



MEASURE H

Citizens' Oversight Advisory Board

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 493, Los Angeles, California 90012
<https://homeless.lacounty.gov/oversight/>

**NOTE: THIS WILL BE A TELECONFERENCE MEETING.
DUE TO THE CLOSURE OF ALL COUNTY BUILDINGS, MEETING PARTICIPANTS
AND MEMBERS OF THE PUBLIC WILL NEED TO CALL IN TO THE MEETING.**

Measure H Citizens' Oversight Advisory Board Meeting AGENDA

1st District Appointee
John Naimo

2nd District Appointee
Amelia Williamson

3rd District Appointee
Christine Margiotta

4th District Appointee
Andrew Kerr

5th District Appointee
Peggy Edwards

**Executive Director,
Homeless Initiative**
Cheri Todoroff

Advisory Board Liaison
Rowena Magaña

DATE: Thursday, June 2, 2022
TIME: 1:00 p.m.
JOIN VIA WEBLINK: [Click here to join the meeting](#)
OR CALL IN (AUDIO ONLY): [+1 323-776-6996,,332572065#](tel:+13237766996)
(Ctrl+Click to follow link)

AGENDA

- I. Welcome & Introductions
- II. Approval of Minutes for the March 3, 2022 Regular Board Meeting
- III. General Public Comment
- IV. Updates on the Homeless Initiative Fiscal Year (FY) 2022-23 and FY 2023-24 Funding Recommendations Processes: Cheri Todoroff, Chief Executive Office – Homeless Initiative (CEO-HI)
- V. New Homeless Initiative Framework: Cheri Todoroff, CEO-HI
- VI. Update on the Blue Ribbon Commission on Homelessness (BRCH) Recommendations: Ashlee Oh, CEO-HI
- V. Reflections on the Homeless Initiative Framework and BRCH Recommendations: Cheri Todoroff, CEO-HI
- VII. Adjournment

If any person intends to submit documentation to the Advisory Board for its consideration prior to the meeting, such documentation shall be submitted via email to: CEO Measure H Oversight <MeasureHOversight@lacounty.gov>, no later than 5:00 p.m. the day before the scheduled meeting.

Next Meeting Date: Thursday, September 1, 2022 at 1:00 pm

Measure H Citizens' Oversight Advisory Board
Meeting Minutes
Thursday, March 3, 2022, Conference Call

ATTENDEES

Advisory Board: John Naimo, Christine Margiotta (Chair), Andrew Kerr, and Peggy Edwards

County Staff: Cheri Todoroff, Rowena Magaña, Christina Villacorte, Elizabeth Ben-Ishai, Jeremiah Rodriguez, and Angela Park

I. Welcome and Introductions

Ms. Margiotta called the meeting to order at 1:01 p.m.

II. Approval of Meeting Minutes

The December 2, 2021, meeting minutes were approved with no amendments.

III. General Public Comment

No general public comments.

IV. Audit of the Homeless and Housing Measure H Special Revenue Fund for the Year Ending June 30, 2021: Arlene Barrera & Oscar Valdez, Auditor Controller

- Ms. Barrera shared that there were no findings of non-compliance in the reporting or spending of Measure H funds.
- Total revenues of \$418.4M is comprised of \$418.6M in voter approved sales taxes and an investment loss of \$238K. The loss reported in the current year's financial report is to comply with government auditing/accounting standards, and investments will be offset when they mature in the future and are sold.
- Approximately \$336.7M of funds were spent on all strategies in Fiscal Year (FY) 2020-21, which left approximately \$81.8M unspent during the year (difference between total revenue of \$418.4M and expenditures \$336.7M).
- As of June 30, 2021, there was approximately \$179.0M in fund balance.
- The growth and fund balance is primarily attributable to better than anticipated sales tax revenues.
- The Los Angeles Homeless Services Authority (LAHSA) reported \$177.0M in expenditures (53% of total expenditures). Ms. Barrera noted that LAHSA's most recent financial audit report has not yet been finalized by their independent auditor.
- Mr. Naimo valued the feedback as it provided assurance that funding was being spent in areas it was programmed for. He stated that due to the significant reliance on LAHSA, the Advisory Board should have a check-in with LAHSA once a year regarding administrative status, finance, audits, and personnel. He also requested that each member receive a copy of the LAHSA audit report once it's finalized.
- Mr. Kerr agreed in the importance of paying attention to LAHSA and other partners that are connected to Measure H revenue. He also commended the County for the lack of findings and work on the audit.

V. Update on the Homeless Initiative Fiscal Year (FY) 2022-23 Funding Recommendations Process: Cheri Todoroff, Chief Executive Office-Homeless Initiative (CEO-HI)

- Ms. Todoroff shared the timeline for the FY 2022-23 Homeless Initiative Funding Recommendations Process that included:
 - A Board memo detailing CEO-HI's process to develop the funding recommendations, which was submitted to the Board of Supervisors (November 2021).
 - An on-line public comment period (January 2022).
 - Information gathered from the public comment period, experience from the strategies, and information learned from evaluations and reports, to develop FY 2022-23 Funding Recommendations (February 2022).
 - A public webinar with HI Strategy Leads to describe the recommended funding levels (February 2022).
 - A second public comment period along with a public hearing (March 2022).
 - A draft Board letter to be presented at the Homeless Policy Board Deputies Meeting (April 2022).
- The Funding Recommendations will be brought to the Board prior to the start of the FY, which will allow LAHSA to have their contracts in place at the beginning of the FY to maintain continuity, avoid delays, and pay provider invoices timely.
- CEO-HI recognized the importance of fully utilizing one-time dollars from State and Federal funding streams whenever possible, for the HI strategies.
- All service levels will be maintained for the remaining strategies with no curtailments. Due to expected level funding, strategy leads considered opportunities in which strategies could be more efficient, effective, including braided funding.
- CEO-HI was unable to accommodate most requests for increased funding; however, there are two areas with intentional and planned increases.
 - Increased funding is needed for operations at new interim housing sites and to accommodate the estimated increase in permanent supportive housing (PSH) slots and related services.
- Ms. Edwards applauded CEO-HI and partners in moving the funding process back, so that contracts are in place before the beginning of the FY, which is extremely important for service providers.
- Ms. Margiotta asked what the HI team is learning in terms of process and outcomes for Measure H funding.
 - Ms. Todoroff responded that CEO-HI is working to place dollars where they have the most impact, such as outreach, prevention, interim housing, and permanent housing, with focus on permanent housing exits and faster turnover in interim housing.
 - However, she noted that at least twice as much funding is needed in our homeless services system, and that homelessness will not be solved unless we prevent people from falling into homelessness, which includes tackling the affordable housing crisis and the shortfall of 500,000 affordable housing units in LA County.
- Mr. Kerr applauded the attention on the seriousness of the affordable housing crisis and noted policy makers need to be aware of the issue.
- Mr. Kerr asked if CEO-HI is continuing its work with academic institutions to identify and prevent those people who are likely to fall into homelessness.

- Ms. Todoroff mentioned an effort led by the California Policy Lab and Department of Health Services (DHS) that uses predictive analytics and County data to identify and contact people likely to become homeless.
- Mr. Naimo asked how Strategy D7 rental subsidies are administered. He also asked for a summary of the successes and short comings of the eviction moratorium and where the County stands in respect to it.
 - Ms. Todoroff stated that D7 is administered by DHS, in partnership with the Department of Mental Health (DMH), the Department of Public Health (DPH), and Brilliant Corners, which administers rental subsidies through the Flexible Housing Subsidy Pool (FHSP).
 - The number of FHSP local rental subsidies funded under D7 has held steady, while service needs have continued to grow.
 - FHSP has been extremely effective to creating PSH. FHSP has spurred lots of new development as developers have received commitment of an operating subsidy.
 - The CEO-HI estimates that only 10% of people who are eligible for a Federal subsidy get one because of the large gap in resources, which the FHSP can help close.
 - The eviction moratorium has been very impactful in keeping people from being evicted; although, there are concerns of increased evictions as components of the moratorium are lifted.
- Mr. Naimo asked how many people could be served if more funding was available.
 - Ms. Todoroff noted that there were 66,000 people experiencing homelessness (PEH), per the last homeless count. Some people will self-resolve, a couple of thousand people are connected annually to PSH, and many more are connected to Rapid Rehousing. This still leaves tens of thousands of PEH who are not able to access a rental subsidy.
 - There is a large gap between the number of Federal subsidies available and the number of people who are eligible. In addition, even with available rental subsidy resources, there will still be a shortfall of available affordable housing units.

VI. Homeless Initiative Website Re-design: Christina Villacorte, CEO-HI

- Ms. Villacorte shared the new Homeless Initiative website, which has been redesigned to create a one-stop shop for all LA County Homelessness information and focuses on the impact of Measure H and CEO-HI. Information on the website includes:
 - Sections that highlight the homeless count, affordable housing shortage, overrepresented demographics, COVID-19 response, Homekey, supportive services, employment services, funding recommendations, budget, challenges, ways forward, County partners, City specific solutions, CEO-HI responsibilities, and data.
 - An interactive housing map shows completed housing and housing in development (pipeline), while overlaying against the homeless count to share where the need is greatest and where housing is being developed.
 - The Advisory Board webpage details links to meeting archives, Measure H financial audits, and performance evaluations.
 - Videos that demonstrate work from the service providers.
 - A “Give and Get Help” section which aims to engage more people to be a part of the solution and how to find assistance for those in need.

- Ms. Edwards, Mr. Kerr, and Mr. Naimo complimented the website and requested that they be notified when the website goes live, so they can share the announcement.
- Ms. Margiotta appreciated the mindfulness to create a website that communicates to various audiences.
- One commenter asked if there any success stories around homelessness and substance use disorders (SUD).
 - Ms. Villacorte responded there are SUD stories that will get posted to the new website.

VII. Homeless Initiative Dashboard: Elizabeth Ben-Ishai, CEO-HI

- Ms. Ben-Ishai shared the HI Dashboard and the Functional Zero calculator, which will both be included on the new website, and were developed in partnership with United Way and the LA County Chief Information Office.
- The dashboard shows system-wide outcomes and Measure H specific outcomes for several key categories of data including: interim housing, permanent housing, prevention, increased income, and returns to homelessness.
 - Data can be filtered by Measure H outcomes, time period, or sub-population (families, single adults, veterans, and youth).
 - The dashboard data is updated quarterly for public awareness.
- The Functional Zero tool allows users to manipulate variables to project what it would take to get to “Functional Zero” in LA County, i.e., the point when a community’s homeless services system is able to prevent homelessness whenever possible and ensure that when homelessness occurs, it is rare, brief, and a one-time event.
- Variables that the user can manipulate include the base population of PEH, annual inflow, baseline system exits, self-resolutions, and additional system exits.
- Ms. Edwards asked if it is possible to also display some outcomes in percentages like “Returns to Homelessness” as it would make more sense.
 - Ms. Ben-Ishai agreed and will also look into that enhancement.
- With growing concerns from the public about how Measure H dollars are being spent, Mr. Naimo suggested that the County Public Information Officer promote the launch of the new website to describe activity with Measure H dollars.
- Ms. Margiotta asked how to tell the wholistic story of homelessness in LA County, as there is amazing work that is being done to combat homelessness, yet there are still many people who are still suffering.
 - Ms. Todoroff responded that she too thinks about this often and welcomes ideas on how to tell this story better.
 - Ms. Margiotta shared her appreciation for her willingness to collaborate.
- One commenter shared that the Governor will be proposing an initiative where people who are homeless with mental illness and drug addiction will be forced into some type of treatment program and asked how many people are displaced, living with chronic homelessness, or living with severe drug addiction.
 - Ms. Todoroff stated that 25-35% of PEH self-report that they are dealing with SUD issues. It is uncertain at this time, how this will correlate with the Governor’s proposition.
- One commenter asked if there are statistics on the number of people who returned back to homelessness, the associated causes, and how information is collected.
- One commenter suggested that the dashboard data be broken down by city level.

VIII. Adjournment

- Meeting ended at 2:50 p.m.
- Next meeting Thursday, June 2, 2022

Minutes submitted by: Rowena Magaña and Jeremiah Rodriguez

Minutes approved by: Cheri Todoroff



Updates on the Homeless Initiative Fiscal Year 2022-23 and Fiscal Year 2023-24 Funding Recommendations Processes

June 2, 2022

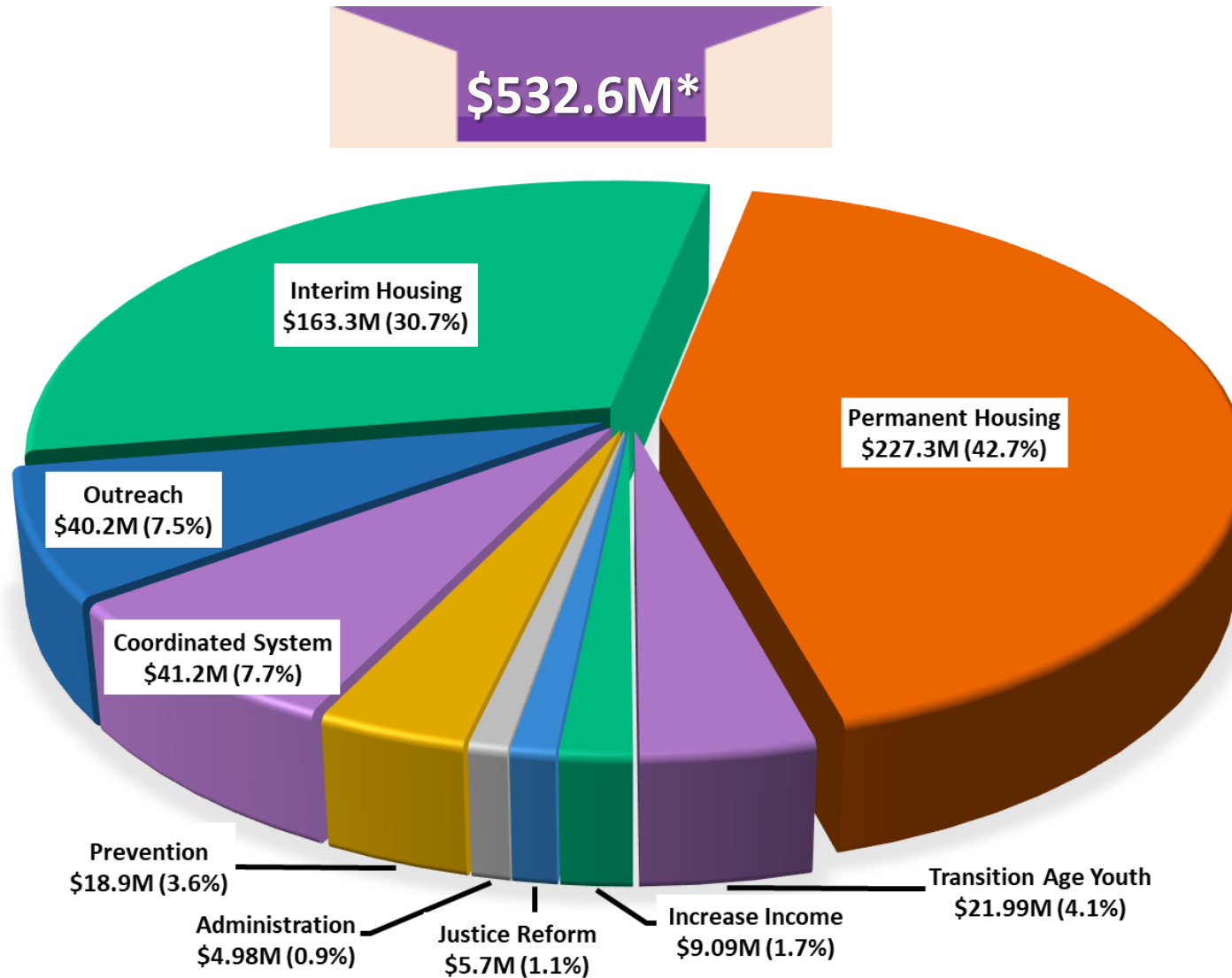
FY 2022-23 Homeless Initiative Funding Recommendations

- **ROBUST STAKEHOLDER ENGAGEMENT**

- **RECOMMENDATIONS:**

1. Approve \$523.6M to fund Homeless Initiative strategies (\$466,753,000 Measure H and \$65,860,000 Housing, Assistance and Prevention Program (HHAP) Round 3 funding)
2. Approve FY 2021-22 one-time Measure H carryover funding in the amount of \$22,562,000 and all HHAP Round 2 carryover
3. Allow carryover of Measure H funding included in agreements with local jurisdictions
4. Allow multi-year agreements with local jurisdictions
5. Re-assess funding allocation methodology for Glendale, Long Beach, and Pasadena Continuums of Care

Funding Allocations by Service Category



*Measure H - \$466.75M

*State HHAP - \$65.86M

MOTION BY SUPERVISOR JANICE HAHN

May 17, 2022

Accelerating Implementation of New Measure H Framework

On April 20, 2021, the Board directed the CEO-Homeless Initiative (HI) to report back with an assessment of the 51 HI strategies with recommendations to improve or modify existing strategies to address Los Angeles' ever-changing homeless crisis. On April 11, 2022, the CEO issued a report entitled "A New Framework to End Homelessness in Los Angeles County," which included recommendations focusing on 1) the rehousing system, 2) mainstream County government systems, and 3) partnerships with cities.

On May 3, 2022, the Board directed the CEO-HI to implement the recommendations set forth in the report, including, in FY 2022-23, implementing a streamlined set of strategies for the rehousing system, as defined in the report, by consolidating and simplifying strategies with the goal of maximizing administrative efficiency and providing flexibility to meet the unique needs of people experiencing homelessness. On May 3, 2022, the Board also directed the CEO-HI to report back in 60 days on the implementation of the streamlined strategies.

MOTION

SOLIS	_____
KUEHL	_____
HAHN	_____
BARGER	_____
MITCHELL	_____

The FY 2022-23 HI funding recommendations launch the implementation of the New Framework. The recommendations include increased funding for the rehousing system to house people experiencing homelessness who have been persistently underserved (people who remain homeless for a prolonged period of time) as well as new flexible funding that local jurisdictions need to support their regional efforts to prevent and address homelessness. The recommendations also provide CEO with the authority needed to administer streamlined continuous multi-year agreements with local jurisdictions which will reduce administrative burden for local jurisdictions and will support multi-year planning and implementation of local initiatives.

The FY 2023-24 HI funding recommendations will be fully focused on the New Framework and will result in even larger shifts in the rehousing system and investments in local jurisdictions. The current HI funding recommendation process had a timeline that began in November 2021 and resulted in funding recommendations coming to the Board on May 17, 2022. Given the need to build in a transition period to prepare for any funding shifts it is essential that the HI funding recommendation process for FY 2023/24 begin immediately.

I, THEREFORE MOVE that the Board of Supervisors:

- 1) Direct CEO-HI to implement the FY 2023-24 HI funding recommendation process immediately and provide a written report back to the Board in 60 days on the status including a description of the process and timeline that will be used to develop the funding recommendations;
- 2) Direct CEO-HI to submit the proposed FY 2023-24 HI funding recommendations to the Board in January 2023 including an analysis of any programs or services

that will be impacted by the funding recommendations and the recommended transition plan for those programs or services;

- 3) Direct CEO-HI to submit recommendations to the Board in January 2023 for mid-year budget adjustments to FY 2022-23 strategies to align with the New Framework and the proposed FY 2023-24 funding recommendations.

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JH:is



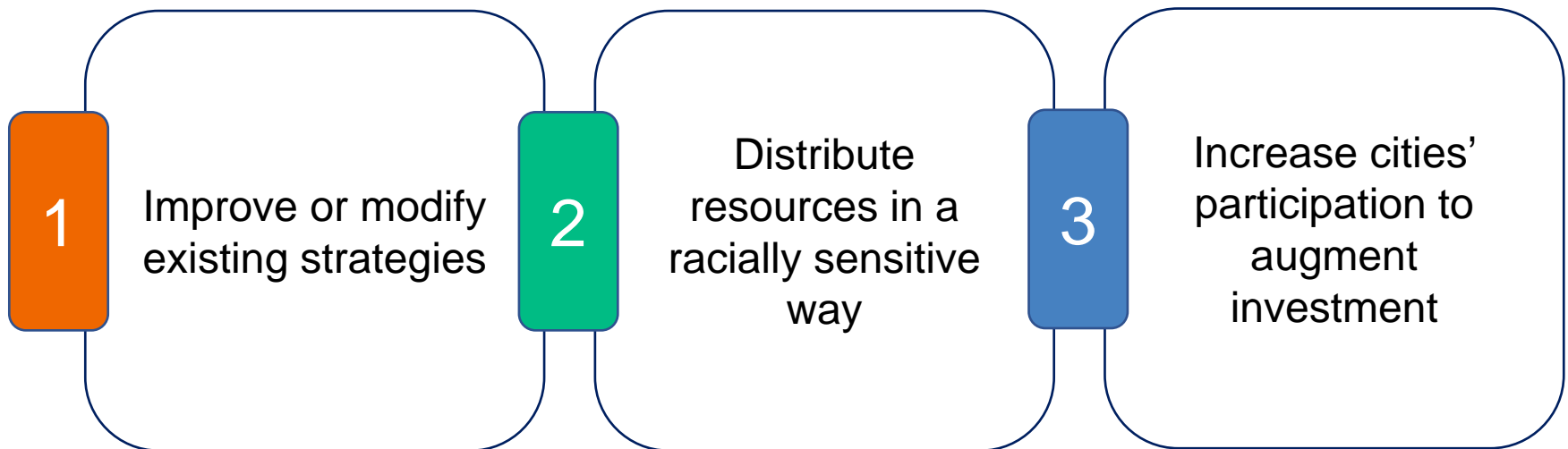
HOMELESS INITIATIVE STRATEGY RE-ASSESSMENT

Measure H Citizens Oversight Advisory Board

June 2, 2022

HI Strategy Reassessment: Objectives

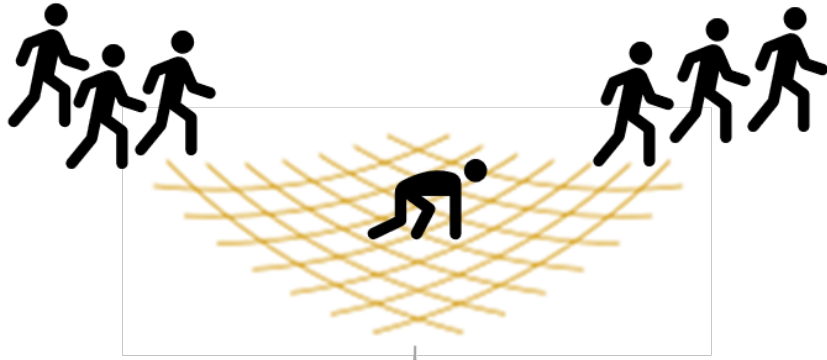
The Board of Supervisors asked the HI to report back with recommendations on how to:



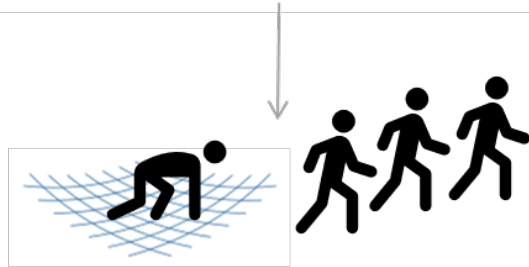
HI Strategy Reassessment: Process

1. Review of performance data, evaluations, research, community feedback, policy summit notes, CES refinement reports, Ad hoc committee reports/updates, city homeless plans, and COG/city reports.
2. Proposed new framework developed and presentation for community input sessions created.
3. 14 Community Input Sessions held and written public comments accepted.
4. HI/consultants reviewed all community input; revisited the research and analysis used to develop the proposed framework; and formulated final recommendations, which were submitted to the Board in April 2022.

HI Strategy Reassessment: Key Findings



Mainstream Government Systems provide the first and largest safety net, serving all vulnerable and low income LA County residents.



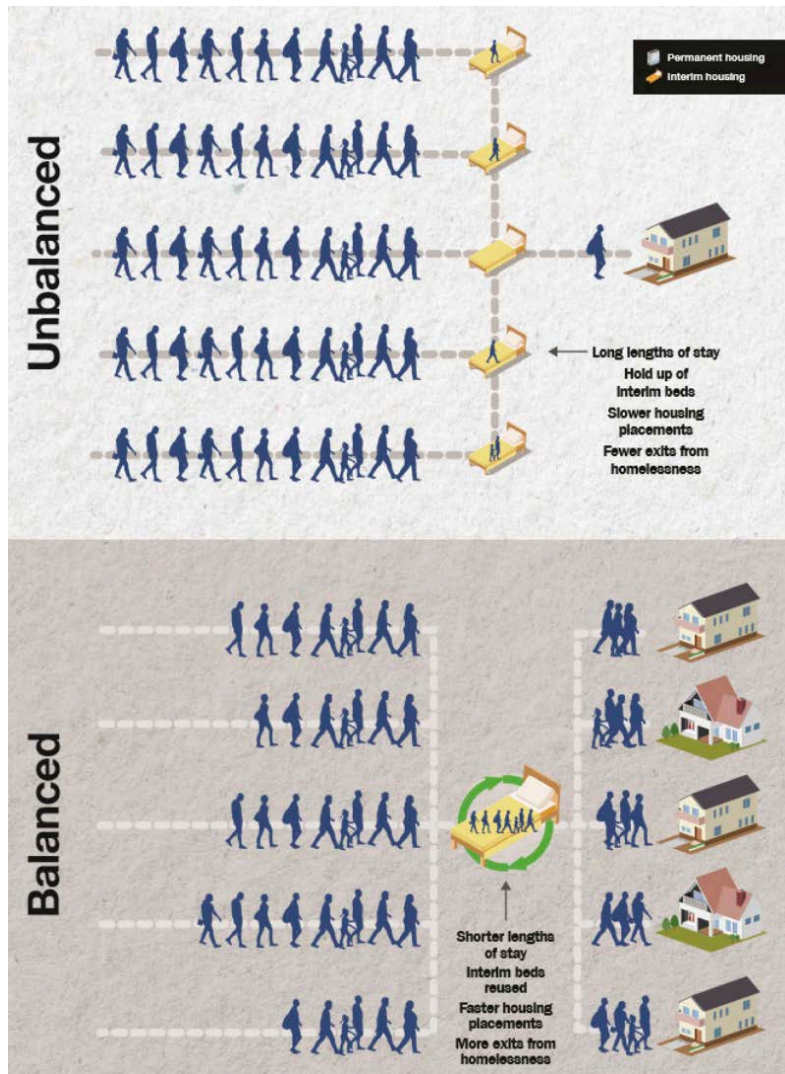
The **Homelessness Rehousing System** is a *system of last resort* and attempts to divert or rehouse people out of homelessness.



Those who remain in the homeless response system for more than 6 out of the previous 12 months are **persistently underserved**. The number of persistently underserved homeless people **more than doubled** between 2017 and 2019, going from 16,000 to **35,500**.



HI Strategy Reassessment: Key Findings



The Exit Gap

- Our system has an **exit gap** – a gap between the number of people who need permanent housing and those who receive it.
- The supply of **interim housing rose 57%** over the last three years to 25,000 beds. But we need more exits to **permanent housing**.
- A balanced system has 5 housing exits for every 1 shelter bed.
- Ours has only about 1 housing exit for every 1 shelter bed.



HI Strategy Reassessment: Key Findings

- To reduce the exit gap, **we must intensively target the persistently underserved homeless population** for housing placements.
- The strategy re-assessment recommendations propose a framework that will strengthen the homeless rehousing system's ability to do this, while bolstering the ability of mainstream safety net systems and cities to prevent and address homelessness throughout the County.

HI Strategy Reassessment: Recommendations

Streamline Homeless Rehousing System Strategies and Focus on Persistently Underserved

- Streamline strategies to focus on the ones that are most effective, particularly in serving the persistently underserved, with all tied to the goal of permanently housing PEH.

Fully Leverage Mainstream Systems to Address Homelessness

- Equip County departments with tools to be more effective in preventing people from becoming homeless, including by using data driven approaches to quickly identify and serve those on the precipice of homelessness.
- Prepare customer facing staff in County departments to be able to assist people who are homeless by helping them with problem solving and with linkages to services and resources.



HI Strategy Reassessment: Recommendations

Co-Invest with Cities

- Increase funding for cities that want to co-invest in strategies that amplify impact locally and across the region, especially with regard to housing.
- Partner with cities to decommission encampments in their jurisdictions by leveraging new rehousing capacities to both clear public space and avoid displacement of people in encampments. HI will coordinate with local cities to pair housing and services to support targeted closures and will work with cities to determine how many encampments will be targeted each year.

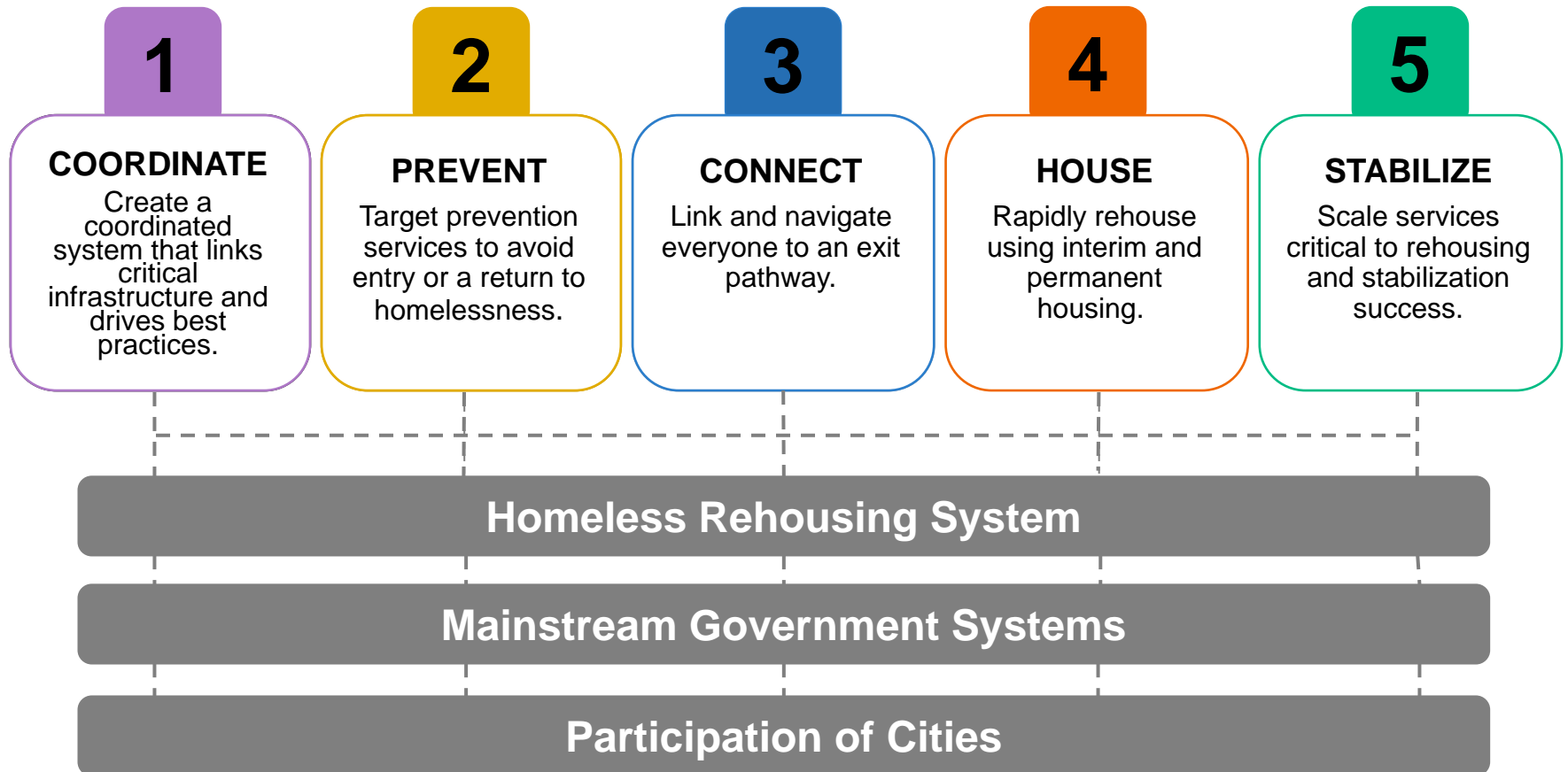
Infuse Practices to Advance Racial Equity

- Embrace emerging practices to advance racial equity across policymaking, planning, funding, and implementation, and demonstrate a commitment to ongoing advancement of equity through its implementation practices.



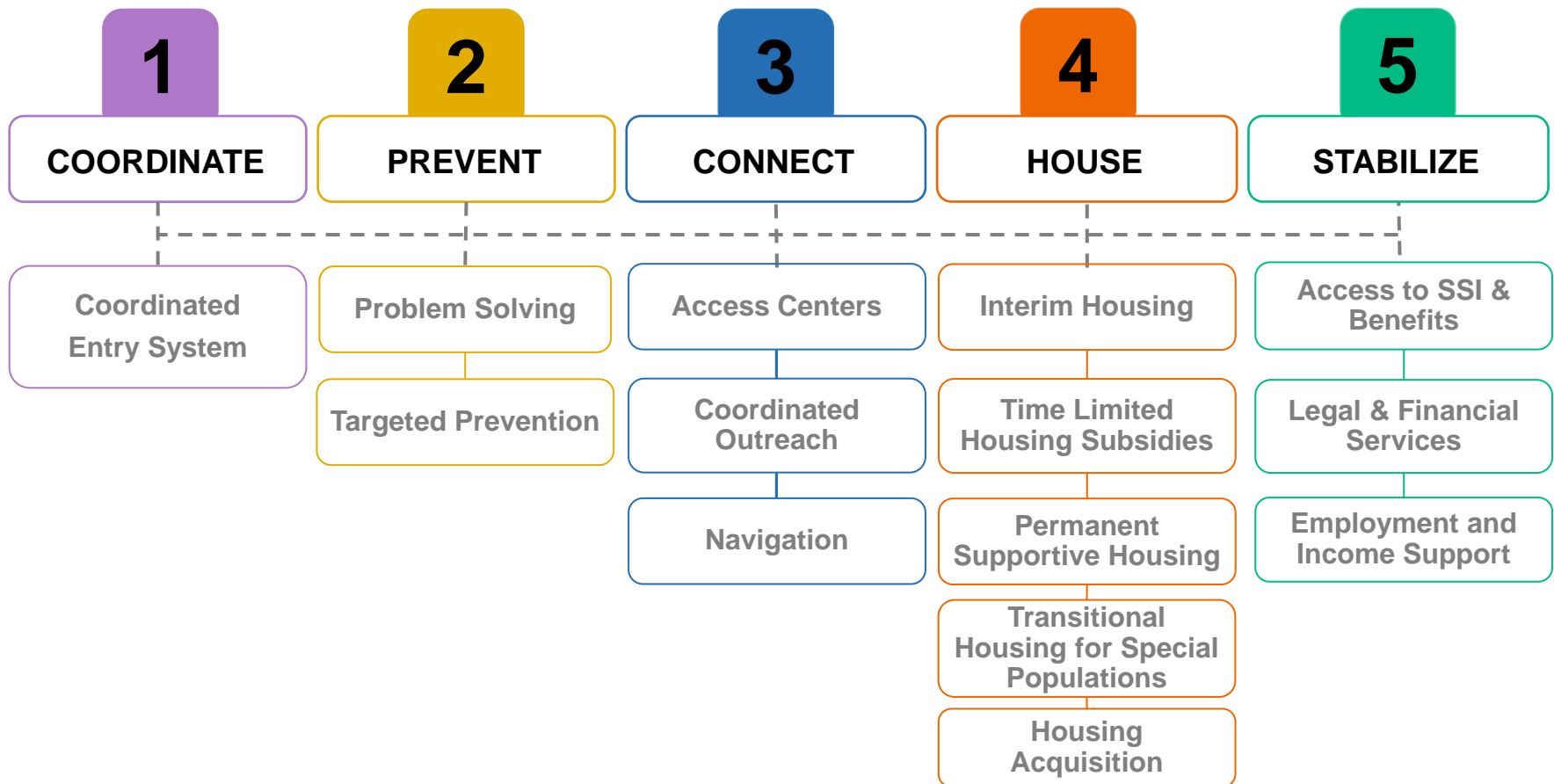
HOMELESS INITIATIVE NEW FRAMEWORK

All Hands On Deck Approach



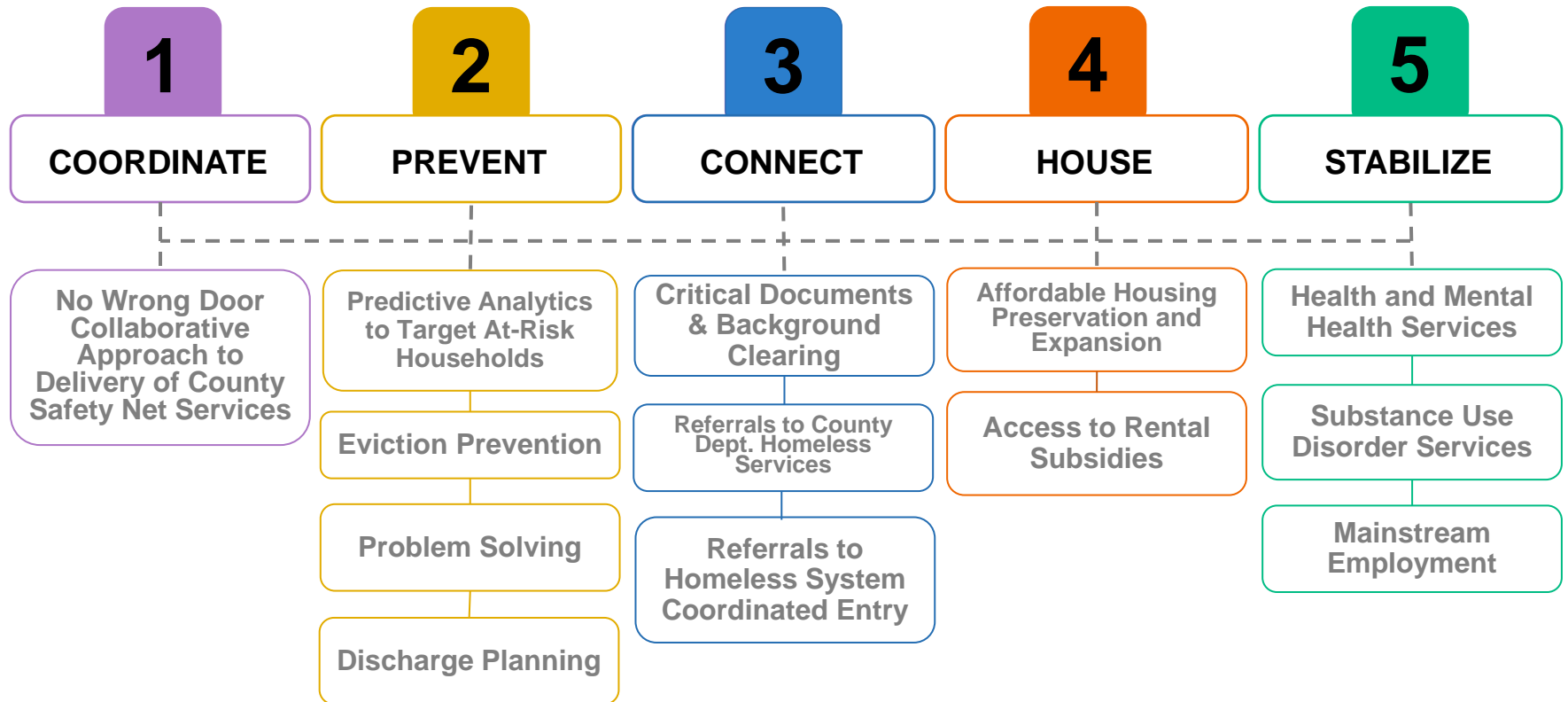
NEW FRAMEWORK: HOMELESS REHOUSING SYSTEM

Increase Exits from Homelessness



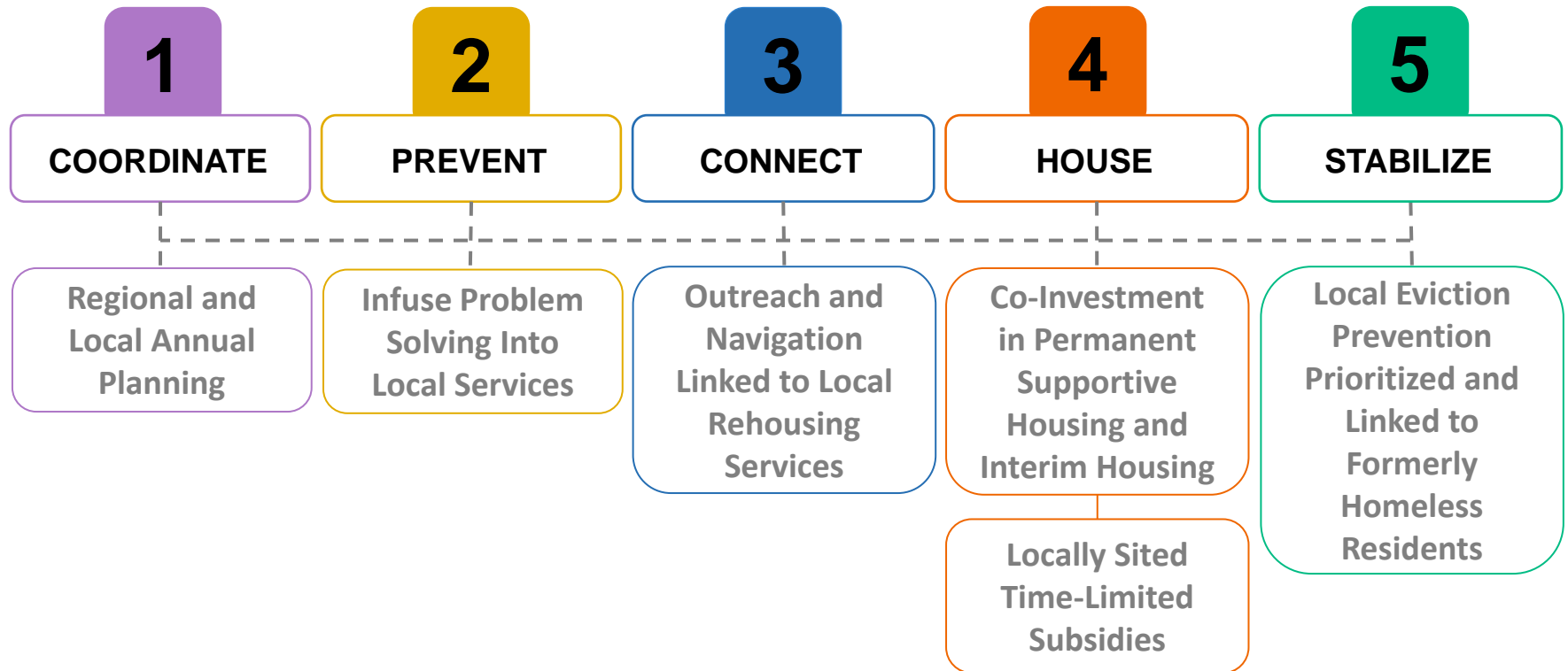
NEW FRAMEWORK: MAINSTREAM SYSTEMS

Prevent and Resolve Homelessness



NEW FRAMEWORK: PARTICIPATION OF CITIES

Focus on Shared Investment



SUPPORTING ACTIVITIES

to Effectively Administer and Evaluate



Practices to
advance equity



Inclusion of individuals
with lived expertise
at all levels of system
decision-making



System
planning and
implementation
coordination



Enhanced data
sharing and
tracking



Quality
improvement and
standardization of
practice



Training and
capacity building



Advocacy in
policymaking
and funding



Research and
evaluation



Board Action 1: Implementing a New Framework to End Homelessness in Los Angeles County

On May 3, 2022, the Board approved the Strategy Reassessment Recommendations and directed HI to do the following:

1. For the FY 2023-24 HI Funding Recommendations Process, develop recommendations to allocate funding to the strategies within the new framework for the rehousing system.
2. For FY 2022-23, implement the strategies for the rehousing system by consolidating and simplifying strategies with the goal of maximizing administrative efficiency and providing flexibility to meet the unique needs of PEH and the communities in which they reside. Report back in 60 days on implementation.

Board Action 1: Implementing a New Framework to End Homelessness in Los Angeles County

(cont')

3. Collaborate with partner departments and agencies (DMH, DPH, DHS, DPSS, DCFS, PD, Probation, LASD, CBA, WDACS, LACDA, and LACOE) responsible for administering mainstream safety net systems to identify how best to implement strategy reassessment recommendations (to scale efforts in preventing homelessness), while establishing clear accountability mechanisms between County departments and CEO-HI.
4. Identify funding and resources to expedite implementation of the racial equity plan under development by HI and the CEO's Anti-Racism, Diversity, and Inclusion (ARDI) Unit and to apply a racial equity lens to all its activities.

Board Action 1: Implementing a New Framework to End Homelessness in Los Angeles County

(cont')

5. Increase co-investment opportunities for cities and COGs and enlist city engagement in expanding the supply of interim and permanent housing.
 - a. Establish mechanisms for ongoing regional engagement with cities and COGs to support the implementation of co-investment opportunities and partnership on addressing local needs. Report back in 120 days on implementation.
 - b. Convene at least quarterly meetings with representatives of COGs, Contract Cities and Independent Cities Association.
6. CEO-HI, County Counsel and LAHSA to report back in 90 days on developing policies and tools, such as data agreements, to allow Homeless Management Information System (HMIS) access between LAHSA, Cities, and the County.

Board Action 2:

Accelerating Implementation of New Measure H Framework

On May 17th, 2022, the Board took further action related to the New HI Framework, directing HI to:

1. Implement the FY 2023-24 HI funding recommendation process immediately and provide a written report back to the Board in 60 days on the status including a description of the process and timeline that will be used to develop the funding recommendations.
2. Submit the proposed FY 2023-24 HI funding recommendations to the Board in January 2023 including an analysis of any programs or services that will be impacted by the funding recommendations and the recommended transition plan for those programs or services.
3. Submit recommendations to the Board in January 2023 for midyear budget adjustments to FY 2022-23 strategies to align with the New Framework and the proposed FY 2023-24 funding recommendations.

NEXT STEPS

For FY 22-23:

- HI funding recommendations for FY 22-23 will have increased funding for interim housing and permanent housing to continue to close the exit gap.
- HI will engage in collaborative process with County Departments that will help them to scale homelessness prevention efforts and establish accountability measures for these efforts.
- HI funding recommendations for FY 22-23 include \$20M to go directly to cities/COGs to be used for their unique local needs.
- County is investing an additional \$10M for cities and COGs to fund interim housing operations in their jurisdictions.
- Deploy new resources to expedite implementation of racial equity plan.

For FY 23-24:

- Fully implement new HI framework, including racial equity plan, with budget aligning to new strategies and partners.
- Performance measures across all three system partners – homeless rehousing system, mainstream systems, and cities/COGs.

Fiscal Year 2022-23 Recommendation Highlights and Alignment with New Framework

HOMELESS REHOUSING SYSTEM

- Increased investment in permanent housing:
 - Housing acquisition services through the Resident and Property Support Service (RPSS) program and the Flexible Housing Subsidy Pool.
 - Permanent supportive housing services to assist over 7,000 new individuals and families into housing.
- Increased investment in interim housing:
 - 400 new beds targeting higher acuity clients, including first site with 24/7 admissions.
- Increased investment in housing navigation:
 - Reduce caseloads to serve clients more effectively and move more clients into housing.
 - Increase flexibility in how funds can be used to meet the unique needs of clients.

Fiscal Year 2022-23 Funding Recommendations and Alignment with New Framework

MAINSTREAM GOVERNMENT SYSTEMS

- Launch a collaborative process with County departments to fully leverage mainstream systems to address homelessness and to create a more seamless and integrated system of care and services for people experiencing homelessness.
- Undertake analysis of all homeless related funding streams coming into County departments with the goal of maximizing state and federal funding, leveraging and braiding funding for maximum impact, and aligning funding to meet client needs.
- Increase partnership with County departments to prevent homelessness including using predictive analytics to identify our clients who are more likely to be experiencing a housing crisis and help them to avert homelessness.

Fiscal Year 2022-23 Recommendation Highlights and Alignment with New Framework

PARTNERSHIP WITH CITIES

- \$20M to go directly to cities/COGs to be used for their unique local needs.
- \$10M for cities and COGs to fund interim housing operations in their jurisdictions.
- Recommendation to allow multi-year contracts and the carryover of funding so that local jurisdictions can engage more effectively in multi-year strategic planning using their homelessness funding.
- Partner with cities to decommission encampments in their jurisdictions by leveraging new rehousing capacities to both clear public space and avoid displacement of people in encampments.



THANK
YOU



Blue-Ribbon Commission on Homelessness Recommendations and Board Directives

Measure H Citizens' Oversight Advisory Board Meeting

June 2, 2022

Blue-Ribbon Commission on Homelessness: Background

1. On July 27, 2021, the Board established the Blue-Ribbon Commission on Homelessness (BRCH).
2. BRCH was tasked to:
 - Research/analyze various homelessness governance reports.
 - Provide feedback regarding the most relevant and effective models, with the intention of implementing reform to help solve the homelessness crisis in LA County.
 - Provide recommendations for a new governance model that is appropriate for LA County – incorporating the diverse needs of the region, 88 cities, and the Unincorporated Communities.
 - Provide a report that reflects the various legal and legislative issues that are impacting homelessness policy.
 - Provide recommendations that seek to enhance accountability, transparency, and inclusivity.
 - Provide recommendations on how local jurisdictions could be incorporated into an effective governance structure to address the homelessness crisis.

Blue Ribbon Commission on Homelessness: Composition

BRCH was composed of twelve positions:

- 5 members appointed by the Board, with one member appointed by each Supervisor;
- 1 member nominated by the Mayor of Los Angeles*;
- 3 members nominated by the Los Angeles City Council President*;
- 1 member nominated by the Contract Cities Association; and
- 2 members nominated by the Councils of Government



BRCH began meeting on September 8, 2021. Conducted 20 meetings over six months. 280 individuals or groups participated through meetings, presentations and interviews.

* City of Los Angeles opted not to make appointments to the BRCH.

Blue Ribbon Commission on Homelessness: Recommendations and Board Motion

The BRCH adopted the final [Homelessness Governance Report](#) on March 30, 2022.

On [May 3, 2022](#), the Board adopted BRCH's recommendations and directed the CEO to work in consultation with subject matter experts to submit quarterly status reports on the following:

BRCH Recommendation	Board Motion
1. Create a County entity and identify a leader with responsible charge, accountability and authority over homelessness.	Provide a recommendation for the structure of the county entity for homelessness matters within the County. Convene workgroups to develop goals, policy, and implementation plans across systems.
2. Establish a multi-year local solutions within Measure H fund available for local jurisdictions.*	Also develop a method for tracking all County-administered homeless funding at a city level. Align County Dept. and agencies' goals and metrics.

*References a focus on diversity, equity and/or inclusion.

Blue Ribbon Commission on Homelessness: Recommendations and Board Motion continued

BRCH Recommendation	Board Motion
3. Streamline LAHSA by re-focusing its primary role as the Rehousing lead of the LA Continuum of Care (CoC).	Report back on the feasibility of transitioning certain LAHSA-administered Measure H strategies to the County entity. Consider appointing County Dept./Division heads, individuals with lived experience or city representatives to the LAHSA Commission.
4. Consolidate LAHSA Commission, CoC Board, and CES Policy Council into a single decision-making entity.*	Also analyze the appropriate size and composition and associated legal implications.
5. Improve LAHSA's operations by embedding an "Ops Team" to maximize LAHSA's internal effectiveness.	Develop policies defining decision-making responsibilities of the Commission, Executive Director and governance boards (90-day report for the Commission's review and approval). Report back on the feasibility of establishing an Operations Team.

*References a focus on diversity, equity and/or inclusion.

Blue Ribbon Commission on Homelessness: Recommendations and Board Motions continued

BRCH Recommendation	Board Motion
<p>6. Require data sharing between cities, the County, and LAHSA. Define and implement metrics of success, track equity goals, and establish tools for accountability.*</p>	<p>Develop policies and tools to govern inter-agency data access. Submit for LAHSA Commission's review/approval within 90 days. Provide a centralized data governance to determine whether County clients are enrolled in homelessness services across all County data systems. Revise metrics and tools for accountability for County-administered homeless programs and align funding allocations. Submit annual reports on County-administered homeless programs.</p>
<p>7. Establish an executive-level action team to drive reforms, discuss issues of common interest, and facilitate data development and sharing.*</p>	<p>Encourage philanthropy to convene a small group of executives representing LA County, its 88 cities, the State, and other relevant stakeholders. Encourage, within 30 days of its formation, this Team to discuss setting interim goals to expedite homeless solutions for Board's consideration. Establish a unified ask for the State assistance in expediting these solutions.</p>

*References a focus on diversity, equity and/or inclusion.

Blue-Ribbon Commission on Homelessness: Board Motion and Implementation Status

Board Motion continued:

1. Department of Human Resources and subject matter experts to provide the Board with options and strategies for recruiting the most qualified candidate to serve as the County leader of the county entity; and
2. Directors of DCFS, DHS, DMH, DPH, DPSS and LACDA to attend and assume voting authority of CES Policy Council meetings until such time that the LAHSA Commission, CoC Board, and CES Policy Council are consolidated into a single body. Report back on steps needed to ensure that the head of the Homeless Initiative or County entity also occupies a seat on the CES Policy Council.

Implementation Status – In the early stage of interpretation and planning in order to organize how Board directives will be implemented including identifying lead Departments. There will be a robust internal and external engagement process.