

HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING WILL TAKE PLACE IN PERSON WITH A VIRTUAL OPTION

Date: Thursday, November 20, 2025
Time: 2:00 – 4:00 PM
Location: Kenneth Hahn Hall of Administration
500 West Temple St.
Room 374-A
Los Angeles, CA 90012

To subscribe to emails for this meeting, [please click here.](#)

For members of the public who wish to join virtually or over the phone, please see below:

Microsoft Teams Link: [Click here to join the meeting](#)

Teleconference Number: +1 323-776-6996,,277344866#

For Spanish interpretation, members of the public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Lilit Bagdzhyan, Fifth District
II.	Measure A Spending Plan Process FY 2026-27 Update	Sarah Mahin Director, Los Angeles County Department of Homeless Services and Housing
III.	Items Recommended for Future Discussion	
IV.	Public Comment*	

* Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: December 11, 2025

November 20, 2025

Draft FY 2026-27 Measure A Spending Plan

Department of Homeless Services and Housing

Homeless Policy Deputies Meeting



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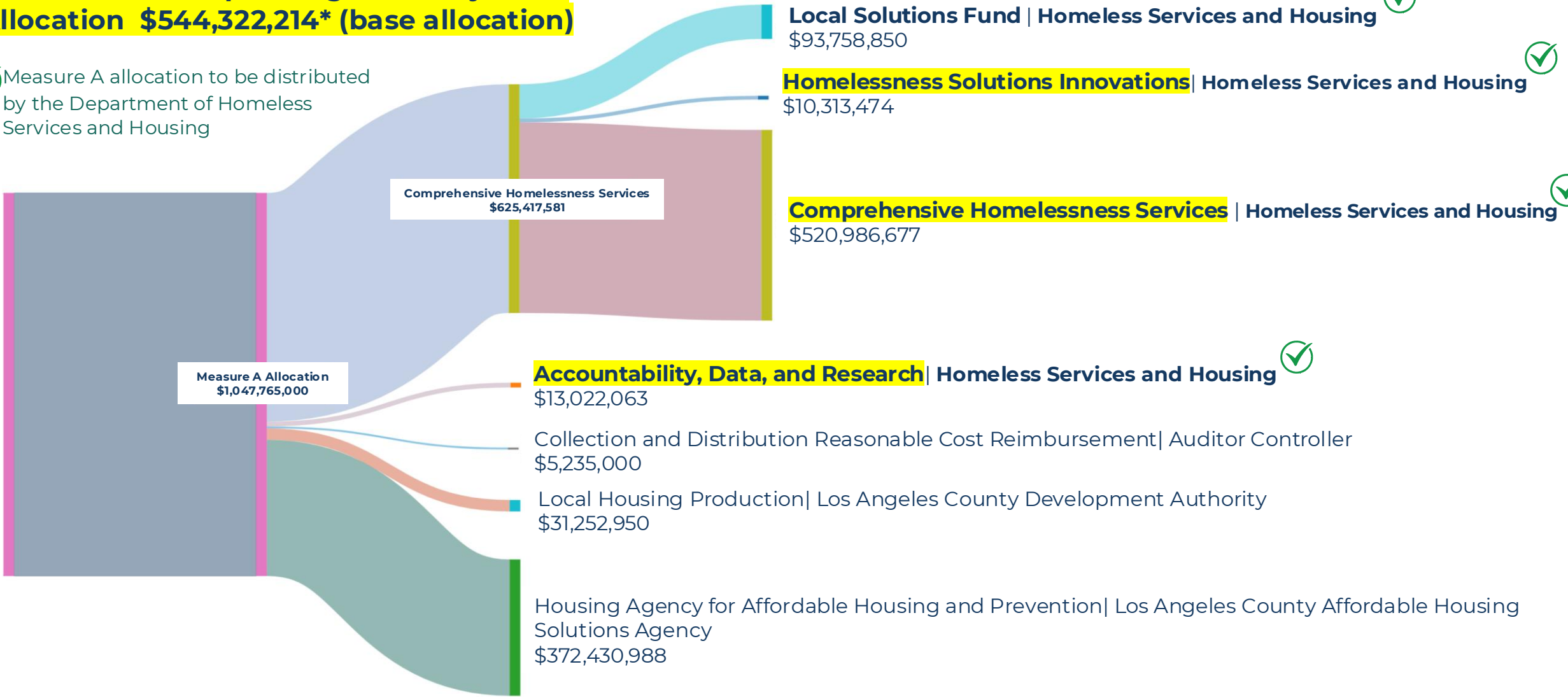
County of Los Angeles
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FY 2026-27 Projected Measure A Revenue

HSH Measure A Spending Plan Projected Allocation \$544,322,214* (base allocation)

✓ Measure A allocation to be distributed by the Department of Homeless Services and Housing



*Does not include Local Solutions Fund or 8% projected carryover from FY 2025-26 2

Developing the Measure A Spending Plan

The FY 2026-27 Measure A Spending Plan is shaped by two main components:

- **The Measure A ordinance language**, which determines what we can invest in, ensuring those investments are directly tied to Measure A outcomes
- **The fiscal deficit**, which determines how much we can invest across programs/services

Fiscal Landscape: Deficit Scenario

Comprehensive Homelessness Services:

<i>We need</i>		<i>We have</i>		<i>The gap</i>
\$865M	–	\$562M*	=	-\$303M
ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27 (includes expected growth in PSH and IH portfolios, IH bed rate increase and Pathway Home)		PROJECTED FY 2026-27 MEASURE A ALLOCATION (*includes 8% projected carryover from FY 2025-26)		PROJECTED FY 2026-27 DEFICIT

Homelessness Solutions Innovations:

<i>We need</i>		<i>We have</i>		<i>The gap</i>
\$10.60M	–	\$10.31M	=	-\$290K
ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27		PROJECTED FY 2026-27 MEASURE A ALLOCATION		PROJECTED FY 2026-27 DEFICIT

Accountability, Data and Research:

<i>We need</i>		<i>We have</i>		<i>The gap</i>
\$13.38M	–	\$13.02M	=	-\$360K
ESTIMATE TO MAINTAIN ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27		PROJECTED FY 2026-27 MEASURE A ALLOCATION		PROJECTED FY 2026-27 DEFICIT



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Strategic Decision Making

Phase 1: Rubric

Phase 1: Rubric Findings for Comprehensive Homelessness Services

Pillar Category	Programs/Services Curtailed in Phase 1
Coordinate	Regional Coordination; Youth Collaboration; Education Coordinators; Youth Homeless Demonstration Program Support; Referral, Access and Data Unit (DMH); Improved Coordination for Document Readiness for Veterans
Prevent	Youth Family Reconnection; Emergency Basic Support Services; Housing Related Assistance
Connect (Outreach)	Encampment Assessments; Mobile Public Health Clinical Services for PEH; Campus Peer Navigation
Interim Housing	Interim Housing Staff and Administration; Interim Housing Inspections; Emergency Housing (DPH)
Permanent Housing	Housing Supportive Services Program (HSSP) Staff and Administration; Homeless Incentive Program
Stabilize	Benefits Advocacy (DMH and MVA); Criminal Records Clearing Project; Employment for Adults Experiencing Homelessness

Projected Deficit After Phase 1

Comprehensive Homelessness Services Projected Deficit:

$$\begin{array}{rcl} \$865\text{M} & - & \$562\text{M} = \$303\text{M} \\ \text{ESTIMATE TO MAINTAIN} & & \text{PROJECTED FY 2026-27} & & \text{PROJECTED FY} \\ \text{ALL CURRENTLY FUNDED} & & \text{MEASURE A ALLOCATION} & & \text{2026-27} \\ \text{EFFORTS IN FY 2026-27} & & \text{(includes 8\% projected carryover from} & & \text{DEFICIT} \\ \text{(includes expected growth in PSH and IH} & & \text{FY 2025-26)} & & \\ \text{portfolios, IH bed rate increase and} & & & & \\ \text{Pathway Home)} & & & & \end{array}$$

Comprehensive Homelessness Services Projected Deficit After Phase 1:

$$\begin{array}{rcl} \$303\text{M} & - & \$33\text{M}^* = \$270\text{M} \\ \text{PROJECTED FY} & & \text{TOTAL} & & \text{PROJECTED} \\ \text{2026-27} & & \text{CURTAILMENTS} & & \text{FY 2026-27} \\ \text{DEFICIT} & & \text{FROM PHASE 1} & & \text{DEFICIT AFTER} \\ & & & & \text{PHASE 1} \end{array}$$

*Does not include total associated staffing and administrative costs for all LAHSA programs/services curtailed in Phase 1



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Strategic Decision Making

Phase 2: Impact and Performance Review

Phase 2: Program-Level Review

Prioritizing Equity: Does this program/service address populations facing the greatest disparities (e.g., BIPOC, TAY, families, older adults)?

Outcomes and Performance: Does this program/service demonstrate clear, measurable outcomes to show efficacy?

Leveraging Other Resources: In what ways has the administrator of the program/service leveraged or exhausted all other funding sources beyond Measure A to support this program/service?

**Due to data limitations, not all analysis is feasible for all program areas*



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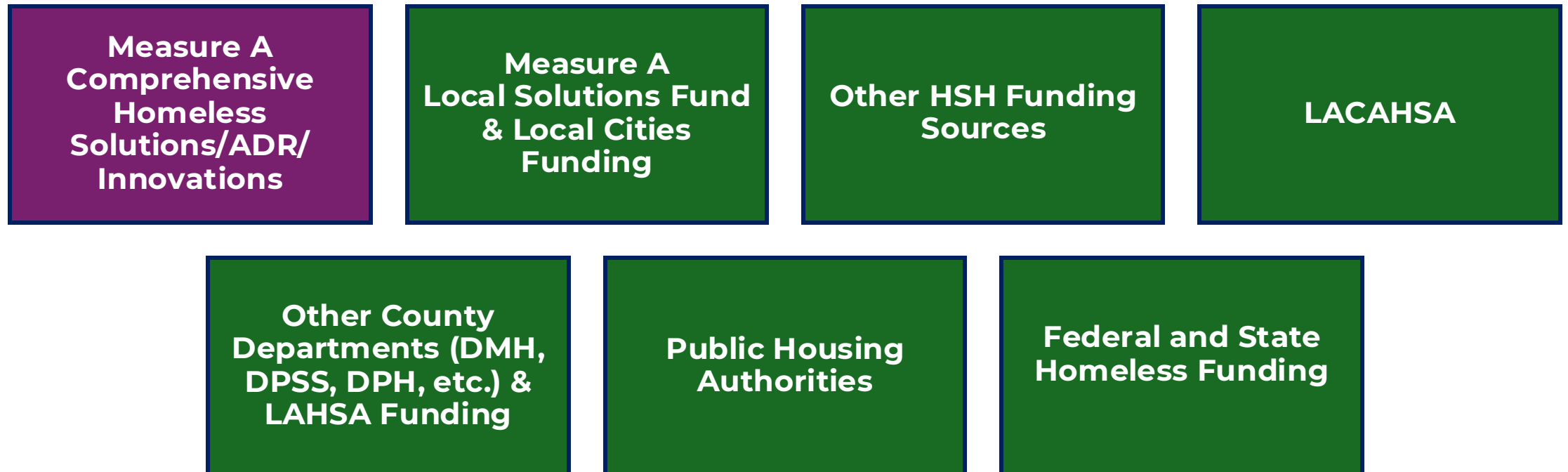


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Draft FY 2026-27 Measure A Spending Plan

Overview: LA County Homeless System Funding

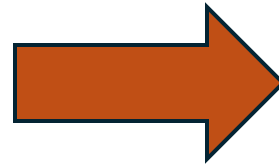


Measure A-Funded Prevention

Change from FY 2025-26 to FY 2026-27

FY 2025-26

- *HFH Homelessness Prevention Unit (HPU): **300 Slots**
- LAHSA Prevention: **375 Slots**
- LAHSA Problem Solving: **Estimated 165 Households Served Annually**



FY 2026-27

- **HSH HPU: **300 Slots**

**Funded in the Homelessness Innovations Solutions budget.*

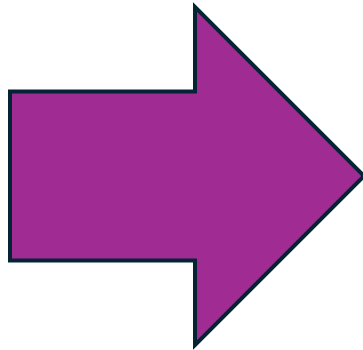
*** Administered by DHS-HFH in FY 2025-26.*

Measure A-Funded Adult System: Outreach Change from FY 2025-26 to FY 2026-27

FY 2025-26

- HFH MDTs: **36 MDTs**
- HFH MDTs Public Spaces Generalists: **8 Teams**
- LAHSA HET: **34 Teams**

Total: 78 Teams



FY 2026-27

- *HSH MDTs: **28 MDTs**
- *HSH MDTs Weekend Part-Time Generalists: **8 Teams**
- *HSH MDTs Generalist Outreach: **3 Teams**
- **HSH Countywide Outreach: **15 Teams**

Total: 54 Teams

**Administered by DHS-HFH in FY 2025-26.*

***Administered by LAHSA in FY 2025-26.*

Measure A-Funded Adult System: Outreach Change from FY 2025-26 to FY 2026-27

24 fewer teams will be funded in FY 2026-27, a **31% reduction** from FY 2025-26

Impacts:

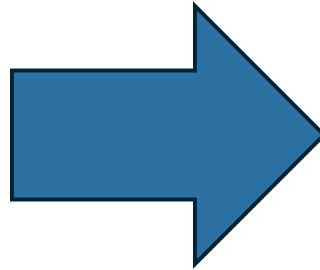
- Slower response times
- **Longer wait times** for LA-HOP and ECRC requests
- Teams will need to cover **significantly larger geographies**
- Less responsive outreach

Measure A-Funded Adult System: Interim Housing Change from FY 2025-26 to FY 2026-27

FY 2025-26

- LAHSA and HFH Single Adult Interim Housing: **3,318 Beds**
- CEO-HI Pathway Home: **265 Rooms Only**
- DPH Recovery Bridge Housing Beds: **550 Beds**

Total: 3,868 Beds, 265 Rooms



FY 2026-27

- *HSH Single Adult Interim Housing: **3,189 Beds**
- **HSH Pathway Home Interim Housing: **166 Rooms and services for 145 beds**
- DPH Recovery Bridge Housing: **550 Beds**

Total: 3,739 Beds, 166 Rooms

**Administered by DHS-HFH and LAHSA in FY 2025-26.*

***Administered by CEO-HI in FY 2025-26.*

Measure A-Funded Adult System: Interim Housing Change from FY 2025-26 to FY 2026-27

129 fewer beds and 99 fewer rooms will be funded in FY 2026-27, a **3% reduction of beds and 63% reduction of rooms** from FY 2025-26

Impacts:

- **Less interim housing capacity** across LA County
- **Longer wait times** for available beds
- Less beds available for Pathway Home participants, **meaning fewer Pathway Home operations leveraging motel-based interim housing**
- Increased efforts to demobilize sites results in **limited capacity to plan new Pathway Home operations**

Measure A-Funded Adult System: Permanent Housing Change from FY 2025-26 to FY 2026-27

FY 2025-26

Services

- HFH ICMS: **26,100 Slots**
- LAHSA Housing Navigation: **2,420 Slots**

TOTAL: 28,520 Service Slots

Rental Subsidies and Services

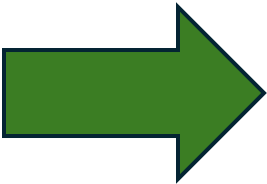
- LAHSA Adult TLS : **1,121 Slots**
- LAHSA Shallow Subsidy: **621 Slots**

TOTAL: 1,742 Rental Subsidies and Services

Rental Subsidies

- HFH FHSP PSH: **2,360 Slots**
- DPSS Subsidized Housing for Homeless Disabled Individuals Pursuing SSI: **1,690 Slots**
- CEO-HI Permanent Housing for Older Adults: **700 Slots**

TOTAL: 4,750 Rental Subsidies



FY 2026-27

Services

- *HSH ICMS: **24,250 Slots**
- *HSH ICMS Pathway Home: **146 Slots**

TOTAL: 24,396 Service Slots

Rental Subsidies and Services

- **HSH Adult TLS : **1,121 Slots**
- **HSH Shallow Subsidy: **621 Slots**

TOTAL: 1,742 Rental Subsidies and Services

Rental Subsidies

- **HSH FHSP PSH: **3,675 Slots**
- **HSH FHSP Pathway Home: **146 Slots**
- DPSS Subsidized Housing for Homeless Disabled Individuals Pursuing SSI: **1,055 Slots**
- ***HSH Permanent Housing for Older Adults: **350 Slots**

TOTAL: 5,226 Rental Subsidies Slots

**Administered by LAHSA in FY 2025-26.
**Administered by DHS-HFH in FY 2025-26.
***Administered by CEO-HI in FY 2025-26.
Chart does not show Master Leasing or RPSS.*

Measure A-Funded Adult System: Permanent Housing Change from FY 2025-26 to FY 2026-27

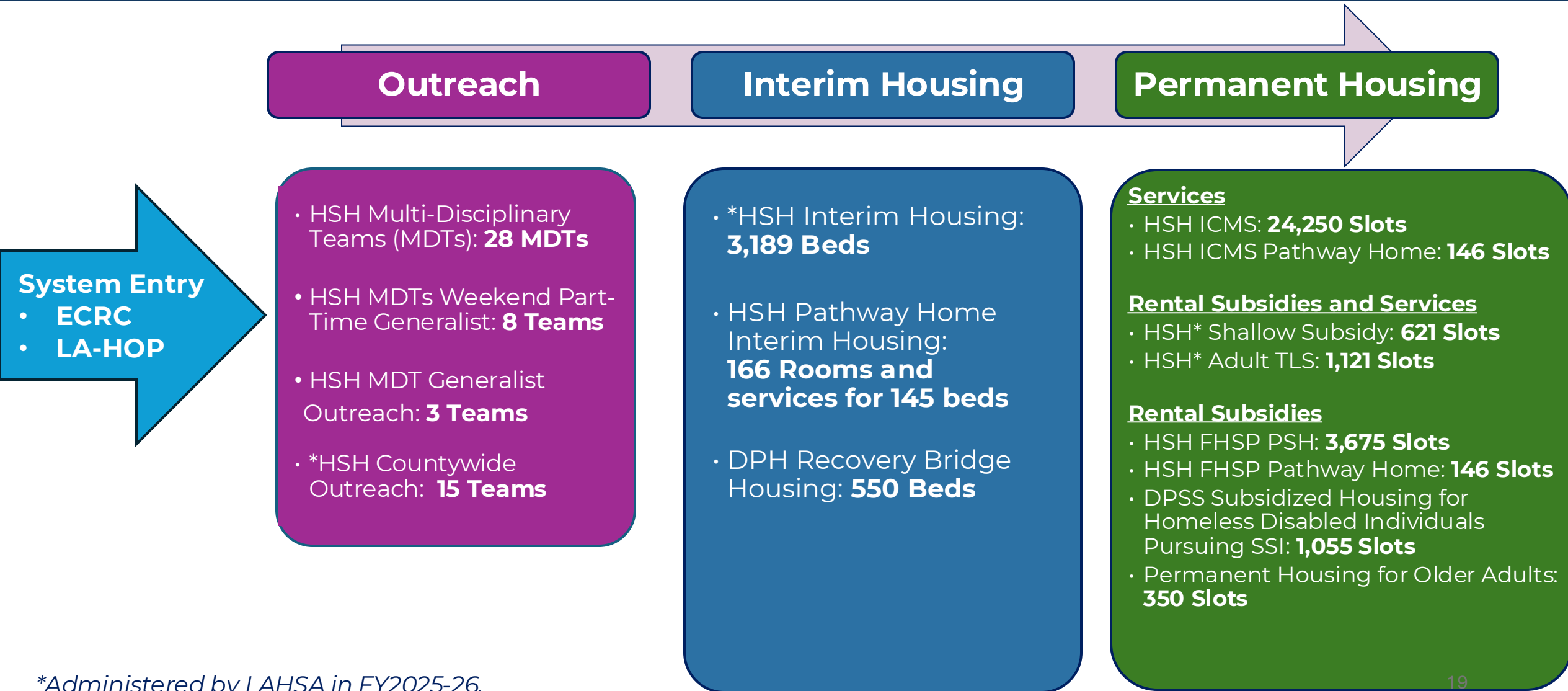
4,124 fewer service slots will be funded in FY 2026-27, a **14% decrease** from FY 2025-26:

- **Rental subsidies and services slots** will remain level in FY 2026-27
- **476 more rental subsidy slots** will be funded in FY 2026-27, a **10% increase** from FY 2025-26 due to expiring one time funding being replaced with Measure A

Impacts:

- **Less housing navigation services** to connect people transitioning out of homelessness to permanent housing outside of outreach and interim housing

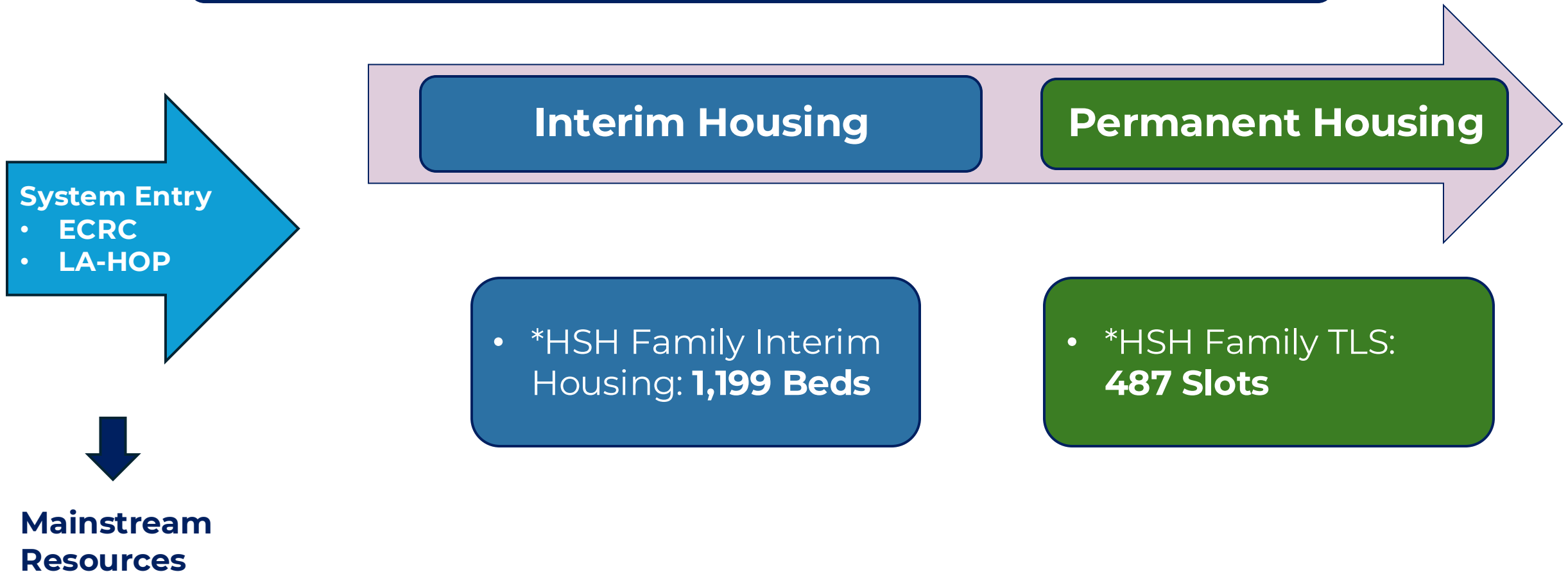
Measure A-Funded Adult System: FY 2026-27



Measure A-Funded Family System

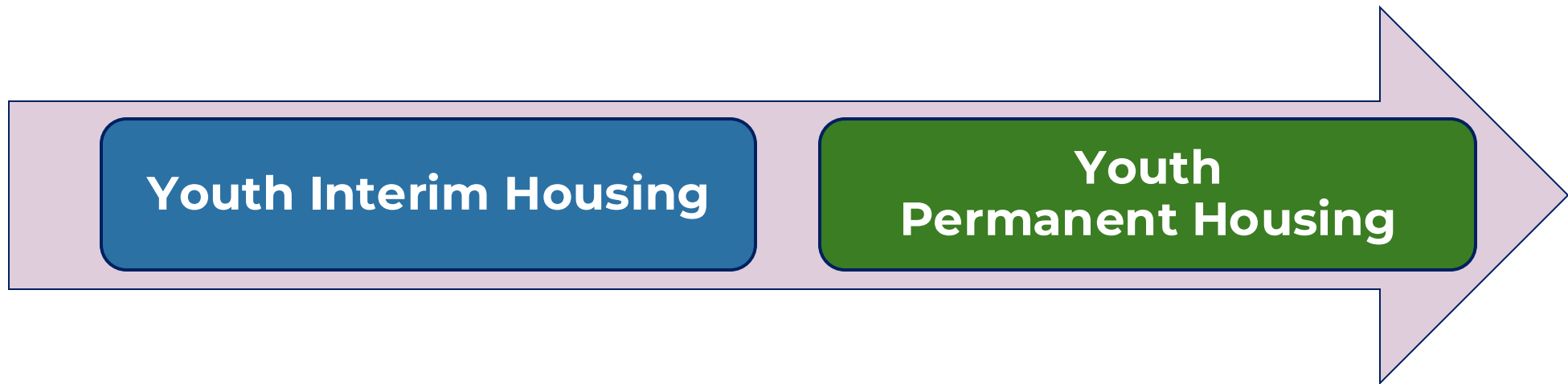
FY 2025-26 and FY 2026-27

There were no changes in funding for interim and permanent housing services for families between FY 2025-26 and FY 2026-27



Measure A-Funded Youth System FY 2025-26 and FY 2026-27

The only reduction in funding for interim and permanent housing resources for youth from FY 2025-26 in FY 2026-27 is Host Homes: 55 Slots



- *HSH Youth Interim Housing: **809 Beds**

- *HSH Youth Time-Limited Subsidies: **120 Slots**

Measure A-Funded Gender-Based Violence System FY 2025-26 and FY 2026-27

There were no changes in funding for Gender-Based Violence resources between FY 2025-26 and FY 2026-27

Interim Housing

Permanent Housing

- *HSH DV Interim Housing:
45 Beds

- *HSH DV Time-Limited
Subsidies: **115 Slots**

**Administered by LAHSA but will be administered by DHS-HSH in FY 26-27.*

The Future of Pathway Home in FY 2026-2027

The Bottom Line

Pathway Home was scaled up with one-time funding (Measure H and ERF). Therefore, the FY 2026-27 recommendation is to significantly scale down the program while maintaining its capacity to function in every Supervisorial District, which requires \$8M more Measure A funding than last year but less Measure A funding in the long run.

	Interim Housing		Permanent Housing		RV Program		Total Operational Impact	
	FY 25-26	FY 26-27	FY 25-26	FY 26-27	FY 25-26	FY 26-27	FY 25-26	FY 26-27
Measure A	\$10M	\$11M	\$0	\$7M	\$0	\$0	\$10M	\$18M
Other \$\$	\$96M	\$33M	\$31M	\$17M	\$12M	\$8M	\$140M	\$58M
TOTAL	\$106M	\$44M (↓58%)	\$31M	\$24M (↓23%)	\$12M	\$8M (↓33%)	\$150M	\$76M (↓49%)
Scale Down	Continue right-sizing plan for FY 2025-2026, which closes 5 sites with 210 beds Close 8 additional sites with 575 beds.		Eliminate ICMS Pre-Match for all participants. Reduce the number of funded exit slots for non-ERF participants in sites that are continuing.		Right-size the budget based on historical underspend and focus the budget on RVs removed during Pathway Home operations.		Operations that leverage motel-based interim housing would reduce from 30 to 10 operations per year. RV removal capacity would be reduced to 300 per year.	
Maintain	7 sites and 460 beds, maintaining the capacity to do motel-based encampment resolution in every district.		Use ERF funding to exit participants from ERF sites that are closing and <u>use Measure A funding to exit clients from closing non-ERF sites</u> . Leverage Project Homekey and turnover slots for the remaining exit capacity		Many of the RV expenses are not an eligible use of Measure A, so the remaining costs will need to shift to other funding sources as one-time funding runs out.		Additional operations will coordinate with ECRC to leverage vacancies in congregate interim housing beds across the County's funded portfolio.	

Coordinate

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	Continuum of Care (CoC) Housing and Urban Development (HUD) Cash Match Supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	\$961,000	N/A	\$961,000	N/A
LAHSA	CoC Planning Grant Cash Match Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new Permanent Supportive Housing (PSH).	\$95,000	N/A	\$95,000	N/A
TOTAL		\$1,056,000		\$1,056,000	

Prevent

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	Problem Solving Supports the Problem-Solving program which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.	\$138,000	1.5 Contract FTE Estimated 165 Households Served Annually	\$0	--
LAHSA	Homeless Prevention Case Management & Financial Assistance Supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	\$2,758,000	2 LAHSA FTE Estimated 15 Contract FTE 375 Slots Estimated 1,100 Households Served Annually	\$0	--
TOTAL		\$2,896,000		\$0	25

Connect/Outreach

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Countywide Outreach Multi-Disciplinary Teams (MDTs) Supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$27,633,000	36 MDTs 8 Part-Time Weekend MDTs 8 Public Spaces Generalists Estimated 12,000 Engagements Annually	\$17,781,000	28MDTs 8 Part-Time Weekend MDT Generalist Teams 3 MDT Generalist Outreach Teams Estimated 9,400 Engagements Annually
HSH	Countywide Outreach Teams Supports direct service staff tasked with conducting street outreach to encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$8,933,000	68 LAHSA FTEs Estimated 9,000 Engagements Annually	\$3,850,000	33 HSH FTE Estimated 3,800 Engagements Annually
LAHSA	Housing Navigation Supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,866,000	2,420 Slots	\$0	--
LAHSA	Safe Parking Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000	4 Sites	\$0	--
TOTAL		\$51,148,000		\$21,631,000	26

Interim Housing					
Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Single Adult Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$95,129,000	3,318 Beds	\$138,860,000	3,189 Beds
HSH	Family Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$34,871,000	1,199 Beds	\$58,313,000	1,199 Beds
HSH	Youth Interim Housing Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,116,000	765 Beds	\$45,615,000	809 Beds
	Youth Interim Housing (HHAP Funded) Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$4,362,000		\$4,256,000	

Interim Housing

Dept/Agency	Interim Housing	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	DV/IPV Interim Housing Supports short-term housing and/or emergency beds for people experiencing homelessness with supportive services and case management. Programs serve populations including women, older adults, individuals experiencing DV/IPV and others. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$1,033,000	45 Beds	\$1,905,000	45 Beds
HSH	Pathway Home Interim Housing Supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$10,000,000	265 Rooms Only	\$11,536,000	166 Rooms Services for 145 Beds
DPH	Interim Housing Supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	\$12,668,000	550 Beds 2.5 DPH FTE	\$12,668,000	550 Beds 2.5 DPH FTE
LAHSA	Host Homes for Youth Supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	\$780,000	55 Slots	\$0	--
TOTAL		\$185,959,000		\$273,153,000	28

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Shallow Subsidy Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$12,025,000	621 Slots 6 Contract FTE	\$12,025,000	621 Slots 6 Contract FTE
HSH	Single Adult Time-Limited Subsidy (TLS) Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,251,000	1,121 Slots	\$24,600,000	1,121 Slots
HSH	Family TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$14,000,000	487 Slots	\$12,800,000	487 Slots
HSH	Youth TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,833,000	120 Slots	\$2,733,000	120 Slots

Permanent Housing

Dept/Agency	Permanent Housing	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	DV/IPV TLS Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,990,000	115 Slots	\$2,890,000	115 Slots
DPSS	Subsidized Housing for Homeless Disabled Individuals Pursuing SSI Supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief benefits and pursuing SSI.	\$10,415,000	1,690 Slots	\$6,500,000	Estimated 1,055 Slots
HSH	Intensive Case Management Services (ICMS) Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in PSH, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$68,839,000	26,100 Slots	\$22,759,000	24,250 Slots
	ICMS (HHAP Funded) Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in PSH, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$36,378,000		\$64,596,000	

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Rental Subsidies/Tenancy Support Services Supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$49,305,000	2,360 Slots	\$82,975,000	3,675 Slots
HSH	Pathway Home Permanent Housing Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	\$0	N/A	\$6,724,000	ICMS Slots: 146 FHSP-TL Slots: 146
HSH	Master Leasing Supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$7,000,000	Estimated 1,400 Units	\$1,735,000	Estimated 775 Units

Permanent Housing

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Permanent Housing for Older Adults Supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County’s social safety net.	\$5,000,000	Estimated 700 Older Adults Served Annually	\$0	Estimated 350 Older Adults Served Annually
DPH	Client Engagement and Navigation Services (CENS) Supports CENS Substance Use Disorder (SUD) counselors serving clients living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages	\$3,606,000	1.5 DPH FTE 285 PSH Sites Served Estimated 3,500 Clients Served Annually	\$0	--
LAHSA	Residential Property Services Section (RPSS) Supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000	1,224 Units	\$0	--
TOTAL		\$244,991,000		\$240,337,000	32

Stabilize

Dept/Agency	Programs/Services	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
DPSS	Benefits Advocacy Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	\$5,000,000	2,000 Applications and Appeals Submitted	\$0	--
LAHSA	Legal Services Supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$746,000	822 Legal Services Slots	\$0	--
TOTAL		\$5,746,000		\$0	

Local Jurisdictions

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
CEO	Continuums of Care (CoCs) Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and time limited subsidies.	\$10,000,000	N/A	\$0	--
TOTAL		\$10,000,000		\$0	

HSH Staffing & Administration

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Supports programmatic staffing related to permanent housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$101,714,000	110 FTE	\$23,330,000	114 FTE
HSH	Supports programmatic staffing related to interim housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		40 FTE	\$9,875,000	42 FTE
HSH	Supports programmatic staffing related to outreach. This excludes the additional 33 HSH FTE in the Countywide Outreach Teams line item to avoid duplication. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		22 FTE	\$4,723,000	22 FTE
HSH	Supports programmatic staffing related to data systems and analytics. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$7,725,000	49 FTE
HSH	Supports programmatic staffing related to strategy and partnerships. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$6,500,000	25 FTE
HSH	Supports costs related to fiscal, and contractual administration and oversight. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$45,975,000	TBD
TOTAL		\$101,714,000		\$98,128,000	35



**Chief
Executive
Office.**



County of Los Angeles
**Homeless
Initiative**



Accountability, Data and Research & Homelessness Solutions Innovations

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
LAHSA	Homeless Count Supports costs associated with the federally-mandated annual Homeless Count, a point-in-time (PIT) survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County). Measure A requires that 1) funding for programs and services should be allocated according to need and equity, considering factors such as the PIT count or other similar measures of the population experiencing homelessness or housing instability; 2) the Local Solutions Fund shall be distributed to cities, Councils of Government, and to the County on behalf of unincorporated areas via a formula based on the PIT count and/or similar measures of people experiencing homelessness; and 3) that baseline and target metrics must be formulated by April 1, 2025, and reported on regularly. The baseline and target metrics adopted by the Board of Supervisors includes PIT count data as one of the data sources for the baseline and target metrics. This reflects an increase in funding to support continuous improvement and enhancement of the PIT count.	\$384,000	N/A	\$2,320,000	N/A
LAHSA	Homeless Management Information System (HMIS) Supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County. Supports the ability to track client outcomes as well as measure and evaluate program effectiveness. HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Ongoing funding is needed to support Measure A data needs and support provider and local jurisdiction access across the region.	\$2,100,000	N/A	\$5,770,000	N/A
LAHSA	Client Portal Supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.	\$143,000	1 FTE Estimated 2,500 Clients/ Providers Served	\$143,000	1 FTE Estimated 2,500 Clients/ Providers Served
LAHSA	Administration (8%) Supports administrative costs for accountability, data, and research efforts administered by LAHSA.	\$228,000	8% Administrati on Only	\$716,000	N/A

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Accountability, Data and Research Staff Continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH -- previously listed as HI and HFH staff) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. This allocation sustains core positions that provide analytic, technical, and evaluative support to County homelessness programs, ensuring the capacity needed to meet Measure A’s mandates for data integration, performance measurement, and public reporting.	\$2,389,000	14 FTE	\$3,682,000	14 FTE
HSH	Accountability, Data and Research, Contractors, Consultants, Technology and Services Supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Decrease reflects reallocation of funding to the following line items: Homeless Count HMIS Client Portal Regional Data Integration Blueprint and Data Acquisition Community Engagement and Accountability Annual Evaluation Agenda Implementation Data Integration Staffing InfoHub and Data Integration Infrastructure Expanding Local Partner Data Access <i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>	\$7,640,000	N/A	\$150,000	N/A

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Regional Data Integration Blueprint and Data Acquisition In collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition - such as federal income supports and non-County health or behavioral health data - by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand the countywide InfoHub's analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.	\$0	N/A	\$718,000	N/A
HSH	Community Engagement and Accountability Supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing as well as goals, progress, and objectives.	\$500,000	N/A	\$150,000	N/A
HSH	Annual Evaluation Agenda Implementation Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance's outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions - such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities - to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate impact of investments across the system as a whole. This function is central to Measure A's accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.	\$0	N/A	\$1,047,000	N/A

Accountability, Data and Research

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
CEO-CIO	Data Integration Staffing Provides direct staffing support to the County CEO-Chief Information Office (CIO) to develop and maintain the countywide InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CIO’s team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.	\$0	N/A	\$663,000	2.5 FTE
CEO-CIO	InfoHub and Data Integration Infrastructure The Countywide Information Hub (CWIH) and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, City, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A’s requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.	\$0	N/A	\$438,000	N/A
CEO-CIO	Expanding City and Local Partner Data Capacity and Access Dedicates staffing support in the County CEO-CIO to advise cities and other local partners on building effective data infrastructure and supports access to County data through the Open Data Portal and other regional data tools. The investment funds expert guidance on designing scalable data and reporting systems so cities and local partners can reliably track, analyze, and communicate Measure A spending and results. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.	\$0	N/A	\$225,000	N/A
TOTAL		\$13,384,000		\$16,022,000	40

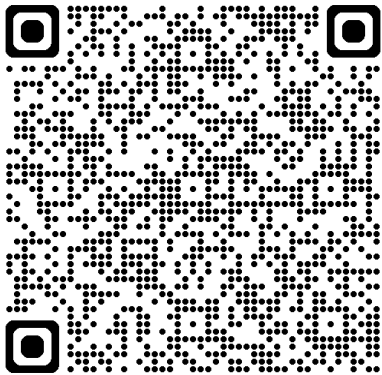
Homelessness Solutions Innovations

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Community Liaisons Based on designs emerging from the HSH community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across the County. Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.	\$0	N/A	\$300,000	N/A
HSH	Faith-Based Regional Coordinators (FBRCs) Supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.	\$600,000	8 Faith- Based Coordinators	\$600,000	8 Faith- Based Coordinators
HSH	Homeless Prevention Unit Supports the pilot Homeless Prevention Unit (HPU), which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform next steps.	\$6,300,000	1.3 DHS FTE 300 Slots / 750 Clients	\$6,109,000	1.3 DHS FTE 300 Slots / 750 Clients

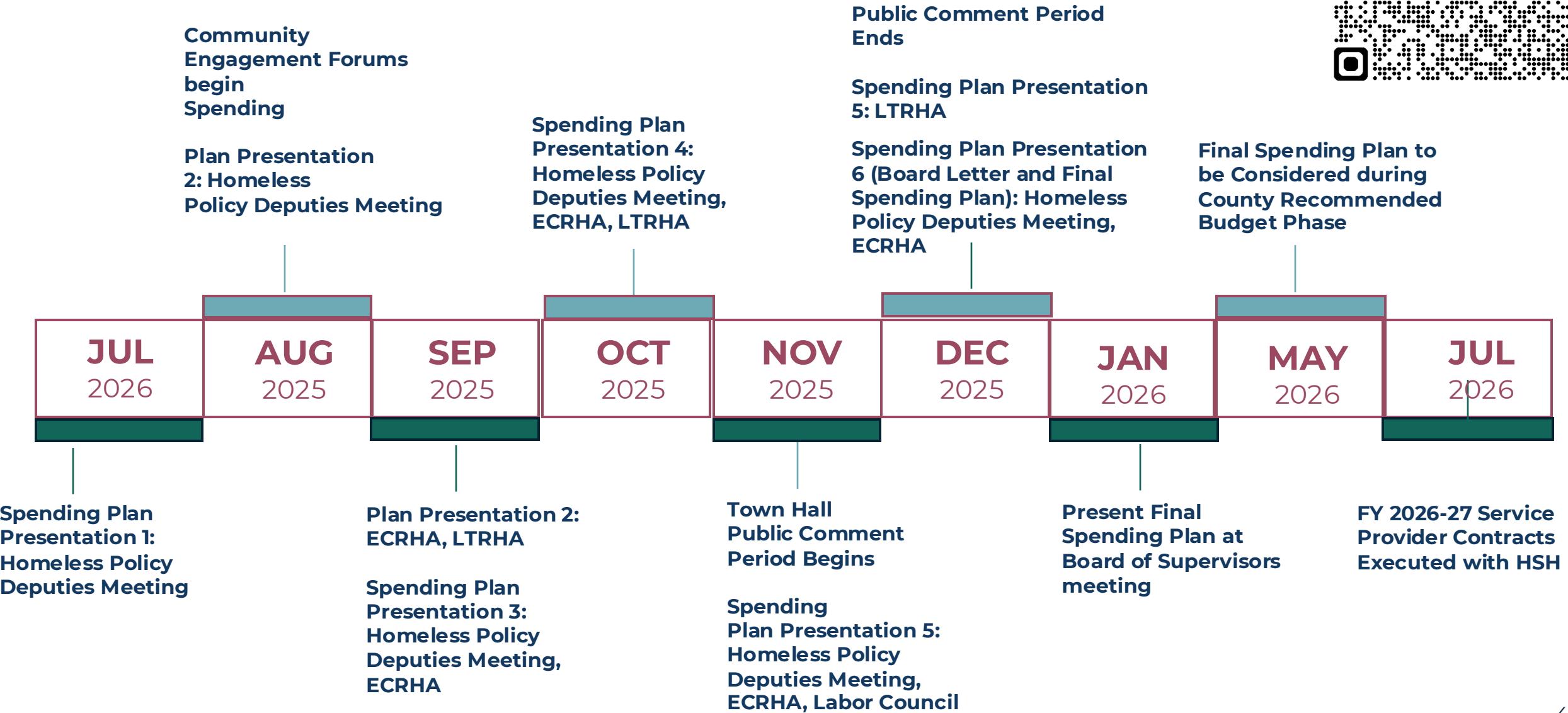
Homelessness Solutions Innovations

Dept/Agency	Program/Service	FY 2025-26 Funding Recommendation	# Beds/ Slots/ FTEs	FY 2026-27 Funding Recommendation	# Beds/ Slots/ FTEs
HSH	Youth Homelessness and Prevention Supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County’s social safety net. HSH, the CEO-Poverty Alleviation Initiative, County departments, and stakeholders are partnering to develop and implement this new initiative.	\$3,332,000	Estimated 500 Youth Served Annually	\$3,332,000	Estimated 500 Youth Served Annually
MVA	Veteran Call Center Supports a centralized call center designed to streamline and optimize support for homeless veterans. By creating a single point of contact, the call center ensures that veterans receive immediate, coordinated access to critical homeless services and resources.	\$158,000	1 MVA FTE	\$158,000	1 MVA FTE
MVA	Homeless Veteran Resource Centers Supports the development of Homeless Veteran Resource Centers in strategic partnership with cities, aiming to enhance and expand pathways that connect veterans experiencing homelessness to vital housing and services.	\$158,000	1 MVA FTE	\$158,000	1 MVA FTE
TOTAL		\$10,548,000		\$10,657,000	42

FY 2026-27 Spending Plan Timeline



Opportunities for public comment



Thank You



County of Los Angeles
**Homeless
Initiative**



**Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN**

Comprehensive Homelessness Services - Summary

Framework Pillars	FY 2025-26 Total Allocation	FY 2026-27 Recommended Allocation	Variance
Coordinate	\$8,221,000	\$1,056,000	\$ (7,165,000)
Prevent	\$4,690,000	\$0	\$ (4,690,000)
Connect/Outreach	\$54,126,000	\$21,631,000	\$ (32,495,000)
Interim Housing	\$187,030,000	\$273,153,000	\$ 86,123,000
Permanent Housing	\$259,333,000	\$240,337,000	\$ (18,996,000)
Stabilize	\$12,155,000	\$0	\$ (12,155,000)
Local Jurisdiction	\$10,000,000	\$0	\$ (10,000,000)
Administration	\$101,714,000	\$98,128,000	\$ (3,586,000)
TOTALS	\$637,269,000	\$634,305,000	\$ (2,964,000)

Other Measure A Funding Categories - Summary

Accountability, Data, and Research
Homelessness Solutions Innovations

Measure A Funding Category	Measure A Projected Revenue Allocation	FY 25-26 Projected Measure A Underspend	Total Available Allocation
Accountability, Data, and Research	\$13,022,000	\$3,000,000	\$16,022,000
Homelessness Solutions Innovations	\$10,313,000	\$344,000	\$10,657,000

FY 2026-27 Projected Revenue

Measure A Budget	
Measure A Projected Revenue Comprehensive Homeless Services	\$520,987,000
FY 25-26 Measure A Projected Underspend - 8% (not including Local Jurisdiction)	\$41,236,000
HHAP Round 6 (Tentative)	\$72,082,000
TOTAL	\$634,305,000

Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN
Comprehensive Homelessness Services



COORDINATE										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Coordinated Entry System	LAHSA	Continuum of Care (CoC) Coordinated Assessment Grant Cash Match	Supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	\$961,000	N/A	\$961,000	N/A	Disproportionately impacted populations and other vulnerable groups need a coordinated entry and data system that can consistently identify, prioritize, and connect people with the highest needs to housing and services across all Service Planning Areas (SPAs).	The funding recommendation is necessary to fully draw down the federal match.	
		CoC Planning Grant Cash Match	Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	\$95,000	N/A	\$95,000	N/A	Communities most affected by homelessness need a system that can regularly evaluate what is and isn't working and shift resources toward higher impact housing options that better serve vulnerable populations and high-need geographies.	The funding recommendation is necessary to fully draw down the federal match.	
	Subtotal			\$1,056,000		\$1,056,000				
Not Recommended for Funding	LAHSA	Regional Coordination	Supports the implementation and continuous quality improvement of the CES infrastructure.	\$4,960,000	24 Contracts: 8 for Adults 8 for Families 8 for Youth	\$0	--	Did not advance to Phase 2.		Funders Collaborative is exploring philanthropic funding to support regional coordination. In addition, the Department of Homeless Services and Housing (HSH) will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27.
		Youth Collaboration	Supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	\$25,000	9 Youth Supported	\$0	--	Did not advance to Phase 2.		Through the Community Liaisons program funded in Homelessness Solutions Innovations, HSH will engage and collaborate with youth with lived experience, alongside providers, to inform program and system improvements. HSH will support youth participation by providing compensation and building capacity.

COORDINATE										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	LAHSA	Education Coordinators	Supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	\$928,000	2.5 LAUSD FTE 2.05 LACOE FTE	\$0	--	Did not advance to Phase 2.		HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with LACOE, LAUSD, and other school districts to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.
		Youth Homeless Demonstration Program (YHDP) Support	Supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	\$333,000	9 Contract Staff 184 Move-In Assistance Slots Compensation for 64 Youth	\$0	--	Did not advance to Phase 2.		YHDP will continue with LAHSA administered HUD CoC funding.
	DMH	Referral, Access, and Data Unit	Supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	\$661,000	3 DMH FTE	\$0	--	Did not advance to Phase 2.		DMH is assessing the ability to maintain services for this program.
	MVA	Improved Coordination for Document Readiness	Supports the Department of Military and Veterans Affairs (MVA) in streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	\$258,000	1 MVA FTE	\$0	--	Did not advance to Phase 2.		The Department of Veterans Affairs has committed to partnering with the County and identifying opportunities to leverage its resources to support continued programming.
	Subtotal			\$7,165,000		\$0				
TOTAL	Total			\$8,221,000		\$1,056,000				

PREVENT										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	LAHSA	Problem Solving	Supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.	\$138,000	1.5 Contract FTE Estimated 165 Households Served Annually	\$0	--	People at risk of homelessness still need support to resolve crises early, but in this plan these needs are met through larger prevention and renter-protection investments, while scarce funds are concentrated on those already unhoused with the least ability to self-resolve.	The FY 2025-26 Local Solutions Fund (LSF) contracts include \$1.4M allocated for Problem Solving Assistance. The Los Angeles County Affordable Housing Solutions Agency (LACAHSAs) provides \$114.8M for Renter Protection and Homeless Prevention (RPHP) for people who are at risk of, but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHSAs.	Problem Solving was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. Slot/FTE information for FY 2025-26 was adjusted to align with the funding reduction. Interim housing case management and outreach staff will be provided with Problem Solving training and technical assistance so they can provide Problem Solving services to clients.
		Homeless Prevention Case Management & Financial Assistance	Supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	\$2,758,000	2 LAHSA FTE Estimated 15 Contract FTE 375 Slots Estimated 1,100 Households Served Annually	\$0	--	Households on the brink of losing housing need targeted financial and case management help; those needs are primarily addressed through other prevention and legal services, while scarce funds are concentrated on those already unhoused with the least ability to self-resolve.	The FY 2025-26 LSF contracts include nearly \$1M allocated for Homeless Prevention Services. LACAHSAs provides \$114.8M for RPHP for people who are at risk of, but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and COGs, and \$34.4M will be administered directly by LACAHSAs.	Homeless Prevention Case Management and Financial Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. Slot/FTE information for FY 2025-26 was adjusted to align with the funding reduction. LACAHSAs recently did a Request for Proposals (RFP) for organizations, including service providers and public agencies, to access approximately \$11.47 million for emergency rental and flexible financial assistance. This RFP will result in funded contracts starting February 1, 2026 through June 30, 2027. For future fiscal years, LACAHSAs will continue to conduct competitive bidding processes for RPHP activities funded directly by LACAHSAs agency funds.
		Youth Family Reconnection	Supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	\$1,654,000	9 Contract FTE Estimated 450 Youth Served Annually	\$0	--	Did not advance to Phase 2.		Youth Family Reconnection was reduced in FY 2025-26 to estimated actual FY 2024-25 expenditures and will no longer receive HSH funding to operate as a standalone program in FY 2026-27. HSH will work to ensure providers are aware of pathways to mental health services that meet the needs of youth. In addition, most contracted service providers have been trained to conduct Problem Solving conversations that can help youth identify social supports and resources to prevent or quickly resolve their episode of homelessness without requiring further system assistance.
	DCFS	Emergency Basic Support Services	Supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/investigations and community families with no DCFS involvement experiencing housing insecurity.	\$97,000	50 Households Served Annually	\$0	--	Did not advance to Phase 2.		Emergency Basic Support Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding to operate as a standalone program in FY 2026-27. Slot/FTE information for FY 2025-26 was adjusted to align with the funding reduction. DCFS is assessing the ability to maintain services for this program.
		Housing Related Assistance	Supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	\$43,000	15 Households Served Annually	\$0	--	Did not advance to Phase 2.		Housing Related Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding to operate as a standalone program in FY26/27. Slot/FTE information for FY 2025-26 was adjusted to align with the funding reduction. DCFS is assessing the ability to maintain services for this program.
TOTAL	Total			\$4,690,000		\$0				

CONNECT/OUTREACH										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Coordinated Outreach & Engagement	HSH	Countywide Outreach Multi-Disciplinary Teams (MDTs)	Supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$27,633,000	36 MDTs 8 Part-Time Weekend MDTs 8 Public Spaces Generalists Estimated 12,000 Engagements Annually	\$17,781,000	28 MDTs 8 Part-Time Weekend MDT Generalist Teams 3 MDT Generalist Outreach Teams Estimated 9,400 Engagements Annually	Unsheltered people experiencing homelessness with complex medical and behavioral health needs in high-burden SPAs need multidisciplinary outreach that can meet them where they are, build trust, and connect them into interim and permanent housing paths.	Some MDTs are reduced from five-person to four-person teams, and eight public space teams funded in FY 2025-26 have been eliminated. Eight part-time weekend MDTs have been converted to eight part-time weekend generalist teams to ensure some weekend coverage. Three MDT generalist outreach teams have been added to increase capacity of the specialized team members by focusing on housing and case management related engagements with MDT participants. Eight MDTs outside the City of Los Angeles are being eliminated, returning to staffing levels pre-September 2023. Non-City of Los Angeles MDTs will also leverage Field Medicine teams to offset decreased medical staff. The FY 2025-26 LSF contracts include \$3.9M allocated for Coordinated Outreach.	The funding recommendation reflects the prioritization of interim housing beds and permanent housing resources.
		Countywide Outreach Teams	Supports direct service staff tasked with conducting street outreach to encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$8,933,000	68 LAHSA FTE Estimated 9,000 Engagements Annually	\$3,850,000	33 HSH FTE Estimated 3,800 Engagements Annually	Residents in encampments and high-visibility locations need consistent, coordinated outreach presence that can engage them, offer services, and link them to shelter and housing opportunities rather than leaving them disconnected from the system.	The FY 2025-26 LSF contracts include \$3.9M allocated for Coordinated Outreach. In addition to the 33 Measure A-funded outreach FTE (15 teams), who provide direct countywide outreach to high priority locations across the County, there are 27 CARE/+ Teams leveraged in the City of Los Angeles. The FY 2025-26 funding allocation excludes \$776K of administrative expenses included in the staffing and administration section below.	The funding recommendation reflects the prioritization of interim housing beds and permanent housing resources.
	Subtotal				\$36,566,000		\$21,631,000			
Not Recommended for Funding	LAHSA	Safe Parking	Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000	4 Sites	\$0	--	Households living in vehicles need safe places to park and connect to services; those needs are addressed through other safe parking and prevention resources, while equity-focused dollars are prioritized for housing and services that reach larger numbers of unsheltered and high-vulnerability households.		The funding recommendation reflects the prioritization of interim housing beds and permanent housing resources.

CONNECT/OUTREACH										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	LAHSA	Housing Navigation	Supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,866,000	2,420 Slots	\$0	--	People facing multiple barriers to leasing units need help with landlord engagement and paperwork, and those navigation needs are being met within integrated housing programs (ICMS, TLS, interim housing) so that limited funds can stay focused on the housing and supports themselves.	The FY 2025-26 LSF contracts include \$739k allocated for Housing Navigation Services.	The funding recommendation reflects the limited availability of housing inventory for navigation, driven by decreases in local and federally funded rent subsidies as well as an overlap of existing services provided through programs such as Intensive Case Management Services (ICMS).
		Campus Peer Navigation	Supports co-location of Youth CES staff at community college campuses to assist students at risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	\$793,000	9.5 Contract FTE	\$0	--	Did not advance to Phase 2.		HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with community colleges to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.
	DPH	Encampment Assessments	Supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	\$185,000	1 DPH FTE	\$0	--	Did not advance to Phase 2.		Outreach teams will be trained to identify and elevate health hazards during encampment assessments. HSH and the Department of Public Works (DPW) will incorporate health-related risk factors into encampment prioritization protocols, aligning with the previous DPH assessment and prioritization process. This approach will enable more efficient deployment of limited field resources by focusing on locations with elevated health risks.
		Mobile Public Health Clinical Services for People Experiencing Homelessness	Supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.	\$2,000,000	5 DPH FTE 5 Contract FTE 4,800 PEH Engaged 3,000 Receiving At Least One Clinical Service	\$0	--	Did not advance to Phase 2.		DPH is assessing the ability to maintain services for this program.
	Subtotal			\$17,560,000		\$0				
TOTAL	Total			\$54,126,000		\$21,631,000				

INTERIM HOUSING										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Interim Housing	HSH	Single Adult Interim Housing	Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$95,129,000	3,318 Beds	\$138,860,000	3,189 Beds	Adults experiencing unsheltered homelessness, particularly those with serious health or behavioral health needs, require safe, low-barrier interim beds in high-burden SPAs so they can stabilize and move toward permanent housing rather than remaining on the street.	The FY 2025-26 LSF contracts allocate \$56M for approximately 1,200 interim housing beds, with an additional \$2M designated for motel vouchers. In addition to Measure A, the program will leverage a combination of \$2.1M Housing and Disability Advocacy Program (HDAP) funding. The program is also pursuing other State funding for interim housing to support participants. Additional interim housing capacity within the system includes the DMH interim housing portfolio, which was recently expanded by 499 beds as a direct result of the Request for Applications for interim housing with Behavioral Health Bridge Housing funds.	While the number of beds remains largely unchanged, funding has increased to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025–26 with one-time funds that are no longer available.
		Family Interim Housing	Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support. <i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i>	\$34,871,000	1,199 Beds	\$58,313,000	1,199 Beds	Families with children need family-appropriate interim housing that keeps them together, safe, and connected to school and work while they work toward permanent housing, especially in areas seeing rising family homelessness and overcrowding.	\$3.2M in CalWORKs Housing Support Program (HSP) is being leveraged to support the Department of Public Social Services (DPSS) families currently enrolled in interim housing.	While the number of beds remains largely unchanged, funding has increased to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025–26 with one-time funds that are no longer available. Funding for five family Homekey interim housing sites, which were previously paid for with one-time funding, has also been absorbed by Measure A in this recommendation.
		Youth Interim Housing	Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,116,000	765 Beds (Youth Transitional Housing & IH)	\$45,615,000	809 Beds	Youth need youth-specific interim housing options that provide safety, stability, and developmentally appropriate supports so early episodes of homelessness don't turn into chronic instability.		While the number of beds remains largely unchanged, funding has increased to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025–26 with one-time funds that are no longer available. Funding for five Youth Homekey interim housing sites, which were previously supported with one-time funding, has also been absorbed by Measure A in this recommendation.
		Youth Interim Housing (HHAP Funded)		\$4,362,000		\$4,256,000				

INTERIM HOUSING										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Interim Housing	HSH	DV/IPV Interim Housing	Supports short-term housing and/or emergency beds for people experiencing homelessness with supportive services and case management. Programs serve populations including women, older adults, individuals experiencing DV/Intimate Partner Violence (IPV) and others. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$1,033,000	45 Beds	\$1,905,000	45 Beds	Survivors of domestic and intimate partner violence, including older adults, youth, and parents with children, need immediate access to confidential, safe interim housing so they are not forced to choose between staying in danger and becoming unsheltered.		While the number of beds remains largely unchanged, funding has increased to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025–26 with one-time funds that are no longer available.
		Pathway Home Interim Housing	Supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$10,000,000	265 Rooms Only	\$11,536,000	166 Rooms Services for 145 Beds	People living in encampments need encampment-linked interim housing options so that when sites are resolved they have real placements indoors instead of being displaced to another unsafe location.	Approximately \$62M in program efficiencies will be achieved through the closure of 13 sites (785 beds) beginning in FY 2025-26 and continuing in FY 2026-27. In addition to Measure A-funded beds and services, the program will leverage a combination of one-time Measure H and DMH funding to support another 244 rooms and services for the 315 interim housing beds that will remain in the program at the end of FY 2026-27.	The increase in Measure A funding from FY 2025-26 to FY 2026-27 is due to the addition of services costs for a portion of the Pathway Home beds, as the current fiscal year only pays for room costs for motel-based interim housing. This funding recommendation absorbs costs that were previously funded with one-time resources that are no longer available. Although the Measure A allocation has risen, the overall Pathway Home budget and the number of associated beds have decreased.
	DPH	Interim Housing	Supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	\$12,668,000	550 Beds 2.5 DPH FTE	\$12,668,000	550 Beds 2.5 DPH FTE	People experiencing homelessness with substance use disorders need stable, service-linked interim housing so they can safely engage in treatment, manage health risks, and reduce their chances of returning to homelessness.		No change.
	Subtotal			\$185,179,000		\$273,153,000				
Not Recommended for Funding	LAHSA	Host Homes for Youth	Supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	\$780,000	55 Slots	\$0	--	Youth still need flexible, supportive housing options, and those needs are primarily addressed through larger-scale youth interim housing and subsidy programs that reach more youth and are more fully integrated into the system.		This recommendation proposes a curtailment of this low-utilization program; however, this Spending Plan is maintaining all interim and permanent housing for youth.
	DPH	Interim Housing Inspections	Supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	\$703,000	4.5 DPH FTE	\$0	--	Did not advance to Phase 2.		DPH is assessing ways to reduce interim housing inspections and develop a fee structure.
		Emergency Housing	Supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation in order to complete recommended communicable disease treatment, isolation, and/or quarantine.	\$100,000	Estimated 40 Clients Served Annually	\$0	--	Did not advance to Phase 2.		HSH is exploring philanthropic partnerships and will work with DPH to support the placement of participants served by this program into HSH's interim housing portfolio.
	DMH	Interim Housing Staff and Administration	Supports staffing costs for DMH for staff who work with Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	\$268,000	1 DMH FTE 10% Administration	\$0	--	Did not advance to Phase 2.		DMH is assessing the ability to maintain services for this program.
	Subtotal			\$1,851,000		\$0				
TOTAL	Total			\$187,030,000		\$273,153,000				

PERMANENT HOUSING										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Time-Limited Subsidies	HSH	Shallow Subsidy	Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$12,025,000	621 Slots 6 Contract FTE	\$12,025,000	621 Slots 6 Contract FTE	Households who are already housed but severely rent-burdened—such as older adults, people with disabilities, and very low-income workers—need modest ongoing rent support to avoid eviction and prevent returns to homelessness, particularly in high-cost SPAs.	HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS. For FY 2025–26, the LSF contracts include \$8.2 million for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS. Additionally, there is the potential for \$2M in Care First Community Investment (CFCI) funding for TLS, subject to Board approval.	
		Single Adult Time-Limited Subsidies (TLS)	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$27,251,000	1,121 Slots	\$24,600,000	1,121 Slots	Single adults with some capacity to sustain housing need short- to medium-term rental assistance and light-touch services to move from shelter or street into permanent homes and remain stable.	HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS. For FY 2025–26, the LSF contracts include \$8.2 million for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSAs Shallow Subsidy funds will also be available for TLS. Additionally, there is the potential for \$2M in Care First Community Investment (CFCI) funding for TLS, subject to Board approval.	
		Family TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$14,000,000	487 Slots	\$12,800,000	487 Slots	Families with children need time-limited rental support and services so they can exit interim settings quickly, shorten their total time homeless, and maintain stability in school and work.	HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS. CalWORKs HSP funding as mentioned above in interim housing is also applicable to support DPSS families for TLS. The LACAHSAs Funds mentioned above for Shallow Subsidy is also applicable to support families in TLS.	
		Youth TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,833,000	120 Slots	\$2,733,000	120 Slots	Young adults need temporary rental assistance and tailored supports to bridge from youth programs or unstable situations into long-term housing, building income and rental history without cycling back into homelessness.	HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS. The FY 2025-26 LSF contracts include \$1.6M allocated for Employment Caseload Capacity and Household Financial Assistance for transitional aged youth (TAY). The LACAHSAs Funds mentioned (above) for Shallow Subsidy is also applicable to TLS.	

PERMANENT HOUSING										
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Time-Limited Subsidies	HSH	DV/IPV TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$2,990,000	115 Slots	\$2,890,000	115 Slots	Survivors of domestic and intimate partner violence need time-limited rental assistance and supportive services so they can safely leave abusive environments and maintain independent housing.	HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS. The LACAHSAs Funds mentioned (above) for Shallow Subsidy is also applicable to TLS.	
	DPSS	Subsidized Housing for Homeless Disabled Individuals	Supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).	\$10,415,000	1,690 Slots	\$6,500,000	Estimated 1,055 Slots	People with disabling conditions who rely on basic cash assistance need stable housing while they navigate long SSI and disability benefit processes so they are not forced to remain homeless or lose housing while waiting for a decision.	The funding recommendation reflects rightsizing based on actual utilization and expenditures and will not impact any GR participants currently supported by rental subsidies.	
	Subtotal			\$69,514,000		\$61,548,000				
Permanent Supportive Housing		ICMS	Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.	\$68,839,000	26,100 Slots	\$22,759,000	24,250 Slots	Tenants in PSH with intensive medical, mental health, and functional needs require long-term, relationship-based case management to help them navigate benefits, remain connected to care, and maintain housing stability.	While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to all new project based units or federal subsidies which become available during the year. The total reduction is due to the curtailment of pre-match ICMS, activating new ICMS slots one-month prior to certificate of occupancy instead of two-months, fewer federal vouchers expected, increased client graduation, and increased usage of lower acuity tiers.	
		ICMS (HHAP Funded)	<i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$36,378,000		\$64,596,000			The FY 2025-26 LSF contracts include \$2.1M allocated for ICMS services and PSH Case Management. In addition to Measure A and HHAP-6, the program will leverage a combination of CalAIM, \$8.5M of Net County Cost and \$5M of CFCI to support funding ICMS in FY 2026-27. Enhanced Care Management funding is being pursued and, if secured, will be used to restore a portion of ICMS service capacity.	
	HSH	Rental Subsidies/ Tenancy Support Services	Supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	\$49,305,000	2,360 Slots	\$82,975,000	3,675 Slots	Tenants with very low incomes and who do not have access to federal rental subsidies need locally funded rental subsidies and flexible tenancy support—such as arrears payments, deposits, repairs, and landlord mediation—so that everyday crises don't result in eviction and a return to homelessness.	Efficiencies include graduating participants from Tenancy Support Services once housing stability is reached (generally within 12–24 months), limiting relocations, adopting a revised invoice template to improve expenditure analysis, and building on newly refined controls for financial assistance. The LACAHSAs Flexible PPO funding of approximately \$49M may be used for ongoing rental assistance. This funding is currently prioritized for project-based strategies, and are allocated to: \$32M to other Eligible Jurisdictions (cities and COGs) \$13M is administered by LACAHSAs directly \$4.2M to the County on behalf of Unincorporated Areas In addition to Measure A, the program will leverage a combination of \$17M of CFCI, \$11M of American Rescue Plan Act Enabled Funding (ARPA), and \$7M of HDAP. The program is also pursuing other State funding to support Enriched Residential Care (ERC) clients, and philanthropy to support youth funding for permanent supportive housing subsidies in FY 2026-27.	The funding recommendation reflects an increase in Measure A to absorb costs previously covered by one-time funds that are no longer available.

PERMANENT HOUSING										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Permanent Supportive Housing	HSH	Pathway Home Permanent Housing	Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	\$0	N/A	\$6,724,000	ICMS Slots: 146 FHSP-TL Slots: 146	People leaving encampment-linked interim housing need clear, reserved permanent housing options so they can transition from temporary placements into long-term stability rather than returning to unsheltered conditions.	Pathway Home is prioritizing the permanent housing budget for participants impacted by closing sites, so a small amount of new Flexible Housing Subsidy Pool (FHSP) slots is included. However, \$7.2M in program efficiencies are achieved by phasing out 1,000 Pre-Match ICMS slots and focusing the limited supply of ICMS tenant based vouchers and FHSP slots on participants impacted by site demobilizations in FY 2025-26 and FY 2026-27. In addition to Measure A-funded slots, Pathway Home is leveraging State Encampment Resolution Fund (ERF) dollars to support the cost of permanent housing for approximately 250-300 more participants. Pathway Home is also leveraging one-time Measure H funding and Project Homekey for permanent housing costs.	The funding recommendation reflects an increase in Measure A to absorb costs previously covered by one-time funds that are no longer available.
	HSH	Master Leasing	Supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$7,000,000	Estimated 1,400 Units	\$1,735,000	Estimated 775 Units	Households with vouchers, low incomes, or rental histories that make it hard to be accepted by landlords need master-leased units that bypass some of those barriers and provide real access to housing in tight rental markets.	In addition to Measure A, Housing and Homeless Incentive Program (HHIP) funding will be leveraged to offset the impact of the reduction in funding. Under specific circumstances, LACAHA PPO funding can be used for Master Leasing. The Notice of Funding Availability (NOFA) will be released at the end of November 2025.	
	Subtotal			\$161,522,000		\$178,789,000				
Not Recommended for Funding	LAHSA	RPSS	Supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000	1,224 Units	\$0	--	Tenants and property owners still need basic property support and coordination, but in this cycle the more urgent need is to keep funding closest to direct housing placements and retention services for people with the highest barriers.	Costs associated with sunseting this program after the end of FY 2025-26 will be funded with a non-Measure A funding source. The 2025-26 LSF contracts include \$2.7M allocated for Housing Acquisition and Affordable Housing Preservation funds. Under specific circumstances, LACAHA PPO funding can be used for Master Leasing. The NOFA will be released at the end of November 2025.	
	HSH	Permanent Housing for Older Adults	Supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.	\$5,000,000	Estimated 700 Older Adults Served Annually	\$0	Estimated 350 Older Adults Served Annually	Older adults at risk of or experiencing homelessness need age-appropriate permanent housing support and strong connections to benefits and health services; in this plan those needs are primarily met through existing interim housing, TLS, and PSH resources, while dedicated models are developed further.	Data for this program is not yet available, as the program has not yet enrolled participants.	The funding recommendation reflects one-time carryover of \$5M from FY 2025-26 in Measure A to fund the program in FY 2026-27 and FY 2027-28.

PERMANENT HOUSING										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	DPH	Client Engagement and Navigation Services (CENS)	Supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	\$3,606,000	1.5 DPH FTE 285 PSH Sites Served Estimated 3,500 Clients Served Annually	\$0	--	Tenants dealing with substance use issues still need help connecting to treatment; those needs are being addressed by integrating substance use navigation into case management and broader behavioral health models, while housing funds remain focused on placement and retention.	FY 2025-26 LSF contracts include \$529k allocated for Substance Abuse Services	Measure A funds represent a portion of the overall CENS program budget, and the decrease in funding does not remove access to SUD services. CENS will continue to be funded with additional DPH administered funding in FY 2026-27.
	DMH	Housing Supportive Services Program (HSSP) Staff and Administration	Supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, Medical claiming, and service delivery of the HSSP. They also work with DHS- Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	\$2,985,000	12 DMH FTE 10% Administration	\$0	--	Did not advance to Phase 2.		DMH is assessing the ability to maintain services for this program.
	LACDA	Homeless Incentive Program	Supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	\$11,357,000	2,295 Households Served Annually	\$0	--	Did not advance to Phase 2.		This recommendation reflects the limited number of new federal vouchers and availability of move-in assistance support through CalAIM Community Supports.
	Subtotal			\$28,297,000		\$0				
TOTAL	Total			\$259,333,000		\$240,337,000				

STABILIZE										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	LAHSA	Legal Services	Supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$746,000	822 Legal Services Slots	\$0	--	People facing eviction, discrimination, or legal barriers to housing and employment need legal assistance, and those needs are being met through larger renter protection and prevention investments that include dedicated legal services.	The Los Angeles County Affordable Housing Solutions Agency (LACAHSAs) provides \$114.8M for Renter Protection and Homeless Prevention (RPHP) for people who are at risk of, but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHSAs. 20%, or \$23M, of all LACAHSAs RPHP funding must be used for legal services and renter education.	Legal Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27.
	DPSS	Benefits Advocacy	Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	\$5,000,000	2,000 Applications and Appeals Submitted Annually	\$0	--	People living on extremely low incomes or with disabling conditions need support securing disability and other benefits, and those needs will need to continue to be addressed through other benefits advocacy funding streams.		Measure A funds represent a portion of the overall CBEST program budget, and the decrease in funding does not remove access to benefits advocacy services. CBEST will continue to be funded with County Services Block Grant and NCC funding in FY 2026-27.
	DMH	Benefits Advocacy	Supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	\$1,544,000	8 DMH FTE	\$0	--	Did not advance to Phase 2.		DMH is assessing the ability to maintain services for this program.
	MVA	Benefits Advocacy	Supports MVA with providing veterans with benefits advocacy services.	\$1,372,000	4 MVA FTE 1200 Applications & Appeals Submitted	\$0	--	Did not advance to Phase 2.		MVA is assessing the ability to maintain services for this program.
	PD	Criminal Records Clearing Project	Supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	\$1,493,000	8 PD FTE 1,000 Petitions Granted	\$0	--	Did not advance to Phase 2.		PD is assessing the ability to maintain services for this program.
	DEO	Employment for Adults Experiencing Homelessness	The Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA-RISE that unites the City of LA and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	\$2,000,000	1 DEO FTE 183 Slots 11% Administration	\$0	--	Did not advance to Phase 2.		DEO has identified additional resources, including AB109 funding, to maintain services for this program. HSH is also facilitating connections with jurisdictional partners to explore further opportunities to support the program. FY 2025-26 LSF contracts include \$0.9M allocated for Employment Caseload Capacity.
TOTAL	Total			\$12,155,000		\$0				

LOCAL JURISDICTIONS										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Leveraging and Efficiencies Summary	Additional Information
Not Recommended for Funding	CEO	CoC	Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	\$10,000,000	N/A	\$0	--	Residents in CoC cities still need prevention, outreach, interim housing, and rehousing supports; those needs are being met primarily through local, LSF, and LACAHSAs resources while Measure A's limited Comprehensive Homeless Solutions dollars are focused on countywide interventions serving the highest need SPAs and disproportionately impacted communities.	LSF and LACAHSAs funds provide \$27.8M to the CoC Cities. The FY 2025-26 LSF contracts include \$6.1M for the CoC cities including: \$434,979 for Glendale \$867k for Pasadena \$4.8M for Long Beach LACAHSAs includes \$22.2M for the CoC cities and affiliated trusts for services and projects restricted to people not actively experiencing homelessness: \$6.4M for the Glendale-Burbank-Pasadena Regional Housing Trust \$5.1M for Glendale \$10.7M for Long Beach	This funding recommendation reflects the availability of new Measure A funding streams dedicated to local jurisdictions. HSH will ensure equitable access for people experiencing homelessness in the CoC jurisdictions.
TOTAL	Total			\$10,000,000		\$0				
HSH STAFFING & ADMINISTRATION										
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded Slots/FTEs	FY 2026-27 Funding Recommendation	FY 2026-27 Measure A Funded Slots/FTEs	Equity Considerations	Additional Information	
Staffing & Administration	HSH	Programmatic Staffing and Administration	Supports programmatic staffing related to permanent housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$101,714,000	110 FTE	\$23,330,000	114 FTE	People relying on permanent housing programs need core administrative and program staff to manage contracts, data, and oversight so units, subsidies, and services are delivered reliably and fairly.	This funding recommendation reflects existing staff who were previously embedded in other staffing and administration lines. Estimates of positions funded by Measure A are pending finalization of the HSH organizational chart. These estimates exclude positions supported by other funding streams and do not account for the proposed transition of County outreach workers referenced above.	
			Supports programmatic staffing related to interim housing. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		40 FTE	\$9,875,000	42 FTE	Individuals and families in interim housing need enough programmatic support to keep shelters staffed, safe, and coordinated across providers while maximizing resources for beds and services.		
			Supports programmatic staffing related to outreach. This excludes the additional 33 HSH FTE in the Countywide Outreach Teams line item above to avoid duplication. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		22 FTE	\$4,723,000	22 FTE	Communities experiencing unsheltered homelessness need outreach operations that are managed and coordinated so frontline teams show up consistently, share information, and connect people to the same system of care.		
			Supports programmatic staffing related to data systems and analytics. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$7,725,000	49 FTE	People interacting with the system need data infrastructure that accurately tracks who is served and what outcomes they achieve so inequities can be identified and addressed, not hidden.	The FY 2025-26 allocation includes \$1.8M previously embedded in the ICMS HHAP line, and \$776K included in the Coordinated Outreach and Engagement line, which otherwise funds direct outreach staff.	
			Supports programmatic staffing related to strategy and partnerships. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$6,500,000	25 FTE	Vulnerable communities benefit when agencies coordinate strategies and partnerships, making it easier to align funding, reduce duplication, and keep efforts focused on the people and SPAs with the greatest needs.		
			Supports costs related to fiscal, and contractual administration and oversight. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		N/A	\$45,975,000	TBD	Frontline programs depend on fiscal and contracts capacity so staff can be paid, providers can be reimbursed, and housing resources can be deployed without interruption, especially in high-need areas.	This funding recommendation reflects existing staff previously embedded in other staffing and administration lines, including those funded as part of an administration pool, without specific FTE attributed to Measure A. The FY 2026-27 FTE count is to be determined as HSH continues to develop its administrative structure, with the goals of developing operational efficiencies, minimizing administrative costs, and maximizing other leveraged funding available for administrative costs.	
TOTAL	Total			\$101,714,000		\$98,128,000				
TOTAL COMPREHENSIVE HOMELESSNESS SERVICES				\$637,269,000		\$634,305,000				

Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN



ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded # Slots/FTEs	FY 2026-27 Draft Allocation	FY 2026-27 Measure A Funded # Slots/FTEs	Measure A Alignment
Accountability, Data and Research	LAHSA	Homeless Count	Supports costs associated with the federally-mandated annual Homeless Count, a point-in-time (PIT) survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County). Measure A requires that 1) funding for programs and services should be allocated according to need and equity, considering factors such as the PIT count or other similar measures of the population experiencing homelessness or housing instability; 2) the Local Solutions Fund shall be distributed to cities, Councils of Government, and to the County on behalf of unincorporated areas via a formula based on the PIT count and/or similar measures of people experiencing homelessness; and 3) that baseline and target metrics must be formulated by April 1, 2025, and reported on regularly. The baseline and target metrics adopted by the Board of Supervisors includes PIT count data as one of the data sources for the baseline and target metrics. This reflects an increase in funding to support continuous improvement and enhancement of the PIT count.	\$384,000	N/A	\$2,320,000	N/A	Increase reflects need for additional County funding support to address funding gap created by reduction in LAHSA administrative funding. Measure A ordinance requires funding for programs and services to be allocated according to need and equity, considering factors such as the point-in-time count. The Local Solutions Fund shall be distributed to cities, councils of governments, and to the County on behalf of its unincorporated areas via a formula based on the PIT.
		Homeless Management Information System (HMIS)	Supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County. Supports the ability to track client outcomes as well as measure and evaluate program effectiveness. HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Ongoing funding is needed to support Measure A data needs and support provider and local jurisdiction access across the region.	\$2,100,000	N/A	\$5,770,000	N/A	Increase reflects need for additional County funding support to address funding gap created by reduction in LAHSA administrative funding. As a key system of record on homelessness services whose establishment and maintenance is required by federal law, HMIS is essential for Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan.
		Client Portal	Supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.	\$143,000	1 FTE Estimated 2,500 Clients/Providers Served	\$143,000	1 FTE Estimated 2,500 Clients/Providers Served	No change. By enabling providers to access their own data, portal is aligned with Measure A expectations related to accountability and transparency.
		Administration (8%)	Supports administrative costs for accountability, data, and research efforts administered by LAHSA.	\$228,000	8% Administration Only	\$716,000	8% Administration Only	Increase reflects other increases above.
	Subtotal			\$2,855,000		\$8,949,000		

ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded # Slots/FTEs	FY 2026-27 Draft Allocation	FY 2026-27 Measure A Funded # Slots/FTEs	Measure A Alignment
Accountability, Data and Research	HSH	Accountability, Data and Research Staff	<p>Continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH -- previously listed as HI and HFH staff) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. This allocation sustains core positions that provide analytic, technical, and evaluative support to County homelessness programs, ensuring the capacity needed to meet Measure A's mandates for data integration, performance measurement, and public reporting.</p> <p><i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i></p>	\$2,389,000	14 FTE	\$3,682,000	14 FTE	This staffing fulfills Measure A Sections 3(F) and 6(A)(2), which require the County to maintain sufficient capacity for research, evaluation, data management, data integration, and centralized oversight.
		Accountability, Data and Research, Contractors, Consultants, Technology and Services	<p>Supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. Decrease reflects reallocation of funding to the following line items: Homeless Count HMIS Client Portal Regional Data Integration Blueprint and Data Acquisition Community Engagement and Accountability Annual Evaluation Agenda Implementation Data Integration Staffing InfoHub and Data Integration Infrastructure Expanding Local Partner Data Access</p> <p><i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i></p>	\$7,640,000	N/A	\$150,000	N/A	Decrease reflects reallocation of funding to address critical funding gaps in LAHSA HMIS and PIT count administration, support for CIO InfoHub infrastructure, and creation of a separate line item for Annual Evaluation Agenda implementation.
		Regional Data Integration Blueprint and Data Acquisition	<p>In collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition - such as federal income supports and non-County health or behavioral health data - by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand the Countywide InfoHub's analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.</p>	\$0	N/A	\$718,000	N/A	The three areas of expenditure advance Measure A 6(A)(2), which requires sufficient staffing for research and data integration, and public reporting of outcomes. By developing the regional data blueprint, accelerating acquisition of key datasets, and maintaining shared data infrastructure, HSH will advance progress towards key goals such as systemwide tracking of referrals, and providing centralized program oversight. Data assets created through these endeavors will benefit all participants in Countywide InfoHub, meeting key requirement to expand capacity for reporting broadly among stakeholders (3(F)).
		Community Engagement and Accountability	<p>Supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing as well as goals, progress, and objectives.</p> <p><i>This program was administered by CEO-HI in FY 2025-26.</i></p>	\$500,000	N/A	\$150,000	N/A	Reduction reflects decreased intensity of engagement following initial sprints to create new department. This expenditure fulfills Measure A Section 6(A)(6)–(7), which require public listening sessions and ongoing community education to ensure transparency and accountability.
		Annual Evaluation Agenda Implementation	<p>Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance's outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions - such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities - to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate impact of investments across the system as a whole. This function is central to Measure A's accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.</p>	\$0	N/A	\$1,047,000	N/A	This expenditure fulfills Measure A Section 6(A)(1), which mandates an annual evaluation agenda to assess the impact of investments and promote continuous improvement, and aligns with Section 3(F) requiring evaluation to support accountability and oversight. Funding supports coordinated evaluations and system impact analyses that measure progress toward the ordinance's five outcome goals and identify effective, equitable interventions. These evaluations ensure that Measure A resources are transparently assessed and strategically redirected to maximize system performance and reduce homelessness.
	Subtotal			\$10,529,000		\$5,747,000		

ACCOUNTABILITY, DATA, AND RESEARCH								
STRATEGY	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded # Slots/FTEs	FY 2026-27 Draft Allocation	FY 2026-27 Measure A Funded # Slots/FTEs	Measure A Alignment
Accountability, Data and Research	CEO-CIO	Data Integration Staffing	Provides direct staffing support to the County CEO-Chief Information Office (CIO) to develop and maintain the countywide InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CIO's team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.	\$0	N/A	\$663,000	2.5 FTE	This expenditure supports implementation of Measure A Sections 3(F) and 6(A)(2), which require the County to maintain data management and integration capacity to ensure transparency, accountability, and consistent reporting. By funding CIO staff and technical services for the Countywide InfoHub, it enables the secure integration of datasets across departments and supports real-time reporting on key performance metrics. These investments fulfill Measure A's mandate for a universal data and accountability framework that provides centralized oversight of homelessness system outcomes.
		InfoHub and Data Integration Infrastructure	The Countywide Information Hub (CWIH) and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, City, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A's requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.	\$0	N/A	\$438,000	N/A	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
		Expanding City and Local Partner Data Capacity and Access	Dedicates staffing support in the County CEO-CIO to advise cities and other local partners on building effective data infrastructure and supports access to County data through the Open Data Portal and other regional data tools. The investment funds expert guidance on designing scalable data and reporting systems so cities and local partners can reliably track, analyze, and communicate Measure A spending and results. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.	\$0	N/A	\$225,000	N/A	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
	Subtotal			\$0		\$1,326,000		
TOTAL	Total			\$13,384,000		\$16,022,000		

HOMELESSNESS SOLUTIONS INNOVATIONS								
PILLAR	Agency	Service Type	Description	FY 2025-26 Approved Allocation	FY 2025-26 Measure A Funded # Slots/FTEs	FY 2026-27 Draft Allocation	FY 2026-27 Measure A Funded # Slots/FTEs	Notes
COORDINATE	HSH	Community Liaisons	Based on designs emerging from HSH community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across the County. Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.	\$0	N/A	\$300,000	N/A	
		Faith-Based Regional Coordinators (FBRCs)	Supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.	\$600,000	8 Faith-Based Coordinators	\$600,000	8 Faith-Based Coordinators	No change.
	Subtotal			\$600,000		\$900,000		
PREVENT	HSH	Homeless Prevention Unit	Supports the pilot Homeless Prevention Unit (HPU), which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform next steps.	\$6,300,000	1.3 DHS FTE 300 Slots / 750 Clients	\$6,109,000	1.3 DHS FTE 300 Slots / 750 Clients	Recommended to receive \$1M in CFCI for HPU and pending possible philanthropic and local cities investment.
		Youth Homelessness and Prevention	Supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County's social safety net. HSH, CEO-Poverty Alleviation Initiative, County departments, and other stakeholders will partner to develop and implement this new initiative.	\$3,332,000	Estimated 500 Youth Served Annually	\$3,332,000	Estimated 500 Youth Served Annually	No change.
	Subtotal			\$9,632,000		\$9,441,000		
CONNECT	MVA	Veteran Call Center	Supports a centralized call center designed to streamline and optimize support for homeless veterans. By creating a single point of contact, the call center ensures that veterans receive immediate, coordinated access to critical homeless services and resources.	\$158,000	1 MVA FTE	\$158,000	1 MVA FTE	No change.
	MVA	Homeless Veteran Resource Centers	Supports the development of Homeless Veteran Resource Centers in strategic partnership with cities, aiming to enhance and expand pathways that connect veterans experiencing homelessness to vital housing and services.	\$158,000	1 MVA FTE	\$158,000	1 MVA FTE	No change.
	Subtotal			\$316,000		\$316,000		
TOTAL	Total			\$10,548,000		\$10,657,000		

Los Angeles County Department of Homeless Services and Housing
DRAFT FY 2026-27 MEASURE A SPENDING PLAN: PROGRAM-LEVEL ANALYSIS (FY 2024-25)
Comprehensive Homelessness Services



COORDINATE					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Coordinated Entry System	LAHSA	Continuum of Care (CoC) Coordinated Assessment Grant Cash Match	Supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and Domestic Violence (DV) CES Renewal.	These funds support critical activities at LAHSA in its role as the lead for the Los Angeles City/County CoC. It is not possible to provide unique data for this program.	It is not possible to provide unique performance data for this program.
		CoC Planning Grant Cash Match	Supports LAHSA in receiving HUD Planning Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	These funds support critical activities at LAHSA in its role as the lead for the Los Angeles City/County CoC. It is not possible to provide unique data for this program.	It is not possible to provide unique performance data for this program.
Not Recommended for Funding	LAHSA	Regional Coordination	Supports the implementation and continuous quality improvement of the CES infrastructure.	Did not advance to Phase 2.	
		Youth Collaboration	Supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	Did not advance to Phase 2.	
		Education Coordinators	Supports County Office of Education (LACOE) and LA Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	Did not advance to Phase 2.	
		Youth Homeless Demonstration Program (YHDP) Support	Supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	Did not advance to Phase 2.	
	DMH	Referral, Access, and Data Unit	Supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	Did not advance to Phase 2.	
	MVA	Improved Coordination for Document Readiness	Supports the Department of Military and Veterans Affairs in streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	Did not advance to Phase 2.	

PREVENT					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	LAHSA	Problem Solving	Supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and cash assistance.	<p>Population served: Black, African American, or African people experiencing homelessness are served in the Problem-Solving program at a slightly lower proportion than they are represented among the total homeless population (31.4% served vs. 32% total). White and Hispanic/Latina/e/o people experiencing homelessness are served in the program at much lower proportions than they are represented among the total homeless population (19.3% served vs. 28.8% total and 24.5% served vs. 46.1% total, respectively). However, race/ethnicity data were not collected for 29% of the people experiencing homelessness, so the above figures may not accurately represent the population served.</p> <p>Positive outcomes: When compared to their share of the population served in this program, Hispanic/Latina/e/o people experiencing homelessness represented nearly the same share of those who achieved a permanent housing outcome (24.5% served vs. 24% housed). Black, African American, or African people experiencing homelessness represented a greater share of those who achieved a permanent housing outcome compared to their share of the population served (42% housed vs. 31.4% served). White people experiencing homelessness represented a smaller share of those who achieved a permanent housing outcome compared to their share of the population served (17% housed vs. 19.3% served).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	<p>In FY 2024-25 Problem Solving, a total of 31,040 participants were served, of these 5% achieved a permanent housing outcome. Among those who were diverted from homelessness 3% received financial assistance.</p> <p>Note: Of those served through Problem Solving efforts, tracking is conducted via assessments rather than formal program enrollment. Currently, data on Problem Solving outcomes is limited.</p>
		Homeless Prevention Case Management & Financial Assistance	Supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	<p>Population served: Black, African American, or African people experiencing homelessness are served in the prevention program at a significantly higher proportion than they are represented among the total homeless population (40.7% served vs. 32.1% total). White people experiencing homelessness are also served at a higher proportion than they are represented among the total homeless population (33% served vs. 28.8% total). Hispanic/Latina/e/o people experiencing homelessness are served in the program at lower proportions than they are represented among the total homeless population (43.9% served vs. 46.1% total).</p> <p>Positive outcomes: When compared to their share of the population served in this program, Hispanic/Latina/e/o people experiencing homelessness represented a smaller share of those who exited the program to permanent housing (43.9% served vs. 36.9% housed). Black, African American, or African people experiencing homelessness represented a greater share of those who achieved a permanent housing outcome compared to their share of the population served (45% housed vs. 40.7% served). White people experiencing homelessness presented a smaller share of those who achieved a permanent housing outcome compared to their share of the population served (21.1% housed vs. 33% served).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	Of participants exiting the prevention program in FY 2024-25, 90% exited to permanent housing.
		Youth Family Reconnection	Supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	Did not advance to Phase 2.	
	DCFS	Emergency Basic Support Services	Supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/investigations and community families with no DCFS involvement experiencing housing insecurity.	Did not advance to Phase 2.	
		Housing Related Assistance	Supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	Did not advance to Phase 2.	

CONNECT/OUTREACH					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Coordinated Outreach & Engagement	HSH	Countywide Outreach Multi-Disciplinary Teams (MDTs)	<p>Supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	<p>Population served: Black, African American, or African people experiencing homelessness are served by MDTs at a slightly higher proportion than they are represented among the total unsheltered homeless population (27.7% served vs. 25% total unsheltered), as are White people experiencing homelessness (40.5% served vs. 24.4% total). Hispanic/Latina/e/o people experiencing homelessness are served by MDTs at a slightly lower proportion than they are represented among the total unsheltered homeless population (40.5% served vs. 42.7% total).</p> <p>Positive outcomes: When compared to their share of the population served by MDTs, Black, African American, or African (27.7% served vs. 29% exited to permanent housing) and White people experiencing homelessness (40.5% served vs. 46.4% exited to permanent housing) represented a greater share of those who exited to permanent housing. In contrast, Hispanic/Latina/e/o people experiencing homelessness represented a smaller share of those who exited to permanent housing compared to their share of the population served (40.5% served vs. 38.8% exited to permanent housing).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	In FY 2024-25, 23% of participants who exited the MDT program, exited to permanent or interim housing.
		Countywide Outreach Teams	<p>Supports direct service staff tasked with conducting street outreach to encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	<p>Population served: Black, African American or African and Hispanic/Latina/e/o people experiencing homelessness are served by LAHSA's Homeless Engagement Teams (HET) at a lower proportion than they are represented among the total unsheltered homeless population (25.2% served vs. 24.7% total unsheltered and 36.7% served vs. 42.7% total unsheltered). White people experiencing homelessness are served by HETs at a significantly higher proportion than they are represented among the total unsheltered homeless population (38.5% served vs. 24.4% total unsheltered).</p> <p>Positive outcomes: When compared to their share of the population served by HETs, Black, African American, or African (25.2% served vs. 30.5% exited to permanent housing) represented a greater share of those who exited to permanent housing. In contrast, Hispanic/Latina/e/o and White people experiencing homelessness represented a smaller share of those who exited to permanent housing compared to their share of the population served (26.9% exited to permanent housing vs. 36.7% served and 35.4% exited to permanent housing vs. 38.5% served).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	In FY 2024-25, 16% of participants who exited the countywide outreach program, exited to permanent or interim housing.

CONNECT/OUTREACH					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	LAHSA	Safe Parking	Supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	<p>Population served: Safe Parking operates exclusively in Service Planning Areas (SPAs) 1 and 6. In SPA 1, Black, African American, or African people experiencing homelessness are served in Safe Parking at a higher proportion than they are represented among the total homeless population in that SPA (52% served vs. 41% SPA 1 total). Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population in SPA 1 (17.9% served vs. 33% SPA 1 total). White people experiencing homelessness are served in nearly equal proportion to their representation among the total homeless population in SPA 1 (33% served vs. 34% SPA 1 total). In SPA 6, Black, African American, or African and White people experiencing homelessness are served in Safe Parking at a higher proportion than they are represented among the total homeless population in that SPA (67% served vs. 48% SPA 6 total and 19% served vs. 15% SPA 6 total, respectively). Hispanic/Latina/e/o people experiencing homelessness in SPA 6 are served at a lower proportion than they are represented among the total homeless population in that SPA (24% served vs. 44% SPA 6 total).</p> <p>Positive outcomes: In SPA 1, when compared to their share of the population, Black, African American, or African people experiencing homelessness represented a slightly smaller share of those who exited to permanent housing (52% served vs. 50% housed). In contrast, Hispanic/Latina/e/o and White people experiencing homelessness represented a slightly higher share of those who exited to permanent housing compared to their share of the population (17.9% served vs. 19% housed and 33% served vs. 35% housed, respectively). In SPA 6, compared to their share of the population, Black, African American, or African represented a slightly smaller share of those who exited to permanent housing (67% served vs. 69% housed). Hispanic/Latina/e/o and White people experiencing homelessness represented a slightly higher share of those who exited to permanent housing compared to their share of the population (24% served vs. 28% housed and 19% served vs. 22% housed, respectively).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	In FY 2024-25, 22% of participants who exited the Safe Parking program exited to permanent housing.
	LAHSA	Housing Navigation	Supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	<p>Population served: Black, African American or African people experiencing homelessness are served in the Housing Navigation program in higher proportions than they are represented among the total homeless population (36.4% served vs. 32.1% total), while Hispanic/Latina/e/o people experiencing homelessness are served in slightly lower proportions than they are represented among the total homeless population (42.5% served vs. 43.4% total). White people experiencing homelessness are also served in higher proportions than they are represented in the overall homeless population (31.4% served vs. 28.8% total).</p> <p>Positive outcomes: Black, African American, or African and Hispanic/Latina/e/o people experiencing homelessness in the Housing Navigation program are being placed in permanent housing at slightly higher rates than the rate at which they are served in the program, suggesting they are generally successful in the program (37.5% vs. 36.4% for Black, African American, or African and 43.4% vs. 42.5% for Hispanic/Latina/e/o). White people, American Indian and Alaskan Natives (AIAN), and Native Hawaiian or Pacific Islanders exited to permanent housing at slightly lower rates than they are served in the program.</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	In FY 2024-25, 81% of participants who exited the housing navigation program obtained permanent housing.
		Campus Peer Navigation	Supports co-location of Youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	Did not advance to Phase 2.	
	DPH	Encampment Assessments	Supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	Did not advance to Phase 2.	
		Mobile Public Health Clinical Services for People Experiencing Homelessness	Supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.	Did not advance to Phase 2.	

INTERIM HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Interim Housing	HSH	Single Adult Interim Housing	<p>Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	<p>Population served: Across both LAHSA and high-acuity interim housing programs, Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (32.3% served in regular interim housing and 34.9% served in high-acuity interim housing vs. 46.1% total). White people experiencing homelessness are served at a lower proportion in LAHSA interim housing (18.8% served vs. 28.8% total), but at nearly the same proportion in high-acuity interim housing (29.5% served vs. 28.8% total). Black, African American or African people experiencing homelessness are served at nearly the same proportion as their representation in the homeless population in LAHSA interim housing (33.7% served vs. 32.1% total) and at a higher proportion in high-acuity interim housing (42.6% served vs. 32.1% total).</p> <p>Positive outcomes: When compared to their share of the population served, Hispanic/Latina/e/o and White people experiencing homelessness represented a greater share of those who exited to permanent housing across both program types (LAHSA interim housing: 32.3% served vs. 43.5% housed for Hispanic/Latina/e/o and 18.8% served vs. 23.3% housed for White people; high-acuity interim housing: 34.9% served vs. 38.2% housed for Hispanic/Latina/e/o and 29.5% served vs. 33.6% housed for White people). Black, African American or African people experiencing homelessness represented a greater share of those who exited to permanent housing in LAHSA interim housing (33.7% served vs. 40.4% housed) but were housed at slightly lower rates in high-acuity interim housing (42.6% served vs. 41.5% housed).</p> <p>For interim housing service data, nearly 8% of people experiencing homelessness race/ethnicity data was not collected and 19% was unknown. This impacts the accuracy of the above analysis.</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	<p>In FY 2024-25, of participants who exited LAHSA interim housing, 30% exited to permanent housing. This figure includes all subpopulations served in LAHSA interim housing.</p> <p>In FY 2024-25, 31% of participants who exited the single adult high acuity interim housing program, exited to permanent housing.</p>
		Family Interim Housing	<p>Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing: stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	<p>Population served: Across both LAHSA and high-acuity interim housing programs, Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (32.3% served in regular interim housing and 34.9% served in high-acuity interim housing vs. 46.1% total). White people experiencing homelessness are served at a lower proportion in LAHSA interim housing (18.8% served vs. 28.8% total), but at nearly the same proportion in high-acuity interim housing (29.5% served vs. 28.8% total). Black, African American, or African people experiencing homelessness are served at nearly the same proportion as their representation in the homeless population in LAHSA interim housing (33.7% served vs. 32.1% total) and at a higher proportion in high-acuity interim housing (42.6% served vs. 32.1% total).</p> <p>Positive outcomes: When compared to their share of the population served, Hispanic/Latina/e/o and White people experiencing homelessness represented a greater share of those who exited to permanent housing across both program types (LAHSA interim housing: 32.3% served vs. 43.5% housed for Hispanic/Latina/e/o and 18.8% served vs. 23.3% housed for white people; high-acuity interim housing: 34.9% served vs. 38.2% housed for Hispanic/Latina/e/o and 29.5% served vs. 33.6% housed for White people). Black, African American, or African people experiencing homelessness represented a greater share of those who exited to permanent housing in LAHSA interim housing (33.7% served vs. 40.4% housed) but were housed at slightly lower rates in high-acuity interim housing (42.6% served vs. 41.5% housed).</p> <p>For interim housing service data, nearly 8% of people experiencing homelessness race/ethnicity data was not collected and 19% was unknown. This impacts the accuracy of the above analysis.</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	<p>In FY 2024-25, of participants who exited LAHSA interim housing, 30% exited to permanent housing. This figure includes all subpopulations served in LAHSA interim housing.</p> <p>In FY 2024-25, 31% of participants who exited the Family High Acuity Interim Housing program, exited to permanent housing.</p>

INTERIM HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Interim Housing		Youth Interim Housing	Supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24. <i>This program was administered by LAHSA in FY 2025-26.</i>	Number served: Black, African American, or African and White youth are served in the TAY Transitional Housing program in nearly equal proportion to their representation among the total youth homeless population (43% served vs. 40% total youth and 27% served vs. 27% total youth, respectively). Hispanic/Latina/e/o youth are served at a lower proportion than they are represented among the total youth homeless population (41% served vs. 47% total youth). Positive outcomes: When compared to their share of the population served, Black, African American or African youth represented a greater share of those who exited to permanent housing (42.5% served vs. 48.4% housed). Hispanic/Latina/e/o youth were housed at a lower rate than the rate at which they were served (40.7% served vs. 33% housed). White youth were housed in equal proportion to the number served in the program. Note: the above data reflects service information and outcomes for the TAY Transitional Housing program. TAY interim housing data are counted in the overall interim housing data, provided above under individual and family interim housing, which has not been disaggregated by subpopulation. Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of participants who exited TAY Transitional Housing, 76% exited to permanent housing. Note: the above data reflects service information and outcomes for TAY Transitional Housing. TAY interim housing data are counted in the overall interim housing data, provided above under individual and family interim housing, which has not been disaggregated by subpopulation.
		Youth Interim Housing (HHAP Funded)			
	HSH	DV/IPV Interim Housing	Supports short-term housing and/or emergency beds for people experiencing homelessness with supportive services and case management. Programs serve populations including women, older adults, individuals experiencing DV/Intimate Partner Violence (IPV) and others. <i>This program was administered by LAHSA in FY 2025-26.</i>	Note: the above data reflects service information and outcomes for interim housing. DV/IPV interim housing data are counted in the overall Interim Housing data, provided above under individual interim housing, which has not been disaggregated by subpopulation.	Note: the above data reflects service information and outcomes for interim housing. DV/IPV interim housing data are counted in the overall Interim Housing data, provided above under individual interim housing, which has not been disaggregated by subpopulation.
		Pathway Home Interim Housing	Supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	Population Served: Black, African American or African people experiencing homelessness are served by Pathway Home's interim housing program in a lower proportion than they are represented among the sheltered population as a whole (25% of service population vs. 40% of sheltered homeless population). White people experiencing homelessness are served in a lower proportion (25% vs. 32%). Hispanic/Latina/e/o people experiencing homelessness are served in a higher proportion (45% vs. 43%). In addition, 40% of people experiencing homelessness are older adults (50+) Positive Outcomes: When compared to their share of the population served by Pathway Home , Black, African American or African people experiencing homelessness represented a higher share of those who exit to permanent housing (34% vs. 25%). White people experiencing homelessness represented a similar share (24% vs. 25%), and Hispanic/Latina/e/o people experiencing homelessness represented a lower share when compared to their share of the Pathway Home population served (38% vs. 45%). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of those who have exited the Pathway Home interim housing program, 54% exited to permanent housing, which is an increase from 47% in FY 2024-25.
	DPH	Interim Housing	Supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	Population Served: Black, African American or African people experiencing homelessness are served in the DPH interim housing program at a lower proportion than they are represented among the total homeless population (16% served vs. 32.1%). Hispanic/Latina/e/o and White people experiencing homelessness are served at a higher proportion than they are represented among the total homeless population (61% served vs. 46.1% total, 60% served vs. 29%) Positive Outcomes: When compared to their share of the population served, Black, African American, or African people experiencing homelessness represented a lower proportion than the overall permanent housing placements (17% vs 42.1% overall). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	During FY 2024-25, DPH interim housing served a total of 2,722 participants. Of those served, 42.1% successfully exited to permanent housing, The average length of stay from program entry to exit was 171 days.

INTERIM HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	LAHSA	Host Homes for Youth	Supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	<p>Number served: Black, African American, or African youth are served in the Host Homes program in greater proportion than they are represented among the total youth homeless population (54% served vs. 40% total youth). Hispanic/Latina/e/o youth are served at a lower proportion than they are represented among the total youth homeless population (29% served vs. 47% total youth). White youth are served in nearly equal proportion to their representation among the total youth homeless population (27.7% served vs. 27% total youth).</p> <p>Positive outcomes: When compared to their share of the population served, Black, African American, or African youth represented a greater share of those who exited to permanent housing (54% served vs. 60% housed). Hispanic/Latina/e/o and White youth were housed at lower rates than the rates at which they were served (28.5% served vs. 25% housed and 27.7% served vs. 25% housed, respectively).</p> <p>Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.</p>	In FY 2024-25 reporting period, the program operated with 55 available slots and served 137 participants. The average resource utilization rate stood at 27%, indicating underutilization of available resources. Of those served, 72 participants exited to permanent housing (PH),
	DPH	Interim Housing Inspections	Supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	Did not advance to Phase 2.	
		Emergency Housing	Supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation in order to complete recommended communicable disease treatment, isolation, and/or quarantine.	Did not advance to Phase 2.	
	DMH	Interim Housing Staff and Administration	Supports staffing costs for DMH for staff who work with Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	Did not advance to Phase 2.	

PERMANENT HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Time-Limited Subsidies	HSH	Shallow Subsidy	Supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Number served: Black, African American, or African, Hispanic/Latina/e/o, and White people experiencing homelessness are all served in the Shallow Subsidy program at a higher proportion than they are represented among the total homeless population (37.9% served vs. 32% total, 51.6% served vs. 46.1% total, and 39.2% served vs. 28.8% total, respectively). Positive outcomes: When compared to their share of the population served Black, African American, or African and White people experiencing homelessness represented a greater share of those who retained housing after 12 months (37.9% served vs. 42.8% retaining and 39.2% served vs. 40.5% retaining). Hispanic/Latina/e/o people experiencing homelessness achieved the housing retention milestone at a slightly lower rate than the rate at which they were served (51.6% served vs. 48.9% retaining). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of participants who exited the Shallow Subsidy program in FY 2024-25, 80% exited to permanent housing. 12 months after first being served in the program, 91% of housed participants retained housing
		Single Adult Time-Limited Subsidies (TLS)	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>	Number served: Black, African American or African and White people experiencing homelessness are served in TLS at a higher proportion than they are represented among the total homeless population (42.8% served vs. 32.1% total and 30.3% served vs. 28.8% total, respectively), while Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (40.5% served vs. 46.1% total). Positive outcomes: When compared to their share of the population served, Black, African American or African and White people experiencing homelessness represented a greater share of those who retained housing after 12 months (42.8% served vs. 45.1% retaining housing and 30.3% served vs. 37.5% retaining housing, respectively). In contrast, Hispanic/Latina/e/o people experiencing homelessness retained housing at a lower proportion than the rate at which they were served (40.5% served vs. 37.2% retaining housing). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of participants who exited the TLS program across all subpopulations, 85% transitioned to permanent housing. Additionally, 83% of those who had been placed in housing retained it 12 months later.
		Family TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>		
		Youth TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>		
		DV/IPV TLS	Supports the TLS program, which connects families, individuals, and youth experiencing homelessness, as well as households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services. <i>This program was administered by LAHSA in FY 2025-26.</i>		
	DPSS	Subsidized Housing for Homeless Disabled Individuals	Supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).	Population served: Black, African American or African, White, and Hispanic/Latina/e/o people experiencing homelessness are served in the Subsidized Housing for Homeless Disabled Individuals Pursuing SSI program at a lower proportion than they are represented among the total homeless population (29% served vs. 32.1% total, 20.1% served vs. 29% total, and 20.6% served vs. 46.1% total, respectively). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Due to limitations in the available data, a comprehensive analysis of program outcome measures could not be completed.

PERMANENT HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Permanent Supportive Housing	HSH	ICMS	Supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.	Number served: Black, African American, or African and white people experiencing homelessness are served in ICMS at a higher proportion than they are represented among the total homeless population (46.2% served vs. 32.1% total and 39.2% served vs. 28.8% total, respectively), while Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (30.2% served vs. 46.1% total). Hispanic/Latina/e/o representation in this program is likely impacted by the fact that ICMS is often tied to federal rental subsidy vouchers, which are not available to undocumented households.	95% of ICMS participants retain permanent housing for more than 12 months.
		ICMS (HHAP Funded)	<i>This program was administered by DHS-HFH in FY 2025-26.</i>	Positive outcomes: When compared to their share of the population served, Black, African American, or African, Hispanic/Latina/e/o, and White people experiencing homelessness represented a similar share of those who retained housing after 12 months (46.2% served vs. 46.9% retaining housing; 30.2% served vs. 28.2% retaining housing; and 39.2% served vs. 37.9% retaining housing, respectively). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	
		Rental Subsidies/ Tenancy Support Services	Supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues. <i>This program was administered by DHS-HFH in FY 2025-26.</i>	Number served: Black, African American or African and White people experiencing homelessness are served in the FHSP program at a higher proportion than they are represented among the total homeless population (42% served vs. 32.1% total and 47.4% served vs. 28.8% total, respectively), while Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (39.7% served vs. 46.1% total). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Due to limitations in the available data, a comprehensive analysis of program outcome measures could not be completed.
		Pathway Home Permanent Housing	Supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.	Population served: African American people experiencing homelessness are served by Pathway Home's permanent housing program in a higher proportion than they are represented among the total homeless population (34% of service population vs. 32% of total homeless population). White people experiencing homelessness are served in a lower proportion (24% vs. 29%). Hispanic/Latina/e/o people experiencing homelessness are served in a lower proportion (38% vs. 46%). In addition, 49% of permanent housing exits have been from people experiencing homelessness in Unincorporated Areas. Positive Outcomes: When compared to their share of the population served in permanent housing after participating in the Pathway Home program, African Americans represented a higher share of those who retained housing after 12 months (34% permanently housed vs. 36% retaining housing). White people retained housing in a higher proportion (24% vs. 28%). Hispanic/Latina/e/o people retained housing in a lower proportion (38% vs. 32%). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of those who have exited the Pathway Home program, 54% exited to permanent housing, which is an increase from 47% in FY 2024-25.
Housing Acquisition	HSH	Master Leasing	Supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant based vouchers. <i>This program was administered by LAHSA in FY 2025-26.</i>	Number served: Black, African American, or African, Hispanic/Latina/e/o, and White people experiencing homelessness are served in the Master Leasing program at a higher proportion than they are represented among the total homeless population (55.5% served vs. 32.1% total, 47.9% served vs. 46.1% total, and 35.7% served vs. 28.8% total, respectively). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of the 991 people housed through Master Leasing and Residential Property Services Section (RPSS) since January 2023, there were 57 exits. Exit destinations are not available.

PERMANENT HOUSING					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	LAHSA	RPSS	Supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	Number served: Black, African American or African and White people experiencing homelessness are served in the RPSS program at a higher proportion than they are represented among the total homeless population (48.8% served vs. 32.1% total and 35.2% served vs. 28.8% total, respectively). Hispanic/Latina/e/o people experiencing homelessness are served in lower proportion than they are represented among the total homeless population (27.1% served vs. 46.1% total). Data is limited because we do not have a way to disaggregate White, non-Hispanic/Latino/e/a data in the White race category.	Of the 991 people housed through Master Leasing and RPSS since January 2023, there were 57 exits. Exit destinations are not available.
	HSH	Permanent Housing for Older Adults	Supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.	Data for this program is not yet available, as the program has not yet enrolled participants.	
	DPH	Client Engagement and Navigation Services (CENS)	Supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	Population served: Black, African American or African people experiencing homelessness are served in the CENS program at a higher proportion than they are represented among the total homeless population (36% served vs. 32.1% total). Hispanic/Latina/e/o people experiencing homelessness are served at a lower proportion than they are represented among the total homeless population (30% served vs. 46.1% total).	During the reporting period FY2024-25 , of the participants served in the CENS program 25% were referred to substance use disorder treatment. 60% were formally admitted into treatment programs and of those admitted, 5% of participants completed treatment.
	DMH	Housing Supportive Services Program (HSSP) Staff and Administration	Supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, Medical claiming, and service delivery of the HSSP. They also work with DHS- Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	Did not advance to Phase 2.	
	LACDA	Homeless Incentive Program	Supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	Did not advance to Phase 2.	

STABILIZE					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	LAHSA	Legal Services	Supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	Due to limitations in available data, a comprehensive analysis of program outcomes could not be completed. The department has acknowledged ongoing challenges related to data quality and consistency across the program.	The performance summary reflects limited data availability, as no information is currently displayed on the Dashboard or QR. LAHSA has raised concerns regarding the quality and consistency of data on legal services across programs, which may affect the reliability of existing records. To date, a total of 310 legal services have been recorded; however, this figure may include both successful and unsuccessful referrals.
	DPSS	Benefits Advocacy	Supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.	Population served: Hispanic/Latina/e/o individuals are served in the CBEST program at a lower proportion than they are represented among the total homeless population (42% served vs. 46.1% total). Black, African American or African people are served at nearly the same proportion as they are represented among the total homeless population (32% served vs. 32.1% total).	On average, people enrolled in CBEST received \$1,156 in financial support each month. Out of 2,124 initial applications for benefits submitted, 86% were successful. During the reporting period, Fiscal Year 2024-25 of those enrolled 4% received legal services, 19% received legal representation for appeal and 7% of participants at risk of homelessness obtained SSA benefits.
	DMH	Benefits Advocacy	Supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	Did not advance to Phase 2.	
	MVA	Benefits Advocacy	Supports MVA with providing veterans with benefits advocacy services.	Did not advance to Phase 2.	
	PD	Criminal Records Clearing Project	Supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	Did not advance to Phase 2.	
	DEO	Employment for Adults Experiencing Homelessness	The Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of LA and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	Did not advance to Phase 2.	

LOCAL JURISDICTIONS					
STRATEGY	Agency	Service Type	Description	Program Outcomes	Performance Summary
Not Recommended for Funding	CEO	CoC	Supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	Due to limitations in available data, a comprehensive analysis of program outcomes could not be completed.	<p>During the reporting period, Prevention Services provided through the CoCs supported a total of 192 participants, helping them avoid homelessness through targeted interventions.</p> <p>Through Rapid Rehousing, 147 participants successfully obtained or maintained permanent housing, in result of dedicated case management and referrals to supportive services tailored to their needs through the CoCs.</p> <p>Additionally, emergency shelter was provided by the CoCs (excluding Glendale) to 161 participants and families experiencing homelessness through the use of motel vouchers, offering immediate relief and a safe temporary living environment.</p>
HSH STAFFING & ADMINISTRATION					
STRATEGY	Agency	Service Type	Description	Additional Information	
Staffing & Administration	HSH	Programmatic Staffing and Administration	Supports programmatic staffing related to permanent housing.	This funding recommendation reflects existing staff previously embedded in other staffing and administration lines.	Estimates of positions funded by Measure A are pending finalization of the HSH organizational chart. These estimates exclude positions supported by other funding streams/sources and do not account for the proposed transition of County outreach workers referenced above.
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		
			Supports programmatic staffing related to interim housing.		
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		
			Supports programmatic staffing related to outreach. This excludes the additional 33 HSH FTE in the Countywide Outreach Teams line item above to avoid duplication.		
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		
			Supports programmatic staffing related to data systems and analytics.		
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		
			Supports programmatic staffing related to strategy and partnerships.	FY25-26 allocation includes \$1.8M previously embedded in the ICMS HHAP line, and \$776K included in the LAHSA "Coordinated Outreach and Engagement" line item which otherwise funds direct outreach staff.	
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		
			Supports costs related to fiscal, and contractual administration and oversight.	This funding recommendation reflects existing staff previously embedded in other staffing and administration lines, including those funded as part of an administration pool, without specific FTE attributed to Measure A. The FY 2026-27 FTE count is to be determined as HSH continues to develop its administrative structure with the goal of developing operational efficiencies and minimizing administrative costs, as well as maximizing other leveraged funding available for administrative costs.	
			<i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>		