

HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING WILL TAKE PLACE IN PERSON WITH A VIRTUAL OPTION

Date: Thursday, May 22, 2025
Time: 2:00 – 4:00 PM
Location: Kenneth Hahn Hall of Administration
500 West Temple St.,
Room 374-A
Los Angeles, CA 90012

To subscribe to this meeting, [please click here.](#)

For members of the public who wish to join virtually or over the phone, please see below:

Microsoft Teams Link: [Click here to join the meeting](#)

Teleconference Number: +1 323-776-6996,,728455318#

For Spanish interpretation, members of the public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Lilit Bagdzhyan, Fifth District
II.	Addressing Key Program Funding Changes	Cheri Todoroff Executive Director, Homeless Initiative and Affordable Housing Almas Sayeed Senior Manager, Homeless Initiative and Affordable Housing Dr. Laura Trejo Director, Los Angeles County Aging and Disabilities Department Nathaniel VerGow Deputy Chief Programs Officer, Los Angeles Homeless Services Authority Allyson Crosby, MSW Director of Systems and Planning, Los Angeles Homeless Services Authority
III.	Review of MacArthur Park and Redondo Beach Blvd encampment resolutions	Carter Hewgley Senior Manager, Homeless Initiative and Affordable Housing Kim Barnette

		Principal Analyst, Homeless Initiative and Affordable Housing Vanessa Martin Principal Analyst, Homeless Initiative and Affordable Housing
IV.	Items Recommended for Future Discussion	
V.	Public Comment*	

* Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: June 12, 2025



Homeless Policy Deputies Meeting

TLS Allocations Overview

LOS ANGELES HOMELESS SERVICES AUTHORITY

Nathaniel VerGow, Deputy Chief Programs Officer

Allyson Crosby, Director, Systems and Planning

May 22, 2025

REHOUSING SYSTEM FUNDING GAP

Anticipated Funding Changes

The Rehousing System is poised to lose several funding sources, including:

CalWORKs Housing Support Program funds reduced from \$63M to \$20M

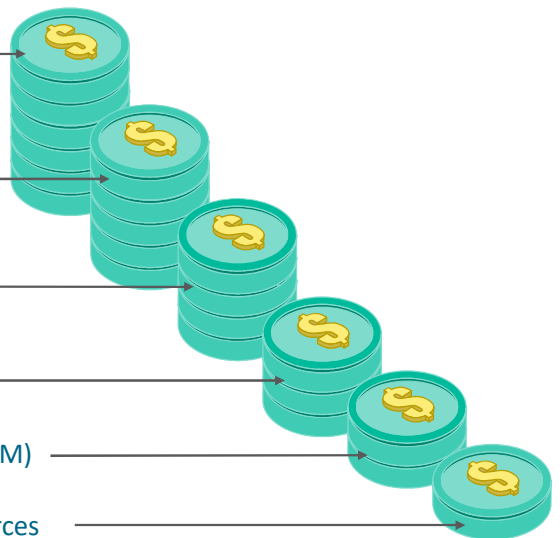
County CEO-HI Measure A curtailments from \$278M to \$234M

State of California HomeSafe funding (\$12M) will end in May 2025

State Encampment Resolution Grant Funding ending June 2025

CoC HHAP Round 6 funding (\$86.7M) is \$15.7M less than Round 5 (\$102M)

No anticipated CoC HHAP underspend, except for Youth Set Aside resources



FY25-26 System Impacts

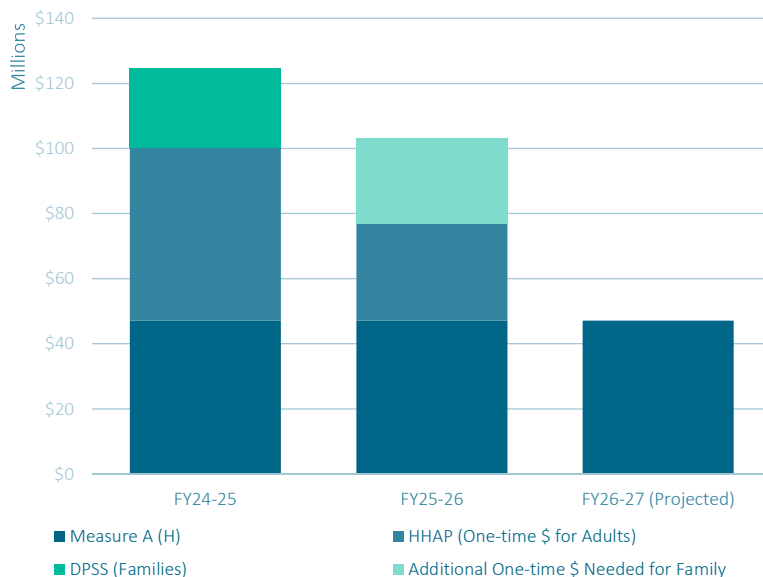
Access Centers	<ul style="list-style-type: none"> 6 months of HHAP-6 funds available for Access Centers for Single Adults, pending cash flow approval 12 months of HHAP-6 funds available for Family Solution Centers, pending cash flow approval
Problem Solving	<ul style="list-style-type: none"> Reduction of Centralized Problem Solving Assistance Funds
Prevention and Home Safe	<ul style="list-style-type: none"> Prevention funded for 25% of the year and may transition to the County Working with the County to identify solutions for Home Safe participants as State program ends
Interim Housing	<ul style="list-style-type: none"> Due to HHAP funding reductions and bed rate increases there will be a decrease of 838 single adult beds (as of today) Working with the County to resume funding for some of these beds
Time Limited Subsidies	<ul style="list-style-type: none"> Significant overall reduction due to funding decreases and lack of underspend to roll over



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TIME LIMITED SUBSIDIES (TLS) ALLOCATIONS

Time Limited Subsidies (TLS) Allocation Comparison



- FY 2024-25 allocations were driven by CEO HI approved policy to:
 - Increase system flow; and
 - Maximize expenditures
- Measures approved to accomplish these goals:
 - Use of one-time funds to add TLS slots
 - Over-allocate Measure H funding to accelerate enrollment and move-ins
- As a result of this and other City and County approved measures, the 2024 Point in Time Count went down by 0.27% Countywide
- Because of lower revenue, FY25-26 allocations can only support Currently Housed in FY 2025-26



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2025-26 TLS Allocation Methodology – Preparation for Allocation Development

GOAL: Maintain base of TLS capacity throughout the County, while supporting responsible transition out of TLS over the fiscal year, within authorized funding

Preparation for allocations:

01

April 2025, LAHSA instructed providers to pause enrollments so that current enrollments can be used to estimate 2025-26 need

02

HMIS Data used to confirm current enrolled and housed households

03

Wherever possible LAHSA moved eligible households to programs that are not being reduced in FY25-26

04

Allocated slots based on remaining number housed



2025-26 TLS Allocation Methodology - Next Steps

GOAL: Maintain base of TLS capacity throughout the County, while supporting responsible transition of additional housed participants off of TLS over the year

Identify the number of "base slots" for each provider

- Base slots are the number of slots that could be sustained with estimated future County and City funding (recognizing future funding is not guaranteed)
- Remaining slots will be considered one-time and will not be backfilled

Notify providers of their base and one-time capacity

- Note: providers have been notified of total slots allocated

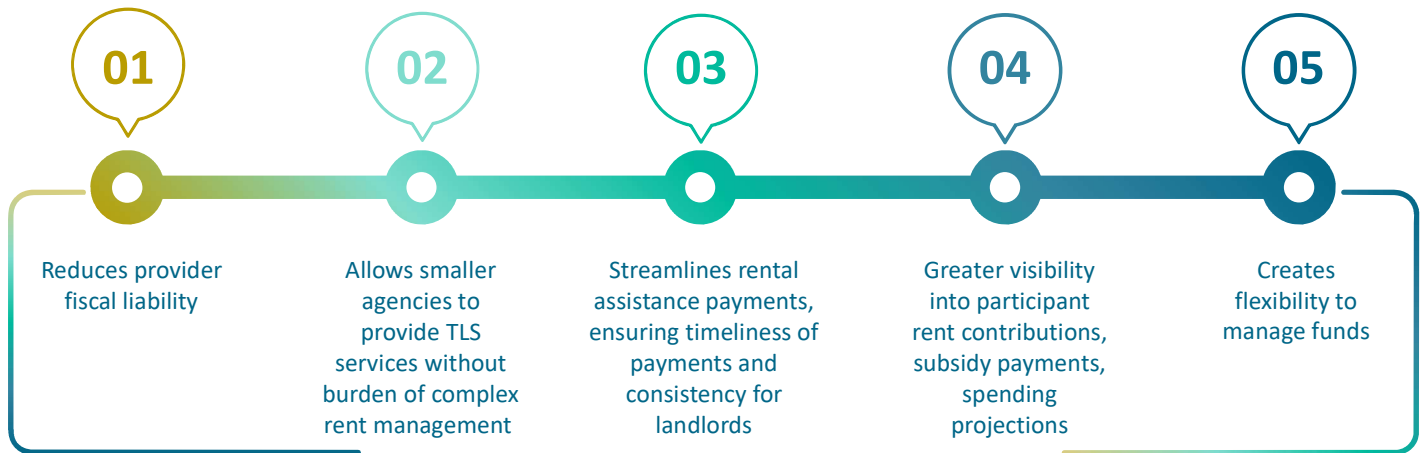
As participants exit through natural attrition, TLS providers will reduce enrollment until they reach base capacity

When a provider gets to its base capacity, they will be able to enroll new households who are ready to move in



2025-26 TLS Enhancement – Rental Assistance Fiscal Agent

Centralized Rental Assistance Payments



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DECISIONS NEEDED

County Decisions Needed for FY25-26

Time sensitive decisions that will impact 7/1 start date

Commitment of Cash Flow for HHAP-6 expected expenses to allow LAHSA to obligate HHAP-6 as of July 1st

- HHAP-6 is expected in March 2026, so need 8 months of cash flow (and associated advances)
- Permission to "Stack" Measure A with HHAP-6 for TLS: Amount of cash flow could be reduced if County allows LAHSA to frontload Measure A funding for Single Adult TLS
- IMPLICATION: Without cashflow, LAHSA will be unable to execute any contracts supported by HHAP-6.
- Net Cost: \$0

One-time funding needed to fund one-time TLS need for Families due to reduction of DPSS

- IMPLICATION: If one time funding is not identified, it will result in 910 families will not receive rental assistance effective July 1st and will result in families being evicted from their housing

Quarterly Advances of Measure A and other County funding

- Advances need to be received at minimum five business days prior to the start of each quarter
- Advances need to be at 100% of expected spenddown
- IMPLICATION: We cannot provide advances to the providers or the fiscal agent to ensure rents are paid on time, beginning July 1st.

Measure A

- FY26-27 allocation strategy with County to understand if additional reductions are needed during FY25-26 to get to levels that are expected to be sustained in FY26-27
- IMPLICATION: Potential additional funding cliff for FY 26-27.



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Appendix



ALLOCATIONS ADVANCE CHART

TLS Allocations Advance Chart

To provide timely disbursement of service provider advances by July 1st, LAHSA needs an advance of 50% of the total TLS Adults funding, by June 2025. This assumes approval to stack Measure A funding.

	25-Jun	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26
In Flow														
Quarterly Advance Request	\$13,710,276			\$13,710,276			\$21,000,000							
Outflow														
Service Providers - Advance (80% of allocation)	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500	\$4,051,500		
Service Providers - Advance Recoupment			-\$4,051,500	-\$4,051,500	-\$4,051,500	-\$4,051,500	-\$4,051,500	-\$4,051,500	\$4,051,500	-\$4,051,500	-\$4,051,500	-\$4,051,500	-\$4,051,500	
Projected Expenditures - Invoiced			\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,184,250	\$3,891,615	\$3,553,959	\$3,238,813	\$2,923,668	\$2,608,522
Total Outflow	\$4,051,500	\$4,051,500	\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,521,906	\$4,184,250	\$3,891,615	\$3,553,959	\$3,238,813	-\$1,127,832	\$2,608,522
LAHSA Cash Available	\$9,658,776	\$5,607,276	\$1,085,370	\$10,273,740	\$5,751,834	\$1,229,928	\$17,708,022	\$13,186,116	\$9,001,866	\$5,110,251	\$1,556,292	-\$1,682,521	-\$554,689	-\$3,163,211



HHAP 6 Funding Plan

Program	Amount
LAHSA Admin	\$6,531,296.27
LAHSA Operations	\$10,023,724.95
Interim Housing for Adults and Youth (Crisis Housing/BH/TH&HH)	\$13,895,915.00
Time Limited Subsidies for Adults and Youth	\$39,538,817.00
Problem Solving for Adults, Families and Youth	\$10,015,000.00
Access Centers for Adults (6 mo), Families (12 mo), Youth (12 mo)	\$6,768,183.00
Total	\$86,772,936.22



Homeless Initiative

Pathway Home Update

State of Emergency on Homelessness



Chief
Executive
Office.



County of Los Angeles

Homeless
Initiative

AGENDA

1. General Status Update
2. Redondo Beach Boulevard Operation
3. MacArthur Park Operation
4. Future Planning

Pathway Home Update

General Status Update

Pathway Home Data Dashboard

Following the completion of a Pathway Home encampment resolution, data will be collected, reconciled, and posted online. Please allow 72 – 96 hours for updates to occur. Data on Individuals Permanently Housed is updated quarterly.

Pathway Home formally launched on August 9, 2023. The below data are current as of **May 21, 2025**.

This Pathway Home dashboard excludes data from our encampment resolution partnership with the City of Los Angeles.



**Total Encampment
Resolutions**

51



**Individuals Moved
into
Interim Housing**

1527



**Recreational
Vehicles
(RVs) Removed**

856



**Individuals
Permanently
Housed**

265

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Pathway Home Update

Redondo Beach Boulevard

Outreach Partners

- DHS HFH MDTs HOPICS
- LAHSA HET SPA 6
- LAHSA HOST

LA County Departments

- Emergency Centralized Response Center (ECRC)
- Animal Care & Control
- Chief Executive Office – HI
- Chief Executive Office – RED
- Department of Health Services
- Department of Public Health
- Department of Public Works
- Department of Mental Health
- LA Sherriff's Department HOST
- LA County Fire Department



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Pathway Home Update

Redondo Beach Boulevard



Key Elements

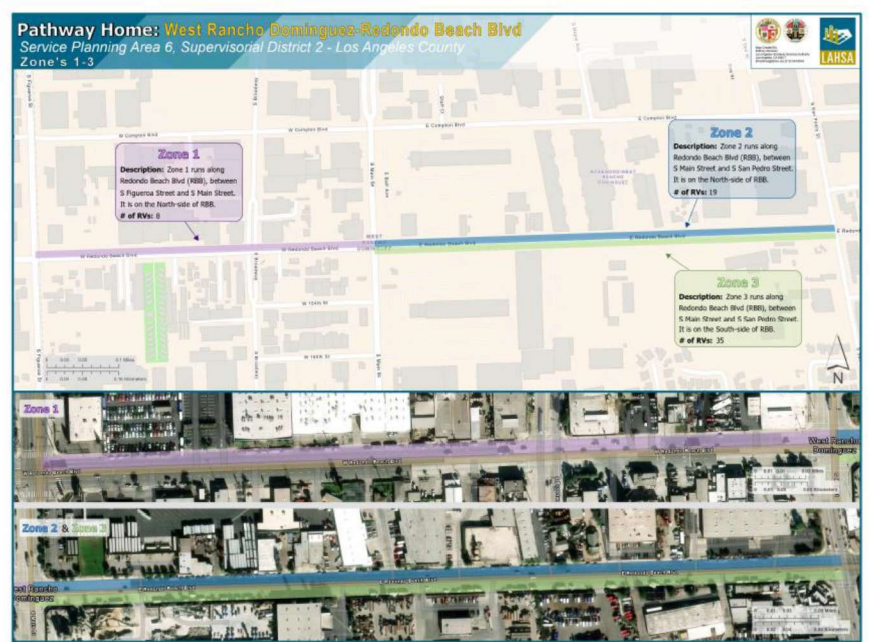
- Responding to a Long-Standing Need
- Building the Foundation of Support
- Finalizing the Partnerships
- Conducting the First Operation
- Key Outcomes

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Pathway Home Update

Redondo Beach Boulevard

- **Collaborative Planning:** Catchment zone along Redondo Beach Blvd was identified and zoned through input from both elected officials and street outreach teams.
- **Addressing Legacy Encampments:** Focused on resolving a longstanding RV encampment with residents who had been part of the community for several years.
- **Structured Eligibility Process:** In-person case conferencing held twice weekly for two months prior to the operation ensured targeted prioritization and alignment across partners.
- **Sustained Engagement:** Outreach efforts in this location had been active for over five years, establishing trust and continuity with residents.



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Pathway Home Update

MacArthur Park



Key Elements

- Responding to a Long-Standing Need
- Building the Foundation of Support
- Finalizing the Partnerships
- Conducting the First Operation
- Key Outcomes

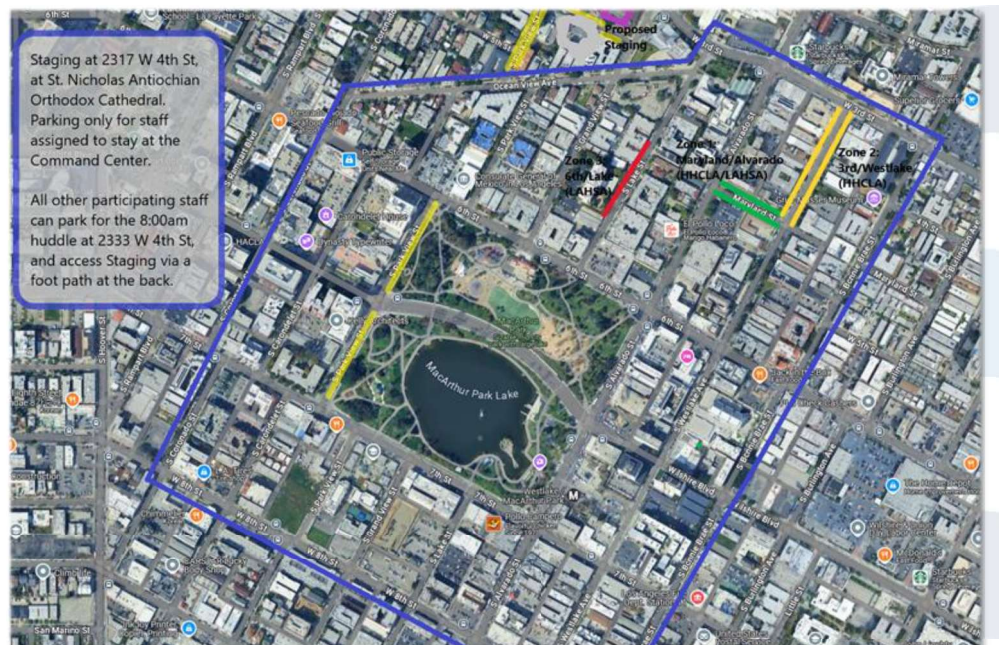
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Pathway Home Update

MacArthur Park

Catchment Zone

- Accounted for both elected office and street outreach input
- Balanced established encampments and clients sleeping rough in the community
- Established geographic eligibility – but prioritization resolved via case conferencing



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Pathway Home Update

MacArthur Park

Street Outreach Partners

- Christ-centered Ministries (CCM)
- Metro MDT
- DHS Mobile Clinic
- Homeless Healthcare LA (HHCLA)
- SPA 4 MDT
- HumankindLA
- LAHSA CARE+, HET and Roadmap
- USC Street Medicine

LA County Departments

- Chief Executive Office – HI
- Chief Executive Office – RED
- Department of Health Services
- Department of Public Health
- Department of Mental Health

LA City Departments

- Bureau of Street Lighting (BSL)
- LAFD
- LAPD
- LA Sanitation (LASAN)
- Mayor's Office
- Recreation and Parks (RAP)



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Pathway Home Program Enhancements

Expanding our Permanent Housing Partnership with Housing for Health

Formalizing collaboration to bring proven, health-integrated housing solutions to Pathway Home Participants

- Leveraging HFH's robust infrastructure for housing navigation, retention support, and long-term housing stability.
- Redondo Beach Boulevard and MacArthur Park sites are the first new Pathway Home sites to start with Intensive Case Management Service (ICMS) and Flexible Housing Subsidy Pool (FHSP).
- The transition to ICMS and FHSP will better meet our participants' service needs as well as our ERF (Encampment Resolution Funding) state grant obligations.

Meeting participants where they are at by providing Intensive Case Management Services (ICMS)

- Providing wraparound, trauma-informed, and individualized support to participants.
- ICMS allows for deeper engagement with participants with high service needs, improving housing retention and overall well-being.
- Addresses physical, mental, and behavioral health challenges that often serve as barriers to permanent housing.

Facilitating the transition to permanent housing by using the Flexible Housing Subsidy Pool (FHSP)

- Unlocks a flexible funding stream to secure and sustain permanent housing in the private rental market.
- FHSP reduces time to housing by removing typical administrative and financial barriers to leasing.
- Offers landlord incentives, rental subsidies, and housing stabilization services to promote long-term success.

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Pathway Home Program Enhancements

Deepening Countywide Integration: Strengthening Support for Participants

Enhanced Partnership with LA County Department of Mental Health (DMH)

- Integrated mental health support across Pathway Home sites
- Increased access to psychiatric services, medication management, and recovery support for participants with serious mental illness

Integration of DHS Mobile Clinic's Contingency Management Program

- Evidence-based behavioral health approach incentivizing positive steps toward wellness and housing retention
- Especially effective in supporting individuals with Stimulant Use Disorders with maintaining sobriety
- Encourages voluntary treatment engagement, adherence to recovery goals, and participation in supportive services

Deployment of Mobile Clinical Medical Support Teams

- In collaboration with LA County's Department of Health Services (DHS) Mobile Clinics, Department of Public Health (DPH) Infection Control, and USC Street Medicine, mobile medical teams provide on-site healthcare services at Pathway Home interim housing sites and encampments
- Addresses urgent health needs while building trust with participants who may be disconnected from traditional healthcare
- Supports continuity of care for individuals transitioning from street-based settings to housing
- Provides public health interventions including infection disease screening, treatment and vaccinations

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Pathway Home Update

Future Planning (Remainder of FY 2024-2025)

- 1. House More People:** Increase throughput to permanent housing at our 20 current sites and use vacant units to conduct additional encampment resolutions in the surrounding communities.
- 2. Open New Sites & Conduct New Operations:**
 - ✓ MacArthur Park
 - ✓ Unincorporated Gardena (RBB)
 - ❑ Working with ECRC on Whittier Narrows Gameplan
 - ❑ San Fernando Valley & Joint Inside Safe Operations
- 3. Swap Sites:** Close two small sites so we can open one to two others.
- 4. Identify New Funding Streams:** Apply for Encampment Resolution Grant – Round 4 if the State releases a Notice of Funding Availability (NOFA).
- 5. Move People Directly-to-Housing:** Launch an Encampment-to-Home and/or Shelter-to-Home version of Pathway Home so our progress does not depend on the opening of motel-based interim housing.

