

HOMELESS POLICY DEPUTIES MEETING AGENDA

MEETING PARTICIPANTS AND MEMBERS OF THE PUBLIC WILL NEED TO CALL INTO THE MEETING

Date: Thursday, December 14, 2023

Time: 2:00 PM

Microsoft Teams Link: [Click here to join the meeting](#)

Teleconference Number: [+1 323-776-6996,,665324311#](#)

	AGENDA ITEM	LEAD
I.	Welcome and Introductions	Amy Perkins, Third District
II.	Homelessness Emergency Response Update	Cheri Todoroff, Executive Director, CEO-HI
III.	Draft Homeless Initiative Funding Recommendations FY 2024-25	Cheri Todoroff, Executive Director, CEO-HI
IV.	Items Recommended for Future Discussion	
V.	Public Comment*	

* Public Comment is limited to one minute. Those interested in speaking should raise their hand on Microsoft Teams and unmute once called upon by the Chair. Those on their phones should press *5 to raise their hand and *6 to unmute.

NEXT MEETING: JANUARY 11, 2024

December 14, 2023

Homeless Initiative

LA County Homeless Emergency Response Update

Homeless Policy Deputies' Meeting



**Chief
Executive
Office.**



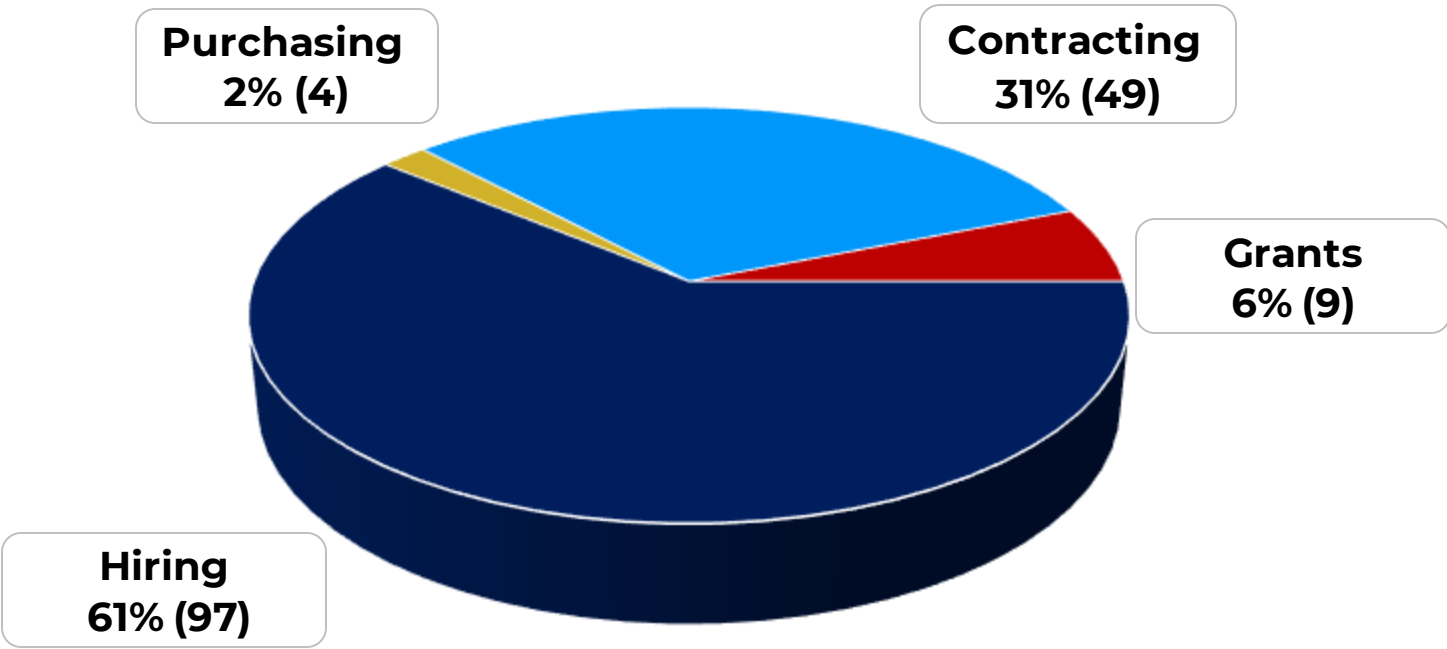
County of Los Angeles
**Homeless
Initiative**



Delegated Authorities and Expedited Processes Update

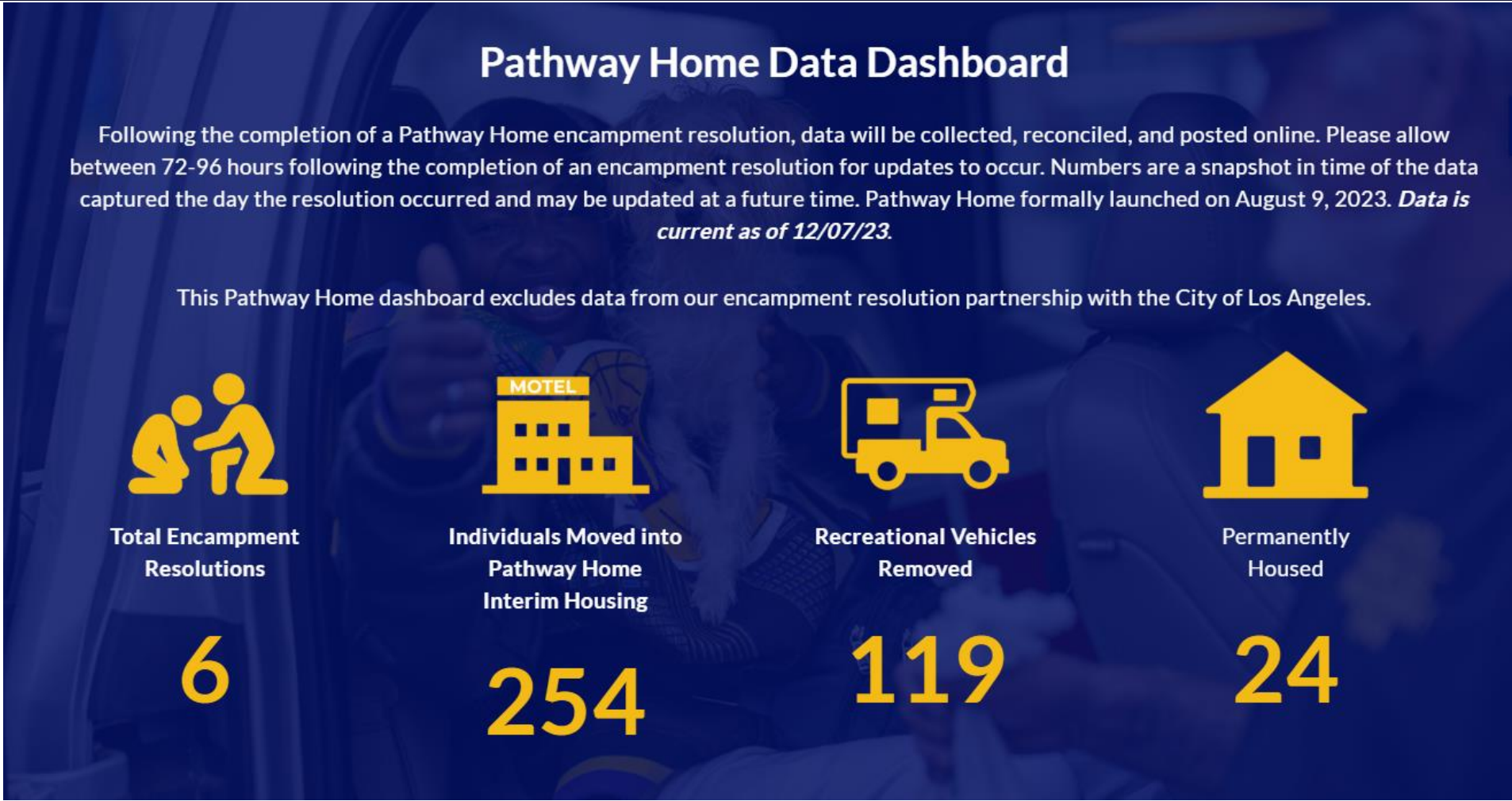
HOMELESS INITIATIVE EMERGENCY REQUESTS (AS OF DECEMBER 11, 2023)

Delegated Authorities
Approvals by Request Type
N=159



Department	Total Approved Requests
DMH	54
DHS	44
CEO-HI, DMVA, Public Defender, JCOD	38
DCBA, DCFS, DHR, DMEC, DPH, DEO, FD, Sheriff, DPW	23
Total	159

LA County Pathway Home





Thank you.



County of Los Angeles

Homeless Initiative



Chief
Executive
Office.



County of Los Angeles
Homeless
Initiative

Homeless Initiative

Draft FY 2024-25 Funding Recommendations

Homeless Policy Deputies Meeting
December 14, 2023



AGENDA

- 1. Approved FY 2023-24 Budget**
- 2. FY 2024-25 Draft Funding Recommendations**
- 3. Listening Sessions Feedback**
- 4. Timeline & Next Steps**



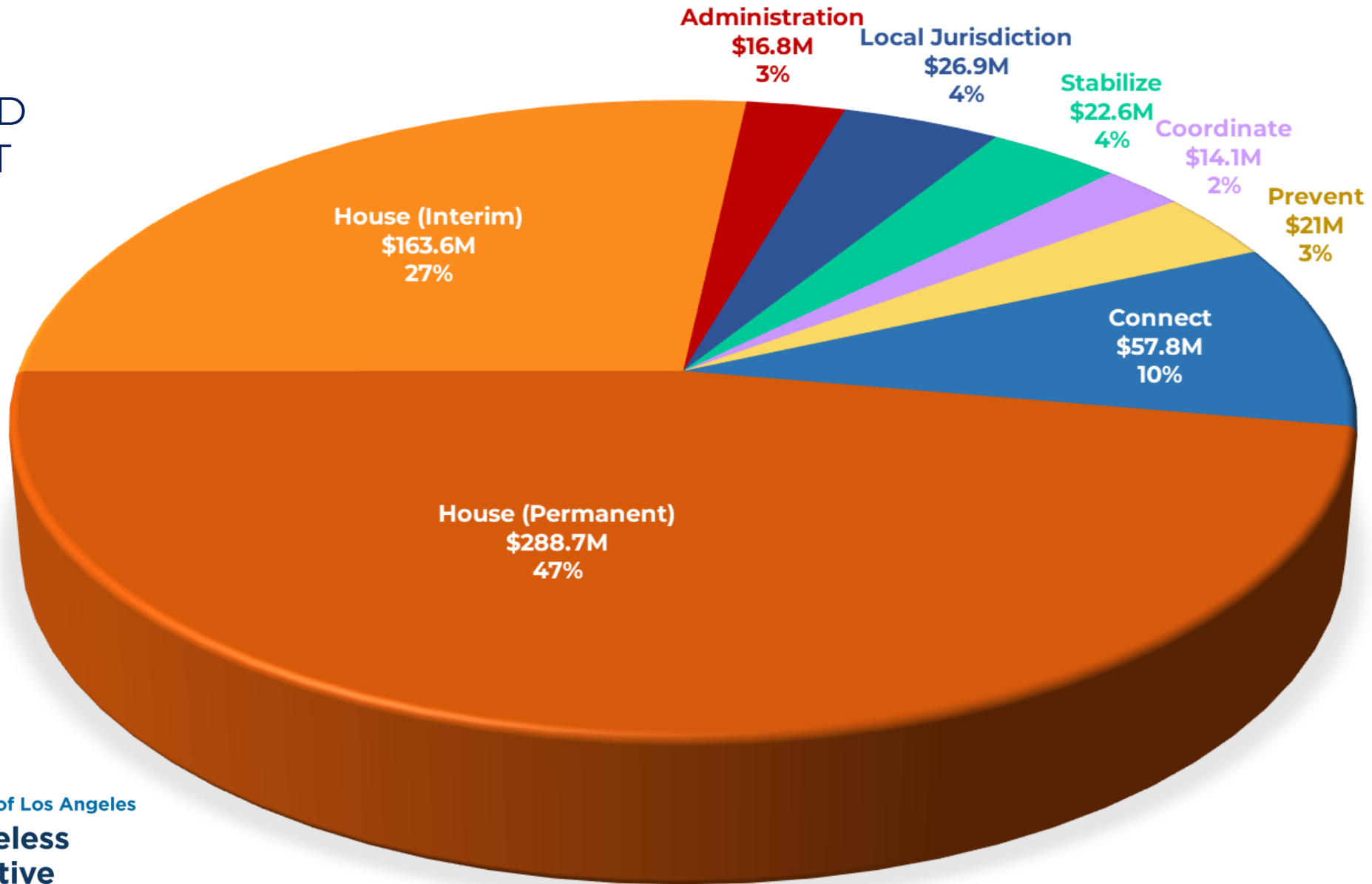
County of Los Angeles

**Homeless
Initiative**

Approved FY 2023-24 Budget

FY 23-24

CEO-HI
FINAL
ADOPTED
BUDGET
\$611.5M



1

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.

2

PREVENT

Target prevention services to avoid entry or a return to homelessness.

3

CONNECT

Link and navigate everyone to an exit pathway.

4

HOUSE

Rapidly rehouse using interim and permanent housing.

5

STABILIZE

Scale services critical to rehousing and stabilization success.



County of Los Angeles

**Homeless
Initiative**

REAL HELP,
LASTING CHANGE



County of Los Angeles

**Homeless
Initiative**

FY 2024-25 Community and Stakeholder Engagement Process

COMMUNITY AND STAKEHOLDER LISTENING SESSIONS

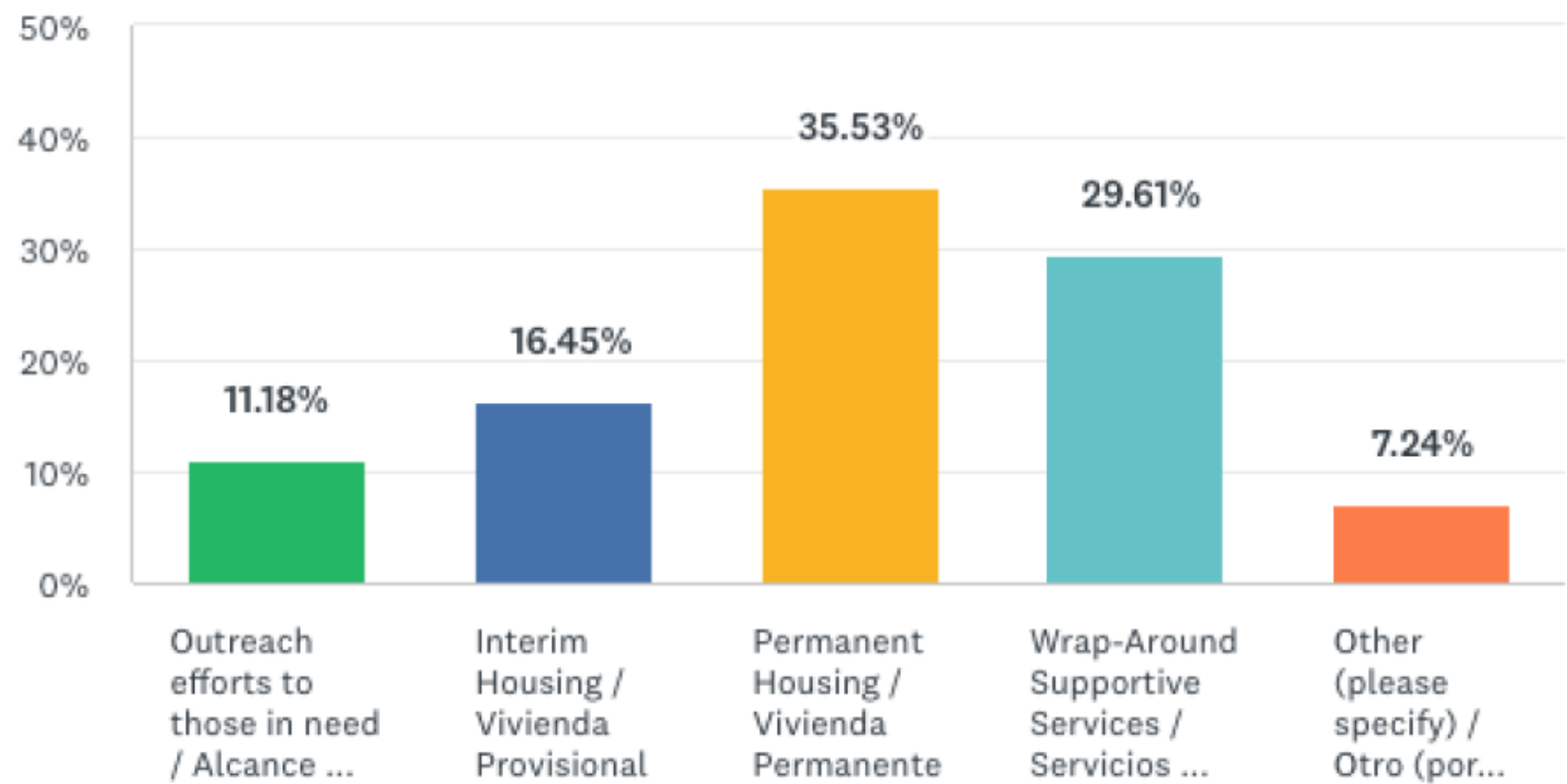
The Homeless Initiative conducted **17 Listening Sessions** throughout October and November 2023, which drew more than 600 attendees. Session participants were also invited to provide further input through an online survey, which 153 participants completed.

- **8 Service Planning Area (SPA) Sessions, one in each SPA.**
- **4 City/Councils of Government (COG) Sessions**
- **3 Sessions with People with Lived Expertise**
- **1 Homeless Service Providers**
- **1 Countywide Session in Spanish**

Simultaneously, the Homeless Initiative met with core funding partners including the **DMH, DHS, and LAHSA** to collaboratively discuss FY 2024-25 funding needs.

SURVEY RESPONSES

While most resources spent countywide to address homelessness are limited in scope due to funding restrictions, funding allocated by LA County’s Homeless Initiative (Measure H) is our more flexible resource. Where do you think the Homeless Initiative can achieve the greatest impact with these flexible dollars?



LISTENING SESSIONS: CHANGES TO THE FIELD

INCREASED INFLOW INTO HOMELESSNESS

- Many **pandemic-era benefits** such as the eviction moratorium and increased federal benefits have gone away, leading to an increase in the number of people falling into homelessness.
- **Inflation and cost of living** have increased, leading to increased rent prices and other costs that affect those on a fixed income the most.
- The **cost to operate programs has increased** while funding for services and facilities has not.

POPULATION AND DEMOGRAPHIC SHIFTS

- More people with **high acuity needs** are on the streets
- Homelessness among **older adults (aged 55+)** is increasing
- More **families** are falling into homelessness than ever before
- More people are **reaching out for services while housed**

LISTENING SESSIONS: WHAT WE HEARD THIS YEAR

THERE IS AN ONGOING NEED TO INCREASE FUNDING ACROSS THE HOMELESS SERVICE DELIVERY SYSTEM.

Specific areas for requested increased funding included:

- **Prevention efforts** to reduce inflow into homelessness.
- **Case management and housing navigation** to connect more people with housing efficiently.
- **Retention efforts** for those placed in housing to help keep people housed.
- Expanded **Flex Funds** and **Solutions Fund** to help individuals meet unexpected financial needs.
- **Service provider bed rates** to cover increased operating costs and address inflation.
- **Salaries and support for frontline workers**, including additional training for staff with lived homelessness experience, mental health resources for frontline workers, and standardized outreach worker pay.

LISTENING SESSIONS: WHAT WE HEARD THIS YEAR

INCREASED ATTENTION TO SPECIFIC SUB-POPULATIONS WITHIN THE LARGER HOMELESS POPULATION.

Calls to invest in unique resources to respond to the needs of unique populations including **families, older adults (aged 55+), survivors of domestic violence,** and **transition age youth.**

REINFORCEMENT FOR CONTINUED TARGETED ENGAGEMENT AND COODINATION OF SPECIFIC SYSTEMS PARTNERS.

- Investments in specific providers such as **faith communities**
- Streamlined coordination and collaboration with **cities and COGS**
- Expanded resources and support for **service providers**

HOW WE'RE RESPONDING

- Leveraging more restrictive funding allowing for **increased flexibility and maximization of H**
- Increasing **Interim Housing bed rates and rates for client-facing case management services**
- Continued flexibility of **problem-solving resources**
- Strengthening collaboration with, and support of, **cities and COGS**



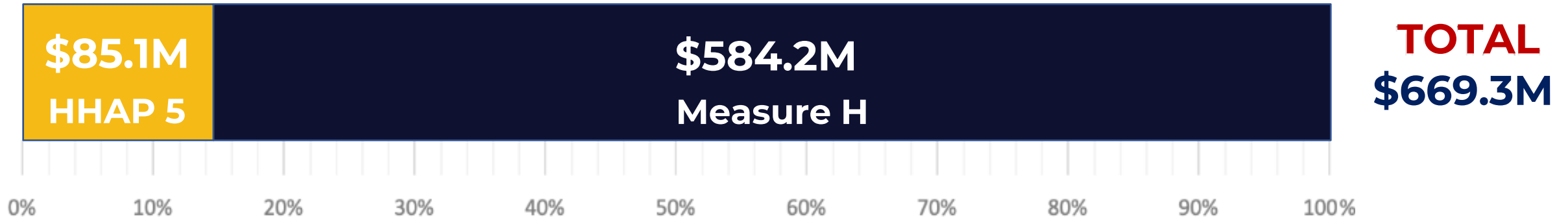
County of Los Angeles

**Homeless
Initiative**

Draft FY 2024-25 Funding Recommendations: OVERVIEW

FY 2024-25 FUNDING RECOMMENDATIONS


Funding Sources



- **Measure H** is the ¼-cent sales tax approved by 70% of Los Angeles County voters in March 2017, creating a 10-year revenue stream (2017- 2027).
- The State of California's **Homeless Housing Assistance and Prevention (HHAP)** Grant supports regional coordination and expands and develops local capacity to address immediate challenges related to homelessness. HHAP Round 5 funding is dependent on State approval.

Framework Pillars	FY 23-24 Total Base Allocation* (Final Adopted)	FY 24-25 Proposed Allocation**	Change from FY 23-24 to FY 24-25
Coordinate	\$14,083,000	\$15,014,934	\$931,934
Prevent	\$20,932,000	\$21,436,436	\$504,436
Connect	\$57,813,000	\$70,501,572	\$12,688,572
House	\$452,330,000	\$477,476,674	\$25,146,674
Stabilize	\$22,639,000	\$27,419,625	\$4,780,625
Local Jurisdiction	\$26,940,000	\$40,500,000	\$13,560,000
Administration	\$16,802,000	\$17,000,000	\$198,000
TOTALS	\$611,539,000	\$669,349,240	\$57,810,241
*Inclusive of \$2.195M approved for ongoing programs in County Supplemental Budget.			
**Inclusive of \$85.1M Homeless Housing, Assistance, and Prevention (dependent on State approval).			

New Framework Principles: Homeless Rehousing System

1. Respond, at scale, to the **persistently underserved**
 2. **Consolidate** rehousing system strategies, and **streamline** program models and practice standards
 3. Increase **exits to permanent housing**
 4. Advance racial equity, and integrate input of people with lived expertise
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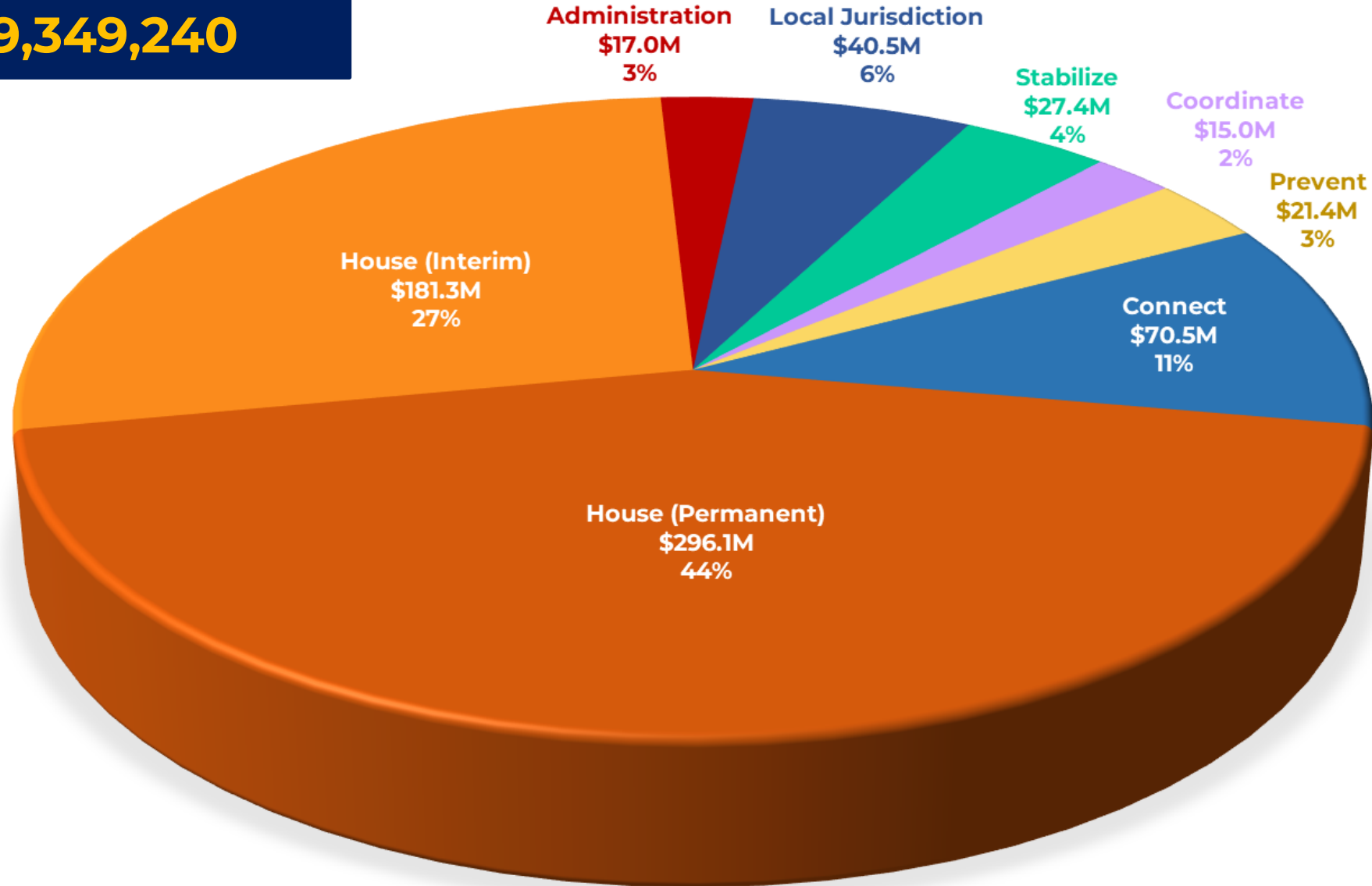
County of Los Angeles

**Homeless
Initiative**

Draft FY 2024-25 Funding Recommendations:

BY PILLAR

FY 2024-25 PROPOSED FUNDING RECOMMENDATIONS \$669,349,240



1

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.

2

PREVENT

Target prevention services to avoid entry or a return to homelessness.

3

CONNECT

Link and navigate everyone to an exit pathway.

4

HOUSE

Rapidly rehouse using interim and permanent housing.

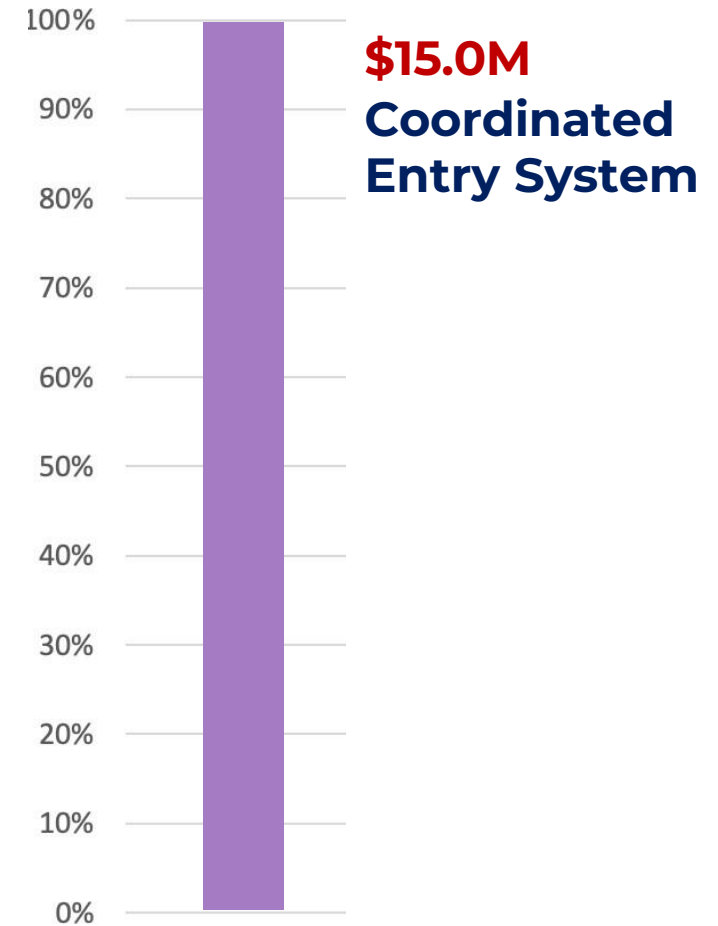
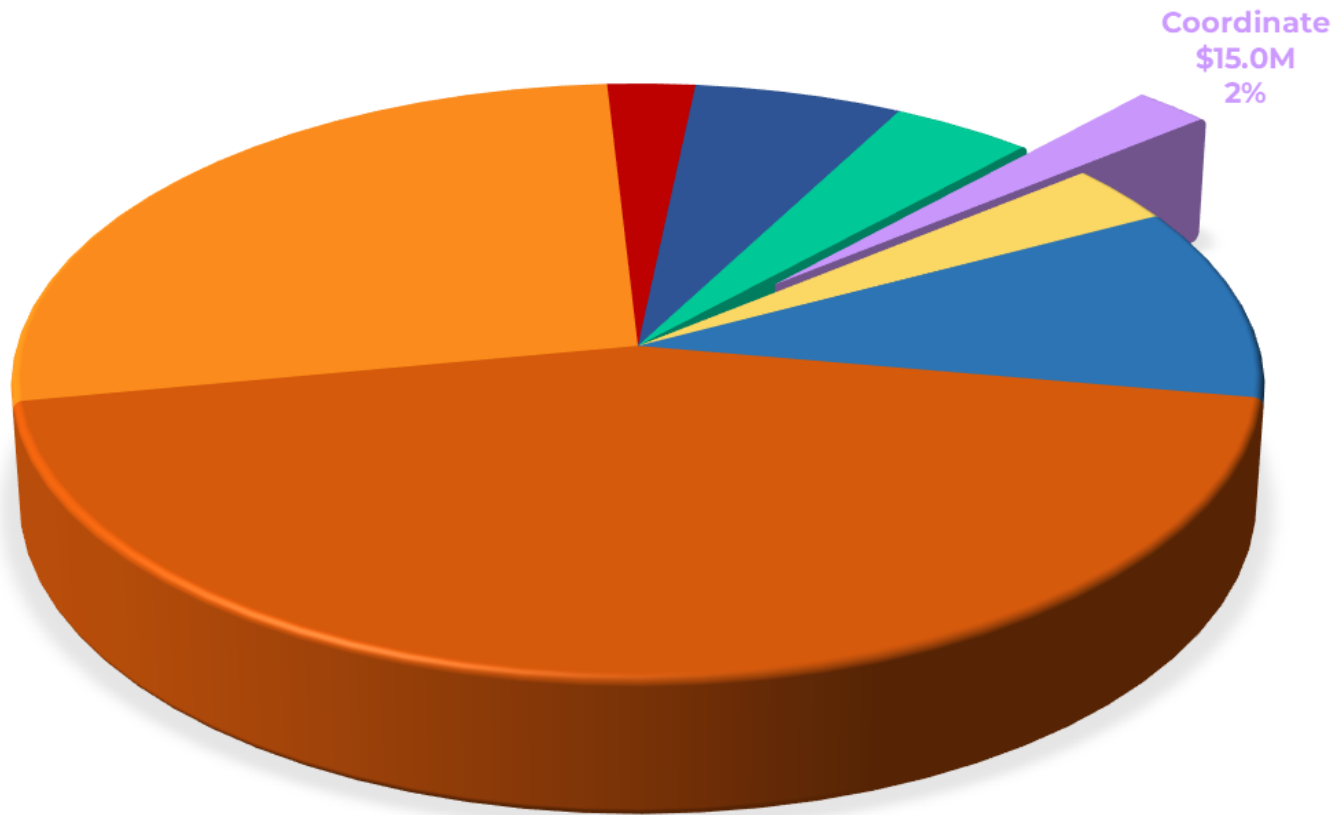
5

STABILIZE

Scale services critical to rehousing and stabilization success.

COORDINATE

Create a coordinated system that links critical infrastructure and drives best practices.



COORDINATE

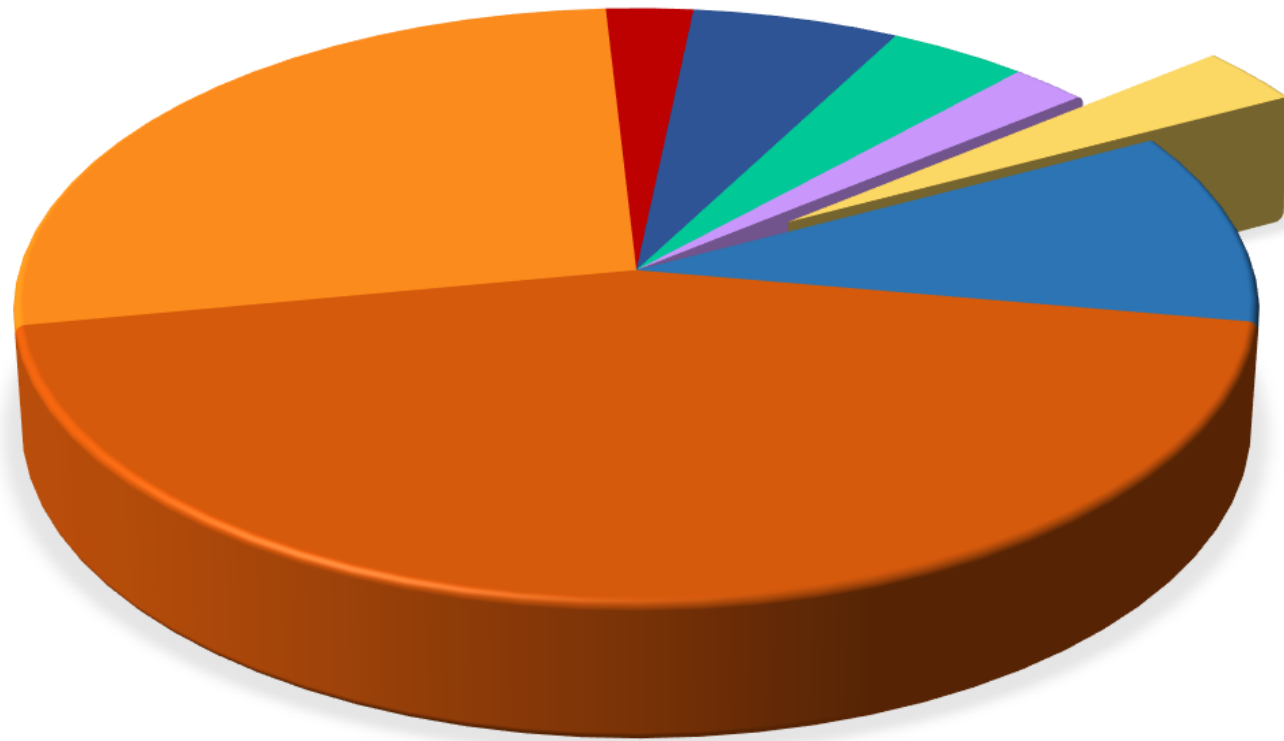
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Coordinated Entry System	LAHSA	Regional Coordination	\$9,676,881	\$8,006,715	(\$1,670,166)
		Capacity Building/TA/Training	\$1,583,000	\$1,583,000	\$0
		Youth Collaboration	\$25,000	\$25,000	\$0
		Education Coordinators	\$1,127,350	\$927,750	(\$199,600)

COORDINATE

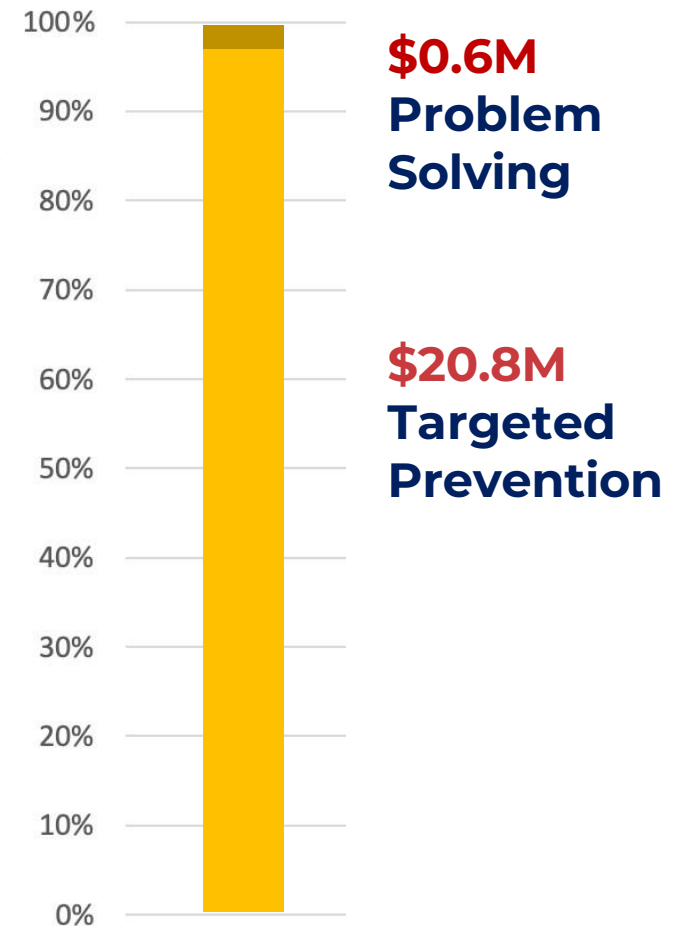
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Coordinated Entry System (cont.)	LAHSA	Continuum of Care (CoC) Housing and Urban Development (HUD) Cash Match	\$487,794	\$598,658	\$110,864
		Staff and Administration	\$1,182,975	\$2,408,631	\$1,225,656
		Planning Grant Renewal	\$0	\$95,383	\$95,383
		Youth Homeless Demonstration Project (YHDP) Support	\$0	\$332,996	\$332,996
		Homeless Count	\$0	\$183,668	\$183,668
	Subtotal		\$14,083,000	\$14,161,801	
	DMH	Referral, Access and Data Unit	\$0	\$603,322	\$603,322
	Subtotal		\$0	\$603,322	
	MVA	Improved Coordination for Document Readiness	\$0	\$249,811	\$249,811
	Subtotal		\$0	\$249,811	
	TOTAL		\$14,083,000	\$15,014,934	\$931,934

PREVENT

Targeted prevention services to avoid entry or a return to homelessness



Prevent
\$21.4M
3%



PREVENT

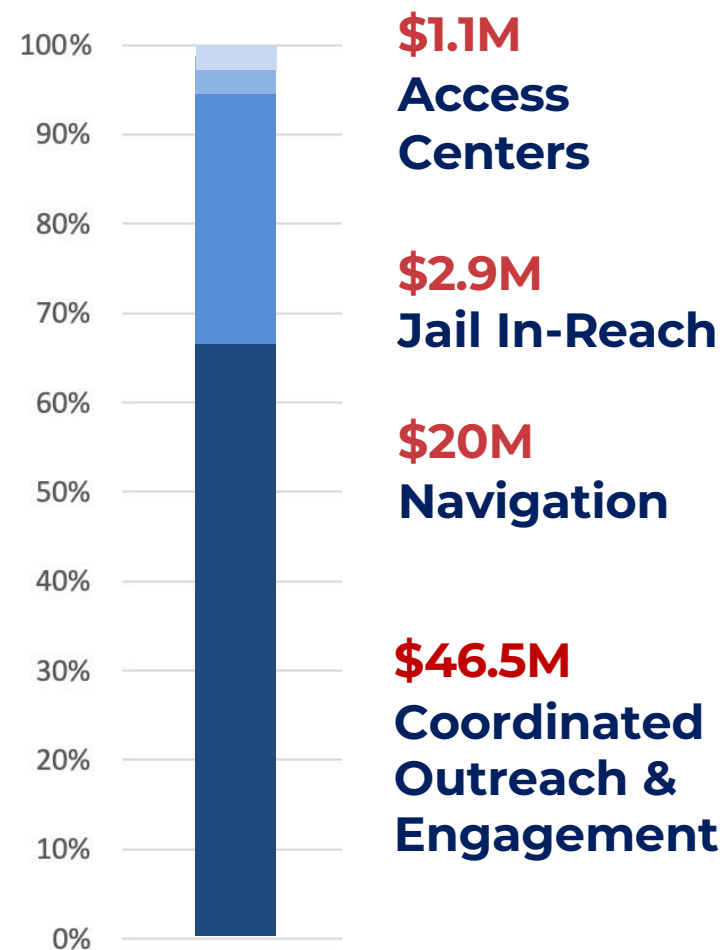
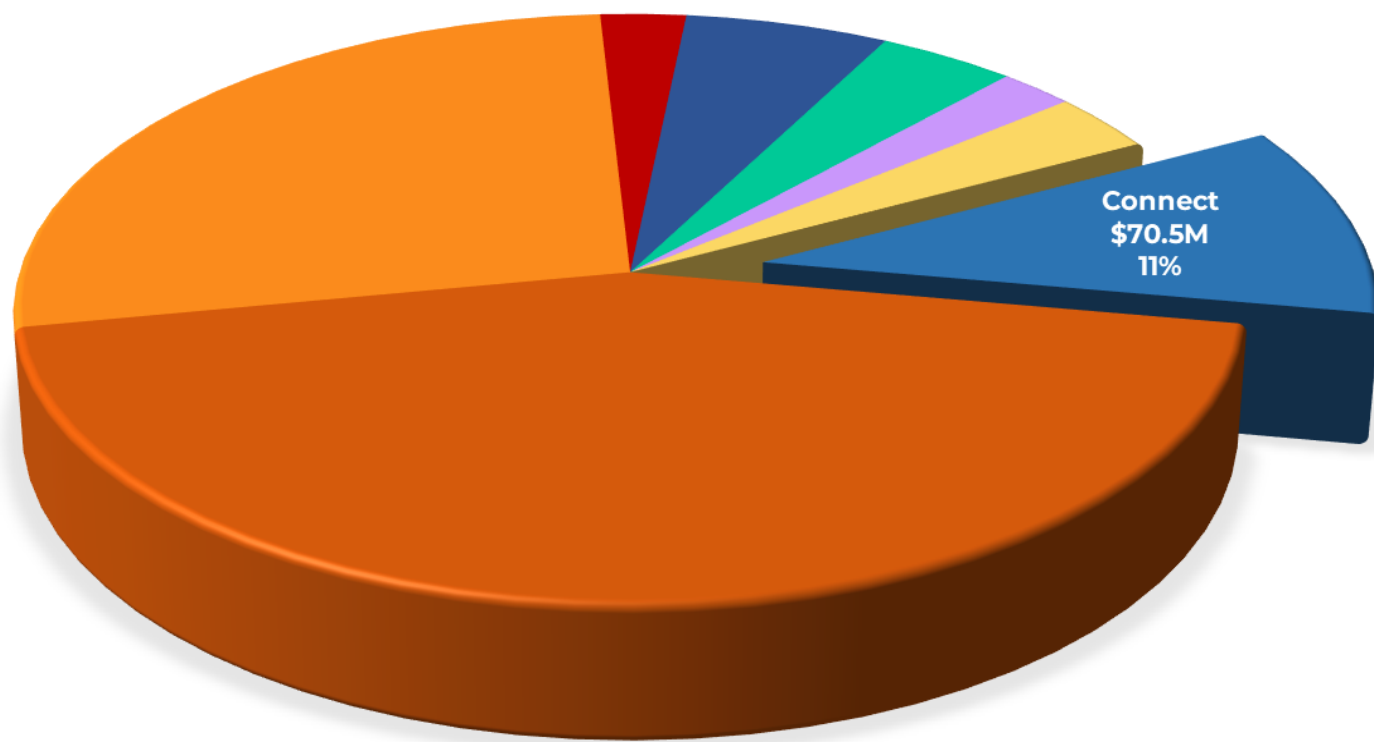
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Problem Solving	LAHSA	Problem Solving	\$550,000	\$550,000	\$0
		Staff and Administration	\$48,000	\$48,000	\$0
	Subtotal		\$598,000	\$598,000	
Targeted Prevention	LAHSA	Homeless Prevention Case Management & Financial Assistance (Families & Individuals)	\$15,605,000	\$15,605,000	\$0
		Youth Family Reconnection	\$1,866,311	\$1,866,311	\$0
		Staff and Administration	\$2,062,689	\$2,062,689	\$0
	Subtotal		\$19,534,000	\$19,534,000	

PREVENT

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Targeted Prevention (cont.)	DHS	Homeless Prevention Unit	\$0	\$504,436	\$504,436
	Subtotal		\$0	\$504,436	
	DCFS	Emergency Basic Support Services	\$500,000	\$500,000	\$0
		Housing Related Assistance	\$300,000	\$300,000	\$0
	Subtotal		\$800,000	\$800,000	
	TOTAL		\$20,932,000	\$21,436,436	\$504,436

CONNECT

Link and navigate everyone to an exit pathway



CONNECT

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Coordinated Outreach & Engagement	LAHSA	Countywide Outreach System	\$9,602,040	\$2,703,373	(\$6,898,667)
		Staff and Administration	\$834,960	\$9,571,646	\$8,736,686
	Subtotal		\$10,437,000	\$12,275,019	
	DHS	Countywide Outreach System/MDTs	\$26,050,000	\$31,269,434	\$5,219,434
	Subtotal		\$26,050,000	\$31,269,434	
	DPH	Countywide Outreach System/Public Health Nurses	\$975,000	\$1,046,014	\$71,014
		Encampment Assessments	\$0	\$179,250	\$179,250
		Mobile PH Clinical Services for PEH	\$0	\$1,579,270	\$1,579,270
	Subtotal		\$975,000	\$2,804,534	
	MVA	Establish a Call Center	\$0	\$152,699	\$152,699
	Subtotal		\$0	\$152,699	

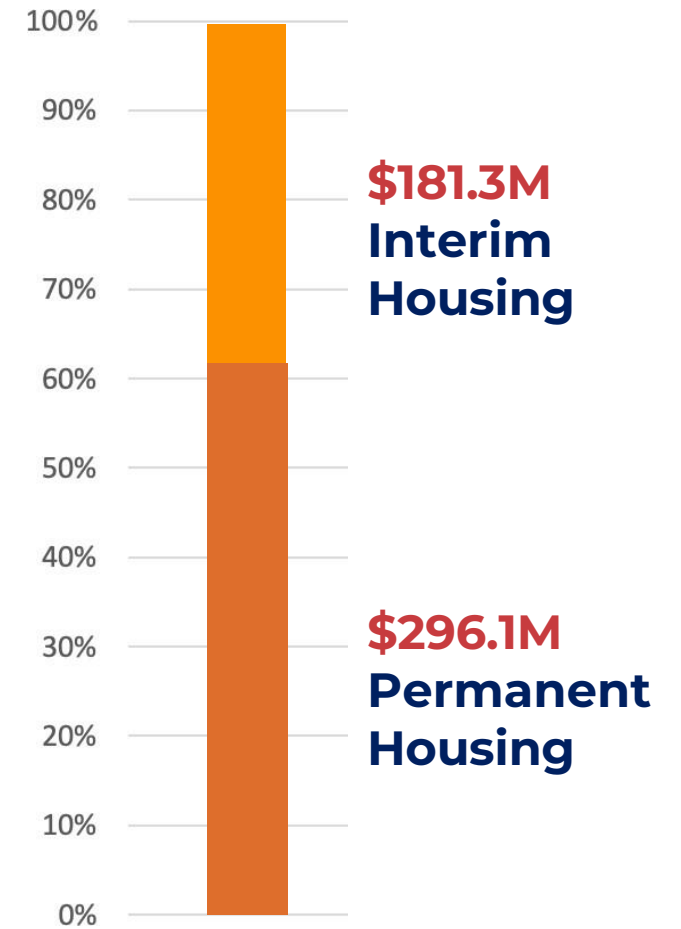
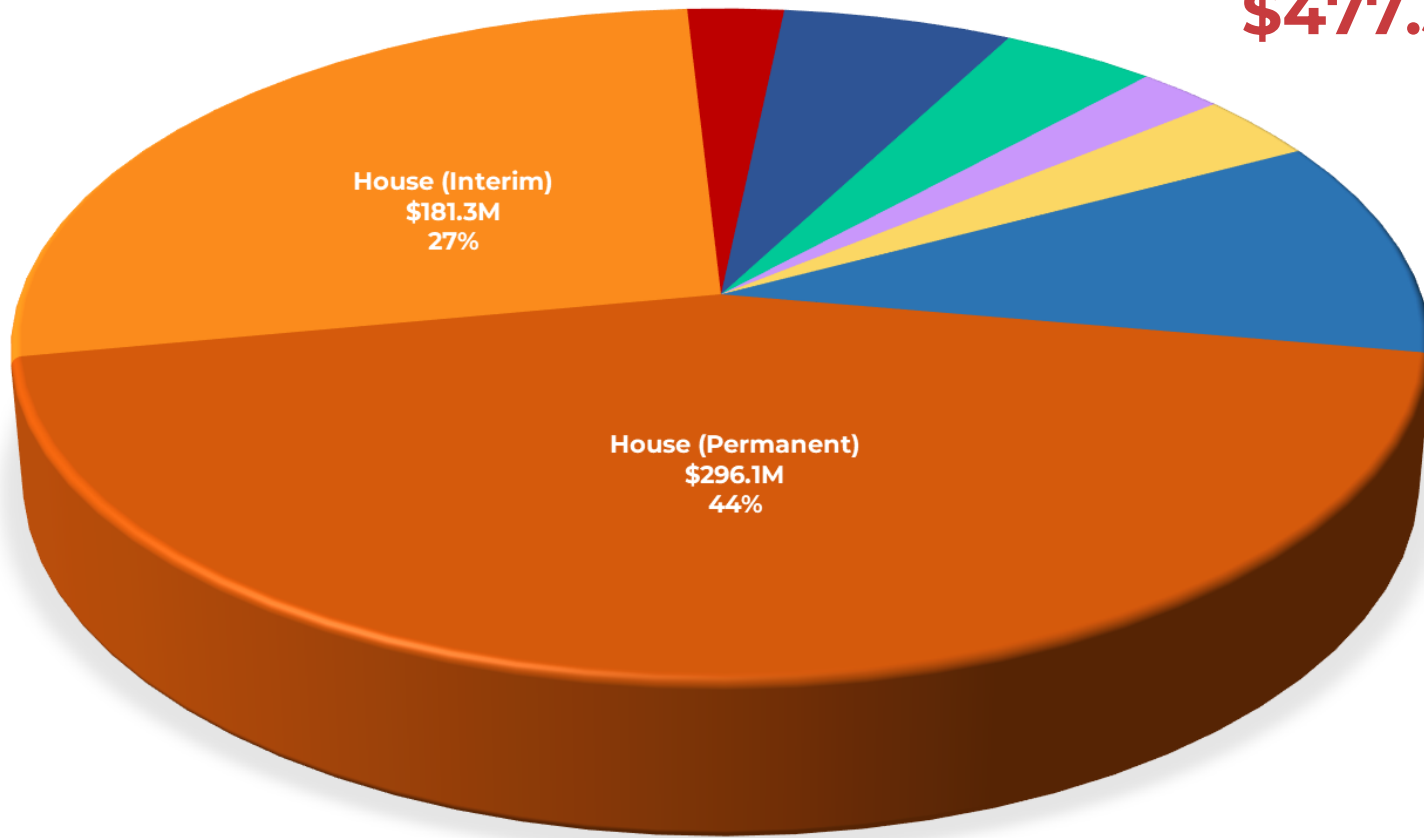
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Jail In-Reach	DHS	Jail In-Reach	\$2,086,000	\$2,320,280	\$234,280
	Subtotal		\$2,086,000	\$2,320,280	
	LASD	Jail In-Reach	\$521,000	\$546,424	\$25,424
	Subtotal		\$521,000	\$546,424	
Navigation	LAHSA	Housing Navigation	\$15,230,730	\$17,319,461	\$2,088,731
		Campus Peer Navigation	\$1,093,750	\$1,093,750	\$0
		Staff and Administration	\$1,419,520	\$1,601,149	\$181,629
	Subtotal		\$17,744,000	\$20,014,360	

CONNECT					
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Access Centers	LAHSA	Mobile Showers	\$0	\$966,123	\$966,123
	Subtotal		\$0	\$966,123	
	MVA	Accessible Veteran Resource Centers	\$0	\$152,699	\$152,699
	Subtotal		\$0	\$152,699	
	TOTAL		\$57,813,000	\$70,501,572	\$12,688,572

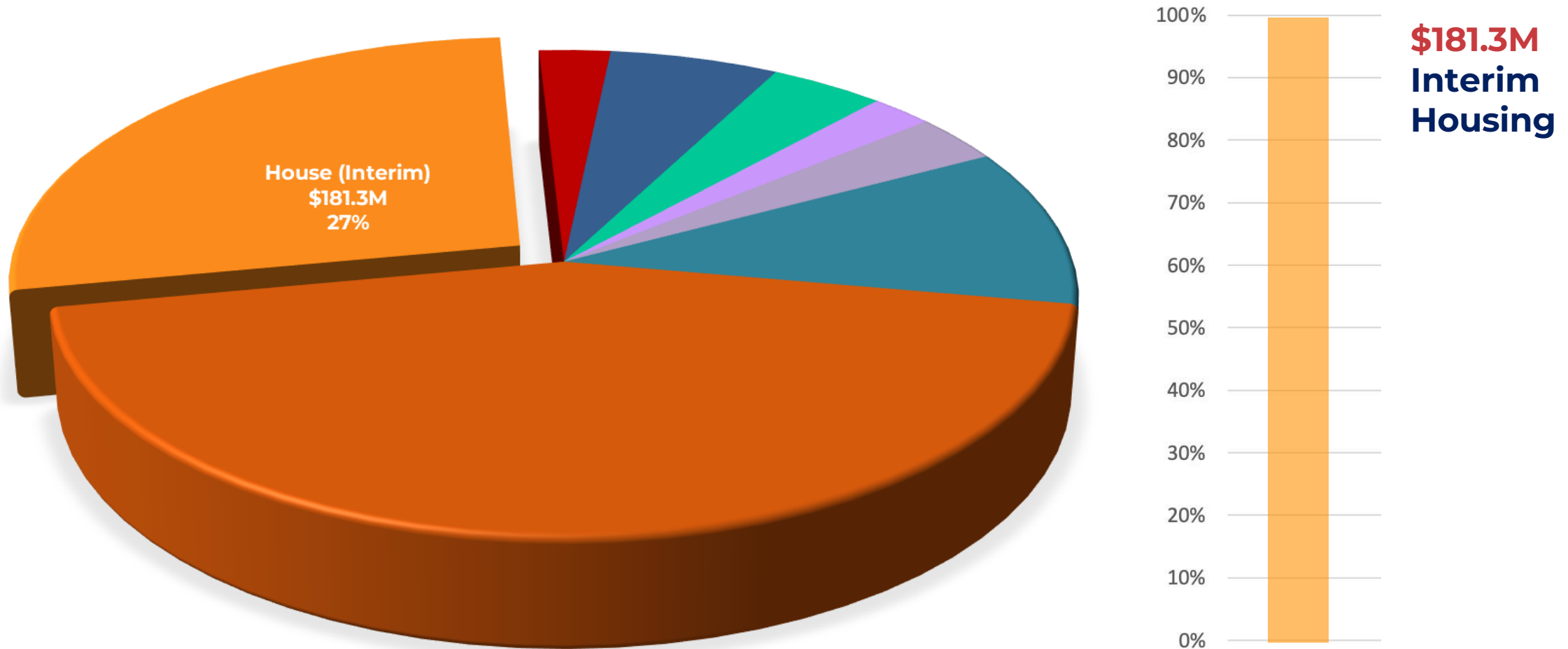
HOUSE

Rapidly rehouse using interim and permanent housing

House Total
\$477.5



INTERIM HOUSING



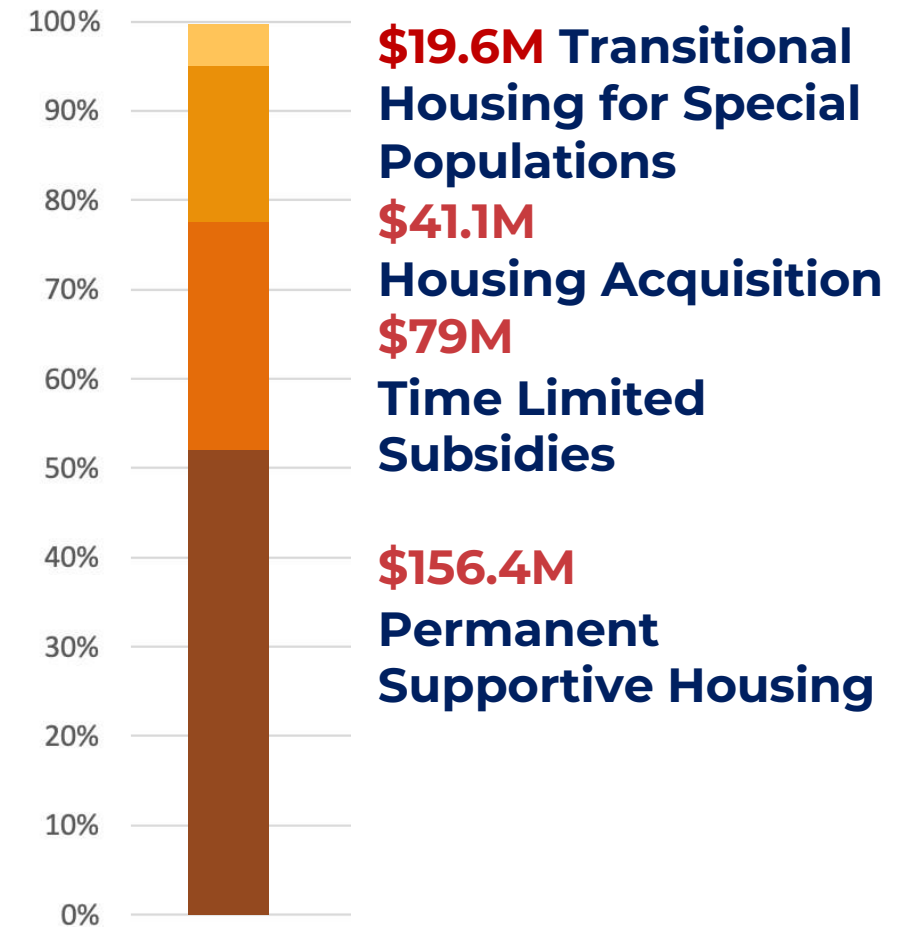
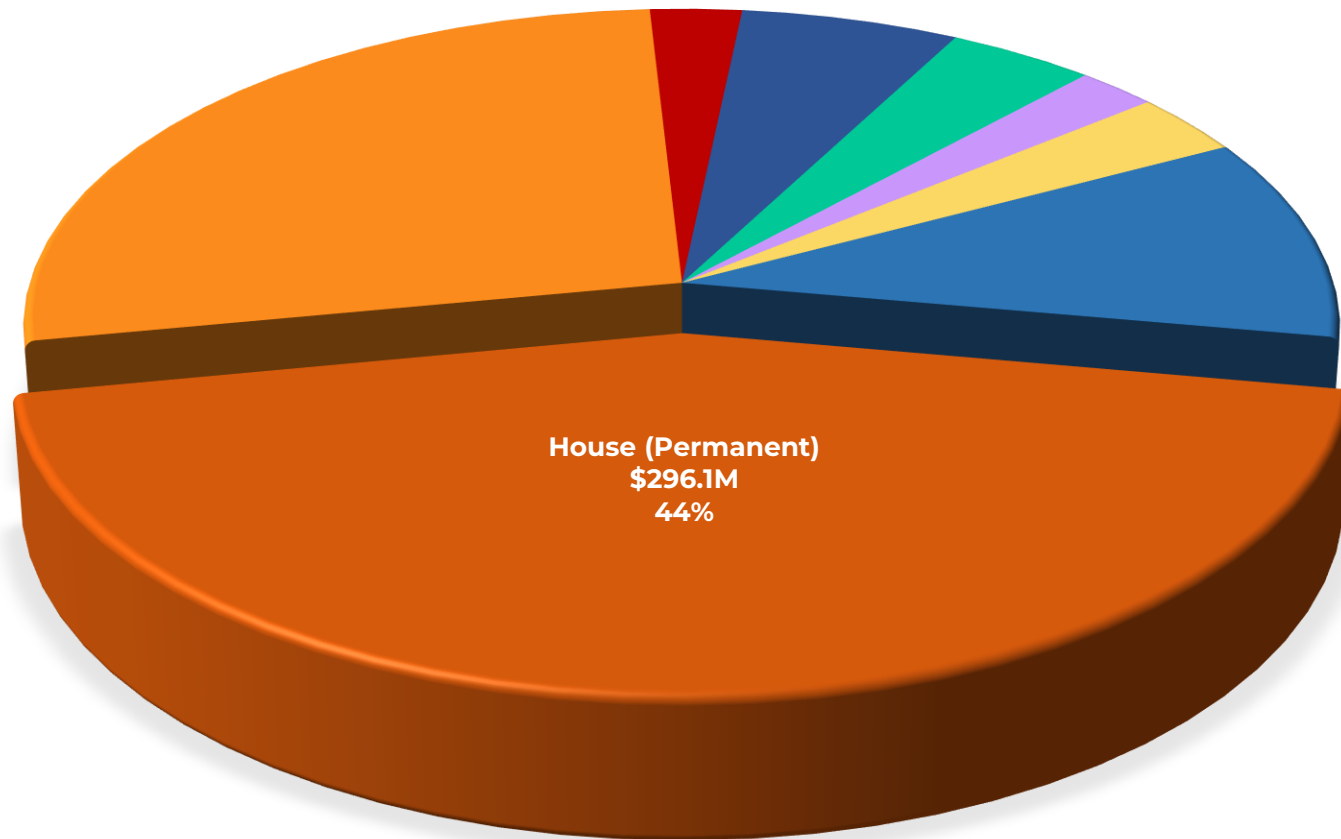
HOUSE: INTERIM HOUSING

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Interim Housing	LAHSA	Interim Housing	\$65,634,437	\$77,469,851	\$11,835,414
		Staff and Administration	\$6,976,563	\$9,158,064	\$2,181,501
	Subtotal		\$72,611,000	\$86,627,915	
	DHS	Interim Housing	\$69,308,000	\$70,611,286	\$1,303,286
		Staff and Administration	\$10,376,000	\$11,397,934	\$1,021,934
	Subtotal		\$79,684,000	\$82,009,220	
	DMH	Interim Housing	\$226,000	\$220,372	(\$5,628)
	Subtotal		\$226,000	\$220,372	
	DPH	Interim Housing	\$10,419,000	\$11,340,082	\$921,082
		Interim Housing Inspections	\$681,000	\$681,000	\$0
	Subtotal		\$11,100,000	\$12,021,082	
	CEO	Interim Housing	\$0	\$460,000	\$460,000
	Subtotal		\$0	\$460,000	

HOUSE: INTERIM HOUSING

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Interim Housing (cont.)	DPH	Interim Housing	\$10,419,000	\$11,340,082	\$921,082
		Interim Housing Inspections	\$681,000	\$681,000	\$0
	Subtotal		\$11,100,000	\$12,021,082	
	CEO	Interim Housing	\$0	\$460,000	\$460,000
	Subtotal		\$0	\$460,000	
Time-Limited Subsidies	LAHSA	Shallow Subsidy	\$10,916,625	\$12,024,342	\$1,107,717
		Time-Limited Subsidy	\$39,916,800	\$47,074,271	\$7,157,471
		Staff and Administration	\$6,506,575	\$9,489,904	\$2,983,329
	Subtotal		\$57,340,000	\$68,588,517	

PERMANENT HOUSING



HOUSE: PERMANENT HOUSING

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Time-Limited Subsidies	LAHSA	Shallow Subsidy	\$10,916,625	\$12,024,342	\$1,107,717
		Time-Limited Subsidy	\$39,916,800	\$47,074,271	\$7,157,471
		Staff and Administration	\$6,506,575	\$9,489,904	\$2,983,329
	Subtotal		\$57,340,000	\$68,588,517	
	DPSS	Subsidized Housing for Homeless Disabled Individuals Pursuing SSI	\$3,620,000	\$10,415,000	\$6,795,000
	Subtotal		\$3,620,000	\$10,415,000	
Permanent Supportive Housing	DHS	Intensive Case Management Services (ICMS)	\$103,335,763	\$81,177,653	(\$22,158,110)
		Rental Subsidies/Tenancy Support Services	\$37,231,411	\$48,040,774	\$10,809,363
		Staff and Administration	\$18,388,826	\$21,542,231	\$3,153,405
	Subtotal		\$158,956,000	\$150,760,658	

HOUSE: PERMANENT HOUSING

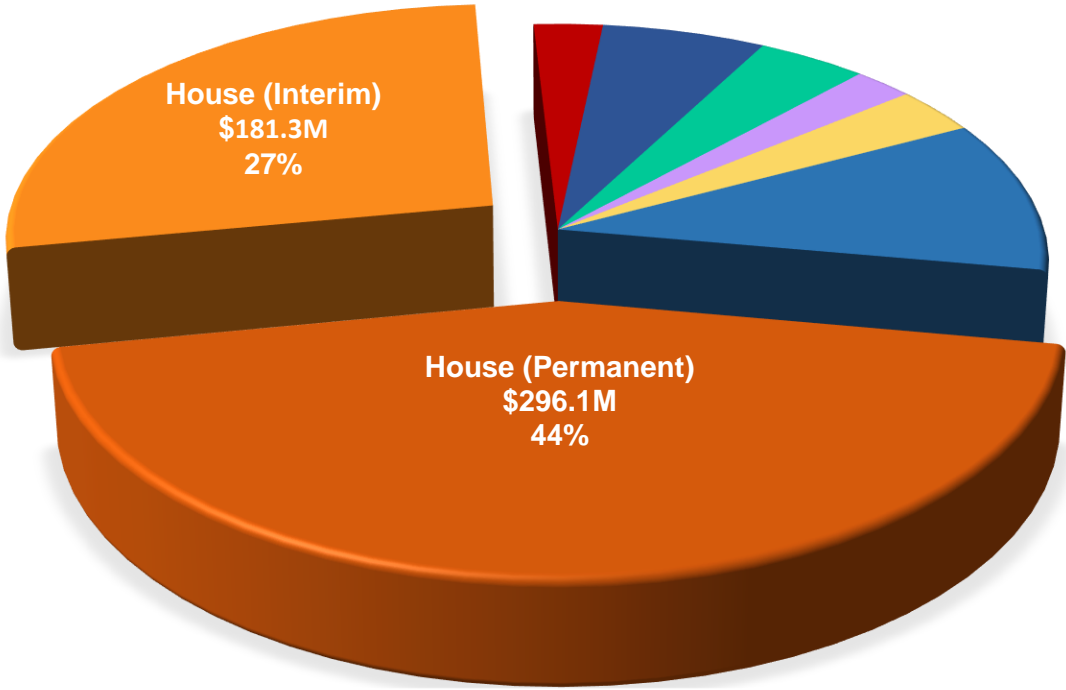
STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Permanent Supportive Housing (cont.)	DMH	DMH-HSSP	\$15,838,000	\$2,568,825	(\$13,269,175)
	Subtotal		\$15,838,000	\$2,568,825	
	DPH	DPH-CENS	\$3,053,000	\$3,062,062	\$9,062
	Subtotal		\$3,053,000	\$3,062,062	
Transitional Housing for Special Populations	LAHSA	Transitional Housing for TAY	\$14,421,524	\$15,513,960	\$1,092,436
		Host Homes for TAY	\$805,200	\$967,250	\$162,050
		TAY Direct Cash Transfer Pilot	\$1,322,000	\$1,322,000	\$0
		Staff and Administration	\$1,942,276	\$1,433,149	(\$509,127)
	Subtotal		\$18,491,000	\$19,236,359	
Transitional Housing for Special Populations (cont.)	DPH	Bureau of Disease Control Incentive/Enabler Project	\$0	\$413,108	\$413,108
	Subtotal		\$0	\$413,108	

HOUSE: PERMANENT HOUSING

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Housing Acquisition	LACDA	Facilitate Utilization of Federal Housing Subsidies	\$13,852,000	\$11,043,268	(\$2,808,732)
	Subtotal		\$13,852,000	\$11,043,268	
	LAHSA	RPSS	\$7,191,712	\$7,191,712	\$0
		Housing Location	\$8,450,560	\$5,000,000	(\$3,450,560)
Housing Acquisition (cont.)	LAHSA	Master Leasing	\$0	\$13,441,833	\$13,441,833
		Unit Acquisition	\$0	\$1,000,000	\$1,000,000
		Staff and Administration	\$1,916,728	\$3,416,743	\$1,500,015
	Subtotal		\$17,559,000	\$30,050,288	

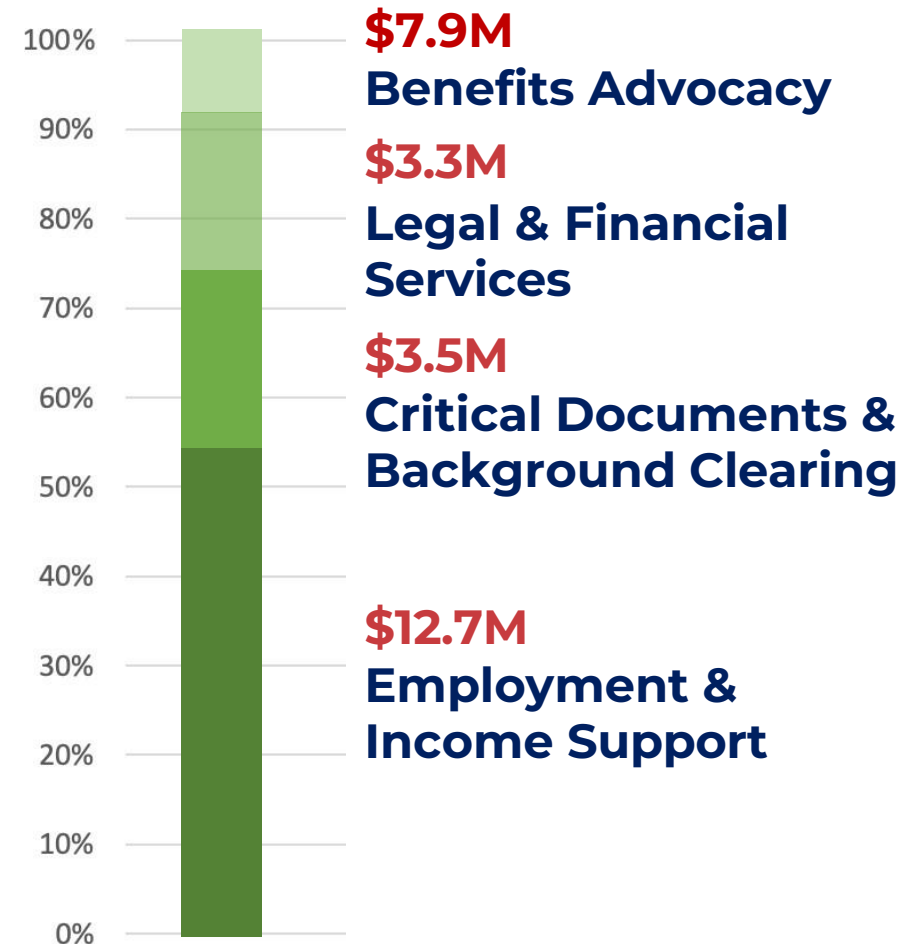
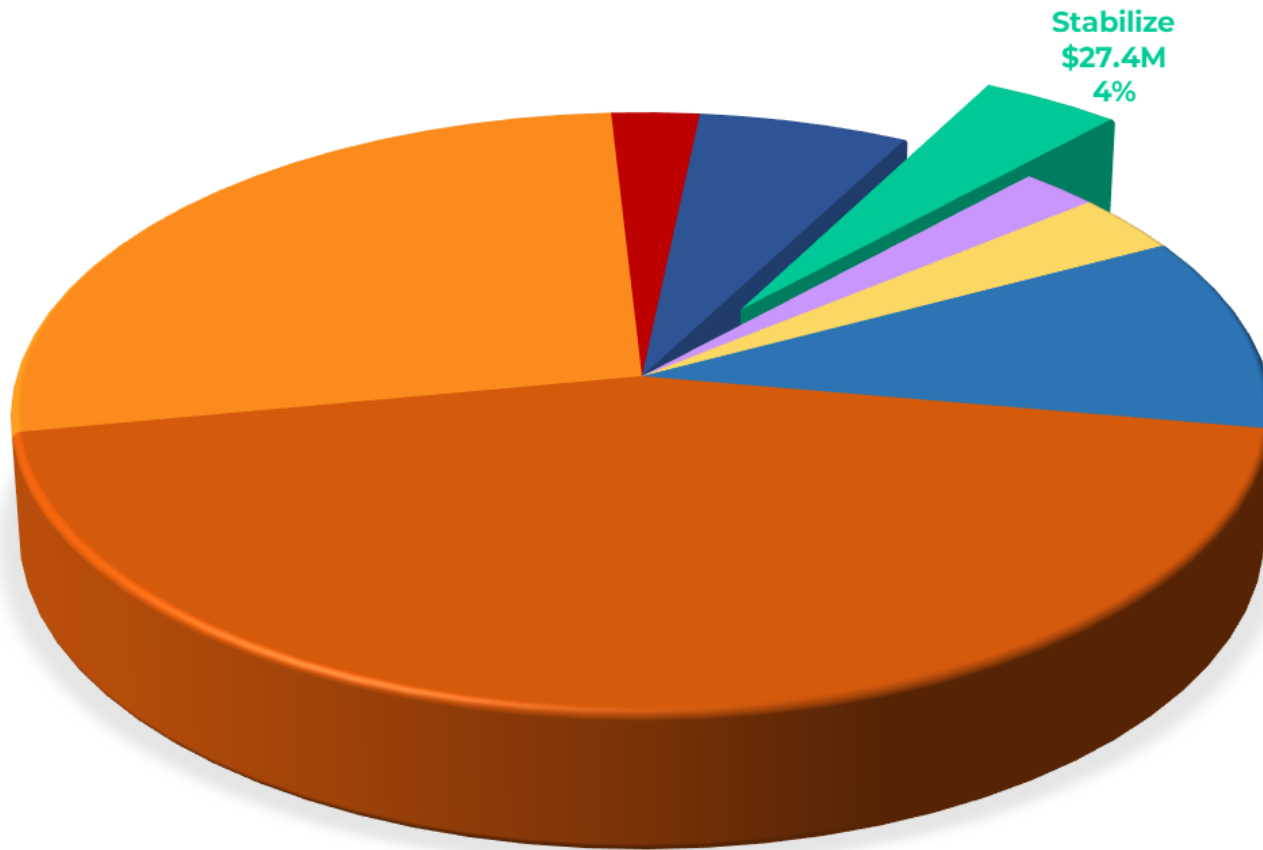
HOUSE

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
	TOTAL		\$452,330,000	\$477,476,674	\$25,146,674



STABILIZE

Scale services critical to rehousing and stabilization success



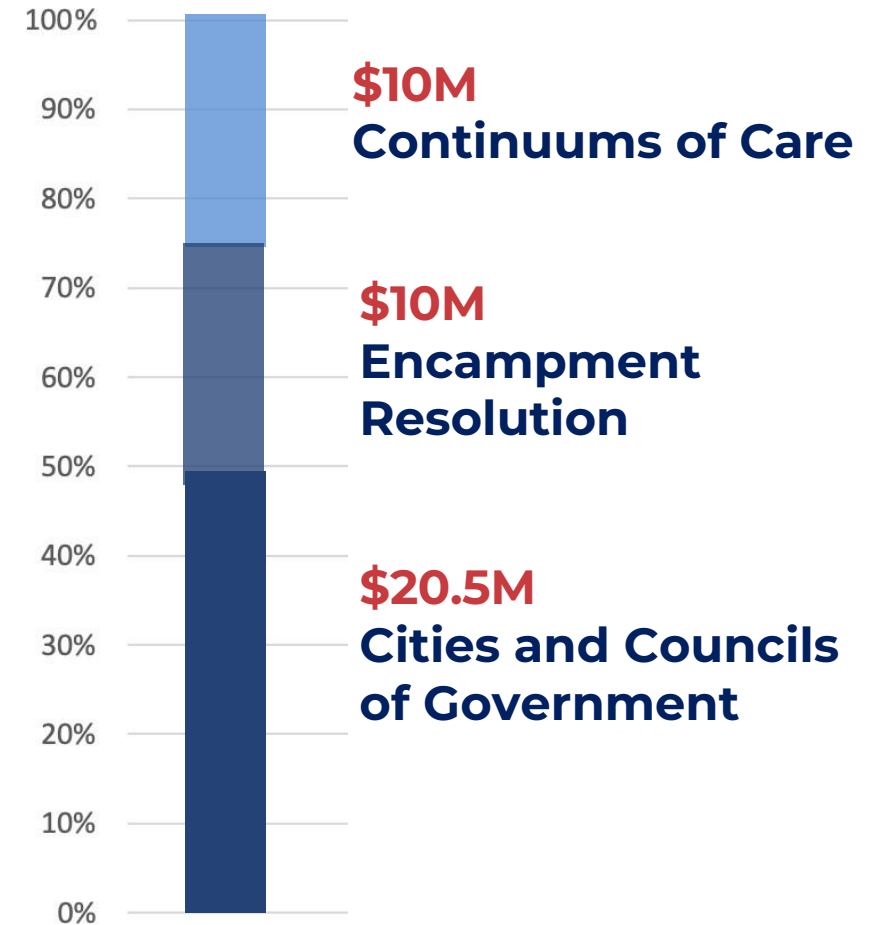
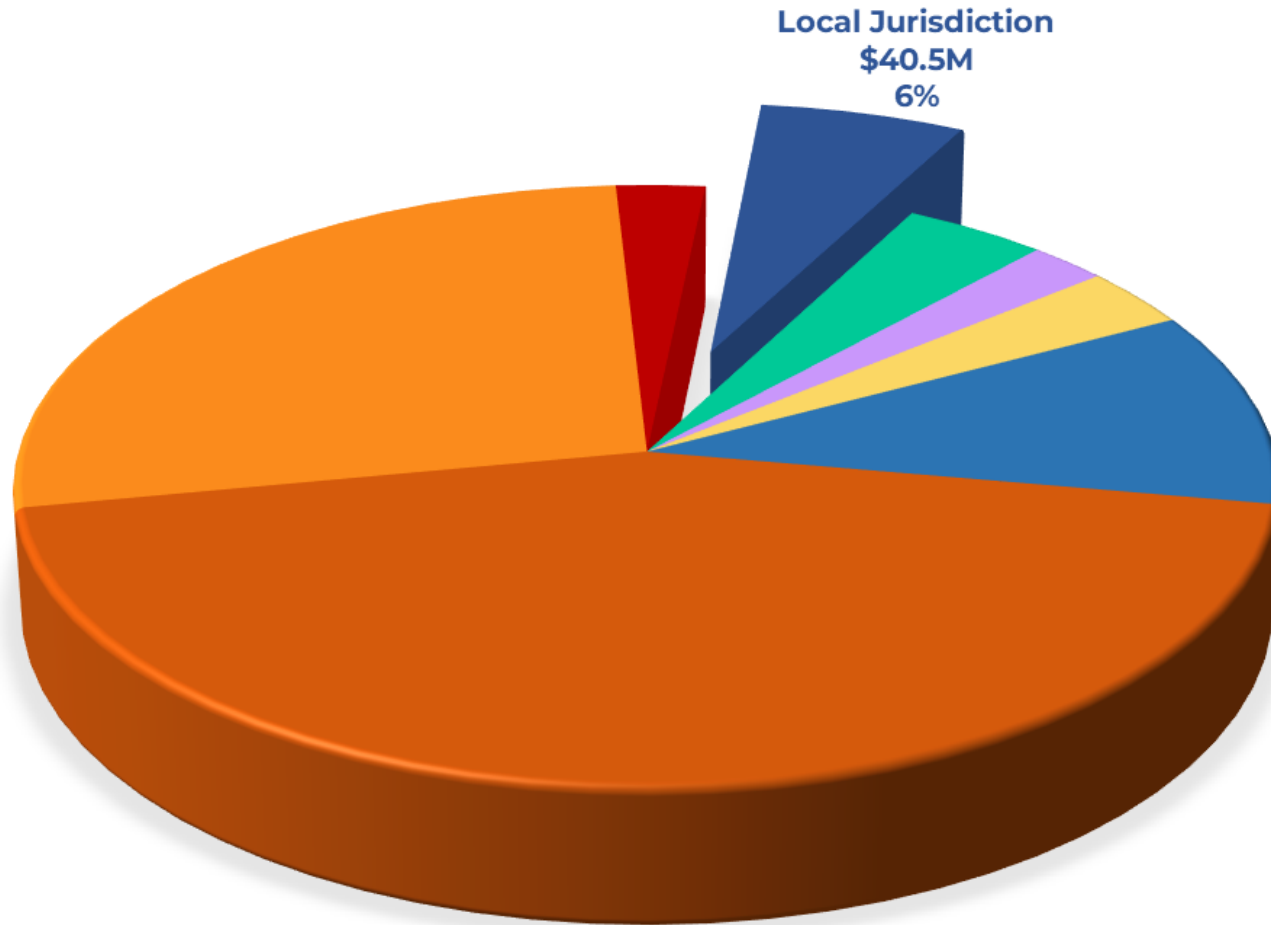
STABILIZE

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Benefits Advocacy	DPSS	Benefits Advocacy	\$5,000,000	\$5,000,000	\$0
	Subtotal		\$5,000,000	\$5,000,000	
	DMH	Benefits Advocacy	\$1,513,000	\$1,513,000	\$0
	Subtotal		\$1,513,000	\$1,513,000	
	MVA	Benefits Advocacy	\$0	\$1,352,991	\$1,352,991
	Subtotal		\$0	\$1,352,991	
Legal & Financial Services	LAHSA	Legal Services	\$2,985,000	\$2,985,000	\$0
		Staff and Administration	\$286,000	\$286,000	\$0
	Subtotal		\$3,271,000	\$3,271,000	
Critical Documents & Background Clearing	PD	Criminal Records Clearing Project	\$3,265,000	\$3,511,000	\$246,000
	Subtotal		\$3,265,000	\$3,511,000	

STABILIZE

STRATEGY	Agency	Service Type	FY 2023-24 Approved Allocation	FY 2024-25 Draft Allocation	Variance
Employment & Income Support	DEO	Employment for Adults Experiencing Homelessness	\$7,121,000	\$9,441,460	\$2,320,460
	Subtotal		\$7,121,000	\$9,441,460	
	LAHSA	Employment Services	\$2,271,480	\$3,063,760	\$792,280
		Staff and Administration	\$197,520	\$266,414	\$68,894
	Subtotal		\$2,469,000	\$3,330,174	
	TOTAL		\$22,639,000	\$27,419,625	\$4,780,625

LOCAL JURISDICTIONS

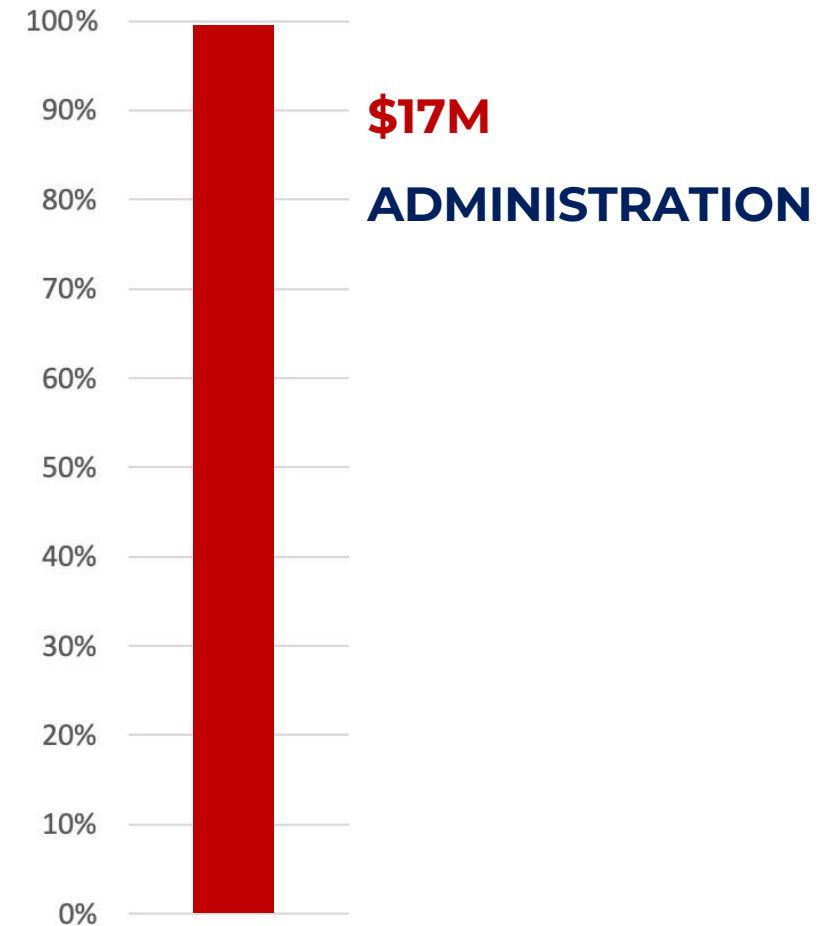
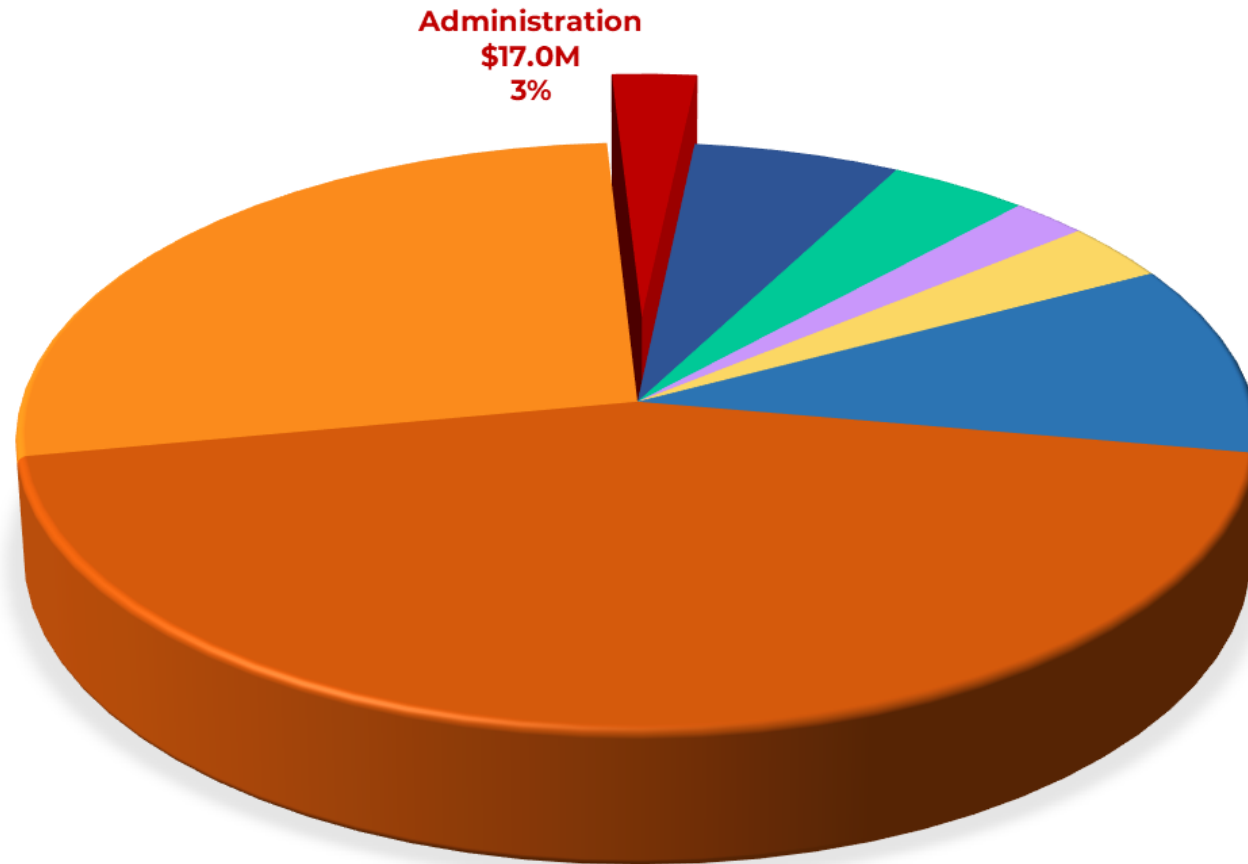


LOCAL JURISDICTIONS

STRATEGY	Agency	Service Type	FY 2023-24 Approved Alloaction	FY 2024-25 Draft Allocation	Variance
Cities and Councils of Government (COGs)	CEO	Cities/COGs	\$20,500,000	\$20,500,000	\$0
Continuums of Care (CoCs)	CEO	COCs	\$6,440,000	\$10,000,000	\$3,560,000
Encampment Resolution	CEO		\$0	\$10,000,000	\$10,000,000
	TOTAL		\$26,940,000	\$40,500,000	\$13,560,000

CEO-HI ADMINISTRATION

Homeless Initiative programmatic, fiscal, and contractual administration and oversight.





County of Los Angeles

**Homeless
Initiative**

Funding Recommendations Timeline & Next Steps

TIMELINE AND NEXT STEPS

- **December 11, 2023:** Public release of Draft Proposed FY 2024-25 Funding Recommendations for public comment period (closes December 22nd).
- Draft Board Letter with Proposed FY 2024-25 Funding Recommendations are tentatively scheduled to be presented at the following meetings (dates are subject to change):
 - **January 11, 2024: Homeless Policy Deputies Meeting**
 - **January 17, 2024: Budget Deputy Meeting**
 - January 25, 2024: Homeless Policy Deputies Meeting, if necessary
 - **February 6, 2024: Board of Supervisor Meeting**

Thank You



County of Los Angeles

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