

Equity in Infrastructure Update

Community Services Cluster May 10, 2023

BACKGROUND

August 10, 2021 Board Motion: "Addressing Infrastructure Inequity"



- Assess existing infrastructure framework
- Conduct meaningful community engagement
- Define key terms/metrics relative to Equity
- Develop proposed infrastructure framework







County Department Partners

PROCESS

On-Boarding and Assessment

(February – April)

Listening, And Making Meaning (May – March)

Was – March)

Crafting the Framework (March-May)

(March-May)

Supporting Effective Implementation (June-August)

PHASE II WORKSTREAMS

Baseline Equity Assessment

Objective: Identify the strengths and areas for improvement related to equity, diversity, and inclusion across PW policies, procedures, practices, services, and operations. Federal/State
Policy/Funding
Review & Analysis

Objective:

Provide understanding of Federal and State infrastructure guidance and new funding opportunities.

Best Practices Review

Objective:

Identify best practices for equity in infrastructure, and make recommendations for PW implementation.

Equity Alignment Analysis

Objective:

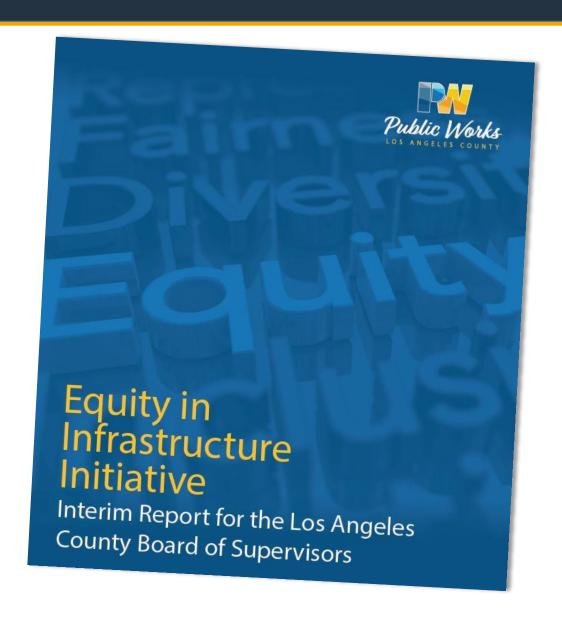
Working with
ARDI, inventory
countywide
equity efforts and
identify key points
of alignment with
new PW Equity
Framework.

Stakeholder/ Community Engagement

Objective: Engage external stakeholders and community in understanding PW's work and guiding how the work can be delivered in a more equitable way.

REPORTS TO BOS

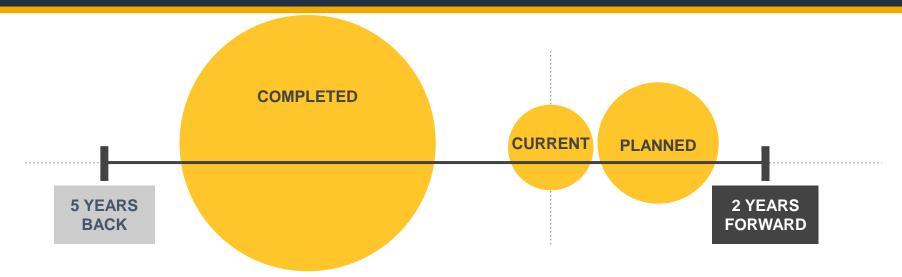
- Interim Report #1 submitted in August 2022
- Interim Report #2 will be submitted to the BOS in May



INTERIM REPORT #2

- Deeper Dive Areas
 - Investment Analysis Benefits and Burdens
 - Policies and Practices Review
 - Best Practices Review
 - Equity Alignment Analysis

INVESTMENT ANALYSIS



Out of the **714 projects** we have data for

659 projects have a budget that is non-zero.

Total budget for ALL projects is \$2.6B

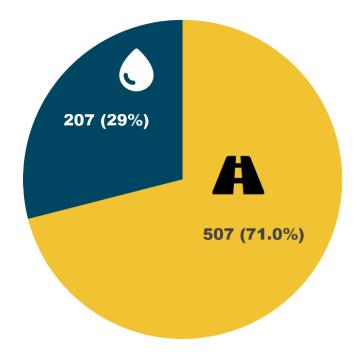
The most expensive project is \$160M

INVESTMENT ANALYSIS

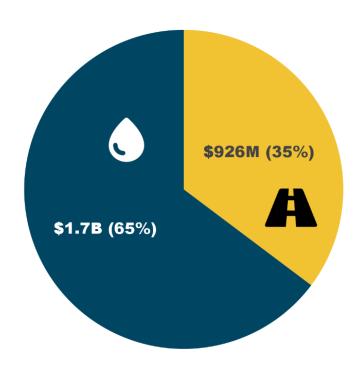
- Los Angeles County is composed of approximately 47% disadvantaged communities as defined by the Federal Climate and Economic Justice Screening Tool (CEJST)
- Geographically, the invested dollars for the 714 projects reflect approximately 37-38% investment within disadvantaged communities; and are largely composed of transportation and water projects
- The Benefits and Burdens analysis aims to look deeper into the "upstream" and "downstream" effects and investment impacts to communities



Number of Projects by CSA

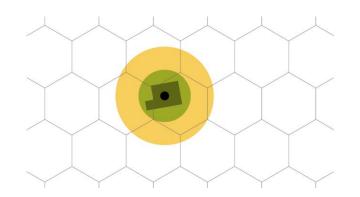


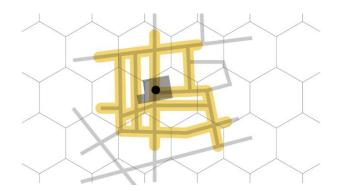
Project Budgets by CSA

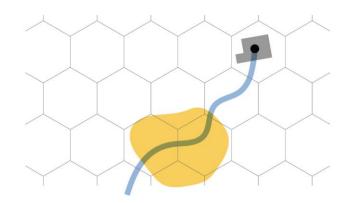


Produce Benefit & Burden Areas

- 1. Buffer Analysis
- 2. Network Analysis
- 3. Downstream Analysis







Three different types of analyses were considered for creating benefit and burden areas around projects. These types of analyses help generate more accurate and relevant impact areas for each project type, based on the nature of the project type and its potential effects on the surrounding environment.

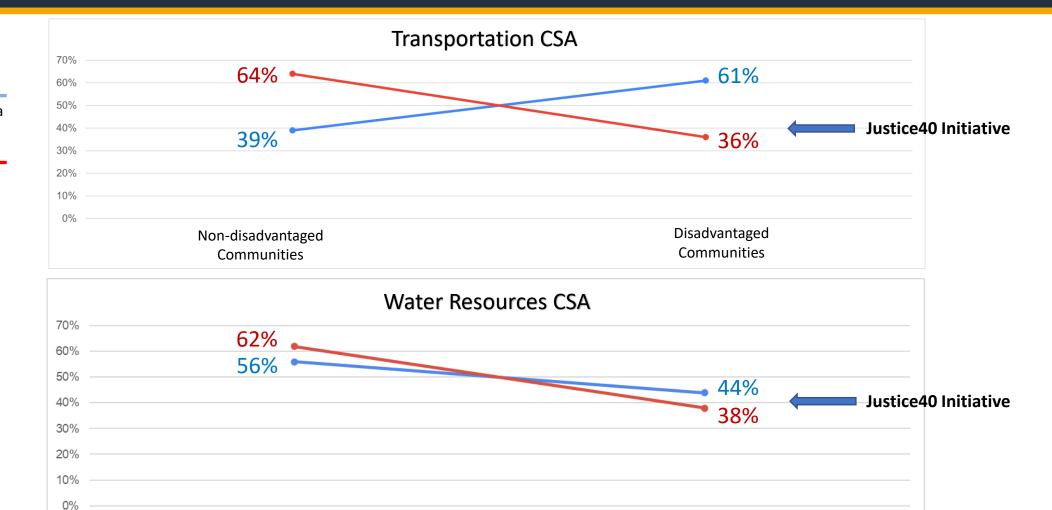
Investment vs Benefit

Non-disadvantaged

Communities

Benefit Area

Investment Dollars



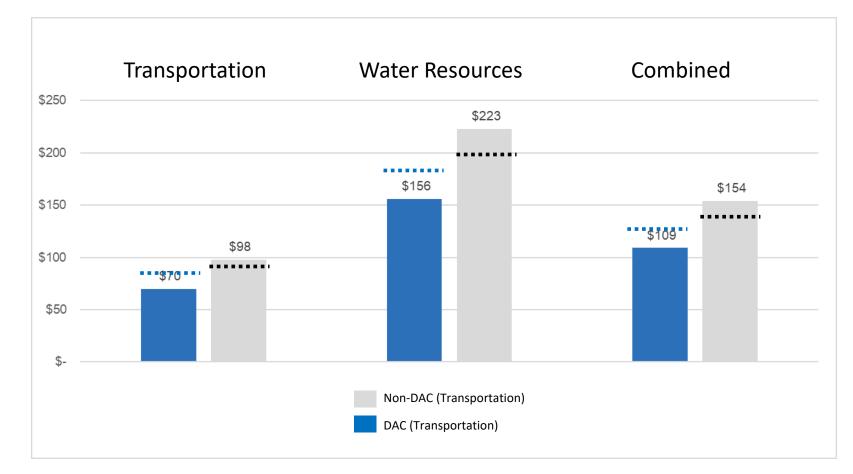
Disadvantaged

Communities

Investment per Resident

48%

····· 52%



The important question to ask when reviewing the data is. . . Why are we seeing what we see?

POLICIES AND PRACTICE REVIEW

- New Skill-Set Staff:
 - DEI Specialist and support staff
 - Community engagement specialist
 - Data analysts/mining
 - On-going training Recommendation for accelerating alignment include:



BEST PRACTICES REVIEW

- Best Practices
 - Criteria of Material Evaluated
 - Has the practice been evaluated?
 - Is it common? (consensus it should work/necessary)
 - Does it target most impacted by systemic injustice?
 - Is it likely to result in meaningful change?
 - Material is reflective of potential practices for consideration. . .
 Not Recommendations at this point

EQUITY ALIGNMENT ANALYSIS

- 11 Departments were interviewed
- Many equity initiatives were identified for inter-departmental alignment
- Recommendation for accelerating alignment include:
 - Higher-level Coordination of Cross-Departmental Initiatives
 - Equitable Decision-Making and Prioritization Frameworks
 - Countywide Community Engagement Standards
 - Cross-Department Funding Strategies
 - Addressing Staff Expertise and Skillset Gaps



STAKEHOLDER/COMMUNITY ENGAGEMENT







- Community Engagement
- Crafting the New Framework
- Implementation





Questions?