HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING WILL TAKE PLACE IN PERSON WITH A VIRTUAL OPTION

Date:	**Thursday, August 28, 2025**
Time:	**2:00 – 4:00 PM**
Location:	**Kenneth Hahn Hall of Administration**
	500 West Temple St.,
	Room 374-A
	Los Angeles, CA 90012

To subscribe to emails for this meeting, please click here.

For members of the public who wish to join virtually or over the phone, please see below:

Microsoft Teams Link: **Click here to join the meeting**

Teleconference Number: **+1 323-776-6996,,728455318#**

For Spanish interpretation, members of the public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Lilit Bagdzhyan, Fifth District
II.	Measure A Metrics Progress Tracker Update	Max Stevens, Ph.D. Deputy Chief Analytics Officer, Chief Data Office, Los Angeles County Chief Information Office Andy Perry Policy Analyst and Lead Analytics Engineer, Chief Data Office, Los Angeles County Chief Information Office Dean Obermark Senior Data Scientist, Chief Data Office, Los Angeles County Chief Information Office
III.	Responsive Regional Plan Update	Kristen Aster Executive Director, Executive Committee for Regional Homeless Alignment
IV.	Measure A Spending Plan Process FY 2026-27	Sarah Mahin Director, Los Angeles County Department of Homeless Services and Housing Rimmi Hundal, M.A., Chief Deputy Director, Los Angeles County Department of Mental Health

		Maria Funk, Ph.D., Deputy Director, Housing and Job Development Division, Los Angeles County Department of Mental Health Michelle Gibson, M.P.H., Deputy Director, Los Angeles County Department of Public Health- Substance Abuse Prevention and Control Yanira Lima, M.P.A., M.H.M., Division Chief, Systems of Care, Los Angeles County Department of Public Health- Substance Abuse Prevention and Control Luis Ontiveros Director, General Relief & Cash Assistance Program for Immigrants Program, Los Angeles County Department of Public Social Services Noemi Faure Director, CalWORKs Program, Los Angeles County Department of Public Social Services Lisa Hayes Director, Homeless Services, Los Angeles County Department of Public Social Services
V.	Items Recommended for Future Discussion	
VI.	Public Comment*	

* Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: September 11, 2025

Agenda for Today

- Overview of Dashboard Concept and Process

- Review Draft Dashboard Design

- Gather Feedback and Answer Questions

Chief Data Office Overview

Under the direction of the Chief Data Officer (CDO), the data management, analytics, and research team manage the County's Information Hub which enables a person-centric 360-degree client view approach for advancing care coordination, service delivery, client outcomes and well-being, and policymaking through better data sharing within the County and with its community partners.

Values

We are committed to equity, ensuring all LA County communities are fairly represented and served. We are data-driven, using insights to guide decisions that improve lives while upholding strong privacy and security standards to protect entrusted information. Above all, we are resident-focused, dedicated to meeting the needs of LA County in all we do.

Vision

To cultivate a collaborative and integrated data ecosystem across our local government departments enabling the seamless flow of information to improve service delivery, policy development, and community outcomes.

CEO. | **Chief Information Office**

Feedback on Goal Metrics Tracker

- We want to engage you in the design of the Measure A Goal Metrics Tracker

- We are seeking your feedback on our draft design

- The draft design uses data previously shared. For illustration, we pretend FY22-23 is baseline and FY23-24 is first Measure A year tracked

Concept and vision

- Dashboard to learn about and monitor Board-Approved Measure A goals, their metrics, and 2030 targets

  - Board accepted 11 metrics with quantitative targets for Goals 1-5

- Focus on public as audience

- Simple and accessible design

- Home for all future goal metric data updates

- Iterative development and improvement

CEO.

Late August/Early September: Gather Feedback on Current Design

- Preview design with Deputies and ECRHA (August 28th, September 5th)

September: Revise, test, and update data

- Revise according to Feedback

- Test functionality

- Incorporate FY24-25 estimates and updated baselines (late September)

October: Public launch with updated data in alignment with October ECRHA meeting

CEO.

Current Design

Organization: Home page, one page per goal

- Homepage featuring one "topline" metric per goal

- Each goal page features all Board-approved metrics included in the goal

- Demographic breakdowns available in each goal page

Example Tracking Progress Towards 2030 Measure A Goals

Summary : With a focus on addressing gender, ethnic, and racial disproportionality, disparities, and inequities, Measure A aims to:

Goal 1: Increase the number of people moving from encampments into permanent housing to reduce unsheltered homelessness.
Goal 2: Reduce the number of people with mental illness and/or substance use disorders who experience homelessness.
Goal 3: Increase the number of people permanently leaving homelessness.
Goal 4: Prevent people from falling into homelessness.
Goal 5: Increase the number of affordable housing units in Los Angeles County.

On March 25, 2025, the Board of Supervisors adopted metrics, baseline estimates, and targets for each Measure A goal. This dashboard shows how LA County is progressing toward those targets by displaying the **trend**, **current level**, and **progress to date** for each goal.
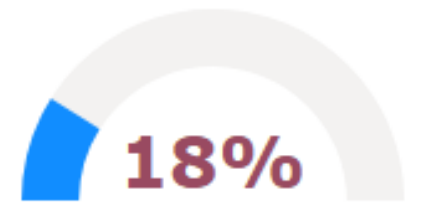
People experiencing homelessness served

Number of People vs Year line chart:
- 2019: 91,690
- 2020: 89,411
- 2021: 94,827
- 2022: 103,229
- 2023: 112,287

Goal 1 : Decrease Unsheltered Homelessness

-5% ▼ | People Unsheltered: 52K | % Progress To Date: 18%

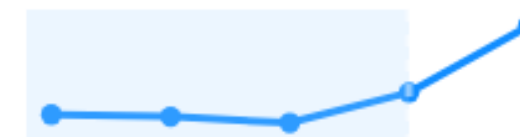## Goal 2 : Decrease Homelessness Among People with Mental Health and Substance Use Disorders
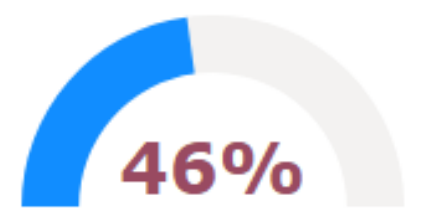
6% ▲ | People with SMI and SUD: 20K | % Progress To Date: 0%

Goal 3 : Increase People Permanently Housed
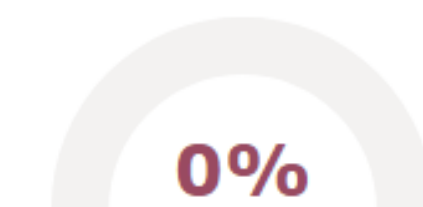
26% ▲ | People Housed: 19K | % Progress To Date: 46%

Goal 4 : Decrease People Falling Into Homelessness

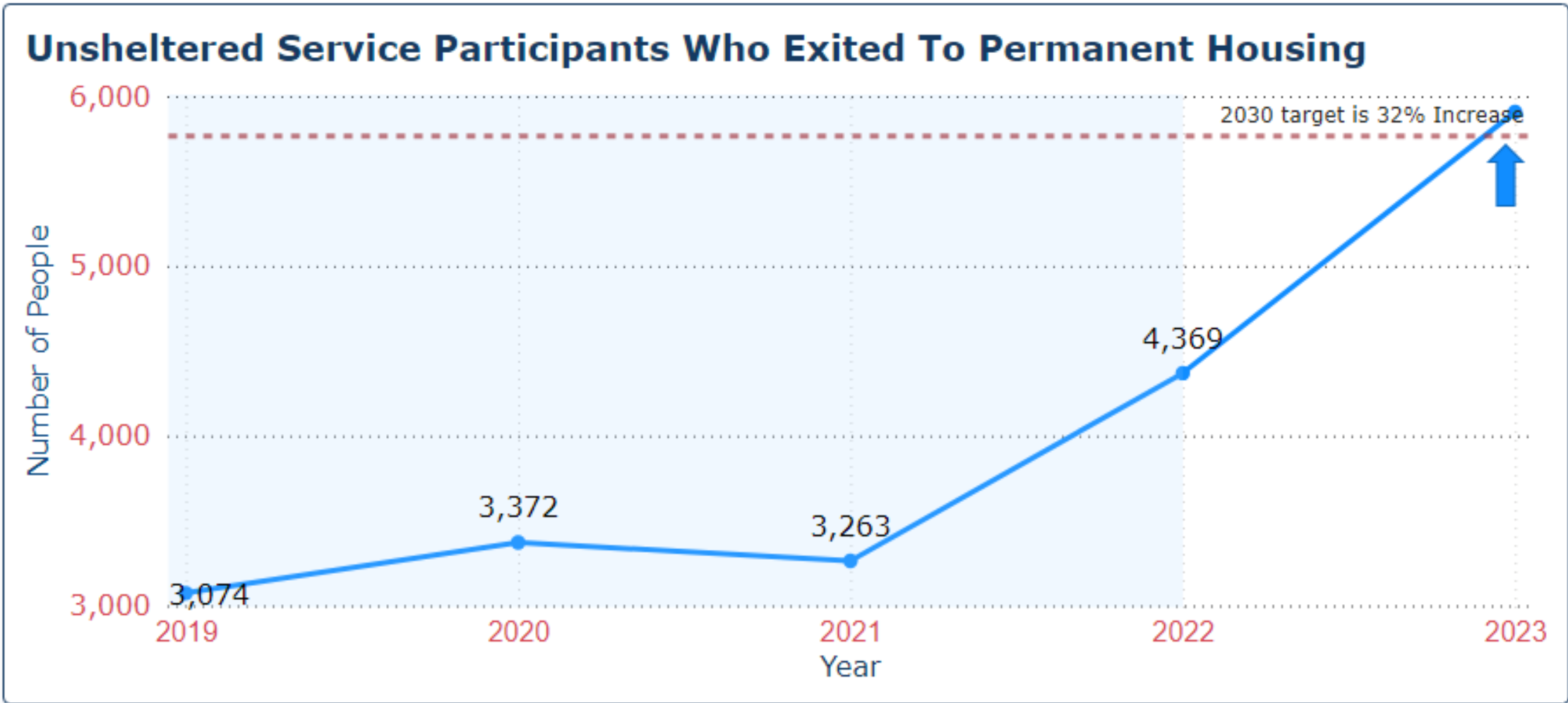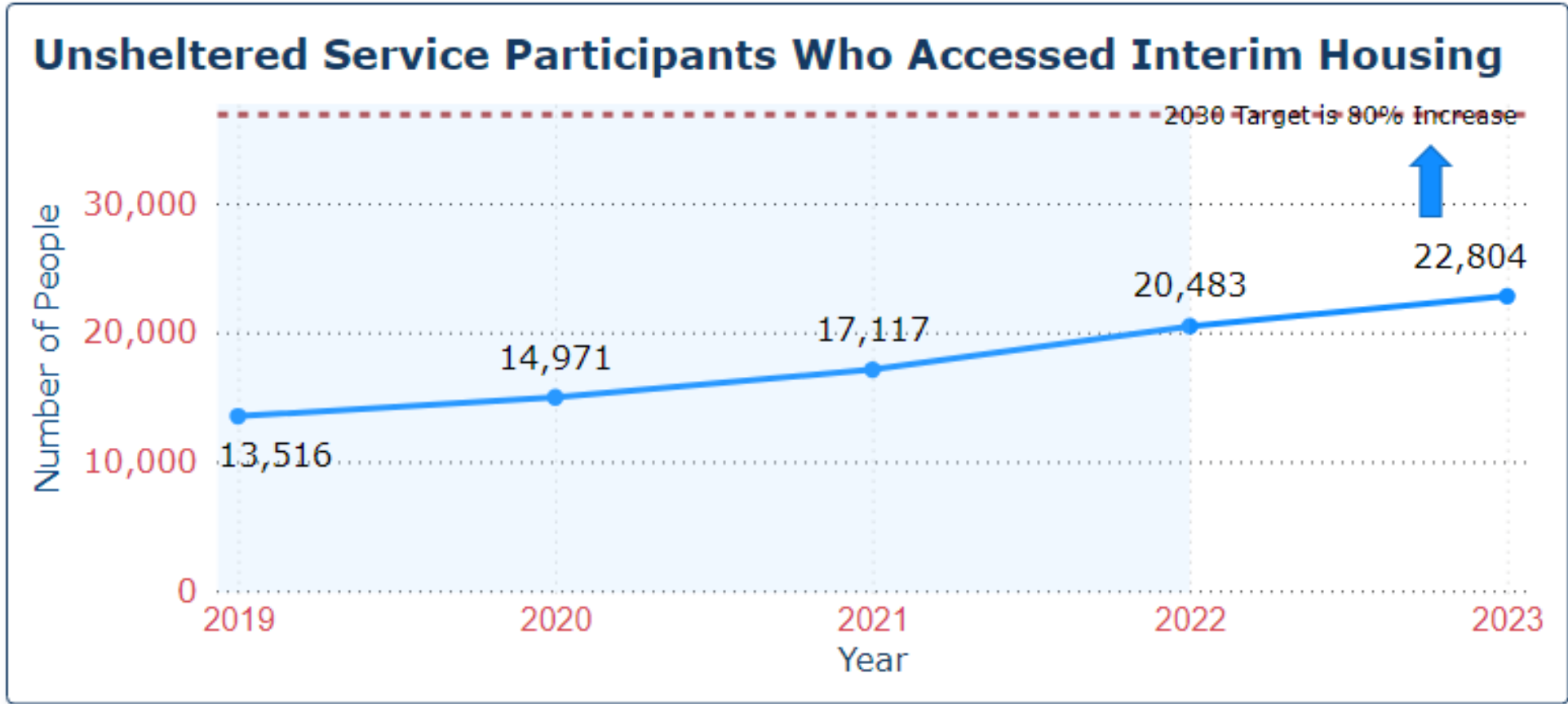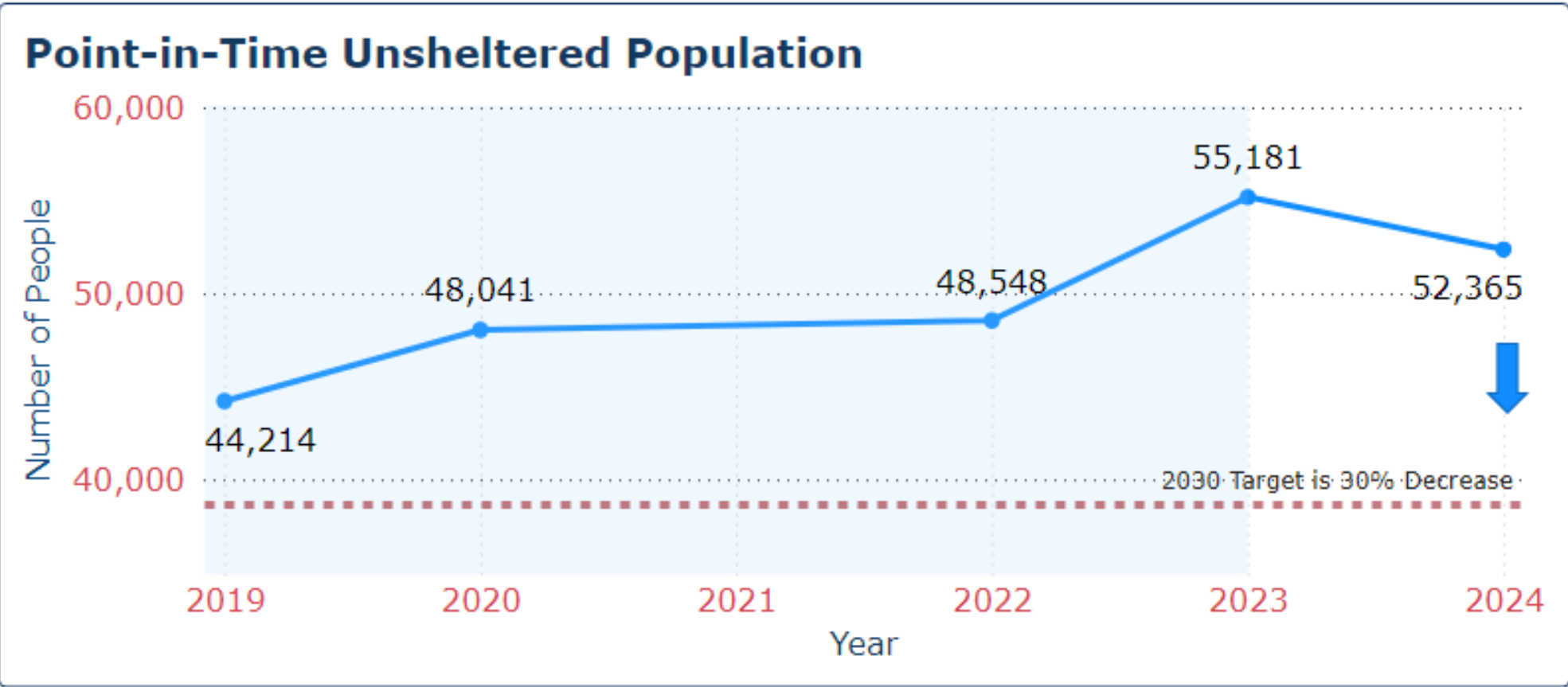9% ▲ | People Newly Homeless: 65K | % Progress To Date: 0%

Count | Rate

Point-in-Time Unsheltered Population

- 2019: 44,214
- 2020: 48,041
- 2022: 48,548
- 2023: 55,181
- 2024: 52,365

2030 Target is 30% Decrease

Unsheltered Service Participants Who Accessed Interim Housing

- 2019: 13,516
- 2020: 14,971
- 2021: 17,117
- 2022: 20,483
- 2023: 22,804

2030 Target is 80% Increase

Unsheltered Service Participants Who Exited To Permanent Housing

- 2019: 3,074
- 2020: 3,372
- 2021: 3,263
- 2022: 4,369

2030 target is 32% Increase

Go To Demographics

DRAFT

Count   Rate

Service Participants with only Indication Serious Mental Illness

15,001

14,087

14,033

13,639

14,030

2030 Target is 15% Decrease

Number of People

Year
2019   2020   2021   2022   2023

Service Participants with only Indication of Substance Use Disorder

8,724

7,857

6,802

5,643

5,031

2030 Target is 10% Decrease

Number of People

Year
2019   2020   2021   2022   2023
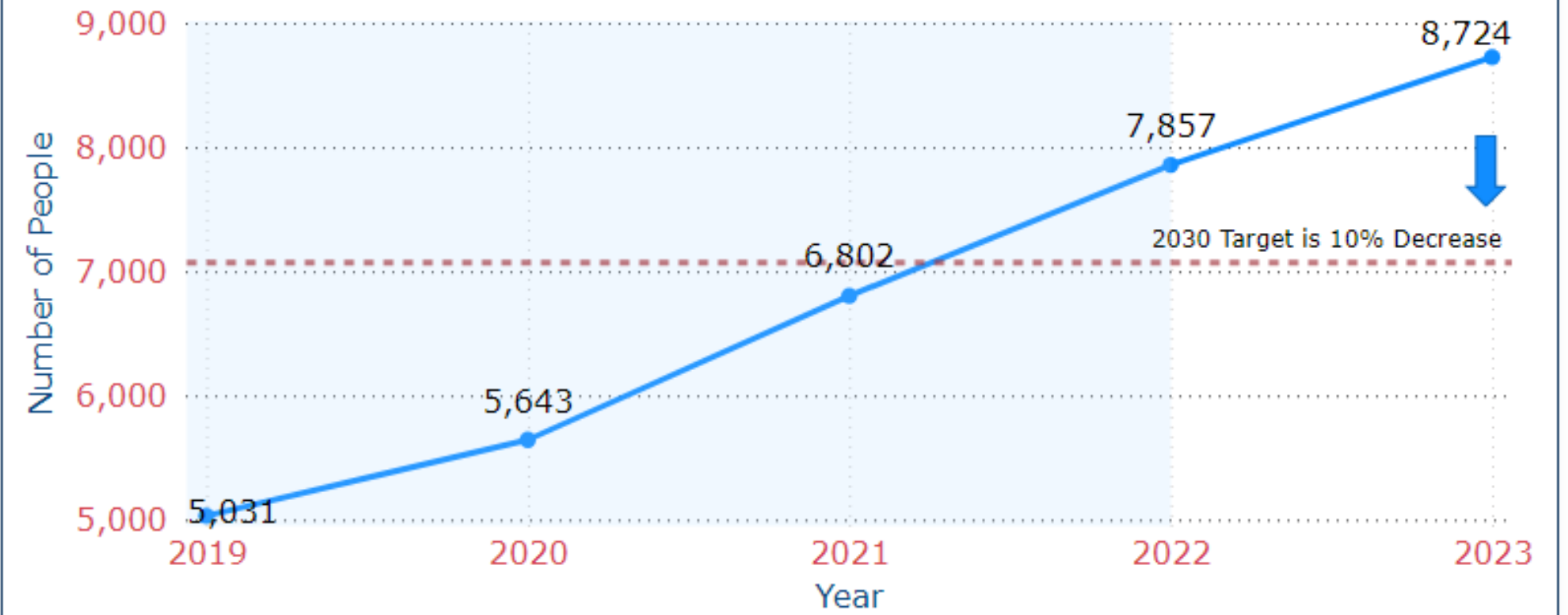
Service Participants with Indication of both Serious Mental Illness and Substance Use Disorder

2030 Target is 10% Increase

20,000

19,124

17,358

14,738

15,000

10,000   11,021

Number of People

Year
2019   2020   2021   2022   2023

Go To Demographics

DRAFT
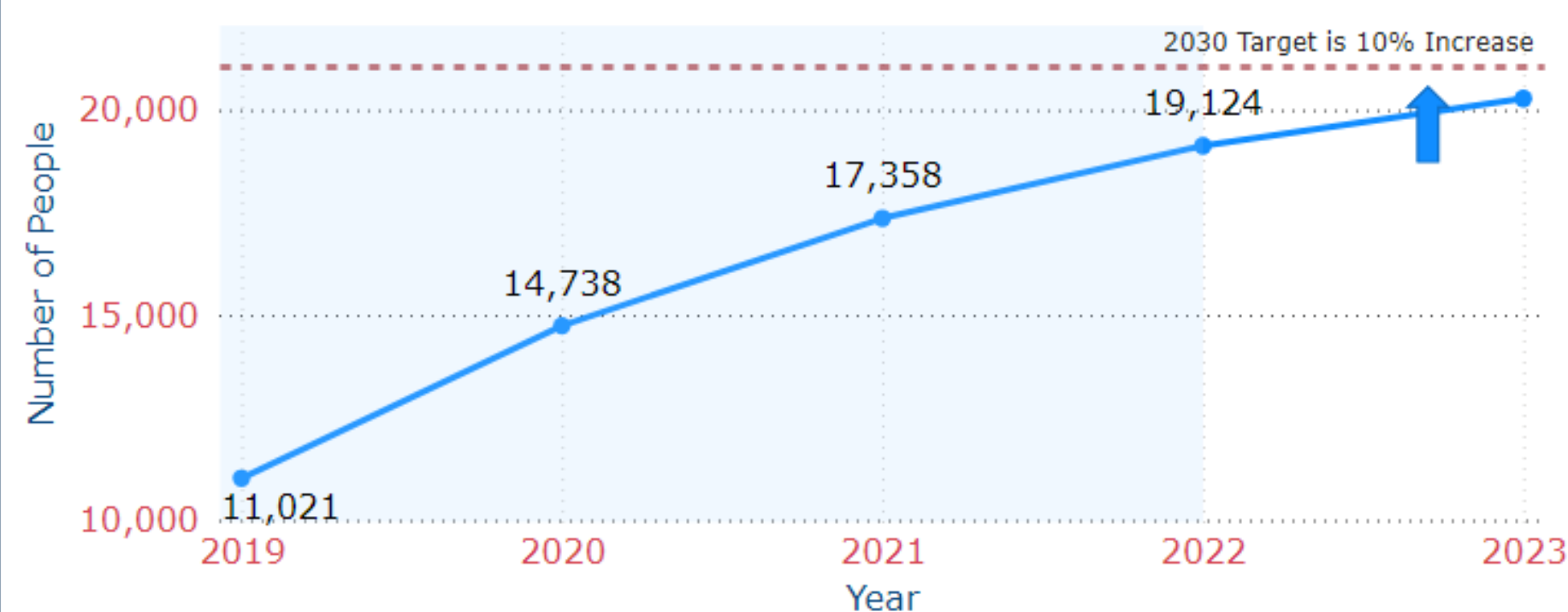
Count   Rate

Count Of Service Participants Exiting to Permanent Housing
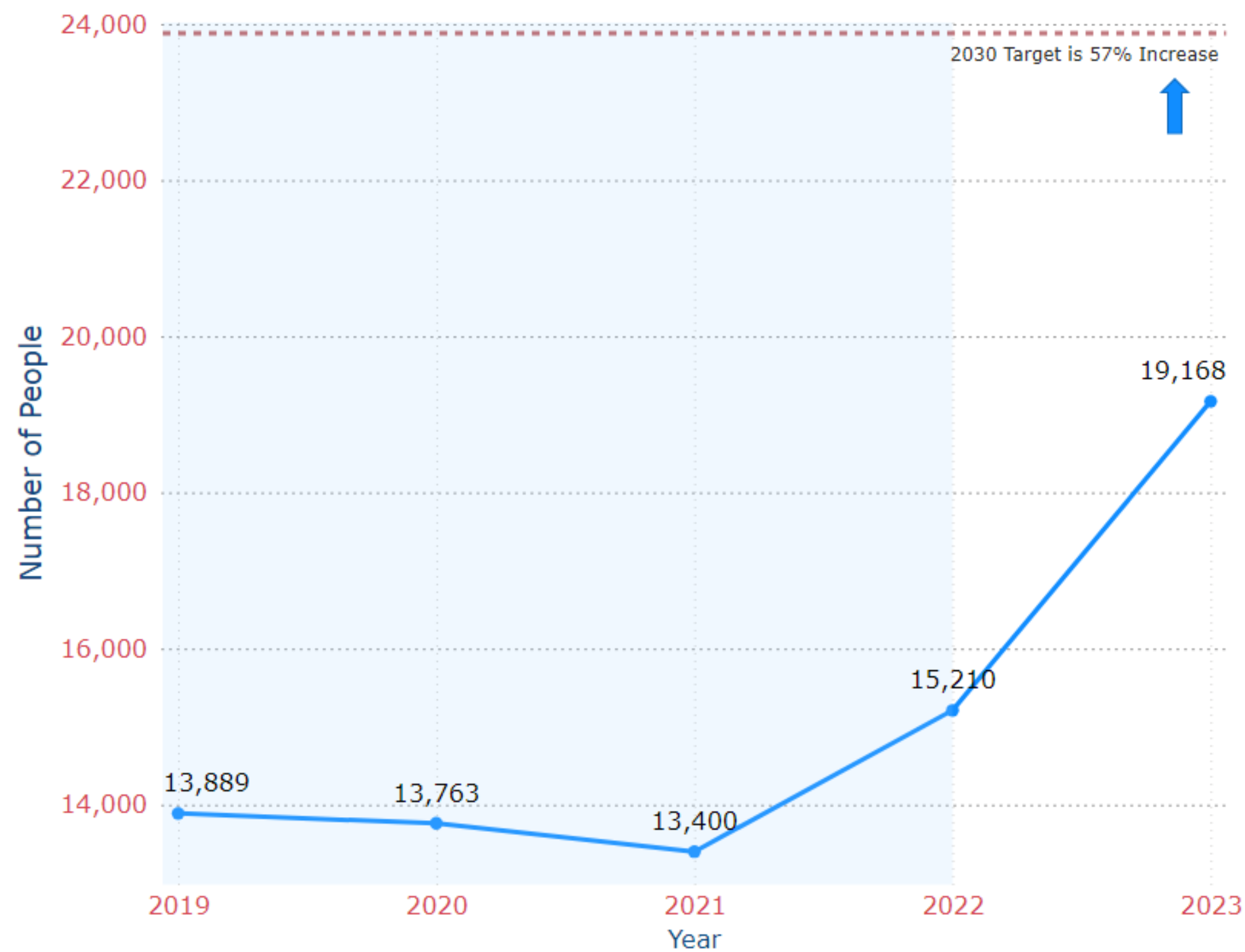
2030 Target is 57% Increase

Number of People

- 2019: 13,889
- 2020: 13,763
- 2021: 13,400
- 2022: 15,210
- 2023: 19,168

Year

Service Participants who Exited to Permanent Housing and Remained Housed

2030 Target is 101% Increase

Number of People

- 2019: 11,833
- 2020: 10,904
- 2021: 10,600

Year

Go To Demographics

DRAFT

Count | Rate

Service Participants Who Are Newly Homeless

64,667

59,111

58,875

55,042

50,866

2030 Taget is 20% Decrease

Number of People

2019   2020   2021   2022   2023
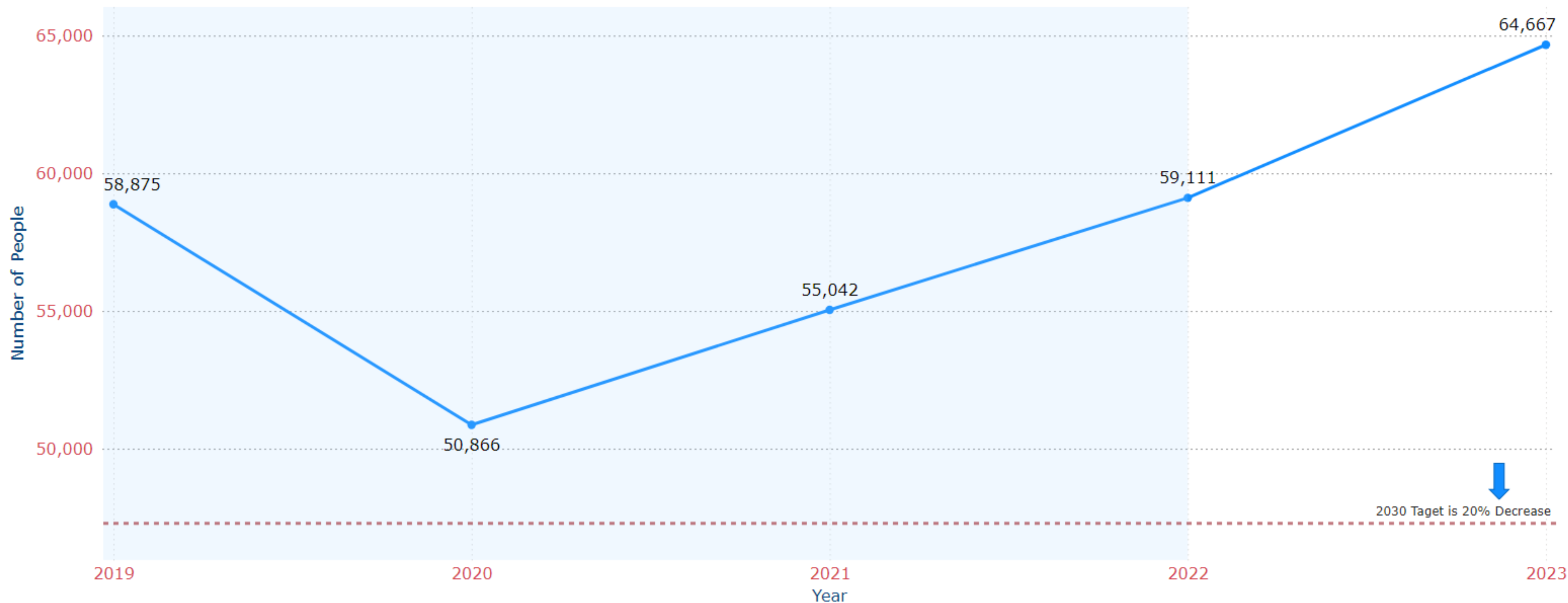
Year

Go To
Demographics

DRAFT

Goal 3: Increase People Permanently Housed

Multi-select filters using CTRL or Command + Click

Clear Selection

Year
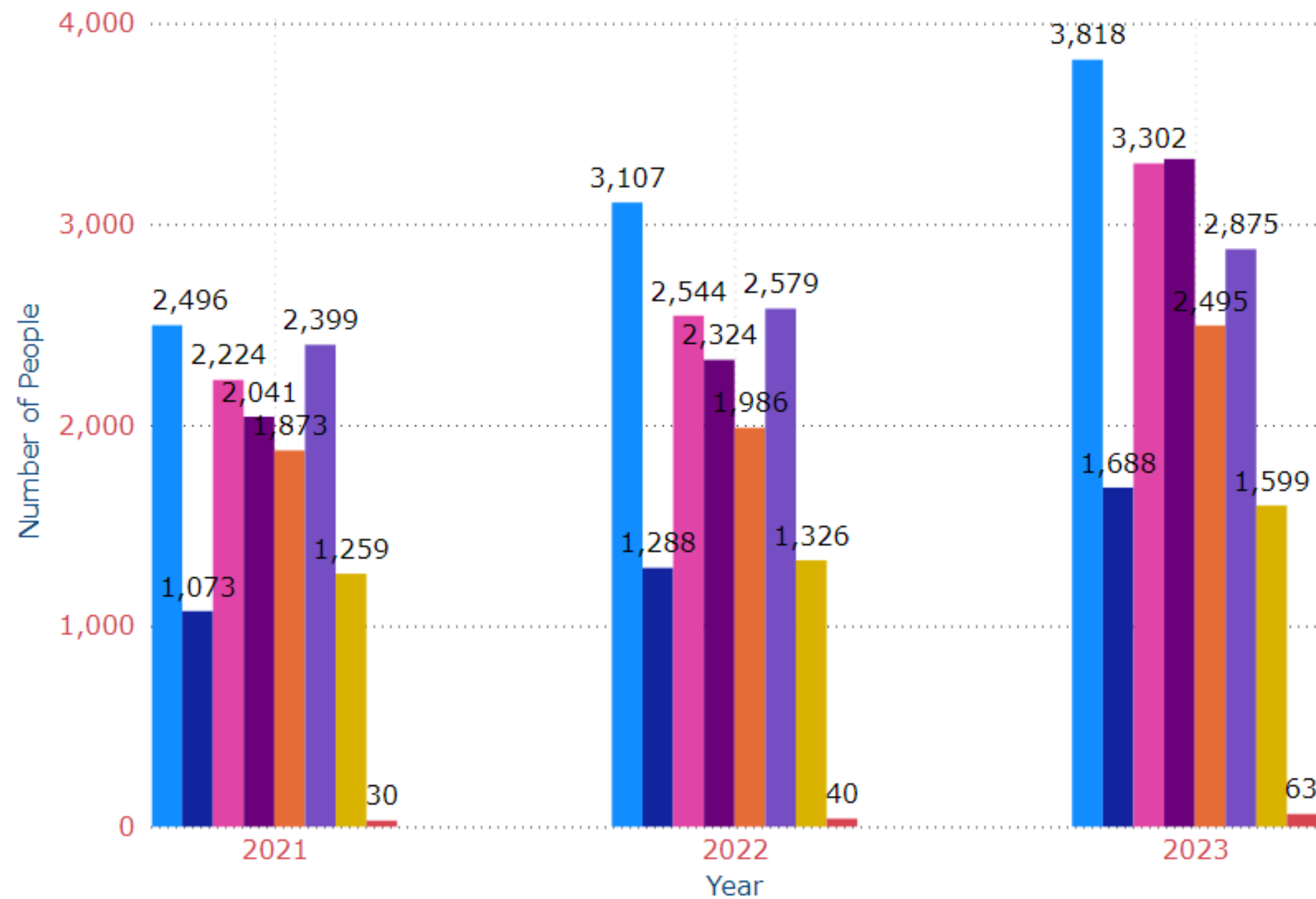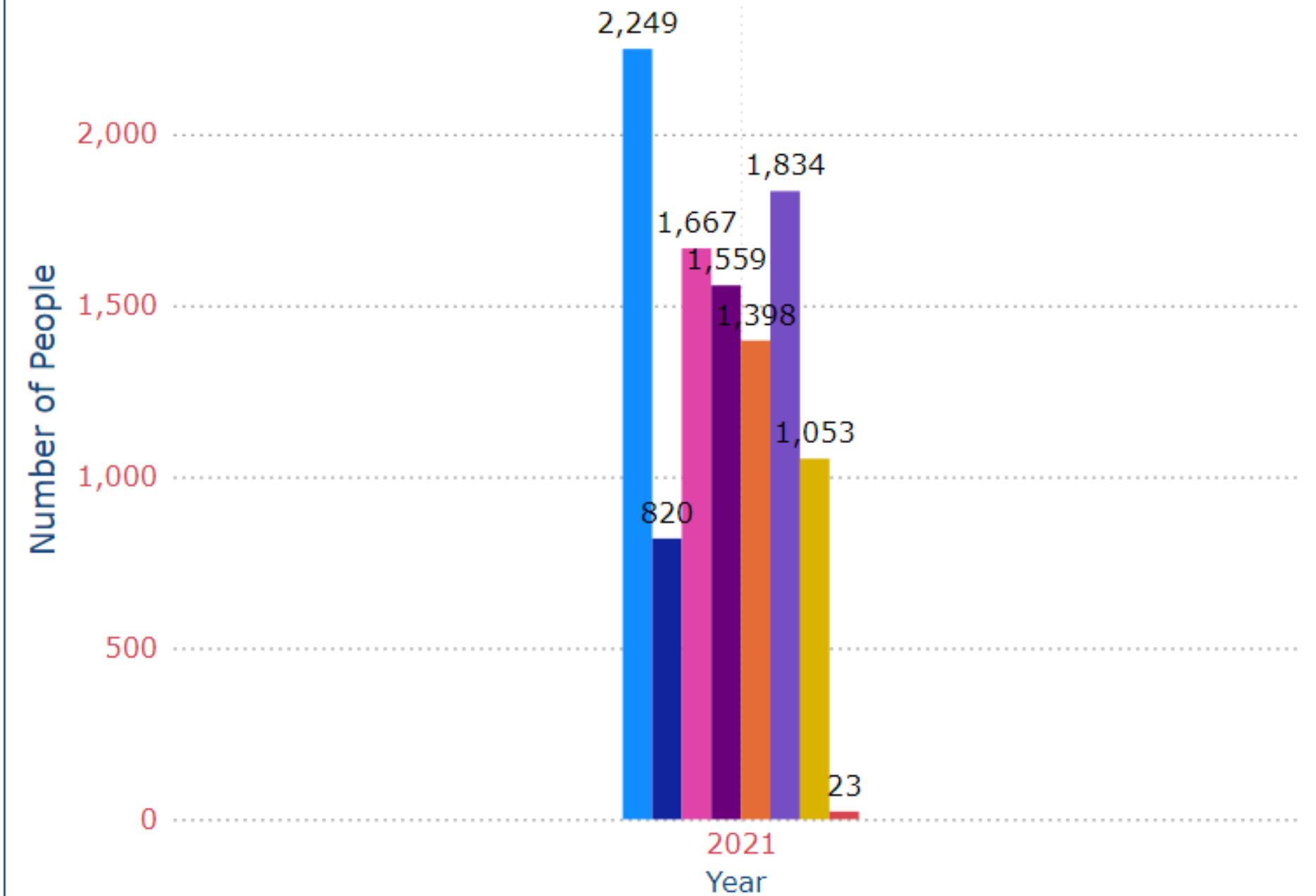Multiple selections ⌄

Category
age ⌄

Group
All ⌄

Count Of Service Participants Exiting to Permanent Housing

● 0-17 ● 18-24 ● 25-34 ● 35-44 ● 45-54 ● 55-64 ● 65+ ● noanswer

2021
- 2,496
- 1,073
- 2,224
- 2,041
- 1,873
- 2,399
- 1,259
- 30

2022
- 3,107
- 1,288
- 2,544
- 2,324
- 1,986
- 2,579
- 1,326
- 40

2023
- 3,818
- 1,688
- 3,302
- 2,875
- 2,495
- 1,599
- 63

Number of People / *Year*

Service Participants who Exited to Permanent Housing and Remained Housed

● 0-17 ● 18-24 ● 25-34 ● 35-44 ● 45-54 ● 55-64 ● 65+ ● noanswer

2021
- 2,249
- 820
- 1,667
- 1,559
- 1,398
- 1,834
- 1,053
- 23

Number of People / *Year*

DRAFT

Goal 4: Decrease People Falling Into Homelessness

Multi-select filters using CTRL or Command + Click

Clear Selection
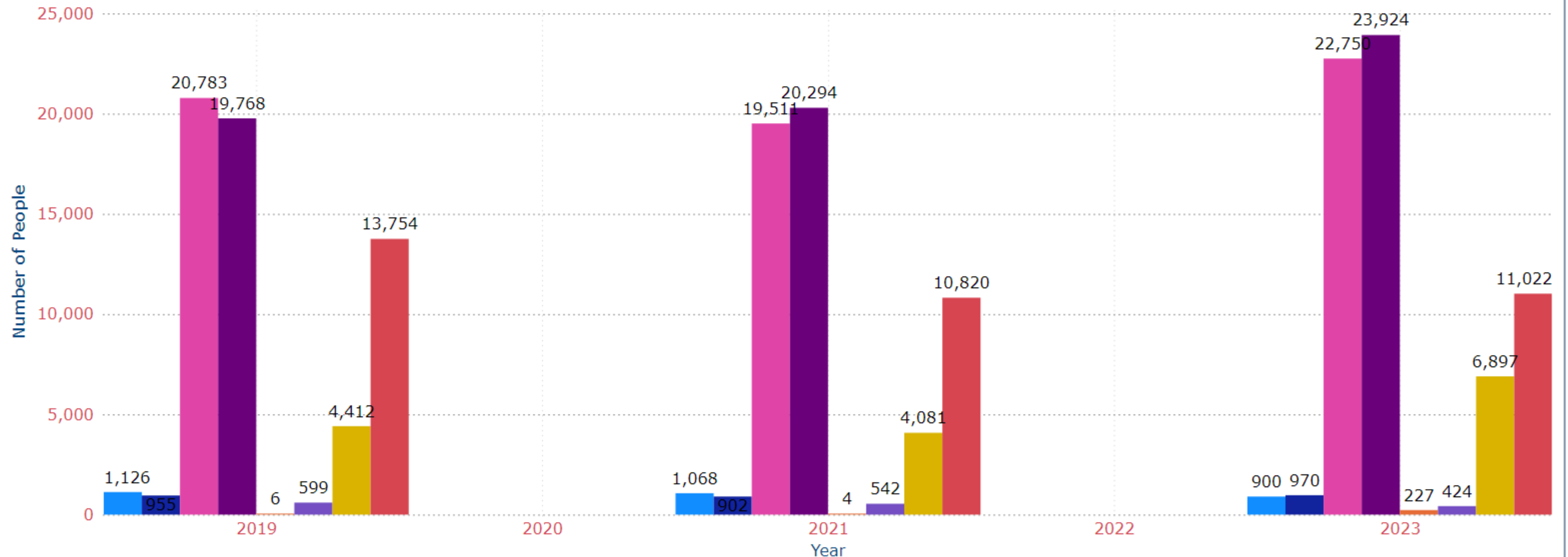
Year
Multiple selections ∨

Category
race ∨

Group
All ∨

Service Participants Who Are Newly Homeless

● American Indian or Alaska Native ● Asian ● Black or African American ● Hispanic or Latino ● Middle Eastern or North ... ● Native Hawaiian or ... ● noanswer ● White
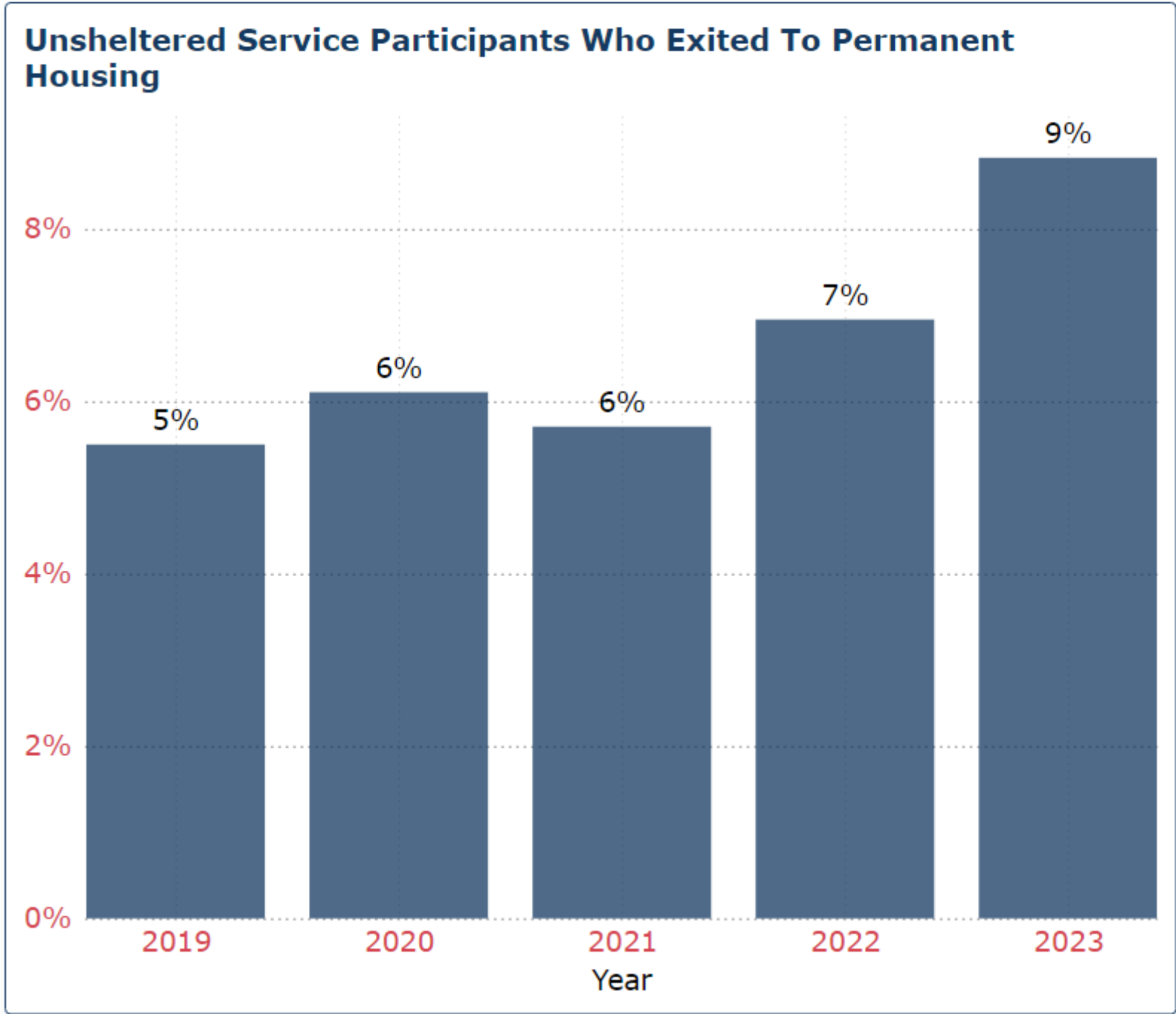

2019: 1,126 | 955 | 20,783 | 19,768 | 6 | 599 | 4,412 | 13,754

2021: 1,068 | 902 | 19,511 | 20,294 | 4 | 542 | 4,081 | 10,820

2023: 900 | 970 | 22,750 | 23,924 | 227 | 424 | 6,897 | 11,022

Number of People

Year

DRAFT

Count   Rate

Unsheltered Service Participants Who Accessed Interim Housing

Year	Rate
2019	24%
2020	27%
2021	30%
2022	33%
2023	34%

Unsheltered Service Participants Who Exited To Permanent Housing

Year	Rate
2019	5%
2020	6%
2021	6%
2022	7%
2023	9%

Go To Demographics

DRAFT
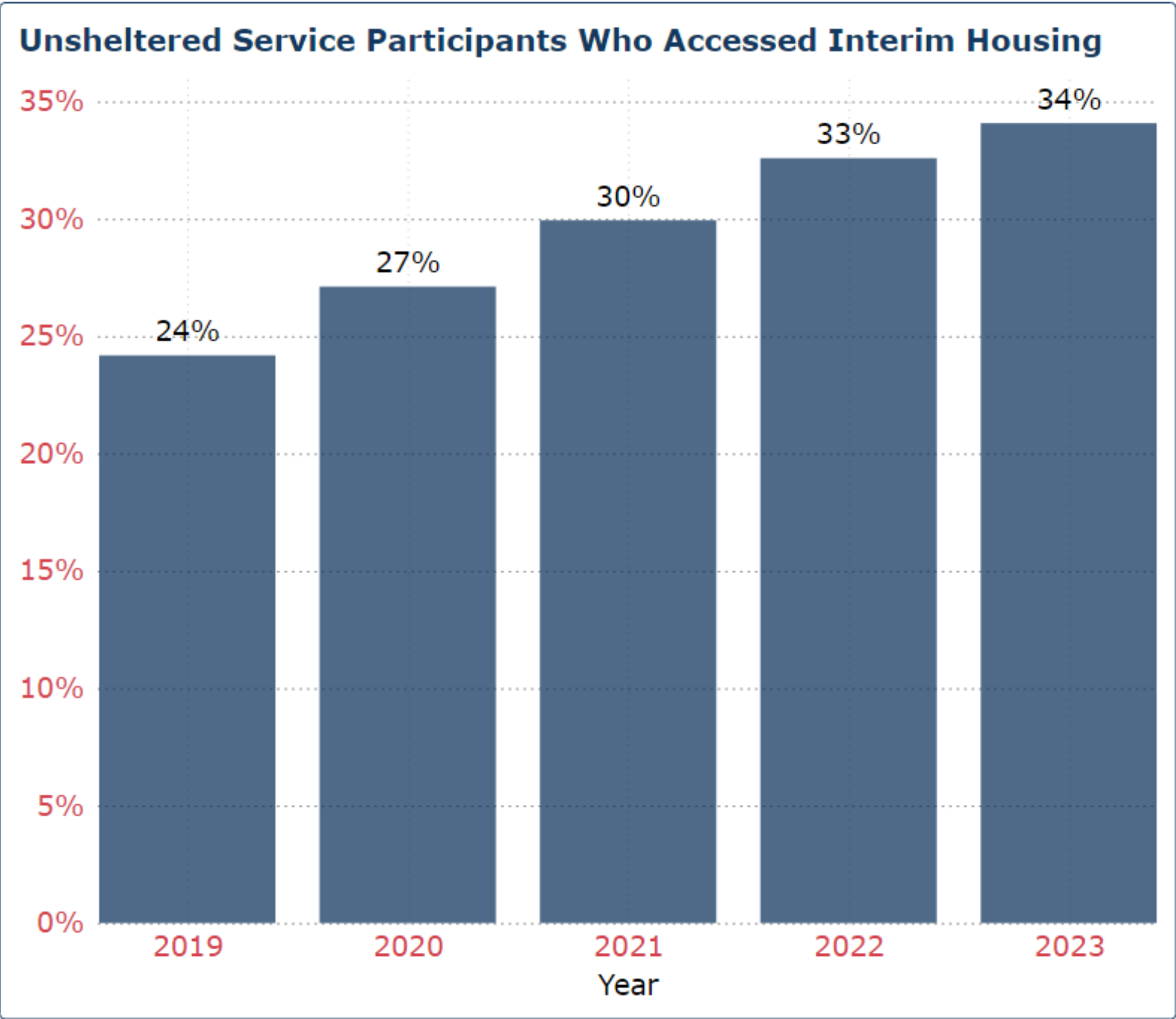
CEO.

Thank you for your feedback on design

- Please share your feedback today

- We will summarize your feedback

- Revise design and plan future improvements according to feedback

- Publicly launch the dashboard with updated data in alignment with October ECRHA meeting

Responsive Regional Plan

Proposed Enhancements and Implementation Plan

Homeless Policy Deputies' Meeting

Measure A Regional Plan

"Adopt a regional plan that aligns with the regionally coordinated plan required by Health and Safety Code section 50230 et seq. If another funding source mandates a countywide plan that includes housing and homeless services systems, that plan may serve as the regional plan this section requires. The regional plan should establish regional goals and objectives to reduce homelessness and increase the supply of affordable housing, which goals and objectives are consistent with the goals established under section 4 of this Ordinance."

Section 6, Clause A, Number 5

2

A living **Responsive Regional Plan** gives us the ability to align and leverage collective efforts of all jurisdictions and unincorporated areas of the homeless service delivery system countywide.

Board of Supervisors Approval of the Responsive Regional Plan Framework

March 25, 2025 Board approval of the Responsive Regional Plan included:

I. Measure A Responsive Regional Plan framework

- Data from HHAP as a starting point for collection and organization of regional data from all jurisdictions and unincorporated areas across LA County

II. Steps for full implementation of the Responsive Regional Plan:

- Collection of additional data from jurisdictional partners to build a more comprehensive and inclusive version of the Responsive Regional Plan ; and

- Development of a process for continual updates from jurisdictional partners, creating a "living" Responsive Regional Plan
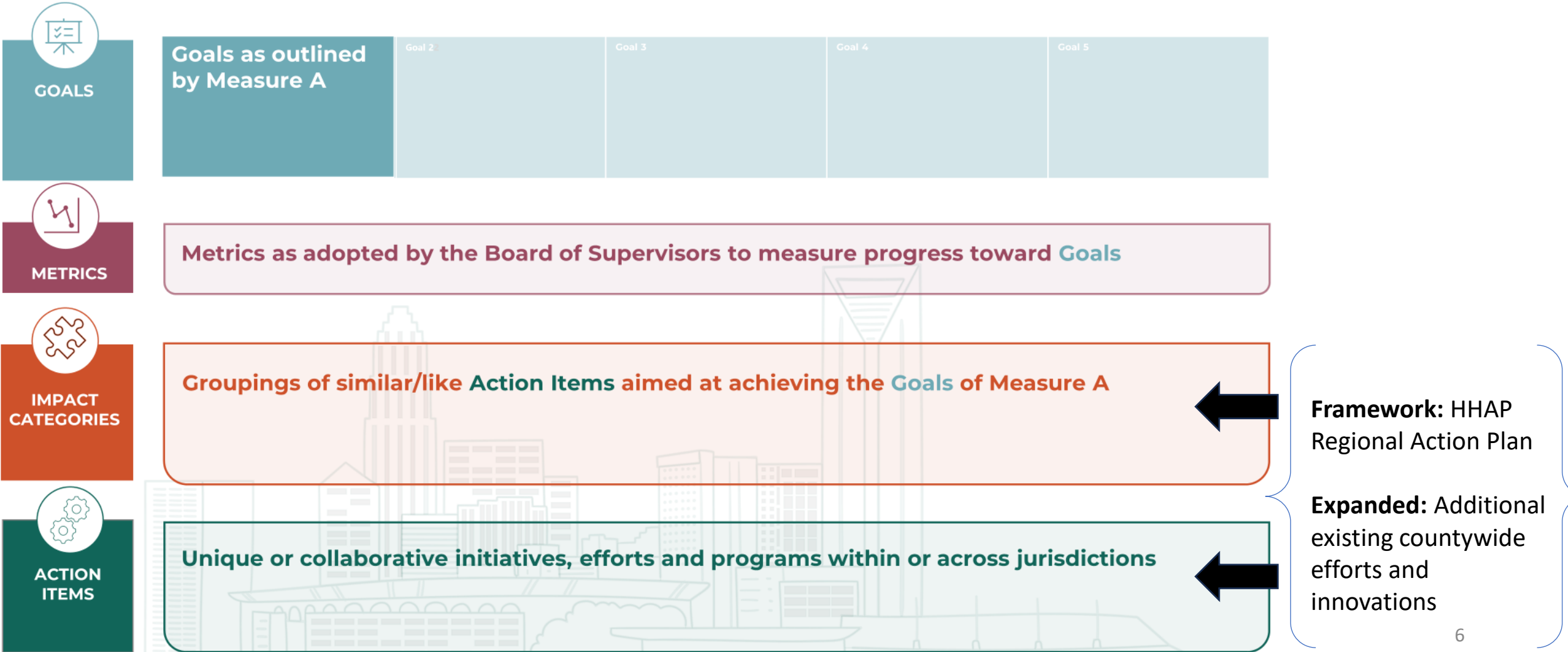
ECRHA Mandate for Best Practices for Standardization of Care (BPSC) Committee

ECRHA requested that BPSC Committee should:

- Report back to ECRHA on **possible enhancements to the Responsive Regional Plan that deepen data collection** and operational coordination and further elevate opportunities for alignment between jurisdictional partners

OVERVIEW

RESPONSIVE REGIONAL PLAN (DRAFT) – A LIVING DOCUMENT

GOALS

Goals as outlined by Measure A | Goal 2 | Goal 3 | Goal 4 | Goal 5

METRICS

Metrics as adopted by the Board of Supervisors to measure progress toward Goals

IMPACT CATEGORIES

Groupings of similar/like Action Items aimed at achieving the Goals of Measure A

ACTION ITEMS

Unique or collaborative initiatives, efforts and programs within or across jurisdictions

Framework: HHAP Regional Action Plan

Expanded: Additional existing countywide efforts and innovations

6

By

The Responsive Regional Plan Inventory: AirTable View

BPSC Committee Proposed Enhancements to the Responsive Regional Plan

BPSC Committee recommendations to ECRHA:

- Funding Source
- Data Systems
- Special Populations Served
- Number of Estimated Slots (Beds/Units) Funded
- Overlay of finalized Standards of Care by Impact Category

Responsive Regional Plan Data Collection Plan

Data will be populated into the RRP in two primary ways:

1) Data from *existing sources* (examples below)

   o Measure A-funded Local Solutions Fund Scopes of Work

   o LA County's 6th Homeless Housing, Assistance & Prevention (HHAP) Application

   o LA County Department Program Information

2) RRP Submission Forms

Note: Submitting entities are public entities (jurisdictions and regional partners)

Next Steps & Anticipated Timeline (Subject to Change)

➢ August 2025

  - ✅ BPSC Committee recommends enhancements to the RRP

➢ September 2025

  - ❑ ECRHA takes action on BPSC Committee recommended enhancements to the RRP
  - ❑ Finalize RRP platform buildout (AirTable and Submission/Correction Forms)
  - ❑ Additional usability testing and platform improvements
  - ❑ CEO-HI to begin engaging County departments and other entities to validate existing data

➢ October 2025

  - ❑ CEO-HI will continue to validate and populate the RRP from available existing data sources

➢ November 2025 – Ongoing

  - ❑ Initial AirTable & Submission Form goes live (tentative)
  - ❑ RRP ongoing data collection and analysis

Thank you!

Measure A Spending Plan Process FY 2026-27
Department of Homeless Services and Housing

Homeless Policy Deputies' Meeting

Acknowledging the Current Fiscal Reality

With significant State, federal and local budget cuts, we must adapt to be able to continue to meet the needs of the population we serve.

The region must make strategic choices about how we invest our limited resources.

Projected Measure A Allocation (FY 2026-27)

Measure A allocation to be distributed by the Department of Homeless Services and Housing

Total Measure A Allocation $1,047,000,000

Comprehensive Homelessness Services $625,059,001

Local Solutions Fund | Homeless Services and Housing
$93,758,850

Homelessness Solutions Innovations| Homeless Services and Housing
$10,313,474

Comprehensive Homelessness Services | Homeless Services and Housing
$520,986,677

Accountability, Data and Research| Homeless Services and Housing
$13,022,063

Collection and Distribution Reasonable Cost Reimbursement| Auditor Controller
$5,235,000

Local Housing Production| Los Angeles County Development Agency
$31,252,950

Housing Agency for Affordable Housing and Prevention| Los Angeles County Affordable Housing Solutions Agency
$372,430,988

Measure A Spending Plan

Local Solutions Fund

Distributed based on the Board-approved Measure A allocation formula. Funding of eligible programs and services is at the discretion of each local jurisdiction or COG in compliance with the Measure A Ordinance

Homelessness Solutions Innovations

Comprehensive Homelessness Services

Comprehensive Homelessness Services

Accountability, Data, and Research

Homeless Services and Housing Measure A
SPENDING PLAN

Currently Funded by Measure A in FY 2025-26*

*Does not include Local Solutions Fund

FY 2025-26 Measure A Spending: $559M

HOUSE - $405M
ICMS & Rental Subsidies
Client Engagement and Navigation Services
Shallow Subsidies and TLS
Interim Housing
Emergency Housing
Transitional Housing for TAY
Host Homes for TAY
Master Leasing
Residential Property Services Section
Permanent Housing for Older Adults
Subsidized Housing (Individuals with SSI)
Homeless Incentive Program

COORDINATE - $11M
Regional Coordination
Youth Collaboration
Education Coordinators
CoC HUD Cash Match
Planning Grant Renewal
Youth Homeless Demonstration Program
DMH's Referral, Access and Data Unit
Faith-Based Coordinators
Coordination for Veterans Document Readiness

STABILIZE - $12M
Benefits Advocacy
Criminal Records Clearing
Legal & Financial Services
Employment and Income Support

CONNECT - $60M
Emergency Centralized Response Center
Countywide Outreach
Encampment Assessments
Mobile Public Health Clinical Services
Housing Navigation
Safe Parking
Veteran Call and Resource Centers
Campus Peer Navigation

PREVENT - $15M
Homeless Prevention Unit
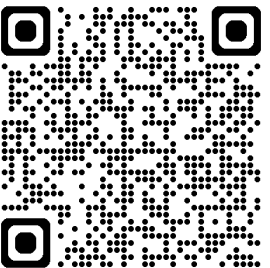Problem-Solving
Homeless Prevention Case Management
& Financial Assistance
Youth Prevention & Family Reconnection
Youth Homelessness and Prevention

OTHER EFFORTS - $56M
Pathway Home
Continuums of Care
Homeless Count
HMIS
Client Portal
Accountability, Data and
Research: Staff, Consultants
Technology and Services
Community Engagement
Administration

For more details on
FY 2025-26 spending

Current and Anticipated Fiscal Landscape

1. New and/or expanded cost obligations

2. Measure A revenue shortfall

3. Loss of or reductions in state, federal and other one-time funding streams

1. New and/or expanded cost obligations

Programs/Services Supported with One-Time Funding in FY 2025-26

- Interim Housing Bed Rate - $102M
- Pathway Home - $100M

Cost Variance from FY 2025-26 to FY 2026-27 (to maintain current portfolio and expected growth)

- Permanent Supportive Housing - $63M
- Interim Housing - $8M
- Costs associated with provider wages, cost of living adjustments, and administrative allowances pursuant to Measure A- TBD

2. Measure A revenue shortfall

FY 2026-27 Measure A Spending Plan **projected revenue decrease of $15M**

	FY 2025-26 Approved Budget	**FY 2026-27 Projected Allocation**
Comprehensive Homelessness Services	$535,455,054	$520,986,677
Homeless Solutions Innovations	$10,599,890	$10,313,474
Accountability, Data, and Research	$13,383,700	$13,022,063
TOTAL	**$559,438,644**	**$544,322,214**

3. Loss of or reductions in state, federal and other one-time funding streams

Funding Set to End

- American Rescue Plan
- Act (ARPA)
- Encampment Resolution Fund (ERF) Rounds 2 and 3
- Housing for Healthy CA

Known Funding Reductions

- Housing and Disability Advocacy Program (HDAP)
- Bringing Families Home
- CalWORKs Housing Support Program (HSP)
- Home Safe
- Homeless Housing, Assistance and Prevention (HHAP) Round 7

Potential Funding Reductions or Losses

- CalAIM (MediCal)
- Ryan White Grant
- Emergency Solutions Grant
- Housing Choice Vouchers
- HOME Investment Program
- Project-Based Vouchers
- Emergency Housing Vouchers
- Community Development Block Grant
- Housing Opportunities for Persons with AIDS
- Homeless Assistance Grants
- Continuum of Care Grant

3. Loss of or reductions in state, federal and other one-time funding streams

Anticipated impacts to funding administered by the Department of Homeless Services and Housing:

Funding Source	Funding Amount*
ARPA	$38M
CalAIM (MediCal)	$22M (6 months)
ERF-2	$20M
ERF-3	$39M
Housing for Healthy CA	$5M
One-Time Measure H	$59M

Subject to change as calculations are refined.

HHAP Overview and Funding Challenges

- **The County is still awaiting its second Homeless, Housing, Assistance and Prevention (HHAP) Round 5 disbursement.** Delays in the allocation may create fiscal impacts, as the funding has been programmed in this FY.

- The HHAP Round 6 application was submitted on August 27, 2025
  - County allocation: $85M to sustain ICMS and TAY Transitional Housing
  - HHAP Round 6 allocations are less than Round 5, with anticipated challenges in distribution timing

Ongoing Advocacy
- Earlier this month, in collaboration with our office, the Bring CA Home coalition:
  - shared proposed HHAP Round 7 trailer bill language with Assembly and Senate Budget Committee Staff for consideration with the intent to streamline the Round 7 application process and accelerate the 100% disbursement of HHAP-7 in one tranche

  - sent a joint letter with CSAC, the League of Cities, and Big City Mayors to the Governor and Legislative Budget Leadership outlining a set of principles we are requesting be reflected in the HHAP-7 trailer bill language

Ongoing Efforts to Address Fiscal Impacts

Transitioning ICMS clients to lower billing rates and graduation when housing stability is sustained, recycling vacated or lower-cost slots to serve others—without increasing the overall budget

Identifying and leveraging all available funding and revenue streams (including Medi-Cal) to ensure full utilization and drawdown **opportunities**

Absorbing ICMS growth within existing capacity through improved processes for repurposing vacant slots and modeling needs, reducing Measure A requests

Through the creation the new Department of Homeless Services and Housing, we may discover additional **efficiencies and/or opportunities for streamlining**

Right-sizing locally funded rental subsidies by not enrolling additional people and allow natural attrition for programs with expiring funding sources

Collaborating with system partners to strategically plan for service reductions in alignment with funding realities

Rethinking Regional Funding Priorities

Measure A Spending Plan Rubric

Given the fiscal landscape, we need to establish a transparent process to guide strategic funding decisions by using a rubric.

What is a rubric?

- A tool used to consistently evaluate programs and/or services against specific stakeholder-informed criteria to help inform strategic funding decisions in the Measure A Spending Plan process.

Strategic Decision Making

Why a funding rubric?

- Provides transparent criteria to assess funding in alignment with systemwide priorities.
- Uses community and stakeholder input to inform strategic funding decisions.
- Ensures equity remains central to policy, planning, and service delivery.
- Will be public, used consistently, and adapted as needs and priorities evolve.

Draft Criteria for Rubric

1. **Measure A Target & Equity Metrics:** Does this program/service support Measure A target or equity metrics in alignment with the Measure A goals per the ordinance language?

2. **Legal Settlements & Agreements:** Is this program/service something that must be funded in order to comply with legal settlements or agreements? If response is yes, funding is mandatory in order to avoid legal liabilities.

3. **Keeping People Housed:** Does this program/service support literally keeping people housed, including permanent housing and the relevant supportive services? If this program is not funded, will people lose their permanent housing?

4. **Fund Match:** Does this program/service require a fund match in order to maximize drawdown for additional local, State or federal dollars?

5. **Return on Investment:** Does this program/service demonstrate a clear or measurable return on investment relative to other impactful programs/services?

6. **Leveraging Other Resources:** Has the administrator of this program/service leveraged or exhausted all other resources to fund this program/service?

Opportunities for Public Comment & Engagement

EverExcel Community Engagement Forums for Funding Rubric:

General Countywide
- September 5, 6 PM
- September 8, 6 PM
- September 16, 6 PM

Service Providers
- September 5, 12 PM
- September 8, 12 PM
- September 16, 12 PM
- Service Providers CEOs - TBD

Lived Experience
- TAY - September 10, 12 PM
- All - September 18, 6 PM

Cities and Councils of Government
- September 11, 12 PM
- September 11, 6 PM
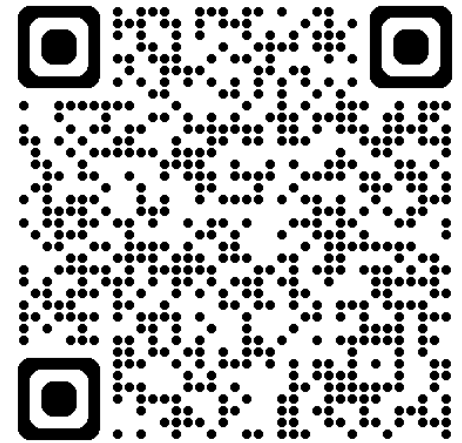
For more information, please scan the QR code.

Opportunities for Public Comment & Engagement

Opportunities for Engagement on funding rubric:

Homeless Policy Deputies' Meeting

- August 28

- September 25

Executive Committee for Regional Homeless Alignment

- September 5

- September 26

FY 2026-27 Spending Plan Timeline

EverExcel Community Engagement Forums Begin (year-round process)	Finalize Rubric by end of September	Finalize Draft Spending Plan Public Webinar and Comment Period	Present Draft Spending Plan at ECRHA, LT and Homeless Policy Deputies' meetings	Present Final Spending Plan at Board of Supervisors meeting	Final Spending Plan to be considered in County's Recommended Budget Phase	FY 2026-27 Service Provider Contracts executed under Department of Homeless Services and Housing
AUG 2025	**SEPT** 2025	**NOV** 2025	**DEC** 2025	**JAN** 2026	**MAY** 2026	**JULY** 2026

Department of Mental Health Housing Resources

Rimmi Hundal, M.A., Chief Deputy Director

Maria Funk, Ph.D., Deputy Director, Housing and Job Development Division

LOS ANGELES COUNTY
DEPARTMENT OF
MENTAL HEALTH
hope. recovery. wellbeing.

Department Overview

- Mental Health Plan for Los Angeles County - provides Specialty Mental Health Services to qualified individuals

- Serves over 250,000 clients per year

    ◁ Based on several point-in-time data matching analyses using InfoHub data, an estimated 20% of DMH clients were flagged as homeless

- DMH services and housing target individuals with Serious Emotional Disturbance (SED) or Serious Mental Illness (SMI), defined as those with major depressive disorder, bipolar disorder, schizophrenia and other psychotic disorders which is in alignment with Measure A

- DMH is committed to partnering with the other departments, government entities and homeless service providers to meet these goals and has made significant investments in homeless and housing services

MEASURE A GOALS

Increase the number of people moving **from encampments into permanent housing** to reduce unsheltered homelessness

Reduce the number of people with mental illness and/or substance use disorder who are experiencing homelessness

Increase the number of people permanently leaving homelessness

Reduce the number of **people falling into homelessness**

Increase the number of **affordable housing units in L.A. County**

Proposition 1

NEW funding to develop an array of behavioral health treatment facilities and supportive housing

Behavioral Health Infrastructure Bond Act (BHIBA) **$6.38B**

Behavioral Health Services Act (BHSA)

EXISTING funding to be utilized in accordance with BHSA requirements

Los Angeles County Regional Allocations

Behavioral Health Continuum Infrastructure Program (BHCIP)
$479M
Funding for Behavioral health treatment and residential settings

Homekey+ for Veterans
$277.9M
Housing investments for Veterans experiencing or at risk of homelessness

Homekey+ for Non-Veterans
$321.4M
Housing investments for persons experiencing or at risk of homelessness with behavioral health challenges

Required Distribution of Funding by State

Behavioral Health Services and Supports (BHSS)
35%

Full Service Partnership (FSP)
35%

Housing Interventions
30%

17.15%
Outpatient Services

17.85%
Early Intervention
(50% children and youth)

Interim/Bridge Housing

Sites provide interim housing and are intended to serve as a bridge to permanent housing for people experiencing homelessness who are living with SED or SMI

Number of Budgeted Resources

Program	Online	In Process	Total
Behavioral Health Bridge Housing (BHBH) Rental Assistance Program		150	150
Enhanced Emergency Shelter Program (EESP) for Transition Age Youth	110		110
Pathway Home Motel Beds	78	42	120
Interim Housing Program	891	796	1,687
Total	**1,079**	**988**	**2,067**

Funding Sources for Operations

- BHBH = **$80,015,515**
- Mental Health Services Act (MHSA) = **$47,203,416**
- Supervisorial District 3 (EESP) = **$310,000**

Annual Total
$127.53M

Licensed Residential Care

Number of Budgeted Resources

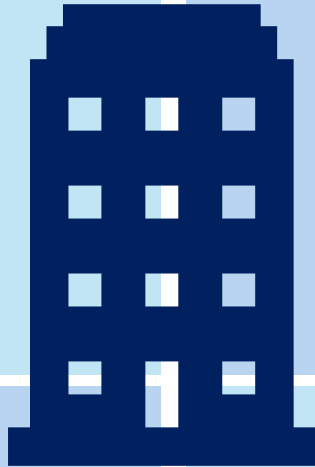| Program	Estimated Capacity	In Process	Total
Enriched Residential Care (ERC) Program	1,355		1,355
ERC+		272**	272
Highly Enriched Residential Care Services (HERCS)	94*		94
Total	**1,449**	**272**	**1,721**

Some HERCS clients may also be enrolled in ERC.

**ERC+ Request for Applications was released on August 4, 2025.*
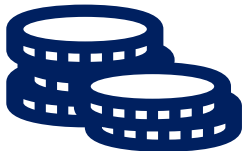
Funding is used to assist individuals with SMI who have higher acuity needs to obtain and maintain housing at a licensed residential care facility including paying for rent, personal and incidental expenses and/or enhanced rates for enhanced services

Funding Sources for Operations

- MHSA = **$21,239,776**
- BHBH = **$17,417,683**
- Community Care Expansion (CCE) = **$9,401,699**
- Substance Abuse and Mental Health Services Administration (SAMHSA) = **$7,452,000**

Annual Total
$55.51M

Permanent Supportive Housing

Number of Budgeted Resources

Program	Estimated Capacity
Homekey+	374
Housing for Empowered Adult Living (HEAL)	95
Housing For Mental Health (HFMH)	331
Rental Assistance Program (RAP)	279
Housing Assistance Program	N/A
Total	**1,079**
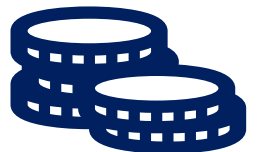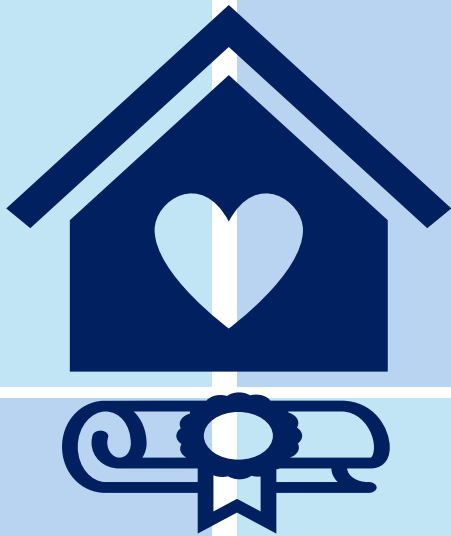
Funding is used to provide DMH clients who are homeless with locally funded rental subsidies and move-in assistance

Funding Sources for Operations

- MHSA = **$35,287,600**
- County General Fund = **$810,000**
- SAMHSA Projects for Assistance in Transition from Homelessness (PATH) = **$409,000**

Annual Total
$36.51M

Housing Resource Funding Summary

FY 2026-27 OPERATIONS FUNDING

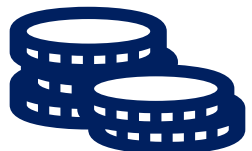| Program	MHSA	State	Federal	County	Total
DMH-Managed Resources					
Interim Housing	$47,203,416	$80,015,515		$310,000	$127,528,931
Licensed Residential Care	$21,239,776	$26,819,382	$7,452,000		$55,511,158
Permanent Housing	$35,287,600		$409,000	$810,000	$36,506,600
Subtotal	$103,730,792	$106,834,897	$7,861,000	$1,120,000	**$219,546,689**
Other DMH-Funded Resources					
Diversion, Reentry and Mental Health (DREAM)	$27,000,000				$27,000,000
Enhanced Residential Services	$5,231,000				$5,231,000
FSP Client Housing Support	$10,602,475				$10,602,475
Intensive Case Management Services (ICMS)	$6,386,000				$6,386,000
Subtotal	$49,219,475				**$49,219,475**
Total	**$152,950,267**	**$106,834,897**	**$7,861,000**	**$1,120,000**	**$268,766,164**

ONE-TIME CAPITAL FUNDING

Program	MHSA	State	County	Total
Homekey+ Capital	$33,932,000			$33,932,000
ERC - Capital Projects	$46,200,000	$55,560,974		$101,760,974
Metropolitan State Hospital			$14,000,000	$14,000,000
BHBH Infrastructure		$65,950,170		$65,950,170
Total	**$80,132,000**	**$121,511,144**	**$14,000,000**	**$215,643,144**

Other Housing and Service Resources

- **Other Housing Resources**

  ◁ Federal Housing Subsidies for DMH Clients

   — Current Allocation = 2,261 subsidies

   — Requires 25% service match

  ◁ MHSA Capital Investments and Other Units Dedicated to Individuals with SMI

   — Online = 3,936 units

   — Pipeline = 1,546 units

DMH ONE-TIME CAPITAL INVESTMENTS (2008 – Present)	
Program Name	**MHSA Amount**
No Place Like Home	$ 744,903,877
Special Needs Housing Program/MHSA Housing Program	$ 155,000,000
Mental Health Housing Program	$ 103,300,000
Total	$ 1,003,203,877

- **Homeless and Housing Services**

  ◁ Full Service Partnership Program (FSP)

  ◁ Intensive Case Management Services (ICMS)

  ◁ Housing Supportive Services Program (HSSP)

  ◁ CalWORKS Coordinated Entry System Family Solution Centers

  ◁ CARE Court

  ◁ Assisted Outpatient Treatment for Los Angeles (AOT-LA)

  ◁ Countywide Engagement Services

   — Homeless Outreach and Mobile Engagement (HOME)

   — Interim Housing Outreach Program (IHOP)

   — Men's and Women's Community Re-Entry Program

   — Prevent Homelessness Promote Health

   — Hollywood 2.0

   — Enhanced Care Management

   — Skid Row Concierge

   — Veteran and Military Family Services

   — Library Engagement and Access Program

   — Emergency Centralized Response Center

Current and Anticipated Fiscal Landscape

Time Limited Funding

- CCE – March 31, 2029
- BHBH – June 30, 2027
  - DMH and SAPC

Potential Funding Reductions or Losses

- Medi-Cal
- SAMHSA/PATH
- Federal Subsidies
- Emergency Housing Vouchers
- Time Limited Subsidies
- BHSA revenue volatility

Potential New Revenue

- CalAIM Community Supports – Transitional Rent and Housing Deposits
- Enhanced Care Management

Los Angeles County
Department of Public Health
Substance Abuse Prevention and Control Bureau

Substance Use Disorder Services for People Experiencing Homelessness

August 28, 2025

Michelle Gibson, MPH; Deputy Director
Yanira A. Lima, MPA, MHM; Division Chief, Systems of Care

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People Experiencing Homelessness (PEH) in SUD Treatment FY 24-25

Primary Characteristics at Admission	
Total # of unduplicated PEH served	**13,796**
Gender	64.3% male
Age	66% 26-44 years of age
Race/Ethnicity	54.6% Latinx
Primary Substance Used	38.4% methamphetamine
Mental Health	64.1%
Living Outside	36.7%
Discharged with Positive Compliance	60.6%

Substance Use Disorder (SUD) Treatment Services

- Total number of unduplicated PEH served in specialty SUD treatment system in FY 2024-2025: **13,796**

- Levels of Care: Outpatient, Residential, Opioid Treatment Services, Medications for Addiction Treatment (MAT), Withdrawal Management, Recovery Services

- Approximately 90 agencies, with over 450 sites countywide

- SUD treatment services are primarily funded by Drug Medi-Cal (DMC)

- **Total DMC expenditures for homeless SUD clients for FY 2024-25: $167.8 million**

- SAPC leverages other County funds to support treatment services not reimbursed by DMC (e.g., room and board, local match) through a blended funding model.

    - Funds include: CalWORKs, Assembly Bill (AB) 109, General Relief (GR), Care First Community Investment (CFCI) Community Safety Implementation Team (CSIT), Substance Use Block Grant (SUBG), etc.

Interim Housing – RECOVERY BRIDGE HOUSING (RBH)

Recovery-oriented, peer supportive interim housing provides a safe living environment for homeless or unstably housed clients **while receiving outpatient SUD treatment**.

- 25 agencies with 156 sites
- Approximately 1,750 beds
- LOS: Up to 360 days
- Dedicated funding: Measure A, Opioid Settlement, Behavioral Health Bridge Housing (BHBH), CFCI
- Other braided funding: AB109, GR, SUBG
- **Contracted Funding Amount: $36.9 million of which $25.75 million is dedicated funds.**

Dedicated Funding Sources	FY25-26 Allocation
Measure A	$12.67 million
Opioid Settlement	$3.00 million
BHBH	$8.07 million
CFCI	$2.00 million
TOTAL	$25.75 million

Interim Housing – RECOVERY HOUSING (RH)

Similar to RBH **except** does not require concurrent enrollment in SUD treatment, however, must have engaged in SUD treatment within the last 90 days.

- ➤ 7 agencies with 13 sites
- ➤ Approximately 195 beds of which 50 are pending
- ➤ LOS: Up to 365 days
- ➤ Dedicated funding: BHBH, Opioid Settlement
- ➤ **Contracted Funding Amount: $4.21 million**

Dedicated Funding Source	FY25-26 Allocation
Opioid Settlement	$1.08 million
BHBH	$3.13 million
TOTAL	$4.21 million

Supportive Services

Client Engagement and Navigation Services (CENS)

➢ Provides in-person service navigation to facilitate access to and completion of SUD treatment across each SPA
➢ Total number of unduplicated PEH served in FY 24-25: 5,705
➢ Total CENS funding is approximately $21 million
➢ Braided funding: AB 109, CFCI, GR, CalWORKs, SUBG
➢ Dedicated Funding for PEH: Measure A, CalWORKs specifically Family Solution Centers, Mental Health Services Act (MHSA) Interim Housing Outreach Program (IHOP)
➢ **Contracted Funding Amount: $7.5 million**

Housing Navigation

➢ Assist clients in identifying housing options, resources, and/or services, including finding, move in, and retaining affordable housing
➢ Provided to all clients in RBH and RH to ensure they can actively work towards securing a permanent housing setting
➢ Includes Participant Assistance Funds: monetary assistance funds to remove barriers to securing housing,
➢ Funded through BHBH and launched in FY 24-25 Quarter 4.
➢ **Contracted Funding Amount: $8.7 million**

SAPC: Expenditures for Homeless SUD Clients in FY24-25

SAPC leverages a blended-funding model to support SUD services for homeless clients. This model allows SAPC to strategically use funds to enhance effectiveness and efficiency. The table below describes service **expenditures** by funding source for PEH with SUD in SAPC's specialty SUD system.

Total SUD Tx, Supportive Services, & Housing Expenditures	$225,076,209	Services Provided
Drug Medi-Cal	$167,806,804	SUD Treatment
Measure A	$12,925,511	Housing, CENS
CalWORKS	$995,679	SUD Treatment, CENS
AB109	$2,115,338	SUD Treatment, Housing, CENS
General Relief	$3,346,162	SUD Treatment, Housing, CENS
CFCI – CSIT	$2,773,642	SUD Treatment
CFCI – RBH	$1,999,957	Housing
BHBH	$7,518,891	Housing, Housing Navigation
SUBG	$12,599,344	SUD Treatment, Housing, CENS
Other funding	$9,152,063	SUD Treatment, Housing
MHSA – IHOP	$3,842,818	CENS

Anticipated Impact on State or Federal funding Streams

H.R.1 Medicaid Changes Impacting Enrollment	Projected DMC Revenue Loss Based on % Reduction Clients Served		
	Funding Type	**10% ↓**	**20% ↓**	**30% ↓**

H.R.1 Medicaid Changes Impacting Enrollment	Funding Type	10% ↓	20% ↓	30% ↓
• Redeterminations every 6 months instead of every 12 months • Retroactive coverage from 3 months to 1 month for post ACA members and 2 months for pre-ACA members • Cost-sharing exempts SUD but expect unintended impact • Work requirements exempts SUD but expect unintended impact	**Lost DMC Claims Revenue**	($53,396,843)	($106,793,686)	($160,190,530)
	Lost DMC Admin Overhead	($8,009,526)	($16,019,053)	($24,028,579)
	Total	**($61,406,369)**	**($122,812,739)**	**($184,219,109)**

Other Funding Risks:

- Increased federal scrutiny to detect service delivery to individuals with unsatisfactory immigration status (UIS) – SUBG already prohibits use for UIS but increased requirements (e.g., data collection) may impact
- New contractual language that requires cooperation with ICE which may prevent funds acceptance
- Sunsetting of State BHBH funds in FY 27-28 that support RBH/RH/Housing Navigation

General Relief Housing Subsidy and Case Management Program

Presenter: Luis Ontiveros

General Relief Housing Subsidy and Case Management Program

The General Relief (GR) Housing Subsidy and Case Management Program assists eligible GR participants who are experiencing homelessness or are at-risk of becoming homeless by providing a monthly rental subsidy.

- GR participants must either be disabled and pursuing Supplemental Security Income or be employable and participating in the START Program (formerly known as GROW).

- The housing subsidy is a maximum of $475 for one person and a maximum of $950 for a couple. The GR participant is required to contribute $100 from their GR grant towards the housing subsidy. A total of $575 for a single person or $1,150 for a couple is paid directly to the landlord once housing is secured.

- Qualified program participants may also receive a once-in-a-lifetime move in assistance payment of up to $500 to cover costs associated with moving into housing.

Funding Sources

■ **Measure A** - $10.415 Million

  ▷ 1,927 housing subsidies

■ **Net County Cost (NCC) *** - $8.120 Million

  ▷ 1,055 housing subsidies

*Amount subject to change with final budget approval.

CalWORKs Program

1. **State Homeless Assistance;**
2. **County Supplemental Homeless Assistance;**
3. **Housing Support Program.**

Presenter: Noemi Faure (CalWORKs Program Director)

County of Los Angeles

DEPARTMENT OF PUBLIC SOCIAL SERVICES

CalWORKs: STATE HOMELESS ASSISTANCE PROGRAMS

There are four **State** Homeless Assistance Programs available which are outlined within the following slide. These programs are entitlement programs.

Population: Available to all CalWORKs families.

Time Limits: Available once every 12 months. Exception when homelessness is due to domestic violence; prior residence is uninhabitable; a medical or mental illness; **or** a disaster.

Motel Vouchers are not Provided:

- A **payment** is issued via an Electronic Benefit Transfer (EBT) card; **and**
- The applicant/participant uses the payment issued via the EBT card to pay for:
  - **Temporary Housing**: Payment for a motel/hotel, a stay with a family/friend, etc.; **or**
  - **Permanent Housing:** Assists families with security deposits, last months rent, etc.

Units/Beds: DPSS does not fund bed/units for any of the programs.

Budget Impact: None of the State Homeless Assistance Programs are impacted due to state and federal decreases/cuts.

CalWORKs: STATE HOMELESS ASSISTANCE PROGRAMS

❑ **Temporary Homeless Assistance** – Provides homeless CalWORKs families $85-$145 (depends on the Assistance Unit [AU] size) a night for 16 days of temporary shelter payments to stay in a hotel/motel, commercial establishment, enter into a shared housing agreement, or enter into a short-term lease or sublease. _Available once every 12 months with exceptions_.

  o **Expanded** T**emporary Homeless Assistance** – Provides CalWORKs applicants who provide a sworn statement of past or present domestic violence and who are fleeing their abuser with up to two 16-day payments equaling a total of 32 days of Temporary HA shelter. If the applicant only used the first 16-day issuance, the second 16-day Temporary HA lump-sum issuance is available in another instance of homelessness, months or even years later, provided the CalWORKs applicant meets all eligibility requirements. _Available once-in-a lifetime_.

❑ **Permanent Homeless Assistance** – Provides homeless CalWORKs families with assistance to pay for security deposit costs and utility turn-on fees. _Available once every 12 months with exceptions_.

  o **Permanent Homeless Assistance Arrearages** – Provides CalWORKs families at-risk of homelessness with assistance to pay up to two months of past due rent, to prevent an eviction. _Available once every 12 months with exceptions_.

Funding Source: Federal (29.1%)/State (68.4%)/County (2.5%)
Expenditures: **Permanent Homeless Assistance: $8,242,307; and**
               Temporary Homeless Assistance: $37,456,240.

CalWORKs: COUNTY SUPPLEMENTAL HOMELESS ASSISTANCE PROGRAMS

There are four **County** Homeless Assistance Programs available which are outlined within the following slide. These programs are discretionary programs.

Population: Available **only** for CalWORKs families who are participating in Welfare-to-Work (WtW)/GAIN.

Time Limits: Available once in a lifetime; some exceptions exist.

Motel Vouchers are not Provided:

- A **payment** is issued via an Electronic Benefit Transfer (EBT) card; **and**
- The applicant/participant uses the payment issued via the EBT card to pay for:
    - **Temporary Housing**: Payment for a motel/hotel, a stay with a family/friend, etc.; **or**
    - **Permanent Housing:** Assists families with security deposits, last months rent, etc.

Units/Beds: DPSS does not fund bed/units for any of the programs.

Budget Impact: None of the County Supplemental Homeless Assistance Programs are impacted due to state and federal decreases/cuts.

CalWORKs: COUNTY SUPPLEMENTAL HOMELESS ASSISTANCE PROGRAMS

- ❑ **Temporary Homeless Assistance+14 (THAP+14)** – Provides a homeless CalWORKs Welfare-to-Work (WtW) family who has exhausted or is ineligible to the State's Temporary HA Program up to 14 days of temporary shelter payments. The daily rate is $85-$145 per day, depending on the AU size. *Available once-in-a-lifetime with exceptions.*
- ❑ **Emergency Assistance to Prevent Eviction (EAPE)** – Provides CalWORKs WtW families at-risk of homelessness with assistance to pay past due rent and/or utilities to prevent an eviction. *Note: The request can include multiple months of past due rent and/or utilities. Maximum payment is $5,000 for eligible family. Available once-in-a-lifetime, no exceptions.*
- ❑ **Moving Assistance (MA)** – Provides CalWORKs WtW families with assistance to pay for moving costs, including security deposit, truck rental, utility turn-on fees, and refrigerator and/or stove. Maximum payment for the Moving Assistance Program is $2,500. *Available once-in-a-lifetime with exceptions.*
- ❑ **4-Month Rental Assistance Program (4-Month RA)** – Provides formerly homeless or at-risk of homelessness WtW families with a rental subsidy for up to four months (eight months if the family is enrolled in Family Stabilization), after securing permanent housing. *Available once-in-a-lifetime, no exceptions.*

Funding Source: Federal (70%)/State (30%)
Expenditures: THAP +14: $2,538,724;
EAPE/MA: $4,934,765;
4 Month RA: $801,828.

HOUSING SUPPORT PROGRAM

- HSP is administered by the Los Angeles Homeless Services Authority (LAHSA).
- The Coordinated Entry System for Families consists of eight (8) Service Planning Areas (SPAs) throughout Los Angeles County.
  - DPSS Homeless Case Managers are co-located at the FSCs to connect **CalWORKs** families to benefits and services.
- LAHSA subcontracts with homeless providers and Family Solutions Centers (FSCs) located across the 8 SPAs to provide homeless services to CalWORKs homeless families enrolled in the CESF which includes the following:

HSP funded Program	Services Provided
• Crisis Housing	• Temporary Homeless Assistance (Family Shelter); & • Temporary Homeless Assistance (Motel Vouchers).
• Rapid Rehousing	• Security Deposit; • Utility assistance; • Landlord Incentives; • Rental Assistance (Time Limited Subsidies, TLS); • Tenant Screening Reports (covers subscription to run credit reports & background checks); • Move In Expenses; • Furniture costs; • Application Fee; • Storage Fees; and • Truck Rental/Movers

HOUSING SUPPORT PROGRAM(cont'd)

- HSP Allocation & Expenditures for Fiscal Year (FY) 21/22 through FY 25/26:

FY	Allocation	Expenditures	Allocation % (+/-) from prior FY
21/22	$71,125,375	$11,739,424	370%
22/23	$71,500,537	$26,148,892	1%
23/24	$11,812,448	$49,081,290	-83%
24/25	$11,761,492	$53,500,254	0%
25/26	$11,773,731	$23,546,254* (project amount)	0%

Note: Starting in FY 21/22, the State supported counties to carry over unspent allocations to subsequent FYs which is why there are some FYs where the expenditures exceed the allocation amounts. Starting with FY 25/26, the State shared that unspent allocations cannot carry over to subsequent FYs; they must be spent by 6/30/2026.

- Due to the current funding limitations in LA's CESF for FY 25/26,
  - LAHSA/FSCs will **only** serve families with HSP funding who are **currently** receiving Interim Housing and Time Limited Subsidy payments.
  - HSP will not be used for Housing Navigation and Prevention services.

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Homeless Services Section

Presenter: Lisa Hayes, Director of Homeless Services

County of Los Angeles
dpss
DEPARTMENT OF
PUBLIC SOCIAL SERVICES

Home Safe Program

The Home Safe Program supports the safety and housing stability of seniors and adults with disabilities served by or in the intake process for Adult Protective Services (APS) who are experiencing or at risk of homelessness. This funding allows counties to provide housing crisis intervention and helps reduce the risk of homelessness among older and dependent adults. Services include but are not limited to: housing related financial assistance, legal services, eviction prevention, heavy cleaning, and landlord mediation. Home Safe is locally administered by the Aging and Disabilities Department (AD), with DPSS as the passthrough for funding. DPSS provided all funding to AD for the administration of the program.

 * **Note**: FY 2025-26 one-time funding has not yet been released by the state.

County	Total Funding FY 21-22 (expend by 12/31/25)	Total Funding FY 22-23 (expend by 6/30/26)
Los Angeles Home Safe	$26,803,564	$26,803,564

Challenges

- Lack of Affordable Housing.
- Lack of **_sufficient_** Housing Support Program (HSP) funding as well as other funding that LAHSA receives to support CalWORKs families who are referred to the Family Solution Centers for housing assistance.
  - DPSS provides short-term housing services. CalWORKs families are referred to the Family Solution Centers (FSC) for housing assistance. Due to limited funding and the number of beds/units available to the County for FY 25/26, CalWORKs families who are referred to the FSCs will be placed on a waitlist.
- To be eligible for CalWORKs Permanent Homeless Assistance, the family's share of the rent must not exceed 80% of the family's Total Monthly Household Income.
- Potential reductions in federal or state funding may increase reliance on Net County Cost and impact the County's ability to sustain the GRHSCMP.

Thank You

County of Los Angeles
Homeless Initiative

HOUSING FOR HEALTH