Detailed CEO Recommended Care First Community Investment Year 2 Spending Plan

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
ODR Diversion Permanent Supportive Housing (ODR + LEAD) DHS	This project will equitably reduce the number of people incarcerated in LA County with serious mental illness or other complex health needs, and reduce homelessness, emergency services use, and healthcare cost for this population. This population - persons experiencing homelessness and mental health, substance use, or complex physical health needs, are disproportionally impacted by the carceral system. Project resources will be directed to this highly vulnerable and impacted population in part by using sheriff, jail, healthcare records and CIO data to identify project participants and target development and implementation of housing and clinical resources. It is important to note that ODR will contract with grass roots community-based organizations who are largely minority owned, provide housing and services in the communities noted above as high need - the clients come from, and are led by or employ persons with lived experience of justice involvement and/or homelessness.	\$29.8M
Community Operated Youth Centers TPA (DYD-SME)	This proposal supports the reclamation of existing, vacant spaces in LA County by community-based organizations (CBOs) who, along with local youth and residents will shape the process of transforming these spaces into youth and community resource hubs. These youth centers will provide system impacted and marginalized Black and Brown communities with much needed programming and services. The hubs will act as safe and supportive spaces encouraging youth development, educational access, and job readiness while decreasing justice system involvement and community violence.	\$13.7M
Housing for Health Permanent Housing Expansion DHS	Housing for Health (HFH) serves the County's most vulnerable homeless individuals who have high rates of physical and mental health disabilities, addiction issues, comorbid diagnoses, and early mortality. HFH's Flexible Housing Subsidy Pool (FHSP) is a fiscal tool that enables HFH to braid funding streams and create flexible local rental subsidies. This resource allows people experiencing homelessness (PEH) who are ineligible for a federal voucher to rapidly secure permanent housing. HFH also contracts with community-based providers to deliver Intensive Case Management Services (ICMS) to participants, ensuring that FHSP clients remain stable and permanently housed. This reduces criminal activity, justice involvement, and other unnecessary emergency services. Project funding will also create greater access to Enriched Residential Care (ERC) facilities for individuals who require medical or psychiatric oversight and assistance with activities of daily living to stay housed. Expanded programming should only be for recently formerly incarcerated people	\$12.8M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
Expanding Safety in Los Angeles County TPA (OVP-SME)	Provide communities in Los Angeles County with the resources to combat and prevent violence within predominantly Black and Brown communities. By expanding the capacity of violence intervention agencies, they can have an increased impact in engaging in crisis response and creating community safety for underserved and marginalized individuals.	\$12.8M
Warm Landing Place JCOD	Participants will mirror the demographics of the jail population, in which Black and Latinx individuals are overrepresented. Currently, Latinx individuals make up 54% of the jail population (48.6% of the overall County population) and Black individuals comprise 29% of the jail population (8.1% of the overall County population). The WLP will be staffed 24/7, 365 days/year and operated by a CBO(s) that regularly works with and hires justice-involved individuals. This would both employ a Credible Messenger model to engage clients and create jobs for impacted people. The CBO will be LGBTQ+ affirming to ensure safety and respect for queer and trans individuals, especially in the housing area. Utilization data will be collected by demographics and overlaid with data of people released from custody to ensure equitable service delivery. The project will continually evaluate data and client feedback to implement changes as necessary.	\$6.325M
Job Readiness, Training and Placements for Adults (bifurcate in spreadsheet) 1/3 DEO (\$2.0) 2/3 TPA (\$4.0)	This program will enable people of all walks of life to be as healthy and active as possible by assisting them to maintain the highest quality of purpose, improving the quality of their lives. Certified job training and reentry services will be offered for both men and women and will teach people how to rise above their circumstances of poverty, hurt, sickness, and depression gives them hope in overcoming life's daily trials and tribulations. This program will also look to partner with employers that can assist the re-entry population and build key skills to find gainful and consistent employment. The goal of this proposal is to implement increased programming, and to create and implement effective employer-driven training programs that will connect the existing and emerging skills needs of employers with underserved workers and help systems-impacted individuals find and keep quality jobs in underserved areas of LA County.	\$6.0M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
POWR (Providing Opportunities for Women In Reentry) JCOD	This project will holistically empower and serve systems-impacted women through the following: promoting heathy connections with children, family, and significant others; increasing economic well-being through education, employment and housing support; and improving health outcomes through addressing substance use and mental illness. The program design and implementation are informed by community townhall meetings, research on best practices on trauma informed care for women, data available through CRDF, the Probation Department, the Justice Equity Service Index(JESI) the Justice Equity Needs Index(JENI), and ongoing feedback from an active and robust taskforce that meets quarterly to ensure project decisions are made through the lens of equity and comprised of community members with lived experience and diverse staff from County and community-based organizations.	\$3.0M
Healing-Informed Arts Project TPA (SME-Arts and Culture)	This project will give young people access to healing-informed, culturally relevant arts programming. Youth will be able to use the arts as a method of self-expression and create meaningful connections with caring adults. The arts will also serve as a re-entry strategy, helping youth returning to community. The arts will serve as a pathway to healing trauma, learning art skills, and mentorships opportunities. The arts will help youth retell their stories, foster empathy and create opportunities for system-impacted youth.	\$1.9M
Satellite Sites in Gang Impacted Communities to Work with Active Gang Members TPA (OVP-SME)	Although gangs and their members are known to be the ones who bring destruction to their respected communities. Many times, it is forgotten that they are community members themselves, who at one point were the children growing up in those communities. These members impact communities in many ways, unfortunately in a negative more than a positive. This program will specifically target active gang members despite of age, gender, ethnic background or beliefs. In hopes of building positive relationships that can affect their lives and the safety of the community in many ways. The program will also focus on the faith aspect of transformation in the lives of gang members. If the lives of gang members are transformed, that will change a home, a home that is changed can change a neighborhood. A neighborhood that is change can transform a community.	\$1.9M
Increasing Food Access in Los Angeles: Urban Agriculture & Training Program TPA (DPSS-SME)	This project will promote a community-centered and intergenerational approach to urban agriculture to address food insecurity with strong emphasis around workforce development, mentorship, and social entrepreneurship for youth and adults.	\$1.6M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
Breaking Barriers Rapid Rehousing and Employment Program JCOD	Of the clients Breaking Barriers has served to date, 56% are Black, 35% are Hispanic/Latinx, and 30% are TAY (18-25); in continuing to serve individuals and families who have been impacted by the carceral system, this project will equitably reduce justice involvement and homelessness for adults across all SPAs in Los Angeles County by providing rapid rehousing, intensive case management, and employment services. Breaking Barriers utilizes evidence-based interventions such as Housing First, Harm-Reduction, & Trauma-Informed Care, and continually incorporates client and community feedback into program design and improvements.	\$1.5M
Bridge Housing TPA (DHS-SME)	The Project will provide bridge housing, supportive services, and strategies for addressing criminal justice involvement by adding expungement specialists to treatment teams to work with individuals to complete the court-ordered process to "seal" or remove old charges from their legal records which will give them better job and housing opportunities. The Project will provide a homelike setting with programs and services implemented by staff with similar backgrounds and lived experiences, creating a more welcoming environment and staff that can relate to participants' needs and challenges to better support their individual job and housing goals.	\$1.5M
LeadOn Reentry Navigators DYD	Ensuring youth returning home from detention and incarceration have access to a robust continuum of care rooted in the principles of youth development, including credible messengers and pathways to employment, is key to supporting wellbeing for Black, Indigenous, and young people of color. This project will equitably connect young people of color with reentry resource navigation, mentorship through credible messengers, support for local community-based organizations providing reentry services, and strong pathways to employment for participating youth who are or have been involved in the justice system, including youth returning home from DJJ, in Los Angeles County in efforts to reduce system involvement and recidivism.	\$1.25M
CFCI Administration JCOD	One percent administrative costs	\$1.0M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
RELEASE, EDUCATION, NEIGHBORHOOD,TREATME NT, REINTEGRATION, AND YOUTH EMPOWERMENT TPA (JCOD-SME)	This project will equitably reduce mass incarceration for men, women, and youth 18+ in the judicial system in Los Angeles County. This program will prioritize the development and implementation of creative solutions such as job placement, anger management, breaking barriers, alternative parenting, housing and mental health. Helping men, women and youth 18+return to productive lives after incarceration will make Los Angeles County a safer and better community.	\$0.925M
Harm Reduction Drop In Centers DPH/DHS	Drop-in centers will help provide essentials, such as food, water, tents, blankets, undergarments, hygiene support, phone chargers, harm reduction supplies, and needed either by referral or on-site they will provide medical, mental health and other supportive services to decrease racial health disparities and incidence of food insecurity, HIV/AIDs, STIs, viral hepatitis, COVID-19, soft tissue infections, and overdose fatalities among PEH, PWUD, people engaged in sex work, and people recently released from incarceration. Locations of drop-in centers will be informed by data on high concentrations of overdose mortalities, PEH and people recently released from incarceration and will prioritize participant engagement through hiring staff who have lived experience of homelessness, drug use, incarceration and/or sex work and providing harm reduction services that are low-threshold, non-judgmental, and whole-person centered.	\$0.90M
Residential Treatment for Survivors of Sexual Exploitation TPA (OVP/DHS-SME)	Sexual exploitation is inherently a system of gender-based inequality and violence, existing at the intersection of sexism, racism, and classism. The sex trade preys upon marginalized populations like homeless youth, foster youth, and sexual minorities as well as vulnerable women - those with histories of sexual abuse, domestic violence, homelessness, mental health conditions, substance use disorders, disabilities, and immigration status. Women of color are disproportionately represented among those who face criminal charges for prostitution. This project will help to move affected individuals away from incarceration toward treatment interventions, ultimately gaining the agency, resources, and support needed to leave 'the life' behind.	\$0.60M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
Indigenous Youth Empowerment Program TPA (Native American Commission)	This program will work with community-based organizations, schools, and government entities as a preventative measure for youth who were part of the legal system. This program will be guided by an Indigenous approach to ensure holistic wellness by providing services like tutoring, outdoor activities, cultural programming and education, as well as weekly family-style dinners. The program welcomes all youth, despite their ethnicity to reconnect and reclaim their Indigenous roots. By addressing the youth's needs and providing them the necessary tools, resources and skills to become leaders in their communities, we can further prevent them from falling into the criminal justice system as they develop into adulthood. The community-led diversion program has three goals: raise academic achievement, promote healthy choices and personal empowerment, as well as promote cultural and community involvement.	\$0.50M
Youth Justice Program TPA (DYD-SME)	This program will provide early intervention and preventative services to youth who are in or at risk of involvement in Los Angeles County's juvenile justice system, most of whom also have open cases in Los Angeles County's child welfare system. This program will reduce justice system involvement for these young people in Los Angeles County by providing them with critical systems navigation services and linking them to youth development services as early as possible (i.e. pre-trial) that are non-punitive and promote healing. The program will accomplish its mission by organizing and mobilizing community volunteers who all must ascribe to and will all be trained according to core values, including social justice, anti-racism and respect for the community.	\$0.50M
End Exploitation and Create a Safer Community for Women TPA (OVP-SME)	This project will create a safer community for women, children, and families by equitably helping survivors of commercial sexual exploitation and sex trafficking lead a life free from sexual coercion, force, fraud, perpetration, manipulation, and criminal involvement by helping victims leave a life of abuse, violence, and fear by empowering them to reach their full potential through their journey of personal and professional development, emotional healing, physical safety, wellbeing, peer support, mentorship, and service as evidenced by the use of trauma informed evidence-based mental health practices as the core clinical programmatic and participant tools of engagement to evaluate behavioral health goals and objectives and utilize these outcomes as well as participant input to help inform mental health services, create opportunities for continued innovative, culturally competent practices for sexually exploited women and Transitional Age Youth (TAY) 18 and up.	\$0.50M

Program Administrator	Description	CEO Proposed Funding Amount (\$ Millions)
From Treatment, Diversion or Jail to Work! TPA (JCOD/SAP-C/DEO-SME)	This project will equitably reduce justice system involvement for those who have been in the criminal justice system and prevent or reduce justice involvement for those with substance use disorder and/or experiencing housing instability.	\$0.50M
My Brothers' & Sisters' Keeper Program DYD	My Brothers' & Sisters' Keeper Program will increase the awareness of our Community Facilitators (CFs) and youth/adult male and female participants who in turn will be empowered with impactful information to provide support and healing to their children and families. We will increase educational, vocational, social, and mental health attainment of African American and Latino individuals, families and communities. The program's data will be tracked through pre and posttest assessments, employment retention, vocational training completion, and percentage of participants re-offending or returning to jail/prison. 1.Increase social and mental health awareness of CFs and participants 2.Improve employment and vocational opportunities/retention of employment 3.Decrease the percentage of participants re-offending/violating probation/parole	\$0.50M
	4.Improve family interactions and connections including qualityof life for participants	

Total Amount of Funded Proposals \$100.0M

Glossary

CFCI Care First Community Investment

DHS Department of Health Services

DHS-ODR Department of Health Services-Office of Diversion and Reentry

DYD Department of Youth Development

JCOD Justice, Care, and Opportunities Department

TPA Third Party Administrator
SME Subject Matter Expert

SAP Department of Public Health Substance Abuse Prevention and Control

DEO Department of Economic Opportunity

OVP Department of Public Health Office of Violence Prevention

DPH Department of Public Health

DPSS Department of Public Social Services