

# ODR Permanent Steering Committee (PSC)

## Quarterly Meeting December 17, 2025

# PSC Agenda / December 17, 2025

Welcome, Land Acknowledgement, and Introductions

Updates

- Lived Experience Advisory board
  - Introduction of LEB Chairs & new members of PSC
- Court/Bed expansion
- Contingency Management/Substance Use Disorder treatment
- 10-year Anniversary

Annual ODR Graduation Event - Discussion/Feedback

Data Analytics and Evaluation - Discussion/Feedback

- Building Data Analytics Infrastructure
- Evaluation Plan Overview

Public Comment

# LAND ACKNOWLEDGEMENT

A Land Acknowledgement is a formal statement that recognizes and respects Indigenous Peoples as traditional stewards of this land and the enduring relationship that exists between Indigenous Peoples and their traditional territories. Developed over many months of collaboration with leaders from local tribes, on November 1, 2022 the Board of Supervisors unanimously voted to adopt a Land Acknowledgement for the County of Los Angeles.

# LAND ACKNOWLEDGEMENT

The County of Los Angeles recognizes that we occupy land originally and still inhabited and cared for by the Tongva, Tataviam, Serrano, Kizh, and Chumash Peoples. We honor and pay respect to their elders and descendants past, present, and emerging as they continue their stewardship of these lands and waters. We acknowledge that settler colonization resulted in land seizure, disease, subjugation, slavery, relocation, broken promises, genocide, and multigenerational trauma. This acknowledgement demonstrates our responsibility and commitment to truth, healing and reconciliation and to elevating the stories, culture, and community of the original inhabitants of Los Angeles County. We are grateful to have the opportunity to live and work on these ancestral lands. We are dedicated to growing and sustaining relationships with Native peoples and local tribal governments, including (in no particular order):

- Fernandeno Tataviam Band of Mission Indians
- Gabrielino Tongva Indians of California Tribal Council
- Gabrieleno/Tongva San Gabriel Band of Mission Indians
- Gabrieleno Band of Mission Indians Kizh Nation
- San Manuel Band of Mission Indians
- San Fernando Band of Mission Indians



# PSC Standing Representatives

County Departments	
Los Angeles County Alternate Public Defender (APD)	Julia Dixon
Los Angeles County Board of Supervisors (BOS) – First District/Hilda L. Solis	TBD
Los Angeles County Board of Supervisors (BOS) – Second District/Holly J. Mitchell	Travion Chamberlain, Terrall Tillman (Alternate)
Los Angeles County Board of Supervisors (BOS) – Third District/Lindsey P. Horvath	Karen Goldberg
Los Angeles County Board of Supervisors (BOS) – Fourth District/Janice Hahn	Heidi DeLeon, Sara Rodriguez (Alternate)
Los Angeles County Board of Supervisors (BOS) – Fifth District/Kathryn Barger	Wendy Wang
Los Angeles County Chief Executive Officer (CEO)	Maggie Carter
Los Angeles Department of County Counsel	Jennifer Lehman
Los Angeles County Department of District Attorney's Office (DA)	John Niedermann



# PSC Standing Representatives

County (con'd)	
County of Los Angeles Fire Department (LACoFD)	Amy Lozano
Los Angeles Department of Health Services (DHS)	Clemens Hong Ryan Izell (Alternate)
Justice, Care and Opportunities (JCOD)	Yvette Willock
Los Angeles County Sheriff's Department (LASD)	TBD
Los Angeles Department of Mental Health (DMH)	Connie Draxler, Karen Streich (Alternate)
Los Angeles County Department of Probation	Earl Estell
Los Angeles County Department of Public Defender (PD)	John Alan
Public Health/SAPC	Mandi Bane, Yanira Lima (Alternate)
Los Angeles County Superior Court	Judge Yvette Verastegui or Designee



# PSC Standing Representatives

Community Partners and Organizations	
ACLU	
Christ Centered Ministries	
City Attorney's Association	
Exodus Recovery	
LA City	
LARRP	
LA Mission	
Los Angeles City Attorney's Office	
Mental Health Advocacy Group (NAMI)	
Project 180	



# Centering **Lived Experience**: Launching LEB at ODR Recruitment & Stakeholder Engagement

**Permanent Steering Committee – December 2025**



OFFICE OF DIVERSION  
AND REENTRY



## Lived Experience Board

Size 13 members

Status Current ODR clients

Term 1 year

Compensation \$100 per meeting (4x \$25 gift cards)

Purpose

- To ensure programs and policies are informed by the lived realities of those we serve.
- To provide a formal channel for participant feedback, advocacy, and collaboration.
- To empower individuals to become change agents within their community.

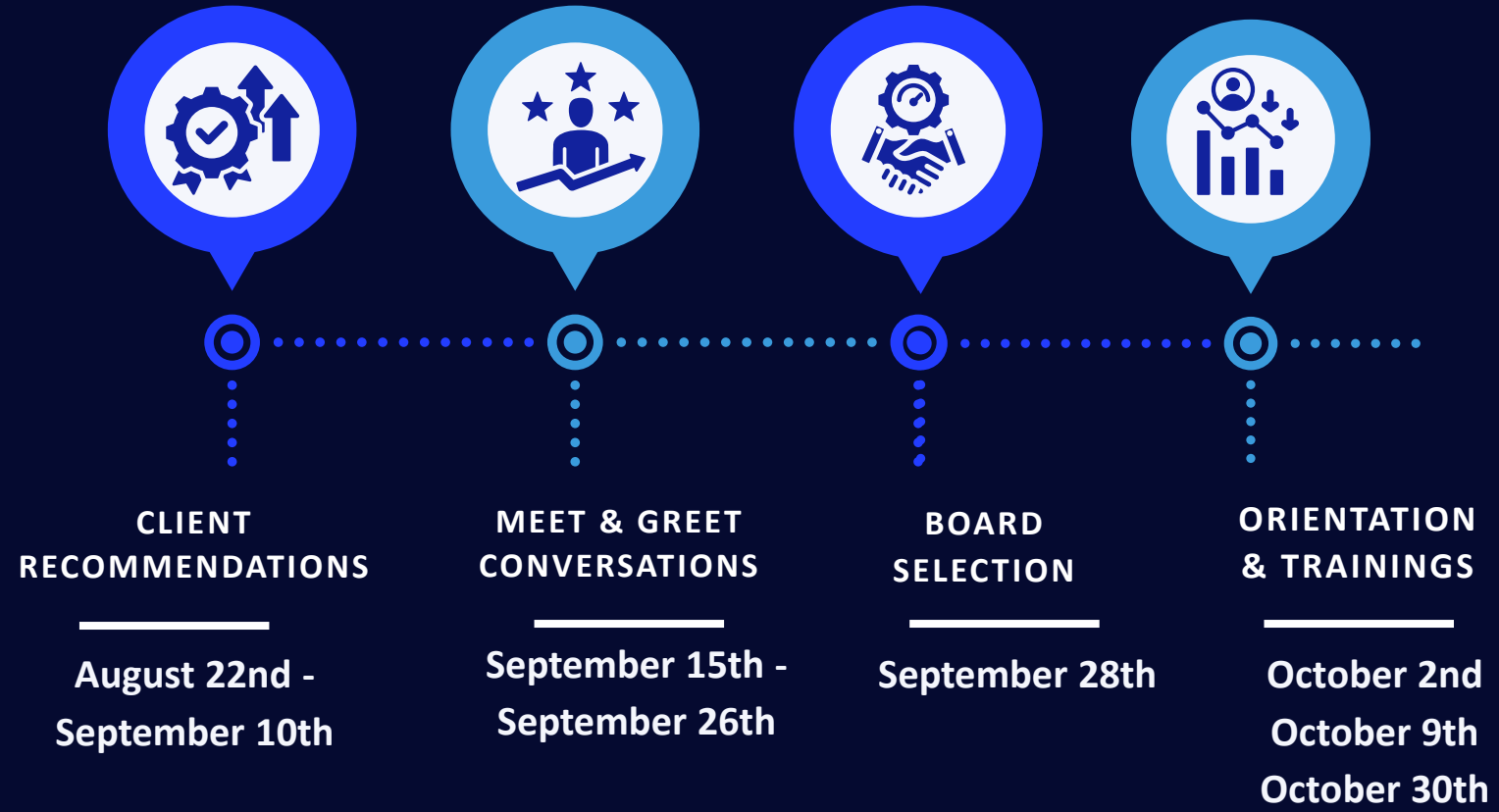
OFFICE OF DIVERSION  
AND REENTRY



THEPEOPLECONCERN



# LIVED EXPERIENCE BOARD TIMELINE





## What We Focused on First

- *Orientation Series*
  - Core Competencies for Partnership
  - Culture Kinesis training on wellness, trust-building, and shared power
- *Foundational Governance*
  - Community agreements
  - Board charter development
  - Co-chair elections



## What We're Hearing from Members

- Strong call for accountability, fairness, and follow-through
- Need to listen better and recognize different needs by age, mental health, and program level
- Lived experience community building must be centered in decision-making, not symbolic

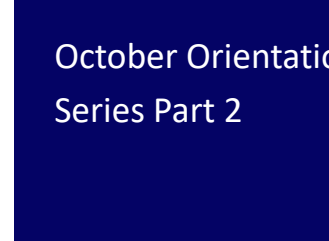


## Early Recommendations

- More equitable and trauma-informed rule enforcement
- Stronger mental health supports & wellness programs
- Improved housing accessibility and safety
- Better nutrition and daily wellness supports
- Expanded mentorship, self-advocacy, and leadership opportunities



October  
Orientation  
Series Part 1



October Orientation  
Series Part 2



November  
Meeting



December  
Holiday Gathering  
Meet & Greet

# Introductions



**James Presley**

Lived Experience Board Co-chair



**Rosa Aguirre**

Lived Experience Board Co-chair

Over the next two to three months, beginning project-based work aligned with member priorities, and beginning regular program presentations with structured feedback loops. During this period, the Board will also work to translate member feedback into clear, actionable system and program improvements that can inform ODR decision-making and operations.



Community  
Programs

# Thank you!

# Please stay in touch



**LONNELL SCHULER**

[LSCHULER@DHS.LACOUNTY.GOV](mailto:LSCHULER@DHS.LACOUNTY.GOV)

**OUR TEAM**

[EDIA.COMMUNITYPROGRAMS@DHS.LACOUNTY.GOV](mailto:EDIA.COMMUNITYPROGRAMS@DHS.LACOUNTY.GOV)

OFFICE OF DIVERSION  
AND REENTRY



# Supporting ODR Clients with SUD

- Meeting with ODR SUD Workgroup in November
  - Reviewed progress toward priorities
    - Contingency Management
    - MAT
    - Recovery Oriented IH Sites
      - 2 FIST, 1 MIST, 5 ODRH
    - Training
    - Access to Naloxone
  - Identified New Priorities
    - Consistency in P&Ps across providers/sites
    - Ensure Recovery sites are open to all FIST clients





# Contingency Management at ODR

- Successfully hired and trained contingency management staff
- Engaged and coordinated with justice partners and CBO partners regarding CM pilot
- Launched the pilot program on December 1, 2025
- Currently enrolling and engaging with clients at 6 different interim housing sites for an initial 24 week period.
- Will update the PSC with outcomes with goals to broaden CM to a wider ODR audience



# ODRH Court Expansion

Court Hub	Suitability Days Per Week	Progress Report Days Per Week
Hub 1a (Downtown)	1	3
Hub 1b (Downtown)	1	3
Hub 2 (Airport)	1.5	1
Hub 3 (Van Nuys)	0.5	0.5





# ODR HOUSING EXPANSION

Funding Source	Number of Slots	Slots contracted
AB 109/NCC	2200	2200
CFCI (round 2)	250	250
AB 109	500	500
MHSA	500	500
IH+	165	143

**Estimated full  
program  
enrollment in  
June 2026**

## Current Slot Availability Housing

Interim Housing Plus*	22
ICMS Slots	415

\*Not yet under contract





# MIST/FIST

Program	Funded "Regular" Community Beds	Active Community Beds	Estimated Full Implementation Date
IST Solutions (FIST)	841	841	All Active
MIST	203	203	All Active

## LEAD Slot

Program	Funded ICMS Slots	Active ICMS Slots	Estimated Full Implementation Date
LEAD	780	720	March/April 2026



# ODR ACUTE/SUBACUTE EXPANSION

Funding Source	Funded Acute Beds	Active Acute Beds	Estimated Full Implementation Date
IST Solutions (FIST)	45	45	All Active
CFCI (P3/P4)	20	0	March/April 2026

Funding Source	Funded Subacute Beds	Active Subacute Beds	Estimated Full Implementation Date
IST Solutions (FIST)	119	51	Jan 2026
CFCI (P3/P4)	50	42	Dec 2025

# Graduation

December 12, 2025



# Communications

ODR's 10<sup>th</sup> anniversary presents an opportunity to tell the story of our programs, highlighting the impact through data and success stories. The anniversary also allows us to do a refresh of our public image and to reframe our impact . Through various communications strategies, we will show what we do, how we do it and why it works. We will employ various communications strategies – in partnership with our contracted community providers -- including media stories, website content, videos, a fact sheet and a 10-year snapshot report.



# Communications Updates

- Videos underway
- One-pager being finalized
- Planning website updates
- Pitching stories
- Board meetings
- Anniversary event scheduled



# 10th Anniversary Event

- Focus – highlight ODR in its 10<sup>th</sup> year, looking back at success, and look forward at 10 more years
- Jan 30 at Rancho Los Amigos Hospital
- An afternoon reception for stakeholders and leaders
- Short speeches and a dialogue
- Testimonial from ODR participant
- Reception







# ODR Building Data Analytics Infrastructure

## Diversion Database and CHAMP Countywide Infohub migration

- Migrating data into Infohub to prepare for analysis

## Data/IT Team formation

- Recruiting for Data/IT lead for Community Programs

## Collaboration with CEO/CIO and Courts on Justice Data/Outcomes

- Address identity issues
- Developing metrics – e.g. re-bookings and serious/violent charges
- Alignment with CEO and Court on outcomes



# Success of the ODR Model – ODR Housing & LEAD



## Clinical outcomes

↓ 59%

Hospitalizations

/100k (12 months pre- vs post-enrollment)

↓ 63%

ED visits

/100k pre- vs post-enrollment

↑ 116%

Primary care visits

/100k pre- vs post-enrollment

↓ 71%

Psychiatric

Hospitalizations

/100k (12 months pre- vs post-enrollment)



## Housing outcomes

91%

Stably housed  
at 6 months

74%

Stably housed  
at 1 year



## Justice outcomes

86%

with no felony  
conviction at 12  
months

↓ 67%

re-arrest rate  
vs comparison group

LEAD

↓ 75%

in months on probation

vs comparison group

Hunter SB et al – Los Angeles County Office of Diversion and Reentry's Supportive Housing Program. A Study of Participants' Housing Stability and New Felony Convictions. Rand Research Report. July 2019  
UCLA Community Engagement & Research Program. Unpublished, Nov 2021

# ODR Evaluation Overview

## ODR is MOVING on Data & Evaluation!

- MOVING to a more data-driven, continuous improvement approach
  - Data & Data Analytics Infrastructure
  - Performance Improvement
  - Training and Technical Assistance
- MOVING from formal “one-off” evaluation to continuous evaluation framework
  - Continuous measurement and reporting to support performance improvement and evaluation
  - Natural experiments – “Comparative effectiveness studies” with a control group

# Examples of Key Quantitative Research Questions

- What is the Effectiveness of ODR overall and by program across health, housing, and justice domains?
- Do ODR programs achieve equitable access and outcomes across all subgroups ODR serves?
- How does the profile of eligible/diverted individuals shift over time?
- Others?
  - How do we measure purpose and meaning in our participants and assess the impact on outcomes?
  - What are the “quality of life” outcomes?
  - How do address and look at relapse in ODR participants?
  - What is role of family connection in addressing relapse?
  - How often does ODR connect people to: family, training programs, alternative programming (e.g. culinary training other programs to improve quality of life) – avocation/vocation?
  - What is the rate of probation completion/success in ODR participants?
  - What is the impact of probation on ODR outcomes?
  - What is the recidivism rate?

# ODR Evaluation Outcomes



## Health Outcomes

Physical & Behavioral Health Outcomes  
Treatment engagement – Primary Care/BH  
Acute Care (ED, Hospital) Utilization  
Social Service Linkages  
Mortality



## Housing Outcomes

AWOLs from Interim Housing  
Permanent Housing Achievement and  
Retention  
Return to family



## Justice Outcomes

Completion of Court Order/CBR  
Re-bookings/recidivism  
Re-bookings with serious/violent charge  
IST Off ramp -> diversion  
Reduced Incarceration Days



## Others Outcomes?

Reconnection with Family  
Return to work/avocations

Domain	Outcome Measures	
Health	Physical & Behavioral Health Outcomes Treatment engagement – Primary Care/BH Acute Care (ED, Hospital) Utilization Social Service Linkages Mortality	Post-graduation health outcomes Participant access and knowledge/understanding of their health information/conditions
Housing	AWOLs from Interim Housing Permanent Housing Achievement and Retention Return to family home	Post-graduation housing outcomes
Justice	Completion of Court Order/CBR Re-bookings/recidivism Re-bookings with serious/violent charge IST Off ramp -> diversion Reduced Incarceration Days	Post-graduation justice outcomes
Other	Reconnection with Family Return to work/avocations	Proportion of ODR participants that enter the workforce as a Peer or other service

# 2026 Meeting Schedule

Date	Time	Location
March 18, 2026	3:00 p.m.	Virtual
June 16, 2026	3:00 p.m.	Virtual
September 16, 2026	3:00 p.m.	Virtual
December 16, 2026	3:00 p.m.	Virtual

# ODR Public Discussion

**Open Conversation & Dialogue  
Public Comment**

# ODR Website / QR

<https://dhs.lacounty.gov/office-of-diversion-and-reentry/our-services/office-of-diversion-and-reentry/>

