,436,000	2,581,000	1,885,000	(551,000)
Other Financing Sources	752,000	752,000	752,000	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	96,081,000	96,441,000	99,443,000	3,362,000
NET COUNTY COST	***67,606,000***	***67,606,000***	***74,810,000***	***7,204,000***

DISTRICT ATTORNEY - FAMILY SUPPORT

GIL GARCETTI, DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	47,632,000	47,632,000	54,949,000	7,317,000
Employee Benefits	12,863,000	12,863,000	14,731,000	1,868,000
Total Salaries and Employee Benefits	60,495,000	60,495,000	69,680,000	9,185,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	1,675,000	1,675,000	2,170,000	495,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	27,000	27,000	29,000	2,000
Jury and Witness Expense	1,000	1,000	1,000	0
Maintenance-Equipment	26,000	26,000	26,000	0
Maintenance-Bldgs & Improv	25,000	25,000	22,000	(3,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	72,000	72,000	81,000	9,000
Miscellaneous Expense	0	0	0	0
Office Expense	6,253,000	6,253,000	6,516,000	263,000
Professional & Spec Svcs-Contracts	34,416,000	34,416,000	34,731,000	315,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	281,000	281,000	281,000	0
Rents & Leases-Bldg & Improv	6,410,000	6,410,000	6,157,000	(253,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	55,000	55,000	57,000	2,000
Travel	105,000	105,000	169,000	64,000
Utilities	47,000	47,000	70,000	23,000
Total Services & Supplies	49,393,000	49,393,000	50,310,000	917,000
Other Charges				
Judgments & Damages	0	0	339,000	339,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	43,000	43,000	3,000	(40,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	43,000	43,000	342,000	299,000
Fixed Assets				
Equipment	250,000	250,000	250,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	250,000	250,000	250,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

District Attorney - Family Support (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***110,181,000***	***110,181,000***	***120,582,000***	***10,401,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	110,181,000	110,181,000	120,582,000	10,401,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	72,028,000	72,028,000	78,933,000	6,905,000
State	32,397,000	32,397,000	34,642,000	2,245,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	384,000	384,000	384,000	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	104,809,000	104,809,000	113,959,000	9,150,000
NET COUNTY COST	***5,372,000***	***5,372,000***	***6,623,000***	***1,251,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

District Attorney

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. General Prosecution	**$114,411,000**	**$0**	**$69,591,000**	**$44,820,000**	**$0**	**$44,820,000**	**1,195.0**
Mandated program with discretionary service level - Section 26500-26502 of the Government Code. Represents the People in all felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program contains ten branch offices, fourteen area offices, and all central trial courts.							
2. Special Operations	**$55,199,000**	**$6,144,000**	**$26,957,000**	**$22,098,000**	**$0**	**$22,098,000**	**538.0**
Mandated program with discretionary service level - Section 26500-26502 of the Government Code. Represents the People in all specialized felony prosecutions and all juvenile hearings. This program provides vertical prosecution and expertise for various specialized crimes (i.e., hardcore gang crimes, major fraud cases, juvenile crimes, etc.) and related trial support programs.							
3. Administration	**$12,934,000**	**$2,147,000**	**$2,895,000**	**$7,892,000**	**$0**	**$7,892,000**	**181.0**
Provides administrative services for the department.							
Total	**$182,544,000**	**$8,291,000**	**$99,443,000**	**$74,810,000**	**$0**	**$74,810,000**	**1,914.0**

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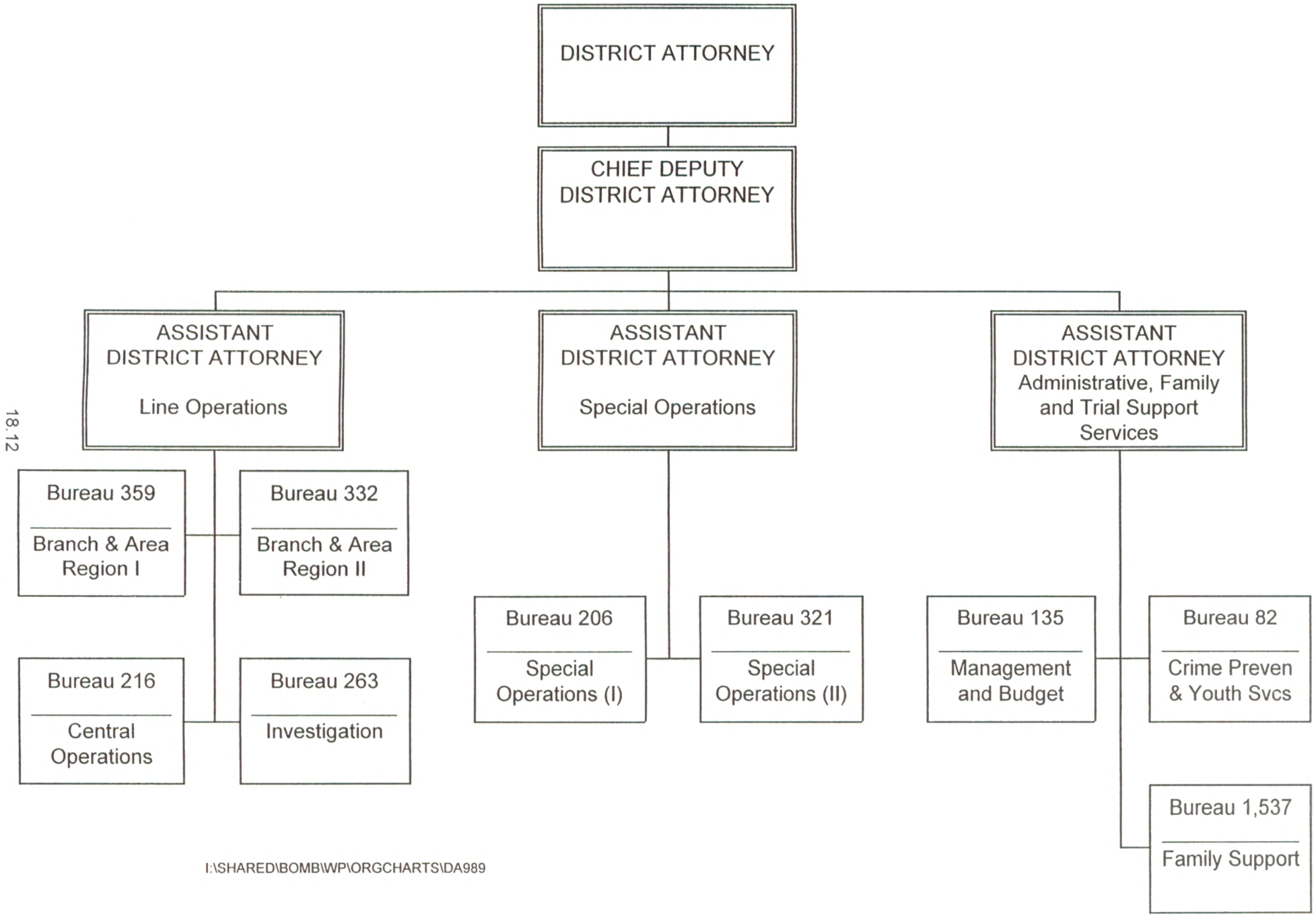
1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: District Attorney - Family Support

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. FAMILY SUPPORT OPERATIONS	**$120,582,000**	**$0**	**$113,959,000**	**$6,623,000**	**$0**	**$6,623,000**	**1,537.0**
The District Attorney is responsible for enforcing child and spousal support obligations and determining paternity in cases where children are born out of wedlock. This program was established under Title IV-D of the Social Security Act and operates under Section 4836 of the Family Code and Section 270B of the Penal Code.							
TOTAL	**$120,582,000**	**$0**	**$113,959,000**	**$6,623,000**	**$0**	**$6,623,000**	**1,537.0**

DISTRICT ATTORNEY
1998-99 PROPOSED BUDGET



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EMERGENCY PREPAREDNESS AND RESPONSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,260,386	$ 3,444,000	$ 3,444,000	$ 3,644,000	$ 3,644,000	$ 200,000
OTHER CHARGES	147,157	148,000	148,000	148,000	148,000	
FIXED ASSETS-EQUIP	114,784					
GROSS TOTAL	$ 2,522,327	$ 3,592,000	$ 3,592,000	$ 3,792,000	$ 3,792,000	$ 200,000
REVENUE	205,018	579,000	579,000	579,000	579,000	
NET COUNTY COST	$ 2,317,309	$ 3,013,000	$ 3,013,000	$ 3,213,000	$ 3,213,000	$ 200,000
REVENUE DETAIL						
STATE-OTHER	$ 192,999	$ 579,000	$ 579,000	$ 579,000	$ 579,000	$
CHRGS FOR SVCS-OTHER	2,500					
MISCELLANEOUS	9,519					
TOTAL	$ 205,018	$ 579,000	$ 579,000	$ 579,000	$ 579,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

Fund preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster, promote community awareness through emergency preparedness activities, and provide funding for the County Emergency Operations Center (EOC), to include the Emergency Information System.

1998-99 Budget Message

The budget includes increased funding for the operation and maintenance of the EOC, including the associated Emergency Management Information System computer network; additional staffing for the County Office of Emergency Management; conducting training in emergency management policies and procedures for the Los Angeles County Operational Area for personnel from County departments and 88 cities; and the conduct of a Countywide disaster exercise.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 200,000	$ --	$ 200,000	--
	Additional appropriation required for Operational Area Coordinator staff responsibilities, systems support and for negoiated increases in salaries and employee benefits for existing staff.			
Total	***$ 200,000***	***$ --***	***$ 200,000***	***0.0***

EMPLOYEE BENEFITS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 618,674,024	$ 639,316,000	$ 665,127,000	$ 751,192,000	$ 751,192,000	$ 86,065,000
LESS EXPENDITURE DIST	617,942,674	662,276,000	688,087,000	726,192,000	726,192,000	38,105,000
TOT S & EB	731,350	-22,960,000	-22,960,000	25,000,000	25,000,000	47,960,000
GROSS TOTAL	$ 731,350	$ -22,960,000	$ -22,960,000	$ 25,000,000	$ 25,000,000	$ 47,960,000
REVENUE	10,813					
NET COUNTY COST	$ 720,537	$ -22,960,000	$ -22,960,000	$ 25,000,000	$ 25,000,000	$ 47,960,000
REVENUE DETAIL						
MISCELLANEOUS	$ 10,813	$	$	$	$	$
TOTAL	$ 10,813	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriations for the General Fund portion of these benefit costs are centrally reflected in this budget, with the expenses distributed to departments.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects:

- Continuation of the July 30, 1996 Board-approved utilization of the Los Angeles County Employees Retirement Association's (LACERA) 1995-96 excess surplus earnings to partially offset County retirement contributions, and continued offset of a portion of retiree health insurance.
- Consistent with the Chief Administrative Officer's five-year plan to reduce the County's reliance on LACERA excess earnings, an initial $25 million in net County cost is reflected for the General Fund to begin the phase down process.
- An increase in retirement debt service to finance the pension obligation bonds.
- Increases in employee benefits corresponding to negotiated salary increases.
- Increases in disability and workers' compensation based on current experience.
- Elimination of the Early Separation Program.

EMPLOYEE BENEFITS DETAIL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN						
EB-CO EMP RET	1,311,233	1,857,000	1,857,000	27,050,000	27,050,000	25,193,000
EB-CO RET INS	46,109,632	49,549,000	56,073,000	54,970,000	54,970,000	-1,103,000
EB-RET DEBT	205,982,110	217,160,000	217,613,000	231,850,000	231,850,000	14,237,000
EB-RET/OASDI	14,761,817	17,994,000	17,200,000	19,528,000	19,528,000	2,328,000
EB-EMP SICK	962,000					
EB-ESP		-22,960,000	-22,960,000			22,960,000
EB-FLX BEN PN	224,579,101	232,484,000	247,500,000	262,350,000	262,350,000	14,850,000
EB-HEALTH INS	175,744	533,000	1,500,000	1,500,000	1,500,000	
EB-DENTAL INS	372		20,000	20,000	20,000	
EB-LIFE INS	1,823,592	1,954,000	2,276,000	2,332,000	2,332,000	56,000
EB-UIB INS	4,182,666	5,500,000	8,800,000	8,800,000	8,800,000	
EB-LG TM DIS	9,852,954	10,759,000	10,548,000	11,792,000	11,792,000	1,244,000
EB-SAVING PN	14,833,871	21,635,000	21,700,000	21,700,000	21,700,000	
EB-HORIZONS	8,701,659	13,302,000	13,459,000	14,800,000	14,800,000	1,341,000
EB-WKRS COMP	85,397,273	89,549,000	89,541,000	94,500,000	94,500,000	4,959,000
	$ 618,674,024	$ 639,316,000	$ 665,127,000	$ 751,192,000	$ 751,192,000	$ 86,065,000
LESS EXPENDITURE DIST	617,942,674	662,276,000	688,087,000	726,192,000	726,192,000	38,105,000
GROSS TOTAL	$ 731,350	$ -22,960,000	$ -22,960,000	$ 25,000,000	$ 25,000,000	$ 47,960,000
REVENUE						
EB-RET DEBT	$ 10,489	$	$	$	$	$
EB-HEALTH INS	324					
TOT REVENUE	$ 10,813	$	$	$	$	$
NET COUNTY COST	$ 720,537	$ -22,960,000	$ -22,960,000	$ 25,000,000	$ 25,000,000	$ 47,960,000
REVENUE DETAIL						
MISCELLANEOUS						
EB-RET DEBT	$ 10,489	$	$	$	$	$
EB-HEALTH INS	324					
TOTAL	$ 10,813	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1998-99 PROPOSED
(BY FUND)

	General Fund	Hospital Enterprise Funds	Special Funds Special Districts	Total
COUNTY EMPLOYEE RETIREMENT	$ 25,000,000	$ 10,000,000	$ 8,323,000	$ 43,323,000
COUNTY RETIREE INSURANCE	54,970,000	18,356,000	16,174,000	89,500,000
COUNTY RETIREMENT DEBT SERVICE*	139,450,000	57,937,000	34,463,000	231,850,000
PENSION SAVINGS PLAN	2,050,000	4,459,000	1,296,000	7,805,000
OASDI-MEDICARE	19,528,000	8,310,000	5,777,000	33,615,000
FLEXIBLE BENEFITS	262,350,000	103,513,000	71,169,000	437,032,000
INSURANCE				
HEALTH	1,500,000	1,000,000	672,000	3,172,000
DENTAL	20,000	12,000	250,000	282,000
LIFE	2,278,000	726,000	888,000	3,892,000
UNEMPLOYMENT INSURANCE BENEFITS*	3,678,000	4,437,000	685,000	8,800,000
DISABILITY	11,792,000	6,622,000	3,312,000	21,726,000
SAVINGS PLAN	21,700,000	7,276,000	6,500,000	35,476,000
HORIZONS PLAN**	14,800,000	4,150,000	4,788,000	23,738,000
WORKERS' COMPENSATION	94,500,000	32,000,000	23,400,000	149,900,000
	$ 653,616,000	$ 258,798,000	$ 177,697,000	$ 1,090,111,000

* As only one warrant is issued in payment of these obligations, the total expenditure is reflected in the General Fund, but reimbursed through the expenditure distribution method. This results in a total recommendation in the General Fund of $240,650,000.

** The countywide match contribution for represented employees is capped at $15,300,000 per the Fringe Benefits Agreements with the Coalition of County Unions and Local 660.

EXTRAORDINARY MAINTENANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 261,263	$ 1,916,000	$ 1,916,000	$ 1,666,000	$ 1,666,000	$ -250,000
LESS INTRAFD TRANSFER		30,000	30,000	30,000	30,000	
NET TOTAL	$ 261,263	$ 1,886,000	$ 1,886,000	$ 1,636,000	$ 1,636,000	$ -250,000
REVENUE			250,000			-250,000
NET COUNTY COST	$ 261,263	$ 1,886,000	$ 1,636,000	$ 1,636,000	$ 1,636,000	$
REVENUE DETAIL						
OTHER SALES	$	$	$ 250,000	$	$	$ -250,000
TOTAL	$	$	$ 250,000	$	$	$ -250,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1998-99 Budget Message

This appropriation funds major non-routine building maintenance projects, legally-required building alterations and unanticipated required maintenance. The 1998-99 Proposed Budget reflects the deletion of a single year revenue source for deferred maintenance at the Music Center, and includes anticipated costs related to the hazardous pesticide waste abatement at an Agricultural Commissioner/Weights and Measures warehouse and the highest priority health and safety related deferred building maintenance projects.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-250,000)	$ (-250,000)	$ --	--
	Reflects the deletion of a one-time-only revenue source used for urgently required roof and related repairs at the Music Center.			
Total	***$ (-250,000)***	***$ (-250,000)***	***$ 0***	***0.0***

FEDERAL AND STATE DISASTER AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 26,319,140	$ 30,759,000	$ 119,500,000	$ 80,000,000	$ 80,000,000	$ -39,500,000
REVENUE	19,378,358	30,759,000	119,500,000	80,000,000	80,000,000	-39,500,000
NET COUNTY COST	$ 6,940,782	$	$	$	$	$
REVENUE DETAIL						
STATE AID-DISASTER	$ 1,435,873	$ 3,076,000	$ 11,450,000	$ 6,000,000	$ 6,000,000	$ -5,450,000
FEDERAL AID-DISASTER	1,107,787	27,683,000	103,050,000	54,000,000	54,000,000	-49,050,000
FEDERAL-OTHER	360,608					
OTHER GOVT AGENCIES	7,060,439			15,000,000	15,000,000	15,000,000
CHRGS FOR SVCS-OTHER	41,633					
MISCELLANEOUS	9,372,018		5,000,000	5,000,000	5,000,000	
TOTAL	$ 19,378,358	$ 30,759,000	$ 119,500,000	$ 80,000,000	$ 80,000,000	$ -39,500,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To provide economic recovery assistance following major emergencies and disasters, such as the Los Angeles Fires and Civil Unrest of 1992, the 1993 Southern California Firestorms, the January 17, 1994 Northridge Earthquake and Aftershocks, the Winter Storms of 1995 and the El Niño 1998 Floods. The Federal and State Disaster Aid budget provides contingency appropriation for emergency and post-emergency response and restoration of buildings and property pending reimbursement from the other government agencies.

1998-99 Budget Message

Recommendations for 1998-99 reflect the anticipated need in the appropriation with the appropriate offsetting revenues from the Federal and State agencies and insurance proceeds. In addition, this appropriation reflects the on-going needs of the County to continue the permanent repair, restoration and replacement of facilities damaged during the Northridge Earthquake.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-39,500,000)	$ (-39,500,000)	$ --	--
	It is anticipated that a lessor amount of appropriation and offsetting revenue, as adopted for fiscal year 1997-98, will be required for fiscal year 1998-99. In addition to payments from Federal and State agencies, a provision has been made for insurance and other governmental agencies' reimbursements as well.			
Total	***$ (-39,500,000)***	***$ (-39,500,000)***	***$ 0***	***0.0***

FINANCING ELEMENTS

FINANCING REQUIREMENTS	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
General Reserves/Designations	$ 87,162,000	$ 64,636,000	$ 64,636,000	$ -22,526,000
AVAILABLE FINANCING				
Fund Balance	$ 121,183,000	$ 100,000,000	$ 100,000,000	$ -21,183,000
Cancellation of Prior-Year Reserves/Designations	3,000,000	3,000,000	3,000,000	--
Property Tax Levy				
Regular Tax Levy	1,154,535,000	1,202,868,000	1,202,868,000	48,333,000
Supplemental Roll	4,410,000	6,867,000	6,867,000	2,457,000

Mission Statement

The Financing Elements section of the budget reflects those appropriations and revenues which are not contained in departmental or nondepartmental budget summaries.

1998-99 Budget Message

The 1998-99 Proposed Budget includes financing requirements and available financing as follows:

Financing Requirements

- Funding is provided to replenish the General Reserve, which can be used in the event of a natural disaster, as directed by the Board of Supervisors.

- Funding of $46,300,000, which may be subject to the provisions of Proposition 62 and/or Proposition 218, is included in the Designation for Budgetary Uncertainties.

- Funding of $15,336,000 is included in the Designation for Capital Projects and Information Technology.

Available Financing

- For budgetary planning purposes, the Chief Administrative Office considers total fund balance to represent the difference generated in 1997-98 from County expenditures and revenues, and the cancellation of prior-year reserves and designations. The budget reflects the County's goal of ending 1997-98 with a fund balance to minimize the need for reductions in 1998-99. Any decrease in fund balance from the budgeted amount will require the identification of other financing sources or expenditure reductions.

- The 1997-98 General Reserve of $3,000,000 was canceled, making the funds available to finance the 1998-99 General Reserve.

- Property taxes reflect primarily a slight increase in the levy and a slight decline in the reductions from assessment appeals and Proposition 8 applications (declines in value).

FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER AND FIRE WARDEN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	$ 314,556,777	$ 334,154,000	$ 327,727,000	$ 369,894,000	$ 368,354,000	$ 40,627,000
SERVICES & SUPPLIES	53,947,598	58,616,000	55,851,000	65,338,000	65,188,000	9,337,000
OTHER CHARGES	4,841,927	5,473,000	9,055,000	6,198,000	6,198,000	-2,857,000
FIXED ASSETS-EQUIP	5,488,552	5,661,000	6,149,000	8,120,000	8,120,000	1,971,000
OTHER FINANCING USES	6,450,000	5,750,000	4,450,000	5,950,000	5,950,000	1,500,000
GROSS TOTAL	$ 385,284,854	$ 409,654,000	$ 403,232,000	$ 455,500,000	$ 453,810,000	$ 50,578,000
DESIGNATIONS	10,718,000	14,405,000	14,405,000			-14,405,000
TOT FIN REQMTS	$ 396,002,854	$ 424,059,000	$ 417,637,000	$ 455,500,000	$ 453,810,000	$ 36,173,000
AVAIL FINANCE						
FUND BALANCE	$ 40,571,000	$ 33,203,000	$ 33,203,000	$ 18,894,000	$ 18,894,000	$ -14,309,000
CANCEL RES/DES	167,632			1,000,000	1,000,000	1,000,000
PROPERTY TAXES	258,914,946	269,800,000	256,900,000	278,800,000	278,800,000	21,900,000
VOTER APPRVD SPCL TAX		45,341,000	51,700,000	45,341,000	45,341,000	-6,359,000
SPECIAL ASSESSMENT	51,776,567	805,000		560,000	560,000	560,000
REVENUE	77,775,317	93,804,000	75,834,000	110,905,000	109,215,000	33,381,000
TOT AVAIL FIN	$ 429,205,462	$ 442,953,000	$ 417,637,000	$ 455,500,000	$ 453,810,000	$ 36,173,000
BUDGETED POSITIONS	3,495.0	3,565.0	3,565.0	3,707.0	3,707.0	142.0
REVENUE DETAIL						
PROP TAXES-CURR-SEC	$ 242,366,053	$ 246,992,000	$ 235,169,000	$ 255,232,000	$ 255,232,000	$ 20,063,000
PROP TAXES-CURR-UNSEC	16,078,918	16,575,000	16,417,000	17,128,000	17,128,000	711,000
PROP TAXES-PRIOR-SEC	-1,841,543	3,760,000	4,301,000	3,885,000	3,885,000	-416,000
PROP TAXES-PRIOR-UNS	1,101,890	1,179,000	17,000	1,218,000	1,218,000	1,201,000
SUPP PROP TAXES-CURR	714,905	908,000	512,000	938,000	938,000	426,000
SUPP PROP TAXES-PRIOR	494,723	386,000	484,000	399,000	399,000	-85,000
VOTER APPR SPEC TAXES		45,341,000	51,700,000	45,341,000	45,341,000	-6,359,000
BUSINESS LICENSES	42,207	80,000	77,000	80,000	80,000	3,000
OTHER LIC & PERMITS	7,053,357	7,329,000	7,118,000	7,329,000	7,329,000	211,000
FORFEIT & PENALTIES	1,308	58,000	123,000	34,000	34,000	-89,000
PEN/INT/COSTS-DEL TAX	4,151,867	5,060,000	3,182,000	3,560,000	3,560,000	378,000
INTEREST	569,286	553,000	530,000	553,000	553,000	23,000
RENTS AND CONCESSIONS	48,604	42,000	43,000	42,000	42,000	-1,000
ST-HIGHWAY USERS TAX	12					
OTHER STATE IN-LIEU	4,681	5,000	5,000	5,000	5,000	
HOMEOWNER PRO TAX REL	4,944,178	5,025,000	5,100,000	5,025,000	5,025,000	-75,000
STATE-OTHER	12,102,459	6,587,000	6,277,000	6,614,000	6,614,000	337,000
FEDERAL-OTHER	2,298,800	118,000	3,350,000	5,081,000	5,081,000	1,731,000
OTHER GOVT AGENCIES		15,734,000		16,198,000	16,198,000	16,198,000
AUDITING-ACCTG FEES	636,464	1,225,000		1,300,000	1,300,000	1,300,000
ELECTION SERVICES	195					
LEGAL SERVICES	22,304	28,000	40,000	28,000	28,000	-12,000
PLANNING & ENG SVCS	19,567	27,000	29,000	27,000	27,000	-2,000
COURT FEES & COSTS	8,754	9,000	30,000	9,000	9,000	-21,000
EDUCATIONAL SERVICES	253,754	235,000	238,000	235,000	235,000	-3,000
CHRGS FOR SVCS-OTHER	37,852,628	45,243,000	43,347,000	55,046,000	55,046,000	11,699,000
SPECIAL ASSESSMENTS	51,776,567	805,000		560,000	560,000	560,000
OTHER SALES	4,589	7,000	10,000	7,000	7,000	-3,000
MISCELLANEOUS	1,443,442	147,000	79,000	147,000	147,000	68,000
SALE OF FIXED ASSETS	99,861	75,000	39,000	75,000	75,000	36,000
OPERATING TRANSFER IN	6,217,000	6,217,000	6,217,000	9,510,000	7,820,000	1,603,000
TOTAL	$ 388,466,830	$ 409,750,000	$ 384,434,000	$ 435,606,000	$ 433,916,000	$ 49,482,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Mission Statement

To proudly protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects the annexation of the Cities of Covina and El Monte into the District, including the implementation of two new battalions required to provide adequate command staff. The budget also funds an additional paramedic squad for better coverage in the West Hollywood area and the expansion of a 10-hour paramedic air squad to 24-hours per day. To minimize work-related injuries and return personnel to full-duty status as soon as possible, the District is implementing a wellness/fitness program developed as a joint labor/management initiative.

Other changes include an increase in property taxes, consistent with the improving economy and reduction in refunds, additional support staff required to meet the workload created by previous annexations, and funding for negotiated increases in salaries and employee benefits.

Multi-Year Planning

In accordance with the Vision 2000 strategic plan, the 1998-99 Proposed Budget maintains emergency staffing levels, and adds the Cities of Covina and El Monte to the District. The Department will continue, on a regular basis, to make refinements to its multi-year fiscal forecast to ensure that its expenditures remain within available financing.

Critical Needs

The Department's critical unmet needs consist of: 1) restoration of net County cost funding to provide an appropriate General Fund financing share of lifeguard costs, including extended daily staffing of mainland rescue boats to expand seasonal emergency response coverage; and 2) cessation of Fire Department funding for the Probation Department's juvenile fire crew camps, in order to backfill the funding for the expanded paramedic air squad coverage.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of fire fighters	2,495	2,501	2,540	2,640
Lifeguard hours	278,642[1]	305,666[2]	305,666	305,666
Workload/Output				
Fire/Emergency Medical Service (EMS)				
Number of emergency responses	198,614	212,516	223,100	230,000
Population served	3,136,270	3,210,708	3,210,708	3,366,399
Square miles protected	2,257	2,263	2,263	2,280
Lifeguards				
Miles of beaches protected	22[1]	32[2]	32	32
Beach attendance	50,117,323	53,188,115	55,000,000	55,000,000
Beach rescues	7,878[1]	11,216[2]	15,000	15,000

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency				
Number of fire fighters per 1,000 population	0.80	0.79	0.79	0.78
People protected per lifeguard hour	180	174	180	180
Effectiveness/Outcome				
Fire/EMS responses (all incidents-first in unit)				
Dispatch time (median time, in seconds)	15	15	15	15
Dispatch to "on scene" (median time, in minutes)				
Urban	4.5	4.5	4.5	4.5
Suburban	5.5	5.5	5.5	5.5
Rural	7.7	7.6	7.6	7.7
Lifeguards				
Rescues per 10,000 beach visitors	1.6	2.1	2.7	2.7

Objectives for 1998-99

-- Maintain median dispatch time of less than or equal to 15 seconds.
-- Maintain median dispatch to "on scene" time of less than or equal to:
  Urban - 4.5 minutes
  Suburban - 5.5 minutes
  Rural - 7.7 minutes

Explanatory Notes

(1) Reflects deletion of lifeguard services at eight State beaches for the Summer of 1995.
(2) Reflects resumption of services at Rancho Palos Verdes.

Changes From 1997-98 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Program Changes			
1.	$ 11,435,000	$ 11,435,000	83.0

Cities of Covina and El Monte Annexation: Reflects transfer of safety positions from the Cities of Covina and El Monte, fully offset by contract revenue from the cities.

2.	$ 1,005,000	$ 1,005,000	8.0

New Battalions: Reflects the implementation of two new battalions associated with the annexation of cities to provide adequate command staff.

3.	$ 1,029,000	$ 1,029,000	9.0

Service Enhancement: Reflects the implementation of one new paramedic squad and the expansion of a 10-hour paramedic squad to 24 hours per day, partially offset by staffing reconfiguration.

Changes From 1997-98 Budget

		Financing Uses		*Financing Available*	*Budgeted Positions*
Program Changes (cont'd)					
4.	$	1,902,000	$	1,902,000	2.0
	Wellness/Fitness Initiative: Reflects the implementation of a major new program developed by a joint labor/ management initiative to improve the overall fitness of firefighting personnel, minimize work-related injuries and return personnel to full-duty status as soon as possible resulting in a reduction in Worker's Compensation cost in future years. This is partially offset by the cancellation of Designation for Wellness/Fitness.				
5.	$	2,084,000	$	2,084,000	40.0
	Administrative/Technical Support: Reflects additional administrative and technical support due to the annexation of cities and other workload increases during the past several years.				
6.	$	500,000	$	500,000	--
	Capital Projects: Reflects increased funding in the Department's ACO Fund, primarily for fire station infrastructure repair and replacement.				
Other Changes					
1.	$	12,437,000	$	12,437,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.				
2.	$	6,771,000	$	6,771,000	--
	Augmentation Financing: Reflects primarily an increase in property tax collections which will be used to finance increased costs for services and supplies and emergency firefighting equipment.				
3.	$	(-990,000)	$	(-990,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
Total	***$***	***36,173,000***	***$***	***36,173,000***	***142.0***

FIRE DEPARTMENT - LIFEGUARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER FINANCING USES	$ 6,217,000	$ 6,217,000	$ 6,217,000	$ 9,010,000	$ 7,320,000	$ 1,103,000
NET COUNTY COST	$ 6,217,000	$ 6,217,000	$ 6,217,000	$ 9,010,000	$ 7,320,000	$ 1,103,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To proudly protect lives and property by providing prompt, skillful, cost-effective ocean rescue and life safety services on the beaches and coastal waters of Los Angeles County.

1998-99 Budget Message

The Fire Department-Lifeguards budget provides financing for County-operated beaches which are the responsibility of the General Fund. This budget unit establishes appropriation for a General Fund transfer to the Fire Department budget which includes all costs and budgeted positions for ocean lifeguard services.

The 1998-99 Proposed Budget reflects an additional $1,103,000, which represents the General Fund's prorated share of negotiated increases in salaries and employee benefits. The Fire Department will work with the Department of Beaches and Harbors for continued city participation in beach service costs.

Multi-Year Planning

As part of the Department's Vision 2000 strategic plan and its multi-year planning effort, the Department will focus on maintaining current emergency staffing levels and enhancing staffing where additional outside revenues are available. The Department continues to work diligently with the State Department of Boating and Waterways to maintain funding for lifeguard rescue boats. The Department will continue cost/revenue sharing agreements with cities for lifeguard services.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,103,000	$ --	$ 1,103,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
Total	***$ 1,103,000***	***$ 0***	***$ 1,103,000***	***0.0***

FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	280,973,000	290,592,000	321,419,000	40,446,000
Employee Benefits	46,754,000	43,562,000	46,935,000	181,000
Total Salaries and Employee Benefits	327,727,000	334,154,000	368,354,000	40,627,000
Services & Supplies				
Agricultural	11,000	12,000	12,000	1,000
Clothing and Personal Supplies	1,742,000	1,016,000	1,132,000	(610,000)
Communications	6,549,000	6,144,000	6,849,000	300,000
Food	404,000	641,000	714,000	310,000
Household Expense	514,000	496,000	553,000	39,000
Insurance	3,983,000	3,593,000	4,005,000	22,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	6,376,000	7,235,000	8,065,000	1,689,000
Maintenance-Bldgs & Improv	4,608,000	5,266,000	5,870,000	1,262,000
Medical, Dental, Lab Supplies	540,000	238,000	265,000	(275,000)
Memberships	81,000	101,000	112,000	31,000
Miscellaneous Expense	500,000	510,000	569,000	69,000
Office Expense	1,685,000	1,625,000	1,812,000	127,000
Professional & Spec Svcs-Contracts	1,779,000	1,717,000	1,914,000	135,000
Professional & Spec Svcs-Other	14,463,000	15,983,000	17,666,000	3,203,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	1,700,000	3,402,000	3,792,000	2,092,000
Rents & Leases-Bldg & Improv	1,274,000	1,591,000	1,774,000	500,000
Small Tools & Instruments	200,000	197,000	220,000	20,000
Special Departmental Expense	3,494,000	3,323,000	3,704,000	210,000
Training	75,000	73,000	81,000	6,000
Transportation	3,158,000	2,923,000	3,258,000	100,000
Travel	256,000	247,000	276,000	20,000
Utilities	2,459,000	2,283,000	2,545,000	86,000
Total Services & Supplies	55,851,000	58,616,000	65,188,000	9,337,000
Other Charges				
Judgments & Damages	45,000	70,000	75,000	30,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	4,586,000	4,613,000	962,000	(3,624,000)
LAC-CAL Lease Payments	0	0	0	0
Other	4,424,000	790,000	5,161,000	737,000
Total Other Charges	9,055,000	5,473,000	6,198,000	(2,857,000)
Fixed Assets				
Equipment	6,149,000	5,661,000	8,120,000	1,971,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	6,149,000	5,661,000	8,120,000	1,971,000
Other Financing Uses				
Operating Transfers Out	4,450,000	5,750,000	5,950,000	1,500,000
Other	0	0	0	0
Total Other Financing Uses	4,450,000	5,750,000	5,950,000	1,500,000

Fire Department (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	0	0	0
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	14,405,000	14,405,000	0	(14,405,000)
Estimated Delinquencies	0	0	0	0
Total Reserves	14,405,000	14,405,000	0	(14,405,000)
TOTAL FINANCING REQUIREMENTS	***417,637,000***	***424,059,000***	***453,810,000***	***36,173,000***
AVAILABLE FINANCING:				
Fund Balance	33,203,000	33,203,000	18,894,000	(14,309,000)
Cancellation of Reserves/Designations	0	0	1,000,000	1,000,000
Revenues				
Property Taxes	256,900,000	269,800,000	278,800,000	21,900,000
Other Taxes	51,700,000	45,341,000	45,341,000	(6,359,000)
Licenses, Permits & Franchises	7,195,000	7,409,000	7,409,000	214,000
Fines, Forfeitures & Penalties	3,305,000	5,118,000	3,594,000	289,000
Revenue From Use of Money & Property	573,000	595,000	595,000	22,000
Intergovernmental Revenues:				
Federal	3,350,000	118,000	5,081,000	1,731,000
State	11,382,000	11,617,000	11,644,000	262,000
Other	0	15,734,000	16,198,000	16,198,000
Charges For Services	43,684,000	47,572,000	57,205,000	13,521,000
Miscellaneous	89,000	154,000	154,000	65,000
Other Financing Sources	6,256,000	6,292,000	7,895,000	1,639,000
Residual Equity Transfers	0	0	0	0
Total Revenues	384,434,000	409,750,000	433,916,000	49,482,000
TOTAL AVAILABLE FINANCING	***417,637,000***	***442,953,000***	***453,810,000***	***36,173,000***

FIRE DEPARTMENT - LIFEGUARDS

P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER & FIRE WARDEN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	6,217,000	6,217,000	7,320,000	1,103,000
Other	0	0	0	0
Total Other Financing Uses	6,217,000	6,217,000	7,320,000	1,103,000

Fire Department - Lifeguards (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***6,217,000***	***6,217,000***	***7,320,000***	***1,103,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	6,217,000	6,217,000	7,320,000	1,103,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***6,217,000***	***6,217,000***	***7,320,000***	***1,103,000***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Fire Department - Lifeguards

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Ocean Lifeguard	**$7,320,000**	**$0**	**$0**	**$7,320,000**	**$0**	**$7,320,000**	**0.0**
Non-mandated program.							
Provides prompt, skillful, cost-effective ocean rescue, and life safety services on the beaches and coastal waters of Los Angeles County.							
Total	**$7,320,000**	**$0**	**$0**	**$7,320,000**	**$0**	**$7,320,000**	**0.0**

LOS ANGELES COUNTY FIRE DEPARTMENT

P. Michael Freeman, Fire Chief

Total 1998-99 Proposed Budget Positions - 3,707

Interim Organization Chart - March 16, 1998

Fire Chief
3 positions

- Staff Support — 5 positions
- Planning Division — 10 positions

Chief Deputy
3 positions

- Community Services Division — 24 positions

- Operations Bureau I — 1,194 positions
  - Field Division I
  - Field Division IV
  - Field Division VI
  - Field Division VII
- Operations Bureau II — 1,213 positions
  - Field Division II
  - Field Division III
  - Field Division V
  - Field Division VIII
- Special Operations Bureau — 299 positions
  - Training & Medical Services Division
  - Special Operations Division
  - Lifeguard Division
- Services Bureau — 472 positions
  - Command & Control Division
  - Construction & Maintenance Division
  - Fire Fleet Services Division
  - Information Management Division
- Prevention Bureau — 319 positions
  - Fire Prevention Division
  - Forestry Division
  - Health Haz Mat Division
- Administrative Bureau — 165 positions
  - Employee Relations Section
  - Human Resources Division
  - Financial Mgmt. Division
  - Materials Mgmt. Division

GRAND JURY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 253,558	$ 127,000	$ 247,000	$ 195,000	$ 139,000	$ -108,000
SERVICES & SUPPLIES	285,597	426,000	308,000	444,000	424,000	116,000
OTHER CHARGES	55,352	59,000	58,000	57,000	24,000	-34,000
GROSS TOTAL	$ 594,507	$ 612,000	$ 613,000	$ 696,000	$ 587,000	$ -26,000
REVENUE		12,000	12,000	12,000	12,000	
NET COUNTY COST	$ 594,507	$ 600,000	$ 601,000	$ 684,000	$ 575,000	$ -26,000
BUDGETED POSITIONS	2.0	2.0	2.0	3.0	2.0	
REVENUE DETAIL						
MISCELLANEOUS	$	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$
TOTAL	$	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

To make inquiry into all public offenses committed or triable within the County and to present them to the courts by indictment. The Grand Jury investigates and reports on the operations, accounts, and records of County departments and any special legislative district or other districts in the County, created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects funding essentially at the 1997-98 level and includes funding for negotiated salaries and employee benefits, and an adjustment in rent charges.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Workload/Output				
Indictments issues	41	40	35	40
Defendants indicted	188	85	62	50
Investigative hearings held	2	3	3	3
Subpoena duces tecum	18	12	47	20
Contract audits	6	4	4	5
Citizen complaints	91	98	75	75

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 8,000	$ --	$ 8,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ --	$ --	$ --	--
	Grand Juror Stipends: Reflects an accounting adjustment to shift grand juror stipends of $116,000 from salaries and employee benefits to services and supplies.			
3.	$ (-34,000)	$ --	$ (-34,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ (-26,000)***	***$ 0***	***$ (-26,000)***	***0.0***

GRAND JURY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	222,000	101,000	115,000	(107,000)
Employee Benefits	25,000	26,000	24,000	(1,000)
Total Salaries and Employee Benefits	247,000	127,000	139,000	(108,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	9,000	8,000	5,000	(4,000)
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	118,000	117,000	117,000
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	25,000	25,000	24,000	(1,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	9,000	10,000	9,000	0
Professional & Spec Svcs-Contracts	177,000	172,000	177,000	0
Professional & Spec Svcs-Other	12,000	8,000	8,000	(4,000)
Publications & Legal Notice	4,000	4,000	4,000	0
Rents & Leases-Equipment	4,000	4,000	4,000	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	34,000	38,000	36,000	2,000
Travel	2,000	3,000	2,000	0
Utilities	32,000	36,000	38,000	6,000
Total Services & Supplies	308,000	426,000	424,000	116,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	58,000	59,000	24,000	(34,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	58,000	59,000	24,000	(34,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Grand Jury (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***613,000***	***612,000***	***587,000***	***(26,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	613,000	612,000	587,000	(26,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	12,000	12,000	12,000	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	12,000	12,000	12,000	0
NET COUNTY COST	***601,000***	***600,000***	***575,000***	***(26,000)***

98GJSDSUM

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

GRAND JURY

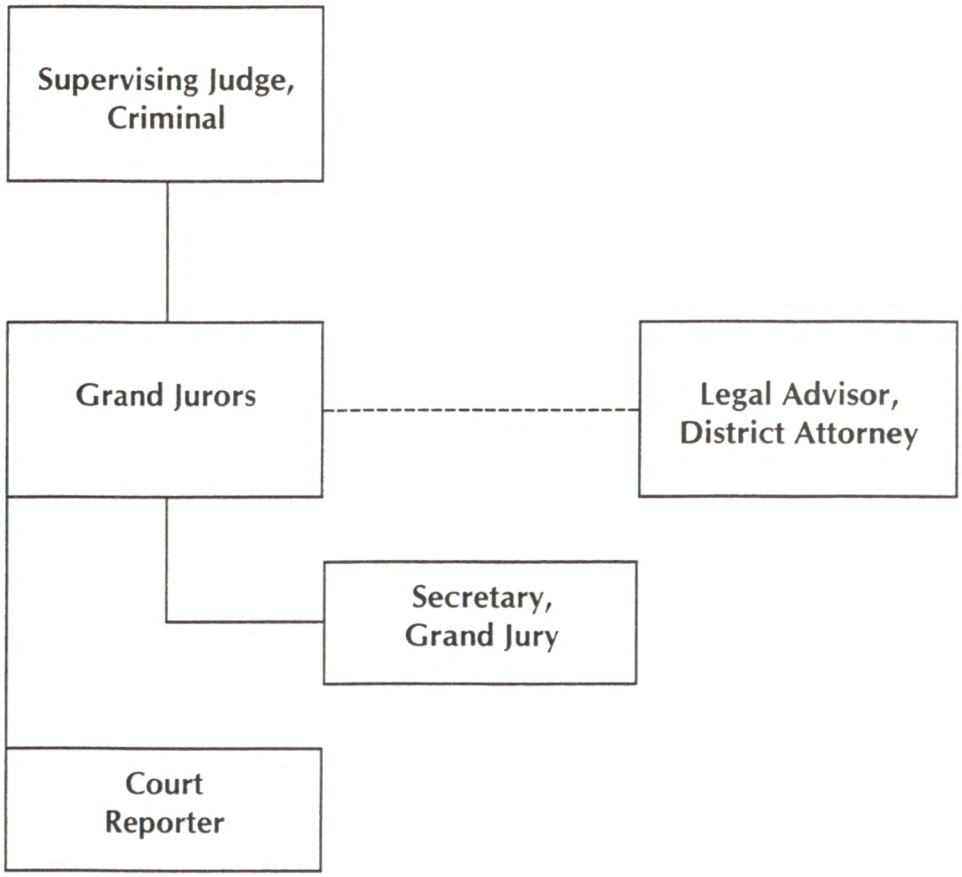
	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Investigation of Public Offenses and County Departments	**$587,000**	**$0**	**$12,000**	**$575,000**	**$587,000**	**($12,000)**	**2.0**

Mandatory Program -- Article 1, Section 23, Constitution of California

Make inquiry into all public offenses committed or triable within the County and present them to the courts by indictment. Also investigate and report on the operations, accounts, and records of county departments and any special legislative districts in the County created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts.

Total	**$587,000**	**$0**	**$12,000**	**$575,000**	**$587,000**	**($12,000)**	**2.0**

GRAND JURY
1998-99 Organizational Chart



HEALTH SERVICES
MARK FINUCANE, DIRECTOR

HEALTH SERVICES SUMMARY
INCLUDING GENERAL FUND AND HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SAL & EMP BEN	$ 1,157,863,838	$ 1,197,578,000	$ 1,168,817,000	$ 1,142,943,000	$ 1,142,691,000	$ -26,126,000
SVCS & SUPPS	986,306,651	1,117,180,000	1,119,628,000	1,165,394,000	1,180,663,000	61,035,000
LESS EXP DIST	48,696,381	45,075,000	45,075,000	45,075,000	45,075,000	
TOT S & S	937,610,270	1,072,105,000	1,074,553,000	1,120,319,000	1,135,588,000	61,035,000
OTHER CHARGES	670,598,414	823,186,000	639,244,000	666,725,000	671,725,000	32,481,000
FA - EQUIPMENT	2,861,856	4,721,000	4,795,000	4,521,000	4,521,000	-274,000
OTH FIN USES	1,001,825,665	1,094,030,000	873,084,000	1,091,408,000	1,080,668,000	207,584,000
GROSS TOTAL	$ 3,770,760,043	$ 4,191,620,000	$ 3,760,493,000	$ 4,025,916,000	$ 4,035,193,000	$ 274,700,000
LESS INT TRFS	20,035,811	27,137,000	22,438,000	27,137,000	52,646,000	30,208,000
NET TOTAL	$ 3,750,724,232	$ 4,164,483,000	$ 3,738,055,000	$ 3,998,779,000	$ 3,982,547,000	$ 244,492,000
DESIGNATION/SB 855	26,895,000	143,803,000				
TOTAL RESERVES	26,895,000	143,803,000				
TOT FIN REQMTS	3,777,619,232	4,308,286,000	3,738,055,000	3,998,779,000	3,982,547,000	244,492,000
FUND BALANCE	191,012,000	125,660,000	125,660,000			-125,660,000
CANCEL RES/DES	4,120,039			141,665,000	146,376,000	146,376,000
REVENUE	3,260,303,207	3,742,855,000	3,161,872,000	3,408,166,000	3,397,592,000	235,720,000
NET CO COST	$ 321,383,986	$ 439,771,000	$ 450,523,000	$ 448,948,000	$ 438,579,000	$ -11,944,000
POSITIONS	22,199.8	21,811.1	21,811.1	21,811.1	21,811.1	

Mission Statement

The mission of the Los Angeles County Department of Health Services (DHS) is to protect, maintain, and improve the health of the community.

On behalf of the community, DHS assesses health needs, develops policies to address those needs, assures prevention and controls communicable diseases, manages harmful agents in the environment, encourages healthy behavior, and provides health promotion and preventive services.

DHS assures that, to the extent resources are available, the medically indigent and others who choose the County for their care have appropriate access to health services at the community level. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

DHS is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals.

1998-99 Budget Message

The 1998-99 Proposed Budget has been developed essentially to reflect the status quo for the Department of Health Services. It includes cost and revenue changes associated with major ongoing programs, as well as progress toward Departmental restructuring (reduction of hospital inpatient census through expansion of outpatient access to health care) in accordance with Phase 2 of the Medicaid Demonstration Project as authorized under Social Security Act Section 1115 (1115 Waiver).

The most important change reflected in the Proposed Budget is the addition of $20.3 million in net reengineering savings, for a total of $83.0 million anticipated to be saved in the budget year.

As proposed, the 1998-99 budget is fully funded with available resources. However, the Department will need to score significant successes in both reengineering, to reduce the costs of operation, and revenue-generating efforts, if it is to maintain health care services into the twenty-first century.

Background

As the second largest public health system in the nation, DHS continues to be the primary safety net for meeting the health needs of an increasing population, in a County that has an estimated population of 9.7 million. Nearly 31 percent of this population up to the age of 64 are medically uninsured, the highest rate in the State and in the 30 largest metropolitan areas nationwide, and almost one-quarter of those uninsured are children. DHS provides nearly 45 percent of all uncompensated health care in the State of California.

Faced with a $655 million gap in 1995-96, the State of California and the County DHS were awarded an 1115 Waiver. The Department received first-year funding of $364 million from the federal government and, pursuant to State law, $50 million from the Metropolitan Transportation Authority. The Department closed the remaining gap through program and administrative curtailments.

In 1996-97, DHS was able to sustain its reduced level of operations through the carryover of significant operating surplus from 1995-96, and a savings in retirement costs due to excess LACERA earnings. During that time period, DHS reduced budgeted hospital inpatient census from 2,595 to 2,073, increased outpatient primary care access from 39 County-operated health centers to over 120 County and privately operated sites, and saved $19 million at Rancho Los Amigos Medical Center by reengineering its operations.

In 1997-98, the third year of the 1115 Waiver, DHS planned the further expansion of primary care access and decrease in hospital inpatient census, but was still faced with a substantial budget gap. In order to close that gap, the Department committed to reengineering $94.3 million in operational costs in order to achieve $62.7 million in net savings. (The difference, $31.6 million, was the resulting revenue loss.) Although the actual savings is anticipated to be substantially lower than budgeted, DHS has been able to sustain itself through realization of unanticipated revenues. Most significantly, a two year program providing relief from the OBRA '93 cap (which, under federal law, limits Medicaid revenues) is estimated to bring $198.7 million that was unanticipated when the budget was adopted last June.

Explanation of the Proposed Budget

As stated earlier, the 1998-99 Proposed Budget, as presented here, is essentially a status quo budget without new programs or expansions except as planned under the 1115 Waiver, required under State law, or approved by the Board.

The salient features of the budget, reengineering of operations and restructuring of services under the 1115 Waiver, are discussed in greater detail below. The 1998-99 Proposed Budget is not intended to be a fully developed plan for health services operations in the budget year. The $26.1 million reduction in salaries and employee benefits does not include any reductions in budgeted positions. The transfer of safety police to the Office of County Security is not yet reflected (but has no net fiscal impact). The Department is committed to substantial expansion of both public health and managed care operations as well as other program changes. To the extent that they are fiscally and programmatically feasible, these and other substantial changes will be recommended to the Board in June for inclusion in the 1998-99 adopted budget.

No changes are made to prenatal services for undocumented women. Although these services have been funded by Medi-Cal during the current year, funding was deleted in the 1997-98 budget in anticipation that the Governor's proposal would be upheld by the courts. The Department continues to provide these prenatal services funded by net County cost.

Reengineering

Because of recurring budget problems, as well as recognition of the need to adapt to the far more competitive environment of managed care, DHS hired a national consulting firm, APM, Inc., in late 1996, to analyze its hospital operations. By comparing each County hospital with similar facilities locally and around the country, the "benchmarking" study, completed in April 1997, identified potential "performance improvement opportunities" that could yield approximately $294 million in gross dollar long-term savings.

Confident that a substantial portion of these savings could be achieved, the Department of Health Services committed to reducing $94.3 million in operational costs in order to achieve $62.7 million in net savings during 1997-98. With few exceptions, specific projects were not identified and the savings to be achieved was termed an "advance on reengineering". DHS is projecting that the reduction in operations will grow to $125 million in 1998-99, $190 million in 1999-2000, and $205 million in 2000-01, as compared to the Department's 1996-97 expenditure base. These same three years are expected to save $83.0 million, $131.3 million, and $141.7 million in net County cost, respectively.

In July 1997, the Board approved a contract with the consortium of APM, Inc., and Arthur Anderson LLP. The purpose of this contract, the second of three phases (benchmarking, design, and implementation), is to assist department staff through a complete rethinking of the way DHS does business, a process that is still underway. Over 1,700 Department employees, including 700 union members, are involved in over 100 design teams and steering committees at the division, facility and systemwide levels. Thirty-two DHS employees are committed full-time to the project, in addition to a large team of consultants. Because of the sheer size of the undertaking, delays in implementation, and a promise to employees not to conduct layoffs in the current year, there are no substantial savings resulting from the APM/Anderson effort anticipated in 1997-98.

The project has been divided into two "waves" of design. Wave I design teams have developed and approved proposals which, once they are implemented, could be worth $102 million in annual savings, $18 million above their target. Wave II teams, which did not begin until 1998, have come up with proposals for a substantial portion of their $210 million targeted savings. While the details and pace of implementation have yet to be determined, making precise estimates risky at best, the nearly 1,000 ideas developed by employees and the contractors will yield major long-term savings, improve patient care and boost employee morale.

On November 18, 1997, the Board of Supervisors authorized DHS to join University HealthSystem Consortium (UHC) and to access and implement the UHC agreements for purchase of supplies that result in net savings to the Department. This approval was the result of a collaborative effort among DHS, the Internal Services Department, the Auditor-Controller and the Chief Administrative Office. Membership in UHC is ambitious and innovative, forcing standardization of purchasing requirements and modification of purchasing procedures. The Department estimates that, at full implementation of UHC membership (i.e., 75 percent of the hospitals' supplies and equipment being purchased through UHC agreements), DHS could save as much as $25 million a year. In fact, this project has accounted for most of the net $7.6 million reengineering savings in the current year. In addition, the Department expects to realize savings on the other 25 percent of purchases through the pressure of their UHC membership on other vendors/manufacturers.

Restructuring under the 1115 Waiver

The 1115 Waiver Medicaid Demonstration Project is a partnership of County, State and federal officials to address the County's fiscal crisis by helping to stabilize the County health care system, and by fostering a unique restructuring process that is responsive to the needs of the community within the evolving health care environment. The 1115 Waiver is providing a national testing ground for the transformation of a large, decentralized public health care system into an integrated system that will focus on the provision of comprehensive outpatient and preventive health care to Medicaid and indigent populations through both public and private providers.

On July 1, 1997 the Health Care Financing Administration (HCFA) approved extension of the Waiver and its funding elements through June 30, 2000. This approval allows the Department to continue its restructuring and ensure that uninterrupted, high quality health care is available. In addition, the Project Management Plan (PMP), which describes the restructuring, has been tentatively approved by HCFA. The PMP provides specific elements of what the County health system will look like at the end of the Waiver with measurable objectives, with milestones, time lines and cost estimates for achievement. The PMP also includes a Post-Waiver Strategy planning process to develop their long-range plan with a sustainable design for the health system for consideration by the community and the Board before January 31, 1999.

- **Census Reductions**

  By expanding access to primary care services and improving patient management, the Department of Health Services has committed to a reduction of inpatient census from 2,595 in 1994-95 to 1,583 in 1999-2000. Based on the Board's decision to continue County operation of Rancho Los Amigos Medical Center and High Desert Hospital, we will revise the census reduction goal to 1,865, including long-term beds in High Desert Hospital. Changes from the current year are as follows:

	1997-98 Adopted Budget	1998-99 Proposed Budget
LAC+USC Medical Center	837	814
Harbor-UCLA Medical Center	373	355
Martin Luther King, Jr./Drew Medical Center	261	255
Olive View/UCLA Medical Center	219	214
Rancho Los Amigos Medical Center	207	207
High Desert Hospital	75	75
Total	1,970	1,920

  The 1998-99 projected census is preliminary, reflecting only the planned progress toward the 1115 Waiver census reduction goal. The census projections for 1998-99 have not yet been adjusted for departmentwide reengineering and actual experience. This adjustment will be made in the Final Changes to the Proposed Budget.

- **Expansion of Outpatient Capacity**

  The Proposed Budget continues the expansion of outpatient care services toward the goal of a 50 percent increase in access by the year 2000 through a mix of public and private providers under the Public/Private Partnership program responsive to the needs and requirements of the public in their respective geographic areas.

  As of March 18, 1998, the following outpatient sites are in operation:

  - 6 County comprehensive health centers operated by DHS;
  - 23 County health centers operated by DHS;
  - 9 County health centers operated by private partners;
  - 7 County health centers jointly operated by DHS and a private partner; and
  - 106 private clinics partnering with DHS.

  The 1998-99 Proposed Budget augments the Department's investment for the expansion of outpatient services for a total of $90 million in additional annual appropriations. DHS has created an Ambulatory Care Expansion Task Force, to oversee the implementation of this program. In addition, monitoring and evaluation of the expansion is vitally important to measure its effectiveness and its impact on emergency room visits and inpatient census. This evaluation effort will concentrate on five areas: access, quality of care and health status of those who use County DHS and the public/private partnerships, cost savings of the shift from hospital-based inpatient services to community-based outpatient services, improvement in the delivery of core public health services, and the impact of the restructuring on the providers of care.

LAC+USC Medical Center Replacement

On November 12, 1997, the Board of Supervisors authorized moving forward with a 600/500 bed replacement project for the LAC+USC Medical Center. The project entails replacing the existing hospital with a state-of-the-art medical facility that has a capacity of 600 or 500 beds, depending upon the availability of SB 1732 funding in the future. Funding for the initial design activities is included in the Capital Projects section of the Proposed Budget. A combination of funding sources will be used to finance the entire cost of the project including Federal Emergency Management Agency (FEMA) funds, State Office of Emergency Services, long-term debt and DHS operating revenues.

Future for the Department of Health Services

The Proposed Budget includes several revenues that are anticipated to expire in the next few years. These expirations include the 1115 Waiver in 1999-2000, short-term LACERA savings within three to five years, and the two-year OBRA cap relief program at the end of the budget year. These changes, along with various other cost and revenue changes associated with ongoing programs, will result in a potential deficit in the first post-Waiver year, 2000-01, potentially exceeding $300 million, despite significant planned increases in reengineering savings. The Department will need to aggressively seek a Waiver extension or other funding to replace the Waiver, as well as further reengineering savings, or face curtailments in health care services to the community by the turn of the century.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1997-98 Projected
Workload/Output				
Average Daily Census	2,138	1,962	1,836 (1)	1,920 (2)
Hospital Births	13,513	11,076	9,823	9,823
Hospital Emergency Room Visits	445,655	426,809	399,534	399,534
Hospital Outpatient Visits(3)	1,162,279	1,113,505	1,156,836	1,156,836
Non-Hospital Based Outpatient Visits(4)	934,748	850,533	840,079	1,100,000
Public-Private Partnerships/General Relief Visits	110,000	199,000	325,000	450,000
Environmental Health Inspections	330,008	319,721	339,241	339,241
Efficiency				
Accounts receivable days outstanding	128	142	154	145
Months of unbilled accounts at year end	3.2	3.5	3.8	3.6
Effectiveness/Outcome				
Average hospital length of stay	6.4	6.2	6.0	6.0
Immunization levels of Kindergarten enrollment	92%	93%	94%	94%

(1) Reflects facility forecast as of February 1998.
(2) Reflects only the planned progress toward the revised 1115 Waiver census reduction goal of 1865.
(3) Excludes emergency rooms and psychiatric visits.
(4) Comprehensive Health Centers and Health Centers ambulatory care visits, excludes public health visits.
(5) Revised projection per the 1115 Waiver Office, March 1998.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-30,219,000)	$ (-9,928,000)	$ (-20,291,000)	--

Reengineering Implementation: Reflects additional savings from reengineering projects as anticipated by the Department. Specific projects to achieve this savings will be identified later. The total reduction in operating costs, when combined with 1997-98 budgeted reduction, is $124.5 million, for a total net County cost savings of $83.0 million.

2.	$ 26,479,000	$ 17,257,000	$ 9,222,000	--

Outpatient Expansion: Reflects the additional funding required for the fourth year of the Outpatient Care Plan approved by the Board on September 24, 1996. The total dollars committed in 1998-99 to this outpatient expansion are $90 million.

3.	$ (-8,035,000)	$ (-6,037,000)	$ (-1,998,000)	--

Planned Census Reduction: Reflects the reduction in appropriation achievable by reducing census from the 1997-98 budgeted level of 1,970 to a level of 1,920 for 1998-99, in order to make progress toward the goal established in the 1115 Waiver Project Management Plan.

4.	$ 27,100,000	$ 14,169,000	$ 12,931,000	--

Information Systems Development: Reflects increased funding for the enhancement of information systems throughout the Department, in compliance with the 1115 Waiver Demonstration Project. This is the second of a five-year planned expansion which will enable the Department to capture the statistical data necessary to successfully implement the Waiver project.

5.	$ 25,509,000	$ 25,509,000	$ --	--

Substance Abuse Services for CalWORKs and GR Recipients: Reflects additional funding provided through the Department of Public Social Services for mandatory substance abuse recovery programs for General Relief recipients and CalWORKs participants.

6.	$ (-10,000,000)	$ --	$ (-10,000,000)	--

Reengineering Consultant Expenditure Acceleration: Reflects the elimination of one-time only funding for consultant services related to the reengineering effort within the Department. The 1997-98 budget included only $10.0 million of a $15.3 million contract, in anticipation that the consultant would be needed to oversee these efforts through fiscal year 1998-99; however, the Department has been able to accelerate these efforts, and the consultant will complete contract services in 1997-98.

7.	$ 5,550,000	$ --	$ 5,550,000	--

Other Program Changes: Reflects the Board-approved expansion of the mobile asthma program, and an increase in safety programs for earthquake preparedness as a result of State regulations.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ (-91,264,000)	$ (-107,291,000)	$ 16,027,000	--

Appropriation/Revenue Experience: Reflects the expenditure and revenue patterns for the Department based on experience. Expenditure changes include medical malpractice charges, equipment and capital leases, debt service, data systems support, and other ongoing operational needs. This adjustment also reflects a loss of $77.8 million in Medi-Cal funding due to payor mix changes and increases in Treatment Authorization Request (TAR) denials.

2.	$ 73,207,000	$ --	$ 73,207,000	--

Salaries Cost of Living Increase: Reflects funding for negotiated increases in salaries and employee benefits.

3.	$ 4,299,000	$ --	$ 4,299,000	--

Contracts and Purchase Order Costs: Reflects anticipated increases in costs related to consumer goods and contracts, based on a two percent increase in the Consumer Price Index for Urban Consumers (CPI-U).

4.	$ (-7,319,000)	$ --	$ (-7,319,000)	--

Early Separation Program Expiration: Reflects the elimination of the Early Separation Program.

5.	$ 9,000,000	$ --	$ 9,000,000	--

LACERA Payment: Reflects the first of phased-in retirement payments, consistent with the Chief Administrative Officer's five-year plan to reduce the County's reliance on LACERA excess earnings.

6.	$ --	$ 20,716,000	$ (-20,716,000)	--

Fund Balance Increase: Reflects an increase from a fund balance of $125.7 million available in 1997-98 to $146.4 million anticipated to be available in the budget year.

7.	$ 244,615,000	$ 318,433,000	$ (-73,818,000)	--

1115 Waiver/Other SB 855 and SB 1255 Adjustments: Reflects the maximization of the 1115 Waiver, SB 1255, and SB 855 funding within the limits imposed by the federal OBRA '93 cap. Because of a two-year relaxation of the OBRA cap, to allow 175 percent of otherwise allowable Disproportionate Share Hospital (DSH) revenue (SB 855), the revenue increase is substantially larger than the increase in appropriation. The appropriation increase also includes the planned payback of the $125 million from 1995-96 1115 Waiver funding.

8.	$ --	$ 8,038,000	$ (-8,038,000)	--

Other Revenue Changes: Reflects a $5.7 million increase in Realignment sales tax, a $5.0 million reduction in State funding for California Health care for the Indigent Program (CHIP) revenue, a $6.2 million increase in State funding for various public health programs, plus various other revenue changes.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
9.	$ 5,778,000	$ 5,778,000	$ --	--
	Accounting Changes: Reflects an increase in Contributions to Hospital Enterprise Funds due to reconfiguration of Departmental costs, in addition to a cancellation of $2.6 million in prior year reserve to fund the Department at its maintenance of effort level.			
Total	***$ 274,700,000***	***$ 286,644,000***	***$ (-11,944,000)***	***0.0***

HEALTH SERVICES GENERAL FUND SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 200,767,863	$ 219,319,000	$ 234,522,000	$ 231,898,000	$ 235,544,000	$ 1,022,000
SERVICES & SUPPLIES	284,239,726	360,417,000	381,467,000	357,642,000	383,206,000	1,739,000
OTHER CHARGES	581,823,464	701,427,000	510,692,000	548,333,000	548,333,000	37,641,000
FIXED ASSETS-EQUIP	1,315,076	2,182,000	2,256,000	2,182,000	2,182,000	-74,000
OTHER FINANCING USES	436,966,383	417,605,000	422,267,000	438,785,000	425,472,000	3,205,000
GROSS TOTAL	$ 1,505,112,512	$ 1,700,950,000	$ 1,551,204,000	$ 1,578,840,000	$ 1,594,737,000	$ 43,533,000
LESS INTRAFD TRANSFER	20,035,811	27,137,000	22,438,000	27,137,000	52,646,000	30,208,000
NET TOTAL	$ 1,485,076,701	$ 1,673,813,000	$ 1,528,766,000	$ 1,551,703,000	$ 1,542,091,000	$ 13,325,000
REVENUE	1,038,035,106	1,234,042,000	1,078,243,000	1,102,755,000	1,103,512,000	25,269,000
NET COUNTY COST	$ 447,041,595	$ 439,771,000	$ 450,523,000	$ 448,948,000	$ 438,579,000	$ -11,944,000
BUDGETED POSITIONS	3,825.9	4,292.5	4,292.5	4,292.5	4,292.5	
REVENUE DETAIL						
PROP TAXES-PRIOR-SEC	$ -690	$	$	$	$	
BUSINESS LICENSES	400					
OTHER LIC & PERMITS	1,194,800					
FORFEIT & PENALTIES	2,571,986	2,436,000	2,436,000	2,436,000	2,436,000	
PEN/INT/COSTS-DEL TAX	153,464					
INTEREST	10,911					
OTHER STATE AID-HLTH	727,938					
STATE-OTHER	110,931,572	123,147,000	132,223,000	128,327,000	128,327,000	-3,896,000
STATE-REALIGNMENT REV	107,930,291	110,596,000	110,230,000	115,924,000	115,924,000	5,694,000
FEDERAL AID-DISASTER	-200					
FEDERAL-OTHER	104,189,196	107,680,000	106,421,000	107,680,000	107,680,000	1,259,000
PLANNING & ENG SVCS	-6,168					
COURT FEES & COSTS	335					
RECORDING FEES	1,663,840					
HEALTH FEES	33,729,690	35,979,000	38,369,000	38,369,000	38,369,000	
INSTIT CARE & SVS	19,896,444	24,424,000	56,783,000	24,424,000	24,424,000	-32,359,000
EDUCATIONAL SERVICES	444,462					
CHRGS FOR SVCS-OTHER	84,841,167	136,885,000	137,704,000	152,054,000	152,054,000	14,350,000
OTHER SALES	29,381					
MISCELLANEOUS	2,298,380	13,177,000	4,126,000	1,283,000	1,283,000	-2,843,000
OPERATING TRANSFER IN	3,494,958	3,599,000	5,440,000	4,940,000	5,697,000	257,000
OTHER FINANC SOURCES	563,932,949	676,119,000	484,511,000	527,318,000	527,318,000	42,807,000
TOTAL	$ 1,038,035,106	$ 1,234,042,000	$ 1,078,243,000	$ 1,102,755,000	$ 1,103,512,000	$ 25,269,000

HEALTH SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 38,873,356	$ 41,829,000	$ 45,784,000	$ 45,537,000	$ 45,406,000	$ -378,000
SERVICES & SUPPLIES	44,027,689	106,725,000	105,066,000	111,571,000	111,037,000	5,971,000
OTHER CHARGES	1,758,820	7,846,000	3,469,000	4,008,000	4,008,000	539,000
FIXED ASSETS-EQUIP	443,931	776,000	776,000	776,000	776,000	
OTHER FINANCING USES	997,608	740,000	740,000	740,000	740,000	
GROSS TOTAL	$ 86,101,404	$ 157,916,000	$ 155,835,000	$ 162,632,000	$ 161,967,000	$ 6,132,000
LESS INTRAFD TRANSFER	6,473,567	6,811,000	7,276,000	6,811,000	6,811,000	-465,000
NET TOTAL	$ 79,627,837	$ 151,105,000	$ 148,559,000	$ 155,821,000	$ 155,156,000	$ 6,597,000
REVENUE	60,956,043	130,818,000	129,727,000	144,516,000	144,516,000	14,789,000
NET COUNTY COST	$ 18,671,794	$ 20,287,000	$ 18,832,000	$ 11,305,000	$ 10,640,000	$ -8,192,000
BUDGETED POSITIONS	595.8	783.4	783.4	783.4	783.4	
REVENUE DETAIL						
BUSINESS LICENSES	$ 400	$	$	$	$	$
FORFEIT & PENALTIES	2,496,616	2,436,000	2,436,000	2,436,000	2,436,000	
OTHER STATE AID-HLTH	68,048					
STATE-OTHER	663,026	472,000	498,000	472,000	472,000	-26,000
FEDERAL AID-DISASTER	-200					
FEDERAL-OTHER	-15,903,609					
PLANNING & ENG SVCS	-6,168					
COURT FEES & COSTS	335					
INSTIT CARE & SVS	-118,816	175,000		175,000	175,000	175,000
EDUCATIONAL SERVICES	444,462					
CHRGS FOR SVCS-OTHER	71,700,985	124,923,000	125,452,000	140,092,000	140,092,000	14,640,000
OTHER SALES	8,393					
MISCELLANEOUS	698,084	2,812,000				
OPERATING TRANSFER IN	904,487		1,341,000	1,341,000	1,341,000	
TOTAL	$ 60,956,043	$ 130,818,000	$ 129,727,000	$ 144,516,000	$ 144,516,000	$ 14,789,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH & SANITATION	HEALTH

Health Services Administration provides for the Director of Health Services and staff to administer the Department of Health Services. The organization includes the Office of Clinical and Medical Affairs, fiscal and legislative coordination, 1115 Waiver Management, coordination of contracts and grants, emergency medical services and disaster services. Most of the costs of Health Services Administration are distributed to the various budget units and clusters. Although oversight of the Public/Private Partnership contracts has been operationally transferred to the supervision of the Office of Managed Care, the Proposed Budget continues to reflect those costs under Health Services Administration.

The 1998-99 recommendations reflect a reduction of $0.3 million in operations, resulting in a $0.1 million adjustment to realign resources in accordance with various clusters' reengineering projects. In addition, they reflect further reimbursement of administrative costs for oversight of the expansion of the Public/Private Partnerships under the 1115 Waiver, savings due to delayed implementation of various programs, funding for the continuation of the 1115 Waiver Project Management Plan information systems project, one-time funding for reprogramming or replacement of computers to address twenty-first century automated data change capabilities, and deletion of costs associated with the conclusion of the reengineering consultant contract. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

OFFICE OF MANAGED CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 4,402,086	$ 5,801,000	$ 6,478,000	$ 6,163,000	$ 6,555,000	$ 77,000
SERVICES & SUPPLIES	20,333,537	28,152,000	51,814,000	24,752,000	24,752,000	-27,062,000
OTHER CHARGES	1,000,000					
FIXED ASSETS-EQUIP		742,000	67,000	742,000	742,000	675,000
GROSS TOTAL	$ 25,735,623	$ 34,695,000	$ 58,359,000	$ 31,657,000	$ 32,049,000	$ -26,310,000
REVENUE	26,606,175	27,496,000	57,459,000	27,496,000	27,496,000	-29,963,000
NET COUNTY COST	$ -870,552	$ 7,199,000	$ 900,000	$ 4,161,000	$ 4,553,000	$ 3,653,000
BUDGETED POSITIONS	162.7	120.4	120.4	120.4	120.4	
REVENUE DETAIL						
INTEREST	$ 10,911	$	$	$	$	$
INSTIT CARE & SVS	12,105,577	15,906,000	46,469,000	15,906,000	15,906,000	-30,563,000
CHRGS FOR SVCS-OTHER	14,489,687	11,590,000	10,990,000	11,590,000	11,590,000	600,000
TOTAL	$ 26,606,175	$ 27,496,000	$ 57,459,000	$ 27,496,000	$ 27,496,000	$ -29,963,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP) and the General Relief Health Care Program, through which the County delivers a full spectrum of health care services to Medi-Cal beneficiaries in CalWORKs and certain temporary County employees and to General Relief recipients in a managed care environment, either as a direct service provider or through contracts. Although oversight of the Public/Private Partnership contracts has been operationally transferred to the supervision of the Office of Managed Care, the Proposed Budget continues to reflect those costs under Health Services Administration

The 1998-99 recommendations reflect a decrease in the overall funding for managed care administration due to a significant reduction in revenue caused by unrealized enrollment projections in the CHP. The Department believes, however, that appropriations cannot be reduced enough to fully offset the loss of revenue, resulting in a substantial increase in the net County cost of managed care administration. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

SYSTEMS RECOVERY UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 3,144,150	$ 3,873,000	$ 3,835,000	$ 4,474,000	$ 4,649,000	$ 814,000
SERVICES & SUPPLIES	9,556,686	8,737,000	10,737,000	5,099,000	5,099,000	-5,638,000
GROSS TOTAL	$ 12,700,836	$ 12,610,000	$ 14,572,000	$ 9,573,000	$ 9,748,000	$ -4,824,000
NET COUNTY COST	$ 12,700,836	$ 12,610,000	$ 14,572,000	$ 9,573,000	$ 9,748,000	$ -4,824,000
BUDGETED POSITIONS	77.0	65.8	65.8	65.8	65.8	

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH & SANITATION	HEALTH

The Systems Recovery Unit separates appropriations necessary for the Hospital Financial Systems Recovery Project at Rancho Los Amigos Medical Center and High Desert Hospital. In addition, it includes certain costs relating to oversight of the new Compucare project at Martin Luther King, Jr./Drew Medical Center. On full implementation of the new system, this budget unit will cease to exist.

The 1998-99 recommendations reflect a reduction of $5.6 million in services and supplies as a consequence of the successful implementation of Phase I of the project in 1997-98. With each successful implementation of the remaining project phases, further project cost reductions can be expected. The recommendations also include funding for Board-approved salary increases, and other miscellaneous changes.

OFFICE OF AIDS PROGRAMS AND POLICY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 9,882,824	$ 9,780,000	$ 11,715,000	$ 10,337,000	$ 10,051,000	$ -1,664,000
SERVICES & SUPPLIES	85,004,316	84,623,000	81,811,000	84,623,000	84,623,000	2,812,000
OTHER CHARGES		2,000	2,000	2,000	2,000	
FIXED ASSETS-EQUIP	20,000					
GROSS TOTAL	$ 94,907,140	$ 94,405,000	$ 93,528,000	$ 94,962,000	$ 94,676,000	$ 1,148,000
LESS INTRAFD TRANSFER	2,568,580	2,287,000	2,287,000	2,287,000	2,287,000	
NET TOTAL	$ 92,338,560	$ 92,118,000	$ 91,241,000	$ 92,675,000	$ 92,389,000	$ 1,148,000
REVENUE	73,648,067	76,532,000	75,340,000	76,643,000	76,643,000	1,303,000
NET COUNTY COST	$ 18,690,493	$ 15,586,000	$ 15,901,000	$ 16,032,000	$ 15,746,000	$ -155,000
BUDGETED POSITIONS	217.0	218.0	218.0	218.0	218.0	
REVENUE DETAIL						
STATE-OTHER	$ 28,637,406	$ 29,320,000	$ 29,241,000	$ 29,766,000	$ 29,766,000	$ 525,000
FEDERAL-OTHER	45,164,442	46,877,000	46,099,000	46,877,000	46,877,000	778,000
CHRGS FOR SVCS-OTHER	-202,491					
MISCELLANEOUS	48,710	335,000				
TOTAL	$ 73,648,067	$ 76,532,000	$ 75,340,000	$ 76,643,000	$ 76,643,000	$ 1,303,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

The mission of the Office of AIDS Programs and Policy is to gain a better understanding of the human immunodeficiency virus (HIV), to prevent the spread of HIV, and to coordinate services for those who are infected with HIV within Los Angeles County. Primary functions are: to provide staff support for HIV/AIDS planning and policy bodies and community coalitions; to collect, analyze and release HIV-related data; to conduct HIV testing, counseling, referrals, partner notifications, and pre- and post-test counselor training.

The 1998-99 recommendations include adjustments to reflect current experience, as well as funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 7,258,022	$ 7,847,000	$ 8,735,000	$ 8,171,000	$ 8,331,000	$ -404,000
SERVICES & SUPPLIES	72,537,008	80,117,000	76,159,000	80,117,000	106,215,000	30,056,000
OTHER CHARGES	273	9,000	9,000	9,000	9,000	
FIXED ASSETS-EQUIP	23,864	27,000	27,000	27,000	27,000	
GROSS TOTAL	$ 79,819,167	$ 88,000,000	$ 84,930,000	$ 88,324,000	$ 114,582,000	$ 29,652,000
LESS INTRAFD TRANSFER	186,140	5,457,000		5,457,000	30,966,000	30,966,000
NET TOTAL	$ 79,633,027	$ 82,543,000	$ 84,930,000	$ 82,867,000	$ 83,616,000	$ -1,314,000
REVENUE	69,991,487	79,955,000	82,342,000	80,443,000	81,200,000	-1,142,000
NET COUNTY COST	$ 9,641,540	$ 2,588,000	$ 2,588,000	$ 2,424,000	$ 2,416,000	$ -172,000
BUDGETED POSITIONS	162.6	162.4	162.4	162.4	162.4	
REVENUE DETAIL						
STATE-OTHER	$ 17,875,570	$ 22,091,000	$ 23,738,000	$ 22,579,000	$ 22,579,000	$ -1,159,000
FEDERAL-OTHER	45,433,865	47,404,000	45,067,000	47,404,000	47,404,000	2,337,000
INSTIT CARE & SVS	6,649,465	6,861,000	9,438,000	6,861,000	6,861,000	-2,577,000
CHRGS FOR SVCS-OTHER	-1,539,696					
MISCELLANEOUS	-672,155					
OPERATING TRANSFER IN	2,244,438	3,599,000	4,099,000	3,599,000	4,356,000	257,000
TOTAL	$ 69,991,487	$ 79,955,000	$ 82,342,000	$ 80,443,000	$ 81,200,000	$ -1,142,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

The Alcohol and Drug Programs Administration (ADPA) provides prevention, treatment, and recovery services. To reduce community and individual problems related to alcohol and drug use, ADPA contracts with community-based agencies to assist Los Angeles County residents in addressing alcohol and drug related problems. ADPA promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention, early intervention, and public policy programs; alcohol and drug detoxification programs, transitional living and alcohol/drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; methadone maintenance programs; alcohol and drug criminal justice treatment programs: Penal Code 1000 drug diversion programs; and drinking driver programs.

The 1998-99 recommendations reflect additional funding provided by the Department of Social Services for mandatory substance abuse recovery programs to help General Relief recipients and CalWORKs participants with alcohol and drug problems to recover from their chemical dependency. The recommendations also include adjustments to reflect current experience and funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

PUBLIC HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 110,072,088	$ 115,263,000	$ 120,101,000	$ 120,310,000	$ 122,137,000	$ 2,036,000
SERVICES & SUPPLIES	46,796,093	45,818,000	49,542,000	45,242,000	45,242,000	-4,300,000
OTHER CHARGES	1,772,553	2,179,000	1,700,000	1,726,000	1,726,000	26,000
FIXED ASSETS-EQUIP	813,208	459,000	1,208,000	459,000	459,000	-749,000
OTHER FINANCING USES	6,644					
GROSS TOTAL	$ 159,460,586	$ 163,719,000	$ 172,551,000	$ 167,737,000	$ 169,564,000	$ -2,987,000
LESS INTRAFD TRANSFER	448,098	2,127,000	2,127,000	2,127,000	2,127,000	
NET TOTAL	$ 159,012,488	$ 161,592,000	$ 170,424,000	$ 165,610,000	$ 167,437,000	$ -2,987,000
REVENUE	113,160,153	100,312,000	100,528,000	96,838,000	96,838,000	-3,690,000
NET COUNTY COST	$ 45,852,335	$ 61,280,000	$ 69,896,000	$ 68,772,000	$ 70,599,000	$ 703,000
BUDGETED POSITIONS	1,955.7	2,188.2	2,188.2	2,188.2	2,188.2	
REVENUE DETAIL						
PROP TAXES-PRIOR-SEC	$ -690	$	$	$	$	$
OTHER LIC & PERMITS	1,194,800					
FORFEIT & PENALTIES	75,370					
PEN/INT/COSTS-DEL TAX	153,464					
STATE-OTHER	43,578,509	40,150,000	41,986,000	43,287,000	43,287,000	1,301,000
FEDERAL-OTHER	29,494,498	13,399,000	15,255,000	13,399,000	13,399,000	-1,856,000
RECORDING FEES	1,663,840					
HEALTH FEES	33,729,690	35,979,000	38,369,000	38,369,000	38,369,000	
INSTIT CARE & SVS	534,327	500,000		500,000	500,000	500,000
CHRGS FOR SVCS-OTHER	152,773		792,000			-792,000
OTHER SALES	20,973					
MISCELLANEOUS	2,216,566	10,284,000	4,126,000	1,283,000	1,283,000	-2,843,000
OPERATING TRANSFER IN	346,033					
TOTAL	$ 113,160,153	$ 100,312,000	$ 100,528,000	$ 96,838,000	$ 96,838,000	$ -3,690,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

Public Health Services seeks to safeguard and improve the health of all the residents of the County through research and analysis of the health care system, through proposals and policies to improve the system, and through implementation of programs designed to protect the public's health such as immunizations, lead-based paint inspections, restaurant and housing inspections, and anti-smoking campaigns.

The 1998-99 recommendations include adjustments to reflect current experience, as well as Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

JUVENILE COURT HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 10,817,332	$ 11,162,000	$ 10,191,000	$ 11,746,000	$ 11,702,000	$ 1,511,000
SERVICES & SUPPLIES	3,272,811	2,569,000	2,662,000	2,561,000	2,561,000	-101,000
OTHER CHARGES	90,651	206,000	206,000	204,000	204,000	-2,000
FIXED ASSETS-EQUIP		23,000	23,000	23,000	23,000	
GROSS TOTAL	$ 14,180,794	$ 13,960,000	$ 13,082,000	$ 14,534,000	$ 14,490,000	$ 1,408,000
LESS INTRAFD TRANSFER	10,359,426	10,455,000	10,748,000	10,455,000	10,455,000	-293,000
NET TOTAL	$ 3,821,368	$ 3,505,000	$ 2,334,000	$ 4,079,000	$ 4,035,000	$ 1,701,000
REVENUE	1,233,424	829,000	1,259,000	1,073,000	1,073,000	-186,000
NET COUNTY COST	$ 2,587,944	$ 2,676,000	$ 1,075,000	$ 3,006,000	$ 2,962,000	$ 1,887,000
BUDGETED POSITIONS	159.9	162.6	162.6	162.6	162.6	
REVENUE DETAIL						
OTHER STATE AID-HLTH	$ 659,890	$	$	$	$	$
STATE-OTHER	294,825	670,000	823,000	660,000	660,000	-163,000
INSTIT CARE & SVS	378,705	413,000	436,000	413,000	413,000	-23,000
CHRGS FOR SVCS-OTHER	-102,951					
OTHER SALES	15					
MISCELLANEOUS	2,940	-254,000				
TOTAL	$ 1,233,424	$ 829,000	$ 1,259,000	$ 1,073,000	$ 1,073,000	$ -186,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

Juvenile Court Health Services is responsible for protecting and promoting the physical well being of juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, and the Department of Children and Family Services' MacLaren Children's Center. Comprehensive health services are provided by the program's staff of physicians, dentists, nurses, pharmacists, health educators, and support personnel.

The 1998-99 recommendations reflect an increase in services provided, despite decreasing Medi-Cal and State revenue. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

CHILDREN'S MEDICAL SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 16,318,005	$ 23,764,000	$ 27,683,000	$ 25,160,000	$ 26,713,000	$ -970,000
SERVICES & SUPPLIES	2,711,586	3,676,000	3,676,000	3,677,000	3,677,000	1,000
OTHER CHARGES	13,268,218	15,066,000	20,795,000	15,066,000	15,066,000	-5,729,000
FIXED ASSETS-EQUIP	14,073	155,000	155,000	155,000	155,000	
GROSS TOTAL	$ 32,311,882	$ 42,661,000	$ 52,309,000	$ 44,058,000	$ 45,611,000	$ -6,698,000
REVENUE	21,425,602	31,385,000	36,847,000	32,504,000	32,504,000	-4,343,000
NET COUNTY COST	$ 10,886,280	$ 11,276,000	$ 15,462,000	$ 11,554,000	$ 13,107,000	$ -2,355,000
BUDGETED POSITIONS	495.2	591.7	591.7	591.7	591.7	
REVENUE DETAIL						
STATE-OTHER	$ 20,731,321	$ 30,444,000	$ 35,937,000	$ 31,563,000	$ 31,563,000	$ -4,374,000
INSTIT CARE & SVS	347,186	569,000	440,000	569,000	569,000	129,000
CHRGS FOR SVCS-OTHER	342,860	372,000	470,000	372,000	372,000	-98,000
MISCELLANEOUS	4,235					
TOTAL	$ 21,425,602	$ 31,385,000	$ 36,847,000	$ 32,504,000	$ 32,504,000	$ -4,343,000

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
CALIFORNIA CHILDRENS SERVICES

Children's Medical Services, established as a budget unit in 1997-98, replaces California Children Services unit, which is subsumed within the new unit. California Children Services is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation and case management. It also includes the Child Health and Disability Prevention (CHDP) Program which provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21.

The 1998-99 recommendations include adjustments to reflect current experience, as well as Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

HEALTH CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 563,932,949	$ 676,119,000	$ 484,511,000	$ 527,318,000	$ 527,318,000	$ 42,807,000
REVENUE	563,932,949	676,119,000	484,511,000	527,318,000	527,318,000	42,807,000
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
OTHER FINANC SOURCES	$ 563,932,949	$ 676,119,000	$ 484,511,000	$ 527,318,000	$ 527,318,000	$ 42,807,000
TOTAL	$ 563,932,949	$ 676,119,000	$ 484,511,000	$ 527,318,000	$ 527,318,000	$ 42,807,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Health Care budget unit represents funding for the intergovernmental transfer (IGT) required by the State in order to participate in and draw down federal revenue under the Disproportionate Share Hospital (DSH) Supplementary Payment Program (SB 855).

The 1998-99 recommendations reflect an increase in IGT as the result of a two-year 175 percent DSH cap relief program.

REALIGNMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE	107,081,206	110,596,000	110,230,000	115,924,000	115,924,000	5,694,000
NET COUNTY COST	$ -107,081,206	$ -110,596,000	$ -110,230,000	$ -115,924,000	$ -115,924,000	$ -5,694,000
REVENUE DETAIL						
STATE-OTHER	$ -849,085	$	$	$	$	$
STATE-REALIGNMENT REV	107,930,291	110,596,000	110,230,000	115,924,000	115,924,000	5,694,000
TOTAL	$ 107,081,206	$ 110,596,000	$ 110,230,000	$ 115,924,000	$ 115,924,000	$ 5,694,000
	FUND GENERAL FUND		FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

The Realignment budget unit accounts for Realignment sales tax revenues, which may be used for any County health services programs.

The 1998-99 recommendations reflect an increase in sales tax revenues, based on anticipated Statewide economic growth.

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER FIN USES						
N.E. CLUSTER	$ 167,293,912	$ 156,591,000	$ 171,439,000	$ 178,708,000	$ 178,356,000	$ 6,917,000
COASTL CLUSTER	66,372,385	61,866,000	70,999,000	71,967,000	63,627,000	-7,372,000
S.W. CLUSTER	83,409,504	90,328,000	85,091,000	92,169,000	91,718,000	6,627,000
RANCHO/AMIGOS	12,030,033	53,413,000	47,216,000	37,290,000	36,243,000	-10,973,000
S.F.V. CLUSTER	50,842,185	36,085,000	40,623,000	44,599,000	44,166,000	3,543,000
A.V. CLUSTER	29,119,112	18,582,000	6,159,000	13,312,000	10,622,000	4,463,000
ENT SUB - SB85	26,895,000					
TOTAL	$ 435,962,131	$ 416,865,000	$ 421,527,000	$ 438,045,000	$ 424,732,000	$ 3,205,000

The General Fund Contribution to Hospital Enterprise Funds provides financial support to the operations of the hospitals, comprehensive health centers and rehabilitation centers.

HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 957,095,975	$ 978,259,000	$ 934,295,000	$ 911,045,000	$ 907,147,000	$ -27,148,000
SVCS & SUPPS	702,066,925	756,763,000	738,161,000	807,752,000	797,457,000	59,296,000
LESS EXP DIST	48,696,381	45,075,000	45,075,000	45,075,000	45,075,000	
TOT S & S	653,370,544	711,688,000	693,086,000	762,677,000	752,382,000	59,296,000
OTHER CHARGES	88,774,950	121,759,000	128,552,000	118,392,000	123,392,000	-5,160,000
FA - EQUIPMENT	1,546,780	2,539,000	2,539,000	2,339,000	2,339,000	-200,000
OTH FIN USES	564,859,282	676,425,000	450,817,000	652,623,000	655,196,000	204,379,000
TOTAL OPER EXP	$ 2,265,647,531	$ 2,490,670,000	$ 2,209,289,000	$ 2,447,076,000	$ 2,440,456,000	$ 231,167,000
DESIGNATION/SB 855	26,895,000	143,803,000				
TOT FIN REQMTS	$ 2,292,542,531	$ 2,634,473,000	$ 2,209,289,000	$ 2,447,076,000	$ 2,440,456,000	$ 231,167,000
AVAIL FINANCE						
FUND BALANCE	$ 191,812,000	$ 125,660,000	$ 125,660,000	$	$	$ -125,660,000
CANCEL RES/DES	4,120,039			141,665,000	146,376,000	146,376,000
TOTAL REVENUE	1,786,305,970	2,091,948,000	1,662,102,000	1,867,366,000	1,869,348,000	207,246,000
TOT AVAIL FIN	$ 1,982,238,009	$ 2,217,608,000	$ 1,787,762,000	$ 2,009,031,000	$ 2,015,724,000	$ 227,962,000
GAIN OR LOSS	$ -310,304,522	$ -416,865,000	$ -421,527,000	$ -438,045,000	$ -424,732,000	$ -3,205,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 435,962,131	$ 416,865,000	$ 421,527,000	$ 438,045,000	$ 424,732,000	$ 3,205,000
POSITIONS	18,373.9	17,518.6	17,518.6	17,518.6	17,518.6	

HOSPITAL ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE HOSPITALS, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 3,075,224	$ 566,000	$ 5,207,000	$ 566,000	$ 566,000	$ -4,641,000
I R - STATE						
SB 1732 REV	9,935,316	14,448,000	14,448,000	13,738,000	13,738,000	-710,000
STATE-OTHER	9,069,069	10,002,000	12,362,000	10,002,000	10,002,000	-2,360,000
CHIP-HOSP	64,237,249	61,998,000	63,183,000	58,198,000	58,198,000	-4,985,000
PAT FIN SVS	17,044,181	15,612,000	15,585,000	15,612,000	15,612,000	27,000
I R -FEDERAL						
FED-OTHER	28,019					
CHARGES-SVS						
SB 855	686,297,698	956,119,000	572,096,000	720,569,000	720,569,000	148,473,000
HOSP INS COL	43,413,259	45,953,000	39,505,000	45,212,000	45,212,000	5,707,000
HOSP S/P COL	21,311,636	23,001,000	22,500,000	23,001,000	23,001,000	501,000
COMMTY HLTH	21,906,989	17,125,000	17,631,000	18,021,000	18,021,000	390,000
MEDCAL#1255	172,000,000	280,500,000	192,752,000	309,763,000	306,084,000	113,332,000
MEDI-CAL	368,748,817	330,520,000	401,891,000	326,207,000	326,207,000	-75,684,000
MEDICARE	151,294,575	79,896,000	71,304,000	78,843,000	78,843,000	7,539,000
OTHR CHG-SVS	46,159,973	37,811,000	38,829,000	41,097,000	41,097,000	2,268,000
DMH-PAT CARE	30,750,690	46,614,000	43,026,000	49,514,000	49,514,000	6,488,000
OTH G/F DEPT	46,410,081	38,694,000	35,052,000	38,694,000	38,694,000	3,642,000
1115 SUP PL	62,787,500	62,787,000	38,154,000	61,249,000	64,337,000	26,183,000
1115 INDIGEN	31,835,694	49,932,000	78,577,000	57,080,000	57,080,000	-21,497,000
MISC REV						
PR MISC96/97		20,370,000				
OTH FIN SRCS						
OPER TRAN IN					2,573,000	2,573,000
TOTAL REVENUE	$ 1,786,305,970	$ 2,091,948,000	$ 1,662,102,000	$ 1,867,366,000	$ 1,869,348,000	$ 207,246,000

HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 29,634,051	$ 28,040,000	$ 29,484,000	$ 30,591,000	$ 26,851,000	$ -2,633,000
SVCS & SUPPS	17,979,592	22,637,000	20,288,000	22,413,000	22,293,000	2,005,000
OTHER CHARGES	19,175,322	2,701,000	1,455,000	2,757,000	2,757,000	1,302,000
FA - EQUIPMENT		20,000	20,000	20,000	20,000	
OTH FIN USES	5,082,680	5,287,000	5,085,000	15,642,000	15,642,000	10,557,000
TOTAL OPER EXP	$ 71,871,645	$ 58,685,000	$ 56,332,000	$ 71,423,000	$ 67,563,000	$ 11,231,000
DESIGNATION/SB 855		13,251,000				
TOT FIN REQMTS	$ 71,871,645	$ 71,936,000	$ 56,332,000	$ 71,423,000	$ 67,563,000	$ 11,231,000
AVAIL FINANCE						
FUND BALANCE	$ 6,625,000	$ 6,900,000	$ 6,900,000	$	$	$ -6,900,000
CANCEL RES/DES	462,723			13,054,000	13,251,000	13,251,000
TOTAL REVENUE	42,564,750	46,454,000	43,273,000	45,057,000	43,690,000	417,000
TOT AVAIL FIN	$ 49,652,473	$ 53,354,000	$ 50,173,000	$ 58,111,000	$ 56,941,000	$ 6,768,000
GAIN OR LOSS	$ -22,219,172	$ -18,582,000	$ -6,159,000	$ -13,312,000	$ -10,622,000	$ -4,463,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 29,119,112	$ 18,582,000	$ 6,159,000	$ 13,312,000	$ 10,622,000	$ 4,463,000
POSITIONS	503.5	568.1	568.1	568.1	568.1	

HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 74,933	$ 31,000	$ 98,000	$ 31,000	$ 31,000	$ -67,000
I R - STATE						
STATE-OTHER	351,696	340,000	340,000	340,000	340,000	
CHIP-HOSP	916,355	593,000	604,000	556,000	556,000	-48,000
PAT FIN SVS	922,289	923,000	923,000	923,000	923,000	
I R -FEDERAL						
FED-OTHER	28,019					
CHARGES-SVS						
SB 855	6,647,325	7,477,000	6,369,000	5,635,000	5,635,000	-734,000
HOSP INS COL	328,220	400,000	765,000	400,000	400,000	-365,000
HOSP S/P COL	1,215,035	1,471,000	1,263,000	1,471,000	1,471,000	208,000
COMMTY HLTH	2,398,651	2,684,000	2,684,000	2,684,000	2,684,000	
MEDCAL#1255	9,555,555	12,715,000	10,607,000	13,764,000	12,064,000	1,457,000
MEDI-CAL	6,947,918	8,841,000	8,997,000	8,635,000	8,635,000	-362,000
MEDICARE	5,187,095	2,213,000	2,514,000	2,213,000	2,213,000	-301,000
OTHR CHG-SVS	1,176,450	630,000	539,000	630,000	630,000	91,000
DMH-PAT CARE	5,985	11,000	11,000	11,000	11,000	
OTH G/F DEPT	4,850,254	5,146,000	4,960,000	5,146,000	5,146,000	186,000
1115 SUP PL	1,958,970	1,959,000	1,959,000	1,911,000	2,007,000	48,000
1115 INDIGEN		643,000	640,000	707,000	707,000	67,000
MISC REV						
PR MISC96/97		377,000				
OTH FIN SRCS						
OPER TRAN IN					237,000	237,000
TOTAL REVENUE	$ 42,564,750	$ 46,454,000	$ 43,273,000	$ 45,057,000	$ 43,690,000	$ 417,000

The Antelope Valley Cluster comprises High Desert Hospital, Antelope Valley Health Center, Antelope Valley Rehabilitation Centers, and the Palmdale Primary Health Center. High Desert Hospital provides acute medical and surgical inpatient and outpatient services as well as extended skilled nursing services. The one health center is operated by DHS.

The 1998-99 recommendations reflect $0.1 million savings to be achieved through reengineering. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, and other miscellaneous changes.

High Desert Hospital

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	24,218,000	24,936,000	25,647,000	22,509,000	(2,427,000)
Services & Supplies	19,739,000	17,415,000	19,464,000	19,358,000	1,943,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	19,739,000	17,415,000	19,464,000	19,358,000	1,943,000
Other Charges	2,652,000	1,406,000	2,612,000	2,612,000	1,206,000
Fixed Assets - Equipment	6,000	6,000	6,000	6,000	0
Other Financing Uses	5,287,000	5,085,000	15,642,000	15,642,000	10,557,000
Designation/SB 855	13,251,000				0
Total Financial Requirements	65,153,000	48,848,000	63,371,000	60,127,000	11,279,000
Program Revenue	43,962,000	42,160,000	48,703,000	47,533,000	5,373,000
County Contribution/Cancellations/Fund Balance	21,191,000	6,688,000	14,668,000	12,594,000	5,906,000
Positions	480.8	480.8	480.8	480.8	0
Budgeted Beds	75	75	75	75	0

Summary of Antelope Valley Cluster Health Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	691,000	611,000	701,000	617,000	6,000
Services & Supplies	750,000	1,019,000	767,000	763,000	(256,000)
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	750,000	1,019,000	767,000	763,000	(256,000)
Other Charges					0
Fixed Assets - Equipment					0
Other Financing Uses					0
Total Financial Requirements	1,441,000	1,630,000	1,468,000	1,380,000	(250,000)
Program Revenue	4,027,000	3,033,000	3,999,000	3,999,000	966,000
County Contribution/Cancellations/Fund Balance	(2,586,000)	(1,403,000)	(2,531,000)	(2,619,000)	(1,216,000)
Positions	45.9	45.9	45.9	45.9	0

Summary of Antelope Valley Rehabilitation Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	3,131,000	3,937,000	4,243,000	3,725,000	(212,000)
Services & Supplies	2,148,000	1,854,000	2,182,000	2,172,000	318,000
less: Expenditure Distribution					0
Net Services & Supplies	2,148,000	1,854,000	2,182,000	2,172,000	318,000
Other Charges	49,000	49,000	145,000	145,000	96,000
Fixed Assets - Equipment	14,000	14,000	14,000	14,000	0
Other Financing Uses					0
Total Financial Requirements	5,342,000	5,854,000	6,584,000	6,056,000	202,000
Program Revenue	5,365,000	4,980,000	5,409,000	5,409,000	429,000
County Contribution/Cancellations/Fund Balance	(23,000)	874,000	1,175,000	647,000	(227,000)
Positions	41.4	41.4	41.4	41.4	0

HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 168,314,045	$ 176,215,000	$ 167,292,000	$ 161,039,000	$ 159,783,000	$ -7,509,000
SVCS & SUPPS	120,753,430	127,575,000	128,488,000	141,121,000	134,002,000	5,514,000
LESS EXP DIST	9,435,414	10,959,000	10,959,000	10,959,000	10,959,000	
TOT S & S	111,318,016	116,616,000	117,529,000	130,162,000	123,043,000	5,514,000
OTHER CHARGES	7,378,265	12,273,000	13,961,000	13,484,000	13,484,000	-477,000
FA - EQUIPMENT	426,438	792,000	792,000	692,000	692,000	-100,000
OTH FIN USES	98,378,746	123,536,000	89,501,000	115,461,000	115,461,000	25,960,000
TOTAL OPER EXP	$ 385,815,510	$ 429,432,000	$ 389,075,000	$ 420,838,000	$ 412,463,000	$ 23,388,000
DESIGNATION/SB 855		21,975,000				
TOT FIN REQMTS	$ 385,815,510	$ 451,407,000	$ 389,075,000	$ 420,838,000	$ 412,463,000	$ 23,388,000
AVAIL FINANCE						
FUND BALANCE	$ 30,832,000	$ 22,322,000	$ 22,322,000	$	$	$ -22,322,000
CANCEL RES/DES	716,775			21,648,000	21,975,000	21,975,000
TOTAL REVENUE	310,215,467	367,219,000	295,754,000	327,223,000	326,861,000	31,107,000
TOT AVAIL FIN	$ 341,764,242	$ 389,541,000	$ 318,076,000	$ 348,871,000	$ 348,836,000	$ 30,760,000
GAIN OR LOSS	$ -44,051,268	$ -61,866,000	$ -70,999,000	$ -71,967,000	$ -63,627,000	$ 7,372,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 66,372,385	$ 61,866,000	$ 70,999,000	$ 71,967,000	$ 63,627,000	$ -7,372,000
POSITIONS	3,183.8	3,079.2	3,079.2	3,079.2	3,079.2	

HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN. continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 495,255	$ 30,000	$ 888,000	$ 30,000	$ 30,000	$ -858,000
I R - STATE						
SB 1732 REV	795,037	811,000	811,000	810,000	810,000	-1,000
STATE-OTHER	847,824	677,000	1,086,000	677,000	677,000	-409,000
CHIP-HOSP	9,478,697	9,198,000	9,374,000	8,625,000	8,625,000	-749,000
PAT FIN SVS	2,916,224	2,594,000	2,594,000	2,594,000	2,594,000	
CHARGES-SVS						
SB 855	122,479,651	174,625,000	112,785,000	131,604,000	131,604,000	18,819,000
HOSP INS COL	15,191,565	16,144,000	12,204,000	15,620,000	15,620,000	3,416,000
HOSP S/P COL	5,014,518	5,398,000	5,721,000	5,398,000	5,398,000	-323,000
COMMTY HLTH	7,495,645	4,259,000	5,947,000	4,502,000	4,502,000	-1,445,000
MEDCAL#1255	28,666,667	51,589,000	33,641,000	59,131,000	58,109,000	24,468,000
MEDI-CAL	60,058,688	54,688,000	66,164,000	51,993,000	51,993,000	-14,171,000
MEDICARE	30,032,344	18,972,000	17,315,000	18,241,000	18,241,000	926,000
OTHR CHG-SVS	8,103,020	5,032,000	5,589,000	5,260,000	5,260,000	-329,000
DMH-PAT CARE	3,765,314	7,753,000	8,169,000	8,236,000	8,236,000	67,000
OTH G/F DEPT	5,341,355	3,280,000	2,653,000	3,280,000	3,280,000	627,000
1115 SUP PL	5,424,840	5,425,000	5,425,000	5,292,000	5,559,000	134,000
1115 INDIGEN	4,108,823	5,220,000	5,388,000	5,930,000	5,930,000	542,000
MISC REV						
PR MISC96/97		1,524,000				
OTH FIN SRCS						
OPER TRAN IN					393,000	393,000
TOTAL REVENUE	$ 310,215,467	$ 367,219,000	$ 295,754,000	$ 327,223,000	$ 326,861,000	$ 31,107,000

The Coastal Cluster consists of Harbor-UCLA Medical Center, Long Beach Comprehensive Health Center and seven health centers. Key functions at Harbor-UCLA include: acute and intensive care unit medical/surgical inpatient and outpatient care services, trauma and emergency room services, acute psychiatric services, pediatrics and obstetrics, and transplants. Of the seven health centers, four are operated by DHS, one is operated by a private partner, and two are jointly operated by DHS and private partners under the Public/Private Partnership Program.

The 1998-99 recommendations reflect a reduction of $22.1 million in operations to achieve a $14.3 million net savings through reengineering. In addition, they reflect further expansion of health centers' funding to increase access to community-based primary care, and a reduction of 18 inpatient beds, in accordance with the 1115 Waiver Medicaid Demonstration Project. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, improvements in federal Disproportionate Share Hospital (DSH) Program (SB 855) revenue under a two-year 175 percent DSH cap relief program, and other miscellaneous changes.

Harbor-UCLA Medical Center

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	168,307,000	159,256,000	152,874,000	151,661,000	(7,595,000)
Services & Supplies	120,074,000	119,727,000	131,303,000	124,221,000	4,494,000
less: Expenditure Distribution	10,959,000	10,959,000	10,959,000	10,959,000	0
Net Services & Supplies	109,115,000	108,768,000	120,344,000	113,262,000	4,494,000
Other Charges	10,320,000	12,008,000	11,531,000	11,531,000	(477,000)
Fixed Assets - Equipment	658,000	658,000	658,000	658,000	0
Other Financing Uses	123,536,000	89,501,000	115,461,000	115,461,000	25,960,000
Designation/SB 855	21,975,000	0	0	0	0
Total Financial Requirements	433,911,000	370,191,000	400,868,000	392,573,000	22,382,000
Program Revenue	374,326,000	300,272,000	332,049,000	332,014,000	31,742,000
County Contribution/Cancellations/Fund Balance	59,585,000	69,919,000	68,819,000	60,559,000	(9,360,000)
Positions	2,896.4	2,902.0	2,902.0	2,902.0	0
Budgeted Beds	345	373	373	355	(18)

Summary of Coastal Cluster Health Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	7,908,000	8,036,000	8,165,000	8,122,000	86,000
Services & Supplies	7,501,000	8,761,000	9,818,000	9,781,000	1,020,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	7,501,000	8,761,000	9,818,000	9,781,000	1,020,000
Other Charges	1,953,000	1,953,000	1,953,000	1,953,000	0
Fixed Assets - Equipment	134,000	134,000	34,000	34,000	(100,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	17,496,000	18,884,000	19,970,000	19,890,000	1,006,000
Program Revenue	15,215,000	17,804,000	16,822,000	16,822,000	(982,000)
County Contribution/Cancellations/Fund Balance	2,281,000	1,080,000	3,148,000	3,068,000	1,988,000
Positions	155.8	177.2	177.2	177.2	0

HOSPITAL ENTERPRISE FUND
NORTHEAST CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 403,055,887	$ 414,036,000	$ 388,398,000	$ 382,115,000	$ 381,798,000	$ -6,600,000
SVCS & SUPPS	341,019,838	355,509,000	343,333,000	373,205,000	371,443,000	28,110,000
LESS EXP DIST	39,260,967	34,116,000	34,116,000	34,116,000	34,116,000	
TOT S & S	301,758,871	321,393,000	309,217,000	339,089,000	337,327,000	28,110,000
OTHER CHARGES	20,999,004	47,362,000	50,183,000	43,327,000	48,327,000	-1,856,000
OTH FIN USES	241,381,764	286,820,000	176,108,000	270,782,000	270,782,000	94,674,000
TOTAL OPER EXP	$ 967,195,526	$ 1,069,611,000	$ 923,906,000	$ 1,035,313,000	$ 1,038,234,000	$ 114,328,000
DESIGNATION/SB 855		54,137,000				
TOT FIN REQMTS	$ 967,195,526	$ 1,123,748,000	$ 923,906,000	$ 1,035,313,000	$ 1,038,234,000	$ 114,328,000
AVAIL FINANCE						
FUND BALANCE	$ 77,405,000	$ 57,852,000	$ 57,852,000	$	$	$ -57,852,000
CANCEL RES/DES	858,605			53,333,000	54,137,000	54,137,000
TOTAL REVENUE	779,489,653	909,305,000	694,615,000	803,272,000	805,741,000	111,126,000
TOT AVAIL FIN	$ 857,753,258	$ 967,157,000	$ 752,467,000	$ 856,605,000	$ 859,878,000	$ 107,411,000
GAIN OR LOSS	$ -109,442,268	$ -156,591,000	$ -171,439,000	$ -178,708,000	$ -178,356,000	$ -6,917,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 167,293,912	$ 156,591,000	$ 171,439,000	$ 178,708,000	$ 178,356,000	$ 6,917,000
POSITIONS	8,119.2	7,534.6	7,534.6	7,534.6	7,534.6	

HOSPITAL ENTERPRISE FUND
NORTHEAST CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 1,336,561	$ 406,000	$ 2,255,000	$ 406,000	$ 406,000	$ -1,849,000
I R - STATE						
SB 1732 REV		1,437,000	1,437,000	1,418,000	1,418,000	-19,000
STATE-OTHER	4,337,083	6,740,000	6,916,000	6,740,000	6,740,000	-176,000
CHIP-HOSP	36,663,537	35,577,000	36,257,000	33,403,000	33,403,000	-2,854,000
PAT FIN SVS	7,291,898	6,840,000	6,767,000	6,840,000	6,840,000	73,000
CHARGES-SVS						
SB 855	295,152,938	405,419,000	230,435,000	305,539,000	305,539,000	75,104,000
HOSP INS COL	13,668,312	14,038,000	10,517,000	14,038,000	14,038,000	3,521,000
HOSP S/P COL	9,859,311	10,941,000	9,601,000	10,941,000	10,941,000	1,340,000
COMMTY HLTH	5,576,374	3,726,000	3,662,000	4,265,000	4,265,000	603,000
MEDCAL#1255	81,222,223	129,769,000	97,331,000	138,676,000	138,658,000	41,327,000
MEDI-CAL	160,537,611	133,086,000	152,791,000	132,285,000	132,285,000	-20,506,000
MEDICARE	48,706,497	25,934,000	23,835,000	25,934,000	25,934,000	2,099,000
OTHR CHG-SVS	22,542,510	22,180,000	22,348,000	23,665,000	23,665,000	1,317,000
DMH-PAT CARE	14,632,172	14,167,000	8,839,000	15,048,000	15,048,000	6,209,000
OTH G/F DEPT	29,928,815	26,033,000	23,221,000	26,033,000	26,033,000	2,812,000
1115 SUP PL	30,851,266	30,851,000	6,218,000	30,095,000	31,613,000	25,395,000
1115 INDIGEN	17,182,545	24,870,000	52,185,000	27,946,000	27,946,000	-24,239,000
MISC REV						
PR MISC96/97		17,291,000				
OTH FIN SRCS						
OPER TRAN IN					969,000	969,000
TOTAL REVENUE	$ 779,489,653	$ 909,305,000	$ 694,615,000	$ 803,272,000	$ 805,741,000	$ 111,126,000

The Northeast Area consists of LAC+USC Medical Center, three comprehensive health centers, and thirteen health centers. Affiliated with the University of Southern California School of Medicine, LAC+USC is a leading resource for training of physicians, nurses, and allied health care professionals in the United States. LAC+USC provides acute and intensive care unit medical/surgical inpatient and outpatient health services, trauma and emergency room services, a burn center, psychiatric services, renal dialysis, AIDS services, pediatrics and obstetrics, and communicable disease services. Of the thirteen health centers, six are operated by DHS, three are operated by private partners, and four are jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 1998-99 recommendations reflect a reduction of $59.1 million in operations to achieve a $39.1 million net savings through reengineering. In addition, they reflect expansion of health center's funding to increase access to community-based primary care, a reduction of 23 inpatient beds, in accordance with the 1115 Waiver Medicaid Demonstration Project. The recommendations also included funding for Board-approved salary increases, a buy-down of future increases in retirement liability, improvements in federal Disproportionate Share Hospital (DSH) Program (SB 855) revenue under a two-year 175 percent DSH cap relief program, and other miscellaneous changes.

LAC+USC Medical Center

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	380,770,000	349,912,000	345,414,000	345,128,000	(4,784,000)
Services & Supplies	319,979,000	312,413,000	327,998,000	326,394,000	13,981,000
less: Expenditure Distribution	34,116,000	34,116,000	34,116,000	34,116,000	0
Net Services & Supplies	285,863,000	278,297,000	293,882,000	292,278,000	13,981,000
Other Charges	44,042,000	46,863,000	42,028,000	42,028,000	(4,835,000)
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	286,820,000	176,108,000	270,782,000	270,782,000	94,674,000
Designation/SB 855	54,137,000				0
Total Financial Requirements	1,051,632,000	851,180,000	952,106,000	950,216,000	99,036,000
Program Revenue	894,132,000	679,332,000	777,098,000	780,371,000	101,039,000
County Contribution/Cancellations/Fund Balance	157,500,000	171,848,000	175,008,000	169,845,000	(2,003,000)
Positions	7,087.7	6,874.8	6,874.8	6,874.8	0
Budgeted Beds	800	837	837	814	(23)

Summary of Northeast Cluster Health Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	33,266,000	38,486,000	36,701,000	36,670,000	(1,816,000)
Services & Supplies	35,530,000	30,920,000	45,207,000	45,049,000	14,129,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	35,530,000	30,920,000	45,207,000	45,049,000	14,129,000
Other Charges	3,320,000	3,320,000	1,299,000	6,299,000	2,979,000
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	72,116,000	72,726,000	83,207,000	88,018,000	15,292,000
Program Revenue	73,025,000	73,135,000	79,507,000	79,507,000	6,372,000
County Contribution/Cancellations/Fund Balance	(909,000)	(409,000)	3,700,000	8,511,000	8,920,000
Positions	666.3	659.8	659.8	659.8	0

HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 77,481,732	$ 72,526,000	$ 75,692,000	$ 76,190,000	$ 75,415,000	$ -277,000
SVCS & SUPPS	34,947,860	36,101,000	36,160,000	37,080,000	36,890,000	730,000
OTHER CHARGES	14,014,808	21,754,000	21,290,000	17,935,000	17,935,000	-3,355,000
FA - EQUIPMENT		175,000	175,000	175,000	175,000	
OTH FIN USES	60,183,721	69,216,000	52,607,000	66,880,000	66,880,000	14,273,000
TOTAL OPER EXP	$ 186,628,121	$ 199,772,000	$ 185,924,000	$ 198,260,000	$ 197,295,000	$ 11,371,000
DESIGNATION/SB 855		14,840,000				
TOT FIN REQMTS	$ 186,628,121	$ 214,612,000	$ 185,924,000	$ 198,260,000	$ 197,295,000	$ 11,371,000
AVAIL FINANCE						
FUND BALANCE	$ 16,858,000	$	$	$	$	$
CANCEL RES/DES	440,123			14,619,000	14,840,000	14,840,000
TOTAL REVENUE	157,299,726	161,199,000	138,708,000	146,351,000	146,212,000	7,504,000
TOT AVAIL FIN	$ 174,597,849	$ 161,199,000	$ 138,708,000	$ 160,970,000	$ 161,052,000	$ 22,344,000
GAIN OR LOSS	$ -12,030,272	$ -53,413,000	$ -47,216,000	$ -37,290,000	$ -36,243,000	$ 10,973,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 12,030,033	$ 53,413,000	$ 47,216,000	$ 37,290,000	$ 36,243,000	$ -10,973,000
POSITIONS	1,334.1	1,331.7	1,331.7	1,331.7	1,331.7	

HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 219,152	$ 18,000	$ 388,000	$ 18,000	$ 18,000	$ -370,000
I R - STATE						
SB 1732 REV	7,250,279	7,362,000	7,362,000	7,362,000	7,362,000	
STATE-OTHER	38,738	25,000	66,000	25,000	25,000	-41,000
CHIP-HOSP	4,288,911	4,122,000	4,201,000	3,870,000	3,870,000	-331,000
PAT FIN SVS	676,794	667,000	667,000	667,000	667,000	
CHARGES-SVS						
SB 855	68,157,234	97,880,000	61,016,000	73,764,000	73,764,000	12,748,000
HOSP INS COL	2,293,132	2,498,000	3,178,000	2,498,000	2,498,000	-680,000
HOSP S/P COL	1,157,999	660,000	970,000	660,000	660,000	-310,000
COMMTY HLTH	147,669	84,000	3,000	84,000	84,000	81,000
MEDCAL#1255		7,650,000		14,698,000	14,293,000	14,293,000
MEDI-CAL	42,821,166	32,738,000	51,458,000	32,738,000	32,738,000	-18,720,000
MEDICARE	26,317,601	8,305,000	8,420,000	8,305,000	8,305,000	-115,000
OTHR CHG-SVS	2,106,735	1,630,000	947,000	1,630,000	1,630,000	683,000
OTH G/F DEPT	1,824,316	32,000	32,000	32,000	32,000	
MISC REV						
PR MISC96/97		-2,472,000				
OTH FIN SRCS						
OPER TRAN IN					266,000	266,000
TOTAL REVENUE	$ 157,299,726	$ 161,199,000	$ 138,708,000	$ 146,351,000	$ 146,212,000	$ 7,504,000

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos Medical Center provides rehabilitation of victims of spinal cord injuries and strokes, pathokinesiology and polio services, services for liver diseases, pediatrics, ortho diabetes, dentistry and neuro-science.

The 1998-99 recommendations reflect the continued County operation as approved by the Board on September 30, 1997. The recommendations also reflect the funding for Board-approved salary increases, a buy-down of future increases in retirement liability, improvements in federal Disproportionate Share Hospital (DSH) Program (SB 855) revenue under a two-year 175 percent DSH cap relief program, and other miscellaneous changes.

HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 99,251,003	$ 101,007,000	$ 100,551,000	$ 92,514,000	$ 93,017,000	$ -7,534,000
SVCS & SUPPS	73,414,263	75,147,000	75,972,000	80,766,000	80,380,000	4,408,000
OTHER CHARGES	13,370,537	14,762,000	16,986,000	16,410,000	16,410,000	-576,000
FA - EQUIPMENT	146,484	637,000	637,000	537,000	537,000	-100,000
OTH FIN USES	75,916,394	88,037,000	58,308,000	80,070,000	80,070,000	21,762,000
TOTAL OPER EXP	$ 262,098,681	$ 279,590,000	$ 252,454,000	$ 270,297,000	$ 270,414,000	$ 17,960,000
DESIGNATION/SB 855		13,093,000				
TOT FIN REQMTS	$ 262,098,681	$ 292,683,000	$ 252,454,000	$ 270,297,000	$ 270,414,000	$ 17,960,000
AVAIL FINANCE						
FUND BALANCE	$ 20,459,000	$ 15,017,000	$ 15,017,000	$	$	$ -15,017,000
CANCEL RES/DES	1,087,535			12,898,000	13,093,000	13,093,000
TOTAL REVENUE	204,726,263	241,581,000	196,814,000	212,800,000	213,155,000	16,341,000
TOT AVAIL FIN	$ 226,272,798	$ 256,598,000	$ 211,831,000	$ 225,698,000	$ 226,248,000	$ 14,417,000
GAIN OR LOSS	$ -35,825,883	$ -36,085,000	$ -40,623,000	$ -44,599,000	$ -44,166,000	$ -3,543,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 50,842,185	$ 36,085,000	$ 40,623,000	$ 44,599,000	$ 44,166,000	$ 3,543,000
POSITIONS	1,949.8	1,821.3	1,821.3	1,821.3	1,821.3	

HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 424,802	$ 54,000	$ 680,000	$ 54,000	$ 54,000	$ -626,000
I R - STATE						
STATE-OTHER	1,595,906	1,431,000	2,643,000	1,431,000	1,431,000	-1,212,000
CHIP-HOSP	4,384,816	4,256,000	4,337,000	3,996,000	3,996,000	-341,000
PAT FIN SVS	2,805,967	2,340,000	2,386,000	2,340,000	2,340,000	-46,000
CHARGES-SVS						
SB 855	95,546,445	124,314,000	74,341,000	93,688,000	93,688,000	19,347,000
HOSP INS COL	2,390,604	1,771,000	1,997,000	1,724,000	1,724,000	-273,000
HOSP S/P COL	2,406,859	2,731,000	2,990,000	2,731,000	2,731,000	-259,000
COMMTY HLTH	1,902,243	1,902,000	865,000	1,902,000	1,902,000	1,037,000
MEDCAL#1255	16,722,222	32,413,000	18,599,000	35,239,000	34,959,000	16,360,000
MEDI-CAL	43,126,757	38,784,000	56,853,000	37,873,000	37,873,000	-18,980,000
MEDICARE	12,195,609	5,144,000	3,791,000	5,045,000	5,045,000	1,254,000
OTHR CHG-SVS	2,511,380	1,782,000	2,563,000	1,951,000	1,951,000	-612,000
DMH-PAT CARE	5,374,070	8,853,000	9,328,000	9,404,000	9,404,000	76,000
OTH G/F DEPT	1,181,862	1,192,000	1,192,000	1,192,000	1,192,000	
1115 SUP PL	8,157,352	8,157,000	8,157,000	7,957,000	8,358,000	201,000
1115 INDIGEN	3,999,369	5,427,000	6,092,000	6,273,000	6,273,000	181,000
MISC REV						
PR MISC96/97		1,030,000				
OTH FIN SRCS						
OPER TRAN IN					234,000	234,000
TOTAL REVENUE	$ 204,726,263	$ 241,581,000	$ 196,814,000	$ 212,800,000	$ 213,155,000	$ 16,341,000

The San Fernando Valley Cluster comprises Olive View/UCLA Medical Center, Mid-Valley Comprehensive Health Center, and eight health centers. Affiliated with the University of California at Los Angeles' School of Medicine, Olive View/UCLA Medical Center Provides acute and intensive care unit medical/surgical inpatient and outpatient health care services, prenatal and psychiatric services. Of the eight health centers, six are operated by DHS and two are operated by private partners.

The 1998-99 recommendations reflect a reduction of $13.7 million in operations to achieve an $8.1 million net savings through reengineering. In addition, they reflect further expansion of health centers' funding to increase access to community-based primary care, and a reduction of five inpatient beds, in accordance with the 1115 Waiver Medicaid Demonstration Project. The recommendations also include funding for Board-approved salary increases, a buy-down of future increases in retirement liability, improvements in federal Disproportionate Share Hospital (DSH) Program (SB 855) revenue under a two-year 175 percent DSH cap relief program, and other miscellaneous changes.

Olive View/UCLA Medical Center

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	90,747,000	88,332,000	81,455,000	81,900,000	(6,432,000)
Services & Supplies	67,962,000	66,647,000	71,160,000	70,810,000	4,163,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	67,962,000	66,647,000	71,160,000	70,810,000	4,163,000
Other Charges	14,305,000	16,529,000	15,953,000	15,953,000	(576,000)
Fixed Assets - Equipment	217,000	217,000	217,000	217,000	0
Other Financing Uses	88,037,000	58,308,000	80,070,000	80,070,000	21,762,000
Designation/SB 855	13,093,000				0
Total Financial Requirements	274,361,000	230,033,000	248,855,000	248,950,000	18,917,000
Program Revenue	237,015,000	188,375,000	204,500,000	205,050,000	16,675,000
County Contribution/Cancellations/Fund Balance	37,346,000	41,658,000	44,355,000	43,900,000	2,242,000
Positions	1,590.8	1,590.8	1,590.8	1,590.8	0
Budgeted Beds	200	219	219	214	(5)

Summary of San Fernando Valley Cluster Health Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	10,260,000	12,219,000	11,059,000	11,117,000	(1,102,000)
Services & Supplies	7,185,000	9,325,000	9,606,000	9,570,000	245,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	7,185,000	9,325,000	9,606,000	9,570,000	245,000
Other Charges	457,000	457,000	457,000	457,000	0
Fixed Assets - Equipment	420,000	420,000	320,000	320,000	(100,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	18,322,000	22,421,000	21,442,000	21,464,000	(957,000)
Program Revenue	19,583,000	23,456,000	21,198,000	21,198,000	(2,258,000)
County Contribution/Cancellations/Fund Balance	(1,261,000)	(1,035,000)	244,000	266,000	1,301,000
Positions	230.5	230.5	230.5	230.5	0

HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
SAL & EMP BEN	$ 179,359,257	$ 186,435,000	$ 172,878,000	$ 168,596,000	$ 170,283,000	$ -2,595,000
SVCS & SUPPS	113,951,942	139,794,000	133,920,000	153,167,000	152,449,000	18,529,000
OTHER CHARGES	13,837,014	22,907,000	24,677,000	24,479,000	24,479,000	-198,000
FA - EQUIPMENT	973,858	915,000	915,000	915,000	915,000	
OTH FIN USES	83,915,977	103,529,000	69,208,000	103,788,000	103,788,000	34,580,000
TOTAL OPER EXP	$ 392,038,048	$ 453,580,000	$ 401,598,000	$ 450,945,000	$ 451,914,000	$ 50,316,000
DESIGNATION/SB 855		26,507,000				
TOT FIN REQMTS	$ 392,038,048	$ 480,087,000	$ 401,598,000	$ 450,945,000	$ 451,914,000	$ 50,316,000
AVAIL FINANCE						
FUND BALANCE	$ 39,633,000	$ 23,569,000	$ 23,569,000	$	$	$ -23,569,000
CANCEL RES/DES	554,278			26,113,000	26,507,000	26,507,000
TOTAL REVENUE	292,010,111	366,190,000	292,938,000	332,663,000	333,689,000	40,751,000
TOT AVAIL FIN	$ 332,197,389	$ 389,759,000	$ 316,507,000	$ 358,776,000	$ 360,196,000	$ 43,689,000
GAIN OR LOSS	$ -59,840,659	$ -90,328,000	$ -85,091,000	$ -92,169,000	$ -91,718,000	$ -6,627,000
OPERATING TRAN						
TOT OP.SUB-GF	$ 83,409,504	$ 90,328,000	$ 85,091,000	$ 92,169,000	$ 91,718,000	$ 6,627,000
POSITIONS	3,283.5	3,183.7	3,183.7	3,183.7	3,183.7	

HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN, continued

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
REVENUE DETAIL						
USE OF MONEY						
DEPOSIT FNDS	$ 524,521	$ 27,000	$ 898,000	$ 27,000	$ 27,000	$ -871,000
I R - STATE						
SB 1732 REV	1,890,000	4,838,000	4,838,000	4,148,000	4,148,000	-690,000
STATE-OTHER	1,897,822	789,000	1,311,000	789,000	789,000	-522,000
CHIP-HOSP	8,504,933	8,252,000	8,410,000	7,748,000	7,748,000	-662,000
PAT FIN SVS	2,431,009	2,248,000	2,248,000	2,248,000	2,248,000	
CHARGES-SVS						
SB 855	98,314,105	146,404,000	87,150,000	110,339,000	110,339,000	23,189,000
HOSP INS COL	9,541,426	11,102,000	10,844,000	10,932,000	10,932,000	88,000
HOSP S/P COL	1,657,914	1,800,000	1,955,000	1,800,000	1,800,000	-155,000
COMMTY HLTH	4,386,407	4,470,000	4,470,000	4,584,000	4,584,000	114,000
MEDCAL#1255	35,833,333	46,364,000	32,574,000	48,255,000	48,001,000	15,427,000
MEDI-CAL	55,256,677	62,383,000	65,628,000	62,683,000	62,683,000	-2,945,000
MEDICARE	28,855,429	19,328,000	15,429,000	19,105,000	19,105,000	3,676,000
OTHR CHG-SVS	9,719,878	6,557,000	6,843,000	7,961,000	7,961,000	1,118,000
DMH-PAT CARE	6,973,149	15,830,000	16,679,000	16,815,000	16,815,000	136,000
OTH G/F DEPT	3,283,479	3,011,000	2,994,000	3,011,000	3,011,000	17,000
1115 SUP PL	16,395,072	16,395,000	16,395,000	15,994,000	16,800,000	405,000
1115 INDIGEN	6,544,957	13,772,000	14,272,000	16,224,000	16,224,000	1,952,000
MISC REV						
PR MISC96/97		2,620,000				
OTH FIN SRCS						
OPER TRAN IN					474,000	474,000
TOTAL REVENUE	$ 292,010,111	$ 366,190,000	$ 292,938,000	$ 332,663,000	$ 333,689,000	$ 40,751,000

The Southwest Cluster comprises Martin Luther King, Jr./Drew (MLK/Drew) Medical Center, Hubert H. Humphrey Comprehensive Health Center and ten health centers. Affiliated with the Charles R. Drew University of Medicine and Science, MLK/Drew provides acute and intensive care unit medical/surgical inpatient and outpatient services, trauma and emergency room services, psychiatric and dental services, pediatrics, and obstetrics. Of the ten health centers, six are operated by DHS, three are operated by private partners, and one is jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 1998-99 recommendations reflect a reduction of $29.3 million in operations to achieve a $21.5 million net savings through reengineering. In addition, they reflect further expansion of health centers' funding to increase access to community-based primary care, and a reduction of six inpatient beds, in accordance with the 1115 Waiver Medicaid Demonstration Project. The recommendations also include funding for Board-approved salary increases, a buy down of future increases in retirement liability, improvements in federal Disproportionate Share Hospital (DSH) Program (SB 855) revenue under a two-year 175 percent DSH cap relief program, and other miscellaneous changes.

Martin Luther King, Jr./Drew Medical Center

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	166,778,000	151,077,000	147,312,000	148,787,000	(2,290,000)
Services & Supplies	115,889,000	108,529,000	120,052,000	119,453,000	10,924,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	115,889,000	108,529,000	120,052,000	119,453,000	10,924,000
Other Charges	22,890,000	24,547,000	24,462,000	24,462,000	(85,000)
Fixed Assets - Equipment	864,000	864,000	864,000	864,000	0
Other Financing Uses	103,529,000	69,208,000	103,788,000	103,788,000	34,580,000
Designation/SB 855	26,507,000				0
Total Financial Requirements	436,457,000	354,225,000	396,478,000	397,354,000	43,129,000
Program Revenue	346,830,000	269,887,000	309,320,000	310,740,000	40,853,000
County Contribution/Cancellations/Fund Balance	89,627,000	84,338,000	87,158,000	86,614,000	2,276,000
Positions	2,742.7	2,742.7	2,742.7	2,742.7	0
Budgeted Beds	261	261	261	255	(6)

Summary of Southwest Cluster Health Centers

	Estimated Fiscal Year 1997-98	Budget Fiscal Year 1997-98	Requested Fiscal Year 1998-99	Proposed Fiscal Year 1998-99	Change From Budget
Salaries & Employee Benefits	19,657,000	21,801,000	21,284,000	21,496,000	(305,000)
Services & Supplies	23,905,000	25,391,000	33,115,000	32,995,000	7,604,000
less: Expenditure Distribution	0	0	0	0	0
Net Services & Supplies	23,905,000	25,391,000	33,115,000	32,995,000	7,604,000
Other Charges	17,000	130,000	17,000	17,000	(113,000)
Fixed Assets - Equipment	51,000	51,000	51,000	51,000	0
Other Financing Uses					0
Total Financial Requirements	43,630,000	47,373,000	54,467,000	54,559,000	7,186,000
Program Revenue	42,929,000	46,620,000	49,456,000	49,456,000	2,836,000
County Contribution/Cancellations/Fund Balance	701,000	753,000	5,011,000	5,103,000	4,350,000
Positions	441.0	441.0	441.0	441.0	0

HOSPITAL ENTERPRISE FUND
SB855 ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPER EXPENSE						
OTH FIN USES	$	$	$	$	$ 2,573,000	$ 2,573,000
DESIGNATIONS	26,895,000					
TOT FIN REQMTS	$ 26,895,000	$	$	$	$ 2,573,000	$ 2,573,000
AVAIL FINANCE						
CANCEL RES/DES					2,573,000	2,573,000
TOT AVAIL FIN	$	$	$	$	$ 2,573,000	$ 2,573,000
GAIN OR LOSS	$ -26,895,000	$	$	$	$	$
OPERATING TRAN						
TOT OP.SUB-GF	$ 26,895,000	$	$	$	$	$

The SB 855 Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility.

In 1996-97, $26.9 million in unanticipated revenue was set aside in a designation for future needs. The recommendations reflect appropriation of $2.6 million of this reserve, which is transferred to the six clusters in order to balance their budgets.

Health Services

Mark Finucane, Director

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	893,610,000	1,197,578,000	886,664,871	(6,945,129)
Employee Benefits	275,207,000	0	256,026,129	(19,180,871)
Total Salaries and Employee Benefits	1,168,817,000	1,197,578,000	1,142,691,000	(26,126,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	6,588,000	0	47,967,000	41,379,000
Communications	21,739,000	0	21,739,000	0
Food	781,000	0	781,000	0
Household Expense	5,731,000	0	5,731,000	0
Insurance	10,343,000	0	10,019,000	(324,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	16,769,000	0	16,769,000	0
Maintenance-Bldgs & Improv	7,092,000	0	7,800,000	708,000
Medical, Dental, Lab Supplies	244,826,000	0	244,826,000	0
Memberships	946,000	0	946,000	0
Miscellaneous Expense	18,486,000	0	18,486,000	0
Office Expense	15,351,000	0	15,351,000	0
Professional & Spec Svcs-Contracts	297,570,000	0	325,372,000	27,802,000
Professional & Spec Svcs-Other	420,246,000	1,117,180,000	411,715,000	(8,531,000)
Publications & Legal Notice	153,000	0	153,000	0
Rents & Leases-Equipment	12,246,000	0	12,246,000	0
Rents & Leases-Bldg & Improv	7,593,000	0	7,593,000	0
Small Tools & Instruments	663,000	0	663,000	0
Special Departmental Expense	3,407,000	0	3,407,000	0
Training	0	0	0	0
Transportation	3,393,000	0	3,393,000	0
Travel	654,000	0	654,000	0
Utilities	25,051,000	0	25,052,000	1,000
Total Services & Supplies	1,119,628,000	1,117,180,000	1,180,663,000	61,035,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	484,511,000	676,119,000	527,318,000	42,807,000
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	154,733,000	147,067,000	144,407,000	(10,326,000)
Total Other Charges	639,244,000	823,186,000	671,725,000	32,481,000
Fixed Assets				
Equipment	4,795,000	4,721,000	4,521,000	(274,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	4,795,000	4,721,000	4,521,000	(274,000)
Other Financing Uses				
Operating Transfers Out	451,557,000	703,509,000	653,363,000	201,806,000
Other	421,527,000	534,324,000	427,305,000	5,778,000
Total Other Financing Uses	873,084,000	1,237,833,000	1,080,668,000	207,584,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	45,075,000	45,075,000	45,075,000	0
Gross Total	3,760,493,000	4,335,423,000	4,035,193,000	274,700,000
Less: Intrafund Transfers	***22,438,000***	***27,137,000***	***52,646,000***	***30,208,000***
TOTAL NET REQUIREMENTS	3,738,055,000	4,308,286,000	3,982,547,000	244,492,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	2,436,000	2,436,000	2,436,000	0
Revenue From Use of Money & Property	2,952,000	160,000	160,000	(2,792,000)
Intergovernmental Revenues:	0	0	0	0
Federal	106,421,000	107,680,000	107,680,000	1,259,000
State	348,031,000	335,803,000	341,801,000	(6,230,000)
Other	0	0	0	0
Charges for Services	1,776,791,000	2,161,865,000	1,974,915,000	198,124,000
Miscellaneous	13,763,000	36,804,000	10,280,000	(3,483,000)
Other Financing Sources	1,037,138,000	1,223,767,000	1,106,696,000	69,558,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	3,287,532,000	3,868,515,000	3,543,968,000	256,436,000
NET COUNTY COST	450,523,000	439,771,000	438,579,000	(11,944,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	34,501,000	41,829,000	34,976,000	475,000
Employee Benefits	11,283,000	0	10,430,000	(853,000)
Total Salaries and Employee Benefits	45,784,000	41,829,000	45,406,000	(378,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	533,000	533,000
Communications	3,688,000	0	3,688,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	317,000	0	286,000	(31,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	447,000	0	447,000	0
Maintenance-Bldgs & Improv	1,175,000	0	1,175,000	0
Medical, Dental, Lab Supplies	159,000	0	159,000	0
Memberships	27,000	0	27,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	785,000	0	785,000	0
Professional & Spec Svcs-Contracts	3,122,000	0	3,122,000	0
Professional & Spec Svcs-Other	91,775,000	106,725,000	97,244,000	5,469,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	73,000	0	73,000	0
Rents & Leases-Bldg & Improv	1,288,000	0	1,288,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	326,000	0	326,000	0
Training	0	0	0	0
Transportation	373,000	0	373,000	0
Travel	41,000	0	41,000	0
Utilities	1,470,000	0	1,470,000	0
Total Services & Supplies	105,066,000	106,725,000	111,037,000	5,971,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	3,469,000	7,846,000	4,008,000	539,000
Total Other Charges	3,469,000	7,846,000	4,008,000	539,000
Fixed Assets				
Equipment	776,000	776,000	776,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	776,000	776,000	776,000	0
Other Financing Uses				
Operating Transfers Out	740,000	740,000	740,000	0
Other	0	0	0	0
Total Other Financing Uses	740,000	740,000	740,000	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***155,835,000***	***157,916,000***	***161,967,000***	6,132,000
Less: Intrafund Transfers	7,276,000	6,811,000	6,811,000	(465,000)
TOTAL NET REQUIREMENTS	148,559,000	151,105,000	155,156,000	6,597,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	2,436,000	2,436,000	2,436,000	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	498,000	472,000	472,000	(26,000)
Other	0	0	0	0
Charges For Services	125,452,000	127,910,000	140,267,000	14,815,000
Miscellaneous	0	0	0	0
Other Financing Sources	1,341,000	0	1,341,000	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	129,727,000	130,818,000	144,516,000	14,789,000
NET COUNTY COST	18,832,000	20,287,000	10,640,000	(8,192,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	5,812,000	5,801,000	5,605,000	(207,000)
Employee Benefits	666,000	0	950,000	284,000
Total Salaries and Employee Benefits	6,478,000	5,801,000	6,555,000	77,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	89,000	0	89,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	1,000	0	1,000	0
Medical, Dental, Lab Supplies	19,985,000	0	19,985,000	0
Memberships	11,000	0	11,000	0
Miscellaneous Expense	7,000	0	7,000	0
Office Expense	481,000	0	481,000	0
Professional & Spec Svcs-Contracts	725,000	0	0	(725,000)
Professional & Spec Svcs-Other	30,435,000	28,152,000	4,098,000	(26,337,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	53,000	0	53,000	0
Training	0	0	0	0
Transportation	1,000	0	1,000	0
Travel	26,000	0	26,000	0
Utilities	0	0	0	0
Total Services & Supplies	51,814,000	28,152,000	24,752,000	(27,062,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	67,000	742,000	742,000	675,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	67,000	742,000	742,000	675,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***58,359,000***	***34,695,000***	***32,049,000***	(26,310,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	58,359,000	34,695,000	32,049,000	(26,310,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	57,459,000	27,496,000	27,496,000	(29,963,000)
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	57,459,000	27,496,000	27,496,000	(29,963,000)
NET COUNTY COST	900,000	7,199,000	4,553,000	3,653,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	3,311,000	3,873,000	4,009,000	698,000
Employee Benefits	524,000	0	640,000	116,000
Total Salaries and Employee Benefits	3,835,000	3,873,000	4,649,000	814,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	10,737,000	8,737,000	5,099,000	(5,638,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	10,737,000	8,737,000	5,099,000	(5,638,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Health Services - Systems Recovery Unit (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***14,572,000***	***12,610,000***	***9,748,000***	(4,824,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	14,572,000	12,610,000	9,748,000	(4,824,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	14,572,000	12,610,000	9,748,000	(4,824,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	9,095,000	9,780,000	7,871	(9,087,129)
Employee Benefits	2,620,000	0	10,043,129	7,423,129
Total Salaries and Employee Benefits	11,715,000	9,780,000	10,051,000	(1,664,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	2,812,000	2,812,000
Communications	143,000	0	143,000	0
Food	1,000	0	1,000	0
Household Expense	15,000	0	15,000	0
Insurance	6,000	0	6,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	30,000	0	30,000	0
Maintenance-Bldgs & Improv	5,000	0	5,000	0
Medical, Dental, Lab Supplies	23,918,000	0	23,918,000	0
Memberships	2,000	0	2,000	0
Miscellaneous Expense	235,000	0	235,000	0
Office Expense	92,000	0	92,000	0
Professional & Spec Svcs-Contracts	55,748,000	0	55,748,000	0
Professional & Spec Svcs-Other	932,000	84,623,000	932,000	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	40,000	0	40,000	0
Rents & Leases-Bldg & Improv	486,000	0	486,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	27,000	0	27,000	0
Training	0	0	0	0
Transportation	26,000	0	26,000	0
Travel	65,000	0	65,000	0
Utilities	40,000	0	40,000	0
Total Services & Supplies	81,811,000	84,623,000	84,623,000	2,812,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	2,000	2,000	2,000	0
Total Other Charges	2,000	2,000	2,000	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***93,528,000***	***94,405,000***	***94,676,000***	1,148,000
Less: Intrafund Transfers	2,287,000	2,287,000	2,287,000	0
TOTAL NET REQUIREMENTS	91,241,000	92,118,000	92,389,000	1,148,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	46,099,000	46,877,000	46,877,000	778,000
State	29,241,000	29,320,000	29,766,000	525,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	335,000	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	75,340,000	76,532,000	76,643,000	1,303,000
NET COUNTY COST	15,901,000	15,586,000	15,746,000	(155,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	7,091,000	7,847,000	6,667,000	(424,000)
Employee Benefits	1,644,000	0	1,664,000	20,000
Total Salaries and Employee Benefits	8,735,000	7,847,000	8,331,000	(404,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	3,958,000	3,958,000
Communications	174,000	0	174,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	5,000	0	5,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	9,000	0	9,000	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	0	1,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	175,000	0	175,000	0
Professional & Spec Svcs-Contracts	66,164,000	0	92,262,000	26,098,000
Professional & Spec Svcs-Other	8,443,000	80,117,000	8,443,000	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	11,000	0	11,000	0
Rents & Leases-Bldg & Improv	825,000	0	825,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	228,000	0	228,000	0
Training	0	0	0	0
Transportation	42,000	0	42,000	0
Travel	65,000	0	65,000	0
Utilities	17,000	0	17,000	0
Total Services & Supplies	76,159,000	80,117,000	106,215,000	30,056,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	9,000	9,000	9,000	0
Total Other Charges	9,000	9,000	9,000	0
Fixed Assets				
Equipment	27,000	27,000	27,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	27,000	27,000	27,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***84,930,000***	***88,000,000***	***114,582,000***	29,652,000
Less: Intrafund Transfers	0	5,457,000	30,966,000	30,966,000
TOTAL NET REQUIREMENTS	84,930,000	82,543,000	83,616,000	(1,314,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	45,067,000	47,404,000	47,404,000	2,337,000
State	23,738,000	22,091,000	22,579,000	(1,159,000)
Other	0	0	0	0
Charges For Services	9,438,000	6,861,000	6,861,000	(2,577,000)
Miscellaneous	0	0	0	0
Other Financing Sources	4,099,000	3,599,000	4,356,000	257,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	82,342,000	79,955,000	81,200,000	(1,142,000)
NET COUNTY COST	2,588,000	2,588,000	2,416,000	(172,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	94,849,000	115,263,000	96,184,000	1,335,000
Employee Benefits	25,252,000	0	25,953,000	701,000
Total Salaries and Employee Benefits	120,101,000	115,263,000	122,137,000	2,036,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	773,000	0	197,000	(576,000)
Communications	2,010,000	0	2,010,000	0
Food	0	0	0	0
Household Expense	101,000	0	101,000	0
Insurance	484,000	0	484,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	251,000	0	251,000	0
Maintenance-Bldgs & Improv	419,000	0	419,000	0
Medical, Dental, Lab Supplies	2,907,000	0	2,907,000	0
Memberships	11,000	0	11,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	1,234,000	0	1,234,000	0
Professional & Spec Svcs-Contracts	9,569,000	0	9,569,000	0
Professional & Spec Svcs-Other	28,079,000	45,818,000	24,355,000	(3,724,000)
Publications & Legal Notice	3,000	0	3,000	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	1,148,000	0	1,148,000	0
Small Tools & Instruments	1,000	0	1,000	0
Special Departmental Expense	29,000	0	29,000	0
Training	0	0	0	0
Transportation	1,256,000	0	1,256,000	0
Travel	126,000	0	126,000	0
Utilities	1,141,000	0	1,141,000	0
Total Services & Supplies	49,542,000	45,818,000	45,242,000	(4,300,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	1,700,000	2,179,000	1,726,000	26,000
Total Other Charges	1,700,000	2,179,000	1,726,000	26,000
Fixed Assets				
Equipment	1,208,000	459,000	459,000	(749,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	1,208,000	459,000	459,000	(749,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***172,551,000***	***163,719,000***	***169,564,000***	(2,987,000)
Less: Intrafund Transfers	2,127,000	2,127,000	2,127,000	0
TOTAL NET REQUIREMENTS	170,424,000	161,592,000	167,437,000	(2,987,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	15,255,000	13,399,000	13,399,000	(1,856,000)
State	41,986,000	40,150,000	43,287,000	1,301,000
Other	0	0	0	0
Charges For Services	39,161,000	36,479,000	38,869,000	(292,000)
Miscellaneous	4,126,000	10,284,000	1,283,000	(2,843,000)
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	100,528,000	100,312,000	96,838,000	(3,690,000)
NET COUNTY COST	69,896,000	61,280,000	70,599,000	703,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	7,922,000	11,162,000	9,460,000	1,538,000
Employee Benefits	2,269,000	0	2,242,000	(27,000)
Total Salaries and Employee Benefits	10,191,000	11,162,000	11,702,000	1,511,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	1,000	0	0	(1,000)
Communications	44,000	0	44,000	0
Food	0	0	0	0
Household Expense	1,000	0	1,000	0
Insurance	37,000	0	37,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	17,000	0	17,000	0
Maintenance-Bldgs & Improv	9,000	0	9,000	0
Medical, Dental, Lab Supplies	100,000	0	100,000	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	53,000	0	53,000	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	2,278,000	2,569,000	2,178,000	(100,000)
Publications & Legal Notice	6,000	0	6,000	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	16,000	0	16,000	0
Training	0	0	0	0
Transportation	33,000	0	33,000	0
Travel	17,000	0	17,000	0
Utilities	50,000	0	50,000	0
Total Services & Supplies	2,662,000	2,569,000	2,561,000	(101,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	206,000	206,000	204,000	(2,000)
Total Other Charges	206,000	206,000	204,000	(2,000)
Fixed Assets				
Equipment	23,000	23,000	23,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	23,000	23,000	23,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***13,082,000***	***13,960,000***	***14,490,000***	1,408,000
Less: Intrafund Transfers	10,748,000	10,455,000	10,455,000	(293,000)
TOTAL NET REQUIREMENTS	2,334,000	3,505,000	4,035,000	1,701,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	823,000	670,000	660,000	(163,000)
Other	0	0	0	0
Charges For Services	436,000	413,000	413,000	(23,000)
Miscellaneous	0	(254,000)	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	1,259,000	829,000	1,073,000	(186,000)
NET COUNTY COST	1,075,000	2,676,000	2,962,000	1,887,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	23,397,000	23,764,000	21,822,000	(1,575,000)
Employee Benefits	4,286,000	0	4,891,000	605,000
Total Salaries and Employee Benefits	27,683,000	23,764,000	26,713,000	(970,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	1,000	1,000
Communications	159,000	0	159,000	0
Food	0	0	0	0
Household Expense	27,000	0	27,000	0
Insurance	36,000	0	36,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	14,000	0	14,000	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	62,000	0	62,000	0
Memberships	0	0	0	0
Miscellaneous Expense	204,000	0	204,000	0
Office Expense	837,000	0	837,000	0
Professional & Spec Svcs-Contracts	1,983,000	0	1,983,000	0
Professional & Spec Svcs-Other	235,000	3,676,000	235,000	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	71,000	0	71,000	0
Training	0	0	0	0
Transportation	45,000	0	45,000	0
Travel	3,000	0	3,000	0
Utilities	0	0	0	0
Total Services & Supplies	3,676,000	3,676,000	3,677,000	1,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	20,795,000	15,066,000	15,066,000	(5,729,000)
Total Other Charges	20,795,000	15,066,000	15,066,000	(5,729,000)
Fixed Assets				
Equipment	155,000	155,000	155,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	155,000	155,000	155,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***52,309,000***	***42,661,000***	***45,611,000***	(6,698,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	52,309,000	42,661,000	45,611,000	(6,698,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	35,937,000	30,444,000	31,563,000	(4,374,000)
Other	0	0	0	0
Charges For Services	910,000	941,000	941,000	31,000
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	36,847,000	31,385,000	32,504,000	(4,343,000)
NET COUNTY COST	15,462,000	11,276,000	13,107,000	(2,355,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	484,511,000	676,119,000	527,318,000	42,807,000
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	484,511,000	676,119,000	527,318,000	42,807,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***484,511,000***	***676,119,000***	***527,318,000***	42,807,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	484,511,000	676,119,000	527,318,000	42,807,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	484,511,000	676,119,000	527,318,000	42,807,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	484,511,000	676,119,000	527,318,000	42,807,000
NET COUNTY COST	0	0	0	0

Health Services

Mark Finucane, Director

Realignment

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***0***	***0***	***0***	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	110,230,000	110,596,000	115,924,000	5,694,000
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	110,230,000	110,596,000	115,924,000	5,694,000
NET COUNTY COST	(110,230,000)	(110,596,000)	(115,924,000)	(5,694,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	18,334,000	28,040,000	18,560,000	226,000
Employee Benefits	11,150,000	0	8,291,000	(2,859,000)
Total Salaries and Employee Benefits	29,484,000	28,040,000	26,851,000	(2,633,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	83,000	0	2,075,000	1,992,000
Communications	364,000	0	364,000	0
Food	328,000	0	328,000	0
Household Expense	267,000	0	267,000	0
Insurance	281,000	0	294,000	13,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	499,000	0	499,000	0
Maintenance-Bldgs & Improv	559,000	0	559,000	0
Medical, Dental, Lab Supplies	2,932,000	0	2,932,000	0
Memberships	36,000	0	36,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	414,000	0	414,000	0
Professional & Spec Svcs-Contracts	6,364,000	0	6,364,000	0
Professional & Spec Svcs-Other	6,368,000	22,637,000	6,368,000	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	203,000	0	203,000	0
Rents & Leases-Bldg & Improv	233,000	0	233,000	0
Small Tools & Instruments	48,000	0	48,000	0
Special Departmental Expense	399,000	0	399,000	0
Training	0	0	0	0
Transportation	128,000	0	128,000	0
Travel	17,000	0	17,000	0
Utilities	765,000	0	765,000	0
Total Services & Supplies	20,288,000	22,637,000	22,293,000	2,005,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	1,455,000	2,701,000	2,757,000	1,302,000
Total Other Charges	1,455,000	2,701,000	2,757,000	1,302,000
Fixed Assets				
Equipment	20,000	20,000	20,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	20,000	20,000	20,000	0
Other Financing Uses				
Operating Transfers Out	5,085,000	18,538,000	15,642,000	10,557,000
Other	0	0	0	0
Total Other Financing Uses	5,085,000	18,538,000	15,642,000	10,557,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***56,332,000***	***71,936,000***	***67,563,000***	11,231,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	56,332,000	71,936,000	67,563,000	11,231,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	98,000	31,000	31,000	(67,000)
Intergovernmental Revenues:				
Federal	0	0	0	0
State	1,867,000	1,856,000	1,819,000	(48,000)
Other	0	0	0	0
Charges For Services	40,769,000	43,560,000	40,973,000	204,000
Miscellaneous	539,000	1,007,000	630,000	91,000
Other Financing Sources	6,900,000	6,900,000	13,488,000	6,588,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	50,173,000	53,354,000	56,941,000	6,768,000
NET COUNTY COST	6,159,000	18,582,000	10,622,000	4,463,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	149,049,000	176,215,000	161,241,000	12,192,000
Employee Benefits	18,243,000	0	(1,458,000)	(19,701,000)
Total Salaries and Employee Benefits	167,292,000	176,215,000	159,783,000	(7,509,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	1,814,000	0	1,814,000	0
Communications	2,744,000	0	2,744,000	0
Food	114,000	0	114,000	0
Household Expense	994,000	0	994,000	0
Insurance	11,000	0	0	(11,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	3,034,000	0	3,034,000	0
Maintenance-Bldgs & Improv	1,066,000	0	1,066,000	0
Medical, Dental, Lab Supplies	30,411,000	0	30,411,000	0
Memberships	325,000	0	325,000	0
Miscellaneous Expense	9,000	0	9,000	0
Office Expense	1,857,000	0	1,857,000	0
Professional & Spec Svcs-Contracts	20,998,000	0	20,998,000	0
Professional & Spec Svcs-Other	58,581,000	127,575,000	64,105,000	5,524,000
Publications & Legal Notice	23,000	0	23,000	0
Rents & Leases-Equipment	1,890,000	0	1,890,000	0
Rents & Leases-Bldg & Improv	498,000	0	498,000	0
Small Tools & Instruments	207,000	0	207,000	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	95,000	0	95,000	0
Travel	38,000	0	38,000	0
Utilities	3,779,000	0	3,780,000	1,000
Total Services & Supplies	128,488,000	127,575,000	134,002,000	5,514,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	13,961,000	12,273,000	13,484,000	(477,000)
Total Other Charges	13,961,000	12,273,000	13,484,000	(477,000)
Fixed Assets				
Equipment	792,000	792,000	692,000	(100,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	792,000	792,000	692,000	(100,000)
Other Financing Uses				
Operating Transfers Out	89,501,000	123,536,000	115,461,000	25,960,000
Other	0	21,975,000	0	0
Total Other Financing Uses	89,501,000	145,511,000	115,461,000	25,960,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	10,959,000	10,959,000	10,959,000	0
Gross Total	***389,075,000***	***451,407,000***	***412,463,000***	23,388,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	389,075,000	451,407,000	412,463,000	23,388,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	888,000	30,000	30,000	(858,000)
Intergovernmental Revenues:				
Federal	0	0	0	0
State	13,865,000	13,280,000	12,706,000	(1,159,000)
Other	0	0	0	0
Charges For Services	281,001,000	352,385,000	313,732,000	32,731,000
Miscellaneous	0	0	0	0
Other Financing Sources	22,322,000	23,846,000	22,368,000	46,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	318,076,000	389,541,000	348,836,000	30,760,000
NET COUNTY COST	70,999,000	61,866,000	63,627,000	(7,372,000)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	278,905,000	414,036,000	273,380,000	(5,525,000)
Employee Benefits	109,493,000	0	108,418,000	(1,075,000)
Total Salaries and Employee Benefits	388,398,000	414,036,000	381,798,000	(6,600,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	3,171,000	0	31,261,000	28,090,000
Communications	5,569,000	0	5,569,000	0
Food	338,000	0	338,000	0
Household Expense	3,292,000	0	3,292,000	0
Insurance	4,633,000	0	4,633,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	6,111,000	0	6,111,000	0
Maintenance-Bldgs & Improv	1,984,000	0	1,984,000	0
Medical, Dental, Lab Supplies	115,853,000	0	115,853,000	0
Memberships	301,000	0	301,000	0
Miscellaneous Expense	1,255,000	0	1,255,000	0
Office Expense	5,262,000	0	5,262,000	0
Professional & Spec Svcs-Contracts	60,586,000	0	60,586,000	0
Professional & Spec Svcs-Other	115,374,000	355,509,000	115,394,000	20,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	7,043,000	0	7,043,000	0
Rents & Leases-Bldg & Improv	1,355,000	0	1,355,000	0
Small Tools & Instruments	359,000	0	359,000	0
Special Departmental Expense	1,826,000	0	1,826,000	0
Training	0	0	0	0
Transportation	620,000	0	620,000	0
Travel	222,000	0	222,000	0
Utilities	8,179,000	0	8,179,000	0
Total Services & Supplies	343,333,000	355,509,000	371,443,000	28,110,000
Other Charges				
Judgments & Damages				0
Support & Care of Persons				0
Capital Lease Payments				0
LAC-CAL Lease Payments				0
Other	50,183,000	47,362,000	48,327,000	(1,856,000)
Total Other Charges	50,183,000	47,362,000	48,327,000	(1,856,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	176,108,000	286,820,000	270,782,000	94,674,000
Other	0	54,137,000	0	0
Total Other Financing Uses	176,108,000	340,957,000	270,782,000	94,674,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	34,116,000	34,116,000	34,116,000	0
Gross Total	***923,906,000***	***1,123,748,000***	***1,038,234,000***	114,328,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	923,906,000	1,123,748,000	1,038,234,000	114,328,000
	0			
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	51,377,000	50,594,000	48,401,000	(2,976,000)
Other	0	0	0	0
Charges For Services	640,983,000	841,014,000	755,965,000	114,982,000
Miscellaneous	2,255,000	17,697,000	406,000	(1,849,000)
Other Financing Sources	57,852,000	57,852,000	55,106,000	(2,746,000)
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	752,467,000	967,157,000	859,878,000	107,411,000
NET COUNTY COST	171,439,000	156,591,000	178,356,000	6,917,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	60,639,000	72,526,000	66,064,000	5,425,000
Employee Benefits	15,053,000	0	9,351,000	(5,702,000)
Total Salaries and Employee Benefits	75,692,000	72,526,000	75,415,000	(277,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	195,000	0	376,000	181,000
Communications	1,269,000	0	1,269,000	0
Food	0	0	0	0
Household Expense	13,000	0	13,000	0
Insurance	216,000	0	67,000	(149,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	580,000	0	580,000	0
Maintenance-Bldgs & Improv	310,000	0	1,018,000	708,000
Medical, Dental, Lab Supplies	8,675,000	0	8,675,000	0
Memberships	5,000	0	5,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	177,000	0	177,000	0
Professional & Spec Svcs-Contracts	2,690,000	0	2,690,000	0
Professional & Spec Svcs-Other	17,761,000	36,101,000	17,751,000	(10,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	745,000	0	745,000	0
Rents & Leases-Bldg & Improv	173,000	0	173,000	0
Small Tools & Instruments	3,000	0	3,000	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	141,000	0	141,000	0
Travel	0	0	0	0
Utilities	3,207,000	0	3,207,000	0
Total Services & Supplies	36,160,000	36,101,000	36,890,000	730,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	21,290,000	21,754,000	17,935,000	(3,355,000)
Total Other Charges	21,290,000	21,754,000	17,935,000	(3,355,000)
Fixed Assets				
Equipment	175,000	175,000	175,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	175,000	175,000	175,000	0
Other Financing Uses				
Operating Transfers Out	52,607,000	69,216,000	66,880,000	14,273,000
Other	0	14,840,000	0	0
Total Other Financing Uses	52,607,000	84,056,000	66,880,000	14,273,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***185,924,000***	***214,612,000***	***197,295,000***	11,371,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	185,924,000	214,612,000	197,295,000	11,371,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	388,000	18,000	18,000	(370,000)
Intergovernmental Revenues:				
Federal	0	0	0	0
State	12,296,000	12,176,000	11,924,000	(372,000)
Other	0	0	0	0
Charges For Services	126,024,000	151,477,000	134,004,000	7,980,000
Miscellaneous	0	(2,472,000)	0	0
Other Financing Sources	0	0	15,106,000	15,106,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	138,708,000	161,199,000	161,052,000	22,344,000
NET COUNTY COST	47,216,000	53,413,000	36,243,000	(10,973,000)

Health Services

Mark Finucane, Director

San Fernando Valley Cluster

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	74,166,000	101,007,000	66,967,000	(7,199,000)
Employee Benefits	26,385,000	0	26,050,000	(335,000)
Total Salaries and Employee Benefits	100,551,000	101,007,000	93,017,000	(7,534,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	343,000	0	4,751,000	4,408,000
Communications	1,857,000	0	1,857,000	0
Food	0	0	0	0
Household Expense	327,000	0	327,000	0
Insurance	1,667,000	0	1,667,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	3,532,000	0	3,532,000	0
Maintenance-Bldgs & Improv	568,000	0	568,000	0
Medical, Dental, Lab Supplies	13,460,000	0	13,460,000	0
Memberships	68,000	0	68,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	1,020,000	0	1,020,000	0
Professional & Spec Svcs-Contracts	14,680,000	0	14,680,000	0
Professional & Spec Svcs-Other	34,330,000	75,147,000	34,330,000	0
Publications & Legal Notice	121,000	0	121,000	0
Rents & Leases-Equipment	805,000	0	805,000	0
Rents & Leases-Bldg & Improv	159,000	0	159,000	0
Small Tools & Instruments	38,000	0	38,000	0
Special Departmental Expense	195,000	0	195,000	0
Training	0	0	0	0
Transportation	326,000	0	326,000	0
Travel	14,000	0	14,000	0
Utilities	2,462,000	0	2,462,000	0
Total Services & Supplies	75,972,000	75,147,000	80,380,000	4,408,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	16,986,000	14,762,000	16,410,000	(576,000)
Total Other Charges	16,986,000	14,762,000	16,410,000	(576,000)
Fixed Assets				
Equipment	637,000	637,000	537,000	(100,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	637,000	637,000	537,000	(100,000)
Other Financing Uses				
Operating Transfers Out	58,308,000	101,130,000	80,070,000	21,762,000
Other	0	0	0	0
Total Other Financing Uses	58,308,000	101,130,000	80,070,000	21,762,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***252,454,000***	***292,683,000***	***270,414,000***	17,960,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	252,454,000	292,683,000	270,414,000	17,960,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	680,000	54,000	54,000	(626,000)
Intergovernmental Revenues:				
Federal	0	0	0	0
State	9,366,000	8,027,000	7,767,000	(1,599,000)
Other	0	0	0	0
Charges For Services	186,768,000	232,470,000	205,100,000	18,332,000
Miscellaneous	0	1,030,000	0	0
Other Financing Sources	15,017,000	15,017,000	13,327,000	(1,690,000)
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	211,831,000	256,598,000	226,248,000	14,417,000
NET COUNTY COST	40,623,000	36,085,000	44,166,000	3,543,000

Health Services

Mark Finucane, Director

Southwest Cluster

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	126,539,000	186,435,000	121,722,000	(4,817,000)
Employee Benefits	46,339,000	0	48,561,000	2,222,000
Total Salaries and Employee Benefits	172,878,000	186,435,000	170,283,000	(2,595,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	208,000	0	189,000	(19,000)
Communications	3,629,000	0	3,629,000	0
Food	0	0	0	0
Household Expense	694,000	0	694,000	0
Insurance	2,650,000	0	2,504,000	(146,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	2,254,000	0	2,254,000	0
Maintenance-Bldgs & Improv	987,000	0	987,000	0
Medical, Dental, Lab Supplies	26,364,000	0	26,364,000	0
Memberships	159,000	0	159,000	0
Miscellaneous Expense	16,776,000	0	16,776,000	0
Office Expense	2,964,000	0	2,964,000	0
Professional & Spec Svcs-Contracts	54,941,000	0	57,370,000	2,429,000
Professional & Spec Svcs-Other	14,918,000	139,794,000	31,183,000	16,265,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	1,436,000	0	1,436,000	0
Rents & Leases-Bldg & Improv	1,428,000	0	1,428,000	0
Small Tools & Instruments	7,000	0	7,000	0
Special Departmental Expense	237,000	0	237,000	0
Training	0	0	0	0
Transportation	307,000	0	307,000	0
Travel	20,000	0	20,000	0
Utilities	3,941,000	0	3,941,000	0
Total Services & Supplies	133,920,000	139,794,000	152,449,000	18,529,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	24,677,000	22,907,000	24,479,000	(198,000)
Total Other Charges	24,677,000	22,907,000	24,479,000	(198,000)
Fixed Assets				
Equipment	915,000	915,000	915,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	915,000	915,000	915,000	0
Other Financing Uses				
Operating Transfers Out	69,208,000	103,529,000	103,788,000	34,580,000
Other	0	26,507,000	0	0
Total Other Financing Uses	69,208,000	130,036,000	103,788,000	34,580,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***401,598,000***	***480,087,000***	***451,914,000***	50,316,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	401,598,000	480,087,000	451,914,000	50,316,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	898,000	27,000	27,000	(871,000)
Intergovernmental Revenues:				
Federal	0	0	0	0
State	16,807,000	16,127,000	14,933,000	(1,874,000)
Other	0	0	0	0
Charges For Services	268,390,000	340,859,000	310,294,000	41,904,000
Miscellaneous	6,843,000	9,177,000	7,961,000	1,118,000
Other Financing Sources	23,569,000	23,569,000	26,981,000	3,412,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	316,507,000	389,759,000	360,196,000	43,689,000
NET COUNTY COST	85,091,000	90,328,000	91,718,000	6,627,000

Health Services

Mark Finucane, Director

SB 855 Enterprise Fund

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
Judgments & Damages				0
Support & Care of Persons				0
Capital Lease Payments				0
LAC-CAL Lease Payments				0
Other				0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	2,573,000	2,573,000
Total Other Financing Uses	0	0	2,573,000	2,573,000

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***0***	***0***	***2,573,000***	2,573,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	2,573,000	2,573,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	2,573,000	2,573,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	0	0	2,573,000	2,573,000
NET COUNTY COST	0	0	0	0

HUMAN RELATIONS COMMISSION
RON WAKABAYASHI, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 833,550	$ 863,000	$ 863,000	$ 1,030,000	$ 868,000	$ 5,000
SERVICES & SUPPLIES	190,864	292,000	249,000	323,000	282,000	33,000
OTHER CHARGES	23,496	26,000	26,000	26,000	27,000	1,000
GROSS TOTAL	$ 1,047,910	$ 1,181,000	$ 1,138,000	$ 1,379,000	$ 1,177,000	$ 39,000
REVENUE	88,081	239,000	196,000	105,000	109,000	-87,000
NET COUNTY COST	$ 959,829	$ 942,000	$ 942,000	$ 1,274,000	$ 1,068,000	$ 126,000
BUDGETED POSITIONS	14.0	14.0	14.0	17.0	14.0	
REVENUE DETAIL						
FEDERAL-OTHER	$	$ 67,000	$	$ 33,000	$ 33,000	$ 33,000
MISCELLANEOUS	88,081	172,000	196,000	72,000	76,000	-120,000
TOTAL	$ 88,081	$ 239,000	$ 196,000	$ 105,000	$ 109,000	$ -87,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To promote improved human relations through education and advocacy, and by developing systems and capacity to provide intergroup conflict resolution services in Los Angeles County.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a net County cost increase of $126,000, including funding for negotiated increases in salaries and employee benefits, and backfill for a reduction in donation revenue. The Proposed Budget also includes Federal grant funding for the Day Labor program.

Multi-Year Planning

The Commission's Vision 2000 strategic plan, which places emphasis on the development of intergroup conflict management models, will require two additional program staff positions to expand the Commission's response to documented increases in intergroup conflict and hate violence.

Critical Needs

The Commission critically needs additional funding to develop proactive partnerships in targeted communities and to develop a computer system that will increase Human Relations data collection, information sharing, and crisis response efficiencies.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Total number of Human Relation Consultants	8	8	8	8
Workload/Output				
Number of hours servicing Human Relations commissions/organizations and securing mutual assistance agreements.	1,673	1,859	1,673	1,673
Number of hours responding to community intergroup conflict.	1,673	1,859	2,138	2,138
Number of hours providing technical assistance/ training/education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations.	4,648	4,462	5,020	5,020
Number of hours developing publications such as hate crime reports.	1,302	1,116	465	465
Efficiency				
Number of consultants relating to inter-group conflict management (Output 1 and 2)	2.8	3.2	3.3	3.3
Number of consultants relating to hate crimes, diversity, school conflict management, and other human relations issues (Output 3)	4.0	3.8	4.3	4.3
Number of consultants relating to publications	1.2	1.0	0.4	0.4
Effectiveness/Outcome				
Number of Human Relations commissions/ organizations serviced	15	22	23	25
Number of new cities that signed mutual assistance agreements	6	6	4	4
Number of ongoing community intergroup conflict management engagements	4	7	10	10
Number of technical assistance/ training/ education forums to build human relations capacity in schools, media, community, law enforcement agencies, and community-based organizations	15	31	31	31
Number of publications on intergroup conflict management	4	6	6	6

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 33,000	$ 33,000	$ --	--
	Day Labor Program: Reflects Federal grant funding for the Day Labor program.			
Other Changes				
1.	$ 35,000	$ --	$ 35,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-30,000)	$ --	$ (-30,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ --	$ (-120,000)	$ 120,000	--
	Donation Revenue: Reflects a decrease in donation revenue.			
4.	$ 1,000	$ --	$ 1,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 39,000***	***$ (-87,000)***	***$ 126,000***	***0.0***

HUMAN RELATIONS COMMISSION

RON WAKABAYASHI, EXECUTIVE DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	657,000	657,000	690,000	33,000
Employee Benefits	206,000	206,000	178,000	(28,000)
Total Salaries and Employee Benefits	863,000	863,000	868,000	5,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	21,000	21,000	24,000	3,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	2,000	2,000	2,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	6,000	6,000	7,000	1,000
Maintenance-Bldgs & Improv	51,000	51,000	52,000	1,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	10,000	53,000	31,000	21,000
Office Expense	3,000	3,000	12,000	9,000
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	27,000	27,000	34,000	7,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	1,000	1,000	1,000	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	50,000	50,000	41,000	(9,000)
Training	0	0	0	0
Transportation	16,000	16,000	16,000	0
Travel	0	0	0	0
Utilities	62,000	62,000	62,000	0
Total Services & Supplies	249,000	292,000	282,000	33,000
Other Charges				
Judgments & Damages	2,000	2,000	2,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	21,000	21,000	22,000	1,000
LAC-CAL Lease Payments	3,000	3,000	3,000	0
Other	0	0	0	0
Total Other Charges	26,000	26,000	27,000	1,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Human Relations Commission (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,138,000***	***1,181,000***	***1,177,000***	***39,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,138,000	1,181,000	1,177,000	39,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	67,000	33,000	33,000
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	22,000	22,000	22,000	0
Other Financing Sources	174,000	150,000	54,000	(120,000)
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	196,000	239,000	109,000	(87,000)
NET COUNTY COST	***942,000***	***942,000***	***1,068,000***	***126,000***

1998-99 DEPARTMENT PROGRAMS

Department: The Commission on Human Relations

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. The Commission on Human Relation	**$1,177,000**	**$0**	**$109,000**	**$1,068,000**	**$233,000**	**$835,000**	**14.0**

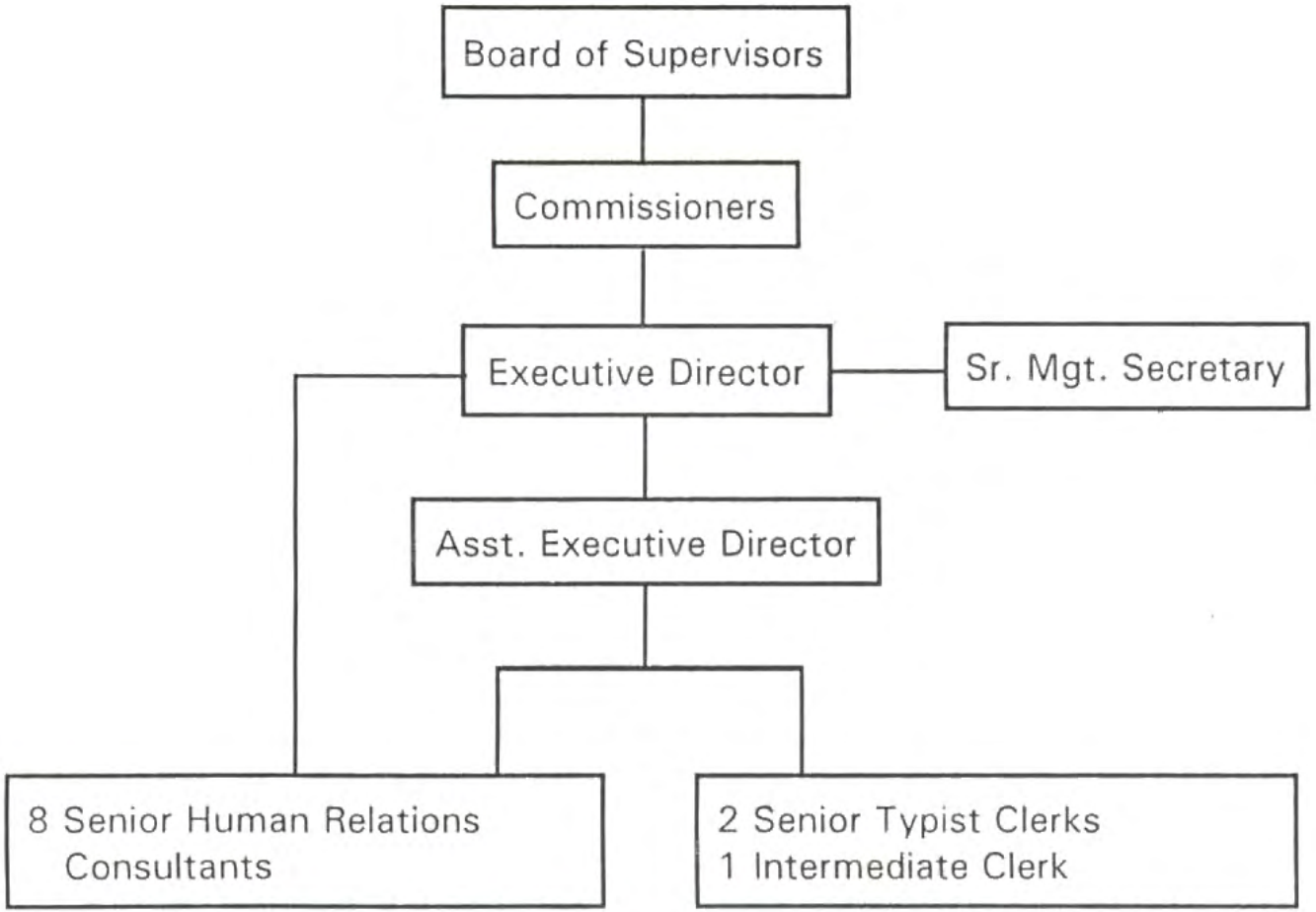
Mandate Authority: The Commission is authorized by the Los Angeles County, Article XXIX added to the Ordinance No. 4099, the Administrative Code by Ordinance No. 7425.

Program Description: The Commission develops intergroup conflict management methodology and works in partnerships with others in advocacy, capacity building, and the creation of human relations infrastructure with the capacity to respond to intergroup tension and conflicts. This includes working with local cities through the Commission's Human Relations Mutual Assistance Network, the development of mutual assistance agreements and municipal hate crime task forces; working with schools and school districts in the development of hate crime policy and procedures, conflict resolution and human relations programs; working in partnership with the media, corporations, and community-based organizations in human relations advocacy and initiatives; responding to intergroup conflicts and crises in the community and working with community leadership to identify short and long term strategies that facilitate the building of conflict management capacity.

Total	**$1,177,000**	**$0**	**$109,000**	**$1,068,000**	**$233,000**	**$835,000**	**14.0**

FILE NAME: PROGRAMS.WK3

Los Angeles County Commission on Human Relations



HUMAN RESOURCES

MICHAEL J. HENRY, DIRECTOR OF PERSONNEL
BAYAN LEWIS, CHIEF, OFFICE OF COUNTY SECURITY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 9,555,990	$ 10,940,000	$ 12,110,000	$ 13,701,000	$ 13,160,000	$ 1,050,000
SERVICES & SUPPLIES	6,007,719	6,491,000	6,501,000	8,321,000	7,630,000	1,129,000
OTHER CHARGES	207,729	219,000	219,000	197,000	75,000	-144,000
FIXED ASSETS-EQUIP	24,390	35,000	25,000	75,000	75,000	50,000
GROSS TOTAL	$ 15,795,828	$ 17,685,000	$ 18,855,000	$ 22,294,000	$ 20,940,000	$ 2,085,000
LESS INTRAFD TRANSFER	5,075,832	5,351,000	5,421,000	6,599,000	6,599,000	1,178,000
NET TOTAL	$ 10,719,996	$ 12,334,000	$ 13,434,000	$ 15,695,000	$ 14,341,000	$ 907,000
REVENUE	10,163,134	11,050,000	12,150,000	11,897,000	11,897,000	-253,000
NET COUNTY COST	$ 556,862	$ 1,284,000	$ 1,284,000	$ 3,798,000	$ 2,444,000	$ 1,160,000
BUDGETED POSITIONS	163.5	176.0	176.0	191.0	181.0	5.0
REVENUE DETAIL						
STATE-OTHER	$ 155,443	$ 256,000	$ 141,000	$ 256,000	$ 256,000	$ 115,000
ASSESS/TAX COLL FEES	249,983					
AUDITING-ACCTG FEES	13					
COMMUNICATION SVCS	1,860,789					
LEGAL SERVICES	234,114					
PERSONNEL SERVICES	3,430,653		8,271,000			-8,271,000
PLANNING & ENG SVCS	441,768					
MENTAL HEALTH SVCS	416					
CHRGS FOR SVCS-OTHER	3,778,257	10,776,000	3,638,000	11,559,000	11,559,000	7,921,000
MISCELLANEOUS	11,698					
OPERATING TRANSFER IN		18,000	100,000	82,000	82,000	-18,000
TOTAL	$ 10,163,134	$ 11,050,000	$ 12,150,000	$ 11,897,000	$ 11,897,000	$ -253,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: PERSONNEL

Mission Statement

To provide a human resources system that carries out Board of Supervisors priorities for a comprehensive, efficient, and equitable County personnel program; to establish countywide human resource policies and assist departments in providing for consistent application; and to guarantee fair and equitable opportunities and services for both current employees and individuals seeking employment with the County.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $1,160,000 which includes: 1) a training fund of $1.0 million dedicated to training and/or retraining employees represented by Local 660 and who have been identified as potentially being affected by Board-ordered organizational restructuring; and 2) $637,000 for increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges and the elimination of the Early Separation Program. The Proposed Budget maintains the current level of core service, but includes an increase in revenue-offset appropriation to allow the Department of Human Resources (DHR) to enhance comprehensive human resource programs in the following areas: 1) expansion of the Community-Based Enterprise Education Internship Program; 2) augmentation of the Countywide Child Care Program; and 3) coordination of employee benefit communication and enrollment.

Multi-Year Budget Planning

DHR continues to meet its overall multi-year budgeting and Vision 2000 goals. The Department is focusing ongoing activities on assisting County departments in developing fair and equitable human resource systems, as well as training, recruitment, selection, and classification. DHR continues to maintain its flexibility in not only providing core functions and critical services in a productive and cost-effective manner, but also to carry out any additional Board priorities.

Critical Needs

As the County continues restructuring and improving services, DHR continues to have critical funding needs for the Countywide Administrative Intern Program, employee training and development, employee orientation, and classification. DHR remains committed to direct all necessary resources to sustain these programs within its funding limitation.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input[1]				
Number of staff responsible for centralized, specialized and executive recruitments	n/a	8	13	13
Number of staff reviewing and responding to appeals	20	23	26	26
Number of staff reviewing workforce reduction plans to ensure adherence to civil service rules	20	4	2	n/a
Number of staff providing training[2]	n/a	1	35	31
Number of staff resolving employee benefits complaints/problems	5	5	5	5
Number of staff coordinating placement of GAIN participants	n/a	n/a	1	1
Workload/Output				
Number of exams given	n/a	51	77	103
Number of exam applicants	n/a	26,462[3]	20,000	25,000
Number of exam eligibles	n/a	1,852	13,000[3]	10,030
Number of appeals received	2,105	2,217	2,600	2,700
Number of appeals processed	1,635	2,036	2,600	2,650
Number of employees originally included in workforce reduction plans	9,205	387	16	n/a
Number of employees actually impacted by workforce reduction plans	4,489	316	13	n/a
Number of employees trained	n/a	500	4,791	4,360
Number of employee benefits complaints/problems	1,492	1,302	1,275	1,275
Number of GAIN participants placed	n/a	n/a	150	300

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency				
Average number of exams given per staff	n/a	6	6	8
Average number of exam applicants per staff	n/a	3,308	1,538	1,923
Average number of exam eligibles per staff	n/a	232	1,000	772
Average number of appeals completed per staff	82	89	100	102
Number of employees placed before workforce reduction implementation	4,716	71	3	n/a
Employees trained per staff	n/a	500	137	141
Average number of employee benefits complaints/problems resolved per staff	298	260	255	255
Average number of GAIN placements per staff	n/a	n/a	150	300
Effectiveness/Outcome				
Number of exam candidates per exam given	n/a	519	260	243
Percentage of appeals processed	78%	92%	100%	98%
Number of employees appointed from reemployment lists (4)	882	24	0	n/a
Percentage of employees trained who rated training sessions as meeting their needs	n/a	n/a	91%	92%
Percentage of employee benefits complaints/problems resolved by end of month after receipt	93%	86%	90%	90%

Explanatory Notes

The above performance measures do not address all DHR's functions (remaining measurements are being developed).

(1) Referenced staffing does not necessarily equate to full-time positions.

(2) Number of staff does not include consultant time or staff involved from other County departments.

(3) Includes approximately 18,000 applicants and 8,000 eligibles for the Fire Fighters' exam.

(4) Reemployment list from Department of Health Services layoffs expired in October 1996. No recent mass layoffs have occurred.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,000,000	$ --	$ 1,000,000	--

Workplace Retraining Program Implementation: Reflects funding to implement the Board-approved Workplace Retraining Program designed to provide retraining and/or placement services for permanent employees represented by Local 660 who are terminated from services as a result of organizational restructuring directed by the Board.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
2.	$ 51,000	$ 51,000	$ --	1.0

Community-Based Enterprise Education Internship Program (CBEEP): Reflects an increase of 1.0 reimbursable position to provide technical support to input CBEEP data, evaluate candidates for CBEEP eligibility, and provide other administrative services.

3.	$ 76,000	$ 76,000	$ --	1.0

Employee Benefit Communications and Enrollments: Reflects an increase of 1.0 reimbursable position to manage and administer the $0.4 million per year communications consultant contract, administer the $1.1 million per year third-party benefits administrator contract, and plan and conduct annual benefit enrollments for nine benefit programs, including Options, Choices, Megaflex, and COBRA.

4.	$ 115,000	$ 115,000	$ --	1.0

Child Care Services Expansion: Reflects an increase of 1.0 position to implement Child Care Advisory Board recommendations approved by the Board of Supervisors which are designed to increase the supply of child care in Los Angeles. Primary activities will include recruitment and training of child care providers, expansion of an outreach program to promote community awareness of child care services, and researching, analyzing and reporting on key child care issues, offset by a State grant for Child Care Services.

5.	$ 65,000	$ 65,000	$ --	1.0

Information Technology Services Expansion: Reflects an increase of 1.0 reimbursable technical information systems support position to act as Local Area Network Administrator at an out-stationed facility, analyze and design existing and proposed applications in WordPerfect and Lotus 1-2-3 for Windows, troubleshoot problems, and perform necessary systems maintenance work.

6.	$ 15,000	$ 15,000	$ --	--

Management Appraisal and Performance (MAP) Plan Enhancement: Reflects reimbursable costs associated with the purchase of a matrix software program to ensure accuracy in the calculation of salary changes for MAP participants, and to provide a mechanism for determining the overall cost impact of MAP changes.

7.	$ 10,000	$ 10,000	$ --	1.0

Appeals Services Workload Increase: Reflects an increase of 1.0 reimbursable temporary position needed to process an increase in appeals filings.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,106,000	$ 469,000	$ 637,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 39,000	$ 39,000	$ --	--
	Employee Benefits: Reflects an increase for various employee benefits offset by revenue.			
3.	$ (-355,000)	$ --	$ (-355,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
4.	$ 85,000	$ 85,000	$ --	--
	Services and Supplies and Fixed Assets: Reflects net increases in various services and supplies and fixed assets, offset by a reduction in capital lease expenses and an increase in intrafund transfer/revenue from County departments.			
5.	$ (-122,000)	$ --	$ (-122,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 2,085,000***	***$ 925,000***	***$ 1,160,000***	***5.0***

OFFICE OF COUNTY SECURITY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$	$	$ 36,628,000	$ 36,507,000	$ 36,507,000
SERVICES & SUPPLIES				17,501,000	16,586,000	16,586,000
OTHER CHARGES				363,000	363,000	363,000
FIXED ASSETS-EQUIP				765,000	465,000	465,000
GROSS TOTAL	$	$	$	$ 55,257,000	$ 53,921,000	$ 53,921,000
LESS INTRAFD TRANSFER				19,398,000	19,398,000	19,398,000
NET TOTAL	$	$	$	$ 35,859,000	$ 34,523,000	$ 34,523,000
REVENUE				29,215,000	29,215,000	29,215,000
NET COUNTY COST	$	$	$	$ 6,644,000	$ 5,308,000	$ 5,308,000
BUDGETED POSITIONS				710.0	708.0	708.0
REVENUE DETAIL						
VEHICLE CODE FINES	$	$	$	$ 172,000	$ 172,000	$ 172,000
FEDERAL-OTHER				1,482,000	1,482,000	1,482,000
CHRGS FOR SVCS-OTHER				27,561,000	27,561,000	27,561,000
TOTAL	$	$	$	$ 29,215,000	$ 29,215,000	$ 29,215,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: POLICE PROTECTION

Mission Statement

To provide protection for patrons, employees, and properties of County departments who contract for such services, and to provide a safe environment for those who use County parks/recreation areas. The Office of County Security (OCS) is committed to maintaining a level of professional competence among its sworn personnel that will ensure the safety of those receiving services, as well as the safety of the security officers.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects $5.3 million for the creation of OCS and the transfer of full-year funding from the Department of Health Services (DHS), Internal Services (ISD), and Parks and Recreation as approved by the Board of Supervisors on November 18, 1997. The Proposed Budget also reflects funding for negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges, and 11.0 critically needed revenue-offset administrative positions and a consolidated communications center.

Multi-Year Planning

Consistent with the Board's direction to review the feasibility of merging OCS operations with the Sheriff's Department, ongoing activities/funding will be focused on resolving concerns regarding training, vehicle replacement, management, and problems associated with recruitment and retention.

Critical Needs

As OCS enters its first full year of operations, critical funding needs for training/development for sworn personnel, vehicle replacement, and establishment of a Whittier Narrows Satellite Substation are of primary importance.

Performance Measures

Due to the recent consolidation of DHS, ISD, and Parks and Recreation security personnel into OCS, performance measures are currently being developed and will be reported in the 1999-2000 Proposed Budget.

Objectives for 1998-99

-- Provide consistent/comprehensive training for all staff in such areas as discipline, policies, ethics, use of force, supervisory principles, discrimination, sexual harassment, and documentation of security-related incidents.
-- Develop a plan to ensure appropriate deployment of sworn personnel with an adequate fleet of dependable vehicles.
-- Establish a satellite substation operation in the Whittier Narrows Park area that will provide a constant police presence in the Park.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 48,207,000	$ 43,333,000	$ 4,874,000	697.0

Consolidation Costs: Reflects full-year funding for all costs and budgeted positions transferred from the DHS, ISD, and Parks and Recreation to create the Office of County Security as approved by the Board, partially offset by reimbursement from County departments.

2.	$ 480,000	$ 395,000	$ 85,000	11.0

Administrative Support: Reflects an increase of 5.0 positions to handle timekeeping activities, 4.0 positions to coordinate vehicle replacement and maintenance activities, and 2.0 positions to handle increased workload associated with civil service disciplinary actions, partially offset by reimbursement from County departments.

Other Changes				
1.	$ 1,188,000	$ 636,000	$ 552,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-503,000)	$ (-503,000)	$ --	--

Administrative Position Restructuring: Reflects the savings associated with the restructuring of administrative positions to lower level positions that were budgeted in the former departments. These savings have been partially utilized to fund the additional 11.0 critically needed administrative positions.

3.	$ 1,796,000	$ 1,796,000	$ --	--

Employee Benefits: Reflects an increase in variable and fixed employee benefits, as well as the uniform allowance costs, offset by reimbursement from County departments.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
4.	$ 2,400,000	$ 2,400,000	$ --	--
	Services and Supplies: Reflects an increase in various services and supplies primarily for contract security guard services, training costs, consultant services, and utilities, offset by reimbursement from County departments.			
5.	$ (-203,000)	$ --	$ (-203,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	$ 91,000	$ 91,000	$ --	--
	Other Charges: Reflects an increase in other charges for judgements and damages, offset by reimbursement from County departments.			
7.	$ 465,000	$ 465,000	$ --	--
	Fixed Assets: Reflects an increase in fixed assets for vehicles and communication systems for the Health and Facilities Bureaus, offset by reimbursement from County departments.			
Total	***$ 53,921,000***	***$ 48,613,000***	***$ 5,308,000***	***708.0***

HUMAN RESOURCES

MICHAEL J. HENRY, DIRECTOR OF PERSONNEL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	8,293,000	7,492,000	10,281,000	1,988,000
Employee Benefits	3,817,000	3,448,000	2,879,000	(938,000)
Total Salaries and Employee Benefits	12,110,000	10,940,000	13,160,000	1,050,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	106,000	106,000	121,000	15,000
Food	0	0	0	0
Household Expense	1,000	1,000	1,000	0
Insurance	41,000	41,000	41,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	54,000	54,000	54,000	0
Maintenance-Bldgs & Improv	30,000	30,000	30,000	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	7,000	7,000	7,000	0
Miscellaneous Expense	144,000	144,000	144,000	0
Office Expense	197,000	197,000	211,000	14,000
Professional & Spec Svcs-Contracts	3,783,000	3,783,000	4,841,000	1,058,000
Professional & Spec Svcs-Other	1,250,000	1,240,000	1,318,000	68,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	74,000	74,000	74,000	0
Rents & Leases-Bldg & Improv	463,000	463,000	487,000	24,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	92,000	92,000	92,000	0
Training	17,000	17,000	17,000	0
Transportation	37,000	37,000	37,000	0
Travel	12,000	12,000	12,000	0
Utilities	193,000	193,000	143,000	(50,000)
Total Services & Supplies	6,501,000	6,491,000	7,630,000	1,129,000
Other Charges				
Judgments & Damages	2,000	2,000	2,000	0
Support & Care of Persons				0
Capital Lease Payments	217,000	217,000	73,000	(144,000)
LAC-CAL Lease Payments				0
Other				0
Total Other Charges	219,000	219,000	75,000	(144,000)
Fixed Assets				
Equipment	25,000	35,000	75,000	50,000
Land				0
Bldgs & Improv				0
Total Fixed Assets	25,000	35,000	75,000	50,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Human Resources (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions				0
Gross Total	***18,855,000***	***17,685,000***	***20,940,000***	***2,085,000***
Less: Intrafund Transfers	5,421,000	5,351,000	6,599,000	1,178,000
TOTAL NET REQUIREMENTS	13,434,000	12,334,000	14,341,000	907,000
REVENUES				
Taxes				0
Licenses, Permits & Franchises				0
Fines, Forfeitures & Penalties				0
Revenue From Use of Money & Property				0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	141,000	256,000	256,000	115,000
Other				0
Charges For Services	11,909,000	10,776,000	11,559,000	(350,000)
Miscellaneous	0	0	0	0
Other Financing Sources	100,000	18,000	82,000	(18,000)
Residual Equity Transfers				0
TOTAL REVENUES	12,150,000	11,050,000	11,897,000	(253,000)
NET COUNTY COST	***1,284,000***	***1,284,000***	***2,444,000***	***1,160,000***

HUMAN RESOURCES - OFFICE OF COUNTY SECURITY

BAYAN LEWIS, CHIEF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	26,184,000	26,184,000
Employee Benefits	0	0	10,323,000	10,323,000
Total Salaries and Employee Benefits	0	0	36,507,000	36,507,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	125,500	125,500
Communications	0	0	280,000	280,000
Food	0	0	0	0
Household Expense	0	0	4,300	4,300
Insurance	0	0	132,400	132,400
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	252,000	252,000
Maintenance-Bldgs & Improv	0	0	15,500	15,500
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	1,000	1,000
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	416,700	416,700
Professional & Spec Svcs-Contracts	0	0	12,422,900	12,422,900
Professional & Spec Svcs-Other	0	0	2,071,000	2,071,000
Publications & Legal Notice	0	0	11,000	11,000
Rents & Leases-Equipment	0	0	92,000	92,000
Rents & Leases-Bldg & Improv	0	0	5,000	5,000
Small Tools & Instruments	0	0	11,500	11,500
Special Departmental Expense	0	0	63,500	63,500
Training	0	0	497,500	497,500
Transportation	0	0	7,400	7,400
CSS Travel	0	0	0	0
PIC Travel	0	0	0	0
Utilities	0	0	176,800	176,800
Total Services & Supplies	0	0	16,586,000	16,586,000
Other Charges				
Judgments & Damages	0	0	101,000	101,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	22,000	22,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	240,000	240,000
Total Other Charges	0	0	363,000	363,000
Fixed Assets				
Equipment	0	0	465,000	465,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	465,000	465,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***0***	***0***	***53,921,000***	***53,921,000***
Less: Intrafund Transfers	0	0	19,398,000	19,398,000
TOTAL NET REQUIREMENTS	0	0	34,523,000	34,523,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	172,000	172,000
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	1,482,000	1,482,000
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	27,513,000	27,513,000
Miscellaneous	0	0	48,000	48,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	0	0	29,215,000	29,215,000
NET COUNTY COST	***0***	***0***	***5,308,000***	***5,308,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Human Resources

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**Countywide Human Resources and Benefits Administration**	**$17,445,000**	**$6,254,000**	**$9,651,000**	**$1,540,000**	**$135,562**	**$1,404,438**	**140.5**
	Mandated program with discretionary service level - County Charter 22 3/4, Civil Service Rule 3 -24, County Code Title 5.31.010.							
	Provides central policy development and administration of human resources functions such as examinations, recruitment, classification, employee appeals and compensation programs. Monitors compliance by departments with delegated human resources programs. Also provides administration of employee benefit programs such as the Cafeteria Benefits Plans, Deferred Income Programs, Disability Benefits, and Workers Compensation.							
2.	**Centralized Examinations and Recruitment**	**$1,592,000**	**$207,000**	**$1,047,000**	**$338,000**	**$12,994**	**$325,006**	**19.0**
	Mandated program with discretionary service level - County Charter 22 3/4, Civil Service Rule 3 -24, County Code.							
	Provides examination services for executive and selective Countywide classifications. Also completes special studies of Human Resources policies and procedures.							
3.	**Civil Service Advocacy**	**$490,000**	**$44,000**	**$445,000**	**$1,000**	**$0**	**$1,000**	**7.0**
	Non-mandated program with discretionary service levels.							
	Represents County departments in matters involving employee discipline before the Civil Services Commission. The unit provides a high level of advocacy which is uniform, effective, and professional with special emphasis on fully sustaining the department's recommended discipline while minimizing demands on departmental resources.							
4.	**Administration**	**$1,413,000**	**$94,000**	**$754,000**	**$565,000**	**$16,265**	**$548,735**	**14.5**
	Non-mandated, discretionary program.							
	Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement.							
	Total	**$20,940,000**	**$6,599,000**	**$11,897,000**	**$2,444,000**	**$164,821**	**$2,279,179**	**181.0**

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

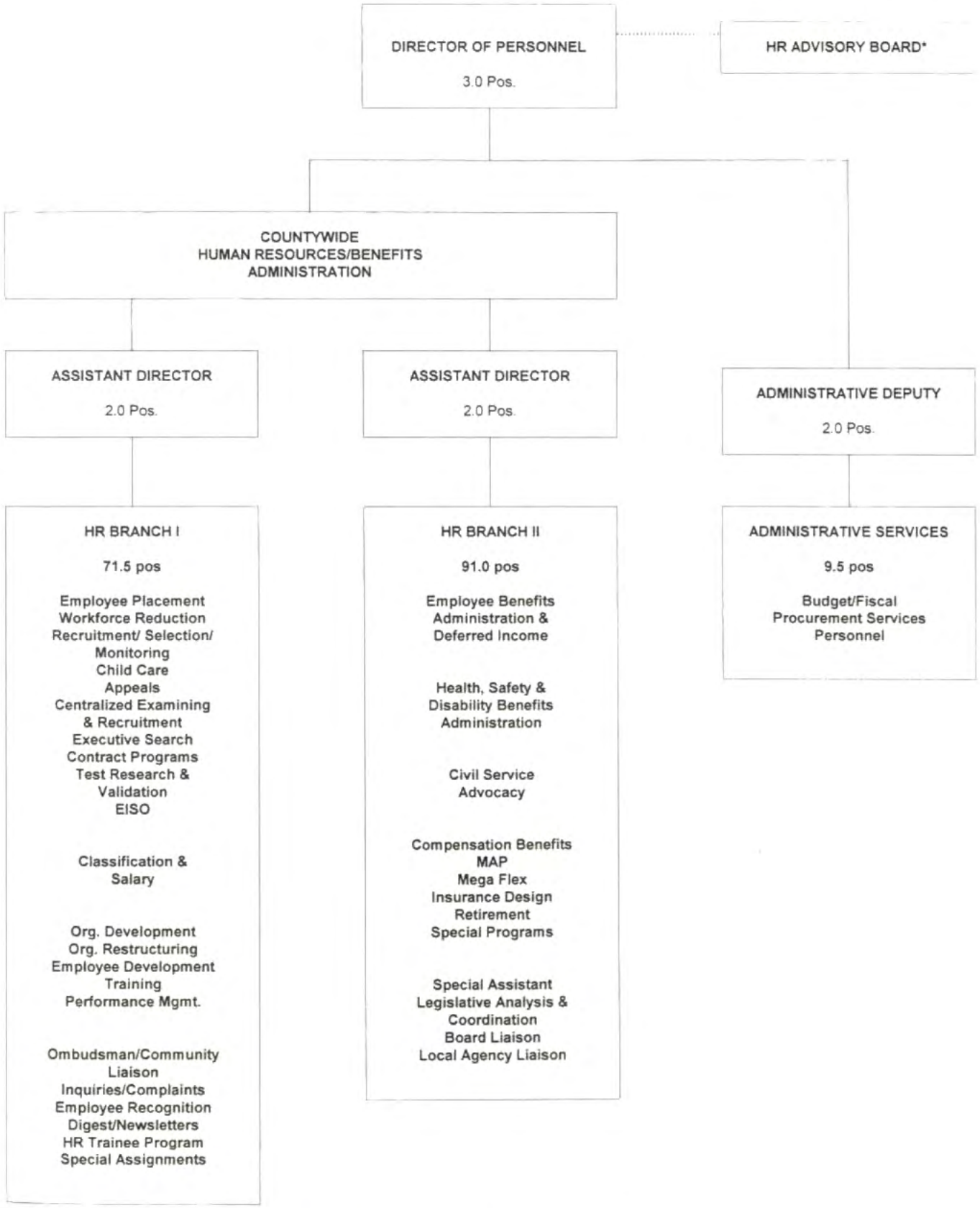
Department: Office of County Security

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Health Bureau	**$28,653,000**	**$4,208,000**	**$24,445,000**	**$0**	**$12,000**	**($12,000)**	**369.0**
Non-Mandated, discretionary program.							
Provides security services to hospitals, health centers, and public health facilities.							
2. Facilities Bureau	**$13,941,000**	**$13,677,000**	**$0**	**$264,000**	**$12,000**	**$252,000**	**162.0**
Non-Mandated, discretionary program.							
Provides security services to all County departments excluding Health Services and Parks & Recreation.							
3. Parks Bureau	**$6,696,000**	**$0**	**$1,974,000**	**$4,722,000**	**$6,000**	**$4,716,000**	**126.0**
Non-Mandated, discretionary program.							
Provides security services to parks and recreation areas throughout the County.							
4. Administration Bureau	**$4,631,000**	**$1,513,000**	**$2,796,000**	**$322,000**	**$18,000**	**$304,000**	**51.0**
Non-Mandated, discretionary program.							
Provides central administrative support to the Office of County Security. Includes executive, internal affairs, budgeting, accounting, personnel/payroll, procurement, contracting, and data systems functions.							
Total	**$53,921,000**	**$19,398,000**	**$29,215,000**	**$5,308,000**	**$48,000**	**$5,260,000**	**708.0**

DEPARTMENT OF HUMAN RESOURCES

Michael J. Henry, Director

Total 1998-99 Proposed Budgeted Positions = 181.0

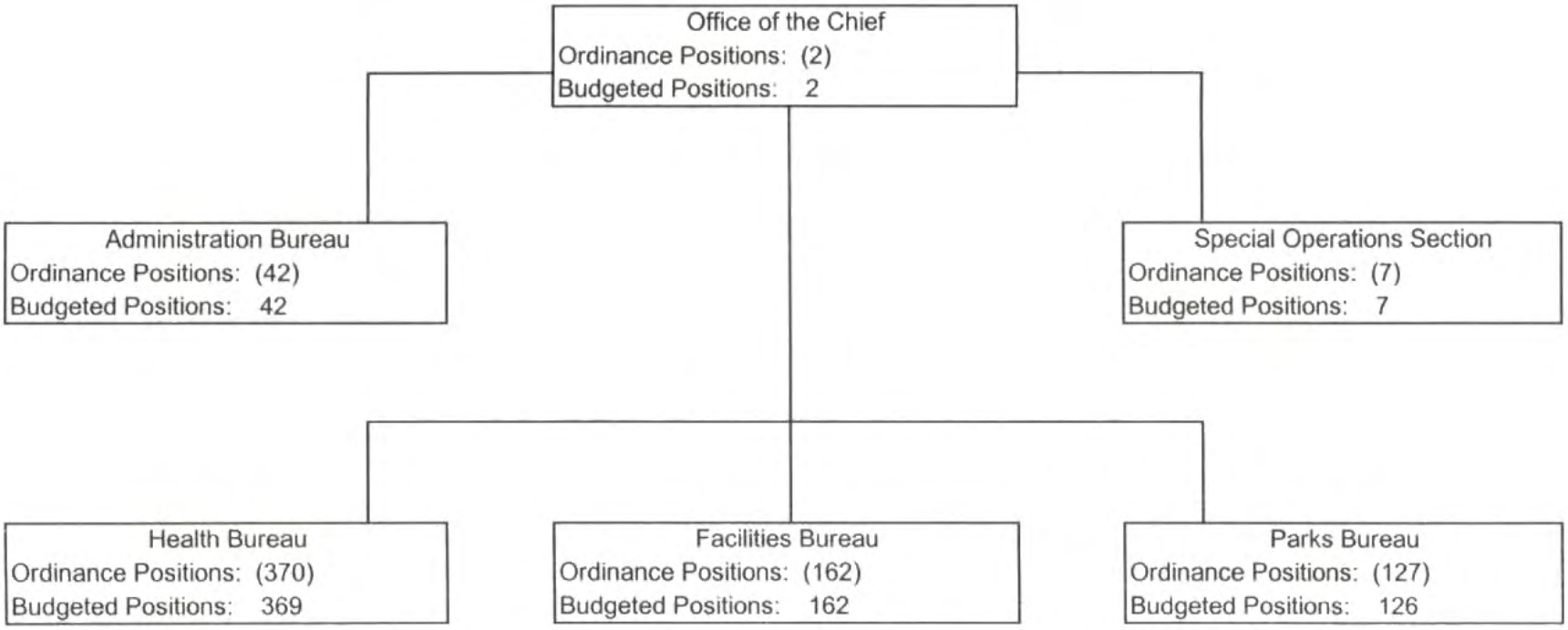


* Advisory Board Consists of Nine Department and Two Human Resources Representatives.

OFFICE OF COUNTY SECURITY

Chief Bayan Lewis

TOTAL REQUESTED POSITIONS:	ORDINANCE POS. (710)	BUDGETED POS. 708



INFORMATION SYSTEMS ADVISORY BODY
JOHN RUEGG, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 9,228,452	$ 9,459,000	$ 9,889,000	$ 10,642,000	$ 10,642,000	$ 753,000
OTHER CHARGES	4,473,804	3,513,000	3,850,000	687,000	687,000	-3,163,000
FIXED ASSETS-EQUIP	458,220	220,000	200,000	200,000	200,000	
OTHER FINANCING USES	407,710	412,000	411,000	731,000	731,000	320,000
GROSS TOTAL	$ 14,568,186	$ 13,604,000	$ 14,350,000	$ 12,260,000	$ 12,260,000	$ -2,090,000
LESS INTRAFD TRANSFER	9,421,000	9,901,000	10,292,000	8,724,000	8,724,000	-1,568,000
NET TOTAL	$ 5,147,186	$ 3,703,000	$ 4,058,000	$ 3,536,000	$ 3,536,000	$ -522,000
REVENUE	4,469,808	3,867,000	4,058,000	3,536,000	3,536,000	-522,000
NET COUNTY COST	$ 677,378	$ -164,000	$	$	$	$
REVENUE DETAIL						
FEDERAL-OTHER	$ 315,000	$ 605,000	$ 677,000	$ 677,000	$ 677,000	$
MISCELLANEOUS	4,121,724	2,860,000	2,935,000	2,250,000	2,250,000	-685,000
OPERATING TRANSFER IN	33,084	402,000	446,000	609,000	609,000	163,000
TOTAL	$ 4,469,808	$ 3,867,000	$ 4,058,000	$ 3,536,000	$ 3,536,000	$ -522,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To develop accessible and accurate automated justice information systems.

1998-99 Budget Message

The 1998-99 Proposed Budget provides funding to begin Phase III development of the Consolidated Criminal History Reporting System (CCHRS), Phase II of the Conditions of Probation System (COPS), and to maintain the existing systems. The Proposed Budget also reflects a reduction in funding due to completion of bond payments for the Prosecutor Information Management Systems (PIMS).

Multi-Year Planning

The Information Systems Advisory Body (ISAB) will continue to identify areas for further system integration, expand network accessibility, and develop document imaging, as well as continue its marketing efforts to offset the costs of system development.

Critical Needs

ISAB has a critical need for increased County funding to continue its efforts to expand system interfaces for such systems as the Gang Reporting, Evaluation and Tracking System, the Juvenile Automated Index System, and the Trial Court Information System There is also a need to expand the criminal justice statistical and ad hoc reporting capabilities of the Justice Automated Information Management System study document generation and work flow to implement document imaging capability, upgrade the criminal justice systems network infrastructure, and provide improved software tools for security and network management, as well as continue to offset the cost of non-County agency access to the criminal justice systems.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 159,000	$ 159,000	$ --	--
	CDROM Legal Research: Reflects increased funding for ongoing operational costs including subscription renewals, additional titles, and technical support.			
2.	$ 183,000	$ 183,000	$ --	--
	CCHRS: Reflects an increase of $605,000 for a Productivity Investment Fund loan repayment, support staffing and ongoing operational costs; and a reduction of $422,000 in funding related to the completion of Phases I and II, including equipment purchases, related to the Municipal Courts.			
3.	$ (-2,663,000)	$ (-2,663,000)	$ --	--
	Bond Payments: Reflects completion of bond payments for PIMS.			
4.	$ 204,000	$ 204,000	$ --	--
	Videoconference Projects: Reflects the addition of funding for ongoing operational costs and expansion of videoconferencing to additional courts which will connect to the Pitchess Jail facility. Revenues will be drawn from funding set aside in the Cable TV Franchise Fund.			
5.	$ 27,000	$ 27,000	$ --	--
	Various Projects: Reflects adjustments to the cost of operating various criminal justice systems.			
Total	***$ (-2,090,000)***	***$ (-2,090,000)***	***$ 0***	***0.0***

INFORMATION SYSTEMS ADVISORY BODY

JOHN RUEGG, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	100,000	404,000	181,000	81,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	1,080,000	1,200,000	1,287,000	207,000
Office Expense	25,000	25,000	24,000	(1,000)
Professional & Spec Svcs-Contracts	1,590,000	940,000	332,000	(1,258,000)
Professional & Spec Svcs-Other	3,327,000	3,176,000	4,060,000	733,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	231,000	262,000	275,000	44,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	3,531,000	3,447,000	4,478,000	947,000
Training	0	0	0	0
Transportation	5,000	5,000	5,000	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	9,889,000	9,459,000	10,642,000	753,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	3,850,000	3,513,000	687,000	(3,163,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	3,850,000	3,513,000	687,000	(3,163,000)
Fixed Assets				
Equipment	200,000	220,000	200,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	200,000	220,000	200,000	0
Other Financing Uses				
Operating Transfers Out	411,000	412,000	731,000	320,000
Other	0	0	0	0
Total Other Financing Uses	411,000	412,000	731,000	320,000

Information Systems Advisory Body (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***14,350,000***	***13,604,000***	***12,260,000***	***(2,090,000)***
Less: Intrafund Transfers	10,292,000	9,901,000	8,724,000	(1,568,000)
TOTAL NET REQUIREMENTS	4,058,000	3,703,000	3,536,000	(522,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	677,000	605,000	677,000	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	2,935,000	2,860,000	2,250,000	(685,000)
Other Financing Sources	446,000	402,000	609,000	163,000
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	4,058,000	3,867,000	3,536,000	(522,000)
NET COUNTY COST	***0***	***(164,000)***	***0***	***0***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Information Systems Advisory Body (ISAB)

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. ISAB Systems Support	**$11,651,000**	**$8,724,000**	**$2,927,000**	**$0**	**$1,680,000**	**($1,680,000)**	**0.0**

Non-mandated, discretionary program.

This program provides funding to support the criminal justice systems participating in ISAB, ensure system interfaces, and provide technical and administrative support, and workload data analysis such as Three Strikes.

2. Marketing	**$224,000**	**$0**	**$224,000**	**$0**	**$0**	**$0**	**0.0**

Non-mandated, discretionary program.

This program provides support for the ISAB marketing effort which is anticipated to generate approximately $266,000 in royalty revenues, 18 percent of which goes to the County General Fund.

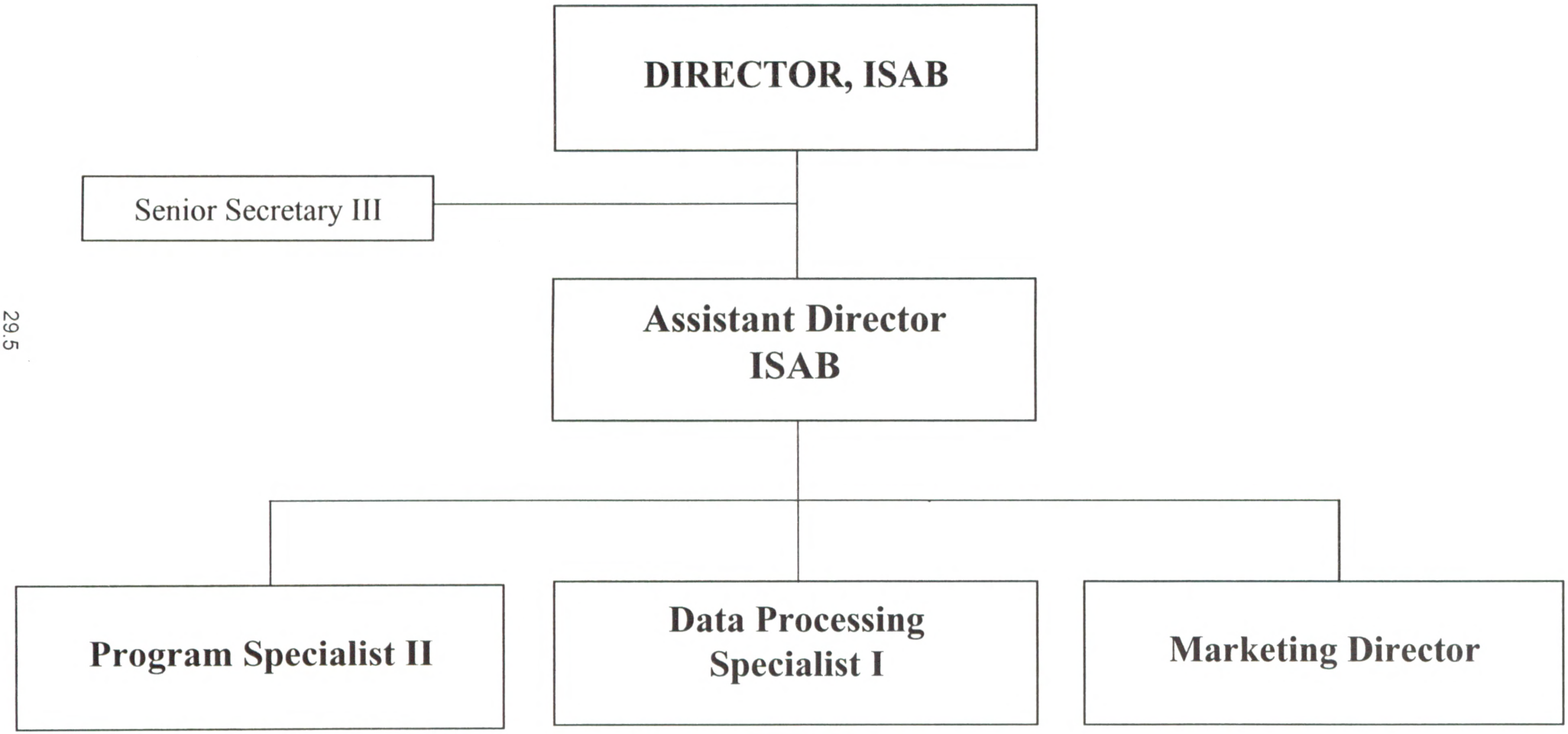
3. Videoconferencing	**$385,000**	**$0**	**$385,000**	**$0**	**$0**	**$0**	**0.0**

Non-mandated, discretionary program.

This program provides for the managing of ISAB's videoconferencing efforts. The funding will cover the first full year cost of operations for the South Loop pilot which will provide videoconferencing interview links between Lynwood and Compton Courthouses and the Pitchess Jail Facility.

Total	**$12,260,000**	**$8,724,000**	**$3,536,000**	**$0**	**$1,680,000**	**($1,680,000)**	**0.0**

INFORMATION SYSTEMS ADVISORY BODY (ISAB)
1998 - 1999 ORGANIZATION CHART



INTERNAL SERVICES
WILLIAM F. STEWART, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 132,321,360	$ 130,775,000	$ 141,028,000	$ 133,197,000	$ 133,197,000	$ -7,831,000
SERVICES & SUPPLIES	82,444,946	90,833,000	90,984,000	89,638,000	89,638,000	-1,346,000
OTHER CHARGES	9,694,810	10,340,000	14,820,000	10,258,000	10,258,000	-4,562,000
FIXED ASSETS-EQUIP	2,127,744	1,832,000	1,857,000	2,142,000	2,142,000	285,000
OTHER FINANCING USES	128,229	211,000	211,000	211,000	211,000	
GROSS TOTAL	$ 226,717,089	$ 233,991,000	$ 248,900,000	$ 235,446,000	$ 235,446,000	$ -13,454,000
LESS INTRAFD TRANSFER	166,658,771	162,332,000	172,809,000	172,787,000	172,787,000	-22,000
NET TOTAL	$ 60,058,318	$ 71,659,000	$ 76,091,000	$ 62,659,000	$ 62,659,000	$ -13,432,000
REVENUE	70,232,353	70,570,000	75,002,000	61,451,000	61,451,000	-13,551,000
NET COUNTY COST	$ -10,174,035	$ 1,089,000	$ 1,089,000	$ 1,208,000	$ 1,208,000	$ 119,000
BUDGETED POSITIONS	2,417.0	2,396.0	2,396.0	2,206.0	2,206.0	-190.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 400	$	$	$	$	
RENTS AND CONCESSIONS	2,072,670					
STATE-OTHER	144,983					
LEGAL SERVICES	580,781					
RECORDING FEES	27,902					
INSTIT CARE & SVS	179					
CHRGS FOR SVCS-OTHER	64,478,218	64,933,000	75,002,000	61,451,000	61,451,000	-13,551,000
OTHER SALES	296,943	5,637,000				
MISCELLANEOUS	2,362,224					
SALE OF FIXED ASSETS	268,053					
TOTAL	$ 70,232,353	$ 70,570,000	$ 75,002,000	$ 61,451,000	$ 61,451,000	$ -13,551,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

To meet customer needs by providing high-quality, timely, cost-effective support services.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects appropriations of $235.4 million offset by $234.2 million of reimbursement through billings to County departments and outside agencies. Significant changes include: $6.2 million to fund negotiated increases in salaries and employee benefits; transfer of the safety police function to the Office of County Security; $6.2 million to fund an expanded Job Order Contracting program; and deletion of 21 positions due to cost-saving initiatives and efficiencies.

Multi-Year Planning

Because Internal Services Department's (ISD's) services are funded by customer departments, ISD efficiencies assist County programs by reducing indirect support costs and making more dollars available for program efforts. Long-term goals for improvement of Department performance are incorporated in ISD's Vision 2000 plan and in management goals at each level. Key areas of focus over the next five years include:

- Assess and restructure business offerings and service delivery methods to further reduce costs and improve effectiveness.
- Expand cost-effective use of technology, innovation, and modernization both internally and countywide.

Multi-Year Planning (cont'd)

-- Support development of a long-term County capital facilities management plan, including the identification and resolution of deferred maintenance needs.
-- Measure and improve customer satisfaction.
-- Improve management and staff skills and performance through ISD's newly developed Management Academy program designed to prepare staff for management positions.
-- Continue Energy Management program implementation.

ISD will continue to seek cost reductions and revenue generation through expanded public-public and public-private partnerships. Additionally, ISD will continue to conduct ongoing strategic business assessments to eliminate services that are not cost-effective, and redefine and concentrate on core lines of business.

Critical Needs

There continues to be a critical countywide unmet need in the area of deferred building maintenance. ISD estimates the required overall funding exceeds $9 million annually. This does not include extraordinary maintenance needs in non-ISD maintained facilities.

Failure to fund these extraordinary maintenance projects may result in increased costs for repairs and operational interruptions due to environmental contamination precluding the use of the facility.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Building maintenance costs	$21,568,688	$21,292,688	$21,510,328	$22,353,870
Custodial services costs (1)	$16,894,487	$16,599,271	$15,464,012	$16,006,609
Parking services costs	$1,372,688	$1,279,680	$986,801	$955,581
Parking services employees	13	13	12	12
Purchasing costs	$5,012,096	$4,912,182	$5,282,866	$5,337,533
Applications programming labor costs	$29,243,020	$27,600,511	$25,818,393	$28,811,565
Unisys operations costs	$15,668,197	$14,320,782	$15,661,675	$15,579,234
IBM operations costs	$27,286,283	$21,846,778	$21,361,391	$20,614,399
Microwave services costs	$1,179,720	$1,929,080	$2,208,770	$2,994,764
Workload/Output				
Building maintenance square footage	20,884,903	20,935,378	21,088,557	21,088,557
Total custodial square footage	14,131,705	14,236,007	13,564,923	13,564,923
Number of ISD and contract custodial staff	502	502	461	461
Net parking services income	$8,171,980	$8,848,509	$8,744,425	$8,744,425
Parking spaces	23,060	22,390	22,390	22,390
Dollar value of purchase orders	$617,208,681	$621,163,657	$623,483,855	$626,000,000
Programming annual labor hours	495,900	456,024	440,558	487,200
Unisys processing minutes	8,428,597	11,128,756	12,943,533	13,946,225
IBM processing minutes	1,314,713	1,456,175	1,458,938	1,353,539
LAinternet access ports (2)	290	487	528	763

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency				
Average cost of building maintenance per square foot	$1.03	$1.02	$1.02	$1.06
Custodial cost per square foot	$1.20	$1.17	$1.14	$1.18
Number of spaces managed per parking employee	1,779	1,722	1,865	1,865
Value of purchase orders per dollar of ISD cost	$123.14	$126.45	$118.02	$117.28
Annual programming labor hours per person	1,740	1,740	1,740	1,740
Unisys input/output cost per processing minute	$1.86	$1.29	$1.21	$1.12
IBM input/output cost per processing minute	$20.75	$15.00	$14.64	$15.23
Cost per LAinternet access port	$4,068	$3,961	$4,183	$3,924
Effectiveness/Outcome				
Average building maintenance days to completion	3.14	2.80	3.00	3.00
Square footage maintained per custodial staff	28,151	28,359	29,425	29,425
Percent of time microwave services are available	99.5%	99.5%	99.5%	99.5%
Direct purchase orders issued within 30 days	55%	57%	70%	70%
Service Requests completed within agreed time	86%	82%	90%	90%
Percent of time Unisys system available for use	99.50%	99.39%	99.70%	99.50%
Percent of time IBM system available for use	99.70%	99.81%	99.90%	99.70%
Percent of time LAinternet ports are available	99.90%	99.92%	99.96%	99.95%
Income per dollar of parking services costs	$5.95	$6.91	$8.86	$9.15

Objectives for 1998-99

- Fully implement a new facilities management system.
- Increase responsiveness to customer service calls by reducing the time taken to complete tasks.
- Annually survey proprietors and selected tenants to determine overall satisfaction with service delivery.
- Continue practices designed to provide customers with satisfactory service levels.
- Complete the first phase of the purchasing automation project.

Performance Measures (cont'd)

Objectives for 1998-99 (cont'd)

-- Process 65 percent of direct purchase orders within 30 days.
-- Implement a streamlined process for requesting and issuing annual blanket purchase orders.
-- Complete Year 2000 system modifications per schedule.
-- Invest in technology to reduce costs and improve reliability.
-- Install Year 2000 compliant software per schedule.
-- Enhance network reliability.

Explanatory Notes

-- Transaction processing is delivered in Central Processing Unit (CPU) minutes. Although several types of computer transactions are generated (e.g., disk input/output, teleprocessing transfers, etc.), CPU minutes is the key transaction.
(1) Total cost per square foot varies between types of facilities due to varying usage requirements, condition, and age.
(2) Network access ports are connection points to LAinternet, such as Local Area Network or PBX connections.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-13,423,000)	$ (-13,253,000)	$ (-170,000)	(-179.0)

Office of County Security Transfer: Reflects the transfer of the ISD Safety Police Service function to the Office of County Security as approved by the Board of Supervisors on November 18, 1997.

2.	$ 6,194,000	$ 6,194,000	$ --	3.0

Job Order Contracting (JOC): Reflects an increase in services and supplies and the addition of 3.0 positions for an expanded JOC program in support of the Department of Public Social Services' LEADER Project and various requirements of other County departments.

3.	$ (-51,000)	$ (-51,000)	$ --	(-2.0)

Parking Services: Reflects the deletion of 2.0 vacant Parking Lot Attendant positions.

4.	$ 1,308,000	$ 1,308,000	--	1.0

Building Maintenance and Craft Services: Reflects an increase in services and supplies based on prior year experience, an anticipated increase in overtime due to increased customer demands, partially offset by a reduction in bonus pay, and the addition of 1.0 position for the Building Maintenance operations. Also reflects an increase in fixed assets for the replacement of seven vehicles for building maintenance and craft services.

5.	$ (-225,000)	$ (-225,000)	$ --	(-12.0)

Custodial Services: Reflects the deletion of 11.0 vacant Custodian and 1.0 vacant Floor Care Specialist positions, partially offset by an increase in services and supplies for the custodial contracting program.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
6.	$ 105,000	$ 105,000	$ --	2.0
	Purchasing Services for Data Processing Contracts: Reflects the addition of 2.0 positions and an increase in services and supplies based on customer requests.			
7.	$ (-150,000)	$ (-150,000)	$ --	(-3.5)
	Surplus Property Program: Reflects the deletion of 3.5 warehouse positions for site collection of surplus property due to the implementation of the Board-approved restructured surplus property disposal program.			
8.	$ (-317,000)	$ (-317,000)	$ --	(-6.5)
	Countywide Acquisition Management Information System (CAMIS): Reflects the deletion of 6.5 positions due to the implementation of CAMIS.			
9.	$ 541,000	$ 541,000	$ --	5.0
	Personal Computer (PC)/Local Area Network Support: Reflects the addition of 5.0 positions to support increased requirements for ISD's internal personal computers and local area networks.			
10.	$ 782,000	$ 782,000	$ --	14.0
	Information Technology Help Desk Operations: Reflects the addition of 14.0 positions to provide 24 hour/7 days per week support for the Department of Children and Family Services' expanded operational requirements for a telecommunications network.			
11.	$ (-875,000)	$ (-875,000)	$ --	(-5.0)
	Information Technology Training Center (ITTC): Reflects the elimination of the ITTC due to unstable and declining customer requests for services and the transition to vendor-provided training as an alternative.			
12.	$ (-317,000)	$ (-317,000)	$ --	(-1.0)
	Equipment Maintenance: Reflects the deletion of 1.0 position and a decrease in services and supplies for equipment maintenance contracts based on customer requests.			
13.	$ (-500,000)	$ (-500,000)	$ --	(-12.0)
	Information Technology Programming Services: Reflects the deletion of 12.0 positions primarily due to reductions in service level as requested by ISD customers.			
14.	$ (-432,000)	$ (-432,000)	$ --	(-5.0)
	Data Conversion/PC Site Licenses: Reflects the elimination of the data conversion and PC site license lines of business to reduce costs and improve effectiveness through efforts to transition departments to obtaining these services directly from alternative service providers.			

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
15.	$ (-880,000)	$ (-880,000)	$ --	(-2.0)

PC Maintenance Services: Reflects the elimination of the PC maintenance line of business to reduce costs and improve effectiveness through efforts to transition departments to obtaining these services directly from alternative service providers.

16.	$ 91,000	$ 91,000	$ --	14.0

Telecommunications Network Services: Reflects the addition of 14.0 telecommunications positions, partially offset by reductions for technical/engineer contract services, to support ongoing efforts to convert contract staff to permanent positions due to the sensitive and critical nature of telecommunications and network programs.

17.	$ (-900,000)	$ (-900,000)	$ --	(-5.0)

Telecommunications Services: Reflects a reduction of 5.0 telecommunications positions and related services and supplies due to reductions in customer requests.

18.	$ 640,000	$ 640,000	$ --	9.0

LAinternet: Reflects an increase of 9.0 positions primarily to support customer requests for LAinternet services.

19.	$ 150,000	$ 150,000	$ --	--

Personal Communications Systems (PCS) Projects: Reflects an increase in overtime for various PCS projects.

20.	$ (-775,000)	$ (-775,000)	$ --	(-8.0)

Computing Services: Reflects the deletion 8.0 positions and reductions in various services and supplies for computing services mainframe operations consistent with customers requests.

21.	$ 208,000	$ 208,000	$ --	2.0

Internal Audits: Reflects the addition of 2.0 positions and related services and supplies for the Internal Audits Section to provide support for Department special investigations and internal controls.

22.	$ 25,000	$ 25,000	$ --	(-2.0)

Safety Police Services: Reflects an increase in services and supplies for the purchase of Safety Police Services from the Office of County Security, partially offset by the deletion of 2.0 vacant positions due to various streamlining efforts related to the transfer of the Safety Police function.

23.	$ 883,000	$ 883,000	$ --	5.0

Management and Staff Development: Reflects an increase in 5.0 positions and various services and supplies for additional workload related to ISD's departmentwide training efforts.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
24.	$ (-1,542,000)	$ (-1,542,000)	$ --	(-2.0)

Voice Mail: Reflects the transfer of voice mail services from ISD's operating budget to the Telephone Utilities Budget to align all telephone related services under a central appropriation and the deletion of 2.0 positions due to reduced internal requirements to support these services.

Other Changes				
1.	$ 6,254,000	$ 6,254,000	$ --	--

Salaries and Employee Benefits: Reflects negotiated increases in salaries and employee benefits.

2.	$ (-2,708,000)	$ (-2,708,000)	$ --	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

3.	$ (-192,000)	$ (-1,492,000)	$ 1,300,000	--

General County Overhead: Reflects a ministerial accounting adjustment for unbilled countywide central support costs to comply with Federal Office of Management and Budget claiming guidelines.

4.	$ (-1,011,000)	$ --	$ (-1,011,000)	--

Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

5.	$ 226,000	$ 226,000	$ --	--

Services and Supplies: Reflects an increase in services and supplies for modular furniture payments.

6.	$ (-3,511,000)	$ (-3,511,000)	$ --	--

LAC-CAL: Reflects primarily a decrease in LAC-CAL lease payment requirements.

7.	$ (-3,052,000)	$ (-3,052,000)	$ --	--

Contingency: Reflects a decrease in contingency appropriation based on expenditure trends. These funds would have been expended only to the extent necessary to provide unanticipated services to customers for unforeseeable events and offset by billings to customer departments and outside agencies.

Total	***$ (-13,454,000)***	***$ (-13,573,000)***	***$ 119,000***	***(-190.0)***

INVENTORY CLEARING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 3,500,224	$ 3,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$
LESS EXPENDITURE DIST	4,326,382	3,500,000	7,500,000	7,500,000	7,500,000	
TOT S & S	-826,158					
GROSS TOTAL	$ -826,158	$	$	$	$	$
REVENUE	279,668					
NET COUNTY COST	$ -1,105,826	$	$	$	$	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 42,877	$	$	$	$	$
OTHER SALES	227,584					
MISCELLANEOUS	9,207					
TOTAL	$ 279,668	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

Under the jurisdiction of the Director of Internal Services, this fund provides for the acquisition of inventory materials required in conjunction with services provided by the Internal Services Department.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects the funding level necessary for purchasing and distributing inventory materials related to services provided by the Internal Services Department; costs are fully reimbursed by County departments.

CUSTOMER DIRECT SERVICES AND SUPPLIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 9,951,758	$ 22,700,000	$ 28,802,000	$ 37,160,000	$ 37,160,000	$ 8,358,000
LESS EXPENDITURE DIST	9,919,194	22,700,000	28,802,000	37,160,000	37,160,000	8,358,000
TOT S & S	32,564					
GROSS TOTAL	$ 32,564	$	$	$	$	$
REVENUE	32,564					
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 32,564	$	$	$	$	$
TOTAL	$ 32,564	$	$	$	$	$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

A "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects $37.2 million in reimbursable cost for consultant services, software, equipment, and other services and supplies. Major increases include an additional $8.0 million in materials and supplies to support the Department of Public Social Services (DPSS) LEADER Project and an additional $1.0 million in contract programming services to support Year 2000 conversion efforts.

Changes From 1997-98 Budget

	Gross Appropriation	Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 8,000,000	$ 8,000,000	$ --	--
	Consultant Services: Reflects an increase in consultant services to support the DPSS LEADER Project.			
2.	$ 1,006,000	$ 1,006,000	$ --	--
	Year 2000 Contracts: Reflects an increase in customer-requested Year 2000 contract programmer services.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ 302,000	$ 302,000	$ --	--
	Freight and Airfare: Reflects an increase in customer freight and airfare.			
4.	$ (-398,000)	$ (-398,000)	$ --	--
	Software Packages: Reflects a decrease in site-license software packages consistent with customer requests.			
5.	$ (-279,000)	$ (-279,000)	$ --	--
	Consultant Services: Reflects a decrease in customer-requested consultant services.			
6.	$ (-248,000)	$ (-248,000)	$ --	--
	Data Conversion Contracts: Reflects the transfer of data conversion contract costs to customer operating budgets.			
7.	$ (-25,000)	$ (-25,000)	$ --	--
	Office Expense: Reflects the deletion of miscellaneous customer-requested office supplies which are more appropriately budgeted in customer operating budgets.			
Total	***$ 8,358,000***	***$ 8,358,000***	***$ 0***	***0.0***

INTERNAL SERVICES
WILLIAM F. STEWART, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	100,975,000	95,405,000	97,200,000	(3,775,000)
Employee Benefits	40,053,000	35,370,000	35,997,000	(4,056,000)
Total Salaries and Employee Benefits	141,028,000	130,775,000	133,197,000	(7,831,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	131,000	81,000	80,000	(51,000)
Communications	3,938,000	3,910,000	3,859,000	(79,000)
Food	2,000	2,000	2,000	0
Household Expense	626,000	836,000	825,000	199,000
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	23,240,000	21,244,000	20,964,000	(2,276,000)
Maintenance-Bldgs & Improv	6,168,000	7,780,000	7,677,000	1,509,000
Medical, Dental, Lab Supplies	8,000	8,000	8,000	0
Memberships	21,000	25,000	25,000	4,000
Miscellaneous Expense	0	35,000	35,000	35,000
Office Expense	6,044,000	5,633,000	5,559,000	(485,000)
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	34,208,000	35,680,000	35,211,000	1,003,000
Publications & Legal Notice	7,000	8,000	8,000	1,000
Rents & Leases-Equipment	2,449,000	1,812,000	1,788,000	(661,000)
Rents & Leases-Bldg & Improv	660,000	572,000	564,000	(96,000)
Small Tools & Instruments	226,000	224,000	221,000	(5,000)
Special Departmental Expense	9,505,000	9,358,000	9,235,000	(270,000)
Training	0	0	0	0
Transportation	680,000	385,000	380,000	(300,000)
Travel	0	233,000	230,000	230,000
Utilities	3,071,000	3,007,000	2,967,000	(104,000)
Total Services & Supplies	90,984,000	90,833,000	89,638,000	(1,346,000)
Other Charges				
Judgments & Damages	1,560,000	1,415,000	1,542,000	(18,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	3,046,000	3,335,000	2,623,000	(423,000)
LAC-CAL Lease Payments	9,510,000	5,373,000	5,856,000	(3,654,000)
Other	704,000	217,000	237,000	(467,000)
Total Other Charges	14,820,000	10,340,000	10,258,000	(4,562,000)
Fixed Assets				
Equipment	1,857,000	1,832,000	2,142,000	285,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	1,857,000	1,832,000	2,142,000	285,000
Other Financing Uses				
Operating Transfers Out	211,000	211,000	211,000	0
Other	0	0	0	0
Total Other Financing Uses	211,000	211,000	211,000	0

Internal Services (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***248,900,000***	***233,991,000***	***235,446,000***	***(13,454,000)***
Less: Intrafund Transfers	172,809,000	162,332,000	172,787,000	(22,000)
TOTAL NET REQUIREMENTS	76,091,000	71,659,000	62,659,000	(13,432,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	804,000	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	75,002,000	64,933,000	61,451,000	(13,551,000)
Miscellaneous	0	4,833,000	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	75,002,000	70,570,000	61,451,000	(13,551,000)
NET COUNTY COST	***1,089,000***	***1,089,000***	***1,208,000***	***119,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	25,000	0	0	(25,000)
Professional & Spec Svcs-Contracts	26,593,000	20,600,000	35,072,000	8,479,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	887,000	800,000	489,000	(398,000)
Training	0	0	0	0
Transportation	1,297,000	1,300,000	1,599,000	302,000
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	28,802,000	22,700,000	37,160,000	8,358,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Internal Services - Customer Direct Services and Supplies (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	28,802,000	22,700,000	37,160,000	8,358,000
Gross Total	***0***	***0***	***0***	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***0***	***0***	***0***	***0***

INTERNAL SERVICES DEPARTMENT

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Bud Pos
Program:	PURCHASING & CENTRAL SVS	12,898,789	9,097,436	3,801,353	0	1,373,838	(1,373,838)	191.0

Mandate & Authority: County Charter mandates Purchasing & Central Services provide centralized procurement services for the County.

Description of Program: Purchasing & Central Services acts as both an integrator and facilitator in providing purchasing services and supplies, equipment, mail/messenger services, contract processing, and printing services to county departments. The major activities are procurement and delivery of equipment, purchasing/contract services for data processing equipment and software; mail collection, sorting and delivery; and printing, binding, typesetting and graphic design services.

Program:	FACILITIES OPERATIONS	77,517,485	61,272,479	16,245,006	0	6,369,618	(6,369,618)	817.0

Mandate & Authority: No specific mandate or authority, except to the extent that the Board of Supervisors established the Countywide Energy Management Program.

Description of Program: Facilities Operations provides building, parking, energy-related services, and fleet maintenance for customer departments. The major activities are buildings and grounds maintenance, custodial services, building crafts services, parking services, energy management services, vehicle maintenance and fuel. Activities include providing plumbing, electrical, carpentry, locksmith and lighting services, heating/air conditioning repairs, and remodeling and refurbishment of facilities; building cleaning services; grounds maintenance contracts; maintenance and monitoring of county parking lots and contracts; energy retrofit program management, utility rate negotiations and operation and maintenance of conventional power plants and cogeneration facilities; maintenance and repair of county fleet and non-fleet vehicles, including off-highway equipment.

Program:	INFORMATION TECHNOLOGY	123,093,829	82,489,383	40,604,446	0	16,389,509	(16,389,509)	1032.0

Mandate & Authority: County Code Section 2.81.700 delegates to ISD responsibility for requisitions related to the operations and maintenance of all Countywide and multi-user communications, networks, and facilities.

Description of Program: ITS plans, builds and runs computer and communications systems for customer departments. The two major components of ITS are Data Processing and Telecommunications. Data Processing includes information systems planning, systems development and maintenance, and project management. It operates the data center which provides systems operations and production support, equipment maintenance, and distributed operations and personal computing support. Telecommunications includes network design, installation, maintenance and operation; radio systems design, implementation and support; communications equipment installation and maintenance; telephone operator training and support; and communications devices such as radios and pagers.

Program:	ADMINISTRATION	12,488,599	11,688,404	800,195	0	1,257,794	(1,257,794)	141.0

Mandate & Authority: No specific mandate or authority, except to the extent that Administrative staff serve the entire department.

Description of Program: Administration consists of costs associated with the operation of the departmental administration function including the executive office, accounting and budgeting, personnel and payroll, internal affairs, risk management and building proprietorship.

1998-99 DEPARTMENT PROGRAMS

INTERNAL SERVICES DEPARTMENT

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Bud Pos
Program:	SUPPORT	1,532,922	1,532,922	0	0	2,193,819	(2,193,819)	25.0

Mandate & Authority: No specific mandate or authority, except to the extent that costs of Support serve the entire department.

Description of Program: Departmental support costs incurred for the benefit of ISD's programs. These include building maintenance, grounds maintenance, custodial and security services, etc.

Program:	NET COUNTY COST & CONTINGENCY	7,914,376	6,706,376	0	1,208,000	4,158,886	(2,950,886)	0.0

Mandate & Authority: No specific mandate or authority; this is a discretionary program.

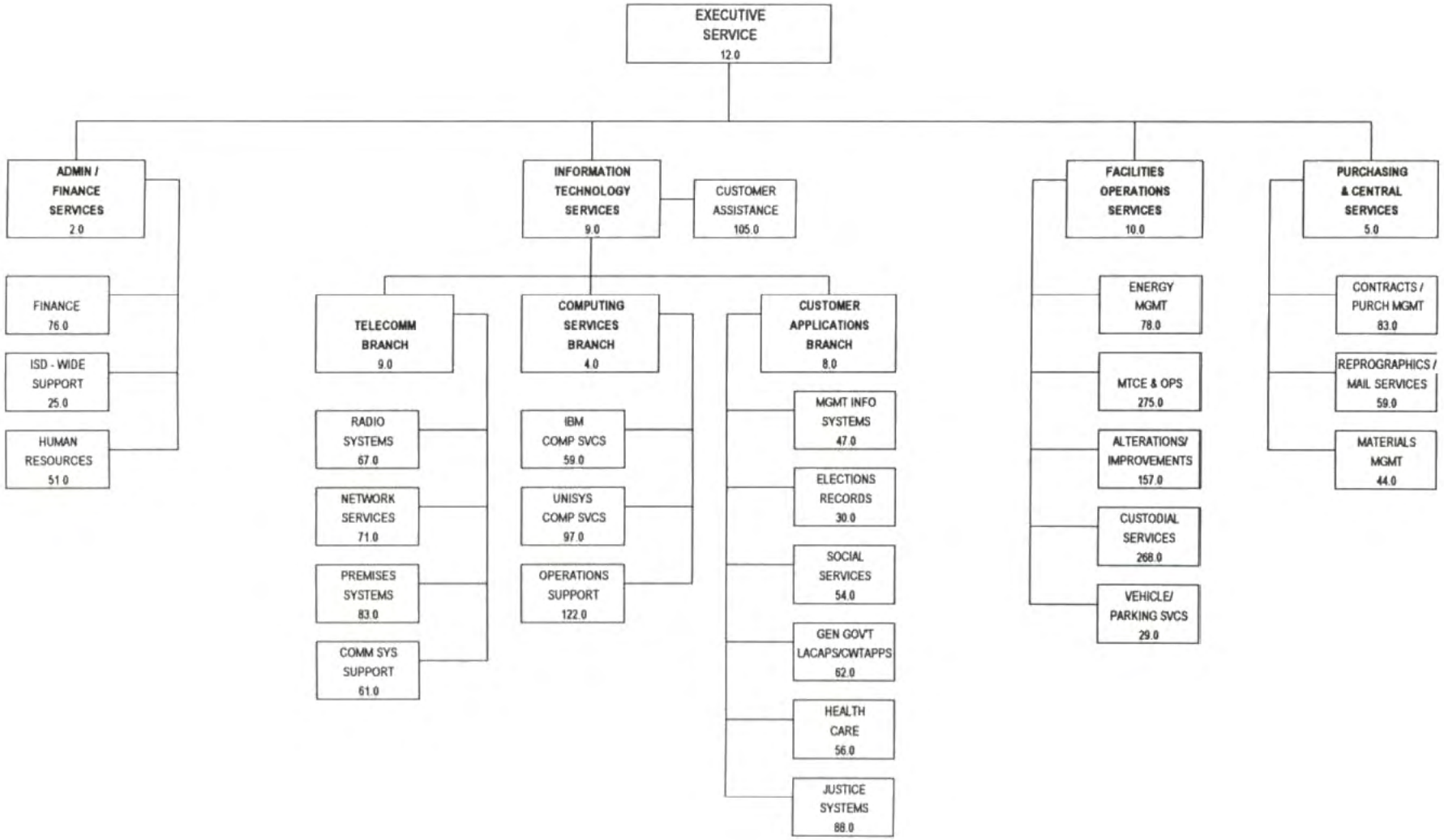
Description of Program: Includes $3.6 million of unallowable A-87 costs (e.g., debt service, vacant space, etc.). Under Federal/State guidlines, ISD may not include these costs in billings to customers. Also in this program is $7.4 million of Contingency appropriation that ISD has historically budgeted to provide for continuation of critical services staff shortages and/or other unforeseen events. The Contingency budget has no NCC impact since it is in the event of offset by income, and it is spent only to the extent that costs will be reimbursed.

	Total	235,446,000	172,787,000	61,451,000	1,208,000	31,743,464	(30,535,464)	2206.0

INTERNAL SERVICES DEPARTMENT

1998-99 Target Budget

2,206.0 Positions



JUDGMENTS AND DAMAGES/INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 42,826,589	$ 50,917,000	$ 51,870,000	$ 53,047,000	$ 53,047,000	$ 1,177,000
LESS EXPENDITURE DIST	39,798,960	48,199,000	49,152,000	49,641,000	49,641,000	489,000
TOT S & S	3,027,629	2,718,000	2,718,000	3,406,000	3,406,000	688,000
OTHER CHARGES	45,849,296	97,179,000	90,932,000	92,372,000	92,372,000	1,440,000
LESS EXPENDITURE DIST	39,985,180	85,360,000	79,113,000	81,241,000	81,241,000	2,128,000
TOT OTH CHRG	5,864,116	11,819,000	11,819,000	11,131,000	11,131,000	-688,000
GROSS TOTAL	$ 8,891,745	$ 14,537,000	$ 14,537,000	$ 14,537,000	$ 14,537,000	$
REVENUE	250,512					
NET COUNTY COST	$ 8,641,233	$ 14,537,000	$ 14,537,000	$ 14,537,000	$ 14,537,000	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 252,737	$	$	$	$	$
MISCELLANEOUS	-2,225					
TOTAL	$ 250,512	$	$	$	$	$

Mission Statement

To reflect funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs for these cases. In addition, this budget reflects the purchase of various insurance policies, where available, at a reasonable cost, or as required by law or agreement.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects minimum funding for anticipated judgments and/or settlements, attorney fees and associated litigation costs, and insurance premiums for various commercial insurance policies. In addition, the budget includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

JUDGMENTS AND DAMAGES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 14,248,622	$ 18,915,000	$ 18,915,000	$ 19,853,000	$ 19,853,000	$ 938,000
LESS EXPENDITURE DIST	11,134,099	16,197,000	16,197,000	16,447,000	16,447,000	250,000
TOT S & S	3,114,523	2,718,000	2,718,000	3,406,000	3,406,000	688,000
OTHER CHARGES	17,886,699	45,819,000	45,819,000	43,131,000	43,131,000	-2,688,000
LESS EXPENDITURE DIST	12,143,506	34,000,000	34,000,000	32,000,000	32,000,000	-2,000,000
TOT OTH CHRG	5,743,193	11,819,000	11,819,000	11,131,000	11,131,000	-688,000
GROSS TOTAL	$ 8,857,716	$ 14,537,000	$ 14,537,000	$ 14,537,000	$ 14,537,000	$
REVENUE	228,372					
NET COUNTY COST	$ 8,629,344	$ 14,537,000	$ 14,537,000	$ 14,537,000	$ 14,537,000	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 228,372	$	$	$	$	$
TOTAL	$ 228,372	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-1,750,000)	$ (-1,750,000)	$ --	--

Legal/Settlement Costs: Reflects the net reduction of settlement and legal costs based on projected cases expected to be settled in the upcoming fiscal year. The reduced appropriation is offset by reductions in expenditure distributions to affected departments.

Total	***$ (-1,750,000)***	***$ (-1,750,000)***	***$ 0***	***0.0***

INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 28,577,967	$ 32,002,000	$ 32,955,000	$ 33,194,000	$ 33,194,000	$ 239,000
LESS EXPENDITURE DIST	28,664,861	32,002,000	32,955,000	33,194,000	33,194,000	239,000
TOT S & S	-86,894					
OTHER CHARGES	27,962,597	51,360,000	45,113,000	49,241,000	49,241,000	4,128,000
LESS EXPENDITURE DIST	27,841,674	51,360,000	45,113,000	49,241,000	49,241,000	4,128,000
TOT OTH CHRG	120,923					
GROSS TOTAL	$ 34,029	$	$	$	$	$
REVENUE	22,140					
NET COUNTY COST	$ 11,889	$	$	$	$	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 24,365	$	$	$	$	$
MISCELLANEOUS	-2,225					
TOTAL	$ 22,140	$	$	$	$	$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 3,797,000	$ 3,797,000	$ --	--

General Fund: Reflects increases of $4.5 million primarily due to the deferral of a potential major medical malpractice case settlement and $730,000 in commercial insurance premiums for aviation/airport liability related to the purchase of additional helicopters. These increases are partially offset by a decrease of $1.4 million in projected auto and general liability settlement costs due to a reduction in the number of cases filed.

2.	$ 2,243,000	$ 2,243,000	$ --	--

Enterprise Fund: Reflects an increase of $2.2 million in the medical malpractice liability program which includes costs arising from judgments and settlements, as well as costs associated with hospital liability.

3.	$ (-965,000)	$ (-965,000)	$ --	--

Special Funds: Reflects a decrease of $965,000 in projected auto and general liability settlement costs due to a reduction in the number of cases filed.

4.	$ (-708,000)	$ (-708,000)	$ --	--

Other Funds: Reflects a decrease of $708,000 in projected auto and general liability settlement costs due to a reduction in the number of cases filed.

Total	***$ 4,367,000***	***$ 4,367,000***	***$ 0***	***0.0***

LOCAL AGENCY FORMATION COMMISSION
LARRY J. CALEMINE, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 19,659	$ 25,000	$ 43,000	$ 25,000	$ 25,000	$ -18,000
SERVICES & SUPPLIES	260,910	330,000	330,000	445,000	445,000	115,000
OTHER CHARGES	5,700	7,000	7,000	2,000	2,000	-5,000
GROSS TOTAL	$ 286,269	$ 362,000	$ 380,000	$ 472,000	$ 472,000	$ 92,000
REVENUE	238,561	150,000	133,000	155,000	155,000	22,000
NET COUNTY COST	$ 47,708	$ 212,000	$ 247,000	$ 317,000	$ 317,000	$ 70,000
REVENUE DETAIL						
OTHER GOVT AGENCIES	$ 24,168	$	$	$	$	$
PLANNING & ENG SVCS	113,300	95,000	95,000	100,000	100,000	5,000
CHRGS FOR SVCS-OTHER	92,523	55,000	38,000	55,000	55,000	17,000
MISCELLANEOUS	8,570					
TOTAL	$ 238,561	$ 150,000	$ 133,000	$ 155,000	$ 155,000	$ 22,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To review proposed changes of organization (e.g., annexations, incorporations, detachments, and consolidations) to ensure that local government services are provided as efficiently and economically as possible. Also, to conduct sphere of influence and other special studies to identify and recommend government restructuring which will result in more economical and accountable governmental entities.

1998-99 Budget Message

Government Code Section 56381 requires that the County provide the funding level determined to be required by the Commission. Therefore, the 1998-99 Proposed Budget reflects funding the amount requested, which includes additional funding for a special studies consultant in response to Assembly Bill 62 (San Fernando Valley Secession).

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 75,000	$ --	$ 75,000	--

San Fernando Valley Secession Consultant: Reflects increased funding for a special studies consultant in response to San Fernando Valley Secession (AB 62) efforts.

Other Changes				
1.	$ (-18,000)	$ --	$ (-18,000)	--

Salaries and Employee Benefits: Reflects a decrease in Commissioner stipend costs based on actual experience.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
2.	$ 40,000	$ --	$ 40,000	--
	Services and Supplies: Reflects an increase in services and supplies (professional and specialized services) to provide cost of living adjustments for contract employees, partially offset by savings in maintenance equipment costs.			
3.	$ --	$ 22,000	$ (-22,000)	--
	Revenue: Reflects an increase in projected revenue from the City of Los Angeles for their pro rata share of the Commission's operating expenses based on actual experience.			
4.	$ (-5,000)	$ --	$ (-5,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total	***$ 92,000***	***$ 22,000***	***$ 70,000***	***0.0***

LOCAL AGENCY FORMATION COMMISSION

LARRY J. CALEMINE, EXECUTIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	42,000	23,000	23,000	(19,000)
Employee Benefits	1,000	2,000	2,000	1,000
Total Salaries and Employee Benefits	43,000	25,000	25,000	(18,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	5,000	5,000	5,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	30,000	30,000	7,000	(23,000)
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	26,000	26,000	26,000	0
Professional & Spec Svcs-Contracts	252,000	252,000	393,000	141,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	2,000	2,000	2,000	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	15,000	15,000	12,000	(3,000)
Utilities	0	0	0	0
Total Services & Supplies	330,000	330,000	445,000	115,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	7,000	7,000	2,000	(5,000)
Total Other Charges	7,000	7,000	2,000	(5,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Local Agency Formation Commission (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***380,000***	***362,000***	***472,000***	***92,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	380,000	362,000	472,000	92,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	38,000	55,000	55,000	17,000
Charges For Services	95,000	95,000	100,000	5,000
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	133,000	150,000	155,000	22,000
NET COUNTY COST	***247,000***	***212,000***	***317,000***	***70,000***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Local Agency Formation Commission

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. LAFCO	**$472,000**	**$0**	**$155,000**	**$317,000**	**$317,000 ***	**$0**	**0.0**

State mandated. Government Code Section 56325 states, "there is hereby continued in each county a local agency commission." Review proposed annexations, incorporations and detachments. Conduct sphere of influence studies.

*LAFCO's position is that it is exempt from curtailments based on State Attorney General opinion.

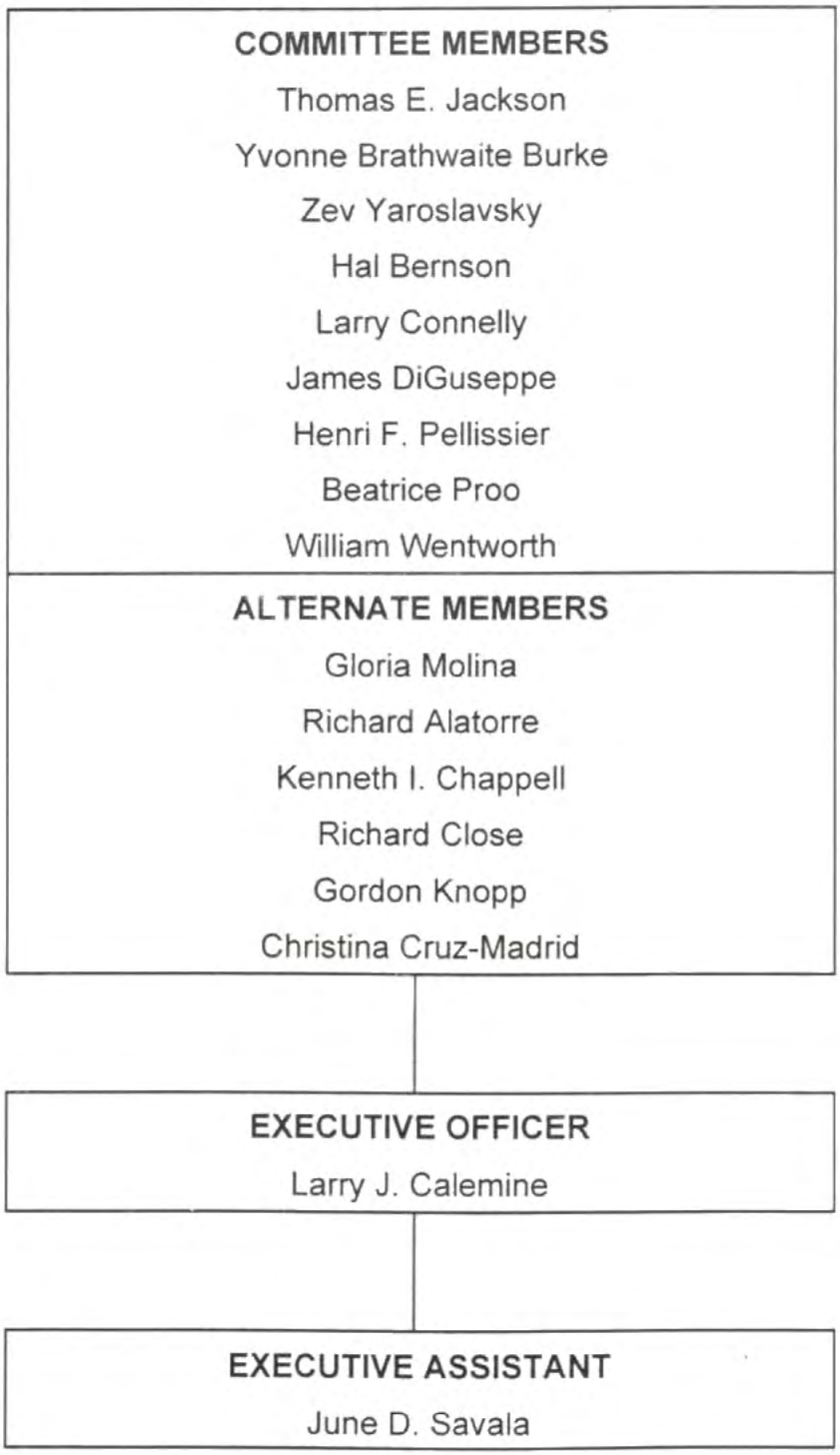
Total	**$472,000**	**$0**	**$155,000**	**$317,000**	**$317,000**	**$0**	**0.0**

FILE NAME: PROGRAMS WK3

LOCAL AGENCY FORMATION COMMISSION

Organizational Chart

1998-99 Proposed Budget



LAFCO.ORG
February 9, 1998

LOS ANGELES COUNTY CAPITAL ASSET LEASING(LAC-CAL)/ACQUISITION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 358,587	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$
OTHER CHARGES	35,777,699	27,833,000	27,833,000	27,833,000	27,833,000	
LESS EXPENDITURE DIST	29,702,085	27,668,000	27,668,000	27,668,000	27,668,000	
TOT OTH CHRG	6,075,614	165,000	165,000	165,000	165,000	
GROSS TOTAL	$ 6,434,201	$ 465,000	$ 465,000	$ 465,000	$ 465,000	$
REVENUE	6,091,162	4,358,000	5,065,000	4,358,000	4,358,000	-707,000
NET COUNTY COST	$ 343,039	$ -3,893,000	$ -4,600,000	$ -3,893,000	$ -3,893,000	$ 707,000
REVENUE DETAIL						
OPERATING TRANSFER IN	$ 6,091,162	$ 4,358,000	$ 5,065,000	$ 4,358,000	$ 4,358,000	$ -707,000
TOTAL	$ 6,091,162	$ 4,358,000	$ 5,065,000	$ 4,358,000	$ 4,358,000	$ -707,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

On February 15, 1983, the Board of Supervisors approved the formation of the nonprofit Los Angeles County Capital Asset leasing Corporation (LAC-CAL) to finance the acquisition of critical equipment on behalf of the County. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term, tax-exempt bond or certificates of participation or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment.

1998-99 Budget Message

The LAC-CAL General fund budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from County budget units and the transfer of the collected payments to the LAC-CAL Corporation. The LAC-CAL General Fund budget unit also reflect the payment of insurance premiums and the receipt of revenues generated by the LAC-CAL Corporation from investment earnings and surplus reserve funds. The 1998-99 budget reflects appropriation requirements consistent with those of 1997-98 and a decrease in anticipated revenues from investment earnings and surplus reserve funds. As a result, net County cost savings are also expected to decrease in 1998-99.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Major Changes				
1.	$ --	$ (-707,000)	$ 707,000	--
	Other Financing Sources: The anticipated decrease in revenues reflects a reduction of surplus reserve funds and investment earnings due to the maturity of the 1992 Series B bond issue and the transfer of remaining reserve funds in prior years.			
Total	***$ --***	***$ (-707,000)***	***$ 707,000)***	***0.0***

MENTAL HEALTH
ARETA CROWELL, Ph.D., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 81,177,856	$ 90,294,000	$ 93,815,000	$ 121,285,000	$ 112,061,000	$ 18,246,000
SERVICES & SUPPLIES	252,346,809	306,276,000	302,878,000	479,496,000	376,272,000	73,394,000
OTHER CHARGES	83,960,614	70,765,000	87,153,000	69,680,000	69,680,000	-17,473,000
FIXED ASSETS-EQUIP	182,962	175,000	175,000	220,000	220,000	45,000
OTHER FINANCING USES	500,000	500,000	500,000	500,000	500,000	
GROSS TOTAL	$ 418,168,241	$ 468,010,000	$ 484,521,000	$ 671,181,000	$ 558,733,000	$ 74,212,000
LESS INTRAFD TRANSFER	4,155,330	6,178,000	5,906,000	27,627,000	27,627,000	21,721,000
NET TOTAL	$ 414,012,911	$ 461,832,000	$ 478,615,000	$ 643,554,000	$ 531,106,000	$ 52,491,000
REVENUE	368,790,662	411,039,000	427,822,000	483,519,000	483,519,000	55,697,000
NET COUNTY COST	$ 45,222,249	$ 50,793,000	$ 50,793,000	$ 160,035,000	$ 47,587,000	$ -3,206,000
BUDGETED POSITIONS	1,388.0	1,635.0	1,635.0	2,043.0	1,870.9	235.9
REVENUE DETAIL						
INTEREST	$ 75,000	$ 120,000	$ 75,000	$ 75,000	$ 75,000	$
RENTS AND CONCESSIONS	852,999	413,000	90,000	90,000	90,000	
STATE AID-MENTAL HLTH	30,344,211	41,729,000	54,982,000	57,283,000	57,283,000	2,301,000
OTHER STATE AID-HLTH	1,286,183	11,047,000	6,337,000	19,200,000	19,200,000	12,863,000
STATE-OTHER	16,204,563	12,384,000	10,783,000	13,630,000	13,630,000	2,847,000
STATE-REALIGNMENT REV	238,067,160	239,307,000	264,725,000	261,500,000	261,500,000	-3,225,000
FEDERAL-HLTH-ADMIN		4,904,000	4,904,000	12,270,000	12,270,000	7,366,000
FEDERAL-OTHER	8,856,518	13,295,000	15,914,000	29,137,000	29,137,000	13,223,000
FED AID-MENTAL HLTH	69,371,920	83,607,000	65,822,000	85,631,000	85,631,000	19,809,000
OTHER GOVT AGENCIES	327,942	1,185,000	1,501,000	2,152,000	2,152,000	651,000
ESTATE FEES	1,067,776	1,212,000	1,200,000	1,220,000	1,220,000	20,000
MENTAL HEALTH SVCS	376,000	468,000	376,000	468,000	468,000	92,000
INSTIT CARE & SVS	5,051	5,000				
CHRGS FOR SVCS-OTHER	883,200	741,000	910,000	660,000	660,000	-250,000
MISCELLANEOUS	1,065,965	616,000	90,000	90,000	90,000	
SALE OF FIXED ASSETS	6,174	6,000				
OPERATING TRANSFER IN			113,000	113,000	113,000	
TOTAL	$ 368,790,662	$ 411,039,000	$ 427,822,000	$ 483,519,000	$ 483,519,000	$ 55,697,000

FUND: GENERAL FUND
FUNCTION: HEALTH & SANITATION
ACTIVITY: HEALTH

Mission Statement

The mission of California's mental health system is to enable persons experiencing severe and disabling mental illnesses and children with serious emotional disturbances to access treatment and support services. These services are tailored to help each individual to: better control their illness; achieve their personal goals; and develop skills to support their living in the most constructive and satisfying lives possible in the least restrictive environment. These objectives decrease the need for expensive, publicly-financed services and increase the ability of the individual to achieve independence.

The Los Angeles County Department of Mental Health (DMH) develops and coordinates mental health services to address these needs through a community-based process. Primary services include case management, inpatient care, outpatient services (including crisis intervention/emergency response), and day treatment programs provided through a network of contracted and County-operated mental health clinics and hospitals. Using standards established by law and regulation, DMH reviews and monitors the clinical and fiscal performance of all service providers.

The Director of Mental Health serves as Public Guardian, acting as conservator for persons gravely disabled by mental illness and, as appointed by the court, for the frail elderly. The Director is also the County's Conservatorship Investigation Officer and has responsibility to assure that patients' rights are protected in all public and private programs that provide involuntary assessment, care and treatment, as well as in all other programs.

1998-99 Budget Message

The 1998-99 Proposed Budget funds the Department at the minimum State maintenance of effort requirement. The net County cost is decreasing due to an estimated $3.2 million reduction in Vehicle License Fee-Realignment revenue. This decrease will not impact service levels because of Federal 1115 waiver funding.

The Proposed Budget reflects $74.2 million in additional funding.

- Increased Medi-Cal revenues of $28.1 million are reflected for 1) existing mental health services provided to -- or associated with -- the Department of Health Services (DHS); 2) Consolidation of the Fee-for-Service system; and 3) the Adult Targeted Case Management Program.

- Additional Federal and/or State funding of $26.6 million is included for mental health services related to the California Work Opportunity and Responsibility to Kids (CalWORKs) and Healthy Families programs.

- Additional funding of $4.6 million for the restructuring of MacLaren's Children's Center, and $9.5 million for other mental health services, funded by additional State and Federal Early Periodic Screening Diagnosis and Treatment (EPSDT) revenues.

- Realignment revenue of $5.4 million is included to fund negotiated increases in salaries and employee benefits.

In addition, due to a State reduction in the level of State hospital services available to local government, $14.1 million is redirected to adult community based program alternatives including acute indigent and skilled nursing beds.

Finally, the Proposed Budget reflects the use of Medicaid Section 1115 Waiver revenues to fund the current level of mental health services beyond the Department's financial commitment for services provided by DHS.

Multi-Year Planning

In the next several years, the Department will continue to implement strategic approaches designed to provide the highest quality and most cost-effective services to all persons with serious mental illnesses/disorders. This will include full implementation of the State Department of Mental Health's plan for Managed Mental Health Care, on a phased-in basis. Under this plan, DMH will assume responsibility for the management and provision of all medically-necessary mental health services to recipients of the Medi-Cal Program.

Critical Needs

The Department's critical unmet needs include recommendations made by the Department's community advisory committees and the Mental Health Commission to increase services for indigent and uninsured consumers including homeless and dually diagnosed substance abusing mentally ill persons, and to redesign of the Department's management information systems to support the local Medi-Cal Mental Health Managed Care Plan.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Expenditures	$375,618,000	$418,168,000	$468,010,000	$558,733,000
Workload/Output				
(Unduplicated client count)				
24-Hour Services				
Acute hospitals:				
State hospital	1,562	1,436	1,320	1,270
Acute hospital	5,223	5,424	5,630	5,845
Fee-For-Service (FFS)	8,172	10,994	10,200	12,320
24-Hour Services				
Non-hospital:				
Institutions for mental disease	2,825	2,729	2,830	2,995
Short-term residential	497	446	400	420
Long-term residential	116	57	60	65
Jail inpatient	501	519	625	750
Crisis residential	385	368	350	360
Non 24-Hour Services				
Crisis intervention	11,248	14,222	17,982	22,737
Case management	23,456	29,287	36,568	45,658
Crisis stabilization	12,636	12,885	13,139	13,398
Outpatient	61,698	65,021	68,525	72,214
Partial treatment	4,559	4,743	4,935	5,134
Support services	6,838	6,663	6,700	6,750
FFS outpatient	n/a	n/a	15,000	83,000
Unduplicated clients:				
-Excludes FFS Medi-Cal outpatient	83,299	88,698	94,450	99,600
-FFS Medi-Cal outpatient-only	n/a	n/a	15,000	83,000
Efficiency				
Average cost per client				
-Excludes FFS Medi-Cal outpatient [1]	$4,224	$4,790	$4,800	$4,800
Effectiveness/Outcome				
Average points of improvement for clients using the Global Assessment of Functioning (GAF) Scale. The GAF score reports the clinician's judgement of the individual's overall level of functioning. Scores are based on intent of service:				
Assessment	3.7	4.7	4.7	4.7
Improvement	7.3	6.7	6.7	6.7
Maintenance	2.9	1.0	1.0	1.0

Performance Measures (cont'd)

Objectives for 1998-99

-- Maintain the current level of improvement of the clients served.
-- Increase the number of clients served through the Adult Targeted Case Management Program to reduce recidivism in acute inpatient hospital environment.
-- Further expand the Single Fixed Point of Responsibility program.

Explanatory Notes

(1) Excludes accounting changes.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 21,000,000	$ 21,000,000	$ --	--

CalWORKs Program: Reflects mental health services necessitated by welfare reform to provide a broad array of welfare-to-work services designed to remove barriers to employment and help families, mostly single mothers with children, to become economically self-sufficient.

2.	$ 5,625,000	$ 5,625,000	$ --	--

Healthy Families: Reflects funding for mental health services to children with limited resources through a State-sponsored insurance program.

3.	$ 4,656,000	$ 4,656,000	$ --	89.4

MacLaren Children's Center Restructuring: Reflects the restructuring of the MacLaren Children's Center to make more psychotherapy available to children at the site, as the number of youngsters with significant mental/emotional disturbance increases, and to provide patient evaluation and intensive day treatment programs for dependents of the court. DMH and the Department of Children and Family Services will work in close liaison to enhance the integration of activities and programs at the Center. The restructuring is funded with increased State EPSDT and Federal Medi-Cal revenues.

4.	$ 2,301,000	$ 2,301,000	$ --	--

Fee-for-Service Inpatient Program: Reflects increased State funding for the Medi-Cal Fee-for-Service Inpatient Program.

5.	$ 28,099,000	$ 28,099,000	$ --	--

Financial/Accounting Changes: Reflects Medi-Cal revenues earned from existing mental health services provided to or associated with the Department of Health Services, consolidation of the Fee-for-Service system, and the Adult Targeted Case Management Program.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
6.	$ 9,500,000	$ 9,627,000	$ (-127,000)	24.5

Various Children's Services: Reflects increased State and Federal EPSDT revenues to fund increased mental health services to children, including expansion of hospital diversion programs, countywide EPSDT program, as well as 24.5 additional positions to provide increased children's crisis assessment services.

7.	$ 2,077,000	$ 2,077,000	$ --	10.2

Children's Probation Services: Reflects restructuring of the Dorothy C. Kirby Detention Center to create a Continuing Care Unit to support the transition of juveniles discharged back into the community, as well as additional services for probation youth who reside in the Challenger Memorial Youth Center. These services are fully funded with State/Federal EPSDT program revenue.

8.	$ 448,000	$ 448,000	$ --	8.0

AB 3632 Program Expansion: Reflects additional staffing, funded primarily with State-mandated (SB 90) revenue to comply with legal timelines for mental health assessment for students with mental health needs referred by school districts.

9.	$ (-14,165,000)	$ --	$ (-14,165,000)	--

State Hospital Funding: Reflects a State reduction of State Hospital services which was redirected to provide various adult community based program alternatives described below.

10.	$ 13,289,000	$ (-1,849,000)	$ 15,138,000	47.0

Adult Community Based Programs: Reflects the addition of various community based programs and services. These services include acute indigent beds and skilled nursing facilities, expansion of money management services and treatment services for homeless mentally ill adults, restoration of mental health staff at Department of Public Social Services general relief sites to assist applicants who apply for SSI disability benefits based on their mental illness, and additional Geriatric Evaluation Networks Encompassing Services Information an Support teams to provide mobile services to frail and elderly adults.

11.	$ --	$ --	$ --	56.8

Adjustment to Existing Programs: Reflects a shift of funding from services and supplies to salaries and employee benefits to properly reflect program implementation of the Adult Targeted Case Management Program, the Vocational Rehabilitation Program and FFS Phase II Consolidation approved by the Board in 1997-98.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 5,370,000	$ 5,370,000	$ --	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ 330,000	$ --	$ 330,000	--
	Employee Benefits: Reflects increases in employee benefits based on experience.			
3.	$ (-661,000)	$ --	$ (-661,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
4.	$ (-179,000)	$ --	$ (-179,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ --	$ 1,600,000	$ (-1,600,000)	--
	Revenue Increase: Reflects restoration of State Sensitive Services revenue.			
6.	$ (-3,478,000)	$ (-1,536,000)	$ (-1,942,000)	--
	Financing Changes: Reflects net financing changes including the elimination of one-time expenditures, reduction in Realignment revenues, and the expiration of a Community Development Commission Grant.			
Total	***$ 74,212,000***	***$ 77,418,000***	***$ (-3,206,000)***	***235.9***

MENTAL HEALTH

ARETA CROWELL, Ph.D., DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	75,873,000	72,783,000	93,085,000	17,212,000
Employee Benefits	17,942,000	17,511,000	18,976,000	1,034,000
Total Salaries and Employee Benefits	93,815,000	90,294,000	112,061,000	18,246,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	2,147,000	2,658,000	2,511,000	364,000
Food	44,000	44,000	71,000	27,000
Household Expense	2,000	2,000	2,000	0
Insurance	10,000	26,000	2,000	(8,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	3,723,000	2,811,000	83,000	(3,640,000)
Maintenance-Bldgs & Improv	1,073,000	1,048,000	1,187,000	114,000
Medical, Dental, Lab Supplies	15,055,000	19,055,000	17,055,000	2,000,000
Memberships	44,000	51,000	44,000	0
Miscellaneous Expense	100,000	100,000	100,000	0
Office Expense	1,700,000	1,700,000	2,060,000	360,000
Professional & Spec Svcs-Contracts	205,441,000	198,706,000	246,899,000	41,458,000
Professional & Spec Svcs-Other	67,181,000	72,481,000	99,337,000	32,156,000
Publications & Legal Notice	30,000	55,000	107,000	77,000
Rents & Leases-Equipment	535,000	535,000	555,000	20,000
Rents & Leases-Bldg & Improv	3,973,000	4,504,000	4,367,000	394,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	38,000	38,000	39,000	1,000
Training	260,000	480,000	260,000	0
Transportation	611,000	587,000	370,000	(241,000)
Travel	195,000	195,000	195,000	0
Utilities	716,000	1,200,000	1,028,000	312,000
Total Services & Supplies	302,878,000	306,276,000	376,272,000	73,394,000
Other Charges				
Judgments & Damages	1,305,000	1,330,000	510,000	(795,000)
Support & Care of Persons	83,932,000	68,503,000	68,503,000	(15,429,000)
Capital Lease Payments	1,891,000	804,000	642,000	(1,249,000)
LAC-CAL Lease Payments	25,000	128,000	25,000	0
Other	0	0	0	0
Total Other Charges	87,153,000	70,765,000	69,680,000	(17,473,000)
Fixed Assets				
Equipment	175,000	175,000	220,000	45,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	175,000	175,000	220,000	45,000
Other Financing Uses				
Operating Transfers Out	500,000	500,000	500,000	0
Other	0	0	0	0
Total Other Financing Uses	500,000	500,000	500,000	0

Mental Health (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***484,521,000***	***468,010,000***	***558,733,000***	***74,212,000***
Less: Intrafund Transfers	5,906,000	6,178,000	27,627,000	21,721,000
TOTAL NET REQUIREMENTS	478,615,000	461,832,000	531,106,000	52,491,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	165,000	533,000	165,000	0
Intergovernmental Revenues:				
Federal	86,640,000	101,806,000	127,038,000	40,398,000
State	336,827,000	304,467,000	351,613,000	14,786,000
Other	1,501,000	1,185,000	1,986,000	485,000
Charges For Services	2,486,000	2,426,000	2,514,000	28,000
Miscellaneous	90,000	616,000	90,000	0
Other Financing Sources	113,000	6,000	113,000	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	427,822,000	411,039,000	483,519,000	55,697,000
NET COUNTY COST	***50,793,000***	***50,793,000***	***47,587,000***	***(3,206,000)***

1998/99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Mental Health

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**FFS Medi-Cal/Managed Care**	**$58,503,000**	**$42,000**	**$58,461,000**	**$0**	**$0**	**$0**	**132.8**

Mandated Program - Sections 5600, 5775 of the Welfare & Institutions Code.

Provides treatment authorization and payment approval for acute psychiatric inpatient hospital services and for professional and nursing facilities mental health services, including specialty mental health outpatient services for Medi-Cal beneficiaries. This includes follow-up planning, case management services, beneficiary and provider relations, 24 hour/7 days/week access, linkage and coordinating services, quality management and grievance and appeals processes to assure appropriate community services are provided to beneficiaries. The State transferred the inpatient component of the Fee-for-Service (FFS) Medi-Cal system to the Los Angeles County Department of Mental Health on January 1, 1995; the professional and nursing facilities services transfer is effective June 1, 1998, fully implementing the State Medi-Cal Plan for Consolidation which serves approximately 200,000 Medi-Cal beneficiaries and indigents and involves 1.2 million Medi-Cal beneficiaries.

2.	**Emergency Services**	**$3,870,000**	**$18,000**	**$3,186,000**	**$666,000**	**$666,000**	**$0**	**41.5**

Mandated program - Sections 5600.4 of the Welfare & Institutions Code, Chapter 3, Article 13 Title 9 California Government Code.

Provides evaluation, assessment, and crisis services to patients at psychiatric emergency rooms and field assessments by the Psychiatric Mobile Response Teams (PMRT) and/or the police ride-along programs (i.e. Mental Evaluation Teams and Systemwide Mobile Assessment Response Teams). Coordinates the centralized dispatching of ambulance services and placement of patients in the State hospital system. Provides mental health assistance in homeless emergency shelters and furnishes crisis services for the homeless.

3.	**Patient Advocacy**	**$1,720,000**	**$0**	**$1,379,000**	**$341,000**	**$341,000**	**$0**	**27.0**

Mandated Program - Sections 5530 (a) 5600.2 (a)(6), California Code of Regulations Title 9, Section 863.1 (a).

Provides State-mandated patient advocacy services for approximately 14,500 client complaints and inquiries annually. Also provides representation for clients at over 16,000 administrative hearings each year. Monitors facilities for compliance with patients' rights requirements. Trains staff and clients about patient and mental health law and acts as consultant in this area. Assists in the formulation of policies, procedures, and legislation to protect patients' rights. Compiles statistics on involuntary holds and patients' rights denials.

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4.	**Public Guardian**	**$6,302,000**	**$103,000**	**$5,433,000**	**$766,000**	**$766,000**	**$0**	**75.0**

Mandated Program - Sections 5350, 5350.1, 5352.5, 5354.5 of the Welfare & Institutions Code. Sections 37430, 27432 of the California Government Code.

The Public Guardian investigates the need for conservatorship and acts as the public conservator on behalf of the County for individuals found by the Courts to be: gravely disabled due to a mental disorder; unable to provide properly for their food, clothing, shelter, or health needs; and/or unable to manage their finances or resist undue influence or fraud. The Public Guardian also provides mobile health and mental health services to older adults age 50 and over who need either in-home or community-based services to live safely in the community with maximum independence and dignity.

5.	**C&FS AB 3632 & Com. Based Svs.**	**$94,208,000**	**$4,374,000**	**$83,528,000**	**$6,306,000**	**$6,306,000**	**$0**	**353.4**

Mandated Program - Sections 4380, 5600.1, 5672, 5695 of the Welfare & Institutions Code, California Government Code, Chapter 26.5, Sections, 7570, 7576.

Provides mental health services to children and their families through outpatient, day treatment, and case management programs, including crisis intervention, short-term psychotherapy, and consultation services.

6.	**Integrated Services Agencies**	**$ 21,681,000**	**$ -**	**$ 19,067,000**	**$2,614,000**	**$2,614,000**	**$0**	**0**

Mandated Program - Sections 5001, 5600.4 of the Welfare & Institutions Code, California Code of Regulations, Title 9 Section 522.

Provides a full spectrum of mental health services within a capitated rate to adults with serious and persistent mental illnesses. Services include hospitalization, residential treatment, day treatment, day rehabilitation, individual, group, medication support, crisis intervention, case management/brokerage.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
7. Pharmacy & Adult Based Services	**$131,899,000**	**$21,932,000**	**$93,780,000**	**$16,187,000**	**$16,187,000**	**$0**	**672.7**

Mandated Program - Sections 5600.1, 5600.4 of the Welfare & Institutions Code.

Provides a variety of community-based mental health treatment services to adults including individual, group, day care, medication, case management services, vocational rehabilitation and support services. Programs are County and contractor-operated and may serve special populations such as Asian, American Indian, HIV and the homeless.

8. C&FS Inpatient & Res. Care	**$ 17,329,000**	**$ 648,000**	**$ 16,070,000**	**$611,000**	**$611,000**	**$0**	**0**

Mandated Program - Sections 5600.4, 5670, 5671, 6002.10 of the Welfare & Institutions Code, California Government Code, Chapter 26.5, Section 7572.5.

Provides inpatient mental health services to children and youth that are severely emotionally disturbed, at risk of harming themselves or others, or at risk of state hospitalization.

9. Adult Inpatient & Residential Care	**$ 102,086,000**	**$ -**	**$ 91,389,000**	**$10,697,000**	**$10,697,000**	**$0**	**35.5**

Mandated Program - Sections 5670, 5671 of the Welfare & Institutions Code.

Provides 24-hour care in community-based contractor-operated programs. A variety of residential care is provided (i.e., sub-acute, crisis, transitional, long-term, semi-independent, and board and care).

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
10. DHS & Adult Hospital Inpatient	**$ 69,615,000**	**$ -**	**$ 67,211,000**	**$2,404,000**	**$2,404,000**	**$0**	**59.8**

Mandated Program - Sections 5670, 5671, 6003.2, 6004 of the Welfare & Institutions Code.

Provides 24-hour psychiatric inpatient evaluation and treatment services. Services include supportive intervention and functional stability programs to maximize individual potential. Brief intensive hospitalization for voluntary and involuntary patients is provided. Upon discharge, referral and linkage to appropriate community resources is also provided.

11. Justice/Probation Programs	**$ 36,081,000**	**$ 180,000**	**$ 31,864,000**	**$4,037,000**	**$4,037,000**	**$0**	**275.8**

Mandated Program - Section 5695 of the Welfare & Institutions Code, California code of Regulations, Title 9, Chapter 7, Sections 1101, 1103.

Provides services to mentally ill offenders which include early identification of acute psychiatric problems, provision of short-term crisis intervention, mental health housing/placement, treatment and medications to incarcerated mentally ill. Also provides assessment, placement, and supervision of adult mentally ill offenders in the Court system. Provides crisis intervention and short-term psychotherapy for incarcerated minors. Identifies and assists mentally ill defendents and diverts them out of the legal system and links them with mental health treatment in the community.

12. Administration	**$15,439,000**	**$330,000**	**$12,151,000**	**$2,958,000**	**$2,958,000**	**$0**	**197.4**

Mandated Program - Sections 17001, 5600.2 of the Welfare & Institutions Code.

Provides support services in the provision of mental health services.

Total	**$558,733,000**	**$27,627,000**	**$483,519,000**	**$47,587,000**	**$47,587,000**	**$0**	**1,870.9**

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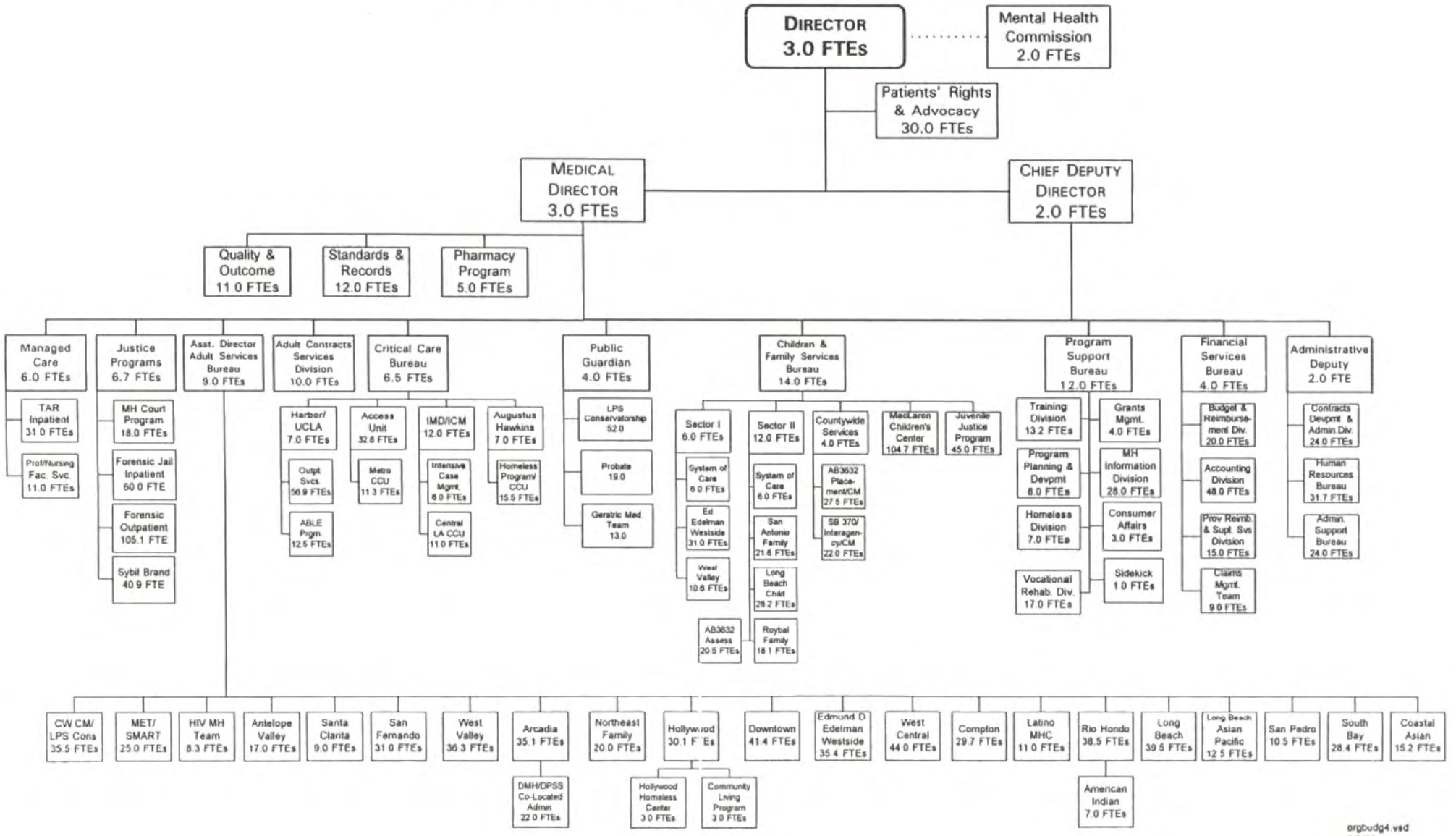
COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH
FY 98/99 PROPOSED ORGANIZATION CHART



MILITARY AND VETERANS AFFAIRS
JOSEPH N. SMITH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 796,575	$ 855,000	$ 926,000	$ 1,054,000	$ 982,000	$ 56,000
SERVICES & SUPPLIES	219,154	303,000	277,000	764,000	322,000	45,000
OTHER CHARGES	6,003	16,000	16,000	12,000	35,000	19,000
GROSS TOTAL	$ 1,021,732	$ 1,174,000	$ 1,219,000	$ 1,830,000	$ 1,339,000	$ 120,000
LESS INTRAFD TRANSFER	2,005	1,000	1,000	3,000	1,000	
NET TOTAL	$ 1,019,727	$ 1,173,000	$ 1,218,000	$ 1,827,000	$ 1,338,000	$ 120,000
REVENUE	564,322	561,000	606,000	667,000	685,000	79,000
NET COUNTY COST	$ 455,405	$ 612,000	$ 612,000	$ 1,160,000	$ 653,000	$ 41,000
BUDGETED POSITIONS	21.3	21.3	21.3	21.3	21.3	
REVENUE DETAIL						
BUSINESS LICENSES	$ 2,500	$ 8,000	$ 4,000	$ 8,000	$ 8,000	$ 4,000
RENTS AND CONCESSIONS	152,217	175,000	157,000	182,000	236,000	79,000
STATE AID-VET AFFAIRS	103,074	130,000	167,000	177,000	164,000	-3,000
STATE-OTHER	237,205	170,000	210,000	220,000	202,000	-8,000
CHRGS FOR SVCS-OTHER	60,044	75,000	65,000	75,000	70,000	5,000
MISCELLANEOUS	9,282	3,000	3,000	5,000	5,000	2,000
TOTAL	$ 564,322	$ 561,000	$ 606,000	$ 667,000	$ 685,000	$ 79,000

FUND: GENERAL FUND
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: VETERANS' SERVICES

Mission Statement

To assist veterans, their dependents and survivors in pursuing legal claims and benefits under Federal and State laws, and to operate and maintain Patriotic Hall for use by veterans organizations and the public.

1998-99 Budget Message

The 1998-99 Proposed Budget provides funding to maintain the current level of services. The use of General Relief workers for custodial and light maintenance tasks and other efficiencies, will allow the Department to continue to meet the needs of the County's veterans community.

The strategic plan for the year expands outreach to elderly veterans, increases publicity for the California Fee Waiver Program (waivers for dependents' college fees), seeks full electronic access to the Federal veterans data management system and promotes legislation to provide funding for the State veterans home in Lancaster, California.

Multi-Year Planning

Over the next several years, efforts will be focused on maintaining adequate service levels with more emphasis on quality, speed, and efficiency. The California Fee Waiver Program will continue to reach high schools and State colleges to inform veterans and their survivors of available assistance.

The Department will aggressively explore and apply electronic technology to meet these multiple demands. Additionally, volunteer service officers from veterans organizations will be enlisted and trained for outreach services. The Department will seek Federal block grants for conducting increased outreach to the veterans community. Concurrently, the Department will continue to pursue its goal of financial self-sufficiency for Patriotic Hall through the construction of the multi-level parking structure to enhance the use of this historic facility.

Critical Needs

The Department has a critical need to replace two 70-year old elevators, as well as the original plumbing and electrical wiring in Patriotic Hall and to repair the fourth floor balcony railing to ensure public safety. The Department also has a need to upgrade computers and hire additional personnel to serve veterans in areas minimally covered.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Veterans Services				
Number of counselors	8	8	8	8
Patriotic Hall				
Total building staff hours	6,470	6,814	7,100	8,250
Workload/Output				
Veterans Services				
Caseloads filed	4,243	4,141	4,150	5,050
Patriotic Hall				
Monthly veteran participants attending Patriotic Hall events	20,000	21,200	22,000	23,000
Monthly non-veterans participants attending Patriotic Hall events	92,000	92,100	93,000	94,000
Efficiency				
Veterans Services				
Average caseload units per month	354	345	346	421
Clients assisted per month	763	762	784	800
Effectiveness/Outcome				
Veterans Services				
Claims approved/awarded	54%	58%	58%	65%
Patriotic Hall				
Percentage of revenue to cost				
Veterans monthly leases	62%	62%	65%	68%
Non-veterans monthly leases	57%	57%	60%	63%

Objectives for 1998-99

-- Increase cost avoidance by 1 percent by maximizing efforts in filing claims and providing intensive outreach to the veterans community, thus increasing amount of new Federal dollars brought to the County.

-- Implement Patriotic Hall marketing strategies before the end of fiscal year 1998-99 by continuing to distribute Patriotic Hall posters and brochures to the community, obtaining cost free radio and television spots, and also mailing solicitation letters to veterans organization.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 43,000	$ 21,000	$ 22,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by revenue.			
2.	$ 13,000	$ --	$ 13,000	--
	Overtime and Employee Benefits: Reflects a cost increase in employee benefits and overtime, partially offset by salary savings.			
3.	$ 45,000	$ --	$ 45,000	--
	Services and Supplies: Reflects funding necessary to support ongoing operations.			
4.	$ 19,000	$ --	$ 19,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects adjustment in rent charges to comply with the Federal Office of Management and claiming guidelines.			
5.	$ --	$ 58,000	$ (-58,000)	--
	Patriotic Hall: Reflects an increase in revenue due to increased building use.			
Total	***$ 120,000***	***$ 79,000***	***$ 41,000***	***0.0***

MILITARY AND VETERANS AFFAIRS

JOSEPH N. SMITH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	678,260	615,108	721,260	43,000
Employee Benefits	247,740	239,892	260,740	13,000
Total Salaries and Employee Benefits	926,000	855,000	982,000	56,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	15,500	22,000	28,000	12,500
Food	0	0	0	0
Household Expense	7,000	7,000	9,000	2,000
Insurance	500	500	600	100
Jury and Witness Expense	12,500	3,600	3,600	(8,900)
Maintenance-Equipment	4,000	2,000	2,000	(2,000)
Maintenance-Bldgs & Improv	49,000	49,000	39,000	(10,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	500	500	500	0
Miscellaneous Expense	500	400	300	(200)
Office Expense	18,000	20,000	28,000	10,000
Professional & Spec Svcs-Contracts	100,000	101,000	110,000	10,000
Professional & Spec Svcs-Other	13,200	30,000	28,000	14,800
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	3,000	3,000	3,000	0
Rents & Leases-Bldg & Improv	2,000	2,000	2,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	4,300	8,000	6,000	1,700
Training	0	0	0	0
Transportation	2,000	2,000	2,000	0
Travel	3,000	3,000	3,000	0
Utilities	42,000	49,000	57,000	15,000
Total Services & Supplies	277,000	303,000	322,000	45,000
Other Charges				
Judgments & Damages	5,000	5,000	5,000	0
Support & Care of Persons	4,000	4,000	4,000	0
Capital Lease Payments	7,000	7,000	26,000	19,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	16,000	16,000	35,000	19,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,219,000***	***1,174,000***	***1,339,000***	***120,000***
Less: Intrafund Transfers	1,000	1,000	1,000	0
TOTAL NET REQUIREMENTS	1,218,000	1,173,000	1,338,000	120,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	4,000	8,000	8,000	4,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	157,000	175,000	236,000	79,000
Intergovernmental Revenues:				
Federal	0	0	0	0
State	167,000	130,000	164,000	(3,000)
Other	210,000	170,000	202,000	(8,000)
Charges For Services	65,000	75,000	70,000	5,000
Miscellaneous	3,000	3,000	5,000	2,000
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	606,000	561,000	685,000	79,000
NET COUNTY COST	***612,000***	***612,000***	***653,000***	***41,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Military and Veterans Affairs

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Veterans Welfare Referral & Claims Benefits	**$575,528**	**$0**	**$366,000**	**$209,528**	**$0**	**$209,528**	**12.3**

Mandated program with discretionary service level - California Military and Veterans Code Title 12, Sections 450 through 455, Sections 890 through 899, Sections 940 through 946; and the Education Code, Section 32320.

This program includes the following services: veterans claims, senior Medi-Cal , veterans burials and college fee waivers. Veterans claims requires referral of veterans, their dependents, and survivors who apply for welfare benefits for determination of eligibility for federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents who are confined in nursing home facilities. The Department assists these seniors in pursuing claims for VA pensions, compensation, aid, and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also provides decent burials to indigent veterans and their widows.

2. Patriotic Hall Operation	**$462,810**	**$1,000**	**$319,000**	**$142,810**	**$0**	**$142,810**	**5.0**

Non-mandated, discretionary program.

Patriotic Hall is used to provide valuable services to veterans organizations, employee groups and the community at large. The services provided include space rental to religious organizations, social functions held by community members, and filming activities.

3. Administration	**$300,662**	**$0**	**$0**	**$300,662**	**$0**	**$300,662**	**4.0**

Non-mandated, discretionary program.

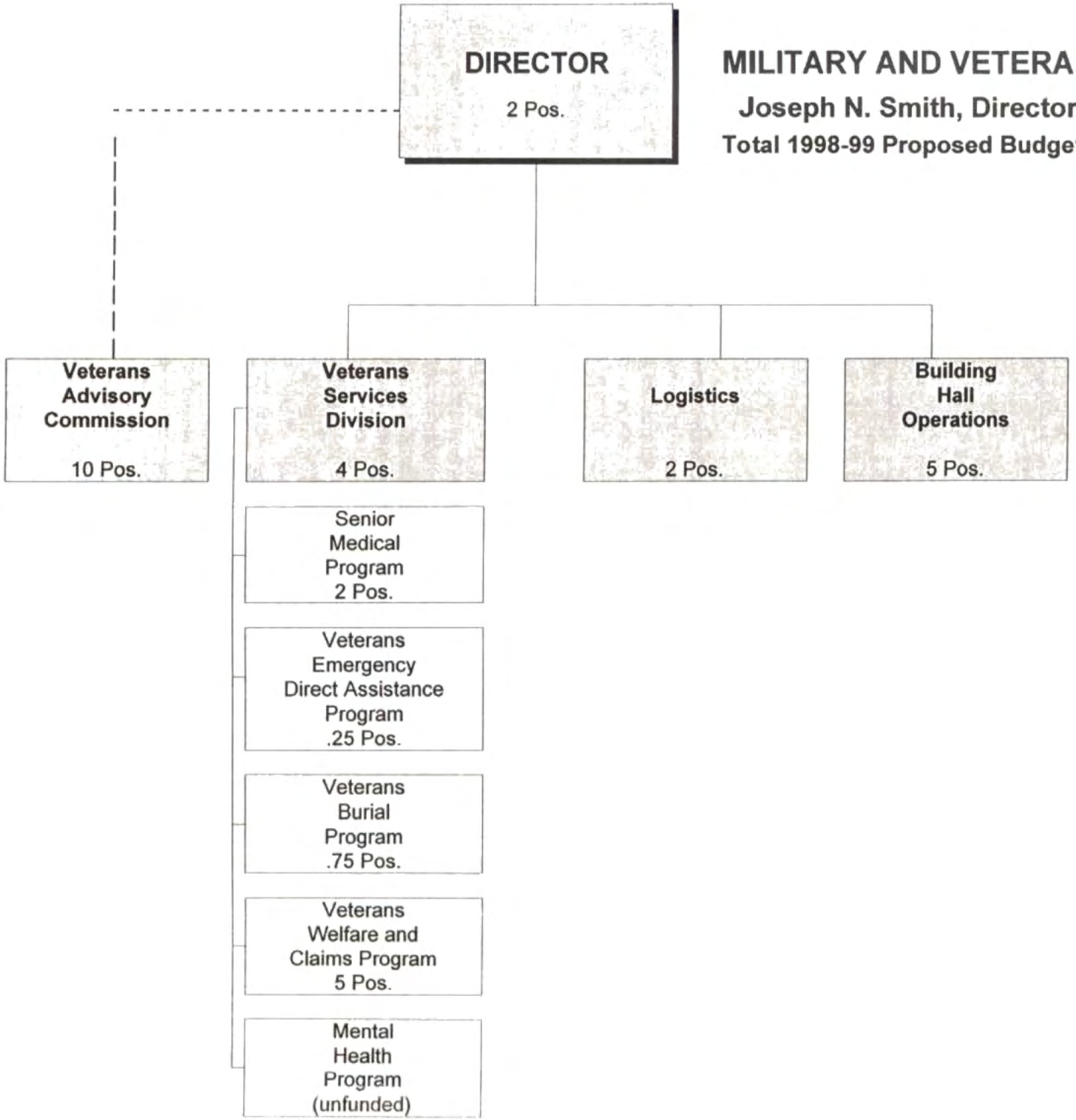
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll and procurement operations.

Total	**$1,339,000**	**$1,000**	**$685,000**	**$653,000**	**$0**	**$653,000**	**21.3**

MILITARY AND VETERANS AFFAIRS

Joseph N. Smith, Director

Total 1998-99 Proposed Budget Positions = 21



MUSEUM OF ART
DR. ANDREA L. RICH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 4,573,773	$ 4,255,000	$ 4,306,000	$ 4,150,000	$ 4,150,000	$ -156,000
SERVICES & SUPPLIES	11,153,823	11,697,000	11,898,000	13,021,000	13,021,000	1,123,000
OTHER CHARGES	11,133	4,000	15,000	799,000	799,000	784,000
GROSS TOTAL	$ 15,738,729	$ 15,956,000	$ 16,219,000	$ 17,970,000	$ 17,970,000	$ 1,751,000
LESS INTRAFD TRANSFER	30,930	10,000	10,000			-10,000
NET TOTAL	$ 15,707,799	$ 15,946,000	$ 16,209,000	$ 17,970,000	$ 17,970,000	$ 1,761,000
REVENUE	1,270,461	1,142,000	1,405,000	2,116,000	2,116,000	711,000
NET COUNTY COST	$ 14,437,338	$ 14,804,000	$ 14,804,000	$ 15,854,000	$ 15,854,000	$ 1,050,000
BUDGETED POSITIONS	70.0	68.0	68.0	62.0	62.0	-6.0
REVENUE DETAIL						
PARK & RECREATION SVS	$ 1,055,098	$ 1,027,000	$ 1,400,000	$ 2,000,000	$ 2,000,000	$ 600,000
MISCELLANEOUS	215,363	115,000	5,000	116,000	116,000	111,000
TOTAL	$ 1,270,461	$ 1,142,000	$ 1,405,000	$ 2,116,000	$ 2,116,000	$ 711,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art (LACMA), established by County ordinance, administers the Museum of Art complex in Hancock Park. The facilities, opened in 1965, were financed by Museum Associates, a private nonprofit corporation, and made a gift to the County by this group. Museum Associates acts as the governing body of LACMA, subject to the directions of the Board of Supervisors. LACMA's mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $1,050,000 which includes: 1) a 1.8 percent cost-of-living adjustment of $266,000 per the Board-approved operating agreement of February 8, 1994 and 2) a ministerial accounting adjustment related to rent charges. The Proposed Budget also reflects the transfer of an additional $4,262,000 from County operations, primarily for the issuance and oversight of the security contract, to the Museum Associates as part of LACMA's ongoing consolidation of museum operations.

Multi-Year Planning

The Museum of Art is sustaining public services by initiating numerous long-range strategic objectives, including redefining its programmatic missions; raising the museum's pre-eminence in the local, national, and international arts community through development of quality scholarships, collections, and exhibitions; reorganizing its internal structure; establishing relationships with community-based cultural institutions; utilizing technology as both a unique artistic experience and as a vehicle to generate interest within the community; and reallocating existing resources to direct public service needs.

Critical Needs

The Department continues to face numerous unfunded deferred maintenance needs; specifically, roof replacement, waterproofing mechanical room floors in the Ahmanson and Hammer buildings, and heating ventilation and air conditioning system humidifiers, as well as other building infrastructure needs.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Budgeted positions	76	70	68	62
Net County cost	$14,638,000	$14,457,000	$14,804,000	$15,854,000
Private funding	$29,508,000	$28,306,000	$30,400,000	$36,000,000
Workload/Output				
Exhibitions/installations	46	50	52	53
Conservation projects	1,408	1,705	1,600	1,600
Classes and workshops	507	535	744	794
Visitors served	663,429	602,141	610,000	1,500,000
Efficiency				
Private resources raised per County dollar spent	$2.02	$1.96	$2.05	$2.27
Security cost per visitor	$6.17	$5.16	$5.17	$2.35
Effectiveness/Outcome				
Membership	64,269	60,123	65,000	85,000
Art acquisitions	1,042	2,480	2,561	2,100

Objectives for 1998-99

- Continue implementation of the overall strategic vision for LACMA.
- Continue development of the Arts Education Initiative's programs.
- Continue an upgrade of information technology infrastructure to improve efficiency and effectiveness at no cost to the County.
- Initiate improvements in the Museum's collections development, management, and storage functions.
- Complete development of the Museum's north entry as the initial step of the Hancock Park renovation project.
- Implement marketing strategy to expand audiences and increase attendance, thereby enhancing revenues.
- Initiate interim facilities utilization plan for the Museum's adjacent properties.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-3,868,000)	$ --	$ (-3,868,000)	(-5.0)
	Operational Transfer: Reflects the transfer of County funding to the Museum Associates for: 1) the security contract; 2) salaries and employee benefits for 5.0 vacant curatorial and exhibit positions; 3) lease costs for storage space; and 4) miscellaneous professional and specialized services.			
2.	$ 4,262,000	$ --	$ 4,262,000	--
	Operational Consolidation: Reflects an increase in the annual allocation from County operations to the Museum Associates attributable to 1) the transfer of the security contract, 2) a $94,000 prorata cost-of-living adjustment consistent with the 1994 operating grant agreement, and 3) miscellaneous savings in salaries and employee benefits, lease costs and professional and specialized services.			
3.	$ 135,000	$ --	$ 135,000	--
	Exhibitions: Reflects funding for as-needed personnel to accommodate the anticipated workload increase required for the 1998-99 exhibition schedule.			
Other Changes				
1.	$ (-62,000)	$ --	$ (-62,000)	(-1.0)
	Administration: Reflects deletion of one vacant accounting position.			
2.	$ 215,0000	$ --	$ 215,000	
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
3.	$ (-170,000)	$ --	$ (-170,000)	--
	Early Separation Plan: Reflects the elimination of the Early Separation Plan.			
4.	$ (-125,000)	$ --	$ (-125,000)	--
	Employee Benefits: Reflects miscellaneous savings in employee benefits.			
5.	$ (-20,000)	$ --	$ (-20,000)	--
	Services and Supplies: Reflects a decrease in miscellaneous services and supplies, primarily in services from other County departments; partially offset by an increase in facilities maintenance.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ 784,000	$ --	$ 784,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ 600,000	$ 600,000	$ --	--
	Admission Fees: Reflects anticipated increase in revenues from admission fees due to several new exhibits, which are transferred to the Museum Associates through special departmental expense.			
8.	$ --	$ 101,000	$ (-101,000)	--
	Revenue: Reflects anticipated increase in parking revenue due to availability of parking facilities during the Hancock Park renovation, partially offset by a decrease in intrafund transfer from the Museum of Natural History for craft services.			
Total	***$ 1,751,000***	***$ 701,000***	***$ 1,050,000***	***(-6.0)***

MUSEUM OF ART

ANDREA L. RICH, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	3,102,000	3,055,000	3,111,000	9,000
Employee Benefits	1,204,000	1,200,000	1,039,000	(165,000)
Total Salaries and Employee Benefits	4,306,000	4,255,000	4,150,000	(156,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	7,000	9,000	9,000	2,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	367,000	362,500	367,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	17,000	17,000	17,000	0
Maintenance-Bldgs & Improv	781,000	825,500	855,000	74,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	3,225,000	3,159,000	0	(3,225,000)
Professional & Spec Svcs-Other	573,000	847,000	117,000	(456,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	5,000	0	1,000	(4,000)
Rents & Leases-Bldg & Improv	172,000	99,000	47,000	(125,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	6,608,000	6,235,000	11,470,000	4,862,000
Training	0	0	0	0
Transportation	30,000	30,000	25,000	(5,000)
Travel	0	0	0	0
Utilities	113,000	113,000	113,000	0
Total Services & Supplies	11,898,000	11,697,000	13,021,000	1,123,000
Other Charges				
Judgments & Damages	15,000	0	15,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	4,000	784,000	784,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	15,000	4,000	799,000	784,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Museum of Art (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***16,219,000***	***15,956,000***	***17,970,000***	***1,751,000***
Less: Intrafund Transfers	10,000	10,000	0	(10,000)
TOTAL NET REQUIREMENTS	16,209,000	15,946,000	17,970,000	1,761,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	1,400,000	1,027,000	2,000,000	600,000
Miscellaneous	5,000	115,000	116,000	111,000
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	1,405,000	1,142,000	2,116,000	711,000
NET COUNTY COST	***14,804,000***	***14,804,000***	***15,854,000***	***1,050,000***

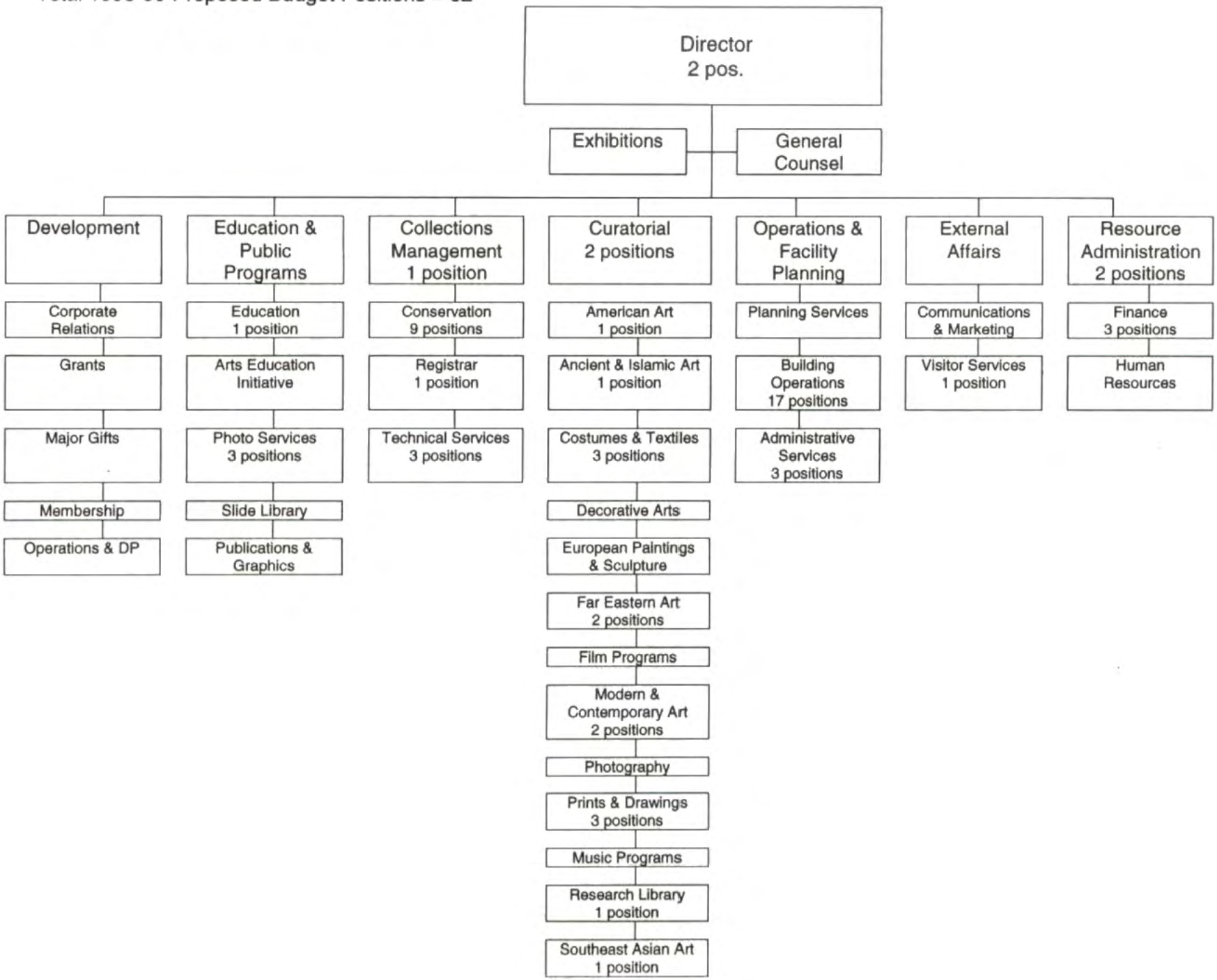
1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: MUSEUM OF ART

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Permanent Collection	**$6,566,000**	**$0**	**$816,000**	**$5,750,000**	**$5,750,000**	**$0**	**28.0**
Non-mandated, discretionary program. The permanent collection consists of over 150,000 objects representing the highest levels of artistic achievement from all historical periods and cultures. Over half a million visitors are served annually. Includes revenues from admission fees.							
2. Exhibitions	**$4,705,000**	**$0**	**$1,300,000**	**$3,405,000**	**$3,405,000**	**$0**	**15.0**
Non-mandated, discretionary program. Approximately 50 exhibitions are presented annually to almost one million viewers, through the translation of the permanent and loan collections into meaningful aesthetic, intellectual and cultural experiences for the widest array of audiences. Includes revenues from admission fees.							
3. Facilities Maintenance	**$3,595,000**	**$0**	**$0**	**$3,595,000**	**$3,595,000**	**$0**	**9.0**
Non-mandated, discretionary program. The museum facilities consist of over 750,000 square feet on over 15 acres of land, including galleries, gardens, offices and parking facilities. Maintenance of facility infrastructure, including the west campus, is essential to attainment of goals set forth in the strategic plan. The program includes interfund transfer from the Museum of Natural History as reimbursement of HVAC services provided to that department.							
4. Education	**$1,262,000**	**$0**	**$0**	**$1,262,000**	**$1,262,000**	**$0**	**3.0**
Non-mandated, discretionary program. Over 150,000 individuals are served annually through programs of art workshops, lectures and tours in conjunction with both the permanent collection and exhibition programs.							
5. Administration	**$1,842,000**	**$0**	**$0**	**$1,842,000**	**$1,842,000**	**$0**	**7.0**
Non-mandated, discretionary program. Provides administrative support to the department, including executive office, finance and accounting, payroll, legal and information systems.							
Total	**$17,970,000**	**$0**	**$2,116,000**	**$15,854,000**	**$15,854,000**	**$0**	**62.0**

MUSEUM OF ART
Andrea L. Rich, Director
Total 1998-99 Proposed Budget Positions = 62



MUSEUM OF NATURAL HISTORY
DR. JAMES L. POWELL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 3,710,333	$ 3,672,000	$ 3,916,000	$ 3,711,000	$ 3,711,000	$ -205,000
SERVICES & SUPPLIES	7,208,728	7,548,000	7,612,000	8,217,000	8,050,000	438,000
OTHER CHARGES	2,347,584	2,497,000	2,524,000	2,817,000	2,817,000	293,000
GROSS TOTAL	$ 13,266,645	$ 13,717,000	$ 14,052,000	$ 14,745,000	$ 14,578,000	$ 526,000
REVENUE	3,999,821	4,230,000	4,565,000	4,565,000	4,565,000	
NET COUNTY COST	$ 9,266,824	$ 9,487,000	$ 9,487,000	$ 10,180,000	$ 10,013,000	$ 526,000
BUDGETED POSITIONS	67.0	61.0	61.0	65.0	65.0	4.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 400	$	$	$	$	$
EDUCATIONAL SERVICES	107,853	60,000	60,000	60,000	60,000	
LIBRARY SERVICES	21,200	17,000	17,000	17,000	17,000	
PARK & RECREATION SVS	1,419,625	1,665,000	2,000,000	2,000,000	2,000,000	
CHRGS FOR SVCS-OTHER	177,943	35,000	35,000	35,000	35,000	
MISCELLANEOUS	2,271,665	2,453,000	2,453,000	2,453,000	2,453,000	
SALE OF FIXED ASSETS	1,135					
TOTAL	$ 3,999,821	$ 4,230,000	$ 4,565,000	$ 4,565,000	$ 4,565,000	$

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Museum exists to advance knowledge and to enable people of all ages, backgrounds, and interests to understand and appreciate their natural and cultural heritage. The Museum assembles, conserves, interprets, and holds in trust collections of irreplaceable objects from nature and human history. These collections reveal the history of the Earth and the evolution and diversity of life and culture. They sustain programs of research, exhibits, education, and publication.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $526,000 increase resulting from : 1) a 1.8 percent cost-of-living adjustment pursuant to the Board-approved operating agreement of July 12, 1994, and 2) a ministerial countywide cost allocation plan adjustment in rent charges. The Proposed Budget also includes a net increase of 4.0 budgeted positions as part of the Museum's ongoing realignment of Museum operations, as well as additional funding for advertising and exhibits.

Multi-Year Planning

Over the next several years, in an effort to significantly increase attendance and revenues, the Museum will be developing new, major, permanent, and traveling exhibits. In addition, the Museum will enhance the management of collections and research efforts through acquisition of restricted grants and contracts.

Critical Needs

The Museum continues to require major work on deferred maintenance projects, specifically 1) a fire/life safety system and handicapped public entrances, 2) a fire sprinkler system throughout the Exposition Park facility, and 3) a climate control system in the public and storage facilities. In addition, the Museum requires upgraded security systems, and improved exhibits and public areas. Many exhibits are over 25 years old and clearly show signs of wear. The Museum hopes to enter into a capital campaign in the near future and to raise the funds to provide the improvement needed.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Number of research and collections staff maintaining collections	44	47	47	47
Number of school tour and volunteer coordinators for school tours	3	4	5	5
Number of volunteers	600	460	475	500
Net County cost	$9,902,000	$9,265,000	$9,487,000	$10,013,000
Workload/Output				
Specimens maintained (21 collections)	26,609,010	34,562,677	34,662,000	35,009,000
Number of school tours provided	4,250	5,600	5,650	5,700
Number of volunteer hours contributed	95,000	85,033	86,000	87,000
Matching funds secured (Foundation)	$13,628,000	$12,527,000	$13,398,000	$13,750,000
Visitors served	607,650	674,824	694,000	750,000
Museum membership	14,991	15,032	15,400	17,000
Efficiency				
Average number of specimens maintained per research and collections staff	604,750	735,376	737,489	744,872
Average number of school tours per school coordinator staff	1,417	1,400	1,130	1,140
Annual Foundation matching funds	$13,628,000	$12,527,000	13,398,000	$13,750,000
Number of memberships per 100 visitors served	2.5	2.2	2.2	2.2
Effectiveness/Outcome				
Percent of specimens maintained	100%	100%	100%	100%
Percent of school tours provided	100%	100%	100%	100%
Percent of hours volunteered	100%	100%	100%	100%
Percent of matching funds provided by Foundation per year	138%	135%	141%	137%
Percent of memberships to total visitors	2.5%	2.2%	2.2%	2.3%

Objectives for 1998-99

-- Increase attendance through continuing high quality exhibits and public programs as well as increased creative advertising in order to serve our mission and increase revenue to sustain excellence.
-- Improve collections management and original research through increased use of external restricted grants.
-- Make effective use of parks bond issue of $5 million to improve Museum and exhibits to better serve visitors.

Explanatory Notes

All staff listed represent both County and Foundation personnel.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 51,000	$ --	$ 51,000	1.0
	Research and Collections: Reflects funding for 1.0 curatorial position consistent with the Museum's Vision 2000 goal to enhance the management of collections and research efforts.			
2.	$ (-14,000)	$ --	$ (-14,000)	1.0
	Public Programs: Reflects the elimination of an exhibits designer position, partially offset by funding for 2.0 temporary museum technicians consistent with the Museum's Vision 2000 goal of acquiring new, major permanent and traveling exhibits.			
3.	$ 105,000	$ --	$ 105,000	2.0
	Administrative and Facilities Support: Reflects funding for 6.0 additional positions in facilities support, offset by the deletion of 2.0 crafts positions and 2.0 administrative positions, consistent with the ongoing realignment of Museum operations.			
4.	$ 413,000	$ --	$ 413,000	--
	Public Programs: Reflects additional funding of $250,000 for advertising costs and $163,000 for upcoming exhibits, consistent with the Museum's Vision 2000 goal of increasing attendance and revenues.			
Other Changes				
1.	$ 355,000	$ --	$ 355,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
2.	$ (-353,000)	$ --	$ (-353,000)	--
	Early Separation Plan: Reflects the elimination of the Early Separation Program.			
3.	$ 195,000	$ --	$ 195,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
4.	$ (-189,000)	$ --	$ (-189,000)	--
	Employee Benefits: Reflects decrease in miscellaneous employee benefits.			
5.	$ 50,000	$ --	$ 50,000	--
	Security: Reflects an increase in security for the Page Museum based on actual experience.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
6.	$ (-25,000)	$ --	$ (-25,000)	--
	Services and Supplies: Reflects miscellaneous decreases in services and supplies, primarily in office equipment, partially offset by an increase in lease costs for telephone equipment based on actual experience.			
7.	$ (-62,000)	$ --	$ (-62,000)	--
	Other Charges: Reflects a decrease in LAC-CAL payments and judgments and damages based on actual experience.			
Total	***$ 526,000***	***$ 0***	***$ 526,000***	***4.0***

MUSEUM OF NATURAL HISTORY

DR. JAMES L. POWELL, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	2,680,000	2,484,000	2,902,000	222,000
Employee Benefits	1,236,000	1,188,000	809,000	(427,000)
Total Salaries and Employee Benefits	3,916,000	3,672,000	3,711,000	(205,000)
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	2,000	1,000	2,000	0
Communications	310,000	472,000	523,000	213,000
Food	0	0	0	0
Household Expense	5,000	8,000	7,000	2,000
Insurance	114,000	114,000	120,000	6,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	168,000	116,000	120,000	(48,000)
Maintenance-Bldgs & Improv	150,000	126,000	106,000	(44,000)
Medical, Dental, Lab Supplies	12,000	9,000	10,000	(2,000)
Memberships	0	0	0	0
Miscellaneous Expense	0	3,000	3,000	3,000
Office Expense	225,000	209,000	231,000	6,000
Professional & Spec Svcs-Contracts	1,679,000	1,770,000	1,749,000	70,000
Professional & Spec Svcs-Other	62,000	48,000	53,000	(9,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	166,000	156,000	189,000	23,000
Small Tools & Instruments	3,000	1,000	3,000	0
Special Departmental Expense	3,753,000	3,474,000	3,923,000	170,000
Training	0	0	0	0
Transportation	204,000	282,000	196,000	(8,000)
Travel	0	0	0	0
Utilities	759,000	759,000	815,000	56,000
Total Services & Supplies	7,612,000	7,548,000	8,050,000	438,000
Other Charges				
Judgments & Damages	50,000	52,000	45,000	(5,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	45,000	28,000	355,000	310,000
LAC-CAL Lease Payments	35,000	23,000	23,000	(12,000)
Other	2,394,000	2,394,000	2,394,000	0
Total Other Charges	2,524,000	2,497,000	2,817,000	293,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Museum of Natural History (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***14,052,000***	***13,717,000***	***14,578,000***	***526,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	14,052,000	13,717,000	14,578,000	526,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	2,112,000	1,777,000	2,112,000	0
Miscellaneous	2,453,000	2,453,000	2,453,000	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	4,565,000	4,230,000	4,565,000	0
NET COUNTY COST	***9,487,000***	***9,487,000***	***10,013,000***	***526,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Museum of Natural History

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Research & Collections	**$1,608,000**	**$0**	**$0**	**$1,608,000**	**$1,608,000**	**$0**	**17.0**

Provides collection management, preservation and restoration services, and conducts research to assist the educational and exhibition components of the Museum. Curatorial staff are actively engaged in collections-based research in the natural sciences and history. Their research interests form the basis for exhibitions, educational programs and publications.

2. Public Programs	**$1,169,000**	**$0**	**$77,000**	**$1,092,000**	**$1,092,000**	**$0**	**14.0**

Develops exhibit and education programs based on the Museum's collections that help the public to understand their natural and cultural world. The Museum offers many services and programs that specifically complement the curricula of local schools and provides extensive outreach programs throughout the County.

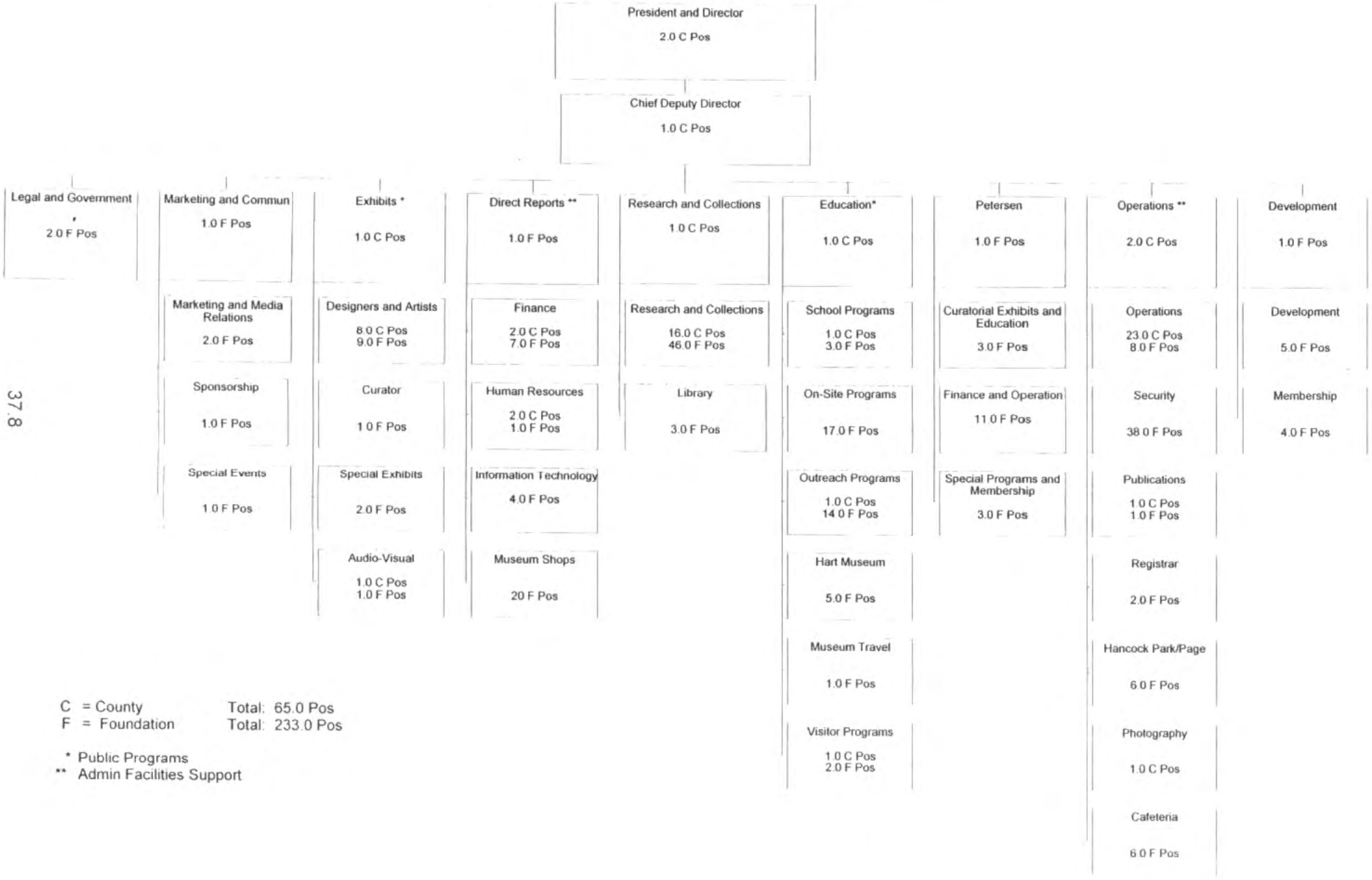
3. Administration/Operations	**$11,465,000**	**$0**	**$4,488,000**	**$6,977,000**	**$6,977,000**	**$0**	**31.0**

Supports the research and educational programs of the Museum. Provides facilities support, security, membership programs, and general administrative support.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Executive	**$336,000**	**$0**	**$0**	**$336,000**	**$336,000**	**$0**	**3.0**
Develops and implements the Museum's strategic plan and provides leadership and vision in all areas of the Museum. Works with the Board of Trustees and Governors to provide high quality fiduciary and financial support to the Museum.							
Total	**$14,578,000**	**$0**	**$4,565,000**	**$10,013,000**	**$10,013,000**	**$0**	**65.0**

THE NATURAL HISTORY MUSEUM OF LOS ANGELES
1998-99 ORGANIZATION CHART

TOTAL 1998-99 PROPOSED BUDGET POSITIONS = 65.0



C = County Total: 65.0 Pos
F = Foundation Total: 233.0 Pos

* Public Programs
** Admin Facilities Support

MUSIC CENTER OPERATIONS
SANDRA A. KIMBERLING, PRESIDENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 4,767	$ 3,000	$	$ 3,000	$ 3,000	$ 3,000
SERVICES & SUPPLIES	6,006,628	6,069,000	5,885,000	6,413,000	6,413,000	528,000
OTHER CHARGES	1,555,075	1,606,000	1,606,000	1,264,000	1,264,000	-342,000
GROSS TOTAL	$ 7,566,470	$ 7,678,000	$ 7,491,000	$ 7,680,000	$ 7,680,000	$ 189,000
REVENUE	3,229,340	3,287,000	3,676,000	3,929,000	3,929,000	253,000
NET COUNTY COST	$ 4,337,130	$ 4,391,000	$ 3,815,000	$ 3,751,000	$ 3,751,000	$ -64,000
REVENUE DETAIL						
BUSINESS LICENSES	$ 200	$	$	$	$	$
RENTS AND CONCESSIONS	3,038,308	2,599,000	2,988,000	2,854,000	2,854,000	-134,000
MISCELLANEOUS	190,832	688,000	688,000	1,075,000	1,075,000	387,000
TOTAL	$ 3,229,340	$ 3,287,000	$ 3,676,000	$ 3,929,000	$ 3,929,000	$ 253,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: CULTURAL SERVICES

Mission Statement

The Music Center is a cooperative operational effort between community interests and the County of Los Angeles. Through this budget, the County provides for the general maintenance, custodial, utility, insurance, security, and usher services at the Music Center. This budget excludes income estimated at $1.0 million from the 5 percent facility fee derived from a portion of admission revenues and used to offset costs for furnishing and theater equipment replacement, which is included in the Music Center Operating Company budget.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a net decrease of $64,000 due to a ministerial accounting adjustment related to rent charges, partially offset by increased costs for usher services and insurance. Also reflected is the restoration of funding for security, grounds maintenance, and custodial services offset by additional revenue. Consistent with contractual obligations, the budget provides funding to maintain and operate the Music Center.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 81,000	$ --	$ 81,000	--

Usher Services: Reflects increased hourly rates for contracted usher services due to minimum wage adjustments.

2.	$ 151,000	$ --	$ 151,000	--

Utility Costs: Reflects an increase in funding for utilities based on experience and anticipated increases.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
3.	$ 85,000	$ --	$ 85,000	--
	Insurance: Reflects reimbursement of cost for commercial property insurance premiums purchased by the Music Center.			
4.	$ (-112,000)	$ --	$ (-112,000)	--
	Other Charges: Reflects a reduction in capital lease costs primarily due to the conclusion of bond payments for the Mark Taper Forum and Ahmanson Theater.			
5.	$ --	$ 253,000	$ (-253,000)	--
	Revenue Increase: Reflects an increase in cogeneration revenue, offset by a reduction in parking revenue based on experience.			
6.	$ (-230,000)	$ --	$ (-230,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ 211,000	$ --	$ 211,000	--
	Services and Supplies: Reflects the restoration of funding required for security, grounds maintenance, custodial, and usher services.			
8.	$ 3,000	$ --	$ 3,000	
	Salaries and Employee Benefits: Reflects funding for anticipated Workers' Compensation benefits based on experience.			
Total	***$ 189,000***	***$ 253,000***	***$ (-64,000)***	***0.0***

MUSIC CENTER OPERATIONS

SANDRA A. KIMBERLING, PRESIDENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	3,000	3,000	3,000
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	3,000	3,000	3,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	3,000	3,000	3,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	136,000	221,000	221,000	85,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	1,236,000	1,236,000	1,236,000	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	1,469,000	1,467,000	1,680,000	211,000
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	77,000	77,000	77,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	623,000	623,000	704,000	81,000
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	2,341,000	2,442,000	2,492,000	151,000
Total Services & Supplies	5,885,000	6,069,000	6,413,000	528,000
Other Charges				
Judgments & Damages				0
Support & Care of Persons				0
Capital Lease Payments	747,000	747,000	646,000	(101,000)
LAC-CAL Lease Payments	0	0	0	0
Other	859,000	859,000	618,000	(241,000)
Total Other Charges	1,606,000	1,606,000	1,264,000	(342,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Music Center Operations (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***7,491,000***	***7,678,000***	***7,680,000***	***189,000***
Less: Intrafund Transfers				0
TOTAL NET REQUIREMENTS	7,491,000	7,678,000	7,680,000	189,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:	0	0	0	
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	2,988,000	2,599,000	2,854,000	(134,000)
Miscellaneous	688,000	688,000	1,075,000	387,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	3,676,000	3,287,000	3,929,000	253,000
NET COUNTY COST	***3,815,000***	***4,391,000***	***3,751,000***	***(64,000)***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Music Center Operations

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Contractual Services	**$3,611,000**	**$0**	**$0**	**$3,611,000**	**$3,611,000**	**$0**	**0.0**
Mandated: Board Adopted 1963 Operating Sublease Agreement between the Music Center. The County is obligated by the 1963 Operating Sublease Agreement for provision of maintenance, custodial, security and usher services, either directly or by contract to pay the cost of the services. Currently, these services are provided by the Music Center and reimbursed by the County.							
2. Support Services	**$4,069,000**	**$0**	**$3,929,000**	**$140,000**	**$140,000**	**$0**	**0.0**
Non-Mandated, discretionary program. Provides support services that cannot be directly identified to a program. Includes utilities, rent, insurance, and miscellaneous services. Also includes parking and co-generation revenue.							
Total	**$7,680,000**	**$0**	**$3,929,000**	**$3,751,000**	**$3,751,000**	**$0**	**0.0**

FILE NAME: PROGRAMS.WK3

NONDEPARTMENTAL REVENUE

FINANCING USE CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALES AND USE TAX	$ 31,997,408	$ 32,413,000	$ 32,413,000	$ 33,710,000	$ 33,710,000	$ 1,297,000
DEED TRANSFER TAX	27,166,081	28,600,000	23,600,000	28,600,000	28,600,000	5,000,000
TRANSIENT OCCUPANCY TAX	8,965,164	6,800,000	6,800,000	7,894,000	7,894,000	1,094,000
UTILITY USERS' TAXES	47,287,011	35,500,000	35,500,000	35,500,000	35,500,000	0
BUSINESS LICENSE TAX	16,788,753	10,675,000	10,675,000	10,000,000	10,000,000	-675,000
LICENSES, PERMITS, AND FRANCHISES	5,790,322	5,510,000	5,510,000	5,600,000	5,510,000	0
RENTS, CONCESSIONS, AND ROYALTIES	667,380	740,000	740,000	800,000	740,000	0
VEHICLE LICENSE FEES	752,542,400	771,124,000	789,292,000	815,823,000	815,823,000	26,531,000
PENALTIES ON DELINQUENT TAXES	25,231,409	24,664,000	24,664,000	27,560,000	24,664,000	0
HOMEOWNERS' PROPERTY TAX RELIEF (HOX)	22,022,265	21,100,000	21,100,000	21,100,000	21,100,000	0
OTHER REVENUE	134,463,943	92,567,000	92,567,000	88,725,000	86,147,000	-6,420,000
TOTAL REVENUE	$ 1,072,922,136	$ 1,029,693,000	$ 1,042,861,000	$ 1,075,312,000	$ 1,069,688,000	$ 26,827,000

Mission Statement

Nondepartmental revenues are derived largely from shared programs administered by the State and are not related to the revenue-generating activities of any County department.

1998-99 Budget Message

1998-99 Proposed Budget reflects:

- An increase of $1.3 million in Local 1 percent Sales Tax, reflecting an improving unincorporated area economy and a continuing effort to locate State Board of Equalization misallocation of taxes to other jurisdictions.

- A net increase of $26.5 million in Motor Vehicle License In-Lieu fees and Realignment revenues due to increased motor vehicle sales.

- Improving real estate economy producing an increase of $5.0 million in Deed Transfer Tax revenues.

- Decrease of Business License Tax , $675,000, due to the sunset of the Business License Amusement Park Tax, effective October 1, 1997.

- Other revenue decreases primarily due to the elimination of one-time only revenues from the Productivity Investment Fund, $5.0 million.

NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 5,465,347	$ 19,281,000	$ 19,281,000	$ 20,567,000	$ 20,567,000	$ 1,286,000
OTHER CHARGES	53,943,267	65,700,000	65,700,000	153,250,000	153,250,000	87,550,000
FIXED ASSETS-EQUIP		25,000	25,000	25,000	25,000	
OTHER FINANCING USES	12,778,618	14,985,000	14,985,000	17,889,000	17,889,000	2,904,000
GROSS TOTAL	$ 72,187,232	$ 99,991,000	$ 99,991,000	$ 191,731,000	$ 191,731,000	$ 91,740,000
REVENUE	107,525,889	119,097,000	113,097,000	210,065,000	210,065,000	96,968,000
NET COUNTY COST	$ -35,338,657	$ -19,106,000	$ -13,106,000	$ -18,334,000	$ -18,334,000	$ -5,228,000
REVENUE DETAIL						
INTEREST	$ 107,431,248	$ 118,837,000	$ 112,837,000	$ 209,805,000	$ 209,805,000	$ 96,968,000
CHRGS FOR SVCS-OTHER	93,578					
MISCELLANEOUS	1,063	260,000	260,000	260,000	260,000	
TOTAL	$ 107,525,889	$ 119,097,000	$ 113,097,000	$ 210,065,000	$ 210,065,000	$ 96,968,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts (NDSA) budget provides for special General Fund expenditures and revenues which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that department. This appropriation reflects charges for expenditures of countywide benefit which are not related to a single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program and contracts for countywide programs.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects:

- A net increase in Other Charges due primarily to the maturity of the principal for the Yen Note program entirely offset by interest earnings.
- An increase in Other Financing Uses reflecting a contribution to the Motor Vehicle ACO Fund to address countywide vehicle replacement requirements.
- An increase in services and supplies reflecting the Board-approved contribution to the New Los Angeles Marketing Partnership and other unavoidable cost increases.
- Increased net interest revenue primarily from the Disproportionate Share Hospital program.

OFFICE OF OMBUDSMAN
RUDY DE LEON, OMBUDSMAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 178,709	$ 189,000	$ 189,000	$ 290,000	$ 290,000	$ 101,000
SERVICES & SUPPLIES	73,432	69,000	69,000	65,000	65,000	-4,000
OTHER CHARGES				10,000	10,000	10,000
GROSS TOTAL	$ 252,141	$ 258,000	$ 258,000	$ 365,000	$ 365,000	$ 107,000
NET COUNTY COST	$ 252,141	$ 258,000	$ 258,000	$ 365,000	$ 365,000	$ 107,000
BUDGETED POSITIONS	3.0	3.0	3.0	5.0	5.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing complaint investigations concerning the Los Angeles County Sheriff's Department, Office of County Security, and other County departments and agencies, at the direction of the Board of Supervisors.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $107,000 increase to fund negotiated salaries and employee benefits and to review complaints involving the Office of County Security, as approved by the Board of Supervisors on February 10, 1998, including two additional staff members, space requirements, and other operating expenses. Minor funding adjustments are required to fund increased costs for employee benefits and office equipment leases, partially offset by reductions in transportation costs and professional and specialized services.

Multi-Year Planning

The Office of Ombudsman will work to enhance its role as an independent, neutral agency available to assist the public by improving staff response to the increasing number of inquiries; to ensure that staff maintain current information on conflict resolution, dispute mediation, and County policies and practices; and to expand the public's knowledge of Ombudsman services available in Los Angeles County. The Department will continue to network with civilian oversight boards, inspectors general and other ombudsmen in California and throughout the United States.

The Department will continue to seek grants and other funding opportunities to develop an independent revenue source, minimize costs, and generate savings.

Critical Needs

The Department has a critical need to replace obsolete office equipment and to acquire office furniture that will improve staff efficiency and effectiveness while providing a confidential environment for walk-in clientele.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Community Liaison Officers (CLO)	1.75	2.0	2.0	3.0
Workload/Output				
Complaint initiation referrals	109	150	190	400
Complaint status requests	44	75	125	275
Complaint investigation reviews	168	120	240	400
General assistance to clients	120	527	400	500
Requests for information	n/a	1,768	2,000	4,000
Efficiency				
Referrals	62	75	95	133
Determination of case status	25	38	63	92
Complaint investigation reviews	96	60	120	133
General assistance to clients	69	264	200	167
Response to requests for information	n/a	884	1,000	1,333
Effectiveness/Outcome				
Successful status determinations	100%	100%	100%	100%
Investigation lawsuits reviewed	0	0	0	0

Objectives for 1998-99

-- Review complaint investigations and report findings to client and department within a reasonable time frame.
-- Ensure recommendations for follow up action are completed in a timely manner.
-- Determine the status of investigations within reasonable time constraints.
-- Forward suggestions or comments indicating the possible need for policy changes to appropriate departmental staff.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 100,000	$ --	$ 100,000	2.0

Expansion of Complaint Reviews: Reflects funding approved by the Board of Supervisors on February 10, 1998 for 2.0 additional positions, office space, and automation needs to expand complaint review responsibilities to include the Office of County Security.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ --	$ --	$ --	--
	Miscellaneous Operational Changes: Reflects a $4,000 increase to fund telephone utility costs and renewal of office equipment leases, $5,000 for miscellaneous office supplies, $1,000 for training, and $10,000 for lease of office space, all of which is offset by reductions in various other services and supplies accounts.			
2.	$ 7,000	$ --	$ 7,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
Total	***$ 107,000***	***$ 0***	***$ 107,000***	***2.0***

OFFICE OF OMBUDSMAN

RUDY DE LEON, OMBUDSMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	145,000	145,000	232,000	87,000
Employee Benefits	44,000	44,000	58,000	14,000
Total Salaries and Employee Benefits	189,000	189,000	290,000	101,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	3,000	5,000	7,000	4,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	4,000	4,000	4,000	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	1,000	1,000	6,000	5,000
Professional & Spec Svcs-Contracts	39,000	32,000	0	(39,000)
Professional & Spec Svcs-Other	7,000	7,000	25,000	18,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	8,000	8,000	10,000	2,000
Rents & Leases-Bldg & Improv	0	0	10,000	10,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	8,000	0	0
Training	0	2,000	1,000	1,000
Transportation	4,000	0	0	(4,000)
Travel	0	0	0	0
Utilities	3,000	2,000	2,000	(1,000)
Total Services & Supplies	69,000	69,000	65,000	(4,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	10,000	10,000
Other	0	0	0	0
Total Other Charges	0	0	10,000	10,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Office of Ombudsman (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***258,000***	***258,000***	***365,000***	***107,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	258,000	258,000	365,000	107,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***258,000***	***258,000***	***365,000***	***107,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Office of Ombudsman

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Ombudsman Services	**$290,000**	**$0**	**$0**	**$290,000**	**$0**	**$290,000**	**5.0**
Mandated program, Los Angeles County Ordinance 2.37.010 The Office of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing complaint investigations concerning the Los Angeles County Sheriff's Department, County Office of Security, and other County departments and agencies, at the direction of the Board of Supervisors. The Judge's Review Panel reviews cases involving excessive force. In 1997, the Ombuds staff responded to over 2,500 inquiries and over 900 issues involving the Sheriff's Department.							
2. Support Services	**$73,000**	**$0**	**$0**	**$73,000**	**$73,000**	**$0**	**0.0**
Non-mandated, discretionary program. Provides support services including utilities, maintenance, legal counsel, and miscellaneous services.							
3. Administration	**$2,000**	**$0**	**$0**	**$2,000**	**$2,000**	**$0**	**0.0**
Non-mandated, discretionary program. Provides administrative support to the department. Includes executive office, departmental accounting, budgeting, personnel/payroll and procurement.							
Total	**$365,000**	**$0**	**$0**	**$365,000**	**$75,000**	**$290,000**	**5.0**

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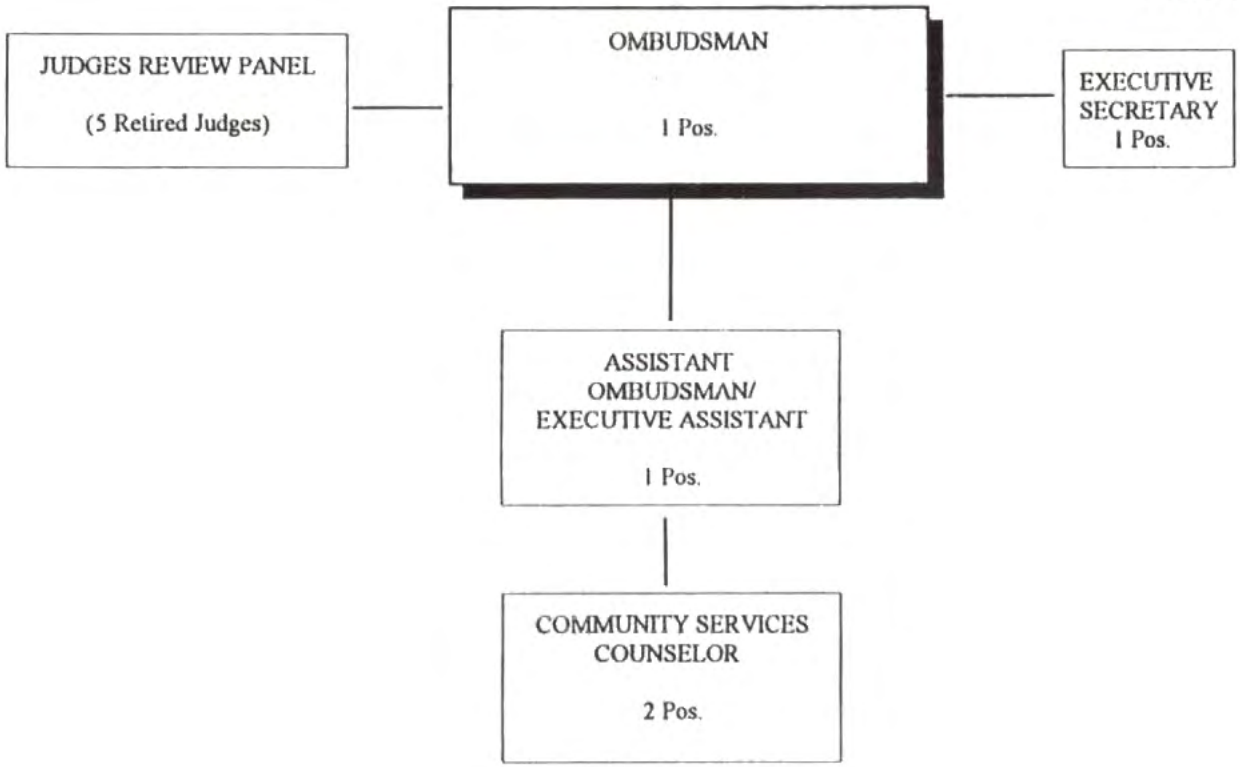
OFFICE of OMBUDSMAN

Rudy De Leon, Ombudsman

Total 1998-99 Proposed Budgeted Positions = 5



PARKS AND RECREATION
RODNEY E. COOPER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 39,972,504	$ 43,062,000	$ 43,062,000	$ 40,907,000	$ 40,733,000	$ -2,329,000
SERVICES & SUPPLIES	19,018,792	22,608,000	19,891,000	23,331,000	22,188,000	2,297,000
OTHER CHARGES	2,563,633	3,509,000	3,509,000	6,250,000	6,250,000	2,741,000
FIXED ASSETS-EQUIP		300,000	300,000	500,000	300,000	
GROSS TOTAL	$ 61,554,929	$ 69,479,000	$ 66,762,000	$ 70,988,000	$ 69,471,000	$ 2,709,000
LESS INTRAFD TRANSFER	196,351	371,000	94,000	330,000	330,000	236,000
NET TOTAL	$ 61,358,578	$ 69,108,000	$ 66,668,000	$ 70,658,000	$ 69,141,000	$ 2,473,000
REVENUE	30,699,434	37,970,000	35,730,000	37,068,000	37,068,000	1,338,000
NET COUNTY COST	$ 30,659,144	$ 31,138,000	$ 30,938,000	$ 33,590,000	$ 32,073,000	$ 1,135,000
BUDGETED POSITIONS	817.0	927.0	927.0	910.0	866.0	-61.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 391,641	$ 309,000	$ 309,000	$ 309,000	$ 309,000	$
OTHER LIC & PERMITS	108					
VEHICLE CODE FINES	229,403					
OTHER COURT FINES	128	86,000	172,000			-172,000
FORFEIT & PENALTIES	29,936					
RENTS AND CONCESSIONS	174,429					
FEDERAL-OTHER	1,555,750	1,996,000	2,737,000	1,083,000	1,083,000	-1,654,000
LEGAL SERVICES	1,914,783					
PLANNING & ENG SVCS	4,050,000					
INSTIT CARE & SVS	2,500					
PARK & RECREATION SVS	15,653,868	16,226,000	15,267,000	15,904,000	15,904,000	637,000
CHRGS FOR SVCS-OTHER	4,360,863	13,696,000	11,488,000	14,205,000	14,205,000	2,717,000
OTHER SALES	4,571					
MISCELLANEOUS	1,943,909	1,609,000	1,709,000	1,458,000	1,458,000	-251,000
SALE OF FIXED ASSETS	387,545					
OPERATING TRANSFER IN		4,048,000	4,048,000	4,109,000	4,109,000	61,000
TOTAL	$ 30,699,434	$ 37,970,000	$ 35,730,000	$ 37,068,000	$ 37,068,000	$ 1,338,000

FUND: GENERAL FUND
FUNCTION: RECREATION & CULTURAL SERVICES
ACTIVITY: RECREATION FACILITIES

Mission Statement

To provide 9.7 million residents of Los Angeles County with diverse, quality recreational opportunities through the acquisition, development, maintenance, and programming of the County parks, arboreta, golf courses, trails, and open space areas.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a multi-year effort by the Department to restore the recreation programs at local municipal parks in the unincorporated area; 14 new positions are recommended in 1998-99 with another 14 planned for 1999-2000, resulting in one full-time equivalent staff person at each such park. In addition, the budget reflects: 1) the transfer of the Department's Park Police operation to the Office of County Security, as approved by the Board of Supervisors on November 18, 1997; 2) reestablishment of the North County region to better serve the increasing population in Newhall and the Santa Clarita and Antelope Valleys; and 3) additional revenue from a $2 increase in weekend and $1 increase in weekday golf greens fees.

Other adjustments include additional grounds and facility maintenance staff and supplies at various parks, including the Hollywood Bowl, Arboretum, and Virginia Robinson Gardens; additional staff to establish the Regional Park and Open Space District's compliance auditing function; funding for the planned relocation of the Department's headquarters to a new site; and negotiated increases in salaries and employee benefits.

Multi-Year Planning

The Proposed Budget supports strategic efforts to address anticipated operational and funding issues over the next few years. For this reason, securing multi-year funding for positions has been pursued wherever possible. Examples of this are continuance of the Proposition A Capital Improvement program, the Federal Family Support program, and Community Development Block Grant funding for recreation programs.

The Department will continue its revenue generating efforts by expanding its facility reservation system established in 1996-97 and its cost-cutting measures by contracting services wherever cost-effective. Other goals include enhancing the Department's golf program by pursuing capital improvements at existing courses, exploring new golf course opportunities and increasing community input and local business involvement in recreational programs by expanding community-based events and activities

Critical Needs

Critical needs for 1998-99 include expanding the Recreation program to meet the increased demand for services throughout the County, particularly in after school programming, and to meet the Department's goal of "one staff person at every local park". As the Department continues its accelerated capital improvement program and with further expansion of the North County, there is an increasing need for furnishings and basic supplies at new facilities, which are not funded by Proposition A. In addition, the Department has a need to purchase a significant number of vehicles as most of the nearly 340 vehicles in the Department's fleet exceed seven years of age and/or 70,000 miles and are uneconomical to repair. Lastly, tree trimming services are needed at many parks with overgrown trees, some of which are a serious safety hazard.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Total gross appropriation	$61,356,000	$61,155,000	$66,506,000	$69,471,000
Total capital projects (CP)/"Prop A" (1996) funds to be committed	n/a	$3,510,000	$41,442,000	$44,548,000
Recreation program net County cost	$2,210,000	$2,281,000	$2,351,000	$2,941,000
Golf net revenue	$12,734,000	$14,450,000	$14,750,000	$15,400,000
Workload/Output				
Total revenue collected	$30,082,000	$30,896,000	$37,514,000	$37,398,000
Total CP/"Prop A" (1996) funds actually committed	n/a	$3,510,000	$41,442,000	$44,548,000
Recreation program attendance	1,637,000	1,918,000	1,956,000	2,250,000
Rounds of golf played	1,748,000	1,769,000	1,800,000	1,825,000
Efficiency				
Percent increase/(decrease) in net County cost per year [1]	3.65%	2.00%	(5.44)%	3.67%
Percent of annual CP/"Prop A" (1996) funds to be committed	n/a	100%	100%	100%
Net County cost per Recreation program attendee	$1.35	$1.19	$1.20	$1.31
Net revenue per round of golf played	$7.28	$8.17	$8.19	$8.44

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Effectiveness/Outcome				
Percent self-sufficient (revenue divided by costs)	49.03%	50.19%	56.41%	53.83%
Cumulative percent of CP/"Prop A" (1996) funds committed	n/a	3.92%	50.23%	100%
Percent increase/(decrease) in recreation attendance from previous year	20.90%	17.17%	1.98%	15.03%
Percent increase/(decrease) in net golf revenue from previous year	18.97%	13.48%	2.08%	4.41%

Objectives for 1998-99

-- Maintain current percentage of self-sufficiency to continue to reduce reliance on net County cost. (2)
-- Commit all $89,500,000 of CP/"Prop A" (1996) funds by the end of 1998-99.
-- Increase customer attendance by providing quality recreation programs.
-- Increase net golf revenue while continuing to provide a quality golf program.

Explanatory Notes

(1) Fiscal year 1997-98 includes restoration of funding for four community regional parks. Fiscal years 1997-98 and 1998-99 include the transfer of Park Police.

(2) Since fiscal year 1992-93, the level of self-sufficiency (revenue divided by costs) has increased by 23 percent. Although this was partially due to fee increases, a majority of the revenue was generated through outside sources.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 492,000	$ 500,000	$ (-8,000)	14.0

Recreation: Reflects the addition of 14.0 permanent recreation positions to restore recreation programs at local municipal parks in unincorporated communities. These positions are funded by an increase in golf revenue.

2.	$ 300,000	$ 128,000	$ 172,000	6.0

Recreation: Reflects the addition of 3.0 positions for the successful central reservation system at the South Agency. Also, includes 3.0 grant-funded positions for the Castaic Sports Complex, Jackie Robinson Park, and Roosevelt Park.

3.	$ 236,000	$ 236,000	$ --	3.0

Federal Family Support Program: Reflects the operating costs to provide grant-funded after-school programs at five local parks.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
4.	$ (-6,443,000)	$ (-1,654,000)	$ (-4,789,000)	(-125.0)

Park Police Transfer: Reflects the transfer of the Park Police Operation to the Office of County Security as approved by the Board on November 18, 1997.

5.	$ 2,624,000	$ 2,624,000	$ --	7.0

Capital Projects: Reflects Proposition A operating costs and reimbursement for the purchase of capital project management services from Public Works. Also includes the establishment of the District's Proposition A compliance auditing function.

6.	$ 577,000	$ --	$ 577,000	8.0

Expansion of Facilities: Reflects minimal staffing and supplies to reestablish the North Agency for recreation and maintenance at several new facilities and anticipated future development in the North County area, particularly in Newhall, the Santa Clarita Valley, and the Antelope Valley.

7.	$ 98,000	$ 50,000	$ 48,000	3.0

Local Park Maintenance: Reflects additional positions and supplies for grounds maintenance services at the Hahn Ballfields, Cerritos Park, Castaic Sports Complex, and Jackie Robinson Park, partially offset by Proposition A maintenance funds.

8.	$ 251,000	$ 81,000	$ 170,000	4.0

Facility Maintenance: Reflects increased positions and supplies for maintenance at the Hollywood Bowl, Roosevelt Park, and La Brea Green Belt, partially offset by Proposition A maintenance funds.

9.	$ 252,000	$ 149,000	$ 103,000	7.0

Regional Parks: Reflects 3.0 additional positions needed to provide grounds maintenance and construction services for the new Hart Park Pole Barn funded by Proposition A maintenance funds, 2.0 positions at Santa Fe Dam, and 2.0 positions at Whittier Narrows Regional Park bicycle motorcross operation, which was previously operated by a concessionaire.

10.	$ 178,000	$ (-164,000)	$ 342,000	2.0

Arboreta: Reflects 1) an increase of 6.0 technical and grounds maintenance positions at the Arboretum and Virginia Robinson Gardens, and 2) the deletion of 4.0 revenue-offset temporary positions at the Descanso Gardens due to recent agreement changes.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
11.	$ 116,000	$ 51,000	$ 65,000	4.0

Natural Areas: Reflects 3.0 positions needed to provide adequate grounds maintenance, recreation and clerical support services at the rebuilt Eaton Canyon Nature Center, funded by Proposition A, and an additional position at Placerita Canyon.

12.	$ 72,000	$ --	$ 72,000	6.0

Support Services: Reflects additional positions for Procurement and Budget to meet workload, and a secretary and warehouse worker for the East Agency, offset by a reduction in Internal Services Department Year 2000 conversion expenses.

13.	$ 32,000	$ --	$ 32,000	--

Contracts: Reflects increases in various contracts, including grounds maintenance and security services.

Other Changes

1.	$ 2,015,000	$ --	$ 2,015,000	--

Salaries and Employee Benefit Increases: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-503,000)	$ --	$ (-503,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

3.	$ (-442,000)	$ --	$ (-442,000)	--

Employee Benefits: Reflects decreases for unemployment insurance, partially offset by increases for workers compensation and long term disability based on experience.

4.	$ 150,000	$ --	$ 150,000	--

Utilities: Reflects an increase in utilities based on experience.

5.	$ (-980,000)	$ --	$ (-980,000)	--

Liabilities and Legal Fees: Reflects decreases in liability claims and legal fees for County Counsel and Risk Management cases based on experience.

6.	$ (-728,000)	$ --	$ (-728,000)	--

Leases: Reflects the expiration of various capital leases offset by an increase related to planned relocation of the Department's Administrative Agency to a new headquarters.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
7.	$ 4,412,000	$ --	$ 4,412,000	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	$ --	$ (-427,000)	$ 427,000	--
	Revenue: Reflects a decrease in revenue, primarily from charges for services based on experience.			
Total	***$ 2,709,000***	***$ 1,574,000***	***$ 1,135,000***	***(-61.0)***

PARKS AND RECREATION

RODNEY E. COOPER, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	32,597,000	32,597,000	32,424,000	(173,000)
Employee Benefits	10,465,000	10,465,000	8,309,000	(2,156,000)
Total Salaries and Employee Benefits	43,062,000	43,062,000	40,733,000	(2,329,000)
Services & Supplies				
Agricultural	175,000	191,000	191,000	16,000
Clothing and Personal Supplies	50,000	50,000	46,000	(4,000)
Communications	750,000	800,000	765,000	15,000
Household Expense	110,000	120,000	120,000	10,000
Insurance	634,000	500,000	500,000	(134,000)
Maintenance-Equipment	592,000	592,000	592,000	0
Maintenance-Bldgs & Improv	720,000	1,473,000	1,180,000	460,000
Miscellaneous Expense	22,000	22,000	22,000	0
Office Expense	30,000	35,000	35,000	5,000
Professional & Spec Svcs-Contracts	4,190,000	4,425,000	4,225,000	35,000
Professional & Spec Svcs-Other	3,678,000	5,289,000	5,260,000	1,582,000
Publications & Legal Notice	40,000	40,000	40,000	0
Rents & Leases-Equipment	25,000	25,000	25,000	0
Rents & Leases-Bldg & Improv	115,000	217,000	210,000	95,000
Small Tools & Instruments	150,000	150,000	150,000	0
Special Departmental Expense	950,000	1,017,000	1,017,000	67,000
Training	55,000	55,000	55,000	0
Transportation	435,000	435,000	435,000	0
Utilities	7,170,000	7,172,000	7,320,000	150,000
Total Services & Supplies	19,891,000	22,608,000	22,188,000	2,297,000
Other Charges				
Judgments & Damages	1,053,000	1,053,000	212,000	(841,000)
Capital Lease Payments	2,456,000	2,456,000	6,038,000	3,582,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	3,509,000	3,509,000	6,250,000	2,741,000
Fixed Assets				
Equipment	300,000	300,000	300,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	300,000	300,000	300,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Parks and Recreation (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***66,762,000***	***69,479,000***	***69,471,000***	***2,709,000***
Less: Intrafund Transfers	94,000	371,000	330,000	236,000
TOTAL NET REQUIREMENTS	66,668,000	69,108,000	69,141,000	2,473,000
REVENUES				
Taxes				0
Licenses, Permits & Franchises	309,000	309,000	309,000	0
Fines, Forfeitures & Penalties	172,000	86,000	0	(172,000)
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	2,737,000	1,996,000	1,083,000	(1,654,000)
State	0	0	0	0
Other	0	0	0	0
Charges For Services	26,755,000	29,822,000	30,109,000	3,354,000
Miscellaneous	1,709,000	1,709,000	1,458,000	(251,000)
Other Financing Sources	0	0	0	0
Residual Equity Transfers	4,048,000	4,048,000	4,109,000	61,000
TOTAL REVENUES	35,730,000	37,970,000	37,068,000	1,338,000
NET COUNTY COST	***30,938,000***	***31,138,000***	***32,073,000***	***1,135,000***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Parks and Recreation

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Local Parks	**$36,596,000**	**$284,000**	**$4,118,000**	**$32,194,000**	**$6,629,000**	**$25,565,000**	**447.4**

Non-mandated, discretionary program.

Provides grounds maintenance services and quality leisure time activities at 80 local and community regional park sites primarily in the unincorporated areas of the County. Also, provides development and maintenance of 334 miles of hiking, biking and equestrian trails throughout the County. Also, provides quality aquatics recreation activities at 31 County operated pool sites during the summer months. Additional services include craft repairs, alterations, and structural maintenance at the 31 pool sites and over 100 park facilities.

2. Regional Facilities	**$20,316,000**	**$46,000**	**$27,217,000**	**($6,947,000)**	**$3,694,000**	**($10,641,000)**	**271.6**

Non-mandated, discretionary program.

Maintain and operate eight (8) regional parks including four (4) lakes, four (4) Arboreta and Botanical facilities and natural areas and wildlife sanctuaries. Also, generate revenue through contracting of 19 golf courses located on 17 sites. In addition, provide contract monitoring services for over 40 Special Districts.

3. Support Services	**$8,767,000**	**$0**	**$5,733,000**	**$3,034,000**	**$1,071,000**	**$1,963,000**	**89.0**

Non-mandated, discretionary program.

Prepare plans, programs, drawings and related environmental reports pertaining to the acquisition, development and improvements of all park sites. Also, monitor and implement the voter approved Safe Neighborhood Park (Proposition A) projects of 1992 and 1996, for County parks, totaling more than $200 million. Also, distribute more than $1 billion of capital improvement grants to the County, all 88 cities, two State agencies and various non-profit organizations and joint powers authorities. In addition, provides computer systems support and various management services, which include Fraud Hotline investigations, completion of the bi-annual Internal Control Certification Program (ICCP) report to the Auditor-Controller, processing Damage Survey Reports related to County emergencies including fires, floods and earthquakes. Provides cost and usage reports related to departmental utilities.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Administration	**$3,792,000**	**$0**	**$0**	**$3,792,000**	**$428,000**	**$3,364,000**	**58.0**

Non-mandated, discretionary program.

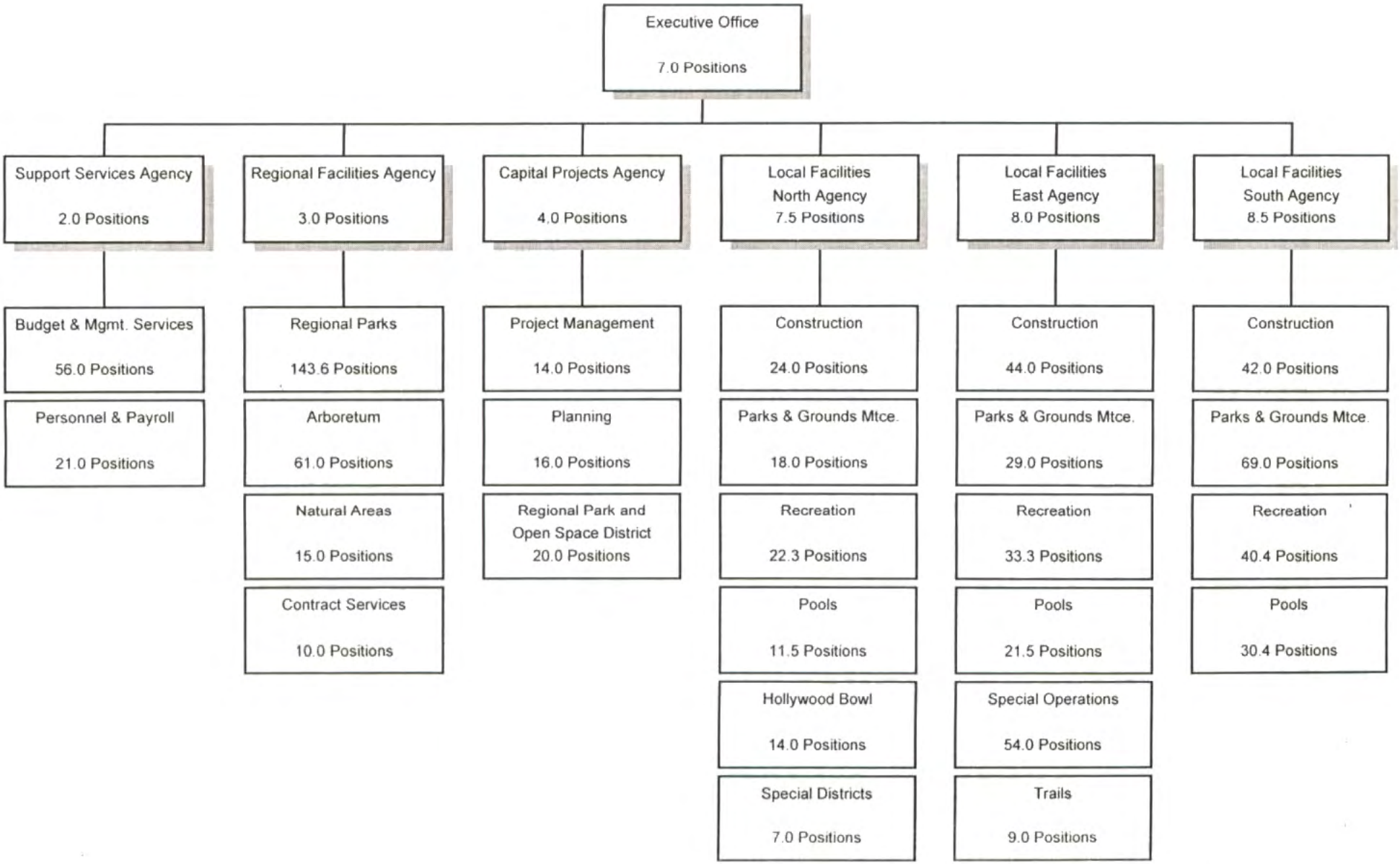
Provides administration, budgeting, purchasing, accounting and personnel and payroll services for over 100 park sites including eight (8) major regional parks, 80 community regional and local parks, four (4) Arboreta and Botanical Gardens, 31 pools, 18 natural areas and wildlife sanctuaries, 19 golf courses on 17 sites and over 334 miles of hiking, biking and equestrian trails.

Total	**$69,471,000**	**$330,000**	**$37,068,000**	**$32,073,000**	**$11,822,000**	**$20,251,000**	**866.0**

Department of Parks and Recreation

Rodney E. Cooper, Director

Total 1998-99 Proposed Budget Positions = 866



PROBATION
WALTER J. KELLY, ACTING CHIEF PROBATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 218,784,226	$ 226,014,000	$ 226,321,000	$ 255,621,000	$ 249,624,000	$ 23,303,000
SERVICES & SUPPLIES	63,004,466	63,029,000	63,120,000	136,284,000	71,777,000	8,657,000
OTHER CHARGES	15,767,995	14,475,000	14,676,000	11,707,000	9,165,000	-5,511,000
FIXED ASSETS-EQUIP	500,551	523,000	523,000	6,620,000	523,000	
GROSS TOTAL	$ 298,057,238	$ 304,041,000	$ 304,640,000	$ 410,232,000	$ 331,089,000	$ 26,449,000
LESS INTRAFD TRANSFER	2,438,311	2,638,000	2,421,000	3,456,000	3,456,000	1,035,000
NET TOTAL	$ 295,618,927	$ 301,403,000	$ 302,219,000	$ 406,776,000	$ 327,633,000	$ 25,414,000
REVENUE	77,969,079	115,537,000	115,755,000	135,305,000	135,195,000	19,440,000
NET COUNTY COST	$ 217,649,848	$ 185,866,000	$ 186,464,000	$ 271,471,000	$ 192,438,000	$ 5,974,000
BUDGETED POSITIONS	4,153.7	4,263.0	4,263.0	4,847.0	4,442.0	179.0
REVENUE DETAIL						
OTHER COURT FINES	$ 349,595	$	$	$	$	$
FORFEIT & PENALTIES	-242,780	558,000	558,000	520,000	520,000	-38,000
RENTS AND CONCESSIONS	158,991	138,000	131,000	131,000	131,000	
ROYALTIES	42,173	139,000	90,000	90,000	90,000	
STATE-OTHER	31,653,030	14,025,000	30,688,000	10,420,000	10,420,000	-20,268,000
STATE-REALIGNMENT REV	4,035,000	4,035,000	4,035,000	4,035,000	4,035,000	
FEDERAL-PUB ASST-ADM	593,279	65,714,000	52,100,000	83,982,000	83,982,000	31,882,000
FEDERAL-OTHER	29,032,425	16,784,000	15,652,000	21,505,000	21,395,000	5,743,000
COURT FEES & COSTS	209,022	420,000	21,000	400,000	400,000	379,000
LAW ENFORCEMENT SVCS	58,213					
INSTIT CARE & SVS	7,121,450	9,057,000	7,554,000	9,616,000	9,616,000	2,062,000
CHRGS FOR SVCS-OTHER	3,469,644	2,954,000	3,796,000	3,135,000	3,135,000	-661,000
MISCELLANEOUS	1,482,107	1,688,000	1,130,000	1,471,000	1,471,000	341,000
SALE OF FIXED ASSETS	6,930					
OPERATING TRANSFER IN		25,000				
TOTAL	$ 77,969,079	$ 115,537,000	$ 115,755,000	$ 135,305,000	$ 135,195,000	$ 19,440,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

Mission Statement

To protect the community by recommending sanctions to the courts, enforcing court orders, operating correctional institutions, incarcerating delinquents, and designing and implementing additional programs to reduce crime and to ensure victims' rights. The Department will continue to accomplish its goal to decrease probationers' ability and desire to commit criminal acts by measurably enforcing court orders, providing programs to address their needs, and/or recommending additional sanctions up to, and including removal from the community.

The activities of the Probation Department are administered and financed through four separate budget units. The Probation Main Budget Unit provides investigation and supervision of adult and juvenile probationers, and administrative and support services for the four budget units. The operations of the Barry J. Nidorf Juvenile Hall, Central Juvenile Hall, Los Padrinos Juvenile Hall, as well as intake detention and control, and transportation services are funded in the Detention budget. The Department's 18 camps and Dorothy Kirby Residential Treatment Center are funded in the Residential Treatment budget. The Care of Court Wards Budget Unit provides funds for the placement of juvenile court wards in private institutions and foster homes, as well as day treatment programs, in lieu of placing wards in institutions or foster homes.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects additional appropriation of $1.7 million ($948,000 in net County cost) to restore juvenile placement staffing, thereby reducing Deputy Probation Officer caseload from 100 to 50. The budget also reflects $15.4 million in additional Temporary Assistance for Needy Families (TANF) revenue to enhance services for at-risk juveniles and their families; additional Federal funding for the CLEAR and CRASH programs which target juvenile crime; and funding for negotiated increases in salaries and employee benefits.

Multi-Year Planning

The Probation Department has developed a business plan which includes key objectives, tactical strategies, and action plans for accomplishing its mission with an enhanced focus on service delivery, cost containment, and generating revenues. In addition, the Department will conduct a zero-based budgeting exercise to evaluate effective service levels for mandated programs and determine continued viability of discretionary programs. This approach will lay the groundwork for multi-year budget planning which includes service delivery measurement, cost containment, and revenue enhancement.

Critical Needs

The Department's critical needs consist primarily of additional staff for the juvenile halls to alleviate overcrowding and achieve compliance with State Board of Corrections requirements -- the current average daily juvenile hall population exceeds the budgeted population by approximately 14 percent. Additional resources would provide for critical infrastructure maintenance and the replacement of vehicles which are older than 10 years and exceed 100,000 miles.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Community Detention Program (CDP) Services				
CDP Deputy Probation Officers (DPO)	12	14	14	16
CDP Supervising DPOs (SDPO)	1	1	1	2
CDP support staff	3	3	3	3
Prevention Services				
Prevention DPOs	86	94	98	112
Prevention SDPOs	8	8	8	9
Prevention support staff	9	9	9	9
Central Adult Investigation				
Adult Investigators	76	69	63	67
Investigative SDPOs	8	8	8	8
Electronic Monitoring Program (EMP)				
Senior Investigators	n/a	1	2	2
Investigators	n/a	0	2	2
Senior Investigator Aides	n/a	0	3	3
Investigator Aides	n/a	8	21	21
EMP support staff	n/a	1	3	3

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input (cont'd)				
Specialized Gang Suppression Program (SGSP)				
SGSP DPOs	n/a	47	46	47
SGSP SDPOs	n/a	5	5	6
SGSP support staff	n/a	4	3	3
Workload/Output				
Community Detention Program (CDP)				
CDP participants	2,252	2,435	2,466	2,818
CDP participants in lieu of Juvenile Hall	1,802	1,948	1,973	2,254
Prevention Services				
Cases supervised	3,030	3,560	4,273	4,873
Cases investigated	2,300	2,400	3,229	4,620
Contracts/grants services	30	39	43	58
Central Adult Investigations (CAI)				
Case referrals	23,152	22,753	21,945	22,384
Court reports	25,200	25,697	24,060	24,782
Court reports submitted 3 days prior to court	9,032	11,000	14,267	16,407
Electronic Monitoring Program				
Number of EMP participants	n/a	5,748	5,024	6,937
Number of jail bed days saved	n/a	235,668	248,011	422,449
Specialized Gang Suppression Program				
Number of active non-detained probationers	n/a	1,928	1,570	1,784
Number of active non-detained probations enrolled in and attending school, employed or participating in job training program	n/a	1,554	1,299	1,552
Efficiency				
Community Detention Program				
Average participants per DPO	182	182	200	190
Cost per participant	$486	$477	$419	$402
Average of number of days on CDP	35	35	35	35
Prevention Services				
Juveniles supervised per deputy per month	35	40	46	44
Central Adult Investigations				
Average number of court reports per investigator	311	317	382	334
Average number of investigators per SDPO	10	10	8	8

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency (cont'd)				
Electronic Monitoring Program				
Average number of days on EMP	n/a	41	49	61
Specialized Gang Suppression Program				
Ratio of active non-detained probationers attending school, employed, or participating in job training program per 100 probationers	n/a	81	83	87
Effectiveness/Outcome				
Community Detention Program				
Juvenile Hall bed days saved	63,070	68,180	69,055	78,890
Prevention Services				
Percent of contract/grants agencies rating contract services as satisfactory	70%	90%	100%	100%
Central Adult Investigations				
Percent of court reports dictated on time	70%	81.4%	87.8%	92.8%
Percent of court reports submitted to court on time	35%	42.8%	59.2%	64.2%
Electronic Monitoring Program				
Total jail cost avoidance (in millions)	n/a	$12.1	$12.6	$21.7
Specialized Gang Suppression Program				
Percentage of active non-detained probationers, enrolled in and attending school, employed or participating in job training programs	n/a	80.6%	82.7%	86.9%

Objectives for 1998-99

Community Detention Program

-- Increase participants by 14 percent.

Prevention Services

-- Ensure that at least 90 percent of contract/grant agencies are satisfied with the program.

Central Adult Investigations

-- Improve delivery time on submitting reports to courts by 15 percent.
-- Improve court reports dictated on time by 10 percent.

Electronic Monitoring Program

-- Save at least 400,000 jail bed days.

Specialized Gang Suppression (SGSP)

-- Ensure that at least 80 percent of active non-detained probationers will be enrolled in and attending school, employed, or participating in a job training program.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,654,000	$ 706,000	$ 948,000	32.0

Juvenile Placement Caseload Restoration: Reflects the restoration of Deputy Probation Officer and clerical positions to 1996-97 service levels, thereby restoring juvenile placement caseload supervision from 100 to 50 cases per Deputy Probation Officer. This increase is partially offset by an increase in Federal Title IV-E revenues.

2.	$ 224,000	$ 224,000	$ --	4.0

Juvenile Prevention Services: Reflects an increase in Deputy Probation Officer positions to provide contracted juvenile prevention services to schools and local municipalities, fully offset by contract and Federal Title IV-E revenues.

3.	$ 1,646,000	$ 1,646,000	$ --	24.0

601 Strategy of Early Intervention: Reflects Deputy Probation Officer and community worker positions, as well as contracted community-based organization (CBO) services to implement a program targeting homeless and runaway youth, fully offset by TANF revenues.

4.	$ 564,000	$ 564,000	$ --	10.0

Intake Officers: Reflects additional Deputy Probation Officer positions to implement a program designed to maximize prevention services resulting in a reduction in formal investigations, fully offset by TANF revenues.

5.	$ 843,000	$ 843,000	$ --	15.0

Juvenile/Family Supervision Program: Reflects additional Deputy Probation Officer positions to implement a program targeting juveniles and their families who have been assessed with having intergenerational backgrounds of mental, physical, or substance abuse in an attempt to break the dysfunctional cycle, fully offset by TANF revenues.

6.	$ 4,133,000	$ 4,133,000	$ --	2.0

TANF Case Management Systems: Reflects an increase in data systems positions and contracted services to develop juvenile case management and tracking systems, fully offset by TANF revenues.

7.	$ 800,000	$ 800,000	$ --	--

Day Reporting Centers: Reflects CBO contracted services for regular monitoring of juvenile probationers at sites located throughout the County, fully offset by TANF revenues.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
8.	$ 132,000	$ 132,000	$ --	2.0

Child System of Care: Reflects an increase in reimbursable Deputy Probation Officer placement services provided to the Department of Mental Health.

9.	$ 564,000	$ 564,000	$ --	10.0

Probation/Family Caseloads: Reflects an increase in Deputy Probation Officer positions for the implementation of a TANF-funded program targeting the families of adults who receive cash assistance welfare grants. This program will coordinate community-based wraparound services for probationers and their families with an emphasis on using court-imposed conditions of probation to assist in effecting the transition from welfare to work.

10.	$ 564,000	$ 564,000	$ --	10.0

Anti-Narcotic/Family Caseloads: Reflects an increase in Deputy Probation Officer positions for the implementation of a TANF-funded program targeting at-risk juveniles in families of adult felons with anti-narcotic testing orders who are currently on probation. In order for this population to remain eligible for cash assistance welfare grants, they must avoid violating the conditions of probation or reoffending via a new arrest. The program will provide intensive supervision that promotes the adult offender retention in the community as head of household for the minor children.

11.	$ 563,000	$ 563,000	$ --	10.0

Probation/Ineligible for GAIN Caseloads: Reflects an increase in Deputy Probation Officer positions to implement a TANF-funded program targeting at-risk juveniles in families of adult felons with anti-narcotic testing orders who, by virtue of the date and type of conviction, are not eligible for cash assistance welfare grants. Intensive supervision will provide a safety net for the preservation of the family unit by providing specialized services to the probationer.

12.	$ 545,000	$ 545,000	$ --	9.0

Mental Health Services: Reflects an increase primarily in reimbursable Deputy Probation Officer positions to provide mental health services for emotionally disturbed minors while in residence at the Dorothy Kirby Center and Challenger Memorial Youth Center, and create a continuum of aftercare services upon release to the community.

13.	$ 1,889,000	$ 1,889,000	$ --	40.0

Residential Treatment Case Management Teams: Reflects an increase in Deputy Probation Officer and clerical positions for the implementation of a TANF-funded case management program designed to consistently conduct individual and family assessments, and develop transition plans geared toward family reunification, scholastic proficiency, and connective aftercare services for all minors prior to their returning home from Residential Treatment.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
14.	$ 2,703,000	$ 2,703,000	$ --	50.0

Juvenile Aftercare Services for High-Risk Family Caseloads: Reflects an increase primarily in Deputy Probation Officer positions for the implementation of a TANF-funded program to provide intensive short-term supervision and coordination of services for minors released from Residential Treatment.

15.	$ 980,000	$ 980,000	$ --	20.0

Federal Block Grant Funding: Reflects Deputy Probation Officer positions and Federal Block Grant funding for the CLEAR and CRASH multi-agency programs targeting juvenile crime.

16.	$ --	$ --	$ --	(-58.0)

Overtime: Reflects an increase of $1.9 million in overtime based on anticipated needs, offset by elimination of vacant temporary Deputy Probation Officer positions.

Other Changes				
1.	$ 15,767,000	$ 4,257,000	$ 11,510,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits, partially offset by an increase in TANF revenues.

2.	$ (-1,763,000)	$ --	$ (-1,763,000)	(-1.0)

Employee Benefits: Reflects a net adjustment in various employee benefits.

3.	$ (-3,043,000)	$ (-29,000)	$ (-3,014,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program, partially offset by a reduction in Title IV-E revenues.

4.	$ 3,195,000	$ --	$ 3,195,000	--

Services and Supplies: Reflects an increase primarily for contracted work furlough and probationer collections services, infrastructure maintenance, human resources services, utility costs, and services provided by the Children's Council.

5.	$ (-3,766,000)	$ (-4,961,000)	$ 1,195,000	--

Other Charges: Reflects primarily a reduction in State-funded debt service due to the anticipated completion of the 160-bed addition at the Barry J. Nidorf Juvenile Hall, offset by an increase in placement costs in the Care of Court Wards budget to reflect actual experience.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
6.	$ (-1,745,000)	$ --	$ (-1,745,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	$ --	$ 358,000	$ (-358,000)	--
	Intrafund Transfers: Reflects an increase in Short-Doyle funds and reimbursement from other departments based on the current level of services provided.			
8.	$ --	$ 3,994,000	$ (-3,994,000)	--
	Revenue: Reflects primarily increased Federal Title IV-E, State, and probationer collections revenues, partially offset primarily by a reduction in electronic monitoring services revenue.			
Total	***$ 26,449,000***	***$ 20,475,000***	***$ 5,974,000***	***179.0***

PROBATION-MAIN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 103,719,551	$ 106,704,000	$ 109,514,000	$ 125,266,000	$ 125,266,000	$ 15,752,000
SERVICES & SUPPLIES	32,975,448	33,254,000	33,296,000	45,910,000	41,052,000	7,756,000
OTHER CHARGES	9,394,796	2,358,000	2,662,000	3,192,000	3,192,000	530,000
FIXED ASSETS-EQUIP	137,611	160,000	160,000	160,000	160,000	
GROSS TOTAL	$ 146,227,406	$ 142,476,000	$ 145,632,000	$ 174,528,000	$ 169,670,000	$ 24,038,000
LESS INTRAFD TRANSFER	1,476,780	1,669,000	1,481,000	1,836,000	1,836,000	355,000
NET TOTAL	$ 144,750,626	$ 140,807,000	$ 144,151,000	$ 172,692,000	$ 167,834,000	$ 23,683,000
REVENUE	39,204,189	28,993,000	25,805,000	44,817,000	44,817,000	19,012,000
NET COUNTY COST	$ 105,546,437	$ 111,814,000	$ 118,346,000	$ 127,875,000	$ 123,017,000	$ 4,671,000
BUDGETED POSITIONS	1,905.7	1,996.0	1,996.0	2,346.0	2,183.0	187.0
REVENUE DETAIL						
OTHER COURT FINES	$ 349,595	$	$	$	$	$
FORFEIT & PENALTIES	-242,780	558,000	558,000	520,000	520,000	-38,000
STATE-OTHER	9,973,992	3,504,000	3,888,000	3,345,000	3,345,000	-543,000
STATE-REALIGNMENT REV	1,342,000	1,342,000	1,342,000	1,342,000	1,342,000	
FEDERAL-PUB ASST-ADM				12,380,000	12,380,000	12,380,000
FEDERAL-OTHER	18,169,734	12,105,000	10,860,000	15,950,000	15,950,000	5,090,000
COURT FEES & COSTS	209,022	420,000	21,000	400,000	400,000	379,000
LAW ENFORCEMENT SVCS	58,213					
INSTIT CARE & SVS	4,429,525	6,423,000	4,235,000	6,300,000	6,300,000	2,065,000
CHRGS FOR SVCS-OTHER	3,469,644	2,954,000	3,796,000	3,135,000	3,135,000	-661,000
MISCELLANEOUS	1,443,883	1,662,000	1,105,000	1,445,000	1,445,000	340,000
SALE OF FIXED ASSETS	1,361					
OPERATING TRANSFER IN		25,000				
TOTAL	$ 39,204,189	$ 28,993,000	$ 25,805,000	$ 44,817,000	$ 44,817,000	$ 19,012,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

PROBATION-CARE OF JUVENILE COURT WARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 2,967,250	$ 2,472,000	$ 2,472,000	$ 3,667,000	$ 3,667,000	$ 1,195,000
REVENUE	82,013	82,000	82,000	82,000	82,000	
NET COUNTY COST	$ 2,885,237	$ 2,390,000	$ 2,390,000	$ 3,585,000	$ 3,585,000	$ 1,195,000
REVENUE DETAIL						
STATE-OTHER	$ 13	$	$	$	$	$
STATE-REALIGNMENT REV	82,000	82,000	82,000	82,000	82,000	
TOTAL	$ 82,013	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

PROBATION-DETENTION BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 59,436,998	$ 63,689,000	$ 63,761,000	$ 72,166,000	$ 66,169,000	$ 2,408,000
SERVICES & SUPPLIES	18,323,864	18,775,000	18,824,000	30,988,000	19,329,000	505,000
OTHER CHARGES	105,200	6,051,000	5,947,000	1,221,000	732,000	-5,215,000
FIXED ASSETS-EQUIP	200,000	200,000	200,000	6,297,000	200,000	
GROSS TOTAL	$ 78,066,062	$ 88,715,000	$ 88,732,000	$ 110,672,000	$ 86,430,000	$ -2,302,000
REVENUE	9,723,275	37,146,000	39,399,000	38,507,000	38,397,000	-1,002,000
NET COUNTY COST	$ 68,342,787	$ 51,569,000	$ 49,333,000	$ 72,165,000	$ 48,033,000	$ -1,300,000
BUDGETED POSITIONS	1,220.0	1,221.0	1,221.0	1,426.0	1,200.0	-21.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 148,330	$ 132,000	$ 121,000	$ 121,000	$ 121,000	$
ROYALTIES	30,529	90,000	90,000	90,000	90,000	
STATE-OTHER	2,540,902	7,785,000	7,600,000	4,350,000	4,350,000	-3,250,000
FEDERAL-PUB ASST-ADM	593,279	24,312,000	26,571,000	28,167,000	28,167,000	1,596,000
FEDERAL-OTHER	5,783,841	4,679,000	4,792,000	5,555,000	5,445,000	653,000
INSTIT CARE & SVS	583,041	123,000	200,000	199,000	199,000	-1,000
MISCELLANEOUS	37,784	25,000	25,000	25,000	25,000	
SALE OF FIXED ASSETS	5,569					
TOTAL	$ 9,723,275	$ 37,146,000	$ 39,399,000	$ 38,507,000	$ 38,397,000	$ -1,002,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

PROBATION-RESIDENTIAL TREATMENT BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 55,627,677	$ 55,621,000	$ 53,046,000	$ 58,189,000	$ 58,189,000	$ 5,143,000
SERVICES & SUPPLIES	11,705,154	11,000,000	11,000,000	59,386,000	11,396,000	396,000
OTHER CHARGES	3,300,749	3,594,000	3,595,000	3,627,000	1,574,000	-2,021,000
FIXED ASSETS-EQUIP	162,940	163,000	163,000	163,000	163,000	
GROSS TOTAL	$ 70,796,520	$ 70,378,000	$ 67,804,000	$ 121,365,000	$ 71,322,000	$ 3,518,000
LESS INTRAFD TRANSFER	961,531	969,000	940,000	1,620,000	1,620,000	680,000
NET TOTAL	$ 69,834,989	$ 69,409,000	$ 66,864,000	$ 119,745,000	$ 69,702,000	$ 2,838,000
REVENUE	28,959,602	49,316,000	50,469,000	51,899,000	51,899,000	1,430,000
NET COUNTY COST	$ 40,875,387	$ 20,093,000	$ 16,395,000	$ 67,846,000	$ 17,803,000	$ 1,408,000
BUDGETED POSITIONS	1,028.0	1,046.0	1,046.0	1,075.0	1,059.0	13.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 10,661	$ 6,000	$ 10,000	$ 10,000	$ 10,000	$
ROYALTIES	11,644	49,000				
STATE-OTHER	19,138,123	2,736,000	19,200,000	2,725,000	2,725,000	-16,475,000
STATE-REALIGNMENT REV	2,611,000	2,611,000	2,611,000	2,611,000	2,611,000	
FEDERAL-PUB ASST-ADM		41,402,000	25,529,000	43,435,000	43,435,000	17,906,000
FEDERAL-OTHER	5,078,850					
INSTIT CARE & SVS	2,108,884	2,511,000	3,119,000	3,117,000	3,117,000	-2,000
MISCELLANEOUS	440	1,000		1,000	1,000	1,000
TOTAL	$ 28,959,602	$ 49,316,000	$ 50,469,000	$ 51,899,000	$ 51,899,000	$ 1,430,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

COMMUNITY-BASED CONTRACTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 2,171,070	$ 3,480,000	$ 3,480,000	$ 3,480,000	$ 3,480,000	$
REVENUE	812,139	812,000	812,000	812,000	812,000	
NET COUNTY COST	$ 1,358,931	$ 2,668,000	$ 2,668,000	$ 2,668,000	$ 2,668,000	$
REVENUE DETAIL						
STATE-OTHER	$ 139	$	$	$	$	$
STATE-REALIGNMENT REV	812,000	812,000	812,000	812,000	812,000	
TOTAL	$ 812,139	$ 812,000	$ 812,000	$ 812,000	$ 812,000	$

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: DETENTION & CORRECTION

Mission Statement

To reduce juvenile crime and provide juvenile delinquent prevention services through private contracts administered by the Probation Department.

1998-99 Budget Message

The Proposed Budget maintains funding for various community delinquency prevention programs and for the Gang Prevention and Intervention Program.

Critical Needs

Additional funding would enhance juvenile delinquency prevention, intervention, and suppression services in the community.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Workload/Output				
County juvenile delinquency prevention discretionary contractors	57	57	58	59

Changes From 1997-98 Budget

Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*

No change.

PROBATION

WALTER J. KELLY, ACTING CHIEF PROBATION OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	179,240,000	180,232,000	203,223,000	23,983,000
Employee Benefits	47,081,000	45,782,000	46,401,000	(680,000)
Total Salaries and Employee Benefits	226,321,000	226,014,000	249,624,000	23,303,000
Services & Supplies				
Agricultural	17,000	17,000	17,000	0
Clothing and Personal Supplies	736,000	655,400	677,000	(59,000)
Communications	4,174,000	3,771,000	4,159,000	(15,000)
Food	8,123,000	8,389,000	8,759,000	636,000
Household Expense	1,259,000	1,316,000	1,326,000	67,000
Insurance	570,000	471,000	502,000	(68,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	541,000	552,000	454,000	(87,000)
Maintenance-Bldgs & Improv	5,551,000	5,886,000	6,031,000	480,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	1,500	100,000	99,000
Miscellaneous Expense	4,000	1,000	5,000	1,000
Office Expense	1,012,000	1,185,000	1,179,000	167,000
Professional & Spec Svcs-Contracts	16,412,000	16,764,000	17,254,000	842,000
Professional & Spec Svcs-Other	12,545,000	11,909,600	17,676,000	5,131,000
Publications & Legal Notice	12,000	12,000	12,000	0
Rents & Leases-Equipment	526,000	477,000	521,000	(5,000)
Rents & Leases-Bldg & Improv	915,000	934,000	912,000	(3,000)
Small Tools & Instruments	66,000	59,000	59,000	(7,000)
Special Departmental Expense	2,916,000	2,494,000	3,883,000	967,000
Training	436,000	320,000	550,000	114,000
Transportation	1,650,000	1,440,500	1,583,000	(67,000)
Travel	197,000	256,000	244,000	47,000
Utilities	5,457,000	6,118,000	5,874,000	417,000
Total Services & Supplies	63,120,000	63,029,000	71,777,000	8,657,000
Other Charges				
Judgments & Damages	406,000	406,000	406,000	0
Support & Care of Persons	2,472,000	2,472,000	3,667,000	1,195,000
Capital Lease Payments	6,206,000	6,195,000	4,791,000	(1,415,000)
LAC-CAL Lease Payments	0	0	0	0
Other	5,592,000	5,402,000	301,000	(5,291,000)
Total Other Charges	14,676,000	14,475,000	9,165,000	(5,511,000)
Fixed Assets				
Equipment	523,000	523,000	523,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	523,000	523,000	523,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Probation (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***304,640,000***	***304,041,000***	***331,089,000***	***26,449,000***
Less: Intrafund Transfers	2,421,000	2,638,000	3,456,000	1,035,000
TOTAL NET REQUIREMENTS	302,219,000	301,403,000	327,633,000	25,414,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	558,000	558,000	520,000	(38,000)
Revenue From Use of Money & Property	221,000	277,000	221,000	0
Intergovernmental Revenues:				
Federal	67,752,000	82,498,000	105,377,000	37,625,000
State	34,723,000	18,060,000	14,455,000	(20,268,000)
Other	0	0	0	0
Charges For Services	11,371,000	12,431,000	13,151,000	1,780,000
Miscellaneous	1,130,000	1,688,000	1,471,000	341,000
Other Financing Sources	0	25,000	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	115,755,000	115,537,000	135,195,000	19,440,000
NET COUNTY COST	***186,464,000***	***185,866,000***	***192,438,000***	***5,974,000***

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	3,480,000	3,480,000	3,480,000	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	3,480,000	3,480,000	3,480,000	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Probation - Community-Based Contracts (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***3,480,000***	***3,480,000***	***3,480,000***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	3,480,000	3,480,000	3,480,000	0
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	812,000	812,000	812,000	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	812,000	812,000	812,000	0
NET COUNTY COST	***2,668,000***	***2,668,000***	***2,668,000***	***0***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

Department: Probation

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. DETENTION SERVICES	**$87,154,000**	**$0**	**$37,680,000**	**$49,474,000**	**$8,033,000**	**$41,441,000**	**1,200.0**

Mandated Program with Mandated Service Level - Welfare and Institutions Code Section 850. Provides food, shelter, and medical services to wards detained in the three juvenile halls by court order. Also provided are the ancillary services of electronic monitored home supervision for lower risk wards and transportation of wards to court hearings.

2. JUVENILE INVESTIGATION	**$14,018,000**	**$263,000**	**$10,370,000**	**$3,385,000**	**$1,059,000**	**$2,326,000**	**191.0**

Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 280, 652, and 653. Gathers and interprets information on the minor's offense and behavior in order to prepare an investigation report that assists the court in selecting a case disposition in the best interest of the community and the minor. Investigation requests are initiated by law enforcement agencies, schools, parents, and members of the community.

3. JUVENILE SUPERVISION	**$29,637,000**	**$135,000**	**$12,587,000**	**$16,915,000**	**$2,331,000**	**$14,584,000**	**469.0**

Mandated Program with Discretionary Service Level - Welfare and Institutions Code Sections 206, 602, and 654. Maintains regular juvenile supervision caseloads and operates specialized juvenile supervision programs such as Specialized Gang Supervision, School Crime Suppression, Gang Alternatives and Prevention.

4. ADULT SUPERVISION	**$44,197,000**	**$0**	**$8,430,000**	**$35,767,000**	**$2,821,000**	**$32,946,000**	**557.0**

Mandated Program with Discretionary Service Level - Penal Code Sections 1202.7 and 1202.8. Provides community supervision for convicted offenders referred for probation. Services include the collection of court-ordered fines and restitution, and monitoring of conditions of probation.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
5. ADULT INVESTIGATION	**$24,118,000**	**$195,000**	**$3,278,000**	**$20,645,000**	**$1,833,000**	**$18,812,000**	**324.0**

Mandated Program with Discretionary Service Level - Penal Code Section 1203. Prepares investigation reports to the Superior and Municipal Courts for the purpose of providing judicial officers with recommendations on the most appropriate sentencing option.

6. RESIDENTIAL TREATMENT	**$75,229,000**	**$1,620,000**	**$51,260,000**	**$22,349,000**	**$5,322,000**	**$17,027,000**	**1,059.0**

Discretionary Program with Mandated Service Level - Operates 18 camps for juveniles and the Dorothy Kirby Center for disturbed wards.

7. PRETRIAL SERVICES	**$13,387,000**	**$134,000**	**$797,000**	**$12,456,000**	**$977,000**	**$11,479,000**	**207.0**

Non-Mandated Discretionary Program - Investigates and makes recommendations on applications for felony own recognizance and bail deviation requests.

8. CARE OF COURT WARDS	**$3,667,000**	**$0**	**$82,000**	**$3,585,000**	**$0**	**$3,585,000**	**0.0**

Mandated Program with Discretionary Service Level - Provides funding for foster home care and day treatment services for minors ordered by the court into suitable placement.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
9. JUVENILE PLACEMENT	**$5,421,000**	**$564,000**	**$3,426,000**	**$1,431,000**	**$255,000**	**$1,176,000**	**82.0**

Mandated Program with Discretionary Service Level - Places minors in appropriate placement facilities when so ordered by the court. Supervises minors with placement orders and monitors the effectiveness of the placement facilities program.

10. SUPPORT PROGRAM	**$24,839,000**	**$447,000**	**$1,203,000**	**$23,189,000**	**$951,000**	**$22,238,000**	**236.0**

Non-Mandated, Discretionary Program - Provides support services not directly identified to programs. Includes planning, development and maintenance of information systems, facility operations, contracting, training, rent, utilities and other miscellaneous services and supplies.

11. ADMINISTRATION	**$9,422,000**	**$98,000**	**$6,082,000**	**$3,242,000**	**$608,000**	**$2,634,000**	**117.0**

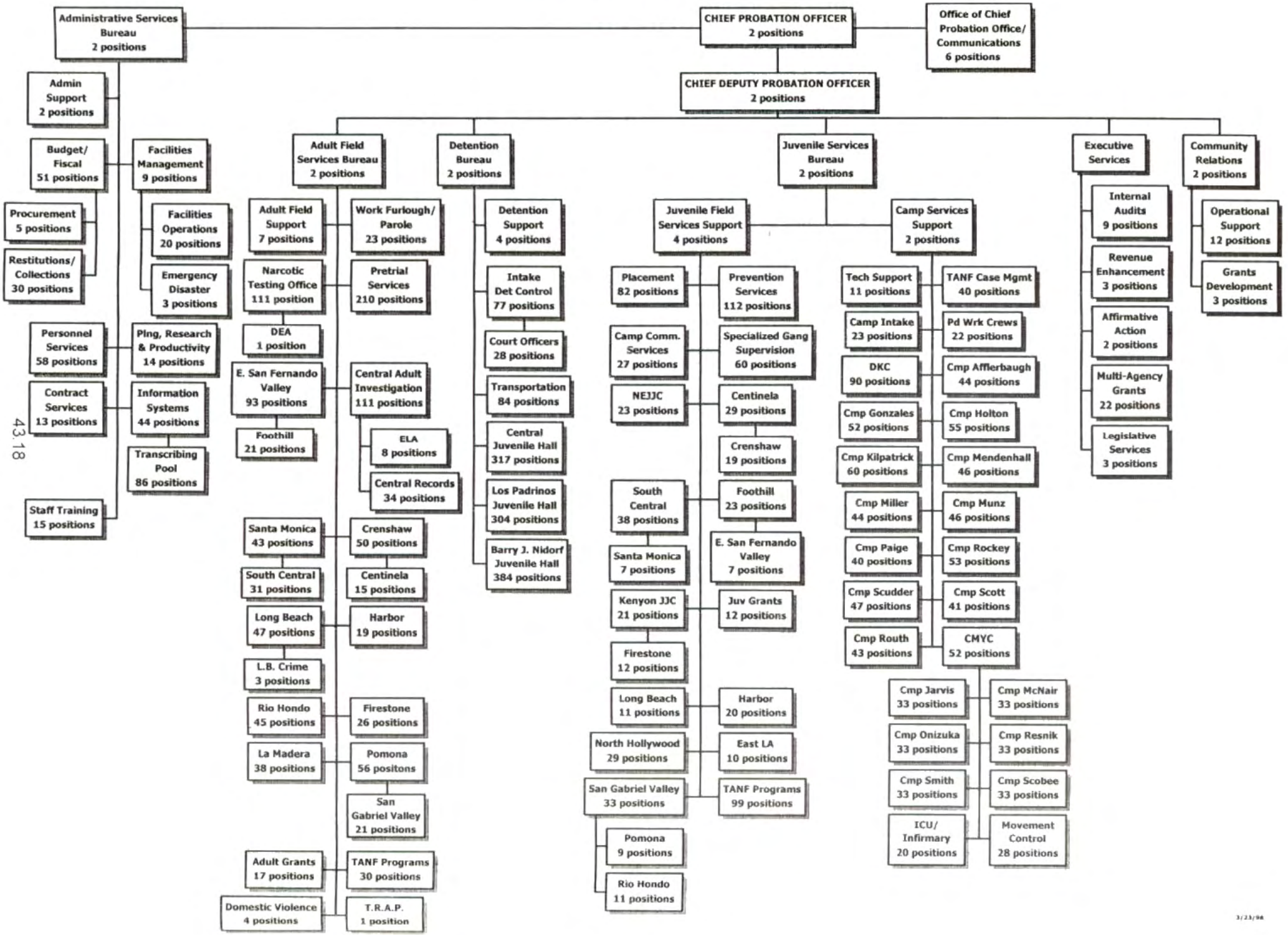
Non-Mandated, Discretionary Program - Provides administrative support to the Department. Includes executive office, budget & fiscal, personnel, payroll, and procurement.

TOTAL	**$331,089,000**	**$3,456,000**	**$135,195,000**	**$192,438,000**	**$24,190,000**	**$168,248,000**	**4,442.0**

LOS ANGELES COUNTY PROBATION DEPARTMENT

Walter J. Kelly, Acting Chief Probation Officer

Total 1998-99 Proposed Budget Positions = 4,442



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3/23/98

PROVISIONAL FINANCING USES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$	$	$ 8,693,000	$ 8,693,000	$ 8,693,000
SERVICES & SUPPLIES				495,000	495,000	495,000
OTHER CHARGES				15,000,000	15,000,000	15,000,000
GROSS TOTAL	$	$	$	$ 24,188,000	$ 24,188,000	$ 24,188,000
NET COUNTY COST	$	$	$	$ 24,188,000	$ 24,188,000	$ 24,188,000

Mission Statement

This budget provides specific departmental expenditures which are provisional in nature. Pending resolution of the propriety of these expenditures, elements in this budget unit will not be utilized.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a total of $24. 2 million, of which $15.0 million has been set aside for the Department of Children and Family Services (DCFS) and $9.2 million for court-related support services.

Children and Family Services $15,000,000

On January 13, 1998, the Board of Supervisors instructed the Auditor-Controller to conduct a management audit of DCFS, including workload and caseload allocation issues. The Auditor-Controller estimates that the audit will be completed in August 1998.

Prior to this instruction, a preliminary forecast for 1998-99 identified an approximate $15 million funding requirement based on projected caseload growth. This funding will not be allocated to DCFS pending completion of the management audit.

Court-Related Support Services $9,188,000

The Judicial Council has recommended ten new judgeships for Los Angeles County. The Trial Court Funding Act requires the State to provide facilities for any new judgeships after July 1, 1996. Therefore, pending the actual judicial appointments and identification of facilities, $9.2 million has been set aside for the following court-related support departments:

District Attorney	$4,445,000
Probation	2,400,000
Alternate Public Defender	1,257,000
Public Defender	1,086,000

PUBLIC DEFENDER
MICHAEL P. JUDGE, PUBLIC DEFENDER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 71,048,007	$ 72,396,000	$ 72,617,000	$ 82,961,000	$ 82,961,000	$ 10,344,000
SERVICES & SUPPLIES	8,983,534	8,636,000	8,636,000	9,669,000	9,171,000	535,000
OTHER CHARGES	1,470,153	1,824,000	1,824,000	1,824,000	1,284,000	-540,000
FIXED ASSETS-EQUIP	17,229	22,000	22,000	22,000	22,000	
GROSS TOTAL	$ 81,518,923	$ 82,878,000	$ 83,099,000	$ 94,476,000	$ 93,438,000	$ 10,339,000
LESS INTRAFD TRANSFER	180,622	100,000	100,000	100,000	100,000	
NET TOTAL	$ 81,338,301	$ 82,778,000	$ 82,999,000	$ 94,376,000	$ 93,338,000	$ 10,339,000
REVENUE	2,217,202	2,236,000	3,736,000	3,967,000	3,967,000	231,000
NET COUNTY COST	$ 79,121,099	$ 80,542,000	$ 79,263,000	$ 90,409,000	$ 89,371,000	$ 10,108,000
BUDGETED POSITIONS	885.0	906.0	906.0	991.0	942.0	36.0
REVENUE DETAIL						
STATE-OTHER	$ 1,208,166	$ 1,081,000	$ 1,081,000	$ 2,702,000	$ 2,702,000	$ 1,621,000
STATE-REALIGNMENT REV	14,000	14,000	14,000	14,000	14,000	
COURT FEES & COSTS	114,672	500,000		600,000	600,000	600,000
CHRGS FOR SVCS-OTHER	590,000	295,000	2,295,000	295,000	295,000	-2,000,000
MISCELLANEOUS	165,364	346,000	346,000	356,000	356,000	10,000
OPERATING TRANSFER IN	125,000					
TOTAL	$ 2,217,202	$ 2,236,000	$ 3,736,000	$ 3,967,000	$ 3,967,000	$ 231,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: JUDICIAL

Mission Statement

The Office of the Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior and Municipal Courts of Los Angeles County, as well as in State and Federal Appellate Courts. The Department also represents indigent persons in Mental Health, Conservatorships, and certain civil proceedings involving potential incarceration. The primary objective of the Department is to provide fully competent legal representation in a cost-effective manner.

1998-99 Budget Message

The 1998-99 Proposed Budget provides a $7.708 million increase to fund negotiated increases in salaries and employee benefits; $1.6 million to address increased workload as a result of the District Attorney's planned increase in "failure to provide" case filings pursuant to AB 1058; and $1.716 million, offset by SB 90 funds to handle the continuing increase in Sexually Violent Predator civil reconfinement cases which are identified and filed by the State Department of Corrections under law which became effective in January 1996.

Multi-Year Planning

The Department continues to develop new funding sources in three areas. The registration fee is being aggressively implemented and monitored for effectiveness and additional opportunities to capture maximum revenue, including the possibility of retaining a collection agency. Marketing efforts are expected to produce additional revenue in coming years as the Department's first commercial software product is marketed. The third effort is in State claiming for Three Strikes, Mental Health and State prison case reimbursement. Continued efforts in these areas are expected to result in a steady growth of revenue during the next five years.

Critical Needs

Contemplated changes in court operations (such as court consolidations) may result in a need for additional resources, particularly in facility requirements. The 1998-99 Proposed Budget does not attempt to predict those external factors impacting the staffing requirements which are beyond the Department's control. Workload will be affected by changes in law, prosecutorial policies, bench officers, and law enforcement funding.

In addition, the following specific critical workload needs require additional staffing: new courts established under AB 420; backup attorneys to handle regular felony caseload when an attorney is assigned to a "Three Strikes" relief court; increased workload on "Three Strikes" cases attributable to the *Romero* decision (affirms judicial discretion to disregard previous strikes); increased workload in the Juvenile practice attributable to increased adjudications and closer scrutiny of proper placement of juveniles following tragic, highly publicized cases; workload impact of the new 10-20-Life gun law; workload impact of AB 195 death penalty processing changes which require accelerated certification of the trial transcript by the trial attorney; and two critically needed positions in the Personnel section to handle "return to work" efforts and decentralized exams.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1997-98 Projected
Input				
Total attorneys	562	594	599	579
Superior Court program cost	$39,000,000	$44,000,000	$43,000,000	$43,000,000
Municipal Court program cost	$27,000,000	$30,000,000	$29,000,000	$28,000,000
Juvenile program cost	$6,300,000	$6,200,000	$6,100,000	$6,100,000
Workload/Output				
Superior Court cases	78,985	77,070	76,340	75,610
Municipal Court cases	499,447[1]	490,512[2]	499,560	506,068
Juvenile cases	52,052	46,831	49,070	50,224
Efficiency				
Superior Court cost per case	$494	$571	(3)	(3)
Municipal Court cost per case	$54	$62	(3)	(3)
Juvenile Court cost per case	$121	$133	(3)	(3)

In fiscal year 1996-97, the cost per case for Superior Court rose 9.5 percent while the cost per case for Municipal Court fell 5.1 percent and increased 1.6 percent for Juvenile Court. The overall increase was 1.9 percent which reflects increased fixed costs in pension bond, retiree health, facility rent and leases, court security and other areas over which the Department has no control. The Superior Court cost per case has risen steadily over the last several years, due to the impact of new laws requiring enhanced punishments in the felony practice, appellate decisions requiring more effort on certain types of cases and procedural changes by the courts.

Objectives for 1998-99

- Continue to work to reduce the rate of increase in the felony (Superior Court) cost per case.
- Reduce the rate of increase in misdemeanor and juvenile cost per case.

Performance Measures (cont'd)

Explanatory Notes
(1) Does not include 17,216 misdemeanor cases due to unavailability.
(2) Does not include 11,193 misdemeanor cases due to unavailability.
(3) This data cannot be accurately calculated until the end of the fiscal year for which the calculation is being made, so that actual expenditure data and case counts can be allocated to the appropriate programs.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ 1,600,000	$ --	$ 1,600,000	16.0

Failure to Provide Program (AB 1058): Reflects the addition of 3.0 Deputy Public Defender IIIs and 4.0 Deputy Public Defender IIs, 1.0 Deputy Public Defender IV, 6.0 Paralegals, 1.0 Supervising Paralegal, and 1.0 Legal Office Support Assistant to handle the workload increase attributable to AB 1058 filings. Also reflects $445,000 attributable to related services and supplies.

2.	$ 1,716,000	$ 1,716,000	$ --	20.0

Sexually Violent Predator (SVP) Program: Reflects the addition of 6.0 Deputy Public Defender IIIs, 14.0 Senior Paralegals and a contract temporary secretary to handle cases that allow extended prison stays for certain offenders who have already completed their sentences but are assessed by the State Department of Corrections as being likely to re-offend. Also reflects one time only costs of $90,000 for 21 laptop and 1 desktop computers. SB 90 revenue is anticipated to fund defense services for SVP cases.

Other Changes				
1.	$ 7,708,000	$ --	$ 7,708,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ (-540,000)	$ --	$ (-540,000)	--

Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

3.	$ (-60,000)	$ --	$ (-60,000)	--

Early Separation Program: Reflects the elimination of the Early Separation Program.

4.	$ (-85,000)	$ (-85,000)	$ --	--

State Office Criminal Justice Planning (OCJP) Grant: Reflects the expiration of a three-year State OCJP grant for vertical representation of persons accused of major drug offenses, offset by a reduction in employee benefits.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
5.	$ --	$ (-1,400,000)	$ 1,400,000	--
	Revenue Adjustment: Reflects an adjustment of revenue from registration fee based on actual experience.			
Total	***$ 10,339,000***	***$ 231,000***	***$ 10,108,000***	***36.0***

PUBLIC DEFENDER

MICHAEL P. JUDGE, PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	57,080,401	56,697,493	62,429,602	5,349,201
Employee Benefits	15,536,599	15,698,507	20,531,398	4,994,799
Total Salaries and Employee Benefits	72,617,000	72,396,000	82,961,000	10,344,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	1,161,000	1,161,000	1,161,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	138,600	138,600	131,200	(7,400)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	506,602	770,162	770,162	263,560
Maintenance-Bldgs & Improv	619,604	521,964	619,604	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	252,432	253,441	258,879	6,447
Miscellaneous Expense	3,255	3,255	3,255	0
Office Expense	556,641	556,641	556,641	0
Professional & Spec Svcs-Contracts	152,445	444,000	417,500	265,055
Professional & Spec Svcs-Other	3,500,381	3,149,318	3,517,410	17,029
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	117,555	117,555	120,500	2,945
Rents & Leases-Bldg & Improv	484,285	484,285	484,285	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	30,185	30,185	30,185	0
Training	0	0	0	0
Transportation	113,584	102,430	110,680	(2,904)
Travel	30,007	20,311	20,275	(9,732)
Utilities	969,424	882,853	969,424	0
Total Services & Supplies	8,636,000	8,636,000	9,171,000	535,000
Other Charges				
Judgments & Damages	188,661	88,600	88,600	(100,061)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	1,635,339	1,630,200	1,090,200	(545,139)
LAC-CAL Lease Payments	0	100,000	100,000	100,000
Other	0	5,200	5,200	5,200
Total Other Charges	1,824,000	1,824,000	1,284,000	(540,000)
Fixed Assets				
Equipment	22,000	22,000	22,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	22,000	22,000	22,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Defender (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***83,099,000***	***82,878,000***	***93,438,000***	***10,339,000***
Less: Intrafund Transfers	100,000	100,000	100,000	0
TOTAL NET REQUIREMENTS	82,999,000	82,778,000	93,338,000	10,339,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	1,095,000	1,095,000	2,726,000	1,631,000
Other	0	0	0	0
Charges For Services	2,295,000	795,000	895,000	(1,400,000)
Miscellaneous	346,000	346,000	346,000	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	3,736,000	2,236,000	3,967,000	231,000
NET COUNTY COST	***79,263,000***	***80,542,000***	***89,371,000***	***10,108,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Public Defender

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Superior Court	**$47,123,000**	**$100,000**	**$960,000**	**$46,063,000**	**$8,325,000**	**$37,738,000**	**453.0**

Mandated program with non-discretionary service level

Felony representation is mandated by the Federal and State Constitutions and Penal Code Section 987.2. There is no diminished level of service that could be provided in lieu of fully competent Constitutionally compelled representation. This program is given our highest priority due to the seriousness of consequences to accused persons, including the death penalty. This demands the highest possible competency that is best provided by the Public Defender with vast accumulated experience in this area.

2. Mental Health	**$4,102,000**		**$1,856,000**	**$2,246,000**		**$2,246,000**	**46.0**

Mandated program with non-discretionary service level

Representation for indigent mental health cases is required by the Federal and State Constitutions and Penal Code Section 987.2. There is no possibility of a reduced level of service since we must provide fully competent Constitutionally compelled service to each defendant. These cases are best handled by the Public Defender due to the specialized experience that these demand, including the Sexually Violent Predator cases. Many such cases are handled by the Public Defender at the time of the original proceeding, so the Public Defender would have completed the initial critical preparation on the cases.

3. Municipal Court	**$33,573,000**		**$895,000**	**$32,678,000**		**$32,678,000**	**343.0**

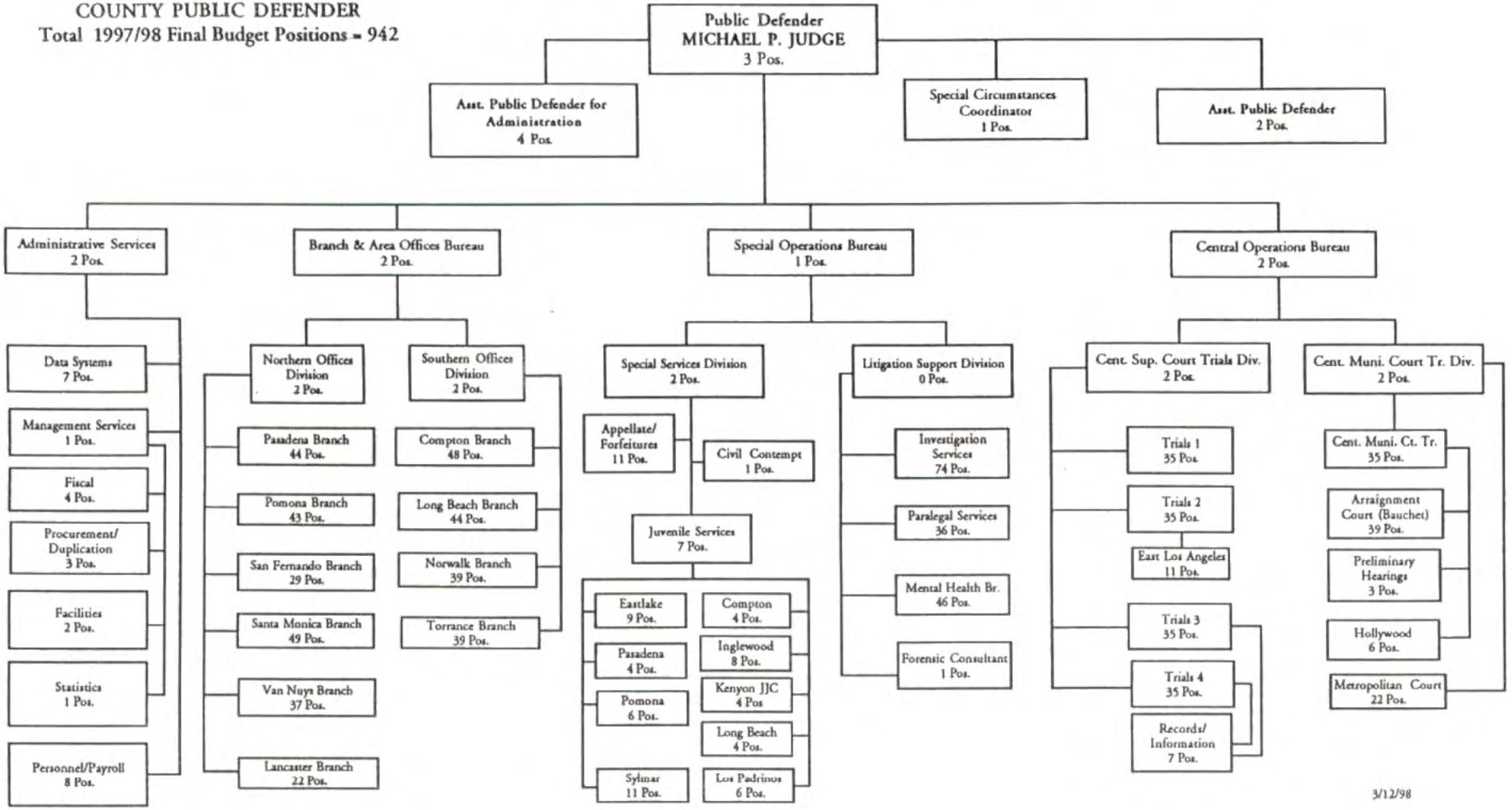
Mandated program with non-discretionary service level

Misdemeanor representation is mandated by the Federal and State Constitutions and Penal Code Section 987.2. A reduced level of service is not possible because we must provide fully competent Constitutionally compelled representation to each accused person.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Juvenile	**$6,488,000**		**$40,000**	**$6,448,000**		**$6,448,000**	**68.0**
Mandated program with non-discretionary service level Representation of indigent juveniles is mandated by the Federal and State Constitutions. A reduction in the level of service is precluded by the requirement to provide fully competent Constitutionally compelled representation in each case.							
5. Support	**$633,000**		**$60,000**	**$573,000**		**$573,000**	**9.0**
Non-mandated discretionary program Provides support services that cannot be directly identified to programs. Includes data processing and facilities management services.							
6. Administration	**$1,519,000**		**$156,000**	**$1,363,000**		**$1,363,000**	**23.0**
Non-mandated discretionary program Provides administrative support to the department. Includes executive office and departmental budgeting, accounting, personnel/payroll, grants management, legislative analysis and claiming services.							
Total	**$93,438,000**	**$100,000**	**$3,967,000**	**$89,371,000**	**$8,325,000**	**$81,046,000**	**942.0**

LAW OFFICES LOS ANGELES COUNTY PUBLIC DEFENDER

Total 1997/98 Final Budget Positions = 942



PUBLIC LIBRARY
SANDRA REUBEN, COUNTY LIBRARIAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	$ 34,448,277	$ 35,623,000	$ 34,486,000	$ 40,947,000	$ 37,377,000	$ 2,891,000
SERVICES & SUPPLIES	21,805,885	22,409,000	19,828,000	38,103,000	22,506,000	2,678,000
OTHER CHARGES	1,215,389	1,332,000	1,194,000	572,000	572,000	-622,000
FIXED ASSETS-B & I	448,657	739,000	1,606,000	6,345,000	2,045,000	439,000
FIXED ASSETS-EQUIP	149,255	250,000	350,000	1,265,000	130,000	-220,000
TOT FIX ASSET	597,912	989,000	1,956,000	7,610,000	2,175,000	219,000
OTHER FINANCING USES	329,736	13,000	13,000	13,000	13,000	
APPR FOR CONTINGENCY			1,884,000	500,000	500,000	-1,384,000
GROSS TOTAL	$ 58,397,199	$ 60,366,000	$ 59,361,000	$ 87,745,000	$ 63,143,000	$ 3,782,000
DESIGNATIONS	1,550,000	1,240,000	1,240,000	613,000	613,000	-627,000
TOT FIN REQMTS	$ 59,947,199	$ 61,606,000	$ 60,601,000	$ 88,358,000	$ 63,756,000	$ 3,155,000
AVAIL FINANCE						
FUND BALANCE	$ 5,745,000	$ 3,427,000	$ 3,427,000	$ 3,223,000	$ 3,223,000	$ -204,000
CANCEL RES/DES	1,812,469	943,000		387,000	387,000	387,000
PROPERTY TAXES	27,418,830	27,954,000	27,095,000	28,416,000	28,416,000	1,321,000
VOTER APPRVD SPCL TAX		9,282,000	7,800,000	9,466,000	9,466,000	1,666,000
SPECIAL ASSESSMENT	9,301,112	216,000		200,000	200,000	200,000
REVENUE	19,098,034	23,007,000	22,279,000	46,666,000	22,064,000	-215,000
TOT AVAIL FIN	$ 63,375,445	$ 64,829,000	$ 60,601,000	$ 88,358,000	$ 63,756,000	$ 3,155,000
BUDGETED POSITIONS	835.0	839.0	839.0	879.0	825.0	-14.0
REVENUE DETAIL						
TOTAL	$ 55,817,976	$ 60,459,000	$ 57,174,000	$ 84,748,000	$ 60,146,000	$ 2,972,000

Mission Statement

To meet the informational, educational, and recreational needs of a highly diverse public through a network of community-focused libraries, and to support lifelong learning and knowledge through self-education in a welcoming environment, utilizing current technology and expert staff.

1998-99 Budget Message

The 1998-99 Proposed Budget continues the existing levels of service for all County libraries. The available funding includes the voter-approved special tax, dedicated property tax share, a General Fund contribution, State assistance, and other revenues generated from departmental operations. The Proposed Budget includes the elimination of 15.0 vacant management and support positions to align the Department's staffing to reflect current operations. The Proposed Budget reflects funding for negotiated increases in salaries and employee benefits, building refurbishments, installation of additional computers to improve public service, as well as 1.0 safety position to reduce costs in settlements and claims by implementation of safety programs. The budget also includes increased funding for books and materials through the use of additional State revenue and a reallocation of savings from an accounting adjustment related to rent expense.

Multi-Year Planning

The Public Library proposes to further diversify sources of Library revenue; modify operations to place resources where most needed; expand legal authority to charge Library user fees; and obtain full State budget support for the Public Library Fund program.

Critical Needs

Books and Materials: The 1998-99 Proposed Budget provides $5.5 million for books and materials reflecting use of additional State funds and reallocated savings, as noted above. This program requires $10.9 million to provide adequate purchases of educational and informational materials to respond to customer requests. Therefore, the Public Library needs at least $5.4 million in additional funding to provide an adequate purchasing program next year.

Technology Infrastructure: The Public Library requires $8.0 million to complete the replacement, upgrade, and expansion of computer systems to provide enhanced public and staff access to various reference bases and the Internet, and to provide upgraded catalog and automated circulation services equal to needs at all sites.

Service Hours: The Public Library requires approximately $3.0 million to restore service hours and days to historical levels of 5 to 7 days at outlets to meet the patterns of usage in various communities.

Capital Needs: The Public Library needs $3.2 million to construct at least one new outlet each year to keep pace with the service needs in the higher growth areas of the County Library service area. In addition, the Public Library needs $2.6 million to refurbish existing buildings with replacement of air-conditioning systems, roofs, carpeting, and other elements requiring replacement.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Population/service area	3,324,500	3,370,340	3,416,000	3,462,000
Total budgeted positions	844.0	835.0	839.0	825.0
Number of volumes	6,292,537	6,707,525	7,087,000	7,554,000
Number of titles	583,849	650,291	687,000	765,000
Workload/Output				
Information units:				
Circulation	14,152,507	14,913,713	15,359,000	16,161,000
Reference questions	2,678,000	3,016,618	3,406,000	3,789,000
Total	16,830,507	17,930,331	18,765,000	19,950,000
Efficiency				
Information units per staff	19,941	21,473	22,366	24,182
Effectiveness/Outcome				
Circulation per capita	4.25	4.42	4.50	4.67
Volumes per capita	1.89	1.99	2.07	2.18

Objectives for 1998-99

-- Increase by 5 percent the number of information units per staff with available budgeted positions.
-- Meet customer requests for information through use of various new technologies such as on-line public access catalogs through various databases available by computer.

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes			
1.	$ 883,000	$ 883,000	--

Building Refurbishments and Equipment Replacement: Reflects full-year funding for a building refurbishment program to address roofs, air conditioning, recarpeting, and painting as authorized by a mid-year budget adjustment approved by the Board of Supervisors on January 13, 1998.

2.	$ 781,000	$ 781,000	--

Library Books and Materials: Reflects a district-wide increase in the purchase of books and materials using additional State revenue and savings from the accounting adjustment related to rent expense.

3.	$ 356,000	$ 356,000	--

Facility Maintenance: Reflects full-year funding for maintenance services which were restored by a mid-year budget adjustment approved by the Board of Supervisors on January 13, 1998.

4.	$ 350,000	$ 350,000	--

Circulation Services: Reflects full-year funding for hourly staffing assigned to direct public service at Library outlets consistent with a mid-year budget adjustment approved by the Board of Supervisors on January 13, 1998.

5.	$ 300,000	$ 300,000	--

Automated Books and Materials Ordering System: Reflects purchase of an automated book ordering and accounting system intended to speed delivery of new materials to outlets and provide for more accurate accounting for the expenditures at individual outlets.

6.	$ 209,000	$ 209,000	--

Literacy Program and Support: Reflects primarily the costs associated with filling existing vacancies in lieu of using contract employees on a full-time basis.

7.	$ 172,000	$ 172,000	--

Supplemental Program Services: Reflects anticipated grants and donations based on continued success in obtaining such support from individuals and organizations.

8.	$ 169,000	$ 169,000	--

On-Line Reference Services: Reflects costs associated with additional on-line reference services provided to the public.

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes (cont'd)			
9.	$ 164,000	$ 164,000	--

Circulation and Reference Services: Reflects funding for replacement of terminals and microcomputers used in both circulation and reference services.

10.	$ 31,000	$ 31,000	1.0

Safety Services: Reflects funding necessary for 1.0 safety position for efforts related to reducing costs and preventing losses and injuries.

Other Changes

1.	$ 2,128,000	$ 2,128,000	--

Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.

2.	$ 173,000	$ 173,000	--

Employee Benefits: Reflects an increase in the cost of employee benefits partially offset by the elimination of the Early Separation Program.

3.	$ 500,000	$ 500,000	--

Appropriation for Contingency - Calabasas: Reflects an appropriation for contingency to reserve funds in the event of withdrawal by the City of Calabasas from the County Library system, which requires the relinquishment of associated property tax revenue.

4.	$ 300,000	$ 300,000	--

Designation for West Hollywood: Reflects the carryover of unspent Community Facilities District assessment revenue for the City of West Hollywood.

5.	$ (-169,000)	$ (-169,000)	--

Refinancing of Library Headquarters: Reflects savings from refinancing the long term lease/purchase of the County Library Headquarters building .

6.	$ (-927,000)	$ (-927,000)	--

Designation for Capital Outlay: Reflects the elimination of a reserve for capital outlay-refurbishment used during fiscal year 1997-98 for repair and replacement of roofs, air conditioners, and replacement of equipment.

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Other Changes (cont'd)			
7.	$ (-1,884,000)	$ (-1,884,000)	--
	Appropriation For Contingency: Reflects elimination of the 1997-98 contingency appropriation.		
8.	$ --	$ --	(-15.0)
	Vacant Positions: Reflects ministerial changes to align the departments positions to reflect current operations.		
9.	$ (-381,000)	$ (-381,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines. As noted, these savings are being reallocated to supplement books and materials purchasing.		
Total	***$ 3,155,000***	***$ 3,155,000***	***(-14.0)***

PUBLIC LIBRARY

SANDRA REUBEN, COUNTY LIBRARIAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	28,431,000	29,607,000	31,203,000	2,772,000
Employee Benefits	6,055,000	6,016,000	6,174,000	119,000
Total Salaries and Employee Benefits	34,486,000	35,623,000	37,377,000	2,891,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	1,280,000	1,481,000	1,530,000	250,000
Food	0	0	0	0
Household Expense	100,000	97,000	100,000	0
Insurance	511,000	494,000	511,000	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	350,000	339,000	350,000	0
Maintenance-Bldgs & Improv	2,048,000	3,162,000	3,243,000	1,195,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	22,000	22,000	22,000	0
Miscellaneous Expense	133,000	128,000	133,000	0
Office Expense	536,000	517,000	536,000	0
Professional & Spec Svcs-Contracts	425,000	412,000	425,000	0
Professional & Spec Svcs-Other	2,225,000	2,152,000	2,095,000	(130,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	191,000	185,000	191,000	0
Rents & Leases-Bldg & Improv	647,000	627,000	647,000	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	7,975,000	9,516,000	9,338,000	1,363,000
Training	228,000	221,000	228,000	0
Transportation	570,000	553,000	570,000	0
Travel	52,000	50,000	52,000	0
Utilities	2,535,000	2,453,000	2,535,000	0
Total Services & Supplies	19,828,000	22,409,000	22,506,000	2,678,000
Other Charges				
Judgments & Damages	25,000	25,000	33,000	8,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	151,000	142,000	93,000	(58,000)
LAC-CAL Lease Payments	278,000	376,000	206,000	(72,000)
Other	740,000	789,000	240,000	(500,000)
Total Other Charges	1,194,000	1,332,000	572,000	(622,000)
Fixed Assets				
Equipment	350,000	250,000	130,000	(220,000)
Land	0	0	0	0
Bldgs & Improv	1,606,000	739,000	2,045,000	439,000
Total Fixed Assets	1,956,000	989,000	2,175,000	219,000
Other Financing Uses				
Operating Transfers Out	13,000	13,000	13,000	0
Other	0	0	0	0
Total Other Financing Uses	13,000	13,000	13,000	0

Public Library (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	1,884,000	0	500,000	(1,384,000)
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	1,240,000	1,240,000	613,000	(627,000)
Estimated Delinquencies	0	0	0	0
Total Reserves	1,240,000	1,240,000	613,000	(627,000)
TOTAL FINANCING REQUIREMENTS	***60,601,000***	***61,606,000***	***63,756,000***	***3,155,000***
AVAILABLE FINANCING:				
Fund Balance	3,427,000	3,427,000	3,223,000	(204,000)
Cancellation of Reserves/Designations	0	943,000	387,000	387,000
Revenues				
Property Taxes	27,095,000	27,954,000	28,416,000	1,321,000
Other Taxes	7,800,000	9,282,000	9,466,000	1,666,000
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	310,000	365,000	345,000	35,000
Intergovernmental Revenues:				
Federal	50,000	541,000	0	(50,000)
State	2,589,000	2,813,000	2,816,000	227,000
Other	0	846,000	763,000	763,000
Charges For Services	2,215,000	2,690,000	2,737,000	522,000
Miscellaneous	1,847,000	895,000	1,930,000	83,000
Other Financing Sources	13,673,000	13,673,000	13,673,000	0
Residual Equity Tranfers	1,595,000	1,400,000	0	(1,595,000)
Total Revenues	57,174,000	60,459,000	60,146,000	2,972,000
TOTAL AVAILABLE FINANCING	***60,601,000***	***64,829,000***	***63,756,000***	***3,155,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Public Library

	Available Financing	Financing Uses	Budgeted Positions
1. Public Services	**$35,378,000**	**$35,378,000**	**622.0**

Non-mandated, discretionary program.

Public Services program provides the direct public service to customers to meet their informational, educational, cultural, and recreational needs at 85 community and regional libraries, 1 institutional library , 3 bookmobiles, and through telephone and mail service from specialized central services. The Public Service program serves customer needs through circulation of books and materials, answering of reference questions, provision of meeting rooms, and specialized programs such as homework help centers, children's reading programs, support to literacy tutoring and public access to Internet.

2. Library Materials	**$5,100,000**	**$5,100,000**	**0.0**

Non-mandated, discretionary program.

Library Materials program provides for the purchase of books, periodicals, video and other items for circulation to the public and for answering reference questions from customers.

3. Support Services - Facilities	**$14,725,000**	**$14,725,000**	**60.0**

Non-mandated, discretionary program.

Support Services-Facilities program provides for the general maintenance and expenses for the operation and support of 85 libraries and three bookmobiles, including building maintenance and repair, grounds maintenance, custodial services, trash disposal, utilities, lease payments, procurement and warehousing of supplies, delivery of books and supplies to libraries, and contracting for services from other County departments and private vendors.

	Available Financing	Available Financing	Budgeted Positions
4. Support Services - Technical	**$4,023,000**	**$4,023,000**	**78.0**

Non-mandated, discretionary program.

Technical Services support program acquires, catalogs, processes anc distributes library materials. This program provides customer access to materials through library catalog products, secures materials not available in the public library from other libraries through interlibrary loans, implements, maintains and supports the automated circulation and public catalog systems.

5. Administration	**$4,530,000**	**$4,530,000**	**65.0**

Non-mandated, discretionary program.

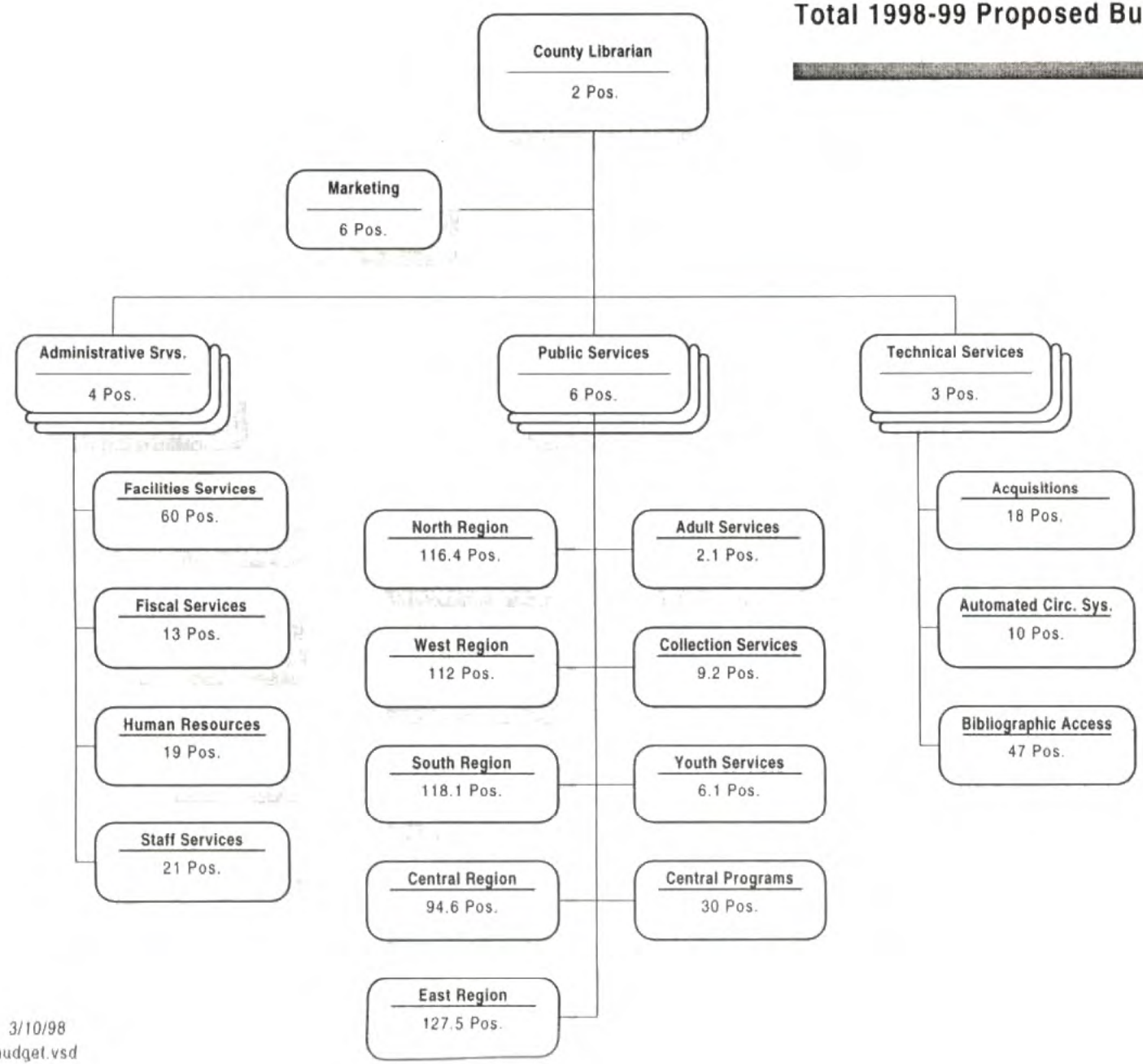
Administration program provides management direction through finance, budget, human resources, office automation, internal control, cost accounting, city relations, legislative monitoring, planning and other support services.

Total	**$63,756,000**	**$63,756,000**	**825.0**

PUBLIC LIBRARY

Sandra F. Reuben, County Librarian

Total 1998-99 Proposed Budget Positions = 825



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PUBLIC SOCIAL SERVICES
LYNN W. BAYER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 381,305,573	$ 405,013,000	$ 406,918,000	$ 503,234,000	$ 464,647,000	$ 57,729,000
SERVICES & SUPPLIES	173,015,060	219,027,000	227,955,000	664,952,000	696,115,000	468,160,000
OTHER CHARGES	2,132,520,745	1,901,013,000	2,022,156,000	1,709,250,000	1,708,284,000	-313,872,000
FIXED ASSETS-EQUIP	230,908	241,000	241,000	344,000	344,000	103,000
OTHER FINANCING USES	513,182	235,000	234,000	178,000	178,000	-56,000
GROSS TOTAL	$ 2,687,585,468	$ 2,525,529,000	$ 2,657,504,000	$ 2,877,958,000	$ 2,869,568,000	$ 212,064,000
LESS INTRAFD TRANSFER	2,374,769	2,947,000	2,947,000	1,308,000	1,308,000	-1,639,000
NET TOTAL	$ 2,685,210,699	$ 2,522,582,000	$ 2,654,557,000	$ 2,876,650,000	$ 2,868,260,000	$ 213,703,000
REVENUE	2,309,554,847	2,155,761,000	2,283,182,000	2,467,988,000	2,492,096,000	208,914,000
NET COUNTY COST	$ 375,655,852	$ 366,821,000	$ 371,375,000	$ 408,662,000	$ 376,164,000	$ 4,789,000
BUDGETED POSITIONS	9,817.0	10,185.0	10,185.0	12,983.0	10,994.0	809.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 800	$	$	$	$	$
ROYALTIES	47,140					
ST-PUB ASSIST-ADMIN	311,088,762	443,090,000	428,721,000	948,410,000	964,185,000	535,464,000
ST AID-PUB ASST PROG	860,195,751	731,628,000	798,225,000	652,515,000	652,515,000	-145,710,000
STATE AID-DISASTER	-630,000					
STATE-OTHER	1,372,214					
STATE-REALIGNMENT REV	14,724,558	19,134,000	19,134,000	19,134,000	34,449,000	15,315,000
FEDERAL-PUB ASST-ADM	203,234,630	173,938,000	174,953,000	141,608,000	134,618,000	-40,335,000
FED AID-PUB ASST PROG	899,788,114	765,532,000	835,130,000	682,533,000	682,533,000	-152,597,000
FEDERAL AID-DISASTER	-5,670,000					
FEDERAL-OTHER	14,914,891	11,502,000	15,927,000	11,672,000	11,672,000	-4,255,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
CHRGS FOR SVCS-OTHER	81,925					
WELFARE REPAYMENTS	3,692,898	3,035,000	2,029,000	3,064,000	3,064,000	1,035,000
MISCELLANEOUS	3,713,164	4,902,000	6,063,000	6,052,000	6,060,000	-3,000
TOTAL	$ 2,309,554,847	$ 2,155,761,000	$ 2,283,182,000	$ 2,467,988,000	$ 2,492,096,000	$ 208,914,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 381,305,573	$ 405,013,000	$ 406,918,000	$ 503,234,000	$ 464,647,000	$ 57,729,000
SERVICES & SUPPLIES	173,015,060	219,027,000	227,955,000	664,952,000	696,115,000	468,160,000
OTHER CHARGES	21,354,536	63,237,000	30,614,000	17,724,000	16,758,000	-13,856,000
FIXED ASSETS-EQUIP	230,908	241,000	241,000	344,000	344,000	103,000
OTHER FINANCING USES	513,182	235,000	234,000	178,000	178,000	-56,000
GROSS TOTAL	$ 576,419,259	$ 687,753,000	$ 665,962,000	$ 1,186,432,000	$ 1,178,042,000	$ 512,080,000
LESS INTRAFD TRANSFER	1,782,445	2,947,000	2,947,000	1,308,000	1,308,000	-1,639,000
NET TOTAL	$ 574,636,814	$ 684,806,000	$ 663,015,000	$ 1,185,124,000	$ 1,176,734,000	$ 513,719,000
REVENUE	504,667,885	615,907,000	599,587,000	1,093,533,000	1,102,326,000	502,739,000
NET COUNTY COST	$ 69,968,929	$ 68,899,000	$ 63,428,000	$ 91,591,000	$ 74,408,000	$ 10,980,000
BUDGETED POSITIONS	9,817.0	10,185.0	10,185.0	12,983.0	10,994.0	809.0
REVENUE DETAIL						
BUSINESS LICENSES	$ 800	$	$	$	$	$
ROYALTIES	47,140					
ST-PUB ASSIST-ADMIN	307,957,996	441,612,000	426,053,000	948,410,000	964,185,000	538,132,000
STATE AID-DISASTER	-630,000					
STATE-OTHER	1,370,138					
FEDERAL-PUB ASST-ADM	199,315,542	172,130,000	171,478,000	141,608,000	134,618,000	-36,860,000
FED AID-PUB ASST PROG	765					
FEDERAL AID-DISASTER	-5,670,000					
FEDERAL-OTHER	1,700,000					
CHRGS FOR SVCS-OTHER	81,925					
WELFARE REPAYMENTS	26,760					
MISCELLANEOUS	466,819	2,165,000	2,056,000	3,515,000	3,523,000	1,467,000
TOTAL	$ 504,667,885	$ 615,907,000	$ 599,587,000	$ 1,093,533,000	$ 1,102,326,000	$ 502,739,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

To provide individuals and families in need with effective services which both alleviate hardship and promote personal responsibility and economic independence; to focus on positive outcomes, quality, innovation, and leadership; and to maintain a high standard of excellence departmentwide.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects the implementation of welfare reform--California Work Opportunity and Responsibility to Kids (CalWORKs). This represents a major shift in focus from income maintenance to temporary assistance coupled with expanded services designed to help individuals and families achieve economic independence. As part of the CalWORKs and Welfare-to-Work programs, the Department has already begun to change its focus, deployment of staffing resources and facilities to meet the challenges of welfare reform, including successful achievement of Federally-mandated goals.

The Proposed Budget reflects an additional 302.0 positions and $424.9 million of State funding for the CalWORKs program: $204.6 million for staffing and other support services such as transportation, mental health and substance abuse treatment, and domestic violence services; and $220.3 million for child care.

Other major changes in the Proposed Budget include an almost $11.0 million net County cost increase largely attributable to: 1) full-year funding and 185.0 positions for the Job Skills/Training program for General Relief participants; 2) required County match for the expansion of the Adult Protective Services program; and 3) resumption of the County match for the In-Home Supportive Services (IHSS) program. The Proposed Budget also reflects revenue-offset funding of $7.2 million and 225.0 positions to implement the Child Medi-Cal Enrollment Program, and additional positions for Supplemental Security Income Advocacy, LEADER support, and district office automation. Other remaining adjustments include funding for negotiated increases in salaries and employee benefits, elimination of the Early Separation Program, and an adjustment in rent charges in compliance with Federal Office of Management and Budget claiming guidelines.

Multi-Year Planning

Over the next few years and as part of its Vision 2000 strategic plan, the Department will be re-engineering its operations to enhance productivity and efficiency. The LEADER system will automate administration of welfare programs in Los Angeles County. This change in the flow of information will expedite the processing of clients through welfare offices and reduce benefit payment errors. Furthermore, with the implementation of welfare reform, the department will continue to transform the way it does business. Key objectives for next fiscal year include the development of new partnerships with the community, as well as expanded staff training and refurbishment of welfare offices.

Critical Needs

The implementation of LEADER along with CalWORKs and office automation will require substantial modifications to existing facilities. The Department needs to complete such alterations to create an environment that maximizes the benefits of fully automating welfare operations.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input (1)				
Total number of intake Eligibility Workers (EW's), CalWORKs, Medical Assistance Only (MAO), General Relief (GR)	767	926	931	917
Total number of approved EW's (CalWORKs, MAO, GR)	3,114	2,585	3,071	3,142
Total number of IHSS workers	387	380	393	400
Total number of GAIN workers	260	290	492	642
Workload/Output				
Intake (monthly average)				
CalWORKs applications	14,750	11,774	11,000	10,191
MAO applications	27,872	27,994	33,585	35,690
GR applications	15,133	13,204	11,895	9,535
IHSS applications	2,931	2,914	2,966	3,176
CalWORKs/GAIN registrants appearing for appraisal	4,597	9,067	11,717	27,959
Approved/aided (monthly average)				
CalWORKs cases aided	310,573	294,503	259,002	240,095
MAO cases approved	318,904	319,534	321,122	371,054
GR cases aided	91,006	86,553	79,224	62,996
IHSS cases approved	76,100	79,869	84,007	88,220
CalWORKs/GAIN participants	34,633	38,428	49,092	107,985
Efficiency				
Combined CalWORKs/MAO/GR applications per EW	75	57	61	60
Combined CalWORKs/MAO/GR Cases aided per EW	231	271	215	215
IHSS cases aided per worker	276	270	274	283
Job placements per GAIN Worker	8.8	12.2	9.0	15.1
Effectiveness/Outcome				
Intake (monthly average)				
Percent of CalWORKs applications processed in 45 days	98.4	99.9	99.9	99.9
Percent of MAO applications processed in 45 days	98.3	99.6	99.6	99.6
Percent of GR Applications processed in 30 days	96.0	97.0	97.0	97.0
Percent of IHSS applications processed in 30 days	99.0	98.4	99.0	99.0

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Effectiveness/Outcome (cont'd)				
Approved (monthly average)				
Percent of CalWORKs reassessments completed on time	99.7	99.9	99.9	99.9
Percent of MAO reassessments completed on time	97.7	97.6	98.0	98.0
Percent of GR reassessments completed on time	99.2	99.6	99.6	99.6
Percent of IHSS reassessments completed on time	100.0	99.9	99.9	99.9
CalWORKs-approved caseload error rate	4.5	6.3	5.4	4.5
Medi-Cal approved caseload error rate	1.5	2.5	2.0	2.0
CalWORKs/GAIN: percent of referrals resulting in job placements	49.6	38.2	38.2	40.0
Percent of CalWORKs GAIN participants employed six months after placement	63.5	72.5	70.0	73.0

Objectives for 1998-99

-- Place CalWORKs/GAIN participants in jobs for which 73 percent will remain employed after six months.
-- Maintain a Medi-Cal approved caseload error rate of 2 percent.
-- Process 99.9 percent of CalWORKs applications within 45 days of application.

Explanatory Notes

(1) Reflects average full-time equivalents.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 181,917,000	$ 181,917,000	$ --	302.0

CalWORKs Program: Reflects additional funding for welfare-to-work services, including the allocation of State matching funds for the Federal Welfare-to-Work block grant, and the cost of the staffing configuration approved by the Board of Supervisors on February 3, 1998. Also includes GAIN contracting costs and increased overtime to meet the demands of welfare reform.

2.	$ 220,300,000	$ 220,300,000	$ --	--

Child Care Services: Reflects funding to cover child care expenditures and administrative costs to Alternative Payment Providers.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
3.	$ 22,700,000	$ 22,700,000	$ --	--
	CalWORKs Supportive Services: Reflects State funding allocation for substance abuse and mental health treatment.			
4.	$ 8,456,000	$ 3,048,000	$ 5,408,000	185.0
	Job Skills/Training Program (JSTP): Reflects full-year funding for JSTP for General Relief recipients, approved by the Board of Supervisors on January 6, 1998.			
5.	$ 7,212,000	$ 7,212,000	$ --	225.0
	Child Medi-Cal Enrollment Project (CMEP): Reflects full-year funding for the implementation of the CMEP project, approved by the Board on February 3, 1998.			
Other Changes				
1.	$ 6,593,000	$ 5,306,000	$ 1,287,000	--
	Adult Protective Services (APS): Reflects estimated additional funding from the State and the required NCC match to access this funding. The Department contracts with Community and Senior Services for operation of the APS program.			
2.	$ --	$ (-2,270,000)	$ 2,270,000	--
	IHSS County Match Waiver: Reflects the resumption of the IHSS County match.			
3.	$ 292,000	$ 301,000	$ (-9,000)	12.0
	SSI Advocacy: Reflects savings from termination of the Supplemental Security Income Advocacy Contract and the additional positions needed to bring this function in-house.			
4.	$ 5,155,000	$ 4,270,000	$ 885,000	11.0
	LEADER: Reflects largely subvened increases in LEADER contract costs and expansion of LEADER project staff to modify and expand programming due to welfare reform changes.			
5.	$ 20,592,000	$ 19,871,000	$ 721,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
6.	$ 3,586,000	$ 3,252,000	$ 334,000	--
	Employee Benefits: Reflects an increase in employee benefits costs, such as retirement debt service and workers' compensation, partially offset by decreases in other benefit costs, including unemployment insurance benefits and retiree insurance.			

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
7.	$ (-4,420,000)	$ (-3,869,000)	$ (-551,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
8.	$ (-966,000)	$ --	$ (-966,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
9.	$ 40,663,000	$ 39,062,000	$ 1,601,000	74.0
	Revenue Maximization: Reflects reconfiguration of line operations staffing to maximize available revenue and to ensure State allocations are not exceeded. Also reflects additional positions critical to support the expansion of automation in district offices and to support line operations, as well as adjustments in various services and supplies accounts to reflect current spending needs.			
Total	***$ 512,080,000***	***$ 501,100,000***	***$ 10,980,000***	***809.0***

PUBLIC SOCIAL SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 2,111,166,209	$ 1,837,776,000	$ 1,991,542,000	$ 1,691,526,000	$ 1,691,526,000	$ -300,016,000
LESS INTRAFD TRANSFER	592,324					
NET TOTAL	$ 2,110,573,885	$ 1,837,776,000	$ 1,991,542,000	$ 1,691,526,000	$ 1,691,526,000	$ -300,016,000
REVENUE	1,804,886,962	1,539,854,000	1,683,595,000	1,374,455,000	1,389,770,000	-293,825,000
NET COUNTY COST	$ 305,686,923	$ 297,922,000	$ 307,947,000	$ 317,071,000	$ 301,756,000	$ -6,191,000
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 3,130,766	$ 1,478,000	$ 2,668,000	$	$	$ -2,668,000
ST AID-PUB ASST PROG	860,195,751	731,628,000	798,225,000	652,515,000	652,515,000	-145,710,000
STATE-OTHER	2,076					
STATE-REALIGNMENT REV	14,724,558	19,134,000	19,134,000	19,134,000	34,449,000	15,315,000
FEDERAL-PUB ASST-ADM	3,919,088	1,808,000	3,475,000			-3,475,000
FED AID-PUB ASST PROG	899,787,349	765,532,000	835,130,000	682,533,000	682,533,000	-152,597,000
FEDERAL-OTHER	13,214,891	11,502,000	15,927,000	11,672,000	11,672,000	-4,255,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
WELFARE REPAYMENTS	3,666,138	3,035,000	2,029,000	3,064,000	3,064,000	1,035,000
MISCELLANEOUS	3,246,345	2,737,000	4,007,000	2,537,000	2,537,000	-1,470,000
TOTAL	$ 1,804,886,962	$ 1,539,854,000	$ 1,683,595,000	$ 1,374,455,000	$ 1,389,770,000	$ -293,825,000

Mission Statement

To provide public assistance and social services programs mandated by the Federal, State and County governments. These programs include: California Work Opportunity and Responsibility to Kids (CalWORKs); Indigent Aid (General Relief - GR); In-Home Supportive Services (IHSS); and the Refugee Resettlement Program (RRP).

1998-99 Budget Message

The 1998-99 Proposed Budget reflects reduced gross welfare expenditures of $300 million and reduced net County cost of $6.2 million, due to the Department's trend analysis projections which indicate a decline in all caseloads, with the exception of IHSS which projects a 5 percent increase from the 1997-98 budgeted caseload.

- IHSS: Increased costs of $10.2 million is reflected for the IHSS program, due to the caseload increase, combined with a minimum wage increase in March 1998, offset by increased Realignment Sales Tax revenue.

- GR: The GR program reflects increased costs of $54.5 million, due to the first required payment for the *Gardner* lawsuit settlement, anticipated loss of mandate relief in March 1999, and increased County costs, primarily as a result of changes in the Federal Supplemental Security Income (SSI) program and full-year costs for assessment and treatment services for mandatory Substance Abuse Recovery program participants. These increased costs are partially offset by estimated savings of $48 million in the GR program due to implementation of five-month time limits effective February 1, 1998 and the mandatory Substance Abuse Recovery program effective November 1, 1997.

- CalWORKs: The budget reflects a projected net County cost savings of $7.6 million in the CalWORKs program due to continued caseload decreases and lower case costs.

Consistent with the Governor's Proposed 1998-99 State Budget, we are assuming that legislation will be enacted to eliminate the Minimum Basic Standard of Adequate Care and Maximum Aid Payment cost-of-living increases and continue the 4.9 percent grant reduction that went into effect January 1, 1997.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-48,007,000)	$ --	$ (-48,007,000)	--
	General Relief: Reflects estimated savings due to implementation of five-month time limits and the mandatory Substance Abuse Recovery Program.			
2.	$ 17,945,000	$ --	$ 17,945,000	--
	General Relief: Reflects increased costs due to loss of mandate relief effective March 1, 1999.			
3.	$ (-25,347,000)	$ (-24,714,000)	$ (-633,000)	--
	CalWORKs: Reflects changes in the grant structure to determine monthly benefit payments.			
4.	$ (-13,508,000)	$ (-13,170,000)	$ (-338,000)	--
	CalWORKs: Reflects elimination of the child care disregard.			
5.	$ (-4,366,000)	$ (-4,258,000)	$ (-108,000)	--
	CalWORKs: Reflects savings due to increased employment as a result of new work regulations.			
6.	$ (-1,857,000)	$ (-1,811,000)	$ (-46,000)	--
	CalWORKs: Reflects savings due to implementation of the Maximum Family Grant which eliminates grant increases for children born to families aided continuously for 10 months prior to the child's birth.			
Other Changes				
1.	$ 30,000,000	$ --	$ 30,000,000	--
	General Relief: Reflects the first payment due July 1, 1998 for the debt resulting from the *Gardner* lawsuit settlement.			
2.	$ --	$ (-4,048,000)	$ 4,048,000	--
	General Relief: Reflects decreased Interim Assistance Program revenue due to changes in SSI program eligibility requirements which make previously eligible recipients ineligible for the program.			
3.	$ 2,530,000	$ --	$ 2,530,000	--
	General Relief: Reflects an increase due to full-year Department of Health Services costs for assessment and treatment services for Mandatory Substance Abuse Recovery Program participants.			

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
4.	$ 60,000	$ --	$ 60,000	--

General Relief: Reflects increased assistance costs associated with providing a two-month period before suspending payments for Needs Special Assistance recipients who fail program requirement. Previously, the suspension period was one month for all GR recipients who failed a program requirement.

5.	$ (-72,611,000)	$ (-70,793,000)	$ (-1,818,000)	--

CalWORKs: Reflects savings from child support collections.

6.	$ (-4,547,000)	$ (-4,434,000)	$ (-113,000)	--

CalWORKs: Reflects increased savings due to the continuation of the 4.9 percent MAP reduction.

7.	$ (-3,165,000)	$ (-3,086,000)	$ (-79,000)	--

CalWORKs: Reflects grant savings due to the minimum wage increase effective March 1, 1998.

8.	$ (-186,836,000)	$ (-182,344,000)	$ (-4,492,000)	--

CalWORKs: Reflects savings from projected caseload reductions.

9.	$ 7,249,000	$ --	$ 7,249,000	--

In-Home Supportive Services: Reflects full-year costs of the minimum wage increase effective March 1, 1998.

10.	$ 4,302,000	$ --	$ 4,302,000	--

In-Home Supportive Services: Reflects a 5 percent increase in the approved caseload based on current trends.

11.	$ 957,000	$ --	$ 957,000	--

In-Home Supportive Services: Reflects increased provider hours per paid case based on current trends.

12.	$ 463,000	$ --	$ 463,000	--

In-Home Supportive Services: Reflects an increase in the ratio between paid and approved cases based on current trends.

13.	$ (-1,745,000)	$ --	$ (-1,745,000)	--

In-Home Supportive Services: Reflects a 32 percent increase in the Federal share of cost for IHSS Personal Care Services Program (PCSP) cases effective October 1, 1998 which, in turn, will decrease the net County cost for PCSP cases.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes (cont'd)				
14.	$ (-724,000)	$ --	$ (-724,000)	--
	In-Home Supportive Services: Reflects savings due to a projected increase in PCSP caseload based on current trends.			
15.	$ (-327,000)	$ --	$ (-327,000)	--
	In-Home Supportive Services: Reflects a decrease in workers' compensation costs and Case Management Information and Payrolling System charges based on State estimates adjusted for caseload growth.			
16.	$ (-482,000)	$ (-482,000)	$ --	--
	Refugee Resettlement Program: Reflects savings due to a projected 31.9 percent reduction in caseload from the 1997-98 budgeted caseload.			
17.	$ --	$ 15,315,000	$ (-15,315,000)	--
	Realignment Sales Tax: Reflects a projected increase in Realignment Sales Tax revenue.			
Total	***$ (-300,016,000)***	***$ (-293,825,000)***	***$ (-6,191,000)***	***0.0***

PSS-FAMILY GROUP

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 1,468,562,041	$ 1,256,284,000	$ 1,354,129,000	$ 1,120,678,000	$ 1,120,678,000	$ -233,451,000
LESS INTRAFD TRANSFER	592,324					
NET TOTAL	$ 1,467,969,717	$ 1,256,284,000	$ 1,354,129,000	$ 1,120,678,000	$ 1,120,678,000	$ -233,451,000
REVENUE	1,431,568,070	1,224,902,000	1,320,817,000	1,092,663,000	1,092,663,000	-228,154,000
NET COUNTY COST	$ 36,401,647	$ 31,382,000	$ 33,312,000	$ 28,015,000	$ 28,015,000	$ -5,297,000
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	$ 3,130,766	$ 1,478,000	$ 2,668,000	$	$	$ -2,668,000
ST AID-PUB ASST PROG	694,756,248	595,519,000	641,085,000	532,551,000	532,551,000	-108,534,000
FEDERAL-PUB ASST-ADM	3,919,088	1,808,000	3,475,000			-3,475,000
FED AID-PUB ASST PROG	724,308,287	621,449,000	668,579,000	555,579,000	555,579,000	-113,000,000
WELFARE REPAYMENTS	2,755,546	2,387,000	1,625,000	2,437,000	2,437,000	812,000
MISCELLANEOUS	2,698,135	2,261,000	3,385,000	2,096,000	2,096,000	-1,289,000
TOTAL	$ 1,431,568,070	$ 1,224,902,000	$ 1,320,817,000	$ 1,092,663,000	$ 1,092,663,000	$ -228,154,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PSS-UNEMPLOYED PARENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 350,302,312	$ 288,183,000	$ 331,889,000	$ 253,103,000	$ 253,103,000	$ -78,786,000
REVENUE	340,287,987	279,940,000	323,227,000	246,771,000	246,771,000	-76,456,000
NET COUNTY COST	$ 10,014,325	$ 8,243,000	$ 8,662,000	$ 6,332,000	$ 6,332,000	$ -2,330,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	$ 165,439,503	$ 136,109,000	$ 157,140,000	$ 119,964,000	$ 119,964,000	$ -37,176,000
FED AID-PUB ASST PROG	174,038,862	143,169,000	165,340,000	126,225,000	126,225,000	-39,115,000
WELFARE REPAYMENTS	488,561	403,000	340,000	321,000	321,000	-19,000
MISCELLANEOUS	321,061	259,000	407,000	261,000	261,000	-146,000
TOTAL	$ 340,287,987	$ 279,940,000	$ 323,227,000	$ 246,771,000	$ 246,771,000	$ -76,456,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PSS-INDIGENT AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 217,562,394	$ 202,771,000	$ 214,865,000	$ 217,393,000	$ 217,393,000	$ 2,528,000
REVENUE	16,830,752	14,964,000	19,206,000	15,158,000	15,158,000	-4,048,000
NET COUNTY COST	$ 200,731,642	$ 187,807,000	$ 195,659,000	$ 202,235,000	$ 202,235,000	$ 6,576,000
REVENUE DETAIL						
FEDERAL-OTHER	$ 13,214,891	$ 11,502,000	$ 15,927,000	$ 11,672,000	$ 11,672,000	$ -4,255,000
OTHER GOVT AGENCIES	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
WELFARE REPAYMENTS	388,712	245,000	64,000	306,000	306,000	242,000
MISCELLANEOUS	227,149	217,000	215,000	180,000	180,000	-35,000
TOTAL	$ 16,830,752	$ 14,964,000	$ 19,206,000	$ 15,158,000	$ 15,158,000	$ -4,048,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
GENERAL RELIEF

PSS-IN HOME SUPPORTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 73,344,000	$ 89,624,000	$ 89,448,000	$ 99,623,000	$ 99,623,000	$ 10,175,000
REVENUE	14,750,125	19,134,000	19,134,000	19,134,000	34,449,000	15,315,000
NET COUNTY COST	$ 58,593,875	$ 70,490,000	$ 70,314,000	$ 80,489,000	$ 65,174,000	$ -5,140,000
REVENUE DETAIL						
STATE-OTHER	$ 2,076	$	$	$	$	$
STATE-REALIGNMENT REV	14,724,558	19,134,000	19,134,000	19,134,000	34,449,000	15,315,000
WELFARE REPAYMENTS	23,491					
TOTAL	$ 14,750,125	$ 19,134,000	$ 19,134,000	$ 19,134,000	$ 34,449,000	$ 15,315,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PSS-REFUGEE RESETTLEMENT PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 1,395,462	$ 914,000	$ 1,211,000	$ 729,000	$ 729,000	$ -482,000
REVENUE	1,450,028	914,000	1,211,000	729,000	729,000	-482,000
NET COUNTY COST	$ -54,566	$	$	$	$	$
REVENUE DETAIL						
FED AID-PUB ASST PROG	$ 1,440,200	$ 914,000	$ 1,211,000	$ 729,000	$ 729,000	$ -482,000
WELFARE REPAYMENTS	9,828					
TOTAL	$ 1,450,028	$ 914,000	$ 1,211,000	$ 729,000	$ 729,000	$ -482,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PUBLIC SOCIAL SERVICES
LYNN W. BAYER, DIRECTOR

ADMINISTRATION DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	303,132,000	301,227,000	359,062,000	55,930,000
Employee Benefits	103,786,000	103,786,000	105,585,000	1,799,000
Total Salaries and Employee Benefits	406,918,000	405,013,000	464,647,000	57,729,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	8,806,000	8,745,000	9,916,000	1,110,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	419,000	419,000	523,000	104,000
Jury and Witness Expense	1,000	1,000	0	(1,000)
Maintenance-Equipment	918,000	701,000	408,000	(510,000)
Maintenance-Bldgs & Improv	6,777,000	9,797,000	12,605,000	5,828,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	36,000	44,000	55,000	19,000
Miscellaneous Expense	0	0	0	0
Office Expense	16,061,000	18,496,000	25,072,000	9,011,000
Professional & Spec Svcs-Contracts	116,246,000	89,919,000	507,807,000	391,561,000
Professional & Spec Svcs-Other	44,356,000	58,117,000	94,837,000	50,481,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	868,000	1,053,000	1,149,000	281,000
Rents & Leases-Bldg & Improv	14,140,000	16,729,000	19,324,000	5,184,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	13,656,000	9,238,000	18,157,000	4,501,000
Training	0	0	0	0
Transportation	816,000	855,000	855,000	39,000
Travel	173,000	333,000	369,000	196,000
Utilities	4,682,000	4,580,000	5,038,000	356,000
Total Services & Supplies	227,955,000	219,027,000	696,115,000	468,160,000
Other Charges				
Judgments & Damages	185,000	0	185,000	0
Support & Care of Persons	26,106,000	59,317,000	13,983,000	(12,123,000)
Capital Lease Payments	4,131,000	3,728,000	2,495,000	(1,636,000)
LAC-CAL Lease Payments	0	0	0	0
Other	192,000	192,000	95,000	(97,000)
Total Other Charges	30,614,000	63,237,000	16,758,000	(13,856,000)
Fixed Assets				
Equipment	241,000	241,000	344,000	103,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	241,000	241,000	344,000	103,000
Other Financing Uses				
Operating Transfers Out	234,000	235,000	178,000	(56,000)
Other	0	0	0	0
Total Other Financing Uses	234,000	235,000	178,000	(56,000)

Public Social Services (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***665,962,000***	***687,753,000***	***1,178,042,000***	***512,080,000***
Less: Intrafund Transfers	(2,947,000)	(2,947,000)	(1,308,000)	1,639,000
TOTAL NET REQUIREMENTS	663,015,000	684,806,000	1,176,734,000	513,719,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	171,478,000	172,130,000	134,618,000	(36,860,000)
State	426,053,000	441,612,000	964,185,000	538,132,000
Other	2,056,000	2,165,000	3,523,000	1,467,000
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	599,587,000	615,907,000	1,102,326,000	502,739,000
NET COUNTY COST	***63,428,000***	***68,899,000***	***74,408,000***	***10,980,000***

PUBLIC SOCIAL SERVICES - ASSISTANCE
LYNN W. BAYER, DIRECTOR

ASSISTANCE DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	0	0	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	1,991,542,000	1,837,776,000	1,691,526,000	(300,016,000)
Total Other Charges	1,991,542,000	1,837,776,000	1,691,526,000	(300,016,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Social Services - Assistance (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,991,542,000***	***1,837,776,000***	***1,691,526,000***	***(300,016,000)***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,991,542,000	1,837,776,000	1,691,526,000	(300,016,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	854,532,000	778,842,000	694,205,000	(160,327,000)
State	820,027,000	752,240,000	686,964,000	(133,063,000)
Other	3,000,000	3,000,000	3,000,000	0
Charges For Services	0	0	0	0
Miscellaneous	6,036,000	5,772,000	5,601,000	(435,000)
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	1,683,595,000	1,539,854,000	1,389,770,000	(293,825,000)
NET COUNTY COST	***307,947,000***	***297,922,000***	***301,756,000***	***(6,191,000)***

1998-99 DEPARTMENT PROGRAMS

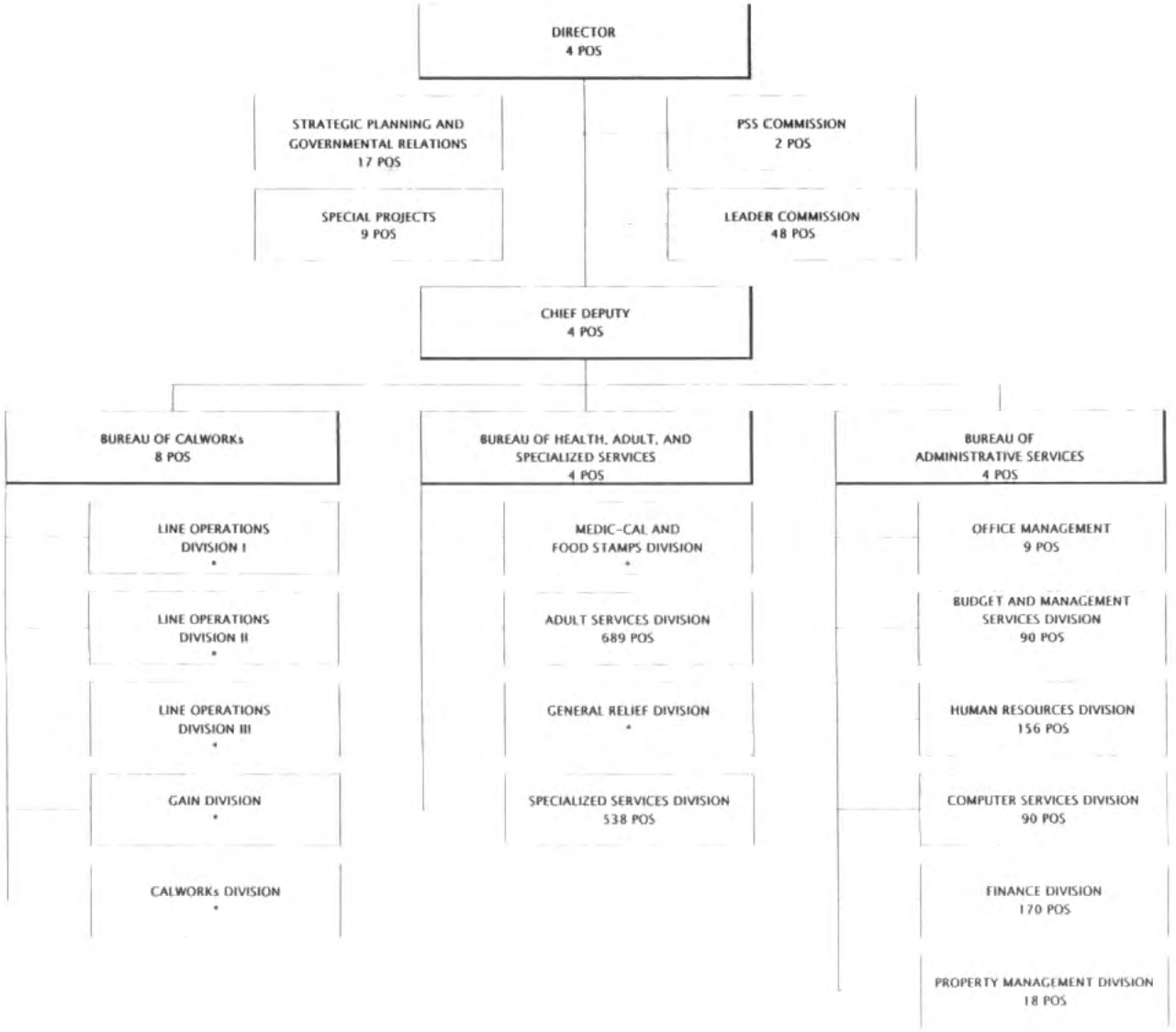
Department: Public Social Services

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**Eligibility Services**	**$746,205,000**	**$1,308,000**	**$688,199,000**	**$56,698,000**	**$97,000**	**$56,601,000**	**8,710.0**
	Mandated programs - Welfare & Institutions Code (W&IC) Division 9 Programs included are CalWORKs eligibility, Non-Assistance Food Stamps, Medi-Cal, General Relief, and Refugee Cash Assistance (RCA). Unavoidable fixed costs include noncancelable lease costs and penalties.							
2.	**Social Services**	**$58,028,000**	**$0**	**$47,987,000**	**$10,041,000**	**$41,000**	**$10,000,000**	**747.0**
	Mandated programs - W&IC Division; SSI Advocacy mandated by court order Programs included are IHSS, Out-of-Home Care for adult SSI recipients, Adult Protective Services, and SSI Advocacy. Unavoidable fixed costs include noncancelable lease costs and penalties.							
3.	**Employment Services**	**$353,893,000**	**$0**	**$347,219,000**	**$6,674,000**	**$35,000**	**$6,639,000**	**1,158.0**
	Mandated programs - W&IC Division 9; Food Stamp Employment Training mandated by Food Stamp Act of 1985 Programs included are CalWORKs/Welfare-to-Work (GAIN), Cal Learn, Child Care, Supportive Services, and Food Stamp Employment Training. Unavoidable fixed costs include noncancelable lease costs and penalties.							
4.	**Departmental Administration**	**$19,916,000**	**$0**	**$18,921,000**	**$995,000**	**$0**	**$995,000**	**379.0**
	Administrative functions include budget, accounting/finance, personnel/payroll, space services, procurement, and general administration.							
	DPSS TOTAL	**$1,178,042,000**	**$1,308,000**	**$1,102,326,000**	**$74,408,000**	**$173,000**	**$74,235,000**	**10,994.0**

DEPARTMENT OF PUBLIC SOCIAL SERVICES

LYNN W. BAYER, DIRECTOR

TOTAL 1998-99 PROPOSED BUDGET POSITIONS = 10,994



*Line Operations staffing is budgeted as a whole. All districts/regions are budgeted one district/region manager position. District/regional office caseloads determine the number of other line positions allocated to each location including the first line supervisors and their managers. Due to the existence of multi-program districts in both Bureau of CalWORKs and BHASS, the line operations positions budget in CalWORKs will be allocated to the offices under both bureaus. 9,134 positions

PUBLIC WORKS
HARRY W. STONE, DIRECTOR

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Public works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

COUNTY ENGINEER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 27,343,142	$ 28,803,000	$ 29,973,000	$ 36,275,000	$ 33,796,000	$ 3,823,000
OTHER CHARGES	161,897	429,000	310,000	429,000	429,000	119,000
RESIDUAL EQUITY TRANS	21,807	118,000	118,000	155,000	155,000	37,000
GROSS TOTAL	$ 27,526,846	$ 29,350,000	$ 30,401,000	$ 36,859,000	$ 34,380,000	$ 3,979,000
REVENUE	25,677,157	27,795,000	28,646,000	32,578,000	32,578,000	3,932,000
NET COUNTY COST	$ 1,849,689	$ 1,555,000	$ 1,755,000	$ 4,281,000	$ 1,802,000	$ 47,000
REVENUE DETAIL						
CONSTRUCTION PERMITS	$ 7,175,064	$ 9,941,000	$ 10,206,000	$ 12,634,000	$ 12,634,000	$ 2,428,000
PEN/INT/COSTS-DEL TAX	29,835					
INTEREST	730,740	857,000	670,000	731,000	731,000	61,000
STATE-OTHER	481,707	505,000	500,000	500,000	500,000	
FEDERAL AID-DISASTER	11,741	41,000	4,000	11,000	11,000	7,000
FEDERAL-OTHER	866,890	814,000	772,000	876,000	876,000	104,000
PLANNING & ENG SVCS	12,396,032	12,251,000	12,400,000	13,792,000	13,792,000	1,392,000
AGRICULTURAL SERVICES	86,475					
SANITATION SERVICES	1,611,341	1,405,000	1,653,000	1,612,000	1,612,000	-41,000
CHRGS FOR SVCS-OTHER	2,260,149	1,877,000	2,366,000	2,271,000	2,271,000	-95,000
OTHER SALES	65,830					
MISCELLANEOUS	-38,647	104,000	75,000	151,000	151,000	76,000
TOTAL	$ 25,677,157	$ 27,795,000	$ 28,646,000	$ 32,578,000	$ 32,578,000	$ 3,932,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: OTHER GENERAL

1998-99 Budget Message

The Department of Public Works includes five General Fund budgets: County Engineer, Facility Project Management, Pre-County Improvement District Studies, Public Ways/Public Facilities, Public Works-Reimbursement for Sewer Construction. In total, the 1998-99 Proposed Budget reflects a $119,000 net County cost increase for these budgets. This is comprised of $72,000 to restore funding for the Countywide anti-graffiti program to provide critical public education and abatement efforts, and $47,000 to fund General Fund-related negotiated increases in salaries and employee benefits.

The 1998-99 Proposed Budget for the County Engineer reflects an increase of $47,000 which includes negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to a decrease in rent charges. The Proposed Budget also reflects an increase in the Land Development, Building and Safety, and County Infrastructure Mapping programs, due primarily to an anticipated upturn in the building industry. The increases are fully offset by anticipated decreases in Monument Preservation workload and services and supplies requirements.

Multi-Year Planning

The County Engineer Budget is primarily based upon fees for services. The Department's fee schedule is reviewed annually; when fee increases are required, a proposed fee schedule is submitted to the Board of Supervisors for approval. A strategic plan is prepared detailing anticipated financing sources and uses, as well as projected staffing requirements, which mitigates the necessity for layoffs. Additionally, the Department annually reviews the economic and legislative environments to determine their impact on the level of activity/workload projected for the upcoming year.

Critical Needs

Nuisance Abatement Program: The Department has a critical need for funding restoration and expansion of this program which funds a nuisance abatement task force, involving staff from Public Works, Fire, Health Services, and the Sheriff. Working as a team, the task force identifies violations of fire, health, and safety codes related to gang and drug activity and cites properties where these violations have occurred.

Judgments and Damages: The Department has a critical need for adequate funding for judgments and damages as there is insufficient appropriation to fund adverse judgments and/or settlements in excess of the 1997-98 funding level.

School District Boundary Review: The Department is required by Section 58850 of the Government Code to review and approve proposed changes in school district boundaries for technical accuracy. New State legislation has facilitated the breakup of established school districts, resulting in a significant increase in non-reimbursable workload/costs. The County of Los Angeles Superintendent of Schools has projected up to 20 boundary changes involving major revisions to large school districts (including Los Angeles Unified).

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
COUNTYWIDE BUILDING INSPECTIONS				
Input				
Annual number of hours worked performing building inspections - countywide (1)	91,000	94,174	95,500	95,500
Workload/Output				
Annual number of permits issued (1)	49,732	50,037	51,500	51,500
Efficiency				
Number of inspector hours per permit	1.83	1.88	1.85	1.85
Effectiveness/Outcome				
Relative efficiency (number of hours per inspection performed compared to base year 1994-95 of 1.89 hours)	3%	0%	2%	2%

Objectives for 1998-99

-- To maintain the number of inspector hours per permit at or below the 1.89 benchmark.

Explanatory Notes

(1) The number of inspector hours and permits issued reflect all offices throughout the County, including contract cities. The number of inspection hours includes travel time between jobs and district offices.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
SUBDIVISION IMPROVEMENT PLANS REVIEW				
Input				
Annual number of hours spent reviewing improvement plans (1)	17,832	17,987	18,000	18,000
Workload/Output				
Annual number of improvement plans reviewed	4,183	3,873	4,000	4,000
Efficiency				
Number of productive work hours per new case (2)	4.26	4.64	4.50	4.50
Effectiveness/Outcome				
Relative efficiency (number of hours per improvement plan performed compared to base year 1994-95 of 5.46 hours)	28%	18%	21%	21%

Objectives for 1998-99

-- Maintain/improve current productivity.

Explanatory Notes

(1) Plan check functions include the review and approval of storm drain, sewer, street, water, and grading plans prepared by private engineers for proposed subdivisions. The above hours include only time spent by Building and Safety/Land Development Division staff (excludes other divisions, such as Design and Materials Engineering).

(2) During 1996-97, Building and Safety/Land Development Division added additional staff to the Subdivision Plan Checking Section to maintain plan turnaround time to acceptable levels. Since the new staff were less experienced, more time was spent reviewing plans than previously anticipated. The number of hours per plan reviewed should decrease as staff gain more experience.

PLAN CHECK/PERMIT ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM				
Input				
Annual number of hours spent on plan check/permit activities	24,588	21,981	21,400	20,900
Workload/Output				
Annual number of plans checked or permits reviewed	7,162	7,603	7,600	7,400
Efficiency				
Number of hours per plan checked or permit reviewed (1)	3.43	2.89	2.82	2.82

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
PLAN CHECK/PERMIT ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM (cont'd)				
Effectiveness/Outcome				
Relative efficiency (number of hours per plan checked or permit reviewed compared to base year 1994-95 of 3.27 hours)	(-5%)	13%	16%	16%

Objectives for 1998-99

-- Achieve at least 10 percent or greater effectiveness for plans checked and permits reviewed.

Explanatory Notes

(1) Time spent on plan check and permit review functions is highly dependent on the complexity, number, and quality of submittals received from the public. During 1995-96, fewer submittals were received from the public, resulting in a higher per-unit cost for that year.

FIELD INSPECTION ACTIVITIES - INDUSTRIAL WASTE AND UNDERGROUND TANK PROGRAM				
Input				
Annual number of hours spent on inspection/field activities	25,988	22,566	25,110	25,110
Workload/Output				
Annual number of field inspections	12,892	9,959	11,325	12,190
Efficiency				
Number of hours per field inspections (1)	2.02	2.27	2.22	2.06
Effectiveness/Outcome				
Relative efficiency (number of hours per field inspection compared to benchmark of 2.0 hours)	(-1%)	(-12%)	(-10%)	(-3%)

Objectives for 1998-99

-- To increase efficiency and decrease the time spent to perform field inspections.

Explanatory Notes

(1) Routine inspections, while generally predictable, can vary considerably depending on the cooperation of the inspected party, violation found, experience of the inspector, and need to cover regulatory changes. Due to regulatory changes, the number of underground tank closing inspections has increased, and the Department has had to defer the number of routine inspections during fiscal years 1996-97 and 1997-98. Since closing inspections are more time-consuming than routine inspections, this effectively increased the amount of time spent per field inspection.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 2,092,000	$ 2,092,000	$ --	--

Building and Safety: Reflects an increase in property rehabilitation, geotechnical, and building and safety requirements, fully offset by increased revenue as the result of an anticipated upturn in the building industry.

2.	$ 10,000	$ 10,000	$ --	--

Information Services: Reflects an increase in governmental regulation compliance and public/counter service requirements.

3.	$ 36,000	$ 36,000	$ --	--

Industrial Waste: Reflects an anticipated increase in industrial waste enforcement activities in unincorporated County areas and contract cities.

4.	$ 229,000	$ 229,000	$ --	--

Land Development: Reflects an increase in land development and building industry service requirements, fully offset by anticipated revenue increases as the result of a projected upturn in the building industry.

5.	$ 95,000	$ 95,000	$ --	--

Land Development Management Agency (LDMA): Reflects an anticipated increase in LDMA activities providing aid and guidance to developers and subdividers in processing and completing projects in the most expeditious manner.

6.	$ 846,000	$ 846,000	$ --	--

Mapping: Reflects an anticipated increase required to update existing infrastructure mapping information into electronic map files.

7.	$ (-728,000)	$ (-728,000)	$ --	--

Reimbursable Services: Reflects a decrease in Monument Preservation workload and reimbursable services to contract cities.

8.	$ (-3,000)	$ (-3,000)	$ --	--

Support Services: Reflects a decrease in various support services to more accurately reflect anticipated requirements.

9.	$ 7,000	$ 7,000	$ --	--

Underground Tanks: Reflects an anticipated increase in activities associated with underground tanks permit monitoring activities.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,258,000	$ 1,192,000	$ 66,000	--
	Services and Supplies: Reflects funding for negotiated increases for salaries and employee benefits paid out of the Internal Service Fund and charged to the County Engineer.			
2.	$ 119,000	$ 119,000	$ --	--
	Other Charges: Reflects a shift of existing rents and leases from services and supplies to other charges.			
3.	$ (-19,000)	$ --	$ (-19,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	$ 37,000	$ 37,000	$ --	--
	Residual Equity Transfers: Reflects an increase in equipment requirements paid through the Internal Service Fund.			
Total	***$ 3,979,000***	***$ 3,932,000***	***$ 47,000***	***0.0***

FACILITY PROJECT MANAGEMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 9,469,860	$ 11,128,000	$ 16,807,000	$ 15,809,000	$ 15,809,000	$ -998,000
OTHER CHARGES	4,366					
GROSS TOTAL	$ 9,474,226	$ 11,128,000	$ 16,807,000	$ 15,809,000	$ 15,809,000	$ -998,000
LESS INTRAFD TRANSFER	3,249,894	4,025,000	8,176,000	7,393,000	7,393,000	-783,000
NET TOTAL	$ 6,224,332	$ 7,103,000	$ 8,631,000	$ 8,416,000	$ 8,416,000	$ -215,000
REVENUE	6,173,504	7,103,000	8,631,000	8,416,000	8,416,000	-215,000
NET COUNTY COST	$ 50,828	$	$	$	$	$
REVENUE DETAIL						
INTEREST	$ 62,666	$	$	$	$	$
OTHER GOVT AGENCIES	15,693					
CHRGS FOR SVCS-OTHER	5,984,857	7,103,000	8,631,000	8,416,000	8,416,000	-215,000
MISCELLANEOUS	18,327					
SALE OF FIXED ASSETS	91,961					
TOTAL	$ 6,173,504	$ 7,103,000	$ 8,631,000	$ 8,416,000	$ 8,416,000	$ -215,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1998-99 Budget Message

The 1998-99 Proposed Budget funds all construction management activities for capital projects, operations associated with the valuation and processing of real estate parcels, and workload increases related to earthquake recovery projects.

Multi-Year Planning

Projecting future budget requirements for capital projects construction management and valuation/acquisition activities is a challenging effort due to the volatility of capital projects funding. The Department annually conducts an analysis and work plan to detail anticipated capital projects and to project available financing. As part of this analysis, the Department examines the possible need for adjustments in fees and/or work force in order to avoid any impact on net County cost.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-998,000)	$ (-998,000)	$ --	--

Capital Projects: Reflects a decrease in earthquake recovery work to more accurately reflect anticipated requirements.

Total	***$ (-998,000)***	***$ (-998,000)***	***$ 0***	***0.0***

PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 40,852	$ 42,000	$ 198,000	$ 815,000	$ 590,000	$ 392,000
REVENUE			156,000	506,000	506,000	350,000
NET COUNTY COST	$ 40,852	$ 42,000	$ 42,000	$ 309,000	$ 84,000	$ 42,000
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$	$	$	$ 506,000	$ 506,000	$ 506,000
MISCELLANEOUS			156,000			-156,000
TOTAL	$	$	$ 156,000	$ 506,000	$ 506,000	$ 350,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

PUBLIC WAYS/PUBLIC FACILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 1,597,056	$ 1,450,000	$ 1,600,000	$ 1,630,000	$ 1,630,000	$ 30,000
NET COUNTY COST	$ 1,597,056	$ 1,450,000	$ 1,600,000	$ 1,630,000	$ 1,630,000	$ 30,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

PUBLIC WORKS-REIMBURSEMENT FOR SEWER CONSTRUCTION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$	$	$ 210,000	$ 210,000	$ 210,000	$
REVENUE			210,000	210,000	210,000	
NET COUNTY COST	$	$	$	$	$	$
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$	$	$ 210,000	$ 210,000	$ 210,000	$
TOTAL	$	$	$ 210,000	$ 210,000	$ 210,000	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

1998-99 Budget Message

The 1998-99 Proposed Budget includes an increase of $72,000 in Public Ways/Public Facilities (PW/PF) for the Countywide Anti-Graffiti Program. Pre-County Improvement District Studies (Pre-CI) primarily reflects $350,000 in carryover funding from 1997-98 for the San Pasqual Street Sewers Project approved by the Board on December 2, 1997. Reimbursement for Sewer Construction reflects funding at the 1997-98 level. The Proposed Budget reflects financing for: feasibility studies associated with requests for the formation of new County Improvement Districts; management of the Countywide Anti-Graffiti Program; emergency or urgently-needed special programs requested by the Board of Supervisors; and reimbursement to developers who are required to install larger sewer lines for future development.

Multi-Year Planning

The Pre-CI and PW/PF Budgets require net County cost (NCC) to fund the various activities in each budget unit. The Department projects the available NCC from the previous year to determine the funding level for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the budget approved by the Board of Supervisors. The Reimbursement for Sewer Construction budget unit is reviewed each year to determine the likelihood of development in a particular area which would require installation of oversized sewers to facilitate future growth; costs are fully offset by charges to developers. The Department will continue to look for other funding opportunities and focus on minimizing costs and improving the quality of service within these three budget units.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 72,000	$ --	$ 72,000	--
	PW/PF: Reflects an increase in the Countywide Anti-Graffiti Program to provide critical public education programs to promote the countywide anti-graffiti message and to conduct graffiti abatement in areas outside Flood and Road rights-of-way, as recommended by the Grand Jury and the Multi-Agency Graffiti Intervention Committee.			
2.	$ 58,000	$ --	$ 58,000	--
	PW/PF: Reflects an increase for special projects.			
3.	$ (-100,000)	$ --	$ (-100,000)	--
	PW/PF: Reflects primarily operational savings in crossing guard services in unincorporated County areas. This adjustment maintains 1997-98 service levels.			
4.	$ 392,000	$ 350,000	$ 42,000	--
	Pre-CI: Reflects carryover of prior year project funding ($350,000) to finance the San Pasqual Street Sewers improvement district study approved by the Board on December 2, 1997. Also reflects a shift of $42,000 from PW/PF to Pre-CI to more accurately reflect anticipated requirements.			
Total	***$ 422,000***	***$ 350,000***	***$ 72,000***	***0.0***

FLOOD CONTROL DISTRICT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	$ 150,244,533	$ 157,382,000	$ 215,860,000	$ 227,383,000	$ 227,383,000	$ 11,523,000
OTHER CHARGES	20,795,674	21,520,000	21,744,000	21,689,000	21,689,000	-55,000
FIXED ASSETS-B & I	1,610,047	214,000	7,291,000	160,000	160,000	-7,131,000
FIXED ASSETS-EQUIP	50,019	30,000	80,000	50,000	50,000	-30,000
TOT FIX ASSET	1,660,066	244,000	7,371,000	210,000	210,000	-7,161,000
RESIDUAL EQUITY TRANS	1,071,120	1,235,000	1,601,000	1,373,000	1,373,000	-228,000
GROSS TOTAL	$ 173,771,393	$ 180,381,000	$ 246,576,000	$ 250,655,000	$ 250,655,000	$ 4,079,000
DESIGNATIONS	10,717,000					
TOT FIN REQMTS	$ 184,488,393	$ 180,381,000	$ 246,576,000	$ 250,655,000	$ 250,655,000	$ 4,079,000
AVAIL FINANCE						
FUND BALANCE	$ 7,090,000	$ 8,819,000	$ 8,819,000	$ 10,900,000	$ 10,900,000	$ 2,081,000
CANCEL RES/DES	10,688,861			5,000,000	5,000,000	5,000,000
PROPERTY TAXES	44,745,299	44,726,000	44,304,000	45,336,000	45,336,000	1,032,000
SPECIAL ASSESSMENT	105,822,976	106,243,000	105,700,000	106,243,000	106,243,000	543,000
REVENUE	24,961,300	31,493,000	87,753,000	83,176,000	83,176,000	-4,577,000
TOT AVAIL FIN	$ 193,308,436	$ 191,281,000	$ 246,576,000	$ 250,655,000	$ 250,655,000	$ 4,079,000
REVENUE DETAIL						
PROP TAXES-CURR-SEC	$ 42,376,562	$ 40,686,000	$ 40,414,000	$ 41,296,000	$ 41,296,000	$ 882,000
PROP TAXES-CURR-UNSEC	2,619,137	2,754,000	2,807,000	2,754,000	2,754,000	-53,000
PROP TAXES-PRIOR-SEC	-681,159	1,022,000	848,000	1,022,000	1,022,000	174,000
PROP TAXES-PRIOR-UNS	212,707					
SUPP PROP TAXES-CURR	123,273	157,000	151,000	157,000	157,000	6,000
SUPP PROP TAXES-PRIOR	94,779	107,000	84,000	107,000	107,000	23,000
BUSINESS LICENSES	-69,780					
CONSTRUCTION PERMITS	154					
OTHER LIC & PERMITS	227,211	300,000	500,000	300,000	300,000	-200,000
PEN/INT/COSTS-DEL TAX	1,954,363	2,346,000	2,000,000	2,000,000	2,000,000	
INTEREST	5,569,565	4,000,000	2,600,000	4,000,000	4,000,000	1,400,000
RENTS AND CONCESSIONS	3,981,642	3,209,000	3,209,000	3,200,000	3,200,000	-9,000
ROYALTIES	537,152	800,000	800,000	800,000	800,000	
OTHER STATE IN-LIEU	6,841					
STATE AID-DISASTER	1,276,004	313,000	1,000,000			-1,000,000
HOMEOWNER PRO TAX REL	838,377	819,000	1,000,000	820,000	820,000	-180,000
STATE-OTHER	2,545,695	518,000	4,000,000	312,000	312,000	-3,688,000
FED AID-CONSTRUCT/CP			6,500,000			-6,500,000
FEDERAL AID-DISASTER	5,451,955	2,541,000	44,758,000	51,000,000	51,000,000	6,242,000
FEDERAL-OTHER	46,670					
OTHER GOVT AGENCIES	319,636	1,219,000	600,000	1,219,000	1,219,000	619,000
PLANNING & ENG SVCS	442,969	130,000	190,000	130,000	130,000	-60,000
ROAD & STREET SVCS	1,480,120	1,455,000	4,310,000	2,855,000	2,855,000	-1,455,000
CHRGS FOR SVCS-OTHER	-220,760	9,874,000	12,363,000	15,900,000	15,900,000	3,537,000
SPECIAL ASSESSMENTS	105,822,976	106,243,000	105,700,000	106,243,000	106,243,000	543,000
OTHER SALES	62,166	30,000	60,000	40,000	40,000	-20,000
MISCELLANEOUS	311,089	3,416,000	2,363,000	200,000	200,000	-2,163,000
MISCELLANEOUS/CP	378	81,000	200,000			-200,000
INSURANCE PROCEEDS/CP		42,000	500,000			-500,000
SALE OF FIXED ASSETS	199,853	400,000	800,000	400,000	400,000	-400,000
TOTAL	$ 175,529,575	$ 182,462,000	$ 237,757,000	$ 234,755,000	$ 234,755,000	$ -3,002,000

FUND: PW-FLOOD CTL DIST GEN FUND
FUNCTION: PUBLIC WAYS & FACILITIES
ACTIVITY: PUBLIC WAYS

1998-99 Budget Message

The 1998-99 Proposed Budget reflects increases in construction of groundwater recharge facilities, seawater intrusion control facilities, runoff regulation facilities, and pumping plants, as well as repair and rehabilitation projects at various dams, including seismic repair, sediment removal, valve modernization, and spillway modification. These increases are partially offset by decreases in Aid to Others, fixed assets, and building and improvement requirements. As the Department has fully met its share of project funding for the Los Angeles County Drainage Area project (a joint effort with the U. S. Army Corps of Engineers, to improve the storm runoff capacity of the Los Angeles River, and the Rio Hondo and Compton Creeks), the Proposed Budget also reflects a shift of funding from Construction of Channelization to Operation, Maintenance, and Repair (OM&R) of Channelization, OM&R of Debris Control Facilities, and OM&R of Runoff Regulation Facilities. The 1998-99 Proposed Budget also provides sufficient appropriation for emergency disaster response in the event of an earthquake, storm, fire, or other disaster.

Multi-Year Planning

A multi-year strategic plan is prepared every year for the Flood Control District to determine the financing requirements/sources for future years. The main sources of revenue for the District are benefit assessments and property taxes. Benefit assessments are projected based on the assessment rate approved by the Board of Supervisors. Property taxes are projected based on historical information. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department utilizes the strategic plan to:

-- determine if construction or maintenance can be delayed, or if a benefit assessment increase is appropriate for a given year;

-- identify alternative funding sources for future needs that may partially offset or eliminate the amount of the benefit assessment increases; and

-- identify the appropriate staffing level for the District for future years, which mitigates the necessity for unexpected layoffs.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
WATER CONSERVED				
Input				
Rainfall received in inches (1)	13.23	14.33	15.65	15.65
Cost to conserve water (adjusted for inflation to 1995-96 base year)	$4,231,000	$4,429,695	$3,996,000	$4,000,000
Workload/Output				
Water conserved in acre feet (2)	192,360	178,450	200,000	230,000
Value of water conserved at $344 per acre foot for 1995-96 and 1996-97 and $349 per acre foot for 1997-98 and 1998-99	$66,171,840	$61,386,000	$69,800,000	$80,270,000

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
WATER CONSERVED (cont'd)				
Efficiency				
Cost per acre foot of water saved (adjusted for inflation)	$22.00	$24.82	$19.98	$17.39
Effectiveness/Outcome				
Water acre feet conserved per inch rainfall received	14,540	12,453	12,780	14,696
Value of water conserved per inch rainfall received	$5,001,651	$4,283,740	$4,460,064	$5,129,073

Objectives for 1998-99

-- Assuming at least an average rainfall of 15.65 inches, maintain the water conserved to at least 14,000 acre feet per inch of rainfall received, and maintain the inflation adjusted cost per acre foot to less than $18.

Explanatory Notes

(1) Too much rainfall in a given period of time requires the storm waters to be sent to the ocean in the interest of flood control. Therefore, total acre feet of water saved could be less than total inches of rain received. Further, too little rainfall will not allow the rain to reach the spreading grounds (artificial absorption points) due to natural absorption. The overall composite average rainfall received throughout Los Angeles County, based on the historical record, is 15.65 inches.

(2) The retention capabilities of the system will always be a factor in conserving storm runoff. If any dam is being serviced, repaired, cleaned out, modified, improved in any way, or is functioning under State operating restrictions, its ability to retain storm runoff for release to a spreading facility during a non-storm period may be diminished. Also, spreading basin maintenance could negatively impact the operation and effectiveness of the facility and require some storm runoff at that location to be lost. Every effort is made to avoid rendering such a facility totally inoperable at any given time.

PUMP PLANTS MAINTENANCE COSTS				
Input				
Number of pump plants (1)	33	35	38	39
Cost to maintain pump plants (adjusted for inflation to 1995-96 base year)	$2,041,792	$2,310,779	$2,456,000	$2,630,000
Workload/Output				
Capacity, cubic feet per second (CFS)	5,326	6,436	7,013	7,943
Efficiency				
Cost of maintenance per CFS	$383.36	$359.04	$350.21	$331.11
Effectiveness/Outcome				
Relative efficiency (cost of maintenance per CFS compared to base year 1994-95 of $425.00)	10%	16%	18%	22%

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
PUMP PLANTS MAINTENANCE COSTS (cont'd)				
Objectives for 1998-99				
-- Continue to improve over base year (1994-95) maintenance costs.				
Explanatory Notes				
(1) These pump plants protect low lying areas of Los Angeles County where water cannot drain by gravity (primarily along the lower San Gabriel and Los Angeles Rivers).				
FLOOD CONTROL CONSTRUCTION PROGRAM CONTROL OF SUPPORT COSTS				
Input				
Dollar value of flood construction contracts completed (1)	$34,482,196	$67,660,545	$86,777,000	$42,870,000
Workload/Output				
Engineering support cost for the projects (2)	$14,592,517	$18,764,115	$15,165,000	$6,760,000
Efficiency				
Ratio of support cost to contract value as a percentage (3)	42.32%	27.73%	17.48%	15.77%
Effectiveness/Outcome				
Relative efficiency (percentage of engineering support cost compared to the 30 percent benchmark)	(-41.1%)	7.6%	41.7%	47.4%

Objectives for 1998-99

-- To maintain the ratio of support cost to contract value below the 30 percent benchmark.

Explanatory Notes

(1) Dollar value of Flood Control Construction Program contracts shown reflects all contracts for new storm drain construction (Program No. F022) accepted by the Board of Supervisors in that fiscal year. Also included are projects constructed by other agencies with Flood funds.

(2) Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, and detour signing and striping.

(3) Actual contract support costs vary based on the size and type of projects accepted by the Board during a given year. Generally, as the contract cost of each construction project increases, the ratio of support cost to the contract value decreases. During 1995-96, support costs were higher than expected because several very large contracts (with lower relative support costs) were not accepted by the Board until 1996-97. During 1997-98 and 1998-99, support costs are projected to be lower than normal because the Board is expected to accept a number of large projects (e.g., Hollyhills Drain Units 2, 4, and 5; Market Street Drain; and Project No. 9037 Pump Station) with lower relative support costs. Thereafter, the support cost ratio is expected to increase toward the historical benchmark of 30 percent.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
DEBRIS BASIN CAPACITY AND MAINTENANCE COSTS				
Input				
Average rainfall in mountainous debris basin area (inches)	16	19	30	21
Costs to maintain debris basins (1) (adjusted for inflation to 1995-96)	$4,683,477	$3,643,655	$5,237,000	$5,120,000
Workload/Output				
Number of debris basins	115	115	115	115
Number of debris retaining inlets	137	137	137	137
Levels of protection provided: (debris storage capacity in cubic yards)				
Debris basin design capacity	8,150,000	8,150,000	8,150,000	8,150,000
Debris basin available capacity (2)	7,820,000	7,820,000	7,937,000	7,937,000
Efficiency				
Available capacity for basins maintained	96%	96%	97%	97%
Effectiveness/Outcome				
Relative efficiency (percentage of available capacity for basins maintained compared to 95 percent benchmark)	101%	101%	102%	102%

Objectives for 1998-99

-- To provide adequate protection to the public, debris basins are maintained at 75 percent capacity for basins below unburned watersheds and 95 percent capacity for basins below burned watersheds. The Department goal is to maintain basins to this standard.

Explanatory Notes

(1) Due to fewer brush fires affecting the debris basin areas during 1996-97, less debris sedimentation and vegetation entered the Department's flood control systems. Since fewer clean-out activities were required, costs were reduced and resources were diverted to other maintenance and repair programs.

(2) Available capacity is a function of the design capacity, which is the maximum intended storage capacity available, and the amount of debris currently in the basins. Certain factors affect the available capacity, such as the frequency of debris removal, or basin modifications.

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes			
1.	$ 12,137,000	$ 12,137,000	--
	Various Flood Control Facilities: Reflects a net increase for construction of various groundwater recharge, seawater intrusion control, and debris control projects.		
2.	$ 14,143,000	$ 14,143,000	--
	Maintenance of Various Flood Control Facilities: Reflects an anticipated net increase in Operation, Maintenance, and Repair of various flood control facilities.		
3.	$ (-11,718,000)	$ (-11,718,000)	--
	Construction of Channelization: Reflects primarily the shift of funds from construction of channelization and the Los Angeles County Drainage Area project to construction of various groundwater recharge, seawater intrusion control, and debris control projects.		
4.	$ (-4,531,000)	$ (-4,531,000)	--
	Aid To Others: Reflects primarily a shift of funds from disaster services to Operation, Maintenance, and Repair of various channel improvement projects.		
5.	$ 1,042,000	$ 1,042,000	--
	Water Quality: Reflects an increase for the Educational Site Visit Program approved by the Board on August 12, 1997.		
Other Changes			
1.	$ 450,000	$ 450,000	--
	Miscellaneous Adjustment: Reflects a net increase in various programs to more accurately reflect anticipated requirements.		
2.	$ (-55,000)	$ (-55,000)	--
	Other Charges: Reflects a decrease to more accurately reflect anticipated debt service requirements.		
3.	$ (-30,000)	$ (-30,000)	--
	Equipment: Reflects a decrease in equipment requirements.		
4.	$ (-7,131,000)	$ (-7,131,000)	--
	Building and Improvements: Reflects the elimination of funding for the Santa Clara Yard Facility project, initiated in 1997-98.		

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Other Changes (cont'd)			
5.	$ (-228,000)	$ (-228,000)	--

Other Financing Uses: Reflects a decrease in residual equity transfers for Internal Service Fund equipment.

Total $	***4,079,000***	***$ 4,079,000***	***0.0***

INTERNAL SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
OPERATING EXP						
SALARIES & EMP BEN	$ 186,347,610	$ 185,472,000	$ 216,794,000	$ 233,162,000	$ 233,162,000	$ 16,368,000
SERVICES & SUPPLIES	58,266,442	104,883,000	109,247,000	109,555,000	109,555,000	308,000
OTHER CHARGES	1,721,544	2,064,000	2,064,000	2,200,000	2,200,000	136,000
FIXED ASSETS-EQUIP	7,278,562	8,302,000	8,302,000	8,679,000	8,679,000	377,000
TOT OP EXP	253,614,158	300,721,000	336,407,000	353,596,000	353,596,000	17,189,000
OTHER FINANCING USES		6,000	6,000	7,000	7,000	1,000
GROSS TOTAL	$ 253,614,158	$ 300,727,000	$ 336,413,000	$ 353,603,000	$ 353,603,000	$ 17,190,000
DESIGNATIONS	12,385,000	13,385,000	13,385,000	13,885,000	13,885,000	500,000
TOT FIN REQMTS	$ 265,999,158	$ 314,112,000	$ 349,798,000	$ 367,488,000	$ 367,488,000	$ 17,690,000
AVAIL FINANCE						
FUND BALANCE	$ -4,147,000	$ 3,848,000	$ 3,848,000	$	$	$ -3,848,000
CANCEL RES/DES	17,502,697	12,385,000	12,385,000	13,385,000	13,385,000	1,000,000
OP REVENUE	248,981,468	293,577,000	329,263,000	350,424,000	350,424,000	21,161,000
NON-OP REVENUE	587,096					
OTH FIN SOURCE	450,636					
RES EQ TRANS	6,471,995	4,302,000	4,302,000	3,679,000	3,679,000	-623,000
TOT AVAIL FIN	$ 269,846,892	$ 314,112,000	$ 349,798,000	$ 367,488,000	$ 367,488,000	$ 17,690,000
BUDGETED POSITIONS	4,013.0	4,029.0	4,029.0	4,049.9	4,031.0	2.0
REVENUE DETAIL						
INTEREST	$ 587,096	$	$	$	$	
RENTS AND CONCESSIONS	79,354					
ROYALTIES	36,319					
STATE AID-DISASTER	9,602					
STATE-OTHER	8					
FEDERAL AID-DISASTER	26,920					
PLANNING & ENG SVCS	-4,087					
AGRICULTURAL SERVICES	405					
RECORDING FEES	25					
ROAD & STREET SVCS	18,277					
CHRGS FOR SVCS-OTHER	252,173,332					
OTHER SALES	43,972					
MISCELLANEOUS	-3,402,659	293,577,000	329,263,000	350,424,000	350,424,000	21,161,000
SALE OF FIXED ASSETS	395,636					
OPERATING TRANSFER IN	55,000					
RES EQUITY TRANS IN	6,471,995	4,302,000	4,302,000	3,679,000	3,679,000	-623,000
TOTAL	$ 256,491,195	$ 297,879,000	$ 333,565,000	$ 354,103,000	$ 354,103,000	$ 20,538,000

1998-99 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds which finance Public Works' operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 1998-99 Proposed Budget reflects an increase of $17.7 million primarily for: 1) negotiated increases in salaries and employee benefits; 2) additional positions for the Industrial/Commercial Educational Site Visit program approved by the Board of Supervisors on August 12, 1997; 3) projected storm-related extraordinary overtime requirements due to greater anticipated seasonal rainfall; and 4) increased requirements for services provided by other County departments. The Proposed Budget also includes an increase of $500,000 in reserves for planned replacement of equipment.

Changes From 1997-98 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Other Changes			
1.	$ 16,368,000	$ 16,368,000	2.0
	Salaries and Employee Benefits: Reflects funding of $11,048,000 for negotiated increases in salaries and employee benefits, $4.0 million in projected storm-related extraordinary overtime requirements due to greater than anticipated seasonal rainfall, and a net $1,320,000 in remaining other changes in salaries and employee benefits, including additional positions for the Board-approved Industrial/Commercial Educational Site Visit program.		
2.	$ 308,000	$ 308,000	--
	Services and Supplies: Reflects an increase based on anticipated services provided by County departments.		
3.	$ 136,000	$ 136,000	--
	Other Charges: Reflects an increase in capital lease payments to more accurately reflect anticipated requirements.		
4.	$ 377,000	$ 377,000	--
	Fixed Assets: Reflects an increase based on anticipated equipment requirements.		
5.	$ 1,000	$ 1,000	--
	Other Financing Uses: Reflects an adjustment in a Productivity Investment Fund loan repayment for the Ultrasonic Analyzer Research and Development program.		
6.	$ 500,000	$ 500,000	--
	Designations: Reflects an increase in reserves for planned replacement of equipment.		
Total	***$ 17,690,000***	***$ 17,690,000***	***2.0***

ROAD FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	$ 126,962,662	$ 171,152,000	$ 252,330,000	$ 228,301,000	$ 228,301,000	$ -24,029,000
OTHER CHARGES	5,459,045	14,450,000	18,291,000	12,718,000	12,718,000	-5,573,000
FIXED ASSETS-EQUIP		10,000	10,000	10,000	10,000	
RESIDUAL EQUITY TRANS	4,836,139	3,081,000	3,081,000	1,836,000	1,836,000	-1,245,000
GROSS TOTAL	$ 137,257,846	$ 188,693,000	$ 273,712,000	$ 242,865,000	$ 242,865,000	$ -30,847,000
TOT FIN REQMTS	$ 137,257,846	$ 188,693,000	$ 273,712,000	$ 242,865,000	$ 242,865,000	$ -30,847,000
AVAIL FINANCE						
FUND BALANCE	$ 10,196,000	$ 12,266,000	$ 12,266,000	$ 10,000,000	$ 10,000,000	$ -2,266,000
CANCEL RES/DES	2,023,162	1,016,000	1,016,000	1,016,000	1,016,000	
SPECIAL ASSESSMENT	285					
REVENUE	137,303,560	185,411,000	260,430,000	231,849,000	231,849,000	-28,581,000
TOT AVAIL FIN	$ 149,523,007	$ 198,693,000	$ 273,712,000	$ 242,865,000	$ 242,865,000	$ -30,847,000
REVENUE DETAIL						
SALES & USE TAXES	$ 2,708,283	$ 2,700,000	$ 2,700,000	$ 2,700,000	$ 2,700,000	$
CONSTRUCTION PERMITS	1,596,658	1,850,000	1,519,000	1,876,000	1,876,000	357,000
ROAD PRIVIL & PERMITS	16,970	20,000	23,000	22,000	22,000	-1,000
FRANCHISES	4,400	4,000	4,000	5,000	5,000	1,000
OTHER LIC & PERMITS	500					
PEN/INT/COSTS-DEL TAX	101					
INTEREST	3,557,318	2,702,000	2,700,000	3,202,000	3,202,000	502,000
RENTS AND CONCESSIONS			2,000	2,000	2,000	
ST-HIGHWAY USERS TAX	108,686,048	106,400,000	112,400,000	107,500,000	107,500,000	-4,900,000
STATE AID-DISASTER	-842,487	138,000	73,000	100,000	100,000	27,000
STATE-OTHER	643,815	16,520,000	54,106,000	35,030,000	35,030,000	-19,076,000
FEDERAL AID-DISASTER	658,059	1,899,000	10,004,000	855,000	855,000	-9,149,000
FED-FOREST RESRVE REV	173,369	339,000	160,000	248,000	248,000	88,000
FEDERAL-OTHER	6,363,000	39,090,000	55,953,000	50,988,000	50,988,000	-4,965,000
OTHER GOVT AGENCIES	1,394,003	541,000	100,000	5,037,000	5,037,000	4,937,000
PLANNING & ENG SVCS	1,028,059	755,000	988,000	940,000	940,000	-48,000
RECORDING FEES	500					
ROAD & STREET SVCS	888,517	4,481,000	10,252,000	10,835,000	10,835,000	583,000
CHRGS FOR SVCS-OTHER	8,460,342	7,407,000	8,983,000	10,141,000	10,141,000	1,158,000
SPECIAL ASSESSMENTS	285					
OTHER SALES	35,199	32,000	21,000	35,000	35,000	14,000
MISCELLANEOUS	1,809,673	328,000	232,000	2,123,000	2,123,000	1,891,000
SALE OF FIXED ASSETS	121,233	205,000	210,000	210,000	210,000	
TOTAL	$ 137,303,845	$ 185,411,000	$ 260,430,000	$ 231,849,000	$ 231,849,000	$ -28,581,000

FUND	FUNCTION	ACTIVITY
PW-ROAD FUND	PUBLIC WAYS & FACILITIES	PUBLIC WAYS

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $30,847,000 decrease primarily in disaster services and right-of-way acquisition; 1998-99 disaster services are anticipated to be less than the current year which included response to El Niño-related damage. This fund provides for construction and maintenance of streets, roads, highways, bridges, and tunnels, and the installation, operation, and maintenance of traffic signals.

Multi-Year Planning

A multi-year strategic plan is prepared every year for the Road Fund to determine the financing requirements/sources for future years. The main sources of revenue for the Road Fund are State Highway Users Tax and reimbursable services provided to other governmental agencies. The users tax is projected based on historical information and is relatively stable. However, economic influences, such as the price of gasoline, can impact the projected revenue. Reimbursable services revenue is projected based upon reimbursable projects scheduled for a particular year. Financing requirements are established based upon need for construction of infrastructure improvements, maintenance of infrastructure, and auxiliary functions. The Department employs its strategic plan to determine the specific mix of reimbursable construction, non-reimbursable construction, and infrastructure maintenance that will maximize its financing and meet the needs of County residents, while aggressively pursuing various funding sources to ensure that the Highway Users Tax is utilized where most beneficial. The strategic plan is also utilized to identify the appropriate staffing level for the Road Fund for future years, which mitigates the necessity for unexpected layoffs.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
ROAD CONSTRUCTION PROGRAM - CONTROL OF SUPPORT COSTS				
Input				
Dollar value of road construction contracts completed (1)	$16,291,729	$24,553,409	$22,067,000	$24,500,000
Workload/Output				
Engineering support cost for the projects (2)	$6,853,211	$10,920,923	$9,128,630	$9,800,000
Efficiency				
Ratio of support cost to contract value as a percentage	42.07%	44.48%	41.37%	40.00%
Effectiveness/Outcome				
Relative efficiency (percentage of support costs compared to base year 1994-95 of 44.57 percent)	6%	0.2%	8%	11%

Objectives for 1998-99

-- Lower the percentage of support cost to 40 percent.

Explanatory Notes

(1) Dollar value of Road Construction Program contracts shown reflects all contracts accepted by the Board of Supervisors in that fiscal year.

(2) Engineering support costs for all activities performed to complete the project include the costs of preliminary engineering, contract inspection and administration, survey, materials engineering and testing, and detour signing and striping. One large project (San Fernando Road; contract amount: $3.129 million) incurred disproportionately high support costs ($2.037 million) due to numerous plan revisions requested by the State. This effectively raised that ratio of all support costs for fiscal year 1996-97.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
SHOULDER MAINTENANCE EFFICIENCY				
Input				
Annual amount spent on the entire shoulder maintenance program (adjusted for inflation to 1995-96) (1)	$3,242,158	$2,713,369	$2,635,000	$2,520,000
Annual amount spent on force account (Department) employees, shoulder maintenance (adjusted for inflation to 1995-96)	$3,242,158	$2,713,369	$2,502,000	$2,470,000
Number of shoulder miles graded	N/A (2)	N/A (2)	N/A (2)	4,375
Workload/Output				
Total shoulder miles maintained	3,830	3,830	3,830	3,830
Efficiency				
Cost per shoulder mile maintained	$846.52	$708.45	$687.99	$657.96
Frequency of total shoulder miles graded (per year)	N/A (2)	N/A (2)	N/A (2)	1.14
Effectiveness/Outcome				
Relative efficiency (cost per shoulder mile maintained compared to base year 1994-95 of $872.38)	3%	23%	27%	33%
Relative efficiency (frequency of total shoulder miles graded compared benchmark of 1.00 per year) (3)	N/A (2)	N/A (2)	N/A (2)	14%

Objectives for 1998-99

- To increase efficiency and thereby reduce costs.

Explanatory Notes

(1) In addition to shoulder grading, the program also includes costs to remove debris from roadway, remove slide material, haul water, haul road material, and flag traffic.

(2) Data for this period is not available or is deemed unreliable.

(3) Department policy/standards require that shoulders should be graded at least once a year.

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
SLURRY SEAL COSTS				
Input				
Annual expenditure for slurry seal (adjusted for inflation to 1995-96)	$3,193,532	$4,717,936	$3,238,000	$3,560,000
Workload/Output				
Total number of square feet sealed (includes both regular slurry and higher level protection)	41,927,131	64,751,916	41,650,000	47,751,000
Total number of square feet sealed at higher level protection (cape seal, rubberized asphalt slurry seal, etc.)	7,053,219	20,960,141	17,025,000	17,314,000
Adjustment factor for additional useful life provided by higher level seals (1)	1.1	1.1	1.3	1.3
Adjusted total number of square feet	42,632,453	66,847,930	46,757,500	52,945,200
Efficiency				
Cost per square foot, adjusted total number of square feet	$0.0749	$0.0706	$0.0693	$0.0672
Effectiveness/Outcome				
Cost-effectiveness per square foot compared to 1994-95 base year of $0.0731	(-2%)	4%	6%	9%
Percent of higher level slurry applied	17%	32%	41%	36%

Objectives for 1998-99

-- To increase efficiency and lower total adjusted cost per square feet.

Explanatory Notes

(1) Rubberized asphalt slurry seal and cape seal provide an increasingly longer useful life as these technologies continue to improve. This longer life is stated as an adjustment factor that compares the expected life of higher level seals to the expected life of traditional slurry seals. The adjusted total number of square feet sealed includes this factor multiplied by the total slurry square feet of rubberized and cape seal.

STREET SWEEPING EFFICIENCY				
Input				
Annual expenditure for scheduled sweeping routes (force account employees and contract; adjusted for inflation to 1995-96)	$3,698,353	$3,239,136	$3,165,000	$2,960,000
Workload/Output				
Total number of scheduled curb miles swept	208,763	218,629	217,551	210,000

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
STREET SWEEPING EFFICIENCY (cont'd)				
Efficiency				
Cost per scheduled mile of curb swept	$17.72	$14.82	$14.55	$14.10
Effectiveness/Outcome				
Relative efficiency (actual cost per mile versus base year 1994-95 of $18.65)	5%	26%	28%	32%

Objectives for 1998-99

-- To increase efficiency and thereby reduce costs.

Changes From 1997-98 Budget

	Financing Uses	*Financing Available*	*Budgeted Positions*
Program Changes			
1.	$ (-25,051,000)	$ (-25,051,000)	--

Aid to Others: Reflects a decrease in funding for Disaster Services - Emergency Response and Disaster Services-Permanent Restoration programs. The level of funding required for these two programs may be revised in spring after the end of the storm season.

2.	$ (-3,662,000)	$ (-3,662,000)	--

Road Construction: Reflects a decrease in road construction projects completed in fiscal year 1997-98.

3.	$ 94,000	$ 94,000	--

Engineering and Studies: Reflects an increase in Area Accident Analysis and Master Plan of Highways programs partially offset by a decrease in the Congestion Management Plan program.

4.	$ 446,000	$ 446,000	--

Information Services: Reflects an increase in Survey Support Services, Information Services, and Traffic Investigations programs to more accurately reflect anticipated requirements.

5.	$ 124,000	$ 124,000	--

Land Development: Reflects an increase in the Subdivision Plan Checking program to more accurately reflect anticipated requirements.

6.	$ (-64,000)	$ (-64,000)	--

Mapping - Roads and Highways: Reflects a decrease to more accurately reflect anticipated requirements.

Changes From 1997-98 Budget

	Financing Uses	Financing Available	Budgeted Positions
Program Changes (cont'd)			
7.	$ 2,923,000	$ 2,923,000	--
	Road Maintenance: Reflects an increase primarily to fund parkway tree maintenance, slurry or seal pavement, vegetation control, road resurfacing, litter and debris removal, street sweeping, bridge inspection and maintenance, parkway repair, pavement patching, and shoulder maintenance and repair activities.		
8.	$ (-6,000)	$ (-6,000)	--
	Operation, Maintenance, and Repair of Traffic Signals: Reflects a decrease to more accurately reflect anticipated requirements.		
9.	$ 88,000	$ 88,000	--
	Permits: Reflects an increase in the Permit Issuance and Control and Permit Repairs programs.		
10.	$ 846,000	$ 846,000	--
	Support Services - Roads and Highways: Reflects an increase in right-of-way mitigation partially offset by a decrease in other charges for litigation.		
11.	$ 397,000	$ 397,000	--
	Traffic Control: Reflects an increase in pavement marking and striping, and traffic signal maintenance partially offset by a decrease in street name signs and traffic signal controller replacement requirements.		
12.	$ (-131,000)	$ (-131,000)	--
	Underground Tanks: Reflects a decrease in the State-funded Well Investigation program.		
Other Changes			
1.	$ (-5,573,000)	$ (-5,573,000)	--
	Other Charges: Reflects a decrease in right-of-way acquisition requirements.		
2.	$ (-1,245,000)	$ (-1,245,000)	--
	Residual Equity Transfers: Reflects an anticipated decrease in equipment requirements financed by the Internal Service Fund.		
3.	$ (-33,000)	$ (-33,000)	--
	Equipment Maintenance: Reflects a decrease to more accurately reflect anticipated requirements.		
Total	***$ (-30,847,000)***	***$ (-30,847,000)***	***0.0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	127,200	89,100	89,100	(38,100)
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	6,699	15,000	15,000
Jury and Witness Expense	24,800	30,200	12,200	(12,600)
Maintenance-Equipment	15,000	4,700	4,700	(10,300)
Maintenance-Bldgs & Improv	66,900	250,600	220,600	153,700
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	600	600	600	0
Miscellaneous Expense	0	0	0	0
Office Expense	32,950	253,800	251,420	218,470
Professional & Spec Svcs-Contracts	202,000	298,300	678,300	476,300
Professional & Spec Svcs-Other	727,600	795,200	790,280	62,680
Publications & Legal Notice	3,000	11,100	61,000	58,000
Rents & Leases-Equipment	500	8,000	8,000	7,500
Rents & Leases-Bldg & Improv	318,000	182,200	182,200	(135,800)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	28,380,500	26,836,801	31,426,900	3,046,400
Training	45,300	24,400	24,400	(20,900)
Transportation	0	0	0	0
Travel	28,650	11,300	31,300	2,650
Utilities	0	0	0	0
Total Services & Supplies	29,973,000	28,803,000	33,796,000	3,823,000
Other Charges				
Judgments & Damages	308,000	308,900	309,000	1,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	2,000	120,100	120,000	118,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	310,000	429,000	429,000	119,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works - County Engineer (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	118,000	118,000	155,000	37,000
Total Residual Equity Transfers	118,000	118,000	155,000	37,000
Less: Expenditure Distributions	0	0	0	0
Gross Total	***30,401,000***	***29,350,000***	***34,380,000***	***3,979,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	30,401,000	29,350,000	34,380,000	3,979,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	10,206,000	9,941,000	12,634,000	2,428,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	670,000	857,000	731,000	61,000
Intergovernmental Revenues:				
Federal	776,000	855,000	887,000	111,000
State	500,000	505,000	500,000	0
Other	0	0	0	0
Charges For Services	16,419,000	15,533,000	17,675,000	1,256,000
Miscellaneous	75,000	104,000	151,000	76,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	28,646,000	27,795,000	32,578,000	3,932,000
NET COUNTY COST	***1,755,000***	***1,555,000***	***1,802,000***	***47,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	1,800	1,800	1,800
Communications	0	0	0	0
Food	0	0	3,000	3,000
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	26,200	13,100	28,400	2,200
Professional & Spec Svcs-Contracts	4,054,000	1,020,300	4,124,500	70,500
Professional & Spec Svcs-Other	500	20,000	21,000	20,500
Publications & Legal Notice	12,000	3,000	3,000	(9,000)
Rents & Leases-Equipment	3,500	0	0	(3,500)
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	12,710,800	10,069,800	11,627,300	(1,083,500)
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	16,807,000	11,128,000	15,809,000	(998,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***16,807,000***	***11,128,000***	***15,809,000***	***(998,000)***
Less: Intrafund Transfers	8,176,000	4,025,000	7,393,000	(783,000)
TOTAL NET REQUIREMENTS	8,631,000	7,103,000	8,416,000	(215,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	8,631,000	7,103,000	8,416,000	(215,000)
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	8,631,000	7,103,000	8,416,000	(215,000)
NET COUNTY COST	***0***	***0***	***0***	***0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	1,000	1,000
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	0	9,000	9,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	198,000	42,000	580,000	382,000
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	198,000	42,000	590,000	392,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works - Pre-County Improvement District Studies (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***198,000***	***42,000***	***590,000***	***392,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	198,000	42,000	590,000	392,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	506,000	506,000
Miscellaneous	156,000	0	0	(156,000)
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	156,000	0	506,000	350,000
NET COUNTY COST	***42,000***	***42,000***	***84,000***	***42,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	300,000	50,000	75,000	(225,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	13,000	2,000	2,000
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	0	10,000	22,000	22,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	1,300,000	1,377,000	1,531,000	231,000
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	1,600,000	1,450,000	1,630,000	30,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,600,000***	***1,450,000***	***1,630,000***	***30,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,600,000	1,450,000	1,630,000	30,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	***1,600,000***	***1,450,000***	***1,630,000***	***30,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	204,000	0	204,000	0
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	6,000	0	6,000	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	210,000	0	210,000	0
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	0	0
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works - Reimbursement for Sewer Construction (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***210,000***	***0***	***210,000***	***0***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	210,000	0	210,000	0
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	210,000	0	210,000	0
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	210,000	0	210,000	0
NET COUNTY COST	***0***	***0***	***0***	***0***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	24,500	23,700	26,000	1,500
Communications	137,800	154,900	153,500	15,700
Food	100	0	0	(100)
Household Expense	150,500	152,000	2,000	(148,500)
Insurance	250,000	400,000	430,000	180,000
Jury and Witness Expense	418,000	194,000	192,700	(225,300)
Maintenance-Equipment	775,500	773,600	805,300	29,800
Maintenance-Bldgs & Improv	4,100,600	4,918,500	4,526,800	426,200
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	8,200	10,600	10,600	2,400
Miscellaneous Expense	0	0	0	0
Office Expense	457,500	512,600	558,400	100,900
Professional & Spec Svcs-Contracts	1,620,800	1,247,200	4,158,800	2,538,000
Professional & Spec Svcs-Other	9,851,165	9,601,400	9,597,700	(253,465)
Publications & Legal Notice	113,600	210,700	406,900	293,300
Rents & Leases-Equipment	0	11,000	11,000	11,000
Rents & Leases-Bldg & Improv	71,100	0	0	(71,100)
Small Tools & Instruments	101,400	86,600	84,300	(17,100)
Special Departmental Expense	196,785,400	138,031,500	205,191,100	8,405,700
Training	147,365	115,000	120,000	(27,365)
Transportation	0	0	0	0
Travel	41,080	31,300	38,200	(2,880)
Utilities	805,390	907,400	1,069,700	264,310
Total Services & Supplies	215,860,000	157,382,000	227,383,000	11,523,000
Other Charges				
Judgments & Damages	1,600,000	1,503,000	1,600,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	2,000	2,000	2,000	0
Other	20,142,000	20,015,000	20,087,000	(55,000)
Total Other Charges	21,744,000	21,520,000	21,689,000	(55,000)
Fixed Assets				
Equipment	80,000	30,000	50,000	(30,000)
Land	0	0	0	0
Bldgs & Improv	7,291,000	214,000	160,000	(7,131,000)
Total Fixed Assets	7,371,000	244,000	210,000	(7,161,000)
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works - Flood Control District (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	1,601,000	1,235,000	1,373,000	(228,000)
Total Residual Equity Transfers	1,601,000	1,235,000	1,373,000	(228,000)
Appropriation for Contingencies	0	0	0	0
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	0	0	0	0
Estimated Delinquencies	0	0	0	0
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	***246,576,000***	***180,381,000***	***250,655,000***	***4,079,000***
AVAILABLE FINANCING:				
				0
Fund Balance	8,819,000	8,819,000	10,900,000	2,081,000
Cancellation of Reserves/Designations	0	0	5,000,000	5,000,000
Revenues				
Property Taxes	44,304,000	44,726,000	45,336,000	1,032,000
Other Taxes	0	0	0	0
Licenses, Permits & Franchises	500,000	300,000	300,000	(200,000)
Fines, Forfeitures & Penalties	2,000,000	2,346,000	2,000,000	0
Revenue From Use of Money & Property	6,609,000	8,009,000	8,000,000	1,391,000
Intergovernmental Revenues:				
Federal	51,258,000	2,541,000	51,000,000	(258,000)
State	6,000,000	1,650,000	1,132,000	(4,868,000)
Other	600,000	1,219,000	1,219,000	619,000
Charges For Services	122,563,000	117,702,000	125,128,000	2,565,000
Miscellaneous	3,123,000	3,569,000	240,000	(2,883,000)
Other Financing Sources	800,000	400,000	400,000	(400,000)
Residual Equity Tranfers	0	0	0	0
Total Revenues	237,757,000	182,462,000	234,755,000	(3,002,000)
TOTAL AVAILABLE FINANCING	***246,576,000***	***191,281,000***	***250,655,000***	***4,079,000***

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	177,940,000	149,439,000	181,405,000	3,465,000
Employee Benefits	38,854,000	36,033,000	51,757,000	12,903,000
Total Salaries and Employee Benefits	216,794,000	185,472,000	233,162,000	16,368,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	136,000	130,000	136,000	0
Communications	1,050,000	1,402,000	1,550,000	500,000
Food	18,000	26,000	30,000	12,000
Household Expense	276,000	210,000	230,000	(46,000)
Insurance	3,000,000	2,332,000	2,830,000	(170,000)
Jury and Witness Expense	1,400,000	2,026,000	2,150,000	750,000
Maintenance-Equipment	6,899,000	7,171,000	7,437,000	538,000
Maintenance-Bldgs & Improv	12,539,000	11,675,000	12,406,000	(133,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	86,000	82,000	86,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	3,540,000	3,419,000	4,155,000	615,000
Professional & Spec Svcs-Contracts	8,162,000	8,358,000	8,584,000	422,000
Professional & Spec Svcs-Other	23,755,000	22,408,000	22,496,000	(1,259,000)
Publications & Legal Notice	310,000	522,000	550,000	240,000
Rents & Leases-Equipment	140,000	116,000	120,000	(20,000)
Rents & Leases-Bldg & Improv	450,000	425,000	450,000	0
Small Tools & Instruments	220,000	242,000	250,000	30,000
Special Departmental Expense	40,608,000	37,700,000	39,315,000	(1,293,000)
Training	588,000	450,000	477,000	(111,000)
Transportation	500,000	576,000	600,000	100,000
Travel	225,000	240,000	258,000	33,000
Utilities	5,345,000	5,373,000	5,445,000	100,000
Total Services & Supplies	109,247,000	104,883,000	109,555,000	308,000
Other Charges				
Judgments & Damages	0	40,000	100,000	100,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	2,010,000	1,962,000	2,100,000	90,000
LAC-CAL Lease Payments	54,000	62,000	0	(54,000)
Other	0	0	0	0
Total Other Charges	2,064,000	2,064,000	2,200,000	136,000
Fixed Assets				
Equipment	8,302,000	8,302,000	8,679,000	377,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	8,302,000	8,302,000	8,679,000	377,000
Other Financing Uses				
Operating Transfers Out	6,000	6,000	7,000	1,000
Other	0	0	0	0
Total Other Financing Uses	6,000	6,000	7,000	1,000

Public Works - Internal Service Fund (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	0	0	0
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	13,385,000	13,385,000	13,885,000	500,000
Estimated Delinquencies	0	0	0	0
Total Reserves	13,385,000	13,385,000	13,885,000	500,000
TOTAL FINANCING REQUIREMENTS	***349,798,000***	***314,112,000***	***367,488,000***	***17,690,000***
AVAILABLE FINANCING:				
				0
Fund Balance	3,848,000	3,848,000	0	(3,848,000)
Cancellation of Reserves/Designations	12,385,000	12,385,000	13,385,000	1,000,000
Revenues				
Property Taxes	0	0	0	0
Other Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	0	0	0
Miscellaneous	329,263,000	293,577,000	350,424,000	21,161,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	4,302,000	4,302,000	3,679,000	(623,000)
Total Revenues	333,565,000	297,879,000	354,103,000	20,538,000
TOTAL AVAILABLE FINANCING	***349,798,000***	***314,112,000***	***367,488,000***	***17,690,000***

PUBLIC WORKS

HARRY W. STONE

ROAD FUND

DEPARTMENTAL DETAIL SUMMARY

Subaccount	(1) Budgeted Fiscal Year 1997-98	(2) Estimated Fiscal Year 1997-98	(3) Proposed Fiscal Year 1998-99	(4) (4)=(3)-(1) Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	5,200	8,000	8,400	3,200
Communications	58,800	15,000	17,100	(41,700)
Food	9,500	8,000	9,600	100
Household Expense	500	3,700	4,500	4,000
Insurance	1,400,000	1,000,000	1,000,000	(400,000)
Jury and Witness Expense	900,000	700,000	700,000	(200,000)
Maintenance-Equipment	339,100	283,600	307,200	(31,900)
Maintenance-Bldgs & Improv	1,597,600	3,882,100	3,949,500	2,351,900
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	100	7,000	7,000	6,900
Miscellaneous Expense	0	0	0	0
Office Expense	109,620	208,400	333,800	224,180
Professional & Spec Svcs-Contracts	12,410,300	3,183,100	7,394,730	(5,015,570)
Professional & Spec Svcs-Other	3,085,430	2,396,100	3,159,900	74,470
Publications & Legal Notice	15,800	27,900	30,100	14,300
Rents & Leases-Equipment	2,000	3,000	2,000	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	14,700	22,300	26,500	11,800
Special Departmental Expense	230,556,450	156,718,800	208,279,470	(22,276,980)
Training	112,900	85,000	90,300	(22,600)
Transportation	0	0	0	0
Travel	18,600	17,400	16,900	(1,700)
Utilities	1,693,400	2,582,600	2,964,000	1,270,600
Total Services & Supplies	252,330,000	171,152,000	228,301,000	(24,029,000)
Other Charges				
Judgments & Damages	3,151,000	2,300,000	3,151,000	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	0	0	0	0
Other	15,140,000	12,150,000	9,567,000	(5,573,000)
Total Other Charges	18,291,000	14,450,000	12,718,000	(5,573,000)
Fixed Assets				
Equipment	10,000	10,000	10,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	10,000	10,000	10,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Public Works (cont'd) Subaccount	(1) Budgeted Fiscal Year 1997-98	(2) Estimated Fiscal Year 1997-98	(3) Proposed Fiscal Year 1998-99	(4) (4)=(3)-(1) Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	3,081,000	3,081,000	1,836,000	(1,245,000)
Total Residual Equity Transfers	3,081,000	3,081,000	1,836,000	(1,245,000)
Appropriation for Contingencies	0	0	0	0
Reserves				
General Reserves	0	0	0	0
Other Reserves	0	0	0	0
Encumbrances	0	0	0	0
Designations	0	0	0	0
Estimated Delinquencies	0	0	0	0
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	***273,712,000***	***188,693,000***	***242,865,000***	***(30,847,000)***
AVAILABLE FINANCING:				
Fund Balance	12,266,000	12,266,000	10,000,000	(2,266,000)
Cancellation of Reserves/Designations	1,016,000	1,016,000	1,016,000	0
Revenues				
Property Taxes	0	0	0	0
Other Taxes	2,700,000	2,700,000	2,700,000	0
Licenses, Permits & Franchises	1,546,000	1,874,000	1,903,000	357,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	2,702,000	2,702,000	3,204,000	502,000
Intergovernmental Revenues:				
Federal	66,117,000	41,328,000	52,091,000	(14,026,000)
State	166,579,000	123,058,000	142,630,000	(23,949,000)
Other	100,000	541,000	5,037,000	4,937,000
Charges For Services	20,223,000	12,643,000	21,916,000	1,693,000
Miscellaneous	253,000	360,000	2,158,000	1,905,000
Other Financing Sources	210,000	205,000	210,000	0
Residual Equity Tranfers	0	0	0	0
Total Revenues	260,430,000	185,411,000	231,849,000	(28,581,000)
TOTAL AVAILABLE FINANCING	***273,712,000***	***198,693,000***	***242,865,000***	***(30,847,000)***

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

DEPARTMENT OF PUBLIC WORKS
COUNTY ENGINEER

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
* 1.	**Building and Safety**	$ 17,233,000	$ 0	$ 16,350,500	$ 882,500	$ 882,500	$ 0	122.1

Mandated Program — Authority: County Code Titles 26 to 29
Provides for research, development, and enforcement of building, grading, plumbing, electrical, mechanical, and building rehabilitation related codes and ordinances. Unavoidable fixed costs include anticipated Countywide Costs/General County Overhead (CWC/GCO) and Building & Safety field offices rents and utilities.

* 2.	**Property Rehabilitation**	1,778,000	0	1,557,700	220,300	0	220,300	13.9

Mandated Program — Authority: County Code Titles 26 to 29
Provides for the arrest and abatement of neighborhood deterioration and the elimination of unsightly, unsafe, and unhealthful conditions which constitute a public nuisance through the repair or demolition of substandard structures and the removal of trash, junk, debris, inoperable vehicles, and overgrowth from private properties. As a result of current and past reductions to NCC, there is no proactive rehabilitation activity. We are currently using LACERA savings to help fund the property rehabilitation activity. Only new cases that are critical to public health and safety are being pursued.

* 3.	**Nuisance Abatement**	179,000	0	0	179,000	0	179,000	1.4

Mandated Program — Authority: County Code Titles 26 to 29
Provides for a First Supervisorial District nuisance abatement task force which is comprised of a Department of Public Works coordinator and support staff who work with staff from Fire, Sheriff, and Health Departments. The personnel from these departments work as a team to identify violations of fire, health, and safety codes related to gang and drug activity and cite properties where these violations have occurred. Curtailments in this program will reduce funding for all involved departments, which will require a cutback of code violation investigations and undermine the effectiveness of the program.

4.	**Land Development**	2,629,000	0	2,629,000	0	0	0	23.9

Mandated Program — Authority: County Code Titles 20 to 22 and 26 and County Ordinance 91
Provides for the checking of grading plans, tax clearances, deed preparation, final parcel and tract maps recordation, storm drains, sewer plans, and water systems for subdivisions. Also provides for the review of tentative and parcel maps, and inspection of private drains and sewers as well as work for Land Development Management Agency.

5.	**Industrial Waste**	1,517,000	0	1,517,000	0	0	0	16.3

Mandated Program — Authority: County Code Title 20
Provides for activities relating to industrial waste facilities permitting, plan check, inspection, and monitoring for the County unincorporated areas and 38 contract cities.

6.	**Underground Tanks**	920,000	0	920,000	0	0	0	9.7

Mandated Program — Authority: County Code Title 11
Provides for activities relating to storage of underground hazardous materials permitting, plan check, inspection and monitoring for the unincorporated areas and 80 cities.

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

DEPARTMENT OF PUBLIC WORKS
COUNTY ENGINEER

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
7.	**Support Services**	$ 602,000	$ 0	$ 185,800	$ 416,200	$ 416,200	$ 0	0.8
	Mandated Program	Authority: County Code Titles 26 to 29						
	Provides for the Alhambra Headquarters Building rent and services related to Risk Insurance Management Agency. These are unavoidable fixed costs. Includes LACERA savings.							
8.	**Other Charges**	429,000	0	325,000	104,000	104,000	0	0.0
	Mandated Program	Authority: County Code Titles 26 to 29						
	Provides for Building and Safety field offices lease at Catalina Island and judgments and damages. Includes LACERA savings to help fund judgments and damages. These are unavoidable fixed costs.							
9.	**Reimbursable Services**	7,380,000	0	7,380,000	0	0	0	69.7
	Mandated Program	Authority: Government Code Sections 27584 to 27585, County Code Titles 20 to 22 and 26 to 29, and County Ordinance 11755, Land Surveyor's Act State of CA Business Profession's Code Sections 8700 to 8806.						
	Provides for building and safety services to cities, monument preservation, and record of survey checking services, technology transfer and assessment district studies.							
10.	**Hazardous Waste**	18,000	0	18,000	0	0	0	0.2
	Mandated Program	Authority: Sally Tanner Legislation						
	A minimal amount of funding is available in 1997-98 through one-time financing from LACERA savings, which will allow for responding to simple inquiries concerning the County Hazardous Waste Management Plan.							
11.	**Public Safety**	5,000	0	5,000	0	0	0	0.1
	Mandated Program	Authority: Public Source Code Chapter 1095						
	Provides for the landfill gas monitoring and engineering services for the City of Carson and Victoria Regional Park and Golf Course .							
12.	**Mapping**	1,191,000	0	1,191,000	0	0	0	12.5
	Mandated Program	Authority: County Code Titles 26 to 29						
	Provides for substructural mapping services to contract cities.							
13.	**Real Property Management**	3,000	0	3,000	0	0	0	0.0
	Mandated Program	Authority: County Code Titles 26 to 29						
	Provides for acquisition services, rights of way, and other property related tasks.							

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

DEPARTMENT OF PUBLIC WORKS
COUNTY ENGINEER

		(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
* 14.	**Geotechnical Planning/Report Review**	$ 268,000	$ 0	$ 268,000	$ 0	$ 0	$ 0	2.7
	Mandated Program	Authority: County Code Title 21						
	Provides for the review of geology and soils reports and associated plans for private developments.							
15.	**Information Services**	73,000	0	73,000	0	0	0	0.7
	Mandated Program	Authority: Land Surveyor's Act, State of CA Business Profession's Code, Section 8700 to 8806						
	Provides for the required plan research and survey information services provided to other agencies and the public with regard to property boundary.							
16.	**Residual Equity Transfers**	155,000	0	155,000	0	0	0	0.0
	Mandated Program	Authority: County Code Titles 26 to 29						
	Provides for the financing of the County Engineer Fund equipment purchases in the Internal Service Fund necessary for the minimum requirements of the fund.							
	TOTAL	$ 34,380,000	$ 0	$ 32,578,000	$ 1,802,000	$ 1,402,700	$ 399,300	274.0

* Building and Safety Program Class has been subdivided into its four Programs to further clarify priorities.

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

DEPARTMENT OF PUBLIC WORKS - Facility Project Management

	Programs	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1.	**Disaster Projects**	$ 5,103,000	$ 4,700,000	$ 403,000	$ 0	$ 0	$ 0	27.3
	Mandated Program — Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code Funds all activities required to provide construction management for earthquake recovery work.							
2.	**County Projects**	$ 9,743,000	$ 2,593,000	$ 7,150,000	$ 0	$ 0	$ 0	88.2
	Mandated Program — Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code Funds all activities required to provide construction management for capital projects for the County of Los Angeles.							
3.	**Reimbursable Real Property Services**	$ 497,000	$ 100,000	$ 397,000	$ 0	$ 0	$ 0	5.4
	Mandated Program — Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code Funds all activities associated with the valuation, acquisition, and processing of real estate parcels.							
4.	**Non-County Projects**	$ 466,000	$ 0	$ 466,000	$ 0	$ 0	$ 0	1.7
	Non-Mandated, Discretionary Program — Authority: County Ordinance Chapter 2.18 of the Los Angeles County Code Funds all activities required to provide construction management for capital projects for Contract Cities, Private Individuals, and Other Governmental Agencies.							
	PROGRAM TOTALS	$ 15,809,000	$ 7,393,000	$ 8,416,000	$ 0	$ 0	$ 0	122.6

Explanary Notes

All budgeted positions allocated to the Department are reflected in the Internal Service Fund (ISF).

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

DEPARTMENT OF PUBLIC WORKS - Pre-County Improvement District Studies

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Petition Work	**$ 240,000**	**$ 0**	**$ 156,000**	**$ 84,000**	**$ 0**	**$ 84,000**	**1.0**

Mandated Program — Authority: Los Angeles County Board of Supervisors.
Provides for studies associated with forming County Improvement (CI) projects anticipated in the future. These studies are done in response to requests from the Board of Supervisors or the public. The revenue is budgeted in case Pre-CI work results in CI's that will reimburse the Department for the cost of preparing the studies. NCC has become the only real source of finnancing in the fund.

2. Formation of County Improvements	**$ 350,000**	**$ 0**	**$ 350,000**	**$ 0**	**$ 0**	**$ 0**	**0.0**

Mandated Program — Authority: Los Angeles County Board of Supervisors.
Provides for the work on the San Pasqual Street Sewers, CI Number 2658-M. This will provide appropriation authority in the Pre-CI fund to prepare preliminary studies including engineering, cost estimates, assessment diagrams, method of assessment, assessment roll, and other necessary documents. It is expected that this cost will be reimbursed from the proceeds of taxable or tax-exempt bonds. Pursuant to Proposition 218, after adoption of a Resolution of Intention, an assessment ballot will be mailed to each property owner within the proposed district. If a majority of the property owners oppose the project, an assessment cannot be imposed, bonds cannot be issued, and the district will not be formed. If the district is not approved the then the $350,000 will become a cost to the County General Fund and must be absorbed.

TOTAL	$ 590,000	$ 0	$ 506,000	$ 84,000	$ 0	$ 84,000	1.0

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

DEPARTMENT OF PUBLIC WORKS - Public Ways/Public Facilities

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Graffiti Abatement	$ 250,000	$ 0	$ 0	$ 250,000	$ 0	$ 250,000	0.4

Mandated Program — Authority: County Code Title 13, Chapter 13.2 (amended Oct. 1993) and Board of Supervisors.
Provides for public education programs recommended by the Grand Jury and the Multi-Agency Graffiti Intervention Committee (MAGIC) to promote the Countywide anti-graffiti message and for graffiti abatement in areas not included in Flood or Road rights-of-way. Without net County cost, the special graffiti programs, such as zero tolerance zones, in the five Supervisorial Districts, mostly financed with Flood and/or Road Funds, would have to be terminated as well as all MAGIC support

2. Special Projects	$ 200,000	$ 0	$ 0	$ 200,000	$ 0	$ 200,000	0.0

Non-Mandated, discretionary program.
Provides funding for emergency or urgently needed projects which cannot be financed using restricted funds, such as landslide mitigation unrelated to Flood or Road projects or rights-of-way. No other funding is available for these purposes.

3. Crossing Guard Services	$ 1,180,000	$ 0	$ 0	$ 1,180,000	$ 0	$ 1,180,000	0.2

Non-Mandated, discretionary program.
Provides funding for nonreimbursable crossing guard services at elementary schools in the unincorporated area of Los Angeles County.

TOTAL	$ 1,630,000	$ 0	$ 0	$ 1,630,000	$ 0	$ 1,630,000	0.6

1998-99 DEPARTMENT PROGRAMS

(listed in priority order)

DEPARTMENT OF PUBLIC WORKS - Reimbursement For Sewer Construction

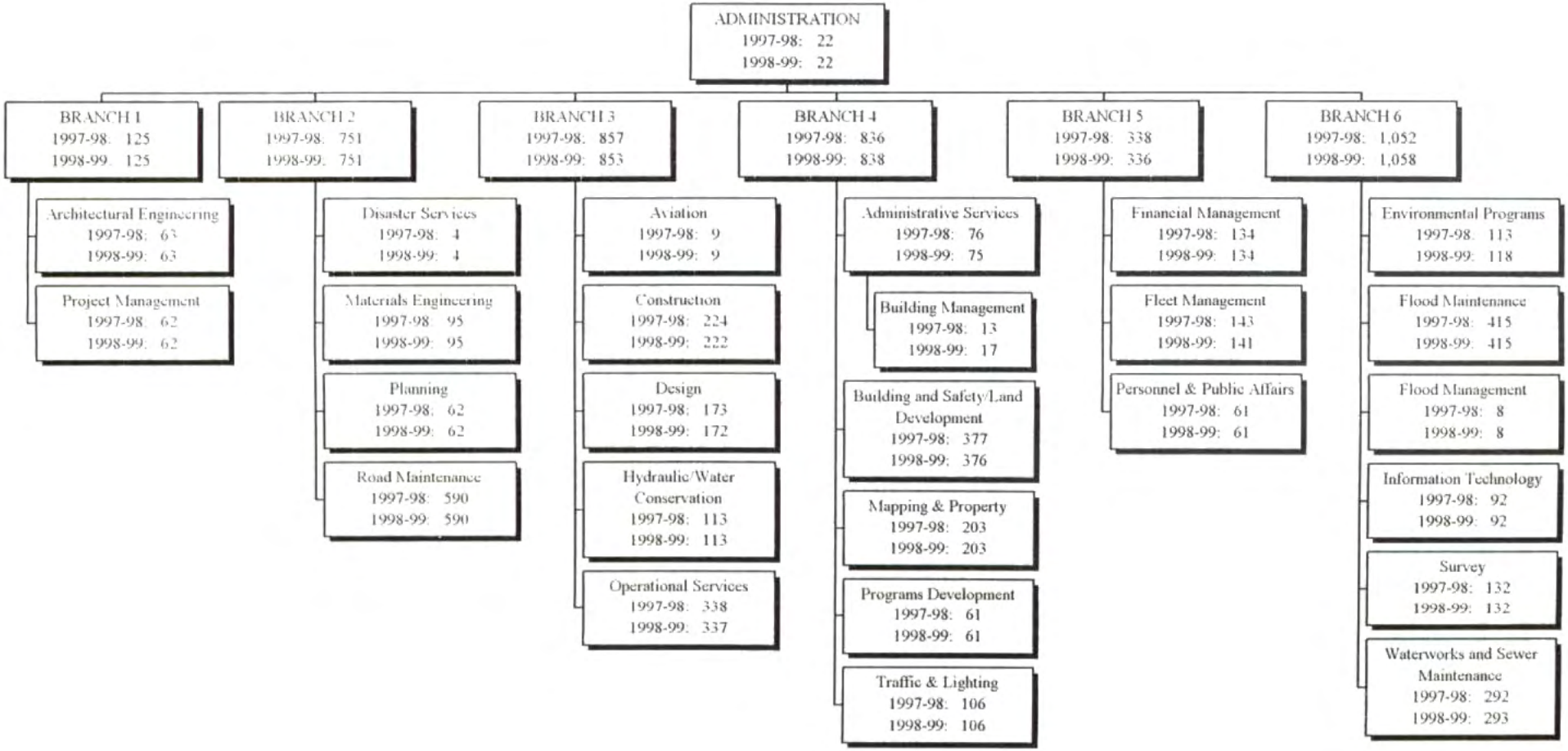
	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Contracts Awarded - Reimbursable Projects	**$ 210,000**	**$ 0**	**$ 210,000**	**$ 0**	**$ 0**	**$ 0**	**0.1**
TOTAL	$ 210,000	$ 0	$ 210,000	$ 0	$ 0	$ 0	0.1

Mandated Program Authority: County Code Title 20

Funds reimbursement to developers who are required to install larger sewer lines than their project would otherwise require, in order for future development.

LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS
TOTAL 1997-98 ALLOWANCE AND 1998-99 RECOMMENDED BUDGET

Total 1997-98 Allowance: 3,981 positions *
Total 1998-99 Recommend: 3,983 positions *



Footnotes:

*** Does not include 48 temporary positions.**

02/17/98

REGIONAL PLANNING
JAMES E. HARTL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 5,546,705	$ 5,805,000	$ 6,659,000	$ 8,374,000	$ 6,954,000	$ 295,000
SERVICES & SUPPLIES	1,149,082	1,540,000	1,540,000	2,045,000	1,719,000	179,000
OTHER CHARGES	81,087	108,000	108,000	99,000	99,000	-9,000
FIXED ASSETS-EQUIP	12,332	25,000	52,000	52,000	52,000	
GROSS TOTAL	$ 6,789,206	$ 7,478,000	$ 8,359,000	$ 10,570,000	$ 8,824,000	$ 465,000
LESS INTRAFD TRANSFER	13,858	13,000	12,000	24,000	24,000	12,000
NET TOTAL	$ 6,775,348	$ 7,465,000	$ 8,347,000	$ 10,546,000	$ 8,800,000	$ 453,000
REVENUE	3,944,202	4,108,000	4,990,000	5,045,000	5,045,000	55,000
NET COUNTY COST	$ 2,831,146	$ 3,357,000	$ 3,357,000	$ 5,501,000	$ 3,755,000	$ 398,000
BUDGETED POSITIONS	84.0	96.0	96.0	123.0	102.0	6.0
REVENUE DETAIL						
ZONING PERMITS	$ 1,279,173	$ 1,265,000	$ 1,189,000	$ 1,224,000	$ 1,224,000	$ 35,000
OTHER GOVT AGENCIES	1,196,491	1,547,000	2,168,000	1,935,000	1,935,000	-233,000
LEGAL SERVICES	233,911					
PLANNING & ENG SVCS	715,405	1,184,000	1,528,000	1,781,000	1,781,000	253,000
COURT FEES & COSTS	813					
CHRGS FOR SVCS-OTHER	498,965					
MISCELLANEOUS	15,358	112,000	105,000	105,000	105,000	
SALE OF FIXED ASSETS	4,086					
TOTAL	$ 3,944,202	$ 4,108,000	$ 4,990,000	$ 5,045,000	$ 5,045,000	$ 55,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

Mission Statement

To establish and maintain a continuing comprehensive long-range process for the physical, social, and economic development of the unincorporated area of the County of Los Angeles. To prepare a general plan for the unincorporated County area and maintain the Countywide General Plan, including area and community plans, and administer the County's subdivision and zoning ordinances. To encourage business retention and promote a positive business atmosphere for the unincorporated County area. To develop and maintain an information base on demographic and development conditions in the County to be used in formulating programs that encourage effectuation of the County's General Plan.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects an increase of $398,000 for increased code enforcement in unincorporated County areas and negotiated increases in salaries and employee benefits.

Multi-Year Planning

The Department's Vision 2000 strategic plan is predicated upon its ability to update the General Plan, as well as area/community plans, and to streamline the zoning ordinance and development permit process. Over the next several years, the Department will maximize efforts to promote business retention and improve quality of life through enhanced zoning enforcement strategies. By diligently seeking resources to incorporate appropriate technology and automation, the Department will increase productivity, efficiency, and effectiveness while encouraging public participation from communities.

Multi-Year Planning (cont'd)

The Department will continue to direct staffing resources, streamline planning processes, and aggressively pursue all forms of revenue to sustain public service and business retention efforts. The Department will also maintain its Land Development Coordinating Center, one-stop counseling, concurrent case processing, and review of major development and low-income housing projects. The Environmental Impact Review Board and the Significant Ecological Area Technical Advisory Committee will be maintained, as well as specifically-funded programs, such as the multi-year Countywide General Plan Update, Air-Quality Management Planning, Congestion Management Planning, Southern California Association of Governments Regional Comprehensive Plan activities, and Airport Land Use Plan update efforts.

Critical Needs

The Department's critical needs consist of:

- adequate funding to initiate the preparation of local zoning standards (Community Standards District ordinances), including an update of the Malibu/Santa Monica Mountains Local Coastal Program given the future potential changes to the role of the Coastal Commission;
- funding for the Business Retention program which will allow the Department to automate and streamline the County Zoning Ordinance, update the Geographic Information Mapping Systems to benefit the General Plan program, complete an Environmental Guideline manual to streamline existing Environmental Impact Report procedures and clarify standards to avert future lawsuits; and
- funding for community planning.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Total number of zoning investigators (1)	12.0	12.5	12.5	16.0
Total number of plot plan processing planners	2.0	1.5	2.0	2.0
Total number of permit processing planners	4.0	4.0	4.0	5.0
Workload/Output				
Number of enforcement inspections completed	6,560	7,030	7,030	8,000
Number of District Attorney (DA) enforcement referrals	348	375	375	250
Number of plot plan actions completed	1,428	960	2,000(2)	1,500
Number of permits set for public hearing	265	269	275	300
Efficiency				
First enforcement inspections completed per investigator	547	562	562	500
DA enforcement referrals completed per investigator	29	30	30	16
Plot plan actions completed per planner	714	640	1,000(2)	750
Permits set for public hearing per planner	66	67	69	60

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Effectiveness/Outcome				
Percent of first inspections completed within 30 days of receipt of complaint	91%	90%	90%	92%
Percent of violations referred to the DA (3)	78%	75%	75%	75%
Percent of plot plan actions completed within 16 weeks	97%	90%	95%	95%
Percent of permits set for public hearing within 180 days of environmental/ subdivision clearance	86%	85%	85%	85%

Objectives for 1998-99

-- Complete at least 90 percent of all zoning enforcement first inspections within 30 days of receipt of complaint.
-- Complete 75 percent of all DA zoning enforcement referrals still non-complying after issuance of Order to Comply (within nine months), excluding garage conversion cases.
-- Take action on at least 90 percent of all plot plans within 16 weeks of a complete filing.
-- Set 85 percent of permit public hearings within 180 days of environmental/subdivision clearance.

Explanatory Notes:
Indicators are measured annually unless otherwise indicated.

(1) Total number of zoning investigators includes section supervisor.
(2) Plot plan actions during this period reflect a concerted effort to update records and complete processing of inactive cases.
(3) Within nine months after issuance of Order to Comply.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 325,000	$ --	$ 325,000	5.0

Code Enforcement: Reflects an increase for code enforcement activity in unincorporated County areas.

2.	$ 143,000	$ (-60,000)	$ 203,000	1.0

Advanced Planning Services: Reflects an additional data systems position to manage implementation of the Department's Local Area Network and Geographic Information System, and an increase in consultant services requirements associated with the General Plan update. Also reflects the elimination of Metropolitan Transit Authority revenue due to the completion of the Transit Oriented District project in fiscal year 1997-98.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
3.	$ (-21,000)	$ 98,000	$ (-119,000)	--
	Land Use Regulation Services: Reflects an increase in revenue primarily due to increased reimbursable code enforcement activity, and a decrease in services and supplies to more accurately reflect anticipated program requirements.			
4.	$ --	$ (-5,000)	$ 5,000	--
	Support Services: Reflects an anticipated decrease in Land Development Management Agency revenue.			
Other Changes				
1.	$ 299,000	$ 34,000	$ 265,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-195,000)	$ --	$ (-195,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ (-77,000)	$ --	$ (-77,000)	--
	Employee Benefits: Reflects an anticipated cost decrease in employee benefits.			
4.	$ 3,000	$ --	$ 3,000	--
	Countywide Cost Allocation Plan: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ (-12,000)	$ --	$ (-12,000)	--
	Services and Supplies: Reflects a decrease in services and supplies to more accurately reflect anticipated requirements.			
Total	*$ 465,000*	*$ 67,000*	*$ 398,000*	*6.0*

REGIONAL PLANNING

JAMES E. HARTL, DIRECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	5,008,000	4,366,000	5,480,000	472,000
Employee Benefits	1,651,000	1,439,000	1,474,000	(177,000)
Total Salaries and Employee Benefits	6,659,000	5,805,000	6,954,000	295,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	59,000	131,000	59,000	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	5,000	5,000	13,000	8,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	25,000	28,000	25,000	0
Maintenance-Bldgs & Improv	235,000	208,000	206,000	(29,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	3,000	3,000	3,000	0
Miscellaneous Expense	3,000	4,000	3,000	0
Office Expense	229,000	204,000	202,000	(27,000)
Professional & Spec Svcs-Contracts	72,000	165,000	183,000	111,000
Professional & Spec Svcs-Other	436,000	325,000	538,000	102,000
Publications & Legal Notice	30,000	48,000	40,000	10,000
Rents & Leases-Equipment	37,000	27,000	35,000	(2,000)
Rents & Leases-Bldg & Improv	1,000	4,000	4,000	3,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	20,000	43,000	23,000	3,000
Training	22,000	16,000	22,000	0
Transportation	54,000	52,000	54,000	0
Travel	0	5,000	0	0
Utilities	309,000	272,000	309,000	0
Total Services & Supplies	1,540,000	1,540,000	1,719,000	179,000
Other Charges				
Judgments & Damages	15,000	15,000	6,000	(9,000)
Support & Care of Persons	0	0	0	0
Capital Lease Payments	93,000	93,000	93,000	0
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	108,000	108,000	99,000	(9,000)
Fixed Assets				
Equipment	52,000	25,000	52,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	52,000	25,000	52,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Regional Planning (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***8,359,000***	***7,478,000***	***8,824,000***	***465,000***
Less: Intrafund Transfers	12,000	13,000	24,000	12,000
TOTAL NET REQUIREMENTS	8,347,000	7,465,000	8,800,000	453,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	1,189,000	1,265,000	1,224,000	35,000
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	2,168,000	1,547,000	1,952,000	(216,000)
Charges For Services	1,528,000	1,184,000	1,764,000	236,000
Miscellaneous	105,000	112,000	105,000	0
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	4,990,000	4,108,000	5,045,000	55,000
NET COUNTY COST	***3,357,000***	***3,357,000***	***3,755,000***	***398,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: REGIONAL PLANNING

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Current Planning Services	**$1,750,205**	**$0**	**$1,020,000**	**$730,205**	**$228,855**	**$501,350**	**21.0**

Mandated program with discretionary service level.

The Current Planning program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and state law pertaining to land use, subdivision processing and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County Codes, State and Federal regulations, including the California Environmental Quality Act (CEQA) and the State Subdivision Map Act. Includes revenue earned by costs incurred in the Administration and Support Programs.

2. Land Use Regulation Services	**$2,342,345**	**$23,000**	**$2,174,000**	**$145,345**	**$283,195**	**($137,850)**	**31.0**

Mandated program with discretionary service level.

The Land Use Regulation Program is aimed at correcting zoning code violations in numerous communities by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations. Staff also provides limited field office services, zoning and land development information counseling at our downtown headquarters, and encourages business retention by providing expanded "One-Stop" counseling services. Includes revenue earned by costs incurred in the Administration and Support Programs.

3. Advance Planning Services	**$2,014,700**	**$0**	**$1,724,000**	**$290,700**	**$271,700**	**$19,000**	**26.0**

Mandated program with discretionary service level.

The Advance Planning program provides for the preparation of plans, programs and implementation measures to guide development and growth utilizing public input in conjunction with the Countywide General Plan, Community Plans, various ordinances and Community Standards Districts. Staff prepares plans which contain goals, policies, objectives, standards and procedures to guide land use growth along with revitalization strategies and proactive planning measures to improve the quality of life. Includes revenue earned by costs incurred in the Administration and Support Programs.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Support Services	**$1,575,330**	**$0**	**$127,000**	**$1,448,330**	**$98,230**	**$1,350,100**	**9.0**

Mandated program with discretionary service level.

Provides support services not directly identified to programs. Includes costs for information systems development, operation and maintenance, facilities services, utilities, rent, insurance, Internal Services, CWIRS, training, equipment leases and capital lease costs. Revenue reflects surcharges collected for the operation of the departmental case tracking system (CTRAK). Revenue to reimburse costs incurred by support services is included in Current Planning, Land Use Regulation, and Advance Planning Programs.

5. Administration	**$1,141,420**	**$1,000**	**$0**	**$1,140,420**	**$163,020**	**$977,400**	**15.0**

Mandated program with discretionary service level.

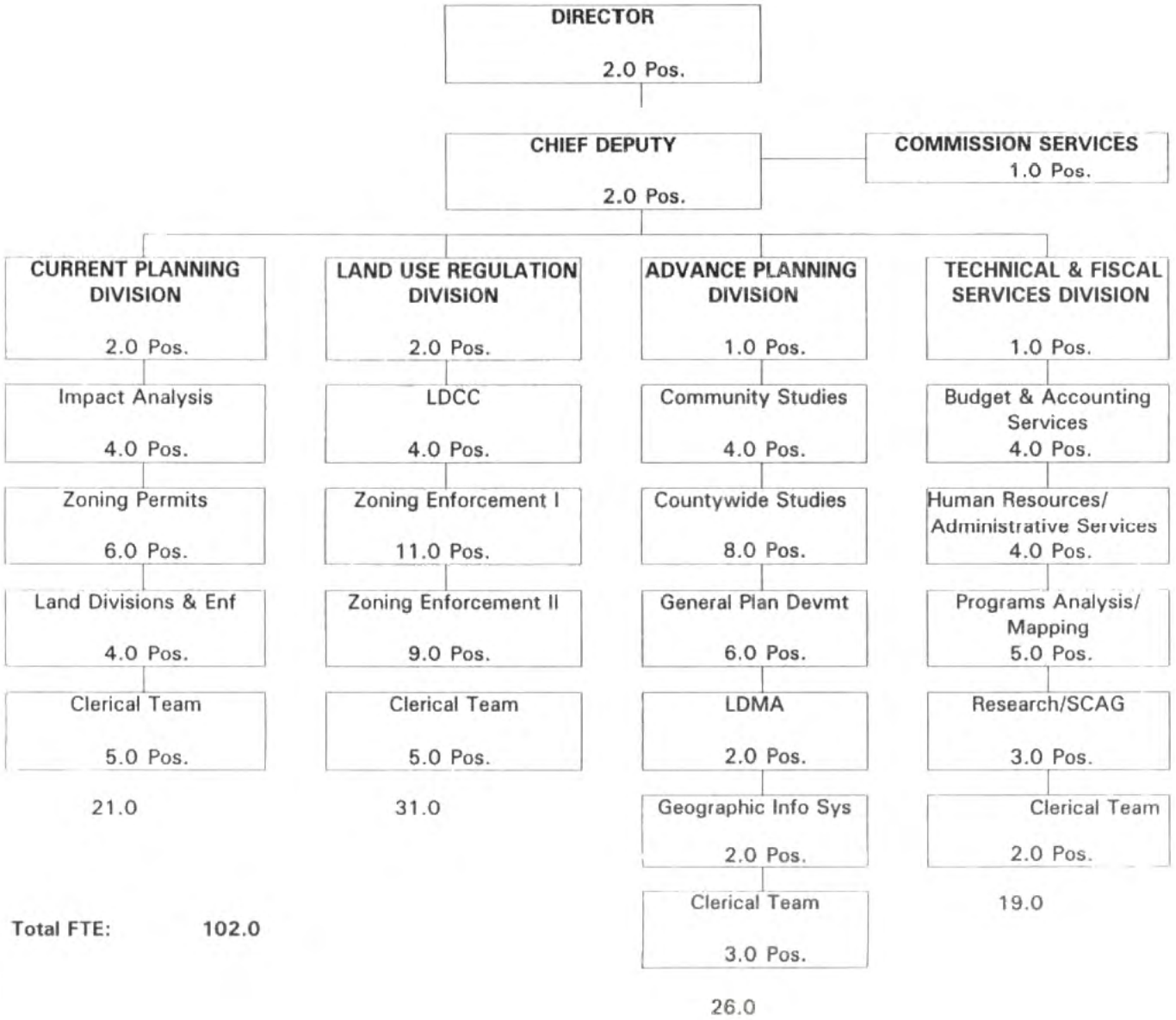
Provides administrative support to the Department. Includes executive office and departmental budgeting, accounting, personnel/payroll, and procurement services. IFT reflects reimbursement from the Fire Department for accounting services. Revenue reflects reimbursement from the sale of publications, and witness fees. Revenue to reimburse costs incurred by administration is included in Current Planning, Land Use Regulation, and Advance Planning Programs.

Total:	**$8,824,000**	**$24,000**	**$5,045,000**	**$3,755,000**	**$1,045,000**	**$2,710,000**	**102.0**

DEPARTMENT OF REGIONAL PLANNING

Organization Chart

Fiscal Year 1998-99



REGISTRAR-RECORDER/COUNTY CLERK

CONNY B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 24,876,233	$ 25,077,000	$ 25,541,000	$ 27,858,000	$ 27,858,000	$ 2,317,000
SERVICES & SUPPLIES	21,865,022	23,740,000	23,823,000	23,462,000	23,462,000	-361,000
OTHER CHARGES	3,912,996	3,561,000	3,561,000	2,891,000	2,891,000	-670,000
FIXED ASSETS-EQUIP	131,974	640,000	300,000	987,000	987,000	687,000
OTHER FINANCING USES	83,266	141,000	141,000	141,000	141,000	
GROSS TOTAL	$ 50,869,491	$ 53,159,000	$ 53,366,000	$ 55,339,000	$ 55,339,000	$ 1,973,000
LESS INTRAFD TRANSFER	408,317	414,000	414,000	440,000	440,000	26,000
NET TOTAL	$ 50,461,174	$ 52,745,000	$ 52,952,000	$ 54,899,000	$ 54,899,000	$ 1,947,000
REVENUE	39,119,993	39,772,000	39,979,000	41,133,000	41,133,000	1,154,000
NET COUNTY COST	$ 11,341,181	$ 12,973,000	$ 12,973,000	$ 13,766,000	$ 13,766,000	$ 793,000
BUDGETED POSITIONS	723.0	723.0	723.0	730.0	730.0	7.0
REVENUE DETAIL						
OTHER LIC & PERMITS	$ 1,074,051	$ 1,070,000	$ 1,070,000	$ 1,070,000	$ 1,070,000	$
ST AID-PUB ASST PROG	1,025					
STATE-OTHER	1,852,939	2,171,000	1,930,000	2,177,000	2,177,000	247,000
ELECTION SERVICES	7,993,968	5,969,000	5,513,000	3,378,000	3,378,000	-2,135,000
RECORDING FEES	26,992,290	29,737,000	30,610,000	33,638,000	33,638,000	3,028,000
CHRGS FOR SVCS-OTHER	510,987	395,000	447,000	394,000	394,000	-53,000
OTHER SALES	34,037	17,000	36,000	21,000	21,000	-15,000
MISCELLANEOUS	480,183	413,000	373,000	455,000	455,000	82,000
SALE OF FIXED ASSETS	513					
OPERATING TRANSFER IN	180,000					
TOTAL	$ 39,119,993	$ 39,772,000	$ 39,979,000	$ 41,133,000	$ 41,133,000	$ 1,154,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: ELECTIONS

Mission Statement

To register voters; conduct Federal, State, local, and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All of these activities are conducted under the provisions of the Federal and State Constitutions, State Codes, and County Ordinances.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects the implementation of a new Voter Information Management System (VIMS) which replaces the current Internal Services Department (ISD) designed and maintained IBM mainframe system to realize significant long-term cost savings. Additional staffing of 7.0 budgeted positions is included to support the Department's automated systems.

The Proposed Budget includes resources necessary to conduct the November 1998 Gubernatorial General Election, as well as mandated Recorder and County Clerk functions. As in the past, there is no funding for unscheduled elections.

The Proposed Budget reflects an increase of $793,000 which includes funding for negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges and the elimination of the Early Separation Program. The budget reflects an increase in revenue primarily from increased fees, contingent upon Board approval, for various public services including copies of real estate records, and miscellaneous election materials.

Multi-Year Planning

The Department's Vision 2000 strategic plan will continue to focus on automation efficiencies to improve election, registration and recorder services. Key objectives for 1998-99 include:

1) evaluating viability of expanding election night remote tally, first successfully piloted in the March 4, 1997 Palmdale Election, to speed the election result process;

2) continuing the Optical Character Recognition (OCR) project and document imaging capability to improve productivity and reliability in all sections by distributing data from a single source;

3) evaluating off-the-shelf software to interface with procurement, inventory and accounting systems, including on-line queries, purchasing, revenue posting, billing and reporting capabilities;

4) expanding the installation of Local Area Networks (LANs) to all management levels from section heads upward; and

5) evaluating the feasibility of replacing the current wooden voting booths with lightweight plastic or cardboard voting booths as a storage and delivery cost savings measure.

Critical Needs

To promote overall efficiency and effectiveness and improve productivity, customer service, morale, and responsiveness to public and Board/Chief Administrative Office concerns, the Department requires additional funding to hire permanent staff in lieu of using overtime and temporary staff.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
REGISTRATION				
Input				
Assigned staff:				
Data entry clerks	14	16	16	16
Petition signature checkers	63	11	60	11
Absent voting processing clerks	15	17	18	17
Data entry clerks	16	16	17	16
Workload/Output				
Volumes:				
Affidavit intake	623,224	675,822	765,000	777,000
Petition signatures (received and processed)	4,491,103	284,934	3,506,000	328,000
Absent voter requests	424,768	642,035	664,000	710,000
Registration updates	1,124,010	1,201,093	1,390,000	1,400,000

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
REGISTRATION (cont'd)				
Efficiency				
Quantity per worker:				
Affidavits worked	44,516	42,239	47,813	48,563
Signatures processed	71,287	25,903	58,433	29,818
Absent voters processed	28,318	37,767	36,889	41,765
Registrations updated	70,251	75,068	81,765	87,500
Effectiveness/Outcome				
Production standard:				
Affidavits worked	148.4%	140.8%	106.3%	107.9%
Signatures processed	285.1%	103.6%	233.7%	119.3%
Absent voters processed	88.5%	118.0%	102.5%	116.0%
Registrations updated	98.9%	105.7%	99.7%	106.7%

Objectives for 1998-99

Amended objectives for 1997-98 and 1998-99 based on current performance.

-- Exceed production average of 45,000 affidavits per worker.
-- Exceed production average of 25,000 signatures per worker.
-- Exceed production average of 36,000 absent voters per worker.
-- Exceed production average of 82,000 registration updates per worker.
-- Within three days, verify candidate nomination papers, update affidavits of registration, and process absentee ballot requests. Certify initiative and referendum petitions within 30 days.

ELECTIONS				
Input				
Assigned staff:				
Address snags	3	7	3	3
Telephone inquiries	2	2	2	2
Precinct map processing	4	2	6	4
Precincts realignment	5	1	6	2
Workload/Output				
Volumes:				
Address snags received	13,149	30,842	12,000	12,000
Telephone calls received	17,187	16,802	15,000	15,000
Maps received	1,122	581	1,800	1,200
Precincts realigned	4,577	154	3,500	400
Efficiency				
Quantity per worker:				
Address snags worked	4,383	4,406	4,000	4,000
Telephone calls answered	8,594	8,401	7,500	7,500
Precinct maps processed	281	291	300	300
Precincts realigned	915	154	583	200

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
ELECTIONS (cont'd)				
Effectiveness/Outcome				
Production standard:				
Addresses resolved	146.1%	146.9%	100.0%	100.0%
Telephone calls resolved	107.4%	105.0%	100.0%	100.0%
Precinct maps processed	72.1%	74.6%	100.0%	100.0%
Precincts realigned	305.0%	51.3%	291.5%	100.0%

Objectives for 1998-99

Amended objectives for 1997-98 and 1998-99 based on current performance.

-- Complete precinct reduction project.
-- Bring precinct map productions in-house.
-- Maintain per worker production average of 4,000 addresses worked.
-- Maintain per worker production average of 7,500 telephone calls answered.
-- Maintain per worker production average of 300 maps processed.
-- Maintain per worker production average of 200 precincts realigned.

RECORDER/COUNTY CLERK				
Input				
Assigned staff:				
Document examiners	13	14	14	14
Document microfilm operators	8	10	10	10
Counter/mail	51	75	75	75
Workload/Output				
Volumes:				
Documents recorded	1,900,000	1,845,164	2,100,000	2,200,000
Documents microfilmed	4,370,000	5,334,396	6,300,000	7,700,000
Marriage license/certified copy requests	636,082	639,490	643,000	645,000
Efficiency				
Quantity per worker:				
Documents recorded	146,154	131,797	150,000	157,143
Documents microfilmed	546,250	533,440	630,000	770,000
Marriage licenses/certified copies issued	12,472	8,527	8,573	8,600
Effectiveness/Outcome				
Production standard:				
Documents recorded	112.4%	101.4%	110.0%	104.7%
Documents microfilmed	105.3%	102.8%	81.8%	100.0%
Marriage licenses/certified copies issued	155.9%	106.6%	107.2%	107.5%

Objectives for 1998-99

Amended objectives for 1997-98 and 1998-99 based on current performance.

-- Exceed production average of 150,000 documents recorded per examiner, and 770,000 microfilmed images per operator.
-- Exceed production average of 8,000 marriage licenses/certified copies issued per worker.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 2,608,000	$ --	$ 2,608,000	--

VIMS Implementation: Reflects one-time costs of $2,261,000 for equipment and services related to the installation of VIMS, which was approved by the Board of Supervisors on February 10, 1998, and on-going annual costs of $347,000.

2.	$ (-2,817,000)	$ --	$ (-2,817,000)	--

ISD/ITS Reduction: Reflects Internal Services Department/Information Technology Service expenditure savings resulting from the replacement of a computerized election IBM mainframe system with a new PC-based VIMS.

3.	$ 838,000	$ 880,000	$ (-42,000)	--

Fraud Notification Program: Reflects full year revenue-offset funding related to administering the Fraud Notification Program based on current estimate of 700,000 notifications.

4.	$ --	$ 1,151,000	$ (-1,151,000)	--

Increased Public Fees: Reflects additional revenue resulting from anticipated increases in ten public fees, including copies of real estate records, and miscellaneous election materials, that will be presented to the Board for approval during the last quarter of fiscal year 1997-98.

5.	$ 322,000	$ --	$ 322,000	7.0

Systems Support Staff: Reflects additional positions to provide support for the Department's automated systems.

6.	$ 600,000	$ 600,000	$ --	--

Recorder Vacancies: Reflects funding to fill approximately 30.0 budgeted, revenue-offset positions, in accordance with the Department's hiring plan, to address critical vacancies.

7.	$ (-727,000)	$ (-1,888,000)	$ 1,161,000	--

Election Changes: Reflects cyclical requirements between odd-numbered Uniform District Elections (UDEL) years and General Elections.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,583,000	$ --	$ 1,583,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-170,000)	$ --	$ (-170,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ (-18,000)	$ --	$ (-18,000)	--
	Employee Benefits: Reflects adjustments in employee benefits and salary savings based on experience.			
4.	$ 50,000	$ --	$ 50,000	--
	Computer Upgrade: Reflects funding to replace the existing mini-frame computer system which is functionally obsolete and cannot support the access needs of the Department. Additionally, the manufacturer will no longer provide maintenance service effective August 31, 1998.			
5.	$ 151,000	$ --	$ 151,000	--
	Parking Lot Repavement: Reflects funding to repave the Norwalk Headquarters facility employee and public parking lots to repair significant cracks and large potholes that have become a health and safety concern resulting in recent public complaints			
6.	$ 245,000	$ --	$ 245,000	--
	Postage Increase: Reflects funding for a projected increase in postage costs.			
7.	$ (-72,000)	$ --	$ (-72,000)	--
	Services and Supplies/Other Charges: Reflects miscellaneous adjustments to utilities, security, various ISD services, and a reduction in capital lease costs based on experience.			
8.	$ (-620,000)	$ --	$ (-620,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
9.	$ --	$ 437,000	$ (-437,000)	--
	Recorder Revenues: Reflects increases in various miscellaneous Recorder revenues based on current trend projections.			
Total	***$ 1,973,000***	***$ 1,180,000***	***$ 793,000***	***7.0***

REGISTRAR-RECORDER/COUNTY CLERK

CONNY B. McCORMACK, REGISTRAR-RECORDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	16,942,000	16,763,000	19,509,400	2,567,400
Employee Benefits	8,599,000	8,314,000	8,348,600	(250,400)
Total Salaries and Employee Benefits	25,541,000	25,077,000	27,858,000	2,317,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	1,854,000	1,832,000	1,709,000	(145,000)
Food	0	0	0	0
Household Expense	5,000	5,000	5,000	0
Insurance	75,000	75,000	95,000	20,000
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	339,000	339,000	349,000	10,000
Maintenance-Bldgs & Improv	826,000	836,000	787,000	(39,000)
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	1,000	3,000	3,000	2,000
Miscellaneous Expense	2,000	2,000	2,000	0
Office Expense	2,807,000	2,807,000	3,272,000	465,000
Professional & Spec Svcs-Contracts	1,920,000	1,839,000	2,758,000	838,000
Professional & Spec Svcs-Other	10,285,000	10,307,000	8,834,000	(1,451,000)
Publications & Legal Notice	80,000	80,000	80,000	0
Rents & Leases-Equipment	12,000	25,000	25,000	13,000
Rents & Leases-Bldg & Improv	670,000	664,000	640,000	(30,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	3,779,000	3,780,000	3,859,000	80,000
Training	12,000	12,000	15,000	3,000
Transportation	405,000	329,000	314,000	(91,000)
Travel	5,000	5,000	15,000	10,000
Utilities	746,000	800,000	700,000	(46,000)
Total Services & Supplies	23,823,000	23,740,000	23,462,000	(361,000)
Other Charges				
Judgments & Damages	16,000	16,000	63,000	47,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	3,460,000	3,460,000	2,828,000	(632,000)
LAC-CAL Lease Payments	0	0	0	0
Other	85,000	85,000	0	(85,000)
Total Other Charges	3,561,000	3,561,000	2,891,000	(670,000)
Fixed Assets				
Equipment	300,000	640,000	987,000	687,000
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	300,000	640,000	987,000	687,000
Other Financing Uses				
Operating Transfers Out	141,000	141,000	141,000	0
Other	0	0	0	0
Total Other Financing Uses	141,000	141,000	141,000	0

Registrar-Recorder/County Clerk (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***53,366,000***	***53,159,000***	***55,339,000***	***1,973,000***
Less: Intrafund Transfers	414,000	414,000	440,000	26,000
TOTAL NET REQUIREMENTS	52,952,000	52,745,000	54,899,000	1,947,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	1,070,000	1,070,000	1,070,000	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	1,930,000	2,171,000	2,177,000	247,000
Other	0	0	0	0
Charges For Services	36,570,000	36,101,000	37,410,000	840,000
Miscellaneous	409,000	430,000	476,000	67,000
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	39,979,000	39,772,000	41,133,000	1,154,000
NET COUNTY COST	***12,973,000***	***12,973,000***	***13,766,000***	***793,000***

1998-99 DEPARTMENT PROGRAMS

Registrar-Recorder/County Clerk

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
1. Elections	**$ 21,616,000**	**$ -**	**$ 5,220,000**	**$ 16,396,000**	**$ 2,981,776**	**$ 13,414,223**	**226.8**

Mandated by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal election officer through the conduct of federal, state, local, and special elections.

Major Activities

- Provide information to candidates and campaigns including updating of district and precinct boundaries, and providing ballot, campaign, candidate filing and financial disclosure.
- Provide information to the voter on the printing and mailing of election sample ballots, furnishing polling place location and absentee voting information, and public access.
- Conduct elections including the recruitment of polls and poll officers, collecting, processing, and counting ballots, processing and storing election materials, and certifying election results.
- Provide training for poll officers, precinct officers and election day personnel.

2. Registration	**9,411,000**		**423,000**	**8,988,000**	**1,601,556**	**7,386,444**	**123.4**

Mandated by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County and verifying petition, nomination and absent voter signatures.

Major Activities

- Register to vote eligible population and promote community development including distribution and receipt of voter registration affidavits.
- Process new affidavits and update voter records.
- Perform signature verifications including absentee ballot signatures and petition signatures.
- Provide public information through distribution of registration and election information.

1998-99 DEPARTMENT PROGRAMS

Registrar-Recorder/County Clerk

	Gross Appropriation	IFT	Revenue	Net County Cost	Unavoidable Fixed Costs (NCC)	Net County Cost Savings	Budgeted Positions
3. Recorder/County Clerk	**21,497,000**	**440,000**	**35,490,000**	**(14,433,000)**	**4,318,028**	**(18,751,028)**	**334.0**

Mandated by California Government Code, Section 27201, Civil Code Section 1172, and the non judicial portions of the California Government Code, Section 26800. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal recording off cer through recording documents, maintaining birth, death, and marriage records, issuing marriage licenses, filing fictitious business names and notary bonds, and collecting Documentary Transfer Tax for the County General Fund.

Major Activities

- Examine, record and microfilm all instruments, judgments, and associated records submitted for recordation and make available for public inspection within prescribed legal timeframes.
- Establish and maintain a grantee/grantor index of real estate property transactions. Production of the daily index is critical to the public, real estate and financial community.
- Record and process requests for birth, marriage, and death certificates
- Record and issue copies of Fictitious Business Name filings, issue and record public and confidential marriage licenses, and perform marriage ceremonies.

4. Administration	**2,815,000**			**2,815,000**	**591,640**	**2,223,360**	**45.7**

Nonmandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management of fiscal and purchasing services, facility management coordination, legislative analysis and review, media interaction and community relations.

Major Activites

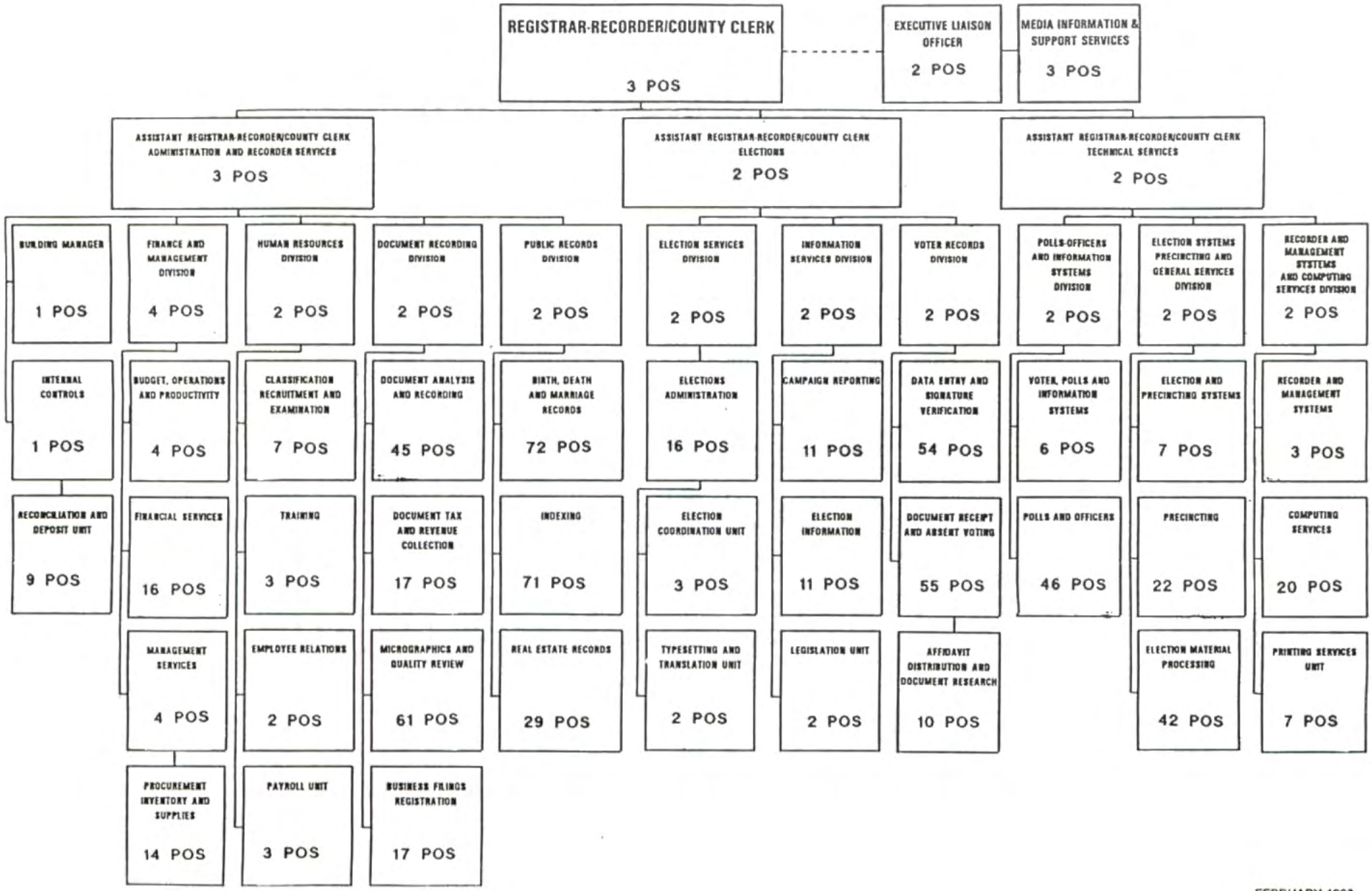
- Process and distribute to the County and its 88 cities over $100 million in revenue.
- Provide leadership, planning, and direction to the Election, Registration and Recorder/County Clerk programs.
- Improve and expand public service delivery and community outreach with limited resources.
- Provide necessary program oversight and monitoring to maintain quality public service delivery.

TOTAL	**$ 55,339,000**	**$ 440,000**	**$ 41,133,000**	**$ 13,766,000**	**$ 9,493,000**	**$ 4,273,000**	**730.0**

REGISTRAR-RECORDER/COUNTY CLERK

CONNY B. McCORMACK

Total 1998-99 Proposed Budgeted Positions = 730



FEBRUARY 1998

RENT EXPENSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 57,201,276	$ 63,024,000	$ 65,927,000	$ 66,671,000	$ 66,671,000	$ 744,000
LESS EXPENDITURE DIST	53,824,457	58,424,000	61,803,000	62,260,000	62,260,000	457,000
TOT S & S	3,376,819	4,600,000	4,124,000	4,411,000	4,411,000	287,000
OTHER CHARGES	178,741,965	211,390,000	188,828,000	208,610,000	208,610,000	19,782,000
LESS EXPENDITURE DIST	159,241,216	189,131,000	164,216,000	180,783,000	180,783,000	16,567,000
TOT OTH CHRG	19,500,749	22,259,000	24,612,000	27,827,000	27,827,000	3,215,000
GROSS TOTAL	$ 22,877,568	$ 26,859,000	$ 28,736,000	$ 32,238,000	$ 32,238,000	$ 3,502,000
REVENUE	1,017,843	1,260,000	3,137,000	3,433,000	3,433,000	296,000
NET COUNTY COST	$ 21,859,725	$ 25,599,000	$ 25,599,000	$ 28,805,000	$ 28,805,000	$ 3,206,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 923,546	$ 1,260,000	$ 3,137,000	$ 3,433,000	$ 3,433,000	$ 296,000
OTHER SALES	56,582					
MISCELLANEOUS	37,715					
TOTAL	$ 1,017,843	$ 1,260,000	$ 3,137,000	$ 3,433,000	$ 3,433,000	$ 296,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

To finance payments for leased space to house County programs and fund annual obligations for long-term financing of capital construction. With the exception of specific court-related space costs, the Emergency Operations Center (EOC), and the Disney Parking Structure, all leased space costs and debt service are financed in the departmental operating budgets. Net County cost reflected in this budget only includes financing for specific court-related space, the EOC and the Disney Parking Structure.

1998-99 Budget Message

The proposed changes include increases of debt service payments for capital construction projects as well as new leases. In addition, numerous adjustments and certain other additions have been incorporated for anticipated rent, taxes, insurance, and operating and labor expenses for existing facilities. With the exception of the impact of the implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments, these costs are almost fully offset by the termination of leases, the conclusion of payments for bond-financed facilities, and the recovery of costs from the respective departments.

To the extent that savings in lease costs are generated as a result of cancellation or reduction of lease costs in County departments, the savings will be realized in the departmental budgets with the exception of the specific court-related space.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ --	$ --	$ --	--
	Appropriation increase of $27.5 million, fully offset by Expenditure Distribution to the Department of Health Services (DHS), required for the Board approved 1997 Commercial Paper Program financing of costs for the LAC+USC Medical Center replacement and other DHS projects.			
2.	$ 2,986,000	$ (-76,000)	$ 2,910,000	--
	Impact of the implementation of Federal Office of Management and Budget claiming guidelines (A-87) relating to billable and non-billable components of rent payments.			
3.	$ 516,000	$ 372,000	$ 296,000	--
	Reflects funding for increased debt service for the San Fernando Juvenile Hall and a Department of Children and Family Services' lease, partially offset by savings in 13 other lease cancellations, rent reductions and final payments of bond financed facilities. In addition, minor accounting adjustments were required in appropriate Services and Supplies and Other Charges accounts.			
Total	***$ 3,502,000***	***$ 296,000***	***$ 3,206,000***	***0.0***

SPECIAL ASSESSMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
OTHER CHARGES	$ 205,000	$ 214,000	$ 214,000	$ 240,000	$ 240,000	$ 26,000
LESS EXPENDITURE DIST	65,153	71,000	71,000	97,000	97,000	26,000
TOT OTH CHRG	139,847	143,000	143,000	143,000	143,000	
GROSS TOTAL	$ 139,847	$ 143,000	$ 143,000	$ 143,000	$ 143,000	$
REVENUE	3,450	3,000	3,000	3,000	3,000	
NET COUNTY COST	$ 136,397	$ 140,000	$ 140,000	$ 140,000	$ 140,000	$
REVENUE DETAIL						
MISCELLANEOUS	$ 3,450	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$
TOTAL	$ 3,450	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

1998-99 Budget Message

The appropriation is used to pay assessments and taxes levied against the County by various agencies for the operation, maintenance, or improvement of streets and property for the performance of work related to grading, paving, or oiling streets; construction of sidewalks, steps, curbs, and gutters; sanitary sewers; drains; and lighting.

Changes From 1997-98 Budget

	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Charges				
1.	$ --	$ --	$ --	--

An appropriation of $26,000, fully offset by Expenditure Distributions to benefiting Departments, has been added to allow payment of assessments on County-owned property required by the passage of Proposition 218 in November 1997.

Total	***$ --***	***$ --***	***$ 0***	***0.0***

SHERIFF
SHERMAN BLOCK, SHERIFF

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 894,283,000	$ 881,758,000	$ 995,480,000	$ 977,073,000	$ 95,315,000
SERVICES & SUPPLIES		216,102,000	209,293,000	235,714,000	226,585,000	17,292,000
LESS EXPENDITURE DIST		40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S		176,102,000	169,293,000	195,714,000	186,585,000	17,292,000
OTHER CHARGES		90,536,000	90,536,000	90,536,000	90,536,000	
FIXED ASSETS-EQUIP		5,777,000	3,385,000	3,304,000	2,663,000	-722,000
OTHER FINANCING USES		224,000	224,000	858,000	858,000	634,000
GROSS TOTAL	$	$ 1,166,922,000	$ 1,145,196,000	$ 1,285,892,000	$ 1,257,715,000	$ 112,519,000
LESS INTRAFD TRANSFER		3,098,000	3,098,000	3,450,000	3,450,000	352,000
NET TOTAL	$	$ 1,163,824,000	$ 1,142,098,000	$ 1,282,442,000	$ 1,254,265,000	$ 112,167,000
REVENUE		747,746,000	639,875,000	791,023,000	791,023,000	151,148,000
NET COUNTY COST	$	$ 416,078,000	$ 502,223,000	$ 491,419,000	$ 463,242,000	$ -38,981,000
BUDGETED POSITIONS		13,904.0	13,904.0	15,327.0	14,305.0	401.0
REVENUE DETAIL						
BUSINESS LICENSES	$	$ 14,000	$ 20,000	$ 15,000	$ 15,000	$ -5,000
VEHICLE CODE FINES		4,900,000	4,900,000	4,536,000	4,536,000	-364,000
FORFEIT & PENALTIES		1,898,000	2,209,000	2,211,000	2,211,000	2,000
RENTS AND CONCESSIONS		95,000	75,000	95,000	95,000	20,000
STATE-OTHER		18,885,000	16,577,000	16,121,000	16,121,000	-456,000
STATE-PROP 172 PSAF		357,025,000	357,025,000	373,125,000	373,125,000	16,100,000
FEDERAL-OTHER		25,189,000	24,025,000	26,252,000	26,252,000	2,227,000
LEGAL SERVICES		134,079,000	131,105,000	142,168,000	142,168,000	11,063,000
CIVIL PROCESS SERVICE		7,129,000	7,100,000	7,100,000	7,100,000	
COURT FEES & COSTS		631,000	632,000	620,000	620,000	-12,000
LAW ENFORCEMENT SVCS		22,680,000	12,966,000	31,338,000	31,338,000	18,372,000
RECORDING FEES		1,235,000	1,235,000	1,200,000	1,200,000	-35,000
INSTIT CARE & SVS		46,365,000	44,511,000	51,590,000	51,590,000	7,079,000
EDUCATIONAL SERVICES		1,787,000	1,967,000	1,734,000	1,734,000	-233,000
CHRGS FOR SVCS-OTHER		97,768,000	11,109,000	99,728,000	99,728,000	88,619,000
OTHER SALES		8,084,000	8,017,000	8,154,000	8,154,000	137,000
MISCELLANEOUS		5,537,000	4,413,000	5,483,000	5,483,000	1,070,000
SALE OF FIXED ASSETS		2,123,000	200,000	1,500,000	1,500,000	1,300,000
OPERATING TRANSFER IN		12,322,000	11,789,000	18,053,000	18,053,000	6,264,000
TOTAL	$	$ 747,746,000	$ 639,875,000	$ 791,023,000	$ 791,023,000	$ 151,148,000

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority (MTA).

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $39 million reduction in net County cost (NCC) funding for the Sheriff, primarily due to $88.5 million in increased revenue received from trial courts for bailiff services, replacing NCC funding for these operations, consistent with implementation of the Trial Court Funding Act of 1997. The budget also reflects:

-- Funding of $2.9 million to maintain the Community Oriented Policing Services (COPS) program in the County's unincorporated areas;

-- NCC of $18.1 million for improvement of jail mental health services pursuant to recommendations by the United States Department of Justice, and continued implementation of the Custody Automation Plan;

-- Contract-offset funding of $21.4 million and 232 positions for services provided to MTA, the City of Hawaiian Gardens, and other contract cities; and

-- Additional funding of $52.8 million, partially offset by $16.1 million in anticipated Public Safety Sales Tax growth, for negotiated increases in salaries and employee benefits.

Finally, in response to audit recommendations, an internal audit program has been funded, and overtime appropriation has been increased to more accurately reflect anticipated expenditures.

Multi-Year Planning

Departmental executive staff is actively involved in the Vision 2000 strategic planning effort. In fiscal year 1998-99, the Department will implement enhanced use of technology and greater use of automation in the Custody Division, through pursuit of the Custody Automation Plan.

Critical Needs

The Department's most critical unmet needs include:

-- Operational and facility renovation funding to fully restore the Biscailuz Center jail facility.

-- Increased staffing to enhance existing custody programs and to continue operating programs such as the Community-Based Alternatives to Custody (CBAC) program.

-- Restoration of Aero Bureau line staff and support positions curtailed in 1992-93.

-- Funding to partially restore the Altadena and Marina del Rey Stations, increase staffing at the Lancaster and Palmdale Stations, fully restore the San Dimas Station, and maintain unincorporated County patrol teams.

-- Crime Lab replacement and funding for Detective Services staffing and supplies.

-- Security and seismic upgrades to various patrol and custody facilities.

-- Funding to develop and implement new technology programs.

-- Enhancement of Court Services Warrant Detail staffing, and funding for bailiff/lockup deputy relief personnel.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1997-98 Projected
Workload/Output				
Advanced training participants	60,000	23,822	20,602	22,745
Average daily inmate population	18,167	19,931	21,098	23,775
Calls for patrol service	1,132,992	1,136,799	1,105,944	1,105,944
Part I crimes (1)	115,276	102,896	113,669	113,669
Arrests	98,316	98,350	97,724	97,724
Fingerprint classifications	191,570	203,173	212,000	220,480
Prisoners transported	1,652,169	1,618,379	1,600,000	1,600,000

Explanatory Notes
(1) Part I crimes consist of violent and property crimes.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 24,038,000	$ 5,938,000	$ 18,100,000	142.0

Jail Mental Health/Custody Automation Plan: Reflects funding to implement jail mental health service and custody automation program improvements recommended by the United States Department of Justice.

2.	$ 21,387,000	$ 21,387,000	$ --	232.0

Contract Law Enforcement Programs: Reflects $16.8 million and 185.0 positions for the MTA law enforcement services contract, and $4.6 million and 47.0 positions to provide increased law enforcement services to Hawaiian Gardens and other contract cities.

3.	$ 2,473,000	$ 1,344,000	$ 1,129,000	38.0

Internal Audit and Special Fund Project Support: Reflects funding for an internal audit program in response to audit recommendations, and additional staff support for the Automated Fingerprint Identification System and to implement the new narcotics evidence tracking program, fully offset by special fund revenue.

Other Changes				
1.	$ --	$ (-2,894,000)	$ 2,894,000	--

COPS Program Funding: Reflects maintenance of the COPS program in the unincorporated areas.

2.	$ --	$ 88,492,000	$ (-88,492,000)	--

Trial Court Reimbursement: Reflects reimbursement for trial court bailiff service, in accordance with the Trial Court Funding Act of 1997, replacing net County cost funding formerly used to support these operations.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Other Changes (cont'd)				
3.	$ --	$ 16,100,000	$ (-16,100,000)	--
	Public Safety Sales Tax: Reflects anticipated growth in public safety sales tax receipts.			
4.	$ 21,537,000	$ --	$ 21,537,000	--
	Overtime Adjustment: Reflects an increase in overtime to more accurately reflect anticipated expenditures.			
5.	$ (-7,981,000)	$ --	$ (-7,981,000)	(-11.0)
	Miscellaneous Adjustments: Reflects a reduction associated with the realignment of budgeted positions to reflect actual staffing, and various services and supplies and equipment costs. These costs are offset by an increase in various employee benefits.			
6.	$ --	$ 14,679,000	$ (-14,679,000)	--
	Revenue Adjustment: Reflects an increase in revenue associated with law enforcement services, sale of fixed assets, and State prisoner maintenance.			
7.	$ 52,825,000	$ 6,555,000	$ 46,270,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
8.	$ (-1,760,000)	$ (-101,000)	$ (-1,659,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
Total	***$ 112,519,000***	***$ 151,500,000***	***$ (-38,981,000)***	***401.0***

SHERIFF - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 45,996,000	$ 25,893,000	$ 28,923,000	$ 28,923,000	$ 3,030,000
SERVICES & SUPPLIES		7,900,000	6,865,000	6,865,000	6,865,000	
GROSS TOTAL	$	$ 53,896,000	$ 32,758,000	$ 35,788,000	$ 35,788,000	$ 3,030,000
REVENUE		1,972,000	1,724,000	2,437,000	2,437,000	713,000
NET COUNTY COST	$	$ 51,924,000	$ 31,034,000	$ 33,351,000	$ 33,351,000	$ 2,317,000
BUDGETED POSITIONS		420.0	420.0	455.0	455.0	35.0
REVENUE DETAIL						
RENTS AND CONCESSIONS	$	$ 2,000	$	$ 2,000	$ 2,000	$ 2,000
STATE-OTHER		17,000		5,000	5,000	5,000
STATE-PROP 172 PSAF		1,724,000	1,724,000	1,802,000	1,802,000	78,000
FEDERAL-OTHER				370,000	370,000	370,000
LAW ENFORCEMENT SVCS		147,000		147,000	147,000	147,000
INSTIT CARE & SVS		1,000				
CHRGS FOR SVCS-OTHER		40,000		66,000	66,000	66,000
OTHER SALES		26,000		31,000	31,000	31,000
MISCELLANEOUS		15,000		14,000	14,000	14,000
TOTAL	$	$ 1,972,000	$ 1,724,000	$ 2,437,000	$ 2,437,000	$ 713,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 40,000,000	$
LESS EXPENDITURE DIST		40,000,000	40,000,000	40,000,000	40,000,000	
TOT S & S						
GROSS TOTAL	$	$	$	$	$	$
NET COUNTY COST	$	$	$	$	$	$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - COURT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 123,798,000	$ 121,782,000	$ 130,396,000	$ 130,396,000	$ 8,614,000
SERVICES & SUPPLIES		8,435,000	7,683,000	7,683,000	7,683,000	
GROSS TOTAL	$	$ 132,233,000	$ 129,465,000	$ 138,079,000	$ 138,079,000	$ 8,614,000
LESS INTRAFD TRANSFER		1,392,000	1,392,000	1,508,000	1,508,000	116,000
NET TOTAL	$	$ 130,841,000	$ 128,073,000	$ 136,571,000	$ 136,571,000	$ 8,498,000
REVENUE		100,020,000	14,202,000	103,628,000	103,628,000	89,426,000
NET COUNTY COST	$	$ 30,821,000	$ 113,871,000	$ 32,943,000	$ 32,943,000	$ -80,928,000
BUDGETED POSITIONS		1,860.0	1,860.0	1,905.0	1,860.0	
REVENUE DETAIL						
STATE-OTHER	$	$ 279,000	$ 279,000	$ 279,000	$ 279,000	$
CIVIL PROCESS SERVICE		7,129,000	7,100,000	7,100,000	7,100,000	
LAW ENFORCEMENT SVCS		1,362,000	1,362,000	1,362,000	1,362,000	
CHRGS FOR SVCS-OTHER		91,247,000	5,461,000	94,884,000	94,884,000	89,423,000
MISCELLANEOUS		3,000		3,000	3,000	3,000
TOTAL	$	$ 100,020,000	$ 14,202,000	$ 103,628,000	$ 103,628,000	$ 89,426,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: POLICE PROTECTION

SHERIFF - CUSTODY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 260,327,000	$ 263,394,000	$ 294,296,000	$ 292,217,000	$ 28,823,000
SERVICES & SUPPLIES		73,701,000	76,941,000	74,763,000	74,723,000	-2,218,000
FIXED ASSETS-EQUIP		722,000	722,000			-722,000
GROSS TOTAL	$	$ 334,750,000	$ 341,057,000	$ 369,059,000	$ 366,940,000	$ 25,883,000
LESS INTRAFD TRANSFER		207,000	207,000			-207,000
NET TOTAL	$	$ 334,543,000	$ 340,850,000	$ 369,059,000	$ 366,940,000	$ 26,090,000
REVENUE		195,242,000	193,375,000	212,796,000	212,796,000	19,421,000
NET COUNTY COST	$	$ 139,301,000	$ 147,475,000	$ 156,263,000	$ 154,144,000	$ 6,669,000
BUDGETED POSITIONS		4,872.0	4,872.0	5,336.0	4,930.0	58.0
REVENUE DETAIL						
BUSINESS LICENSES	$	$ 7,000	$	$ 7,000	$ 7,000	$ 7,000
STATE-OTHER		702,000	702,000	717,000	717,000	15,000
STATE-PROP 172 PSAF		118,701,000	118,701,000	124,054,000	124,054,000	5,353,000
FEDERAL-OTHER		9,826,000	9,826,000	12,131,000	12,131,000	2,305,000
COURT FEES & COSTS		620,000	620,000	620,000	620,000	
LAW ENFORCEMENT SVCS				6,000	6,000	6,000
INSTIT CARE & SVS		46,364,000	44,511,000	51,590,000	51,590,000	7,079,000
CHRGS FOR SVCS-OTHER		4,438,000	4,438,000	3,155,000	3,155,000	-1,283,000
OTHER SALES		1,000		1,000	1,000	1,000
MISCELLANEOUS		3,006,000	3,000,000	3,100,000	3,100,000	100,000
OPERATING TRANSFER IN		11,577,000	11,577,000	17,415,000	17,415,000	5,838,000
TOTAL	$	$ 195,242,000	$ 193,375,000	$ 212,796,000	$ 212,796,000	$ 19,421,000

FUND: GENERAL FUND
FUNCTION: PUBLIC PROTECTION
ACTIVITY: POLICE PROTECTION

SHERIFF - DETECTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 54,263,000	$ 62,658,000	$ 60,646,000	$ 56,723,000	$ -5,935,000
SERVICES & SUPPLIES		2,447,000	3,612,000	3,478,000	2,136,000	-1,476,000
FIXED ASSETS-EQUIP		9,000	9,000			-9,000
GROSS TOTAL	$	$ 56,719,000	$ 66,279,000	$ 64,124,000	$ 58,859,000	$ -7,420,000
LESS INTRAFD TRANSFER		80,000	80,000	80,000	80,000	
NET TOTAL	$	$ 56,639,000	$ 66,199,000	$ 64,044,000	$ 58,779,000	$ -7,420,000
REVENUE		35,377,000	34,240,000	36,891,000	36,891,000	2,651,000
NET COUNTY COST	$	$ 21,262,000	$ 31,959,000	$ 27,153,000	$ 21,888,000	$ -10,071,000
BUDGETED POSITIONS		791.0	791.0	692.0	623.0	-168.0
REVENUE DETAIL						
FORFEIT & PENALTIES	$	$ 1,674,000	$ 1,674,000	$ 1,674,000	$ 1,674,000	$
STATE-OTHER		2,194,000	2,194,000	1,819,000	1,819,000	-375,000
STATE-PROP 172 PSAF		26,217,000	26,217,000	27,399,000	27,399,000	1,182,000
FEDERAL-OTHER		64,000				
LAW ENFORCEMENT SVCS		2,920,000	2,920,000	3,727,000	3,727,000	807,000
RECORDING FEES		1,235,000	1,235,000	1,200,000	1,200,000	-35,000
CHRGS FOR SVCS-OTHER		1,000		1,000	1,000	1,000
OTHER SALES				65,000	65,000	65,000
MISCELLANEOUS		1,055,000		1,006,000	1,006,000	1,006,000
SALE OF FIXED ASSETS		17,000				
TOTAL	$	$ 35,377,000	$ 34,240,000	$ 36,891,000	$ 36,891,000	$ 2,651,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - GENERAL SUPPORT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 84,838,000	$ 98,782,000	$ 123,536,000	$ 117,148,000	$ 18,366,000
SERVICES & SUPPLIES		70,446,000	60,028,000	88,596,000	81,514,000	21,486,000
OTHER CHARGES		90,536,000	90,536,000	90,536,000	90,536,000	
FIXED ASSETS-EQUIP		3,784,000	2,512,000	3,304,000	2,663,000	151,000
OTHER FINANCING USES		224,000	224,000	858,000	858,000	634,000
GROSS TOTAL	$	$ 249,828,000	$ 252,082,000	$ 306,830,000	$ 292,719,000	$ 40,637,000
LESS INTRAFD TRANSFER		1,004,000	1,004,000	1,362,000	1,362,000	358,000
NET TOTAL	$	$ 248,824,000	$ 251,078,000	$ 305,468,000	$ 291,357,000	$ 40,279,000
REVENUE		61,718,000	61,841,000	60,698,000	60,698,000	-1,143,000
NET COUNTY COST	$	$ 187,106,000	$ 189,237,000	$ 244,770,000	$ 230,659,000	$ 41,422,000
BUDGETED POSITIONS		1,519.0	1,519.0	1,989.0	1,799.0	280.0
REVENUE DETAIL						
VEHICLE CODE FINES	$	$ 4,900,000	$ 4,900,000	$ 4,536,000	$ 4,536,000	$ -364,000
FORFEIT & PENALTIES		224,000	535,000	537,000	537,000	2,000
RENTS AND CONCESSIONS		3,000	5,000	3,000	3,000	-2,000
STATE-OTHER		13,889,000	12,998,000	13,166,000	13,166,000	168,000
STATE-PROP 172 PSAF		25,887,000	25,887,000	27,054,000	27,054,000	1,167,000
FEDERAL-OTHER		1,100,000				
COURT FEES & COSTS		11,000	12,000			-12,000
LAW ENFORCEMENT SVCS		1,949,000	4,485,000	2,735,000	2,735,000	-1,750,000
EDUCATIONAL SERVICES		1,787,000	1,967,000	1,734,000	1,734,000	-233,000
CHRGS FOR SVCS-OTHER		1,369,000	1,210,000	950,000	950,000	-260,000
OTHER SALES		8,017,000	8,017,000	8,017,000	8,017,000	
MISCELLANEOUS		1,331,000	1,413,000	1,328,000	1,328,000	-85,000
SALE OF FIXED ASSETS		506,000	200,000			-200,000
OPERATING TRANSFER IN		745,000	212,000	638,000	638,000	426,000
TOTAL	$	$ 61,718,000	$ 61,841,000	$ 60,698,000	$ 60,698,000	$ -1,143,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - PATROL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 325,061,000	$ 309,249,000	$ 357,683,000	$ 351,666,000	$ 42,417,000
SERVICES & SUPPLIES		13,173,000	14,164,000	14,329,000	13,664,000	-500,000
FIXED ASSETS-EQUIP		1,262,000	142,000			-142,000
GROSS TOTAL	$	$ 339,496,000	$ 323,555,000	$ 372,012,000	$ 365,330,000	$ 41,775,000
LESS INTRAFD TRANSFER		415,000	415,000	500,000	500,000	85,000
NET TOTAL	$	$ 339,081,000	$ 323,140,000	$ 371,512,000	$ 364,830,000	$ 41,690,000
REVENUE		353,417,000	334,493,000	374,573,000	374,573,000	40,080,000
NET COUNTY COST	$	$ -14,336,000	$ -11,353,000	$ -3,061,000	$ -9,743,000	$ 1,610,000
BUDGETED POSITIONS		4,442.0	4,442.0	4,950.0	4,638.0	196.0
REVENUE DETAIL						
BUSINESS LICENSES	$	$ 7,000	$ 20,000	$ 8,000	$ 8,000	$ -12,000
RENTS AND CONCESSIONS		90,000	70,000	90,000	90,000	20,000
STATE-OTHER		1,804,000	404,000	135,000	135,000	-269,000
STATE-PROP 172 PSAF		184,496,000	184,496,000	192,816,000	192,816,000	8,320,000
FEDERAL-OTHER		14,199,000	14,199,000	13,751,000	13,751,000	-448,000
LEGAL SERVICES		134,079,000	131,105,000	142,168,000	142,168,000	11,063,000
LAW ENFORCEMENT SVCS		16,302,000	4,199,000	23,361,000	23,361,000	19,162,000
CHRGS FOR SVCS-OTHER		673,000		672,000	672,000	672,000
OTHER SALES		40,000		40,000	40,000	40,000
MISCELLANEOUS		127,000		32,000	32,000	32,000
SALE OF FIXED ASSETS		1,600,000		1,500,000	1,500,000	1,500,000
TOTAL	$	$ 353,417,000	$ 334,493,000	$ 374,573,000	$ 374,573,000	$ 40,080,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF

SHERMAN BLOCK, SHERIFF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	623,986,000	632,795,000	691,377,000	67,391,000
Employee Benefits	257,772,000	261,488,000	285,696,000	27,924,000
Total Salaries and Employee Benefits	881,758,000	894,283,000	977,073,000	95,315,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	3,679,000	3,662,000	3,753,000	74,000
Communications	13,766,000	12,902,000	15,915,000	2,149,000
Food	22,711,000	22,971,000	23,000,000	289,000
Household Expense	7,094,000	7,042,000	7,304,000	210,000
Insurance	3,620,000	2,237,000	2,454,000	(1,166,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	14,196,000	16,447,000	16,659,000	2,463,000
Maintenance-Bldgs & Improv	16,758,000	16,758,000	11,307,000	(5,451,000)
Medical, Dental, Lab Supplies	3,269,000	5,082,000	6,441,000	3,172,000
Memberships	6,000	4,000	7,000	1,000
Miscellaneous Expense	0	50,000	0	0
Office Expense	5,554,000	7,274,000	5,599,000	45,000
Professional & Spec Svcs-Contracts	31,662,000	29,936,000	28,398,000	(3,264,000)
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	1,000	1,000	1,000	0
Rents & Leases-Equipment	734,000	345,000	415,000	(319,000)
Rents & Leases-Bldg & Improv	3,154,000	3,535,000	3,536,000	382,000
Small Tools & Instruments	562,000	831,000	1,594,000	1,032,000
Special Departmental Expense	5,436,000	10,635,000	23,182,000	17,746,000
Training	788,000	788,000	764,000	(24,000)
Transportation	8,197,000	10,103,000	7,186,000	(1,011,000)
Travel	204,000	163,000	169,000	(35,000)
Utilities	27,902,000	25,336,000	28,901,000	999,000
Total Services & Supplies	169,293,000	176,102,000	186,585,000	17,292,000
Other Charges				
Judgments & Damages	10,336,000	10,336,000	9,195,000	(1,141,000)
Support & Care of Persons	197,000	197,000	223,000	26,000
Capital Lease Payments	57,999,000	57,999,000	57,476,000	(523,000)
LAC-CAL Lease Payments	9,130,000	9,130,000	10,768,000	1,638,000
Other	12,874,000	12,874,000	12,874,000	0
Total Other Charges	90,536,000	90,536,000	90,536,000	0
Fixed Assets				
Equipment	3,385,000	5,777,000	2,663,000	(722,000)
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	3,385,000	5,777,000	2,663,000	(722,000)
Other Financing Uses				
Operating Transfers Out	224,000	224,000	858,000	634,000
Other	0	0	0	0
Total Other Financing Uses	224,000	224,000	858,000	634,000

Sheriff (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***1,145,196,000***	***1,166,922,000***	***1,257,715,000***	***112,519,000***
Less: Intrafund Transfers	3,098,000	3,098,000	3,450,000	352,000
TOTAL NET REQUIREMENTS	1,142,098,000	1,163,824,000	1,254,265,000	112,167,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	20,000	14,000	15,000	(5,000)
Fines, Forfeitures & Penalties	7,109,000	6,798,000	6,747,000	(362,000)
Revenue From Use of Money & Property	75,000	95,000	95,000	20,000
Intergovernmental Revenues:				
Federal	24,025,000	25,189,000	26,252,000	2,227,000
State	373,602,000	375,910,000	389,246,000	15,644,000
Other	0	0	0	0
Charges For Services	210,625,000	311,674,000	335,478,000	124,853,000
Miscellaneous	12,430,000	13,621,000	13,637,000	1,207,000
Other Financing Sources	11,989,000	14,445,000	19,553,000	7,564,000
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	639,875,000	747,746,000	791,023,000	151,148,000
NET COUNTY COST	***502,223,000***	***416,078,000***	***463,242,000***	***(38,981,000)***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Sheriff

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. Patrol	**$365,330,000**	**$500,000**	**$374,573,000**	**($9,743,000)**	**$0**	**($9,743,000)**	**4,638.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides law enforcement services to over 986,251 square miles of County unincorporated area, and traffic control and law enforcement services, through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), and the Los Angeles County Metropolitan Transportation Authority (MTA).

2. Detective	**$58,859,000**	**$80,000**	**$36,891,000**	**$21,888,000**	**$0**	**$21,888,000**	**623.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Investigates criminal activity including homicide, missing persons, narcotics offenses, organized crime, child abuse, and fugitive warrant offenses.

3. Court Services	**$138,079,000**	**$1,508,000**	**$103,628,000**	**$32,943,000**	**$0**	**$32,943,000**	**1,860.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides bailiff services to the Superior and Municipal Courts, inmate incarceration and security during court proceedings, and transportation of in-custody defendants to and from courts throughout the County. Other mandated responsibilities include notice and process service, courthouse security, and execution of court orders and bench warrants.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. Custody	**$366,940,000**	**$0**	**$212,796,000**	**$154,144,000**	**$0**	**$154,144,000**	**4,930.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides placement and secure housing and care for a daily average population of more than 21,000 presentenced and sentenced County jail inmates at Central Jail, Peter J. Pitchess Detention Center, North County Correctional Facility, Century Regional Detention Facility, and the Twin Towers Detention Facility. Additional responsibilities include the supervision of persons participating in work furlough/in-lieu of custody programs.

5. General Support Services	**$292,719,000**	**$1,362,000**	**$60,698,000**	**$230,659,000**	**$0**	**$230,659,000**	**1,799.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides support services to direct law enforcement operations including communications and fleet management, data systems, fingerprint identification, and classification, internal investigations, psychological services, recruitment, training, facilities planning, and facilites maintenance.

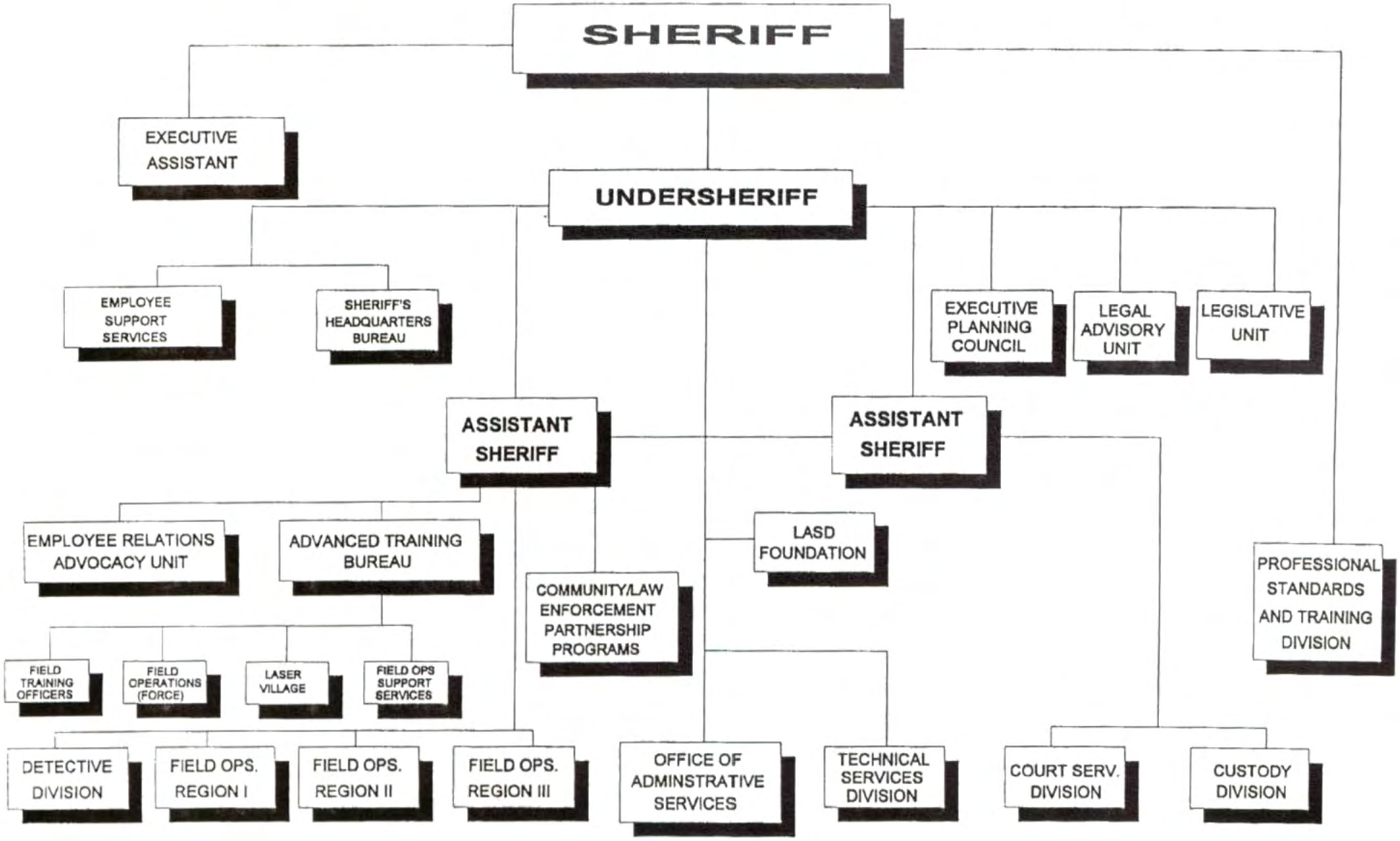
6. Administration	**$35,788,000**	**$0**	**$2,437,000**	**$33,351,000**	**$0**	**$33,351,000**	**455.0**

Mandated program with discretionary service level - Section 26600-26777 of the Government Code.

Provides departmental management and administrative services including accounting, budget, payroll, and timekeeping.

Total	**$1,257,715,000**	**$3,450,000**	**$791,023,000**	**$463,242,000**	**$0**	**$463,242,000**	**14,305.0**

LOS ANGELES COUNTY DEPARTMENT OF THE SHERIFF



TELEPHONE UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 52,707,421	$ 53,058,000	$ 53,197,000	$ 53,120,000	$ 53,120,000	$ -77,000
LESS EXPENDITURE DIST	57,642,142	57,818,000	58,725,000	57,378,000	57,378,000	-1,347,000
TOT S & S	-4,934,721	-4,760,000	-5,528,000	-4,258,000	-4,258,000	1,270,000
OTHER CHARGES	6,411,367	5,109,000	6,236,000	4,986,000	4,986,000	-1,250,000
FIXED ASSETS-EQUIP		300,000	300,000	300,000	300,000	
GROSS TOTAL	$ 1,476,646	$ 649,000	$ 1,008,000	$ 1,028,000	$ 1,028,000	$ 20,000
REVENUE	1,400,337	649,000	1,008,000	1,028,000	1,028,000	20,000
NET COUNTY COST	$ 76,309	$	$	$	$	$
REVENUE DETAIL						
RENTS AND CONCESSIONS	$ 583,000	$ 583,000	$ 583,000	$ 583,000	$ 583,000	$
COMMUNICATION SVCS	424,738	66,000	425,000	445,000	445,000	20,000
CHRGS FOR SVCS-OTHER	-26					
OTHER SALES	5,675					
MISCELLANEOUS	386,950					
TOTAL	$ 1,400,337	$ 649,000	$ 1,008,000	$ 1,028,000	$ 1,028,000	$ 20,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: COMMUNICATION

Mission Statement

To fund telephone utility, equipment, and maintenance through a centralized appropriation administered by the Internal Services Department (ISD).

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $1.3 million decrease primarily due to the completion of various lease purchases for telephone equipment. The Proposed Budget includes the transfer of voice mail services from the ISD operating budget and deletes Criminal Justice Information Systems (CJIS) maintenance and LAinternet costs which will be billed directly to customer departments by ISD. Funding has also been provided for a pilot project to broadcast Board of Supervisors meetings to desktop computers via LAinternet.

The Proposed Budget also includes $472,000 in lease payments to finance telecommunications improvements for the Department of Public Social Services, Children and Family Services, Assessor, ISD, and the District Attorney. The estimated total cost for these improvements ($2.7 million) will be financed over a five-year period.

Changes From 1997-98 Budget

	Gross Appropriation	Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Program Changes				
1.	$ 1,384,000	$ 1,384,000	$ --	--

Voice Mail: Reflects the transfer of voice mail services from the ISD operating budget to group related telephone services costs under a central appropriation.

Changes From 1997-98 Budget

	Gross Appropriation	Expenditure Distribution/Revenue	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
2.	$ (-1,943,000)	$ (-1,943,000)	$ --	--
	LAinternet: Reflects a decrease for LAinternet services which will be billed directly to customers from the ISD operating budget.			
3.	$ (-1,253,000)	$ (-1,253,000)	$ --	--
	CJIS Maintenance: Reflects a decrease for CJIS maintenance which will be billed directly to customers from the ISD operating budget.			
Other Changes				
1.	$ 1,408,000	$ 1,408,000	$ --	--
	Utilities Costs: Reflects cost increases from public telephone services providers primarily due to increased service levels.			
2.	$ 537,000	$ 537,000	$ --	--
	CJIS: Reflects an increase for CJIS infrastructure upgrades as requested by the Information Systems Advisory Board.			
3.	$ (-1,250,000)	$ (-1,250,000)	$ --	--
	Other Charges: Reflects a decrease primarily due to the completion of lease payments for various telephone equipment purchases.			
4.	$ (-210,000)	$ (-210,000)	$ --	--
	Services and Supplies: Reflects a decrease for Automated Telephone Services System software ($176,000) and ISD services ($34,000).			
Total	***$ (-1,327,000)***	***$ (-1,327,000)***	***$ 0***	***0.0***

TELEPHONE UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	0	0	0
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	8,498,000	8,262,000	5,629,000	(2,869,000)
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	2,782,000	2,782,000	2,782,000	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	41,917,000	42,014,000	44,709,000	2,792,000
Total Services & Supplies	53,197,000	53,058,000	53,120,000	(77,000)
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	0	0
LAC-CAL Lease Payments	2,060,000	2,042,000	1,148,000	(912,000)
Other	4,176,000	3,067,000	3,838,000	(338,000)
Total Other Charges	6,236,000	5,109,000	4,986,000	(1,250,000)
Fixed Assets				
Equipment	300,000	300,000	300,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	300,000	300,000	300,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Telephone Utilities (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	58,725,000	57,818,000	57,378,000	(1,347,000)
Gross Total	***1,008,000***	***649,000***	***1,028,000***	20,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,008,000	649,000	1,028,000	20,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	583,000	583,000	583,000	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	425,000	66,000	445,000	20,000
Miscellaneous	0	0	0	0
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	1,008,000	649,000	1,028,000	20,000
NET COUNTY COST	***0***	***0***	***0***	***0***

TREASURER AND TAX COLLECTOR
LARRY J. MONTEILH, TREASURER AND TAX COLLECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$ 25,023,393	$ 26,812,000	$ 28,922,000	$ 30,185,000	$ 30,185,000	$ 1,263,000
SERVICES & SUPPLIES	17,399,294	20,604,000	22,846,000	20,902,000	19,234,000	-3,612,000
OTHER CHARGES	1,085,790	1,147,000	1,082,000	917,000	505,000	-577,000
FIXED ASSETS-EQUIP				651,000		
OTHER FINANCING USES	259,000					
GROSS TOTAL	$ 43,767,477	$ 48,563,000	$ 52,850,000	$ 52,655,000	$ 49,924,000	$ -2,926,000
LESS INTRAFD TRANSFER	7,781,628	8,825,000	11,544,000	7,936,000	7,936,000	-3,608,000
NET TOTAL	$ 35,985,849	$ 39,738,000	$ 41,306,000	$ 44,719,000	$ 41,988,000	$ 682,000
REVENUE	29,300,167	28,153,000	29,663,000	30,591,000	30,126,000	463,000
NET COUNTY COST	$ 6,685,682	$ 11,585,000	$ 11,643,000	$ 14,128,000	$ 11,862,000	$ 219,000
BUDGETED POSITIONS	649.0	649.0	649.0	649.0	649.0	
REVENUE DETAIL						
PROP TAXES-PRIOR-SEC	$ -50	$	$	$	$	$
PEN & COSTS-DEL TAXES	6,205					
BUSINESS LICENSES	1,494,646	1,500,000	1,500,000	1,614,000	1,500,000	
FORFEIT & PENALTIES	4,330					
PEN/INT/COSTS-DEL TAX	3,245,257	3,300,000	3,300,000	3,300,000	3,300,000	
STATE-OTHER	5,728,059	5,830,000	5,741,000	5,991,000	5,807,000	66,000
ASSESS/TAX COLL FEES	1,200,537	1,049,000	1,081,000	1,085,000	1,085,000	4,000
INHERITANCE TAX FEES	156,390	117,000	110,000	124,000	124,000	14,000
LEGAL SERVICES		1,000		1,000	1,000	1,000
PLANNING & ENG SVCS	7,145					
CIVIL PROCESS SERVICE	117,904	114,000	79,000	117,000	117,000	38,000
COURT FEES & COSTS	981	1,000	1,000	1,000	1,000	
ESTATE FEES	1,811,753	1,959,000	2,100,000	2,235,000	2,100,000	
RECORDING FEES	13,677	10,000	10,000	10,000	10,000	
CHRGS FOR SVCS-OTHER	9,452,260	9,891,000	10,607,000	11,253,000	11,221,000	614,000
SPECIAL ASSESSMENTS	81					
OTHER SALES	119,335	223,000	250,000	250,000	250,000	
MISCELLANEOUS	5,938,509	4,158,000	4,884,000	4,610,000	4,610,000	-274,000
SALE OF FIXED ASSETS	3,148					
TOTAL	$ 29,300,167	$ 28,153,000	$ 29,663,000	$ 30,591,000	$ 30,126,000	$ 463,000

FUND: GENERAL FUND
FUNCTION: GENERAL
ACTIVITY: FINANCE

Mission Statement

To bill, collect, disburse, invest, borrow, and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. To provide enforcement, auditing, consulting, education, estate administration, and public information services.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $219,000 increase for negotiated increases in salaries and employee benefits, partially offset by a ministerial accounting adjustment related to rent charges and the elimination of the Early Separation Program. The Proposed Budget also reflects a reduction in services and supplies primarily attributed to a reduction in bank charges for the Department of Public Social Services' programs.

Multi-Year Planning

Consistent with the Department's Vision 2000 goals, the 1998-99 Proposed Budget reflects funding for the second year of the Year 2000 Project, funding to replace obsolete computers also required for Year 2000 changes and continued development and expansion of electronic fund programs.

The Department's Vision 2000 strategic plan focuses on the following goals as they are determined to be feasible.

- Transition the County's collection and disbursement activities to an electronic funds transfer-based payment, collection, and data interchange processing system, which would enhance the County's cash flow and maximize revenues.

- Develop and implement an automated voice response payment system for the collection of tax payments and the provision of automated tax status information.

- Continue working with financial advisors to develop recommendations on alternative, conservative methods for County financing and refinancing.

Critical Needs

The Department's critical needs consist of additional funding for Year 2000 system changes including remittance processing equipment, replacement of obsolete equipment, and development and implementation of its Vision 2000 strategic plan related to technology and innovations. The Department will continue to pursue development and implementation of its Vision 2000 strategic plan related to technology, electronic commerce, and innovations to improve customer services, security over the receipt of funds, accuracy of payment postings, and acceleration of deposits to maximize County interest earnings.

Performance Measures

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Input				
Cost to process secured property tax mail payments	$2,214,405	$2,088,603	$2,072,100	$2,026,464
Secured property tax mail correspondence costs	$444,563	$436,255	$435,655	$426,061
Total bank transaction costs	$47,769	$37,652	$37,605	$36,779
Number of estate administrators	20	19	19	19
Workload/Output				
Secured property tax mail payments processed	4,559,152	4,141,882	4,250,000	4,250,000
Number of secured property tax mail correspondence responses	78,929	101,266	111,393	122,532
Number of bank transactions	24,523	22,225	21,000	21,000
Decedent cases assigned to the Public Administrator	3,579	3,116	3,200	3,250

Performance Measures (cont'd)

Performance Indicator	Actual 1995-96	Actual 1996-97	1997-98 Estimated	1998-99 Projected
Efficiency				
Secured property tax mail payments cost per transaction	$0.49	$0.50	$0.49	$0.48
Cost per secured property tax mail correspondence response	$5.63	$4.31	$3.91	$3.48
Cost per bank transaction	$1.95	$1.69	$1.79	$1.75
Decedent cases assigned per estate administrator	179	164	168	171
Effectiveness/Outcome				
Percent of secured property tax mail payments processed (1)	91%	93%	93%	93%
Percent of secured property tax mail correspondence disposed of within 30 business days	90%	89%	90%	91%
Percent of bank exceptions resolved within seven business days	93%	93%	93%	93%
Percent of decedent cases disposed of within one year of assignment	41%	40%	38%	39%

Objectives for 1998-99
- Maintain 93 percent secured property tax mail payments processed annually.
- Dispose of at least 90 percent of secured property tax mail correspondence within thirty business days.
- Maintain 93 percent of bank exceptions resolved within seven business days.
- Dispose of 39 percent of decedent cases within one year of assignment.

Explanatory Notes
(1) Based on a ratio of posting exceptions to secured property tax mail payments processed.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Program Changes				
1.	$ (-26,000)	$ (-242,000)	$ 216,000	--

Public Administrator: Reflects primarily a decrease in interest revenue and escheat funds based on actual experience, partially offset by a decrease in equipment maintenance, warehouse rent, and estate tax preparation costs.

	Changes From 1997-98 Budget			
	Gross Appropriation	*Revenue/IFT*	*Net County Cost*	*Budgeted Positions*
Program Changes (cont'd)				
2.	$ (-46,000)	$ 109,000	$ (-155,000)	--

Property Tax: Reflects primarily an increase in revenue for SB 2557 administration costs based on 1997-98 costs, which are reimbursed in arrears, and an increase in recovery of auction-related costs, partially offset by a decrease in data processing costs.

3.	$ --	$ 202,000	$ (-202,000)	--

Collection Services - Health: Reflects an increase in revenue from County Department of Health Services' hospitals based on cost recovery at current workload levels.

4.	$ (-14,000)	$ (-170,000)	$ 156,000	--

Collection Services - Other: Reflects primarily a decrease in reimbursement for collection services provided to Probation and California Children Services based on program changes, partially offset by an increase in collection services to the Departments of Public Social Services (DPSS) and Children and Family Services. Also reflects a decrease primarily in data transcribing services and equipment costs.

5.	$ (-3,600,000)	$ (-3,600,000)	$ --	

Treasury Services - Banking: Reflects a decrease in reimbursable bank charges primarily for DPSS programs.

6.	$ 9,000	$ (-146,000)	$ 155,000	--

Treasury Services - Other: Reflects a decrease in treasury related revenues primarily for specific investment services, partially offset by an increase in recovery of treasury management expenses. Also reflects an increase in equipment maintenance costs.

7.	$ --	$ 39,000	$ (-39,000)	--

License Services: Reflects an increase in reimbursement for recovery of Public Health license processing costs and revenue from business license services provided to the City of Santa Clarita, partially offset by a decrease in revenues from business license hearing publications.

8.	$ --	$ 159,000	$ (-159,000)	--

Mail Services: Reflects an increase in reimbursement for mail services provided primarily to District Attorney Family Support, DPSS, and the Courts based on actual experience and projected postal increases.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,607,000	$ 504,000	$ 1,103,000	--
	Salaries and Employee Benefits: Reflects funding for negotiated increases in salaries and employee benefits.			
2.	$ (-313,000)	$ --	$ (-313,000)	--
	Early Separation Program: Reflects the elimination of the Early Separation Program.			
3.	$ (-31,000)	$ --	$ (-31,000)	--
	Salary Savings: Reflects primarily an adjustment to salary savings to more accurately reflect current expenditures.			
4.	$ (-571,000)	$ --	$ (-571,000)	--
	Countywide Cost Allocation Plan Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	$ (-6,000)	$ --	$ (-6,000)	--
	Other Charges: Reflects a decrease in capital leases, partially offset by an increase in liability case settlement funding.			
6.	$ 65,000	$ --	$ 65,000	--
	Services and Supplies: Reflects primarily an increase in telephone utilities, building maintenance, and custodial services costs, partially offset by a decrease in utility costs.			
Total	***$ (-2,926,000)***	***$ (-3,145,000)***	***$ 219,000***	***0.0***

TREASURER AND TAX COLLECTOR

LARRY J. MONTEILH, TREASURER AND TAX COLLECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	22,287,000	20,335,000	23,489,000	1,202,000
Employee Benefits	6,635,000	6,477,000	6,696,000	61,000
Total Salaries and Employee Benefits	28,922,000	26,812,000	30,185,000	1,263,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	533,000	699,000	708,000	175,000
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	38,000	35,000	33,000	(5,000)
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	543,000	785,000	761,000	218,000
Maintenance-Bldgs & Improv	360,000	502,000	459,000	99,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	2,000	2,000	2,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	4,450,000	4,196,000	4,450,000	0
Professional & Spec Svcs-Contracts	1,095,000	1,030,000	1,095,000	0
Professional & Spec Svcs-Other	12,127,000	9,670,000	8,082,000	(4,045,000)
Publications & Legal Notice	609,000	585,000	609,000	0
Rents & Leases-Equipment	292,000	301,000	302,000	10,000
Rents & Leases-Bldg & Improv	479,000	479,000	471,000	(8,000)
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	729,000	727,000	729,000	0
Training	25,000	22,000	25,000	0
Transportation	422,000	429,000	414,000	(8,000)
Travel	0	0	0	0
Utilities	1,142,000	1,142,000	1,094,000	(48,000)
Total Services & Supplies	22,846,000	20,604,000	19,234,000	(3,612,000)
Other Charges				
Judgments & Damages	0	65,000	10,000	10,000
Support & Care of Persons	0	0	0	0
Capital Lease Payments	1,082,000	1,082,000	495,000	(587,000)
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	1,082,000	1,147,000	505,000	(577,000)
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	0	0	0	0
Total Other Financing Uses	0	0	0	0

Treasurer and Tax Collector (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***52,850,000***	***48,563,000***	***49,924,000***	***(2,926,000)***
Less: Intrafund Transfers	11,544,000	8,825,000	7,936,000	(3,608,000)
TOTAL NET REQUIREMENTS	41,306,000	39,738,000	41,988,000	682,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	1,500,000	1,500,000	1,500,000	0
Fines, Forfeitures & Penalties	3,300,000	3,300,000	3,300,000	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	5,741,000	5,830,000	5,807,000	66,000
Other	0	0	0	0
Charges For Services	13,988,000	13,142,000	14,659,000	671,000
Miscellaneous	5,134,000	4,381,000	4,860,000	(274,000)
Other Financing Sources	0	0	0	0
Residual Equity Transfers	0	0	0	0
TOTAL REVENUES	29,663,000	28,153,000	30,126,000	463,000
NET COUNTY COST	***11,643,000***	***11,585,000***	***11,862,000***	***219,000***

1998-99 DEPARTMENT PROGRAMS
(listed in priority order)

Department: Treasurer and Tax Collector

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
1. TREASURY PROG.	**$10,664,233**	**$2,929,775**	**$8,050,840**	**($316,382)**	**$1,740,000**	**($2,056,382)**	**91.0**

Mandated program per Government Code Sections 27000-27121, Los Angeles County Code Section 2.52.

The Treasury Program administers and manages the County Treasury; provides for the collection, custody, borrowing, investment and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 31 cities, 95 school districts, which includes administering and monitoring 281 bank accounts for County departments and special districts and 432 bank accounts for various school districts. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

2. TAX COLLECTION PROG.	**$19,865,601**	**$0**	**$10,867,500**	**$8,998,101**	**$2,639,000**	**$6,359,101**	**266.3**

Mandated program per Government Code Sections 27400-27401, Revenue and Taxation Code Sections 2602, 2903,7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately 3.3 million accounts annually for current and delinquent real property taxes, personal (unsecured) property taxes, transient occupancy taxes, and utility and business taxes. Also includes Revenue that was partially generated by costs incurred in the Administration Program.

3. PUBLIC ADMINISTRATOR PROG.	**$6,620,687**	**$979,000**	**$4,984,000**	**$657,687**	**$1,415,000**	**($757,313)**	**99.0**

Mandated program per Government Code Sections 27440-27443.5, Probate Code Sections 1140-1155, and Los Angeles County Code Section 2.52.

The Public Administrator program annually manages approximately 3,200 estates for decedents who resided or had property in Los Angeles where no executor, legatee, or heir has sought to administer the estate; administers the estates and provides trust accounting and property management services for approximately 4,800 Public Guardian conservatees. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
4. LICENSE PROG.	**$1,940,621**	**$636,000**	**$1,567,000**	**($262,379)**	**$250,000**	**($512,379)**	**23.6**

Non-mandated program under Los Angeles County Code Title 7 and Title 8.

The License program issues and collects fees for approximately 8,700 business licenses and 60,000 public health licenses, and enforces business license standards as required under current business license ordinances, also provides these services to five contract cities within the County. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

5. HEALTH AND WELFARE PROG.	**$4,468,121**	**$1,442,000**	**$2,664,054**	**$362,067**	**$484,000**	**($121,933)**	**86.9**

Non-mandated program under Health and Safety Code Section 1473, and Los Angeles County Code Section 2.52.

This program collects monies owed to the County for debts arising from the receipt of services provided through the Department of Health Services and the Department of Public Social Services. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

6. OTHER COUNTY SVCS PROG.	**$840,521**	**$360,700**	**$389,000**	**$90,821**	**$113,000**	**($22,179)**	**18.9**

Non-mandated program, under Los Angeles County Code 2.52.

This program provides probation billing and collections services, parking meter collection services and collection services for miscellaneous debts arising from services provided to the public by various County departments. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

7. INTRADEPARTMENTAL PROG.	**$2,661,569**	**$1,588,525**	**$1,205,606**	**($132,562)**	**$321,000**	**($453,562)**	**22.7**

Non-mandated program.

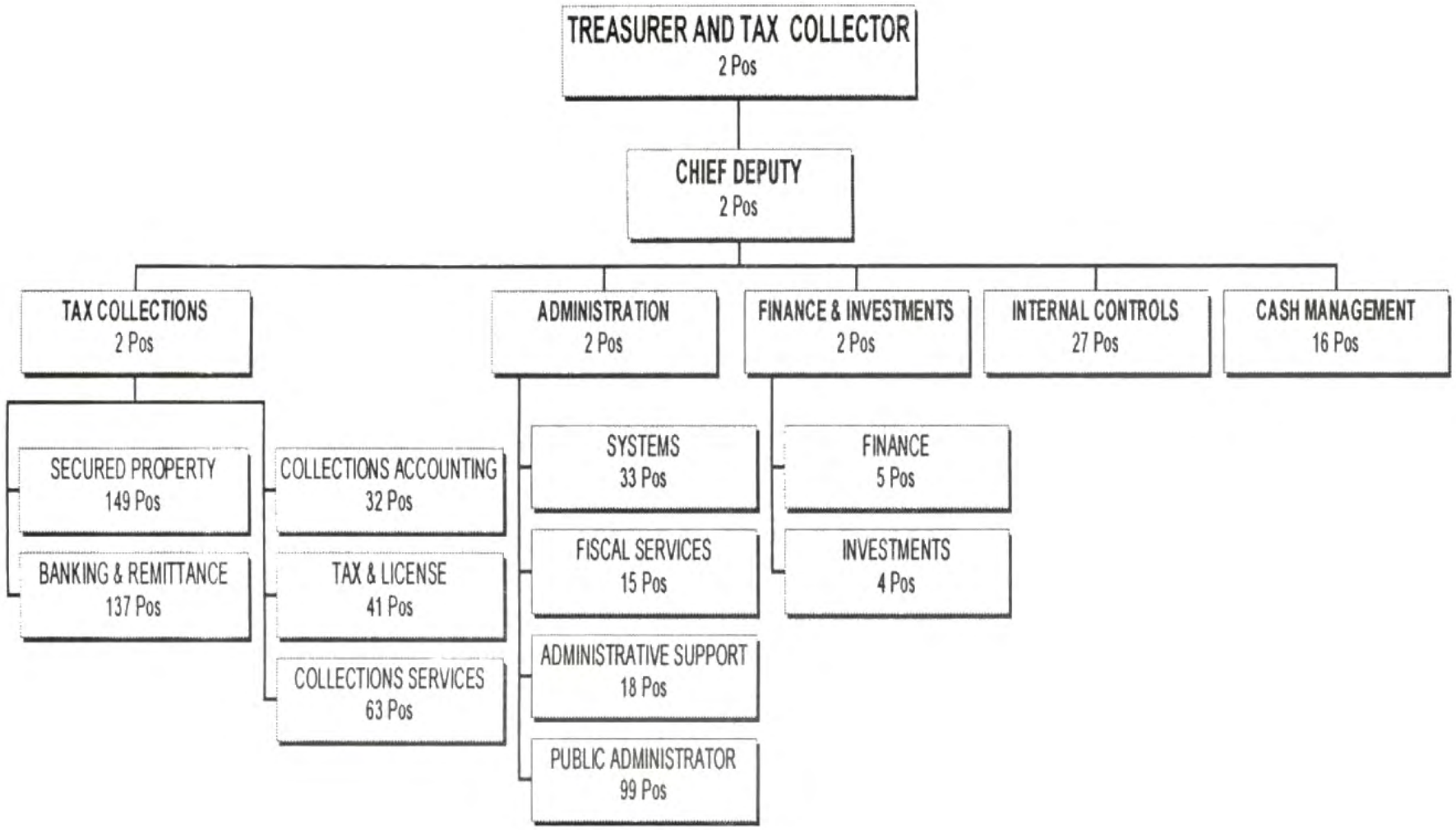
This program processes approximately 7.5 million pieces of outgoing mail and 5.2 million pieces of incoming mail annually; provides microfiche services to requesting County departments and special districts. Also includes IFT and Revenue that was partially generated by costs incurred in the Administration Program.

	(a) Gross Appropriation	(b) IFT	(c) Revenue	(d=a-b-c) Net County Cost	(e) Unavoidable, Fixed Costs (NCC)	(f=d-e) Net County Cost Savings	Budgeted Positions
8. ADMINISTRATION PROG.	**$2,862,647**	**$0**	**$398,000**	**$2,464,647**	**$438,000**	**$2,026,647**	**40.6**
Provides general administrative direction and support to the Department, including executive management of Department programs, budget development and control, cost accounting, contracting, coordination of facilities services, and procurement, personnel, and payroll services.							
Total	**$49,924,000**	**$7,936,000**	**$30,126,000**	**$11,862,000**	**$7,400,000**	**$4,462,000**	**649.0**

TREASURER AND TAX COLLECTOR

LARRY J. MONTEILH

Total 1998-99 Proposed Budget Positions = 649



TRIAL COURT OPERATIONS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SALARIES & EMP BEN	$	$ 20,174,000	$	$ 35,885,000	$ 34,773,000	$ 34,773,000
SERVICES & SUPPLIES		40,092,000		64,710,000	43,641,000	43,641,000
OTHER CHARGES		387,815,000		279,425,000	279,425,000	279,425,000
OTHER FINANCING USES	184,991,370		185,993,000			-185,993,000
GROSS TOTAL	$ 184,991,370	$ 448,081,000	$ 185,993,000	$ 380,020,000	$ 357,839,000	$ 171,846,000
REVENUE		175,943,000		162,576,000	161,876,000	161,876,000
NET COUNTY COST	$ 184,991,370	$ 272,138,000	$ 185,993,000	$ 217,444,000	$ 195,963,000	$ 9,970,000
BUDGETED POSITIONS				172.0	172.0	172.0
REVENUE DETAIL						
CONSTRUCTION PERMITS	$	$ 58,000	$	$ 58,000	$ 58,000	$ 58,000
VEHICLE CODE FINES		9,321,000		9,204,000	9,361,000	9,361,000
OTHER COURT FINES		109,934,000		92,923,000	92,529,000	92,529,000
RENTS AND CONCESSIONS		10,000		10,000	10,000	10,000
ROYALTIES		35,000		35,000	35,000	35,000
FEDERAL-OTHER		5,800,000		6,892,000	6,892,000	6,892,000
LEGAL SERVICES		1,547,000		1,666,000	1,643,000	1,643,000
COURT FEES & COSTS		31,636,000		33,995,000	33,713,000	33,713,000
CHRGS FOR SVCS-OTHER		8,299,000		8,299,000	8,299,000	8,299,000
OTHER SALES		3,640,000		3,640,000	3,640,000	3,640,000
MISCELLANEOUS		227,000		418,000	260,000	260,000
OPERATING TRANSFER IN		5,436,000		5,436,000	5,436,000	5,436,000
TOTAL	$	$ 175,943,000	$	$ 162,576,000	$ 161,876,000	$ 161,876,000

Mission Statement

The Trial Court Operations budget provides for the annual Maintenance of Effort (MOE) payment to the State for support of trial courts, and certain court-related expenditures (e.g., indigent defense, collections enhancement, court facilities for judicial positions created prior to July 1, 1996) that remain a County responsibility under the Trial Court Funding Act of 1997 (AB 233, Chapter 850, Statutes of 1997). Also included is court fines and fees revenue which is used to finance the MOE obligation to the State as well as the court-related expenditures.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects the implementation of the Trial Court Funding Act of 1997, which provides long-term fiscal relief to counties, and a stable and reliable source of funding for the courts. The Trial Court Funding Act shifts responsibility to fund court operations to the State, caps the counties contribution for these operations, and requires counties to fund certain court-related expenditures as defined by Government Code Section 77003 and Judicial Council Rule 810(b), California Rules of Court.

The Proposed Budget reflects funding for payment of $271.6 million for the County's MOE obligation to the State and $86.2 million for court-related expenditures that are the County's responsibility.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ (-91,300,000)	$ --	$ (-91,300,000)	--
	MOE Obligation to the State: Reflects a reduction in the County's MOE contribution to the State. Pursuant to the Trial Court Funding Act, this adjustment is to primarily ensure that no county contributes any more than 42 percent of the courts operational costs based on 1994-95 expenditures.			
2.	$ 86,240,000	$ 6,892,000	$ 79,348,000	172.0
	Court-Related Expenditures: Reflects court-related expenditures, such as indigent defense, collections enhancement, local judicial benefits, and court facilities for judicial positions created prior to July 1, 1996, that remain a County responsibility. Also reflects expenditures and positions associated with the Child Support Commissioner and Family Law Facilitator programs (AB 1058), which is fully offset by State revenue.			
3.	$ 88,492,000	$ --	$ 88,492,000	--
	Reallocation of Net County Cost (NCC): Reflects the reallocation of net County cost (NCC) from the Sheriff's budget to fund the County's MOE obligation to the State and court-related expenditures. This NCC reduction will be backfilled via reimbursement from the courts for bailiff services, which are considered court operations costs funded by the State.			
4.	$ 88,414,000	$ 154,984,000	$ (-66,570,000)	--
	Court Fines and Forfeitures: Reflects court fines and forfeitures revenue to offset the costs of the County's MOE obligation to the State and court-related expenditures.			
Total	***$ 171,846,000***	***$ 161,876,000***	***$ 9,970,000***	***172.0***

TRIAL COURT OPERATIONS SUMMARY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	9,924,000	17,118,000	17,118,000
Employee Benefits	0	10,250,000	17,655,000	17,655,000
Total Salaries and Employee Benefits	0	20,174,000	34,773,000	34,773,000
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	1,535,770	1,539,451	1,539,451
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	0	9,481,198	11,118,810	11,118,810
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	29,045,032	30,852,739	30,852,739
Professional & Spec Svcs-Other	0	0	0	0
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	30,000	130,000	130,000
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	0	0	0	0
Total Services & Supplies	0	40,092,000	43,641,000	43,641,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
California Youth Authority Charges	0	6,171,000	7,826,000	7,826,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	381,644,000	271,599,000	271,599,000
Total Other Charges	0	387,815,000	279,425,000	279,425,000
Fixed Assets				
Equipment	0	0	0	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Other	185,993,000	0	0	(185,993,000)
Total Other Financing Uses	185,993,000	0	0	(185,993,000)

Trial Court Operations Summary (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	0	0	0	0
Gross Total	***185,993,000***	***448,081,000***	***357,839,000***	***171,846,000***
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	185,993,000	448,081,000	357,839,000	171,846,000
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	58,000	58,000	58,000
Fines, Forfeitures & Penalties	0	31,629,000	30,724,000	30,724,000
Revenue From Use of Money & Property	0	45,000	45,000	45,000
Intergovernmental Revenues:	0	0	0	0
Federal	0	5,800,000	6,892,000	6,892,000
State	0	0	0	0
Other	0	0	0	0
Charges For Services	0	42,986,000	43,655,000	43,655,000
Miscellaneous	0	3,867,000	3,900,000	3,900,000
Other Financing Sources	0	5,436,000	5,436,000	5,436,000
Other Court Fines	0	86,122,000	71,166,000	71,166,000
TOTAL REVENUES	0	175,943,000	161,876,000	161,876,000
NET COUNTY COST	***185,993,000***	***272,138,000***	***195,963,000***	***9,970,000***

UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1996-97	ESTIMATED FISCAL YEAR 1997-98	BUDGET FISCAL YEAR 1997-98	REQUESTED FISCAL YEAR 1998-99	PROPOSED FISCAL YEAR 1998-99	CHANGE FROM BUDGET
SERVICES & SUPPLIES	$ 95,332,290	$ 96,750,000	$ 96,750,000	$ 98,270,000	$ 98,270,000	$ 1,520,000
LESS EXPENDITURE DIST	84,192,233	86,188,000	86,586,000	86,232,000	86,232,000	-354,000
TOT S & S	11,140,057	10,562,000	10,164,000	12,038,000	12,038,000	1,874,000
OTHER CHARGES				2,225,000	2,225,000	2,225,000
FIXED ASSETS-EQUIP		120,000	120,000	120,000	120,000	
OTHER FINANCING USES	4,370,070	4,269,000	4,269,000			-4,269,000
GROSS TOTAL	$ 15,510,127	$ 14,951,000	$ 14,553,000	$ 14,383,000	$ 14,383,000	$ -170,000
REVENUE	639,563	3,834,000	2,587,000	3,753,000	3,753,000	1,166,000
NET COUNTY COST	$ 14,870,564	$ 11,117,000	$ 11,966,000	$ 10,630,000	$ 10,630,000	$ -1,336,000
REVENUE DETAIL						
CHRGS FOR SVCS-OTHER	$ 165,473	$ 134,000	$ 134,000	$ 100,000	$ 100,000	$ -34,000
MISCELLANEOUS	474,090	3,700,000	2,453,000	3,653,000	3,653,000	1,200,000
TOTAL	$ 639,563	$ 3,834,000	$ 2,587,000	$ 3,753,000	$ 3,753,000	$ 1,166,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

A centralized appropriation administered by the Internal Services Department to fund utility costs, including: electricity, natural gas, water, heating fuel, industrial waste collection, and energy management programs.

1998-99 Budget Message

The 1998-99 Proposed Budget reflects a $1.3 million decrease primarily due to increased cogeneration revenue attributable to courts and reduced costs for the Energy Management Program. Funding is also provided for increases in utilities usage, cogeneration and power plant operations and maintenance, and Year 2000 upgrades for the Building Environment Automated System. The Proposed Budget also reflects changes in accounting and billing practices to comply with Federal Office of Management and Budget claiming guidelines.

Critical Needs

There continues to be a critical need for an expanded program to replace and repair critical equipment for the cogeneration and power plants to bring the facilities up to industry standards and avoid future equipment failures.

Changes From 1997-98 Budget

	Gross Appropriation	*Expenditure Distribution/Revenue*	*Net County Cost*	*Budgeted Positions*
Program Changes				
1.	$ (-2,605,000)	$ (-2,041,000)	$ (-564,000)	--

Energy Management Program: Reflects the elimination of operating transfers out to the Energy Management (EM) fund, partially offset by the transfer of Energy Management Program costs from the EM fund to the Utilities Budget to comply with the Federal Office of Management and Budget claiming guidelines.

Changes From 1997-98 Budget

	Gross Appropriation	Revenue/IFT	Net County Cost	Budgeted Positions
Other Changes				
1.	$ 1,175,000	$ 881,000	$ 294,000	--
	Utilities Costs: Reflects increased utilities usage costs based on experience.			
2.	$ 600,000	$ 522,000	$ 78,000	--
	Cogeneration and Power Plants: Reflects increased cogeneration and power plant operations costs.			
3.	$ 306,000	$ 284,000	$ 22,000	--
	Building Environment Automated System: Reflects increased costs primarily due to Year 2000 conversion efforts.			
4.	$ --	$ 1,166,000	$ (-1,166,000)	--
	Cogeneration Revenue: Reflects increased revenue primarily for courts serviced by the Civic Center Cogeneration Plant.			
Total	***$ (-524,000)***	***$ 812,000***	***$ (-1,336,000)***	***0.0***

UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
REQUIREMENTS:				
Salaries and Employee Benefits				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
Services & Supplies				
Agricultural	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Food	0	0	0	0
Household Expense	0	0	0	0
Insurance	0	0	0	0
Jury and Witness Expense	0	0	0	0
Maintenance-Equipment	0	0	0	0
Maintenance-Bldgs & Improv	12,678,000	12,678,000	13,567,000	889,000
Medical, Dental, Lab Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Professional & Spec Svcs-Contracts	0	0	0	0
Professional & Spec Svcs-Other	1,058,000	1,058,000	1,531,000	473,000
Publications & Legal Notice	0	0	0	0
Rents & Leases-Equipment	0	0	0	0
Rents & Leases-Bldg & Improv	0	0	0	0
Small Tools & Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Training	0	0	0	0
Transportation	0	0	0	0
Travel	0	0	0	0
Utilities	83,014,000	83,014,000	83,172,000	158,000
Total Services & Supplies	96,750,000	96,750,000	98,270,000	1,520,000
Other Charges				
Judgments & Damages	0	0	0	0
Support & Care of Persons	0	0	0	0
Capital Lease Payments	0	0	2,225,000	2,225,000
LAC-CAL Lease Payments	0	0	0	0
Other	0	0	0	0
Total Other Charges	0	0	2,225,000	2,225,000
Fixed Assets				
Equipment	120,000	120,000	120,000	0
Land	0	0	0	0
Bldgs & Improv	0	0	0	0
Total Fixed Assets	120,000	120,000	120,000	0
Other Financing Uses				
Operating Transfers Out	4,269,000	4,269,000	0	(4,269,000)
Other	0	0	0	0
Total Other Financing Uses	4,269,000	4,269,000	0	(4,269,000)

Utilities (cont'd)

Subaccount	Budgeted Fiscal Year 1997-98	Estimated Fiscal Year 1997-98	Proposed Fiscal Year 1998-99	Change From Budget
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Less: Expenditure Distributions	86,586,000	86,188,000	86,232,000	(354,000)
Gross Total	***14,553,000***	***14,951,000***	***14,383,000***	(170,000)
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	14,553,000	14,951,000	14,383,000	(170,000)
REVENUES				
Taxes	0	0	0	0
Licenses, Permits & Franchises	0	0	0	0
Fines, Forfeitures & Penalties	0	0	0	0
Revenue From Use of Money & Property	0	0	0	0
Intergovernmental Revenues:				
Federal	0	0	0	0
State	0	0	0	0
Other	0	0	0	0
Charges For Services	134,000	134,000	325,000	191,000
Miscellaneous	2,453,000	3,700,000	3,428,000	975,000
Other Financing Sources	0	0	0	0
Residual Equity Tranfers	0	0	0	0
TOTAL REVENUES	2,587,000	3,834,000	3,753,000	1,166,000
NET COUNTY COST	***11,966,000***	***11,117,000***	***10,630,000***	***(1,336,000)***

Appendix/Index

STATISTICS

GEOGRAPHY: The County of Los Angeles has an area of 4,083 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual mean temperature	66 degrees F.
Annual precipitation	14.77 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor
238	Superior Court Judges
190	Municipal Court Judges

Congressional Delegation

17	Representatives

State Delegation

14	Senators
25	Assembly Members

REGISTERED VOTERS: 3,730,961 as of March 11, 1998

ASSESSED VALUATION: (1997-98)

Local Assessed - Secured	$455,352,834,451
- Unsecured	32,643,509,822
State Assessed	13,460,124,287
Total	$501,456,468,560

CITIES: There are 88 cities within the County (see page 57.1).

POPULATION: (Estimate as of 1/25/98)

Incorporated areas	8,672,600
Unincorporated areas	1,020,600
Total	9,693,200

ESTIMATED POPULATION OF THE 88 CITIES
OF THE COUNTY OF LOS ANGELES

INCORPORATED CITIES	POPULATION*
Agoura Hills	21,500
Alhambra	91,300
Arcadia	53,000
Artesia	17,500
Avalon	3,500
Azusa	45,200
Baldwin Park	78,200
Bell	36,700
Bell Gardens	48,100
Bellflower	69,800
Beverly Hills	33,500
Bradbury	900
Burbank	101,900
Calabasas	19,200
Carson	90,900
Cerritos	58,900
Claremont	34,500
Commerce	14,200
Compton	100,700
Covina	53,400
Cudahy	27,200
Culver City	40,700
Diamond Bar	58,000
Downey	103,500
Duarte	25,500
El Monte	121,700
El Segundo	16,300
Gardena	57,100
Glendale	194,500
Glendora	56,700
Hawaiian Gardens	15,700
Hawthorne	77,600
Hermosa Beach	19,400
Hidden Hills	1,900
Huntington Park	62,900
Industry	700
Inglewood	119,400
Irwindale	1,200
La Cañada-Flintridge	20,100
La Habra Heights	7,600
La Mirada	46,300
La Puente	43,400
La Verne	33,100
Lakewood	79,900

INCORPORATED CITIES	POPULATION*
Lancaster	123,800
Lawndale	30,500
Lomita	21,200
Long Beach	451,900
Los Angeles	3,690,900
Lynwood	74,000
Malibu	12,800
Manhattan Beach	34,600
Maywood	29,900
Monrovia	40,100
Montebello	66,600
Monterey Park	70,900
Norwalk	107,900
Palmdale	115,500
Palos Verdes Estates	14,600
Paramount	52,500
Pasadena	140,900
Pico Rivera	68,300
Pomona	148,100
Rancho Palos Verdes	42,800
Redondo Beach	64,200
Rolling Hills	2,000
Rolling Hills Estates	8,700
Rosemead	60,100
San Dimas	35,500
San Fernando	24,800
San Gabriel	41,100
San Marino	13,500
Santa Clarita	137,000
Santa Fe Springs	18,300
Santa Monica	91,500
Sierra Madre	11,300
Signal Hill	8,800
South El Monte	25,200
South Gate	98,000
South Pasadena	28,000
Temple City	35,900
Torrance	146,700
Vernon	100
Walnut	32,400
West Covina	112,800
West Hollywood	37,800
Westlake Village	8,000
Whittier	89,800

* Source: County of Los Angeles Chief Administrative Office, Urban Research Division, as of January 25, 1998

CULTURAL AND RECREATIONAL OPPORTUNITIES

Los Angeles County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of March 1998). Underlined items are operated by the County of Los Angeles.*

CULTURAL/RECREATIONAL ATTRACTIONS
Angeles National Forest
Arboretum of Los Angeles County
Descanso Gardens
Griffith Observatory and Planetarium
Huntington Library, Art Collections, and Botanical Gardens
Los Angeles Philharmonic Orchestra
Los Angeles Zoo
Magic Mountain
Mt. Wilson Observatory
South Coast Botanic Garden
Universal Studios
Virginia Robinson Gardens

UNIVERSITIES AND COLLEGES
Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University at Pomona
California State Universities at:
- Dominguez Hills
- Long Beach
- Los Angeles
- Northridge

Claremont Colleges
- Claremont Graduate School
- Claremont McKenna College
- Harvey Mudd College
- Pitzer College
- Pomona College
- Scripps College

Loyola Marymount University
Occidental College
Otis College of Art and Design
Pepperdine University
University of California at Los Angeles
University of Southern California

MOTION PICTURE STUDIOS
Columbia
Disney
Paramount
Twentieth Century Fox
Universal
Warner Brothers

CULTURAL FACILITIES
Beckman Auditorium
Greek Theatre
Hollywood Bowl
James A. Doolittle Theatre
John Anson Ford Amphitheatre
Music Center
- Ahmanson Theatre
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Royce Hall
Shrine Auditorium
Shubert Theatre
Universal Amphitheatre

MUSEUMS
Autry Museum of Western Heritage
Cabrillo Marine Aquarium
California State Museum of Science and Industry
George C. Page Museum of La Brea Discoveries
Hollywood Bowl Museum
J. Paul Getty Museum
Los Angeles Children's Museum
Los Angeles County Museum of Art
Los Angeles County Museum of Natural History
Museum of Contemporary Art
Norton Simon Museum of Art
Pacific Asia Museum
Petersen Automotive Museum
Southwest Museum
William S. Hart Museum

SPORTS
Long Beach Stingrays
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

* Not listed are more than 100 parks, 19 golf courses, 31 miles of beaches, Marina del Rey Harbor, 85 public libraries, and 3 bookmobiles owned and/or operated by the County of Los Angeles.

GLOSSARY

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR 1996-97: Amounts represent actual expenditures and revenues for fiscal year 1996-97.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements. Abbreviation: APPR FOR CONTINGENCY

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detail countywide financing and use information necessary to meet mandated State Controller requirements.

AVAILABLE FINANCING: Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds. Abbreviation: AVAIL FINANCING

AVAILABLE FUND BALANCE: That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

BOND ANTICIPATION NOTES (BANs): An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) as authorized by the Government and Corporations Codes, respectively.

BUDGET FISCAL YEAR 1997-98: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for 1998-99. Reflects the Board-adopted 1997-98 budget, and does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET SUMMARY SCHEDULES: Provide summary and detail information on financing requirements/uses, available financing, and budgeted positions.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CAPITAL PROJECT: Capital improvements to buildings which increase square footage; construction of new facilities for which the cost of the project exceeds $100,000; and the acquisition of land regardless of the cost.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM: Provides summary and detail information on capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements.

CHANGE FROM BUDGET: The resulting variance when the Proposed Budget 1998-99 is compared to the Budget Fiscal Year 1997-98. This reflects the variation (i.e., increase, decrease, if any) proposed for 1998-99 from the current year.

CRITICAL NEEDS: Department's critical requirements not currently addressed in the budget.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligations bonds and other long-term debt.

ENTERPRISE FUNDS: Those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED DELINQUENCIES: The amount of estimated property taxes which will remain uncollected at the end of the fiscal year. Abbreviation: EST DELINQUENCY

ESTIMATED FISCAL YEAR 1997-98: Reflects estimated expenditures and revenues for the entire current fiscal year.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization, which are properly charged to another fund or organization. Abbreviation: EXPENDITURE DIST

FINANCING REQUIREMENTS: Total needs requiring financing for the fiscal year. Abbreviation: FINANCE REQMTS

FISCAL YEAR: The 12-month period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies.

FIXED ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: FIXED ASSETS - B & I

FIXED ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements. Abbreviation: FIXED ASSETS - EQUIP

FIXED ASSETS-LAND: Expenditures for the acquisition of land.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording financing sources, requirements, assets and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are a part of motor vehicle license fees, sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Board authorization is required to expend these monies.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: INTRAFD TRANSFER

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the Government Code, which is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

MISSION: A description of the basic purpose and responsibility of the budget unit.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes.

NONPROFIT CORPORATION (NPC): A separate legal entity, authorized by the Corporations Code, which is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

OPERATING BUDGET: Reflects plans for current expenditures and the proposed means of financing them. The operating budget is the primary means by which most of the financing of acquisitions, spending, and service delivery activities of the County is controlled.

OPERATING TRANSFERS: All interfund transfers, other than residual equity transfers, legally authorized *from* a fund receiving revenue *to* the fund through which the resources are to be expended.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefit changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense which reflects costs not directly associated with the daily expenses of running an operation. Includes cash payments to County wards, interest and principal charges, taxes and assessments from other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Includes the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities which are similar to those found in the private sector (includes enterprise funds, other than hospital enterprise and internal service funds).

PERFORMANCE MEASUREMENT: An approach to provide more useful statistical information by expanding workload information to include efficiency and outcome measures, based upon measurable objectives.

PRIVATIZATION: The act of procuring services from private firms and individuals in lieu of County employees.

PROGRAM CHANGES: Includes operational changes, curtailments, and other changes that directly impact programs and services.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to reduce or eliminate low-priority programs and to redirect the resultant savings to maintaining or enhancing high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, California Work Opportunity and Responsibility to Kids (CalWORKs), In-Home Supportive Services, certain juvenile justice programs, and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased County program responsibilities.

PROPOSED BUDGET 1998-99: Upon approval by the Board of Supervisors, the recommendations of the Chief Administrative Officer become the official Board proposals for appropriation and revenue. The Board of Supervisors approves the proposed budget in April. It may be amended following public budget hearings and Board deliberations in May and June, respectively.

REFURBISHMENT: A periodic renovation of existing space that costs in excess of $100,000. Projects are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties. Secured parcels are those on which taxes are a lien.

REQUESTED FISCAL YEAR 1998-99: Respective operation's official request for appropriation and revenue to implement its stated objectives.

RESERVES/DESIGNATIONS: Portions of fund balance set aside for various purposes.

RESIDUAL EQUITY TRANSFERS: Nonrecurring or nonroutine transfers of equity between funds (e.g., contributions of enterprise or internal service fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a debt service fund. Abbreviation: RESIDUAL EQUITY TRANS

REVENUE: Source of income to an operation.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, Savings (401K) Plan, and Horizons Plan. Abbreviation: SALARIES & EMP BEN

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The special districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

SUBVENTION: A grant (usually from the State or Federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

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