

County of Los Angeles Board of Supervisors

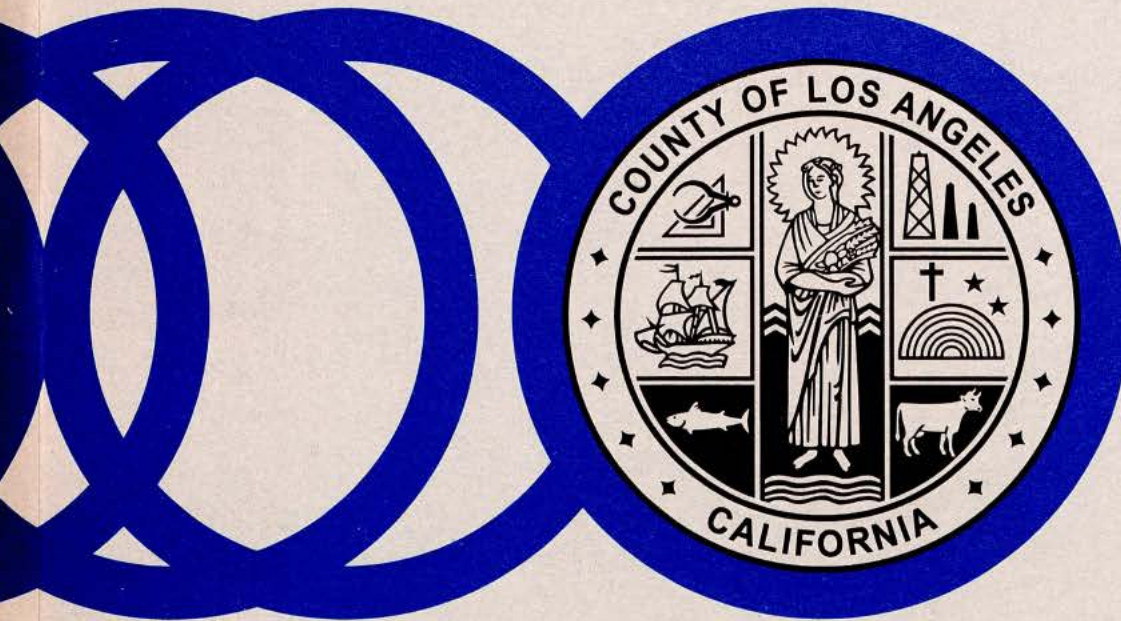
Gloria Molina
First District

Kenneth Hahn
Second District

Edmund D. Edelman
Third District

Deane Dana
Fourth District

Michael D. Antonovich
Fifth District
Chairman



1991-1992
Proposed Budget

Presented by

Richard B. Dixon
Chief Administrative Officer

Daniel O. Ikemoto
Auditor-Controller

COUNTY OF LOS ANGELES BOARD OF SUPERVISORS



GLORIA MOLINA
Supervisor, First District
Population: 1,549,641
Square Miles: 180



KENNETH HAHN
Supervisor, Second District
Population: 1,760,271
Square Miles: 154



EDMUND D. EDELMAN
Supervisor, Third District
Population: 1,825,032
Square Miles: 448



DEANE DANA
Supervisor, Fourth District
Population: 1,798,048
Square Miles: 428



MICHAEL D. ANTONOVICH
Chairman
Supervisor, Fifth District
Population: 1,930,172
Square Miles: 2,873

RECIPIENT OF DISTINGUISHED BUDGET PRESENTATION AWARD

Fiscal Years 1987-88, 1988-89, 1989-90, and 1990-91



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**County of Los Angeles,
California**

For the Fiscal Year Beginning
July 1, 1990

Gary R. Hordern

President

Jeffrey L. Essler

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the County of Los Angeles, California, for its annual budget for the fiscal year beginning July 1, 1990.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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COUNTY OF LOS ANGELES CHIEF ADMINISTRATIVE OFFICE

713 HALL OF ADMINISTRATION / LOS ANGELES, CALIFORNIA 90012
974-1101

RICHARD B. DIXON
CHIEF ADMINISTRATIVE OFFICER

May 21, 1991

The Honorable Board of Supervisors
County of Los Angeles
383 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

1991-92 PROPOSED COUNTY BUDGET (3-VOTES)

This letter transmits the Chief Administrative Officer's recommendations for the 1991-92 Proposed Budget. The budget is balanced and provides for a \$10.0 million reserve.

TOTAL REQUIREMENTS -- ALL FUNDS - 1991-92 (Millions of Dollars)				
Fund	1990-91 Adj. Allow.	1991-92 Proposed	Change	Percent Change
General County	\$ 8,439.3	\$ 9,112.8	\$ 673.5	8.0%
Special Districts and Funds	1,925.2	1,998.3	73.1	3.8%
TOTAL BUDGET	\$ 10,364.5	\$ 11,111.1	\$ 746.6	7.2%

Budget Shortfall

Although balanced, the 1991-92 Proposed Budget reflects a shortfall of approximately \$277.5 million, resulting from the combined impacts of the continuing recession, which has increased costs while reducing revenues, and continued growth in caseload-driven programs for health, welfare, children's services, jails, and courts. To deal with the shortfall, the budget recommends curtailments in most County departments of

approximately \$66.0 million. However, to prevent more massive curtailments, the budget defers an additional \$211.5 million in potential shortfalls in the Departments of Health Services and Mental Health in anticipation of the success of our innovative plan to secure additional Medicaid revenues. In the event that these revenues do not materialize, it will be necessary to spread the resulting \$211.5 million in curtailments to all departments because cuts of this magnitude cannot be absorbed by the Departments of Health Services and Mental Health alone.

The final County budget will depend on four factors which cannot be predicted with certainty: (1) the depth and breadth of the current recession; (2) enactment of legislation to secure added Federal Medicaid revenue; (3) retention of other uncertain State and Federal revenues in support of health services; and (4) the impact of the State's final budget, including program realignment.

Health Revenue -- Risk Versus Alternatives

As detailed on Page 26, the Proposed Budget assumes that \$283.3 million for current funding, COLA's and allocation levels will be maintained for programs such as the Federal amnesty assistance program (SLIAG), health programs funded by the State tobacco tax, and AB 8 County Health Programs, despite the possibility of reductions. Most significantly, the Proposed Budget also assumes that State legislation will be enacted to generate up to an additional \$211.5 million in Federal Medicaid revenue necessary to sustain the health and mental health programs at current levels. To ensure these goals, our legislative and advocacy efforts at the State and Federal levels must be given top priority, including personal intervention by your Board.

While reliance on these revenues entails some risk, there is no other viable alternative at this time given the unpredictable nature of the State's fiscal situation and the present legal framework in which these programs operate. The magnitude of the shortfall is such that the required reductions, which must be absorbed by all County departments, would create major program disruptions and community concerns that might ultimately be unnecessary if our revenue goals are achieved.

Impact of State Budget

In response to an escalation in the State's projected shortfall to \$12.6 billion, on April 25, 1991 Governor Wilson issued a Revised Budget Plan for 1991-92. The Governor is to be commended for assuming a leadership role in seeking solutions to the budget shortfall and for presenting a balanced program which provides the basis for a long-range budget

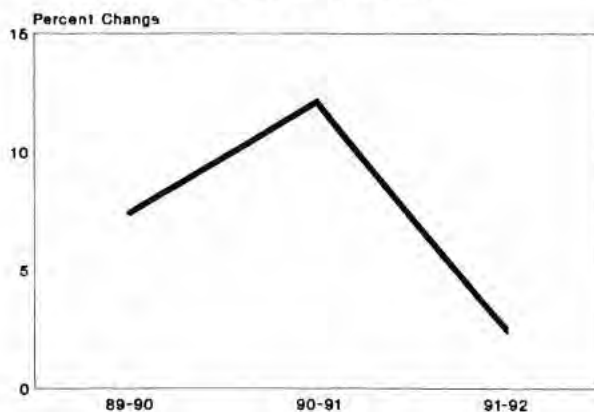
solution and for showing sensitivity to the needs of counties. Key members of the Legislature are also to be commended for their understanding of county fiscal problems and receptivity to county input.

State and local program realignment, which represents a major component of the budget solution, is still undergoing refinements. As a result, it is not reflected in this Proposed Budget. The Administration and legislative leadership have stated that program realignment should, at a minimum, be revenue neutral; however, pending specific legislation, this is by no means assured. Attachment A details the current program realignment proposals under consideration by the Governor, the estimated fiscal impact of affected departments, as well as proposed refinements. We are closely monitoring and providing input to the State budget discussions. There are certain to be significant adjustments to the final County budget to reflect the impact of final State actions to resolve its projected \$12.6 billion shortfall.

Impact of Recession

Attachment B provides background data on economic indicators for both the California and Los Angeles economic climate in 1991-92. Briefly stated, we do not believe that California will experience real recovery from the current economic downcycle until the beginning of the 1992-93 fiscal year, and somewhat longer for the County. As a result, the demand for County services has accelerated while local revenues to support services have decelerated. This is illustrated in the following charts:

Local Revenues



Welfare, Health, and Justice Needs



MAJOR AREAS OF INCREASE

Although local revenues (i.e., net County cost) will grow by only 2.3 percent, or \$65.8 million in 1991-92, the total budget will grow 7.2 percent, or \$746.6 million, due primarily to State and Federal subventions.

TOTAL NET APPROPRIATIONS INCREASE (Millions of Dollars)	
Health Services	\$207.9
Public Social Services	166.0
Jail Construction	150.0
Children's Services	109.9
Sheriff	61.2
Court Operations	46.3
Court Construction	38.4
Probation	28.7
(All Other)	(-61.8)
TOTAL	\$746.6

Of the total increase, \$680.8 million (91 percent) will be from new revenues and expenditures in earmarked areas, including State jail construction bond funds, mandatory adult and child welfare expenditures, and court construction funding from surcharges on fines. The County fiscal picture is similar to that of the State, which is projecting an 8.2 percent overall growth in its budget notwithstanding its current projected shortfall.

SUMMARY OF MAJOR PROGRAM CHANGES

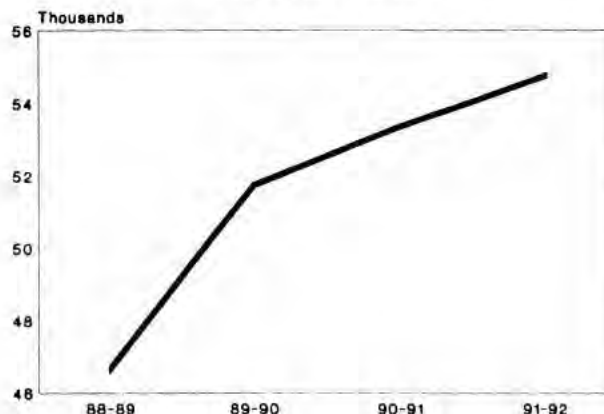
Health, Welfare, and Social Services

Health Services - With Precarious Revenue, Maintains Current Service Levels With Modest Expansions to Meet Urgent Needs:

Utilizing highly uncertain revenue, the Proposed Budget finances current service levels and provides for certain critical and urgent additional health initiatives, including \$1.5 million for full-year operating costs for the new AIDS Outpatient Clinic; \$9.2 million for conversion of medical/surgical beds to intensive care beds and \$1.2 million for added emergency room physicians at LAC-USC Medical Center; \$3.0 million for initial development of expanded labor and delivery capability at Olive View Medical Center; \$1.6 million to correct accreditation and fire safety deficiencies at

Martin Luther King Jr./Drew Medical Center, LAC-USC Medical Center, and High Desert Hospital; and \$3.0 million for augmented family planning services at hospitals and health centers.

Hospital Births

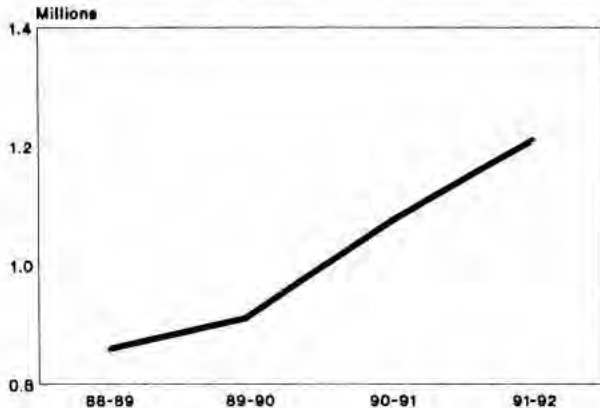


Mental Health - Maintains Status Quo by Reliance on Health Revenue: Only by relying on a portion of the anticipated new Federal revenues for health services are we able to recommend a status quo budget for the Department of Mental Health. By utilizing the increased revenues to administer inpatient and outpatient mental health services at Department of Health Services facilities, the Department of Mental Health can redirect \$30.5 million in State Short-Doyle monies to fund community mental health and contract services at current levels for 1991-92. Otherwise, the Department of Mental Health would face a shortfall of \$30.5 million.

Public Social Services - Runaway Caseloads Pose Major Budget Problem: The Proposed Budget finances a \$129.7 million increase in welfare grant payments, including a \$28.8 million increase in the County-funded General Relief program. Although it was

necessary to add eligibility staff to handle the increased welfare caseloads, to meet the countywide shortfall the Department of Public Social Services reduced net County costs for welfare administration by \$6.3 million by deferring equipment purchases and redeploying 140 administrative positions to caseload operations. The budget assumes implementation of the Governor's proposed 8.8 percent reduction in AFDC grants. If the reduction is not enacted, County costs will increase by approximately \$11.0 million and by more if the statutory COLA is retained.

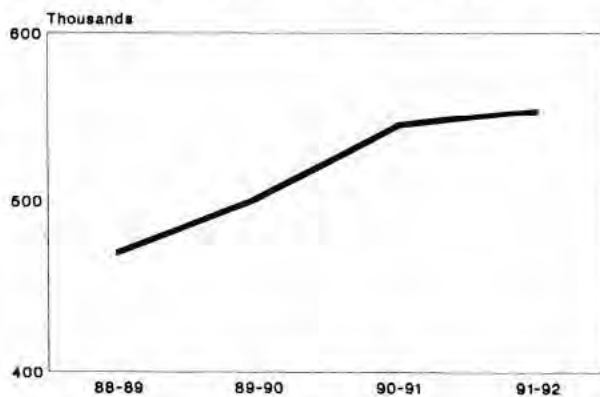
Persons Aided



Children's Services - Staff Added and Redeployed to Meet Caseload Increases: The Proposed Budget reflects a redirection of \$5.5 million and 97 positions of various

administrative support functions to staff line operations. Also reflected is an overall increase of \$4.2 million and 242.8 positions due to increased caseloads, and \$2.2 million to fund the KidSTEP Program, a model program designed to provide for placement in community treatment centers and intensive support services for children who would otherwise remain at MacLaren Children's Center for extended periods.

Child Welfare Services
 Contacts with Abused/Neglected Children



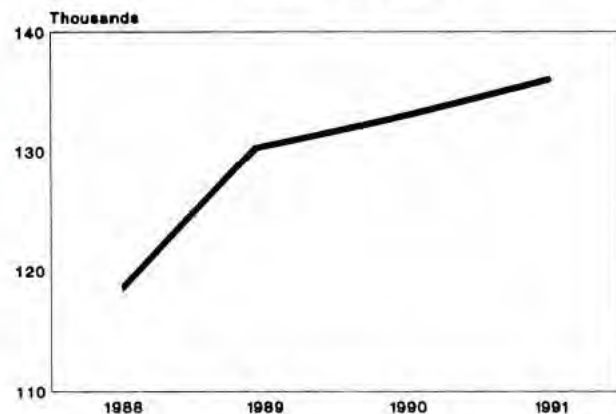
Public Safety

Sheriff - Continued Focus on Increased Operating Costs for New Jail Facilities, Compliance with Jail Staffing Standards and Courtroom Security: The Proposed

Budget includes a curtailment of \$4.3 million and 51.2 positions which will be taken in the Sheriff's community and special enforcement services program and a three-month delay in opening the Lost Hills Sheriff's Station. The budget also includes \$6.7 million and 115.5 positions to provide for the opening of the Mira Loma Men's Medium Security Facility expansion and to comply with Title 15 staffing levels. Additional resources are recommended to staff a new Office of Professional and Ethical Standards, for systems maintenance and development, and for courtroom security. The Sheriff is

also continuing to finance the Regimented Inmate Diversion Program (Boot Camp) from their Narcotic Enforcement Special Fund, and will evaluate the effectiveness of the program in reducing recidivism before 1992-93. Debt service for a new facility to house the Sheriff's executive office and Administration Division will be absorbed by the department through efficiencies.

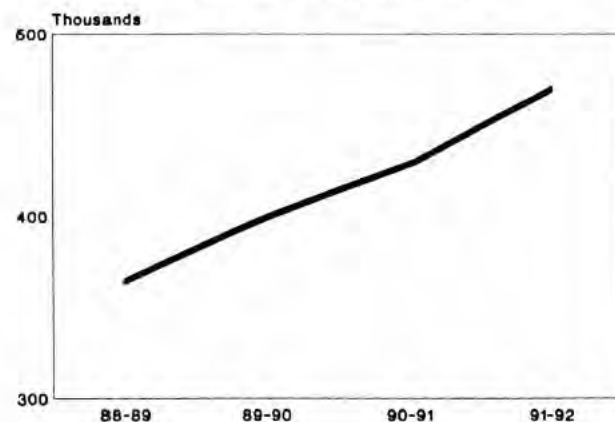
Major Crimes



Criminal Complaints

District Attorney - Maintains Current Courtroom Resources to Address Increased Caseload, Except for Specialized Cases:

The Proposed Budget includes a curtailment of \$1.0 million as well as the elimination, due to lack of funding, of various State-financed grant programs, such as the Mid-Level Drug Offender and the Task Force Against Rock Cocaine. Pending determination by the District Attorney over the deployment of his resources, we have assumed that



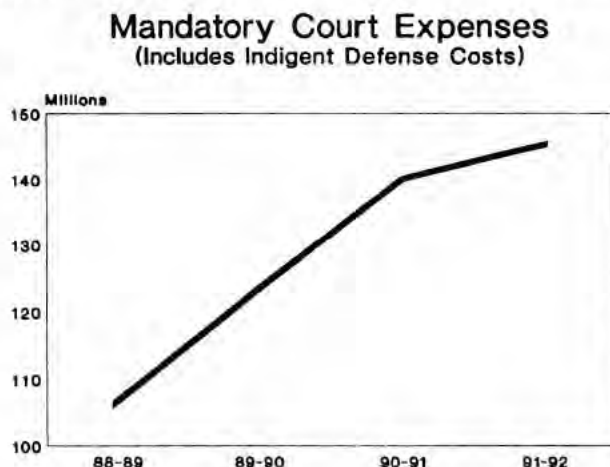
the \$1.0 million curtailment will reduce special prosecution staffing by 12 positions which could result in lower conviction rates in specialized cases.

Probation - Program Curtailments and Redeployments to Meet Increased Operating Costs for Detention, Residential Treatment; Expanded Program to Reduce Court Congestion, Jail Time: The Proposed Budget includes a \$4.7 million curtailment, which will result in the transfer of the high-risk offender caseload to the automated minimum service caseload and reductions in the School Crime Suppression Program. The budget finances \$3.3 million and 66.4 positions for the 14-day custody presentence investigation program, which reduce sentencing turnaround time by one-third and saves court time and jail space. Also recommended are \$3.7 million and 30.7 positions to finance mandated detention services to meet a projected average daily population of 1,729 juveniles; \$3.4 million and 78.1 positions at the Challenger Memorial Youth Center, offset by position reductions and redeployment of staff from throughout the 19 camps, to meet a projected population of 2,352; and continuation of the Sheriff's adult and Probation's juvenile "Boot Camp" programs. In addition, the budget includes a \$5.0 million revenue-offset appropriation to receive anticipated State detention bond proceeds, which will be utilized to construct 160 additional beds at San Fernando Juvenile Hall.

Fire Department - Potential Fire Station Closure for Forester and Fire Warden; Long-Term Financing Plan Needed to Prevent Fire Station Closures, Engine Company Reductions in Consolidated Fire Protection District: The Proposed Budget for the Forester and Fire Warden reflects reductions of \$1.1 million in capital projects for fire station renovation and replacement, continuation of midyear 1990-91 curtailments at an annualized level of \$5.8 million, and \$0.8 million for staff savings associated with closure of Fire Station 75 in Chatsworth, or, if not feasible, an equivalent reduction. The Proposed Budget also reflects the transfer from the Department of Health Services of the Hazardous Materials Control Program, in order to strengthen emergency response and to coordinate countywide hazardous materials control efforts.

The Proposed Budget for the Consolidated Fire Protection District budget reflects a \$7.2 million reduction, resulting in closure of five fire stations and the elimination of three engine companies, as well as continuation of midyear 1990-91 curtailments at an annualized level of \$6.4 million. To address the District's shortfall, the Fire Chief will be reporting separately to your Board on long-term financing proposals including a benefit assessment.

Courts and Indigent Defense - Court Efficiencies Help to Offset Ever-Increasing Indigent Defense Costs: Pursuant to the Trial Court Funding Agreement approved by your Board on February 26, 1991, the Proposed Budget finances the current operating requirements of the courts, including costs for appointed counsel, expert witnesses, and interpreters. The courts have strived diligently to manage within their resources. Despite a \$15.2 million State Trial Court Funding cut, the Superior Court and several Municipal Courts are projected to end 1990-91 with a budget surplus. For 1991-92, the Courts have agreed to apply additional efficiencies to contain costs. No reductions are recommended for the Public Defender, which is currently the most cost-effective provider of indigent defense.



Jail Construction - New Lynwood, Central Jail and Pitchess Facilities: A major increase in the budget is due to a revenue-offset appropriation of \$150.0 million to receive State Jail bond funds to finance the ongoing construction of the Lynwood and Central Jail facilities. A total of 3,230 maximum security beds will be provided with the opening of both facilities in 1994. In addition, the 768-bed Men's Medium Security Facility at Pitchess Honor Rancho will be under construction with the expected opening in 1992-93.

Courthouse Construction - Master Plan Implementation: The County's court construction program is financed by earmarked surcharges on fines authorized by State statute. The Proposed Budget includes special fund allocations to continue construction of the 25-court Children's Court, anticipated for completion in 1992-93, and to design major new facilities for the West San Fernando Valley, West Los Angeles, and South Bay Municipal courts, North Hollywood Superior Court, and Antelope Valley Municipal and Superior Courts. Allocations are also included for preliminary design on new facilities for the Pasadena, Santa Monica, and Southeast Municipal Courts. Courtroom additions for Santa Anita Municipal Court and for Norwalk and Van Nuys Superior Courts will be finished in 1991-92. Additions at Pomona Municipal and Burbank Municipal and Superior Courts will be under construction with anticipated completion in 1992-93.

General Government

The Proposed Budget reflects substantial reductions in the resources available to fund general government departments, such as the Treasurer and Tax Collector, Regional Planning, and the Registrar-Recorder. Overall, most of these departments have absorbed inflationary increases, including salaries and employee benefit increases, while providing a component of their 1990-91 "belt-tightening" savings to fund the Mental Health shortfall.

In addition to absorbing salary, cost, and workload increases averaging 4.3 percent, most general government departments were required to absorb reductions amounting to an approximate 6 percent across-the-board reduction. These reductions have significantly impacted the ability of some general government departments to provide necessary services.

Parks and Recreation - Curtailments Will Reduce Special Facility Maintenance and Some Recreation Programs: The Proposed Budget reflects program decreases of \$1.8 million. These reductions will have a major impact on the maintenance and protection of natural areas and equestrian trails. In addition, curtailments in recreation supervision at local parks will result in fewer staff for after-school activities and after hours during extended summer days.

Museums and Arboreta - Curtailments Will Reduce Public Access and Education Programs: The Proposed Budget reflects program reductions of \$2.1 million and deletion of 35.5 positions in the Museums and the Arboreta. The Museum of Art will be required to close their facility to the public one additional day a week, thereby, reducing services to schools and other groups. The Museum of Natural History will eliminate exhibit and educational services to the public and school groups in the fields of botany, transportation, and communication. The Arboreta and Botanic Gardens will reduce grounds maintenance and redirect admission fee revenue from matching private donations for capital needs to funding operations.

CRITICAL UNMET NEEDS

In addition to the budget shortfall of \$277.5 million, departments have also identified approximately \$150.0 million in critical unmet needs. These include: \$45.5 million to staff and operate 79 new superior and municipal courts pursuant to State standards; \$30.0 million to augment services in the Department of Health Services; \$16.0 million for staffing to meet continuing welfare caseload growth; \$13.0 million for various jail programs and modifications; \$4.3 million for the Department of Mental Health to provide for jail,

child, and other mental health services; and \$4.1 million (General Fund) and \$6.1 million (District) in the Fire Department for renovation and replacement of stations and equipment and to meet standard service level staffing. Between now and the close of public budget hearings, department heads will be bringing these and other unmet needs to your Board's attention for possible funding in your budget deliberations.

ADDITIONAL FINANCING -- EXISTING AND POTENTIAL

To address budget shortfalls and critical unmet needs, the following financing options may be pursued.

Existing Authority Includes:

- **Appropriation for Contingencies:** The budget contains a \$10.0 million appropriation for contingencies for unforeseen emergencies or program augmentations.
- **Utility Users Tax:** The Board may increase the current five percent rate. Each one percent increase would yield \$7.4 million annually.
- **Business License Tax:** The Board may consider expanding the current tax on amusement parks and landfills to unincorporated area business in general, and/or removing the sunset provision on the tax on amusement parks. Such an expansion could raise from \$7.0 million to \$15.0 million annually depending upon the configuration.
- **Fire Benefit Assessment:** The Fire Chief is examining up to a \$19.7 million assessment to stabilize the District's financing.

New Authority Being Sought Includes:

- **Vehicle License Fees (VLF):** Increases in VLF based on Kelley retail used car price depreciated values could yield \$300.0 million to \$400.0 million more statewide than the Administration's proposal.
- **Deed Transfer Tax:** Authority for counties to raise rates to the same level as recently proposed by the City of Los Angeles and retain the entire increase could yield up to \$155.1 million annually.

- **Sales Tax:** A one-half cent local sales tax could yield from \$400.0 million to \$469.0 million annually depending upon economic conditions and broadening of the tax base. The Governor has proposed such a tax, subject to a vote, for drug enforcement, crime prevention, and schools, which would become operative only upon reduction of an interim one-half cent State sales tax.
- **Benefit Assessment:** Legislation is being sought to extend current fire protection benefit assessment authority to include police protection and emergency room/trauma care. Revenues would vary depending on program scope.

COUNTY INNOVATION - CREATIVE SOLUTIONS TO FISCAL CHALLENGES

While the focus in this letter has been on the problems and uncertainties regarding outside factors such as the economy and State and Federal revenue, emphasis must also be placed on finding our own creative and innovative solutions to maintaining services in the face of limited revenues and increased service demands. The budget summaries beginning on Page 1 provide details on significant accomplishments and objectives of each County department. Attachment C provides examples of County creativity, productivity, and creative revenue programs and partnerships.

BUDGET TIMETABLE

The approved schedule for budget hearings and budget deliberations is as follows:

<u>Board Action</u>	<u>Recommended Date</u>
Adopt Proposed Budget, order printing, notice and distribution, and schedule hearings.	May 21
Commence public budget hearings.	June 7
Commence final budget deliberations and adopt final budget upon conclusion.	July 15

Prior to your deliberations on the final budget for 1991-92, we will be filing supplemental reports, including: updates on 1991-92 State and Federal budget legislation and the impact on the Proposed Budget; final revisions reflecting our latest estimates of

requirements and available funds; issues raised in hearings in public or written testimony; reports as required on specific matters with potential fiscal impact and departmental policy issues and disagreements with the budget recommendations.

APPROVAL OF PROPOSED BUDGET

The matter before your Board is adoption of the Proposed Budget in order to make it available for consideration by the public at least ten days prior to the commencement of budget hearings. Adjustments to the budget, including revisions necessary to reflect your Board's funding priorities and State and Federal budget actions, can be made during budget deliberations.

Recommendations are also submitted to establish annual borrowing limits pursuant to established Board policy and to update the Administrative Code relative to position, title, and salary changes reflected in the Proposed Budget.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

Order such revisions, additions, and changes to the Chief Administrative Officer's budget recommendations as you deem necessary and approve the revised figures as the Proposed Budget for 1991-92; instruct the Auditor-Controller to have the necessary copies printed; order the publication of the necessary notices; authorize bond anticipation notes for the capital projects indicated in the Proposed Budget; and set June 7, 1991 as the date on which public hearings will begin; reaffirm your approval of the debt policies and guidelines as outlined in the debt management section, which represent no change from the standards established by the Board on July 3, 1990; and approve the salary ordinance and the Marshal and Superior Court classification and pay changes included within the budget summary schedules.

Respectfully submitted,



RICHARD B. DIXON
Chief Administrative Officer

Attachments

STATE BUDGET/PROGRAM REALIGNMENT

Projections on the magnitude of the State's budget deficit have grown steadily. The current estimate is \$12.6 billion, and could go higher. In response to the latest projected shortfall, the Governor issued a revised State budget in late April. The Governor's plan for elimination of the deficit provides for \$4.8 billion in cuts, \$4.4 billion in increased taxes, \$1.5 billion in accounting and other adjustments, and \$2.3 billion in program realignments with counties. Further information on the State's fiscal picture will be available when the Department of Finance issues its May Budget Revisions.

Program Realignment

A major element of the Governor's proposal to balance the State budget is the transfer of \$2.3 billion in programs and responsibilities to counties, along with new revenue sources to finance their operation. The programs proposed for realignment are detailed in Exhibit A-1 but, in summary, include all of mental health, all of indigent health, all of In-Home Supportive Services (IHSS), and increased portions of foster care, and children's services. In the case of one program, AFDC, the State would assume 100 percent funding.

Financing for the realigned programs would come from increased vehicle license fees and a permanent one-half cent increase in the sales tax for counties. Counties and State representatives are meeting to refine the programs and program elements to be aligned into the best mix, from a management and fiscal standpoint, for both parties. County efforts have centered on securing the following:

1. Dollar-for-dollar backfill of costs with new revenues (i.e., revenue neutral).
2. A maintenance of effort no greater than the expenditure which the new revenues will support.
3. Additional revenue raising authority to maintain and augment the realigned programs and to fund other County responsibilities.
4. Freedom to operate the realigned programs with a minimum of "strings" and reporting requirements.
5. Alternatives to substitute for the proposed IHSS shift to counties including having counties assume greater shares of Foster Care, Greater Avenues for Independence (GAIN), and the Community Services Block Grant. In addition, counties are seeking to have the State assume a portion of General Relief.

These alternatives are intended to place major, open-ended entitlement programs under the broader tax base of the State and to have counties assume responsibility for those programs where there is local interest and local ability to effectuate meaningful changes in service delivery and administration.

In Exhibit A-2 we have displayed the department-by-department changes to the budget which we estimate would be required should the Governor's program realignment proposal be adopted without change.

**ANALYSIS OF GOVERNOR'S REVISED BUDGET PROPOSAL
FOR REALIGNMENT OF STATE-LOCAL RESPONSIBILITIES**
(millions of dollars)

	<u>Statewide</u>	<u>Los Angeles County</u>	<u>Percent</u>
<u>Program Cost Transfers</u>			
Mental Health			
Community-based programs	\$ 437	\$ 128	29.3
Institutes for Mental Disease	92	28	30.4
State hospitals	<u>226</u>	<u>103</u>	<u>45.6</u>
	\$ 755	\$ 259	34.3
AB 8 County Health Services	\$ 506	\$ 203	40.1
Medically Indigent Services Program			
MISP General Fund	\$ 232	\$ 83	35.8
MISP SLIAG	218	112	51.4
County Medical Services Program	<u>65</u>	<u>--</u>	<u>--</u>
	\$ 515	\$ 195	37.9
In-Home Supportive Services and County Services Block Grant			
IHSS	\$ --	\$ 205	--
CSBG	<u>--</u>	<u>28</u>	<u>--</u>
	\$ 828	\$ 233	28.1
County Stabilization and Juvenile Justice			
District Attorney	\$ --	\$ 5	--
Probation	<u>--</u>	<u>5</u>	<u>--</u>
	\$ 51	\$ 10	19.6
California Children's Services	\$ 30	\$ 15	50.0
Foster Care and Child Welfare Services			
Foster Care	\$ --	\$ 48	--
CWS	<u>--</u>	<u>11</u>	<u>--</u>
	\$ 175	\$ 59	33.7
Aid to Families with Dependent Children, Medi-Cal, and Food Stamps			
AFDC - Administration	\$ --	\$ (-55)	--
AFDC - Assistance	--	(-91)	--
AFDC Foster Care - Admin	<u>--</u>	<u>(-7)</u>	<u>--</u>
	\$ (-515)	\$ (-153)	29.7
Total Cost Transfers	\$ 2,345	\$ 821	35.0

	<u>Statewide</u>	<u>Los Angeles County</u>	<u>Percent</u>
<u>New Program Revenues</u>			
One-Half Cent Local Sales Tax	\$ 1,643	Note 1	
Vehicle License Fee (VLF) Increase	<u>769</u>	<u>Note 1</u>	
Total Program Revenues	\$ 2,412		
EXCESS OF REVENUES OVER COST			
	\$ 67	Note 1	
<u>Trial Court Funding</u>	\$ 205	\$ 65	31.7
To be financed by:			
Excess of realigned revenues	67	Note 1	
Shift of Cities' VLF to Counties	65	Note 1	
County Benefit from Broadening of Sales Tax	<u>73</u>	<u>Note 1</u>	
Net Impact	\$ --	Note 1	

Note 1: Specific allocations of revenues by counties are unknown. State has indicated intent to backfill on a dollar-for-dollar basis any first-year costs. However, pending specific legislation, this is not assured. Moreover, the continued recession could reduce expected VLF and sales tax receipts. Further clarification is also needed on the proposed financing of the Trial Court Funding cost shift.

**IMPACT OF GOVERNOR'S REALIGNMENT PROPOSALS
ON PROPOSED BUDGET OF AFFECTED DEPARTMENTS**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>
MENTAL HEALTH			
1991-92 Proposed	\$ 219.6	\$ 183.6	\$ 36.0
<i>Change 1</i>	--	(-127.6)	127.6
Reflects transfer of Community Based Program funding from the State Short-Doyle revenues to new Vehicle License Fees (VLF)/sales taxes.			
<i>Change 2</i>	27.6	--	27.6
Reflects transfer of Institutes for Mental Disease beds along with increased VLF/sales taxes.			
<i>Change 3</i>	103.2	--	103.2
Reflects transfer of State hospital beds costs along with increased VLF/sales taxes; this does not include the 4 percent trigger reduction of \$4.1 million proposed in the Governor's 1991-92 Budget.			
1991-92 Realignment	\$ 350.4	\$ 56.0	\$ 294.4
HEALTH SERVICES			
1991-92 Proposed	\$ 2,385.6	\$ 2,085.9	\$ 299.7
<i>Change 1</i>	--	(-203.1)	203.1
Reflects the transfer of funding for County Health Services (commonly known as AB 8) from the State revenues to new VLF/sales taxes.			
<i>Change 2</i>	--	(-83.5)	83.5
Reflects the transfer of funding for the Medically Indigent Services Program from the State revenues to new VLF/sales taxes.			

	<u>Gross</u>		<u>Net</u>
	<u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>County Cost</u>

HEALTH SERVICES (contd)

<i>Change 3</i>	--	(-112.1)	112.1
Reflects the transfer of funding for State Legalization Impact Assistance Grant (SLIAG) funds supplanting to Medically Indigent Services Program from the Federal revenues to new VLF/sales taxes.			

<i>Change 4</i>	--	(-15.0)	15.0
Reflects the increase share of costs for California Children's Services Program from the State revenues to new VLF/sales taxes.			

1991-92 Realignment	\$ 2,385.6	\$ 1,672.2	\$ 713.4
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PUBLIC SOCIAL SERVICES - ADMINISTRATION

1991-92 Proposed	\$ 463.8	\$ 370.3	\$ 93.5
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<i>Change 1</i>	--	54.8	(-54.8)
Reflects increased State funding to fully finance the County share of Aid to Families with Dependent Children-Family Group/Unemployed Parent administrative costs (\$43.3 million) and Food Stamps administrative costs (\$11.5 million), which is currently 25 percent of total allowable costs.			

<i>Change 2</i>	--	(28.3)	28.3
Reflects the loss of County Services Block Grant funding. Currently, the County is required to match \$4.9 million for a total of \$33.2 million; \$25.9 million of this is spent on In-Home Supportive Services Administration, \$4.4 million on Adult Protective Services, and the rest on other programs.			

1991-92 Realignment	\$ 463.8	\$ 396.8	\$ 67.0
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	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>
PUBLIC SOCIAL SERVICES - ASSISTANCE PAYMENTS			
1991-92 Proposed	\$ 1,903.7	\$ 1,615.5	\$ 288.2
<i>Change 1</i>	--	91.0	(-91.0)
Reflects increased State funding to fully finance Aid to Families with Dependent Children-Family Group/Unemployed Parent Assistance Payments cost, which is currently financed at 10 percent of non-Federal costs, or 5.4 percent of total costs.			
<i>Change 2</i>	204.7	--	204.7
Reflects the transfer of In-Home Supportive Services Program provider costs to the counties. Currently, the County is only required to pay \$7.3 million of the \$212.0 million in provider costs.			
1991-92 Realignment	\$ 2,108.4	\$ 1,706.5	\$ 401.9
CHILDREN'S SERVICES - ASSISTANCE PAYMENTS			
1991-92 Proposed	\$ 351.9	\$ 343.0	\$ 8.9
<i>Change 1</i>	--	(-48.0)	48.0
Reflects increase in County share of cost for the assistance costs of the Aid to Families with Dependent Children-Foster Care Program from 5 percent of the non-Federal share of cost to 25 percent of the non-Federal share of cost, based on a budgeted \$228.7 million non-Federal share of cost and a budgeted net County cost of \$8.6 million.			
1991-92 Realignment	\$ 351.9	\$ 295.0	\$ 56.9

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>
CHILDREN'S SERVICES - ADMINISTRATION			
1991-92 Proposed	\$ 229.0	\$ 196.5	\$ 32.5
<i>Change 1</i>	--	(-10.8)	10.8
Reflects increase in County share of cost for the Administration of the Children's Welfare Services Program from the County's fixed required match to 25 percent of the non-Federal share of cost, based on a budgeted non-Federal share of costs (excluding MacLaren Children's Center) of \$126.7 million and budgeted required County match of \$20.7 million.			
<i>Change 2</i>	--	7.0	(-7.0)
Reflects decrease in County cost due to the elimination of the County share of cost for the administration of Aid to Families with Dependent Children-Foster Care, based on budgeted expenditures of \$20.7 million at a County cost of 33.8 percent.			
1991-92 Realignment	\$ 229.0	\$ 192.7	\$ 36.3
PROBATION			
1991-92 Proposed	\$ 270.7	\$ 36.6	\$ 234.1
<i>Change 1</i>	--	(-4.77)	4.77
Reflects the realignment of AB 90 Justice System Subvention funds from the State to the County to be financed out of the VLF/sales taxes.			
1991-92 Realignment	\$ 270.7	\$ 31.83	\$ 238.87

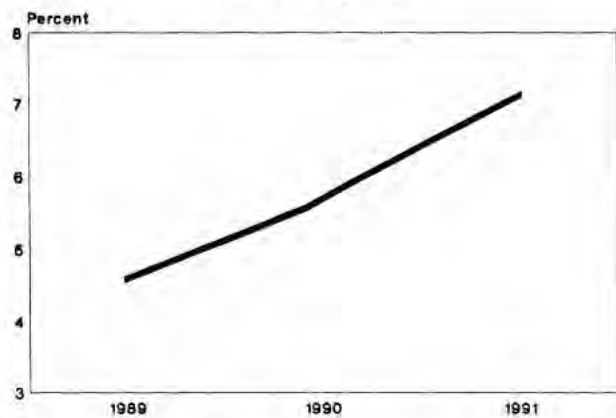
	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>
PUBLIC DEFENDER			
1991-92 Proposed	\$ 79.10	\$ 0.50	\$ 78.60
<i>Change 1</i>	--	(-0.03)	0.03
Reflects the realignment of AB 90 Justice System Subvention funds from the State to the County to be financed out of the VLF/sales taxes.			
1991-92 Realignment	\$ 79.10	\$ 0.47	\$ 78.63
DISTRICT ATTORNEY - CRIMINAL			
1991-92 Proposed	\$ 147.7	\$ 22.0	\$ 125.7
<i>Change 1</i>	--	(-5.1)	5.1
Reflects the realignment of AB 90 Justice System Subvention funds from the State to the County to be financed out of the VLF/sales taxes.			
1991-92 Realignment	\$ 147.7	\$ 16.9	\$ 130.8
Total Realignment Changes	\$ 335.5	\$ (-485.5)	\$ 821.0
REALIGNMENT REVENUES			
Sales Tax and VLF	--	821.0	(-821.0)
NET IMPACT	\$ 335.5	\$ 335.5	\$ --

RECESSION IMPACT

California continues to experience severe economic dislocations due to the current recession. These problems have been further aggravated by the December freeze and the five year drought.

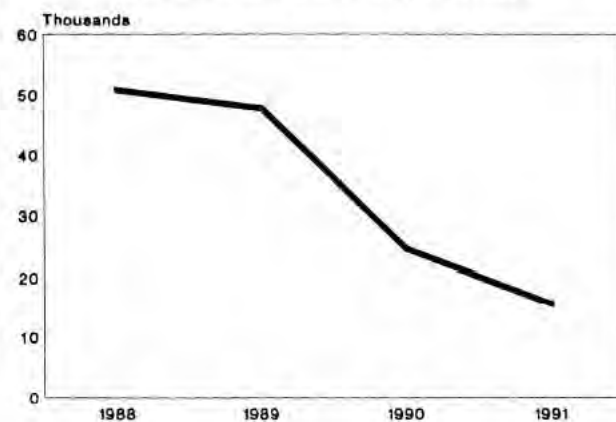
UNEMPLOYMENT: A basic indicator of dependency, the rate of unemployment, is expected to hit 8.0 percent in the State and 7.1 percent in the County in 1991. Meanwhile, employment growth this year is expected to be only 0.3 percent in the State and slide to (-0.1) percent in the County. The slowing in employment growth will be further exacerbated by population growth of 2.2 percent for the State and 1.7 percent for the County. The additional population will further stress the job market and welfare rolls.

Unemployment



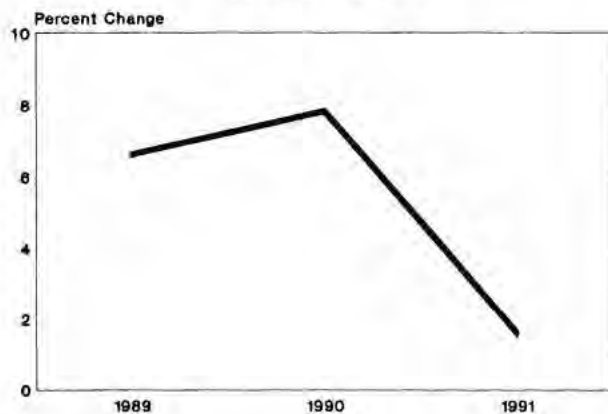
HOUSING MARKET: Property tax growth is expected to reflect the real estate market place. In California, residential building permits are expected to follow a reduction of 30.8 percent in 1990 with another reduction of 32.5 percent in 1991. As shown by the chart, Los Angeles County is also experiencing a dramatic downturn in building permits. The median sale price of new homes in 1991 is expected to increase 1.0 percent in the State but drop 3.3 percent in the County.

Residential Building Permits



RETAIL SALES: Revenue from motor vehicle in-lieu fees is expected to be impacted by the 1991 decline in the number of registered new vehicles of 10.7 percent. Both vehicle

Retail Sales



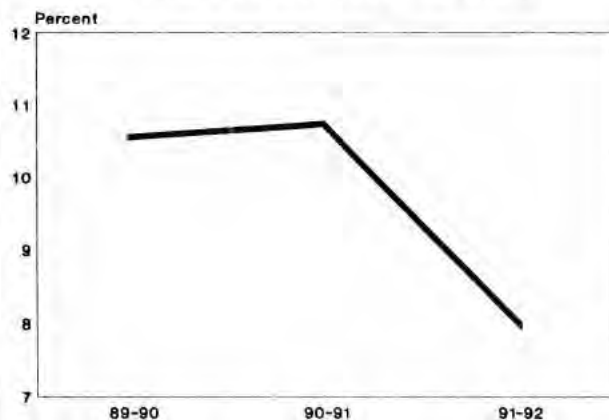
sales and retail sales, in general, are feeling the impact of reduced per capita personal income growth of 4.9 percent, the lowest rate in 10 years. As shown, a significant drop in retail sales for Los Angeles County is forecasted.

Notwithstanding these trends, inflation continues at a moderate level of 4.9 percent for the State and 4.0 percent for the County. However, recent action by the Federal Reserve to lower interest rates is expected to reduce the rate of inflation.

ASSESSED VALUE: After several years of double-digit increases in real estate assessed value, we are projecting slower growth in 1991-92 reflecting a decline in the real estate resale market and a substantial reduction in new construction permits.

ECONOMIC RECOVERY: Since the Persian Gulf war has ended, the economy has been sending out mixed signals about economic recovery. For example, both the nation's and California's rates of unemployment fell in April, for the first time in eleven months, but claims for unemployment insurance benefits rose. While a majority of forecasters see national recovery within several months, our current economic forecast is that California will not see real recovery until the beginning of the 1992-93 fiscal year.

Growth in Assessed Valuation



The result of these recessionary trends will be that the County, like other units of government in such times, will experience increased demands for services with insufficient revenues to pay for them.

COUNTY CREATIVITY

PARTNERSHIPS

Contracting: County departments continue to utilize private sector contracting to provide a broader network of services, avoid increased personnel and facility costs, and provide business and employment opportunities in the private sector. Since the inception of the contracting program in 1978, it has generated cumulative savings/cost avoidance of an estimated \$246.6 million. In addition, the County is moving aggressively to reach out into the minority-and women-owned business communities to ensure their inclusion and full participation in the contracting process.

Entrepreneurialism/Marketing/Contracting-In: Departments are utilizing private sector entrepreneurial methods to increase revenue and offset fixed costs. The Chief Administrative Office developed the Building Proprietorship program, which gives departments control over their maintenance expenditures either by contracting out or having the Internal Services Department perform these duties. The Department of Beaches and Harbors negotiated a marketing contract with American Marketing Works to produce a line of lifeguard clothing. The Department of Coroner is developing a drug and urine testing program for other departments and outside agencies. The Internal Services Department is continuing their expansion of services to nontraditional clients.

Public-Private Sector Cooperation: The Arboreta and Botanic Gardens is receiving private support for restoration, renovation, and construction of facilities, and the substantial gift of a tram has been donated for use at the South Coast Botanic Garden. The construction of the Lake Project at Descanso Gardens has been completed, with a matching grant of \$70,000 by the County and \$295,000 provided by the Descanso Garden Guild. The Museum of Natural History entered into a contract with the Museum Foundation for the operation of the Museum restaurant. The Department of Animal Care and Control more than tripled the number of donations of funds and services to the Animal Care Foundation. The Department of Parks and Recreation awarded a lease management contract that will add \$1.0 million in capital improvements for the Knollwood Golf Course. The Internal Services Department, in partnership with Xerox Corporation, receives specified document processing equipment, products and services at a volume discount rate. Moreover, this discount is available to other jurisdictions who purchase through the County/Xerox agreement, and the County earns revenue to offset its costs through administrative charges to the other jurisdictions. Under a partnership agreement with Kodak, radiology equipment at the Department of Health Services has been upgraded, maintenance has been streamlined, and the department receives a rebate for silver recovery.

CREATIVE PROGRAMS

Air Quality and Traffic Mitigation: As a major employer in the area as well as a government entity, your Board has taken a leadership role in addressing regional air quality and traffic problems and has advocated innovative ways to reduce single-person automobile trips through on-site employee child care programs, alternative ridesharing programs, work schedules, and telecommuting. In 1991-92, the Probation Department plans to expand their telecommuting program to incorporate 11 more facilities. The Chief Administrative Office is developing a vanpool program for Civic Center employees. Other examples include the rideshare information centers located throughout the County and 9/80 and 4/40 work schedules for many departments.

Child Care: The County has demonstrated exceptional leadership in providing excellent on-site child care facilities for employees. Five centers are in operation and a sixth center will open in September 1991. As a result, children receive excellent care with parents nearby, employee productivity is improved, and there is a reduction in automobile trips to drop off and pick up children before and after work.

Innovative Compensation Packages: As a way to attract and retain qualified workers while still controlling employee benefit costs, the Chief Administrative Office constructed the "cafeteria style" benefit plan so that employees could tailor their medical, dental, life and, other insurance benefits to their individual needs. Megaflex, the newest "cafeteria style" benefit plan, consists of eleven major benefits including Short-Term Disability and Annual Leave. Overall, the plan improves employee satisfaction with the fringe benefit program.

CREATIVE REVENUE

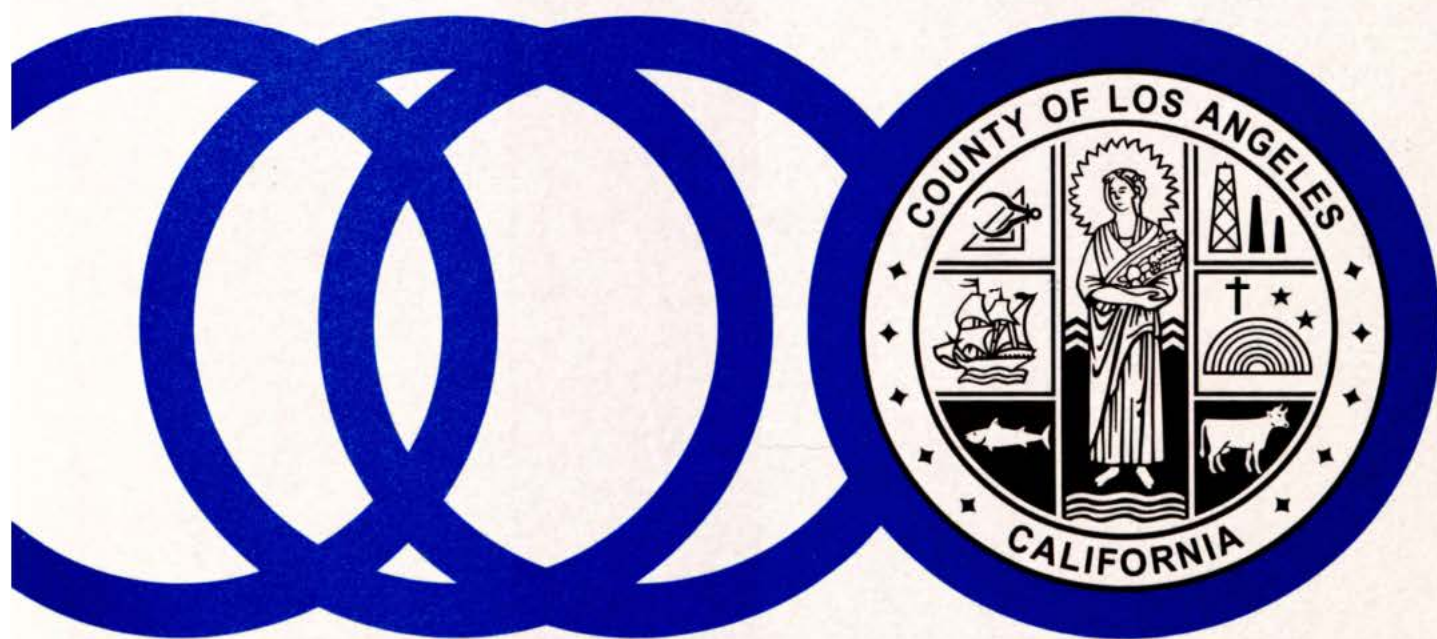
Revenue Enhancements: The Proposed Budget includes anticipated fee increases to improve cost recovery. The Public Library published and sold a nationwide directory of agencies providing business information services; the Department of Public Works reactivated a program to install 300 revenue-producing transit shelters; and the Department of Animal Care and Control increased their revenue by \$435,000 from the sale of animal care items. The Department of Health services and the Chief Administrative Office are aggressively pursuing a plan to secure \$211.5 million in Federal Medicaid revenue at no additional cost to the State by utilizing local funds to meet matching requirements.

PRODUCTIVITY

Absorption of Salary and Workload Increases: Most County departments have absorbed salaries and employee benefits increases, through hiring freezes, not filling vacancies, elimination of nonessential positions, and deferral of other expenditures. Workload increases have been managed through redeployment of administrative staff to line operations, reductions in supervisory ratios, and increased productivity.

Automation: Projects that are now on line and significantly contributing to workload management include the General Relief Eligibility Tracking System, the Defense Management System, and the Marshal's Automated Process and Accounting System. The on-line general accounting system (CAPS) is fully operational, and the Auditor-Controller has implemented additional phases, including the grant and project management subsystems. Phase I of our new automated personnel, timekeeping and payroll system is operational, as is the Secured Tax Roll System. In addition, work has begun on the Automated Child Support Enforcement System Replacement which will expedite the processing of family support cases.

General Information



PROPOSED BUDGET

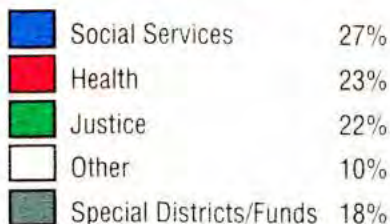
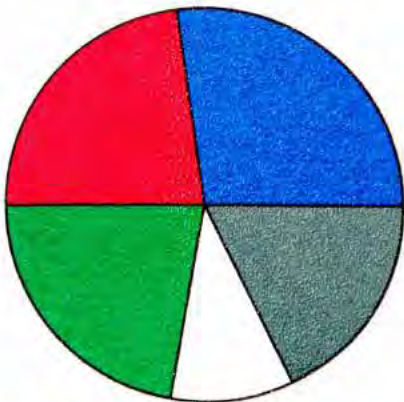
Financial Summary 1991-92

GENERAL AND SPECIAL COUNTY FUNDS AND DISTRICTS

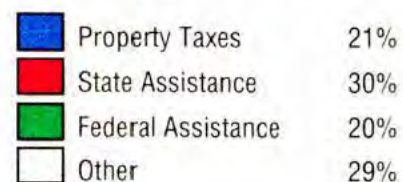
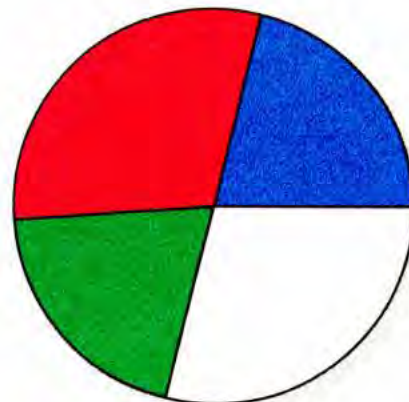
	(in Millions of Dollars)			
	1990-91 ADJUSTED ALLOWANCE	1991-92 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL COUNTY	\$ 8,439.3	\$ 9,112.8	\$ 673.5	8.0%
SPECIAL FUNDS	686.3	739.7	53.4	7.8%
SPECIAL DISTRICTS	611.1	630.6	19.5	3.2%
OTHER PROPRIETARY FUNDS	458.9	448.5	-10.4	-2.3%
OTHER FUNDS	168.9	179.5	10.6	6.3%
TOTAL	\$ 10,364.5	\$ 11,111.1	\$ 746.6	7.2%

The proposed 1991-92 budget totals \$11.1 billion, an increase of \$746.6 million or 7.2 percent over the 1990-91 adjusted allowance. The budget presented in this document represents a balanced plan, devoting limited resources to the highest priority programs to sustain and improve the quality of life for individuals and communities within the County of Los Angeles. These programs cover a wide range of services, from road maintenance to ensuring the safety of County residents through a modern, efficient Sheriff's Department. The proposals for 1991-92 are subject to public hearings, scheduled for June 1991, and to adoption by the Board of Supervisors, anticipated in July 1991. Program changes are detailed by department within the Budget Summaries, Special Funds/Special Districts, and Other County Funds sections of this document.

**TOTAL COUNTY
REQUIREMENTS: \$11.1 Billion**



**TOTAL COUNTY
RESOURCES: \$11.1 Billion**



PROPOSED BUDGET

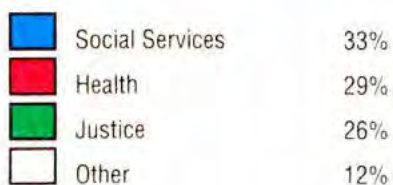
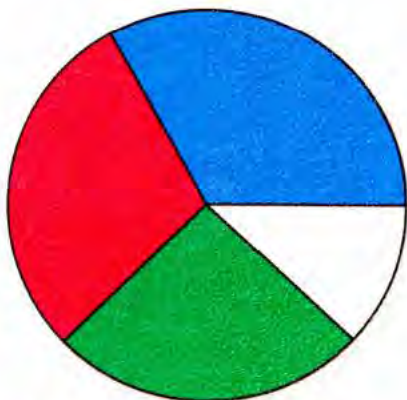
Financial Summary 1991-92

GENERAL COUNTY

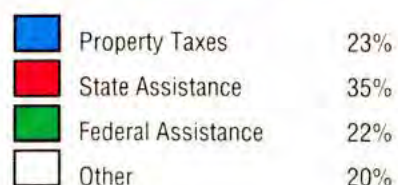
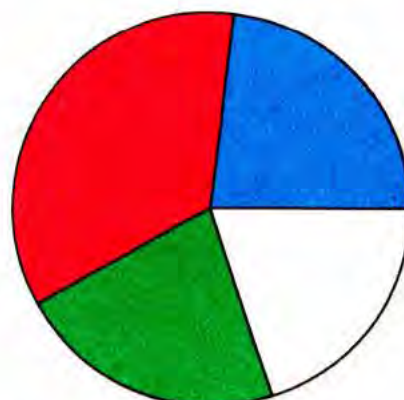
	1990-91 ADJUSTED ALLOWANCE	(in Millions of Dollars) 1991-92 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL FUND	\$ 7,068.5	\$ 7,522.7	\$ 454.2	6.4%
HOSPITAL ENTERPRISE FUNDS	1,356.8	1,580.3	223.5	16.5%
DEBT SERVICE FUND	14.0	9.8	-4.2	-30.0%
TOTAL	\$ 8,439.3	\$ 9,112.8	\$ 673.5	8.0%

The proposed 1991-92 appropriation for general County operations is \$9.1 billion, an increase of \$673.5 million or 8 percent over the 1990-91 adjusted allowance. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) an efficient Sheriff's law enforcement system; 2) effective court and justice-related services; 3) expedient fire and environmental protection services; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential general government services. Changes in total expenditures from year to year reflect primarily the level of Federal and State subventions and growth in the County's share of property taxes. Available funds are allocated to meet the highest program priorities and to meet State mandates. Program changes are detailed by department within the Budget Summaries section of this document. The Detention Facilities Debt Service Fund represents the November 1986 voter-approved jail bond proposition to finance new detention facilities and is detailed in the Other County Funds section.

**GENERAL COUNTY
EXPENDITURES: \$9.1 Billion**



**GENERAL COUNTY
REVENUES: \$9.1 Billion**



DISCRETIONARY REVENUES

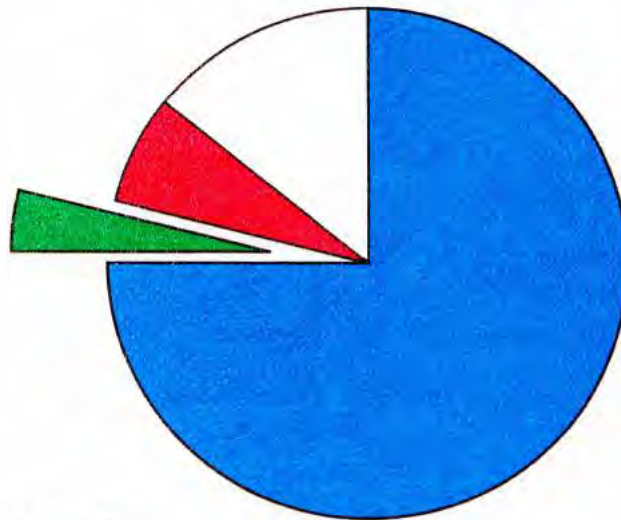
For 1991-92, proposed County spending requirements and available revenue total \$11.1 billion. Nearly 75 percent of the revenue is earmarked for mandated and/or special purposes such as welfare grants, health and mental health, roads, flood control, and other specific purposes.

The remaining 25 percent is, in theory, "discretionary" revenue. However, 14 percent of revenues must be utilized to match Federal and State allocations for mandated welfare, health, and justice programs. A portion of this 14 percent is also used to pay all the costs for mandated jails, juvenile detention, and general relief to the indigent.

As a result, only 11 percent of total County revenue is truly discretionary. It is this portion which is available to support local services. More than half of these revenues support law enforcement, criminal prosecution, and fire protection.

Consequently, 4 percent of all County revenues remain to provide for parks, museums, beaches, community planning, general government, and upgrading/maintenance of the County's network of services and facilities.

TOTAL REVENUE: \$11.1 Billion



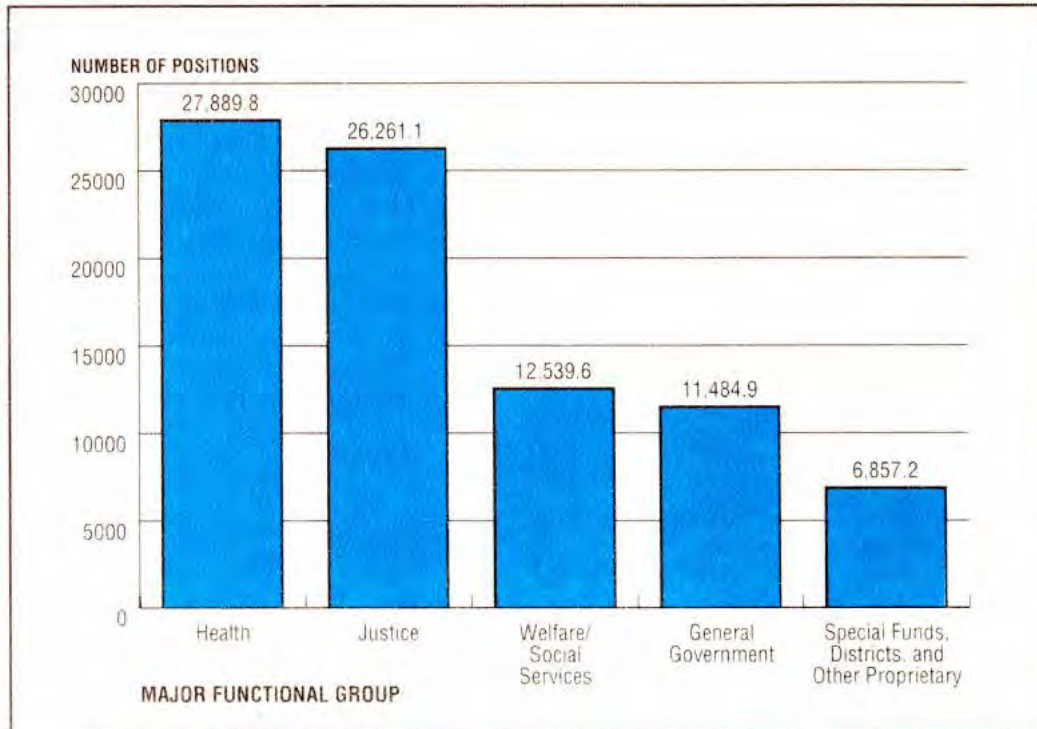
Where the money goes. . .

-  75% is earmarked for State and Federal mandates
-  14% is utilized for State and Federal matches
-  7% supports Justice programs
-  4% is discretionary, supporting all other County functions

BUDGETED POSITIONS

BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 85,032.6



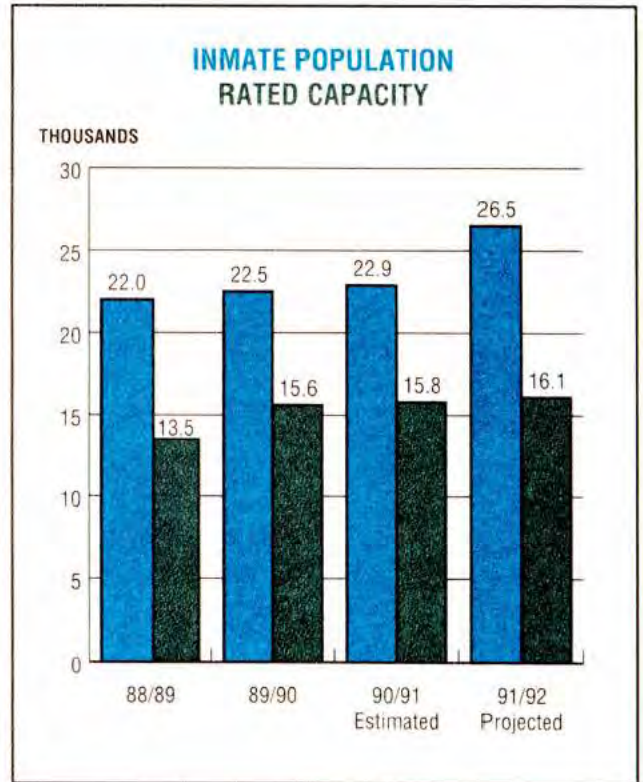
The 1991-92 Proposed Budget provides funding for 85,033 budgeted full-time-equivalent positions, which represents an increase of 638 positions over the previous year level of 84,395. As depicted in the chart, 64 percent of the budgeted positions in the County are in the health and justice functional groups. This is because a significant portion of health and justice activities, such as hospital operations, law enforcement, custody, and detention, require 24-hour coverage.

The major reasons for the increases in staffing are: full year funding of the Aids Outpatient Clinic, increases in family planning services, conversion of medical/surgical beds to intensive care beds, and corrections of hospital deficiencies in Health Services; financing of various justice department programs related to jail and detention overcrowding; augmentation of courts and related budgets reflecting the 1991-92 trial court funding agreement; program changes to meet Federal and State requirements for family support operations; and significant caseload growth in welfare and children's services primarily offset by State and Federal revenues. Partially offsetting these increases is a significant decrease in the Department of Internal Services due to reductions in client department service requests.

DETENTION POPULATION

SHERIFF INMATE POPULATION

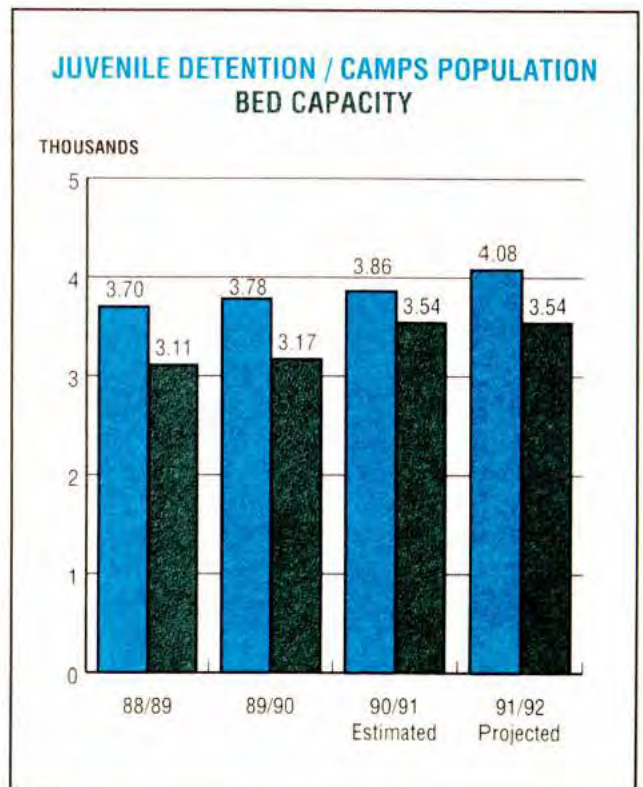
The Sheriff's inmate population reflects pre-sentenced and sentenced prisoners held in the County's six jail locations: Central Jail, Sybil Brand Institute, Peter J. Pitchess Honor Rancho, Biscailuz Center, Hall of Justice Jail, and Mira Loma. Renovations for additional jail space at the Mira Loma Men's facility will be completed in 1992. The construction of the Lynwood Regional Justice Center and the Men's Central Jail Expansion, projected for completion in 1994, will provide maximum security Jail facilities with a combined rated capacity of 3,230 beds. The estimated and projected inmate populations reflect court-ordered maximum capacity, maintained through an early release program instituted in May 1988.



PROBATION JUVENILE HALLS /CAMPS POPULATION

The Juvenile Hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

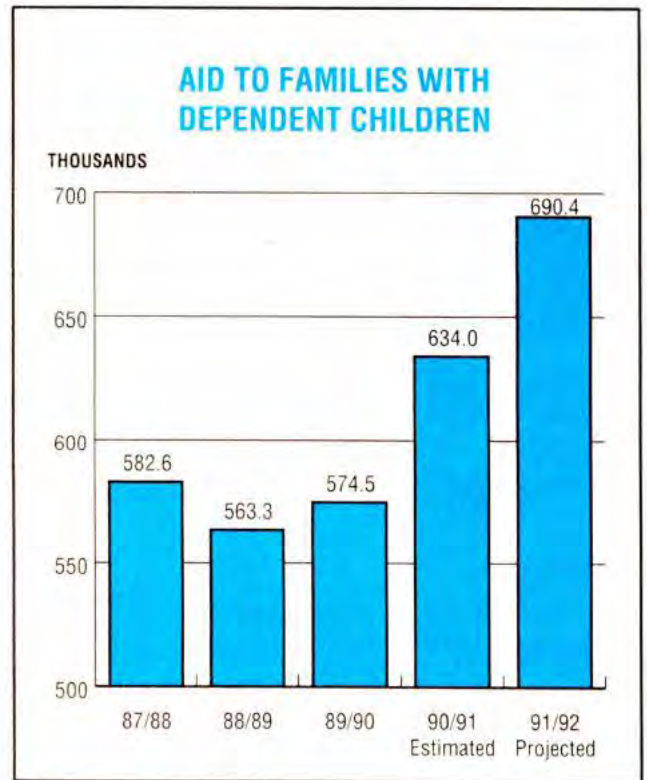
The 19 residential camps and the Dorothy Kirby Center for Disturbed Wards provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these facilities as wards of the Juvenile Court for an average period of 23.5 weeks.



PUBLIC ASSISTANCE

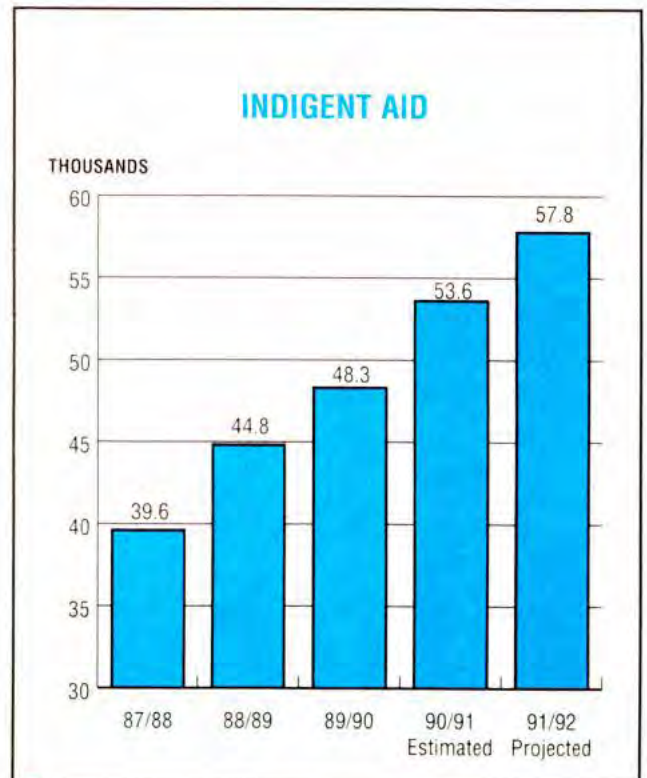
AID TO FAMILIES WITH DEPENDENT CHILDREN

AID to Families with Dependent Children (AFDC) is authorized under Title IV of the Social Security Act. The State mandates that counties administer this program under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code. The purpose of AFDC is to provide financial support to families with children who are unable to provide their own support due to the unemployment, death, or disability of a parent. This chart reflects the average number of persons aided each month by fiscal year.



INDIGENT AID

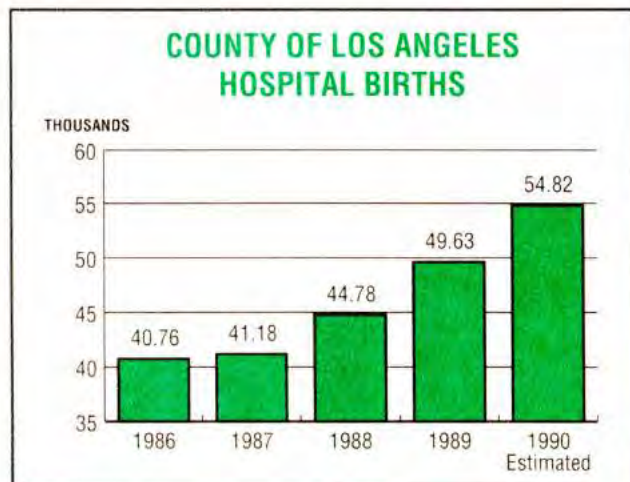
Indigent Aid is a State-mandated program administered by counties, as defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and Federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



HEALTH SERVICES

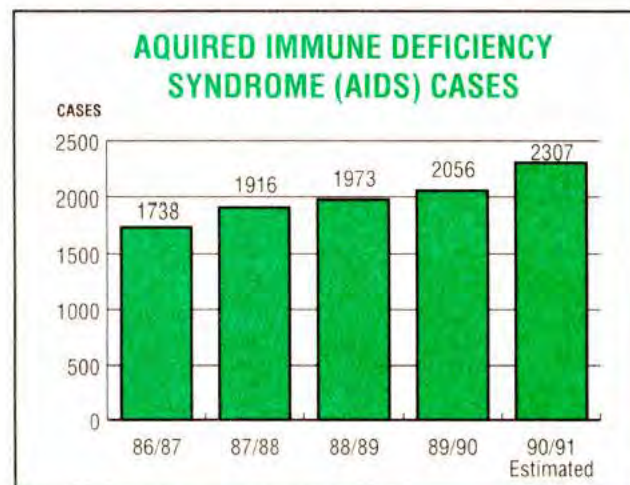
COUNTY OF LOS ANGELES HOSPITAL BIRTHS

Total births in Los Angeles County operated and contracted hospitals have increased 10% in calendar year 1990 over 1989.



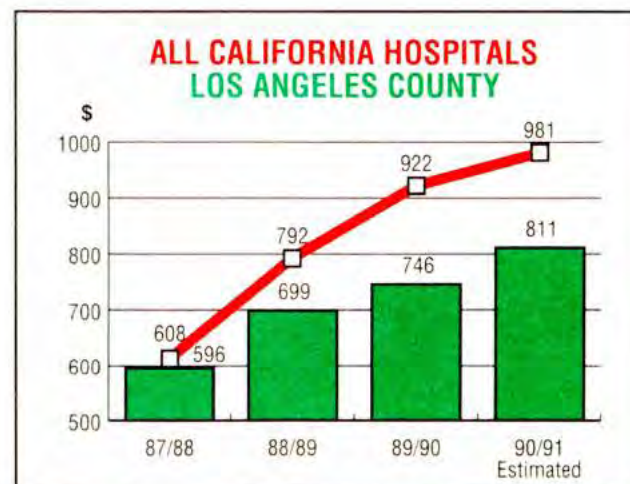
ACQUIRED IMMUNE DEFICIENCY SYNDROME (AIDS) CASES

This chart reflects the total number of diagnosed AIDS cases, as defined by the Center for Disease Control, in Los Angeles County per fiscal year. Approximately 65 percent of the cumulative total through June of 1989 are now deceased. The AIDS caseload is expected to rise during the current fiscal year. While no definite conclusions can be made, recent experience suggests education and public awareness efforts may have slowed the upward trend of prior years.



HOSPITAL COSTS PER PATIENT PER DAY

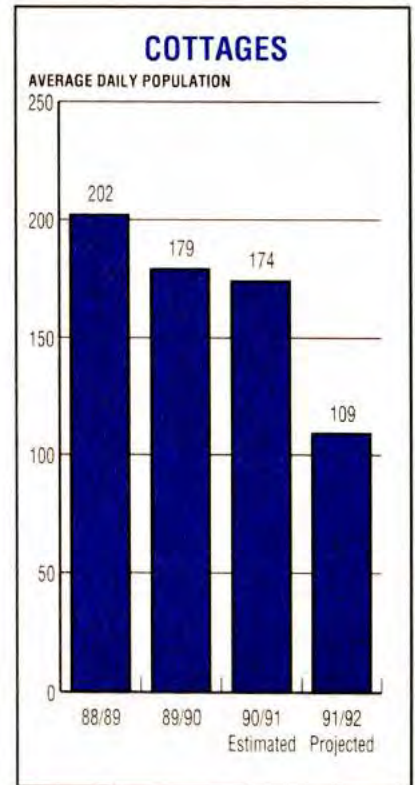
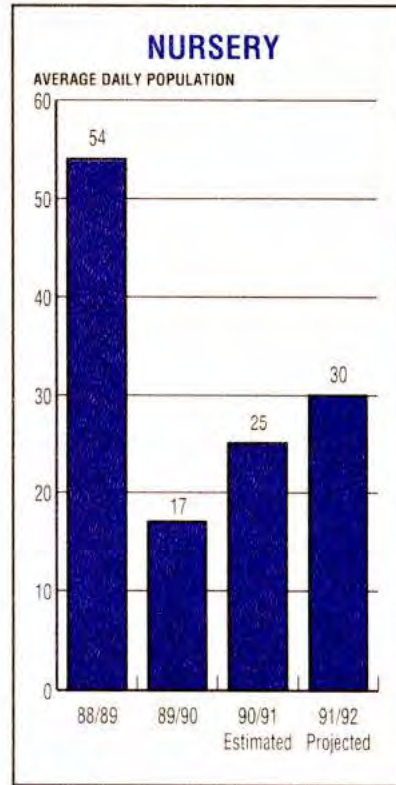
The Los Angeles County Department of Health Services (DHS) cost of providing care continues to remain below the statewide average. The State hospital data excludes all of the costs associated with physicians. The DHS data has only been adjusted to exclude direct salaries and employee benefits of physicians, radiologists, and pathologists.



CHILDREN'S SERVICES

MACLAREN CHILDREN'S CENTER Average Daily Population

The total daily population at MacLaren Children's Center is comprised of children ages 0-4 who reside in the nursery, and children ages 5-18 who reside in cottage units. Innovations in foster care placement programs are anticipated to increase the availability of suitable placements in the community for older and special needs children. This will result in a further reduction in the population at the center.

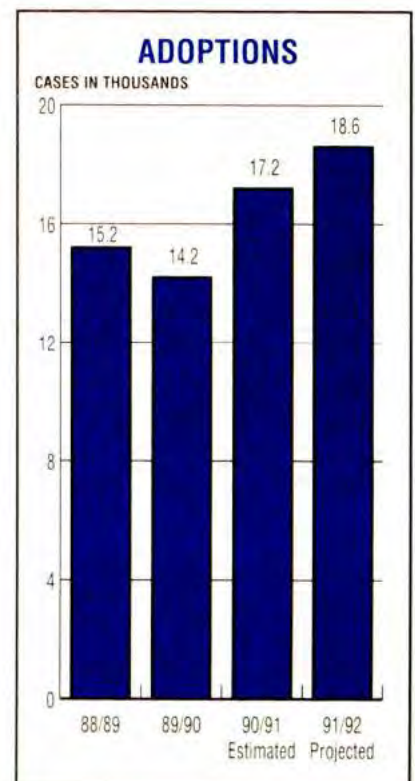
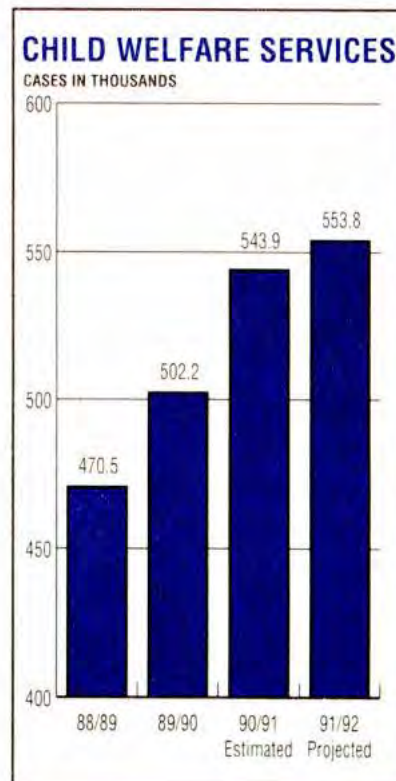


MAJOR CASELOADS

These caseloads reflect the major workload of the department:

Child Welfare Services caseloads reflect mainly mandated emergency response, family maintenance and reunification, and permanent placement services.

The Adoption caseloads represent various services to applicants, children, natural parents, stepparents, and applicants seeking independent adoptions.



READER'S GUIDE TO UNDERSTANDING THE BUDGET

This budget document presents the proposed financial and operational plan for the County of Los Angeles for fiscal year 1991-92, which begins July 1, 1991 and ends June 30, 1992. The following general information is included to assist the reader in understanding the data and information presented in the budget document.

THE GOVERNING BODY

The County of Los Angeles, a political subdivision of the State of California, is governed by a five-member Board of Supervisors which has legislative and executive authority.

FINANCIAL STRUCTURE AND OPERATIONS

In order to secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County budget. In accordance with State direction, the County of Los Angeles utilizes a modified accrual basis of accounting and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The budget of the County of Los Angeles has seven major types of funds:

I. General Fund

The principal fund in the County budget, the General Fund is used to finance most governmental operations which are general in purpose and not accounted for in another fund.

II. Enterprise Fund

Enterprise funds are used to account for operations of governmental units where the costs of providing services are financed primarily by user charges. For example, budgeting and accounting for hospital services are performed through the Hospital Enterprise Fund.

III. Internal Service Fund

Internal service funds are used to account for the financing of goods and services provided by one department to another on a cost-reimbursement basis. The only internal service fund in the County budget is the Public Works Internal Service Fund.

IV. Debt Service Fund

Debt service funds are used to account for the accumulation of resources and to make payments of principal and interest on general long-term debt. The only debt service fund in the County budget is the Detention Facilities Debt Service Fund.

V. Special Fund

Special funds are used to account for the proceeds of revenue sources that must be spent for a specific purpose. Two of the many special funds are the Child Abuse/Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

VI. Special District

Financed by specific taxes and assessments, special districts are separate legal entities providing public improvements and services which benefit targeted properties and residents. Special districts include the Garbage Disposal Districts and the Sewer Maintenance Districts.

VII. Other Funds

Included in the category of other funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors, but are separate legal entities.

TRANSMITTAL LETTER

The transmittal letter provides an overview of the financial status of the County by reflecting key priorities, presents a definite plan of action for the future based upon budgetary assumptions and financing resources, and makes forecasts about future issues needing to be addressed.

BUDGET SUMMARIES

The Budget Summaries section of this document provides detailed information about the activities, functions, and objects (e.g., salaries and employee benefits, services and supplies) within each budget unit.

The departmental appropriation by object (and in some cases subobject) displayed in the budget provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. Additional detail provided for informational purposes only is identified as such.

Supplementary information about each of the operating budgets is presented as background for the reader. This information includes the mission of each department, objectives for the coming year, accomplishments in the current year, workload statistics, and a discussion of proposed changes from the current year.

CAPITAL PROJECTS

The Capital Projects section provides summary information for capital improvement projects. Funds for these projects are appropriated in department budgets as fixed assets-land and fixed assets-buildings and improvements.

In addition, the County of Los Angeles utilizes Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) to finance various capital projects. JPAs/NPCs, entities authorized by the California Government Code and Corporations Code, respectively, are empowered to act on behalf of governmental jurisdictions to acquire or construct capital assets utilizing long-term financing. The County repays the financing by making lease payments to the JPAs/NPCs and owns the asset when the debt instruments are paid off. Capital projects funded through JPAs/NPCs are displayed in the Other County Funds section of this document.

BUDGET SUMMARY SCHEDULES

The information in the Budget Summary Schedules is presented by fund type and consolidated to provide an overview of the County's appropriations, financing sources, and budgeted positions.

AUDITOR-CONTROLLER SCHEDULES

The contents of this section conform to State Controller requirements and provide the complete detailed County budget, including all financial sources and uses.

COUNTY OF LOS ANGELES

LEGEND

APPOINTIVE

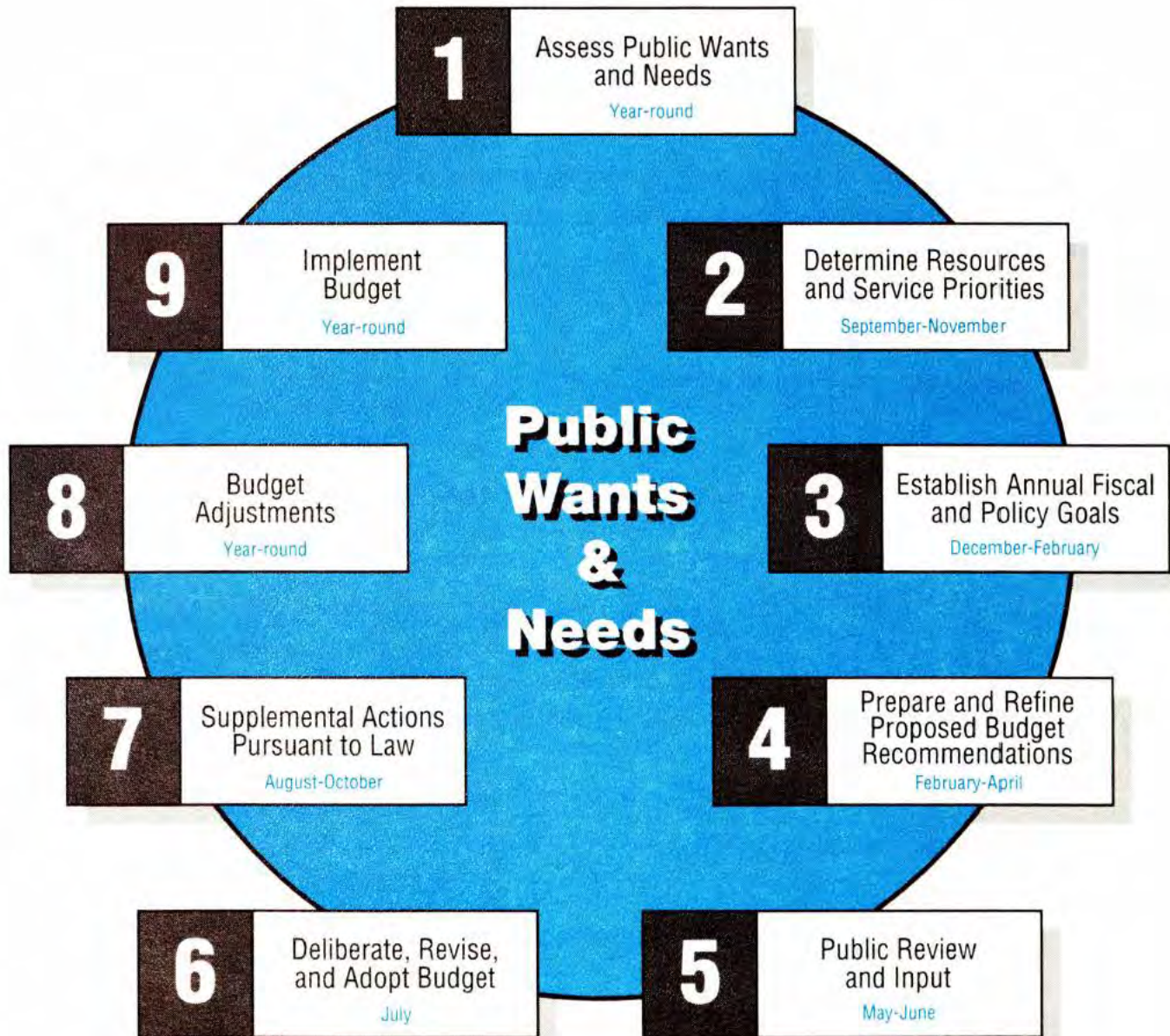
- REQUIRED BY COUNTY CHARTER
- REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF BOARD OF SUPERVISORS

ELECTIVE

- REQUIRED BY COUNTY CHARTER
- REQUIRED BY STATE LAW



THE BUDGET PROCESS



THE BUDGET PROCESS

ACTIONS

1

ASSESS PUBLIC WANTS AND NEEDS

Departments identify public wants and needs through ongoing contact with the Board of Supervisors and the service population.

2

DETERMINE RESOURCES AND SERVICE PRIORITIES

Departments review long-term objectives, identify costs of new public wants and needs, establish goals, identify potential sources for financing, and submit projected new requirements, financing sources, and evaluation data on programs to the Chief Administrative Office.

Chief Administrative Office analyzes departmental data and the County's fiscal condition, sets priorities pursuant to the Strategic Plan, and prepares the fiscal forecast.

3

ESTABLISH ANNUAL FISCAL AND POLICY GOALS

Chief Administrative Office issues budget instructions, overall policy goals, and the targeted budget levels.

Departments submit budget requests.

4

PREPARE AND REFINE PROPOSED BUDGET RECOMMENDATIONS

Chief Administrative Office analyzes budget requests, prepares recommendations, meets with departments to resolve their budget issues, and submits budget recommendations to the Board of Supervisors.

5

PUBLIC REVIEW AND INPUT

Board of Supervisors considers recommendations, approves the Proposed County Budget, publishes required notices, and conducts public hearings for a maximum of ten days.

6

DELIBERATE, REVISE, AND ADOPT BUDGET

Chief Administrative Office updates budget recommendations based on the latest changes in requirements, available funds, and the final State Budget.

Board of Supervisors considers input from the public and from departments and adopts the budget.

7

SUPPLEMENTAL ACTIONS PURSUANT TO LAW

Board of Supervisors adopts the supplemental budget resolution setting appropriation limits reflecting final estimates of fund balance and property taxes.

Board of Supervisors receives the estimate of augmentation funds, conducts a public hearing, and allocates the funds to special districts.

8

BUDGET ADJUSTMENTS

Departments submit budget adjustment requests.

Auditor-Controller verifies the availability of funds for transfer or the propriety of revenue being increased.

Chief Administrative Office analyzes and submits budget adjustments to Board of Supervisors.

Board of Supervisors reviews and approves budget adjustments.

9

IMPLEMENT BUDGET

Departments implement their budgets, providing service toward public wants and needs.

FINANCING ELEMENTS

STATE AND FEDERAL FUNDS

\$5.6 billion

The primary sources of financing for the County budget are State and Federal funds. Most of these funds are provided to offset the costs of mandated services such as welfare grants, hospital and preventive health care, and other social services which are provided by the County.

PROPERTY TAXES

\$2.4 billion

Property taxes are the largest source of local discretionary revenue for the County. Property is valued by the Assessor and taxed at one percent of assessed value. For each dollar paid by local property owners, over half goes to schools, cities, special districts, and community redevelopment agencies (CRAs). Only 43 cents is received by the County.

The property tax is extremely important because it provides the principal revenue for such critical local services as law enforcement, fire protection, flood control, library, recreation, and many other services important to local taxpayers and businesses. However, all too often, the first call on these funds is the financing of mandated programs caused by chronic underfunding by the State.

The County's share of the property tax is growing less rapidly than overall growth in property values because of tax increment allocations to CRAs. CRAs are authorized to retain all property tax increment and therefore divert property tax growth from the County and other jurisdictions. It is projected that CRAs will divert over \$200 million from the County General Fund in 1991-92. CRAs were instituted by the State to provide a funding mechanism to improve blighted areas; thus, they provide substantial benefit to the cities where they are located. The County, on the other hand, often experiences an increase in demand for services while receiving no benefit from enhanced property values.

VEHICLE LICENSE FEES

\$0.4 billion

Vehicle license fees are an annual two percent tax on the market value of all California-registered motor vehicles. The tax is collected by the State Department of Motor Vehicles and distributed to counties and cities based upon population. The County of Los Angeles receives almost \$400 million in revenues from this source and these funds are available for general purposes. However, as with all "discretionary" revenues, most of these funds are used to satisfy unfunded and underfunded State and Federal mandates.

OTHER REVENUES

\$2.2 billion

Recent legislation has extended to counties some of the revenue raising authority traditionally reserved for cities within the State. Counties now have the authority to levy business license and utility user taxes. County of Los Angeles has imposed both in order to maintain critical mandated services in the face of declining State support. County of Los Angeles further imposes license and permit fees on regulated businesses and charges service fees to the users of County services to recover the actual costs of administering such programs. Examples include the public health license program, fees from which offset inspection and monitoring of restaurants and other business establishments, and fees paid by cities for such services as police and fire protection performed by the County. Although the County receives sales taxes at the rate of one percent for taxable sales in unincorporated areas, the County's share has decreased over the years as more communities have chosen to incorporate into cities or as cities have annexed additional territory.

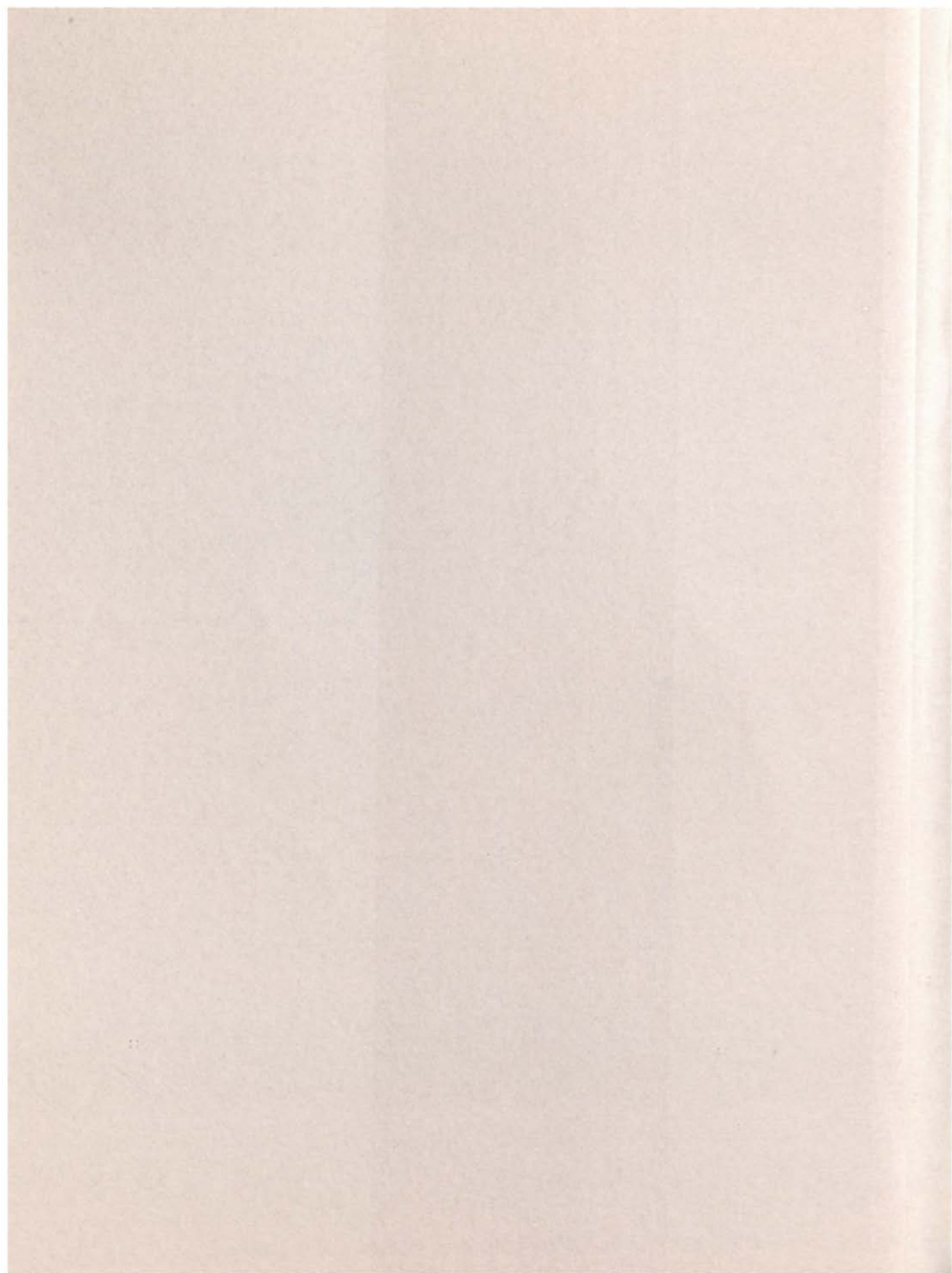
FUND BALANCE

\$0.5 billion

Fund balance, or operating surplus, is one of the elements available to finance appropriations. The 1991-92 Proposed Budget anticipates that increased operating efficiencies and enhanced revenue generating efforts will produce operating surpluses of nearly \$472 million to finance future operating requirements. We are confident that additional productivity and revenue enhancements will allow us to end 1991-92 with the same fund balance.

Budget Summaries







ADMINISTRATIVE OFFICER
RICHARD B. DIXON, CHIEF ADMINISTRATIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 26,361,569	\$ 28,846,000	\$ 28,846,000	\$ 28,892,000	\$ 28,505,000	\$ -341,000
SVCS & SUPPS	10,089,815	16,694,000	16,947,000	15,268,000	16,026,000	-921,000
OTHER CHARGES		150,000	150,000		350,000	200,000
FA - EQUIPMENT	656,656	1,373,000	1,373,000	1,320,000	281,000	-1,092,000
GROSS TOTAL	\$ 37,108,040	\$ 47,063,000	\$ 47,316,000	\$ 45,480,000	\$ 45,162,000	\$ -2,154,000
LESS INT TRFS	14,016,156	17,497,000	17,497,000	15,345,000	16,657,000	-840,000
NET TOTAL	\$ 23,091,884	\$ 29,566,000	\$ 29,819,000	\$ 30,135,000	\$ 28,505,000	\$ -1,314,000
REVENUE	9,749,247	11,457,000	11,457,000	11,890,000	13,840,000	2,383,000
NET CO COST	\$ 13,342,637	\$ 18,109,000	\$ 18,362,000	\$ 18,245,000	\$ 14,665,000	\$ -3,697,000
POSITIONS			415.2	414.0	403.2	-12.0
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY LEGISLATIVE & ADMINISTRATIVE	

MISSION

On behalf of the Board of Supervisors, lead County government in providing and marketing quality services that the public wants, needs, and will pay for.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has reduced its net County cost from last fiscal year by \$3,697,000. This reduction reflects the net elimination of one-time-only Profit Sharing funding of \$2,300,000, a fiscal-year curtailment of \$1,137,000, and an increase in anticipated revenue from property development projects of \$2,000,000, offsetting the increased cost of negotiated salary and employee benefit increases (\$960,000) and additional expenditures for property development.

In order to meet the \$1.1 million curtailment, the Department is required to reduce its budgeted position count by 12 positions. The completion of the Department's Office Automation Project during 1991-92 will enable it to maintain services to the Board, the public, and departments, and to absorb negotiated increases in salaries and employee benefits without deleting any of its current programs. The department's ability to respond timely to lower priority requests and studies may be impacted.

Objectives - 1991-92

- To monitor departmental budget operations to identify potential problems and recommend solutions to ensure the fiscal solvency and stability of the County.
- To establish optimal resource allocations as directed by Board policy which assure: 1) focus of available resources to maintain quality service levels in current high priorities of the Board; 2) reassignment or otherwise elimination of lower priority programs when required by revenue limitations; 3) contracting in of high-efficiency operations; and 4) contracting out of activities more effectively performed by others.

Administrative Officer (contd)

- To continue development, implementation, and administration of a comprehensive human resources program including employee relations and executive development which stresses greater management authority, responsibility, and accountability and improvements in work-force skills, training, motivation, and compensation.
- To create and maintain a targeted legislative policy program advocating County fiscal and program interests, and a targeted representation program to achieve the desired strategies.
- To continue improved emergency preparedness on a Countywide basis through implementation of Board-adopted programs, orders, and policies especially concerning seismic safety.
- To ensure the County has quality, cost-effective risk management services which protect the County's investments in human, physical, and financial assets against catastrophic or accidental loss.
- To continue aggressive, innovative commitment to improving air quality and reduction of traffic congestion.

Major Accomplishments - 1990-91

- Assisted the Board of Supervisors in implementing and financing program priorities.
- Actively involved in the preparation of a Business License and Utility Tax Ordinance and the implementation of those taxes subsequent to Board approval. The two new taxes are expected to generate \$46.6 million in FY 91-92.
- Advocated successfully to restore \$1.12 billion in Federal SLIAG cuts, which would have resulted in a potential revenue loss of \$250 million to the County, and assisted County departments in resolving SLIAG claim issues, which will increase the County's claimable costs by 15 percent or more over the life of the program.
- Initiated aggressive trip-reduction program in compliance with South Coast Air Quality Management District standards including implementation of the Civic Center parking plan, which reduced employee cars in County lots by more than 35 percent.
- Coordinated the efforts of County departments and districts to effect the transition of public services to the newly incorporated cities of Malibu and Calabasas.
- Implemented the Megaflex program, which provides enhanced employee benefit cafeteria plans for non-represented employees in the County, thereby enhancing the County's ability to recruit and retain quality staff.
- Obtained the Government Finance Officers Association Award for Distinguished Budget Presentation for the fourth consecutive year.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. FINANCE AND OPERATIONS				
Provide a central liaison between the Board of Supervisors and County departments in dissemination and implementation of the Board's fiscal policies and delivery of service priorities.				
1990-91	\$ 11,798,000	\$ 5,345,000	\$ 6,453,000	107.0
<i>Change 1</i>	(-599,000)	--	(-599,000)	(-4.0)
Reflects the net impact of increased salaries and employee benefit costs offset by reduction of 4.0 positions, services and supplies costs, as well as elimination of one-time expenditures for remodeling.				
<i>Change 2</i>	--	130,000	(-130,000)	--
Reflects an increase in revenue based on identification of charges to subvended departments and services to revenue-generating areas such as C.R.A.'s and Emergency Preparedness and Response.				
1991-92	\$ 11,199,000	\$ 5,475,000	\$ 5,724,000	103.0
As a result of providing a more efficient workplace and automated office procedures, staff will be more productive. However, in spite of these productivity improvements, the reduction of staff will necessitate further prioritization of requests and may result in delays in responding to all requests in a timely manner.				
2. INTERGOVERNMENTAL RELATIONS				
Establish and recommend comprehensive strategies to achieve the Board of Supervisors' legislative and intergovernmental objectives.				
1990-91	\$ 2,698,000	\$ 1,433,000	\$ 1,265,000	25.0
<i>Change 1</i>	(-249,000)		(-249,000)	--
Reflects the net impact of increased salaries and employee benefit costs offset by decreased services and supplies costs as well as elimination of one-time expenditures for remodeling.				
<i>Change 2</i>	--	41,000	(-41,000)	--
Reflects an increase in revenue for identified staff assistance charges to the Criminal Justice Information System (CJIS).				
1991-92	\$ 2,449,000	\$ 1,474,000	\$ 975,000	25.0
The proposed budget maintains current service levels.				

Administrative Officer (contd)

		<u>Gross</u>		<u>Net</u>	<u>Budgeted</u>
		<u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>County Cost</u>	<u>Positions</u>
3. PUBLIC INFORMATION AND SPECIAL SERVICES					
Initiate and promote activities which provide information about the County to the public.					
1990-91	\$	2,947,000	\$ 1,191,000	\$ 1,756,000	34.8
<i>Change 1</i>		<i>(-351,000)</i>	<i>11,000</i>	<i>(-362,000)</i>	--
Reflects net impact of increased salaries and employee benefit costs offset by decreased services and supplies costs as well as elimination of one-time expenditures for remodeling.					
1991-92	\$	2,596,000	\$ 1,202,000	\$ 1,394,000	34.8
The proposed budget maintains the 1990-91 level of service.					
4. HUMAN RESOURCES MANAGEMENT					
Develop and organize the County's human resources policies and activities, including employee relations, salaries and benefits administration and risk management services.					
1990-91	\$	19,088,000	\$ 17,721,000	\$ 1,367,000	178.4
<i>Change 1</i>		<i>(-1,319,000)</i>	--	<i>(-1,319,000)</i>	<i>(-2.0)</i>
Reflects primarily the elimination of one-time expenditures for remodeling as well as the net impact of increased salaries and employee benefit costs offset by the reduction of 2.0 positions, and services and supplies costs.					
<i>Change 2</i>		<i>(-556,000)</i>	<i>(-899,000)</i>	<i>343,000</i>	--
Reflects the reduction in IFT and revenue for personnel services based on revised billing rates prepared by the Auditor-Controller and a reduction in anticipated billable services provided to other County departments.					
1991-92	\$	17,213,000	\$ 16,822,000	\$ 391,000	176.4
The proposed budget maintains support for such countywide human resource management activities as collective bargaining, salary and compensative development, risk insurance management, and executive search and development.					
5. ASSET DEVELOPMENT					
Direct private sector development of County property to maximize revenue generation.					
1990-91	\$	4,012,000	\$ 2,990,000	\$ 1,022,000	8.0
<i>Change 1</i>		<i>1,221,000</i>	<i>2,036,000</i>	<i>(-815,000)</i>	--
Reflects new expenditures and revenues from property development projects, including the Rancho Business Center, First Street Parcel Q, and the Disney Concert Hall.					

Administrative Officer (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
5. ASSET DEVELOPMENT (contd)				
<i>Change 2</i>	<i>(-83,000)</i>	<i>-</i>	<i>(-83,000)</i>	<i>(-1.0)</i>
Reflects the reduction of one budgeted position necessary to offset the increased cost of salaries and employee benefits. Services will continue to be provided on a prioritized basis.				
1991-92	\$ 5,150,000	\$ 5,026,000	\$ 124,000	7.0

The proposed budget continues various projects and anticipates sale of County notes to recover costs associated with previous development efforts in 1989-90 and 1990-91.

6. POLICY AND SUPPORT

Develop and disseminate Countywide standards that ensure compliance with the Board of Supervisors' program and resource utilization expectations.

1990-91	\$ 3,850,000	\$ 274,000	\$ 3,576,000	36.0
<i>Change 1</i>	<i>(-267,000)</i>	<i>224,000</i>	<i>(-491,000)</i>	<i>(-5.0)</i>
Reflects the reduction of five vacant budgeted positions necessary to offset the increased cost of salaries and employee benefits as well as reduction of expenditures related to remodeling offset by an increase in revenue to finance consultant staffing for the Telecommunications Systems Advisory Board.				
1991-92	\$ 3,583,000	\$ 498,000	\$ 3,085,000	31.0

The proposed budget reflects continuation of 1990-91 services.

7. EXECUTIVE AND ADMINISTRATION

Provide leadership and administrative support to the Department in meeting its overall mission and objectives.

1990-91	\$ 2,923,000	\$ --	\$ 2,923,000	26.0
<i>Change 1</i>	<i>49,000</i>	<i>--</i>	<i>49,000</i>	<i>--</i>
Reflects the net impact of increased salaries and employee benefit costs offset by decreased services and supplies costs and elimination of one-time expenditures for remodeling.				
1991-92	\$ 2,972,000	\$ --	\$ 2,972,000	26.0

The proposed budget maintains the current level of administrative support to the Department.

<i>Total</i> <i>Change</i>	<i>\$ (-2,154,000)</i>	<i>\$ 1,543,000</i>	<i>\$ (-3,697,000)</i>	<i>(-12.0)</i>
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AFFIRMATIVE ACTION COMPLIANCE OFFICE
ROBERT ARIAS, AFFIRMATIVE ACTION COMPLIANCE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 1,045,140	\$ 1,207,000	\$ 1,186,000	\$ 1,330,000	\$ 1,243,000	\$ 57,000
SVCS & SUPPS	197,715	293,000	293,000	290,000	269,000	-24,000
OTHER CHARGES				10,000	10,000	10,000
FA - EQUIPMENT	25,078	2,000	2,000			-2,000
GROSS TOTAL	\$ 1,267,933	\$ 1,502,000	\$ 1,481,000	\$ 1,630,000	\$ 1,522,000	\$ 41,000
LESS INT TRFS	204,643	328,000	288,000	284,000	290,000	2,000
NET TOTAL	\$ 1,063,290	\$ 1,174,000	\$ 1,193,000	\$ 1,346,000	\$ 1,232,000	\$ 39,000
REVENUE	288,716	367,000	367,000	360,000	360,000	-7,000
NET CO COST	\$ 774,574	\$ 807,000	\$ 826,000	\$ 986,000	\$ 872,000	\$ 46,000
POSITIONS			21.0	21.5	21.5	0.5
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY PERSONNEL	

MISSION

To develop, monitor, and enforce the County's affirmative action plans within County departments and agencies.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has reduced its expenditures for various office supplies and equipment by \$42,000 to absorb inflationary increases in operating costs. The Department has indefinitely delayed planned expansion and enhancement of outreach and recruitment activities to address the rapid changes in the demographics of the general population and its impact on the County's work force.

The Department has an unmet need of \$117,000 to fund one position for Affirmative Action/Recruitment Programs for the statistical analysis, research, and monitoring of affirmative action statistical data and materials necessary to provide for professional presentations of data to facilitate marketing efforts. Additionally, funding of \$15,000 is needed to provide Investigations/Civil Rights Programs with sufficient funds for necessary supplies and training material to address the County's continuing need for training in the areas of discrimination and sexual harassment.

Objectives - 1991-92

- To develop a Five-Year Affirmative Action Plan for the County and each respective department which will be subject to annual assessment and adjustments.
- To develop and implement a Women and Minority Business Enterprise Program to increase participation of these groups in the contracting process.
- To contract with three departments to provide intensified focused recruitment for significantly underrepresented minority groups in specific job categories.
- To prepare an annual status report on departmental affirmative action goal achievement and progress for fiscal year 1990-91.

Major Accomplishments - 1990-91

- Completed the annual evaluation of departmental affirmative action goal achievement and progress for fiscal year 1989-90.
- Increased funding for recruitment and investigation services by 40 percent over last year.
- Participated in 14 employment conferences and job fairs sponsored by non-County agencies. Coordinated four major County departmental recruitment job fairs.
- Completed a strategic planning process to identify service, program, employee, and constituent needs for the next five years.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Affirmative Action Plans Developed and Assessed	275	287	300	300
Contracts Reviewed for Affirmative Action Compliance	533	367	400	400
Civil Rights Investigations	250	185	200	200
Discrimination Complaints Processed	94	126	100	200
Civil Rights Training	--	--	100	100

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. AFFIRMATIVE ACTION/RECRUITMENT PROGRAMS

Coordinates the development and implementation of departmental affirmative action plans and ensures that plans are in compliance with County policy; serves as liaison and provides technical assistance to County departments on minority recruitment, legislation, training and County policy on affirmative action and equal employment opportunity; and assists departments in the recruitment and selection of qualified candidates for targeted classifications as identified in their respective affirmative action plans.

1990-91	\$	598,000	\$	150,000	\$	448,000	8.0
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Change 1		(-70,000)		--		(-70,000)	(-1.0)
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Reflects the reallocation of one Deputy Affirmative Action Compliance Officer to the Investigations Program.

Affirmative Action Compliance Office (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
1. AFFIRMATIVE ACTION/RECRUITMENT PROGRAMS (contd)								
<i>Change 2</i>		--		2,000		(-2,000)		0.5
Reflects the addition of hourly as-needed clerical support offset by a reduction in office supplies. Also, reflects an increase in revenue for recruitment services.								
<i>Change 3</i>		15,000		--		15,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	543,000	\$	152,000	\$	391,000		7.5

The proposed budget provides funding for negotiated increases in salaries and employee benefits and the reallocation of one position to the Investigations Program which will delay planned expansion of recruitment services.

2. CONSTRUCTION CONTRACT COMPLIANCE

Monitors and enforces Equal Employment Opportunity Act compliance by County construction contractors in conformity with Federal, State and County anti-discrimination laws and provides professional services, advice and assistance to the Community Development Commission and 47 contract cities in ensuring all construction contract requirements of the Community Development Block Grant Program are met.

1990-91	\$	324,000	\$	430,000	\$	(-106,000)		5.0
<i>Change 1</i>		(-7,000)		(-7,000)		--		--
Reflects a reduction in the level of construction contract compliance services offset by a reduction in appropriation for computer equipment.								
<i>Change 2</i>		12,000		--		12,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	329,000	\$	423,000	\$	(-94,000)		5.0

The proposed budget provides funding for negotiated increases in salaries and employee benefits and reflects the level of contract monitoring services requested by clients.

3. INVESTIGATIONS/CIVIL RIGHTS PROGRAMS

Processes internal discrimination complaints and discrimination complaints filed with the Federal Equal Employment Commission, the State Department of Fair Employment and Housing, and other outside investigative agencies.

1990-91	\$	179,000	\$	75,000	\$	104,000		3.0
<i>Change 1</i>		76,000		--		76,000		1.0
Reflects the reallocation of one Deputy Affirmative Action Compliance Officer from the Recruitment Program due to an increase in the workload. Also, reflects the reclassification of one Deputy Affirmative Action Compliance Officer to Senior Deputy Affirmative Action Compliance Officer.								

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>	
3. INVESTIGATIONS/CIVIL RIGHTS PROGRAMS (contd)							
Change 2		10,000	--		10,000	--	
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	265,000	\$	75,000	\$	190,000	4.0

The proposed budget reflects the transfer of one position from the Recruitment Program due to an increase in the investigative workload. The additional position will facilitate the timely and efficient resolution of discriminatory complaints and augment further County departmental training in the areas of discrimination and sexual harassment. The budget also reflects funding for negotiated increases in salaries and employee benefits.

4. ADMINISTRATION

Provides leadership, coordination, support, and direction to the Department's organizational units to facilitate achievement of the Department's mission and objectives.

1990-91	\$	380,000	\$	--	\$	380,000	5.0
<i>Change 1</i>		7,000	--		7,000	--	
Reflects negotiated increases in salaries and employee benefits.							
<i>Change 2</i>		(-2,000)	--		(-2,000)	--	
Reflects the deletion of one-time-only costs for office equipment.							
1991-92	\$	385,000	\$	--	\$	385,000	5.0

The proposed budget provides funding for negotiated increases in salaries and employee benefits.

<i>Total</i>							
<i>Change</i>	\$	41,000	\$	(-5,000)	\$	46,000	0.5



AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES **E. LEON SPAUGY, AGRICULTURAL COMMISSIONER**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 10,322,459	\$ 10,548,000	\$ 12,102,000	\$ 14,010,000	\$ 13,680,000	\$ 1,578,000
SVCS & SUPPS	2,459,852	3,638,000	3,638,000	3,618,000	3,607,000	-31,000
OTHER CHARGES		9,000	9,000	36,000	36,000	27,000
FA - B & I	3,016,903					
FA - EQUIPMENT	89,973	535,000	130,000	1,300,000	781,000	651,000
TOT FIX ASSET	3,106,876	535,000	130,000	1,300,000	781,000	651,000
OTH FIN USES	116,000	116,000	116,000			-116,000
GROSS TOTAL	\$ 16,005,187	\$ 14,846,000	\$ 15,995,000	\$ 18,964,000	\$ 18,104,000	\$ 2,109,000
LESS INT TRFS	150,566	298,000	298,000	300,000	253,000	-45,000
NET TOTAL	\$ 15,854,621	\$ 14,548,000	\$ 15,697,000	\$ 18,664,000	\$ 17,851,000	\$ 2,154,000
REVENUE	9,396,333	9,552,000	10,392,000	12,138,000	12,052,000	1,660,000
NET CO COST	\$ 6,458,288	\$ 4,996,000	\$ 5,305,000	\$ 6,526,000	\$ 5,799,000	\$ 494,000
POSITIONS			309.2	335.0	330.0	20.8
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY PROTECTION INSPECTION	

MISSION

The Department of Agricultural Commissioner/Weights and Measures (ACWM) provides local administration and enforcement of Federal and State laws, County ordinances and Board orders in the area of public safety and environmental and economic protection. This is achieved through various programs including: pest prevention, detection, and eradication; pesticide use enforcement; maintenance of food quality standards; inspection and prevention of fraud involving weighing and measuring devices; and control and eradication of noxious weeds.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has increased its net County cost by \$494,000, including a one-time carry over of 1989-90 Profit Sharing Program (PSP) funds of \$619,000, which will be used for deferred maintenance and equipment replacement. However, several ongoing operational programs are being curtailed 7 percent, or \$249,000, to absorb increases in salaries and employee benefits, and other cost increases, which are only partially financed by new revenues. Pest Detection/Trapping is the only program that is expanding, with 100 percent State funding for early detection of the Mediterranean Fruit Fly, in an effort to prevent widespread infestations and subsequent aerial malathion spraying.

State law, which limits revenues for the ACWM programs, has resulted in a reduction of these services over the years and an unmet need of \$580,000. The Department primarily needs additional inspectors (approximately \$480,000) to ensure agricultural products meet California's quality standards, and additional inspectors and equipment to ensure retail vendors provide accurate weights and measures. The Department is pursuing legislation to fully fund these programs, including court costs from convicted violators.

Objectives - 1991-92

- To increase efforts to provide early detection and eradication of harmful agricultural pests.
- To protect the public through increased pesticide use training, and increased examination and certification of private pesticide applicators.
- To protect the public by increasing chemical analyses for pesticides and other toxic substances in samples provided by County, State, and Federal sources.

Major Accomplishments - 1990-91

- Initiated a private pesticide applicator certification program for private growers and nurseries.
- Provided vital information to the California Department of Food and Agriculture to eradicate the Mediterranean Fruit Fly.
- Expanded inspections of plant materials at post offices, airports, and other ports of entry into the County to strengthen pest exclusion activities.
- Completed consolidation of the Department of Health Services' environmental chemistry laboratory into the Department's Environmental Toxicology Laboratory, resulting in a 15 percent efficiency savings.
- Although the Department is estimated to generate savings in this fiscal year, no Profit Sharing Program savings will be reflected until year-end.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Inspections:				
-- Pest Exclusion	130,285	130,291	139,815	142,000
-- Pest Detection	669,680	568,368	672,360	894,200
-- Retail Meters	25,711	26,510	24,600	23,229
-- Scales	19,862	21,998	19,500	19,500
Parcels Cleared	9,966	8,091	8,091	8,091

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. PEST PREVENTION/PESTICIDE USE ENFORCEMENT				
Protects the environment, agricultural and horticultural industries, and public and private buildings by providing pest exclusion, pest detection services, plant inspections, pesticide use enforcement, pesticide use training, and laboratory services.				
1990-91	\$ 4,750,000	\$ 3,165,000	\$ 1,585,000	112.8
<i>Change 1</i>	1,194,000	1,608,000	(-414,000)	32.9
Reflects 37.0 additional positions for the Pest Detection/Trapping Program to allow for faster detection of infestations of the Mediterranean Fruit Fly and other harmful pests, the elimination of 2.0 vacant positions in the Plant Inspection and the Produce Inspection Programs, and the reallocation of expenditures, revenues, and 2.1 positions within the Department to more accurately reflect workload.				
<i>Change 2</i>	382,000	397,000	(-15,000)	--
Reflects negotiated increases in salaries and employee benefits, miscellaneous adjustments to salaries, additional laboratory services and pest eradication services to other County departments, additional Pesticide Safety Training revenues, and other miscellaneous adjustments.				
1991-92	\$ 6,326,000	\$ 5,170,000	\$ 1,156,000	145.7
The Proposed Budget maintains the majority of services, and includes additional State revenues to double our pest detection/trapping activities, allowing for faster detection of the Mediterranean Fruit Fly and other harmful pests before infestations become widespread, thus reducing the potential need for aerial malathion spraying by the State. However, the Proposed Budget also reduces the Plant and Produce Inspection Programs by 7 percent for actual inspections.				
2. WEED HAZARD/PEST ABATEMENT PROGRAM				
Protects the public from hazardous weeds and brush, and environmental damage and disease from insects and other pests, by eradicating weeds, brush, and pests through biologically sound and efficient control methods. Services are provided for a fee.				
1990-91	\$ 5,116,000	\$ 5,367,000	\$ (-251,000)	86.7
<i>Change 1</i>	(-201,000)	(-73,000)	(-128,000)	3.7
Reflects a reduction in the weed abatement contract with Cal-Trans, offset by additional weed and pest abatement services to other County departments, and the reallocation of expenditures, revenues, and 3.7 positions from other programs within the Department to more accurately reflect workload.				

Agricultural Commissioner/Weights and Measures (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>	<u>Net</u>	<u>Budgeted</u>
	<u>Financing Uses</u>			<u>County Cost</u>	<u>Positions</u>
2. WEED HAZARD/PEST ABATEMENT PROGRAM (contd)					
<i>Change 2</i>	161,000		232,000	(-71,000)	--
Reflects negotiated increases in salaries and employee benefits financed by weed abatement revenues, and miscellaneous adjustments to salaries.					
1991-92	\$ 5,076,000	\$	5,526,000	\$ (-450,000)	90.4

The Proposed Budget maintains services at the existing levels, or at the level requested by the contracting agency, and also partially finances the Department's and County's administrative costs.

3. CONSUMER PROTECTION PROGRAM

Protects the public from fraud and misrepresentation in the marketplace by inspecting agricultural products for compliance with California quality standards, and calibrating and certifying the accuracy of scales and meters.

1990-91	\$ 3,900,000	\$	1,995,000	\$ 1,905,000	87.3
<i>Change 1</i>	(-519,000)		(-544,000)	25,000	(-16.8)
Reflects the elimination of the Foreign Produce Inspection Program and 11.0 positions due to the loss of a lawsuit challenging the Program, the elimination of 3.0 Weights and Measures Inspector positions held vacant in 1990-91, and other miscellaneous adjustments, including the reallocation of expenditures, revenues, and 2.8 positions within the Department to more accurately reflect workload.					
<i>Change 2</i>	310,000		--	310,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$ 3,691,000	\$	1,451,000	\$ 2,240,000	70.5

The Proposed Budget reflects the loss of the Foreign Produce Inspection lawsuit, which precludes ACWM from charging a fee to inspect foreign produce, resulting in the elimination of the Program. The elimination of the Weights and Measures Inspector positions will continue a 7 percent reduction in the Retail Meters and Scales Inspection Programs begun in 1990-91 over and above normal workload variances.

Agricultural Commissioner/Weights and Measures (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. ADMINISTRATION PROGRAM				
Provides internal support for the Department.				
1990-91	\$ 2,229,000	\$ 163,000	\$ 2,066,000	22.4
<i>Change 1</i>	<i>782,000</i>	<i>(-5,000)</i>	<i>787,000</i>	<i>1.0</i>
Reflects negotiated increases in salaries and employee benefits, miscellaneous adjustments to salaries, increased gasoline sales to the Internal Services Department, additional services and supplies, fixed assets and deferred maintenance costs, and the reallocation of expenditures, revenues, and 1.0 position within the Department to more accurately reflect workload.				
1991-92	\$ 3,011,000	\$ 158,000	\$ 2,853,000	23.4
The Proposed Budget allows for the replacement of aged equipment, reflects additional charges for services provided to other departments, but otherwise maintains services at existing levels.				
<i>Total Change</i>	<i>\$ 2,109,000</i>	<i>\$ 1,615,000</i>	<i>\$ 494,000</i>	<i>20.8</i>



ANIMAL CARE AND CONTROL

FRANK R. ANDREWS, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 7,166,411	\$ 7,531,000	\$ 7,476,000	\$ 7,915,000	\$ 7,915,000	\$ 439,000
SVCS & SUPPS	2,657,053	3,113,000	3,097,000	3,025,000	3,025,000	-72,000
OTHER CHARGES	1,011	99,000	45,000	98,000	98,000	53,000
FA - B & I			65,000	65,000	65,000	
FA - EQUIPMENT	365,678	192,000	100,000	39,000	39,000	-61,000
TOT FIX ASSET	365,678	192,000	165,000	104,000	104,000	-61,000
GROSS TOTAL	\$ 10,190,153	\$ 10,935,000	\$ 10,783,000	\$ 11,142,000	\$ 11,142,000	\$ 359,000
LESS INT TRFS	218,440	344,000	174,000	170,000	170,000	-4,000
NET TOTAL	\$ 9,971,713	\$ 10,591,000	\$ 10,609,000	\$ 10,972,000	\$ 10,972,000	\$ 363,000
REVENUE	6,446,507	6,976,000	6,976,000	7,451,000	7,451,000	475,000
NET CO COST	\$ 3,525,206	\$ 3,615,000	\$ 3,633,000	\$ 3,521,000	\$ 3,521,000	\$ -112,000
POSITIONS			220.2	216.0	216.0	-4.2
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

MISSION

To regulate, license, and provide humane care and control of animals in the unincorporated areas of the County and contract cities.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has taken reductions of \$155,000 in net County cost primarily by deferring kennel building improvements and repairs, equipment purchases, and foregoing communication system improvements. The Department absorbed negotiated increases in salaries and employee benefits by generating more revenue through increased sales of animal licenses. In addition, other operational cost increases will be offset by anticipated savings resulting from the introduction of a new minicomputer system that will upgrade customer service and improve efficiency.

The proposed budget does not include financing of \$164,000, of which \$99,000 would provide for three additional positions for a more adequate staffing level to patrol the unincorporated areas of the County. The remaining \$65,000 would be used to purchase medical supplies and equipment for the veterinary medical clinics at all six of the Department's animal shelters.

Objectives - 1991-92

- To implement the Comprehensive Animal Control Data System, a departmentwide database, by means of a minicomputer that will upgrade customer service and public safety, increase revenue, and reduce costs.

Animal Care and Control (contd)

- To implement an after-hours centralized dispatching operation that will improve customer service, eliminate duplicate functions, decrease costs, and improve shelter security.
- To license approximately 267,000 dogs, a 7 percent increase from 1990-91, representing the largest per capita license sale penetration in the United States.
- To initiate voluntary cat registration and raise approximately \$210,000 through the sale of 30,000 cat registrations.

Major Accomplishments - 1990-91

- Increased revenue by \$430,000, a 6.5 percent increase from 1989-90.
- More than tripled the number of people donating funds and services to the Department's Animal Care Foundation and maintained and enhanced relations with those individuals.
- Broadened the Department's revenue base through the development and sale of customized pet identification tags, plastic pet carriers, expansion of the pet identification tattooing program, and placement of specially designed donation banks at each shelter.
- Expanded employee training and development programs to continue professionalizing the Department's effectiveness in providing service and customer relations.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Dogs Impounded	48,287	49,883	52,000	54,000
Cats Impounded	38,238	39,440	42,000	45,000
Licenses Issued	215,467	245,210	260,000	297,000
Population Served	2,202,033	2,539,274	2,540,577	2,570,000

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. ADMINISTRATIVE AND REVENUE SERVICES				
Provides direction to the Department in accomplishing its mission, goals, and objectives. The Revenue Services Division generates the majority of the Department's income, and anticipates the sale of 297,000 animal licenses in this fiscal year, a 20 percent increase from 1989-90.				
1990-91	\$ 3,333,000	\$ 4,670,000	\$ (-1,337,000)	58.3
Change 1	(-29,000)	--	(-29,000)	(-1.3)
Reflects the deletion of partially funded positions due to limited County resources.				

Animal Care and Control (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
1. ADMINISTRATIVE AND REVENUE SERVICES (contd)								
<i>Change 2</i>		(-5,000)		--		(-5,000)		(-1.0)
Reflects savings achieved through the introduction of a new minicomputer system that will upgrade customer service and public safety.								
<i>Change 3</i>		--		465,000		(-465,000)		--
Reflects anticipated revenue increases in dog license fees, cat registration fees and other sources.								
<i>Change 4</i>		144,000		--		144,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	3,443,000	\$	5,135,000	\$	(-1,692,000)		56.0

The proposed budget establishes the Department's new Comprehensive Animal Control Data System that will upgrade customer service, improve efficiency, and reduce costs.

2. SHELTER AND FIELD OPERATIONS

Provides food, shelter, grooming, veterinary examination, and medical treatment when necessary at each of the six County animal care centers to approximately 100,000 impounded animals. Last fiscal year, animal control field officers responded to more than 125,000 service requests.

1990-91	\$	6,821,000	\$	2,020,000	\$	4,801,000		152.0
<i>Change 1</i>		(-52,000)		(-4,000)		(-48,000)		(-2.0)
Reflects the deletion of positions within the Department and reduces charges to other departments due to anticipated savings from a new centralized dispatching system with an 800-telephone number and a new minicomputer system.								
<i>Change 2</i>		(-114,000)		--		(-114,000)		--
Reflects savings achieved by using a more appropriate level of staff and a reduction in equipment and other charges due to limited County resources.								
<i>Change 3</i>		382,000		--		382,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	7,037,000	\$	2,016,000	\$	5,021,000		150.0

The proposed budget reduces the funding level for building maintenance and equipment, resulting in deferred kennel building improvements and repairs.

3. SPAY AND NEUTER OPERATIONS

Provides low-cost spay and neuter and related services at all six animal care centers. In 1990-91, approximately 8,000 dogs and cats were spayed or neutered at County clinics. In addition, 3,000 dogs have been inscribed with permanent identification tattoo numbers, a service recently provided by the Department.

1990-91	\$	629,000	\$	460,000	\$	169,000		9.9
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Animal Care and Control (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. SPAY AND NEUTER OPERATIONS (contd)				
<i>Change 1</i>	5,000	--	5,000	0.1
Reflects additional funding for a Veterinarian position in the Antelope Valley due to an increase in pet population.				
<i>Change 2</i>	--	10,000	(-10,000)	--
Reflects anticipated revenue increase from spay and neuter services provided to the public.				
<i>Change 3</i>	28,000	--	28,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 662,000	\$ 470,000	\$ 192,000	10.0
The proposed budget provides funds to maintain the current level of services.				
<i>Total</i>				
<i>Change</i>	\$ 359,000	\$ 471,000	\$ (-112,000)	(-4.2)



ARBORETA AND BOTANIC GARDENS
LEON ARNOLD, ACTING DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 3,030,121	\$ 3,009,000	\$ 3,108,000	\$ 3,303,000	\$ 3,113,000	\$ 5,000
SVCS & SUPPS	1,009,164	1,619,000	1,349,000	1,296,000	1,289,000	-60,000
OTHER CHARGES		40,000		40,000	40,000	40,000
FA - B & I		90,000	105,000	56,000		-105,000
FA - EQUIPMENT	78,354	58,000	72,000	30,000		-72,000
TOT FIX ASSET	78,354	148,000	177,000	86,000		-177,000
GROSS TOTAL	\$ 4,117,639	\$ 4,816,000	\$ 4,634,000	\$ 4,725,000	\$ 4,442,000	\$ -192,000
LESS INT TRFS	44,000	50,000	50,000	50,000	50,000	
NET TOTAL	\$ 4,073,639	\$ 4,766,000	\$ 4,584,000	\$ 4,675,000	\$ 4,392,000	\$ -192,000
REVENUE	1,165,534	1,045,000	998,000	935,000	1,060,000	62,000
NET CO COST	\$ 2,908,105	\$ 3,721,000	\$ 3,586,000	\$ 3,740,000	\$ 3,332,000	\$ -254,000
POSITIONS			85.5	75.0	75.0	-10.5

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
CULTURAL SERVICES

MISSION

To provide public education and research in the botanical and horticultural sciences, and administer and maintain four facilities: the Los Angeles State and County Arboretum in Arcadia, Descanso Gardens in La Canada-Flintridge, Virginia Robinson Gardens in Beverly Hills, and the South Coast Botanic Garden on the Palos Verdes Peninsula.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed budget includes curtailments in all of the Department's programs. Significant reductions occur in the Public Viewing Program with the deletion of 10.5 positions. The remaining resources represent the minimum level of services for grounds and nursery maintenance but should not adversely affect attendance or revenue. The Department is requesting restoration of \$116,000 for 3.0 positions to adequately staff grounds maintenance operations. The projected attendance level for 1991-92 is expected to be 551,400, which is an average attendance level for the Department.

The budget shortfall includes a change to the Board-approved matching grant program using admission fee revenue. The program transferred revenue exceeding \$800,000 into a trust account, matched on a 1:1 basis with funds from the private support groups, and utilized for Board-approved capital projects. This program has resulted in over \$1.2 million in capital improvements in the last three years. Elimination of the matching grant program will have an adverse effect on the Department's ability to continue to raise funds from the private support groups for capital improvements. The Department is requesting restoration of the existing revenue cap to provide continuation of the matching grant program for capital improvements.

Arboreta and Botanic Gardens (contd)

Objectives - 1991-92

- To increase the amount of general operating support from the Department's private support organizations by at least 10 percent.
- To continue the road refurbishment program at the South Coast Botanic Garden to provide greater access to garden areas for the tram, which will help the elderly and physically handicapped to better enjoy the garden.
- To complete plans and specifications for renovation and improvements of the Rose Garden at Descanso Gardens. The cost of the project upon completion will approach \$1.0 million dollars at no cost to the County.

Major Accomplishments - 1990-91

- Increased the amount of general operating support from the Department's private support organizations.
- Completed renovation of the food service facility at the Los Angeles State and County Arboretum at a cost of \$400,000, consisting of a \$125,000 County matching grant and \$275,000 provided by the California Arboretum Foundation.
- Completed refurbishment of the irrigation system at the South Coast Botanic Garden at no cost to the County.
- Obtained donation of a tram for use at the South Coast Botanic Garden, valued at over \$100,000.
- Completed construction of the Lake Project at Descanso Gardens at a cost of \$365,000, consisting of a \$70,000 County matching grant and \$295,000 provided by the Descanso Gardens Guild.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Attendance	551,905	542,165	554,200	551,400
School Field Trips	558	638	640	655
Adult Education Classes	82	63	79	100
Horticultural Responses	4,995	4,821	5,100	5,000

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. PUBLIC VIEWING				
Plans, develops, and maintains four horticultural facilities that provide outstanding botanical and educational experiences for the visiting public.				
1990-91	\$ 3,269,000	\$ 879,000	\$ 2,390,000	62.5

Arboreta and Botanic Gardens (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. PUBLIC VIEWING (contd)				
<i>Change 1</i>	(-343,000)	125,000	(-468,000)	(-10.5)
Reflects the reduction of 10.5 positions, various services and supplies, and equipment appropriation due to limited County resources. Also reflected is an increase in admission fee revenue redirected from the California Arboretum Foundation to the Department's budget in order to finance operating costs.				
<i>Change 2</i>	31,000	8,000	23,000	--
Reflects an increase in charges for departmental services, offset by revenue donations to partially fund a position.				
<i>Change 3</i>	233,000	--	233,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 3,190,000	\$ 1,012,000	\$ 2,178,000	52.0

The remaining resources represent a significant reduction in the level of grounds maintenance personnel needed to maintain the grounds; however, this should not adversely affect attendance or revenue levels. The elimination of 10.5 positions represents a 17 percent curtailment which may be mitigated by the implementation of departmental efficiencies or potential increases in grounds maintenance contracts. Also reflected is the return to the County of approximately \$125,000 above the revenue cap previously approved by the Board that was used in the 1:1 matching grant program to raise building funds from private sources; this will have an adverse effect on the Department's ability to complete capital improvements.

2. PUBLIC INFORMATION AND BOTANICAL RESEARCH

Facilitates the testing and recording of superior flowering plants and trees for introduction into the Southern California landscape, enhances and develops departmental plant collections, and disseminates horticultural information to other agencies and the general public. These services are utilized in organizing and promoting various horticultural shows and exhibitions that attract the paying public. In 1991-92, the program is expected to provide horticultural information in response to approximately 5,000 inquiries from hospitals, law enforcement agencies, colleges, universities, other governmental agencies, and the general public.

1990-91	\$ 295,000	\$ 62,000	\$ 233,000	5.3
<i>Change 1</i>	(-4,000)	--	(-4,000)	--
Reflects the elimination of equipment appropriation due to limited County resources.				
<i>Change 2</i>	(-20,000)	(-7,000)	(-13,000)	--
Reflects the deletion of one-time-only donated revenue and appropriation for the purchase of equipment; also includes revenue donations to partially fund a position.				
<i>Change 3</i>	18,000	--	18,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 289,000	\$ 55,000	\$ 234,000	5.3

The remaining resources will maintain minimum service levels by conducting research and providing informational services to the public.

Arboreta and Botanic Gardens (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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3. EDUCATION

Informs the Southern California public on matters pertaining to horticulture, gardening, and new plant materials through garden tours, education classes, plant science library, and horticultural publications. The program is expected to handle an increase in the number of adult education classes provided from a total of 79 this year to 100 for fiscal year 1991-92. School field trips provided for school children are also expected to slightly increase.

1990-91	\$	360,000	\$	57,000	\$	303,000	7.6
<i>Change 1</i>		(-16,000)		--		(-16,000)	--
Reflects the deletion of equipment appropriation due to limited County resources.							
<i>Change 2</i>		(-22,000)		(-17,000)		(-5,000)	--
Reflects the deletion of one-time-only donated revenue and appropriation for the purchase of equipment, also includes revenue donations to partially fund a position.							
<i>Change 3</i>		32,000		--		32,000	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	354,000	\$	40,000	\$	314,000	7.6

The resulting changes will enable the Department to maintain minimum service levels.

4. SPECIAL EVENTS

Increases revenue from support organizations and the private sector through merchandising of the Department's facilities for use by outside organizations.

1990-91	\$	92,000	\$	--	\$	92,000	2.1
<i>Change 1</i>		(-1,000)		--		(-1,000)	--
Reflects the deletion of equipment appropriation due to limited County resources.							
<i>Change 2</i>		9,000		--		9,000	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	100,000	\$	--	\$	100,000	2.1

The resulting changes will enable the program to maintain minimum service levels and continue to make the Department's grounds and facilities available to the public for weddings, receptions, special parties, and film locations.

5. ADMINISTRATION

Provides basic facility administration, personnel, procurement and accounting services for the Department, and provides contingency plans and operational procedures for emergency and/or disaster services at all of the Department's facilities.

Arboreta and Botanic Gardens (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
5. ADMINISTRATION (contd)					
1990-91	\$	366,000	\$ 50,000	\$ 316,000	5.0
<i>Change 1</i>		(-1,000)	--	(-1,000)	--
Reflects deletion of equipment appropriation due to limited County resources.					
<i>Change 2</i>		11,000	--	11,000	--
Reflects an increase in various services and supplies items.					
<i>Change 3</i>		(-152,000)	(-47,000)	(-105,000)	--
Reflects the deletion of one-time-only funding for two capital projects which were partially offset by revenue.					
<i>Change 4</i>		21,000	--	21,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	245,000	\$ 3,000	\$ 242,000	5.0
The resulting changes will allow the Department to continue to maintain minimum administrative service levels.					
6. EXECUTIVE OFFICE					
Provides leadership, direction, and support to the Department in meeting its overall mission and objectives.					
1990-91	\$	252,000	\$ --	\$ 252,000	3.0
<i>Change 1</i>		(-1,000)	--	(-1,000)	--
Reflects the deletion of equipment appropriation due to limited County resources.					
<i>Change 2</i>		13,000	--	13,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	264,000	\$ --	\$ 264,000	3.0
The resulting changes will allow the Department to maintain minimum service levels. However, the Department is committed to increasing the amount of general operating support from the private support organizations by at least 10 percent.					
<i>Total Change</i>	\$	(-192,000)	\$ 62,000	\$ (-254,000)	(-10.5)



ASSESSOR
KENNETH P. HAHN, ASSESSOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 58,572,541	\$ 64,509,000	\$ 64,570,000	\$ 74,154,000	\$ 73,356,000	\$ 8,786,000
SVCS & SUPPS	13,366,375	19,539,000	19,539,000	18,177,000	17,227,000	-2,312,000
OTHER CHARGES		123,000	123,000	337,000	337,000	214,000
FA - LAND	19,898	120,000	120,000	20,000	20,000	-100,000
FA - EQUIPMENT	1,234,076	900,000	900,000	1,400,000	650,000	-250,000
TOT FIX ASSET	1,253,974	1,020,000	1,020,000	1,420,000	670,000	-350,000
GROSS TOTAL	\$ 73,192,890	\$ 85,191,000	\$ 85,252,000	\$ 94,088,000	\$ 91,590,000	\$ 6,338,000
LESS INT TRFS	159,198	75,000	75,000	77,000	77,000	2,000
NET TOTAL	\$ 73,033,692	\$ 85,116,000	\$ 85,177,000	\$ 94,011,000	\$ 91,513,000	\$ 6,336,000
REVENUE	4,149,321	3,587,000	3,587,000	3,741,000	3,741,000	154,000
NET CO COST	\$ 68,884,371	\$ 81,529,000	\$ 81,590,000	\$ 90,270,000	\$ 87,772,000	\$ 6,182,000
POSITIONS			1,594.6	1,769.0	1,741.0	146.4
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY FINANCE	

MISSION

To equitably, accurately, and timely assess all taxable property within the County, prepare the Assessment Roll, process exemption claims and ownership changes, update map records and legal property descriptions, and provide support to the Assessment Appeals Board as provided by State law.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department of the Assessor has an unmet need of \$2,500,000. The impact of this unmet need will significantly increase the parcel change backlog in the Technical Services Program which will ultimately affect the tax roll value. In addition, this unmet need will impair the Department's ability to retain clerical staff in the processing unit. Employee turnover due to reduced opportunities will result in a reduction in roll processing, processing inaccuracies, and subsequently, public service problems.

Objectives - 1991-92

- To systematically implement effective systems and data-processing solutions to ensure on-time and accurate assessments.
- To achieve accurate, timely and courteous responses to public inquiries.
- To increase assessed valuation by a dedicated and responsible effort to fairly assess all taxable property.
- To continue to emphasize and ensure cooperation and coordination with other County departments.

Major Accomplishments - 1990-91

- Increased the 1990-91 local assessment roll by 11.5 percent over 1989-90.
- Reduced backlogs substantially, resulting in an additional \$10.2 billion in assessed valuations being added to the roll.
- Improved public service through expansion of regional offices and staff, development of an Inter-Departmental Public Inquiry Property Tax Manual, automation of work functions, and reduction of backlogs.
- Continued successful expansion of the Automated Permit Reporting System.
- Substantially shifted production of the Assessor's maps for condominiums and large tracts to an automated format.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Assessable Parcels	2,165,410	2,201,503	2,226,000	2,248,000
Business Appraisal Locations	547,600	574,948	591,000	604,000
Changes of Ownership	432,710	413,592	343,000	292,000
Exemptions	1,135,900	1,121,105	1,110,000	1,105,000
New Construction	131,360	180,293	196,000	171,000
Personal Property Audits	3,520	5,162	5,400	5,600

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. EXECUTIVE/ADMINISTRATION

Provides management and leadership in the areas of intra-governmental relations, press and public information, and develops new appraisal programs. Also, provides administrative support in the areas of financial planning, human resources, accounting, procurement, and facilities planning.

1990-91	\$	9,510,000	\$	340,000	\$	9,170,000	174.0
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Change 1		420,000		--		420,000	7.0
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Reflects reorganization of the Executive Office to more efficiently structure the Department and carry out mandated functions.

Change 2		(-194,000)		--		(-194,000)	--
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Reflects a decrease in funding for temporary clerical and technical computer programming services.

Assessor (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
1. EXECUTIVE/ADMINISTRATION (contd)								
<i>Change 3</i>		281,000		--		281,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	10,017,000	\$	340,000	\$	9,677,000		181.0

The proposed financing implements the departmental reorganization which is designed to improve supervision over key departmental operations and absorb additional workload resulting from decentralization of administrative services such as on-line accounting.

2. APPRAISAL

Appraises all Real and Personal Property throughout the County including residential, commercial, marine and aircraft, and conducts audits of businesses, agriculture, oil, welfare, and other property statements.

1990-91	\$	37,662,000	\$	1,652,000	\$	36,010,000		575.6
<i>Change 1</i>		1,080,000		--		1,080,000		18.0
	Reflects additional high-level appraisal positions required to assess highly-complex properties in the commercial and industrial areas.							
<i>Change 2</i>		(-947,000)		156,000		(-1,103,000)		--
	Reflects reduction of consultant appraisal services for oil, mining and cable television assessments.							
<i>Change 3</i>		1,254,000		--		1,254,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	39,049,000	\$	1,808,000	\$	37,241,000		593.6

The proposed financing enables this program to provide a lower supervisor/employee ratio required by the highly complex nature of the commercial and industrial assessments thus providing more equitable, accurate and timely assessments.

3. OWNERSHIP, EXEMPTIONS, AND MAPPING

Processes property transfers, new construction permits and certain classes of appraisals which are excluded from property taxation, and updates and maintains more than 3,000 map books.

1990-91	\$	15,676,000	\$	688,000	\$	14,988,000		367.0
<i>Change 1</i>		1,206,000		--		1,206,000		41.0
	Reflects additional staffing to effectively process ownership and exemption claims to ensure timely and proper assessments to the assessment roll.							
<i>Change 2</i>		(-394,000)		--		(-394,000)		--
	Reflects a decrease in funding for contract clerical employees.							

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
3. OWNERSHIP, EXEMPTIONS, AND MAPPING (contd)					
<i>Change 3</i>		783,000	--	783,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	17,271,000	\$ 688,000	\$ 16,583,000	408.0

The proposed financing is required to assure the prompt processing of exception applications in order for taxpayers to receive their legal exemptions in a timely manner. This will ultimately result in improved taxpayer service and a reduction in exemption delays.

4. PROCESSING

Coordinates final preparation of the Property Assessment Roll and provides departmental support including public counter service, data entry, filing and other clerical operations.

1990-91	\$	12,571,000	\$ 551,000	\$ 12,020,000	478.0
<i>Change 1</i>		629,000	--	629,000	25.0
Reflects minor reorganization changes and additional staff to improve public service and property tax operations.					
<i>Change 2</i>		(-316,000)	--	(-316,000)	--
Reflects a decrease in funding for contracted clerical services.					
<i>Change 3</i>		630,000	--	630,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	13,514,000	\$ 551,000	\$ 12,963,000	503.0

The proposed financing will enable the Department to conduct highly technical programming and maintenance of departmental computer systems. The proposed staffing is needed to reduce backlogs associated with auditor exception reports which must be processed manually due to limitations in the current systems.

5. TECHNICAL SERVICES

Provides technical support to the Department in the areas of production processing, MainFrame and Mini-Micro Computer Systems, and coordinates the design and implementation of in-house computer systems.

1990-91	\$	9,833,000	\$ 431,000	\$ 9,402,000	--
<i>Change 1</i>		2,012,000	--	2,012,000	55.4
Reflects creation of the Technical Services program.					
<i>Change 2</i>		(-247,000)	--	(-247,000)	--
Reflects reduction in contracted data processing programming services.					

Assessor (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
5. TECHNICAL SERVICES (contd)				
Change 3	(-350,000)	--	(-350,000)	--
Reflects a decrease in funding for computer equipment and software.				
Change 4	491,000	--	491,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 11,739,000	\$ 431,000	\$ 11,308,000	55.4
The creation of the Technical Services Program is a key element of the departmental reorganization. The program will provide emphasis on major automated systems and linkages with other departmental systems. This will enable greater responsiveness to, and faster resolution of, taxpayer inquiries.				
Total Change	\$ 6,338,000	\$ 156,000	\$ 6,182,000	146.4



AUDITOR-CONTROLLER
DANIEL O. IKEMOTO, AUDITOR-CONTROLLER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 18,471,670	\$ 21,089,000	\$ 22,058,000	\$ 24,859,000	\$ 23,969,000	\$ 1,911,000
SVCS & SUPPS	15,166,710	20,409,000	22,402,000	27,460,000	27,460,000	5,058,000
OTHER CHARGES		2,000	2,000			-2,000
FA - EQUIPMENT	242,002	348,000	303,000	586,000	586,000	283,000
GROSS TOTAL	\$ 33,880,382	\$ 41,848,000	\$ 44,765,000	\$ 52,905,000	\$ 52,015,000	\$ 7,250,000
LESS INT TRFS	19,541,333	21,036,000	23,464,000	28,694,000	28,694,000	5,230,000
NET TOTAL	\$ 14,339,049	\$ 20,812,000	\$ 21,301,000	\$ 24,211,000	\$ 23,321,000	\$ 2,020,000
REVENUE	4,132,314	4,279,000	3,805,000	4,090,000	4,090,000	285,000
NET CO COST	\$ 10,206,735	\$ 16,533,000	\$ 17,496,000	\$ 20,121,000	\$ 19,231,000	\$ 1,735,000
POSITIONS			449.3	469.0	453.0	3.7

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

MISSION

To provide professional financial leadership for the County of Los Angeles through monitoring financial performance, reporting financial results, promoting economy and efficiency, and fulfilling the legal duties of the Auditor-Controller.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed budget includes the transfer of a special investigations program to this Department in the amount of \$400,000 and a significant Profit Sharing Program savings of \$818,000 which will be carried forward into fiscal year 1991-92 for computer enhancements to increase departmental productivity. However, the Department will reduce \$244,000 in salaries and employee benefits and \$327,000 in data processing services for the Disbursements/Tax and Systems Development programs to meet the proposed financing levels. These reductions will result in extending scheduled tax information processing from weekly to bi-weekly, deferring mailings of tax bills, and delayed cash flow into the County Treasury. Additionally, the Department will be unable to staff Phase III of the Secured Tax Roll System, which will increase backlogs of delinquent properties and reduce revenue collection. The reduction in six Accountant-Auditor positions will result in significant delays in the auditing schedule for County departments.

Objectives - 1991-92

- To receive a Certificate of Achievement from the Government Finance Officers' Association (GFOA) for the County's 1990 Comprehensive Annual Financial Report.
- To continue development and implementation of scheduled phases of the Countywide Timekeeping and Personnel/Payroll System (CWTAPPS), the County Accounting and Purchasing System (CAPS), and the Secured Tax Roll System (STR).
- To provide leadership for departments' fiscal operations through training and monitoring.

Auditor-Controller (contd)

Major Accomplishments - 1990-91

- Implemented Phase I of CWTAPPS and Phase IA of STR.
- Implemented additional phases of CAPS, including the Grant and Project Management Subsystems.
- Completed the fourth year of the Internal Control Certification Program and expanded the Financial Management Training Program.
- Received a Certification of Achievement from GFOA for the County's 1989 Comprehensive Annual Financial Report.
- Implemented a management rotation program as part of the Department's reorganization.
- The Department generated \$818,000 in Profit Sharing Program savings which was carried forward to provide procurement of items to enhance departmental productivity.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
CAPS Transactions	5,024,000	5,151,247	5,203,000	5,255
Warrants Issued	5,886,129	6,199,034	6,717,000	7,333
Purchase Orders Processed	242,625	248,003	252,000	252
Property Tax Roll Changes and Direct Assessments	7,279,053	8,296,771	9,792,000	10,282
Audit Reports Issued	362	367	375	
Fraud Hotline				
Calls Received	667	987	950	
Investigations Opened	176	285	275	
Investigations Closed	120	253	240	

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. ACCOUNTING AND REPORTING

Fulfills the legal role of the Auditor-Controller as the Principal Accounting Officer and provides professional leadership in monitoring and reporting the County's financial affairs.

1990-91	\$	5,759,000	\$	3,279,000	\$	2,480,000
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<i>Change 1</i>		<i>66,000</i>		<i>118,000</i>		<i>(-52,000)</i>
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Reflects the addition of positions for the administration of the Court Trustee Program and SB 90 funding due to increased workload offset by increased revenue from the Court Trustee and SB 90.

Auditor-Controller (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. ACCOUNTING AND REPORTING (contd)				
<i>Change 2</i>	(-491,000)	(-412,000)	(-79,000)	--
Reflects reductions in charges from the Internal Services Department, including data processing, and a reduction in bond contract costs.				
<i>Change 3</i>	--	65,000	(-65,000)	--
Reflects adjustments in charges to County departments and special districts/funds.				
<i>Change 4</i>	148,000	--	148,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 5,482,000	\$ 3,050,000	\$ 2,432,000	60.0

The proposed financing reflects the continuation of vital accounting processes and provides fiscal training to departments. Also, expands the number of County departments utilizing CAPS on-line payment and encumbering capabilities.

2. DISBURSEMENTS/TAX

Fulfills the legal role of the Auditor-Controller as paymaster to employees and vendors and as controller of property taxes through monitoring, controlling and disbursing property tax revenues to the County, cities, special districts, and County school districts.

1990-91	\$ 10,776,000	\$ 1,983,000	\$ 8,793,000	131.5
<i>Change 1</i>	162,000	--	162,000	2.5
Reflects the addition of positions due to workload increases in payroll benefits, warrants, and property tax operations and tax distribution.				
<i>Change 2</i>	1,639,000	100,000	1,539,000	--
Reflects adjustments for charges from the Internal Services Department, including data processing, and increases in postage and warrant stock due to increased rates and volume partially offset by increased revenue due to SB 813.				
<i>Change 3</i>	--	1,001,000	(-1,001,000)	--
Reflects increases in charges to County departments.				
<i>Change 4</i>	332,000	--	332,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 12,909,000	\$ 3,084,000	\$ 9,825,000	134.0

The proposed funding level will continue to provide services to governmental entities at the current level. Additional funding is required, however, to enable the Department to perform more complex property tax allocations, including unitary property tax and no/low cities, address public service needs, implement work simplification projects, and continue automated systems planning.

Auditor-Controller (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
3. WELFARE FINANCIAL SERVICES				
Issues and accounts for all welfare payments for dependent children, adults in the Greater Avenues for Independence program, the indigent, and vendors who supply goods and services to welfare recipients, and investigates and institutes action for the collection of forged and duplicate County warrants.				
1990-91	\$ 5,137,000	\$ 5,061,000	\$ 76,000	60.0
<i>Change 1</i>	66,000	220,000	(-154,000)	--
Reflects increased supervision and control of welfare warrant processing offset by increased charges to departments.				
<i>Change 2</i>	2,572,000	2,605,000	(-33,000)	--
Reflects reductions for charges from Internal Services Department and an increase in postage and warrant-related costs.				
<i>Change 3</i>	34,000	--	34,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 7,809,000	\$ 7,886,000	\$ (-77,000)	60.0

The proposed funding will meet the expanded level of service required to process 7,333,000 warrants and 7,038,000 special mailings.

4. AUDITING

Fulfills the legal role of the Auditor-Controller as the Auditor for the County of Los Angeles through monitoring and controlling financial performance and promoting efficiency and effectiveness throughout County departments.

1990-91	\$ 8,488,000	\$ 7,200,000	\$ 1,288,000	110.0
<i>Change 1</i>	(-50,000)	195,000	(-245,000)	(-6.0)
Reflects the establishment of resident auditors at the Internal Services Department and the Department of Public Works, an adjustment to miscellaneous office expenses, and a reduction in positions due to Mental Health cutbacks and to remain within available financing limits.				
<i>Change 2</i>	400,000	--	400,000	5.0
Reflects the transfer of the Special Investigations Unit from the Chief Administrative Office.				
<i>Change 3</i>	1,157,000	1,239,000	(-82,000)	--
Reflects adjustments for charges from the Internal Services Department and increases in contractor costs, including management audits, offset by reductions in supplies.				
<i>Change 4</i>	--	346,000	(-346,000)	--
Reflects rate increases for chargeable services and the inclusion of charges for Fire Protection, Library, Public Works, Internal Services, and special districts as determined by the Countywide Cost Allocation Plan.				
<i>Change 5</i>	62,000	--	62,000	--
Reflects negotiated increases in salaries and employee benefits.				

Auditor-Controller (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
4. AUDITING (contd)					
1991-92	\$	10,057,000	\$ 8,980,000	\$ 1,077,000	109.0

The proposed funding implements the transfer of the Special Investigations Unit from the Chief Administrative Office and adjusts staffing levels to meet available funding. The reduction will delay the auditing schedule for County departments.

5. **SYSTEMS DEVELOPMENT**

Develops, installs, and maintains systems which support the functional responsibilities of the Auditor-Controller and which provide financial information to managers throughout the County.

1990-91	\$	3,457,000	\$ 709,000	\$ 2,748,000	40.0
<i>Change 1</i>		(-115,000)	--	(-115,000)	(-2.0)
Reflects a reduction of two positions due to current level of expenditures.					
<i>Change 2</i>		(-68,000)	168,000	(-236,000)	--
Reflects a reduction in supplies and charges from the Internal Services Department and rate increases for reimbursable services and revenue for direct assessment services.					
<i>Change 3</i>		215,000	--	215,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	3,489,000	\$ 877,000	\$ 2,612,000	38.0

The proposed financing will reduce support to key Department systems and will prevent the Department from implementing Phase III of the Secured Tax Roll System. This phase is intended to automate the current manual process of placing delinquent properties on the redemption roll. Without automation, significant backlogs will occur due to increased volume related to SB 813 year-round assessments and the reduction of backlogged reassessments being completed by the Assessor. Reduction in funding for the Internal Services Department for operations will result in processing the property tax extension system bi-weekly rather than weekly, which will delay the mailing of tax bills and result in cash flow delays for the County.

6. **SPECIAL PROJECTS**

Develops and maintains countywide automated business information systems and coordinates the development of departmental business information systems. Promotes uniformity among County departmental financial systems.

1990-91	\$	8,337,000	\$ 9,037,000	\$ (-700,000)	32.0
<i>Change 1</i>		(-102,000)	--	(-102,000)	(-1.0)
Reflects the deletion of one position related to the departmental reorganization.					
<i>Change 2</i>		(-148,000)	(-132,000)	(-16,000)	--
Reflects adjustments for charges from Internal Services Department, including reductions in data processing charges for CAPS and CWTAPPS, and reductions in supplies accounts due to increased efficiency.					

Auditor-Controller (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
6. SPECIAL PROJECTS (contd)				
<i>Change 3</i>	1,000	--	1,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 8,088,000	\$ 8,905,000	\$ (-817,000)	31.0

The proposed funding will maintain the current level of service, which is critical to continue implementation of major countywide systems.

7. ADMINISTRATION

Provides leadership and support to the Department in meeting its overall mission and objectives.

1990-91	\$ 2,811,000	\$ --	\$ 2,811,000	17.0
<i>Change 1</i>	169,000	2,000	167,000	4.0
Reflects an increase of four positions due to the departmental reorganization and expanded procurement and accounting needs partially offset by reimbursement for labor charges for processing schools' warrant orders.				
<i>Change 2</i>	120,000	--	120,000	--
Reflects adjustments for charges from the Internal Services Department and increases in stockroom items and computer supplies for the Department.				
<i>Change 3</i>	818,000	--	818,000	--
Reflects Profit Sharing Program savings allocated to computer enhancements to increase departmental productivity.				
<i>Change 4</i>	263,000	--	263,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 4,181,000	\$ 2,000	\$ 4,179,000	21.0

The proposed financing implements the reorganization of the Department and provides system augmentations which will increase productivity.

<i>Total Change</i>	\$ 7,250,000	\$ 5,515,000	\$ 1,735,000	3.7
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BEACHES AND HARBORS
TED REED, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 17,075,073	\$ 18,032,000	\$ 18,296,000	\$ 19,235,000	\$ 19,235,000	\$ 939,000
SVCS & SUPPS	11,962,469	9,736,000	10,568,000	11,086,000	11,086,000	518,000
OTHER CHARGES		910,000	478,000	910,000	910,000	432,000
FA - B & I	2,171,104	4,171,000	7,844,000	10,105,000	10,105,000	2,261,000
FA - EQUIPMENT	302,913	133,000	133,000	40,000	40,000	-93,000
TOT FIX ASSET	2,474,017	4,304,000	7,977,000	10,145,000	10,145,000	2,168,000
OTH FIN USES	20,301,124	250,000	250,000	90,000	90,000	-160,000
GROSS TOTAL	\$ 51,812,683	\$ 33,232,000	\$ 37,569,000	\$ 41,466,000	\$ 41,466,000	\$ 3,897,000
LESS INT TRFS	572,377	35,000	35,000			-35,000
NET TOTAL	\$ 51,240,306	\$ 33,197,000	\$ 37,534,000	\$ 41,466,000	\$ 41,466,000	\$ 3,932,000
REVENUE	40,042,937	34,719,000	37,735,000	42,143,000	42,143,000	4,408,000
NET CO COST	\$ 11,197,369	\$ -1,522,000	\$ -201,000	\$ -677,000	\$ -677,000	\$ -476,000
POSITIONS			362.9	353.9	353.9	-9.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

MISSION

To provide beach lifeguard services and manage the development, maintenance, and operation of Marina del Rey, County-owned beaches, and County-operated beaches under contract with local cities and the State.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has increased the amount of surplus to the County from last fiscal year by \$476,000. This was accomplished by a combination of increased revenues from leasehold renegotiations and slip fees, a carryover of \$817,000 in Profit Sharing Program savings, and a reduction of nine positions, primarily in the Lifesaving and Beach/Facilities Maintenance programs. Lifesaving services have been eliminated year-round at four beaches with low attendance and rescue statistics, and during winter only at two other beaches. The Marketing Program has been expanded countywide as a new source of revenue for other County departments without further curtailment to the Department's operations.

The proposed budget does not include financing of \$6,500,000 required to provide funding for the Marina Replacement A.C.O. Fund for repairs and refurbishment of Marina del Rey infrastructure, or for public improvements.

Objectives - 1991-92

- To continue the successful program of grants acquisition to fund the Beach Facility Refurbishment Program and implement a pilot structural repair program for the Marina del Rey Seawall System.

Beaches and Harbors (contd)

- To negotiate a basic agreement with Maguire Thomas Partners for the development of Parcel A in Playa Vista and finalize a development agreement on Parcel 9U or proceed by legal means to acquire the parcel through foreclosure.
- To expand the Marketing Program countywide as a source of new revenues and/or goods and services.
- To negotiate lease extension agreements with Marina lessees to allow redevelopment of Marina del Rey and obtain Coastal Commission approval of a Local Coastal Program, enabling Phase II development.
- To renegotiate a lifeguard and maintenance services contract with the City of Hermosa Beach to reduce cost of services provided and to renegotiate Del Rey Yacht Club boat slip fees to generate additional revenues.
- To continue an extensive recruitment program to increase minority representation in lifeguard positions, increase participation of community and inner city children in Marina youth programs and continue to provide public education programs on water safety.
- To implement an automated property management system pursuant to the Department's Long-Range Information Systems Plan.
- To manage a water conservation program at departmental facilities and implement a beach recycling program to reduce costs and limit the amount of debris being transported to local landfills.

Major Accomplishments - 1990-91

- Completed grant-funded refurbishment of public restrooms, as well as other public improvements, at a total cost of approximately \$9.5 million.
- Completed White's Point/Royal Palms program to increase recreational amenities at the 15-acre site and received necessary approval for City of Los Angeles-funded Dockweiler Beach improvements and Cabrillo Beach sand renourishment project.
- Generated \$1.3 million in Profit Sharing Program savings of which \$817,000 was carried forward to provide for beach equipment and consulting costs concerning lease renegotiations. The remaining \$504,000 was contributed to the General Fund for countywide use.
- Monitored the sale of Marina City Club condominiums increasing County revenue by approximately \$540,000 and completed an additional leasehold rental renegotiation which generated approximately \$200,000 in one-time-only back rent.
- Negotiated marketing contracts with American Marketing Works, Inc. to develop a line of lifeguard clothing and Winkler Productions to purchase advertising space on benches and bike racks.
- Received five Productivity Awards for the Dockweiler/Hyperion Parking Lot, Cabrillo Beach Renourishment, Oxford Flood Basin Projects, Employee Career Enhancement, and Management Information Reporting; and won the fourth consecutive United States Lifesaving Association National Lifeguarding Championship and the second consecutive Women's Lifeguarding Championship.
- Implemented a ridesharing plan in accordance with the South Coast Air Quality Management District's Regulation XV, including a transit information center, ridesharing fair, telecommuting, 9/80 work scheduling and other incentives.
- Expanded W.A.T.E.R. program activities to heavily recruit participants from all supervisorial districts and increased minority representation in lifeguard positions.

Beaches and Harbors (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Miles of Beaches Protected and Maintained	31.5	31.5	31.5	31.5
Beach Attendance (Millions)	60.1	62.9	61.4	64.5
Beach Rescues	5,919	10,622	11,447	12,019
Leases/Subleases Managed	221	226	231	236
Leasehold Premise Inspections	289	295	300	300
Public Contacts at Visitor's Center	14,700	14,900	15,100	15,500

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. LIFESAVING				
Provides safe beach, water supervision and emergency rescue services along 31.5 miles of coastline and at Santa Catalina Island; protects 64.4 million bathers, boaters, surfers, divers and other aquatic enthusiasts; and promotes safe beach use.				
1990-91	\$ 12,800,000	\$ 4,977,000	\$ 7,823,000	210.0
<i>Change 1</i>	<i>(-137,000)</i>	--	<i>(-137,000)</i>	<i>(-5.0)</i>
Reflects a deletion in year-round staffing for lifeguard services at four beaches with low attendance, and winter staffing at two other beaches.				
<i>Change 2</i>	<i>(-111,000)</i>	--	<i>(-111,000)</i>	<i>(-2.5)</i>
Reflects a decrease in staffing for administrative support for the Lifeguard Division Headquarters.				
<i>Change 3</i>	<i>503,000</i>	<i>217,000</i>	<i>286,000</i>	--
Reflects a net adjustment for various operating expenses primarily due to inflation, a parking services contract, and increased equipment funding.				
<i>Change 4</i>	<i>702,000</i>	--	<i>702,000</i>	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 13,757,000	\$ 5,194,000	\$ 8,563,000	202.5

Beaches and Harbors (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
	<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
1. LIFESAVING (contd)							
The proposed changes eliminate lifeguard protection at low attendance beaches, such as Las Tunas State Beach, Topanga-South, Dan Blocker State Beach and Nicholas Canyon County Beach, as well as White Point/Royal Palms State Beach and Marina Beach during the winter season. The proposed changes also reduce administrative duties related to training programs, communications, procurement, and motor vehicles, minimally reducing the quality of service provided to the public. Public education programs on water safety are maintained at the current level of service.							
2. BEACH AND FACILITIES MAINTENANCE							
Maintains properties and facilities at 20 County-operated beaches in a safe, sanitary and attractive condition, including the maintenance of 53 restrooms and 215 storm drain outlets and the collection of approximately 3,500 tons of rubbish.							
1990-91	\$	12,366,000	\$	8,718,000	\$	3,648,000	67.9
<i>Change 1</i>		(-58,000)		--		(-58,000)	(-2.5)
Reflects a decrease in staffing for summer beach maintenance services.							
<i>Change 2</i>		2,261,000		2,261,000		--	--
Reflects a net increase in State bond and other grant-funded beach refurbishment projects.							
<i>Change 3</i>		1,069,000		713,000		356,000	--
Reflects a net adjustment for various operating expenses primarily due to a parking services contract, increased departmental service costs, and increased equipment funding offset by revenue from parking.							
<i>Change 4</i>		164,000		--		164,000	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	15,802,000	\$	11,692,000	\$	4,110,000	65.4
The proposed changes reflect a reduction of positions providing beach cleaning and maintenance services, which minimally reduces the quality of services to the public. Beach recycling has been incorporated into the program to limit the amount of debris being transported to local landfills. The proposed changes also provide grant funding for capital improvements at Dan Blocker Beach, Redondo State Beach, Topanga State Beach, Torrance Beach, Venice Beach, White Point/Royal Palms Beach, Will Rogers State Beach and Zuma Beach.							
3. MARINA SUPPORT							
Provides for the leasing, property management and maintenance of 56 leaseholds, 180 subleases and other Marina del Rey properties for commercial, residential and recreation purposes.							
1990-91	\$	10,411,000	\$	23,470,000	\$	(-13,059,000)	56.0

Beaches and Harbors (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
3. MARINA SUPPORT (contd)				
<i>Change 1</i>	(-46,000)	--	(-46,000)	--
Reflects a decrease in staffing for administrative services on special projects and the reorganization of the Asset Management Division.				
<i>Change 2</i>	250,000	--	250,000	--
Reflects a Marina Promotion Program funded by a portion of the increased Transient Occupancy Tax revenues. This program has been initiated at the direction of the Board of Supervisors to promote the Marina del Rey and its businesses as a means of generating future revenues.				
<i>Change 3</i>	(-1,243,000)	1,140,000	(-2,383,000)	--
Reflects a net decrease of various operating expenses, elimination of a transfer to the Marina Replacement A.C.O. Fund, and deletion of equipment funding. Revenue reflects increased slip fees, increased Marina City Club condominium sales, and higher leasehold rents due to ongoing renegotiations.				
<i>Change 4</i>	227,000	--	227,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 9,599,000	\$ 24,610,000	\$ (-15,011,000)	56.0

The proposed changes enable the Department to initiate a Marina Promotion Program, improve management of Marina properties, negotiate with Maguire Thomas Partners for the development of Parcel A in Playa Vista, and increase revenue without additional staff.

4. ADMINISTRATION

Provides administrative support for the Lifesaving and Beach/Facilities Maintenance programs, including budget, personnel, planning, accounting, data processing, warehousing, vehicle/equipment repair coordination, legislation, management studies, and community relations, as well as management of 11 Proposition A contracts, 30 beach concessions, and 29 parking locations.

1990-91	\$ 1,992,000	\$ 605,000	\$ 1,387,000	29.0
<i>Change 1</i>	100,000	100,000	--	1.0
Reflects an increase in staffing and operating expenses for a Countywide Marketing Program offset by revenue collected from the program.				
<i>Change 2</i>	91,000	(-58,000)	149,000	--
Reflects a net increase in various operating expenses, the reorganization of the Planning Division, and a net decrease in parking revenues.				
<i>Change 3</i>	125,000	--	125,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 2,308,000	\$ 647,000	\$ 1,661,000	30.0

Beaches and Harbors (contd)

<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
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4. **ADMINISTRATION** (contd)

The proposed changes maintain the current level of administrative service for the Lifesaving and Beach/Facilities Maintenance programs and expand the Marketing Program to approximately four other departments, increasing total County revenue in those departments by approximately \$500,000.

Total							
Change	\$	3,897,000	\$	4,373,000	\$	(-476,000)	(-9.0)



BOARD OF SUPERVISORS
LARRY J. MONTEILH, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 13,340,764	\$ 14,604,000	\$ 14,854,000	\$ 16,834,000	\$ 16,777,000	\$ 1,923,000
SVCS & SUPPS	7,371,185	10,580,000	11,542,000	13,514,000	10,960,000	-582,000
LESS EXP DIST				3,275,000	3,275,000	3,275,000
TOT S & S	7,371,185	10,580,000	11,542,000	10,239,000	7,685,000	-3,857,000
OTHER CHARGES	134,965	1,669,000	1,669,000	919,000	919,000	-750,000
FA - EQUIPMENT	471,490	584,000	684,000	765,000	715,000	31,000
GROSS TOTAL	\$ 21,318,404	\$ 27,437,000	\$ 28,749,000	\$ 28,757,000	\$ 26,096,000	\$ -2,653,000
LESS INT TRFS	8,023,688	10,865,000	10,865,000	14,281,000	14,080,000	3,215,000
NET TOTAL	\$ 13,294,716	\$ 16,572,000	\$ 17,884,000	\$ 14,476,000	\$ 12,016,000	\$ -5,868,000
REVENUE	252,682	273,000	273,000	282,000	282,000	9,000
NET CO COST	\$ 13,042,034	\$ 16,299,000	\$ 17,611,000	\$ 14,194,000	\$ 11,734,000	\$ -5,877,000
POSITIONS			246.3	246.3	246.3	

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
LEGISLATIVE & ADMINISTRATIVE

MISSION

To oversee the delivery of services within the County and direct the overall operation of County departments and districts. The Executive Office records and communicates official acts of the Board of Supervisors, staffs commissions and the Assessment Appeals Boards, and provides accounting, payroll and procurement services to the Board and 20 other County departments and budget units.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has been able to absorb increased salaries, employee benefits and other operating costs through increased revenue, charges to client departments, assuming increased workload within existing staffing levels and expanding the number of client departments served with no increase in staff. These actions should permit the Department to maintain operations at its present level of service.

Objectives - 1991-92

- To expand and upgrade the Executive Office's computing capabilities in order to meet the requirements of rapidly expanding demand for automation throughout the Department.
- To continue to work closely with the new First District Supervisor and staff and provide all necessary assistance
- To continue the legislative effort through the County Clerks Association, begun last year, designed to improve the level of performance of assessment appeals boards statewide; and to develop a statewide curriculum for use by the State Board of Equalization for the training of assessment appeals board members.

Board of Supervisors (contd)

- To fully implement and refine the Building Management Program for the Hall of Administration which will improve the building's appearance and maintenance, provide required services to all the tenant departments, and maximize limited financial resources available in an effort to begin long needed deferred maintenance projects.

Major Accomplishments - 1990-91

- Began providing payroll services to the Los Angeles County Retirement Association, accounting services to the County Fish and Game Commission; and began staffing the Fish and Game Commission, Regional Justice Facilities Financing Agency and the County Energy Commission with no increase in Executive Office staff.
- Fully implemented countywide electronic filing for Board letters via computers and optical imaging equipment, and provided Board offices and County departments the ability to view the Board's agenda and supporting documents via computer.
- Implemented a new incentive plan and generic classification of Executive Office clerical staff which was designed to promote increased individual productivity by encouraging, recognizing and rewarding good performance in relation to established performance standards.
- Developed a structural framework for a total Building Management Program for the Hall of Administration which included consolidated budgeting for services to be provided to tenant departments.
- Implemented a new automated index to the Board's records based on the Statement of Proceedings, which allows fast and accurate retrieval of information and documents through powerful global search capabilities.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Commissions and Subcommittees Served	80	88	78	78
Departments Receiving Accounting/Payroll Services	15	18	20	20
Parcel Assessment Appeals Filed	12,577	11,522	14,000	14,500

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. COUNTY GOVERNMENT ADMINISTRATION

Provides for the public welfare by determining County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, sets salaries, prepares agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.

1990-91	\$	20,905,000	\$	7,382,000	\$	13,523,000	159.0
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Board of Supervisors (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. COUNTY GOVERNMENT ADMINISTRATION (contd)					
<i>Change 1</i>		987,000	987,000	--	--
	Reflects increases in services and supplies and office automation and improvement projects required to support program requirements offset by increases in charges for services.				
<i>Change 2</i>		(-5,763,000)	--	(-5,763,000)	--
	Reflects the deletion of prior year carryover funding, one-time financing for equipment purchases, and Board identified service agency contracts.				
<i>Change 3</i>		1,441,000	1,441,000	--	--
	Reflects reimbursable increases in negotiated salaries and employee benefits.				
1991-92	\$	17,570,000	\$ 9,810,000	\$ 7,760,000	159.0
The proposed financing will enable each supervisorial office to maintain its current level of service to constituents and allow the Executive Office to support the Board, County departments and the general public regarding the agenda and official acts of the Board.					
2. ASSESSMENT APPEALS					
Hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll. The Assessment Appeals Boards receive and process approximately 14,000 applications annually. Workload is expected to increase slightly during the next fiscal year.					
1990-91	\$	1,112,000	\$ 1,112,000	\$ --	16.1
<i>Change 1</i>		160,000	160,000	--	--
	Reflects reimbursable increases in negotiated salaries and employee benefits.				
1991-92	\$	1,272,000	\$ 1,272,000	\$ --	16.1
The proposed financing will enable the Assessment Appeals Boards to maintain the current level of service and to absorb the increased workload with existing staff. The Assessment Appeals Boards will continue efforts to improve their level of performance by enhanced training for board members.					
3. COMMISSION SERVICES					
Provides staff and administrative support to various Board authorized advisory commissions/committees, commission subcommittees, joint powers authorities and non-profit corporations.					
1990-91	\$	1,738,000	\$ 1,738,000	\$ --	18.0
<i>Change 1</i>		63,000	63,000	--	--
	Reflects reimbursable increases in negotiated salaries and employee benefits.				
1991-92	\$	1,801,000	\$ 1,801,000	\$ --	18.0

Board of Supervisors (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. COMMISSION SERVICES (contd)				
The proposed financing reflects efficiencies achieved through consolidation of several commission subcommittees and will enable the program to maintain its current level of service to County commissions, committees, joint powers authorities and non-profit corporations. The program assumed responsibility for three additional commissions during the fiscal year with no increase in staffing.				
4. ADMINISTRATION				
Provides general administrative support for the Department, executive management for the operations of the Clerk of the Board, accounting and payroll services for the Board of Supervisors, as well as 20 other departments/agencies, and electronic data processing and automation services for the Board of Supervisors and the Executive Office, such as the countywide electronic agenda filing system.				
1990-91	\$ 4,994,000	\$ 906,000	\$ 4,088,000	53.2
<i>Change 1</i>	200,000	200,000	--	--
Reflects financing for systems enhancements required to support the office automation project offset by reimbursable charges.				
<i>Change 2</i>	259,000	373,000	(-114,000)	--
Reflects negotiated increases in salaries and employee benefits offset by reimbursable charges and additional accounting and payroll services to new client agencies.				
1991-92	\$ 5,453,000	\$ 1,479,000	\$ 3,974,000	53.2
The proposed financing will enable the Department to maintain its current level of services. The Department has extended its payroll and accounting services to two additional agencies with no increase in staffing. Financing also provides an upgrade to the Department's computer system required by a growing demand for automation services.				
<i>Total Change</i>	\$ (-2,653,000)	\$ 3,224,000	\$ (-5,877,000)	--



CHILDREN'S SERVICES
G. PETER DIGRE, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 140,215,541	\$ 156,724,000	\$ 147,521,000	\$ 178,467,000	\$ 168,499,000	\$ 20,978,000
SVCS & SUPPS	46,488,838	43,923,000	47,614,000	57,252,000	57,072,000	9,458,000
LESS EXP DIST	-2,807					
TOT S & S	46,491,645	43,923,000	47,614,000	57,252,000	57,072,000	9,458,000
OTHER CHARGES	231,998,450	285,318,000	258,583,000	354,032,000	337,909,000	79,326,000
FA - EQUIPMENT	2,514,694	993,000	954,000	425,000	425,000	-529,000
GROSS TOTAL	\$ 421,220,330	\$ 486,958,000	\$ 454,672,000	\$ 590,176,000	\$ 563,905,000	\$ 109,233,000
LESS INT TRFS	151,707	1,064,000	814,000	114,000	114,000	-700,000
NET TOTAL	\$ 421,068,623	\$ 485,894,000	\$ 453,858,000	\$ 590,062,000	\$ 563,791,000	\$ 109,933,000
REVENUE	391,012,569	449,437,000	415,936,000	543,183,000	522,394,000	106,458,000
NET CO COST	\$ 30,056,054	\$ 36,457,000	\$ 37,922,000	\$ 46,879,000	\$ 41,397,000	\$ 3,475,000
POSITIONS			3,602.5	4,264.9	3,785.5	183.0

MISSION

The Department of Children's Services provides protective services to children at risk of abuse or neglect, renders foster care placement services and disburses payments to foster care providers. The Department provides adoption services and administers other programs including independent living training for youths, child abuse prevention, and placement assistance for seriously emotionally disturbed children. The Department also operates the MacLaren Children's Center (MCC) which is a temporary emergency shelter care facility for abandoned, abused and/or neglected children between the ages of 0-18 years old.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed 1991-92 budget for Administration (excluding MCC) provides for a net County cost (NCC) increase of \$4.2 million over the 1990-91 level and an increase of 242.8 budgeted positions. The NCC increase is the minimum match requirement of increased revenue, and the staffing increase provides a staffing level that will fully utilize the available revenue.

This proposed 1991-92 budget assumes that the Department will receive the entire \$23.3 million allocation increase contained in the Governor's proposed 1991-92 State Budget. However, the State Department of Social Services (SDSS) has reduced the \$23.3 million by \$3.0 million due to its audit findings of the Department's case counting methods. The \$3.0 million audit reduction is also applicable to 1990-91 and although the Department implemented a freeze in January 1991, the loss of these funds would put the Department \$3.0 million over its budgeted NCC. The Department has taken issue with SDSS over the reduction and is actively negotiating with them for the restoration of these funds for both 1990-91 and 1991-92.

If, however, these funds are not restored for both years, the Department will be required to reduce the 3,515.4 positions contained in this proposed budget by 117.2 positions. This reduction in the staffing level would place the Department in jeopardy of not achieving compliance with State requirements.

Children's Services (contd)

Children's Services - MacLaren Children's Center

The 1991-92 recommendations for MacLaren's Children's Center include:

- A \$2.2 million increase in services and supplies to fund the KidStep Program. The KidStep Program is a model program designed to reduce the number of over 30-day children residing at MCC by placing them in a community treatment center with intensive support services.
- A decrease of 61.8 positions due to the anticipated reduction of over 30-day children at MCC from the implementation of the KidStep Program. Savings from this action will be used to offset the KidStep Program and fund other services at MCC.
- The addition of two positions for the administration of the KidStep Program and other program coordination services at MCC.

Children's Services - Assistance Payments

The 1991-92 recommendations for Assistance Payments include:

- An increase in financing uses of \$70.5 million in the Foster Care Programs due to projected caseload increases, offset by revenue increases.
- An increase in financing uses of \$5.4 million in the Adoption Assistance Program due to projected caseload increases, offset by revenue increases.

Children's Services - Administration

Objectives - 1991-92

- To develop a family preservation program to reduce the number of children entering the court system and reduce the number of children removed from their homes by 10 percent.
- To increase adoption placements to 1000 (an increase of 9 percent) and to fully finance the Stepparent and Independent Adoption Programs through increased fees.
- To implement an employment program for emancipated Foster Care youth to fill 10 percent of the Department's entry level positions.
- To implement a departmental training academy for employees, adoptive parents and Foster Care parents. The project will be funded with Federal, County and private funds.
- To finalize the agreements with Harbor-UCLA Medical Center and the Children's Institute International for a 48-bed emergency shelter care facility that is scheduled to open by the end of 1991-92 to provide services to newborns and other children through the age of 6 years old.

Major Accomplishments - 1990-91

- Worked with the State and the County Welfare Director's Association to enhance the Federal Title IV-E funding.
- Finalized an agreement with the Health Care Delivery Services, Inc., for a short-term residential treatment program for emotionally disturbed children.
- Implemented a major reorganization plan in 1990-91 to reduce administrative overhead costs by the elimination of various administrative support positions and redeploying the staff to line operations. The implementation of this plan in 1990-91 will allow the Department to better utilize its available funding in 1991-92.

Children's Services (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Child Welfare Services (Contacts With Abused and Neglected Children)	470,497	502,188	543,876	553,776
Foster Care Approved Cases (Monthly Average)	19,575	21,121	23,164	25,812
Adoption Services Provided (Contacts With Children, Applicants, Birth Parents and Other Agencies)	15,252	14,232	17,244	18,636
Adoption Placements	729	904	920	1,000
MacLaren Children's Center (Average Monthly Population)	256	196	199	139

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CHILD WELFARE SERVICES				
Provides social services for children and their families when the children are at risk due to actual or potential child abuse, abandonment, neglect or exploitation, including a 24-hour hotline and response service to handle reports of children that might be at risk. These services can be provided when the children remain in the home with their families, as well as when they have been removed from their families due to abuse or neglect.				
1990-91	\$ 130,034,000	\$ 116,247,000	\$ 13,787,000	2,293.5
<i>Change 1</i>	7,232,000	8,453,000	(-1,221,000)	185.3
Reflects staffing increases due to increased caseloads and a reduction in yardsticks to maximize the use of increased available revenue.				
<i>Change 2</i>	(-976,000)	(-873,000)	(-103,000)	(-20.8)
Reflects staffing decreases in the direct administration of this program due to the elimination of various administrative support functions and the redeployment of staff to line operations to achieve greater efficiencies.				
<i>Change 3</i>	11,072,000	8,049,000	\$ 3,023,000	--
Reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases, partially offset by increased revenue.				
1991-92	\$ 147,362,000	\$ 131,876,000	\$ 15,486,000	2,458.0

The proposed budget results in an increased level of service which will provide the Department with more of an opportunity to meet the State's requirements.

Children's Services (contd)

		<u>Gross</u>		<u>IFT /Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
2. ADOPTION SERVICES								
Includes the evaluation of children for adoptability, the placement of children in adoptive homes, post-adoptive services to the birth parents and the adoptive parents, services to the Superior Court on independent adoptions arranged by the birth parents, and the provision of recommendations to the Superior Court on petition of persons seeking to legally adopt a stepchild.								
1990-91	\$	9,196,000	\$	9,017,000	\$	179,000		211.5
<i>Change 1</i>		618,000		610,000		8,000		14.0
Reflects staffing increases due to an anticipated increase in the workload, partially offset by increases in adoption fees.								
<i>Change 2</i>		(-143,000)		(-141,000)		(-2,000)		(-3.0)
Reflects staffing decreases in the direct administration of this program due to the elimination of various administrative support functions and the redeployment of staff to line operations to achieve greater efficiencies.								
<i>Change 3</i>		1,768,000		1,780,000		(-12,000)		--
Reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases, offset by increased revenue.								
1991-92	\$	11,439,000	\$	11,266,000	\$	173,000		222.5

The proposed budget will allow the Department to increase the number of adoptions that are processed by 9 percent. The increase in staffing and other operating costs will be offset by an increase in the Independent and Stepparent Adoption fees.

3. FOSTER CARE SERVICES

Provides payment to vendors and individuals providing out-of-home care for abandoned, abused and/or neglected children placed in Foster Care.

1990-91	\$	14,939,000	\$	10,102,000	\$	4,837,000		373.2
<i>Change 1</i>		2,764,000		1,870,000		894,000		82.7
Reflects staffing increases due to increased caseloads and a reduction in yardsticks to maximize the use of increased available revenue.								
<i>Change 2</i>		878,000		603,000		275,000		(-0.5)
Reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases, partially offset by increased revenue.								
1991-92	\$	18,581,000	\$	12,575,000	\$	6,006,000		455.4

The proposed budget will allow the Department to staff this program at the State's targeted staffing level.

Children's Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
4. FOSTER CARE LICENSING SERVICES				
Provides for the recruitment, licensing and enforcement of health and safety standards of out-of-home residential care facilities for abandoned, abused and/or neglected children in order to provide suitable placement resources.				
1990-91	\$ 768,000	\$ 768,000	\$ --	14.8
<i>Change 1</i>	<i>(-768,000)</i>	<i>(-768,000)</i>	<i>--</i>	<i>(-14.8)</i>
Reflects elimination of Foster Care Licensing Services, as the State has assumed full responsibility for the administration of this program.				
1991-92	\$ --	\$ --	\$ --	--

The proposed budget, as stated above, results in the elimination of the Licensing Program.

5. STAFF DEVELOPMENT SERVICES

Includes the training of new employees, as well as ongoing training of veteran employees.

1990-91	\$ 871,000	\$ 851,000	\$ 20,000	15.6
<i>Change 1</i>	<i>922,000</i>	<i>696,000</i>	<i>226,000</i>	<i>15.4</i>
Reflects staffing changes due to increased workload, partially offset by increases in Federal revenue.				
<i>Change 2</i>	<i>(-548,000)</i>	<i>(-414,000)</i>	<i>(-134,000)</i>	<i>(-10.0)</i>
Reflects staffing decreases in the direct administration of this program due to the elimination of various administrative support functions and the redeployment of staff to line operations to achieve greater efficiencies.				
<i>Change 3</i>	<i>5,612,000</i>	<i>4,046,000</i>	<i>1,566,000</i>	<i>--</i>
Reflects a significant increase in services and supplies for training provided by universities who will provide 25 percent of the training in-kind, thereby reducing the cost to the County. Also, reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases, partially offset by increases in revenue.				
1991-92	\$ 6,857,000	\$ 5,179,000	\$ 1,678,000	21.0

The proposed budget which is based on additional Federal Title IV-E revenue will result in staff that are better trained to deal with the complexities of providing services to children and their families, as well as, better prepared adoptive and Foster Care parents since the funding is available to provide training to parent providers and Department employees.

Children's Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
6. OTHER PROGRAMS				
Includes Assembly Bill (AB) 1733 and AB 2994 Programs, which provide for the administration of funds for child abuse and neglect, prevention and intervention programs which are operated by private and nonprofit organizations and public institutions of higher education; the Independent Living Skills Program, which provides services to children who are in long-term Foster Care and who are at least 16 years old, in order to help them learn to live successfully on their own; the Day Care Services Program which provides services for children at risk of abuse or neglect to allow these children to remain safely in their own homes; and other miscellaneous programs.				
1990-91	\$ 3,220,000	\$ 2,512,000	\$ 708,000	17.8
<i>Change 1</i>	565,000	479,000	86,000	10.5
Reflects staffing increases due to increased workload, partially offset by increased Federal revenue.				
<i>Change 2</i>	(-241,000)	(-204,000)	(-37,000)	(-4.0)
Reflects the staffing decreases achieved in the direct administration of this program due to the elimination of various administrative support functions and the redeployment of staff to line operations to achieve greater efficiencies.				
<i>Change 3</i>	1,840,000	219,000	1,621,000	--
Reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases.				
1991-92	\$ 5,384,000	\$ 3,006,000	\$ 2,378,000	24.3
The proposed budget will allow the County to continue to provide services needed by the community but not funded by the Federal or State governments.				
7. ADMINISTRATION				
Provides for the administration, support services and other operating costs that benefit all programs within the Department.				
1990-91	\$ 20,899,000	\$ 15,556,000	\$ 5,343,000	346.2
<i>Change 1</i>	2,690,000	2,491,000	199,000	46.9
Reflects staffing increases due to increased workload and a realignment of administrative responsibilities within the Department.				
<i>Change 2</i>	(-3,624,000)	(-3,095,000)	(-529,000)	(-58.9)
Reflects staffing decreases due to the elimination of various administrative support functions and the redeployment of staff to the line operations of the various programs within the Department to achieve greater efficiencies.				

Children's Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
7. ADMINISTRATION (contd)				
<i>Change 3</i>	2,789,000	4,481,000	(-1,692,000)	--
Reflects unavoidable increases in salaries and employee benefits, services and supplies and other operating costs due to cost-of-living increases, offset by increases in revenue.				
1991-92	\$ 22,754,000	\$ 19,433,000	\$ 3,321,000	334.2
The proposed budget will provide the funding necessary to maintain the operation of the Department and provide for a higher level of efficiency through the redeployment of staff from an administrative capacity to line operations.				
<i>Total Change</i>	\$ 32,450,000	\$ 28,282,000	\$ 4,168,000	242.8

CHILDREN'S SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 127,164,623	\$ 143,039,000	\$ 134,909,000	\$ 167,067,000	\$ 157,099,000	\$ 22,190,000
SVCS & SUPPS	41,783,864	38,440,000	41,952,000	49,889,000	49,800,000	7,848,000
LESS EXP DIST	-2,807					
TOT S & S	41,786,671	38,440,000	41,952,000	49,889,000	49,800,000	7,848,000
OTHER CHARGES	1,540,336	3,766,000	2,166,000	5,284,000	5,228,000	3,062,000
FA - EQUIPMENT	2,493,190	944,000	900,000	250,000	250,000	-650,000
GROSS TOTAL	\$ 172,984,820	\$ 186,189,000	\$ 179,927,000	\$ 222,490,000	\$ 212,377,000	\$ 32,450,000
LESS INT TRFS	151,707	1,064,000	814,000	114,000	114,000	-700,000
NET TOTAL	\$ 172,833,113	\$ 185,125,000	\$ 179,113,000	\$ 222,376,000	\$ 212,263,000	\$ 33,150,000
REVENUE	150,306,452	160,696,000	154,239,000	190,289,000	183,221,000	28,982,000
NET CO COST	\$ 22,526,661	\$ 24,429,000	\$ 24,874,000	\$ 32,087,000	\$ 29,042,000	\$ 4,168,000
POSITIONS			3,272.6	3,994.8	3,515.4	242.8
FUND GENERAL FUND						
FUNCTION PUBLIC ASSISTANCE						
ACTIVITY ADMINISTRATION						

Children's Services (contd)

CHILDREN'S SERVICES - MACLAREN CHILDREN'S CENTER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 13,050,918	\$ 13,685,000	\$ 12,612,000	\$ 11,400,000	\$ 11,400,000	\$ -1,212,000
SVCS & SUPPS	2,616,179	3,193,000	3,386,000	5,073,000	5,073,000	1,687,000
FA - EQUIPMENT	21,504	49,000	54,000	175,000	175,000	121,000
GROSS TOTAL	\$ 15,688,601	\$ 16,927,000	\$ 16,052,000	\$ 16,648,000	\$ 16,648,000	\$ 596,000
REVENUE	13,134,994	12,054,000	12,599,000	13,195,000	13,195,000	596,000
NET CO COST	\$ 2,553,607	\$ 4,873,000	\$ 3,453,000	\$ 3,453,000	\$ 3,453,000	
POSITIONS			329.9	270.1	270.1	-59.8
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

CHILDREN'S SERVICES - ASSISTANCE PAYMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS CHILD ABUSE P	2,088,795	2,290,000	2,276,000	2,290,000	2,199,000	-77,000
	\$ 2,088,795	\$ 2,290,000	\$ 2,276,000	\$ 2,290,000	\$ 2,199,000	\$ -77,000
OTHER CHARGES						
ADOPTION ASSI	\$ 10,517,385	\$ 13,952,000	\$ 11,544,000	\$ 17,196,000	\$ 16,984,000	\$ 5,440,000
FOSTER CARE	214,036,465	261,518,000	239,173,000	325,480,000	309,655,000	70,482,000
SERIOUSLY EMO	5,904,264	6,082,000	5,700,000	6,072,000	6,042,000	342,000
	\$ 230,458,114	\$ 281,552,000	\$ 256,417,000	\$ 348,748,000	\$ 332,681,000	\$ 76,264,000
GROSS TOTAL	\$ 232,546,909	\$ 283,842,000	\$ 258,693,000	\$ 351,038,000	\$ 334,880,000	\$ 76,187,000
REVENUE						
CHILDREN'S S	\$ 14	\$	\$	\$	\$	\$
ADOPTION ASS	\$ 10,516,293	\$ 13,952,000	\$ 11,544,000	\$ 17,196,000	\$ 16,984,000	\$ 5,440,000
CHILD ABUSE	2,082,698	2,290,000	2,276,000	2,290,000	2,199,000	-77,000
FOSTER CARE	209,353,226	254,667,000	229,863,000	314,445,000	301,055,000	71,192,000
SERIOUSLY EM	5,618,892	5,778,000	5,415,000	5,768,000	5,740,000	325,000
TOT REVENUE	\$ 227,571,123	\$ 276,687,000	\$ 249,098,000	\$ 339,699,000	\$ 325,978,000	\$ 76,880,000
NET CO COST	\$ 4,975,786	\$ 7,155,000	\$ 9,595,000	\$ 11,339,000	\$ 8,902,000	\$ -693,000
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	



CIVIL SERVICE COMMISSION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 242,513	\$ 244,000	\$ 255,000	\$ 285,000	\$ 276,000	\$ 21,000
SVCS & SUPPS	146,414	200,000	210,000	272,000	263,000	53,000
OTHER CHARGES		10,000	10,000	10,000	10,000	10,000
FA - EQUIPMENT		2,000	2,000	10,000		-2,000
GROSS TOTAL	\$ 388,927	\$ 456,000	\$ 467,000	\$ 577,000	\$ 549,000	\$ 82,000
LESS INT TRFS	46,967	50,000	103,000	48,000	71,000	-32,000
NET TOTAL	\$ 341,960	\$ 406,000	\$ 364,000	\$ 529,000	\$ 478,000	\$ 114,000
REVENUE	6,379	48,000	5,000	61,000	69,000	64,000
NET CO COST	\$ 335,581	\$ 358,000	\$ 359,000	\$ 468,000	\$ 409,000	\$ 50,000
POSITIONS			4.0	4.0	4.0	
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY PERSONNEL	

MISSION

Established by County Charter, the Commission is primarily an appellate body responsible for the adjudication of appeals within the Civil Service System. The Commission staff provides administrative support and consultation services for the Commission, County departments, and employee representation groups.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed Civil Service Commission budget curtails all nonmandatory court reporting services. In addition, the budget reflects a reduction of various services and supplies and complete elimination of all fixed assets for a total shortfall of \$41,000.

Objectives - 1991-92

- To continue expediting the appeal process by effectively utilizing Commission staff to provide administrative support.
- To continue recruiting efforts to seek highly qualified hearing officers.
- To explore new ways to generate revenue for services provided.

Major Accomplishments - 1990-91

- Initiated report to track number of appeals and outcome by department.
- Initiated billing system for services provided to enterprise fund departments.

Civil Service Commission (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Commission Meetings	51	52	52	52
Hearing Days/Reports	406	361	354	331
Appeals Reviewed by Commission	413	406	392	382

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CIVIL SERVICE COMMISSION				
Serves primarily as an appellate body responsible for the adjudication of appeals within the Civil Service System of Los Angeles County. With an estimated 400 appeals per year, the Commission rules on matters pertaining to discharges and reductions of permanent employees, suspensions in excess of five days, scored portions of examinations, and charges of discrimination.				
1990-91	\$ 387,000	\$ 108,000	\$ 279,000	3.0
<i>Change 1</i>	88,000	31,000	57,000	--
Reflects Board-approved per diem increases for Commissioners and Hearing Officers, partially offset by increased billings to subvended departments.				
<i>Change 2</i>	(-41,000)	--	(-41,000)	--
Reflects reduction in court reporting services, various services and supplies, and elimination of fixed assets due to limited County resources.				
<i>Change 3</i>	29,000	1,000	28,000	--
Reflects additional costs for custodial, maintenance, and security for the Hall of Administration, partially offset by reimbursement for services provided.				
<i>Change 4</i>	3,000	--	3,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 466,000	\$ 140,000	\$ 326,000	3.0

The proposed budget provides for a minimum level of operation for the Commission, funding only mandatory services, such as court reporting and transcripts of hearings.

2. ADMINISTRATION

Provides administrative support for the Commission.

1990-91	\$ 80,000	\$ --	\$ 80,000	1.0
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Civil Service Commission (contd)

	<u>Gross Financing Uses</u>		<u>IFT/Revenue</u>	<u>Net County Cost</u>		<u>Budgeted Positions</u>
2. ADMINISTRATION (contd)						
<i>Change 1</i>		3,000	--		3,000	--
Reflects negotiated increases in salaries and employee benefits.						
1991-92	\$	83,000	\$	--	\$ 83,000	1.0
The proposed budget maintains the current level of service.						
<i>Total Change</i>	\$	82,000	\$	32,000	\$ 50,000	--



COMMUNITY AND SENIOR CITIZENS SERVICES
ROBERT G. MEDINA, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 12,541,001	\$ 15,268,000	\$ 17,358,000	\$ 16,184,000	\$ 16,081,000	\$ -1,277,000
SVCS & SUPPS	55,919,081	61,563,000	62,088,000	58,523,000	58,570,000	-3,518,000
OTHER CHARGES		121,000	121,000	258,000	258,000	137,000
FA - B & I	54,682		20,000			-20,000
FA - EQUIPMENT	352,420	42,000	164,000	35,000	35,000	-129,000
TOT FIX ASSET	407,102	42,000	184,000	35,000	35,000	-149,000
GROSS TOTAL	\$ 68,867,184	\$ 76,994,000	\$ 79,751,000	\$ 75,000,000	\$ 74,944,000	\$ -4,807,000
LESS INT TRFS	1,562,782	4,847,000	8,236,000	5,043,000	5,043,000	-3,193,000
NET TOTAL	\$ 67,304,402	\$ 72,147,000	\$ 71,515,000	\$ 69,957,000	\$ 69,901,000	\$ -1,614,000
REVENUE	62,292,095	64,945,000	64,285,000	63,227,000	63,477,000	-808,000
NET CO COST	\$ 5,012,307	\$ 7,202,000	\$ 7,230,000	\$ 6,730,000	\$ 6,424,000	\$ -806,000
POSITIONS			366.9	330.0	318.0	-48.9

MISSION

The Department of Community and Senior Citizens Services administers County, State and Federal programs designed to provide employment and training opportunities, alleviate poverty, help prevent juvenile delinquency, mediate civil disputes, and provide shelter and other services for family violence victims and the homeless. The Department provides Adult Protective Services (APS) through a memorandum of understanding with the Department of Public Social Services (DPSS). The Department also provides services to senior citizens through a variety of programs including congregate and home-delivered meals, transportation, and in-home assistance.

Budget Shortfall/Critical Unmet Needs - 1991-92

The 1991-92 proposed budget for Administration reflects a reduction of \$266,000 in net County cost and a reduction of 48.9 budgeted positions, primarily a result of workload efficiencies and the elimination of the Assembly Bill (AB) 90 Justice System Subvention Program. This Program, which established a mechanism for diverting 19,600 youths from the juvenile justice system, lost its State funding.

The proposed budget does not include financing of \$287,570 required to replace the Centro Maravilla Service Center's air conditioning and heating units which are obsolete and malfunctioning.

Community and Senior Citizens Services - Assistance

The 1991-92 Assistance budget recommendations have been forecast conservatively and primarily reflect:

- A net increase of \$1.1 million in the Community Action Agency (CAA) funds due to increases in the Community Services Block Grant allocation, Stewart McKinney Act funds, and carryover contractor funds, offset by decreases in the Urban Indian Program, and elimination of the Energy Conservation Rehabilitation Grant.

Community and Senior Citizens Services (contd)

- A decrease of \$1.5 million in the Federal Job Training Partnership Act (JTPA) funds due primarily to a \$2.5 million reduction in contractor carryover funds, offset by allocation increases.
- A net decrease of \$0.5 million in Federal funding for refugee assistance programs due to decreases in the Targeted Assistance Program allocation and non-renewal of the Soviet Armenian Refugee Critical Needs Project funds, offset by increases in contractor carryover funds.
- Elimination of the AB 90 County Justice System Subvention Program funding for Category III which provided funding to community-based organizations for operation of diversionary justice programs.

Community and Senior Citizens Services - Administration

Objectives - 1991-92

- To obtain and implement an additional Employment Training Panel grant of at least \$5 million to increase retraining opportunities for unemployed residents of the County of Los Angeles.
- To secure discretionary grant funds for new services to unemployed persons with disabilities.
- To contract the monitoring functions for refugee programs, if cost-effective.
- To seek State legislation to increase marriage license, divorce, and civil filing fees to provide additional revenue for the Domestic Violence and Dispute Resolution Programs.

Major Accomplishments - 1990-91

- Successfully transitioned APS from DPSS.
- Formed the Alliance of Private Industry Councils for the Los Angeles Region through which the County Service Delivery Areas secured \$7 million in JTPA Title III funding.
- Contracted the monitoring functions for all JTPA programs except the Summer Youth Program.
- Secured a \$2 million Employment Training Panel grant, thus establishing a new ongoing funding source.
- Provided emergency shelter beds for the County's Emergency Cold Weather Program at a 42 percent decrease in costs from fiscal year 1989-90.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Number of Clients:				
Neighborhood Service Centers	1,430,810	1,586,203	1,630,000	1,650,000
Senior Service Centers	219,245	245,373	225,000	300,000
4-H Clubs and Groups	244	217	232	252
JTPA Participants	11,762	11,762	12,181	12,032
Greater Avenues for Independence (GAIN) Program	--	--	315	315
Refugee Program	5,700	6,000	6,000	6,000

Community and Senior Citizens Services (contd)

Indicator	1988-89	1989-90	1990-91 Estimated	1991-92 Projected
Homeless Shelter Beds	15,000	15,000	15,000	15,000
Area Agency on Aging	180,000	211,000	215,000	220,000
Adult Protective Services	17,475	13,953	15,334	15,334
Number of Service Providers:				
JTPA	84	64	69	69
GAIN	--	--	12	19
Community Action Agency	86	87	87	97
Justice Programs	66	66	50	--
Domestic Violence	16	18	18	18
Area Agency on Aging	54	54	51	49
Cold Weather Program	14	17	11	11
Refugee Program	22	26	28	28

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. EMPLOYMENT AND TRAINING				
Provides employment, training, education, and placement services to disadvantaged and unemployed persons through a network of contractors.				
1990-91	\$ 3,962,000	\$ 3,727,000	\$ 235,000	45.0
<i>Change 1</i>	39,000	188,000	(-149,000)	(-1.0)
Reflects an increase in the JTPA revenue largely offset by a reduction in GAIN financing; also reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 4,001,000	\$ 3,915,000	\$ 86,000	44.0

The proposed budget has a minor impact on services provided by this program.

2. SENIOR CITIZENS

Provides congregate and home delivered meals, legal, supportive, employment, and transportation services to senior citizens through a network of contractors. Also provides various services for local area senior citizens at four centers.

1990-91	\$ 3,072,000	\$ 2,238,000	\$ 834,000	46.0
<i>Change 1</i>	(-77,000)	--	(-77,000)	(-3.0)
Reflects a decrease in budgeted positions due to workload efficiencies.				

Community and Senior Citizens Services (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
2. SENIOR CITIZENS (contd)					
<i>Change 2</i>		202,000	210,000	(-8,000)	--
	Reflects an increase in revenue, principally in Title V Senior Employment program; also reflects negotiated increases in salaries and employee benefits.				
1991-92	\$	3,197,000	\$ 2,448,000	\$ 749,000	43.0

The proposed budget has a minor impact on services provided by this program.

3. **REFUGEE ASSISTANCE**

Provides employment training, special language, and acculturation services to new or disadvantaged refugees through a network of contractors.

1990-91	\$	1,072,000	\$ 870,000	\$ 202,000	16.0
<i>Change 1</i>		(-140,000)	(-80,000)	(-60,000)	(-4.0)
	Reflects elimination of 4.0 budgeted positions due to the loss of the Soviet Armenian Refugee Critical Needs Project revenue; also reflects negotiated increases in salaries and employee benefits.				
1991-92	\$	932,000	\$ 790,000	\$ 142,000	12.0

The proposed budget has a minor impact on the administrative support provided to this program.

4. **COMMUNITY SERVICES**

Provides emergency food and shelter, crime and delinquency prevention, senior citizens counseling, adult/juvenile career counseling, and referrals. Also provides legal and medical referrals to low income persons and meets the short-term needs of the homeless by providing temporary shelter, when needed, through a network of contractors.

1990-91	\$	1,808,000	\$ 1,402,000	\$ 406,000	29.0
<i>Change 1</i>		(-267,000)	--	(-267,000)	(-7.0)
	Reflects a decrease in budgeted positions due to workload efficiencies.				
<i>Change 2</i>		381,000	40,000	341,000	--
	Reflects negotiated increases in salaries and employee benefits and increased costs in services and supplies.				
1991-92	\$	1,922,000	\$ 1,442,000	\$ 480,000	22.0

The proposed budget has a minor impact on services provided by this program.

Community and Senior Citizens Services (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
5. SERVICE CENTERS					
Provides information and referral, emergency food baskets, and counseling to community residents through a network of tenant agencies.					
1990-91	\$	3,108,000	\$ 378,000	\$ 2,730,000	39.0
<i>Change 1</i>		869,000	(-7,000)	876,000	1.0
Reflects an increase in facility operation costs for 1991-92 and negotiated increases in salaries and employee benefits.					
1991-92	\$	3,977,000	\$ 371,000	\$ 3,606,000	40.0
The proposed budget provides for the maintenance of this program at its current level.					
6. COLD WEATHER HOMELESS					
Provides shelter, food, clothing, and related services to homeless persons through the County's Emergency Cold Weather program which uses a network of contractors.					
1990-91	\$	355,000	\$ 5,000	\$ 350,000	3.0
<i>Change 1</i>		17,000	--	17,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	372,000	\$ 5,000	\$ 367,000	3.0
The proposed budget provides for the maintenance of this program at its current level.					
7. OTHER PROGRAMS (Dispute Resolution, Commissions, and Adult Protective Services)					
Provides staff services to various commissions involved with crime and delinquency, obscenity and pornography, and provides residents with mediation, arbitration and conciliation services. APS assists persons who are reported to be at risk of abuse, neglect, exploitation, and/or living in conditions that are unsafe or hazardous, through a memorandum of understanding with DPSS.					
1990-91	\$	7,818,000	\$ 6,412,000	\$ 1,406,000	151.0
<i>Change 1</i>		(-2,038,000)	(-1,264,000)	(-774,000)	(-8.0)
Reflects elimination of the AB 90 Justice System Subvention Program and a small decrease in Dispute Resolution funding.					

Community and Senior Citizens Services (contd)

		<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
7. OTHER PROGRAMS (Dispute Resolution, Commissions, and Adult Protective Services) (contd)								
<i>Change 2</i>		(-1,006,000)		(-1,006,000)		--		(-22.0)
		Reflects an adjustment in APS revenue to actual costs.						
1991-92	\$	4,774,000	\$	4,142,000	\$	632,000		121.0

The proposed budget eliminates the AB 90 Justice System Subvention Program, which provided services to 19,600 youths, due to the loss of State funding. Also, the proposed budget reduces the Department's ability to provide expedient APS processing of intake reports due to the elimination of 6.0 budgeted positions. The remaining 16.0 positions that were eliminated from this program were vacant.

8. **ADMINISTRATION**

Provides internal staff support for the Department.

1990-91	\$	2,052,000	\$	1,525,000	\$	527,000		38.0
<i>Change 1</i>		(-285,000)		--		(-285,000)		(-4.9)
		Reflects a decrease in budgeted positions due to workload efficiencies.						
<i>Change 2</i>		498,000		378,000		120,000		--
		Reflects negotiated increases in salaries and employee benefits and a redistribution of revenue; also reflects increases in services and supplies for costs to other County departments.						
1991-92	\$	2,265,000	\$	1,903,000	\$	362,000		33.0

The proposed budget has a minor impact on services provided by this program.

<i>Total</i>								
<i>Change</i>	\$	(-1,807,000)	\$	(-1,541,000)	\$	(-266,000)		(-48.9)

COMMUNITY AND SENIOR CITIZENS SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 12,541,001	\$ 15,268,000	\$ 17,358,000	\$ 16,184,000	\$ 16,081,000	\$ -1,277,000
SVCS & SUPPS	5,122,079	5,000,000	5,673,000	5,019,000	5,066,000	-607,000
OTHER CHARGES		121,000	121,000	258,000	258,000	137,000
FA - B & I	54,682		20,000			-20,000
FA - EQUIPMENT	247,129	42,000	75,000	35,000	35,000	-40,000
TOT FIX ASSET	301,811	42,000	95,000	35,000	35,000	-60,000
GROSS TOTAL	\$ 17,964,891	\$ 20,431,000	\$ 23,247,000	\$ 21,496,000	\$ 21,440,000	\$ -1,807,000
LESS INT TRFS	1,562,782	3,447,000	6,836,000	5,043,000	5,043,000	-1,793,000
NET TOTAL	\$ 16,402,109	\$ 16,984,000	\$ 16,411,000	\$ 16,453,000	\$ 16,397,000	\$ -14,000
REVENUE	10,575,670	10,322,000	9,721,000	9,723,000	9,973,000	252,000
NET CO COST	\$ 5,826,439	\$ 6,662,000	\$ 6,690,000	\$ 6,730,000	\$ 6,424,000	\$ -266,000
POSITIONS			366.9	330.0	318.0	-48.9

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

COMMUNITY AND SENIOR CITIZENS SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS						
CAA	\$ 4,194,220	\$ 3,924,000	\$ 3,924,000	\$ 4,989,000	\$ 4,989,000	\$ 1,065,000
JTPA	23,479,699	28,554,000	28,554,000	27,045,000	27,045,000	-1,509,000
JUSTICE SYSTE	1,873,214	1,991,000	1,991,000			-1,991,000
OLDER AMERICA	13,653,935	13,535,000	13,387,000	13,450,000	13,450,000	63,000
REFUGEE ASSIS	7,595,934	8,559,000	8,559,000	8,020,000	8,020,000	-539,000
	\$ 50,797,002	\$ 56,563,000	\$ 56,415,000	\$ 53,504,000	\$ 53,504,000	\$ -2,911,000
FA - EQUIPMENT	105,291		89,000			-89,000
TOT FIX ASSET	105,291		89,000			-89,000
GROSS TOTAL	\$ 50,902,293	\$ 56,563,000	\$ 56,504,000	\$ 53,504,000	\$ 53,504,000	\$ -3,000,000
LESS INT TRFS		1,400,000	1,400,000			-1,400,000
NET TOTAL	\$ 50,902,293	\$ 55,163,000	\$ 55,104,000	\$ 53,504,000	\$ 53,504,000	\$ -1,600,000
REVENUE						
CAA	\$ 4,137,883	\$ 3,924,000	\$ 3,924,000	\$ 4,989,000	\$ 4,989,000	\$ 1,065,000
JTPA	24,066,265	28,554,000	28,554,000	27,045,000	27,045,000	-1,509,000
JUSTICE SYST	1,941,595	51,000	51,000			-51,000
OLDER AMERIC	13,130,756	13,535,000	13,476,000	13,450,000	13,450,000	-26,000
REFUGEE ASSI	8,439,926	8,559,000	8,559,000	8,020,000	8,020,000	-539,000
TOT REVENUE	\$ 51,716,425	\$ 54,623,000	\$ 54,564,000	\$ 53,504,000	\$ 53,504,000	\$ -1,060,000
NET CO COST	\$ -814,132	\$ 540,000	\$ 540,000			\$ -540,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE



CONSUMER AFFAIRS
PASTOR HERRERA, JR., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 1,024,877	\$ 1,385,000	\$ 1,385,000	\$ 1,929,000	\$ 1,484,000	\$ 99,000
SVCS & SUPPS	212,911	288,000	291,000	499,000	499,000	208,000
FA - EQUIPMENT	27,611	36,000	36,000	136,000		-36,000
GROSS TOTAL	\$ 1,265,399	\$ 1,709,000	\$ 1,712,000	\$ 2,564,000	\$ 1,983,000	\$ 271,000
LESS INT TRFS	420,500	500,000	500,000	500,000	501,000	1,000
NET TOTAL	\$ 844,899	\$ 1,209,000	\$ 1,212,000	\$ 2,064,000	\$ 1,482,000	\$ 270,000
REVENUE	352,549	378,000	378,000	385,000	385,000	7,000
NET CO COST	\$ 492,350	\$ 831,000	\$ 834,000	\$ 1,679,000	\$ 1,097,000	\$ 263,000
POSITIONS			30.5	46.1	32.5	2.0
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

MISSION

To investigate inquiries and complaints made by consumers, prepare referrals as necessary to enforcement agencies, mediate complaints between consumers and merchants, and administer the County's Small Claims Court Advisor Program and the Dispute Settlement Service Project.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department did not show a shortfall because of reimbursement from Small Claims Court filings and grants from the Community Development Commission. Reimbursement for the Small Claims Court Advisor Program, mandated by the enactment of SB 1137, increased steadily from \$315,000 budgeted in fiscal year 1989-90 to an actual of \$420,500 and then to \$500,000 in fiscal year 1990-91.

Objectives - 1991-92

- To continue providing consumer services to the public outside the Civic Center, through operation of the Department's eight branch offices.
- To increase the number of clients assisted in the Small Claims Court Advisor Program by reducing the amount of time spent per call.
- To increase the number of volunteers by 5 percent.

Major Accomplishments - 1990-91

- Initiated Small Claims Court Advisor services outside the Civic Center by placing advisors in three courthouses one day a week.
- Increased the number of homeowner fraud complaint investigations by 35 percent over last year.
- Translated all small claims advisor recorded information into Spanish.

Consumer Affairs (contd)

- Wrote a comprehensive procedures manual and trained staff in consumer complaint handling and investigation procedures.
- Although the Department is estimated to generate savings in this fiscal year, no Profit Sharing Program savings will be reflected until year-end.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Consumer Counseling	82,538	81,533	82,300	84,000
Small Claims Court Counseling	131,033	134,036	135,220	137,280
Volunteer Hours	12,230	10,930	11,400	11,500
Homeowner Fraud and Protection Counseling	43	45	50	70
Dispute Settlement	932	2,053	2,100	2,100
Restitution to Consumers	\$ 574,624	\$ 554,648	\$ 610,000	\$ 610,000

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CONSUMER SERVICES				
Provides counseling and information services to the public, accepts and mediates complaints between consumers and merchants, investigates and resolves complaints of unethical or deceptive business practices, and conducts special investigation cases which are presented to appropriate prosecuting agencies for civil and criminal filings.				
1990-91	\$ 700,000	\$ 88,000	\$ 612,000	17.0
<i>Change 1</i>	35,000	--	35,000	--
Reflects negotiated increases in salaries and employee benefits.				
<i>Change 2</i>	112,000	--	112,000	--
Reflects inflationary increases in postage and additional contract employees to perform consumer services.				
<i>Change 3</i>	--	(-22,000)	22,000	--
Reflects the transfer of revenue previously used to fund temporary employees to the Small Claims Court Advisor Program.				
1991-92	\$ 847,000	\$ 66,000	\$ 781,000	17.0

The proposed changes will permit the Department to expand its level of consumer counseling and investigation service to the public outside the Civic Center through the operation of eight branch offices, and aggressively recruit and train new volunteers.

Consumer Affairs (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
2. DISPUTE SETTLEMENT SERVICE				
Redirects cases from the court by providing mediation, conciliation, and information and referral services to litigants and potential litigants who might otherwise use the court to settle their conflict.				
1990-91	\$ 290,000	\$ 290,000	\$ --	3.0
<i>Change 1</i>	10,000	--	10,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 300,000	\$ 290,000	\$ 10,000	3.0
The proposed changes reflect the maintenance of the Dispute Settlement Service Program at the current service level.				
3. SMALL CLAIMS COURT ADVISOR PROGRAM				
Provides information and counseling to litigants and potential litigants on all aspects of the small claims process.				
1990-91	\$ 500,000	\$ 500,000	\$ --	8.5
<i>Change 1</i>	18,000	--	18,000	--
Reflects negotiated increases in salaries and employee benefits.				
<i>Change 2</i>	45,000	--	45,000	--
Reflects inflationary increases in contracting expenses.				
<i>Change 3</i>	30,000	30,000	--	2.0
Reflects an increase of two positions fully offset by an increase of \$8,000 in revenue from the Community Development Commission and reimbursement from Small Claims Court filings, and a transfer of revenue previously used for Consumer Services.				
1991-92	\$ 593,000	\$ 530,000	\$ 63,000	10.5
The proposed changes will enable the Department to expand the Small Claims Court Advisor Program, increase the number of responses to callers by reducing the time spent per call, and recruit and train additional volunteers.				
4. ADMINISTRATION				
Provides the executive leadership of the Department.				
1990-91	\$ 222,000	\$ --	\$ 222,000	2.0
<i>Change 1</i>	6,000	--	6,000	--
Reflects negotiated increases in salaries and employee benefits.				

Consumer Affairs (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. ADMINISTRATION (contd)				
<i>Change 2</i>	15,000	--	15,000	--
Reflects increases in miscellaneous operating and administrative costs.				
1991-92	\$ 243,000	\$ --	\$ 243,000	2.0
The proposed changes will allow the Department's administration to lead line and support staff in providing consumer protection services to the public.				
<i>Total</i>				
<i>Change</i>	\$ 271,000	\$ 8,000	\$ 263,000	2.0



DEPARTMENT OF CORONER
ILONA LEWIS, DIRECTOR

J. LAWRENCE COGAN, M.D., ACTING CHIEF MEDICAL EXAMINER-CORONER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 8,486,620	\$ 9,619,000	\$ 10,235,000	\$ 14,059,000	\$ 11,339,000	\$ 1,104,000
SVCS & SUPPS	1,898,455	2,531,000	2,297,000	2,436,000	1,851,000	-446,000
OTHER CHARGES		440,000	440,000	892,000	892,000	452,000
FA - EQUIPMENT	254,563	170,000	170,000	90,000	110,000	-60,000
OTH FIN USES		16,000	16,000	11,000	11,000	-5,000
GROSS TOTAL	\$ 10,639,638	\$ 12,776,000	\$ 13,158,000	\$ 17,488,000	\$ 14,203,000	\$ 1,045,000
LESS INT TRFS	212,291	233,000	230,000	74,000	74,000	-156,000
NET TOTAL	\$ 10,427,347	\$ 12,543,000	\$ 12,928,000	\$ 17,414,000	\$ 14,129,000	\$ 1,201,000
REVENUE	652,981	559,000	559,000	754,000	754,000	195,000
NET CO COST	\$ 9,774,366	\$ 11,984,000	\$ 12,369,000	\$ 16,660,000	\$ 13,375,000	\$ 1,006,000
POSITIONS			176.4	235.4	181.4	5.0
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

MISSION

The Department of Coroner is responsible for the investigation and determination of the cause and manner of all sudden, violent, or unusual deaths in the County. Services provided include non-medical investigations consisting of field investigations, preservation of evidence, and embalming; medical investigations consisting of postmortem examinations, and forensic laboratory studies and tests to determine the presence or absence of poisons, drugs, or other chemicals.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has absorbed additional operational costs by increasing revenue collections, eliminating one-time-only funding for Mortuary Attendants (drivers), reducing the data systems contract needs and other services and supplies. The increase in revenue collections was accomplished by charging other agencies for reproduction of documents.

The proposed budget does not include financing of \$1,390,000, as estimated by the Department, to attain 48-hour decedent turnaround time, to fund workload growth above existing levels, to enhance the emergency preparedness program, contracts and grants coordination, and data systems services, or to fund facility renovations. These unfunded costs include \$711,000 for full year financing of staff and \$679,000 for facility renovations, supplies, data system services, vehicles, and contract physicians.

Objectives - 1991-92

- To further reduce the disposition and release of Coroner's cases to a 48-hour turnaround time.
- To develop and implement a marketing program for laboratory services for urine and drug testing for other County departments as well as private agencies.

Coroner (contd)

- To expand the Coroner's regionalization program by establishing a satellite office at the Martin Luther King, Jr./Drew Medical Center to expedite service in the south central area and adjoining regions.
- To complete the development and monitor the implementation of the Department's quality assurance program pursuant to audit recommendations of the Auditor-Controller.
- To expand the Department's emergency preparedness program within existing financing by enhancing cooperation and interaction with all emergency operation agencies in Los Angeles County and the State of California.

Major Accomplishments - 1990-91

- Enhanced Coroner's field investigations by expanding investigator job specifications to provide for the recruitment of individuals who possess medical backgrounds.
- Completed 80 percent of the Management Audit Recommendations, such as the development of the Crypt Management Program, to ensure security and control over decedents handled by the Department of Coroner.
- Completed the development and implementation of the Disaster Preparedness Coordination Program with mortuaries and cemeteries.
- Completed the initial phase of the Coroner's regionalization program by establishing satellite offices at UCLA Medical Center, Cedar-Sinai Hospital, Olive View Medical Center, and High Desert Hospital.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Toxicological Tests	38,089	39,410	46,234	45,080
Autopsies	8,844	9,128	9,376	9,420
Cases Investigated	17,942	18,029	18,612	18,734
Courtroom Hours	2,350	2,572	2,501	2,472

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. FORENSIC MEDICINE				
Investigates and determines the cause and mode of all sudden and unusual deaths under the Coroner's purview by conducting forensic medical investigations, autopsies, and histopathology examinations.				
1990-91	\$ 3,524,000	\$ 43,000	\$ 3,481,000	35.3
Change 1	144,000	--	144,000	1.0
Reflects the transfer of the Chief Medical Examiner-Coroner position from the Executive Division to reflect the reorganization of the Department of Coroner.				

Coroner (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. FORENSIC MEDICINE (contd)				
<i>Change 2</i>	120,000	--	120,000	1.0
Reflects the addition of a physician to provide services in the Santa Clarita/Antelope Valley and Sylmar areas which is partially offset by the elimination of services from a contract physician.				
<i>Change 3</i>	(-80,000)	--	(-80,000)	--
Reflects a reduction in fixed assets funding provided for the purchase of extraordinary equipment.				
<i>Change 4</i>	196,000	--	196,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 3,904,000	\$ 43,000	\$ 3,861,000	37.3

The proposed budget establishes the new organization for the Department of Coroner to assure that Los Angeles County is provided with the highest level of medical expertise by relieving the Chief Medical Examiner-Coroner of administrative duties. This will allow that individual to concentrate on and maximize the medical/professional service program of the Department. The addition of one physician provides for more efficient decedent processing throughout the system, and especially in the Santa Clarita/Antelope Valley and Sylmar areas.

2. INVESTIGATIONS

Gathers information from witnesses, and collects evidence and other data used in determining the circumstances surrounding the cause(s) of death. Responsible for the preparation of investigative reports and the provision of testimony in court.

1990-91	\$ 3,405,000	\$ --	\$ 3,405,000	52.1
<i>Change 1</i>	111,000	--	111,000	2.0
Reflects the addition of 2.0 Investigator II positions for the Santa Clarita/Antelope Valley area.				
<i>Change 2</i>	20,000	--	20,000	--
Reflects additional funding for a vehicle to be utilized by the new investigators assigned to the Santa Clarita/Antelope Valley area.				
<i>Change 3</i>	239,000	--	239,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 3,775,000	\$ --	\$ 3,775,000	54.1

The proposed budget provides funding for staff and a vehicle to continue and enhance the existing level of service provided by the Santa Clarita/Antelope Valley and central office.

Coroner (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. FORENSIC SUPPORT					
Assists in examining and investigating the causes and circumstances of deaths under the Coroner's purview through the transportation, storage, autopsy, photographing, X-ray, embalming, and release of decedents.					
1990-91	\$	1,708,000	\$ 185,000	\$ 1,523,000	38.0
<i>Change 1</i>		--	52,000	(-52,000)	--
Reflects additional revenue due to the increase in transportation and storage billing rates.					
<i>Change 2</i>		150,000	--	150,000	4.0
Reflects the addition of 4.0 Forensic Technician I positions to assist with the workload.					
<i>Change 3</i>		81,000	--	81,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	1,939,000	\$ 237,000	\$ 1,702,000	42.0
The proposed budget provides funding and revenue to maintain and improve the current level of service.					

4. FORENSIC LABORATORIES

Provides toxicological analyses and criminalistic services to complete and finalize cause(s) of death and, if necessary, provide testimony in court.

1990-91	\$	1,007,000	\$ 44,000	\$ 963,000	12.0
<i>Change 1</i>		--	6,000	(-6,000)	--
Reflects reimbursement for services provided to County Clerk/Superior Court for a drug testing program.					
<i>Change 2</i>		55,000	--	55,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	1,062,000	\$ 50,000	\$ 1,012,000	12.0

The proposed budget provides funding for negotiated increases in salaries and employee benefits and revenue to maintain the current level of service.

5. PUBLIC SERVICES

Provides and maintains case file control and retention, document sales, billing for transportation and storage services, subpoena processing, and property release.

1990-91	\$	899,000	\$ 138,000	\$ 761,000	23.0
<i>Change 1</i>		(-96,000)	--	(-96,000)	(-4.0)
Reflects savings from the reclassification of various items as part of the Department's realignment of positions.					

Coroner (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>	<u>Net</u>	<u>Budgeted</u>
	<u>Financing Uses</u>			<u>County Cost</u>	<u>Positions</u>
5. PUBLIC SERVICES (contd)					
Change 2	--	137,000		(-137,000)	--
Reflects increased reimbursement due to billing other agencies for copies of documents and photographs.					
Change 3	51,000	--		51,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$ 854,000	\$ 275,000	\$ 579,000		19.0
The proposed budget provides funding for negotiated increases in salaries and employee benefits, miscellaneous adjustments to operational costs, and revenue to maintain the current level of service.					
6. EXECUTIVE					
Provides overall direction and coordination of the various programs, and guides the achievement of goals and objectives. Maintains the administrative support for the Department, including budget, fiscal reports, personnel issues, payroll, procurement, accounting, and revenue collection.					
1990-91	\$ 2,615,000	\$ 379,000	\$ 2,236,000		16.0
Change 1	(-278,000)	--	(-278,000)		(-2.0)
Reflects the elimination of the Chief Deputy Coroner and Chief Operations Officer positions and the transfer of the Chief Medical Examiner-Coroner to Forensic Medicine as part of the Department's reorganization.					
Change 2	99,000	--	99,000		1.0
Reflects the addition of a Chief Deputy, Coroner position to provide administrative support to the Director, Department of Coroner.					
Change 3	141,000	--	141,000		1.0
Reflects the addition of the Director, Department of Coroner as part of the Department's reorganization.					
Change 4	40,000	--	40,000		1.0
Reflects the addition of a Head Clerk position to assist with supervision.					
Change 5	22,000	--	22,000		--
Reflects the net effect of a decrease in services and supplies, and an increase in operational costs in other charges.					
Change 6	(-5,000)	--	(-5,000)		--
Reflects a reduction of Productivity Investment Fund payments.					
Change 7	--	(-156,000)	156,000		--
Reflects the deletion of one-time-only funding for positions in the Santa Clarita/Antelope Valley area.					

Coroner (contd)

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
6. EXECUTIVE (contd)						
<i>Change 8</i>		35,000	--		35,000	--
Reflects negotiated increases in salaries and employee benefits.						
1991-92	\$	2,669,000	\$	223,000	\$ 2,446,000	17.0
The proposed budget establishes the new organization for the Department of Coroner and provides a continuation of funding for the existing level of service.						
<i>Total</i>						
<i>Change</i>	\$	1,045,000	\$	39,000	\$ 1,006,000	5.0



COUNTY COUNSEL
DeWITT W. CLINTON, COUNTY COUNSEL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 17,444,374	\$ 18,540,000	\$ 17,728,000	\$ 21,305,000	\$ 20,281,000	\$ 2,553,000
SVCS & SUPPS	7,763,430	8,545,000	8,002,000	12,995,000	9,578,000	1,576,000
OTHER CHARGES		46,000	45,000	46,000	46,000	1,000
FA - EQUIPMENT	225,347	300,000	200,000	436,000	50,000	-150,000
GROSS TOTAL	\$ 25,433,151	\$ 27,431,000	\$ 25,975,000	\$ 34,782,000	\$ 29,955,000	\$ 3,980,000
LESS INT TRFS	11,802,906	14,040,000	13,019,000	19,166,000	16,890,000	3,871,000
NET TOTAL	\$ 13,630,245	\$ 13,391,000	\$ 12,956,000	\$ 15,616,000	\$ 13,065,000	\$ 109,000
REVENUE	7,157,207	8,187,000	7,508,000	7,748,000	7,748,000	240,000
NET CO COST	\$ 6,473,038	\$ 5,204,000	\$ 5,448,000	\$ 7,868,000	\$ 5,317,000	\$ -131,000
POSITIONS			236.5	244.0	244.0	7.5

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COUNSEL

MISSION

To provide timely and effective legal representation, advice, and counsel of the highest professional caliber to the County, the Board of Supervisors, and other public officers and agencies.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department absorbed negotiated increases for salaries and employee benefits and contract staff costs by a combination of increased charges to client departments, and a reduction of nine contracted legal, paralegal and clerical staff. The reduction in contract services primarily affects probate cases and will increase the time until final adjudication and disposition of the assets to the heirs is made by at least six months and possibly one year.

The proposed budget does not include financing of \$2,822,000 required to staff and support ten additional dependency courts scheduled to open upon the completion of the new Children's Dependency Court in Monterey Park in April 1992. Costs consist of \$799,000 for three months County and contract staff, and \$2,023,000 for moving expenses, furniture, equipment, supplies, and computer terminals.

Objectives - 1991-92

- To provide the highest caliber of legal representation and advice at the most economical cost.
- To increase productivity through increased use of automated systems and improved office environment.
- To strengthen professional skills of legal staff.

Major Accomplishments - 1990-91

- Drafted legislation authorizing the County, for the first time, to levy a utility users tax, a business license tax, an admission ticket tax, and a landfill tax.
- Successfully defended landmark property tax cases validating reassessment following complex change of ownership transactions and transfer of air rights.
- Worked with the Sheriff, the Department of Mental Health, and other County departments to resolve jail and prisoner health care issues.
- Successfully defended challenges to the County Jail Master Plan and planned jail construction.
- The Department generated \$200,000 in Profit Sharing Program savings which will be carried forward to provide for training of professional staff and computer software.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Cases	6,385	7,201	6,200	6,600
Letters and Opinions	924	1,021	1,100	1,000
Contracts	4,002	3,960	3,900	3,900
Ordinances & Legislation	1,465	1,540	1,500	1,600
Dependency Filings	18,823	18,054	17,500	17,800

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. LITIGATION/COURT REPRESENTATION				
Represents the County, its officers, and special districts in all civil litigation, probate and dependency court matters.				
1990-91	\$ 17,143,000	\$ 13,548,000	\$ 3,595,000	160.5
<i>Change 1</i>	1,295,000	1,295,000	--	--
Reflects negotiated increases in salaries and employee benefits fully offset by charges to departments.				
<i>Change 2</i>	358,000	358,000	--	--
Reflects increased costs for contract attorneys, privately provided court filings and subpoena service offset by a reduction in contracted paralegal and clerical staff and increased charges to client departments.				
<i>Change 3</i>	532,000	670,000	(-138,000)	--
Reflects increases in operating costs and one-time-only Profit Sharing Program savings carried forward for training of professional staff and computer software offset by increases in charges to departments and deletion of one-time-only fixed asset funding.				

County Counsel (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT /Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. LITIGATION/COURT REPRESENTATION (contd)					
<i>Change 4</i>		591,000	591,000	--	7.5
Reflects additional funding to staff County Counsel's new Civil Service Advocacy Unit fully offset by funding from departments.					
1991-92	\$	19,919,000	\$ 16,462,000	\$ 3,457,000	168.0
The proposed budget establishes a new Civil Service Advocacy Unit to better represent the County's interest before the Civil Service Commission, and provides for further automation and training of staff in order to increase productivity.					
2. HOUSE COUNSEL					
Advises County clients as to their duties and responsibilities under the law. Areas of advice include conflict of interest, taxation, finance, legislation, public health, safety, and welfare.					
1990-91	\$	8,832,000	\$ 6,979,000	\$ 1,853,000	76.0
<i>Change 1</i>		667,000	667,000	--	--
Reflects negotiated increases in salaries and employee benefits fully offset by charges to departments.					
<i>Change 2</i>		(-392,000)	--	(-392,000)	--
Reflects reduction in contracted paralegal and clerical staff offset by increases in costs for contract attorneys.					
<i>Change 3</i>		929,000	530,000	399,000	--
Reflects miscellaneous adjustments in funding for maintenance, office supplies, equipment and leases, and other costs partially offset by increases in charges to departments.					
1991-92	\$	10,036,000	\$ 8,176,000	\$ 1,860,000	76.0
The proposed budget provides funding for negotiated increases in salaries and employee benefits, and miscellaneous adjustments in operating costs to maintain the current level of service.					
<i>Total Change</i>	\$	3,980,000	\$ 4,111,000	\$ (-131,000)	7.5



CRIMINAL JUSTICE INFORMATION SYSTEM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 5,097,407	\$ 11,024,000	\$ 11,024,000	\$ 11,029,000	\$ 11,029,000	\$ 5,000
OTHER CHARGES		200,000	200,000	2,647,000	1,276,000	1,076,000
FA - EQUIPMENT	1,826,828	1,000,000	1,000,000	2,515,000	2,515,000	1,515,000
GROSS TOTAL	\$ 6,924,235	\$ 12,224,000	\$ 12,224,000	\$ 16,191,000	\$ 14,820,000	\$ 2,596,000
LESS INT TRFS	9,140,710	11,426,000	11,426,000	15,854,000	14,483,000	3,057,000
NET TOTAL	\$ -2,216,475	\$ 798,000	\$ 798,000	\$ 337,000	\$ 337,000	\$ -461,000
REVENUE		340,000	340,000			-340,000
NET CO COST	\$ -2,216,475	\$ 458,000	\$ 458,000	\$ 337,000	\$ 337,000	\$ -121,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

MISSION

The Countywide Criminal Justice Coordination Committee (CCJCC) established the multi-agency Information Systems Advisory Body (ISAB) to review, recommend, develop, and implement cost-effective automated justice information systems. ISAB developed a long-range plan, updated annually and approved by the Board of Supervisors, for carrying out this mission. ISAB's continuing mission and commitment is the shared development of systems, with the participating departments placing the needs of the total criminal justice community ahead of their own departmental needs.

Objectives - 1991-92

- Complete total implementation of the Adult Probation System for the Probation Department.
- Complete the development and present a prototype of the Justice Automated Information System to CCJCC and gain approval to move forward on implementation.
- Implement the first module of the Automated Case Tracking System for the Superior Court.
- Develop a request for proposal and select a vendor for the development and implementation of the Conditions of Probation System.
- Complete the purchase of host connected computer hardware for implementation of the Integrated Courtroom System for the Los Angeles Municipal Court.

Major Accomplishments - 1990-91

- Implemented most of the major modules for the Adult Probation System for the Probation Department.
- Completed development and implementation of the final module of the Defense Management System for the Public Defender.
- Completed the Project Definition Study for the Justice Automated Information System.

Criminal Justice Information System (contd)

- Completed the request for proposal process for selecting a vendor to develop the Prosecutors' Information and Management System from external design through implementation.
- Completed implementation of the T-1 backbone network enhancements and developed funding strategies necessary for development and implementation of Phase II.
- Completed a Project Definition Study for the Consolidated Criminal History Reporting System.
- Completed a study of alternative approaches and associated costs for the development and implementation of a Conditions of Probation System for use by law enforcement agencies.
- Continued the expansion of a Proactive Information Exchange for countywide use.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS)				
Provides for the phased design, development, and implementation of justice-related automated information systems. The systems are designed to exchange information among justice agencies to provide a more comprehensive justice data system.				
1990-91	\$ 12,224,000	\$ 11,766,000	\$ 458,000	--
<i>Change 1</i>	2,717,000	3,057,000	(-340,000)	--
Reflects ongoing systems development for various data systems financed by CJIS users as well as an increase to finance debt service on the proposed network.				
<i>Change 2</i>	--	(-340,000)	340,000	--
Reflects the elimination of State revenue for the Conditions of Probation System study, which will now be financed by the justice-related departments. The Conditions of Probation System provides information on enforceable conditions of probation to field law enforcement officers.				
<i>Change 3</i>	(-121,000)	--	(-121,000)	--
Reflects a reduction in appropriation relative to the development of the Crime Evidence Tracking System. The Sheriff's Department has an existing system that will meet this need. The existing system is part of the Sheriff Department's Scientific Services Bureau and consists of 45 personal computers configured in the Local Area Network. The system is used to track the status of evidence analyzed by the Sheriff's Department as well as local law enforcement agencies in the County.				
1991-92	\$ 14,820,000	\$ 14,483,000	\$ 337,000	--
The Proposed Budget reflects financing of all justice-related automated information systems necessary for the efficient and effective handling of criminal justice information sharing.				
<i>Total Change</i>	\$ 2,596,000	\$ 2,717,000	\$ (-121,000)	--



**DISTRICT ATTORNEY
IRA REINER, DISTRICT ATTORNEY**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 110,364,035	\$ 122,592,000	\$ 125,099,000	\$ 152,620,000	\$ 128,758,000	\$ 3,659,000
SVCS & SUPPS	14,171,316	17,638,000	17,638,000	21,389,000	18,368,000	730,000
OTHER CHARGES		151,000	61,000	151,000	151,000	90,000
FA - EQUIPMENT	471,535	719,000	469,000	859,000	469,000	
GROSS TOTAL	\$ 125,006,886	\$ 141,100,000	\$ 143,267,000	\$ 175,019,000	\$ 147,746,000	\$ 4,479,000
LESS INT TRFS	4,778,552	4,796,000	4,796,000	5,335,000	4,610,000	-186,000
NET TOTAL	\$ 120,228,334	\$ 136,304,000	\$ 138,471,000	\$ 169,684,000	\$ 143,136,000	\$ 4,665,000
REVENUE	18,608,857	17,403,000	18,818,000	17,665,000	17,465,000	-1,353,000
NET CO COST	\$ 101,619,477	\$ 118,901,000	\$ 119,653,000	\$ 152,019,000	\$ 125,671,000	\$ 6,018,000
POSITIONS			1,840.2	2,050.9	1,802.2	-38.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

MISSION

The District Attorney is responsible for representing the People in all felony prosecutions and juvenile hearings and in all misdemeanor prosecutions where there is no city prosecutor. The District Attorney also processes and prosecutes civil and criminal complaints of failure to provide support for families.

Budget Shortfall/Critical Unmet Needs - 1991-92

The District Attorney has final authority over the deployment of his budgeted resources and will determine how the curtailment is achieved. The Proposed Budget for the District Attorney-Criminal reflects a curtailment of \$1 million which we believe the Department would take in the Specialized Crimes Prosecution Programs which could result in a lower conviction rate in difficult cases which require specialized prosecution. Curtailments are not recommended for the District Attorney-Family Support budget to ensure compliance with annual collection goals established in the County's agreement of March 1989 with the State and Federal governments.

Unmet needs in the Criminal budget total \$1.4 million and reflect inflationary increases in postage, communication, maintenance, automation costs, posting of legal notices, and transportation costs. The Family Support budget has a total unmet need of \$1.2 million which reflects inflationary increases for postage, communication, maintenance, and new office leases.

Objectives - 1991-92

- To pursue the aggressive and expeditious prosecution of adult criminal cases, particularly violent crime and narcotic offenses.
- To develop innovative programs to ease jail overcrowding through maximum use of court facilities and resources, while ensuring that dangerous criminals receive appropriate sentences upon conviction.
- To continue, in the joint effort of all criminal justice departments, to develop and implement innovative programs aimed at the reduction of pre-trial adjudication time.

District Attorney (contd)

- To ensure that all juvenile cases are processed in a manner consistent with legislative intent and to develop and implement programs that will deter first-time juvenile offenders from becoming serious recidivist offenders.
- To meet and/or exceed collection goal agreements with the Federal Office of Child Support Enforcement, and requirements of the State of California Department of Social Services.
- To implement the new automated ACSES Replacement System (ARS), meeting completion goals for development and testing.
- To reduce timeframes for intake, establishment, and enforcement case processing in accordance with Federal guidelines.
- To complete the relocation of four Bureau of Family Support Operations divisions in order to better serve the public, and to ensure that the moves are coordinated with the installation of the new ARS automated system.

Major Accomplishments - 1990-91

- Achieved successful prosecution of gang members by the Hardcore Gang Division, resulting in a 94.5 percent conviction rate for violent felonies.
- Expanded the Immediate Arraignment Program to include Santa Monica, Compton, and Pomona Municipal Courts, which helped reduce jail overcrowding.
- Processed 3,900 cases as probation violations under the In-Lieu Probation Violation Program, which saved prosecution and court time.
- Implemented the Early Disposition Program in eight additional area courts.
- Produced and distributed videos to public groups, schools, and cable networks to increase public awareness of major criminal justice issues such as hate crimes and domestic violence.
- Finalized and achieved approval by the Board of Supervisors for the following contracts: ACSES Replacement System (ARS); ACSES Database Enhancement; Supplemental Locate Services; Banking and Court Trustee; and Paternity Blood Testing.
- Increased Family Support collections by 9.3 percent over fiscal year 1989-90.
- Obtained Federal and State funding to fully offset the cost of the ARS project.
- Successfully passed the Federal Audit CA 86-PR/PM conducted by the U.S. Family Support Administration.
- Planned and implemented a successful Child Support Amnesty Program, realizing over \$843,000 in collections.
- Significantly increased enforcement remedies, (i.e., wage assignments obtained, paternitys established, absent parents located, liens recorded).

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Criminal Complaints	364,353	398,755	428,470	470,000
Criminal Preliminary Hearings	59,694	69,440	69,153	75,000
Superior Court Cases	35,569	38,234	36,375	41,000
Municipal Court Cases	260,246	281,578	301,648	331,000
Juvenile Court Cases	33,121	35,393	35,000	37,000

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CRIMINAL PROSECUTION				
Represents the People in criminal prosecutions and ensures that justice is achieved by initiating and conducting felony prosecutions in the County fairly and impartially. Prosecutes all misdemeanor matters in the unincorporated areas of the County and in cities that have no city prosecutor. During fiscal year 1990-91, it is estimated that the District Attorney will review 112,000 felony cases, file 78,000 felony complaints, conduct 69,000 preliminary hearings, and prosecute 302,000 misdemeanor cases.				
1990-91	\$ 84,008,000	\$ 5,105,000	\$ 78,903,000	967.7
<i>Change 1</i>	(-645,000)	(-435,000)	(-210,000)	(-16.0)
Reflects elimination of the Claims Verification Unit, which was partially funded under contract with the State, and a reduction in reimbursement from the State for Deputy District Attorney positions which were on temporary loan to the Attorney General. This reduction is partially offset by an increase in revenue from contract cities for prosecution of local ordinance violations.				
<i>Change 2</i>	4,187,000	--	4,187,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 87,550,000	\$ 4,670,000	\$ 82,880,000	951.7

The Proposed Budget allows for continuation of criminal prosecution at the current level of service and requires the District Attorney to absorb an anticipated nine percent increase in workload.

2. JUVENILE COURT PROCEEDINGS

Represents the People in Juvenile Court hearings for prosecution of felonies committed by minors in the County. Prosecutes all misdemeanor matters committed by juveniles in unincorporated areas of the County and in cities that have no city prosecutor. During fiscal year 1990-91, it is estimated that the District Attorney will file 35,000 cases against juveniles.

1990-91	\$ 9,109,000	\$ 5,349,000	\$ 3,760,000	142.0
<i>Change 1</i>	--	(-1,000)	1,000	--
Reflects a reduction in AB 90 revenue, Juvenile Justice System Subvention funding, from the State.				

District Attorney (contd)

2. JUVENILE COURT PROCEEDINGS (contd)

Change 2	200,000	-	200,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 9,309,000	\$ 5,348,000	\$ 3,961,000	142.0

The Proposed Budget allows for continuation of juvenile prosecutions at the current level of service and requires the District Attorney to absorb an anticipated five percent increase in workload.

3. SPECIALIZED CRIMES PROSECUTION

Investigates and prosecutes crimes of a highly specialized, sensitive or complicated nature involving hardcore gang members, crimes against police officers, individuals connected with organized crime, child abuse and sex crimes, major narcotic dealers, environmental and consumer cases, major fraud cases, governmental misconduct and election violations, medical cases dealing with psychiatric, nursing home or complex medical problems, and special trials of particularly protracted cases requiring full-time staff for more than two years. During fiscal year 1990-91, it is estimated that the Hard Core Gang Unit will prosecute over 500 murder cases, with a 94.5 percent conviction rate. The Consumer Protection and Environmental Units are expected to collect over \$2.0 million in fines, and the Drug Forfeiture Unit will seize over \$12.0 million in assets.

1990-91	\$ 39,401,000	\$ 9,998,000	\$ 29,403,000	467.5
Change 1	(-1,000,000)	-	(-1,000,000)	(-12.0)
Reflects curtailment of 6.0 Deputy District Attorney II, 2.0 Deputy District Attorney III, 1.0 Deputy District Attorney IV, 2.0 Legal Office Support Assistant II, and 1.0 Senior Investigator positions due to the countywide shortfall. The impact may result in a lower conviction rate for these specialized cases.				
Change 2	(-506,000)	(-1,206,000)	700,000	(-5.0)
Reflects elimination of Mid-Level Drug Offenders and Task Force Against Rock and Priors Programs as a result of expiration of State grant funds, a three percent reduction in State grant funding from the Office of Criminal Justice, and a decline in revenue from penalties for violations of the Business and Professions and Health and Safety Codes. This will eliminate vertical prosecution for crimes committed in these areas, resulting in different attorneys prosecuting different phases of a case.				
Change 3	(-725,000)	(-510,000)	(-215,000)	(-7.0)
Reflects reduction in services required by other County departments.				
Change 4	289,000	289,000	-	2.0
Reflects funding from the State for 1.0 Deputy District Attorney III and 1.0 Deputy District Attorney IV positions for the investigation and prosecution of fraudulent health insurance claims, as well as an increase in Victim Witness Emergency and Victim Protection funds.				
Change 5	1,560,000	-	1,560,000	-
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 39,019,000	\$ 8,571,000	\$ 30,448,000	445.5

The Proposed Budget allows for continuation of most specialized criminal prosecution functions at the current level of service. However, the \$1 million curtailment and loss of State grant funds will adversely affect the District Attorney's ability to prosecute these specialized cases.

District Attorney (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. PROSECUTION SUPPORT					
Diverts cases involving minor violations of the law from the courts and provides a just settlement of the cases by providing pre-prosecutorial counseling in an informal hearing atmosphere; and implements programs that enable the criminal justice system to be more responsive to victims, witnesses, and the community. During fiscal year 1990-91, it is estimated that the Hearing Officer Program will conduct 11,400 formal office hearings.					
1990-91	\$	3,627,000	\$ 3,034,000	\$ 593,000	72.0
<i>Change 1</i>		31,000	--	31,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.					
1991-92	\$	3,658,000	\$ 3,034,000	\$ 624,000	72.0
The Proposed Budget allows for continued operation of prosecution support at the current level of service. All workload increases will be absorbed by the District Attorney.					
5. ADMINISTRATION					
Provides services including budget and fiscal, personnel and employee relations, automated systems, and management. During fiscal year 1990-91, the District Attorney's office continued the design and development of the Prosecutors Management Information System (PIMS).					
1990-91	\$	7,122,000	\$ 128,000	\$ 6,994,000	191.0
<i>Change 1</i>		717,000	--	717,000	--
Reflects an increase in charges for capital leases and the Department's contribution to the Criminal Justice Information System.					
<i>Change 2</i>		371,000	324,000	47,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.					
1991-92	\$	8,210,000	\$ 452,000	\$ 7,758,000	191.0
The Proposed Budget allows for continued operation of administrative services at the current level of service and requires the District Attorney to absorb inflationary increases.					
<i>Total Change</i>	\$	4,479,000	\$ (-1,539,000)	\$ 6,018,000	(-38.0)

DISTRICT ATTORNEY FAMILY SUPPORT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 26,118,878	\$ 28,709,000	\$ 31,887,000	\$ 38,391,000	\$ 36,223,000	\$ 4,336,000
SVCS & SUPPS	15,248,460	22,244,000	32,753,000	36,886,000	33,466,000	713,000
OTHER CHARGES		313,000	222,000	302,000	302,000	80,000
FA - EQUIPMENT	107,011	44,000	44,000	645,000	44,000	
GROSS TOTAL	\$ 41,474,349	\$ 51,310,000	\$ 64,906,000	\$ 76,224,000	\$ 70,035,000	\$ 5,129,000
LESS INT TRFS	2,517,000	2,500,000	2,500,000	2,794,000	2,500,000	
NET TOTAL	\$ 38,957,349	\$ 48,810,000	\$ 62,406,000	\$ 73,430,000	\$ 67,535,000	\$ 5,129,000
REVENUE	36,790,401	44,638,000	58,228,000	66,405,000	63,529,000	5,301,000
NET CO COST	\$ 2,166,948	\$ 4,172,000	\$ 4,178,000	\$ 7,025,000	\$ 4,006,000	\$ -172,000
POSITIONS			764.0	878.0	845.8	81.8

FUND
GENERAL FUNDFUNCTION
PUBLIC PROTECTIONACTIVITY
JUDICIAL

WORKLOAD

Indicator	1988-89	1989-90	1990-91 Estimated	1991-92 Projected
Family Support Cases	257,603	251,000	270,000	290,000
Collections (in millions)	\$ 98.9	\$ 104.6	\$ 114.4	\$ 125.0

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. FAMILY SUPPORT OPERATIONS				
Investigates, processes, and prosecutes civil and criminal complaints of failure to provide family support, estimated at 270,000 cases in fiscal year 1990-91. Approximately \$114.4 million in family support payments will be collected in the current fiscal year.				
1990-91	\$ 64,906,000	\$ 60,728,000	\$ 4,178,000	764.0
<i>Change 1</i>	1,557,000	1,557,000	--	28.0
Reflects the addition of fully revenue offset positions required to meet federally authorized implementation of the Automated Child Support Enforcement System Replacement System (ARS). The system, which is fully revenue offset through State and Federal funding, will expedite the processing of family support cases and achieve significantly higher collections.				
<i>Change 2</i>	1,686,000	1,113,000	573,000	48.8
Reflects nine months of funding for salaries and employee benefits and related costs associated with the implementation of Federal and State regulations for the Medically Needy Only (MNO) Program. The District Attorney is now mandated to open and process cases to recover the cost of Medi-Cal benefits from individuals with legal responsibility for family support payments and medical care.				
<i>Change 3</i>	865,000	1,957,000	(-1,092,000)	5.0
Reflects the addition of Supervising Family Support Representatives to conduct audits of family support cases. The audits are fully funded and mandated by State law. Also reflects an inflationary increase in services and supplies, as well as an increase in Federal and State Support Enforcement Incentive Fund revenue resulting from increased support collection levels.				
<i>Change 4</i>	1,021,000	674,000	347,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 70,035,000	\$ 66,029,000	\$ 4,006,000	845.8
The Proposed Budget funds revenue offset increases in Bureau of Family Support Operations collection activities in compliance with State and Federal regulatory requirements. It is estimated that the District Attorney will handle 290,000 cases in fiscal year 1991-92, and collect \$125 million in family support payments. Implementation of the ARS contract provides for an additional 28.0 revenue-offset positions to ensure the installation of a state-of-the-art automated system, which will ultimately result in the improved efficiency of family support operations.				
<i>Total Change</i>	\$ 5,129,000	\$ 5,301,000	\$ (-172,000)	81.8



EMERGENCY PREPAREDNESS AND RESPONSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 1,625,781	\$ 1,732,000	\$ 2,000,000	\$ 3,265,000	\$ 3,265,000	\$ 1,265,000
FA - EQUIPMENT	500,275	1,200,000	28,605,000			-28,605,000
GROSS TOTAL	\$ 2,126,056	\$ 2,932,000	\$ 30,605,000	\$ 3,265,000	\$ 3,265,000	\$ -27,340,000
REVENUE		100,000	27,505,000	100,000	100,000	-27,405,000
NET CO COST	\$ 2,126,056	\$ 2,832,000	\$ 3,100,000	\$ 3,165,000	\$ 3,165,000	\$ 65,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

MISSION

The Emergency Preparedness and Response budget is maintained by the Office of Emergency Management, Chief Administrative Office. The budget is used to coordinate and consolidate expenditures related to emergency preparedness, such as the operating costs for the Office of Emergency Management, the County Five-Year Plan for Earthquake Preparedness, the State of Preparedness Report issued by the Emergency Preparedness Commission, the Building Emergency Coordinator Program, and other programs that are identified as benefiting the overall preparedness effort of the County.

Objectives - 1991-92

- To chair the project management team overseeing the design and construction of the County Emergency Operations Center, scheduled for occupancy in the summer of 1993.
- To spearhead the County's annual emergency preparedness exercises, and coordinate the County's participation in the exercises of other jurisdictions.
- To continue the coordination, development, and funding of the County's Earthquake Survival Program throughout Southern California in order to provide preparedness information through public service announcements, written publications, and expositions.
- To formulate, recommend, and implement emergency preparedness and response policies and programs within the County, such as the Building Emergency Coordinator Program and department and building emergency plans.
- To continue monitoring the County's progress in addressing issues raised by the Emergency Preparedness Commission's Report on the State of Preparedness of the County of Los Angeles and to fund those items wherever possible.
- To coordinate and process claims for Federal and State reimbursement for expenses related to declared disasters.

Emergency Preparedness and Response (contd)

Major Accomplishments - 1990-91

- Coordinated the countywide earthquake exercise, Disaster Response '90, achieving participation by all 86 cities in Los Angeles County and 28 agencies, including over 73,000 participants.
- Continued the Earthquake Survival Program, an ongoing educational campaign to inform the public of different precautions to take each month, such as obtaining bottled water, extra batteries, and other items in order to be prepared in the event of a major disaster.
- Provided project administration for planning and design of the County Emergency Operations Center, completing the schematic design and initiating the design development phase.
- Coordinated and managed over \$65 million in claims resulting from the Glendale fire and provided ongoing claims administration for recovery of expenses incurred during the October 1, 1987 earthquake and the January 17, 1988 storm.
- Produced public service announcements, aired on all local stations promoting earthquake preparedness, featuring major local television news anchors.
- Coordinated development of the draft countywide Recovery and Reconstruction Plan, and conducted an executive retreat and workshop on recovery and reconstruction following a major disaster.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. COUNTY EMERGENCY PREPAREDNESS PROGRAMS				
This program reflects a centralized funding source for earthquake and other emergency preparedness efforts. It was created by the Board of Supervisors in fiscal year 1987-88 to emphasize the County's commitment to emergency preparedness.				
1990-91	\$ 30,605,000	\$ 27,505,000	\$ 3,100,000	--
<i>Change 1</i>	(-27,405,000)	(-27,405,000)	--	
Reflects deletion of revenue offset appropriation for the Countywide Integrated Radio System. The project will be bond financed and administered by the Internal Services Department.				
<i>Change 2</i>	65,000	--	65,000	--
Reflects the carryover of funding for various projects initiated, but not completed, in 1990-91.				
1991-92	\$ 3,265,000	\$ 100,000	\$ 3,165,000	--
The Proposed Budget provides for continuation of this program at the current service level.				
<i>Total Change</i>	\$ (-27,340,000)	\$ (-27,405,000)	\$ 65,000	--



EMPLOYEE BENEFITS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
SAL & EMP BENEFITS						
EMP RETIREMENT	\$ 254,378,103	\$ 248,350,000	\$ 238,086,000	\$ 271,545,000	\$ 271,545,000	\$ 33,459,000
RETIREE INSURANCE	42,908,696	52,106,000	48,996,000	59,161,000	59,161,000	10,165,000
RET DEBT SERVICE	26,473,406	28,176,000	28,176,000	27,486,000	27,486,000	-690,000
OASDI-MEDICARE	6,448,189	8,984,000	8,625,000	12,780,000	12,780,000	4,155,000
FLEXIBLE BENEFITS	82,284,653	109,596,000	99,639,000	146,700,000	146,700,000	47,061,000
INSURANCE						
HEALTH	68,054,548	67,459,000	52,620,000	68,135,000	68,135,000	15,515,000
DENTAL	4,500,909	5,375,000	4,380,000	5,988,000	5,988,000	1,608,000
LIFE	614,775	1,174,000	892,000	1,979,000	1,979,000	1,087,000
UIB	3,155,049	2,250,000	2,256,000	2,481,000	2,481,000	225,000
DISABILITY	8,014,072	5,025,000	4,014,000	9,266,000	9,266,000	5,252,000
SAVINGS PLAN	11,194,808	12,275,000	12,100,000	15,233,000	15,233,000	3,133,000
THRIFT PLAN	3,999,394	4,686,000	4,721,000	4,721,000	4,721,000	
WORKERS' COMP	62,355,036	65,486,000	62,355,000	74,962,000	74,962,000	12,607,000
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LESS EXP DIST	\$ 574,381,638	\$ 610,942,000	\$ 566,860,000	\$ 700,437,000	\$ 700,437,000	\$ 133,577,000
	555,581,533	610,942,000	566,860,000	700,437,000	700,437,000	133,577,000
	-----	-----	-----	-----	-----	-----
TOT S & EB	18,800,105					
	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 18,800,105	\$	\$	\$	\$	\$
	=====	=====	=====	=====	=====	=====
NET CO COST	\$ 18,800,105	\$	\$	\$	\$	\$

FUND
GENERAL

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

MISSION

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriations for the General Fund portion of these benefit costs are centrally reflected in this budget with the expenses distributed to departments.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

Gross Financing Uses	Expenditure Distribution	Net County Cost	Budgeted Positions
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1. RETIREMENT

Provides for a County retirement system for County employees pursuant to State law. Also covers retiree health insurance and medicare costs for new employees.

1990-91	\$ 323,883,000	\$ 323,883,000	\$ --	--
Change 1	33,459,000	33,459,000	--	--

Reflects employee retirement increases in employer contributions for salaries, and the implementation of a retirement plan for temporary employees.

Employee Benefits (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>Expenditure</u> <u>Distribution</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. RETIREMENT (contd)				
<i>Change 2</i>	10,165,000	10,165,000	--	--
Reflects increased retiree health insurance costs which covers health, dental/vision, and death benefits for retired employees.				
<i>Change 3</i>	(-690,000)	(-690,000)	--	--
Reflects a decrease in retirement debt service which represents a repayment of certificates of participation that the County issued to pre-pay, at a savings, the retirement liability of retired members. The annual debt service amount is determined by the schedule of payments created at the time the certificates were issued.				
<i>Change 4</i>	4,155,000	4,155,000	--	--
Reflects increases in employer's OASDI-Medicare costs for new employees covered by Medicare, in compliance with Federal law effective April 1, 1986.				
1991-92	\$ 370,972,000	\$ 370,972,000	\$ --	--
Maintains the County's share of costs, as an employer, contributed toward the County retirement system provided to all eligible employees.				
2. FLEXIBLE BENEFIT PLANS				
Provides for "cafeteria" type benefit plans to all eligible participants. This program allows the employee to cater the benefits to his/her needs within program limitations.				
1990-91	\$ 99,639,000	\$ 99,639,000	\$ --	--
<i>Change 1</i>	47,061,000	47,061,000	--	--
Reflects increases in employer contributions for salaries and rate changes.				
1991-92	\$ 146,700,000	\$ 146,700,000	\$ --	--
Maintains the County's share of costs on behalf of each participant.				
3. INSURANCE				
Provides various basic insurance benefits for employees not eligible to opt for the flexible benefit plans. Also provides for unemployment claims against the County.				
1990-91	\$ 60,148,000	\$ 60,148,000	\$ --	--
<i>Change 1</i>	18,210,000	18,210,000	--	--
Reflects increases in health and dental provider premiums, and increased life insurance benefit coverages.				

Employee Benefits (contd)

	<u>Gross Financing Uses</u>	<u>Expenditure Distribution</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
3. INSURANCE (contd)				
<i>Change 2</i>	225,000	225,000	--	--
Reflects increases for unemployment claims against the County.				
1991-92	\$ 78,583,000	\$ 78,583,000	\$ --	--
Maintains the County's share of costs on behalf of each participant.				
4. DISABILITY				
Provides for disability claims filed by qualified employees as well as death benefit claims filed by qualified survivors of the employee.				
1990-91	\$ 4,014,000	\$ 4,014,000	\$ --	--
<i>Change 1</i>	5,252,000	5,252,000	--	--
Reflects increases in long-term disability benefit payments and disability benefits to employees participating in the flexible benefit plans.				
1991-92	\$ 9,266,000	\$ 9,266,000	\$ --	--
Maintains the County's share of costs on behalf of each participant.				
5. SAVINGS				
Provides for an income tax deferred savings program for non-represented employees operated under the restrictions of the Internal Revenue Code Section 401 (k).				
1990-91	\$ 12,100,000	\$ 12,100,000	\$ --	--
<i>Change 1</i>	3,133,000	3,133,000	--	--
Reflects increased utilization of the plan by County employees.				
1991-92	\$ 15,233,000	\$ 15,233,000	\$ --	--
Maintains the County match to a maximum of 4 percent of annual salary.				

Employee Benefits (contd)

	<u>Gross Financing Uses</u>	<u>Expenditure Distribution</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
6. WORKERS' COMPENSATION				
Provides for a pay-as-you-go Board approved insurance program. The program covers benefit payments, medical and legal expenses, and contract costs for third party administrators to perform the benefit administration function.				
1990-91	\$ 62,355,000	\$ 62,355,000	\$ --	--
<i>Change 1</i>	<i>12,607,000</i>	<i>12,607,000</i>	--	--
Reflects increased benefit claim payments and administration fees.				
1991-92	\$ 74,962,000	\$ 74,962,000	\$ --	--
Maintains the County's cost of self insurance.				
<i>Total Change</i>	<i>\$ 133,577,000</i>	<i>\$ 133,577,000</i>	<i>\$ --</i>	<i>--</i>

Employee Benefits (contd)

1991-92 PROPOSED
(BY FUND)

	General Fund	Hospital Enterprise Funds	Special Districts	Total
COUNTY EMPLOYEE RETIREMENT	\$ 271,545,000	\$ 72,967,000	\$ 47,363,000	\$ 391,875,000
COUNTY RETIREE INSURANCE	59,161,000	19,103,000	7,256,000	85,520,000
COUNTY RETIREMENT DEBT SERVICE*	19,014,000	6,140,000	2,332,000	27,486,000
OASDI-MEDICARE	12,780,000	5,081,000	1,570,000	19,431,000
FLEXIBLE BENEFITS	146,700,000	39,874,000	21,828,000	208,402,000
INSURANCE				
HEALTH	68,135,000	30,299,000	7,741,000	106,175,000
DENTAL	5,988,000	2,173,000	589,000	8,750,000
LIFE	1,979,000	667,000	194,000	2,840,000
UNEMPLOYMENT INSURANCE BENEFITS*	1,971,000	439,000	71,000	2,481,000
DISABILITY	9,266,000	4,115,000	686,000	14,067,000
SAVINGS PLAN	15,233,000	3,109,000	1,407,000	19,749,000
THRIFT PLAN	4,721,000	1,126,000	1,403,000	7,250,000
WORKERS' COMPENSATION	74,962,000	21,525,000	12,513,000	109,000,000
	\$ 691,455,000	\$ 206,618,000	\$ 104,953,000	\$ 1,003,026,000

* As only one warrant is issued in payment of these obligations, the total expenditure is reflected in the General Fund, but reimbursed through the expenditure distribution method. This results in a total recommendation in the General Fund of \$700,437,000.



EMPLOYEE RELATIONS COMMISSION
WALTER F. DAUGHERTY, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 127,225	\$ 136,000	\$ 136,000	\$ 154,000	\$ 150,000	\$ 14,000
SVCS & SUPPS	73,121	139,000	140,000	168,000	162,000	22,000
FA - EQUIPMENT	8,276					
GROSS TOTAL	\$ 208,622	\$ 275,000	\$ 276,000	\$ 322,000	\$ 312,000	\$ 36,000
LESS INT TRFS	10,000	5,000	5,000	34,000	34,000	29,000
NET TOTAL	\$ 198,622	\$ 270,000	\$ 271,000	\$ 288,000	\$ 278,000	\$ 7,000
REVENUE		5,000	5,000	5,000	5,000	
NET CO COST	\$ 198,622	\$ 265,000	\$ 266,000	\$ 283,000	\$ 273,000	\$ 7,000
POSITIONS			2.0	2.0	2.0	

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

MISSION

To protect the interests of the public, County management, and County employees in matters relating to the Los Angeles County Employee Relations Ordinance.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department successfully increased, from two to eight, the number of County departments billed for arbitration and unfair hearing services for a total of \$29,000. This revenue was used to offset increases in the hearing officer and Commission member per diem rates and other related costs.

Objectives - 1991-92

- To expand the number of County departments charged for services.
- To fully utilize the record keeping capabilities of the Commission's computer system by further training staff in its use.

Major Accomplishments - 1990-91

- Authorized the Executive Officer to conduct representation hearings as a means to reduce hearing costs.
- Recovered costs for direct services provided to eight County departments.

Employee Relations Commission (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Unfair Practice Charges Filed	38	52	40	50
Unfair Practice Hearings	18	21	20	20
Arbitration Requests Filed	218	237	230	230

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. EMPLOYEE RELATIONS COMMISSION				
Approves representation units, supervises employee unit elections, investigates charges of unfair employee relations practices, acts on requests for mediation and fact-finding, and arbitrates disputes.				
1990-91	\$ 276,000	\$ 10,000	\$ 266,000	2.0
<i>Change 1</i>	(-13,000)	29,000	(-42,000)	--
Reflects charges to departments for arbitration and hearing services and the reduction in funding for a part-time temporary agency clerical employee.				
<i>Change 2</i>	14,000	--	14,000	--
Reflects negotiated increases in salaries and employee benefits and increases in Commission members meeting stipend.				
<i>Change 3</i>	35,000	--	35,000	--
Reflects an increase in the hearing officer per diem rate and court reporting service fees, increases for services provided by the Internal Services Department and Board of Supervisors Executive Office, and inflationary increases in office supplies.				
1991-92	\$ 312,000	\$ 39,000	\$ 273,000	2.0
The proposed budget provides funding to maintain the current level of service.				
<i>Total Change</i>	\$ 36,000	\$ 29,000	\$ 7,000	--



FEDERAL AND STATE DISASTER AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 187,114	\$ 113,000	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$
REVENUE		113,000	30,000,000	30,000,000	30,000,000	
NET CO COST	\$ 187,114	\$	\$	\$	\$	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

MISSION

The Federal and State governments provide economic recovery assistance following major emergencies and disasters such as the June 27, 1990 Glendale fire. The Federal and State Disaster Aid budget provides contingency appropriation for the restoration of buildings and property pending reimbursement from governmental agencies.

Objectives - 1991-92

- To provide readily available appropriation for emergency response and recovery.
- To serve as a central contingency appropriation during the claim and review processes required by the respective reimbursing agencies.

Major Accomplishments - 1990-91

- Provided contingency funds for disaster response to the June 27, 1990 Glendale fire and ongoing claims administration for recovery of expenses incurred during the October 1, 1987 earthquake and the January 17, 1988 storm.

No changes are recommended from the 1990-91 adjusted allowance.



FINANCING ELEMENTS

FINANCING REQUIREMENTS =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
Appropriation for Contingencies	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
General Reserve/Designation	77,823,000	15,900,000	15,900,000	-61,923,000
Estimated Delinquencies	62,700,000	62,700,000	62,700,000	
AVAILABLE FINANCING =====				
Fund Balance	\$ 258,938,000	\$ 91,681,000	\$ 91,681,000	\$ -167,257,000
Cancellation of Prior-Year Reserve/Designations	6,717,000	43,200,000	43,200,000	36,483,000
Property Tax Levy				
Regular Tax Levy	1,859,890,000	1,985,390,000	1,985,390,000	125,500,000
Supplemental Roll	67,900,000	67,900,000	67,900,000	
Assessment and Collection Fee	54,000,000	50,900,000	50,900,000	-3,100,000

MISSION

The Financing Elements section of the budget reflects those appropriations and revenues which are not contained in departmental or nondepartmental budget summaries.

Financing Requirements

- An appropriation for contingencies is provided to accommodate expenditures related to unforeseen emergencies, or it may be used by the Board of Supervisors to augment programs beyond the level contained in the Proposed Budget.
- A minimal general reserve is set aside and could also be used in the event of a natural disaster.
- A delinquency reserve is provided in anticipation of a portion of fully budgeted regular and supplemental roll property taxes remaining uncollected at the end of the fiscal year.

Available Financing

- Fund balance represents the surplus generated in the latest estimates of County expenditures and revenues for fiscal year 1990-91. Additional financing is made available by the cancellation of reserves and designations which had been established to fund anticipated requirements in 1991-92.
- Property taxes on secured and unsecured properties included in the regular roll are expected to grow by 8 percent. The 8 percent growth rate reflects adjustments in value of up to 2 percent for inflation and for changes of ownership and new construction as permitted under Proposition 13 and midyear adjustments for escapes and corrections. Property taxes on the supplemental roll are expected to remain constant with levels projected in prior years.
- The assessment and collection fee reflects the passage of Senate Bill 2557, which authorized counties to charge cities, schools and community college districts, special districts, and community redevelopment agencies for property tax administration costs. The variance from the 1990-91 Adjusted Allowance reflects more realistic projections based upon cost data currently available.



FORESTER AND FIRE WARDEN
P. MICHAEL FREEMAN, FORESTER AND FIRE WARDEN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 29,467,162	\$ 33,487,000	\$ 32,805,000	\$ 44,640,000	\$ 44,640,000	\$ 11,835,000
SVCS & SUPPS	59,448,024	63,979,000	61,555,000	66,831,000	63,854,000	2,299,000
OTHER CHARGES	11,843	2,227,000	2,227,000	1,892,000	1,892,000	-335,000
FA - B & I	130,178	265,000	2,391,000	2,700,000	1,250,000	-1,141,000
FA - EQUIPMENT	1,954,910	1,442,000	2,630,000	5,534,000	3,895,000	1,265,000
TOT FIX ASSET	2,085,088	1,707,000	5,021,000	8,234,000	5,145,000	124,000
OTH FIN USES	750,000	1,162,000	1,162,000	750,000	750,000	-412,000
GROSS TOTAL	\$ 91,762,117	\$ 102,562,000	\$ 102,770,000	\$ 122,347,000	\$ 116,281,000	\$ 13,511,000
LESS INT TRFS	922,906	994,000	1,038,000	775,000	775,000	-263,000
NET TOTAL	\$ 90,839,211	\$ 101,568,000	\$ 101,732,000	\$ 121,572,000	\$ 115,506,000	\$ 13,774,000
REVENUE	39,472,259	46,538,000	47,077,000	47,472,000	55,240,000	8,163,000
NET CO COST	\$ 51,366,952	\$ 55,030,000	\$ 54,655,000	\$ 74,100,000	\$ 60,266,000	\$ 5,611,000
POSITIONS			550.4	784.4	784.4	234.0

FUND
GENERAL

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

MISSION

To proudly protect lives and property by providing a prompt, skillful and cost-effective fire protection and life safety service.

Budget Shortfall/Critical Unmet Needs - 1991-92

Forester and Fire Warden

The 1991-92 Proposed Budget reflects a shortfall of \$6.6 million, including continuation of curtailments implemented in midyear 1990-91 at an annualized cost of \$5.8 million, and a reduction of \$0.8 million as a result of closure of Fire Station 75 in Chatsworth. This closure is predicated on an agreement with the City of Los Angeles to assume fire suppression responsibilities in the area. If this agreement is not secured, Fire Station 75 will remain open, but an equivalent \$0.8 million reduction will be made elsewhere in the budget.

The Forester and Fire Warden also has identified critical unmet needs of \$4.1 million for renovation and replacement of stations and fire equipment.

Consolidated Fire Protection District

The 1991-92 Proposed Budget reflects a shortfall of \$13.6 million, including continuation of 1991-92 midyear curtailments at an annualized cost of \$6.4 million and an additional \$7.2 million in 1991-92 reductions to ensure that District costs remain within existing District resources. The District has also identified critical unmet needs of \$6.1 million for equipment replacement and to meet standard service level staffing needs.

Forester and Fire Warden (contd)

The shortfalls for both budget units will result in longer response times for emergencies, delays in replacing aging fire vehicles and apparatus, and the potential for increased loss of life, property, and watershed. To assist the Department with its long-range financing needs, this office and the Department are currently examining various options, including, but not limited to, a fire suppression benefit assessment, maximization of existing revenues, fees for services, and redirection of existing funding. We will report further on the most appropriate financing options prior to adoption of the final budget.

Objectives - 1991-92

- Continue to provide timely, proficient, and cost-effective fire suppression, prevention, rescue, medical, and hazardous materials emergency response services to protect lives and property.
- Continue to expand mutual and automatic aid agreements with other jurisdictions to more effectively and efficiently utilize fire and rescue resources.
- Continue implementation of the Fire Command and Control system to provide faster response to requests for emergency assistance from the public.
- Develop a pool of Fire Fighter candidates large enough to meet Department needs.
- Comply with Auditor-Controller recommendations for payroll operations.
- Continue to emphasize minority recruitment and coordinate recruitment efforts with the Office of Affirmative Action Compliance.
- Continue to review and develop billing rates which will more fully recover Department costs for services provided to the public, private businesses, contract cities, and government agencies.
- Develop initial Station Support Systems including personnel, inventory, scheduling, hydrant check, and reporting.
- Identify and implement additional long-term funding to meet the demand for increased fire protection services in future years.

Major Accomplishments - 1990-91

- Reduced field resources by 96 positions to provide appropriate service levels within a limited financing base.
- Implemented a task force concept for aerial ladder apparatus to further reduce operational costs.
- Completed implementation of civilianization of the fire dispatch function including career ladder and training programs.
- Completed or began construction on five new or replacement fire stations.
- Implemented an Urban Search and Rescue Program to address disaster preparedness and heavy rescue response needs.
- Initiated a developer fee program to provide supplemental funding for addressing fire protection capital needs in growth areas.
- Commenced interpersonal relations training to foster a better understanding of the dynamics of race, culture, and gender.

Forester and Fire Warden (contd)

- Implemented Phase I of the Field Incident Reporting System, installed and provided support for the Fire Command and Control Data Center, Phase I of the Material Management System and the Fire Fleet Maintenance System.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Emergency Incidents	32,028	30,839	30,948	30,984
Paramedic Services	138,260	140,401	146,591	152,781
Fire Prevention Inspections	78,292	80,000	80,000	80,000
Hazardous Materials Responses	496	590	675	725

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. OPERATIONS				
Provides fire suppression services for unincorporated areas not in the Consolidated Fire Protection District.				
1990-91	\$ 42,032,000	\$ 22,380,000	\$ 19,652,000	80.1
<i>Change 1</i>	(-800,000)	--	(-800,000)	--
Reflects savings from closure of Fire Station 75 and redeployment of staff or equivalent savings if alternative fire suppression coverage cannot be provided.				
<i>Change 2</i>	3,403,000	--	3,403,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits, added overtime costs due to Federal law, and added costs for services and supplies.				
1991-92	\$ 44,635,000	\$ 22,380,000	\$ 22,255,000	80.1
The Proposed Budget changes permit retention of services at current levels except for closure of Fire Station 75 in Chatsworth or equivalent savings.				
2. PREVENTION AND CONSERVATION				
Provides fire inspection services for residential, industrial, and commercial structures in unincorporated areas not in the Consolidated Fire Protection District; countywide forestry programs; regulation of hazardous materials programs; and basic and specialized fire and rescue training.				
1990-91	\$ 9,725,000	\$ 3,172,000	\$ 6,553,000	81.0
<i>Change 1</i>	5,362,000	5,362,000	--	92.0
Reflects transfer of the Hazardous Material Control Program from the Department of Health Services, offset by fee revenue.				

Forester and Fire Warden (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
2. PREVENTION AND CONSERVATION (contd)				
<i>Change 2</i>	428,000	428,000	—	8.0
Reflects augmentation of hazardous materials regulatory and other activities offset by revenue and savings from civilianization of positions.				
<i>Change 3</i>	556,000	—	556,000	8.0
Reflects transfer of disaster preparedness and training staff from Administration to reflect current organization.				
<i>Change 4</i>	787,000	—	787,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits and added costs for services and supplies.				
1991-92	\$ 16,858,000	\$ 8,962,000	\$ 7,896,000	189.0

The Proposed Budget changes will maintain service levels and result in better coordination of hazardous materials programs.

3. SERVICES

Provides supplemental fire suppression and watershed protection, including air operations, heavy equipment, and fire camp crews; communications, command and control; construction and maintenance, fire fleet services, and other operational support services.

1991-92	\$ 38,190,000	\$ 13,207,000	\$ 24,983,000	259.7
<i>Change 1</i>	752,000	735,000	17,000	97.0
Reflects added positions for 83 civilian dispatchers, offset by savings from redeployment of uniformed dispatchers, transfer of five mapper positions from Public Works partially offset by savings in charges from other County departments, and position authorization for nine items funded in prior years.				
<i>Change 2</i>	(-1,141,000)	(-1,012,000)	(-129,000)	—
Reflects reduction in station replacement and other capital projects due to reductions in State funding.				
<i>Change 3</i>	300,000	300,000	--	--
Reflects increased expenditure authority for fire equipment and apparatus replacement, contingent on receipt of potential offsetting revenue.				
<i>Change 4</i>	3,092,000	1,666,000	1,426,000	—
Reflects negotiated and Board-approved increases in salaries and employee benefits and added costs for services and supplies.				
1991-92	\$ 41,193,000	\$ 14,896,000	\$ 26,297,000	356.7

The Proposed Budget changes will permit continued support of operations, but will delay replacement/renovation of aging facilities.

Forester and Fire Warden (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. REQUIRED ADMINISTRATION				
Provides for strategic planning, personnel, procurement, fiscal, information management, and other technical and executive services to support line operations.				
1991-92	\$ 12,104,000	\$ 6,118,000	\$ 5,986,000	129.6
<i>Change 1</i>	<i>55,000</i>	<i>37,000</i>	<i>18,000</i>	<i>37.0</i>
Reflects six new positions for information systems and other activities, offset by revenue and savings in charges from other County departments, and position authority for procurement, accounting, and clerical items funded in prior years.				
<i>Change 2</i>	<i>(-556,000)</i>	<i>—</i>	<i>(-556,000)</i>	<i>(-8.0)</i>
Reflects transfer of disaster preparedness training staff to Prevention and Conservation to reflect current organization.				
<i>Change 3</i>	<i>1,536,000</i>	<i>647,000</i>	<i>889,000</i>	<i>—</i>
Reflects negotiated and Board-approved increases in salaries and employee benefits and added costs for services and supplies.				
1991-92	\$ 13,139,000	\$ 6,802,000	\$ 6,337,000	158.6
The Proposed Budget changes will provide required administrative support to operations.				
<i>Total</i> <i>Change</i>	<i>\$ 13,774,000</i>	<i>\$ 8,163,000</i>	<i>\$ 5,611,000</i>	<i>234.0</i>

CONSOLIDATED FIRE PROTECTION DISTRICT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SAL & EMP BEN	\$ 187,237,447	\$ 202,714,000	\$ 209,710,000	\$ 214,564,000	\$ 207,947,000	\$ -1,763,000
SVCS & SUPPS	34,125,237	36,815,000	34,171,000	47,590,000	42,850,000	8,679,000
OTHER CHARGES	140,924	3,304,000	3,304,000	3,917,000	3,917,000	613,000
FA - B & I		390,000	915,000	750,000	750,000	-165,000
FA - EQUIPMENT	6,469,374	3,282,000	7,204,000	7,204,000	7,204,000	
TOT FIX ASSET	6,469,374	3,672,000	8,119,000	7,954,000	7,954,000	-165,000
OTH FIN USES	250,000	3,250,000	3,250,000	3,550,000	3,550,000	300,000
GROSS TOTAL	\$ 228,222,982	\$ 249,755,000	\$ 258,554,000	\$ 277,575,000	\$ 266,218,000	\$ 7,664,000
RESERVES						
=====						
ENCUMBRANCES	4,160,688					
EST DELINQ			2,367,000	2,813,000	2,813,000	446,000
TOTAL RESERVES	\$ 4,160,688	\$	\$ 2,367,000	\$ 2,813,000	\$ 2,813,000	\$ 446,000
TOT FIN REQMTS	\$ 232,383,670	\$ 249,755,000	\$ 260,921,000	\$ 280,388,000	\$ 269,031,000	\$ 8,110,000
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 20,977,116	\$ 12,546,000	\$ 12,546,000	\$ 10,356,000	\$ 7,280,000	\$ -5,266,000
REVENUE	58,426,704	58,289,000	59,395,000	67,505,000	65,837,000	6,442,000
AUGMENTATION	12,614,886	115,900,000	115,900,000	124,464,000	13,253,000	-102,647,000
TAX LEVY	152,911,383	70,300,000	73,080,000	78,063,000	182,661,000	109,581,000
TOT AVAIL FIN	\$ 244,930,089	\$ 257,035,000	\$ 260,921,000	\$ 280,388,000	\$ 269,031,000	\$ 8,110,000
POSITIONS			2,467.7	2,415.7	2,189.7	-278.0

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. OPERATIONS			
Provides fire suppression services for developed unincorporated areas and 50 cities, and emergency response and mitigation of hazardous materials incidents.			
1990-91	\$ 213,111,000	\$ 213,111,000	2,176.7
<i>Change 1</i>	<i>(-7,200,000)</i>	<i>(-7,200,000)</i>	<i>(-228.0)</i>
Reflects savings from closure of five stations and elimination of three engine companies, and deletion of vacant items.			
<i>Change 2</i>	<i>9,770,000</i>	<i>9,770,000</i>	<i>—</i>
Reflects negotiated increases in salaries and employee benefits, added overtime costs due to Federal law, and added costs for services and supplies.			
1991-92	\$ 215,681,000	\$ 215,681,000	1,948.7
The Proposed Budget changes will reduce fire suppression resources and increase emergency response time.			
2. PREVENTION AND CONSERVATION			
Provides fire inspection services and prevention programs for residential, industrial, and commercial structures; provides basic and specialized fire and rescue training.			
1990-91	\$ 11,547,000	\$ 11,547,000	107.0
<i>Change 1</i>	<i>(-391,000)</i>	<i>(-391,000)</i>	<i>(-5.0)</i>
Reflects savings from civilianization of fire prevention and hazardous materials disclosure positions.			
<i>Change 2</i>	<i>1,302,000</i>	<i>1,302,000</i>	<i>17.0</i>
Reflects transfer of 16 disaster preparedness and training positions from Administration and the addition of one training position to reflect current organization.			
<i>Change 3</i>	<i>692,000</i>	<i>692,000</i>	<i>—</i>
Reflects negotiated increases in salaries and employee benefits and added costs for services and supplies.			
1991-92	\$ 13,150,000	\$ 13,150,000	119.0
The Proposed Budget changes will permit continued current levels of fire prevention, disaster preparedness training, and conservation activities.			

Forester and Fire Warden (contd)

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. SERVICES			
Provides for communications, command and control, construction and maintenance, fire fleet services, and other operational support services.			
1990-91	\$ 26,538,000	\$ 26,538,000	161.7
<i>Change 1</i>	—	—	(-46.0)
Reflects elimination of uniformed positions due to civilianization of dispatcher positions.			
<i>Change 2</i>	(-165,000)	(-165,000)	—
Reflects reduction in the station renovation program to generate savings.			
<i>Change 3</i>	1,410,000	1,410,000	—
Reflects negotiated increases in salaries and employee benefits and added costs for services and supplies.			
1991-92	\$ 27,783,000	\$ 27,783,000	115.7
The Proposed Budget changes will permit maintenance of current service levels.			
4. REQUIRED ADMINISTRATION			
Provides funding to finance technical and executive support services provided by the Forester and Fire Warden.			
1990-91	\$ 9,725,000	\$ 9,725,000	22.3
<i>Change 1</i>	3,610,000	3,610,000	—
Reflects costs for the property tax processing fee.			
<i>Change 2</i>	(-1,302,000)	(-1,302,000)	(-16.0)
Reflects transfer of disaster preparedness and training positions to Prevention and Conservation to reflect current organization.			
<i>Change 3</i>	384,000	384,000	—
Reflects negotiated increases in salaries and employee benefits and added costs for services and supplies.			
1991-92	\$ 12,417,000	\$ 12,417,000	6.3
The Proposed Budget changes will provide required administrative support.			
<i>Total Change</i>	\$ 8,110,000	\$ 8,110,000	(-278.0)

CONSOLIDATED FIRE PROTECTION DISTRICT - A.C.O FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
FA - LAND	\$ 34,000	\$ 443,000	\$ 1,419,000	\$ 1,300,000	\$ 1,300,000	\$ -119,000
FA - B & I	758,963	4,330,000	6,673,000	7,500,000	7,500,000	827,000
	-----	-----	-----	-----	-----	-----
TOT CAP PROJ	792,963	4,773,000	8,092,000	8,800,000	8,800,000	708,000
FA - EQUIPMENT			6,800,000	5,533,000	5,533,000	-1,267,000
	-----	-----	-----	-----	-----	-----
TOT FIX ASSET	792,963	4,773,000	14,892,000	14,333,000	14,333,000	-559,000
	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 792,963	\$ 4,773,000	\$ 14,892,000	\$ 14,333,000	\$ 14,333,000	\$ -559,000
ENCUMBRANCES	4,108,018					
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 4,900,981	\$ 4,773,000	\$ 14,892,000	\$ 14,333,000	\$ 14,333,000	\$ -559,000
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 9,654,851	\$ 5,475,000	\$ 5,475,000	\$ 3,533,000	\$ 3,533,000	\$ -1,942,000
REVENUE	722,036	2,831,000	9,417,000	10,800,000	10,800,000	1,383,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 10,376,887	\$ 8,306,000	\$ 14,892,000	\$ 14,333,000	\$ 14,333,000	\$ -559,000



GEOGRAPHIC INFORMATION SYSTEM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$	\$	\$	\$ 275,000	\$ 275,000	\$ 275,000
SVCS & SUPPS				698,000	698,000	698,000
FA - EQUIPMENT				27,000	27,000	27,000
GROSS TOTAL	\$	\$	\$	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
NET CO COST	\$	\$	\$	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
POSITIONS				5.0	5.0	5.0
FUND GENERAL FUND						
FUNCTION GENERAL						
ACTIVITY OTHER GENERAL						

MISSION

The Geographic Information System Advisory Body (GISAB), composed of representatives from many County departments, will coordinate the development of geographically-related systems on a countywide basis. The Geographic Information System (GIS) mission is to organize computer hardware, software, and geographic data designed to efficiently capture, store, update, analyze, and display all forms of geographic referenced information.

Objectives - 1991-92

- To organize the GIS administration, including budget and funding strategies, and to establish technical and procedural standards.
- To commence the development of data base projects as identified in the GIS Long Range Plan that would include a geographic reference file.
- To organize a comprehensive education and training program to inform all County departments of GIS benefits.
- To develop a marketing plan for GIS projects.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. GEOGRAPHIC INFORMATION SYSTEM (GIS)				
1990-91	\$	-- \$	-- \$	--

Geographic Information System (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. GEOGRAPHIC INFORMATION SYSTEM (GIS) (contd)				
<i>Change 1</i>	1,000,000	--	1,000,000	5.0
Reflects funding required to initiate the GIS program, including salary and employee benefits, fixed assets, and service and supplies. In addition, the funds will be used to develop a five-year plan that encompasses budgetary and funding sources, development projects, and education promotion.				
1991-92	\$ 1,000,000	\$ --	\$ 1,000,000	5.0
<i>Total</i>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<i>Change</i>	\$ 1,000,000	\$ --	\$ 1,000,000	5.0



GRAND JURY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 129,750	\$ 128,000	\$ 108,000	\$ 128,000	\$ 128,000	\$ 20,000
SVCS & SUPPS	1,068,607	567,000	539,000	652,000	519,000	-20,000
GROSS TOTAL	\$ 1,198,357	\$ 695,000	\$ 647,000	\$ 780,000	\$ 647,000	
NET CO COST	\$ 1,198,357	\$ 695,000	\$ 647,000	\$ 780,000	\$ 647,000	

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

MISSION

The Grand Jury is an independent body mandated by State law to audit local governmental agencies. The Grand Jury has the authority to consider criminal matters with the power to return indictments to the courts when warranted.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Grand Jury budget recommendations redirect existing funding to provide for enhanced staff support to assist with an anticipated increase in indictment activities and includes a corresponding decrease of \$75,000 in the current level of contract auditing.

Objectives - 1991-92

- To ensure efficient, effective, and responsible performance by city, county, and special district agencies.
- To investigate incidents of crime and provide for the administration of justice.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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1. OPERATIONS

Provides funding for 23.0 Grand Jurors and support staff services to audit local governmental agencies and consider criminal matters with the power to return indictments to the courts when warranted. The Jurors are assisted by a Grand Jury Advisor (Deputy District Attorney) provided by the District Attorney.

1990-91	\$	647,000	\$	--	\$	647,000	--
Change 1		75,000		--		75,000	--

Reflects additional funding to handle indictments including funds for Juror stipends caused by additional work days, associated supplies, and support staff services performed by Superior Court.

Grand Jury (contd)

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
1. OPERATIONS (contd)							
<i>Change 2</i>		(-75,000)		--		(-75,000)	--
Reflects a decrease from the 1990-91 level of funding for contract auditing.							
1991-92	\$	647,000	\$	--	\$	647,000	--
The Proposed Budget supports the shifting of resources to higher priority programs to handle the expected increase in indictments.							
<i>Total</i>							
<i>Change</i>	\$	--	\$	--	\$	--	--



HEALTH SERVICES
ROBERT C. GATES, DIRECTOR

GENERAL FUND DEPARTMENTAL SUMMARY INCLUDING ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 1,044,460,947	\$ 1,117,269,000	\$ 1,104,355,000	\$ 1,475,138,000	\$ 1,241,724,000	\$ 137,369,000
SVCS & SUPPS	685,731,106	734,818,000	652,635,000	962,669,000	716,741,000	64,106,000
OTHER CHARGES	55,642,895	85,594,000	87,130,000	145,669,000	143,282,000	56,152,000
FA - LAND			11,000	3,300,000		-11,000
FA - B & I	3,166,104	7,400,000	9,411,000	139,262,000	11,937,000	2,526,000
TOT CAP PROJ	3,166,104	7,400,000	9,422,000	142,562,000	11,937,000	2,515,000
FA - EQUIPMENT	11,925,467	10,557,000	6,270,000	23,345,000	4,405,000	-1,865,000
TOT FIX ASSET	15,091,571	17,957,000	15,692,000	165,907,000	16,342,000	650,000
OTH FIN USES	315,879,418	346,363,000	318,538,000	598,029,000	267,482,000	-51,056,000
GROSS TOTAL	\$ 2,116,805,937	\$ 2,302,001,000	\$ 2,178,350,000	\$ 3,347,412,000	\$ 2,385,571,000	\$ 207,221,000
LESS INT TRFS	8,613,617	10,617,000	8,114,000	8,588,000	7,457,000	-657,000
NET TOTAL	\$ 2,108,192,320	\$ 2,291,384,000	\$ 2,170,236,000	\$ 3,338,824,000	\$ 2,378,114,000	\$ 207,878,000
REVENUE	1,851,882,521	1,942,960,000	1,845,153,000	2,476,582,000	2,078,419,000	233,266,000
NET CO COST	\$ 256,309,799	\$ 348,424,000	\$ 325,083,000	\$ 862,242,000	\$ 299,695,000	\$ -25,388,000
POSITIONS			26,185.7	33,783.4	26,497.6	311.9

REVENUE RISK

While the above shows an increase in Net Financing Uses of \$207.9 million and a modest increase of 311.9 budgeted positions, this is a prudent and conservative budget for the Department sustaining the current level of service with minor augmentations for critical health care needs. Most importantly, it must be noted that it is predicated upon \$494.8 million of indefinite and tenuous revenue sources. In addition, over 40 percent of these revenues are based on entirely new revenue programs. State legislative as well as Federal regulatory actions are required to enable implementation of these aggressive and innovative revenue programs. Due to the current State financial situation and legal framework being so unpredictable, no other viable alternatives of financing are available to the County or they would have been presented instead. It is not reasonable at this time to curtail this budget or any other County budgets in order to eliminate our dependence on these questionable revenues. A reduction in the magnitude potentially required if none of these nearly half billion dollars in revenue are achieved is not feasible on a department or countywide basis. It is imperative that this endeavor be given top County priority and the personal intervention by the Board of Supervisors be devoted to the effort of bringing these programs to consummation.

MISSION

The mission of the Department of Health Services (DHS) is to prevent disease, promote health, and provide quality personal health services to the population within Los Angeles County. The Department is responsible for the care of the medically indigent and those otherwise without access to health services. The Department administers the County health care system which currently includes 4,363 licensed beds in 6 hospitals, 41 health centers, 5 comprehensive health centers, and countywide programs such as public preventive health, substance abuse, juvenile health, and emergency services.

Budget Shortfall/Critical Unmet Needs - 1991-92

Budgetary constraints have required the Department to reduce its net County cost from last fiscal year by \$25,388,000. This was accomplished through major reliance on anticipated increases in State and Federal revenue sources which have also enabled DHS to absorb increases for salaries and employee benefits, increased operational costs, and cost-of-living adjustments without curtailment to its operations.

The proposed budget does not include financing of \$30.0 million for quality assurance, increased support for accreditation issues, additional security at facilities, perinatal augmentations, emergency and trauma needs, hazardous materials handling, increased tuberculosis control, two additional immunization field offices, and further enhancements for AIDS outreach above the level of service provided within the 1991-92 budget.

The 1991-92 budget for the Department reflects the minimum requirements necessary to provide basic health care services to the residents of this County, but does not provide for the following:

- Workload growth above existing levels;
- Further reduction in appointment waiting times for prenatal care or other vital services;
- Further demands from private hospital trauma and emergency room services reductions;
- Additional funds to attract and retain nursing and ancillary health care staff; and
- Funds set aside for much needed capital improvements.

In addition, the budget continues to be precariously balanced through the anticipation of many indefinite State and Federal revenues as described below. Increases in service productivity and redirection of existing resources have also been utilized to provide for continued demands for critical health care needs.

If the critically needed funding for the Department is not forthcoming, this County will be faced with the need to dramatically curtail services not only in our health care system, but in all County services including mental health services which are inexorably linked to DHS' financing. Two issues of great importance could have a dramatic effect on the reductions which may have to be taken. First, if necessary legislation or definitive actions required by the State and Federal governments to continue or implement the revenue proposals do not occur, larger curtailments will have to be sustained in a shorter period of time to achieve the requisite savings. The second issue of importance is that if reductions become necessary, there will be a considerable "spillover" effect on other parts of the County budget, potentially including law enforcement and other protective and recreational programs as a result of both anticipated court intervention and the magnitude of the deficit.

Indefinite Revenues Sustaining Services

To maintain as many services as possible and finance continuing initiatives in critical program areas, the budget relies on \$494.8 million in estimated revenues which are uncertain as follows:

<u>Revenue Source</u>	<u>Millions</u>
<u>State Legalization Impact Assistance Grant (SLIAG)</u> - Anticipates the County being able to claim SLIAG funds, and sustain such claims to the maximum extent possible. However, we are still experiencing claiming problems which have impacted our cash flow; to date, \$516.3 million has been claimed but only \$354.4 million has been received. It should also be noted that these funds are time limited and scheduled for elimination at the end of fiscal year 1991-92. However, there is a very real possibility that Federal actions will eliminate all or part of the 1991-92 Federal fiscal year appropriation.	\$112.1

Health Services (contd)

Revenue Source	Millions
<u>Senate Bill (SB) 1255 (ROBBINS) and SB 41 (ROBBINS)</u> - Assumes the full-year utilization of the transubstantiation program pursuant to SB 1255 to the fullest extent possible; however, there is a possibility that this inpatient Medi-Cal program may sunset December 31, 1991 due to Federal regulatory changes. In addition, it is assumed that SB 41 will pass the Legislature and be signed by the Governor. SB 41 allows Federal financial participation on currently unreimbursed costs associated with outpatient visits.	106.0
<u>California Health Care for Indigents Program (CHIP)</u> - Anticipates the County being able to continue to apply these resources, funded from tobacco taxes, to the provision of existing critical health care services and implementation of new tobacco education programs. This two year program is scheduled to end June 1991. Although legislation is currently proposed to extend this deadline, it is uncertain at this time if that will occur or, if it does, what allocation or program changes will occur. In addition, the taxes being generated are decreasing at the same time the earmarking of these funds for special purposes is increasing.	76.4
<u>Payment Adjustment Program</u> - Assumes the implementation of a newly proposed financing program for the maximization of matching Federal Medicaid resources for the provision of health care services in the County. Included is \$30.5 million for mental health services provided in DHS' facilities to alleviate the need for mental health service curtailments.	187.5
<u>Assembly Bill (AB) 8 Funding</u> - While the Governor's Budget calls for the elimination of AB 8 funding as a part of State/county program realignment, this budget assumes the final State Budget will include full funding and the requisite cost-of-living adjustment (COLA) and capitation increases which would normally occur in the AB 8 program. Any reduction in this area would require legislative action. Whether the Governor's proposal for realignment is successful or not, it is unknown at this time if a COLA will be forthcoming to the counties.	12.8
Total	\$494.8

Health Initiatives

Several urgent health initiatives have required funding in the County's health care program and have added to the financial requirements faced by DHS and the County:

- AIDS Outpatient Clinic: An additional \$1.5 million has been budgeted to provide full-year funding of the newly constructed AIDS Outpatient Clinic on the campus of the LAC+USC Medical Center. The new facility is currently projected to be completed during May 1991.
- Intensive Care Units: Renovation of existing wards at the LAC+USC Medical Center converts 32 medical/surgical beds to intensive care beds and requires \$9.2 million for enhanced levels of staffing and ancillary costs associated with this more intensive level of care.
- Expansion of Environmental Health Inspections: The budget includes an increase of 15 positions, fully offset by fees, to expand swimming pool inspections, solid waste management, vector disease surveillance/control, and garment industry inspections.

Health Services (contd)

- Trauma/Emergency Room Augmentation: Additional funds of \$1.2 million are provided to increase the number of the University of Southern California's contract physicians for the emergency rooms at the LAC+USC Medical Center.
- Expansion of Perinatal Capability: The budget includes \$3.0 million for the initial planning and development phases of converting space within the Olive View Medical Center for utilization for labor and delivery.
- Hospital Deficiencies: To address the concerns of the Health Care Financing Administration and the Joint Commission on Accreditation for Healthcare Operations, an additional \$1.6 million has been directed towards correcting the deficiencies at the King/Drew Medical Center, fire safety compliance at the LAC+USC Medical Center, and plant management at the High Desert Hospital.
- Family Planning Services: Additional funding of \$3.0 million for staffing, supplies, and contract services is being recommended for family planning by increasing basic contraceptive and sterilization services at the hospitals and health center operations.

Objectives - 1991-92

- To maximize Medi-Cal, Proposition 99, and SLIAG revenues for health care and seek legislative reform, as necessary, to ensure protection of the revenue needs of the County.
- To maximize receipt of State funds and develop alternate financing mechanisms to achieve capital project objectives.
- To ensure the ability of the private sector to provide trauma/emergency services by taking necessary steps which include: reinstatement of at least three private trauma hospitals, physician specialty call panel revisions, and reduced incidence of trauma/emergency occurrences through prevention and education.
- To educate the public of options and expand family planning services to meet their needs.
- To continue to improve access to prenatal care and reduce high-risk pregnancies.
- To reduce the public sector's obstetrical burden through optimized use of private sector resources.
- To expand HIV early intervention services through public/private partnerships.
- To continue to explore various options and creative solutions for increased recruitment and retention of medical and ancillary staff for the provision of health care.
- To implement the transfer of the Hazardous Waste Control Program to the Forester and Fire Warden.

Major Accomplishments - 1990-91

- Submitted \$162.7 million in claims for the SLIAG program.
- Increased contract obstetric beds from an average of 913 per month in 1989-90 to an average of 1,416 per month in 1990-91.
- Obtained Board approval of a contract with Spectrum Healthcare Solutions to upgrade the Health Financial Information System.
- Reopened the remodeled outpatient clinic building at High Desert Hospital which will accommodate approximately 50,000 visits per year.

Health Services (contd)

- Secured Board approval of the Health Facilities Replacement/Improvement Plan, which included approval of the replacement of the existing LAC+USC Medical Center and an additional \$10.7 million to the County's Bond Anticipation Notes program by the Los Angeles County Health Facilities Authority.
- Expedited the passage of SB 2665, expanding eligibility of SB 1732 assistance to capital projects financed by General Obligation Bonds.
- Increased the number of immunizations provided by health center operations from 344,000 in 1989-90 to 371,000 in 1990-91.
- Secured Board approval to accept supplemental Medi-Cal per diem payments to County hospitals with emergency rooms from the State Disproportionate Share and Emergency Service Fund which resulted in increased Medi-Cal payments to the County by \$54.5 million over the previous year.
- Decreased the prenatal backlog from an average of 2.2 weeks in 1989-90 to 2 weeks in 1990-91.
- Secured Board approval of the Health Education Standard Agreement, providing access to \$12.1 million on AB 75 funding.
- Provided County fiscal relief to the obstetrical crisis by implementing Board-approved physician billing procedures to reimburse call-back services.
- Instrumental in the development of SB 41, which provides the potential for increased Federal reimbursement for outpatient services and could result in an additional \$24 million of revenue.
- Conducted "Disaster '90," a cooperative disaster exercise involving the public and private sectors.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
<u>Daily:</u>				
Average Daily Census (Hospitals)	3,040	3,020	2,948	2,950
<u>Monthly:</u>				
Hospital Admissions	15,274	15,966	15,918	15,918
Emergency Room Visits	26,954	26,148	27,697	27,698
Hospital Outpatient Visits	87,808	94,632	97,576	97,577
Ambulatory Care Visits ¹	80,009	85,868	91,566	91,567
Public Health Visits ¹	99,721	108,900	109,793	109,793
Juvenile Court Health Services Visits ²	118,304	71,642	84,784	84,041
California Children's Services Referrals	3,114	4,235	4,287	5,217
Veterinarian Lab Exams	3,333	4,381	4,333	4,333
Hospital and Contract Births	3,891	4,315	4,449	4,566

¹Reflects a change in definition of visits and districts within Public Health Programs and Services.

²Fluctuation due to contracting services at San Fernando Juvenile Hall in 1989-90, and the opening of the Challenger facility in 1990-91.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. DISEASE PREVENTION SERVICES				
Prevents disease, protects, and promotes health for all persons through both clinical and outreach programs. Provides adequate and effective disease control activities as specified by State/County laws and regulations.				
1990-91	\$ 70,377,000	\$ 34,298,000	\$ 36,079,000	742.4
<i>Change 1</i>	(-97,000)	--	(-97,000)	(-6.0)
Reflects a deletion of staff associated with the Public Health Programs business management office as a result of cost effective measures undertaken by the Department.				
<i>Change 2</i>	308,000	--	308,000	3.0
Reflects additional personnel required to perform Hepatitis B Surface Antigen screening in the initial prenatal laboratory screening.				
<i>Change 3</i>	184,000	184,000	--	4.0
Reflects a new State mandate on local public health agencies to regulate non-diagnostic general health assessment programs and to impose a specific fee for the filing of the required documentation.				
<i>Change 4</i>	104,000	104,000	--	(-0.1)
Reflects adjustments for grants and contracts to be realized in 1991-92 for public health-related issues.				
<i>Change 5</i>	2,121,000	2,121,000	--	(-9.7)
Reflects adjustments to various AIDS programs and the initial allocation of funding available to the County under the Comprehensive AIDS Resources Emergency Act of 1990. Staffing reduction is associated with grant funding available to finance administrative support positions.				
<i>Change 6</i>	4,127,000	--	4,127,000	--
Reflects increases in salaries and employee benefits.				
<i>Change 7</i>	3,093,000	1,910,000	1,183,000	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 80,217,000	\$ 38,617,000	\$ 41,600,000	733.6

The proposed budget provides full funding for anticipated levels of service, reduction of grant-funded staff partially offset by additional staff and financing to meet State mandates, and increased laboratory testing and grant augmentations for disease prevention activities.

Health Services (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
	<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
2. ENVIRONMENTAL HEALTH SERVICES							
Maintains and improves environmental quality. Complies with and enforces Federal, State, and County regulations aimed at preventing the spread of diseases due to environmental factors and minimizes the public's exposure to hazardous materials.							
1990-91	\$	34,887,000	\$	28,451,000	\$	6,436,000	644.8
Change 1		644,000		644,000		--	15.3
Reflects an expansion of environmental health positions to provide an increased number of inspections. The augmentation reflects an additional 6.0 positions for swimming pool inspection; 0.3 position for solid waste management; 6.0 positions for vector disease surveillance/control; and 3.0 positions for garment industry inspections. The cost of these positions will be fully offset by public health licensing and permitting fees.							
Change 2		(-5,362,000)		(-5,362,000)		--	(-92.0)
Reflects the transfer of the Hazardous Waste Control program to the Forester and Fire Warden for consolidation of functions and improved efficiencies measures. This program provides for the enforcement of State/local laws and regulations on hazardous waste; responds to emergency calls requiring an assessment of the public health risk; and provides surveillance with respect to hazardous waste materials.							
Change 3		2,044,000		2,000,000		44,000	--
Reflects increases in salaries and employee benefits.							
Change 4		1,532,000		1,590,000		(-58,000)	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.							
1991-92	\$	33,745,000	\$	27,323,000	\$	6,422,000	568.1
The proposed budget provides for additional resources for environmental health inspections and fully finances existing levels of service as well as the transfer of the Hazardous Waste Control program to the Forester and Fire Warden.							
3. EMERGENCY SERVICES							
Provides emergency services to persons presenting themselves at departmental hospital emergency rooms. Serves as the Emergency Medical Systems Agency for the County and coordinates emergency services during disasters and multi-casualty incidents. Operates the Medical Alert Center which coordinates all transfers into departmental hospitals, provides status of emergency rooms which is necessary for ambulances and paramedics to transport patients, and dispatches County ambulances on the night shift.							
1990-91	\$	163,990,000	\$	92,365,000	\$	71,625,000	1,958.7
Change 1		792,000		--		792,000	(-3.0)
Reflects the increase associated with the professional services agreement with the University of Southern California for the provision of professional staff and the phased assumption of the residency program at the LAC+USC Medical Center.							

Health Services (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. EMERGENCY SERVICES (contd)				
<i>Change 2</i>	1,195,000	--	1,195,000	--
Reflects the funding necessary to enhance emergency physician services at the LAC+USC Medical Center through the professional services agreement with the University of Southern California.				
<i>Change 3</i>	(-39,000)	--	(-39,000)	(-17.3)
Reflects the deletion of budgeted positions to provide urgent care partially offset by the efforts of the Department to contract this function through the private sector at the comprehensive health centers with urgent care capability.				
<i>Change 4</i>	93,000	--	93,000	2.0
Reflects funding for plant management positions directed toward correcting the cited deficiencies at the King/Drew Medical Center and assist in ongoing renovations of the emergency areas.				
<i>Change 5</i>	--	10,079,000	(-10,079,000)	--
Reflects anticipated revenues from the Payment Adjustment Program for disproportionate share providers which are currently being discussed with the State for implementation in 1991-92.				
<i>Change 6</i>	--	(-3,067,000)	3,067,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 7</i>	9,620,000	--	9,620,000	--
Reflects increases in salaries and employee benefits.				
<i>Change 8</i>	7,209,000	5,950,000	1,259,000	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 182,860,000	\$ 105,327,000	\$ 77,533,000	1,940.4

The budget fully finances existing levels of service, as well as augmentations for emergency services physicians, and the continuing efforts to correct cited facility deficiencies which will assist the Department in coping with overburdened emergency rooms.

4. ACUTE INPATIENT SERVICES

Provides inpatient services for the medically indigent and those otherwise without access to health care. Delivers a comprehensive and integrated array of quality inpatient intensive care, medical care, surgical acute care, perinatal/maternal care, and allied health and ancillary services that meet Joint Commission on Accreditation of Healthcare Organization standards and licensing/regulatory requirements.

1990-91	\$ 1,146,998,000	\$ 1,093,665,000	\$ 53,333,000	12,500.6
<i>Change 1</i>	125,000	184,000	(-59,000)	3.0
Reflects staffing required to claim additional Medi-Cal and Child Health Disability Program revenues as the result of the recent certification of Central and Los Padrinos Juvenile Halls for these programs.				

Health Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
4. ACUTE INPATIENT SERVICES (contd)				
<i>Change 2</i>	238,000	--	238,000	(-23.0)
Reflects a deletion of Pharmacy Technicians at the LAC+USC Medical Center. These positions were authorized in the 1990-91 budget for the implementation of a new program which is not being implemented.				
<i>Change 3</i>	5,540,000	--	5,540,000	(-21.4)
Reflects the increase associated with the professional services agreement with the University of Southern California for the provision of professional staff and the phased assumption of the residency program at the LAC+USC Medical Center.				
<i>Change 4</i>	12,239,000	3,024,000	9,215,000	192.0
Reflects the renovation of 32 existing medical/surgical beds at the LAC+USC Medical Center to intensive care beds. Additional staffing is required due to the increased level of patient care which will be provided. In addition, staffing of a second cardiac catheterization laboratory at the same facility is provided. New equipment for the laboratory has been purchased and is in the process of being installed.				
<i>Change 5</i>	1,301,000	1,301,000	--	38.0
Reflects the LAC+USC Medical Center's projects to improve revenue reimbursement through enhanced utilization reviews and control of the utilization of beds. Also includes the purchase of equipment in order to perform chromosome analysis in-house and thus reduce dependency upon purchased services.				
<i>Change 6</i>	835,000	835,000	--	(-10.0)
Reflects the funding necessary to enhance anesthesia physician services at the LAC+USC Medical Center through the professional services agreement with the University of Southern California.				
<i>Change 7</i>	1,611,000	1,726,000	(-115,000)	11.0
Reflects administrative reassignments and the implementation of the Consolidated Billing Office to process claims for both the LAC+USC and King/Drew Medical Centers. The revenue displayed is merely the result of the billing for services rendered between the two budget units.				
<i>Change 8</i>	1,155,000	--	1,155,000	37.0
Reflects funding for plant management positions directed toward correcting the cited deficiencies at the King/Drew Medical Center and fire watch positions at the LAC+USC Medical Center for the same reason.				
<i>Change 9</i>	967,000	--	967,000	4.0
Reflects additional support for the Hospital Materials Management System, hardware and software costs associated with the LAC+USC Medical Center's Clinical Laboratory Information System - Phase II, and equipment for the Harbor/UCLA Medical Center's Radiology Expansion - Phase IV.				
<i>Change 10</i>	2,129,000	--	2,129,000	(-18.0)
Reflects an increase in the Drew Medical School professional services agreement for anesthesiology and neurosurgery services at the King/Drew Medical Center.				
<i>Change 11</i>	--	--	--	71.0
Reflects the staffing required to provide housekeeping services at the LAC+USC Medical Center's General Hospital. Positions were deleted in a prior budget in anticipation of contracting this function out to the private sector. Contracting this function will not occur and, therefore, services and supplies requirements are being reduced and fully offset by the cost to budget the necessary positions at the facility.				

Health Services (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. ACUTE INPATIENT SERVICES (contd)				
<i>Change 12</i>	2,010,000	(-415,000)	2,425,000	--
Reflects the changes in the Department's General Fund financed capital projects. Of special note is the inclusion of \$3.0 million for the perinatal expansion at the Olive View Medical Center.				
<i>Change 13</i>	--	27,479,000	(-27,479,000)	--
Reflects the anticipated increase of revenue from the Medi-Cal program for a cost-of-living adjustment to the per diem rate that the County receives for inpatient services under the current Medi-Cal contract.				
<i>Change 14</i>	--	119,273,000	(-119,273,000)	--
Reflects anticipated revenues from the Payment Adjustment Program for disproportionate share providers for which legislation is pending and is currently being discussed with the State for implementation by October 1, 1991.				
<i>Change 15</i>	--	(-22,924,000)	22,924,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 16</i>	67,265,000	--	67,265,000	--
Reflects increases in salaries and employee benefits.				
<i>Change 17</i>	48,275,000	68,497,000	(-20,222,000)	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 1,290,688,000	\$ 1,292,645,000	\$ (-1,957,000)	12,784.2

Provides for full financing of existing levels of service, additional resources to correct cited deficiencies at specific facilities, and additional intensive care beds at the LAC+USC Medical Center with a commensurate reduction in medical/surgical beds.

5. OUTPATIENT SERVICES

Provides outpatient services for the medically indigent and those otherwise without access to health care through a countywide network of outpatient services. Provides ambulatory care in 41 health centers, 5 comprehensive health centers, 6 hospitals and the juvenile court health system. Provides a comprehensive and integrated network of diagnostic and treatment services including home health services.

1990-91	\$ 357,574,000	\$ 253,433,000	\$ 104,141,000	6,273.9
<i>Change 1</i>	527,000	546,000	(-19,000)	14.0
Reflects additional staffing to support the Community Health Plan for the rapidly expanding population in the Antelope Valley area.				
<i>Change 2</i>	(-53,000)	--	(-53,000)	6.5
Reflects the necessary adjustment to staff Juvenile Court Health Services for the provision of health care to the children under the purview of the Department of Children's Services. This is an accounting adjustment only and does not reflect a reduction in the current level of services being provided to that Department.				

Health Services (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
5. OUTPATIENT SERVICES (contd)				
<i>Change 3</i>	1,727,000	--	1,727,000	(-6.6)
Reflects the increase associated with the professional services agreement with the University of Southern California for the provision of professional staff and the phased assumption of the residency program at the LAC+USC Medical Center.				
<i>Change 4</i>	61,000	63,000	(-2,000)	1.5
Reflects funding to provide HIV testing to approximately 1,450 juveniles under the purview of the Departments of Probation and Children's Services.				
<i>Change 5</i>	3,234,000	1,723,000	1,511,000	56.0
Reflects full year funding for the newly constructed AIDS Outpatient Clinic on the campus of the LAC+USC Medical Center.				
<i>Change 6</i>	(-590,000)	(-590,000)	--	(-10.0)
Reflects the elimination of one-time-only funding for Juvenile Court Health Services to provide six months of health care service to the Probation Department at The Challenger Memorial Youth Center and other ancillary services. The Probation Department is currently in the process of selecting a contract provider for these services.				
<i>Change 7</i>	536,000	575,000	(-39,000)	3.7
Reflects administrative reassignments and the implementation of the Consolidated Billing Office to process claims for both the LAC+USC and King/Drew Medical Centers. The revenue displayed is merely the result of the billing for services rendered between the two budget units.				
<i>Change 8</i>	--	--	--	(-9.0)
Reflects the elimination of budgeted positions to finance contract costs for the continued provision of a one-stop prenatal intake service at the H. Claude Hudson Comprehensive Health Center.				
<i>Change 9</i>	--	24,000,000	(-24,000,000)	--
Reflects the anticipated passage of SB 41 which allows for Federal financial participation on unreimbursed costs associated with outpatient visits.				
<i>Change 10</i>	505,000	(-104,000)	609,000	--
Reflects the changes in the Department's General Fund financed capital projects.				
<i>Change 11</i>	3,046,000	--	3,046,000	17.2
Reflects funding to continue efforts in the area of family planning by providing basic contraceptive services and voluntary sterilization throughout the County health care system, including the hospitals and health center operations.				
<i>Change 12</i>	203,000	--	203,000	5.0
Reflects funding for plant management positions directed toward correcting the cited deficiencies at the King/Drew Medical Center.				
<i>Change 13</i>	--	27,648,000	(-27,648,000)	--
Reflects anticipated revenues from the Payment Adjustment Program for disproportionate share providers which is currently being discussed with the State for implementation in 1991-92.				

Health Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
5. OUTPATIENT SERVICES (contd)				
<i>Change 14</i>	--	(-15,963,000)	15,963,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 15</i>	20,965,000	--	20,965,000	--
Reflects increases in salaries and employee benefits.				
<i>Change 16</i>	15,710,000	16,330,000	(-620,000)	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 403,445,000	\$ 307,661,000	\$ 95,784,000	6,352.2

Provides for full financing of existing levels of service, additional resources to staff the AIDS Outpatient Clinic at the LAC+USC Medical Center thereby increasing capability for outpatient visits by approximately 1,100 visits per month, and continuation of efforts to provide family planning services above those funded through Federal and State resources.

6. ACUTE PSYCHIATRIC SERVICES

Provides, under contract with the County's Department of Mental Health, acute psychiatric inpatient and emergency services for the medically indigent and those otherwise without access to services. Emphasizes emergency assessment, crisis intervention, and inpatient treatment.

1990-91	\$ 105,352,000	\$ 93,521,000	\$ 11,831,000	1,224.4
<i>Change 1</i>	--	(-2,158,000)	2,158,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 2</i>	--	(-30,500,000)	30,500,000	--
Reflects a reduction in the Department of Mental Health Short-Doyle funding for the care of psychiatric patient referrals.				
<i>Change 3</i>	--	30,500,000	(-30,500,000)	--
Reflects anticipated revenues from the Payment Adjustment Program for disproportionate share providers which is currently being discussed with the State for implementation in 1991-92.				
<i>Change 4</i>	6,183,000	--	6,183,000	--
Reflects increases in salaries and employee benefits.				

Health Services (contd)

		<u>Gross</u>		<u>Net</u>	<u>Budgeted</u>
		<u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>County Cost</u>	<u>Positions</u>
6. ACUTE PSYCHIATRIC SERVICES (contd)					
Change 5	3,288,000	5,213,000	(-1,925,000)	--	
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.					
1991-92	\$ 114,823,000	\$ 96,576,000	\$ 18,247,000	1,224.4	

Provides for full financing of existing levels of service.

7. **PROGRAM COORDINATION - SPECIAL SERVICES**

Arranges for the provision of medical and allied services authorized by the California Children's Services program. Assesses the frequency and severity of problems associated with the use of alcohol and drugs and contracts for the needed services. Provides alcohol and drug abuse rehabilitative services. Coordinates the Child Health and Disability Program services.

1990-91	\$ 153,907,000	\$ 125,798,000	\$ 28,109,000	772.9	
Change 1	30,000	22,000	8,000	2.0	
Reflects the transfer of 2.0 positions from Health Services Administration to California Children's Services to provide support for the Automated Case Management System.					
Change 2	(-411,000)	--	(-411,000)	--	
Reflects the transfer of appropriation to the Sheriff and Probation Departments for their services related to the Jail Drug Treatment Program.					
Change 3	(-302,000)	(-556,000)	254,000	22.5	
Reflects the allocation and revenue changes related to alcohol and drug abuse programs. Additional staffing is required to manage the grants and awards, as well as continue the implementation of the Client Tracking System for drinking drivers.					
Change 4	143,000	--	143,000	3.0	
Reflects the additional positions necessary for High Desert Hospital to maintain its aging facility.					
Change 5	9,032,000	--	9,032,000	--	
Reflects increases in salaries and employee benefits.					
Change 6	6,769,000	7,009,000	(-240,000)	--	
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.					
1991-92	\$ 169,168,000	\$ 132,273,000	\$ 36,895,000	800.4	

Provides for full financing of existing levels of service and additional staff for continued program maintenance.

Health Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
8. REHABILITATION SERVICES				
Provides rehabilitative services for the medically indigent and those otherwise without access to services to restore and/or maximize the patients' potential for independence in their activities of daily living. Includes services of intensive medical rehabilitation, convalescent rehabilitation, and extended care.				
1990-91	\$ 99,254,000	\$ 91,210,000	\$ 8,044,000	1,370.3
<i>Change 1</i>	--	(-1,803,000)	1,803,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 2</i>	5,826,000	--	5,826,000	--
Reflects increases in salaries and employee benefits.				
<i>Change 3</i>	4,365,000	5,079,000	(-714,000)	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 109,445,000	\$ 94,486,000	\$ 14,959,000	1,370.3
Provides for full financing of existing levels of service.				

9. SKILLED NURSING SERVICES

Provides skilled nursing activities that improve the patient's quality of life by maintaining and/or improving the patient's functional level.

1990-91	\$ 18,457,000	\$ 12,287,000	\$ 6,170,000	276.6
<i>Change 1</i>	--	(-415,000)	415,000	--
Reflects the revenue decreases incorporated in the Governor's proposed State Budget as they relate to the CHIP and SLIAG programs.				
<i>Change 2</i>	1,086,000	--	1,086,000	--
Reflects increases in salaries and employee benefits				
<i>Change 3</i>	814,000	681,000	133,000	--
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.				
1991-92	\$ 20,357,000	\$ 12,553,000	\$ 7,804,000	276.6
Provides for full financing of existing levels of service.				

Health Services (contd)

		<u>Gross</u>		<u>Net</u>	<u>Budgeted</u>
		<u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>County Cost</u>	<u>Positions</u>
10. ADMINISTRATION					
Coordinates and manages the County's health care system.					
1990-91	\$	27,554,000	\$	28,239,000	\$ (-685,000) 421.1
<i>Change 1</i>		(-62,000)		(-32,000)	(-30,000) (-2.0)
Reflects the transfer of 2.0 positions from Health Services Administration to California Children's Services to provide support for the Automated Case Management System.					
<i>Change 2</i>		210,000		--	210,000 5.3
Reflects additional positions, the majority of which are related to human resources tasks and the coordination of the implementation of the Countywide Timekeeping and Payroll Personnel System.					
<i>Change 3</i>		(-249,000)		--	(-249,000) (-4.0)
Reflects the elimination of positions for staff who opted to take advantage of the Early Separation Program recently approved by the Board.					
<i>Change 4</i>		1,415,000		--	1,415,000 27.0
Reflects additional staffing required in the Contract Program Office for processing AB 75 claims for funding, claims for SB 12/612 emergency services funds, and obstetrical and prenatal reimbursement claims from private physicians and hospitals.					
<i>Change 5</i>		1,610,000		--	1,610,000 --
Reflects increases in salaries and employee benefits.					
<i>Change 6</i>		1,706,000		1,569,000	137,000 --
Reflects changes to services and supplies, an appropriate cost-of-living increase, and revenue reimbursement adjustments to properly reflect current operations and revenue collections.					
1991-92	\$	32,184,000	\$	29,776,000	\$ 2,408,000 447.4
Provides for additional financing for the Contract Program Office and increased human resource issues currently being faced by the Department. The increases to the Contract Program Office should result in faster payments to physicians and provide an additional incentive for physicians to participate in County programs.					

Health Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
11. ENTERPRISE FUND ACCOUNTING ADJUSTMENT				
1990-91	\$ --	\$ --	\$ --	--
Change 1	(-51,361,000)	(-51,361,000)	--	--
Reflects an accounting adjustment to reflect the change to the Enterprise Fund contribution for the Enterprise Fund hospitals within the Department's budget.				
1991-92	\$ (-51,361,000)	\$ (-51,361,000)	\$ --	--
Provides for the 1991-92 adjustment to maintain proper accounting between the General Fund and Enterprise Fund within the Department.				
Total Change	\$ 207,221,000	\$ 232,609,000	\$ (-25,388,000)	311.9

HEALTH SERVICES SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 235,694,787	\$ 258,695,000	\$ 262,259,000	\$ 356,618,000	\$ 283,808,000	\$ 21,549,000
SVCS & SUPPS	152,673,000	194,598,000	193,912,000	258,387,000	200,971,000	7,059,000
OTHER CHARGES	38,008,548	35,784,000	35,802,000	42,588,000	40,801,000	4,999,000
FA - LAND			11,000	3,300,000		-11,000
FA - B & I	3,166,104	7,400,000	9,411,000	139,262,000	11,937,000	2,526,000
TOT CAP PROJ	3,166,104	7,400,000	9,422,000	142,562,000	11,937,000	2,515,000
FA - EQUIPMENT	3,079,318	3,349,000	2,089,000	12,517,000	1,052,000	-1,037,000
TOT FIX ASSET	6,245,422	10,749,000	11,511,000	155,079,000	12,989,000	1,478,000
OTH FIN USES	315,879,418	345,834,000	318,009,000	596,816,000	266,674,000	-51,335,000
GROSS TOTAL	\$ 748,501,175	\$ 845,660,000	\$ 821,493,000	\$ 1,409,488,000	\$ 805,243,000	\$ -16,250,000
LESS INT TRFS	8,613,617	10,617,000	8,114,000	8,588,000	7,457,000	-657,000
NET TOTAL	\$ 739,887,558	\$ 835,043,000	\$ 813,379,000	\$ 1,400,900,000	\$ 797,786,000	\$ -15,593,000
REVENUE	483,577,759	486,619,000	488,296,000	538,658,000	498,091,000	9,795,000
NET CO COST	\$ 256,309,799	\$ 348,424,000	\$ 325,083,000	\$ 862,242,000	\$ 299,695,000	\$ -25,388,000
POSITIONS			6,134.2	7,951.8	5,942.0	-192.2

HEALTH SERVICES - STATE HEALTH ASSISTANCE (AB 8)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
REVENUE	\$ 190,229,177	\$ 190,495,000	\$ 190,249,000	\$ 203,096,000	\$ 203,096,000	\$ 12,847,000
NET CO COST	\$ -190,229,177	\$ -190,495,000	\$ -190,249,000	\$ -203,096,000	\$ -203,096,000	\$ -12,847,000
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

HEALTH SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 31,475,370	\$ 34,974,000	\$ 40,089,000	\$ 44,516,000	\$ 39,808,000	\$ -281,000
SVCS & SUPPS	24,845,429	34,941,000	36,088,000	44,874,000	39,158,000	3,070,000
OTHER CHARGES	1,544,644	840,000	840,000	1,242,000	1,142,000	302,000
FA - LAND			11,000	3,300,000		-11,000
FA - B & I	3,166,104	7,400,000	9,411,000	139,262,000	11,937,000	2,526,000
TOT CAP PROJ	3,166,104	7,400,000	9,422,000	142,562,000	11,937,000	2,515,000
FA - EQUIPMENT	787,438	1,323,000	1,323,000	2,629,000	433,000	-890,000
TOT FIX ASSET	3,953,542	8,723,000	10,745,000	145,191,000	12,370,000	1,625,000
OTH FIN USES		39,000	39,000	188,000	88,000	49,000
GROSS TOTAL	\$ 61,818,985	\$ 79,517,000	\$ 87,801,000	\$ 236,011,000	\$ 92,566,000	\$ 4,765,000
LESS INT TRFS	3,494,919	2,213,000	2,213,000	2,435,000	2,145,000	-68,000
NET TOTAL	\$ 58,324,066	\$ 77,304,000	\$ 85,588,000	\$ 233,576,000	\$ 90,421,000	\$ 4,833,000
REVENUE	48,065,675	41,248,000	42,588,000	46,860,000	45,037,000	2,449,000
NET CO COST	\$ 10,258,391	\$ 36,056,000	\$ 43,000,000	\$ 186,716,000	\$ 45,384,000	\$ 2,384,000
POSITIONS			830.0	833.8	691.1	-138.9
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

HEALTH SERVICES - AIDS PROGRAMS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 7,480,463	\$ 8,000,000	\$ 10,327,000	\$ 14,468,000	\$ 10,523,000	\$ 196,000
SVCS & SUPPS	16,172,677	20,075,000	18,496,000	58,379,000	21,477,000	2,981,000
FA - EQUIPMENT	130,727	50,000	50,000	129,000		-50,000
GROSS TOTAL	\$ 23,783,867	\$ 28,125,000	\$ 28,873,000	\$ 72,976,000	\$ 32,000,000	\$ 3,127,000
LESS INT TRFS	45,000					
NET TOTAL	\$ 23,738,867	\$ 28,125,000	\$ 28,873,000	\$ 72,976,000	\$ 32,000,000	\$ 3,127,000
REVENUE	17,504,222	16,204,000	16,425,000	22,991,000	18,337,000	1,912,000
NET CO COST	\$ 6,234,645	\$ 11,921,000	\$ 12,448,000	\$ 49,985,000	\$ 13,663,000	\$ 1,215,000
POSITIONS			233.1	316.3	223.4	-9.7

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

HEALTH SERVICES - ALCOHOL AND DRUG ABUSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 7,328,432	\$ 8,000,000	\$ 8,653,000	\$ 10,971,000	\$ 10,348,000	\$ 1,695,000
SVCS & SUPPS	50,792,987	67,735,000	65,021,000	65,916,000	64,142,000	-879,000
OTHER CHARGES		77,000	77,000	187,000	87,000	10,000
FA - EQUIPMENT	226,976	200,000	17,000	202,000	102,000	85,000
GROSS TOTAL	\$ 58,348,395	\$ 76,012,000	\$ 73,768,000	\$ 77,276,000	\$ 74,679,000	\$ 911,000
LESS INT TRFS	1,244,973	1,369,000	1,369,000	1,431,000	1,369,000	
NET TOTAL	\$ 57,103,422	\$ 74,643,000	\$ 72,399,000	\$ 75,845,000	\$ 73,310,000	\$ 911,000
REVENUE	58,311,393	71,951,000	69,521,000	74,508,000	71,252,000	1,731,000
NET CO COST	\$ -1,207,971	\$ 2,692,000	\$ 2,878,000	\$ 1,337,000	\$ 2,058,000	\$ -820,000
POSITIONS			197.1	231.1	215.0	17.9

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

HEALTH SERVICES - ANTELOPE VALLEY REHABILITATION CENTERS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 3,674,598	\$ 3,994,000	\$ 3,987,000	\$ 4,513,000	\$ 4,362,000	\$ 375,000
SVCS & SUPPS	1,290,235	1,718,000	1,770,000	1,928,000	1,832,000	62,000
OTHER CHARGES		1,000	1,000	242,000	142,000	141,000
FA - EQUIPMENT	18,265	63,000	63,000	163,000	63,000	
GROSS TOTAL	\$ 4,983,098	\$ 5,776,000	\$ 5,821,000	\$ 6,846,000	\$ 6,399,000	\$ 578,000
LESS INT TRFS	1,788,598	2,834,000	2,830,000	3,115,000	3,015,000	185,000
NET TOTAL	\$ 3,194,500	\$ 2,942,000	\$ 2,991,000	\$ 3,731,000	\$ 3,384,000	\$ 393,000
REVENUE	1,255,516	1,376,000	1,246,000	1,372,000	1,372,000	126,000
NET CO COST	\$ 1,938,984	\$ 1,566,000	\$ 1,745,000	\$ 2,359,000	\$ 2,012,000	\$ 267,000
POSITIONS			95.2	102.7	99.7	4.5
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HOSPITAL CARE	

HEALTH SERVICES - CALIFORNIA CHILDREN'S SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 9,433,664	\$ 10,400,000	\$ 10,602,000	\$ 12,031,000	\$ 11,676,000	\$ 1,074,000
SVCS & SUPPS	1,689,868	1,805,000	1,916,000	2,015,000	1,846,000	-70,000
OTHER CHARGES	36,357,948	33,912,000	33,930,000	32,828,000	31,541,000	-2,389,000
FA - EQUIPMENT	20,320	14,000	14,000	304,000	14,000	
GROSS TOTAL	\$ 47,501,800	\$ 46,131,000	\$ 46,462,000	\$ 47,178,000	\$ 45,077,000	\$ -1,385,000
REVENUE	38,869,688	35,248,000	34,672,000	34,953,000	33,432,000	-1,240,000
NET CO COST	\$ 8,632,112	\$ 10,883,000	\$ 11,790,000	\$ 12,225,000	\$ 11,645,000	\$ -145,000
POSITIONS			283.7	310.7	285.7	2.0
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY CALIFORNIA CHILDREN'S SERVICES	

HEALTH SERVICES - PROGRAMS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 169,118,407	\$ 185,832,000	\$ 182,130,000	\$ 262,574,000	\$ 200,155,000	\$ 18,025,000
SVCS & SUPPS	54,831,107	64,565,000	66,509,000	81,379,000	70,614,000	4,105,000
OTHER CHARGES	10,656	784,000	784,000	7,738,000	7,638,000	6,854,000
FA - EQUIPMENT	1,887,814	1,646,000	589,000	8,959,000	409,000	-180,000
OTH FIN USES		23,000	23,000			-23,000
GROSS TOTAL	\$ 225,847,984	\$ 252,850,000	\$ 250,035,000	\$ 360,650,000	\$ 278,816,000	\$ 28,781,000
LESS INT TRFS	1,617,483	2,957,000	757,000	662,000	573,000	-184,000
NET TOTAL	\$ 224,230,501	\$ 249,893,000	\$ 249,278,000	\$ 359,988,000	\$ 278,243,000	\$ 28,965,000
REVENUE	128,962,173	129,641,000	133,177,000	154,213,000	124,900,000	-8,277,000
NET CO COST	\$ 95,268,328	\$ 120,252,000	\$ 116,101,000	\$ 205,775,000	\$ 153,343,000	\$ 37,242,000
POSITIONS			4,382.3	6,028.7	4,313.3	-69.0
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

HEALTH SERVICES - JUVENILE COURT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 7,183,853	\$ 7,495,000	\$ 6,471,000	\$ 7,545,000	\$ 6,936,000	\$ 465,000
SVCS & SUPPS	3,050,697	3,759,000	4,112,000	3,896,000	1,902,000	-2,210,000
OTHER CHARGES	95,300	170,000	170,000	351,000	251,000	81,000
FA - EQUIPMENT	7,778	53,000	33,000	131,000	31,000	-2,000
GROSS TOTAL	\$ 10,337,628	\$ 11,477,000	\$ 10,786,000	\$ 11,923,000	\$ 9,120,000	\$ -1,666,000
LESS INT TRFS	422,644	1,244,000	945,000	945,000	355,000	-590,000
NET TOTAL	\$ 9,914,984	\$ 10,233,000	\$ 9,841,000	\$ 10,978,000	\$ 8,765,000	\$ -1,076,000
REVENUE	379,915	456,000	418,000	665,000	665,000	247,000
NET CO COST	\$ 9,535,069	\$ 9,777,000	\$ 9,423,000	\$ 10,313,000	\$ 8,100,000	\$ -1,323,000
POSITIONS			112.8	128.5	113.8	1.0
FUND GENERAL FUND			FUNCTION HEALTH & SANITATION		ACTIVITY HEALTH	

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OTHER FIN USES						
HARBOR	\$ 46,867,258	\$ 39,402,000	\$ 43,503,000	\$ 62,115,000	\$ 22,997,000	\$ -20,506,000
OLIVE VIEW	37,057,055	29,467,000	30,734,000	49,616,000	2,363,000	-28,371,000
LAC/USC	161,430,477	155,731,000	145,824,000	312,718,000	152,857,000	7,033,000
KING/DREW	48,944,477	77,268,000	59,706,000	115,616,000	61,712,000	2,006,000
HIGH DESERT	9,312,730	14,574,000	10,997,000	19,510,000	12,558,000	1,561,000
RANCHO	12,267,421	29,330,000	27,183,000	37,053,000	14,099,000	-13,084,000
TOTAL	\$ 315,879,418	\$ 345,772,000	\$ 317,947,000	\$ 596,628,000	\$ 266,586,000	\$ -51,361,000

SUMMARY OF ENTERPRISE HOSPITALS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 808,766,160	\$ 858,574,000	\$ 842,096,000	\$ 1,118,520,000	\$ 957,916,000	\$ 115,820,000
SVCS & SUPPS	533,058,106	540,220,000	458,723,000	704,282,000	515,770,000	57,047,000
OTHER CHARGES	17,634,347	49,810,000	51,328,000	103,081,000	102,481,000	51,153,000
FA - EQUIPMENT	8,846,149	7,208,000	4,181,000	10,828,000	3,353,000	-828,000
OTH FIN USES		529,000	529,000	1,213,000	808,000	279,000
TOTAL EXPEND	\$ 1,368,304,762	\$ 1,456,341,000	\$ 1,356,857,000	\$ 1,937,924,000	\$ 1,580,328,000	\$ 223,471,000
OPERATING REV						
ST HLTH ADM	52,884,862	11,378,000	11,469,000	11,469,000	11,469,000	
MISP	123,107,000	66,572,000	63,621,000	66,572,000	66,570,000	2,949,000
CHIP-HOSP	129,505,673	100,300,000	113,890,000	74,309,000	74,309,000	-39,581,000
AMNESTY/LIMA	62,797,164	113,333,000	107,500,000	123,500,000	111,100,000	3,600,000
HOSP S/P COL	62,444,400	69,421,000	69,837,000	72,483,000	66,865,000	-2,972,000
MEDI-CAL	490,690,211	560,333,000	494,101,000	802,106,000	802,106,000	308,005,000
MEDICARE	69,064,804	67,162,000	66,104,000	69,671,000	67,566,000	1,462,000
CHG-SVC OTHR	99,589,446	106,969,000	95,304,000	101,014,000	99,472,000	4,168,000
MISCELLANEOUS	-37,763,990	15,101,000	17,084,000	20,172,000	14,285,000	-2,799,000
OPER TRAN IN	105,774					
TOTAL REVENUES	\$ 1,052,425,344	\$ 1,110,569,000	\$ 1,038,910,000	\$ 1,341,296,000	\$ 1,313,742,000	\$ 274,832,000
GAIN OR LOSS	\$ -315,879,418	\$ -345,772,000	\$ -317,947,000	\$ -596,628,00	\$ -266,586,000	\$ 51,361,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 315,879,418	\$ 345,772,000	\$ 317,947,000	\$ 596,628,00	\$ 266,586,000	\$ -51,361,000
POSITIONS			20,051.5	25,831.	20,555.6	504.1

LAC/HARBOR-UCLA MEDICAL CENTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 141,367,113	\$ 149,289,000	\$ 142,225,000	\$ 169,435,000	\$ 160,911,000	\$ 18,686,000
SVCS & SUPPS	82,142,074	80,594,000	74,093,000	114,792,000	82,489,000	8,396,000
OTHER CHARGES	1,814,040	5,435,000	5,453,000	13,685,000	13,585,000	8,132,000
FA - EQUIPMENT	1,122,443	343,000	576,000	4,144,000	576,000	
TOTAL EXPEND	\$ 226,445,670	\$ 235,661,000	\$ 222,347,000	\$ 302,056,000	\$ 257,561,000	\$ 35,214,000
OPERATING REV						
ST HLTH ADM	8,705,020	1,915,000	2,006,000	2,006,000	2,006,000	
MISP	7,279,000	9,491,000	9,070,000	9,491,000	9,491,000	421,000
CHIP-HOSP	20,158,463	14,834,000	16,844,000	10,990,000	10,990,000	-5,854,000
AMNESTY/LIMA	10,051,120	20,387,000	19,350,000	21,526,000	19,365,000	15,000
HOSP S/P COL	13,253,071	13,830,000	14,621,000	14,452,000	13,755,000	-866,000
MEDI-CAL	95,608,556	109,348,000	87,717,000	149,718,000	149,718,000	62,001,000
MEDICARE	18,407,217	14,129,000	12,737,000	14,129,000	14,129,000	1,392,000
CHG-SVC OTHR	13,660,169	10,576,000	11,322,000	11,335,000	11,246,000	-76,000
MISCELLANEOUS	-7,544,204	1,749,000	5,177,000	6,294,000	3,864,000	-1,313,000
TOTAL REVENUES	\$ 179,578,412	\$ 196,259,000	\$ 178,844,000	\$ 239,941,000	\$ 234,564,000	\$ 55,720,000
GAIN OR LOSS	\$ -46,867,258	\$ -39,402,000	\$ -43,503,000	\$ -62,115,000	\$ -22,997,000	\$ 20,506,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 46,867,258	\$ 39,402,000	\$ 43,503,000	\$ 62,115,000	\$ 22,997,000	\$ -20,506,000
POSITIONS			3,372.9	3,920.1	3,396.8	23.9

LAC/OLIVE VIEW MEDICAL CENTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 82,804,272	\$ 90,844,000	\$ 88,299,000	\$ 124,209,000	\$ 97,877,000	\$ 9,578,000
SVCS & SUPPS	65,787,581	58,900,000	43,178,000	69,846,000	45,260,000	2,082,000
OTHER CHARGES	639,750	15,154,000	15,154,000	19,307,000	19,207,000	4,053,000
FA - EQUIPMENT	271,311	364,000	244,000	608,000	244,000	
OTH FIN USES		122,000	122,000	222,000	122,000	
TOTAL EXPEND	\$ 149,502,914	\$ 165,384,000	\$ 146,997,000	\$ 214,192,000	\$ 162,710,000	\$ 15,713,000
OPERATING REV						
ST HLTH ADM	4,362,301	1,388,000	1,388,000	1,388,000	1,388,000	
MISP	12,708,000	8,573,000	8,193,000	8,573,000	8,573,000	380,000
CHIP-HOSP	8,908,938	6,851,000	7,779,000	5,076,000	5,076,000	-2,703,000
AMNESTY/LIMA	8,162,160	18,848,000	15,867,000	22,218,000	19,987,000	4,120,000
HOSP S/P COL	5,544,889	7,921,000	6,351,000	6,513,000	5,792,000	-559,000
MEDI-CAL	58,394,233	71,601,000	56,382,000	98,934,000	98,934,000	42,552,000
MEDICARE	3,208,686	3,520,000	4,169,000	3,769,000	3,635,000	-534,000
CHG-SVC OTHR	14,411,525	15,932,000	15,051,000	15,982,000	15,879,000	828,000
MISCELLANEOUS	-3,254,873	1,283,000	1,083,000	2,123,000	1,083,000	
TOTAL REVENUES	\$ 112,445,859	\$ 135,917,000	\$ 116,263,000	\$ 164,576,000	\$ 160,347,000	\$ 44,084,000
GAIN OR LOSS	\$ -37,057,055	\$ -29,467,000	\$ -30,734,000	\$ -49,616,000	\$ -2,363,000	\$ 28,371,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 37,057,055	\$ 29,467,000	\$ 30,734,000	\$ 49,616,000	\$ 2,363,000	\$ -28,371,000
POSITIONS			2,086.8	2,877.8	2,110.1	23.3

LAC/USC MEDICAL CENTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 329,642,281	\$ 343,213,000	\$ 347,686,000	\$ 487,252,000	\$ 402,312,000	\$ 54,626,000
SVCS & SUPPS	250,234,851	264,979,000	230,379,000	344,029,000	259,345,000	28,966,000
OTHER CHARGES	9,562,106	16,205,000	17,705,000	42,499,000	42,399,000	24,694,000
FA - EQUIPMENT	4,972,720	4,146,000	2,247,000	4,442,000	1,629,000	-618,000
OTH FIN USES		188,000	188,000	188,000	183,000	-5,000
TOTAL EXPEND	\$ 594,411,958	\$ 628,731,000	\$ 598,205,000	\$ 878,410,000	\$ 705,868,000	\$ 107,663,000
OPERATING REV						
ST HLTH ADM	26,854,686	5,672,000	5,672,000	5,672,000	5,672,000	
MISP	38,142,000	29,188,000	27,894,000	29,188,000	29,188,000	1,294,000
CHIP-HOSP	72,710,916	57,582,000	65,384,000	42,660,000	42,660,000	-22,724,000
AMNESTY/LIMA	28,130,220	55,200,000	53,385,000	56,699,000	51,006,000	-2,379,000
HOSP S/P COL	19,900,883	21,813,000	22,002,000	24,921,000	22,199,000	197,000
MEDI-CAL	193,501,827	227,813,000	202,419,000	324,362,000	324,362,000	121,943,000
MEDICARE	24,450,853	23,700,000	24,517,000	26,954,000	24,983,000	466,000
CHG-SVC OTHR	47,906,978	43,010,000	43,830,000	46,324,000	45,584,000	1,754,000
MISCELLANEOUS	-18,722,656	9,022,000	7,278,000	8,912,000	7,357,000	79,000
OPER TRAN IN	105,774					
TOTAL REVENUES	\$ 432,981,481	\$ 473,000,000	\$ 452,381,000	\$ 565,692,000	\$ 553,011,000	\$ 100,630,000
GAIN OR LOSS	\$ -161,430,477	\$ -155,731,000	\$ -145,824,000	\$ -312,718,000	\$ -152,857,000	\$ -7,033,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 161,430,477	\$ 155,731,000	\$ 145,824,000	\$ 312,718,000	\$ 152,857,000	\$ 7,033,000
POSITIONS			8,128.2	11,372.3	8,580.2	452.0

LAC/HIGH DESERT HOSPITAL ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 21,329,724	\$ 22,973,000	\$ 21,894,000	\$ 30,116,000	\$ 26,193,000	\$ 4,299,000
SVCS & SUPPS	9,380,786	9,638,000	8,734,000	12,341,000	9,786,000	1,052,000
OTHER CHARGES	203,294	717,000	717,000	1,263,000	1,163,000	446,000
FA - EQUIPMENT	131,694	158,000	155,000	518,000	155,000	
OTH FIN USES		31,000	31,000	272,000	172,000	141,000
TOTAL EXPEND	\$ 31,045,498	\$ 33,517,000	\$ 31,531,000	\$ 44,510,000	\$ 37,469,000	\$ 5,938,000
OPERATING REV						
ST HLTH ADM	875,530	177,000	177,000	177,000	177,000	
MISP	4,054,000	1,182,000	1,129,000	1,182,000	1,182,000	53,000
CHIP-HOSP	2,530,016	963,000	1,093,000	713,000	713,000	-380,000
AMNESTY/LIMA	1,508,924	902,000	902,000	346,000	311,000	-591,000
HOSP S/P COL	1,513,093	1,442,000	1,970,000	2,004,000	1,979,000	9,000
MEDI-CAL	8,797,422	10,875,000	12,360,000	15,686,000	15,686,000	3,326,000
MEDICARE	1,662,305	1,308,000	1,550,000	1,939,000	1,939,000	389,000
CHG-SVC OTHR	994,255	1,692,000	235,000	2,524,000	2,495,000	2,260,000
MISCELLANEOUS	-202,777	402,000	1,118,000	429,000	429,000	-689,000
TOTAL REVENUES	\$ 21,732,768	\$ 18,943,000	\$ 20,534,000	\$ 25,000,000	\$ 24,911,000	\$ 4,377,000
GAIN OR LOSS	\$ -9,312,730	\$ -14,574,000	\$ -10,997,000	\$ -19,510,000	\$ -12,558,000	\$ -1,561,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 9,312,730	\$ 14,574,000	\$ 10,997,000	\$ 19,510,000	\$ 12,558,000	\$ 1,561,000
POSITIONS			531.6	633.6	551.7	20.1

LAC/MARTIN LUTHER KING, JR./DREW MEDICAL CENTER ENTERPRISE FUND OPERATING PLAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OPERATING EXP						
SAL & EMP BEN	\$ 133,888,304	\$ 147,714,000	\$ 140,515,000	\$ 185,792,000	\$ 156,407,000	\$ 15,892,000
SVCS & SUPPS	79,608,285	82,386,000	60,667,000	98,454,000	70,618,000	9,951,000
OTHER CHARGES	3,386,451	9,916,000	9,916,000	22,152,000	22,052,000	12,136,000
FA - EQUIPMENT	761,627	1,400,000	501,000	558,000	291,000	-210,000
OTH FIN USES		103,000	103,000	346,000	246,000	143,000
TOTAL EXPEND	\$ 217,644,667	\$ 241,519,000	\$ 211,702,000	\$ 307,302,000	\$ 249,614,000	\$ 37,912,000
OPERATING REV						
ST HLTH ADM	9,631,811	1,874,000	1,874,000	1,874,000	1,874,000	
MISP	43,444,000	13,481,000	12,884,000	13,481,000	13,481,000	597,000
CHIP-HOSP	15,936,076	13,400,000	15,216,000	9,928,000	9,928,000	-5,288,000
AMNESTY/LIMA	11,047,880	16,007,000	16,007,000	20,019,000	18,009,000	2,002,000
HOSP S/P COL	8,157,305	10,009,000	9,130,000	10,169,000	9,130,000	
MEDI-CAL	59,906,559	63,534,000	63,534,000	102,515,000	102,515,000	38,981,000
MEDICARE	7,678,548	10,917,000	9,053,000	9,080,000	9,080,000	27,000
CHG-SVC OTHR	19,460,425	33,175,000	22,444,000	22,907,000	22,907,000	463,000
MISCELLANEOUS	-6,562,414	1,854,000	1,854,000	1,713,000	978,000	-876,000
TOTAL REVENUES	\$ 168,700,190	\$ 164,251,000	\$ 151,996,000	\$ 191,686,000	\$ 187,902,000	\$ 35,906,000
GAIN OR LOSS	\$ -48,944,477	\$ -77,268,000	\$ -59,706,000	\$ -115,616,000	\$ -61,712,000	\$ -2,006,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 48,944,477	\$ 77,268,000	\$ 59,706,000	\$ 115,616,000	\$ 61,712,000	\$ 2,006,000
POSITIONS			3,445.4	4,287.7	3,411.4	-34.0

LAC/RANCHO LOS AMIGOS MEDICAL CENTER **ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE

OPERATING EXP						

SAL & EMP BEN	\$ 99,734,466	\$ 104,541,000	\$ 101,477,000	\$ 121,716,000	\$ 114,216,000	\$ 12,739,000
SVCS & SUPPS	45,904,529	43,723,000	41,672,000	64,820,000	48,272,000	6,600,000
OTHER CHARGES	2,028,706	2,383,000	2,383,000	4,175,000	4,075,000	1,692,000
FA - EQUIPMENT	1,586,354	797,000	458,000	558,000	458,000	
OTH FIN USES		85,000	85,000	185,000	85,000	

TOTAL EXPEND	\$ 149,254,055	\$ 151,529,000	\$ 146,075,000	\$ 191,454,000	\$ 167,106,000	\$ 21,031,000
=====						
OPERATING REV						

ST HLTH ADM	2,455,514	352,000	352,000	352,000	352,000	
MISP	17,480,000	4,657,000	4,451,000	4,657,000	4,655,000	204,000
CHIP-HOSP	9,261,264	6,670,000	7,574,000	4,942,000	4,942,000	-2,632,000
AMNESTY/LIMA	3,896,860	1,989,000	1,989,000	2,692,000	2,422,000	433,000
HOSP S/P COL	14,075,159	14,406,000	15,763,000	14,424,000	14,010,000	-1,753,000
MEDI-CAL	74,481,614	77,162,000	71,689,000	110,891,000	110,891,000	39,202,000
MEDICARE	13,657,195	13,588,000	14,078,000	13,800,000	13,800,000	-278,000
CHG-SVC OTHR	3,156,094	2,584,000	2,422,000	1,942,000	1,361,000	-1,061,000
MISCELLANEOUS	-1,477,066	791,000	574,000	701,000	574,000	

TOTAL REVENUES	\$ 136,986,634	\$ 122,199,000	\$ 118,892,000	\$ 154,401,000	\$ 153,007,000	\$ 34,115,000
=====						
GAIN OR LOSS	\$ -12,267,421	\$ -29,330,000	\$ -27,183,000	\$ -37,053,000	\$ -14,099,000	\$ 13,084,000
=====						
OPERATING TRAN						

TOT OP.SUB-GF	\$ 12,267,421	\$ 29,330,000	\$ 27,183,000	\$ 37,053,000	\$ 14,099,000	\$ -13,084,000
POSITIONS			2,486.6	2,740.1	2,505.4	18.8



HUMAN RELATIONS COMMISSION **EUGENE S. MORNELL, EXECUTIVE DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 1,138,162	\$ 1,110,000	\$ 1,148,000	\$ 1,220,000	\$ 1,220,000	\$ 72,000
SVCS & SUPPS	163,050	250,000	327,000	231,000	231,000	-96,000
OTHER CHARGES				12,000	11,000	11,000
FA - EQUIPMENT	1,896	23,000				
GROSS TOTAL	\$ 1,303,108	\$ 1,383,000	\$ 1,475,000	\$ 1,463,000	\$ 1,462,000	\$ -13,000
LESS INT TRFS	20,290					
NET TOTAL	\$ 1,282,818	\$ 1,383,000	\$ 1,475,000	\$ 1,463,000	\$ 1,462,000	\$ -13,000
REVENUE	25,975	43,000	100,000	50,000	50,000	-50,000
NET CO COST	\$ 1,256,843	\$ 1,340,000	\$ 1,375,000	\$ 1,413,000	\$ 1,412,000	\$ 37,000
POSITIONS			20.0	20.0	20.0	
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY OTHER PROTECTION						

MISSION

To promote improved human relations, reduce prejudice and discrimination, and prevent and resolve conflict among the diverse racial, ethnic, religious and cultural groups in Los Angeles County.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department did not show a shortfall because of a \$33,000 Profit Sharing Program savings which will significantly assist in meeting the increased need for communications materials. As a result of a decrease in proposed fund raising revenue the proposed budget will require the Department to decrease the number of conferences sponsored, curtail leadership training sessions, and reduce semiannual reports to the Board to a single report.

The continued impact of inflation on the Department's budget base has prevented the Commission from taking a proactive stance in the community in several major areas related to its primary mission. This year the Commission will be less responsive to the rising number of requests from schools and community groups for assistance with intergroup conflicts.

Objectives - 1991-92

- To continue providing effective hate crime monitoring, conflict resolution assistance, and consultant services to groups working for the reduction of intergroup tension.
- To complete eight reports, 14 workshops, and one conference on human relations issues and hold three Commission meetings in local communities.
- To further expand use of television, electronic and print media to deliver services to a larger audience.
- To increase "in kind" private sector resources.

Human Relations Commission (contd)

Major Accomplishments - 1990-91

- Held two public hearings, 14 workshops, and two conferences regarding hate crime, homeless families and the reduction of prejudice.
- Issued six reports on human relations issues, two hate crime reports, and two semiannual reports to the Board of Supervisors.
- Increased awareness of human relations issues and activities, notably through Cultural Diversity Month public service announcements and media coverage.
- The Department generated \$33,000 in Profit Sharing Program savings which was carried forward to produce publications and media materials.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Community Programs	9,677	11,768	11,400	11,800
Conflict Resolution	12,489	14,468	14,600	15,000
Research & Communication	5,109	5,164	5,600	6,000
Leadership Training	1,437	1,032	1,000	800

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. HUMAN RELATIONS PROGRAMS

Assists community groups with conflict resolution. Sponsors programs and conferences, conducts research and disseminates reports on human relations issues. Provides leadership training to help community leaders deal more effectively with human relations problems.

1990-91	\$	1,199,000	\$	100,000	\$	1,099,000	16.0
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<i>Change 1</i>		<i>(-50,000)</i>		<i>(-50,000)</i>		--	--
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Reflects a reduction in revenue based upon current year fund raising experience resulting in reductions in expenses for reports to the Board, leadership training and conferences.

<i>Change 2</i>		<i>32,000</i>		--		<i>32,000</i>	--
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Reflects negotiated increases in salaries and employee benefits.

1991-92	\$	1,181,000	\$	50,000	\$	1,131,000	16.0
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The Department is reducing its leadership training programs and conferences designed to inform and to help community leaders deal more effectively with human relations problems. It is focusing its resources on conflict resolution, both potential and actual. Semiannual reports to the Board will be reduced to a single annual report.

Human Relations Commission (contd)

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
2. ADMINISTRATION							
Advises the Human Relations Commission in program management. Administers the Human Relations Commission budget and resources.							
1990-91	\$	276,000	\$	--	\$	276,000	4.0
<i>Change 1</i>		<i>5,000</i>		--		<i>5,000</i>	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	281,000	\$	--	\$	281,000	4.0
Departmental leadership will continue to advise the Commission and administer its budget and resources. Some of the administration's efforts will be diverted toward program support to meet growing workload.							
<i>Total</i>							
<i>Change</i>	\$	<i>(-13,000)</i>	\$	<i>(-50,000)</i>	\$	<i>37,000</i>	--



INNOVATION FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 12,188,520	\$ 16,220,000	\$ 13,774,000	\$ 10,341,000	\$ 10,341,000	\$ -3,433,000
OTH FIN USES			2,567,000			-2,567,000
GROSS TOTAL	\$ 12,188,520	\$ 16,220,000	\$ 16,341,000	\$ 10,341,000	\$ 10,341,000	\$ -6,000,000
NET CO COST	\$ 12,188,520	\$ 16,220,000	\$ 16,341,000	\$ 10,341,000	\$ 10,341,000	\$ -6,000,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

MISSION

This appropriation was established to finance innovative projects proposed by departments that will produce long-term benefits but that cannot usually be funded within annual budgets because they involve substantial initial costs.

Various Departments \$ 10,341,000

-- Reflects funding of innovative projects to various departments throughout the County.



INTERNAL SERVICES
WILLIAM F. STEWART, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 184,067,438	\$ 203,792,000	\$ 203,792,000	\$ 203,004,000	\$ 203,004,000	\$ -788,000
SVCS & SUPPS	127,248,529	125,712,000	125,712,000	151,599,000	146,307,000	20,595,000
OTHER CHARGES		27,371,000	27,371,000	13,136,000	13,136,000	-14,235,000
FA - B & I	990,539			257,000	257,000	257,000
FA - EQUIPMENT	5,253,870	3,416,000	3,416,000	5,907,000	5,907,000	2,491,000
TOT FIX ASSET	6,244,409	3,416,000	3,416,000	6,164,000	6,164,000	2,748,000
OTH FIN USES	2,146,008			2,467,000	2,467,000	2,467,000
GROSS TOTAL	\$ 319,706,384	\$ 360,291,000	\$ 360,291,000	\$ 376,370,000	\$ 371,078,000	\$ 10,787,000
LESS INT TRFS	246,964,547	312,624,000	312,624,000	330,381,000	325,089,000	12,465,000
NET TOTAL	\$ 72,741,837	\$ 47,667,000	\$ 47,667,000	\$ 45,989,000	\$ 45,989,000	\$ -1,678,000
REVENUE	40,418,686	43,432,000	43,432,000	45,989,000	45,989,000	2,557,000
NET CO COST	\$ 32,323,151	\$ 4,235,000	\$ 4,235,000			\$ -4,235,000
POSITIONS			4,070.1	3,758.2	3,758.2	-311.9
FUND GENERAL			FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

MISSION

To market, sell and deliver high quality, cost-effective support services in a competitive and entrepreneurial environment.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has reduced its net County cost to zero on schedule as mandated by the Board. Cost-of-living increases for building-related services, such as building maintenance, custodial, and grounds maintenance, have been absorbed. This was accomplished by a combination of staffing reductions, the utilization of temporary staff in lieu of permanent staff, increased productivity and automation efforts. Cost-of-living increases for contracted services are reflected in increased charges to client departments.

Objectives - 1991-92

- To improve efficiency and effectiveness in Information Technology Services through further organizational consolidation and restructuring.
- To expand and market Internal Services Department services to a non-traditional client base.
- To improve the County's purchasing efficiency and increase cost savings through the establishment of master agreements and partnership agreements.
- To achieve substantial cost savings through the Energy Management Program.

Internal Services (contd)

Major Accomplishments - 1990-91

- Achieved Board mandate for a self-sufficient budget by July 1, 1991.
- Implemented the Natural Gas "Spot Purchase" program which resulted in \$0.5 million savings for fiscal year 1990-91.
- Received a refund of \$375,000 for County telephone overcharges as a result of initiating a special audit contract.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Bids Processed	2,775	1,993	1,500	1,600
Building Crafts Service Requests	*	71,700	74,900	73,800
Business Machine Service Requests	17,650	17,800	18,100	20,100
Capital Projects Administered	182	159	180	180
Circuits Maintained	2,700	3,700	4,500	5,100
Computer Pages Printed	43,610,000	39,774,000	43,948,000	50,135,000
Computer Jobs Processed	1,688,000	1,899,000	2,089,000	2,402,000
Computer Terminal Inquiries	397,190,000	457,795,000	526,464,000	605,434,000
Construction Contracts Administered	391	411	460	460
Impressions Printed (In Millions)	187	200	180	130
Laser Printer Production	54,975,000	61,381,000	62,552,000	71,935,000
Leases Managed	960	860	860	870
Mail Pieces Processed	14,700,000	14,520,000	14,600,000	14,600,000
Microfilm Production Fiche	5,217,000	5,357,000	4,404,000	5,167,000
Purchase Orders Processed	26,915	22,360	24,500	25,000
Real Estate Parcels Processed	617	635	650	660
Security Assignments	145	174	200	210
Stores Requisitions Processed	32,893	32,237	58,000	59,000
Telephone Service Requests	5,645	6,502	7,800	8,200
Value of Real Estate Parcels (In Millions)	990	1,000	1,300	1,400
Warehouse Order Value	48,830,000	48,229,255	53,500,000	54,000,000

* Workload data not available

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. CONSTRUCTION AND REAL PROPERTY SERVICE

Provides technical planning, design, cost estimating, contracting, energy management, leasing and real property acquisition services, including title reports, legal descriptions and appraisals, negotiation of leases, and selling surplus County real property.

Internal Services (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. CONSTRUCTION AND REAL PROPERTY SERVICE (contd)					
1990-91	\$	25,774,000	\$ 27,466,000	\$ (-1,692,000)	329.7
<i>Change 1</i>		<i>(-445,000)</i>	<i>124,000</i>	<i>(-569,000)</i>	<i>(-8.3)</i>
Reflects reductions in funding and positions for Real Property Services to client departments and the elimination of fiscal year 1990-91 carryover allocations.					
<i>Change 2</i>		<i>(-1,655,000)</i>	<i>(-978,000)</i>	<i>(-677,000)</i>	<i>(-1.6)</i>
Reflects reductions in project management and architect/engineer services to client departments and the elimination of fiscal year 1990-91 carryover allocations.					
<i>Change 3</i>		<i>164,000</i>	<i>--</i>	<i>164,000</i>	<i>2.0</i>
Reflects increased costs for the development of flexible pricing programs and support for development of a financial planning/management system.					
1991-92	\$	23,838,000	\$ 26,612,000	\$ (-2,774,000)	321.8
The proposed budget provides funding for negotiated increases in salaries and employee benefits and miscellaneous adjustments in operating costs to reflect reduced levels of services requested by departments.					

2. FACILITIES OPERATIONS

Provides building and equipment maintenance and custodial, power plant, and building alteration services.

1990-91	\$	84,615,000	\$ 93,505,000	\$ (-8,890,000)	1,344.8
<i>Change 1</i>		<i>(-8,082,000)</i>	<i>(-8,082,000)</i>	<i>--</i>	<i>(-113.3)</i>
Reflects the deletion of funding and positions associated with reduced service requirements for building maintenance by the Sheriff's Department.					
<i>Change 2</i>		<i>(-1,355,000)</i>	<i>(-3,056,000)</i>	<i>1,701,000</i>	<i>(-190.7)</i>
Reflects a reduction in service requirements from client departments for custodial, building maintenance, and other areas of service delivery.					
1991-92	\$	75,178,000	\$ 82,367,000	\$ (-7,189,000)	1,040.8

The proposed budget provides resources for minimum building-related services, including adjustments to reflect reduced levels of services requested by departments, and provides greater flexibility to respond to seasonal fluctuations in workload through the utilization of temporary personnel.

3. INFORMATION TECHNOLOGY SERVICE

Provides computer operations, telecommunications, applications development and maintenance, and related technical services.

1990-91	\$	159,392,000	\$ 181,920,000	\$ (-22,528,000)	1,428.7
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Internal Services (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
3. INFORMATION TECHNOLOGY SERVICE (contd)				
<i>Change 1</i>	1,914,000	1,914,000	--	10.0
Reflects funding for the operation of the new "Xerox Partnership" high speed laser printing equipment.				
<i>Change 2</i>	961,000	961,000	--	8.4
Reflects increased costs necessary to provide maintenance for the Sheriff's Mobile Digital Telecommunications System.				
<i>Change 3</i>	16,766,000	10,832,000	5,934,000	(-28.0)
Reflects increased costs associated with increased service requirements from client departments and elimination of fiscal year 1990-91 carryover allocations.				
<i>Change 4</i>	(-125,000)	(-125,000)	--	--
Reflects the deletion of one-time-only funding from the Innovation Fund.				
1991-92	\$ 178,908,000	\$ 195,502,000	\$ (-16,594,000)	1,419.1

The proposed budget provides funding for negotiated increases in salaries and employee benefits and miscellaneous adjustments in operating costs to reflect levels of services requested by departments.

4. PURCHASING AND CENTRAL SERVICE

Provides purchasing, warehousing, reprographics, safety police, mail/messenger, fleet maintenance and parking services.

1990-91	\$ 53,204,000	\$ 51,776,000	\$ 1,428,000	595.7
<i>Change 1</i>	921,000	590,000	331,000	4.0
Reflects costs for the Department's Stores Warehouse, implementation of the new Quality Assurance Program, and increased costs associated with operation of the new "Xerox Partnership" high speed laser printing equipment.				
<i>Change 2</i>	2,634,000	2,634,000	--	24.6
Reflects additional staff for security services necessary to implement the Post Command Weapon's Screening Program at various courthouses.				
<i>Change 3</i>	3,154,000	5,797,000	(-2,643,000)	(-12.8)
Reflects increased costs for fuel and contract costs for automotive services offset by increased service requests from client departments and elimination of fiscal year 1990-91 carryover allocations.				
<i>Change 4</i>	1,514,000	1,514,000	--	18.0
Reflects full-year funding for reprographic services to Public Social Services.				
<i>Change 5</i>	(-322,000)	(-322,000)	--	--
Reflects the deletion of one-time-only funding from the Innovation Fund.				
1991-92	\$ 61,105,000	\$ 61,989,000	\$ (-884,000)	629.5

Internal Services (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. PURCHASING AND CENTRAL SERVICE (contd)				
The proposed budget provides funding for negotiated increases in salaries and employee benefits and miscellaneous adjustments in operating costs to reflect levels of services requested by departments.				
5. EXECUTIVE AND ADMINISTRATION				
Provides management, leadership, and administrative support in the areas of Human Resources, Financial Planning, Financial Operations, Management Information Systems, and Management Services to the line operations of the Department and the marketing of departmental services.				
1990-91	\$ 37,306,000	\$ 1,389,000	\$ 35,917,000	371.2
<i>Change 1</i>	6,312,000	3,487,000	2,825,000	(-2.0)
Reflects the realignment of appropriation for department-wide services and the deletion of two vacant positions.				
<i>Change 2</i>	(-1,274,000)	(-1,274,000)	--	(-17.0)
Reflects the elimination of Personnel Contract Services.				
<i>Change 3</i>	(-10,035,000)	1,266,000	(-11,301,000)	(-5.2)
Reflects the addition of two positions for management/staff development offset by the deletion of 7.2 positions as a result of increased productivity and automation efforts, and a realignment of appropriation due to internal consolidation savings.				
<i>Change 4</i>	(-260,000)	(-260,000)	--	--
Reflects the deletion of one-time-only funding from the Innovation Fund.				
1991-92	\$ 32,049,000	\$ 4,608,000	\$ 27,441,000	347.0
The proposed budget provides funding for negotiated increases in salaries and employee benefits and further training of staff to increase productivity.				
<i>Total Change</i>	\$ 10,787,000	\$ 15,022,000	\$ (-4,235,000)	(-311.9)

EXTRAORDINARY MAINTENANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 4,964,619	\$ 8,861,000	\$ 10,785,000	\$ 12,079,000	\$ 8,762,000	\$ -2,023,000
FA - B & I	1,800,090	2,000	4,375,000	4,373,000	4,373,000	-2,000
FA - EQUIPMENT	46,815					
TOT FIX ASSET	1,846,905	2,000	4,375,000	4,373,000	4,373,000	-2,000
GROSS TOTAL	\$ 6,811,524	\$ 8,863,000	\$ 15,160,000	\$ 16,452,000	\$ 13,135,000	\$ -2,025,000
REVENUE	937,942		3,750,000	3,750,000	3,750,000	
NET CO COST	\$ 5,873,582	\$ 8,863,000	\$ 11,410,000	\$ 12,702,000	\$ 9,385,000	\$ -2,025,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

MISSION

To fund major nonroutine building maintenance projects, legally required building alterations, and unanticipated required maintenance.

Budget Shortfall/Critical Unmet Needs - 1991-92

This budget unit has a reduced net County cost of \$2,025,000. This reduction is the result of eliminating one-time-only funding for completed projects.

The critical unmet needs of the budget unit total \$6,249,000 for various building maintenance projects, such as elevator upgrades, earthquake safety improvements, and underground storage tank replacements.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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1. EXTRAORDINARY MAINTENANCE

Provides necessary funding for unexpected repair problems in County-owned buildings.

1990-91	\$ 15,160,000	\$ 3,750,000	\$ 11,410,000	--
Change 1	(-2,025,000)	--	(-2,025,000)	--

Reflects a reduction in one-time-only expenditures and an adjustment for capital projects completed in fiscal year 1990-91.

Internal Services (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. EXTRAORDINARY MAINTENANCE (contd)				
1991-92	\$ 13,135,000	\$ 3,750,000	\$ 9,385,000	--
The proposed changes will maintain the Extraordinary Maintenance budget at the current service level.				
Total Change	<u>\$ (-2,025,000)</u>	<u>\$ --</u>	<u>\$ (-2,025,000)</u>	<u>--</u>

TELEPHONE UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 43,607,821	\$ 41,929,000	\$ 41,929,000	\$ 40,825,000	\$ 40,825,000	\$ -1,104,000
LESS EXP DIST	41,979,340	46,987,000	46,987,000	47,683,000	47,683,000	696,000
TOT S & S	1,628,481	-5,058,000	-5,058,000	-6,858,000	-6,858,000	-1,800,000
OTHER CHARGES		3,518,000	3,518,000	7,316,000	7,316,000	3,798,000
FA - EQUIPMENT	26,950	2,020,000	2,020,000	30,000	30,000	-1,990,000
GROSS TOTAL	\$ 1,655,431	\$ 480,000	\$ 480,000	\$ 488,000	\$ 488,000	\$ 8,000
LESS INT TRFS	58,802					
NET TOTAL	\$ 1,596,629	\$ 480,000	\$ 480,000	\$ 488,000	\$ 488,000	\$ 8,000
REVENUE	456,282	480,000	480,000	488,000	488,000	8,000
NET CO COST	\$ 1,140,347	\$	\$	\$	\$	\$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COMMUNICATION

MISSION

To fund telephone utility, equipment, and maintenance costs through a centralized appropriation administered by the Internal Services Department.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>Exp. Dist./Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. TELEPHONE UTILITIES				
1990-91	\$ 47,467,000	\$ 47,467,000	\$ --	--
<i>Change 1</i>	(-3,186,000)	(-3,186,000)	--	--
Reflects a net reduction in telephone utilities costs due to California Public Utilities Commission regulation changes and expansion of the local calling area.				
<i>Change 2</i>	3,798,000	3,798,000	--	--
Reflects a shift of equipment costs, primarily for AT&T rental equipment being converted to County purchased equipment systems, financed through LAC-CAL in accordance with recommendations from the Auditor-Controller.				
<i>Change 3</i>	92,000	92,000	--	--
Reflects increases in telephone utility rates and administrative costs fully offset through the billing process to County departments and outside agencies housed in County facilities.				
1991-92	\$ 48,171,000	\$ 48,171,000	\$ --	--
<i>Total Change</i>	\$ 704,000	\$ 704,000	\$ --	--

UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 92,940,098	\$ 105,500,000	\$ 105,500,000	\$ 141,940,000	\$ 111,326,000	\$ 5,826,000
LESS EXP DIST	28,529,274	92,511,000	92,511,000	98,028,000	98,028,000	5,517,000
TOT S & S	64,410,824	12,989,000	12,989,000	43,912,000	13,298,000	309,000
FA - EQUIPMENT	4,677			947,000		
GROSS TOTAL	\$ 64,415,501	\$ 12,989,000	\$ 12,989,000	\$ 44,859,000	\$ 13,298,000	\$ 309,000
REVENUE	16,915,314	391,000	391,000	402,000	700,000	309,000
NET CO COST	\$ 47,500,187	\$ 12,598,000	\$ 12,598,000	\$ 44,457,000	\$ 12,598,000	

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Internal Services (contd)

MISSION

To distribute and administer utility costs, including electricity, water, natural gas, heating fuel, and energy management programs through centralized charges administered by the Internal Services Department. Also, funds utility costs for the courts through a centralized appropriation administered by the Internal Services Department.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

		<u>Gross Financing Uses</u>	<u>Exp. Dist./Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. UTILITIES					
1990-91	\$	105,500,000	\$ 92,902,000	\$ 12,598,000	--
<i>Change 1</i>		2,483,000	2,483,000	--	--
Reflects funding for new facilities and full-year expense for facilities which became operational during midyear 1990-91 fully offset by the billings to client departments.					
<i>Change 2</i>		3,343,000	3,343,000	--	--
Reflects anticipated utility rate increases and inflationary increases in miscellaneous services and cogeneration maintenance contracts fully offset by billings to client departments.					
1991-92	\$	111,326,000	\$ 98,728,000	\$ 12,598,000	--
<i>Total</i>					
<i>Change</i>	\$	5,826,000	\$ 5,826,000	\$ --	--



JUDGMENTS AND DAMAGES/INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 48,619,851	\$ 64,988,000	\$ 61,857,000	\$ 22,106,000	\$ 22,106,000	\$ -39,751,000
LESS EXP DIST	5,614,129	61,128,000	61,608,000	9,498,000	9,498,000	-52,110,000
TOT S & S	43,005,722	3,860,000	249,000	12,608,000	12,608,000	12,359,000
OTHER CHARGES	65,114,577	35,007,000	38,225,000	94,265,000	89,014,000	50,789,000
LESS EXP DIST	3,200,000	3,393,000	3,000,000	64,007,000	64,007,000	61,007,000
TOT OTH CHRG	61,914,577	31,614,000	35,225,000	30,258,000	25,007,000	-10,218,000
GROSS TOTAL	\$ 104,920,299	\$ 35,474,000	\$ 35,474,000	\$ 42,866,000	\$ 37,615,000	\$ 2,141,000
REVENUE	28,748,045	82,000	82,000	90,000	90,000	8,000
NET CO COST	\$ 76,172,254	\$ 35,392,000	\$ 35,392,000	\$ 42,776,000	\$ 37,525,000	\$ 2,133,000

FUND
GENERAL

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

MISSION

The Judgments and Damages/Insurance Budget reflects funding for payment of judgments and settlements of uninsured claims against the County as well as attorney fees for these cases. In addition, this budget reflects the purchase of various insurance policies where available at a reasonable cost, or as required by law or agreement.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed budget provides full funding for cases with a greater than 98 percent probability of settlement and partial funding for cases with over 75 percent probability of settlement in fiscal year 1991-92. Consistent with previous years budgets, only partial funding is included to minimally fund anticipated case settlements and minimize the impact on the County's limited funds.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>Exp Dist/ Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. GENERAL LIABILITY				
Represents County liability costs in court cases, as established by verdict or by court-approved settlement. Also, includes miscellaneous claims filed against the County for minor property damage and personal loss.				
1990-91	\$ 26,000,000	\$ 3,000,000	\$ 23,000,000	--
<i>Change 1</i>	<i>(-3,000,000)</i>	<i>(-3,000,000)</i>	--	--
Primarily reflects the settlement of the Big Rock case.				
1991-92	\$ 23,000,000	\$ --	\$ 23,000,000	--
The proposed budget provides minimal funding for anticipated judgments and/or settlement payments in fiscal year 1991-92.				
2. DEFENSE COSTS				
Represents funding for County Counsel's and contracted law firms' legal defense services, consultations, and expert witness fees on issues which have a Countywide impact.				
1990-91	\$ 7,716,000	\$ --	\$ 7,716,000	--
<i>Change 1</i>	<i>1,902,000</i>	--	<i>1,902,000</i>	--
Reflects increased costs for litigation of Countywide issues by County Counsel staff and, occasionally contracted law firms.				
<i>Change 2</i>	<i>300,000</i>	--	<i>300,000</i>	--
Reflects increased costs for expert witnesses to assist in defense of the County based on experience.				
1991-92	\$ 9,918,000	\$ --	\$ 9,918,000	--
The proposed budget includes rate adjustments in keeping with today's market to maintain current quality and level of service.				

Judgments and Damages/Insurance (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>Exp Dist/</u> <u>Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. CONTRACTED CASES				
Represents liability costs and legal fees for the majority of cases that require specific outside law firm expertise. Also included are claims for injuries and automobile accidents.				
1990-91	\$ 4,509,000	\$ —	\$ 4,509,000	—
<i>Change 1</i>	98,000	—	98,000	—
Reflects increased costs for general liability contract cases and attorney fees.				
1991-92	\$ 4,607,000	\$ —	\$ 4,607,000	—
The proposed budget provides for increases in contract attorney fees in keeping with the current market rates to maintain the current level of services and caseloads.				
4. VARIOUS INSURANCE POLICIES AND PROGRAMS				
Represents the funding for various liability, fidelity, and property insurance premium costs; unemployment insurance costs; and self-insured program costs such as those for medical malpractice and general/automobile insurance (contracted claims).				
1990-91	\$ 61,857,000	\$ 61,690,000	\$ 167,000	—
<i>Change 1</i>	11,738,000	11,905,000	(-167,000)	—
Primarily reflects increased program costs for medical malpractice and contracted claims that are allocated to County departments.				
1991-92	73,595,000	\$ 73,595,000	\$ —	—
The proposed budget provides funding sufficient to cover anticipated increases in liability settlements for the County's self-insured programs.				
<i>Total</i>				
<i>Change</i>	\$ 11,038,000	\$ 8,905,000	\$ 2,133,000	—



LOCAL AGENCY FORMATION COMMISSION
RUTH BENELL, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 340,347	\$ 359,000	\$ 325,000	\$ 407,000	\$ 407,000	\$ 82,000
FA - EQUIPMENT	18,102	51,000	51,000			-51,000
GROSS TOTAL	\$ 358,449	\$ 410,000	\$ 376,000	\$ 407,000	\$ 407,000	\$ 31,000
REVENUE	126,115	160,000	126,000	157,000	157,000	31,000
NET CO COST	\$ 232,334	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

MISSION

To review proposals for incorporation or disincorporation of cities, formation or dissolution of special districts, reorganizations, and annexations to and detachments from cities and special districts.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Commission is a State mandated program established by Chapter 6.6 of the Government Code. The Code requires the County to pay all usual and necessary expenses of the Commission. As a result of fee increases implemented by the Commission during fiscal year 1990-91, the Commission will be able to absorb inflationary costs without additional contributions from the County. The Commission has no critical unmet needs at this time.

Objectives - 1991-92

- To process proposals within the timeframes established by State law.
- To implement the optical scanning program for Commission records.
- To assist the Department of Public Works in consolidating all Waterworks Districts.

Major Accomplishments - 1990-91

- Processed all applications submitted in a timely manner.
- Assisted the Department of Public Works in consolidating all Lighting Districts.

WORKLOAD

Indicator	1988-89	1989-90	1990-91 Estimated	1991-92 Projected
Spheres of Influence (Studies/Determinations)	20	20	20	20
Proposals Acted Upon	230	250	250	250
Boundary Changes Processed	240	250	250	250

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. LOCAL AGENCY FORMATION COMMISSION				
Reviews and acts upon approximately 250 proposals filed annually for boundary changes of existing local government entities and formations of new local agencies, such as cities and sanitation districts.				
1990-91	\$ 376,000	\$ 126,000	\$ 250,000	--
<i>Change 1</i>	26,500	26,500	--	--
Reflects increases in staff salaries and the addition of temporary employee services offset by increased revenue.				
<i>Change 2</i>	4,500	4,500	--	--
Reflects increased costs for services and supplies provided by the Board of Supervisors and the Internal Services Department offset by increased revenue.				
1991-92	\$ 407,000	\$ 157,000	\$ 250,000	--
The proposed budget finances inflationary increases in Commission costs through revenue from various fees.				
<i>Total Change</i>	\$ 31,000	\$ 31,000	\$ --	--



LOS ANGELES COUNTY CAPITAL ASSET LEASING/ACQUISITION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 35,942,263	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$
LESS EXP DIST	35,888,192	300,000				
TOT S & S	54,071		300,000	300,000	300,000	
OTHER CHARGES		32,152,000	32,152,000	38,745,000	38,745,000	6,593,000
LESS EXP DIST		33,730,000	34,612,000	41,445,000	41,445,000	6,833,000
TOT OTH CHRG		-1,578,000	-2,460,000	-2,700,000	-2,700,000	-240,000
FA - EQUIPMENT	272,538	1,588,000	1,588,000	1,588,000	1,588,000	
GROSS TOTAL	\$ 326,609	\$ 10,000	\$ -572,000	\$ -812,000	\$ -812,000	\$ -240,000
REVENUE	4,795,741	3,689,000	3,080,000	3,091,000	3,091,000	11,000
NET CO COST	\$ -4,469,132	\$ -3,679,000	\$ -3,652,000	\$ -3,903,000	\$ -3,903,000	\$ -251,000

FUND
GENERAL

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

MISSION

On February 15, 1983, the Board of Supervisors approved the formation of the nonprofit Los Angeles County Capital Asset Leasing Corporation (LAC-CAL) to finance the purchase of equipment through the issuance of tax-exempt bonds. The bonds are periodically issued to redeem outstanding bond anticipation notes and finance equipment acquisitions over their useful life. The central LAC-CAL/Acquisition budget unit provides for the County's lease payments to the LAC-CAL Corporation on behalf of all the funds using the program as well as the acquisition of fixed assets.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>Exp Dist/ Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. BOND OBLIGATIONS				
Provides for the financing of fixed asset acquisitions.				
1990-91	\$ 32,152,000	\$ 34,612,000	\$ (-2,460,000)	--
<i>Change 1</i>	6,593,000	6,833,000	(-240,000)	--
Reflects an increase in base rental payments to the LAC-CAL Corporation resulting from the commencement of principal and interest payments attributable to the 1990 and 1991 Series Certificates of Participation which is more than offset by departmental payments on existing and anticipated leases.				
1991-92	\$ 38,745,000	\$ 41,445,000	\$ (-2,700,000)	--
The proposed budget represents sufficient funding for the payment of 1990 and 1991 Series Certificates of Participation.				
2. INTEREST REVENUE				
Accumulates interest revenue and excess reserve fund balances.				
1990-91	\$ --	\$ 3,080,000	\$ (-3,080,000)	--
<i>Change 1</i>	--	11,000	(-11,000)	--
Reflects interest paid on reserve fund balances and the transfer of equity from bond and certificate reserve funds which exceed the current fund balance requirements.				
1991-92	\$ --	\$ 3,091,000	\$ (-3,091,000)	--
The proposed budget reflects increased interest earnings which are part of the revenue stream for the LAC-CAL budget.				
<i>Total Change</i>	\$ 6,593,000	\$ 6,844,000	\$ (-251,000)	--



MARSHAL
ROBERT F. MANN, MARSHAL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 49,404,575	\$ 51,921,000	\$ 51,787,000	\$ 57,059,000	\$ 54,454,000	\$ 2,667,000
SVCS & SUPPS	4,648,022	6,244,000	6,445,000	9,380,000	6,392,000	-53,000
OTHER CHARGES		12,000	12,000	98,000	98,000	86,000
FA - EQUIPMENT	289,496	458,000	458,000	505,000	458,000	
GROSS TOTAL	\$ 54,342,093	\$ 58,635,000	\$ 58,702,000	\$ 67,042,000	\$ 61,402,000	\$ 2,700,000
LESS INT TRFS	46,765,123	51,212,000	51,212,000	59,600,000	54,131,000	2,919,000
NET TOTAL	\$ 7,576,970	\$ 7,423,000	\$ 7,490,000	\$ 7,442,000	\$ 7,271,000	\$ -219,000
REVENUE	6,681,643	6,619,000	7,472,000	7,271,000	7,271,000	-201,000
NET CO COST	\$ 895,327	\$ 804,000	\$ 18,000	\$ 171,000	\$	\$ -18,000
POSITIONS			899.1	937.1	901.1	2.0
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

MISSION

The Marshal's Department is a statutory office responsible for providing bailiff services to Municipal Court judges and commissioners and serving writs, warrants, and other legal processes directed to the Marshal by the Municipal Courts or other competent authorities.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Proposed Budget reflects the Trial Court Funding Agreement executed between the County and the Municipal Courts, pursuant to State statute, on February 26, 1991. The Department's unmet needs total \$1.8 million and include the reduction in Civil Process Service revenue resulting from fewer requests for the service of legal process, restoration of a curtailment which resulted from the reduction in State Trial Court Funding revenue for this current fiscal year, and additional Deputy Marshal positions for nine Municipal Court locations.

Objectives - 1991-92

- To make a good faith effort to operate within the 1991-92 adopted budget pursuant to the Trial Court Funding Agreement.
- To continue to support the Court Security Task Force and implement programs that will provide security for Municipal Court facilities.
- To explore development of a special security service to the Municipal Courts which provides for weapons screening of persons entering court facilities and facility patrol.

Major Accomplishments - 1990-91

- Continued to support the Court Security Task Force and assisted in the implementation of programs to enhance court security.
- Completed the feasibility study of providing a special security service to all of the Municipal Courts.
- Continued operation of the Marshal's Automated Process and Accounting System (MAPAS) implemented in 1989-90 with ongoing savings of 30.0 clerical positions.
- Continued to cooperate with other departments in the Countywide Warrant System.

<u>Indicator</u>	<u>WORKLOAD</u>		<u>1990-91</u>	<u>1991-92</u>
	<u>1988-89</u>	<u>1989-90</u>	<u>Estimated</u>	<u>Projected</u>
Process Serving	1,342,028	1,274,272	1,245,074	1,245,074
Custodies Handled	512,567	486,689	475,537	475,537

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. COURT SERVICES				
Provides bailiff and security services in 272 courtrooms and holding cells at 33 Municipal Court facilities.				
1990-91	\$ 30,358,000	\$ 30,803,000	\$ (-445,000)	487.8
<i>Change 1</i>	59,000	59,000	--	1.0
Reflects the financing of a Deputy Marshal position to provide bailiff services at the Malibu Municipal Court pursuant to the Trial Court Funding Agreement. The cost of this additional position is charged to the Municipal Courts on a prorated basis.				
<i>Change 2</i>	1,415,000	970,000	445,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff, the cost of which is partially offset by charges to the Municipal Courts.				
1991-92	\$ 31,832,000	\$ 31,832,000	\$ --	488.8

The Proposed Budget allows for the efficient operation of Municipal Court bailiff and security services in courtrooms and holding cell areas at the current service level.

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
2. SERVICE OF LEGAL PROCESS				
Serves an estimated 1.2 million civil processes, writs, and warrants such as subpoenas, notices of eviction, and bench warrants to designated parties when so directed by order of the courts or quasi-judicial bodies.				
1990-91	\$ 20,164,000	\$ 20,164,000	\$ --	315.0
<i>Change 1</i>	<i>(-201,000)</i>	<i>(-201,000)</i>	--	--
Reflects a decrease in revenue due to the declining trend in the collection of civil process service revenues and a decrease in related services and supplies.				
<i>Change 2</i>	<i>914,000</i>	<i>914,000</i>	--	--
Reflects negotiated increases in salaries and employee benefits for existing staff, the cost of which is offset by charges to the Municipal Courts.				
1991-92	\$ 20,877,000	\$ 20,877,000	\$ --	315.0
The Proposed Budget reflects an adjustment to more appropriately align budgeted revenue, resulting from a reduction in processes served of 1.4 million originally budgeted for 1990-91, with actual collections which are now estimated to total 1.2 million processes served for this current fiscal year.				

3. OWN RECOGNIZANCE

Provides for the investigation and recommendation to the courts of approximately 14,000 prisoners annually who may appropriately be released from custody upon their promise to return for further court proceedings. This program helps to cost effectively reduce jail overcrowding.

1990-91	\$ 383,000	\$ 383,000	\$ --	6.0
<i>Change 1</i>	<i>17,000</i>	<i>17,000</i>	--	--
Reflects negotiated increases in salaries and employee benefits for existing staff, the cost of which is offset by charges to the Municipal Courts.				
1991-92	\$ 400,000	\$ 400,000	\$ --	6.0

The Proposed Budget continues the Own Recognizance Program at the current service level.

4. VEHICLE INSPECTION

Provides for the inspection of approximately 176,000 vehicles annually which receive citations for mechanical defects to ensure compliance with the Government Code.

1990-91	\$ 593,000	\$ 593,000	\$ --	9.3
<i>Change 1</i>	<i>27,000</i>	<i>27,000</i>	--	--
Reflects negotiated increases in salaries and employee benefits for existing staff, the cost of which is offset by charges to the Municipal Courts.				
1991-92	\$ 620,000	\$ 620,000	\$ --	9.3

The Proposed Budget continues the Vehicle Inspection Program at the current service level.

	<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
	<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
5. ADMINISTRATION							
Provides support staff, including the policy making, personnel, and fiscal functions, as well as supplies and equipment necessary to meet the mission of the Department.							
1990-91	\$	7,204,000	\$	6,741,000	\$	463,000	81.0
<i>Change 1</i>		234,000		234,000		--	--
Reflects increases in services and supplies for postage needs and services to be provided by the Internal Services Department in accordance with the Trial Court Funding Agreement, offset by charges to the Municipal Courts.							
<i>Change 2</i>		--		--		--	1.0
Reflects the civilianization of administrative functions previously performed by sworn personnel at a higher cost. The savings achieved from civilianization allows for program expansion to more effectively serve specific needs of the Department requiring specialized expertise such as personnel and facilities planning staff.							
<i>Change 3</i>		235,000		698,000		(-463,000)	--
Reflects negotiated increases in salaries and employee benefits for existing staff, the cost of which is offset by charges to the Municipal Courts.							
1991-92	\$	7,673,000	\$	7,673,000	\$	--	82.0
The Proposed Budget provides for efficient support of the Department's mission and will move the Department toward civilianization of administrative positions.							
<i>Total</i>							
<i>Change</i>	\$	2,700,000	\$	2,718,000	\$	(-18,000)	2.0



MENTAL HEALTH
ROBERTO QUIROZ, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 61,522,278	\$ 59,056,000	\$ 62,019,000	\$ 67,078,000	\$ 63,768,000	\$ 1,749,000
SVCS & SUPPS	159,753,013	162,492,000	149,270,000	150,132,000	139,307,000	-9,963,000
OTHER CHARGES	10,969,682	17,166,000	17,258,000	16,287,000	16,287,000	-971,000
FA - EQUIPMENT	386,398	350,000	250,000	250,000	250,000	
GROSS TOTAL	\$ 232,631,371	\$ 239,064,000	\$ 228,797,000	\$ 233,747,000	\$ 219,612,000	\$ -9,185,000
LESS INT TRFS	928,157	674,000	550,000	419,000	723,000	173,000
NET TOTAL	\$ 231,703,214	\$ 238,390,000	\$ 228,247,000	\$ 233,328,000	\$ 218,889,000	\$ -9,358,000
REVENUE	193,671,723	187,120,000	200,827,000	180,231,000	182,846,000	-17,981,000
NET CO COST	\$ 38,031,491	\$ 51,270,000	\$ 27,420,000	\$ 53,097,000	\$ 36,043,000	\$ 8,623,000
POSITIONS			1,234.0	1,233.8	1,210.8	-23.2

FUND
GENERAL FUND

FUNCTION
HEALTH & SANITATION

ACTIVITY
HEALTH

REVENUE RISK

While the detailed recommendations below indicate that the Department has maintained a status quo provision of mental health services in 1991-92, it must be noted that it is contingent upon \$30.5 million of indefinite and tenuous revenue sources. These revenues, described in the Department of Health Services' (DHS) budget narrative are based entirely on new programs which require State legislation as well as Federal regulatory actions to enable implementation of DHS' aggressive and innovative programs. A portion of these new revenues will be used to administer inpatient and outpatient mental health services provided at DHS facilities. This has enabled the Department to redirect over \$30.5 million in State Short-Doyle revenues to fund mental health contract services without any curtailments to its current level of operations. If the legislative proposals are not enacted, the Department will be faced with a minimum annual curtailment of \$30.5 million. If enacted, but not effective until after the targeted October 1, 1991 date, smaller curtailments will be required.

However, you need to be aware that this redirection represents only a one-time solution for the Department. Even if the County is successful in implementing the new revenue proposals, DHS will be unable to continue to redirect funds for the Department programs beyond 1991-92. In subsequent years, DHS will need all its resources just to sustain health care services within DHS. Therefore, unless new sources of revenue or other innovative program proposals are found, the Department will face drastic program curtailments in 1992-93.

If there had been another viable option rather than the dependence on untried revenues, we certainly would have recommended it instead. However, due to the current State financial crisis, no other alternatives of financing are available to the County. It is not reasonable at this time to curtail this or any other County department's budget to reduce our dependence on questionable revenues. A reduction in the magnitude potentially required, for both the Department and DHS, if these revenues are not achieved, is not feasible on a department or countywide basis. It is imperative, therefore, that this endeavor be given top County priority and that personal intervention by the Board of Supervisors be devoted to the effort of bringing not only these programs to consummation, but also developing even more revenue sources that can be directed to mental health services.

MISSION

The Department of Mental Health provides care and treatment to mentally disordered individuals. The Department coordinates and develops mental health services through a community-based planning process. Primary services include inpatient care, outpatient services (including crisis intervention/emergency response), day treatment programs and case management provided through County-operated mental health clinics and hospitals, State hospitals, and private contract providers.

The Director of Mental Health serves as ex officio Public Guardian, acting as conservator for persons gravely disabled by mental illness and, as appointed by the court, for the frail elderly. The Director is also the County's Conservatorship Investigation Officer, in accordance with the Los Angeles County Mental Health Plan.

Budget Shortfall/Critical Unmet Needs - 1991-92

The 1991-92 proposed budget was developed in an effort to maintain mental health services at the 1990-91 level of service, and includes \$7.0 million in County overmatch funds. It should be noted that the 1990-91 adjusted allowance, \$27.4 million in net County cost, does not include the 1990-91 one-time-only County overmatch of \$23.85 million since this overmatch was allocated subsequent to the adoption of the 1990-91 County budget.

The Governor's 1991-92 proposed State Budget includes mental health revenue reductions in Proposition 99 Cigarette and Tobacco Tax rollover funds, and State hospital resources. It also includes the elimination of State Legalization Impact Assistance Grant (SLIAG) funds for mental health services. The Governor's Budget offers no provisions for workload increases or a cost-of-living adjustment (COLA) for mental health services while costs and workload continue to escalate. Therefore, without the use of additional revenue as described above, the Department would have to take curtailments of at least \$30.5 million.

In addition to the possible minimum annual reduction of \$30.5 million, the Department has identified \$4.3 million in critical unmet needs. These needs include jail mental health services in the amount of \$1.7 million, \$1.3 million for interagency case management services for children and youth, and \$1.3 million for contract monitoring.

Objectives - 1991-92

- To implement a system of care for the severely/chronically mentally ill by January 1, 1992, delineating the services to be offered by County operated programs to ensure an adequate service continuum.
- To provide mental health community resources consistent with community planning needs, the State Budget, and legislative changes, as well as financial constraints.
- To develop a plan that will define how the Department will increase the number of subacute beds through redirection of resources currently allocated for acute State hospital beds and beds in other acute facilities.

Major Accomplishments - 1990-91

- Focused the role of County operations on services consistent with a community support system model as articulated in the Department's Master Plan.
- Implemented a collaborative project with California State University, Long Beach, School of Social Work to provide supervised experience for students providing services to minority older adults in the Long Beach area.
- Received a \$6.0 million research award from the National Institute of Mental Health for the establishment of a Center for the Psychobiology of Ethnicity.

Mental Health (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
(Unduplicated Client Counts)				
State Hospital Services	3,389	3,009	2,790	2,790
Acute Hospitals ¹	6,418	5,559	5,343	5,400
Nonhospital 24-hour	4,098	4,053	3,836	3,850
Day Services	5,751	5,310	4,500	4,500
Outpatient Services	77,399	67,701	53,000	53,000
Case Management	14,159	16,007	12,400	12,600
Conservatorship	4,700	5,000	5,500	5,500
Life Support and Supplemental Residential Care	2,823	3,339	2,610	2,600

¹The 1991-92 projected workload includes non-duplicated patient counts for mental health services funded solely in DHS' budget.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. TREATMENT

Provides services directly to clients identified through formal admission procedures. These include inpatient services at State hospitals, acute hospital services, and community-based residential care, as well as day services, outpatient, and case management services.

1990-91	\$	178,889,000	\$	160,813,000	\$	18,076,000	656.1
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<i>Change 1</i>		<i>(-4,554,000)</i>		<i>5,107,000</i>		<i>(-9,661,000)</i>	<i>9.0</i>
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Reflects gross financing decreases due to a shift in program reporting requirements and negotiated operational savings. Also reflects increased appropriation for medication support services, and revenue increases due to the implementation of two new Medi-Cal Federal revenue generating programs.

<i>Change 2</i>		<i>2,866,000</i>		<i>304,000</i>		<i>2,562,000</i>	<i>--</i>
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Reflects negotiated increases in salaries and employee benefits, \$0.2 million increased appropriation for malpractice insurance costs, and \$0.3 million in other miscellaneous expenses.

Mental Health (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. TREATMENT (contd)				
<i>Change 3</i>	(-4,737,000)	(-20,112,000)	15,375,000	(-1.5)
Reflects gross financing decreases due to negotiated operational savings. Also reflects appropriation reductions in State hospital services, mental health services contracts, and grant-funded programs for AIDS patients and the homeless mentally ill. Also reflects revenue reductions primarily due to the loss of SLIAG funds.				
1991-92	\$ 172,464,000	\$ 146,112,000	\$ 26,352,000	663.6

The proposed budget results in the provision of mental health services at the 1990-91 level. The proposed budget is predicated on DHS' ability to maximize Federal resources to fund DHS' inpatient and outpatient mental health services.

2. OUTREACH

Represents services delivered in the community-at-large to special population groups, human services agencies, and to individuals and families who are typically not identified as clients of the Short-Doyle program. Outreach services assist individuals and families for whom there are no open case records, (e.g., homeless mentally ill people) to achieve a more adaptive level of functioning.

1990-91	\$ 18,068,000	\$ 13,557,000	\$ 4,511,000	146.8
<i>Change 1</i>	251,000	85,000	166,000	--
Reflects the gross financing increase for McKinney Block Grant contract services. Also reflects \$0.1 million negotiated increases in salaries and employee benefits, and other miscellaneous expenses.				
<i>Change 2</i>	(-251,000)	(-240,000)	(-11,000)	--
Reflects negotiated operational savings and expired grant-funded programs for the homeless mentally ill.				
1991-92	\$ 18,068,000	\$ 13,402,000	\$ 4,666,000	146.8

The proposed budget results in the status quo provision of outreach services.

3. CONSERVATORSHIP

Represents services which provide for the financial and/or personal protection of individuals deemed to be gravely disabled under the provision of the Lanterman-Petris-Short Act and the at-risk frail elderly.

1990-91	\$ 3,508,000	\$ 696,000	\$ 2,812,000	62.0
<i>Change 1</i>	675,000	242,000	433,000	--
Reflects the increase of various revenues. Also reflects gross financing increases of \$0.5 million for legal services and negotiated increases for salaries and employee benefits.				
1991-92	\$ 4,183,000	\$ 938,000	\$ 3,245,000	62.0

The proposed budget results in the status quo provision of conservatorship services.

Mental Health (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
4. PRE-CONDITIONAL RELEASE PROGRAM					
Represents services provided for judicially committed patients or mentally disordered offenders who are in the County jail system on "court visit" status from the State hospital for criminal or civil hearings. Effective October 1, 1990, the County discontinued providing Conditional Release Program (CONREP) services.					
1990-91	\$	4,365,000	\$ 4,365,000	\$ --	36.7
<i>Change 1</i>		259,000	259,000	--	--
Reflects gross financing increases for the provision of Pre-Conditional Release Program services.					
<i>Change 2</i>		(-4,365,000)	(-4,365,000)	--	(-36.7)
Reflects the State contract termination of CONREP services.					
1991-92	\$	259,000	\$ 259,000	\$ --	--
The proposed budget results in the provision of Pre-Conditional Release Program contract services and the deletion of County operated CONREP services. The State contracts directly with private agencies for the provision of CONREP services within the County.					
5. ADMINISTRATION					
Represents services utilized to administer the local mental health program.					
1990-91	\$	23,967,000	\$ 21,946,000	\$ 2,021,000	332.4
<i>Change 1</i>		1,050,000	1,000,000	50,000	7.0
Reflects negotiated increases in salaries and employee benefits and the enhancement of the Department's revenue generation program.					
<i>Change 2</i>		(-379,000)	(-88,000)	(-291,000)	(-1.0)
Reflects reduction of administrative support services and the elimination of a personnel item due to the Early Separation Program.					
1991-92	\$	24,638,000	\$ 22,858,000	\$ 1,780,000	338.4
The proposed budget results in a small enhancement to the Department's financial support unit in order to administer mental health services within limited resources.					
<i>Total Change</i>	\$	(-9,185,000)	\$ (-17,808,000)	\$ 8,623,000	(-23.2)



MILITARY AND VETERANS AFFAIRS **JOSEPH N. SMITH, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 750,845	\$ 832,000	\$ 870,000	\$ 938,000	\$ 885,000	\$ 15,000
SVCS & SUPPS	423,632	372,000	471,000	453,000	405,000	-66,000
OTHER CHARGES	14,206	15,000	15,000	41,000	41,000	26,000
FA - EQUIPMENT			10,000	20,000	10,000	
GROSS TOTAL	\$ 1,188,683	\$ 1,219,000	\$ 1,366,000	\$ 1,452,000	\$ 1,341,000	\$ -25,000
LESS INT TRFS	65,226	19,000	19,000			-19,000
NET TOTAL	\$ 1,123,457	\$ 1,200,000	\$ 1,347,000	\$ 1,452,000	\$ 1,341,000	\$ -6,000
REVENUE	404,484	432,000	533,000	468,000	468,000	-65,000
NET CO COST	\$ 718,973	\$ 768,000	\$ 814,000	\$ 984,000	\$ 873,000	\$ 59,000
POSITIONS			23.0	21.0	21.0	-2.0
FUND GENERAL FUND						
FUNCTION PUBLIC ASSISTANCE						
ACTIVITY VETERANS' SERVICES						

MISSION

To assist veterans, their dependents and survivors to pursue legal claims and benefits under Federal and State laws and to operate and maintain Patriotic Hall for use by veteran's organizations and the public.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has eliminated two funded veterans counselor positions held vacant to absorb State cutbacks in the Medi-Cal and Mental Health Programs. State claim reimbursement for outreach services provided to elderly Medi-Cal veteran clients has been reduced by \$135,000 due to a change in regulations which limits payment to \$90 per Medi-Cal eligible patient, in lieu of the \$902 maximum authorized prior to November 1, 1990. Funding for counseling and referral services to veterans suffering from illnesses, such as Post Traumatic Stress Disorder and alcohol and drug abuse, has been reduced by \$5,000. Client activity is expected to increase 10 percent in fiscal year 1991-92. The Department is required to absorb this workload increase which will result in a delay in processing veterans benefits claims and curtailment of quality control monitoring activities. Further curtailments have been avoided by the Department's efficiency measures which are expected to generate a 43 percent increase in State subvention funds and savings of \$79,000 from contracting out custodial and elevator operator services in the Patriotic Hall.

The Department has an unmet need of \$67,000 to fund two veterans counselors to provide services to the returning Persian Gulf War veterans and to the large aging veteran population; \$12,000 is needed to fund one typist clerk in lieu of a student worker to support increased counselor productivity in both benefit claims and cost avoidance cases. Client activity is expected to continue to increase rapidly as more aging World War II and Korean veterans require nursing home care. While client activity will increase, the amount of monetary recovery will be dramatically reduced due to new State regulations. Additionally, funding of \$550,000 is needed for a major overhaul of two 65-year old elevators in the Patriotic Hall to ensure the safety of employees and the public.

Military and Veterans Affairs (contd)

Objectives - 1991-92

- To expand the marketing of Patriotic Hall facilities to further increase revenue.
- To continue the development of the Patriotic Hall parking facility by completing the demolition of a warehouse presently occupying a portion of the proposed site.
- To increase State subvention funds by raising productivity 10 percent through improved procedures and expanded services under State-funded veterans programs.

Major Accomplishments - 1990-91

- Contracted out custodial and elevator operator services which achieved a savings of 40 percent in operating costs.
- Realized \$120,000 in State subvention funds reflecting a 30 percent increase in productivity.
- Increased senior Medi-Cal cost avoidance by 10 percent through assisting 2,369 clients to obtain veterans benefits.
- Received the County's first Quality Service Award from the State Department of Veterans Affairs for the highest level of service to veterans and veterans' dependents.
- Developed a proposal for a Patriotic Hall revenue generation project which was awarded \$195,000 in financing from the Innovation and Productivity Investment Funds.
- The Department generated \$43,000 in Profit Sharing Program savings which was carried forward to fund one-time-only deferred maintenance costs.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Veterans Services	121,888	125,598	138,000	159,000
Medical Outreach	29,008	32,310	35,500	39,000
Mental Health	5,352	1,636	1,800	2,000
Homeless	6,810	5,205	5,500	5,800
Veteran Burials	159	385	400	500

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. VETERANS WELFARE REFERRALS AND CLAIMS BENEFITS

Assists veterans, their dependents, and survivors to pursue claims for benefits and services to which they are entitled as a result of their military service. Benefits and services to be pursued may include pension, compensation, medical, dental, education, employment and training, rehabilitation, and housing benefits. Information and referral services, counseling, access to the County's Veterans Food Bank, and liaison with military activities are also provided.

Military and Veterans Affairs (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. VETERANS WELFARE REFERRALS AND CLAIMS BENEFITS (contd)					
1990-91	\$	\$608,000	\$ 408,000	\$ 200,000	15.0
<i>Change 1</i>		<i>(-20,000)</i>	<i>(-90,000)</i>	<i>70,000</i>	<i>(-2.0)</i>
Reflects the elimination of two vacant budgeted positions due to underrealization of AB 1807 Senior Medical Outreach and AB 4822 Mental Health revenue partially offset by an increase in State subvention funding and private donations.					
<i>Change 2</i>		<i>15,000</i>	<i>--</i>	<i>15,000</i>	<i>--</i>
Reflects an increase in costs for direct assistance and veteran burials due to a reduction in Federal benefits.					
<i>Change 3</i>		<i>20,000</i>	<i>--</i>	<i>20,000</i>	<i>--</i>
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	623,000	\$ 318,000	\$ 305,000	13.0

The proposed budget eliminates two positions for processing veterans claims for Medi-Cal and Mental Health benefits which will result in a delay in delivery of services and curtailment of monitoring activities due to the reduction in State revenue. The Department is absorbing a projected workload increase of 10 percent, financing for negotiated increases in salaries and employee benefits, and additional costs for direct assistance and veteran burials.

2. PATRIOTIC HALL

Operates and maintains Patriotic Hall and its parking facilities for veterans organizations, employee groups, and the general public.

1990-91	\$	460,000	\$ 144,000	\$ 316,000	5.0
<i>Change 1</i>		<i>(-79,000)</i>	<i>25,000</i>	<i>(-104,000)</i>	<i>--</i>
Reflects savings from contracting out custodial and elevator operator services, and an increase in revenue from Patriotic Hall rentals and private donations.					
<i>Change 2</i>		<i>(-19,000)</i>	<i>(-19,000)</i>	<i>--</i>	<i>--</i>
Reflects the deletion of funding for a 1990-91 Innovation Fund project.					
<i>Change 3</i>		<i>6,000</i>	<i>--</i>	<i>6,000</i>	<i>--</i>
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	368,000	\$ 150,000	\$ 218,000	5.0

The proposed budget provides funding for negotiated increases in salaries and employee benefits and the continuation of interior refurbishment of the facility to increase use and rental revenue. Financing of anticipated inflationary costs for utilities, insurance, and building maintenance is not included. To offset these costs, the Department may be required to reduce the facility's operating hours or increase its nominal rental fees, which may adversely impact marketing efforts.

Military and Veterans Affairs (contd)

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
3. ADMINISTRATION							
1990-91	\$	298,000	\$	--	\$	298,000	3.0
Provides leadership, direction, coordination, support, and accountability to the Board of Supervisors. Pursues an organized entrepreneurial approach, focusing on economical, efficient and effective service, while promoting individual initiative and productivity.							
<i>Change 1</i>		9,000		--		9,000	--
Reflects negotiated increases in salaries and employee benefits.							
<i>Change 2</i>		43,000		--		43,000	--
Reflects projected 1990-91 Profit Sharing Program savings carried forward for one-time-only deferred maintenance costs.							
1991-92	\$	350,000	\$	--	\$	350,000	3.0
The proposed budget maintains the current level of service. Profit Sharing Program savings of \$43,000 reflects innovative and economical measures initiated by the Department during fiscal year 1990-91 and will be used to fund deferred maintenance items in Patriotic Hall, such as the repair of flooring in the auditorium.							
<i>Total</i> <i>Change</i>	\$	(-25,000)	\$	(-84,000)	\$	59,000	(-2.0)



MUNICIPAL AND JUSTICE COURTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 97,530,072	\$ 107,339,000	\$ 107,274,000	\$ 121,439,000	\$ 117,580,000	\$ 10,306,000
SVCS & SUPPS	158,708,688	183,948,000	177,074,000	202,682,000	200,524,000	23,450,000
LESS EXP DIST	1,366					
TOT S & S	158,707,322	183,948,000	177,074,000	202,682,000	200,524,000	23,450,000
OTHER CHARGES		1,779,000	1,780,000	1,623,000	1,502,000	-278,000
FA - EQUIPMENT	3,134,144	6,416,000	6,532,000	7,098,000	7,052,000	520,000
GROSS TOTAL	\$ 259,371,538	\$ 299,482,000	\$ 292,660,000	\$ 332,842,000	\$ 326,658,000	\$ 33,998,000
LESS INT TRFS	43,734,383	51,611,000	51,611,000	59,129,000	59,129,000	7,518,000
NET TOTAL	\$ 215,637,155	\$ 247,871,000	\$ 241,049,000	\$ 273,713,000	\$ 267,529,000	\$ 26,480,000
REVENUE	135,058,140	139,189,000	142,197,000	146,021,000	144,954,000	2,757,000
NET CO COST	\$ 80,579,015	\$ 108,682,000	\$ 98,852,000	\$ 127,692,000	\$ 122,575,000	\$ 23,723,000
POSITIONS			2,338.0	2,458.3	2,365.3	27.3
FUND GENERAL						
FUNCTION PUBLIC PROTECTION						
ACTIVITY JUDICIAL						

MISSION

To operate and administer the County's 24 Municipal Courts and one Justice Court. These Courts have jurisdiction in civil cases up to \$25,000, in small claims up to \$5,000, in misdemeanors, and in felony preliminary hearings. The Municipal and Justice Courts Mandatory Expense budget provides funds for court reporters, transcribers, interpreters, expert witnesses, and court-appointed private counsel, as well as the Alternate Defense Counsel and other indigent defense contracts. Marshal costs are included in the Municipal Court operating budgets to more accurately reflect court-related costs.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Proposed Budget reflects the Trial Court Funding Agreement executed between the County and the Municipal Courts, pursuant to State statute, on February 26, 1991. As a result of this agreement, the Courts will receive \$65.9 million in State revenue. The benefit derived from this revenue has been used to finance the Courts and other justice programs. Based on findings by the Judicial Council of the State of California, the Municipal Courts have a critical unmet need for approximately 34.0 additional judgeships and support staff. This would require annual ongoing operating costs of \$19.6 million exclusive of any courthouse construction costs. These costs cannot be funded within existing resources.

Objectives - 1991-92

- To continue to support State financing of the Trial Court Funding Program.
- To make a good faith effort to maintain expenditures within the 1991-92 Adopted Budget.

Municipal and Justice Courts (contd)

- To continue participation in the Central Video Arraignment Project, the Early Disposition Program, and the Split Court Session Program.
- To continue to support the Alternate Defense Counsel contract or comparable indigent defense counsel services contracts.

Major Accomplishments - 1990-91

- Agreed to opt into the State Trial Court Funding Program for fiscal year 1991-92.
- Implemented the Central Video Arraignment Project at the Criminal Courts Building.
- Continued participation in the Split Court Session Program and the Early Disposition Program.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Judges	183.0	187.0	187.0	187.0
Commissioners	64.0	64.0	64.0	64.0
Justice Court Judge	1.0	1.0	1.0	1.0

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. OPERATING

Provides funding for all operating components of the budget which include financing for 187.0 Judges and 64.0 Commissioners, a Justice Court Judge, and support staff to hear felony arraignments and preliminary hearings, misdemeanor cases, traffic, civil cases under \$25,000, and small claims cases up to \$5,000. Also provides for administrative support to meet the courts' mission.

1990-91	\$	239,332,000	\$	138,082,000	\$	101,250,000	2,312.0
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<i>Change 1</i>		<i>1,644,000</i>		<i>1,193,000</i>		<i>451,000</i>	<i>27.3</i>
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Reflects new positions financed by revenue increases or efficiency savings in other budgeted areas to help meet workload needs.

<i>Change 2</i>		<i>2,911,000</i>		--		<i>2,911,000</i>	--
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Reflects an increase in costs from the Marshal's budget to each Municipal Court, pursuant to the Trial Court Funding Agreement, to more accurately reflect total court operating costs.

<i>Change 3</i>		<i>2,095,000</i>		--		<i>2,095,000</i>	--
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Reflects increases in supplies and equipment to maintain a current service level.

<i>Change 4</i>		<i>7,444,000</i>		--		<i>7,444,000</i>	--
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Reflects funding to reimburse the Mandatory Expense Budget for costs incurred by each Municipal Court to more accurately reflect total court operating costs pursuant to the Trial Court Funding Agreement.

Municipal and Justice Courts (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. OPERATING (contd)					
<i>Change 5</i>		8,424,000	--	8,424,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	261,850,000	\$ 139,275,000	\$ 122,575,000	2,339.3
The Proposed Budget finances program changes required through the Trial Court Funding Agreement. The recommendations reflect funding to maintain a current service level.					
2. MANDATORY EXPENSE					
The Mandatory Expense Budget provides for such expenses as court-appointed counsel, indigent defense contracts, data processing requirements for all courts, financing and revenue for the Attorney Cost Recovery Program, juror services, and other mandatory court-related expenses.					
1990-91	\$	53,328,000	\$ 55,726,000	\$ (-2,398,000)	26.0
<i>Change 1</i>		5,000	5,000	--	--
Reflects additional funds for Planning and Research for postage charged to the Municipal Courts.					
<i>Change 2</i>		11,375,000	8,977,000	2,398,000	--
Reflects increased costs for mandatory court expenses and centralized data processing charged to individual Municipal Courts to reflect total court operations. These expenses include increases for juror expenses, interpreters, court reporters, and indigent defense costs.					
<i>Change 3</i>		100,000	100,000	--	--
Reflects negotiated increases in negotiated salaries and employee benefits for existing staff.					
1991-92	\$	64,808,000	\$ 64,808,000	\$ --	26.0
The Proposed Budget reflects funding to meet the requirements of the Trial Court Funding Agreement as well as projected workload growth.					
<i>Total Change</i>	\$	33,998,000	\$ 10,275,000	\$ 23,723,000	27.3



MUSEUM OF ART
DR. EARL A. POWELL III, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 6,516,564	\$ 7,270,000	\$ 7,321,000	\$ 7,825,000	\$ 6,896,000	\$ -425,000
SVCS & SUPPS	8,900,627	9,250,000	9,506,000	10,926,000	9,986,000	480,000
FA - B & I	2,206			976,000		
FA - EQUIPMENT	1,915	72,000	50,000	50,000		-50,000
TOT FIX ASSET	4,121	72,000	50,000	1,026,000		-50,000
GROSS TOTAL	\$ 15,421,312	\$ 16,592,000	\$ 16,877,000	\$ 19,777,000	\$ 16,882,000	\$ 5,000
LESS INT TRFS	414,979	342,000	263,000	497,000		-263,000
NET TOTAL	\$ 15,006,333	\$ 16,250,000	\$ 16,614,000	\$ 19,280,000	\$ 16,882,000	\$ 268,000
REVENUE	1,224,012	1,429,000	1,691,000	1,691,000	1,691,000	
NET CO COST	\$ 13,782,321	\$ 14,821,000	\$ 14,923,000	\$ 17,589,000	\$ 15,191,000	\$ 268,000
POSITIONS			162.0	162.0	141.0	-21.0
FUND GENERAL FUND						
FUNCTION RECREATION & CULTURAL SERVICES						
ACTIVITY CULTURAL SERVICES						

MISSION

To maintain, conserve, and display the permanent art collections, provide for special installations and exhibitions, and provide an educational program to increase the public's awareness and appreciation of art as specified in agreements entered into between the Board of Supervisors and Museum Associates.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department is faced with a \$1.4 million funding shortfall which will be absorbed through the reduction of 21.0 budgeted positions and by closing the museum to the public one additional day per week. Also, all fixed assets funding will be deleted and facility maintenance services curtailed.

The proposed budget does not provide funding of \$976,000 for capital projects, such as boiler replacement, roof repair, plaza caulking, and security renovation, which are required to protect the permanent collections, special exhibitions, and to provide for the health and safety of staff and public.

Objectives - 1991-92

- To continue the enhanced level of conservation activities, along with comprehensive exhibition, installation and educational programs for both permanent and loan collections.
- To implement measures for improved security as recommended by the Sheriff's Department in its 1990-91 study, including Innovation Fund projects, revised manpower deployment, and increased security staffing.
- To continue enhancement of computer program capabilities.

Museum of Art (contd)

- To continue Board-approved policy of contracting for services to improve productivity.
- To expand water conservation and recycling efforts wherever possible.

Major Accomplishments - 1990-91

- Celebrated the museum's 25th year of operation, including donation of over 100 important works and collections of art.
- Increased endowment to help meet operating requirements, including assistance to pay down principal and interest on Certificates of Participation.
- Qualified for energy conservation rebate from gas utility as a result of rebuilding the boiler; rebate funds will provide partial financing for repair of the second boiler.
- Completed landscape renovations including the Japanese and East Sculpture gardens, perimeter sidewalk, parkway and tree replacements, and installation of surplus plants in Hancock Park at no cost to the County.
- Continued the inventory component of the registrar's computerization project including hard-copy transfer to database and developed applications for a research component. The museum registrar's computerization project was included in the Smithsonian Institution's database for scholarly research in the field of information technology.
- Implemented a water conservation and paper recycling program.
- Renovated the Japanese Art storage areas including installation of new screen bins, earthquake damage mitigation measures and compact shelving.
- Initiated some recommendations by the Sheriff's Department improving museum security, including two projects financed through the Innovation Fund.
- Implemented desk-top publishing and gallery blueprint systems and continued development of software for other aspects of the architectural program.
- Retired an additional \$0.9 million of the \$47.5 million Certificates of Participation (COP) issued in 1985-86, reducing interest costs and outstanding COPs to \$14.6 million.
- Presented 60 installations and exhibitions, including the Annenberg Collection, the Fauve Landscape, American Arts and Crafts, 25th Anniversary Gifts, and Degenerate Art, anticipated to be viewed by more than 1.2 million visitors.
- Provided educational services, which included docent tours, to upwards of 725,000 visitors.
- Acquired, by donation or purchase, 1,800 works of art to enhance the permanent collection, and raised some \$7.5 million in membership dues revenue, as well as \$3.3 million in private foundation, corporate, Federal and State grants.

Museum of Art (contd)

WORKLOAD

Indicator	1988-89	1989-90	1990-91 Estimated	1991-92 Projected
Museum Attendance	950,833	1,049,000	1,244,000	1,300,000
Membership	90,002	86,743	91,000	93,000
Acquisitions	1,437	1,336	1,800	2,000
Exhibitions	48	53	60	51
Graphics/Publications	160	168	176	185
School/Education Program	483,649	635,000	729,000	825,000
Interlibrary Research Loans	2,128	1,412	2,200	2,400
Conservation Projects	1,847	1,252	1,500	1,500

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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1. PERMANENT COLLECTION

Provides for the care, protection, and display of the permanent and loan collections; enhances the quality and value of the collection through an ongoing program of research and acquisition of works to represent all aspects of art history.

1990-91	\$	4,542,000	\$	800,000	\$	3,742,000	45.0
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<i>Change 1</i>		<i>(-190,000)</i>		--		<i>(-190,000)</i>	<i>(-4.0)</i>
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Reflects a reduction in curatorial and technical services items which will decrease research and support activities. Three layoffs are anticipated.

<i>Change 2</i>		<i>(-332,000)</i>		--		<i>(-332,000)</i>	--
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Reflects savings in the security services contract as a result of closing one additional day per week.

<i>Change 3</i>		532,000		--		532,000	--
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Reflects cost increases for contract security, fine arts insurance, utilities, and freight.

<i>Change 4</i>		121,000		--		121,000	--
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Reflects negotiated increases in salaries and employee benefits.

1991-92	\$	4,673,000	\$	800,000	\$	3,873,000	41.0
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Closing the museum one additional day per week will reduce by 25 percent the time available for students to view the art collection, the largest and most extensive west of Chicago, and a great cultural and educational resource maintained solely for the public benefit. Additionally, the closure may deprive school groups and many citizens of an enriching, diversified, cultural experience. Reduction of staff may send a negative message to potential art donors and could preclude enhancement of the quality of the collection.

Museum of Art (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
2. EXHIBITIONS					
Organizes and attracts major exhibitions of cultural and educational significance in which the public has expressed an interest and the desire to view.					
1990-91	\$	3,580,000	\$ 800,000	\$ 2,780,000	70.0
<i>Change 1</i>		<i>(-342,000)</i>	--	<i>(-342,000)</i>	<i>(-8.0)</i>
Reflects a reduction in curatorial, conservation, technical services, and craft items which will decrease research and support activities. Four layoffs are anticipated.					
<i>Change 2</i>		<i>(-58,000)</i>	--	<i>(-58,000)</i>	--
Reflects savings in security services contract as a result of closing one additional day per week.					
<i>Change 3</i>		<i>102,000</i>	--	<i>102,000</i>	--
Reflects cost increases for contract security and freight.					
<i>Change 4</i>		<i>221,000</i>	--	<i>221,000</i>	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	3,503,000	\$ 800,000	\$ 2,703,000	62.0
The time available for school groups to view and learn from shows gathered from around the world in exhibitions that take years of preparation will be reduced. Many students may not be able to participate in educational events if they are unable to do so as part of their school curriculum, since school groups are admitted free of charge. The decrease in staff will reduce the scope and quality of special exhibitions with the potential for an accompanying reduction of admission fees, which are used to support operating costs. Additionally, curtailments will reduce the number of exhibitions organized by the museum which in the past have travelled throughout the world. Curtailments may cause loss of accreditation by the American Association of Museums, resulting in ineligibility for Federal indemnification and grant funding.					
3. FACILITY MAINTENANCE					
Maintains the physical premise at a level which will prevent harm to the collections, staff, and general public; provides ongoing improvements to safety features in both public and staff areas.					
1990-91	\$	3,399,000	\$ --	\$ 3,399,000	20.0
<i>Change 1</i>		<i>(-163,000)</i>	--	<i>(-163,000)</i>	<i>(-3.0)</i>
Reflects the deletion of building maintenance, craft, and support items which will decrease the museum's ability to monitor contracts and supervise maintenance services. One layoff is anticipated.					
<i>Change 2</i>		<i>(-29,000)</i>	--	<i>(-29,000)</i>	--
Reflects savings in the custodial services contract as a result of closing one additional day per week.					
<i>Change 3</i>		<i>322,000</i>	--	<i>322,000</i>	--
Reflects cost increases for phone utilities, maintenance, and landscape services.					

Museum of Art (contd)

	<u>Gross Financing Uses</u>	<u>IFT /Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
3. FACILITY MAINTENANCE (contd)				
<i>Change 4</i>	<i>(-50,000)</i>	--	<i>(-50,000)</i>	--
Reflects deletion of fixed asset funding.				
<i>Change 5</i>	<i>71,000</i>	--	<i>71,000</i>	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 3,550,000	\$ --	\$ 3,550,000	17.0

Will require reduced maintenance levels, thereby jeopardizing the Department's ability to meet exacting environmental controls necessary for the protection and preservation of the art collections and exhibitions.

4. **AUXILIARY PROGRAMS**

Provides auxiliary programs such as lectures, art history classes and workshops, concerts and films, which complement the permanent collection and exhibition programs and enhance the public's awareness and appreciation of fine arts; conducts other programs and events to increase non-County sources of funding.

1990-91	\$	431,000	\$	91,000	\$	340,000	10.0
<i>Change 1</i>	<i>(-80,000)</i>		--	<i>(-80,000)</i>		<i>(-2.0)</i>	
Reflects a reduction in librarian and educational items which will decrease the museum's ability to provide programs for children and handicapped patrons, and will affect the quality and quantity of revenue-producing publications. Two layoffs are anticipated.							
<i>Change 2</i>	<i>4,000</i>		--	<i>4,000</i>		--	
Reflects cost increases for telephone utilities.							
<i>Change 3</i>	<i>24,000</i>		--	<i>24,000</i>		--	
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	379,000	\$	91,000	\$	288,000	8.0

Will require the museum to reduce, and in some cases may eliminate, programs for children, families, teachers, and visitors with disabilities. The museum's ability to capitalize on non-County funding sources such as the museum shop sales, cafe, and parking fees ymay be eroded.

5. **ADMINISTRATION**

Provides leadership and support to the Department in meeting its overall mission and objectives.

1990-91	\$	4,925,000	\$	263,000	\$	4,662,000	17.0
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Museum of Art (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
5. ADMINISTRATION (contd)					
<i>Change 1</i>		(-154,000)	--	(-154,000)	(-4.0)
	Reflects a reduction in clerical, secretarial, accounting staff, and Student Professional Worker items which will decrease the museum's ability to maintain County expenditure records and monitor contracts. One layoff is anticipated.				
<i>Change 2</i>		(-263,000)	(-263,000)	--	--
	Reflects deletion of one-time-only Innovation Fund grants.				
<i>Change 3</i>		202,000	--	202,000	--
	Reflects cost increases for grant agreement, office supplies, and telephone utilities.				
<i>Change 4</i>		67,000	--	67,000	--
	Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$	4,777,000	\$ --	\$ 4,777,000	13.0
	Reduces the museum's ability to meet Auditor-Controller, purchasing, proprietorship, and contracting program requirements.				
<i>Total Change</i>	\$	5,000	\$ (-263,000)	\$ 268,000	(-21.0)



MUSEUM OF NATURAL HISTORY
DR. CRAIG C. BLACK, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 7,401,293	\$ 7,398,000	\$ 7,666,000	\$ 9,191,000	\$ 7,846,000	\$ 180,000
SVCS & SUPPS	3,607,510	5,336,000	5,138,000	5,638,000	5,008,000	-130,000
OTHER CHARGES		36,000	34,000	6,000	6,000	-28,000
FA - B & I				17,457,000		
FA - EQUIPMENT	39,331			825,000		
TOT FIX ASSET	39,331			18,282,000		
GROSS TOTAL	\$ 11,048,134	\$ 12,770,000	\$ 12,838,000	\$ 33,117,000	\$ 12,860,000	\$ 22,000
LESS INT TRFS	361,814	620,000	322,000	2,000	2,000	-320,000
NET TOTAL	\$ 10,686,320	\$ 12,150,000	\$ 12,516,000	\$ 33,115,000	\$ 12,858,000	\$ 342,000
REVENUE	1,450,466	1,472,000	1,807,000	1,807,000	1,807,000	
NET CO COST	\$ 9,235,854	\$ 10,678,000	\$ 10,709,000	\$ 31,308,000	\$ 11,051,000	\$ 342,000
POSITIONS			171.5	181.5	158.5	-13.0
FUND GENERAL FUND						
FUNCTION RECREATION & CULTURAL SERVICES						
ACTIVITY CULTURAL SERVICES						

MISSION

To acquire, preserve, identify, and conduct research on collections, provide educational programs, and maintain permanent and temporary exhibits for the benefit of the public.

Budget Shortfall/Critical Unmet Needs - 1991-92

The museum will be unable to provide exhibit and educational services to the general public and school groups in the fields of botany and transportation and communication as a result of a \$173,000 reduction in curatorial staff.

The proposed budget does not provide for the initial \$500,000 installment to reimburse the Museum Foundation for seismic structural renovation; \$40,000 for hazardous materials storage and disposal services; \$50,000 for upgrading of the telephone system at the Exposition Park facility; and \$83,000 for basic disaster preparedness supplies for the public and staff.

Objectives - 1991-92

- To develop plans for restoration of the Museum's Delacour Auditorium, thus increasing revenue by improved seating, foyer access, sound systems, light systems, and stage equipment, which will permit use of the auditorium for business and theatrical presentations.
- To improve security and safety throughout the Exposition Park building by installing emergency lighting, parking lot lighting, communication equipment, and closed-circuit television surveillance systems for outer perimeters and key gallery areas. Availability of funds will determine how much can be accomplished.

Museum of Natural History (contd)

- To redesign and install the first phase of a modern telephone communication system which will handle modern telephone service features, facsimile machines, and modern operations for improved computer networking, telecommuting, and expanded data management requirements.
- To identify, in cooperation with the Chief Administrative Office and Internal Services Department, an alternate site and relocate the Museum's collections at the Flower Street Warehouse.
- To improve safety and increase parking capacity at the Exposition Park facility by restoring parking lot areas.
- To complete planning, publish contract specifications, review bids, and begin construction of the Hall of Evolving Life.
- To conduct a science research project for gifted high school students.
- To expand the School Tour Program by adding tours of the Court Arts of Indonesia and Native American exhibits, and to provide educational programs for more than 375,000 children.

Major Accomplishments - 1990-91

- Developed and implemented a contract with the Museum Foundation to operate the Museum restaurant to improve service, increase revenue, and attract patronage.
- Completed construction and installation of the Changing Exhibit Gallery.
- Completed installation of air conditioning and heating systems for the west and central areas of the Exposition facility.
- Completed installation of the Museum's passenger elevators and renovation of equipment.
- Completed plans and specifications for the second phase construction for the renovation of the Museum's Native American Hall.
- Completed installation of exhibits and equipment in the Museum's Great Bird Hall.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
School Tours				
- Classes	6,022	6,284	6,377	6,300
- Students	201,400	201,085	206,669	220,500
Public Programs	28,203	21,563	21,400	55,700
Volunteer Hours	92,941	113,944	120,333	124,000
Museum Visitors	1,085,445	1,085,445	950,000	950,000

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CURATORIAL SERVICES				
Develops and maintains curatorial services to fulfill the needs of collection care and storage, research, publications, education, and the exhibits programs.				
1990-91	\$ 6,726,000	\$ 1,048,000	\$ 5,678,000	82.5
<i>Change 1</i>	(-173,000)	--	(-173,000)	(-4.0)
Reflects a reduction in curatorial items which will decrease research and collections management activities. Four layoffs are anticipated.				
<i>Change 2</i>	--	--	--	(-7.0)
Reflects the transfer of funds from salaries and employee benefits to services and supplies to finance a contract with the Museum Foundation for collections, management, and administrative support.				
<i>Change 3</i>	28,000	--	28,000	--
Reflects cost increases for facility maintenance and supplies.				
<i>Change 4</i>	206,000	--	206,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 6,787,000	\$ 1,048,000	\$ 5,739,000	71.5
Curatorial services in collections management and study in botany, as well as transportation and communication will be eliminated. Exhibit and educational services in these fields will no longer be provided to the general public and school groups.				
2. EDUCATION				
Develops and maintains educational programs designed to enhance scholarship, preserve the cultural heritage of the community, broaden public understanding of the effect of human activities on the environment and other species, and foster public and family participation in the museum experience through its permanent collections, special exhibits, classes, symposiums, workshops, lectures, films, field trips, special performances, and Discovery Center.				
1990-91	\$ 1,046,000	\$ 263,000	\$ 783,000	14.0
<i>Change 1</i>	20,000	--	20,000	--
Reflects cost increases for facility maintenance and supplies.				
<i>Change 2</i>	30,000	--	30,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 1,096,000	\$ 263,000	\$ 833,000	14.0
Education services will continue at the existing level of service.				

Museum of Natural History (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. AUXILIARY					
Provides administrative support to the Executive Office of the Museum, administers the human resources program, and manages facilities support to line divisions.					
1990-91	\$	1,469,000	\$ 71,000	\$ 1,398,000	26.0
<i>Change 1</i>		--	--	--	(-2.0)
Reflects the transfer of funds from salaries and employee benefits to services and supplies to finance a contract with the Museum Foundation for collections, management, and administrative support.					
<i>Change 2</i>		20,000	--	20,000	--
Reflects cost increases for facility maintenance and supplies.					
<i>Change 3</i>		55,000	--	55,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	1,544,000	\$ 71,000	\$ 1,473,000	24.0
Auxiliary services will continue at the existing level of service.					
4. EXHIBITS					
Develops, installs, and maintains exhibitions of scientific specimens and cultural artifacts which accurately present curatorial concepts in an attractive and effective manner for the cultural and educational benefits of Museum visitors.					
1990-91	\$	2,614,000	\$ 395,000	\$ 2,219,000	40.0
<i>Change 1</i>		20,000	--	20,000	--
Reflects cost increases for facility maintenance and supplies.					
<i>Change 2</i>		90,000	--	90,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	2,724,000	\$ 395,000	\$ 2,329,000	40.0
Exhibits services will continue at the existing level of service.					
5. ADMINISTRATION					
Establishes objectives, program and organization, sets policies, and evaluates performance of the Museum to assure that its public trust and public policy responsibilities are met in a cost-efficient manner.					
1990-91	\$	983,000	\$ 352,000	\$ 631,000	9.0
<i>Change 1</i>		(-328,000)	(-320,000)	(-8,000)	--
Reflects deletion of one-time-only funds for fire and safety improvements, and a reduction in reimbursable equipment costs.					

Museum of Natural History (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
5. ADMINISTRATION (contd)				
<i>Change 2</i>	20,000	--	20,000	--
Reflects cost increases for facility maintenance and supplies.				
<i>Change 3</i>	34,000	--	34,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 709,000	\$ 32,000	\$ 677,000	9.0
The Administration program will continue at the existing level of service.				
<i>Total Change</i>	\$ 22,000	\$ (-320,000)	\$ 342,000	(-13.0)



MUSIC AND PERFORMING ARTS COMMISSION
J. FOSTER, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 869,429	\$ 1,252,000	\$ 1,252,000	\$ 1,232,000	\$ 1,226,000	\$ -26,000
OTHER CHARGES		2,000	2,000			-2,000
GROSS TOTAL	\$ 869,429	\$ 1,254,000	\$ 1,254,000	\$ 1,232,000	\$ 1,226,000	\$ -28,000
REVENUE	170,306	293,000	293,000	293,000	293,000	
NET CO COST	\$ 699,123	\$ 961,000	\$ 961,000	\$ 939,000	\$ 933,000	\$ -28,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

MISSION

To serve in an advisory capacity to the Board of Supervisors in recommending financial assistance to resident arts organizations as authorized by Government Code Sections 25559 and 25562.

Budget Shortfall/Critical Unmet Needs - 1991-92

The level of funding to resident arts organizations has been reduced by \$26,000, limiting the organization's ability to enhance the community's cultural well-being. The proposed budget does not provide \$250,000 for special performances and cultural outreach services to youth, senior citizens, and underserved segments of the community.

Objectives - 1991-92

- To provide sustaining assistance to at least 43 performing arts organizations whose applications have been approved for funding by the Commission, and to obtain support from the California Arts Council.
- To recommend grants to emerging and multicultural arts organizations which meet competitive guidelines established by the National/State/County Partnership, a program partially funded by the National Endowment for the Arts and the California Arts Council.
- To implement the Commission's public/private partnership which has been funded by grants from the County Innovation Fund, the California Arts Council, and private contributors.
- To provide instrumental performances in County parks, community centers, libraries, and probation camps jointly sponsored by the County of Los Angeles and Musicians Union Local 47.
- To produce the 32nd Annual Holiday Program at the Music Center on behalf of the Board of Supervisors.

Major Accomplishments - 1990-91

- Obtained grant funding in the amount of \$69,000 in support of the National/State/County Partnership through successful grant application to the California Arts Council.
- Continued implementation of the Partnership II Program which strengthens administrative capabilities of emerging and multicultural arts organizations.

Music and Performing Arts Commission (contd)

- Matched Innovation Fund grant with private contributions and initiated joint venture with the City of Los Angeles which will provide \$100,000 in matching funds to complete establishment of a public/private partnership to assist multicultural organizations in achieving parity with prominent, established organizations.
- Produced more than 150 instrumental performances in County parks, libraries, probation camps, and community centers in cooperation with Musicians Union Local 47 and supported more than 400 local performances by resident arts groups through Commission grant programs.
- Produced the 31st Annual Holiday Program, an event telecast by KCET at the Music Center, including presentation of major County resident arts organizations such as: the American Youth Symphony; Aman Folk Ensemble; Danza Floricanto/USA; Valley Master Chorale; and the Chamber Orchestra of the South Bay.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. MUSIC AND PERFORMING ARTS COMMISSION				
Recommends to the Board of Supervisors financial support of diverse, emerging and multicultural arts organizations through its traditional grant program and the National/State/County Partnership program. Seeks matching funds from other governments and the private sector. Produces an annual community-based 12-hour live simulcast, from the Pavilion at the Music Center. Produces and supervises free instrumental performances in libraries, parks, community centers, and probation camps in cooperation with Musicians Union Local 47.				
1990-91	\$ 1,254,000	\$ 293,000	\$ 961,000	--
<i>Change 1</i>	(-28,000)	--	(-28,000)	--
Reflects target reduction of various grants to residential arts organizations.				
1991-92	\$ 1,226,000	\$ 293,000	\$ 933,000	--
The Commission will not be able to recommend funding to resident arts organizations at their demonstrated need, thereby limiting their ability to enhance the community's cultural well-being.				
<i>Total Change</i>	\$ (-28,000)	\$ --	\$ (-28,000)	--

Music and Performing Arts Commission (contd)

MUSIC AND PERFORMING ARTS COMMISSION
1991-92 BUDGET RECOMMENDATIONS

	1990-91 ALLOCATION	1991-92 ORGANIZATIONAL REQUEST	1991-92 COMMISSION REQUEST	1991-92 COMMISSION AND CAO RECOMMEND	CHANGE FROM 1990-91
ORCHESTRA A					
Carson Community Symphony Assoc.	\$ 2,500	\$ 7,500	\$ 2,500	\$ 2,500	\$ --
Downey Symphonic Society	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500	\$ --
Inglewood Philharmonic Association	\$ 2,500	\$ 5,000	\$ 2,500	\$ 2,500	\$ --
Peninsula Symphony Association	\$ 2,500	\$ 5,000	\$ 2,500	\$ 2,500	\$ --
Rio Hondo Symphony Association	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ --
Santa Monica Symphony Association	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500	\$ --
Southeast Symphony Association	\$ 2,500	\$ 15,000	\$ 2,500	\$ 2,500	\$ --
West Valley Symphony AKA Van Nuys Civic Orchestra Association	\$ 2,500	\$ 6,000	\$ 2,500	\$ 2,500	\$ --
Westchester Symphony Society	\$ 2,500	\$ 5,500	\$ 2,500	\$ 2,500	\$ --
Subtotal	\$ 22,500	\$ 52,500	\$ 22,500	\$ 22,500	\$ --
ORCHESTRA B					
Glendale Symphony Orchestra Assoc.	\$ 19,358	\$ 25,000	\$ 19,358	\$ 19,358	\$ --
Pasadena Symphony Association	\$ 19,358	\$ 40,000	\$ 19,358	\$ 19,358	\$ --
Subtotal	\$ 38,716	\$ 65,000	\$ 38,716	\$ 38,716	\$ --
ORCHESTRA C					
Long Beach Symphony Association	\$ 19,358	\$ 65,000	\$ 19,358	\$ 19,358	\$ --
Los Angeles Chamber Orch. Society	\$ 20,000	\$ 45,000	\$ 20,000	\$ 20,000	\$ --
Los Angeles Philharmonic Association	\$ 224,558	\$ 400,000	\$ 218,961	\$ 221,461	\$ (3,097)
Subtotal	\$ 263,916	\$ 510,000	\$ 258,319	\$ 260,819	\$ (3,097)
OPERA					
Desert Opera Theatre, Inc.	\$ 4,000	\$ 5,000	\$ 4,000	\$ 4,000	\$ --
Educational Opera Association, Inc.	\$ 2,000	\$ 5,000	\$ --	\$ --	\$ (2,000)
Guild Opera Company	\$ --	\$ 20,000	\$ --	\$ --	\$ --
Long Beach Opera	\$ 34,845	\$ 40,000	\$ 34,845	\$ 34,845	\$ --
Music Center Opera Association	\$ 75,000	\$ 150,000	\$ 70,000	\$ 72,500	\$ (2,500)
Subtotal	\$ 115,845	\$ 220,000	\$ 108,845	\$ 111,345	\$ (4,500)
YOUTH ORGANIZATIONS - INSTRUMENTAL					
American Youth Symphony	\$ 4,000	\$ 7,000	\$ 4,000	\$ 4,000	\$ --
L. A. Co. Youth Symp. Orch. Council	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ --
Young Musicians Foundation	\$ 4,000	\$ 10,000	\$ 4,000	\$ 4,000	\$ --
Youth Symphony Orchestras (6)	\$ 15,000	\$ 27,225	\$ 15,000	\$ 15,000	\$ --
Subtotal	\$ 25,000	\$ 46,225	\$ 25,000	\$ 25,000	\$ --

Music and Performing Arts Commission (contd)

MUSIC AND PERFORMING ARTS COMMISSION
1991-92 BUDGET RECOMMENDATIONS

	1990-91 ALLOCATION	1991-92 ORGANIZATIONAL REQUEST	1991-92 COMMISSION REQUEST	1991-92 COMMISSION AND CAO RECOMMEND	CHANGE FROM 1990-91
CHAMBER MUSIC					
Calif. Chamber Symp. Soc., Inc. Orch	\$ 7,743	\$ --	\$ --	\$ --	\$ (7,743)
Chamber Orchestra of the South Bay	\$ 2,321	\$ 3,000	\$ 3,000	\$ 3,000	\$ 679
Subtotal	\$ 10,064	\$ 3,000	\$ 3,000	\$ 3,000	\$ (7,064)
CHORAL MUSIC ORGANIZATIONS					
Los Angeles Master Chorale Assoc.	\$ 7,743	\$ 75,000	\$ 7,743	\$ 7,743	\$ --
Louis Ronfeldt Chorale	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ --
Valley Master Chorale	\$ --	\$ 25,000	\$ 3,000	\$ 3,000	\$ 3,000
Subtotal	\$ 9,743	\$ 102,000	\$ 12,743	\$ 12,743	\$ 3,000
DANCE ORGANIZATIONS					
Aman Folk Ensemble	\$ 15,488	\$ 25,000	\$ 15,488	\$ 15,488	\$ --
Bella Lewitzky Dance Foundation	\$ 8,396	\$ 15,000	\$ 8,396	\$ 8,396	\$ --
Joffrey Ballet (Foundation for)	\$ 19,358	\$ 75,000	\$ 5,000	\$ --	\$ (19,358)
Long Beach Ballet	\$ 12,594	\$ 28,000	\$ 12,594	\$ 12,594	\$ --
Subtotal	\$ 55,836	\$ 143,000	\$ 41,478	\$ 36,478	\$ (19,358)
BAND ORGANIZATIONS					
Covina Concert Band	\$ 2,000	\$ 2,500	\$ 2,000	\$ 2,000	\$ --
Pomona Concert Band	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ --
Subtotal	\$ 4,000	\$ 4,500	\$ 4,000	\$ 4,000	\$ --
THEATRE ORGANIZATIONS					
Back Alley Theatre	\$ 2,321	\$ --	\$ --	\$ --	\$ (2,321)
Bilingual Foundation of the Arts	\$ 3,872	\$ 15,000	\$ 4,500	\$ 4,500	\$ 628
Center Theatre Group/Taper Forum	\$ 50,335	\$ 125,000	\$ 50,335	\$ 50,335	\$ --
East West Players, Inc.	\$ 3,872	\$ 10,000	\$ 4,500	\$ 4,500	\$ 628
First Stage	\$ --	\$ 2,500	\$ --	\$ --	\$ --
Los Angeles Theatre Center	\$ 7,743	\$ 15,000	\$ 7,743	\$ 7,743	\$ --
Los Angeles Theatre Works	\$ 2,321	\$ 25,000	\$ 2,321	\$ 2,321	\$ --
Odyssey Theatre Ensemble	\$ 3,872	\$ 15,000	\$ 4,500	\$ 4,500	\$ 628
Pasadena Playhouse	\$ --	\$ 25,000	\$ 4,500	\$ 4,500	\$ 4,500
Synthaxis Theater Company	\$ 2,000	\$ 10,000	\$ --	\$ --	\$ (2,000)
Will Geer Theatricum Botanicum	\$ --	\$ 10,000	\$ --	\$ --	\$ --
Subtotal	\$ 76,336	\$ 252,500	\$ 78,399	\$ 78,399	\$ 2,063
	=====	=====	=====	=====	=====
TOTAL ORGANIZATIONS	\$ 621,956	\$ 1,398,725	\$ 593,000	\$ 593,000	\$ (28,956)

Music and Performing Arts Commission (contd)

MUSIC AND PERFORMING ARTS COMMISSION
1991-92 BUDGET RECOMMENDATIONS

	<u>1990-91</u> <u>ALLOCATION</u>	<u>1991-92</u> <u>ORGANIZATIONAL</u> <u>REQUEST</u>	<u>1991-92</u> <u>COMMISSION</u> <u>REQUEST</u>	<u>1991-92</u> <u>COMMISSION</u> <u>AND CAO</u> <u>RECOMMEND</u>	<u>CHANGE</u> <u>FROM</u> <u>1990-91</u>
1. ADMINISTRATION	\$ 134,144	\$ 141,045	\$ 141,000	\$ 135,000	\$ 856
2. NATNL./STATE/COUNTY PARTNERSHIP	\$ 441,000	\$ 443,000	\$ 443,000	\$ 443,000	\$ 2,000
3. COUNTY/MUSICIANS TRUST FUND	\$ 54,900	\$ 55,000	\$ 55,000	\$ 55,000	\$ 100
4. NEA LOCALS PROGRAM MATCH	\$ -- =====	\$ -- =====	\$ -- =====	\$ -- =====	\$ -- =====
TOTAL SERVICES & SUPPLIES	\$1,252,000	\$2,037,770	\$1,232,000	\$1,226,000	\$ (26,000)
TOTAL OTHER CHARGES	\$ 2,000 =====	\$ -- =====	\$ -- =====	\$ -- =====	\$ (2,000) =====
GROSS/NET TOTAL	\$1,254,000	\$2,037,770	\$1,232,000	\$1,226,000	\$ (28,000)
REVENUE	\$ 293,000	\$ 293,000	\$ 293,000	\$ 293,000	\$ --
NET COUNTY COST	\$ 961,000	\$1,744,770	\$ 939,000	\$ 933,000	\$ (28,000)



MUSIC CENTER OPERATIONS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 662,033	\$ 665,000	\$ 665,000	\$ 705,000	\$ 705,000	\$ 40,000
SVCS & SUPPS	6,208,377	7,100,000	7,120,000	6,927,000	6,927,000	-193,000
OTHER CHARGES				3,000	3,000	3,000
FA - EQUIPMENT	64,032	50,000	50,000	70,000	70,000	20,000
GROSS TOTAL	\$ 6,934,442	\$ 7,815,000	\$ 7,835,000	\$ 7,705,000	\$ 7,705,000	\$ -130,000
REVENUE	5,700,063	5,730,000	5,730,000	5,300,000	5,300,000	-430,000
NET CO COST	\$ 1,234,379	\$ 2,085,000	\$ 2,105,000	\$ 2,405,000	\$ 2,405,000	\$ 300,000
POSITIONS			1.0	1.0	1.0	

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
CULTURAL SERVICES

MISSION

The Music Center is a cooperative operational effort between community interests and the County of Los Angeles. Through this budget, the County provides for the general maintenance, custodial, utility, insurance, security and crowd control services at the Music Center, and the operation of the parking garage. To fulfill these obligations, the County utilizes the services of several of its departments as well as contractual agreements. This budget does not include financing for lease payments which are funded in Rent Expense. This budget also excludes income estimated at \$1.0 million from a 5 percent facility fee derived from a portion of admission revenues, and used to offset costs for major furnishing and theater equipment replacement, which is included in the Music Center Operating Company budget.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Music Center Operations budget reflects a loss of \$430,000 in parking revenue which has been partially absorbed through greater economies and efficiencies.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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1. MUSIC CENTER OPERATIONS

Provides general maintenance, custodial, utility, security and crowd control services, and operates the parking garage.

1990-91	\$	7,835,000	\$	5,730,000	\$	2,105,000	1.0
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Music Center Operations (contd)

	<u>Gross Financing Uses</u>	<u>IFT /Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. MUSIC CENTER OPERATIONS (contd)				
<i>Change 1</i>	(-170,000)	(-430,000)	260,000	--
Reflects reduced services and supplies costs. Parking revenue is decreased due to greater public parking availability in the immediate area.				
<i>Change 2</i>	40,000	--	40,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 7,705,000	\$ 5,300,000	\$ 2,405,000	1.0
Maintenance and operation of the Music Center facility will continue at the existing level of service.				
<i>Total Change</i>	\$ (-130,000)	\$ (-430,000)	\$ 300,000	--



NONDEPARTMENTAL REVENUE

FINANCING USES CLASSIFICATION	ACTUAL PRIOR YEAR 1989-90	ESTIMATED CURRENT YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SALES AND USE TAX	\$ 35,728,934	\$ 35,494,000	\$ 32,800,000	\$ 31,786,000	\$ 31,786,000	\$ -1,014,000
DEED TRANSFER TAX	33,649,742	19,300,000	30,000,000	23,000,000	28,600,000	-1,400,000
TRANSIENT OCCUPANCY TAX	3,693,512	3,387,000	3,087,000	3,700,000	2,900,000	-187,000
UTILITY USERS' TAXES		16,700,000		37,100,000	37,100,000	37,100,000
BUSINESS LICENSE TAX		4,525,000		9,500,000	9,500,000	9,500,000
LICENSES, PERMITS, AND FRANCHISES	6,001,714	6,628,000	6,971,000	7,477,000	6,533,000	-438,000
RENTS, CONCESSIONS, AND ROYALTIES	2,135,185	2,081,000	2,003,000	2,089,000	2,089,000	86,000
VEHICLE LICENSE FEES	376,108,676	382,916,000	369,300,000	397,112,000	397,112,000	27,812,000
PENALTIES ON DELINQUENT TAXES	20,796,000	21,657,000	19,000,000	25,961,000	23,593,000	4,593,000
HOMEOWNERS' PROPERTY TAX RELIEF (HOK)	36,978,800	35,146,000	37,400,000	34,300,000	34,300,000	-3,100,000
OTHER REVENUE	75,267,319	57,303,000	38,076,000	45,506,000	39,305,000	1,229,000
TOTAL REVENUE	\$ 590,359,882	\$ 585,137,000	\$ 538,637,000	\$ 617,531,000	\$ 612,818,000	\$ 74,181,000

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

MISSION

These revenues are derived largely from shared programs administered by the State and are not related to the revenue-generating activities of any County department.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

The 1990-91 estimated current-year revenue reflects a significant decrease in deed transfer taxes as the result of a very slow real property market due to the current economic recession. The current year also shows partial-year revenues for utility users' and business license taxes, which were approved by the Board of Supervisors in January 1991.

The Proposed Budget reflects:

- A \$1.0 million reduction in sales tax revenue due in part to the transfer of the tax to the newly incorporated cities of Calabasas and Malibu, resulting in an estimated loss of \$2.8 million, and in part to the recession, which has restricted normal growth.
- A significant decrease in deed transfer taxes due to the recession (a loss of \$9.6 million) and the transfer of these revenues to the newly incorporated cities (a loss of \$0.2 million), offset in part by an increase resulting from the anticipated separate levying of these taxes by the Cities of Los Angeles and Long Beach (an increase of \$8.4 million). State law provides that the County receive 100 percent of the revenues, formerly shared 50 percent/50 percent, if a city levies under its municipal charter powers.

Nondepartmental Revenue (contd)

- A small decrease in transient occupancy taxes as the result of a \$0.6 million increase in anticipated receipts based on recent expansion of the tax from 10 percent to 12 percent, offset by a loss of \$0.8 million to the two newly incorporated cities.
- An increase in business license and utility users' tax revenues due to the full-year implementation of these new revenue programs. These discretionary funds have been allocated in the Proposed Budget to continue to backfill last year's State reductions in funding for the Department of Mental Health and to finance overall County operations.
- A decrease in license, permit, and franchise revenue, and a very small increase in rents, concessions, and royalties based on experience.
- A modest increase of 4 percent from current experience in vehicle license fee revenues, primarily as a result of the impact of the recession on new car sales.
- An increase in penalties on delinquent taxes commensurate with the overall increase in real property values countywide.
- A decrease in homeowners' property tax relief based partly on recent years' experience, and partly on a loss of this funding to the newly incorporated cities.
- Various changes in other revenue, primarily representing an increase in revenues from agreements with Community Redevelopment Agencies.

Program Realignment

The 1991-92 Proposed Budget does not reflect any additional revenues to fund the realignment of State and local programs as recommended in the Governor's Budget and subsequent legislative proposals, since final agreement on the program transfers and new revenues is still pending. If approved by the State, it is anticipated that program realignment will require significant increases in local revenues in order to replace State funding for State-mandated, County-operated programs.



NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 36,987,536	\$ 131,290,000	\$ 130,539,000	\$ 128,875,000	\$ 126,473,000	\$ -4,066,000
LESS EXP DIST	3,716,623					
TOT S & S	33,270,913	131,290,000	130,539,000	128,875,000	126,473,000	-4,066,000
OTHER CHARGES	74,242,799	183,750,000	183,750,000	183,750,000	183,750,000	
OTH FIN USES		10,000,000	10,000,000	10,238,000	10,238,000	238,000
GROSS TOTAL	\$ 107,513,712	\$ 325,040,000	\$ 324,289,000	\$ 322,863,000	\$ 320,461,000	\$ -3,828,000
LESS INT TRFS	6,202,661	8,659,000	7,970,000	9,115,000	9,115,000	1,145,000
NET TOTAL	\$ 101,311,051	\$ 316,381,000	\$ 316,319,000	\$ 313,748,000	\$ 311,346,000	\$ -4,973,000
REVENUE	208,681,761	287,230,000	293,230,000	298,209,000	298,209,000	4,979,000
NET CO COST	\$ -107,370,710	\$ 29,151,000	\$ 23,089,000	\$ 15,539,000	\$ 13,137,000	\$ -9,952,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

MISSION

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenue which are not directly related to any County department but instead benefit all County departments and programs. To this appropriation are charged such items as memberships of countywide benefit, legislative expenses, interest expense associated with the Treasury Management Program, and those services covering countywide programs. This budget unit also provides contingent appropriations for programs which may be significantly modified midyear by Federal, State, or local actions.

The 1991-92 Proposed Budget reflects:

- A decrease in carryover funding for one-time-only projects and reductions in the costs for services of a countywide nature.
- An increase in interest earnings and other miscellaneous revenues.

Nondepartmental Special Accounts (contd)

FOR INFORMATION ONLY

NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
<u>SERVICES AND SUPPLIES</u>					
MEMBERSHIPS					
--CSAC	\$ 190,000	\$ 178,000	\$ 224,000	\$ 224,000	\$ 46,000
--NACO	32,000	34,000	34,000	34,000	
--SCAG	66,000	66,000	79,000		-66,000
--SCRACS	1,000	1,000	1,000	1,000	
--SO CALIF WATER COMMITTEE	10,000	10,000	10,000	10,000	
--URBAN COUNTY CAUCUS	40,000	20,000	20,000	20,000	
PROFESSIONAL AND SPECIALIZED SERVICES					
--SPECIAL CONTRACTS	4,602,000	4,602,000	4,602,000	4,602,000	
--XEROX MASTER AGREEMENT	4,327,000	4,327,000	4,218,000	4,218,000	-109,000
--ACCOUNTING, FISCAL, AND OTHER	49,522,000	48,801,000	47,187,000	44,864,000	-3,937,000
MISCELLANEOUS					
--REIMB FOR STATE & FEDERAL PROGS	40,000,000	40,000,000	40,000,000	40,000,000	
--REIMB FOR COUNTY SVCS	30,000,000	30,000,000	30,000,000	30,000,000	
--FAMILY SUPPORT ABATEMENT	2,500,000	2,500,000	2,500,000	2,500,000	
TOTAL SERVICES AND SUPPLIES	\$131,290,000	\$130,539,000	\$128,875,000	\$126,473,000	\$ -4,066,000
<u>OTHER CHARGES</u>					
--INTEREST	183,750,000	183,750,000	183,750,000	183,750,000	
<u>OTHER FINANCING USES</u>	10,000,000	10,000,000	10,238,000	10,238,000	238,000
TOTAL FINANCING REQUIREMENTS	\$325,040,000	\$324,289,000	\$322,863,000	\$320,461,000	\$ -3,828,000
LESS INTRAFUND TRANSFERS	8,659,000	7,970,000	9,115,000	9,115,000	1,145,000
NET FINANCING USES	\$316,381,000	\$316,319,000	\$313,748,000	\$311,346,000	\$ -4,973,000
LESS REVENUE	287,230,000	293,230,000	298,209,000	298,209,000	4,979,000
NET COUNTY COST	\$ 29,151,000	\$ 23,089,000	\$ 15,539,000	\$ 13,137,000	\$ -9,952,000



PARKS AND RECREATION
RODNEY E. COOPER, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 35,745,143	\$ 37,693,000	\$ 36,656,000	\$ 39,696,000	\$ 37,185,000	\$ 529,000
SVCS & SUPPS	8,958,464	17,261,000	16,971,000	18,589,000	16,550,000	-421,000
OTHER CHARGES		121,000	121,000	41,000	704,000	583,000
FA - LAND	3,423,427	1,808,000	8,832,000	10,551,000	10,551,000	1,719,000
FA - B & I	6,647,965	7,457,000	40,127,000	35,770,000	35,710,000	-4,417,000
TOT CAP PROJ	10,071,392	9,265,000	48,959,000	46,321,000	46,261,000	-2,698,000
FA - EQUIPMENT	579,862	895,000	885,000	887,000	733,000	-152,000
TOT FIX ASSET	10,651,254	10,160,000	49,844,000	47,208,000	46,994,000	-2,850,000
OTH FIN USES		4,000	4,000			-4,000
GROSS TOTAL	\$ 55,354,861	\$ 65,239,000	\$ 103,596,000	\$ 105,534,000	\$ 101,433,000	\$ -2,163,000
LESS INT TRFS	2,494,602	2,473,000	2,014,000	2,079,000	2,079,000	65,000
NET TOTAL	\$ 52,860,259	\$ 62,766,000	\$ 101,582,000	\$ 103,455,000	\$ 99,354,000	\$ -2,228,000
REVENUE	27,097,611	25,128,000	61,237,000	58,779,000	59,025,000	-2,212,000
NET CO COST	\$ 25,762,648	\$ 37,638,000	\$ 40,345,000	\$ 44,676,000	\$ 40,329,000	\$ -16,000
POSITIONS			965.1	976.1	896.2	-68.9
FUND GENERAL FUND			FUNCTION RECREATION & CULTURAL SERVICES		ACTIVITY RECREATION FACILITIES	

MISSION

To provide to the citizens of Los Angeles County diverse, quality recreational opportunities through the acquisition, development, maintenance and programming of the County's parks, golf courses, trails, natural and open space areas.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed budget falls short of requirements needed to maintain existing service levels by \$1.8 million. As a result, maintenance and protection of equestrian trails and natural areas are proposed for elimination (\$0.6 million each), and weekend and night recreation program supervision at local parks is to be curtailed (\$0.5 million). Reductions in funding of \$60,000 and \$36,000, respectively, are also proposed for capital projects and vehicle replacement related to this shortfall.

The proposed budget does not contain additional funding to trim, top, and prune trees throughout the park system (\$1.0 million); to expand preventive alternatives for youths through the Community and Recreation Safety Program (\$0.4 million); to correct irrigation patterns and minimize water loss at various facilities (\$0.3 million); to expand the use of supervised adult crews for litter and trash pickup (\$0.1 million); and to supplement cashiering, custodial, and grounds maintenance activities at regional parks required by increasing park use (\$0.3 million).

Parks and Recreation (contd)

Objectives - 1991-92

- To develop and implement a program to achieve significant water reduction savings.
- To establish a mitigation and land bank program involving public and private interests to protect and enhance wildlife habitat.
- To complete a countywide park master plan.
- To develop a visitor center on Santa Catalina Island to improve public awareness of recreational opportunities being offered, and to improve the campground reservation system to increase revenue and make campgrounds available to more campers.
- To generate \$100,000 in new sponsorships, revenue, and services through the Department's marketing program.

Major Accomplishments - 1990-91

- Executed a memorandum of understanding with the Department of Public Works for the operation of a Park and Ride site at Whittier Narrows Regional Park.
- Implemented a docent training program for the hearing impaired at Placerita Canyon Nature Center.
- Awarded contracts to rehabilitate four swimming pools in the South Region and to replace four gymnasium floors located in the East Los Angeles area using project management authority recently approved by the Board of Supervisors.
- Completed construction and dedication of Hasley Canyon and Del Valle Parks located in the Santa Clarita Valley.
- Awarded a contract for construction of an equestrian center at Malibu Canyon.
- Completed the acquisition of La Carreta park site located near Rowland Heights.
- Awarded a lease management contract for Knollwood Golf Course providing for the infusion of nearly \$1.0 million of capital from the lessee needed to upgrade facilities, thereby improving the quality of play for golfers.
- Generated \$284,000 of savings which was contributed to the Mental Health Program.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Attendance				
-- Regional Parks	7,190,077	7,940,420	7,470,830	7,769,700
-- Pools	758,786	786,700	730,500	726,000
Golf Courses				
-- County Operated	5	4	3	3
-- Management Lease Operated	15	16	17	17
-- Rounds of Play	1,818,733	1,874,849	1,893,597	1,912,533
Facilities Maintained	225	172	163	164
Natural Areas Maintained/Protected	18	18	18	--
Equestrian Trails - Miles Maintained	316	319	324	--

Parks and Recreation (contd)

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. REGIONAL PARKS				
Maintains and operates 10 major regional parks: Baldwin Hills, Bonelli, Castaic, Santa Catalina Island, Hart, Hollywood Bowl, Pan Pacific, Santa Fe Dam, Schabarum, and Whittier Narrows. Operational activities include grounds maintenance, programmed recreation, lake lifeguarding, and cashier and custodial services.				
1990-91	\$ 9,138,000	\$ 4,184,000	\$ 4,954,000	185.2
<i>Change 1</i>	--	407,000	(-407,000)	--
Reflects revenue increase from vehicle entry fees, boat permits, and management lease proceeds.				
<i>Change 2</i>	229,000	--	229,000	5.5
Reflects transfer of staff from the Recreation Program consistent with operations, and increases needed to enforce park management and cashier operations.				
<i>Change 3</i>	(-33,000)	--	(-33,000)	(-3.0)
Reflects reductions related to a mowing contract at Whittier Narrows.				
<i>Change 4</i>	73,000	--	73,000	--
Reflects cost increases for a wide range of supplies.				
<i>Change 5</i>	263,000	--	263,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 9,670,000	\$ 4,591,000	\$ 5,079,000	187.7
The proposed budget consolidates recreational program activities with other regional park activities and provides funding to maintain current services for more than seven million visitors per year.				

2. GOLF

Operates and manages 17 regulation and three Par 3 golf course facilities at 18 sites of which the following remaining courses are directly operated by the County: Lakewood, Washington, and Thompson.

1990-91	\$ 2,597,000	\$ 9,366,000	\$ (-6,769,000)	41.8
<i>Change 1</i>	(-481,000)	(-657,000)	176,000	(-10.8)
Reflects transfer of operation of the Knollwood Golf Course to a concessionaire who will invest nearly \$1.0 million to upgrade the facilities, thereby, improving the quality of golf play. Cost increase in the Golf Program is offset by increased possessory interest tax from the lease and savings in the Golf Fund.				
<i>Change 2</i>	--	1,007,000	(-1,007,000)	--
Reflects additional revenue resulting from Board-approved fee increases beginning October 1, 1990, as well as prospective revenue from fee increases anticipated in the coming fiscal year.				

Parks and Recreation (contd)

		<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
2. GOLF (contd)								
<i>Change 3</i>		198,000		--		198,000		--
	Reflects miscellaneous increases including costs of enhanced security to protect patrons and new equipment to operate golf courses.							
<i>Change 4</i>		65,000		--		65,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	2,379,000	\$	9,716,000	\$	(-7,337,000)		31.0

The proposed budget reflects additional revenue from fee increases and lease management agreements as well as plans to upgrade facilities and the quality of golf play at Knollwood Golf Course.

3. **FACILITY MAINTENANCE**

Provides craft repairs, alterations, renovations, and structural maintenance at all parks, golf courses, pools and facilities operated by the Department.

1990-91	\$	10,680,000	\$	867,000	\$	9,813,000		178.9
<i>Change 1</i>		(-103,000)		--		(-103,000)		(-3.0)
	Reflects transfer of maintenance operations to the Equestrian Trails Program.							
<i>Change 2</i>		9,000		(-122,000)		131,000		--
	Reflects net cost increase for various services and supplies and reduced reimbursement from the Capital Projects Program.							
<i>Change 3</i>		265,000		--		265,000		--
	Reflects transfer of a portion of provisions for vehicle replacement from the Security Services Program after a reduction of \$36,000 required due to limited County resources.							
<i>Change 4</i>		403,000		--		403,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	11,254,000	\$	745,000	\$	10,509,000		175.9

The proposed budget provides funding to cover cost increases of salaries and employee benefits as well as supplies and structural materials needed to continue the present level of maintenance.

4. **PARK MAINTENANCE**

Maintains grounds, trees, and shrubs at the Department's local and community parks.

1990-91	\$	9,710,000	\$	--	\$	9,710,000		126.5
<i>Change 1</i>		(-109,000)		--		(-109,000)		(-6.0)
	Reflects reductions related to contracting for landscape and grounds maintenance services.							

Parks and Recreation (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
4. PARK MAINTENANCE (contd)								
<i>Change 2</i>		291,000		--		291,000		--
	Reflects increases for utilities, fertilizer, trash pickup, and other grounds maintenance requirements.							
<i>Change 3</i>		123,000		--		123,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	10,015,000	\$	--	\$	10,015,000		120.5

The proposed budget provides funding to cover cost increases of salaries and employee benefits, contracts, and supplies needed to continue the present level of maintenance.

5. **SWIMMING POOLS**

Provides quality aquatic recreation activities at 33 County operational sites.

1990-91	\$	1,938,000	\$	39,000	\$	1,899,000		68.9
<i>Change 1</i>		(-24,000)		--		(-24,000)		(-1.0)
	Reflects reductions related to the incorporation of the City of Malibu, pending the City's decision whether to purchase pool services from the County.							
<i>Change 2</i>		12,000		--		12,000		--
	Reflects miscellaneous increases for equipment and supplies.							
<i>Change 3</i>		46,000		3,000		43,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	1,972,000	\$	42,000	\$	1,930,000		67.9

The proposed budget provides funding for cost increases of salaries and employee benefits and pool supplies needed to continue remaining service levels.

6. **NATURAL AREAS**

Provides maintenance and protective support to 18 natural areas as well as wildlife and wildflower sanctuaries. Operations also include tours, hiking, camping, and educational programs provided by Department employees and docents.

1990-91	\$	596,000	\$	53,000	\$	543,000		14.0
<i>Change 1</i>		32,000		1,000		31,000		1.0
	Reflects transfer of one Recreation Supervisor position from the Recreation Program, negotiated increases in salaries and employee benefits, and miscellaneous adjustments required for continued support to natural areas, wildlife and wildflower sanctuaries.							

Parks and Recreation (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
6. NATURAL AREAS (contd)				
<i>Change 2</i>	(-628,000)	(-54,000)	(-574,000)	(-15.0)
Reflects elimination of support services including maintenance and ranger presence from natural areas due to limited County resources.				
1991-92	\$ --	\$ --	\$ --	--

The proposed budget ceases to provide funding for maintenance including cleanup of picnic areas. Ranger supervision and nature education programs will also be curtailed.

7. EQUESTRIAN TRAILS

Provides maintenance and ongoing development of more than 300 miles of equestrian trails.

1990-91	\$ 430,000	\$ --	\$ 430,000	11.0
<i>Change 1</i>	158,000	--	158,000	3.0
Reflects transfer of a trail maintenance crew from the Facility Maintenance Program, and increased requirements for equipment and salaries and employee benefits required for continued trail maintenance.				
<i>Change 2</i>	(-588,000)	--	(-588,000)	(-14.0)
Reflects elimination of brush clearance and other maintenance of equestrian trails due to limited County resources.				
1991-92	\$ --	\$ --	\$ --	--

The proposed budget ceases to provide funding for perimeter maintenance of trails including removal of rock and slide debris, brush clearance, and fence repair. In addition, the budget does not identify funding for further trail development.

8. SECURITY SERVICES

Provides assistance and safety to park patrons and employees in parks and other facilities operated by the Department.

1990-91	\$ 3,979,000	\$ --	\$ 3,979,000	85.0
<i>Change 1</i>	(-375,000)	--	(-375,000)	--
Reflects redirection to other programs of resources allocated for vehicle replacement.				
<i>Change 2</i>	157,000	--	157,000	--
Reflects increases for security services to protect employees and property at County facilities as well as increases for supplies and other miscellaneous requirements.				
<i>Change 3</i>	299,000	--	299,000	--
Reflects negotiated increases in salaries and employee benefits.				

Parks and Recreation (contd)

		<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
8. SECURITY SERVICES (contd)								
1991-92	\$	4,060,000	\$	--	\$	4,060,000		85.0

The proposed budget provides funding for cost increases of salaries and employee benefits and miscellaneous adjustments in operating costs required to continue the present level of service.

9. PARK PLANNING

Prepares plans, programs, drawings, and related environmental reports pertaining to the acquisition and development of new parks and improvements to existing parks and golf courses.

1990-91	\$	1,269,000	\$	642,000	\$	627,000		23.0
<i>Change 1</i>		70,000		(-71,000)		141,000		--
Reflects various cost increases and reduced reimbursement from the Capital Projects Program.								
<i>Change 2</i>		59,000		--		59,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	1,398,000	\$	571,000	\$	827,000		23.0

The proposed budget provides funding for cost increases of salaries and employee benefits and miscellaneous adjustments in operating costs required to continue the present level of service.

10. CAPITAL PROJECTS

Meets acquisition, planning, and construction requirements through a variety of funding sources.

1990-91	\$	48,959,000	\$	45,614,000	\$	3,345,000		--
<i>Change 1</i>		(-2,638,000)		(-2,844,000)		206,000		--
Reflects reduction resulting from spending down accumulated grants faster than new funding is being identified.								
<i>Change 2</i>		(-60,000)		--		(-60,000)		--
Reflects reduction of \$12,000 of discretionary funding in each supervisorial district due to limited County resources.								
1991-92	\$	46,261,000	\$	42,770,000	\$	3,491,000		--

The proposed budget provides funding for completion of various projects planned or underway and a reduction in discretionary funding related to a shortfall in County resources.

Parks and Recreation (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
11. ADMINISTRATION								
Provides central and field support services including budgeting, accounting, personnel, procurement and contracting services. Also included are departmental costs not associated with any particular program such as insurance, workers compensation, and certain charges from other County departments.								
1990-91	\$	9,086,000	\$	281,000	\$	8,805,000		96.0
<i>Change 1</i>		62,000		62,000		--		1.0
Reflects replacement of one-time-only Innovation Funds to continue to use a marketing director to generate new sponsorships, revenue, and services.								
<i>Change 2</i>		120,000		120,000		--		3.0
Reflects increases to provide homeowners in Landscape Maintenance Districts with improved services.								
<i>Change 3</i>		80,000		(-114,000)		194,000		--
Reflects cost increases for services and reduced reimbursement from other programs.								
<i>Change 4</i>		324,000		--		324,000		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	9,672,000	\$	349,000	\$	9,323,000		100.0
The proposed budget provides funding for negotiated increases in salaries and employee benefits and service cost increases required to continue the same level of support to departmental operations.								
12. PUBLIC GROUNDS								
Provides grounds maintenance services at County facilities where requested by departmental managers.								
1990-91	\$	918,000	\$	1,052,000	\$	(-134,000)		27.3
<i>Change 1</i>		--		70,000		(-70,000)		(-0.1)
Reflects miscellaneous adjustments and improved cost recovery for services.								
<i>Change 2</i>		45,000		45,000		--		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	963,000	\$	1,167,000	\$	(-204,000)		27.2
The proposed budget provides for continued service at levels requested by departmental managers.								
13. RECREATION								
Provides for quality leisure time activities at local and community regional parks.								
1990-91	\$	3,673,000	\$	1,153,000	\$	2,520,000		92.5

Parks and Recreation (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
13. RECREATION (contd)				
<i>Change 1</i>	<i>(-548,000)</i>	<i>--</i>	<i>(-548,000)</i>	<i>(-23.0)</i>
Reflects reductions of 18 hourly positions and five permanent positions due to limited County resources.				
<i>Change 2</i>	<i>(-194,000)</i>	<i>--</i>	<i>(-194,000)</i>	<i>(-5.5)</i>
Reflects transfer to the Regional Parks Program consistent with operations.				
<i>Change 3</i>	<i>(-37,000)</i>	<i>--</i>	<i>(-37,000)</i>	<i>(-1.0)</i>
Reflects transfer to the Natural Areas Program consistent with operations.				
<i>Change 4</i>	<i>238,000</i>	<i>--</i>	<i>238,000</i>	<i>--</i>
Reflects negotiated increases for salaries and employee benefits.				
1991-92	\$ 3,132,000	\$ 1,153,000	\$ 1,979,000	63.0

The proposed budget curtails weekend and night coverage at local parks. This will affect flexibility particularly with respect to after school freeplay in gymnasiums and after hours activities during long summer days.

14. COMMUNITY AND RECREATION SAFETY

Provides leadership to community groups as well as recreational opportunities as a means of strengthening the role of the park in the community.

1990-91	\$ 623,000	\$ --	\$ 623,000	15.0
<i>Change 1</i>	<i>34,000</i>	<i>--</i>	<i>34,000</i>	<i>--</i>
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 657,000	\$ --	\$ 657,000	15.0

The proposed budget maintains the current level of service.

<i>Total</i>				
<i>Change</i>	\$ <i>(-2,163,000)</i>	\$ <i>(-2,147,000)</i>	\$ <i>(-16,000)</i>	<i>(-68.9)</i>



PROBATION SUMMARY
BARRY J. NIDORF, CHIEF PROBATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 164,408,146	\$ 181,563,000	\$ 181,673,000	\$ 209,874,000	\$ 196,335,000	\$ 14,662,000
SVCS & SUPPS	37,331,965	48,023,000	49,254,000	51,248,000	55,779,000	6,525,000
OTHER CHARGES	4,502,621	9,342,000	9,704,000	10,244,000	15,265,000	5,561,000
FA - B & I	229,084	162,000	2,034,000	1,872,000	1,872,000	-162,000
FA - EQUIPMENT	2,659,864	1,256,000	1,595,000	1,395,000	1,440,000	-155,000
TOT FIX ASSET	2,888,948	1,418,000	3,629,000	3,267,000	3,312,000	-317,000
OTH FIN USES		224,000	224,000			-224,000
GROSS TOTAL	\$ 209,131,680	\$ 240,570,000	\$ 244,484,000	\$ 274,633,000	\$ 270,691,000	\$ 26,207,000
LESS INT TRFS	5,225,825	7,008,000	6,815,000	4,781,000	4,281,000	-2,534,000
NET TOTAL	\$ 203,905,855	\$ 233,562,000	\$ 237,669,000	\$ 269,852,000	\$ 266,410,000	\$ 28,741,000
REVENUE	28,968,477	23,211,000	26,713,000	31,069,000	32,357,000	5,644,000
NET CO COST	\$ 174,937,378	\$ 210,351,000	\$ 210,956,000	\$ 238,783,000	\$ 234,053,000	\$ 23,097,000
POSITIONS			4,070.9	4,529.0	4,116.7	45.8

MISSION

The Probation Department is mandated by State law to investigate and make recommendations in adult and juvenile cases referred by the Criminal and Justice Courts, to supervise and provide programs of control and rehabilitation for persons placed on probation by the courts, and to operate juvenile detention facilities. In addition, the Probation Department administers residential treatment programs for juveniles.

The activities of the Probation Department are administered and financed through four separate budget units. Investigation, supervision, and a variety of community treatment programs are included in the Probation Main budget. The operations of the Central Juvenile Hall, Los Padrinos Juvenile Hall and San Fernando Valley Juvenile Hall are financed in the Detention Facilities budget. The Dorothy Kirby Center is financed in the Residential Treatment budget along with 19 camp facilities. The Care of Court Wards' budget provides for expenses incurred in the placement of juvenile court wards in private institutions and foster homes, as well as for temporary non-secure detention beds in the community for juvenile status offenders.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Proposed Budget reflects \$4.7 million in various program reductions. Financing for the high-risk offender caseload was transferred to the automated minimum service caseload. This reduction requires the elimination of personalized supervision for certain high-risk offender crimes. The Municipal Court investigators caseload was restructured to achieve efficiency savings. In addition, the Proposed Budget eliminates financing for the Crime Suppression Program of the Los Angeles Unified School District, which is the only school district that has not provided revenue assistance.

Probation (contd)

Objectives - 1991-92

- To develop and implement programs that will reduce juvenile overcrowding in Probation detention facilities.
- To expand the use of telecommuting and alternate work schedules throughout the Department to reduce work space needs, increase productivity, reduce traffic congestion, employee stress, and improve air quality.
- To continue to reduce jail overcrowding and court congestion by working with the Superior Court, District Attorney, Public Defender, and the Sheriff on programs such as Regimented Inmate Diversion, Custody Presentence Investigation, Early Disposition, and Effective Arraignment.
- To develop and implement an automated juvenile justice information system in conjunction with other juvenile justice agencies to improve services and avoid costly duplication.
- To expand the use of intermediate sanction programs, such as Electronic Surveillance.
- To restructure the Narcotics Testing Program so that resources are maximized and focused to provide the greatest protection to the community. This will involve identifying the cases of greatest risk and taking aggressive action to recommend sanctions for violators.
- To make resources available for specialized adult supervision programs such as Domestic Violence, Child Threat and Narcotics Testings which handle higher priority cases. This is to be done by way of a critical assessment of Field Services Programs and expanded use of automated bank caseloads.
- To develop differential juvenile supervision caseloads for more effective use of resources.
- To develop and implement a project to qualify the Department for special Federal revenues under Title IV-E of the Social Security Act to qualify wards for Federal assistance.

Major Accomplishments - 1990-91

- Implemented phase I of the telecommuting program with plans to expand to 11 work locations by the end of the fiscal year.
- Developed a Perinatal Substance Abuse Pilot Project to intensively supervise pregnant drug abusers.
- Began the solicitation process to seek a vendor to provide medical services for Central and Los Padrinos Juvenile Halls and 16 camps (including Challenger).
- Continued to work with the movie industry in making a movie entitled "Kick Off" about probation camps in general and the Sports Camp in particular.
- Worked with Superior Court, District Attorney, Public Defender, and the Sheriff in an effort to reduce jail overcrowding and court congestion by participating in Programs such as Regimented Inmate Diversion, Custody Presentence Investigation, Early Disposition, and Effective Arraignment.
- Expanded the Probation Adult Alternative Work Service Program from one to ten work crews, with two work crews in each of the five supervisorial districts.
- Implemented a Computerized Telephone Reporting System which allows probationers to report monthly by phone and answers a series of prerecorded questions which are then electronically recorded in the probationer's file to alert staff to any potential problems.
- Increased the detention capacity by 150 beds by installing five modular buildings at Central, San Fernando Valley, and Los Padrinos Juvenile Halls.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Detention and Residential	3,695	3,784	3,858	4,081
Field Supervision Casemonths	1,116,914	1,198,847	1,415,571	1,415,571
Adult Investigations	72,779	77,840	96,633	108,393
Juvenile Investigations	41,851	45,845	44,219	47,708

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
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1. DETENTION SERVICES

Provides financing for three juvenile halls: Central Juvenile Hall in Los Angeles, Los Padrinos Juvenile Hall in Downey, and San Fernando Valley Juvenile Hall in Sylmar. These facilities provide for the needs of an estimated 1,656 detained minors in safe and secure environments until disposition of their cases by the court.

1990-91	\$	52,615,000	\$	3,992,000	\$	48,623,000	1,048.1
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<i>Change 1</i>		<i>(-307,000)</i>		--		<i>(-307,000)</i>	<i>(-4.0)</i>
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Reflects the transfer of a Probation Director I position to Main and the deletion of 3.0 Probation Director I positions based on management restructuring and efficiency savings.

<i>Change 2</i>		<i>5,060,000</i>		--		<i>5,060,000</i>	<i>110.0</i>
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Reflects the transfer of the Office of Intake and Detention Control which is responsible for receiving and processing requests for detention of detained and non-detained minors. This unit was transferred from Juvenile Investigation for administrative accountability to better align the operation.

<i>Change 3</i>		<i>2,186,000</i>		<i>218,000</i>		<i>1,968,000</i>	<i>30.7</i>
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Reflects additional positions due to the Average Daily Population increase from 1,656 to 1,729 and an increase in related food, clothing, and other supplies partially offset by revenues from the State Breakfast and Lunch Program.

<i>Change 4</i>		--		<i>(-1,900,000)</i>		<i>1,900,000</i>	--
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Reflects the transfer of funding from Juvenile Health Services to Probation for contract services for the provision of health care to juveniles.

<i>Change 5</i>		<i>1,497,000</i>		--		<i>1,497,000</i>	--
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Reflects unavoidable cost increases for food, clothing, and other ongoing expenses necessary for the health and welfare of the existing wards.

<i>Change 6</i>		<i>3,638,000</i>		--		<i>3,638,000</i>	--
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Reflects negotiated increases in salaries and employee benefits for existing staff.

1991-92	\$	64,689,000	\$	2,310,000	\$	62,379,000	1,184.8
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The Proposed Budget will allow the Detention Services Bureau to operate with an average population of 1,729 by providing food, shelter, and medical services to all wards housed in the three juvenile halls.

Probation (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
2. JUVENILE INVESTIGATIONS				
Gathers and interprets information related to the behavior of minors for the purpose of informally arriving at a disposition, or assists the court in selecting dispositions of cases, compatible with the best interests of the community and the minor. Requests for investigation, projected at 47,708, are referred by law enforcement agencies, schools, parents, and the community.				
1990-91	\$ 18,800,000	\$ 2,271,000	\$ 16,529,000	296.9
<i>Change 1</i>	(-5,060,000)	--	(-5,060,000)	(-110.0)
Reflects the transfer of the Office of Intake and Detention Control, which is responsible for receiving and processing requests for detention of detained and non-detained minors. This program was moved to Detention Services to better align the operation.				
<i>Change 2</i>	198,000	--	198,000	--
Reflects unavoidable ongoing expenses associated with Juvenile Investigations such as growth in caseload, office supplies, and utilities.				
<i>Change 3</i>	1,305,000	--	1,305,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.				
1991-92	\$ 15,243,000	\$ 2,271,000	\$ 12,972,000	186.9
The Proposed Budget provides for more efficient program realignment and ongoing operational costs to maintain the current service level.				
3. ADULT INVESTIGATION				
Provides for a projected 108,393 investigation reports to the Superior and Municipal Courts regarding the eligibility and suitability of defendants for the purpose of providing judicial officers with recommendations on the most appropriate sentencing options.				
1990-91	\$ 32,047,000	\$ 3,871,000	\$ 28,176,000	506.1
<i>Change 1</i>	--	(-900,000)	900,000	--
Reflects loss of State grant funds for the Early Disposition Program at nine Municipal Court locations. This program will be financed by County funds. The Early Disposition Program allows for defendants charged with felonies to enter pleas in the Municipal Court and go directly to sentencing in the Superior Court, thereby circumventing significant jail and court time.				
<i>Change 2</i>	(-188,000)	--	(-188,000)	(-3.5)
Reflects adjustments to the caseload of non-mandated Municipal Court investigations for increased productivity and efficiency savings.				
<i>Change 3</i>	3,321,000	--	3,321,000	66.4
Reflects full financing of the Custody Presentence Investigation Program. This Program allows the defendant to enter a plea, and the court orders a probation and sentence report and sets the matter 14 days later. This speeds court processing and saves jail bed days since the law requires reports to be performed within 21 days.				
<i>Change 4</i>	337,000	--	337,000	--
Reflects unavoidable cost increases for office supplies and equipment associated with caseload growth.				

Probation (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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3. **ADULT INVESTIGATION** (contd)

<i>Change 5</i>	2,224,000	--	2,224,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.				
1991-92	\$ 37,741,000	\$ 2,971,000	\$ 34,770,000	569.0

The Proposed Budget provides for minimal caseload adjustments, while financing investigations at the current service level.

4. **JUVENILE SUPERVISION**

Maintains regular juvenile supervision caseloads and operates specialized juvenile supervision programs such as Specialized Gang Supervision, School Crime Suppression, and Gang Alternatives and Prevention.

1990-91	\$ 20,099,000	\$ 2,428,000	\$ 17,671,000	317.4
<i>Change 1</i>	(-533,000)	--	(-533,000)	(-9.9)
Reflects elimination of Los Angeles Unified School District School Crime Suppression Program. The Program is being funded for five other school districts which provide partial reimbursement to the County. The savings achieved have been redicted to higher priority programs.				
<i>Change 2</i>	1,267,000	--	1,267,000	29.0
Reflects funding to maintain critical supervision needed to prevent juvenile delinquency and gang violence.				
<i>Change 3</i>	212,000	--	212,000	--
Reflects unavoidable cost increases for office supplies and equipment.				
<i>Change 4</i>	1,395,000	--	1,395,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.				
1991-92	\$ 22,440,000	\$ 2,428,000	\$ 20,012,000	336.5

The Proposed Budget provides for maintenance of juvenile supervision at the current service level, except in the area of unreimbursed school crime suppression.

5. **ADULT SUPERVISION**

Provides community supervision for convicted offenders referred for probation. Services include the collection of court-ordered fines and restitution and monitoring other conditions of probation.

1990-91	\$ 30,508,000	\$ 5,085,000	\$ 25,423,000	481.8
<i>Change 1</i>	(-3,930,000)	--	(-3,930,000)	(-69.0)
Reflects the transfer of high-risk offender cases to the automated minimum service caseload which eliminates personalized supervision. The savings achieved have been redirected to finance higher priority programs.				
<i>Change 2</i>	321,000	--	321,000	--
Reflects unavoidable cost increases for office supplies and equipment for specialized increased caseloads.				

Probation (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
5. ADULT SUPERVISION (contd)					
<i>Change 3</i>	2,118,000	--	2,118,000	--	
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	29,017,000	\$ 5,085,000	\$ 23,932,000	412.8

The Proposed Budget reflects the transfer of funding from the high-risk offender caseload to automated minimum service caseload.

6. **JUVENILE PLACEMENT**

Selects and places the minor in the most appropriate placement facility when the court makes an order for suitable placement. Central Placement recruits foster homes and monitors all placement facilities to ensure compliance with all licensing and other governing regulations.

1990-91	\$	6,870,000	\$ 829,000	\$ 6,041,000	108.5
<i>Change 1</i>	72,000	--	72,000	--	
Reflects unavoidable cost increases for office supplies and equipment associated with caseload growth.					
<i>Change 2</i>	477,000	--	477,000	--	
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	7,419,000	\$ 829,000	\$ 6,590,000	108.5

The Proposed Budget provides ongoing operational costs to maintain the current service level.

7. **RESIDENTIAL TREATMENT**

Operates 19 residential camp facilities and the Dorothy Kirby Center for disturbed wards, which is projected to house 2,030 juveniles.

1990-91	\$	57,990,000	\$ 9,744,000	\$ 48,246,000	1,038.3
<i>Change 1</i>	(-361,000)	--	(-361,000)	(-6.0)	
Reflects the transfer of Food Services Consultant position to Main and the deletion of a Probation Director III, a Senior Secretary III, and 3.0 Deputy Probation Officer positions to achieve efficiency savings.					
<i>Change 2</i>	(-4,152,000)	--	(-4,152,000)	(-77.0)	
Reflects the restructuring of various line functions throughout the 19 camps to more effectively utilize staff. The savings achieved as a result of restructuring have been redirected to higher priority residential programs.					
<i>Change 3</i>	3,462,000	(-1,686,000)	5,148,000	78.1	
Reflects additional positions for the Challenger Memorial Youth Center and the elimination of one-time-only funding to open 110 new beds.					
<i>Change 4</i>	--	(-880,000)	880,000	--	
Reflects an adjustment in revenue associated with the Breakfast and Lunch Program to more appropriately align budgeted revenue with 1991-92 projections.					

Probation (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
7. RESIDENTIAL TREATMENT (contd)								
<i>Change 5</i>		1,928,000		--		1,928,000		--
Reflects unavoidable cost increases for food, clothing, household utilities, and other office supplies to maintain the current level of service.								
<i>Change 6</i>		2,092,000		--		2,092,000		--
Reflects negotiated increases in salaries and employee benefits for existing staff.								
1991-92	\$	60,959,000	\$	7,178,000	\$	53,781,000		1,033.4
The Proposed Budget restructures the Residential Treatment Program and allows for the expansion of additional camp beds.								
8. CAPITAL PROJECTS								
Provides funding for a 157 bed modification at various juvenile halls to relieve detention overcrowding.								
1990-91	\$	2,034,000	\$	1,952,000	\$	82,000		--
<i>Change 1</i>		(-162,000)		(-162,000)		--		--
Reflects the elimination of funds already expended for the project.								
1991-92	\$	1,872,000	\$	1,790,000	\$	82,000		--
The Proposed Budget provides funding to complete the 157 bed modifications.								
9. ADMINISTRATION								
Provides executive management and general support services to probation line programs. Support services include budget, personnel, computer services, facilities management, contract administration, and program development.								
1990-91	\$	18,289,000	\$	3,254,000	\$	15,035,000		273.8
<i>Change 1</i>		167,000		--		167,000		5.0
Reflects workload staffing to implement the Juvenile Centralized Restitution Program and the transfer of a Probation Director I position from Detention Services Bureau offset by a reduction in Field Services staffing and additional computer staffing for implementation of various productivity and efficiency projects.								
<i>Change 2</i>		(-224,000)		--		(-224,000)		--
Reflects a decrease in funding because the repayment of a productivity investment loan will be completed.								
<i>Change 3</i>		--		2,420,000		(-2,420,000)		--
Reflects an increase in various intrafund transfers and an overall increase in various revenues, such as fines and forfeitures, and paid juvenile and adult work crews.								
<i>Change 4</i>		844,000		--		844,000		--
Reflects unavoidable cost increases for office supplies, travel costs, rents and leases, training, and other ongoing costs for current services.								

Probation (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
9. ADMINISTRATION (contd)				
<i>Change 5</i>	5,000,000	5,000,000	--	--
Reflects an increase in appropriation, offset by State Bond Act funding for the proposed San Fernando Juvenile Hall bed addition.				
<i>Change 6</i>	800,000	1,000,000	(-200,000)	6.0
Reflects staffing, contingent upon the passage of AB 124, a program to provide State revenue for drug-related programs for wards housed in probation institutions.				
<i>Change 7</i>	1,203,000	--	1,203,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.				
1991-92	\$ 26,079,000	\$ 11,674,000	\$ 14,405,000	284.8

The Proposed Budget provides for continued funding of various support services to assist the Department in meetings its mission.

10. CARE OF COURT WARDS

Provides funding for foster home care to approximately 200 minors annually referred by the court.

1990-91	\$	5,232,000	\$	102,000	\$	5,130,000	--
1991-92	\$	5,232,000	\$	102,000	\$	5,130,000	--

The Proposed Budget provides ongoing operational costs to maintain the current service level.

<i>Total</i>							
<i>Change</i>	\$	26,207,000	\$	3,110,000	\$	23,097,000	45.8

PROBATION - MAIN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 89,064,789	\$ 93,057,000	\$ 94,727,000	\$ 103,442,000	\$ 98,786,000	\$ 4,059,000
SVCS & SUPPS	21,084,434	30,460,000	30,574,000	26,194,000	32,681,000	2,107,000
OTHER CHARGES		453,000	453,000	992,000	5,992,000	5,539,000
FA - B & I	229,084	162,000	2,034,000	1,872,000	1,872,000	-162,000
FA - EQUIPMENT	1,931,382	635,000	635,000	435,000	480,000	-155,000
TOT FIX ASSET	2,160,466	797,000	2,669,000	2,307,000	2,352,000	-317,000
OTH FIN USES		224,000	224,000			-224,000
GROSS TOTAL	\$ 112,309,689	\$ 124,991,000	\$ 128,647,000	\$ 132,935,000	\$ 139,811,000	\$ 11,164,000
LESS INT TRFS	2,668,044	2,753,000	2,560,000	2,212,000	3,612,000	1,052,000
NET TOTAL	\$ 109,641,645	\$ 122,238,000	\$ 126,087,000	\$ 130,723,000	\$ 136,199,000	\$ 10,112,000
REVENUE	15,111,034	14,192,000	17,130,000	21,836,000	23,436,000	6,306,000
NET CO COST	\$ 94,530,611	\$ 108,046,000	\$ 108,957,000	\$ 108,887,000	\$ 112,763,000	\$ 3,806,000
POSITIONS			1,984.5	2,063.1	1,898.5	-86.0

FUND
GENERAL

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION & CORRECTION

PROBATION - CARE OF JUVENILE COURT WARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OTHER CHARGES	\$ 4,502,621	\$ 4,870,000	\$ 5,232,000	\$ 5,232,000	\$ 5,232,000	\$
REVENUE	270,000	102,000	102,000	102,000	102,000	
NET CO COST	\$ 4,232,621	\$ 4,768,000	\$ 5,130,000	\$ 5,130,000	\$ 5,130,000	\$

FUND
GENERAL

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Probation (contd)

PROBATION - DETENTION FACILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 40,905,650	\$ 45,175,000	\$ 41,105,000	\$ 55,703,000	\$ 50,667,000	\$ 9,562,000
SVCS & SUPPS	10,959,870	10,971,000	11,266,000	16,050,000	13,773,000	2,507,000
OTHER CHARGES				4,000	5,000	5,000
FA - EQUIPMENT	290,318	1,000	244,000	244,000	244,000	
GROSS TOTAL	\$ 52,155,838	\$ 56,147,000	\$ 52,615,000	\$ 72,001,000	\$ 64,689,000	\$ 12,074,000
LESS INT TRFS	1,902,065	1,900,000	1,900,000	1,900,000		-1,900,000
NET TOTAL	\$ 50,253,773	\$ 54,247,000	\$ 50,715,000	\$ 70,101,000	\$ 64,689,000	\$ 13,974,000
REVENUE	2,289,557	2,421,000	2,092,000	2,622,000	2,310,000	218,000
NET CO COST	\$ 47,964,216	\$ 51,826,000	\$ 48,623,000	\$ 67,479,000	\$ 62,379,000	\$ 13,756,000
POSITIONS			1,048.1	1,275.3	1,184.8	136.7
FUND GENERAL			FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

PROBATION - RESIDENTIAL TREATMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 34,437,707	\$ 43,331,000	\$ 45,841,000	\$ 50,729,000	\$ 46,882,000	\$ 1,041,000
SVCS & SUPPS	5,287,661	6,592,000	7,414,000	9,004,000	9,325,000	1,911,000
OTHER CHARGES		4,019,000	4,019,000	4,016,000	4,036,000	17,000
FA - EQUIPMENT	438,164	620,000	716,000	716,000	716,000	
GROSS TOTAL	\$ 40,163,532	\$ 54,562,000	\$ 57,990,000	\$ 64,465,000	\$ 60,959,000	\$ 2,969,000
LESS INT TRFS	655,716	2,355,000	2,355,000	669,000	669,000	-1,686,000
NET TOTAL	\$ 39,507,816	\$ 52,207,000	\$ 55,635,000	\$ 63,796,000	\$ 60,290,000	\$ 4,655,000
REVENUE	11,297,886	6,496,000	7,389,000	6,509,000	6,509,000	-880,000
NET CO COST	\$ 28,209,930	\$ 45,711,000	\$ 48,246,000	\$ 57,287,000	\$ 53,781,000	\$ 5,535,000
POSITIONS			1,038.3	1,190.6	1,033.4	-4.9
FUND GENERAL			FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

COMMUNITY YOUTH GANG SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
SVCS & SUPPS	\$ 1,022,278	\$ 967,000	\$ 970,000	\$ 2,821,000	\$ 912,000	\$ -58,000
LESS INT TRFS	32,000					
=====	=====	=====	=====	=====	=====	=====
NET TOTAL	\$ 990,278	\$ 967,000	\$ 970,000	\$ 2,821,000	\$ 912,000	\$ -58,000
=====	=====	=====	=====	=====	=====	=====
NET CO COST	\$ 990,278	\$ 967,000	\$ 970,000	\$ 2,821,000	\$ 912,000	\$ -58,000
=====	=====	=====	=====	=====	=====	=====
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	

MISSION

The Community Youth Gang Services (CYGS) Project deploys mobile street teams in the unincorporated areas of Los Angeles County to mediate conflicts between gangs and provide violence prevention and surveillance services. This program is provided through a private contract which is administered by the Probation Department.

Budget Shortfall/Critical Unmet Needs 1991-92

The Proposed Budget includes a \$58,000 reduction to the current contract resulting in the elimination of three positions who provide community mobilization services. This reduction is needed to fund high priority direct law enforcement services aimed at combating gang violence. The Community Youth Gang Services is requesting \$1.9 million in contract expansion to increase the number of teams in all areas, specifically targeting the East Los Angeles area.

Objectives - 1991-92

- To provide mediation services to gang members and to intervene in those communities experiencing gang-related violence.
- To utilize community mobilization to organize anti-gang/anti-drug-related marches and rallies.
- To provide operational support to youth serving and law enforcement agencies which are committed to the reduction of gang violence.

Major Accomplishments - 1990-91

- Continued the Graffiti Removal Program which is fully offset by State Funds.
- Continued to mediate incidents and provided strategic coverage at community events.
- Implemented a target area strategy, that will bring gang prevention program components together in a coordinated effort to root out gang problems in specific neighborhoods.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. COMMUNITY YOUTH GANG SERVICES PROJECT				
Provides for seven mobile street teams in the unincorporated areas of Los Angeles County to mediate gang conflicts, provide intervention and conflict resolution, and support community mobilization activities. Also provides funding for a graffiti removal program.				
1990-91	\$ 970,000	\$ --	\$ 970,000	--
<i>Change 1</i>	(-58,000)	--	(-58,000)	--
Reflects a reduction in order to meet the County's belt-tightening efforts due to present fiscal constraints.				
1991-92	\$ 912,000	\$ --	\$ 912,000	--
The Proposed Budget reflects a reduction of approximately three contract positions who provide community mobilization services in the unincorporated areas of Lynwood and Lennox.				
<i>Total Change</i>	\$ (-58,000)	\$ --	\$ (-58,000)	--



PROVISIONAL FINANCING USES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ. ALLOWANCE
SVCS & SUPPS						
ASSESSOR	\$	\$	\$	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
CHILDREN'S SERVICES			2,000,000			-2,000,000
BOARD OF SUPERVISORS			3,800,000			-3,800,000
NDSA		1,000,000	18,000,000			-18,000,000
PROBATION		3,100,000	3,100,000			-3,100,000
	\$	\$ 4,100,000	\$ 26,900,000	\$ 2,500,000	\$ 2,500,000	\$ -24,400,000
GROSS TOTAL	\$	\$ 4,100,000	\$ 26,900,000	\$ 2,500,000	\$ 2,500,000	\$ -24,400,000
REVENUE						
BOARD OF SUPERVISORS	\$	\$	\$ 3,800,000	\$	\$	\$ -3,800,000
NDSA			17,000,000			-17,000,000
TOT REVENUE	\$	\$	\$ 20,800,000	\$	\$	\$ -20,800,000
NET CO COST	\$	\$ 4,100,000	\$ 6,100,000	\$ 2,500,000	\$ 2,500,000	\$ -3,600,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

MISSION

This budget provides specific departmental expenditures and revenue which are provisional in nature. Pending resolution of the propriety of the expenditure program or the assurance of offsetting revenue, elements in this budget unit will not be utilized.

- Reflects provisional appropriation authority for the Office of the Assessor, dependent upon an increase in the current or next year's net local assessment rolls, over and above the amounts assumed in the Proposed Budget. Funding would be utilized by the Assessor for 30 positions and the purchase of equipment and supplies to assist in further maximizing assessed value within legal limits and minimizing taxpayer inquiries and complaints through corrections and cleanup of backlogs.



**PUBLIC DEFENDER
WILBUR F. LITTLEFIELD**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ. ALLOWANCE
SAL & EMP BEN	\$ 57,968,263	\$ 62,919,000	\$ 63,230,000	\$ 67,425,000	\$ 67,425,000	\$ 4,195,000
SVCS & SUPPS	5,414,026	8,474,000	8,546,000	10,111,000	9,602,000	1,056,000
OTHER CHARGES	1,607,587	1,934,000	1,934,000	1,970,000	1,970,000	36,000
FA - EQUIPMENT	39,628	25,000	100,000	242,000	100,000	
GROSS TOTAL	\$ 65,029,504	\$ 73,352,000	\$ 73,810,000	\$ 79,748,000	\$ 79,097,000	\$ 5,287,000
REVENUE	871,904	911,000	1,055,000	848,000	466,000	-589,000
NET CO COST	\$ 64,157,600	\$ 72,441,000	\$ 72,755,000	\$ 78,900,000	\$ 78,631,000	\$ 5,876,000
POSITIONS			871.6	871.6	871.6	
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

MISSION

The Public Defender provides legal representation to all persons, including juveniles, who are financially unable to furnish counsel for court proceedings in the Superior, Municipal, or Justice Courts, and provides legal representation in appeals to higher courts. The Department also represents indigent persons in mental health and conservatorship proceedings in Superior Court and in certain types of civil proceedings.

Budget Shortfall/Critical Unmet Needs - 1991-92

Currently, the Public Defender is the most cost effective indigent defense program in the County. Curtailments in Public Defender programs would result in higher private attorney costs for indigent defense. The Proposed Budget provides funding for all existing Public Defender positions and maintains the current service level for support services. The Public Defender is requesting \$2.3 million to finance unmet needs for possible workload increases above the projected level, restructuring of the Investigator Unit, and a phased office automation implementation program.

Objectives - 1991-92

- To continue support efforts to maximize the efficiency of court systems and minimize jail overcrowding through programs such as Early Arraignment, Early Disposition, Video Arraignment, and Night Court.
- To continue to maintain unavailability at the lowest possible level, thereby minimizing the cost for court-appointed counsel.
- To increase effectiveness and efficiency through accelerated programs of training for staff and managers.
- To continue implementation of departmental electronic information systems; including complete implementation of the Defense Management System.
- To strengthen and refine performance standards, the staff evaluation process, and promotional standards for departmental staff.

Major Accomplishments - 1990-91

- Maintained unavailability at the lowest possible level, thereby reducing the cost for court-appointed counsel.
- Renewed the contract for paralegal services.
- Completed implementation of phase II of the Defense Management System.
- Expanded Early Disposition and Video Arraignment Programs.
- Implemented management performance standards and provided management training.
- Completed reorganization of investigation support functions.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Arraignments/Trials	33,747	42,741	42,920	45,495
Misdemeanors	238,481	292,629	282,836	299,806
Juveniles	13,356	14,138	13,892	14,864
Mental Health	11,547	11,202	11,200	11,480
Civil	669	633	174	174

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. DEFENSE OF ADULTS - FELONY				
Provides for the legal representation of 45,495 indigent adults (and juveniles who have been certified as adults) charged with felony offenses, including murder, armed robbery, forcible rape, and fraud. Services include arraignments and preliminary hearings in the Municipal Courts and arraignments through sentencing in the Superior Court.				
1990-91	\$ 28,283,000	\$ 587,000	\$ 27,696,000	330.0
Change 1	--	(-587,000)	587,000	--

Reflects the loss of State grant funds for the Early Disposition Program at nine Municipal Court locations. This Program will be financed by County funds. The Early Disposition Program allows for defendants charged with felonies to enter pleas in the Municipal Courts and go directly to sentencing in the Superior Court, thereby significantly reducing jail and court time.

Public Defender (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. DEFENSE OF ADULTS - FELONY (contd)					
<i>Change 2</i>		1,589,000	--	1,589,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	29,872,000	\$ --	\$ 29,872,000	330.0
The Proposed Budget reflects financing of legal representation and support staff in felony cases at the current service level.					
2. DEFENSE OF ADULTS - MISDEMEANOR					
Provides for the legal representation of 299,806 indigent adults charged with misdemeanor offenses in the Municipal Courts including driving under the influence, burglary, theft, prostitution, indecent exposure, and violations of local ordinances.					
1990-91	\$	28,355,000	\$ 295,000	\$ 28,060,000	370.8
<i>Change 1</i>		1,785,000	--	1,785,000	--
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	30,140,000	\$ 295,000	\$ 29,845,000	370.8
The Proposed Budget reflects the financing of legal representation and support staff in misdemeanor cases at the current service level.					
3. DEFENSE OF JUVENILES					
Provides for the legal representation of 14,864 indigent juveniles charged with offenses in the Juvenile Court. These offenses include felonies, misdemeanors, and incorrigibles.					
1990-91	\$	4,035,000	\$ 28,000	\$ 4,007,000	52.0
<i>Change 1</i>		--	(-2,000)	2,000	--
Reflects the realignment of AB 90 revenue from the State for Juvenile Justice Subvention programs.					
<i>Change 2</i>		250,000	--	250,000	--
Reflects negotiated increases in salaries and employee benefits of existing staff.					
1991-92	\$	4,285,000	\$ 26,000	\$ 4,259,000	52.0
The Proposed Budget reflects the financing of legal representation and support staff in juvenile hearings at the current service level.					

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. MENTAL HEALTH REPRESENTATION					
Provides for the legal representation of 11,480 mentally impaired persons who are unable to furnish counsel in conservatorship hearings, and competency to stand trial, restoration of sanity, and developmentally disabled commitments.					
1990-91	\$	1,698,000	\$ 145,000	\$ 1,553,000	23.0
<i>Change 1</i>		<i>111,000</i>	--	<i>111,000</i>	--
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	1,809,000	\$ 145,000	\$ 1,664,000	23.0
The Proposed Budget reflects the financing of legal representation and support staff in mental health cases at the current service level.					
5. CIVIL REPRESENTATION					
Provides for the legal representation of 174 adults charged with civil contempt of court orders for not paying child support.					
1990-91	\$	260,000	\$ --	\$ 260,000	3.0
<i>Change 1</i>		<i>14,000</i>	--	<i>14,000</i>	--
Reflects negotiated increases in salaries and employee benefits for existing staff.					
1991-92	\$	274,000	\$ --	\$ 274,000	3.0
The Proposed Budget reflects the financing of legal representation and support staff in civil cases of contempt at the current service level.					
6. ADMINISTRATION					
Provides support staff, including the policy making, personnel, and fiscal functions, as well as supplies and equipment necessary to meet the mission of the department.					
1990-91	\$	11,179,000	\$ --	\$ 11,179,000	92.8
<i>Change 1</i>		<i>1,092,000</i>	--	<i>1,092,000</i>	--
Reflects funding of the Department's contracting, fiscal, and productivity efforts including financing of the Defense Management System that provides an automated adult criminal case tracking and management support system.					

Public Defender (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
6. ADMINISTRATION (contd)					
<i>Change 2</i>		446,000	--	446,000	—
	Reflects negotiated increases in salaries and employee benefits for existing staff.				
1991-92	\$	12,717,000	\$	-- \$ 12,717,000	92.8
The Proposed Budget reflects the enhancement of management's ability to review and evaluate workload to more efficiently manage existing resources.					
<i>Total</i>					
<i>Change</i>	\$	5,287,000	\$ (-589,000)	\$ 5,876,000	—

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SAL & EMP BEN \$	31,655,515 \$	34,906,000 \$	35,106,000 \$	38,440,000 \$	38,440,000 \$	3,334,000
SVCS & SUPPS	23,426,902	29,262,000	29,062,000	24,745,000	24,745,000	-4,317,000
OTHER CHARGES		732,000	732,000	2,936,000	2,936,000	2,204,000
FA - LAND			5,000			-5,000
FA - B & I	363,662	636,000	12,249,000	11,450,000	11,450,000	-799,000
TOT CAP PROJ	363,662	636,000	12,254,000	11,450,000	11,450,000	-804,000
FA - EQUIPMENT	1,106,078	759,000	759,000	7,000	7,000	-752,000
TOT FIX ASSET	1,469,740	1,395,000	13,013,000	11,457,000	11,457,000	-1,556,000
OTH FIN USES			61,000			-61,000
APPROP FOR CON			569,000	500,000	500,000	-69,000
GROSS TOTAL \$	56,552,157 \$	66,295,000 \$	78,543,000 \$	78,078,000 \$	78,078,000 \$	-465,000
RESERVES						
=====						
OTHER RESERVES	2,875,867					
ENCUMBRANCES	1,219,698					
EST DELINQ			1,248,000	1,389,000	1,389,000	141,000
TOTAL RESERVES \$	4,095,565 \$		1,248,000 \$	1,389,000 \$	1,389,000 \$	141,000
TOT FIN REQMTS \$	60,647,722 \$	66,295,000 \$	79,791,000 \$	79,467,000 \$	79,467,000 \$	-324,000
AVAIL FINANCE						
=====						
FUND BALANCE \$	14,914,701 \$	7,760,000 \$	7,760,000 \$	3,501,000 \$	3,501,000 \$	-4,259,000
REVENUE	5,671,032	6,476,000	16,873,000	16,342,000	16,342,000	-531,000
AUGMENTATION	19,335,796	28,191,000	28,191,000	30,587,000	30,587,000	2,396,000
TAX LEVY	28,486,715	25,719,000	26,967,000	29,037,000	29,037,000	2,070,000
TOT AVAIL FIN \$	68,408,244 \$	68,146,000 \$	79,791,000 \$	79,467,000 \$	79,467,000 \$	-324,000
POSITIONS			903.5	905.5	905.5	2.0

MISSION

To meet the informational, educational, and recreational needs of a highly diverse public through a network of community-focused libraries and to support lifelong learning and knowledge through self-education in a welcoming environment, utilizing current technology and expert staff.

Budget Shortfall/Critical Unmet Needs - 1991-92

The proposed budget reflects significant reductions required by the realities of reduced rate of revenue growth and increasing costs, in conjunction with the need to prioritize public service by assuring continuation of current hours and days of service at all locations. These reductions include a \$1.8 million cutback for books and materials; a reduction of \$0.6 million for library furnishings and equipment; and a \$1.3 million reduction for discretionary services, including registration promotional efforts and office automation.

Public Library (contd)

The proposed budget does not include funding for certain facility maintenance requirements including air conditioning, carpeting, and painting (\$0.8 million). The budget also contains no provisions to continue outfitting facilities for security and safety system requirements (\$0.2 million) or for additional security services to better protect employees, property, and the public (\$0.2 million).

Objectives - 1991-92

- To become increasingly customer oriented using customer surveys, customer service training, and the capability of the newly installed automated circulation system.
- To add optional fee-based services to better serve more segments of the community.
- To implement a long-range financial plan, in part, to diversify revenue sources.
- To seek additional State grant funding of \$7.5 million for library construction and to potentially award construction contracts for additional library facilities.
- To provide a new library service to the rapidly growing Lake Los Angeles area.
- To make the Public Library's cultural resource centers more responsive to customer needs.
- To implement a new program of contacts with cities and other government agencies to improve service to this special customer group.

Major Accomplishments - 1990-91

- Increased service through a substantially enhanced collection, a more responsive electronic reservation system, and by speeding delivery of materials to community libraries.
- Invented and implemented a computerized readers' advisory service called "Good Reads" which is used directly by the public.
- Completed architectural plans for expansion of the Lancaster Library and applied for \$8.4 million of funding under the California Library Construction and Renovation Bond Act of 1988.
- Attracted over 400,000 additional library customers by using marketing research and a media campaign to promote the value of having a library card.
- Expanded the use of a private collection agency to increase the return of overdue materials.
- Restored service to the Charter Oak community following disruption by fire in March 1990.
- Published and sold nationwide a directory of agencies providing business information services.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Volumes Held	4,190,529	4,579,181	4,850,000	5,000,000
Registered Borrowers	1,018,380	468,899	890,000	1,070,000
Circulation Transactions	12,064,806	11,001,281	11,800,000	12,000,000
Reference Questions Answered	14,200,330	10,191,138	11,000,000	11,000,000
Volunteer Hours	72,287	62,959	60,692	58,916

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. PUBLIC SERVICES			
Provides direct public service to customers to meet their informational, educational, cultural, and recreational needs.			
1990-91	\$ 61,564,000	\$ 61,564,000	669.5
<i>Change 1</i>	(-2,948,000)	(-2,948,000)	--
Reflects reductions at all locations for books and materials, library furnishings and equipment in general, as well as discretionary support services necessitated by limited funding.			
<i>Change 2</i>	706,000	706,000	--
Reflects cost increases for utilities, tax collection services and leases.			
<i>Change 3</i>	346,000	346,000	2.0
Reflects new service in the Lake Los Angeles area and a mail based audio book cassette rental program.			
<i>Change 4</i>	120,000	120,000	--
Reflects exercise of purchase option at the end of lease for El Camino Real Library building.			
<i>Change 5</i>	(-865,000)	(-865,000)	--
Reflects reduced potential for grant funded library expansions.			
<i>Change 6</i>	105,000	105,000	--
Reflects increased reserve for delinquent tax collections proportionate to increased tax collections overall.			
<i>Change 7</i>	2,628,000	2,628,000	--
Reflects negotiated increases in salaries and employee benefits.			
1991-92	\$ 61,656,000	\$ 61,656,000	671.5

The proposed budget provides for continuation of current public service hours at all locations, necessary planning funds for four potential new buildings, and previously negotiated salaries and employee benefits adjustments for the staff necessary to maintain the existing level of service.

Public Library (contd)

	<u>Financing Uses</u>		<u>Financing Available</u>		<u>Budgeted Positions</u>
2. TECHNICAL SERVICES					
Acquires, catalogs, processes and distributes library materials; provides access to these materials through catalog products; and maintains and supports the automated circulation system.					
1990-91	\$	8,494,000	\$	8,494,000	102.0
Change 1		(-309,000)		(-309,000)	--
Reflects reductions related to completion of one-time activities required for conversion to the automated circulation system partly offset by increases for system maintenance and additional terminals.					
Change 2		16,000		16,000	--
Reflects increased reserve for delinquent tax collections proportionate with increased tax collections overall.					
Change 3		264,000		264,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	8,465,000	\$	8,465,000	102.0
The proposed budget allows for the operation and maintenance of the automated circulation system installed in 1990 and necessary salaries and employee benefits adjustments required to continue the interlibrary loan service as well as to process and catalog new books and materials for ease of public access.					
3. ADMINISTRATION					
Provides leadership and specialized support services. The Administration Program also reflects costs of requirements not associated with any particular program.					
1990-91	\$	9,733,000	\$	9,733,000	132.0
Change 1		(-726,000)		(-726,000)	--
Reflects reductions in support services and enhancements, including registration promotional efforts and office automation, required due to limited resources.					
Change 2		(-69,000)		(-69,000)	--
Reflects reduction in liability requirements.					
Change 3		20,000		20,000	--
Reflects increased reserve for delinquent tax collections proportionate with increased tax collections overall.					
Change 4		388,000		388,000	--
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$	9,346,000	\$	9,346,000	132.0

Public Library (contd)

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. ADMINISTRATION (contd)			
The proposed budget provides continued focus on public service through customer surveys, a start on necessary customer service training, and the continuance of the existing level of critical support services such as the rapid transportation of books and materials between library locations in response to public requests.			
<i>Total Change</i>	<u>\$ (-324,000)</u>	<u>\$ (-324,000)</u>	<u>2.0</u>

PUBLIC LIBRARY

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES -----						
SAL & EMP BEN \$	31,655,515 \$	34,906,000 \$	35,106,000 \$	38,440,000 \$	38,440,000 \$	3,334,000
SVCS & SUPPS	23,426,902	29,262,000	29,062,000	24,745,000	24,745,000	-4,317,000
OTHER CHARGES		732,000	732,000	2,936,000	2,936,000	2,204,000
FA - B & I	63,004					
FA - EQUIPMENT	1,106,078	759,000	759,000	7,000	7,000	-752,000
TOT FIX ASSET	1,169,082	759,000	759,000	7,000	7,000	-752,000
OTH FIN USES			61,000			-61,000
APPROP FOR CON			569,000	500,000	500,000	-69,000
GROSS TOTAL \$	\$ 56,251,499 \$	\$ 65,659,000 \$	\$ 66,289,000 \$	\$ 66,628,000 \$	\$ 66,628,000 \$	\$ 339,000
RESERVES -----						
OTHER RESERVES	2,875,867					
ENCUMBRANCES	929,360					
EST DELINQ			1,248,000	1,389,000	1,389,000	141,000
TOTAL RESERVES \$	\$ 3,805,227 \$	\$	\$ 1,248,000 \$	\$ 1,389,000 \$	\$ 1,389,000 \$	\$ 141,000
TOT FIN REQMTS \$	\$ 60,056,726 \$	\$ 65,659,000 \$	\$ 67,537,000 \$	\$ 68,017,000 \$	\$ 68,017,000 \$	\$ 480,000
AVAIL FINANCE =====						
FUND BALANCE \$	\$ 13,293,322 \$	\$ 6,605,000 \$	\$ 6,605,000 \$	\$ 2,898,000 \$	\$ 2,898,000 \$	\$ -3,707,000
REVENUE	5,546,399	6,392,000	5,774,000	5,495,000	5,495,000	-279,000
AUGMENTATION	19,335,796	28,191,000	28,191,000	30,587,000	30,587,000	2,396,000
TAX LEVY	28,486,715	25,719,000	26,967,000	29,037,000	29,037,000	2,070,000
TOT AVAIL FIN \$	\$ 66,662,232 \$	\$ 66,907,000 \$	\$ 67,537,000 \$	\$ 68,017,000 \$	\$ 68,017,000 \$	\$ 480,000
POSITIONS			903.5	905.5	905.5	2.0
FUND PUBLIC LIBRARY-GEN FUND			FUNCTION EDUCATION		ACTIVITY LIBRARY SERVICES	

PUBLIC LIBRARY ACO

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
FA - LAND	\$	\$	\$ 5,000	\$	\$	\$ -5,000
FA - B & I	300,658	636,000	12,249,000	11,450,000	11,450,000	-799,000
	-----	-----	-----	-----	-----	-----
TOT CAP PROJ	300,658	636,000	12,254,000	11,450,000	11,450,000	-804,000
	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 300,658	\$ 636,000	\$ 12,254,000	\$ 11,450,000	\$ 11,450,000	\$ -804,000
ENCUMBRANCES	290,338					
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 590,996	\$ 636,000	\$ 12,254,000	\$ 11,450,000	\$ 11,450,000	\$ -804,000
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 1,621,379	\$ 1,155,000	\$ 1,155,000	\$ 603,000	\$ 603,000	\$ -552,000
REVENUE	124,633	84,000	11,099,000	10,847,000	10,847,000	-252,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 1,746,012	\$ 1,239,000	\$ 12,254,000	\$ 11,450,000	\$ 11,450,000	\$ -804,000

FUND
ACO FD-PUBLIC LIBRARYFUNCTION
EDUCATIONACTIVITY
LIBRARY SERVICES



PUBLIC SOCIAL SERVICES
EDDY S. TANAKA, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 262,810,155	\$ 295,881,000	\$ 289,581,000	\$ 374,884,000	\$ 320,499,000	\$ 30,918,000
SVCS & SUPPS	109,205,457	125,509,000	130,231,000	143,361,000	132,777,000	2,546,000
OTHER CHARGES	1,751,298,224	1,909,222,000	1,792,491,000	2,121,181,000	1,923,566,000	131,075,000
FA - EQUIPMENT	3,938,598	1,915,000	1,915,000	294,000	294,000	-1,621,000
OTH FIN USES		147,000	147,000	165,000	165,000	18,000
GROSS TOTAL	\$ 2,127,252,434	\$ 2,332,674,000	\$ 2,214,365,000	\$ 2,639,885,000	\$ 2,377,301,000	\$ 162,936,000
LESS INT TRFS	5,026,016	7,462,000	7,468,000	4,641,000	4,437,000	-3,031,000
NET TOTAL	\$ 2,122,226,418	\$ 2,325,212,000	\$ 2,206,897,000	\$ 2,635,244,000	\$ 2,372,864,000	\$ 165,967,000
REVENUE	1,771,342,100	1,954,478,000	1,848,605,000	2,202,659,000	1,991,172,000	142,567,000
NET CO COST	\$ 350,884,318	\$ 370,734,000	\$ 358,292,000	\$ 432,585,000	\$ 381,692,000	\$ 23,400,000
POSITIONS			8,156.9	10,177.9	8,415.1	258.2

MISSION

The Department of Public Social Services administers public assistance and social services programs mandated by the State and Federal governments. These programs include: Aid to Families with Dependent Children (AFDC), Refugee Resettlement Program (RRP), Indigent Aid [General Relief (GR)], Special Circumstances, Greater Avenues for Independence (GAIN), In-Home Supportive Services (IHSS), Food Stamps, Medi-Cal, Adult Protective Services (APS), Out-of-Home Care, Refugee Social Services, Information and Referral Services, and a Rehabilitation and Employment Training Program (Activity Centers).

Budget Shortfall/Critical Unmet Needs - 1991-92

In order to meet its assigned 1991-92 target for Administration, the Department has reduced its net County cost from last fiscal year by \$6,280,000. The Department is able to partially finance its salaries and employee benefits increases, other cost increases, and budget reductions through efficiencies and additional revenues, but is also required to significantly reduce costs by deferring equipment purchases, eliminating purchases of services and supplies, and eliminating 140 positions from its administrative and program planning work force, requiring a reorganization of this work force, and the streamlining and/or elimination of some administrative duties. However, the Department is able to increase positions in its Medi-Cal and fraud programs, as they are fully offset by State and Federal revenues.

We are unable to recommend funding of \$16 million for over 1,210 positions needed for caseload growth in the AFDC, GR, Food Stamps, and IHSS Programs. This will result in longer waiting lines, and higher caseloads for eligibility staff, which may negatively impact the Department's ability to meet Federal quality control standards. The Department plans to redeploy the 140 administrative and program planning positions to perform casework, partially mitigating the impact of the rising caseloads. However, even after redeployment, the Department still has 20 percent fewer caseworkers (1,070) than needed. In addition, the proposed budget contains no funding for settlement or resolution of any pending court litigation.

Public Social Services (contd)

Public Social Services - Assistance Payments

The 1991-92 Assistance Payments budget recommendations include:

- A 6.5 percent increase in AFDC costs due to a 19.2 percent increase in caseloads, offset by an 8.8 percent reduction in the AFDC grant and the elimination of the Homeless Assistance Program, as provided in the Governor's proposed State Budget.
- A 15.8 percent increase in GR costs due to caseload growth with no change in the grant amount.

Objectives - 1991-92

- To implement the Early Fraud Detection/Prevention Program in AFDC districts to deter fraud at the point of application, prior to issuance of benefits.
- To expand the number of persons served by the GAIN Program in order to improve the employability of AFDC clients, and reduce welfare dependency.
- To develop a GR Eligibility and Case Tracking Computer System to improve the operating efficiency and effectiveness of the GR program.
- To fully implement the Automated Fingerprint Image Reporting and Matching System in GR District Offices.
- To determine the feasibility and cost effectiveness of contracting services currently provided by the Internal Services Department.

Major Accomplishments - 1990-91

- Implemented the Forms Action Control System in the six largest GR District Offices to automate controls over the GR-Approved caseload.
- Improved operational efficiency through several automation projects, including enhancements to the GR Eligibility Automated Tracking and other computer systems, and implementation of the Automated Reception Project to expedite the processing of clients in the district offices.
- Transferred APS' line operations to the Department of Community and Senior Citizens Services.
- Placed eligibility staff in three Department of Mental Health (DMH) clinics, resulting in increased DMH revenues, and increased mental health services.
- Placed additional Medi-Cal eligibility staff in private perinatal clinics throughout the County resulting in increased Medi-Cal services for women and children.
- Increased the use of the clerical/secretarial support contract to meet emergent departmental needs and reduce County costs for paid overtime, saving \$276,000 in Federal, State, and County funds.

Public Social Services (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
(Average Number of Persons Receiving Assistance Each Month)				
Cash Grants Assistance:				
-- AFDC-Family Group	481,600	482,300	539,000	583,000
-- AFDC-Unemployed Parent	81,700	84,400	94,600	107,800
-- Indigent Aid (GR)	44,800	48,300	53,600	57,800
-- RRP	4,000	2,700	2,300	2,500
-- Special Circumstances	170	200	140	150
Subtotal	612,270	617,900	689,640	751,250
Non-Cash Assistance:				
-- Medi-Cal	153,600	195,600	286,200	354,200
-- Non-Assistance Food Stamps	38,900	47,500	44,800	47,300
-- IHSS	54,500	55,700	57,200	58,400
Subtotal	247,000	298,800	388,200	459,900
Total	859,270	916,700	1,077,840	1,211,150

NOTE: Persons receiving more than one type of assistance are only shown under the first type shown.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. ASSISTANCE PAYMENTS				
Administers cash assistance programs by determining initial and ongoing eligibility, level of assistance, and provides cash assistance directly to the clients.				
1990-91	\$ 297,077,000	\$ 229,521,000	\$ 67,556,000	6,488.7
<i>Change 1</i>	21,847,000	15,803,000	6,044,000	--
Reflects increases in salaries and employee benefits, and other cost increases, offset by additional State and Federal revenues, additional charges to other County departments, and decreased equipment costs.				
<i>Change 2</i>	13,006,000	13,627,000	(-621,000)	387.5
Reflects additional eligibility staff for the Medi-Cal, AFDC, GR, Food Stamps, and RRP Programs, offset by State and Federal revenues.				

Public Social Services (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. ASSISTANCE PAYMENTS (contd)				
<i>Change 3</i>	<i>(-2,171,000)</i>	<i>3,474,000</i>	<i>(-5,645,000)</i>	<i>(-70.2)</i>
Reflects the reorganization of the GAIN Program with the elimination of 7.3 positions, Productivity Program efficiencies which eliminate 62.9 positions, and State and Federal revenue adjustments.				
1991-92	\$ 329,759,000	\$ 262,425,000	\$ 67,334,000	6,806.0

The proposed budget provides for Medi-Cal caseload growth to maintain services (270.8 positions), which is fully offset with State and Federal revenues, but only 116.7 of the 1,167.2 positions needed for caseload growth to maintain services in AFDC, GR, Food Stamps, and RRP.

2. SPECIAL OPERATIONS

Administers IHSS, and social services programs including APS, GAIN, Activity Centers, and the Toy Loan Program. Also performs various support functions including research and statistics, community relations, case complaint, and fraud prevention and investigation.

1990-91	\$ 88,384,000	\$ 67,619,000	\$ 20,765,000	899.9
<i>Change 1</i>	<i>376,000</i>	<i>5,457,000</i>	<i>(-5,081,000)</i>	<i>36.1</i>
Reflects additional Federal revenues due to program realignments, the reorganization of the GAIN Program which eliminates 12.4 positions, Productivity Program efficiencies which eliminate 26.5 positions, and 75.0 additional positions for the Early Fraud Detection/Prevention Program which are fully revenue offset.				
<i>Change 2</i>	<i>1,870,000</i>	<i>1,139,000</i>	<i>731,000</i>	<i>--</i>
Reflects increases in salaries and employee benefits, and other cost increases, partially offset by additional State and Federal revenues, additional charges to other County departments, and decreased equipment costs.				
1991-92	\$ 90,630,000	\$ 74,215,000	\$ 16,415,000	936.0

The proposed budget reflects operational efficiencies and revenues, but does not provide 20.1 positions needed for caseload growth, requiring staff to carry a 2 percent higher workload.

3. PROGRAM PLANNING AND DEVELOPMENT

Provides support to line operation staff through planning, developing, interpreting, and coordinating the implementation of program policies and procedures to ensure public assistance programs are in compliance with State and Federal laws and County policies.

1990-91	\$ 10,284,000	\$ 7,713,000	\$ 2,571,000	156.6
<i>Change 1</i>	<i>(-1,675,000)</i>	<i>(-901,000)</i>	<i>(-774,000)</i>	<i>(-39.1)</i>
Reflects the reorganization of the GAIN Program and the elimination of 9.1 positions, and the elimination of 30.0 positions throughout the Program Planning and Development Bureau, all positions to be redeployed to casework activities.				

Public Social Services (contd)

		<u>Gross</u>		<u>Net</u>	<u>Budgeted</u>
		<u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>County Cost</u>	<u>Positions</u>
3. PROGRAM PLANNING AND DEVELOPMENT (contd)					
<i>Change 2</i>		812,000	673,000	139,000	--
Reflects increases in salaries and employee benefits, and other cost increases, offset by additional State and Federal revenues, additional charges to other County departments, and decreased equipment costs.					
1991-92	\$	9,421,000	\$ 7,485,000	\$ 1,936,000	117.5
The proposed budget provides for the elimination of positions to be redeployed to meet rising workloads in the district offices. This will require consolidations and reorganizations within the Bureau of Program Planning and Development, and streamlining and/or elimination of administrative duties, reducing the level of support to the line operations.					
4. ADMINISTRATION					
Provides internal support for the Department.					
1990-91	\$	34,816,000	\$ 25,886,000	\$ 8,930,000	611.7
<i>Change 1</i>		(-3,984,000)	(-2,235,000)	(-1,749,000)	(-100.1)
Reflects the reorganization of the GAIN Program and the elimination of 2.8 positions, the elimination of the Work Measurement Program and 10.0 positions, Productivity Program efficiencies and the elimination of 19.3 positions, and the elimination of 68.0 positions throughout the Administrative Bureau, all positions to be redeployed to casework activities.					
<i>Change 2</i>		3,201,000	2,525,000	676,000	44.0
Reflects increases in salaries and employee benefits, and other cost increases, a reduction in charges to other County departments, offset by additional State and Federal revenues, and decreased equipment costs. Also reflects the restoration of 44.0 positions deleted in the 1990-91 budget in anticipation of contracting out the Records Management and Supply Program; it was later determined this contract would not be cost effective.					
1991-92	\$	34,033,000	\$ 26,176,000	\$ 7,857,000	555.6
The proposed budget provides for the elimination of positions to be redeployed to casework activities. This will require consolidations and reorganizations within the Administrative Bureau, and streamlining and/or elimination of administrative duties, reducing the level of support provided to the Department.					
<i>Total Change</i>	\$	33,282,000	\$ 39,562,000	\$ (-6,280,000)	258.2

PUBLIC SOCIAL SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 262,810,155	\$ 295,881,000	\$ 289,581,000	\$ 374,884,000	\$ 320,499,000	\$ 30,918,000
SVCS & SUPPS	109,205,457	125,509,000	130,231,000	143,361,000	132,777,000	2,546,000
OTHER CHARGES	2,657,051	8,883,000	8,687,000	10,122,000	10,108,000	1,421,000
FA - EQUIPMENT	3,938,598	1,915,000	1,915,000	294,000	294,000	-1,621,000
OTH FIN USES		147,000	147,000	165,000	165,000	18,000
GROSS TOTAL	\$ 378,611,261	\$ 432,335,000	\$ 430,561,000	\$ 528,826,000	\$ 463,843,000	\$ 33,282,000
LESS INT TRFS	5,026,016	7,462,000	7,468,000	4,641,000	4,437,000	-3,031,000
NET TOTAL	\$ 373,585,245	\$ 424,873,000	\$ 423,093,000	\$ 524,185,000	\$ 459,406,000	\$ 36,313,000
REVENUE	271,872,309	325,544,000	323,271,000	392,270,000	365,864,000	42,593,000
NET CO COST	\$ 101,712,936	\$ 99,329,000	\$ 99,822,000	\$ 131,915,000	\$ 93,542,000	\$ -6,280,000
POSITIONS			8,156.9	10,177.9	8,415.1	258.2
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY ADMINISTRATION	

PUBLIC SOCIAL SERVICES - ASSISTANCE PAYMENTS SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OTHER CHARGES	\$ 1,748,641,173	\$ 1,900,339,000	\$ 1,783,804,000	\$ 2,111,059,000	\$ 1,913,458,000	\$ 129,654,000
REVENUE	1,499,469,791	1,628,934,000	1,525,334,000	1,810,389,000	1,625,308,000	99,974,000
NET CO COST	\$ 249,171,382	\$ 271,405,000	\$ 258,470,000	\$ 300,670,000	\$ 288,150,000	\$ 29,680,000

PUBLIC SOCIAL SERVICES - AID TO FAMILIES WITH DEPENDENT CHILDREN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OTHER CHARGES	\$ 1,560,236,009	\$ 1,691,471,000	\$ 1,583,139,000	\$ 1,880,650,000	\$ 1,685,811,000	\$ 102,672,000
REVENUE	1,477,065,327	1,599,992,000	1,498,173,000	1,779,112,000	1,594,871,000	96,698,000
NET CO COST	\$ 83,170,682	\$ 91,479,000	\$ 84,966,000	\$ 101,538,000	\$ 90,940,000	\$ 5,974,000
FUND GENERAL FUND			FUNCTION PUBLIC ASSISTANCE		ACTIVITY AID PROGRAMS	

PUBLIC SOCIAL SERVICES - INDIGENT AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
OTHER CHARGES	\$ 177,162,975	\$ 191,814,000	\$ 181,805,000	\$ 212,338,000	\$ 210,596,000	\$ 28,791,000
REVENUE	17,563,045	19,198,000	15,611,000	20,516,000	20,696,000	5,085,000
=====	=====	=====	=====	=====	=====	=====
NET CO COST	\$ 159,599,930	\$ 172,616,000	\$ 166,194,000	\$ 191,822,000	\$ 189,900,000	\$ 23,706,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
GENERAL RELIEF

PUBLIC SOCIAL SERVICES - IN-HOME SUPPORTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
OTHER CHARGES	\$ -6,514,540	\$ 7,310,000	\$ 7,310,000	\$ 7,310,000	\$ 7,310,000	\$
REVENUE						
=====	=====	=====	=====	=====	=====	=====
NET CO COST	\$ 6,514,540	\$ 7,310,000	\$ 7,310,000	\$ 7,310,000	\$ 7,310,000	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PUBLIC SOCIAL SERVICES - REFUGEE RESETTLEMENT PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
OTHER CHARGES	\$ 10,164,332	\$ 8,915,000	\$ 10,305,000	\$ 9,918,000	\$ 8,898,000	\$ -1,407,000
REVENUE	10,280,019	8,915,000	10,305,000	9,918,000	8,898,000	-1,407,000
=====	=====	=====	=====	=====	=====	=====
NET CO COST	\$ -115,687	\$	\$	\$	\$	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PUBLIC SOCIAL SERVICES - SPECIAL CIRCUMSTANCES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
OTHER CHARGES \$	1,077,857 \$	829,000 \$	1,245,000 \$	843,000 \$	843,000 \$	-402,000
REVENUE	1,075,940	829,000	1,245,000	843,000	843,000	-402,000
=====	=====	=====	=====	=====	=====	=====
NET CO COST \$	1,917 \$		\$	\$	\$	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS



PUBLIC WORKS
THOMAS A. TIDEMANSON, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						

OPERATING EXP						
SAL & EMP BEN	\$ 164,819,647	\$ 172,686,000	\$ 181,384,000	\$ 199,532,000	\$ 199,532,000	\$ 18,148,000
SVCS & SUPPS	386,909,793	515,139,000	628,889,724	612,202,000	604,545,000	-24,344,724
LESS EXP DIST	2,111,989					
TOT S & S	384,797,804	515,139,000	628,889,724	612,202,000	604,545,000	-24,344,724
OTHER CHARGES	28,926,114	76,871,000	90,153,903	95,448,000	95,448,000	5,294,097
FA - LAND	50,249	217,000	3,000,250	4,397,000	4,397,000	1,396,750
FA - B & I	7,603,734	27,514,000	45,645,659	51,419,000	51,419,000	5,773,341
TOT CAP PROJ	7,653,983	27,731,000	48,645,909	55,816,000	55,816,000	7,170,091
FA - EQUIPMENT	8,210,862	10,232,000	11,971,000	13,832,000	13,832,000	1,861,000
TOT FIX ASSET	15,864,845	37,963,000	60,616,909	69,648,000	69,648,000	9,031,091
TOT OP EXP	594,408,410	802,659,000	961,044,536	976,830,000	969,173,000	8,128,464
NON-OP EXP						
DEBT / OBLIG	19,376,667					
INTEREST EXP	9,435,455					
TOT NON-OP EXP	28,812,122					
OTH FIN USES	7,971,093	5,625,000	8,609,084	5,712,000	5,712,000	-2,897,084
RES EQU TRANS	3,933,442	7,725,000	8,263,000	8,575,000	8,575,000	312,000
APPROP FOR CON			11,963,844	8,008,000	8,008,000	-3,955,844
GROSS TOTAL	\$ 635,125,067	\$ 816,009,000	\$ 989,880,464	\$ 999,125,000	\$ 991,468,000	\$ 1,587,536
LESS INT TRFS	18,888					
NET TOTAL	\$ 635,106,179	\$ 816,009,000	\$ 989,880,464	\$ 999,125,000	\$ 991,468,000	\$ 1,587,536
RESERVES						

GENER RESERVES	\$ 36,265,236	\$ 33,805,000	\$ 33,830,629	\$ 25,864,000	\$ 25,864,000	\$ -7,966,629
OTHER RESERVES	24,042,307		700,000			-700,000
ENCUMBRANCES	65,062,191					
DESIGNATIONS	1,900,661					
EST DELINQ			7,669,926	10,627,000	10,627,000	2,957,074
TOTAL RESERVES	\$ 127,270,395	\$ 33,805,000	\$ 42,200,555	\$ 36,491,000	\$ 36,491,000	\$ -5,709,555
TOT FIN REQMTS	\$ 762,376,574	\$ 849,814,000	\$ 1,032,081,019	\$ 1,035,616,000	\$ 1,027,959,000	\$ -4,122,019

Public Works (contd)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 217,648,824	\$ 133,538,000	\$ 133,679,923	\$ 98,778,000	\$ 98,778,000	\$ -34,901,923
CANCEL PR YR		37,464,000	36,458,635	39,825,000	39,825,000	3,366,365
OP REVENUE	424,233,785	564,923,000	650,846,293	652,465,000	648,756,000	-2,090,293
NON-OP REVENUE	221,639,841	191,614,000	187,734,235	211,042,000	211,042,000	23,307,765
OTH FIN SOURCE	14,762,363	6,870,000	7,426,933	14,570,000	14,570,000	7,143,067
RES EQ TRANS	3,935,051	8,264,000	8,264,000	8,586,000	8,586,000	322,000
NET CO COST	\$ 8,111,884	\$ 5,919,000	\$ 7,671,000	\$ 10,350,000	\$ 6,402,000	\$ -1,269,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 890,331,748	\$ 948,592,000	\$ 1,032,081,019	\$ 1,035,616,000	\$ 1,027,959,000	\$ -4,122,019
POSITIONS			3,798.0	3,762.0	3,762.0	-36.0

MISSION

To provide public works services in a responsive, efficient, and cost-effective manner. Public works services include planning, engineering, design, construction, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, and regulatory programs, such as hazardous and solid waste, and land development, and other activities for the County of Los Angeles and contract cities.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department has taken reductions of \$3,194,000 in its net County cost for its principal general fund component, County Engineer. This was accomplished by implementing a number of curtailment procedures including freezing vacant positions, reducing purchases of services and supplies, eliminating the use of contracts with outside plan check and inspection consulting firms, organizational changes, eliminating temporary workers, and minimizing overtime. Additionally, the Department is utilizing the carryover of Profit Sharing Program savings in the amount of \$1,398,000 and proposing to increase building and safety fees to recover costs estimated at \$1,500,000. These actions enabled the Department to absorb negotiated increases for salaries and employee benefits without further curtailment to its operation. The reduction of services primarily affects builders and the public who paid for construction permit, plan check and inspection fees in prior years and who are beginning construction in fiscal year 1991-92. Due to reduced staffing, these builders may experience an increase in the waiting period for plan review and inspection of their projects.

The proposed budget does not include financing of \$1,160,000 for the Department's Emergency Preparedness and Response Program, \$1,400,000 to accelerate work on the Precise Geographic Data Base, and \$200,000 for handicapped improvements at several building and safety offices. Further, the proposed budget does not include financing of \$1,740,000 for tentative tract map, parcel map, and other services; however, the Regional Planning Department has initiated a proposed fee package that will provide the necessary financing for these Department of Public Works' services upon approval by the Board of Supervisors. The proposed budget also reflects a \$223,000 reduction in the Property Rehabilitation Program which will adversely impact the County's ability to respond to complaints from the public and the Board offices.

Objectives - 1991-92

- To continue to identify and maximize the use of Federal, State and local revenues for the operation, maintenance, repair, and construction of roads, highways, traffic signal systems, bridges, tunnels, airport improvements, flood control, water conservation, and waterworks and sewer facilities.

Public Works (contd)

- To continue to assume primary responsibility for advising the Board of Supervisors and coordinating the implementation of Board decisions in the areas of waste disposal and transportation.
- To continue to maximize city resources and support for the Countywide Traffic Signal Synchronization Program.
- To fully implement the Integrated Waste Management Act of 1989 (AB 939) which requires the County to be responsible for the Countywide Management Plan. Under the Plan, cities and the County must divert, through source reduction, recycling, and composting, 25 percent of their waste from landfilling by 1995 and 50 percent by the year 2000.
- To work to improve the runoff quality entering the County's storm drain system and ultimately the ocean, using a phased approach which will focus on extensive water quality monitoring, survey possible pollution sources, and implement good management practices to reduce pollution through public education and enforcement and control programs.
- To administer the new contract for the management, operation, and maintenance of the County airports, coordinate with Regional Planning Commission for the preparation of one Airport Land Use Plan as mandated by the State, and continue to pursue the acquisition of Agua Dulce Airport.
- To identify financing to clean out reservoirs which have lost capacity, to rehabilitate dams to meet earthquake structural standards, and to enlarge the lower Los Angeles River and Rio Hondo River below Whittier Narrows Dam.
- To analyze 22 bridges for seismic stability and, where required, design remedial measures and award contracts for work.
- To perform necessary bridge seismic retrofit for city bridges, as requested.
- To expand the Single and Multi-Residential County Curbside Recycling Program to additional unincorporated communities.
- To establish one additional Bridge and Major Thoroughfare Construction Fee District and obtain approval for fee increases in the existing districts.
- To continue to pursue full reimbursement for services rendered.
- To redesign and reconstruct substandard sewer pump stations, thereby increasing plant reliability and providing increased capacities.
- To develop a multi-year strategic plan for fleet management, including implementation of clean air mandates.

Major Accomplishments - 1990-91

- Initiated the analysis for a \$29.0 million local bridge seismic retrofit program.
- Negotiated and awarded contracts for the management, operation, and maintenance of the County airports and right-of-first-refusal to develop County airport sites.
- Expanded the Mutual Aid Agreement to include disaster services from ten Southern California counties, one Northern California county, and ten Southern California cities.
- Initiated construction of Lyons Avenue and McBean Parkway Freeway Interchange projects using Building and Thoroughfare (B&T) Construction Fee District funds. Processed the Whites Canyon Road Phase 3 Bridge and Thoroughfare project to the point it can be awarded for construction early in 1991-92.

Public Works (contd)

- Designated as the principal permittee, with cities in Los Angeles County as co-permittees, to be responsible for administration and implementation of the U.S. Environmental Protection Agency's Storm Water/Urban Runoff Program.
- Completed the master plan for one airport, partially completed two other airport master plans, and the Environmental Impact Report (EIR) for acquisition of Agua Dulce Airport.
- Completed or have under construction 67 percent of the Countywide Traffic Signal Synchronization Program's projects.
- Developed and began operation of a fully permitted recycling buyback center in Lennox Park and expanded the Residential Curbside Program to additional unincorporated County areas.
- Consolidated 187 Lighting Districts into one Consolidated Lighting District for the County unincorporated areas and 27 Consolidated Lighting Districts for the cities that are administered by the Department for an estimated administrative cost savings of approximately \$35,000 per year.
- Completed a comprehensive hydrology and sedimentation study of the Arroyo Seco drainage system.
- Reactivated a program that will install 300 revenue producing transit shelters throughout the County unincorporated area at no cost to the County.
- Implemented a pilot 4/40 work schedule at the Alhambra headquarters building which resulted in closure of the building every Friday, increased productivity, generated operational savings, and improved the Department's compliance with the South Coast Air Quality Management District's Regulation XV - Trip Reduction requirements.
- Opened the County's first joint-agency Child Care Center in Alhambra for County departments and the City of Alhambra.
- Received \$60,000 in Productivity Innovation Grant funds and a \$60,000 loan from the Productivity Investment Fund to acquire productivity enhancing satellite surveying equipment.
- Received recognition for one of the top ten 1990 Productivity and Quality Award projects in the County by the Productivity Commission and the Board of Supervisors for the San Gabriel River inflatable rubber water conservation dam.
- Received two satellite downlink receiver dishes from the Interagency Telecommunications Advisory Committee (ITAC), at no cost to the Department, to facilitate decentralized training of field staff.
- Received a \$70,000 grant from ITAC to prepare public service announcements for improved highway traffic flow.
- Produced and aired radio and television public service announcements aimed at improving motorists' driving habits and helping to combat traffic congestion.
- Developed and implemented an on-line Inventory Control and Procurement System for the Department.
- Generated \$323,000 of savings which was contributed to the Mental Health Program.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
<u>Airports</u>				
-- Based Aircraft	2,273	2,258	2,270	2,285
-- Takeoffs and Landings	796,584	859,460	933,144	960,000
-- Tiedowns Available	1,560	1,452	1,452	1,460
-- Hangars Available	957	866	866	881
-- Operator Hangars	126	179	179	204
-- Gallons of Fuel Sold	1,728,823	1,931,214	1,931,580	1,950,000
<u>County Engineer</u>				
-- Building Permits	38,003	30,619	29,200	29,000
-- Parcel/Tract Maps Filed	1,072	1,401	1,300	1,300
-- Building and Grading Permit Review	10,612	21,863	18,166	18,000
-- Tentative and Final Maps Processed	896	910	850	900
-- Private Drain and Private Contract Permits	223	237	240	240
<u>Flood Control</u>				
-- Miles of Channel Maintained	473	475	475	475
-- Debris and Catch Basins Maintained	64,394	64,400	64,407	64,412
-- Value of Contract Award	\$41,409,000	\$41,525,400	\$32,865,000	\$49,000,000
<u>Road</u>				
-- Miles of Roads Maintained	4,965	4,650	4,660	4,670
-- Road Construction Projects	141	60	154	200
-- Road Maintenance Permits Issued	26,897	27,163	25,260	26,000
-- Road Construction Permits Issued	1,946	1,770	1,646	2,000
-- Transportation Planning and Bicycle Studies	20	20	20	20

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
---------------------------------	--------------------	----------------------------	-------------------------------

1. ROADS AND HIGHWAYS

Provides for construction and maintenance of roads and highways. Under this program, 4,670 miles of road will be maintained in 1991-92 and 200 road construction projects will be undertaken. The program further provides for construction and maintenance of bridges and tunnels, including maintenance of 464 County-owned bridges and 413 city-owned bridges, and maintenance of 1,255 traffic signal intersections.

Public Works (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
1. ROADS AND HIGHWAYS (contd)				
1990-91	\$ 310,165,193	\$ 310,165,193	\$ --	1,051.0
<i>Change 1</i>	863,753	863,753	--	17.0
Reflects funding for construction, operation, maintenance, and repair of roads and highways, shifting of personnel and associated costs from other programs, as well as negotiated increases in salaries and employee benefits. Increase is offset by revenue, partly as a result of passage of State Proposition 111 in June 1990.				
<i>Change 2</i>	21,472,054	21,472,054	--	31.0
Reflects increases of right-of-way and equipment purchases, shifting of personnel and associated costs from other programs, and final payment on the Rambla Pacifico loan.				
1991-92	\$ 332,501,000	\$ 332,501,000	\$ --	1,099.0

The proposed budget provides for an additional level of service due to increased construction, operation and maintenance, and the purchase of equipment which for the last several years has been severely curtailed due to insufficient revenue. Revisions to the proposed budget are anticipated when project schedules are updated and carryover projects are identified and rebudgeted for 1991-92.

2. FLOOD CONTROL AND DRAINAGE

Provides for construction or upgrade of flood control facilities, including 268 storm drains. Further provides for maintenance of flood control facilities, including 475 miles of flood channels, 437 miles of storm drain main line, 64,275 catch basins, 137 debris basins, 31 debris disposal areas, 15 major dams, and 225 check dams. In addition, provides for construction and maintenance of washes, reservoirs, storm gauging stations, and pumping plants that provide flood protection to the general public.

1990-91	\$ 237,773,946	\$ 237,773,946	\$ --	874.0
<i>Change 1</i>	3,993,378	3,993,378	--	3.0
Primarily reflects reallocation of funding from construction to operation of debris control facilities and runoff regulation facilities. Also reflects costs for construction of channelization, shifting of personnel and associated costs from other programs, and negotiated increases in salaries and employee benefits, which will be partially offset by a recommended rate increase of \$1.33 in the benefit assessment levy.				
<i>Change 2</i>	(-4,964,309)	(-4,964,309)	--	--
Reflects reduced debt service requirements for 1964 and 1970 bonds.				
<i>Change 3</i>	904,985	904,985	--	--
Primarily reflects an increase in funding to cover the Property Tax Administration Cost initiated through Senate Bill 2557.				
1991-92	\$ 237,708,000	\$ 237,708,000	\$ --	877.0

The proposed budget provides for an increased level of service due to the additional revenue from the proposed benefit assessment levy. Revisions to the proposed budget are anticipated when project schedules are updated and carryover projects are identified and rebudgeted in 1991-92.

Public Works (contd)

		<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
3. WATER SYSTEMS								
Provides for construction, operation, maintenance, and repair of 65 County Waterworks Districts' facilities to ensure an adequate and reliable supply of water for customers.								
1990-91	\$	113,466,630	\$	113,466,630	\$	--		168.0
<i>Change 1</i>		<i>3,340,043</i>		<i>3,340,043</i>		<i>--</i>		<i>4.0</i>
Reflects funding for the construction, operation, maintenance, and repair of water systems and pump plants. Also reflects negotiated increases in salaries and employee benefits, partially offset by water rate increases of 20 percent for Waterworks District No. 36, Val Verde, and the City of Lomita Water System.								
<i>Change 2</i>		<i>(-13,065,673)</i>		<i>(-13,065,673)</i>		<i>--</i>		<i>2.0</i>
Primarily reflects a reduction in reserves for unforeseen expenditures, partially offset by the purchase of fixed assets for the building of new offices, warehouses, and maintenance shops in the Malibu and Lancaster Districts.								
1991-92	\$	103,741,000	\$	103,741,000	\$	--		174.0

The proposed budget maintains the current level of service overall.

4. SEWER SYSTEMS

Provides for the construction, operation, maintenance, and repair of sanitary sewers, treatment plants, and related appurtenances for 18 sewer districts which are essential to protect public health and safety.

1990-91	\$	38,552,326	\$	38,552,326	\$	--		141.0
<i>Change 1</i>		<i>2,529,913</i>		<i>2,529,913</i>		<i>--</i>		<i>--</i>
Reflects funding for the operation, maintenance, and repair of sanitary sewers, treatment plants, and related appurtenances essential to protect the public health and safety. The increase partially reflects sewer line replacement in both the Miramonte Boulevard and Rosecrans Avenue areas, and negotiated increases in salaries and employee benefits.								
<i>Change 2</i>		<i>161,761</i>		<i>161,761</i>		<i>--</i>		<i>1.0</i>
Primarily reflects increased payments for sewage disposal contracts and funding for unforeseen emergency expenditures.								
1991-92	\$	41,244,000	\$	41,244,000	\$	--		142.0

The proposed budget allows for the efficient operation of sewer systems to maintain the current level of service.

Public Works (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
5. WASTE MANAGEMENT					
Provides for coordination of the program countywide and provides advice to the Board of Supervisors, consistent with County Code requirements, on all waste management issues and programs to protect underground waters from contamination by hazardous materials stored in underground tanks within unincorporated territory and contract cities. Further provides for preparation and administration of the Los Angeles County Solid Waste Management Plan, implements recommended solid waste management programs, and manages a regulatory program for on-site industrial waste management of industrial and commercial waste generators in unincorporated areas.					
1990-91	\$	13,713,199	\$ 12,252,199	\$ 1,461,000	122.0
<i>Change 1</i>		2,805,361	2,207,061	598,300	--
Reflects an increase to further develop hazardous waste programs and fund a management program for industrial and commercial waste generators. Also reflects an increase to develop a database for the Los Angeles County Solid Waste Management Plan as required by AB 939. Expenditures are partially offset by proposed increases in the solid waste fees, revenues to comply with AB 939, and revenues generated for the household hazardous waste program. Additionally, reflects negotiated increases in salaries and employee benefits.					
<i>Change 2</i>		232,440	391,440	(-159,000)	--
Reflects increases to meet monitoring regulations mandated by amendments to the Federal 1987 Clean Water Act, funds the Industrial Waste Complaint Response Program, and continues operation, maintenance and monitoring of the underground tank program, including mitigation of soil contamination.					
1991-92	\$	16,751,000	\$ 14,850,700	\$ 1,900,300	122.0
The proposed budget reflects an increased level of service as a result of increased fees and implementation of State-mandated programs.					
6. TRANSIT SYSTEMS					
Provides for developing, monitoring, and administering fixed route and dial-a-ride transit systems for residents of the unincorporated areas of Los Angeles County. Provides for more than one million miles of transit service, 377,000 miles of paratransit service, and 456,000 miles of dial-a-ride service. Additionally, provides for three park-and-ride lots.					
1990-91	\$	43,406,631	\$ 43,406,631	\$ --	31.0
<i>Change 1</i>		708,369	708,369	--	--
Reflects funding for the development and administration of fixed route and dial-a-ride transit systems for residents of the unincorporated areas, and negotiated increases in salaries and employee benefits. Also reflects a decrease in available financing from sales tax and other governmental agencies, partially offset by a revenue increase from the passage of Proposition C on November 6, 1990.					
1991-92	\$	44,115,000	\$ 44,115,000	\$ --	31.0
The proposed budget reflects increased transit services for the unincorporated areas.					

Public Works (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
7. LIGHTING DISTRICTS					
Provides for the administration of 52 Los Angeles County Street Lighting Districts serving residents of the various districts, including 24 Landscape and Lighting Act Districts and 28 Consolidated Lighting Districts. Provides for the administration of 110,000 light standards.					
1990-91	\$	35,779,733	\$ 35,779,733	\$ --	19.0
<i>Change 1</i>		5,071,267	5,071,267	--	--
Reflects the operation, maintenance, and repair of street lighting, increased utility costs, additional street lighting requirements, and negotiated increases in salaries and employee benefits.					
1991-92	\$	40,851,000	\$ 40,851,000	\$ --	19.0
The proposed budget reflects cost adjustments in operation and maintenance in order to maintain the current level of service.					
8. WATER CONSERVATION					
Provides for the construction or improvement of facilities used for replenishing underground water supplies and protecting the underground fresh water supply from sea water. Further provides for the operation and maintenance of ground water recharge facilities to conserve flood, storm, waste, and other water for beneficial purposes, and sea water barriers to minimize contamination of ground water supplies with saltwater.					
1990-91	\$	33,506,654	\$ 33,506,654	\$ --	193.0
<i>Change 1</i>		3,073,346	3,073,346	--	--
Reflects reallocation of funding from construction of ground water recharge facilities to the operation, maintenance, and repair of flood control facilities used for replenishing the underground water supply. Also reflects increased contracted projects for ground water recharge facilities, and negotiated increases in salaries and employee benefits.					
1991-92	\$	36,580,000	\$ 36,580,000	\$ --	193.0
The proposed budget allows for an improved level of operation and maintenance of ground water recharge facilities and sea water barriers to ensure the quality of the ground water.					
9. DEVELOPMENT REGULATION					
Provides for fulfilling the legal role of the Director of Public Works, acting in the capacity as Building Official, in the enforcement of the County of Los Angeles Building Laws and all other applicable State, County, and Federal building regulations. Provides code enforcement activities pertaining to all major land development projects and coordinates the input and effort of various County departments and agencies to ensure that land development projects are processed as expeditiously as possible. Involves projected 1991-92 review of 29,000 building permits, 1,300 parcel/tract maps, 18,000 building and grading permits, 900 tentative and final maps, and 240 private drain and private contract permits.					
1990-91	\$	62,390,388	\$ 57,220,388	\$ 5,170,000	537.0

Public Works (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
9. DEVELOPMENT REGULATION (contd)				
<i>Change 1</i>	(-13,159,388)	(-11,820,088)	(-1,339,300)	(-51.0)
Reflects a decrease in expenditures and revenue due to shifting of personnel to other funded programs, a hiring freeze, and the elimination of vendor contracts as a result of the downturn in the building industry, offset by increases in building and safety fees and negotiated increases in salaries and employee benefits.				
1991-92	\$ 49,231,000	\$ 45,400,300	\$ 3,830,700	486.0

The proposed budget reflects a degree of service level reduction for those builders who have paid fees in prior years and are beginning construction projects in 1991-92. The proposed budget further reflects reduced plan check staffing that could affect conformance with Los Angeles County Building, Electrical, Plumbing, and Mechanical Codes, and applicable State laws.

10. SERVICES FOR OTHERS

Provides for grants or services, such as road improvements, to other County departments, cities, or other government agencies. Additionally, provides for emergency response to conditions which threaten life and property such as toxic spills, hazardous material contamination, floods, fires, and other disasters.

1990-91	\$ 81,527,169	\$ 80,518,169	\$ 1,009,000	249.0
<i>Change 1</i>	(-17,915,169)	(-17,551,169)	(-364,000)	--
Primarily reflects a decrease in Aid to Cities funding, and direct billing of services to programs such as Roads and Highways.				
1991-92	\$ 63,612,000	\$ 62,967,000	\$ 645,000	249.0

The proposed budget reflects a shift by cities away from using the County as a pass-through agency for distribution of the gas tax funds, resulting in a reduction of the level of services to cities. The budget also reflects accounting adjustments with no impact on the level of service.

11. GENERAL AVIATION

Provides for the operation, maintenance, and repair of airport grounds, facilities, equipment, and the initiation and management of leases of airport facilities. Administers the development and financing of County airport improvement projects and planning studies. Also fulfills the County's legal role as the enforcing agency for State airport noise regulations. Further provides service to 2,285 based aircraft including 960,000 takeoffs and landings, 1,460 available tiedowns, 881 hangars, 204 operator hangars, and fuel with projected sales of 1,950,000 gallons.

1990-91	\$ 18,055,043	\$ 18,055,043	\$ --	74.0
<i>Change 1</i>	(-4,747,825)	(-4,747,825)	--	(-65.0)
Reflects a reduction in operation and maintenance expenditures and revenues related to contracting for management of the five County-owned airports. Also reflects a decrease in the number of budgeted positions.				

Public Works (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
11. GENERAL AVIATION (contd)					
<i>Change 2</i>		1,543,782	1,543,782	--	--
Reflects funding for capital improvements of County-owned airport grounds and facilities financed by Federal and State grant funds, as well as proceeds from the lease management agreement, and rent from property surrounding the airports.					
1991-92	\$	14,851,000	\$ 14,851,000	\$ --	9.0

The proposed budget maintains the current level of service.

12. PROPERTY MANAGEMENT

Provides for acquisition services for road, flood control, and other right of way, the processing of road vacation requests, the selling and leasing of excess rights-of-way, and performing other property-related tasks. Also allows for departmental management of publicly held properties under its jurisdiction.

1990-91	\$	7,608,145	\$ 7,577,145	\$ 31,000	58.0
<i>Change 1</i>		(-618,145)	(-613,145)	(-5,000)	3.0
Reflects a decrease in anticipated acquisition services, right-of-way purchases, and other property-related tasks, partially offset by negotiated increases in salaries and employee benefits. Also reflects three additional positions required to write legal descriptions and maps and describe real property, to perform survey analysis and design drafting on the Computer Aided Design system, and to prepare grant and quitclaim deeds.					
1991-92	\$	6,990,000	\$ 6,964,000	\$ 26,000	61.0

The proposed budget maintains the current level of service.

13. BICYCLE PATHS

Provides for the implementation of a network of regional bicycle trails which will connect various communities within the County. Provides for 88 miles of off-road bicycle trails and 90 miles of on-road bicycle lanes.

1990-91	\$	5,135,977	\$ 5,135,977	\$ --	13.0
<i>Change 1</i>		2,611,023	2,611,023	--	--
Reflects increases required to finance new, or improve existing bikeways, and negotiated increases in salaries and employee benefits. Also reflects anticipated expenditures for the Coyote Creek, West Los Angeles Veloway, Los Angeles River/LARIO, San Gabriel River, and other bikeway projects, partially offset by revenue from the passage of Proposition C on November 6, 1990.					
1991-92	\$	7,747,000	\$ 7,747,000	\$ --	13.0

The proposed budget reflects an increased level of service exhibited through efforts to operate, maintain, and implement a network of bicycle paths which will connect communities within Los Angeles County.

Public Works (contd)

		<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
14. ADMINISTRATION								
Provides for the general administrative support of the Department, through assisting the divisions with planning, analyzing, and coordinating functions related to departmental operations. Further provides for the Department's budget, expenditure control, management services, business and financial analysis, information systems, and personnel and public affairs support.								
1990-91	\$	30,999,985	\$	30,999,985	\$	--		268.0
<i>Change 1</i>		<i>1,037,015</i>		<i>1,037,015</i>		<i>--</i>		<i>19.0</i>
Primarily reflects additional recommended positions as a result of the reorganization of the Department's Business and Finance Division and additional staffing for the Building Proprietor Program, Records Management Program, data processing, and Federal and State-mandated environmental monitoring programs.								
1991-92	\$	32,037,000	\$	32,037,000	\$	--		287.0
The proposed budget provides an improved organizational structure that will better respond to departmental needs. Also provides additional staffing for other significant programs.								
<i>Total</i>								
<i>Change</i>	\$	<i>(-4,122,019)</i>	\$	<i>(-2,853,019)</i>	\$	<i>(-1,269,000)</i>		<i>-36.0</i>

PUBLIC WORKS - AVIATION ENTERPRISE FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
OPERATING EXP						
SVCS & SUPPS \$	7,892,923 \$	6,210,000 \$	7,424,000 \$	2,382,000 \$	2,382,000 \$	-5,042,000
OTHER CHARGES	1,808	410,000	782,000	1,237,000	1,237,000	455,000
FA - EQUIPMENT	50,678	40,000	131,000	131,000	131,000	
TOT OP EXP	7,945,409	6,660,000	8,337,000	3,750,000	3,750,000	-4,587,000
OTH FIN USES	400,000					
RES EQU TRANS	124,341	80,000	259,000	89,000	89,000	-170,000
GROSS TOTAL \$	8,469,750 \$	6,740,000 \$	8,596,000 \$	3,839,000 \$	3,839,000 \$	-4,757,000
TOT FIN REQMTS \$	8,469,750 \$	6,740,000 \$	8,596,000 \$	3,839,000 \$	3,839,000 \$	-4,757,000
AVAIL FINANCE =====						
FUND BALANCE \$	1,720,272 \$	807,000 \$	807,368 \$	757,000 \$	757,000 \$	-50,368
OP REVENUE	7,540,425	6,690,000	7,788,632	3,082,000	3,082,000	-4,706,632
NON-OP REVENUE	16,420					
TOT AVAIL FIN \$	9,277,117 \$	7,497,000 \$	8,596,000 \$	3,839,000 \$	3,839,000 \$	-4,757,000

PUBLIC WORKS - COUNTY ENGINEER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 40,319,173	\$ 33,837,000	\$ 41,951,000	\$ 42,069,000	\$ 38,121,000	\$ -3,830,000
LESS EXP DIST	2,021,989					
TOT S & S	38,297,184	33,837,000	41,951,000	42,069,000	38,121,000	-3,830,000
OTHER CHARGES	151,592	50,000	428,000	545,000	545,000	117,000
FA - B & I	8,898					
FA - EQUIPMENT	130,559		31,000	33,000	33,000	2,000
TOT FIX ASSET	139,457		31,000	33,000	33,000	2,000
RES EQU TRANS	257,244	228,000	244,000	273,000	273,000	29,000
GROSS TOTAL	\$ 38,845,477	\$ 34,115,000	\$ 42,654,000	\$ 42,920,000	\$ 38,972,000	\$ -3,682,000
LESS INT TRFS	18,888					
NET TOTAL	\$ 38,826,589	\$ 34,115,000	\$ 42,654,000	\$ 42,920,000	\$ 38,972,000	\$ -3,682,000
REVENUE	31,181,055	28,451,000	35,455,000	32,670,000	32,670,000	-2,785,000
NET CO COST	\$ 7,645,534	\$ 5,664,000	\$ 7,199,000	\$ 10,250,000	\$ 6,302,000	\$ -897,000

FUND
GENERALFUNCTION
GENERALACTIVITY
OTHER GENERAL

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 100,554,344	\$ 125,274,000	\$ 129,729,000	\$ 138,593,000	\$ 138,593,000	\$ 8,864,000
OTHER CHARGES	10,114,922	14,555,000	18,336,000	17,700,000	17,700,000	-636,000
FA - B & I	752,305	307,000	912,000	968,000	968,000	56,000
FA - EQUIPMENT	435,096	361,000	361,000	706,000	706,000	345,000
TOT FIX ASSET	1,187,401	668,000	1,273,000	1,674,000	1,674,000	401,000
RES EQU TRANS	1,411,307	2,813,000	2,813,000	2,211,000	2,211,000	-602,000
APPROP FOR CON			3,448,000	1,000,000	1,000,000	-2,448,000
GROSS TOTAL	\$ 113,267,974	\$ 143,310,000	\$ 155,599,000	\$ 161,178,000	\$ 161,178,000	\$ 5,579,000
RESERVES						
=====						
GENER RESERVES	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	
OTHER RESERVES	2,964,000					
ENCUMBRANCES	54,185,254					
EST DELINQ			5,925,000	8,562,000	8,562,000	2,637,000
TOTAL RESERVES	\$ 59,949,254	\$ 2,800,000	\$ 8,725,000	\$ 11,362,000	\$ 11,362,000	\$ 2,637,000
TOT FIN REQMTS	\$ 173,217,228	\$ 146,110,000	\$ 164,324,000	\$ 172,540,000	\$ 172,540,000	\$ 8,216,000
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 71,668,717	\$ 27,166,000	\$ 27,166,000	\$ 11,062,000	\$ 11,062,000	\$ -16,104,000
REVENUE	94,382,346	97,006,000	99,950,000	116,158,000	116,158,000	16,208,000
AUGMENTATION	-23,849,638					
TAX LEVY	58,182,301	33,000,000	37,208,000	39,720,000	39,720,000	2,512,000
CANCEL PR YR				5,600,000	5,600,000	5,600,000
TOT AVAIL FIN	\$ 200,383,726	\$ 157,172,000	\$ 164,324,000	\$ 172,540,000	\$ 172,540,000	\$ 8,216,000

PUBLIC WORKS - FLOOD CONTROL/DEBT SERVICES SUMMARY

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES -----						
OTHER CHARGES \$	28,812,122 \$	27,731,000 \$	27,770,000 \$	24,959,000 \$	24,959,000 \$	-2,811,000
RESERVES -----						
GENER RESERVES \$	12,714,021 \$	10,356,000 \$	10,356,860 \$	8,024,000 \$	8,024,000 \$	-2,332,860
EST DELINQ			1,021,795	1,166,000	1,166,000	144,205
TOTAL RESERVES \$	12,714,021 \$	10,356,000 \$	11,378,655 \$	9,190,000 \$	9,190,000 \$	-2,188,655
TOT FIN REQMTS \$	41,526,143 \$	38,087,000 \$	39,148,655 \$	34,149,000 \$	34,149,000 \$	-4,999,655
AVAIL FINANCE =====						
FUND BALANCE \$	18,487,434 \$	3,850,000 \$	3,849,914 \$			-3,849,914
REVENUE	1,568,833	701,000				
TAX LEVY	25,319,789	20,822,000	22,584,720	23,793,000	23,793,000	1,208,280
CANCEL PR YR		12,714,000	12,714,021	10,356,000	10,356,000	-2,358,021
TOT AVAIL FIN \$	45,376,056 \$	38,087,000 \$	39,148,655 \$	34,149,000 \$	34,149,000 \$	-4,999,655

PUBLIC WORKS - INTERNAL SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						

OPERATING EXP						
SAL & EMP BEN \$	164,819,647	\$ 172,686,000	\$ 181,384,000	\$ 199,532,000	\$ 199,532,000	\$ 18,148,000
SVCS & SUPPS	59,487,095	117,338,000	136,914,000	125,853,000	122,144,000	-14,770,000
OTHER CHARGES				535,000	535,000	535,000
FA - EQUIPMENT	7,197,607	9,735,000	11,282,000	12,484,000	12,484,000	1,202,000
-----	-----	-----	-----	-----	-----	-----
TOT OP EXP	231,504,349	299,759,000	329,580,000	338,404,000	334,695,000	5,115,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	231,504,349	\$ 299,759,000	\$ 329,580,000	\$ 338,404,000	\$ 334,695,000	\$ 5,115,000
OTHER RESERVES	8,876,284					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	240,380,633	\$ 299,759,000	\$ 329,580,000	\$ 338,404,000	\$ 334,695,000	\$ 5,115,000
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE \$	6,327,710	\$ 72,000	\$ 71,817		\$	\$ -71,817
OP REVENUE	228,446,841	291,423,000	321,244,183	329,818,000	326,109,000	4,864,817
NON-OP REVENUE	80,022					
RES EQ TRANS	3,115,384	8,264,000	8,264,000	8,586,000	8,586,000	322,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	237,969,957	\$ 299,759,000	\$ 329,580,000	\$ 338,404,000	\$ 334,695,000	\$ 5,115,000
=====	=====	=====	=====	=====	=====	=====
POSITIONS			3,798.0	3,762.0	3,762.0	-36.0

PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
SVCS & SUPPS	\$ 476,569	\$ 285,000	\$ 1,073,000	\$ 619,000	\$ 619,000	\$ -454,000
REVENUE	281,481		601,000	519,000	519,000	-82,000
=====	=====	=====	=====	=====	=====	=====
NET CO COST \$	195,088	\$ 285,000	\$ 472,000	\$ 100,000	\$ 100,000	\$ -372,000
=====	=====	=====	=====	=====	=====	=====
FUND GENERAL			FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Public Works (contd)

PUBLIC WORKS - PUBLIC WAYS-PUBLIC FACILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 2,442,114	\$ 3,307,000	\$ 3,675,000	\$ 3,307,000	\$ 3,307,000	\$ -368,000
REVENUE	2,170,298	3,307,000	3,675,000	3,307,000	3,307,000	-368,000
NET CO COST	\$ 271,816	\$	\$	\$	\$	\$
	FUND GENERAL		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

PUBLIC WORKS - REIMBURSEMENT FOR SEWER CONSTRUCTION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 112	\$	\$ 370,000	\$ 370,000	\$ 370,000	\$
REVENUE	666	30,000	370,000	370,000	370,000	
NET CO COST	\$ -554	\$ -30,000	\$	\$	\$	\$

PUBLIC WORKS - ROAD FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	94,353,337 \$	127,839,000 \$	168,256,000 \$	139,020,000 \$	139,020,000 \$	-29,236,000
OTHER CHARGES	14,319,122	30,126,000	34,776,000	38,585,000	38,585,000	3,809,000
FA - B & I	24,359	1,048,000	1,048,000	1,047,000	1,047,000	-1,000
FA - EQUIPMENT	257,265	65,000	110,000	126,000	126,000	16,000
TOT FIX ASSET	281,624	1,113,000	1,158,000	1,173,000	1,173,000	15,000
RES EQU TRANS	1,364,191	2,778,000	2,778,000	5,372,000	5,372,000	2,594,000
GROSS TOTAL \$	110,318,274 \$	161,856,000 \$	206,968,000 \$	184,150,000 \$	184,150,000 \$	-22,818,000
RESERVES =====						
OTHER RESERVES	8,243,959					
ENCUMBRANCES	10,043,997					
TOTAL RESERVES \$	18,287,956 \$					
TOT FIN REQMTS \$	128,606,230 \$	161,856,000 \$	206,968,000 \$	184,150,000 \$	184,150,000 \$	-22,818,000
AVAIL FINANCE =====						
FUND BALANCE \$	26,263,197 \$	18,159,000 \$	18,159,000 \$	3,538,000 \$	3,538,000 \$	-14,621,000
REVENUE	120,502,881	146,212,000	188,809,000	179,589,000	179,589,000	-9,220,000
CANCEL PR YR		1,023,000		1,023,000	1,023,000	1,023,000
TOT AVAIL FIN \$	146,766,078 \$	165,394,000 \$	206,968,000 \$	184,150,000 \$	184,150,000 \$	-22,818,000

FUND
ROAD FUNDFUNCTION
PUBLIC WAYS & FACILITIESACTIVITY
PUBLIC WAYS



REGIONAL PLANNING
JAMES HARTL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 6,640,601	\$ 6,901,000	\$ 7,381,000	\$ 8,505,000	\$ 7,006,000	\$ -375,000
SVCS & SUPPS	2,816,647	1,859,000	2,586,000	2,957,000	1,711,000	-875,000
OTHER CHARGES		80,000	80,000	147,000	170,000	90,000
FA - EQUIPMENT	285,002	25,000	45,000	70,000	45,000	
GROSS TOTAL	\$ 9,742,250	\$ 8,865,000	\$ 10,092,000	\$ 11,679,000	\$ 8,932,000	\$ -1,160,000
LESS INT TRFS	102,090	5,000	5,000	15,000	15,000	10,000
NET TOTAL	\$ 9,640,160	\$ 8,860,000	\$ 10,087,000	\$ 11,664,000	\$ 8,917,000	\$ -1,170,000
REVENUE	3,237,086	2,691,000	3,341,000	2,741,000	2,791,000	-550,000
NET CO COST	\$ 6,403,074	\$ 6,169,000	\$ 6,746,000	\$ 8,923,000	\$ 6,126,000	\$ -620,000
POSITIONS			150.0	157.0	129.0	-21.0
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY OTHER PROTECTION						

MISSION

To establish and maintain a continuing comprehensive long-range planning process for the physical, social, and economic development of the County of Los Angeles. The Department prepares and maintains the Countywide General Plan, including area and community plans, and administers the County's subdivision and zoning ordinances. In addition, the Department develops and maintains the base information on demographic and development conditions for the County of Los Angeles.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department of Regional Planning is absorbing curtailments of \$2.4 million that will result in the reduction of 21 budgeted positions. The magnitude of the budget shortfall from fiscal year 1990-91 will cause major disruptions to the County's planning program and will significantly reduce planning services currently provided to the public. Funding limitations will cause a 20 percent reduction in actual staffing levels, a 30 percent reduction in temporary personnel, and a 50 percent reduction in professional planning consultant services.

Such curtailment will impact all program areas, diminish services to the public, eliminate field office operations that provide counseling and planning information services, incur substantial delays in investigating and enforcing zoning and subdivision code complaints, lengthen case processing time frames and reduce performance benchmark standards for processing zoning and subdivision permit applications, reduce scheduled work for the General Plan Revision and Zoning Consistency Programs, defer needed community plan updates and coastal planning activities, delay the completion of zoning and subdivision ordinance revisions, and mitigate the Department's ability to search for marketing and productivity opportunities.

Regional Planning (contd)

Objectives - 1991-92

- To evaluate adopted population housing and employment projections based on the 1990 U.S. Census data and identify potential inconsistencies in the Santa Clarita Valley Area Plan.
- To initiate preparation of an Annual Data Book, which will provide demographic and economic information by given geographical areas.
- To continue implementation efforts for the Santa Catalina and Marina del Rey Local Coastal Programs (LCP), including preparation of amendments to the land use plan and zoning ordinances.
- To continue efforts to automate Department operations, and develop a departmental Geographic Information System (GIS) for planning information.
- To continue the Zoning Consistency and General Plan Revision programs.

Major Accomplishments - 1990-91

- Continued implementation of procedures for streamlining the development permit review process. Over 91 percent of all applications were set for public hearing within 50 days of the filing date.
- Obtained final California Coastal Commission certification of the Santa Catalina Island and Marina del Rey Local Implementation Programs (LIP).
- Completed a report on infrastructure financing in the Santa Clarita Valley and Acton.
- Obtained approval from the Regional Planning Commission for a Community Standards District for Twin Lakes.
- Developed ordinances that were adopted by the Board of Supervisors for the following concerns: Topanga Community Standards District, uniform notification requirements, parking and loading area requirements, large family day care centers, and outside display.
- Initiated innovation projects for Public Self-Help Computers, Remote Testifying Program, and the Marketing and Office Automation Project.
- Implemented a departmental Paper Recycling Plan, revised the Emergency Response Plan that was submitted to the Office of Emergency Management, initiated a Pilot Telecommuting Plan, and developed and implemented a cultural awareness program for staff.
- The Department generated \$786,000 in Profit Sharing Program savings which was carried forward to fund consultant contracts in the Information Systems, Land Use Regulation, and Advanced Planning programs.
- Received National Association of Counties (NACo) Awards for Office Automation and Training, Height and Grade Ordinance, and Housing Element of the Countywide General Plan. Received an American Planning Association, California Chapter Historic Planning Award for the County Highway Plan.

Regional Planning (contd)

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Development Permit Processing				
-- Zone Changes	78	70	58	65
-- Conditional Use Permits/ Variances	338	359	258	280
-- General Plan Amendments	58	30	21	30
-- Plot Plan Review	2,143	2,157	1,910	2,015
-- Certificates of Compliance	2,107	1,827	1,079	1,200
-- New Tentative Tract Maps	169	161	103	103
-- New Tentative Parcel Maps	237	221	120	120
-- Initial Studies	558	515	316	320
Development Permit Counseling				
-- One-Stop Counseling	1,041	845	670	670
-- Land Development Coordinating Center	19,437	15,816	13,434	13,450
Development Permit Enforcement				
-- Zoning Violations/Checks	6,286	6,794	6,800	6,000
-- Subdivision Violation Notices	122	109	110	110

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
---------------------------------	--------------------	----------------------------	-------------------------------

1. CURRENT PLANNING

Reviews and processes development permits which include zone changes, conditional use permits (CUP), variances, plot plans, major and minor land divisions, plan amendments, initial studies, and environmental reviews in accordance with State and County requirements. For fiscal year 1991-92, it is projected that the Department will process 65 zone changes, 280 CUPs, 320 initial studies, and 30 general plan amendments, and conduct 2,015 plot plan reviews.

1990-91	\$	2,645,000	\$	2,400,000	\$	245,000	37.0
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<i>Change 1</i>		<i>(-116,000)</i>		--		<i>(-116,000)</i>	<i>(-3.0)</i>
-----------------	--	-------------------	--	----	--	-------------------	---------------

Reflects deletion of two positions assigned to process subdivision cases and one position assigned to process plot plans.

<i>Change 2</i>		<i>(-510,000)</i>		<i>(-250,000)</i>		<i>(-260,000)</i>	--
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Reflects decrease in consultant service contracts and services received from other County departments. Also reflects revenue decrease created by the weakened economy.

Regional Planning (contd)

		Gross Financing Uses		IFT/Revenue		Net County Cost		Budgeted Positions
1. CURRENT PLANNING (contd)								
<i>Change 3</i>		207,000		--		207,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	2,226,000	\$	2,150,000	\$	76,000		34.0

The proposed budget reflects the loss of revenue from the development community directly related to the present economic situation. This revenue loss, in conjunction with operational curtailments, results in the elimination of budgeted positions and consultant services which will impact environmental assessments and increase plot plan reviews. Expanded time frames and lower performance benchmark standards will affect the completion of zoning and subdivision case reviews that will result in increased costs for developers and consumers.

2. **LAND USE REGULATION**

Regulates land use through enforcement of the zoning and subdivision codes. This includes the investigation of citizen and Board complaints, the preparation of zoning and subdivision ordinance revisions, and the provision of zoning, subdivision, and general plan information and counseling to the public. For fiscal year 1991-92, it is projected that 1,200 Certificates of Compliance permits will be processed, 670 One-Stop Counseling sessions will be held, 13,450 individuals will be counseled at the Land Development Coordinating Center (LDCC), 6,000 zoning violation enforcement checks will be conducted, and 110 subdivision violation notices will be issued.

1990-91	\$	2,477,000	\$	515,000	\$	1,962,000		42.0
<i>Change 1</i>		(-660,000)		--		(-660,000)		(-10.0)
	Reflects deletion of four positions assigned to process zoning violation cases, one position assigned to process land division violation cases, one position assigned to ordinance studies, and four positions assigned to field offices.							
<i>Change 2</i>		(-136,000)		(-136,000)		--		--
	Reflects decrease in consultant contracts and other miscellaneous services and supplies. Also reflects revenue decrease in Certificates of Compliance permits created by the weakened economy.							
<i>Change 3</i>		195,000		--		195,000		--
	Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	1,876,000	\$	379,000	\$	1,497,000		32.0

The proposed budget reflects curtailment of budgeted positions which will result in the discontinuation of counseling and planning information services provided at nine of the ten field offices and will require applicants to conduct all business in downtown Los Angeles. Involves a 40 percent reduction in zoning enforcement agents causing a backlog of 2,800 cases per year to respond to citizen and Board complaints, a 20 percent reduction in subdivision enforcement staff causing a backlog and delay in completing Certificates of Compliance investigations, and substantial delays in preparing zoning and subdivision ordinance revisions as requested by the Board of Supervisors and the Regional Planning Commission.

Regional Planning (contd)

		<u>Gross</u>		<u>IFT/Revenue</u>		<u>Net</u>		<u>Budgeted</u>
		<u>Financing Uses</u>				<u>County Cost</u>		<u>Positions</u>
3. INFORMATION SYSTEMS								
Prepares, interprets, and maintains the Geographic Information System (GIS) data bases and computer systems used to analyze the impact of development on urban services to support case processing, general plan, and zoning functions. Prepares census, demographic, and economic reports and projections, and produces marketable computer-based planning reports and display maps.								
1990-91	\$	1,519,000	\$	280,000	\$	1,239,000		21.0
<i>Change 1</i>		<i>(-221,000)</i>		--		<i>(-221,000)</i>		<i>(-5.0)</i>
Reflects deletion of one position assigned to the Land Development Management Agency (LDMA) and four positions assigned to perform mapping duties.								
<i>Change 2</i>		<i>89,000</i>		<i>(-98,000)</i>		<i>187,000</i>		--
Reflects increase for consultant contracts and technical maintenance agreements. Also reflects revenue decrease from LDMA surcharge fees associated with the weakened economy.								
<i>Change 3</i>		<i>97,000</i>		--		<i>97,000</i>		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	1,484,000	\$	182,000	\$	1,302,000		16.0
The proposed budget reflects curtailment of budgeted positions that reduces the mapping staff that produce presentation maps used for public hearings. Ordinance maps prepared for zone change cases to be adopted by the Board of Supervisors could be delayed.								
4. ADVANCE PLANNING								
Prepares, maintains, and implements the Countywide General Plan and local plans for the unincorporated areas, reviews public facility acquisitions, provides planning input on air quality, waste management, transportation, affordable housing, and other issues of County importance.								
1990-91	\$	1,371,000	\$	151,000	\$	1,220,000		20.0
<i>Change 1</i>		<i>(-124,000)</i>		--		<i>(-124,000)</i>		<i>(-2.0)</i>
Reflects deletion of two positions assigned to perform community studies.								
<i>Change 2</i>		<i>(-44,000)</i>		<i>(-56,000)</i>		<i>12,000</i>		--
Reflects decrease for consultant contracts and revenue decrease from grant offset activities.								
<i>Change 3</i>		<i>109,000</i>		--		<i>109,000</i>		--
Reflects negotiated increases in salaries and employee benefits.								
1991-92	\$	1,312,000	\$	95,000	\$	1,217,000		18.0

Regional Planning (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
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4. **ADVANCE PLANNING** (contd)

The proposed budget reflects curtailment of budgeted positions that will cause significant reductions in scheduled activities for the General Plan Revision and Zoning Consistency programs and will add another delay to the updating of the 11-year-old general plan and mandated elements. The State guidelines recommend that updates occur every five years. May delay preparing needed plan amendments to the Marina del Rey and Santa Catalina Island Local Coastal Programs, causing delays in approving permits in both regions, and will cause further delays in the completion of the unincorporated Malibu Local Coastal Program which is required in order to regain permit issuance authority over this coastal region.

5. **PROGRAM SUPPORT**

Provides fiscal and administrative support to management in the areas of audit compliance, payroll and personnel, budget analysis and accounting, procurement, graphic services, work programming, legislative coordination, emergency preparedness, productivity improvement, contract compliance, and marketing support.

1990-91	\$	1,227,000	\$	--	\$	1,227,000	23.0
<i>Change 1</i>		<i>(-38,000)</i>		--		<i>(-38,000)</i>	<i>(-1.0)</i>
Reflects deletion of one position assigned to perform program support activities.							
<i>Change 2</i>		<i>(-83,000)</i>		--		<i>(-83,000)</i>	--
Reflects decrease in consultant contracts and miscellaneous services and supplies.							
<i>Change 3</i>		<i>134,000</i>		--		<i>134,000</i>	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	1,240,000	\$	--	\$	1,240,000	22.0

The proposed budget reflects curtailment of a budgeted position that reduces the Department's ability to perform marketing, contract compliance, and productivity improvement activities.

6. **ADMINISTRATION**

Provides management of the County's planning program and includes the Regional Planning Commissioners, their support staff, and related expenditures.

1990-91	\$	853,000	\$	--	\$	853,000	7.0
<i>Change 1</i>		<i>(-101,000)</i>		--		<i>(-101,000)</i>	--
Reflects changes in other charges and miscellaneous services and supplies.							

Regional Planning (contd)

	<u>Gross</u> <u>Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net</u> <u>County Cost</u>		<u>Budgeted</u> <u>Positions</u>
6. ADMINISTRATION (contd)							
<i>Change 2</i>		42,000		--		42,000	--
Reflects negotiated increases in salaries and employee benefits.							
1991-92	\$	794,000	\$	--	\$	794,000	7.0
The proposed budget provides funding to maintain the current level of service.							
<i>Total</i>							
<i>Change</i>	\$	(-1,160,000)	\$	(-540,000)	\$	(-620,000)	(-21.0)



REGISTRAR-RECORDER/COUNTY CLERK
CHARLES WEISSBURD, REGISTRAR-RECORDER/COUNTY CLERK

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 22,785,147	\$ 23,007,000	\$ 20,394,000	\$ 23,985,000	\$ 24,430,000	\$ 4,036,000
SVCS & SUPPS	17,241,086	23,463,000	21,465,000	27,295,000	24,270,000	2,805,000
OTHER CHARGES		240,000	240,000	1,311,000	1,201,000	961,000
FA - EQUIPMENT	302,605	145,000	188,000	188,000	188,000	
GROSS TOTAL	\$ 40,328,838	\$ 46,855,000	\$ 42,287,000	\$ 52,779,000	\$ 50,089,000	\$ 7,802,000
LESS INT TRFS	1,041,359	1,683,000	722,000	722,000	651,000	-71,000
NET TOTAL	\$ 39,287,479	\$ 45,172,000	\$ 41,565,000	\$ 52,057,000	\$ 49,438,000	\$ 7,873,000
REVENUE	26,768,063	26,197,000	24,250,000	31,824,000	31,824,000	7,574,000
NET CO COST	\$ 12,519,416	\$ 18,975,000	\$ 17,315,000	\$ 20,233,000	\$ 17,614,000	\$ 299,000
POSITIONS			579.3	614.9	614.9	35.6

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
ELECTIONS

MISSION

The Registrar-Recorder/County Clerk has mandated responsibility for registering voters; maintaining registration files; conducting Federal, State, local and special elections; checking petitions for initiatives and referenda; recording real estate documents and maintaining birth, death, and marriage records; issuing marriage licenses; issuing fictitious business names and filing notary bonds.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department will increase revenue by over \$7 million dollars from fiscal year 1990-91 to significantly offset the increased cost of conducting Federal, State, and local elections. This revenue increase results from a combination of full cost recovery for election services, net County Clerk operations, and the Department's success in removing the legislative sunset clause of the Vitals and Health Statistics Trust Fund. The proposed budget reflects curtailment in Sheriff election security levels and curtailments in services received from other County departments in the amount of \$326,000.

The proposed budget does not include financing of \$885,468 to fund two projects that were financed through Innovation Funds last fiscal year. The Los Angeles County Election System (LACES) project is a continued development of the Voter Registration subsystem which maintains voter identification and current voter status more efficiently, provides on-line maintenance of polls, officers, check-in centers, affidavit accounting, and election scheduling and control. The computer upgrade is the second of a five-year funding program to finance computer upgrade and storage requirements to meet increased file growth in recordable documents, vital records, voter files, and affidavit signatures. Discontinuation of funding for these two projects will delay the implementation of these needed improvement programs.

Objectives - 1991-92

– To successfully conduct Uniform District/Governing Board Elections and the Presidential Primary Election.

Registrar-Recorder/County Clerk (contd)

- To enhance the Vital Records On-line System to provide for the issuance of death and marriage abstracts.
- To process the reapportionment of congressional, Assembly, State Senate, Board of Equalization, and other districts.
- To conduct initial feasibility reviews for modernization of the County Clerk operations, focusing on computerization capabilities.
- To implement a proprietorship program for the Hall of Records and the Ferguson Drive facilities.
- To complete Phase 3 and Phase 4 of the Signature Retrieval System, including affidavit scanning and petition signature verification.
- To continue chairing the Geographic Information System Advisory Body (GISAB) and work with that body to locate and hire a Geographic Information System (GIS) manager to coordinate implementation and funding of GISAB's long-range plan.
- To develop a vital records protection plan.
- To continue the Los Angeles County Election System project installation.
- To continue investigating and reviewing the feasibility of consolidating the Registrar, Recorder, and County Clerk operations into one building and locate an appropriate facility.

Major Accomplishments - 1990-91

- Successfully conducted the 1990 Gubernatorial General Election, redistricted supervisorial districts, and conducted the First Supervisorial District Special Elections.
- Updated the Vital Records On-line System to issue birth abstracts from 1964 through the present.
- Assumed responsibility of the nonjudicial County Clerk functions when these activities were transferred to the Registrar-Recorder Department, now known as Registrar-Recorder/County Clerk.
- Chaired the GISAB and finalized the countywide GIS long-range plan and submitted it to the Chief Administrative Officer and Board of Supervisors for approval.
- Installed a GIS to streamline precincting operations in preparation for the redistricting of the County of Los Angeles based on the 1990 census.
- Opened a branch office in Lancaster to provide both recording and election services to the area's residents.
- Implemented Phase 1 and Phase 2 of the computerized Signature Retrieval System, including the digitizing of signatures. The system was successfully used in the 1990 General Election for absent voter processing.
- Completed Phase 2 of the Los Angeles County Election System (LACES) which included implementation of the voter registration, precinct officer, and polling place subsystems.
- Received National Association of Counties (NACo) Awards for the Microcomputer Ballot Conversion System and the Birth Abstract Issuance System. Received County Supervisors Association of California (CSAC) Awards for the Vital Records On-line Indexing and Retrieval System with Public Viewing Capability and for the Birth Abstract Issuance System. Received Productivity and Quality Awards for the following projects: Vital Record Credit Card Service, Birth Abstract Issuance System, and the Microcomputer Ballot Conversion System.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Election Program				
- Elections Held	67	181	52	196
- Absent Voter Requests	374,754	327,047	510,000	350,000
- Voting Precincts	6,702	6,328	6,279	6,300
Registration Program				
- Registered Voters	3,767,094	3,402,509	3,500,000	3,500,000
- Affidavit Intake	747,385	310,335	380,000	625,000
- Petition Signatures	444,672	4,706,047	500,000	4,800,000
Recorder Program				
- Documents Recorded	2,109,242	2,109,859	1,900,000	2,100,000
- Certified Copies	667,446	719,962	759,757	797,757
County Clerk Program				
- Marriage Licenses Issued	71,834	73,863	74,278	74,460
- Fictitious Business Names Issued	113,984	125,913	126,000	130,000
- Notary Bonds Filed	2,050	2,343	2,813	3,200

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. ELECTIONS				
Fulfills the legal role of the Registrar-Recorder/County Clerk as Principal Election Officer through conducting and reporting on County-conducted elections, which include Federal, State, local, and special elections. For fiscal year 1991-92, it is projected that 196 elections will be held and that the June 1992 Presidential Primary Election will involve 6,300 voting precincts. This program anticipates processing 350,000 absent voter requests.				
1990-91	\$ 16,148,000	\$ 2,307,000	\$ 13,841,000	185.2
Change 1	2,525,000	5,407,000	(-2,882,000)	--
Reflects an increase in appropriation and revenue associated with a change from a General Election year to a Primary/General Law Election year.				
Change 2	229,000	--	229,000	--
Reflects an increase in training allowance to include training for election inspectors and increased appropriation for new postage rates.				
Change 3	78,000	--	78,000	--
Reflects services provided by the Auditor-Controller to process election warrants.				

Registrar-Recorder/County Clerk (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. ELECTIONS (contd)				
<i>Change 4</i>	794,000	--	794,000	--
Reflects a continued debt service repayment increase for the Signature Retrieval System.				
<i>Change 5</i>	392,000	9,000	383,000	(-0.4)
Reflects various adjustments for anticipated operating needs, election information, and elimination of funding for a vacant partial position.				
<i>Change 6</i>	613,000	--	613,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 20,779,000	\$ 7,723,000	\$ 13,056,000	184.8

The proposed budget provides required funding to conduct the 1991 Uniform District and School District elections and the 1992 Presidential Primary Election. It also provides for the continued payment for the Signature Retrieval System to convert registered voter signatures from microfilm to digitized signatures for viewing on computer terminals. Included is the curtailment reduction in Sheriff election security levels.

2. REGISTRATION

Fulfills the legal role of the Registrar-Recorder/County Clerk as Principal Voter Registration Official in promoting registration, monitoring and maintaining current voter registration files, providing public access to the registration records for the County, and reviewing petitions for initiatives and referenda. It is anticipated that the number of registered voters in the County will reach 3,500,000 in fiscal year 1991-92 and that the Department will process 625,000 affidavits of registration. It is projected that staff will verify 4,800,000 petition signatures during 1991-92.

1990-91	\$ 7,881,000	\$ 685,000	\$ 7,196,000	130.4
<i>Change 1</i>	509,000	225,000	284,000	--
Reflects additional costs associated with conducting a full voter file purge and increased State reimbursement for voter outreach and purge activities.				
<i>Change 2</i>	(-68,000)	--	(-68,000)	(-3.0)
Reflects deletion of three vacant positions through streamlining of operations and productivity improvements.				
<i>Change 3</i>	336,000	(-10,000)	346,000	--
Reflects an increase in appropriation for new postage rates, decreased services rendered to other County departments, data processing increases, and other various operating needs and services.				
<i>Change 4</i>	347,000	--	347,000	--
Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$ 9,005,000	\$ 900,000	\$ 8,105,000	127.4

The proposed budget provides sufficient funding to verify petition signatures and process affidavits. A major program focus during fiscal year 1991-92 will be the pre-primary voter file purge which is conducted on a two-year cycle.

Registrar-Recorder/County Clerk (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>	<u>Net</u>	<u>Budgeted</u>
	<u>Financing Uses</u>			<u>County Cost</u>	<u>Positions</u>
3. RECORDER					
Fulfills the legal role of the Registrar-Recorder/County Clerk as Principal Recording Officer through recording documents, maintaining birth, death, and marriage records, issuing marriage licenses and fictitious business names and notary bonds, and collecting Documentary Transfer Tax for the County General Fund. During fiscal year 1991-92, it is projected that 2,100,000 documents will be recorded and that 797,000 certified copies of documents will be issued. It is also projected that 130,000 fictitious business names will be issued, that 3,200 notary bonds will be filed, and that 74,460 marriage licenses will be issued.					
1990-91	\$ 10,656,000	\$	21,855,000	\$ (-11,199,000)	205.8
<i>Change 1</i>	<i>(-20,000)</i>		<i>10,000</i>	<i>(-30,000)</i>	<i>(-1.0)</i>
Reflects operating changes and the consolidation of Document Processing and Document Recording sections to more efficiently and economically provide recording services, resulting in deletion of one vacant position. Also reflects increased services rendered to other County departments.					
<i>Change 2</i>	<i>1,218,000</i>		<i>2,196,000</i>	<i>(-978,000)</i>	<i>41.0</i>
Reflects the transfer of the County Clerk nonjudicial functions from the Superior Court to the Registrar-Recorder.					
<i>Change 3</i>	<i>211,000</i>		<i>18,000</i>	<i>193,000</i>	<i>--</i>
Reflects an increase in appropriation for new postage rates, increased services rendered to other County departments, various adjustments in proprietor expenses, and other changes in operating needs.					
<i>Change 4</i>	<i>--</i>		<i>(-254,000)</i>	<i>254,000</i>	<i>--</i>
Reflects the continuation of a revenue increase from the Vitals and Health Statistics Trust Fund, program changes and reductions in the Micrographics and Modernization programs, and reductions in the collection of recording fees.					
<i>Change 5</i>	<i>513,000</i>		<i>--</i>	<i>513,000</i>	<i>--</i>
Reflects negotiated increases in salaries and employee benefits.					
1991-92	\$ 12,578,000	\$	23,825,000	\$ (-11,247,000)	245.8

The proposed budget provides necessary funding to record all required documents and issue requested certified copies of records. All funding and revenue associated with the transfer from the Superior Court to the Registrar-Recorder of the nonjudicial County Clerk functions are reflected in the budget, including the transfer of 41 budgeted positions.

4. ADMINISTRATION

Supports the office of the Registrar-Recorder/County Clerk through management of the Department's fiscal, personnel, and technical services, including election planning and press relations.

1990-91	\$ 7,602,000	\$	125,000	\$ 7,477,000	57.9
<i>Change 1</i>	<i>105,000</i>		<i>--</i>	<i>105,000</i>	<i>(-1.0)</i>
Reflects deletion of one vacant position and changes in permanent administrative and support staff.					

Registrar-Recorder/County Clerk (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
4. ADMINISTRATION (contd)					
<i>Change 2</i>		179,000	(-98,000)	277,000	--
	Reflects proprietor program increases and other various adjustments reflecting operating needs, election information, and reduction of services rendered to other County departments.				
<i>Change 3</i>		(-150,000)	--	(-150,000)	--
	Reflects various services and supplies reductions due to budget restraints.				
<i>Change 4</i>		(-191,000)	--	(-191,000)	--
	Reflects utility and insurance operating changes and other miscellaneous changes in services and supplies.				
<i>Change 5</i>		182,000	--	182,000	--
	Reflects negotiated increases in salaries and employee benefits.				
1991-92	\$	7,727,000	\$ 27,000	\$ 7,700,000	56.9
The proposed budget provides funding to maintain the current level of service.					
<i>Total</i>					
<i>Change</i>	\$	7,802,000	\$ 7,503,000	\$ 299,000	35.6



RENT EXPENSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 137,267,953	\$ 43,696,000	\$ 43,696,000	\$ 46,410,000	\$ 46,282,000	\$ 2,586,000
LESS EXP DIST	68,770,497	33,253,000	33,253,000	35,905,000	35,905,000	2,652,000
TOT S & S	68,497,456	10,443,000	10,443,000	10,505,000	10,377,000	-66,000
OTHER CHARGES		126,000,000	126,000,000	133,679,000	133,017,000	7,017,000
LESS EXP DIST		54,914,000	54,914,000	68,047,000	68,047,000	13,133,000
TOT OTH CHRG		71,086,000	71,086,000	65,632,000	64,970,000	-6,116,000
GROSS TOTAL	\$ 68,497,456	\$ 81,529,000	\$ 81,529,000	\$ 76,137,000	\$ 75,347,000	\$ -6,182,000
LESS INT TRFS	73,992					
NET TOTAL	\$ 68,423,464	\$ 81,529,000	\$ 81,529,000	\$ 76,137,000	\$ 75,347,000	\$ -6,182,000
REVENUE	6,387,593	11,333,000	11,333,000	1,740,000	3,540,000	-7,793,000
NET CO COST	\$ 62,035,871	\$ 70,196,000	\$ 70,196,000	\$ 74,397,000	\$ 71,807,000	\$ 1,611,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

MISSION

To finance payments for leased space to house County programs and fund annual obligations for long-term financing of capital construction.

RECOMMENDED CHANGES FROM 1990-91 ADJUSTED ALLOWANCE

	Gross Financing Uses	Exp. Dist./Revenue	Net County Cost	Budgeted Positions
1. RENT EXPENSE				
1990-91	\$ 169,696,000	\$ 99,500,000	\$ 70,196,000	--
Change 1	2,128,000	2,003,000	125,000	--
Reflects a net increase for anticipated and Board-approved leases for courts, health services, and the District Attorney-Family Support Unit, partially offset by charges to client departments, lease terminations, and a decrease in space requirements for the Museum of Art.				

Rent Expense (contd)

		Gross Financing Uses	Exp. Dist./Revenue	Net County Cost	Budgeted Positions
1. RENT EXPENSE (contd)					
Change 2		7,475,000	5,989,000	1,486,000	--
Reflects debt service for the Sheriff Multiple Capital Facilities Project II, and inflationary increases in rental rates, taxes, insurance and administrative expenses partially offset by charges to client departments. Also, reflects the transfer of the Los Angeles County Employees Retirement Association (LACERA) and Consolidated Fire Protection District capital lease payments from revenue to expenditure distribution to more accurately reflect Auditor-Controller accounting guidelines.					
1991-92	\$	179,299,000	\$ 107,492,000	\$ 71,807,000	--
Total					
Change	\$	9,603,000	\$ 7,992,000	\$ 1,611,000	--

SPECIAL ASSESSMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OTHER CHARGES	\$ 136,448	\$ 155,000	\$ 178,000	\$ 178,000	\$ 178,000	\$
LESS EXP DIST	17,990	18,000	20,000	20,000	20,000	
TOT OTH CHRG	118,458	137,000	158,000	158,000	158,000	
GROSS TOTAL	\$ 118,458	\$ 137,000	\$ 158,000	\$ 158,000	\$ 158,000	\$
REVENUE	31,760	32,000	35,000	35,000	35,000	
NET CO COST	\$ 86,698	\$ 105,000	\$ 123,000	\$ 123,000	\$ 123,000	\$

FUND
GENERAL

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

MISSION

The appropriation is used to pay assessments and taxes levied against the County for the operation, maintenance, or improvement of streets and property by the performance of work related to grading, paving or oiling streets; construction of sidewalks, crosswalks, steps, curbs, and gutters; sanitary sewers; drains; and lighting.



**SHERIFF
SHERMAN BLOCK, SHERIFF**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 644,410,148	\$ 682,637,000	\$ 695,540,000	\$ 874,367,000	\$ 748,763,000	\$ 53,223,000
SVCS & SUPPS	138,062,370	168,710,000	170,636,000	206,386,000	185,199,000	14,563,000
OTHER CHARGES	49,083	19,500,000	19,500,000	169,342,000	168,491,000	148,991,000
FA - LAND	61,934	86,000	1,090,000	2,028,000	28,000	-1,062,000
FA - B & I	2,720,354	6,871,000	15,615,000	29,673,000	19,673,000	4,058,000
TOT CAP PROJ	2,782,288	6,957,000	16,705,000	31,701,000	19,701,000	2,996,000
FA - EQUIPMENT	6,270,949	11,830,000	11,830,000	22,921,000	3,150,000	-8,680,000
TOT FIX ASSET	9,053,237	18,787,000	28,535,000	54,622,000	22,851,000	-5,684,000
GROSS TOTAL	\$ 791,574,838	\$ 889,634,000	\$ 914,211,000	\$ 1,304,717,000	\$ 1,125,304,000	\$ 211,093,000
LESS INT TRFS	5,233,783	6,187,000	6,235,000	6,181,000	6,178,000	-57,000
NET TOTAL	\$ 786,341,055	\$ 883,447,000	\$ 907,976,000	\$ 1,298,536,000	\$ 1,119,126,000	\$ 211,150,000
REVENUE	145,550,600	172,217,000	181,306,000	346,686,000	344,093,000	162,787,000
NET CO COST	\$ 640,790,455	\$ 711,230,000	\$ 726,670,000	\$ 951,850,000	\$ 775,033,000	\$ 48,363,000
POSITIONS			12,140.8	13,926.6	12,303.1	162.3

MISSION

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. He enforces State laws and County ordinances in the unincorporated area and is responsible for maintaining law and order in all cities within the County. The Department regularly provides a wide range of specialized and technical law enforcement services to every city in the County upon request. During 1991-92, the Sheriff will also provide direct traffic and general law enforcement services, through contract, to 41 cities, to the north and northeast areas of the City of Long Beach, and to the Southern California Rapid Transit District Metro Blue Line.

The operations of the Sheriff's Department are administered and financed through two separate budgets. Administrative, patrol, investigative, and technical services are included in the Sheriff's Law Enforcement Services budget. Functions financed and administered in the Sheriff's Custody and Court Services budget include detention, the court processing of presentenced inmates, incarceration of sentenced prisoners for the duration of their jail sentences, civil processing, and bailiff services. The facilities financed in this budget unit are Central Jail, Sybil Brand Institute for Women, Peter J. Pitchess Honor Rancho, Biscailuz Center, Hall of Justice Jail, Mira Loma Male, Mira Loma Female Honor Rancho, and the North County Correctional Facility.

Budget Shortfall/Critical Unmet Needs - 1991-92

The 1991-92 Proposed Budget reflects a curtailment of \$4.3 million which the Department has absorbed through reduction of lower-priority law enforcement programs, including the curtailment of 51.2 sworn positions providing community and special enforcement services and a three-month delay in opening the new Lost Hills Sheriff's Station facility.

Sheriff (contd)

The Proposed Budget also requires the Sheriff to defer implementation of a \$1 million program to escort and supervise visitors at the Pitchess Honor Rancho, and \$12 million in various capital improvements at Pitchess Honor Rancho and the Men's Central Jail medical facility.

Objectives - 1991-92

- To continue to support and aggressively pursue the implementation of law enforcement programs aimed at eradicating gang and drug-related violence.
- To continue to support and aggressively pursue programs aimed at relieving jail overcrowding and court congestion.
- To continue to staff the Office of Professional and Ethical Standards.
- To continue to pursue a stable revenue source for the Substance Abuse and Narcotics Education (SANE) Program currently provided in 51 school districts.
- To continue to pursue and implement programs to maximize the use of inmate labor and private contracting where feasible.
- To secure contracts for provision of law enforcement services to the cities of Malibu and Calabasas.
- To continue to monitor ongoing construction of the Lynwood Regional Justice Center and the Men's Central Jail expansion.
- To continue implementation of the Sheriff's maintenance program to support ongoing maintenance and alterations at various Sheriff's facilities.
- To continue second year operation of the Regimented Inmate Diversion Pilot Program (boot camp).

Major Accomplishments - 1990-91

- Implemented a cohesive and directed policy towards all internal investigations and discipline through creation of the Office of Professional and Ethical Standards.
- Provided law enforcement services to the north and northeast areas of the City of Long Beach and to the Southern California Rapid Transit District to patrol the Metro Blue Line.
- Expanded narcotics enforcement activities which were offset by funds from the forfeiture program.
- Continued the early release programs in order to comply with the Federal court order requiring the Sheriff to manage inmate population within previously approved facility inmate capacities.
- Identified and implemented additional drug education programs targeted at grade school students.
- Monitored ongoing construction of the Lynwood Regional Justice Center; completed construction of the Lost Hills Sheriff's Station; converted vacant barracks to provide a 240-bed men's medium security unit at Mira Loma; and continued construction of the Men's Central Jail expansion.
- Implemented the Regimented Inmate Diversion Pilot Program (boot camp) financed by the Narcotics Enforcement Special Fund.
- Expanded the Early Disposition Program with the cooperation of the District Attorney, Public Defender, and Probation Departments. This program allows for a certified plea in an effort to speed up case disposition and thereby help reduce jail overcrowding.

Sheriff (contd)

- Established a court line program which allows for decentralized inmate transportation to and from courts to comply with a Federal court order.

Indicator	<u>WORKLOAD</u>		1990-91	1991-92
	1988-89	1989-90	Estimated	Projected
Cases Handled	289,815	342,605	351,000	359,000
Major Crimes	118,689	130,519	133,000	136,000
Adult	93,893	98,218	99,000	99,000
Juvenile Arrests	16,428	17,306	17,000	17,000
Average Daily Inmate Population (ADIP)	22,042	22,564	22,995	26,500

*Estimated and projected ADIP reflects court-ordered maximum capacity.

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. PATROL				
Provides law enforcement services to unincorporated areas, and traffic control and law enforcement to 41 contract cities and to the Southern California Rapid Transit District Metro Blue Line.				
1990-91	\$ 284,474,000	\$ 130,844,000	\$ 153,630,000	4,574.9
<i>Change 1</i>	<i>(-4,280,000)</i>	--	<i>(-4,280,000)</i>	<i>(-51.2)</i>
Reflects curtailment of sworn positions providing community and special enforcement services and a three-month delay in opening the Lost Hills Sheriff's Station in order to fund other higher-priority programs.				
<i>Change 2</i>	<i>(-1,100,000)</i>	--	<i>(-1,100,000)</i>	<i>(-16.0)</i>
Reflects the deletion of services provided by the Malibu Sheriff's Station due to the incorporations of Malibu and Calabasas.				
<i>Change 3</i>	<i>450,000</i>	--	<i>450,000</i>	<i>7.5</i>
Reflects staffing and operational costs associated with opening the Palmdale Sheriff's Substation.				
<i>Change 4</i>	<i>1,100,000</i>	<i>11,387,000</i>	<i>(-10,287,000)</i>	<i>16.0</i>
Reflects revenue offset service level increases to contract cities and the Rapid Transit District Metro Blue Line.				
<i>Change 5</i>	<i>8,450,000</i>	--	<i>8,450,000</i>	--
Reflects the transfer of costs for automotive service from the Administration Program.				
<i>Change 6</i>	<i>877,000</i>	--	<i>877,000</i>	--
Reflects inflationary increases in the cost of safety equipment and patrol supplies partially offset by deletion of one-time-only fixed assets appropriation.				

Sheriff (contd)

		<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
1. PATROL (contd)					
<i>Change 7</i>		14,526,000	--	14,526,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.					
1991-92	\$	304,497,000	\$ 142,231,000	\$ 162,266,000	4,531.2
The Proposed Budget funds continuation of current service level for essential programs through a reduction of lower-priority programs, operation of one new Sheriff's station and one new substation, and an increase in revenue offset contract law enforcement services.					
2. CUSTODY					
Provides placement, security, and care of sentenced and non-sentenced County jail inmates at Central Jail, Biscailuz Center, Hall of Justice Jail, Sybil Brand Institute for Women, Peter J. Pitchess Honor Rancho, Mira Loma Male, Mira Loma Female Honor Rancho, and the North County Correctional Facility. The average daily inmate population for fiscal year 1990-91 is projected to be 22,995.					
1990-91	\$	325,155,000	\$ 35,936,000	\$ 289,219,000	4,484.2
<i>Change 1</i>		5,000,000	--	5,000,000	84.0
Reflects increases in staffing levels to comply with Title 15 of the California Administrative Code regarding personnel requirements for operation of local detention facilities.					
<i>Change 2</i>		1,700,000	--	1,700,000	31.5
Reflects full-year funding in salaries and employee benefits for the operation of the Mira Loma Men's Medium Security Facility Expansion. It is anticipated that an additional 240 rated beds will be provided by the opening of this facility.					
<i>Change 3</i>		1,427,000	--	1,427,000	22.0
Reflects additional construction staff required for the Lynwood Regional Justice Center and the Central Jail Expansion Project. The construction of these facilities, projected for completion in 1994, will provide a combined rated capacity of 3,230 maximum security jail beds.					
<i>Change 4</i>		2,500,000	--	2,500,000	--
Reflects an increase of \$2 million for food and \$500,000 in medical supplies associated with the projected increase in the average daily inmate population.					
<i>Change 5</i>		(-5,134,000)	--	(-5,134,000)	--
Reflects a reduction in charges from the Internal Services Department of \$4.6 million in building maintenance costs due to implementation of the in-house alterations and maintenance program, as well as \$500,000 in data processing services.					
<i>Change 6</i>		(-2,563,000)	(-2,913,000)	350,000	--
Reflects a reduction of \$586,000 due to the expiration of vehicle debt service, reduced funding of \$177,000 for one-time-only replacement of medical and custody operations equipment, \$1.8 million reduction in medical services due to reduced patient visits to the Los Angeles County LAC/USC Medical Center, reduction of \$63,000 in services provided to other departments, and \$2.8 million decreased revenue due to the discontinuance of laundry service to LAC/USC Medical Center and reduced booking fee activity.					

Sheriff (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
2. CUSTODY (contd)				
<i>Change 7</i>	(-1,976,000)	--	(-1,976,000)	--
Reflects the \$1.1 million transfer of expense to the Inmate Welfare Fund for educational services provided to inmates under contract with the Hacienda La Puente Unified School District, and deletion of \$876,000 one-time-only services and supplies expenses for inmate clothing and miscellaneous household expense.				
<i>Change 8</i>	426,000	--	426,000	4.5
Reflects the transfer of appropriation from the Department of Health Services of \$276,000 to fund jail drug treatment and \$150,000 for emergency medical services.				
<i>Change 9</i>	17,012,000	--	17,012,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits.				
1991-92	\$ 343,547,000	\$ 33,023,000	\$ 310,524,000	4,626.2

The Proposed Budget funds continuation of mandatory custody programs, including compliance with staffing requirements as specified in Title 15 of the California Administrative Code, for the operation of local detention facilities, financed through the reduction of lower-priority law enforcement services. Average daily inmate population for fiscal year 1991-92 is projected to be 26,500.

3. COURT SERVICES

Provides bailiff services in 523 Superior Courtrooms, inmate incarceration and security during court proceedings, average daily transportation of 7,600 inmates to Superior and Municipal Courts throughout the County, and civil processing.

1990-91	\$ 53,949,000	\$ 1,494,000	\$ 52,455,000	847.9
<i>Change 1</i>	1,600,000	--	1,600,000	24.0
Reflects staffing to provide enhanced courtroom security required for high-risk gang and felony cases, as well as protective services during public hearings.				
<i>Change 2</i>	(-577,000)	36,000	(-613,000)	--
Reflects \$58,000 for increased costs associated with transportation of inmates to court facilities, partially offset by an increase of \$36,000 in revenue for inmate transportation and deletion of \$635,000 in one-time-only funding for fixed assets purchased in 1990-91.				
<i>Change 3</i>	1,595,000	--	1,595,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 56,567,000	\$ 1,530,000	\$ 55,037,000	871.9

The Proposed Budget funds continued operations at the current service level and enhanced security for high-risk cases.

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
4. CRIMINAL INVESTIGATIONS				
Investigates criminal activity including homicide, missing persons, narcotics, robbery, organized crime, child abuse, and fugitive warrant offenses. In fiscal year 1990-91, an estimated 133,000 major crime cases will be handled.				
1990-91	\$ 51,544,000	\$ 5,451,000	\$ 46,093,000	649.4
<i>Change 1</i>	(-1,752,000)	--	(-1,752,000)	(-23.0)
Reflects the transfer of personnel to the Administration Program to staff the Office of Professional and Ethical Standards.				
<i>Change 2</i>	1,338,000	(-853,000)	2,191,000	--
Reflects miscellaneous changes including increased requirements for services and supplies connected with criminal investigations and expiration of a grant award.				
<i>Change 3</i>	3,948,000	1,000,000	2,948,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 55,078,000	\$ 5,598,000	\$ 49,480,000	626.4
The Proposed Budget funds continuation of the current service level and an increase in revenue offset Homicide Bureau overtime requirements. Major crime cases for fiscal year 1991-92 are projected at 136,000.				
5. TECHNICAL SERVICES				
Provides essential services to departmental staff, including communications and data system development and maintenance, fingerprint identification and classification, criminalistics laboratory, and photographic services.				
1990-91	\$ 37,755,000	\$ 5,563,000	\$ 32,192,000	574.8
<i>Change 1</i>	180,000	--	180,000	3.0
Reflects the augmentation of criminalist staff to meet increased workload demand.				
<i>Change 2</i>	3,900,000	--	3,900,000	--
Reflects contract maintenance costs for the Mobile Digital System.				
<i>Change 3</i>	4,200,000	4,200,000	--	--
Reflects staffing and development costs for the Sheriff's Executive Support System and the Patrol Station Automation System, fully revenue offset through charges to the Narcotics Enforcement Special Fund.				
<i>Change 4</i>	14,459,000	--	14,459,000	--
Reflects the transfer of expense for communications system development and maintenance from the Administration Program.				
<i>Change 5</i>	384,000	(-707,000)	1,091,000	--
Reflects inflationary increases in supplies and the expiration of grant funding.				

Sheriff (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>		
5. TECHNICAL SERVICES (contd)							
Change 6		1,352,000	--	1,352,000	--		
	Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.						
1991-92	\$	62,230,000	\$	9,056,000	\$	53,174,000	577.8

The Proposed Budget funds continuation of the current service level, an increase in communications maintenance expense due to the enhancement of mobile digital radio systems, and the transfer of responsibility for administration of communications systems development and maintenance.

6. **ADMINISTRATION**

Provides departmental management, internal investigations, fiscal services, facilities planning, psychological services, and personnel recruitment and training.

1990-91	\$	161,334,000	\$	8,253,000	\$	153,081,000	1,009.6
<i>Change 1</i>		4,082,000	--	4,082,000			55.0
	Reflects the transfer of 23.0 positions from the Criminal Investigations Program and 32.0 additional positions to staff the Office of Professional and Ethical Standards.						
<i>Change 2</i>		4,996,000	300,000	4,696,000			--
	Reflects a \$2 million partial-year debt service for the acquisition of a new facility to house the Sheriff's Executive Office and Administration Division, and capital projects to continue the fuel tank replacement program, renovate the East Facility at Pitchess Honor Rancho, and provide miscellaneous maintenance and renovation at various facilities.						
<i>Change 3</i>		(-8,450,000)	--	(-8,450,000)			--
	Reflects the transfer of costs for automotive service to the Patrol Program.						
<i>Change 4</i>		(-14,459,000)	--	(-14,459,000)			--
	Reflects the transfer of expense for communications system development and maintenance to the Technical Services Program.						
<i>Change 5</i>		250,000	--	250,000			5.0
	Reflects the reassignment of payroll positions and additional staff to establish a 24-hour hotline Employee Help Desk unit.						
<i>Change 6</i>		3,593,000	280,000	3,313,000			--
	Reflects anticipated increases in automobile, medical malpractice, and general liability claims settlements and inflationary increases in recruitment and training costs.						

Sheriff (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
6. ADMINISTRATION (contd)				
<i>Change 7</i>	150,000,000	150,000,000	--	--
Reflects appropriation of revenue from the County Correctional Facility Capital Expenditure and Youth Facility Bond Acts of 1986 and 1988 to offset construction costs of the Lynwood Regional Justice Center and the Men's Central Jail expansion.				
<i>Change 8</i>	2,039,000	--	2,039,000	--
Reflects negotiated and Board-approved increases in salaries and employee benefits to maintain the current level of service.				
1991-92	\$ 303,385,000	\$ 158,833,000	\$ 144,552,000	1,069.6
The Proposed Budget funds continuation of the current service level, implementation of a centralized internal affairs program, and transfer of responsibility for administration of automotive and communications costs to other programs.				
<i>Total</i>				
<i>Change</i>	\$ 211,093,000	\$ 162,730,000	\$ 48,363,000	162.3

SHERIFF - LAW ENFORCEMENT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 382,611,470	\$ 397,219,000	\$ 407,717,000	\$ 504,435,000	\$ 428,410,000	\$ 20,693,000
SVCS & SUPPS	63,995,677	86,256,000	86,256,000	109,442,000	109,442,000	23,186,000
OTHER CHARGES		15,790,000	15,790,000	165,367,000	165,367,000	149,577,000
FA - LAND	61,934	86,000	1,090,000	2,028,000	28,000	-1,062,000
FA - B & I	2,720,354	6,871,000	15,615,000	29,673,000	19,673,000	4,058,000
TOT CAP PROJ	2,782,288	6,957,000	16,705,000	31,701,000	19,701,000	2,996,000
FA - EQUIPMENT	4,812,938	8,639,000	8,639,000	16,406,000	2,270,000	-6,369,000
TOT FIX ASSET	7,595,226	15,596,000	25,344,000	48,107,000	21,971,000	-3,373,000
GROSS TOTAL	\$ 454,202,373	\$ 514,861,000	\$ 535,107,000	\$ 827,351,000	\$ 725,190,000	\$ 190,083,000
LESS INT TRFS	1,326,441	1,178,000	1,226,000	1,235,000	1,232,000	6,000
NET TOTAL	\$ 452,875,932	\$ 513,683,000	\$ 533,881,000	\$ 826,116,000	\$ 723,958,000	\$ 190,077,000
REVENUE	127,241,868	141,265,000	148,885,000	314,603,000	314,486,000	165,601,000
NET CO COST	\$ 325,634,064	\$ 372,418,000	\$ 384,996,000	\$ 511,513,000	\$ 409,472,000	\$ 24,476,000
POSITIONS			6,808.7	7,582.6	6,805.0	-3.7
FUND GENERAL			FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

SHERIFF - CUSTODY AND COURT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 261,798,678	\$ 285,418,000	\$ 287,823,000	\$ 369,932,000	\$ 320,353,000	\$ 32,530,000
SVCS & SUPPS	74,066,693	82,454,000	84,380,000	96,944,000	75,757,000	-8,623,000
OTHER CHARGES	49,083	3,710,000	3,710,000	3,975,000	3,124,000	-586,000
FA - EQUIPMENT	1,458,011	3,191,000	3,191,000	6,515,000	880,000	-2,311,000
GROSS TOTAL	\$ 337,372,465	\$ 374,773,000	\$ 379,104,000	\$ 477,366,000	\$ 400,114,000	\$ 21,010,000
LESS INT TRFS	3,907,342	5,009,000	5,009,000	4,946,000	4,946,000	-63,000
NET TOTAL	\$ 333,465,123	\$ 369,764,000	\$ 374,095,000	\$ 472,420,000	\$ 395,168,000	\$ 21,073,000
REVENUE	18,308,732	30,952,000	32,421,000	32,083,000	29,607,000	-2,814,000
NET CO COST	\$ 315,156,391	\$ 338,812,000	\$ 341,674,000	\$ 440,337,000	\$ 365,561,000	\$ 23,887,000
POSITIONS			5,332.1	6,344.0	5,498.1	166.0
FUND GENERAL			FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION & CORRECTION	



SUPERIOR COURT/MANDATORY EXPENSE SUMMARY
JAMES H. DEMPSEY, EXECUTIVE OFFICER/CLERK OF THE SUPERIOR COURT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 104,464,800	\$ 122,617,000	\$ 128,603,000	\$ 165,372,000	\$ 137,629,000	\$ 9,026,000
SVCS & SUPPS	104,141,831	116,860,000	99,585,000	136,638,000	114,826,000	15,241,000
OTHER CHARGES		5,359,000	5,359,000	6,751,000	5,910,000	551,000
FA - B & I				2,532,000	2,532,000	2,532,000
FA - EQUIPMENT	726,512	238,000	238,000	450,000	238,000	
TOT FIX ASSET	726,512	238,000	238,000	2,982,000	2,770,000	2,532,000
GROSS TOTAL	\$ 209,333,143	\$ 245,074,000	\$ 233,785,000	\$ 311,743,000	\$ 261,135,000	\$ 27,350,000
LESS INT TRFS	2,694,889	2,580,000	2,580,000	10,159,000	10,159,000	7,579,000
NET TOTAL	\$ 206,638,254	\$ 242,494,000	\$ 231,205,000	\$ 301,584,000	\$ 250,976,000	\$ 19,771,000
REVENUE	106,746,365	100,967,000	100,809,000	101,305,000	101,305,000	496,000
NET CO COST	\$ 99,891,889	\$ 141,527,000	\$ 130,396,000	\$ 200,279,000	\$ 149,671,000	\$ 19,275,000
POSITIONS			3,045.4	3,055.3	3,055.3	9.9

MISSION

The Executive Officer/Clerk of the Superior Court administers the Court's non-judicial activities and the support functions for felony and juvenile matters, civil cases, and appeals from Municipal Court decisions. The Superior Court Mandatory Expense budget provides for such expenses as Court-appointed private counsel, the Dependency Court Legal Services Corporation Contract, indigent defense investigations, and State Correctional Schools.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Proposed Budget reflects the Trial Court Funding Agreement executed between the County and the Superior Court pursuant to State statute on February 26, 1991. As a result of this agreement, the Court will receive \$60.9 million in State revenue. The benefit derived from this revenue has been used to finance the district courts and other justice programs. Based on findings by the Judicial Council of the State of California, the Court has a critical unmet need for 45.0 additional judgeships and support staff. This would require annual ongoing operating costs of \$25.9 million exclusive of any courthouse construction costs. These costs cannot be funded within existing County resources.

Objectives - 1991-92

- To complete construction of a 25-court children's court building.
- To cooperate with the Chief Administrative Office to expand indigent defense representation programs, which may include the Alternate Defense Counsel or panel attorney programs, in order to reduce mandatory court expenditures.
- To further consolidate Municipal Court jury assembly room operations to streamline the system and improve service.

Superior Court/Mandatory Expense Summary (contd)

- To improve service to jurors through implementation of a central Juror Telephone Center serving jurors summoned to all court locations in the County.
- To pursue the enactment of legislation to authorize additional judgeships with related State Trial Court Funding Block Grant revenues.
- To finalize the Architectural Program for the North Hollywood Courthouse.
- To continue the planning, design, and construction of the New Antelope Valley Courthouse to provide nine criminal jury trial courtrooms and twelve chambers for the Superior Court and six courtrooms and nine chambers for the Municipal Court with a 1994 expected occupancy date.

Major Accomplishments - 1990-91

- Participated in and supported the consolidated external design of the Automated Case Tracking System.
- Transferred the noncourt-related County Clerk functions to the Registrar Recorder/County Clerk.
- Commenced operation of 23 civil courtrooms and related support services in the Central Civil West building.
- Continued to support the goals and objectives of the Trial Court Delay Reduction Act of 1986 (AB 3300), and reduced the central civil median time to trial from approximately 4 1/2 years to approximately 3 1/2 years.
- Implemented the Supervised Release Program in all Superior Court districts and 11 Municipal Court districts.
- Negotiated an innovative software licensing agreement under which Unicorn Systems Company is marketing the Jury Management System (JURY+) nationwide.
- Consolidated additional Municipal Court jury assembly room operations at Rio Hondo, Citrus, Bellflower, and San Pedro.
- Completed the installation of JURY+ in all Superior Court districts and began implementation at Municipal Court sites.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Case Filings:				
- Criminal	47,428	54,539	55,000	61,700
- Juvenile	45,651	48,177	48,400	50,800
- Civil	<u>210,687</u>	<u>209,598</u>	<u>209,600</u>	<u>211,500</u>
Total	303,766	312,314	313,000	324,000

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. CRIMINAL					
Provides financing for 115.3 judicial officers who process and dispose of a projected 61,700 criminal (felony) filings. Also provides financing for the operation of a pretrial release and bail deviation program to help reduce jail overcrowding.					
1990-91	\$	56,324,000	\$ 28,950,000	\$ 27,374,000	750.0
<i>Change 1</i>		224,000	--	224,000	2.0
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit, staffed by attorneys, whose primary mission will be to assist the 238.0 Judges and 60.0 Commissioners in the areas of planning, judicial improvement, reform, legal research, and the implementation and evaluation of new programs.					
<i>Change 2</i>		430,000	430,000	--	9.0
Reflects funds provided in the Trial Court Funding Agreement for a Juror Telecommunications Program. These funds will be totally offset by productivity savings. This program will improve services to jurors through implementation of a central Juror Telephone Center (JTC) serving jurors summoned to all court locations in the County.					
<i>Change 3</i>		794,000	500,000	294,000	--
Reflects funds for services and supplies increases, including costs imposed by other County departments, to maintain the current level of service.					
<i>Change 4</i>		2,532,000	2,532,000	--	--
Reflects funds for the Pomona Superior Court renovation capital project which will add three courtrooms offset by surplus Community Redevelopment Agency funds and other productivity savings.					
<i>Change 5</i>		80,000	80,000	--	--
Reflects appropriation and revenue from the Book of Approved Jury Instructions (BAJI) and the California Jury Instructions (CALJIC), which are sold for use by other court entities.					
<i>Change 6</i>		657,000	--	657,000	12.9
Reflects reclassification actions and personnel realignments resulting primarily from the Court's management restructure, approved by the Board of Supervisors, and other miscellaneous classification actions.					
<i>Change 7</i>		2,334,000	--	2,334,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.					
1991-92	\$	63,375,000	\$ 32,492,000	\$ 30,883,000	773.9

The Proposed Budget provides enhanced research capabilities for the Criminal judges and increased service to the public through juror telecommunication enhancements.

Superior Court/Mandatory Expense Summary (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
2. JUVENILE DELINQUENCY				
Provides financing for 26.0 judicial officers and 8.9 referees assigned to the Delinquency Court who process and dispose of a projected 32,512 filings, under Sections 601 and 602 of the Welfare and Institutions Code, involving persons under the age of 18 who have committed acts, which would be crimes if committed by adults, and are found to be beyond the control of their parents.				
1990-91	\$ 12,029,000	\$ 5,691,000	\$ 6,338,000	180.8
Change 1	27,000	--	27,000	0.2
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
Change 2	101,000	--	101,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
Change 3	24,000	--	24,000	0.4
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
Change 4	408,000	--	408,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 12,589,000	\$ 5,691,000	\$ 6,898,000	181.4

The Proposed Budget provides enhanced research capabilities for the Juvenile Dependency Judges.

3. CIVIL

Provides financing for 96.9 judicial officers who process and dispose of a projected 118,313 civil filings and continued support of the Trial Court Delay Reduction Act of 1986 (AB 3300), reducing the Central Civil Median Time Trial from approximately 4 1/2 years to approximately 3 1/2 years.

1990-91	\$ 58,619,000	\$ 38,395,000	\$ 20,224,000	964.9
Change 1	248,000	--	248,000	2.2
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
Change 2	286,000	286,000	--	6.0
Reflects funds provided in the Trial Court Funding Agreement for a Juror Telecommunications Program, offset by projected productivity savings.				
Change 3	500,000	500,000	--	4.0
Reflects funds provided in the Trial Court Funding for a File Management Program, offset by projected productivity savings.				
Change 4	484,000	--	484,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
Change 5	80,000	80,000	--	--
Reflects appropriation and revenue from BAJI/CALJIC for the sale of jury instructions.				

Superior Court/Mandatory Expense Summary (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
3. CIVIL (contd)				
<i>Change 6</i>	1,048,000	--	1,048,000	15.9
Reflects funds provided in the Trial Court Funding Agreement to establish three additional civil courtrooms. An additional 3.0 Commissioners and support staff will be added, pending legislative approval of additional Judges recognized as an unmet need.				
<i>Change 7</i>	(-586,000)	--	(-586,000)	(-18.3)
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 8</i>	2,506,000	--	2,506,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 63,185,000	\$ 39,261,000	\$ 23,924,000	974.7

The Proposed Budget provides enhanced research capabilities for the Civil Judges and increased service to the public through juror telecommunication enhancements. In addition, the public will be better served with the three additional courtrooms and improved file management.

4. FAMILY LAW

Provides financing for 34.6 judicial officers who process and dispose of a projected 60,849 filings involving dissolution of marriage, adoption, custody and support matters, and cases involving reciprocal enforcement of support law, and to assist in developing the most effective, economical, relevant methods for resolving these disputes.

1990-91	\$ 18,370,000	\$ 15,004,000	\$ 3,366,000	383.6
<i>Change 1</i>	24,000	--	24,000	0.2
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
<i>Change 2</i>	148,000	--	148,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 3</i>	85,000	--	85,000	1.0
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 4</i>	548,000	--	548,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 19,175,000	\$ 15,004,000	\$ 4,171,000	384.8

The Proposed Budget provides enhanced research capabilities for the Family Law Judges.

Superior Court/Mandatory Expense Summary (contd)

	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
5. PROBATE				
Provides financing for 5.2 judicial officers who process and dispose of a projected 24,280 filings involving decedent, incompetent, and minor estates and trusts by representatives of those estates and trusts.				
1990-91	\$ 6,942,000	\$ 4,642,000	\$ 2,300,000	131.4
<i>Change 1</i>	8,000	--	8,000	0.1
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
<i>Change 2</i>	57,000	--	57,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 3</i>	14,000	--	14,000	0.1
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 4</i>	205,000	--	205,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 7,226,000	\$ 4,642,000	\$ 2,584,000	131.6

The Proposed Budget provides enhanced research capabilities for the Probate Judges.

6. MENTAL HEALTH

Provides financing for 2.0 judicial officers who process and dispose of matters pertaining to a projected 5,964 filings involving mentally disordered sex offenders, narcotic addict placements, sanity of municipal court defendants, conservatorships, mental retardation petitions, capacity to consent to medication, and weapons confiscation issues, as well as the conducting of the certification review hearings.

1990-91	\$ 2,347,000	\$ 440,000	\$ 1,907,000	35.4
<i>Change 1</i>	2,000	--	2,000	0.1
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
<i>Change 2</i>	19,000	--	19,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 3</i>	(-1,000)	--	(-1,000)	--
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 4</i>	66,000	--	66,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 2,433,000	\$ 440,000	\$ 1,993,000	35.5

The Proposed Budget provides enhanced research capabilities for the Mental Health Judges.

Superior Court/Mandatory Expense Summary (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
7. JUVENILE DEPENDENCY				
Provides financing for 14.0 judicial officers and 2.1 referees who process and dispose of a projected 18,288 filings under Section 300 of the Welfare and Institutions Code, involving dependent minors who are living in unfit, dangerous places, or have no parent or guardian, or meet other criteria in Section 300 of the Code.				
1990-91	\$ 18,367,000	\$ 3,974,000	\$ 14,393,000	130.5
<i>Change 1</i>	14,000	--	14,000	0.1
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
<i>Change 2</i>	280,000	--	280,000	5.0
Reflects funds for the Juvenile Dependency Court Mediation Program. This Program saves the County the time and expense of contested hearings through the use of nonjudicial, neutral, third-party mediators.				
<i>Change 3</i>	155,000	--	155,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 4</i>	2,000	--	2,000	--
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 5</i>	518,000	--	518,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 19,336,000	\$ 3,974,000	\$ 15,362,000	135.6
The Proposed Budget establishes enhanced research capabilities for the Juvenile Dependency Judges and, through the Mediation Program, reduces the need for contested hearings.				
8. APPELLATE				
Provides financing for 4.0 judicial officers who process and dispose of a projected 2,094 Municipal Court appeals.				
1990-91	\$ 1,163,000	\$ 991,000	\$ 172,000	19.3
<i>Change 1</i>	9,000	--	9,000	0.1
Reflects funds provided in the Trial Court Funding Agreement for a Planning and Research Unit.				
<i>Change 2</i>	10,000	--	10,000	--
Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 3</i>	(-7,000)	--	(-7,000)	(-0.2)
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				

Superior Court/Mandatory Expense Summary (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
8. APPELLATE (contd)					
<i>Change 4</i>		68,000	--	68,000	--
	Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$	1,243,000	\$ 991,000	\$ 252,000	19.2
The Proposed Budget provides enhanced research capabilities for the Appellate Judges.					
9. JUVENILE TRAFFIC					
Provides financing for 12.9 referees who process and dispose of a projected 112,000 calendared cases and 84,000 appearances involving minors charged with offenses such as non-felony violations of the Vehicle or Fish and Game Code, as governed by Sections 255-263 of the Welfare and Institutions Code.					
1990-91	\$	2,908,000	\$ 1,464,000	\$ 1,444,000	51.7
<i>Change 1</i>		24,000	--	24,000	--
	Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 2</i>		120,000	--	120,000	--
	Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$	3,052,000	\$ 1,464,000	\$ 1,588,000	51.7
The Proposed Budget provides for continuation of the Juvenile Traffic Program at the current service level.					
10. ADMINISTRATIVE					
Provides financing for support to Court management with planning, analyzing, coordinating, and controlling functions relating to the business and operations of the Court in nonjudicial areas such as budget preparation and control and personnel administration.					
1990-91	\$	16,118,000	\$ 3,835,000	\$ 12,283,000	397.8
<i>Change 1</i>		(-1,218,000)	(-2,196,000)	978,000	(-41.0)
	Reflects the transfer of County Clerk functions (Marriage License and Business Filings and Registrations) to the Registrar-Recorder, as well as the associated revenue. The Board-approved transfer of the noncourt functions moved the title of County Clerk from the Superior Court to the Registrar-Recorder.				
<i>Change 2</i>		124,000	--	124,000	--
	Reflects funds for services and supplies increases including costs imposed by other County departments.				
<i>Change 3</i>		1,300,000	--	1,300,000	--
	Reflects the Trial Court Funding Agreement provision that 1990-91 Superior Court savings be carried over for use in 1991-92. These funds will be used to upgrade and expand automation and communications capabilities including, but not limited to, extending the civil calendar management system in the Central District and some of the outlying district courts, and begin to electronically link all major Superior Court facilities.				

Superior Court/Mandatory Expense Summary (contd)

	Gross Financing Uses	IFT/Revenue	Net County Cost	Budgeted Positions
10. ADMINISTRATIVE (contd)				
<i>Change 4</i>	500,000	2,486,000	(-1,986,000)	16.0
Reflects an increase in the cost of service provided to the Municipal Courts, Grand Jury, and District Attorney. Also reflects Registrar-Recorder funding of certain County Clerk functions in the Superior Court's district courts. Thirteen staff will continue to provide marriage license services in the Superior Court districts, and three staff will provide data systems support because the Registrar-Recorder does not have corresponding outlying offices.				
<i>Change 5</i>	(-623,000)	--	(-623,000)	(-5.9)
Reflects reclassification actions and personnel realignments resulting primarily from the Court's Board-approved management restructure and other miscellaneous classification actions.				
<i>Change 6</i>	1,122,000	--	1,122,000	--
Reflects negotiated salaries and employee benefits increases for existing employees.				
1991-92	\$ 17,323,000	\$ 4,125,000	\$ 13,198,000	366.9

The Proposed Budget will enable the Administrative Support Program to concentrate on court-related issues and enhance existing automated systems.

11. MANDATORY EXPENSE SUMMARY

The Mandatory Expense budget provides for such expenses as court-appointed private counsel, the Dependency Court Legal Services Corporation Contract, indigent defense investigations, and State Correctional Schools. Services are basically being provided for those who have the right to representation, but are unable to afford arbitration or private counsel and related expenses such as interpreters, court reporters, and witnesses.

1990-91	\$ 40,598,000	\$ 3,000	\$ 40,595,000	--
<i>Change 1</i>	11,100,000	--	11,100,000	--
Reflects mandatory growth in workload areas such as attorneys for juvenile dependency, attorney conflict of interest, criminal, and arbitration cases, as well as expert witness fees.				
<i>Change 2</i>	500,000	--	500,000	--
Reflects increased appropriation for State Correctional Schools. Funding provides for physical detention of juveniles by the Youth Authority or, less frequently, placement in foster homes. The County has also contracted with the State of California since 1962 for observation and diagnostic services for Juvenile Court wards. These State services are used only when appropriate services cannot be provided by County agencies.				

Superior Court/Mandatory Expense Summary (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
11. MANDATORY EXPENSE SUMMARY (contd)				
<i>Change 3</i>	--	3,377,000	(-3,377,000)	--
Reflects reimbursement from the Municipal Courts for jury fees and mileage. The Superior Court Mandatory Expense budget funds the initial expense for juror services provided to the Municipal Courts which do not have a separate juror service.				
1991-92	\$ 52,198,000	\$ 3,380,000	\$ 48,818,000	--
The Proposed Budget will result in the provision of mandatory services to meet its projected funding requirements.				
<i>Total Change</i>	\$ 27,350,000	\$ 8,075,000	\$ 19,275,000	9.9

EXECUTIVE OFFICER/SUPERIOR COURT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 104,464,800	\$ 122,617,000	\$ 128,603,000	\$ 165,372,000	\$ 137,629,000	\$ 9,026,000
SVCS & SUPPS	62,063,119	65,824,000	61,138,000	86,693,000	65,279,000	4,141,000
OTHER CHARGES		3,208,000	3,208,000	4,100,000	3,259,000	51,000
FA - B & I				2,532,000	2,532,000	2,532,000
FA - EQUIPMENT	726,512	238,000	238,000	450,000	238,000	
TOT FIX ASSET	726,512	238,000	238,000	2,982,000	2,770,000	2,532,000
GROSS TOTAL	\$ 167,254,431	\$ 191,887,000	\$ 193,187,000	\$ 259,147,000	\$ 208,937,000	\$ 15,750,000
LESS INT TRFS	2,694,889	2,577,000	2,577,000	6,779,000	6,779,000	4,202,000
NET TOTAL	\$ 164,559,542	\$ 189,310,000	\$ 190,610,000	\$ 252,368,000	\$ 202,158,000	\$ 11,548,000
REVENUE	101,517,596	100,351,000	100,809,000	101,305,000	101,305,000	496,000
NET CO COST	\$ 63,041,946	\$ 88,959,000	\$ 89,801,000	\$ 151,063,000	\$ 100,853,000	\$ 11,052,000
POSITIONS			3,045.4	3,055.3	3,055.3	9.9
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY JUDICIAL						

SUPERIOR COURT - MANDATORY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SVCS & SUPPS	\$ 42,078,712	\$ 51,036,000	\$ 38,447,000	\$ 49,945,000	\$ 49,547,000	\$ 11,100,000
OTHER CHARGES		2,151,000	2,151,000	2,651,000	2,651,000	500,000
GROSS TOTAL	\$ 42,078,712	\$ 53,187,000	\$ 40,598,000	\$ 52,596,000	\$ 52,198,000	\$ 11,600,000
LESS INT TRFS		3,000	3,000	3,380,000	3,380,000	3,377,000
NET TOTAL	\$ 42,078,712	\$ 53,184,000	\$ 40,595,000	\$ 49,216,000	\$ 48,818,000	\$ 8,223,000
REVENUE	5,228,769	616,000				
NET CO COST	\$ 36,849,943	\$ 52,568,000	\$ 40,595,000	\$ 49,216,000	\$ 48,818,000	\$ 8,223,000
FUND GENERAL FUND						
FUNCTION PUBLIC PROTECTION						
ACTIVITY JUDICIAL						



TREASURER AND TAX COLLECTOR
SANDRA M. DAVIS, TREASURER AND TAX COLLECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
SAL & EMP BEN	\$ 30,833,499	\$ 33,779,000	\$ 30,515,000	\$ 36,249,000	\$ 33,629,000	\$ 3,114,000
SVCS & SUPPS	19,579,613	21,109,000	22,009,000	27,979,000	22,305,000	296,000
OTHER CHARGES		649,000	649,000	516,000	516,000	-133,000
FA - EQUIPMENT	1,526,593	435,000	135,000	2,761,000	135,000	
GROSS TOTAL	\$ 51,939,705	\$ 55,972,000	\$ 53,308,000	\$ 67,505,000	\$ 56,585,000	\$ 3,277,000
LESS INT TRFS	10,812,375	12,877,000	10,489,000	14,609,000	11,450,000	961,000
NET TOTAL	\$ 41,127,330	\$ 43,095,000	\$ 42,819,000	\$ 52,896,000	\$ 45,135,000	\$ 2,316,000
REVENUE	25,552,187	23,895,000	23,045,000	26,393,000	25,883,000	2,838,000
NET CO COST	\$ 15,575,143	\$ 19,200,000	\$ 19,774,000	\$ 26,503,000	\$ 19,252,000	\$ -522,000
POSITIONS			863.3	927.3	854.3	-9.0
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY FINANCE	

MISSION

To bill, collect, disburse, invest, borrow and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. To provide enforcement, auditing, consulting, education, estate administration, and public information services. To market financial and collection services to other entities as appropriate.

Budget Shortfall/Critical Unmet Needs - 1991-92

The Department of Treasurer and Tax Collector has reduced its net County cost (NCC) overall by \$522,000 and absorbed salary and employee benefits increases as well as increased operational costs, such as utilities, insurance, systems maintenance, and legal services. This was accomplished by increases in revenue and offsetting charges to clients and reductions in the service levels of two Departmental programs. The individual curtailment impact within these two programs is: Public Administrator, 37 budgeted positions, \$966,000 NCC; and Administrative Services, five budgeted positions, \$158,000 NCC. Reductions will result in delays in completing estate investigations, handling funeral arrangements, inventorying assets, closing cases and distributing assets and will impair the Department's ability to ensure full compliance with the Auditor-Controller internal controls standards for administrative functions.

The critical needs of the Department total \$668,000 for partial restoration of curtailed programs: Public Administrator, 15 budgeted positions and miscellaneous office expenses at \$581,000; Administration, three budgeted positions at \$87,000.

Objectives - 1991-92

- To continue development of the Mini-Muni Bond Program, which will offer employees the option to purchase local agencies' securities.
- To determine the feasibility of an integrated redemption system for delinquent secured property taxes in concert with the Auditor-Controller and Internal Services Department.

Treasurer and Tax Collector (contd)

- To continue review and implementation of countywide cash management corrective action plans with County departments to expedite the flow of funds to the Treasury.
- To explore alternative methods to finance the Bond Anticipation Note Program through the use of outside underwriting firms.
- To develop an automated system for the newly adopted utility users tax to monitor receipts and bill delinquent accounts.
- To implement automated systems to record information related to arrangements with mortuaries, cemeteries and marker companies; rents received from rental properties; and identification of estates that have been burglarized.

Major Accomplishments - 1990-91

- Implemented Phase II of the Secured Tax Roll (STR) on-line data base system which strengthened payment processing and provided faster response to taxpayers' questions.
- Improved taxpayer services through the installation of a new telephone system with more capability and improved staff training; the redesign of the 1990-91 secured property tax bills to make the bill "user-friendly"; and the installation of document imaging and case tracking to ensure taxpayer correspondence processing within 30 days of receipt.
- Achieved a low interest cost of 6.79 percent for financing the Lynwood Regional Justice Center and the Men's Central Jail Expansion. This was achieved by packaging the two projects into one financing transaction, pursuing an aggressive marketing strategy, and careful orchestration of the pricing date.
- Developed a request for proposals for third-party administrator services for all deferred income plans, proposed recommendations to expand the Guaranteed Interest Contract investments and benefit payouts in the 401(k) plans, and evaluated new investment options for the Thrift Plan.
- Implemented procedures to collect the newly adopted utility users and business taxes.
- Maintained Pooled Surplus Investment yield at 60 basis points over Donoghue Money Market Fund averages.
- The Department generated \$350,000 in Profit Sharing Plan savings which will be carried forward to provide systems improvements and one-time operational enhancements.

WORKLOAD

<u>Indicator</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91 Estimated</u>	<u>1991-92 Projected</u>
Secured and Unsecured Payments Processed	4,621,215	5,046,290	5,050,000	5,095,000
Supplemental Tax Bills Processed	555,508	518,810	354,000	375,000
Public Administrator Active Cases	9,059	7,837	8,000	8,000

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
1. TREASURY				
Administers and manages the County Treasury, provides for the collection, custody, borrowing, investment and disbursement of County funds, including general, trust, school and special districts. Additionally, provides cash management services to 25 cities and 95 school districts throughout the County.				
1990-91	\$ 9,869,000	\$ 9,553,000	\$ 316,000	72.0
<i>Change 1</i>	--	--	--	30.0
Reflects a transfer in funding of \$915,000 from contract services to systems maintenance and salaries and employee benefits to finance 30 positions required by the termination of the Security Pacific State Bank contract for remittance processing services.				
<i>Change 2</i>	326,000	326,000	--	--
Reflects increased bank charges and additional charges for armored car, cash counting and wire transfer services offset by charges to user agencies.				
<i>Change 3</i>	318,000	318,000	--	--
Reflects negotiated increases in salary and employee benefits offset by an increase in charges to user agencies.				
<i>Change 4</i>	805,000	1,183,000	(-378,000)	2.0
Reflects an increase of two positions required for cash management services and financing for additional legal and auditing costs offset by increased revenue.				
1991-92	\$ 11,318,000	\$ 11,380,000	\$ (-62,000)	104.0
While the proposed financing increases staffing to accommodate an increase in the number of client agencies utilizing the Department's cash management services, these costs are offset by charges to those clients. Services to the County for cash management and various borrowings, such as the Bond Anticipation Note Program, will continue at its current level of service to ensure maximum interest earnings for the County's funds.				
2. TAX COLLECTION				
Bills and collects approximately 3.3 million accounts annually for current and delinquent real property taxes, personal (unsecured) property taxes, transient occupancy taxes, and utility and business taxes.				
1990-91	\$ 19,886,000	\$ 5,470,000	\$ 14,416,000	358.4
<i>Change 1</i>	--	114,000	(-114,000)	--
Reflects the implementation of the returned check processing charge.				
<i>Change 2</i>	543,000	543,000	--	5.5
Reflects the appropriation for direct costs associated with the new utility and business tax programs offset by revenue from these programs.				

Treasurer and Tax Collector (contd)

	<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
2. TAX COLLECTION (contd)				
<i>Change 3</i>	968,000	--	968,000	--
Reflects negotiated increases in salary and employee benefits.				
<i>Change 4</i>	267,000	280,000	(-13,000)	1.0
Reflects financing for systems enhancements and the reallocation of one position for automated systems support partially offset by a decrease in microfiche services and legal advertising costs and increases in charges to user agencies.				
1991-92	\$ 21,664,000	\$ 6,407,000	\$ 15,257,000	364.9

The proposed financing enables the program to maintain its current level of service to the public. This includes extended hours of operation during peak tax seasons; support of automated systems implemented in 1989-90 and enhanced in 1990-91, which improved payment processing and reduced response time to taxpayer inquiries to 30 days from receipt of inquiry; and continuation of upfront exception processing. It also provides full year financing for implementation of the new business and utility taxes.

3. PUBLIC ADMINISTRATOR

Manages approximately 4,300 estates annually of decedents who resided or had property in Los Angeles County where no executor, legatee, or heir has sought to administer the estate. In addition, administers the estates and provides trust accounting and property management services for approximately 3,600 Public Guardian conservatees.

1990-91	\$ 6,794,000	\$ 4,770,000	\$ 2,024,000	138.0
<i>Change 1</i>	(-790,000)	176,000	(-966,000)	(-37.0)
Reflects reduction in the Public Administrator operations to meet available financing, a decrease in services provided to the Department of Mental Health, and an increase in revenue from bond and estate fees.				
<i>Change 2</i>	130,000	--	130,000	--
Reflects increases for employee benefits to more accurately reflect actual experience.				
1991-92	\$ 6,134,000	\$ 4,946,000	\$ 1,188,000	101.0

The proposed financing decreases staffing by 27 percent. The Department is reorganizing the operation to improve staff efficiency; however, they expect the curtailment to result in delays in services, including: handling funeral arrangements, inventorying assets, closing cases and distributing assets. The Department does not expect the workload to decrease during the next fiscal year and, therefore, anticipates receiving complaints from the public due to delays in processing cases.

4. LICENSE

Issues and collects fees for approximately 13,000 business licenses and 102,000 public health licenses and enforces business license standards as required under current business license ordinances. Also, provides these services to five contract cities within the County.

1990-91	\$ 2,212,000	\$ 2,172,000	\$ 40,000	33.9
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Treasurer and Tax Collector (contd)

	<u>Gross</u>		<u>IFT/Revenue</u>	<u>Net</u>	<u>Budgeted</u>
	<u>Financing Uses</u>			<u>County Cost</u>	<u>Positions</u>
4. LICENSE (contd)					
<i>Change 1</i>	<i>(-150,000)</i>		<i>(-147,000)</i>	<i>(-3,000)</i>	<i>--</i>
Reflects decreases in contract and business license enforcement costs due to increased efficiencies in the program.					
<i>Change 2</i>	<i>141,000</i>		<i>141,000</i>	<i>--</i>	<i>--</i>
Reflects negotiated increases in salary and employee benefits offset by decreases in data processing charges and increased reimbursement from the Business License Program.					
1991-92	\$ 2,203,000	\$	2,166,000	\$ 37,000	33.9

The Department anticipates a minimal increase in workload during the next fiscal year which will be absorbed with existing staffing. The proposed financing maintains the current level of service and collection activity.

5. HEALTH & WELFARE

Collects monies owed the County for debts arising from the receipt of services provided through the Department of Health Services and the Department of Public Social Services.

1990-91	\$ 4,889,000	\$	4,724,000	\$ 165,000	101.9
<i>Change 1</i>	<i>(-21,000)</i>		<i>(-21,000)</i>	<i>--</i>	<i>--</i>
Reflects the reduction of collection services to the Department of Public Social Services and the LAC/USC Medical Center.					
<i>Change 2</i>	<i>197,000</i>		<i>79,000</i>	<i>118,000</i>	<i>(-6.0)</i>
Reflects negotiated increases in salary and employee benefits partially offset by a reduction in staff and increased reimbursement from client departments.					
<i>Change 3</i>	<i>(-15,000)</i>		<i>100,000</i>	<i>(-115,000)</i>	<i>0.5</i>
Reflects a decrease in systems support services and financing for additional collection services and increased legal costs offset by charges to client departments.					
1991-92	\$ 5,050,000	\$	4,882,000	\$ 168,000	96.4

The proposed financing will continue services at the present level, as requested by client departments.

6. COURTS - JUSTICE

Provides financial screening and collection services for legal programs administered by 75 courts. Screens approximately 37,500 cases annually which result in about 30,000 cases being identified for collection.

1990-91	\$ 1,886,000	\$	1,841,000	\$ 45,000	41.0
<i>Change 1</i>	<i>(-41,000)</i>		<i>4,000</i>	<i>(-45,000)</i>	<i>(-1.0)</i>
Reflects the reallocation of one position and an increase in reimbursement from program revenue to offset increased program costs to collect court appointed attorneys fees.					

Treasurer and Tax Collector (contd)

		<u>Gross Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>		
6. COURTS - JUSTICE (contd)							
<i>Change 2</i>		76,000	76,000	--	--		
	Reflects negotiated increases in salary and employee benefits offset by reimbursement from revenue generated by the program.						
1991-92	\$	1,921,000	\$	1,921,000	\$	--	40.0

The proposed financing will maintain the current level of services to client departments. The Department does not expect an increase in workload in this area.

7. **PROBATION**

Provides billing and accounting services for approximately 113,000 cases related to the Juvenile Placement and Fines and Restitutions programs of the Probation Department.

1990-91	\$	820,000	\$	796,000	\$	24,000	11.0
<i>Change 1</i>		16,000		3,000		13,000	--
	Reflects financing for enhanced systems costs partially offset by an increase in charges to client departments.						
<i>Change 2</i>		32,000		32,000		--	--
	Reflects negotiated increases for salary and employee benefits offset by charges to client departments.						
1991-92	\$	868,000	\$	831,000	\$	37,000	11.0

The proposed financing maintains the current level of service to the Probation Department. The Department does not anticipate an increase in workload in this area.

8. **OTHER COUNTY SERVICES COLLECTIONS**

Provides parking meter collection services and collection services for miscellaneous debts arising from services provided to the public by various County departments.

1990-91	\$	1,217,000	\$	1,066,000	\$	151,000	37.4
<i>Change 1</i>		(-34,000)		21,000		(-55,000)	1.0
	Reflects financing for one position for increased collection services to client departments offset by an increase in charges to user agencies and decreases in miscellaneous office expenses and systems support to meet available financing.						
<i>Change 2</i>		63,000		29,000		34,000	--
	Reflects negotiated increases in salary and employee benefits partially offset by increased charges to user agencies.						
1991-92	\$	1,246,000	\$	1,116,000	\$	130,000	38.4

The proposed financing increases staffing by one position required to provide the level of service requested by client departments. Reductions in miscellaneous office expenses and systems support will not affect the level of service provided.

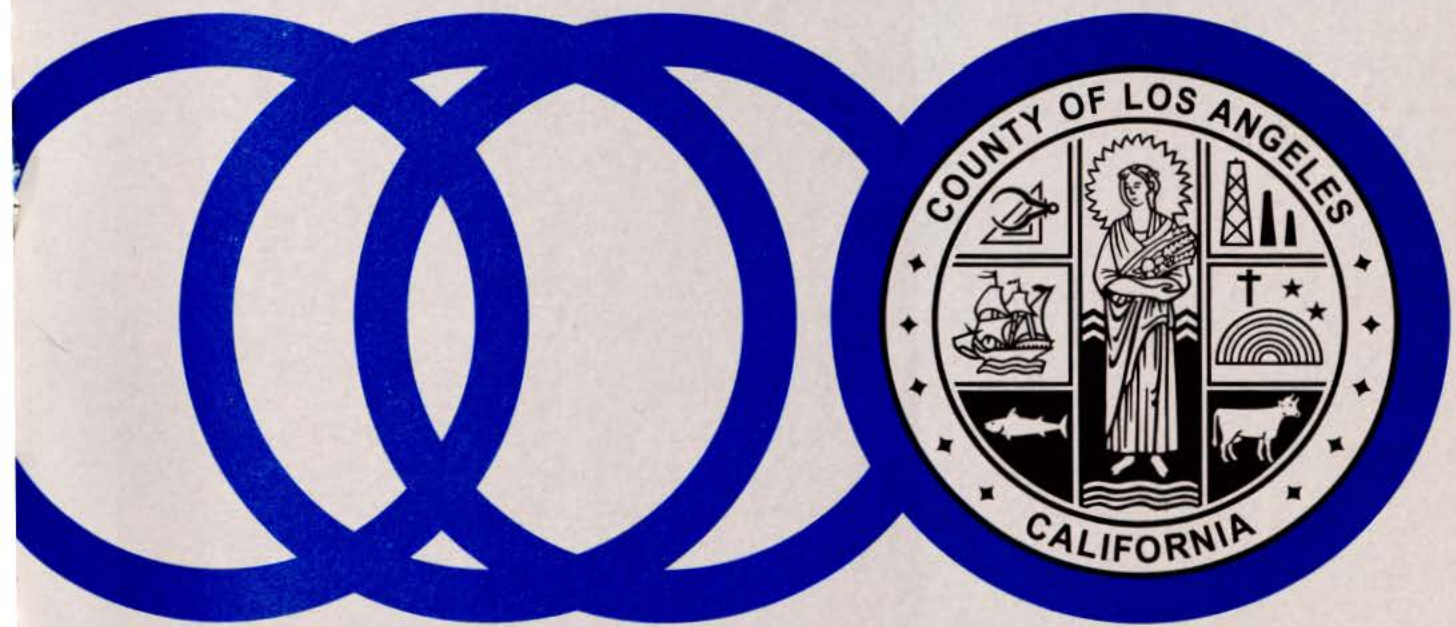
Treasurer and Tax Collector (contd)

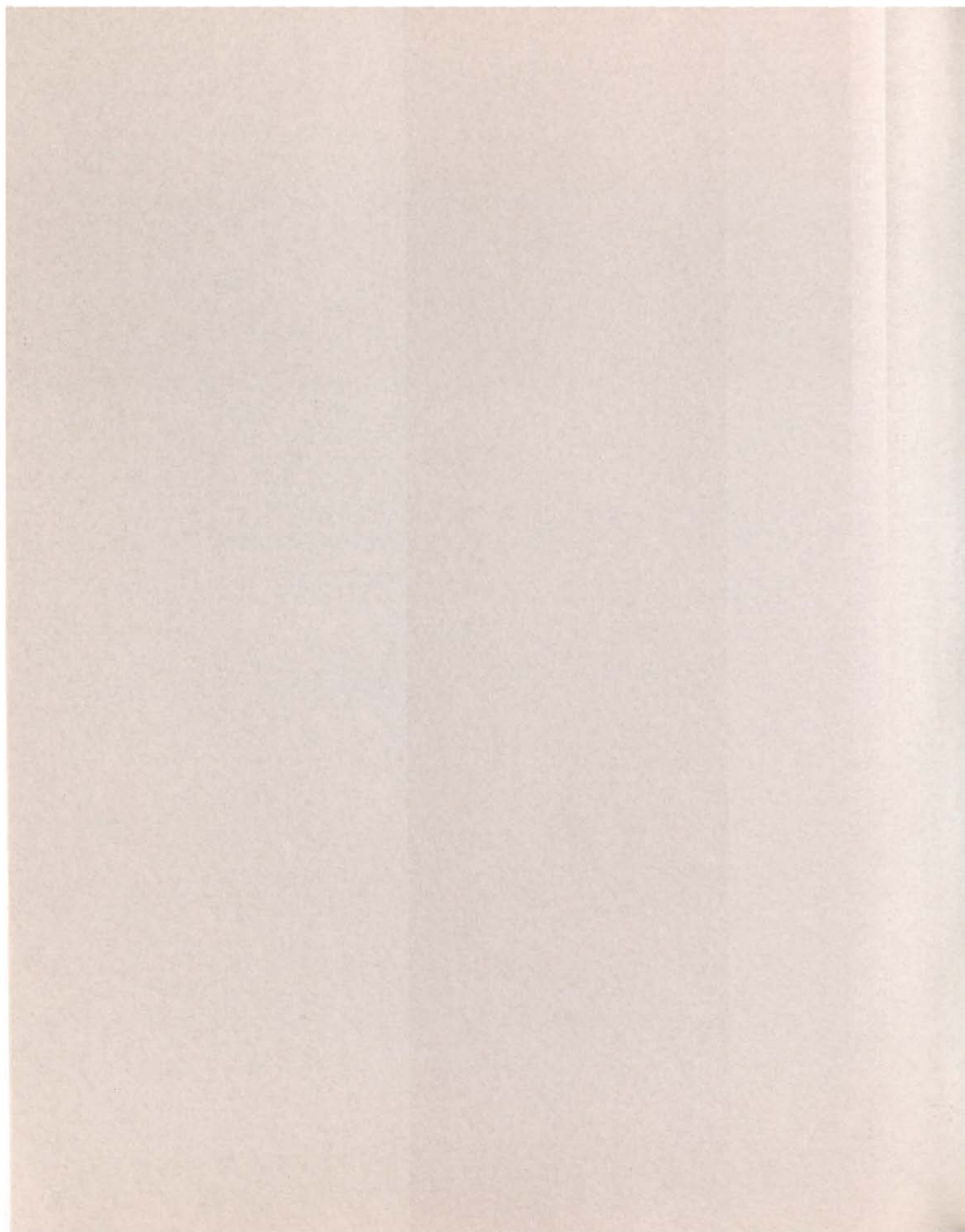
	<u>Gross</u> <u>Financing Uses</u>	<u>IFT/Revenue</u>	<u>Net</u> <u>County Cost</u>	<u>Budgeted</u> <u>Positions</u>
9. INTRADEPARTMENTAL				
Processes approximately 13,640,000 pieces of mail annually, provides microfiche services to requesting County departments and special districts, and manages the newly implemented Building Proprietorship Program in two buildings.				
1990-91	\$ 1,052,000	\$ 1,141,000	\$ (-89,000)	10.2
<i>Change 1</i>	304,000	242,000	62,000	--
Reflects implementation of the Building Proprietorship Program partially offset by charges to tenant departments.				
<i>Change 2</i>	16,000	16,000	--	--
Reflects negotiated increases in salary and employee benefits offset by charges to client departments.				
1991-92	\$ 1,372,000	\$ 1,399,000	\$ (-27,000)	10.2
The proposed financing maintains the current level of service for mail handling and microfiche copies and implements the new Building Proprietorship Program. The Department is responsible for managing maintenance and repairs in two buildings. Costs not offset by tenant charges are attributable to the Department's operations for building services, utilities and insurance costs.				
10. ADMINISTRATION				
Provides general administrative support to the Department, including executive management of Departmental programs, budget development and control, cost accounting programs, contracting program, policy and procedures manuals, staff services, procurement, personnel and payroll.				
1990-91	\$ 4,683,000	\$ 2,001,000	\$ 2,682,000	59.5
<i>Change 1</i>	(-966,000)	(-300,000)	(-666,000)	--
Reflects deletion of office remodeling and systems development projects and a reduction in revenue from the elimination of personnel and payroll services to the Los Angeles County Employees Retirement Association.				
<i>Change 2</i>	(-158,000)	--	(-158,000)	(-5.0)
Reflects reduction in staffing in the Administration Program to meet available financing.				
<i>Change 3</i>	230,000	97,000	133,000	--
Reflects negotiated increases in salary and employee benefits partially offset by increased charges to user agencies.				
<i>Change 4</i>	1,020,000	487,000	533,000	--
Reflects financing for security, building services and maintenance partially offset by increases in charges to user agencies.				

Treasurer and Tax Collector (contd)

	<u>Gross Financing Uses</u>		<u>IFT/Revenue</u>		<u>Net County Cost</u>		<u>Budgeted Positions</u>
10. ADMINISTRATION (contd)							
1991-92	\$	4,809,000	\$	2,285,000	\$	2,524,000	54.5
The proposed financing reduces staffing by 10 percent in administrative services related to budget control, personnel, and procurement. The Department anticipates some increase in workload due to on-line accounting systems available this year. Current service levels will be diminished and the Department will have difficulty in complying with the Auditor-Controller's internal controls requirements for separation of duties in the accounting and procurement areas.							
<i>Total Change</i>	\$	3,277,000	\$	3,799,000	\$	(-522,000)	(-9.0)

Other County Funds







DETENTION FACILITIES DEBT SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	5,205 \$	7,000 \$	7,000 \$	7,000 \$	7,000 \$	
OTHER CHARGES	9,703,310	9,575,000	9,575,000	9,455,000	9,455,000	-120,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	9,708,515 \$	9,582,000 \$	9,582,000 \$	9,462,000 \$	9,462,000 \$	-120,000
=====						
RESERVES						
=====						
GENER RESERVES \$	4,287,304 \$		4,025,179 \$			-4,025,179
EST DELINQ		359,000	377,151	381,000	381,000	3,849
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	4,287,304 \$	359,000 \$	4,402,330 \$	381,000 \$	381,000 \$	-4,021,330
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	13,995,819 \$	9,941,000 \$	13,984,330 \$	9,843,000 \$	9,843,000 \$	-4,141,330
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	5,818,286 \$	999,000 \$	998,789 \$	182,000 \$	182,000 \$	-816,789
REVENUE	578,169	463,000	159,823	300,000	300,000	140,177
TAX LEVY	8,598,155	8,399,000	8,538,414	8,345,000	8,345,000	-193,414
CANCEL PR YR		262,000	4,287,304	1,016,000	1,016,000	-3,271,304
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	14,994,610 \$	10,123,000 \$	13,984,330 \$	9,843,000 \$	9,843,000 \$	-4,141,330

FUND
DETENTION FACILITIES BOND OF 1987
DEBT SERVICE FUND

FUNCTION
DEBT SERVICE

ACTIVITY
RETIREMENT OF LONG-TERM DEBT

MISSION

This appropriation provides for the scheduled interest and debt redemption payments on the bonded indebtedness for financing adult and juvenile facilities projects. The bond issue requires the establishment of separate redemption and interest funds with an annual appropriation to cover principal and interest falling due, and a reserve to finance the following six months interest and/or principal requirements until taxes are collected and available.

The 1991-92 Proposed Budget reflects the change in bond redemptions, interest costs, and reserve requirements.

Detention Facilities Debt Service Fund (contd)

**RECOMMENDED CHANGES FROM
1990-91 ADJUSTED ALLOWANCE**

	<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. OTHER CHARGES			
1990-91	\$ 9,582,000	\$ 9,582,000	--
<i>Change 1</i>	<i>(120,000)</i>	<i>(120,000)</i>	--
Reflects increase in bond redemptions of \$155,000 in accordance with the Redemption Schedule, more than offset by a reduction of \$275,000 in interest costs in accordance with scheduled interest payments.			
1991-92	\$ 9,462,000	\$ 9,462,000	--
2. RESERVES			
1990-91	\$ 4,402,330	\$ 4,402,300	--
<i>Change 1</i>	<i>(4,021,330)</i>	<i>(4,021,330)</i>	--
Reflects a change in 1991-92 reserve requirements.			
1991-92	\$ 381,000	\$ 381,000	--
3. AVAILABLE FUNDS			
1990-91	\$ 13,984,330	\$ 13,984,330	--
<i>Change 1</i>	<i>(4,141,330)</i>	<i>(4,141,330)</i>	--
Reflects a decrease of \$816,789 in Fund Balance, an increase of \$140,177 in Revenue due to higher interest earnings, a decrease of \$3,271,304 in prior year reserve requirements, and a decrease of \$193,414 in tax levy due to redemptions.			
1991-92	\$ 9,843,000	\$ 9,843,000	--



OTHER ENTERPRISE FUNDS

An Enterprise Fund is a fund which accounts for the costs of operations and services furnished to the general public and is financed primarily through charges for the services provided.

PARATRANSIT OPERATIONS FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
OPERATING EXP						
SVCS & SUPPS	\$ 442,121	\$ 243,000	\$ 242,000	\$ 280,000	\$ 280,000	\$ 38,000
TOT OP EXP	442,121	243,000	242,000	280,000	280,000	38,000
OTH FIN USES		242,000	229,000	279,000	279,000	50,000
GROSS TOTAL	\$ 442,121	\$ 485,000	\$ 471,000	\$ 559,000	\$ 559,000	\$ 88,000
TOT FIN REQMTS	\$ 442,121	\$ 485,000	\$ 471,000	\$ 559,000	\$ 559,000	\$ 88,000
AVAIL FINANCE						
=====						
FUND BALANCE	\$ -50,455	\$ 63,000	\$ 63,008		\$	\$ -63,008
OP REVENUE	540,262					
NON-OP REVENUE	15,321					
OTH FIN SOURCE		422,000	407,992	559,000	559,000	151,008
TOT AVAIL FIN	\$ 505,128	\$ 485,000	\$ 471,000	\$ 559,000	\$ 559,000	\$ 88,000

This fund provides transportation services to handicapped and elderly persons in the Altadena, Antelope Valley, East Los Angeles, and Willowbrook areas. This program is financed by Proposition A - Local Sales Tax Revenue.

The 1991-92 Proposed Budget reflects an increase from adjusted allowance due to projected higher contract costs.

PUBLIC WORKS - TRANSIT OPERATIONS FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
OPERATING EXP						
SVCS & SUPPS	\$ 18,055,113	\$ 15,893,000	\$ 29,100,000	\$ 27,961,000	\$ 27,961,000	\$ -1,139,000
TOT OP EXP	18,055,113	15,893,000	29,100,000	27,961,000	27,961,000	-1,139,000
OTH FIN USES		408,000		519,000	519,000	519,000
RES EQU TRANS	205,375					
GROSS TOTAL	\$ 18,260,488	\$ 16,301,000	\$ 29,100,000	\$ 28,480,000	\$ 28,480,000	\$ -620,000
TOT FIN REQMTS	\$ 18,260,488	\$ 16,301,000	\$ 29,100,000	\$ 28,480,000	\$ 28,480,000	\$ -620,000
AVAIL FINANCE =====						
FUND BALANCE	\$ 15,028,134	\$ 16,718,000	\$ 16,718,153	\$ 17,243,000	\$ 17,243,000	\$ 524,847
OP REVENUE	6,998,272	5,026,000	1,015,847	30,000	30,000	-985,847
NON-OP REVENUE	11,726,050	11,800,000	11,366,000	11,207,000	11,207,000	-159,000
OTH FIN SOURCE	630,748					
RES EQ TRANS	595,436					
TOT AVAIL FIN	\$ 34,978,640	\$ 33,544,000	\$ 29,100,000	\$ 28,480,000	\$ 28,480,000	\$ -620,000

The Transit Operations Fund was created in 1979 for the purpose of financing and operating various bus transit projects and transit assistance programs throughout the County. The Fund is financed primarily with Proposition A - Local Sales Tax Revenue.

The 1991-92 Proposed Budget reflects a decrease of \$620,000 primarily due to a decline in available financing from sales tax and grants from other governmental agencies.

PUBLIC WORKS - WATERWORKS DISTRICTS SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
OPERATING EXP						
SVCS & SUPPS	\$ 24,472,167	\$ 24,531,000	\$ 27,016,036	\$ 29,064,000	\$ 29,064,000	\$ 2,047,964
OTHER CHARGES	1,082,921	949,000	1,335,745	1,390,000	1,390,000	54,255
FA - LAND		155,000	2,938,250	3,760,000	3,760,000	821,750
FA - B & I	6,300,744	24,559,000	37,032,659	41,597,000	41,597,000	4,564,341
TOT CAP PROJ	6,300,744	24,714,000	39,970,909	45,357,000	45,357,000	5,386,091
FA - EQUIPMENT			25,000	88,000	88,000	63,000
TOT FIX ASSET	6,300,744	24,714,000	39,995,909	45,445,000	45,445,000	5,449,091
TOT OP EXP	31,855,832	50,194,000	68,347,690	75,899,000	75,899,000	7,551,310
RES EQU TRANS	338,242	709,000	1,052,000	470,000	470,000	-582,000
APPROP FOR CON			7,167,655	3,682,000	3,682,000	-3,485,655
GROSS TOTAL	\$ 32,194,074	\$ 50,903,000	\$ 76,567,345	\$ 80,051,000	\$ 80,051,000	\$ 3,483,655
RESERVES						
=====						
GENER RESERVES	\$ 11,149,247	\$ 13,824,000	\$ 13,836,410	832,000	\$ 832,000	\$ -13,004,410
OTHER RESERVES	3,585,153		700,000			-700,000
DESIGNATIONS	1,900,661					
EST DELINQ			52,220	43,000	43,000	-9,220
TOTAL RESERVES	\$ 16,635,061	\$ 13,824,000	\$ 14,588,630	\$ 875,000	\$ 875,000	\$ -13,713,630
TOT FIN REQMTS	\$ 48,829,135	\$ 64,727,000	\$ 91,155,975	\$ 80,926,000	\$ 80,926,000	\$ -10,229,975
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 42,776,082	\$ 31,829,000	\$ 31,821,170	23,667,000	\$ 23,667,000	\$ -8,154,170
CANCEL PR YR		15,715,000	15,734,933	13,824,000	13,824,000	-1,910,933
OP REVENUE	31,406,359	34,860,000	38,903,283	37,435,000	37,435,000	-1,468,283
NON-OP REVENUE	6,442,612	5,990,000	3,996,589	6,000,000	6,000,000	2,003,411
OTH FIN SOURCE	23,640		700,000			-700,000
RES EQ TRANS	1,608					
TOT AVAIL FIN	\$ 80,650,301	\$ 88,394,000	\$ 91,155,975	\$ 80,926,000	\$ 80,926,000	\$ -10,229,975

Under the jurisdiction of the Board of Supervisors, the districts provide for the administration, maintenance, operation, and improvement of district water systems. These costs are offset exclusively by revenue generated from the sale of water, water service, standby charges, and property taxes. An appropriation decrease of \$10,229,975, primarily reflects a reduction in reserves. A water rate increase of 20 percent is proposed for Waterworks District No. 36 Val Verde to cover the increased cost of water, electricity, and labor over the last five years. The same rate increase is proposed for the City of Lomita to reconstruct the deteriorating infrastructure.

The Community Development Commission is responsible for the County's housing and community development programs and services, including distribution of the Urban County Community Development Block Grant (CDB) funds, administration of County redevelopment projects, and other County housing related functions.

Services are funded through Federal grant allocations and program income. These services include: low- to moderate-income housing development and rehabilitation in unincorporated areas of the County and participating cities; community business revitalization and loan assistance for small businesses; and maintenance, management and security of conventional public housing assistance to privately-owned rental units (Section 8) in unincorporated areas and cities.

Consistent with past practice, the Community Development Commission will be submitting its detailed budget recommendations to the Board of Supervisors under separate cover in June. The final County budget will be updated to reflect the revised, final estimates contained in the Community Development Commission's detailed submission.

COMMUNITY DEVELOPMENT COMMISSION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SAL & EMP BEN \$	6,308,493 \$	6,549,000 \$	8,099,000 \$	7,852,000 \$	7,852,000 \$	-247,0
SVCS & SUPPS	23,965,711	32,892,000	43,344,000	46,400,000	46,400,000	3,056,0
FA - EQUIPMENT	9,390,837	7,778,000	14,249,000	12,740,000	12,740,000	-1,509,0
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	39,665,041 \$	47,219,000 \$	65,692,000 \$	66,992,000 \$	66,992,000 \$	1,300,0
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	39,665,041 \$	47,219,000 \$	65,692,000 \$	66,992,000 \$	66,992,000 \$	1,300,0
=====						
AVAIL FINANCE						
=====						
REVENUE	41,574,940	53,945,000	65,692,000	66,992,000	66,992,000	1,300,0
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	41,574,940 \$	53,945,000 \$	65,692,000 \$	66,992,000 \$	66,992,000 \$	1,300,0
FUND	FUNCTION		ACTIVITY			
COMM DEVEL COMMISSION FD	PUBLIC ASSISTANCE		OTHER ASSISTANCE			

The budget for the Community Development Commission consists of appropriation and revenue required for Commission's administrative expenses and Federal funds related to housing, redevelopment, and community revitalization.

HOUSING AUTHORITY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SAL & EMP BEN \$	6,941,336 \$	7,482,000 \$	7,348,000 \$	8,183,000 \$	8,183,000 \$	835,000
SVCS & SUPPS	75,514,713	82,170,000	89,219,000	97,500,000	97,500,000	8,281,000
FA - EQUIPMENT	1,561,632	493,000	6,640,000	6,822,000	6,822,000	182,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	84,017,681 \$	90,145,000 \$	103,207,000 \$	112,505,000 \$	112,505,000 \$	9,298,000
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	84,017,681 \$	90,145,000 \$	103,207,000 \$	112,505,000 \$	112,505,000 \$	9,298,000
=====						
AVAIL FINANCE						
=====						
REVENUE	83,304,712	91,368,000	103,207,000	112,505,000	112,505,000	9,298,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	83,304,712 \$	91,368,000 \$	103,207,000 \$	112,505,000 \$	112,505,000 \$	9,298,000

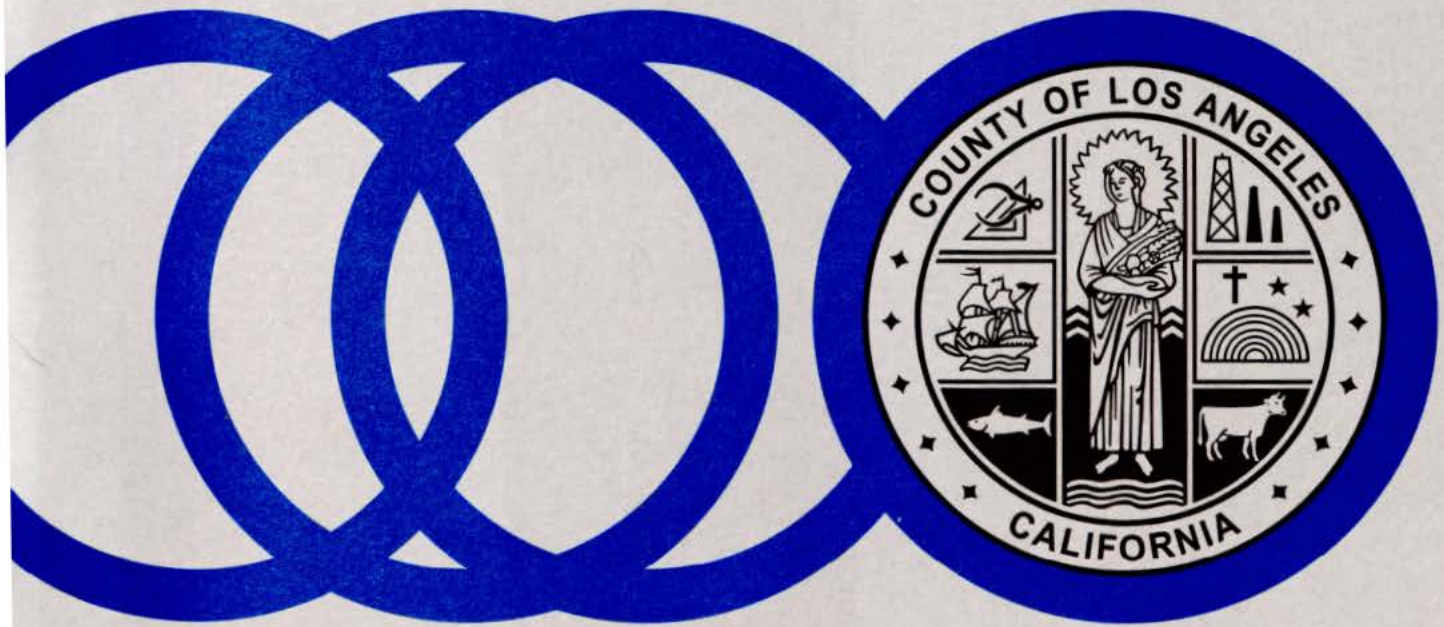
FUND
HOUSING AUTHORITY

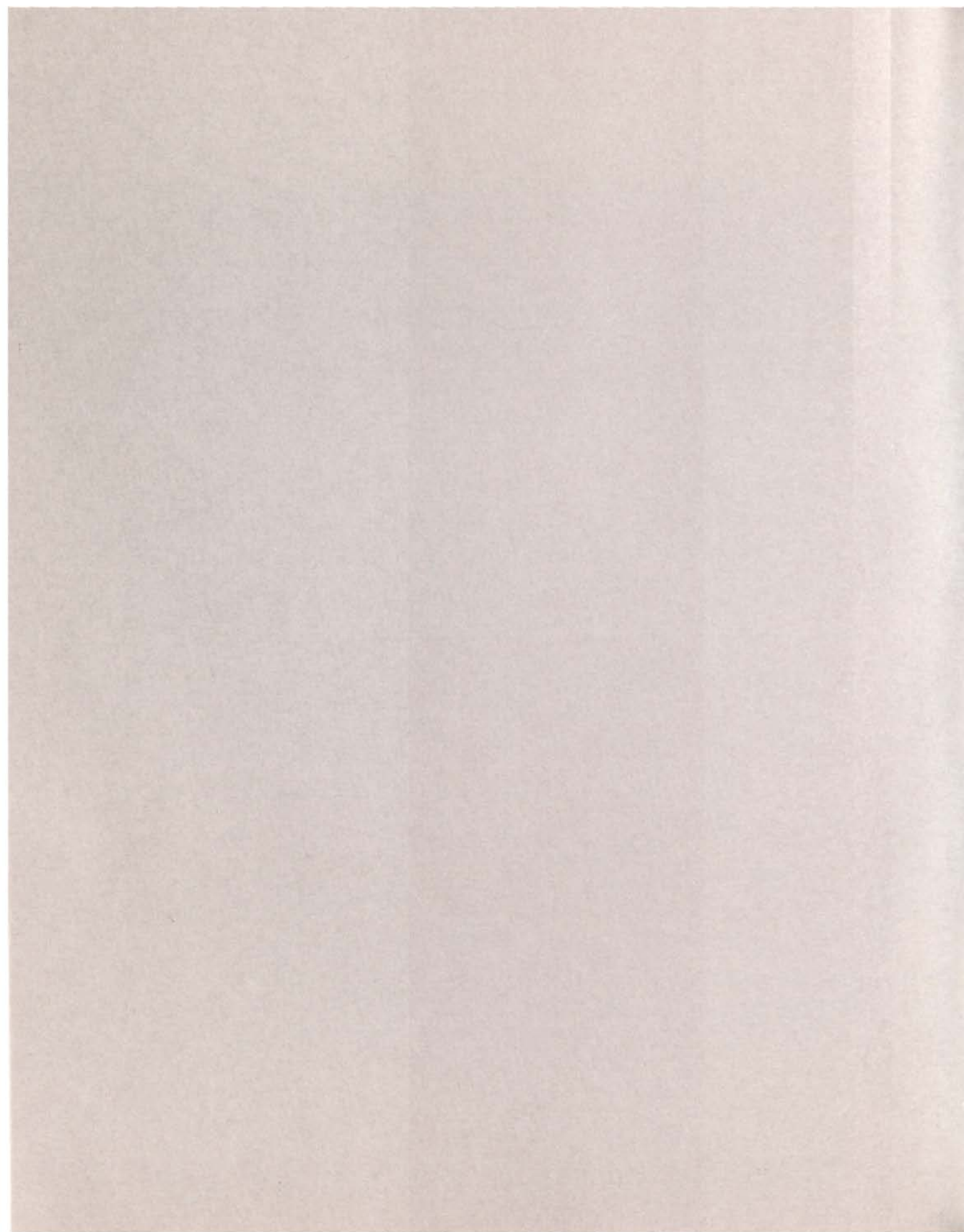
FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

The budget for the Housing Authority consists of appropriation and revenue required for the Authority's administrative responsibilities, housing development, production, modernization, and rental subsidy programs.

Special Funds/ Special Districts







SPECIAL FUNDS

Services and programs provided by special funds are entirely financed by independent revenue sources which include State and Federal subventions, property taxes, fines and forfeitures, fees, and other operating revenue. For 1991-92, the following special funds are proposed:

ALCOHOL/DRUG PROBLEM ASSESSMENT FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	\$	\$ 1,924,000	\$ 1,834,000	\$ 1,095,000	\$ 1,093,000	\$ -741,000
APPROP FOR CON			129,727			-129,727
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	\$	\$ 1,924,000	\$ 1,963,727	\$ 1,095,000	\$ 1,093,000	\$ -870,727
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	\$	\$ 1,924,000	\$ 1,963,727	\$ 1,095,000	\$ 1,093,000	\$ -870,727
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE \$	\$ 662,741	\$ 1,363,000	\$ 1,363,727	\$ 247,000	\$ 245,000	\$ -1,118,727
REVENUE	700,987	806,000	600,000	848,000	848,000	248,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	\$ 1,363,728	\$ 2,169,000	\$ 1,963,727	\$ 1,095,000	\$ 1,093,000	\$ -870,727
=====	=====	=====	=====	=====	=====	=====
FUND ALCOHOL/DRUG PROBLEM ASSESSMENT FUND			FUNCTION HEALTH AND SANITATION		ACTIVITY HEALTH	

The Alcohol/Drug Problem Assessment Fund was established by SB 2206 (Watson) Chapter 985, Section 1, Statutes of 1986; Alcohol and Drug Problem Assessment Programs. These funds are to be used for development and administration of alcohol and drug problem assessment programs.

AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 495,926	\$ 127,000	\$ 1,300,000	\$ 4,390,000	\$ 4,374,000	\$ 3,074,000
FA - EQUIPMENT	94,389	322,000	6,000,000	8,000,000	8,000,000	2,000,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 590,315	\$ 449,000	\$ 7,300,000	\$ 12,390,000	\$ 12,374,000	\$ 5,074,000
=====						
RESERVES						
=====						
ENCUMBRANCES	10,702					
DESIGNATIONS		2,119,000	2,118,673			-2,118,673
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 10,702	\$ 2,119,000	\$ 2,118,673	\$	\$	\$ -2,118,673
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 601,017	\$ 2,568,000	\$ 9,418,673	\$ 12,390,000	\$ 12,374,000	\$ 2,955,327
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 3,759,100	\$ 6,719,000	\$ 6,718,673	\$ 7,271,000	\$ 7,255,000	\$ 536,327
REVENUE	3,560,590	3,104,000	2,700,000	3,000,000	3,000,000	300,000
CANCEL PR YR				2,119,000	2,119,000	2,119,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 7,319,690	\$ 9,823,000	\$ 9,418,673	\$ 12,390,000	\$ 12,374,000	\$ 2,955,327

FUND
AUTOMATED FINGERPRINT
IDENTIFICATION SYSTEM FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides for the operation and maintenance of the Criminal Justice Fingerprint Identification System and is financed from an assessment of fifty cents on every ten dollars or fraction thereof for fines, penalties, or forfeitures levied and collected by the courts for criminal offenses.

CABLE TV FRANCHISE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 419,645	\$ 1,863,000	\$ 2,828,000	\$ 4,186,000	\$ 3,762,000	\$ 934,000
APPROP FOR CON			88,585			-88,585
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 419,645	\$ 1,863,000	\$ 2,916,585	\$ 4,186,000	\$ 3,762,000	\$ 845,415
=====	=====	=====	=====	=====	=====	=====
ENCUMBRANCES	72,625					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 492,270	\$ 1,863,000	\$ 2,916,585	\$ 4,186,000	\$ 3,762,000	\$ 845,415
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 2,059,130	\$ 2,917,000	\$ 2,916,585	\$ 2,828,000	\$ 2,406,000	\$ -510,585
REVENUE	1,349,725	1,352,000		1,358,000	1,356,000	1,356,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 3,408,855	\$ 4,269,000	\$ 2,916,585	\$ 4,186,000	\$ 3,762,000	\$ 845,415

FUND
CABLE TV FRANCHISE FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

This fund receives 2 percent of the gross receipts from unincorporated area cable franchise fees to be used in funding cable related activities. The recommended increase is due to carryover of funds accumulated in 1990-91 for cable projects planned for implementation in 1991-92.

CHILD ABUSE/NEGLECT PREVENTION PROGRAM FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 1,510,274	\$ 1,520,000	\$ 2,160,000	\$ 2,620,000	\$ 2,620,000	\$ 460,000
APPROP FOR CON			50,187			-50,187
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 1,510,274	\$ 1,520,000	\$ 2,210,187	\$ 2,620,000	\$ 2,620,000	\$ 409,813
=====	=====	=====	=====	=====	=====	=====
ENCUMBRANCES	120,045					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 1,630,319	\$ 1,520,000	\$ 2,210,187	\$ 2,620,000	\$ 2,620,000	\$ 409,813
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 1,217,619	\$ 1,059,000	\$ 1,059,187	\$ 1,157,000	\$ 1,157,000	\$ 97,813
REVENUE	1,471,886	1,618,000	1,079,000	1,463,000	1,463,000	384,000
SPECIAL ASSESS			72,000			-72,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 2,689,505	\$ 2,677,000	\$ 2,210,187	\$ 2,620,000	\$ 2,620,000	\$ 409,813
=====	=====	=====	=====	=====	=====	=====
FUND	FUNCTION		ACTIVITY			
CHILD ABUSE/NEGLECT PREVENTION	PUBLIC ASSISTANCE		OTHER ASSISTANCE			
PROGRAM FUND						

This fund provides for child abuse and neglect prevention programs through contracts with private nonprofit agencies.

CIVIC CENTER EMPLOYEE PARKING FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SAL & EMP BEN \$		\$ 4,475,000	\$ 5,985,000	\$ 6,030,000	\$ 6,030,000	\$ 45,000
SVCS & SUPPS		403,000	1,372,000	815,000	815,000	-557,000
=====		=====	=====	=====	=====	=====
GROSS TOTAL \$		\$ 4,878,000	\$ 7,357,000	\$ 6,845,000	\$ 6,845,000	\$ -512,000
=====		=====	=====	=====	=====	=====
TOT FIN REQMTS \$		\$ 4,878,000	\$ 7,357,000	\$ 6,845,000	\$ 6,845,000	\$ -512,000
=====		=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
REVENUE		4,878,000	7,357,000	6,845,000	6,845,000	-512,000
=====		=====	=====	=====	=====	=====
TOT AVAIL FIN \$		\$ 4,878,000	\$ 7,357,000	\$ 6,845,000	\$ 6,845,000	\$ -512,000

FUND
CIVIC CENTER EMPLOYEE
PARKING FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Provides for revenues and expenditures to provide parking services and alternative means of transportation for County employees.

CFPD DEVELOPER FEE SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$	\$	\$ 1,235,000	\$ 1,235,000	\$ 1,235,000	\$
OTH FIN USES			6,800,000	6,800,000	6,800,000	
=====						
GROSS TOTAL	\$	\$	\$ 8,035,000	\$ 8,035,000	\$ 8,035,000	\$
=====						
TOT FIN REQMTS	\$	\$	\$ 8,035,000	\$ 8,035,000	\$ 8,035,000	\$
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$	\$	\$	\$ 70,000	\$ 70,000	\$ 70,000
REVENUE		70,000	8,035,000	7,965,000	7,965,000	-70,000
=====						
TOT AVAIL FIN	\$	\$ 70,000	\$ 8,035,000	\$ 8,035,000	\$ 8,035,000	\$

FUND
CFPD DEVELOPER FEE FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

These funds accumulate revenue generated by the Developer Fee Program, as authorized by a resolution of the Board of Supervisors adopted July 12, 1990, to fund fire station facilities and equipment implementation costs. The fees will be generated and utilized in the Malibu/Santa Monica Mountains, the Santa Clarita Valley, and the Antelope Valley areas.

COUNTYWIDE WARRANT SYSTEM FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	\$	\$ 3,050,000	\$ 3,794,000	\$ 3,158,000	\$ 3,123,000	\$ -671,000
DESIGNATIONS	2,594,110	1,214,000	1,214,063			-1,214,063
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	\$ 2,594,110	\$ 4,264,000	\$ 5,008,063	\$ 3,158,000	\$ 3,123,000	\$ -1,885,063
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	\$ 2,594,110	\$ 1,214,000	\$ 1,213,953	744,000	\$ 709,000	\$ -504,953
REVENUE	1,213,953	1,165,000	1,200,000	1,200,000	1,200,000	
CANCEL PR YR		2,594,000	2,594,110	1,214,000	1,214,000	-1,380,110
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	\$ 3,808,063	\$ 4,973,000	\$ 5,008,063	\$ 3,158,000	\$ 3,123,000	\$ -1,885,063

FUND
COUNTYWIDE WARRANT
SYSTEM FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides for development and operation of the automated Countywide Warrant System and is financed by a seven dollar assessment imposed upon every person convicted of failing to appear in court.

COURTHOUSE CONSTRUCTION FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 11,169,612	\$	\$	\$	\$	\$
OTHER CHARGES		11,951,000	11,951,000	11,460,000	11,460,000	-491,000
FA - LAND	15,113		8,484,000	30,744,000	30,744,000	22,260,000
FA - B & I	5,563,406	11,075,000	46,001,130	47,105,000	47,105,000	1,103,870
TOT CAP PROJ	5,578,519	11,075,000	54,485,130	77,849,000	77,849,000	23,363,870
OTH FIN USES				1,900,000	1,900,000	1,900,000
GROSS TOTAL	\$ 16,748,131	\$ 23,026,000	\$ 66,436,130	\$ 91,209,000	\$ 91,209,000	\$ 24,772,870
RESERVES						
=====						
GENER RESERVES	\$ 14,269,023	\$	\$	\$	\$	\$
ENCUMBRANCES	2,482,169					
TOTAL RESERVES	\$ 16,751,192	\$	\$	\$	\$	\$
TOT FIN REQMTS	\$ 33,499,323	\$ 23,026,000	\$ 66,436,130	\$ 91,209,000	\$ 91,209,000	\$ 24,772,870
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 39,619,992	\$ 39,278,000	\$ 39,278,130	\$ 45,295,000	\$ 45,295,000	\$ 6,016,870
REVENUE	33,157,462	29,043,000	27,158,000	31,645,000	31,645,000	4,487,000
CANCEL PR YR				14,269,000	14,269,000	14,269,000
TOT AVAIL FIN	\$ 72,777,454	\$ 68,321,000	\$ 66,436,130	\$ 91,209,000	\$ 91,209,000	\$ 24,772,870
FUND COURTHOUSE CONSTRUCTION FUND			FUNCTION GENERAL		ACTIVITY PLANT ACQUISITION	

This fund provides for the financing of specified courtroom construction within the County of Los Angeles and is established pursuant to Government Code Sections 76190 and 76191. Deposits to this fund are received from parking violation fines and forfeitures and penalty assessments on nonparking offenses. The 1991-92 Proposed Budget for the Robbins Courthouse Construction Fund finances continuation of the Board-approved Master Courthouse Construction Program which includes courthouse construction for West San Fernando Valley, West Los Angeles, North Hollywood, Pasadena, Santa Monica, South Bay, Southeast and Antelope Valley Courts.

CRIMINAL JUSTICE FACILITY TEMPORARY CONSTRUCTION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES -----						
SVCS & SUPPS \$	2,867,172 \$	1,300,000 \$	973,000 \$	4,320,000 \$	4,320,000 \$	3,347,000
OTHER CHARGES		4,700,000	6,560,000	5,334,000	5,334,000	-1,226,000
FA - B & I	9,069,330	10,491,000	21,632,000	33,503,000	33,503,000	11,871,000
FA - EQUIPMENT	1,246,923	66,000	141,000	6,480,000	6,480,000	6,339,000
TOT FIX ASSET	10,316,253	10,557,000	21,773,000	39,983,000	39,983,000	18,210,000
OTH FIN USES	3,369,000	11,588,000	12,460,000	11,330,000	11,330,000	-1,130,000
GROSS TOTAL \$	16,552,425 \$	28,145,000 \$	41,766,000 \$	60,967,000 \$	60,967,000 \$	19,201,000
RESERVES -----						
GENER RESERVES \$	3,557,728 \$					
ENCUMBRANCES	2,825,854					
DESIGNATIONS		10,718,000	10,718,869			-10,718,869
TOTAL RESERVES \$	6,383,582 \$	10,718,000 \$	10,718,869 \$			-10,718,869
TOT FIN REQMTS \$	22,936,007 \$	38,863,000 \$	52,484,869 \$	60,967,000	60,967,000	8,482,131
AVAIL FINANCE =====						
FUND BALANCE \$	28,901,022 \$	30,100,000 \$	30,100,869 \$	17,908,000	17,908,000	-12,192,869
REVENUE	24,135,851	26,671,000	22,384,000	28,783,000	28,783,000	6,399,000
CANCEL PR YR				14,276,000	14,276,000	14,276,000
TOT AVAIL FIN \$	53,036,873 \$	56,771,000 \$	52,484,869 \$	60,967,000	60,967,000	8,482,131
FUND CRIMINAL JUSTICE FACILITY TEMPORARY CONSTRUCTION FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

This fund provides for the financing of construction, reconstruction, expansion, improvements, or operation of criminal justice and court facilities within the County of Los Angeles and is established pursuant to Government Code Sections 76190 and 76192. Deposits to this fund are received from parking violation fines and forfeitures and penalty assessments on nonparking offenses. The 1991-92 Proposed Budget finances continuation of the Board-approved Master Courthouse Construction Program as well as other criminal justice facilities and programs.

DEFERRED COMPENSATION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES -----						
OTHER CHARGES \$	53,168,356 \$	52,125,000 \$	42,000,000 \$	59,700,000	\$ 59,700,000 \$	17,700,000
TOT FIN REQMTS \$	53,168,356 \$	52,125,000 \$	42,000,000 \$	59,700,000	\$ 59,700,000 \$	17,700,000
AVAIL FINANCE =====						
REVENUE	53,168,356	52,125,000	42,000,000	59,700,000	59,700,000	17,700,000
TOT AVAIL FIN \$	53,168,356 \$	52,125,000 \$	42,000,000 \$	59,700,000	\$ 59,700,000 \$	17,700,000

FUND
DEFERRED COMPENSATION FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

This fund provides for a deferred compensation program that permits County employees to invest earnings and defer income tax thereon until retirement.

DEL VALLE A.C.O.

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
FA - B & I	\$	\$	\$	\$ 771,000	\$ 421,000	\$ 421,000
TOT FIN REQMTS	\$	\$	\$	\$ 771,000	\$ 421,000	\$ 421,000
AVAIL FINANCE =====						
REVENUE				771,000	421,000	421,000
TOT AVAIL FIN	\$	\$	\$	\$ 771,000	\$ 421,000	\$ 421,000

FUND
DEL VALLE A.C.O.

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Accumulates funds for the development of the Del Valle Fire Fighting Training Facility.

DEPENDENCY COURT FACILITIES CONSTRUCTION FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
FA - B & I	\$	\$ 865,000	\$ 7,648,000	\$ 12,859,000	\$ 12,859,000	\$ 5,211,000
APPROP FOR CON			100,646			-100,646
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$	\$ 865,000	\$ 7,748,646	\$ 12,859,000	\$ 12,859,000	\$ 5,110,354
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$	\$ 865,000	\$ 7,748,646	\$ 12,859,000	\$ 12,859,000	\$ 5,110,354
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 646,712	\$ 701,000	\$ 700,646	\$ 7,504,000	\$ 7,504,000	\$ 6,803,354
REVENUE	53,934	7,668,000	7,048,000	5,355,000	5,355,000	-1,693,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 700,646	\$ 8,369,000	\$ 7,748,646	\$ 12,859,000	\$ 12,859,000	\$ 5,110,354

FUND
DEPENDENCY COURT
FACILITIES CONSTRUCTION FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides for financing construction of the Dependency Court Headquarters Children's Court. Deposits to this fund are received from a 25-year commitment of annual allocations from the Criminal Justice Facility Temporary Construction Fund (CJFTCF), a one-time State grant from SB 1508, a 20-year commitment of annual allocations from the CJFTCF for Superior Court's civil leasing programs, as well as other innovative projects such as private fund raising. The 1991-92 Proposed Budget for the Dependency Court Facilities Construction Fund finances continuation of the Children's Court project as included in the Board-approved Master Courthouse Construction Program.

DISPUTE RESOLUTION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS	\$ 2,497,280	\$ 1,850,000	\$ 2,381,150	\$ 1,911,000	\$ 1,911,000	\$ -470,150
OTH FIN USES		632,000	602,000	579,000	579,000	-23,000
	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 2,497,280	\$ 2,482,000	\$ 2,983,150	\$ 2,490,000	\$ 2,490,000	\$ -493,150
ENCUMBRANCES	89,283					
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 2,586,563	\$ 2,482,000	\$ 2,983,150	\$ 2,490,000	\$ 2,490,000	\$ -493,150
AVAIL FINANCE =====						
FUND BALANCE	\$ 2,629,399	\$ 1,642,000	\$ 1,642,150	873,000	\$ 873,000	\$ -769,150
REVENUE	1,599,313	1,713,000	1,341,000	1,617,000	1,617,000	276,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 4,228,712	\$ 3,355,000	\$ 2,983,150	\$ 2,490,000	\$ 2,490,000	\$ -493,150

FUND
DISPUTE RESOLUTION FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

This fund provides for the operation of dispute resolution centers as an alternative to the court system and is financed by a special fee on Municipal and Superior Court civil filings.

DOMESTIC VIOLENCE PROGRAM FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 1,387,004	\$ 1,065,000	\$ 1,282,000	\$ 2,274,000	\$ 2,274,000	\$ 992,000
OTH FIN USES		164,000	142,000	198,000	198,000	56,000
APPROP FOR CON		28,000	193,016			-193,016
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 1,387,004	\$ 1,257,000	\$ 1,617,016	\$ 2,472,000	\$ 2,472,000	\$ 854,984
=====	=====	=====	=====	=====	=====	=====
ENCUMBRANCES	54,219					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 1,441,223	\$ 1,257,000	\$ 1,617,016	\$ 2,472,000	\$ 2,472,000	\$ 854,984
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 232,850	\$ 193,000	\$ 193,016	\$ 372,000	\$ 372,000	\$ 178,984
REVENUE	1,401,389	1,436,000	1,424,000	2,100,000	2,100,000	676,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 1,634,239	\$ 1,629,000	\$ 1,617,016	\$ 2,472,000	\$ 2,472,000	\$ 854,984

FUND
DOMESTIC VIOLENCE PROGRAM FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

The Domestic Violence Program provides counseling and shelter through contract agencies to victims of domestic violence, and is financed by a special assessment on marriage licenses.

FISH AND GAME PROPAGATION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	103,047 \$	78,000 \$	152,000 \$	146,000 \$	146,000 \$	-6,000
ENCUMBRANCES	3,000					
TOT FIN REQMTS \$	106,047 \$	78,000 \$	152,000 \$	146,000 \$	146,000 \$	-6,000
AVAIL FINANCE =====						
FUND BALANCE \$	114,820 \$	121,000 \$	120,854 \$	96,000 \$	96,000 \$	-24,854
REVENUE	112,082	53,000	31,146	50,000	50,000	18,854
TOT AVAIL FIN \$	226,902 \$	174,000 \$	152,000 \$	146,000 \$	146,000 \$	-6,000

FUND
FISH AND GAME PROPAGATION FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides for the protection and propagation of fish and wildlife and is financed by the County's share of fines assessed for violation of State Fish and Game laws. A decrease of \$6,000 reflects reduction in carryover financing and revenue in this fund.

FORD THEATER DEVELOPMENT FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	1,824 \$	22,000 \$	65,000 \$	125,000	125,000 \$	60,000
TOT FIN REQMTS \$	1,824 \$	22,000 \$	65,000 \$	125,000	125,000 \$	60,000
AVAIL FINANCE =====						
FUND BALANCE \$	2,180 \$	2,000 \$	1,575 \$			
REVENUE	1,219	20,000	63,425	125,000	125,000	-1,575
TOT AVAIL FIN \$	3,399 \$	22,000 \$	65,000 \$	125,000	125,000 \$	60,000

FUND
FORD THEATRE
DEVELOPMENT FUND

FUNCTION
RECREATION AND CULTURAL SERVICES

ACTIVITY
CULTURAL SERVICES

This fund provides for capital improvements at the John Anson Ford Cultural Arts Theater, the Hollywood Bowl, and the adjacent conference center. An increase in 1991-92 of \$60,000 reflects plans for improvements at the Theater.

F&FW - HELICOPTER REPLACEMENT A.C.O. FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES -----						
FA - EQUIPMENT \$	2,102,758 \$		\$ 1,092,000	\$ 2,225,000	\$ 2,225,000	\$ 1,133,000
TOT FIN REQMTS \$	2,102,758 \$		\$ 1,092,000	\$ 2,225,000	\$ 2,225,000	\$ 1,133,000
AVAIL FINANCE =====						
FUND BALANCE \$	1,119,318 \$	71,000 \$	71,212 \$	1,125,000	\$ 1,125,000	\$ 1,053,788
REVENUE	1,054,652	1,054,000	1,020,788	1,100,000	1,100,000	79,212
TOT AVAIL FIN \$	2,173,970 \$	1,125,000 \$	1,092,000 \$	2,225,000	\$ 2,225,000	\$ 1,133,000

FUND
F&FW - HELICOPTER REPLACEMENT
A.C.O. FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

This fund accumulates revenues authorized by the Board to provide for the Forester and Fire Warden's Helicopter Replacement Program.

FUNDED INTEREST PLEDGE FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
OTHER CHARGES \$	\$	\$	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$
TOT FIN REQMTS \$	\$	\$	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$
AVAIL FINANCE =====						
REVENUE			10,000,000	10,000,000	10,000,000	
TOT AVAIL FIN \$	\$	\$	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$
FUND FUNDED INTEREST PLEDGE FUND			FUNCTION DEBT SERVICE	ACTIVITY INTEREST ON LONG-TERM DEBT		

This fund provides for reserves as pledge for the County's various borrowing programs.

GOLF COURSE FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	788,356	\$ 1,502,000	\$ 5,910,000	\$ 6,475,000	\$ 6,475,000	\$ 565,000
FA - EQUIPMENT	52,928					
	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	841,284	\$ 1,502,000	\$ 5,910,000	\$ 6,475,000	\$ 6,475,000	\$ 565,000
ENCUMBRANCES	13,357					
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	854,641	\$ 1,502,000	\$ 5,910,000	\$ 6,475,000	\$ 6,475,000	\$ 565,000
AVAIL FINANCE =====						
FUND BALANCE \$	1,276,993	\$ 1,355,000	\$ 1,354,910	\$ 1,403,000	\$ 1,403,000	\$ 48,090
REVENUE	932,558	1,550,000	4,555,090	5,072,000	5,072,000	516,910
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	2,209,551	\$ 2,905,000	\$ 5,910,000	\$ 6,475,000	\$ 6,475,000	\$ 565,000

FUND
GOLF COURSE FUND

FUNCTION
RECREATION AND CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

This fund provides for various improvement to County-owned golf courses, financed by a percentage of golf course green fees. An increase of \$565,000 reflects additional accumulated and projected financing intended for improvements on management-leased and County-operated golf courses.

HAZARDOUS WASTE SPECIAL FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	8,892 \$	59,000 \$	302,000 \$	1,000,000	1,000,000 \$	698,000
OTHER CHARGES		25,000		120,000	120,000	120,000
FA - EQUIPMENT	71,562	50,000				
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	80,454 \$	134,000 \$	302,000 \$	1,120,000	1,120,000 \$	818,000
=====						
RESERVES						
=====						
GENER RESERVES \$	45,639 \$					
ENCUMBRANCES	43,259					
DESIGNATIONS		352,000	352,614			-352,614
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	88,898 \$	352,000 \$	352,614 \$			-352,614
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	169,352 \$	486,000 \$	654,614 \$	1,120,000	1,120,000 \$	465,386
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	286,021 \$	654,000 \$	654,614 \$	768,000	768,000 \$	113,386
REVENUE	537,945	600,000				
CANCEL PR YR				352,000	352,000	352,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	823,966 \$	1,254,000 \$	654,614 \$	1,120,000	1,120,000 \$	465,386

FUND
HAZARDOUS WASTE SPECIAL FUND

FUNCTION
HEALTH AND SANITATION

ACTIVITY
HEALTH

The Hazardous Waste Special Fund was established to accumulate funds received from the State Department of Health Services for the local health officers portion of fines collected from violations of the hazardous waste laws. Pursuant to the California Health and Safety Code, Section 25192 (a)(3), the use of these funds is restricted to hazardous waste enforcement activities.

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						

FA - B & I	\$ 143,910	\$	\$ 851,000	\$ 904,000	\$ 904,000	\$ 53,000
ENCUMBRANCES	31,761					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 175,671	\$	\$ 851,000	\$ 904,000	\$ 904,000	\$ 53,000
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 1,015,385	\$ 772,000	\$ 772,579	\$ 772,000	\$ 772,000	\$ -579
REVENUE	-67,135		78,421	132,000	132,000	53,579
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 948,250	\$ 772,000	\$ 851,000	\$ 904,000	\$ 904,000	\$ 53,000

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HEALTH SERVICES - STATHAM FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	2,116,937 \$	3,912,000 \$	3,912,000 \$	5,946,000 \$	5,780,000 \$	1,868,000
DESIGNATIONS	485,850	665,000	665,632			-665,632
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	2,602,787 \$	4,577,000 \$	4,577,632 \$	5,946,000 \$	5,780,000 \$	1,202,368
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	721,415 \$	1,466,000 \$	1,466,782 \$	1,561,000 \$	730,000 \$	-736,782
REVENUE	3,348,155	3,356,000	2,625,000	4,385,000	4,385,000	1,760,000
CANCEL PR YR		485,000	485,850		665,000	179,150
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	4,069,570 \$	5,307,000 \$	4,577,632 \$	5,946,000 \$	5,780,000 \$	1,202,368

FUND
HEALTH SERVICES - STATHAM FUND

FUNCTION
HEALTH AND SANITATION

ACTIVITY
HEALTH

This fund provides for the establishment and operation of alcoholism programs financed from drinking driver fines as required by the Statham Act.

HOUSING AND COMMUNITY DEVELOPMENT ACT FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	4,429,140 \$	52,051,000 \$	56,551,000 \$	56,551,000	\$ 56,551,000 \$	
TOT FIN REQMTS \$	4,429,140 \$	52,051,000 \$	56,551,000 \$	56,551,000	\$ 56,551,000 \$	
AVAIL FINANCE =====						
REVENUE	4,429,140	52,051,000	56,551,000	56,551,000	56,551,000	
TOT AVAIL FIN \$	4,429,140 \$	52,051,000 \$	56,551,000 \$	56,551,000	\$ 56,551,000 \$	
FUND HOUSING AND COMMUNITY DEVELOPMENT ACT FUND			FUNCTION PUBLIC ASSISTANCE			ACTIVITY OTHER ASSISTANCE

This special fund provides for physical, economic, and social development activities which benefit low- and moderate-income persons, aid in the prevention or elimination of slums, or meet particular urgent community development needs. This Federally funded program is administered under contract by the Community Development Commission.

INMATE WELFARE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$		\$ 5,357,000	\$	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000
FA - EQUIPMENT		708,000		1,500,000	1,500,000	1,500,000
=====		=====	=====	=====	=====	=====
GROSS TOTAL \$		\$ 6,065,000	\$	\$ 19,000,000	\$ 19,000,000	\$ 19,000,000
=====		=====	=====	=====	=====	=====
TOT FIN REQMTS \$		\$ 6,065,000	\$	\$ 19,000,000	\$ 19,000,000	\$ 19,000,000
=====		=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE \$		\$ 13,982,000	\$	\$ 13,500,000	\$ 13,500,000	\$ 13,500,000
REVENUE		5,583,000		5,500,000	5,500,000	5,500,000
=====		=====	=====	=====	=====	=====
TOT AVAIL FIN \$		\$ 19,565,000	\$	\$ 19,000,000	\$ 19,000,000	\$ 19,000,000

FUND
INMATE WELFARE FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides monies to be used for the benefit, education, and welfare of inmates confined within County jails. The Inmate Welfare Fund receives revenue from several sources, including the Jail Store Fund, vending machine and telephone commissions, and interest on deposited funds. All expenditures are fully offset by these revenue sources.

INTERNAL SERVICES DEPARTMENT CAPITAL EQUIPMENT A.C.O. FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
FA - EQUIPMENT \$	203,470 \$	588,000 \$	1,434,000 \$	4,278,000	\$ 4,278,000 \$	2,844,000
ENCUMBRANCES	322,969					
TOT FIN REQMTS \$	526,439 \$	588,000 \$	1,434,000 \$	4,278,000	\$ 4,278,000 \$	2,844,000
AVAIL FINANCE =====						
FUND BALANCE \$	681,470 \$	977,000 \$	976,754 \$	3,105,000	\$ 3,105,000 \$	2,128,246
REVENUE	821,723	2,716,000	457,246	1,173,000	1,173,000	715,754
TOT AVAIL FIN \$	1,503,193 \$	3,693,000 \$	1,434,000 \$	4,278,000	\$ 4,278,000 \$	2,844,000

FUND
INTERNAL SERVICES DEPARTMENT
CAPITAL EQUIPMENT A.C.O. FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Provides for replacement of technical equipment used in the provision of internal support services financed through a surcharge on Internal Services Department labor.

JAIL STORE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 7,010,646	\$ 6,748,000	\$ 10,561,245	\$ 11,000,000	\$ 11,000,000	\$ 438,755
OTH FIN USES	1,576,803	1,440,000	1,500,000	1,500,000	1,500,000	
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 8,587,449	\$ 8,188,000	\$ 12,061,245	\$ 12,500,000	\$ 12,500,000	\$ 438,755
=====						
RESERVES						
=====						
OTHER RESERVES	795,738					
ENCUMBRANCES	12,380					
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 808,118	\$	\$	\$	\$	\$
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 9,395,567	\$ 8,188,000	\$ 12,061,245	\$ 12,500,000	\$ 12,500,000	\$ 438,755
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 2,371,097	\$ 1,061,000	\$ 1,061,245	\$ 1,061,000	\$ 1,061,000	\$ -245
REVENUE	8,085,715	8,188,000	11,000,000	11,439,000	11,439,000	439,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 10,456,812	\$ 9,249,000	\$ 12,061,245	\$ 12,500,000	\$ 12,500,000	\$ 438,755

FUND
JAIL STORE FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

This program provides for the maintenance of a store where jail inmates may obtain personal supplies which are not provided by the County. All Jail Store costs are fully offset by revenues received from the sale of goods to jail inmates. In 1991-92, an increase in appropriation and revenue is recommended due to projected price increases on consumer items.

LINKAGES SUPPORT PROGRAM

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$		\$	\$	\$ 450,000	\$ 450,000	\$ 450,000
OTH FIN USES				50,000	50,000	50,000
	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	\$	\$	\$	\$ 500,000	\$ 500,000	\$ 500,000
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	\$	\$	\$	\$ 500,000	\$ 500,000	\$ 500,000
AVAIL FINANCE =====						
FUND BALANCE \$	\$	\$	\$	\$ 175,000	\$ 175,000	\$ 175,000
SPECIAL ASSESS		175,000		325,000	325,000	325,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	\$	\$ 175,000	\$	\$ 500,000	\$ 500,000	\$ 500,000

FUND
LINKAGES SUPPORT PROGRAM

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

The Linkages Support Program provides information, referral and case management services to frail elderly and impaired adults to avoid institutionalization and is financed by a special assessment on disabled and veterans parking violation fees.

MARINA REPLACEMENT A.C.O. FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
FA - B & I	\$ 875,802	\$ 1,220,000	\$ 4,500,000	\$ 3,300,000	\$ 3,300,000	\$ -1,200,000
APPROP FOR CON			250,000			-250,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 875,802	\$ 1,220,000	\$ 4,750,000	\$ 3,300,000	\$ 3,300,000	\$ -1,450,000
=====						
RESERVES						
=====						
GENER RESERVES	\$ 86,000	\$ 1,758,000	\$ 1,757,960	\$ 1,999,000	\$ 1,536,000	\$ -221,960
ENCUMBRANCES	360,291					
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 446,291	\$ 1,758,000	\$ 1,757,960	\$ 1,999,000	\$ 1,536,000	\$ -221,960
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 1,322,093	\$ 2,978,000	\$ 6,507,960	\$ 5,299,000	\$ 4,836,000	\$ -1,671,960
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 3,185,240	\$ 2,330,000	\$ 2,329,960	\$ 2,666,000	\$ 445,000	\$ -1,884,960
REVENUE	466,813	1,093,000	4,178,000	2,633,000	2,633,000	-1,545,000
CANCEL PR YR					1,758,000	1,758,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 3,652,053	\$ 3,423,000	\$ 6,507,960	\$ 5,299,000	\$ 4,836,000	\$ -1,671,960

FUND
MARINA REPLACEMENT A.C.O. FUND

FUNCTION
GENERAL

ACTIVITY
PLANT ACQUISITION

This fund provides for improvements at Marina del Rey. For 1991-92, a decrease of \$1.7 million is recommended primarily due to the completion of the public launch ramp project and a decrease in the Marina sea wall project, which is financed by a loan from the State Department of Boating and Waterways.

MARSHAL PROCESSING FEE FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	108,048 \$	184,000 \$	232,890 \$	327,000	\$ 300,000 \$	67,110
FA - EQUIPMENT	163,423	430,000	546,000	762,000	699,000	153,000
	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	271,471 \$	614,000 \$	778,890 \$	1,089,000	\$ 999,000 \$	220,110
ENCUMBRANCES	345,304					
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	616,775 \$	614,000 \$	778,890 \$	1,089,000	\$ 999,000 \$	220,110
AVAIL FINANCE =====						
FUND BALANCE \$	261,155 \$	213,000 \$	212,890 \$	299,000	\$ 299,000 \$	86,110
REVENUE	568,509	700,000	566,000	790,000	700,000	134,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	829,664 \$	913,000 \$	778,890 \$	1,089,000	\$ 999,000 \$	220,110

FUND
MARSHAL PROCESSING FEE FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

This fund provides for the collection, under Section 26746 of the Government Code, of a fee under a writ of attachment, execution, possession or sale to finance Marshal vehicle fleet replacement and equipment maintenance.

MOTOR VEHICLES A.C.O. FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
FA - EQUIPMENT \$	946,283 \$	1,964,000 \$	8,383,000 \$	11,891,000 \$	10,503,000 \$	2,120,000
ENCUMBRANCES	1,271,111					
TOT FIN REQMTS \$	2,217,394 \$	1,964,000 \$	8,383,000 \$	11,891,000 \$	10,503,000 \$	2,120,000
AVAIL FINANCE =====						
FUND BALANCE \$	2,923,307 \$	2,942,000 \$	2,942,159 \$	5,746,000 \$	5,746,000 \$	2,803,841
REVENUE	2,236,246	4,768,000	5,440,841	6,145,000	4,757,000	-683,841
TOT AVAIL FIN \$	5,159,553 \$	7,710,000 \$	8,383,000 \$	11,891,000 \$	10,503,000 \$	2,120,000

FUND
MOTOR VEHICLES A.C.O. FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

The Motor Vehicle A.C.O Fund accumulates a daily flat rate charged for use of each vehicle in the County fleet. The flat rate varies with vehicle class and is calculated to provide sufficient funding for replacement when useful life is exceeded.

NARCOTIC ENFORCEMENT SPECIAL FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	6,475,349 \$	8,061,000 \$	19,082,000 \$	24,595,000	\$ 24,595,000 \$	5,513,000
FA - EQUIPMENT	777,940	1,063,000	6,000,000	2,275,000	2,275,000	-3,725,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	7,253,289 \$	9,124,000 \$	25,082,000 \$	26,870,000	\$ 26,870,000 \$	1,788,000
=====						
RESERVES						
=====						
OTHER RESERVES	150,000					
ENCUMBRANCES	1,085,473					
DESIGNATIONS	3,582,957	6,412,000	6,411,935			-6,411,935
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	4,818,430 \$	6,412,000 \$	6,411,935 \$		\$	\$ -6,411,935
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	12,071,719 \$	15,536,000 \$	31,493,935 \$	26,870,000	\$ 26,870,000 \$	-4,623,935
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	16,524,456 \$	18,411,000 \$	18,410,978 \$	13,458,000	\$ 13,458,000 \$	-4,952,978
REVENUE	13,958,241	7,000,000	9,500,000	7,000,000	7,000,000	-2,500,000
CANCEL PR YR		3,583,000	3,582,957	6,412,000	6,412,000	2,829,043
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	30,482,697 \$	28,994,000 \$	31,493,935 \$	26,870,000	\$ 26,870,000 \$	-4,623,935

FUND
NARCOTIC ENFORCEMENT FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

This fund was established in 1984 in accordance with Section 11489 of the Health and Safety Code, which provides for distribution of assets forfeited in connection with violation of laws governing controlled substances. By State law, use of these funds is restricted to expenditures for law enforcement and prosecution. In 1990-91 the fund experienced a reduction in the dollar value of forfeitures which is projected to continue during the 1991-92 fiscal year.

OFF-HIGHWAY VEHICLE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 141,392	\$ 277,000	\$ 339,000	\$ 659,000	\$ 659,000	\$ 320,000
FA - LAND			14,443,000			-14,443,000
FA - B & I			4,193,000			-4,193,000
TOT CAP PROJ			18,636,000			-18,636,000
APPROP FOR CON			210,851			-210,851
GROSS TOTAL	\$ 141,392	\$ 277,000	\$ 19,185,851	\$ 659,000	\$ 659,000	\$ -18,526,851
ENCUMBRANCES	31,118					
TOT FIN REQMTS	\$ 172,510	\$ 277,000	\$ 19,185,851	\$ 659,000	\$ 659,000	\$ -18,526,851
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 177,422	\$ 367,000	\$ 366,851	\$ 501,000	\$ 501,000	\$ 134,149
REVENUE	361,938	411,000	18,819,000	158,000	158,000	-18,661,000
TOT AVAIL FIN	\$ 539,360	\$ 778,000	\$ 19,185,851	\$ 659,000	\$ 659,000	\$ -18,526,851

FUND
OFF-HIGHWAY VEHICLE FUND

FUNCTION
RECREATION AND CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

This fund as established by the Public Resources and Vehicle Codes is used to develop, construct, operate, and maintain off-highway vehicle recreational facilities, and is financed by the County's share of off-highway vehicle license fees and various State grants for site acquisition and development. A decrease of \$18,526,851 reflects revised expectations regarding the acquisition and development of Whitney Canyon in 1991-92.

OFF-STREET PARKING SUMMARY

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS APPROP FOR CON	\$ 5,025	\$ 40,000	\$ 297,000 847	\$ 354,000	\$ 354,000	\$ 57,000 -847
GROSS TOTAL	\$ 5,025	\$ 40,000	\$ 297,847	\$ 354,000	\$ 354,000	\$ 56,153
DESIGNATIONS		4,000	4,421			-4,421
TOT FIN REQMTS	\$ 5,025	\$ 44,000	\$ 302,268	\$ 354,000	\$ 354,000	\$ 51,732
AVAIL FINANCE =====						
FUND BALANCE	\$ 176,728	\$ 230,000	\$ 230,668	\$ 255,000	\$ 255,000	\$ 24,332
REVENUE	58,965	69,000	71,600	95,000	95,000	23,400
CANCEL PR YR				4,000	4,000	4,000
TOT AVAIL FIN	\$ 235,693	\$ 299,000	\$ 302,268	\$ 354,000	\$ 354,000	\$ 51,732
FUND OFF-STREET PARKING FUND			FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

These funds provide for the operation and maintenance of metered street and off-street parking in various areas, and is financed by parking meter fees.

PARK IN-LIEU FEES A.C.O. FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
OTHER CHARGES \$	15,000 \$		\$	\$	\$	\$
FA - B & I	526,399	419,000	6,706,000	6,684,000	6,684,000	-22,000
APPROP FOR CON			151,261			-151,261
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	541,399 \$	419,000 \$	6,857,261 \$	6,684,000 \$	6,684,000 \$	-173,261
=====						
RESERVES						
=====						
ENCUMBRANCES	936,532					
DESIGNATIONS	1,610,000					
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	2,546,532 \$		\$	\$	\$	\$
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	3,087,931 \$	419,000 \$	6,857,261 \$	6,684,000 \$	6,684,000 \$	-173,261
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	6,267,347 \$	4,597,000 \$	4,597,261 \$	4,612,000 \$	4,612,000 \$	14,739
REVENUE	1,417,845	434,000	650,000	2,072,000	2,072,000	1,422,000
CANCEL PR YR			1,610,000			-1,610,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	7,685,192 \$	5,031,000 \$	6,857,261 \$	6,684,000 \$	6,684,000 \$	-173,261

FUND
PARK IN-LIEU FEES A.C.O. FUND

FUNCTION
GENERAL

ACTIVITY
PLANT ACQUISITION

This fund accumulates fees which are paid in lieu of park dedication requirements and are used for the acquisition, development, or improvement of local park land. A decrease of \$173,261 reflects reduced collections of fees related to development.

PRODUCTIVITY INVESTMENT FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 127,278	\$ 243,000	\$ 249,000	\$ 90,000	\$ 90,000	\$ -159,000
FA - EQUIPMENT	691,589	3,609,000	1,480,000	4,420,000	4,420,000	2,940,000
OTH FIN USES	508,699					
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 1,327,566	\$ 3,852,000	\$ 1,729,000	\$ 4,510,000	\$ 4,510,000	\$ 2,781,000
=====						
RESERVES						
=====						
ENCUMBRANCES	39,147					
DESIGNATIONS			2,132,277			-2,132,277
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 39,147	\$	\$ 2,132,277	\$	\$	\$ -2,132,277
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 1,366,713	\$ 3,852,000	\$ 3,861,277	\$ 4,510,000	\$ 4,510,000	\$ 648,723
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 1,956,989	\$ 2,139,000	\$ 2,139,277	\$ 1,009,000	\$ 1,009,000	\$ -1,130,277
REVENUE	1,549,000	2,722,000	1,722,000	3,501,000	3,501,000	1,779,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 3,505,989	\$ 4,861,000	\$ 3,861,277	\$ 4,510,000	\$ 4,510,000	\$ 648,723

FUND
PRODUCTIVITY INVESTMENT FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

To provide departments with financing to start productivity improvement projects. Departments are required to repay the fund from savings or revenues generated.

PROPOSITION C LOCAL RETURN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	\$	\$	\$	\$ 9,300,000	\$ 9,300,000	\$ 9,300,000
=====						
TOT FIN REQMTS \$	\$	\$	\$	\$ 9,300,000	\$ 9,300,000	\$ 9,300,000
=====						
AVAIL FINANCE						
=====						
REVENUE				9,300,000	9,300,000	9,300,000
=====						
TOT AVAIL FIN \$	\$	\$	\$	\$ 9,300,000	\$ 9,300,000	\$ 9,300,000
=====						

FUND
PROPOSITION C
LOCAL RETURN

FUNCTION
PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

Proposition C was approved by the voters on November 6, 1990 and adds one-half of one percent to the local sales tax paid by citizens of Los Angeles County. In 1991-92, it is expected to generate about \$9.3 million. The fund provides for local public transit services, transportation systems and demand management, street improvements, and bike lane and bikeway improvements.

PUBLIC WORKS - ARTICLE 3 - BIKEWAY FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 2,515,648	\$ 1,200,000	\$ 3,586,522	\$ 6,364,000	\$ 6,364,000	\$ 2,777,478
LESS EXP DIST	90,000					
	-----	-----	-----	-----	-----	-----
TOT S & S	2,425,648	1,200,000	3,586,522	6,364,000	6,364,000	2,777,478
	-----	-----	-----	-----	-----	-----
GROSS TOTAL	\$ 2,425,648	\$ 1,200,000	\$ 3,586,522	\$ 6,364,000	\$ 6,364,000	\$ 2,777,478
	=====	=====	=====	=====	=====	=====
RESERVES						

GENER RESERVES	\$ 2,150,000	\$	\$	\$	\$	\$
ENCUMBRANCES	484,149					
	-----	-----	-----	-----	-----	-----
TOTAL RESERVES	\$ 2,634,149	\$	\$	\$	\$	\$
	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 5,059,797	\$ 1,200,000	\$ 3,586,522	\$ 6,364,000	\$ 6,364,000	\$ 2,777,478
	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 5,121,758	\$ 1,465,000	\$ 1,464,522	\$ 2,252,000	\$ 2,252,000	\$ 787,478
REVENUE	1,402,560	1,987,000	2,122,000	1,962,000	1,962,000	-160,000
CANCEL PR YR				2,150,000	2,150,000	2,150,000
	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 6,524,318	\$ 3,452,000	\$ 3,586,522	\$ 6,364,000	\$ 6,364,000	\$ 2,777,478
	=====	=====	=====	=====	=====	=====
FUND	FUNCTION		ACTIVITY			
PUBLIC WORKS - ARTICLE 3 -	PUBLIC WAYS AND FACILITIES		PUBLIC WAYS			
BIKEWAY FUND						

This program provides for the acquisition, engineering, construction, and restoration of pedestrian and bikeway facilities, funded by Proposition A sales tax monies, and subject to approval of the Los Angeles County Transportation Commission. The 1991-92 Proposed Budget has increased by approximately \$2,777,000 which primarily reflects financing new, or improving existing bikeways in Los Angeles County. This increase reflects anticipated expenditures for the Coyote Creek, West Los Angeles Veloway, Los Angeles River/Lario, San Gabriel River, and other bikeway projects.

PUBLIC WORKS - AVIATION CAPITAL PROJECTS FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 54,826		\$	\$	\$	\$
OTHER CHARGES	268,041		232,000	220,000	220,000	-12,000
FA - LAND	50,249	62,000	62,000	637,000	637,000	575,000
FA - B & I	517,428	1,600,000	6,653,000	7,807,000	7,807,000	1,154,000
TOT CAP PROJ	567,677	1,662,000	6,715,000	8,444,000	8,444,000	1,729,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 890,544	\$ 1,662,000	\$ 6,947,000	\$ 8,664,000	\$ 8,664,000	\$ 1,717,000
ENCUMBRANCES	227,605					
TOT FIN REQMTS	\$ 1,118,149	\$ 1,662,000	\$ 6,947,000	\$ 8,664,000	\$ 8,664,000	\$ 1,717,000
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 319,507		\$ 148,857	\$	\$	\$ -148,857
REVENUE	947,504	1,662,000	6,798,143	8,664,000	8,664,000	1,865,857
TOT AVAIL FIN	\$ 1,267,011	\$ 1,662,000	\$ 6,947,000	\$ 8,664,000	\$ 8,664,000	\$ 1,717,000

FUND
PUBLIC WORKS - AVIATION
CAPITAL PROJECTS FUND

FUNCTION
GENERAL

ACTIVITY
PLANT ACQUISITION

This fund provides for planning studies and improvements to County-owned airports. Financing is available from the Federal Aviation Administration, State Aeronautics funds, and transfers from the Aviation Enterprise Fund.

PUBLIC WORKS - SPECIAL ROAD DISTRICT SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						

SVCS & SUPPS \$	2,684,580	\$ 3,072,000	\$ 3,073,132	\$ 2,771,000	\$ 2,771,000	\$ -302,132
APPROP FOR CON			94,977			-94,977
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	2,684,580	\$ 3,072,000	\$ 3,168,109	\$ 2,771,000	\$ 2,771,000	\$ -397,109
RESERVES						

GENER RESERVES \$	713,000	\$	\$		\$	\$
ENCUMBRANCES	21,890					
EST DELINQ			129,000	174,000	174,000	45,000
-----	-----	-----	-----	-----	-----	-----
TOTAL RESERVES \$	734,890	\$	\$ 129,000	\$ 174,000	\$ 174,000	\$ 45,000
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	3,419,470	\$ 3,072,000	\$ 3,297,109	\$ 2,945,000	\$ 2,945,000	\$ -352,109
AVAIL FINANCE						
=====						
FUND BALANCE \$	796,400	\$ -62,000	\$ -62,891	\$ 143,000	\$ 143,000	\$ 205,891
REVENUE	115,917	92,000	103,000	66,000	66,000	-37,000
TAX LEVY	2,444,264	2,519,000	2,591,000	2,689,000	2,689,000	98,000
CANCEL PR YR		666,000	666,000	47,000	47,000	-619,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	3,356,581	\$ 3,215,000	\$ 3,297,109	\$ 2,945,000	\$ 2,945,000	\$ -352,109

FUND
PUBLIC WORKS - SPECIAL ROAD
DISTRICT SUMMARY

FUNCTION
PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

This program provides for the construction, maintenance, and repair of roads, sidewalks, and highways within unincorporated areas of the County. Services are financed with special district tax levies. The 1991-92 Proposed Budget has decreased by approximately \$352,000, primarily due to a reduction in cancellation of prior year reserves/designations.

RECREATION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	247,172 \$	322,000 \$	400,000 \$	575,000	575,000 \$	175,000
TOT FIN REQMTS \$	247,172 \$	322,000 \$	400,000 \$	575,000	575,000 \$	175,000
AVAIL FINANCE =====						
FUND BALANCE \$	38,705 \$	85,000 \$	84,557 \$	143,000	143,000 \$	58,443
REVENUE	293,024	380,000	315,443	432,000	432,000	116,557
TOT AVAIL FIN \$	331,729 \$	465,000 \$	400,000 \$	575,000	575,000 \$	175,000

FUND
RECREATION FUND

FUNCTION
RECREATION AND CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

This fund provides spending authority for recreation programs requested and financed by community support groups. An increase of \$175,000 reflects anticipated additional activities from new programs and expanded events.

SAN GABRIEL CANYON RECREATION FUND

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	65,895 \$	108,000 \$	225,000 \$	250,000	\$ 250,000 \$	25,000
TOT FIN REQMTS \$	65,895 \$	108,000 \$	225,000 \$	250,000	\$ 250,000 \$	25,000
AVAIL FINANCE =====						
FUND BALANCE \$	65,314 \$	108,000 \$	108,147 \$	121,000	\$ 121,000 \$	12,853
REVENUE	108,728	121,000	116,853	129,000	129,000	12,147
TOT AVAIL FIN \$	174,042 \$	229,000 \$	225,000 \$	250,000	\$ 250,000 \$	25,000

FUND
SAN GABRIEL CANYON RECREATION FUND

FUNCTION
RECREATION AND CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

This fund provides for reimbursement of operational costs related to parking fee enforcement and improvements in the San Gabriel Canyon Recreation Area. Revenue is from parking fees. An increase of \$25,000 in 1991-92 reflects additional parking fee collections.

SHERIFF PROCESSING FEE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	\$	\$ 2,000	\$ 37,000	\$ 67,000	\$ 67,000	\$ 30,000
FA - EQUIPMENT		2,000	87,000	186,000	186,000	99,000
=====		=====	=====	=====	=====	=====
GROSS TOTAL \$	\$	\$ 4,000	\$ 124,000	\$ 253,000	\$ 253,000	\$ 129,000
=====		=====	=====	=====	=====	=====
DESIGNATIONS		53,000	52,149			-52,149
=====		=====	=====	=====	=====	=====
TOT FIN REQMTS \$	\$	\$ 57,000	\$ 176,149	\$ 253,000	\$ 253,000	\$ 76,851
=====		=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE \$	\$ 68,240	\$ 128,000	\$ 127,149	\$ 135,000	\$ 135,000	\$ 7,851
REVENUE	58,908	64,000	49,000	65,000	65,000	16,000
CANCEL PR YR				53,000	53,000	53,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	\$ 127,148	\$ 192,000	\$ 176,149	\$ 253,000	\$ 253,000	\$ 76,851

FUND
SHERIFF PROCESSING FEE FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Section 26746 of the Government Code provides for a processing fee assessed on the disbursement of monies collected under writs of attachment, execution, possession, or sale. Proceeds offset a portion of the Sheriff's cost for replacement and maintenance of vehicles and equipment.

SMALL CLAIMS ADVISOR PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$	\$ 500,000	\$ 1,300,000	\$ 501,000	\$ 501,000	\$ -799,000
OTH FIN USES				2,138,000	2,138,000	2,138,000
=====						
GROSS TOTAL	\$	\$ 500,000	\$ 1,300,000	\$ 2,639,000	\$ 2,639,000	\$ 1,339,000
=====						
DESIGNATIONS		617,000	616,877			-616,877
=====						
TOT FIN REQMTS	\$	\$ 1,117,000	\$ 1,916,877	\$ 2,639,000	\$ 2,639,000	\$ 722,123
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$	\$ 617,000	\$ 616,877	\$ 761,000	\$ 761,000	\$ 144,123
REVENUE	616,877	1,261,000	1,300,000	1,261,000	1,261,000	-39,000
CANCEL PR YR				617,000	617,000	617,000
=====						
TOT AVAIL FIN	\$ 616,877	\$ 1,878,000	\$ 1,916,877	\$ 2,639,000	\$ 2,639,000	\$ 722,123

FUND
SMALL CLAIMS ADVISOR PROGRAM

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

This fund provides for the collection of fees for the filing of small claims as established under Chapter 1450 of the Statutes of 1989. The Small Claims Advisor Program is operated by the Department of Consumer Affairs.

SPECIAL DEVELOPMENT FUNDS - REGIONAL PARKS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	586,927 \$	1,038,000 \$	1,942,000 \$	2,092,000	2,092,000 \$	150,000
FA - EQUIPMENT	217,246	99,000	70,000			-70,000
OTH FIN USES			83,000			-83,000
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	804,173 \$	1,137,000 \$	2,095,000 \$	2,092,000	2,092,000 \$	-3,000
ENCUMBRANCES	122,686					
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	926,859 \$	1,137,000 \$	2,095,000 \$	2,092,000	2,092,000 \$	-3,000
=====	=====	=====	=====	=====	=====	=====
AVAIL FINANCE						
=====						
FUND BALANCE \$	1,351,554 \$	1,327,000 \$	1,326,778 \$	1,237,000	1,237,000 \$	-89,778
REVENUE	902,083	1,047,000	768,222	855,000	855,000	86,778
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	2,253,637 \$	2,374,000 \$	2,095,000 \$	2,092,000	2,092,000 \$	-3,000
=====	=====	=====	=====	=====	=====	=====
FUND	FUNCTION		ACTIVITY			
SPECIAL DEVELOPMENT FUNDS -	RECREATION AND CULTURAL SERVICES		RECREATION FACILITIES			
REGIONAL PARKS						

This program is used to develop, improve, and maintain the County's regional parks and is funded primarily by vehicle entry, parking, boat inspection fees, and certain concessions payments. A decrease of \$3,000 is unavailable for facility improvements in 1991-92.



SPECIAL DISTRICTS

The following Special Districts provide a variety of specialized services to various locations throughout the County. They are financed by a combination of property taxes, benefit assessments, and user charges as a means of equitably distributing the costs of providing services to benefited properties and residents.

GARBAGE DISPOSAL DISTRICTS SUMMARY

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS \$	6,202,493 \$	8,484,000 \$	8,712,000 \$	10,759,000 \$	10,759,000 \$	2,047,000
OTHER CHARGES	1,575,000					
GROSS TOTAL \$	7,777,493 \$	8,484,000 \$	8,712,000 \$	10,759,000 \$	10,759,000 \$	2,047,000
RESERVES =====						
GENER RESERVES \$	11,854,000 \$	11,825,000 \$	11,825,206 \$			-11,825,206
ENCUMBRANCES	253,251					
EST DELINQ			86,000	86,000	86,000	
TOTAL RESERVES \$	12,107,251 \$	11,825,000 \$	11,911,206 \$	86,000	86,000	-11,825,206
TOT FIN REQMTS \$	19,884,744 \$	20,309,000 \$	20,623,206 \$	10,845,000	10,845,000	-9,778,206
AVAIL FINANCE =====						
FUND BALANCE \$	13,346,711 \$	1,101,000 \$	1,101,206 \$	-102,000	-102,000	-1,203,206
REVENUE	6,187,936	5,810,000	5,793,000	6,301,000	6,301,000	508,000
AUGMENTATION	-1,903,030					
TAX LEVY	3,497,675	1,442,000	1,875,000	1,551,000	1,551,000	-324,000
CANCEL PR YR		11,854,000	11,854,000	3,095,000	3,095,000	-8,759,000
TOT AVAIL FIN \$	21,129,292 \$	20,207,000 \$	20,623,206 \$	10,845,000	10,845,000	-9,778,206

These districts provide garbage and disposal services. The 1991-92 proposed budget reflects an increase in Services and Supplies of \$2,047,000, partially as a result of anticipated increased contract costs. An overall decrease of \$9,778,206 reflects changes in accounting procedures for funds held in General Reserves.

LANDSCAPE MAINTENANCE DISTRICTS & LLAD SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	3,014,985 \$	4,321,000 \$	6,379,013 \$	6,830,000	6,830,000 \$	450,987
OTHER CHARGES	484,841	11,000	92,000	372,000	372,000	280,000
OTH FIN USES	899,479	1,075,000	1,158,000	1,364,000	1,364,000	206,000
APPROP FOR CON			331,794			-331,794
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	4,399,305 \$	5,407,000 \$	7,960,807 \$	8,566,000	8,566,000 \$	605,193
=====						
RESERVES						
=====						
GENER RESERVES \$	956,568 \$	1,072,000 \$	1,080,000 \$	1,838,000	1,838,000 \$	758,000
ENCUMBRANCES	243,691					
EST DELINQ			100,000	107,000	107,000	7,000
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	1,200,259	1,072,000 \$	1,180,000 \$	1,945,000	1,945,000 \$	765,000
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	5,599,564 \$	6,479,000 \$	9,140,807 \$	10,511,000	10,511,000 \$	1,370,193
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	2,606,227 \$	1,898,000 \$	1,895,105 \$	2,357,000	2,357,000 \$	461,895
REVENUE	4,082,956	5,028,000	5,613,003	6,272,000	6,272,000	658,997
SPECIAL ASSESS	5,549					
TAX LEVY	809,710	954,000	676,131	810,000	810,000	133,869
CANCEL PR YR		956,000	956,568	1,072,000	1,072,000	115,432
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	7,504,442 \$	8,836,000 \$	9,140,807 \$	10,511,000	10,511,000 \$	1,370,193

These districts provide for the development and maintenance of parkway panels, median strips, slopes, and open space area. The proposed funding increase of \$1,370,193 for 1991-92 reflects the net addition of new subdivisions and landscaped areas to existing districts.

PUBLIC WORKS - DRAINAGE MAINTENANCE DISTRICTS SUMMARY

FINANCING USES CLASSIFICATION =====	ACTUAL FISCAL YEAR 1989-90 =====	ESTIMATED FISCAL YEAR 1990-91 =====	ADJUSTED ALLOWANCE 1990-91 =====	REQUESTED FISCAL YEAR 1991-92 =====	PROPOSED FISCAL YEAR 1991-92 =====	CHANGE FROM ADJ ALLOWANCE =====
FINANCE REQMTS =====						
FINANCING USES =====						
SVCS & SUPPS APPROP FOR CON	\$ 97,072	\$ 97,000	\$ 100,000 15,000	\$ 123,000 15,000	\$ 123,000 15,000	\$ 23,000
GROSS TOTAL	\$ 97,072	\$ 97,000	\$ 115,000	\$ 138,000	\$ 138,000	\$ 23,000
RESERVES -----						
GENER RESERVES EST DELINQ	\$ 850,000	\$ 867,000	\$ 867,565 1,000	\$ 875,000 1,000	\$ 875,000 1,000	\$ 7,435
TOTAL RESERVES	\$ 850,000	\$ 867,000	\$ 868,565	\$ 876,000	\$ 876,000	\$ 7,435
TOT FIN REQMTS	\$ 947,072	\$ 964,000	\$ 983,565	\$ 1,014,000	\$ 1,014,000	\$ 30,435
AVAIL FINANCE =====						
FUND BALANCE	\$ 828,428	\$ 9,000	\$ 8,565	\$ 21,000	\$ 21,000	\$ 12,435
REVENUE	73,850	73,000	72,000	72,000	72,000	
TAX LEVY	53,749	53,000	53,000	54,000	54,000	1,000
CANCEL PR YR		850,000	850,000	867,000	867,000	17,000
TOT AVAIL FIN	\$ 956,027	\$ 985,000	\$ 983,565	\$ 1,014,000	\$ 1,014,000	\$ 30,435

These districts provide for the operation, maintenance, and repair of certain drainage facilities to protect low-lying areas from excessive storm water runoff. Services are financed primarily from district tax levies and State subventions. An increase of \$30,435 is proposed for 1991-92 primarily to maintain and repair Drainage Maintenance District No. 5, with an additional amount set aside to perform repair work, should an emergency condition occur.

PUBLIC WORKS - OTHER SPECIAL DISTRICTS SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 6,317,809	\$ 25,627,000	\$ 39,009,932	\$ 45,181,000	\$ 45,181,000	\$ 6,171,068
OTHER CHARGES		2,600,000	6,000,000	9,600,000	9,600,000	3,600,000
APPROP FOR CON			166			-166
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 6,317,809	\$ 28,227,000	\$ 45,010,098	\$ 54,781,000	\$ 54,781,000	\$ 9,770,902
=====						
RESERVES						
=====						
GENER RESERVES	\$ 6,000		\$	\$	\$	\$
ENCUMBRANCES	35,000					
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 41,000	\$	\$	\$	\$	\$
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 6,358,809	\$ 28,227,000	\$ 45,010,098	\$ 54,781,000	\$ 54,781,000	\$ 9,770,902
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 7,875,478	\$ 14,775,000	\$ 14,777,385	\$ 17,463,000	\$ 17,463,000	\$ 2,685,615
REVENUE	13,120,029	30,905,000	30,226,713	37,318,000	37,318,000	7,091,287
CANCEL PR YR		10,000	6,000			-6,000
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 20,995,507	\$ 45,690,000	\$ 45,010,098	\$ 54,781,000	\$ 54,781,000	\$ 9,770,902

These districts provide a variety of services including maintenance of dewatering wells, cleaning of catch, storm, and retention basins, and construction of improvements along highways required by future development.

The 1991-92 Proposed Budget reflects an increase of approximately \$9,771,000 primarily due to the anticipated costs of interchange improvements in Parkway Calabasas Phase 1 and 2, and anticipated costs of the White's Canyon Phase 3 Project within the Bouquet Canyon Fee District. These increases are partially offset by a decrease in the construction of bridges and tunnels.

PUBLIC WORKS - SEWER MAINTENANCE DISTRICTS SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	12,616,112 \$	13,882,000 \$	17,175,264 \$	20,045,000 \$	20,045,000 \$	2,869,736
OTHER CHARGES	2,883,483	330,000	330,000	543,000	543,000	213,000
FA - EQUIPMENT	139,657	31,000	31,000	264,000	264,000	233,000
RES EQU TRANS	215,495	1,117,000	1,117,000	160,000	160,000	-957,000
APPROP FOR CON			1,164,503	2,111,000	2,111,000	946,497
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	15,854,747 \$	15,360,000 \$	19,817,767 \$	23,123,000 \$	23,123,000 \$	3,305,233
=====						
RESERVES						
=====						
GENER RESERVES \$	4,993,691 \$	2,649,000 \$	2,649,890 \$	1,566,000 \$	1,566,000 \$	-1,083,890
OTHER RESERVES	372,911					
ENCUMBRANCES	64,296					
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	5,430,898 \$	2,649,000 \$	2,649,890 \$	1,566,000 \$	1,566,000 \$	-1,083,890
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	21,285,645 \$	18,009,000 \$	22,467,657 \$	24,689,000 \$	24,689,000 \$	2,221,343
=====						
AVAIL FINANCE						
=====						
FUND BALANCE \$	12,503,061 \$	3,736,000 \$	3,735,289 \$	5,570,000 \$	5,570,000 \$	1,834,711
REVENUE	12,518,074	14,851,000	13,738,677	16,470,000	16,470,000	2,731,323
CANCEL PR YR		4,992,000	4,993,691	2,649,000	2,649,000	-2,344,691
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	25,021,135 \$	23,579,000 \$	22,467,657 \$	24,689,000 \$	24,689,000 \$	2,221,343

These districts provide for the administration, maintenance, operations, and repair of sanitary sewers, appurtenances, pumping plants, sewer treatment plants, and related services in unincorporated areas. In addition, services are rendered to various cities and governmental agencies on a contract basis.

The 1991-92 Proposed Budget has increased by approximately \$2,221,000 primarily due to increased spending in the Sewer Maintenance District - Accumulative Capital Outlay (SMD-ACO) Fund to cover anticipated projects. These projects include sewer line replacement on both Miramonte Boulevard and Rosecrans Avenue, and pump station projects for La Mirada Hills and Fountain Springs.

An increase of \$2.50 in the sewer service charge to \$12.50 for Consolidated Sewer Maintenance Districts is also reflected to offset increased salaries, equipment maintenance, and overhead costs.

PUBLIC WORKS - STREET LIGHTING DISTRICTS/LLAD SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS	\$ 14,576,065	\$ 16,747,000	\$ 20,436,838	\$ 19,180,000	\$ 19,180,000	\$ -1,256,838
OTHER CHARGES	104,225	120,000	164,158	134,000	134,000	-30,158
OTH FIN USES	7,571,093	5,217,000	8,609,084	5,193,000	5,193,000	-3,416,084
RES EQU TRANS	17,247					
APPROP FOR CON			73,543	1,200,000	1,200,000	1,126,457
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL	\$ 22,268,630	\$ 22,084,000	\$ 29,283,623	\$ 25,707,000	\$ 25,707,000	\$ -3,576,623
=====						
RESERVES						
=====						
GENER RESERVES	\$ 1,493,999	\$ 3,309,000	\$ 3,319,904	\$ 11,767,000	\$ 11,767,000	\$ 8,447,096
EST DELINQ			540,911	681,000	681,000	140,089
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES	\$ 1,493,999	\$ 3,309,000	\$ 3,860,815	\$ 12,448,000	\$ 12,448,000	\$ 8,587,185
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS	\$ 23,762,629	\$ 25,393,000	\$ 33,144,438	\$ 38,155,000	\$ 38,155,000	\$ 5,010,562
=====						
AVAIL FINANCE						
=====						
FUND BALANCE	\$ 11,833,806	\$ 15,014,000	\$ 15,014,774	\$ 17,062,000	\$ 17,062,000	\$ 2,047,226
REVENUE	17,987,740	16,428,000	7,576,920	7,634,000	7,634,000	57,080
TAX LEVY	9,143,973	9,519,000	9,058,754	10,150,000	10,150,000	1,091,246
CANCEL PR YR		1,494,000	1,493,990	3,309,000	3,309,000	1,815,010
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN	\$ 38,965,519	\$ 42,455,000	\$ 33,144,438	\$ 38,155,000	\$ 38,155,000	\$ 5,010,562

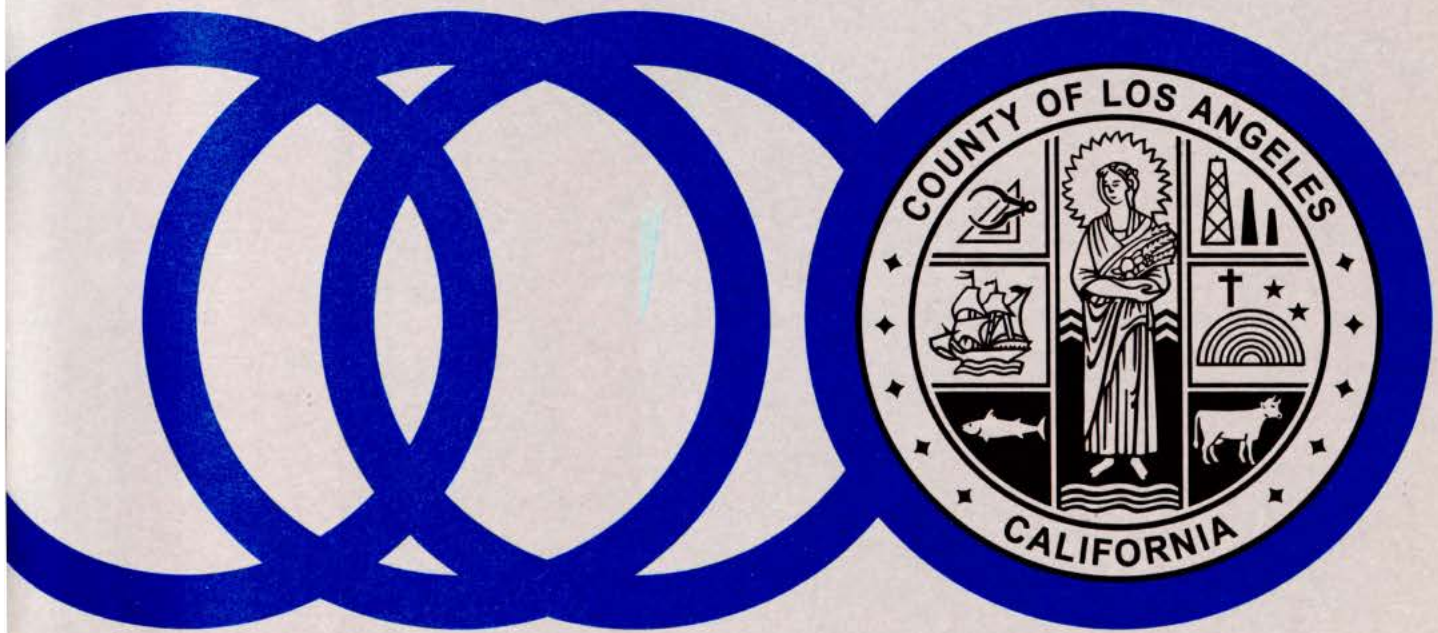
This appropriation provides for the operation, maintenance, and repair of street lighting in various districts throughout the County. The 1991-92 Proposed Budget has increased by \$5,010,562 primarily due to greater reserves for future needs in these districts.

RECREATION AND PARKS DISTRICTS & LLAD SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCE REQMTS						
=====						
FINANCING USES						
=====						
SVCS & SUPPS \$	163,078 \$	117,000 \$	265,000 \$	391,000 \$	391,000 \$	126,000
OTH FIN USES	73,414	78,000	78,000	84,000	84,000	6,000
APPROP FOR CON			36,929			-36,929
=====	=====	=====	=====	=====	=====	=====
GROSS TOTAL \$	236,492 \$	195,000 \$	379,929 \$	475,000 \$	475,000 \$	95,071
RESERVES						
=====						
GENER RESERVES \$	39,800 \$	49,000 \$	49,000 \$	50,000 \$	50,000 \$	1,000
ENCUMBRANCES	14,082					
EST DELINQ			3,000	2,000	2,000	-1,000
=====	=====	=====	=====	=====	=====	=====
TOTAL RESERVES \$	53,882 \$	49,000 \$	52,000 \$	52,000 \$	52,000 \$	
=====	=====	=====	=====	=====	=====	=====
TOT FIN REQMTS \$	290,374 \$	244,000 \$	431,929 \$	527,000 \$	527,000 \$	95,071
AVAIL FINANCE						
=====						
FUND BALANCE \$	238,769 \$	196,000 \$	195,640 \$	231,000 \$	231,000 \$	35,360
REVENUE	168,483	166,000	166,000	172,000	172,000	6,000
TAX LEVY	78,758	74,000	30,489	75,000	75,000	44,511
CANCEL PR YR		39,000	39,800	49,000	49,000	9,200
=====	=====	=====	=====	=====	=====	=====
TOT AVAIL FIN \$	486,010 \$	475,000 \$	431,929 \$	527,000 \$	527,000 \$	95,071

These districts are authorized to develop and maintain landscaped parkway panels and/or road right-of-way medians. The proposed \$95,071 increase for 1991-92 provides funding for improvements to irrigation systems efficiency and replacement of plant materials.

Budget Summary Schedules



GENERAL FUND
FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
FINANCING REQUIREMENTS						
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 3,050,683,311	\$ 3,312,224,000	\$ 3,282,247,000	\$ 3,984,840,000	\$ 3,629,431,000	\$ 347,184,000
LESS EXPENDITURE DISTRIBUTION	555,581,533	610,942,000	566,860,000	700,437,000	700,437,000	133,577,000
TOT S & EB	2,495,101,778	2,701,282,000	2,715,387,000	3,284,403,000	2,928,994,000	213,607,000
SERVICES & SUPPLIES	1,867,063,304	2,088,608,000	2,130,805,000	2,359,049,000	2,158,397,000	27,592,000
LESS EXPENDITURE DISTRIBUTION	246,202,468	319,219,000	318,484,000	279,689,000	279,689,000	-38,795,000
TOT S & S	1,620,860,836	1,769,389,000	1,812,321,000	2,079,360,000	1,878,708,000	66,387,000
OTHER CHARGES	2,178,241,636	2,701,072,000	2,560,978,000	3,206,355,000	2,987,679,000	426,701,000
LESS EXPENDITURE DISTRIBUTION	3,217,990	92,055,000	92,546,000	173,519,000	173,519,000	80,973,000
TOT OTH CHRG	2,175,023,646	2,609,017,000	2,468,432,000	3,032,836,000	2,814,160,000	345,728,000
FIXED ASSETS - LAND	3,716,883	2,014,000	10,053,000	15,899,000	10,599,000	546,000
FIXED ASSETS - BUILDING & IMPROVE	22,020,766	26,418,000	81,987,000	245,098,000	87,774,000	5,787,000
TOT CAP PROJ	25,737,649	28,432,000	92,040,000	260,997,000	98,373,000	6,333,000
FIXED ASSETS - EQUIPMENT	40,789,577	44,630,000	71,447,000	75,240,000	33,435,000	-38,012,000
TOT FIX ASSET	66,527,226	73,062,000	163,487,000	336,237,000	131,808,000	-31,679,000
OTHER FINANCING USES	339,192,550	357,753,000	332,495,000	610,537,000	280,395,000	-52,100,000
RESIDUAL EQUITY TRANSFERS OUT	257,244	228,000	244,000	273,000	273,000	29,000
APPROPRIATION FOR CONTINGENCIES				10,000,000	10,000,000	10,000,000
GROSS TOTAL	\$ 6,696,963,280	\$ 7,510,731,000	\$ 7,492,366,000	\$ 9,353,646,000	\$ 8,044,338,000	\$ 551,972,000
LESS INTRAFUND TRANSFERS	461,382,140	567,636,000	564,426,000	619,856,000	600,262,000	35,836,000
NET TOTAL	\$ 6,235,581,140	\$ 6,943,095,000	\$ 6,927,940,000	\$ 8,733,790,000	\$ 7,444,076,000	\$ 516,136,000

GENERAL FUND
FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
RESERVES						
GENERAL RESERVES	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	
OTHER RESERVES	42,185,000			1,000,000	1,000,000	1,000,000
RESERVES FOR ENCUMBRANCES	115,571,000					
DESIGNATIONS	38,233,000	74,823,000	74,823,000	11,900,000	11,900,000	-62,923,000
ESTIMATED DELINQUENCIES			62,700,000	62,700,000	62,700,000	
TOTAL RESERVES	\$ 198,989,000	\$ 77,823,000	\$ 140,523,000	\$ 78,600,000	\$ 78,600,000	\$ -61,923,000
TOTAL FINANCING REQUIREMENTS	\$ 6,434,570,140	\$ 7,020,918,000	\$ 7,068,463,000	\$ 8,812,390,000	\$ 7,522,676,000	\$ 454,213,000
AVAILABLE FINANCING						
FUND BALANCE	\$ 382,091,243	\$ 258,938,000	\$ 258,938,000	\$ 91,681,000	\$ 91,681,000	\$ -167,257,000
REVENUE	4,570,940,399	4,941,754,000	4,875,018,000	5,603,377,000	5,334,505,000	459,487,000
TAX LEVY - CURRENT ROLL	1,664,822,457	1,866,390,000	1,859,890,000	1,985,390,000	1,985,390,000	125,500,000
TAX LEVY - SUPPLEMENTAL ROLL	63,928,590	38,800,000	67,900,000	67,900,000	67,900,000	
CANCELLATION OF PRIOR YEAR RESERVES		6,717,000	6,717,000	43,200,000	43,200,000	36,483,000
TOTAL AVAILABLE FINANCING	\$ 6,681,782,689	\$ 7,112,599,000	\$ 7,068,463,000	\$ 7,791,548,000	\$ 7,522,676,000	\$ 454,213,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

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SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROPERTY TAXES				
PROP TAXES - CURRENT - SEC GENERAL FUND - FINANCING ELEMENTS NONDEPARTMENTAL REVENUE-OTHER	\$ 1,523,425,357 \$ 25,741,886	1,736,198,000 \$	\$ 1,846,413,000	\$ 1,846,413,000
PROP TAXES - CURRENT - UNSEC GENERAL FUND - FINANCING ELEMENTS NONDEPARTMENTAL REVENUE-OTHER	\$ 114,809,255 \$ 845,959	130,192,000 \$	\$ 138,977,000	\$ 138,977,000
PROP TAXES - PRIOR - SEC GENERAL FUND - FINANCING ELEMENTS HLTH SVCS-PROGRAMS NONDEPARTMENTAL REVENUE-OTHER PUBLIC WORKS/COUNTY ENGINEER TREASURER & TAX COLLECTOR	\$ 24,951,644 \$ -7,274 88,256 -1,774 -2,162		\$	\$
PROP TAXES - PRIOR - UNSEC GENERAL FUND - FINANCING ELEMENTS NONDEPARTMENTAL REVENUE-OTHER TREASURER & TAX COLLECTOR	\$ -10,162,560 \$ 1,719,195 -50		\$	\$
SUPPLEMENTAL PROP TAXES - CURR AUDITOR-CONTROLLER GENERAL FUND - FINANCING ELEMENTS	\$ 234,770 \$ 63,693,820	38,800,000	\$ 67,900,000	\$ 67,900,000
SUPPLEMENTAL PROP TAXES- PRIOR AUDITOR-CONTROLLER GENERAL FUND - FINANCING ELEMENTS TREASURER & TAX COLLECTOR	\$ 660,175 \$ 40,615,565 874,134		\$	\$
TOTAL PROPERTY TAXES	\$ 1,787,486,196 \$	\$ 1,905,190,000	\$ 2,053,290,000	\$ 2,053,290,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
OTHER TAXES				
PEN & COSTS - DEL TAXES				
NONDEPARTMENTAL REVENUE-OTHER	\$ -1,036,116	\$	\$	
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	21,832,116	21,657,000	25,961,000	23,593,000
TREASURER & TAX COLLECTOR	3,590,946	4,820,000	4,371,000	4,371,000
SALES & USE TAXES				
NONDEPARTMENTAL REVENUE-OTHER	\$ 35,728,934	\$ 35,494,000	\$ 31,786,000	\$ 31,786,000
OTHER TAXES				
GENERAL FUND - FINANCING ELEMENTS	\$ 2,387,960	\$	\$	
NONDEPARTMENTAL REVENUE-OTHER	54,736			
NONDEPARTMENTAL REVENUE-REGISTRAR/RECORDER	33,649,742	19,300,000	23,000,000	28,600,000
NONDEPARTMENTAL REVENUE-TREAS/TAX COLLECT	3,693,512	3,387,000	3,700,000	2,900,000
UTILITY USERS TAX				
NONDEPARTMENTAL REVENUE-OTHER	\$	\$ 16,700,000	\$ 37,100,000	\$ 37,100,000
TOTAL OTHER TAXES	\$ 99,901,830	\$ 101,358,000	\$ 125,918,000	\$ 128,350,000
LICENSES PERMITS & FRANCHISES				
ANIMAL LICENSES				
ANIMAL CARE & CONTROL	\$ 4,305,330	\$ 4,611,000	\$ 4,861,000	\$ 4,861,000
BUSINESS LICENSES				
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	\$ 641,208	\$ 725,000	\$ 722,000	\$ 722,000
BEACHES & HARBORS	8,500			
FORESTER & FIRE WARDEN	40,225	30,000	32,000	32,000
ISD-FACILITIES MANAGEMENT	199,690			
MILITARY & VETERANS AFFAIRS	13,700	15,000	15,000	15,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
NONDEPARTMENTAL REVENUE-OTHER		4,525,000	9,500,000	9,500,000
NONDEPARTMENTAL REVENUE-TREAS/TAX COLLECT	510,262	1,570,000	1,880,000	1,788,000
PARKS & RECREATION	60,850	46,000	80,000	26,000
PUBLIC WORKS/COUNTY ENGINEER		6,625,000	9,107,000	9,107,000
TREASURER & TAX COLLECTOR	1,250,000			
CONSTRUCTION PERMITS				
BEACHES & HARBORS	\$ 150	\$	\$	
MUNICIPAL & JUSTICE COURTS EXPENSE	-76,996			
NONDEPARTMENTAL SPECIAL ACCOUNTS		5,000,000	5,000,000	5,000,000
PUBLIC WORKS/COUNTY ENGINEER	8,852,404			
ZONING PERMITS				
REGIONAL PLANNING	\$ 1,160,015	\$ 1,241,000	\$ 1,375,000	\$ 1,375,000
FRANCHISES				
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	\$ 5,491,452	\$ 5,058,000	\$ 5,597,000	\$ 4,745,000
OTHER LICENSES & PERMITS				
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	\$ 115,574	\$ 142,000	\$ 198,000	\$ 198,000
FORESTER & FIRE WARDEN	28,284	15,000	17,000	17,000
HLTH SVCS-ADMINISTRATION	-20			
HLTH SVCS-PROGRAMS	1,138,641	653,000	653,000	653,000
SHERIFF-LAW ENFORCEMENT SERVICES	4,802	4,000	4,000	4,000
SUPERIOR COURT	252,120	220,000		
TOTAL LICENSES PERMITS & FRANCHISES	\$ 23,996,191	\$ 30,480,000	\$ 39,041,000	\$ 38,043,000
FINES FORFEITURES & PENALTIES				
VEHICLE CODE FINES				
MUNICIPAL COURTS-ALHAMBRA	\$ 199,054	\$ 162,000	\$ 102,000	\$ 216,000
MUNICIPAL COURTS-ANTELOPE	104,423	198,000	96,000	96,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

61.5

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-BEVERLY HILLS	52,933	117,000	110,000	150,000
MUNICIPAL COURTS-BURBANK	285,912	251,000	312,000	312,000
JUSTICE COURT-CATALINA	3,502	3,000	3,000	6,000
MUNICIPAL COURTS-CITRUS	321,985	330,000	300,000	300,000
MUNICIPAL COURTS-COMPTON	267,748	533,000	92,000	150,000
MUNICIPAL COURTS-CULVER	106,210	104,000	100,000	100,000
MUNICIPAL COURTS-DOWNEY	191,355	218,000	245,000	340,000
MUNICIPAL COURTS-EAST LOS ANGELES	239,054	324,000	1,122,000	324,000
MUNICIPAL COURTS-GLENDALE	349,328	320,000	306,000	306,000
MUNICIPAL COURTS-INGLEWOOD	207,768	259,000	253,000	264,000
MUNICIPAL COURTS-LONG BEACH	615,061	612,000	273,000	273,000
MUNICIPAL COURTS-LOS ANGELES	5,119,363	4,144,000	5,423,000	5,423,000
MUNICIPAL COURTS-LOS CERRITOS	198,648	180,000	158,000	132,000
MUNICIPAL COURTS-MALIBU	84,162	103,000	90,000	90,000
MUNICIPAL COURTS-NEWHALL	116,537	134,000	135,000	135,000
MUNICIPAL COURTS-PASADENA	133,328	140,000	126,000	140,000
MUNICIPAL COURTS-POMONA	269,018	261,000	264,000	264,000
MUNICIPAL COURTS-RIO HONDO	191,913	176,000	213,000	213,000
MUNICIPAL COURTS-SANTA ANITA	117,290	108,000	120,000	120,000
MUNICIPAL COURTS-SANTA MONICA	186,972	145,000	200,000	200,000
MUNICIPAL COURTS-SOUTH BAY	519,731	530,000	485,000	545,000
MUNICIPAL COURTS-SOUTHEAST	219,658	308,000	307,000	311,000
MUNICIPAL COURTS-WHITTIER	234,253	205,000	205,000	218,000
MUNICIPAL & JUSTICE COURTS EXPENSE	186,480	185,000	180,000	180,000
PUBLIC WAYS-PUBLIC FACILITIES		3,307,000	3,307,000	3,307,000
SUPERIOR COURT	11,569	7,000	16,000	17,000
OTHER COURT FINES				
DISTRICT ATTORNEY	\$ 235	\$	\$	\$
MUNICIPAL COURTS-ALHAMBRA	299,337	313,000	288,000	287,000
MUNICIPAL COURTS-ANTELOPE	432,830	422,000	430,000	434,000
MUNICIPAL COURTS-BEVERLY HILLS	1,249,050	424,000	725,000	1,375,000
MUNICIPAL COURTS-BURBANK	178,309	178,000	168,000	168,000
JUSTICE COURT-CATALINA	26,622	27,000	27,000	40,000
MUNICIPAL COURTS-CITRUS	1,287,951	1,113,000	1,200,000	1,226,000
MUNICIPAL COURTS-COMPTON	793,896	1,544,000	1,204,000	1,204,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

61.6

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-CULVER	449,661	414,000	415,000	415,000
MUNICIPAL COURTS-DOWNEY	184,518	250,000	250,000	150,000
MUNICIPAL COURTS-EAST LOS ANGELES	1,246,982	1,285,000	1,434,000	1,208,000
MUNICIPAL COURTS-GLENDALE	246,058	356,000	355,000	355,000
MUNICIPAL COURTS-INGLEWOOD	558,057	488,000	461,000	620,000
MUNICIPAL COURTS-LONG BEACH	623,851	721,000	525,000	525,000
MUNICIPAL COURTS-LOS ANGELES	15,780,348	20,298,000	20,227,000	20,227,000
MUNICIPAL COURTS-LOS CERRITOS	66,090	49,000	73,000	61,000
MUNICIPAL COURTS-MALIBU	447,296	494,000	550,000	550,000
MUNICIPAL COURTS-NEWHALL	443,003	469,000	433,000	433,000
MUNICIPAL COURTS-PASADENA	169,786	155,000	158,000	173,000
MUNICIPAL COURTS-POMONA	880,049	856,000	988,000	988,000
MUNICIPAL COURTS-RIO HONDO	367,166	364,000	358,000	358,000
MUNICIPAL COURTS-SANTA ANITA	291,566	239,000	287,000	290,000
MUNICIPAL COURTS-SANTA MONICA	635,496	626,000	574,000	574,000
MUNICIPAL COURTS-SOUTH BAY	971,654	1,043,000	1,120,000	1,043,000
MUNICIPAL COURTS-SOUTHEAST	839,840	650,000	656,000	736,000
MUNICIPAL COURTS-WHITTIER	423,850	426,000	426,000	426,000
SUPERIOR COURT	2,339,823	2,613,000	2,300,000	2,200,000
FORFEITURES & PENALTIES				
DISTRICT ATTORNEY	\$ 2,047,896	\$ 1,836,000	\$ 1,550,000	\$ 1,651,000
FORESTER & FIRE WARDEN	14,305	5,000	5,000	5,000
HLTH SVCS-ADMINISTRATION	4,939,254	3,036,000	3,036,000	3,036,000
HLTH SVCS-PROGRAMS	173,085	120,000	120,000	120,000
MUNICIPAL COURTS-ALHAMBRA	7			
MUNICIPAL COURTS-BURBANK	11			
MUNICIPAL COURTS-COMPTON	66			
MUNICIPAL COURTS-INGLEWOOD	332			
MUNICIPAL COURTS-LONG BEACH	6			
MUNICIPAL COURTS-LOS ANGELES	17,546			
MUNICIPAL COURTS-RIO HONDO	177			
MUNICIPAL COURTS-SOUTH BAY	10			
MUNICIPAL COURTS-SOUTHEAST	101			
PARKS & RECREATION	31,576			
PROBATION-MAIN	1,613,386	2,290,000	2,400,000	2,400,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC WORKS/COUNTY ENGINEER	706			
SHERIFF-LAW ENFORCEMENT SERVICES	4,719,513	2,334,000	3,308,000	3,308,000
SUPERIOR COURT	1,037,363	1,276,000	1,228,000	1,130,000
TREASURER & TAX COLLECTOR	7,770			
TOTAL FINES FORFEITURES & PENALTIES	\$ 56,369,689	\$ 60,078,000	\$ 61,822,000	\$ 61,848,000
REVENUE - USE OF MONEY & PROP				
INTEREST				
BEACHES & HARBORS	\$ 1,026,014	\$	\$	
DISTRICT ATTORNEY-FAMILY SUPPORT	401,940			
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	257			
INSURANCE	190,553			
NONDEPARTMENTAL REVENUE-OTHER	352,171			
NONDEPARTMENTAL SPECIAL ACCOUNTS	136,524,629	189,961,000	192,223,000	192,223,000
PUBLIC WORKS/COUNTY ENGINEER	1,728,689			
INVESTMENT INCOME				
INSURANCE	\$ 11,600	\$	\$	
NONDEPARTMENTAL SPECIAL ACCOUNTS	47,260,063			
PUBLIC WORKS/COUNTY ENGINEER	96,465			
RENTS AND CONCESSIONS				
ADMINISTRATIVE OFFICER	\$ 363,253	\$	\$ 433,000	\$ 4,941,000
BEACHES & HARBORS	27,739,362	24,351,000	24,868,000	24,868,000
INTERNAL SERVICES DEPARTMENT		4,443,000	3,962,000	3,962,000
ISD-FACILITIES MANAGEMENT	4,709,858			
MILITARY & VETERANS AFFAIRS	94,441	95,000	115,000	115,000
MUSEUM OF NATURAL HISTORY	5,437	2,000	2,000	2,000
MUSIC CENTER OPERATIONS	5,698,143	5,730,000	5,300,000	5,300,000
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	1,828,407	1,842,000	1,873,000	1,873,000
PROBATION-MAIN	75			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROBATION-DETENTION FACILITIES	120,484	129,000	128,000	128,000
RENT EXPENSE	6,387,593	11,333,000	1,740,000	3,540,000
STORES STOCK ACCT	6,891			
ROYALTIES				
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	\$ 306,778	\$ 239,000	\$ 216,000	\$ 216,000
PROBATION-DETENTION FACILITIES		50,000	50,000	50,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 234,853,103	\$ 238,175,000	\$ 230,910,000	\$ 237,218,000
INTERGVMTL REVENUE - STATE				
STATE - HIGHWAY USERS TAX				
MENTAL HEALTH	\$ 159,681	\$	\$	\$
ST - MOTOR VEH IN-LIEU TAX				
NONDEPARTMENTAL REVENUE-OTHER	\$ 376,108,676	\$ 382,916,000	\$ 397,112,000	\$ 397,112,000
ST - TRLR COACH IN-LIEU TAX				
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	\$ 1,288,616	\$ 1,127,000	\$ 1,127,000	\$ 1,110,000
STATE - PUB ASSIST - ADMIN				
CHILDREN'S SERVICES ADMINISTRATION	\$ 144,584,019	\$ 154,252,000	\$ 174,761,000	\$ 168,267,000
MACLAREN CHILDREN'S CENTER	12,827,049	11,854,000	12,951,000	12,951,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	145,289,771	195,569,000	234,962,000	216,526,000
PSS-IN HOME SUPPORTIVE SERVICES	-7,310,063			
STATE AID - PUB ASSIST PROGRAM				
ADOPTION ASSISTANCE PROGRAM	\$ 7,799,536	\$ 10,758,000	\$ 13,265,000	\$ 13,095,000
FOSTER CARE	152,491,351	186,305,000	229,777,000	220,080,000
SERIOUSLY EMOTIONALLY DISTURBED CHILDREN		5,778,000	5,768,000	5,740,000
PSS-FAMILY GROUP	699,156,346	640,995,000	731,188,000	654,532,000
PSS-UNEMPLOYED PARENTS	53,443	96,795,000	110,612,000	99,658,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PSS-INDIGENT AID	19,591			
PSS-REFUGEE RESETTLEMENT PROGRAM	9,853			
PSS-SPECIAL CIRCUMSTANCES	1,071,965	829,000	843,000	843,000
STATE - CALIF CHILDREN				
HLTH SVCS-ADMINISTRATION	\$	\$ 300,000	\$ 300,000	\$ 300,000
HLTH SVCS-AIDS PROGRAMS			42,000	
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	19,031,871			
HLTH SVCS-PROGRAMS		8,000,000	9,385,000	9,385,000
STATE AID - MENTAL HEALTH				
MENTAL HEALTH	\$ 129,440,677	\$ 127,575,000	\$ 127,000,000	\$ 127,575,000
ST AID - MEDICAL INDIGENT ADLT				
HLTH SVCS-ADMINISTRATION	\$ 1,547,000	\$ 467,000	\$ 467,000	\$ 467,000
HLTH SVCS-PROGRAMS	27,310,030	16,425,000	16,425,000	16,425,000
OTHER STATE AID - HEALTH				
HLTH SVCS-AIDS PROGRAMS	\$ 7,529	\$	\$	
HLTH SVCS-JUVENILE COURT	127,064			
HLTH SVCS-PROGRAMS	3,676,704			
HLTH SVCS-STATE HEALTH ASSISTANCE (AB8)	190,229,177	190,495,000	203,096,000	203,096,000
STATE AID - AGRICULTURE				
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	\$ 1,316,880	\$ 1,514,000	\$ 1,682,000	\$ 1,682,000
STATE AID - CONSTRUCTION				
BEACHES & HARBORS	\$ 306,495	\$ 3,894,000	\$ 10,105,000	\$ 10,105,000
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	249,398			
FORESTER & FIRE WARDEN			750,000	750,000
HLTH SVCS-ADMINISTRATION	-4,405,296			
PARKS & RECREATION	9,788,384	6,802,000	33,616,000	33,616,000
PROBATION-MAIN	-70,000			
STATE AID - VETERAN AFFAIRS				
MILITARY & VETERANS AFFAIRS	\$ 46,119	\$ 120,000	\$ 133,000	\$ 133,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
HOMEOWNER PROP TAX RELIEF				
NONDEPARTMENTAL REVENUE-OTHER	\$ 36,978,800	\$ 35,146,000	\$ 34,300,000	\$ 34,300,000
STATE - OTHER				
ADMINISTRATIVE OFFICER	\$ 76,560	\$	\$	
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	132,000	130,000	130,000	130,000
ASSESSOR	3,365,814			
BEACHES & HARBORS	631,103	90,000		
CHILDREN'S SERVICES ADMINISTRATION	-970,069			
MACLAREN CHILDREN'S CENTER	-76,702			
CHILD ABUSE PREVENTION PROGRAM	2,082,698	2,290,000	2,290,000	2,199,000
FOSTER CARE	10,807,582			
SERIOUSLY EMOTIONALLY DISTURBED CHILDREN	5,609,050			
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	635,468	217,000	55,000	179,000
JUSTICE SYSTEM SUBVENTION	1,941,595	51,000		
OLDER AMERICAN ACT		2,258,000	2,258,000	2,258,000
COUNTY COUNSEL	117,777			
DISTRICT ATTORNEY	12,274,078	12,596,000	12,420,000	12,192,000
DISTRICT ATTORNEY-FAMILY SUPPORT	2,942,258	4,700,000	4,511,000	4,511,000
EMERGENCY PREPAREDNESS & RESPONSE		100,000	100,000	100,000
FEDERAL & STATE DISASTER AID		113,000	7,500,000	7,500,000
FORESTER & FIRE WARDEN	6,800,630	5,984,000	5,320,000	5,668,000
HLTH SVCS-ADMINISTRATION	1,653,659	2,257,000	2,257,000	2,108,000
HLTH SVCS-ALCOHOL & DRUG ABUSE	63,398,212	22,926,000	23,147,000	20,555,000
HLTH SVCS-AIDS PROGRAMS	5,834,565	6,519,000	4,301,000	4,175,000
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	66,146	69,000	69,000	69,000
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	23,170,205	33,976,000	34,215,000	32,729,000
HLTH SVCS-JUVENILE COURT	36,985	130,000	246,000	246,000
HLTH SVCS-PROGRAMS	24,878,541	34,814,000	37,512,000	34,851,000
INTERNAL SERVICES DEPARTMENT		123,000	197,000	197,000
ISD-DATA PROCESSING	274			
ISD-FACILITIES MANAGEMENT	194,081			
MARSHAL	439			
CORONER	93,217	30,000	24,000	24,000
MENTAL HEALTH	23,389,448	10,258,000	9,517,000	7,417,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

61.11

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MILITARY & VETERANS AFFAIRS	223,724	177,000	165,000	165,000
MUNICIPAL COURTS-CITRUS		2,408,000	2,408,000	2,408,000
MUNICIPAL COURTS-GLENDALE	14			
MUNICIPAL COURTS-LOS ANGELES	480			
MUNICIPAL COURTS-MALIBU	14			
MUNICIPAL COURTS-SOUTH BAY	17,555	2,810,000	3,571,000	2,810,000
MUNICIPAL COURTS-WHITTIER	14			
MUSEUM OF NATURAL HISTORY	101			
MUSIC & PERFORMING ARTS COMMISSION		293,000	293,000	293,000
NONDEPARTMENTAL REVENUE-OTHER	870,194	741,000	568,000	568,000
NONDEPARTMENTAL SPECIAL ACCOUNTS	240,568	20,000,000	13,917,000	13,917,000
PARKS & RECREATION	3,654			
PROBATION-MAIN	6,910,783	4,574,000	8,201,000	9,801,000
PROBATION-CARE OF JUVENILE COURT WARDS	270,000	102,000	102,000	102,000
PROBATION-DETENTION FACILITIES	2,084,996	2,148,000	2,350,000	2,038,000
PROBATION-RESIDENTIAL TREATMENT	10,672,868	5,959,000	5,972,000	5,972,000
PUBLIC DEFENDER	424,214	492,000	380,000	26,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	-3,334,815			
PSS-FAMILY GROUP	185,552			
PSS-IN HOME SUPPORTIVE SERVICES	795,523			
PUBLIC WORKS/COUNTY ENGINEER	835,224			
REGIONAL PLANNING	167,243			
REGISTRAR-RECORDER/COUNTY CLERK	1,538,478	2,252,000	2,275,000	2,275,000
SHERIFF-LAW ENFORCEMENT SERVICES	2,296,447	803,000	150,067,000	150,067,000
SUPERIOR COURT	-2,714,597	62,791,000	61,698,000	62,791,000
SUPERIOR COURT-MANDATORY EXPENSE	5,228,769	616,000		
TREASURER & TAX COLLECTOR	53,301	40,000	40,000	40,000
CAPITAL PROJECTS	-17,248			
STATE - TRIAL COURTS				
MUNICIPAL COURTS-ALHAMBRA	\$ 1,108,526	\$ 1,062,000	\$ 1,062,000	\$ 1,062,000
MUNICIPAL COURTS-ANTELOPE	1,595,758	1,540,000	1,540,000	1,540,000
MUNICIPAL COURTS-BEVERLY HILLS	1,122,697	1,062,000	937,000	1,062,000
MUNICIPAL COURTS-BURBANK	823,371	777,000	777,000	777,000
JUSTICE COURT-CATALINA	59,865	57,000	124,000	57,000
MUNICIPAL COURTS-CITRUS	2,544,719			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

61.12

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-COMPTON	3,743,712	3,511,000	3,511,000	3,511,000
MUNICIPAL COURTS-CULVER	769,734	777,000	777,000	777,000
MUNICIPAL COURTS-DOWNEY	1,712,278	1,630,000	1,630,000	1,630,000
MUNICIPAL COURTS-EAST LOS ANGELES	2,007,739	1,956,000	1,956,000	1,956,000
MUNICIPAL COURTS-GLENDALE	1,347,417	1,269,000	1,269,000	1,269,000
MUNICIPAL COURTS-INGLEWOOD	2,245,393	2,123,000	2,123,000	2,123,000
MUNICIPAL COURTS-LONG BEACH	3,624,632	3,470,000	3,821,000	3,470,000
MUNICIPAL COURTS-LOS ANGELES	31,729,923	30,330,000	30,530,000	30,530,000
MUNICIPAL COURTS-LOS CERRITOS	1,347,417	1,269,000	1,269,000	1,269,000
MUNICIPAL COURTS-MALIBU	524,046	493,000	493,000	493,000
MUNICIPAL COURTS-NEWHALL	897,977	854,000	854,000	854,000
MUNICIPAL COURTS-PASADENA	1,646,742	1,554,000	1,554,000	1,554,000
MUNICIPAL COURTS-POMONA	1,327,493	1,413,000	1,413,000	1,413,000
MUNICIPAL COURTS-RIO HONDO	1,603,554	1,554,000	1,554,000	1,554,000
MUNICIPAL COURTS-SANTA ANITA	748,766	701,000	785,000	701,000
MUNICIPAL COURTS-SANTA MONICA	1,122,697	1,062,000	1,174,000	1,062,000
MUNICIPAL COURTS-SOUTH BAY	2,964,084			
MUNICIPAL COURTS-SOUTHEAST	2,395,508	2,254,000	2,254,000	2,254,000
MUNICIPAL COURTS-WHITTIER	1,646,742	1,554,000	1,554,000	1,554,000
MUNICIPAL & JUSTICE COURTS EXPENSE		1,000,000	1,000,000	1,000,000
SUPERIOR COURT	68,287,240			
TOTAL INTERGVMTL REVENUE - STATE	\$ 2,303,917,366	\$ 2,387,025,000	\$ 2,811,704,000	\$ 2,681,601,000
INTERGVMTL REVENUE - FEDERAL				
FEDERAL - PUB ASSIST - ADMIN				
CHILDREN'S SERVICES ADMINISTRATION	\$ 5,909,000	\$ 5,673,000	\$ 11,208,000	\$ 10,785,000
MACLAREN CHILDREN'S CENTER	196,377			
PUBLIC SOCIAL SERVICES ADMINISTRATION	130,114,572	129,308,000	156,641,000	148,676,000
FED AID - PUB ASSIST PROGRAM				
ADOPTION ASSISTANCE PROGRAM	\$ 2,716,757	\$ 3,194,000	\$ 3,931,000	\$ 3,889,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
FOSTER CARE	56,508,078	68,362,000	84,668,000	80,975,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	6,002			
PSS-FAMILY GROUP	771,075,684	747,618,000	806,974,000	722,967,000
PSS-UNEMPLOYED PARENTS	1,238,009	108,512,000	124,005,000	111,381,000
PSS-INDIGENT AID	1,108,312			
PSS-REFUGEE RESETTLEMENT PROGRAM	10,259,532	8,915,000	9,918,000	8,898,000
FEDERAL AID - CONSTRUCTION				
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	\$ 120,226	\$	\$	\$
HLTH SVCS-ADMINISTRATION		119,000	961,000	961,000
PARKS & RECREATION	799,442	364,000	7,798,000	7,798,000
FEDERAL - GRAZING FEES				
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	\$ 169	\$	\$	\$
FEDERAL - OTHER				
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	\$ 1,455	\$	\$	\$
CHILDREN'S SERVICES ADMINISTRATION	323,226			
MACLAREN CHILDREN'S CENTER	140,040	200,000	200,000	200,000
FOSTER CARE	-10,871,481			
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	8,922,091	8,259,000	8,294,000	8,119,000
CAA	4,137,883	3,924,000	4,989,000	4,989,000
JTPA	24,066,265	28,554,000	27,045,000	27,045,000
OLDER AMERICAN ACT	13,130,756	11,277,000	11,192,000	11,192,000
REFUGEE ASSISTANCE	8,439,926	8,559,000	8,020,000	8,020,000
DISTRICT ATTORNEY-FAMILY SUPPORT	32,993,735	38,113,000	59,794,000	56,918,000
FEDERAL & STATE DISASTER AID			22,500,000	22,500,000
FORESTER & FIRE WARDEN	729,375	35,000		
HLTH SVCS-ADMINISTRATION	14,816,840	1,000,000	1,000,000	1,000,000
HLTH SVCS-ALCOHOL & DRUG ABUSE	-9,274,278	40,934,000	39,481,000	39,068,000
HLTH SVCS-AIDS PROGRAMS	11,662,121	9,685,000	14,162,000	14,162,000
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	70,409	88,000	50,000	50,000
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES		35,000	35,000	35,000
HLTH SVCS-PROGRAMS	19,384,145	12,445,000	9,437,000	1,892,000
MENTAL HEALTH	14,759,541	21,641,000	11,857,000	11,857,000
NONDEPARTMENTAL REVENUE-OTHER	502,233	509,000	509,000	509,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
NONDEPARTMENTAL SPECIAL ACCOUNTS		18,900,000	20,000,000	20,000,000
PARKS & RECREATION	417,198	455,000	350,000	350,000
PROBATION-MAIN	172,254	105,000		
PUBLIC SOCIAL SERVICES ADMINISTRATION	-1,594,513			
PSS-FAMILY GROUP	-205,822			
PSS-INDIGENT AID	14,946,283	18,359,000	19,483,000	19,663,000
REGIONAL PLANNING	172,700			
SHERIFF-LAW ENFORCEMENT SERVICES	1,191,160	977,000		
SUPERIOR COURT	67,105	67,000		
FEDERAL - MENTAL HEALTH				
MENTAL HEALTH	\$ 23,650,548	\$ 25,753,000	\$ 30,162,000	\$ 33,902,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 1,152,803,355	\$ 1,321,939,000	\$ 1,494,664,000	\$ 1,377,801,000
INTERGVMTL REVENUE - OTHER				
OTHER GOVERNMENTAL AGENCIES				
ADMINISTRATIVE OFFICER	\$ 787,584	\$ 3,182,000	\$ 3,182,000	
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	47,574	305,000	35,000	268,000
EXTRAORDINARY MAINTENANCE	241,634			
FORESTER & FIRE WARDEN		30,000		
NONDEPARTMENTAL REVENUE-OTHER	4,000,000	28,937,000	16,325,000	16,325,000
REGIONAL PLANNING		197,000	190,000	190,000
TOTAL INTERGVMTL REVENUE - OTHER	\$ 5,076,792	\$ 32,651,000	\$ 19,732,000	\$ 16,783,000
CHARGES FOR SERVICES				
ASSESS & TAX COLLECT FEES				

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
ASSESSOR	\$ 61,427	\$ 74,000	\$ 74,000	\$ 74,000
AUDITOR-CONTROLLER	503,790	250,000	185,000	185,000
GENERAL FUND - FINANCING ELEMENTS		50,900,000	50,900,000	50,900,000
NONDEPARTMENTAL REVENUE-OTHER	-52,882			
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	1,225,800	1,031,000	1,113,000	1,109,000
TREASURER & TAX COLLECTOR	193,077	331,000	198,000	198,000
AUDITING - ACCOUNTING FEES				
ADMINISTRATIVE OFFICER	\$ 24,906	\$	\$	
ASSESSOR	53,073	5,000	5,000	5,000
AUDITOR-CONTROLLER	1,697,601	483,000	675,000	675,000
COMMUNICATION SERVICES				
ADMINISTRATIVE OFFICER	\$ 58	\$	\$	
TELEPHONE UTILITIES	336,643	480,000	488,000	488,000
ELECTION SERVICES				
FORESTER & FIRE WARDEN	\$ 48	\$	\$	
REGISTRAR-RECORDER/COUNTY CLERK	5,287,205	2,696,000	6,168,000	6,168,000
INHERITANCE TAX FEES				
TREASURER & TAX COLLECTOR	\$ 54,738	\$ 238,000	\$ 263,000	\$ 263,000
LEGAL SERVICES				
ADMINISTRATIVE OFFICER	\$ 3,242,104	\$	\$	
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	144,219			
CIVIL SERVICE COMMISSION	6,086	47,000	60,000	68,000
COUNTY COUNSEL	6,774,192	8,187,000	7,668,000	7,668,000
DISTRICT ATTORNEY	131,504	110,000	120,000	120,000
FORESTER & FIRE WARDEN	10,592			
HLTH SVCS-PROGRAMS	18,955			
INTERNAL SERVICES DEPARTMENT			10,000	10,000
ISD-FACILITIES MANAGEMENT	565,937			
JUDGMENTS & DAMAGES/INSURANCE	23,697			
MUNICIPAL COURTS-ALHAMBRA			66,000	74,000
MUNICIPAL COURTS-BURBANK			1,000	1,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-CITRUS	3,250	14,000	15,000	14,000
MUNICIPAL COURTS-CULVER	25			
MUNICIPAL COURTS-DOWNEY	305			
MUNICIPAL COURTS-EAST LOS ANGELES			30,000	30,000
MUNICIPAL COURTS-GLENDALE	565			1,000
MUNICIPAL COURTS-INGLEWOOD	3,141	1,000	1,000	2,000
MUNICIPAL COURTS-LOS ANGELES	41,997	46,000	42,000	42,000
MUNICIPAL COURTS-LOS CERRITOS	230	1,000		
MUNICIPAL COURTS-MALIBU	2,345	5,000	4,000	4,000
MUNICIPAL COURTS-PASADENA			20,000	20,000
MUNICIPAL COURTS-RIO HONDO			1,000	1,000
MUNICIPAL COURTS-SANTA ANITA			20,000	20,000
MUNICIPAL COURTS-SANTA MONICA	990		1,000	1,000
MUNICIPAL COURTS-SOUTHEAST	1			50,000
MUNICIPAL & JUSTICE COURTS EXPENSE	1,806,262	1,700,000	1,841,000	1,841,000
PARKS & RECREATION	983,760	352,000	257,000	257,000
SHERIFF-LAW ENFORCEMENT SERVICES		107,378,000	123,204,000	123,204,000
PERSONNEL SERVICES				
ADMINISTRATIVE OFFICER	\$ 3,002,732	\$ 2,898,000	\$ 2,898,000	\$ 2,741,000
ANIMAL CARE & CONTROL	1,232,420	1,400,000	1,570,000	1,570,000
ISD-FACILITIES MANAGEMENT	7,447			
CORONER	2,095			
PLANNING & ENGINEERING SERVICE				
BEACHES & HARBORS	\$ 5,141	\$	\$	\$
HLTH SVCS-ADMINISTRATION	169,140			
INTERNAL SERVICES DEPARTMENT			344,000	344,000
ISD-FACILITIES MANAGEMENT	288,795			
INSURANCE	104,417			
LOCAL AGENCY FORMATION COMMISSION	51,602	78,000	75,000	75,000
PUBLIC WORKS/COUNTY ENGINEER	14,686,856	15,048,000	14,337,000	14,337,000
PUBLIC WORKS-REIMBURSEMENT FOR SEWER CONST	666			
REGIONAL PLANNING	1,787,760	1,224,000	1,144,000	1,194,000
TREASURER & TAX COLLECTOR	118,057			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PURCHASING FEES				
ISD-FACILITIES MANAGEMENT	\$ 12,666	\$	\$	\$
ISD-PURCHASING & STORES	3,680,334			
AGRICULTURAL SERVICES				
AFFIRMATIVE ACTION COMPLIANCE	\$	\$	75,000	75,000
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	3,409,191	3,390,000	4,766,000	4,766,000
CIVIL PROCESS SERVICE				
AUDITOR-CONTROLLER	\$ 13,211	\$ 15,000	\$ 20,000	\$ 20,000
ISD-PURCHASING & STORES	4,632			
MARSHAL	5,422,241	5,298,000	5,738,000	5,738,000
SHERIFF-CUSTODY & COURT SERVICES	406,078	381,000	381,000	381,000
TREASURER & TAX COLLECTOR	78,229	33,000	79,000	79,000
COURT FEES & COSTS				
ASSESSOR	\$ 1,418	\$ 2,000	\$ 2,000	\$ 2,000
AUDITOR-CONTROLLER	55			
BOARD OF SUPERVISORS	61			
CHILDREN'S SERVICES ADMINISTRATION	139			
FORESTER & FIRE WARDEN	8,361	8,000	8,000	8,000
HLTH SVCS-ADMINISTRATION	52			
ISD-DATA PROCESSING	10			
ISD-FACILITIES MANAGEMENT	60			
CORONER	20,360	15,000	20,000	20,000
MUNICIPAL COURTS-ALHAMBRA	454,649	391,000	406,000	462,000
MUNICIPAL COURTS-ANTELOPE	505,489	533,000	530,000	537,000
MUNICIPAL COURTS-BEVERLY HILLS	228,387	324,000	365,000	210,000
MUNICIPAL COURTS-BURBANK	236,558	186,000	289,000	289,000
JUSTICE COURT-CATALINA	2,170	4,000	5,000	6,000
MUNICIPAL COURTS-CITRUS	799,300	931,000	835,000	855,000
MUNICIPAL COURTS-COMPTON	685,604	1,616,000	1,492,000	1,478,000
MUNICIPAL COURTS-CULVER	310,769	371,000	309,000	335,000
MUNICIPAL COURTS-DOWNEY	763,688	728,000	771,000	829,000
MUNICIPAL COURTS-EAST LOS ANGELES	203,996	162,000	250,000	222,000
MUNICIPAL COURTS-GLENDALE	678,810	688,000	726,000	688,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-INGLEWOOD	823,805	868,000	881,000	1,006,000
MUNICIPAL COURTS-LONG BEACH	1,744,744	1,814,000	2,548,000	2,114,000
MUNICIPAL COURTS-LOS ANGELES	8,226,241	9,264,000	10,086,000	10,086,000
MUNICIPAL COURTS-LOS CERRITOS	709,228	669,000	562,000	800,000
MUNICIPAL COURTS-MALIBU	305,061	335,000	360,000	360,000
MUNICIPAL COURTS-NEWHALL	552,414	510,000	495,000	495,000
MUNICIPAL COURTS-PASADENA	632,196	573,000	571,000	672,000
MUNICIPAL COURTS-POMONA	255,711	270,000	257,000	257,000
MUNICIPAL COURTS-RIO HONDO	224,991	208,000	236,000	236,000
MUNICIPAL COURTS-SANTA ANITA	218,006	207,000	225,000	235,000
MUNICIPAL COURTS-SANTA MONICA	245,721	211,000	282,000	282,000
MUNICIPAL COURTS-SOUTH BAY	1,111,881	1,094,000	1,195,000	1,110,000
MUNICIPAL COURTS-SOUTHEAST	476,815	469,000	469,000	530,000
MUNICIPAL COURTS-WHITTIER	376,336	349,000	348,000	387,000
REGIONAL PLANNING	157	1,000	1,000	1,000
SUPERIOR COURT	27,055,246	28,759,000	28,760,000	28,759,000
TREASURER & TAX COLLECTOR	672	2,000	1,000	1,000
ESTATE FEES				
MENTAL HEALTH	\$ 859,754	\$ 749,000	\$ 749,000	\$ 749,000
TREASURER & TAX COLLECTOR	1,557,285	1,392,000	1,632,000	1,632,000
HUMANE SERVICES				
ANIMAL CARE & CONTROL	\$ 398,500	\$ 420,000	\$ 450,000	\$ 450,000
HLTH SVCS-PROGRAMS	70,143	65,000	65,000	65,000
SHERIFF-CUSTODY & COURT SERVICES	10,504	25,000		
LAW ENFORCEMENT SERVICES				
SHERIFF-LAW ENFORCEMENT SERVICES	\$ 111,948,368	\$ 24,331,000	\$ 29,155,000	\$ 29,155,000
SHERIFF-CUSTODY & COURT SERVICES	1,111,867	4,686,000	5,046,000	5,046,000
RECORDING FEES				
ARBORETA & BOTANIC GARDENS	\$ 90	\$	\$	
ASSESSOR	1,884			
CHILDREN'S SERVICES ADMINISTRATION	263			
DISTRICT ATTORNEY	1,327			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
DISTRICT ATTORNEY-FAMILY SUPPORT	70			
HLTH SVCS-PROGRAMS	1,957,349	1,299,000	1,299,000	1,299,000
ISD-FACILITIES MANAGEMENT	94			
MUNICIPAL COURTS-LOS ANGELES		570,000	570,000	570,000
REGISTRAR-RECORDER/COUNTY CLERK	19,750,533	18,469,000	20,635,000	20,635,000
SUPERIOR COURT	3,080,025	2,284,000	1,955,000	992,000
TREASURER & TAX COLLECTOR	7,317	9,000	7,000	7,000
ROAD & STREET SERVICES				
ADMINISTRATIVE OFFICER	\$ 34,871	\$	\$	\$
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	3,385			
HEALTH FEES				
HLTH SVCS-ALCOHOL & DRUG ABUSE	\$ 88,314	\$ 2,000,000	\$ 3,605,000	\$ 3,520,000
HLTH SVCS-PROGRAMS	27,762,235	29,258,000	41,343,000	27,471,000
MENTAL HEALTH SERVICES				
HLTH SVCS-ALCOHOL & DRUG ABUSE	\$ 1,289,903	\$	\$	\$
MENTAL HEALTH	558,284	376,000	376,000	376,000
CALIFORNIA CHILDREN'S SERVICES				
CHILDREN'S SERVICES ADMINISTRATION	\$ 650	\$	\$	\$
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	94			
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	168,100			
SANITATION SERVICES				
FORESTER & FIRE WARDEN	\$ 341,743	\$ 2,581,000	\$ 2,806,000	\$ 8,168,000
PUBLIC WORKS/COUNTY ENGINEER	2,201,176	4,683,000	6,975,000	6,975,000
ADOPTION FEES				
CHILDREN'S SERVICES ADMINISTRATION	\$ 217,407	\$ 627,000	\$ 2,892,000	\$ 2,787,000
INSTITUTIONAL CARE & SVS				
MACLAREN CHILDREN'S CENTER	\$ 5,198	\$	\$	\$
HLTH SVCS-ADMINISTRATION	2,455,933	2,247,000	2,375,000	2,247,000
HLTH SVCS-ALCOHOL & DRUG ABUSE		870,000	870,000	870,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
HLTH SVCS-AIDS PROGRAMS			4,486,000	
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	1,099,642	1,200,000	1,079,000	1,079,000
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	246,265	361,000	368,000	368,000
HLTH SVCS-JUVENILE COURT	228,191	326,000	419,000	419,000
HLTH SVCS-PROGRAMS	19,267,906	23,561,000	34,797,000	29,688,000
MENTAL HEALTH	800	5,000	6,000	6,000
PROBATION-MAIN	4,166,602	4,761,000	7,501,000	7,501,000
PROBATION-DETENTION FACILITIES	58,673	69,000	69,000	69,000
PROBATION-RESIDENTIAL TREATMENT	633,833	537,000	537,000	537,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	29,314			
PUBLIC WORKS/COUNTY ENGINEER	-5,005			
SHERIFF-CUSTODY & COURT SERVICES	10,012,015	21,022,000	21,969,000	19,493,000
EDUCATIONAL SERVICES				
HLTH SVCS-ADMINISTRATION	\$ 352,583	\$	\$	\$
MARSHAL	210,605	211,000	419,000	419,000
MUSEUM OF NATURAL HISTORY	62,290	140,000	140,000	140,000
SHERIFF-LAW ENFORCEMENT SERVICES	5,674,557	3,887,000	4,101,000	4,101,000
SHERIFF-CUSTODY & COURT SERVICES	1,781,062	2,168,000	2,287,000	2,287,000
LIBRARY SERVICES				
INTERNAL SERVICES DEPARTMENT	\$	\$ 3,418,000	\$	\$
MUSEUM OF NATURAL HISTORY	8,100			
PARK & RECREATION SVS				
ARBORETA & BOTANIC GARDENS	\$ 800,000	\$ 800,000	\$ 800,000	\$ 925,000
HLTH SVCS-ADMINISTRATION	10,000			
MUSEUM OF ART	1,110,920	1,338,000	1,600,000	1,600,000
MUSEUM OF NATURAL HISTORY	1,299,569	1,149,000	1,400,000	1,400,000
PARKS & RECREATION	10,572,406	11,643,000	11,352,000	11,652,000
CHARGES FOR SERVICES - OTHER				
ADMINISTRATIVE OFFICER	\$ 1,228,620	\$ 5,377,000	\$ 5,377,000	\$ 6,158,000
AFFIRMATIVE ACTION COMPLIANCE	203,148	367,000	245,000	245,000
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	1,761,856	3,675,000	4,659,000	4,573,000
ANIMAL CARE & CONTROL	624,208	470,000	470,000	470,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

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SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
ARBORETA & BOTANIC GARDENS	6,390			
ASSESSOR	405			
AUDITOR-CONTROLLER	940,073	3,381,000	3,005,000	3,005,000
BEACHES & HARBORS	10,111,043	5,705,000	6,675,000	6,675,000
BOARD OF SUPERVISORS	116,328	245,000	222,000	222,000
CIVIL SERVICE COMMISSION	6,086			
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	347,630	329,000	360,000	374,000
CONSUMER AFFAIRS	287,589			
COUNTY COUNSEL	92			
DISTRICT ATTORNEY	8,223			
DISTRICT ATTORNEY-FAMILY SUPPORT	451,678			
EMPLOYEE RELATIONS COMMISSION		5,000	5,000	5,000
FORESTER & FIRE WARDEN	31,477,796	36,677,000	38,475,000	37,682,000
HLTH SVCS-ADMINISTRATION	28,811,838	29,814,000	33,927,000	33,652,000
HLTH SVCS-ALCOHOL & DRUG ABUSE	2,804,220			
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	3,570			
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	101,642			
HLTH SVCS-JUVENILE COURT	-12,325			
HLTH SVCS-PROGRAMS	1,319,448	1,039,000	973,000	972,000
INTERNAL SERVICES DEPARTMENT		34,804,000	40,840,000	40,840,000
ISD-DATA PROCESSING	9,443,132			
ISD-FACILITIES MANAGEMENT	19,271,977			
ISD-PURCHASING & STORES	161,118			
JUDGMENTS & DAMAGES/INSURANCE	500			
INSURANCE	28,404,739	82,000	90,000	90,000
LOCAL AGENCY FORMATION COMMISSION	74,513	82,000	82,000	82,000
MARSHAL	1,028,000			
CORONER	362,383	337,000	645,000	645,000
MENTAL HEALTH	832,473	521,000	444,000	444,000
MILITARY & VETERANS AFFAIRS	17,949	15,000	20,000	20,000
MUSEUM OF NATURAL HISTORY	41,074	25,000	25,000	25,000
NONDEPARTMENTAL REVENUE-OTHER	3,863,882	15,000,000	19,000,000	15,000,000
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	3,573,128	3,184,000	3,184,000	2,184,000
NONDEPARTMENTAL SPECIAL ACCOUNTS	24,605,835	49,069,000	67,069,000	67,069,000
PARKS & RECREATION	2,615,746	3,308,000	3,881,000	3,881,000
PROBATION-MAIN	153,042	944,000	537,000	537,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROBATION-RESIDENTIAL TREATMENT	-8,815			
PUBLIC DEFENDER	272,500	302,000	323,000	295,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	78,183			
PUBLIC WORKS/COUNTY ENGINEER	1,066,415	934,000	1,426,000	1,426,000
PUBLIC WORKS/PRE-COUNTY IMPROVEMENT DIST S	281,481			
PUBLIC WAYS-PUBLIC FACILITIES	2,170,298			
PUBLIC WORKS-REIMBURSEMENT FOR SEWER CONST		30,000	370,000	370,000
REGIONAL PLANNING	-92,056	1,000	1,000	1,000
REGISTRAR-RECORDER/COUNTY CLERK	-187,819	2,409,000	2,370,000	2,370,000
SHERIFF-LAW ENFORCEMENT SERVICES	1,074,729	1,153,000	1,147,000	1,147,000
SHERIFF-CUSTODY & COURT SERVICES	7,185,355	2,664,000	2,396,000	2,396,000
SUPERIOR COURT	1,046,866	1,239,000	950,000	858,000
TELEPHONE UTILITIES	-26,243			
TREASURER & TAX COLLECTOR	13,679,757	12,285,000	14,322,000	14,692,000
UTILITIES	5,226,976			
UTILITIES-ADMINISTRATION	11,637,745	339,000	348,000	
STORES STOCK ACCT	8,969,447			
TOTAL CHARGES FOR SERVICES	\$ 566,415,374	\$ 645,004,000	\$ 748,140,000	\$ 721,188,000
MISCELLANEOUS REVENUE				
WELFARE REPAYMENTS				
PUBLIC SOCIAL SERVICES ADMINISTRATION	\$ 11,960	\$	\$	\$
PSS-FAMILY GROUP	2,812,352	3,609,000	3,752,000	3,752,000
PSS-UNEMPLOYED PARENTS	351,195	426,000	456,000	456,000
PSS-INDIGENT AID	430,882	90,000	179,000	179,000
PSS-REFUGEE RESETTLEMENT PROGRAM	10,634			
PSS-SPECIAL CIRCUMSTANCES	3,975			
OTHER SALES				
ADMINISTRATIVE OFFICER	\$ 384	\$	\$	\$
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	33,916	48,000	48,000	48,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
ARBORETA & BOTANIC GARDENS	296			
ASSESSOR	264,411	244,000	244,000	244,000
BEACHES & HARBORS	305			
CHILDREN'S SERVICES ADMINISTRATION	6,701			
CIVIL SERVICE COMMISSION	-6,086			
DISTRICT ATTORNEY-FAMILY SUPPORT	160			
FORESTER & FIRE WARDEN	3,991	48,000	8,000	8,000
HLTH SVCS-ADMINISTRATION	8,879			
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	1,782			
HLTH SVCS-PROGRAMS	689,648	547,000	547,000	547,000
INTERNAL SERVICES DEPARTMENT		437,000	471,000	471,000
ISD-DATA PROCESSING	32,920			
ISD-FACILITIES MANAGEMENT	31,050			
ISD-PURCHASING & STORES	358,805			
CORONER	20,244	23,000	44,000	44,000
MUNICIPAL COURTS-ALHAMBRA	275			
MUNICIPAL COURTS-ANTELOPE	610			
MUNICIPAL COURTS-BEVERLY HILLS	96			
MUNICIPAL COURTS-BURBANK	282			
MUNICIPAL COURTS-CITRUS	309			
MUNICIPAL COURTS-COMPTON	447			
MUNICIPAL COURTS-CULVER	141			
MUNICIPAL COURTS-DOWNEY	318			
MUNICIPAL COURTS-EAST LOS ANGELES	28			
MUNICIPAL COURTS-GLENDALE	402			
MUNICIPAL COURTS-INGLEWOOD	1,047			
MUNICIPAL COURTS-LONG BEACH	2,106			
MUNICIPAL COURTS-LOS ANGELES	30,975			
MUNICIPAL COURTS-LOS CERRITOS	352			
MUNICIPAL COURTS-MALIBU	86			
MUNICIPAL COURTS-NEWHALL	57			
MUNICIPAL COURTS-PASADENA	467			
MUNICIPAL COURTS-POMONA	167			
MUNICIPAL COURTS-RIO HONDO	367			
MUNICIPAL COURTS-SANTA ANITA	42			
MUNICIPAL COURTS-SANTA MONICA	118			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-SOUTH BAY	146			
MUNICIPAL COURTS-SOUTHEAST	512			
MUNICIPAL COURTS-WHITTIER	298			
PUBLIC WORKS/COUNTY ENGINEER	36,866			
REGISTRAR-RECORDER/COUNTY CLERK	186,353	200,000	200,000	200,000
SHERIFF-LAW ENFORCEMENT SERVICES	115,460	392,000	472,000	305,000
SHERIFF-CUSTODY & COURT SERVICES	23,316	6,000	4,000	4,000
SUPERIOR COURT	209,880	233,000	209,000	209,000
TELEPHONE UTILITIES	734			
TREASURER & TAX COLLECTOR	172,290	193,000	163,000	163,000
STORES STOCK ACCT	172			
MISCELLANEOUS				
ADMINISTRATIVE OFFICER	\$ 988,175	\$	\$	\$
AFFIRMATIVE ACTION COMPLIANCE	85,568		40,000	40,000
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASUR	1,955,608	70,000	131,000	131,000
ANIMAL CARE & CONTROL	-113,951	75,000	100,000	100,000
ARBORETA & BOTANIC GARDENS	358,758	245,000	135,000	135,000
ASSESSOR	400,889	3,142,000	3,396,000	3,396,000
AUDITOR-CONTROLLER	82,639	150,000	205,000	205,000
BEACHES & HARBORS	214,824	402,000	495,000	495,000
BOARD OF SUPERVISORS	136,293	28,000	60,000	60,000
CHILDREN'S SERVICES ADMINISTRATION	235,116	144,000	1,428,000	1,382,000
CHILDREN'S SERVICES ASSISTANCE PAYMENTS	14			
MACLAREN CHILDREN'S CENTER	43,032		44,000	44,000
FOSTER CARE	417,696			
SERIOUSLY EMOTIONALLY DISTURBED CHILDREN	9,842			
CIVIL SERVICE COMMISSION	293	1,000	1,000	1,000
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	136,915	420,000	202,000	256,000
CONSUMER AFFAIRS	64,960	378,000	385,000	385,000
COUNTY COUNSEL	265,146		80,000	80,000
CRIMINAL JUSTICE INFORMATION SYSTEM		340,000		
DISTRICT ATTORNEY	3,393,594	2,109,000	2,750,000	2,750,000
DISTRICT ATTORNEY-FAMILY SUPPORT	560	1,825,000	2,100,000	2,100,000
FORESTER & FIRE WARDEN	11,784	1,014,000	51,000	2,402,000
GENERAL FUND - FINANCING ELEMENTS		63,513,000		

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
HLTH SVCS-ADMINISTRATION	393,579	2,008,000	2,537,000	1,266,000
HLTH SVCS-ALCOHOL & DRUG ABUSE	5,022	5,221,000	7,405,000	7,239,000
HLTH SVCS-AIDS PROGRAMS	7			
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	10,231	19,000	174,000	174,000
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	-3,848,395	876,000	335,000	300,000
HLTH SVCS-PROGRAMS	1,321,410	1,415,000	1,657,000	1,532,000
HUMAN RELATIONS COMMISSION	25,975	43,000	50,000	50,000
INTERNAL SERVICES DEPARTMENT		42,000		
ISD-DATA PROCESSING	13,169			
ISD-FACILITIES MANAGEMENT	286,569			
ISD-PURCHASING & STORES	71,572			
INSURANCE	12,539			
L.A. COUNTY CAPITAL ASSET LEASING/ACQUISIT	23,481			
MARSHAL	20,358	82,000	46,000	86,000
CORONER	154,682	154,000	21,000	21,000
MENTAL HEALTH	20,517	242,000	120,000	520,000
MILITARY & VETERANS AFFAIRS	8,551	10,000	20,000	20,000
MUNICIPAL COURTS-ALHAMBRA	1,710	3,000	2,000	2,000
MUNICIPAL COURTS-ANTELOPE	4,330	5,000	5,000	15,000
MUNICIPAL COURTS-BEVERLY HILLS	5,110	1,000		10,000
MUNICIPAL COURTS-BURBANK	2,290	2,000	3,000	3,000
JUSTICE COURT-CATALINA	10			
MUNICIPAL COURTS-CITRUS	7,960			
MUNICIPAL COURTS-COMPTON	2,819	11,000	5,000	5,000
MUNICIPAL COURTS-CULVER	2,160	2,000	3,000	2,000
MUNICIPAL COURTS-DOWNEY	3,250	5,000	3,000	3,000
MUNICIPAL COURTS-EAST LOS ANGELES	3,928	5,000		2,000
MUNICIPAL COURTS-GLENDALE	4,650	3,000	3,000	3,000
MUNICIPAL COURTS-INGLEWOOD	4,579	3,000	8,000	5,000
MUNICIPAL COURTS-LONG BEACH	11,210	13,000		
MUNICIPAL COURTS-LOS ANGELES	38,109	53,000		
MUNICIPAL COURTS-LOS CERRITOS	2,100	2,000	5,000	3,000
MUNICIPAL COURTS-MALIBU	1,681			
MUNICIPAL COURTS-NEWHALL	1,720	2,000	2,000	2,000
MUNICIPAL COURTS-PASADENA	2,590	2,000	3,000	3,000
MUNICIPAL COURTS-POMONA	2,360	2,000	4,000	4,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-RIO HONDO	2,710	4,000	11,000	11,000
MUNICIPAL COURTS-SANTA ANITA	1,900	3,000	3,000	1,000
MUNICIPAL COURTS-SANTA MONICA	2,484	2,000	2,000	2,000
MUNICIPAL COURTS-SOUTHEAST	520	1,000	1,000	1,000
MUNICIPAL COURTS-WHITTIER	1,890	2,000	2,000	2,000
MUNICIPAL & JUSTICE COURTS EXPENSE	93,662	10,000	24,000	24,000
MUSEUM OF ART	113,092	91,000	91,000	91,000
MUSEUM OF NATURAL HISTORY	33,895	156,000	240,000	240,000
NATIONAL-STATE-COUNTY PARTNERSHIP	170,306			
MUSIC CENTER OPERATIONS	1,920			
NONDEPARTMENTAL REVENUE-OTHER	8,268,224	2,727,000	2,500,000	2,500,000
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	1,266,439	990,000	1,180,000	
NONDEPARTMENTAL SPECIAL ACCOUNTS	50,666	4,300,000		
PARKS & RECREATION	910,460	1,333,000	89,000	89,000
PROBATION-MAIN	1,220,967	1,356,000	1,407,000	1,407,000
PROBATION-DETENTION FACILITIES	25,404	25,000	25,000	25,000
PUBLIC DEFENDER	175,190	117,000	145,000	145,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	1,271,835	667,000	667,000	662,000
PSS-FAMILY GROUP	2,235,835	1,882,000	1,959,000	1,959,000
PSS-UNEMPLOYED PARENTS	162,733	155,000	166,000	166,000
PSS-INDIGENT AID	1,057,977	749,000	854,000	854,000
PUBLIC WORKS/COUNTY ENGINEER	1,680,292	1,161,000	825,000	825,000
PUBLIC WORKS/PRE-COUNTY IMPROVEMENT DIST S			519,000	519,000
REGIONAL PLANNING	41,267	27,000	30,000	30,000
REGISTRAR-RECORDER/COUNTY CLERK	193,313	171,000	176,000	176,000
SHERIFF-LAW ENFORCEMENT SERVICES	103,919	6,000	845,000	895,000
SHERIFF-CUSTODY & COURT SERVICES	-2,221,465			
SPECIAL ASSESSMENTS	31,760	32,000	35,000	35,000
SUPERIOR COURT	844,956	862,000	1,657,000	1,817,000
TELEPHONE UTILITIES	145,148			
TREASURER & TAX COLLECTOR	3,916,826	4,552,000	5,317,000	4,437,000
UTILITIES	41,857			
UTILITIES-ADMINISTRATION	8,736	52,000	54,000	700,000
MISCELLANEOUS/CP				
BEACHES & HARBORS	\$	\$ 277,000	\$	\$

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
EXTRAORDINARY MAINTENANCE	696,308		3,750,000	3,750,000
FORESTER & FIRE WARDEN		111,000		
HLTH SVCS-ADMINISTRATION	858,765			
ISD-FACILITIES MANAGEMENT	97,702			
PARKS & RECREATION	532,601	431,000	327,000	327,000
PUBLIC WORKS/COUNTY ENGINEER	2,741			
SHERIFF-LAW ENFORCEMENT SERVICES	100,000		2,300,000	2,300,000
STORES STOCK ACCT	648			
 TOTAL MISCELLANEOUS REVENUE	 \$ 37,306,194	 \$ 112,830,000	 \$ 56,012,000	 \$ 55,852,000
 OTHER FINANCING SOURCES				

SALE OF FIXED ASSETS				
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	\$ 794	\$	\$	
FORESTER & FIRE WARDEN	5,125			
HLTH SVCS-PROGRAMS	1,207			
INTERNAL SERVICES DEPARTMENT		165,000	165,000	165,000
ISD-DATA PROCESSING	440			
ISD-FACILITIES MANAGEMENT	986,354			
NONDEPARTMENTAL REVENUE-OTHER	994,952	1,635,000		
PARKS & RECREATION	2,854			
SHERIFF-LAW ENFORCEMENT SERVICES	12,913			
 OPERATING TRANSFERS IN				
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	\$	\$ 650,000	\$ 579,000	\$ 579,000
DISTRICT ATTORNEY	752,000	752,000	825,000	752,000
MARSHAL		1,028,000	1,068,000	1,028,000
MUNICIPAL COURTS-LOS ANGELES	1,146,000	1,197,000	1,197,000	1,197,000
MUNICIPAL & JUSTICE COURTS EXPENSE	1,000,000	1,000,000	3,138,000	3,138,000
NONDEPARTMENTAL REVENUE-OTHER	21,016,532	1,422,000		
PROBATION-MAIN	402,925			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
GENERAL FUND FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SALE OF FIXED ASSETS/CP				
ASSESSOR	\$	\$ 120,000	\$ 20,000	\$ 20,000
FORESTER & FIRE WARDEN				500,000
PARKS & RECREATION		394,000	942,000	942,000
OPERATING TRANSFERS IN/CP				
PARKS & RECREATION	\$	\$	\$ 87,000	\$ 87,000
PROBATION-MAIN	471,000	162,000	1,790,000	1,790,000
SUPERIOR COURT			2,532,000	2,532,000
TOTAL OTHER FINANCING SOURCES	\$ 26,793,096	\$ 8,525,000	\$ 12,343,000	\$ 12,730,000
RESIDUAL EQUITY TRANSFERS				
RESIDUAL EQUITY TRANS IN				
L.A. COUNTY CAPITAL ASSET LEASING/ACQUISIT	\$ 4,772,260	\$ 3,689,000	\$ 3,091,000	\$ 3,091,000
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 4,772,260	\$ 3,689,000	\$ 3,091,000	\$ 3,091,000
GRAND TOTAL	\$ 6,299,691,446	\$ 6,846,944,000	\$ 7,656,667,000	\$ 7,387,795,000
				TO SCH 4 COL (5)

PROPOSED BUDGETED POSITIONS

<u>GENERAL FUND</u>	<u>1990-91 Adjusted Allowance</u>	<u>1991-92 Proposed</u>	<u>Net Change</u>
Administrative Officer	415.2	403.2	(-12.0)
Affirmative Action Compliance	21.0	21.5	0.5
Agricultural Commissioner/Weights and Measures	309.2	330.0	20.8
Animal Care and Control	220.2	216.0	(-4.2)
Arboreta and Botanic Gardens	85.5	75.0	(-10.5)
Assessor	1,594.6	1,741.0	146.4
Auditor-Controller	449.3	453.0	3.7
Beaches and Harbors	362.9	353.9	(-9.0)
Board of Supervisors	246.3	246.3	0.0
Children's Services:			
Administration	3,272.6	3,515.4	242.8
MacLaren Children's Center	329.9	270.1	(-59.8)
Civil Service Commission	4.0	4.0	0.0
Community and Senior Citizens Services Administration	366.9	318.0	(-48.9)
Consumer Affairs	30.5	32.5	2.0
Coroner	176.4	181.4	5.0
County Counsel	236.5	244.0	7.5
District Attorney	2,604.2	2,648.0	43.8
Employee Relations Commission	2.0	2.0	0.0
Forester and Fire Warden	550.4	784.4	234.0
Geographic Information System	0.0	5.0	5.0
Health Services (excluding hospitals)	6,134.2	5,942.0	(-192.2)
Human Relations Commission	20.0	20.0	0.0
Internal Services	4,070.1	3,758.2	(-311.9)
Marshal	899.1	901.1	2.0
Mental Health	1,234.0	1,210.8	(-23.2)
Military and Veterans Affairs	23.0	21.0	(-2.0)
Municipal and Justice Courts	2,338.0	2,365.3	27.3
Museum of Art	162.0	141.0	(-21.0)

PROPOSED BUDGETED POSITIONS

<u>GENERAL FUND (contd)</u>	<u>1990-91 Adjusted Allowance</u>	<u>1991-92 Proposed</u>	<u>Net Change</u>
Museum of Natural History	171.5	158.5	(-13.0)
Music Center Operations	1.0	1.0	0.0
Parks and Recreation	965.1	896.2	(-68.9)
Probation	4,070.9	4,116.7	45.8
Public Defender	871.6	871.6	0.0
Public Social Services Administration	8,156.9	8,415.1	258.2
Regional Planning	150.0	129.0	(-21.0)
Registrar-Recorder/County Clerk	579.3	614.9	35.6
Sheriff	12,140.8	12,303.1	162.3
Superior Court	3,045.4	3,055.3	9.9
Treasurer and Tax Collector	863.3	854.3	(-9.0)
TOTAL GENERAL FUND	57,173.8	57,619.8	446.0
Health Services-Hospitals	20,051.5	20,555.6	504.1
TOTAL GENERAL COUNTY	77,225.3	78,175.4	950.1
<u>OTHER PROPRIETARY FUNDS</u>			
Public Works Internal Service Fund	3,798.0	3,762.0	(-36.0)
<u>SPECIAL DISTRICTS</u>			
Consolidated Fire Protection District	2,467.7	2,189.7	(-278.0)
<u>SPECIAL FUNDS</u>			
Public Library	903.5	905.5	2.0
TOTAL ALL FUNDS	84,394.5	85,032.6	638.1

ANALYSIS

This ordinance would amend Title 6 -- Salaries, of the County Code as follows:

- Adds salaries for new classes, changes salaries for existing classes, deletes classes, and changes titles and item numbers of certain classes.
- Adjusts the stipends of members of the Assessment Appeals Board and Special Assessment Appeals Board and Assessment Hearing Officers.

DE WITT W. CLINTON
County Counsel

By 
DONOVAN MAIN
Assistant County Counsel

DM:jk
5-3-91

ORDINANCE NUMBER

An ordinance amending the Los Angeles County Code relating to Title 6 --Salaries.

The Board of Supervisors of the County of Los Angeles ordains as follows:

Section 1. **Section 6.28.050, Table of classes of positions with salary schedule and level**, of Chapter 6.28, TABLES OF CLASSES OF POSITIONS, is amended by:

a) Adding the following classes.

Thrift/ Savings Plan*	Item No.	Title	Effective Date	Salary Schedule and Level
Thrift	0891	Administrative Assistant IV, Assessor	07/01/91	74E
Savings	1000	Administrative Services Manager III, Assessor	07/01/91	82F
Savings	1048	Assistant Chief, Financial Management, FFW	07/01/91	N23 R10
Savings	4100	Assistant Head, Facilities Planning, Sheriff	07/01/91	N23 R10
Savings	2324	Assistant Jail Stores Manager, Sheriff	07/01/91	74K
Thrift	0378	Beach Maintenance Supervisor	07/01/91	65H

Thrift/ Savings Plan*	Item No.	Title	Effective Date	Salary Schedule and Level	
Thrift/ Choices	6159	Bricklayer Apprentice	07/01/91	F 3,003.90	
Thrift/ Choices	6328	Cement & Concrete Finisher Apprentice	07/01/91	F 2,770.56	
Savings	1014	Chief Deputy Coroner, Department of Coroner	07/01/91	N23	R12
Savings	0999	Chief, Management Services, Assessor	07/01/91	N23	R11
Savings	2063	Chief Property Manager, B&H	07/01/91	N23	R10
Thrift/ Choices	2430	Communication Projects Manager, Sheriff	07/01/91	80F	
Savings	6004	Contract Manager, Parking Services, ISD	07/01/91	N23	R9
Thrift	6002	Contract Monitor, Parking Services, ISD	07/01/91	57F	
Thrift	6003	Contract Monitor Supervisor, Parking Services, ISD	07/01/91	61F	
Savings	8866	Contracts Analyst, B&H	07/01/91	76E	
Savings	1606	Coordinator, Community Anti-Gang/ Anti-Street Crime Program	07/01/91	N23	R9
Savings	1894	Customer Support Specialist	07/01/91	N23	R9
Savings	4242	Deputy Director, Contracting & Purchasing, ISD	07/01/91	N23	R14
Savings	9107	Deputy Director, Executive Services, Children's Services	07/01/91	N23	R14
Thrift/ Choices	6491	Electro-Mechanic Apprentice	07/01/91	F 3,247.09	
Thrift	2225	Head Custody Records Clerk, Sheriff	07/01/91	70L	

Thrift/ Savings Plan*	Item No.	Title	Effective Date	Salary Schedule and Level
Thrift	1357	Head, Support Services,Assessor	07/01/91	76B
Savings	3729	Head Telecommunications Systems Analyst,ISD	07/01/91	79B
Savings	0690	Internal Compliance Specialist	07/01/91	N23 R10
Savings	2325	Jail Stores Manager,Sheriff	07/01/91	78K
Savings	2306	Manager,Evidence & Property Operations,Sheriff	07/01/91	N23 R8
Savings	6039	Manager,Motor Pool Operation, Sheriff	07/01/91	81E
Savings	0941	Manager, Management Information Systems,Sheriff	07/01/91	N23 R9
Savings	2414	Manager,Materials Service,ISD	07/01/91	75E
Savings	1772	Marketing Analyst	07/01/91	73J
Savings	1776	Marketing Specialist,B&H	07/01/91	N23 R9
Thrift/ Choices	6465	Metal Lather Apprentice	07/01/91	F 2,754.18
Savings	1898	Personnel Officer,Assessor	07/01/91	N23 R11
Savings	4117	Planning Specialist,B&H	07/01/91	N23 R9
Thrift/ Choices	6168	Plasterer Apprentice	07/01/91	F 2,920.72
Thrift	0899	Program Analyst,FFW	07/01/91	70F
Savings	7974	Publications Coordinator,Sheriff	07/01/91	71H
Savings	4240	Quality Assurance Manager	07/01/91	N23 R10
Savings	0963	Records Manager,PW	07/01/91	80F
Savings	9103	Regional Administrator,Children's Services	07/01/91	N23 R12

Thrift/ Savings Plan*	Item No.	Title	Effective Date	Salary Schedule and Level	
Savings	9109	Senior Deputy Director,Children's Services	07/01/91	N23	R15
Savings	4247	Senior Deputy Director,Construction & Real Property Service,ISD	07/01/91	N23	R15
Savings	4251	Senior Deputy Director,Facilities Operations Service,ISD	07/01/91	N23	R15
Savings	4243	Senior Deputy Director,Purchasing & Central Services,ISD	07/01/91	N23	R15
Thrift/ Choices	8657	Senior Detention Services Officer	07/01/91 07/01/92 02/01/93	67B 69H 70J	
Savings	1847	Senior Employee Services Representative,Sheriff	07/01/91		74F
Savings	1173	Senior Marketing Analyst	07/01/91		78J
Thrift	0918	Staff Assistant,PSS	07/01/91		59L
Savings	8816	Superintendent,Bonelli Regional Park	07/01/91	N23	R8
Savings	8817	Superintendent,Santa Fe Dam Regional Park	07/01/91	N23	R6
Thrift	0640	Supervising Accounting Technician, Assessor	07/01/91		64L
Thrift	0940	Supervising Crime Analyst,Sheriff	07/01/91		72D
Thrift	2743	Supervising Parking Control Officer	07/01/91		56H
Savings	2385	Supervisor,Material & Supply Operations	07/01/91		71G
Thrift/ Choices	6174	Tile Setter Apprentice	07/01/91		F 2,939.19

Thrift/ Savings Plan*	Item No.	Title	Effective Date	Salary Schedule and Level
Thrift	0039	Weed Hazard & Pest Abatement Driver	07/01/91	50J
Thrift/ Choices	6109	Welder-Fitter Apprentice	07/01/91	F 3,291.92

* Benefit designations are being shown for informational purposes only and are not part of the County Code.

Savings Plan designees are also recommended to be designated as eligible for Flexible Benefit Plan benefits and, if not participating in the expanded Flexible Benefit Plan, to receive 8 days sick leave annually.

b) Changing the item numbers of the following classes as follows:

Old Item No.	New Item No.	Class Title
1796	1751	Adding Machine Operator
8844	8808	Chief Music Center Usher
0904	0939	Crime Analyst, Sheriff
8843	8806	Head Music Center Usher
1108	1116	Info Resource Spec, Bd of Supvrs
8774	1782	Marketing Specialist, Parks & Rec
8840	8804	Music Center Usher
8841	8805	Senior Music Center Usher

c) Changing the following titles to read:

Item No.	Old Title	New Title
6658	Asst Manager,Building Crafts,Mech	Asst Manager,Building Crafts,ISD
0379	Beach Maintenance District Supvr	Beach Maintenance District Manager
6818	Building/Complex Manager I,FMD	Building/Complex Manager I,ISD
6819	Building/Complex Manager II,FMD	Building/Complex Manager II,ISD
2007	Chief,Architecture/Engineering,FMD	Chief,Architecture/Engineering,ISD
2004	Chief,Contract Services,FMD	Chief,Contract Services,ISD
2010	Chief,Facilities Operations,FMD	Chief,Facilities Operations,ISD
2388	Chief,Materials & Supplies,FMD	Chief,Materials & Supplies,ISD
2019	Chief,Program Management,FMD	Chief,Program Management,ISD
2008	Chief,Project Management,FMD	Chief,Project Management,ISD
4114	Chief,Prop Planning,Co-Eng-Facil	Chief,Property Planning,ISD
2022	Chief,Real Estate,FMD	Chief,Real Estate,ISD
2025	Chief,Regional Crafts Operations,FMD	Chief,Regional Crafts Operations,ISD
2023	Chief,Space Management,FMD	Chief,Space Management,ISD
2617	Chief,Systems Division,FMD	Chief,Systems Division,ISD
3520	Chief,Telecom Eng & Maintenance,FMD	Chief,Telecom Engrg & Maintenance,ISD
6549	Chief,Telecom Maintenance,FMD	Chief,Telecom Maintenance,ISD
3396	Chief,Telecom Services,FMD	Chief,Telecom Services,ISD
2006	Contract Manager,FMD	Contract Manager,ISD
2002	Contract Program Monitor,FMD	Contract Program Monitor,ISD
2036	Depy Dir,Contrng & Mtls Mgmt,FMD	Depy Dir,Contrng & Mtls Mgmt,ISD
2577	Deputy Director,Data Processing	Deputy Director,ITS

Item No.	Old Title	New Title
2033	Depy Dir,Design & Construction,FMD	Depy Dir,Design & Construction,ISD
2034	Depy Dir,Management Systems,FMD	Depy Dir,Management Systems,ISD
2030	Depy Dir,Operations/Support,FMD	Depy Dir,Operations/Support,ISD
2032	Deputy Dir,Real Estate,FMD	Depy Dir,Real Estate,ISD
2029	Depy Dir,Telecom Eng & Maint,FMD	Depy Dir,Telecom Eng & Maint,ISD
6484	Head,Electrical Crafts,Mechanical	Head,Electrical Crafts,ISD
6514	Head,Elevator Crafts,Mechanical	Head,Elevator Crafts,ISD
1043	Head,Fiscal Services,Data Proc	Head,Fiscal Services,ISD
7277	Head,Plumbing Crafts,Mechanical	Head,Plumbing Crafts,ISD
7670	Head,Sheet Metal Crafts,Mechanical	Head,Sheet Metal Crafts,ISD
7765	Head,Steam Fit & Refrig Crafts,Mech	Head,Steam Fit & Refrig Crafts,ISD
1414	Justice Court Clerk,Catalina	Deputy Clerk,Catalina
6821	Manager,Facilities Operations,FMD	Manager,Facilities Operations,ISD
2319	Sales Clerk	Sales Clerk,Sheriff
8028	Services Director,Juvenile Hall	Services Director,Probation
2038	Special Assistant,FMD	Special Assistant,ISD
2026	Staff Assistant,FMD	Staff Assistant,ISD
6789	Staff Trainer,Building Services	Staff Trainer,ISD
2003	Supervising Contract Program Monitor,FMD	Supvg Contract Program Monitor,ISD
2424	Telephone Operations Supervisor I	Telephone Operator Supervisor I
2425	Telephone Operations Supervisor II	Telephone Operator Supervisor II
2427	Telephone Operations Supervisor III	Telephone Operator Supervisor III
5980	Transportation Servs Manager,Mech	Transportation Services Mgr,ISD

d) Changing the salaries of the following classes to read:

Item No.	Title	Effective Date	Salary Schedule and Level	
1115	Chief,Auxiliary Services,Board of Supervisors	3/01/91 7/01/91	N23 N23	R7 R8
4264	Chief Deputy Director,ISD	7/05/90 7/01/91	N23 N23	R16 R17
0960	Executive Officer,Employee Relations Commission	4/01/91 7/01/91		80H 84F
1092	Head,Budget & Management Services, Parks & Recreation	9/01/89 7/01/91	N23 N23	R9 R10
1103	Head,Commission Services, Board of Supervisors	9/01/89 7/01/91	N23 N23	R8 R9
6040	Head,Transportation & Equipment Services	9/01/89 7/01/91	N23 N23	R7 R8
1116	Information Resource Specialist,Board of Supervisors	9/01/89 7/01/91	N23	R8 81A
1609	Special Assistant,Community Affairs	4/01/91 7/01/91		79F 81J

e) Deleting the following classes:

Item No.	Class Title
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8007	Assistant Program Deputy,PSS
1097	Board Clerk
2928	Captain,Ocean Lifeguards
4450	Case & Hearing Coordinator
5495	Chief,Community Mental Health Center,MD
5404	Chief Deputy Medical Examiner-Coroner
5683	Chief Sanitarian
9134	Chief Staff Development Specialist,Welfare
9080	Children's Treatment Counselor I
9081	Children's Treatment Counselor II
9082	Children's Treatment Counselor III
5494	Deputy Director,Child & Youth Services,MD,MH
8000	Deputy District Director,PSS
7998	Deputy Regional Services Administrator,PSS
1035	Dir,Fiscal & Admin Services,Pub Adminr
9155	Director,Welfare Fraud Investigations
0530	Division Chief,Treasurer-Tax Collector
0707	Division Mgr,Revenue & Fund Accounting
5685	Environmental Management Training Coordinator
4082	Facilities Services Aid
9165	Gain Services Worker

Item No.	Class Title
9166	Gain Services Supervisor
1906	Grievance Hearing Officer,PSS
1084	Head,Budget Services,PSS
1090	Head,Budget & Fiscal Services,Reg-Rec
1903	Head Departmental Employee Relations Rep,PSS
2302	Head,Evidence & Property Section
1094	Head,Item & Equipment Control,PSS
1086	Head,Management Services,PSS
4478	Head Planning Aid
1091	Head,Program & Management Services,Reg-Rec
0967	Head,Records Management & Supplies,PSS
9133	Head Staff Development Spec,Social Work,PSS
9131	Head Staff Development Specialist,Welfare
7986	Head,Welfare Recipient Employment Coordinator
5700	Health Facilities Consultant
5705	Health Facilities Program Specialist
5698	Health Facilities Surveyor I
5699	Health Facilities Surveyor II
9118	Homemaker I
1098	Intermediate Board Clerk
1169	Intermediate Equalization Clerk
0731	Investigative Accountant,Pub Adminr
7978	Junior Program Aid,PSS

Item No.	Class Title
1856	Personnel Officer,PSS
7995	Principal Welfare Fiscal Analyst
7979	Program Aid,PSS
8011	Program Director I,PSS
8012	Program Director II,PSS
7982	Program Specialist,PSS
9124	Project Director III
1740	Proof Machine Operator
1484	Public Guardian Assistant
5674	Sanitarian
5669	Sanitarian Trainee
0501	Securities Investment Analyst
1256	Securities Investment Assistant
1100	Senior Board Clerk
1170	Senior Equalization Clerk
0733	Sr Investigative Accountant,Pub Adminr
5677	Senior Sanitarian
5679	Senior Sanitarian Specialist
8005	Special Assistant II,PSS
1548	Special Assistant,Collections
4445	Special Assistant,Regional Planning
7972	Supervising Administrative Investigator,PSS
9083	Supervising Children's Treatment Counselor

Item No.	Class Title
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0782	Supervising Estate Tax Analyst
5708	Supervising Health Facilities Surveyor
9119	Supvr,Adult Homemaker Services
8004	Supervisor,Community Liaison,PSS
2465	Title Examiner I
2472	Title Instrument Specialist
8009	Welfare Administrator
7989	Welfare Fiscal Manager I
7991	Welfare Fiscal Manager III

Section 2. **Section 6.28.060, Table of positions without compensation and positions paid in accordance with special provisions in Chapters 6.02 - 6.24 and Division 3, of Chapter 6.28, TABLES OF CLASSES OF POSITIONS,** is amended by deleting the folloiwng:

Item No.	Title
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9449	Assistant Director,Small Craft Harbors,W/O Comp
9517	Senior Deputy Coroner,W/O Comp
9502	Student Planner,W/O Comp
9521	Supervising Deputy Coroner,W/O Comp

Section 3. Chapter 6.44, DEPARTMENT OF THE BOARD OF SUPERVISORS, is amended by changing Sections 6.44.020, assessment appeals board; 6.44.060, assessment hearing officers; and 6.44.080, special assessment appeals board, to read:

6.44.020 **Assessment appeals board.** Each member of an assessment appeals board shall be entitled to receive as compensation the sum of ~~\$100.00 for each full day meeting attended by him, and the sum of \$50.00 for each half day meeting attended by him. Any meeting which adjourns at or prior to 1:00 p.m. of any day, and any meeting which begins at or after 12:00 noon of any day, shall be deemed to be a half day meeting.~~ \$150.00 for each day he or she attends a meeting of the board.

6.44.060 **Assessment hearing officers.** Each person employed as an Assessment Hearing Officer (Item No. 9443) shall be entitled to receive as compensation the sum of ~~\$100.00 for each full day of hearing, and the sum of \$50.00 for each half day hearing. Any hearing which adjourns at or prior to 1:00 p.m. of any day, and any hearing which begins at or after 12:00 noon of any day, shall be deemed to be a half day of hearing.~~ \$150.00 for each day of hearing.

6.44.080 **Special assessment appeals board.** Each member of a special assessment appeals board shall be entitled to receive as compensation the sum of ~~\$100.00 for each full day meeting attended by him, and the sum of \$50.00 for each half day meeting attended by him.~~ Any meeting which begins at or after 12:00 noon of any day, shall be deemed to be a half day meeting. \$150.00 for each day he or she attends a meeting of the board.

Section 4. Pursuant to Government Code Sections 25123 (e) and (f) this ordinance shall take effect immediately. If this ordinance becomes effective after July 1, 1991, it shall be construed and applied as if it were effective on July 1, 1991.

Section 5. This ordinance shall be published in

a newspaper printed and published in the County of Los Angeles.

Chairman

ATTEST:

Executive Officer
Board of Supervisors
of the County of Los Angeles

I hereby certify that at its meeting of _____,
the foregoing ordinance was adopted by the Board of Supervisors
of said County of Los Angeles by the following vote, to wit:

Ayes:

Supervisors _____

Noes:

Supervisors _____

Executive Officer
Board of Supervisors
of the County of Los Angeles

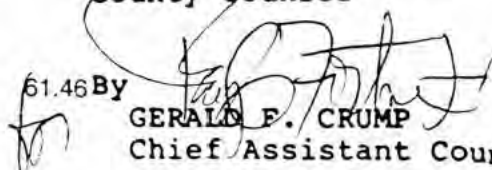
Effective Date: _____

Operative Date: _____

APPROVED AS TO FORM:

DE WITT W. CLINTON
County Counsel

61.46 By


GERALD F. CRUMP

Chief Assistant County Counsel

Marshal Recommendations

Section 72607 of the Government Code authorizes the Board of Supervisors to approve interim classification and pay adjustments for the Marshal's Office pending action of the Legislature. The Marshal's Office has requested that your Board approve the changes shown as follows.

RECOMMENDED SALARIES AND BENCHMARKS FOR NEW MARSHAL CLASSES

Thrift/ Savings Plan	Item No.	Title	Effective Date	Salary Schedule & Level	Equivalent County Class*
Thrift	3218	Marshal's Dispatcher II	07/01/91	62G	Communications Oper II, Sheriff
Thrift	3203	Personnel Assistant, Marshal	07/01/91	54D	Intermediate Clerk
Thrift/ Choices	3215	Security Officer I, Marshal	07/01/91	F 1,435.00	Safety Police Officer I
Thrift/ Choices	3216	Security Officer II, Marshal	07/01/91	54F	Safety Police Officer I
Savings	3204	Senior Personnel Assistant, Marshal	07/01/91	63H	Intermediate Clerk

- * The equivalent County or Superior Court class with which the Marshal class is intended to move for salary purposes in the future pursuant to Government Code Section 72608.

Savings Plan designees are also recommended to be designated as eligible for Flexible Benefit Plan benefits and, if not participating in the expanded Flexible Benefit Plan, to receive 8 days sick leave annually.

MARSHAL TITLE CHANGES

Item No.	Old Title	New Title
9635	Marshal's Dispatcher	Marshal's Dispatcher I

Superior Court Recommendations

Section 69894.2 of the Government Code authorizes the Board of Supervisors to approve interim classification and pay adjustments for the Superior Court pending action of the Legislature. The Superior Court has requested that your Board approve the changes shown as follows:

RECOMMENDED SALARIES FOR NEW SUPERIOR COURT CLASSES

Thrift/ Savings Plan	Item No.	Title	Effective Date	Salary Schedule and Level
Thrift	9702	Accountant,SC	07/01/91	68A
Savings	9710	Finance Officer,Mandatory Expense,SC	07/01/91	83C
Thrift	9743	Graphic Artist,SC	07/01/91	62B

Savings Plan designees are also recommended to be designated as eligible for Flexible Benefit Plan benefits and, if not participating in the expanded Flexible Benefit Plan, to receive 8 days sick leave annually.

SUPERIOR COURT SALARY CHANGES

Item No.	Title	Effective Date	Salary Schedule and Level
9802	Senior Investigator Aide	2/01/91	60C
		7/01/91	63D
		7/01/92	65B

SUPERIOR COURT CLASSES RECOMMENDED TO BE DELETED

Item No.	Title
9701	Accountant
9713	Finance Officer

LOS ANGELES COUNTY CAPITAL ASSET LEASING ACQUISITION (LAC-CAL)
Summary of Authorized Transactions/Financing Uses
by Departments – All Funds

Department	Proposed 1991-92
<u>GENERAL FUND</u>	
Assessor	\$ 1,115,000
Coroner	406,000
Community and Sr. Citizens Services	260,000
Criminal Justice Information System	1,373,000
Health Services	
- Public Health Program	342,000
Internal Services Department	13,574,000
Public Library	279,000
Superior Court	7,053,000
Telephone Utilities	4,370,000
General Fund Total	\$ 28,772,000
<u>HOSPITAL ENTERPRISE FUNDS</u>	
Harbor/UCLA Medical Center	\$ 1,402,000
High Desert Hospital	306,000
LAC/USC Medical Center	4,316,000
Martin Luther King, Jr./Drew	1,984,000
Olive View Medical Center	819,000
Rancho Los Amigos Medical Center	847,000
Hospital Enterprise Funds Total	\$ 9,674,000
Grand Total All Funds	\$ 38,446,000

NOTE: Total departmental LAC-CAL Budgets represent full cost of expected equipment purchases authorized for 1991-92. The LAC-CAL Budget represents anticipated time-phased costs of these purchases, as they impact 1991-92, plus the debt service requirement on bonds issued to finance other purchases.

GENERAL COUNTY FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE

FINANCING REQUIREMENTS					

GENERAL FUND	\$ 7,068,463,000	\$ 7,020,918,000	\$ 8,812,390,000	\$ 7,522,676,000	\$ 454,213,000
HOSPITAL ENTERPRISE	1,356,857,000	1,456,341,000	1,937,924,000	1,580,328,000	223,471,000
DEBT SERVICE	13,984,330	9,941,000	9,843,000	9,843,000	-4,141,330
	=====	=====	=====	=====	=====
TOTAL FINANCING REQUIREMENTS	\$ 8,439,304,330	\$ 8,487,200,000	\$ 10,760,157,000	\$ 9,112,847,000	\$ 673,542,670

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92

PROPERTY TAXES				

GENERAL FUND	\$ 1,787,486,196	\$ 1,905,190,000	\$ 2,053,290,000	\$ 2,053,290,000
PROP TAXES - CURRENT - SEC				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 7,670,774	\$ 8,399,000	\$ 8,345,000	\$ 8,345,000
PROP TAXES - CURRENT - UNSEC				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 563,800	\$	\$	\$
PROP TAXES - PRIOR - SEC				
DETENTION FACILITIES DEBT SERVICE FUND	\$ -34,231	\$	\$	\$
PROP TAXES - PRIOR - UNSEC				
DETENTION FACILITIES DEBT SERVICE FUND	\$ -166,177	\$	\$	\$
SUPPLEMENTAL PROP TAXES - CURR				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 363,581	\$	\$	\$
SUPPLEMENTAL PROP TAXES- PRIOR				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 93,301	\$	\$	\$
TOTAL PROPERTY TAXES	\$ 1,795,977,244	\$ 1,913,589,000	\$ 2,061,635,000	\$ 2,061,635,000
OTHER TAXES				

GENERAL FUND	\$ 99,901,830	\$ 101,358,000	\$ 125,918,000	\$ 128,350,000
TOTAL OTHER TAXES	\$ 99,901,830	\$ 101,358,000	\$ 125,918,000	\$ 128,350,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92

LICENSES PERMITS & FRANCHISES				

GENERAL FUND	\$ 23,996,191	\$ 30,480,000	\$ 39,041,000	\$ 38,043,000
TOTAL LICENSES PERMITS & FRANCHISES	\$ 23,996,191	\$ 30,480,000	\$ 39,041,000	\$ 38,043,000

FINES FORFEITURES & PENALTIES				

GENERAL FUND	\$ 56,369,689	\$ 60,078,000	\$ 61,822,000	\$ 61,848,000
TOTAL FINES FORFEITURES & PENALTIES	\$ 56,369,689	\$ 60,078,000	\$ 61,822,000	\$ 61,848,000

REVENUE - USE OF MONEY & PROP				

GENERAL FUND	\$ 234,853,103	\$ 238,175,000	\$ 230,910,000	\$ 237,218,000
INTEREST				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 510,837	\$ 300,000	\$ 300,000	\$ 300,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 235,363,940	\$ 238,475,000	\$ 231,210,000	\$ 237,518,000

INTERGVMTL REVENUE - STATE				

GENERAL FUND	\$ 2,303,917,366	\$ 2,387,025,000	\$ 2,811,704,000	\$ 2,681,601,000
STATE - CALIF CHILDREN				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 8,705,020	\$ 1,915,000	\$ 2,006,000	\$ 2,006,000
LAC/OLIVE VIEW MEDICAL CENTER	4,362,301	1,388,000	1,388,000	1,388,000
LAC/USC MEDICAL CENTER	26,854,686	5,672,000	5,672,000	5,672,000
M. L. KING JR./DREW MEDICAL CENTER	9,631,811	1,874,000	1,874,000	1,874,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92
HIGH DESERT HOSPITAL	875,530	177,000	177,000	177,000
RANCHO LOS AMIGOS MEDICAL CENTER	2,455,514	352,000	352,000	352,000
ST AID - MEDICAL INDIGENT ADLT				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 7,279,000	\$ 9,491,000	\$ 9,491,000	\$ 9,491,000
LAC/OLIVE VIEW MEDICAL CENTER	12,708,000	8,573,000	8,573,000	8,573,000
LAC/USC MEDICAL CENTER	38,142,000	29,188,000	29,188,000	29,188,000
M. L. KING JR./DREW MEDICAL CENTER	43,444,000	13,481,000	13,481,000	13,481,000
HIGH DESERT HOSPITAL	4,054,000	1,182,000	1,182,000	1,182,000
RANCHO LOS AMIGOS MEDICAL CENTER	17,480,000	4,657,000	4,657,000	4,655,000
HOMEOWNER PROP TAX RELIEF				
DETENTION FACILITIES DEBT SERVICE FUND	\$ 174,439	\$ 163,000	\$	\$
STATE - OTHER				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 20,158,463	\$ 14,834,000	\$ 10,990,000	\$ 10,990,000
LAC/OLIVE VIEW MEDICAL CENTER	8,908,938	6,851,000	5,076,000	5,076,000
LAC/USC MEDICAL CENTER	72,710,916	57,582,000	42,660,000	42,660,000
M. L. KING JR./DREW MEDICAL CENTER	15,936,076	13,400,000	9,928,000	9,928,000
HIGH DESERT HOSPITAL	2,530,016	963,000	713,000	713,000
RANCHO LOS AMIGOS MEDICAL CENTER	9,261,264	6,670,000	4,942,000	4,942,000
 TOTAL INTERGVMTL REVENUE - STATE	 \$ 2,609,589,340	 \$ 2,565,438,000	 \$ 2,964,054,000	 \$ 2,833,949,000
 INTERGVMTL REVENUE - FEDERAL				
 GENERAL FUND	 \$ 1,152,803,355	 \$ 1,321,939,000	 \$ 1,494,664,000	 \$ 1,377,801,000
FEDERAL - OTHER				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 10,051,120	\$ 20,387,000	\$ 21,526,000	\$ 19,365,000
LAC/OLIVE VIEW MEDICAL CENTER	8,162,160	18,848,000	22,218,000	19,987,000
LAC/USC MEDICAL CENTER	28,130,220	55,200,000	56,699,000	51,006,000
M. L. KING JR./DREW MEDICAL CENTER	11,047,880	16,007,000	20,019,000	18,009,000
HIGH DESERT HOSPITAL	1,508,924	902,000	346,000	311,000
RANCHO LOS AMIGOS MEDICAL CENTER	3,896,860	1,989,000	2,692,000	2,422,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 1,215,600,519	\$ 1,435,272,000	\$ 1,618,164,000	\$ 1,488,901,000
INTERGVMTL REVENUE - OTHER				
GENERAL FUND	\$ 5,076,792	\$ 32,651,000	\$ 19,732,000	\$ 16,783,000
TOTAL INTERGVMTL REVENUE - OTHER	\$ 5,076,792	\$ 32,651,000	\$ 19,732,000	\$ 16,783,000
CHARGES FOR SERVICES				
GENERAL FUND	\$ 566,415,374	\$ 645,004,000	\$ 748,140,000	\$ 721,188,000
INSTITUTIONAL CARE & SVS				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 127,268,844	\$ 137,307,000	\$ 178,299,000	\$ 177,602,000
LAC/OLIVE VIEW MEDICAL CENTER	67,147,808	83,042,000	109,216,000	108,361,000
LAC/USC MEDICAL CENTER	237,853,563	273,326,000	376,237,000	371,544,000
M. L. KING JR./DREW MEDICAL CENTER	75,742,412	84,460,000	121,764,000	120,725,000
HIGH DESERT HOSPITAL	11,972,820	13,625,000	19,629,000	19,604,000
RANCHO LOS AMIGOS MEDICAL CENTER	102,213,968	105,156,000	139,115,000	138,701,000
CHARGES FOR SERVICES - OTHER				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 13,660,169	\$ 10,576,000	\$ 11,335,000	\$ 11,246,000
LAC/OLIVE VIEW MEDICAL CENTER	14,411,525	15,932,000	15,982,000	15,879,000
LAC/USC MEDICAL CENTER	47,906,978	43,010,000	46,324,000	45,584,000
M. L. KING JR./DREW MEDICAL CENTER	19,460,425	33,175,000	22,907,000	22,907,000
HIGH DESERT HOSPITAL	994,255	1,692,000	2,524,000	2,495,000
RANCHO LOS AMIGOS MEDICAL CENTER	3,156,094	2,584,000	1,942,000	1,361,000
TOTAL CHARGES FOR SERVICES	\$ 1,288,204,235	\$ 1,448,889,000	\$ 1,793,414,000	\$ 1,757,197,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92

MISCELLANEOUS REVENUE				

GENERAL FUND	\$ 37,306,194	\$ 112,830,000	\$ 56,012,000	\$ 55,852,000
MISCELLANEOUS				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ -7,544,204	\$ 1,749,000	\$ 6,294,000	\$ 3,864,000
LAC/OLIVE VIEW MEDICAL CENTER	-3,254,873	1,283,000	2,123,000	1,083,000
LAC/USC MEDICAL CENTER	-18,722,656	9,022,000	8,912,000	7,357,000
M. L. KING JR./DREW MEDICAL CENTER	-6,562,414	1,854,000	1,713,000	978,000
HIGH DESERT HOSPITAL	-202,777	402,000	429,000	429,000
RANCHO LOS AMIGOS MEDICAL CENTER	-1,477,066	791,000	701,000	574,000
TOTAL MISCELLANEOUS REVENUE	\$ -457,796	\$ 127,931,000	\$ 76,184,000	\$ 70,137,000

OTHER FINANCING SOURCES				

GENERAL FUND	\$ 26,793,096	\$ 8,525,000	\$ 12,343,000	\$ 12,730,000
OPERATING TRANSFERS IN				
LAC/HARBOR-UCLA MEDICAL CENTER	\$ 46,867,258	\$ 39,402,000	\$ 62,115,000	\$ 22,997,000
LAC/OLIVE VIEW MEDICAL CENTER	37,057,055	29,467,000	49,616,000	2,363,000
LAC/USC MEDICAL CENTER	161,536,251	155,731,000	312,718,000	152,857,000
M. L. KING JR./DREW MEDICAL CENTER	48,944,477	77,268,000	115,616,000	61,712,000
HIGH DESERT HOSPITAL	9,312,730	14,574,000	19,510,000	12,558,000
RANCHO LOS AMIGOS MEDICAL CENTER	12,267,421	29,330,000	37,053,000	14,099,000
TOTAL OTHER FINANCING SOURCES	\$ 342,778,288	\$ 354,297,000	\$ 608,971,000	\$ 279,316,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND
GENERAL COUNTY FOR FISCAL YEAR 1991-92

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92
----- RESIDUAL EQUITY TRANSFERS -----				
GENERAL FUND	\$ 4,772,260	\$ 3,689,000	\$ 3,091,000	\$ 3,091,000
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TOTAL RESIDUAL EQUITY TRANSFERS	\$ 4,772,260	\$ 3,689,000	\$ 3,091,000	\$ 3,091,000
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GRAND TOTAL	\$ 7,677,172,532	\$ 8,312,147,000	\$ 9,603,236,000	\$ 8,976,768,000
	=====	=====	=====	=====

OTHER PROPRIETARY FUNDS FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE

FINANCING REQUIREMENTS					

PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 91,155,975	\$ 64,727,000	\$ 80,926,000	\$ 80,926,000	\$ -10,229,975
PARATRANSIT OPERATIONS FUND	471,000	485,000	559,000	559,000	88,000
PUBLIC WORKS-TRANSIT OPERATIONS FUND	29,100,000	16,301,000	28,480,000	28,480,000	-620,000
PUBLIC WORKS-AVIATION ENTERPRISE FUND	8,596,000	6,740,000	3,839,000	3,839,000	-4,757,000
INTERNAL SERVICE FUND	329,580,000	299,759,000	338,404,000	334,695,000	5,115,000
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TOTAL FINANCING REQUIREMENTS	\$ 458,902,975	\$ 388,012,000	\$ 452,208,000	\$ 448,499,000	\$ -10,403,975

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROPERTY TAXES				
PROP TAXES - CURRENT - SEC PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 2,325,445	\$ 2,403,000	\$ 2,396,000	\$ 2,396,000
PROP TAXES - CURRENT - UNSEC PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 118,498	\$ 123,000	\$ 123,000	\$ 123,000
PROP TAXES - PRIOR - SEC PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 15,366	\$	\$	\$
PROP TAXES - PRIOR - UNSEC PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 8,675	\$	\$	\$
SUPPLEMENTAL PROP TAXES - CURR PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 112,755	\$	\$	\$
SUPPLEMENTAL PROP TAXES- PRIOR PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 11,835	\$	\$	\$
TOTAL PROPERTY TAXES	\$ 2,592,574	\$ 2,526,000	\$ 2,519,000	\$ 2,519,000
OTHER TAXES				
SALES & USE TAXES PUBLIC WORKS-TRANSIT OPERATIONS FUND	\$ 10,562,725	\$ 10,630,000	\$ 10,000,000	\$ 10,000,000
TOTAL OTHER TAXES	\$ 10,562,725	\$ 10,630,000	\$ 10,000,000	\$ 10,000,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
LICENSES PERMITS & FRANCHISES				
CONSTRUCTION PERMITS				
PUBLIC WORKS-AVIATION ENTERPRISE FUND	\$ 9,100	\$	\$	\$
INTERNAL SERVICE FUND	-1,236			
TOTAL LICENSES PERMITS & FRANCHISES	\$ 7,864	\$	\$	\$
FINES FORFEITURES & PENALTIES				
VEHICLE CODE FINES				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 50	\$	\$	\$
FORFEITURES & PENALTIES				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 105,000	\$	\$	\$
PUBLIC WORKS-AVIATION ENTERPRISE FUND	165			
TOTAL FINES FORFEITURES & PENALTIES	\$ 105,215	\$	\$	\$
REVENUE - USE OF MONEY & PROP				
INTEREST				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 3,850,038	\$ 3,464,000	\$ 3,481,000	\$ 3,481,000
PARATRANSIT OPERATIONS FUND	15,321			
PUBLIC WORKS-TRANSIT OPERATIONS FUND	1,163,325	1,170,000	1,207,000	1,207,000
PUBLIC WORKS-AVIATION ENTERPRISE FUND	16,420			
INTERNAL SERVICE FUND	80,022			
RENTS AND CONCESSIONS				
PUBLIC WORKS-AVIATION ENTERPRISE FUND	\$ 3,730,998	\$ 2,821,000	\$	\$
INTERNAL SERVICE FUND	180			
TOTAL REVENUE - USE OF MONEY & PROP	\$ 8,856,304	\$ 7,455,000	\$ 4,688,000	\$ 4,688,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
INTERGVMTL REVENUE - STATE				
HOMEOWNER PROP TAX RELIEF PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 45,023	\$ 49,000	\$ 49,000	\$ 49,000
STATE - OTHER PUBLIC WORKS-TRANSIT OPERATIONS FUND INTERNAL SERVICE FUND	\$ 776,048 1,921		\$	\$
TOTAL INTERGVMTL REVENUE - STATE	\$ 822,992	\$ 49,000	\$ 49,000	\$ 49,000
INTERGVMTL REVENUE - FEDERAL				
FEDERAL AID - DISASTER PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 65,720		\$	\$
FEDERAL - OTHER PUBLIC WORKS-AVIATION ENTERPRISE FUND	\$ 307,393	\$ 226,000	\$ 270,000	\$ 270,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 373,113	\$ 226,000	\$ 270,000	\$ 270,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
INTERGVMTL REVENUE - OTHER				
OTHER GOVERNMENTAL AGENCIES				
PUBLIC WORKS-TRANSIT OPERATIONS FUND	\$ 3,092,589	\$ 5,000,000		\$
TOTAL INTERGVMTL REVENUE - OTHER	\$ 3,092,589	\$ 5,000,000		\$
CHARGES FOR SERVICES				
ASSESS & TAX COLLECT FEES				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 1,827,817	\$ 1,835,000	\$ 1,835,000	\$ 1,835,000
PLANNING & ENGINEERING SERVICE				
INTERNAL SERVICE FUND	\$ 1,502	\$	\$	\$
COURT FEES & COSTS				
INTERNAL SERVICE FUND	\$ 925	\$	\$	\$
ROAD & STREET SERVICES				
PUBLIC WORKS-TRANSIT OPERATIONS FUND	\$ 874,050	\$	\$	\$
INSTITUTIONAL CARE & SVS				
PARATRANSIT OPERATIONS FUND	\$ 540,262	\$	\$	\$
PARK & RECREATION SVS				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ -830	\$	\$	\$
INTERNAL SERVICE FUND	108			
CHARGES FOR SERVICES - OTHER				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 29,495,083	\$ 27,971,000	\$ 30,612,000	\$ 30,612,000
PUBLIC WORKS-TRANSIT OPERATIONS FUND	2,226,775			
PUBLIC WORKS-AVIATION ENTERPRISE FUND	3,470,638	2,943,000	12,000	12,000
INTERNAL SERVICE FUND	228,015,420			
TOTAL CHARGES FOR SERVICES	\$ 266,451,750	\$ 32,749,000	\$ 32,459,000	\$ 32,459,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MISCELLANEOUS REVENUE				
OTHER SALES				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 91	\$	\$	\$
INTERNAL SERVICE FUND	403			
MISCELLANEOUS				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ -131,595	\$ 5,005,000	\$ 4,939,000	\$ 4,939,000
PUBLIC WORKS-TRANSIT OPERATIONS FUND	28,810	26,000	30,000	30,000
PUBLIC WORKS-AVIATION ENTERPRISE FUND	22,131	700,000	2,800,000	2,800,000
INTERNAL SERVICE FUND	427,618	291,423,000	329,818,000	326,109,000
TOTAL MISCELLANEOUS REVENUE	\$ 347,458	\$ 297,154,000	\$ 337,587,000	\$ 333,878,000
OTHER FINANCING SOURCES				
SALE OF FIXED ASSETS				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 23,475	\$	\$	\$
OPERATING TRANSFERS IN				
PARATRANSIT OPERATIONS FUND	\$	\$ 422,000	\$ 559,000	\$ 559,000
PUBLIC WORKS-TRANSIT OPERATIONS FUND	630,748			
SALE OF FIXED ASSETS/CP				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 165	\$	\$	\$
TOTAL OTHER FINANCING SOURCES	\$ 654,388	\$ 422,000	\$ 559,000	\$ 559,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER PROPRIETARY FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
RESIDUAL EQUITY TRANSFERS				
RESIDUAL EQUITY TRANS IN				
PUBLIC WORKS-WATERWORKS DIST SUMMARY	\$ 1,608	\$	\$	\$
PUBLIC WORKS-TRANSIT OPERATIONS FUND	595,436			
INTERNAL SERVICE FUND	3,115,384	8,264,000	8,586,000	8,586,000
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 3,712,428	\$ 8,264,000	\$ 8,586,000	\$ 8,586,000
GRAND TOTAL	\$ 297,579,400	\$ 364,475,000	\$ 396,717,000	\$ 393,008,000
	=====	=====	=====	=====
				TO SCH 4 COL (5)

OTHER FUNDS FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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FINANCING REQUIREMENTS					

COMMUNITY DEVELOPMENT COMMISSION	\$ 65,692,000	\$ 47,219,000	\$ 66,992,000	\$ 66,992,000	\$ 1,300,000
HOUSING AUTHORITY	103,207,000	90,145,000	112,505,000	112,505,000	9,298,000
	=====	=====	=====	=====	=====
TOTAL FINANCING REQUIREMENTS	\$ 168,899,000	\$ 137,364,000	\$ 179,497,000	\$ 179,497,000	\$ 10,598,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
REVENUE - USE OF MONEY & PROP				
INTEREST				
COMMUNITY DEVELOPMENT COMMISSION	\$ 5,110,610	\$ 1,460,000	\$ 1,538,000	\$ 1,538,000
RENTS AND CONCESSIONS				
COMMUNITY DEVELOPMENT COMMISSION	\$ 484,375	\$ 53,000	\$ 53,000	\$ 53,000
HOUSING AUTHORITY	6,410,316	6,818,000	7,158,000	7,158,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 12,005,301	\$ 8,331,000	\$ 8,749,000	\$ 8,749,000
INTERGVMTL REVENUE - FEDERAL				
FEDERAL - OTHER				
COMMUNITY DEVELOPMENT COMMISSION	\$ 31,452,707	\$ 46,348,000	\$ 57,349,000	\$ 57,349,000
HOUSING AUTHORITY	76,846,877	84,503,000	104,307,000	104,307,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 108,299,584	\$ 130,851,000	\$ 161,656,000	\$ 161,656,000
CHARGES FOR SERVICES				
CHARGES FOR SERVICES - OTHER				
COMMUNITY DEVELOPMENT COMMISSION	\$ 1,765,323	\$ 1,845,000	\$ 1,521,000	\$ 1,521,000
TOTAL CHARGES FOR SERVICES	\$ 1,765,323	\$ 1,845,000	\$ 1,521,000	\$ 1,521,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
OTHER FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MISCELLANEOUS REVENUE				
MISCELLANEOUS				
COMMUNITY DEVELOPMENT COMMISSION	\$ 1,553,152	\$ 1,299,000	\$ 3,461,000	\$ 3,461,000
HOUSING AUTHORITY	47,519	47,000	1,040,000	1,040,000
TOTAL MISCELLANEOUS REVENUE	\$ 1,600,671	\$ 1,346,000	\$ 4,501,000	\$ 4,501,000
OTHER FINANCING SOURCES				
SALE OF FIXED ASSETS				
COMMUNITY DEVELOPMENT COMMISSION	\$ 1,208,773	\$ 2,940,000	\$ 3,070,000	\$ 3,070,000
TOTAL OTHER FINANCING SOURCES	\$ 1,208,773	\$ 2,940,000	\$ 3,070,000	\$ 3,070,000
GRAND TOTAL	\$ 124,879,652	\$ 145,313,000	\$ 179,497,000	\$ 179,497,000
	=====	=====	=====	=====
				TO SCH 4 COL (5)

SPECIAL FUNDS FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
FINANCING REQUIREMENTS					
ALCOHOL/DRUG PROBLEM ASSESSMENT FUND	\$ 1,963,727	\$ 1,924,000	\$ 1,095,000	\$ 1,093,000	-870,727
AUTOMATED FINGERPRINT IDENTIFICATION SYS	9,418,673	2,568,000	12,390,000	12,374,000	2,955,327
CABLE TV FRANCHISE FUND	2,916,585	1,863,000	4,186,000	3,762,000	845,415
CHILD ABUSE/NEGLECT PREVENT PROGRAM FUND	2,210,187	1,520,000	2,620,000	2,620,000	409,813
CIVIC CENTER EMPLOYEE PARKING	7,357,000	4,878,000	6,845,000	6,845,000	-512,000
COUNTYWIDE WARRANT SYSTEM FUND	5,008,063	4,264,000	3,158,000	3,123,000	-1,885,063
COURTHOUSE CONSTRUCTION FUND	66,436,130	23,026,000	91,209,000	91,209,000	24,772,870
CRIM JUSTICE FAC CONSTR FUND	52,484,869	38,863,000	60,967,000	60,967,000	8,482,131
DEFERRED COMPENSATION FUND	42,000,000	52,125,000	59,700,000	59,700,000	17,700,000
DEL VALLE ACO			771,000	421,000	421,000
DEPENDENCY COURT FACILITIES PROGRAM	7,748,646	865,000	12,859,000	12,859,000	5,110,354
DISPUTE RESOLUTION FUND	2,983,150	2,482,000	2,490,000	2,490,000	-493,150
DOMESTIC VIOLENCE PROGRAM FUND	1,617,016	1,257,000	2,472,000	2,472,000	854,984
FISH & GAME PROPAGATION FUND	152,000	78,000	146,000	146,000	-6,000
FORD THEATER DEVELOPMENT FUND	65,000	22,000	125,000	125,000	60,000
CFPD DEVELOPER FEE - AREA 1	631,000		631,000	631,000	
CFPD DEVELOPER FEE - AREA 2	2,864,000		2,864,000	2,864,000	
CFPD DEVELOPER FEE - AREA 3	4,540,000		4,540,000	4,540,000	
F&FW-HELICOPTER REPLACEMENT A.C.O. FUND	1,092,000		2,225,000	2,225,000	1,133,000
FUNDED INTEREST PLEDGE FUND	10,000,000		10,000,000	10,000,000	
GOLF COURSE FUND	5,910,000	1,502,000	6,475,000	6,475,000	565,000
HAZARDOUS WASTE SPECIAL FUND	654,614	486,000	1,120,000	1,120,000	465,386
HEALTH FACILITIES IMPROVEMENT FUND	851,000		904,000	904,000	53,000
HEALTH SERVICES-STATHAM FUND	4,577,632	4,577,000	5,946,000	5,780,000	1,202,368
HOUSING & COMMUNITY DEVELOPMENT ACT FUND	56,551,000	52,051,000	56,551,000	56,551,000	
INMATE WELFARE FUND		6,065,000	19,000,000	19,000,000	19,000,000
INTERNAL SERVICES DEPT CAPITAL EQUIPMENT	1,434,000	588,000	4,278,000	4,278,000	2,844,000
JAIL STORE FUND	12,061,245	8,188,000	12,500,000	12,500,000	438,755
LINKAGES SUPPORT PROGRAM			500,000	500,000	500,000
MARINA REPLACEMENT A.C.O. FUND	6,507,960	2,978,000	5,299,000	4,836,000	-1,671,960
MARSHAL PROCESSING FEE FUND	778,890	614,000	1,089,000	999,000	220,110
MOTOR VEHICLES A.C.O. FUND	8,383,000	1,964,000	11,891,000	10,503,000	2,120,000
NARCOTIC ENFORCEMENT SPECIAL FUND	31,493,935	15,536,000	26,870,000	26,870,000	-4,623,935
OFF-HIGHWAY VEHICLE FUND	19,185,851	277,000	659,000	659,000	-18,526,851

SPECIAL FUNDS FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
OFF STREET PARKING - BELVEDERE FUND	84,000	3,000	96,000	96,000	12,000
OFF STREET PARKING - EAST LOS ANGELES FU	11,421	7,000	8,000	8,000	-3,421
OFF STREET PARKING - MONTROSE FUND	24,847	1,000	27,000	27,000	2,153
OFF STREET PARKING - WALNUT PARK FUND	62,000	32,000	81,000	81,000	19,000
OFF STREET PARKING - WEST HOLLYWOOD FUND	120,000	1,000	142,000	142,000	22,000
PARK IN-LIEU FEES A.C.O. FUND	6,857,261	419,000	6,684,000	6,684,000	-173,261
PRODUCTIVITY INVESTMENT FUND	3,861,277	3,852,000	4,510,000	4,510,000	648,723
PUBLIC LIBRARY	67,537,000	65,659,000	68,017,000	68,017,000	480,000
PUBLIC LIBRARY-ACO	12,254,000	636,000	11,450,000	11,450,000	-804,000
PUBLIC WORKS-ARTICLE 3 - BIKEWAY FUND	3,586,522	1,200,000	6,364,000	6,364,000	2,777,478
PUBLIC WORKS-AVIATION CAPITAL PROJECTS F	6,947,000	1,662,000	8,664,000	8,664,000	1,717,000
PROPOSITION C LOCAL RETURN			9,300,000	9,300,000	9,300,000
PUBLIC WORKS-ROAD FUND	206,968,000	161,856,000	184,150,000	184,150,000	-22,818,000
PUBLIC WORKS-SPECIAL ROAD DIST #1	1,058,541	990,000	811,000	811,000	-247,541
PUBLIC WORKS-SPECIAL ROAD DIST #2	360,132	345,000	366,000	366,000	5,868
PUBLIC WORKS-SPECIAL ROAD DIST #3	237,903	222,000	196,000	196,000	-41,903
PUBLIC WORKS-SPECIAL ROAD DIST #4	434,725	406,000	409,000	409,000	-25,725
PUBLIC WORKS-SPECIAL ROAD DIST #5	1,205,808	1,109,000	1,163,000	1,163,000	-42,808
RECREATION FUND	400,000	322,000	575,000	575,000	175,000
SAN GABRIEL CANYON RECREATION FUND	225,000	108,000	250,000	250,000	25,000
SHERIFF PROCESSING FEE FUND	176,149	57,000	253,000	253,000	76,851
SMALL CLAIMS ADVISOR PROGRAM	1,916,877	1,117,000	2,639,000	2,639,000	722,123
SPECIAL DEVELOPMENT FUNDS-REGIONAL PARKS	2,095,000	1,137,000	2,092,000	2,092,000	-3,000
=====	=====	=====	=====	=====	=====
TOTAL FINANCING REQUIREMENTS	\$ 686,300,636	\$ 471,702,000	\$ 742,622,000	\$ 739,688,000	\$ 53,387,364

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROPERTY TAXES				
PROP TAXES - CURRENT - SEC				
PUBLIC LIBRARY	\$ 25,583,108	\$ 23,919,000	\$ 27,004,000	\$ 27,004,000
PUBLIC WORKS-SPECIAL ROAD DIST #1	594,417	640,000	683,000	683,000
PUBLIC WORKS-SPECIAL ROAD DIST #2	258,845	272,000	291,000	291,000
PUBLIC WORKS-SPECIAL ROAD DIST #3	164,014	166,000	177,000	177,000
PUBLIC WORKS-SPECIAL ROAD DIST #4	292,849	321,000	343,000	343,000
PUBLIC WORKS-SPECIAL ROAD DIST #5	888,990	939,000	1,003,000	1,003,000
PROP TAXES - CURRENT - UNSEC				
PUBLIC LIBRARY	\$ 1,892,955	\$ 1,800,000	\$ 2,033,000	\$ 2,033,000
PUBLIC WORKS-SPECIAL ROAD DIST #1	41,474	50,000	53,000	53,000
PUBLIC WORKS-SPECIAL ROAD DIST #2	18,771	22,000	23,000	23,000
PUBLIC WORKS-SPECIAL ROAD DIST #3	12,173	14,000	14,000	14,000
PUBLIC WORKS-SPECIAL ROAD DIST #4	20,411	24,000	26,000	26,000
PUBLIC WORKS-SPECIAL ROAD DIST #5	63,347	71,000	76,000	76,000
PROP TAXES - PRIOR - SEC				
PUBLIC LIBRARY	\$ 496,631	\$	\$	\$
PUBLIC WORKS-SPECIAL ROAD DIST #1	-8,145			
PUBLIC WORKS-SPECIAL ROAD DIST #2	-3,604			
PUBLIC WORKS-SPECIAL ROAD DIST #3	-2,501			
PUBLIC WORKS-SPECIAL ROAD DIST #4	-4,083			
PUBLIC WORKS-SPECIAL ROAD DIST #5	-12,229			
PROP TAXES - PRIOR - UNSEC				
PUBLIC LIBRARY	\$ -119,170	\$	\$	\$
PUBLIC WORKS-SPECIAL ROAD DIST #1	2,673			
PUBLIC WORKS-SPECIAL ROAD DIST #2	822			
PUBLIC WORKS-SPECIAL ROAD DIST #3	324			
PUBLIC WORKS-SPECIAL ROAD DIST #4	1,226			
PUBLIC WORKS-SPECIAL ROAD DIST #5	3,591			
SUPPLEMENTAL PROP TAXES - CURR				

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC LIBRARY	\$ 1,010,652	\$	\$	\$
PUBLIC WORKS-SPECIAL ROAD DIST #1	24,578			
PUBLIC WORKS-SPECIAL ROAD DIST #2	10,738			
PUBLIC WORKS-SPECIAL ROAD DIST #3	6,705			
PUBLIC WORKS-SPECIAL ROAD DIST #4	11,952			
PUBLIC WORKS-SPECIAL ROAD DIST #5	35,000			
SUPPLEMENTAL PROP TAXES- PRIOR				
PUBLIC LIBRARY	\$ 97,614	\$	\$	\$
PUBLIC WORKS-SPECIAL ROAD DIST #1	2,576			
PUBLIC WORKS-SPECIAL ROAD DIST #2	1,071			
PUBLIC WORKS-SPECIAL ROAD DIST #3	647			
PUBLIC WORKS-SPECIAL ROAD DIST #4	1,244			
PUBLIC WORKS-SPECIAL ROAD DIST #5	3,646			
TOTAL PROPERTY TAXES	\$ 31,393,312	\$ 28,238,000	\$ 31,726,000	\$ 31,726,000
OTHER TAXES				
SALES & USE TAXES				
PUBLIC WORKS-ARTICLE 3 - BIKEWAY FUND	\$ 1,009,792	\$ 1,700,000	\$ 1,650,000	\$ 1,650,000
PROPOSITION C LOCAL RETURN			9,300,000	9,300,000
PUBLIC WORKS-ROAD FUND	2,520,028	2,573,000	2,600,000	2,600,000
TAX REVENUE ADJ - SDAF				
PUBLIC LIBRARY	\$ -6,347,987	\$	\$	\$
SDAF TAX REVENUE				
PUBLIC LIBRARY	\$ 25,683,783	\$ 28,191,000	\$ 30,587,000	\$ 30,587,000
TOTAL OTHER TAXES	\$ 22,865,616	\$ 32,464,000	\$ 44,137,000	\$ 44,137,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)

LICENSES PERMITS & FRANCHISES				

CONSTRUCTION PERMITS				
PUBLIC WORKS-ROAD FUND	\$ 952,526	\$ 1,045,000	\$ 885,000	\$ 885,000
ROAD PRIVELEGES & PERMITS				
PUBLIC WORKS-ROAD FUND	\$ 12,559	\$ 10,000	\$ 8,000	\$ 8,000
FRANCHISES				
CABLE TV FRANCHISE FUND	\$ 1,148,627	\$ 1,150,000	\$ 1,152,000	\$ 1,152,000
PUBLIC WORKS-ROAD FUND	550			
OTHER LICENSES & PERMITS				
DOMESTIC VIOLENCE PROGRAM FUND	\$ 1,401,389	\$ 1,436,000	\$ 2,100,000	\$ 2,100,000
PUBLIC WORKS-ROAD FUND	26,306	28,000	25,000	25,000
TOTAL LICENSES PERMITS & FRANCHISES	\$ 3,541,957	\$ 3,669,000	\$ 4,170,000	\$ 4,170,000

FINES FORFEITURES & PENALTIES				

VEHICLE CODE FINES				
HEALTH SERVICES-STATHAM FUND	\$ 3,345,162	\$ 3,356,000	\$ 4,385,000	\$ 4,385,000
PUBLIC WORKS-ROAD FUND	4,871,539	3,307,000	3,307,000	3,307,000
OTHER COURT FINES				
COURTHOUSE CONSTRUCTION FUND	\$ 25,195,107	\$ 26,707,000	\$ 29,241,000	\$ 29,241,000
COURTHOUSE CONSTRUCTION FUND				
CRIM JUSTICE FAC CONSTR FUND		24,619,000	27,357,000	27,357,000
CRIM JUSTICE FAC CONSTR FUND	21,191,845			
FISH & GAME PROPAGATION FUND	40,442	49,000	47,000	47,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
FORFEITURES & PENALTIES				
ALCOHOL/DRUG PROBLEM ASSESSMENT FUND	\$ 700,987	\$ 806,000	\$ 848,000	\$ 848,000
AUTOMATED FINGERPRINT IDENTIFICATION SYSTE	3,145,879	2,831,000	2,724,000	2,724,000
COUNTYWIDE WARRANT SYSTEM FUND	1,213,953	1,165,000	1,200,000	1,200,000
EMERGENCY MEDICAL SERVICES FUND	12,205,052			
HAZARDOUS WASTE SPECIAL FUND	537,945	600,000		
HEALTH SERVICES-STATHAM FUND	2,993			
PUBLIC WORKS-ROAD FUND	14,300			
TOTAL FINES FORFEITURES & PENALTIES	\$ 72,465,204	\$ 63,440,000	\$ 69,109,000	\$ 69,109,000
REVENUE - USE OF MONEY & PROP				
INTEREST				
AUTOMATED FINGERPRINT IDENTIFICATION SYSTE	\$ 414,711	\$ 273,000	\$ 276,000	\$ 276,000
CABLE TV FRANCHISE FUND	201,098	202,000	206,000	204,000
COURTHOUSE CONSTRUCTION FUND		2,336,000	2,404,000	2,404,000
COURTHOUSE CONSTRUCTION FUND	4,049,496			
CRIM JUSTICE FAC CONSTR FUND		2,052,000	1,426,000	1,426,000
CRIM JUSTICE FAC CONSTR FUND	2,912,604			
DEPENDENCY COURT FACILITIES PROGRAM	53,934			
FISH & GAME PROPAGATION FUND	13,307	4,000	3,000	3,000
F&FW-HELICOPTER REPLACEMENT A.C.O. FUND	54,652	54,000	100,000	100,000
GOLF COURSE FUND	109,868			
HEALTH FACILITIES IMPROVEMENT FUND	34,958			
INMATE WELFARE FUND		283,000	115,000	115,000
JAIL STORE FUND	186,485	153,000	183,000	183,000
MARINA REPLACEMENT A.C.O. FUND	266,813	128,000	133,000	133,000
MARSHAL PROCESSING FEE FUND	22,852			
NARCOTIC ENFORCEMENT SPECIAL FUND	1,674,853	1,658,000	1,658,000	1,658,000
PARK IN-LIEU FEES A.C.O. FUND	563,567			
PRODUCTIVITY INVESTMENT FUND	156,052	268,000	259,000	259,000
PUBLIC LIBRARY	598,551	600,000	600,000	600,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC LIBRARY-ACO	124,633			
PUBLIC WORKS-ARTICLE 3 - BIKEWAY FUND	335,680	287,000	312,000	312,000
PUBLIC WORKS-ROAD FUND	1,487,610	2,200,000	2,800,000	2,800,000
PUBLIC WORKS-SPECIAL ROAD DIST #1	32,322	22,000	4,000	4,000
PUBLIC WORKS-SPECIAL ROAD DIST #2	5,650	3,000	3,000	3,000
PUBLIC WORKS-SPECIAL ROAD DIST #3	3,092	2,000		
PUBLIC WORKS-SPECIAL ROAD DIST #4	9,006	5,000	2,000	2,000
PUBLIC WORKS-SPECIAL ROAD DIST #5	27,152	9,000	4,000	4,000
SAN GABRIEL CANYON RECREATION FUND	5,731			
SHERIFF PROCESSING FEE FUND	7,710	12,000	12,000	12,000
SMALL CLAIMS ADVISOR PROGRAM	3,153	26,000	26,000	26,000
INVESTMENT INCOME				
DEFERRED COMPENSATION FUND	\$ 53,168,356	\$ 52,125,000	\$ 59,700,000	\$ 59,700,000
PUBLIC WORKS-ROAD FUND	14			
RENTS AND CONCESSIONS				
CIVIC CENTER EMPLOYEE PARKING	\$	\$ 4,878,000	\$ 6,845,000	\$ 6,845,000
FORD THEATER DEVELOPMENT FUND		20,000	20,000	20,000
INMATE WELFARE FUND		5,300,000	5,385,000	5,385,000
JAIL STORE FUND	7,899,230	8,035,000	11,256,000	11,256,000
OFF STREET PARKING - BELVEDERE FUND	11,880	17,000	18,000	18,000
OFF STREET PARKING - MONTROSE FUND	1,974	2,000	2,000	2,000
OFF STREET PARKING - WALNUT PARK FUND	3,534	25,000	50,000	50,000
OFF STREET PARKING - WEST HOLLYWOOD FUND	24,577	25,000	25,000	25,000
PUBLIC LIBRARY	72,175	80,000	80,000	80,000
PUBLIC WORKS-ROAD FUND	35,717	10,000	10,000	10,000
INTEREST/CP				
DEL VALLE ACO	\$	\$	\$ 3,000	\$ 3,000
DEPENDENCY COURT FACILITIES PROGRAM		620,000	495,000	495,000
PUBLIC LIBRARY-ACO		84,000	9,000	9,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 74,572,997	\$ 81,798,000	\$ 94,424,000	\$ 94,422,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
INTERGVMTL REVENUE - STATE				
STATE - HIGHWAY USERS TAX PUBLIC WORKS-ROAD FUND	\$ 78,579,663	\$ 95,152,000	\$ 99,803,000	\$ 99,803,000
OTHER STATE IN-LIEU TAXES PUBLIC WORKS-ROAD FUND	\$ 522,819	\$ 500,000	\$ 500,000	\$ 500,000
STATE AID - CONSTRUCTION				
HEALTH FACILITIES IMPROVEMENT FUND	\$ -102,093	\$	\$ 132,000	\$ 132,000
MARINA REPLACEMENT A.C.O. FUND		715,000	2,500,000	2,500,000
PUBLIC LIBRARY-ACO			6,391,000	6,391,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN		5,000	1,526,000	1,526,000
PUBLIC WORKS-ROAD FUND		1,048,000	1,047,000	1,047,000
HOMEOWNER PROP TAX RELIEF				
PUBLIC LIBRARY	\$ 468,814	\$ 630,000	\$ 630,000	\$ 630,000
PUBLIC WORKS-SPECIAL ROAD DIST #1	14,184	14,000	15,000	15,000
PUBLIC WORKS-SPECIAL ROAD DIST #2	6,197	6,000	6,000	6,000
PUBLIC WORKS-SPECIAL ROAD DIST #3	3,901	4,000	4,000	4,000
PUBLIC WORKS-SPECIAL ROAD DIST #4	6,905	7,000	7,000	7,000
PUBLIC WORKS-SPECIAL ROAD DIST #5	20,250	20,000	21,000	21,000
STATE - OTHER				
CHILD ABUSE/NEGLECT PREVENT PROGRAM FUND	\$ 9,713	\$	\$	\$
OFF-HIGHWAY VEHICLE FUND	116,919	135,000	135,000	135,000
PUBLIC LIBRARY	2,466,149	2,232,000	1,600,000	1,600,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	75,000			
PUBLIC WORKS-ROAD FUND	-528,800	1,220,000	13,100,000	13,100,000
TOTAL INTERGVMTL REVENUE - STATE	\$ 81,659,621	\$ 101,688,000	\$ 127,417,000	\$ 127,417,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
INTERGVMTL REVENUE - FEDERAL				
FEDERAL AID - CONSTRUCTION				
PARK IN-LIEU FEES A.C.O. FUND	\$ 10,500	\$	\$	\$
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	476,483	660,000	4,511,000	4,511,000
FEDERAL AID - DISASTER				
PUBLIC WORKS-ROAD FUND	\$ 851,895	\$	\$	\$
FEDERAL-FOREST RESERVE REVENUE				
PUBLIC WORKS-ROAD FUND	\$ 130,162	\$ 130,000	\$ 130,000	\$ 130,000
FEDERAL - OTHER				
HOUSING & COMMUNITY DEVELOPMENT ACT FUND	\$ 4,429,140	\$ 52,051,000	\$ 56,551,000	\$ 56,551,000
PUBLIC LIBRARY	14,000			
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	-12,298			
PUBLIC WORKS-ROAD FUND	5,700,488	17,773,000	36,859,000	36,859,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 11,600,370	\$ 70,614,000	\$ 98,051,000	\$ 98,051,000
INTERGVMTL REVENUE - OTHER				
OTHER GOVERNMENTAL AGENCIES				
PUBLIC WORKS-ARTICLE 3 - BIKEWAY FUND	\$ 57,088	\$	\$	\$
PUBLIC WORKS-ROAD FUND	1,806	500,000	50,000	50,000
TOTAL INTERGVMTL REVENUE - OTHER	\$ 58,894	\$ 500,000	\$ 50,000	\$ 50,000
CHARGES FOR SERVICES				

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
ASSESS & TAX COLLECT FEES LINKAGES SUPPORT PROGRAM	\$	\$ 175,000	\$ 325,000	\$ 325,000
ELECTION SERVICES PUBLIC LIBRARY	\$ 73	\$	\$	\$
LEGAL SERVICES PUBLIC WORKS-ROAD FUND	\$ 400	\$	\$	\$
PLANNING & ENGINEERING SERVICE PUBLIC WORKS-ROAD FUND	\$ 2,639,306	\$ 2,440,000	\$ 1,550,000	\$ 1,550,000
PURCHASING FEES PUBLIC WORKS-ROAD FUND	\$ 1,544	\$	\$	\$
CIVIL PROCESS SERVICE MARSHAL PROCESSING FEE FUND	\$	\$ 700,000	\$ 790,000	\$ 700,000
COURT FEES & COSTS DISPUTE RESOLUTION FUND SMALL CLAIMS ADVISOR PROGRAM	\$ 1,599,313 613,724	\$ 1,713,000 1,235,000	\$ 1,617,000 1,235,000	\$ 1,617,000 1,235,000
RECORDING FEES CHILD ABUSE/NEGLECT PREVENT PROGRAM FUND EMERGENCY MEDICAL SERVICES FUND	\$ 79,621 28	\$	\$	\$
ROAD & STREET SERVICES PUBLIC WORKS-ROAD FUND	\$ 3,296,978	\$ 4,080,000	\$ 2,182,000	\$ 2,182,000
SANITATION SERVICES PUBLIC WORKS-ROAD FUND	\$ 1	\$	\$	\$
LIBRARY SERVICES PUBLIC LIBRARY	\$ 970,563	\$ 1,307,000	\$ 2,200,000	\$ 2,200,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
CHARGES FOR SERVICES - OTHER				
CFPD DEVELOPER FEE - AREA 1	\$	\$ 70,000	\$ 561,000	\$ 561,000
CFPD DEVELOPER FEE - AREA 2			2,864,000	2,864,000
CFPD DEVELOPER FEE - AREA 3			4,540,000	4,540,000
MARSHAL PROCESSING FEE FUND	503,358			
MOTOR VEHICLES A.C.O. FUND	745,761	4,768,000	6,145,000	4,757,000
PUBLIC LIBRARY	335,496	267,000	249,000	249,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	725			
PUBLIC WORKS-ROAD FUND	11,004,488	13,676,000	14,213,000	14,213,000
RECREATION FUND	288,810	380,000	432,000	432,000
SAN GABRIEL CANYON RECREATION FUND		121,000	129,000	129,000
SHERIFF PROCESSING FEE FUND	51,198	52,000	53,000	53,000
TOTAL CHARGES FOR SERVICES	\$ 22,131,387	\$ 30,984,000	\$ 39,085,000	\$ 37,607,000
MISCELLANEOUS REVENUE				
OTHER SALES				
PUBLIC LIBRARY	\$ 423	\$	\$	\$
PUBLIC WORKS-ROAD FUND	-58,549	10,000	10,000	10,000
MISCELLANEOUS				
CHILD ABUSE/NEGLECT PREVENT PROGRAM FUND	\$ 1,382,552	\$ 1,618,000	\$ 1,463,000	\$ 1,463,000
COURTHOUSE CONSTRUCTION FUND	3,865,459			
CRIM JUSTICE FAC CONSTR FUND	31,402			
FISH & GAME PROPAGATION FUND	58,333			
FORD THEATER DEVELOPMENT FUND	1,219		105,000	105,000
GOLF COURSE FUND	822,690	1,550,000	5,072,000	5,072,000
NARCOTIC ENFORCEMENT SPECIAL FUND	12,283,388	5,342,000	5,342,000	5,342,000
OFF-HIGHWAY VEHICLE FUND	245,019	276,000	23,000	23,000
PARK IN-LIEU FEES A.C.O. FUND	843,778	434,000		
PRODUCTIVITY INVESTMENT FUND	1,392,948	1,855,000	1,152,000	1,152,000
PUBLIC LIBRARY	145,080	1,276,000	136,000	136,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC WORKS-ROAD FUND	3,337,528	10,000	10,000	10,000
RECREATION FUND	4,214			
SAN GABRIEL CANYON RECREATION FUND	102,997			
SPECIAL DEVELOPMENT FUNDS-REGIONAL PARKS	902,083	1,047,000	855,000	855,000
MISCELLANEOUS/CP				
COURTHOUSE CONSTRUCTION FUND	\$ 47,400	\$	\$	\$
DEL VALLE ACO			768,000	418,000
PARK IN-LIEU FEES A.C.O. FUND			2,072,000	2,072,000
PUBLIC LIBRARY-ACO			4,447,000	4,447,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	144	722,000	2,407,000	2,407,000
PUBLIC WORKS-ROAD FUND	224			
TOTAL MISCELLANEOUS REVENUE	\$ 25,408,332	\$ 14,140,000	\$ 23,862,000	\$ 23,512,000
OTHER FINANCING SOURCES				
SALE OF FIXED ASSETS				
MARSHAL PROCESSING FEE FUND	\$ 42,299	\$	\$	\$
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	7,450			
PUBLIC WORKS-ROAD FUND	596,404	500,000	500,000	500,000
OPERATING TRANSFERS IN				
DEPENDENCY COURT FACILITIES PROGRAM	\$	\$ 6,803,000	\$	\$
F&FW-HELICOPTER REPLACEMENT A.C.O. FUND	1,000,000	1,000,000	1,000,000	1,000,000
FUNDED INTEREST PLEDGE FUND			10,000,000	10,000,000
INTERNAL SERVICES DEPT CAPITAL EQUIPMENT A	821,723	2,716,000	1,173,000	1,173,000
MARINA REPLACEMENT A.C.O. FUND	200,000	250,000		
MOTOR VEHICLES A.C.O. FUND	1,490,485			
PRODUCTIVITY INVESTMENT FUND		599,000	2,090,000	2,090,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN	400,000		220,000	220,000
LONG TERM DEBT PROCEEDS				

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5
SPECIAL FUNDS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
OFF STREET PARKING - WALNUT PARK FUND	\$ 17,000		\$	\$
PUBLIC WORKS-ROAD FUND	4,300,000			
OPERATING TRANSFERS IN/CP				
DEPENDENCY COURT FACILITIES PROGRAM	\$	\$ 245,000	\$ 4,860,000	\$ 4,860,000
PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUN		275,000		
TOTAL OTHER FINANCING SOURCES	\$ 8,875,361	\$ 12,388,000	\$ 19,843,000	\$ 19,843,000
RESIDUAL EQUITY TRANSFERS				
RESIDUAL EQUITY TRANS IN				
PUBLIC WORKS-ROAD FUND	\$ 205,375		\$	\$
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 205,375		\$	\$
GRAND TOTAL	\$ 354,778,426	\$ 439,923,000	\$ 551,874,000	\$ 550,044,000

TO SCH 4
COL (5)

SPECIAL DISTRICTS FINANCING REQUIREMENTS COMPARISON

	ADJUSTED ALLOWANCE 1990-91	ESTIMATED FISCAL YEAR 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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FINANCING REQUIREMENTS					

OTHER SPECIAL DISTRICTS SUMMARY	\$ 45,010,098	\$ 28,227,000	\$ 54,781,000	\$ 54,781,000	\$ 9,770,902
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	983,565	964,000	1,014,000	1,014,000	30,435
FIRE PROTECTION DISTRICT SUMMARY	275,813,000	254,528,000	294,721,000	283,364,000	7,551,000
P W-FLOOD CONTROL DISTRICT SUMMARY	203,472,655	184,197,000	206,689,000	206,689,000	3,216,345
GARBAGE DISPOSAL DISTRICTS SUMMARY	20,623,206	20,309,000	10,845,000	10,845,000	-9,778,206
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	9,140,807	6,479,000	10,511,000	10,511,000	1,370,193
REC AND PARK DISTRICTS & LLAD SUMMARY	431,929	244,000	527,000	527,000	95,071
SEWER MAINTENANCE DISTRICTS SUMMARY	22,467,657	18,009,000	24,689,000	24,689,000	2,221,343
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	33,144,438	25,393,000	38,155,000	38,155,000	5,010,562
	=====	=====	=====	=====	=====
TOTAL FINANCING REQUIREMENTS	\$ 611,087,355	\$ 538,350,000	\$ 641,932,000	\$ 630,575,000	\$ 19,487,645

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROPERTY TAXES				
PROP TAXES - CURRENT - SEC				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ 50,104	\$ 50,000	\$ 50,000	\$ 50,000
FIRE PROTECTION DISTRICT SUMMARY	137,435,768	61,161,000	67,915,000	166,747,000
P W-FLOOD CONTROL DISTRICT SUMMARY	75,365,294	51,053,000	60,272,000	60,272,000
GARBAGE DISPOSAL DISTRICTS SUMMARY	3,142,849	1,341,000	1,442,000	1,442,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	731,475	887,000	752,000	752,000
REC AND PARK DISTRICTS & LLAD SUMMARY	71,030	68,000	69,000	69,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	8,230,779	8,851,000	9,439,000	9,439,000
PROP TAXES - CURRENT - UNSEC				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ 3,653	\$ 3,000	\$ 4,000	\$ 4,000
FIRE PROTECTION DISTRICT SUMMARY	10,171,774	9,139,000	10,148,000	11,936,000
P W-FLOOD CONTROL DISTRICT SUMMARY	4,704,079	2,769,000	3,241,000	3,241,000
GARBAGE DISPOSAL DISTRICTS SUMMARY	223,688	101,000	109,000	109,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	47,407	67,000	58,000	58,000
REC AND PARK DISTRICTS & LLAD SUMMARY	4,888	6,000	6,000	6,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	572,224	668,000	711,000	711,000
PROP TAXES - PRIOR - SEC				
OTHER SPECIAL DISTRICTS SUMMARY	\$ -4	\$	\$	
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	997			
FIRE PROTECTION DISTRICT SUMMARY	2,766,111			3,373,000
P W-FLOOD CONTROL DISTRICT SUMMARY	2,226,935			
GARBAGE DISPOSAL DISTRICTS SUMMARY	-48,933			
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	-14,035			
REC AND PARK DISTRICTS & LLAD SUMMARY	-994			
SEWER MAINTENANCE DISTRICTS SUMMARY	-11,663			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	-102,237			
PROP TAXES - PRIOR - UNSEC				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ 75	\$	\$	
FIRE PROTECTION DISTRICT SUMMARY	-1,187,581			-758,000
P W-FLOOD CONTROL DISTRICT SUMMARY	-263,129			
GARBAGE DISPOSAL DISTRICTS SUMMARY	11,929			
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	4,168			
REC AND PARK DISTRICTS & LLAD SUMMARY	254			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	29,928			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SUPPLEMENTAL PROP TAXES - CURR				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ -8	\$	\$	\$
FIRE PROTECTION DISTRICT SUMMARY	5,303,841			3,978,000
P W-FLOOD CONTROL DISTRICT SUMMARY	3,432,717			
GARBAGE DISPOSAL DISTRICTS SUMMARY	131,138			
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	30,828			
REC AND PARK DISTRICTS & LLAD SUMMARY	2,840			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	340,970			
SUPPLEMENTAL PROP TAXES- PRIOR				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ -21	\$	\$	\$
FIRE PROTECTION DISTRICT SUMMARY	377,294			1,631,000
P W-FLOOD CONTROL DISTRICT SUMMARY	254,806			
GARBAGE DISPOSAL DISTRICTS SUMMARY	-466			
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	2,898			
REC AND PARK DISTRICTS & LLAD SUMMARY	250			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	29,095			
TOTAL PROPERTY TAXES	\$ 254,073,015	\$ 136,164,000	\$ 154,216,000	\$ 263,060,000
OTHER TAXES				
TAX REVENUE ADJ - SDAF				
FIRE PROTECTION DISTRICT SUMMARY	\$ -93,068,879	\$	\$	\$ -111,211,000
P W-FLOOD CONTROL DISTRICT SUMMARY	-23,849,638			
GARBAGE DISPOSAL DISTRICTS SUMMARY	-1,903,030			
SDAF TAX REVENUE				
FIRE PROTECTION DISTRICT SUMMARY	\$ 105,683,765	\$ 115,900,000	\$ 124,464,000	\$ 124,464,000
TOTAL OTHER TAXES	\$ -13,137,782	\$ 115,900,000	\$ 124,464,000	\$ 13,253,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
LICENSES PERMITS & FRANCHISES				
BUSINESS LICENSES				
FIRE PROTECTION DISTRICT SUMMARY	\$	\$	\$	\$ 238,000
CONSTRUCTION PERMITS				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 95,978	\$	\$	\$
SEWER MAINTENANCE DISTRICTS SUMMARY	-2,310			
ROAD PRIVILEGES & PERMITS				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 150	\$	\$	\$
OTHER LICENSES & PERMITS				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 148,220	\$ 244,000	\$ 300,000	\$ 300,000
TOTAL LICENSES PERMITS & FRANCHISES	\$ 242,038	\$ 244,000	\$ 300,000	\$ 538,000
FINES FORFEITURES & PENALTIES				
VEHICLE CODE FINES				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 36	\$	\$	\$
OTHER COURT FINES				
FIRE PROTECTION DISTRICT SUMMARY	\$ 17,158	\$ 15,000	\$ 15,000	\$ 15,000
FORFEITURES & PENALTIES				
FIRE PROTECTION DISTRICT SUMMARY	\$ 4,756	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL FINES FORFEITURES & PENALTIES	\$ 21,950	\$ 20,000	\$ 20,000	\$ 20,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
REVENUE - USE OF MONEY & PROP				
INTEREST				
OTHER SPECIAL DISTRICTS SUMMARY	\$ 747,642	\$ 997,000	\$ 1,164,000	\$ 1,164,000
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	71,602	72,000	71,000	71,000
FIRE PROTECTION DISTRICT SUMMARY	1,219,609	535,000	500,000	500,000
P W-FLOOD CONTROL DISTRICT SUMMARY	6,103,421	2,904,000	2,000,000	2,000,000
GARBAGE DISPOSAL DISTRICTS SUMMARY	1,028,398	900,000	900,000	900,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	207,945	108,000	115,000	115,000
REC AND PARK DISTRICTS & LLAD SUMMARY	19,345	11,000	11,000	11,000
SEWER MAINTENANCE DISTRICTS SUMMARY	947,102	805,000	828,000	828,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	1,128,095	1,155,000	1,659,000	1,659,000
RENTS AND CONCESSIONS				
FIRE PROTECTION DISTRICT SUMMARY	\$ 20,278	\$ 17,000	\$ 18,000	\$ 18,000
P W-FLOOD CONTROL DISTRICT SUMMARY	4,126,150	4,954,000	4,894,000	4,894,000
ROYALTIES				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 311,874	\$ 313,000	\$ 313,000	\$ 313,000
INTEREST/CP				
FIRE PROTECTION DISTRICT SUMMARY	\$	\$	\$ 100,000	\$ 100,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 15,931,461	\$ 12,771,000	\$ 12,573,000	\$ 12,573,000
INTERGVMTL REVENUE - STATE				
HOMEOWNER PROP TAX RELIEF				
PUBLIC WORKS-DRAINAGE MAINT DIST SUMMARY	\$ 1,197	\$ 1,000	\$ 1,000	\$ 1,000
FIRE PROTECTION DISTRICT SUMMARY	1,179,361	1,171,000	1,171,000	1,171,000
P W-FLOOD CONTROL DISTRICT SUMMARY	760,869	900,000	900,000	900,000
GARBAGE DISPOSAL DISTRICTS SUMMARY	33,932	35,000	35,000	35,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	17,781	17,000	14,000	14,000
REC AND PARK DISTRICTS & LLAD SUMMARY	1,639			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	196,294	196,000	202,000	202,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
STATE - OTHER				
OTHER SPECIAL DISTRICTS SUMMARY	\$	\$	\$ 6,000,000	\$ 6,000,000
FIRE PROTECTION DISTRICT SUMMARY	2,612,337	875,000	575,000	725,000
P W-FLOOD CONTROL DISTRICT SUMMARY	9,256	10,000	10,000	10,000
TOTAL INTERGVMTL REVENUE - STATE	\$ 4,812,666	\$ 3,205,000	\$ 8,908,000	\$ 9,058,000
INTERGVMTL REVENUE - FEDERAL				
FEDERAL AID - DISASTER				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 30,584	\$	\$ 4,500,000	\$ 4,500,000
FEDERAL - OTHER				
FIRE PROTECTION DISTRICT SUMMARY	\$ 37,402	\$	\$	\$
P W-FLOOD CONTROL DISTRICT SUMMARY	-2,617,076	197,000		
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ -2,549,090	\$ 197,000	\$ 4,500,000	\$ 4,500,000
INTERGVMTL REVENUE - OTHER				
OTHER GOVERNMENTAL AGENCIES				
FIRE PROTECTION DISTRICT SUMMARY	\$ 18,800	\$ 28,000	\$ 19,000	\$ 19,000
P W-FLOOD CONTROL DISTRICT SUMMARY	306,318	1,606,000	700,000	700,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY			294,000	294,000
TOTAL INTERGVMTL REVENUE - OTHER	\$ 325,118	\$ 1,634,000	\$ 1,013,000	\$ 1,013,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
CHARGES FOR SERVICES				
ASSESS & TAX COLLECT FEES				
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	\$ 5,549	\$	\$	
LEGAL SERVICES				
FIRE PROTECTION DISTRICT SUMMARY	\$ 59,863	\$ 124,000	\$ 130,000	\$ 130,000
P W-FLOOD CONTROL DISTRICT SUMMARY	2,951		1,000	1,000
SEWER MAINTENANCE DISTRICTS SUMMARY				
PLANNING & ENGINEERING SERVICE				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 78,443	\$	\$ 884,000	\$ 884,000
SEWER MAINTENANCE DISTRICTS SUMMARY	135			
COURT FEES & COSTS				
FIRE PROTECTION DISTRICT SUMMARY	\$ 27,339	\$ 20,000	\$ 27,000	\$ 27,000
ROAD & STREET SERVICES				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 1,264,654	\$	\$	
SANITATION SERVICES				
SEWER MAINTENANCE DISTRICTS SUMMARY	\$ 47,768	\$ 65,000	\$ 85,000	\$ 85,000
ADOPTION FEES				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 1,000	\$	\$	
CHARGES FOR SERVICES - OTHER				
OTHER SPECIAL DISTRICTS SUMMARY	\$ 12,345,952	\$ 29,713,000	\$ 29,815,000	\$ 29,815,000
FIRE PROTECTION DISTRICT SUMMARY	52,011,961	55,654,000	59,357,000	58,639,000
P W-FLOOD CONTROL DISTRICT SUMMARY	884,891	500,000	800,000	800,000
GARBAGE DISPOSAL DISTRICTS SUMMARY	5,163,076	4,875,000	5,366,000	5,366,000
SEWER MAINTENANCE DISTRICTS SUMMARY	11,432,177	13,808,000	15,460,000	15,460,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	118,912			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

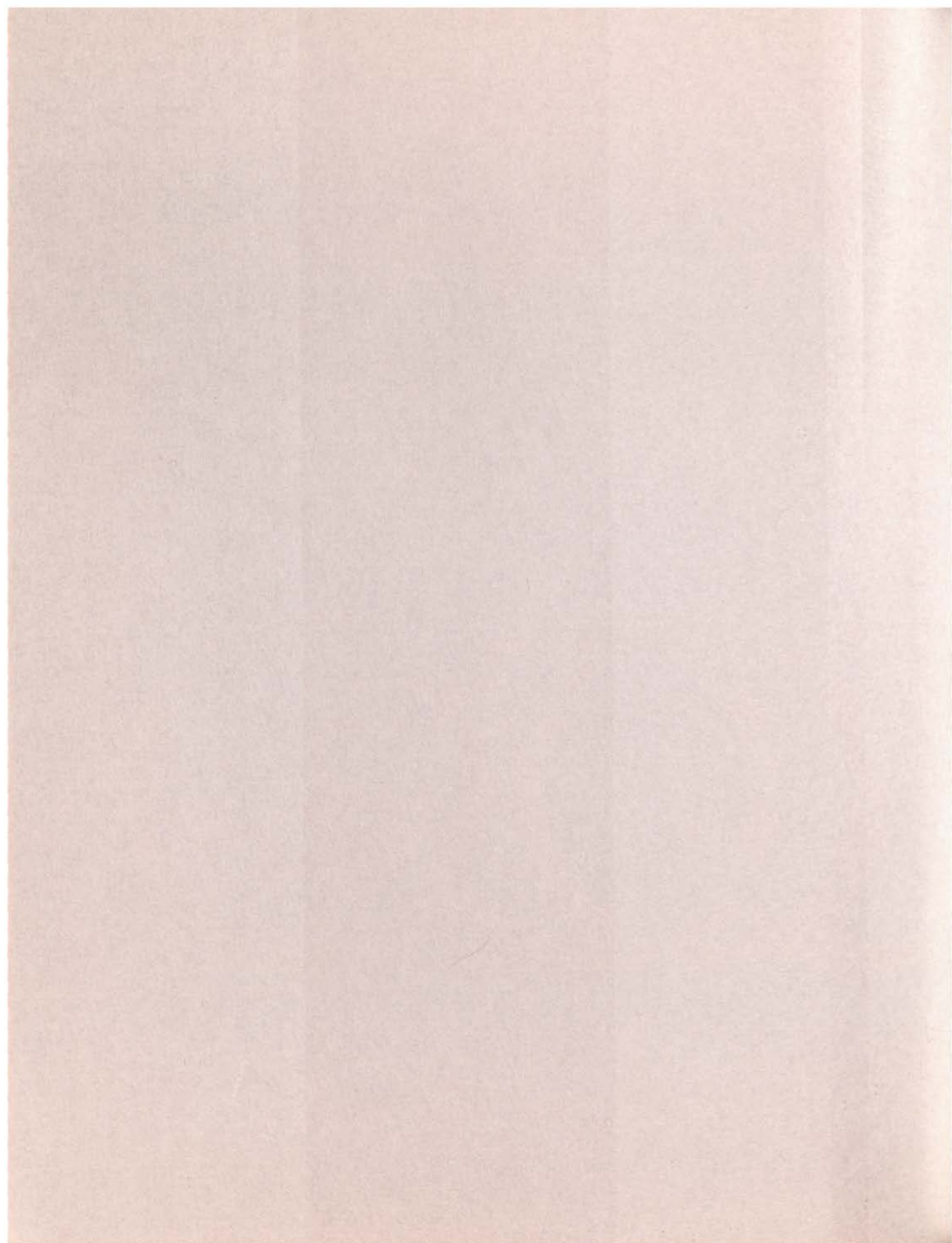
SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SPECIAL ASSESSMENTS				
OTHER SPECIAL DISTRICTS SUMMARY	\$ 25,781	\$ 195,000	\$ 339,000	\$ 339,000
FIRE PROTECTION DISTRICT SUMMARY	15,848	13,000	13,000	13,000
P W-FLOOD CONTROL DISTRICT SUMMARY	80,853,728	85,200,000	92,000,000	92,000,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	2,789,098	3,828,000	4,785,000	4,785,000
REC AND PARK DISTRICTS & LLAD SUMMARY	74,575	77,000	78,000	78,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	8,945,003	9,060,000	286,000	286,000
TOTAL CHARGES FOR SERVICES	\$ 176,148,704	\$ 203,132,000	\$ 209,426,000	\$ 208,708,000
MISCELLANEOUS REVENUE				
OTHER SALES				
P W-FLOOD CONTROL DISTRICT SUMMARY	\$ 50,249	\$ 50,000	\$ 50,000	\$ 50,000
SEWER MAINTENANCE DISTRICTS SUMMARY	11			
MISCELLANEOUS				
OTHER SPECIAL DISTRICTS SUMMARY	\$ 658	\$	\$	
FIRE PROTECTION DISTRICT SUMMARY	-101,413	99,000	5,635,000	51,000
P W-FLOOD CONTROL DISTRICT SUMMARY	161,216	751,000	150,000	150,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	175,622			
SEWER MAINTENANCE DISTRICTS SUMMARY	86,304	173,000	96,000	96,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	-514			
TOTAL MISCELLANEOUS REVENUE	\$ 372,133	\$ 1,073,000	\$ 5,931,000	\$ 347,000
OTHER FINANCING SOURCES				
SALE OF FIXED ASSETS				
FIRE PROTECTION DISTRICT SUMMARY	\$ 69,617	\$ 40,000	\$ 40,000	\$ 40,000
P W-FLOOD CONTROL DISTRICT SUMMARY	1,159,655	78,000	8,657,000	8,657,000
SEWER MAINTENANCE DISTRICTS SUMMARY	18,550			
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	41,700			

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16
SPECIAL DISTRICTS FOR FISCAL YEAR 1991-92

SOURCE CLASSIFICATION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
OPERATING TRANSFERS IN				
FIRE PROTECTION DISTRICT SUMMARY	\$	\$ -272,000	\$ 5,533,000	\$ 5,533,000
LANDSCAPE MAINT DISTRICTS & LLAD SUMMARY	899,479	1,075,000	1,358,000	1,358,000
REC AND PARK DISTRICTS & LLAD SUMMARY	73,414	78,000	83,000	83,000
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	7,571,093	6,017,000	5,193,000	5,193,000
LONG TERM DEBT PROCEEDS				
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	\$ 13,123	\$	\$	\$
OPERATING TRANSFERS IN/CP				
FIRE PROTECTION DISTRICT SUMMARY	\$	\$ 2,796,000	\$ 5,167,000	\$ 5,167,000
TOTAL OTHER FINANCING SOURCES	\$ 9,846,631	\$ 9,812,000	\$ 26,031,000	\$ 26,031,000
RESIDUAL EQUITY TRANSFERS				
RESIDUAL EQUITY TRANS IN				
PUBLIC WKS-STREET LGT DIST/LLAD SUMMARY	\$ 17,248	\$	\$	\$
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 17,248	\$	\$	\$
GRAND TOTAL	\$ 446,104,092	\$ 484,152,000	\$ 547,382,000	\$ 539,101,000
				TO SCH 4 COL (5)

Auditor- Controller Schedules





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CONSOLIDATED BUDGET SUMMARY

COUNTY FUNDS (1)	AVAILABLE FINANCING			
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
GENERAL COUNTY FUNDS	91,863,000	44,216,000	7,396,440,000	7,532,519,000
SPECIAL FUNDS	144,685,000	44,959,000	550,044,000	739,688,000
SPECIAL DISTRICT FUNDS	64,477,000	26,997,000	539,101,000	630,575,000
HOSPITAL ENTERPRISE FUNDS			1,580,328,000	1,580,328,000
ALL OTHER PROPRIETARY FUNDS	41,667,000	13,824,000	393,008,000	448,499,000
OTHER FUNDS			179,497,000	179,497,000
GRAND TOTAL	\$ 342,692,000	\$ 129,996,000	\$10,638,418,000	\$11,111,106,000

SUMMARY OF COUNTY BUDGET

FOR FISCAL YEAR

COUNTY FUNDS (1)	AVAILABLE FINANCING			
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
GENERAL COUNTY				

GENERAL FUND	91,681,000	43,200,000	7,387,795,000	7,522,676,000
DETENTION FACILITIES D.S. FD	182,000	1,016,000	8,645,000	9,843,000
TOTAL GENERAL COUNTY	\$ 91,863,000	\$ 44,216,000	\$ 7,396,440,000	\$ 7,532,519,000
SPECIAL FUNDS				

ALCOHOL/DRUG PROB ASSMT FD	245,000		848,000	1,093,000
AUTO FINGERPRINT ID SYS FD	7,255,000	2,119,000	3,000,000	12,374,000
CABLE TV FRANCHISE FD	2,406,000		1,356,000	3,762,000
CFPD DEVELOPER FEE-AREA 1	70,000		561,000	631,000
CFPD DEVELOPER FEE-AREA 2			2,864,000	2,864,000
CFPD DEVELOPER FEE-AREA 3			4,540,000	4,540,000
CHILD ABUSE/NEGLECT PREV FD	1,157,000		1,463,000	2,620,000

FISCAL YEAR 1991-92 -- SCHEDULE A

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
7,443,538,000	10,000,000	15,900,000	63,081,000	7,532,519,000
736,089,000	500,000	1,536,000	1,563,000	739,688,000
585,911,000	4,326,000	26,920,000	13,418,000	630,575,000
1,580,328,000				1,580,328,000
443,942,000	3,682,000	832,000	43,000	448,499,000
179,497,000				179,497,000

\$10,969,305,000	\$ 18,508,000	\$ 45,188,000	\$ 78,105,000	\$11,111,106,000
=====				

BY FUNDS -- SCHEDULE 1

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
7,434,076,000	10,000,000	15,900,000	62,700,000	7,522,676,000
9,462,000			381,000	9,843,000

\$ 7,443,538,000	\$ 10,000,000	\$ 15,900,000	\$ 63,081,000	\$ 7,532,519,000

1,093,000	1,093,000
12,374,000	12,374,000
3,762,000	3,762,000
631,000	631,000
2,864,000	2,864,000
4,540,000	4,540,000
2,620,000	2,620,000

SUMMARY OF COUNTY BUDGET

FOR FISCAL YEAR

AVAILABLE FINANCING				
COUNTY FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
CIVIC CENTER EMPLOYEE PARKING			6,845,000	6,845,000
COUNTYWIDE WARRANT SYS FD	709,000	1,214,000	1,200,000	3,123,000
COURTHOUSE CONSTRUCTION FD	45,295,000	14,269,000	31,645,000	91,209,000
CRIMINAL JUSTICE FAC CNSTR FD	17,908,000	14,276,000	28,783,000	60,967,000
DEFERRED COMPENSATION FD			59,700,000	59,700,000
DEL VALLE FIRE IMPRV-ACO FD			421,000	421,000
DEPENDENCY COURT FAC PROG FD	7,504,000		5,355,000	12,859,000
DISPUTE RESOLUTION FD	873,000		1,617,000	2,490,000
DOMESTIC VIOLENCE PRGM FD	372,000		2,100,000	2,472,000
F&FW HELICOPTER RPLCMT-ACO FD	1,125,000		1,100,000	2,225,000
FISH & GAME PROPAGATION FD	96,000		50,000	146,000
FORD THEATER DEVELOPMENT FD			125,000	125,000
FUNDED INTEREST PLEDGE FD			10,000,000	10,000,000
GOLF COURSE FUND	1,403,000		5,072,000	6,475,000
HAZARDOUS WASTE SPECIAL FD	768,000	352,000		1,120,000
HEALTH FAC IMPRVMT FD	772,000		132,000	904,000
HOUSING & COMM DVLPMNT ACT FD			56,551,000	56,551,000
HS-STATHAM FUND	730,000	665,000	4,385,000	5,780,000
INMATE WELFARE FUND	13,500,000		5,500,000	19,000,000
ISD CAPITAL EQUIP-ACO FD	3,105,000		1,173,000	4,278,000
JAIL STORE FD	1,061,000		11,439,000	12,500,000
LINKAGES PROGRAM FD	175,000		325,000	500,000
MARINA REPLACEMENT-ACO FD	445,000	1,758,000	2,633,000	4,836,000
MARSHAL PROCESSING FEE FD	299,000		700,000	999,000
MOTOR VEHICLES-ACO FD	5,746,000		4,757,000	10,503,000
NARCOTIC ENFORCEMENT SPCL FD	13,458,000	6,412,000	7,000,000	26,870,000
OFF HIGHWAY VEHICLE FD	501,000		158,000	659,000
OFF ST PKG-BELVEDERE FD	78,000		18,000	96,000
OFF ST PKG-E.L.A. FD	4,000	4,000		8,000
OFF ST PKG-MONTROSE FD	25,000		2,000	27,000
OFF ST PKG-W HOLLYWOOD FD	117,000		25,000	142,000
OFF ST PKG-WALNUT PK FD	31,000		50,000	81,000
PARK IN LIEU FEES-ACO FD	4,612,000		2,072,000	6,684,000
PRODUCTIVITY INVESTMENT FD	1,009,000		3,501,000	4,510,000
PROPOSITION C LOCAL RETURN FD			9,300,000	9,300,000
PUBLIC LIBRARY-ACO FD	603,000		10,847,000	11,450,000
PUBLIC LIBRARY-GENERAL	2,898,000		65,119,000	68,017,000
PW-ARTICLE 3-BIKEWAY FD	2,252,000	2,150,000	1,962,000	6,364,000

BY FUNDS -- SCHEDULE 1

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
6,845,000				6,845,000
3,123,000				3,123,000
91,209,000				91,209,000
60,967,000				60,967,000
59,700,000				59,700,000
421,000				421,000
12,859,000				12,859,000
2,490,000				2,490,000
2,472,000				2,472,000
2,225,000				2,225,000
146,000				146,000
125,000				125,000
10,000,000				10,000,000
6,475,000				6,475,000
1,120,000				1,120,000
904,000				904,000
56,551,000				56,551,000
5,780,000				5,780,000
19,000,000				19,000,000
4,278,000				4,278,000
12,500,000				12,500,000
500,000				500,000
3,300,000		1,536,000		4,836,000
999,000				999,000
10,503,000				10,503,000
26,870,000				26,870,000
659,000				659,000
96,000				96,000
8,000				8,000
27,000				27,000
142,000				142,000
81,000				81,000
6,684,000				6,684,000
4,510,000				4,510,000
9,300,000				9,300,000
11,450,000				11,450,000
66,128,000	500,000		1,389,000	68,017,000
6,364,000				6,364,000

SUMMARY OF COUNTY BUDGET

FOR FISCAL YEAR

COUNTY FUNDS (1)	AVAILABLE FINANCING				TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)		
PW-AVIATION CAP PROJ FD			8,664,000		8,664,000
PW-ROAD FUND	3,538,000	1,023,000	179,589,000		184,150,000
PW-SPECIAL ROAD DIST #1	56,000		755,000		811,000
PW-SPECIAL ROAD DIST #2		43,000	323,000		366,000
PW-SPECIAL ROAD DIST #3	1,000		195,000		196,000
PW-SPECIAL ROAD DIST #4	27,000	4,000	378,000		409,000
PW-SPECIAL ROAD DIST #5	59,000		1,104,000		1,163,000
RECREATION FUND	143,000		432,000		575,000
SAN GABRIEL CANYON REC FD	121,000		129,000		250,000
SHERIFF PROCESSING FEE FD	135,000	53,000	65,000		253,000
SMALL CLAIMS ADVISOR PROGRAM	761,000	617,000	1,261,000		2,639,000
SPEC DEV FDS-REGIONAL PKS	1,237,000		855,000		2,092,000
TOTAL SPECIAL FUNDS	\$ 144,685,000	\$ 44,959,000	\$ 550,044,000		\$ 739,688,000
TOTAL COUNTY FUNDS	\$ 236,548,000	\$ 89,175,000	\$ 7,946,484,000		\$ 8,272,207,000
	FROM SCH. 2 COL. 6	FROM SCH. 3 COL. 3	FROM SCH. 4 COL. 5	SUM OF COLS. 2+3+4	

BY FUNDS -- SCHEDULE 1

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
8,664,000				8,664,000
184,150,000				184,150,000
763,000			48,000	811,000
346,000			20,000	366,000
184,000			12,000	196,000
385,000			24,000	409,000
1,093,000			70,000	1,163,000
575,000				575,000
250,000				250,000
253,000				253,000
2,639,000				2,639,000
2,092,000				2,092,000
\$ 736,089,000	\$ 500,000	\$ 1,536,000	\$ 1,563,000	\$ 739,688,000
\$ 8,179,627,000	\$ 10,500,000	\$ 17,436,000	\$ 64,644,000	\$ 8,272,207,000
FROM SCH. 8		FROM SCH. 3	FROM SCH. 7	
COL. 5		COL. 4	COL. 5	
			SUM OF COLS.	
			6+7+8+9	

ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 2

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

COUNTY FUNDS (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
GENERAL COUNTY					

GENERAL FUND					91,681,000
DETENTION FACILITIES D.S. FD					182,000

TOTAL GENERAL COUNTY	\$	\$	\$	\$	\$ 91,863,000

SPECIAL FUNDS					

ALCOHOL/DRUG PROB ASSMT FD					245,000
AUTO FINGERPRINT ID SYS FD					7,255,000
CABLE TV FRANCHISE FD					2,406,000
CFPD DEVELOPER FEE-AREA 1					70,000
CHILD ABUSE/NEGLECT PREV FD					1,157,000
COUNTYWIDE WARRANT SYS FD					709,000
COURTHOUSE CONSTRUCTION FD					45,295,000
CRIMINAL JUSTICE FAC CNSTR FD					17,908,000
DEPENDENCY COURT FAC PROG FD					7,504,000
DISPUTE RESOLUTION FD					873,000
DOMESTIC VIOLENCE PRGM FD					372,000
F&PW HELICOPTER RPLCMT-ACO FD					1,125,000
FISH & GAME PROPAGATION FD					96,000
GOLF COURSE FUND					1,403,000
HAZARDOUS WASTE SPECIAL FD					768,000
HEALTH FAC IMPRVMT FD					772,000
HS-STATHAM FUND					730,000
INMATE WELFARE FUND					13,500,000
ISD CAPITAL EQUIP-ACO FD					3,105,000
JAIL STORE FD					1,061,000
LINKAGES PROGRAM FD					175,000
MARINA REPLACEMENT-ACO FD					445,000
MARSHAL PROCESSING FEE FD					299,000
MOTOR VEHICLES-ACO FD					5,746,000
NARCOTIC ENFORCEMENT SPCL FD					13,458,000

ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 2

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

COUNTY FUNDS (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
OFF HIGHWAY VEHICLE FD					501,000
OFF ST PKG-BELVEDERE FD					78,000
OFF ST PKG-E.L.A. FD					4,000
OFF ST PKG-MONTROSE FD					25,000
OFF ST PKG-W HOLLYWOOD FD					117,000
OFF ST PKG-WALNUT PK FD					31,000
PARK IN LIEU FEES-ACO FD					4,612,000
PRODUCTIVITY INVESTMENT FD					1,009,000
PUBLIC LIBRARY-ACO FD					603,000
PUBLIC LIBRARY-GENERAL					2,898,000
PW-ARTICLE 3-BIKEWAY FD					2,252,000
PW-ROAD FUND					3,538,000
PW-SPECIAL ROAD DIST #1					56,000
PW-SPECIAL ROAD DIST #3					1,000
PW-SPECIAL ROAD DIST #4					27,000
PW-SPECIAL ROAD DIST #5					59,000
RECREATION FUND					143,000
SAN GABRIEL CANYON REC FD					121,000
SHERIFF PROCESSING FEE FD					135,000
SMALL CLAIMS ADVISOR PROGRAM					761,000
SPEC DEV FDS-REGIONAL PKS					1,237,000
TOTAL SPECIAL FUNDS	\$	\$	\$	\$	\$ 144,685,000
TOTAL COUNTY FUNDS	\$	\$	\$	\$	\$ 236,548,000

TO SCH. 1
COL. 2

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS -- SCHEDULE 3

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
COUNTY FUNDS				
GENERAL COUNTY				

GEN FUND - FINANCING ELEMENTS				
GENERAL RESERVE	3,000,000	3,000,000	3,000,000	3,000,000
RES FOR DCS LOANS REC	1,000,000			1,000,000
RES FOR DEPOSIT WITH OTHERS	281,000			281,000
RES FOR IMPREST CASH	1,953,000			1,953,000
RES FOR INVENTORIES	28,267,000			28,267,000
RES FOR LONG TERM ADV TO JT FD	3,000			3,000
RES FOR LONG TERM LOANS REC	10,453,000			10,453,000
RES FOR LT LOANS-DEPT HEADS			1,000,000	1,000,000
RES FOR USE TAX PAYABLE	228,000			228,000
DESIG FOR DEFERRED MAINT	3,800,000		1,900,000	5,700,000
DESIG FOR FUNDED INT PLEDGE	40,000,000		10,000,000	50,000,000
DESIG FOR MGMT SYS IMPRVMENT	6,000,000			6,000,000
DESIG FOR PROFIT SHARING PLAN	50,000,000	40,200,000		9,800,000
DESIG FOR VEHICLE REPLACEMENT	9,539,000			9,539,000
	-----	-----	-----	-----
TOTAL GENERAL FUND	\$ 154,524,000	\$ 43,200,000	\$ 15,900,000	\$ 127,224,000
DETENTION FACILITIES D.S. FD				
GENERAL RESERVE	4,025,179	1,016,179		3,009,000
	-----	-----	-----	-----
TOTAL GENERAL COUNTY	\$ 158,549,179	\$ 44,216,179	\$ 15,900,000	\$ 130,233,000

SPECIAL FUNDS				

AUTO FINGERPRINT ID SYS FD				
DESIG FOR PROGRAM EXPANSION	2,118,673	2,118,673		
COURTHOUSE CONSTRUCTION FD				
GENERAL RESERVE	14,269,023	14,269,023		
CRIMINAL JUSTICE FAC CNSTR FD				
GENERAL RESERVE	3,557,728	3,557,728		
DES FOR CRIM JUST IMPR	10,718,869	10,718,869		
COUNTYWIDE WARRANT SYS FD				
DESIG FOR PROGRAM EXPANSION	1,214,063	1,214,063		
HS-STATHAM FUND				
DESIG FOR PROGRAM EXPANSION	665,632	665,632		
HAZARDOUS WASTE SPECIAL FD				
GENERAL RESERVE	45,639			45,639

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS -- SCHEDULE 3

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
DES FOR PARTICIPATING ENFR AGY	120,000	120,000		
DESIG FOR PROGRAM EXPANSION	232,614	232,614		
JAIL STORE FD				
RES FOR INVENTORIES	795,738			795,738
MARINA REPLACEMENT-ACO FD				
GENERAL RESERVE	1,843,960	1,757,960	1,536,000	1,622,000
NARCOTIC ENFORCEMENT SPCL FD				
RES FOR IMPREST CASH FUNDS	150,000			150,000
DESIG FOR PROGRAM EXPANSION	6,411,935	6,411,935		
OFF ST PKG-E.L.A. FD				
DES FOR UNANTIC MAINT COSTS	4,421	4,421		
PRODUCTIVITY INVESTMENT FD				
DES FOR COMMISSION APPR PROJ	2,132,277			2,132,277
PW-ROAD FUND				
RES FOR IMPREST CASH	26,500			26,500
RES FOR LONG TERM LOANS REC	8,217,459	1,023,000		7,194,459
PW-SPECIAL ROAD DIST #2				
GENERAL RESERVE	43,000	43,000		
PW-SPECIAL ROAD DIST #4				
GENERAL RESERVE	4,000	4,000		
PW-ARTICLE 3-BIKEWAY FD				
GENERAL RESERVE	2,150,000	2,150,000		
PUBLIC LIBRARY-GENERAL				
RES FOR IMPREST CASH	22,725			22,725
RES FOR RESTRICTED ASSETS	2,853,142			2,853,142
SHERIFF PROCESSING FEE FD				
DESIG FOR PROGRAM EXPANSION	52,149	52,149		
SMALL CLAIMS ADVISOR PROGRAM				
DESIG FOR PROGRAM EXPANSION	616,877	616,877		
TOTAL SPECIAL FUNDS	\$ 58,266,424	\$ 44,959,944	\$ 1,536,000	\$ 14,842,480
TOTAL COUNTY FUNDS	\$ 216,815,603	\$ 89,176,123	\$ 17,436,000	\$ 145,075,480
		TO SCH. 1 COL. 3	TO SCH. 1 COL. 8	

*ENCUMBRANCES NOT INCLUDED

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90	1990-91	1991-92	1991-92
	(2)	(3)	(4)	(5)

SUMMARIZATION BY SOURCE

PROPERTY TAXES	1,827,370,556	1,941,827,000	2,093,361,000	2,093,361,000
OTHER TAXES	122,767,446	133,822,000	170,055,000	172,487,000
LICENSES PERMITS & FRANCHISES	27,538,148	34,149,000	43,211,000	42,213,000
FINES FORFEITURES & PENALTIES	128,834,893	123,518,000	130,931,000	130,957,000
REVENUE - USE OF MONEY & PROP	309,936,937	320,273,000	325,634,000	331,940,000
INTERGVMTL REVENUE - STATE	2,385,751,426	2,488,876,000	2,939,121,000	2,809,018,000
INTERGVMTL REVENUE - FEDERAL	1,164,403,725	1,392,553,000	1,592,715,000	1,475,852,000
INTERGVMTL REVENUE - OTHER	5,135,686	33,151,000	19,782,000	16,833,000
CHARGES FOR SERVICES	588,546,761	675,988,000	787,225,000	758,795,000
MISCELLANEOUS REVENUE	62,714,526	126,970,000	79,874,000	79,364,000
OTHER FINANCING SOURCES	35,668,457	20,913,000	32,186,000	32,573,000
RESIDUAL EQUITY TRANSFERS	4,977,635	3,689,000	3,091,000	3,091,000
TOTAL	\$ 6,663,646,196	\$ 7,295,729,000	\$ 8,217,186,000	\$ 7,946,484,000
	=====	=====	=====	=====

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SUMMARIZATION BY FUND				
GENERAL COUNTY				
GEN FUND - FINANCING ELEMENTS	6,299,691,446	6,846,944,000	7,656,667,000	7,387,795,000
DETENTION FACILITIES D.S. FD	9,176,324	8,862,000	8,645,000	8,645,000
TOTAL GENERAL COUNTY	\$ 6,308,867,770	\$ 6,855,806,000	\$ 7,665,312,000	\$ 7,396,440,000
SPECIAL FUNDS				
ALCOHOL/DRUG PROB ASSMT FD	700,987	806,000	848,000	848,000
AUTO FINGERPRINT ID SYS FD	3,560,590	3,104,000	3,000,000	3,000,000
CABLE TV FRANCHISE FD	1,349,725	1,352,000	1,358,000	1,356,000
CFPD DEVELOPER FEE-AREA 1		70,000	561,000	561,000
CFPD DEVELOPER FEE-AREA 2			2,864,000	2,864,000
CFPD DEVELOPER FEE-AREA 3			4,540,000	4,540,000
CHILD ABUSE/NEGLECT PREV FD	1,471,886	1,618,000	1,463,000	1,463,000
CIVIC CENTER EMPLOYEE PARKING		4,878,000	6,845,000	6,845,000
COUNTYWIDE WARRANT SYS FD	1,213,953	1,165,000	1,200,000	1,200,000
COURTHOUSE CONSTRUCTION FD	33,157,462	29,043,000	31,645,000	31,645,000
CRIMINAL JUSTICE FAC CNSTR FD	24,135,851	26,671,000	28,783,000	28,783,000
DEFERRED COMPENSATION FD	53,168,356	52,125,000	59,700,000	59,700,000
DEL VALLE FIRE IMPRV-ACO FD			771,000	421,000
DEPENDENCY COURT FAC PROG FD	53,934	7,668,000	5,355,000	5,355,000
DISPUTE RESOLUTION FD	1,599,313	1,713,000	1,617,000	1,617,000

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)
DOMESTIC VIOLENCE PRGM FD	1,401,389	1,436,000	2,100,000	2,100,000
EMERGENCY MEDICAL SVCS FD	12,205,080			
F&FW HELICOPTER RPLCMT-ACO FD	1,054,652	1,054,000	1,100,000	1,100,000
FISH & GAME PROPAGATION FD	112,082	53,000	50,000	50,000
FORD THEATER DEVELOPMENT FD	1,219	20,000	125,000	125,000
FUNDED INTEREST PLEDGE FD			10,000,000	10,000,000
GOLF COURSE FUND	932,558	1,550,000	5,072,000	5,072,000
HAZARDOUS WASTE SPECIAL FD	537,945	600,000		
HEALTH FAC IMPRVMT FD	-67,135		132,000	132,000
HOUSING & COMM DVLPMNT ACT FD	4,429,140	52,051,000	56,551,000	56,551,000
HS-STATHAM FUND	3,348,155	3,356,000	4,385,000	4,385,000
INMATE WELFARE FUND		5,583,000	5,500,000	5,500,000
ISD CAPITAL EQUIP-ACO FD	821,723	2,716,000	1,173,000	1,173,000
JAIL STORE FD	8,085,715	8,188,000	11,439,000	11,439,000
LINKAGES PROGRAM FD		175,000	325,000	325,000
MARINA REPLACEMENT-ACO FD	466,813	1,093,000	2,633,000	2,633,000
MARSHAL PROCESSING FEE FD	568,509	700,000	790,000	700,000
MOTOR VEHICLES-ACO FD	2,236,246	4,768,000	6,145,000	4,757,000
NARCOTIC ENFORCEMENT SPCL FD	13,958,241	7,000,000	7,000,000	7,000,000
OFF HIGHWAY VEHICLE FD	361,938	411,000	158,000	158,000
OFF ST PKG-BELVEDERE FD	11,880	17,000	18,000	18,000
OFF ST PKG-MONTROSE FD	1,974	2,000	2,000	2,000
OFF ST PKG-W HOLLYWOOD FD	24,577	25,000	25,000	25,000
OFF ST PKG-WALNUT PK FD	20,534	25,000	50,000	50,000
PARK IN LIEU FEES-ACO FD	1,417,845	434,000	2,072,000	2,072,000
PRODUCTIVITY INVESTMENT FD	1,549,000	2,722,000	3,501,000	3,501,000

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PROPOSITION C LOCAL RETURN FD			9,300,000	9,300,000
PUBLIC LIBRARY-ACO FD	124,633	84,000	10,847,000	10,847,000
PUBLIC LIBRARY-GENERAL	53,368,910	60,302,000	65,119,000	65,119,000
PW-ARTICLE 3-BIKEWAY FD	1,402,560	1,987,000	1,962,000	1,962,000
PW-AVIATION CAP PROJ FD	947,504	1,662,000	8,664,000	8,664,000
PW-ROAD FUND	120,502,881	146,212,000	179,589,000	179,589,000
PW-SPECIAL ROAD DIST #1	704,079	726,000	755,000	755,000
PW-SPECIAL ROAD DIST #2	298,490	303,000	323,000	323,000
PW-SPECIAL ROAD DIST #3	188,355	186,000	195,000	195,000
PW-SPECIAL ROAD DIST #4	339,510	357,000	378,000	378,000
PW-SPECIAL ROAD DIST #5	1,029,747	1,039,000	1,104,000	1,104,000
RECREATION FUND	293,024	380,000	432,000	432,000
SAN GABRIEL CANYON REC FD	108,728	121,000	129,000	129,000
SHERIFF PROCESSING FEE FD	58,908	64,000	65,000	65,000
SMALL CLAIMS ADVISOR PROGRAM	616,877	1,261,000	1,261,000	1,261,000
SPEC DEV FDS-REGIONAL PKS	902,083	1,047,000	855,000	855,000
TOTAL SPECIAL FUNDS	\$ 354,778,426	\$ 439,923,000	\$ 551,874,000	\$ 550,044,000
TOTAL	\$ 6,663,646,196	\$ 7,295,729,000	\$ 8,217,186,000	\$ 7,946,484,000

TO SCH 1
COL. 4
.....
FROM SCH 5
COL. 5

ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)

GENERAL FUND				

PROPERTY TAXES	1,787,486,196	1,905,190,000	2,053,290,000	2,053,290,000
OTHER TAXES	99,901,830	101,358,000	125,918,000	128,350,000
LICENSES PERMITS & FRANCHISES	23,996,191	30,480,000	39,041,000	38,043,000
FINES FORFEITURES & PENALTIES	56,369,689	60,078,000	61,822,000	61,848,000
REVENUE - USE OF MONEY & PROP	234,853,103	238,175,000	230,910,000	237,218,000
INTERGVMTL REVENUE - STATE	2,303,917,366	2,387,025,000	2,811,704,000	2,681,601,000
INTERGVMTL REVENUE - FEDERAL	1,152,803,355	1,321,939,000	1,494,664,000	1,377,801,000
INTERGVMTL REVENUE - OTHER	5,076,792	32,651,000	19,732,000	16,783,000
CHARGES FOR SERVICES	566,415,374	645,004,000	748,140,000	721,188,000
MISCELLANEOUS REVENUE	37,306,194	112,830,000	56,012,000	55,852,000
OTHER FINANCING SOURCES	26,793,096	8,525,000	12,343,000	12,730,000
RESIDUAL EQUITY TRANSFERS	4,772,260	3,689,000	3,091,000	3,091,000

TOTAL GENERAL FUND	\$ 6,299,691,446	\$ 6,846,944,000	\$ 7,656,667,000	\$ 7,387,795,000

DEBT SERVICE FUND				

PROPERTY TAXES	8,491,048	8,399,000	8,345,000	8,345,000
REVENUE - USE OF MONEY & PROP	510,837	300,000	300,000	300,000
INTERGVMTL REVENUE - STATE	174,439	163,000		

TOTAL DEBT SERVICE FUND	\$ 9,176,324	\$ 8,862,000	\$ 8,645,000	\$ 8,645,000

ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)
GENERAL COUNTY				
PROPERTY TAXES	1,795,977,244	1,913,589,000	2,061,635,000	2,061,635,000
OTHER TAXES	99,901,830	101,358,000	125,918,000	128,350,000
LICENSES PERMITS & FRANCHISES	23,996,191	30,480,000	39,041,000	38,043,000
FINES FORFEITURES & PENALTIES	56,369,689	60,078,000	61,822,000	61,848,000
REVENUE - USE OF MONEY & PROP	235,363,940	238,475,000	231,210,000	237,518,000
INTERGVMTL REVENUE - STATE	2,304,091,805	2,387,188,000	2,811,704,000	2,681,601,000
INTERGVMTL REVENUE - FEDERAL	1,152,803,355	1,321,939,000	1,494,664,000	1,377,801,000
INTERGVMTL REVENUE - OTHER	5,076,792	32,651,000	19,732,000	16,783,000
CHARGES FOR SERVICES	566,415,374	645,004,000	748,140,000	721,188,000
MISCELLANEOUS REVENUE	37,306,194	112,830,000	56,012,000	55,852,000
OTHER FINANCING SOURCES	26,793,096	8,525,000	12,343,000	12,730,000
RESIDUAL EQUITY TRANSFERS	4,772,260	3,689,000	3,091,000	3,091,000
TOTAL GENERAL COUNTY	\$ 6,308,867,770	\$ 6,855,806,000	\$ 7,665,312,000	\$ 7,396,440,000
SPECIAL FUNDS				
PROPERTY TAXES	31,393,312	28,238,000	31,726,000	31,726,000
OTHER TAXES	22,865,616	32,464,000	44,137,000	44,137,000
LICENSES PERMITS & FRANCHISES	3,541,957	3,669,000	4,170,000	4,170,000
FINES FORFEITURES & PENALTIES	72,465,204	63,440,000	69,109,000	69,109,000
REVENUE - USE OF MONEY & PROP	74,572,997	81,798,000	94,424,000	94,422,000
INTERGVMTL REVENUE - STATE	81,659,621	101,688,000	127,417,000	127,417,000
INTERGVMTL REVENUE - FEDERAL	11,600,370	70,614,000	98,051,000	98,051,000
INTERGVMTL REVENUE - OTHER	58,894	500,000	50,000	50,000

ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
CHARGES FOR SERVICES	22,131,387	30,984,000	39,085,000	37,607,000
MISCELLANEOUS REVENUE	25,408,332	14,140,000	23,862,000	23,512,000
OTHER FINANCING SOURCES	8,875,361	12,388,000	19,843,000	19,843,000
RESIDUAL EQUITY TRANSFERS	205,375			
 TOTAL SPECIAL FUNDS	 \$ 354,778,426	 \$ 439,923,000	 \$ 551,874,000	 \$ 550,044,000
COUNTY FUNDS				
PROPERTY TAXES	1,827,370,556	1,941,827,000	2,093,361,000	2,093,361,000
OTHER TAXES	122,767,446	133,822,000	170,055,000	172,487,000
LICENSES PERMITS & FRANCHISES	27,538,148	34,149,000	43,211,000	42,213,000
FINES FORFEITURES & PENALTIES	128,834,893	123,518,000	130,931,000	130,957,000
REVENUE - USE OF MONEY & PROP	309,936,937	320,273,000	325,634,000	331,940,000
INTERGVMTL REVENUE - STATE	2,385,751,426	2,488,876,000	2,939,121,000	2,809,018,000
INTERGVMTL REVENUE - FEDERAL	1,164,403,725	1,392,553,000	1,592,715,000	1,475,852,000
INTERGVMTL REVENUE - OTHER	5,135,686	33,151,000	19,782,000	16,833,000
CHARGES FOR SERVICES	588,546,761	675,988,000	787,225,000	758,795,000
MISCELLANEOUS REVENUE	62,714,526	126,970,000	79,874,000	79,364,000
OTHER FINANCING SOURCES	35,668,457	20,913,000	32,186,000	32,573,000
RESIDUAL EQUITY TRANSFERS	4,977,635	3,689,000	3,091,000	3,091,000
 TOTAL COUNTY FUNDS	 \$ 6,663,646,196	 \$ 7,295,729,000	 \$ 8,217,186,000	 \$ 7,946,484,000

ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)

SPECIAL DISTRICTS				

PROPERTY TAXES	254,073,015	136,164,000	154,216,000	263,060,000
OTHER TAXES	-13,137,782	115,900,000	124,464,000	13,253,000
LICENSES PERMITS & FRANCHISES	242,038	244,000	300,000	538,000
FINES FORFEITURES & PENALTIES	21,950	20,000	20,000	20,000
REVENUE - USE OF MONEY & PROP	15,931,461	12,771,000	12,573,000	12,573,000
INTERGVMTL REVENUE - STATE	4,812,666	3,205,000	8,908,000	9,058,000
INTERGVMTL REVENUE - FEDERAL	-2,549,090	197,000	4,500,000	4,500,000
INTERGVMTL REVENUE - OTHER	325,118	1,634,000	1,013,000	1,013,000
CHARGES FOR SERVICES	176,148,704	203,132,000	209,426,000	208,708,000
MISCELLANEOUS REVENUE	372,133	1,073,000	5,931,000	347,000
OTHER FINANCING SOURCES	9,846,631	9,812,000	26,031,000	26,031,000
RESIDUAL EQUITY TRANSFERS	17,248			

TOTAL SPECIAL DISTRICTS	\$ 446,104,092	\$ 484,152,000	\$ 547,382,000	\$ 539,101,000
=====				

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND -- SCHEDULE 7
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SUMMARIZATION BY FUNCTION:				
GENERAL	816,600,272	936,913,000	1,149,999,000	1,080,334,000
PUBLIC PROTECTION	1,804,727,353	2,058,817,000	2,797,347,000	2,508,411,000
PUBLIC WAYS & FACILITIES	115,428,502	166,128,000	202,585,000	202,585,000
HEALTH & SANITATION	981,104,308	1,079,403,000	1,642,389,000	1,024,668,000
PUBLIC ASSISTANCE	2,621,546,598	2,941,735,000	3,361,348,000	3,072,530,000
EDUCATION	56,552,157	66,295,000	77,578,000	77,578,000
RECREATION & CULTURAL SERV	143,772,468	141,566,000	221,104,000	194,059,000
DEBT SERVICE	9,708,515	9,582,000	19,462,000	19,462,000
OTHER				
TOTAL SPECIFIC FIN USES	\$ 6,549,440,173	\$ 7,400,439,000	\$ 9,471,812,000	\$ 8,179,627,000
APPROP FOR CONTINGENCIES		28,000	10,500,000	10,500,000
PROVISIONS FOR RES/DESIG	266,706,799	101,735,000	17,899,000	17,436,000
PROVISIONS FOR TAX DELINQ		359,000	64,644,000	64,644,000
TOTAL FINANCING REQUIREMENTS	\$ 6,816,146,972	\$ 7,502,561,000	\$ 9,564,855,000	\$ 8,272,207,000
SUMMARIZATION BY FUND:				
GENERAL COUNTY				
GEN FUND - FINANCING ELEMENTS	6,434,570,140	7,020,918,000	8,812,390,000	7,522,676,000
DETENTION FACILITIES D.S. FD	13,995,819	9,941,000	9,843,000	9,843,000
TOTAL GENERAL COUNTY	\$ 6,448,565,959	\$ 7,030,859,000	\$ 8,822,233,000	\$ 7,532,519,000

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND -- SCHEDULE 7
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
SPECIAL FUNDS				
ALCOHOL/DRUG PROB ASSMT FD		1,924,000	1,095,000	1,093,000
AUTO FINGERPRINT ID SYS FD	601,017	2,568,000	12,390,000	12,374,000
CABLE TV FRANCHISE FD	492,270	1,863,000	4,186,000	5,762,000
CFPD DEVELOPER FEE-AREA 1			631,000	631,000
CFPD DEVELOPER FEE-AREA 2			2,864,000	2,864,000
CFPD DEVELOPER FEE-AREA 3			4,540,000	4,540,000
CHILD ABUSE/NEGLECT PREV FD	1,630,319	1,520,000	2,620,000	2,620,000
CIVIC CENTER EMPLOYEE PARKING		4,878,000	6,845,000	6,845,000
COUNTYWIDE WARRANT SYS FD	2,594,110	4,264,000	3,158,000	3,123,000
COURTHOUSE CONSTRUCTION FD	33,499,323	23,026,000	91,209,000	91,209,000
CRIMINAL JUSTICE FAC CNSTR FD	22,936,007	38,863,000	60,967,000	60,967,000
DEFERRED COMPENSATION FD	53,168,356	52,125,000	59,700,000	59,700,000
DEL VALLE FIRE IMPRV-ACO FD			771,000	421,000
DEPENDENCY COURT FAC PROG FD		865,000	12,859,000	12,859,000
DISPUTE RESOLUTION FD	2,586,563	2,482,000	2,490,000	2,490,000
DOMESTIC VIOLENCE PRGM FD	1,441,223	1,257,000	2,472,000	2,472,000
EMERGENCY MEDICAL SVCS FD	7,316,145			
F&FW HELICOPTER RPLCMT-ACO FD	2,102,758		2,225,000	2,225,000
FISH & GAME PROPAGATION FD	106,047	78,000	146,000	146,000
FORD THEATER DEVELOPMENT FD	1,824	22,000	125,000	125,000
FUNDED INTEREST PLEDGE FD			10,000,000	10,000,000
GOLF COURSE FUND	854,641	1,502,000	6,475,000	6,475,000
HAZARDOUS WASTE SPECIAL FD	169,352	486,000	1,120,000	1,120,000
HEALTH FAC IMPRVMT FD	175,671		904,000	904,000
HOUSING & COMM DVLPMNT ACT FD	4,429,140	52,051,000	56,551,000	56,551,000
HS-STATHAM FUND	2,602,787	4,577,000	5,946,000	5,780,000
INMATE WELFARE FUND		6,065,000	19,000,000	19,000,000
ISD CAPITAL EQUIP-ACO FD	526,439	588,000	4,278,000	4,278,000

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND -- SCHEDULE 7
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)
JAIL STORE FD	9,395,567	8,188,000	12,500,000	12,500,000
LINKAGES PROGRAM FD			500,000	500,000
MARINA REPLACEMENT-ACO FD	1,322,093	2,978,000	5,299,000	4,836,000
MARSHAL PROCESSING FEE FD	616,775	614,000	1,089,000	999,000
MOTOR VEHICLES-ACO FD	2,217,394	1,964,000	11,891,000	10,503,000
NARCOTIC ENFORCEMENT SPCL FD	12,071,719	15,536,000	26,870,000	26,870,000
OFF HIGHWAY VEHICLE FD	172,510	277,000	659,000	659,000
OFF ST PKG-BELVEDERE FD	3,011	3,000	96,000	96,000
OFF ST PKG-E.L.A. FD	2,014	7,000	8,000	8,000
OFF ST PKG-MONTROSE FD		1,000	27,000	27,000
OFF ST PKG-W HOLLYWOOD FD		1,000	142,000	142,000
OFF ST PKG-WALNUT PK FD		32,000	81,000	81,000
PARK IN LIEU FEES-ACO FD	3,087,931	419,000	6,684,000	6,684,000
PRODUCTIVITY INVESTMENT FD	1,366,713	3,852,000	4,510,000	4,510,000
PROPOSITION C LOCAL RETURN FD			9,300,000	9,300,000
PUBLIC LIBRARY-ACO FD	590,996	636,000	11,450,000	11,450,000
PUBLIC LIBRARY-GENERAL	60,056,726	65,659,000	68,017,000	68,017,000
PW-ARTICLE 3-BIKEWAY FD	5,059,797	1,200,000	6,364,000	6,364,000
PW-AVIATION CAP PROJ FD	1,118,149	1,662,000	8,664,000	8,664,000
PW-ROAD FUND	128,606,230	161,856,000	184,150,000	184,150,000
PW-SPECIAL ROAD DIST #1	1,073,760	990,000	811,000	811,000
PW-SPECIAL ROAD DIST #2	386,124	345,000	366,000	366,000
PW-SPECIAL ROAD DIST #3	239,000	222,000	196,000	196,000
PW-SPECIAL ROAD DIST #4	322,783	406,000	409,000	409,000
PW-SPECIAL ROAD DIST #5	1,397,803	1,109,000	1,163,000	1,163,000
RECREATION FUND	247,172	322,000	575,000	575,000

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND -- SCHEDULE 7
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)
SAN GABRIEL CANYON REC FD	65,895	108,000	250,000	250,000
SHERIFF PROCESSING FEE FD		57,000	253,000	253,000
SMALL CLAIMS ADVISOR PROGRAM		1,117,000	2,639,000	2,639,000
SPEC DEV FDS-REGIONAL PKS	926,859	1,137,000	2,092,000	2,092,000
TOTAL SPECIAL FUNDS	\$ 367,581,013	\$ 471,702,000	\$ 742,622,000	\$ 739,688,000
TOTAL	\$ 6,816,146,972	\$ 7,502,561,000	\$ 9,564,855,000	\$ 8,272,207,000
				TO SCH 1
				COL. 10

SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
TOTAL SPECIFIC FINANCING USES BY BUDGET UNIT (BROUGHT FWD)	\$ 6,549,440,173	\$ 7,400,439,000	\$ 9,471,812,000	\$ 8,179,627,000
APPROP FOR CONTINGENCIES:				
GEN FUND - FINANCING ELEMENTS			10,000,000	10,000,000
*DOMESTIC VIOLENCE PRGM FD		28,000		
*PUBLIC LIBRARY-GENERAL			500,000	500,000
TOTAL FINANCING USES	\$ 6,549,440,173	\$ 7,400,467,000	\$ 9,482,312,000	\$ 8,190,127,000
PROVISIONS FOR RES/DESIG:				
GEN FUND - FINANCING ELEMENTS	198,989,000	77,823,000	15,900,000	15,900,000
DETENTION FACILITIES D.S. FD	4,287,304			
*AUTO FINGERPRINT ID SYS FD	10,702	2,119,000		
*CABLE TV FRANCHISE FD	72,625			
*CHILD ABUSE/NEGLECT PREV FD	120,045			
*COUNTYWIDE WARRANT SYS FD	2,594,110	1,214,000		
*COURTHOUSE CONSTRUCTION FD	16,751,192			
*CRIMINAL JUSTICE FAC CNSTR FD	6,383,582	10,718,000		
*DISPUTE RESOLUTION FD	89,283			
*DOMESTIC VIOLENCE PRGM FD	54,219			
*FISH & GAME PROPAGATION FD	3,000			
*GOLF COURSE FUND	13,357			
*HAZARDOUS WASTE SPECIAL FD	88,898	352,000		
*HEALTH FAC IMPRVMT FD	31,761			
*HS-STATHAM FUND	485,850	665,000		
*ISD CAPITAL EQUIP-ACO FD	322,969			
*JAIL STORE FD	808,118			
*MARINA REPLACEMENT-ACO FD	446,291	1,758,000	1,999,000	1,536,000
*MARSHAL PROCESSING FEE FD	345,304			
*MOTOR VEHICLES-ACO FD	1,271,111			

SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	1989-90 (2)	1990-91 (3)	1991-92 (4)	1991-92 (5)
*NARCOTIC ENFORCEMENT SPCL FD	4,818,430	6,412,000		
*OFF HIGHWAY VEHICLE FD	31,118			
*OFF ST PKG-E.L.A. FD		4,000		
*PARK IN LIEU FEES-ACO FD	2,546,532			
*PRODUCTIVITY INVESTMENT FD	39,147			
*PUBLIC LIBRARY-ACO FD	290,338			
*PUBLIC LIBRARY-GENERAL	3,805,227			
*PW-ARTICLE 3-BIKEWAY FD	2,634,149			
*PW-AVIATION CAP PROJ FD	227,605			
*PW-ROAD FUND	18,287,956			
*PW-SPECIAL ROAD DIST #1	435,000			
*PW-SPECIAL ROAD DIST #2	43,000			
*PW-SPECIAL ROAD DIST #3	80,890			
*PW-SPECIAL ROAD DIST #4	4,000			
*PW-SPECIAL ROAD DIST #5	172,000			
*SHERIFF PROCESSING FEE FD		53,000		
*SMALL CLAIMS ADVISOR PROGRAM		617,000		
*SPEC DEV FDS-REGIONAL PKS	122,686			
TOTAL PROVISIONS FOR RES/DES \$	266,706,799 \$	101,735,000 \$	17,899,000 \$	17,436,000
ESTIMATED DELINQUENCY:				
GEN FUND - FINANCING ELEMENTS			62,700,000	62,700,000
DETENTION FACILITIES D.S. FD		359,000	381,000	381,000
*PUBLIC LIBRARY-GENERAL			1,389,000	1,389,000

SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
*PW-SPECIAL ROAD DIST #1			48,000	48,000
*PW-SPECIAL ROAD DIST #2			20,000	20,000
*PW-SPECIAL ROAD DIST #3			12,000	12,000
*PW-SPECIAL ROAD DIST #4			24,000	24,000
*PW-SPECIAL ROAD DIST #5			70,000	70,000
TOTAL ESTIMATED DELINQUENCY \$		\$ 359,000	\$ 64,644,000	\$ 64,644,000
TOTAL FINANCING REQUIREMENTS \$	6,816,146,972	7,502,561,000	9,564,855,000	8,272,207,000
=====				
				AGREES WITH
				SCH 7 COL. 5

* DENOTES SPECIAL FUND

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
GENERAL				
LEGISLATIVE & ADMINISTRATIVE				
ADMINISTRATIVE OFFICER	23,091,884	29,566,000	30,135,000	28,505,000
BOARD OF SUPERVISORS	13,294,716	16,572,000	14,476,000	12,016,000
TOTAL LEGISLATIVE & ADMINISTRATIVE	\$ 36,386,600	\$ 46,138,000	\$ 44,611,000	\$ 40,521,000
FINANCE				
ASSESSOR	73,033,692	85,116,000	94,011,000	91,513,000
AUDITOR-CONTROLLER	14,335,075	20,812,000	24,211,000	23,321,000
TREASURER & TAX COLLECTOR	41,127,330	43,095,000	52,896,000	45,135,000
TOTAL FINANCE	\$ 128,496,097	\$ 149,023,000	\$ 171,118,000	\$ 159,969,000
COUNSEL				
COUNTY COUNSEL	13,630,245	13,391,000	15,616,000	13,065,000
TOTAL COUNSEL	\$ 13,630,245	\$ 13,391,000	\$ 15,616,000	\$ 13,065,000
PERSONNEL				
AFFIRMATIVE ACTION COMPLIANCE	1,063,290	1,174,000	1,346,000	1,232,000
CIVIL SERVICE COMMISSION	341,960	406,000	529,000	478,000
EMPLOYEE RELATIONS COMMISSION	198,622	270,000	288,000	278,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

SCHEDULE 8A

FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
TOTAL PERSONNEL	\$ 1,603,872	\$ 1,850,000	\$ 2,163,000	\$ 1,988,000
ELECTIONS				
REGISTRAR-RECORDER/COUNTY CLERK	39,287,479	45,172,000	52,057,000	49,438,000
TOTAL ELECTIONS	\$ 39,287,479	\$ 45,172,000	\$ 52,057,000	\$ 49,438,000
COMMUNICATION				
TELEPHONE UTILITIES	1,596,629	480,000	488,000	488,000
TOTAL COMMUNICATION	\$ 1,596,629	\$ 480,000	\$ 488,000	\$ 488,000
PROPERTY MANAGEMENT				
*CIVIC CENTER EMPLOYEE PARKING		4,878,000	6,845,000	6,845,000
*OFF STREET PARKING - BELVEDERE FUND	3,011	3,000	96,000	96,000
*OFF STREET PARKING - EAST LOS ANGELES FUND	2,014	3,000	8,000	8,000
*OFF STREET PARKING - MONTROSE FUND		1,000	27,000	27,000
*OFF STREET PARKING - WALNUT PARK FUND		32,000	81,000	81,000
*OFF STREET PARKING - WEST HOLLYWOOD FUND		1,000	142,000	142,000
EXTRAORDINARY MAINTENANCE	6,811,524	8,863,000	16,452,000	13,135,000
RENT EXPENSE	68,423,464	81,529,000	76,137,000	75,347,000
SPECIAL ASSESSMENTS	118,458	137,000	158,000	158,000
UTILITIES	64,415,501	12,989,000	44,859,000	13,298,000
TOTAL PROPERTY MANAGEMENT	\$ 139,773,972	\$ 108,436,000	\$ 144,805,000	\$ 109,137,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PLANT ACQUISITION				
*COURTHOUSE CONSTRUCTION FUND	16,748,131	23,026,000	91,209,000	91,209,000
*CRIM JUSTICE FAC CONSTR FUND	16,552,425	28,145,000	60,967,000	60,967,000
*HEALTH FACILITIES IMPROVEMENT FUND	143,910		904,000	904,000
*MARINA REPLACEMENT A.C.O. FUND	875,802	1,220,000	3,300,000	3,300,000
*PARK IN-LIEU FEES A.C.O. FUND	541,399	419,000	6,684,000	6,684,000
*PUBLIC WORKS-AVIATION CAPITAL PROJECTS FUND	890,544	1,662,000	8,664,000	8,664,000
CAPITAL PROJECTS	1,294,516			
TOTAL PLANT ACQUISITION	\$ 37,046,727	\$ 54,472,000	\$ 171,728,000	\$ 171,728,000
OTHER GENERAL				
*CABLE TV FRANCHISE FUND	419,645	1,863,000	4,186,000	3,762,000
*DEFERRED COMPENSATION FUND	53,168,356	52,125,000	59,700,000	59,700,000
*INTERNAL SERVICES DEPT CAPITAL EQUIPMENT ACO FUND	203,470	588,000	4,278,000	4,278,000
*MOTOR VEHICLES A.C.O. FUND	946,283	1,964,000	11,891,000	10,503,000
*PRODUCTIVITY INVESTMENT FUND	1,327,566	3,852,000	4,510,000	4,510,000
EMPLOYEE BENEFITS	18,800,105			
GEOGRAPHIC INFORMATION SYSTEM			1,000,000	1,000,000
INNOVATION FUND	12,188,520	16,220,000	10,341,000	10,341,000
INTERNAL SERVICES DEPARTMENT	83,421,363	47,667,000	45,989,000	45,989,000
JUDGMENTS & DAMAGES/INSURANCE	104,920,299	35,474,000	42,866,000	37,615,000
L.A. COUNTY CAPITAL ASSET LEASING/ACQUISITION	326,609	10,000	-812,000	-812,000
NONDEPARTMENTAL SPECIAL ACCOUNTS	101,311,051	316,381,000	313,748,000	311,346,000
PROVISIONAL FINANCING USES		4,100,000	2,500,000	2,500,000
PUBLIC WAYS-PUBLIC FACILITIES	2,442,114	3,307,000	3,307,000	3,307,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC WORKS-REIMBURSEMENT FOR SEWER CONSTRUCTION	112		370,000	370,000
PUBLIC WORKS/COUNTY ENGINEER	38,826,589	34,115,000	42,920,000	38,972,000
PUBLIC WORKS/PRE-COUNTY IMPROVEMENT DIST STUDIES	476,569	285,000	619,000	619,000
TOTAL OTHER GENERAL	\$ 418,778,651	\$ 517,951,000	\$ 547,413,000	\$ 534,000,000
TOTAL GENERAL	\$ 816,600,272	\$ 936,913,000	\$ 1,149,999,000	\$ 1,080,334,000
PUBLIC PROTECTION				
JUDICIAL				
DISTRICT ATTORNEY	120,228,334	136,304,000	169,684,000	143,136,000
DISTRICT ATTORNEY-FAMILY SUPPORT	38,957,349	48,810,000	73,430,000	67,535,000
GRAND JURY	1,198,357	695,000	780,000	647,000
JUSTICE COURT-CATALINA	138,007	223,000	356,000	340,000
MUNICIPAL & JUSTICE COURTS EXPENSE	9,389,975	8,113,000	6,183,000	6,183,000
MUNICIPAL COURTS-ALHAMBRA	3,488,426	4,094,000	4,586,000	4,397,000
MUNICIPAL COURTS-ANTELOPE	3,265,881	4,102,000	4,648,000	4,648,000
MUNICIPAL COURTS-BEVERLY HILLS	3,498,149	3,984,000	5,249,000	4,254,000
MUNICIPAL COURTS-BURBANK	2,289,968	2,616,000	2,988,000	2,988,000
MUNICIPAL COURTS-CITRUS	7,352,305	9,296,000	8,859,000	9,623,000
MUNICIPAL COURTS-COMPTON	11,252,269	12,825,000	14,532,000	14,532,000
MUNICIPAL COURTS-CULVER	2,338,953	2,958,000	3,117,000	3,114,000
MUNICIPAL COURTS-DOWNEY	4,599,699	5,437,000	6,084,000	5,931,000
MUNICIPAL COURTS-EAST LOS ANGELES	6,162,986	6,832,000	7,410,000	7,406,000
MUNICIPAL COURTS-GLENDALE	3,718,536	4,359,000	5,183,000	4,974,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

SCHEDULE 8A

FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
MUNICIPAL COURTS-INGLEWOOD	7,102,030	7,769,000	9,317,000	8,354,000
MUNICIPAL COURTS-LONG BEACH	10,667,914	12,673,000	13,690,000	13,690,000
MUNICIPAL COURTS-LOS ANGELES	89,660,648	104,664,000	117,461,000	117,461,000
MUNICIPAL COURTS-LOS CERRITOS	3,922,249	4,541,000	4,930,000	4,930,000
MUNICIPAL COURTS-MALIBU	1,968,057	2,282,000	2,321,000	2,321,000
MUNICIPAL COURTS-NEWHALL	2,424,093	2,957,000	3,253,000	3,253,000
MUNICIPAL COURTS-PASADENA	5,158,853	5,927,000	6,202,000	6,202,000
MUNICIPAL COURTS-POMONA	4,414,828	5,303,000	6,320,000	5,553,000
MUNICIPAL COURTS-RIO HONDO	4,694,582	5,320,000	5,796,000	5,796,000
MUNICIPAL COURTS-SANTA ANITA	2,349,804	2,623,000	3,178,000	2,752,000
MUNICIPAL COURTS-SANTA MONICA	3,670,277	4,280,000	4,725,000	4,667,000
MUNICIPAL COURTS-SOUTH BAY	10,187,381	11,364,000	12,201,000	9,568,000
MUNICIPAL COURTS-SOUTHEAST	7,417,900	8,158,000	9,598,000	8,957,000
MUNICIPAL COURTS-WHITTIER	4,503,385	5,171,000	5,526,000	5,635,000
PUBLIC DEFENDER	65,029,504	73,352,000	79,748,000	79,097,000
SUPERIOR COURT	164,559,542	189,310,000	252,368,000	202,158,000
SUPERIOR COURT-MANDATORY EXPENSE	42,078,712	53,184,000	49,216,000	48,818,000
TOTAL JUDICIAL	\$ 647,688,953	\$ 749,526,000	\$ 898,939,000	\$ 808,920,000
POLICE PROTECTION				
*MARSHAL PROCESSING FEE FUND	271,471	614,000	1,089,000	999,000
*NARCOTIC ENFORCEMENT SPECIAL FUND	7,253,289	9,124,000	26,870,000	26,870,000
*SHERIFF PROCESSING FEE FUND		4,000	253,000	253,000
MARSHAL	7,576,970	7,423,000	7,442,000	7,271,000
SHERIFF-LAW ENFORCEMENT SERVICES	452,875,932	513,683,000	826,116,000	723,958,000
TOTAL POLICE PROTECTION	\$ 467,977,662	\$ 530,848,000	\$ 861,770,000	\$ 759,351,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
DETENTION & CORRECTION				
*JAIL STORE FUND	8,587,449	8,188,000	12,500,000	12,500,000
COMMUNITY YOUTH GANG SERVICES PROJECT	990,278	967,000	2,821,000	912,000
PROBATION-DETENTION FACILITIES	50,253,773	54,247,000	70,101,000	64,689,000
PROBATION-MAIN	109,641,645	122,238,000	130,723,000	136,199,000
PROBATION-RESIDENTIAL TREATMENT	39,507,816	52,207,000	63,796,000	60,290,000
SHERIFF-CUSTODY & COURT SERVICES	333,465,123	369,764,000	472,420,000	395,168,000
TOTAL DETENTION & CORRECTION	\$ 542,446,084	\$ 607,611,000	\$ 752,361,000	\$ 669,758,000
FIRE PROTECTION				
*CFPD DEVELOPER FEE - AREA 1			631,000	631,000
*CFPD DEVELOPER FEE - AREA 2			2,864,000	2,864,000
*CFPD DEVELOPER FEE - AREA 3			4,540,000	4,540,000
*DEL VALLE ACO			771,000	421,000
*F&FW-HELICOPTER REPLACEMENT A.C.O. FUND	2,102,758		2,225,000	2,225,000
FORESTER & FIRE WARDEN	90,839,211	101,568,000	121,572,000	115,506,000
TOTAL FIRE PROTECTION	\$ 92,941,969	\$ 101,568,000	\$ 132,603,000	\$ 126,187,000
PROTECTION INSPECTION				
AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES	15,854,621	14,548,000	18,664,000	17,851,000
TOTAL PROTECTION INSPECTION	\$ 15,854,621	\$ 14,548,000	\$ 18,664,000	\$ 17,851,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
OTHER PROTECTION				
*AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM FUND	590,315	449,000	12,390,000	12,374,000
*COUNTYWIDE WARRANT SYSTEM FUND		3,050,000	3,158,000	3,123,000
*DEPENDENCY COURT FACILITIES PROGRAM		865,000	12,859,000	12,859,000
*FISH & GAME PROPAGATION FUND	103,047	78,000	146,000	146,000
*INMATE WELFARE FUND		6,065,000	19,000,000	19,000,000
*SMALL CLAIMS ADVISOR PROGRAM		500,000	2,639,000	2,639,000
ANIMAL CARE & CONTROL	9,971,713	10,591,000	10,972,000	10,972,000
CONSUMER AFFAIRS	844,899	1,209,000	2,064,000	1,482,000
CORONER	10,427,347	12,543,000	17,414,000	14,129,000
CRIMINAL JUSTICE INFORMATION SYSTEM	-2,216,475	798,000	337,000	337,000
EMERGENCY PREPAREDNESS & RESPONSE	2,126,056	2,932,000	3,265,000	3,265,000
FEDERAL & STATE DISASTER AID	187,114	113,000	30,000,000	30,000,000
HUMAN RELATIONS COMMISSION	1,282,818	1,383,000	1,463,000	1,462,000
LOCAL AGENCY FORMATION COMMISSION	358,449	410,000	407,000	407,000
PROBATION-CARE OF JUVENILE COURT WARDS	4,502,621	4,870,000	5,232,000	5,232,000
REGIONAL PLANNING	9,640,160	8,860,000	11,664,000	8,917,000
TOTAL OTHER PROTECTION	\$ 37,818,064	\$ 54,716,000	\$ 133,010,000	\$ 126,344,000
TOTAL PUBLIC PROTECTION	\$ 1,804,727,353	\$ 2,058,817,000	\$ 2,797,347,000	\$ 2,508,411,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC WAYS & FACILITIES				
PUBLIC WAYS				
*PROPOSITION C LOCAL RETURN			9,300,000	9,300,000
*PUBLIC WORKS-ARTICLE 3 - BIKEWAY FUND	2,425,648	1,200,000	6,364,000	6,364,000
*PUBLIC WORKS-ROAD FUND	110,318,274	161,856,000	184,150,000	184,150,000
*PUBLIC WORKS-SPECIAL ROAD DIST #1	638,760	990,000	763,000	763,000
*PUBLIC WORKS-SPECIAL ROAD DIST #2	343,124	345,000	346,000	346,000
*PUBLIC WORKS-SPECIAL ROAD DIST #3	158,110	222,000	184,000	184,000
*PUBLIC WORKS-SPECIAL ROAD DIST #4	318,783	406,000	385,000	385,000
*PUBLIC WORKS-SPECIAL ROAD DIST #5	1,225,803	1,109,000	1,093,000	1,093,000
TOTAL PUBLIC WAYS	\$ 115,428,502	\$ 166,128,000	\$ 202,585,000	\$ 202,585,000
TOTAL PUBLIC WAYS & FACILITIES	\$ 115,428,502	\$ 166,128,000	\$ 202,585,000	\$ 202,585,000
HEALTH & SANITATION				
HEALTH				
*ALCOHOL/DRUG PROBLEM ASSESSMENT FUND		1,924,000	1,095,000	1,093,000
*EMERGENCY MEDICAL SERVICES FUND	7,316,145			
*HAZARDOUS WASTE SPECIAL FUND	80,454	134,000	1,120,000	1,120,000
*HEALTH SERVICES-STATHAM FUND	2,116,937	3,912,000	5,946,000	5,780,000
HLTH SVCS-ADMINISTRATION	58,324,066	77,304,000	233,576,000	90,421,000
HLTH SVCS-AIDS PROGRAMS	23,738,867	28,125,000	72,976,000	32,000,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
HLTH SVCS-ALCOHOL & DRUG ABUSE	57,103,422	74,643,000	75,845,000	73,310,000
HLTH SVCS-JUVENILE COURT	9,914,984	10,233,000	10,978,000	8,765,000
HLTH SVCS-PROGRAMS	224,230,501	249,893,000	359,988,000	278,243,000
MENTAL HEALTH	231,703,214	238,390,000	233,328,000	218,889,000
 TOTAL HEALTH	 \$ 614,528,590	 \$ 684,558,000	 \$ 994,852,000	 \$ 709,621,000
 HOSPITAL CARE -----				
HARBOR	46,867,258	39,402,000	62,115,000	22,997,000
HIGH DESERT	9,312,730	14,574,000	19,510,000	12,558,000
HLTH SVCS-ANTELOPE VALLEY REHAB CENTERS	3,194,500	2,942,000	3,731,000	3,384,000
KING/DREW	48,944,477	77,268,000	115,616,000	61,712,000
LAC/USC	161,430,477	155,731,000	312,718,000	152,857,000
OLIVE VIEW	37,057,055	29,467,000	49,616,000	2,363,000
RANCHO	12,267,421	29,330,000	37,053,000	14,099,000
 TOTAL HOSPITAL CARE	 \$ 319,073,918	 \$ 348,714,000	 \$ 600,359,000	 \$ 269,970,000
 CALIFORNIA CHILDREN'S SERVICES -----				
HLTH SVCS-CALIFORNIA CHILDREN'S SERVICES	47,501,800	46,131,000	47,178,000	45,077,000
 TOTAL CALIFORNIA CHILDREN'S SERVICES	 \$ 47,501,800	 \$ 46,131,000	 \$ 47,178,000	 \$ 45,077,000
 TOTAL HEALTH & SANITATION	 \$ 981,104,308	 \$ 1,079,403,000	 \$ 1,642,389,000	 \$ 1,024,668,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
PUBLIC ASSISTANCE				

ADMINISTRATION				

CHILDREN'S SERVICES ADMINISTRATION	172,833,113	185,125,000	222,376,000	212,263,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	373,585,245	424,873,000	524,185,000	459,406,000

TOTAL ADMINISTRATION	\$ 546,418,358	\$ 609,998,000	\$ 746,561,000	\$ 671,669,000
AID PROGRAMS				

PSS-AID TO FAMILIES W/DEPENDENT CHILDREN	1,560,236,009	1,691,471,000	1,880,650,000	1,685,811,000
PSS-IN HOME SUPPORTIVE SERVICES		7,310,000	7,310,000	7,310,000
PSS-REFUGEE RESETTLEMENT PROGRAM	10,164,332	8,915,000	9,918,000	8,898,000
PSS-SPECIAL CIRCUMSTANCES	1,077,857	829,000	843,000	843,000

TOTAL AID PROGRAMS	\$ 1,571,478,198	\$ 1,708,525,000	\$ 1,898,721,000	\$ 1,702,862,000
GENERAL RELIEF				

PSS-INDIGENT AID	177,162,975	191,814,000	212,338,000	210,596,000

TOTAL GENERAL RELIEF	\$ 177,162,975	\$ 191,814,000	\$ 212,338,000	\$ 210,596,000
VETERANS' SERVICES				

MILITARY & VETERANS AFFAIRS	1,123,457	1,200,000	1,452,000	1,341,000

TOTAL VETERANS' SERVICES	\$ 1,123,457	\$ 1,200,000	\$ 1,452,000	\$ 1,341,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
OTHER ASSISTANCE				
*CHILD ABUSE/NEGLECT PREVENT PROGRAM FUND	1,510,274	1,520,000	2,620,000	2,620,000
*DISPUTE RESOLUTION FUND	2,497,280	2,482,000	2,490,000	2,490,000
*DOMESTIC VIOLENCE PROGRAM FUND	1,387,004	1,229,000	2,472,000	2,472,000
*HOUSING & COMMUNITY DEVELOPMENT ACT FUND	4,429,140	52,051,000	56,551,000	56,551,000
*LINKAGES SUPPORT PROGRAM			500,000	500,000
CHILDREN'S SERVICES ASSISTANCE PAYMENTS	232,546,909	283,842,000	351,038,000	334,880,000
COMMUNITY & SENIOR CITIZENS SVCS. ADMIN.	16,402,109	16,984,000	16,453,000	16,397,000
COMMUNITY & SENIOR CITIZENS SVCS. ASST.	50,902,293	55,163,000	53,504,000	53,504,000
MACLAREN CHILDREN'S CENTER	15,688,601	16,927,000	16,648,000	16,648,000
TOTAL OTHER ASSISTANCE	\$ 325,363,610	\$ 430,198,000	\$ 502,276,000	\$ 486,062,000
TOTAL PUBLIC ASSISTANCE	\$ 2,621,546,598	\$ 2,941,735,000	\$ 3,361,348,000	\$ 3,072,530,000
EDUCATION				
LIBRARY SERVICES				
*PUBLIC LIBRARY	56,251,499	65,659,000	66,128,000	66,128,000
*PUBLIC LIBRARY-ACO	300,658	636,000	11,450,000	11,450,000
TOTAL LIBRARY SERVICES	\$ 56,552,157	\$ 66,295,000	\$ 77,578,000	\$ 77,578,000
TOTAL EDUCATION	\$ 56,552,157	\$ 66,295,000	\$ 77,578,000	\$ 77,578,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY
SCHEDULE 8A
FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
RECREATION & CULTURAL SERVICES				

RECREATION FACILITIES				

*GOLF COURSE FUND	841,284	1,502,000	6,475,000	6,475,000
*OFF-HIGHWAY VEHICLE FUND	141,392	277,000	659,000	659,000
*RECREATION FUND	247,172	322,000	575,000	575,000
*SAN GABRIEL CANYON RECREATION FUND	65,895	108,000	250,000	250,000
*SPECIAL DEVELOPMENT FUNDS-REGIONAL PARKS	804,173	1,137,000	2,092,000	2,092,000
BEACHES & HARBORS	51,240,306	33,197,000	41,466,000	41,466,000
PARKS & RECREATION	52,860,259	62,766,000	103,455,000	99,354,000
TOTAL RECREATION FACILITIES	\$ 106,200,481	\$ 99,309,000	\$ 154,972,000	\$ 150,871,000
CULTURAL SERVICES				

*FORD THEATER DEVELOPMENT FUND	1,824	22,000	125,000	125,000
ARBORETA & BOTANIC GARDENS	4,073,639	4,766,000	4,675,000	4,392,000
MUSEUM OF ART	15,006,333	16,250,000	19,280,000	16,882,000
MUSEUM OF NATURAL HISTORY	10,686,320	12,150,000	33,115,000	12,858,000
MUSIC & PERFORMING ARTS COMMISSION	869,429	1,254,000	1,232,000	1,226,000
MUSIC CENTER OPERATIONS	6,934,442	7,815,000	7,705,000	7,705,000
TOTAL CULTURAL SERVICES	\$ 37,571,987	\$ 42,257,000	\$ 66,132,000	\$ 43,188,000
TOTAL RECREATION & CULTURAL SERVICES	\$ 143,772,468	\$ 141,566,000	\$ 221,104,000	\$ 194,059,000

SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

SCHEDULE 8A

FOR FISCAL YEAR 1991-92

DESCRIPTION (1)	ACTUAL FISCAL YEAR 1989-90 (2)	ESTIMATED FISCAL YEAR 1990-91 (3)	REQUESTED FISCAL YEAR 1991-92 (4)	PROPOSED FISCAL YEAR 1991-92 (5)
DEBT SERVICE				

RETIREMENT OF LONG-TERM DEBT				

DETENTION FACILITIES DEBT SERVICE FUND	9,708,515	9,582,000	9,462,000	9,462,000
	-----	-----	-----	-----
TOTAL RETIREMENT OF LONG-TERM DEBT	\$ 9,708,515	\$ 9,582,000	\$ 9,462,000	\$ 9,462,000
INTEREST ON LONG-TERM DEBT				

*FUNDED INTEREST PLEDGE FUND			10,000,000	10,000,000
	-----	-----	-----	-----
TOTAL INTEREST ON LONG-TERM DEBT	\$	\$	\$ 10,000,000	\$ 10,000,000
	-----	-----	-----	-----
TOTAL DEBT SERVICE	\$ 9,708,515	\$ 9,582,000	\$ 19,462,000	\$ 19,462,000
	-----	-----	-----	-----
TOTAL SPECIFIC FINANCING USES	\$ 6,549,440,173	\$ 7,400,439,000	\$ 9,471,812,000	\$ 8,179,627,000
	=====	=====	=====	=====

STATUS OF EXPENDITURES FROM BOND (CONSTRUCTION)

PROCEEDS--SCHEDULE 12

Issue-Fund-Project Identification	Amount of Bonds Authorized	Amount of Bonds Sold to Date	Total Actual or Estimated Project Cost	Total Expenditures as of June 30, 1990	
				From Bond Proceeds	From Other Sources
Detention Facilities Bond of 1987.....	\$ 96,000,000	\$ 96,000,000	\$ 201,900,000	\$ 87,808,370	\$ 88,475,925

**ENTERPRISE
FUNDS**

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SUMMARY OF WATERWORKS ENTERPRISE

FOR FISCAL YEAR

AVAILABLE FINANCING				
WATERWORKS DISTRICTS AND FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
WATERWKS DIST JOINT FD			4,357,000	4,357,000
WATERWKS DIST GEN #01	356,000	209,000	763,000	1,328,000
WATERWKS DIST ACO #01	81,000		319,000	400,000
WATERWKS DIST DS #01	5,000	25,000	37,000	67,000
WATERWKS DIST GEN #04	3,159,000	1,611,000	9,598,000	14,368,000
WATERWKS DIST ACO #04	4,362,000	3,112,000	3,302,000	10,776,000
WATERWKS DIST DS #04		2,000	1,000	3,000
WATERWKS DIST DS #04 ZN B		4,000	3,000	7,000
WATERWKS DIST GEN #10	163,000	87,000	516,000	766,000
WATERWKS DIST ACO #10	108,000	15,000	15,000	138,000
WATERWKS DIST LOMITA WTR SYS			1,678,000	1,678,000
WATERWKS DIST LOMITA WTR-IF			800,000	800,000
WATERWKS DIST DS #13 ANX A	2,000	24,000	24,000	50,000
WATERWKS DIST DS #13 ANX B	1,000	5,000	1,000	7,000
WATERWKS DIST GEN #16	670,000	66,000	347,000	1,083,000
WATERWKS DIST ACO #16	352,000	314,000	50,000	716,000
WATERWKS DIST GEN #21	125,000		152,000	277,000
WATERWKS DIST ACO #21	100,000		18,000	118,000
WATERWKS DIST GEN #22	351,000	492,000	1,099,000	1,942,000
WATERWKS DIST ACO #22	917,000		89,000	1,006,000
WATERWKS DIST DS #22 ANX	11,000	14,000	12,000	37,000
WATERWKS DIST GEN #24	73,000	54,000	245,000	372,000
WATERWKS DIST ACO #24	356,000		32,000	388,000
WATERWKS DIST DS #24	2,000	14,000	12,000	28,000
WATERWKS DIST DS #26	1,000	7,000	1,000	9,000
WATERWKS DIST GEN #27	190,000	191,000	372,000	753,000
WATERWKS DIST ACO #27	194,000		50,000	244,000
WATERWKS DIST GEN #29	1,485,000	2,435,000	7,367,000	11,287,000
WATERWKS DIST ACO #29	3,555,000		4,870,000	8,425,000
WATERWKS DIST DS #29	120,000	492,000	472,000	1,084,000
WATERWKS DIST GEN #33	425,000	355,000	421,000	1,201,000
WATERWKS DIST ACO #33	2,552,000	283,000	434,000	3,269,000
WATERWKS DIST DS #33	11,000	16,000	29,000	56,000
WATERWKS DIST DS #33 ZN A	6,000	3,000	7,000	16,000
WATERWKS DIST GEN #34	475,000	652,000	1,541,000	2,668,000

OPERATING PLANS -- SCHEDULE 11-A

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
4,174,000	183,000			4,357,000
1,201,000	127,000			1,328,000
400,000				400,000
32,000		32,000	3,000	67,000
12,994,000	1,374,000			14,368,000
10,776,000				10,776,000
1,000		2,000		3,000
5,000		2,000		7,000
686,000	80,000			766,000
138,000				138,000
1,678,000				1,678,000
800,000				800,000
23,000		26,000	1,000	50,000
1,000		6,000		7,000
1,026,000	57,000			1,083,000
716,000				716,000
247,000	30,000			277,000
118,000				118,000
1,790,000	152,000			1,942,000
1,006,000				1,006,000
12,000		25,000		37,000
343,000	29,000			372,000
388,000				388,000
12,000		16,000		28,000
1,000		8,000		9,000
690,000	63,000			753,000
244,000				244,000
10,187,000	1,100,000			11,287,000
8,425,000				8,425,000
466,000		592,000	26,000	1,084,000
1,147,000	54,000			1,201,000
3,269,000				3,269,000
30,000		24,000	2,000	56,000
7,000		9,000		16,000
2,440,000	228,000			2,668,000

SUMMARY OF WATERWORKS ENTERPRISE

FOR FISCAL YEAR

WATERWORKS DISTRICTS AND FUNDS (1)	AVAILABLE FINANCING				TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)		
WATERWKS DIST ACO #34	316,000	79,000	118,000		513,000
WATERWKS DIST DS #34		17,000	17,000		34,000
WATERWKS DIST GEN #35	16,000		180,000		196,000
WATERWKS DIST ACO #35	327,000	2,698,000	507,000		3,532,000
WATERWKS DIST DS #35	10,000	21,000	42,000		73,000
WATERWKS DIST GEN #36	28,000		457,000		485,000
WATERWKS DIST ACO #36	70,000		41,000		111,000
WATERWKS DIST DS #36	4,000	11,000	13,000		28,000
WATERWKS DIST GEN #37	543,000	96,000	490,000		1,129,000
WATERWKS DIST ACO #37	548,000		250,000		798,000
WATERWKS DIST DS #37	6,000	24,000	23,000		53,000
WATERWKS DIST GEN #38	714,000	171,000	1,015,000		1,900,000
WATERWKS DIST ACO #38	282,000		96,000		378,000
WATERWKS DIST GEN #39	258,000	134,000	148,000		540,000
WATERWKS DIST ACO #39	49,000	65,000	136,000		250,000
WATERWKS DIST DS #39	6,000	20,000	18,000		44,000
WATERWKS DIST DS #39 ZN A	2,000	6,000	5,000		13,000
WW-MARINA DEL REY WTR SYS			273,000		273,000
WW-MARINA DEL REY WTR SYS ACO	280,000		572,000		852,000
TOTAL WATERWORKS DISTRICTS	\$ 23,667,000	\$ 13,824,000	\$ 43,435,000	\$	80,926,000
	=====	=====	=====	=====	=====

OPERATING PLANS -- SCHEDULE 11-A

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
513,000				513,000
19,000		14,000	1,000	34,000
193,000	3,000			196,000
3,532,000				3,532,000
52,000		17,000	4,000	73,000
475,000	10,000			485,000
111,000				111,000
17,000		10,000	1,000	28,000
1,119,000	10,000			1,129,000
798,000				798,000
27,000		24,000	2,000	53,000
1,734,000	166,000			1,900,000
378,000				378,000
524,000	16,000			540,000
250,000				250,000
22,000		20,000	2,000	44,000
7,000		5,000	1,000	13,000
273,000				273,000
852,000				852,000
-----	-----	-----	-----	-----
\$ 76,369,000	\$ 3,682,000	\$ 832,000	\$ 43,000	\$ 80,926,000
=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST JOINT FD - 54500

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	11,148	1,070,000	705,339	1,437,000	1,437,000	731,661
OTHER CHARGES		100,000	421,000	179,000	179,000	-242,000
FIXED ASSETS						
LAND			23,000			-23,000
BLDGS & IMPRVMTS		400,000	449,000	2,000,000	2,000,000	1,551,000
EQUIPMENT			25,000	88,000	88,000	63,000
TOT FIXED ASSETS	\$	\$ 400,000	\$ 497,000	\$ 2,088,000	\$ 2,088,000	\$ 1,591,000
TOT OPER EXP	\$ 11,148	\$ 1,570,000	\$ 1,623,339	\$ 3,704,000	\$ 3,704,000	\$ 2,080,661
RESIDUAL EQTY TRANSF						
RES EQTY TRANSF	338,242	709,000	1,052,000	470,000	470,000	-582,000
TOT FINANCING USES	\$ 349,390	\$ 2,279,000	\$ 2,675,339	\$ 4,174,000	\$ 4,174,000	\$ 1,498,661
APPR FOR CONTINGENCY				183,000	183,000	183,000
TOT FINANCING REQMTS	\$ 349,390	\$ 2,279,000	\$ 2,675,339	\$ 4,357,000	\$ 4,357,000	\$ 1,681,661
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	-534,356	-224,000	-224,661			224,661
OPERATING REVENUE						
CHARGES FOR SVCS	637,855	503,000	900,000	474,000	474,000	-426,000
MISC REVENUES	2,755	2,000,000	2,000,000	3,883,000	3,883,000	1,883,000
TOT OPER REVENUE	\$ 640,610	\$ 2,503,000	\$ 2,900,000	\$ 4,357,000	\$ 4,357,000	\$ 1,457,000
OTHER FIN SOURCES						
SALE OF FIX ASSET	18,475					
TOT OTH FIN SOURCES	\$ 18,475	\$	\$	\$	\$	\$
TOT AVAIL FINANCING	\$ 124,729	\$ 2,279,000	\$ 2,675,339	\$ 4,357,000	\$ 4,357,000	\$ 1,681,661
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #01 - 54510

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	793,741	798,000	899,000	831,000	831,000	-68,000
OTHER CHARGES		2,000	5,000	9,000	9,000	4,000
FIXED ASSETS						
BLDGS & IMPRVMTS	10,243	5,000	272,000	361,000	361,000	89,000
TOT FIXED ASSETS	\$ 10,243	\$ 5,000	\$ 272,000	\$ 361,000	\$ 361,000	\$ 89,000
TOT OPER EXP	\$ 803,984	\$ 805,000	\$ 1,176,000	\$ 1,201,000	\$ 1,201,000	\$ 25,000
TOT FINANCING USES	\$ 803,984	\$ 805,000	\$ 1,176,000	\$ 1,201,000	\$ 1,201,000	\$ 25,000
APPR FOR CONTINGENCY RESERVE			176,000	127,000	127,000	-49,000
GENERAL RESERVES	231,501	209,000	209,509			-209,509
OTHER RESERVES	38,916					
TOT FINANCING REQMTS	\$ 1,074,401	\$ 1,014,000	\$ 1,561,509	\$ 1,328,000	\$ 1,328,000	\$ -233,509
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	630,417	379,000	379,008	356,000	356,000	-23,008
OPERATING REVENUE						
INTERGOVT'L REVS	150		1,000			-1,000
CHARGES FOR SVCS	763,712	730,000	915,000	733,000	733,000	-182,000
MISC REVENUES	-6,154	1,000	4,000	1,000	1,000	-3,000
TOT OPER REVENUE	\$ 757,708	\$ 731,000	\$ 920,000	\$ 734,000	\$ 734,000	\$ -186,000
NON-OPER REVENUE						
TAXES	7,020	5,000	7,000	5,000	5,000	-2,000
INTEREST	58,265	24,000	24,000	24,000	24,000	
TOT NON-OPER REV	\$ 65,285	\$ 29,000	\$ 31,000	\$ 29,000	\$ 29,000	\$ -2,000
CANC-PR YR RES/DES		231,000	231,501	209,000	209,000	-22,501
TOT AVAIL FINANCING	\$ 1,453,410	\$ 1,370,000	\$ 1,561,509	\$ 1,328,000	\$ 1,328,000	\$ -233,509
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #01 - 54511

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS	201	5,000	400,000	400,000	400,000	
TOT FIXED ASSETS	\$ 201	\$ 5,000	\$ 400,000	\$ 400,000	\$ 400,000	\$
TOT OPER EXP	\$ 201	\$ 5,000	\$ 400,000	\$ 400,000	\$ 400,000	\$
TOT FINANCING USES	\$ 201	\$ 5,000	\$ 400,000	\$ 400,000	\$ 400,000	\$
TOT FINANCING REQMTS	\$ 201	\$ 5,000	\$ 400,000	\$ 400,000	\$ 400,000	\$
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	72,106	78,000	78,241	81,000	81,000	2,759
OPERATING REVENUE						
CHARGES FOR SVCS			316,759	312,000	312,000	-4,759
TOT OPER REVENUE	\$	\$	\$ 316,759	\$ 312,000	\$ 312,000	\$ -4,759
NON-OPER REVENUE						
INTEREST	6,336	8,000	5,000	7,000	7,000	2,000
TOT NON-OPER REV	\$ 6,336	\$ 8,000	\$ 5,000	\$ 7,000	\$ 7,000	\$ 2,000
TOT AVAIL FINANCING	\$ 78,442	\$ 86,000	\$ 400,000	\$ 400,000	\$ 400,000	
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #01 - 54512

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	34,435	33,000	33,231	32,000	32,000	-1,231
TOT OPER EXP	\$ 34,435	\$ 33,000	\$ 33,231	\$ 32,000	\$ 32,000	\$ -1,231
TOT FINANCING USES	\$ 34,435	\$ 33,000	\$ 33,231	\$ 32,000	\$ 32,000	\$ -1,231
RESERVE						
GENERAL RESERVES	25,695	25,000	24,793	32,000	32,000	7,207
EST DELINQUENCY			3,329	3,000	3,000	-329
TOT FINANCING REQMTS	\$ 60,130	\$ 58,000	\$ 61,353	\$ 67,000	\$ 67,000	\$ 5,647
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	35,405	3,000	3,085	5,000	5,000	1,915
OPERATING REVENUE						
INTERGOVT'L REVS	903	1,000	891	1,000	1,000	109
TOT OPER REVENUE	\$ 903	\$ 1,000	\$ 891	\$ 1,000	\$ 1,000	\$ 109
NON-OPER REVENUE						
TAXES	25,115	32,000	31,682	34,000	34,000	2,318
INTEREST	1,792	2,000		2,000	2,000	2,000
TOT NON-OPER REV	\$ 26,907	\$ 34,000	\$ 31,682	\$ 36,000	\$ 36,000	\$ 4,318
CANC-PR YR RES/DES		25,000	25,695	25,000	25,000	-695
TOT AVAIL FINANCING	\$ 63,215	\$ 63,000	\$ 61,353	\$ 67,000	\$ 67,000	\$ 5,647
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #04 - 54520

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	8,656,914	7,812,000	10,094,000	10,536,000	10,536,000	442,000
OTHER CHARGES		20,000	20,000	125,000	125,000	105,000
FIXED ASSETS						
BLDGS & IMPRVMTS	458,030	1,700,000	2,808,000	2,333,000	2,333,000	-475,000
TOT FIXED ASSETS	\$ 458,030	\$ 1,700,000	\$ 2,808,000	\$ 2,333,000	\$ 2,333,000	\$ -475,000

TOT OPER EXP	\$ 9,114,944	\$ 9,532,000	\$ 12,922,000	\$ 12,994,000	\$ 12,994,000	\$ 72,000

TOT FINANCING USES	\$ 9,114,944	\$ 9,532,000	\$ 12,922,000	\$ 12,994,000	\$ 12,994,000	\$ 72,000
APPR FOR CONTINGENCY			1,938,000	1,374,000	1,374,000	-564,000
RESERVE						
GENERAL RESERVES	2,021,662	1,611,000	1,611,327			-1,611,327
OTHER RESERVES	349,140					

TOT FINANCING REQMTS	\$ 11,485,746	\$ 11,143,000	\$ 16,471,327	\$ 14,368,000	\$ 14,368,000	\$ -2,103,327
=====						
AVAILABLE FINANCING						
=====						
FUND BALANCE	5,970,802	3,528,000	3,527,665	3,159,000	3,159,000	-368,665
OPERATING REVENUE						
FINES/FORF & PEN	50					
INTERGOVT'L REVS	5,153	5,000	6,000	5,000	5,000	-1,000
CHARGES FOR SVCS	8,290,367	7,847,000	10,303,000	8,693,000	8,693,000	-1,610,000
MISC REVENUES	-52,802	66,000	60,000	65,000	65,000	5,000
TOT OPER REVENUE	\$ 8,242,768	\$ 7,918,000	\$ 10,369,000	\$ 8,763,000	\$ 8,763,000	\$ -1,606,000
NON-OPER REVENUE						
TAXES	232,116	235,000	253,000	235,000	235,000	-18,000
INTEREST	562,563	600,000	300,000	600,000	600,000	300,000
TOT NON-OPER REV	\$ 794,679	\$ 835,000	\$ 553,000	\$ 835,000	\$ 835,000	\$ 282,000
OTHER FIN SOURCES						
SALE OF FA/CP	165					
SALE OF FIX ASSET	5,000					
TOT OTH FIN SOURCES	\$ 5,165	\$	\$	\$	\$	\$
CANC-PR YR RES/DES		2,021,000	2,021,662	1,611,000	1,611,000	-410,662

TOT AVAIL FINANCING	\$ 15,013,414	\$ 14,302,000	\$ 16,471,327	\$ 14,368,000	\$ 14,368,000	\$ -2,103,327
=====						

1991-92 OPERATING PLAN
WATERWKS DIST ACO #04 - 54521

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	-244					
FIXED ASSETS						
LAND			1,000,000	1,000,000	1,000,000	
BLDGs & IMPRVMTS	815,888	5,000,000	6,832,000	9,776,000	9,776,000	2,944,000
TOT FIXED ASSETS	\$ 815,888	\$ 5,000,000	\$ 7,832,000	\$ 10,776,000	\$ 10,776,000	\$ 2,944,000
TOT OPER EXP	\$ 815,644	\$ 5,000,000	\$ 7,832,000	\$ 10,776,000	\$ 10,776,000	\$ 2,944,000
TOT FINANCING USES	\$ 815,644	\$ 5,000,000	\$ 7,832,000	\$ 10,776,000	\$ 10,776,000	\$ 2,944,000
APPR FOR CONTINGENCY RESERVE			1,174,800			-1,174,800
GENERAL RESERVES	2,624,449	3,112,000	3,112,906			-3,112,906
TOT FINANCING REQMTS	\$ 3,440,093	\$ 8,112,000	\$ 12,119,706	\$ 10,776,000	\$ 10,776,000	\$ -1,343,706
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	5,543,449	6,547,000	6,547,257	4,362,000	4,362,000	-2,185,257
OPERATING REVENUE						
INTERGOVT'L REVS	3,942		5,000			-5,000
CHARGES FOR SVCS	3,713,749	2,500,000	2,613,000	2,500,000	2,500,000	-113,000
MISC REVENUES	-24,759	2,000	5,000	2,000	2,000	-3,000
TOT OPER REVENUE	\$ 3,692,932	\$ 2,502,000	\$ 2,623,000	\$ 2,502,000	\$ 2,502,000	\$ -121,000
NON-OPER REVENUE						
TAXES	174,371	200,000	165,000	200,000	200,000	35,000
INTEREST	576,598	601,000	160,000	600,000	600,000	440,000
TOT NON-OPER REV	\$ 750,969	\$ 801,000	\$ 325,000	\$ 800,000	\$ 800,000	\$ 475,000
CANC-PR YR RES/DES		2,624,000	2,624,449	3,112,000	3,112,000	487,551
TOT AVAIL FINANCING	\$ 9,987,350	\$ 12,474,000	\$ 12,119,706	\$ 10,776,000	\$ 10,776,000	\$ -1,343,706
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #04 - 54522

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	1,071	1,000	1,024	1,000	1,000	-24
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 1,071	\$ 1,000	\$ 1,024	\$ 1,000	\$ 1,000	-24
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 1,071	\$ 1,000	\$ 1,024	\$ 1,000	\$ 1,000	-24
RESERVE						
GENERAL RESERVES	2,862	2,000	2,156	2,000	2,000	-156
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 3,933	\$ 3,000	\$ 3,180	\$ 3,000	\$ 3,000	-180
	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	3,934		318			-318
NON-OPER REVENUE						
INTEREST	317	1,000		1,000	1,000	1,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 317	\$ 1,000	\$	\$ 1,000	\$ 1,000	1,000
CANC-PR YR RES/DES		2,000	2,862	2,000	2,000	-862
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 4,251	\$ 3,000	\$ 3,180	\$ 3,000	\$ 3,000	-180
	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #04 ZN B - 54524

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	4,960	5,000	4,800	5,000	5,000	200
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 4,960	\$ 5,000	\$ 4,800	\$ 5,000	\$ 5,000	\$ 200
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 4,960	\$ 5,000	\$ 4,800	\$ 5,000	\$ 5,000	\$ 200
RESERVE						
GENERAL RESERVES	1,501	4,000	3,895	2,000	2,000	-1,895
EST DELINQUENCY			46			-46
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 6,461	\$ 9,000	\$ 8,741	\$ 7,000	\$ 7,000	\$ -1,741
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	1,783	5,000	4,381			-4,381
OPERATING REVENUE						
INTERGOVT'L REVS	393		125			-125
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 393	\$	\$ 125	\$	\$	\$ -125
NON-OPER REVENUE						
TAXES	6,816	3,000	2,734	3,000	3,000	266
INTEREST	243					
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 7,059	\$ 3,000	\$ 2,734	\$ 3,000	\$ 3,000	\$ 266
RES EQUITY TRANSFERS						
RES EQUITY TRANSF	1,608					
CANC-PR YR RES/DES		1,000	1,501	4,000	4,000	2,499
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 10,843	\$ 9,000	\$ 8,741	\$ 7,000	\$ 7,000	\$ -1,741
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #10 - 54530

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	513,326	509,000	562,000	529,000	529,000	-33,000
OTHER CHARGES		2,000	10,000	9,000	9,000	-1,000
FIXED ASSETS						
BLDGS & IMPRVMTS	10,717	10,000	117,000	148,000	148,000	31,000
TOT FIXED ASSETS	\$ 10,717	\$ 10,000	\$ 117,000	\$ 148,000	\$ 148,000	\$ 31,000
TOT OPER EXP	\$ 524,043	\$ 521,000	\$ 689,000	\$ 686,000	\$ 686,000	\$ -3,000
TOT FINANCING USES	\$ 524,043	\$ 521,000	\$ 689,000	\$ 686,000	\$ 686,000	\$ -3,000
APPR FOR CONTINGENCY RESERVE			103,000	80,000	80,000	-23,000
GENERAL RESERVES	118,381	87,000	86,799			-86,799
OTHER RESERVES	31,280					
TOT FINANCING REQMTS	\$ 673,704	\$ 608,000	\$ 878,799	\$ 766,000	\$ 766,000	\$ -112,799
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	279,661	137,000	136,418	163,000	163,000	26,582
OPERATING REVENUE						
INTERGOVT'L REVS	665	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	476,653	466,000	581,000	466,000	466,000	-115,000
MISC REVENUES	-2,383	6,000	3,000	6,000	6,000	3,000
TOT OPER REVENUE	\$ 474,935	\$ 473,000	\$ 585,000	\$ 473,000	\$ 473,000	\$ -112,000
NON-OPER REVENUE						
TAXES	32,477	32,000	28,000	32,000	32,000	4,000
INTEREST	23,048	11,000	11,000	11,000	11,000	
TOT NON-OPER REV	\$ 55,525	\$ 43,000	\$ 39,000	\$ 43,000	\$ 43,000	\$ 4,000
CANC-PR YR RES/DES		118,000	118,381	87,000	87,000	-31,381
TOT AVAIL FINANCING	\$ 810,121	\$ 771,000	\$ 878,799	\$ 766,000	\$ 766,000	\$ -112,799
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #10 - 54531

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS		30,000	300,000	138,000	138,000	-162,000
TOT FIXED ASSETS	\$	\$ 30,000	\$ 300,000	\$ 138,000	\$ 138,000	\$ -162,000
TOT OPER EXP	\$	\$ 30,000	\$ 300,000	\$ 138,000	\$ 138,000	\$ -162,000
TOT FINANCING USES	\$	\$ 30,000	\$ 300,000	\$ 138,000	\$ 138,000	\$ -162,000
APPR FOR CONTINGENCY			45,000			-45,000
RESERVE						
GENERAL RESERVES	310,000	15,000	15,594			-15,594
TOT FINANCING REQMTS	\$ 310,000	\$ 45,000	\$ 360,594	\$ 138,000	\$ 138,000	\$ -222,594
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	126,763	-171,000	-171,406	108,000	108,000	279,406
OPERATING REVENUE						
INTERGOVT'L REVS	13					
CHARGES FOR SVCS			204,000			-204,000
MISC REVENUES		2,000		2,000	2,000	2,000
TOT OPER REVENUE	\$ 13	\$ 2,000	\$ 204,000	\$ 2,000	\$ 2,000	\$ -202,000
NON-OPER REVENUE						
TAXES	650	1,000		1,000	1,000	1,000
INTEREST	11,168	11,000	18,000	12,000	12,000	-6,000
TOT NON-OPER REV	\$ 11,818	\$ 12,000	\$ 18,000	\$ 13,000	\$ 13,000	\$ -5,000
CANC-PR YR RES/DES		310,000	310,000	15,000	15,000	-295,000
TOT AVAIL FINANCING	\$ 138,594	\$ 153,000	\$ 360,594	\$ 138,000	\$ 138,000	\$ -222,594
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST LOMITA WTR SYS - 54540

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	1,699,681	1,455,000	1,612,697	1,575,000	1,575,000	-37,697
OTHER CHARGES		5,000	10,000	24,000	24,000	14,000
FIXED ASSETS						
BLDGS & IMPRVMTS	19,097	10,000	140,000	79,000	79,000	-61,000
TOT FIXED ASSETS	\$ 19,097	\$ 10,000	\$ 140,000	\$ 79,000	\$ 79,000	\$ -61,000
TOT OPER EXP	\$ 1,718,778	\$ 1,470,000	\$ 1,762,697	\$ 1,678,000	\$ 1,678,000	\$ -84,697
TOT FINANCING USES	\$ 1,718,778	\$ 1,470,000	\$ 1,762,697	\$ 1,678,000	\$ 1,678,000	\$ -84,697
RESERVE						
OTHER RESERVES	104,696					
TOT FINANCING REQMTS	\$ 1,823,474	\$ 1,470,000	\$ 1,762,697	\$ 1,678,000	\$ 1,678,000	\$ -84,697
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	335,019	-30,000	-30,303			30,303
OPERATING REVENUE						
CHARGES FOR SVCS	1,364,552	1,471,000	1,771,000	1,649,000	1,649,000	-122,000
MISC REVENUES	85,047	20,000	10,000	20,000	20,000	10,000
TOT OPER REVENUE	\$ 1,449,599	\$ 1,491,000	\$ 1,781,000	\$ 1,669,000	\$ 1,669,000	\$ -112,000
NON-OPER REVENUE						
TAXES	15					
INTEREST	8,539	9,000	12,000	9,000	9,000	-3,000
TOT NON-OPER REV	\$ 8,554	\$ 9,000	\$ 12,000	\$ 9,000	\$ 9,000	\$ -3,000
TOT AVAIL FINANCING	\$ 1,793,172	\$ 1,470,000	\$ 1,762,697	\$ 1,678,000	\$ 1,678,000	\$ -84,697
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST LOMITA WTR-IF - 54541

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS	175,764	1,876,000	1,099,017	800,000	800,000	-299,017
TOT FIXED ASSETS	\$ 175,764	\$ 1,876,000	\$ 1,099,017	\$ 800,000	\$ 800,000	\$ -299,017
TOT OPER EXP	\$ 175,764	\$ 1,876,000	\$ 1,099,017	\$ 800,000	\$ 800,000	\$ -299,017
TOT FINANCING USES	\$ 175,764	\$ 1,876,000	\$ 1,099,017	\$ 800,000	\$ 800,000	\$ -299,017
TOT FINANCING REQMTS	\$ 175,764	\$ 1,876,000	\$ 1,099,017	\$ 800,000	\$ 800,000	\$ -299,017
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	74,526	-39,000	-39,040			39,040
OPERATING REVENUE						
CHARGES FOR SVCS			738,057	123,000	123,000	-615,057
MISC REVENUES	60,000	1,912,000	400,000	664,000	664,000	264,000
TOT OPER REVENUE	\$ 60,000	\$ 1,912,000	\$ 1,138,057	\$ 787,000	\$ 787,000	\$ -351,057
NON-OPER REVENUE						
TAXES				1,000	1,000	1,000
INTEREST	2,197	3,000		12,000	12,000	12,000
TOT NON-OPER REV	\$ 2,197	\$ 3,000	\$	\$ 13,000	\$ 13,000	\$ 13,000
TOT AVAIL FINANCING	\$ 136,723	\$ 1,876,000	\$ 1,099,017	\$ 800,000	\$ 800,000	\$ -299,017
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #13 ANX A - 54543

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====						
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	26,165	24,000	25,265	23,000	23,000	-2,265
TOT OPER EXP	\$ 26,165	\$ 24,000	\$ 25,265	\$ 23,000	\$ 23,000	-2,265
TOT FINANCING USES	\$ 26,165	\$ 24,000	\$ 25,265	\$ 23,000	\$ 23,000	-2,265
RESERVE						
GENERAL RESERVES	25,826	24,000	24,832	26,000	26,000	1,168
EST DELINQUENCY			853	1,000	1,000	147
TOT FINANCING REQMTS	\$ 51,991	\$ 48,000	\$ 50,950	\$ 50,000	\$ 50,000	-950
=====						
AVAILABLE FINANCING						
=====						
FUND BALANCE	28,981	2,000	2,381	2,000	2,000	-381
OPERATING REVENUE						
INTERGOVT'L REVS	636	1,000	534	1,000	1,000	466
TOT OPER REVENUE	\$ 636	\$ 1,000	\$ 534	\$ 1,000	\$ 1,000	466
NON-OPER REVENUE						
TAXES	23,783	21,000	22,209	22,000	22,000	-209
INTEREST	972	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 24,755	\$ 22,000	\$ 22,209	\$ 23,000	\$ 23,000	791
CANC-PR YR RES/DES		25,000	25,826	24,000	24,000	-1,826
TOT AVAIL FINANCING	\$ 54,372	\$ 50,000	\$ 50,950	\$ 50,000	\$ 50,000	-950
=====						

1991-92 OPERATING PLAN
WATERWKS DIST DS #13 ANX B - 54544

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	250	1,000	1,225	1,000	1,000	-225

TOT OPER EXP	\$ 250	\$ 1,000	\$ 1,225	\$ 1,000	\$ 1,000	-225

TOT FINANCING USES	\$ 250	\$ 1,000	\$ 1,225	\$ 1,000	\$ 1,000	-225
RESERVE						
GENERAL RESERVES	5,690	5,000	4,971	6,000	6,000	1,029

TOT FINANCING REQMTS	\$ 5,940	\$ 6,000	\$ 6,196	\$ 7,000	\$ 7,000	804
	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	5,940	1,000	506	1,000	1,000	494
NON-OPER REVENUE						
INTEREST	506	1,000		1,000	1,000	1,000

TOT NON-OPER REV	\$ 506	\$ 1,000	\$	\$ 1,000	\$ 1,000	1,000
CANC-PR YR RES/DES		5,000	5,690	5,000	5,000	-690

TOT AVAIL FINANCING	\$ 6,446	\$ 7,000	\$ 6,196	\$ 7,000	\$ 7,000	804
	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #16 - 54550

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	360,059	361,000	364,000	378,000	378,000	14,000
OTHER CHARGES		1,000	1,000	4,000	4,000	3,000
FIXED ASSETS						
BLDGs & IMPRVMTS	125	1,000	537,000	644,000	644,000	107,000
TOT FIXED ASSETS	\$ 125	\$ 1,000	\$ 537,000	\$ 644,000	\$ 644,000	\$ 107,000
TOT OPER EXP	\$ 360,184	\$ 363,000	\$ 902,000	\$ 1,026,000	\$ 1,026,000	\$ 124,000
TOT FINANCING USES	\$ 360,184	\$ 363,000	\$ 902,000	\$ 1,026,000	\$ 1,026,000	\$ 124,000
APPR FOR CONTINGENCY			135,000	57,000	57,000	-78,000
RESERVE						
GENERAL RESERVES	272,120	66,000	66,236			-66,236
OTHER RESERVES	16,560					
TOT FINANCING REQMTS	\$ 648,864	\$ 429,000	\$ 1,103,236	\$ 1,083,000	\$ 1,083,000	\$ -20,236
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	748,680	475,000	475,116	670,000	670,000	194,884
OPERATING REVENUE						
INTERGOVT'L REVS	490	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	271,608	272,000	300,000	272,000	272,000	-28,000
MISC REVENUES	-647	1,000	1,000	1,000	1,000	
TOT OPER REVENUE	\$ 271,451	\$ 274,000	\$ 302,000	\$ 274,000	\$ 274,000	\$ -28,000
NON-OPER REVENUE						
TAXES	22,892	23,000	24,000	23,000	23,000	-1,000
INTEREST	80,957	55,000	30,000	50,000	50,000	20,000
TOT NON-OPER REV	\$ 103,849	\$ 78,000	\$ 54,000	\$ 73,000	\$ 73,000	\$ 19,000
CANC-PR YR RES/DES		272,000	272,120	66,000	66,000	-206,120
TOT AVAIL FINANCING	\$ 1,123,980	\$ 1,099,000	\$ 1,103,236	\$ 1,083,000	\$ 1,083,000	\$ -20,236
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #16 - 54551

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS			300,000	716,000	716,000	416,000
TOT FIXED ASSETS	\$	\$	\$ 300,000	\$ 716,000	\$ 716,000	\$ 416,000
TOT OPER EXP	\$	\$	\$ 300,000	\$ 716,000	\$ 716,000	\$ 416,000
TOT FINANCING USES	\$	\$	\$ 300,000	\$ 716,000	\$ 716,000	\$ 416,000
APPR FOR CONTINGENCY			45,000			-45,000
RESERVE						
GENERAL RESERVES		314,000	314,261			-314,261
OTHER RESERVES	150,520					
PROV FOR RES/DESIG	159,000					
TOT FINANCING REQMTS	\$ 309,520	\$ 314,000	\$ 659,261	\$ 716,000	\$ 716,000	\$ 56,739
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	565,520	306,000	305,741	352,000	352,000	46,259
OPERATING REVENUE						
CHARGES FOR SVCS			24,000			-24,000
TOT OPER REVENUE	\$	\$	\$ 24,000	\$	\$	\$ -24,000
NON-OPER REVENUE						
INTEREST	49,741	51,000	20,000	50,000	50,000	30,000
TOT NON-OPER REV	\$ 49,741	\$ 51,000	\$ 20,000	\$ 50,000	\$ 50,000	\$ 30,000
CANC-PR YR RES/DES		309,000	309,520	314,000	314,000	4,480
TOT AVAIL FINANCING	\$ 615,261	\$ 666,000	\$ 659,261	\$ 716,000	\$ 716,000	\$ 56,739
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #21 - 54560

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	193,478	196,000	144,000	203,000	203,000	59,000
OTHER CHARGES		1,000	1,000	2,000	2,000	1,000
FIXED ASSETS						
BLDGS & IMPRVMTS	6,637	5,000	180,000	42,000	42,000	-138,000
TOT FIXED ASSETS	\$ 6,637	\$ 5,000	\$ 180,000	\$ 42,000	\$ 42,000	\$ -138,000
TOT OPER EXP	\$ 200,115	\$ 202,000	\$ 325,000	\$ 247,000	\$ 247,000	\$ -78,000
TOT FINANCING USES	\$ 200,115	\$ 202,000	\$ 325,000	\$ 247,000	\$ 247,000	\$ -78,000
APPR FOR CONTINGENCY			21,000	30,000	30,000	9,000
RESERVE						
GENERAL RESERVES	64,772					
OTHER RESERVES	5,060					
TOT FINANCING REQMTS	\$ 269,947	\$ 202,000	\$ 346,000	\$ 277,000	\$ 277,000	\$ -69,000
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	229,832	112,000	111,254	125,000	125,000	13,746
OPERATING REVENUE						
INTERGOVT'L REVS	597	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	101,612	97,000	113,000	97,000	97,000	-16,000
MISC REVENUES	197	4,000	2,000	4,000	4,000	2,000
TOT OPER REVENUE	\$ 102,406	\$ 102,000	\$ 116,000	\$ 102,000	\$ 102,000	\$ -14,000
NON-OPER REVENUE						
TAXES	27,514	28,000	26,000	28,000	28,000	2,000
INTEREST	21,446	21,000	27,974	22,000	22,000	-5,974
TOT NON-OPER REV	\$ 48,960	\$ 49,000	\$ 53,974	\$ 50,000	\$ 50,000	\$ -3,974
CANC-PR YR RES/DES		64,000	64,772			-64,772
TOT AVAIL FINANCING	\$ 381,198	\$ 327,000	\$ 346,000	\$ 277,000	\$ 277,000	\$ -69,000
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #21 - 54561

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS			91,000	118,000	118,000	27,000
TOT FIXED ASSETS	\$	\$	\$ 91,000	\$ 118,000	\$ 118,000	\$ 27,000
TOT OPER EXP	\$	\$	\$ 91,000	\$ 118,000	\$ 118,000	\$ 27,000
TOT FINANCING USES	\$	\$	\$ 91,000	\$ 118,000	\$ 118,000	\$ 27,000
APPR FOR CONTINGENCY			4,353			-4,353
TOT FINANCING REQMTS	\$	\$	\$ 95,353	\$ 118,000	\$ 118,000	\$ 22,647
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	65,070	81,000	81,353	100,000	100,000	18,647
OPERATING REVENUE						
CHARGES FOR SVCS	11,696	12,000	12,000	12,000	12,000	
MISC REVENUES	-1,274					
TOT OPER REVENUE	\$ 10,422	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	
NON-OPER REVENUE						
TAXES	-73					
INTEREST	5,935	7,000	2,000	6,000	6,000	4,000
TOT NON-OPER REV	\$ 5,862	\$ 7,000	\$ 2,000	\$ 6,000	\$ 6,000	\$ 4,000
TOT AVAIL FINANCING	\$ 81,354	\$ 100,000	\$ 95,353	\$ 118,000	\$ 118,000	\$ 22,647
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #22 - 54570

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====						
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	951,316	955,000	1,002,000	1,000,000	1,000,000	-2,000
OTHER CHARGES		3,000	2,000	16,000	16,000	14,000
FIXED ASSETS						
BLDGS & IMPRVMTS	1,968	1,000	110,000	774,000	774,000	664,000
TOT FIXED ASSETS	\$ 1,968	\$ 1,000	\$ 110,000	\$ 774,000	\$ 774,000	\$ 664,000

TOT OPER EXP	\$ 953,284	\$ 959,000	\$ 1,114,000	\$ 1,790,000	\$ 1,790,000	\$ 676,000

TOT FINANCING USES	\$ 953,284	\$ 959,000	\$ 1,114,000	\$ 1,790,000	\$ 1,790,000	\$ 676,000
APPR FOR CONTINGENCY			167,000	152,000	152,000	-15,000
RESERVE						
GENERAL RESERVES	390,483	492,000	492,034			-492,034
OTHER RESERVES	72,404					
TOT FINANCING REQMTS	\$ 1,416,171	\$ 1,451,000	\$ 1,773,034	\$ 1,942,000	\$ 1,942,000	\$ 168,966
=====						
AVAILABLE FINANCING						
=====						
FUND BALANCE	592,887	319,000	318,551	351,000	351,000	32,449
OPERATING REVENUE						
INTERGOVT'L REVS	1,398	2,000	2,000	2,000	2,000	
CHARGES FOR SVCS	1,007,914	845,000	973,000	852,000	852,000	-121,000
MISC REVENUES	-941	150,000	4,000	150,000	150,000	146,000
TOT OPER REVENUE	\$ 1,008,371	\$ 997,000	\$ 979,000	\$ 1,004,000	\$ 1,004,000	\$ 25,000
NON-OPER REVENUE						
TAXES	63,622	65,000	65,000	65,000	65,000	
INTEREST	69,842	31,000	20,000	30,000	30,000	10,000
TOT NON-OPER REV	\$ 133,464	\$ 96,000	\$ 85,000	\$ 95,000	\$ 95,000	\$ 10,000
CANC-PR YR RES/DES		390,000	390,483	492,000	492,000	101,517
TOT AVAIL FINANCING	\$ 1,734,722	\$ 1,802,000	\$ 1,773,034	\$ 1,942,000	\$ 1,942,000	\$ 168,966
=====						

1991-92 OPERATING PLAN
WATERWKS DIST ACO #22 - 54571

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDG & IMPRVMTS			758,000	1,006,000	1,006,000	248,000
TOT FIXED ASSETS	\$	\$	\$ 758,000	\$ 1,006,000	\$ 1,006,000	\$ 248,000
TOT OPER EXP	\$	\$	\$ 758,000	\$ 1,006,000	\$ 1,006,000	\$ 248,000
TOT FINANCING USES	\$	\$	\$ 758,000	\$ 1,006,000	\$ 1,006,000	\$ 248,000
APPR FOR CONTINGENCY			92,312			-92,312
RESERVE						
GENERAL RESERVES	289,775					
TOT FINANCING REQMTS	\$ 289,775	\$	\$ 850,312	\$ 1,006,000	\$ 1,006,000	\$ 155,688
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	735,100	539,000	538,537	917,000	917,000	378,463
OPERATING REVENUE						
INTERGOVT'L REVS	599	1,000	1,000	1,000	1,000	
TOT OPER REVENUE	\$ 599	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	
NON-OPER REVENUE						
TAXES	27,186	27,000	20,000	27,000	27,000	7,000
INTEREST	65,425	61,000	1,000	61,000	61,000	60,000
TOT NON-OPER REV	\$ 92,611	\$ 88,000	\$ 21,000	\$ 88,000	\$ 88,000	\$ 67,000
CANC-PR YR RES/DES		289,000	289,775			-289,775
TOT AVAIL FINANCING	\$ 828,310	\$ 917,000	\$ 850,312	\$ 1,006,000	\$ 1,006,000	\$ 155,688
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #22 ANX - 54573

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	12,403	13,000	11,935	12,000	12,000	65
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 12,403	\$ 13,000	\$ 11,935	\$ 12,000	\$ 12,000	\$ 65
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 12,403	\$ 13,000	\$ 11,935	\$ 12,000	\$ 12,000	\$ 65
RESERVE						
GENERAL RESERVES	6,791	14,000	14,227	25,000	25,000	10,773
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 19,194	\$ 27,000	\$ 26,162	\$ 37,000	\$ 37,000	\$ 10,838
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	19,194	20,000	19,371	11,000	11,000	-8,371
OPERATING REVENUE						
CHARGES FOR SVCS	17,770	11,000		11,000	11,000	11,000
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 17,770	\$ 11,000	\$	\$ 11,000	\$ 11,000	\$ 11,000
NON-OPER REVENUE						
TAXES	2					
INTEREST	1,598	1,000		1,000	1,000	1,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 1,600	\$ 1,000	\$	\$ 1,000	\$ 1,000	\$ 1,000
CANC-PR YR RES/DES		6,000	6,791	14,000	14,000	7,209
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 38,564	\$ 38,000	\$ 26,162	\$ 37,000	\$ 37,000	\$ 10,838
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #24 - 54580

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	246,242	187,000	182,000	195,000	195,000	13,000
OTHER CHARGES		1,000	1,000	2,000	2,000	1,000
FIXED ASSETS						
BLDGS & IMPRVMTS	1,354	100,000	102,000	146,000	146,000	44,000
TOT FIXED ASSETS	\$ 1,354	\$ 100,000	\$ 102,000	\$ 146,000	\$ 146,000	\$ 44,000
TOT OPER EXP	\$ 247,596	\$ 288,000	\$ 285,000	\$ 343,000	\$ 343,000	\$ 58,000
TOT FINANCING USES	\$ 247,596	\$ 288,000	\$ 285,000	\$ 343,000	\$ 343,000	\$ 58,000
APPR FOR CONTINGENCY RESERVE			42,700	29,000	29,000	-13,700
GENERAL RESERVES	85,865	54,000	54,707			-54,707
OTHER RESERVES	4,692					
TOT FINANCING REQMTS	\$ 338,153	\$ 342,000	\$ 382,407	\$ 372,000	\$ 372,000	\$ -10,407
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	170,557	85,000	84,542	73,000	73,000	-11,542
OPERATING REVENUE						
INTERGOVT'L REVS	236	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	231,555	226,000	195,000	226,000	226,000	31,000
MISC REVENUES	-5,068	1,000	1,000	1,000	1,000	
TOT OPER REVENUE	\$ 226,723	\$ 228,000	\$ 197,000	\$ 228,000	\$ 228,000	\$ 31,000
NON-OPER REVENUE						
TAXES	12,592	13,000	13,000	13,000	13,000	
INTEREST	12,821	4,000	2,000	4,000	4,000	2,000
TOT NON-OPER REV	\$ 25,413	\$ 17,000	\$ 15,000	\$ 17,000	\$ 17,000	\$ 2,000
CANC-PR YR RES/DES		85,000	85,865	54,000	54,000	-31,865
TOT AVAIL FINANCING	\$ 422,693	\$ 415,000	\$ 382,407	\$ 372,000	\$ 372,000	\$ -10,407
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #24 - 54581

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
LAND			60,000	60,000	60,000	
BLDGS & IMPRVMTS	6,055	60,000	326,000	328,000	328,000	2,000
TOT FIXED ASSETS	\$ 6,055	\$ 60,000	\$ 386,000	\$ 388,000	\$ 388,000	\$ 2,000
TOT OPER EXP	\$ 6,055	\$ 60,000	\$ 386,000	\$ 388,000	\$ 388,000	\$ 2,000
TOT FINANCING USES	\$ 6,055	\$ 60,000	\$ 386,000	\$ 388,000	\$ 388,000	\$ 2,000
APPR FOR CONTINGENCY			24,827			-24,827
TOT FINANCING REQMTS	\$ 6,055	\$ 60,000	\$ 410,827	\$ 388,000	\$ 388,000	\$ -22,827
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	350,079	385,000	384,827	356,000	356,000	-28,827
OPERATING REVENUE						
INTERGOVT'L REVS	12					
CHARGES FOR SVCS	9,221		10,000			-10,000
TOT OPER REVENUE	\$ 9,233	\$	\$ 10,000	\$	\$	\$ -10,000
NON-OPER REVENUE						
TAXES	629	1,000	1,000	1,000	1,000	
INTEREST	30,939	30,000	15,000	31,000	31,000	16,000
TOT NON-OPER REV	\$ 31,568	\$ 31,000	\$ 16,000	\$ 32,000	\$ 32,000	\$ 16,000
TOT AVAIL FINANCING	\$ 390,880	\$ 416,000	\$ 410,827	\$ 388,000	\$ 388,000	\$ -22,827
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #24 - 54582

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	12,126	12,000	11,682	12,000	12,000	318
TOT OPER EXP	\$ 12,126	\$ 12,000	\$ 11,682	\$ 12,000	\$ 12,000	\$ 318
TOT FINANCING USES	\$ 12,126	\$ 12,000	\$ 11,682	\$ 12,000	\$ 12,000	\$ 318
RESERVE						
GENERAL RESERVES	12,935	14,000	14,116	16,000	16,000	1,884
EST DELINQUENCY			946			-946
TOT FINANCING REQMTS	\$ 25,061	\$ 26,000	\$ 26,744	\$ 28,000	\$ 28,000	\$ 1,256
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	16,683	3,000	3,094	2,000	2,000	-1,094
NON-OPER REVENUE						
TAXES	10,840	11,000	10,715	11,000	11,000	285
INTEREST	632	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 11,472	\$ 12,000	\$ 10,715	\$ 12,000	\$ 12,000	\$ 1,285
CANC-PR YR RES/DES		13,000	12,935	14,000	14,000	1,065
TOT AVAIL FINANCING	\$ 28,155	\$ 28,000	\$ 26,744	\$ 28,000	\$ 28,000	\$ 1,256
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #26 - 54592

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	1,085	1,000	1,043	1,000	1,000	-43
TOT OPER EXP	\$ 1,085	\$ 1,000	\$ 1,043	\$ 1,000	\$ 1,000	\$ -43
TOT FINANCING USES	\$ 1,085	\$ 1,000	\$ 1,043	\$ 1,000	\$ 1,000	\$ -43
RESERVE						
GENERAL RESERVES	7,138	7,000	6,771	8,000	8,000	1,229
TOT FINANCING REQMTS	\$ 8,223	\$ 8,000	\$ 7,814	\$ 9,000	\$ 9,000	\$ 1,186
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	8,223	1,000	676	1,000	1,000	324
NON-OPER REVENUE						
INTEREST	676	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 676	\$ 1,000	\$	\$ 1,000	\$ 1,000	\$ 1,000
CANC-PR YR RES/DES		7,000	7,138	7,000	7,000	-138
TOT AVAIL FINANCING	\$ 8,899	\$ 9,000	\$ 7,814	\$ 9,000	\$ 9,000	\$ 1,186
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #27 - 54600

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	345,948	343,000	474,000	416,000	416,000	-58,000
OTHER CHARGES		1,000	1,000	6,000	6,000	5,000
FIXED ASSETS						
BLDGS & IMPRVMTS	5,134	200,000	232,000	268,000	268,000	36,000
TOT FIXED ASSETS	\$ 5,134	\$ 200,000	\$ 232,000	\$ 268,000	\$ 268,000	\$ 36,000
TOT OPER EXP	\$ 351,082	\$ 544,000	\$ 707,000	\$ 690,000	\$ 690,000	\$ -17,000
TOT FINANCING USES	\$ 351,082	\$ 544,000	\$ 707,000	\$ 690,000	\$ 690,000	\$ -17,000
APPR FOR CONTINGENCY			106,000	63,000	63,000	-43,000
RESERVE						
GENERAL RESERVES	293,065	191,000	191,818			-191,818
OTHER RESERVES	12,604					
TOT FINANCING REQMTS	\$ 656,751	\$ 735,000	\$ 1,004,818	\$ 753,000	\$ 753,000	\$ -251,818
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	575,669	284,000	283,753	190,000	190,000	-93,753
OPERATING REVENUE						
INTERGOVT'L REVS	83	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	297,322	293,000	397,000	316,000	316,000	-81,000
MISC REVENUES	-1,488	1,000	2,000	1,000	1,000	-1,000
TOT OPER REVENUE	\$ 295,917	\$ 295,000	\$ 400,000	\$ 318,000	\$ 318,000	\$ -82,000
NON-OPER REVENUE						
TAXES	3,886	3,000	3,000	4,000	4,000	1,000
INTEREST	65,031	50,000	25,000	50,000	50,000	25,000
TOT NON-OPER REV	\$ 68,917	\$ 53,000	\$ 28,000	\$ 54,000	\$ 54,000	\$ 26,000
CANC-PR YR RES/DES		293,000	293,065	191,000	191,000	-102,065
TOT AVAIL FINANCING	\$ 940,503	\$ 925,000	\$ 1,004,818	\$ 753,000	\$ 753,000	\$ -251,818
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #27 - 54601

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS		60,000	332,000	244,000	244,000	-88,000
	-----	-----	-----	-----	-----	-----
TOT FIXED ASSETS	\$	\$ 60,000	\$ 332,000	\$ 244,000	\$ 244,000	\$ -88,000
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$	\$ 60,000	\$ 332,000	\$ 244,000	\$ 244,000	\$ -88,000
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$	\$ 60,000	\$ 332,000	\$ 244,000	\$ 244,000	\$ -88,000
RESERVE						
GENERAL RESERVES	6,949					
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 6,949	\$ 60,000	\$ 332,000	\$ 244,000	\$ 244,000	\$ -88,000
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	148,949	196,000	196,343	194,000	194,000	-2,343
OPERATING REVENUE						
INTERGOVT'L REVS	29					
CHARGES FOR SVCS	40,019	32,000	89,000	32,000	32,000	-57,000
MISC REVENUES	-1,590	2,000	1,000	2,000	2,000	1,000
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 38,458	\$ 34,000	\$ 90,000	\$ 34,000	\$ 34,000	\$ -56,000
NON-OPER REVENUE						
TAXES	1,235	1,000	1,000	1,000	1,000	
INTEREST	14,651	16,000	37,708	15,000	15,000	-22,708
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 15,886	\$ 17,000	\$ 38,708	\$ 16,000	\$ 16,000	\$ -22,708
CANC-PR YR RES/DES		7,000	6,949			-6,949
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 203,293	\$ 254,000	\$ 332,000	\$ 244,000	\$ 244,000	\$ -88,000
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #29 - 54610

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====						
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	6,624,318	6,776,000	5,573,000	7,215,000	7,215,000	1,642,000
OTHER CHARGES	345,095	80,000	102,000	115,000	115,000	13,000
FIXED ASSETS						
LAND				1,000,000	1,000,000	1,000,000
BLDGS & IMPRVMTS	136,918	500,000	2,674,000	1,857,000	1,857,000	-817,000
TOT FIXED ASSETS	\$ 136,918	\$ 500,000	\$ 2,674,000	\$ 2,857,000	\$ 2,857,000	\$ 183,000
TOT OPER EXP	\$ 7,106,331	\$ 7,356,000	\$ 8,349,000	\$ 10,187,000	\$ 10,187,000	\$ 1,838,000
TOT FINANCING USES	\$ 7,106,331	\$ 7,356,000	\$ 8,349,000	\$ 10,187,000	\$ 10,187,000	\$ 1,838,000
APPR FOR CONTINGENCY			1,252,000	1,100,000	1,100,000	-152,000
RESERVE						
GENERAL RESERVES	1,275,279	2,435,000	2,435,466			-2,435,466
OTHER RESERVES	186,208					
TOT FINANCING REQMTS	\$ 8,567,818	\$ 9,791,000	\$ 12,036,466	\$ 11,287,000	\$ 11,287,000	\$ -749,466
=====						
AVAILABLE FINANCING						
=====						
FUND BALANCE	4,861,487	3,068,000	3,068,187	1,485,000	1,485,000	-1,583,187
OPERATING REVENUE						
FINES/FORF & PEN	105,000					
INTERGOVT'L REVS	5,536	6,000	6,000	6,000	6,000	
CHARGES FOR SVCS	6,214,482	6,317,000	7,167,000	6,751,000	6,751,000	-416,000
MISC REVENUES	-70,014	100,000	50,000	100,000	100,000	50,000
TOT OPER REVENUE	\$ 6,255,004	\$ 6,423,000	\$ 7,223,000	\$ 6,857,000	\$ 6,857,000	\$ -366,000
NON-OPER REVENUE						
TAXES	255,374	250,000	240,000	250,000	250,000	10,000
INTEREST	264,138	260,000	230,000	260,000	260,000	30,000
TOT NON-OPER REV	\$ 519,512	\$ 510,000	\$ 470,000	\$ 510,000	\$ 510,000	\$ 40,000
CANC-PR YR RES/DES		1,275,000	1,275,279	2,435,000	2,435,000	1,159,721
TOT AVAIL FINANCING	\$ 11,636,003	\$ 11,276,000	\$ 12,036,466	\$ 11,287,000	\$ 11,287,000	\$ -749,466
=====						

1991-92 OPERATING PLAN
WATERWKS DIST ACO #29 - 54611

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
LAND		155,000	1,155,250	1,000,000	1,000,000	-155,250
BLDGS & IMPRVMTS	3,798,624	8,845,000	8,756,125	7,425,000	7,425,000	-1,331,125
TOT FIXED ASSETS	\$ 3,798,624	\$ 9,000,000	\$ 9,911,375	\$ 8,425,000	\$ 8,425,000	\$ -1,486,375
TOT OPER EXP	\$ 3,798,624	\$ 9,000,000	\$ 9,911,375	\$ 8,425,000	\$ 8,425,000	\$ -1,486,375
TOT FINANCING USES	\$ 3,798,624	\$ 9,000,000	\$ 9,911,375	\$ 8,425,000	\$ 8,425,000	\$ -1,486,375
TOT FINANCING REQMTS	\$ 3,798,624	\$ 9,000,000	\$ 9,911,375	\$ 8,425,000	\$ 8,425,000	\$ -1,486,375
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	7,106,612	7,685,000	7,685,375	3,555,000	3,555,000	-4,130,375
OPERATING REVENUE						
INTERGOVT'L REVS	80,234	15,000	14,000	15,000	15,000	1,000
CHARGES FOR SVCS	3,043,748	3,635,000	1,545,000	3,635,000	3,635,000	2,090,000
MISC REVENUES	-44,690	20,000	10,000	20,000	20,000	10,000
TOT OPER REVENUE	\$ 3,079,292	\$ 3,670,000	\$ 1,569,000	\$ 3,670,000	\$ 3,670,000	\$ 2,101,000
NON-OPER REVENUE						
TAXES	666,642	600,000	495,000	600,000	600,000	105,000
INTEREST	631,455	600,000	162,000	600,000	600,000	438,000
TOT NON-OPER REV	\$ 1,298,097	\$ 1,200,000	\$ 657,000	\$ 1,200,000	\$ 1,200,000	\$ 543,000
TOT AVAIL FINANCING	\$ 11,484,001	\$ 12,555,000	\$ 9,911,375	\$ 8,425,000	\$ 8,425,000	\$ -1,486,375
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #29 - 54612

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	464,754	447,000	462,517	466,000	466,000	3,483
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TOT OPER EXP	\$ 464,754	\$ 447,000	\$ 462,517	\$ 466,000	\$ 466,000	\$ 3,483
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TOT FINANCING USES	\$ 464,754	\$ 447,000	\$ 462,517	\$ 466,000	\$ 466,000	\$ 3,483
RESERVE						
GENERAL RESERVES	487,364	492,000	492,392	592,000	592,000	99,608
EST DELINQUENCY			36,229	26,000	26,000	-10,229
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TOT FINANCING REQMTS	\$ 952,118	\$ 939,000	\$ 991,138	\$ 1,084,000	\$ 1,084,000	\$ 92,862
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	602,446	100,000	100,251	120,000	120,000	19,749
NON-OPER REVENUE						
TAXES	421,025	440,000	403,523	440,000	440,000	36,477
INTEREST	28,898	32,000		32,000	32,000	32,000
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TOT NON-OPER REV	\$ 449,923	\$ 472,000	\$ 403,523	\$ 472,000	\$ 472,000	\$ 68,477
CANC-PR YR RES/DES		487,000	487,364	492,000	492,000	4,636
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 1,052,369	\$ 1,059,000	\$ 991,138	\$ 1,084,000	\$ 1,084,000	\$ 92,862
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #33 - 54620

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	330,253	328,000	617,000	405,000	405,000	-212,000
OTHER CHARGES		1,000	1,000	6,000	6,000	5,000
FIXED ASSETS						
BLDGs & IMPRVMTS	5,054	200,000	295,000	736,000	736,000	441,000
TOT FIXED ASSETS	\$ 5,054	\$ 200,000	\$ 295,000	\$ 736,000	\$ 736,000	\$ 441,000
TOT OPER EXP	\$ 335,307	\$ 529,000	\$ 913,000	\$ 1,147,000	\$ 1,147,000	\$ 234,000
TOT FINANCING USES	\$ 335,307	\$ 529,000	\$ 913,000	\$ 1,147,000	\$ 1,147,000	\$ 234,000
APPR FOR CONTINGENCY			136,900	54,000	54,000	-82,900
RESERVE						
GENERAL RESERVES	326,568	355,000	355,287			-355,287
OTHER RESERVES	10,948					
TOT FINANCING REQMTS	\$ 672,823	\$ 884,000	\$ 1,405,187	\$ 1,201,000	\$ 1,201,000	\$ -204,187
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	797,516	574,000	573,619	425,000	425,000	-148,619
OPERATING REVENUE						
INTERGOVT'L REVS	821	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	320,693	308,000	424,000	328,000	328,000	-96,000
MISC REVENUES	-1,575	2,000	4,000	2,000	2,000	-2,000
TOT OPER REVENUE	\$ 319,939	\$ 311,000	\$ 429,000	\$ 331,000	\$ 331,000	\$ -98,000
NON-OPER REVENUE						
TAXES	38,532	38,000	36,000	30,000	30,000	-6,000
INTEREST	90,455	60,000	40,000	60,000	60,000	20,000
TOT NON-OPER REV	\$ 128,987	\$ 98,000	\$ 76,000	\$ 90,000	\$ 90,000	\$ 14,000
CANC-PR YR RES/DES		326,000	326,568	355,000	355,000	28,432
TOT AVAIL FINANCING	\$ 1,246,442	\$ 1,309,000	\$ 1,405,187	\$ 1,201,000	\$ 1,201,000	\$ -204,187
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #33 - 54621

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS		60,000	2,330,000	3,269,000	3,269,000	939,000
TOT FIXED ASSETS	\$	\$ 60,000	\$ 2,330,000	\$ 3,269,000	\$ 3,269,000	\$ 939,000
TOT OPER EXP	\$	\$ 60,000	\$ 2,330,000	\$ 3,269,000	\$ 3,269,000	\$ 939,000
TOT FINANCING USES	\$	\$ 60,000	\$ 2,330,000	\$ 3,269,000	\$ 3,269,000	\$ 939,000
APPR FOR CONTINGENCY RESERVE			349,500			-349,500
GENERAL RESERVES		283,000	283,562			-283,562
PROV FOR RES/DESIG	1,741,661					
TOT FINANCING REQMTS	\$ 1,741,661	\$ 343,000	\$ 2,963,062	\$ 3,269,000	\$ 3,269,000	\$ 305,938
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	2,049,261	729,000	728,401	2,552,000	2,552,000	1,823,599
OPERATING REVENUE						
INTERGOVT'L REVS	838	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	204,887	195,000	401,000	195,000	195,000	-206,000
MISC REVENUES	-11,501					
TOT OPER REVENUE	\$ 194,224	\$ 196,000	\$ 402,000	\$ 196,000	\$ 196,000	\$ -206,000
NON-OPER REVENUE						
TAXES	38,923	38,000	11,000	38,000	38,000	27,000
INTEREST	187,654	191,000	80,000	200,000	200,000	120,000
TOT NON-OPER REV	\$ 226,577	\$ 229,000	\$ 91,000	\$ 238,000	\$ 238,000	\$ 147,000
CANC-PR YR RES/DES		1,741,000	1,741,661	283,000	283,000	-1,458,661
TOT AVAIL FINANCING	\$ 2,470,062	\$ 2,895,000	\$ 2,963,062	\$ 3,269,000	\$ 3,269,000	\$ 305,938
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #33 - 54622

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	31,625	30,000	30,550	30,000	30,000	-550
TOT OPER EXP	\$ 31,625	\$ 30,000	\$ 30,550	\$ 30,000	\$ 30,000	\$ -550
TOT FINANCING USES	\$ 31,625	\$ 30,000	\$ 30,550	\$ 30,000	\$ 30,000	\$ -550
RESERVE						
GENERAL RESERVES	16,153	16,000	16,559	24,000	24,000	7,441
EST DELINQUENCY			1,438	2,000	2,000	562
TOT FINANCING REQMTS	\$ 47,778	\$ 46,000	\$ 48,547	\$ 56,000	\$ 56,000	\$ 7,453
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	26,905	12,000	11,836	11,000	11,000	-836
NON-OPER REVENUE						
TAXES	27,769	24,000	20,558	24,000	24,000	3,442
INTEREST	4,942	5,000		5,000	5,000	5,000
TOT NON-OPER REV	\$ 32,711	\$ 29,000	\$ 20,558	\$ 29,000	\$ 29,000	\$ 8,442
CANC-PR YR RES/DES		16,000	16,153	16,000	16,000	-153
TOT AVAIL FINANCING	\$ 59,616	\$ 57,000	\$ 48,547	\$ 56,000	\$ 56,000	\$ 7,453
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #33 ZN A - 54623

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	6,840	7,000	6,600	7,000	7,000	400
TOT OPER EXP	\$ 6,840	\$ 7,000	\$ 6,600	\$ 7,000	\$ 7,000	\$ 400
TOT FINANCING USES	\$ 6,840	\$ 7,000	\$ 6,600	\$ 7,000	\$ 7,000	\$ 400
RESERVE						
GENERAL RESERVES	3,198	3,000	3,491	9,000	9,000	5,509
EST DELINQUENCY			89			-89
TOT FINANCING REQMTS	\$ 10,038	\$ 10,000	\$ 10,180	\$ 16,000	\$ 16,000	\$ 5,820
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	9,198	6,000	5,988	6,000	6,000	12
NON-OPER REVENUE						
TAXES	1,187	1,000	994	1,000	1,000	6
INTEREST	5,640	6,000		6,000	6,000	6,000
TOT NON-OPER REV	\$ 6,827	\$ 7,000	\$ 994	\$ 7,000	\$ 7,000	\$ 6,006
CANC-PR YR RES/DES		3,000	3,198	3,000	3,000	-198
TOT AVAIL FINANCING	\$ 16,025	\$ 16,000	\$ 10,180	\$ 16,000	\$ 16,000	\$ 5,820
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #34 - 54630

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	1,208,174	1,216,000	1,859,000	1,558,000	1,558,000	-301,000
OTHER CHARGES		3,000	5,000	15,000	15,000	10,000
FIXED ASSETS						
BLDGS & IMPRVMTS	106,340	500,000	1,008,000	867,000	867,000	-141,000
TOT FIXED ASSETS	\$ 106,340	\$ 500,000	\$ 1,008,000	\$ 867,000	\$ 867,000	\$ -141,000
TOT OPER EXP	\$ 1,314,514	\$ 1,719,000	\$ 2,872,000	\$ 2,440,000	\$ 2,440,000	\$ -432,000
TOT FINANCING USES	\$ 1,314,514	\$ 1,719,000	\$ 2,872,000	\$ 2,440,000	\$ 2,440,000	\$ -432,000
APPR FOR CONTINGENCY			430,800	228,000	228,000	-202,800
RESERVE						
GENERAL RESERVES	548,951	652,000	652,124			-652,124
OTHER RESERVES	28,244					
TOT FINANCING REQMTS	\$ 1,891,709	\$ 2,371,000	\$ 3,954,924	\$ 2,668,000	\$ 2,668,000	\$ -1,286,924
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	1,477,195	1,030,000	1,029,973	475,000	475,000	-554,973
OPERATING REVENUE						
INTERGOVT'L REVS	484	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	1,307,975	1,148,000	2,256,000	1,421,000	1,421,000	-835,000
MISC REVENUES	-4,801	7,000	5,000	7,000	7,000	2,000
TOT OPER REVENUE	\$ 1,303,658	\$ 1,156,000	\$ 2,262,000	\$ 1,429,000	\$ 1,429,000	\$ -833,000
NON-OPER REVENUE						
TAXES	13,599	12,000	29,000	12,000	12,000	-17,000
INTEREST	127,229	100,000	85,000	100,000	100,000	15,000
TOT NON-OPER REV	\$ 140,828	\$ 112,000	\$ 114,000	\$ 112,000	\$ 112,000	\$ -2,000
CANC-PR YR RES/DES		548,000	548,951	652,000	652,000	103,049
TOT AVAIL FINANCING	\$ 2,921,681	\$ 2,846,000	\$ 3,954,924	\$ 2,668,000	\$ 2,668,000	\$ -1,286,924
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #34 - 54631

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS	1,800	50,000	446,000	513,000	513,000	67,000
	-----	-----	-----	-----	-----	-----
TOT FIXED ASSETS	\$ 1,800	\$ 50,000	\$ 446,000	\$ 513,000	\$ 513,000	\$ 67,000
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 1,800	\$ 50,000	\$ 446,000	\$ 513,000	\$ 513,000	\$ 67,000
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 1,800	\$ 50,000	\$ 446,000	\$ 513,000	\$ 513,000	\$ 67,000
APPR FOR CONTINGENCY			66,900			-66,900
RESERVE						
GENERAL RESERVES		79,000	79,108			-79,108
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 1,800	\$ 129,000	\$ 592,008	\$ 513,000	\$ 513,000	\$ -79,008
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	217,210	327,000	327,008	316,000	316,000	-11,008
OPERATING REVENUE						
INTERGOVT'L REVS	84	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	94,038	93,000	239,000	93,000	93,000	-146,000
MISC REVENUES	-6,008		2,000			-2,000
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 88,114	\$ 94,000	\$ 242,000	\$ 94,000	\$ 94,000	\$ -148,000
NON-OPER REVENUE						
TAXES	2,062	2,000	3,000	2,000	2,000	-1,000
INTEREST	21,423	22,000	20,000	22,000	22,000	2,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 23,485	\$ 24,000	\$ 23,000	\$ 24,000	\$ 24,000	\$ 1,000
CANC-PR YR RES/DES				79,000	79,000	79,000
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 328,809	\$ 445,000	\$ 592,008	\$ 513,000	\$ 513,000	\$ -79,008
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #34 - 54632

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	18,505	18,000	18,055	19,000	19,000	945
TOT OPER EXP	\$ 18,505	\$ 18,000	\$ 18,055	\$ 19,000	\$ 19,000	\$ 945
TOT FINANCING USES	\$ 18,505	\$ 18,000	\$ 18,055	\$ 19,000	\$ 19,000	\$ 945
RESERVE						
GENERAL RESERVES	15,970	17,000	17,306	14,000	14,000	-3,306
EST DELINQUENCY			725	1,000	1,000	275
TOT FINANCING REQMTS	\$ 34,475	\$ 35,000	\$ 36,086	\$ 34,000	\$ 34,000	\$ -2,086
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	22,823	2,000	1,605			-1,605
OPERATING REVENUE						
INTERGOVT'L REVS	481		525			-525
TOT OPER REVENUE	\$ 481	\$	\$ 525	\$	\$	\$ -525
NON-OPER REVENUE						
TAXES	12,022	16,000	17,986	16,000	16,000	-1,986
INTEREST	753	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 12,775	\$ 17,000	\$ 17,986	\$ 17,000	\$ 17,000	\$ -986
CANC-PR YR RES/DES		16,000	15,970	17,000	17,000	1,030
TOT AVAIL FINANCING	\$ 36,079	\$ 35,000	\$ 36,086	\$ 34,000	\$ 34,000	\$ -2,086
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #35 - 54640

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	171,937	174,000	109,000	183,000	183,000	74,000
OTHER CHARGES		1,000	2,000	2,000	2,000	
FIXED ASSETS						
BLDGS & IMPRVMTS	17,345	15,000	38,000	8,000	8,000	-30,000
TOT FIXED ASSETS	\$ 17,345	\$ 15,000	\$ 38,000	\$ 8,000	\$ 8,000	\$ -30,000
TOT OPER EXP	\$ 189,282	\$ 190,000	\$ 149,000	\$ 193,000	\$ 193,000	\$ 44,000
TOT FINANCING USES	\$ 189,282	\$ 190,000	\$ 149,000	\$ 193,000	\$ 193,000	\$ 44,000
APPR FOR CONTINGENCY			16,000	3,000	3,000	-13,000
RESERVE						
OTHER RESERVES	4,048					
TOT FINANCING REQMTS	\$ 193,330	\$ 190,000	\$ 165,000	\$ 196,000	\$ 196,000	\$ 31,000
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	112,973	38,000	37,891	16,000	16,000	-21,891
OPERATING REVENUE						
INTERGOVT'L REVS	200	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	100,348	100,000	106,000	104,000	104,000	-2,000
MISC REVENUES	-89	1,000	1,000	1,000	1,000	
TOT OPER REVENUE	\$ 100,459	\$ 102,000	\$ 108,000	\$ 106,000	\$ 106,000	\$ -2,000
NON-OPER REVENUE						
TAXES	9,633	10,000	10,000	10,000	10,000	
INTEREST	8,155	56,000	9,109	64,000	64,000	54,891
TOT NON-OPER REV	\$ 17,788	\$ 66,000	\$ 19,109	\$ 74,000	\$ 74,000	\$ 54,891
TOT AVAIL FINANCING	\$ 231,220	\$ 206,000	\$ 165,000	\$ 196,000	\$ 196,000	\$ 31,000
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #35 - 54641

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
LAND			100,000	100,000	100,000	
BLDGS & IMPRVMTS	82,500	1,200,000	480,000	3,432,000	3,432,000	2,952,000
TOT FIXED ASSETS	\$ 82,500	\$ 1,200,000	\$ 580,000	\$ 3,532,000	\$ 3,532,000	\$ 2,952,000
TOT OPER EXP	\$ 82,500	\$ 1,200,000	\$ 580,000	\$ 3,532,000	\$ 3,532,000	\$ 2,952,000
TOT FINANCING USES	\$ 82,500	\$ 1,200,000	\$ 580,000	\$ 3,532,000	\$ 3,532,000	\$ 2,952,000
APPR FOR CONTINGENCY			85,000			-85,000
RESERVE						
GENERAL RESERVES		2,698,000	2,698,474			-2,698,474
OTHER RESERVES	2,534,505		700,000			-700,000
TOT FINANCING REQMTS	\$ 2,617,005	\$ 3,898,000	\$ 4,063,474	\$ 3,532,000	\$ 3,532,000	\$ -531,474
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	3,289,905	1,184,000	1,183,969	327,000	327,000	-856,969
OPERATING REVENUE						
INTERGOVT'L REVS	4,145	4,000	4,000	4,000	4,000	
CHARGES FOR SVCS	14,635	13,000	31,000	13,000	13,000	-18,000
TOT OPER REVENUE	\$ 18,780	\$ 17,000	\$ 35,000	\$ 17,000	\$ 17,000	\$ -18,000
NON-OPER REVENUE						
TAXES	199,441	200,000	150,000	200,000	200,000	50,000
INTEREST	292,848	290,000	160,000	290,000	290,000	130,000
TOT NON-OPER REV	\$ 492,289	\$ 490,000	\$ 310,000	\$ 490,000	\$ 490,000	\$ 180,000
CANC-PR YR RES/DES		2,534,000	2,534,505	2,698,000	2,698,000	163,495
TOT AVAIL FINANCING	\$ 3,800,974	\$ 4,225,000	\$ 4,063,474	\$ 3,532,000	\$ 3,532,000	\$ -531,474
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #35 - 54642

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	47,575	52,000	51,388	52,000	52,000	612
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 47,575	\$ 52,000	\$ 51,388	\$ 52,000	\$ 52,000	\$ 612
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 47,575	\$ 52,000	\$ 51,388	\$ 52,000	\$ 52,000	\$ 612
RESERVE						
GENERAL RESERVES	17,842	21,000	21,764	17,000	17,000	-4,764
EST DELINQUENCY			3,626	4,000	4,000	374
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 65,417	\$ 73,000	\$ 76,778	\$ 73,000	\$ 73,000	\$ -3,778
	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	27,429	23,000	22,596	10,000	10,000	-12,596
NON-OPER REVENUE						
TAXES	58,287	41,000	36,340	40,000	40,000	3,660
INTEREST	2,297	2,000		2,000	2,000	2,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 60,584	\$ 43,000	\$ 36,340	\$ 42,000	\$ 42,000	\$ 5,660
CANC-PR YR RES/DES		17,000	17,842	21,000	21,000	3,158
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TOT AVAIL FINANCING	\$ 88,013	\$ 83,000	\$ 76,778	\$ 73,000	\$ 73,000	\$ -3,778
	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #36 - 54650

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	388,413	392,000	448,000	447,000	447,000	-1,000
OTHER CHARGES		1,000	1,000	4,000	4,000	3,000
FIXED ASSETS						
BLDGS & IMPRVMTS	16,921	5,000	148,000	24,000	24,000	-124,000
TOT FIXED ASSETS	\$ 16,921	\$ 5,000	\$ 148,000	\$ 24,000	\$ 24,000	\$ -124,000
TOT OPER EXP	\$ 405,334	\$ 398,000	\$ 597,000	\$ 475,000	\$ 475,000	\$ -122,000
TOT FINANCING USES	\$ 405,334	\$ 398,000	\$ 597,000	\$ 475,000	\$ 475,000	\$ -122,000
APPR FOR CONTINGENCY			40,263	10,000	10,000	-30,263
RESERVE						
GENERAL RESERVES	44,656					
OTHER RESERVES	6,992					
TOT FINANCING REQMTS	\$ 456,982	\$ 398,000	\$ 637,263	\$ 485,000	\$ 485,000	\$ -152,263
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	101,648	19,000	18,607	28,000	28,000	9,393
OPERATING REVENUE						
CHARGES FOR SVCS	373,566	356,000	566,000	450,000	450,000	-116,000
MISC REVENUES	-6,074	1,000	1,000	1,000	1,000	
TOT OPER REVENUE	\$ 367,492	\$ 357,000	\$ 567,000	\$ 451,000	\$ 451,000	\$ -116,000
NON-OPER REVENUE						
INTEREST	6,449	6,000	7,000	6,000	6,000	-1,000
TOT NON-OPER REV	\$ 6,449	\$ 6,000	\$ 7,000	\$ 6,000	\$ 6,000	\$ -1,000
CANC-PR YR RES/DES		44,000	44,656			-44,656
TOT AVAIL FINANCING	\$ 475,589	\$ 426,000	\$ 637,263	\$ 485,000	\$ 485,000	\$ -152,263
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #36 - 54651

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS	99,997	100,000	243,146	111,000	111,000	-132,146
TOT FIXED ASSETS	\$ 99,997	\$ 100,000	\$ 243,146	\$ 111,000	\$ 111,000	\$ -132,146
TOT OPER EXP	\$ 99,997	\$ 100,000	\$ 243,146	\$ 111,000	\$ 111,000	\$ -132,146
TOT FINANCING USES	\$ 99,997	\$ 100,000	\$ 243,146	\$ 111,000	\$ 111,000	\$ -132,146
RESERVE						
GENERAL RESERVES	38,425					
TOT FINANCING REQMTS	\$ 138,422	\$ 100,000	\$ 243,146	\$ 111,000	\$ 111,000	\$ -132,146
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	187,111	91,000	90,721	70,000	70,000	-20,721
OPERATING REVENUE						
INTERGOVT'L REVS	147	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	21,125	20,000	96,000	20,000	20,000	-76,000
TOT OPER REVENUE	\$ 21,272	\$ 21,000	\$ 97,000	\$ 21,000	\$ 21,000	\$ -76,000
NON-OPER REVENUE						
TAXES	6,751	6,000	5,000	6,000	6,000	1,000
INTEREST	14,009	14,000	12,000	14,000	14,000	2,000
TOT NON-OPER REV	\$ 20,760	\$ 20,000	\$ 17,000	\$ 20,000	\$ 20,000	\$ 3,000
CANC-PR YR RES/DES		38,000	38,425			-38,425
TOT AVAIL FINANCING	\$ 229,143	\$ 170,000	\$ 243,146	\$ 111,000	\$ 111,000	\$ -132,146
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #36 - 54652

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	18,123	17,000	17,423	17,000	17,000	-423
TOT OPER EXP	\$ 18,123	\$ 17,000	\$ 17,423	\$ 17,000	\$ 17,000	\$ -423
TOT FINANCING USES	\$ 18,123	\$ 17,000	\$ 17,423	\$ 17,000	\$ 17,000	\$ -423
RESERVE						
GENERAL RESERVES	11,315	11,000	11,687	10,000	10,000	-1,687
EST DELINQUENCY			1,321	1,000	1,000	-321
TOT FINANCING REQMTS	\$ 29,438	\$ 28,000	\$ 30,431	\$ 28,000	\$ 28,000	\$ -2,431
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	17,128	7,000	7,149	4,000	4,000	-3,149
OPERATING REVENUE						
INTERGOVT'L REVS	231		156			-156
TOT OPER REVENUE	\$ 231	\$	\$ 156	\$	\$	\$ -156
NON-OPER REVENUE						
TAXES	18,250	13,000	11,811	12,000	12,000	189
INTEREST	978	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 19,228	\$ 14,000	\$ 11,811	\$ 13,000	\$ 13,000	\$ 1,189
CANC-PR YR RES/DES		11,000	11,315	11,000	11,000	-315
TOT AVAIL FINANCING	\$ 36,587	\$ 32,000	\$ 30,431	\$ 28,000	\$ 28,000	\$ -2,431
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #37 - 54660

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	549,050	597,000	427,000	586,000	586,000	159,000
OTHER CHARGES		1,000	10,000	114,000	114,000	104,000
FIXED ASSETS						
BLDGS & IMPRVMTS	67,677	931,000	1,596,000	419,000	419,000	-1,177,000
TOT FIXED ASSETS	\$ 67,677	\$ 931,000	\$ 1,596,000	\$ 419,000	\$ 419,000	\$ -1,177,000
TOT OPER EXP	\$ 616,727	\$ 1,529,000	\$ 2,033,000	\$ 1,119,000	\$ 1,119,000	\$ -914,000
TOT FINANCING USES	\$ 616,727	\$ 1,529,000	\$ 2,033,000	\$ 1,119,000	\$ 1,119,000	\$ -914,000
APPR FOR CONTINGENCY			199,900	10,000	10,000	-189,900
RESERVE						
GENERAL RESERVES	475,860	96,000	96,617			-96,617
OTHER RESERVES	5,336					
TOT FINANCING REQMTS	\$ 1,097,923	\$ 1,625,000	\$ 2,329,517	\$ 1,129,000	\$ 1,129,000	\$ -1,200,517
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	1,081,196	556,000	555,657	543,000	543,000	-12,657
OPERATING REVENUE						
INTERGOVT'L REVS	1,070	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	411,987	365,000	506,000	418,000	418,000	-88,000
MISC REVENUES	-6,517	701,000	3,000	1,000	1,000	-2,000
TOT OPER REVENUE	\$ 406,540	\$ 1,067,000	\$ 510,000	\$ 420,000	\$ 420,000	\$ -90,000
NON-OPER REVENUE						
TAXES	50,704	50,000	44,000	50,000	50,000	6,000
INTEREST	115,140	20,000	44,000	20,000	20,000	-24,000
TOT NON-OPER REV	\$ 165,844	\$ 70,000	\$ 88,000	\$ 70,000	\$ 70,000	\$ -18,000
OTHER FIN SOURCES						
LT DEBT PROCEEDS			700,000			-700,000
TOT OTH FIN SOURCES	\$	\$	\$ 700,000	\$	\$	\$ -700,000
CANC-PR YR RES/DES		475,000	475,860	96,000	96,000	-379,860
TOT AVAIL FINANCING	\$ 1,653,580	\$ 2,168,000	\$ 2,329,517	\$ 1,129,000	\$ 1,129,000	\$ -1,200,517
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #37 - 54661

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
LAND			500,000	500,000	500,000	
BLDGS & IMPRVMTS	2,968	2,000,000	2,251,000	298,000	298,000	-1,953,000
TOT FIXED ASSETS	\$ 2,968	\$ 2,000,000	\$ 2,751,000	\$ 798,000	\$ 798,000	\$ -1,953,000
TOT OPER EXP	\$ 2,968	\$ 2,000,000	\$ 2,751,000	\$ 798,000	\$ 798,000	\$ -1,953,000
TOT FINANCING USES	\$ 2,968	\$ 2,000,000	\$ 2,751,000	\$ 798,000	\$ 798,000	\$ -1,953,000
APPR FOR CONTINGENCY RESERVE			87,500			-87,500
GENERAL RESERVES	435,640					
TOT FINANCING REQMTS	\$ 438,608	\$ 2,000,000	\$ 2,838,500	\$ 798,000	\$ 798,000	\$ -2,040,500
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	1,920,640	1,863,000	1,862,860	548,000	548,000	-1,314,860
OPERATING REVENUE						
CHARGES FOR SVCS	219,850	200,000	455,000	200,000	200,000	-255,000
MISC REVENUES	-14,076					
TOT OPER REVENUE	\$ 205,774	\$ 200,000	\$ 455,000	\$ 200,000	\$ 200,000	\$ -255,000
NON-OPER REVENUE						
TAXES	-159					
INTEREST	175,214	50,000	85,000	50,000	50,000	-35,000
TOT NON-OPER REV	\$ 175,055	\$ 50,000	\$ 85,000	\$ 50,000	\$ 50,000	\$ -35,000
CANC-PR YR RES/DES		435,000	435,640			-435,640
TOT AVAIL FINANCING	\$ 2,301,469	\$ 2,548,000	\$ 2,838,500	\$ 798,000	\$ 798,000	\$ -2,040,500
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #37 - 54662

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	27,656	27,000	26,719	27,000	27,000	281
TOT OPER EXP	\$ 27,656	\$ 27,000	\$ 26,719	\$ 27,000	\$ 27,000	\$ 281
TOT FINANCING USES	\$ 27,656	\$ 27,000	\$ 26,719	\$ 27,000	\$ 27,000	\$ 281
RESERVE						
GENERAL RESERVES	27,623	24,000	24,623	24,000	24,000	-623
EST DELINQUENCY			1,448	2,000	2,000	552
TOT FINANCING REQMTS	\$ 55,279	\$ 51,000	\$ 52,790	\$ 53,000	\$ 53,000	\$ 210
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	38,374	6,000	5,971	6,000	6,000	29
OPERATING REVENUE						
INTERGOVT'L REVS	288		236			-236
TOT OPER REVENUE	\$ 288	\$	\$ 236	\$	\$	\$ -236
NON-OPER REVENUE						
TAXES	20,318	22,000	18,960	21,000	21,000	2,040
INTEREST	2,271	2,000		2,000	2,000	2,000
TOT NON-OPER REV	\$ 22,589	\$ 24,000	\$ 18,960	\$ 23,000	\$ 23,000	\$ 4,040
CANC-PR YR RES/DES		27,000	27,623	24,000	24,000	-3,623
TOT AVAIL FINANCING	\$ 61,251	\$ 57,000	\$ 52,790	\$ 53,000	\$ 53,000	\$ 210
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST GEN #38 - 54670

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	1,044,022	1,039,000	1,610,000	1,226,000	1,226,000	-384,000
OTHER CHARGES		2,000	2,000	17,000	17,000	15,000
FIXED ASSETS						
BLDGS & IMPRVMTS	76,409	100,000	436,000	491,000	491,000	55,000
	-----	-----	-----	-----	-----	-----
TOT FIXED ASSETS	\$ 76,409	\$ 100,000	\$ 436,000	\$ 491,000	\$ 491,000	\$ 55,000
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 1,120,431	\$ 1,141,000	\$ 2,048,000	\$ 1,734,000	\$ 1,734,000	\$ -314,000
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 1,120,431	\$ 1,141,000	\$ 2,048,000	\$ 1,734,000	\$ 1,734,000	\$ -314,000
APPR FOR CONTINGENCY			307,200	166,000	166,000	-141,200
RESERVE						
GENERAL RESERVES	447,201	171,000	170,941			-170,941
OTHER RESERVES	18,860					
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 1,586,492	\$ 1,312,000	\$ 2,526,141	\$ 1,900,000	\$ 1,900,000	\$ -626,141
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	1,166,061	590,000	589,940	714,000	714,000	124,060
OPERATING REVENUE						
INTERGOVT'L REVS	418	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	931,517	905,000	1,424,000	931,000	931,000	-493,000
MISC REVENUES	-47,201	4,000	7,000	4,000	4,000	-3,000
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 884,734	\$ 910,000	\$ 1,432,000	\$ 936,000	\$ 936,000	\$ -496,000
NON-OPER REVENUE						
TAXES	19,556	19,000	12,000	19,000	19,000	7,000
INTEREST	106,081	60,000	45,000	60,000	60,000	15,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 125,637	\$ 79,000	\$ 57,000	\$ 79,000	\$ 79,000	\$ 22,000
CANC-PR YR RES/DES		447,000	447,201	171,000	171,000	-276,201
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 2,176,432	\$ 2,026,000	\$ 2,526,141	\$ 1,900,000	\$ 1,900,000	\$ -626,141
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1991-92 OPERATING PLAN
WATERWKS DIST ACO #38 - 54671

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
LAND			100,000	100,000	100,000	
BLDGS & IMPRVMTS	39,903	20,000	231,713	278,000	278,000	46,287
	-----	-----	-----	-----	-----	-----
TOT FIXED ASSETS	\$ 39,903	\$ 20,000	\$ 331,713	\$ 378,000	\$ 378,000	\$ 46,287
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 39,903	\$ 20,000	\$ 331,713	\$ 378,000	\$ 378,000	\$ 46,287
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 39,903	\$ 20,000	\$ 331,713	\$ 378,000	\$ 378,000	\$ 46,287
RESERVE						
GENERAL RESERVES	86,001					
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 125,904	\$ 20,000	\$ 331,713	\$ 378,000	\$ 378,000	\$ 46,287
	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	116,001	119,000	119,712	282,000	282,000	162,288
OPERATING REVENUE						
CHARGES FOR SVCS	82,809	83,000	116,000	83,000	83,000	-33,000
MISC REVENUES	34,221					
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 117,030	\$ 83,000	\$ 116,000	\$ 83,000	\$ 83,000	\$ -33,000
NON-OPER REVENUE						
TAXES	-449					
INTEREST	13,034	14,000	10,000	13,000	13,000	3,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 12,585	\$ 14,000	\$ 10,000	\$ 13,000	\$ 13,000	\$ 3,000
CANC-PR YR RES/DES		86,000	86,001			-86,001
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 245,616	\$ 302,000	\$ 331,713	\$ 378,000	\$ 378,000	\$ 46,287
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1991-92 OPERATING PLAN
WATERWKS DIST GEN #39 - 54680

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	121,431	102,000	168,000	116,000	116,000	-52,000
OTHER CHARGES		6,000	7,000	2,000	2,000	-5,000
FIXED ASSETS						
BLDGS & IMPRVMTS	12,543	10,000	183,000	406,000	406,000	223,000
	-----	-----	-----	-----	-----	-----
TOT FIXED ASSETS	\$ 12,543	\$ 10,000	\$ 183,000	\$ 406,000	\$ 406,000	\$ 223,000
	-----	-----	-----	-----	-----	-----
TOT OPER EXP	\$ 133,974	\$ 118,000	\$ 358,000	\$ 524,000	\$ 524,000	\$ 166,000
	-----	-----	-----	-----	-----	-----
TOT FINANCING USES	\$ 133,974	\$ 118,000	\$ 358,000	\$ 524,000	\$ 524,000	\$ 166,000
APPR FOR CONTINGENCY			53,700	16,000	16,000	-37,700
RESERVE						
GENERAL RESERVES	72,617	134,000	134,820			-134,820
OTHER RESERVES	4,140					
	-----	-----	-----	-----	-----	-----
TOT FINANCING REQMTS	\$ 210,731	\$ 252,000	\$ 546,520	\$ 540,000	\$ 540,000	\$ -6,520
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	326,757	290,000	289,903	258,000	258,000	-31,903
OPERATING REVENUE						
INTERGOVT'L REVS	467	1,000	1,000	1,000	1,000	
CHARGES FOR SVCS	115,158	95,000	141,000	95,000	95,000	-46,000
MISC REVENUES		1,000	2,000	1,000	1,000	-1,000
	-----	-----	-----	-----	-----	-----
TOT OPER REVENUE	\$ 115,625	\$ 97,000	\$ 144,000	\$ 97,000	\$ 97,000	\$ -47,000
NON-OPER REVENUE						
TAXES	21,903	21,000	21,000	21,000	21,000	
INTEREST	36,348	30,000	19,000	30,000	30,000	11,000
	-----	-----	-----	-----	-----	-----
TOT NON-OPER REV	\$ 58,251	\$ 51,000	\$ 40,000	\$ 51,000	\$ 51,000	\$ 11,000
CANC-PR YR RES/DES		72,000	72,617	134,000	134,000	61,383
	-----	-----	-----	-----	-----	-----
TOT AVAIL FINANCING	\$ 500,633	\$ 510,000	\$ 546,520	\$ 540,000	\$ 540,000	\$ -6,520
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST ACO #39 - 54681

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS	44,159	500,000	448,000	250,000	250,000	-198,000
TOT FIXED ASSETS	\$ 44,159	\$ 500,000	\$ 448,000	\$ 250,000	\$ 250,000	\$ -198,000
TOT OPER EXP	\$ 44,159	\$ 500,000	\$ 448,000	\$ 250,000	\$ 250,000	\$ -198,000
TOT FINANCING USES	\$ 44,159	\$ 500,000	\$ 448,000	\$ 250,000	\$ 250,000	\$ -198,000
APPR FOR CONTINGENCY RESERVE			67,000			-67,000
GENERAL RESERVES		65,000	64,971			-64,971
TOT FINANCING REQMTS	\$ 44,159	\$ 565,000	\$ 579,971	\$ 250,000	\$ 250,000	\$ -329,971
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	388,839	478,000	477,971	49,000	49,000	-428,971
OPERATING REVENUE						
CHARGES FOR SVCS	100,265	99,000	82,000	99,000	99,000	17,000
MISC REVENUES	-4,072					
TOT OPER REVENUE	\$ 96,193	\$ 99,000	\$ 82,000	\$ 99,000	\$ 99,000	\$ 17,000
NON-OPER REVENUE						
TAXES	-69					
INTEREST	37,168	37,000	20,000	37,000	37,000	17,000
TOT NON-OPER REV	\$ 37,099	\$ 37,000	\$ 20,000	\$ 37,000	\$ 37,000	\$ 17,000
CANC-PR YR RES/DES				65,000	65,000	65,000
TOT AVAIL FINANCING	\$ 522,131	\$ 614,000	\$ 579,971	\$ 250,000	\$ 250,000	\$ -329,971
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #39 - 54682

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	23,413	22,000	22,688	22,000	22,000	-688
TOT OPER EXP	\$ 23,413	\$ 22,000	\$ 22,688	\$ 22,000	\$ 22,000	\$ -688
TOT FINANCING USES	\$ 23,413	\$ 22,000	\$ 22,688	\$ 22,000	\$ 22,000	\$ -688
RESERVE						
GENERAL RESERVES	15,707	20,000	20,385	20,000	20,000	-385
EST DELINQUENCY			1,734	2,000	2,000	266
TOT FINANCING REQMTS	\$ 39,120	\$ 42,000	\$ 44,807	\$ 44,000	\$ 44,000	\$ -807
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	20,256	15,000	14,311	6,000	6,000	-8,311
NON-OPER REVENUE						
TAXES	31,556	17,000	14,789	17,000	17,000	2,211
INTEREST	1,619	1,000		1,000	1,000	1,000
TOT NON-OPER REV	\$ 33,175	\$ 18,000	\$ 14,789	\$ 18,000	\$ 18,000	\$ 3,211
CANC-PR YR RES/DES		15,000	15,707	20,000	20,000	4,293
TOT AVAIL FINANCING	\$ 53,431	\$ 48,000	\$ 44,807	\$ 44,000	\$ 44,000	\$ -807
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WATERWKS DIST DS #39 ZN A - 54683

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====						
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
OTHER CHARGES	6,840	7,000	6,600	7,000	7,000	400

TOT OPER EXP	\$ 6,840	\$ 7,000	\$ 6,600	\$ 7,000	\$ 7,000	\$ 400

TOT FINANCING USES	\$ 6,840	\$ 7,000	\$ 6,600	\$ 7,000	\$ 7,000	\$ 400
RESERVE						
GENERAL RESERVES	5,417	6,000	5,881	5,000	5,000	-881
EST DELINQUENCY			436	1,000	1,000	564

TOT FINANCING REQMTS	\$ 12,257	\$ 13,000	\$ 12,917	\$ 13,000	\$ 13,000	\$ 83
=====						
AVAILABLE FINANCING						
=====						
FUND BALANCE	7,690	4,000	4,003	2,000	2,000	-2,003
NON-OPER REVENUE						
TAXES	7,029	5,000	3,497	4,000	4,000	503
INTEREST	1,541	1,000		1,000	1,000	1,000

TOT NON-OPER REV	\$ 8,570	\$ 6,000	\$ 3,497	\$ 5,000	\$ 5,000	\$ 1,503
CANC-PR YR RES/DES		5,000	5,417	6,000	6,000	583

TOT AVAIL FINANCING	\$ 16,260	\$ 15,000	\$ 12,917	\$ 13,000	\$ 13,000	\$ 83
=====						

1991-92 OPERATING PLAN
WW-MARINA DEL REY WTR SYS - 54690

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
SVCS & SUPPS	262,960	221,000	166,000	228,000	228,000	62,000
OTHER CHARGES		1,000	1,000	5,000	5,000	4,000
FIXED ASSETS						
BLDGS & IMPRVMTS	280,373	50,000	83,658	40,000	40,000	-43,658
TOT FIXED ASSETS	\$ 280,373	\$ 50,000	\$ 83,658	\$ 40,000	\$ 40,000	\$ -43,658
TOT OPER EXP	\$ 543,333	\$ 272,000	\$ 250,658	\$ 273,000	\$ 273,000	\$ 22,342
TOT FINANCING USES	\$ 543,333	\$ 272,000	\$ 250,658	\$ 273,000	\$ 273,000	\$ 22,342
TOT FINANCING REQMTS	\$ 543,333	\$ 272,000	\$ 250,658	\$ 273,000	\$ 273,000	\$ 22,342
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	2,548	-9,000	-9,342			9,342
OPERATING REVENUE						
CHARGES FOR SVCS	529,382	279,000	260,000	271,000	271,000	11,000
TOT OPER REVENUE	\$ 529,382	\$ 279,000	\$ 260,000	\$ 271,000	\$ 271,000	\$ 11,000
NON-OPER REVENUE						
INTEREST	2,061	2,000		2,000	2,000	2,000
TOT NON-OPER REV	\$ 2,061	\$ 2,000	\$	\$ 2,000	\$ 2,000	\$ 2,000
TOT AVAIL FINANCING	\$ 533,991	\$ 272,000	\$ 250,658	\$ 273,000	\$ 273,000	\$ 22,342
=====	=====	=====	=====	=====	=====	=====

1991-92 OPERATING PLAN
WW-MARINA DEL REY WTR SYS ACO - 54691

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
FINANCING REQMTS						
=====						
OPERATING EXPENSE						
FIXED ASSETS						
BLDGS & IMPRVMTS		10,000		852,000	852,000	852,000
TOT FIXED ASSETS	\$	\$ 10,000	\$	\$ 852,000	\$ 852,000	\$ 852,000
TOT OPER EXP	\$	\$ 10,000	\$	\$ 852,000	\$ 852,000	\$ 852,000
TOT FINANCING USES	\$	\$ 10,000	\$	\$ 852,000	\$ 852,000	\$ 852,000
TOT FINANCING REQMTS	\$	\$ 10,000	\$	\$ 852,000	\$ 852,000	\$ 852,000
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE				280,000	280,000	280,000
OPERATING REVENUE						
CHARGES FOR SVCS		290,000		572,000	572,000	572,000
TOT OPER REVENUE	\$	\$ 290,000	\$	\$ 572,000	\$ 572,000	\$ 572,000
TOT AVAIL FINANCING	\$	\$ 290,000	\$	\$ 852,000	\$ 852,000	\$ 852,000
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**SPECIAL
DISTRICTS**

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SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

AVAILABLE FINANCING				
DISTRICT AND FUND (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
CONSTRUCTION FEE DISTRICTS				
CFD-PARKWAY/CALABASAS	8,077,000		5,060,000	13,137,000
CFD-BOUQUET CANYON	2,941,000		8,685,000	11,626,000
CFD-ROUTE 126	1,335,000		7,775,000	9,110,000
CFD-BOUQUET CYN 2ND ACCESS	806,000		401,000	1,207,000
CFD-LYONS/MCBEAN PKWY BRIDGE	1,333,000		14,667,000	16,000,000
TOTAL				
CONSTRUCTION FEE DISTRICTS	\$ 14,492,000	\$	\$ 36,588,000	\$ 51,080,000
COUNTY SERVICE AREAS				
COUNTY SERVICE AREA #2	10,000		28,000	38,000
BIG ROCK MESA MAINTENANCE DIST	64,000		186,000	250,000
TOTAL				
COUNTY SERVICE AREAS	\$ 74,000	\$	\$ 214,000	\$ 288,000
DRAINAGE FEE DISTRICTS				
ANTELOPE VALLEY DRAIN FEE DT	2,848,000		386,000	3,234,000
TOTAL				
DRAINAGE FEE DISTRICTS	\$ 2,848,000	\$	\$ 386,000	\$ 3,234,000
DRAINAGE SPECIAL ASSESSMENT AREAS				
DRAIN SPCL ASSMT AREA #1	13,000		3,000	16,000
DRAIN SPCL ASSMT AREA #4	16,000			16,000
DRAIN SPCL ASSMT AREA #7	7,000		3,000	10,000
DRAIN SPCL ASSMT AREA #8			13,000	13,000
DRAIN SPCL ASSMT AREA #9	13,000		1,000	14,000
DRAIN SPCL ASSMT AREA #5			27,000	27,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS				
ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
13,137,000				13,137,000
11,626,000				11,626,000
9,110,000				9,110,000
1,207,000				1,207,000
16,000,000				16,000,000

\$ 51,080,000	\$	\$	\$	\$ 51,080,000

38,000				38,000
250,000				250,000

\$ 288,000	\$	\$	\$	\$ 288,000

3,234,000				3,234,000

\$ 3,234,000	\$	\$	\$	\$ 3,234,000

16,000				16,000
16,000				16,000
10,000				10,000
13,000				13,000
14,000				14,000
27,000				27,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

DISTRICT AND FUND (1)	AVAILABLE FINANCING				TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)		
DRAIN SPCL ASSMT AREA #11			14,000		14,000
DRAIN SPCL ASSMT AREA #13			9,000		9,000
DRAIN SPCL ASSMT AREA #15			7,000		7,000
DRAIN SPCL ASSMT AREA #16			6,000		6,000
DRAIN SPCL ASSMT AREA #17			8,000		8,000
DRAIN SPCL ASSMT AREA #22			7,000		7,000
DRAIN SPCL ASSMT AREA #23			6,000		6,000
DRAIN SPCL ASSMT AREA #25			6,000		6,000
DRAIN SPCL ASSMT AREA #26			8,000		8,000
DRAIN SPCL ASSMT AREA #27			5,000		5,000
DRAIN SPCL ASSMT AREA #28			7,000		7,000

TOTAL					
DRAINAGE SPECIAL ASSESSMENT AREAS	\$ 49,000	\$	\$ 130,000	\$	179,000

FIRE PROTECTION DISTRICT					

CONSOLIDATED FPD-ACO FD	3,533,000		10,800,000		14,333,000
CONSOLIDATED FIRE PROT DT	7,280,000		261,751,000		269,031,000

TOTAL					
FIRE PROTECTION DISTRICT	\$ 10,813,000	\$	\$ 272,551,000	\$	283,364,000

GARBAGE DISPOSAL DISTRICTS					

GARB DSP DT-ATH/WDCRST/OLIVIT	71,000		1,308,000		1,379,000
GARB DSP DT-BELVEDERE	-382,000	1,121,000	3,085,000		3,824,000
GARB DSP DT-FIRESTONE	176,000	1,693,000	1,903,000		3,772,000
GARB DSP DT-MALIBU	33,000	85,000	472,000		590,000
GARB DSP DT-MESA HEIGHTS	27,000	7,000	791,000		825,000
GARB DSP DT-WALNUT PARK	-27,000	189,000	293,000		455,000

TOTAL					
GARBAGE DISPOSAL DISTRICTS	\$ -102,000	\$ 3,095,000	\$ 7,852,000	\$	10,845,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
14,000				14,000
9,000				9,000
7,000				7,000
6,000				6,000
8,000				8,000
7,000				7,000
6,000				6,000
6,000				6,000
8,000				8,000
5,000				5,000
7,000				7,000

\$ 179,000	\$	\$	\$	179,000
------------	----	----	----	---------

14,333,000				14,333,000
266,218,000			2,813,000	269,031,000

\$ 280,551,000	\$	\$	2,813,000	\$ 283,364,000
----------------	----	----	-----------	----------------

1,371,000	8,000	1,379,000
3,774,000	50,000	3,824,000
3,758,000	14,000	3,772,000
586,000	4,000	590,000
821,000	4,000	825,000
449,000	6,000	455,000

\$ 10,759,000	\$	\$ 86,000	\$ 10,845,000
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SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

AVAILABLE FINANCING				
DISTRICT AND FUND (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
AREA-WIDE LANDSCAPE MAINT DISTRICTS				
AREA WIDE LDSCP MT #1	125,000	102,000	327,000	554,000
AREA WIDE LDSCP MT #11	215,000		15,000	230,000
TOTAL				
AREA-WIDE LANDSCAPE MAINT DISTRICTS \$	\$ 340,000	\$ 102,000	\$ 342,000	\$ 784,000
LLAD - AREA-WIDE LANDS MAINT DIST				
LLAD-AWL #1-VALENCIA	7,000		58,000	65,000
LLAD-AWL #11-WESTLAKE	22,000			22,000
TOTAL				
LLAD - AREA-WIDE LANDS MAINT DIST \$	\$ 29,000	\$	\$ 58,000	\$ 87,000
LOCAL LANDSCAPE MAINT DISTRICTS				
LOCAL LDSCPE MT DT #2	24,000	31,000	99,000	154,000
LOCAL LDSCPE MT DT #3	37,000	26,000	77,000	140,000
LOCAL LDSCPE MT DT #4	22,000	21,000	69,000	112,000
LOCAL LDSCPE MT DT #5	44,000	27,000	80,000	151,000
LOCAL LDSCPE MT DT #12	74,000		10,000	84,000
LOCAL LDSCPE MT DT #13	23,000		5,000	28,000
LOCAL LDSCPE MT DT #22	172,000	123,000	1,535,000	1,830,000
TOTAL				
LOCAL LANDSCAPE MAINT DISTRICTS \$	\$ 396,000	\$ 228,000	\$ 1,875,000	\$ 2,499,000
LLAD - LOCAL LANDSCAPE				
LLAD-LL #2-OLD ORCHARD	6,000		50,000	56,000
LLAD-LL #3-VALENCIA HILLS	3,000		47,000	50,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
423,000		126,000	5,000	554,000
230,000				230,000

\$ 653,000	\$	\$ 126,000	\$ 5,000	\$ 784,000

64,000			1,000	65,000
22,000				22,000

\$ 86,000	\$	\$	\$ 1,000	\$ 87,000

118,000		35,000	1,000	154,000
108,000		31,000	1,000	140,000
86,000		25,000	1,000	112,000
122,000		28,000	1,000	151,000
84,000				84,000
27,000		1,000		28,000
1,188,000		633,000	9,000	1,830,000

\$ 1,733,000	\$	\$ 753,000	\$ 13,000	\$ 2,499,000

55,000			1,000	56,000
49,000			1,000	50,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

DISTRICT AND FUND (1)	AVAILABLE FINANCING				TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)		
LLAD-LL #4-VALENCIA MDWS	8,000		45,000	53,000	
LLAD-LL #5-LA QUESTA	3,000		53,000	56,000	
LLAD-LL #12-1ST NBHD	10,000			10,000	
LLAD-LL #13-LAKESHORE	5,000			5,000	
LLAD-LL #22-CALABASAS	159,000		910,000	1,069,000	
LLAD-LL #6-VALENCIA VIL S	17,000	18,000	51,000	86,000	
LLAD-LL #7-VALENCIA VIL N	3,000	44,000	125,000	172,000	
LLAD-LL #18-FOUNTAINWOOD	13,000	5,000	18,000	36,000	
LLAD-LL #45-LAKE L.A.	224,000	22,000	280,000	526,000	
LLAD-LL #8-VAL MCBEAN HILLS	19,000	121,000	807,000	947,000	
LLAD-LL #24-LOST HILLS	72,000	31,000	101,000	204,000	
LLAD-LL #27-LAS VIRGENES	22,000	4,000	10,000	36,000	
LLAD-LL #40-CASTAIC LAKE	7,000	11,000	63,000	81,000	
LLAD-LL #42-NEWHALL CIR J	7,000	33,000	300,000	340,000	
LLAD-LL #9-VAL CORP CTR	5,000	9,000	24,000	38,000	
LLAD-LL #10-VAL STANFORD	1,000		2,000	3,000	
LLAD-LL #19-SAGEWOOD VAL	12,000	6,000	12,000	30,000	
LLAD-LL #20-EL DORADO VIL	23,000	20,000	36,000	79,000	
LLAD-LL #21-SUNSET POINTE	91,000	61,000	144,000	296,000	
LLAD-LL #23-MOUNTAIN VIEW	148,000	74,000	381,000	603,000	
LLAD-LL #14-THREE SPRINGS	7,000			7,000	
LLAD-LL #25-VAL STEVENSON RNC	285,000	16,000	245,000	546,000	
LLAD-LL #26-EMERALD CREST	3,000		2,000	5,000	
LLAD-LL #28-VISTA GRANDE	34,000	17,000	37,000	88,000	
LLAD-LL #23-MTN VIEW ZN A	4,000		90,000	94,000	
LLAD-LL #29-AMER BEAUTY VIL	64,000	17,000	56,000	137,000	
LLAD-LL #31-SHANGRI-LA	6,000	15,000	62,000	83,000	
LLAD-LL #43-ROWLAND HTS	71,000	21,000	90,000	182,000	
LLAD-LL #44-BOUQUET CANYON	56,000	17,000	62,000	135,000	
LLAD-LL #36-MOUNTAIN VALLEY	2,000	17,000	55,000	74,000	
LLAD-LL #46-VAL NORTHRIDGE	31,000	89,000	343,000	463,000	
LLAD-LL #48-SAUGUS SHADOW HLS	57,000	17,000	46,000	120,000	
LLAD-LL #15-WESTLAKE SPECTRUM	20,000	4,000		24,000	
LLAD-LL #55-CASTAIC N BLUFF	22,000		23,000	45,000	
LLAD-LL #30-VAL CITY CTR	4,000		3,000	7,000	
LLAD-LL #17-RAINBOW GLEN	13,000	10,000	23,000	46,000	
LLAD-LL #32-LOST HILLS COMM	21,000	26,000	51,000	98,000	

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
52,000			1,000	53,000
55,000			1,000	56,000
10,000				10,000
5,000				5,000
1,052,000			17,000	1,069,000
63,000		22,000	1,000	86,000
122,000		48,000	2,000	172,000
29,000		7,000		36,000
497,000		23,000	6,000	526,000
800,000		131,000	16,000	947,000
168,000		31,000	5,000	204,000
32,000		4,000		36,000
67,000		13,000	1,000	81,000
289,000		46,000	5,000	340,000
28,000		9,000	1,000	38,000
3,000				3,000
25,000		5,000		30,000
57,000		21,000	1,000	79,000
228,000		65,000	3,000	296,000
525,000		76,000	2,000	603,000
7,000				7,000
420,000		121,000	5,000	546,000
5,000				5,000
69,000		19,000		88,000
93,000			1,000	94,000
119,000		17,000	1,000	137,000
63,000		20,000		83,000
154,000		26,000	2,000	182,000
116,000		18,000	1,000	135,000
56,000		17,000	1,000	74,000
351,000		105,000	7,000	463,000
101,000		18,000	1,000	120,000
24,000				24,000
35,000		9,000	1,000	45,000
7,000				7,000
29,000		17,000		46,000
71,000		26,000	1,000	98,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

DISTRICT AND FUND (1)	AVAILABLE FINANCING			TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	
LLAD-LL #37-CASTAIC HILLCREST	30,000	17,000	60,000	107,000
LLAD-LL #52-MT VIEW EAST	4,000		100,000	104,000
TOTAL				
LLAD - LOCAL LANDSCAPE	\$ 1,592,000	\$ 742,000	\$ 4,807,000	\$ 7,141,000
PUBLIC WORKS - DRAINAGE MAINT DIST				
DRAINAGE MTCE DIST #5	21,000	867,000	126,000	1,014,000
TOTAL				
PUBLIC WORKS - DRAINAGE MAINT DIST	\$ 21,000	\$ 867,000	\$ 126,000	\$ 1,014,000
PUBLIC WORKS - FLOOD CONTROL DIST				
FLOOD CONTROL DIST	11,062,000	5,600,000	155,878,000	172,540,000
FCD-STORM DRAIN DS #3		1,985,000	10,627,000	12,612,000
FCD-STORM DRAIN DS #4		8,371,000	13,166,000	21,537,000
TOTAL				
PUBLIC WORKS - FLOOD CONTROL DIST	\$ 11,062,000	\$ 15,956,000	\$ 179,671,000	\$ 206,689,000
PUBLIC WORKS - STREET LIGHTING				
LTG DIST-BELL	41,000		118,000	159,000
LTG DIST-BELL GARDENS	78,000		177,000	255,000
LTG DIST-LAWNDALE	122,000	129,000	332,000	583,000
LTG DIST-LONGDEN	7,000		33,000	40,000
LTG MTCE DIST #760	215,000	135,000	404,000	754,000
LTG MTCE DIST #1472	30,000	48,000	167,000	245,000
LTG MTCE DIST #1560	121,000	18,000	272,000	411,000
LTG MTCE DIST #1575	28,000	1,000	81,000	110,000
LTG MTCE DIST #1616	28,000		785,000	813,000
LTG MTCE DIST #1687	2,444,000	869,000	7,821,000	11,134,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
86,000		20,000	1,000	107,000
77,000		25,000	2,000	104,000

\$ 6,094,000	\$	\$ 959,000	\$ 88,000	\$ 7,141,000

123,000	15,000	875,000	1,000	1,014,000

\$ 123,000	\$ 15,000	\$ 875,000	\$ 1,000	\$ 1,014,000

160,178,000	1,000,000	2,800,000	8,562,000	172,540,000
11,084,000		1,007,000	521,000	12,612,000
13,875,000		7,017,000	645,000	21,537,000

\$ 185,137,000	\$ 1,000,000	\$ 10,824,000	\$ 9,728,000	\$ 206,689,000

152,000			7,000	159,000
242,000	2,000		11,000	255,000
290,000	43,000	231,000	19,000	583,000
38,000			2,000	40,000
433,000	61,000	236,000	24,000	754,000
206,000	6,000	26,000	7,000	245,000
380,000	6,000	9,000	16,000	411,000
104,000	1,000	1,000	4,000	110,000
791,000	6,000	9,000	7,000	813,000
9,072,000	195,000	1,524,000	343,000	11,134,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

AVAILABLE FINANCING				
DISTRICT AND FUND (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)
LTG MTCE DIST #1697	224,000	109,000	764,000	1,097,000
LTG MTCE DIST #1744	191,000		282,000	473,000
LTG MTCE DIST #1866	58,000		153,000	211,000
LTG MTCE DIST #1867	336,000	26,000	1,087,000	1,449,000
LTG MTCE DIST #1956	50,000	2,000	1,211,000	1,263,000
LTG MTCE DIST #10006	214,000		467,000	681,000
LTG MTCE DIST #10011A	5,000		16,000	21,000
LTG MTCE DIST #10011B	167,000		538,000	705,000
LTG MTCE DIST #10032			308,000	308,000
LTG MTCE DIST #10034	23,000		77,000	100,000
LTG MTCE DIST #10038	72,000	32,000	165,000	269,000
LTG MTCE DIST #10045A	204,000	64,000	336,000	604,000
LTG MTCE DIST #10045B	12,000	3,000	16,000	31,000
LTG MTCE DIST #10049	3,000		35,000	38,000
LTG MTCE DIST #10052	71,000		104,000	175,000
LTG MTCE DIST #10066	105,000		410,000	515,000
LTG MTCE DIST #10075	2,000	36,000	34,000	72,000
LTG MTCE DIST #10076			192,000	192,000
TOTAL				
PUBLIC WORKS - STREET LIGHTING	\$ 4,851,000	\$ 1,472,000	\$ 16,385,000	\$ 22,708,000
PUBLIC WORKS - LLAD STREET LIGHTING				
LLAD-SL #1 COUNTY LIGHTING	6,508,000	121,000	473,000	7,102,000
LLAD-SL AGOURA HILLS	213,000		102,000	315,000
LLAD-SL BELL GARDENS	101,000		7,000	108,000
LLAD-SL CARSON	667,000	106,000	62,000	835,000
LLAD-SL HAWAIIAN GARDENS	46,000		53,000	99,000
LLAD-SL LA CAN/FLNT ZN A	65,000		5,000	70,000
LLAD-SL LA MIRADA ZN A	245,000		17,000	262,000
LLAD-SL LA MIRADA ZN B	28,000	26,000	6,000	60,000
LLAD-SL LANCASTER	1,099,000	123,000	94,000	1,316,000
LLAD-SL LA PUENTE	243,000	176,000	42,000	461,000
LLAD-SL LAWDALE	32,000	284,000	42,000	358,000
LLAD-SL LOMITA	55,000	144,000	24,000	223,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
941,000	7,000	119,000	30,000	1,097,000
351,000	53,000	52,000	17,000	473,000
205,000			6,000	211,000
1,197,000	93,000	100,000	59,000	1,449,000
1,238,000	2,000	7,000	16,000	1,263,000
658,000			23,000	681,000
18,000		2,000	1,000	21,000
630,000		55,000	20,000	705,000
305,000	2,000		1,000	308,000
100,000				100,000
196,000	29,000	34,000	10,000	269,000
553,000	35,000		16,000	604,000
29,000	1,000		1,000	31,000
38,000				38,000
144,000	22,000	3,000	6,000	175,000
501,000			14,000	515,000
41,000	2,000	27,000	2,000	72,000
192,000				192,000

\$ 19,045,000	\$ 566,000	\$ 2,435,000	\$ 662,000	\$ 22,708,000
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2,185,000	327,000	4,590,000		7,102,000
309,000			6,000	315,000
1,000		107,000		108,000
267,000	40,000	528,000		835,000
96,000			3,000	99,000
12,000	1,000	57,000		70,000
69,000	10,000	183,000		262,000
3,000		57,000		60,000
951,000	142,000	223,000		1,316,000
1,000		460,000		461,000
1,000		357,000		358,000
1,000		222,000		223,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

DISTRICT AND FUND (1)	AVAILABLE FINANCING				TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)		
LLAD-SL PALMDALE	588,000		81,000		669,000
LLAD-SL PARAMOUNT	503,000	1,000	35,000		539,000
LLAD-SL PICO RIVERA ZN A	47,000		3,000		50,000
LLAD-SL PICO RIVERA ZN B	397,000	510,000	99,000		1,006,000
LLAD-SL RANCHO PALOS VERDES	283,000	5,000	21,000		309,000
LLAD-SL ROLL HLS EST ZN A	17,000	66,000	10,000		93,000
LLAD-SL ROLL HLS EST ZN B	10,000		1,000		11,000
LLAD-SL WALNUT	97,000		7,000		104,000
LLAD-SL WEST HOLLYWOOD	226,000	197,000	43,000		466,000
LLAD-SL WESTLAKE VILLAGE	94,000	78,000	18,000		190,000
LLAD-SL DIAMOND BAR			109,000		109,000
LLAD-SL SANTA CLARITA	647,000		45,000		692,000

TOTAL					
PUBLIC WORKS - LLAD STREET LIGHTING \$	12,211,000 \$	1,837,000 \$	1,399,000 \$		15,447,000

PUBLIC WORKS - SEWER MAINT DISTRICT					

SEW MT DT-CONSOLIDATED-ACO FD	2,410,000		1,608,000		4,018,000
SEW MTCE DT-CONSOLIDATED	812,000	2,113,000	11,230,000		14,155,000
SEW MTCE DT-ANETA ZN	62,000	17,000	72,000		151,000
SEW MTCE DT-E.L.A. ZN	637,000		162,000		799,000
SEW MTCE DT-FLO/FIR/WLBRK ZN	46,000		7,000		53,000
SEW MTCE DT-FOXPARK ZN	29,000		9,000		38,000
SEW MTCE DT-LA HABRA HTS ZN	13,000		1,000		14,000
SEW MTCE DT-LECHUZA ZN	105,000		25,000		130,000
SEW MTCE DT-MALIBU ZN	160,000	143,000	162,000		465,000
SEW MTCE DT-SANDALWOOD ZN	2,000	5,000	3,000		10,000
SEW MTCE DT-SORENSEN ZN	99,000		7,000		106,000
SEW MTCE DT-SUMMIT RD ZN	2,000	2,000	1,000		5,000
SEW MTCE DT-TOPANGA ZN	49,000	26,000	72,000		147,000
SEW MTCE DT-TRANCAS ZN	240,000	69,000	190,000		499,000
SEW MTCE DT-MALIBU MESA	238,000	215,000	343,000		796,000
SEW MTCE DT-MARINA	420,000		2,435,000		2,855,000
SEW MTCE DT-W HLYWD SHERMAN	195,000	59,000	20,000		274,000
SEW MTCE DT-LAKE HUGHES TX ZN	51,000		123,000		174,000

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
666,000			3,000	669,000
186,000	27,000	326,000		539,000
7,000		43,000		50,000
220,000	32,000	754,000		1,006,000
16,000	2,000	291,000		309,000
3,000		90,000		93,000
2,000		9,000		11,000
56,000	8,000	40,000		104,000
169,000	25,000	272,000		466,000
1,000		189,000		190,000
102,000			7,000	109,000
138,000	20,000	534,000		692,000

\$ 5,462,000	\$ 634,000	\$ 9,332,000	\$ 19,000	\$ 15,447,000
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3,518,000	500,000			4,018,000
11,754,000	1,401,000	1,000,000		14,155,000
65,000	9,000	77,000		151,000
799,000				799,000
53,000				53,000
38,000				38,000
14,000				14,000
130,000				130,000
360,000	54,000	51,000		465,000
5,000		5,000		10,000
106,000				106,000
5,000				5,000
101,000	15,000	31,000		147,000
330,000	45,000	124,000		499,000
455,000	65,000	276,000		796,000
2,855,000				2,855,000
274,000				274,000
150,000	22,000	2,000		174,000

SUMMARY OF SPECIAL DISTRICT

FOR FISCAL YEAR

DISTRICT AND FUND (1)	AVAILABLE FINANCING			TOTAL (5)
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	

TOTAL				
PUBLIC WORKS - SEWER MAINT DISTRICT	\$ 5,570,000	\$ 2,649,000	\$ 16,470,000	\$ 24,689,000

RECREATION AND PARK DISTRICTS				

REC & PK DT-BELLA VISTA	8,000		4,000	12,000
REC & PK DT-HACIENDA	49,000	15,000	49,000	113,000
REC & PK DT-MONTEBELLO	167,000	34,000	116,000	317,000

TOTAL				
RECREATION AND PARK DISTRICTS	\$ 224,000	\$ 49,000	\$ 169,000	\$ 442,000

LLAD - RECREATION AND PARK DISTRICT				

LLAD-R&P #34-HACIENDA	2,000		26,000	28,000
LLAD-R&P #35-MONTEBELLO	5,000		52,000	57,000

TOTAL				
LLAD - RECREATION AND PARK DISTRICT	\$ 7,000	\$	\$ 78,000	\$ 85,000

GRAND TOTAL	\$ 64,477,000	\$ 26,997,000	\$ 539,101,000	\$ 630,575,000
=====				
	FROM SCH. 14 COL. 6	FROM SCH. 15 COL. 3	FROM SCH. 16 COL. 5	SUM OF COLS. 2+3+4

BUDGETS -- SCHEDULE 13

1991-92

FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
\$ 21,012,000	\$ 2,111,000	\$ 1,566,000		\$ 24,689,000
12,000				12,000
98,000		15,000		113,000
281,000		35,000	1,000	317,000
\$ 391,000	\$	\$ 50,000	\$ 1,000	\$ 442,000
28,000				28,000
56,000			1,000	57,000
\$ 84,000	\$	\$	\$ 1,000	\$ 85,000
\$ 585,911,000	\$ 4,326,000	\$ 26,920,000	\$ 13,418,000	\$ 630,575,000
FROM SCH.15 COL. 4				SUM OF COLS. 6+7+8+9

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
CONSTRUCTION FEE DISTRICTS					
CFD-PARKWAY/CALABASAS					8,077,000
CFD-BOUQUET CANYON					2,941,000
CFD-ROUTE 126					1,335,000
CFD-BOUQUET CYN 2ND ACCESS					806,000
CFD-LYONS/MCBEAN PKWY BRIDGE					1,333,000
TOTAL					
CONSTRUCTION FEE DISTRICTS	\$	\$	\$	\$	\$ 14,492,000
COUNTY SERVICE AREAS					
COUNTY SERVICE AREA #2					10,000
BIG ROCK MESA MAINTENANCE DIST					64,000
TOTAL					
COUNTY SERVICE AREAS	\$	\$	\$	\$	\$ 74,000
DRAINAGE FEE DISTRICTS					
ANTELOPE VALLEY DRAIN FEE DT					2,848,000
TOTAL					
DRAINAGE FEE DISTRICTS	\$	\$	\$	\$	\$ 2,848,000
DRAINAGE SPECIAL ASSESSMENT AREAS					
DRAIN SPCL ASSMT AREA #1					13,000
DRAIN SPCL ASSMT AREA #4					16,000
DRAIN SPCL ASSMT AREA #7					7,000
DRAIN SPCL ASSMT AREA #9					13,000
TOTAL					
DRAINAGE SPECIAL ASSESSMENT AREAS	\$	\$	\$	\$	\$ 49,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

____Less Fund Balance-Reserved/Designated____

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
FIRE PROTECTION DISTRICT					

CONSOLIDATED FPD-ACO FD					3,533,000
CONSOLIDATED FIRE PROT DT					7,280,000

TOTAL					
FIRE PROTECTION DISTRICT	\$	\$	\$	\$	\$ 10,813,000

GARBAGE DISPOSAL DISTRICTS					

GARB DSP DT-ATH/WDCRST/OLIVIT					71,000
GARB DSP DT-BELVEDERE					-382,000
GARB DSP DT-FIRESTONE					176,000
GARB DSP DT-MALIBU					33,000
GARB DSP DT-MESA HEIGHTS					27,000
GARB DSP DT-WALNUT PARK					-27,000

TOTAL					
GARBAGE DISPOSAL DISTRICTS	\$	\$	\$	\$	\$ -102,000

AREA-WIDE LANDSCAPE MAINT DISTRICTS					

AREA WIDE LDSCP MT #1					125,000
AREA WIDE LDSCP MT #11					215,000

TOTAL					
AREA-WIDE LANDSCAPE MAINT DISTRICTS	\$	\$	\$	\$	\$ 340,000

LLAD - AREA-WIDE LANDS MAINT DIST					

LLAD-AWL #1-VALENCIA					7,000
LLAD-AWL #11-WESTLAKE					22,000

TOTAL					
LLAD - AREA-WIDE LANDS MAINT DIST	\$	\$	\$	\$	\$ 29,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
LOCAL LANDSCAPE MAINT DISTRICTS					
LOCAL LDSCPE MT DT #2					24,000
LOCAL LDSCPE MT DT #3					37,000
LOCAL LDSCPE MT DT #4					22,000
LOCAL LDSCPE MT DT #5					44,000
LOCAL LDSCPE MT DT #12					74,000
LOCAL LDSCPE MT DT #13					23,000
LOCAL LDSCPE MT DT #22					172,000

TOTAL					
LOCAL LANDSCAPE MAINT DISTRICTS	\$	\$	\$	\$	\$ 396,000

LLAD - LOCAL LANDSCAPE

LLAD-LL #2-OLD ORCHARD	6,000
LLAD-LL #3-VALENCIA HILLS	3,000
LLAD-LL #4-VALENCIA MDWS	8,000
LLAD-LL #5-LA QUESTA	3,000
LLAD-LL #12-1ST NBHD	10,000
LLAD-LL #13-LAKESHORE	5,000
LLAD-LL #22-CALABASAS	159,000
LLAD-LL #6-VALENCIA VIL S	17,000
LLAD-LL #7-VALENCIA VIL N	3,000
LLAD-LL #18-FOUNTAINWOOD	13,000
LLAD-LL #45-LAKE L.A.	224,000
LLAD-LL #8-VAL MCBEAN HILLS	19,000
LLAD-LL #24-LOST HILLS	72,000
LLAD-LL #27-LAS VIRGENES	22,000
LLAD-LL #40-CASTAIC LAKE	7,000
LLAD-LL #42-NEWHALL CIR J	7,000
LLAD-LL #9-VAL CORP CTR	5,000
LLAD-LL #10-VAL STANFORD	1,000
LLAD-LL #19-SAGEWOOD VAL	12,000
LLAD-LL #20-EL DORADO VIL	23,000
LLAD-LL #21-SUNSET POINTE	91,000
LLAD-LL #23-MOUNTAIN VIEW	148,000
LLAD-LL #14-THREE SPRINGS	7,000
LLAD-LL #25-VAL STEVENSON RNC	285,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
LLAD-LL #26-EMERALD CREST					3,000
LLAD-LL #28-VISTA GRANDE					34,000
LLAD-LL #23-MTN VIEW ZN A					4,000
LLAD-LL #29-AMER BEAUTY VIL					64,000
LLAD-LL #31-SHANGRI-LA					6,000
LLAD-LL #43-ROWLAND HTS					71,000
LLAD-LL #44-BOUQUET CANYON					56,000
LLAD-LL #36-MOUNTAIN VALLEY					2,000
LLAD-LL #46-VAL NORTHRIDGE					31,000
LLAD-LL #48-SAUGUS SHADOW HLS					57,000
LLAD-LL #15-WESTLAKE SPECTRUM					20,000
LLAD-LL #55-CASTAIC N BLUFF					22,000
LLAD-LL #30-VAL CITY CTR					4,000
LLAD-LL #17-RAINBOW GLEN					13,000
LLAD-LL #32-LOST HILLS COMM					21,000
LLAD-LL #37-CASTAIC HILLCREST					30,000
LLAD-LL #52-MT VIEW EAST					4,000

TOTAL					
LLAD - LOCAL LANDSCAPE	\$	\$	\$	\$	\$ 1,592,000

PUBLIC WORKS - DRAINAGE MAINT DIST					

DRAINAGE MTCE DIST #5					21,000

TOTAL					
PUBLIC WORKS - DRAINAGE MAINT DIST	\$	\$	\$	\$	\$ 21,000

PUBLIC WORKS - FLOOD CONTROL DIST					

FLOOD CONTROL DIST					11,062,000

TOTAL					
PUBLIC WORKS - FLOOD CONTROL DIST	\$	\$	\$	\$	\$ 11,062,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
PUBLIC WORKS - STREET LIGHTING					
LTG DIST-BELL					41,000
LTG DIST-BELL GARDENS					78,000
LTG DIST-LAWDALE					122,000
LTG DIST-LONGDEN					7,000
LTG MTCE DIST #760					215,000
LTG MTCE DIST #1472					30,000
LTG MTCE DIST #1560					121,000
LTG MTCE DIST #1575					28,000
LTG MTCE DIST #1616					28,000
LTG MTCE DIST #1687					2,444,000
LTG MTCE DIST #1697					224,000
LTG MTCE DIST #1744					191,000
LTG MTCE DIST #1866					58,000
LTG MTCE DIST #1867					336,000
LTG MTCE DIST #1956					50,000
LTG MTCE DIST #10006					214,000
LTG MTCE DIST #10011A					5,000
LTG MTCE DIST #10011B					167,000
LTG MTCE DIST #10034					23,000
LTG MTCE DIST #10038					72,000
LTG MTCE DIST #10045A					204,000
LTG MTCE DIST #10045B					12,000
LTG MTCE DIST #10049					3,000
LTG MTCE DIST #10052					71,000
LTG MTCE DIST #10066					105,000
LTG MTCE DIST #10075					2,000

TOTAL					
PUBLIC WORKS - STREET LIGHTING	\$	\$	\$	\$	\$ 4,851,000

PUBLIC WORKS - LLAD STREET LIGHTING					

LLAD-SL #1 COUNTY LIGHTING					6,508,000
LLAD-SL AGOURA HILLS					213,000
LLAD-SL BELL GARDENS					101,000
LLAD-SL CARSON					667,000
LLAD-SL HAWAIIAN GARDENS					46,000
LLAD-SL LA CAN/FLNT ZN A					65,000
LLAD-SL LA MIRADA ZN A					245,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
LLAD-SL LA MIRADA ZN B					28,000
LLAD-SL LANCASTER					1,099,000
LLAD-SL LA PUENTE					243,000
LLAD-SL LAWDALE					32,000
LLAD-SL LOMITA					55,000
LLAD-SL PALMDALE					588,000
LLAD-SL PARAMOUNT					503,000
LLAD-SL PICO RIVERA ZN A					47,000
LLAD-SL PICO RIVERA ZN B					397,000
LLAD-SL RANCHO PALOS VERDES					283,000
LLAD-SL ROLL HLS EST ZN A					17,000
LLAD-SL ROLL HLS EST ZN B					10,000
LLAD-SL WALNUT					97,000
LLAD-SL WEST HOLLYWOOD					226,000
LLAD-SL WESTLAKE VILLAGE					94,000
LLAD-SL SANTA CLARITA					647,000

TOTAL					
PUBLIC WORKS - LLAD STREET LIGHTING \$	\$	\$	\$	\$	\$ 12,211,000

PUBLIC WORKS - SEWER MAINT DISTRICT

SEW MT DT-CONSOLIDATED-ACO FD	2,410,000
SEW MTCE DT-CONSOLIDATED	812,000
SEW MTCE DT-ANETA ZN	62,000
SEW MTCE DT-E.L.A. ZN	637,000
SEW MTCE DT-FLO/FIR/WLBRK ZN	46,000
SEW MTCE DT-FOXPARK ZN	29,000
SEW MTCE DT-LA HABRA HTS ZN	13,000
SEW MTCE DT-LECHUZA ZN	105,000
SEW MTCE DT-MALIBU ZN	160,000
SEW MTCE DT-SANDALWOOD ZN	2,000
SEW MTCE DT-SORENSEN ZN	99,000
SEW MTCE DT-SUMMIT RD ZN	2,000
SEW MTCE DT-TOPANGA ZN	49,000
SEW MTCE DT-TRANCAS ZN	240,000
SEW MTCE DT-MALIBU MESA	238,000
SEW MTCE DT-MARINA	420,000
SEW MTCE DT-W HLYWD SHERMAN	195,000

ANALYSIS OF SPECIAL DISTRICT FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 14

AS OF JUNE 30, 1991

Less Fund Balance-Reserved/Designated

DISTRICT AND FUND (1)	ACTUAL FUND BALANCE (PER AUDITOR) JUNE 30, 1991 (2)	ENCUMBRANCES (3)	RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1991 (6)
SEW MTCE DT-LAKE HUGHES TX ZN					51,000
TOTAL					
PUBLIC WORKS - SEWER MAINT DISTRICT	\$	\$	\$	\$	\$ 5,570,000
RECREATION AND PARK DISTRICTS					
REC & PK DT-BELLA VISTA					8,000
REC & PK DT-HACIENDA					49,000
REC & PK DT-MONTEBELLO					167,000
TOTAL					
RECREATION AND PARK DISTRICTS	\$	\$	\$	\$	\$ 224,000
LLAD - RECREATION AND PARK DISTRICT					
LLAD-R&P #34-HACIENDA					2,000
LLAD-R&P #35-MONTEBELLO					5,000
TOTAL					
LLAD - RECREATION AND PARK DISTRICT	\$	\$	\$	\$	\$ 7,000
GRAND TOTAL	\$	\$	\$	\$	\$ 64,477,000
					TO SCH. 13 COL 2

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS OF SPECIAL DISTRICTS -- SCHEDULE 15

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
GARBAGE DISPOSAL DISTRICTS				

GARB DSP DT-ATH/WDCRST/OLIVIT	401,712			401,712
GARB DSP DT-BELVEDERE	7,939,425	1,121,425		6,818,000
GARB DSP DT-FIRESTONE	2,434,079	1,693,079		741,000
GARB DSP DT-MALIBU	252,088	85,088		167,000
GARB DSP DT-MESA HEIGHTS	263,614	7,614		256,000
GARB DSP DT-WALNUT PARK	534,288	189,288		345,000
	-----	-----		-----
TOTAL GARBAGE DISPOSAL DISTRICTS	\$ 11,825,206	\$ 3,096,494	\$	\$ 8,728,712
	-----	-----		-----
AREA-WIDE LANDSCAPE MAINT DISTRICTS				

AREA WIDE LDSCP MT #1	102,000	102,000	126,000	126,000
	-----	-----	-----	-----
TOTAL AREA-WIDE LANDSCAPE MAINT DISTRICTS	\$ 102,000	\$ 102,000	\$ 126,000	\$ 126,000
	-----	-----	-----	-----
LOCAL LANDSCAPE MAINT DISTRICTS				

LOCAL LDSCPE MT DT #2	31,000	31,000	35,000	35,000
LOCAL LDSCPE MT DT #3	26,000	26,000	31,000	31,000
LOCAL LDSCPE MT DT #4	21,000	21,000	25,000	25,000
LOCAL LDSCPE MT DT #5	27,000	27,000	28,000	28,000
LOCAL LDSCPE MT DT #13			1,000	1,000
LOCAL LDSCPE MT DT #22	123,000	123,000	633,000	633,000
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TOTAL LOCAL LANDSCAPE MAINT DISTRICTS	\$ 228,000	\$ 228,000	\$ 753,000	\$ 753,000
	-----	-----	-----	-----
LLAD - LOCAL LANDSCAPE				

LLAD-LL #6-VALENCIA VIL S	18,000	18,000	22,000	22,000
LLAD-LL #7-VALENCIA VIL N	44,000	44,000	48,000	48,000
LLAD-LL #18-FOUNTAINWOOD	5,000	5,000	7,000	7,000
LLAD-LL #45-LAKE L.A.	22,000	22,000	23,000	23,000
LLAD-LL #8-VAL MCBEAN HILLS	121,000	121,000	131,000	131,000
LLAD-LL #24-LOST HILLS	31,000	31,000	31,000	31,000
LLAD-LL #27-LAS VIRGENES	4,000	4,000	4,000	4,000
LLAD-LL #40-CASTAIC LAKE	11,000	11,000	13,000	13,000
LLAD-LL #42-NEWHALL CIR J	33,000	33,000	46,000	46,000
LLAD-LL #9-VAL CORP CTR	9,000	9,000	9,000	9,000
LLAD-LL #19-SAGEWOOD VAL	6,000	6,000	5,000	5,000
LLAD-LL #20-EL DORADO VIL	20,000	20,000	21,000	21,000

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS OF SPECIAL DISTRICTS -- SCHEDULE 15

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
LLAD-LL #21-SUNSET POINTE	61,000	61,000	65,000	65,000
LLAD-LL #23-MOUNTAIN VIEW	74,000	74,000	76,000	76,000
LLAD-LL #25-VAL STEVENSON RNC	16,000	16,000	121,000	121,000
LLAD-LL #28-VISTA GRANDE	17,000	17,000	19,000	19,000
LLAD-LL #29-AMER BEAUTY VIL	17,000	17,000	17,000	17,000
LLAD-LL #31-SHANGRI-LA	24,000	15,000	20,000	29,000
LLAD-LL #43-ROWLAND HTS	21,000	21,000	26,000	26,000
LLAD-LL #44-BOUQUET CANYON	17,000	17,000	18,000	18,000
LLAD-LL #36-MOUNTAIN VALLEY	17,000	17,000	17,000	17,000
LLAD-LL #46-VAL NORTHRIDGE	89,000	89,000	105,000	105,000
LLAD-LL #48-SAUGUS SHADOW HLS	17,000	17,000	18,000	18,000
LLAD-LL #15-WESTLAKE SPECTRUM	4,000	4,000		
LLAD-LL #55-CASTAIC N BLUFF			9,000	9,000
LLAD-LL #17-RAINBOW GLEN	10,000	10,000	17,000	17,000
LLAD-LL #32-LOST HILLS COMM	26,000	26,000	26,000	26,000
LLAD-LL #37-CASTAIC HILLCREST	16,000	16,000	20,000	20,000
LLAD-LL #52-MT VIEW EAST			25,000	25,000
TOTAL LLAD - LOCAL LANDSCAPE	\$ 750,000	\$ 741,000	\$ 959,000	\$ 968,000
PUBLIC WORKS - DRAINAGE MAINT DIST				
DRAINAGE MTCE DIST #5	867,565	867,565	875,000	875,000
TOTAL PUBLIC WORKS - DRAINAGE MAINT DIST	\$ 867,565	\$ 867,565	\$ 875,000	\$ 875,000
PUBLIC WORKS - FLOOD CONTROL DIST				
FLOOD CONTROL DIST	5,600,000	5,600,000	2,800,000	2,800,000
RES FOR LONG TERM LOANS REC	2,950,000			2,950,000
RES FOR IMPREST CASH	14,000			14,000
FCD-STORM DRAIN DS #3	1,985,886	1,985,886	1,007,000	1,007,000
FCD-STORM DRAIN DS #4	8,370,974	8,370,974	7,017,000	7,017,000
TOTAL PUBLIC WORKS - FLOOD CONTROL DIST	\$ 18,920,860	\$ 15,956,860	\$ 10,824,000	\$ 13,788,000
PUBLIC WORKS - STREET LIGHTING				
LTG DIST-LAWNDALE	129,346	129,346	231,000	231,000
LTG MTCE DIST #760	135,112	135,112	236,000	236,000
LTG MTCE DIST #1472	48,271	48,271	26,000	26,000
LTG MTCE DIST #1560	18,925	18,925	9,000	9,000

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS OF SPECIAL DISTRICTS -- SCHEDULE 15

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
LTG MTCE DIST #1575	1,994	1,994	1,000	1,000
LTG MTCE DIST #1616			9,000	9,000
LTG MTCE DIST #1687	869,860	869,860	1,524,000	1,524,000
LTG MTCE DIST #1697	109,476	109,476	119,000	119,000
LTG MTCE DIST #1744			52,000	52,000
LTG MTCE DIST #1867	26,412	26,412	100,000	100,000
LTG MTCE DIST #1956	2,187	2,187	7,000	7,000
LTG MTCE DIST #10011A			2,000	2,000
LTG MTCE DIST #10011B			55,000	55,000
LTG MTCE DIST #10038	32,633	32,633	34,000	34,000
LTG MTCE DIST #10045A	64,585	64,585		
LTG MTCE DIST #10045B	3,575	3,575		
LTG MTCE DIST #10052			3,000	3,000
LTG MTCE DIST #10075	36,073	36,073	27,000	27,000
TOTAL PUBLIC WORKS - STREET LIGHTING	\$ 1,478,449	\$ 1,478,449	\$ 2,435,000	\$ 2,435,000
PUBLIC WORKS - LLAD STREET LIGHTING				
LLAD-SL #1 COUNTY LIGHTING	121,085	121,085	4,590,000	4,590,000
LLAD-SL BELL GARDENS			107,000	107,000
LLAD-SL CARSON	106,252	106,252	528,000	528,000
LLAD-SL LA CAN/FLNT ZN A			57,000	57,000
LLAD-SL LA MIRADA ZN A			183,000	183,000
LLAD-SL LA MIRADA ZN B	26,610	26,610	57,000	57,000
LLAD-SL LANCASTER	123,110	123,110	223,000	223,000
LLAD-SL LA PUENTE	176,291	176,291	460,000	460,000
LLAD-SL LAWNDALE	284,717	284,717	357,000	357,000
LLAD-SL LOMITA	144,280	144,280	222,000	222,000
LLAD-SL PARAMOUNT	1,472	1,472	326,000	326,000
LLAD-SL PICO RIVERA ZN A			43,000	43,000
LLAD-SL PICO RIVERA ZN B	510,190	510,190	754,000	754,000
LLAD-SL RANCHO PALOS VERDES	5,218	5,218	291,000	291,000
LLAD-SL ROLL HLS EST ZN A	66,430	66,430	90,000	90,000
LLAD-SL ROLL HLS EST ZN B			9,000	9,000
LLAD-SL WALNUT			40,000	40,000
LLAD-SL WEST HOLLYWOOD	197,223	197,223	272,000	272,000
LLAD-SL WESTLAKE VILLAGE	78,586	78,586	189,000	189,000
LLAD-SL SANTA CLARITA			534,000	534,000
TOTAL PUBLIC WORKS - LLAD STREET LIGHTING	\$ 1,841,464	\$ 1,841,464	\$ 9,332,000	\$ 9,332,000

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS OF SPECIAL DISTRICTS -- SCHEDULE 15

FOR FISCAL YEAR 1991-92

DESCRIPTION AND FUND (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 1991 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
PUBLIC WORKS - SEWER MAINT DISTRICT				
SEW MTCE DT-CONSOLIDATED	2,113,000	2,113,000	1,000,000	1,000,000
SEW MTCE DT-ANETA ZN	17,080	17,080	77,000	77,000
SEW MTCE DT-E.L.A. ZN				
RES FOR LONG TERM LOANS REC	372,911			372,911
SEW MTCE DT-MALIBU ZN	143,095	143,095	51,000	51,000
SEW MTCE DT-SANDALWOOD ZN	5,000	5,000	5,000	5,000
SEW MTCE DT-SUMMIT RD ZN	1,902	1,902		
SEW MTCE DT-TOPANGA ZN	25,694	25,694	31,000	31,000
SEW MTCE DT-TRANCAS ZN	69,754	69,754	124,000	124,000
SEW MTCE DT-MALIBU MESA	215,194	215,194	276,000	276,000
SEW MTCE DT-W HLYWD SHERMAN	59,171	59,171		
SEW MTCE DT-LAKE HUGHES TX ZN			2,000	2,000
TOTAL PUBLIC WORKS - SEWER MAINT DISTRICT	\$ 3,022,801	\$ 2,649,890	\$ 1,566,000	\$ 1,938,911
RECREATION AND PARK DISTRICTS				
REC & PK DT-HACIENDA	15,000	15,000	15,000	15,000
REC & PK DT-MONTEBELLO	34,000	34,000	35,000	35,000
TOTAL RECREATION AND PARK DISTRICTS	\$ 49,000	\$ 49,000	\$ 50,000	\$ 50,000
TOTAL GRAND TOTAL	\$ 39,085,345	\$ 27,010,722	\$ 26,920,000	\$ 38,994,623
		TO SCH. 13 COL. 3	TO SCH. 13 COL. 8	

*ENCUMBRANCES NOT INCLUDED

PUBLIC WORKS-OTHER SPECIAL DISTRICTS

FUND
Various

Other Special Districts include County Service Area No. 2, Special Maintenance Assessment District- Big Rock Mesa, Antelope Valley Drainage Fee District, Bouquet Canyon Bridge and Major Thoroughfare Construction Fee District (BMTCFD), Bouquet Canyon Second Access, Parkway-Calabasas BMTCFD, Route 126 BMTCFD, and Lyons Avenue/McBean Parkway BMTCFD and Drainage Special Assessment Areas. Other Special Districts are established pursuant to the Government Code for the extension of services to unincorporated areas. County Service Area No. 2 provides for maintenance and pumping of forty dewatering wells in two locations in the Malibu area and is financed through a special assessment approved by the Board in February 1981. The Antelope Valley Drainage Fee District provides for the cost of constructing drainage facilities identified in the Antelope Valley Comprehensive Plan of Flood Control and Water Conservation, which was adopted by the Board on June 23, 1987. These costs are defrayed by fees paid by subdividers. The BMTCFD's collect fees when the subdivision of parcels is recorded and use these fees to finance highway improvements necessitated by future development. Resolutions creating these districts are individually adopted by the Board of Supervisors, in accordance with Los Angeles County Code Section 21.32.200 of February 23, 1982. Currently, there are five BMTCFD's within the County. Drainage Special Assessment areas are established pursuant to the Benefit Assessment Act of 1982 portion of the Government Code to provide for maintenance of drainage facilities. Currently, there are 10 such Districts within the County, the majority of which are located within the Antelope Valley area.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

SUMMARY

FINANCING REQUIREMENTS

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FINANCING USES

SVCS & SUPPS	6,317,809	25,627,000	39,009,932	45,181,000	45,181,000	6,171,068
OTHER CHARGES		2,600,000	6,000,000	9,600,000	9,600,000	3,600,000
APPR FOR CONTINGCY			166			-166

TOT FINANCING USES	6,317,809	28,227,000	45,010,098	54,781,000	54,781,000	9,770,902
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PROV FOR RES/DESIG

GENERAL RESERVES	6,000
RES FOR ENCUMB	35,000

TOT RES/DESIG	41,000
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TOT FINANCING REQMTS \$	6,358,809 \$	28,227,000 \$	45,010,098 \$	54,781,000 \$	54,781,000 \$	9,770,902
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PUBLIC WORKS-OTHER SPECIAL DISTRICTS--CONTINUED

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY-CONTINUED

AVAILABLE FINANCING

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FUND BALANCE	7,875,478	14,775,000	14,777,385	17,463,000	17,463,000	2,685,615
REVENUE	13,094,248	30,710,000	30,120,898	36,979,000	36,979,000	6,858,102
SPECIAL ASSESSMTS	25,781	195,000	105,815	339,000	339,000	233,185
CANC-PR YR RES/DES		10,000	6,000			-6,000
TOT AVAIL FINANCING	\$ 20,995,507	\$ 45,690,000	\$ 45,010,098	\$ 54,781,000	\$ 54,781,000	\$ 9,770,902
=====	=====	=====	=====	=====	=====	=====

DETAIL

CFD-PRKWAY/CALABASAS						
SVCS & SUPPS	2,486,644	2,000,000	3,600,000	10,137,000	10,137,000	6,537,000
OTHER CHARGES		1,000,000	3,500,000	3,000,000	3,000,000	-500,000
TOTAL						
CFD-PRKWAY/CALABASA	2,486,644	3,000,000	7,100,000	13,137,000	13,137,000	6,037,000
CFD-BOUQUET CANYON						
SVCS & SUPPS	1,237,017	7,000,000	9,100,000	10,126,000	10,126,000	1,026,000
OTHER CHARGES		800,000	1,000,000	1,500,000	1,500,000	500,000
TOTAL						
CFD-BOUQUET CANYON	1,237,017	7,800,000	10,100,000	11,626,000	11,626,000	1,526,000
CFD-ROUTE 126						
SVCS & SUPPS	1,036,901	7,000,000	9,100,000	7,610,000	7,610,000	-1,490,000
OTHER CHARGES		800,000	1,000,000	1,500,000	1,500,000	500,000
TOTAL						
CFD-ROUTE 126	1,036,901	7,800,000	10,100,000	9,110,000	9,110,000	-990,000
CFD-BQT CYN 2ND ACC						
SVCS & SUPPS	5,949		1,212,000	1,207,000	1,207,000	-5,000
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PUBLIC WORKS-OTHER SPECIAL DISTRICTS--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
CFD-LYONS/MCBEAN PKY						
SVCS & SUPPS	1,340,688	9,350,000	12,500,000	12,400,000	12,400,000	-100,000
OTHER CHARGES			500,000	3,600,000	3,600,000	3,100,000
TOTAL						
CFD-LYONS/MCBEAN PK	1,340,688	9,350,000	13,000,000	16,000,000	16,000,000	3,000,000
TOTAL						
CONSTR FEE DTS	\$ 6,107,199	\$ 27,950,000	\$ 41,512,000	\$ 51,080,000	\$ 51,080,000	\$ 9,568,000
DRAIN SPCL ASSMT #1						
SVCS & SUPPS	3,302	8,000	19,000	16,000	16,000	-3,000
DRAIN SPCL ASSMT #4						
SVCS & SUPPS			15,000	16,000	16,000	1,000
DRAIN SPCL ASSMT #6						
SVCS & SUPPS	-1,789					
DRAIN SPCL ASSMT #7						
SVCS & SUPPS	1,149	2,000	8,000	10,000	10,000	2,000
DRAIN SPCL ASSMT #8						
SVCS & SUPPS			11,000	13,000	13,000	2,000
DRAIN SPCL ASSMT #9						
SVCS & SUPPS		1,000	14,000	14,000	14,000	
DRAIN SPCL ASSMT #5						
SVCS & SUPPS	11,903		19,000	27,000	27,000	8,000
DRAIN SPCL ASSMT #11						
SVCS & SUPPS			13,000	14,000	14,000	1,000
DRAIN SPCL ASSMT #13						
SVCS & SUPPS			9,000	9,000	9,000	
DRAIN SPCL ASSMT #15						
SVCS & SUPPS			7,000	7,000	7,000	

PUBLIC WORKS-OTHER SPECIAL DISTRICTS--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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DRAIN SPCL ASSMT #16 SVCS & SUPPS			6,000	6,000	6,000	
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DRAIN SPCL ASSMT #17 SVCS & SUPPS			8,000	8,000	8,000	
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DRAIN SPCL ASSMT #22 SVCS & SUPPS				7,000	7,000	7,000
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DRAIN SPCL ASSMT #23 SVCS & SUPPS				6,000	6,000	6,000
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DRAIN SPCL ASSMT #25 SVCS & SUPPS				6,000	6,000	6,000
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DRAIN SPCL ASSMT #26 SVCS & SUPPS				8,000	8,000	8,000
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DRAIN SPCL ASSMT #27 SVCS & SUPPS				5,000	5,000	5,000
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DRAIN SPCL ASSMT #28 SVCS & SUPPS				7,000	7,000	7,000
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TOTAL DRAIN SPCL ASSMT AR \$	14,565 \$	11,000 \$	129,000 \$	179,000 \$	179,000 \$	50,000
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ANTELOPE VY DRN FEE SVCS & SUPPS	114,224	136,000	3,323,000	3,234,000	3,234,000	-89,000
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TOTAL DRAIN FEE DTS \$	114,224 \$	136,000 \$	3,323,000 \$	3,234,000 \$	3,234,000 \$	-89,000
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COUNTY SVC AREA #2 SVCS & SUPPS	81,821	28,000	45,932	38,000	38,000	-7,932
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BIG ROCK MESA MAINT SVCS & SUPPS		102,000		250,000	250,000	250,000
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TOTAL COUNTY SVC AREAS \$	81,821 \$	130,000 \$	45,932 \$	288,000 \$	288,000 \$	242,068
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CONSOLIDATED FIRE PROTECTION DISTRICT

FUND Various

The Fire Protection District, for which the Board of Supervisors serves as the governing board, is organized under provisions of the California Health and Safety Code and provides fire protection and pre-hospital emergency medical service in developed unincorporated areas of the County and in 50 incorporated cities. The District is responsible for suppression of all fires, management of hazardous materials incidents, fire prevention activity and responding to all requests for pre-hospital emergency medical treatment within its jurisdiction. Mutual aid and automatic aid programs with other agencies enhance the use of existing resources.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY

FINANCING REQUIREMENTS

FINANCING USES

SAL & EMP BEN	187,237,447	202,714,000	209,710,000	214,564,000	207,947,000	-1,763,000
SVCS & SUPPS	34,125,237	36,815,000	34,171,000	47,590,000	42,850,000	8,679,000
OTHER CHARGES	140,924	3,304,000	3,304,000	3,917,000	3,917,000	613,000
FIXED ASSETS						
LAND	34,000	443,000	1,419,000	1,300,000	1,300,000	-119,000
BLDGS & IMPRVMTS	758,963	4,720,000	7,588,000	8,250,000	8,250,000	662,000
TOT CAP PROJ	792,963	5,163,000	9,007,000	9,550,000	9,550,000	543,000
EQUIPMENT	6,469,374	3,282,000	14,004,000	12,737,000	12,737,000	-1,267,000
TOT FIX ASSETS	7,262,337	8,445,000	23,011,000	22,287,000	22,287,000	-724,000
OTHER FIN USES	250,000	3,250,000	3,250,000	3,550,000	3,550,000	300,000
TOT FINANCING USES	229,015,945	254,528,000	273,446,000	291,908,000	280,551,000	7,105,000

PROV FOR RES/DESIG

RES FOR ENCUMB	8,268,706					
EST DELINQUENCY			2,367,000	2,813,000	2,813,000	446,000
TOT RES/DESIG	8,268,706		2,367,000	2,813,000	2,813,000	446,000

TOT FINANCING REQMTS \$	237,284,651	\$ 254,528,000	\$ 275,813,000	\$ 294,721,000	\$ 283,364,000	\$ 7,551,000
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CONSOLIDATED FIRE PROTECTION DISTRICT--CONTINUED

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REVENUE FISCAL YEAR 92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY-CONTINUED

AVAILABLE FINANCING

FUND BALANCE	30,631,967	18,021,000	18,021,000	13,889,000	10,813,000	-7,208,000
REVENUE	59,132,892	61,107,000	68,812,000	78,292,000	76,624,000	7,812,000
SPECIAL ASSESSMTS	15,848	13,000		13,000	13,000	13,000
AUGMENTATION FUND	12,614,886	115,900,000	115,900,000	124,464,000	13,253,000	-102,647,000
TAX LEVY	152,911,383	70,300,000	73,080,000	78,063,000	182,661,000	109,581,000
TOT AVAIL FINANCING	\$ 255,306,976	\$ 265,341,000	\$ 275,813,000	\$ 294,721,000	\$ 283,364,000	\$ 7,551,000

DETAIL

CONSOL FPD-ACO FD

FIXED ASSETS

LAND	34,000	443,000	1,419,000	1,300,000	1,300,000	-119,000
BLDGS & IMPRVMTS	758,963	4,330,000	6,673,000	7,500,000	7,500,000	827,000
TOT CAP PROJ	792,963	4,773,000	8,092,000	8,800,000	8,800,000	708,000
EQUIPMENT			6,800,000	5,533,000	5,533,000	-1,267,000
TOT FIX ASSETS	792,963	4,773,000	14,892,000	14,333,000	14,333,000	-559,000

TOTAL

CONSOL FPD-ACO FD	792,963	4,773,000	14,892,000	14,333,000	14,333,000	-559,000
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CONSOL FIRE PROT DT

SAL & EMP BEN	187,237,447	202,714,000	209,710,000	214,564,000	207,947,000	-1,763,000
SVCS & SUPPS	34,125,237	36,815,000	34,171,000	47,590,000	42,850,000	8,679,000
OTHER CHARGES	140,924	3,304,000	3,304,000	3,917,000	3,917,000	613,000
FIXED ASSETS						
BLDGS & IMPRVMTS		390,000	915,000	750,000	750,000	-165,000
TOT CAP PROJ		390,000	915,000	750,000	750,000	-165,000
EQUIPMENT	6,469,374	3,282,000	7,204,000	7,204,000	7,204,000	
TOT FIX ASSETS	6,469,374	3,672,000	8,119,000	7,954,000	7,954,000	-165,000

CONSOLIDATED FIRE PROTECTION DISTRICT--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
OTHER FIN USES	250,000	3,250,000	3,250,000	3,550,000	3,550,000	300,000
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TOTAL						
CONSOL FIRE PROT DT	228,222,982	249,755,000	258,554,000	277,575,000	266,218,000	7,664,000
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TOTAL						
FIRE PROT DT	\$ 229,015,945	\$ 254,528,000	\$ 273,446,000	\$ 291,908,000	\$ 280,551,000	\$ 7,105,000
	=====	=====	=====	=====	=====	=====

GARBAGE DISPOSAL DISTRICTS

FUND
Various

Garbage Disposal Districts are organized under provisions of the Health and Safety Code and provide garbage and refuse collection and disposal services within the boundaries of each District.

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====	=====
<u>SUMMARY</u>						
FINANCING REQUIREMENTS						
=====						
FINANCING USES						

SVCS & SUPPS	6,202,493	8,484,000	8,712,000	10,759,000	10,759,000	2,047,000
OTHER CHARGES	1,575,000					
TOT FINANCING USES	7,777,493	8,484,000	8,712,000	10,759,000	10,759,000	2,047,000
PROV FOR RES/DESIG						

GENERAL RESERVES	11,854,000	11,825,000	11,825,206			-11,825,206
RES FOR ENCUMB	253,251					
EST DELINQUENCY			86,000	86,000	86,000	
TOT RES/DESIG	12,107,251	11,825,000	11,911,206	86,000	86,000	-11,825,206
TOT FINANCING REQMTS	\$ 19,884,744	\$ 20,309,000	\$ 20,623,206	\$ 10,845,000	\$ 10,845,000	\$ -9,778,206
=====	=====	=====	=====	=====	=====	=====
AVAILABLE FINANCING						
=====						
FUND BALANCE	13,346,711	1,101,000	1,101,206	-102,000	-102,000	-1,203,206
REVENUE	6,187,936	5,810,000	5,793,000	6,301,000	6,301,000	508,000
AUGMENTATION FUND	-1,903,030					
TAX LEVY	3,497,675	1,442,000	1,875,000	1,551,000	1,551,000	-324,000
CANC-PR YR RES/DES		11,854,000	11,854,000	3,095,000	3,095,000	-8,759,000
TOT AVAIL FINANCING	\$ 21,129,292	\$ 20,207,000	\$ 20,623,206	\$ 10,845,000	\$ 10,845,000	\$ -9,778,206
=====	=====	=====	=====	=====	=====	=====

GARBAGE DISPOSAL DISTRICTS--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
<u>DETAIL</u>						
GAR DSP DT-ATH/WDOCT SVCS & SUPPS	1,111,456	1,094,000	1,189,000	1,371,000	1,371,000	182,000
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GAR DSP DT-BELVEDERE SVCS & SUPPS	2,293,222	3,022,000	2,883,000	3,774,000	3,774,000	891,000
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GAR DSP DT-FIRESTONE SVCS & SUPPS	1,632,295	3,113,000	3,327,000	3,758,000	3,758,000	431,000
	-----	-----	-----	-----	-----	-----
GAR DSP DT-MALIBU SVCS & SUPPS	247,697	264,000	287,000	586,000	586,000	299,000
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GAR DSP DT-MESA HTS SVCS & SUPPS	676,867	680,000	724,000	821,000	821,000	97,000
	-----	-----	-----	-----	-----	-----
GAR DSP DT-WALNUT PK SVCS & SUPPS	240,913	311,000	302,000	449,000	449,000	147,000
	-----	-----	-----	-----	-----	-----
GAR DSP DT-W HLYWD SVCS & SUPPS	43					
OTHER CHARGES	1,575,000					
	-----	-----	-----	-----	-----	-----
TOTAL GAR DSP DT-W HLYWD	1,575,043					
	-----	-----	-----	-----	-----	-----
TOTAL GARB DISP DTS	\$ 7,777,493	\$ 8,484,000	\$ 8,712,000	\$ 10,759,000	\$ 10,759,000	\$ 2,047,000
	=====	=====	=====	=====	=====	=====

LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY

Landscape Maintenance Districts are established pursuant to provisions of the Improvement Act of 1911 or the Landscaping and Lighting Act of 1972, of the Streets and Highways Code. The Districts provide for maintenance of parkway panels, median strips, and slopes within dedicated road rights-of-way and other open-space areas in which maintenance easements have been granted to the County. Improvement Act Districts are financed from property tax. Landscaping and Lighting Act Districts are financed with special assessments.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

SUMMARY

FINANCING REQUIREMENTS

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FINANCING USES

SVCS & SUPPS	3,014,985	4,321,000	6,379,013	6,830,000	6,830,000	450,987
OTHER CHARGES	484,841	11,000	92,000	372,000	372,000	280,000
OTHER FIN USES	899,479	1,075,000	1,158,000	1,364,000	1,364,000	206,000
APPR FOR CONTINGCY			331,794			-331,794

TOT FINANCING USES	4,399,305	5,407,000	7,960,807	8,566,000	8,566,000	605,193
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PROV FOR RES/DESIG

GENERAL RESERVES	956,568	1,072,000	1,080,000	1,838,000	1,838,000	758,000
RES FOR ENCUMB	243,691					
EST DELINQUENCY			100,000	107,000	107,000	7,000

TOT RES/DESIG	1,200,259	1,072,000	1,180,000	1,945,000	1,945,000	765,000
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TOT FINANCING REQMTS \$	5,599,564	\$ 6,479,000	\$ 9,140,807	\$ 10,511,000	\$ 10,511,000	\$ 1,370,193
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AVAILABLE FINANCING

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FUND BALANCE	2,606,227	1,898,000	1,895,105	2,357,000	2,357,000	461,895
REVENUE	1,299,407	1,200,000	1,287,000	1,487,000	1,487,000	200,000
SPECIAL ASSESSMTS	2,789,098	3,828,000	4,326,003	4,785,000	4,785,000	458,997
TAX LEVY	809,710	954,000	676,131	810,000	810,000	133,869
CANC-PR YR RES/DES		956,000	956,568	1,072,000	1,072,000	115,432

TOT AVAIL FINANCING \$	7,504,442	\$ 8,836,000	\$ 9,140,807	\$ 10,511,000	\$ 10,511,000	\$ 1,370,193
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LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
<u>DETAIL</u>						
AR WIDE LDSCP MT #1						
SVCS & SUPPS	271,245	290,000	290,000	423,000	423,000	133,000
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AR WIDE LDSCP MT #11						
SVCS & SUPPS	197,908		151,000			-151,000
OTHER CHARGES			63,000	230,000	230,000	167,000
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TOTAL						
AR WIDE LDSCP MT #1	197,908		214,000	230,000	230,000	16,000
	-----	-----	-----	-----	-----	-----
TOTAL						
AW-LDSCPE MT DTS	\$ 469,153	\$ 290,000	\$ 504,000	\$ 653,000	\$ 653,000	\$ 149,000
	=====	=====	=====	=====	=====	=====
LLAD-AWL #1-VALENCIA						
OTHER FIN USES	52,699	61,000	61,000	64,000	64,000	3,000
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LLAD-AWL #11-WSTLAKE						
OTHER FIN USES	55,024		60,000	22,000	22,000	-38,000
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TOTAL						
LLAD-AW LDSCP MT DT	\$ 107,723	\$ 61,000	\$ 121,000	\$ 86,000	\$ 86,000	\$ -35,000
	=====	=====	=====	=====	=====	=====
LOC LDSCPE MT DT #2						
SVCS & SUPPS	73,626	68,000	82,000	118,000	118,000	36,000
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LOC LDSCPE MT DT #3						
SVCS & SUPPS	61,208	56,000	83,000	108,000	108,000	25,000
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LOC LDSCPE MT DT #4						
SVCS & SUPPS	60,696	53,000	60,000	86,000	86,000	26,000
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LOC LDSCPE MT DT #5						
SVCS & SUPPS	81,273	66,000	104,000	122,000	122,000	18,000
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LOC LDSCPE MT DT #12						
SVCS & SUPPS	58,827		62,000			-62,000
OTHER CHARGES			21,000	84,000	84,000	63,000
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TOTAL						
LOC LDSCPE MT DT #12	58,827		83,000	84,000	84,000	1,000
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LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LOC LDSCPE MT DT #13						
SVCS & SUPPS	6,552		16,000			-16,000
OTHER CHARGES			4,000	27,000	27,000	23,000
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TOTAL						
LOC LDSCPE MT DT #13	6,552		20,000	27,000	27,000	7,000
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LOC LDSCPE MT DT #22						
SVCS & SUPPS	862,549	1,294,000	1,294,000	1,188,000	1,188,000	-106,000
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LOC LDSCPE MT DT #32						
SVCS & SUPPS	11,007					
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TOTAL						
LL-LDSCPE MT DTS	\$ 1,215,738	\$ 1,537,000	\$ 1,726,000	\$ 1,733,000	\$ 1,733,000	\$ 7,000
	=====	=====	=====	=====	=====	=====
LLAD-LL #2-OLD ORCHD						
OTHER FIN USES	48,969	51,000	51,000	55,000	55,000	4,000
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LLAD-LL #3-VAL HILLS						
OTHER FIN USES	45,570	47,000	47,000	49,000	49,000	2,000
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LLAD-LL #4-VAL MDWS						
OTHER FIN USES	39,196	46,000	46,000	52,000	52,000	6,000
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LLAD-LL #5-LA QUESTA						
OTHER FIN USES	52,285	55,000	55,000	55,000	55,000	
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LLAD-LL #12-1ST NBHD						
OTHER FIN USES	15,911		18,000	10,000	10,000	-8,000
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LLAD-LL #13-LAKESHOR						
OTHER FIN USES	4,453		5,000	5,000	5,000	
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LLAD-LL #22-CALABASA						
OTHER FIN USES	585,372	815,000	815,000	1,052,000	1,052,000	237,000
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LLAD-LL #6-VAL VIL S						
SVCS & SUPPS	43,291	39,000	50,000	63,000	63,000	13,000
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LLAD-LL #7-VAL VIL N						
SVCS & SUPPS	136,274	122,000	120,000	122,000	122,000	2,000
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LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LLAD-LL #18-FOUNTND						
SVCS & SUPPS	13,558	12,000	23,000	29,000	29,000	6,000
LLAD-LL #45-LAKE L.A						
SVCS & SUPPS		24,000	242,000	497,000	497,000	255,000
LLAD-LL #8-VAL MCBN						
SVCS & SUPPS	198,368	548,000	667,213	800,000	800,000	132,787
LLAD-LL #24-LOST HIL						
SVCS & SUPPS	18,340	62,000	297,000	168,000	168,000	-129,000
LLAD-LL #27-LAS VIRG						
SVCS & SUPPS	7,367	9,000	30,000	32,000	32,000	2,000
LLAD-LL #38-DMND BAR						
OTHER CHARGES	215,484					
LLAD-LL #40-CASTAIC						
SVCS & SUPPS	52,812	64,000	65,000	67,000	67,000	2,000
LLAD-LL #39-DMND HLS						
OTHER CHARGES	198,053					
LLAD-LL #41-DMND HI						
OTHER CHARGES	71,304					
LLAD-LL #42-NEUHL J						
SVCS & SUPPS	149,764	198,000	261,000	289,000	289,000	28,000
LLAD-LL #9-VAL CORP						
SVCS & SUPPS	16,725	20,000	24,000	28,000	28,000	4,000
LLAD-LL #10-VAL STAN						
SVCS & SUPPS	2,823	3,000	4,000	3,000	3,000	-1,000
LLAD-LL #19-SAGEWOOD						
SVCS & SUPPS	15,363	10,000	20,000	25,000	25,000	5,000
LLAD-LL #20-EL DORAD						
SVCS & SUPPS	44,027	46,000	67,000	57,000	57,000	-10,000
LLAD-LL #21-SUNSET						
SVCS & SUPPS	146,048	191,000	269,000	228,000	228,000	-41,000

LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LLAD-LL #23-MTN VW SVCS & SUPPS	195,535	501,000	582,000	525,000	525,000	-57,000
LLAD-LL #14-THREE SP SVCS & SUPPS	7,368	57,000	57,000			-57,000
OTHER CHARGES		4,000	4,000	7,000	7,000	3,000
TOTAL						
LLAD-LL #14-THREE S	7,368	61,000	61,000	7,000	7,000	-54,000
LLAD-LL #25-VAL STEV SVCS & SUPPS	10,945	116,000	318,000	420,000	420,000	102,000
LLAD-LL #26-EMERALD SVCS & SUPPS	1,131		3,738	5,000	5,000	1,262
LLAD-LL #28-VISTA GR SVCS & SUPPS	58,624	47,000	74,000	69,000	69,000	-5,000
LLAD-LL #23-MTN ZN A SVCS & SUPPS	70,302	74,000	91,000	93,000	93,000	2,000
LLAD-LL #29-AMER BEA SVCS & SUPPS	13,517	37,000	112,000	119,000	119,000	7,000
LLAD-LL #31-SHNGRILA SVCS & SUPPS	40,772	44,000	138,000	63,000	63,000	-75,000
LLAD-LL #43-RWLND HT SVCS & SUPPS	28,351	53,000	119,316	154,000	154,000	34,684
LLAD-LL #44-BQT CYN SVCS & SUPPS	15,050	39,000	88,000	116,000	116,000	28,000
LLAD-LL #36-MTN VY SVCS & SUPPS	5,476	40,000	40,000	56,000	56,000	16,000
LLAD-LL #46-VAL NO SVCS & SUPPS	1,135	35,000	243,000	351,000	351,000	108,000
LLAD-LL #48-SAUG SHD SVCS & SUPPS	5,568	6,000	58,746	101,000	101,000	42,254

LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE MAINTENANCE DISTRICTS SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LLAD-LL #15-WESTLAKE						
SVCS & SUPPS	2,826		25,000			-25,000
OTHER CHARGES		7,000		24,000	24,000	24,000
TOTAL						
LLAD-LL #15-WESTLAK	2,826	7,000	25,000	24,000	24,000	-1,000
LLAD-LL #55-CASTAIC						
SVCS & SUPPS				35,000	35,000	35,000
LLAD-LL #30-VAL CITY						
SVCS & SUPPS	2,814		3,000	7,000	7,000	4,000
LLAD-LL #17-RNBW GLN						
SVCS & SUPPS	25,920	21,000	27,000	29,000	29,000	2,000
LLAD-LL #32-LOST HLS						
SVCS & SUPPS		63,000	73,000	71,000	71,000	-2,000
LLAD-LL #37-CASTAIC						
SVCS & SUPPS		13,000	39,000	86,000	86,000	47,000
LLAD-LL #52-MT VW E						
SVCS & SUPPS			6,000	77,000	77,000	71,000
TOTAL						
LLAD-LOC LDSCPE	\$ 2,606,691	\$ 3,519,000	\$ 5,278,013	\$ 6,094,000	\$ 6,094,000	\$ 815,987

PUBLIC WORKS-DRAINAGE MAINTENANCE DISTRICTS

FUND
Various

Drainage Maintenance Districts are established pursuant to the Streets and Highways Code for the maintenance, operation and repair of certain drainage facilities to protect low lying areas from excessive storm water runoff. These Districts are financed through the Districts' share of the Countywide tax levy on the real property within their boundaries. Drainage Maintenance Districts are under the jurisdiction of the Director of Public Works.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

SUMMARY

FINANCING REQUIREMENTS

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FINANCING USES

SVCS & SUPPS	97,072	97,000	100,000	123,000	123,000	23,000
APPR FOR CONTINGCY			15,000	15,000	15,000	

TOT FINANCING USES	97,072	97,000	115,000	138,000	138,000	23,000
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PROV FOR RES/DESIG

GENERAL RESERVES	850,000	867,000	867,565	875,000	875,000	7,435
EST DELINQUENCY			1,000	1,000	1,000	

TOT RES/DESIG	850,000	867,000	868,565	876,000	876,000	7,435
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TOT FINANCING REQMTS \$	947,072	\$ 964,000	\$ 983,565	\$ 1,014,000	\$ 1,014,000	\$ 30,435
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AVAILABLE FINANCING

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FUND BALANCE	828,428	9,000	8,565	21,000	21,000	12,435
REVENUE	73,850	73,000	72,000	72,000	72,000	
TAX LEVY	53,749	53,000	53,000	54,000	54,000	1,000
CANC-PR YR RES/DES		850,000	850,000	867,000	867,000	17,000

TOT AVAIL FINANCING \$	956,027	\$ 985,000	\$ 983,565	\$ 1,014,000	\$ 1,014,000	\$ 30,435
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PUBLIC WORKS-DRAINAGE MAINTENANCE DISTRICTS--CONTINUED

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

DETAIL

DRAIN MTCE DIST #5						
SVCS & SUPPS	91,806	97,000	100,000	123,000	123,000	23,000
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DRAIN MTCE DIST #11						
SVCS & SUPPS	5,266					
	-----	-----	-----	-----	-----	-----
TOTAL						
PW-DRAIN MT DTS	\$ 97,072	\$ 97,000	\$ 100,000	\$ 123,000	\$ 123,000	\$ 23,000
	=====	=====	=====	=====	=====	=====

PUBLIC WORKS-FLOOD CONTROL DISTRICT

FUND
Various

The Flood Control District is established under the legal authority of the Los Angeles County Flood Control Act (Chapter 755, Statutes of 1915) to provide for the control and conservation of the flood, storm, and other waste waters; to conserve such waters for beneficial and useful purposes; and to protect from damage the harbors, waterways, public highways and property located within the District from such flood and storm waters. The District constructs, operates and maintains flood control channels, dams, debris basins, spreading grounds, storm drains, drainage improvements, drainage systems, and other flood control facilities and cooperates with Federal, State and Local agencies in developing a comprehensive flood control system for Los Angeles County.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY

FINANCING REQUIREMENTS

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FINANCING USES

SVCS & SUPPS	100,554,344	125,274,000	129,729,000	138,593,000	138,593,000	8,864,000
OTHER CHARGES	38,927,044	42,286,000	46,106,000	42,659,000	42,659,000	-3,447,000
FIXED ASSETS						
BLDGS & IMPRVMTS	752,305	307,000	912,000	968,000	968,000	56,000
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TOT CAP PROJ	752,305	307,000	912,000	968,000	968,000	56,000
EQUIPMENT	435,096	361,000	361,000	706,000	706,000	345,000
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TOT FIX ASSETS	1,187,401	668,000	1,273,000	1,674,000	1,674,000	401,000
RES EQTY TRANSF	1,411,307	2,813,000	2,813,000	2,211,000	2,211,000	-602,000
APPR FOR CONTINGCY			3,448,000	1,000,000	1,000,000	-2,448,000
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TOT FINANCING USES	142,080,096	171,041,000	183,369,000	186,137,000	186,137,000	2,768,000

PROV FOR RES/DESIG

GENERAL RESERVES	15,514,021	13,156,000	13,156,860	10,824,000	10,824,000	-2,332,860
OTHER RESERVES	2,964,000					
RES FOR ENCUMB	54,185,254					
EST DELINQUENCY			6,946,795	9,728,000	9,728,000	2,781,205
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TOT RES/DESIG	72,663,275	13,156,000	20,103,655	20,552,000	20,552,000	448,345

TOT FINANCING REQMTS \$	214,743,371 \$	184,197,000 \$	203,472,655 \$	206,689,000 \$	206,689,000 \$	3,216,345
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PUBLIC WORKS-FLOOD CONTROL DISTRICT--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY-CONTINUED

AVAILABLE FINANCING

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FUND BALANCE	90,156,151	31,016,000	31,015,914	11,062,000	11,062,000	-19,953,914
REVENUE	15,097,451	12,507,000	13,550,000	24,158,000	24,158,000	10,608,000
SPECIAL ASSESSMTS	80,853,728	85,200,000	86,400,000	92,000,000	92,000,000	5,600,000
AUGMENTATION FUND	-23,849,638					
TAX LEVY	83,502,090	53,822,000	59,792,720	63,513,000	63,513,000	3,720,280
CANC-PR YR RES/DES		12,714,000	12,714,021	15,956,000	15,956,000	3,241,979
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TOT AVAIL FINANCING	\$ 245,759,782	\$ 195,259,000	\$ 203,472,655	\$ 206,689,000	\$ 206,689,000	\$ 3,216,345
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DETAIL

FLOOD CONTROL DIST						
SVCS & SUPPS	100,554,344	125,274,000	129,729,000	138,593,000	138,593,000	8,864,000
OTHER CHARGES	10,114,922	14,555,000	18,336,000	17,700,000	17,700,000	-636,000
FIXED ASSETS						
BLDGS & IMPRVMTS	752,305	307,000	912,000	968,000	968,000	56,000
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TOT CAP PROJ	752,305	307,000	912,000	968,000	968,000	56,000
EQUIPMENT	435,096	361,000	361,000	706,000	706,000	345,000
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TOT FIX ASSETS	1,187,401	668,000	1,273,000	1,674,000	1,674,000	401,000
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RES EQTY TRANSF	1,411,307	2,813,000	2,813,000	2,211,000	2,211,000	-602,000
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TOTAL						
FLOOD CONTROL DIST	113,267,974	143,310,000	152,151,000	160,178,000	160,178,000	8,027,000
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FCD-STORM DRN DS #3						
OTHER CHARGES	12,017,392	11,542,000	11,556,000	11,084,000	11,084,000	-472,000
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FCD-STORM DRN DS #4						
OTHER CHARGES	16,794,730	16,189,000	16,214,000	13,875,000	13,875,000	-2,339,000
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TOTAL						
PW-FLOOD CTRL DT	\$ 142,080,096	\$ 171,041,000	\$ 179,921,000	\$ 185,137,000	\$ 185,137,000	\$ 5,216,000
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY

FUND
Various

Lighting and Lighting Maintenance Districts are established pursuant to the Streets and Highways Code, Highway Lighting District Act of 1909 and 1911, for the installation and maintenance of street lighting systems. In the 1991-92 Budget Request the 65 Lighting District and 122 Lighting Maintenance Districts merged into 28 consolidated lighting Districts. This consolidation was approved by the Board of Supervisors in part on November 13, while the remainder were approved December 6, 1990. These Districts are under the jurisdiction of the Director of Public Works.

Street Lighting Assessment Districts are formed under the provisions of Landscaping and Lighting Act of 1972, Part 2, Division 15, Streets and Highways Code. The purpose of these districts is to levy an assessment on each lot or parcel based on benefits to be received from the existing street lighting improvements.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY

FINANCING REQUIREMENTS

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FINANCING USES

SVCS & SUPPS	14,576,065	16,747,000	20,436,838	19,180,000	19,180,000	-1,256,838
OTHER CHARGES	104,225	120,000	164,158	134,000	134,000	-30,158
OTHER FIN USES	7,571,093	5,217,000	8,609,084	5,193,000	5,193,000	-3,416,084
RES EQTY TRANSF	17,247					
APPR FOR CONTINGCY			73,543	1,200,000	1,200,000	1,126,457

TOT FINANCING USES	22,268,630	22,084,000	29,283,623	25,707,000	25,707,000	-3,576,623
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PROV FOR RES/DESIG

GENERAL RESERVES	1,493,999	3,309,000	3,319,904	11,767,000	11,767,000	8,447,096
EST DELINQUENCY			540,911	681,000	681,000	140,089

TOT RES/DESIG	1,493,999	3,309,000	3,860,815	12,448,000	12,448,000	8,587,185
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TOT FINANCING REQMTS \$	23,762,629 \$	25,393,000 \$	33,144,438 \$	38,155,000 \$	38,155,000 \$	5,010,562
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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SUMMARY-CONTINUED

AVAILABLE FINANCING

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FUND BALANCE	11,833,806	15,014,000	15,014,774	17,062,000	17,062,000	2,047,226
REVENUE	9,042,737	7,368,000	6,742,978	7,348,000	7,348,000	605,022
SPECIAL ASSESSMTS	8,945,003	9,060,000	833,942	286,000	286,000	-547,942
TAX LEVY	9,143,973	9,519,000	9,058,754	10,150,000	10,150,000	1,091,246
CANC-PR YR RES/DES		1,494,000	1,493,990	3,309,000	3,309,000	1,815,010
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TOT AVAIL FINANCING	\$ 38,965,519	\$ 42,455,000	\$ 33,144,438	\$ 38,155,000	\$ 38,155,000	\$ 5,010,562
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DETAIL

LTG DIST-BELL						
SVCS & SUPPS	116,469	133,000	157,026	151,000	151,000	-6,026
OTHER CHARGES	501	1,000	829	1,000	1,000	171
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TOTAL						
LTG DIST-BELL	116,970	134,000	157,855	152,000	152,000	-5,855
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LTG DIST-BELL GRDNS						
SVCS & SUPPS	186,141	211,000	256,218	242,000	242,000	-14,218
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LTG DIST-LAWNDALE						
SVCS & SUPPS	223,097	255,000	302,703	290,000	290,000	-12,703
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LTG DIST-LONGDEN						
SVCS & SUPPS	29,090	32,000	39,317	38,000	38,000	-1,317
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LTG MTCE DIST #760						
SVCS & SUPPS	315,333	358,000	404,236	410,000	410,000	5,764
OTHER CHARGES	17,988	21,000	29,687	23,000	23,000	-6,687
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TOTAL						
LTG MTCE DIST #760	333,321	379,000	433,923	433,000	433,000	-923
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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LTG MTCE DIST #1472						
SVCS & SUPPS	158,402	181,000	226,835	206,000	206,000	-20,835
OTHER CHARGES	172		292			-292
RES EQTY TRANSF	1,928					
TOTAL						
LTG MTCE DIST #1472	160,502	181,000	227,127	206,000	206,000	-21,127
LTG MTCE DIST #1560						
SVCS & SUPPS	289,827	330,000	419,306	377,000	377,000	-42,306
OTHER CHARGES	2,481	3,000	1,887	3,000	3,000	1,113
RES EQTY TRANSF	79					
TOTAL						
LTG MTCE DIST #1560	292,387	333,000	421,193	380,000	380,000	-41,193
LTG MTCE DIST #1575						
SVCS & SUPPS	79,788	91,000	109,826	104,000	104,000	-5,826
RES EQTY TRANSF	156					
TOTAL						
LTG MTCE DIST #1575	79,944	91,000	109,826	104,000	104,000	-5,826
LTG MTCE DIST #1616						
SVCS & SUPPS	608,829	694,000	760,951	791,000	791,000	30,049
RES EQTY TRANSF	747					
TOTAL						
LTG MTCE DIST #1616	609,576	694,000	760,951	791,000	791,000	30,049
LTG MTCE DIST #1687						
SVCS & SUPPS	6,907,262	7,876,000	9,628,953	8,979,000	8,979,000	-649,953
OTHER CHARGES	71,836	82,000	119,484	93,000	93,000	-26,484
RES EQTY TRANSF	10,383					
TOTAL						
LTG MTCE DIST #1687	6,989,481	7,958,000	9,748,437	9,072,000	9,072,000	-676,437

PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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LTG MTCE DIST #1697						
SVCS & SUPPS	720,168	821,000	1,013,947	936,000	936,000	-77,947
OTHER CHARGES	4,107	5,000	6,979	5,000	5,000	-1,979
RES EQTY TRANSF	627					
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TOTAL						
LTG MTCE DIST #1697	724,902	826,000	1,020,926	941,000	941,000	-79,926
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LTG MTCE DIST #1744						
SVCS & SUPPS	269,914	308,000	392,867	351,000	351,000	-41,867
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LTG MTCE DIST #1866						
SVCS & SUPPS	157,469	179,000	228,584	205,000	205,000	-23,584
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LTG MTCE DIST #1867						
SVCS & SUPPS	920,743	1,051,000	1,211,566	1,197,000	1,197,000	-14,566
RES EQTY TRANSF	482					
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TOTAL						
LTG MTCE DIST #1867	921,225	1,051,000	1,211,566	1,197,000	1,197,000	-14,566
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LTG MTCE DIST #1956						
SVCS & SUPPS	952,408	1,085,000	1,210,763	1,238,000	1,238,000	27,237
RES EQTY TRANSF	754					
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TOTAL						
LTG MTCE DIST #1956	953,162	1,085,000	1,210,763	1,238,000	1,238,000	27,237
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LTG MTCE DIST #10006						
SVCS & SUPPS	506,541	578,000	761,975	658,000	658,000	-103,975
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LTG MTCE DT #10011A						
SVCS & SUPPS	13,660	16,000	20,113	18,000	18,000	-2,113
OTHER CHARGES	27		19			-19
RES EQTY TRANSF	41					
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TOTAL						
LTG MTCE DT #10011A	13,728	16,000	20,132	18,000	18,000	-2,132
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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LTG MTCE DT #10011B						
SVCS & SUPPS	483,745	551,000	713,443	629,000	629,000	-84,443
OTHER CHARGES	969	1,000	677	1,000	1,000	323
RES EQTY TRANSF	1,486					
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TOTAL						
LTG MTCE DT #10011B	486,200	552,000	714,120	630,000	630,000	-84,120
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LTG MTCE DIST #10032						
SVCS & SUPPS	234,534	247,000	356,071	305,000	305,000	-51,071
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LTG MTCE DIST #10034						
SVCS & SUPPS	77,046	88,000	113,314	100,000	100,000	-13,314
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LTG MTCE DIST #10038						
SVCS & SUPPS	150,613	171,000	204,587	196,000	196,000	-8,587
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LTG MTCE DT #10045A						
SVCS & SUPPS	425,884	488,000	683,756	553,000	553,000	-130,756
RES EQTY TRANSF	560					
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TOTAL						
LTG MTCE DT #10045A	426,444	488,000	683,756	553,000	553,000	-130,756
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LTG MTCE DT #10045B						
SVCS & SUPPS	21,946	25,000	36,342	29,000	29,000	-7,342
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LTG MTCE DIST #10049						
SVCS & SUPPS	29,530	33,000	42,611	38,000	38,000	-4,611
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LTG MTCE DIST #10052						
SVCS & SUPPS	110,815	126,000	156,371	144,000	144,000	-12,371
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LTG MTCE DIST #10066						
SVCS & SUPPS	385,323	440,000	540,651	501,000	501,000	-39,651
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LTG MTCE DIST #10075						
SVCS & SUPPS	25,105	28,000	33,292	33,000	33,000	-292
OTHER CHARGES	6,144	7,000	4,304	8,000	8,000	3,696
RES EQTY TRANSF	4					
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TOTAL						
LTG MTCE DIST #10075	31,253	35,000	37,596	41,000	41,000	3,404
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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LTG MTCE DIST #10076						
SVCS & SUPPS	147,862	127,000	214,991	192,000	192,000	-22,991
TOTAL						
PW-ST LTG	\$ 14,669,016	\$ 16,643,000	\$ 20,404,773	\$ 19,045,000	\$ 19,045,000	\$ -1,359,773
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LLAD-SL #1 CO LTG						
SVCS & SUPPS	18,098	32,000	28,442	38,000	38,000	9,558
OTHER FIN USES	3,852,489	2,576,000	4,417,964	2,147,000	2,147,000	-2,270,964
TOTAL						
LLAD-SL #1 CO LTG	3,870,587	2,608,000	4,446,406	2,185,000	2,185,000	-2,261,406
LLAD-SL AGOURA HILLS						
SVCS & SUPPS	289	1,000	664	1,000	1,000	336
OTHER FIN USES	195,027	109,000	220,251	308,000	308,000	87,749
TOTAL						
LLAD-SL AGOURA HILL	195,316	110,000	220,915	309,000	309,000	88,085
LLAD-SL BELL GARDENS						
SVCS & SUPPS	376	1,000	557	1,000	1,000	443
OTHER FIN USES	78,600		68,988			-68,988
TOTAL						
LLAD-SL BELL GARDEN	78,976	1,000	69,545	1,000	1,000	-68,545
LLAD-SL CARSON						
SVCS & SUPPS	918	3,000	2,567	3,000	3,000	433
OTHER FIN USES	451,082	384,000	375,438	264,000	264,000	-111,438
TOTAL						
LLAD-SL CARSON	452,000	387,000	378,005	267,000	267,000	-111,005
LLAD-SL HAWAIIAN GRD						
SVCS & SUPPS	226	25,000	22,056	28,000	28,000	5,944
OTHER FIN USES	60,000	88,000	100,685	68,000	68,000	-32,685
TOTAL						
LLAD-SL HAWAIIAN GR	60,226	113,000	122,741	96,000	96,000	-26,741

PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LLAD-SL LA CAN/FL A						
SVCS & SUPPS	419	1,000	612	3,000	3,000	2,388
OTHER FIN USES	55,715	5,000	30,381	9,000	9,000	-21,381
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TOTAL						
LLAD-SL LA CAN/FL A	56,134	6,000	30,993	12,000	12,000	-18,993
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LLAD-SL LA MIR ZN A						
SVCS & SUPPS	1,067	2,000	1,535	2,000	2,000	465
OTHER FIN USES	306,692	299,000	503,915	67,000	67,000	-436,915
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TOTAL						
LLAD-SL LA MIR ZN A	307,759	301,000	505,450	69,000	69,000	-436,450
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LLAD-SL LA MIR ZN B						
SVCS & SUPPS	50		119	1,000	1,000	881
OTHER FIN USES				2,000	2,000	2,000
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TOTAL						
LLAD-SL LA MIR ZN B	50		119	3,000	3,000	2,881
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LLAD-SL LANCASTER						
SVCS & SUPPS	907	2,000	1,981	2,000	2,000	19
OTHER FIN USES	434,685	828,000	1,153,432	949,000	949,000	-204,432
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TOTAL						
LLAD-SL LANCASTER	435,592	830,000	1,155,413	951,000	951,000	-204,413
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LLAD-SL LA PUENTE						
SVCS & SUPPS	706	1,000	1,012	1,000	1,000	-12
OTHER FIN USES	158,000		54,252			-54,252
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TOTAL						
LLAD-SL LA PUENTE	158,706	1,000	55,264	1,000	1,000	-54,264
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LLAD-SL LAWDALE						
SVCS & SUPPS	529	1,000	750	1,000	1,000	250
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PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
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LLAD-SL LOMITA						
SVCS & SUPPS	467	1,000	658	1,000	1,000	342
OTHER FIN USES	3,100					
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL LOMITA	3,567	1,000	658	1,000	1,000	342
LLAD-SL PALMDALE						
SVCS & SUPPS		1,000	617	1,000	1,000	383
OTHER FIN USES	268,724	500,000	691,548	665,000	665,000	-26,548
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL PALMDALE	268,724	501,000	692,165	666,000	666,000	-26,165
LLAD-SL PARAMOUNT						
SVCS & SUPPS	717	1,000	1,027	1,000	1,000	-27
OTHER FIN USES	300,000	42,000	196,988	185,000	185,000	-11,988
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL PARAMOUNT	300,717	43,000	198,015	186,000	186,000	-12,015
LLAD-SL PICO RIV A						
SVCS & SUPPS	76		106	1,000	1,000	894
OTHER FIN USES			54,105	6,000	6,000	-48,105
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL PICO RIV A	76		54,211	7,000	7,000	-47,211
LLAD-SL PICO RIV B						
SVCS & SUPPS	1,265	2,000	1,795	3,000	3,000	1,205
OTHER FIN USES	358,712	112,000	144	217,000	217,000	216,856
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL PICO RIV B	359,977	114,000	1,939	220,000	220,000	218,061
LLAD-SL RANCHO P V						
SVCS & SUPPS	857	1,000	1,228	1,000	1,000	-228
OTHER FIN USES	219,009		113,577	15,000	15,000	-98,577
TOTAL	-----	-----	-----	-----	-----	-----
LLAD-SL RANCHO P V	219,866	1,000	114,805	16,000	16,000	-98,805

PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
LLAD-SL R H EST A						
SVCS & SUPPS	7		10	1,000	1,000	990
OTHER FIN USES	6,000		5,047	2,000	2,000	-3,047
TOTAL						
LLAD-SL R H EST A	6,007		5,057	3,000	3,000	-2,057
LLAD-SL R H EST B						
SVCS & SUPPS	40		58	1,000	1,000	942
OTHER FIN USES	10,800		4,994	1,000	1,000	-3,994
TOTAL						
LLAD-SL R H EST B	10,840		5,052	2,000	2,000	-3,052
LLAD-SL WALNUT						
SVCS & SUPPS	397	1,000	534	2,000	2,000	1,466
OTHER FIN USES	166,365	101,000	145,235	54,000	54,000	-91,235
TOTAL						
LLAD-SL WALNUT	166,762	102,000	145,769	56,000	56,000	-89,769
LLAD-SL WEST HLYWD						
SVCS & SUPPS	864	148,000	129,551	169,000	169,000	39,449
OTHER FIN USES	81,300					
TOTAL						
LLAD-SL WEST HLYWD	82,164	148,000	129,551	169,000	169,000	39,449
LLAD-SL WESTLAKE VIL						
SVCS & SUPPS	246		344	1,000	1,000	656
OTHER FIN USES	41,200		34,376			-34,376
TOTAL						
LLAD-SL WESTLAKE VI	41,446		34,720	1,000	1,000	-33,720
LLAD-SL DIAMOND BAR						
SVCS & SUPPS				5,000	5,000	5,000
OTHER FIN USES				97,000	97,000	97,000
TOTAL						
LLAD-SL DIAMOND BAR				102,000	102,000	102,000

PUBLIC WORKS--STREET LIGHTING DISTRICTS
AND LLAD-STREET LIGHTING SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
LLAD-SL SNTA CLARITA						
SVCS & SUPPS				1,000	1,000	1,000
OTHER FIN USES	523,593	173,000	437,764	137,000	137,000	-300,764
	-----	-----	-----	-----	-----	-----
TOTAL						
LLAD-SL SNTA CLARITA	523,593	173,000	437,764	138,000	138,000	-299,764
	-----	-----	-----	-----	-----	-----
TOTAL						
PW-LLAD ST LTG	\$ 7,599,614	\$ 5,441,000	\$ 8,805,307	\$ 5,462,000	\$ 5,462,000	\$ -3,343,307
	=====	=====	=====	=====	=====	=====

PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS

FUND
Various

Sewer Maintenance Districts are established pursuant to the Health and Safety Code for the administration, maintenance, operation and repair of sanitary sewers, appurtenances, pumping plants, sewer treatment plants and related services. In addition to the County unincorporated areas, services are rendered to various cities and governmental agencies on a contract basis. These Districts are financed through sewer service charges initially adopted by the Board of Supervisors in July 1978. Sewer Maintenance Districts are under the jurisdiction of the Director of Public Works.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

SUMMARY

FINANCING REQUIREMENTS

=====

FINANCING USES

SVCS & SUPPS	12,616,112	13,882,000	17,175,264	20,045,000	20,045,000	2,869,736
OTHER CHARGES	2,883,483	330,000	330,000	543,000	543,000	213,000
FIXED ASSETS						
EQUIPMENT	139,657	31,000	31,000	264,000	264,000	233,000
TOT FIX ASSETS	139,657	31,000	31,000	264,000	264,000	233,000
RES EQTY TRANSF	215,495	1,117,000	1,117,000	160,000	160,000	-957,000
APPR FOR CONTINGCY			1,164,503	2,111,000	2,111,000	946,497
TOT FINANCING USES	15,854,747	15,360,000	19,817,767	23,123,000	23,123,000	3,305,233

PROV FOR RES/DESIG

GENERAL RESERVES	4,993,691	2,649,000	2,649,890	1,566,000	1,566,000	-1,083,890
OTHER RESERVES	372,911					
RES FOR ENCUMB	64,296					
TOT RES/DESIG	5,430,898	2,649,000	2,649,890	1,566,000	1,566,000	-1,083,890
TOT FINANCING REQMTS \$	21,285,645	\$ 18,009,000	\$ 22,467,657	\$ 24,689,000	\$ 24,689,000	\$ 2,221,343

AVAILABLE FINANCING

=====

FUND BALANCE	12,503,061	3,736,000	3,735,289	5,570,000	5,570,000	1,834,711
REVENUE	12,518,074	14,851,000	13,738,677	16,470,000	16,470,000	2,731,323
CANC-PR YR RES/DES		4,992,000	4,993,691	2,649,000	2,649,000	-2,344,691
TOT AVAIL FINANCING \$	25,021,135	\$ 23,579,000	\$ 22,467,657	\$ 24,689,000	\$ 24,689,000	\$ 2,221,343

PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====						
DETAIL						
SEW MT DT-CONSOL-ACO SVCS & SUPPS	719,067	668,000	2,093,000	3,518,000	3,518,000	1,425,000

SEW MTCE DT-CONSOL SVCS & SUPPS	10,210,577	10,225,000	10,346,000	10,900,000	10,900,000	554,000
OTHER CHARGES	11,545	106,000	106,000	430,000	430,000	324,000
FIXED ASSETS EQUIPMENT	139,657	31,000	31,000	264,000	264,000	233,000

TOT FIX ASSETS	139,657	31,000	31,000	264,000	264,000	233,000

RES EQTY TRANSF	215,495	1,117,000	1,117,000	160,000	160,000	-957,000

TOTAL SEW MTCE DT-CONSOL	10,577,274	11,479,000	11,600,000	11,754,000	11,754,000	154,000

SEW MTCE DT-ANETA SVCS & SUPPS	1,547	71,000	65,000	65,000	65,000	

SEW MTCE DT-E.L.A. SVCS & SUPPS			646,000	799,000	799,000	153,000

SEW MTCE DT-FL/FIR/W SVCS & SUPPS	10,791	60,000	106,409	53,000	53,000	-53,409

SEW MTCE DT-FOXPARK SVCS & SUPPS	3,066	5,000	34,000	38,000	38,000	4,000

SEW MTCE DT-LA HABRA SVCS & SUPPS	424	1,000	12,000	14,000	14,000	2,000

SEW MTCE DT-LECHUZA SVCS & SUPPS	23,122	24,000	126,855	130,000	130,000	3,145

SEW MTCE DT-MALIBU SVCS & SUPPS	135,548	140,000	260,000	360,000	360,000	100,000

SEW MTCE DT-SANDALWD SVCS & SUPPS	2,855	3,000	5,000	5,000	5,000	

PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
SEW MTCE DT-SORENSEN SVCS & SUPPS			99,000	106,000	106,000	7,000
SEW MTCE DT-SUMMIT SVCS & SUPPS	586	1,000	2,000	5,000	5,000	3,000
SEW MTCE DT-TOPANGA SVCS & SUPPS	81,119	70,000	101,000	101,000	101,000	
SEW MTCE DT-TRANCAS SVCS & SUPPS	170,678	200,000	381,000	330,000	330,000	-51,000
SEW MTCE DT-MAL MESA SVCS & SUPPS	305,579	330,000	495,000	455,000	455,000	-40,000
SEW MTCE DT-MARINA SVCS & SUPPS	891,596	1,994,000	2,050,000	2,742,000	2,742,000	692,000
OTHER CHARGES	111,964	224,000	224,000	113,000	113,000	-111,000
TOTAL						
SEW MTCE DT-MARINA	1,003,560	2,218,000	2,274,000	2,855,000	2,855,000	581,000
SEW MTCE DT-W HLYWD SVCS & SUPPS	59,557	20,000	265,000	274,000	274,000	9,000
SEW MTCE DT-LK HUGHE SVCS & SUPPS		70,000	88,000	150,000	150,000	62,000
SMD-W HLYWD SHER SPC OTHER CHARGES	2,759,974					
TOTAL						
PW-SEWER MT DTS	\$ 15,854,747	\$ 15,360,000	\$ 18,653,264	\$ 21,012,000	\$ 21,012,000	\$ 2,358,736
	=====	=====	=====	=====	=====	=====

RECREATION AND PARK DISTRICTS & LLAD SUMMARY

FUND Various

These districts are administered by the Parks and Recreation Department. The purpose of the assessment districts, formed under the provisions of the Landscaping and Lighting Act of 1972, Part 2, Division 15, Streets and Highways Code, is to assess property for benefits received from parkway and median panel improvements. The purpose of the other districts, formed under authority of the Public Resources Code, is to maintain parkway and median panels.

ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
=====	=====	=====	=====	=====	=====

SUMMARY

FINANCING REQUIREMENTS

=====

FINANCING USES

SVCS & SUPPS	163,078	117,000	265,000	391,000	391,000	126,000
OTHER FIN USES	73,414	78,000	78,000	84,000	84,000	6,000
APPR FOR CONTINGCY			36,929			-36,929

TOT FINANCING USES	236,492	195,000	379,929	475,000	475,000	95,071
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PROV FOR RES/DESIG

GENERAL RESERVES	39,800	49,000	49,000	50,000	50,000	1,000
RES FOR ENCUMB	14,082					
EST DELINQUENCY			3,000	2,000	2,000	-1,000

TOT RES/DESIG	53,882	49,000	52,000	52,000	52,000	
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TOT FINANCING REQMTS \$	290,374	\$ 244,000	\$ 431,929	\$ 527,000	\$ 527,000	\$ 95,071
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AVAILABLE FINANCING

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FUND BALANCE	238,769	196,000	195,640	231,000	231,000	35,360
REVENUE	93,908	89,000	91,000	94,000	94,000	3,000
SPECIAL ASSESSMTS	74,575	77,000	75,000	78,000	78,000	3,000
TAX LEVY	78,758	74,000	30,489	75,000	75,000	44,511
CANC-PR YR RES/DES		39,000	39,800	49,000	49,000	9,200

TOT AVAIL FINANCING \$	486,010	\$ 475,000	\$ 431,929	\$ 527,000	\$ 527,000	\$ 95,071
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RECREATION AND PARK DISTRICTS & LLAD SUMMARY--CONTINUED

	ACTUAL FISCAL YEAR 1989-90	ESTIMATED FISCAL YEAR 1990-91	ADJUSTED ALLOWANCE 1990-91	REQUESTED FISCAL YEAR 1991-92	PROPOSED FISCAL YEAR 1991-92	CHANGE FROM ADJ ALLOWANCE
	=====	=====	=====	=====	=====	=====
<u>DETAIL</u>						
R & P DT-BELLA VISTA						
SVCS & SUPPS	1,926	2,000	9,000	12,000	12,000	3,000
	-----	-----	-----	-----	-----	-----
R & P DT-HACIENDA						
SVCS & SUPPS	55,968	35,000	77,000	98,000	98,000	21,000
	-----	-----	-----	-----	-----	-----
R & P DT-MONTEBELLO						
SVCS & SUPPS	105,184	80,000	179,000	281,000	281,000	102,000
	-----	-----	-----	-----	-----	-----
TOTAL						
REC AND PK DTS	\$ 163,078	\$ 117,000	\$ 265,000	\$ 391,000	\$ 391,000	\$ 126,000
	=====	=====	=====	=====	=====	=====
LLAD-R&P #34-HACIEND						
OTHER FIN USES	25,225	27,000	27,000	28,000	28,000	1,000
	-----	-----	-----	-----	-----	-----
LLAD-R&P #35-MTBELLO						
OTHER FIN USES	48,189	51,000	51,000	56,000	56,000	5,000
	-----	-----	-----	-----	-----	-----
TOTAL						
LLAD-REC AND PK DTS	\$ 73,414	\$ 78,000	\$ 78,000	\$ 84,000	\$ 84,000	\$ 6,000
	=====	=====	=====	=====	=====	=====

SUMMARY OF SPECIAL DISTRICT BUDGET FINANCING REQUIREMENTS

DISTRICTS	SALARIES AND EMPLOYEE BENEFITS	SERVICES AND SUPPLIES	OTHER CHARGES	FIXED ASSETS	OTH FIN USES/RES EQ TRANS	INTRAFUND TRANSFER	NET TOTAL
COUNTY SERVICE AREA NO. 2.....		\$ 38,000		\$	\$	\$	\$ 38,000
CONSTRUCTION FEE DISTRICTS.....		41,480,000	9,600,000				51,080,000
ANTELOPE VALLEY DRAINAGE FEE DIST.		3,234,000					3,234,000
BIG ROCK MESA SPECIAL MAINT							
ASSESSMENT DISTRICT.....		250,000					250,000
DRAINAGE SPECIAL ASSESSMENT AREAS.		179,000					179,000
PUBLIC WORKS-DRAINAGE MAINTENANCE.		123,000					123,000
FIRE PROTECTION.....	207,947,000	42,850,000	3,917,000	22,287,000	3,550,000		280,551,000
PUBLIC WORKS-FLOOD CONTROL.....		138,593,000	42,659,000	1,674,000	2,211,000		185,137,000
GARBAGE DISPOSAL.....		10,759,000					10,759,000
LANDSCAPE MAINTENANCE.....		2,045,000	341,000				2,386,000
LANDSCAPING AND LIGHTING ACT DIST							
LANDSCAPE MAINTENANCE.....		4,785,000	31,000		1,364,000		6,180,000
PUBLIC WORKS-STREET LIGHTING DIST		18,911,000	134,000				19,045,000
PUBLIC WORKS-LANDSCAPING AND							
LIGHTING ACT DISTRICTS-STREET							
LIGHTING.....		269,000			5,193,000		5,462,000
RECREATION AND PARK.....		391,000					391,000
LANDSCAPING AND LIGHTING ACT DIST							
RECREATION AND PARK.....					84,000		84,000
PUBLIC WORKS-SEWER MAINTENANCE....		20,045,000	543,000	264,000	160,000		21,012,000
TOTAL FINANCING USES.....	\$ 207,947,000	\$ 283,952,000	\$ 57,225,000	\$ 24,225,000	\$ 12,562,000	\$	\$585,911,000
APPROPRIATION FOR CONTINGENCIES...							4,326,000
PROVISIONS FOR RESERVES AND/OR							
DESIGNATIONS.....							26,920,000
ESTIMATED DELINQUENCY.....							13,418,000
GRAND TOTAL, SPECIAL DISTRICT							
FINANCING REQUIREMENTS.....							\$630,575,000

STATUS OF SPECIAL DISTRICT EXPENDITURES FROM BOND (CONSTRUCTION)
PROCEEDS--SCHEDULE 17

Description	Amount of Bonds Authorized	Amount of Bonds Sold to Date	Total Actual or Estimated Project Cost	Total Expenditures as of Jun. 30, 1991 From Bond Proceeds	From Other Sources
FLOOD CONTROL DISTRICT					
1964 Bond Issue No. 6-					
Bond Fund.....	\$ 275,000,000	\$ 273,525,000	\$	\$	
Various Completed Projects.....			199,281,855	197,958,580	
5102 Long Beach.....			1,599,110	1,582,513	
5234 Los Angeles.....			8,025,200	12,200,350	
6203 Pasadena.....			876,000	294,158	
Contingency Account			5,485,010		
Engineering Overhead, and Incidental Expenses Account.....			51,055,125	51,727,678	
Right of Way Acquisition Account.....			7,202,700	6,482,348	
Total.....			<u>\$ 273,525,000</u>	<u>\$ 270,245,627</u>	<u>\$</u>
1970 Bond Issue No. 7-					
Bond Fund.....	\$ 252,000,000	\$ 252,000,000	\$	\$	
Various Complete Projects.....			169,610,461	169,610,745	
3881 Los Angeles.....			2,050,100		
9408 West Los Angeles.....			11,122,655	11,078,967	
9649 Pasadena.....			1,716,359	1,070,210	
Contingency Account.....			1,891,147		
Inflation Accounts.....			3,209,278	2,863,052	
Engineering Overhead, and Incidental Expenses Account.....			56,200,000	57,067,093	
Right of Way Acquisition Account.....			6,200,000	6,106,584	
Total.....			<u>\$ 252,000,000</u>	<u>\$ 247,796,651</u>	<u>\$</u>

STATUS OF SPECIAL DISTRICT EXPENDITURES FROM BOND (CONSTRUCTION)

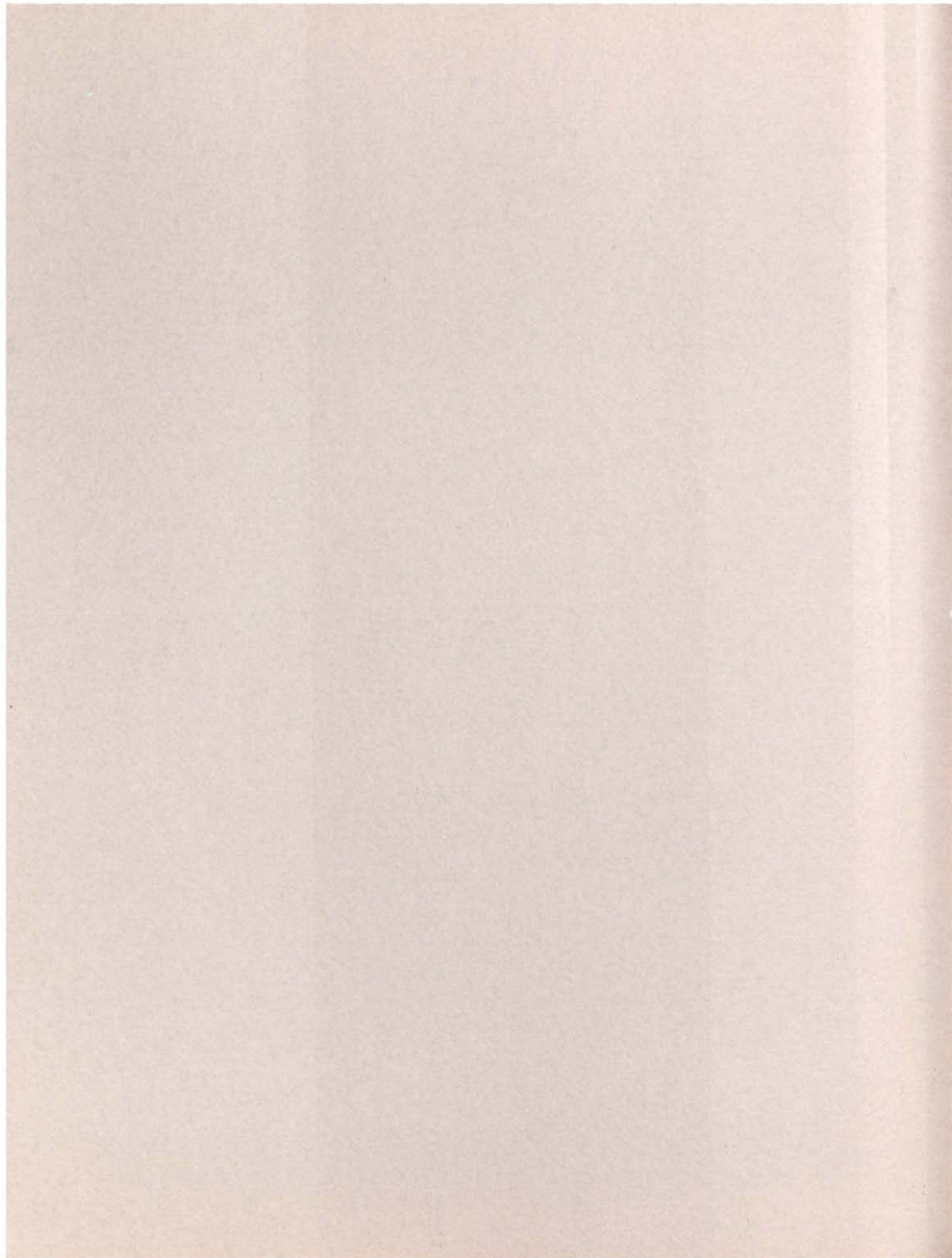
PROCEEDS--SCHEDULE 17--Continued

Description Issue-Fund-Project Identification	Amount of Bonds Authorized	Amount of Bonds Sold to Date	Total Actual or Estimated Project Cost	Total Expenditures as of Jun. 30, 1990	
				From Bond Proceeds	From Other Sources
WATERWORKS DISTRICTS					
District No. 4-Annex					
Water System Improvements.....\$	80,000 \$	13,000 \$	80,000 \$	11,392 \$	
District No. 4-Zone B					
Water System Improvements.....	225,000	65,000	225,000	65,000	
District No. 21					
Water System Improvements.....	140,000	60,000	140,000	60,000	
District No. 29					
Water System Improvements.....	7,860,000	7,860,000	7,860,000	7,809,210	
District No. 33					
Water System Improvements.....	520,000	520,000	520,000	485,010	
District No. 33-Zone A					
Water System Improvements.....	525,000	90,000	525,000	33,984	
District No. 36					
Water System Improvements.....	300,000	300,000	300,000	299,024	
District No. 39					
Water System Improvements.....	400,000	275,000	400,000	274,861	
District No. 39-Zone A					
Water System Improvements.....	145,000	90,000	145,000	79,771	
Total				\$ 9,118,252	\$

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Appendix/ Index







DEBT MANAGEMENT

On July 3, 1990, the Board of Supervisors established a Bond Anticipation Note (BANS) Policy and Comprehensive Debt Management Guidelines regulating the use of various financing instruments. It was also established that the Treasurer and Tax Collector, the Auditor-Controller, and the Chief Administrative Officer would file annual updates to the policies and guidelines coincident with the filing of the Proposed Budget. The guidelines do not apply to voter-approved debt or debt incurred by Agency funds. Limits are based on the Adopted County Budget and cover the following five areas:

I. Bond Anticipation Note (BANS) Program limited to 2 percent of the Adopted Budget.

	<u>Proposed Limit</u>	<u>Anticipated Debt</u>	<u>Variance</u>
Capital Projects (in millions)	\$ 172.2	\$ 133.2	\$ 39.0
LAC-CAL (in millions)	\$ 50.0	\$ 50.0	\$ --

BANS were first used as an interim financing tool to facilitate the purchase of equipment which was ultimately intended to be long-term financed through the Los Angeles County Capital Asset Leasing Corporation (LAC-CAL). BANS use has been expanded to provide interim financing for start-up costs associated with major capital construction projects. Securing long-term financing prior to obtaining fixed price construction bids is not advisable as errors in estimating project costs can increase investor risk and damage our market image. Therefore, BANS are used to relieve the General Fund of the burden of cash-financing the "up-front" costs of projects approved by the Board for long-term financing.

A listing of the BANS-financed projects proposed for 1991-92 is included in the Proposed Bond-Financed Capital Projects Section of the Capital Projects Addendum. It is important to note that estimates of BANS requirements are based on cash flow analyses of individual projects and actual BANS needs may vary based upon changes in project scheduling. With adoption of the Proposed Budget, the Board is approving total capital projects costs and demonstrating intent to long-term finance. Authority to reallocate interim borrowing authority among approved projects to meet specific project needs is delegated to the Chief Administrative Officer.

II. Long-Term Debt (limit expressed in terms of the debt service requirements) limited to 4 percent of the Adopted Budget and of that the General County portion is not to exceed 3 percent.

	<u>Proposed Limit</u>	<u>Anticipated Debt</u>	<u>Variance</u>
Total County (in millions)	\$ 444.4	\$ 243.0	\$ 201.4
General County (in millions)	\$ 333.3	\$ 221.7	\$ 111.6

Starting with the financing of the Music Center Pavilion in 1962, the County has made frequent use of lease arrangements with joint powers authorities, parking authorities, and nonprofit corporations to finance capital projects through the issuance of Leasehold Revenue Bonds and Certificates of Participation.

Debt Management (contd)

Most recently, the County completed composite lease financings as follows:

<u>Multiple Capital Facilities I</u>	-	1989	Midvalley Facility	\$ 9,964,450
			M L King Parking Structure	5,283,058
			Mira Loma Boys Camp	32,598,041
			Lost Hills Sheriff Station	10,732,041
			LAC/USC Intensive Care Unit	2,268,295
<u>Multiple Capital Facilities II</u>	-	1990	PJP Honor Rancho Air Conditioning	\$ 9,106,000
			PJP Honor Rancho Water System	11,109,000
			PJP Honor Rancho Sewer System	2,762,000
			PJP Honor Rancho Debris Basin	2,543,000
			PJP Honor Rancho Vehicle Mtncce Fac	5,736,000
			Central Jail Parking Structure	26,440,000
<u>Correctional Facilities Project</u>	-	1991	Lynwood Regional Justice Center	\$ 155,374,033
			Men's Central Jail	139,739,033

It is further anticipated that a number of additional projects will have reached the construction phase and will be ready for take-out financing prior to the close of fiscal year 1991-92.

III. Unrated Debt limited to 0.4 percent of the Adopted Budget.

	<u>Proposed Limit</u>	<u>Anticipated Debt</u>	<u>Variance</u>
Unrated Debt (in millions)	\$ 44.4	\$ 17.6	\$ 26.8

This category covers all lease/leaseback or lease/purchase agreements or publicly offered financing instruments issued without an investor risk rating, which bear Los Angeles County's name for purposes of securing tax-exempt status. By policy, in order to protect the County's interests, all such agreements must be approved by the Treasurer and Tax Collector prior to submission to the Board.

IV. Taxable Notes limited to 10 percent of the Adopted Budget.

	<u>Proposed Limit</u>	<u>Anticipated Debt</u>	<u>Variance</u>
Taxable Notes (in billions)	\$ 1.11	\$ --	\$ 1.11

Consistent with the guidelines originally approved by the Board of Supervisors, this program will be exercised only if the market proves favorable and note proceeds can be reinvested to give a higher yield.

Debt Management (contd)

V. Tax-Exempt Notes set at the Federally allowed limit.

	<u>Proposed Limit</u>	<u>Anticipated Debt</u>	<u>Variance</u>
Tax-Exempt Notes (in billions)	\$ 1.45	\$ 1.30	\$ 0.15

Federal tax regulations recognize governmental entities' need to borrow sufficient funds to meet cash flow needs between primary revenue collection periods. These issues are given tax-exempt status and the Federal limit is determined by a prescribed formula. Los Angeles County has issued such notes under Board direction since 1977 in amounts up to \$1.10 billion. The Federally allowed limit will ultimately be determined by cash flow actuals in 1991-92.



STATISTICS

GEOGRAPHY:	The County of Los Angeles has an area of 4,083 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.		
WEATHER:	Annual mean temperature	65 degrees F.	
	Annual precipitation	14.85 inches	
GOVERNMENT:	On June 2, 1913, voters approved the Charter County form of government with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years.		
COUNTY SEAT:	The voter-approved County seat is the City of Los Angeles.		
ELECTED OFFICIALS:	<u>County</u>		
	5	Supervisors	
	1	Sheriff	
	1	District Attorney	
	1	Assessor	
	238	Superior Court Judges	
	187	Municipal Court Judges	
	1	Justice Court Judge	
	<u>Congressional Delegation</u>		
	18	Representatives	
	<u>State Delegation</u>		
	17	Senators	
	28	Assembly Members	
REGISTERED VOTERS:	3,329,491 as of February 1991		
ASSESSED VALUATION: (1990-91)	Local Assessed - Secured	\$384,738,327,777	
	- Unsecured	28,148,938,392	
	State Board of Equalization - Secured	15,690,574,750	
	Total	\$428,577,840,919	
CITIES:	There are 88 cities within the County (see page 84.1).		
POPULATION: (1990 Census)	Incorporated areas	7,892,444	
	Unincorporated areas	970,720	
	Total	8,863,164	



POPULATION OF THE 88 CITIES OF THE COUNTY OF LOS ANGELES

<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>	<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>
Agoura Hills	20,390	La Verne	30,897
Alhambra	82,106	Lawndale	27,331
Arcadia	48,290	Lomita	19,382
Artesia	15,464	Long Beach	429,433
Avalon	2,918	Los Angeles	3,485,398
Azusa	41,333	Lynwood	61,945
Baldwin Park	69,330	Malibu	**
Bell	34,365	Manhattan Beach	32,063
Bellflower	61,815	Maywood	27,850
Bell Gardens	42,355	Monrovia	35,761
Beverly Hills	31,971	Montebello	59,564
Bradbury	829	Monterey Park	60,738
Burbank	93,643	Norwalk	94,279
Calabasas	**	Palmdale	68,842
Carson	83,995	Palos Verdes Estates	13,512
Cerritos	53,240	Paramount	47,669
Claremont	32,503	Pasadena	131,591
Commerce	12,135	Pico Rivera	59,177
Compton	90,454	Pomona	131,723
Covina	43,207	Rancho Palos Verdes	41,659
Cudahy	22,817	Redondo Beach	60,167
Culver City	38,793	Rolling Hills	1,871
Diamond Bar	53,672	Rolling Hills Estates	7,789
Downey	91,444	Rosemead	51,638
Duarte	20,688	San Dimas	32,397
El Monte	106,209	San Fernando	22,580
El Segundo	15,223	San Gabriel	37,120
Gardena	49,847	San Marino	12,959
Glendale	180,038	Santa Clarita	110,642
Glendora	47,828	Santa Fe Springs	15,520
Hawaiian Gardens	13,639	Santa Monica	86,905
Hawthorne	71,349	Sierra Madre	10,762
Hermosa Beach	18,219	Signal Hill	8,371
Hidden Hills	1,729	South El Monte	20,850
Huntington Park	56,065	South Gate	86,284
Industry	631	South Pasadena	23,936
Inglewood	109,602	Temple City	31,100
Irwindale	1,050	Torrance	133,107
La Cañada Flintridge	19,378	Vernon	152
La Habra Heights	6,226	Walnut	29,105
Lakewood	73,557	West Covina	96,086
La Mirada	40,452	West Hollywood	36,118
Lancaster	97,291	Westlake Village	7,455
La Puente	36,955	Whittier	77,671

* Source: U.S. Bureau of the Census, 1990 Final Census Data.

** Newly incorporated city; population unknown at this time.



CULTURAL AND RECREATIONAL OPPORTUNITIES

Los Angeles County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, only a few of which are shown below*:

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
California State and Los Angeles
County Arboretum
Descanso Gardens
Glendale Symphony
Griffith Park Planetarium
Huntington Library and Art Gallery
Los Angeles Philharmonic
Los Angeles Zoo
Mt. Wilson Observatory
Queen Mary/Spruce Goose
South Coast Botanic Garden
Virginia Robinson Gardens

UNIVERSITIES AND COLLEGES

California Institute of Technology
California State Universities at:
• Dominguez Hills
• Long Beach
• Los Angeles
• Northridge
Claremont Colleges
• Claremont Graduate School
• Claremont McKenna College
• Harvey Mudd College
• Pitzer College
• Pomona College
• Scripps College
Loyola Marymount University
Occidental College
Pepperdine University
University of California at Los Angeles
University of Southern California

CULTURAL FACILITIES

Ambassador College Auditorium
Beckman Auditorium
Doolittle Theatre
Greek Theatre
Hollywood Bowl
John Anson Ford Theatre
Los Angeles Theatre Center
Music Center
• Ahmanson Theatre
• Dorothy Chandler Pavilion
• Mark Taper Forum
Pantages Theatre
Royce Hall
Shubert Theatre
Shrine Auditorium
Universal Amphitheater

MUSEUMS

Cabrillo Marine Museum
Gene Autry Western Heritage Museum
George C. Page Museum (Tar Pits)
Hollywood Bowl Museum
J. Paul Getty Museum
Los Angeles Children's Museum
Los Angeles County Museum of Art
• Japanese Pavilion
Los Angeles County Museum of Natural History
Museum of Contemporary Art
Museum of Science and Industry
Norton Simon Museum
Pacific Asia Museum
Southwest Museum

SPORTS

Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Kings
Los Angeles Lakers
Los Angeles Raiders
Los Angeles Strings

Underlined items are operated by the County of Los Angeles.

* Not listed are the over 100 parks, 20 golf courses, 71 miles of coastline, Marina del Rey Harbor, and 90 public libraries owned and/or operated by the County of Los Angeles.

GLOSSARY

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR 1989-90: Amounts represent actual expenditures and revenues for the second fiscal year preceding that to which this budget is to apply.

ADJUSTED ALLOWANCE 1990-91: Incorporates the revisions made to the 1990-91 Adopted Budget for certain approved appropriation adjustments and requirements which occur throughout the year. The Adjusted Allowance provides a yardstick to measure the current year's estimates and the recommendations for 1991-92.

ADOPTED BUDGET 1991-92: The Adopted Budget provides expenditure authority. As a fiscal planning document approved by the Board of Supervisors, it establishes the County's 1991-92 fiscal policies, goals, and objectives and serves as a guide for County management.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements. Abbreviation: APPROP FOR CON

AVAILABLE FINANCING: Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds. Abbreviation: AVAIL FIN

AVAILABLE FUND BALANCE: That portion of the fund equity that is not reserved or designated and therefore is available for financing the budget requirements for the accounting period involved.

BOND ANTICIPATION NOTES (BANS): An interim financing instrument issued in anticipation of permanent long-term financing. BANS are issued by Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) as authorized by the Government and Corporations Codes, respectively.

BUDGET SHORTFALL/CRITICAL UNMET NEEDS: Represents dollar curtailment and program reduction due to insufficient funds. In addition, summarizes high priority programs unable to be financed within existing resources.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full-time for one year. This provides the ability to make analytical comparisons.

CHANGE FROM ADJUSTED ALLOWANCE: The resulting variance when the 1991-92 Proposed Budget is compared to the 1990-91 Adjusted Allowance. This reflects the movement (i.e., up, down, no change) proposed for 1991-92 from the current year.

DISCRETIONARY REVENUE: Monies that are not legally earmarked by the State or Federal government for a specified program or use. Included in this category are motor vehicle license fees, sales and use taxes, business license and utility user taxes, and property taxes.

ENCUMBRANCE: Committed monies related to unperformed contracts for goods or services. Encumbrances outstanding at year-end are reported as reservations of fund balance, since they do not constitute expenditures or liabilities.

ENTERPRISE FUNDS: Those operations that are financed and run like commercial entities, where the intent is to make the cost of providing ongoing services be recovered primarily by user charges.

Glossary (contd)

ESTIMATED DELINQUENCY: The amount of estimated property taxes which remain unpaid at the end of the fiscal year. Abbreviation: EST DELINQ

ESTIMATED FISCAL YEAR 1990-91: Amounts in this column reflect actual and estimated expenditures and revenues for the full fiscal year.

EXPENDITURE DISTRIBUTION: Transactions which constitute reimbursement of a fund or organization for expenditures or expenses initially made from it which are properly charged to another fund or organization. Abbreviation: EXP DIST

FINANCING REQUIREMENTS: Total needs requiring financing for the fiscal year. Abbreviation: FIN REQMTS

FISCAL YEAR: Period of time beginning on July 1 and lasting through June 30 of the next year to which the annual operating budget applies.

FIXED ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: FA - B & I

FIXED ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements. Abbreviation: FA - EQUIPMENT

FIXED ASSETS-LAND: Expenditures for the acquisition of land. Abbreviation: FA - LAND

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording financial sources and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation debt service requirements, and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all Countywide operations except those required to be accounted for in another fund.

GENERAL RESERVES: Fund equity restriction to provide for "dry periods" when the tax revenues have not come in yet and bills must be paid out (generally, at the beginning of the fiscal year). Board authorization is required to expend these monies. Abbreviation: GENER RESERVES

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: Accounting mechanism to show expenditure transfers between operations within the same fund. This mechanism is used to better reflect location of actual cost. For example, the cost of data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: INT TRFS

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the Government Code, which is empowered to act on behalf of a governmental entity to acquire or construct capital assets utilizing long-term financing.

MANDATED CASELOAD/WORKLOAD: Levels of workload to be carried out by the County that are imposed by the State or Federal government.

MISSION: A description of the basic purpose and responsibility of the budget unit.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by discretionary sources, principally property taxes. Abbreviation: NCC; NET CO COST

NONPROFIT CORPORATION (NPC): A separate legal entity, authorized by the Corporations Code, which is empowered to act on behalf of a governmental entity to acquire or construct capital assets utilizing long-term financing.

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them. The operating budget is the primary means by which most of the financing of acquisitions, spending, and service delivery activities of the County are controlled.

OPERATING TRANSFERS: All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving revenue to the fund through which the resources are to be expended. These include transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund or a Special Revenue Fund to an Enterprise or Internal Service Fund, and transfers from an Enterprise or Internal Service Fund other than payments in lieu of taxes to finance General Fund expenditures. Abbreviation: OTH FIN USES/OPER TRANS OUT; OPER TRANS IN

OTHER CHARGES: An object of expense which reflects costs not directly associated with the daily expenses of running an operation. Includes such things as cash payments to wards of the County, interest and principal charges, taxes and assessments from other governmental agencies, and litigation settlements. Abbreviation: OTH CHRG

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Included in the category of other funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities which are similar to those found in the private sector (Enterprise other than Hospital Enterprise and Internal Service Funds).

PRIVATIZATION: The act of procuring services to be performed by private firms and individuals in lieu of County employees.

PROFIT SHARING PROGRAM: A concept designed to reward those departments which exercised good management skills resulting in a savings from their net County cost adjusted allowance. Those departments are then allowed to carry over and use their savings in the next fiscal year as they deem necessary. Abbreviation: PSP

PROGRAM BUDGETING: A planning approach used in fiscal management that is based upon the identified programs of each department. The goals, objectives, and required funding for the department are established by program.

Glossary (contd)

PROGRAM CURTAILMENT: Reduction in activity/service level to an existing specified program. Such reduction generally serves as a means of getting to the recommended funding level.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to reduce or eliminate low-priority programs and to redirect the resulting savings to high-priority programs.

PROPOSED BUDGET 1991-92: The Board of Supervisors' Proposed Budget, which is approved in May. It is usually amended following public budget hearings in June and Board deliberations in July.

PROPOSED FISCAL YEAR 1991-92: The Board of Supervisors' proposal for appropriation and revenue to implement each operation.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of March 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties. Secured parcels are those on which taxes are a lien.

REQUESTED FISCAL YEAR 1991-92: Respective operation's request for appropriation and revenue to implement its stated objectives.

RESERVES/DESIGNATIONS: Portions of fund equity set aside for various purposes.

RESIDUAL EQUITY TRANSFERS: Nonrecurring or nonroutine transfers of equity between funds (e.g., contributions of Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a Debt Service Fund. Abbreviation: RES EQU TRANS

REVENUE: Source of income to an operation.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's compensation costs for its employees. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, savings (401K) plan, and thrift plan. Abbreviation: SAL & EMP BEN; S & EB

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services within the year. Abbreviation: SVCS & SUPPS; S & S

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are legally restricted in the way they may be spent.

SUBVENTION: A grant (usually from the State or Federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983; effective July 28, 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

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