

HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING WILL TAKE PLACE IN PERSON WITH A VIRTUAL OPTION

Date: Thursday, January 8th, 2026
Time: 2:00 – 4:00 PM
Location: Kenneth Hahn Hall of Administration
500 West Temple St.,
Room 374-A
Los Angeles, CA 90012

For members of the public who wish to join virtually or over the phone, please see below:

Microsoft Teams Link: [Click here to join the meeting](#)

Teleconference Number: [+1 323-776-6996,,337504504#](tel:+13237766996,,337504504#)

For Spanish interpretation, members of the public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Daniella Urbina, First District
II.	Measure A Spending Plan Process Fiscal Year 2026-27 Update	Sarah Mahin Director, Los Angeles County Department of Homeless Services and Housing
III.	Motion: Restoration of Continuum of Care Funding Within Fiscal Year 2026-27 Measure A Funding Recommendations	Ivan Sulic Homelessness Deputy, Fourth District, Los Angeles County Board of Supervisors Tyler Cash Homelessness Deputy, Fifth District, Los Angeles County Board of Supervisors
IV.	Winter Shelter Program Update	Kelsey Madigan Director of Interim Housing, Los Angeles Homeless Services Authority Miguel Fernandez Associate Director of Interim Housing, Los Angeles Homeless Services Authority Nancy Duenez Velazquez Director of Housing,

		211 Los Angeles
V.	Items Recommended for Future Discussion	
VI.	Public Comment*	

* Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: January 22, 2026

AGN. NO.

MOTION BY SUPERVISORS JANICE HAHN AND
KATHRYN BARGER

JANUARY 13, 2026

RESTORATION OF CONTINUUM OF CARE FUNDING WITHIN FY 26-27 MEASURE A FUNDING RECOMMENDATIONS

Homelessness remains one of the most urgent humanitarian crises facing Los Angeles County and requires sustained regional coordination, stable funding, and accountability across all jurisdictions within the County's Continuum of Care.

In 2017, Los Angeles County voters approved Measure H, and in 2024 approved Measure A, to establish dedicated, locally controlled funding streams to prevent and reduce homelessness through housing, outreach, supportive services, and system coordination. These measures represent a clear mandate from voters to stabilize and strengthen the County's homeless response system.

Measure H and Measure A funds support the County's role in the Los Angeles County Continuum of Care, which is responsible for planning, aligning funding, and overseeing performance to ensure homeless services and housing resources are deployed effectively and equitably across the region.

In addition to the Los Angeles Continuum of Care, the Cities of Long Beach, Pasadena, and Glendale operate as distinct Continuum of Care jurisdictions within Los Angeles County and receive allocations of one-time Measure H and ongoing Measure A Local Solutions and LACAHSA funding to address housing and homelessness within their respective communities. These jurisdictions play a critical role in the regional homeless response and are responsible for implementing programs consistent with Continuum of Care objectives and applicable federal, state, and local requirements.

-MORE-

MOTION

SOLIS

MITCHELL

HORVATH

HAHN

BARGER

In the proposed Fiscal Year 2026–27 Measure A funding recommendations, the County is proposing to reduce Measure A funding for all four Continuum of Care, including a \$10 million cut that would impact the ability of Long Beach, Pasadena, and Glendale to sustain critical homeless services and housing programs. Such a reduction risks the loss of shelter beds, homelessness prevention services, and outreach efforts that are essential to keeping people housed and preventing returns to homelessness.

At a time when homelessness remains at crisis levels, service providers are already stretched thin, and costs continue to rise, a \$10 million reduction to Continuum of Care funding would have severe and destabilizing consequences. This cut would weaken outreach coordination and disrupt proven programs. Ensuring stable, predictable, and adequate funding is critical to protecting past investments, maintaining public trust, and making measurable progress toward reducing homelessness throughout Los Angeles County.

WE, THEREFORE, MOVE that the Board of Supervisors direct the Director of the Department of Homeless Services and Housing in consultation with the Interim Chief Executive Officer to report back in 15 days and identify any additional funding sources to provide Continuum of Care funding in the FY 2026-27 Measure A Funding recommendations in the amount of 5 million dollars equitably distributed among the three jurisdictions CoC allocations must be utilized for housing programs to keep individuals housed and cannot be expended towards administrative costs or staff salaries.

WE, FURTHER, MOVE that the Board of Supervisors direct the Director of the Department of Homeless Services and Housing in future Measure A funding recommendations to require a minimum 5 million dollars to be provided to Continuums of Care in the County of Los Angeles.

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LAHSA



Homeless Policy Deputies Meeting

FY 25-26 Winter Shelter Presentation

LOS ANGELES HOMELESS SERVICES AUTHORITY

Miguel Fernandez- Associate Director of IH (LAHSA)

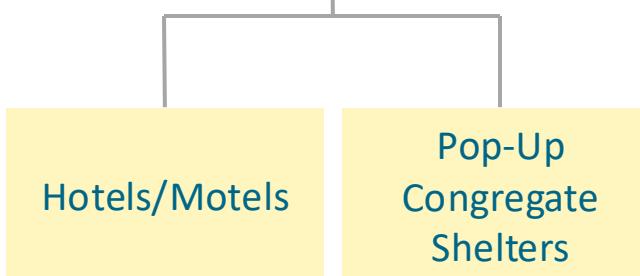
Kelsey Madigan- Director of Interim Housing (LAHSA)

Nancy Duenez Velazquez – Director of Housing (211)

January 8, 2026

July 1 – October 31

Inclement Weather Program (IWP)
AKA Emergency Response Program
(ERP)



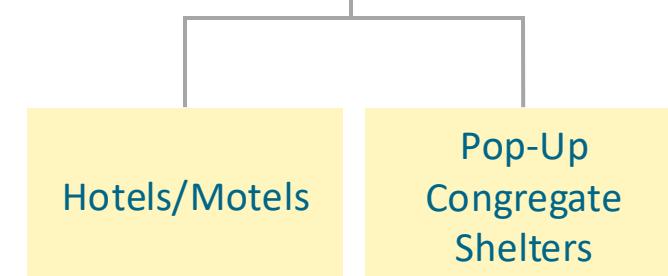
November 1 – March 31

Winter Shelter Program
(WSP)



April 1 – June 30

Inclement Weather Program (IWP)
AKA Emergency Response Program
(ERP)





Site Based/ Pop-Up

- Requests for Proposals
- Sole Source
- Geographic and available resources
- Funding available



Hotel/Motel

- Memorandum of Understanding
- Pass habitability inspection
- MDCRT/HET & 211 LA



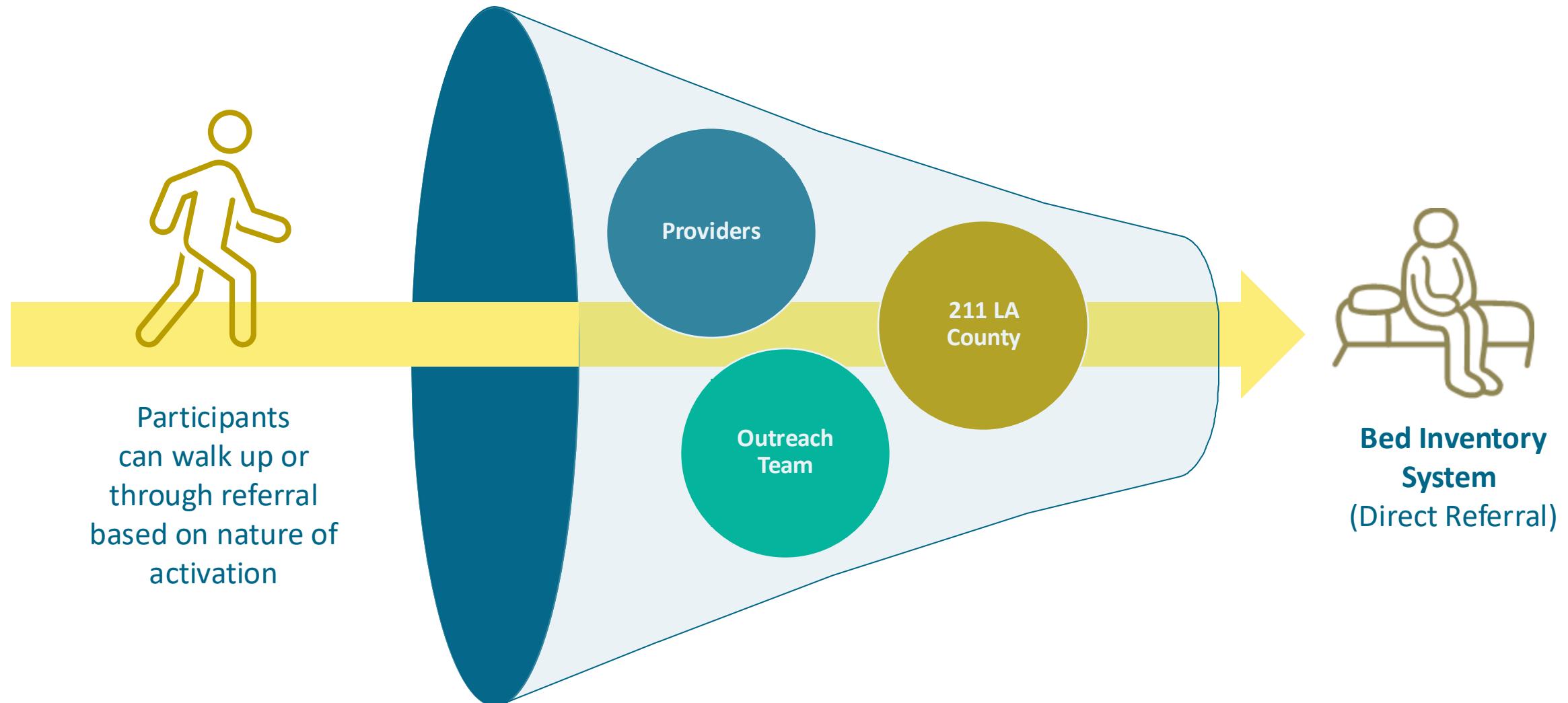
Site Based/Pop-Up

- 14 to 24-hour bed availability
- Document readiness & light case management
- Diversion/Problem-Solving
- Site supervision/security
- Restrooms and showers
- 3 meals in a 24-hour period

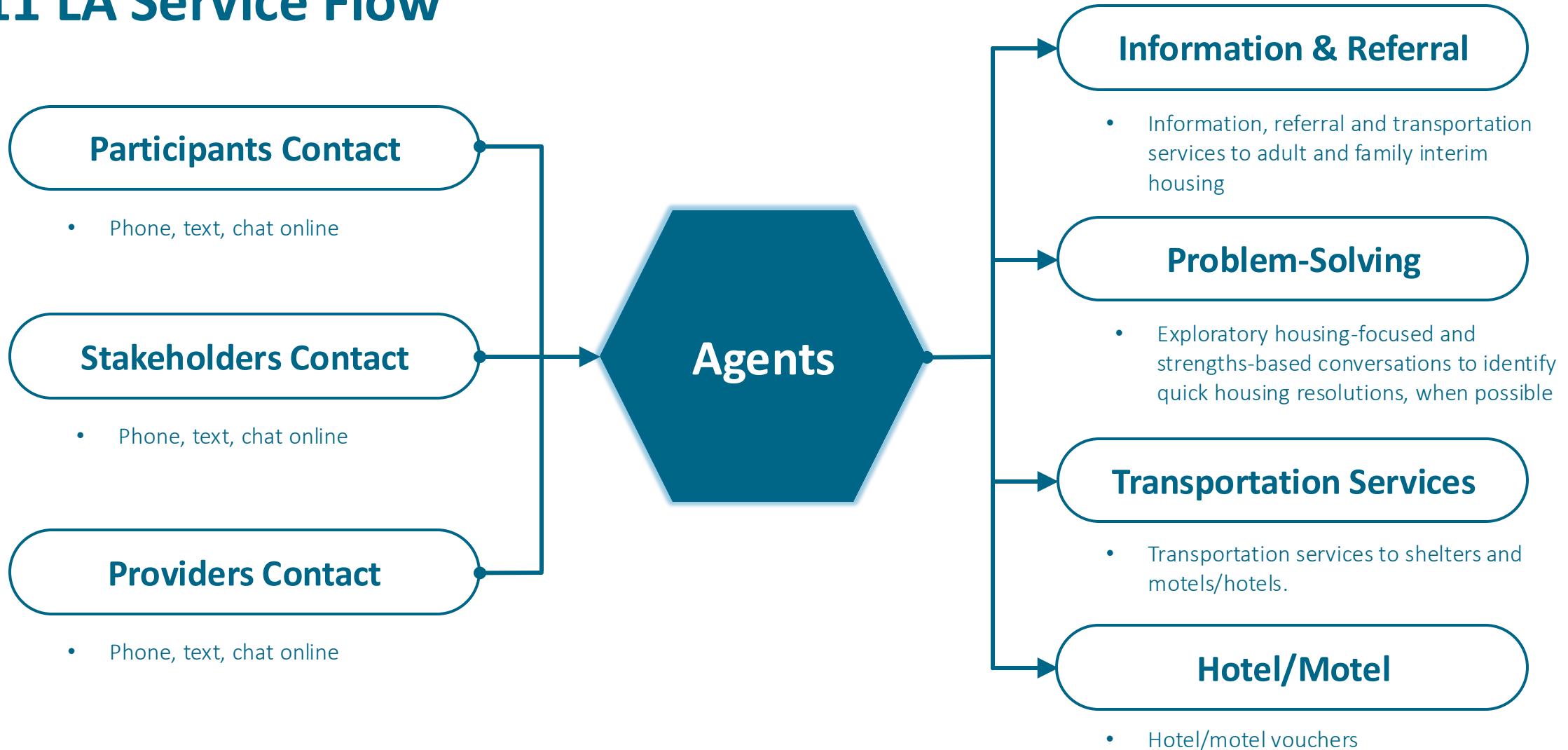


Hotel/Motel

- 24-hour bed availability
- Transportation



211 LA Service Flow



City & County Funding by Programs and Fiscal Year

	FY 22-23		FY 23-24 ¹		FY 24-25		FY 25-26	
	Budget	# of HH Served	Budget	# of HH Served	Budget	# of HH Served	Budget	# of HH Served
SWSP	\$2,144,194	665	\$3,565,002	849	\$4,313,482	943	\$5,467,243	TBD
AWSP	\$9,723,082	5,402	\$4,332,458	1,855 ²	\$3,391,193	1,618	\$1,425,559	TBD
Total	\$11,867,276	6,067	\$7,897,460	2,412	\$7,704,675	2,561	\$6,892,802	TBD

¹In FY 23-24 LAHSA was authorized to utilize Inclement Weather funding to support Winter Shelter Program efforts. The Inclement Weather Program is not shown.

²607 congregate site-based households served, and 956 households served with hotel/motel vouchers – hotel/motel voucher information based on 211 LA reported data

City Funding by Programs and Fiscal Year

FY 22-23		FY 23-24 ¹		FY 24-25		FY 25-26		
	Budget	# of HH Served	Budget	# of HH Served	Budget	# of HH Served	Budget	# of HH Served
SWSP	\$851,799	283	\$2,247,713	577	\$1,777,453	302	\$2,089,890	TBD
AWSP	\$3,902,140	2,291	\$1,685,384	819	\$1,201,083	554	\$608,013	TBD
Total	\$4,753,939	\$2,574	\$3,933,097	1,396	\$2,978,536	856	\$2,697,903	TBD

¹In FY 23-24 LAHSA was authorized to utilize Inclement Weather funding to support Winter Shelter Program efforts.

County Funding by Programs and Fiscal Year

FY 22-23		FY 23-24		FY 24-25		FY 25-26		
Budget	# of HH Served							
SWSP	\$1,292,395	382	\$1,317,289	391	\$2,536,030	641	\$3,377,353	TBD
AWSP	\$5,820,942	3,111	\$2,647,074	1036	\$2,190,110	1,064	\$817,546	TBD
Total	\$7,113,337	3,493	\$3,964,363	1,427	\$4,726,140	1,705	\$4,194,899	TBD

80,00 – 160,000
Calls (Adults/WSP)

Fiscal Years 22-25 211 LA Information, Referral, and Transportation (IRT) Services

Population	FY 22-23				FY 23-24				FY 24-25			
	Call Volume	# Calls Answered (%)	Transport Rides	# FTEs Agents per 8-hour shift	Call Volume	# Calls Answered (%)	Transport Rides	# FTEs Agents per 8-hour shift	Call Volume	# Calls Answered (%)	Transport Rides	# FTEs Agents per 8-hour shift
Single Adults - Year Round/Winter Shelter	160,460	83,444 (52%)	3,230	0.14 Year-Round 17 AWSP	77,013	44,757 (61%)	1,331	0.14 Year-Round 13 AWSP	83,069	65,023 (78.6%)	1299	0.8 Year-Round 20 AWSP

FY 25-26 211 LA Motel Vouchers (MV) and Information, Referral, and Transportation (IRT) Services

Population	Contract Number	Funding Source	Services	FY 25-26				
				# of Motel/Hotel Vouchers	Call Volume	# Calls Answered by Agent (%)	Transport Rides	# FTEs Agents per 8-hour shift
Adult and Family	CH-CH-071	County & City	-Year round IRT services (agents and rides) -100% of families screened for DPSS eligibility and other services	NA	75,000	39% with 21-minute wait	455 – City 623 – County	13 FTEs – Winter Season (1-3 per shift based on call volume)
All	IR-TS-001	County	Increased IRT services during activations of County	NA	NA	NA	120	2 FTE
All	IR-TS-002	City	Increased IRT services during activations of City	NA	NA	NA	122	1 FTE
Family	CH-CH-211MV	County & City	MV for Families (City/County)	35	NA	NA	NA	NA
Adult	IH-HMV-001	County	MV during activation by County	36	NA	NA	NA	NA
Adult	IH-HMV-002	City	MV during activation by City	33	NA	NA	NA	NA

211 LA ERP Activation Periods and Voucher Allocations

Summary of ERP Activations during Winter Shelter FY 25-25			
Activation Periods	City Vouchers	County Vouchers	Total Vouchers
11/12/2025-11/24/2025	75	60	135
12/01/2025- 12/06/2025	0	30	30
12/22/2025- 01/06/2026	50	90	140

211 vs HET/MDCRT Voucher Split Ranges ~ 50/50
 Activation 12/22 - 1/06: Total Vouchers = 300
 (211 LA = 140 & HET/MDCRT = 160)



211 LA ERP Activation Expenditures

Activation Periods	City Expenses	County Expenses	Activation Totals
11/12/2025-11/24/2025	\$71,720.00	\$68,471.74	\$140,191.74
12/01/2025- 12/06/2025	0	\$11,500.68	\$11,500.68
12/22/2025- 01/06/2026	\$72,419	\$137,047.64	\$209,467
Totals	\$144,139.00 (69.55% of Budget Spent)	\$217,020.06 (96.68% of Budget Spent)	\$361,159.06

335 Total
Seasonal Winter
Shelter Beds

WINTER SHELTER FY 25-26

SEASONAL WINTER SHELTER PROGRAM SITES FOR FY25-26

SPA	Location	Service Provider	Address	# Of Beds	18+ Population Served
1	ACT Adult WSP Site – 9 th St	Advancing Communities	38626 9th St E. Palmdale, CA 93550	35	Co-Ed
4	ACC Adult WSP Site - Arlington	African Communities Public Health Coalition	1240 Arlington Ave, Los Angeles, CA 90019	16	Women
6	HAL Adult WSP Site - Western	Home at Last	5533 S Western Ave, Los Angeles, CA 90062	63	Co-Ed
6	HAL Adult WSP Site - Vermont	Home at Last	5165 S Vermont Ave, Los Angeles, CA 90037	70	Men
6	HAL Adult WSP Site- Broadway	Home at Last	8770 S Broadway, Los Angeles, CA 90003	50	Women
6	BRT Adult WSP Site - Hoover	Bryant Temple AME	5500 Hoover St., Los Angeles, CA 90037	50	Co-Ed
7	WFD Adult WSP Site - Whittier	Whittier First Day	12426 Whittier Blvd, Whittier, CA 90602	11	Co-Ed
8	FTS Adult WSP Site- Long Beach	First to Serve	702 W Anaheim St. Long Beach Ca, 90813	40	Co-Ed
ERP Activation Sites					
8	LBC Adult WSP Site – 12th Street	City of Long Beach	1301 W 12th St, Long Beach, CA 90813	65	Co-Ed

Current State

- **Strategy:**
 - Secure as many SWSP/ERP/AWSP beds a possible prior to season
 - Utilize hotel/motel vouchers & ERP/AWSP sites during activation to respond to severe weather
- **Strategy is Working:**
 - System has been able to respond quickly to changes in weather and need while reducing system impact
- **Season has been more active than expected:**
 - Six significant rainstorms since November 1, 2025
 - November 2025 was the fifth wettest November on record
 - Activated three times since November 1st and the activations have been extended as storms developed
- **Areas of Improvement:**
 - Unified County/City strategy for 211 funding and service level expectations
 - United County/City strategy for next season given changes in the system
- **Expenditures:**
 - ~94% of City & County WSP/ERP/AWSP budget expended w/ 3 months remaining in the season

Questions
