BLACK PEOPLE EXPERIENCING HOMELESSNESS (BPEH) RECOMMENDATION TRACKER
as of 09/22/2025

Recommendation Color Coding:

	High Priority (Blue)
	Mid Priority (Light Orange)
	Low Priority (White)
	Yellow indicates updated content since the last distributed version

Rec #	Sub-Category	Recommendation	Priority	Relevant Internal Resource Body	Relevant New Body	Relevant Work Underway/Completed	Rec Status	North Star
1	OVERARCHING	Develop and launch a racial equity initiative at LAHSA.	High	LAHSA	N/A, work completed	Black Flourishing Implementation Committee (BFIT)	Completed	Reducing Disproportionality
2	OVERARCHING	Establish a countywide racial equity initiative to provide enhanced coordination and oversight for existing and emerging efforts to advance racial equity across systems and county departments, in order to holistically address intersections across systems of care.	High	ARDI	N/A, work completed	ARDI HI Retrospective Analysis	Completed	Reducing Disproportionality
10	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	Continue to enhance and expand existing fair hiring practices to reduce barriers to employment, including legislation to restrict the use of criminal history records (such as the California Fair Chance Act and City of Los Angeles' Fair Chance Initiative for Hiring Ordinance). Ensure legislation is accompanied by funding and a provision for credible community partnerships to support implementation (through measures such as public awareness campaigns, education, lessor/lessee trainings, and enforcement.)	High	Department of Economic Opportunity (DEO)	Policy & Data Body	LA County Fair Chance Ordinance for Employers (FEB2024)	Completed/Underway	Eliminating Disparities
12	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	Establish a process to collect employment data related to people experiencing homelessness to include: employment status, industry type, name of employer, wage, length of employment, and location. Use data to better understand trends and industry sector patterns and explore opportunities to involve employers in public-private partnerships to address housing and employment needs for Black people experiencing homelessness.	High	Department of Economic Opportunity (DEO) - Follow Up Department of Consumer and Business Affairs' (DCBA) Office of Labor Equity CEO - ARDI Data Team	Policy & Data Body	LA County Fair Chance Ordinance for Employers (FEB2024)	Not Started	Reducing Disproportionality
13	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	With input from community organizations with successful program models, advocate for and fund the establishment of a cross-agency community partnership that provides a holistic approach to addressing employment barriers—including employment training and placement, mental health services, leadership training to advocate for workers' rights, and mentorship opportunities.	High	TBD	Policy & Data Body	Cross-agency unknown	Not Started	Eliminating Disparities

14	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	Ensure that living-wage workforce development programs and employment training programs are aligned with major growth sectors in the Los Angeles region, adequately funded, accessible to people experiencing homelessness (e.g., proximate locations, transportation and childcare assistance, low-barrier eligibility requirements, compensated through stipends, etc.), and offer services tailored to Black people experiencing homelessness—particularly Black youth. Program development should include a broad range of opportunities, including entrepreneurial and small business opportunities.	High	Department of Economic Opportunity (DEO)\n\nLAHSA	Policy & Data Body	Education & Learning Pathways for the Homelessness Response System - partnership with LAHSA, Santa Monic College, LACCD, to name a few. Santa Monica College is seeking resources to scale their Homeless Services Work Program.	Underway	Reducing Disproportionality
15	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	Advocate for reform of state and federal benefit programs to prevent loss of subsidies while people are working to increase income through workforce development programs.	High	N/A	Policy & Data Body	Poverty Alleviation Initiative	Underway	Eliminating Disparities
17	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Advocate for reform of state and federal benefit programs to remove barriers to accessing public benefits and financial aid for those exiting incarceration.	High	Justice Care and Opportunities Department (JCOD)	Policy & Data Body	TBD	Not started	Eliminating Disparities
18	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Fund and build capacity for programs that support people who have been incarcerated and who are experiencing homelessness or are at risk of experiencing homelessness by:\n● Hiring Black people who have been incarcerated and/or have lived experience of homelessness, Utilizing effective wrap-around service models	High	Department of Economic Opportunity (DEO)\n\nJustice Care and Opportunities Department (JCOD)	Policy & Data Body	TBD	Not Started	Reducing Disproportionality
23	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Based on the results of the global landscape analysis (rec. #16), consider advancing efforts to enhance funding, such as: Conducting a system-wide fiscal cost, and racial equity analysis of criminal justice investments, with the goal of redirecting high-cost system expenditures (e.g., criminal justice system spending) to housing and service investments to help those exiting long-term incarceration, formerly incarcerated individuals, and people with lived experience of homelessness thrive in the community.\n●Engaging the philanthropic community to leverage funding and strengthen new and existing partnerships, specifically to support formerly incarcerated individuals and/or reentry efforts.\n●Coordinating with appropriate agencies to target and leverage any housing dollars to support those living with criminal history and those exiting long-term incarceration.	High	Justice Care and Opportunities Department (JCOD)\n\nCenter for Strategic Partnerships (CSP)	Policy & Data Body	Care First Community Investment (CFCI)	Underway	Preventing Homelessness

26	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Enhance education and coordination between the child welfare system and homeless services system, to improve access to services for families and youth.	High	Prevention & Promotion Systems Governing Committee (PPSGC)/Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	Include in demonstration model with a focus on child welfare/homelessness for TAY	Underway	Reducing Disproportionality / Preventing Homelessness
32	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Enhance the Homeless Initiative Strategy B6 (Family Reunification Housing Subsidy) to include broader supports, such as co-locating CES agency staff at the dependency courthouse (Edmund D. Edelman Children's Courthouse) to support families whose children have been detained and those who are attending with open DCFS cases, to prevent detainment of children.	High	CEO - Homeless Initiative (HI)	Policy & Data Body	No longer using B6 strategies. Flexible housing subsidy pool supports undocumented immigrants; LACOE projects support LAUSD's unstably housed; Several case management and counselor programs in the TAY support for Measure A; there is no CES staff at the courthouse.	Not started	Reducing Disproportionality / Preventing Homelessness
33	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Increase investments in family preservation initiatives and expand supports to include housing specialists and rental assistance for parents involved in the child welfare system for the purpose of keeping families together or helping those parents displaced because of child welfare involvement and court orders mandating family separation	High	Prevention & Promotion Systems Governing Committee (PPSGC)/Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	EY User Journey Mapping	Underway	Preventing Homelessness
42	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Explore ways DCFS can assess for housing stability at the outset of engagement and continually and use a problem-solving approach to assist youth in accessing safe and stable housing.	High	Prevention & Promotion Systems Governing Committee (PPSGC)/Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	EY User Journey Mapping	Underway	Preventing Homelessness

45	COORDINATED ENTRY SERVICES	Utilizing a human-centered systems design approach, develop a roadmap for Black community members to understand how to connect to services within CES.	High	Prevention & Promotion Systems Governing Committee (PPSGC)/Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	EY User Journey Mapping	Underway	Reducing Disproportionality
51	COORDINATED ENTRY SERVICES	Examine the key factors contributing to the success of the DHS multi-disciplinary team outreach model (shown to be a promising practice with a robust structure and flexibility that is ideally suited to help clients in a trauma-informed, culturally competent manner) and identify ways to incorporate these factors into all outreach teams, as appropriate	High	Prevention & Promotion Systems Governing Committee (PPSGC)/Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	Not started	Not started	Eliminating Disparities
55	COORDINATED ENTRY SERVICES	Conduct rigorous and robust data analysis to examine and evaluate the efficacy and appropriateness of the existing CES Triage Tools (VI-SPDAT, VI-FSPDAT, and Next Step Tool) for capturing the vulnerabilities of Black participants experiencing homelessness and connecting Black participants to appropriate housing and services to end their homelessness. The analysis should examine the design of the tool, cultural appropriateness of the questions, and cultural humility with which it is administered, and should include an analysis of how Black participants score and what services they are prioritized for compared to participants with similar characteristics in other race and ethnic groups.	High	LAHSA	Policy & Data Body	**LA Housing Assessment Tool (LAHAT)** a revised 19-question CES triage tool for adults that assesses a person's vulnerability to possible adverse events while experiencing homelessness, that can be used to help connect (the person) to the appropriate level of services and right type of housing is currently underway. Between Dec 2024 and July 2025, A.C.T.I.O.N to Healing aims to train 1,000+ system staff over the course of ~30 training sessions, prioritized Interim Housing Programs and limited LAHSA, DHS, and DMH Outreach Programs for the first phase of training; Between January and April 2025, LAHSA will increase capacity to deliver training to additional system staff during FY 2024. The Family and Youth System will continue to use the VI-FSPDAT and Next Step tool respectively	Underway	Reducing Disproportionality

56	COORDINATED ENTRY SERVICES	Based on the results of the CES Triage Tool analysis, consider identifying supplemental tools (post-CES Triage Tool) that could help providers gather all information necessary to identify and link participants to the most appropriate housing and service interventions and effectively manage caseloads.	High	LAHSA	Policy & Data Body	**LA HAT**: In September 2025, LAHSA will complete an initial review of the impact of first 6 months of implementation of the new assessment tool, in partnership with Arc4Justice.	Underway	Reducing Disproportionality
57	COORDINATED ENTRY SERVICES	Analyze data to examine the effectiveness of the CES assessment process, including how long it takes to assess people, how often people are assessed, the length of time between assessment and enrollment into housing and services, and how long Black people (of different acuities) stay on the streets.	High	LAHSA	Policy & Data Body	In April 2025, began talks with Arc4Justice to conduct surveys and focus groups with both administrators and people that have undergone CES assessment to start to understand these dynamics. This work will also be informed by system KPIs. There will be a specific focus on PSH dynamics and outcomes.	Underway	Reducing Disproportionality
58	PERMANENT HOUSING AND RETENTION	Continue to expand tenant protections at the local level and advocate for changes at the state and federal level where applicable to ensure more robust protections within the private market as well as within public housing and voucher programs, including: •Efforts to remove barriers to eligibility and expand access to public housing •Protections to preserve and enhance the rights of tenants living in public housing •Protections against Section 8 and other housing subsidy discrimination •Expansion of source of income discrimination protection •Expansion of just cause eviction requirements to all residential rental housing •Prohibition of criminal background checks in tenant screening •Broader rent control measures •Right to counsel and financial assistance for eviction proceedings •Stronger protections against landlord retaliation	High	TBD	Policy & Data Body	linka	Not started	Eliminating Disparities
60	PERMANENT HOUSING AND RETENTION	Increase the quality of housing retention services in PSH and RRH through trainings (using experienced trainers, including Black trainers and people with lived experience) for relevant provider, LAHSA, city, and county staff, data collection, and evaluation. Note: Rec has been modified with language from Rec #4	High	CEO-ARDI	Policy & Data Body	TBD	Not started	Preventing Homelessness

63	PERMANENT HOUSING AND RETENTION	Implement targeted efforts to support homeownership and other wealth-building initiatives, including by linking Family Support Service Programs to homeownership programs (e.g. funded by federal HOME Program, Southern California Homeownership Financing Authority, or California Mortgage Credit Certificate programs), and by linking participants to homebuyer and financial literacy education. Advocate to protect existing federal and state resources and infrastructure to support this.	High	Department of Consumer and Business Affairs (DCBA)

Los Angeles County Development Authority (LACDA) | Policy & Data Body | DCBA Greenlining Program | Underway | Preventing Homelessness |
| 64 | PERMANENT HOUSING AND RETENTION | Implement targeted efforts (particularly to seniors) to prevent loss of home-ownership, including education around financial literacy and investment, education to protect against scams, and access to resources to prevent foreclosure. Advocate to protect existing federal and state resources and infrastructure to support this. | High | Los Angeles County, Aging & Disabilities

Los Angeles County Affordable Housing Solutions Agency (LACAHSA) | Policy & Data Body | TBD | Not started | Preventing Homelessness |
| 3 | OVERARCHING | Conduct a racial equity analysis on Los Angeles Homeless Service Authority (LAHSA), provider, City, and County contracting requirements, hiring practices, and job requirements to:
●Identify strategies to make contracting requirements more equitable and to encourage and support smaller organizations in the contracting process, including the use of joint venture models (in lieu of subcontractor models).
●Identify any existing barriers for Black people and/or people with lived experience (e.g., language requirements, degree requirements, etc.).
●Develop a plan and process to increase the recruitment and hiring of Black people and people with lived experience.
●Promote racial diversity at all organizational levels, including leadership, management, boards, and commissions.
●Analyze job classifications and pay scales of the homeless service workforce across gender and race.
●Ensure that lived experience is a desired and valued qualification in hiring processes.
●Ensure that management staff is appropriately trained in cultural competency to effectively manage staff with high vulnerabilities and experiences of trauma.
●Create opportunities for education and mentorship to support the development of Black people in staff and board leadership. | Mid | Department of Human Resources (DHR)

CEO-ARDI | Policy & Data Body | Equity and County Contract Initiative; DHR, CEO Class Compensation, CEO ARDI, ISD, Equity and County Contracting, Cultural Competency | Underway | Preventing Homelessness |
| 4 | OVERARCHING | Continue and enhance efforts to create, provide, and require ongoing trainings (using experienced trainers, including Black trainers and people with lived experience) for relevant provider, LAHSA, city, and county staff in: cultural competency, trauma-informed care, implicit bias, institutional racism, the history of racism and discrimination, specifically against Black people, its economic impact, and the resulting trauma for Black people with lived experience, and the needs of diverse homeless populations, especially Black LBGTQ individual case management. | Mid | CEO-ARDI | Policy & Data Body | Culture and Climate Training | Underway | Reducing Disproportionality |

5	OVERARCHING	Involve people with lived experience, Black people, and service providers in conceptualizing, planning, and conducting research, including by engaging people who have been unsuccessful in accessing appropriate housing and services to understand barriers; participants who have had successful outcomes to determine success factors; and participants who have returned to homelessness to understand causes.	Mid	Prevention and Promotion Coordination and Implementation Team (PPCIT)	Policy & Data Body	EY User Journey Mapping	Underway	Reducing Disproportionality
7	OVERARCHING	Enhance data collection practices to improve the quality of homeless services system data and ensure that there are sufficient, useful, and available data and metrics on homelessness and system involvement among Black people. Efforts should include: ●Advocating for additional data collection and/or improved data-sharing partnerships between relevant systems of care as needed; ●Ensuring frontline staff have sufficient time, training and support to enter complete and accurate data; ●Clearly demonstrating the link between robust data collection and improved services by sharing results of ongoing data analysis and evaluation.	Mid	CEO- ARDI Data Team Chief Information Officer (CIO)	Policy & Data Body	Homeless Portfolio Dashboard development	Underway	Reducing Disproportionality
9	OVERARCHING	Reconvene the Ad Hoc Committee on Black People Experiencing Homelessness on a biannual basis to review progress of recommendations	Mid	CEO - ARDI	Policy & Data Body	ARDI Tracking and Monitoring System; Meeting ISC Meetings	Underway	Reducing Disproportionality; Preventing Homelessness
11	COST OF LIVING LACK OF EMPLOYMENT OPPORTUNITIES	Establish and expand upon existing local hiring preferences for capital development projects (including affordable and supportive housing development, considering cost implications and potential impacts on the total number of units funded) that include the training and hiring of people experiencing homelessness.	Mid	Equity Subcommittee for Measure A	Policy & Data Body	Measure A/Affordable Housing Subcommittee?	Underway	Preventing Homelessness
16	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Conduct a global landscape analysis within City and County government to identify existing and potential relationships as well as current efforts related to criminal justice reform and services to those transitioning to community. This analysis should be conducted in collaboration with re-entry service providers and include a review of Los Angeles County's ODR, Project LEAD, and Jail In-Reach program, among other initiatives currently in place.	Mid	Justice Care and Opportunities Department (JCOD) CEO-HI (Homeless Initiative) Department of Mental Health (DMH) Jail Closure Implementation Team (JCIT)	Policy & Data Body	Housing for Health/ODR - there are specific programs in place; flexible housing subsidy pool; HI funds time limited subsidies; Jail outreach reflected in Housing for Health budget	Underway	Preventing Homelessness
19	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	When making policy and funding decisions, support the development and growth of community-rooted programs, providers, and networks owned and/or led by formerly incarcerated individuals to guide successful re-entry.	Mid	Justice Care and Opportunities Department (JCOD)	Policy & Data Body	JCOD Incubation Academy	Underway	Reducing Disproportionality

#	Category	Recommendation	Priority	Lead	Governance	Notes/Status	Status	Goal
20	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Assess current service provider practices and explore the most equitable and culturally competent ways to assess, triage, and ask what people need in order to ensure that justice-involved Black people experiencing homelessness are connected to the most appropriate housing and services	Mid	Justice Care and Opportunities Department (JCOD)	Racial Equity Implementation Committee	JCOD Enhanced case management	Underway	Reducing Disproportionality
21	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Through improved system coordination and targeted funding, ensure youth re-entering society after juvenile justice system involvement are provided with adequate supportive services and access to resources to support their successful transition.	Mid	Probation Department for Youth Development (DYD)	Racial Equity Implementation Committee	Probation and DYD and governing committee	Underway	Preventing Homelessness
22	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Based on the results of the global landscape analysis, consider establishing and/or enhancing existing cross-system partnerships, including by • strengthening working relationships between law enforcement, criminal justice, re-entry, homeless service, and housing providers • championing the criminal justice system to be homeless- and housing informed and operate with an anti-racist lens • creating opportunities for collaboration between homeless service providers, re-entry agencies, economic development organizations, community colleges, and unions to provide educational programs, job trainings, and apprenticeships and to create a hiring pipeline for formerly incarcerated individuals with lived experience of homelessness	Mid	N/A	Racial Equity Implementation Committee	Not actionable as written	Not Started	Reducing Disproportionality/ Preventing Homelessness
24	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Based on the results of the global landscape analysis (rec. #16), consider advocating for policy changes, such as: • preventing nonviolent arrests from being used to remove individuals experiencing homelessness from City- and County-controlled housing placement lists • expanding allowances for removal of past convictions from individuals' records • expanding access to occupational licensing for long-term career opportunities (e.g., fire fighters, social workers, IT and coding, etc.) • establishing a law enforcement policy that diverts all homelessness related bookings to services rather than jail (in jurisdictions where this is not already the case)	Mid	CEO - Homeless Initiative (HI) Public Defender Department of Economic Opportunity (DEO) Office of Diversion and Reentry (ODR) Justice Care and Opportunities (JCOD)	Policy & Data Body Independent Advocacy Body	Grants Pass supreme court ruling - illegal to remove people from public places	Underway	Reducing Disproportionality

25	CRIMINAL JUSTICE SYSTEM INVOLVEMENT AND REENTRY	Based on the results of the global landscape analysis, consider implementing enhancements to programs and services aimed at better supporting those exiting incarceration, such as: • broadening and deepening the scope and scale of criminal justice diversion programs provided by ODR • increasing the network of reception/transition hubs with culturally relevant services • ensuring rental and housing search/stability assistance is readily available for those exiting from incarceration • expanding funding for the existing re-entry navigator programs to provide peer-to-peer mentorship, guidance, and support for re-entry populations in accessing housing, employment, healthcare, and education services • expanding the use of restorative justice programs	Mid	Office of Diversion and Reentry (ODR)	Racial Equity Implementation Committee	TBD	Not clear	Preventing Homelessness
34	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Enhance DCFS support systems for families involved in the child welfare system, with an increased focus on providing services to families at the outset of child welfare involvement to address the traumas of system involvement and potential family separation.	Mid	Department of Children and Family Services (DCFS)	Racial Equity Implementation Committee	TBD	Not clear; not sure if underway	Preventing Homelessness
38	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Increase targeted investments in appropriate supports for current and former foster care youth, including permanent housing and higher education and/or vocational program scholarships.	Mid	Department of Children and Family Services (DCFS) Department for Youth Development (DYD)	Racial Equity Implementation Committee	TBD	Not clear	Preventing Homelessness
39	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Improve system coordination and ensure transition planning commences with sufficient time to achieve best outcomes for youth exiting foster care	Mid	Department of Children and Family Services (DCFS) Department for Youth Development (DYD)	TBD	TBD	TBD	Preventing Homelessness
40	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Broaden the extended foster care program to include youth up to age 24 to provide comprehensive, person-centered services including housing, education, and employment.	Mid	Department of Children and Family Services (DCFS) Department for Youth Development (DYD)	TBD	TBD	TBD	Preventing Homelessness

43	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Identify available DCFS resources that can be utilized to support housing stability for youth exiting foster care.	Mid	Prevention and Promotion Coordination and Implementation Team (PPCIT)\n\nDepartment of Children and Family Services (DCFS);\n\nCEO - HI (Homeless Initiative)	Racial Equity Implementation Committee	HI Partners with DCFS. There are several homekey projects for youth. DCFS expanding housing vouchers.	Underway	Preventing Homelessness
44	COORDINATED ENTRY SERVICES	Provide training to decision-making bodies (including the CES Policy Council) on implicit bias, and ensure that, in all phases of decision-making and prior to implementation of any policies or protocols, these bodies consider racial equity and the impacts of broad decisions on vulnerable populations. In particular, as CES prioritization and matching policies are implemented, evaluate for impact on Black people experiencing homelessness.	Mid	LAHSA	Policy & Data Body	The **LA HAT Implementation Ad Hoc Committee of the CES Policy Council** is guiding the implementation and evaluation of the Los Angeles Housing Assessment Tool (LA HAT) in the System in partnership LAHSA and the Arc4Justice.	TBD	Reducing Disproportionality
46	COORDINATED ENTRY SERVICES	Examine opportunities to train mainstream systems of care (Mental Health, Public Social Services, Children and Family Services, Health Services) so that there can be greater opportunities to help clients involved with these mainstream systems to avoid the homeless services system and connect them instead to appropriate, culturally sensitive services before they become homeless.	Mid	CEO - ARDI	N/A	Potential opportunity with UDEMY training	Unclear, ARDI will define	Preventing Homelessness
47	COORDINATED ENTRY SERVICES	Partner with traditional and nontraditional sites frequented by Black people that function as points of prevention and early intervention (beauty/barber shops, churches, community colleges), and use these partnerships as opportunities to inform and educate about available services and to engage	Mid	CEO- ARDI\n\nCEO-Homeless Initiative (HI)\n\nLAHSA	Racial Equity Implementation Committee	ARDI hired JADE Strategies to conduct outreach and engagement	Soon to be underway	Preventing Homelessness
48	COORDINATED ENTRY SERVICES	Use a racial equity analysis to determine how to strengthen and expand homelessness prevention programs that include and benefit Black individuals and families with children.	Mid	Equity Subcommittee for Measure A	Equity Subcommittee for Measure A	Equity analysis for Measure A	Underway	Preventing Homelessness
49	COORDINATED ENTRY SERVICES	Provide funding/resources (potentially including the Department of Mental Health's (DMH) Mental Health Services Act (MHSA) Prevention and Early Intervention funding) and training directly to faith institutions and nontraditional sites (beauty/barber shops, community colleges) that are already interacting with people experiencing homelessness, to enable these entities to directly provide targeted services in coordination with CES and mainstream systems. Consider ways to add elements of outreach/in-reach to connect these sites intentionally to the larger systems of care.	Mid	ARDI -CEO\n\nLAHSA	TBD	Combine with other training recs	Can't be done	Reducing Disproportionality

50	COORDINATED ENTRY SERVICES	Designate funding to provide outreach teams and an expanded network of traditional and nontraditional sites access to one-time financial/housing assistance that can prevent homelessness further upstream by serving those whose needs are less acute and who may not otherwise access support through the homeless services system.	Mid	LAHSA CEO - Homeless Initiative (HI)	Equity Subcommittee for Measure A	Community Organizations to Pass Measure A/ Measure A Equity Subcommittee	Not Started	Preventing Homelessness
52	COORDINATED ENTRY SERVICES	Using a racial equity lens, examine the funding structure and services structure of interim housing programs and consider increasing the bed rate to allow for a higher level of case management support and standard of care and more culturally-relevant services (considering the trade-off that this may reduce the total number of beds funded). Some service providers have suggested that $60/bed for LAHSA-funded 24/7 interim housing operations would help enhance services and would provide more resources to connect clients to stable housing. Consider the impacts of funding and programmatic decisions on Black people accessing interim housing.	Mid	CEO - ARDI	N/A	In partnership with LAHSA, CEO-HI, DMH, DHS, CLA, CAO, established a funding rate model to raise interim housing bed rates from $40-60 to at least $80/night for the adult system. The RFP also merged the existing IH programs to standardize expected services. RFP applications were due in February 2025 and included questions on shelter plans for practicing belonging, supporting people with gender diversity, supporting people with nontraditional family support systems, and protocols for people experiencing domestic violence. Family and youth rates are TBD.	Not started	Preventing Homelessness
53	COORDINATED ENTRY SERVICES	Create more culturally competent, trauma-informed interim housing across the entire county (ensuring geographic distribution).	Mid	Los Angeles County Affordable Housing Solutions Agency (LACAHSA)	N/A	Measure A Prevention Work	Underway	Preventing Homelessness
54	COORDINATED ENTRY SERVICES	Analyze data to understand the characteristics, experiences, and outcomes of those accessing interim housing, including: characteristics of those referred to the different types of interim housing (DHS, DMH, Substance Abuse Prevention and Control (SAPC), LAHSA, private), how long Black people are staying in the different types of interim housing, the characteristics of long-term stayers vs. those more quickly exiting interim housing, destinations to which people are exiting, characteristics of those returning, where are they returning and why. This analysis should also identify any gaps in resources to help people more quickly exit to stable housing and should result in targeted interventions for both long-term stayers and participants who frequently move from shelter to shelter (and/or return to shelter).	Mid	CEO- ARDI Data Team	Policy & Data Body	ARDI HI Retrospective Analysis	Underway	Reducing Disproportionality
65	PERMANENT HOUSING AND RETENTION	Continue to advocate for policies and enhanced funding to support further affordable housing development, to address the deficit in supply of affordable housing. Apply a racial equity lens to ensure thoughtful and strategic investment that considers the needs of disenfranchised communities.	Mid	Los Angeles County Affordable Housing Solutions Agency (LACAHSA)	Equity Subcommittee for Measure A	Community Organizations to Pass Measure A/ Measure A Equity Subcommittee	Underway	Eliminating Disparities

6	OVERARCHING	Advocate for funding and engage researchers to use a racial equity lens to conduct quantitative and qualitative research (including partnered and community-based research that is driven by and engages community members) into the factors that contribute to: Black people in LA county experiencing homelessness at disproportionately high rates, Black people avoiding homelessness, high rates of returns to homelessness and Black people housed through CES remaining housed.	Low	Prevention and Promotion Coordination and Implementation Team (PPCIT)	N/A	EY User Journey Mapping	Underway	Preventing Homelessness
8	OVERARCHING	Enact a civil and human rights ordinance in the City and County to provide for the development of civil rights policies and mechanisms for investigation of and enforcement against discriminatory practices in housing and employment.	Low	CEO - ARDI	Community Solidarity Workgroup Policy & Data Body	TBD	Not Started	Preventing Homelessness
27	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Coordinate and work with DCFS, homeless service providers, parent advocates, parent defender advocates, and other relevant partner agencies to leverage resources and maximize services, expertise, and outcomes.	Low	Prevention & Promotion Systems Governing Committee (PPSGC)	Racial Equity Implementation Committee	TBD	Underway	Preventing Homelessness
28	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Strengthen connections and collaboration with the faith-based community in order to understand what resources and services currently exist (including an understanding of resources by geography and faith affiliation) and to identify ways to coordinate and offer linkages for families and youth seeking faith-based services.	Low	Strategic Integration Branch - County Faith Based Initiative	Racial Equity Implementation Committee	TBD	Underway	Reducing Disproportionality/ Preventing Homelessness
29	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Identify strategies to increase the capacity of community-based supports—particularly mental health and behavioral health services—to strengthen families and enhance family stability (including for foster care and kinship care families, as well as families not connected to the child welfare system).	Low	Prevention & Promotion Systems Governing Committee (PPSGC)	TBD	Not started	Not started	Preventing Homelessness
30	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Conduct research to identify interrupters of intergenerational cycles of homelessness and develop appropriate coaching strategies to model desired healthy behaviors and essential life skills.	Low	CEO- ARDI Data Team	Policy & Data Body	TBD	Not started	Preventing Homelessness
31	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Ensure that family reunification programs and services are reflective of low-barrier principles, with an emphasis on providing housing assistance with limited requirements or barriers to entry.	Low	Department of Children and Family Services (DCFS)	Equity Subcommittee for Measure A	TBD	Not sure if underway	Preventing Homelessness
35	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Reinstate and restore funding for the Rights of Passage program as an effective model for preparing youth for successful transition to adulthood.	Low	Confirm who provides the Rites of Passage Program	Equity Subcommittee for Measure A	TBD	Not started	Preventing Homelessness
36	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Expand the use of "cultural brokers" and/or peer navigators to support families in navigating the child welfare system.	Low	Department of Children and Family Services (DCFS)	Equity Subcommittee for Measure A	TBD	Not sure if underway	Preventing Homelessness
37	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Increase the number of Black foster care families by offering incentives and supports.	Low	Department of Children and Family Services (DCFS)	Equity Subcommittee for Measure A	TBD	Not yet clear or sure if underway	Preventing Homelessness
41	FOSTER CARE AND WELFARE SYSTEM INVOLVEMENT	Advocate for a change in federal policy to extend eligibility for independent living programs to age 24.	Low	Legislative Affairs Team (potentially)	Equity Subcommittee for Measure A	TBD	Not started	Preventing Homelessness
59	PERMANENT HOUSING AND RETENTION	Enhance funding for Fair Housing investigations and enforcement (to include Section 8 and other sources of income discrimination) and for ongoing education about tenants' rights.	Low	Department of Consumer and Business Affairs (DCBA) (LACA)	Equity Subcommittee for Measure A	Community Organizations to Pass Measure A	Not sure if underway	Preventing Homelessness

61	PERMANENT HOUSING AND RETENTION	Ensure that RRH programs provide the maximum support needed to adequately prepare and support people through their transition to independent housing stability.	Low	LAHSA	Equity Subcommittee for Measure A	LAHSA working on Active System Management work that maps the flow of supporting a person through a TLS program and pathway, including culturally relevant trainings, resources, and timeline expectations.	TBD		Preventing Homelessness
62	PERMANENT HOUSING AND RETENTION	Continue efforts to strengthen housing location and landlord engagement practices to support permanent housing programs (both within CES and other public and affordable housing programs).	Low	LAHSA	Equity Subcommittee for Measure A	Housing Location future at LAHSA TBD.	TBD		Preventing Homelessness
66	PERMANENT HOUSING AND RETENTION	Continue, fund, and prioritize efforts to establish a centralized system for accessing affordable housing and engage key community partners—both traditional and non-traditional (e.g., faith-based organizations, local libraries, shelters, etc.)—to disseminate information and enhance the cultural sensitivity and effectiveness of information dissemination about available affordable housing, particularly within Black communities.	Low	CEO-ARDI	Equity Subcommittee for Measure A	TBD		Soon to be underway	Preventing Homelessness
67	PERMANENT HOUSING AND RETENTION	Expand current efforts to ensure accountability and transparency around the disbursement of affordable housing funding by providing clear, complete, user-friendly information to the community (through both traditional and non-traditional communication strategies, including web-based and non-web-based platforms, and working with key community partners for information dissemination).	Low	CEO-ARDI	Equity Subcommittee for Measure A	TBD		Soon to be underway	Preventing Homelessness