



# MEASURE H

## Citizens' Oversight Advisory Board

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 493, Los Angeles, California 90012  
<https://homeless.lacounty.gov/oversight/>

### SPECIAL MEETING AGENDA

**1<sup>st</sup> District Appointee**  
Brian Tabatabai

**2<sup>nd</sup> District Appointee**  
Amelia Williamson

**3<sup>rd</sup> District Appointee**  
Vacant

**4<sup>th</sup> District Appointee**  
Andrew Kerr

**5<sup>th</sup> District Appointee**  
Jody Schulz

**Executive Director,  
Homeless Initiative and  
Affordable Housing**  
Cheri Todoroff

**Advisory Board Liaison**  
Danielle Zapata

**DATE:** Friday, October 13, 2023

**TIME:** 10:00 a.m. – 1:00 p.m.

**VENUE OPTIONS:**

**AC Bilbrew Library**  
150 E El Segundo Blvd.,  
Los Angeles, 90061

**Duarte Public Safety**  
1042 E Huntington Dr.,  
Duarte, CA 91010

**JOIN VIA WEBEX:** [Measure H COAB Meeting](#)

For members of the public who wish to call in to the meeting.

Phone Number: [+1-213-306-3065 \(Los Angeles\)](tel:+1-213-306-3065)  
Meeting Code: 25565857886##

**I. Welcome & Introductions**

**II. General Public Comment**

**III. Fiscal Year 2022-2023 Homeless Initiative Final Expenditures** - Tene Tate-Dickson, Chief Executive Office – Homeless Initiative and Affordable Housing

**IV. Emergency Response Update** - Carter Hewgley, Chief Executive Office – Homeless Initiative and Affordable Housing

**V. Blue Ribbon Commission on Homelessness Quarterly Report Update**  
Cheri Todoroff, Chief Executive Office – Homeless Initiative and Affordable Housing

**VI. Adjournment**

*If any person intends to submit documentation to the Advisory Board for its consideration prior to the meeting, such documentation shall be submitted via email to: [MeasureHOversight@lacounty.gov](mailto:MeasureHOversight@lacounty.gov), no later than 5:00 p.m. the day before the scheduled meeting.*

*"Combatting homelessness together"*

**Next Meeting Date:** Thursday, December 7, 2023, at 1:00 pm


**County of Los Angeles**  
**Homeless Initiative**
**COUNTY OF LOS ANGELES**  
**HOMELESS INITIATIVE**

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 500 West Temple Street, Room 493, Los Angeles, CA 90012  
 (213) 974-1257 ceo.lacounty.gov

**CHIEF EXECUTIVE OFFICER**  
 Fesla A. Davenport

**EXECUTIVE DIRECTOR**  
 Cheri Todoroff

**FY 2022-23 MEASURE H EXPENDITURE LOG**  
**(ON GOING)**  
**(BY QUARTER)**

HOMELESSNESS PREVENTION STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation - Expenditures)
A1	LAHSA	\$ 7,839,000.00	\$ 964,174.02	\$ 928,041.33	\$ 2,119,440.30	\$ 699,324.41	\$ 4,710,980.06	\$ 3,128,019.94
A1	DCFS	\$ 500,000.00	\$ 52,519.46	\$ 96,207.52	\$ 180,595.78	\$ 159,950.90	\$ 489,273.66	\$ 10,726.34
A5	CEO	\$ 422,350.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 422,350.00
A5	DCFS	\$ 300,000.00	\$ 29,710.00	\$ 68,931.52	\$ 47,807.00	\$ 90,578.52	\$ 237,027.04	\$ 62,972.96
A5	LAHSA	\$ 10,424,000.00	\$ 996,729.08	\$ 2,574,103.27	\$ 2,843,046.25	\$ 824,511.99	\$ 7,238,390.59	\$ 3,185,609.41
HOUSING SUBSIDIZATION STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
B1	DPSS /DHS	\$ 3,620,000.00	\$ 1,038,372.84	\$ 1,088,995.00	\$ 1,233,868.00	\$ 258,764.16	\$ 3,620,000.00	\$ -
B3	CEO	\$ 740,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 740,000.00
B3	LAHSA	\$ 67,971,000.00	\$ 12,995,211.25	\$ 7,600,338.25	\$ 11,751,460.82	\$ 15,773,404.47	\$ 48,120,414.79	\$ 19,850,585.21
B4	LACDA	\$ 15,268,000.00	\$ 1,061,937.76	\$ 2,334,479.70	\$ 2,656,157.02	\$ 4,397,336.48	\$ 10,449,910.96	\$ 4,818,089.04
B7	LAHSA	\$ 4,108,000.00	\$ 366,454.92	\$ 758,196.50	\$ 1,035,199.02	\$ 1,478,974.47	\$ 3,638,824.91	\$ 469,175.09
B7	DHS	\$ 22,531,000.00	\$ 5,625,046.15	\$ 5,656,077.60	\$ 5,561,720.08	\$ 5,614,574.57	\$ 22,457,418.40	\$ 73,581.60
B7	DPH	\$ 10,394,000.00	\$ 2,808,858.40	\$ 2,746,047.73	\$ 2,626,037.62	\$ 2,026,284.94	\$ 10,207,228.69	\$ 186,771.31
B7	DMH	\$ 83,000.00	\$ 16,144.17	\$ 16,504.03	\$ 20,210.12	\$ 19,559.47	\$ 72,417.79	\$ 10,582.21
INCREASE INCOME STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
C4/C5 /C6	DMH	\$ 1,993,000.00	\$ 160,409.00	\$ 194,857.66	\$ 212,332.56	\$ 214,188.45	\$ 781,787.67	\$ 1,211,212.33
C4/C5 /C6	DHS	\$ 1,050,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000.00
C4/C5 /C6	DPSS	\$ 5,001,000.00	\$ 931,672.19	\$ 987,118.26	\$ 1,072,773.55	\$ 1,056,764.80	\$ 4,048,328.80	\$ 952,671.20
C7	DEO	\$ 7,100,000.00	\$ 739,090.14	\$ 1,638,222.01	\$ 1,624,447.13	\$ 1,687,371.24	\$ 5,689,130.52	\$ 1,410,869.48
CASE MANAGEMENT STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
D2	DHS	\$ 2,091,000.00	\$ 479,050.27	\$ 415,263.10	\$ 444,375.81	\$ 430,222.94	\$ 1,768,912.12	\$ 322,087.88
D2	SH	\$ 494,000.00	\$ 120,664.82	\$ 109,652.32	\$ 127,563.96	\$ 116,793.39	\$ 474,674.49	\$ 19,325.51
D6	PD	\$ 3,098,000.00	\$ 352,392.99	\$ 379,019.44	\$ 413,510.25	\$ 1,319,349.64	\$ 2,464,272.32	\$ 633,727.68
D7	DHS	\$ 98,181,000.00	\$ 1,381,603.94	\$ 21,653,120.12	\$ 27,998,178.69	\$ 29,539,546.06	\$ 80,572,448.81	\$ 17,608,551.19
D7	DMH	\$ 13,113,500.00	\$ 1,049,605.93	\$ 819,701.92	\$ 1,666,814.66	\$ 1,077,576.47	\$ 4,613,698.98	\$ 8,499,801.02
D7	DPH	\$ 2,224,000.00	\$ 429,892.32	\$ 476,960.97	\$ 487,647.72	\$ 483,665.98	\$ 1,878,166.99	\$ 345,833.01
COORDINATED ENTRY SYSTEM STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
E6	LAHSA	\$ 11,572,000.00	\$ 2,021,568.70	\$ 2,665,724.32	\$ 2,710,697.05	\$ 2,119,056.47	\$ 9,517,046.54	\$ 2,054,953.46
E6	CEO	\$ 1,038,944.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,038,944.00
E6	DHS	\$ 20,733,000.00	\$ 4,117,058.54	\$ 4,125,177.07	\$ 4,375,895.13	\$ 4,296,717.45	\$ 16,914,848.19	\$ 3,818,151.81
E6	DPH	\$ 756,000.00	\$ 245,873.98	\$ 228,276.68	\$ 201,966.01	\$ 79,883.33	\$ 756,000.00	\$ -
E7	LAHSA	\$ 20,222,000.00	\$ 3,072,133.68	\$ 6,664,901.09	\$ 4,032,315.53	\$ 2,127,152.82	\$ 15,896,503.12	\$ 4,325,496.88
E7	CEO	\$ 20,993,853.00	\$ 62,269.00	\$ 48,744.00	\$ 509,007.78	\$ 3,395,271.54	\$ 4,015,292.32	\$ 16,978,560.68
E8	LAHSA	\$ 60,063,000.00	\$ 7,862,974.60	\$ 12,324,248.61	\$ 16,392,365.81	\$ 11,407,591.43	\$ 47,987,180.45	\$ 12,075,819.55
E8	CEO	\$ 1,680,000.00	\$ -	\$ -	\$ -	\$ 128,200.00	\$ 128,200.00	\$ 1,551,800.00
E8	DHS	\$ 42,475,000.00	\$ 5,232,158.07	\$ 1,954,106.56	\$ 6,996,937.49	\$ 14,483,499.53	\$ 28,666,701.65	\$ 13,808,298.35
E8	DMH	\$ 88,500.00	\$ 21,177.81	\$ 20,929.54	\$ 21,539.74	\$ 15,662.58	\$ 79,309.67	\$ 9,190.33
E8	DPH	\$ 668,000.00	\$ 112,371.91	\$ 144,915.63	\$ 127,209.54	\$ 125,277.73	\$ 509,774.81	\$ 158,225.19
E14	LAHSA	\$ 17,459,000.00	\$ 2,001,140.24	\$ 2,544,219.31	\$ 3,153,019.42	\$ 3,817,224.16	\$ 11,515,603.13	\$ 5,943,396.87
MEASURE H ADMINISTRATION								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
ADMIN/AUDIT	CEO	\$ 5,688,000.00	\$ 663,566.67	\$ 956,809.85	\$ 1,115,154.52	\$ 2,049,515.12	\$ 4,785,046.16	\$ 902,953.84
TOTAL MEASURE H		FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
ALL DEPARTMENTS/AGENCIES		\$ 481,983,147.00	\$ 57,011,832.85	\$ 82,219,890.91	\$ 103,759,294.36	\$ 111,313,795.51	\$ 354,304,813.63	\$ 127,678,333.37


**County of Los Angeles**  
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**CHIEF EXECUTIVE OFFICER**  
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**EXECUTIVE DIRECTOR**  
 Cheri Todoroff

**FY 2022-23 MEASURE H EXPENDITURE LOG**  
**(ONE-TIME)**  
**(BY QUARTER)**

HOMELESSNESS PREVENTION STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation - Expenditures)
A5	LAHSA	\$ 24,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000.00
HOUSING SUBSIDIZATION STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
B3	LAHSA	\$ 72,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000.00
CASE MANAGEMENT STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
D7	DHS	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 5,426.91	\$ 5,426.91	\$ 94,573.09
COORDINATED ENTRY SYSTEM STRATEGIES								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
E6	CEO	\$ 180,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000.00
E6	DHS	\$ 2,743,000.00	\$ -	\$ -	\$ 35,807.08	\$ 264,716.51	\$ 300,523.59	\$ 2,442,476.41
E6	DMH	\$ 1,276,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,276,000.00
E6	DPH	\$ 1,400,000.00	\$ -	\$ -	\$ 745,701.73	\$ 554,298.27	\$ 1,300,000.00	\$ 100,000.00
E6	DPW	\$ 110,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000.00
E6	LAHSA	\$ 574,000.00	\$ 11,574.30	\$ 26,483.09	\$ 75,596.92	\$ 44,428.16	\$ 158,082.47	\$ 415,917.53
E6	LASD	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
E8	CEO	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
E8	DHS	\$ 4,014,000.00	\$ -	\$ 2,578,439.47	\$ 925,560.53	\$ 82,587.40	\$ 3,586,587.40	\$ 427,412.60
E8	LAHSA	\$ 7,076,000.00	\$ -	\$ 300,476.00	\$ 957,960.00	\$ 3,401,122.70	\$ 4,659,558.70	\$ 2,416,441.30
MEASURE H ADMINISTRATION								
STRATEGY	DEPT/ AGENCY	FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
ADMIN/AUDIT	CEO	\$ 258,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,000.00
TOTAL MEASURE H		FY 22-23 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H-EXPENDITURE	Q3 H-EXPENDITURE	Q4 H-EXPENDITURE	YTD H-EXPENDITURES	H - BALANCE (Allocation -
ALL DEPARTMENTS/AGENCIES		\$ 18,187,000.00	\$ 11,574.30	\$ 2,905,398.56	\$ 2,740,626.26	\$ 4,352,579.95	\$ 10,010,179.07	\$ 8,176,820.93

\*This chart represents an allocation plan for one-time investments in the FY 2022-23 Homeless Initiative spending plan for projects in recently approved Board motions where the Chief Executive Office—Homeless Initiative (CEO-HI) was directed to identify funding sources for these projects or which were identified by the CEO-HI as critical unfunded programs or commitments that would strengthen implementation of the New Framework to End Homelessness in Los Angeles County. Projects funded include Every Women Housed, Skid Row Action Plan, RV Encampment Pilot, Specialized Outreach, Homekey Round 1, Safe Parking, Augmented Winter Shelter Program, Reduce PEH Mortality, MDT and HOME Teams, and various consulting contracts.

October 13, 2023

# Homeless Initiative

Measure H Citizens' Oversight Advisory Board

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**Emergency Response Update**



**Chief  
Executive  
Office.**



County of Los Angeles  
**Homeless  
Initiative**



County of Los Angeles

**Homeless  
Initiative**

# State of Emergency on Homelessness

# State of Emergency on Homelessness

- **December 12, 2022: City of Los Angeles declared a State of Emergency on Homelessness:**
  - Decrease in the number and size of encampments
  - Increased housing placements, affordable housing options and temporary and permanent housing units
  - Increase outside aid through access to mental health and substance use beds
  - Decrease number of persons being evicted from existing housing units
  - Decrease number of persons falling into homelessness
- **January 10, 2023: Los Angeles County declares a State of Emergency on Homelessness with focus on 4 PEH missions:**
  - Reducing encampments to bring unsheltered people indoors
  - Increasing interim and permanent housing placements
  - Ramping up mental health and substance use disorder services for people experiencing homelessness
  - Eviction prevention (as of October 3, 2023)



County of Los Angeles

**Homeless  
Initiative**

**Inside Safe Update**

# Inside Safe Initiative

The City's Inside Safe Initiative aims to:

- House people living in street encampments
- Help people move quickly indoors and eventually transition into permanent housing
- Enhance safety and hygiene of the neighborhood for all residents and businesses



# Support for Inside Safe

Phase	Status (28 Total Operations)	County Support Includes
<b>Planning</b>	10 operations we are collaboratively planning: <ul style="list-style-type: none"> <li>• 4 operations in SD1 (one in OCT, one in NOV)</li> <li>• 2 operations in SD2 in (one in OCT, one in DEC)</li> <li>• 1 operation in SD3 (NOV)</li> <li>• 1 joint operation in SD4 (NOV)</li> <li>• 1 operation with no date in SD5</li> <li>• 1 operation in SD2 &amp; SD3 (DEC)</li> </ul>	<ul style="list-style-type: none"> <li>• Coordination and Planning Support from CEO-HI</li> <li>• Jurisdictional Mapping support from DPW</li> <li>• Outreach/Engagement Support from DHS's MDT Teams</li> <li>• Collaborative resource-sharing conversations when encampment is split across jurisdictional boundaries</li> </ul>
<b>Response</b>	1 operation this week in SD1 and SD2: <ul style="list-style-type: none"> <li>• Outreach led by Mayor's Field Intervention Team (FIT)               <ul style="list-style-type: none"> <li>• Outreach Coordination by LAHSA</li> <li>• LAFH and HTM MDT Teams supporting</li> </ul> </li> <li>• Hope the Mission is Interim Housing Provider</li> </ul>	<ul style="list-style-type: none"> <li>• MDT Teams are often the lead Outreach providers for the operation</li> <li>• MDT teams do harm reduction and overdose reversals if needed</li> <li>• Measure H Funded Providers are usually the leads for interim housing</li> <li>• DMH, DHS, and DPH are always on standby for unmet needs where HOME teams or Mobile Clinics may be requested by the MDT team</li> <li>• DPW does debris and property removal when County property is involved</li> </ul>
<b>Stabilization</b>	SD1: 3 Operations (161-197 days in) SD2: 9 Operations (62-240 days in) SD3: 10 Operations (8-267 days in) <ul style="list-style-type: none"> <li>• Service Connection Event on 10/5</li> </ul> SD4: 1 Operation (119 days in) SD5: 3 Operations (202-281 days in)	<ul style="list-style-type: none"> <li>• DHS mobile clinic can visit motels to ensure continuity and connection to care</li> <li>• Interim Housing Step-by-Step Guide</li> <li>• Guide to Accessing County Services for Inside Safe sites (DRAFT)</li> <li>• Deploying Interim Housing Support teams as available/requested</li> <li>• Connecting residents to mainstream benefits</li> <li>• Participating in Service Connection Events</li> <li>• Collaborating with interim provider on referrals to higher levels of care</li> </ul>
<b>Mitigation</b>	DHS and LAHSA continue to outreach to residents who opted not to participate in a recent Inside Safe operation to engage them in care.	<ul style="list-style-type: none"> <li>• MDT teams continue to conduct outreach at targeted sites to engage residents and get them into care and safety</li> <li>• The County may install fencing in flood control and fire danger zones</li> </ul>



County of Los Angeles

**Homeless  
Initiative**

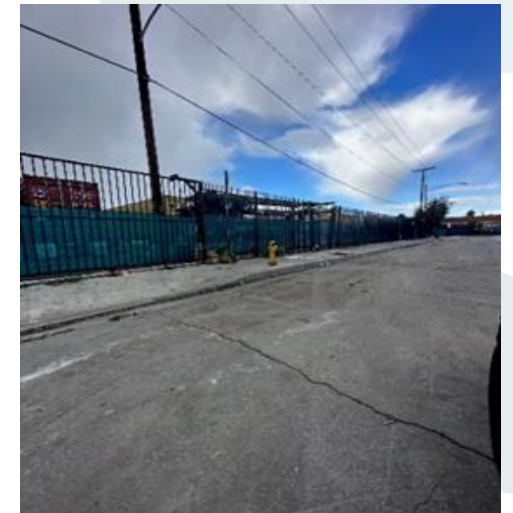
# Pathway Home Update

# Launch of Pathway Home

- LA County launched its first Pathway Home operation on August 9-August 11 in Unincorporated Lennox/Inglewood/Hawthorne (SD2).
- This operation brought 50 people inside, mostly from tents.
- Participating partners included:
  - LAHSA
  - LASD-HOST
  - MHA-LA
  - SJC-VHOP
  - St Margaret Center
  - Harbor Interfaith
  - DPW
  - CalTrans
  - LASD-HOST
  - DMH HOME Teams
  - Animal Care & Control

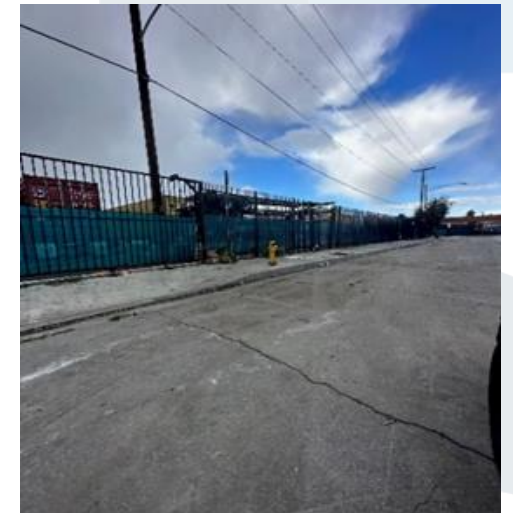
# LA County Launches Pathway Home for RV Encampments

- Launch date: 8/22-8/24 in unincorporated east Gardena (aka West Rancho Dominguez)
- Successfully **placed 58 people into interim housing** – including 7 families with children along with 20 pets and service animals.
  - This latest operation raises the total number of people brought into hotels and motels up to 108 since Pathway Home launched on August 9th.
- **Removed 30 dilapidated/unsafe RVs** being used as makeshift dwellings, totaling the County's RV-focused operations to 61 RVs taken off the streets.



# LA County Launches Pathway Home for RV Encampments

- Following a comprehensive cleanup, the County is taking steps to prevent the site from being reoccupied.
- Outreach efforts involved partnerships among:
  - LASD-HOST
  - LAHSA
  - St. Joseph Center's Vehicular Homeless Outreach Program (VHOP)
  - SSG-HOPICS
  - DMV
  - DPW
  - DHS
  - DMH
  - DPH
  - LACoFD
  - DACC





# Pathway Home



# Pathway Home Data Dashboard

## Pathway Home Data Dashboard

Following the completion of a Pathway Home encampment resolution, data will be collected, reconciled, and posted online. Please allow between 72-96 hours following the completion of an encampment resolution for updates to occur. Numbers are a snapshot in time of the data captured the day the resolution occurred and may be updated at a future time. Data is current as of 8/29/23

This Pathway Home dashboard excludes data from our encampment resolution partnership with the City of Los Angeles.



Total Encampment  
Resolutions

2



Individuals Moved into Pathway Home  
Interim Housing

108



Recreational Vehicles  
Removed

59



# What's next for Pathway Home?


## Service Connection Events:

- ☐ City of Los Angeles (SD3) (10/26)

## Resolutions in the Planning Process:

- ☐ Tropical Storm Hilary Evacuees (SD1)
- ☐ City of Pomona (SD1)
- ☐ City of Hawthorne (SD2)
- ☐ Unincorporated West Rancho Dominguez/East Gardena (SD2)
- ☐ City of Compton (SD2)
- ☐ City of Santa Monica (SD3)
- ☐ City of Lynwood (SD4)
- ☐ City of Lancaster (SD5)
- ☐ Metro Partnership

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## Pathway Home

A Los Angeles County-led Partnership for Encampment Resolution

Leveraging powers under the state of emergency on homelessness declared by the Board of Supervisors in January 2023, Los Angeles County has launched **Pathway Home**, a major expansion of its ongoing efforts to resolve encampments countywide, including recreational vehicles, in partnership with local jurisdictions and unincorporated communities.


With Pathway Home, the County will reduce unsheltered homelessness in specific communities by helping people living on the streets come indoors, receive supportive services they need to achieve housing stability, and ultimately move into permanent housing.

### Latest News




AUGUST 30, 2023

Pathway Home participants connect with County services



AUGUST 29, 2023

Pathway Home Resolves East Gardena RV Encampment



AUGUST 16, 2023

New "Pathway Home" Program for Encampments



# Pathway Home: Dawn





County of Los Angeles

**Homeless  
Initiative**



**Service Connection Day Events**

# Pathway Home Service Connection Day

The County's Service Connection Day aims to support encampment resolution clients in Interim Housing toward permanent housing solutions and supports.

- Occurs at interim housing the site 1-2 weeks after move-in day
- It is an opportunity to
  1. Get people document-ready so they can be connected to permanent housing resources.
  2. County mobilizes various departments to activate a day of resource navigation at the site where PEH are newly housed
- This was launched by DHS Housing for Health and is now facilitated by CEO-HI with robust collaboration across multiple County Departments.

## Service Connection Day



**Palm Tree Inn**  
9:00 am – 2:00 pm **» Thursday**  
**October 5, 2023**

Los Angeles City's **Inside Safe** program helps people move from encampments into interim housing. Los Angeles County provides participants like you with a comprehensive set of supportive services while we work together on your permanent housing plan.











**Service Connection Day** is essentially a one-stop-shop for **Inside Safe** participants to sign up for various essential services and programs you may need or want – conveniently located at the interim housing site!


You're just footsteps away from life-changing services and support like:

- Medical care and treatment
- Mental health care
- Substance use disorder treatment
- Immigrant services
- Veterinary care
- Free cellphones and tablets
- Birth certificate services for LA County-born participants
- Benefits Enrollment
  - Social Security Income (SSI)
  - Social Security Disability Insurance (SSDI)
  - General Relief
  - CalFresh
  - Medi-Cal

**Mpox & COVID vaccines**  
**\$25 Visa gift card**

**Service Connection Day Partners**





Scan code for access to resources and more information on Pathway Home.



# Pathway Home Service Connection Events

## **4 Previous Connect Day Events – State Coordinated**

- 4 mobile connect events hosted in collaboration with the State and Inside Safe throughout April and May. Included services from:
  - CEO HI, DMB, SSA, DPSS and RR/CC

## **6 Service Connection Events – County Coordinated**

- July 13th with LAFH for the Pacoima Wash Inside Safe operation
- August 11<sup>th</sup> with HOPICS for multiple Inside Safe operations
- August 23<sup>rd</sup> with PATH for Pathway Home unincorporated Lennox/Inglewood/Hawthorne operation
- September 6th with TPC for Inside Safe Selma/Schrader operation
- September 20th with SJC for the West Rancho Dominguez Pathway Home operation.
- October 5th with Hope the Mission for Inside Safe Aetna & Wyandotte operations

# Pathway Home Service Connection Events



# Thank you.



County of Los Angeles

## Homeless Initiative

# Homeless Initiative

Measure H Citizens' Oversight Advisory Board

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**Blue Ribbon Commission on Homelessness (BRCH)**  
**Quarterly Report Update**



**Chief  
Executive  
Office.**



County of Los Angeles  
**Homeless  
Initiative**

# BRCH Background

- **May 3, 2022**, the Board adopted the seven recommendations approved by the Blue-Ribbon Commission on Homelessness (BRCH)
  - In that same meeting, the Board also approved a motion on Implementing a New Framework to End Homelessness in the County
  - This motion included two directives with reports back to the Board that overlap with several directives under the BRCH recommendations
- **Aug 30, 2022**, CEO-HI released the first Quarterly Report
- **May 12, 2023**, CEO-HI released the second Quarterly Report
- **Sept 5, 2023**, CEO-HI released the third Quarterly Report



# Snapshot: BRCH Directives Update

Directive 1: Create a County Entity and Identify a County Leader		Directive 4: Continuum of Care Governance (Modify CoC leadership)	
1a: County entity for homelessness.	IN PROGRESS	4: Options to consolidate the LAHSA Commission, CoC Board, and CES Policy Council into a single body.	COMPLETED
1b: Convene work groups.	COMPLETED	Directive 5: Improve LAHSA Operations	
1c: Convene regional committees of unincorporated areas and cities.	COMPLETED	5a: Develop policies defining decision-making responsibilities within LAHSA.	COMPLETED
1d: Integrate the faith-based community.	COMPLETED	5b: Report back on the feasibility of establishing an Operations Team to be embedded in LAHSA.	COMPLETED
Directive 2: Measure H/Local Solutions		Directive 6: Data and Metrics	
2a(i): Establish the Local Solutions Fund.	COMPLETED	6a: Better facilitate data input, sharing, access, and reporting of data. Provide centralized information technology and data governance. Review and revise existing metrics of success and tools for accountability.	IN PROGRESS
2a(ii): Develop a method for tracking homelessness dollars.	IN PROGRESS	6b: Report on outcomes supported by funds earmarked for homeless programs and align the allocation with programs that are successful.	IN PROGRESS
2b: Review and revise metrics of success.	IN PROGRESS	Directive 7: Executive-Level Action Team	
Directive 3: Streamline LAHSA		7: Encourage philanthropy to convene a small, to discuss setting interim goals requiring urgency to expedite homeless solutions.	IN PROGRESS
3a: Feasibility of transitioning Measure H strategies, from LAHSA to the County entity.	COMPLETED		
3b: Consider appointments to County's five seats on the LAHSA Commission.	COMPLETED		

# Directive 1: Create a County Entity and Identify a County Leader

**1a:** Coordinate with County Counsel, Auditor-Controller, Internal Services Department, and others as necessary to analyze and provide a recommendation for the form and structure of the county entity for homelessness matters within the County. Such analysis shall consider, but not be limited to, funding impacts, staffing needs, organizational plan, the duties and functions for such an entity, and any necessary changes in the law to effectuate the establishment of this County entity. The report should clearly outline how to provide the entity sufficient authority to oversee homelessness funding and strategies beyond Measure H. It should also delineate the relationship between the County entity and other entities that administer homeless funding, including County Departments, Continua of Care (including LAHSA), cities, Councils of Government, and the Los Angeles Development Authority (LACDA). The analysis should address how the entity shall focus on prevention, rehousing, housing acquisition, access to medical care, including care for mental health and substance abuse disorders, accountability for timely contracting and payments, urgent access to services (e.g., 24/7 outreach and housing services, including on weekends, from a single-point-of-contact phone number). The analysis should include the possibility of expanding the role of an existing County office or department to execute the functions of this new entity.

IN  
PROGRESS

## Update

- On August 8, 2023, the Board of Supervisors approved a motion (see Directive 7 below) to:
- Establish an Executive Committee of elected officials to develop one plan to address homelessness, establish a common set of performance indicators, align resources, and provide oversight and partner with philanthropy to establish the Leadership Table to act as an advisory body supporting the work of the Executive Committee to help unite the region around one unified effort, guide public education on the issue of homelessness, and align private funding in support of a regional plan.
- Work with the City of LA to negotiate changes to the Los Angeles Homeless Services Authority JPA governance structure including Commission, Continuum of Care, and Policy Council composition, responsibilities, and decision-making authority, including potential consolidation; How small cities are represented within the governance structure; and Recommendations regarding budget contributions and funding allocations by member organizations and from specific revenue sources.
- On January 10, 2023, the BOS declared a local state of emergency for homelessness. The CEO-HI was identified as the lead for the overall coordination of the County's emergency response and the Board directed the CEO to report back on the necessary organizational changes and resources required to enable the CEO-HI to assume this leadership role. In response to this directive the CEO recommended that three new sections be added to the CEO-HI – County Operations, Local Jurisdiction Coordination, and Communications. The Board approved 20 new positions to support these functions in the Fiscal Year 2023-24 Final Changes Budget. Most of these positions have been hired or have start dates and the new sections are fully functioning. This expansion has allowed the CEO-HI to step into many of the County entity roles as envisioned by the BRCH report

## Next Steps

The CEO is continuing to analyze the form, structure, and level of authority of the County entity in light of these recent developments as there is a nexus between the County entity and the significant advancements in homeless governance with establishment of the Executive Committee and the Leadership Table; the renegotiation of the LAHSA JPA which could lead to adjustments in the roles/responsibilities of LAHSA and the entities participating in the JPA including the County; and the recent expansion of the CEO-HI.

# Directive 2: Measure H/Local Solutions Fund

**2a(ii):** Develop a method for tracking the expenditure of Measure H funds and other County homelessness dollars by County departments, LAHSA, and LACDA on a city-by-city basis.

## IN PROGRESS

### Update

- CEO-HI has collected Measure H contract information for outreach/interim housing/permanent housing and other services.
  - Data is now being analyzed to produce a report on Measure H funding by city when services are provided at the city level, and by Service Planning Area when services are supporting regional efforts.

### Next Steps

- CEO-HI will complete the report on Measure H funding and services by city/SPA by early fall.

# Directive 2: Measure H/Local Solutions Fund

**2b:** Review and revise the existing goals and metrics that determine the success of County funded homeless programs and ensure that County Departments, LAHSA, and LACDA programmatic oversight aligns with those goals.

Efforts Detailed Under Directives 6a and 6b.

**IN  
PROGRESS**

# Directive 6: Data and Metrics

**6a:** Analyze data system infrastructure improvements as well as financial investments that are necessary to better facilitate data input, sharing, access, and reporting of data. Provide centralized information technology and data governance to the extent necessary to observe whether County clients are experiencing homelessness and whether County clients are enrolled in homelessness services across all County data systems and information technology. Review and revise existing metrics of success and tools for accountability for homeless service programs within the County, including an outline for getting system-wide buy-in on those metrics of success and tools for accountability.

**IN  
PROGRESS**

Update

- CEO-HI and CIO launched the Executive Steering Committee (ESC) which oversees the implementation of the BRCH data recommendations and acts as the central IT and data governance body for the County.
- State law AB977 requires LAHSA, DHS HFH, and DMH to report their client enrollments in homelessness services into the HMIS.
- The HMIS Access Policy passed the CoC HMIS subcommittee on August 23, 2023. LAHSA sought approval of the full CoC Board at the meeting on September 13, 2023. This policy includes provisions on HMIS access for cities and other organizations who provide or coordinate services.

Next Steps

- The County will undertake a requirements process with support of a consultant to achieve an integrated data infrastructure.
- CEO-HI will collaborate with departments and LAHSA to identify opportunities to spend the most restrictive funds first and use Measure H more nimbly.
- As a part of AB 977 compliance, CIO, DHS and DMH are working to ensure the relevant data are transformed and transferred to HMIS with completion expected by the end of FY 2023-24.

# Directive 6: Data and Metrics

**6b:** Until a county entity is established, annually report on outcomes associated with programs supported by funds earmarked for homeless programs and align the allocation of such funds with programs that are successful.

**IN  
PROGRESS**

Update

- LAHSA has been generating System Key Performance Indicators (KPIs) using HMIS data, reporting out quarterly since March 2023.
- The ESC KPI workgroup adopted a framework for detailed refinement for the first set of Countywide System KPIs at the August meeting which will be generated through the CIO’s Information Hub.
- CEO-HI, CIO, LAHSA, and California Policy Lab (CPL) met to discuss the process and timeline for producing KPIs that can be broken out by geographic area, including at the city and SPA areas.

Next Steps

- Data integration is crucial to generating Countywide KPIs
- CEO-HI is working to identify which data sources are needed to provide a full picture of all homeless programming and to account for all homeless programming, the KPIs must draw on data systems other than just HMIS data. To do this, the County will link and integrate its data sources within a data architecture that supports regular extracts, linkages, and reconciliation, as overseen by the ESC.

# Directive 7: Executive-Level Action Team

**7:** Encourage philanthropy to convene a small, no more than 10-person group of executive-level leaders representing Los Angeles County, its 88 cities, the State, and other relevant stakeholders. We further encourage, within 30 days this “centering forum” of leadership discuss setting interim goals requiring urgency to expedite homeless solutions for consideration and review by the BOS as well as establishing a unified ask to the state of California for help in expediting these solutions.

## Update

- In the May 12, 2023, quarterly report the CEO recommended proceeding with the development of the executive committee and leadership table. On August 8, 2023, the Board of Supervisors approved a motion directing the CEO to:
  - a. Establish an Executive Committee of elected officials.
  - b. Partner with philanthropy to establish the Leadership Table to act as an advisory body supporting the work of the Executive Committee.
  - c. Work with the City of LA to negotiate changes to the LAHSA JPA governance structure including Commission, CoC, and Policy Council composition, responsibilities, and decision-making authority, including potential consolidation; How small cities are represented within the governance structure; and Recommendations regarding budget contributions and funding allocations by member organizations and from specific revenue sources.

## Next Steps

- The CEO will prepare and implement workplans to establish the Executive Committee, partner with philanthropy to establish the Leadership Table, and work with the City of Los Angeles to negotiate changes to the LAHSA JPA governance structure.

**IN  
PROGRESS**



Thank you.