



Chief Executive Office
COUNTY OF LOS ANGELES

Prevention Services Task Force Meeting

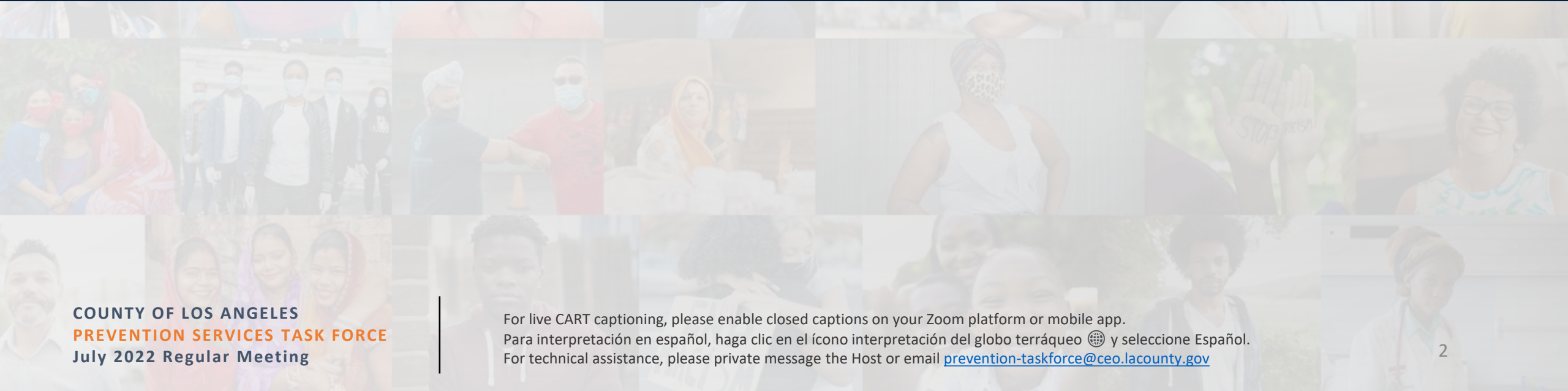
July 15, 2022





ITEM 2

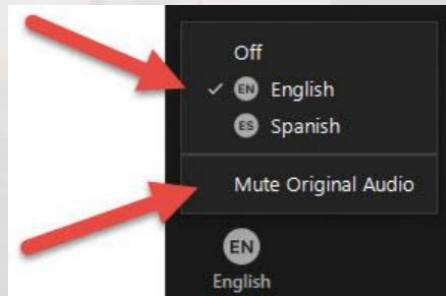
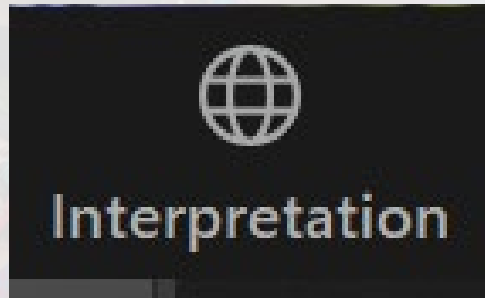
MEETING DISCLOSURES



INTERPRETACIÓN EN ESPAÑOL

Para interpretación en español, haga clic en el ícono interpretación del globo terráqueo y seleccione Español.

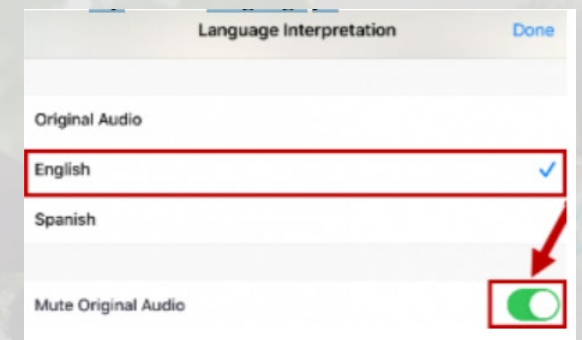
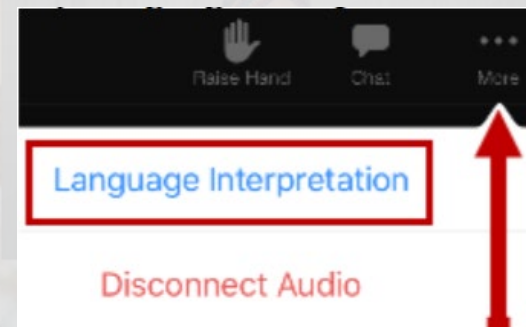
(For Spanish interpretation, please click on the globe (interpretation) icon and select Spanish.)



Teléfono inteligente:


Toque el botón "... " Más y seleccione Interpretación de idiomas. Luego toque el idioma "Español".

(Tap the "... " More button and select Language Interpretation. Then tap on the language "Spanish.")




LIVE CART CAPTIONING

Desktop app:

For live CART captioning,
please enable the
Closed Captions 
function

Smartphone:

For live CART captioning,
please go to **Settings** 
Tap **Meeting**.
Toggle **Closed Captioning**
to on.

- **This meeting is being recorded:** for the purpose of meeting minutes and to make the recording available online. By remaining in this meeting, you consent to being recorded.
- **Chat is disabled:** This is a public meeting and subject to the Brown Act. Since conversations and statements on the chat are not visible to people on the telephone and who are unable to participate, the chat function is disabled; however, the host may send out broadcast messages in the chat when needed.
- For anyone experiencing online technical difficulties, telephone dial-in information will also be provided in the chat.

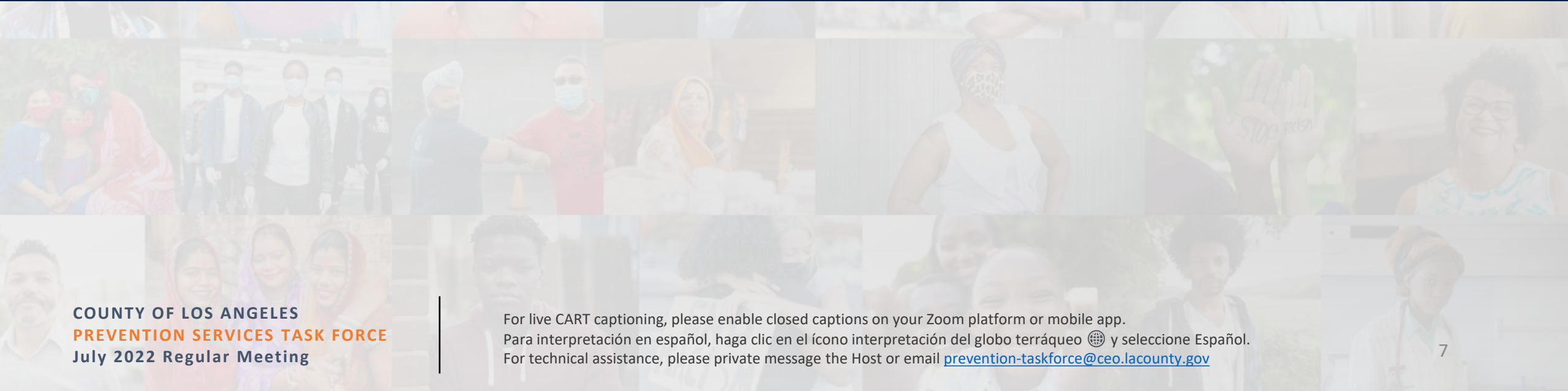


Land Acknowledgement



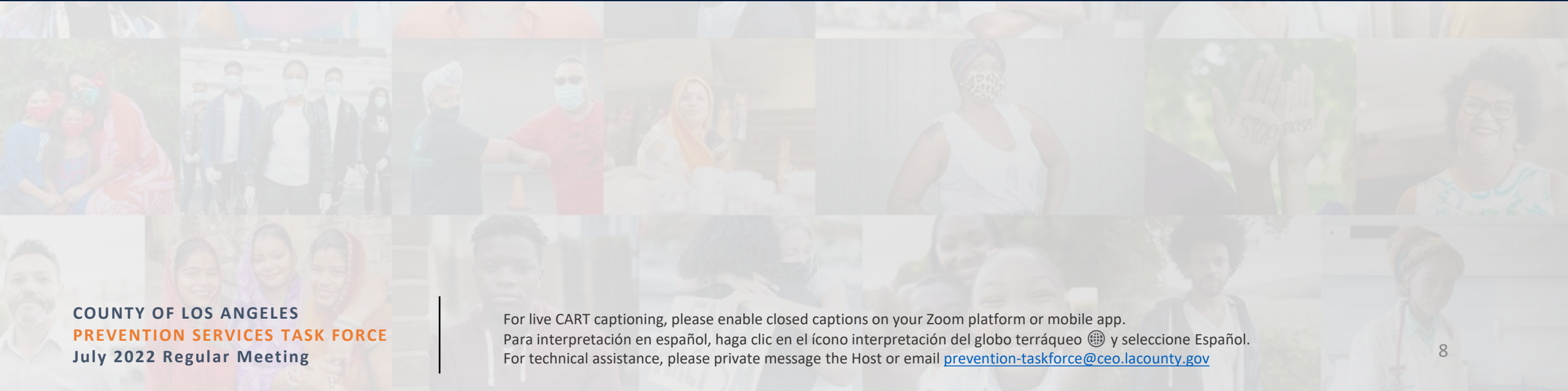
ITEM 3

WELCOME





ITEM 4 ROLL CALL



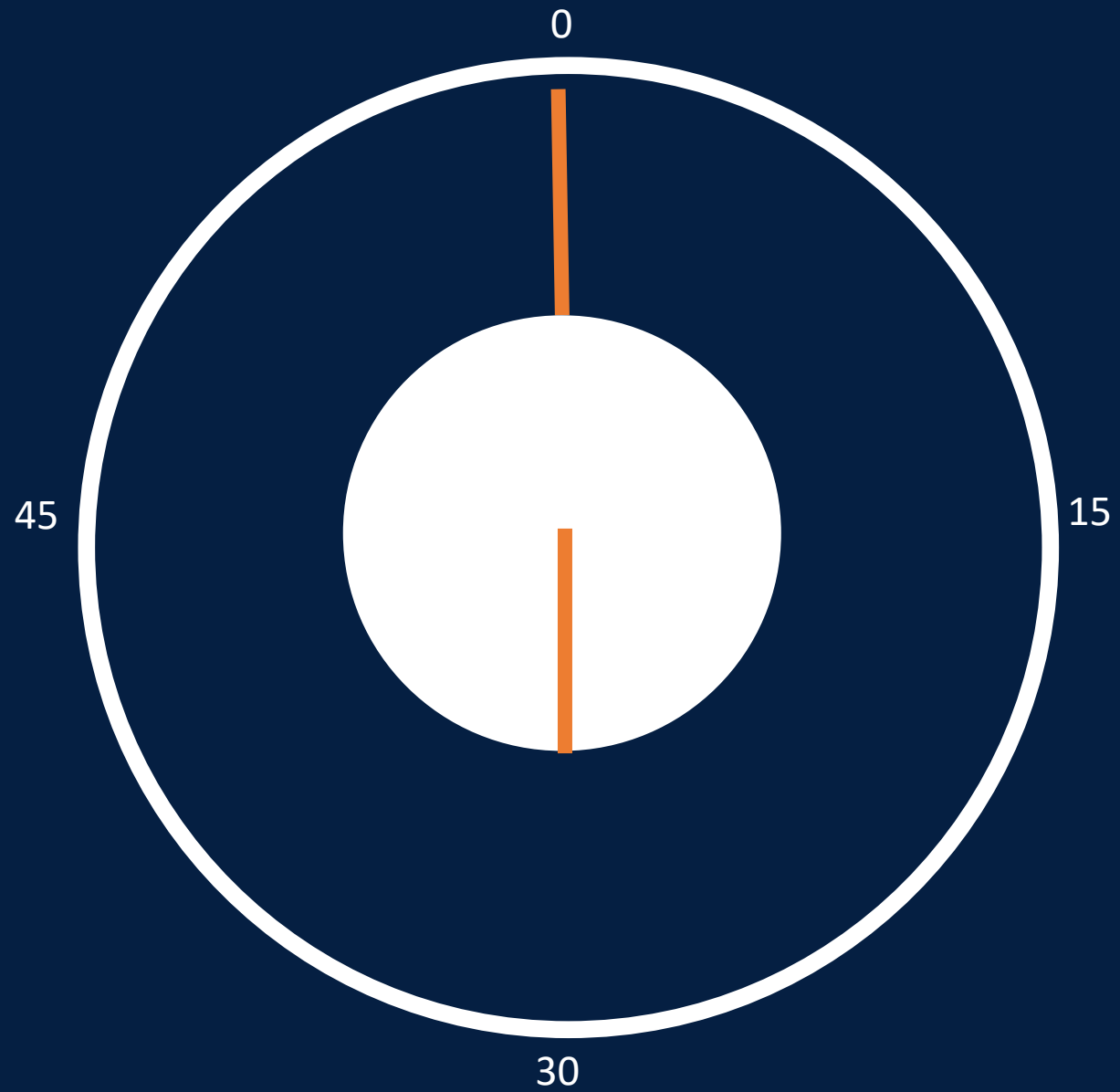


ITEM 5 **Public Comment**

To address the Task Force and provide public comment on **today's agenda items**, please use the *raise hand* feature on Zoom. Use the same feature to lower your hand after your comments.

If you are calling in by phone, dial *9 on the phone's dial pad to raise your hand. Dial *9 again to lower your hand. Dial *6 to unmute when told.

Each speaker is allowed up to 90 seconds. Public comment on other Task Force-related subject matters is scheduled for the end of the meeting.





ITEM 6

Take appropriate action on the Minutes of the Prevention Services Task Force Regular Meeting of June 17, 2022



ITEM 7



Review and discuss community engagement process

GUIDING PRINCIPLES

- **Practice Humility** to foster true and mutual co-learning
- **Acknowledge History**, including policies, systems, and structures and the populations they have harmed or benefitted
- **Invite In**, by identifying relevant stakeholders and making it easy for them to engage
- **Demonstrate Respect** for those with differing perspectives, including by incorporating feedback and considerations
- **Communicate** to set clear expectations for timelines, objectives, and outcomes

ENGAGEMENT STRATEGIES

Representation and Power Sharing

- Community Member Positions on Subject Area Tables (with stipends for participation and power sharing practices)
- Community-Based Organizations on Subject Area Tables

Listening Strategies

- Community Member Panels and Guest Speakers
- Listening Sessions
- Journey Mapping, Personal Stories, and Documented Testimonial

Feedback Strategies and Review Periods

- Identifying key review periods
- Feedback sessions hosted by Task Force, existing County community spaces, and in partnership with community-based organizations

Access and Communication

- Transparency, Digital Access, and Language Access (e.g., Spanish interpretation, live CART captioning, additional language access)
- Targeted Outreach and Communications

COMMUNITY REPRESENTATION ON TABLES

- For the past several months, ARDI team has been meeting with many community members interested in participating, referred through Task Force, table members, County staff, and community organizations
- Position description for **Community Member with Lived Expertise** is included as part of the [Community Engagement Process](#) document, in part shaped by these conversations above
- Currently seeking funding to support stipends for participation, with more information forthcoming
- If not already in touch with the ARDI team, individuals should contact mlee@ceo.lacounty.gov for more information and to express their interest
- Table co-chairs will make final decision on appointed candidates
First full review will occur on Friday, July 22, though candidates will still be considered case-by-case after this date



ITEM 8

Developing a Shared Understanding of Prevention & Promotion

Defining Prevention & Promotion



Prevention:
stop
occurrence of
undesired
population
outcomes



Promotion:
support the
occurrence of
desired
population
outcomes

A Look at Prevention in Different Fields of Practice

- Provide different interventions to different groups based on risk/protection and the imminence of **the first instance of an undesired outcome** (Public Health)
- Impose sanctions and provide supports that match in intensity the **seriousness and recurrence of the undesired outcome once it has occurred** (Delinquency)
- Provide increasing service intensity based upon how students respond to less intensive levels of service in addressing the undesired outcome(s). **Grouping into levels is based on response to intervention in terms of desired and undesired outcomes.** (MTSS)



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Item 9 **LA County vision for prevention and
promotion services**

Jul 15, 2022



The objective of today's visioning session is to start identifying key themes for the vision of prevention and promotion services at LA County

In the pre-read, the Task Force had the opportunity to review the definition of a vision statement and examples from other US counties/states and provide perspectives on current state and the future vision of prevention and promotion services

Today's visioning session objectives

- Share survey results
- Hear from community members with lived expertise
- Work in small groups to identify key themes for vision



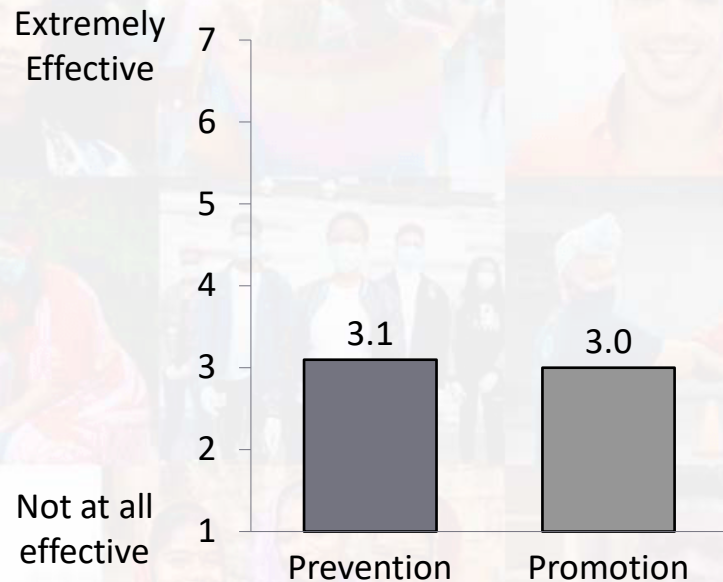
Defining a vision for prevention services is the first step towards aligning in a governance structure for the Office of Prevention Services as required by the motion approved by the LA County Board of Supervisors

Respondents indicated that LA County has an opportunity to improve coordination across departments and increase its focus on promotion services

Effectiveness in providing prevention and promotion services at LA County (n = 25)



“From 1-7, how effective do you think LA County has been in providing **comprehensive/coordinated** prevention and promotion services?”



Commentary

While respondents elevate examples of prevention work, they believe there is opportunity for better coordination across County departments

- “ In some cases,...there has been some excellent work done on these fronts. But in others, we have lagged where we should be”
- “ A lot happens in the county but is often siloed or few agencies/ representatives are involved”
- “ To date there has been little coordination across Departments, and perhaps not even a shared vision across board offices...”

Respondents perceive that promotion efforts may not have been a priority for the County

- “I believe there is a more pronounced focus on prevention in the county and rarely here about promotion efforts..”
- “Promotion is rarely discussed or addressed...”
- “...the Task Force's connection of prevention and promotion is exciting to see, as I'm not sure the County has been as strategic in looking at these connections to leverage the value of both”

A vision is an aspirational statement of where the organization wants to be in the future; a great vision looks ahead, is ambitious and realistically stretchy

A strong vision statement should...

- Describe the desired long run achievement/ output
- Provide direction, sets a course toward a future that tells people in that organization what the group believes, how to behave, and what kinds of decisions to make
- Imagine a world that does not yet exist and inspires people to make it a reality

To be effective, the vision should be...

- Understood and shared by members of the community
- Inclusive enough to include a diverse variety of local perspectives
- Inspiring and uplifting to everyone involved in your effort
- Easy to communicate (e.g., concise, 1-2 sentences)

“The time has come for the County to take the **bold** step to **imagine** a transformative coordinated prevention and intervention strategy...” LA County Board of Supervisors motion

The structure of a vision statement describes the aspirational goal, the intended impact to target population and expected change

1 What if?

The overall, long-term and aspirational goal that the vision sets out to accomplish



2 What would this mean? For whom?

The direct impact to the target population



3 What would this lead to?

The expected tangible change

Example

What if...

- ◆ What if we believed that strong families grow out of strong communities?
- ◆ What if there was shared responsibility for keeping families strong?
- ◆ What if there were structures that helped service providers, including child welfare agencies, put energy and resources into helping strengthen families before crisis strikes?

It would mean...

The child welfare agency would be supported to focus more on what makes a family strong, like...

- Parental resilience
- Social connections
- Concrete support in times of need
- Knowledge of parenting and child development
- Being able to solve problems and know what solutions work
- Children's healthy social and emotional development

And what makes a community strong, like...

- Personal Connections
- Community Associations
- Local Institutions

And increase their support to meet challenges that all families can face, like...

- Housing
- Self-sufficiency and employment
- Mental and behavioral health
- Food security
- Other concrete and social supports

But child welfare agencies can't do this on their own. They must authentically engage those with lived expertise to help redesign a child well-being system and engage community partners to support and strengthen families.

Making the shift to prevention requires a community response; it means identifying and engaging the community network and leveraging resources to build a new system.

Which would lead to...

So child welfare agencies operate within a child well-being system designed to help families thrive.

The visioning steps above illustrate what a family-serving, prevention-focused system looks like, making clear the benefits of becoming that system

Vision themes highlighted in the survey included supporting the well-being of all Angelenos through better coordination of services

Aspiring vision

“What themes would you like to see reflected in the vision statement for comprehensive and coordinated prevention and promotion services?”



Desired impact

“How would you describe the target population(s) served by this vision and the desired impact to this population(s)?”



Envisioned change

“What is the change that you hope to see when LA County implements this vision? (i.e., what should the impact lead to?)”



The scope of relevant services is defined inclusively, including a set of common areas that support well-being such as education, housing, and health

Wellbeing in the Nation

*National Committee on Vital and Health Statistics
and the Robert Wood Johnson Foundation*

Core measures organized around well-being of people, well-being of places, and equity

- Economy
- Education
- Environment and infrastructure
- Housing
- Transportation
- Health
- Public safety
- Transportation
- Well-being of people
- Demographics
- Community vitality
- Equity
- Food & agriculture

Social determinants of health framework

CDC

Social determinants of health (aligned to what CDC defines as essential public health services)

- Economy
- Education
- Environmental
- Housing
- Transport
- Medical
- Governmental
- Public health
- Psychosocial
- Behavioral
- Employment
- Political

Community Common

The Institute for People, Place, and Possibility (IP3)

Key community systems involved in transformation of institutional structures and patterns in social, political, and economic systems

- Financial
- Education
- Housing
- Transportation
- Healthcare
- Faith-based community
- Justice

Framework

Benchmarked geographies aligned service areas in scope to enable their visions; scope varies though it is defined inclusively

Service areas included in prevention/promotion efforts*

		Children, Youth and Families	Aging and Independence	Health	Housing	Employment	Education	Environment and infrastructure	Justice and safety
Program examples		<ul style="list-style-type: none"> ✓ Child abuse and “neglect” prevention services ✓ Family strengthening preservation efforts ✓ Youth support and development 	<ul style="list-style-type: none"> ✓ Age-friendly communities' promotion ✓ Support services for older adults, people with disabilities and their families 	<ul style="list-style-type: none"> ✓ Physical health services, including those designated by the ACA & HHS as preventive services (e.g., check-ups, immunizations, screenings etc.) ✓ Health promotion ✓ Mental health services ✓ Substance abuse prevention 	<ul style="list-style-type: none"> ✓ Homelessness prevention ✓ Homeless support services ✓ Emergency housing, transitional housing, and shelters ✓ Rental support and subsidies 	<ul style="list-style-type: none"> ✓ Employment pathways ✓ Financial support ✓ Training and workforce support 	<ul style="list-style-type: none"> ✓ Early education programs ✓ School programs supports ✓ Educational advocacy programs 	<ul style="list-style-type: none"> ✓ Programs in community spaces (park, libraries) ✓ Transportation services 	<ul style="list-style-type: none"> ✓ Promotion safe neighborhoods ✓ Juvenile justice ✓ Diversion and re-entry services
Promotion	San Diego	✓	✓	✓	✓	✓	✓	✓	✓
	DC	✓		✓		✓	✓		
Prevention	NYC	✓		✓	✓		✓		✓
	WA	✓	✓	✓	✓	✓	✓		✓
	TX	✓		✓					✓

Note: *Service areas are example and are not meant to be all inclusive; information to be confirmed through primary research. Jurisdictions may use different terminology to describe services within the different areas of prevention, but may use similar evidence-based practices
Source: NYC ACS; DC FFPSA Plan; Washington State DCYF; Texas DFPS



Given LA County’s proposed definition of prevention and promotion services and use of the Life Course Outcome framework, all these services could be in scope

Potential scope of prevention and promotion services in LA County

Children, Youth and Families	Aging and Independence	Health	Housing	Employment	Education	Environment and Infrastructure	Justice and safety
<ul style="list-style-type: none"> ✓ Child abuse and “neglect” prevention services ✓ Family strengthening preservation efforts ✓ Youth development efforts 	<ul style="list-style-type: none"> ✓ Support services for older adults, people with disabilities and their families 	<ul style="list-style-type: none"> ✓ Physical health services, including those designated by the ACA & HHS as preventive services (e.g., check-ups, immunizations, screenings etc.) ✓ Health promotion ✓ Mental health services ✓ Substance abuse prevention 	<ul style="list-style-type: none"> ✓ Homelessness prevention ✓ Homeless support services ✓ Emergency housing, transitional housing, and shelters ✓ Rental support and subsidies 	<ul style="list-style-type: none"> ✓ Employment pathways and financial support ✓ Poverty alleviation 	<ul style="list-style-type: none"> ✓ Early education programs ✓ School programs supports ✓ Educational advocacy programs 	<ul style="list-style-type: none"> ✓ Programs in community spaces (park, libraries) ✓ Transportation services 	<ul style="list-style-type: none"> ✓ Care First and Community Investment ✓ Alternatives to incarceration ✓ Diversion and re-entry services



The services in scope should enable the vision and support delivery of coordinated and comprehensive prevention and promotion services

Note: Service areas are example and are not meant to be all inclusive

Source: ARDI

Item 10

As the Task Force starts thinking through vision, it's critical to consider and include the perspectives of those with lived experience

Today, we will hear from:

Jessica Wade

- Advocate for under-served women, children, and families
- Founder, Mighty Little Giants
- Certified Lactation Education Specialist, Certified Doula
- Lived experience navigating NICU as a young mother of two drives her advocacy and work
- Manager of Maternal Infant Health Initiatives for San Diego County with March of Dimes

Alejandro Cardoza

- 21 years old
- Participating in Department of Public Social Services' TAYportunity and Guaranteed Income Program for transition aged youth seeking career opportunities, including entrepreneurship
- Currently developing ideas for his future business

Fran Sereseres

- Retired business owner and advocate for seniors and the disabled
- LAC Commission for Older Adults, Lancaster Homeless Impact Commission
- Successfully advocated to keep the Lancaster Metrolink Station open
- Fought for the expansion of \$1.5M to Antelope Valley Senior Center
- Advocated for the creation of Jane Reynolds Skate Park for local youth

Moderator: Dr. Laura Trejo, Director of the County of Los Angeles Aging and Disabilities Department

The Task Force will continue hearing from individuals with lived expertise in future task force meetings, and we will be appointing permanent voting members in each table as well

Item 11

Breakout into groups for ~20 minutes and consider the following questions while brainstorming the vision for prevention and promotion services in LA County

- What are your hopes for our LA community that you think should be reflected in the vision statement?
- What would you like to see change related to prevention & promotion?
- What are the issues to be corrected? Strengths to elevate?
- What do you think should be the purpose of the Office of Prevention Services?
- What would success look like?

Key themes from the discussions will be compiled and summarized to be shared in future meetings

Group discussion norms and etiquette

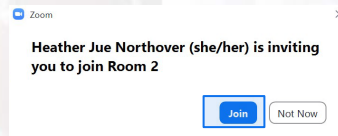
- Be present and mindful. Let's collectively make a commitment to embrace the conversation / dialogue
- Be open to participating in new and dynamic ways. Share honest thoughts, feelings, and opinions
- Listen to one another
- Make space for multiple professional and personal expertise and perspectives
- One Mic. Try not to interrupt. Mute microphone unless talking
- If possible, keep your camera on and use gallery view so we can remain connected.
- Expect and accept non-closure. Solutions will emerge through the process of dialogue itself. There is no "quick fix"


If you are not a Task Force member, you are able to move around breakout rooms; refer to instructions below

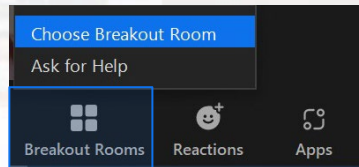
How to join a breakout room

1. Heather Jue Northover will invite you to join the breakout room

2. Click **Join**



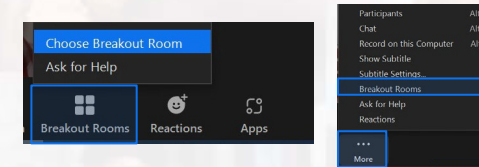
3. If you choose **Not Now**, you can join by clicking **Breakout Rooms**  in your meeting controls



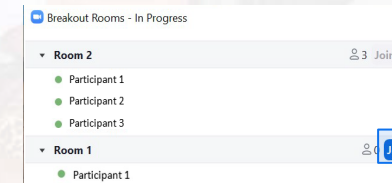
4. You will have access to full controls similar to the meeting. Avoid using chat functionality in breakout rooms

How to join a different breakout room

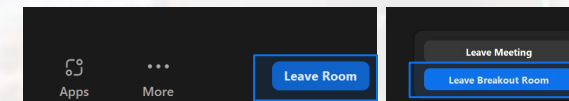
1. Click **Breakout Rooms**  in your meeting controls



2. This will display the list of open breakout rooms. Hover your pointer over the number to the right of breakout room you wish to join, click **Join**



3. Repeat as necessary to join other breakout rooms, or click **Leave Room** and then **Leave Breakout Room** to return to the main session



Note: Participants not joined with the desktop or mobile app (version 5.3.0 or higher) will not be able to self-select a breakout room. The host will need to facilitate moving these participants manually.

Source: Zoom

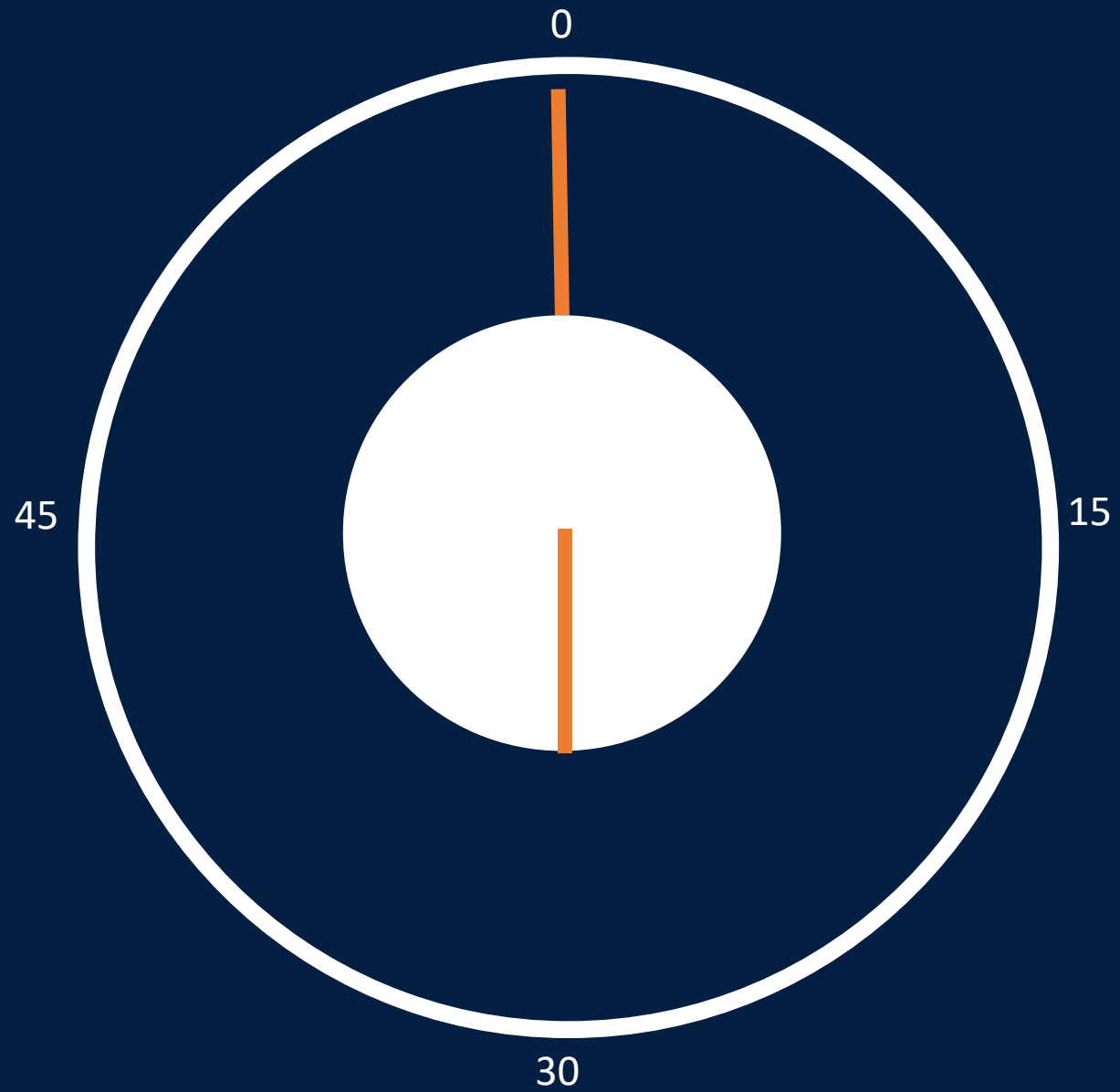
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ITEM 13

ADJOURNMENT

