

**HYBRID MEETING**  
**AGENDA FOR THE INAUGURAL MEETING OF THE**  
**EXECUTIVE COMMITTEE FOR REGIONAL HOMELESS ALIGNMENT**

**TUESDAY, FEBRUARY 20, 2024, 2:00 P.M.**

Participate Online	<a href="#">Join the meeting now</a> (Via Teams) Meeting ID: 265 079 252 668 Passcode: K5BKao
Join Via Telephone:	Call 1 (323) 776-6996 Phone conference ID: 867 884 803#
Attend in Person:	The California Endowment, 1000 N. Alameda Street Los Angeles, CA 90012



Committee Members: Supervisor Kathryn Barger, Mayor Karen Bass,  
Supervisor Lindsey P. Horvath, Senior Advisor Hafsa Kaka,  
Councilmember Paige Kaluderovic, Councilmember Richard Loa, Mayor Ariel Pe,  
Mayor Becky A. Shevlin, City of Los Angeles Council Member – Vacant

AGENDA POSTED: February 16, 2024

**LOBBYIST REGISTRATION:** Any person who seeks support or endorsement from the Commission on any official action may be subject to the provisions of Los Angeles County Code, Chapter 2.160, relating to lobbyists. Violation of the Lobbyist Ordinance may result in a fine and other penalties. For information, call (213) 974 1093.

**ACCOMMODATIONS:** For ADA accommodations, please email [HomelessEmergencyAction@ceo.lacounty.gov](mailto:HomelessEmergencyAction@ceo.lacounty.gov) at least 72 hours in advance.

**PUBLIC COMMENT:** Public Comment is limited to one minute. Those joining virtually interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press \*5 to raise their hand and \*6 to unmute. You may also provide written public comments by email to [HomelessEmergencyAction@ceo.lacounty.gov](mailto:HomelessEmergencyAction@ceo.lacounty.gov). Deadline to submit written public comment is on the day before the meeting, by 5:00 p.m. Please include the agenda item and meeting date in your correspondence. All correspondence received shall become part of the official record.

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**I. ADMINISTRATIVE MATTERS**

**1. Call to Order and Land Acknowledgment**

Supervisor Lindsey P. Horvath and Supervisor Kathryn Barger

**2. Welcome and Introductions**

Welcome and Vision Setting  
Introduction of Executive Committee Members

Supervisor Lindsey P. Horvath and Supervisor Kathryn Barger

**II. INITIAL DISCUSSION AND ACTION ITEMS**

**3. Discussion and Action to Select Interim Chair**

**III. PRESENTATIONS**

**4. Executive Committee and Leadership Table Overview**

Blue Ribbon Commission on Homelessness  
Becky Shevlin, Mayor, City of Monrovia

Executive Committee Overview  
Fesia Davenport, Chief Executive Officer, LA County  
Cheri Todoroff, Executive Director, CEO Homeless Initiative

Leadership Table Overview  
Miguel Santana, President & CEO, California Community Foundation  
Peter Laugharn, President & CEO, Conrad N. Hilton Foundation

**5. Review of Brown Act**

Norayr Zurabyan, Senior Deputy County Counsel, Board Liaison  
Division

**6. Citizens' Initiative Overview and Timeline**

Aleen Langton, Principal Deputy County Counsel, Social  
Services Division

**IV. DISCUSSION AND ACTION ITEMS**

- 7. Discussion and Action to Establish Executive Committee Meeting Schedule**
- 8. Executive Committee Bylaws**

Aleen Langton, Principal Deputy County Counsel, Social Services  
Division

**V. MISCELLANEOUS**

**Matters Not Posted**

- 9.** Matters not on the posted agenda, to be presented and (if requested) referred to staff or placed on the agenda for action at a future meeting of the Executive Committee for Regional Homeless Alignment or matters requiring immediate action because of an emergency situation or where the need to take immediate action came to the attention of Executive Committee for Regional Homeless Alignment subsequent to the posting of the agenda.

**General Public Comment**

- 10.** Opportunity for members of the public to address the Executive Committee for Regional Homeless Alignment on items of interest that are within the subject matter jurisdiction of the committee.

**Adjournment**

- 11.** Adjournment

# **Executive Committee for Regional Homeless Alignment**

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**FEBRUARY 20, 2024**



# Land Acknowledgement

The County of Los Angeles recognizes that we occupy land originally and still inhabited and cared for by the Tongva, Tataviam, Serrano, Kizh, and Chumash Peoples. We honor and pay respect to their elders and descendants—past, present, and emerging—as they continue their stewardship of these lands and waters. We acknowledge that settler colonization resulted in land seizure, disease, subjugation, slavery, relocation, broken promises, genocide, and multigenerational trauma. This acknowledgment demonstrates our responsibility and commitment to truth, healing, and reconciliation and to elevating the stories, culture, and community of the original inhabitants of Los Angeles County. We are grateful to have the opportunity to live and work on these ancestral lands.

We are dedicated to growing and sustaining relationships with Native peoples and local tribal governments, including (in no particular order) the:

- Fernandeano Tataviam Band of Mission Indians
- Gabrielino Tongva Indians of California Tribal Council
- Gabrieleno/Tongva San Gabriel Band of Mission Indians
- Gabrieleño Band of Mission Indians – Kizh Nation
- San Manuel Band of Mission Indians
- San Fernando Band of Mission Indians

# Blue Ribbon Commission on Homelessness

## Background

**On July 27, 2021, the Los Angeles County Board of Supervisors approved a motion to establish the Blue Ribbon Commission on Homelessness (BRCH).**

**The BRCH was tasked to:**

- Research/analyze various homelessness governance reports.
- Provide feedback regarding the most relevant and effective models, with the intention of implementing reform to help solve the homelessness crisis in LA County.
- Provide recommendations for a new governance model that is appropriate for LA County – incorporating the diverse needs of the region, 88 cities, and the Unincorporated Communities.



# Blue Ribbon Commission on Homelessness Commissioners

## **BRCH composed of 12 Commissioners:**

- 5 members appointed by the Board, with one member appointed by each Supervisor;
- 1 member nominated by the Mayor of Los Angeles\*;
- 3 members nominated by the Los Angeles City Council President\*;
- 1 member nominated by the Contract Cities Association; and
- 2 members nominated by the Councils of Government

\*City of Los Angeles did not appoint Commissioners to the BRCH.

# Blue Ribbon Commission on Homelessness

## Process

- ➔ Inaugural meeting on September 8, 2021.
- ➔ Conducted an extensive series of meetings, presentations, interviews, and listening sessions over six months.
- ➔ Received testimony from hundreds of individuals representing cities, Councils of Government, unincorporated areas, County departments, service providers, school districts, faith based organizations, persons with lived expertise, homeless service system leaders from around the nation, and authors of prior governance reports.



# Blue Ribbon Commission on Homelessness Report

**The BRCH adopted and issued the BRCH Homelessness Governance Report on March 30, 2022.**

**The BRCH Homelessness Governance Report made recommendations on:**

Create County Entity and Identify County Leader  
Measure H/Local Solutions  
Streamlined LAHSA  
Continuum of Care Governance  
Improve LAHSA Operations  
Data and Metrics

***Executive Level Action Team***



# Blue Ribbon Commission on Homelessness

## Recommendations: Executive-Level Action Team

### Team of Decision-Makers

- City, County, Other Cities, State (e.g., Mayor, Council President, BOS Chair, BOS Member, Chair Appointee, COG appointee(s), representative of Governor)

### Advisory Committee


- E.g., LAHSA, HCID, DMH, DHS, new County homelessness leader, CEO-ARDI, lived expertise, service providers, philanthropy, academia, business community, education system, veterans

### Forum

- Convened by third-party nonprofit, County leader, City, or State

### Focus on common interests relating to:

- Urgency
- Policy
- Funding
- Operations
- Diversity, Equity, Inclusion
- "Fair Share"



Executive-Level  
Action Team



**On May 3, 2022, the Los Angeles County Board of Supervisors approved a motion that took the following actions:**

- Adopt the seven BRCH recommendations.
- Instruct the Chief Executive Officer to maximize continuity of analysis and implementation of BRCH recommendations including Recommendation #7.

***Recommendation #7: Encourage philanthropy to convene a small, no more than 10 person group of executive-level leaders representing Los Angeles County, its 88 cities, the State and other relevant stakeholders.***

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# Executive Committee Overview

## CEO Implementation

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In conjunction with the Center for Strategic Partnerships, CEO ***began co-planning*** with the President and CEO's of the Conrad N. Hilton Foundation and the Weingart Foundation, who, by correspondence to the Board of Supervisors on April 28, 2022, ***offered to support this effort.***

As part of this effort, five city managers in addition to the City of Los Angeles, CEO leadership, and Hilton and Weingart leadership ***went on a case study to Houston*** which had experienced reductions in homelessness at more than twice the rate of the rest of the country after establishing ***a regional leadership structure*** focused on ***a single plan and common goals.***

The LA County Chief Executive Officer and CEO-Homeless Initiative met with the Independent Cities Association, the Contract Cities Association, and Council of Government executive directors to ***share learnings, approaches to establishing the executive committee and leadership table, and garner input.***

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**In the May 12, 2023 BRCH report back to the Board, the CEO recommended proceeding with the development of the executive committee and leadership table.**

The proposed structure included:

- An **Executive Committee** made up of elected officials from cities and Los Angeles County who would develop one plan, align funding, and provide oversight.
- A **Leadership Table** made up of a diverse group of stakeholders to advance the strategies and help unite the region around the one plan and one effort.

## Executive Committee Overview Board Motion (August 2023)

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**On August 8, 2023, the Los Angeles County Board of Supervisors approved a motion directing the Chief Executive Office to:**

- Establish an **Executive Committee** of elected officials to develop one plan to address homelessness, establish a common set of performance indicators, align resources, and provide oversight.
- The Board Motion directed that the **Executive Committee** shall be composed of:
  - Two members of the Board of Supervisors, appointed by the Chair of the Board.
  - The Mayor of the City of Los Angeles.
  - A member of the Los Angeles City Council, who shall be appointed by the Mayor of the City of Los Angeles.
  - Four city members, each of whom shall be a mayor or member of a city council, appointed by the Los Angeles County City Selection Committee as selected by the subcommittee for each sector (the North County and San Fernando Valley sector, the Southwest Corridor sector, the San Gabriel Valley sector, and the Southeast sector).
  - Representative appointed by the California Governor.



# Executive Committee Overview

## Role of the Executive Committee

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- Brings city and county policymakers into a ***single collaborative body*** to make big decisions together about our regional response.
- Develop ***one plan*** and ***drive one effort*** regionally.
- Make ***collective decisions*** based on best available data and ***implement those ideas*** within each member's respective jurisdiction or area of influence.
- ***Work with the Leadership Table*** to identify the most effective strategies, scale solutions, align private and public funding, and communicate the vision.
- Provide ***candid and actional feedback*** throughout all decision-making processes.

## Executive Committee Overview Board Motion (August 2023) – Leadership Table

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### The August 8, 2023, Board Motion also directed the Chief Executive Office to:

- Partner with philanthropy to establish the **Leadership Table** to act as an advisory body supporting the work of the Executive Committee with the goal of uniting the region around one unified effort, guiding public education on the issue of homelessness, and aligning private funding in support of a regional plan.
- The Board Motion directed that the Leadership Table shall be composed of:
  - LAHSA
  - Department Heads (e.g., General Manager of the City of Los Angeles Housing Department; the County's Director of Mental Health, Director of Health Services, and Executive Director of Racial Equity; and the heads of any County or City homeless entities)
  - Member(s) representing the community of persons with lived expertise
  - Member(s) representing service providers
  - Member(s) representing philanthropy
  - Member(s) representing academia
  - Member(s) representing the business community
  - Member(s) representing education systems
  - Member(s) representing the faith community
  - Member(s) representing the veteran community
  - Member(s) representing the labor community
  - Member(s) representing the Metropolitan Transportation Authority
  - Member(s) representing public housing authorities



### Regional alignment to produce results.



**One Plan**



**Continuous Feedback &  
Engagement**



**Mutual  
Accountability**



**Eliminate  
Territorialism**



**Centers Values of Diversity,  
Equity, and Inclusion**

# THE RALPH M. BROWN ACT

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PRESENTED BY:

THE OFFICE OF COUNTY COUNSEL

# **THE HEART OF THE BROWN ACT**

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“All meetings of the legislative body of a local agency shall be open and public, and all persons shall be permitted to attend any meeting of the legislative body of a local agency, except as otherwise provided in this chapter.”

# APPLIES TO:

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## **Local Legislative Bodies:**

- Boards of Supervisors
- City Councils
- School Boards

## **Groups Created by the Board:**

- Commissions
- Committees
- Councils

## APPLIES WHEN:

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There is a gathering of a **majority (or quorum)** of the members of the legislative body to:

**1. HEAR**

Listening to staff reports or watching a movie.

**2. DISCUSS**

Does not require any action be taken.

**3. DELIBERATE**

Making decisions, taking action.

on any item of business that is within the subject matter jurisdiction of the body.



# EXCEPTIONS

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- The Brown Act does not apply to meetings of public agency employees (i.e. staff meetings).
- The passive distribution of a document to body members such as a memorandum from staff, or an opinion from legal counsel, does not constitute a meeting.
- Conferences and similar gatherings which are open to the public and deal with issues of general public concern.

# EXCEPTIONS

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- Open and public meetings held by another person or organization.
- Open and noticed meetings of another legislative body (e.g. BOS attend L.A. City Council meeting).
- Purely social or ceremonial occasions.

**PROVIDED THAT A MAJORITY OF MEMBERS DO NOT  
DISCUSS BUSINESS AMONG THEMSELVES.**

# SUBSIDIARY BODIES

## Standing Committee

- Less than a quorum of members
- Includes other individuals not on the legislative body
- Advisory or Decision-making
- Continuing jurisdiction over a particular subject matter
- Fixed meeting schedule

BROWN ACT APPLIES

## Ad-Hoc Committee

- Less than a quorum of members
- Comprised solely of less than a quorum of the members
- Advisory only
- Short-term
- No fixed meeting schedule

BROWN ACT DOES NOT APPLY



# MEETINGS

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- Regular Meetings

Agenda must be posted **72 hours** in advance.

- Special Meetings

Agenda must be posted **24 hours** in advance.

The notice, which also serves as an agenda, must state: (a) that a special meeting has been called by the chair or majority vote of the members, whichever is the case; (b) the time and place of the special meeting; and (c) the business to be transacted or discussed.

# THE AGENDA

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- Agenda items must have enough detail to give the public a reasonable idea of what will be discussed and/or acted upon—*no guessing*.
- If it's not on the agenda, it cannot be discussed!
- List location, time of the meeting and the location for document inspection.

# ADDING AN ITEM TO THE AGENDA

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- After the agenda is posted, an item may be added if the following occurs:
  - **Newly arising items** - unknown at the time of the original posting and immediate action needed.

# THE PUBLIC'S RIGHTS

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**Brown Act gives members of the public the right to:**

- Not give their name as a condition precedent to attend.
- Record the meeting.
- Comment and Criticize.

**Members of the public must be allowed to comment on:**

- Any agenda item, before or during the consideration of the item; and
- On any matter within the Board's jurisdiction.



# PUBLIC COMMENT

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- Fair and reasonable rules may be adopted to assist the body in processing comments from the public.
  - Regulating time is OK if reasonable.
  - Regulating viewpoint is not OK.
  - At least twice the allotted time should be provided to a member of the public who utilizes a translator, unless simultaneous translation is utilized.
- Public comment is not a debate. Avoid back and forth.

# CLOSED SESSIONS

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- Meeting in closed session is allowed only for specific matters as expressly authorized by statute.
- Closed session items must be described on the agenda.
- Special announcements must be made before and after the body meets in closed session.

# CLOSED SESSION TOPICS

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- **Personnel matters**

Must have legal authority to appoint/terminate.

- **Litigation:** Anticipated, pending, or initiation

Must have legal authority to direct the course of the litigation.

- **Labor negotiations**

Must have legal authority to negotiate

- **Real property negotiations**

Must have legal authority to negotiate.

# **SERIAL MEETINGS**

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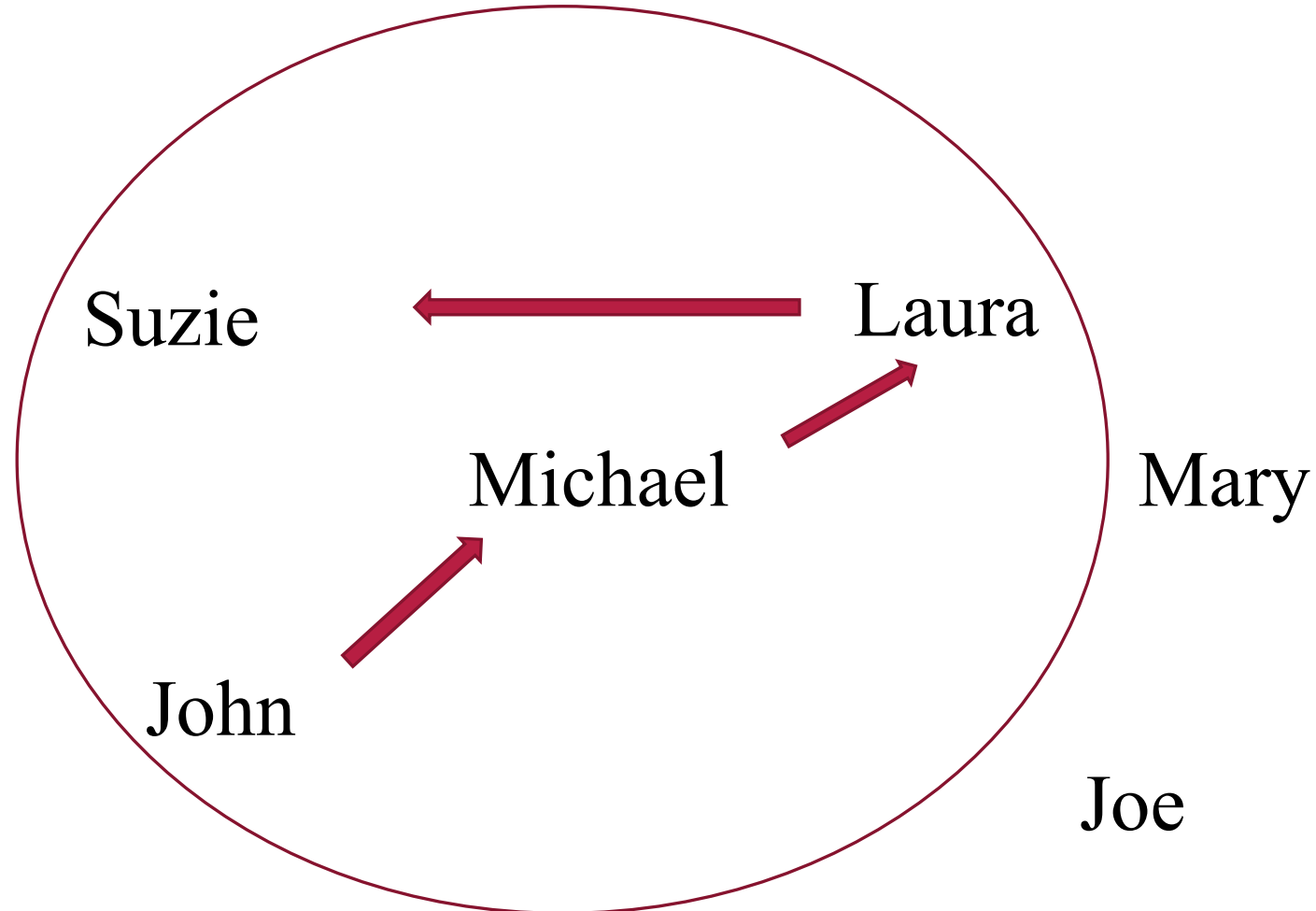
# SERIAL MEETINGS

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A serial meeting is typically a series of communications (face-to-face/ telephone/e-mail/text/social media), each of which involves less than a quorum of the body, but which taken as a whole, involves a majority of the body's members.

**General Rule:** A Majority may not use a series of communications, directly or through intermediaries, to discuss agency business.

**EXAMPLE: 6-MEMBER COMMITTEE, 4 MEMBERS  
(QUORUM) INDIRECTLY COMMUNICATE ON MATTERS  
RELATED TO THE BODY'S BUSINESS.**



# AB 992

## SOCIAL MEDIA

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- ❖ Provides a stricter rule regarding communications on social media platforms because AB 992 **prohibits communications even between two members of a legislative body.**
- ❖ Applies to internet-based social media platforms that are "open and accessible to the public." Includes (without limitation): Facebook, Twitter, Instagram, Snapchat, etc.
- ❖ **BRIGHT LINE RULE:** A member cannot respond directly to any communication on an internet-based social media platform regarding a matter within the subject matter jurisdiction of the legislative body that is made, posted, or shared by any other member.

# PERMITTED CONDUCT UNDER AB 992

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- A *member* of a legislative body may engage in “separate” communications with the public using an internet-based social media platform that is open and accessible to the public regarding a matter that is within the subject matter jurisdiction of that body, **provided that a "majority" do not discuss among themselves business of a "specific nature."**
- A *member* of a legislative body may use social media to discuss **personal** matters with another member of a legislative body.

# PROHIBITED CONDUCT UNDER AB 992

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- A *majority* may not use an internet-based social media platform to discuss agency business.
- A *member* may not “**respond directly**” to any communication posted or shared by another member regarding agency business on an internet-based social media platform.

Includes: NO likes, thumbs up, emojis, or other symbols



# SIGNIFICANCE

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- AB 992 provides a stricter rule regarding communications on social media platforms because it prohibits communications even between two members of a legislative body. This is a change because under general circumstances, a single contact between one public official and another would not constitute a prohibited meeting.

# TELECONFERENCE MEETINGS AND REMOTE ATTENDANCE

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- Traditional Rule
- Just Cause & Emergency Circumstances
- AB 557

# TELECONFERENCE MEETINGS: TRADITIONAL RULE

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- At least a quorum of the legislative body must participate from locations within the local agency's jurisdiction.
- An agenda must be posted at each location.
- The address of each location must be listed in the notice and agenda, including a room number, if applicable.
- Each location must be fully accessible to the public.
- Each location must be ADA-compliant.
- The public's right to testify at each location must be ensured.
- All votes taken must be conducted by roll call.



# AB 2449: JUST CAUSE AND EMERGENCY CIRCUMSTANCES TELECONFERENCING

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- Effective January 1, 2023, AB 2449 permits a member of a legislative body to participate in a meeting via teleconferencing without disclosing and making open to the public the teleconferencing location, under certain circumstances.
- A quorum of members must attend the meeting in person at a singular location.
- The teleconferencing member(s) must have **“just cause”** or **“emergency circumstances”** justifying their remote appearance.

## AB 2449: “JUST CAUSE”

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- **“Just cause”** may be any of the following:
  - Childcare or caregiving of a child, parent, grandparent, grandchild, sibling, spouse, or domestic partner that requires a member to participate remotely;
  - A contagious illness that prevents a member from attending in person;
  - A need related to a physical or mental disability; or
  - Travel while on business of the legislative body or another state or local agency.

## **AB 2449: “JUST CAUSE”**

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- A member seeking to appear remotely for “just cause” must notify the legislative body at the earliest opportunity and provide a general description of the circumstances necessitating their remote appearance.
- A “just cause” remote appearance can only be made for 2 meetings per calendar year.

# AB 2449: “EMERGENCY CIRCUMSTANCES”

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- **“Emergency circumstances”** means a physical or family medical emergency that prevents a member from attending in person.
- A member must request the legislative body allow them to appear remotely due to emergency circumstances and the legislative body must take action to approve the request.
- The legislative body must request a general description of the circumstances relating to the member's need to appear remotely.
- The description generally does not need to exceed 20 words and a member is not required to disclose a medical diagnosis or disability.



# AB 2449: ADDITIONAL REQUIREMENTS

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- Should the body decide to permit teleconferencing for the public's and/or body's benefit, and the body has a quorum at a singular physical location, then the legislative body must provide access via:
  1. a two-way audio-vision platform; or
  2. a two-way telephonic service with live webcasting  
so that the public may remotely observe the meeting and address the body.
- The meeting's agenda must notify the public of the ways to access the meeting and offer public comment via a call-in or internet-based service option, and in person.

# AB 2449: ADDITIONAL REQUIREMENTS

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- A member cannot appear remotely using “just cause” or “emergency circumstances” for more than three consecutive months, or for 20% regular meetings in a calendar year, or more than two meetings if the body regularly meets fewer than 10 times per calendar year.
- A member appearing remotely must disclose if any person over the age of 18 is present.
- A member appearing remotely must participate using both audio and visual technology.

# AB 557: STATE DECLARATION OF EMERGENCY

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- Effective on January 1, 2024
- Remote participation is allowed without having to comply with the traditional teleconferencing rules (i.e., posting of agendas at all teleconference locations; identifying each teleconference location in the agenda; making each location accessible to the public; and quorum participating from locations within the boundaries of the local agency) during the following circumstances:
  - (a) A legislative body holds a meeting **during a proclaimed state of emergency** to determine, by majority vote, whether **as a result of the emergency**, meeting in person would present imminent risks to the health or safety of attendees; or
  - (b) A legislative body holds a meeting **during a proclaimed state of emergency** and has determined, by majority vote, that, **as a result of the emergency**, meeting in person would present imminent risks to the health or safety of attendees

# AB 557: REQUIREMENTS CONTINUED

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- Timely notice of the time of the teleconferenced meeting must be given;
- The means by which members of the public may access the teleconference meeting and provide public comment must be provided;
- The agenda must identify and include an opportunity for all persons to attend via a call-in option or an internet-based service option.



# AB 557: REQUIREMENTS CONTINUED

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- In the event of a disruption that prevents the legislative body from broadcasting the meeting to members of the public using the call-in option or internet-based service option, or in the event of a disruption within the local agency's control that prevents members of the public from offering public comments using the call-in option or internet-based service option, the legislative body shall take no further action on agenda items until public access is restored.
- Actions taken during such a disruption can be invalidated.

# AB 557: REQUIREMENTS CONTINUED

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- If the state of emergency remains active, to continue to teleconference under AB 557, a legislative body shall, not later than 45 days after teleconferencing for the first time, and every 45 days thereafter, make the following findings by majority vote:
  - (a) A legislative body has reconsidered the circumstances of the state of emergency; and
  - (b) The state of emergency continues to directly impact the ability of the members to meet safely in person.

# **VIOLATING THE BROWN ACT**

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# PENALTIES AND REMEDIES

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- Criminal Penalties
  - Knowing violations are a misdemeanor.
- Civil Remedies
  - Any interested person may bring a lawsuit for declaratory and injunctive relief.
  - Body has chance to cure and correct.
  - Certain illegal action may be voided.
  - Costs and attorney fees awarded.





# CITIZENS' INITIATIVE AND TIMELINE: A High-Level Overview

\*This high-level summary does not reflect any opinion in favor of or against its adoption.



County of Los Angeles  
Social Services Division  
02/16/2024

Kenneth Hahn Hall of Administration  
500 W. Temple Street, Rm 648  
Los Angeles, CA 90012

# BALLOT INITIATIVE - GENERAL

Opportunity for citizens to *directly* propose new laws or amendments to laws to the voters.

# AFFORDABLE HOUSING, HOMELESSNESS SOLUTIONS, AND PREVENTION NOW TRANSACTIONS AND USE TAX ORDINANCE

- Proposed ballot measure to enact a 1/2-cent transaction and use tax (“sales tax”) to fund Los Angeles County homeless services and the Los Angeles County Affordable Housing Solutions Agency (LACAHS).
- Would repeal Measure H (1/4-cent sales tax set to expire in 2027).



# PURPOSE OF THE INITIATIVE

To create an ongoing revenue stream for all areas of Los Angeles County, which includes outcomes goals, audits and oversight.

Specifically funding:

- The County
- The Los Angeles County Development Authority (LACDA)
- LACAHS.

Solely for the purpose of:

- Preventing and reducing homelessness
- Making housing more affordable

# INITIATIVE TIMELINE



# EXECUTIVE COMMITTEE

**Should the ballot measure pass, the Executive Committee's role would include:**

- Developing best practices for standardization of care
- Formulating metrics for 3 of the 5 specific goals
- Regularly evaluating progress towards goals and metrics; making public recommendations to the Board of Supervisors and LACAHSa, accordingly
- Overseeing and making recommendations to the Board of Supervisors regarding the expenditure of funds allocated to the County and LACDA
- Considering independent audit reports

# IMPORTANT DATES FOR EXECUTIVE COMMITTEE





# THANK YOU

Aleen Langton  
Principal Deputy County Counsel

