

HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING WILL TAKE PLACE IN PERSON WITH A VIRTUAL OPTION

Date: Thursday, December 11, 2025
Time: 2:00 – 4:00 PM
Location: Kenneth Hahn Hall of Administration
500 West Temple St.
Room 374-A
Los Angeles, CA 90012

To subscribe to emails for this meeting, [please click here.](#)

For members of the public who wish to join virtually or over the phone, please see below:

Microsoft Teams Link: [Click here to join the meeting](#)

Teleconference Number: [+1 323-776-6996,,110359772#](#)

For Spanish interpretation, members of the public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Daniella Urbina, First District
II.	Measure A Spending Plan Process FY 2026-27 Update	Sarah Mahin Director, Los Angeles County Department of Homeless Services and Housing
III.	Items Recommended for Future Discussion	
IV.	Public Comment*	

* Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: December 18, 2025

December 11, 2025

Draft FY 2026-27 Measure A Spending Plan

Department of Homeless Services and Housing

Homeless Policy Deputies Meeting



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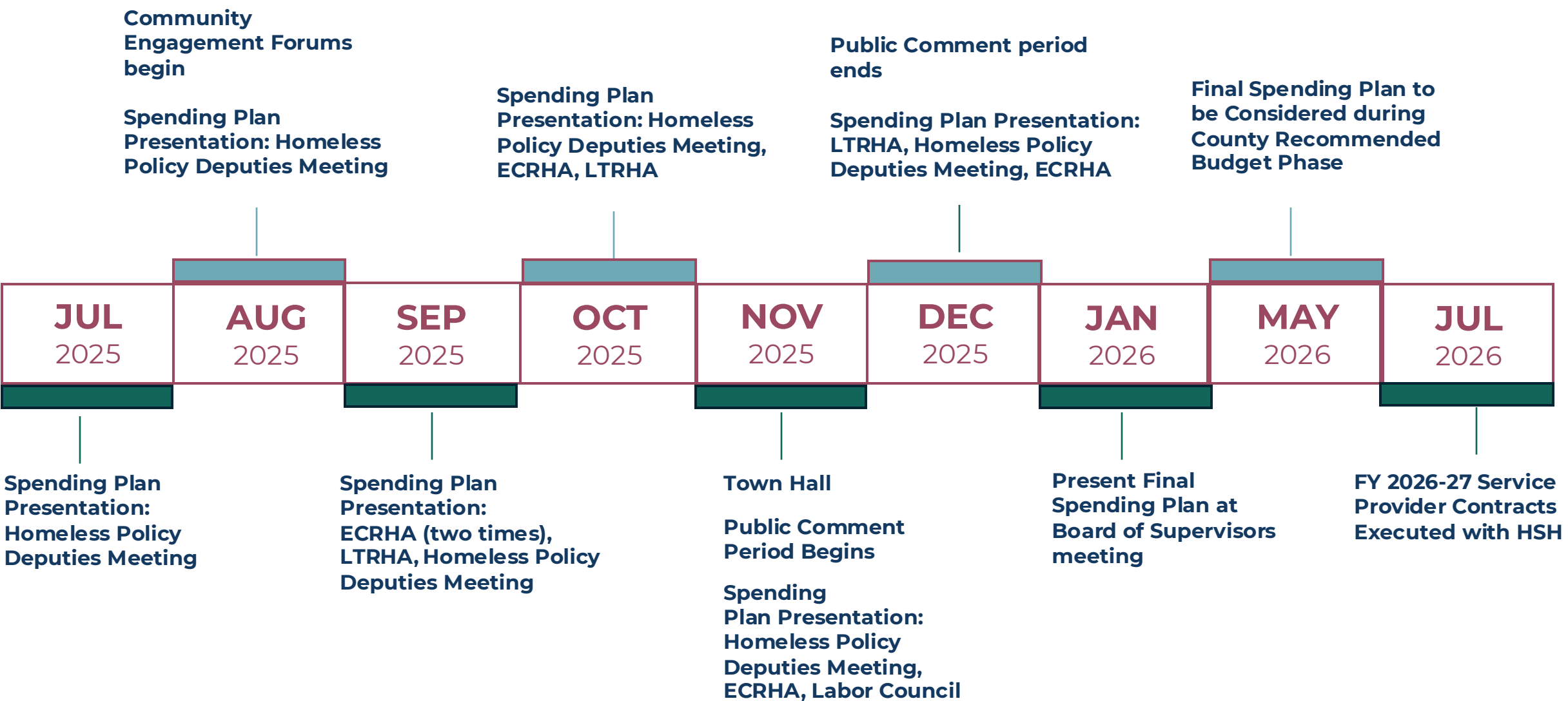
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Community Engagement

FY 2026-27 Spending Plan Timeline

Opportunities for public comment

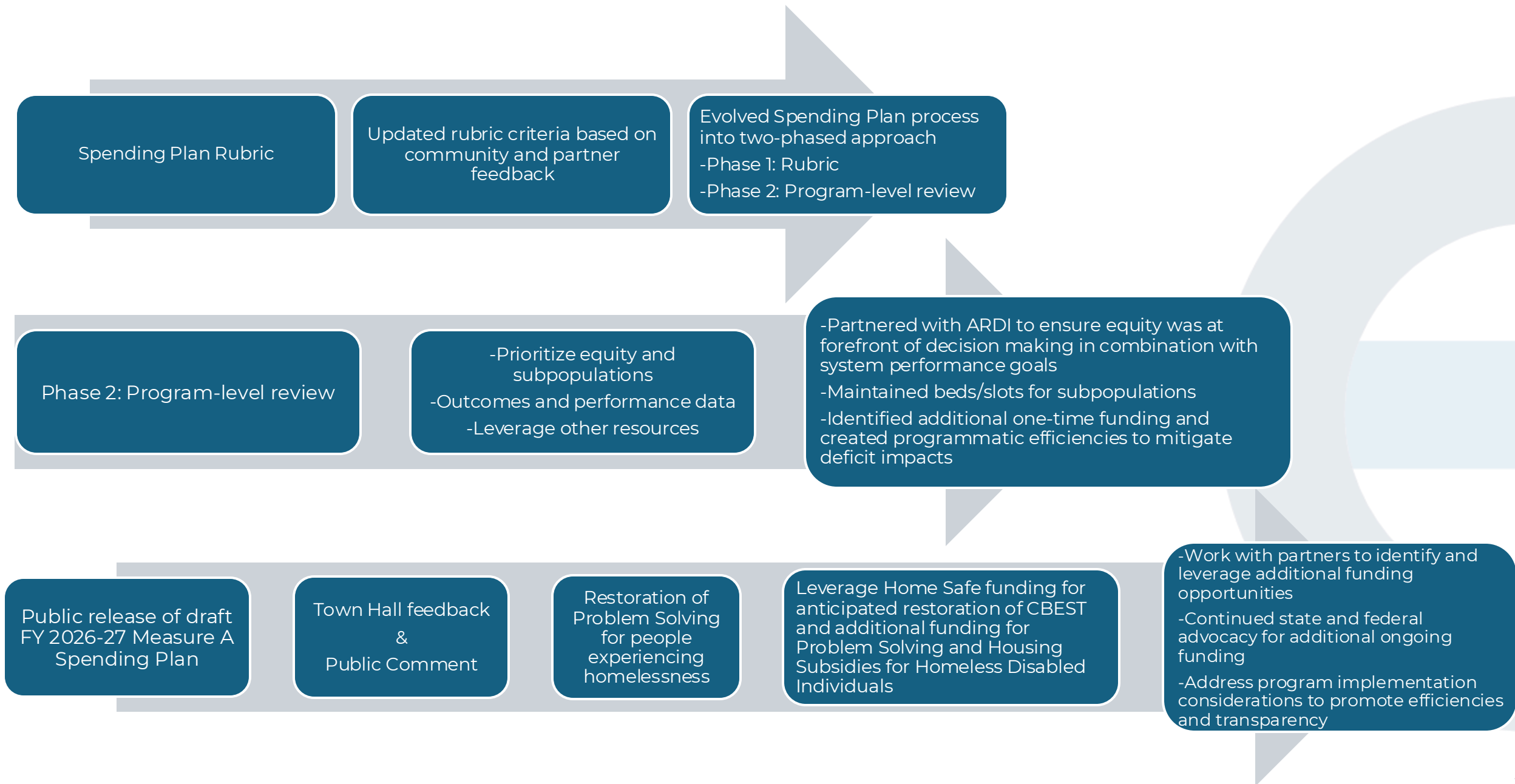


Community Town Hall

On November 20, 2025, HSH held a **virtual community Town Hall** to:

- Publicly present the **Draft FY 2026-27 Measure A Spending Plan**
- Hold space for a Q&A
- Solicit **community feedback**
- Launch the **Public Comment** period that extended through December 5, 2025

Incorporating Feedback



Community and Partner Feedback

Major Themes:

Strengthen coordination and collaboration across jurisdictions and system partners.

Enhance coordination and collaboration among County departments, local jurisdictions, and system partners to create a more unified and consistent approach to homelessness services and resource access.

Improve outreach coordination and responsiveness.

Ensure outreach and engagement teams are utilized strategically and efficiently to connect people experiencing homelessness more quickly to housing and other resources.

Maintain interim housing capacity, especially for vulnerable populations.

Maintain interim housing capacity – especially for vulnerable populations such as families with children, youth, and older adults, including weather-responsive beds.

Keep racial equity central and prevent widening disparities.

Ensure racial equity remains a central focus by strengthening data collection, supporting culturally responsive services, and avoiding program reductions that could deepen existing disparities.

Strengthen administrative infrastructure while ensuring efficiency/reduce administrative overhead.

Provide clarity on staffing, FTE plans, and administrative investments to ensure oversight, data systems, and accountability frameworks function without diverting excessive funds from direct services.

Improve program efficiency and optimize the use of additional funding sources.

Maximize impact by streamlining operations, reducing duplication, and exploring the use of additional funding sources to mitigate deficit impacts.

Community and Partner Feedback

Major Themes:

Increase transparency and communication around programmatic changes to Pathway Home.

Provide clear communication on Pathway Home demobilization and transition plans, timelines, site closures, impacts to Inside Safe and ability to ensure transitioning participants receive an appropriate housing pathway.

Preserve and strengthen prevention efforts.

Prioritize targeted, high-impact, low-cost prevention strategies with a focus on vulnerable populations most at risk of homelessness, exploring and leveraging additional funding streams to sustain and expand these efforts.

Protect critical stabilizing services like CBEST.

Maintain access to stabilizing supports—such as employment services, connections to mainstream services and benefits, and legal assistance—to help people remain housed and achieve long-term stability.

Maintain funding for Education Coordinators.

Continue to support Education Coordinators who provide vital services to youth and families experiencing or at risk of experiencing homelessness.

Increase permanent supportive and affordable housing options to improve throughput.

Accelerate the development, preservation, and acquisition of affordable and permanent supportive housing—and improve system throughput so people move into permanent homes more quickly.

Address reductions and changes to federal housing resources which will impact participants who rely on these services.

Recent changes to the CoC HUD NOFO and the federal expiration of Emergency Housing Vouchers (EHVs) will impact available permanent housing opportunities and create challenges for maintaining system capacity and throughput.



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Board Letter Recommendations

FY 2026-27 Board Letter

IT IS RECOMMENDED THAT THE BOARD:

1. **Approve the use of the combined total of \$634,705,000** consisting of \$520,987,000 from FY 2026-27 Measure A **Comprehensive Homelessness Services** funds, \$41,236,000 of one-time Measure A Comprehensive Homelessness Services carryover and \$72,482,000 from State HHAP Round 6 funding as detailed in Attachment I. The State HHAP Round 6 funding will be contingent upon authorization by the California Department of Housing and Community Development.
2. **Approve the use of the combined total of \$10,657,000** consisting of \$10,313,000 from FY 2026-27 Measure A from **Homelessness Solutions Innovations** funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover as detailed in Attachment II.
3. **Approve the use of the combined total of \$16,022,000** consisting of \$13,022,000 from FY 2026-27 Measure A **Accountability, Data, and Research** funds and \$3,000,000 in one-time Measure A Accountability, Data, and Research carryover as detailed in Attachment III.

FY 2026-27 Board Letter

4. **Approve the Local Solutions Fund (LSF) allocation of \$93,759,000** from FY 2026-27 Measure A funds to cities, Councils of Governments (COGs), and/or the County on behalf of its unincorporated areas.
5. **Approve the use of the combined total of \$19,137,000** consisting of \$17,977,000 from FY 2025-26 one-time Measure A carryover funds and \$1,160,000 of one-time Measure H carryover funds for various **Los Angeles Homeless Services Authority (LAHSA)** programs/services to pay prior year invoices as detailed in Attachment IV.
6. **Approve the use of \$25,850,000** of one-time FY 2026-27 Measure H carryover for the **Pathway Home** program, as detailed in the funding recommendations in Attachment V.
7. **Approve the use of \$20,380,000** of one-time FY 2025-26 Measure H carryover for **One-Time Investments** as detailed in Attachment VI.



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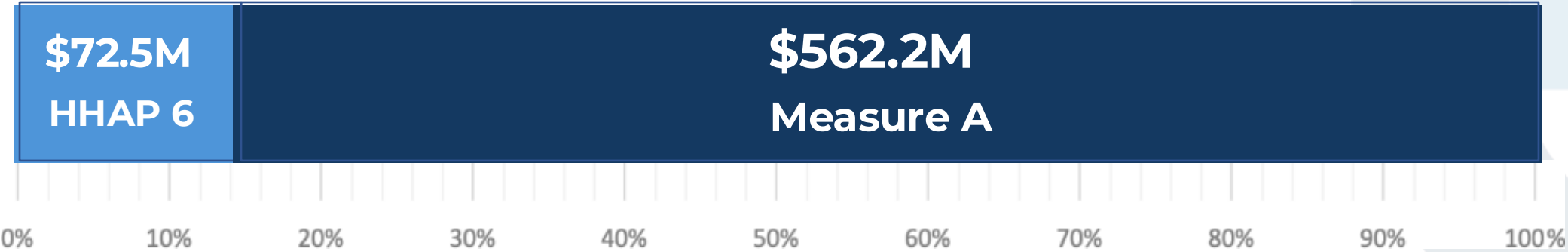
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Board Letter Attachments

Comprehensive Homelessness Services

In addition to community and partner feedback, the proposed allocations are driven by the expectations of the Ordinance, which dictates that we invest in programs and services that achieve Measure A's specified goals. In addition, Measure A mandates progress toward target and equity metrics developed by ECRHA and LTRHA and adopted by the Board. The proposed allocations detailed in Attachment I support driving progress towards achieving these outcomes while prioritizing interim housing and permanent housing resources.



TOTAL FOR APPROVAL
\$634.7M

Pillar Category	Program/Service	FY 2026-27 Proposed Allocation
Coordinate	Continuum of Care (CoC) Coordinated Assessment Grant Cash Match; CoC Planning Grant Cash Match	\$1,056,000
Prevent	Problem Solving	\$400,000
Connect/Outreach	Countywide Outreach Multi-Disciplinary Teams (MDTs); Countywide Outreach Teams	\$21,631,000
Interim Housing	HSH Interim Housing for Adults, Families, Youth and DV/IPV; Pathway Home Interim Housing; Recovery Bridge Housing	\$273,153,000
Permanent Housing	Shallow Subsidy; TLS for Adults, Families, Youth and DV/IPV; Subsidized Housing for Homeless Disabled Individuals; ICMS; Rental Subsidies/Tenancy Support Services; Pathway Home Permanent Housing; Master Leasing;	\$240,337,000
Programmatic Staffing	Supports programmatic staffing related to unsheltered response and outreach; interim housing; housing strategies and solutions; clinical services; system coordination and engagement; strategy and partnerships; MediCal operations; data and analytics	\$60,375,000
Administration	Supports costs related to budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management; services and supplies; general administrative costs	\$37,753,000
TOTAL		\$634,705,000*

*Inclusive of \$72.5M of Homeless Housing, Assistance, and Prevention Round 6 funding dependent on State approval.

Homelessness Solutions Innovations

The Measure A ordinance states that at least 1.65% of the 60% of tax proceeds distributed to the County for Comprehensive Homelessness Services must be used for Homelessness Solutions Innovations to fund **new strategies and demonstration projects designed to achieve the goals stated in the Ordinance**. Strategies and projects include **Community Liaisons, Faith-Based Regional Coordinators, the Homeless Prevention Unit, Youth Homelessness and Prevention, and Veteran Call and Resource Centers**.

TOTAL FOR APPROVAL
\$10.6M

Accountability, Data and Research

The Measure A ordinance states that 1.25% of the total tax revenue shall be allocated to the County for Accountability, Data, and Research. These funds **stabilize essential regional data systems** required under Measure A, including **HMIS, the Homeless Count, and the Countywide InfoHub**, support improved referral tracking and data integration, and implement the required Annual Evaluation Agenda.

The budget **expands access to shared data tools** and dedicates **technical assistance to help cities and local partners build capacity** for site-, district-, and city-level reporting and performance management. Collectively, the allocations **strengthen accountability, oversight, and transparency** across the homelessness system and respond directly to requests from partners for clearer visibility into outcomes.

TOTAL FOR APPROVAL
\$16M

LAHSA One-Time Carryover

Reflects the proposed allocations for the Los Angeles Homeless Services Authority's (LAHSA) one-time carryover strategies approved by the Board of Supervisors in Fiscal Year (FY) 2025-26 but not anticipated to be expended due to invoicing delays from various service providers. Funding will be used for invoices from LAHSA for services rendered in FY 2025-26 that were received after the Auditor-Controller's year-end deadline.

TOTAL FOR APPROVAL
\$19.1M

Pathway Home

Pathway Home was largely funded by one-time sources and thus needs to scale down to align with the amount of funding remaining. The Spending Plan reduces the program's scale while **maintaining operations in every supervisorial district**. This transition requires an increase in ongoing Measure A funding, primarily to ensure Pathway Home **participants can remain housed or have a pathway to permanent housing** if they are impacted by interim housing demobilization.

TOTAL FOR APPROVAL
\$25.8M

Measure H One-Time Investments

These programs were **selected for one-time funding** because they were included in Board motions where the Chief Executive Office-Homeless Initiative, now HSH, was directed to identify funding sources for these programs and/or **identified as key unfunded and underfunded programs** or commitments that would **strengthen implementation of the Local Emergency for Homelessness proclamation**.

TOTAL FOR APPROVAL
\$20.3M

Community Engagement

From July through December 2025, HSH led an expanded, community-informed process to develop the FY 2026-27 Spending Plan. This year's approach significantly broadened engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. The attachment summarizes the **most common or frequently heard community and partner feedback**, input elevated during the processes described above, **and what actions HSH is taking and/or proposes to take to respond.**

ARDI Equity Considerations

HSH partnered closely with the Anti-Racism, Diversity and Inclusion (ARDI) Initiative to ensure that all proposed adjustments were **aligned with the County's equity commitments, responsive to community priorities, and grounded in HSH's operational needs and system-performance goals.**

ARDI and HSH developed an integrated analytical model that combines demographic, geographic, cost, and program performance data to evaluate both reductions and continued investments. The methodology ensures that **each allocation recommendation is tied to unmet need, expected impact, operational feasibility, and safeguards to avoid disproportionate harm.**

Thank You



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