



County of Los Angeles Health and Mental Health Services

FESIA A. DAVENPORT
Chief Executive Officer

DATE: Wednesday, May 18, 2022
TIME: 10:30 a.m.

THIS MEETING WILL CONTINUE TO BE CONDUCTED VIRTUALLY TO ENSURE THE SAFETY OF MEMBERS OF THE PUBLIC AND EMPLOYEES AS PERMITTED UNDER STATE LAW.

TO PARTICIPATE IN THE MEETING, PLEASE CALL AS FOLLOWS:

DIAL-IN NUMBER: 1 (323) 776-6996

CONFERENCE ID: 322130288#

[MS Teams link](#) (Ctrl+Click to Follow Link)

AGENDA

Members of the Public may address the Health and Mental Health Services Meeting on any agenda item. Two (2) minutes are allowed for each item.

THIS TELECONFERENCE WILL BE MUTED FOR ALL CALLERS. PLEASE DIAL *6 TO UNMUTE YOUR PHONE WHEN IT IS YOUR TIME TO SPEAK.

1:00 P.M. NOTICE OF CLOSED SESSION

CS-1 CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION

Government Code Section 54956.9(a)
Wesley Alarcio, et al. v. County of Los Angeles et al.
United States District Court Case No. 2:20-cv-00514
Department of Health Services
Sheriff's Department

1:30 P.M. NOTICE OF CLOSED SESSION

CS-2 CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION

Government Code Section 54956.9(a)
Department of Health Services
Sheriff's Department

I. Call to order

II. **Discussion Item(s):**

a. **CEO AT/CEO Homeless Initiative/DMH/DPH/DHS: Countywide Beds Update**

III. **Information Item(s)** (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):

- a. **DHS:** Authorize the Acquisition of 3Dimensions Mammography Systems for Various Department of Health Services Facilities

IV. **Presentation Item(s):**

- a. **DPW/DHS:** LAC+USC Medical Center Ward 2E Remodel and LAC+USC Medical Center Wards 7A and 3D Remodel Projects
- b. **DPW/DHS:** Harbor-UCLA Medical Center Replacement Program - Approval to Execute Three Construction Change Orders with Hensel Phelps Construction Company

V. Items Continued from a Previous Meeting of the Board of Supervisors or from the Previous Agenda Review Meeting

VI. Items not on the posted agenda for matters requiring immediate action because of an emergency situation, or where the need to take immediate action came to the attention of the Department subsequent to the posting of the agenda

VII. Public Comment

VIII. Adjournment

LOS ANGELES COUNTY
ATI OFFICE



Alternatives to Incarceration

"Care First, Jails Last"

ALTERNATIVES TO INCARCERATION OFFICE

Judge Songhai Armstead (Ret.) | Executive Director

Countywide Beds Update for Health and Mental Health Services Cluster



May 18, 2022

Agenda

1. Background

2. What We've Done

3. Levels of Care/Housing

- Treatment Beds Continuum
- Housing Beds Continuum

4. Countywide Bed Inventory

- Sample Data
- Summary of Treatment Beds
- Summary of Housing Beds

5. Potential Next Steps

6. Q&A

1 Background

Challenges we're addressing; Countywide MAPP Goal 2.0

1. The County bed network is complex

- We rely on thousands of beds to serve vulnerable populations, including those with complex health and/or behavioral health needs, experiencing homelessness, justice-involved, and exiting institutions
- These beds are spread across several departments, organized within department-specific programs, and funded by a blend of federal, state, and local sources

2. It is difficult to see the forest for the trees

- It isn't easy to make comparisons across bed/program types and draw actionable conclusions about overall County bed capacity to serve vulnerable populations

3. FY21-22 Countywide MAPP Goal 2.0

- Assess County funded beds that serve vulnerable populations with the goal of establishing a no wrong door system that matches clients to the right bed at the right time and that maximizes and leverages all available funding streams.
- By June 30, 2022, create a comprehensive inventory of all County funded beds including type and number of beds, target population, criteria, services provided, cost per bed, payor source, etc.

2 What We've Done

1. Bed summit workgroup formed in January; participants have included:

- CEO (ATI, JCIT, Homeless Initiative, and CIO)
- Alliance for Health Integration (AHI)
- DMH (Intensive Care Division, and Housing and Jobs Development Division)
- DPH-SAPC
- DHS (Inpatient Psychiatric Services, Housing for Health, and Office of Diversion and Reentry)

2. Other info gathered from:

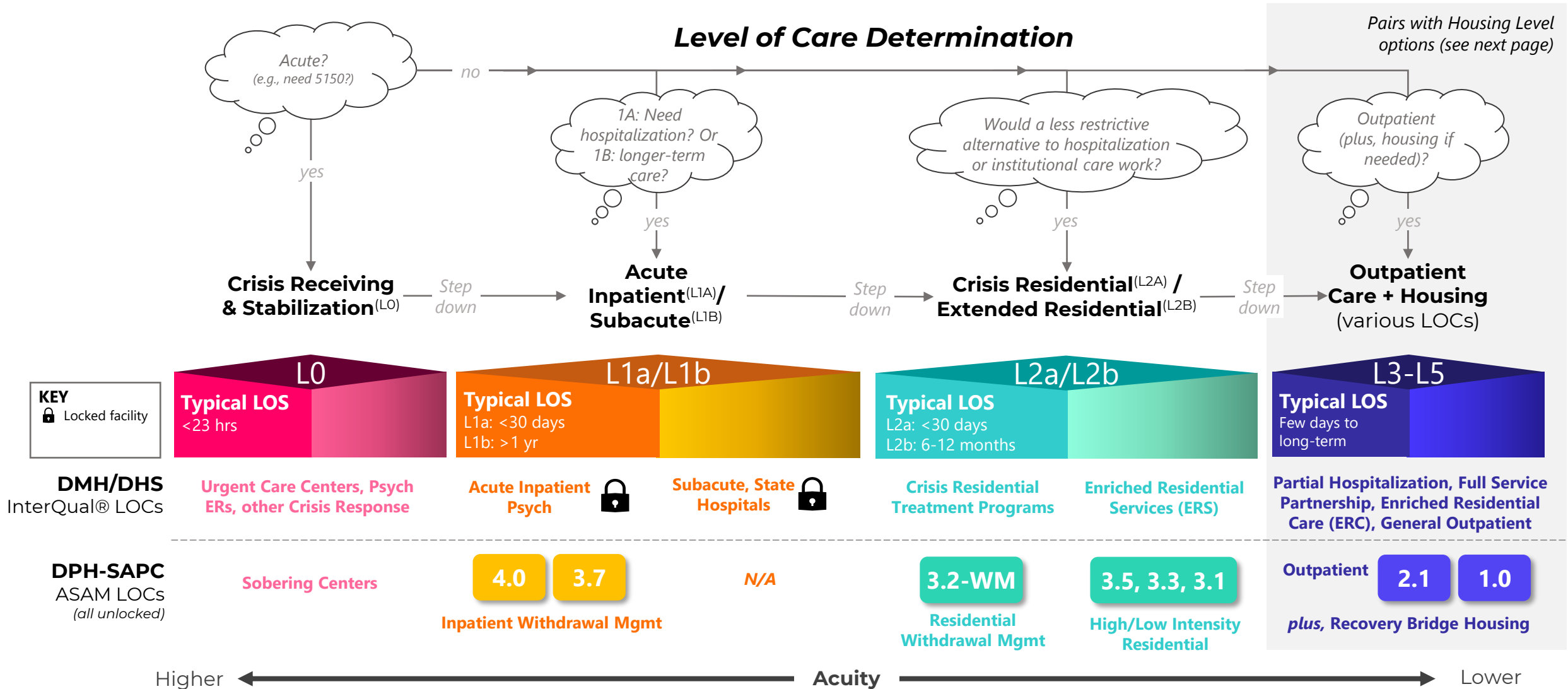
- DCFS
- Probation
- DMH Child Welfare Division

3. Work completed:

- Developed a level of care/housing continuum schema, to help organize beds and program types across departments
- Gathered data on beds and related programs at the facility level, including locations, types of beds, # of beds, special populations served, rate paid by the County per day, and funding sources
- Aggregated this info into a combined bed inventory in Excel, including a summary of all beds organized by level of care and program type

3 Levels of Care/Housing: Treatment Beds Continuum

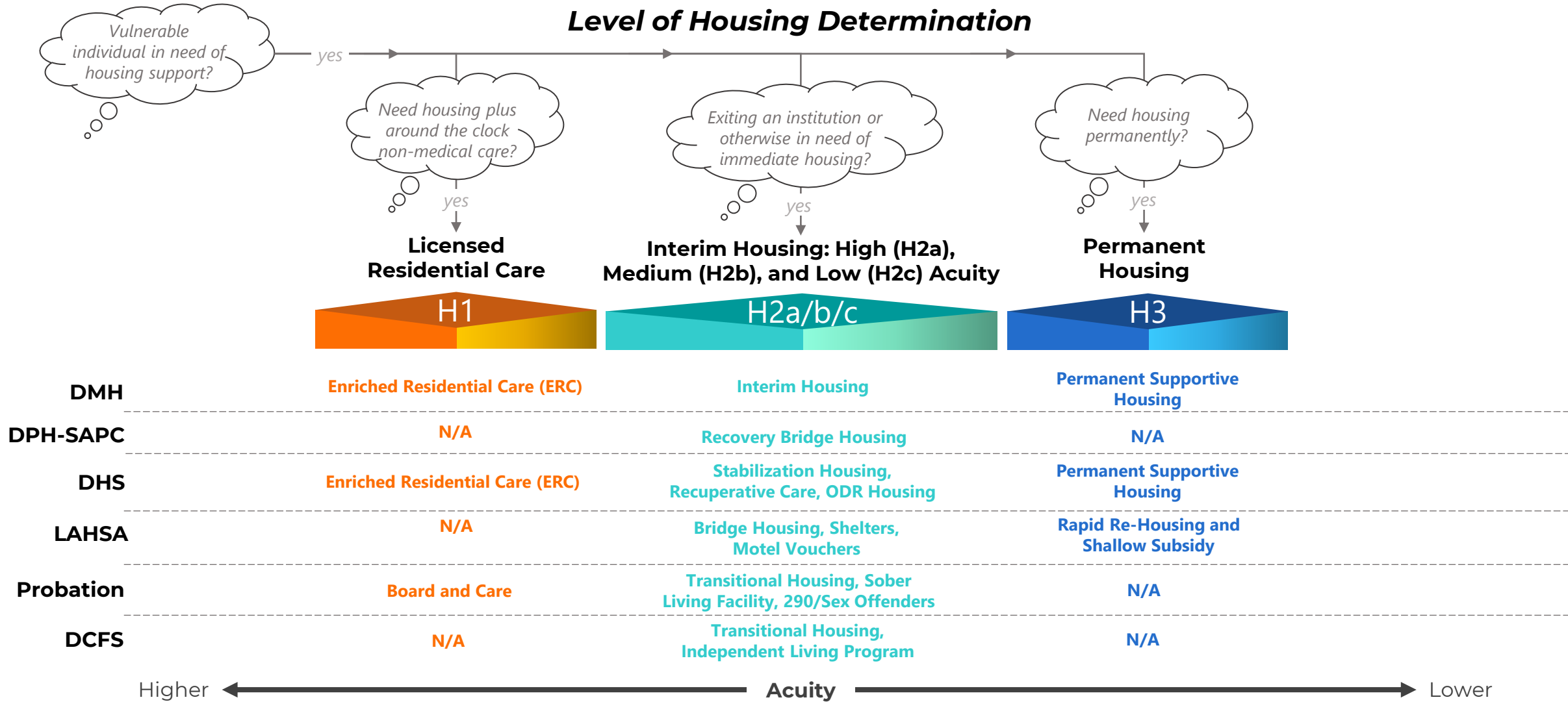
A common language for talking about treatment levels of care for vulnerable populations



CONFIDENTIAL: DO NOT DISTRIBUTE WITHOUT ATI OFFICE CONSENT

3 Levels of Care/Housing: Housing Beds Continuum

A common language for talking about housing for vulnerable populations



CONFIDENTIAL: DO NOT DISTRIBUTE WITHOUT ATI OFFICE CONSENT

4 Countywide Bed Inventory: Sample Data

A quick look at how we've aggregated info about County-funded beds for vulnerable populations

| Program/Facility Name | Row Type | Highest LOC | Type | Slots (Max) | Payer | SPA | SD | Total Beds | Gender | Age Groups | Other Pop Characteristic |
|-----------------------------|----------|-------------|-----------------------|-------------|-----------|-----|-----|------------|--------|------------|--------------------------|
| Harbor/UCLA Psych ER | Facility | L0 | County Psychiatric Em | 35 | DHS/DMH | 8 | 2 | 35 | | | |
| Mental Health Urgent Care | Facility | L0 | Mental Health Urgent | 22 | DMH | 6 | 2 | 22 | | | |
| Olive View | Facility | L1(a) | County Hospital (DHS) | 32 | DHS/DMH | 2 | 3 | 32 | | | |
| BHC Alhambra Hospital | Facility | L1(a) | FFS Hospital - APH | 97 | DMH | 3 | 1 | 97 | | | |
| Harborview Center LLC | Facility | L1(b) | Subacute | 65 | DMH | 8 | 4 | 65 | | Adults | |
| Tarzana Treatment Center | Facility | L2(a) | ASAM 3.2 - WM, ASAM | 40 | DPH-SAPC | 1 | 5 | 40 | Male | | Perinatal |
| Gateways CRTP | Facility | L2(a) | Crisis Residential | 16 | DMH | 4 | 2 | 16 | | Adults | |
| Fred Brown's Recovery Ser | Facility | L2(b) | ASAM 3.1, ASAM 3.3, A | 14 | DPH-SAPC | 8 | 4 | 14 | Male | | |
| Telecare 7 | Program | L2(b) | Enriched Residential | 93 | DMH | | | | | Adults | |
| ABBEY ROAD VILLA | Facility | H1 | Board and Care | | | 2 | 3 | 78 | | Adults | |
| DMH ERC Slots | Program | H1 | ERC | 641 | DMH | | | | | | |
| Serenity Percy PRC | Facility | H2(a) | Recuperative | 35 | DHS-ODR | 4 | 1 | | SFM | | |
| Santa Fe Springs Transition | Facility | H2(b) | Interim Housing | 20 | DMH IHP | 7 | 4 | | SFHC | | |
| Principles, Inc. | Facility | H2(b) | Recovery Bridge Housi | 22 | DPH-SAPC | 3 | 5 | 22 | Male | | |
| The Village | Facility | H2(b) | Stabilization | 25 | DHS-HFH | 4 | 1 | | SFM | | |
| VA West LA Campus | Facility | H2(c) | Bridge Housing | 120 | LAHSA | Fed | Fed | | SM | | |
| Coast Recovery | Facility | H2(c) | SOB: Sober Living | 27 | Probation | 2 | 3 | | | Adults | AB109 |

- About 1,000 facilities and programs total in the current bed inventory

4 Countywide Bed Inventory: Summary of Treatment Beds

County-funded treatment beds for vulnerable populations, from L0 to L2

| Level of Care/Housing | Target Population | Max County Slots | Total Beds* | Average Day Rate** | Funding Sources*** |
|---|--|------------------|-------------|--------------------|---|
| L0: Crisis Receiving and Stabilization | Individuals in crisis who need observation, stabilization, and connection to follow up care | 273 | 273 | Varies | MHSA; Realignment; Federal Medi-Cal Match |
| L1(a): Acute Inpatient | Individuals with the most acute behavioral health needs | 2,566 | 2,566 | \$800 | Realignment; Federal Medi-Cal Match |
| L1(b): Subacute | Individuals who no longer meet criteria for acute care, but cannot yet live safely in the community | 1,475 | 2,226 | \$375 | Realignment |
| L2(a): Crisis Residential | Individuals in acute crisis but whose needs can be met in a residential, voluntary, and non-hospital setting | 261 | 261 | \$350 | MHSA; Realignment; Federal Medi-Cal Match; Other (e.g. AB109) |
| L2(b): Extended Residential | Individuals who require medium to long-term residential treatment but can live safely in a community setting | 2,885 | 4,467 | \$225 | MHSA; Realignment; Federal Medi-Cal Match; Other (e.g. AB109) |
| Total | | 7,430 | 9,793 | | |

- *Not including state hospital beds; over 90% of these beds (and growing) are reserved for clients placed forensically by the courts, and thus are unavailable to LA County.
- **In *some* cases, this does not include all County-funded services provided to clients placed in these beds.
- ***This is a representative but not exhaustive list of funding sources utilized.

4 Countywide Bed Inventory: Summary of Housing Beds

County-funded housing beds for vulnerable populations, from H1 to H3

| Level of Care/Housing | Target Population | Max County Slots | Total Beds | Average Day Rate* | Funding Sources** |
|---|---|------------------|------------|-------------------|---|
| H1: Licensed Residential Care | Individuals who need permanent housing plus around-the-clock non-medical care and supervision | 1,752 | 8,106 | \$100 | MHSA; SAMHSA; Supplemental Security Income (SSI) |
| H2(a): Interim Housing (High Acuity) | Individuals who need immediate housing plus around-the-clock clinical care for complex health needs | 1,720 | 1,720 | \$150 | Measure H; State HDAP; CA Dept. State Hospitals; ARPA; Other (e.g. AB109) |
| H2(b): Interim Housing (Medium Acuity) | Individuals who need immediate housing plus supportive services for moderate health needs | 3,722 | 3,722 | \$75 | MHSA; Measure H; Realignment; GR; ARPA; Other (e.g. CFCI, AB109) |
| H2(c): Interim Housing (Low Acuity) | Individuals who need immediate housing, low health needs | 10,451 | 10,451 | \$50 | Various federal, state, and local funds |
| H3: Permanent Housing | Individuals who need permanent housing | 16,770 | 16,770 | | |
| Total | | 34,415 | 40,769 | | |

- *In *most* cases, this does not include all County-funded services provided to clients placed in these beds (e.g., outpatient services).
- **This is a representative but not exhaustive list of funding sources utilized.

5 Potential Next Steps

Where do we go from here?

1. Current uses for the bed inventory

- Will help inform the development of the ATI beds/services tracking and referral application
- Will help inform County action related to the State Behavioral Health Continuum Infrastructure Program (BHCIP) and Community Care Expansion (CCE) grant funding, a process being led by the Alliance for Health Integration (AHI)
- Can be used immediately to assist in inter-departmental conversations about coordinating client care between bed types, including how we can establish better inter-departmental processes for matching clients to the right bed at the right time

2. Future development of the bed inventory

- Add utilization metrics to the inventory (such as length of stay, average client census, time on waitlists)
 - Will help improve our understanding of how readily County clients can access needed beds
 - This data is more labor intensive to collect than the data we've collected so far for the inventory
- Transition the bed inventory from its current prototype in Excel to a proper database application
 - Would make the inventory easier to develop further and more reliable to maintain over time

6 Q&A

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

| | | | |
|---|---|--|---|
| CLUSTER AGENDA REVIEW DATE | 5/18/2022 | | |
| BOARD MEETING DATE | 6/14/2022 | | |
| SUPERVISORIAL DISTRICT AFFECTED | <input type="checkbox"/> All <input checked="" type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input checked="" type="checkbox"/> 4 th <input checked="" type="checkbox"/> 5 th | | |
| DEPARTMENT(S) | Health Services | | |
| SUBJECT | Authorize the Acquisition of 3Dimensions Mammography Systems for Various Department of Health Services Facilities | | |
| PROGRAM | N/A | | |
| AUTHORIZES DELEGATED AUTHORITY TO DEPT | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| SOLE SOURCE CONTRACT | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| | If Yes, please explain why: | | |
| DEADLINES/ TIME CONSTRAINTS | N/A | | |
| COST & FUNDING | Total cost: \$1,816,000 | | Funding source: DHS Fiscal Year 2021-22 Final Budget |
| | TERMS (if applicable): N/A | | |
| | Explanation: | | |
| PURPOSE OF REQUEST | Authorize the Director of ISD, as the County's Purchasing Agent, to proceed with the sole source acquisition of four 3Dimensions Mammography Systems from Hologic for Department of Health Services' (DHS) Edward R. Roybal Comprehensive Health Center (Roybal CHC), El Monte Comprehensive Health Center (El Monte CHC), High Desert Regional Health Center (HDRHC), and Long Beach Comprehensive Health Center (LBCHC), with a per unit cost greater than \$250,000 and an aggregated total cost of approximately \$1,816,000. | | |
| BACKGROUND (include internal/external issues that may exist including any related motions) | The Board of Supervisors instructed the Director on February 5, 2013, to report back within 30 days on DHS protocols for prioritizing medical equipment purchases, maintenance and replacement throughout all of its facilities. On March 5, 2013, the Director provided his report to the Board, which described the criteria used to determine the priority and timing for replacement of medical equipment at all DHS facilities. Beginning in FY 2013-14, the Department established a \$10 million ongoing revolving fund to purchase and install the radiology equipment and make the necessary room alterations required to accommodate such equipment throughout DHS. DHS subsequently convened a group of subject matter expert radiologists and supply chain staff to assess DHS patient care needs for the future and thoroughly review available imaging technology in an effort to standardize imaging care across DHS, which will also provide the opportunity for group purchasing discounts; and ensure consistent integration with ORCHID. The approval of the recommended action will allow Roybal CHC, HDRHC, and LBCHC to replace the outdated and failing end-of-life mammography equipment. The addition of a second equipment to the El Monte CHC will allow for improved access in the region of El Monte and its surrounding communities in attempts to better meet demand. The newer equipment will provide both improved diagnostic and screening mammogram capabilities at each site in | | |

| | |
|--|---|
| | efforts to improve backlogs of patients and provide access to timely screening and diagnostic mammograms. DHS continues its acquisition strategy to standardize, replace, and update radiology equipment. |
| EQUITY INDEX OR LENS WAS UTILIZED | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: The purchase of these mammography machines will increase the equitable distribution of high quality Tomosynthesis capable mammography equipment available to the communities of HDRHC, Roybal CHC, and LB CHC as well as add improved access to the El Monte CHC. Through this purchase the facilities will gain access to high quality tomosynthesis mammogram capabilities completing the Radiology Supply Chain Operations Value Analysis goal of offering equitable equipment locally in each and every DHS Health Center Group. These purchases also allow the entire DHS network to join the digital tomosynthesis capabilities of the DHS hospital systems mammography screening programs, improving the equitable access to high quality tomosynthesis mammography across the DHS medical system regardless of which Health Center Group or DHS Hospital performed the screening. |
| SUPPORTS ONE OF THE NINE BOARD PRIORITIES | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: Board Priority #2. Health Integration/Alliance for Health Integration. The purchase of the new Mammography machines for the four health centers falls under health integration to allow DHS to enhance its' prevention and treatment of breast cancer through the addition of improved mammogram machines. The new machines are Tomosynthesis capable machines which allow improved screening of Dense Breasts with improved lesion detection. The machines also replace aging and failing equipment to improve downtime. The addition of these machines also reduces health inequities in that it allows all DHS health center groups to now be able to offer these screening mammograms as all Health Center groups will now have the same capabilities across the network matching the capabilities previously available at the DHS hospitals and completing the addition of this technology to each and every HCG through either upgrade of capable machines or replacement of failing or older machines. |
| DEPARTMENTAL CONTACTS | Name, Title, Phone # & Email: DHS - Jason Ginsberg, Chief, Supply Chain Operations, (323) 914-7926 jginsberg@dhs.lacounty.gov DHS – Dr. Jeffrey Barbosa, jbarbosa@dhs.lacounty.gov, (562) 753-2302 County Counsel, Kelly Hassel, khassel@counsel.lacounty.gov, (213) 974-1803 |

June 14, 2022

DRAFT
DHS Letterhead

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**AUTHORIZE THE ACQUISITION OF 3DIMENSIONS MAMMOGRAPHY SYSTEMS
FOR VARIOUS DEPARTMENT OF HEALTH SERVICES FACILITIES
(SUPERVISORIAL DISTRICT 1, 4, & 5)
(3 VOTES)**

SUBJECT

Authorize the Director of the Internal Services Department, as the County Purchasing Agent, to proceed with the sole source acquisition of four 3Dimensions Mammography Systems from Hologic for the Department of Health Services' Edward R. Roybal Comprehensive Health Center, El Monte Comprehensive Health Center, High Desert Regional Health Center, and Long Beach Comprehensive Health Center.

IT IS RECOMMENDED THAT THE BOARD:

Authorize the Director of the Internal Services Department (ISD), as the County's Purchasing Agent, to proceed with the sole source acquisition of four 3Dimensions Mammography Systems from Hologic for Department of Health Services' (DHS) Edward R. Roybal Comprehensive Health Center (Roybal CHC), El Monte Comprehensive Health Center (El Monte CHC), High Desert Regional Health Center (HDRHC), and Long Beach Comprehensive Health Center (LBCHC), identified in Attachment A, with a per unit cost greater than \$250,000 and an aggregated total cost of approximately \$1,816,000.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the recommended action will authorize ISD, as the County's Purchasing Agent, to proceed with the sole source acquisition of four 3Dimensions Mammography Systems for Roybal CHC, El Monte CHC, HDRHC, and LBCHC. This will allow Roybal CHC, HDRHC, and LBCHC to replace the outdated and failing end-of-life mammography equipment. The addition of a second equipment to the El Monte CHC will allow for improved access in the region of El Monte and its surrounding communities in attempts to better meet demand. The newer equipment will provide both improved

diagnostic and screening mammogram capabilities at each site in efforts to improve backlogs of patients and provide access to timely screening and diagnostic mammograms. DHS continues its acquisition strategy to standardize, replace, and update radiology equipment.

On February 5, 2013, the Board of Supervisors instructed the DHS Director to report back within 30 days on protocols for prioritizing medical equipment purchases, maintenance and replacement throughout all of its facilities. On March 5, 2013, the Director provided his report to the Board, which described the criteria used to determine the priority and timing for replacement of medical equipment at all DHS facilities. Beginning in FY 2013-14, the Department established a \$10 million ongoing revolving fund to purchase and install the radiology equipment and make the necessary room alterations required to accommodate such equipment throughout DHS. DHS subsequently convened a group of subject matter expert radiologists and supply chain staff to assess DHS patient care needs for the future and thoroughly review available imaging technology in an effort to standardize imaging care across DHS, which will also provide the opportunity for group purchasing discounts; and ensure consistent integration with the Online Realtime Centralized Health Information Database system (ORCHID, formerly referred to as the Electronic Health Record Information System). This group has approved the use of these radiology funds to purchase this recommended mammography equipment for the various DHS' facilities identified in Attachment A.

DHS intends to purchase proprietary Breast tomosynthesis (3D) mammography equipment from Hologic to continue service levels that provide advanced diagnostic mammography exams for patients at Roybal CHC, El Monte CHC, HDRHC, and LBCHC. Such equipment is identical to the sole source purchase of equipment approved by the Board on December 10, 2019 for LAC+USC Medical Center and May 4, 2021 for Harbor-UCLA Medical Center and Olive View-UCLA Medical Center. The new technology will be able to provide high-quality images that will be used to provide timely and effective life-saving interventions when abnormalities are detected in patients. Hologic's mammography equipment matches end user requirements with superior Acquisition Time needed to improve patient throughput; includes smart curve stabilizations system with curved paddles for improved patient comfort; has the lowest radiation dose delivery in comparison to other systems; provides superior tomosynthesis resolution and improved diagnostic evaluations; and superior imaging for dense breasts.

Implementation of Strategic Plan Goals

This recommendation support Goal II.2 "Support the Wellness of Our Communities" and III.3, "Pursue Operational Effectiveness, Fiscal Responsibility and Accountability" of the County Strategic Plan.

FISCAL IMPACT/FINANCING

The total estimated cost of the four 3Dimensions Mammography Systems is approximately \$1,816,000. The estimated acquisition cost includes the equipment, first year warranty, freight, and tax. Funding is included in the DHS Fiscal Year 2021-22 Final Budget and there is no impact to net County cost.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On October 16, 2001, the Board approved the classification categories for fixed assets and new requirements for major fixed asset (now referred to as capital asset) acquisitions requiring County departments to obtain Board approval to acquire or finance equipment with a unit cost of \$250,000 or greater prior to submitting their requisition to ISD.

CONTRACTING PROCESS

The acquisition of equipment falls under the statutory authority of the County Purchasing Agent and will be accomplished in accordance with the County's purchasing policies and procedures for sole source purchases.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommendation will ensure the provision of standardized radiologic services across DHS and will enable DHS to provide high quality diagnostic and mammogram screenings, as well as meet regulatory standards for access to screening mammograms studies.

Respectfully submitted,

Christina R. Ghaly, M.D.
Director

CRG:jc

Enclosures

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors
Internal Services Department

ATTACHMENT A

**COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
3DIMENSIONS MAMMOGRAPHY SYSTEMS
FISCAL YEAR 2021-2022**

| No. | Facility | Estimated Equipment Cost |
|------------|---|---|
| 1 | Edward Roybal Comprehensive Health Center | \$440,000 |
| 2 | El Monte Comprehensive Health Center | \$462,000 |
| 3 | High Desert Regional Health Center | \$463,000 |
| 4 | Long Beach Comprehensive Health Center | \$451,000 |
| | Total: | \$1,816,000 |

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

| | | | | | | | | |
|---|--|--|---|--|-------------------------------|--|---------------------|--|
| CLUSTER AGENDA REVIEW DATE | 5/18/2022 | | | | | | | |
| BOARD MEETING DATE | 6/14/2022 | | | | | | | |
| SUPERVISORIAL DISTRICT AFFECTED | <input type="checkbox"/> All <input checked="" type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th | | | | | | | |
| DEPARTMENT(S) | Health Services | | | | | | | |
| SUBJECT | LAC+USC Medical Center Ward 2E Remodel and LAC+USC Medical Center Wards 3D and 7A Remodel Projects. | | | | | | | |
| PROGRAM | N/A | | | | | | | |
| AUTHORIZES DELEGATED AUTHORITY TO DEPT | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | | | | | | |
| SOLE SOURCE CONTRACT | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why: N/A | | | | | | | |
| DEADLINES/ TIME CONSTRAINTS | Construction for Ward 2E is expected to be substantially completed February 2023 and for Wards 7A and 3D to be substantially completed in July 2023. | | | | | | | |
| COST & FUNDING | <table border="1" style="width: 100%;"> <tr> <td style="width: 50%;"> Total cost: Ward 2A is \$6,475,000 and Wards 3D and 7A is \$22,406,000 </td><td style="width: 50%;"> Funding source: Department of Health Services Enterprise Fund-Committed for Department of Health Services to fund the projected Fiscal Year 2021-22 expenditures for the LAC+USC Medical Center (MC) Ward 2E Remodel Project, Capital Project No. 87863, and LAC+USC MC Wards 7A and 3D Remodel Project, Capital Project No. 87864. </td></tr> <tr> <td colspan="2"> TERMS (if applicable): N/A </td></tr> <tr> <td colspan="2"> Explanation: N/A </td></tr> </table> | | Total cost: Ward 2A is \$6,475,000 and Wards 3D and 7A is \$22,406,000 | Funding source: Department of Health Services Enterprise Fund-Committed for Department of Health Services to fund the projected Fiscal Year 2021-22 expenditures for the LAC+USC Medical Center (MC) Ward 2E Remodel Project, Capital Project No. 87863, and LAC+USC MC Wards 7A and 3D Remodel Project, Capital Project No. 87864. | TERMS (if applicable): N/A | | Explanation: N/A | |
| Total cost: Ward 2A is \$6,475,000 and Wards 3D and 7A is \$22,406,000 | Funding source: Department of Health Services Enterprise Fund-Committed for Department of Health Services to fund the projected Fiscal Year 2021-22 expenditures for the LAC+USC Medical Center (MC) Ward 2E Remodel Project, Capital Project No. 87863, and LAC+USC MC Wards 7A and 3D Remodel Project, Capital Project No. 87864. | | | | | | | |
| TERMS (if applicable): N/A | | | | | | | | |
| Explanation: N/A | | | | | | | | |
| PURPOSE OF REQUEST | Establish and approve the LAC+USC MC Wards 2E Remodel and LAC+USC MC Wards 7A and 3D Remodel Projects; approve the project budgets and related appropriation adjustment; and authorize Public Works to deliver the projects using Board-approved Job Order Contracts. | | | | | | | |
| BACKGROUND (include internal/external issues that may exist including any related motions) | The existing Wards 2E, 3D, and 7A will be remodeled to accommodate patients with psychiatric conditions in the existing Inpatient Tower at the LAC+USC MC. Wards 2E and 7A will each house 24 adult psychiatric beds for a total of 48. Ward 3D will house 10 adolescent psychiatric beds. | | | | | | | |
| EQUITY INDEX OR LENS WAS UTILIZED | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: Reduce racial disparities in life outcomes, as well as disparities in public investment to shape those outcomes. | | | | | | | |
| SUPPORTS ONE OF THE NINE BOARD PRIORITIES | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: Priority No. 2, Health Integration/Alliance for Health Integration by Developing Prevention, Treatment, and Healing Services. | | | | | | | |
| DEPARTMENTAL CONTACTS | Name, Title, Phone # & Email: Vincent Yu, Assistant Deputy Director, (626) 300-2300, cell (626) 614-7217, vyu@pw.lacounty.gov . | | | | | | | |



COUNTY OF LOS ANGELES

DEPARTMENT OF PUBLIC WORKS

"To Enrich Lives Through Effective and Caring Service"

MARK PESTRELLA, Director

900 SOUTH FREMONT AVENUE
ALHAMBRA, CALIFORNIA 91803-1331
Telephone: (626) 458-5100
<http://dpw.lacounty.gov>

ADDRESS ALL CORRESPONDENCE TO:
P.O. BOX 1460
ALHAMBRA, CALIFORNIA 91802-1460

IN REPLY PLEASE
REFER TO FILE:

June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**CONSTRUCTION CONTRACT
CONSTRUCTION MANAGEMENT CORE SERVICE AREA
LAC+USC MEDICAL CENTER
WARD 2E REMODEL AND
WARDS 7A AND 3D REMODEL PROJECTS
ESTABLISH AND APPROVE PROJECTS
APPROVE APPROPRIATION ADJUSTMENT AND
AUTHORIZE USE OF JOB ORDER CONTRACTS
CAPITAL PROJECT NOS. 87863 AND 87864
(FISCAL YEAR 2021-22)
(SUPERVISORIAL DISTRICT 1)
(4 VOTES)**

SUBJECT

Public Works is seeking Board approval of the LAC+USC Medical Center Ward 2E Remodel, LAC+USC Medical Center Wards 7A and 3D Remodel Projects, and authorization to deliver the proposed projects using Board-approved Job Order Contracts.

IT IS RECOMMENDED THAT THE BOARD:

1. Find that the proposed LAC+USC Medical Center Ward 2E Remodel and LAC+USC Medical Center Wards 7A and 3D Remodel Projects are exempt from the California Environmental Quality Act for the reasons stated in this Board letter and in the record of the proposed projects.

2. Establish and approve the LAC+USC Medical Center Ward 2E Remodel Project, Capital Project No. 87863, with a total project budget of \$6,475,000, and the LAC+USC Medical Center Wards 7A and 3D Remodel Project, Capital Project No. 87864, with a total project budget of \$22,406,000.
3. Approve the Fiscal Year 2021-22 Appropriation Adjustment to reallocate \$442,000 and \$2,308,000 from the Department of Health Services' Enterprise Fund-Committed for the Department of Health Services to fund the estimated Fiscal Year 2021-22 expenditure for the proposed LAC+USC Medical Center Ward 2E Remodel Project, Capital Project No. 87863, and LAC+USC Medical Center Wards 7A and 3D Remodel Projects, Capital Project No. 87864, respectively.
4. Authorize the Director of Public Works or his designee to deliver the LAC+USC Medical Center Ward 2E Remodel and LAC+USC Medical Center Wards 7A and 3D Remodel Projects using Board-approved Job Order Contracts.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the recommended actions will find the two proposed LAC+USC Medical Center (MC) Ward 2E Remodel and LAC+USC MC Wards 7A and 3D Remodel Projects are exempt from the California Environmental Quality Act (CEQA); approve the projects, projects' budgets, and related appropriation adjustments; and authorize delivery of the projects using Board-approved Job Order Contracts (JOCs).

Background

The LAC+USC MC currently does not contain adolescent psychiatric inpatient beds and lacks permanent adult psychiatric inpatient beds. Adult psychiatric patients are currently held in Ward 2E, which was originally designed as a postsurgical recovery unit. The proposed projects will provide 10 new adolescent psychiatric beds and 48 permanent adult psychiatric beds.

Proposed Scope of Work

Ward 2E Remodel Project is located on the Second Floor of the LAC+USC MC Inpatient Tower. It is approximately 19,000 square feet, and currently houses adults that are suffering from behavioral issues with medical and/or postsurgical conditions. The project will remodel Ward 2E into an acute Inpatient Psychiatric Nursing Unit to include 24 adult psychiatric inpatient beds.

Wards 7A and 3D Remodel Project is located on the Third and Seventh Floors of the LAC+USC MC Inpatient Tower. Ward 7A is approximately 11,900 square feet and houses the medical surgical nursing unit, and Ward 3D is approximately 8,700 square feet and houses administrative offices and a medical library. The proposed project will remodel Ward 7A to accommodate 24 adult psychiatric inpatient beds, and Ward 3D to accommodate 10 adolescent acute psychiatric inpatient beds, which will be relocated from the August F. Hawkins Mental Health Building at the Martin Luther King Jr., Medical Center campus.

The scope of work will include new antiligature and tamper resistant door hardware, restrooms fixtures, light fixtures, and sprinkler and replacing suspended ceiling tiles with hard lid ceilings in the patient areas and adding Armstrong universal hold down clips to be added to the existing acoustical ceiling tiles to prevent accessing above the ceiling. For Ward 3D, the remodeling includes the installation of staff bathrooms/toilet rooms, a nurse's station, and a nurse call system. The remodeling will comply with the California Department of Health Care Access and Information (HCAI) requirements and with the Americans with Disabilities Act standards. LAC+USC MC Administration has identified swing space within the campus to temporarily house the displaced beds in Wards 2E and 7A during construction.

Use of Job Order Contracting

Public Works has evaluated the scope of work for the proposed projects and recommends it be carried out by Board-approved JOCs. Since Wards 2E, 7A, and 3D are each located on different floors and in separate locations within the LAC+USC MC Inpatient Tower, the work within each of the three wards is segregated into separate and distinct categories of projects, including a demolition phase and a remodeling phase for each ward. Each such demolition and remodeling phase will be carried out using a separate Board-approved JOC in order to expedite construction. Demolition of Wards 2E, 7A, and 3D will be carried out first, while construction documents are being reviewed by HCAI. The demolition within each ward is proposed to be carried out by a separate Board-approved JOC. Once demolition is completed and permits are received from HCAI, each ward will be remodeled using separate Board-approved JOCs. The value of each demolition and construction phase will not exceed the maximum JOC contract value of \$5,200,000.

Public Works completed the design of both projects using a Board-approved on-call architectural/engineering firm. The remodel of Ward 2E is scheduled to begin in July 2022 and be completed in February 2023; the remodel of Wards 7A and 3D is scheduled to begin in August 2022 and be completed in July 2023.

Green Building/Sustainable Design Program

The proposed LAC+USC MC Ward 2E Remodel and LAC+USC MC Wards 7A and 3D Remodel Projects are less than 10 percent of an existing building. In accordance with the Board's December 20, 2016, policy, the proposed projects will support the Board's policy for Green Building/Sustainable Design Program by minimizing the amount of demolition materials disposed of in landfills and by incorporating energy efficient products during construction.

Implementation of Strategic Plan Goals

These recommendations support the County Strategic Plan: Strategy I.2, Enhance our Delivery of Comprehensive Interventions; Strategy II.2, Support the Wellness of our Communities; and Strategy III.3, Pursue Operational Effectiveness, Fiscal Responsibility, and Accountability by investing in public healthcare infrastructure improvements that will enhance the quality and delivery of healthcare services to the residents of Los Angeles County.

FISCAL IMPACT/FINANCING

The Department of Health Services (DHS) is exploring the possibility to partly fund the project with State Behavioral Health Community Infrastructure Program grant funds. The project budget for the LAC+USC MC Ward 2E Remodel Project is currently anticipated at \$6,475,000, and the project budget for the LAC+USC MC Wards 7A and 3D Remodel Project is \$22,406,000. The project budgets include construction, change order contingency, plans and specifications, permit fees, consultant services, inspection services, and County services. DHS has previously paid \$617,000 and \$530,000, respectively, for preliminary assessment fees through the DHS operating budget. The project budgets and schedules are included in Enclosure A.

Board approval of the enclosed Fiscal Year 2021-22 Appropriation Adjustment (Enclosure B) in the amount of \$2,750,000 will reallocate \$442,000 and \$2,308,000 respectively, from the DHS' Enterprise Fund-Committed for DHS to fund the projected Fiscal Year 2021-22 expenditures for the LAC+USC MC Ward 2E Remodel Project, Capital Project No. 87863, and LAC+USC MC Wards 7A and 3D Remodel Project, Capital Project No. 87864. DHS will provide funding in the future budget phases, as needed, to fully fund the remaining project budgets.

Operating Budget Impact

Following completion of the projects, DHS will request and fund the associated ongoing annual maintenance and operational costs as needed with departmental resources in future budget phases. There is no net County cost impact associated with the recommendations.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

In accordance with the Board's Civic Art Policy amended on August 4, 2020, the proposed projects' budget includes 1 percent of the eligible design and construction costs to the Civic Art allocation in the amount of \$41,000 for LAC+USC MC Ward 2E Remodel Project and \$135,000 for LAC+USC MC Wards 7A and 3D Remodel Project.

In accordance with Board Policy 5.270, Countywide Local and Targeted Worker Hiring, the projects will require that at least 30 percent of the total California craft worker hours for construction of the project be performed by Local Residents and at least 10 percent be performed by Targeted Workers facing employment barriers.

ENVIRONMENTAL DOCUMENTATION

The proposed projects are categorically exempt from CEQA. They consist of repairs and remodeling work to an existing building housing warehouse, laboratory, and office space. The projects are within certain classes of projects that have been determined not to have a significant effect on the environment in that they meet the criteria set forth in Sections 15301 (a), (d), and (l); and 15302 (c) of the State CEQA Guidelines and Classes 1 (c), (d), (l), and 2 (e) of the County's Environmental Document Reporting Procedures and Guidelines, Appendix G. The projects provide for repair, refurbishment, replacement, and minor alterations of existing facilities involving negligible or no expansion of an existing use and where replacement features will have the same purpose and capacity.

Additionally, the proposed projects will comply with all applicable regulations, are not located in a sensitive environment, there are no cumulative impacts, no unusual circumstances, no damage to scenic highways, not part of the listing on hazardous waste sites pursuant to Government Code Section 65962.5, and no indications that the projects may cause a substantial adverse change in the significance of a historical resource that would make the exemption inapplicable based on the records of proposed projects.

Upon the Board's approval of the projects, Public Works will file a Notice of Exemption for each project with the Registrar-Recorder/County Clerk in accordance with Section 21152 of the Public Resources Code and will post the notice to its website pursuant to Section 21092.2.

CONTRACTING PROCESS

Public Works completed the design using a Board-approved, on-call architect/engineering firm and is recommending the use of Board-approved JOCs to complete construction of the projects. The standard Board-directed clauses, including those that provide for contract termination and hiring qualified displaced County employees, are included in all JOCs.

The JOC contractors who will perform the work are required to fully comply with applicable legal requirements, which among other things, include Chapters 2.200 (Child Support Compliance Program) and 2.203 (Contractor Employee Jury Service Program) of the Los Angeles County Code, and Section 1774 of the California Labor Code pertaining to payment of prevailing wages.

The projects scope include substantial remodeling and alteration work and Public Works has made the determination that the use of JOCs is the most appropriate contracting method to deliver the projects.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommended actions will have no impact on current County services or projects. The LAC+USC MC Inpatient Tower will remain operational during construction, and the contractor will be required to phase and coordinate construction activities with the County to minimize disruption to facility operations and functions. Hospital Administration has identified temporary locations in various departments within the inpatient tower to relocate the patients for the duration of construction to ensure the hospital functions are not disrupted.

The Honorable Board of Supervisors
June 14, 2022
Page 7

CONCLUSION

Please return one adopted copy of this Board letter to Public Works, Project Management Division I.

Respectfully submitted,

MARK PESTRELLA, PE
Director of Public Works

MP:LR:cg

Enclosures

c: Department of Arts and Culture
Auditor-Controller
Chief Executive Office (Capital Programs Division)
County Counsel
Executive Office
Department of Health Services (Capital Project Division)

June 14, 2022

CONSTRUCTION CONTRACT
CONSTRUCTION MANAGEMENT CORE SERVICE AREA
LAC+USC MEDICAL CENTER
WARD 2E REMODEL AND
WARDS 7A AND 3D REMODEL PROJECTS
ESTABLISH AND APPROVE PROJECTS
APPROVE APPROPRIATION ADJUSTMENTS AND
AUTHORIZE USE OF JOB ORDER CONTRACTS
CAPITAL PROJECT NOS. 87863 AND 87864
(SUPERVISORIAL DISTRICT 1)
(FISCAL YEAR 2021-22)
(4 VOTES)

LAC+USC MEDICAL CENTER WARD 2E REMODEL PROJECT

I. PROJECT SCHEDULE SUMMARY

| Project Activity | Scheduled Completion Date |
|--------------------------|----------------------------------|
| Construction Documents | June 2021* |
| Jurisdictional Approvals | February 2022* |
| Construction Start | July 2022 |
| Substantial Completion | February 2023 |
| Final Acceptance | March 2023 |

*Completed Activity

II. PROJECT BUDGET SUMMARY

| Project Activity | Budget |
|---|--------------------|
| Hard Costs | |
| Construction | \$3,980,000 |
| Construction Contingency | \$1,030,000 |
| Construction Subtotal | \$5,010,000 |
| Civic Art | \$ 41,000 |
| Hard Costs Subtotal | \$5,051,000 |
| Soft Costs | |
| Plans and Specification | \$ 737,000 |
| Consultant Services | \$ 151,000 |
| Miscellaneous Expenditure | \$ 31,000 |
| Jurisdictional Review/Plan Check/Permit | \$ 154,000 |
| County Services | \$ 351,000 |
| Soft Cost Subtotal | \$1,424,000 |
| TOTAL PROJECT COST | \$6,475,000 |

ENCLOSURE A

June 14, 2022

LAC+USC MEDICAL CENTER WARDS 7A AND 3D REMODEL PROJECT**I. PROJECT SCHEDULE SUMMARY**

| Project Activity | Scheduled Completion Date |
|--------------------------|----------------------------------|
| Construction Documents | December 2021* |
| Jurisdictional Approvals | July 2022 |
| Construction Start | August 2022 |
| Substantial Completion | July 2023 |
| Final Acceptance | August 2023 |

*Completed Activity

II. PROJECT BUDGET SUMMARY

| Project Activity | Budget |
|--|---------------------|
| Hard Costs | |
| Construction | \$13,824,000 |
| Construction Contingency | \$ 3,538,000 |
| Construction Subtotal | \$17,362,000 |
| Civic Art | \$ 135,000 |
| Hard Costs Subtotal | \$17,497,000 |
| Soft Costs | |
| Plans and Specification | \$ 1,704,000 |
| Consultant Services | \$ 371,000 |
| Miscellaneous Expenditure | \$ 101,000 |
| Jurisdictional Review, Plan Check and Permit | \$ 600,000 |
| County Services | \$ 2,133,000 |
| Soft Cost Subtotal | \$ 4,909,000 |
| TOTAL PROJECT COST | \$22,406,000 |

March 31, 2022

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF CHIEF EXECUTIVE OFFICER

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HER RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFORE**FY 2021-22****4 - VOTES****SOURCES****USES**

BA DETAIL - SEE ATTACHMENT PAGE 1

BA DETAIL - SEE ATTACHMENT PAGE 1

SOURCES TOTAL**\$ 8,250,000****USES TOTAL****\$ 8,250,000****JUSTIFICATION**

This budget adjustment of \$2,750,000 is necessary to fund Capital Project No. 87863, LAC+USC Medical Center Ward 2E Remodel Project in the amount of \$442,000 and Capital Project No. 87864, LAC+USC Medical Center Wards 7A and 3D Remodel Projects in the amount of \$2,308,000 from DHS Enterprise Fund-Committed for DHS for anticipated expenditures in FY 2021-22.

Jean LoDigitally signed by Jean Lo
Date: 2022.04.15 14:53:41 -07'00'**AUTHORIZED SIGNATURE**

JEAN LO, CONTROLLER'S DIVISION, DHS

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF
EXECUTIVE OFFICER FOR---☐

ACTION

☒

RECOMMENDATION

AUDITOR-CONTROLLER

BY

Lan SamDigitally signed by Lan Sam
Date: 2022.04.18 12:34:09
-07'00'

B.A. NO. 197

DATE

4/18/2022

☐

APPROVED AS REQUESTED

☐

APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY

DATE

COUNTY OF LOS ANGELES
REQUEST FOR APPROPRIATION ADJUSTMENT

| FY 2021-22 4 - VOTES | | | |
|---|--------------|---|--------------|
| SOURCES | | USES | |
| DHS ENTERPRISE FUND MN2-3078 COMMITTED FOR DHS DECREASE OBLIGATED FUND BALANCE | 2,750,000 | DHS ENTERPRISE FUND MN2-HS-6100-60070 OTHER FINANCING USES INCREASE APPROPRIATION | 2,750,000 |
| LAC+USC MEDICAL CENTER ENTERPRISE FUND MN4-HG-96-9911-60010 OPERATING TRANSFERS IN INCREASE REVENUE | 2,750,000 | LAC+USC MEDICAL CENTER ENTERPRISE FUND MN4-HG-96-9912-60010 OPERATING SUBSIDY - GENERAL FUND DECREASE REVENUE | 2,750,000 |
| ENT SUB - LAC+USC MEDICAL CENTER A01-AC-6100-21200-21224 OTHER FINANCING USES DECREASE APPROPRIATION | 2,750,000 | LAC+USC MEDICAL CENTER LAC+USC MEDICAL CENTER WARD 2E REMODEL A01-CP-6014-64010-87863 CAPITAL ASSETS - B & I INCREASE APPROPRIATION | 442,000 |
| | | LAC+USC MEDICAL CENTER LAC+USC MEDICAL CENTER WARDS 7A AND 3D REMODEL A01-CP-6014-64010-87864 CAPITAL ASSETS - B & I INCREASE APPROPRIATION | 2,308,000 |
| SOURCES TOTAL | \$ 8,250,000 | USES TOTAL | \$ 8,250,000 |

BA197 4/18/2022

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

| | | |
|---|--|--|
| CLUSTER AGENDA REVIEW DATE | 5/18/2022 | |
| BOARD MEETING DATE | 6/14/2022 | |
| SUPERVISORIAL DISTRICT AFFECTED | <input type="checkbox"/> All <input type="checkbox"/> 1 st <input checked="" type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input type="checkbox"/> 5 th | |
| DEPARTMENT(S) | Public Works, Health Services, Mental Health | |
| SUBJECT | Harbor-UCLA Medical Center (H-UCLA MC) Replacement Program, Approve Construction Change Orders | |
| PROGRAM | N/A | |
| AUTHORIZES DELEGATED AUTHORITY TO DEPT | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | |
| SOLE SOURCE CONTRACT | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why: | |
| DEADLINES/ TIME CONSTRAINTS | Construction needs to commence in June 2022 to avoid delays to the H-UCLA MC Replacement Program parking structure and tower. | |
| COST & FUNDING | Total cost: \$11,200,000 | Funding source: Project is debt-financed through short-term Notes, long-term Bonds, or a combination of both types of financing mechanisms. There is sufficient funding in the \$1,695,000,000 project budget approved by the Board on February 8, 2022, to cover the cost of the proposed change orders. |
| | TERMS (if applicable): N/A | |
| | Explanation: N/A | |
| PURPOSE OF REQUEST | Public Works is seeking Board approval to execute three construction change orders with Hensel Phelps Construction Company (Hensel Phelps) for the H-UCLA MC Replacement Program. | |
| BACKGROUND (include internal/external issues that may exist including any related motions) | On February 8, 2022, the Board approved a revised total project budget of \$1,695,000,000 for the H-UCLA MC Replacement program. Design and construction of the H-UCLA MC Replacement Program is ongoing and is on schedule to be completed by December 2027. The proposed change orders to Hensel Phelps' contract will transfer scope, which was previously planned as make-ready work to be carried out through Job Order Contracts. This will facilitate the expedited demolition of existing buildings and avoid impacts to the program's schedule. Procuring site facilities through Hensel Phelps will allow better collocation of project field offices. | |
| EQUITY INDEX OR LENS WAS UTILIZED | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: The project will ensure that medical and mental health services continue to be provided to a community that has been historically underserved. | |
| SUPPORTS ONE OF THE NINE BOARD PRIORITIES | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: These recommendations support Board Priority No. 2 - Health Integration/Alliance for Health Integration by consolidating all inpatient and outpatient clinical and mental health services on the Harbor-UCLA Medical Campus. | |
| DEPARTMENTAL CONTACTS | Name, Title, Phone # & Email: Vince Yu, Assistant Deputy Director, (626) 458-4010, cell (626) 614-7217, vyu@pw.lacounty.gov | |

**HARBOR-UCLA MEDICAL CENTER REPLACEMENT PROGRAM
MAP/AERIAL PHOTO
CAPITAL PROJECT NO. 67965**



1000 West Carson Avenue, Torrance, CA 90502

June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**CONSTRUCTION-RELATED CONTRACT
CONSTRUCTION MANAGEMENT CORE SERVICE AREA
HARBOR-UCLA MEDICAL CENTER
REPLACEMENT PROGRAM
APPROVE CONSTRUCTION CHANGE ORDERS
CAPITAL PROJECT NO. 67965
(FISCAL YEAR 2021-2022)
(SUPERVISORIAL DISTRICT 2)
(4 VOTES)**

SUBJECT

Public Works is seeking Board approval to execute three construction change orders with Hensel Phelps Construction Company for the Harbor-UCLA Medical Center Replacement Program.

IT IS RECOMMENDED THAT THE BOARD:

1. Find that the scope of work to be carried out by the proposed change orders is within the scope of the environmental impacts analyzed in the previously certified Final Environmental Impact Report and subsequent Addenda Nos. 1, 2, and 3 for the Harbor-UCLA Medical Center Campus Master Plan.
2. Approve and authorize the Director of Public Works or his designee to finalize negotiations and execute a change order with Hensel Phelps Construction Company, for a not-to-exceed amount of \$6,000,000, to demolish buildings within the footprint of Parking Structure A, including the make-ready work of relocation of services within the respective buildings and relocation of utilities to maintain utility services to buildings that remain.
3. Approve and authorize the Director of Public Works or his designee to finalize negotiations and execute a change order with Hensel Phelps Construction Company, for a not-to-exceed amount of \$1,200,000, to demolish buildings within

the footprint of Inpatient Tower, including demolition of utilities serving the buildings.

4. Approve and authorize the Director of Public Works or his designee to finalize negotiations and execute a change order with Hensel Phelps Construction Company, for a not-to-exceed amount of \$4,000,000, to procure and install site offices for Public Works at Parking Lot V, including the make-ready work of abatement and demolition of the existing buildings on the site.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the recommended actions will find that the scope of work in the proposed change orders is within the scope of the previously certified Final Environmental Impact Report (FEIR) and subsequent Addenda Nos. 1, 2, and 3 and authorize Public Works to execute three change orders with Hensel Phelps Construction Company (Hensel Phelps) for the Harbor-UCLA Medical Center (H-UCLA MC) Replacement Program.

Background

On February 8, 2022, the Board approved a revised total project budget of \$1,695,000,000 for the H-UCLA MC Replacement Program. The project budget included a stipulated sum design-build contract with Hensel Phelps for a maximum not-to-exceed contract sum of \$1,238,179,000; inclusive of a \$1,112,179,000 stipulated sum contract plus a \$30,000,000 Design Completion Allowance and a \$96,000,000 Medical Equipment Allowance; and a \$48,500,000 change order allowance. The Board letter also delegated authority to the Director of Public Works or his designee to approve change orders for a maximum \$750,000, subject to the limits that the aggregate amount of all such delegated authority change orders does not exceed 25 percent of the original contract amount as set forth in Public Contract Code Section 20145.

Design and construction of the H-UCLA MC Replacement Program is ongoing and on schedule to be completed by December 2027. The proposed change orders will transfer scope, which was previously planned as make-ready work to be carried out through Job Order Contracts, to the Hensel Phelps' scope of work. This will facilitate the expedited demolition of existing buildings and avoid impacts to the program's schedule. Procuring site facilities through Hensel Phelps will allow better collaboration through collocation of project field offices.

Proposed Change Orders

Parking Structure A Enabling Work: The proposed change order is for a \$6,000,000 not-to-exceed fee, and includes design and construction services to relocate existing F-3 and F-3.5 facilities shops to Building M1; relocate existing F-3 and F-3.5 facilities storage areas to Surface Lot 2 for temporary outdoor storage; cap, demolish, and reroute existing utilities serving the F-buildings; abate, demolish, and clear site of Buildings F-3, F-3.5, F-4, and F-4.5; reroute/maintain existing utilities serving Buildings D-4.5, D-5, D-5.5, D-6, and D-9; and to abate, demolish, and clear the current site of Buildings D-2.5, D-2 Annex, D-3, D-3.5, D-4, and D-5 Annex.

Inpatient Tower Enabling Work: The proposed change order is for a \$1,200,000 not-to-exceed fee, and includes design and construction services to demolish, abate, and clear the current site of Buildings D-4.5, D-5, D-5.5, D-6, and D-9 and associated utilities.

Public Works Site Office: The proposed change order is for a \$4,000,000 not-to-exceed fee and includes design and construction services to procure, deliver, and install approximately 8,000 square feet of modular buildings at Parking Lot V to house the Public Works staff. The fee also includes the relocation of the existing Public Works trailers to south side of the H-UCLA MC Campus for inspector offices.

Implementation of Strategic Plan Goals

Not applicable.

FISCAL IMPACT/FINANCING

Approval of the recommended actions will allow Public Works to issue change orders to Hensel Phelps for a not-to-exceed amount of \$11,200,000. Public Works has reviewed the change order and finds their value to be in line with the cost of the work included in the project budget. There is sufficient funding in the \$1,695,000,000 project budget approved by the Board on February 8, 2022, to cover the cost of the proposed change orders. The Enclosure reflects the reallocation of funding for these change orders for the H-UCLA MC Replacement Program.

Operating Budget Impact

Following completion of the project, Department of Health Services will request and fund annual ongoing maintenance and operational costs as needed with departmental resources in future budget phases.

There is no net County cost impact associated with the recommended actions.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

In accordance with the Board's Civic Art Policy, adopted on December 7, 2002, and last amended on August 4, 2020, the project budget for the H-UCLA MC Replacement Program includes \$2,000,000 Civic Art allocation, which is greater than the \$1,000,000 maximum required by the Board's policy. The \$2,000,000 Civic Art allocation will not be impacted by the proposed change orders.

Section 20137 of the Public Contract Code allows the Board, with a four-fifths vote, to authorize an individual change order to a construction contract that is 10 percent or less of the original contract amount without having to obtain bids for the work. Each of the three proposed change orders are less than 10 percent of the original contract sum and are, therefore, within the statutory threshold.

ENVIRONMENTAL DOCUMENTATION

The recommended actions are within the scope of the impacts analyzed in the previously certified FEIR and subsequent Addenda Nos. 1, 2, and 3, and there have been no substantial changes to the project or to the circumstances under which it will be undertaken that require further findings under California Environmental Quality Act. These activities, which include demolition, utility work, and procurement and installation of construction trailers were included in the scope of work approved by the Board on February 8, 2022, and analyzed in the FEIR and Addendum No. 3. The Mitigation Monitoring and Reporting Program, Environmental Findings of Fact, and Statement of Overriding Considerations, adopted at the time of FEIR certification will continue to apply.

The location and custodian of the documents and other materials constituting the record of the proceedings upon which the Board's decision is based in this matter is with Public Works, Project Management Division I, 900 South Fremont Avenue, Fifth Floor, Alhambra, California 91803. The previously certified FEIR and Addenda are available at the location above and can also be viewed online at <https://pw.lacounty.gov/harbor-ucla-rp/> as well as https://ftp.pw.lacounty.gov:8443/pub/pmd/HUCLA_RP_DB/.

Upon the Board's approval of the recommended actions, Public Works will file a Notice of Determination with the Registrar-Recorder/County Clerk in accordance with Section 21152 (a) of the California Public Resources Code and will post the Notice of Determination to its website pursuant to Section 21092.2.

CONTRACTING PROCESS

To date, Public Works has executed no allowance relocation contract amendments. Additionally, Public Works has executed no change orders under delegated authority.

The proposed three change orders for \$6,000,000; \$1,200,000; and \$4,000,000 not-to-exceed amounts, represent 0.48, 0.10, and 0.32 percent, respectively, of the original contract sum of \$1,238,179,000. When executed, the change orders will increase the contract sum to \$1,249,379,000.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The recommended change orders will allow for expedited demolition of buildings within the footprint of the future Parking Structure A and Inpatient Tower. Expediting this work will avoid impacts to the H-UCLA MC Replacement Program's schedule.

CONCLUSION

Please return one adopted copy of this Board letter to Public Works, Project Management Division I.

Respectfully submitted,

MARK PESTRELLA, PE
Director of Public Works

MP:LR:jc

Enc.

c: Department of Arts and Culture
Chief Executive Office (Capital Programs Division)
County Counsel
Executive Office
Department of Health Services (Capital Projects Division)
Department of Mental Health

**CONSTRUCTION-RELATED CONTRACT
CONSTRUCTION MANAGEMENT CORE SERVICE AREA
HARBOR-UCLA MEDICAL CENTER
REPLACEMENT PROGRAM
APPROVE CONSTRUCTION CHANGE ORDERS
CAPITAL PROJECT NO. 67965
(FISCAL YEAR 2021-2022)
(SUPERVISORIAL DISTRICT 2)
(4 VOTES)**

I. PROJECT SCHEDULE SUMMARY

| Project Activity | Scheduled Completion Date |
|--|----------------------------------|
| Scoping Documents | June 2021 (Actual) |
| Design-Build Award | February 2022 (Actual) |
| Jurisdictional Approvals | Various |
| Substantial Completion-Parking Structure A | June 2024 |
| Substantial Completion-Outpatient/Support Building | June 2026 |
| Substantial Completion-Central Plant | May 2027 |
| Substantial Completion-Inpatient Tower | August 2027 |
| Project Acceptance | December 2027 |

II. PROJECT BUDGET SUMMARY

| Project Budget Category | Previous Board Approved Budget | Impact of this Action | Revised Total Project Budget |
|--|---------------------------------------|------------------------------|-------------------------------------|
| Design-Build Construction | \$1,112,179,000 | \$ 11,200,000 | \$1,123,379,000 |
| Make-Ready Construction | \$ 166,700,000 | \$(11,200,000) | \$ 155,500,000 |
| Change Orders Contingency | \$ 48,500,000 | | \$ 48,500,000 |
| Civic Arts | \$ 2,000,000 | | \$ 2,000,000 |
| Stipend | \$ 1,000,000 | | \$ 1,000,000 |
| Medical Equipment Allowance | \$ 96,000,000 | | \$ 96,000,000 |
| Design Completion Allowance | \$ 30,000,000 | | \$ 30,000,000 |
| Plans and Specifications | \$ 51,000,000 | | \$ 51,000,000 |
| Consultant Services | \$ 137,000,000 | | \$ 137,000,000 |
| Miscellaneous Expenditures | \$ 1,650,000 | | \$ 1,650,000 |
| Jurisdictional Review/Plan Check/Permits | \$ 21,681,000 | | \$ 21,681,000 |
| County Services | \$ 27,290,000 | | \$ 27,290,000 |
| TOTAL | \$1,695,000,000 | \$ 0 | \$1,695,000,000 |