



Board of Supervisors Economic Development Policy Committee Meeting

DATE: February 19, 2026

TIME: 2:30 pm

MEETING CHAIR: Annette Trejo, 1st Supervisorial District

DEO MEETING FACILITATOR: Kevin Anderson and Heidi Schultheis

This meeting is held under the guidelines of Board Policy 3.055

To participate in the meeting in-person, the meeting location is:

Kenneth Hahn Hall of Administration
500 West Temple Street | Los Angeles, California 90012 | Room 140-A (1st floor)

To participate in the meeting virtually, please call teleconference number 1 (323) 776-6996 and enter 907 618 88#, or [Click here to join the meeting](#)

Teams Meeting ID: 242 261 225 328 8

Passcode: DV6PF6ku

For Spanish Interpretation, please email the following *at least 48 hours before the meeting*: ClusterAccommodationRequest@bos.lacounty.gov

Members of the Public may address the Economic Development Policy Committee on any agenda item during Public Comment.
The meeting chair will determine the amount of time allowed for each item.

Agenda posted at: [Agendas – Los Angeles County \(lacounty.gov\)](#)

I. Call to Order

II. Board Motions

- SD2: Supporting Catalytic Economic and Capital Development Through a Consolidated Los Angeles County Trust Fund

III. Presentation/Discussion Item(s)

- Report back to Motion titled Responding to Workforce and Economic Impact of Federal Immigration Enforcement in Los Angeles County
Department of Economic Opportunity (DEO) and Los Angeles Economic Development Corporation (LAEDC)

- DPSS Employment and Trainings Programs
Department of Public Social Services (DPSS)

IV. Public Comment

V. Adjournment

Los Angeles County Economic Development Objectives:

- Attract, develop, and retain businesses that provide quality jobs in high growth industries.
- Increase employment opportunities by improving workforce development skills and employer partnerships.
- Invest in infrastructure needs to improve and maintain competitiveness of LA County Region.
- Coordinate across multiple County agencies to ensure that services to workers, businesses and entrepreneurs are coordinated and streamlined to facilitate a “no wrong door approach” to serving our constituents.
- Work to balance jobs with housing.

IF YOU WOULD LIKE TO EMAIL A COMMENT ON AN ITEM ON THE ECONOMIC DEVELOPMENT POLICY COMMITTEE AGENDA, PLEASE USE THE FOLLOWING EMAIL AND INCLUDE THE AGENDA NUMBER YOU ARE COMMENTING ON:

EDPC@opportunity.lacounty.gov

MOTION BY SUPERVISOR HOLLY J. MITCHELL

March 3, 2026

Supporting Catalytic Economic and Capital Development Through a Consolidated Los Angeles County Trust Fund

As development costs rise and small businesses and community-rooted developers face mounting challenges, Los Angeles County (County) must establish a centralized, flexible fund to support equitable community development that helps prevent the displacement of legacy and community-serving businesses, supports community-led revitalization through catalytic mixed-use development, and attracts businesses that provide family-sustaining wages. These challenges are particularly acute in historically under-resourced communities, where limited access to flexible capital has contributed to commercial vacancy, displacement, and underinvestment.

The County Board of Supervisors (Board) has long supported community-driven and place-based economic development strategies that expand economic opportunities and allow residents and small businesses to remain and thrive in their communities. In furtherance of this strategy, the Board established the Economic Development Trust Fund (EDTF) in 2015, administered through the Chief Executive Office and the Los Angeles County Development Authority. EDTF provides grants and loans to advance community-led economic development, support mixed-use and commercial development on commercial corridors, transform vacant and underutilized properties into affordable commercial space, promote industry and job growth in emerging sectors such as

- MORE -

MOTION

MITCHELL	_____
HORVATH	_____
HAHN	_____
BARGER	_____
SOLIS	_____

MOTION BY SUPERVISOR HOLLY J. MITCHELL

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bioscience and advanced manufacturing, renovate small business facades to activate the public realm and attract customers, and more. These investments have helped to activate underutilized properties throughout the County while strengthening commercial corridors and creating economic opportunities. On July 1, 2022, the Department of Economic Opportunity assumed primary administrative responsibility for the EDTF.

However, the EDTF is currently comprised of myriad disparate and uncoordinated funds, many of which have highly specific and restrictive use requirements that make them difficult to deploy to flexibly respond to the needs of community developers, community-based organizations, or small businesses. There is no centralized point-of-entry to access information about available funding, and some programs do not even have a webpage or accessible public information online. This siloed and restrictive funding landscape limits the County's ability to respond to evolving market conditions and advance economic and capital development that furthers this Board's and the community's priorities.

These challenges can be addressed by streamlining the EDTF into a single consolidated and flexible funding source to catalyze capital projects, attract industry, retain legacy small and community-serving businesses, and revitalize commercial corridors. A restructured EDTF with more flexible guidelines will help small businesses grow in place; attract small businesses to fill vacancies; support property acquisition, pre-development, and construction of community-serving affordable housing, mixed-use, and commercial development; grow and attract industry clusters that provide sustainable, family-supporting wages; and provide technical assistance to community-based organizations to build expertise in economic and capital development to shape the future of their communities.

This consolidated, flexible model follows best practices from other jurisdictions, including the City of Seattle's Equitable Development Initiative (EDI).¹ Seattle's EDI invests in community-led growth and anti-displacement projects, including acquiring and

¹ <https://www.seattle.gov/opcd/current-projects/equitable-development-initiative#background>

activating commercial spaces, developing affordable housing, and expanding access to the social determinants of health and advancing equity. Since its establishment in 2016, EDI has awarded approximately \$116.5 million to 77 unique projects, including pre-development, site-acquisition, construction, and capacity building. These projects promote community-driven economic development, further access to childcare, parks, health and human services, prevent displacement, and expand access to opportunities to ensure Seattle grows as a city where those of all races, cultures, and incomes can thrive. A unique feature of EDI is its technical assistance and support for community-based organizations to develop local capacity among community leaders to shape the future of their communities. 1/3 of EDI participants to-date cite technical assistance and guidance through the development and site acquisition process as a particular benefit of their participation in the EDI program.² Program participants have also leveraged EDI funding to secure matching funds from other public and private investors. Moreover, New York City Economic Development Corporation's loan and grant platforms and San Diego County's centralized economic development financing programs have improved access to capital for small businesses and community-serving development by pairing flexible financing with technical assistance and streamlining applications while prioritizing equity.

By consolidating and streamlining the EDTF, the County can flexibly respond to the needs of the community, small businesses, and industry, and facilitate transformative economic and capital development projects that preserve and build complete and thriving communities. This builds on the Board's longstanding economic development strategy by aligning existing resources while supporting small businesses to grow in place, attracting community-serving businesses to vacant storefronts, advancing mixed-use development, and centering the leadership of marginalized communities in shaping the future of their neighborhoods.

I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS:

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<https://www.seattle.gov/documents/Departments/OPCD/OngoingInitiatives/EquitableDevelopmentInitiative/OPCD-EDIProgramAndProjectsStatusReportOctober2024.pdf>

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1. Direct the Director of the Department of Economic Opportunity (DEO), in partnership with the Acting Chief Executive Officer (CEO), to evaluate and recommend a structure to consolidate or align existing funding sources within the Economic Development Trust Fund (EDTF), including, but not limited to:
 - a) The Manufacturing Revolving Loan Fund;
 - b) Los Angeles County (County) Business Recovery Loan Program funding administered by DEO on behalf of Metro;
 - c) Catalytic Development Fund, both one-time and ongoing allocations;
 - d) RENOVATE Façade Improvement Program dollars; and
 - e) \$1 million of Bioscience Revolving Loan Fund planned for aligned uses, such as tenant improvements.

Moreover, funds allocated to the County Anti-Displacement Commercial Acquisition Fund pursuant to the April 1, 2025, motion titled, "Supporting Commercial Corridors as Community Anchors by Expanding the Commercial Acquisition Fund Program," should not be incorporated into the consolidated EDTF. Additionally, any funding required to complete RENOVATE Facade Improvement Program projects that are currently being planned and/or underway should not be transferred into the consolidated EDTF.

2. Direct the Acting CEO to allocate \$2.4 million in one-time net County cost to the EDTF, funded through repayment of the La Alameda loan from the Los Angeles County Development Authority (LACDA) to the County during the Fiscal Year (FY) 2026-27 budget process, subject to the Fiscal Resilience Process.
3. Direct the Director of DEO, in partnership with the Acting CEO, to design the consolidated EDTF to support the full range of economic and real estate development activities and report back in writing with an implementation plan including, but not limited to:
 - a) The EDTF structure, loan and grant guidelines, and plan to administer the funds;
 - b) Eligible uses including, but not limited to: capacity building and technical

assistance for community-based organizations, developers, and small businesses; tenant improvements and commercial build-outs; equipment for small businesses; site and property acquisition; pre-development activities, such as feasibility analyses, engineering, design, environmental review and entitlement support; construction and permanent financing; small business support for industry clusters that provide family-sustaining wages; strategies that address commercial vacancy and prevent displacement;

- c) Timeline for implementation;
 - d) A strategy to leverage federal Community Development Block Grant (CDBG) funding for the RENOVATE Facade Improvement Program in the EDTF; and
 - e) Equity-based criteria for project proposal evaluation and prioritization.
4. Direct the Director of DEO to establish an EDTF webpage on the DEO website to serve as a single point-of-entry for community-based organizations, developers, small businesses, or other stakeholders to access information and apply for funding for all County economic and capital development loan and grant programs. The webpage should include information on available funding, eligibility criteria, application process, and technical assistance resources and should be launched within 120 days.
 5. Direct the Director of DEO, in partnership with the Acting CEO, to identify potential non-County funding sources to capitalize and sustain the EDTF on an ongoing basis, including state and federal funding opportunities, philanthropic partnerships, and strategies to leverage private capital.
 6. Direct the Director of DEO, in partnership with the Acting CEO, to identify potential County funding sources to capitalize and sustain the EDTF on an ongoing basis, including existing County funds, loan repayments, Redevelopment Agency Dissolution funds, including funding returned to the County pursuant to its Recognized Obligation Payment Schedules, and Redevelopment Asset Sales,

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subject to the Fiscal Resilience Process.

7. Direct the Director of DEO to develop equity-focused performance metrics for EDTF, including measures related to geographic distribution, business type, displacement prevention, and job quality, and publish those metrics through a publicly accessible dashboard.
8. Direct the Director of DEO, in partnership with the Acting CEO, to report back to the Board in writing in 90 days on all aforementioned directives, including the EDTF structure, recommended eligible uses and program guidelines, identified funding sources, a proposed approach to consolidate existing funds, equity metrics, and a timeline for implementation and launch of the EDTF webpage.
9. Delegate authority to the Director of DEO, or their designee, to negotiate, execute, and amend agreement(s) necessary to implement and advance the directives in this motion. The Board shall waive the requirements of Board Policy No. 5.100 for these agreements. These agreement(s) and any amendment(s) shall be approved as to form by County Counsel. The Department will fund the agreement(s) using funds currently in their Board-approved FY 2025-26 operating budget.
10. Direct the Director of DEO, in partnership with the Acting CEO, and Executive Director of LACDA, and any other relevant County Department heads, to identify funding to conduct neighborhood studies, as aligned with the County's 2025-2030 Comprehensive Economic Development Strategy adopted by the United States Economic Development Administration, to proactively identify priority commercial corridors and geographic areas for economic and capital development projects to inform where EDTF funding deployment could be prioritized in the future.

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(CA/CT)



department
of economic
opportunity
COUNTY OF LOS ANGELES



Economic Impacts of Federal Immigration Enforcement in LA County

Economic Development Policy Committee - February 19, 2026

Federal Immigration Impacts Report Timeline



On June 17, 2025, your Board of Supervisors (Board) adopted a motion introduced by Supervisors Hilda L. Solis and Janice Hahn directing DEO to develop a rapid response communication strategy for businesses and workers impacted by federal immigration enforcement activities, including a toolkit that includes supportive services and resources.



July 2025

- ✓ 15-Day Report on preliminary econ impact data
- ✓ 30-Day Report on all Directives
- ✓ 2 live recorded bilingual webinars in partnership with Public Counsel and OIA



August 2025

- ✓ Report on all Directives
- ✓ Website created, Resource directory production, KYR Cards released and distributed



September 2025

- ✓ Report on all Directives
- ✓ Small Business Resiliency Fund (SBRF) Launched



October 2025

- ✓ Report on all Directives
- ✓ Expansion of Youth@Work to 400 hours
- ✓ Board declared State of Emergency on Immigration



November 2025

- ✓ Report on all Directives
- ✓ Small Business Resiliency Fund (SBRF) Awards Announced



February 2026

- ✓ Final Report on all Directives
- ✓ Small Business Resiliency Fund (SBRF) Fund dispersement to awardees

A Rapid Response Communications Strategy

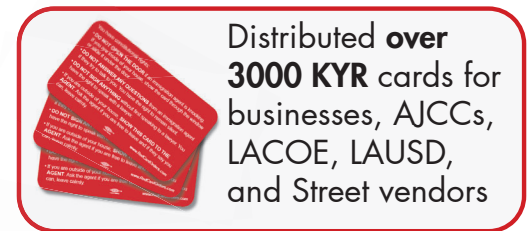
In collaboration with DCBA's Office of Immigrant Affairs, DEO developed and implemented a rapid response communication strategy, including webinars, resource guide, a toolkit for businesses and workers and repeated social media outreach connecting people to a collection of digital resources.



DEO Immigration Webpage

The new immigration webpage features links to:

- Downloadable **Know Your Rights (KYR) cards**
- Immigration Resource Guide for Small Businesses and Workers
- Immigration Toolkit for Small Businesses and Workers
- Recordings of previous Know Your Rights (KYR) webinars
- Small Business Resiliency Fund (SBRF) application portal



<https://opportunity.lacounty.gov/immigration/>

Youth@Work

Youth@Work opportunities such as expanding work hours from the current 150 hours to **400 hours** to support youth and transitional-aged youth that have become the bread winners of their households due to separation from parental figures.

Small Business Resiliency Fund

DEO with its contractor, Southern California Grantmakers, and its subcontractor, AidKit, have awarded **367 grants** of between \$2,500 and \$5,000 in December 2025 to eligible applicants, including 245 storefront businesses and 121 sidewalk vendors.

Recommendations for Continued Support of Businesses and Workers Affected by Immigration Enforcement



Expand funding for emergency business assistance programs

DEO has requested additional funds to continue the SBRF due to high demand



Explore opportunities for additional workforce development and retention support

1. Expanded Youth@Work to 400 hours
2. Provided training and enhanced Youth@Work curriculum development for AJCCs



Develop coordinated communication strategies to rebuild community trust and ensure access to vital services

1. Continue to promote DEO and OIA resources in real time to businesses and workers
2. Promote relevant Immigration webinars and information



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**department
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Economic Impacts of Federal Immigration Enforcement In Los Angeles County

This research was commissioned by the Los Angeles County Department of Economic Opportunity, with special acknowledgment to Los Angeles County Board of Supervisors Chair Hilda Solis and Supervisor Janice Hahn for leading the County's response to the recent immigration enforcement activities.



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Presenter:



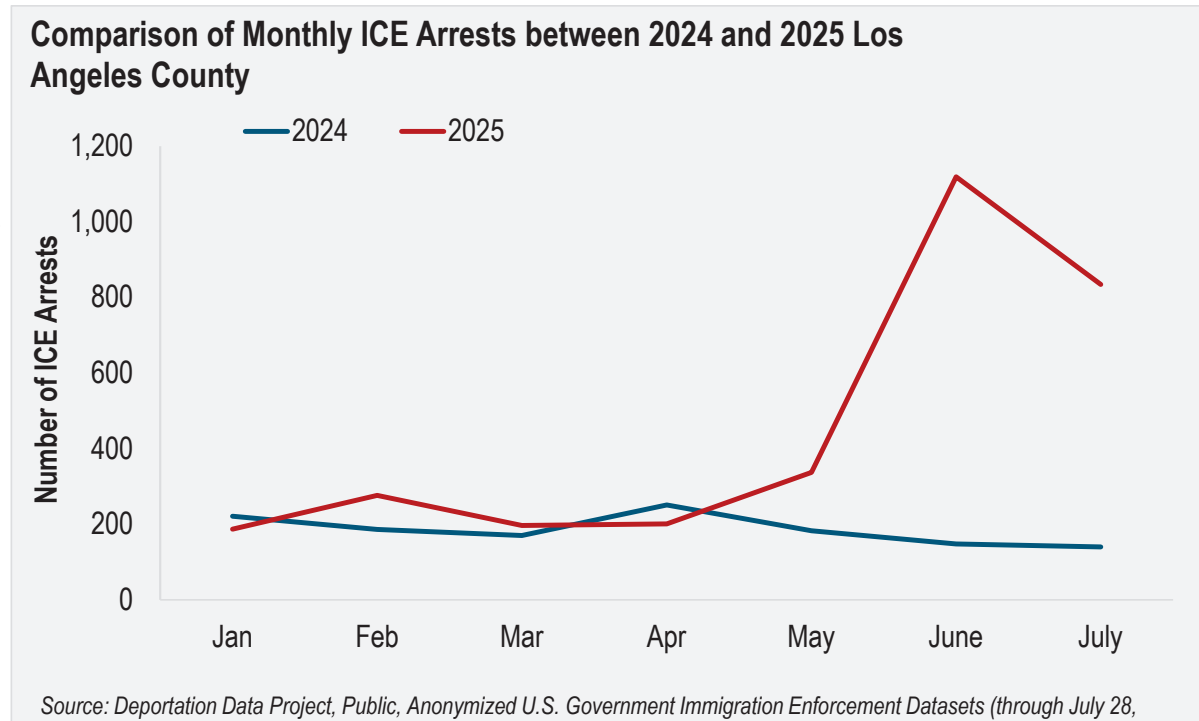
Shannon M. Sedgwick
Vice President of Research,
LAEDC Institute for Applied Economics

Los Angeles County
Economic Development Policy Committee
Thursday, February 19, 2026



Federal Immigration Enforcement: Economic Impacts in Los Angeles County

- Intensified federal enforcement beginning June 2025
- 3,151 ICE arrests through July (**143% year-over-year increase**)
- Enforcement expanded beyond criminal history cases
- Under direction of the LA County BOS, DEO commissioned IAE to quantify economic impacts



Undocumented Workers: Core to the County Economy

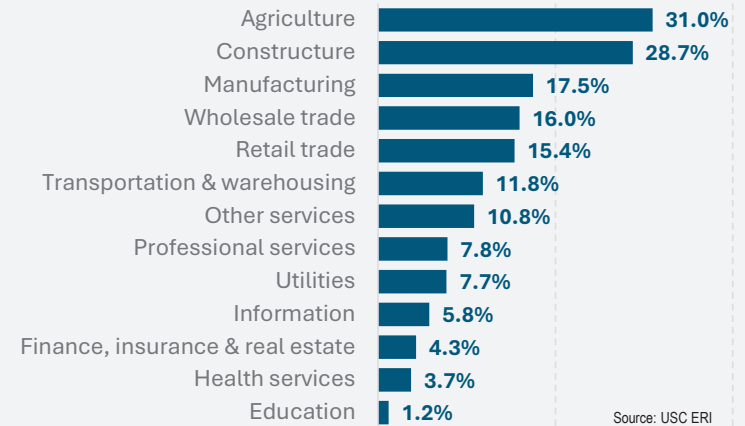
- **3.5M immigrants** in LA County (about 35% of the population)
- Nearly **950,000 undocumented workers** in key industries:
Agriculture (31%); Construction (28.7%); Manufacturing (17.5%)

Economic Contribution: Undocumented Workers in LA County:

- **\$253.9B** in annual economic output (17% countywide total)
- **1.06M** jobs supported (direct + indirect) with **\$80.4B** in labor income
- **\$147.4B** (16%) of countywide GCP

Undocumented workers in LA County account for 60% of GSP related to undocumented labor statewide (\$278B*)

Industry Workforce Dependence on Undocumented Labor



Estimated Economic Contribution of Undocumented Workers in LA County (2023)

Output (\$ millions)	\$253,879
<i>Direct</i>	\$158,805
Employment (jobs)	1,062,550
<i>Direct</i>	630,120
Labor income (\$ millions)	\$80,444
<i>Direct</i>	\$47,699
Value added (\$ millions)	\$147,361
<i>Direct</i>	\$88,389

Source: IMPLAN; estimates by LAEDC

Widespread Business Impact

LAEDC Business Impact Survey* Findings:

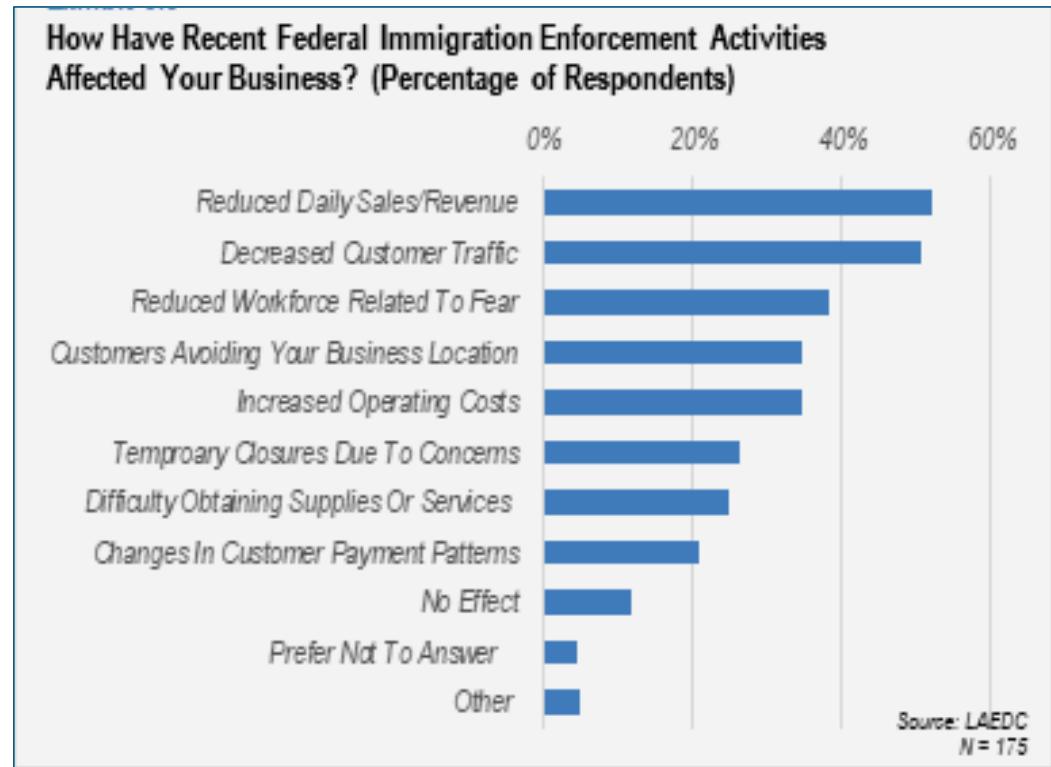
- 82% of businesses negatively affected
- 44% of affected firms lost more than 50% of revenue
- 52% reported reduced daily sales
- 67% experiencing workforce disruptions
- 47% very concerned about long-term viability

LEEF Business and Community Interviews and Town Halls

- *Small business interviews with 178 business leaders*
- *3 community town halls (1 in-person, 2 virtual)*
- *Interviewed 22 nonprofits and CBOs*

Findings:

- Fear altered consumer behavior.
- Customers stayed home.
- Businesses shortened hours. Expansion plans were delayed.

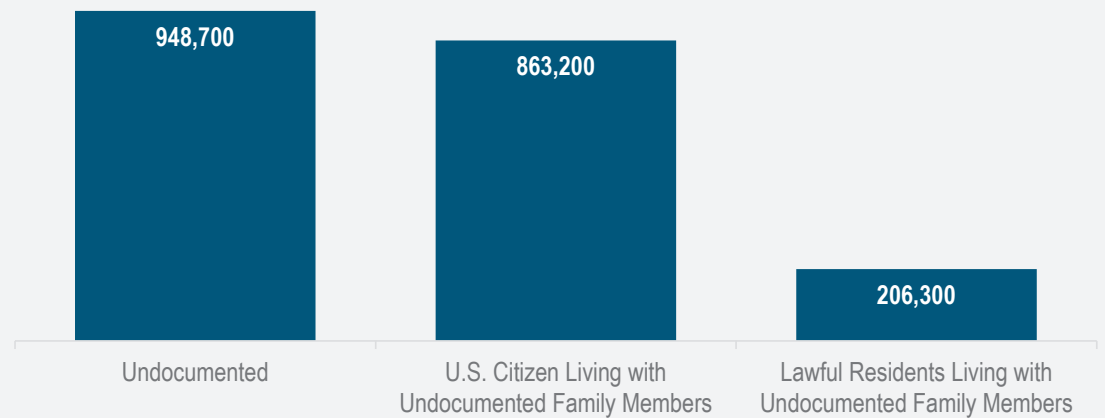


Impacts Extend Beyond Direct Targets

- **73%** report reduced customer base
- **17,000** monthly rider decline on high-vulnerability Metro bus lines
- Year-over-year **decline** in international passengers at LAX
- **2+ million** County residents live in mixed-status households

USC Dornsife
Equity Research Institute

Undocumented Immigrants and Residents Living with Undocumented Family Members, Los Angeles County 2019-2023



Source: USC Equity Research Institute analysis of 2023 5-year American Community Survey microdata from IPUMS USA and the 2014 Survey of Income and Program Participation

Economic Vulnerability Is Concentrated

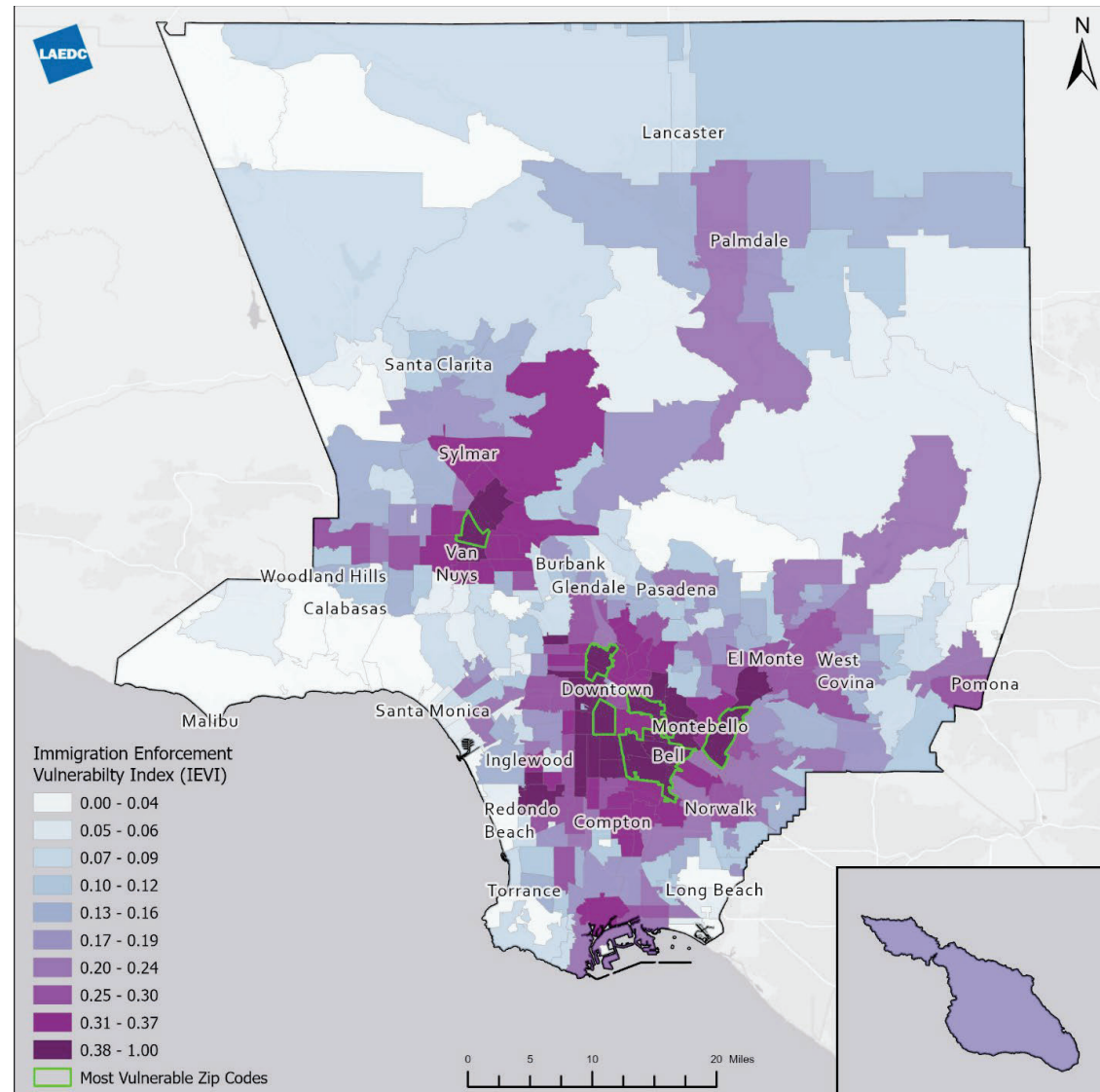
The LAEDC Immigration Enforcement Vulnerability Index (IEVI) aggregates multiple risk factors into a single score for each ZIP code in Los Angeles County

- **High IEVI Areas:**

- *Mission Hills–Panorama City*
- *Bell*
- *Pico Rivera*
- *Southeast LA (90011)*
- *Downtown-adjacent neighborhoods*

- **Most Impacted Sectors:**

- *Retail trade*
- *Construction*
- *Manufacturing*
- *Accommodation & food services*



Other Key Findings

Undocumented workers are economically foundational

- Generated **\$253.9B** in output (**17%** of County total) and supporting over **1.06M** jobs in Los Angeles County.

Business disruption has been widespread and severe

- **82%** of surveyed firms reported negative impacts, and among affected businesses, **44%** experienced revenue losses exceeding **50%**.

Workforce instability is emerging:

- **33%** of businesses reported employees fearful of coming to work, **28%** reported reduced productivity, and **27%** faced difficulty finding replacement workers.

Consumer behavior shifts are amplifying impacts

- **73%** of businesses reported declines in their customer base, reflecting reduced foot traffic and spending in impacted communities.

Other Key Findings

Economic effects extend beyond directly targeted individuals

- More than **2 million** County residents live in mixed-status households, broadening the reach of enforcement-related economic disruption.

Mobility and visitor indicators show measurable ripple effects

- Including an estimated **17,000 monthly rider decline** on Metro bus lines serving high-vulnerability areas and year-over-year declines in international arrivals at LAX during 2025.

Localized shocks can scale quickly

- The June 2025 Downtown LA curfew alone is estimated to have produced **\$840M** in output losses and **3,920 job-years lost** under the short-term disruption scenario

Policy Recommendations

Economic Support and Business Resilience

- Expand access to emergency business assistance programs to help businesses manage revenue volatility and prevent closures
- Create flexible loan and grant programs for businesses that balance accountability with accessibility concerns to encourage participation from affected communities

Workforce Development and Retention

- Support businesses facing workforce challenges through existing development programs, such as subsidized training, remote work facilitation, and assistance with employee-related costs (e.g., gas cards, lunch deliveries)

Community Trust and Service Delivery

- Examine current outreach methods to rebuild trust and encourage service utilization among immigrant populations
- Deliver County services through trusted community intermediaries, such as small businesses and nonprofit organizations, to reach those reluctant to engage with official government entities
- Review and minimize information-sharing requirements for County programs where it is possible to address concerns about providing personal data

Information Sharing and Coordination

- Develop coordinated communication strategies to provide accurate and timely information about enforcement activities and available resources
- Establish regular communication mechanisms between the County and business communities in affected areas to identify and quickly address emerging challenges



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Questions

Thank you!



info@laedc.org

Upcoming LAEDC Events

<https://laedc.org/upcoming-events/>

2026 LAEDC Annual Economic Forecast

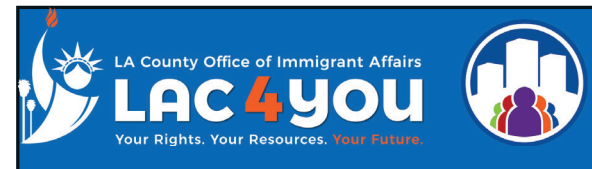
February 25th @ 8:30 am – 2:00 pm
Glendale Community College
1500 North Verdugo Road, Glendale

Select LA Investment Summit

April 28th @ 8:00 am - 5:00 pm
Skirball Cultural Center
2701 N Sepulveda Blvd, Los Angeles

Immigration Reports, Resources and Information

department
of **economic
opportunity**
COUNTY OF LOS ANGELES



Employment and Training Programs



Presented by:

Shawn Amiel, Division Chief

General Relief & CalFresh Program Division

Monica Nguyen, Human Services Administrator III

CalWORKs & GAIN Program Division

Wason Fu, Human Services Administrator III

CalWORKs & GAIN Program Division

GENERAL RELIEF PROGRAM



General Relief (GR) is a mandated County-funded program that provides cash aid to adults who are indigent and ineligible for federal or State programs.

- As of December 2025, the GR caseload consisted of 117,385 customers.
- Of the 117,385 customers, 38,737 (33%) have been deemed unable to work and 78,648 (67%) are employable/ready to work.



START PROGRAM



The Skills and Training to Achieve Readiness for Tomorrow (START) Program, previously known as the General Relief Opportunities for Work (GROW), is General Relief's (GR) employment and training program.

- Per the Welfare Institutions Code, participation in START is mandatory for employable GR customers.
- START/GROW was implemented in 1999 and focuses on job readiness.

START PROGRAM



START Program services include, but are not limited to:

- Career Assessments;
- Job Readiness Training;
- Job Search;
- Education and Training;
- Vocational Assessment;
- Mental Health and Substance Use Disorder;
- Domestic Violence;
- Literacy and General Equivalency Diploma;
- Transitional Subsidized Employment (TSE);
and
- Supportive Services
(Transportation/ancillary expenses).

START CAREER PATHWAYS



Career pathways are developed based on the customer's individual characteristics, circumstances, educational level, work experience and barriers to employment.

- Entrepreneurship
- Paid and Unpaid Work Experience
- Education
- Training
- START Connect



Based on a customer's assessment, some or all of the activities can be part of the customer's career pathway.

CalWORKs PROGRAM



CalWORKs provides temporary financial assistance and employment focused services to families with minor children who have income and property below the state maximum limits for their family size.

- As of December 2025, the CalWORKs caseload was 111,379 cases consisting of 265,932 persons.
- Average benefit amount was \$1,047.02.
- Adult customers are subject to a 60-month time limit unless they qualify for a time limit exemption, clock-stopper, or extension.

GAIN PROGRAM



The Greater Avenues for Independence is the CalWORKs employment and training program.

- Per the Welfare Institutions Code, participation in GAIN is mandatory for CalWORKs customers, unless they qualify for an exemption or are granted good cause for nonparticipation.
- For the month of December 2025, the GAIN Caseload was 51,693 customers.
- Customers who fail to meet program hourly requirements may be sanctioned (removed from the CalWORKs grant) if they do not have a good cause reason for not participating.

GAIN PROGRAM



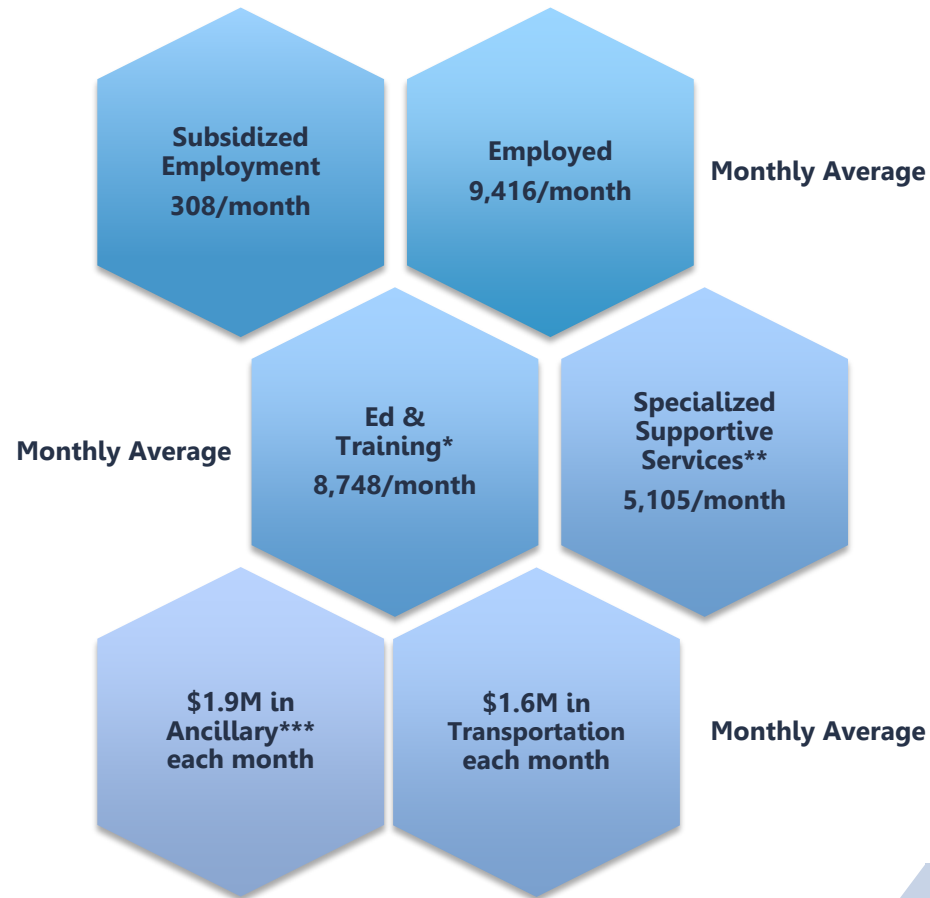
GAIN Program services include, but are not limited to:

- Job Readiness through the FOCUS 360 Program;
- Education and Training, including High School equivalency;
- Vocational and Career Assessment;
- Family Stabilization, Mental Health, and Substance Use Disorder;
- Domestic Violence;
- Employment/Self-Employment;
- Family Reunification;
- Home Visiting Program
- Transitional Subsidized Employment (TSE);
- Community Service; and
- Supportive Services
(Transportation/Ancillary expenses).

GAIN PROGRAM



2025 Program Outcomes



Source: WTW 25

*Ed & Training includes certificate training, community college enrollment, high school equivalency, and ESL programs.
**Specialized Supportive Services are Family Reunification, Mental Health, Substance Use Disorder, and Domestic Violence
***Ancillary payments include tools, books, school supplies, uniforms, and equipment, such as laptops.

QUESTIONS

