

COUNTY OF LOS ANGELES

Family and Social Services

FESIA A. DAVENPORT
Chief Executive Officer



DATE: Wednesday January 24, 2024
TIME: 2:00 PM

This meeting will be held in a hybrid format which allows the public to participate virtually, or in-person, as permitted under the Board of Supervisors' August 8, 2023 order, which suspended the application of Board Policy 3.055 until March 31, 2024.

**To participate in the meeting in person, the meeting location is:
Vermont Corridor/DMH Headquarters 510 S. Vermont Ave, LA 90020 Room 9K02**

**TO PARTICIPATE IN THE MEETING VIRTUALLY, PLEASE CALL AS FOLLOWS:
Teleconference Call-In Number: (323) 776-6996/ Conference ID: 995 916 944#**

[Click here to join the meeting](#)

AGENDA

Members of the Public may address any agenda item after all Informational Items are presented. Two (2) minutes are allowed for each item.

- I. **Call to Order**
- II. **Consent Item(s)** (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):
-- No Items --
- III. **Presentation/Discussion Items:**
 - a. **Department of Children and Family Services (DCFS)**
Request to Approve an Extension to the Current Sole Source Contracts for the Lesbian, Gay, Bisexual, Transgender, and Queer+ Tailored Services to Youth.
 - b. **Office of Child Protection/ Department of Public Health/ Department of Mental Health/ DCFS/ Probation Department/UCLA Public Partnership for Wellbeing**
Youth Opioid Response: A Medical Model Approach to Substance Use Disorder
- IV. **Public Comment**
- V. **Standing item(s)** and those continued from a previous meeting of the Board of Supervisors or from a previous FSS Agenda Review meeting:
-- No Items --
- VI. **Adjournment**

Parking information: Validated parking available at 523 Shatto Place. Take the elevator to the 9th floor and cross the bridge to the Vermont Corridor building.

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	1/24/2024	
BOARD MEETING DATE	2/6/2024	
SUPERVISORIAL DISTRICT AFFECTED	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th	
DEPARTMENT(S)	Department of Children and Family Services (DCFS)	
SUBJECT	The Department of Children and Family Services (DCFS) requests the Board's approval to extend the current sole source contracts for the Lesbian, Gay, Bisexual, Transgender, and Queer+ (LGBTQ+) Tailored Services to Youth contracts.	
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
SOLE SOURCE CONTRACT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain why: The requested will extend the term effective March 1, 2024 to February 28, 2025, Board Policy 5.100, <i>Sole Source Amendments</i> , establishes that Amendments to existing contracts are needed when department do not have delegated authority to extend the Term the current contract beyond its original term pending solicitation of a replacement system and/or services.	
DEADLINES/ TIME CONSTRAINTS	The extension is effective March 1, 2024 through February 28, 2025.	
COST & FUNDING	Total cost: \$2,000,000	Funding source: 100% net County cost
	TERMS (if applicable): The extension is effective March 1, 2024 to February 28, 2025.	
	Explanation: The Maximum contract Budget will be \$2,000,000, effective through the term ending February 28, 2025.	
PURPOSE OF REQUEST	The extension will allow services to continue without interruption and allow time to complete a Request For Proposals for replacement contracts.	
BACKGROUND (include internal/external issues that may exist including any related motions)	On February 15, 2022, the Board adopted a Board letter to execute new contracts to provide LGBTQ+ Tailored Services to Youth for a one-year term with one additional option to extend. The option to extend was exercised and the current contracts are set to expire on February 29, 2024. On October 19, 2023, DCFS released a Request for Proposals for replacement contracts and the extension is needed to complete the solicitation and award the replacement contracts.	
EQUITY INDEX OR LENS WAS UTILIZED	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how:	

	The LGBTQ+ Tailored Services to Youth program encourages its contractors to address disproportionality when providing FP services. In addition, most, if not all, children and families receiving FP services are part of underserved communities.
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: LGBTQ+ Tailored Services supports the Board priority of Child Protection because services address concerns that disproportionately impact LGBTQ+ children, youth and young adults. These services prioritize the specific and unique needs, and employs strategies that are culturally responsive, trauma and resiliency informed, and responsive to the lived experiences of LGBTQ+ children and youth in care.
DEPARTMENTAL CONTACTS	Name, Title, Phone # & Email: Aldo Marin, Board Liaison, (213) 371-6052 marina@dcfs.lacounty.gov



BRANDON T. NICHOLS
Director

County of Los Angeles DEPARTMENT OF CHILDREN AND FAMILY SERVICES

510 S. Vermont Avenue, Los Angeles, California 90020
(213) 351-5602



Board of Supervisors

HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

LINDSEY P. HORVATH
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

February 6, 2024

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

REQUEST TO APPROVE AN EXTENSION TO THE CURRENT SOLE SOURCE CONTRACTS FOR THE LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER+ TAILORED SERVICES TO YOUTH (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

SUBJECT

The Department of Children and Family Services (DCFS) requests your Board's approval to extend the existing contracts for Lesbian, Gay, Bisexual, Transgender, and Queer+ (LGBTQ+) Tailored Services to Youth.

IT IS RECOMMENDED THAT THE BOARD:

1. Delegate authority to the Director of DCFS, or designee, to execute amendments substantially similar to Attachment A, with the Community-Based Organizations (CBO) identified in Attachment B, to provide LGBTQ+ Tailored Services to Youth in eight Service Planning Areas (SPAs). The term of the contracts will be effective March 1, 2024 through February 28, 2025. The Maximum Contract Sum of each contract will be \$250,000 for each SPA serviced, with a total of eight SPAs, for a maximum annual program budget of \$2,000,000, financed by 100 percent net County cost (NCC). The Board and the Chief Executive Officer (CEO) will be notified, in writing, within ten business days after execution of the contracts.
2. Delegate authority to the Director of DCFS, or designee, to amend contracts to expand services into an adjacent SPA. The total of all Maximum Annual Contract Sums shall not exceed \$2,000,000. Approval of County Counsel will be obtained prior to the execution of the contract, and the Director, or designee, will notify the Board and the CEO, in writing, within ten business days after execution.

3. Delegate authority to the Director of DCFS, or designee, to execute amendments to make changes to the contract terms and conditions; or to increase or decrease the Maximum Annual Contract Sums up to twenty percent if either of these is necessary to meet program needs. The approval of County Counsel will be obtained prior to the execution of such amendments and the Director, or designee, will notify the Board and the CEO, in writing, within ten business days after execution.
4. Delegate authority to the Director of DCFS, or designee, to terminate the contracts for convenience or default. The approval of County Counsel will be obtained prior to terminating the contract and the Director, or designee, will notify the Board and the CEO, in writing, within ten business days after such termination.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The contracted services address the myriad of concerns affecting LGBTQ+ youth by promoting positive health, safety, permanency, and well-being outcomes. These services focus on building affirming behaviors in parent(s), caretaker(s), and legal guardian(s) in order to support healthy family reunification, promote safety, and post-reunification stability.

This multi-faceted, targeted, holistic, and affirming approach has the potential of saving countless lives, reducing self-harming behaviors, and promoting the full experience and essence of LGBTQ+ youth. Without these services being available to these youth, each LGBTQ+ youth will continue to live their life without the proper support they deserve to thrive throughout their adolescent and adult life. Through these services, the Department is able to establish valuable data that will further support program development of services, establishment of new resources, and help develop new approaches to better serve the youth.

In order to ensure that LGBTQ+ youth, young adults and their support systems continue receiving affirming services, an additional one-year extension of the LGBTQ+ Tailored Services to Youth contract is necessary, which will allow for the continued Request for Proposals (RFP) solicitation that was initiated on October 19, 2023. The RFP is currently underway and new contracts are scheduled to have a start date of March 1, 2025. Both the one-year extension and new solicitation will ensure that LGBTQ+ youth and young adults have the option of participating in services as their full and authentic selves, without the worry, judgement and discrimination of their sexual orientation, gender and gender expression. By doing so, we intend to create opportunities and an expectation that LGBTQ+ youth and young adults in the child welfare system are safe, experience improved well-being and thrive.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended services support the County's Strategic Plan Goal I., Make Investments That Transform Lives; Strategy I.1, Increase Our Focus on Prevention Initiatives, by redirecting federal funds to provide services to keep children safely with their families and out of foster care, and when foster care is needed allows federal reimbursement for care in family-based settings and certain residential treatment programs for children with emotional and behavioral disturbance requiring special treatment.

FISCAL IMPACT/FINANCING

The Maximum Contract Budget will be \$2,000,000, financed using 100 percent NCC funds, for the term of March 1, 2024, through February 28, 2025.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The Board Letter adopted on February 15, 2022, gave delegated authority to the Director of DCFS to execute contracts for LGBTQ+ Tailored Services to Youth, for a one-year term and one additional year extension. Subsequently, contracts with the CBOs identified in Attachment B were executed on March 1, 2022, for a contract term of one year with one optional year extension through February 29, 2024.

On February 14, 2023, DCFS notified the Board of the execution of Amendments Number 1 and 2 to extend the term of the contracts from March 1, 2023 to February 29, 2024.

The Board Letter was reviewed by County Counsel and CEO. County Counsel approved the Amendment (Attachment A), as to form. The Sole Source Checklist (Attachment C) has been approved by CEO.

CONTRACTING PROCESS

On January 2, 2024, DCFS sent a Notice of Intent (Attachment D) to the Board to inform them of its intent to extend the current Sole Source Contracts for LGBTQ+ Tailored Services to Youth.

On October 19, 2023, DCFS released the LGBTQIA2S+ Tailored Services RFP to solicit proposals for tailored services to LGBTQIA2S+ youth. The proposals were due on December 27, 2023 and the new contracts are expected to be executed effective March 1, 2025.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

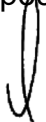
Approval of the current recommendations will allow the Department to: 1) receive uninterrupted LGBTQ+ Tailored Services to underserved LGBTQ+ youth; 2) improve outcomes for LGBTQ+ children and youth in care by connecting them to affirming services; 3) provide support aimed at achieving well-being and safety; 4) address the negative outcomes; and 5) provide qualified child welfare services to the children of the County of Los Angeles.

CONCLUSION

Upon approval of this request, it is requested that the Executive Officer/Clerk send an adopted stamped copy of this Board letter to:

Department of Children and Family Services
Contracts Administration Division
Attention: Leticia Torres-Ibarra, Division Manager
510 South Vermont Avenue, 14th Floor
Los Angeles, CA 90020

Respectfully submitted,



BRANDON T. NICHOLS
Director

BTN:CMM:LTI
CP:MP:bs

Attachments (4)

c: Chief Executive Office
County Counsel
Executive Officer, Board of Supervisors



AMENDMENT NUMBER XX

FOR

LGBTQ+ TAILORED SERVICES CONTRACT

WITH

CONTRACTOR

CONTRACT NUMBER XX-XX-XXX

**AMENDMENT NUMBER XX
LGBTQ+ TAILORED SERVICES
CONTRACT NUMBER XX-XX-XXX**

This Amendment Number XX (hereinafter referred to as "Amendment") to the LGBTQ+ Tailored Services To Youth Contract Number XX-XX-XXX (hereinafter referred to as "Contract") is made and entered into by and between the Department of Children and Family Services on behalf of the County of Los Angeles and its Board of Supervisors (hereinafter referred to as "COUNTY") and the Contractor (hereinafter referred to as "CONTRACTOR"), in Los Angeles, California this _____ day of _____ 2024.

WHEREAS, COUNTY and CONTRACTOR are parties to this Contract adopted by the Board on February 15, 2022, and executed by all parties on March 1, 2022;

WHEREAS, Amendment No. One expanded the services to SPA 3 and SPA 5 and allocated additional funding to increase services for LGBTQ+ Youth;

WHEREAS, Amendment No. Two was to extend the contract term effective March 1, 2023 to February 29, 2024, and to update the Statement of Work (SOW), and the contract Terms and Conditions;

WHEREAS, Amendment No. Three is to extend the contract term effective March 1, 2024 to February 28, 2025;

WHEREAS, this Amendment is prepared and executed by COUNTY and CONTRACTOR as set forth in the Contract Part I, UNIQUE TERMS AND CONDITIONS, SECTION 10.0, CHANGES AND AMENDMENTS; and

NOW, THEREFORE, COUNTY and CONTRACTOR mutually agree to the following changes to the Contract:

1. CONTRACT, PART I, UNIQUE TERMS AND CONDITIONS, SECTION 2.0 TERM, Subsection 2.1.2 is added to read as follows:

2.1.2 The term of this Contract is extended effective March 1, 2024 to February 28, 2025, unless terminated earlier or extended, in whole or in part as provided in this contract.

2. CONTRACT, PART I, UNIQUE TERMS AND CONDITIONS, SECTION 3.0, CONTRACT SUM, Subsection 3.1.2 is added to read as follows:

3.1.2 The Maximum Contract Sum of \$250,000, for Service Planning Area X for the term ending February 29, 2025 for Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ+) Tailored Services to youth.

3. Exhibit C (Line-Item Budget) for the contract term, March 1, 2024, through February 28, 2025, is replaced in its entirety and is attached hereto this Amendment.

**AMENDMENT NUMBER XX
LGBTQ+ TAILORED SERVICES
CONTRACT NUMBER XX-XX-XXX**

4. Exhibit D (Budget Narrative) for the contract term, March 1, 2024, through February 28, 2025, is replaced in its entirety and is attached hereto this Amendment.

EXCEPT AS AMENDED HEREIN, ALL TERMS AND CONDITIONS OF THIS CONTRACT SHALL REMAIN IN FULL FORCE AND EFFECT.

**AMENDMENT NUMBER XX
LGBTQ+ TAILORED SERVICES
CONTRACT NUMBER XX-XX-XXX**

IN WITNESS WHEREOF, the Board of Supervisors of the County of Los Angeles has caused this Amendment Number XX to be subscribed on its behalf by the Director of the Department of Children and Family Services and the CONTRACTOR has caused this Amendment Number XX to be subscribed on its behalf by its duly authorized officer(s) as of the day, month and year first above written. The person(s) signing on behalf of the CONTRACTOR warrants under penalty of perjury that he or she is authorized to bind the CONTRACTOR in this Contract. This Amendment may be executed in separate counterparts and may be delivered by electronic facsimile; each counterpart, when executed and delivered, shall constitute a duplicate original but all counterparts together shall constitute a single agreement.

COUNTY OF LOS ANGELES

CONTRACTOR

By: _____

BRANDON T. NICHOLS, DIRECTOR
Department of Children and
Family Services

Date: _____

By: _____ Date: _____

Name: _____

Title _____

By: _____ Date: _____

Name: _____

Title _____

Tax Identification Number

APPROVED AS TO FORM:
BY THE OFFICE OF COUNTY COUNSEL
DAWYN HARRISON, COUNTY COUNSEL

By: _____ Date: _____
David Beaudet, Senior Deputy County Counsel

**LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER OR QUESTIONING+ (LGBTQ+)
TAILORED SERVICES TO YOUTH**

SELECTED COMMUNITY BASED ORGANIZATIONS

SERVICE PLANNING AREA	SUPERVISORIAL DISTRICT	AGENCY (CONTRACTOR)	CONTRACT AMOUNT	MAXIMUM CONTRACT BUDGET FOR ALL CONTRACTS
1 ¹	5	Penny Lane Centers	\$250,000	\$2,000,000
2	3, 5	The Help Group	\$250,000	
3	1, 4, 5	Los Angeles LGBT Center	\$250,000	
4 ²	1, 2, 3	Los Angeles LGBT Center	\$250,000	
5	2, 3, 4	Los Angeles LGBT Center	\$250,000	
6 ²	1, 2, 4	Los Angeles LGBT Center	\$250,000	
7 ¹	1, 4	Penny Lane Centers	\$250,000	
8	2, 4	One in Long Beach	\$250,000	

¹ Penny Lane Contract is combined for a Maximum Contract Sum of \$500,000 for two SPAs.

² LA LGBT Center Contract is combined for a Maximum Contract Sum of \$1,000,000 for four SPAs.

SOLE SOURCE CHECKLIST

Department Name: _____

- ☐ New Sole Source Contract
- ☐ Sole Source Amendment to Existing Contract

Date Existing Contract First Approved: _____

Check (✓)	JUSTIFICATION FOR SOLE SOURCE CONTRACTS AND AMENDMENTS Identify applicable justification and provide documentation for each checked item.
	➤ Only one bona fide source (monopoly) for the service exists; performance and price competition are not available. A monopoly is an <i>“Exclusive control of the supply of any service in a given market. If more than one source in a given market exists, a monopoly does not exist.”</i>
	➤ Compliance with applicable statutory and/or regulatory provisions.
	➤ Compliance with State and/or federal programmatic requirements.
	➤ Services provided by other public or County-related entities.
	➤ Services are needed to address an emergent or related time-sensitive need.
	➤ The service provider(s) is required under the provisions of a grant or regulatory requirement.
	➤ Services are needed during the time period required to complete a solicitation for replacement services; provided services are needed for no more than 12 months from the expiration of an existing contract which has no available option periods.
	➤ Maintenance and support services are needed for an existing solution/system during the time to complete a solicitation for a new replacement solution/system; provided the services are needed for no more than 24 months from the expiration of an existing maintenance and support contract which has no available option periods.
	➤ Maintenance service agreements exist on equipment which must be serviced by the original equipment manufacturer or an authorized service representative.
	➤ It is more cost-effective to obtain services by exercising an option under an existing contract.
	➤ It is in the best economic interest of the County (e.g., significant costs and time to replace an existing system or infrastructure, administrative cost and time savings and excessive learning curve for a new service provider, etc.). In such cases, departments must demonstrate due diligence in qualifying the cost-savings or cost-avoidance associated with the best economic interest of the County.

Chief Executive Office

Date

SOLE SOURCE JUSTIFICATION

It is the policy of the County to solicit the maximum number of bids/proposals for a commodity or service from the largest relevant market and to select vendors on a competitive basis.

There are certain acquisitions which, when in the best interest of the County, can only be obtained from a sole source. Sole source acquisitions must be justified in sufficient detail to explain the basis for suspending the usual competitive procurement process.

NOTE: Please refer to Section 2.5 of the Los Angeles County Services, Supplies & Equipment Contract/Purchasing Policy Manual (Attachment III).

DOCUMENTATION FOR SOLE SOURCE JUSTIFICATION MUST INCLUDE RESPONSES TO THE FOLLOWING QUESTIONS WHEN APPLICABLE:

1. What is being requested?

The Department of Children and Family Services (DCFS) requests approval from the Board of Supervisors (Board) to extend four Sole Source Contracts for LGBTQ+ Tailored to Youth Services with the following four agencies: (1) Penny Lane Centers; (2) The Help Group; (3) Los Angeles LGBT Center; (4) One in Long Beach (Doing Business As - The LGBTQ Center Long Beach).

2. Why is the product needed – how will it be used?

LGBTQ+ foster youth experience the highest levels of rejection by their birth families, along with alarmingly high rates of depression, mental health concerns, substance use and abuse, homelessness, joblessness, sexually transmitted infections, victimization, partner abuse, suicide, and attempted suicide. Prior to the current contracts, the County lacked comprehensive services tailored to the needs of this most vulnerable population of foster youth. With these dismal outcomes in mind, it is imperative that DCFS put in place services aimed at meeting the needs of this population and ensure that current foster youth and young adults in care benefit from affirming services, supports, and placements. The services outlined in the Statement of Work for this project have been shown to improve outcomes for LGBTQ+ youth and young adults.

Pursuing Sole Source Contracts was deemed the most efficient pathway for implementing immediate services to address the needs of LGBTQ+ youth in care. Four agencies were selected based on their responses from the Statement of Interest to the Request for Statement of Interest released on November 12, 2021. The four recommended agencies demonstrated an ability to serve all LGBTQ+ youth and young adults within the Service Planning Area (SPA) selected by each agency.

Each agency provides services to LGBTQ+ children, youth, young adults, caregivers, legal guardians, and families, in the SPAs they have elected pursuant to the requirements of the Statement of Work (SOW) for this contract. The \$2,000,000 cost of this Demonstration Project will be fully funded by one-hundred percent (100%) net County cost (NCC) from the approved \$3.6M set aside to address the service gaps and unmet needs of LGBTQ+ children, youth, and young adults in care. The term of this extended Demonstration Project is for a period of twelve (12) months, beginning March 1, 2024, through February 28, 2025.

3. Is this “brand” of product the only one that meets the user’s requirements?

DCFS designed this Demonstration Project consisting of four individual contracts to address the unmet needs of this most vulnerable population of foster youth. The affirming services and supports outlined in the Statement of Work for this Demonstration Project have been shown to be effective in promoting child safety and positive outcomes for current and former LGBTQ+ youth. Affirming services have also been shown to promote child and family well-being, permanency, help parents develop affirming skills that lead them to embrace and affirm their child(ren)’s identity, thereby reducing the likelihood of abuse of LGBTQ+ children and youth.

4. Have other product/vendors been considered?

Yes. When the Request for Statement of Interest (RFSI) was widely distributed on November 12, 2021, multiple vendors expressed interest and responded to the RFSI by way of a Statement of Interest (SOI). Fifteen agencies submitted SOIs by the RFSI deadline. Each agency was individually assessed, but not all agencies met the minimum requirements. Given the immediate needs of this vulnerable youth population, DCFS recommended only those agencies who met the minimum requirements and demonstrated an ability to provide affirming services for LGBTQ+ children, youth, young adults, and families.

5. Will purchase of this product avoid other cost?

Yes. Purchasing these tailored services will allow the County to immediately address the needs of LGBTQ+ children, youth, and young adults. Addressing the needs of LGBTQ+ youth, especially those are in crisis, promotes healthy development in LGBTQ+ youth, along with placement stability and permanency while avoiding avoids costs associated with higher levels of care. Purchasing these services will also help County avoid the cost of human life resulting from self-harm, suicide, and attempted suicide.

6. Is this product proprietary or is it available from various dealers?

Yes, the service is available from various providers. However, not all providers who expressed interest met the minimum requirements or demonstrated an ability to immediately address the needs of all LGBTQ+ children, youth, young adults, and families in their elective SPA.

7. Reasonableness of Price. Does the County obtain a percentage discount or special discount not available to the private sector?

Under this Demonstration Project, the County will not be receiving a discount that is not available to the private sector. The price of \$2,000,000 for twelve (12) months is below that of prior estimates for the same work.

8. What is the dollar value of existing equipment and the Purchase Order No. for the existing equipment?

This question is not applicable to this request as each recommended agency is responsible for providing a physical space, electronic equipment, supplies, etc., at its own cost. County will not be providing or covering the cost of equipment.

Approval Signature: _____ Date: _____



BRANDON T. NICHOLS
Director

County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES

510 S. Vermont Avenue, Los Angeles, California 90020
(213) 351-5602



Board of Supervisors
HILDA L. SOLIS
First District
HOLLY J. MITCHELL
Second District
LINDSEY P. HORVATH
Third District
JANICE HAHN
Fourth District
KATHRYN BARGER
Fifth District

January 2, 2024

To: Supervisor Lindsey P. Horvath, Chair
Supervisor Hilda L. Solis
Supervisor Holly J. Mitchell
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: Brandon T. Nichols
Director

NOTICE OF INTENT TO AMEND THE SOLE SOURCE CONTRACTS FOR LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER+ TAILORED SERVICES TO YOUTH

In compliance with Board Policy 5.100, Sole Source Contracts, this is to notify the Board that the Department of Children and Family Services (DCFS) intends to amend the Lesbian, Gay, Bisexual, Transgender, and Queer+ (LGBTQ+) Sole Source Contracts for Tailored Services to Youth with four of the current contractors: the Los Angeles LGBT Center (Contract Number 22-04-004), Penny Lane Centers (Contract Number 22-04-005); One In Long Beach (Contract Number 22-04-006); and the Help Group (Contract Number 22-04-007).

The Board letter adopted on February 15, 2022, delegated authority to the Director of DCFS, to enter into Sole Source Contracts with qualified Community-Based Organizations for a one-year term effective March 1, 2022 through February 28, 2023, with an option to extend for an additional twelve months to complete the demonstration project and to complete a solicitation for replacement contracts. The current contracts will expire on February 29, 2024. DCFS intends to amend the four aforementioned contracts to extend the term through February 28, 2025, to complete a Request for Proposals solicitation and execute new contracts effective March 1, 2025.

If you have any questions or need additional information, you may contact me, or your staff may contact Aldo Marin, Board Liaison, at (213) 371-6052.

BTN:CMM:LTI
CP:mp

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors

"To Enrich Lives Through Effective and Caring Service"



Youth Opioid Response

A Medical Model Approach to Substance Use Disorder

Stefanie Gluckman, JD, Office Of Child Protection

Siddarth Puri, MD, Department Of Public Health, Substance Abuse Prevention And Control

Rebecca Trotzky-sirr, MD, Department Of Health Services

Ed Liao, MD, Department Of Children And Family Services

Kanchana Tate, LCSW, Department Of Mental Health

Jae Canas, MPH, Department Of Mental Health + UCLA Public Partnership For Wellbeing

Liovarado Ochoa, DSW, Department Of Probation



What is the Work?

- A **medical model approach to Substance Use Disorder** (SUD) for system-involved youth in LA County
- Partners at DHS, DCFS, DPH-SAPC, OCP, DMH received a state grant to **increase access to Medication for Addiction Treatment (MAT)** for system-involved youth
 - Strengthen training, screening, outreach, and treatment
 - Incorporate youth voice
 - Institutionalize an inter-agency service approach
- This effort requires **work across prevention, harm reduction, and treatment**

OVERVIEW OF WORK

- **Need**
- **Tools**
- **Current Work**
- **Gaps**
- **Recommendations**
- **Areas for Board Support**



Goal

- **Create a sustainable, robust, interagency medical model approach to substance use that covers prevention, harm reduction, and treatment for youth in LA County**

OVERVIEW OF PRESENTATION

NEED

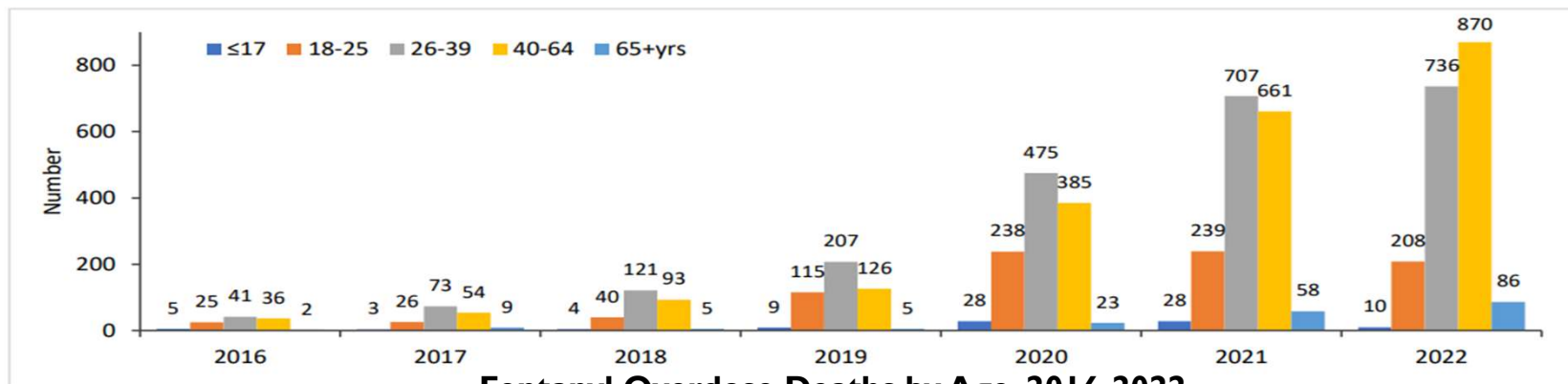
IMPORTANCE OF YOUTH OPIOID RESPONSE

Overdose Crisis

- Fentanyl overdose deaths among youth ages 10-19 in LA County increased by over 50% from 2019 to 2020 – LA County DPH 2022
- Fentanyl Overdose Deaths among youth ages 25 and under in LA County in 2022 was 218 – LA County DPH Fentanyl Mortality Report, 11/23

Substance Use

- There are currently over 13,000 youth ages 12-17 classified with an opioid use disorder in LA County – SAMHSA 2017
- Over 60% of adolescents receiving treatment for opioid addiction in LA County reported initiating use with prescription opioids – UCLA 2021



Fentanyl Overdose Deaths by Age, 2016-2022

TOOLS

PREVENTION

Strategies addressing and minimizing the risk factors associated with the development of substance use and promoting protective factors to reduce the likelihood of using substances.

HARM REDUCTION

- Strategies
- Core Understanding
- Goals
- Challenges

TREATMENT

Medical model

- Awareness
- Assessment
- Medicines and Therapies
- Ongoing Support



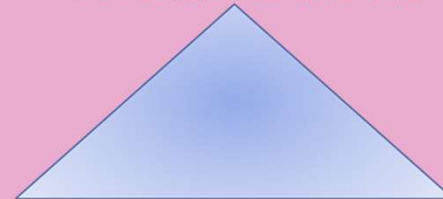
MEDICAL MODEL

Addiction is NOT a moral failing.

It is a chronic disease that requires medical treatment.

Core Components of
~~Addiction~~ ANY Treatment

***Medications**



***Counseling**

***Support**

***When appropriate**

Source: <http://www.samhsa.gov/treatment>

MEDICAL MODEL

Medications for Opioid Use Disorder

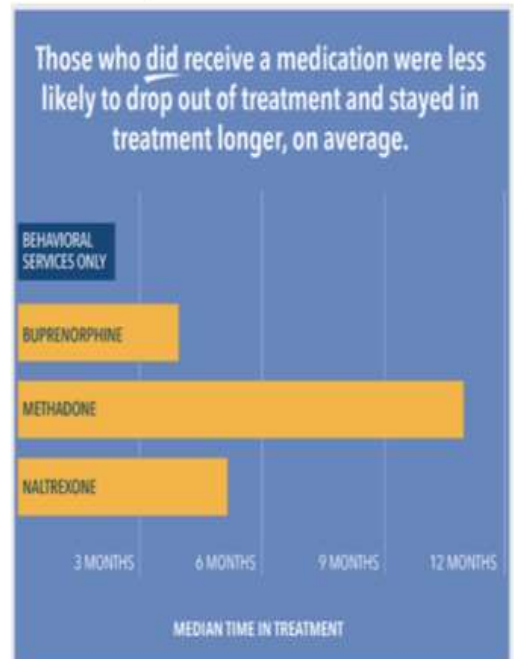
Methadone	Buprenorphine ± Naloxone	Naltrexone
Full mu (opioid) receptor agonist	Partial mu receptor agonist	Mu receptor antagonist (blocker)
		
Oral (often solution)	Sublingual (tab, film), IV, IM, SubQ, patch	Monthly injection or oral tabs "Vivitrol,"

MEDICAL MODEL

EARLY Interventions: Lack of Timely Medication for Adolescents



Only **1** in 4 youths received
treatment within 3 months of OUD
diagnosis



Slide courtesy of The Immersion Training in Addiction Medicine Program

Hadland et al. (2018) *JAMA Pediatr.*
https://www.eurekalert.org/pub_releases/2018-09/bmc-bsa091018.php

MEDICAL MODEL

BEHAVIORAL TREATMENT

- Combining MAT and behavioral health treatment: counseling, treatment of psychiatric disorders, behavioral modification, and referrals to community-based services results in reduced overdoses and substance use Source: SAMHSA Einstein Expert Panel
- The American Academy of Pediatrics recommends MAT with “developmentally appropriate substance use disorder counseling in community settings.” Source: AAP Committee on Substance Use and Prevention, Policy Statement, Sept. 2016.
- Demonstrated to help adolescents reduce or stop drug use and to improve problems in other areas, such as employment, school attendance, family relationships, conduct problems, and depression. NIDA 2019

MENTORING AND PEER SUPPORT

- “Peer-based activities that engage, educate, and support youth to make the changes they want to make to reduce or stop their substance use is effective in combination with MAT” Journal of Adolescent Health, 2016
- Formal and natural mentoring showed improved prevention and reduced substance use among high-risk youth- DOJ, 2020

CURRENT YOR ACTIVITIES & ACCOMPLISHMENTS

INSTITUTIONALIZING COLLABORATION ACROSS DEPARTMENTS

- Workgroup / Office Hours
- Common Screening Tool
- Clear Referral Pathways
- Cross-Referenced Policies
- Common Trainings

TRAINING AND HARM REDUCTION

- Created accessible training videos and materials
- Have begun providing training to:
 - 82 probation staff and 60 youth
 - DCFS staff, STRTP staff, and resource families
- Working with LAUSD on youth-led campaign and interventions

CURRENT YOR ACTIVITIES & ACCOMPLISHMENTS

MAT SERVICES AND TRAINING

- 135 new youth getting MAT for opioid use
- 246 new youth getting MAT for stimulant and cocaine use
- 80 new youth receiving case management services
- 115 youth receiving outpatient treatment/counseling services
- Trained 280 clinicians
- Extended Help Line to offer 24-hour coverage
- 1012 people reached through community and prevention education events

HARM REDUCTION CAMPAIGN AND POLICY REVISION

- Initiated campaign that offers training for staff and caregivers; provisions regional offices to distribute Naloxone
- Revised STRTP contracts to require Naloxone training and supplies on site
- Issued new FYI re. Naloxone practices
- Developing a prevention education program with LACOE, to pilot in two short term residential therapeutic programs.

CREATING A MODEL FOR YOUTH ENGAGEMENT



YOUTH SPEAK COLLECTIVE

GOAL

- Empower youth with lived experience to lead SUD prevention campaign
- Leverage youth perspectives to craft campaign messages

STRATEGIES

- Engagement through Participation
- Skill Building Opportunities
- Stipend

GAPS

PREVENTION

- System-involved youth are particularly at risk of SUD
- More prevention efforts are needed that target this population including in school environments
- Combining individual and family-focused therapy is key

HARM REDUCTION

- Training is not mandatory in all Departments
 - E.g., only 200 of 9,000 DCFS staff have been trained
- Naloxone is not readily accessible to youth
 - E.g., supplies are locked in staff offices

PATHWAYS TO TREATMENT

- SUD screening is not consistent
- Not enough primary care providers are advocating for MAT for their youth clients
- Need to strengthen ties between referrals and services

MAT

- Overcoming provider biases
- Not enough experienced MAT providers
- Providers need be comfortable with initiating MAT even if not specialized MAT providers
- Limited knowledge of this option among youth

FUTURE PLANNING/NEXT STEPS

SYSTEMIC CHANGE

- **Medical Model Approach to SUD work**
- **Interagency Coordination**
- **Addiction Specialists in Youth-Serving Departments**
- **Youth Engagement**
- **Related Efforts**

AREAS FOR BOARD SUPPORT

- **Mandatory Training**
- **Campaign around Harm Reduction**
- **Staff Positions**
- **Long-Term Sustainable County-Based Funding**
- **Culture Change**

YOUTH OPIOID RESPONSE

Thank you!
Questions?