

COUNTY OF LOS ANGELES

Family and Social Services

FESIA A. DAVENPORT
Chief Executive Officer



DATE: Wednesday, April 26, 2023
TIME: 1:30 PM

THIS MEETING WILL CONTINUE TO BE CONDUCTED VIRTUALLY AS PERMITTED UNDER THE BOARD OF SUPERVISORS' FEBRUARY 7, 2023 ORDER SUSPENDING THE APPLICATION OF BOARD POLICY 3.055 UNTIL JUNE 30, 2023.

TO PARTICIPATE IN THE MEETING, PLEASE CALL AS FOLLOWS:
Teleconference Call-In Number: (323) 776-6996/ Conference ID: 599 009 090#
[MS Teams Meeting Link](#) (Ctrl + click to follow link)

AGENDA

Members of the Public may address any agenda item after all Informational Items are presented. Two (2) minutes are allowed for each item.

- I. Call to Order**
- II. Consent Item(s)** (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):
 - a. Aging and Disabilities Department:** Request to Award and Execute Noncompetitive (Sole Source) Subawards for Supportive Services Program Services.
 - b. Department of Public Social Services (DPSS):** Recommendation to Accept Round 2 Grant Funds from the California Department of Health Care Services for The CalAIM Initiative - Service and Supports for Justice-Involved Adults and Youth.
 - c. Department of Children and Family Services:** Request for Approval to Extend the Foster Care Placement Services Master Contracts.
- III. Presentation/Discussion Items:**
 - a. Department of Economic Development:** Youth@Work Program.
 - b. DPSS:** GROW Redesign

IV. Public Comment

- V.** Standing item(s) and those continued from a previous meeting of the Board of Supervisors or from a previous FSS Agenda Review meeting:
-- None --

VI. Adjournment

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	4/26/2023
BOARD MEETING DATE	5/16/2023
SUPERVISORIAL DISTRICT AFFECTED	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th
DEPARTMENT(S)	Aging and Disabilities (AD)
SUBJECT	Authorize Aging and Disabilities To Award and Execute Noncompetitive (sole source) Subawards for Supportive Services Program (SSP) with the Cities.
PROGRAM	
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
SOLE SOURCE CONTRACT	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
DEADLINES/ TIME CONSTRAINTS	In accordance with Board policy 5.100 (Sole Source Contracts), AD notified your Board on XXX of our intent to enter into new sole source Subawards. AD received approval from the CEO as indicated in our sole source justification (Attachment II). These Subawards are with governmental agencies and the term is from July 1, 2023-June 30, 2024, with three (3) annual options and six (6) month-to-month extensions for a total maximum term of four (4) years and six (6) months.
COST & FUNDING	The anticipated combined annual funding for the five (5) recommended SSP Subawards is \$296,407. The requested Board authority will allow AD to allocate funds for the SSP Subawards annually for an anticipated combined four (4) years and six (6) months for a total of \$1,333,832 for the Subaward term of July 1, 2023, through December 31, 2027 (which includes three (3) annual options and six (6) months to renew). The SSP funding is included in AD's Fiscal Year 2023-24 budget. There is no net County cost associated with this program. The federal portion of these funds has been assigned the following Catalog of Federal Domestic Assistance (CFDA) program number: OAA Title III B is 93.044 (Special Programs for the Aging – Title III, Part B (Grants for Supportive Services and Senior Centers)). The federal Grantor for this funding source is HHS.

	<p>TERMS (if applicable)</p> <p>One- 12-month contract with three (3) annual options and six (6) month-to-month extensions through December 31, 2027, for a total contract term of four (4) years and six (6) months.</p>
<p>PURPOSE OF REQUEST</p>	<p>AD receives funding from CDA to administer various social service programs, including SSP, which AD contracts to service providers. SSP Services include Case Management, Homemaker, Personal Care, Respite Care, Alzheimer's Day Care Services, and Registry, which are collectively designed to assist Clients in avoiding premature or inappropriate institutionalization as well as assist Clients in long-term care institutions who can return to their communities. Based on the SSP regulations (Title 22 California Code of Regulations Section 7360 (Noncompetitive Awards)), AD is authorized to noncompetitively award these Subawards when they are made with another government entity and will result in cost savings.</p>
<p>BACKGROUND Include internal/external issues that may exist including any related motions)</p>	<p>The California Department of Aging (CDA or State) has designated AD to operate as an Area Agency on Aging (AAA) for all geographic areas of the County, except for the City of Los Angeles, which is served by another government entity. As such, AD seeks your Board's approval to award the SSP Subawards to the five (5) governmental Subrecipients because we have negotiated favorable rates and cost savings with each; additionally, these Subrecipients have the experience and knowledge in providing Program Services under their current Subawards and will continue to provide SSP Services in their areas. Since SSP Services will be provided Countywide, AD also released a competitive procurement for SSP Services that will be provided for the remaining areas within the County. These competitive awards will have the same term as the noncompetitive awards, and once the selection process has been completed, we will bring our recommendations for these awards to your Board in a separate letter.</p>
<p>EQUITY INDEX OR LENS WAS UTILIZED</p>	<p><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>If yes, please explain how: AD receives Older Americans Act (OAA) funding from the California Dept. of Aging (CDA). The Older Americans Act places emphasis in providing services to older individuals who have greatest economic and social need including individuals residing in rural areas.</p>
<p>SUPPORTS ONE OF THE NINE BOARD PRIORITIES</p>	<p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>If yes, please state which one(s) and explain how</p>
<p>DEPARTMENTAL CONTACTS</p>	<p>Name, Title, Phone # & Email: Anna Avdalyan at AAvdalyan@ad.lacounty.gov or or at (213) 200-2584</p>

BOARD OF SUPERVISORS

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Holly J. Mitchell
Lindsey P. Horvath
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Director

Lorenza C. Sánchez
Chief Deputy

Jose R. Perez
Administrative Deputy II

Anna Avdalyan
Assistant Director

GET IN TOUCH

510 S. Vermont Avenue
Los Angeles, CA 90020
ad.lacounty.gov
info@ad.lacounty.gov

**Aging & Adult Information &
Assistance Line:**
(800) 510-2020
Report Elder Abuse:
(877) 477-3646
Community & Senior Centers:
(800) 689-8514
**Disability Information &
Access Line:**
(888) 677-1199



May 16, 2023

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**AUTHORIZE AGING AND DISABILITIES TO AWARD AND
EXECUTE NONCOMPETITIVE (SOLE SOURCE)
SUBAWARDS FOR SUPPORTIVE SERVICES PROGRAM
(SSP) SERVICES
(ALL SUPERVISORIAL DISTRICTS) (3-VOTES)**

SUBJECT

The County of Los Angeles (County) Aging and Disabilities Department (AD) seeks approval and delegated authority to award and execute a non-competitive (sole source) Subawards with five (5) current governmental Subrecipients, and execute amendments, as needed, during the Subaward term.

IT IS RECOMMENDED THAT YOUR BOARD

1. Approve and authorize AD's Director or designee, to award and execute SSP sole source Subawards for the term effective July 1, 2023 through June 30, 2024, and subsequently execute up to three (3) annual renewal options with six (6) month-to-month optional extensions for a maximum Subaward term of four (4) years and six (6) months with five (5) current governmental Subrecipients (City of Alhambra, City of El Monte, City of Gardena, City of Glendale, and City of Norwalk) in accordance with SSP regulations for an anticipated combined annual amount of \$296,407 (see Attachment I). Allocations to the Subrecipients are subject to the availability of funding and are contingent upon each Subrecipient's performance in meeting the goals of SSP, as well as each Subrecipient's adherence to its

Subaward terms. AD will obtain County Counsel approval as to the form of the Subawards prior to their execution and shall provide written confirmation to the Chief Executive Officer (CEO) within thirty (30) working days of completing this action.

2. Approve and authorize AD's Director or designee, to execute amendments with these Subrecipients, which serve the best interests of the County of Los Angeles (County), during the Subaward term as follows: 1) add new, relevant, or updated federal, State, and/or County Subaward terms and conditions; and, 2) increase or decrease the Subaward amounts (including but not limited to baseline funds, one-time-only funds, and supplemental monies, and/or other new funding sources), which may exceed ten percent (10%) of the Maximum Subaward Sum, in response to the availability of funding and/or based on Subrecipient's performance, provided that: (a) the total allocation does not exceed available funding; (b) AD obtains County Counsel approval as to the form of the amendment prior to any such amendment; and, (c) AD provides written confirmation to the CEO within thirty (30) working days of completing this action.
3. Approve and authorize AD's Director, or designee, to increase or decrease each Subrecipient's unit rates for SSP Subawards at the sole discretion of AD subject to the availability of funding and/or Subrecipient's performance.
4. Delegate authority to the Director of AD, or designee, to terminate Subawards with Subrecipient upon their request, and those that have closed or are in default of their Subaward requirement, for subrecipient default or for the convenience of the County, provided: a) County Counsel approval is obtained prior to termination of the Subaward, and b) Director of AD, or designee, notifies the Board and the CEO in writing within ten (10) business days after such termination.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION(S)

The California Department of Aging (CDA or State) has designated AD to operate as an Area Agency on Aging (AAA) for all geographic areas of the County, except for the City of Los Angeles, which is served by another government entity. AD receives funding from CDA to administer various social service programs, including SSP, which AD contracts to service providers. SSP Services include Case Management, Homemaker, Personal Care, Respite Care, Alzheimer's Day Care Services, and Registry, which are collectively designed to assist Clients in avoiding premature or inappropriate institutionalization as well as assist Clients in long-term care institutions who can return to their communities.

Based on the SSP regulations (Title 22 California Code of Regulations Section 7360 (Noncompetitive Awards)), AD is authorized to noncompetitively award these Subawards when they are made with another government entity and will result in cost savings. As such, AD seeks your Board's approval to award the SSP Subawards to the five (5) governmental Subrecipients because we have negotiated favorable rates and cost savings with each; additionally, these Subrecipients

have the experience and knowledge in providing Program Services under their current Subawards and will continue to provide SSP Services in their areas. Since SSP Services will be provided Countywide, AD also released a competitive procurement for SSP Services that will be provided for the remaining areas within the County. These competitive awards will have the same term as the noncompetitive awards, and once the selection process has been completed, we will bring our recommendations for these awards to your Board in a separate letter.

IMPLEMENTATION OF STRATEGIC GOALS

The recommended actions support the following Countywide Strategic Plan Strategies: Strategy I.1 (Increase Our Focus on Prevention Initiatives) by promoting self-sufficiency and independence among older adults; Strategy I.2 (Enhance Our Delivery of Comprehensive Interventions) by ensuring the delivery of a broad-range of community-based services for older adults; and Strategy II.2 (Support the Wellness of Our Communities) by increasing services and promoting the well-being of older adults.

FISCAL IMPACT/FINANCING

SSP is financed with a combination of federal Older Americans Act (OAA) monies including OAA Title III Part B (Supportive Services and Senior Centers) funds. The OAA monies originate from the federal grantor agency, United States Department of Health and Human Services (HHS). The OAA authorizes HHS to grant the federal monies to CDA, the State pass-through entity, and CDA provides this funding to AD to operate the Program.

The anticipated combined annual funding for the five (5) recommended SSP Subawards is \$296,407. The requested Board authority will allow AD to allocate funds for the SSP Subawards annually for an anticipated combined four-years and six (6) months total of \$1,333,832 for the Subaward term of July 1, 2023, through December 31, 2027 (which includes three (3) annual options and six (6) months to renew). The SSP funding is included in AD's Fiscal Year 2023-24 budget. There is no net County cost associated with this program.

The federal portion of these funds has been assigned the following Catalog of Federal Domestic Assistance (CFDA) program number: OAA Title III B is 93.044 (Special Programs for the Aging – Title III, Part B (Grants for Supportive Services and Senior Centers)). The federal grantor for this funding source is HHS.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

In accordance with Board policy 5.100 (Sole Source Contracts), AD notified your Board on XXX of our intent to enter negotiations for these sole source Subawards. AD received approval from the CEO as indicated in our sole source justification (Attachment II). These Subrecipients are all current providers who are in compliance with all Board and County requirements, and there are no fiscal or performance issues noted under their existing Subawards. The sole source Subawards will include standard County terms and conditions in addition to federal and State terms and conditions that are

required for AD to administer/operate these Programs. County Counsel has confirmed that these Subawards are not subject to the requirements for Proposition A in which living wage laws would be applicable. AD will obtain County Counsel approval as to the form of the Subawards prior to their execution and/or amendment.

As provided in Recommendation 3, AD may increase or decrease the unit rates during the term of the SSP Subawards at the sole discretion of AD subject to the following: availability of funding; Subrecipient's performance; the request for an increase is submitted by Subrecipient; such increase is based on actual costs incurred; and, other relevant measures to be determined by AD to be in the County's best interests.

These Subawards are cost reimbursement, which requires that total payments are based on actual costs for Services. Unit rates have been established as the method used by Subrecipients to bill for Services. The terms and conditions will include a provision for AD to negotiate rate decreases in the event that AD determines that Subrecipient's rates exceed the actual costs to provide Services.

CONTRACTING PROCESS

State regulations governing SSP are outlined in Title 22 California Code of Regulations Section 7360 (Noncompetitive Awards), allow an awarding agency, as defined in Title 45 Code of Federal Regulations Part 92.3 (i.e., County), to conduct a noncompetitive procurement when the awarding agency (i.e., County) authorizes this procurement method and the noncompetitive/sole source award will result in cost savings. These sole source Subawards meet both conditions.

MONITORING REQUIREMENTS

Administrative, programmatic, and fiscal monitoring of the Subrecipients will be conducted on an annual basis to ensure Subaward compliance. Administrative and programmatic monitoring are completed by AD's Contract Compliance Division. Fiscal monitoring is conducted by an approved vendor procured through the Los Angeles County Auditor-Controller's Master Agreement for As-Needed Contract Audits/Studies.

IMPACT ON CURRENT SERVICES

Approval of the recommended actions will allow for the continued provision of SSP Services to clients in the areas served by these Subrecipients. These Services provide vital support and resources to the residents of Los Angeles County (excluding the City of Los Angeles).

CONCLUSION

Upon your approval of the recommended actions, AD's Director, or designee, will proceed to execute the Subawards and any future amendments as noted herein. Should you have any questions, please contact me directly, or your staff may contact Michael Kapp at MKapp@ad.lacounty.gov.

The Honorable Board of Supervisors
May 9, 2023
Page 5 of 5

Respectfully submitted,

Dr. Laura Trejo
Director

LT:LCS:JP:CD

Enclosure

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors

ATTACHMENT I

**Fiscal Year 2023-24
Supportive Services Program (Cities)
Allocations**

Subrecipient	OAA Title IIIB Allocation
Alhambra, City of	\$47,592
El Monte, City of	\$47,592
Gardena, City of	\$106,874
Glendale, City of	\$45,087
Norwalk, City of	\$49,262
TOTAL	\$296,407

SOLE SOURCE CHECKLISTDepartment Name: Aging and Disabilities Department☒ New Sole Source Contract☐ Sole Source Amendment to Existing Contract

Date Existing Contract First Approved:

Check (✓)	JUSTIFICATION FOR SOLE SOURCE CONTRACTS Identify applicable justification and provide documentation for each checked item.
	> Only one bona fide source (monopoly) for the service exists; performance and price competition are not available. A monopoly is an <i>“Exclusive control of the supply of any service in a given market. If more than one source in a given market exists, a monopoly does not exist.”</i>
✓	> Compliance with applicable statutory and/or regulatory provisions.
	> Compliance with State and/or federal programmatic requirements.
	> Services provided by other public or County-related entities.
	> Services are needed to address an emergent or related time-sensitive need.
	> The service provider(s) is required under the provisions of a grant or regulatory requirement.
	> Additional services are needed to complete an ongoing task and it would be prohibitively costly in time and money to seek a new service provider.
	> Services are needed during the time period required to complete a solicitation for replacement services; provided services are needed for no more than 12 months from the expiration of an existing contract which has no available option periods.
	> Maintenance and support services are needed for an existing solution/system during the time to complete a solicitation for a new replacement solution/ system; provided the services are needed for no more than 24 months from the expiration of an existing maintenance and support contract which has no available option periods.
	> Maintenance service agreements exist on equipment which must be serviced by the original equipment manufacturer or an authorized service representative.
	> It is more cost-effective to obtain services by exercising an option under an existing contract.
	> The contractor was selected through a competitive solicitation process conducted by an outside entity (e.g. other municipalities, public agencies, State/federal government or non-profit organizations).
	> It is in the best economic interest of the County (e.g., significant costs to replace an existing system or infrastructure, administrative cost savings and excessive learning curve for a new service provider, etc.). In such cases, departments must demonstrate due diligence in qualifying the cost-savings or cost-avoidance associated with the best economic interest of the County.

Mason Matthews
Chief Executive Office

04/20/2023
Date

Authority to Enter Into Noncompetitive Awards

AD complies with applicable statutory and/or regulatory provisions, specifically with Title 22 California Code of Regulations (CCR) Section 7360 (Noncompetitive Awards).

Title 22 CCR 7360 governs Supportive Services Program (SSP), which allows the County to use a non-competitive procurement if the Area Agency on Aging (AAA) is a government entity such as a city, county, or joint powers agreement agency; the prospective contractor is a government entity; and the goods and services will result in economy and efficiency.

AD is the designated AAA for the local region, or Planning and Service Area (PSA) 19, in California. The AAA is a public or private nonprofit agency designated by the California Department of Aging to address the needs of the older adult population residing in local PSAs. As the AAA for PSA 19, AD (County) is exempt from the competitive bid process as it is an administrator for the County of Los Angeles, its prospective SSP subrecipients are city entities, and the subawards will result in cost savings pursuant to Title 22 CCR 7360.

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	4/26/2023		
BOARD MEETING DATE	5/16/2023		
SUPERVISORIAL DISTRICT AFFECTED	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th		
DEPARTMENT(S)	Department of Public Social Services		
SUBJECT	BOARD LETTER TO ACCEPT ROUND 2 GRANT FUNDS FROM THE CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES FOR THE CalAIM INITIATIVE - SERVICE AND SUPPORTS FOR JUSTICE-INVOLVED ADULTS AND YOUTH		
PROGRAM	CALAIM JUSTIC		
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
SOLE SOURCE CONTRACT	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why:		
DEADLINES/ TIME CONSTRAINTS	June 8, 2023		
COST & FUNDING	Total cost: \$3,679,687.42 No Net County Cost		Funding source: U.S. Department of Health and Human Services Centers for Medicare and Medicaid Services through the California Department of Health Care Services
	TERMS (if applicable):		
	Explanation: All grant awardees will be required to complete an Award Notification Packet, which will include grant terms and conditions. Awardees will have 30 calendar days from the date of the award notification to complete and return the packet. DPSS will complete and submit the Agreement on behalf of Los Angeles Sheriff Department (LASD) and the Probation Department (Probation).		
PURPOSE OF REQUEST	To obtain delegated authority to accept the CalAIM PATH Round 2 Funding on behalf of LASD and Probation. DPSS, with Letters of Support, collaborated with LASD and Probation to apply for the funding to support and enhance the existing jail in-reach Medi-Cal enrollment project. This is to ensure that all adult and juvenile inmates have access to care upon their re-entry into the community.		
BACKGROUND (include internal/external issues that may exist including any related motions)	This inter-departmental collaboration supports the CalAIM Justice-Involved Pre-Release initiative to ensure the continuity of health care coverage through Medi-Cal pre-release enrollment strategies upon re-entry into the community. The initiative builds on existing projects implemented through various grant opportunities in County jails and correctional youth facilities.		
EQUITY INDEX OR LENS WAS UTILIZED	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: In this instance, while the use of an equity tool/lens was considered, because the project is targeted to all incarcerated adults and youth, it was determined an equity lens would not apply.		
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: Strategic Plan, Goal 1: Make Investment That Transform Lives.		

	<p>Justice-Involved individuals who are now, or have spent time, in jails or youth correctional facilities are at higher risk for injury and death than the general public. They face disproportionate risk of violence, overdose, and suicide.</p> <ul style="list-style-type: none"> • Incarcerated individuals in California jails under active care for mental health issues rose by 63 percent over the last decade. • 66 percent Californians in jail or prison have high or moderate need for substance use disorder treatment. • Overdose is the leading cause of death for people recently released from incarceration, and individuals in California jails or prisons have a drug overdose death rate of more than three times the total national prison rate. • In California, nearly 29 percent of incarcerated men are Black, while Black men make up only 5.6 percent of the state's total population. <p>Through the Justice-Involved initiative, California is taking significant steps to address poor health outcomes in this population. The state is establishing Medi-Cal enrollment processes, providing targeted Medi-Cal services to eligible individuals while they are incarcerated immediately prior to their release, and ensuring continuity of coverage and services after incarceration as part of re-entry planning.</p> <p>Los Angeles County generally encompasses a third of the state's eligible Medi-Cal population. Efforts put forth with this initiative will help support the health care needs of our justice-involved population that has been known to contribute to recidivism. Our efforts will also support the reduction of emergency services for individuals that affect and overwhelm our county health hospitals and clinics by providing them with health care coverage that provides access to care and preventative services.</p>
DEPARTMENTAL CONTACTS	<p>Name, Title, Phone # & Email:</p> <p>Sherri Cheatham, Chief, Medi-Cal/IHSS Program Division, (562) 908-3535, sherricheatham@dpss.lacounty.gov</p>



JACKIE CONTRERAS, Ph.D.
Director

County of Los Angeles
DEPARTMENT OF PUBLIC SOCIAL SERVICES

12860 CROSSROADS PARKWAY SOUTH • CITY OF INDUSTRY, CALIFORNIA 91746
Tel (562) 908-8400 • Fax (562) 695-4801



Board of Supervisors
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Fifth District

May XX, 2023

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**RECOMMENDATION TO ACCEPT ROUND 2 GRANT FUNDS FROM THE
CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES FOR
THE CaAIM INITIATIVE - SERVICE AND SUPPORTS FOR JUSTICE-INVOLVED
ADULTS AND YOUTH
(ALL DISTRICTS – 4 VOTES)**

SUBJECT

The Department of Public Social Services (DPSS) seeks approval to accept Providing Access and Transforming Health (PATH) – Round 2 (Implementation) grant funds for its department, and on behalf of the Los Angeles County Sheriff's Department (LASD) and the Los Angeles County Probation Department (Probation), from the California Department of Health Care Services (DHCS) for the California Advancing and Innovating Medi-Cal (CaAIM) Service and Supports for Justice-Involved Adults and Youth by building on existing processes to ensure eligible individuals are enrolled in Medi-Cal prior to release from county jails and juvenile facilities.

IT IS RECOMMENDED THAT THE BOARD

- 1) Authorize the Director of DPSS, or designee, to accept the DHCS PATH Round 2 grant funds on behalf of LASD to support the CaAIM Pre-Release Justice-Involved Initiative in the amount of \$3,314,000.00.

- 2) Authorize the Director of DPSS or designee to accept the DHCS PATH Round 2 grant funds on behalf of Probation to support the CalAIM Pre-Release Justice-Involved Initiative in the amount of \$365,687.42.
- 3) Delegate authority to the Director of DPSS or designee to negotiate, prepare, and accept additional DHCS PATH funding allocations, awards, incentives, agreements and/or adjustments to the DHCS project funding allocation, with the delegation including, without limitation, the authority to take any and all actions that are required by contract, law, regulation, rule, or guideline to enable DPSS to receive such payments.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Assembly Bill (AB) 133 (Chapter 143, Statutes 2021) and the approval of the CalAIM Section 1115 demonstration and CalAIM Section 1915(b) waiver, and the Medi-Cal State Plan Amendments from the federal Centers for Medicare and Medicaid Services (CMS) from January 1, 2022, through December 31, 2026, provides the authority to launch CalAIM, a long-term commitment to transform and strengthen Medi-Cal – the cornerstone of California’s health care system.

CalAIM shifts Medi-Cal to a population health approach, prioritizing prevention, addressing social drivers of health, and transforming services for communities who historically have been under-resourced and faced structural racism in the health care system. CalAIM is a bold transformation, putting people’s needs at the center of care and setting the pace for transformation of the entire health care sector.

In September/October 2022, DPSS completed and submitted the Round 1 PATH funding request on behalf of LASD and Probation. Round 1 of the PATH Justice-Involved capacity building programs provided planning grants to correctional agencies and correctional institutions to support them as they work to identify and scope out the processes, protocols, and Information Technology system infrastructure modifications that are necessary to implement or modify pre-release Medi-Cal enrollment and suspension processes. On October 19, 2022, DPSS received notification that DHCS accepted the Round 1 application and approved project planning funds in the amounts of \$28,271.02 (LASD \$8,271.02/DPSS \$20,000.00) and \$33,781.93 (Probation \$12,200.00/DPSS \$21,581.93).

On December 6, 2022, the Board authorized DPSS to accept the Round 1 grant funding, which DPSS, LASD, and Probation used for the intended purpose to support collaborative planning of processes, protocols, IT infrastructure modifications, and capacity needed to maintain and build pre-release enrollment and suspension processes, such as:

Facilitating meetings and collaborative planning sessions between correctional institutions and county social service departments; and support for staff time devoted to planning, meeting facilitation, and development of applications for Round 2 funding.

Round 2 PATH funding provides large application-based grants to social service departments, such as DPSS, as well as sheriff's offices, probation offices, and the California Department of Corrections and Rehabilitation (CDCR) to support the implementation/modification of pre-release application/suspension processes:

- DPSS, as the Los Angeles County authorized representative, submitted a Round 2 joint application along with the LASD and Probation on March 30, 2023.
- The Round 2 joint application submitted included a separate budget that describes funding needed by DPSS, the LASD, and Probation.
- DPSS, the LASD, and Probation will directly receive their approved grant funds.
- PATH funding for changes to DPSS enrollment, eligibility systems, and processes will only support activities that are not eligible for Medicaid Enterprise System or other administrative match funding from CMS.

Approved Round 2 PATH funding will support DPSS, LASD and Probation as they implement protocols and IT system upgrades to support the CalAIM Justice-Involved Pre-Release Medi-Cal application and suspension processes.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended actions are consistent with the principles of the Countywide Strategic Plan, Goal 1: Make Investments That Transform Lives.

FISCAL IMPACT/FINANCING

DHCS approved CalAIM 1115 waiver initially authorized \$151 million for PATH Justice-Involved Capacity Building Program to support collaborative planning and implementation to support the CalAIM Justice-Involved Pre-Release Medi-Cal application and suspension processes.

In January 2023, California became the first state in the nation approved to offer a targeted set of Medi-Cal services to youth and adults in state prisons, county jails, and youth correctional facilities for up to 90 days prior to release. The waiver supports the establishment of a coordinated community reentry process that will assist people leaving incarceration connect to the physical and behavioral health services they need prior to release. Lastly, the waiver authorized an additional \$410 million to support collaborative planning, and IT investments intended to support implementation of pre-release and reentry planning.

A Memorandum of Understanding (MOU) is in development for DPSS and LASD and an MOU for DPSS and Probation to ensure outreach, enrollment, and retention efforts are in line with CalAIM requirements. The MOU will be cleared by County Counsel and signed by DPSS, LASD, and Probation. There is no Net County Cost (NCC) impact. Funding for Fiscal Year 2022-23 and/or future fiscal years will be included in the Department's Budget through the annual budget process.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommended actions will provide Medi-Cal outreach, enrollment, and retention for persons in jails, prison, and adjudicated youth. Approval will support the establishment of a coordinated community reentry process that will assist people leaving incarceration connect to the physical and behavioral health services they need prior to release. These services will be administered by DPSS, LASD, and Probation. Approval of these recommendations will have a minimal administrative impact on the DPSS workload and some impact on the LASD workload and Probation's workload.

CONCLUSION

Upon Board approval, the Executive Office, Board of Supervisors, is requested to return one adopted stamped Board letter to the Director of DPSS.

Respectfully Submitted,

Jackie Contreras, Ph.D.
Director

Robert G. Luna
Sheriff

Karen Fletcher
Interim Chief Probation Officer

AJ:RM
SC:jam

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors
Auditor-Controller
Los Angeles County Sheriff's Department
Los Angeles County Probation Department

**BOARD LETTER/MEMO
CLUSTER FACT SHEET
1 of 2**

☒ Board Letter

☒ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	4/26/2023	
BOARD MEETING DATE	5/16/2023	
SUPERVISORIAL DISTRICT AFFECTED	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th	
DEPARTMENT(S)	Department of Children and Family Services (DCFS) and Probation Department	
SUBJECT	Extend the Foster Care Placement Services (FCPS) Contracts, which include the following programs: Foster Family Agency (FFA), FFA-Emergency Shelter Care (FFA-ESC), and the Short-Term Residential Therapeutic Program (STRTP).	
PROGRAM	FFA, FFA-ESC and STRTP	
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No These extensions require a new Board Letter.	
SOLE SOURCE CONTRACT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain why: In accordance with Board Policy 5.100, Sole Source Contracts and Amendments, County departments must provide advance written notice and justification to the Board prior to executing amendments to existing contracts, when the departments do not have delegated authority to execute such amendments. On April 14, 2023 DCFS notified the Board that it intended to submit a Board letter to request delegated authority for the Director of DCFS and the Chief Probation Officer to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term. The Board Letter requests delegated authority for the Director of Department of Children and Family Services (DCFS) and the Chief Probation Officer to amend the current FCPS Contracts to extend the contract terms.	
DEADLINES/ TIME CONSTRAINTS	The current FCPS Contracts will expire on December 31, 2023; it is crucial to extend the FCPS Contracts prior to the expiration date to prevent interruption in placements and service delivery to the target populations.	
COST & FUNDING	Total cost: FFA \$189,300,000 (18-month term) \$126,200,000 (12-month term) \$126,200,000 (12-month term) Totaling: \$441,700,000 FFA-ESC \$855,360 (18-month term) \$570,240 (12-month term) \$570,240 (12-month term) Totaling: \$1,995,840 STRTP Total cost: \$195,000,000 (18-month term) \$130,000,000 (12-month term) \$130,000,000 (12-month term)	Funding source: FFA 18-month term: 25% Federal (\$47,325,000) and 75% Local (\$141,975,000) 12-month term: 25% Federal (\$31,550,000) and 75% Local (\$94,650,000) 12-month term: 25% Federal (\$31,550,000) and 75% Local (\$94,650,000) FFA-ESC 18-month term: 15% NCC (\$128,304) and 85% Federal (\$727,056) 12-month term: 15% NCC (\$85,536) and 85% Federal (\$484,704) 12-month term: 15% NCC (\$85,536) and 85% Federal (\$484,704) STRTP 18-month term: 25% Federal (\$48,750,000) and 75% Local (\$146,250,000) 12-month term: 25% Federal (\$32,500,000) and 75% Local (\$97,500,000)

	Totaling: \$455,000,000 <div>12-month term: 25% Federal (32,500,000) and 75% Local (\$97,500,000)</div>
	TERMS (if applicable): January 1, 2024 through June 30, 2025 (18 months); July 1, 2025 through June 30, 2026 (12 months); and July 1, 2026 through June 30, 2027 (12 months)
	Explanation: These are for additional terms to include one 18-month term and two 12-month terms for the current FCPS contracts.
PURPOSE OF REQUEST	The purpose of this request is to extend the current FCPS Contracts based on State of California Department of Social Services (CDSS) approval to complete the implementation of the Family First Prevention Services Act (FFPSA) Part IV and to stabilize the programs to ensure ongoing services and placement for children, youth, and Non-Minor Dependents (NMDs) in need.
BACKGROUND (include internal/external issues that may exist including any related motions)	<p>On December 4, 2018, the Board of Supervisors (BOS) provided delegated authority to the Director of DCFS and Chief Probation Officer, or their designees to execute FCPS Contracts with qualified organizations effective January 1, 2019 through June 30, 2020 (initial term), with options to extend for two additional 12-month periods and one additional 18-month period through December 31, 2023, and six months beyond the expiration date, if such time is necessary for the completion of a solicitation or negotiation of a new contract.</p> <p>On June 22, 2022, CDSS approved the extension of the RFSQ Solicitation Number #CMS-17-0016/0017 for FCPS Contracts from January 1, 2024, through June 30, 2027, and for an additional six months, if needed to complete a new solicitation. The additional contract extension periods will allow more time to fully implement the FFPSA Part IV.</p> <p>Currently there are 50 FFA, 12 FFA-ESC, and 27 STRTP contracted agencies. Since January 2019 through present one FFA and 13 STRTP contracts were terminated.</p> <p>The FFA contracts pay for the care and supervision of the children, youth and NMDs in Resource Family Homes and for FFA agencies to recruit, approve, and train Resource Families. The FFA contract also pays to provide professional support services to Resource Families and placed children, youth, and NMDs; and to ensure that the Resource Families meet the needs of placed children, youth and NMDs.</p> <p>The FFA-ESC contracts pay for the care and supervision of the children, youth and NMDs in FFA Resource Family Homes who are taken into protective custody on an emergency basis, after hours and on weekends and holidays. This contract also pays for FFA-ESC agencies to recruit, approve, and train Resource Families and for the reservation of an agreed upon number of beds for the FFA-ESC program to ensure bed availability.</p> <p>The STRTP contracts pay for the care and supervision of children, youth and NMDs in congregate care settings, and for professional intensive therapeutic and support services for those children, youth, and NMDs, and their families.</p>
EQUITY INDEX OR LENS WAS UTILIZED	<div> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No </div> <p>If Yes, please explain how: The CDSS and DCFS licensing, contracting, review, and selection process ensures equal opportunity for all qualified FFA, FFA-ESC and STRTP agencies.</p> <p>Also, the FCPS Contracts are monitored for compliance to ensure the Contractors meet the program goals and needs of placed children, youth and NMDs, in accordance with State and County requirements and the agencies' Program Statement, which ensure and support service delivery on basis of equity and fair treatment for all children, youth, and NMDs in care.</p>

SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: The FCPS Contract extensions supports Board Priority Number 1: Child Protection by providing care and supervision, mental health services, behavioral interventions, and professional intensive therapeutic and support services for Resource Families and placed children, youth and NMDs to ensure safety, permanency, well-being, self-sufficiency, and reunification for those children, youth NMDs, and their families.
DEPARTMENTAL CONTACTS	Name, Title, Phone # & Email: Luz Moran, Section Head Office: 626-569-6803 Email: Moranl@dcfs.lacounty.gov

**BOARD LETTER/MEMO
CLUSTER FACT SHEET
2 of 2 FCPS ISFC**

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	4/26/2023	
BOARD MEETING DATE	5/16/2023	
SUPERVISORIAL DISTRICT AFFECTED	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th	
DEPARTMENT(S)	Department of Children and Family Services (DCFS) and Probation Department	
SUBJECT	Extend the Foster Care Placement Services (FCPS) Contracts, which include the following programs: Intensive Services Foster Care for Children with Serious Emotional and Behavioral Needs (ISFC SEBN) and Intensive Services Foster Care for Children with Special Health Care Needs (ISFC SHCN)	
PROGRAM	ISFC SEBN and ISFC SHCN	
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Authorizes These extensions require a new Board Letter.	
SOLE SOURCE CONTRACT	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain why: In accordance with Board Policy 5.100, Sole Source Contracts and Amendments, County departments must provide advance written notice and justification to the Board prior to executing amendments to existing contracts, when the departments do not have delegated authority to execute such amendments. On April 14, 2023 DCFS notified the Board that it intended to submit a Board letter to request delegated authority for the Director of DCFS and the Chief Probation Officer to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term. The Board Letter requests delegated authority for the Director of Department of Children and Family Services (DCFS) and the Chief Probation Officer to amend the current FCPS Contracts to extend the contract term.	
DEADLINES/ TIME CONSTRAINTS	The current FCPS Contracts will expire on December 31, 2023; it is crucial to extend the FCPS Contracts prior to the expiration date to prevent interruption in placements and service delivery to the target populations.	
COST & FUNDING	Total cost: \$44,143,000 (18-month term) \$29,428,000 (12-month term) \$29,428,000 (12-month term) Totaling: \$102,999,000	Funding source: 18-month term: 25% Federal (\$11,035,750) and 75% Local (\$33,107,250) 12-month term: 25% Federal (\$7,357,000) and 75% Local (\$22,071,000) 12-month term: 25% Federal (\$7,357,000) and 75% Local (\$22,071,000)
	TERMS (if applicable): January 1, 2024 through June 30, 2025 (18 months); July 1, 2025 through June 30, 2026 (12 months); and July 1, 2026 through June 30, 2027 (12 months)	
	Explanation: These are for additional terms to include one 18-month term and two 12-month terms for the current FCPS contracts.	
PURPOSE OF REQUEST	The purpose of this request is to extend the current FCPS Contracts based on State of California Department of Social Services (CDSS) approval to complete the implementation of the Family First Prevention Services Act (FFPSA) Part IV and to stabilize the programs to ensure ongoing services and placement for children, youth, and Non-Minor Dependents (NMDs) in need.	

BACKGROUND (include internal/external issues that may exist including any related motions)	<p>On December 4, 2018, the Board of Supervisors (BOS) provided delegated authority to the Director of DCFS and Chief Probation Officer, or their designees to execute FCPS Contracts with qualified organizations effective January 1, 2019 through June 30, 2020 (initial term), with options to extend for two additional 12-month periods and one additional 18-month period through December 31, 2023, and six months beyond the expiration date, if such time is necessary for the completion of a solicitation or negotiation of a new contract.</p> <p>On June 22, 2022, CDSS approved the extension of the RFSQ Solicitation Number #CMS-17-0016/0017 for FCPS Contracts from January 1, 2024, through June 30, 2027, and for an additional six months, if needed to complete a new solicitation. The additional contract extension periods will allow more time to fully implement the FFPSA Part IV.</p> <p>Currently there are 16 ISFC-SEBN and six ISFC-SHCN contracted agencies. Since January 2019 through present eight ISFC-SEBN and four ISFC-SHCN contracts were terminated.</p> <p>The ISFC SEBN and ISFC SHCN contracts pay for the care and supervision of children, youth, and NMDs in a home-based setting by trained resource parents, and 24/7 crisis intervention, professional intensive therapeutic and support services by a clinician and an In-Home Support Counselor for ISFC-SEBN, or a Registered Nurse for ISFC-SHCN programs.</p>
EQUITY INDEX OR LENS WAS UTILIZED	<p><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>If Yes, please explain how: The CDSS and DCFS licensing, contracting, review, and selection process ensures equal opportunity for all qualified ISFC-SEBN and ISFC-SHCN agencies.</p> <p>Also, the ISFC-SEBN and ISFC-SHCN Contracts are monitored for compliance to ensure the Contractors meet the program goals and needs of placed children, youth, and NMDs, in accordance with State and County requirements and the agencies' Program Statement, which ensure and support service delivery on basis of equity and fair treatment for all children, youth, and NMDs in care.</p>
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<p><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>If Yes, please state which one(s) and explain how: The FCPS Contract extensions supports Board Priority Number 1: Child Protection by providing care and supervision, mental health services, behavioral interventions, and professional intensive therapeutic and support services for children, youth, and NMDs in home-based setting, to ensure safety, permanency, well-being, self-sufficiency, and reunification for those children, youth, NMDs, and their families.</p>
DEPARTMENTAL CONTACTS	<p>Name, Title, Phone # & Email: Lisa-Marie Kaye, CSA III Office: (213) 332-1359 Email: kayel@dcfs.lacounty.gov</p>



BRANDON T. NICHOLS
Director

**County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

510 S. Vermont Avenue, Los Angeles, California 90020
(213) 351-5602



Board of Supervisors
HILDA L. SOLIS
First District
HOLLY J. MITCHELL
Second District
LINDSEY P. HORVATH
Third District
JANICE HAHN
Fourth District
KATHRYN BARGER
Fifth District

May 16, 2023

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**REQUEST FOR APPROVAL TO EXTEND THE
FOSTER CARE PLACEMENT SERVICES MASTER CONTRACTS
(ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

SUBJECT

The Department of Children and Family Services (DCFS) and the Probation Department (Probation) requests the Board's approval to extend the term of the Foster Care Placement Services (FCPS) Contracts which include the Foster Family Agency (FFA), Intensive Services Foster Care FFA for children with Serious Emotional and Behavioral Needs (ISFC FFA-SEBN), Intensive Services Foster Care FFA for children with Special Health Care Needs (ISFC FFA-SHCN), and Short-Term Residential Therapeutic Program (STRTP) services Contracts; and to authorize the Director of DCFS to extend the term of the Foster Family Agency-Emergency Shelter Care (FFA-ESC) services Contract.

**JOINT RECOMMENDATION WITH THE INTERIM CHIEF PROBATION OFFICER OF
PROBATION DEPARTMENT THAT THE BOARD:**

1. Delegate authority to the Director of DCFS, or designee, and the Interim Chief Probation Officer, or designee, to execute amendments substantially similar to the attached amendment, to the FCPS Contracts with the Contractors listed on Attachment I. The amendment will extend the contract term effective January 1, 2024 through June 30, 2025, with options to extend for up to two one-year renewal periods through June 30, 2027, and six months beyond the expiration date, if such time is necessary for the completion of a solicitation or negotiation of new contracts.

"To Enrich Lives Through Effective and Caring Service"

2. Delegate authority to the Director of DCFS, or designee, to execute amendments substantially similar to the attached amendment, to the FFA-ESC Contracts with the Contractors listed on Attachment II. The amendment will extend the contract term effective January 1, 2024 through June 30, 2025, with options to extend for up to two one-year renewal periods through June 30, 2027, and six months beyond the expiration date, if such time is necessary for the completion of a solicitation or negotiation of new contracts.
3. Delegate authority to the Director of DCFS, or designee, to exercise contract extension options for the FCPS Contracts by written notice, after applicable Federal, State and County contracting regulations are observed, sufficient funding is available, and County Counsel approval is obtained, and instruct DCFS to notify the Board and the Chief Executive Office (CEO), in writing, within ten (10) workdays of execution of the extension option. The Contracts extension options are 1) July 1, 2025 through June 30, 2026, 2) July 1, 2026 through June 30, 2027 and 3) for a period not to exceed six additional months, from July 1, 2027 through December 31, 2027, if such additional time is necessary to complete the solicitation or negotiation of new contracts.
4. Delegate authority to the Director of DCFS, or designee, and the Interim Chief Probation Officer, or designee, to execute FCPS Contracts on a flow basis to meet the County's need for provision of foster care services with qualified non-profit organizations resulting from subsequent Request for Statement of Qualifications (RFSQ) solicitation re-opening periods or a negotiated contract solicitation process, throughout the term of the FCPS Contracts, provided sufficient funding is available and prior County Counsel approval is obtained, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of contract execution.
5. Delegate authority to the Director of DCFS, or his designee, to execute additional FFA-ESC services contracts on a flow basis to meet the County's need for provision of foster care services with qualified FFA agencies, provided sufficient funding is available and prior County Counsel approval is obtained, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of contract execution.
6. Delegate authority to the Director of DCFS, or designee, to execute amendments to the FFA-ESC Contracts to increase maximum contract sum, if CDSS approves additional FFA-ESC beds beyond six beds per contractor throughout the term of the Contracts, after applicable Federal, State and County contracting regulations are observed, sufficient funding is available, and County Counsel approval, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of execution of amendments.

7. Delegate authority to the Director of DCFS, or designee, and the Interim Chief Probation Officer, or designee, to terminate the FCPS Contracts for Contractor's Default or Convenience, in instances including but not limited to, when a Contractor no longer has a California Department of Social Services (CDSS) Community Care Licensing Division (CCLD) facility license, or an Aid to Families with Dependent Children-Foster Care (AFDC-FC) Rate termination is issued by CDSS Foster Care Rates and Outcomes Bureau, or Contractor initiates termination for convenience, after County Counsel approval, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of execution of terminations.
8. Delegate authority to the Director of DCFS, or designee, and the Interim Chief Probation Officer, or designee, to amend FCPS Contracts to meet program needs or to incorporate additions or changes, as mandated by Federal, State, County, or Municipal laws, regulations, or court orders, after County Counsel approval, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of execution of amendments.
9. Delegate authority to the Director of DCFS, or designee, and the Interim Chief Probation Officer, or designee, to amend the FCPS Contracts in instances of acquisitions, mergers, or other changes in ownership, after County Counsel approval, and instruct DCFS to notify the Board and the CEO, in writing, within ten (10) workdays of execution of the amendments.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

DCFS and the Probation have the responsibility of ensuring the safety and welfare of children, youth, and Non-Minor Dependents (NMD) under their supervision as described in the California Welfare Institutions Code, Sections 300 and 602. The target demographics for the FFA program are children, youth and NMDs, ages 0 up to their 21st birthday, in need of a temporary or permanent family setting; for ISFC FFA-SEBN are children ages 6 up to their 21st birthday who are seriously emotionally disturbed with behavioral challenges and have history of severe behavioral problems; for ISFC FFA-SHCN are children ages 0 up to their 21st birthday who have a condition that can rapidly deteriorate resulting in permanent injury or death or who have a medical condition that requires specialized in-home health care and are not able to remain in their home or placed in a lower level of care; for STRTP are children, youth and NMDs, ages 0 up to their 21st birthday, who require a structured program and closer supervision than is usually provided in a relative or foster family home setting; and for FFA-ESC program are children, youth and NMDs, ages 0 up to their 21st birthday, including sibling groups, pregnant teens and parenting teens with their infant(s).

The priority target demographic needs of DCFS and Probation are American Indian, Commercially Sexually Exploited Children (CSEC), NMDs, children with acute mental health issues, expecting and parenting youth, developmentally disabled, and Lesbian, Gay, Bi-sexual, Questioning, and Transgender (LGBTQ). The programs offer safe environments for children placed in out-of-home care. The recommended actions will make it possible for DCFS and Probation to continue ensuring safety and well-being of children under their supervision and to implement and comply with the State of California Assembly Bills (AB) 403 and 1997 Continuum of Care Reform, AB 153, and Family First Prevention Services Act of 2018 (FFPSA) recommendations to better serve children and youth in California's child welfare system.

Unfortunately, due to the COVID-19 pandemic, the implementation of the FFPSA, and the transitions to avoid the Institution for Mental Diseases (IMD) designations, DCFS lost resource family homes, STRTP beds, and contracts with numerous agencies, since 2020. It is anticipated that DCFS will continue to lose resources and beds despite its efforts to recruit resource family homes and re-opening the RFSQ solicitation process to procure new contracts. DCFS is also developing innovative model of care programs to address the unmet complex care needs of children, youth, and NMDs and has plans to re-open the RFSQ solicitation on an open-continuous basis to further increase bed capacity.

The recommended actions will provide DCFS, the Probation Department and the Contractors additional time to increase bed capacity, continue the continuum of the child welfare system reform, and provide DCFS more time to develop a new RFSQ solicitation that incorporates contractor feedback, lessons learned from the COVID-19 pandemic, FFPSA implementation and innovative model of care programs to address unmet complex care needs. Additionally, the extension will ensure uninterrupted foster care services while DCFS works to rebuild the supply of providers lost during recent years.

Implementation of Strategic Plan Goals

The recommended actions are consistent with the Countywide Strategic Plan Goal No. 1, Make Investments That Transform Lives: Strategy 1.2, Deliver comprehensive and seamless services to those seeking assistance from the County.

FISCAL IMPACT/FINANCING

The estimated placement cost for the initial 18-month period for FFA related services contracts is \$189,300,000. If all renewal options, including the additional six-month extension are exercised, the total estimated placement cost for the FFA related services contracts is approximately \$441,700,000.

The estimated placement cost for the initial 18-month period for FFA-ESC related services contracts is \$855,360. If all renewal options, including the additional six-month extension are exercised, the total estimated placement cost for the FFA-ESC related services contracts is approximately \$1,995,840.

The estimated placement cost for the initial 18-month period for ISFC-SEBN related services contracts is \$36,030,000. If all renewal options, and the additional six-month extension are exercised, the total estimated placement cost for the ISFC-SEBN related services contracts is approximately \$84,070,000.

The estimated placement cost for the initial 18-month period for ISFC-SHCN related services contracts is \$8,113,000. If all renewal options, and the additional six-month extension are exercised, the total estimated placement cost for the ISFC-SHCN related services contracts is approximately \$18,929,000.

The estimated placement cost for the initial 18-month period for STRTP related contracts is \$195,000,000. If all renewal options, and the additional six-month extension are exercised, the total estimated placement cost for the STRTP contracts is approximately \$455,000,000.

The total estimated placement cost for all the Master Contracts for the initial 18-month term is \$429,298,360 through FY 24-25 and will be funded using approximately 25 percent Federal revenue and 75 percent NCC under the Title IV-E Waiver for FFA, ISFC-SEBN, ISFC-SHCN, and STRTP contracts and 85 percent Federal and 15 percent NCC for FFA-ESC contracts. Funding will be included in DCFS' FY 24-25 and FY 25-26 Assistance Budget request.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

As a result of RFSQ solicitation CMS #17-0016/0017, DCFS has the following 111 FCPS contracts which expire December 31, 2023: 50 FFA, 12 FFA-ESC, 16 ISFC-SEBN, 6 ISFC-SHCN, and 27 STRTP.

On March 2, 2020, the State of California declared a State of Emergency due to the unprecedented COVID-19 Health Emergency. The COVID-19 pandemic created many problems for the nation, the State of California, and our foster care placement services systems. Many contracted agencies struggled with staffing shortages, financial strain, and were challenged to provide direct care services for children, youth and NMDs in a new environment. During this period, DCFS worked tirelessly to support the agencies, offered them resources and technical assistance.

On October 1, 2021, the Family First Prevention Services Act (FFPSA) became operative and added new service requirements to the STRTP program. Many contracted agencies are undergoing structural and staffing changes and are in the midst of reducing capacity to meet the requirements of FFPSA and avoid Institution for Mental Diseases (IMD) designation.

On June 22, 2022, pursuant to California Department of Social Services (CDSS) Manual of Policies and Procedures, 23-621.1.15.151 and 23-621.1.15.152, DCFS received approval from CDSS to extend the current RFSQ solicitation #CMS-17-0016/0017 and extend the FCPS Contracts through June 30, 2027 with an additional six months, if such time is necessary for the completion of a solicitation or negotiation of new contracts.

CONTRACTING PROCESS

In compliance with Board Policy 5.100, Sole Source Contracts and Amendments, on April 14, 2023 DCFS notified the Board that it intended to submit a Board letter to request delegated authority for the Director of DCFS and the Chief Probation Officer to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term. DCFS used an RFSQ solicitation process, as approved by CDSS, to recruit qualified organizations to provide FCPS services. DCFS will re-open the RFSQ solicitation on an open-continuous basis to execute contracts through June 30, 2027.

IMPACT ON CURRENT SERVICES

The approval to extend the term of the FCPS Contracts will ensure uninterrupted placement services to the children, youth, and NMDs placed under the County of Los Angeles' supervision.

CONCLUSION

Upon Board approval, the Executive Officer, Board of Supervisor, is requested to return one adopted stamped Board Letter to DCFS and Probation.

Department of Children and Family Services
Contracts Administration
Attention: Leticia Torres-Ibarra, Manager
510 S. Vermont Ave.
Los Angeles, CA 90020

Probation Department
Contract Management Division
Attention: Latasha Howard
9150 E. Imperial Hwy.
Downey, CA 90242

The Honorable Board of Supervisors
May 2, 2023
Page 7

Respectfully submitted,

BRANDON T. NICHOLS
Director
Department of Children and Family Services

Karen L. Fletcher
Interim Chief Probation Officer
Probation Department

BTN:CMM:KDR
LTI:EO:mr

Attachments

- c. Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors



AMENDMENT NUMBER X

TO

X PROGRAM CONTRACT

ASSISTANCE LISTING NUMBER #93.658

CONTRACT NUMBER 19-XX-XX

WITH

-AGENCY NAME-

X 2023

**COUNTY OF LOS ANGELES
AMENDMENT NUMBER X TO
X PROGRAM
CONTRACT NUMBER 19-XX-XX**

WITH

-AGENCY NAME-

This Amendment Number X to the X Program Contract Number 19-XX-XX is made and entered into by and between the County of Los Angeles, hereinafter referred to as "COUNTY" and X, hereinafter referred to as "CONTRACTOR" on the date this Amendment Number X is signed by the Director of the Department of Children and Family Services (DCFS) or designee and Chief Probation Officer of Probation Department or designee.

WHEREAS, on December 4, 2018, the Board of Supervisors approved the X Program Contracts with certain qualified non-profit corporations; and

WHEREAS, on Month XX, 2023, the Board of Supervisors delegated authority to the Director of DCFS or designee and the Chief Probation Officer of Probation Department or designee to amend this Contract; and

WHEREAS, this Amendment is prepared pursuant to the provisions set forth in Part II, Standard Terms and Conditions, Section 5.0, CHANGES AND AMENDMENTS, of the X Contract; and

WHEREAS, CONTRACTOR warrants that it possesses the competence, expertise, and personnel necessary to provide such services, and understands for purposes of this Contract considers itself a sub-recipient insofar as compliance with Office of Management and Budget (OMB) 2 CFR Part 200 – Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and

NOW THEREFORE, COUNTY and CONTRACTOR mutually agree to amend the X Contract as follows:

1. PART I: UNIQUE TERMS AND CONDITIONS, Section 3.0 TERM, is amended to add sub-section 3.2.2. to read as follows:

- 3.2.2. The term of this contract is extended effective January 1, 2024, through June 30, 2025, with options to extend for up to two one-year renewal periods through June 30, 2027 and six months beyond the expiration date, if such time is necessary for the completion of a solicitation or negotiation of new contracts. Each such option and extension shall be exercised at the discretion of the Director of DCFS and the Chief Probation Officer; and

extended by the Director of DCFS by written notice to the CONTRACTOR thirty (30) days prior to the expiration of the Contract term, provided approval from County Counsel is obtained prior to any such extension.

2. PART I: UNIQUE TERMS AND CONDITIONS, Section 6.0 INSURANCE COVERAGE REQUIREMENTS, is amended to add sub-section 6.7 to read as follows:

6.7 Cyber (Privacy/Network Security) Liability:

The CONTRACTOR shall secure and maintain cyber liability insurance coverage with limits of \$2 million per occurrence and \$3 million in the aggregate during the term of the Contract, including coverage for: network security liability; privacy liability; privacy regulatory proceeding, defense, response, expenses and fines; technology professional liability (errors and omissions); privacy breach expense reimbursement (liability arising from the loss or disclosure of COUNTY Information no matter how it occurs); system breach; denial or loss of service; introduction, implantation, or spread of malicious software code; unauthorized access to or use of computer systems; and data/information loss and business interruption; any other liability or risk that arises out of the Contract. The CONTRACTOR shall add the COUNTY as an additional insured to its cyber liability insurance policy and provide to the COUNTY certificates of insurance evidencing the foregoing upon the COUNTY's request. The procuring of the insurance described herein, or delivery of the certificates of insurance described herein, shall not be construed as a limitation upon the CONTRACTOR's liability or as full performance of its indemnification obligations hereunder. No exclusion/restriction for unencrypted portable devices/media may be on the policy.

3. Exhibit XX: Information Security and Privacy Requirements is deleted in its entirety and replaced with Exhibit XXX, Information Security and Privacy Requirements revised XX-XX-XXXX, as attached to this Amendment.

**ALL OTHER TERMS AND CONDITIONS OF THE CONTRACT REMAIN IN FULL
FORCE AND EFFECT**

**COUNTY OF LOS ANGELES
AMENDMENT NUMBER X TO
X PROGRAM
CONTRACT NUMBER 19-XX-XX**

IN WITNESS WHEREOF, the Board of Supervisors of the County of Los Angeles has caused this Amendment to be subscribed on its behalf by the Director of the Department of Children and Family Services and Chief Probation Officer of the Probation Department and the CONTRACTOR has subscribed the same through its authorized officers, as of the day, month and year first above written. The persons signing on behalf of the CONTRACTOR certify that they are authorized to bind the CONTRACTOR in this Amendment. This Amendment may be executed in separate counterparts and may be delivered by electronic facsimile; each counterpart, when executed and delivered, shall constitute a duplicate original but all counterparts together shall constitute a single agreement.

COUNTY OF LOS ANGELES

CONTRACTOR

By: _____
BRANDON T. NICHOLS
Director
Department of Children and
Family Services

Name of Agency

By (Signature): _____

Name: _____

Title: _____

By: _____
Karen L. Fletcher
Interim Chief Probation Officer
Probation Department

By (Signature): _____

Name: _____

Title: _____

Tax Identification Number

APPROVED AS TO FORM:

DAWYN R. HARRISON,
County Counsel

By: _____
David Beaudet, Senior Deputy County Counsel

**County of Los Angeles
Department of Children and Family Services
Foster Care Placement Services Contracts**

	Foster Family Agency Contractors	Contract Number
1	Alliance Human Services, Inc.	19-01-01
2	Alpha Treatment Centers	19-01-02
3	Aspiranet	19-01-03
4	Hamburger Home	19-01-04
5	Building Bridges Foster Family Agency	19-01-05
6	Childhelp, Inc.	19-01-06
7	ChildNet Youth and Family Services, Inc.	19-01-07
8	Children's Bureau of Southern California	19-01-08
9	David and Margaret Home, Inc.	19-01-09
10	Eggleston Youth Centers, Inc.	19-01-10
11	Extraordinary Families	19-01-11
12	Families Uniting Families	19-01-12
13	Five Acres - The Boys' and Girls' Aid Society of Los Angeles County	19-01-13
14	Florence Crittenton Services of Orange County, Inc.	19-01-14
15	Fred Jefferson Memorial Home for Boys	19-01-15
16	Futuro Infantil Hispano, Foster Family Agency	19-01-16
17	Guardians of Love	19-01-17
18	Hathaway-Sycamores Child and Family Services	19-01-18
19	Hermanitos Unidos - Siblings United Foster Family Agency	19-01-19
20	Holy Family Services Adoption and Foster Care	19-01-20
21	Inner Circle Foster Family Agency, Inc.	19-01-21
22	Koinonia Foster Homes, Inc.	19-01-22
23	Latino Family Institute, Inc.	19-01-23
24	McKinley Children's Center, Inc.	19-01-24
25	New Life Foster Family Agency	19-01-25
26	Niños Latinos Unidos, Inc.	19-01-26
27	Nuevo Amanecer Latino Children's Services	19-01-27
28	Olive Crest	19-01-28
29	Optimist Boys' Home and Ranch, Inc.	19-01-29
30	Penny Lane Centers	19-01-30
34	The Dangerfield Institute of Urban Problems	19-01-31
31	Personal Involvement Center, Inc.	19-01-32
32	Seneca Family of Agencies	19-01-33
33	Serenity, Inc. Foster Care and Adoption	19-01-34
35	The Road Ahead Family Services	19-01-36

**County of Los Angeles
Department of Children and Family Services
Foster Care Placement Services Contracts**

36	The Village Family Services, Inc.	19-01-37
37	Trinity Youth Services	19-01-38
38	Vista Del Mar Child and Family Services	19-01-39
39	Walden Environment	19-01-40
40	Wayfinder Family Services	19-01-41
41	West Covina Foster Family Agency	19-01-42
42	Allies For Every Child	19-01-43
43	A Greater Love Foster Family Agency	19-01-44
44	Korean American Family Services, Inc.	19-01-45
45	Victor Treatment Centers, Inc.	19-01-46
46	Hillsides	19-01-47
47	Fleming and Barnes, Inc.	19-01-48
48	Hanna's House	19-01-49
49	There is Hope Foster Family Agency	19-01-50
50	Bethany Christian Services of Southern California	19-01-51
	Intensive Services Foster Care - Serious Emotional Behavioral Needs Contracts	Contract Number
1	Alliance Human Services, Inc.	19-03-01
2	Aspiranet	19-03-03
3	Hamburger Home	19-03-04
4	ChildNet Youth and Family Services, Inc.	19-03-05
5	Five Acres - The Boys' and Girls' Aid Society of Los Angeles County	19-03-07
6	McKinley Children's Center, Inc.	19-03-11
7	Nuevo Amanecer Latino Children's Services	19-03-12
8	Olive Crest	19-03-13
9	Penny Lane Centers	19-03-14
10	Trinity Youth Services	19-03-15
11	Vista Del Mar Child and Family Services	19-03-16
12	Eggleston Youth Centers, Inc.	19-03-18
13	Hathaway-Sycamores Child & Family Services	19-03-19
14	The Village Family Services, Inc.	19-03-20
15	Wayfinder Family Services	19-03-21
16	Victor Treatment Centers, Inc.	19-03-22
	Intensive Services Foster Care - Special Health Care Needs Contracts	Contract Number
1	Alliance Human Services, Inc.	19-04-01

**County of Los Angeles
Department of Children and Family Services
Foster Care Placement Services Contracts**

2	Nuevo Amanecer Latino Children's Services	19-04-04
3	Olive Crest	19-04-05
4	Penny Lane Centers	19-04-06
5	The Village Family Services, Inc.	19-04-08
6	Wayfinder Family Services	19-04-09
	Short-Term Residential Therapeutic Program Contracts	Contract Number
1	Boys Republic	19-05-01
2	Five Acres - The Boys' and Girls' Aid Society of Los Angeles County	19-05-04
3	Hathaway-Sycamores Child and Family Services	19-05-06
4	Hillsides	19-05-07
5	Optimist Boys' Home and Ranch, Inc.	19-05-09
6	Rancho San Antonio Boys Home, Inc.	19-05-10
7	St. Anne's Family Services	19-05-11
8	Trinity Youth Services	19-05-12
9	Heritage Group Homes, Inc.	19-05-14
10	McKinley Children's Center, Inc.	19-05-15
11	Eggleston Youth Centers, Inc.	19-05-19
12	San Gabriel Children's Center, Inc.	19-05-20
13	Luvlee's Residential Care Inc.	19-05-21
14	Fields Comprehensive Youth Services, Inc.	19-05-23
15	Vista Del Mar Child and Family Services	19-05-24
16	The Dangerfield Institute of Urban Problems	19-05-25
17	Garces Residential Care Services	19-05-26
18	Bourne, Inc.	19-05-27
19	Rite of Passage Adolescent Centers and Schools, Inc.	19-05-29
20	West Covina Foster Family Agency	19-05-30
21	Dream Home Care, Inc.	19-05-32
22	Humanistic Foundation, Inc.	19-05-34
23	Fleming & Barnes, Inc.	19-05-35
24	Mary's Shelter	19-05-36
25	Mindful Growth Foundation	19-05-37
26	The Virtuous Woman	19-05-39
27	ZOE International	19-05-40

**County of Los Angeles
Department of Children and Family Services
Foster Care Placement Services Contracts**

	Foster Family Agency-Emergency Shelter Care Contractors	Contract Number
1	Hamburger Home	19-02-01
2	ChildNet Youth and Family Services, Inc.	19-02-02
3	Extraordinary Families	19-02-03
4	Futuro Infantil Hispano, Foster Family Agency	19-02-04
5	Hathaway-Sycamores Child and Family Services	19-02-05
6	Hermanitos Unidos - Siblings United Foster Family Agency	19-02-06
7	McKinley Children's Center, Inc.	19-02-07
8	Olive Crest	19-02-08
9	Optimist Boys' Home and Ranch, Inc.	19-02-09
10	Serenity, Inc. Foster Care and Adoption	19-02-10
11	The Road Ahead Family Services	19-02-11
12	Koinonia Foster Homes, Inc.	19-02-12

SOLE SOURCE CHECKLIST

Department Name: _____

- ☐ New Sole Source Contract
- ☐ Sole Source Amendment to Existing Contract
- Date Existing Contract First Approved: _____

Check (✓)	JUSTIFICATION FOR SOLE SOURCE CONTRACTS AND AMENDMENTS Identify applicable justification and provide documentation for each checked item.
	➤ Only one bona fide source (monopoly) for the service exists; performance and price competition are not available. A monopoly is an <i>“Exclusive control of the supply of any service in a given market. If more than one source in a given market exists, a monopoly does not exist.”</i>
	➤ Compliance with applicable statutory and/or regulatory provisions.
	➤ Compliance with State and/or federal programmatic requirements.
	➤ Services provided by other public or County-related entities.
	➤ Services are needed to address an emergent or related time-sensitive need.
	➤ The service provider(s) is required under the provisions of a grant or regulatory requirement.
	➤ Services are needed during the time period required to complete a solicitation for replacement services; provided services are needed for no more than 12 months from the expiration of an existing contract which has no available option periods.
	➤ Maintenance and support services are needed for an existing solution/system during the time to complete a solicitation for a new replacement solution/system; provided the services are needed for no more than 24 months from the expiration of an existing maintenance and support contract which has no available option periods.
	➤ Maintenance service agreements exist on equipment which must be serviced by the original equipment manufacturer or an authorized service representative.
	➤ It is more cost-effective to obtain services by exercising an option under an existing contract.
	➤ It is in the best economic interest of the County (e.g., significant costs and time to replace an existing system or infrastructure, administrative cost and time savings and excessive learning curve for a new service provider, etc.). In such cases, departments must demonstrate due diligence in qualifying the cost-savings or cost-avoidance associated with the best economic interest of the County.

Chief Executive Office

Date

Sole Source Justification
FOSTER CARE PLACEMENT SERVICES MASTER CONTRACTS
1/1/2024 to 6/30/2027

1. What is being requested?

In accordance with Board Policy 5.100, Sole Source Contracts and Amendments, County departments must provide advance written notice and justification to the Board prior to executing amendments to existing contracts, when the departments do not have delegated authority to execute such amendments. On April 14, 2023 DCFS notified the Board that it intended to submit a Board letter to request delegated authority for the Director of DCFS and the Chief Probation Officer to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term.

The Department of Children and Family Services (DCFS) and the Probation Department request delegated authority to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term. The FCPS Contracts include the following programs: Foster Family Agency (FFA), FFA-Emergency Shelter Care (FFA-ESC), Intensive Services Foster Care FFA for children with Serious Emotional and Behavioral Needs (ISFC-SEBN), Intensive Services Foster Care FFA for children with Special Health Care Needs (ISFC-SHCN) and the Short-Term Residential Therapeutic Program (STRTP).

2. Why is the product needed – how will it be used?

These FCPS Contracts are needed to serve children, youth, and Non-Minor Dependents (NMDs) in out-of-home care. Services will be delivered by the FCPS contracted providers which will include, but are not limited to care, supervision, mental health services, and behavioral interventions.

The contract extensions will allow DCFS and the Probation Department to continue ensuring safety and well-being, and uninterrupted placement services are provided to the children, youth, and NMDs placed under the County of Los Angeles' supervision. Also, the approvals will provide DCFS, the Probation Department and the Contractors additional time to increase bed capacity, continue the continuum of the child welfare system reform, and provide DCFS more time to develop a new RFSQ solicitation that incorporates contractor feedback, lessons learned from the COVID-19 pandemic, FFPSA implementation and innovative model of care programs to address unmet complex care needs.

3. Is this brand of product the only one that meets the user's requirements?

Yes, FCPS services are provided by licensed, contacted providers based on the needs of the children, youth and NMDs; and in accordance to their case and treatment plans.

4. Have other products or vendor been considered?

All vendors who meet the qualifications are considered. However, it is not feasible to bring on new vendors at this time. This request is to extend the current executed contracts which resulted from a solicitation. All providers who met the qualifications of the solicitation were selected and awarded a contract.

5. Will purchase of this product avoid other costs?

Yes, the contract extensions will maintain the current costs as established by the State of California Department of Social Services.

6. Is this product proprietary or available from other dealers?

FCPS are available from multiple licensed foster care service providers within Los Angeles County.

DCFS will reopen the FCPS solicitation as needed for the provision of additional foster care services with qualified non-profit organizations throughout the term of the FCPS Contracts.

7. Reasonableness of price. Does County obtain a percentage discount or special discount not available to the private sector.

No, the price for the contracted services are based on rates established by the State of California Department of Social Services.

8. What is the dollar value of the existing equipment?

There is no dollar value for existing equipment as the FCPS contracts pay for placement services.



**County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

510 S. Vermont Avenue, Los Angeles, California 90020
(213) 351-5602

BRANDON T. NICHOLS
Director



Board of Supervisors
HILDA L. SOLIS
First District
HOLLY J. MITCHELL
Second District
LINDSEY P. HORVATH
Third District
JANICE HAHN
Fourth District
KATHRYN BARGER
Fifth District

April 14, 2023

To: Supervisor Janice Hahn, Chair
Supervisor Hilda L. Solis
Supervisor Holly J. Mitchell
Supervisor Lindsey P. Horvath
Supervisor Kathryn Barger

From: Brandon T. Nichols
Director

NOTICE OF INTENT TO AMEND THE FOSTER CARE PLACEMENT SERVICES CONTRACTS

In accordance with Board Policy 5.100, Sole Source Contracts and Amendments, County departments must provide advance written notice and justification to the Board prior to executing amendments to existing contracts, when departments do not have delegated authority to execute such amendments.

In compliance with Board Policy 5.100, Sole Source Contracts and Amendments, this is to notify the Board that the Department of Children and Family Services (DCFS) intends to submit a Board letter to request delegated authority for the Director of DCFS and the Chief Probation Officer to amend the current Foster Care Placement Services (FCPS) Contracts to extend the contract term. The FCPS include the following contracted programs: 1) Foster Family Agency (FFA), 2) Intensive Services Foster Care FFA for children with Serious Emotional and Behavioral Needs (ISFC FFA-SEBN), 3) Intensive Services Foster Care FFA for children with Special Health Care Needs (ISFC FFA-SHCN), 4) Short-Term Residential Therapeutic Program (STRTP), and 5) Foster Family Agency-Emergency Shelter Care (FFA-ESC) services.

BACKGROUND

DCFS and the Probation Department (Probation) have the responsibility of ensuring the safety and welfare of children, youth, and Non-Minor Dependents (NMDs) under their supervision. The target demographics for the FFA program are children, youth and NMDs, ages 0 up to their 21st birthday, in need of a temporary or permanent family setting; for ISFC FFA-SEBN are children ages six up to their 21st birthday who are seriously emotionally disturbed with behavioral challenges and have history of severe behavioral problems; for ISFC FFA-SHCN are children ages 0 up to their 21st birthday

"To Enrich Lives Through Effective and Caring Service"

who have a condition that can rapidly deteriorate resulting in permanent injury or death or who have a medical condition that requires specialized in-home health care and are not able to remain in their home or placed in a lower level of care; for STRTP are children, youth and NMDs, ages 0 up to their 21st birthday, who require a structured program and closer supervision than is usually provided in a relative or foster family home setting; and for FFA-ESC program are children, youth and NMDs, ages 0 up to their 21st birthday, including sibling groups, pregnant teen and parenting teen with their infant(s).

The Board letter adopted by the Board on December 4, 2018, provided delegated authority to the Director of DCFS and the Chief Probation Officer to execute FCPS contract extension options through December 31, 2023, by written notice.

DCFS will request delegated authority to amend the FCPS Contracts to extend the contract term effective January 1, 2024 through June 30, 2025, with options to extend for up to two one-year renewal periods through June 30, 2027, and six months beyond the expiration date, if such time is necessary for the completion of a new solicitation or negotiation of new contracts.

JUSTIFICATION

The contract extensions will allow DCFS and Probation to continue ensuring safety and well-being, and uninterrupted placement services are provided to the children, youth, and NMDs placed under the County of Los Angeles' supervision and to implement and comply with the State of California Assembly Bills (AB) 403 and 1997 Continuum of Care Reform, AB 153, and Family First Prevention Services Act of 2018 recommendations to better serve children and youth in California's child welfare system.

On June 22, 2022, DCFS received approval from the California Department of Social Services (CDSS) to extend the current Request for Statement of Qualifications (RFSQ) solicitation and extend the term of the FCPS Contracts through June 30, 2027. DCFS will reopen the solicitation, as needed, for the provision of foster care services with qualified non-profit organizations throughout the term of the FCPS Contracts.

NOTIFICATION TIMELINE

Consistent with the procedures of Board Policy 5.100, DCFS is informing the Board of its intent to amend the current FCPS contracts to extend the contract term. DCFS will file a Board letter in the near future to request delegated authority to execute the amendments.

The Honorable Board of Supervisors
April 14, 2023
Page 3

If you have any questions or need additional information, please call me or your staff may contact Aldo Marin, Board Liaison, at (213) 371-6052 or marina@dcfs.lacounty.gov.

BTN:CMM:KDR
LTI:EO:gs

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors

GROW REDESIGN



County of Los Angeles
dps
DEPARTMENT OF
PUBLIC SOCIAL SERVICES

GROW Program



The General Relief Opportunities for Work (GROW) Program is General Relief's (GR) welfare-to-work program.

- GROW was implemented in 1999 and focused on job readiness for employable GR customers.
- Since the focus was job readiness, some GROW participants did obtain short term employment that paid minimum wage which is not considered a living wage in Los Angeles County.

Why Redesign?



To achieve success, we needed to change our program goal.

GROW Program's Goal:

To rapidly transition participants into the labor market.

New Program's Goal:

To develop job skills and knowledge for employment in high-demand fields by creating individualized career pathways and allowing for flexibility in what constitutes a “career”.

How was the Redesign developed?



Various elements contributed to developing the GROW Redesign:

- Hired a consultant to identify areas of improvement using a human-centered design approach.
- Researched labor market statistics and emerging industries.
- Obtained input from other County departments, workforce development boards, educational organizations, and business/employer related agencies.
- Conducted Focus Groups with GROW staff.
- Deployed surveys to GROW participants.

The New GROW Program...



Old Program – GROW	New Program - START
GROW Case Managers GROW Services Supervisors Job Developers	Career Pathfinders Career Coaches Career Designers

“The

START

Program



The START Program



The new redesigned START program focuses on:

- New Career Assessments
- Individualized Career Pathways
- Business/Employer Engagement
- Job Retention Services
- Technology
- Case Management



Career Assessment



A new assessment tool was developed to assist in determining career pathways for participants. The tool was vetted with internal and external stakeholders.

The new Career Assessment has questions and dialogue to:

- Identify barriers to participation and employment, as well as educational and employment history;
- Determine special needs that should be met (i.e. TAY, Fair Chance, etc.)
- Assess for soft skills, hobbies, and career interests;
- Develop short, mid, and long-term goals for the participant's specific career pathway; and
- Ensure collaborative agreement with customer on career goals.

Career Assessment (Cont.)



The new Career Assessment was piloted in two district offices for three months. The pilots' goal was to determine:

- How effective were the questions in obtaining information from our customers?;
- What changes if any are needed to the Career Assessment?; and
- How long does it take to administer the Career Assessment?

The same tool was used in both offices; however, one was instructed to administer the assessment over three appointments and the other over one appointment.

Career Assessment (Cont.)



Overall, the pilots' results indicated that:

- The new Career Assessment was effective in creating a dialogue that generated good career conversations;
- Minimal revisions were needed to the 70 questions (added two soft skills questions, revised three questions, and eliminated five questions); and
- Administering the tool during one appointment led to more Career Assessment completions.

The new Career Assessment was implemented in all 14 START District Offices.

Individualized Career Pathways

Individualized career pathways are being developed based on the participant's individual characteristics, circumstances, educational level, work experience and barriers to employment.

- Entrepreneurship
- Paid and Unpaid Work Experience
- Education
- Training
- START Connect



Based on a customer's assessment, some or all of the activities can be part of the customer's career pathway.

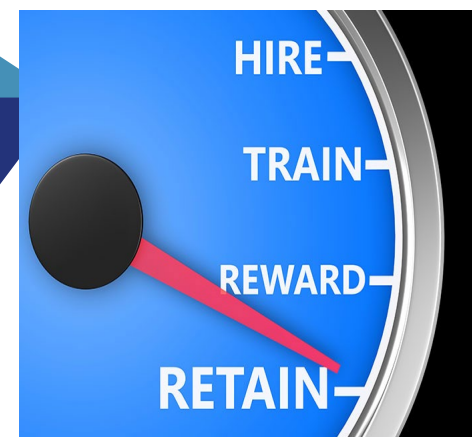


Business/Employer Engagement Unit

A Business Engagement unit was created within the START Program Section. Career Designers will be trained to assist in this process. The new unit will:

- Monitor the job market to develop training opportunities in emerging and growing job fields to better prepare our participants and to be competitive candidates.
- Engage employers to determine the employer's hiring needs and which skill sets are desired for job openings.
- Collaborate with the Department of Economic Opportunity to leverage new and existing partnerships for training and employment opportunities.

Job Retention Services



Job Retention Services will be redesigned to better support participants in retaining employment and/or continuing their career goals.

- Provide Job Retention Services to participants who no longer receive GR benefits due to excess earned income for up to 90 days from GR discontinuance.
- Will assist participants in maintaining employment and continuing their education goals to increase economic mobility.
- Job Retention Services will include services, such as personalized case management, ancillaries for transportation and employment related expenses, career pathway planning and much more.

Technology



START Program is exploring new ways to communicate with the participants using technology.

- Assist participants with obtaining cellphones, laptops, and internet access.
- To leverage technology and resources that are available to us to improve the way in which we provide services to our clients.
- CalSAWS will be modified to include features to assist in case management and add new activities and ancillaries.

Case Management



Our case management methodology was redesigned to enhance engagement with participants.

- Guiding our participants to identify their own specific goals and developing an action plan to achieve those goals.
- Incorporating different coaching techniques to empower and motivate them.
- Developing career pathways based on participant's goals, chosen field, circumstances and employment history.

“

Implementation



START Redesign – Phase I



Phase I of the redesign was completed in December 2021. The following was implemented:

- GROW/START Connect Activity
- Virtual/Telephonic Orientation
- Telephonic CMAs
- Technology Resource Guide
- TAYportunity Program
- Cell-Ed Work Ready Activity Pilot
- Partners and Contracts Review
- Trainings (Cell-Ed Work Ready and Redesign Overview)

START Redesign – Phase II



Phase II of the redesign was completed in December 2022. The following was completed:

- Career Assessment Pilot
- Career Pathways Pilot 1
- Video CMAs Pilot
- Laptop Lending Program with LACOE Pilot
- New Activity Needs Assessment
- Foundation Training

START Redesign – Phase III



Phase III began in January 2023. The following is in progress and/or has been completed:

- Library Laptop Loan Program
- Small Business/Entrepreneurship Classes
- Career Assessment Implementation
- Expansion of Skill Up L.A. Expansion
- *Ready, Set, START!* and *Career Exploration* Activities Pilots
- Career Pathways Pilot 2
- Transition Aged Youth Trauma-Informed Care Training
- START Name Change

START Program implementation is a multi-year effort.

Questions

