



Board of Supervisors Public Safety Cluster Agenda Review Meeting

DATE: November 19, 2025

TIME: 9:30 a.m. – 11:00 a.m.

MEETING CHAIR: Sandra Croxton, 5th Supervisorial District

CEO MEETING FACILITATOR: Dardy Chen

THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055.

To participate in the meeting in-person, the meeting location is:

Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012
Room 374-A

To participate in the meeting virtually, please call teleconference number

1 (323) 776-6996 and enter the following 169948309# or [Click here to join the meeting](#)

For Spanish Interpretation, the Public should send emails within 48 hours in advance of the meeting to: ClusterAccommodationRequest@bos.lacounty.gov

Members of the Public may address the Public Safety Cluster on any agenda item during General Public Comment. The meeting chair will determine the amount of time allowed for each item.

THIS TELECONFERENCE WILL BE MUTED FOR ALL CALLERS. PLEASE DIAL *6 TO UNMUTE YOUR PHONE WHEN IT IS YOUR TIME TO SPEAK.

1. CALL TO ORDER

2. INFORMATIONAL ITEM(S): [Any Informational Item is subject to discussion and/or presentation at the request of two or more Board offices with advance notification]:

A. NONE

3. BOARD MOTION ITEM(S):

SD-3 • Affirming the County's Commitment to Transparency in Legal Settlements

SD-4 • Establishing a Career Center Program at the Century Regional Detention Center (CRDF)

- Implementing a County Ordinance Prohibiting Law Enforcement Officers from Concealing Their Identities in Los Angeles County Unincorporated Areas

- Speeding Up and Expanding Family Reunification Programming at the Century Regional Detention Facility

4. PRESENTATION/DISCUSSION ITEM(S):

A. BOARD LETTER:

Approval of the Care First Community Investment (CFCI) One-Time Funding Recommendations for Remaining Unspent Funding from Fiscal Year 2024-25 and Authority to Implement Necessary Processes to Manage and Disburse CFCI Funds

Speaker(s): Erika Bonilla and Jack Arutyunyan (CEO)

5. PUBLIC COMMENTS

6. ADJOURNMENT

CLOSED SESSION ITEM(S):

CS-1 CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION
(Subdivision d(1) of Government Code Section 54956.9)

John Lewin v. County of Los Angeles

Los Angeles Superior Court Case No.: 23STCV03395

Department: District Attorney

7. UPCOMING ITEM(S) FOR NOVEMBER 26, 2025:

A. NONE

IF YOU WOULD LIKE TO EMAIL A COMMENT ON AN ITEM ON THE PUBLIC SAFETY CLUSTER AGENDA, PLEASE USE THE FOLLOWING EMAIL AND INCLUDE THE AGENDA NUMBER YOU ARE COMMENTING ON:

PUBLIC_SAFETY_COMMENTS@CEO.LACOUNTY.GOV

MOTION BY SUPERVISOR LINDSEY P. HORVATH

December 2, 2025

Affirming the County's Commitment to Transparency in Legal Settlements

On October 14, 2025, it was publicly reported that the County entered into a \$2 million settlement agreement¹ with a department executive.² Similar payments have been made to other County executives upon their departure from County service.

The most recent settlement between the County and a department executive was only disclosed in response to a California Public Records Act request. The settlement did not go through the County's typical Claims Board process, and while it was agendized for closed session discussion and approved by the Board, it is not at all clear how the public generally would have any idea that a settlement was reached.

Currently, the County's disclosure process for settlements of the type publicly reported on October 14, 2025 and which are authorized in closed session is to make such

¹ <https://s3.documentcloud.org/documents/26185037/la-county-ceo-settlement-agreement-for-2-million-dollars.pdf> (Oct. 9, 2025 Letter from County Counsel to N. Gerda).

² <https://laist.com/news/politics/county-settlement-ceo>; <https://laist.com/news/la-countys-ceo-payout-ballot-measure-g>; <https://www.latimes.com/california/story/2025-10-14/los-angeles-county-chief-executive-settlement>

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settlement materials available upon request after the settlement becomes final and is executed by all parties. This process complies with state law and is consistent with other local jurisdictions' practices.

While some information must remain confidential due to attorney-client privilege, and other non-disclosure laws, such as the Health Insurance Portability and Accountability Act of 1996 (HIPAA), this Board can do more to make the public aware of how the Board conducts business and how public funds are being spent. The Board has intentionally acted to make increasing amounts of information public. For example, the Board annually releases a litigation cost summary,³ and the Auditor-Controller makes public a wide variety of information regarding audit and financial reports.⁴ Furthermore, our County departments are increasingly working to make data dashboards available to the public on a variety of data points of interest to this Board and the public. Those efforts are a part of our ongoing efforts to move towards best practices of transparency and accountability, and the same can and should be done, regarding settlements with executives.

I, THEREFORE MOVE that the Board of Supervisors:

1. Direct the County Counsel to issue a written report back to the Board in 30 days with a description of any laws, policies, and practices, governing the disclosure of settlements with County executives.
2. Direct the County Counsel to work with the Executive Office of the Board to develop, within 60 days, appropriate language to be used prospectively to

³ <https://file.lacounty.gov/SDSInter/bos/supdocs/199629.pdf>

⁴ <https://auditor.lacounty.gov/>

publicly disclose any reportable action taken in closed session related to any settlements with County executives, as defined in California Government Code Section 3511.1., subdivision (d), as soon as possible after any such settlement becomes final.

3. Direct County Counsel to include in the language of any settlement agreement with any County executive, as defined in California Government Code Section 3511.1., subdivision (d), an explicit provision that the existence of the underlying settlement agreement will be disclosed pursuant to the language identified in Directive 2, to the maximum extent permitted by law.
4. Direct the County Counsel, in consultation with the Auditor-Controller, to report back in 60 days on pathways to improve transparency for settlements with County executives, as defined in California Government Code Section 3511.1., subdivision (d). The report back should address the potential creation of a publicly-accessible dashboard to be hosted on the Auditor-Controller's website that will publish as much settlement-related information as permitted, including details such as the name of the County executive, the amount of the settlement, whether the settlement went before the Claims Board, and the dates on which it was approved by the Claims Board and/or Board of Supervisors.

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MOTION BY SUPERVISOR JANICE HAHN

AGN. NO.
December 2, 2025

Establishing a Career Center Program at the Century Regional Detention Center (CRDF)

In October 2018, the Los Angeles County Board of Supervisors passed a motion¹ directing the Workforce Development, Aging and Community Services (WDACS), now the Department of Economic Opportunity (DEO), and the Los Angeles Sheriff's Department (LASD) to conduct a feasibility analysis on implementing a Jail-Based Job Center (Job Center) at the Los Angeles women's jail Century Regional Detention Center (CRDF). The follow up motion², which passed in June of 2019, established a two-year Job Center pilot program at CRDF. The pilot program had its inaugural cohort in February of 2021, and while navigating the challenges of the pandemic, a few cohorts of women were able to participate in the pilot program before it ended in November of 2022. During the pilot phase, 141 participants enrolled, 91 completed job readiness training, 25 completed skills training in construction or technology, and 25 obtained employment post release. DEO conducted a review of the pilot with recommendations for enhancing the program model going forward.

When AB109 passed in 2011, the bill effectively shifted responsibility for certain

¹ "[Establishing a Jail-Based Job Center at Century Regional Detention Facility](#)" Kuehl/Ridley-Thomas. October 16, 2018.

² "[Implementing a Jail-Based Job Center Pilot Program at Century Regional Detention Facility for Women](#)" Kuehl/Ridley-Thomas. June 25, 2019.

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populations of incarcerated individuals from the state to the counties. Along with this new responsibility came annual State funds, known as AB 109 funds. The responsibility of allocating the funds in Los Angeles County lies within the Chief Executive Office (CEO), which makes recommendations to the Board for final approval, with the Public Safety Realignment Team (PSRT) submitting funding recommendations to CEO that inform the budget process. The PSRT supported a proposal by DEO and LASD to reinstitute the CRDF Career Center services, with the Board ultimately approving an allocation of ongoing AB 109 funding in fiscal year 2023-2024 for the continuation of workforce development services for those incarcerated at CRDF. Although there is a current allocation of \$1.2 million in ongoing AB109 funding for these services, DEO and LASD have not yet reestablished a workforce development program for the incarcerated population at CRDF.

Providing women and gender expansive individuals with career services while incarcerated can make a meaningful impact on their chance of succeeding after being released. Research demonstrates that having a job reduces recidivism, and people with full time employment are less likely to commit a crime.³ These data points and the findings of the pilot review demonstrate the need for intentional career center services and support for women incarcerated at CRDF that recognize the limitations of the environment and leverage all partners and capacity available to ensure successful participation while incarcerated and continued engagement post-release. The goal of the original motion that established the Job Center pilot was to eventually create a permanent Job Center at CRDF, and the County should move quickly to do just that.

It is also important that the County uses all resources available to support

³ [“A better path forward for criminal justice: Training and employment for correctional populations”](#)

incarcerated individuals and leaves no money left on the table. Since the Job Center pilot ended in 2022, the population of women and gender expansive individuals who are at CRDF has changed because of the pandemic, an increase in the mental health population, and shifts in the criminal justice landscape with laws like Proposition 36. With the population continuing to evolve, this leaves the need to evaluate the program as it progresses by ensuring that the County includes relevant stakeholders and insight from commissions like the Gender Responsive Advisory Commission (GRAC) to improve the program. The Department of Economic Opportunity (DEO) has received funding from AB 109 earmarked for a Career Center at CRDF, and those funds should be used expeditiously to ensure the incarcerated population at CRDF receives robust and comprehensive career development services that builds off of learnings from the pilot phase, considers changes in the CRDF population, and engages key stakeholders for insights to refine and finalize the program model.

I, THEREFORE, MOVE that the Board of Supervisors direct the Department of Economic Opportunity (DEO), in collaboration with the Los Angeles County Sheriff's Department, to:

1. Establish a Career Center Services program at the Century Regional Detention Facility (CRDF), building off of learnings from the prior pilot program and engagement of key stakeholders, and utilizing the ongoing AB 109 funding that was allocated for this purpose;
2. Collaborate with the Gender Responsive Advisory Committee (GRAC) to establish Key Performance Indicators (KPIs) for the CRDF Career Center program including, but not limited to:
 - a. Number of individuals completing programming in-custody,

- b. Number of individuals that receive incentive payments and complete the program after they are released,
 - c. Number of individuals connected with employment after participating in the program, and
 - d. Number of individuals not returning to the justice system upon exit from the program;
- 3. Evaluate the program two years after it is implemented at CRDF to assess where the program can be improved. The evaluation should include data on program KPIs identified under directive 2, and collect stakeholder feedback on the program from incarcerated individuals, formerly incarcerated individuals, and community providers; and
- 4. Report back in writing within 60 days on the progress of the implementation on directive 1 and within one year of program launch on the status of implementation and outcomes to date.

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MOTION BY SUPERVISOR JANICE HAHN

AGN. NO.
December 2, 2025

Implementing a County Ordinance Prohibiting Law Enforcement Officers from Concealing Their Identities in Los Angeles County Unincorporated Areas

Since the start of the Immigration and Customs Enforcement (ICE) raids in early June of 2025, federal agents have conducted violent and indiscriminate attacks on Los Angeles County's immigrant communities, leading to countless instances where residents, including ones who have not committed a crime, who have been proceeding toward legal residence in the United States, or who even hold visas, have, without due process of law or opportunity for legal recourse, been forcibly taken from their homes and separated from their families. Between the start of the ICE raids on June 6, 2025, through August 26, 2025, the U.S. Department of Homeland Security arrested at least 5,000 purportedly undocumented people in Los Angeles County.¹ The number has increased as the ICE raids have continued.

The federal agents conducting the raids usually wear plainclothes or tactical gear, and they often conceal their identity by wearing masks or balaclavas that cover their faces. When law enforcement officers, whether local, state, or federal, conceal their identity, they create confusion, incite fear, and undermine public trust. In response, the

¹ <https://www.dhs.gov/news/2025/08/26/secretary-noem-announces-dhs-arrest-5000th-illegal-alien-los-angeles-operations>

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Los Angeles County Board of Supervisors (Board) approved a motion² on July 29, 2025, which directed County Counsel to report back confidentially to the Board in 60 days with draft language for an ordinance that would prohibit law enforcement officers from concealing their identities while operating in the course of their duties, with a few pre-approved exemptions. The ordinance, if approved, would apply to all law enforcement officers operating within unincorporated Los Angeles County. It would, with limited, specified exceptions, (1) prohibit law enforcement officers from wearing any mask or personal disguise while interacting with the public, and (2) require law enforcement officers to wear visible identification and agency affiliation while interacting with the public.

The ordinance is a detailed and thorough response tailored to protect Los Angeles County residents by addressing unreasonable law enforcement tactics, while preserving reasonable ones such as a law enforcement officers' wearing of a face covering as a part of an undercover operation or while actively performing SWAT responsibilities, or their using personal protective equipment like medical masks when sick, or wearing other protective gear that may conceal an officer's identity as required for physical safety.

In an unprecedented moment when Los Angeles County's immigrant communities are under attack, it is essential that the Board implement policies that cement its support for immigrants' rights, and the rights of all people who may interact with law enforcement. It is reasonable to expect all officers – local, state, and federal – to comply with an ordinance that simply requires them to clearly show the public that they actually are law enforcement officers who are acting within the course of their duties. It is in the best interest of Los Angeles County residents for the Board to implement the ordinance that County Counsel drafted so that it is clear that law enforcement agents within

² <https://file.lacounty.gov/SDSInter/bos/supdocs/205672.pdf>

unincorporated Los Angeles County may not conceal their faces and identities when interacting with the public.

I , **THEREFORE, MOVE** that the Board of Supervisors waive the first reading of, and approve the attached ordinance for introduction, adding Chapter 13.01 (Prohibition of Law Enforcement Officers Concealing Their Identities and Requirement that Law Enforcement Officers Wear Visible Identification) to Title 13 (Public Peace, Morals and Welfare) of the Los Angeles County Code to prohibit law enforcement officers from concealing their identities in Los Angeles County unincorporated areas, absent lawful exceptions.

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ANALYSIS

This ordinance amends Title 13 – Public Peace, Morals and Welfare of the Los Angeles County Code, by adding Chapter 13.01 – Prohibition of Law Enforcement Officers Concealing their Identities and Requirement that Law Enforcement Officers Wear Visible Identification to:

- Prohibit all law enforcement officers operating within Los Angeles County, from wearing any mask or personal disguise while interacting with the public in the course of their duties within the unincorporated areas, with appropriate pre-approved exemptions; and
- Require all law enforcement officers operating within Los Angeles County, to wear visible identification and agency affiliation while interacting with the public in the course of their duties within the unincorporated areas.

DAWYN R. HARRISON
County Counsel

By



CAROLINE SHAHINIAN
Deputy County Counsel
Justice and Safety Division

CS:ah

Requested: 08/15/2025
Revised: 11/12/2025

ORDINANCE NO. _____

An ordinance amending Title 13 – Public Peace, Morals and Welfare of the Los Angeles County Code, to add Chapter 13.01 – Prohibition of Law Enforcement Officers Concealing Their Identities and Requirement that Law Enforcement Officers Wear Visible Identification to prohibit all law enforcement officers while interacting with the public in the course of their duties within the unincorporated areas of Los Angeles County from wearing any mask or personal disguise with pre-approved exemptions and to require all law enforcement officers to wear visible identification and agency affiliation.

The Board of Supervisors of the County of Los Angeles ordains as follows:

SECTION 1. Chapter 13.01 is hereby added to read as follows:

**Chapter 13.01 PROHIBITION ON LAW ENFORCEMENT OFFICERS
CONCEALING THEIR IDENTITIES AND REQUIREMENT THAT LAW
ENFORCEMENT OFFICERS WEAR VISIBLE IDENTIFICATION IN LOS ANGELES
COUNTY UNINCORPORATED AREAS.**

13.01.010 Legislative Findings.

13.01.020 Legislative Intent.

13.01.030 Definitions.

13.01.040 Prohibitions.

13.01.050 Exceptions.

13.01.060 Penalty.

13.01.070 Identification Requirements.

13.01.080 Exceptions.

13.01.090 **Penalty.**

13.01.100 **Preemption.**

13.01.110 **Severability.**

13.01.010 **Legislative Findings**

A. The use of facial coverings and disguises by law enforcement officers significantly affects the public's perception of law enforcement, officer-community interactions, and accountability.

B. Persons reasonably may experience fear or intimidation when approached by officers whose faces are obscured. Such reactions can heighten defensive behaviors and unnecessarily escalate the tension inherent in many interactions between law-enforcement officers and members of the public.

C. Facial coverings limit the visibility of facial expressions, which are an essential component of nonverbal communication. In high-stress or emotionally charged interactions, a person's inability to read an officer's expression may lead to a misinterpretation of tone or intent, increasing the risk of conflict.

D. When officers are not readily identifiable, the risk of false personification of an officer increases. Unable to reliably distinguish actual law enforcement officers from imposters, persons will fear to, and sometimes will not, comply with the lawful authority of actual law enforcement officers, again increasing the risk of conflict. Further, the increased risk of false personification of an officer, increases the risk to persons who submit to the purported authority of an imposter of kidnapping, robbery, and rape. The Los Angeles Times reported that two men in Fresno County did pose as law

enforcement agents and filmed themselves harassing local businesses and that several thefts were committed in Orange County by people who were impersonating law enforcement.

E. While certain situations may require the use of face coverings or masks to provide protection against environmental hazards, facial coverings and disguises used by a law enforcement officer during an interaction with the public should not obscure their identity in a manner that impairs review of, and accountability for, their official actions; nor should such coverings be used in a manner that enables or conceals discriminatory or unlawful conduct.

13.01.020 Legislative Intent.

To promote transparency, safety, and trust in interactions between law enforcement officers and members of the communities they serve.

13.01.030 Definitions.

As used in this Chapter, the following definitions apply:

A. "Facial Covering" means any opaque mask, garment, helmet, headgear, or other item that conceals or obscures the facial identity of an individual, including, but not limited to, a balaclava, a bandana, a tactical mask, a gator, a ski mask, or any similar type of facial covering or face-shielding item. For the purposes of this chapter, any reference to "facial covering" excludes a translucent face shield or clear mask provided that it does not conceal the wearer's facial identity and that it is used in compliance with the employing agency's policy and procedures as set forth in section 7289 of the Government Code, as may be amended; an N95 medical mask or

surgical mask to protect against transmission of disease or infection or any other mask or device, including, but not limited to, air-purifying respirators, full or half masks, or self-contained breathing apparatus necessary to protect against a present, or reasonably imminent risk of exposure to any toxin, gas, smoke, or any other hazardous environmental condition; a mask, helmet, or other device, including, but not limited to, a self-contained breathing apparatus, necessary for underwater use; a motorcycle helmet when worn by an officer utilizing a motorcycle or other vehicle that requires a helmet for safe operations while in the performance of their duties; and eyewear necessary to protect from the use of retinal weapons, including, but not limited to, lasers.

B. "Law Enforcement Officer" means any peace officer as defined in California Penal Code section 830, as may be amended, and any officer or agent of a federal law enforcement agency.

C. "Visible Identification" means identification that conspicuously identifies the name of the Law Enforcement Officer's agency, and either the Law Enforcement Officer's last name or badge number or both.

13.01.040 Prohibitions.

In the performance of their duties within the unincorporated areas of Los Angeles County, a Law Enforcement Officer shall not wear a facial covering that conceals or obscures their face, and shall not wear a personal disguise, except as expressly authorized in this Chapter.

13.01.050 Exceptions.

The requirements of section 13.01.040 do not apply to the following:

A. A Law Enforcement Officer subject to one or more of the exemptions set forth in paragraph (3) of subdivision (b) of section 7289 of the Government Code, as may be amended.

B. Active undercover operations or assignments authorized by supervising personnel or court order.

C. Tactical operations where protective gear is required for physical safety.

D. Applicable law governing occupational health and safety.

E. Protection of identity during prosecution.

F. Applicable law governing reasonable accommodations.

G. An officer assigned to Special Weapons and Tactics (SWAT) or equivalent team units while actively performing their SWAT responsibilities.

13.01.060 Penalty.

A. A willful and knowing violation of Section 13.01.040 is punishable as an infraction or misdemeanor.

B. The criminal penalties in this Section shall not apply to any Law Enforcement Officer if they were acting in their capacity as an employee of the Law Enforcement Officer's agency and the agency has maintained and publicly posted a written policy pursuant to section 7289 of the Government Code, as may be amended.

13.01.070 Identification Requirements.

A. A Law Enforcement Officer operating within the unincorporated areas of Los Angeles County shall wear Visible Identification when performing duties that involve interaction with the public.

13.01.080 Exceptions.

The requirements of section 13.01.070 do not apply to the following:

- A. A Law Enforcement Officer engaged in active undercover operations or investigative activities.
- B. A Law Enforcement Officer wearing personal protective equipment that prevents display.
- C. Exigent circumstances, involving an imminent danger to persons or property, or the escape of a perpetrator, or the destruction of evidence, including if the officer is responding to those circumstances while off duty.
- D. A Law Enforcement Officer assigned to Special Weapons and Tactics (SWAT) or tactical team units and actively performing their SWAT or tactical team responsibilities.
- E. A Law Enforcement Officer engaged in protective operations involving elected officials, judicial officers, or other designated dignitaries where the display of identification would compromise the safety, anonymity, or tactical effectiveness of the protection detail.

13.01.090 Penalty.

- A. A willful and knowing violation of Section 13.01.070 is punishable as a misdemeanor.
- B. This Section, and the penalties established herein, shall not apply to any law enforcement agency, or its personnel, if that agency maintains and publicly posts a written policy pursuant to section 7288 of the Government Code, as may be amended.

13.01.100 Preemption.

Nothing in this Chapter is to be interpreted or applied so as to create any requirement, power, or duty in conflict with any federal or California State law.

13.01.110 Severability.

If any provision of this Chapter, or any application thereof to any person or circumstance, is found to be unconstitutional or otherwise invalid by a decision of a court of competent jurisdiction, such decision will not affect the validity of the remaining provisions of this section which can be implemented without the invalid provisions and, to this end, the provisions of this section are declared to be severable. The Board of Supervisors hereby declares that it would have adopted this Chapter and each provision thereof irrespective of whether any one or more provisions are subsequently found invalid, unconstitutional, or otherwise unenforceable.

[CH1301CSCC]

MOTION BY SUPERVISOR JANICE HAHN

AGN. NO.
December 2, 2025

Speeding Up and Expanding Family Reunification Programming at the Century Regional Detention Facility

The incarceration of women in the United States has grown rapidly over the past few decades – between 1980 and 2022, the number of incarcerated women increased by more than 585%, from 26,326 in 1980 to 180,684 in 2022.¹ While incarceration inevitably has detrimental effects on the wellbeing of the women who are detained in jails and prisons, it also has a devastating impact on their families, and especially their children. According to the Vera Institute of Justice, more than 58 percent of women in state and federal prison, and nearly 80 percent of women in local jails, have children who are minors.² Having a parent who is incarcerated often forces children to face the immediate threat of poverty due to a lack of stable housing and parental income. Children with an incarcerated parent often face psychological challenges, socio-behavioral challenges, many experience suspension or expulsion from school, and some resort to criminal activity to survive.³ A recent study from the University of California, Irvine, claimed that the absence of a parent due to incarceration can be so damaging that parental incarceration may be more detrimental to a child's well-being than experiencing parental

¹ <https://www.sentencingproject.org/fact-sheet/incarcerated-women-and-girls/>

² <https://www.vera.org/news/more-than-5-million-children-have-had-an-incarcerated-parent>

³ <https://nij.ojp.gov/topics/articles/hidden-consequences-impact-incarceration-dependent-children>

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death or divorce.⁴

Family reunification programming at prisons and jails are critical in reducing the impacts of incarceration on the family unit. Studies like one from the Council of State Government's Justice Center found that child-friendly visiting programs provide opportunities for incarcerated parents to spend quality family time with their children, helping to develop and maintain healthy parent-child attachments, reducing a child's feeling of abandonment, and preserving a sense of belonging as part of a family.⁵ Positive family relationships during incarceration can also help reduce recidivism and improve an individual's likelihood of finding and keeping a job after incarceration.

Currently, the Los Angeles Sheriff's Department's Bonding, Empowering, and Reuniting (BEAR) Families Program provides a pathway for incarcerated women at the Century Regional Detention Facility (CRDF) to reunify with their children in a child-friendly setting that is conducive to family bonding. This program is offered to women housed in Gender Responsive Services (GRS) education modules and in the inmate worker module at CRDF. During the COVID-19 pandemic, the BEAR program shifted online but recently resumed in person in a small room on the CRDF campus. The room is colorful and warm, with play mats, children's books, and activities and toys so the mothers can step out of a carceral setting into a space that will allow them to play with, read to, and bond with their children. However, currently, only a limited number of women can participate in the BEAR program. There are more women who would like to participate but are unable to because the current space is small and, more consequentially, it is located outside of the facility's

⁴ <https://www.socsci.uci.edu/newsevents/news/2014/2014-08-16-parental-incarceration-can-be-worse-for-a-child-than-divorc.php>

⁵ <https://csgjusticecenter.org/publications/evidence-based-promising-programs-practices-support-parents-incarcerated/>

security area, which means there are limits to who can access the program due to the need for a significant number of Sheriff's deputies to be present in order to mitigate security risks. To allow more women to participate, there needs to be a larger, more secure space made available for the program.

Fortunately, there is an opportunity to expand the program's space and capacity so that more mothers at CRDF can participate in this valuable family bonding program. Before the COVID-19 pandemic, CDRF was co-located with the California Superior Court and had an operating courtroom on the grounds. The courtroom has since been closed, and the space has been transferred to the custody of the County. This space is located within the facility's security perimeter, meaning there is a secure way for women to move from CRDF housing units to the courtroom space with minimal security risk. Additionally, the Los Angeles County Sheriff's Department (LASD) received a grant from the United States Department of Justice (DOJ) in 2018 in the amount of about \$750,000 for the purpose of creating a secure space for the BEAR Program and purchasing equipment to revitalize the courtroom space. These funds were used to purchase supplies, equipment, decorations, and program curriculum with the goal of revitalizing the courtroom space for the BEAR program. The Gender Responsive Services unit at LASD has identified the courtroom to be a good location to expand contact visiting through the BEAR program at CRDF and has been working since the courtroom was acquired by the County to move forward with renovating the space. However, despite having all the supplies needed to move forward, progress has stalled for unknown reasons.

The County should take advantage of this unused room that is County owned, secure, and has equipment already purchased using grant funding, by converting it into a larger-scale family bonding space. This would allow more women to participate in the

BEAR program so they can reunite with their children and continue to develop healthy parent-child relationships, minimizing the various adverse impacts of incarceration on both the mother and child's life.

I, THEREFORE, MOVE that the Board of Supervisors request the Los Angeles Sheriff's Department (LASD) - Gender Responsive Services unit, LASD - Facilities Planning Bureau, and LASD - Facilities Services Bureau, in collaboration with the Chief Executive Office Real Estate Division, to report back in writing in 45 days, and every 60 days thereafter until the completion of the project, with a plan and timeline on hosting the BEAR Program in the unused former Los Angeles Superior Court courtroom on the Century Regional Detention Facility campus. The plan should include all relevant costs to renovate the courtroom, any potential ongoing costs, funding options to pay for the costs including what has already been funded by the DOJ grant, and a timeline for the renovations.

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BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	11/19/2025	
BOARD MEETING DATE	12/9/2025	
SUPERVISORIAL DISTRICT AFFECTED	☒ All ☐ 1 st ☐ 2 nd ☐ 3 rd ☐ 4 th ☐ 5 th	
DEPARTMENT(S)	Chief Executive Office (CEO)	
SUBJECT	Approval of the Care First and Community Investment (CFCI) One-Time Funding Recommendations for Remaining Unspent Funding from Fiscal Year 2024-25 and Authority to Implement Necessary Processes to Manage and Disburse CFCI Funds	
PROGRAM	Care First and Community Investment (CFCI)	
AUTHORIZES DELEGATED AUTHORITY TO DEPT	☒ Yes ☐ No	
SOLE SOURCE CONTRACT	☐ Yes ☒ No If Yes, please explain why:	
SB 1439 SUPPLEMENTAL DECLARATION FORM REVIEW COMPLETED BY EXEC OFFICE	☐ Yes ☒ No – Not Applicable If unsure whether a matter is subject to the Levine Act, email your packet to EOLevineAct@bos.lacounty.gov to avoid delays in scheduling your Board Letter.	
DEADLINES/ TIME CONSTRAINTS	Many of the recommended funding allocations are critical to address gaps in funding due to federal funding changes and the exacerbation of local needs in recent months.	
COST & FUNDING	Total cost: \$245,789,000	Funding source: Care First and Community Investment (CFCI) one-time funding
	TERMS (if applicable): 36 months to expend the funding.	
	Explanation: N/A	
PURPOSE OF REQUEST	To allocate \$245.8 million in one-time unspent funding from previous Spending Plans for programs that include direct community investments and alternatives to incarceration.	
BACKGROUND (include internal/external issues that may exist including any related motions)	On May 6, 2025 , the Board unanimously adopted a motion establishing a new process for making recommendations for the use of unspent one-time CFCI funding. The motion requires that in lieu of the CEO making recommendations for how to allocate one-time funding, that instead, if the CFCI Advisory Committee submits recommendations for funding by July 31, 2025, the CEO will prioritize those recommendations for funding, beginning in the FY 2025-26 Supplemental Changes Budget.	
EQUITY INDEX OR LENS WAS UTILIZED	☐ Yes ☒ No If Yes, please explain how:	
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	☒ Yes ☐ No If Yes, please state which one(s) and explain how:	

	Care First, Jails Last. The recommended funding allocations are for programs that are consistent with CFCI Board Policy 4.031 under direct community investments and alternatives to incarceration.
DEPARTMENTAL CONTACTS	Name, Title, Phone # & Email: Erika Bonilla, Senior Manager, (213) 974-9689, ebonilla@ceo.lacounty.gov Jack Arutyunyan, Manager, (213) 974-1163, harutyunyan@ceo.lacounty.gov



**Chief
Executive
Office.**

COUNTY OF LOS ANGELES

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, CA 90012
(213) 973-1101 ceo.lacounty.gov

ACTING CHIEF EXECUTIVE OFFICER

Joseph M. Nicchitta

"To Enrich Lives Through Effective and Caring Service"

December 9, 2025

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

DRAFT

Dear Supervisors:

**APPROVAL OF THE CARE FIRST AND COMMUNITY INVESTMENT (CFCI)
ONE-TIME FUNDING RECOMMENDATIONS FOR REMAINING UNSPENT FUNDING
FROM FISCAL YEAR 2024-25 AND AUTHORITY TO IMPLEMENT NECESSARY
PROCESSES TO MANAGE AND DISBURSE CFCI FUNDS
(ALL DISTRICTS AFFECTED) (3 VOTES)**

SUBJECT

The Chief Executive Office (CEO) recommends that the Board of Supervisors (Board) approve the \$245.8 million Year Five Care First and Community Investment (CFCI) Spending Plan (Year Five Spending Plan), funded by unspent CFCI funding from previously approved Spending Plan programs. The CEO further recommends that your Board delegate authority to departments receiving CFCI funds in the Year Five Spending Plan, including the CEO, to execute agreements or amend existing agreements to use CFCI funds.



"To Enrich Lives Through Effective And Caring Service"

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the CEO's recommended programs and funding allocations listed in Enclosure I, totaling \$245.8 million for programs that include direct community investments and alternatives to incarceration.
2. Approve the enclosed Fiscal Year (FY) 2025-26 Appropriation Adjustment, Enclosure II, to transfer \$245.8 million in appropriation from the CFCI-To Be Allocated Budget Unit to various CFCI budget units, reflecting the allocations included in the one-time funding recommendations.
3. Authorize and delegate authority to the CEO, designee, and department heads of those respective departments receiving CFCI funding, or their respective designees, to execute any additional contracts and amendments or extensions to any additional or existing contracts, including increasing or decreasing maximum contract amounts, waiving the County's standard open competitive solicitation or bidding requirements, waiving the need to comply with the County's Sole Source Policy, waiving other standard County contracting terms and conditions, and to expedite comparable established processes to carry out the intent of the Board in adopting the CFCI Year Five Spending Plan, provided such contracts are subject to prior review and approval as to form by County Counsel and consistent with the Year Five Spending Plan.
4. Find the County Programs established by the Year Five Spending Plan are deemed necessary to meet the social needs of the population of the County and serve a public purpose consistent with Government Code section 26227.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The County continues to face mounting budgetary pressures, including the threat of lost federal and State funding, unpredictable impacts from the new administration in Washington, D.C., economic uncertainties, revenue volatility, rising operational costs, billions in legal settlement obligations, and an unprecedented need to rebuild infrastructure and provide additional relief for residents in the wake of January's devastating fires. The CFCI Year Five Spending Plan will help address priority Care First, Jails Last needs, in the broader context of the issues above.

Approval of the recommended actions will allocate \$245.8 million in CFCI one-time funding to departments.

Section II, subsection 6(c) of Board Policy 4.031 CFCI Budget Policy (Board Policy), adopted by your Board on August 10, 2021, provides that the CFCI Advisory Committee (Committee) shall develop recommendations for each year's new allocation of CFCI funding and submit them to the CEO, and that the CEO shall "present a recommended CFCI budget" to the Board. Under subsection 6(d) of the Board Policy, the Auditor-Controller and the CEO are required to identify and set aside all unspent CFCI funding at the end of each fiscal year. The funds are then carried over as one-time CFCI funding into the next fiscal year. The Board Policy requires that the CEO recommend how to allocate the one-time CFCI funding in a future spending plan.

On May 6, 2025, the Board unanimously adopted a motion establishing a new process for making recommendations for the use of unspent one-time CFCI funding. The motion requires that in lieu of the CEO making recommendations for how to allocate one-time funding, that instead, if the Committee submits recommendations for funding by July 31, 2025, the CEO will *prioritize* those recommendations for funding, beginning in the FY 2025-26 Supplemental Changes Budget.

The delegated authority in Recommendation 3 will allow any CFCI-funded department(s), to execute, amend, or extend any contracts, to administer programs included in the Year Five Spending Plan that include direct community investments and alternatives to incarceration, subject to review and approval as to form by County Counsel.

CFCI Advisory Committee One-Time Funding Recommendations Process

Per the May 6, 2025 motion, the Board instructed the Committee to submit its one-time funding recommendations to my office by July 31, 2025. Through the month of July 2025, the Committee launched a comprehensive, multi-step funding allocation process designed to embody the values of transparency, accessibility, equity, and shared decision-making with community input. This process included:

- An open call for proposals, where more than 250 proposals were submitted by County departments, nonprofit organizations, coalitions, and community members.

- A community survey that collected responses from residents across the County to gauge community priorities and values.
- Three listening sessions hosted by Justice, Care and Opportunities Department (JCOD) and the Committee to provide information about the process to community members and answer questions.
- A review and categorization process, where Committee members reviewed the recommendations in full and sorted them into one of the five CFCI strategy areas: 1) Diversion, Behavioral Health & Wellness; 2) Economic Opportunity & Sustainability; 3) Education Access & Youth Development; 4) Housing; and 5) Reentry. The Committee then assembled their recommendations to the CEO in “concept” form based on the strategy areas noted above. This was a departure from their previous approach undertaken by the Committee.

Based on this month-long review and deliberation process grounded in community engagement, JCOD submitted the Committee’s one-time funding recommendations to my office on the requested due date of July 31, 2025 (Enclosure III). However, my office was unable to move forward with the recommendations due to insufficient detail in the plan, which would have required subjective decisions on which projects to fund and in what amounts.

September 19, 2025, CEO Memo to CFCI Advisory Committee

On September 19, 2025, my office sent a memorandum (Enclosure IV) to the Committee detailing additional guidelines for allocating the unspent funds and requested more specific recommendations from the Committee. The memorandum also detailed other emerging priorities from the Board that the Committee should consider in its final funding recommendations. This memorandum also identified additional funding available for programming. Earlier in the year, CEO was tracking an underspend of \$284.0 million. However, following the close of the books for FY 2024-25, this amount increased by \$143.3 million, for a total of \$427.3 million. Of this total, \$181.5 million had already been allocated by the Board in June 2025, leaving \$245.8 million in one-time funding available for the Committee to allocate. This update related to the revised amount of one-time funding available was included in the September 19, 2025, CEO memo to the Committee.

The CEO requested a short turnaround for revised funding allocations from the Committee by December 2025, as many of the potential funding allocations are critical to address gaps in funding due to federal funding changes and the exacerbation of local

needs in recent months. JCOD worked with the Committee to refine the recommendations based on the guidelines outlined in the September 19, 2025, memorandum, while adhering as closely as possible to the community-informed recommendations that were originally submitted in July 2025. On October 16, 2025, after review and discussion of the refined recommendations, the Committee approved the new spending plan and submitted it to the CEO's Office for consideration (Enclosure V).

CEO RECOMMENDED SPENDING PLAN

The CEO's spending plan prioritizes the recommendations of the Committee received by my office on October 16, 2025. All programs recommended for funding by the Committee are included in the CEO's recommended spending plan.

CEO Recommended Change of Program Title and Description

The CEO's recommended spending plan includes program titles and descriptions that are consistent with the Committee's, with two exceptions. The Committee recommended funding for a program titled "General Training and Employment Services for Black Workers." At the advice of County Counsel, the CEO recommends changing the program title to "General Training and Employment Services for Historically Underserved Communities" and revising the program description by replacing the term "Black Angelenos" with "Historically Underserved Angelenos."

In addition, the Committee included a \$1.2 million allocation for the Office of Cannabis Management's Social Equity Program. County Counsel has advised that the program is not consistent with federal law, as mandated by the Board Policy and Measure J. To address this issue, the CEO recommends changing the program title to "Small Business Social Equity Program," with a more general focus on providing entrepreneurship support to local small businesses disproportionately impacted by the criminal justice system, with systemic barriers to entry.

These revisions preserve the programs' original intent to serve populations facing systemic barriers to employment and entrepreneurship while ensuring compliance with applicable legal requirements.

CEO Recommended Set Aside of 10 Percent or \$24.6 Million

Additionally, as mentioned above, the County is grappling with various competing priorities against the backdrop of unprecedented and mounting financial challenges. Your Board has sought urgent funding to respond to emergent County needs and Board priorities arising from ongoing critical events, including the federal government shutdown and its impacts on food security, housing stability, and the unprecedented impacts to the immigrant community as a result of immigration raids.

For these reasons, we recommend setting aside 10 percent or \$24.6 million of the \$245.8 million in one-time funding to support these emergent needs. This funding is not only aligned with Direct Community Investment and Alternatives to Incarceration and the types of programs the Committee has recommended in prior Years, per the CFCI Board Policy, but also a reflection of the County's values by supporting the most vulnerable among us in their time of need. The 10 percent or \$24.6 million set-aside will support the following needs:

1. Much needed support of \$14.6 million to the Department of Consumer and Business Affairs (DCBA) to support expanded rent relief efforts for vulnerable County residents. On September 16, 2025, your Board directed my office to identify additional funding to support DCBA's emergency rent relief program, which is scheduled to be launched in December 2025. We previously reported on October 13, 2025, that we would work with DCBA to identify the programmatic need and additional funding by January 2026. This CFCI set-aside would support landlords as well as qualified applicants avoid eviction by receiving emergency rent relief and is in full alignment with the Committee's prior actions, which designated Housing Stability as the Committee's top policy priority.
2. A critical set-aside of \$10.0 million to address heightened food insecurity in the current federal funding environment. Should the \$10.0 million funding not be needed due to resolution of the federal government shutdown, my office will notify your Board and make this funding available to instead augment emergency rent relief.

On October 24, 2025, the CEO notified the Board that \$10.0 million was allocated in non-CFCI funding to the Department of Public Health to increase an existing contract with the LA Regional Food Bank to address rampant food insecurity resulting from the federal government shutdown beginning October 1, 2025. This critical set-aside funding of \$10.0 million would provide additional food and nutrition

services to community members at risk of hunger from an extended or renewed government shutdown and complements the existing \$9.0 million allocation to the Cal Fresh Healthy Living Program included in the Committee's October 16 plan. The aggregate of the investments between the LA Regional Food Bank funding, the CalFresh Healthy Living CFCI allocation, and the CFCI set-aside would be over \$29.0 million.

This funding is intended to support critical needs, while minimizing disruption to CFCI programming. Based on historical underspend trends, the 10 percent adjustment is expected to have minimal impact on programming.

CEO Recommended Changes of Project Administrators

The CEO's recommended administrator for each program is consistent with the Committee's, with two exceptions. The Committee recommended that the General Training and Employment Services for American Native and Indigenous Workers program be administered directly by Los Angeles City/County Native American Indian Commission (LANAIC), a commission administratively housed in the Department of Arts and Culture. However, LANAIC confirmed that it does not have the administrative capacity to operate the program and requested that the program be assigned to another administrator, and the CEO recommends that it be administered by the third-party administrator (TPA), with LANAIC staff serving as a Subject Matter Expert, to advise in project design, solicitation, and launch.

In addition, the Committee recommended that the Holistic Early Assessment & Linkage (HEAL) program be administered directly by the Community Safety Implementation Team within my office. The HEAL program is a pilot initiative launched in October 2024 by the Public Defender (PD) to address delays in mental health diversion evaluations for individuals facing criminal charges. Given that the HEAL program was developed and is currently administered by the PD, we recommend that it continue to be managed by PD as this remains the most operationally sound approach to ensure program continuity and support the County's broader goals of coordination and efficiency in the delivery of diversion services. Under the PD, clinical assessments and client interactions are protected under attorney-client privilege. Transferring administrative responsibility or establishing a parallel pilot under Community Safety Implementation Team may no longer include the same attorney-client privilege, and would create duplicative structures, introduce administrative inefficiencies, and risk disruption to the program's established process.

Funding for Homeless Services and Housing Department

On April 1, 2025, the Board adopted a motion to formally establish a new County department dedicated to serving individuals with experiencing or at risk of homelessness. The Homeless Services and Housing (HSH) Department will become operational on January 1, 2026. The HSH launch includes the transfer of programs from CEO Homeless Initiative and Department of Health Services' Housing for Health (DHS-HFH). Funding recommendations for CEO Homeless Initiative and/or DHS-HFH identified via this spending plan will be allocated to the newly developed HSH CFCI Level 2 budget unit

CEO's Alignment with Board Established Process

CEO remains aligned with the process established by the Board to prioritize recommendations as made by the Committee, deviating only to establish a \$24.6 million fund to support vulnerable populations, and to address two technical adjustments for project administrator as noted above.

Deployment of CFCI Funds

Consistent with previous spending plans, the CEO recommends two methods to deploy CFCI funds: either through a TPA, or through County departments where most of the funds will be passed to community-based organizations (CBO). The CEO recognizes that the TPA model offers a direct-to-recipient disbursement of funds, which supports small and startup CBOs, and we have recommended the continued use of a TPA where appropriate.

Consistent with the recommendation of the Committee, after the application of the CEO's recommended funding adjustments, the CEO recommends that a TPA administer \$89.5 million of the \$245.8 million plan. JCOD will identify County departments that can provide subject matter expertise in the relevant program areas to advise and assist the TPA in its program administration.

The CEO further recommends that the remaining Year Five funds totaling \$156.3 million be administered through County departments. CFCI-funded departments will again be encouraged to allocate their funding directly to CBOs. Both the TPA and departments

will be responsible for collecting qualitative and quantitative data enabling appropriate evaluation of program performance.

One Percent Set-Aside for CFCI Administration: My office does not recommend allocating any additional funding from Year Five to JCOD for CFCI administration, as JCOD continues to receive its existing \$2.8 million per year for CFCI administration, which is one percent of CFCI ongoing funding as of Year Five.

Project Term and Evaluation

My office continues to recommend that, consistent with your Board's May 6, 2025, motion, programs funded in the Year Five Spending Plan be allowed up to 36 months to expend their funding, to allow sufficient time for program development, thoughtful implementation design, and to address unexpected implementation challenges.

County departments receiving funding should develop their budgets based on realistic estimates and should only encumber funding they anticipate expending in the current fiscal year. An encumbrance is an obligation charged against an appropriation for which part of that appropriation is reserved. Consistent with Board Policy 4.031, as part of book closing each fiscal year, the Auditor-Controller and my office will identify and commit as obligated fund balance any unspent and unencumbered CFCI funds from the various budget units.

County departments and CBOs receiving funding will be notified that this funding is one-time in nature, and that they are expected to work to identify other sources of funding to sustain their projects, if warranted, once funding has been exhausted. In a future spending plan, the Committee could prioritize setting aside ongoing and/or one-time CFCI funding to support continued operations for some or all programs funded under this plan, based on program performance or other Committee-designated criteria.

An outcomes evaluation of CFCI Year 1 TPA programs is currently underway by a Third-Party evaluator through JCOD. This evaluation will document the implementation and impact of Year 1 TPA programs to provide insight to: 1) inform priorities and strategies for future funding decisions, including reallocation of funds, by the Committee; 2) improve current administrative and grantmaking processes for CFCI Care Grants; and 3) build a foundation for ongoing evaluation that will include other cohorts and CFCI-funded departments. An outcomes and recommendations report will be available in early 2026.

JCOD anticipates that departments will expend Year Five Spending Plan funding in a more expedited manner, as solicitation and disbursement protocols are now more fully developed.

Implementation of Strategic Plan Goals

Adoption of the CEO's recommendations support all three goals of the County's Strategic Plan: North Star I Goal — Make Investments that Transform Lives, North Star II Goal — Foster Vibrant and Resilient Communities, and North Star III Goal — Realize Tomorrow's Government Today. The recommendations focus resources on some of the County's most challenging and complex issues including, but not limited to, the intersections of health, economic conditions, housing, systemic racism, and justice reform.

FISCAL IMPACT/FINANCING

There is no net County cost (NCC) impact associated with this Board action as the \$245.8 million has already been set aside in the FY 2025-26 Final County Budget and the transfer and reinvestment of one-time funding is a net zero adjustment, using unspent funding from previous Spending Plans. The enclosed appropriation adjustment will transfer the \$245.8 million from the CFCI-To Be Allocated budget unit to various CFCI budget units, so that the Year Five Spending Plan can be implemented.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On November 3, 2020, the voters of Los Angeles County voted for Measure J, which amended the County's charter to require that the County "set aside a baseline minimum threshold of at least ten percent of the County's locally generated unrestricted revenues in the general fund (net County cost), as determined annually in the budget process or as set forth in the County Code or regulations, to be allocated on an annual basis..." (Measure J, Budget Allocation for Alternatives to Incarceration Charter Amendment (November 2020) section (8)(A)). Measure J permitted the County to reach the full set-aside amount by June 2024.

The Coalition of County Unions filed a lawsuit challenging the constitutionality of Measure J and, on June 17, 2021, the Superior Court ruled that Measure J was constitutionally invalid. The court determined that the Measure interfered with the

Board's authority under State law to establish the County's budget. In its decision, however, the court made clear that "this case does not involve any evaluation of the policy choices embedded in Measure J. Nor does the court's resolution of this case prohibit in any way the current Board or any future board, from adopting a budget wholly in line with Measure J's provisions."

The County appealed the decision but, undeterred by the court ruling and driven by the Board's desire to remain true to the vision of Measure J, on August 10, 2021, the Board implemented the spirit of Measure J through the Board's CFCI initiative by adopting the CFCI Budget Policy and approving the Year One CFCI Spending Plan which included the \$100.0 million in ongoing funding as a down payment and an additional \$87.7 million in one-time American Rescue Plan funds allocated to CFCI programs. The Board again continued its commitment to Measure J when it adopted the FY 2022-23 Recommended Budget which included the Year Two installment of an additional \$100.0 million and when it adopted the FY 2023-24 Recommended Budget, allocated another \$88.3 million in ongoing funding, for a total of \$288.3 million in ongoing funding to reach the required ten percent set-aside.

On July 28, 2023, the court of appeal ruled in favor of the County, overturning the trial court's decision holding Measure J unconstitutional. On March 24, 2024, after the County successfully appealed the trial court decision to invalidate Measure J, the trial court entered judgment finding Measure J constitutional.

The CEO's recommended programs and funding options comply with the Board's May 6, 2025, motion, the CFCI Board Policy, and Measure J. The CEO's review focused on assessing whether program descriptions and eligibility criteria align with applicable legal guidance. Departments and the TPA will need to ensure all programs comply with federal, State, and local laws, by basing decisions on eligibility, services, contracting, and hiring on neutral criteria to ensure alignment with applicable law.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

We anticipate gradual and positive impacts on the County's service delivery systems, a strengthening of CBO networks and service delivery systems, and an erosion of entrenched and concentrated economic, social, and justice-related disadvantages. Ultimately, we expect that targeted CFCI investments will improve outcomes for justice-involved individuals and traditionally underserved communities.

CONCLUSION

Upon adoption of these recommendations, funds will be available to County departments and shortly thereafter, to a TPA. JCOD and other County departments will work on necessary contracting actions to implement the Year Five Spending Plan, to deploy CFCI funds to community-based organizations that provide the services identified in the Year Five Spending Plan.

Respectfully Submitted,

JOSEPH M. NICCHITTA
ACTING Chief Executive Officer

JMN:JG:MM
EB:JA:VA:yjf

Enclosures

C: Executive Office, Board of Supervisors
 County Counsel
 Auditor-Controller
 Justice, Care and Opportunities
 Care First and Community Investment Advisory Committee

CFCI Year 5 Spending Plan
One-Time Programs Recommended by the CFCI Advisory
Committee, as Updated by CEO

Summary by Department

Project Administrator	County Dept	Total
County Dept	JCOD	\$45,856,500
	DPH	\$21,239,000
	DHS	\$21,167,000
	DCBA	\$18,246,000
	HSH	\$16,655,000
	DYD	\$15,750,000
	CP	\$6,570,000
	DEO	\$3,330,000
	CEO	\$3,148,000
	DMH	\$1,703,000
	PD	\$1,428,000
	ARTS	\$569,000
	DPSS	\$505,000
	MVA	\$144,000
County Dept Total		\$156,310,500
TPA	JCOD	\$89,478,500
TPA Total		\$89,478,500

CFCI Year 5 Spending Plan

One-Time Programs Recommended by the CFCI Advisory Committee, as Updated by CEO

Proj Admin	County Dept	#	Prog. Name	Total
County Dept	CEO	13	CEO Poverty Alleviation Initiative/BREATHE Program	\$817,000
County Dept	CEO	35	ARDI Civic Power LA – Participatory Democracy & Belonging	\$2,331,000
County Dept	CEO Total			\$3,148,000
County Dept	DCBA	15	RepresentLA - Immigration Legal Representation	\$2,587,000
County Dept	DCBA	29	Small Business Social Equity Program	\$1,080,000
County Dept	DCBA	64	Emergency Rent Relief Program	\$14,579,000
County Dept	DCBA Total			\$18,246,000
County Dept	DEO	31	LA County Safe-to-Work Business Interruption Fund (BIF)	\$3,330,000
County Dept	DEO Total			\$3,330,000
County Dept	DHS	7	Skid Row Harm Reduction Health Hub – Medical and Support	\$5,092,000
County Dept	DHS	46	ODR Law Enforcement Assisted Diversion/Let Everyone Adv	\$16,075,000
County Dept	DHS Total			\$21,167,000
County Dept	DMH	9	Medical Legal Community Partnership Los Angeles (MLCP-L	\$1,640,000
County Dept	DMH	41	Establishing New Housing Avenues for American Indian/Alas	\$63,000
County Dept	DMH Total			\$1,703,000
County Dept	DPH	6	Harm Reduction: Engagement and Overdose Prevention (EC	\$1,987,000
County Dept	DPH	12	CalFresh Healthy Living	\$19,000,000
County Dept	DPH	20	Advancing Community Health and Workforce Education	\$252,000
County Dept	DPH Total			\$21,239,000
County Dept	DPSS	10	Expungement Program	\$505,000
County Dept	DPSS Total			\$505,000
County Dept	DYD	33	School-Based Mentorship Program Expansion	\$6,210,000
County Dept	DYD	37	Youth Development Training and Capacity Building Commu	\$540,000
County Dept	DYD	39	Safe Healing Center and Care Coordination Alternatives to Ir	\$9,000,000
County Dept	DYD Total			\$15,750,000
County Dept	JCOD	1	Healing-Centered Arts Programming for Justice-Impacted Ad	\$497,000
County Dept	JCOD	3	Rapid Diversion Program Expansion	\$2,505,000
County Dept	JCOD	11	Justice Connect Support Center	\$6,750,000
County Dept	JCOD	22	Los Angeles County Training Center (LACTC)	\$1,137,000
County Dept	JCOD	40	Independent Pre-Trial Services - Emergency Shelter	\$6,261,000
County Dept	JCOD	45	Reentry Interim Housing	\$2,250,000
County Dept	JCOD	51	Providing Opportunities for Women in Reentry (POWR)	\$4,115,500
County Dept	JCOD	61	Warm Landing Place	\$11,267,000
County Dept	JCOD	62	Specialized Treatment for Optimized Program (STOP) - Inter	\$11,074,000
County Dept	JCOD Total			\$45,856,500
County Dept	MVA	42	Housing Navigators - Additional cost ask	\$144,000
County Dept	MVA Total			\$144,000
County Dept	PD	4	CSIT Holistic Early Assessment & Linkage (HEAL)	\$1,428,000
County Dept	PD Total			\$1,428,000
County Dept	ARTS	24	General Training and Employment Services for American Na	\$569,000
County Dept	ARTS Total			\$569,000
County Dept	HSH	44	Targeted Homelessness Prevention for Justice Involved Indi	\$900,000
County Dept	HSH	48	Housing for Health Permanent Supportive Housing Expansio	\$14,221,000
County Dept	HSH	49	Time Limited Subsidy (TLS), Homelessness Initiative	\$1,534,000
County Dept	HSH Total			\$16,655,000
County Dept	CP	60	96 Bed Mental Health Facility at LA General Medical Center	\$6,570,000
County Dept	CP Total			\$6,570,000
County Dept Total				\$156,310,500

Proj Admin	County Dept	#	Prog. Name	Total
TPA	JCOD	2	TPA: Creative and Healing-Centered Reentry Supports	\$452,000
TPA	JCOD	5	TPA: Mental Health Diversion and Crisis Alternatives to Incar	\$6,300,000
TPA	JCOD	8	TPA: Community-Based Behavioral Health & Harm Reduction	\$900,000
TPA	JCOD	14	TPA: Economic Resilience Fund	\$1,163,000
TPA	JCOD	16	TPA: Immigrant Legal Services	\$1,163,000
TPA	JCOD	17	TPA: Financial Literacy	\$2,326,000
TPA	JCOD	18	TPA: General Training and Employment Services for Historic	\$1,800,000
TPA	JCOD	19	TPA: General Training and Employment Services	\$4,769,000
TPA	JCOD	21	TPA: General Training and Employment Services for Justice-	\$2,273,000
TPA	JCOD	23	TPA: General Training and Employment Services for America	\$1,137,000
TPA	JCOD	25	TPA: Transitional subsidized employment models	\$2,273,000
TPA	JCOD	26	TPA: Pre-Apprenticeships and Apprenticeships	\$1,137,000
TPA	JCOD	27	TPA: Entrepreneurship programming	\$2,558,000
TPA	JCOD	28	TPA: Worker ownership programs Cooperative Education an	\$427,000
TPA	JCOD	30	TPA: Capacity building	\$1,279,000
TPA	JCOD	32	TPA: Youth Mentorship & Counseling: Transformative, Cultur	\$6,055,000
TPA	JCOD	34	TPA: School Based interventions: Trauma-Informed, Cultural	\$303,000
TPA	JCOD	36	TPA: Leadership Development: Youth Empowerment, Civic E	\$1,148,000
TPA	JCOD	38	TPA: Youth Engagement & Youth Prevention: Community-Rc	\$9,487,000
TPA	JCOD	43	TPA: Housing Navigation	\$983,000
TPA	JCOD	47	TPA: Interim Housing	\$5,474,000
TPA	JCOD	50	TPA: Permanent Housing	\$5,831,500
TPA	JCOD	52	TPA: Mentorship Programming	\$1,710,000
TPA	JCOD	53	TPA: General Wraparound Reentry Services	\$3,600,000
TPA	JCOD	54	TPA: General Workforce Development for Youth	\$1,350,000
TPA	JCOD	55	TPA: Creative Healing for Justice-Involved Individuals	\$4,950,000
TPA	JCOD	56	TPA: Unique Employment Opportunities	\$3,600,000
TPA	JCOD	57	TPA: General Systems Navigation Services	\$7,650,000
TPA	JCOD	58	TPA: Reentry Symposia in Antelope Valley and Pomona	\$180,000
TPA	JCOD	59	TPA: Empowering and Mentoring TGI Aging Populations	\$3,150,000
TPA	JCOD	63	ARP-Funded TPA Programs	\$4,050,000
TPA Total				\$89,478,500

CFCI Year 5 Spending Plan
One-Time Programs Recommended by the CFCI Advisory Committee, as Updated by CEO

CEO REVISIONS IN RED

#	Program Name	Strategy	Administrator	Program Description	Recommended Funding Amount	CEO Reductions (10.0%)	CEO Additions	Revised Amount
1	Healing-Centered Arts Programming for Justice-Impacted Adults at DOORS Centers	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	When the first DOORS Center opened in 2019, the new County model of support for adults on felony probation as they reenter the community included the arts. In addition to commissioning civic art murals for the facility, Arts and Culture contracted with Homeboy Art Academy to embed arts-based healing strategies into reentry services. In February 2021, Arts and Culture, the Office of Diversion and Reentry, Probation, and Homeboy Art Academy, along with other DOORS Center providers, developed the Healing Through the Arts Strategic Plan, which outlined strategies to ensure the arts continue to be embedded into client healing, social-emotional development, job skills training, and family reunification. In September 2022, Homeboy Art Academy's contract concluded. To advance and sustain the work outlined in the Strategic Plan, DOORS Center staff requested Arts and Culture's assistance in soliciting and contracting with arts service providers for the center on South Vermont Avenue, as well as for the new DOORS Center in the Antelope Valley. In August 2023, Creative Acts (Vermont Ave) and the Alliance for California Traditional Arts (Antelope Valley) were contracted to provide the following services: •Guided Arts Instruction and Performances: Healing-centered and culturally diverse hands-on workshops, residencies, and performances that build skills in an art form, provide opportunities to create original work and tap into creative expression, enhance cognitive and social-emotional development, and provide hope and support to former gang-involved and justice-impacted adults. Art forms may include but are not limited to the visual arts (e.g., painting, drawing, photography), theater, music and drum circles, poetry and literary arts, spoken word and storytelling, movement and dance, podcasts, and multimedia (e.g., video, digital arts). •Narrative Change: Engage justice-impacted adults in creative writing, poetry, podcasting, storytelling, songwriting, and other arts-based approaches that support social emotional well-being, reframe stereotypes, ignite self-discovery, and empower self-identity.	\$552,000	(\$55,000)		\$497,000
2	TPA: Creative and Healing-Centered Reentry Supports	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	\$502,000	(\$50,000)		\$452,000
3	Rapid Diversion Program Expansion	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The goal of the Rapid Diversion Program (RDP) is to create a streamlined pathway out of the criminal courts and into services for justice-involved individuals who meet the mental health diversion criteria under California Penal Code section 1001.36. RDP is a uniquely collaborative partnership between defense and prosecution agencies, courthouse staff, community-based clinical organizations (Project 180 and Exodus Recovery Inc.), and JCOD. These agencies work together to determine court processes and coordinate service referrals to quickly exit participants from LA County jail and/or criminal proceedings and into mental health treatment, substance use disorder treatment, housing, and care/case management services. At the seven participating courthouses, RDP offers onsite clinical evaluators who provide same-day, in-court assessments. If the individual has an eligible charge, meets the clinical criteria, and is interested in participating in the program, the RDP staff pairs the individual with a case manager, picks them up from jail if needed, and provides linkage to clinical treatment, housing, and other necessary services. Individuals with diverted misdemeanor cases participate in the program for approximately one year, while those with diverted felony cases participate for approximately two years. Once the terms of diversion have been completed, the participant's case is dismissed. As of May 2025, RDP diverted over 3,200 cases and dismissed over 1,100 cases. 63% of RDP participants have either graduated or are on track to graduate. Additionally, 91% of RDP graduates have not had a new case filed in LA County (RAND, 2024).	\$2,783,000	(\$278,000)		\$2,505,000
4	CSIT Holistic Early Assessment & Linkage (HEAL)	Strategy 1: Diversion, Behavioral Health & Wellness	PD	Currently, people charged with criminal cases face delays with being evaluated for mental health diversion. There is a shortage of court-appointed experts, and they often carry large caseloads, lengthening the time people spend waiting for the evaluations which are required for diversion—commonly adding a minimum of six weeks to a criminal case. The Holistic Early Assessment and Linkage (HEAL) Program addresses this need by providing mental health evaluations as early as possible. Created by the Office of the Public Defender (PD), HEAL began in October 2024 as a pilot in the Central Region Felony arraignment court. HEAL expedites the process of developing treatment plan and linking people to community-based services, providing an alternative to the existing process of applying for a judge to appoint a psychologist to prepare a mental health diversion motion under Evidence Code Section 730. Initially, the pilot had two limitations: it did not include a Public Defender Psychiatric Social Worker (PSW) to conduct confidential clinical assessments under the attorney-client privilege and it did not include Partners for Justice (PFJ) advocates, who coordinate services swiftly. If approved, this funding would provide a Public Defender PSW to screen clients who are in jail custody—or who face incarceration. Instead of waiting weeks, the PSW would conduct same-day assessments and complete treatment plans so public defenders can formally request diversion. Concurrently, PFJ advocates would connect clients to community-based alternatives to incarceration and screen clients for outstanding needs so that clients, when released, can focus on their treatment (e.g. applying for drivers licenses, housing, and employment). If the Court does not release someone immediately at arraignment, the PSW will assist the attorney in rapidly identifying other diversion programs such as JCOD's Rapid Diversion Program (RDP), Office of Diversion and Reentry (ODR), or substance use disorder services through SAPC-DPH.	\$1,587,000	(\$159,000)		\$1,428,000

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5	TPA: Mental Health Diversion and Crisis Alternatives to Incarceration	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions; Individuals experiencing substance use crises or dual diagnoses; People at risk of being held pretrial due to behavioral health issues; Those eligible for mental health diversion under PC 1001.36 or similar statutes. Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support models, and geographic accessibility in high-need regions (e.g., South LA, the Antelope Valley, and Southeast LA) are encouraged.	\$7,000,000	(\$700,000)		\$6,300,000
6	Harm Reduction: Engagement and Overdose Prevention (EOP)	Strategy 1: Diversion, Behavioral Health & Wellness	DPH	The Department of Public Health's Division of Substance Abuse Prevention and Control's (SAPC) Harm Reduction Unit is requesting an increase in funding to expand the current network of contracted harm reduction Engagement and Overdose Prevention (EOP) Hubs, also known as syringe service providers. Harm reduction services represent an important tool and component of the multi-pronged solutions, including prevention, treatment, and recovery services that LA County is investing in, that are needed to effectively address the overdose crisis, homelessness, and other risks to health and wellbeing. Harm reduction services are well demonstrated to reduce overdose deaths, reduce the public use of injectable drugs, reduce transmission of communicable diseases such as HIV/AIDS and viral hepatitis, increase access to substance use services, reduce the use of emergency medical services, and increase public safety. People using harm reduction services are five times more likely to participate in drug treatment and three times more likely to reduce or stop injecting than those who have never accessed harm reduction services. Additionally, in high-risk populations, upwards of 20% of naloxone doses distributed may result in overdose reversals, meaning that a life can be saved for every five doses of naloxone distributed.	\$2,208,000	(\$221,000)		\$1,987,000
7	Skid Row Harm Reduction Health Hub – Medical and Supportive Services	Strategy 1: Diversion, Behavioral Health & Wellness	DHS	The Harm Reduction Health Hub on the Skid Row Care Campus offers an array of services to Skid Row community members. This includes light-touch case management, including housing navigation assistance, community respite beds, light-touch medical care, mental health services navigation, substance use services navigation and, access to Medication for Assistive Treatment (MAT) including methadone. The Health Hub also has drop- in services so that community members have a safe space to rest, charge a cell phone, obtain harm reduction supplies and access basic necessities such as light meals and clothing. The first Health Hub launched as part of the Skid Row Care Campus in May of 2025 and a second Harm Reduction Health Hub will be opening in Skid Row later this summer. The Skid Row Care Campus was developed as part of the Skid Row Action Plan spearheaded by Department of Health Services Housing for Health in 2022. The Skid Row Action Plan was adopted by the Board of Supervisors and would provide essential, community-driven services designed to uplift the Skid Row community. Funds will be utilized for costs related to supportive services and community observation beds which are partially funded by other sources.	\$5,658,000	(\$566,000)		\$5,092,000
8	TPA: Community-Based Behavioral Health & Harm Reduction Services	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs; Adults experiencing chronic or active substance use; Formerly incarcerated individuals with limited access to health care; People experiencing homelessness or housing insecurity; Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities. Successful programs should demonstrate commitment to long-term engagement, respect for lived experience, and integration across behavioral health, housing, and justice systems. Proposals that explicitly address racial and gender disparities in behavioral health access and incarceration are encouraged, especially models led by or in partnership with justice-impacted communities.	\$1,000,000	(\$100,000)		\$900,000

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9	Medical Legal Community Partnership Los Angeles (MLCP-LA)	Strategy 1: Diversion, Behavioral Health & Wellness	DMH	The Medical Legal Community Partnership-Los Angeles (MLCP-LA) is the only integrated countywide program to provide legal support to improve clients' physical and mental health. MLCP-LA is a collaborative effort involving the LA County Department of Health Services, the LA County Department of Mental Health, and four non-profit law firms: Neighborhood Legal Services of Los Angeles County, Legal Aid Foundation of Los Angeles, Mental Health Advocacy Services, and Bet Tzedek Legal Services. Since March 2018, MLCP-LA advocates have helped almost 14,000 unique people with over 22,000 legal cases including criminal record clearing, securing public benefits, maximizing Medi-Cal and Medicare eligibility and health plan utilization, reducing medical debt, improving housing conditions, avoiding evictions, obtaining expungements, restoring skilled licenses, regularizing immigration status for survivors of domestic violence and crime, and securing restraining orders. Lawyers are integrated within clinics to provide free in-person and virtual help to low-income people in LA County, including patients who were recently incarcerated. Lawyers also work with community health workers, social workers and medical providers and train them to recognize legal issues and to help them better identify and respond to justice-involved clients and their families. While individuals are incarcerated, MLCP-LA provides critical support to their families, ensuring they have access to the income, food, housing, and health benefits to which they are entitled. By helping clients and their households move towards stability, MLCP-LA's services help ameliorate homelessness, reduce factors which may lead to justice involvement and recidivism, and support clients reintegrating within their communities. Part of the program is a collaboration between the Los Angeles County Department of Mental Health (DMH) (two DMH clinics) and nonprofit, community legal services providers. The proposed project would expand MLCP-LA services into additional DMH clinics and create a new focus on people with justice-system involvement.	\$1,822,000	(\$182,000)		\$1,640,000
10	Expungement Program	Strategy 1: Diversion, Behavioral Health & Wellness	DPSS	An expungement program is a vital resource for participants in the GAIN (Greater Avenues for Independence) and START (Skills and Training to Achieve Readiness for Tomorrow) Programs, as it directly addresses one of the most significant barriers to employment, housing, and education: a criminal record. Many participants in GAIN and START carry prior convictions that, while unrelated to their current goals and potential, severely limit their ability to secure sustainable employment, gain access to stable housing, and pursue higher education or vocational training. The Public Defender teams in the Mobile Unit will travel to DPSS offices and community-based resource fairs to conduct interviews, assist in clearing warrants, and prepare record clearing petitions for individuals who are experiencing or who are at-risk of experiencing homelessness. Required physical appearance in court can be an intimidating experience for a person; this program brings court services to places where people already go to have basic needs addressed. By offering legal support to petition for the dismissal or sealing of eligible convictions, an expungement program empowers individuals to rebuild their lives. For GAIN participants, this support significantly enhances employability; given that many employers conduct background checks and may be hesitant to hire individuals with criminal histories. Removing or reducing the visibility of these records helps level the playing field, opening doors to a broader range of job opportunities and career pathways that align with the participant's skills and aspirations. For START participants, who are often in the earliest stages of recovery and self-sufficiency, expungement provides a critical step in rebuilding confidence and breaking cycles of poverty and incarceration. It helps restore confidence, improve access to stable housing and services, and promotes full participation in the workforce development opportunities offered through START. Moreover, expungement programs offer hope and a sense of justice, reinforcing the Department's commitment to second chances and equity. They support GAIN and START's mission to help individuals achieve self-sufficiency by removing systemic obstacles that disproportionately impact low-income communities. Ultimately, expungement services not only benefit the individual but also strengthens families and communities by promoting economic mobility, reducing recidivism, and fostering long-term social reintegration.	\$561,000	(\$56,000)		\$505,000
11	Justice Connect Support Center	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The Justice Care and Opportunities Department (JCOD) is the County's new central agency uniting LA County's efforts to serve vulnerable justice-impacted people and communities and drive forward the Board of Supervisors' vision of Care First approach. On October 1, 2023, JCOD launched the Justice Connect Support Center and Justice Connect website to help justice involved individuals (JII) navigate the justice system. Since October 1st, the new JCOD Justice Connect Support center is receiving calls at 1-833-LAC-JCOD or 1-833-522-5263 available seven days a week from 6 a.m. to 11 p.m. for justice involved individuals (JII), their families and the community. The Support Center can facilitate connections to a wide range of resources, including court reminders, warm handoffs to care management providers for connections to local services, and transportation assistance to housing, court appearances, probation/parole, and childcare necessary for court appearances. This Support Center is aligned to provide support to system-impacted individuals with the October 1, 2023 launch of the Los Angeles Superior Court's New Bail Schedule and Pre-Arraignment Release Protocols. JCOD works with community-based organizations and those with lived experience to provide resources and care to those impacted by the criminal court system. The JCOD Justice Connect Support Center (JCSC) is equipped to provide more personalized assistance to connect individuals to the services they need. The call center is accompanied by justiceconnect.org, a website designed to educate justice-involved individuals and the community at large. The website explains how JCSC can help individuals as they navigate through the justice system, highlighting key points in the process, including the importance of making court appearances, information about the pretrial process, and answers to frequently asked questions. It is also a resource hub offering details on how to connect to care management support and a network of individualized care resources.	\$7,500,000	(\$750,000)		\$6,750,000
12	CalFresh Healthy Living	Strategy 1: Diversion, Behavioral Health & Wellness	DPH	The CalFresh Healthy Living Program is an existing nutrition education and obesity prevention (including food distribution) program that uses evidence-based curricula to encourage low-income residents to make healthy food choices and choose physically active lifestyles consistent with the Dietary Guidelines for Americans. The goal of the program is to decrease the incidence of obesity and diet-related disease among low-income residents. The program also seeks to address food insecurity by educating low-income resident how to eat healthy on a limited budget.	\$10,000,000	(\$1,000,000)	\$10,000,000	\$19,000,000

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13	CEO Poverty Alleviation Initiative/BREATHE Program	Strategy 2: Economic Opportunity & Sustainability	CEO	A guaranteed basic income (GBI) program tailored for undocumented people in Los Angeles would provide consistent, no-strings-attached monthly financial support to help individuals and families meet their basic needs—such as food, housing, healthcare, and transportation—especially during times of crisis and instability. This program is a direct response to the current climate of fear and violence in which undocumented residents are being targeted, surveilled, and abducted by ICE agents and vigilante groups. Many are now afraid to leave their homes, go to work, or access public services, effectively trapping them in a state of economic and emotional crisis. By offering a predictable source of income, this GBI program would create a lifeline for people forced into the shadows. Like the name and acronym VIDA implies, this program would recognize the right to survival, dignity, and well-being, regardless of immigration status. It would reduce the pressure to take unsafe jobs, empower individuals to care for their families, and allow communities to begin to heal and organize without the constant threat of displacement and criminalization. Beyond meeting immediate material needs, this program would also serve as an act of sanctuary—redistributing resources in a way that prioritizes safety, equity, and justice. A basic income for undocumented people is not just a policy or program—it is a necessary act of care and love for our beloved community. Using the infrastructure of the already existing LA County Breathe program, this program may also rely upon DPSS to identify existing General Relief recipients who may be eligible for this program, in addition to working with a trusted community based organization that has a history of giving microgrants to the target population.	\$908,000	(\$91,000)		\$817,000
14	TPA: Economic Resilience Fund	Strategy 2: Economic Opportunity & Sustainability	TPA	This Economic Resilience Fund is a county and TPA administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, it builds upon efforts around guaranteed income. This proposal requests an allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. A portion will go directly to community members and small businesses through one-time grants and monthly payments administered along side community -based partnerships. The remaining will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County's broader commitments to equity and harm repair.	\$1,292,000	(\$129,000)		\$1,163,000
15	RepresentLA - Immigration Legal Representation	Strategy 2: Economic Opportunity & Sustainability	DCBA	RepresentLA is a county-wide legal services initiative launched in 2022 to support immigrants facing deportation. Overseen by the Los Angeles County Office of Immigrant Affairs (OIA), the program is administered by community-based legal service providers and funded through public–private partnerships with Los Angeles County (County), City of Los Angeles (City), and philanthropic funding. The County investment to launch the program was partially supported by CFCI-ARP funds. RepresentLA provides free, merit-blind legal representation to low-income County residents in immigration detention, non-detained immigrants in deportation proceedings, and vulnerable populations who struggle to access legal services. RepresentLA expansion through CFCI funding will increase capacity for legal representation services across the program, while prioritizing individuals impacted by the aggressive federal immigration enforcement that communities have experienced since June 6, 2025. A large percentage of LA County's undocumented communities – including many system-impacted noncitizens with lawful status – are now at risk of immigration interrogation, detention and criminal prosecution for immigration-related administrative violations (see response to # 21). Expanded program services will prioritize representation of detained immigrants in bond hearings and "credible fear interviews" to secure their release from Immigration and Customs Enforcement (ICE) custody, allowing their return to their families and jobs while they contest their deportation outside of detention. Services will also add rapid response/emergency legal advocacy to address ICE custody decisions, including those impacting persons in medical facilities where enforcement is now taking place, as well as people at risk of detention when attending routine supervision appointments with ICE. This will increase successful legal outcomes to prevent the trauma of deportation-induced family separation, as immigrants with legal representation see a tenfold increase in positive case outcomes compared to those who are unrepresented. CFCI funding will also expand capacity for full-scope representation in immigration court, and legal services for vulnerable populations seeking immigration relief.	\$2,875,000	(\$288,000)		\$2,587,000
16	TPA: Immigrant Legal Services	Strategy 2: Economic Opportunity & Sustainability	TPA	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	\$1,292,000	(\$129,000)		\$1,163,000
17	TPA: Financial Literacy	Strategy 2: Economic Opportunity & Sustainability	TPA	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	\$2,584,000	(\$258,000)		\$2,326,000

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18	TPA: General Training and Employment Services for Black-Workers-Historically Underserved Communities	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black-Historically Underserved Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	\$2,000,000	(\$200,000)		\$1,800,000
19	TPA: General Training and Employment Services	Strategy 2: Economic Opportunity & Sustainability	TPA	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	\$5,299,000	(\$530,000)		\$4,769,000
20	Advancing Community Health and Workforce Education	Strategy 2: Economic Opportunity & Sustainability	DPH	The Advancing Community Health and Workforce Education (WE) Project is a countywide initiative aimed at coordinating, strengthening, and sustaining the Community Health Worker (CHW) workforce in Los Angeles County. Led by the Department of Public Health (DPH), in collaboration with the Departments of Health Services (DHS) and Mental Health (DMH), the project equips CHWs with the knowledge, skills, and support systems needed to conduct outreach and provide care across diverse clinical and community-based settings. At the heart of the initiative is a comprehensive, culturally responsive core competency curriculum that provides foundational training for CHWs. The curriculum is aligned with state-recognized core competencies and tailored to meet local priorities, including behavioral health, care coordination, chronic disease prevention, and the social drivers of health. Training content emphasizes cultural humility, communication skills, community engagement, and systems navigation. The WE Project also facilitates a Peer Learning Network that brings together CHWs, supervisors, and community partners for ongoing skill-building, networking, and shared learning. These sessions foster collaboration, reduce professional isolation, and create opportunities for CHWs to co-develop strategies that address common challenges in the field. In addition to core training and peer engagement, the WE Project will contract with external organizations to deliver specialized workshops that supplement the core curriculum and enhance CHW learning. Topics such as motivational interviewing, trauma-informed care, field safety, cultural humility, and self-care will further enhance CHW skills and readiness to navigate evolving health system priorities. The WE Project addresses a critical need for sustainable workforce development infrastructure. By investing in high-quality training, peer support, community collaboration and interdepartmental coordination, the initiative advances equity-driven, community-centered care models. It reflects the strengths and needs of Los Angeles communities while preparing the CHW workforce for the future.	\$280,000	(\$28,000)		\$252,000
21	TPA: General Training and Employment Services for Justice-Impacted Workers	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	\$2,526,000	(\$253,000)		\$2,273,000
22	Los Angeles County Training Center (LACTC)	Strategy 2: Economic Opportunity & Sustainability	JCOD	The Los Angeles County Training Center (formerly known as Probation Camp Gonzales) serves as a residential vocational center aimed at supporting justice-involved individuals, those affected by the foster care system, and veterans. JCOD program currently offers training in firefighting, culinary arts, and construction, helping participants acquire valuable job skills and certifications to enhance their employability. The need for these services is critical, as many of our participants face significant barriers to stable employment and reintegration into society. By focusing on vocational training, mentorship, and support, our program prepares individuals for rewarding careers while also playing a vital role in reducing recidivism and breaking the cycle of incarceration. In our supportive residential environment, participants are empowered to regain their autonomy and become productive members of the community	\$1,263,000	(\$126,000)		\$1,137,000

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23	TPA: General Training and Employment Services for American Native and Indigenous Workers	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for American Native and Indigenous Workers	\$1,263,000	(\$126,000)		\$1,137,000
24	General Training and Employment Services for American Native and Indigenous Workers	Strategy 2: Economic Opportunity & Sustainability	LANAIG TPA	General Training and Employment Services for American Native and Indigenous Workers	\$632,000	(\$63,000)		\$569,000
25	TPA: Transitional subsidized employment models	Strategy 2: Economic Opportunity & Sustainability	TPA	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	\$2,526,000	(\$253,000)		\$2,273,000
26	TPA: Pre-Apprenticeships and Apprenticeships	Strategy 2: Economic Opportunity & Sustainability	TPA	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	\$1,263,000	(\$126,000)		\$1,137,000
27	TPA: Entrepreneurship programming	Strategy 2: Economic Opportunity & Sustainability	TPA	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	\$2,842,000	(\$284,000)		\$2,558,000
28	TPA: Worker ownership programs Cooperative Education and Development	Strategy 2: Economic Opportunity & Sustainability	TPA	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	\$474,000	(\$47,000)		\$427,000

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29	Small Business Social Equity Program, Office of Cannabis Management	Strategy 2: Economic Opportunity & Sustainability	DCBA	The Social Equity Program expands economic opportunity and entrepreneurship pathways for individuals and communities disproportionately impacted by past criminalization and systemic barriers to entry. The program provides tailored services for aspiring entrepreneurs, including business education, licensing readiness, legal guidance, and access to capital. Participants will receive individualized technical assistance and compliance training to strengthen their capacity to operate responsibly within state-authorized and regulated industries. Funding will support the launch and implementation of a comprehensive initiative designed to help small businesses navigate complex business, legal, and financial challenges, while promoting sustainable small business growth and equitable participation in the local economy. The Social Equity Program is a County-led initiative designed to redress the harm of intentionally targeted enforcement policies of the drug war. These policies/practices caused mass incarceration, state-sanctioned violence and removal of public resources and lasting generational impacts. Despite California voters passing Prop. 64 in 2016 allowing for the legalization of commercial cannabis, those disproportionately impacted are yet to equitably benefit from the legal marketplace, with less than 12% of owned and operated by people of color. In 2018, the State enacted the Cannabis Equity Act, which attempted to incorporate fair and inclusive policies and programs as a core function for legalization, authorizing local jurisdiction to implement local social equity programs to support business owners that were disproportionately harmed by past criminal justice practices (referred to as social equity operators/applicants). As the County works on developing regulations for commercial cannabis in unincorporated areas that seek to protect public health and safety, it too can implement a Social Equity Program that provides opportunity for business ownership and trained jobs created through licensing for the very communities that have been impacted by enforcement. Equity applicants need more than access to the industry; they need infrastructure and wraparound services that address the imbalances and barriers to succeed. The Social Equity Program will provide services tailored to the unique needs of equity applicants, including priority licensing, system navigation and compliance support; business education and license readiness training; legal support, direct business technical assistance, and access to capital. The Office of Cannabis Management has worked closely with the Department of Economic Opportunity on the concept of the Social Equity Program. Funding will support the launch and operationalization of a comprehensive program to help equity applicants navigate the complex legal cannabis industry and face a double burden of industry-wide challenges plus systemic barriers.	\$1,200,000	(\$120,000)		\$1,080,000
30	TPA: Capacity building	Strategy 2: Economic Opportunity & Sustainability	TPA	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	\$1,421,000	(\$142,000)		\$1,279,000
31	LA County Safe-to-Work Business Interruption Fund (BIF)	Strategy 2: Economic Opportunity & Sustainability	DEO	The LA County Safe-to-Work Business Interruption Fund (BIF) is designed to support qualified businesses throughout the County who have experienced a significant, negative business interruption in the wake of Immigration and Customs Enforcement (ICE) enforcement actions with grants of up to \$5,000. The Fund is administered by the LA County Department of Economic Opportunity (DEO) in collaboration with a third party administrator (TPA). Aid kit, who administered the LA Region Small Business and Worker Relief Funds, will be the TPA for this program. This grant is made in response to motion introduced on June 17, 2025 by LA County Supervisors Hilda L. Solis and Janice Hahn. The motion called for DEO to “partner with the Chief Executive Office Center for Strategic Partnerships (CEO-CSP) and philanthropy to identify funding for a DEO-led business interruption fund for small businesses impacted Countywide due to loss of workforce and/or curfews imposed due to federal immigration enforcement activity.”	\$3,700,000	(\$370,000)		\$3,330,000
32	TPA: Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth	Strategy 3: Education Access & Youth Development	TPA	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings; Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma; Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement; Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement; Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness; Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement. Programs must center the voices and leadership of youth, including through youth advisory boards, peer mentorship, or youth co-design of services. Intergenerational approaches that engage families and caregivers in healing and support are strongly encouraged. Priority will be given to programs with established community trust, culturally rooted methodologies, and experience working in high-need communities such as Compton, Long Beach, South Central, Pomona, and the Antelope Valley. Programs should demonstrate the ability to build long-term relationships with youth, connect them to opportunity and care, and disrupt cycles of harm with consistency, care, and cultural pride.	\$6,728,000	(\$673,000)		\$6,055,000

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33	School-Based Mentorship Program Expansion	Strategy 3: Education Access & Youth Development	DYD	The School-Based Mentorship Program builds on DYD’s continuum of care aimed at providing whole person resources to youth both in school and community settings. The program will provide tailored approaches to enhance school-based support that prioritizes student needs, enhances school safety and climate, and improves educational outcomes. This is achieved by integrating community resources and representation directly into the school environment. The initiative focuses on addressing challenges students face, including behavioral issues, and academic engagement by adding capacity for additional staff acting as peace builders directly on school campuses. These efforts strive to reduce law enforcement interactions, improve school climate, enhance student engagement, and foster a "Peace Builder Model" through mentorship and restorative practices. DYD aims to expand the school-based mentorship efforts through our partnerships to implement a peace-building model with youth who are or are at risk of becoming involved the juvenile justice system onto positive paths towards success.	\$6,900,000	(\$690,000)		\$6,210,000
34	TPA: School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs	Strategy 3: Education Access & Youth Development	TPA	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based organizations, and higher education institutions. Delivery sites include public middle and high schools, continuation schools, and colleges such as Los Angeles Trade Technical College. This funding stream will be jointly administered by the Department of Youth Development (DYD) and a designated Third Party Administrator (TPA). DYD will focus on mentorship, school-based programming, and youth justice-aligned services; the TPA will prioritize community-based implementation and ensuring smaller grassroots organizations are equitably resourced. The overall goal is to increase youth safety, opportunity, and belonging in educational settings, while disrupting school pushout, punitive discipline, and youth incarceration. Priority will be given to programs serving Black youth, Indigenous youth, and students with lived experience of incarceration or systems involvement.	\$337,000	(\$34,000)		\$303,000
35	ARDI Civic Power LA – Participatory Democracy & Belonging Initiative	Strategy 3: Education Access & Youth Development	CEO	Civic Power LA could be a transformative initiative that will strengthen civic infrastructure in Black communities across Los Angeles County through three core components: participatory budgeting, civic education, and year-round civic organizing. Led by Black-led community-based organizations, the initiative will address persistent structural barriers to civic participation and belonging by empowering residents to engage in shaping the decisions and investments that affect their daily lives. Black Angelenos continue to report a disproportionately low sense of belonging (only 44.1%) and more than one in four live in what are termed "civic deserts"—areas with limited access to civic institutions, community spaces, and engagement opportunities. At the same time, nearly 60% of Black residents say that arts and culture are essential to their quality of life, highlighting the importance of culturally relevant civic spaces and programs. However, traditional civic institutions often fail to meet the cultural, historical, and communal needs of Black communities. Civic Power LA addresses these disparities by building accessible and culturally competent entry points into civic life. The program will train community leaders in participatory democracy, offer workshops and curriculum tailored to Black communities on how local government and budgeting work, and support organizing strategies that foster collective action. By facilitating participatory budgeting processes, residents will have direct power to identify community priorities and decide how resources are allocated. This initiative creates civic ecosystems where healing, self-determination, and systemic accountability can thrive. Through these efforts, Civic Power LA will increase Black civic participation, rebuild trust in public institutions, and ensure that public dollars reflect community-defined priorities. In doing so, it advances the Care First vision by engaging those most impacted by structural racism and mass incarceration in co-creating the future of public safety, wellness, and community wellbeing in Los Angeles.	\$2,590,000	(\$259,000)		\$2,331,000

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36	TPA: Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing	Strategy 3: Education Access & Youth Development	TPA	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may include community-rooted advocacy training, cultural restoration, activism, and campaign development in areas such as education, health, and housing. These programs must explicitly invest in the leadership pipeline of Native youth, recognizing their historic exclusion and ongoing health and civic disparities.	\$1,276,000	(\$128,000)		\$1,148,000
#36 Continued at Right:				Youth Systems Change and Cross-Sector Collaboration: Initiatives that create or expand youth leadership infrastructure across regions, including youth-led councils, peer-led service design, and partnerships with local departments or systems (e.g., child welfare, juvenile justice). Programs should provide paid leadership opportunities, youth co-facilitation, and regular access to decision-making bodies. Models like Bold Vision, the "Heart of YJR" initiative in the Antelope Valley and Long Beach offer strong examples of youth co-creation in county planning and systems improvement. All programs must reflect trauma-informed and culturally responsive approaches and prioritize outreach to youth who are: System-impacted (e.g., justice or foster systems); Experiencing poverty or homelessness; Black, Indigenous, or other youth of color; LGBTQ+ & TGI youth; Youth in civic deserts or disinvested neighborhoods. Partnerships between community-based organizations, schools, and public systems are encouraged. Programs should include measurable outcomes related to civic participation, leadership skill-building, educational attainment, emotional wellbeing, and community impact. The TPA will facilitate access for smaller, grassroots organizations, ensuring equitable resource distribution. The ARDI partnership will coordinate the civic leadership carve-out to ensure alignment with existing initiatives and to build long-term civic capacity within underrepresented communities.				
37	Youth Development Training and Capacity Building Community Academy	Strategy 3: Education Access & Youth Development	DYD	The Youth Development Training and Capacity Building Community Academy will support the goal of CFCI by increasing the use of restorative practices in the community and divert young people from involvement in the justice system by equipping partners with skills to develop young people as an alternative to incarceration and other punitive forms of discipline. Ultimately, all partners involved benefit from a community that is intentionally supportive of youth, fostering robust relationships with them. This program will provide communities with a holistic understanding of how to disrupt the pipeline to prison and improve overall culture through restorative practices.	\$600,000	(\$60,000)		\$540,000
38	TPA: Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging	Strategy 3: Education Access & Youth Development	TPA	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth’s own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community wellness events, and opportunities for youth and elders to build relationships and resilience together. Financial Literacy & Life Skills: From driver’s education and stress management to credit awareness and digital etiquette, programs help youth prepare for adulthood with confidence and competence. Population-Specific Considerations: Black Youth: Multiple programs center the healing, leadership, and creative expression of Black youth, especially girls who are navigating systemic harm and underrepresented in prevention investments. Programs explicitly respond to alarming rates of suicide, overcriminalization, and lack of culturally affirming care. Indigenous and Native Youth: A carve-out should prioritize programs that honor and preserve Indigenous cultures through arts, intergenerational storytelling, and traditions of resistance and belonging, particularly in the North San Fernando Valley. System-Impacted Youth: Many projects specifically target youth impacted by incarceration, foster care, violence, and gang involvement—providing restorative alternatives and direct pathways to wellness, education, and opportunity.	\$10,541,000	(\$1,054,000)		\$9,487,000

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#38 Continued at Right:				LGBTQ+ Youth: Several initiatives create affirming, inclusive environments for LGBTQ+ and also TGI youth—especially those navigating homelessness, trauma, or lack of family acceptance. Youth Ages 18–25: Programs also include older youth in transition to adulthood, a group often missed by traditional youth services, ensuring access to workforce training, higher education support, and healing spaces tailored to their developmental stage. Implementation & Reach: Third Party Administrator (TPA) Advantage: The TPA mechanism allows for broad, equitable distribution of resources to smaller community-based organizations that are deeply embedded in the neighborhoods they serve—particularly those led by and for communities most impacted by system failure. Many of the most innovative and culturally grounded proposals can be most effectively managed through this approach. County Partnerships: A portion of funds in this strategy will be allocated directly to LA County Parks to sustain the Parks After Dark (PAD) initiative—a proven, high-impact program that has enhanced community safety, reduced isolation, and improved health outcomes across 34 parks. Additionally, the Department of Youth Development may play a supporting or coordinating role in aligned prevention efforts. Geographic Coverage: Funded programs are based across the County, with significant activity in SPA 6 (South LA), SPA 2 (North San Fernando Valley), Pasadena/Altadena, Gardena, Lancaster, Palmdale (AV Area) and Central LA—areas with high rates of youth disconnection and historic underinvestment. Intended Outcomes: Reduced youth justice involvement and improved diversion outcomes Increased mental health and emotional well-being. Higher rates of high school graduation, college entry, and job readiness. Greater cultural pride, civic connection, and peer/family relationships. Expansion of youth-led spaces, healing hubs, and creative workforce pipelines.				
39	Safe Healing Center and Care Coordination Alternatives to Incarceration	Strategy 4: Housing Stability	DYD	Safe Healing Centers (SHCs) are community-based therapeutic homes providing trauma-informed youth development support to 3-4 justice-involved youth who are court-ordered to be removed from their home. The purpose of SHCs is to provide residential settings where youth can feel safe, heal and grow through a supportive, home-like environment, credible messengers and behavioral health staff as core staffing, and holistic youth development programming. SHCs addresses a gap in housing options for justice-involved youth, both under 18 and transition-aged, and should serve primarily as alternatives to juvenile halls, camps and Secure Youth Treatment Facilities. The core components of SHCs were developed between 2020 and 2023 through the Youth Justice Workgroup tasked with proposing care-first alternatives to the current youth justice system. The SHC concept draws from the best components of three categories of residential care: LA Model – a set of principles and practices for creating a therapeutic, trauma-informed “milieu”, including through staffing approaches and training, holistic youth development programming, and physical spaces that promote well-being. “Staff secure” residential models for justice-involved youth, including Alternative Rehabilitation Communities in Pennsylvania, and the Closer-to-Home Initiative in New York, and their lessons learned about shrinking detention populations and creating community-based care in neighborhoods. Short-Term Residential Therapeutic Programs (STRTPs) that serve foster and justice-involved with complex needs. STRTPs are meant to provide more intensive care and supervision, services and supports, treatment, and short-term 24-hour care for youth than previously required in group home settings. Ultimately, any out-of-home placement should serve as a last resort for justice-involved youth. As such, DYD also seeks to support care coordination through community-based organizations that work with youth and their support networks to formulate plans that allow youth to be released or remain in the community, and that ensure coordination among the support people in a youth’s life.	\$10,000,000	(\$1,000,000)		\$9,000,000
40	Independent Pre-Trial Services - Emergency Shelter	Strategy 4: Housing Stability	JCOD	Chance of recidivism increases for Justice Involved Individuals (JII) if they are experiencing homelessness or displacement upon transition back into the community, with JIIs experiencing homelessness were thirteen times more likely to interact with the justice system than the general public. JCOD’s Emergency Shelter program provides safe, low-barrier, and supportive 24-hour temporary shelter and food to adults experiencing homelessness who are 1) justice-involved and are experiencing homelessness or 2) in justice system custody and whose lack of stable housing would be cause for incarceration while awaiting an upcoming trial or court hearing date. Emergency shelter provides people with a place to stay via a reserved bed while they are working on locating, applying to, and obtaining longer term housing. Individuals staying at Emergency Shelter sites receive basic necessities like clothing and hygiene products. The housing sites also provide peer navigation services and help residents with medication maintenance. Providers accept referrals between the hours of 6:00 am to 12:00 am, seven days a week. Participants can stay at the site for up to four weeks and are co-enrolled in JCOD’s Care Management program to receive navigation services, including referrals to JCOD’s Interim Housing program. JII needing Emergency Shelter can access it through the JCOD Justice Connect Support Center and the Pretrial Court Navigators, which combined have provided referral connection services to over 9,000 unique individuals since program launched.	\$6,957,000	(\$696,000)		\$6,261,000
41	Establishing New Housing Avenues for American Indian/Alaska Native People with Histories of Incarceration in Los Angeles County, American Indian Counseling Center (AICC)	Strategy 4: Housing Stability	DMH	Individuals who were previously incarcerated experience 10 times higher rates of homelessness (U.S.D.O.J., 2022). In California, American Indian/Alaska Native (AI/AN) incarceration rates are higher than the state average (Catalyst California, 2022). American Indian Counseling Center, a Los Angeles County Department of Mental Health clinic, serves AI/AN people throughout Los Angeles County with mental health and substance use disorders. AI/AN people are disproportionately affected by homelessness, especially those with histories of incarceration and legal issues. A peer-reviewed published study conducted by our clinic demonstrated that AI/AN people receiving mental health services at our clinic experienced significantly higher rates of homelessness compared to non-AI/AN people in Los Angeles County (34% vs. 21%) (Dickerson et al. 2023). These statistics are noteworthy since homelessness is a key determinant of poor health outcomes. Nonetheless, programs that can help AI/AN people with histories of incarceration to obtain and sustain housing are very limited in Los Angeles County. Since 1987, American Indian Counseling Center, a Los Angeles County Department of Mental Health clinic, has served American Indian/Alaska Native (AI/AN) people throughout the County with mental health and substance use disorders. Los Angeles County has the largest population of AI/AN people in the United States, and AICC helps to decrease the impact of mental health disparities, including housing, among 467 currently active clients. However, our housing budget is very limited. For example, our clinic does not have the capacity to offer funds for deposits for new housing, emergency funds for rental payments when clients are unable to make their monthly payments, furniture and household goods, or outreach. Our proposal seeks to expand upon our housing services by finalizing and delivering an established housing program that will create new housing avenues for AI/AN people with histories of incarceration.	\$70,000	(\$7,000)		\$63,000

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42	Housing Navigators - Additional cost ask	Strategy 4: Housing Stability	MVA	Funding will support the expansion of the Los Angeles County Department of Military and Veterans Affairs (MVA) Homeless Services Division, with a focused effort on delivering targeted housing navigation services. Using the Veteran Sequential Intercept Model, the program will identify and assist veterans at key points in the criminal justice system—such as during probation, incarceration, or reentry—to connect them with housing resources, vouchers and wraparound services that prevent homelessness and support long-term stability. The program will deploy a team of five full-time staff across each Supervisorial District in the County to support veterans in need of housing navigation services. These staff will work directly with justice-involved veterans to help them obtain and utilize housing vouchers, identify suitable housing opportunities, and connect to services including mental health care, substance use treatment, employment support and VA benefits.	\$160,000	(\$16,000)		\$144,000
43	TPA: Housing Navigation	Strategy 4: Housing Stability	TPA	Housing Navigation will include programs specific to Veterans and American Indians and Alaska Natives.	\$1,092,000	(\$109,000)		\$983,000
44	Targeted Homelessness Prevention for Justice Involved Individuals	Strategy 4: Housing Stability	HSH	The Homelessness Prevention Unit program will reduce incarceration, increase stable and supportive housing access, and increase access to health and mental health care by supporting people who are at high risk of homelessness retain their housing through targeted prevention programming and wrap around case management services. This request is for \$2.75 million across three years to stabilize 70 individuals/households with justice involvement before they lose their housing. The program will direct CFCI funds to provide proactive outreach, flexible financial assistance, and tailored case management to those individuals. The request aligns with CFCI priorities of decarceration, equity and care first, jails last. The Homelessness Prevention Unit (HPU) is Los Angeles County's pilot program launched in 2021 to identify clients at high risk of experiencing homelessness through predictive analytics and to deliver targeted prevention strategies. The program is a collaboration between the Department of Health Services, the Chief Information Office (CIO), the Department of Mental Health (DMH), and the California Policy Lab (CPL). Clients are selected from a high-risk list of individuals who recently received County services generated by a predictive model and then contacted by program staff for enrollment into the program. The program provides flexible financial assistance that can pay for a range of needs identified by case managers and participants, including but not limited to rental assistance, utilities, food, transportation, furnishings, and debt resolution. Each participant receives customized case management over four to six months, which often includes housing navigation, mediation with landlords, help securing benefits, and/or a warm handoff to other County programs, such as mental health treatment or employment services. The Homelessness Prevention Unit often meets clients in moments of crisis- when they've just received an eviction warning, lost employment, or left the hospital- and assists them with solving that immediate crisis. More than 90% of the individuals and families served by the program had stable housing at discharge from the program.	\$1,000,000	(\$100,000)		\$900,000
45	Reentry Interim Housing	Strategy 4: Housing Stability	JCOD	JCOD's Reentry Interim Housing program provides justice-involved individuals with safe, "Housing First," supportive, 24-hour shelter for adults experiencing homelessness who are exiting incarceration or experiencing justice system involvement. Participants can live at the Interim Housing sites for 9 months, with a possible 3-month extension depending on need. The goal of the Reentry Interim Housing program is to provide individuals a place to stay while they are participating in JCOD Care Management programs and working on locating, applying for, and obtaining permanent housing. Providers are expected to accept referrals from 9am – 6pm daily and are responsible for coordinating with the Care Management staff to move the client into the house. Upon arrival, housing providers are expected to provide an intake and orientation that covers house rules and policies. Houses provide participants with 3 hot meals, hygiene items and other basic necessities to help stabilize them. Residential aids conduct weekly workshops and groups to create a sense of community for residents. Workshops and groups include topics related to health and wellness, life skills, education and employment, and community reintegration. Housing providers are also expected to maintain a list of prescribed medications, and coordinate with the Care Management Program case managers to ensure participants attend medical appointments. Housing is the number one reported need of justice-involved individuals who access the JCOD Justice Support Care Center and of those who are enrolled in JCOD's Care Management program. JCOD's Interim Housing program is staffed by justice involved individuals who can assist participants navigate systems to reduce their barriers to permanent housing. Living at a housing-site designed for justice-involved individuals and with only other justice-involved individuals residing at the same site reduces the stigma participants would experience at other housing programs.	\$2,500,000	(\$250,000)		\$2,250,000
46	ODR Law Enforcement Assisted Diversion/Let Everyone Advance with Dignity (LEAD)	Strategy 4: Housing Stability	DHS	LEAD is a national, evidenced-based public safety program that provides a community-based system of response and care to address frequent contact with law enforcement. LEAD intervenes at the earliest point possible in the criminal legal system to prevent unnecessary harms that result from arrest and incarceration. It also saves the public money on law enforcement and court interventions that are highly expensive and do little to address the root causes of why a person continues to be arrested. Rather than simply having options to ignore or arrest people that generate frequent calls to law enforcement due to behavioral health issues or extreme poverty, LEAD provides law enforcement with an alternative to voluntarily refer the individual to LEAD. If the candidate agrees, a LEAD case manager responds in the field to begin working with them. Once enrolled, a LEAD participant receives voluntary, harm reduction focused Intensive Case Management Services indefinitely. ODR has operated LEAD programs since 2017. This request will bring much needed motel interim housing resources to the LEAD participant population. Nearly all LEAD participants are unsheltered when referred to LEAD. Unsheltered individuals are among the highest risk group for police contact according to a report by the CA Policy Lab. However, LEAD participants are often ineligible for other interim housing in the county due to current substance use, RSO requirements or being previously discharged due to strict program rules. During FY 23-24, ODR received private grant funding to pilot the motel interim housing program with LEAD. By the end of the first year, 48% of motel IH participants had successfully moved into permanent supportive housing, 30% were in the process of acquiring a PSH unit, and 10% transferred to ODR Interim Housing. Overall, 88% of motel participants exited to an appropriate housing solution by the end of the pilot.	\$17,861,000	(\$1,786,000)		\$16,075,000
47	TPA: Interim Housing	Strategy 4: Housing Stability	TPA	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	\$6,082,000	(\$608,000)		\$5,474,000

CFCI Year 5 Spending Plan
One-Time Programs Recommended by the CFCI Advisory Committee, as Updated by CEO

CEO REVISIONS IN RED

#	Program Name	Strategy	Administrator	Program Description	Recommended Funding Amount	CEO Reductions (10.0%)	CEO Additions	Revised Amount
48	Housing for Health Permanent Supportive Housing Expansion - One Time Funding	Strategy 4: Housing Stability	HSH	The Permanent Supportive Housing Expansion program reduces incarceration by supporting people who are formerly incarcerated and experiencing homelessness to secure and retain permanent supportive housing, which has been shown to dramatically reduce rates of incarceration. Together with the Year 2 CFCI award, the program will direct CFCI funds to provide Intensive Case Management Services (ICMS) and rental assistance to 410 formerly incarcerated individuals in both Permanent Supportive Housing (PSH) and Enriched Residential Care (ERC) settings. Through the Flexible Housing Subsidy Pool (FHSP), a fiscal tool enabling Housing for Health to braid funding streams and rapidly secure housing, clients who have a history of incarceration, are homeless, and ineligible for federal vouchers will access and retain permanent housing. ERC placements are designed for higher-acuity participants with chronic health conditions and limited independent living capabilities. Housing for Health's ERC program provides services addressing both Activities of Daily Living (ADLs) and Instrumental Activities of Daily Living (IADLs) such as medication management, hygiene support, and financial tasks. Housing for Health contracts with community-based organizations to deliver ICMS and ERC wraparound care, increasing housing stability, retention, and long-term wellness through a non-time-limited support model. Current ICMS providers include these community-based organizations: Alcott Center; Ascencia; Coalition for Responsible Community Development (CRCD); Exodus; Heritage Clinic; Life Skills Training and Educational Programs; Southern California Health & Rehabilitation Program (SCHARP); SRO Housing; The People Concern; Volunteers of America	\$15,801,000	(\$1,580,000)		\$14,221,000
49	Time Limited Subsidy (TLS), Homelessness Initiative	Strategy 4: Housing Stability	HSH	Time Limited Subsidy (TLS) provides people at risk for or currently experiencing homelessness with short-term assistance with housing expenses (e.g., ongoing rent assistance, rental arrears, housing relocation and stabilization services, and moving costs) and case management services focused on maintaining housing stability.	\$1,705,000	(\$171,000)		\$1,534,000
50	TPA: Permanent Housing	Strategy 4: Housing Stability	TPA	This concept includes permanent housing programs for LGBTQIA+ individuals.	\$6,479,500	(\$648,000)		\$5,831,500
51	Providing Opportunities for Women in Reentry (POWR)	Strategy 5: Reentry & Community Reintegration	JCOD	JCOD's POWR (Providing Opportunities for Women in Reentry) Program offers gender-responsive, trauma-informed services to justice-impacted women and their children, with the goal of preventing recidivism and improving the health and economic outcomes of participants. Services are provided by Community Health Workers with lived experience and include a peer-led approach to care. Participants are enrolled for 12 months and receive mentorship, advocacy, case management, transportation, group interventions and access to interim housing. Referrals are received from the County of Los Angeles Department of Probation, Public Defenders Office, the Century Regional Detention Center (the County of Los Angeles jail for women), and from local community-based organizations. The central components of the program include: intensive care management services; linkages to community services; 12-week evidence-based trauma group; parenting group; interim housing. JCOD's CFCI-funded POWR Interim Housing program provides 110 beds for single women and women with children. Women and families can stay for 9 months while they work in collaboration with their CHW to secure permanent housing. As of June 2025, the program has housed 139 adults and 151 children. Since its inception in March 2023, the POWR Program has enrolled 451 justice-involved women, provided over 2,700 referrals (for basic needs, mental health, substance use, legal, employment and housing), linked 240 women to services, and successfully graduated 91 women. The program currently has 137 active participants and enrolls an average of 200 women annually. The requested funding would enable the POWR program to increase current service capacity levels and enhance service provision for women and families in reentry. Funds would be used to cover the costs of four (4) additional Community Health Workers (CHWs), two (2) Housing Navigators, 35 additional interim housing beds, adjunct services for participants, and staff training.	\$4,572,500	(\$457,000)		\$4,115,500
52	TPA: Mentorship Programming	Strategy 5: Reentry & Community Reintegration	TPA	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	\$1,900,000	(\$190,000)		\$1,710,000
53	TPA: General Wraparound Reentry Services	Strategy 5: Reentry & Community Reintegration	TPA	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	\$4,000,000	(\$400,000)		\$3,600,000
54	TPA: General Workforce Development for Youth	Strategy 5: Reentry & Community Reintegration	TPA	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	\$1,500,000	(\$150,000)		\$1,350,000
55	TPA: Creative Healing for Justice-Involved Individuals	Strategy 5: Reentry & Community Reintegration	TPA	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	\$5,500,000	(\$550,000)		\$4,950,000
56	TPA: Unique Employment Opportunities	Strategy 5: Reentry & Community Reintegration	TPA	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	\$4,000,000	(\$400,000)		\$3,600,000
57	TPA: General Systems Navigation Services	Strategy 5: Reentry & Community Reintegration	TPA	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	\$8,500,000	(\$850,000)		\$7,650,000

CFCI Year 5 Spending Plan
One-Time Programs Recommended by the CFCI Advisory Committee, as Updated by CEO

CEO REVISIONS IN RED

#	Program Name	Strategy	Administrator	Program Description	Recommended Funding Amount	CEO Reductions (10.0%)	CEO Additions	Revised Amount
58	TPA: Reentry Symposiums in Antelope Valley and Pomona	Strategy 5: Reentry & Community Reintegration	TPA	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	\$200,000	(\$20,000)		\$180,000
59	TPA: Empowering and Mentoring TGI Aging Populations	Strategy 5: Reentry & Community Reintegration	TPA	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	\$3,500,000	(\$350,000)		\$3,150,000
60	96 Bed Mental Health Facility at LA General Medical Center	Strategy 1: Diversion, Behavioral Health & Wellness	CP	96 Bed Mental Health Facility at LA General Medical Center	\$7,300,000	(\$730,000)		\$6,570,000
61	Warm Landing Place	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The Warm Landing Place (WLP), led by the LA County Justice Care and Opportunities Department (JCOD), provides a crucial safety net for individuals released daily from Downtown Los Angeles jails, many of whom face significant challenges like opioid use disorder, mental health issues, homelessness, and unemployment. WLP offers an immediate “warm handoff” at the jail exit, ensuring individuals don’t leave custody without support. Services include short-term assistance, such as immediate transportation, food, and emergency housing, as well as linking participants to longer-term services, including substance use disorder treatment, mental health care, recovery support, housing assistance, job placement, and childcare resources. Staffed by peers with lived experience, WLP delivers compassionate, person-centered care. It works closely with county departments like the Department of Mental Health and the Department of Public Health’s Substance Abuse Prevention and Control division, creating individualized care plans and connecting participants to the right services. Currently, WLP has a presence at Men’s Central Jail. To expand and sustain these efforts, JCOD plans to build a permanent multi-story WLP facility adjacent to the jail. This facility will serve as a central hub where justice-involved individuals can receive consistent, ongoing support to help them reintegrate successfully into the community. WLP directly addresses the high rates of substance use, housing instability, and recidivism among individuals leaving jail. By combining immediate stabilization services with long-term recovery and reentry support, the program helps reduce overdose risks, prevent homelessness, and promote healthier, more stable futures for a vulnerable population—all while aligning with the County’s opioid abatement and Care First Community Investment goals.	\$12,519,000	(\$1,252,000)		\$11,267,000
62	Specialized Treatment for Optimized Program (STOP) - Interim Housing Beds	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	STOP provides an alternative to incarceration by increasing access to supportive interim housing and wrap-around services to justice-involved individuals experiencing substance use disorder or co-occurring substance use and mild-to-medium mental health symptoms. STOP creates pathways from custody to treatment for these individuals who are referred by LASD to serve the remainder of their sentence in community treatment, referred by defense attorneys fulfilling treatment requirements from the court, or referred by Probation seeking treatment in lieu of violation. Individuals may be referred to JCOD-STOP: -As a condition of the Court (post-disposition referral from defense counsel). -As a condition of felony Probation supervision (Probation referral in lieu of a violation and/or remand to custody). -As part of a mental health diversion program (pretrial referral from defense counsel), thereby offering attorneys a referral pathway to services to meet mental health diversion requirements. -Or by the LA County Sheriff’s Department as an alternative to an in-custody sentence. The eligibility requirements for JCOD-STOP are: -Individuals must be 18 years old or older. -Must be willing to participate in programming for a minimum of 90 days (however, individuals may participate for up to a year with optional extensions reviewed on a case-by-case basis). -Individuals charged with any offense are eligible, however, arson and sex offenses must be reviewed on a case-by-case basis based on available placements. Individuals are not eligible for JCOD-STOP if: -They are on parole (there is an existing program similar to JCOD-STOP for individuals on parole). -They have a serious mental illness (JCOD-STOP works with referrers to recommend agencies with more clinically suitable placements). -They have a serious medical issue that requires licensed medical care. -They are serving a split sentence via PC 1170(h) (who are overseen by Probation).	\$12,305,000	(\$1,231,000)		\$11,074,000
63	ARP-Funded TPA Programs	Various	TPA	ARP-Funded TPA Programs	\$4,500,000	(\$450,000)		\$4,050,000
64	Emergency Rent Relief Program	Strategy 4: Housing Stability	DCBA	On September 16, 2025, the Board of Supervisors adopted a motion, directing DCBA to develop and launch the ERRP (within 90 days) to provide financial relief to landlords whose tenants continue to face impacts from the January 2025 wildfire disasters and tenants countywide facing emergency conditions and other economic hardships, including sudden loss of income resulting from federal immigration enforcement. CFCI funding will support additional emergency rental assistance to eligible tenants and landlords, and will serve and provide benefit to individuals and families at risk of losing their housing.	\$0	\$0	\$ 14,579,000	\$14,579,000
TOTAL					\$245,789,000	(\$24,579,000)	\$24,579,000	\$245,789,000

PINK

BA FORM 08182025

BOARD OF SUPERVISORS
OFFICIAL COPY

December 09, 2025

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF CHIEF EXECUTIVE OFFICER

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HER RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFORE
FY 2025-26
3 - VOTES

SOURCES

USES

BA DETAIL - SEE ATTACHMENT PAGES 1 - 2

BA DETAIL - SEE ATTACHMENT PAGES 1 - 2

SOURCES TOTAL \$ 245,789,000

USES TOTAL \$ 245,789,000

JUSTIFICATION

Reflects the transfer of \$245.789 million in appropriation from the CFCI-To Be Allocated budget unit to various Care First and Community Investment (CFCI) budget units, effective upon approval by the Board of Supervisors, consistent with the allocations included in the CFCI Year 5 Spending Plan.

AUTHORIZED SIGNATURE JACK ARUTYUNYAN, MANAGER, CEO

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF EXECUTIVE OFFICER FOR---

☐ ACTION

☐ RECOMMENDATION

AUDITOR-CONTROLLER

BY

B.A. NO.

DATE

☐ APPROVED AS REQUESTED

☐ APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY

DATE

COUNTY OF LOS ANGELES
MID-YEAR BUDGET ADJUSTMENT

FY 2025-26			
3 - VOTES			
SOURCES		USES	
CFCI-TO BE ALLOCATED		CFCI-CHIEF EXECUTIVE OFFICE	
A01-CR-2000-34000-34100		A01-CR-2000-34000-34150	
SERVICES & SUPPLIES		SERVICES & SUPPLIES	
DECREASE APPROPRIATION	245,789,000	INCREASE APPROPRIATION	3,148,000
		CFCI-CONSUMER AND BUSINESS AFFAIRS	
		A01-CR-2000-34000-34350	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	18,246,000
		CFCI-ECONOMIC OPPORTUNITY	
		A01-CR-2000-34000-34650	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	3,330,000
		CFCI-HEALTH SERVICES	
		A01-CR-2000-34000-34200	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	21,167,000
		CFCI-MENTAL HEALTH	
		A01-CR-2000-34000-34400	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	1,703,000
		CFCI-PUBLIC HEALTH	
		A01-CR-2000-34000-34250	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	21,239,000
		CFCI-YOUTH DEVELOPMENT	
		A01-CR-2000-34000-34550	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	15,750,000
		CFCI-JUSTICE, CARE AND OPPORTUNITIES	
		A01-CR-2000-34000-34500	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	135,335,000
		CFCI-MILITARY & VETERANS AFFAIRS	
		A01-CR-2000-34000-34950	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	144,000

COUNTY OF LOS ANGELES
MID-YEAR BUDGET ADJUSTMENT

FY 2025-26			
3 - VOTES			
SOURCES		USES	
		CFCI-PUBLIC DEFENDER	
		A01-CR-2000-34000-34700	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	1,428,000
		CFCI-ARTS AND CULTURE	
		A01-CR-2000-34000-34600	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	569,000
		CFCI-PUBLIC SOCIAL SERVICES	
		A01-CR-2000-34000-35250	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	505,000
		CFCI-HOMELESS SERVICES AND HOUSING	
		A01-CR-2000-34000-35150	
		SERVICES & SUPPLIES	
		INCREASE APPROPRIATION	16,655,000
		CFCI-CAPITAL PROJECTS	
		A01-CR-6014-34000-34900	
		CAPITAL ASSETS - B & I	
		INCREASE APPROPRIATION	6,570,000
SOURCES TOTAL	\$ 245,789,000	USES TOTAL	\$ 245,789,000

BOARD OF
SUPERVISORS

Hilda L. Solis
First District

Holly J. Mitchell
Second District

Lindsey P. Horvath
Third District

Janice Hahn
Fourth District

Kathryn Barger
Fifth District



COUNTY OF LOS ANGELES

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 100
Los Angeles, CA 90012
Website: jcod.lacounty.gov

DIRECTOR

Judge Songhai Armstead, *ret.*

August 11, 2025

To: Fesia Davenport
Chief Executive Officer

From: Judge Songhai Armstead, Director
Justice, Care and Opportunities Department (JCOD)

Subject: **COMMUNITY-INFORMED RECOMMENDATIONS FOR ALLOCATING UNSPENT CARE FIRST COMMUNITY INVESTMENT (CFCI) FUND**

Dear Ms. Davenport,

Over the past year, the CFCI Advisory Committee (Committee) has taken steps to begin the review of programmatic approaches utilizing CFCI funds. A preliminary analysis found that multiple departments had not spent or encumbered large amounts of their original CFCI allocations. In response, the Committee began discussions to reallocate these funds as one-time funding allocations, in alignment with the original purpose of Measure J.

On May 6, 2025, the Board of Supervisors (Board) unanimously approved a [motion](#) authored by Supervisor Holly J. Mitchell that set a critical precedent by formally empowering the Committee to develop community-informed recommendations for the redistribution of unspent CFCI funds. Through the month of July 2025, the Committee launched a comprehensive, multi-step funding allocation process designed to embody the values of transparency, accessibility, equity, and shared decision-making with community. This process included:

- An open call for concept recommendations, where more than 250 concepts were submitted by County departments, nonprofit organizations, coalitions, and community members;
- A community survey that collected responses from residents across LA County to gauge community priorities and values;



- Three listening sessions hosted by JCOD and the Committee to provide information about this process and answer questions from community members; and
- A review and categorization process, where Committee members, alongside County department leaders and support partners, reviewed the concept recommendations in full and sorted them into one of the five CFCI strategy areas below.
 1. Diversion, Behavioral Health & Wellness
 2. Economic Opportunity & Sustainability
 3. Education Access & Youth Development
 4. Housing Stability
 5. Reentry & Community Reintegration

Based on this month-long review and categorization process, the Committee developed two tiers of concept funding recommendations across the five CFCI strategy areas. These recommendations are detailed below and in Table 1.

CFCI Advisory Committee Concept Funding Recommendations Tier I: Committee Concept Recommendations for Full Reinvestment – \$219.8M

Tier I represents a full reinvestment of unspent CFCI funds that were reallocated in the CFCI Year 4 Spending Plan. This funding plan totals \$219.8 million, composed of:

- \$207.5 million in newly recommended allocations identified through this concept recommendation process by the Committee, and
- \$12.3 million previously approved by the Committee in October 2024 as part of the CFCI Year 4 Spending Plan.

The Committee believes that this tier reflects the most thoughtful, expansive vision for reinvestment, offering a comprehensive and holistic slate of proposals that align with CFCI's founding goals, meets the political moment we are in-addressing budget and community needs, while still being oriented toward Measure J's original intent.

Tier II: Committee Concept Recommendations for Partial Reinvestment– \$50M

Tier II represents \$50million for allocation by the Committee. This amount represents the portion explicitly designated in the CFCI Year 4 Spending Plan for allocation by the Committee.

Fesia Davenport, Chief Executive Officer

August 11, 2025

Table 1. Committee Concept Funding Recommendations - Breakdown by Strategy Area and Tiers

Strategy Area	Tier I Allocation	Tier II Allocation
Diversion, Behavioral Health & Wellness	\$36,972,500	\$8,750,000
Economic Opportunity & Sustainability	\$36,172,500	\$8,750,000
Education Access & Youth Development	\$36,172,500	\$8,750,000
Housing Stability	\$62,010,000	\$15,000,000
Reentry & Community Reintegration	\$36,172,500	\$8,750,000
TOTAL	\$207,500,000	\$50,000,000

Note: These allocations do not include the recommendations from the Committee totaling \$12.3M that were approved by the Board in October 2024. The 12.3M remains unchanged and is included in Tier I.

This is the first reallocation process for unspent CFCI funds completed with direction from the Board through the May 6, 2025, motion. A detailed letter from the Committee describing the community engagement that occurred through this process and the Committee's rationale for these recommendations is attached to this report (Attachment). JCOD staff look forward to supporting these initiatives and continuing the transformative work of CFCI.

Should you have any questions, please contact Adam Bettino abettino@jcod.lacounty.gov.

JSA:AB:an

TO: Fesia Davenport, LA County CEO

CC: The Los Angeles County Board of Supervisors

FROM: The Care First Community Investment (CFCI) Advisory Committee

RE: Community-Informed Recommendations for Allocating Unspent Care First Community Investment (CFCI) Funds

DATE: July 31, 2025

Dear Chief Executive Officer Fesia Davenport,

As members of the Care First Community Investment (CFCI) Advisory Committee, we write to you with deep urgency and grounded optimism. At a time when Los Angeles County faces unprecedented budgetary pressures, this moment also offers a powerful opportunity to trust community-led solutions, to maximize equity and accountability, and to ensure that public funds serve those who have historically been underinvested in.

Over six weeks, the CFCI Advisory Committee led a rigorous, equity-centered process to develop a set of final recommendations for how LA County should allocate the identified \$219.8 million in unspent CFCI funds. These recommendations are not hypothetical. They are rooted in lived experience, community mobilization, and dozens of working sessions with department leaders, nonprofit practitioners, directly impacted residents, and community-based service providers. The Committee's recommendations aren't siloed projects. They are strategies that represent cross-cutting efforts that advance the Care First vision while offering scalable, intracommunal and interdepartmental solutions.

This work culminated in a set of final funding recommendations that represent \$219.8 million in allocations, of which \$12.3 million was already approved for Fiscal Year implementation in prior CFCI Advisory Committee action. The remaining \$207.5 million in new recommendations reflect the outcomes of this comprehensive process. We fully understand that the CEO's [June 24, 2024 memo](#) proposes that only \$50 million of this total be reserved for CFCI Advisory Committee recommendations. We believe that the recommendations we developed are too robust to be constrained to only \$50 million. We know the County faces hard budgetary choices, but adhering to the boundaries of your proposal would be a disservice to the process, to the participants, the community and to the moment before us. The choice of how to use the unspent funds must not come at the expense of the very communities this funding was meant to uplift, not when we have the clarity, the consensus, and the commitments needed to move forward. We did the work and took the time taken to listen, engage, and co-create solutions with the very communities Measure J was designed to serve. So, we urge you to consider and also support us in the effort to have the Board of Supervisors consider the full \$219.8 million funding allocation plan we've developed.

Background

Over the past year, the CFCI Advisory Committee took steps to begin the review of programmatic approaches utilizing CFCI funds. In preliminary analysis, careful inquiry and collaboration, we learned that multiple departments had not spent or encumbered large portions of their original CFCI allocations. In response, community voices mobilized to demand transparency, accountability, and a path forward to reallocate these funds in alignment with the original purpose of Measure J.

On [May 6, 2025](#), the Board of Supervisors unanimously approved a [motion](#) authored by Supervisor Holly Mitchell that formally empowered the CFCI Advisory Committee to develop and recommend uses for these unspent funds. The motion was a watershed moment, further codifying the community's role in shaping public investments that impact equity, justice, and wellbeing across Los Angeles County. This current process marks the first set of funding allocations made under that [May 6th motion](#), setting a critical precedent for how future unspent CFCI funds can and should be reallocated in partnership with the community.

In the weeks that followed, the Advisory Committee launched a comprehensive, multi-step funding allocation process designed to embody the values of transparency, accessibility, equity, and shared decision-making. The process included:

- An open call for concept recommendations, where 264 concepts were submitted by County departments, nonprofit organizations, coalitions, and community members which 259 were considered;
- A community survey that collected responses from residents across LA County, helping us understand community priorities and values;
- A review, sorting, and initial categorization process, where Committee members, alongside County departmental leaders and support partners, read the concepts in full and sorted them into one of five strategy areas:
 1. Diversion, Behavioral Health & Wellness
 2. Economic Opportunity & Sustainability
 3. Education Access & Youth Development
 4. Housing Stability
 5. Reentry & Community Reintegration

Following this, the Advisory Committee formed five strategy area working groups. Committee members self-selected into these groups based on alignment with their expertise, interest, or

lived experience. Over the course of two weeks of intensive working sessions, these ad hoc strategy committees:

- Analyzed all concept submissions within their strategy area
- Grouped similar concepts together
- Assessed alignment with CFCI values and community needs
- Discussed scalability, feasibility, and geographic or demographic equity
- Drafted funding allocation proposals for each category

These working groups brought forward draft funding recommendations, which were then shared with the full Advisory Committee for further deliberation, feedback, and refinement. The Committee met multiple times in public session to ensure transparency, invite public comment, and move toward consensus with a final vote on Thursday, July 31, 2025 on concepts reflected in this memo.

Justification for Community-Centered Recommendations

The Care First Community Investment (CFCI) Advisory Committee's recommendations continue the commitment toward community-driven, transparent, and equity-centered public funding efforts of Measure J. Over the years since Measure J was passed, these strategies have been utilized, refined and adjusted in previous funding allocation processes and were quickly employed to bring together County departments and service providers, hundreds of directly impacted residents, nonprofit leaders, and grassroots visionaries who offered their ideas, their experience, and their hopes for a more just and caring Los Angeles. This level of engagement outlined in more detail below can serve as a blueprint for transformational governance. What sets these recommendations apart is not only how they were developed but what they unlock.

1. Grounded in Lived Expertise and Collective Wisdom

Using a community concept submission process developed by the CFCI Advisory committee, each of the over 250 submitted concepts emerged from communities who have borne the brunt of disinvestment, incarceration, and structural racism. These proposals were not written from afar. They were shaped by those living the realities our funding seeks to transform. From youth leaders to reentry advocates, small grassroots groups to long-standing institutions, these recommendations reflect a powerful truth: safety is not the absence of violence, it is the presence of opportunity, care, and belonging.

2. Transparent, Deliberative, and Publicly Accountable

Following the May 6, 2025 motion by the Board of Supervisors, the Advisory Committee led a participatory process that included the open call for concepts, a public-facing evaluation rubric,

and dozens of strategy-specific deliberations. Every concept was reviewed using racial equity and geographic equity lenses, informed by community survey data, and discussed in ad hoc committees representing the County's five CFCI strategy areas. The result is a clear, inclusive, and replicable model for participatory budgeting that honors the spirit and intent of Care First.

3. Strategic Alignment with County Capacity

County departments were not just consulted, they were collaborators. Departments such as the Department of Public Health (DMH), Office of Diversion and Reentry (ODR), Justice Care and Opportunities Department (JCOD), Department of Economic Opportunity (DEO), Anti-Racism Diversity & Inclusion (ARDI), and others participated in strategy groups, submitted concepts, and helped assess feasibility from the lens of County professionals committed to progress and community impact. This ensures that the Advisory Committee's recommendations are not only innovative but also actionable and able to be integrated into County systems and executed in partnership with trusted community providers.

4. Current and Shovel-Ready Solutions with Immediate and Long-Term Impact

Many of the selected concepts are prepared to launch immediately if they are not already in action which allows the County to support and partner within the infrastructure and relationships of existing organizations. These concepts and the projects they can support address urgent needs from youth mental health and community-based crisis response to permanent housing and economic opportunity, while also laying a foundation for long-term systemic change. They represent smart, targeted investments that can reduce costly downstream spending on jails, emergency rooms, and failed interventions.

5. Equity in Both Process and Product

Our process operationalized targeted universalism—a framework that ensures resources are distributed fairly, with added support where inequities are deepest. These recommendations prioritize historically under-resourced communities, including unincorporated areas, BIPOC neighborhoods, and populations disproportionately impacted by incarceration and poverty. Every proposal was assessed for its potential to interrupt cycles of harm and expand access to care, healing, and opportunity.

6. Building the Public Will for a Care First Future

This body of recommendations is a response to budgetary constraints and an act of public trust. Communities stepped up and they offered solutions. They showed what is possible when the government opens its doors and leads with humility. The public has not forgotten the promises made when Measure J passed, or when the Board committed to a Care First, Jails Last vision. These recommendations are the follow-through.

Knowing that Los Angeles County is navigating an era of uncertainty fiscally, socially, and morally with departments facing budget cuts and communities facing overlapping crises in mental health, housing, reentry, and youth disconnection, this is not the time for half-measures.

The Advisory Committee's \$219.8M reinvestment proposal is a strategic, ready-to-implement pathway toward shared safety and racial justice. There are initiatives at the ready, rooted in community, some aligned with County infrastructure all prepared to engage with these resources and get to work. Limiting these investments, intentionally or by default, would not just defer support, it would send a message that community voice is optional, that urgency is negotiable, and that Care First, Jails Last is a slogan, not a standard.

The result of this work is not only a set of funding recommendations, it is a demonstration of participatory governance in action. By incorporating community voice, agency expertise, and equity-centered analysis, this process sets a powerful template for how the County can engage the public meaningfully in the stewardship of public dollars.

We know what happens when you trust the people closest to the problem to lead. We've seen the brilliance of those who have survived broken systems and are ready to build something better. This is that moment.

CFCI Advisory Committee Funding Recommendations

In alignment with the [May 6, 2025 Board motion](#), the CFCI Advisory Committee undertook a robust, equity-centered allocation process to determine how to reinvest the County's unspent CFCI funds. Recognizing that the Board of Supervisors may choose one of two possible paths—either to adopt the CEO's recommendations or to act on the community-informed allocations generated through this process—the Advisory Committee has developed two tiers of funding recommendations (a breakdown can be found in Table 1 below):

Tier I: CFCI Advisory Committee's Recommendations for Full Reinvestment – \$219.8M

Tier I represents a full reinvestment of the unspent CFCI funds grounded in community priorities, departmental insight, lived experience, and equity-based analysis. This funding plan totals \$219.8 million, composed of:

- **\$206.7 million** in newly recommended allocations identified through the Committee's concept recommendation process, and
- **\$12.3 million** previously approved by the Advisory Committee in October 2023 as part of the Year 4 Direct Community Investment/Alternatives to Incarceration spending plan.

This tier reflects the most thoughtful, expansive vision for reinvestment, offering a comprehensive and holistic slate of proposals that align with CFCI's founding goals, meet the political moment we are in addressing budget and community needs, while still being oriented toward Measure J's original intent. These recommendations are organized by five strategy areas, each addressing a core driver of systemic harm and community wellbeing.

**Tier II: Partial Plan Aligned with LA County CEO’s June 24, 2025 Board Letter
– \$50M**

Tier II represents a contingency scenario, in which the Board of Supervisors accepts the CEO’s recommended approach from the [June 24th board letter](#) and reserves only \$50 million for allocation by the Advisory Committee. While still rooted in community input and vetted concepts, this plan would reflect an extremely limited investment window that would inevitably leave less opportunity for the County or TPA to support strong, shovel-ready community programs.

This \$50 million represents the portion explicitly designated in the CEO’s [June 24, 2025 board letter](#) for allocation by the Advisory Committee, should the Board choose to approve the CEO’s plan. Even within this more constrained context, the Advisory Committee has organized recommendations that reflect geographic, racial, and thematic balance across the five core strategies.

Table 1. Breakdown by Strategy Area (Funding Totals)

Strategy Area	Tier I Allocation	Tier II Allocation
Diversion, Behavioral Health & Wellness	\$36,172,500	\$8,750,000
Economic Opportunity & Sustainability	\$36,172,500	\$8,750,000
Education Access & Youth Development	\$36,172,500	\$8,750,000
Housing Stability	\$62,010,000	\$15,000,000
Reentry & Community Reintegration	\$36,172,500	\$8,750,000

TOTAL	\$206,700,000	\$50,000,000
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Note: These allocations do not include the \$12.3M already approved by the Advisory Committee in October 2023, which brings the full reinvestment proposal to \$219.0M. The 12.3M remains unchanged and is included in Tier I as part of the complete investment picture.

This is the first allocation cycle conducted under the [May 6, 2025 Board motion](#), and it sets a foundational precedent for how unspent CFCI funds can be identified, vetted, and redirected in a timely, community-responsive, and impact-oriented manner. It also affirms the capacity of the Advisory Committee and the broader CFCI ecosystem to drive results at the scale required to meet today’s urgent social and economic needs.

Our Tier I recommendations are the product of a process that:

- Centered the most impacted communities,
- Brought together the lived experience of system-impacted residents,
- Engaged departments with on-the-ground insight, and
- Uplifted projects that are rooted, ready, and relevant.

To this end, we urge the inclusion of the Advisory Committee’s strategy-aligned recommendations—ensuring that community voice is not merely consulted, but acted upon.

Conclusion: A Moment to Lead Boldly

Los Angeles County is at a crossroads. With more than \$200 million in unspent CFCI funds on the table and a community infrastructure ready to activate, we have a once-in-a-generation opportunity to realign our public investments with the vision of care, equity, and shared safety that voters demanded when they passed Measure J.

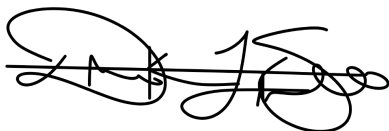
The recommendations before you are not abstract ideals. They are real, implementable solutions developed by those closest to the issues, youth leaders, reentry navigators, trauma counselors, housing justice advocates, County departments, and frontline service providers. These proposals can be executed swiftly, responsibly, and equitably, especially if adopted as a complete reinvestment package totaling \$219.8 million.

To limit these allocations to just the \$50 million currently set aside would not only undercut the scale of this community-led process, it would send a message that deep, participatory governance can be acknowledged, but not honored. It says that while the County welcomes public input, it defaults to status quo decision-making when the stakes are highest.

But we believe Los Angeles County can do more. We can lead nationally by demonstrating what it means to co-govern with the community, to move funds not only quickly but wisely and justly deliver on our shared commitment to a Care First future.

Let this moment be the model. Let these recommendations be the floor, not the ceiling of what's possible when community voice, equity, and action come together. The path has already been built. The opportunity is now.

In service and solidarity,



Derek Steele

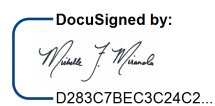
CFCI Advisory Committee,
Chair

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Megan Castillo

CFCI Advisory Committee,
Co-Vice Chair

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Michelle Fuentes-Miranda

CFCI Advisory Committee,
Co-Vice Chair

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)						
#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
1	Strategy 1: Diversion, Behavioral Health & Health	Creative and Healing-Centered Reentry Supports	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	County & TPA	#25, #22, #30	\$ 1,053,950.00
2	Strategy 1: Diversion, Behavioral Health & Health	Mental Health Diversion and Crisis Alternatives to Incarceration	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions Individuals experiencing substance use crises or dual diagnoses People at risk of being held pretrial due to behavioral health issues Those eligible for mental health diversion under PC 1001.36 or similar statutes Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support models, and geographic accessibility in high-need regions (e.g., South LA, the Antelope Valley, and Southeast LA) are encouraged.	County	#46, #52, #42	\$ 11,370,108.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)							
#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:	
3	Strategy 1: Diversion, Behavioral Health & Health	Community-Based Behavioral Health & Harm Reduction Services	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs Adults experiencing chronic or active substance use Formerly incarcerated individuals with limited access to health care People experiencing homelessness or housing insecurity Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities	County & TPA	#19, #57, #48	\$	8,866,106.00
4	Strategy 1: Diversion, Behavioral Health & Health	Reentry Navigation, Legal Services, and Systems Access	This strategy supports trusted, community-centered programs that help justice-impacted individuals navigate the legal, social, and economic systems necessary for successful reentry and long-term stability. Elevating intradepartmental collaborations (i.e. DPSS & the Public Defender departments), these services are essential for individuals returning home from incarceration—many of whom face complex, overlapping barriers related to housing, employment, benefits access, criminal records, and healthcare. Programs may include reentry navigation hubs, mobile legal assistance units, and integrated medical-legal partnerships that provide direct support to individuals and families. Services should offer a blend of in-person, virtual, and mobile access points, ensuring they are accessible across LA County, including in reentry hot spots and underserved areas. Core program components may include: Legal navigation and support, including expungement, record sealing, and citation clearance Benefit enrollment (e.g., CalFresh, Medi-Cal, SSI) and public services access Housing and employment navigation Health and behavioral health system linkage Wraparound case management Development of accessible, multilingual digital platforms or tools to support reentry pathways Programs must be culturally responsive and trauma-informed, with priority given to services led by or in partnership with individuals directly impacted by the justice system. Strategies should reflect the unique needs of key populations, including: Black and Brown communities disproportionately targeted by policing and incarceration	County	#34, #38, #24	\$	9,882,336.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)						
#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
5	Strategy 1: Diversion, Behavioral Health & Health	Food Justice and Nutrition Equity for Justice-Impacted and Vulnerable Communities	This funding strategy supports food access and nutrition equity programs that directly address the root causes and consequences of food insecurity among justice-impacted, immigrant, low-income, and other historically marginalized communities in Los Angeles County. These programs recognize that access to food is more than sustenance—it is a stabilizing force for health, safety, dignity, and trust in public systems. Services supported under this category may include: Direct food benefits, such as cash-value grocery vouchers and healthy food distribution Culturally and linguistically tailored nutrition education, including budgeting, cooking, and healthy eating workshops Community-based food access infrastructure, such as school, clinic, pantry, and park-based distribution hubs Policy, systems, and environmental strategies that reduce sugary beverage consumption, increase access to clean drinking water, and reduce food waste Priority should be given to programs that reach individuals and families impacted by the justice system, including opportunity youth, undocumented immigrants, and those ineligible for federal benefits due to immigration status. Special consideration should also be given to programs serving Black, Brown, and Indigenous communities, which continue to experience disproportionately high rates of food insecurity—estimated at 42% in many Los Angeles neighborhoods. Programs must be designed and implemented in partnership with trusted, community-rooted organizations. Services should also include linkage to wraparound supports such as housing assistance, financial aid, legal help, and wellness programs whenever possible. Successful proposals will build upon existing public health infrastructure, integrate trauma-informed and community-defined approaches, and demonstrate the capacity to deliver both immediate relief and long-term impact in the form of improved health behaviors, reduced disparities, and increased household and community resilience.	County	#39, #40	\$ 5,800,000.00
6	Strategy 2: Economic Opportunity & Sustainability	Economic Resilience Fund	This Economic Resilience Fund is a county and TPA administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, it builds upon efforts around guaranteed income. This proposal requests an allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. A portion will go directly to community members and small businesses through one-time grants and monthly payments administered along side community -based partnerships. The remaining will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County's broader commitments to equity and harm repair.	50% County Department / 50% TPA	82, 98,	\$ 2,583,750.00
7	Strategy 2: Economic Opportunity & Sustainability	Immigrant Legal Services	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	50% County Department / 50% TPA	85,88	\$ 2,583,750.00
8	Strategy 2: Economic Opportunity & Sustainability	Financial Literacy	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	TPA	74, 68, 67	\$ 2,583,750.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
9	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for Black Workers	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	TPA	78	\$ 2,000,000.00
10	Strategy 2: Economic Opportunity & Sustainability	General training and employment services	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	64, 69, 81, 100, 83, 73, 92, 71, 79	\$ 5,579,000.00
11	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for Justice-Impacted Workers	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	101, 62, 63, 72, 73	\$ 3,789,500.00
12	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for American Native and Indigenous Workers	General Training and Employment Services for American Native and Indigenous Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support American native and indigenous communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	61	\$ 1,894,750.00
13	Strategy 2: Economic Opportunity & Sustainability	Transitional subsidized employment models	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	86, 103, 39, 45	\$ 3,789,500.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
14	Strategy 2: Economic Opportunity & Sustainability	Pre-Apprenticeships and Apprenticeships	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	17, 18	\$ 1,894,750.00
15	Strategy 2: Economic Opportunity & Sustainability	Entrepreneurship programming	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	TPA	80, 70, 102	\$ 2,842,125.00
16	Strategy 2: Economic Opportunity & Sustainability	Worker ownership programs Cooperative Education and Development	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	100% County *Note because relatively small allocation and existing County TPA for worker ownership incubator and revolving loan fund	90	\$ 473,688.00
17	Strategy 2: Economic Opportunity & Sustainability	Capacity building	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	1/2 County and ½ TPA *Note half of proposals are County and non-County	99, 87, 60, 66, 76, 104	\$ 2,842,125.00
18	Strategy 2: Economic Opportunity & Sustainability	Capital Access for Small Business and Nonprofits	Capital Access for Small Business and Nonprofits : The number one barrier for small businesses and nonprofit start-up and growth is access to capital. Capital can be provided in grants and/or low to no-interest loans to small businesses and nonprofits and with robust, in-language technical assistance and support. To achieve success, proposals may include flexible cash as grants or loans through a variety of delivery methods and group and/or 1:1 technical assistance on financial assessment, applications and document review, fund use and management, etc. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% County *Note majority of proposals are County where there are existing TPA and capital programs in place	77, 99, 94, 97, 98,	\$ 3,315,812.00
19	Strategy 3: Education Access & Youth Development	Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement Programs must center the voices and leadership of youth, including through youth advisory boards, peer mentorship, or youth co-design of services. Intergenerational approaches that engage families and caregivers in healing and support are strongly encouraged.	TPA	162, 128, 114, 163, 159, 115, 109, 110, 122, 129, 121, 145, 106	\$ 6,728,274.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)						
#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
20	Strategy 3: Education Access & Youth Development	School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based organizations, and higher education institutions. Delivery sites include public middle and high schools, continuation schools, and colleges such as Los Angeles Trade	County & TPA	138, 111, 148, 135	\$ 7,237,225.00
21	Strategy 3: Education Access & Youth Development	Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may include community-rooted advocacy training, cultural restoration, activism, and campaign development in areas such as education, health, and housing. These programs must	County & TPA	125,133,144,107, 164	\$ 3,865,562.00

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$207,500,000)

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
22	Strategy 3: Education Access & Youth Development	Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth’s own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community wellness events,	County & TPA	147, 160, 136, 153, 151, 118, 137, 141, 140, 119, 165, 124, 113, 108, 150, 123, 105	\$ 18,341,439.00
23	Strategy 4: Housing	Clinically Enhanced Interim Housing	This concept will include Clinically Enhance Interim Housing programs that address Substance Use Disorder, Youth/Transition Aged-Youth, Older Adults, American Indians and Alaska Natives, and Enhanced Residential Care	County	171, 173, 174, 181,185, 193, 197, 203	\$ 19,832,622.60
24	Strategy 4: Housing	Housing Navigation	Housing Navigation will include programs specific to Veterans and American indians and Alaska Natives.	County or TPA	182, 183, 190, 200	\$ 1,322,174.84
25	Strategy 4: Housing	Homeless Prevention	Homelessness Prevention will include programs that address and prevent homelessness.	County	202	\$ 1,189,957.36
26	Strategy 4: Housing	Interim Housing	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	County & TPA	167, 170, 184, 187, 194, 195, 199, 200, 204	\$ 26,443,496.80
27	Strategy 4: Housing	Permanent Housing	This concept includes permanent housing programs for LGBTQIA+ individuals.	County or TPA	186, 188, 191, 197, 198, 201	\$ 13,221,748.40
28	Strategy 5: Reentry	Women’s Reentry Programs	Women’s reentry programs provide trauma-informed and gender- and culturally-responsive programming for justice-impacted women. Services address the disparities that formerly incarcerated women often face, including economic and racial and gender-based disparities; homelessness; trauma; stigma; family separation; and other barriers that result in recidivism and other negative outcomes. Programming will promote holistic healing and reduce recidivism to ensure a positive and successful reentry to community for women returning home.	TPA	246	\$ 4,572,500.00
29	Strategy 5: Reentry	Mentorship Programming	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	TPA	255	\$ 1,900,000.00
30	Strategy 5: Reentry	General Wraparound Reentry Services	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	TPA	258, 259	\$ 4,000,000.00
31	Strategy 5: Reentry	General Workforce Development for Youth	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	TPA	237	\$ 1,500,000.00
32	Strategy 5: Reentry	Justice-Involved Veteran Services	Justice-Involved Veterans Services should implement the Veteran Sequential Intercept Model. This evidence-based framework identifies and supports veterans at key points in the criminal justice system, such as during arrest, incarceration, and reentry to divert them from incarceration and connect them to veteran-specific resources.	County	213	\$ 2,500,000.00
33	Strategy 5: Reentry	Creative Healing for Justice-Involved Individuals	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	TPA	236, 247, 235, 253, 208	\$ 5,500,000.00
34	Strategy 5: Reentry	Unique Employment Opportunities	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	TPA	222, 248	\$ 4,000,000.00
35	Strategy 5: Reentry	General Systems Navigation Services	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	TPA	241, 224, 245, 210, 221, 226, 232, 234, 256, 239, 251, 206	\$ 8,500,000.00
36	Strategy 5: Reentry	Reentry Symposiums in Antelope Valley and Pomona	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	TPA	209	\$ 200,000.00
37	Strategy 5: Reentry	Empowering and Mentoring TGI Aging Populations	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	TPA	238	\$ 3,500,000.00
					Tier I Subtotal	\$ 207,500,000.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000						
#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
1	Strategy 1: Diversion, Behavioral Health & Health	Creative and Healing-Centered Reentry Supports	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	County & TPA	#25, #22, #30	\$ 262,500.00
2	Strategy 1: Diversion, Behavioral Health & Health	Mental Health Diversion and Crisis Alternatives to Incarceration	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions Individuals experiencing substance use crises or dual diagnoses People at risk of being held pretrial due to behavioral health issues Those eligible for mental health diversion under PC 1001.36 or similar statutes Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support	County	#46, #52, #42	\$ 2,712,500.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
3	Strategy 1: Diversion, Behavioral Health & Health	Community-Based Behavioral Health & Harm Reduction Services	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs Adults experiencing chronic or active substance use Formerly incarcerated individuals with limited access to health care People experiencing homelessness or housing insecurity Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities	County & TPA	#19, #57, #48	\$ 2,187,500.00
4	Strategy 1: Diversion, Behavioral Health & Health	Reentry Navigation, Legal Services, and Systems Access	This strategy supports trusted, community-centered programs that help justice-impacted individuals navigate the legal, social, and economic systems necessary for successful reentry and long-term stability. Elevating intradepartmental collaborations (i.e. DPSS & the Public Defender departments), these services are essential for individuals returning home from incarceration—many of whom face complex, overlapping barriers related to housing, employment, benefits access, criminal records, and healthcare. Programs may include reentry navigation hubs, mobile legal assistance units, and integrated medical-legal partnerships that provide direct support to individuals and families. Services should offer a blend of in-person, virtual, and mobile access points, ensuring they are accessible across LA County, including in reentry hot spots and underserved areas. Core program components may include: Legal navigation and support, including expungement, record sealing, and citation clearance Benefit enrollment (e.g., CalFresh, Medi-Cal, SSI) and public services access Housing and employment navigation Health and behavioral health system linkage Wraparound case management Development of accessible, multilingual digital platforms or tools to support reentry pathways Programs must be culturally responsive and trauma-informed, with priority given to services led by or in partnership with individuals directly impacted by the justice system. Strategies should reflect the unique needs of key populations, including: Black and Brown communities disproportionately targeted by policing and incarceration	County	#34, #38, #24	\$ 2,362,500.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
5	Strategy 1: Diversion, Behavioral Health & Health	Food Justice and Nutrition Equity for Justice-Impacted and Vulnerable Communities	This funding strategy supports food access and nutrition equity programs that directly address the root causes and consequences of food insecurity among justice-impacted, immigrant, low-income, and other historically marginalized communities in Los Angeles County. These programs recognize that access to food is more than sustenance—it is a stabilizing force for health, safety, dignity, and trust in public systems. Services supported under this category may include: Direct food benefits, such as cash-value grocery vouchers and healthy food distribution Culturally and linguistically tailored nutrition education, including budgeting, cooking, and healthy eating workshops Community-based food access infrastructure, such as school, clinic, pantry, and park-based distribution hubs Policy, systems, and environmental strategies that reduce sugary beverage consumption, increase access to clean drinking water, and reduce food waste Priority should be given to programs that reach individuals and families impacted by the justice system, including opportunity youth, undocumented immigrants, and those ineligible for federal benefits due to immigration status. Special consideration should also be given to programs serving Black, Brown, and Indigenous communities, which continue to experience disproportionately high rates of food insecurity—estimated at 42% in many Los Angeles neighborhoods. Programs must be designed and implemented in partnership with trusted, community-rooted organizations. Services should also include linkage to wraparound supports such as housing assistance, financial aid, legal help, and wellness programs whenever possible. Successful proposals will build upon existing public health infrastructure, integrate trauma-informed and community-defined approaches, and demonstrate the capacity to deliver both immediate relief and long-term impact in the form of improved health behaviors, reduced disparities, and increased household and community resilience.	County	#39, #40	\$ 1,225,000.00
6	Strategy 2: Economic Opportunity & Sustainability	Economic Resilience Fund	The Economic Dignity & Resilience Fund (EDRF) is a county-administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, EDRF builds upon efforts around guaranteed income. This proposal requests a \$4 million allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. At least \$3.4 million will go directly to community members and small businesses through one-time grants and monthly payments administered along side community -based partnerships. The remaining \$600,000 will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County's broader commitments to equity and harm repair.	50% County Department / 50% TPA	82, 98,	\$ 624,999.00
7	Strategy 2: Economic Opportunity & Sustainability	Immigrant Legal Services	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	50% County Department / 50% TPA	85,88	\$ 624,999.00
8	Strategy 2: Economic Opportunity & Sustainability	Financial Literacy	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	TPA	74, 68, 67	\$ 624,999.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
9	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for Black Workers	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	TPA	78	\$ 500,000.00
10	Strategy 2: Economic Opportunity & Sustainability	General training and employment services	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	64, 69, 81, 100, 83, 73, 92, 71, 79	\$ 1,333,336.00
11	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for Justice-Impacted Workers	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	101, 62, 63, 72, 73	\$ 916,668.00
12	Strategy 2: Economic Opportunity & Sustainability	General Training and Employment Services for American Native and Indigenous Workers	General Training and Employment Services for American Native and Indigenous Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support American native and indigenous communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	61	\$ 458,334.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
13	Strategy 2: Economic Opportunity & Sustainability	Transitional subsidized employment models	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	86, 103, 39, 45	\$ 916,668.00
14	Strategy 2: Economic Opportunity & Sustainability	Pre-Apprenticeships and Apprenticeships	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	17, 18	\$ 458,334.00
15	Strategy 2: Economic Opportunity & Sustainability	Entrepreneurship programming	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	TPA	80, 70, 102	\$ 687,499.00
16	Strategy 2: Economic Opportunity & Sustainability	Worker ownership programs Cooperative Education and Development	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	100% County *Note because relatively small allocation and existing County TPA for worker ownership incubator and revolving loan fund	90	\$ 114,583.00
17	Strategy 2: Economic Opportunity & Sustainability	Capacity building	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	1/2 County and ½ TPA *Note half of proposals are County and non-County	99, 87, 60, 66, 76, 104	\$ 687,499.00
18	Strategy 2: Economic Opportunity & Sustainability	Capital Access for Small Business and Nonprofits	Capital Access for Small Business and Nonprofits : The number one barrier for small businesses and nonprofit start-up and growth is access to capital. Capital can be provided in grants and/or low to no-interest loans to small businesses and nonprofits and with robust, in-language technical assistance and support. To achieve success, proposals may include flexible cash as grants or loans through a variety of delivery methods and group and/or 1:1 technical assistance on financial assessment, applications and document review, fund use and management, etc. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% County *Note majority of proposals are County where there are existing TPA and capital programs in place	77, 99, 94, 97, 98,	\$ 802,082.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
19	Strategy 3: Education Access & Youth Development	Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth (TPA)	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement	TPA	162, 128, 114, 163, 159, 115, 109, 110, 122, 129, 121, 145, 106	\$ 1,627,545.72
20	Strategy 3: Education Access & Youth Development	School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs (DYD Dept/TPA)	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based	County & TPA	138, 111, 148, 135	\$ 1,750,659.17

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
21	Strategy 3: Education Access & Youth Development	Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing (TPA/ARDI Partnership)	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may	County & TPA	125,133,144,107,132, 164	\$ 935,065.80
22	Strategy 3: Education Access & Youth Development	Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging (Dept/TPA)	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth's own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community	County & TPA	147, 160, 136, 153, 151, 118, 137, 141, 140, 119, 165, 124, 113, 108, 150, 123, 105	\$ 4,436,729.31
23	Strategy 4: Housing	Clinically Enhanced Interim Housing	This concept will include Clinically Enhance Interim Housing programs that address Substance Use Disorder, Youth/Transition Aged-Youth, Older Adults, American Indians and Alaska Natives, and Enhanced Residential Care	County	171, 173, 174, 181,185, 193, 197, 203	\$ 4,797,441.36
24	Strategy 4: Housing	Housing Navigation	Housing Navigation will include programs specific to Veterans and American indians and Alaska Natives.	County or TPA	182, 183, 190, 200	\$ 319,829.42
25	Strategy 4: Housing	Homeless Prevention	Homelessness Prevention will include programs that address and prevent homelessness.	County	202	\$ 287,846.48
26	Strategy 4: Housing	Interim Housing	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	County & TPA	167, 170, 184, 187, 194, 195, 199, 200, 204	\$ 6,396,588.49
27	Strategy 4: Housing	Permanent Housing	This concept includes permanent housing programs for LGBTQIA+ individuals.	County or TPA	186, 188, 191, 197, 198, 201	\$ 3,198,294.24

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000

#	Strategy Area	Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
28	Strategy 5: Reentry	Women's Reentry Programs	Women's reentry programs provide trauma-informed and gender- and culturally-responsive programming for justice-impacted women. Services address the disparities that formerly incarcerated women often face, including economic and racial and gender-based disparities; homelessness; trauma; stigma; family separation; and other barriers that result in recidivism and other negative outcomes. Programming will promote holistic healing and reduce recidivism to ensure a positive and successful reentry to community for women returning home.	TPA	246	\$ 397,355.00
29	Strategy 5: Reentry	Mentorship Programming	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	TPA	255	\$ 900,000.00
30	Strategy 5: Reentry	General Wraparound Reentry Services	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	TPA	258, 259	\$ 900,000.00
31	Strategy 5: Reentry	General Workforce Development for Youth	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	TPA	237	\$ 675,000.00
32	Strategy 5: Reentry	Justice-Involved Veteran Services	Justice-Involved Veterans Services should implement the Veteran Sequential Intercept Model. This evidence-based framework identifies and supports veterans at key points in the criminal justice system, such as during arrest, incarceration, and reentry to divert them from incarceration and connect them to veteran-specific resources.	County	213	\$ 1,450,000.00
33	Strategy 5: Reentry	Creative Healing for Justice-Involved Individuals	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	TPA	236, 247, 235, 253, 208	\$ 750,000.00
34	Strategy 5: Reentry	Unique Employment Opportunities	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	TPA	222, 248	\$ 900,000.00
35	Strategy 5: Reentry	General Systems Navigation Services	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	TPA	241, 224, 245, 210, 221, 226, 232, 234, 256, 239, 251, 206	\$ 2,250,000.00
36	Strategy 5: Reentry	Reentry Symposiums in Antelope Valley and Pomona	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	TPA	209	\$ 27,645.00
37	Strategy 5: Reentry	Empowering and Mentoring TGI Aging Populations	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	TPA	238	\$ 500,000.00
					Tier II Subtotal	\$ 50,000,000.00



**Chief
Executive
Office.**

COUNTY OF LOS ANGELES

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, CA 90012
(213) 974-1101 ceo.lacounty.gov

CHIEF EXECUTIVE OFFICER

Fesia A. Davenport

September 19, 2025

To: Care First and Community Investment Advisory Committee

From: Fesia A. Davenport *Fesia A. Davenport*
Chief Executive Officer

**CARE FIRST AND COMMUNITY INVESTMENT (CFCI) ADVISORY
COMMITTEE RECOMMENDATIONS FOR ONE-TIME SPENDING**

On May 6, 2025, the Board of Supervisors (Board) adopted a [motion](#) aimed at ensuring accountability and transparency of CFCI funding. The motion established a new process for making recommendations for the use of unspent one-time CFCI funding. The motion requires that for each year where the CFCI Advisory Committee (Advisory Committee) submits recommendations for funding by July 31, 2025, the Chief Executive Office (CEO) will prioritize those recommendations for funding, beginning in the Fiscal Year (FY) 2025-26 Supplemental Changes Budget.

On July 31, 2025, the Justice, Care and Opportunities Department (JCOD) submitted the Advisory Committee's funding recommendations to my office. The recommendations included two tiers of recommendations – Tier I and Tier II. The Tier I recommendations amounted to \$219.0 million, which is the same amount of funding that my office identified in the June 24, 2025 CFCI [Board Letter](#). This \$219.0 million had been unspent for more than one year and was projected to be unspent, again, at year-end. The Tier II plan represents the amount of uncommitted one-time funding, \$50.0 million, that remained after the Board approved \$169.2 million in one-time projects on June 24, 2025. The Tier I and II plans are attached.

FY 2024-25 Year-End Closing One-Time Balance

Determining closing balances for County departmental budgets, and balances for all County budget units, is an important part of the County's budgeting process. Although we set aside funding for specific purposes in various budget units, the funding is not always spent in the budget year. County departments forecast and track how much of the funding will be spent each fiscal year. If the amount of funding budgeted is not fully expended in the fiscal year, we need to account for



that fact in the year-end closing process where we “close the books.” Although the County’s fiscal year ends on June 30 of each year, it takes time to process and account for all transactions necessary to calculate how much of budgeted funds were expended. We close the books in mid- to late August after each fiscal year.

At the close of FY 2024-25 (which occurred in August 2025), the balance of unspent and uncommitted CFCI funding was \$427.3 million, which the Auditor-Controller (A-C), consistent with CFCI [Board Policy](#), will soon transfer to a new CFCI Year-end Savings set-aside account. The \$427.3 million represents an increase of \$143.3 million from the earlier estimate my office provided in the June 24th Board Letter. The increase is due to ongoing development and ramp-up of new programs and underspend in existing programs and was based on an early estimate of unspent funding at the end of the fiscal year.

Consistent with the prior three fiscal years, final FY 2024-25 CFCI year-end savings were greater than anticipated earlier in the year. The largest component of the \$143.3 million is funding that was budgeted for programs to be administered through the CFCI Third Party Administrator (TPA). In the Year One, Year Two, and Year Three Spending Plans, TPA funding was budgeted and available on July 1, and Spending Plans were approved by the Board one to two months later. In all three years, final contracts with community-based organizations (CBOs) that provide the services were not executed until more than one year after the funding was available on July 1, due to the time needed to amend the TPA agreement, for the TPA to conduct solicitations, and for final contracts with CBOs to be signed. This time gap created savings in the Year One, Year Two, and Year Three TPA allocations, which have accrued over several years. Year one contracts with CBOs were finalized more than 18 months after the funding first became available, as well, due to the time needed to conduct a solicitation to identify the TPA.

Of the year-end balance of \$427.3 million, \$181.5 million, including the \$169.2 million recommended by my office and the \$12.3 million recommended by the Advisory Committee, was already allocated by the Board on June 24, 2025. This leaves a net total of \$245.8 million in one-time funding for the Advisory Committee to allocate.

Plan Submitted

The four prior sets of Advisory Committee recommendations provided clear guidance on the projects to be funded, funding amounts, and whether a project should be administered by the TPA or a County department. For County-designated projects, recommendations were specific enough that CEO and JCOD could readily determine the project and services to be funded and allocate the funds to a department. The recommendations submitted by the Advisory Committee this year are unlike the prior submissions.

Although the Advisory Committee submitted the Tier I and II plans by the Board-established deadline on July 31, 2025, and after considerable discussion and evaluation, my office cannot support the recommendations because they lack the necessary specificity needed for the tracking and monitoring of the expenditure of this precious resource, requiring my office to guess or make assumptions regarding the spending plan. Neither CEO nor JCOD can determine how to implement the 37 Concept Recommendations submitted by the Advisory Committee without making subjective decisions on which projects to fund and in what amounts, particularly for projects and proposals to be administered by one or more County departments – a function that falls, at least initially, within the purview of the Advisory Committee.

To move forward, my office needs a plan with the necessary specifics and that is consistent with the four plans previously submitted by the Advisory Committee. To highlight the challenge here, in one example, the July 31st plan included \$240,000 for “Creative and Healing-Centered Reentry Supports,” to be implemented by “County & TPA.” Three proposals totaling \$1.0 million were submitted in support of this allocation, with two submitted by County departments and one by a CBO. Based on the information provided, my office cannot determine the amount of funding to allocate to the TPA or to the individual County departments. This is true of many of the other 36 concept recommendations.

Additional Information Needed

As in prior years, my office is committed to implementing the Advisory Committee’s recommendations and to remaining true to the spirit and letter of Measure J, the CFCI Board Policy, and the Board’s May 6, 2025, motion. The Advisory Committee must refine the July 31, 2025, plan and submit an actionable plan to my office by December 18, 2025. My office will review the plan and will then submit recommendations for consideration by the Board.

Consistent with prior Advisory Committee recommendations, the revised plan should provide and/or include:

1. For each Concept Recommendation, the share of funds that should be administered by a TPA or by a County department.
2. For each Concept Recommendation that includes funding for more than one County project or proposal, detail on the recommended funding amount for each project.

Note: Concept Recommendations that include funding for projects to be administered through a TPA do not require specific amounts per project, as the TPA will issue a solicitation to identify project vendors.

My office also recommends the following:

3. The creation of a CFCI Reserve to address potential fluctuations in the CFCI set-aside in future years and to address future funding needs, if any, for projects included in the Advisory Committee's 37 Concept Recommendations, particularly housing programs. For reference, [Board Policy 4.030](#) sets a County reserve (Rainy Day Fund) goal of 17 percent of ongoing locally generated revenue.
4. Consideration of funding for projects with existing financial commitments or ongoing services that require funding in FY 2025-26, including Board priority projects.
 - Funding committed to capital projects, for example, cannot be encumbered before the Board has officially created the capital project. As a result, existing CFCI project funding for the 96-bed Mental Health Facility at LA General Hospital and Warm Landing Place were unencumbered at year end and will be swept into the new CFCI Year-end Savings account.
 - Funds from these projects are included in the \$245.8 million figure above.
 - If funding is not included in the Advisory Committee's updated plan, the projects will have funding shortfalls and may not be able to proceed.

A list of projects with existing financial commitments or ongoing services that require funding in FY 2025-26, including Board priority projects, is included in Attachment I.

5. Consideration of narrowing or refining the 37 Concept Recommendations, including the number of individual projects that can be funded within each item, to reflect the Advisory Committee's key priorities, a determination of which projects are most closely aligned with CFCI's primary goals, and how funds can be most effectively deployed to advance the County's Care First, Jails Last priorities.

My office also recommends allowing Advisory Committee members to submit additional or updated proposals for funding that reflect community and programmatic needs that have emerged since July, including proposals that address the ongoing effects of recent federal and State actions that impact our communities. The abbreviated initial proposal timeline may have prevented opportunities for other viable proposals to be submitted, as well. My office recommends that the Advisory Committee remove the allocation for the Justice Involved Veterans' program, as the request was already fully funded in the June 24, 2025, Spending Plan.

Next Steps

The Board has provided the Advisory Committee with the responsibility and opportunity to make recommendations on the use of one-time funding. This responsibility includes the need to prioritize the community's most urgent needs for Direct Community Investment and Alternatives to Incarceration, while balancing the need for funding to sustain existing projects or address Board priorities.

My office needs a revised plan no later than Thursday, December 18, 2025. My office will review the recommendations as quickly as possible and submit recommendations for Board consideration to enable County departments and the TPA to begin administering new CFCI projects shortly thereafter.

Should you have any questions concerning this matter, please contact me or Erika Bonilla at (213) 974-9689 or ebonilla@ceo.lacounty.gov.

FAD:JMN:MRM
EB:KK:VA:yjf

Attachments

c: Executive Office, Board of Supervisors
County Counsel
Justice, Care and Opportunities
CFCI-Administering Departments

**Care First and Community Investment (CFCI)
Projects with Ongoing Services that Require Funding,
Board Priority Projects**

Projects Included in the July 31 Advisory Committee Funding

Recommendations:

(Specific allocations per project not provided.)

1. **Department of Consumer and Business Affairs (DCBA) – RepresentLA:** \$2.875 million to expand services (one year) in FY 2025-26, as identified in a July 1, 2025 [Board motion](#). CFCI funding will maintain and expand capacity for legal representation, while prioritizing individuals/communities impacted by aggressive federal immigration enforcement.
Funded in Concept Recommendation: Immigrant Legal Services
2. **Department of Economic Opportunity - Small Business Interruption Fund (BIF):** \$5.5 million for one year (updated need: \$3.7 million), as identified in a July 15, 2025 [Board motion](#). The BIF is designed to support qualified businesses throughout the County who have experienced a significant, negative business interruption in the wake of Immigration and Customs Enforcement actions with grants of up to \$5,000.
Funded in Concept Recos: Economic Resilience Fund; Capital Access for Small Business and Nonprofits
3. **Department of Health Services – Housing for Health - Permanent Supportive Housing (PSH) Vouchers:** \$15.801 million for three years (\$5.276 million in FY 2025-26), as identified in a June 24, 2025 [Board motion](#). CFCI funding is needed to maintain funding for 184 PSH vouchers issued in FY 2024-25 that were funded with one-time CFCI funding. If CFCI funding is not provided, 51 clients will lose housing and 58 clients who have not yet found housing will be disenrolled from the program.
Funded in Concept Recos: Clinically Enhanced Interim Housing; Permanent Housing
4. **Justice, Care and Opportunities Dept (JCOD) – Justice Connect Support Center:** \$6.5 million (updated need: \$1.5 million for one year, \$2.5 million annually) to maintain and expand existing call center operations, which help justice involved individuals and their families navigate the justice system.
Funded in Concept Reco: Reentry Navigation, Legal Services, and Systems Access
5. **JCOD – Reentry Interim Housing Beds:** \$4.759 million for one year of continued services (updated need: \$2.5 million). Supportive, 24-hour shelter for adults experiencing homelessness who are exiting incarceration or experiencing justice system involvement. Community Safety Implementation Team (CSIT) provided “bridge funding” in a prior budget phase.
Funded in Concept Reco: Interim Housing

Projects that did not Receive a Funding Recommendation:

6. **Department of Mental Health – 96 Bed Mental Health Facility at LA General Medical Center (capital project):** \$7.3 million in funding needed by December 2025. If funding is not provided, project may not be able to proceed.
7. **JCOD – Warm Landing Place (capital project):** \$12.519 million in funding needed for long-planned project. If CFCI funding is not provided, project will not be able to proceed.
8. **JCOD Specialized Treatment for Optimized (STOP) Interim Housing Beds (CSIT submission):** \$12.305 million to maintain and/or expand services for one year (updated need may be lower, due to CSIT funding). The STOP program offers pathways to treatment in lieu of remaining in jail custody. STOP services rely on a network of community-based providers who offer licensed substance use disorder and co-occurring treatment facilities, detoxification centers, sober living housing, and outpatient substance use and co-occurring treatment programs.

CONCEPT FUNDING RECOMMENDATIONS FOR TIER I (Tier I - \$206,700,000)				
Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
Creative and Healing-Centered Reentry Supports	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	County & TPA	#25, #22, #30	\$1,053,950.00
Mental Health Diversion and Crisis Alternatives to Incarceration	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions Individuals experiencing substance use crises or dual diagnoses People at risk of being held pretrial due to behavioral health issues Those eligible for mental health diversion under PC 1001.36 or similar statutes Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support models, and geographic accessibility in high-need regions (e.g., South LA, the Antelope Valley, and Southeast LA) are encouraged.	County & TPA	#46, #52, #42	\$11,370,108.00

Community-Based Behavioral Health & Harm Reduction Services	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs Adults experiencing chronic or active substance use Formerly incarcerated individuals with limited access to health care People experiencing homelessness or housing insecurity Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities Successful programs should demonstrate commitment to long-term engagement, respect for lived experience, and integration across behavioral health, housing, and justice systems. Proposals that explicitly address racial and gender disparities in behavioral health access and incarceration are encouraged, especially models led by or in partnership with justice-impacted communities.	County & TPA	#19, #57, #48	\$8,866,106.00
Reentry Navigation, Legal Services, and Systems Access	This strategy supports trusted, community-centered programs that help justice-impacted individuals navigate the legal, social, and economic systems necessary for successful reentry and long-term stability. Elevating intradepartmental collaborations (i.e. DPSS & the Public Defender departments), these services are essential for individuals returning home from incarceration—many of whom face complex, overlapping barriers related to housing, employment, benefits access, criminal records, and healthcare. Programs may include reentry navigation hubs, mobile legal assistance units, and integrated medical-legal partnerships that provide direct support to individuals and families. Services should offer a blend of in-person, virtual, and mobile access points, ensuring they are accessible across LA County, including in reentry hot spots and underserved areas. Core program components may include: Legal navigation and support, including expungement, record sealing, and citation clearance Benefit enrollment (e.g., CalFresh, Medi-Cal, SSI) and public services access Housing and employment navigation Health and behavioral health system linkage Wraparound case management Development of accessible, multilingual digital platforms or tools to support reentry pathways Programs must be culturally responsive and trauma-informed, with priority given to services led by or in partnership with individuals directly impacted by the justice system. Strategies should reflect the unique needs of key populations, including: Black and Brown communities disproportionately targeted by policing and incarceration People experiencing homelessness or housing instability System-impacted women and LGBTQ+ individuals Medically vulnerable or chronically ill reentry populations Mobile outreach, clinic-based models, and community-based drop-in sites are strongly encouraged to reduce transportation and trust-related barriers. Programs should also demonstrate cross-sector collaboration—particularly with legal aid providers, health systems, and County or community-based navigation infrastructure (e.g., JCOD’s Justice Connect). Successful proposals will focus on removing legal and structural barriers, increasing self-determination, and strengthening trust in public systems through consistent, rights-based, and person-centered support.	County	#34, #38, #24	\$9,882,336.00

Food Justice and Nutrition Equity for Justice-Impacted and Vulnerable Communities	This funding strategy supports food access and nutrition equity programs that directly address the root causes and consequences of food insecurity among justice-impacted, immigrant, low-income, and other historically marginalized communities in Los Angeles County. These programs recognize that access to food is more than sustenance—it is a stabilizing force for health, safety, dignity, and trust in public systems. Services supported under this category may include: Direct food benefits, such as cash-value grocery vouchers and healthy food distribution Culturally and linguistically tailored nutrition education, including budgeting, cooking, and healthy eating workshops Community-based food access infrastructure, such as school, clinic, pantry, and park-based distribution hubs Policy, systems, and environmental strategies that reduce sugary beverage consumption, increase access to clean drinking water, and reduce food waste Priority should be given to programs that reach individuals and families impacted by the justice system, including opportunity youth, undocumented immigrants, and those ineligible for federal benefits due to immigration status. Special consideration should also be given to programs serving Black, Brown, and Indigenous communities, which continue to experience disproportionately high rates of food insecurity—estimated at 42% in many Los Angeles neighborhoods. Programs must be designed and implemented in partnership with trusted, community-rooted organizations. Services should also include linkage to wraparound supports such as housing assistance, financial aid, legal help, and wellness programs whenever possible. Successful proposals will build upon existing public health infrastructure, integrate trauma-informed and community-defined approaches, and demonstrate the capacity to deliver both immediate relief and long-term impact in the form of improved health behaviors, reduced disparities, and increased household and community resilience.	County	#39, #40	\$5,000,000.00
Economic Resilience Fund	This Economic Resilience Fund is a county and TPA administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, it builds upon efforts around guaranteed income. This proposal requests an allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. A portion will go directly to community members and small businesses through one-time grants and monthly payments administered along side community -based partnerships. The remaining will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County’s broader commitments to equity and harm repair.	50% County Department / 50% TPA	82, 98,	\$2,583,750.00
Immigrant Legal Services	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	50% County Department / 50% TPA	85,88	\$2,583,750.00
Financial Literacy	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	100% TPA	74, 68, 67	\$2,583,750.00
General Training and Employment Services for Black Workers	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	100% TPA	78	\$2,000,000.00
General training and employment services	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	64, 69, 81, 100, 83, 73, 92, 71, 79	\$5,579,000.00
General Training and Employment Services for Justice-Impacted Workers	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	101, 62, 63, 72, 73	\$3,789,500.00

General Training and Employment Services for American Native and Indigenous Workers	General Training and Employment Services for American Native and Indigenous Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support American native and indigenous communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	61	\$1,894,750.00
Transitional subsidized employment models	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	86, 103, 39, 45	\$3,789,500.00
Pre-Apprenticeships and Apprenticeships	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	17, 18	\$1,894,750.00
Entrepreneurship programming	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% TPA	80, 70, 102	\$2,842,125.00

Worker ownership programsCooperative Education and Development	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	100% County *Note because relatively small allocation and existing County TPA for worker ownership incubator and revolving loan fund	90	\$473,688.00
Capacity building	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	1/2 County and ½ TPA *Note half of proposals are County and non-County	99, 87, 60, 66, 76, 104	\$2,842,125.00
Capital Access for Small Business and Nonprofits	Capital Access for Small Business and Nonprofits : The number one barrier for small businesses and nonprofit start-up and growth is access to capital. Capital can be provided in grants and/or low to no-interest loans to small businesses and nonprofits and with robust, in-language technical assistance and support. To achieve success, proposals may include flexible cash as grants or loans through a variety of delivery methods and group and/or 1:1 technical assistance on financial assessment, applications and document review, fund use and management, etc. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% County *Note majority of proposals are County where there are existing TPA and capital programs in place	77, 99, 94, 97, 98,	\$3,315,812.00
Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement Programs must center the voices and leadership of youth, including through youth advisory boards, peer mentorship, or youth co-design of services. Intergenerational approaches that engage families and caregivers in healing and support are strongly encouraged. Priority will be given to programs with established community trust, culturally rooted methodologies, and experience working in high-need communities such as Compton, Long Beach, South Central, Pomona, and the Antelope Valley. Programs should demonstrate the ability to build long-term relationships with youth, connect them to opportunity and care, and disrupt cycles of harm with consistency, care, and cultural pride.	TPA	162, 128,114,163,159,115,109,110,122,129,121,145,106	\$6,728,274.00

School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based organizations, and higher education institutions. Delivery sites include public middle and high schools, continuation schools, and colleges such as Los Angeles Trade Technical College. This funding stream will be jointly administered by the Department of Youth Development (DYD) and a designated Third Party Administrator (TPA). DYD will focus on mentorship, school-based programming, and youth justice-aligned services; the TPA will prioritize community-based implementation and ensuring smaller grassroots organizations are equitably resourced. The overall goal is to increase youth safety, opportunity, and belonging in educational settings, while disrupting school pushout, punitive discipline, and youth incarceration. Priority will be given to programs serving Black youth, Indigenous youth, and students with lived experience of incarceration or systems involvement.	County & TPA	138, 111, 148, 135	\$7,237,225.00
Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may include community-rooted advocacy training, cultural restoration, activism, and campaign development in areas such as education, health, and housing. These programs must explicitly invest in the leadership pipeline of Native youth, recognizing their historic exclusion and ongoing health and civic disparities. Youth Systems Change and Cross-Sector Collaboration: Initiatives that create or expand youth leadership infrastructure across regions, including youth-led councils, peer-led service design, and partnerships with local departments or systems (e.g., child welfare, juvenile justice). Programs should provide paid leadership opportunities, youth co-facilitation, and regular access to decision-making bodies. Models like Bold Vision, the "Heart of YJR" initiative in the Antelope Valley and Long Beach offer strong examples of youth co-creation in county planning and systems improvement. All programs must reflect trauma-informed and culturally responsive approaches and prioritize outreach to youth who are: System-impacted (e.g., justice or foster systems) Experiencing poverty or homelessness Black, Indigenous, or other youth of color LGBTQ+ & TGI youth Youth in civic deserts or disinvested neighborhoods Partnerships between community-based organizations, schools, and public systems are encouraged. Programs should include measurable outcomes related to civic participation, leadership skill-building, educational attainment, emotional wellbeing, and community impact. The TPA will facilitate access for smaller, grassroots organizations, ensuring equitable resource distribution. The ARDI partnership will coordinate the civic leadership carve-out to ensure alignment with existing initiatives and to build long-term civic capacity within underrepresented communities.	TPA & County	125,133,144,107, 164	\$3,865,562.00

Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth’s own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community wellness events, and opportunities for youth and elders to build relationships and resilience together. Financial Literacy & Life Skills: From driver’s education and stress management to credit awareness and digital etiquette, programs help youth prepare for adulthood with confidence and competence. Population-Specific Considerations: Black Youth: Multiple programs center the healing, leadership, and creative expression of Black youth, especially girls who are navigating systemic harm and underrepresented in prevention investments. Programs explicitly respond to alarming rates of suicide, overcriminalization, and lack of culturally affirming care. Indigenous and Native Youth: A carve-out should prioritize programs that honor and preserve Indigenous cultures through arts, intergenerational storytelling, and traditions of resistance and belonging, particularly in the North San Fernando Valley. System-Impacted Youth: Many projects specifically target youth impacted by incarceration, foster care, violence, and gang involvement—providing restorative alternatives and direct pathways to wellness, education, and opportunity. LGBTQ+ Youth: Several initiatives create affirming, inclusive environments for LGBTQ+ and also TGI youth—especially those navigating homelessness, trauma, or lack of family acceptance. Youth Ages 18–25: Programs also include older youth in transition to adulthood, a group often missed by traditional youth services, ensuring access to workforce training, higher education support, and healing spaces tailored to their developmental stage. Implementation & Reach: Third Party Administrator (TPA) Advantage: The TPA mechanism allows for broad, equitable distribution of resources to smaller community-based organizations that are deeply embedded in the neighborhoods they serve—particularly those led by and for communities most impacted by system failure. Many of the most innovative and culturally grounded proposals can be most effectively managed through this approach. County Partnerships: A portion of funds in this strategy will be allocated directly to LA County Parks to sustain the Parks After Dark (PAD) initiative—a proven, high-impact program that has enhanced community safety, reduced isolation, and improved health outcomes across 34 parks. Additionally, the Department of Youth Development may play a supporting or coordinating role in aligned prevention efforts. Geographic Coverage: Funded programs are based across the County, with significant activity in SPA 6 (South LA), SPA 2 (North San Fernando Valley), Pasadena/Altadena, Gardena, Lancaster, Palmdale (AV Area) and Central LA—areas with high rates of youth disconnection and historic underinvestment. Intended Outcomes: Reduced youth justice involvement and improved diversion outcomes Increased mental health and emotional well-being	County & TPA	147, 160, 136, 153, 151, 118, 137, 141, 140, 119, 165, 124, 113, 108, 150, 123, 105	\$18,341,439.00
Clinically Enhanced Interim Housing	This concept will include Clinically Enhance Interim Housing programs that address Substance Use Disorder, Youth/Transition Aged-Youth, Older Adults, American Indians and Alaska Natives, and Enhanced Residential Care	County	171, 173, 174, 181,185, 193, 197, 203	\$19,832,622.60
Housing Navigation	Housing Navigation will include programs specific to Veterans and American indians and Alaska Natives.	TPA or County	182, 183, 190, 200	\$1,322,174.84
Homeless Prevention	Homelessness Prevention will include programs that address and prevent homelessness.	County	202	\$1,189,957.36
Interim Housing	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	TPA and County	167, 170, 184, 187, 194, 195, 199, 200, 204	\$26,443,496.80
Permanent Housing	This concept includes permanent housing programs for LGBTQIA+ individuals.	TPA or County	186, 188, 191, 197, 198, 201	\$13,221,748.40
Women’s Reentry Programs	Women’s reentry programs provide trauma-informed and gender- and culturally-responsive programming for justice-impacted women. Services address the disparities that formerly incarcerated women often face, including economic and racial and gender-based disparities; homelessness; trauma; stigma; family separation; and other barriers that result in recidivism and other negative outcomes. Programming will promote holistic healing and reduce recidivism to ensure a positive and successful reentry to community for women returning home.	TPA	246	\$4,572,500.00
Mentorship Programming	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	TPA	255	\$1,900,000.00
General Wraparound Reentry Services	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	TPA	258, 259	\$4,000,000.00
General Workforce Development for Youth	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	TPA	237	\$1,500,000.00
Justice-Involved Veteran Services	Justice-Involved Veterans Services should implement the Veteran Sequential Intercept Model. This evidence-based framework identifies and supports veterans at key points in the criminal justice system, such as during arrest, incarceration, and reentry to divert them from incarceration and connect them to veteran-specific resources.	County	213	\$2,500,000.00
Creative Healing for Justice-Involved Individuals	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	TPA	236, 247, 235, 253, 208	\$5,500,000.00
Unique Employment Opportunities	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	TPA	222, 248	\$4,000,000.00

General Systems Navigation Services	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	TPA	241, 224, 245, 210, 221, 226, 232, 234, 256, 239, 251, 206	\$ 8,500,000.00
Reentry Symposiums in Antelope Valley and Pomona	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	TPA	209	\$ 200,000.00
Empowering and Mentoring TGI Aging Populations	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	TPA	238	\$ 3,500,000.00
			Tier I Subtotal	\$ 206,700,000.00

CONCEPT FUNDING RECOMMENDATIONS FOR Tier II - \$50,000,000				
Concept Name	Concept Description	TPA or County Department?	Proposal #s	Concept Funding Amount:
Creative and Healing-Centered Reentry Supports	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	County & TPA	#25, #22, #30	\$240,000.00
Mental Health Diversion and Crisis Alternatives to Incarceration	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions Individuals experiencing substance use crises or dual diagnoses People at risk of being held pretrial due to behavioral health issues Those eligible for mental health diversion under PC 1001.36 or similar statutes Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support models, and geographic accessibility in high-need regions (e.g., South LA, the Antelope Valley, and Southeast LA) are encouraged.	County & TPA	#46, #52, #42	\$2,480,000.00

Community-Based Behavioral Health & Harm Reduction Services	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs Adults experiencing chronic or active substance use Formerly incarcerated individuals with limited access to health care People experiencing homelessness or housing insecurity Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities Successful programs should demonstrate commitment to long-term engagement, respect for lived experience, and integration across behavioral health, housing, and justice systems. Proposals that explicitly address racial and gender disparities in behavioral health access and incarceration are encouraged, especially models led by or in partnership with justice-impacted communities.	County & TPA	#19, #57, #48	\$ 2,000,000.00
Reentry Navigation, Legal Services, and Systems Access	This strategy supports trusted, community-centered programs that help justice-impacted individuals navigate the legal, social, and economic systems necessary for successful reentry and long-term stability. Elevating intradepartmental collaborations (i.e. DPSS & the Public Defender departments), these services are essential for individuals returning home from incarceration—many of whom face complex, overlapping barriers related to housing, employment, benefits access, criminal records, and healthcare. Programs may include reentry navigation hubs, mobile legal assistance units, and integrated medical-legal partnerships that provide direct support to individuals and families. Services should offer a blend of in-person, virtual, and mobile access points, ensuring they are accessible across LA County, including in reentry hot spots and underserved areas. Core program components may include: Legal navigation and support, including expungement, record sealing, and citation clearance Benefit enrollment (e.g., CalFresh, Medi-Cal, SSI) and public services access Housing and employment navigation Health and behavioral health system linkage Wraparound case management Development of accessible, multilingual digital platforms or tools to support reentry pathways Programs must be culturally responsive and trauma-informed, with priority given to services led by or in partnership with individuals directly impacted by the justice system. Strategies should reflect the unique needs of key populations, including: Black and Brown communities disproportionately targeted by policing and incarceration People experiencing homelessness or housing instability System-impacted women and LGBTQ+ individuals Medically vulnerable or chronically ill reentry populations Mobile outreach, clinic-based models, and community-based drop-in sites are strongly encouraged to reduce transportation and trust-related barriers. Programs should also demonstrate cross-sector collaboration—particularly with legal aid providers, health systems, and County or community-based navigation infrastructure (e.g., JCOD’s Justice Connect). Successful proposals will focus on removing legal and structural barriers, increasing self-determination, and strengthening trust in public systems through consistent, rights-based, and person-centered support.	County	#34, #38, #24	\$ 2,160,000.00

Food Justice and Nutrition Equity for Justice-Impacted and Vulnerable Communities	This funding strategy supports food access and nutrition equity programs that directly address the root causes and consequences of food insecurity among justice-impacted, immigrant, low-income, and other historically marginalized communities in Los Angeles County. These programs recognize that access to food is more than sustenance—it is a stabilizing force for health, safety, dignity, and trust in public systems. Services supported under this category may include: Direct food benefits, such as cash-value grocery vouchers and healthy food distribution Culturally and linguistically tailored nutrition education, including budgeting, cooking, and healthy eating workshops Community-based food access infrastructure, such as school, clinic, pantry, and park-based distribution hubs Policy, systems, and environmental strategies that reduce sugary beverage consumption, increase access to clean drinking water, and reduce food waste Priority should be given to programs that reach individuals and families impacted by the justice system, including opportunity youth, undocumented immigrants, and those ineligible for federal benefits due to immigration status. Special consideration should also be given to programs serving Black, Brown, and Indigenous communities, which continue to experience disproportionately high rates of food insecurity—estimated at 42% in many Los Angeles neighborhoods. Programs must be designed and implemented in partnership with trusted, community-rooted organizations. Services should also include linkage to wraparound supports such as housing assistance, financial aid, legal help, and wellness programs whenever possible. Successful proposals will build upon existing public health infrastructure, integrate trauma-informed and community-defined approaches, and demonstrate the capacity to deliver both immediate relief and long-term impact in the form of improved health behaviors, reduced disparities, and increased household and community resilience.	County	#39, #40	\$1,120,000.00
Economic Resilience Fund	The Economic Dignity & Resilience Fund (EDRF) is a county-administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, EDRF builds upon efforts around guaranteed income. This proposal requests a \$4 million allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. At least \$3.4 million will go directly to community members and small businesses through one-time grants and monthly payments administered along side community-based partnerships. The remaining \$600,000 will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County's broader commitments to equity and harm repair.	50% County Department / 50% TPA	82, 98,	\$624,999.00
Immigrant Legal Services	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	50% County Department / 50% TPA	85,88	\$624,999.00
Financial Literacy	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	100% TPA	74, 68, 67	\$624,999.00
General Training and Employment Services for Black Workers	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	100% TPA	78	\$500,000.00

General training and employment services	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	64, 69, 81, 100, 83, 73, 92, 71, 79	\$	1,333,336.00
General Training and Employment Services for Justice-Impacted Workers	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	101, 62, 63, 72, 73	\$	916,668.00
General Training and Employment Services for American Native and Indigenous Workers	General Training and Employment Services for American Native and Indigenous Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support American native and indigenous communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	61	\$	458,334.00
Transitional subsidized employment models	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	86, 103, 39, 45	\$	916,668.00
Pre-Apprenticeships and Apprenticeships	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	2/3 TPA, 1/3 County *Note because Amity and County both have active TPA in place as well for training programs	17, 18	\$	458,334.00
Entrepreneurship programming	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% TPA	80, 70, 102	\$	687,499.00
Worker ownership programsCooperative Education and Development	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	100% County *Note because relatively small allocation and existing County TPA for worker ownership incubator and revolving loan fund	90	\$	114,583.00
Capacity building	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	1/2 County and ½ TPA *Note half of proposals are County and non-County	99, 87, 60, 66, 76, 104	\$	687,499.00

Capital Access for Small Business and Nonprofits	Capital Access for Small Business and Nonprofits : The number one barrier for small businesses and nonprofit start-up and growth is access to capital. Capital can be provided in grants and/or low to no-interest loans to small businesses and nonprofits and with robust, in-language technical assistance and support. To achieve success, proposals may include flexible cash as grants or loans through a variety of delivery methods and group and/or 1:1 technical assistance on financial assessment, applications and document review, fund use and management, etc. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	100% County *Note majority of proposals are County where there are existing TPA and capital programs in place	77, 99, 94, 97, 98,	\$802,082.00
Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth (TPA)	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement Programs must center the voices and leadership of youth, including through youth advisory boards, peer mentorship, or youth co-design of services. Intergenerational approaches that engage families and caregivers in healing and support are strongly encouraged. Priority will be given to programs with established community trust, culturally rooted methodologies, and experience working in high-need communities such as Compton, Long Beach, South Central, Pomona, and the Antelope Valley. Programs should demonstrate the ability to build long-term relationships with youth, connect them to opportunity and care, and disrupt cycles of harm with consistency, care, and cultural pride.	TPA	162, 128,114,163,159,115,109,110,122,129,121,145,106	\$1,488,041.80
School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs (DYD Dept/TPA)	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based organizations, and higher education institutions. Delivery sites include public middle and high schools, continuation schools, and colleges such as Los Angeles Trade Technical College. This funding stream will be jointly administered by the Department of Youth Development (DYD) and a designated Third Party Administrator (TPA). DYD will focus on mentorship, school-based programming, and youth justice-aligned services; the TPA will prioritize community-based implementation and ensuring smaller grassroots organizations are equitably resourced. The overall goal is to increase youth safety, opportunity, and belonging in educational settings, while disrupting school pushout, punitive discipline, and youth incarceration. Priority will be given to programs serving Black youth, Indigenous youth, and students with lived experience of incarceration or systems involvement.	County & TPA	138, 111, 148, 135	\$1,600,602.67

Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing (TPA/ARDI Partnership)	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may include community-rooted advocacy training, cultural restoration, activism, and campaign development in areas such as education, health, and housing. These programs must explicitly invest in the leadership pipeline of Native youth, recognizing their historic exclusion and ongoing health and civic disparities. Youth Systems Change and Cross-Sector Collaboration: Initiatives that create or expand youth leadership infrastructure across regions, including youth-led councils, peer-led service design, and partnerships with local departments or systems (e.g., child welfare, juvenile justice). Programs should provide paid leadership opportunities, youth co-facilitation, and regular access to decision-making bodies. Models like Bold Vision, the "Heart of YJR" initiative in the Antelope Valley and Long Beach offer strong examples of youth co-creation in county planning and systems improvement. All programs must reflect trauma-informed and culturally responsive approaches and prioritize outreach to youth who are: System-impacted (e.g., justice or foster systems) Experiencing poverty or homelessness Black, Indigenous, or other youth of color LGBTQ+ & TGI youth Youth in civic deserts or disinvested neighborhoods Partnerships between community-based organizations, schools, and public systems are encouraged. Programs should include measurable outcomes related to civic participation, leadership skill-building, educational attainment, emotional wellbeing, and community impact. The TPA will facilitate access for smaller, grassroots organizations, ensuring equitable resource distribution. The ARDI partnership will coordinate the civic leadership carve-out to ensure alignment with existing initiatives and to build long-term civic capacity within underrepresented communities.	TPA & County	125,133,144,107,132, 164	\$ 854,917.30
Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging (Dept/TPA)	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth’s own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community wellness events, and opportunities for youth and elders to build relationships and resilience together. Financial Literacy & Life Skills: From driver’s education and stress management to credit awareness and digital etiquette, programs help youth prepare for adulthood with confidence and competence. Population-Specific Considerations: Black Youth: Multiple programs center the healing, leadership, and creative expression of Black youth, especially girls who are navigating systemic harm and underrepresented in prevention investments. Programs explicitly respond to alarming rates of suicide, overcriminalization, and lack of culturally affirming care. Indigenous and Native Youth: A carve-out should prioritize programs that honor and preserve Indigenous cultures through arts, intergenerational storytelling, and traditions of resistance and belonging, particularly in the North San Fernando Valley. System-Impacted Youth: Many projects specifically target youth impacted by incarceration, foster care, violence, and gang involvement—providing restorative alternatives and direct pathways to wellness, education, and opportunity. LGBTQ+ Youth: Several initiatives create affirming, inclusive environments for LGBTQ+ and also TGI youth—especially those navigating homelessness, trauma, or lack of family acceptance. Youth Ages 18–25: Programs also include older youth in transition to adulthood, a group often missed by traditional youth services, ensuring access to workforce training, higher education support, and healing spaces tailored to their developmental stage. Implementation & Reach: Third Party Administrator (TPA) Advantage: The TPA mechanism allows for broad, equitable distribution of resources to smaller community-based organizations that are deeply embedded in the neighborhoods they serve—particularly those led by and for communities most impacted by system failure. Many of the most innovative and culturally grounded proposals can be most effectively managed through this approach. County Partnerships: A portion of funds in this strategy will be allocated directly to LA County Parks to sustain the Parks After Dark (PAD) initiative—a proven, high-impact program that has enhanced community safety, reduced isolation, and improved health outcomes across 34 parks. Additionally, the Department of Youth Development may play a supporting or coordinating role in aligned prevention efforts. Geographic Coverage: Funded programs are based across the County, with significant activity in SPA 6 (South LA), SPA 2 (North San Fernando Valley), Pasadena/Altadena, Gardena, Lancaster, Palmdale (AV Area) and Central LA—areas with high rates of youth disconnection and historic underinvestment. Intended Outcomes: Reduced youth justice involvement and improved diversion outcomes Increased mental health and emotional well-being Higher rates of high school graduation, college entry, and job readiness	County & TPA	147, 160, 136, 153, 151, 118, 137, 141, 140, 119, 165, 124, 113, 108, 150, 123, 105	\$ 4,056,438.23

Clinically Enhanced Interim Housing	This concept will include Clinically Enhance Interim Housing programs that address Substance Use Disorder, Youth/Transition Aged-Youth, Older Adults, American Indians and Alaska Natives, and Enhanced Residential Care	County	171, 173, 174, 181,185, 193, 197, 203	\$ 4,797,441.36
Housing Navigation	Housing Navigation will include programs specific to Veterans and American indians and Alaska Natives.	TPA or County	182, 183, 190, 200	\$ 319,829.42
Homeless Prevention	Homelessness Prevention will include programs that address and prevent homelessness.	County	202	\$ 287,846.48
Interim Housing	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	TPA and County	167, 170, 184, 187, 194, 195, 199, 200, 204	\$ 6,396,588.49
Permanent Housing	This concept includes permanent housing programs for LGBTQIA+ individuals.	TPA or County	186, 188, 191, 197, 198, 201	\$ 3,198,294.24
Women's Reentry Programs	Women's reentry programs provide trauma-informed and gender- and culturally-responsive programming for justice-impacted women. Services address the disparities that formerly incarcerated women often face, including economic and racial and gender-based disparities; homelessness; trauma; stigma; family separation; and other barriers that result in recidivism and other negative outcomes. Programming will promote holistic healing and reduce recidivism to ensure a positive and successful reentry to community for women returning home.	TPA	246	\$ 397,355.00
Mentorship Programming	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	TPA	255	\$ 900,000.00
General Wraparound Reentry Services	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	TPA	258, 259	\$ 900,000.00
General Workforce Development for Youth	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	TPA	237	\$ 675,000.00
Justice-Involved Veteran Services	Justice-Involved Veterans Services should implement the Veteran Sequential Intercept Model. This evidence-based framework identifies and supports veterans at key points in the criminal justice system, such as during arrest, incarceration, and reentry to divert them from incarceration and connect them to veteran-specific resources.	County	213	\$ 1,450,000.00
Creative Healing for Justice-Involved Individuals	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	TPA	236, 247, 235, 253, 208	\$ 750,000.00
Unique Employment Opportunities	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	TPA	222, 248	\$ 900,000.00
General Systems Navigation Services	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	TPA	241, 224, 245, 210, 221, 226, 232, 234, 256, 239, 251, 206	\$ 2,250,000.00
Reentry Symposiums in Antelope Valley and Pomona	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	TPA	209	\$ 27,645.00
Empowering and Mentoring TGI Aging Populations	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	TPA	238	\$ 500,000.00
			Tier II Subtotal	\$ 48,500,000.00

**COUNTY OF LOS ANGELES**

Kenneth Hahn Hall of Administration

500 West Temple Street, Room 100
Los Angeles, CA 90012Website: jcod.lacounty.gov

October 22, 2025

To: Joseph Nicchitta
Acting Chief Executive Officer

Cc: Care First Community Investment Advisory Committee

From: Judge Songhai Armstead (ret.), Director
Justice, Care and Opportunities Department

Subject: **RECOMMENDATIONS FOR ALLOCATING UNSPENT CARE FIRST COMMUNITY INVESTMENT FUNDS**

Dear Acting Chief Executive Officer (CEO) Joseph Nicchitta,

On July 31, 2025, the Care First Community Investment (CFCI) Advisory Committee (Committee) submitted recommendations to the CEO on the allocation of one-time CFCI funds amounting to \$219.8 million. Of this amount, \$12.3 million had been previously approved by the Board of Supervisors (Board) as part of the Year 4 CFCI Spending Plan.

On September 19, 2025, the CEO responded to the Committee's recommendations with a memo detailing additional guidelines for allocating the unspent funds and requested more specific recommendations from the Committee. The memo also detailed other emerging priorities from the Board that the Committee should consider in its final funding recommendations. Additionally, the total funding amount now available for the Committee to allocate is \$245,789,000, which consists of unspent and unencumbered funds from both the Third-Party Administrator (granted to community-based organizations through CFCI Care Grants) and County Departments administering CFCI programs (see Appendix A for a log of underspend by each party).

The Board requested a short turnaround for funding allocations from the Committee, as many of the potential funding allocations are critical to address gaps in funding due to federal funding changes and exacerbation of local needs in recent months. Thus, the Justice, Care and Opportunities (JCOD) team worked with the Committee to develop recommendations based on requests in the CEO memo from September 19, 2025. These recommendations, totaling \$245,789,000, were approved at the October 16, 2025 CFCI Advisory Committee meeting.

JCOD worked with the Committee to adhere as closely as possible to their community-informed recommendations from July 31, 2025, while accommodating the necessary changes for CEO to move a plan forward for Board approval. The following steps were taken by the JCOD team:

1. Reviewed the September 19, 2025 memo from CEO for clarifications needed for an acceptable spending plan that also includes Board priority projects.
2. Reviewed Board priority projects from the September 30, 2025 Supplemental Budget Hearing.
3. Identified necessary additions and modifications to the Committee's Tier I recommendations from July 31, 2025 to align with the considerations above.
4. Adjusted allocations to County Departments and TPA by Concept using Tier I allocations as a guide:
 - a. The Committee specified recommended allocations between County Departments and TPA in some Concept recommendations (e.g., 2/3 County, 1/3 TPA). When specifications like these were not provided for other Concepts, funding amounts were distributed proportionally based on the original proposals from County departments and community-based organizations that were included in the Concept.
 - b. Programs that were approved by the Board on June 24, 2025 in the Year 4 CFCI Spending Plan were removed from the recommendations.
 - c. Board priority projects specified in the September 19, 2025 memo from CEO were included in the most relevant concepts and concept funding amounts were adjusted to increase if needed.

The JCOD team presented the recommendations (see Appendix B) during the October 16, 2025 Committee meeting. The recommendations were approved by the Committee after discussion and public comment.

The JCOD team is grateful to work closely with the Committee to adhere to the Care First vision. Please contact Adam Bettino with any questions: abettino@jcod.lacounty.gov

Appendix A

Care First Community Investment Fiscal Year 2025-26 Supplemental Changes

Change No.	Department	Gross Appropriation	IFT	Revenue	NCC	Notes
1	APD	\$ (638,000)	\$ -	\$ -	\$ (638,000)	Reflects reversal of the \$284M in carryover funding
	ART	(5,762,000)	-	-	(5,762,000)	anticipated in a prior budget phase. Based on the unspent
	DCFS	(2,652,000)	-	-	(2,652,000)	CFCI Carryover funding in the 5th Month BSR for FY 24-25.
	DEO	(21,968,000)	-	-	(21,968,000)	
	DHS	(129,972,000)	-	-	(129,972,000)	
	DMH	(51,000)	-	-	(51,000)	
	DPH	(6,981,000)	-	-	(6,981,000)	
	DYD	(5,358,000)	-	-	(5,358,000)	
	JCOD	(60,008,000)	-	-	(60,008,000)	To Be Allocated (TBA) includes \$15K in Year 3 Set Aside and
	PD	(36,000)	-	-	(36,000)	\$12.211M Year 4 Set Aside that was later allocated on June
	TBA	(12,226,000)	-	-	(12,226,000)	24th as the YR 4 Spending Plan.
	TPA	(6,813,000)	-	-	(6,813,000)	
	CSIT Close MCJ	(31,514,000)	-	-	(31,514,000)	
1 Total		\$ (283,979,000)	\$ -	\$ -	\$ (283,979,000)	
2	APD	\$ 817,000	\$ -	\$ -	\$ 817,000	Reflects a transfer of \$427.3M in unspent unencumbered
	ART	2,394,000	-	-	2,394,000	from Year End Savings to To Be Allocated budget. The
	CL	14,500,000	-	-	14,500,000	remaining unspent and unencumbered NCC Variance
	CP	7,300,000	-	-	7,300,000	amount at the end of Fiscal Year 24-25.
	DCBA	47,029,000	-	-	47,029,000	
	DCFS	1,326,000	-	-	1,326,000	Includes Year 4 Spending Plan - \$140.972M of unspent one-
	DEO	1,605,000	-	-	1,605,000	time funding for 12 new programs and \$12.340M for JCOD
	DHS	63,135,000	-	-	63,135,000	and TPA
	DMH	51,000	-	-	51,000	Programs Restored - 3 programs were restored by Board
	DPH	8,934,000	-	-	8,934,000	Motion on June 24th for APD, PD, and MVA for \$28.185M
	DPR	8,500,000	-	-	8,500,000	TOTAL \$181.497M
	DYD	5,057,000	-	-	5,057,000	
	JCOD	8,546,000	-	-	8,546,000	TBA - Remaining unspent one-time funding
	MVA	36,953,000	-	-	36,953,000	
	PD	28,000	-	-	28,000	
	TBA	21,773,000	-	-	21,773,000	
	TPA	139,639,000	-	-	139,639,000	
	CSIT Close MCJ	31,514,000	-	-	31,514,000	
	Programs Restored	28,185,000	-	-	28,185,000	
2 Total		\$ 427,286,000	\$ -	\$ -	\$ 427,286,000	
3	APD	\$ 6,900,000	\$ -	\$ -	\$ 6,900,000	Reflects adjustment to transfer \$181.5M in one-time funding
	CL	14,500,000	-	-	14,500,000	from To Be Allocated budget to various budget units.
	DCBA	46,899,000	-	-	46,899,000	
	DHS	27,120,000	-	-	27,120,000	Approved Year 4 Spending Plan.
	DPH	7,000,000	-	-	7,000,000	
	DPR	8,500,000	-	-	8,500,000	12 Original programs total \$140.972M
	JCOD	4,600,000	-	-	4,600,000	
	MVA	43,238,000	-	-	43,238,000	3 Programs Restored - \$6.9M APD, \$6.285M , \$15M PD
	PD	15,000,000	-	-	15,000,000	TOTAL \$28.185M
	TPA	7,740,000	-	-	7,740,000	JCOD & TPA \$12.340
3 Total		\$ 181,497,000	\$ -	\$ -	\$ 181,497,000	
Remaining Unspent		\$ 245,789,000	\$ -	\$ -	\$ 245,789,000	\$427.286 minus \$181.497 = \$245.789

Program Name	Strategy	Administrator	Description	Recommended Funding Amount
Healing-Centered Arts Programming for Justice-Impacted Adults at DOORS Centers	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	When the first DOORS Center opened in 2019, the new County model of support for adults on felony probation as they reenter the community included the arts. In addition to commissioning civic art murals for the facility, Arts and Culture contracted with Homeboy Art Academy to embed arts-based healing strategies into reentry services. In February 2021, Arts and Culture, the Office of Diversion and Reentry, Probation, and Homeboy Art Academy, along with other DOORS Center providers, developed the Healing Through the Arts Strategic Plan, which outlined strategies to ensure the arts continue to be embedded into client healing, social-emotional development, job skills training, and family reunification. In September 2022, Homeboy Art Academy’s contract concluded. To advance and sustain the work outlined in the Strategic Plan, DOORS Center staff requested Arts and Culture’s assistance in soliciting and contracting with arts service providers for the center on South Vermont Avenue, as well as for the new DOORS Center in the Antelope Valley. In August 2023, Creative Acts (Vermont Ave) and the Alliance for California Traditional Arts (Antelope Valley) were contracted to provide the following services: •Guided Arts Instruction and Performances: Healing-centered and culturally diverse hands-on workshops, residencies, and performances that build skills in an art form, provide opportunities to create original work and tap into creative expression, enhance cognitive and social-emotional development, and provide hope and support to former gang-involved and justice-impacted adults. Art forms may include but are not limited to the visual arts (e.g., painting, drawing, photography), theater, music and drum circles, poetry and literary arts, spoken word and storytelling, movement and dance, podcasts, and multimedia (e.g., video, digital arts). •Narrative Change: Engage justice-impacted adults in creative writing, poetry, podcasting, storytelling, songwriting, and other arts-based approaches that support social emotional well-being, reframe stereotypes, ignite self-discovery, and empower self-identity.	\$552,000.00
TPA: Creative and Healing-Centered Reentry Supports	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy funds programs that center healing, creative expression, and identity restoration as core elements of reentry and diversion support for justice-impacted individuals. These programs combine arts-based engagement, emotional wellness, and trauma-informed services to reduce recidivism, foster community belonging, and disrupt cycles of system involvement. Eligible programs may include—but are not limited to—structured, cohort-based interventions; restorative and anti-bias education models; and healing-centered creative experiences that engage participants in storytelling, visual arts, performance, and movement. Services should be designed to support emotional regulation, self-efficacy, and prosocial development, while also creating opportunities for connection, learning, and identity transformation. This investment includes specialized programming for justice-involved women—particularly those under probation, SCRAM/electronic monitoring, or navigating court supervision—through trauma-responsive, gender-affirming supports. Programs should reduce isolation, foster peer connection, and provide life skills, holistic wellness activities, and transportation or incentives to encourage participation. In addition, programs serving individuals who have committed bias-motivated offenses (felony or misdemeanor) may offer culturally responsive diversion opportunities that interrupt hate-based behavior and foster reconciliation. This includes anti-bias education, empathy-building modules, counseling, and facilitated engagement with targeted communities. Prevention efforts targeting youth and transitional-age youth (TAY) are also encouraged. Populations served may include formerly gang-involved adults, people on felony probation, women under carceral supervision, and individuals charged with hate crimes. Programs operating at reentry hubs such as DOORS Centers, community clinics, or trusted cultural spaces are strongly encouraged. Proposals should demonstrate cultural competency, experience with justice-involved populations, and use of trauma-informed, healing-centered, and community-rooted approaches.	\$502,000.00
Rapid Diversion Program Expansion	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The goal of the Rapid Diversion Program (RDP) is to create a streamlined pathway out of the criminal courts and into services for justice-involved individuals who meet the mental health diversion criteria under California Penal Code section 1001.36. RDP is a uniquely collaborative partnership between defense and prosecution agencies, courthouse staff, community-based clinical organizations (Project 180 and Exodus Recovery Inc.), and JCOD. These agencies work together to determine court processes and coordinate service referrals to quickly exit participants from LA County jail and/or criminal proceedings and into mental health treatment, substance use disorder treatment, housing, and care/case management services. At the seven participating courthouses, RDP offers onsite clinical evaluators who provide same-day, in-court assessments. If the individual has an eligible charge, meets the clinical criteria, and is interested in participating in the program, the RDP staff pairs the individual with a case manager, picks them up from jail if needed, and provides linkage to clinical treatment, housing, and other necessary services. Individuals with diverted misdemeanor cases participate in the program for approximately one year, while those with diverted felony cases participate for approximately two years. Once the terms of diversion have been completed, the participant’s case is dismissed. As of May 2025, RDP diverted over 3,200 cases and dismissed over 1,100 cases. 63% of RDP participants have either graduated or are on track to graduate. Additionally, 91% of RDP graduates have not had a new case filed in LA County (RAND, 2024).	\$2,783,000.00
CSIT Holistic Early Assessment & Linkage (HEAL)	Strategy 1: Diversion, Behavioral Health & Wellness	CEO	Currently, people charged with criminal cases face delays with being evaluated for mental health diversion. There is a shortage of court-appointed experts, and they often carry large caseloads, lengthening the time people spend waiting for the evaluations which are required for diversion—commonly adding a minimum of six weeks to a criminal case. The Holistic Early Assessment and Linkage (HEAL) Program addresses this need by providing mental health evaluations as early as possible. Created by the Office of the Public Defender (PD), HEAL began in October 2024 as a pilot in the Central Region Felony arraignment court. HEAL expedites the process of developing treatment plan and linking people to community-based services, providing an alternative to the existing process of applying for a judge to appoint a psychologist to prepare a mental health diversion motion under Evidence Code Section 730. Initially, the pilot had two limitations: it did not include a Public Defender Psychiatric Social Worker (PSW) to conduct confidential clinical assessments under the attorney-client privilege and it did not include Partners for Justice (PFJ) advocates, who coordinate services swiftly. If approved, this funding would provide a Public Defender PSW to screen clients who are in jail custody—or who face incarceration. Instead of waiting weeks, the PSW would conduct same-day assessments and complete treatment plans so public defenders can formally request diversion. Concurrently, PFJ advocates would connect clients to community-based alternatives to incarceration and screen clients for outstanding needs so that clients, when released, can focus on their treatment (e.g. applying for drivers licenses, housing, and employment). If the Court does not release someone immediately at arraignment, the PSW will assist the attorney in rapidly identifying other diversion programs such as JCOD’s Rapid Diversion Program (RDP), Office of Diversion and Reentry (ODR), or substance use disorder services through SAPC-DPH.	\$1,587,000.00
TPA: Mental Health Diversion and Crisis Alternatives to Incarceration	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy supports programs that offer diversion from jail at the earliest possible touchpoints—including arrest, arraignment, and court proceedings—for individuals experiencing mental health crises, co-occurring disorders, or substance use needs. These efforts aim to interrupt incarceration pathways by providing timely clinical evaluations, intensive case management, and connection to community-based stabilization services. Programs under this strategy may operate in partnership with the courts, law enforcement, and mental health providers to identify eligible individuals early in the legal process—especially during pretrial or arraignment—and to coordinate alternatives to custody. Interventions include same-day behavioral health assessments, onsite or virtual linkage to housing and treatment services, and clinical recommendations to judges and attorneys to inform diversion outcomes. Facilities such as walk-in crisis stabilization centers can serve as an alternative to jail or emergency rooms for individuals with acute mental health needs, offering trauma-informed care, observation, and transitional services in lieu of detention. These centers should provide culturally competent, community-rooted services that address the needs of Black, Indigenous, and People of Color (BIPOC) communities—especially those disproportionately impacted by incarceration and behavioral health criminalization. Priority populations include: People with untreated or emerging mental health conditions; Individuals experiencing substance use crises or dual diagnoses; People at risk of being held pretrial due to behavioral health issues; Those eligible for mental health diversion under PC 1001.36 or similar statutes. Programs should demonstrate strong coordination with courts, public defenders, and/or clinical partners, and must prioritize stabilization, dignity, and long-term community wellness over punishment. Proposals that include linguistically accessible services, peer support models, and geographic accessibility in high-need regions (e.g., South LA, the Antelope Valley, and Southeast LA) are encouraged.	\$7,000,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
Harm Reduction: Engagement and Overdose Prevention (EOP)	Strategy 1: Diversion, Behavioral Health & Wellness	DPH	The Department of Public Health's Division of Substance Abuse Prevention and Control's (SAPC) Harm Reduction Unit is requesting an increase in funding to expand the current network of contracted harm reduction Engagement and Overdose Prevention (EOP) Hubs, also known as syringe service providers. Harm reduction services represent an important tool and component of the multi-pronged solutions, including prevention, treatment, and recovery services that LA County is investing in, that are needed to effectively address the overdose crisis, homelessness, and other risks to health and wellbeing. Harm reduction services are well demonstrated to reduce overdose deaths, reduce the public use of injectable drugs, reduce transmission of communicable diseases such as HIV/AIDS and viral hepatitis, increase access to substance use services, reduce the use of emergency medical services, and increase public safety. People using harm reduction services are five times more likely to participate in drug treatment and three times more likely to reduce or stop injecting than those who have never accessed harm reduction services. Additionally, in high-risk populations, upwards of 20% of naloxone doses distributed may result in overdose reversals, meaning that a life can be saved for every five doses of naloxone distributed. Currently, CFCI funds have supported the growth of the EOP Hub network to 12 contracted agencies in 2024-25. Moving into 2025-26, DPH SAPC has the opportunity to expand funding to 5 more EOP Hub provider agencies. DPH SAPC, working in collaboration with the Department of Human Services' Harm Division, has expanded County harm reduction syringe services, which contributed to a 22% reduction in overdose fatalities from 2023 through 2024, from 3,137 to 2,438. Total requested funds are \$4,000,000. The EOP program has been awarded \$2,000,000 for FY25-26. This request is for an additional \$2,000,000. DPH allocates 100% of this CFCI funding through contracts with community-based organizations.	\$2,208,000.00
Skid Row Harm Reduction Health Hub – Medical and Supportive Services	Strategy 1: Diversion, Behavioral Health & Wellness	DHS	The Harm Reduction Health Hub on the Skid Row Care Campus offers an array of services to Skid Row community members. This includes light-touch case management, including housing navigation assistance, community respite beds, light-touch medical care, mental health services navigation, substance use services navigation and, access to Medication for Assistive Treatment (MAT) including methadone. The Health Hub also has drop- in services so that community members have a safe space to rest, charge a cell phone, obtain harm reduction supplies and access basic necessities such as light meals and clothing. The first Health Hub launched as part of the Skid Row Care Campus in May of 2025 and a second Harm Reduction Health Hub will be opening in Skid Row later this summer. The Skid Row Care Campus was developed as part of the Skid Row Action Plan spearheaded by Department of Health Services Housing for Health in 2022. The Skid Row Action Plan was adopted by the Board of Supervisors and would provide essential, community-driven services designed to uplift the Skid Row community. Funds will be utilized for costs related to supportive services and community observation beds which are partially funded by other sources.	\$5,658,000.00
TPA: Community-Based Behavioral Health & Harm Reduction Services	Strategy 1: Diversion, Behavioral Health & Wellness	TPA	This strategy invests in holistic, trauma-informed behavioral health services and harm reduction models for adults impacted by the justice system—especially those living with substance use disorders (SUD), co-occurring mental health conditions, and chronic instability. These programs are rooted in trust-based, culturally competent community partnerships that meet people where they are, without judgment, and provide sustained pathways to healing and recovery. Programs may include outpatient substance use disorder treatment, psychiatric care, case management, and wraparound supports—delivered longitudinally in familiar, community-based settings such as reentry centers, drop-in clinics, or street-based outreach. Services should prioritize continuity of care, relationship-building, and client autonomy, often delivered by peer navigators, formerly incarcerated practitioners, and culturally aligned care teams. Harm reduction services—including naloxone distribution, safer use kits, and overdose prevention—should be embedded alongside pathways to more intensive care, helping to build trust and reduce mortality among people actively using substances. Mobile outreach, embedded clinicians, and drop-in health hubs are encouraged to ensure geographic accessibility in high-need areas, including Skid Row, South LA, and communities with high reentry volume. Priority populations include: Individuals reentering from jail or prison with behavioral health needs; Adults experiencing chronic or active substance use; Formerly incarcerated individuals with limited access to health care; People experiencing homelessness or housing insecurity; Black, Indigenous, and other People of Color who face compounding barriers to care due to systemic inequities. Successful programs should demonstrate commitment to long-term engagement, respect for lived experience, and integration across behavioral health, housing, and justice systems. Proposals that explicitly address racial and gender disparities in behavioral health access and incarceration are encouraged, especially models led by or in partnership with justice-impacted communities.	\$1,000,000.00
Medical Legal Community Partnership Los Angeles (MLCP-LA)	Strategy 1: Diversion, Behavioral Health & Wellness	DMH	The Medical Legal Community Partnership-Los Angeles (MLCP-LA) is the only integrated countywide program to provide legal support to improve clients' physical and mental health. MLCP-LA is a collaborative effort involving the LA County Department of Health Services, the LA County Department of Mental Health, and four non-profit law firms: Neighborhood Legal Services of Los Angeles County, Legal Aid Foundation of Los Angeles, Mental Health Advocacy Services, and Bet Tzedek Legal Services. Since March 2018, MLCP-LA advocates have helped almost 14,000 unique people with over 22,000 legal cases including criminal record clearing, securing public benefits, maximizing Medi-Cal and Medicare eligibility and health plan utilization, reducing medical debt, improving housing conditions, avoiding evictions, obtaining expungements, restoring skilled licenses, regularizing immigration status for survivors of domestic violence and crime, and securing restraining orders. Lawyers are integrated within clinics to provide free in-person and virtual help to low-income people in LA County, including patients who were recently incarcerated. Lawyers also work with community health workers, social workers and medical providers and train them to recognize legal issues and to help them better identify and respond to justice-involved clients and their families. While individuals are incarcerated, MLCP-LA provides critical support to their families, ensuring they have access to the income, food, housing, and health benefits to which they are entitled. By helping clients and their households move towards stability, MLCP-LA's services help ameliorate homelessness, reduce factors which may lead to justice involvement and recidivism, and support clients reintegrating within their communities. Part of the program is a collaboration between the Los Angeles County Department of Mental Health (DMH) (two DMH clinics) and nonprofit, community legal services providers. The proposed project would expand MLCP-LA services into additional DMH clinics and create a new focus on people with justice-system involvement.	\$1,822,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
Expungement Program	Strategy 1: Diversion, Behavioral Health & Wellness	DPSS	An expungement program is a vital resource for participants in the GAIN (Greater Avenues for Independence) and START (Skills and Training to Achieve Readiness for Tomorrow) Programs, as it directly addresses one of the most significant barriers to employment, housing, and education: a criminal record. Many participants in GAIN and START carry prior convictions that, while unrelated to their current goals and potential, severely limit their ability to secure sustainable employment, gain access to stable housing, and pursue higher education or vocational training. The Public Defender teams in the Mobile Unit will travel to DPSS offices and community-based resource fairs to conduct interviews, assist in clearing warrants, and prepare record clearing petitions for individuals who are experiencing or who are at-risk of experiencing homelessness. Required physical appearance in court can be an intimidating experience for a person; this program brings court services to places where people already go to have basic needs addressed. By offering legal support to petition for the dismissal or sealing of eligible convictions, an expungement program empowers individuals to rebuild their lives. For GAIN participants, this support significantly enhances employability; given that many employers conduct background checks and may be hesitant to hire individuals with criminal histories. Removing or reducing the visibility of these records helps level the playing field, opening doors to a broader range of job opportunities and career pathways that align with the participant's skills and aspirations. For START participants, who are often in the earliest stages of recovery and self-sufficiency, expungement provides a critical step in rebuilding confidence and breaking cycles of poverty and incarceration. It helps restore confidence, improve access to stable housing and services, and promotes full participation in the workforce development opportunities offered through START. Moreover, expungement programs offer hope and a sense of justice, reinforcing the Department's commitment to second chances and equity. They support GAIN and START's mission to help individuals achieve self-sufficiency by removing systemic obstacles that disproportionately impact low-income communities. Ultimately, expungement services not only benefit the individual but also strengthens families and communities by promoting economic mobility, reducing recidivism, and fostering long-term social reintegration.	\$561,000.00
Justice Connect Support Center	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The Justice Care and Opportunities Department (JCOD) is the County's new central agency unifying LA County's efforts to serve vulnerable justice-impacted people and communities and drive forward the Board of Supervisors' vision of Care First approach. On October 1, 2023, JCOD launched the Justice Connect Support Center and Justice Connect website to help justice involved individuals (JII) navigate the justice system. Since October 1st, the new JCOD Justice Connect Support center is receiving calls at 1-833-LAC-JCOD or 1-833-522-5263 available seven days a week from 6 a.m. to 11 p.m. for justice involved individuals (JII), their families and the community. The Support Center can facilitate connections to a wide range of resources, including court reminders, warm handoffs to care management providers for connections to local services, and transportation assistance to housing, court appearances, probation/parole, and childcare necessary for court appearances. This Support Center is aligned to provide support to system-impacted individuals with the October 1, 2023 launch of the Los Angeles Superior Court's New Bail Schedule and Pre-Arraignment Release Protocols. JCOD works with community-based organizations and those with lived experience to provide resources and care to those impacted by the criminal court system. The JCOD Justice Connect Support Center (JCSC) is equipped to provide more personalized assistance to connect individuals to the services they need. The call center is accompanied by justiceconnect.org, a website designed to educate justice-involved individuals and the community at large. The website explains how JCSC can help individuals as they navigate through the justice system, highlighting key points in the process, including the importance of making court appearances, information about the pretrial process, and answers to frequently asked questions. It is also a resource hub offering details on how to connect to care management support and a network of individualized care resources. As of July 2, 2025, JCSC has completed over 27,000 engagements. Of this number, nearly 26,000 were directly from JIIs. Out of 26,000 calls, 2,815 JIIs were connected to service providers based on their emergency or non-urgent needs. JCSC has also booked 32,000 transportation services and set up 3,050 court reminders via phone, text or email.	\$7,500,000.00
CalFresh Healthy Living	Strategy 1: Diversion, Behavioral Health & Wellness	DPH	The CalFresh Healthy Living Program is an existing nutrition education and obesity prevention program that uses evidence-based curricula to encourage low-income residents to make healthy food choices and choose physically active lifestyles consistent with the Dietary Guidelines for Americans. The goal of the program is to decrease the incidence of obesity and diet-related disease among low-income residents. The program also seeks to address food insecurity by educating low-income resident how to eat healthy on a limited budget.	\$10,000,000.00
CEO Poverty Alleviation Initiative/BREATHE Program	Strategy 2: Economic Opportunity & Sustainability	CEO	A guaranteed basic income (GBI) program tailored for undocumented people in Los Angeles would provide consistent, no-strings-attached monthly financial support to help individuals and families meet their basic needs—such as food, housing, healthcare, and transportation—especially during times of crisis and instability. This program is a direct response to the current climate of fear and violence in which undocumented residents are being targeted, surveilled, and abducted by ICE agents and vigilante groups. Many are now afraid to leave their homes, go to work, or access public services, effectively trapping them in a state of economic and emotional crisis. By offering a predictable source of income, this GBI program would create a lifeline for people forced into the shadows. Like the name and acronym VIDA implies, this program would recognize the right to survival, dignity, and well-being, regardless of immigration status. It would reduce the pressure to take unsafe jobs, empower individuals to care for their families, and allow communities to begin to heal and organize without the constant threat of displacement and criminalization. Beyond meeting immediate material needs, this program would also serve as an act of sanctuary—redistributing resources in a way that prioritizes safety, equity, and justice. A basic income for undocumented people is not just a policy or program—it is a necessary act of care and love for our beloved community. Using the infrastructure of the already existing LA County Breathe program, this program may also rely upon DPSS to identify existing General Relief recipients who may be eligible for this program, in addition to working with a trusted community based organization that has a history of giving microgrants to the target population.	\$908,000.00
TPA: Economic Resilience Fund	Strategy 2: Economic Opportunity & Sustainability	TPA	This Economic Resilience Fund is a county and TPA administered initiative designed to provide no-strings-attached direct cash assistance to communities facing structural exclusion and economic instability. With a focus on undocumented households, Black and Indigenous residents, disaster-impacted workers, and small businesses disrupted by ICE enforcement, it builds upon efforts around guaranteed income. This proposal requests an allocation from Los Angeles County to launch and fully disburse the fund within 12 months, with program setup completed within 3 months of approval. A portion will go directly to community members and small businesses through one-time grants and monthly payments administered along side community -based partnerships. The remaining will support rapid program setup, CBO-led outreach, and minimal county administration to ensure dignity-centered intake and secure distribution. By investing in historically excluded communities with unrestricted cash aid, the Fund will advance economic justice, community stability, and the County's broader commitments to equity and harm repair.	\$1,292,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
RepresentLA - Immigration Legal Representation	Strategy 2: Economic Opportunity & Sustainability	DCBA	RepresentLA is a county-wide legal services initiative launched in 2022 to support immigrants facing deportation. Overseen by the Los Angeles County Office of Immigrant Affairs (OIA), the program is administered by community-based legal service providers and funded through public-private partnerships with Los Angeles County (County), City of Los Angeles (City), and philanthropic funding. The County investment to launch the program was partially supported by CFCI-ARP funds. RepresentLA provides free, merit-blind legal representation to low-income County residents in immigration detention, non-detained immigrants in deportation proceedings, and vulnerable populations who struggle to access legal services. RepresentLA expansion through CFCI funding will increase capacity for legal representation services across the program, while prioritizing individuals impacted by the aggressive federal immigration enforcement that communities have experienced since June 6, 2025. A large percentage of LA County's undocumented communities – including many system-impacted noncitizens with lawful status – are now at risk of immigration interrogation, detention and criminal prosecution for immigration-related administrative violations (see response to # 21). Expanded program services will prioritize representation of detained immigrants in bond hearings and "credible fear interviews" to secure their release from Immigration and Customs Enforcement (ICE) custody, allowing their return to their families and jobs while they contest their deportation outside of detention. Services will also add rapid response/emergency legal advocacy to address ICE custody decisions, including those impacting persons in medical facilities where enforcement is now taking place, as well as people at risk of detention when attending routine supervision appointments with ICE. This will increase successful legal outcomes to prevent the trauma of deportation-induced family separation, as immigrants with legal representation see a tenfold increase in positive case outcomes compared to those who are unrepresented. CFCI funding will also expand capacity for full-scope representation in immigration court, and legal services for vulnerable populations seeking immigration relief.	\$2,875,000.00
TPA: Immigrant Legal Services	Strategy 2: Economic Opportunity & Sustainability	TPA	Immigrant Legal Services : Emergency Response Fund is designed to expand access to rapid, high-quality legal support for immigrant communities facing heightened enforcement, detention, and deportation threats. This fund would support urgent legal representation and advocacy efforts during periods of escalated federal or state immigration enforcement, natural disasters, public health crises, or other emergencies that disproportionately harm vulnerable immigrant populations in Los Angeles County. The fund would prioritize support for community-based legal programs like RepresentLA, which provides full-scope immigration legal defense and rapid response services for detained individuals, asylum seekers, survivors of trafficking, LGBTQ+ immigrants, and system-impacted people. Funding could also support smaller grassroots and regional immigrant-serving legal organizations to ensure countywide coverage and culturally competent, language-accessible services for historically underserved communities. The fund would be designed for immediate deployment and flexible response to emerging legal needs, helping to stabilize communities in crisis and uphold the fundamental rights of all Angelenos.	\$1,292,000.00
TPA: Financial Literacy	Strategy 2: Economic Opportunity & Sustainability	TPA	Financial Literacy: Supports financial empowerment initiatives and programs countywide that deliver a coordinated, age-responsive approach to financial literacy and reentry support. Proposals must capture one or more strategically aligned program arms: (Focus 1) will aim to to expand culturally grounded financial literacy workshops and mentorship for high-risk youth ages 10–18 in gang-impacted communities; and/or (Focus 2) will aim to implement trauma-informed, financial and legislative empowerment curriculum for justice-impacted adults and young adults countywide. This includes intensive emotional finance and reentry planning for formerly incarcerated adults in transitional housing, leveraging its peer-led model.	\$2,584,000.00
TPA: General Training and Employment Services for Black Workers	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for Black Workers : Innovative workforce development initiative that builds long-term career pipelines for Black Angelenos, with a focus on young adults (ages 18–45) and individuals impacted by incarceration. The program aims to close persistent racial gaps in employment, income, and access to emerging sectors by offering paid, skills-based training programs that lead directly to living-wage jobs. Participants will gain hands-on experience through paid apprenticeships, industry-recognized certifications, and digital literacy training in high-demand fields such as green energy, healthcare, technology, and public service. These sectors were chosen for their growth potential and relevance to community wellbeing and climate resilience, as well as their alignment with public and private sector hiring opportunities. The program is rooted in equity and accessibility. Participants will receive wraparound support to address the real-life barriers that often prevent marginalized workers from completing training or securing stable employment. This includes childcare stipends, transportation assistance (e.g., Metro passes or gas cards), access to laptops and Wi-Fi hotspots, mental health support, legal services for reentry navigation, and mentorship from industry professionals.	\$2,000,000.00
TPA: General Training and Employment Services	Strategy 2: Economic Opportunity & Sustainability	TPA	General training and employment services will include worker and industry-informed workforce development models that support historically disinvested individuals and communities in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices.	\$5,299,000.00
Advancing Community Health and Workforce Education	Strategy 2: Economic Opportunity & Sustainability	DPH	The Advancing Community Health and Workforce Education (WE) Project is a countywide initiative aimed at coordinating, strengthening, and sustaining the Community Health Worker (CHW) workforce in Los Angeles County. Led by the Department of Public Health (DPH), in collaboration with the Departments of Health Services (DHS) and Mental Health (DMH), the project equips CHWs with the knowledge, skills, and support systems needed to conduct outreach and provide care across diverse clinical and community-based settings. At the heart of the initiative is a comprehensive, culturally responsive core competency curriculum that provides foundational training for CHWs. The curriculum is aligned with state-recognized core competencies and tailored to meet local priorities, including behavioral health, care coordination, chronic disease prevention, and the social drivers of health. Training content emphasizes cultural humility, communication skills, community engagement, and systems navigation. The WE Project also facilitates a Peer Learning Network that brings together CHWs, supervisors, and community partners for ongoing skill-building, networking, and shared learning. These sessions foster collaboration, reduce professional isolation, and create opportunities for CHWs to co-develop strategies that address common challenges in the field. In addition to core training and peer engagement, the WE Project will contract with external organizations to deliver specialized workshops that supplement the core curriculum and enhance CHW learning. Topics such as motivational interviewing, trauma-informed care, field safety, cultural humility, and self-care will further enhance CHW skills and readiness to navigate evolving health system priorities. The WE Project addresses a critical need for sustainable workforce development infrastructure. By investing in high-quality training, peer support, community collaboration and interdepartmental coordination, the initiative advances equity-driven, community-centered care models. It reflects the strengths and needs of Los Angeles communities while preparing the CHW workforce for the future.	\$280,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
TPA: General Training and Employment Services for Justice-Impacted Workers	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for Justice-Impacted Workers : General training and employment services will include worker and industry-informed workforce development models that are targeted to support justice-impacted individuals in accessing quality jobs and career pathways and promote economic equity, mobility, and sustainability for LA County residents. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include all or some of the following program elements: targeted outreach and engagement, coordinated case management, job readiness preparation, skills training and credentials (e.g. occupational training, pre/apprenticeships), paid work experiences (e.g. transitional subsidized employment, youth internships), supportive services and cash assistance, job placement support, retention and advancement support for youth, jobseekers, and workers as well as recruitment, customized training (e.g. on-the-job training), and financial incentives (e.g tax credits, wage subsidies) for hiring employer partners. Proposals may also include public information campaigns and opportunities that promote inclusive hiring practices as well as unique reentry services and supports.	\$2,526,000.00
Los Angeles County Training Center (LACTC)	Strategy 2: Economic Opportunity & Sustainability	JCOD	The Los Angeles County Training Center (formerly known as Probation Camp Gonzales) serves as a residential vocational center aimed at supporting justice-involved individuals, those affected by the foster care system, and veterans. JCOD program currently offers training in firefighting, culinary arts, and construction, helping participants acquire valuable job skills and certifications to enhance their employability. The need for these services is critical, as many of our participants face significant barriers to stable employment and reintegration into society. By focusing on vocational training, mentorship, and support, our program prepares individuals for rewarding careers while also playing a vital role in reducing recidivism and breaking the cycle of incarceration. In our supportive residential environment, participants are empowered to regain their autonomy and become productive members of the community An annual funding of \$6 million will enable us to expand our programs, hire experienced trainers, and improve facilities. This investment ensures that we can continue to meet the growing needs of those we serve. Our efforts align with the mission of the Justice, Care, and Opportunities Department to provide equity-focused support, embodying the county's "Care First, Jail Last" initiative.	\$1,263,000.00
TPA: General Training and Employment Services for American Native and Indigenous Workers	Strategy 2: Economic Opportunity & Sustainability	TPA	General Training and Employment Services for American Native and Indigenous Workers	\$1,263,000.00
General Training and Employment Services for American Native and Indigenous Workers	Strategy 2: Economic Opportunity & Sustainability	LANAIC	General Training and Employment Services for American Native and Indigenous Workers	\$632,000.00
TPA: Transitional subsidized employment models	Strategy 2: Economic Opportunity & Sustainability	TPA	Transitional subsidized employment models offer paid work that builds skills on-the-job and professional experience with employment social enterprises and employer partners. These programs support historically disinvested workers in an earn and learn model that support living wages also meets the current and future hiring needs of cross-sector employers. Priority participants include but are not limited individuals with lived justice or homelessness experience and opportunity youth. Key sectors include those that are high-growth like tech, entertainment, and construction and are critical opportunity areas like early education and social assistance and homecare. To support these outcomes, proposals may include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and job placement support.	\$2,526,000.00
TPA: Pre-Apprenticeships and Apprenticeships	Strategy 2: Economic Opportunity & Sustainability	TPA	Pre-Apprenticeships and Apprenticeships are training models that offer education and skill building, on-the-job experience, and progressive wages. Apprentices are hired directly by employers. Pre-apprenticeships are offered by labor partners and community-based partners and offer targeted outreach, job readiness, industry-specific training and credentials to prepare individuals for an apprenticeship. These programs support worker and industry hiring and training needs and yield quality jobs, career pathways, and strong retention outcomes. To support these outcomes, proposals maybe built in traditional sectors that have local, state, or federally Registered Apprenticeship and Pre-Apprenticeship Programs like construction and hospitality or in non-traditional sectors or occupations where minimum quality standards are met for workers and employers. Programs may also include a wide range of training and employment services, including outreach and engagement, coordinated case management, job readiness preparation, industry certification and credentials, supportive services and cash assistance, and retention and advancement support.	\$1,263,000.00
TPA: Entrepreneurship programming	Strategy 2: Economic Opportunity & Sustainability	TPA	Entrepreneurship programming helps individuals and early-stage small businesses and nonprofits gain education, training and technical assistance, and capital to start-up and grow as well as drive economic mobility, wealth generation, and anti-displacement. Programs support historically disinvested individuals and business owner in formalizing through educational programming (e.g. business, marketing, and finance plans) and 1:1 counseling and referrals. To support these outcomes, proposals may include cohort-based training and/or 1:1 services delivery with in-person and remote opportunities and supportive services as well as financial products and services. Proposals may also be customized to priority populations and sectors. All programming should be in-language and with cultural competency.	\$2,842,000.00
TPA: Worker ownership programsCooperative Education and Development	Strategy 2: Economic Opportunity & Sustainability	TPA	Worker ownership programs support the establishment and/or transition of business structures from owner to shared ownership with shared financial stake and democratic control. Worker and community benefits are at the center of these business models. Worker ownership may include worker cooperatives, employee stock ownership plans, and trust. These programs support the sustainability of legacy businesses and improve worker retention and economic mobility. To achieve these outcomes, programs may include public awareness and outreach and education, training and technical assistance, and capital and legal access for transition over time. All programming should be in-language and with cultural competency.	\$474,000.00
Social Equity Program, Office of Cannabis Management	Strategy 2: Economic Opportunity & Sustainability	DCBA	The Social Equity Program is a County-led initiative designed to redress the harm of intentionally targeted enforcement policies of the drug war. These policies/practices caused mass incarceration, state-sanctioned violence and removal of public resources and lasting generational impacts. Despite California voters passing Prop. 64 in 2016 allowing for the legalization of commercial cannabis, those disproportionately impacted are yet to equitably benefit from the legal marketplace, with less than 12% of owned and operated by people of color. In 2018, the State enacted the Cannabis Equity Act, which attempted to incorporate fair and inclusive policies and programs as a core function for legalization, authorizing local jurisdiction to implement local social equity programs to support business owners that were disproportionately harmed by past criminal justice practices (referred to as social equity operators/applicants). As the County works on developing regulations for commercial cannabis in unincorporated areas that seek to protect public health and safety, it too can implement a Social Equity Program that provides opportunity for business ownership and trained jobs created through licensing for the very communities that have been impacted by enforcement. Equity applicants need more than access to the industry; they need infrastructure and wraparound services that address the imbalances and barriers to succeed. The Social Equity Program will provide services tailored to the unique needs of equity applicants, including priority licensing, system navigation and compliance support; business education and license readiness training; legal support, direct business technical assistance, and access to capital. The Office of Cannabis Management has worked closely with the Department of Economic Opportunity on the concept of the Social Equity Program. Funding will support the launch and operationalization of a comprehensive program to help equity applicants navigate the complex legal cannabis industry and face a double burden of industry-wide challenges plus systemic barriers.	\$1,200,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
TPA: Capacity building	Strategy 2: Economic Opportunity & Sustainability	TPA	Capacity building and other training and technical assistance support the retention and growth of local, diverse small businesses and non-profits by helping formalize their operations, access needed services and resources, invest in systems, technology and inventory, enter new markets, and diversify funding streams. Programs increase capacity to access public sector permits and contracting. Nonprofits and small businesses are responsible for essential goods and service delivery, local hiring, and culture and community building. To achieve these outcomes, programs may include bootcamps or cohort programming, workshops and educational opportunities, 1:1 counseling, capital and legal support among other offerings. All programming should be in-language and with cultural competency.	\$1,421,000.00
LA County Safe-to-Work Business Interruption Fund (BIF)	Strategy 2: Economic Opportunity & Sustainability	DEO	The LA County Safe-to-Work Business Interruption Fund (BIF) is designed to support qualified businesses throughout the County who have experienced a significant, negative business interruption in the wake of Immigration and Customs Enforcement (ICE) enforcement actions with grants of up to \$5,000. The Fund is administered by the LA County Department of Economic Opportunity (DEO) in collaboration with a third party administrator (TPA). Aidkit, who administered the LA Region Small Business and Worker Relief Funds, will be the TPA for this program. This grant is made in response to motion introduced on June 17, 2025 by LA County Supervisors Hilda L. Solis and Janice Hahn. The motion called for DEO to "partner with the Chief Executive Office Center for Strategic Partnerships (CEO-CSP) and philanthropy to identify funding for a DEO-led business interruption fund for small businesses impacted Countywide due to loss of workforce and/or curfews imposed due to federal immigration enforcement activity."	\$3,700,000.00
TPA: Youth Mentorship & Counseling: Transformative, Culturally Affirming Support for System-Impacted and Underserved Youth	Strategy 3: Education Access & Youth Development	TPA	This funding category supports holistic, trauma-informed mentorship and counseling programs for system-impacted, justice-involved, and at-promise youth ages 8–26 across Los Angeles County, with a particular emphasis on youth in SPAs 6, 8, and the Antelope Valley. Programs should prioritize communities historically impacted by disinvestment, systemic racism, and intergenerational trauma—including Black, Latino, Native/Indigenous, LGBTQ+, unhoused, foster, and justice-impacted youth. Carve-outs for culturally specific and identity-affirming programming—particularly for Black boys and men, LGBTQ+ youth, and Native youth—are encouraged. Programs should provide youth with consistent, long-term mentorship that fosters trust, emotional development, academic persistence, and positive identity formation. One-on-one and group mentorship models should be grounded in trauma-informed and culturally responsive frameworks such as restorative justice, cognitive behavioral therapy (CBT), healing-centered engagement, and social-emotional learning. Key program features may include: Cohort-based or drop-in models that meet youth where they are—whether in schools, community hubs, youth centers, or justice-adjacent settings; Personalized mentorship and care coaching that supports academic progress, college or workforce pathways, life skill development, and healing from trauma; Wraparound supports such as access to licensed therapists, peer healing circles, conflict resolution workshops, and family engagement; Opportunities for creative expression and cultural affirmation through the arts, storytelling, music, fashion, writing, and movement; Paid youth leadership and internship opportunities that build agency, financial literacy, and long-term career readiness; Physical and emotional wellness activities, including nutrition education, mindfulness practices, and safe spaces for play and movement. Programs must center the voices and leadership of youth, including through youth advisory boards, peer mentorship, or youth co-design of services. Intergenerational approaches that engage families and caregivers in healing and support are strongly encouraged. Priority will be given to programs with established community trust, culturally rooted methodologies, and experience working in high-need communities such as Compton, Long Beach, South Central, Pomona, and the Antelope Valley. Programs should demonstrate the ability to build long-term relationships with youth, connect them to opportunity and care, and disrupt cycles of harm with consistency, care, and cultural pride.	\$6,728,000.00
School-Based Mentorship Program Expansion	Strategy 3: Education Access & Youth Development	DYD	The School-Based Mentorship Program builds on DYD's continuum of care aimed at providing whole person resources to youth both in school and community settings. The program will provide tailored approaches to enhance school-based support that prioritizes student needs, enhances school safety and climate, and improves educational outcomes. This is achieved by integrating community resources and representation directly into the school environment. The initiative focuses on addressing challenges students face, including behavioral issues, and academic engagement by adding capacity for additional staff acting as peace builders directly on school campuses. These efforts strive to reduce law enforcement interactions, improve school climate, enhance student engagement, and foster a "Peace Builder Model" through mentorship and restorative practices. DYD aims to expand the school-based mentorship efforts through our partnerships to implement a peace-building model with youth who are or are at risk of becoming involved the juvenile justice system onto positive paths towards success.	\$6,900,000.00
TPA: School Based interventions: Trauma-Informed, Culturally Responsive Educational Equity and Wellness Programs	Strategy 3: Education Access & Youth Development	TPA	This funding category supports a wide spectrum of school-based and education-aligned programs designed to improve student outcomes, school climate, and educational equity across Los Angeles County. These programs serve youth ages 12–26, with a strong focus on middle school, high school, and community college students who are directly impacted by systemic inequities, including students who are justice-involved, reentry populations, and those at risk of disconnection from school or work. Programs in this category are trauma-informed, culturally responsive, and rooted in community-defined needs. They include: Mentorship and Restorative Practices: School-based mentorship programs that integrate community mentors, peacebuilders, and culturally responsive staff into school sites. These initiatives aim to reduce behavioral incidents and law enforcement contact while improving engagement and outcomes for youth, particularly those at risk of involvement with the juvenile justice system. Models such as the Peace Builder framework use restorative practices and positive youth development to build trust and belonging. Social-Emotional Learning (SEL) and Trauma Resilience: Group-based SEL programs offering structured sessions on mindfulness, emotional regulation, conflict resolution, and trauma awareness, including integration of ACEs (Adverse Childhood Experiences) education. These programs respond to rising behavioral challenges by cultivating safer school environments, student wellbeing, and strong family-school connections. Culturally grounded SEL strategies prioritize healing and belonging, with a specific emphasis on Black, Indigenous, and youth of color. Media Literacy and Digital Citizenship: School-based leadership programs that develop students into ethical storytellers and influencers, offering digital media training, exposure to creative industries, and portfolio development. These efforts aim to reshape school culture, uplift student voice, and prepare youth for opportunities in the creator economy. Technology Equity for Reentry Students: Education-aligned programs that support reentry populations—such as formerly incarcerated community college students—through access to technology (e.g., laptop loan programs), digital literacy development, and early academic onboarding support. These interventions promote educational persistence and employment readiness for youth navigating reentry. Funded programs may be implemented in partnership with County departments, school districts (e.g., LAUSD), community-based organizations, and higher education institutions. Delivery sites include public middle and high schools, continuation schools, and colleges such as Los Angeles Trade Technical College. This funding stream will be jointly administered by the Department of Youth Development (DYD) and a designated Third Party Administrator (TPA). DYD will focus on mentorship, school-based programming, and youth justice-aligned services; the TPA will prioritize community-based implementation and ensuring smaller grassroots organizations are equitably resourced. The overall goal is to increase youth safety, opportunity, and belonging in educational settings, while disrupting school pushout, punitive discipline, and youth incarceration. Priority will be given to programs serving Black youth, Indigenous youth, and students with lived experience of incarceration or systems involvement.	\$337,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
ARDI Civic Power LA – Participatory Democracy & Belonging Initiative	Strategy 3: Education Access & Youth Development	CEO	Civic Power LA could be a transformative initiative that will strengthen civic infrastructure in Black communities across Los Angeles County through three core components: participatory budgeting, civic education, and year-round civic organizing. Led by Black-led community-based organizations, the initiative will address persistent structural barriers to civic participation and belonging by empowering residents to engage in shaping the decisions and investments that affect their daily lives. Black Angelenos continue to report a disproportionately low sense of belonging (only 44.1%) and more than one in four live in what are termed "civic deserts"—areas with limited access to civic institutions, community spaces, and engagement opportunities. At the same time, nearly 60% of Black residents say that arts and culture are essential to their quality of life, highlighting the importance of culturally relevant civic spaces and programs. However, traditional civic institutions often fail to meet the cultural, historical, and communal needs of Black communities. Civic Power LA addresses these disparities by building accessible and culturally competent entry points into civic life. The program will train community leaders in participatory democracy, offer workshops and curriculum tailored to Black communities on how local government and budgeting work, and support organizing strategies that foster collective action. By facilitating participatory budgeting processes, residents will have direct power to identify community priorities and decide how resources are allocated. This initiative creates civic ecosystems where healing, self-determination, and systemic accountability can thrive. Through these efforts, Civic Power LA will increase Black civic participation, rebuild trust in public institutions, and ensure that public dollars reflect community-defined priorities. In doing so, it advances the Care First vision by engaging those most impacted by structural racism and mass incarceration in co-creating the future of public safety, wellness, and community wellbeing in Los Angeles.	\$2,590,000.00
TPA: Leadership Development: Youth Empowerment, Civic Belonging, and Culturally Rooted Organizing	Strategy 3: Education Access & Youth Development	TPA	This funding stream supports community-rooted, culturally grounded leadership development initiatives for youth and young adults across Los Angeles County, with a focus on populations most impacted by systemic racism, civic exclusion, and structural marginalization. It is recommended that this program area be administered by the Third Party Administrator (TPA), with a dedicated carve-out for civic leadership programming developed in partnership with the Anti-Racism, Diversity, and Inclusion (ARDI) Initiative of LA County. These programs are designed to build leadership pipelines that begin in early youth and extend into adulthood, integrating healing-centered engagement, cultural identity development, mentorship, and community-based civic action. Whether school-based, neighborhood-based, or anchored in cultural and historical frameworks, all efforts must center youth voice, agency, and lived experience. Key features of eligible programs may include: Civic Leadership and Participatory Democracy: Programs that demystify government structures and equip young people with the tools to shape public systems, including participatory budgeting, community organizing, and policy advocacy. A carve-out in this area will support efforts led by Black community-based organizations focused on increasing Black civic participation, particularly in neighborhoods experiencing civic deserts and low perceived belonging. Programming should be culturally resonant and rooted in local histories and strengths. Culturally Affirming Mentorship and Rites of Passage: Initiatives that provide intergenerational mentorship, mental wellness education, financial literacy, and rites of passage for boys and young men of color. These programs must be grounded in the cultural traditions of the communities they serve and promote healing, identity formation, and long-term purpose. Conflict Resolution and Peer Mediation: School-based or community-based leadership pathways that train youth to serve as peer mediators, conflict resolution practitioners, and peacebuilders in their communities. Programs should offer structured training and youth leadership roles that foster safer school and community climates and reduce punitive disciplinary practices. Indigenous Youth Leadership and Organizing: Programs led by and for Native and Indigenous youth in LA County that build leadership and organizing capacity through culturally relevant frameworks such as the Indigenous Lifecourse Framework. Eligible programs may include community-rooted advocacy training, cultural restoration, activism, and campaign development in areas such as education, health, and housing. These programs must explicitly invest in the leadership pipeline of Native youth, recognizing their historic exclusion and ongoing health and civic disparities. Youth Systems Change and Cross-Sector Collaboration: Initiatives that create or expand youth leadership infrastructure across regions, including youth-led councils, peer-led service design, and partnerships with local departments or systems (e.g., child welfare, juvenile justice). Programs should provide paid leadership opportunities, youth co-facilitation, and regular access to decision-making bodies. Models like Bold Vision, the "Heart of YJR" initiative in the Antelope Valley and Long Beach offer strong examples of youth co-creation in county planning and systems improvement. All programs must reflect trauma-informed and culturally responsive approaches and prioritize outreach to youth who are: System-impacted (e.g., justice or foster systems); Experiencing poverty or homelessness; Black, Indigenous, or other youth of color; LGBTQ+ & TGI youth; Youth in civic deserts or disinvested neighborhoods.	\$1,276,000.00
Youth Development Training and Capacity Building Community Academy	Strategy 3: Education Access & Youth Development	DYD	The Youth Development Training and Capacity Building Community Academy will support the goal of CFCI by increasing the use of restorative practices in the community and divert young people from involvement in the justice system by equipping partners with skills to develop young people as an alternative to incarceration and other punitive forms of discipline. Ultimately, all partners involved benefit from a community that is intentionally supportive of youth, fostering robust relationships with them. This program will provide communities with a holistic understanding of how to disrupt the pipeline to prison and improve overall culture through restorative practices.	\$600,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
TPA: Youth Engagement & Youth Prevention: Community-Rooted Programs for Healing, Growth & Belonging	Strategy 3: Education Access & Youth Development	TPA	This funding strategy supports a broad spectrum of community-rooted programs that prevent youth system involvement and foster holistic development through connection, creativity, healing, leadership, and life skill-building. Grounded in equity and a Care First approach, this category invests in trauma-informed, culturally relevant prevention services for youth ages 5 to 25 across Los Angeles County—especially Black, Brown, Indigenous, LGBTQ+, system-impacted, and justice-involved youth, as well as those in disinvested neighborhoods. Programs funded under this strategy are designed to keep young people engaged, safe, and empowered—during out-of-school time, evenings, and weekends—through access to transformative opportunities that build protective factors, reduce risk, and promote thriving. Key themes across this portfolio include: Core Strategies & Activities: Healing-Centered Youth Development: Programs blend mental health support, wellness practices, and cultural identity formation. Services include trauma-informed counseling, expressive arts therapy, mindfulness, life coaching, and peer circles to support youth navigating grief, violence, poverty, or disconnection. Civic Engagement & Leadership: Youth are engaged in advisory boards, storytelling, civic action projects, and mentorship that develop their agency, voice, and power to shape their communities. Creative & Cultural Expression: Projects rooted in arts, music, dance, film, theater, VR media, and ancestral traditions give youth tools for healing and visibility. Many programs are led by teaching artists from the youth’s own cultural backgrounds. Workforce Readiness & Career Pathways: Several initiatives include hands-on job training, college and career counseling, union-affiliated internships (e.g., in film/TV production), athletic support services, and digital/media skills development for future-facing careers. Restorative Justice & Diversion: Programs incorporate training for providers to handle serious offenses (including gun and sexual violence), expand mediation skills, and deepen community credibility of alternatives to punitive justice. Family and Intergenerational Support: Many programs operate in multigenerational settings—offering parenting education, community wellness events, and opportunities for youth and elders to build relationships and resilience together. Financial Literacy & Life Skills: From driver’s education and stress management to credit awareness and digital etiquette, programs help youth prepare for adulthood with confidence and competence. Population-Specific Considerations: Black Youth: Multiple programs center the healing, leadership, and creative expression of Black youth, especially girls who are navigating systemic harm and underrepresented in prevention investments. Programs explicitly respond to alarming rates of suicide, overcriminalization, and lack of culturally affirming care. Indigenous and Native Youth: A carve-out should prioritize programs that honor and preserve Indigenous cultures through arts, intergenerational storytelling, and traditions of resistance and belonging, particularly in the North San Fernando Valley. System-Impacted Youth: Many projects specifically target youth impacted by incarceration, foster care, violence, and gang involvement—providing restorative alternatives	\$10,541,000.00
Safe Healing Center and Care Coordination Alternatives to Incarceration	Strategy 4: Housing Stability	DYD	Safe Healing Centers (SHCs) are community-based therapeutic homes providing trauma-informed youth development support to 3-4 justice-involved youth who are court-ordered to be removed from their home. The purpose of SHCs is to provide residential settings where youth can feel safe, heal and grow through a supportive, home-like environment, credible messengers and behavioral health staff as core staffing, and holistic youth development programming. SHCs addresses a gap in housing options for justice-involved youth, both under 18 and transition-aged, and should serve primarily as alternatives to juvenile halls, camps and Secure Youth Treatment Facilities. The core components of SHCs were developed between 2020 and 2023 through the Youth Justice Workgroup tasked with proposing care-first alternatives to the current youth justice system. The SHC concept draws from the best components of three categories of residential care: LA Model – a set of principles and practices for creating a therapeutic, trauma-informed “milieu”, including through staffing approaches and training, holistic youth development programming, and physical spaces that promote well-being. “Staff secure” residential models for justice-involved youth, including Alternative Rehabilitation Communities in Pennsylvania, and the Closer-to-Home Initiative in New York, and their lessons learned about shrinking detention populations and creating community-based care in neighborhoods. Short-Term Residential Therapeutic Programs (STRTPs) that serve foster and justice-involved with complex needs. STRTPs are meant to provide more intensive care and supervision, services and supports, treatment, and short-term 24-hour care for youth than previously required in group home settings. Ultimately, any out-of-home placement should serve as a last resort for justice-involved youth. As such, DYD also seeks to support care coordination through community-based organizations that work with youth and their support networks to formulate plans that allow youth to be released or remain in the community, and that ensure coordination among the support people in a youth’s life.	\$10,000,000.00
Independent Pre-Trial Services - Emergency Shelter	Strategy 4: Housing Stability	JCOD	Chance of recidivism increases for Justice Involved Individuals (JII) if they are experiencing homelessness or displacement upon transition back into the community, with JIIs experiencing homelessness were thirteen times more likely to interact with the justice system than the general public. JCOD’s Emergency Shelter program provides safe, low-barrier, and supportive 24-hour temporary shelter and food to adults experiencing homelessness who are 1) justice-involved and are experiencing homelessness or 2) in justice system custody and whose lack of stable housing would be cause for incarceration while awaiting an upcoming trial or court hearing date. Emergency shelter provides people with a place to stay via a reserved bed while they are working on locating, applying to, and obtaining longer term housing. Individuals staying at Emergency Shelter sites receive basic necessities like clothing and hygiene products. The housing sites also provide peer navigation services and help residents with medication maintenance. Providers accept referrals between the hours of 6:00 am to 12:00 am, seven days a week. Participants can stay at the site for up to four weeks and are co-enrolled in JCOD’s Care Management program to receive navigation services, including referrals to JCOD’s Interim Housing program. JII needing Emergency Shelter can access it through the JCOD Justice Connect Support Center and the Pretrial Court Navigators, which combined have provided referral connection services to over 9,000 unique individuals since program launched. Over 2,000 of the individuals requested temporary housing yet JCOD only currently operates 67 Emergency Shelter beds throughout Los Angeles County, with most of them located in Spa 6/SD 2. The Emergency Shelter program has served 294 unique individuals, but the data from the JCSC and Pre-trial Programs demonstrate a need for additional beds, especially in other SPAs and SDs.	\$6,957,000.00

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Program Name	Strategy	Administrator	Description	Recommended Funding Amount
Establishing New Housing Avenues for American Indian/Alaska Native People with Histories of Incarceration in Los Angeles County, American Indian Counseling Center (AICC)	Strategy 4: Housing Stability	DMH	Individuals who were previously incarcerated experience 10 times higher rates of homelessness (U.S.D.O.J., 2022). In California, American Indian/Alaska Native (AI/AN) incarceration rates are higher than the state average (Catalyst California, 2022). American Indian Counseling Center, a Los Angeles County Department of Mental Health clinic, serves AI/AN people throughout Los Angeles County with mental health and substance use disorders. AI/AN people are disproportionately affected by homelessness, especially those with histories of incarceration and legal issues. A peer-reviewed published study conducted by our clinic demonstrated that AI/AN people receiving mental health services at our clinic experienced significantly higher rates of homelessness compared to non-AI/AN people in Los Angeles County (34% vs. 21%) (Dickerson et al. 2023). These statistics are noteworthy since homelessness is a key determinant of poor health outcomes. Nonetheless, programs that can help AI/AN people with histories of incarceration to obtain and sustain housing are very limited in Los Angeles County. Since 1987, American Indian Counseling Center, a Los Angeles County Department of Mental Health clinic, has served American Indian/Alaska Native (AI/AN) people throughout the County with mental health and substance use disorders. Los Angeles County has the largest population of AI/AN people in the United States, and AICC helps to decrease the impact of mental health disparities, including housing, among 467 currently active clients. However, our housing budget is very limited. For example, our clinic does not have the capacity to offer funds for deposits for new housing, emergency funds for rental payments when clients are unable to make their monthly payments, furniture and household goods, or outreach. Our proposal seeks to expand upon our housing services by finalizing and delivering an established housing program that will create new housing avenues for AI/AN people with histories of incarceration.	\$70,000.00
Housing Navigators - Additional cost ask	Strategy 4: Housing Stability	MVA	Funding will support the expansion of the Los Angeles County Department of Military and Veterans Affairs (MVA) Homeless Services Division, with a focused effort on delivering targeted housing navigation services. Using the Veteran Sequential Intercept Model, the program will identify and assist veterans at key points in the criminal justice system—such as during probation, incarceration, or reentry—to connect them with housing resources, vouchers and wraparound services that prevent homelessness and support long-term stability. The program will deploy a team of five full-time staff across each Supervisorial District in the County to support veterans in need of housing navigation services. These staff will work directly with justice-involved veterans to help them obtain and utilize housing vouchers, identify suitable housing opportunities, and connect to services including mental health care, substance use treatment, employment support and VA benefits.	\$160,000.00
TPA: Housing Navigation	Strategy 4: Housing Stability	TPA	Housing Navigation will include programs specific to Veterans and American indians and Alaska Natives.	\$1,092,000.00
Targeted Homelessness Prevention for Justice Involved Individuals	Strategy 4: Housing Stability	DHS	The Homelessness Prevention Unit program will reduce incarceration, increase stable and supportive housing access, and increase access to health and mental health care by supporting people who are at high risk of homelessness retain their housing through targeted prevention programming and wrap around case management services. This request is for \$2.75 million across three years to stabilize 70 individuals/households with justice involvement before they lose their housing. The program will direct CFCI funds to provide proactive outreach, flexible financial assistance, and tailored case management to those individuals. The request aligns with CFCI priorities of decarceration, equity and care first, jails last. The Homelessness Prevention Unit (HPU) is Los Angeles County's pilot program launched in 2021 to identify clients at high risk of experiencing homelessness through predictive analytics and to deliver targeted prevention strategies. The program is a collaboration between the Department of Health Services, the Chief Information Office (CIO), the Department of Mental Health (DMH), and the California Policy Lab (CPL). Clients are selected from a high-risk list of individuals who recently received County services generated by a predictive model and then contacted by program staff for enrollment into the program. The program provides flexible financial assistance that can pay for a range of needs identified by case managers and participants, including but not limited to rental assistance, utilities, food, transportation, furnishings, and debt resolution. Each participant receives customized case management over four to six months, which often includes housing navigation, mediation with landlords, help securing benefits, and/or a warm handoff to other County programs, such as mental health treatment or employment services. The Homelessness Prevention Unit often meets clients in moments of crisis- when they've just received an eviction warning, lost employment, or left the hospital- and assists them with solving that immediate crisis. More than 90% of the individuals and families served by the program had stable housing at discharge from the program.	\$1,000,000.00
Reentry Interim Housing	Strategy 4: Housing Stability	JCOD	JCOD's Reentry Interim Housing program provides justice-involved individuals with safe, "Housing First," supportive, 24-hour shelter for adults experiencing homelessness who are exiting incarceration or experiencing justice system involvement. Participants can live at the Interim Housing sites for 9 months, with a possible 3-month extension depending on need. The goal of the Reentry Interim Housing program is to provide individuals a place to stay while they are participating in JCOD Care Management programs and working on locating, applying for, and obtaining permanent housing. Providers are expected to accept referrals from 9am – 6pm daily and are responsible for coordinating with the Care Management staff to move the client into the house. Upon arrival, housing providers are expected to provide an intake and orientation that covers house rules and policies. Houses provide participants with 3 hot meals, hygiene items and other basic necessities to help stabilize them. Residential aids conduct weekly workshops and groups to create a sense of community for residents. Workshops and groups include topics related to health and wellness, life skills, education and employment, and community reintegration. Housing providers are also expected to maintain a list of prescribed medications, and coordinate with the Care Management Program case managers to ensure participants attend medical appointments. Housing is the number one reported need of justice-involved individuals who access the JCOD Justice Support Care Center and of those who are enrolled in JCOD's Care Management program. JCOD's Interim Housing program is staffed by justice involved individuals who can assist participants navigate systems to reduce their barriers to permanent housing. Living at a housing-site designed for justice-involved individuals and with only other justice-involved individuals residing at the same site reduces the stigma participants would experience at other housing programs.	\$2,500,000.00
ODR Law Enforcement Assisted Diversion/Let Everyone Advance with Dignity (LEAD)	Strategy 4: Housing Stability	DHS	LEAD is a national, evidenced-based public safety program that provides a community-based system of response and care to address frequent contact with law enforcement. LEAD intervenes at the earliest point possible in the criminal legal system to prevent unnecessary harms that result from arrest and incarceration. It also saves the public money on law enforcement and court interventions that are highly expensive and do little to address the root causes of why a person continues to be arrested. Rather than simply having options to ignore or arrest people that generate frequent calls to law enforcement due to behavioral health issues or extreme poverty, LEAD provides law enforcement with an alternative to voluntarily refer the individual to LEAD. If the candidate agrees, a LEAD case manager responds in the field to begin working with them. Once enrolled, a LEAD participant receives voluntary, harm reduction focused Intensive Case Management Services indefinitely. ODR has operated LEAD programs since 2017. This request will bring much needed motel interim housing resources to the LEAD participant population. Nearly all LEAD participants are unsheltered when referred to LEAD. Unsheltered individuals are among the highest risk group for police contact according to a report by the CA Policy Lab. However, LEAD participants are often ineligible for other interim housing in the county due to current substance use, RSO requirements or being previously discharged due to strict program rules. During FY 23-24, ODR received private grant funding to pilot the motel interim housing program with LEAD. By the end of the first year, 48% of motel IH participants had successfully moved into permanent supportive housing, 30% were in the process of acquiring a PSH unit, and 10% transferred to ODR Interim Housing. Overall, 88% of motel participants exited to an appropriate housing solution by the end of the pilot.	\$17,861,000.00

CFCI One-Time Spending Plan - Approved 10-16-2025

Program Name	Strategy	Administrator	Description	Recommended Funding Amount
TPA: Interim Housing	Strategy 4: Housing Stability	TPA	Interim Housing will provide interim housing programs for all populations in addition to individuals who have experienced domestic violence.	\$ 6,082,000.00
Housing for Health Permanent Supportive Housing Expansion - One Time Funding	Strategy 4: Housing Stability	DHS	The Permanent Supportive Housing Expansion program reduces incarceration by supporting people who are formerly incarcerated and experiencing homelessness to secure and retain permanent supportive housing, which has been shown to dramatically reduce rates of incarceration. Together with the Year 2 CFCI award, the program will direct CFCI funds to provide Intensive Case Management Services (ICMS) and rental assistance to 410 formerly incarcerated individuals in both Permanent Supportive Housing (PSH) and Enriched Residential Care (ERC) settings. Through the Flexible Housing Subsidy Pool (FHSP), a fiscal tool enabling Housing for Health to braid funding streams and rapidly secure housing, clients who have a history of incarceration, are homeless, and ineligible for federal vouchers will access and retain permanent housing. ERC placements are designed for higher-acuity participants with chronic health conditions and limited independent living capabilities. Housing for Health's ERC program provides services addressing both Activities of Daily Living (ADLs) and Instrumental Activities of Daily Living (IADLs) such as medication management, hygiene support, and financial tasks. Housing for Health contracts with community-based organizations to deliver ICMS and ERC wraparound care, increasing housing stability, retention, and long-term wellness through a non-time-limited support model. Current ICMS providers include these community-based organizations: Alcott Cente; Ascencia; Coalition for Responsible Community Development (CRCDD); Exodus; Heritage Clinic; Life Skills Training and Educational Programs; Southern California Health & Rehabilitation Program (SCHARP); SRO Housing; The People Concern;Volunteers of America	\$ 15,801,000.00
Time Limited Subsidy (TLS), Homelessness Initiative	Strategy 4: Housing Stability	CEO	Time Limited Subsidy (TLS) provides people at risk for or currently experiencing homelessness with short-term assistance with housing expenses (e.g., ongoing rent assistance, rental arrears, housing relocation and stabilization services, and moving costs) and case management services focused on maintaining housing stability.	\$ 1,705,000.00
TPA: Permanent Housing	Strategy 4: Housing Stability	TPA	This concept includes permanent housing programs for LGBTQIA+ individuals.	\$ 6,479,500.00
Providing Opportunities for Women in Reentry (POWR)	Strategy 5: Reentry & Community Reintegration	JCOD	JCOD's POWR (Providing Opportunities for Women in Reentry) Program offers gender-responsive, trauma-informed services to justice-impacted women and their children, with the goal of preventing recidivism and improving the health and economic outcomes of participants. Services are provided by Community Health Workers with lived experience and include a peer-led approach to care. Participants are enrolled for 12 months and receive mentorship, advocacy, case management, transportation, group interventions and access to interim housing. Referrals are received from the County of Los Angeles Department of Probation, Public Defenders Office, the Century Regional Detention Center (the County of Los Angeles jail for women), and from local community-based organizations. The central components of the program include: intensive care management services; linkages to community services; 12-week evidence-based trauma group; parenting group; interim housing JCOD's CFCI-funded POWR Interim Housing program provides 110 beds for single women and women with children. Women and families can stay for 9 months while they work in collaboration with their CHW to secure permanent housing. As of June 2025, the program has housed 139 adults and 151 children. Since its inception in March 2023, the POWR Program has enrolled 451 justice-involved women, provided over 2,700 referrals (for basic needs, mental health, substance use, legal, employment and housing), linked 240 women to services, and successfully graduated 91 women. The program currently has 137 active participants and enrolls an average of 200 women annually. The requested funding would enable the POWR program to increase current service capacity levels and enhance service provision for women and families in reentry. Funds would be used to cover the costs of four (4) additional Community Health Workers (CHWs), two (2) Housing Navigators, 35 additional interim housing beds, adjunct services for participants, and staff training.	\$ 4,572,500.00
TPA: Mentorship Programming	Strategy 5: Reentry & Community Reintegration	TPA	Mentorship programs involve adult mentors who have previously been incarcerated and are professionally-trained to provide trauma-informed, evidence-based, and culturally- and gender-responsive curriculum and mentorship to systems-involved youth and adults in Los Angeles. Programming will address the complex needs related to mental health, social-emotional, and identity of this population to improve their overall wellbeing and provide positive change.	\$ 1,900,000.00
TPA: General Wraparound Reentry Services	Strategy 5: Reentry & Community Reintegration	TPA	Wraparound reentry services provide culturally- and gender-responsive programming for adults and at-risk youth including housing, childcare, mental health support, education, workforce development, and other services to build self-sufficiency and reduce recidivism.	\$ 4,000,000.00
TPA: General Workforce Development for Youth	Strategy 5: Reentry & Community Reintegration	TPA	Workforce development programming for youth supports systems-involved young people such as foster youth and formerly incarcerated youth to promote job readiness and long-term economic stability.	\$ 1,500,000.00
TPA: Creative Healing for Justice-Involved Individuals	Strategy 5: Reentry & Community Reintegration	TPA	Creative Healing for Justice-Involved Individuals supports creative and holistic wellness programming for formerly incarcerated adults and youth that is culturally-responsive and accessible. This can include arts programming like music, poetry, writing; services related to movement such as yoga, meditation; healing circles; and similar programs. This will promote overall wellbeing for individuals reentering their communities after incarceration.	\$ 5,500,000.00
TPA: Unique Employment Opportunities	Strategy 5: Reentry & Community Reintegration	TPA	Unique Employment Opportunities will provide pathways for formerly incarcerated adults to secure employment in creative, unique, and/or nontraditional careers, including, but not limited to, pet care, creative arts, urban farming, culinary arts, hospitality, etc. Programs will provide hands-on, practical experience along with culturally-and gender-responsive, accessible support related to housing, mental health, physical health, income, and other needs that can be barriers to reentry.	\$ 4,000,000.00
TPA: General Systems Navigation Services	Strategy 5: Reentry & Community Reintegration	TPA	General Systems Navigation Services will provide individuals reentering their communities after incarceration with immediate and individualized services that will ensure they have the tools and skills necessary to navigate the various systems available to them after incarceration. Programming can include addressing immediate needs like documentation (e.g., drivers license, social security cards, etc.), benefits, transportation, and housing; wraparound services; holistic case management; and vocational and educational opportunities.	\$ 8,500,000.00
TPA: Reentry Symposiums in Antelope Valley and Pomona	Strategy 5: Reentry & Community Reintegration	TPA	Reentry Symposiums are day-long conferences that feature panels related to reentry services and keynote speakers. These symposiums will provide communities in the Antelope Valley and the Pomona community, two areas with some of the highest needs in Los Angeles County, with information about the programming and services available to justice-impacted individuals and their families.	\$ 200,000.00
TPA: Empowering and Mentoring TGI Aging Populations	Strategy 5: Reentry & Community Reintegration	TPA	Strengthen inter-generational mentorship, community building, and empowerment for system-impacted aging populations. This project will build off of the Trans, Gender Expansive, and Intersex Mentorship Project which is currently supporting and allowing for re-entry services, peer support, and leadership development	\$ 3,500,000.00
96 Bed Mental Health Facility at LA General Medical Center	Strategy 1: Diversion, Behavioral Health & Wellness	DMH	96 Bed Mental Health Facility at LA General Medical Center	\$ 7,300,000.00

CFCI One-Time Spending Plan - Approved 10-16-2025

Program Name	Strategy	Administrator	Description	Recommended Funding Amount
Warm Landing Place	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	The Warm Landing Place (WLP), led by the LA County Justice Care and Opportunities Department (JCOD), provides a crucial safety net for individuals released daily from Downtown Los Angeles jails, many of whom face significant challenges like opioid use disorder, mental health issues, homelessness, and unemployment. WLP offers an immediate "warm handoff" at the jail exit, ensuring individuals don't leave custody without support. Services include short-term assistance, such as immediate transportation, food, and emergency housing, as well as linking participants to longer-term services, including substance use disorder treatment, mental health care, recovery support, housing assistance, job placement, and childcare resources. Staffed by peers with lived experience, WLP delivers compassionate, person-centered care. It works closely with county departments like the Department of Mental Health and the Department of Public Health's Substance Abuse Prevention and Control division, creating individualized care plans and connecting participants to the right services. Currently, WLP has a presence at Men's Central Jail. To expand and sustain these efforts, JCOD plans to build a permanent multi-story WLP facility adjacent to the jail. This facility will serve as a central hub where justice-involved individuals can receive consistent, ongoing support to help them reintegrate successfully into the community. WLP directly addresses the high rates of substance use, housing instability, and recidivism among individuals leaving jail. By combining immediate stabilization services with long-term recovery and reentry support, the program helps reduce overdose risks, prevent homelessness, and promote healthier, more stable futures for a vulnerable population—all while aligning with the County's opioid abatement and Care First Community Investment goals.	\$ 12,519,000.00
Specialized Treatment for Optimized Program (STOP) - Interim Housing Beds	Strategy 1: Diversion, Behavioral Health & Wellness	JCOD	STOP provides an alternative to incarceration by increasing access to supportive interim housing and wrap-around services to justice-involved individuals experiencing substance use disorder or co-occurring substance use and mild-to-medium mental health symptoms. STOP creates pathways from custody to treatment for these individuals who are referred by LASD to serve the remainder of their sentence in community treatment, referred by defense attorneys fulfilling treatment requirements from the court, or referred by Probation seeking treatment in lieu of violation. Individuals may be referred to JCOD-STOP: -As a condition of the Court (post-disposition referral from defense counsel). -As a condition of felony Probation supervision (Probation referral in lieu of a violation and/or remand to custody). -As part of a mental health diversion program (pretrial referral from defense counsel), thereby offering attorneys a referral pathway to services to meet mental health diversion requirements. -Or by the LA County Sheriff's Department as an alternative to an in-custody sentence. The eligibility requirements for JCOD-STOP are: -Individuals must be 18 years old or older. -Must be willing to participate in programming for a minimum of 90 days (however, individuals may participate for up to a year with optional extensions reviewed on a case-by-case basis). -Individuals charged with any offense are eligible, however, arson and sex offenses must be reviewed on a case-by-case basis based on available placements. Individuals are not eligible for JCOD-STOP if: -They are on parole (there is an existing program similar to JCOD-STOP for individuals on parole). -They have a serious mental illness (JCOD-STOP works with referrers to recommend agencies with more clinically suitable placements). -They have a serious medical issue that requires licensed medical care. -They are serving a split sentence via PC 1170(h) (who are overseen by Probation).	\$ 12,305,000.00
ARP-Funded TPA Programs	Various	TPA	ARP-Funded TPA Programs	\$ 4,500,000.00
TOTAL				\$ 245,789,000.00