Board of Supervisors Hilda L. Solis First District Holly J. Mitchell Second District Lindsey P. Horvath Third District Janice Hahn Fourth District Kathryn Barger Fifth District



# Board of Supervisors Health and Mental Health Cluster Agenda Review Meeting

DATE: February 5, 2025 TIME: 9:30 a.m. – 11:30 a.m. MEETING CHAIR: Anders Corey, 5<sup>th</sup> Supervisorial District CEO MEETING FACILITATOR: Jack Arutyunyan

## THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055

To participate in the meeting in-person, the meeting location is: Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012 Room 140

To participate in the meeting virtually, please call teleconference number: 1 (323) 776-6996 and enter the following: 880 681 649# or Click here to join the meeting

For Spanish Interpretation, the Public should send emails within 48 hours in advance of the meeting to ClusterAccommodationRequest@bos.lacounty.gov

Members of the Public may address the Health and Mental Health Services Meeting on any agenda item. Two (2) minutes are allowed for each item.

THIS TELECONFERENCE WILL BE MUTED FOR ALL CALLERS. PLEASE DIAL \*6 TO UNMUTE YOUR PHONE WHEN IT IS YOUR TIME TO SPEAK.

- I. Call to order
- II. Information Item(s) (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):
  - a. **DHS:** Authorize the Acquisition of 3 Dimensions Mammography Systems for Various Department of Health Services Facilities

## III. Board Motion(s):

a. **SD2 & SD4** - Implementing the Pilot to Enable County Libraries to Better Serve Their Unhoused Patrons

- IV. Items Continued from a Previous Meeting of the Board of Supervisors or from the Previous Agenda Review Meeting
- V. Items not on the posted agenda for matters requiring immediate action because of an emergency situation, or where the need to take immediate action came to the attention of the Department subsequent to the posting of the agenda.
- VI. Public Comment
- VII. Adjournment

IF YOU WOULD LIKE TO EMAIL A COMMENT ON AN ITEM ON THE HEALTH AND MENTAL HEALTH SERVICES CLUSTER AGENDA, PLEASE USE THE FOLLOWING EMAIL AND INCLUDE THE AGENDA NUMBER YOU ARE COMMENTING ON:

HEALTH\_AND\_MENTAL\_HEALTH\_SERVICES@CEO.LACOUNTY.GOV

## BOARD LETTER/MEMO CLUSTER FACT SHEET

⊠ Board Letter	🗆 B	Board Memo	□ Other
CLUSTER AGENDA REVIEW DATE	2/5/2025		
BOARD MEETING DATE	3/4/2025		
SUPERVISORIAL DISTRICT AFFECTED	All 1 <sup>st</sup>	2 <sup>nd</sup> 3 <sup>rd</sup> 4 <sup>th</sup> 5 <sup>th</sup>	
DEPARTMENT(S)	Health Services		
SUBJECT	Authorize the Acquisition of 3Dimensions Mammography Systems for Various Department of Health Services Facilities		
PROGRAM	N/Å		
AUTHORIZES DELEGATED AUTHORITY TO DEPT	🗌 Yes 🛛 No		
SOLE SOURCE CONTRACT	🗌 Yes 🛛 No		
	If Yes, please explain w	hy:	
SB 1439 SUPPLEMENTAL DECLARATION FORM	🛛 Yes 🗌 No – N	Not Applicable	
REVIEW COMPLETED BY EXEC OFFICE	If unsure whether a matter is subject to the Levine Act, email your packet to <u>EOLevineAct@bos.lacounty.gov</u> to avoid delays in scheduling your Board Letter.		
DEADLINES/ TIME CONSTRAINTS	N/A		
	Tatal as at		
COST & FUNDING	Total cost: \$1,439,000	Funding source: DHS FY 2024-25 Final Budget	
	TERMS (if applicable): N/A		
	Explanation:		
PURPOSE OF REQUEST	Authorize the Director of Internal Services Department, as the LA County's Purchasing Agent, to proceed with the sole source acquisition of three 3Dimensions Mammography Systems from Hologic for Department of Health Services' (DHS) H. Claude Hudson Comprehensive Health Center (Hudson) and Hubert H. Humphrey Health Center (Humphrey), with a total estimated cost of \$1,439,000.		
BACKGROUND (include internal/external issues that may exist including any related motions)	The current mammography equipment is functioning at maximum capacity and is nearing end of life. This acquisition will allow Hudson and Humphrey to replace the mammography equipment. Also, the existing mammography equipment at Humphrey is old technology and is not upgradeable to meet the current recommended standard of mammography services in DHS. The newer equipment will provide both improved diagnostic and screening mammogram capabilities at each site and provide timely screening and diagnostic mammograms. The purchase of the 3Dimensions Mammography System from Hologic will allow DHS to continue its acquisition strategy to standardize, replace, and update radiology equipment. By way of background, the Board of Supervisors instructed the Director on February 5, 2013, to report back within 30 days on DHS protocols for prioritizing medical equipment purchases, maintenance and replacement throughout all of its facilities. On March 5, 2013, the Director provided his report to the Board, which described the		
		ctor provided his report to the Board, white the priority and timing for replacemen	

	at all DHS facilities. Beginning in FY 2013-14, the Department established a \$10 million ongoing revolving fund to purchase and install the radiology equipment and make the necessary room alterations required to accommodate such equipment throughout DHS. DHS subsequently convened a group of subject matter expert radiologists and supply chain staff to assess DHS patient care needs for the future and thoroughly review available imaging technology in an effort to standardize imaging care across DHS, which will also provide the opportunity for group purchasing discounts; and ensure consistent integration with the Online Realtime Centralized Health Information Database system (ORCHID, formerly referred to as the Electronic Health Record Information System).
	equipment from Hologic to continue service levels that provide advanced diagnostic mammography exams for patients at Hudson and Humphrey. Such equipment is identical to the sole source purchase of equipment approved by the Board on December 10, 2019 for Los Angeles General Medical Center, May 4, 2021 for Harbor-UCLA Medical Center and Olive View-UCLA Medical Center, and June 14, 2022 for Edward R. Roybal Comprehensive Health Center, El Monte Comprehensive Health Center, High Desert Regional Health Center, and Long Beach Comprehensive Health Center. The digital equipment with tomosynthesis is to perform screening or diagnostic mammograms for the early detection of breast cancer or other abnormalities. The new technology will be able to provide high-quality images that will be used to provide timely and effective life-saving interventions when abnormalities are detected in patients. Hologic's mammography equipment matches end user requirements with superior Acquisition Time needed to improve patient throughput; includes smart curve stabilizations system with curved paddles for improved patient comfort; has the lowest radiation dose delivery in comparison to other systems; provides superior tomosynthesis resolution and improved diagnostic evaluations; and superior imaging for dense breasts.
EQUITY INDEX OR LENS WAS UTILIZED	☐ Yes ⊠ No If Yes, please explain how:
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<ul> <li>Yes No</li> <li>If Yes, please state which one(s) and explain how:</li> <li>Board Priority #2: Health Integration/ Alliance for Health Integration – The acquisition of these systems will ensure patients that receive services through this alliance, receive high-quality health care services.</li> </ul>
DEPARTMENTAL CONTACTS	Name, Title, Phone # & Email: DHS - Jason Ginsberg, Chief of Supply Chain Operations, (323) 914-7926, jginsberg@dhs.lacounty.gov DHS – Ashley Church, Chief Radiologic Technologist I, (661) 471-4109, <u>achurch@dhs.lacounty.gov</u> ; & Dr. Eli Bendavid, Senior Physician, <u>ebendavid@dhs.lacounty.gov</u> ; County Counsel- Sara Zimbler, Principal Deputy County Counsel, (213) 503-9950, <u>szimbler@counsel.lacounty.gov</u>

March 4, 2025

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012

Dear Supervisors:

#### AUTHORIZE THE ACQUISITION OF 3DIMENSIONS MAMMOGRAPHY SYSTEMS FOR VARIOUS DEPARTMENT OF HEALTH SERVICES FACILITIES (SUPERVISORIAL DISTRICT 2) FISCAL YEAR 2024-25 (3 VOTES)

#### **SUBJECT**

Requesting authorization for the Director of the Internal Services Department (ISD), as the Los Angeles County (LA County) Purchasing Agent, to proceed with the sole source acquisition of three 3Dimensions Mammography Systems for the Department of Health Services' (DHS) H. Claude Hudson (Hudson) Comprehensive Health Center and Hubert H. Humphrey (Humphrey) Health Center, with a total estimated cost of \$1.439 million.

#### IT IS RECOMMENDED THAT THE BOARD:

Authorize the Director of ISD, as LA County's Purchasing Agent, to proceed with the sole source acquisition of three 3Dimensions Mammography Systems from Hologic, Inc. (Hologic) for DHS' Hudson Comprehensive Health Center and Humphrey Health Center (collectively, Health Centers), with a total estimated cost of \$1.439 million.

#### PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the recommended action will authorize ISD to proceed with the sole source acquisition of three 3Dimensions Mammography Systems; two for Hudson Comprehensive Health Center and one for Humphrey Health Center. This acquisition is needed to replace the Health Centers' mammography equipment that are functioning at maximum capacity and nearing end of life. Further, DHS has determined that the existing mammography equipment at Humphrey is old technology and is not upgradeable to meet the current recommended standard of mammography services in DHS. The recommended new equipment will provide both improved diagnostic and screening mammogram capabilities at each site and provide timely screening and

The Honorable Board of Supervisors March 4, 2025 Page 2

diagnostic mammograms. The purchase of the 3Dimensions Mammography System from Hologic will also allow DHS to continue its acquisition strategy to standardize, replace, and update radiology equipment.

By way of background, the Board of Supervisors (Board) instructed the Director of DHS on February 5, 2013, to report back within 30 days on DHS protocols for prioritizing medical equipment purchases, maintenance, and replacement throughout all of its facilities. On March 5, 2013, the Director of DHS provided his report to the Board, which described the criteria used to determine the priority and timing for replacement of medical equipment at all DHS facilities. Beginning in Fiscal Year 2013-14, DHS established a \$10 million ongoing revolving fund to purchase and install the radiology equipment and make the necessary room alterations required to accommodate such equipment throughout DHS. DHS subsequently convened a group of subject matter expert radiologists and supply chain staff to assess DHS patient care needs for the future and thoroughly review available imaging technology in an effort to standardize imaging care across DHS, which will also provide the opportunity for group purchasing discounts; and ensure consistent integration with the Online Realtime Centralized Health Information Database system (ORCHID).

DHS intends to purchase proprietary Breast tomosynthesis (3D) mammography equipment from Hologic to provide advanced diagnostic mammography exams for patients at Hudson Comprehensive Health Center and Humphrey Health Center. This equipment is identical to the sole source purchase of equipment approved by the Board on December 10, 2019, for Los Angeles General Medical Center, May 4, 2021, for Harbor-UCLA Medical Center and Olive View-UCLA Medical Center, and June 14, 2022, for Edward R. Roybal Comprehensive Health Center, El Monte Comprehensive Health Center, High Desert Regional Health Center, and Long Beach Comprehensive Health Center. The digital equipment with tomosynthesis is used to perform screening or diagnostic mammograms for the early detection of breast cancer or other abnormalities. The new technology will be able to provide high-quality images that will be used to provide timely and effective life-saving interventions when abnormalities are detected in patients and matches end user requirements with superior Acquisition Time needed to improve patient throughput.

#### **Implementation of Strategic Plan Goals**

This recommendation supports North Star 1 - A "Healthy Individuals and Families" and North Star 3 - G "Internal Controls and Processes" of LA County's Strategic Plan.

#### FISCAL IMPACT/FINANCING

The total estimated cost for the three 3Dimensions Mammography Systems is \$1.439 million. The estimated acquisition cost includes the equipment, a one-year manufacturer's warranty, freight, and tax. Funding is included in the Fiscal Year 2024-25 Final Budget.

The Honorable Board of Supervisors March 4, 2025 Page 3

#### **Operating Budget Impact**

DHS will request and fund the associated ongoing maintenance, as needed, with departmental resources in future budget phases. There is no net County cost impact associated with the recommendation.

#### FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On October 16, 2001, the Board approved the classification categories for fixed assets and new requirements for major fixed asset (now referred to as capital asset) acquisitions requiring LA County departments to obtain Board approval to acquire or finance equipment with a unit cost of \$250,000 or greater prior to submitting their requisition to ISD.

#### CONTRACTING PROCESS

The acquisition of equipment falls under the statutory authority of the LA County Purchasing Agent and will be accomplished in accordance with LA County's purchasing policies and procedures for sole source purchases.

#### **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the recommendation will ensure the provision of standardized radiologic services across DHS and will enable DHS to provide high quality diagnostic and mammogram screenings, as well as meet regulatory standards for access to screening mammograms studies.

Respectfully submitted,

Christina R. Ghaly, M.D. Director

CRG:jc

c: Chief Executive Office County Counsel Executive Office, Board of Supervisors Internal Services Department

# MOTION BY SUPERVISORS HOLLY J. MITCHELL AND JANICE HAHN

# Implementing the Pilot to Enable County Libraries to Better Serve Their Unhoused Patrons

On September 24, 2024, the Los Angeles County (County) Board of Supervisors (Board) approved a motion titled: *Enabling County Libraries to Better Service Their Unhoused Patrons*<sup>1</sup>, that instructed the Director of the Department of Mental Health (DMH), in coordination with the County Librarian, the Director of the Department of Public Health (DPH) Substance Abuse Prevention and Control (SAPC) and the Chief Executive Office (CEO), to explore the feasibility of reinstating the pilot program that assigns clinicians and/or licensed social workers to support high-need libraries where unhoused patrons often need assistance. The motion addressed the mounting pressures and strains that librarians face while serving a growing number of underserved, unhoused and mentally ill patrons.

Reinstatement of the pilot program strategically co-locates clinicians and/or licensed social workers at libraries that have been identified as having the highest needs based on incident reports involving unhoused library patrons. The pilot program can be included in future community planning processes for the Behavioral Health Services Act and other funds.

On January 24, 2025, DMH submitted the Report Response On Enabling County

#### MOTION

Mitchell

Solis

Horvath

Hahn

Barger

<sup>&</sup>lt;sup>1</sup> <u>Motion Enabling County Libraries to Better Service Their Unhoused Patrons</u> -MORE-

#### MOTION BY SUPERVISORS HOLLY J. MITCHELL AND JANICE HAHN February 18, 2025 Page 2

Libraries to Better Service Their Unhoused Patrons.<sup>2</sup> The report includes an implementation plan that would utilize staff from the newly established Interim Housing Outreach Program (IHOP) to assist the 10 libraries that were identified as having high needs for homeless services and supports. IHOP was developed to meet the high demand for services in interim housing settings. Re-establishing the pilot program in libraries will require sharing and thus diverting IHOP staff between interim housing sites and libraries. DMH and the library will collaborate to manage the needs of constituents both in interim housing and at the libraries. The implementation and collaboration between the departments will work to minimize the impact on program resources and the support to libraries in the future through future budget requests. DMH plans to increase support for libraries in the future through a formal budget request.

Due to the urgent mental health and homelessness crisis the County is facing, this Board is responsible for addressing the needs of both housed and unhoused residents that seek to find resources in our libraries. County libraries have become a de-facto day shelter for thousands of unhoused individuals seeking respite from extreme weather conditions and unsafe street encampments.

According to the report back from the County Librarian<sup>3</sup>, from October 2018 to December 2024, there were 19,628 security incidents reported that involved people experiencing homelessness and/or mental health issues. The incidents were tracked through the County Library's internal security reports that also collect data on which libraries have the highest need for services.

There are currently 85 County-operated libraries. Each of our County libraries strives to be a civic and cultural center, a hub for public information and services, and an institution of literacy, innovation, and lifelong learning. Our public parks and libraries represent the County in the public sphere and the Board must ensure a healthy and safe environment in these facilities.

This motion seeks to restore the previous pilot with modifications based upon the

<sup>&</sup>lt;sup>2</sup>DMH Report <u>1176514\_ReportResponse-</u>

EnablingCountyLibrariestoBetterServeUnhousedPatrons\_Item7AgendaofSeptember242024\_LHW.pdf 3 Library Report https://file.lacounty.gov/SDSInter/bos/supdocs/195685.pdf

lessons learned and other efforts made by public libraries in areas with high volumes of unhoused patrons with serious mental illness. Restoring the pilot is needed now more than ever as the number of mentally ill unhoused patrons has risen since the pilot was discontinued due to the COVID-19 pandemic.

### WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS:

- Direct the Director of the Department of Mental Health (DMH), in coordination with the Los Angeles County (County) Librarian to operationalize the implementation plan included in the *Report Response On Enabling County Libraries to Better Service Their Unhoused Patrons* with the following recommendations:
  - a. Allocate one homeless services team per Supervisorial District to serve the 10 highest need libraries. The team will consist of one Master's level clinician (Social Worker, Marriage & Family Therapist or Professional Clinical Counselor) and one paraprofessional (Medical Case Worker or Community Health Worker). The teams will have dedicated office hours at high need branch locations and will provide rotational coverage to other branches within the Supervisorial District as needed following the recommendation in the report back to provide five mental health clinicians and five medical case workers to assist libraries, Monday through Friday, 8 a.m. to 5 p.m.
  - b. Direct the Director of DMH in coordination with the County Librarian, or designee, to:
    - i. establish office hours at library branch locations, identify office/group space, rotational schedules, leadership structure, workflows, and program development starting January 27, 2025, and
    - identify 10 staff (2 in each Supervisorial District) to support this effort by April 30, 2025, to begin deployment and regular office hours in the high need locations on June 2, 2025.
  - c. Direct the County Librarian and the Director of DMH to collect data and outcomes, to report back on a quarterly basis to the Board, with findings on the number of patrons served through this pilot per quarter, the demographics of the individuals served, the needs, whether or not the program is successful in diverting unhoused patrons away from involvement with police officers, and any

housing/programmatic success outcomes that can be shared. Also, include an annual outcomes-report that specifies possible ways to expand the pilot to meet growing needs in additional libraries.

# # #

(LS/IG/YV)

#### MOTION BY SUPERVISORS HOLLY J. MITCHELL AND JANICE HAHN February 18, 2025 Page 6

#### VOTES REQUIRED:

⊠ 3-VOTES □ 4-VOTES □ 5-VOTES

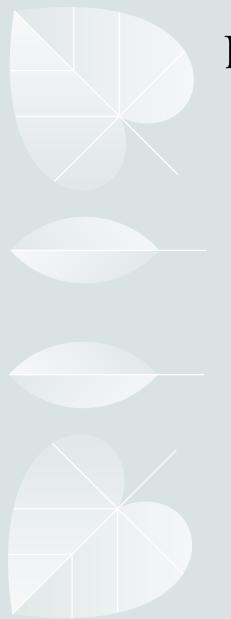
<u>CATEGORIES</u>: (Please check  $\boxtimes$  those that apply)

- $\Box$  1. Child Welfare
- $\hfill\square$  2. Community and Youth Empowerment
- $\boxtimes$  3. County and Municipal Services
- □ 4. Economic Justice
- $\hfill\square$  5. Economic and Workforce Development
- $\Box$  6. Education
- □ 7. Environment and Environmental Justice
- 🗆 8. Fiscal
- □ 9. Governance
- 🛛 10. Health
- $\boxtimes$  11. Homelessness and Housing
- □ 12. Immigration
- $\hfill\square$  13. Public Safety and Diversion
- □ 14. Social Justice and Human Rights
- □ 15. Technology and Data
- $\hfill\square$  16. Arts, Culture, and the Creative Economy
- □ 17. Legislation
- $\Box$  18. Parks and Open Space
- □ 19. Planning/Land Use
- □ 20. Transportation
- $\Box$  21. Veterans
- □ 22. Delegated Authority

Motion to Implement the Pilot to Enable County Libraries to Better Serve Their Unhoused Patrons

BY SUPERVISOR MITCHELL & HAHN





# Background

- This pilot existed prior to the pandemic:
  - Over the last 6 years County libraries have seen a drastic increase in the number of incidents involving unhoused patrons having a mental health crisis (19,628 security incidents reported from 2018-2024)
  - The motion intends to utilize teams from the newly established Interim Housing Outreach Program (IHOP) to help 10 library branches identified as having high needs where incidents occur most often and where library staff need additional assistance – trauma informed care first model to divert unhoused patrons from involvement with police



This motion directs DMH & Library to operationalize implement recommendations from the report back to:

- a. Allocate one homeless services team per Supervisorial District to serve the 10 high need library branches
- b. Directs DMH in coordination with Library to establish office hours at Library branch locations, identify office/group space, rotational schedules, leadership structure, workflows, program development starting:
  - January 27, 2025, and identify 10 staff (2 in each Supervisorial District) to support this effort by April 30, 2025
  - to begin deployment and regular office hours in the high need locations on June 2, 2025.
- c. Directs Library and DMH to collect **data and outcomes** to report back to the Board on a quarterly basis findings on how many patrons are served through this pilot per quarter, the demographics of the individuals served, the needs, whether or not the program is successful in diverting unhoused patrons away from involvement with police officers and what—if—any housing/programmatic success outcomes can be shared.