



Chief Executive Office
COUNTY OF LOS ANGELES

Coordination Table Meeting

Prevention Services Task Force

October 20, 2022



I. OPENING AND ADMINISTRATIVE MATTERS

1. Instructional information, disclosures, land acknowledgment
2. Welcome and Call to Order
3. Roll Call
4. Public comment for specific agenda items
5. Overview of Task Force and subject area table interdependencies

July

August

September

October

Phase II?

FEEDBACK AND FINAL AUTHORITY

Receive, provide feedback on, and formally affirm intermediate deliverables created by the tables (e.g., those listed in the white rectangles on this page)

FUNDING STREAMS ANALYSIS

Collection and analysis of program budget data

Consult with County budget and funding experts, including CEO, departmental, and initiative staff

Funding streams analysis

Recommendations and findings to enhance strategic planning for funding, including potential opportunities

Deliver report to Board with recommendations to coordinate and effectuate a comprehensive community-based prevention services delivery system

Begin work on next phase of recommendations, including receiving community feedback on preliminary report, approving table deliverables, and other overarching items

OVERARCHING VISION STATEMENT (Per TF request, portions of this were moved to the TF to ensure adequate feedback/input)

Collect Task Force, table, benchmarks, and community feedback on vision and vision statement (including survey of community members and County staff)

Adopt vision statement

DETAILED VISION, FRAMEWORK, AND GOVERNANCE

Adopt Guiding Principles for Prevention & Promotion

Clarify and affirm range of domains covered under Prevention/Promotion

Adopt Prevention/Promotion Countywide Systems Model

Identify coordinating functions needing to be appropriately aligned across relevant entities

Align coordinating functions to establish governance structure across relevant entities

Ongoing: Resolve and operationalize governance structure functional alignment, including accountability concerns

GUIDING PREVENTION METRICS

Identify North Star Life Course Outcomes (LCOs)

Identify Contributing Outcomes and Ecological/Institutional Factors

Elevate disproportionality considerations when utilizing and implementing prevention metrics

Advance guiding prevention metrics

Ongoing: Data Analytics and Targeted Policies to Address Racial Disproportionality, more detailed focus on LCOs and prevention metrics

PROBLEM ANALYSIS: OPERATIONAL BARRIERS AND OPPORTUNITIES TO ADDRESS THEM

Identify overarching buckets operational barriers hindering coordinated service delivery in prevention and promotion

Brainstorm and discuss solutions to address barriers, utilizing community defined expertise and best practices from existing County initiatives

Provide recommendations to address operational barriers, including governance structure considerations and pilot programs

Ongoing: Continue to coordinate implementation, including data systems integration and user journey mapping

Task Force level
(launched 3/3)

From March to June, focused on background information gathering, table setting, definitions for prevention and promotion, official charter, assembly of table rosters, community engagement, and development of project plans for intermediate deliverables

Framework Table
(launched 8/5)

Disproportionality Table
(launched 7/22)

Coordination Table
(launched 6/16)

PROBLEM ANALYSIS: OPERATIONAL BARRIERS AND OPPORTUNITIES TO ADDRESS THEM

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COORDINATING FUNCTIONS SURVEY:

Please submit responses no later than tomorrow, 10/21 by COB.

DRAFT
RECOMMENDATIONS
TO ADDRESS
OPERATIONAL
BARRIERS

Structural barriers and status quo practices preventing a collaborative culture where there is shared accountability and coordination can be most effective

(e.g., bureaucratic hurdles, lack of dedicated staff time and funding for coordination, ad hoc efforts not supported at scale)

- Framework Table and next phase of Task Force addressing this through governance discussion
- Recommend identification and analysis of coordinating groups/bodies that can strengthen collaboration and shared responsibility across departments
 - Example:
Strengthening System of Care (SOC) to address this for children/families; SOC requires an Interagency Leadership Team of department leadership

Statutory requirements and regulatory limitations hampering multidepartmental coordination efforts, including braided/blended funding

- Recommend departments identify federal/state/local policy changes needed (e.g., departments had flexibility under COVID/state of emergency to expedite many processes and get supports out to communities and organizations quickly) to permanently improve our business practices. Develop policy advocacy agenda to push for these changes at federal/state levels, as needed.
- Recommend piloting braided/blending funding across departments to support:
 - 2 Poverty Alleviation Initiative strategies: 1) supporting community-led initiatives and participatory budgeting research; and 2) piloting emergency fund program for families in need
 - High fidelity wraparound for all children with open DCFS cases (maximizing Medi-Cal funding for services and blending with IV-E and other child welfare funds as needed)
 - Expand Prevention & Aftercare Networks and other trusted community networks to provide upstream promotion/prevention services to children and families
- Recommend departments identify strategies/initiatives/programs to leverage each others' funds and/or staff to jointly serve clients and implement shared priorities (e.g., Health Neighborhoods)
- Recommend departments come together to review and discuss their interpretations of certain rules, regulations, and/or processes (e.g., funding regulations, contracting processes, etc.) to ensure there is consistency across departments, particularly in ways we can support community and organizations more flexibly

Lack of capacity across systems in **data sharing and integration** to better serve clients

- Recommend CIO bring together County Counsel, department leads, and others to build data sharing/integration strategic plan for specific areas – e.g., SOC for children/families – as well as processes like universal informed consent for clients
 - Identify specific use cases for data and information sharing, as well as examples of missed opportunities, within the current state, where data sharing/integration could benefit our clients
 - Strengthen use of CIO's InfoHub to integrate client-level data across systems for shared metrics & outcomes tracking
 - Develop policy advocacy agenda to push for changes in data/information regulations at the federal/state levels, as needed
 - Identify data and outcomes needed to enable cost-benefit analyses of for the County for specific programs and investments

**User navigation barriers
hindering folks from accessing
the array services available to
them**

- Recommend CIO and CEO leverage their work on the countywide Information, Referral, and Connection Platform and other similar efforts to develop next steps to streamline and address navigation and access barriers for the County's service array – especially so that community “helpers” can use them to support their clients
 - Ensure we understand user journey across various communities bc their needs are different and individualized
 - Ensure we build the capacity of organizations (County depts as well as community based organizations) to utilize resource navigation systems and tools
- Implement/support existing initiatives and strategies to improve resource navigation and access:
 - PAI/DPSS strategy to develop a person-centered service delivery system
 - DCFS State Block Grant pilot for cross-systems navigator

Lack of services tailored to client needs

(e.g., language access barriers, culturally appropriate and community-specific services)

Community distrust/hesitancy engaging with government systems

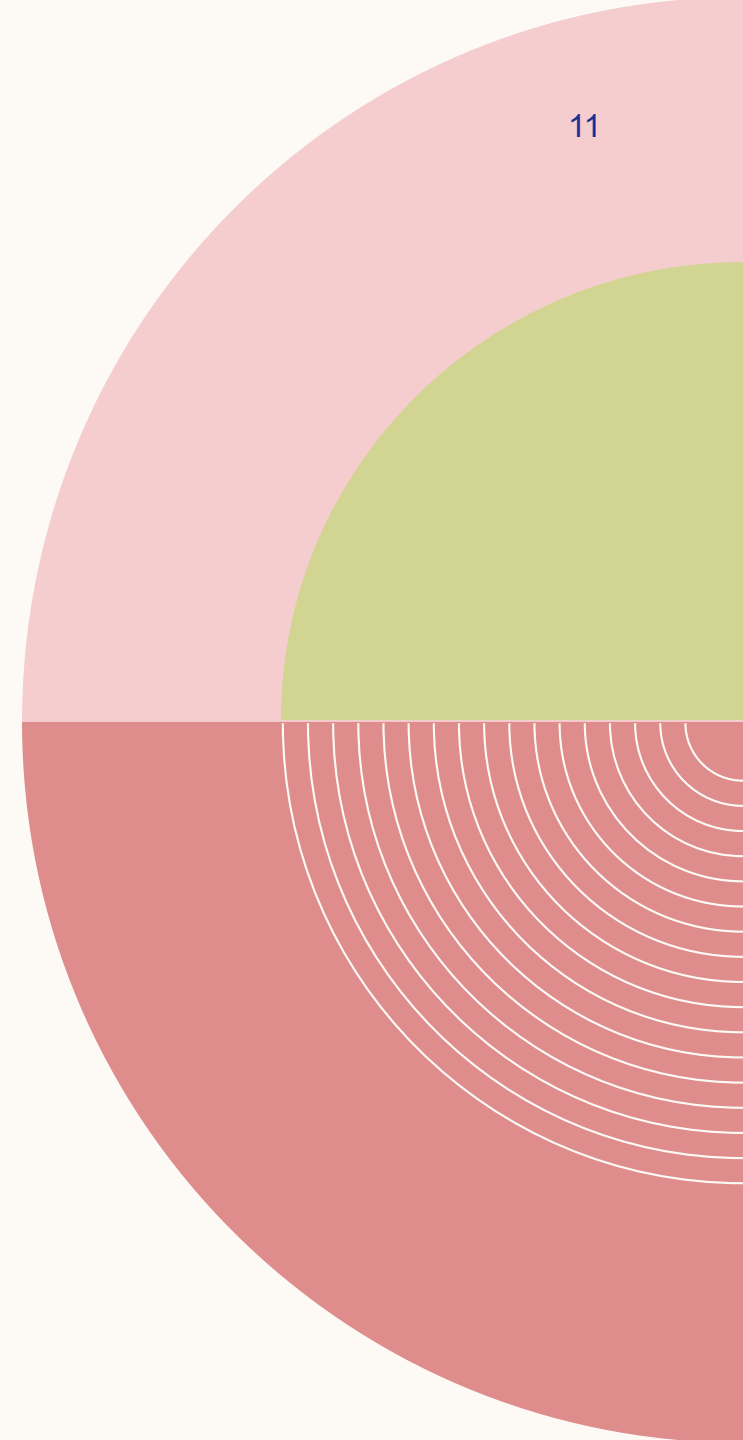
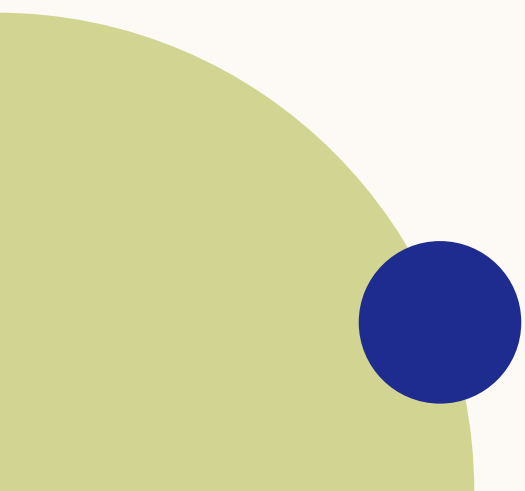
(e.g., due to historical and ongoing marginalization and negative lived experiences)

Ad hoc approach to community partnerships, which hinders meaningful relationships, shared decision making, and co-creation of effective solutions

Recommend developing:

- Countywide approach with dedicated funding to incorporate and compensate Community Members with Lived Expertise involved in policy and program development
- Countywide approach with dedicated staffing for language access, including translation, interpretation, and culturally-appropriate communication and outreach
- Countywide approach to partnering with community-based service providers; invest in supporting initiatives/strategies like Prevention & Aftercare Networks; Thriving Families, Safer Children; and Poverty Alleviation Initiative's strategy to fund community-led initiatives
 - Consider investing in ways to build capacity of community-based providers

QUESTIONS & FEEDBACK



JOINT WORKING GROUP MEETING

- **What?** Joint meeting between volunteer Framework and Coordination table members, structured as an ad hoc meeting in compliance with the Brown Act
- **When?** Wednesday, 10/26 from 2:30pm to 4pm
- **Goals:** Create preliminary recommendations for the following short-term opportunities identified by the Coordination table and ensure they are aligned with our vision/framework for prevention & promotion and existing County efforts
- **Please notify Mark Lee (mlee@ceo.lacounty.gov) if you are interested in attending.**

SAMPLE considerations for further development

Countywide approach with dedicated funding to incorporate and compensate Community Members with Lived Expertise involved in policy and program development	Countywide approach with dedicated staffing for language access, including translation and interpretation and culturally appropriate communication/outreach	Countywide approach to partner with community-based service providers (who are already providing holistic prevention and promotion services)
<ul style="list-style-type: none"> • Streamlined and <i>minimum</i> standard practices for compensation/stipends, recruitment/pipeline, support and onboarding • Dedicated funding and staff support • Practices for community-defined evidence • Re-affirming guiding principles and potential power-sharing practices 	<ul style="list-style-type: none"> • Streamlined practices for language access, including languages with elevated need AND targeted outreach strategies and practices • Dedicated funding and staff, including both translators and interpreters, but potentially culturally-relevant design, writing, outreach, and other media support 	<ul style="list-style-type: none"> • Practices to include service providers in policy & program development for prevention/promotion • Coordination of service delivery & accessible inventory of services and programs • Potential data integration opportunities; pipeline for multisystem navigators and other County prevention staff

NOTE: Given the timeline for the Board report, each of these three opportunities will require ongoing development over future months in partnership with community stakeholders. Our aim is to submit preliminary recommendations this month to receive Board endorsement (and potential funding/staffing) for the Task Force to operationalize them in Phase II.

III. PUBLIC COMMENT PERIOD AND CLOSING

8. General Public Comment

9. Adjournment